



Tai Ping Carpets International Limited  
Annual Report 2013









## VISION

Tai Ping will be a world leader in the creation and distribution of exceptional products and services for interiors, acting through a constellation of prestigious products and brands. Tai Ping will be a vibrant, well-respected, innovative company with an ambitious and realistic strategy for continued long-term prosperity.

We will build our carpet businesses by extending our geographic reach, expanding our product offering, strengthening our brand positions and continuing to set the bar for quality and design excellence. We will also seek our new opportunities in related product categories, thereby leveraging our relationships and expertise into the broader realm of interior design.

We will focus on a sophisticated, international clientele, which we will serve through an array of brands, each representing the Tai Ping standard of excellence.

In attaining our vision, we will hold steadfast to our ideals and to the well-being of our employees.

Peerless since 1956



Chroma Collection, Tai Ping

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## Tai Ping at-a-Glance

Tai Ping is Asia's premier carpet manufacturer and is a leader in the international custom carpet industry. The Company was founded in 1956 by a group of visionary businessmen and has been publicly traded since 1973. The Company's shares are traded under stock code 146 on The Stock Exchange of Hong Kong Limited.

The Company has grown from a small cottage industry making traditional Chinese hand-knotted rugs to a vertically integrated, full-service manufacturer of hand-tufted, machine woven and tufted carpets with myriad variety and sales in over 100 countries.

Tai Ping offers its customers access to a full range of quality floor covering products, from luxury to affordable, appropriate for every commercial and residential environment. The Company's global network attends to customer needs with unparalleled attention to details, providing a full service from custom design through post-installation services. With its superior design and manufacturing capabilities, Tai Ping can transform the most complicated custom design into a work of art for the most discerning buyer.

### Financial Highlights

In thousands of Hong Kong dollar except per share amounts

		2013	2012
Per share	Net worth per share (HK\$)	4.33	4.41
	Basic earnings per share (HK cents)	22.05	62.57
	Final dividend declared per share (HK cents)	12.0	12.0
For the year	Turnover	1,433,200	1,502,645
	Profit for the year	50,347	142,577
	Profit attributable to owners of the Company	46,785	132,775
	Earnings before interest, tax, depreciation & amortisation	148,524	244,607
	Additions to land use rights, property, plant & equipment, construction in progress and intangible assets	95,002	133,389
As at 31 December	Capital & reserves attributable to owners of the Company	875,649	876,764
	Shares in issue (in thousands)	212,187	212,187
Ratio	Return on capital & reserves attributable to owners	5.3%	15.14%

# Five-year Consolidated Financial Summary

Year ended 31 December

## Assets & Liabilities

	2013	2012	2011	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Total assets	1,380,182	1,487,902	1,248,428	1,362,535	1,276,540
Total liabilities	462,163	552,799	387,244	315,013	250,810
Total equity	918,019	935,103	861,184	1,047,522	1,025,730

## Consolidated Income Statement

	2013	2012	2011	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Profit/(loss) attributable to:					
Owners of the Company	46,785	132,775	(178,143)	(13,063)	39,134
Non-controlling interests	3,562	9,802	2,676	1,255	219
	50,347	142,577	(175,467)	(11,808)	39,353







## Chairman's Statement

The first half of the year was characterised by lower turnover, but a strong performance in the second half of the year, combined with an overall improvement in margin and control of expenses, allowed us to increase operating profit before certain one-off, non-recurring items compared with the previous year.

Our Industry business had its strongest year since the start of the global recession in 2008 and reported record profits based on a very strong performance in Asia. Our business in Thailand delivered very strong results for the year and has fully recovered from the flood.

Our high-end Artisan businesses had a more difficult year as our residential business in Europe faced declining demand. We restructured our European operations to bring overhead costs and support infrastructure back in line with the lower turnover versus our longer-term plans. Turnover in the US residential sector increased and the business is now close to break-even after years of investment in showrooms and collateral.

We managed to further increase our share in the Aviation sector through our dedicated sales, design and customer service teams and the specialised systems for processing Aviation orders at our Nanhai factory.

We are pleased to report that we settled our claims relating to the losses sustained as a result of the flood in Thailand in October 2011 with our underwriters. Last year we settled our claim related to damaged inventories and this year we settled the claims related to business interruption losses and property damage. In total we recovered HK\$166 million to compensate for the losses incurred as a result of the flood.

We decided to consider our options regarding the minority shareholding in the Philippine Carpet Manufacturing Corporation ("PCMC") and intend to sell this stake in the company over the next 12-18 months.

Throughout the year we undertook several new marketing initiatives, of which the most important is the creation of a new brand, Vicara, which will encompass our line of hand-knotted rugs sourced from Nepal.

Over the past decade, the Board has encouraged significant investment to develop the Tai Ping brand, geographical spread and product range. As a result, sales and margins have grown and a firm business base has been established, which enabled the Group to perform even amid adverse market conditions and recover very robustly and rapidly from the Thailand flood. However, operating costs have also increased substantially in the course of this expansion and therefore we have initiated a global profit improvement process throughout the Group. This is taking a critical look at the size of our infrastructure and support organisation and we are analysing opportunities to reduce the global cost base significantly to boost overall profitability.

## Chairman's Statement

Land was purchased for a new Artisan workshop in Xiamen, PRC, focused on the production of high-end custom handmade products, with completion due in mid 2015.

In 2014 we are also looking forward to the opening of our first showroom in Mainland China in Shanghai, the formal launch of our Vicara hand-knotted brand identity, the redesign of our flagship showroom in New York and the rollout of Cogolin products into the United States and Asia.

On behalf of all the members of the Board, I would like to thank Tai Ping management and staff for their achievements and dedication to the business this year. I would also like to thank the Directors for their continued support and advice.

**Nicholas T. J. Colfer**  
*Chairman*

Hong Kong, 21 March 2014

## Management Discussion & Analysis

The Group's consolidated turnover for the year ended 31 December 2013 was HK\$1,433 million, down HK\$70 million or 5% compared to the previous year.

Gross margin rose by 4 percentage point to 45%. Operating expenses increased by 5% to HK\$624 million and the Group recorded an operating profit of HK\$25 million before one-off, non-recurring items.

One-off, non-recurring items mainly include income of HK\$54 million related to the insurance recovery of flood related losses in relation to the flooding of our factory in Pathumthani, Thailand in 2011, bringing the total amount recovered to HK\$166 million.

Operating profit after one-off, non-recurring items amounted to HK\$77 million and net profit attributable to the equity holders to HK\$47 million, a decrease of HK\$86 million versus the previous year. The decrease was mainly as the previous year included a profit of HK\$65 million related to the disposal of jointly controlled entities and a higher insurance recovery of flood related losses.

### CARPET OPERATIONS

Turnover of the carpet operations decreased by 5% to HK\$1,395 million in 2013 mainly due to a 13% decrease in turnover in Europe.

Asia remains our largest region, generating 46% of turnover, followed by North America at 36%, with Europe and South America making up the remainder at 17% and 1% respectively.

The gross profit margin increased 2 percentage points to 43%, with all regions contributing to the improvement. Margins in Asia improved by 3% following the restructuring of our operations in India in the previous year and a refocus on higher margin products. Margins in Europe and the Americas improved by almost 2%.

#### The Americas

Turnover in the Americas decreased by 6% to HK\$523 million. While turnover in North America grew, turnover in South America decreased significantly compared with high sales in the previous year due to a backlog of orders, which had been delayed because of the flood in Thailand.

The Artisan businesses had a good year, with turnover growing 10% to HK\$209 million and margins increasing. Coming off a very strong performance in the prior year the Aviation sector, through focus on key customers, increased turnover by another 10%. Our customer service remains unrivalled in the industry and we started to develop a stock rug programme for the completion centres that focus on the refurbishment of private planes.

On the residential side we secured a global contract to supply Tiffany's retail stores worldwide and landed several high-end contracts for renowned private residences.

The U.S. hospitality business had a good year. Turnover declined slightly from a strong prior year, which had been boosted by backlogged orders after the Thailand flood and we exited some unprofitable segments, but margins improved and profits rose. The Marriott hotel group remains our largest customer, and we extended our stock programme for Marriott CFRST properties (Courtyard, Fairfield Inn, Residence Inn, Spring Hill Suites and Town Place Suites).

Our business in Latin America had a poor year, pulling down the overall performance of the Americas as turnover declined sharply as a result of the poor economic conditions and strong sales in the prior year. The order book going into 2014 is a lot stronger and the outlook is modestly positive.

Gross margin in the Americas increased by 2% to 48% due to the higher percentage of Aviation sector sales in the mix and improving margins in industry sectors. Segment profit for North America and South America doubled to HK\$22 million over prior year.

## Asia

Turnover in Asia decreased slightly by 2% to HK\$639 million, mainly due to the effect of 2011 Thailand flood-related backlogged orders being recorded in 2012. On a like-for-like basis turnover improved.

Thailand showed a very strong performance with turnover increasing by 3% to HK\$430 million. The domestic market, the export market and the automotive market all delivered a strong improvement in turnover, at higher margins and overall the business delivered a significant increase in operating profits. The political unrest in Thailand had no significant impact on our business throughout the year, but local management has contingency plans to deal with disruption and other eventualities.

Industry sector turnover in the rest of Asia decreased by 10% to HK\$183 million, as we exited unprofitable segments, leading to a strong improvement in margins.

In 2012, we downsized operations in India and refocused the business on our own, in-house manufactured premium “1956 by Tai Ping” industry brand and residential products, rather than low-priced locally produced products. The strategy has paid off and the entity recorded higher sales and is now profitable once again.

Our Asian Artisan business managed out of Hong Kong had a soft year and sales decreased by 9% compared with the previous year. The business recorded an operating loss, as we are investing in the high-end residential business in Mainland China, but the business is getting closer to break-even. Construction of our new showroom in Shanghai, designed by Belgian-born architect Ramy Fischler is almost completed, with a formal opening scheduled in March 2014.

Before one-off, non-recurring items, the region generated operating segment profit of HK\$34 million, an improvement of HK\$61 million compared with the previous year. After one-off, non-recurring items the region recorded operating segment profit of HK\$86 million.

### **Europe, the Middle East and Africa**

Our businesses in Europe and the Middle East had a disappointing year as turnover decreased by 13% compared with prior year to HK\$233 million.

Our businesses in the UK and France saw a strong decline in demand, while our newly established entity in Dubai underperformed versus expectations. The Yacht sector continued to perform well, but turnover decreased versus an exceptionally strong prior year as fewer high-end yachts were scheduled for completion. La Manufacture Cogolin managed to increase its turnover.

Gross margin increased by 2 percentage points to 59% compared to the previous year, but this improvement was not sufficient to offset the loss in turnover and the region generated operating segment loss of HK\$26 million for the year.

We have implemented a restructuring programme to reduce the cost base in Europe and align it with longer-term business expectations.

### **Manufacturing Operations**

Our manufacturing operations focused strongly on employee efficiency and environmental development.

At our Nanhai factory in China we experienced some labour shortages, although the labour market is not as overheated as it has been in recent years and we have made good progress in increasing our retention rate by offering production incentives and good secondary benefits. The new package dyeing facility is now fully operational, consuming 65% less water and incurring 50% less overall cost than traditional dyeing technologies.

At our Pathumthani factory in Thailand, a combination of restructuring and non-replacement of leavers reduced non-productive staff headcount and direct labour significantly. Strengthening environmental credentials continued to be a priority, and we moved closer to “Green Industry” status with the penultimate CSR award granted by the Industry Ministry CSR in September.

We completed the land purchase for our new Artisan workshop in Xiamen, PRC and have received all the necessary government and regulatory approvals to start construction. Conceived by the renowned French architect Jean-Marc Sandrolini, the new facility will become the production heart of our Artisan business. We have established a temporary workshop in Xiamen to recruit and train artisan tufters for the new facility, which currently employs 23 tufters. Opening of the new facility is foreseen in mid 2015.

Overall headcount at our manufacturing operations reduced by 97 to 2,404.

## **Human Resources**

The number of employees decreased by 78 to 3,100, predominantly due to establishment reductions in our factories in China and Thailand. The rollout of our global HR administrative information system was completed, giving us easy access to employee statistics, historical and current payroll data. We prepared for the extension of our global work-level classification system to non-management levels, which will be completed in 2014.

## **Information Technology**

Oracle ERP was rolled out into Europe and work was started to link Carpets Inter Thailand and feed Oracle directly through the ERP system in Hong Kong, allowing for future opportunities for centralised scheduling. We delayed the scheduled implementation of Oracle system into our main factories in China & Thailand as we are refocusing on increasing the efficiency of the existing ERP system in the sales entities.

Quantum, our in-house developed design software, was further enhanced with new features and extended with the creation of Annex which makes changes in coloration and scale of designs much more efficient.

## **Design & Marketing**

Our global brand strategy was revamped with six brands organised under two categories: Artisan and Industry. Tai Ping, Edward Fields, La Manufacture Cogolin and our newest brand, Vicara, represent the Artisan brands, and 1956 by Tai Ping and Carpets Inter, the Industry brands.

Each of these brands have a unique positioning in our portfolio and will allow us to sell a full range of rug-making techniques for all project types from homes, boutiques, yachts and jets with our distinctive Artisan luxury offering to hotels, offices and public spaces with our Industry appropriate products. Geographically, we continue to evaluate and optimise our existing showrooms and sales force to take full advantage of this unique, robust house of carpet brands.

Every year we seek new design collaborations that raise international awareness for the brands. For Tai Ping, we collaborated with emerging Brooklyn-based designers Chen Chen and Kai Williams on a series of elaborate and innovative tapestries exhibited during Art Basel/Design Miami, which will continue to be exhibited in other high profile exhibitions around the world. In Hong Kong, our first pop-up shop was launched on Tai Ping Shan Street, giving us great direct exposure to new potential customers and fresh buzz for the brand. And in Paris our work with Sam Baron and the Fabrica team presented a thought-provoking exhibition of carpet as art objects.



1956 by Tai Ping introduced the Design Collective at Hospitality Design show in Las Vegas. Created by three emerging artists from across the globe, this series explored the traditional boundaries of Axminster design. In addition to setting us apart from the competition in the hospitality sector, the press welcomed the new and edgy designs in publications worldwide.

Edward Fields worked with the Raymond Loewy foundation to re-introduce five limited edition rugs from the archive by the renowned 1950's industrial designer that were extremely welcome in the design community with its new found appreciation for all things mid-century American.

La Manufacture Cogolin launched its first hand-knotted collection made in Nepal, based on the original Henri Gonse designs from the 1930's under the Cogolin et les Main du Monde label which will distinguish this from the made-in-France product sold under the La Manufacture Cogolin brand.

Developments for our newly created brand, Vicara, included a new visual identity and first collections of hand-knotted rugs from Nepal to be sold through our own multi-branded showrooms and third party points of distribution. Vicara will launch the first global collection, Earth & Sky, in 2014.

Carpets Inter highlights included the launch of the Pop Culture carpet tile collection and the Sanctuary broadloom tufted collection with a greater focus on the Thai domestic market. The development of Zero Flow with an impervious backing system, engineered for use in healthcare facilities, was very well received and will help us augment market share in Australia in this particular sector.

Construction of our first showroom in Mainland China was substantially completed by the end of the year. Conceived by Belgium-born designer Ramy Fischler, who also designed our flagship showroom in Paris, our new showroom in Shanghai will help us to attract new customers for our luxury Artisan rugs brands, with a focus on Tai Ping, La Manufacture Cogolin and Vicara. Formal opening is scheduled for March 2014.

"The Thread", our in-house developed digital application, was launched in the U.S., Europe and Hong Kong. Well received by our sales teams, the rollout continues to impress the design communities it serves as an innovative new tool for login access to Tai Ping's full breadth of resources in showrooms and remotely.

The first phase of our new website went live in September with a well-received, artful film. It represents all six brands in a new and dynamic format with clear and concise site map. The complete site will be launched in the second quarter of 2014 with a more robust, customer-friendly interface and clarity on our broad product offering for all six brands.

## NON-CARPET OPERATIONS

### Yarn Operations

Premier Yarn Dyers, Inc., which operates the Group's U.S.-based yarn-dyeing facilities, recovered strongly and delivered healthy profits for the year, after several years of poor results, due to the economic downturn in the Dalton, Georgia carpet industry.

Turnover increased by 40% to HK\$38 million. The outlook for the coming year is positive, with the carpet industry further recovering.

### Asset Held for Sale

We decided to evaluate our options regarding our minority shareholding in PCMC and subsequently reclassified the shareholding as an asset held for sale. An independent valuation of the business is in progress and results are expected to be available in the first quarter of 2014. We intend to sell our shareholdings in the next 12 to 18 months.

**James H. Kaplan**

*Chief Executive Officer*

Hong Kong, 21 March 2014





Fairmont Nanjing, 1956 by Tai Ping

## Board of Directors



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### Chairman & Non-Executive Director

**Nicholas T. J. Colfer**, aged 54

Chairman since 2005; Non-Executive Director since 2003; Chairman of the Executive and Nomination Committees

Mr. Colfer is a Director of Sir Elly Kadoorie & Sons Ltd., a Non-Executive Director of The Hongkong and Shanghai Hotels, Ltd. and serves on several other corporate boards in Hong Kong. He holds a Master of Arts degree from the University of Oxford.



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### Chief Executive Officer & Executive Director

**James H. Kaplan**, aged 58

Chief Executive Officer and Executive Director since 2003; Member of the Executive Committee

Mr. Kaplan has been with Tai Ping for ten years. Prior to that, he was the Divisional Vice President of the high-end global furniture manufacturer Knoll International. He holds a Bachelor of Arts degree from Lafayette College.



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### Non-Executive Director

**Ian D. Boyce**, aged 69

Non-Executive Director since 1999

Mr. Boyce is Chairman of Sir Elly Kadoorie & Sons Ltd., a Non-Executive Director of CLP Holdings Ltd. and Deputy Chairman of The Hongkong and Shanghai Hotels, Ltd. He is a Chartered Accountant with extensive investment banking experience.



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### Non-Executive Director

**Nelson K. F. Leong**, aged 50

Non-Executive Director since 2012 and Alternate Director to his elder brother Lincoln K. K. Leong (1998-2012); Member of the Executive Committee

Mr. Leong is an Executive Director of Henry G. Leong Estates Ltd., a Director of Fontana Enterprises Ltd. and a number of companies involved in real estate in Hong Kong and North America. He holds a Master of Business Administration degree from the University of Toronto and a Bachelor of Arts degree from Brown University.



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### Non-Executive Director

**David C. L. Tong**, aged 43

Non-Executive Director since 1997; Member of the Executive and Remuneration Committees

Mr. Tong is a Director of Sir Elly Kadoorie & Sons Ltd., an Independent Non-Executive Director of Hong Kong Aircraft Engineering Co., Ltd. and serves on several other corporate boards in Hong Kong. He is a Chartered Engineer and holds a Bachelor of Engineering degree from the University of London.



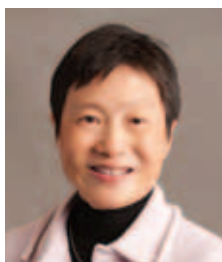
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**Non-Executive Director**

**John J. Ying**, aged 51

Non-Executive Director since 1999; Member of the Executive and Audit Committees

Mr. Ying is the Managing Director of Peak Capital, a private equity firm focused on investments in Greater China and Chairman of Sateri Holdings Ltd. He holds a Master of Business Administration degree from the Wharton School, a Master of Arts degree from the University of Pennsylvania and a Bachelor of Science degree from the Massachusetts Institute of Technology.



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**Independent Non-Executive Director**

**Yvette Y. H. Fung**, aged 52

Independent Non-Executive Director since 2004; Member of the Remuneration and Nomination Committees

Mrs. Fung is a Director of Hsin Chong International Holdings Ltd., and Chair of The Yeh Family Philanthropy Ltd., a member of various boards in the education and non-profit sectors. She holds both a Juris Doctor and a Bachelor of Arts degree from Stanford University and a Master of Business Administration degree from the University of California, Los Angeles.



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**Independent Non-Executive Director**

**Roderic N. A. Sage**, aged 61

Independent Non-Executive Director since 2005; Chairman of the Remuneration and Audit Committees

Mr. Sage is Chief Executive Officer of a consultancy specialising in taxes, corporate services and trusts. He is a Chartered Accountant and was formerly a Senior Partner and member of the board of KPMG in Hong Kong.



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**Independent Non-Executive Director**

**Lincoln C. K. Yung, JP, FHKIB**, aged 68

Independent Non-Executive Director since 2004 and Non-Executive Director (1980-2004); Member of the Nomination Committee

Mr. Yung is currently Deputy Managing Director of Nanyang Holdings Ltd., Chairman and Non-Executive Director of Shanghai Commercial Bank Ltd. and Pafoong Insurance Co., (Hong Kong) Ltd.; and a Director of The Shanghai Commercial & Savings Bank, Ltd. He has extensive experience in the textile, banking and investment industries and serves on various committees and boards. He is a Fellow of The Hong Kong Institute of Bankers and holds a Master of Business Administration degree from the University of Chicago and is a graduate of Cornell University.



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**Independent Non-Executive Director**

**Aubrey K. S. Li**, aged 64

Independent Non-Executive Director since 2010; Member of the Audit Committee

Mr. Li is the Chairman of MCL Partners Ltd., a Hong Kong-based financial advisory and investment group, a Non-Executive Director of The Bank of East Asia, Ltd. and an Independent Non-Executive Director of Café de Coral Holdings Ltd., China Everbright International Ltd., Kunlun Energy Co., Ltd., Kowloon Development Co., Ltd. and Pokfulam Development Co., Ltd. He is also a Non-Executive Director of Affin Bank Berhad. He possesses extensive experience in the fields of investment banking, merchant banking and capital markets. He holds a Master of Business Administration degree from Columbia University and a Bachelor of Science degree in Civil Engineering from Brown University.

# Corporate Governance

## Corporate Governance

The Board and Management are committed to promoting good corporate governance to safeguard the interests of shareholders. The Company has complied with the applicable code provisions in the Corporate Governance Code (the “CG Code”) as set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”) throughout the year ended 31 December 2013, except for the deviations as disclosed in this report.

## Model Code for Securities Transactions

The Company has adopted a code of conduct regarding the Directors’ transactions in the securities of the Company (the “Tai Ping Code”) on terms no less exacting than the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 of the Listing Rules (the “Model Code”). Specific enquiry has been made of all the Directors of the Company and they have confirmed their compliance with the required standard set out in the Model Code and the Tai Ping Code throughout the year ended 31 December 2013.

## Board of Directors

The Board of Directors is accountable to the shareholders for the leadership and management and control of the business of the Company. The Board delegates to the Chief Executive Officer and his management team day-to-day management of the Company’s business, including the preparation of annual and interim financial statements and implementation of internal controls, in accordance with the strategy, policies and programmes approved by the Board.

The Board currently consists of ten members. Among them, one is Executive Director, five are Non-Executive Directors and four are Independent Non-Executive Directors.

The Board possesses, both as individual Directors and collectively, appropriate experience, competencies and personal qualities, including professionalism and integrity, to discharge its responsibilities adequately and effectively. In addition, the Board collectively has adequate knowledge and expertise relevant to each of the material business activities that the Group pursues and the associated risks in order to ensure effective governance and oversight.

Members of the Board, who come from a variety of different backgrounds, have a diverse range of business, and professional expertise. Brief biographical particulars of the Directors, together with information relating to the relationship among them, are set out on pages 20 to 21 in this Annual Report.

The Board considers that its diversity, including gender diversity, is a vital asset to the business. During the year, the Board adopted a Board Diversity Policy for better transparency and governance. Board appointments are based on merit and candidates are considered against objective criteria, having due regard for the benefits of diversity on the Board, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Company remains committed to meritocracy in the Boardroom, which requires a diverse and inclusive culture where Directors believe that their views are heard, their concerns are attended to and they serve in an environment where bias, discrimination and harassment on any matter are not tolerated.

During the year, all Directors have received regular updates on the changes to and developments in the relevant laws and regulations applicable to Directors. Additionally, training has been attended by all Directors covering a broad range of topics including Directors' duties, updates on the Listing Rules and accounting reporting standards.

The Board has a balance of skills and experience appropriate for the requirements of the businesses of the Group. All Directors have separate and independent access to the advice and services of the senior management, the Group Chief Financial Officer and the Company Secretary, with a view to ensuring that Board procedures, and all applicable rules and regulations, are followed.

Appropriate directors' and officers' liability insurance has been arranged for the Directors and Officers of the Company.

## Board Meetings

The Board of Directors held a total of five Board meetings during the year ended 31 December 2013. Of these, two meetings were held to approve the 2012 final results and 2013 interim results of the Group; the other meetings were held to consider financial and operating performances of the Group. The Group Chief Financial Officer and the Company Secretary, attended all Board meetings to report matters arising from corporate governance, risk management, statutory compliance, accounting and financial perspectives.

The attendance of individual Directors during the year ended 31 December 2013 is set out in the table below. All businesses transacted at the Board meetings are well-documented and the records are maintained in accordance with applicable laws and regulations.

	No. of meetings attended
<b>Chairman &amp; Non-Executive Director</b>	
Nicholas T. J. Colfer	5/5
<b>Chief Executive Officer &amp; Executive Director</b>	
James H. Kaplan	5/5
<b>Non-Executive Directors</b>	
Ian D. Boyce	5/5
Nelson K. F. Leong	5/5
David C. L. Tong	5/5
John J. Ying	5/5
<b>Independent Non-Executive Directors</b>	
Yvette Y. H. Fung	4/5
Aubrey K. S. Li	5/5
Roderic N. A. Sage	5/5
Lincoln C. K. Yung	4/5



The proceedings of the Board of Directors at its meetings are conducted by the Chairman of the Company who ensures that sufficient time is allocated for discussion and consideration of each item on the agenda and also equal opportunities are being given to Directors to speak, express their views and share their concerns. Minutes of the Board meetings record in sufficient detail the matters considered by the Board of Directors and the decisions reached. The draft minutes of each Board meeting are sent to all Directors for comments.

### **Chairman & Chief Executive Officer**

The posts of Chairman and Chief Executive Officer (“CEO”) are separate and are not held by the same individual to ensure their independence, accountability and responsibility. The Chairman of the Board is Mr. Nicholas T. J. Colfer and the CEO is Mr. James H. Kaplan. To comply with code provision A.2.1 of the CG Code, the division of responsibilities between the Chairman and the CEO was formally set out in writing. Essentially, the Chairman takes the lead to oversee the Board functions while the CEO, supported by his management team, is responsible for the day-to-day management of the business of the Company.

### **Non-Executive Directors**

The Company’s Non-Executive Directors are not appointed for specific terms as required by code provision A.4.1 of the CG Code. However, the relevant Bye-laws of the Company require that every Director would retire by rotation at least once every three years, which is in line with the CG Code.

In respect of code provision A.6.7 of the CG Code, all Non-Executive Directors (including Independent Non-Executive Directors) attended the AGM held on 24 May 2013.

To the best knowledge of the Company, there are no financial, business, family or other material or relevant relationships among members of the Board.

The Company considers that its Non-Executive Directors and Independent Non-Executive Directors bring to the Board a good mix of expertise and experience in the fields of accounting, investment and business. At least one of the Independent Non-Executive Directors has appropriate accounting or related financial management expertise as required under Rule 3.10(2) of the Listing Rules. Pursuant to the requirements of the Listing Rules, each Independent Non-Executive Director has given the Company an annual confirmation of his/her independence.

The Company considers all the Independent Non-Executive Directors to be independent with due regard to the guidelines as set out in Rule 3.13 of the Listing Rules.

## Board Committees

The Company currently has four Board committees, namely, Executive Committee, Remuneration Committee, Audit Committee and Nomination Committee.

### 1. Executive Committee

The Executive Committee was established in August 2005 and operates as an executive management committee under the Board to monitor and control the financial and operational performance of the Group.

During the year under review, it held four meetings and the attendances of the members at the meetings are as follows:

	No. of meetings attended
Nicholas T. J. Colfer (Chairman)	4/4
James H. Kaplan	4/4
David C. L. Tong	4/4
John J. Ying	4/4
Nelson K. F. Leong	3/4

### 2. Remuneration Committee

The Company has set up a Remuneration Committee on 23 September 2005 and the terms of reference of Remuneration Committee are aligned with the CG Code. Given below are main duties of the Remuneration Committee:

- to make recommendation on the Company’s policy and structure for remuneration of the Directors and senior executives
- to determine remuneration of all Executive Directors and senior executives
- to review and approve performance-based remuneration
- to review and approve compensation in connection with any loss or termination of office or appointment of any Executive Directors and senior executives

The committee evaluates the remuneration packages of the Executive Director and the senior executives by linking their performance against corporate objectives, the profits of the Group and their potential contribution to the development of the Group. The fees for the Non-Executive Directors and the Independent Non-Executive Directors are determined on the basis of market benchmarks, experience, responsibilities and workload.

The members of the Remuneration Committee and their attendances at the meetings of the committee are set out below:

	<b>No. of meetings attended</b>
Roderic N. A. Sage (Chairman)	3/3
Yvette Y. H. Fung	3/3
David C. L. Tong	3/3

### 3. Audit Committee

The Company has set up an Audit Committee on 23 September 2005 and the terms of reference of Audit Committee are aligned with the CG Code. Under these terms of reference, the responsibilities of the Audit Committee include overseeing the relationship with the Company's external auditor (including making recommendation to the Board on the appointment, re-appointment and removal of the external auditor, and approving the audit fee and reviewing the audit scope), review of financial information of the Group, oversight of the Group's financial reporting system and internal controls.

During the year under review, the Audit Committee held three meetings with management and the representatives of the external auditor for reviewing the interim and annual reports before submission to the Board for consideration and approval, reviewing the annual audit plan and scope of work of both external auditor and internal auditor, and discussing issues arising from the audits including internal controls and financial reporting.

The composition of the Audit Committee and the attendances of the members at the meetings are as follows:

	<b>No. of meetings attended</b>
Roderic N. A. Sage (Chairman)	3/3
John J. Ying	3/3
Aubrey K. S. Li	2/3

#### 4. Nomination Committee

The Company has set up a Nomination Committee on 31 March 2012 and the terms of reference of Nomination Committee are aligned with the CG Code. Given below are main duties of the Nomination Committee:

- to review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company’s corporate strategy
- to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships
- to assess the independence of Independent Non-Executive Directors
- to make recommendations to the Board on the appointment or re-appointment of directors and succession planning for directors, in particular the chairman of the Board and the chief executive

The members of the Nomination Committee and their attendances at the meeting of the committee are set out below:

	No. of meeting attended
Nicholas T. J. Colfer (Chairman)	1/1
Lincoln C. K. Yung	1/1
Yvette Y. H. Fung	1/1

#### Auditor’s Remuneration

For the year under review, the fees charged to the financial statements of the Company and its subsidiaries by the Group’s external auditor, PricewaterhouseCoopers and other member firms under PricewaterhouseCoopers, for services provided are analysed as follows:

	HK\$’000
PricewaterhouseCoopers:	
Audit services	3,600
Non-audit services	535

## Company Secretary

Mr. Lee Siu Kau (“Mr. Lee”) was appointed as the company secretary of the Company with effect from 21 December 2011. He is responsible to the Board for ensuring the board procedures are followed and that the Board is briefed on legislative, regulatory and corporate governance developments. Mr. Lee has been in full compliance with the requirements of Rule 3.29 of the Listing Rules throughout the year of 2013.

## Financial Reporting & Internal Controls

The consolidated financial statements of the Company for the year ended 31 December 2013 have been reviewed by the Audit Committee and audited by the external auditor, PricewaterhouseCoopers. The Directors acknowledge their responsibilities for preparing the consolidated financial statements of the Company and they are not aware of any events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The independent auditor's report is on page 42 and 43.

The Board is responsible for maintaining an adequate system of internal control and for reviewing its effectiveness. The internal control system of the Group is designed to facilitate the effectiveness and efficiency of operations, safeguard assets against unauthorised use and disposition, ensure the maintenance of proper accounting records and the truth and fairness of the consolidated financial statements, and ensure compliance with relevant legislation and regulations. However, associate might not fully follow the Group's internal control system. The Group is not involved in routine operational decisions and does not play an active role in running the business of the associate, and an audit or certain review procedures are performed on their annual financial results. Major business decisions and challenges, including key policies, capital expenditure, regulatory and financing issues, would be presented and considered through regular Board meetings. Such practices provide reasonable, but not absolute, assurance against material mis-statement or loss and manage rather than eliminate risks associated with the associate's business activities.

The independent internal audit function has written terms of reference and reports directly to the Audit Committee. Internal Audit conducts reviews of the effectiveness of the Group's internal control system based on the internal audit plan and ad hoc requests from the Audit Committee and senior management. The annual internal audit plan is developed based on an assessment of the various business and operational risks of the Group and is approved by the Audit Committee. The Audit Committee reviews the findings and opinion of Internal Audit in respect of the effectiveness of the Group's internal control system periodically, and reports annually to the Board the key findings of such reviews.

## **Communication with Shareholders**

The Company is committed to ensure that the Group complies with disclosure obligations under the Listing Rules and other applicable laws and regulations, and that all shareholders and potential investors have an equal opportunity to receive and obtain externally available information issued by the Company. Information regularly provided to the shareholders includes annual and interim reports, circulars and announcements in accordance with the Listing Rules.

The Company welcomes the attendance of shareholders at general meetings to express their views. All the Directors are encouraged to attend the general meetings to have personal communication with shareholders. The external auditor is also required to be present to assist the Directors in addressing any relevant queries by shareholders.

For both institutional and retail investors, the Company's website at [www.taipingcarpets.com](http://www.taipingcarpets.com) provides up-to-date information on the Group. All key information such as announcements, annual and interim reports can be downloaded from it.

During the year ended 31 December 2013, the Company held the AGM on 24 May 2013. All Directors who are including the Chairman of the Board and chairman of the committees attended the AGM to answer questions and proposals raised by the shareholders of the Company.

## **Shareholders' Rights**

### **1. Procedure for shareholders to convene a Special General Meeting ("SGM")**

The Board shall, on the requisition in writing of the shareholders of not less than one-tenth of the paid-up capital of the Company upon which all calls or other sums then due have been paid, forthwith proceed to convene an SGM.

If within twenty-one days of such deposit the Board fails to proceed to convene the SGM, the requisitionists or any of them representing more than one half of the total voting rights of all of them, may themselves convene a SGM, but any meeting so convened shall not be held after three months from the date of the original deposit.

## **2. Procedures for putting forward proposals at shareholders' meeting**

Shareholders can submit a written requisition to move a resolution at shareholders' meeting. The number of shareholders shall represent not less than one-twentieth of the total voting rights of all shareholders having at the date of the requisition a right to vote at the shareholders' meeting, or who are no less than one hundred shareholders.

The written requisition must state the resolution, accompanied by a statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at the shareholders' meeting. It must also be signed by all of the shareholders concerned and be deposited at the Company's office in Hong Kong at 8/F, Tower 1, Kowloon Commerce Centre, 51-53 Kwai Cheong Road, Kwai Chung, Hong Kong, for the attention of the Company Secretary not less than six weeks before the shareholders' meeting in case of a requisition requiring notice of a resolution and not less than one week before the shareholders' meeting in case of any other requisition.

The shareholders concerned must deposit a sum of money reasonably sufficient to meet the Company's expenses in serving the notice of the resolution and circulating the statement submitted by the shareholders concerned under applicable laws and rules.

## **3. Shareholders' enquiries**

Shareholders should direct their questions about their shareholdings to the Company's Registrar. Shareholders and the investment community may at any time make a request for the Company's information to the extent that such information is publically available. Shareholders may also make enquiries to the Board by writing to the Company Secretary at the Company's office in Hong Kong at 8/F, Tower 1, Kowloon Commerce Centre, 51-53 Kwai Cheong Road, Kwai Chung, Hong Kong.

## **Constitutional Documents**

In order to bring the Bye-laws of the Company in line with the CG Code, the amendment of the Bye-laws 190(iii) and 190(vii)(A)(1) of the Company was approved by shareholders of the Company at the AGM on 24 May 2013. An up-to-date consolidated version of the Memorandum of Association and Bye-laws of the Company has been published on the websites of the Company ([www.taipingcarpets.com](http://www.taipingcarpets.com)) and The Stock Exchange of Hong Kong Limited ([www.hkexnews.hk](http://www.hkexnews.hk)) on 24 May 2013.



Milbank Singapore, Carpets Inter





Beacon Edition, Edward Fields

## Directors' Report

The Directors submit their report together with the audited consolidated financial statements for the year ended 31 December 2013.

### **Principal Activities & Geographical Analysis of Operations**

The principal activities of the Company and its subsidiaries (the "Group") consist of manufacture, import, export and sale of carpets, and manufacture and sale of yarns.

An analysis of the Group's performance for the year by segments is set out in Note 5 to the consolidated financial statements.

### **Results & Appropriations**

The results for the year are set out on page 44.

No interim dividend was paid during the year. The Directors recommend a final dividend of HK12 cents per share (2012: HK12 cents), totalling HK\$25,462,000 (2012: HK\$25,462,000) for the year ended 31 December 2013. Subject to the approval of shareholders at the forthcoming AGM on 23 May 2014, the final dividend will be paid to shareholders whose names appear on the register of members of the Company at the close of business on 3 June 2014.

### **Five-year Consolidated Financial Summary**

A summary of the consolidated results and of the assets and liabilities of the Group for the last five financial years is set out on page 7 of the annual report.

### **Reserves**

Movements in reserves of the Group and the Company during the year are set out in the consolidated statement of changes in equity and Note 30 to the consolidated financial statements.

### **Donations**

During the year, donations made by the Group for charitable purposes amounted to HK\$96,000.

### **Intangible Assets**

Details of the movement in intangible assets during the year are set out in Note 18 to the consolidated financial statements.

### **Property, Plant & Equipment**

Details of the movements in property, plant and equipment during the year are set out in Note 17 to the consolidated financial statements.

## Share Capital

Details of the movement in share capital of the Company are set out in Note 29 to the consolidated financial statements.

## Distributable Reserves

Distributable reserves of the Company as at 31 December 2013, calculated under the Companies Act 1981 of Bermuda (as amended) amounted to approximately HK\$466,787,000.

## Principal Subsidiaries

Particulars of the principal subsidiaries are set out on page 106.

## Purchase, Sales or Redemption of the Company's Shares

The Company has not redeemed any of its shares during the year. Neither the Company nor any of its subsidiaries has purchased or sold any of the Company's shares during the year.

## Pre-emptive Rights

No shareholder pre-emptive rights exist in the jurisdiction in which the Company was incorporated.

## Share Options

No share options scheme exist during the year.

## Directors

The names of the Directors at the date of this Report are set out on pages 20 and 21.

In accordance with the Company's Bye-laws, Mr. John J. Ying, Mr. David C. L. Tong, Mr. Nelson K. F. Leong and Mrs. Yvette Y. H. Fung will retire by rotation from office at the forthcoming AGM on 23 May 2014. Mr. John J. Ying, Mr. David C. L. Tong, Mr. Nelson K. F. Leong and Mrs. Yvette Y. H. Fung, being eligible, have offered themselves for re-election at the AGM.

Mr. Ian D. Boyce has resigned as a Non-Executive Director of the Company with effect from the close of the forthcoming AGM. Mr. Boyce has been a Director of the Company for over 14 years and has decided to retire and live overseas.

## Directors' Service Contracts

None of the Directors who are proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

## Directors' Interests in Contracts

No contracts of significance in relation to the Group's business to which the Company and its subsidiaries was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## Independent Non-Executive Directors

The Company has received from Mrs. Yvette Y. H. Fung, Mr. Aubrey K. S. Li, Mr. Roderic N. A. Sage and Mr. Lincoln C. K. Yung, Independent Non-Executive Directors, written confirmations of independence pursuant to Rule 3.13 of the Listing Rules.

The Company considers all the Independent Non-Executive Directors to be independent.

## Biographical Details of Directors & Senior Management

Brief biographical details of Directors and senior management are set out on pages 20 to 21 and 107 respectively.

## Directors' Interests in Competing Business

None of the Directors of the Company have any interest in any business which may compete with the business of the Group.

## Directors' Interests in Equity Securities

As at 31 December 2013, the interests of the Directors in the shares of the Company and its associated corporations (within the meaning of the Part XV of Securities and Futures Ordinance ("SFO")) as recorded in the register maintained by the Company under Section 352 of the SFO or as notified to the Company were as follows:

### Ordinary shares of HK\$0.10 each in the Company

No. of ordinary shares held (long position)

Name	Beneficial owner	Interests of controlled corporation	Aggregate % of the share capital
Ian D. Boyce	831,371	–	0.392%
David C. L. Tong	431,910	–	0.204%
Lincoln C. K. Yung	30,000	–	0.014%
Nelson K. F. Leong	700,000	2,000,000 <sup>1</sup>	1.272%
John J. Ying	–	32,605,583 <sup>2</sup>	15.366%
Aubrey K. S. Li	100,000	–	0.047%
James H. Kaplan	522,000	–	0.246%

Notes:

<sup>1</sup> The shares are held through a company which is controlled by Mr. Nelson K. F. Leong.

<sup>2</sup> The shares are held through Peak Capital Partners I, L.P. of which Mr. John J. Ying is the sole shareholder of the general partner of Peak Capital Partners I, L.P. and is deemed to have an interest in the shares held by Peak Capital Partners I, L.P. (the Company is advised that the term "general partner" commonly refers to the entity liable for all the debts and obligations of a limited partnership and has power to bind a limited partnership).

Save for the Directors' interests as disclosed above, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors and chief executive of the Company to hold any interests in the shares in, or debentures of, the Company or any other body corporate.

## Substantial Shareholders

As at 31 December 2013, the register of substantial shareholders required to be kept under Section 336 of Part XV of the SFO showed that the Company had been notified of the following interests, being 5% or more in the issued ordinary share capital of the Company.

Name	No. of ordinary shares held in the Company of HK\$0.10 each (long position)	Aggregate % of the share capital
Acorn Holdings Corporation <sup>1</sup>	40,014,178	18.858%
Bermuda Trust Company Limited <sup>1</sup>	40,014,178	18.858%
Harneys Trustees Limited <sup>1</sup>	77,674,581	36.607%
Lawrencium Holdings Limited <sup>1</sup>	77,674,581	36.607%
The Mikado Private Trust Company Limited <sup>1</sup>	77,674,581	36.607%
The Hon. Sir Michael Kadoorie <sup>1</sup>	77,674,581	36.607%
Peak Capital Partners I, L.P. <sup>2</sup>	32,605,583	15.366%

Notes:

- <sup>1</sup> Bermuda Trust Company Limited is deemed to be interested in the same 40,014,178 shares in which Acorn Holdings Corporation is interested. The Mikado Private Trust Company Limited and Harneys Trustees Limited are deemed to be interested in the same 77,674,581 shares in which Lawrencium Holdings Limited is interested. For the purpose of the SFO, the spouse of the Hon. Sir Michael Kadoorie has a duty of disclosure in Hong Kong in relation to the 77,674,581 shares. The interest disclosed by the spouse of the Hon. Sir Michael Kadoorie is that of the Hon. Sir Michael Kadoorie attributed to her under the SFO. Except the above, she has no interest, legal or beneficial in those shares.
- <sup>2</sup> Mr. John J. Ying (a Non-Executive Director of the Company) is the sole shareholder of the general partner of Peak Capital Partners I, L.P. and is deemed to have an interest in the shares held by Peak Capital Partners I, L.P. (the Company is advised that the term "general partner" commonly refers to the entity liable for all the debts and obligations of a limited partnership and has power to bind a limited partnership).

## Management Contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

## Major Customers & Suppliers

During the year, the Group sold less than 30% of its goods and services to its five largest customers and purchased less than 30% of its goods and services from its five largest suppliers.

## Connected Transactions

1. Significant related party transactions entered into by the Group during the year ended 31 December 2013, which did not constitute connected transactions and were not required to be disclosed under the Listing Rules, are disclosed in Note 40 to the consolidated financial statements.
2. Other related party transactions entered into by the Group in 2013 and up to the date of this Directors' Report, which fall under the definition of "Connected transactions" or "Continuing connected transactions" and not exempted under Rule 14A.31 and Rule 14A.33 of the Listing Rules, are as follows:

The Company's subsidiaries have been from time to time supplying products, and providing related ancillary services to The Hongkong and Shanghai Hotels, Limited ("HSH") and its subsidiaries. These transactions fall under the definition of continuing connected transactions under the Listing Rules by virtue of the fact that The Mikado Private Trust Company Limited, a substantial shareholder of the Company, is also interested in more than 30% voting power of HSH. In accordance with the requirements of the Listing Rules, the Company entered into a master supply agreement with HSH on 21 March 2011 ("Master Supply Agreement") for the supply of carpets and floor coverings and provision of ancillary services to HSH and its subsidiaries on normal commercial terms for a period of three years from 22 March 2011 to 21 March 2014 subject to an annual cap of HK\$8,500,000 for each of the financial years ending 31 December 2011, 31 December 2012 and 31 December 2013. An announcement in this respect was made on 22 March 2011. For the year ended 31 December 2013, the total order amount and invoiced value of these transactions ("HSH Transactions") amounted to HK\$2,394,000 and HK\$2,610,000 respectively.

The Directors, including all the Independent Non-Executive Directors, have reviewed the HSH Transactions and confirmed that they have been entered into:

- i. in the ordinary and usual course of business of the Group;
- ii. either on normal commercial terms or, if there are not sufficient comparable transactions to judge whether they are on normal commercial terms, on terms no less favourable to the Group than terms available to independent third parties; and
- iii. in accordance with the master supply agreement governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Company's auditor has reported to the Directors in their letter that based on their work performed:

- i. the HSH Transactions have been approved by the Company's Board of Directors;
- ii. the HSH Transactions have been entered into in accordance with the pricing policies of the Group and the relevant agreements or order contracts governing the transactions; and
- iii. the amounts on the HSH Transactions in 2013 have not exceeded the relevant cap amount.

The Company confirms that it has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules in respect of the connected transactions and continuing connected transactions.

### **Public Float**

As at the date of this report, the Company has maintained a sufficient public float under the Listing Rules, based on the information that is publicly available to the Company and within the knowledge of its Directors.

### **Annual General Meeting**

It is proposed that the AGM will be held on Friday, 23 May 2014. Notice of the AGM will be published and dispatched to the shareholders together with this report.

### **Closure of Register of Members**

For the purpose of determining shareholders' entitlements to attend and vote at the forthcoming AGM, the transfer books and the register of members of the Company will be closed from Wednesday, 21 May 2014 to Friday, 23 May 2014 (both days inclusive). During such period, no transfer of shares will be effected. In order to establish the right to attend and vote at the AGM, all transfer documents accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, 1712-1716, 17/F, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, no later than 4:30 p.m. on Tuesday, 20 May 2014.

For determining the entitlements to the proposed final dividend for the year ended 31 December 2013, the transfer books and the register of members of the Company will be closed from Thursday, 29 May 2014 to Tuesday, 3 June 2014 (both days inclusive). During such period, no transfer of shares will be effected. To ensure that shareholders are entitled to receive the distribution of final dividends to be approved at the AGM, all transfer documents accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, 1712-1716, 17/F, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, no later than 4:30 p.m. on Wednesday, 28 May 2014.

### **Auditor**

The consolidated financial statements for the year ended 31 December 2013 were audited by PricewaterhouseCoopers who retire and, being eligible, offer themselves for re-appointment.

By order of the Board  
**James H. Kaplan**  
*Chief Executive Officer*

Hong Kong, 21 March 2014



Ombres et Anamorphoses Collection, La Manufacture Cogolin





Vicara

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# Independent Auditor's Report



羅兵咸永道

**To the shareholders of Tai Ping Carpets International Limited**  
(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Tai Ping Carpets International Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 44 to 105, which comprise the consolidated and company statements of financial position as at 31 December 2013, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## **Directors' Responsibility for the Consolidated Financial Statements**

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose

.....  
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## Independent Auditor's Report

of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2013, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

**PricewaterhouseCoopers**  
*Certified Public Accountants*

Hong Kong, 21 March 2014

# Consolidated Income Statement

For the year ended 31 December

	Note	2013 HK\$'000	2012 HK\$'000
Revenue	5	1,433,200	1,502,645
Cost of sales	6	(782,296)	(886,356)
Gross profit		650,904	616,289
Distribution costs	6	(122,125)	(122,641)
Administrative expenses	6	(502,117)	(469,257)
Gain in relation to Thailand flooding – net	8	51,491	79,059
Gain on disposal of non-current assets held for sale	9	–	64,975
Other (losses)/gains – net	10	(1,193)	10,527
<b>Operating profit</b>		<b>76,960</b>	<b>178,952</b>
Finance income	11	1,932	288
Finance costs	11	(1,847)	(1,974)
Finance income/(costs) – net	11	85	(1,686)
Share of loss of an associate	21	(703)	(2,779)
<b>Profit before income tax</b>		<b>76,342</b>	<b>174,487</b>
Income tax expense	12	(25,995)	(31,910)
<b>Profit for the year</b>		<b>50,347</b>	<b>142,577</b>
<b>Profit attributable to:</b>			
owners of the Company		46,785	132,775
non-controlling interests		3,562	9,802
		50,347	142,577
Earnings per share attributable to the owners of the Company during the year (expressed in HK cents per share)			
Basic/diluted	14	22.05	62.57
		2013 HK\$'000	2012 HK\$'000
Dividend	15	25,462	25,462

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.

# Consolidated Statement of Comprehensive Income

For the year ended 31 December

	2013	2012
	HK\$'000	HK\$'000
Profit for the year	50,347	142,577
Other comprehensive income:		
Items that will not be reclassified subsequent to profit and loss		
Remeasurement of post-employment benefit obligations	(2,250)	–
Deferred tax on remeasurement of post-employment benefit obligations	450	–
Items that may be reclassified to profit and loss		
Currency translation differences	(19,830)	8,063
Release of reserves attributable to the disposal of non-current assets held for sale	–	(57,624)
Other comprehensive income for the year, net of tax	(21,630)	(49,561)
Total comprehensive income for the year	28,717	93,016
Attributable to:		
owners of the Company	24,347	83,193
non-controlling interests	4,370	9,823
	28,717	93,016

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.

# Consolidated Statement of Financial Position

As at 31 December

	Note	2013 HK\$'000	2012 HK\$'000
<b>Assets</b>			
<b>Non-current assets</b>			
Land use rights	16	33,667	1,406
Property, plant & equipment	17	291,184	313,233
Construction in progress	17	16,037	15,903
Intangible assets	18	36,339	33,324
Interest in an associate	21	–	18,970
Deferred income tax assets	31	12,108	15,261
Prepayments	23	2,393	181
Pledged bank deposits	26	474	1,038
Fixed deposits	27	315	–
		<b>392,517</b>	<b>399,316</b>
<b>Current assets</b>			
Inventories	22	238,806	281,614
Trade & other receivables	23	294,351	334,441
Financial assets at fair value through profit or loss	25	33,235	556
Current income tax assets		716	2,829
Pledged bank deposits	26	100	11,639
Fixed deposits	27	96,505	4,345
Cash & cash equivalents	28	306,760	453,162
		<b>970,473</b>	<b>1,088,586</b>
Non-current asset held for sale	21	17,192	–
		<b>987,665</b>	<b>1,088,586</b>
<b>Total assets</b>		<b>1,380,182</b>	<b>1,487,902</b>

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.

Consolidated Statement of Financial Position

	Note	2013 HK\$'000	2012 HK\$'000
<b>Equity</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	29	21,219	21,219
Reserves	30	382,561	403,212
Retained earnings:			
Proposed final dividend	15	25,462	25,462
Others		446,407	426,871
		875,649	876,764
<b>Non-controlling interests</b>		<b>42,370</b>	<b>58,339</b>
<b>Total equity</b>		<b>918,019</b>	<b>935,103</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Deferred income tax liabilities	31	219	123
Retirement benefit obligations	32	25,477	23,271
Other long-term liabilities	33	3,015	3,015
		28,711	26,409
<b>Current liabilities</b>			
Bank borrowings – unsecured	34	82,336	120,916
Trade & other payables	35	339,823	395,211
Current income tax liabilities		8,477	4,212
Derivative financial instruments	24	2,816	1,693
Amounts due to non-controlling shareholders	20	–	4,358
		433,452	526,390
<b>Total liabilities</b>		<b>462,163</b>	<b>552,799</b>
<b>Total equity &amp; liabilities</b>		<b>1,380,182</b>	<b>1,487,902</b>
<b>Net current assets</b>		<b>554,213</b>	<b>562,196</b>
<b>Total assets less current liabilities</b>		<b>946,730</b>	<b>961,512</b>

The financial statements on pages 44 to 105 were authorised for issue by the Board of Directors on 21 March 2014 and were signed on its behalf.

Nicholas T. J. Colfer  
Chairman

James H. Kaplan  
Executive Director

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.



# Company Statement of Financial Position

As at 31 December

	Note	2013 HK\$'000	2012 HK\$'000
<b>Assets</b>			
<b>Non-current assets</b>			
Investments in subsidiaries	19	242,800	242,800
<b>Current assets</b>			
Amounts due from subsidiaries	19	253,311	281,656
Cash & cash equivalents	28	1,222	1,405
		254,533	283,061
<b>Total assets</b>		<b>497,333</b>	<b>525,861</b>
<b>Equity</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	29	21,219	21,219
Reserves	30	277,467	277,467
Retained earnings:			
Proposed final dividend	15	25,462	25,462
Others		163,858	196,299
<b>Total equity</b>		<b>488,006</b>	<b>520,447</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Amounts due to subsidiaries	19	7,160	3,252
Other payables	35	2,167	2,162
<b>Total liabilities</b>		<b>9,327</b>	<b>5,414</b>
<b>Total equity &amp; liabilities</b>		<b>497,333</b>	<b>525,861</b>
<b>Net current assets</b>		<b>245,206</b>	<b>277,647</b>
<b>Total assets less current liabilities</b>		<b>488,006</b>	<b>520,447</b>

Nicholas T. J. Colfer  
Chairman

James H. Kaplan  
Executive Director

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.

# Consolidated Statement of Changes in Equity

For the year ended 31 December

	Attributable to owners of the Company					Non-controlling interests	Total equity
	Share capital	Share premium	Other reserves	Retained earnings	Total		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
<b>Balance at 1 January 2012</b>	21,219	189,699	263,095	338,655	812,668	48,516	861,184
<b>Comprehensive income</b>							
Profit for the year	-	-	-	132,775	132,775	9,802	142,577
<b>Other comprehensive income for the year</b>							
Release of reserves attributable to the disposal of non-current assets held for sale	-	-	(57,624)	-	(57,624)	-	(57,624)
Currency translation differences	-	-	8,042	-	8,042	21	8,063
<b>Total other comprehensive income for the year, net of tax</b>	-	-	(49,582)	-	(49,582)	21	(49,561)
<b>Total comprehensive income for the year</b>	-	-	(49,582)	132,775	83,193	9,823	93,016
<b>Total contributions by and distributions to owners of the Company, recognised directly in equity</b>							
Dividends for 2011	-	-	-	(19,097)	(19,097)	-	(19,097)
<b>Total transactions with owners</b>	-	-	-	(19,097)	(19,097)	-	(19,097)
<b>Balance at 31 December 2012</b>	21,219	189,699	213,513	452,333	876,764	58,339	935,103
<b>Balance at 1 January 2013</b>	21,219	189,699	213,513	452,333	876,764	58,339	935,103
<b>Comprehensive income</b>							
Profit for the year	-	-	-	46,785	46,785	3,562	50,347
<b>Other comprehensive income for the year</b>							
Currency translation differences	-	-	(20,651)	-	(20,651)	821	(19,830)
Actuarial loss on retirement benefit obligations	-	-	-	(2,234)	(2,234)	(16)	(2,250)
Deferred tax on actuarial loss of retirement benefit obligations	-	-	-	447	447	3	450
<b>Total other comprehensive income for the year, net of tax</b>	-	-	(20,651)	(1,787)	(22,438)	808	(21,630)
<b>Total comprehensive income for the year</b>	-	-	(20,651)	44,998	24,347	4,370	28,717
<b>Total contributions by and distributions to owners of the Company, recognised directly in equity</b>							
Dividends for 2012	-	-	-	(25,462)	(25,462)	-	(25,462)
Liquidation of subsidiaries <sup>1</sup>	-	-	-	-	-	(20,339)	(20,339)
<b>Total transactions with owners</b>	-	-	-	(25,462)	(25,462)	(20,339)	(45,801)
<b>Balance at 31 December 2013</b>	21,219	189,699	192,862	471,869	875,649	42,370	918,019

Note:

<sup>1</sup> Non-controlling interests included the share of losses of subsidiaries from prior years.

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.

# Consolidated Statement of Cash Flows

For the year ended 31 December

	Note	2013 HK\$'000	2012 HK\$'000
<b>Cash flows from operating activities</b>			
Cash generated from operations	36	139,515	6,276
Net receipt for derivative financial instruments		787	2,712
Retirement benefit paid		(1,990)	(190)
Income tax paid		(17,169)	(10,618)
Interest paid		(1,847)	(1,974)
<b>Net cash generated from/(used in) operating activities</b>		<b>119,296</b>	<b>(3,794)</b>
<b>Cash flows from investing activities</b>			
Purchases of property, plant & equipment and construction in progress		(51,727)	(122,626)
Acquisition of intangible assets		(9,238)	(10,763)
Addition in land use rights		(34,037)	-
Proceeds from disposal of property, plant & equipment (Note 36b)		1,389	16,426
Proceed from disposal of non-current assets held for sale (Note 9 & 36b)		-	319,255
Proceeds from disposal of financial assets at fair value through profit or loss		245,433	233,296
Purchase of financial assets at fair value through profit or loss		(277,836)	(190,996)
Repayment of other long-term liabilities		-	(836)
Interest received		1,932	288
<b>Net cash (used in)/generated from investing activities</b>		<b>(124,084)</b>	<b>244,044</b>
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		449,186	604,134
Repayments of borrowings		(487,766)	(484,084)
Decrease/(increase) in pledged bank deposits		12,103	(11,333)
(Increase)/decrease in fixed deposits		(92,475)	5,162
Dividend paid to the Company's shareholders		(25,491)	(18,812)
<b>Net cash (used in)/generated from financing activities</b>		<b>(144,443)</b>	<b>95,067</b>
<b>Net (decrease)/increase in cash &amp; cash equivalents</b>		<b>(149,231)</b>	<b>335,317</b>
<b>Cash &amp; cash equivalents at beginning of year</b>		<b>453,162</b>	<b>117,164</b>
<b>Exchange gains on cash &amp; cash equivalents</b>		<b>2,829</b>	<b>681</b>
<b>Cash &amp; cash equivalents at end of year</b>	28	<b>306,760</b>	<b>453,162</b>

The notes on pages 51 to 105 are an integral part of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 December

## 1. General Information

Tai Ping Carpets International Limited (the “Company”) and its subsidiaries (together the “Group”) are principally engaged in the manufacture, import, export and sale of carpets, and manufacture and sale of yarns.

The Company is a limited liability company incorporated in Bermuda. The address of its registered office is Canon’s Court, 22 Victoria Street, P.O. Box HM 1179, Hamilton HM EX, Bermuda. The principal office in Hong Kong is located at 8/F, Tower 1, Kowloon Commerce Centre, 51-53 Kwai Cheong Road, Kwai Chung, Hong Kong.

The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited.

These consolidated financial statements are presented in thousands of Hong Kong dollars (HK\$’000), unless otherwise stated. These consolidated financial statements have been approved for issue by the Board of Directors on 21 March 2014.

## 2. Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

The consolidated financial statements of Tai Ping Carpets International Limited have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRS”). The consolidated financial statements have been prepared under the historical cost convention, as modified by financial assets and liabilities (including derivative financial instruments) at fair value through profit or loss.

The preparation of consolidated financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

## 2.2 Changes in accounting standards

- (a) New and amended standards mandatory for the first time for the financial year beginning 1 January 2013 but which have no material impact to the Group

HKFRS 1 (Amendment)	Government Loans
HKFRS 7 (Amendment)	Financial Instruments: Disclosures – Offsetting Financial Assets and Financial Liabilities
HKFRS 10	Consolidated Financial Statements
HKFRS 11	Joint Arrangements
HKFRS 12	Disclosures of Interests in Other Entities
HKFRS 13	Fair Value Measurement
HKFRS 10, HKFRS 11 and HKFRS 12 (Amendment)	Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance
HKAS 1 (Amendment)	Presentation of Financial Statements
HKAS 19 (2011)	Employee Benefits
HKAS 27 (2011)	Separate Financial Statements
HKAS 28 (2011)	Investments in Associates and Joint Ventures
HK(IFRIC) – Int 20	Stripping Costs in the Production Phase of a Surface Mine
Forth 2011 annual improvement project	

- (b) New standards, amendments and interpretations which have been issued but are not effective for the financial year beginning 1 January 2013 and have not been early adopted

The Group has not early adopted the following new and revised standards, amendments and interpretations that are relevant to the Group. These standards have been issued but not yet effective:

HKFRS 7 and HKFRS 9 (Amendment) and transition disclosures <sup>2</sup>	Financial Instruments: Disclosures – Mandatory Effective Date of HKFRS 9
HKFRS 9	Financial Instruments <sup>2</sup>
HKFRS 10, HKFRS 12 and HKAS 27 (2011) (Amendment)	Investment Entities <sup>1</sup>
HKAS 32 (Amendment)	Offsetting Financial Assets and Financial Liabilities <sup>1</sup>
HKAS 36 (Amendment)	Impairment of Assets <sup>1</sup>
HKAS 39 (Amendment)	Novation of Derivatives <sup>1</sup>
HK(IFRIC) – Int 21	Levies <sup>1</sup>

<sup>1</sup> Effective from annual period beginning on or after 1 January 2014

<sup>2</sup> An effective date will be determined when all phases of HKFRS 9 are completed and finalised.

The Group is assessing the impact of these new standards and amendments, and is not yet in a position to state whether they would have a significant impact on the Group's results of operations and financial position.

## 2.3 Subsidiaries

### 2.3.1 Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

#### (a) *Business combinations*

The Group uses the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition related costs are expensed as incurred. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

If the business combination is achieved in stages, the carrying amount of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with HKAS 39 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the income statement (Note 2.10).

2. Summary of Significant Accounting Policies

Intra-group transactions, balances and income and expenses on transactions between Group companies are eliminated. Profits and losses resulting from intra-group transactions that are recognised in assets are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

*(b) Changes in ownership interests in subsidiaries without change of control*

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions – that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

*(c) Disposal of subsidiaries*

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

2.3.2 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

2.4 Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investment in an associate is accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the increase after the date of acquisition. The Group's interest in an associate includes goodwill identified on acquisition.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of its associate's post-acquisition profits or losses is recognised in the consolidated income statement, and its share of post-acquisition movements in other comprehensive income is recognised in consolidated statement of other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to "Share of loss of an associate" in the consolidated income statement.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates.

Unrealised gains on transactions between the Group and its associate are eliminated to the extent of the Group's interest in the associate. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the associate have been changed where necessary to ensure consistency with the policies adopted by the Group.

Dilution gains and losses arising in investment in an associate are recognised in the consolidated income statement.

## 2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors which makes strategic decisions.

## 2.6 Foreign currency translation

### (a) Functional & presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in thousands of Hong Kong dollars (HK\$'000), which is the Company's functional and the Group's presentation currency.



(b) Transactions & balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the income statement within 'Finance income or cost'. All other foreign exchange gains and losses are presented in the income statement within "Other (losses)/gains – net".

Changes in the fair value of debt securities denominated in foreign currency classified as available for sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in other comprehensive income.

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as available for sale, are included in other comprehensive income.

(c) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- (iii) all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities, and of borrowings and other currency instruments designated as hedges of such investments, are taken to other comprehensive income. When a foreign operation is partially disposed of or sold, exchange differences that were recorded in equity in respect of that operation attributable to the owners of the Company are recognised in the consolidated income statement as part of the gain or loss on disposal.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and are translated at the closing rate. Exchange differences arising are recognised in other comprehensive income.

(d) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reductions in the Group's ownership interest in associates or joint ventures that do not result in the Group losing significant influence or joint control) the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

## 2.7 Property, plant & equipment

Buildings comprise mainly factories, retail outlets and offices. They are stated at cost or valuation less accumulated depreciation and impairment losses. Certain buildings were stated at valuation which was carried out prior to 30 September 1995. Under transitional provision in paragraph 80A of HKAS 16, the Group is not required to make regular revaluations in accordance with paragraphs 31 and 36 of HKAS 16.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are charged to the consolidated income statement during the financial period in which they are incurred.

## 2. Summary of Significant Accounting Policies

Depreciation is calculated using the straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives, as follows:

Buildings	2%-18%
Machinery	8%-20%
Leasehold improvements	Shorter of lease term or useful life
Furniture, fixtures & equipment	6%-25%
Motor vehicles	18%-20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.11).

Gains and losses on disposals are determined by comparing proceeds with carrying amount and are recognised within "Other (losses)/gains – net" in the consolidated income statement.

### 2.8 Construction in progress

Construction in progress represents machinery, furniture, fixtures and equipment, and buildings on which construction work has not been completed, is stated at cost, which includes construction expenditures incurred and other direct costs capitalised during the construction period, less accumulated impairment losses. No depreciation is provided in respect of construction in progress until the construction work is completed. On completion, the construction in progress is transferred to appropriate categories of property, plant and equipment and depreciated in accordance with the policy stated in Note 2.7.

### 2.9 Land use rights

Land use rights are stated at cost less accumulated amortisation and impairment losses. Cost represents consideration paid for the rights to use the land on which various plants and buildings are situated for periods varying from 30 to 50 years. Amortisation of land use rights is calculated on a straight-line basis over the period of the land use rights.

### 2.10 Intangible assets

#### (a) Vendor relationships

Contractual customer relationships acquired in a business combination are recognised at fair value at the acquisition date. The vendor relationships have a finite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method over the expected life of 5 years.

(b) Computer software

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software product so that it will be available for use;
- management intends to complete the software product and use or sell it;
- there is an ability to use or sell the software product;
- it can be demonstrated how the software product will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- the expenditure attributable to the software product during its development can be reliably measured.

Directly attributable costs that are capitalised as part of the software product include the software development employee costs and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Computer software development costs recognised as assets are amortised over their estimated useful lives of 5 to 7 years.

(c) Brands

Brands acquired in a business combination are initially recognised at fair value at acquisition date. Brands with indefinite useful life are not amortised and are reviewed for impairment on an annual basis.

(d) Design library and other intangible assets

Design library and other intangible assets (which include customer relationships and web-based applications) with finite useful life are stated at cost less accumulated amortisation and impairment. Amortisation is calculated using the straight-line method over the respective lives of the assets, ranging from 3 to 16 years.

### 2.11 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

### 2.12 Non-current assets held for sale

Non-current assets (or disposal groups) are classified as held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. The non-current assets (except for certain assets as explained below), (or disposal groups), are stated at the lower of carrying amount and fair value less costs to sell. Deferred tax assets, assets arising from employee benefits, financial assets (other than investments in subsidiaries and associates) and investment properties, even if held for sale, would continue to be measured in accordance with the policies set out elsewhere in Note 2.

### 2.13 Financial assets

#### 2.13.1 Classification

The Group classifies its financial assets in the following categories: fair value through profit or loss and loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### *(a) Financial assets at fair value through profit or loss*

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, they are classified as non-current.

#### *(b) Loans & receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the end of the reporting period. These are classified as non-current assets. The Group's loans and receivables comprise "Trade and other receivables (excluding prepayments)", "Amount due from an associate" and "Cash and cash equivalents" in the consolidated statement of financial position.

### 2.13.2 Recognition & measurement

Regular way purchases and sales of financial assets are recognised on the trade-date – the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss is initially recognised at fair value, and transaction costs are expensed in the consolidated income statement. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

Gains or losses arising from changes in the fair value of the “Financial assets at fair value through profit or loss” category are presented in the consolidated income statement within “Other (losses)/gains – net” in the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognised in the consolidated income statement as part of other income when the Group’s right to receive payments is established.

### 2.14 Impairment of financial assets carried at amortised cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a “loss event”) and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

2. Summary of Significant Accounting Policies

For loans and receivables category, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated income statement. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the consolidated income statement.

**2.15 Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average method. The cost of finished goods and work-in-progress comprises design costs, raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

**2.16 Trade & other receivables**

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less, they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

**2.17 Derivative financial instruments**

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. Subsequent change in the fair value of these derivatives is recognised immediately in the consolidated income statement.

**2.18 Cash & cash equivalents**

In the consolidated statement of cash flows, cash and cash equivalents includes cash in hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

### 2.19 Share capital

Ordinary shares are classified as equity.

### 2.20 Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Trade payables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method.

### 2.21 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

### 2.22 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### 2.23 Financial liabilities

Financial guarantee contracts

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of subsidiaries to secure loans, overdrafts and other banking facilities.

Financial guarantees are initially recognised in the financial statements at fair value on the date the guarantee was given. The fair value of a financial guarantee at the time of signature is zero because all guarantees are agreed on arm's length terms, and the value of the premium agreed corresponds to the value of the guarantee obligation. Subsequent to initial recognition, the Group's liabilities under such guarantees are measured at the higher of the initial amount, less amortisation of fees, and the best estimate of the amount required to settle the guarantee. Any increase in the liability relating to guarantees is reported in the consolidated income statement within other operating expenses.



Where guarantees in relation to loans or other payables of subsidiaries or associates are provided for no compensation, the fair values are accounted for as contributions and recognised as part of the cost of the investment in the financial statements of the Company.

#### 2.24 Current & deferred income tax

The tax expense for the period comprises current and deferred income tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

##### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the statement of financial position date in the countries where the Company's subsidiaries and associate operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

##### (b) Deferred income tax

###### *Inside basis differences*

Deferred income tax is recognised using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the statement of financial position date and are expected to apply when the related deferred income tax assets is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

###### *Outside basis differences*

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and an associate except for the deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

(c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

## 2.25 Employee benefits

(a) Pension obligations

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined benefit plan is a pension plan that is not a defined contribution plan.

Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors, such as age, years of services and compensation.

The liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise.

Past-service costs are recognised immediately in income.

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### 2.26 Provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### 2.27 Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the consolidated financial statements. When a change in the probability of an outflow occurs so that outflow is probable, they will then be recognised as a provision.

A contingent asset is a possible asset whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. However, recognition is appropriate when the realisation of income is virtually certain.

A contingent asset is disclosed when an inflow of economic benefits is probable.

### 2.28 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax, returns and discounts and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Group's activities as described below. The Group bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

(a) Revenue from sale of carpets, yarns, underlays and interior furnishings

Revenue from sale of carpets, yarns, underlays and interior furnishings is recognised on the transfer of risks and rewards of ownership, which generally coincides with the time when the goods are delivered to customers and title has passed.

(b) Revenue from installation of carpets

Revenue from installation of carpets is recognised in the accounting period in which the installation services are rendered.

(c) Interest income

Interest income is recognised using the effective interest method. When a loan and receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loan and receivables are recognised using the original effective interest rate.

(d) Dividend income

Dividend income is recognised when the right to receive payment is established.

### 2.29 Leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the consolidated income statement on a straight-line basis over the period of the lease.

Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in other long-term payables. The interest element of the finance cost is charged to the consolidated income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the shorter of the useful life of the asset and the lease term.

### 2.30 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's consolidated financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

## 3. Financial Risk Management

### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: foreign exchange risk, price risk, credit risk, liquidity risk and cash flow and fair value interest rate risk.

Risk management is carried out by a central finance team led by the Chief Financial Officer "Group CFO" identifies and evaluates financial risks in close co-operation with the Group's operating units. The Board provides guidance for overall risk management.

#### (a) Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to United States dollar ("US\$") and Hong Kong dollar ("HK\$"). Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities and net investments in foreign operations. Management considers the foreign exchange risk with respect to US\$ is not significant as HK\$ is pegged to US\$.

The Group's principal net foreign currency exposure arises from the US\$ denominated financial assets/liabilities in the Group's operations covering Thailand, Europe, the PRC and the United Kingdom whose functional currencies are the local currency of respective operations.

To manage this exposure, the Group takes advantage of any natural offsets of the Group's foreign currency revenues and expenses and may use foreign currency forward contracts from time to time to manage the risk arising from foreign currency transactions.

At 31 December 2013, if Thai bahts had strengthened/weakened by 1% (2012: 2%) against the US\$ with all other variables held constant, pre-tax profit for the year would have been HK\$385,000 lower/higher (2012: pre-tax profit of HK\$24,000 higher/lower), mainly as a result of foreign exchange gains/losses on foreign currency forward contracts and translation of US\$ denominated assets and liabilities in entities whose functional currency is Thai bahts.

At 31 December 2013, if Euro had strengthened/weakened by 2.5% (2012: 2%) against the US\$ with all other variables held constant, pre-tax profit for the year would have been HK\$625,000 lower/higher (2012: pre-tax profit of HK\$144,000 higher/lower), mainly as a result of foreign exchange gains/losses on foreign currency forward contracts and translation of US\$ denominated assets and liabilities in entities whose functional currency is Euro.

3. Financial Risk Management

At 31 December 2013, if Chinese Renminbi had strengthened/weakened by 3% (2012: 2%) against the US\$ with all other variables held constant, pre-tax profit for the year would have been HK\$2,119,000 lower/higher (2012: pre-tax profit of HK\$596,000 higher/lower), mainly as a result of foreign exchange gains/losses on translation of US\$ denominated assets and liabilities in entities whose functional currency is Chinese Renminbi.

At 31 December 2013, if British pounds had strengthened/weakened by 1.5% (2012: 2%) against the US\$ with all other variables held constant, pre-tax profit for the year would have been HK\$460,000 higher/lower (2012: pre-tax profit of HK\$694,000 higher/lower), mainly as a result of foreign exchange gains/losses on translation of US\$ denominated assets and liabilities in entities whose functional currency is British pounds.

(b) Credit risk

Credit risk of the Group mainly arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposures to customers including trade receivables, amounts due from related companies and other receivables. The carrying amount of these balances in the consolidated statement of financial position represents the Group's maximum exposure to credit risk in relation to its financial assets.

The Group's bank deposits are placed in major international banks and financial institutions. Management does not expect any losses from non-performance by these banks and financial institutions as they have no default history in the past.

The Group has no significant concentrations of credit risk as the Group has a large number of customers, internationally dispersed. Sales to retail customers are made in cash or via major credit cards. For project sales, the Group will request the customers for initial deposits and will accept orders only from those customers with an appropriate credit standing or history. The Group also performs periodic assessment of the trade receivables and believes that adequate provision for uncollectible receivables has been made.

(c) Price risk

Price risk refers to the changes in fair value or future cash flows of financial instruments as a result of fluctuations in market price.

At 31 December 2013, if the price of mutual funds rose/fell by 3% (2012: 3%) with all other receivables held constant, the pre-tax profit will be increased/decreased by HK\$997,000 (2012: pre-tax profit of HK\$17,000 increased/decreased).

## 3. Financial Risk Management

## (d) Liquidity risk

Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group finance. Group finance monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities. Such forecasting takes into consideration the Group's debt financing plans, covenant compliance, compliance with internal balance sheet ratio targets and, if applicable external regulatory or legal requirements – for example, currency restrictions.

Surplus cash held by the operating entities over and above balance required for working capital management are transferred to the Group Treasury. Group Treasury invests surplus cash in time deposits, money market deposits and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the above-mentioned forecasts. At the reporting date, the Group held cash and cash equivalents of HK\$306,760,000 (2012: HK\$453,162,000) (Note 28) that are expected to readily generate cash inflows for managing liquidity risk.

The table below analyses the Group's non-derivative financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. Derivative financial liabilities are included in the analysis if their contractual maturities are essential for an understanding of the timing of the cash flows. The amounts disclosed in the table are the contractual undiscounted cash flows:

**Group**

2013	Repayable on demand HK\$'000	Less than 1 year HK\$'000	Between 1 & 2 years HK\$'000	Between 2 & 5 years HK\$'000	Total HK\$'000
Trade & other payables	-	161,827	-	-	161,827
Bank borrowings – unsecured	78,000	4,336	-	-	82,336
	78,000	166,163	-	-	244,163

2012	Repayable on demand HK\$'000	Less than 1 year HK\$'000	Between 1 & 2 years HK\$'000	Between 2 & 5 years HK\$'000	Total HK\$'000
Trade & other payables	-	199,325	-	-	199,325
Bank borrowings – unsecured	120,080	836	-	-	120,916
Amounts due to non-controlling shareholders	-	4,358	-	-	4,358
	120,080	204,519	-	-	324,599

3. Financial Risk Management

All of the Group's gross settled derivative financial instruments (Note 24) are in hedge relationships and are due to settle within 12 months of the balance sheet date. These contracts require undiscounted contractual cash inflows of HK\$106,222,000 (2012: HK\$98,066,000) and undiscounted contractual cash outflows of HK\$100,166,000 (2012: HK\$72,651,000).

(e) Cash flow & fair value interest rate risk

The Group's interest rate risk arises from bank borrowings held by the Group.

At 31 December 2013, the Group's bank borrowings primarily represent short-term bank loans and outstanding trust receipt loans. If market interest rate had increased/decreased by 100 basis point (2012: 100 basis point) with all other variables held constant, pre-tax profit for the year would have been HK\$823,000 higher/lower (2012: HK\$1,209,000 lower/higher), mainly as a result of an increase/decrease in interest expenses on bank borrowings by the Group.

Apart from the above borrowings, cash at banks and bank deposits which carry interest at market rates, the Group has no significant interest-bearing assets. As the interest income and expenses derived therefrom are relatively insignificant to the Group's operations, its income and operating cash flows are substantially independent of changes in market interest rates. Accordingly, the directors are of the opinion that the Group does not have significant cash flow and fair value interest rate risk and no sensitivity analysis is performed.

**3.2 Capital risk management**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital by maintaining a net cash position throughout the year. The management of the Group monitors the utilisation of borrowings and ensures full compliance with loan covenants during the year and at the end of each reporting period.



## 3. Financial Risk Management

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital is calculated as “Equity” as shown in the consolidated statement of financial position plus net debt.

The gearing ratios at 31 December 2013 and 2012 were as follows:

	2013	2012
	HK\$'000	HK\$'000
Total bank borrowings (Note 34)	82,336	120,916
Less: cash & cash equivalents (Note 28)	(306,760)	(453,162)
Net debt	-	-
Total equity	918,019	935,103
Total capital	918,019	935,103
Gearing ratio	0.0%	0.0%

## 3.3 Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1)
- inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2)
- inputs for the asset and liability that are not based on observable market data (that is, unobservable inputs) (level 3)

The following table presents the Group's assets and liabilities that are measured at fair value at 31 December 2013.

2013	Level 1	Level 2	Level 3	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Assets</b>				
<b>Financial assets at fair value through profit or loss:</b>				
Mutual funds	33,235	-	-	33,235
	33,235	-	-	33,235
<b>Liabilities</b>				
<b>Derivative financial instruments:</b>				
Foreign currency forward contracts	-	(2,816)	-	(2,816)
	-	(2,816)	-	(2,816)

## 3. Financial Risk Management

The following table presents the Group's assets and liabilities that are measured at fair value at 31 December 2012.

2012	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
<b>Assets</b>				
Financial assets at fair value through profit or loss:				
Mutual funds	556	–	–	556
	556	–	–	556
<b>Liabilities</b>				
Derivative financial instruments:				
Foreign currency forward contracts	–	(1,693)	–	(1,693)
	–	(1,693)	–	(1,693)

There are no transfer between level 1 and 2 during the year.

The fair value of mutual funds which are traded in active markets is based on quoted market prices at the reporting date of the consolidated statement of financial position. The fair value measurement for these listed mutual funds held by the Group is the current bid price and classified as level 1.

The fair value of derivative financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to measure fair value of an instrument are observable, the instrument is included in level 2.

#### 4. Critical Accounting Estimates & Judgements

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(a) **Income taxes**

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the worldwide provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Dividends derived from the Company's subsidiaries around the world are subject to withholding tax at the local prevailing tax rates. On an annual basis, the Group would reassess its needs to make distribution out of its subsidiaries. As a result, withholding income tax has been provided on the amounts of dividends already distributed during the year and unremitted earnings to the extent they are expected to be distributed in the future. As of 31 December 2013, the Group does not have any plan to distribute unremitted earnings beyond the amounts which have already been distributed, and as a result, deferred income tax liabilities have not been recognised for withholding tax and other taxes that would be payable on unremitted earnings.

**(b) Useful lives of property, plant & equipment and intangible assets**

The Group's management determines the estimated useful lives, and related depreciation and amortisation charges for its property, plant and equipment and intangible assets (other than brands). This estimate is based on the historical experience of the actual useful lives of property, plant and equipment and intangible assets of similar nature and functions. Management will increase the depreciation and amortisation charges where useful lives are less than previously estimated lives. It will write off or write down technically obsolete or non-strategic assets that have been abandoned or sold. Actual economic lives may differ from estimated useful lives. Periodic review could result in a change in depreciable and amortisation lives and therefore depreciation and amortisation expense in future periods.

**(c) Impairment of property, plant & equipment and intangible assets**

Property, plant and equipment, leasehold land and land use rights and intangible assets (other than brands) are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. The recoverable amounts have been determined based on fair value less cost to sell calculations or market valuations. These calculations require the use of judgements and estimates.

Management judgement is required in the area of asset impairment particularly in assessing: (i) whether an event has occurred that may indicate that the related asset values may not be recoverable; (ii) whether the carrying value of an asset can be supported by the recoverable amount, being the higher of fair value less costs to sell or net present value of future cash flows which are estimated based upon the continued use of the asset in the business; and (iii) the appropriate key assumptions to be applied in preparing cash flow projections including whether these cash flow projections are discounted using an appropriate rate. Changing the assumptions selected by management in assessing impairment, including the discount rates or the growth rate assumptions in the cash flow projections, could affect the net present value used in the impairment test and as a result affect the Group's financial position and results of operations.

**(d) Net realisable value of inventories**

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and variable selling expenses. These estimates are based on the current market condition and the historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of changes in customer taste and competitor actions in response to severe industry cycle. Management reassesses these estimates at the end of each reporting period.

**(e) Trade & other receivables**

The Group's management determines the provision for impairment of trade and other receivables based on an assessment of the recoverability of the receivables. This assessment is based on the credit history of its customers and other debtors and the current market condition, and requires the use of judgements and estimates. Management reassesses the provision at the end of each reporting period.

**(f) Pension benefits**

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Group considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Other key assumptions for pension obligations are based in part on current market conditions. Additional information is disclosed in Note 32.

## 5. Revenues & Segment Information

### (a) Revenues

	2013 HK\$'000	2012 HK\$'000
Sale of carpets	1,280,671	1,321,494
Sale of underlays	21,656	21,917
Installation of carpets	33,889	60,831
Interior furnishings	42,993	52,116
Sale of yarns	39,148	30,383
Sale of raw materials	13,149	14,574
Other	1,694	1,330
	<b>1,433,200</b>	<b>1,502,645</b>

### (b) Segment information

Management has determined the operating segments based on the reports reviewed by the Board of Directors which are used to assess performance and allocate resources. The Board of Directors considers the businesses performance review on a geographical basis is a fairer evaluation of the business as the economic and operating environment in each region has its own characteristics. The Board of Directors assesses the performance in the following geographical areas: Asia, Europe, the Middle East and Africa ("EMEA"), North America and South America. The presentation of the segment information has, therefore, changed to geographical areas of business for the year ended 31 December 2013. The comparative figures have also been restated to conform with current year's presentation.

The Board of Directors assesses the performance of the operating segments based on a measure of segment results. Segment results represent the operating profit/loss of each business segment and the effects of gain/loss and income/expenditure which are considered relevant in assessing the segment's performance.

## Notes to the Consolidated Financial Statements

### 5. Revenues & Segment Information

The segment information provided to management for the reportable segments for the years ended 31 December 2013 and 2012 is as follows:

#### For the year ended 31 December 2013

	Asia	EMEA	North America	South America	Unallocated	Group
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Revenue from external customers	639,238	232,753	540,943	20,266	-	1,433,200
Cost of production <sup>1</sup>	(431,177)	(96,270)	(287,917)	(13,042)	-	(828,406)
Gross margin	208,061	136,483	253,026	7,224	-	604,794
Segment results	34,162	(26,004)	32,220	(8,002)	-	32,376
Unallocated expenses <sup>2</sup>						(6,907)
Gain in relation to Thailand flooding – net	51,491	-	-	-	-	51,491
Operating profit						76,960
Finance income						1,932
Finance costs						(1,847)
Share of loss of an associate	-	-	-	-	(703)	(703)
Profit before income tax						76,342
Income tax expense						(25,995)
Profit for the year						50,347
Non-current assets	260,674	26,266	33,152	3,107	69,318	392,517
Current assets	557,942	96,122	115,697	9,976	190,736	970,473
Non-current assets held for sale	-	-	-	-	17,192	17,192
Total assets						1,380,182
Segment liabilities	174,609	78,526	95,429	5,454	108,145	462,163
Capital expenditure	(39,865)	(5,386)	(2,802)	(23)	(46,926)	(95,002)
Depreciation of property, plant & equipment (Note 17)	(48,229)	(3,754)	(10,015)	(54)	(213)	(62,265)
Amortisation of land use rights (Note 16)	(1,428)	-	-	-	(564)	(1,992)
Amortisation of intangible assets (Note 18)	(644)	-	(130)	-	(5,304)	(6,078)
Impairment of inventories (Note 22)	(2,002)	(2)	(1,542)	-	-	(3,546)
Recovery of impairment/(impairment) of trade receivables (Note 23)	1,236	(14,815)	4,203	46	-	(9,330)
Gain/(loss) on disposal of property, plant & equipment (Note 36(b))	313	7	(6)	-	(10)	304

## Notes to the Consolidated Financial Statements

### 5. Revenues & Segment Information

For the year ended 31 December 2012

	Asia	EMEA	North America	South America	Unallocated	Group
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Revenue from external customers	650,962	268,725	530,257	52,701	–	1,502,645
Cost of production <sup>1</sup>	(456,228)	(114,949)	(290,461)	(33,912)	–	(895,550)
Gross margin	194,734	153,776	239,796	18,789	–	607,095
Segment results	(26,882)	12,517	8,501	3,152	–	(2,712)
Unallocated expenses <sup>2</sup>						37,630
Gain in relation to Thailand flooding – net	79,059	–	–	–	–	79,059
Gain on disposal of non-current assets held for sale	–	–	–	–	64,975	64,975
Operating profit						178,952
Finance income						288
Finance costs						(1,974)
Share of loss of an associate	–	–	–	–	(2,779)	(2,779)
Profit before income tax						174,487
Income tax expense						(31,910)
Profit for the year						142,577
Non-current assets	284,736	24,472	40,557	2,379	28,202	380,346
Current assets	490,556	118,605	115,163	9,225	355,037	1,088,586
Interest in an associate	–	–	–	–	18,970	18,970
Total assets						1,487,902
Segment liabilities	355,945	74,099	103,997	3,683	15,075	552,799
Capital expenditure	(96,302)	(7,949)	(18,695)	(113)	(10,330)	(133,389)
Depreciation of property, plant & equipment (Note 17)	(45,706)	(3,068)	(10,268)	(67)	(91)	(59,200)
Amortisation of land use rights (Note 16)	(2,102)	–	–	–	–	(2,102)
Amortisation of intangible assets (Note 18)	(281)	–	(1,573)	–	(4,990)	(6,844)
Recovery of impairment of property, plant & equipment (Note 17)	7,143	–	–	–	–	7,143
Impairment of intangible assets (Note 18)	–	(1,213)	–	–	–	(1,213)
Recovery of impairment/(impairment) of inventories (Note 22)	17,444	(273)	590	(37)	–	17,724
(Impairment)/recovery of impairment of trade receivables (Note 23)	(637)	2,246	(2,156)	(72)	–	(619)
Loss on disposal of property, plant & equipment (Note 36(b))	(3,811)	(1)	(200)	–	–	(4,012)
Gain on disposal of non-current assets held for sale (Note 36(b))	–	–	–	–	64,975	64,975

Notes:

<sup>1</sup> Cost of production comprises cost of sales, transportation and administrative expenses of the factories, which are classified as distribution costs and administrative expenses in the consolidated income statement.

<sup>2</sup> Unallocated expenses include corporate expenses and income of the Group.

## 6. Expenses by Nature

	2013	2012
	HK\$'000	HK\$'000
Raw materials & consumables used	397,398	694,959
Amortisation of intangible assets (Note 18)	6,078	6,844
Amortisation of land use rights (Note 16)	1,992	2,102
Depreciation of property, plant & equipment (Note 17)	62,265	59,200
Employee benefit expenses (Note 7)	446,804	471,790
Operating lease charges in respect of		
– Land & buildings	45,080	43,067
– Other assets	2,219	2,029
Recovery of impairment of property, plant & equipment	–	(102)
Intangible assets written off (Note 18)	313	–
Impairment of intangible assets (Note 18)	–	1,213
Impairment/(recovery of impairment) of inventories	2,109	(15,920)
Inventories written off	1,943	704
Impairment of trade receivables	9,330	619
Bad debts written off	4,896	3,162
Auditor's remuneration	4,448	4,200
Research & development costs	2,946	2,452

## 7. Employee Benefit Expenses

	2013	2012
	HK\$'000	HK\$'000
Wages & salaries (including Directors' emoluments)	437,731	464,552
Pension costs – defined benefit plans (Note 32)	3,438	2,722
Retirement benefit costs – defined contribution schemes (including Directors' emoluments)	5,635	4,516
	446,804	471,790

### (a) Retirement benefit costs – defined contribution schemes

Unvested benefits totalling HK\$19,000 (2012: HK\$2,000) were used during the year to reduce future contributions. As at 31 December 2013, unvested benefits totalling HK\$973,000 (2012: HK\$1,026,000) were available for use by the Group to reduce future contributions.



## 7. Employee Benefit Expenses

## (b) Directors' emoluments

The emoluments of each Director for the year ended 31 December 2013 are set out below:

Name of Directors	Fees HK\$'000	Salaries HK\$'000	Bonuses HK\$'000	Others HK\$'000	Retirement benefit costs HK\$'000	Compen- -sation for loss of office as director HK\$'000	Total HK\$'000
Nicholas T. J. Colfer	100	-	-	-	-	-	100
Ian D. Boyce	80	-	-	-	-	-	80
Nelson K. F. Leong	90	-	-	-	-	-	90
David C. L. Tong	120	-	-	-	-	-	120
John J. Ying	140	-	-	-	-	-	140
Yvette Y. H. Fung <sup>3</sup>	120	-	-	-	-	-	120
Roderic N. A. Sage <sup>3</sup>	160	-	-	-	-	-	160
Lincoln C. K. Yung <sup>3</sup>	90	-	-	-	-	-	90
Aubrey K. S. Li <sup>3</sup>	130	-	-	-	-	-	130
James H. Kaplan <sup>4</sup>	-	8,739	-	191	-	-	8,930
	1,030	8,739	-	191	-	-	9,960

The emoluments of each Director for the year ended 31 December 2012 are set out below:

Name of Directors	Fees HK\$'000	Salaries HK\$'000	Bonuses HK\$'000	Others HK\$'000	Retirement benefit costs HK\$'000	Compen- -sation for loss of office as director HK\$'000	Total HK\$'000
Nicholas T. J. Colfer	90	-	-	-	-	-	90
Ian D. Boyce	70	-	-	-	-	-	70
Lincoln K. K. Leong <sup>1</sup>	-	-	-	-	-	-	-
Nelson K. F. Leong <sup>2</sup>	73	-	-	-	-	-	73
David C. L. Tong	110	-	-	-	-	-	110
John J. Ying	120	-	-	-	-	-	120
Yvette Y. H. Fung <sup>3</sup>	110	-	-	-	-	-	110
Roderic N. A. Sage <sup>3</sup>	140	-	-	-	-	-	140
Lincoln C. K. Yung <sup>3</sup>	80	-	-	-	-	-	80
Aubrey K. S. Li <sup>3</sup>	110	-	-	-	-	-	110
James H. Kaplan <sup>4</sup>	-	7,576	-	175	-	-	7,751
	903	7,576	-	175	-	-	8,654

Notes:

<sup>1</sup> Mr. Lincoln K. K. Leong's director fee was paid to his alternate Mr. Nelson K. F. Leong. He retired as a Non-Executive Director of the Company at the AGM on 17 May 2012.

<sup>2</sup> Mr. Nelson K. F. Leong was Alternate Director to Mr. Lincoln K. K. Leong until 17 May 2012. He was appointed as a Non-Executive Director of the Company on 22 June 2012.

<sup>3</sup> Independent Non-Executive Directors

<sup>4</sup> Chief Executive Officer

Notes to the Consolidated Financial Statements

7. Employee Benefit Expenses

Bonuses are determined with reference to the performance against corporate objectives, the profits of the Group and the achievement of individual performance targets.

No Directors waived any emoluments for the years ended 31 December 2013 and 2012.

(c) **Five highest paid individuals**

The five individuals whose emoluments were the highest in the Group for the year included one (2012: one) director whose emoluments were reflected in the analysis presented above. The emoluments paid to the remaining four (2012: four) individuals during the year are as follows:

	2013 HK\$'000	2012 HK\$'000
Basic salaries, bonus, housing and other allowances	12,693	15,573
Retirement benefit costs	257	39
	<b>12,950</b>	<b>15,612</b>

The emoluments fell within the following bands:

	No. of individuals	
	2013	2012
Emolument bands		
HK\$2,500,001 – HK\$3,000,000	2	–
HK\$3,000,001 – HK\$3,500,000	1	2
HK\$3,500,001 – HK\$4,000,000	–	–
HK\$4,000,001 – HK\$4,500,000	1	1
HK\$4,500,001 – HK\$5,000,000	–	1

**8. Gain in Relation to Thailand Flooding – Net**

	Notes	2013 HK\$'000	2012 HK\$'000
Gain in relation to Thailand flooding			
– Insurance recoveries	(a)	53,532	112,191
Loss in relation to Thailand flooding			
– Expenses incurred	(b)	(2,041)	(33,132)
Gain in relation to Thailand flooding – net		51,491	79,059

**(a) Insurance recoveries in relation to Thailand flooding**

During the year 2012, the Group had received letters of settlement of various claims from the insurance companies, hence an income of 436,000,000 Thai bahts (approximately HK\$112,000,000) was recognised based on these letters of settlement.

During the year 2013, all the Group's insurance claims in relation to the flooding were finalised with the insurance companies. Letters of settlement were received from the insurance companies, and hence an income of 213,000,000 Thai bahts (approximately HK\$54,000,000) was recognised.

**(b) Costs in relation to Thailand flooding**

The loss in relation to the Thailand flooding presented as part of the Group's operating expenses (excluded in Note 6 and 10) is as follows:

	2013 HK\$'000	2012 HK\$'000
Direct labour costs incurred for idle staff	–	11,529
Cost of purchasing replacement carpets	–	6,323
Impairment/(recovery of impairment) of inventories	1,437	(1,804)
Inventories written off	–	1,149
Recovery of impairment of property, plant & equipment	–	(7,041)
Loss on disposal of property, plant & equipment	–	3,837
Repairs & maintenance of property, plant & equipment	–	6,391
Freight charges	–	9,409
Others	604	3,339
	2,041	33,132

The Thailand flooding costs recognised during the year 2013 represented the impairment of inventories that were subsequently found to be damaged directly by flooding, and the professional fees in connection with the insurance claims.

## 9. Gain on Disposal of Non-current Assets Held for Sale

On 1 August 2012, formal sale and purchase agreements were signed to dispose the Company's entire interests in the three jointly controlled entities namely, Weihai Shanhua Huabao Carpet Co., Ltd., Weihai Shanhua Premier Carpet Co., Ltd. and Weihai Shanhua Weavers Carpet Co., Ltd. (the "Disposal Group"). The consideration was RMB280,000,000 (approximately HK\$347,000,000) and the total transaction costs amounted HK\$28,000,000. The transaction was completed on 7 December 2012.

The gain on disposal of the Disposal Group on the completion date was as follows:

	2013 HK\$'000	2012 HK\$'000
Consideration of the disposal	–	346,991
Less: direct expenses in relation to the disposal	–	(27,736)
Net consideration	–	319,255
Carrying value of the Disposal Group	–	(311,904)
Release of exchange reserves attributable to the Disposal Group	–	41,927
Release of capital reserves attributable to the Disposal Group	–	15,697
Gain on disposal	–	64,975

## 10. Other (Losses)/Gains – Net

	2013 HK\$'000	2012 HK\$'000
Gain on disposal of financial assets at fair value through profit or loss	276	698
Gain/(loss) on disposal of property, plant & equipment	304	(175)
(Loss)/gain on change in fair value of derivative financial instruments	(336)	260
Net foreign exchange (loss)/gain	(7,901)	1,012
Write off of amount due from an associate	–	(356)
Write off of amounts due to non-controlling shareholders	4,358	9,088
Other	2,106	–
	(1,193)	10,527

## 11. Finance Income/(Costs) – Net

	2013 HK\$'000	2012 HK\$'000
Finance costs – interest on bank loans & overdrafts wholly repayable within five years	(1,847)	(1,974)
Finance income – interest income from banks	1,932	288
Finance income/(costs) – net	85	(1,686)

## 12. Income Tax Expense

Hong Kong profits tax has been provided at the rate of 16.5% (2012: 16.5%) on the estimated assessable profits for the year. Taxation on overseas profits has been calculated on the estimated assessable profits for the year at the rates of taxation prevailing in the countries in which the Group operates.

	2013 HK\$'000	2012 HK\$'000
Current income tax		
Hong Kong	5,222	6,655
Overseas	18,098	7,323
Underprovision in prior years	227	675
Deferred income tax expense	2,448	17,257
Income tax expense	25,995	31,910

Share of income tax expense of an associate of HK\$nil (2012: HK\$nil) is included in the share of loss of an associate.

The tax on the Group's profit before income tax differs from the theoretical amount that would have arisen using the weighted average tax rate applicable to profits of the consolidated entities due to the following:

	2013 HK\$'000	2012 HK\$'000
Profit before income tax	76,342	174,487
Less: share of net loss of an associate	703	2,779
Profit before income tax of the Company & subsidiaries	77,045	177,266
Tax calculated at domestic tax rates applicable to profits in the respective countries	14,408	28,999
Income not subject to tax	(6,842)	(12,703)
Expenses not deductible for tax purposes	1,872	5,589
Utilisation of previously unrecognised tax losses	(3,408)	(3,612)
Tax losses for which no deferred income tax asset was recognised	19,401	12,733
Underprovision in prior years	227	675
Others	337	229
Income tax expense	25,995	31,910

The weighted average applicable tax rate was 19% (2012: 16%). The decrease is caused by a change of profitability of the Group's subsidiaries in the respective countries.

## 13. (Loss)/Profit Attributable to Owners of the Company

The (loss)/profit attributable to owners of the Company is dealt with in the financial statements of the Company to the extent of HK\$6,979,000 (loss) (2012: HK\$123,383,000 (profit)).

## 14. Earnings Per Share

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the year.

	2013	2012
Profit attributable to owners of the Company (HK\$'000)	46,785	132,775
Weighted average number of ordinary shares in issue (thousands)	212,187	212,187
Basic earnings per share (HK cents)	22.05	62.57

As the Group had no dilutive potential shares outstanding during the years ended 31 December 2013 and 2012, diluted earnings per share is the same as basic earnings per share.

## 15. Dividend

	2013	2012
	HK\$'000	HK\$'000
Proposed final dividend of HK12 cents per share (2012: HK12 cents)	25,462	25,462

At the Board of Directors meeting held on 21 March 2014, the Directors declared a final dividend of HK12 cents per share amounting to a total dividend of HK\$25,462,000, is to be proposed at the annual general meeting on 23 May 2014. This proposed final dividend is not reflected as a dividend payable in the consolidated financial statements, but is reflected as an appropriation of retained earnings for the year ended 31 December 2013.

## 16. Land Use Rights

### Group

The Group's interests in land use rights represent prepaid operating lease payments and their net carrying amounts are analysed as follows:

	2013	2012
	HK\$'000	HK\$'000
Outside Hong Kong, held on leases of between 10 and 50 years	33,667	1,406
	2013	2012
	HK\$'000	HK\$'000
At 1 January	1,406	3,516
Addition	34,037	-
Exchange differences	216	(8)
Amortisation of land use rights (Note 6)	(1,992)	(2,102)
At 31 December	33,667	1,406

## 17. Property, Plant & Equipment and Construction in Progress

### Group

	Property, plant & equipment						Construction in progress HK\$'000
	Buildings HK\$'000	Leasehold improvements HK\$'000	Machinery HK\$'000	Furniture, fixtures & equipment HK\$'000	Motor vehicles HK\$'000	Property, plant & equipment total HK\$'000	
<b>Year ended 31 December 2012</b>							
Opening net book amount	63,931	27,346	105,066	44,334	3,258	243,935	22,051
Exchange differences	815	2,332	5,696	411	54	9,308	3,711
Additions	–	16,054	16,716	12,937	380	46,087	76,539
Transfer from construction in progress	2,169	–	78,332	5,849	–	86,350	(86,350)
Disposals and assets written off	(168)	(767)	(2,876)	(16,579)	–	(20,390)	(48)
Recovery of Impairment (Note 6 & 8(b))	–	–	7,143	–	–	7,143	–
Depreciation (Note 6)	(7,900)	(11,197)	(30,800)	(8,288)	(1,015)	(59,200)	–
Closing net book amount	58,847	33,768	179,277	38,664	2,677	313,233	15,903
<b>At 31 December 2012</b>							
Cost or valuation	171,288	82,110	640,032	112,827	11,728	1,017,985	15,903
Accumulated depreciation	(112,441)	(48,342)	(460,755)	(74,163)	(9,051)	(704,752)	–
Net book amount	58,847	33,768	179,277	38,664	2,677	313,233	15,903

### Group

	Property, plant & equipment						Construction in progress HK\$'000
	Buildings HK\$'000	Leasehold improvements HK\$'000	Machinery HK\$'000	Furniture, fixtures & equipment HK\$'000	Motor vehicles HK\$'000	Property, plant & equipment total HK\$'000	
<b>Year ended 31 December 2013</b>							
Opening net book amount	58,847	33,768	179,277	38,664	2,677	313,233	15,903
Exchange differences	(3,143)	503	(5,624)	(562)	(29)	(8,855)	(726)
Additions	116	5,061	1,221	9,935	2,258	18,591	33,136
Transfer from construction in progress	11,496	3,649	13,412	3,719	–	32,276	(32,276)
Disposals and assets written off	–	–	–	(1,156)	(640)	(1,796)	–
Depreciation (Note 6)	(6,230)	(8,855)	(34,275)	(11,765)	(1,140)	(62,265)	–
Closing net book amount	61,086	34,126	154,011	38,835	3,126	291,184	16,037
<b>At 31 December 2013</b>							
Cost or valuation	170,889	91,833	596,600	116,342	12,305	987,969	16,037
Accumulated depreciation	(109,803)	(57,707)	(442,589)	(77,507)	(9,179)	(696,785)	–
Net book amount	61,086	34,126	154,011	38,835	3,126	291,184	16,037

## Notes to the Consolidated Financial Statements

### 17. Property, Plant & Equipment and Construction in Progress

Depreciation expenses of HK\$41,808,000 (2012: HK\$38,720,000) and HK\$20,457,000 (2012: HK\$20,480,000) have been charged to cost of sales and administrative expenses respectively.

Certain of the Group's buildings were revalued on an open market basis at 31 December 1989 by independent professional valuers, Jones Lang Wootton (now Jones Lang LaSalle) and W. Lamar Pinson, Inc. The revaluation was carried out prior to 30 September 1995. Under transitional provisions in paragraph 80A of HKAS 16, the Group is not required to make regular revaluations in accordance with paragraphs 31 and 36 of HKAS 16. The carrying amount of such revalued buildings would have been HK\$4,934,000 (2012: HK\$5,041,000) had it been stated at cost less accumulated depreciation.

The analysis of the cost or valuation of property, plant and equipment is as follows:

#### Group

	Buildings HK\$'000	Other assets HK\$'000	Total HK\$'000
At cost	159,253	817,080	976,333
At valuation – 1989	11,636	–	11,636
At 31 December 2013	170,889	817,080	987,969
At cost	159,890	846,697	1,006,587
At valuation – 1989	11,398	–	11,398
At 31 December 2012	171,288	846,697	1,017,985



## 18. Intangible Assets

### Group

	Vendor relationships HK\$'000	Computer software HK\$'000	Brands HK\$'000	Design library HK\$'000	Other intangible assets HK\$'000	Total HK\$'000
<b>At 1 January 2012</b>						
Cost	7,215	30,084	2,416	1,950	3,347	45,012
Accumulated amortisation & impairment	(5,772)	(7,000)	–	(520)	(1,132)	(14,424)
Net book amount	1,443	23,084	2,416	1,430	2,215	30,588
<b>Year ended 31 December 2012</b>						
Opening net book amount	1,443	23,084	2,416	1,430	2,215	30,588
Additions	–	10,763	–	–	–	10,763
Amortisation (Note 6)	(1,443)	(5,271)	–	(130)	–	(6,844)
Impairment (Note 6)	–	–	–	–	(1,213)	(1,213)
Exchange differences	–	–	46	–	(16)	30
Closing net book amount	–	28,576	2,462	1,300	986	33,324
<b>At 31 December 2012</b>						
Cost	7,215	40,847	2,462	1,950	2,166	54,640
Accumulated amortisation & impairment	(7,215)	(12,271)	–	(650)	(1,180)	(21,316)
Net book amount	–	28,576	2,462	1,300	986	33,324
<b>Year ended 31 December 2013</b>						
Opening net book amount	–	28,576	2,462	1,300	986	33,324
Additions	–	8,830	–	–	408	9,238
Amortisation (Note 6)	–	(5,948)	–	(130)	–	(6,078)
Write-off (Note 6)	–	(313)	–	–	–	(313)
Exchange differences	–	16	108	–	44	168
Closing net book amount	–	31,161	2,570	1,170	1,438	36,339
<b>At 31 December 2013</b>						
Cost	7,215	49,279	2,570	1,950	2,626	63,640
Accumulated amortisation & impairment	(7,215)	(18,118)	–	(780)	(1,188)	(27,301)
Net book amount	–	31,161	2,570	1,170	1,438	36,339

Other intangible assets include customer relationships and non-competition agreements.

Amortisation expenses of HK\$6,078,000 (2012: HK\$6,844,000) have been charged to administrative expenses.

**19. Investments in Subsidiaries and Amounts Due from/to Subsidiaries****Company**

	2013	2012
	HK\$'000	HK\$'000
Unlisted shares	242,800	242,800

Details of principal subsidiaries are set out on page 106.

The amounts due from/to subsidiaries are unsecured, interest free, denominated in Hong Kong dollars and repayable on demand.

**20. Amounts Due to Non-controlling Shareholders**

The amounts are unsecured, interest-free, denominated in Hong Kong dollars and repayable on demand.

**21. Interest in an Associate and Non-current Asset Held for Sale****Group**

	2013	2012
	HK\$'000	HK\$'000
At 1 January	18,970	18,723
Share of loss	(703)	(2,779)
Currency translation differences	(1,075)	3,026
At 31 December	17,192	18,970
Transfer to non-current asset held for sale	(17,192)	-
	-	18,970

No dividend income was received from the associate during the year (2012: nil).

## Notes to the Consolidated Financial Statements

### 21. Interest in an Associate and Non-current Asset Held for Sale

An extract of the Group's share of operating results and consolidated financial position of the associate, Philippine Carpet Manufacturing Corporation, which is based on its consolidated financial statements as adjusted to conform with HKFRS for the years ended and as at 31 December 2013 and 2012, is as follows:

	2013 HK\$'000	2012 HK\$'000
Group's share of operating results		
Turnover	21,961	15,831
Group's share of loss for the year	(703)	(2,779)
Group's share of financial position		
Non-current assets	13,526	14,230
Current assets	11,811	13,634
Non-current liabilities	(4,152)	(4,801)
Current liabilities	(3,993)	(4,093)
Group's share of net assets	17,192	18,970

On 13 December 2013, the Directors approved the disposal of the Group's interest in an associate. Accordingly, management reclassified all the Group's interest in an associate as non-current asset held for sale as at 31 December 2013, as the carrying value would be recovered principally through sale, the interest in an associate is available for immediate sale at their present conditions and such sale is considered highly probable.

### 22. Inventories

#### Group

	2013 HK\$'000	2012 HK\$'000
Raw materials	112,533	115,010
Work in progress	25,655	31,126
Finished goods	109,993	143,272
Consumable stores	10,045	10,222
	258,226	299,630
Less: provision for impairment of inventories	(19,420)	(18,016)
	238,806	281,614

The cost of inventories recognised as expense and included in cost of sales amounted to HK\$397,398,000 (2012: HK\$694,959,000).

## 22. Inventories

Movements on the Group's provision for impairment of inventories are as follows:

	2013 HK\$'000	2012 HK\$'000
At 1 January	18,016	35,629
Impairment of inventories (Note 6 and 8(b))	4,492	885
Recovery of impairment previously recognised (Note 6 and 8(b))	(946)	(18,609)
Inventories written off	(1,943)	(704)
Exchange differences	(199)	815
At 31 December	19,420	18,016

## 23. Trade &amp; Other Receivables

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Trade receivables	203,332	248,902	-	-
Less: provision for impairment of trade receivables	(21,614)	(13,788)	-	-
Trade receivables – net	181,718	235,114	-	-
Prepayments	30,763	25,252	-	-
Value added tax receivables	2,200	8,849	-	-
Rental deposits	8,633	7,746	-	-
Insurance recoveries receivables	57,795	47,614	-	-
Other receivables	15,635	10,047	-	-
	296,744	334,622	-	-

Other receivables included in non-current assets amounted to HK\$2,393,000 (2012: HK\$181,000).

The trade receivables approximate fair values as at 31 December 2013 and 2012. The credit terms of the Group range from 0 to 90 days, depending on the credit status and repayment history of customers. At the reporting date, the ageing analysis of the trade receivables based on invoice date is as follows:

	2013 HK\$'000	2012 HK\$'000
0 to 30 days	113,384	124,240
31 to 60 days	35,505	45,731
61 to 90 days	14,354	22,056
91 to 365 days	24,676	46,626
More than 365 days	15,413	10,249
	203,332	248,902

## 23. Trade &amp; Other Receivables

The ageing analysis of the trade receivables which are past due but not impaired is as follows:

	2013 HK\$'000	2012 HK\$'000
Amounts past due but not impaired:		
Less than 30 days past due	55,677	51,585
31 to 60 days past due	12,092	19,231
61 to 90 days past due	4,669	10,204
91 to 365 days past due	17,372	33,502
More than 365 days past due	224	3,768
	<b>90,034</b>	<b>118,290</b>

The balances mainly relate to existing customers, most of which have no recent history of default.

As at 31 December 2013, trade receivables of approximately HK\$90,034,000 (2012: HK\$118,290,000) were past due but not impaired. The balances were related to a number of customers that have a good track record with the Group. Based on past experience, management estimates that the carrying amounts should be fully recovered.

Movements on the Group's provision for impairment of trade receivables are as follows:

	2013 HK\$'000	2012 HK\$'000
At 1 January	13,788	15,362
Impairment of trade receivables (Note 6)	14,891	3,616
Recovery of impairment previously recognised (Note 6)	(5,561)	(2,997)
Receivables written off as uncollectible	(2,105)	(2,426)
Exchange differences	601	233
At 31 December	<b>21,614</b>	<b>13,788</b>

Any impairment of trade receivables is included in administrative expenses in the consolidated income statement. When there is no expectation of recovery, the receivable balance is written off against the provision for impairment.

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivables mentioned above. The Group and the Company do not hold any collateral as security.

## Notes to the Consolidated Financial Statements

### 23. Trade & Other Receivables

The carrying amounts of the Group and the Company's trade and other receivables are denominated in the following currencies:

	Group		Company	
	2013	2012	2013	2012
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Euro	49,398	43,173	-	-
Hong Kong dollars	9,874	8,912	-	-
Macau patacas	1,513	6,494	-	-
British pounds	4,869	15,749	-	-
Renminbi	18,616	15,456	-	-
Thai bahts	95,654	109,762	-	-
US dollars	108,156	117,556	-	-
Others	8,664	17,520	-	-
	296,744	334,622	-	-

### 24. Derivative Financial Instruments

#### Group

	2013	2012
	HK\$'000	HK\$'000
Financial liabilities		
- Foreign currency forward contracts	2,816	1,693

The notional principal amount of outstanding forward foreign exchange contracts of financial liabilities at 31 December 2013 was HK\$121,227,000 (2012: HK\$48,760,000).

Management purchased these forward contracts and currency options to hedge the foreign currency exposure of Euro and Thai bahts. These contracts generally mature within 12 months from the date of purchase.

### 25. Financial Assets at Fair Value through Profit or Loss

#### Group

	2013	2012
	HK\$'000	HK\$'000
Mutual funds	33,235	556

The mutual funds are denominated in Thai bahts and are traded on active liquid markets and the fair value is based on their current bid prices in an active market at each reporting date.

## 26. Pledged Bank Deposits

### Group

	2013 HK\$'000	2012 HK\$'000
Pledged bank deposits	574	12,677
Less: non-current pledged bank deposits	(474)	(1,038)
	100	11,639

Pledged bank deposits represented deposits made to a bank for the performance guarantees (the "Guarantee") issued by the bank to the Group's customers. The Guarantee will expire during the period from 5 April 2014 to 30 June 2016 (2012: 29 March 2013 to 30 June 2016).

As at 31 December 2013, the effective interest rate on the Group's pledged bank deposits was 2.76% (2012: 0.67%) and these deposits had an average maturity of 718 days (2012: 540 days).

The carrying amounts of the Group's pledged bank deposits are denominated in the following currencies:

	2013 HK\$'000	2012 HK\$'000
Euro	474	2,809
Singapore dollars	-	1,631
US dollars	-	7,288
Others	100	949
	574	12,677

## 27. Fixed Deposits

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Fixed deposits with maturity over one year	315	4,317	-	-
Fixed deposits with maturity over three months and less than one year	96,505	28	-	-
Total fixed deposits	96,820	4,345	-	-

The amounts approximate to their respective fair values as at 31 December 2013 and 2012.

## Notes to the Consolidated Financial Statements

### 27. Fixed Deposits

The carrying values of the Group's fixed deposits are denominated on the following currencies:

	2013 HK\$'000	2012 HK\$'000
Euro	–	99
British pounds	–	4,218
Renminbi	95,982	–
US dollars	812	–
Others	26	28
	<b>96,820</b>	<b>4,345</b>

As at 31 December 2013, the Group's fixed deposits included HK\$51,191,000 (2012: nil) placed with certain banks in the PRC by certain subsidiaries of the Group. These balances are subject to exchange controls.

As at 31 December 2013, the effective interest rate on Group's fixed deposits is 2.29% (2012: 0.61%) and these deposits had an average maturity of 165 days (2012: 20 days).

### 28. Cash & Cash Equivalents

The carrying values of the Group and Company's cash and cash equivalents approximate to their respective fair values and are denominated in the following currencies:

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Argentine pesos	128	637	–	–
Euro	13,066	9,544	–	–
Hong Kong dollars	15,439	20,748	1,217	1,400
Macau patacas	751	1,625	–	–
British pounds	3,103	4,801	–	–
Renminbi	58,826	91,687	–	–
Singapore dollars	432	7,014	–	–
Thai bahts	13,184	1,341	–	–
US dollars	199,784	313,231	5	5
Others	2,047	2,534	–	–
	<b>306,760</b>	<b>453,162</b>	<b>1,222</b>	<b>1,405</b>

As at 31 December 2013, the Group's cash and bank balances included HK\$47,416,000 (2012: HK\$42,931,000) placed with certain banks in the PRC by certain subsidiaries of the Group. These balances are subject to exchange controls.



## 29. Share Capital

### Group & Company

	No. of shares	HK\$'000
Authorised – Ordinary shares of HK\$0.10 each:		
At 31 December 2012 & 2013	400,000,000	40,000
Issued and fully paid – Ordinary shares of HK\$0.10 each:		
At 31 December 2012 & 2013	212,187,488	21,219

## 30. Other Reserves

### Group

	Share premium HK\$'000	Capital reserve HK\$'000	Properties revaluation reserve HK\$'000	General reserve HK\$'000	Exchange reserve HK\$'000	Total HK\$'000
Balance at 1 January 2012	189,699	71,625	4,161	16,000	171,309	452,794
Currency translation differences	–	–	–	–	8,042	8,042
Release of reserves attributable to disposal of non-current assets held for sale	–	(15,697)	–	–	(41,927)	(57,624)
Balance at 31 December 2012	189,699	55,928	4,161	16,000	137,424	403,212
Balance at 1 January 2013	189,699	55,928	4,161	16,000	137,424	403,212
Currency translation differences	–	–	–	–	(20,651)	(20,651)
Balance at 31 December 2013	189,699	55,928	4,161	16,000	116,773	382,561

Note: The capital reserve includes statutory reserve funds set up by subsidiaries in the PRC. According to the relevant laws and financial regulations, upon approval by the Board, the statutory reserve funds may be used to make up prior years losses, if any, and to increase the capital of such subsidiaries. In addition, as stipulated by the relevant laws and financial regulations, the subsidiaries is required to appropriate an amount of not less than 10% of profit after income tax to its statutory reserve fund. As the accumulated total of the statutory reserves reach 50% of the registered capital of the subsidiaries, it will not be required to make any further appropriation.

### Company

	Share premium HK\$'000	Contributed surplus HK\$'000	Total HK\$'000
Balance as at 1 January 2012, 31 December 2012 & 31 December 2013	189,699	87,768	277,467

The contributed surplus of the Company represents the excess of the consolidated net assets of a subsidiary acquired over the nominal amount of the Company's shares issued for the acquisition, as a result of the Group reorganisation in 1990. Under the Companies Act 1981 of Bermuda, the contributed surplus of the Company is available for distribution to members of the Company.

### 31. Deferred Income Tax

The analysis of deferred tax assets and deferred tax liabilities is as follows:

#### Group

	2013 HK\$'000	2012 HK\$'000
Deferred tax assets:		
– Deferred tax assets to be recovered within 12 months	2,439	6,336
– Deferred tax assets to be recovered after more than 12 months	9,669	8,925
Deferred tax liabilities:		
– Deferred tax liabilities to be recovered after more than 12 months	(219)	(123)
Deferred tax assets – net	11,889	15,138

The gross movement on the Group's deferred income tax account is as follows:

	2013 HK\$'000	2012 HK\$'000
At 1 January	15,138	32,611
Exchange differences	(1,251)	(216)
Credited to other comprehensive income	450	–
Charged to the consolidated income statement (Note 12)	(2,448)	(17,257)
At 31 December	11,889	15,138

The movements in deferred income tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same taxation jurisdiction, are as follows:

#### Deferred tax liabilities

	Accelerated tax depreciation allowance		Revaluation of properties		Others		Total	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
At 1 January	123	425	–	–	–	–	123	425
Charged/(credited) to the consolidated income statement	96	(302)	–	–	–	–	96	(302)
Exchange differences	–	–	–	–	–	–	–	–
At 31 December	219	123	–	–	–	–	219	123

## Notes to the Consolidated Financial Statements

### 31. Deferred Income Tax

#### Deferred tax assets

	Impairment of assets		Tax losses		Others		Total	
	2013	2012	2013	2012	2013	2012	2013	2012
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January	6,175	23,203	2,612	3,412	6,474	6,421	15,261	33,036
(Charged)/credited to the consolidated income statement	(3,077)	(16,790)	1,402	(769)	(678)	–	(2,353)	(17,559)
Credited to other comprehensive income	–	–	–	–	450	–	450	–
Exchange differences	(659)	(238)	(430)	(31)	(161)	53	(1,250)	(216)
At 31 December	2,439	6,175	3,584	2,612	6,085	6,474	12,108	15,261

Deferred income tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through the future taxable profits is probable. The Group did not recognise deferred income tax assets of HK\$212,258,000 (2012: HK\$201,060,000) in respect of tax losses of approximately HK\$666,078,000 (2012: HK\$623,847,000) that can be carried forward against future taxable income. The expiry dates of the tax losses of the subsidiaries range from 2014 to 2033 (2012: 2013 to 2032).

Deferred income tax liabilities of HK\$3,104,000 (2012: HK\$3,323,000) have not been recognised for the withholding tax that would be payable on the unremitted earnings of certain subsidiaries totalled approximately HK\$31,902,000 (2012: HK\$33,229,000). Such amounts are not currently intended to be distributed to the subsidiaries outside PRC.

### 32. Retirement Benefit Obligations

#### Group

	2013	2012
	HK\$'000	HK\$'000
Balance sheet obligations for:		
Pension benefits plan (a)	25,477	23,271

The defined benefit plan is a final salary defined plan in Thailand and France, which is valued by qualified actuary annually using the project unit credit method. The defined benefit plan is valued at 31 December 2013 by Team Excellence Consulting Co. Ltd. and SPAC Actuaries in Thailand and France respectively.

## 32. Retirement Benefit Obligations

## (a) Pension benefits

The Group operates defined benefit pension plans in Thailand and France based on employee pensionable remuneration and length of service. These plans are unfunded. These amounts recognised in the consolidated statement of financial position are determined as follows:

	2013 HK\$'000	2012 HK\$'000
Present value of unfunded obligations	25,477	23,271
Liabilities on the consolidated statement of financial position	25,477	23,271

The movement in defined benefit obligations is as follows:

	2013 HK\$'000	2012 HK\$'000
As 1 January	23,271	20,009
Actuarial loss on remeasurement	2,250	–
Current service costs	2,505	1,893
Interest costs	933	829
Exchange differences	(1,492)	730
Benefit paid	(1,990)	(190)
At 31 December	25,477	23,271

	2013 HK\$'000	2012 HK\$'000
The amounts recognised in the consolidated statement of financial position were determined as follows:		
Present value of defined benefit obligations	25,477	23,271
Fair value of plan assets at end of the period	–	–
Present value of defined obligations	25,477	23,271
Liabilities on the consolidated statement of financial position	25,477	23,271

	2013 HK\$'000	2012 HK\$'000
The amounts recognised in the consolidated income statements are as follows:		
Current service costs	2,505	1,893
Interest costs	933	829
Total, included in employee benefit expenses (Note 7)	3,438	2,722

## 32. Retirement Benefit Obligations

The principal actuarial assumptions were as follows:

	2013	2012
Discount rates	4.4% – 4.75%	4.2% – 4.75%
Inflation rates	2% – 3%	2% – 3%
Expected return on plan asset	N/A	N/A
Salary growth	3% – 8%	2% – 8%
Turnover rates	0% – 30%	0% – 30%

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with published statistics and experience in Thailand and France respectively. Mortality assumptions for Thailand and France are based on post-retirement mortality tables, Thailand TMO2008 Table normal retirement age and INSEE TD/TV 2007-2009 respectively.

## 33. Other Long-term Liabilities

## Group

	2013 HK\$'000	2012 HK\$'000
Non-current portion		
Repayable between 1-2 years	3,015	–
Repayable between 2-5 years	–	3,015
Repayable between 5-10 years	–	–
	3,015	3,015
Current portion	–	–
	3,015	3,015

Non-current portion of other long-term liabilities in both years of 2013 and 2012 mainly represent provision for reinstatement costs for the Group's head office in Hong Kong.

## 34. Bank Borrowings – Unsecured

## Group

	2013 HK\$'000	2012 HK\$'000
Current		
Outstanding bills payables repayable within 60 days	4,336	836
Short-term bank loans	78,000	120,080
	82,336	120,916

The carrying amounts approximated their respective fair values as at 31 December 2013 and 2012. The amounts are unsecured, bear interests at 1.62% – 1.86% (2012: 1.71% - 3.53%) per annum and are denominated in Thai bahts, Hong Kong dollars and US dollars.

At 31 December 2013, the Group has trade and loan finance facilities of HK\$529,068,000 (2012: HK\$486,329,000), of which HK\$82,336,000 (2012: HK\$120,916,000) were utilised.

## Notes to the Consolidated Financial Statements

### 34. Bank Borrowings – Unsecured

The carrying values of the Group's bank borrowings are denominated in the following currencies:

	2013 HK\$'000	2012 HK\$'000
Hong Kong dollars	–	10,000
US dollars	78,000	78,000
Thai bahts	4,336	32,916
	<b>82,336</b>	<b>120,916</b>

### 35. Trade & Other Payables

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Trade payables	56,970	69,566	–	–
Deposits received in advance	120,583	149,614	–	–
Accrued expenses	104,659	127,049	2,167	2,162
Other payables	57,611	48,982	–	–
	<b>339,823</b>	<b>395,211</b>	<b>2,167</b>	<b>2,162</b>

At the reporting date, the ageing analysis of the Group's trade payables based on invoice date is as follows:

	2013 HK\$'000	2012 HK\$'000
0 to 30 days	43,818	49,772
31 days to 60 days	7,730	11,264
61 days to 90 days	664	1,745
More than 90 days	4,758	6,785
	<b>56,970</b>	<b>69,566</b>

The carrying amounts of the Group's and Company's trade and other payables are denominated in the following currencies:

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Euro	44,815	44,325	–	–
Hong Kong dollars	67,960	45,408	2,166	2,162
British pounds	16,521	13,734	–	–
Renminbi	38,374	54,806	–	–
Thai bahts	34,630	67,603	–	–
US dollars	124,449	148,698	1	–
Others	13,074	20,637	–	–
	<b>339,823</b>	<b>395,211</b>	<b>2,167</b>	<b>2,162</b>

## 36. Notes to the Consolidated Statement of Cash Flows

## (a) Cash generated from operations

	2013 HK\$'000	2012 HK\$'000
Profit before income tax	76,342	174,487
Adjustments for:		
Amortisation of intangible assets	6,078	6,844
Amortisation of land use rights	1,992	2,102
Impairment of trade & other receivables	9,330	619
Bad debts written off	4,896	3,162
Retirement benefit obligations	3,438	2,722
Depreciation of property, plant & equipment	62,265	59,200
(Gain)/loss on disposal of property, plant & equipment	(304)	4,012
Gain on disposal of non-current assets held for sale	–	(64,975)
Share of loss of an associate	703	2,779
Intangible assets written off	313	–
Impairment of intangible assets	–	1,213
Impairment/(recovery of impairment) of inventories	3,546	(17,724)
Inventories written off	1,943	1,853
Recovery of impairment of property, plant & equipment	–	(7,143)
Write off of amount due from an associate	–	356
Write off of amounts due to non-controlling shareholders	(4,358)	(9,088)
Gain on disposal of financial assets at fair value through profit or loss	(276)	(698)
Loss/(gain) on change in fair value of derivative financial instruments	336	(260)
Finance costs	1,847	1,974
Finance income	(1,932)	(288)
Operating profit before changes in working capital	166,159	161,147
Inventories	21,742	(75,847)
Trade & other receivables	6,664	(139,573)
Trade & other payables	(52,838)	51,158
Prepayments – non-current	(2,212)	9,391
Cash generated from operations	139,515	6,276

## Notes to the Consolidated Financial Statements

### 36. Notes to the Consolidated Statement of Cash Flows

- (b) In the consolidated statement of cash flows, proceeds from sale of assets held for sale and property, plant and equipment comprise:

	2013	2013	2012	2012
	Assets held for sale	Property, plant & equipment	Assets held for sale	Property, plant & equipment
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Net book amount	–	1,796	254,280	20,438
Gain/(loss) on disposal	–	304	64,975	(4,012)
Release from provision for restructuring	–	(711)	–	–
Proceeds from disposal	–	1,389	319,255	16,426

### 37. Operating Lease Commitments

The Group has entered into a number of operating lease agreements on property, plant and equipment. The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

#### Group

	2013	2013	2012	2012
	Property	Other assets	Property	Other assets
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Not later than one year	39,159	1,672	37,444	1,325
Later than one year and not later than five years	117,081	1,843	81,030	2,110
Later than five years	40,018	–	33,503	–
	196,258	3,515	151,977	3,435

### 38. Capital Commitments

#### Group

	2013	2012
	HK\$'000	HK\$'000
Authorised but not contracted for in respect of land use rights and property, plant & equipment	154,569	204,763
Contracted but not provided for in respect of property, plant & equipment	10,663	939
	165,232	205,702



### 39. Contingencies

#### Group

##### (a) Contingent liabilities

	2013	2012
	HK\$'000	HK\$'000
Performance bonds issued by banks	12,666	9,073

#### Company

##### (a) Corporate guarantee

The Company provides guarantees in respect of banking facilities granted to its subsidiaries, and approximately HK\$62 million (2012: HK\$136 million) of which was utilised as at 31 December 2013.

### 40. Related Party Transactions

The Mikado Private Trust Company Limited ("MPTCL") is a major substantial shareholder of the Company and MPTCL is also deemed to be interested in more than 30% of the voting power of The Hongkong and Shanghai Hotels, Limited.

The following transactions were carried out with related parties:

##### (a) Sale of goods & services

	2013	2012
	HK\$'000	HK\$'000
Sale of carpets:		
an associate <sup>1</sup>	–	46
The Hongkong and Shanghai Hotels, Limited ("HSH") <sup>2</sup>	2,610	2,913
	2,610	2,959

Notes:

<sup>1</sup> Sales to an associate were conducted in the normal course of business and at mutually agreed prices between the parties.

<sup>2</sup> By virtue of the fact that HSH is under common control with the Company, the Company's transactions with HSH and its subsidiaries are related party transactions.

## 40. Related Party Transactions

**(b) Purchase of goods**

	2013	2012
	HK\$'000	HK\$'000
Purchase of goods:		
an associate <sup>1</sup>	–	223
	–	223

Note:

<sup>1</sup> Purchases from an associate were conducted in the normal course of business and at mutually agreed prices between the parties.

**(c) Key management compensation**

Key management includes Chairman, Executive Director and senior management. The compensation paid or payable to key management for employee service is shown below:

	2013	2012
	HK\$'000	HK\$'000
Salaries & other short-term employee benefits	24,192	25,998

**(d) Year-end balances arising from sale/purchase of goods/services**

	2013	2012
	HK\$'000	HK\$'000
Trade receivables from related party:		
HSH	665	23

## Principal Subsidiaries

The table lists below the principal subsidiaries of the Group as at 31 December 2013 which, in the opinion of the Directors, principally affected the results or financial position of the Group. To give details of other subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

Name	Country of incorporation & operations	Principal activities	Issued & paid-up capital	Percentage of equity attributable to the Group
<b>Subsidiaries</b>				
Carpets International Thailand Public Company Limited	Thailand	Carpet manufacturing & trading	10,000,000 shares of THB10 each	99% <sup>1</sup>
Foshan Nanhai Tai Ping Carpets Company Limited <sup>2</sup>	The People's Republic of China	Carpet manufacturing	USD5,000,000	80% <sup>1</sup>
Premier Yarn Dyers, Inc.	United States of America	Yarn dyeing	1,100 shares of USD100 each	100% <sup>1</sup>
Tai Ping Carpets Americas, Inc.	United States of America	Carpet trading	220,000 shares of USD1 each	100% <sup>1</sup>
Tai Ping Carpets Europe	France	Carpet trading	EUR603,341	100% <sup>1</sup>
Tai Ping Carpets Interieur GmbH	Germany	Carpet trading	EUR511,292	100% <sup>1</sup>
Tai Ping Carpets UK Limited	United Kingdom	Carpet trading	GBP20,000	100% <sup>1</sup>
Tai Ping Carpets Latin America S. A.	Argentina	Carpet trading	ARS1,818,530	100% <sup>1</sup>
Tai Ping Carpets Limited	Hong Kong	Carpet trading	2,000,000 shares of HKD10 each	100% <sup>1</sup>
TPC Macau Limitada	Macau	Carpet trading	MOP25,000	100% <sup>1</sup>
Tai Ping Carpets (S) Pte. Limited	Singapore	Carpet trading	SGD5,000,000	100% <sup>1</sup>
Tai Ping Carpets International Trading (Shanghai) Company Limited	The People's Republic of China	Carpet trading	USD200,000	100% <sup>1</sup>
Tai Ping Middle East JLT	United Arab Emirates	Carpet trading	300 shares of AED1,000 each	100% <sup>1</sup>
Manufacture des Tapis de Cogolin SAS	France	Carpet trading	EUR200,000	100% <sup>1</sup>

Notes:

<sup>1</sup> Indirectly held by the Company

<sup>2</sup> Registered as foreign equity joint ventures under PRC Law

<sup>3</sup> None of the subsidiaries had issued any debt securities at the end of the year

## Senior Management

Name	Position held	Age <sup>1</sup>	Joined Group	Business experience
Mr. Marcel G. J. Lebon	Chief Financial Officer & Human Resources Director	52	2009	Financial management & human resource management
Mr. William J. Palmer	Global Managing Director, Commercial	52	1999	Sales & business development
Mr. Alan Porto	Chief Information Officer	48	2009	Information technology
Ms. Simone S. Rothman	Chief Marketing Officer	54	2004	Marketing, PR & business development
Ms. Catherine Vergez	Managing Director, EMEA	51	1991	Sales & business development
Mr. Mark S. Worgan	Senior Vice President, Global Operations	50	2008	Carpet manufacturing & logistics

Note:

<sup>1</sup> Age as at 21 March 2014

### Remuneration to senior management

The remuneration to senior management fell within the following bands:

Remuneration bands	No. of individuals	
	2013	2012
HK\$500,001 – HK\$1,000,000	–	–
HK\$1,000,001 – HK\$1,500,000	–	–
HK\$1,500,001 – HK\$2,000,000	1	–
HK\$2,000,001 – HK\$2,500,000	2	1
HK\$2,500,001 – HK\$3,000,000	2	3
HK\$3,000,001 – HK\$3,500,000	1	1
HK\$3,500,001 – HK\$4,000,000	–	–
HK\$4,000,001 – HK\$4,500,000	–	1

## Corporate Information

### **Auditor**

PricewaterhouseCoopers  
Certified Public Accountants  
22/F, Prince's Building  
Central, Hong Kong

### **Principal Bankers**

The Hongkong and Shanghai Banking Corporation Limited  
Standard Chartered Bank (Hong Kong) Limited

### **Company Secretary**

Lee Siu Kau

### **Principal Share Registrar and Transfer Agent**

Appleby Management (Bermuda) Limited  
Canon's Court  
22 Victoria Street  
Hamilton HM 12  
Bermuda

### **Branch Share Registrar**

Computershare Hong Kong Investor Services Limited  
1712-1716, 17/F, Hopewell Centre  
183 Queen's Road East, Wan Chai  
Hong Kong

### **Registered Office**

Canon's Court  
22 Victoria Street  
P.O. Box HM 1179  
Hamilton HM EX  
Bermuda

### **Principal Office in Hong Kong**

8/F, Tower 1, Kowloon Commerce Centre  
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### **Stock Code: 146**

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