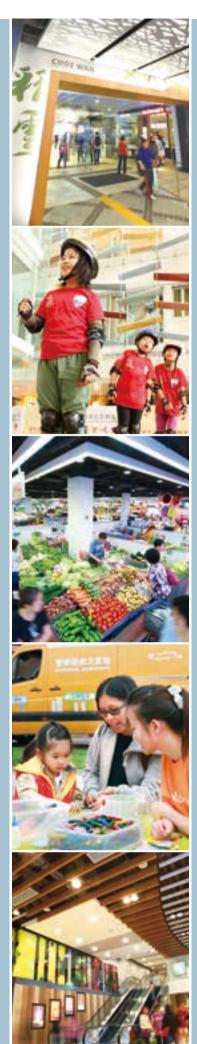


The Link Real Estate Investment Trust Stock Code: 823

# Sustainability with Everything We Do

**Annual Report 2013/2014** 



## BETTER COMMUNITIES, SUSTAINABLE GROWTH

The Link Real Estate Investment Trust is the first real estate investment trust listed in Hong Kong. We are Asia's largest REIT and also one of the world's largest retail-focused REITs in terms of market capitalisation.

We aspire to be a world class real estate investor and manager, serving and improving the lives of those around us by providing value and quality service, partnering with local communities and delivering sustainable growth.

With a portfolio focused on community shopping centres that serve the daily needs of the people of Hong Kong, we serve the community by creating vibrant and unique retail experiences that meet the needs of the people who live around our shopping centres. By doing so, we are able to provide an effective platform with which the businesses of our tenants can flourish, enhance value for unitholders of The Link REIT and support the local economy.

Our portfolio is vast and the tastes and preferences of the people who use our shopping centres are continually evolving. In order to remain competitive, we are committed to continual improvement across all aspects of our business.

This report sets out the improvement and progress we have made over the last financial year ended 31 March 2014.

# VISION

# To be a world class real estate investor and manager serving and improving the lives of those around us

# MISSION

Building relationships with our stakeholders through

- Providing value and quality service
- Partnering with local communities
- Delivering sustainable growth

# **VALUES**

Managing and operating our business with

Respect • Excellence • Integrity • Teamwork

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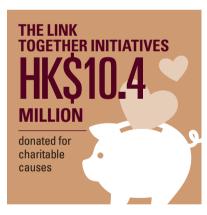
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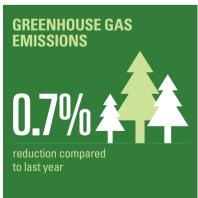
#### **PERFORMANCE HIGHLIGHTS**

ANOTHER YEAR OF IMPROVEMENT



To provide a comprehensive view of how we add value to the communities we operate in, we have presented a selection of our social and environmental indicators alongside our traditional financial indicators. These indicators measure our progress and performance in key aspects outlined in our Sustainability Framework and will serve as key benchmarks against which we will assess our overall performance as we *link sustainability with everything we do*.





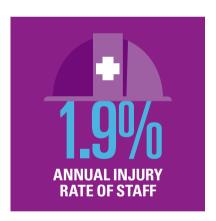


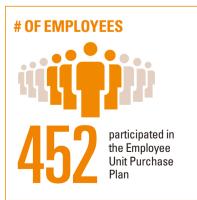
















#### **PORTFOLIO IN BRIEF**

A WORLD CLASS REAL ESTATE INVESTOR AND MANAGER

#### **KEY STATISTICS**

1 1 million sq ft\*
TOTAL INTERNAL FLOOR AREA

HONG KONG ISLAND 8%

KOWLOON 32%

NEW TERRITORIES 60%

## TRADE MIX AS AT 31 MARCH 2014





■ Food & Beverage ■ Supermarket & Foodstuff ■ Services
■ Markets/Cooked Food Stalls ■ Education/Welfare, Office and Ancillary
■ Personal Care, Medicine, Optical, Books and Stationery ■ Others#

 $^{\sharp}$  Includes clothing, department stores, electrical and household products, leisure and entertainment, and valuable goods.



12,000\*
TENANCIES

SHOPPING CENTRES	
As at 31 March 2014:	
Occupancy	94.4%
Average monthly unit rent (HK\$ psf)	42.1
For the year ended 31 March 2014:	
Revenue (HK\$'M)	5,657
Valuation (HK\$ 'M)	91,245

CAR PARKS	
As at 31 March 2014:	
Utilisation	88.1%
For the year ended 31 March 2014:	
Income per bay per month (HK\$)	1,566
Revenue (HK\$'M)	1,498
Valuation (HK\$ 'M)	18.654

<sup>\*</sup> Being approximate figures as at 31 March 2014

#### **KEY PROPERTY ENHANCEMENTS IN 2013/14**



## **LOK FU MARKET**

Lok Fu Market is an integral part of Lok Fu Plaza, our flagship property, and is the latest property to be treated to The Link REIT's transformational new model for fresh markets in Hong Kong. The Link REIT invested HK\$120 million to modernise the 30-year-old market and the notable achievements of this project include:

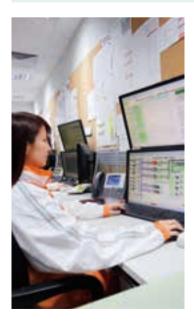
- Modernised shopping environment for shoppers and tenants
- Upgraded ventilation and lighting systems
- Introduced new and unique tenants selling high quality produce from around the world
- Increased footfall

## CHOI WAN COMMERCIAL COMPLEX

The rejuvenation of 34-year-old Choi Wan Commercial Complex was completed in December 2013 with an investment of HK\$222 million. Sustainability and green building concepts were injected as key elements in the redesign process, including:

- Minimised heating load and energy consumption by encouraging natural ventilation
- Enhanced green spaces for the local community to enjoy
- Upgraded children's playground facilities
- Preserved the historic banyan tree, an iconic feature of the Choi Wan community





## **BUILDING MANAGEMENT SYSTEM ("BMS")**

A comprehensive BMS was installed across 69 air-conditioned shopping centres in The Link REIT's property portfolio. The BMS improves operational efficiency and reduces the environmental impact of our energy consumption through:

- Real time monitoring of indoor air temperatures
- Enabling the remote management of indoor environment of all 69 properties from a centralised location
- Enhanced effective management of properties through zoning

In the future, the BMS can be expanded to control and manage all electrical-related features of shopping centres, including lighting, automated fire alarms and CCTV, and has the potential to drive further efficiency across our operations.

# INTEGRATED REPORT

## A COMPREHENSIVE INSIGHT INTO OUR BUSINESS

Linking sustainability with everything we do is our way of ensuring that we are creating long-term value for our Unitholders and the communities that we serve. Our growth, survival and the returns enjoyed by our Unitholders are all contingent on the communities we operate in flourishing and being successful. To operate our business in a responsible and sustainable manner, we strive to implement global best practices in everything that we do. Assessing our performance and reporting on our progress is critical to ensure that we are continually improving, and we do so across a range of both financial and non-financial measures.

Transitioning towards presenting an Integrated Report ("<IR>") is our way of bringing together material information about our organisation's strategy, governance, performance, integrity and prospects in a way that recognises the commercial, social and environmental context within which we operate.

The International Integrated Reporting Council ("**IIRC**", www.theiirc.org) has outlined guiding principles for preparing an integrated report, which are summarised below.



# STRATEGIC FOCUS AND FUTURE ORIENTATION

Our Chairman's Statement outlines the vision and strategy of The Link REIT, highlighting what we do and how we do it. The Report of The Chief Executive Officer provides insight into how we create value for our interested audiences.



# CONNECTIVITY OF INFORMATION

We chose to follow the IIRC Framework, as we believe this allows us to best demonstrate how we create value for the communities and improve the lives of those around us while generating strong financial results for our Unitholders. Information in this report is complemented by our other engagement channels including our corporate website (www.thelinkreit.com), Channel 823 corporate magazine and other publications. These are all readily available to all of our interested audiences.



## STAKEHOLDER RELATIONSHIPS

We utilise a range of methods including direct dialogue, surveys and corporate publications (electronic and print) to maintain open communication on our value creation strategies with our various audiences. Interested audiences can send their feedback to us via e-mail. corporate hotline, surveys and post.



# RELIABILITY AND COMPLETENESS

Our financial statements are audited by PricewaterhouseCoopers and conform to all applicable accounting standards and disclosure requirements. Non-financial data are reported in accordance to the IIRC <IR> Framework and Global Reporting Initiative G4 guidelines and are verified by the Hong Kong Quality Assurance Agency.



# MATERIALITY AND CONCISENESS

We are focused on providing Unitholders and other readers concise details on the material issues of our business. These material issues are prioritised from extensive engagement exercises conducted during the year with our investors, staff, tenants, shoppers, the general public and opinion formers including interest groups, government officials and media.



# CONSISTENCY AND COMPARABILITY

Where possible we have provided data in a way that enables our Unitholders to compare our performance this year with our performance during the previous year and/or the industry. In addition, we follow a number of globally recognised benchmarks to measure and monitor our progress such as the real estate industry specific Global Real Estate Sustainability Benchmark

#### **CHAIRMAN'S STATEMENT**

In The Link REIT's Annual Report last year, I moved away from the traditional format for a Chairman's Statement. Rather than simply summarising the financial results, reviewing strategic developments and considering the business outlook, I took a step back and set out how we, the Board of Directors, see the role and purpose of The Link REIT in the community. Companies that are successful are only able to provide sustainable returns if they create value for the community as a whole. If they do not, in the long run they will fail to provide sustainable returns for their shareholders. Businesses, indeed all organisations, can only survive if they form as part of the community.

The Business Purpose Statement that I outlined last year, which placed the business activities of The Link REIT in a community context, was intended as a template against which our performance could be assessed by us and by those outside our organisation. I intend to use this framework as the reference point in assessing our performance and highlighting areas where we have shown significant improvement over the past 12 months.

This year's Annual Report marks our first step towards an integrated reporting model — in-line with our ambition to deliver world class financial reporting and corporate governance.

#### WHAT DO WE DO?

As Hong Kong's largest REIT, and one of the top 10 retail-focused REITs globally, we invest in, manage and operate property assets held by our Unitholders, which currently comprises shopping centres, car parks and a small number of other commercial assets in Hong Kong. In order to be a successful property manager and to realise the full potential of these assets for our Unitholders, it is essential for us to attract the communities that live and work near to our properties to spend time and shop in our shopping centres, rather than choosing to visit those of our competitors.

#### WHY DO WE DO IT?

Our retail facilities primarily serve the daily needs of nearby residents. As an extension of the living space of those living near to our shopping centres, they form an important part of community life. Given the unique community focus of our properties, our aim is to work to achieve a mix of retail outlets that meets neighbourhood needs, and to deliver this in a setting that is welcoming, comfortable and binds communities together. If we fail, our shoppers have many options and will simply take their businesses elsewhere. But if we succeed, we are not only successful in generating good returns for our Unitholders, we also improve the daily lives of those living around our shopping centres.

#### **HOW DO WE DO IT?**

Our portfolio is large and varied and we operate in one of the most dynamic and rapidly-evolving property markets in the world. For us to be an effective manager we must be continually focused on how we can upgrade and improve the physical hardware, enhance the service that we provide to shoppers, improve the skills and motivation of our employees and sub-contractors, and deepen our understanding of the local communities around our shopping centres so that we can ensure the mix of stores meets their needs. This is a continuing process that requires us to be in an ongoing dialogue with all of the audiences that are important for our business and to search constantly for ways to improve and remain competitive. It also requires us to have one eye on the future and how the context in which we operate is changing.

#### IMPROVEMENTS THIS YEAR

**[Hardware]** Optimising and maintaining hardware is vital for any commercial property manager. At our formation, many of the assets that we acquired had out-dated designs. Our rolling asset enhancement programme, aimed at improving the conditions of our shopping centres and realising the full potential of our properties, has seen the transformation of five properties during the year under review. Delivering high environmental standards, improving the volume and flow of people and addressing the needs of elderly and disabled shoppers through barrier free access have been an essential part of this strategy.

**[Software]** So much of our success depends upon our people; their motivation, skills and level of engagement. We continue to invest in our staff through the Executive Diploma in shopping centre management, which we offer to staff in partnership with The Hong Kong Polytechnic University, as well as improvements to our talent management systems, work-life balance initiatives and the further development of our employee unit purchase plan. We have extended a number of our training programmes to include sub-contracted employees; we believe it is important that everyone involved in our business understands the value of what they are doing and feels vested in our success.

**[Tenants]** Each time we renovate a property or renew the leases of tenants in one of our shopping centres, we assess how we can further improve the tenant mix to meet the evolving needs of shoppers. We also work directly with tenants to help them to manage their businesses to effectively meet the expectations of shoppers. As we continue to improve our properties, we are pleased to find more and more tenants are interested in establishing a presence in our shopping centres.

**[Community]** Our business is intertwined with the communities of which our shopping centres form a part; we can only be successful if the community itself flourishes, and if the people within that community choose to spend time in our properties. Over the past 12 months, we have been promoting community life so that spending time in our properties becomes more attractive through unique events, and our charity and community engagement programme.

**[Governance]** Our team ultimately works on behalf of our Unitholders in managing their assets. Our governance framework needs to be effective in ensuring that Unitholders are informed about (and able to interrogate) the strategic direction of The Link REIT set by the Board of Directors.

In this year's Annual Report I have provided for the first time an introduction to the Corporate Governance section which outlines what we have been focused on over the year and the key objectives for the year ahead.

#### **CHAIRMAN'S STATEMENT**

Mr Michael Ian ARNOLD retired from the Board on 3 September 2013 after nine years of service. I would like to express my appreciation to Michael who played a very important role in the development of The Link REIT during his term. Meanwhile, we were pleased to welcome Mrs Eva CHENG LI Kam Fun as an independent non-executive director of the Manager as at February 2014. Eva has a wealth of experience and is an exciting addition to the Board.

During the year, we also made improvements to the way that we assess levels of compensation to directors and senior management, including the long term incentive plan.

#### THINKING LONG TERM

Cutting through everything that we do is the need to look to the future and build a business that not only generates value today, but also positions itself for the way that the world will be tomorrow. The forces of globalisation, the changing tastes and composition of shoppers in Hong Kong and the rapid advance in technology and emergence of ecommerce mean we are operating in an increasingly dynamic and evolving environment; we cannot afford to stand still. Nowhere else is this more true than in Hong Kong, where the city's population demography is changing fast, and the shopping population has been transformed by Mainland China's rapid economic development.

In order to lay the foundation for the future growth of our business, we won the overwhelming support of 94% of our Unitholders to extend our investment mandate to invest outside Hong Kong. We did so only after a long period of consultation with our Unitholders. The Board's view is that while there are always risks and challenges inherent in expanding into new geographies, it would be more risky for our long term success not to do so, since our business would become increasingly narrow.

We believe the recent change to our investment mandate opens up significant long-term opportunities to grow our business, provides new ways for our staff to grow and develop their skills and experience and to apply our expertise in building upon the relationships we have with Hong Kong retailers, many of whom are already expanding into Southern China.

Investing in this wider region will lay the foundations for a future in which the economic dividing lines between Hong Kong and Southern China become increasingly blurred.

We have also contributed to the Securities and Futures Commission consultation on the Code on Real Estate Investment Trusts and where we believe it would be in Unitholders' long term interest for us to have greater flexibility in investment scope and the ability to engage in property development to a limited extent.

#### **ASSESSING "HOW WE ARE DOING"**

Every business needs feedback so that it can assess the success of its efforts. We do this across a range of indicators. The feedback we get and the data we track are nuanced and demands careful analysis – expressed preferences of shoppers may differ from sales data, for example.

The very first test of whether we are creating value for the community is to check whether we are making a profit. Revenue and net property income continued to improve and increased by 10.0% and 12.7% respectively compared to last year.

For each renovation, we assess the return on investment, whether the sales of our tenants are increasing and get feedback from the tenants and community on what has worked and what has not, so that we can continually improve the effectiveness of our capital expenditure.

Beyond the financial metrics, we are also pleased with how we have performed across non-financial performance indicators. Our first comprehensive research study into our reputation and brand among key audiences has revealed recognition of the improvements we are making, although we still have some way to go in addressing misconceptions about our business among external audiences. Meanwhile our occupancy rate remains high, our staff attrition rate is below the industry average and our mystery shopper feedback puts us ahead of our peers measured by customer service.

The Board and the senior management team are open and welcome feedback from all who have an interest in our business.

#### THE LINK TO A BETTER FUTURE

At The Link REIT we are all committed to continuous improvement. We are pleased with the achievements of the past 12 months both in the quality of our portfolio and our operational effectiveness. I would like to thank our management and staff on behalf of the Board for their professionalism and commitment, which has been so crucial to this success. With such a large and complex business, there is always more to be done. We aspire to the highest standards, so the opportunities for improvement in our assets, and the way that we run our business are never exhausted.

#### **Nicholas Robert SALLNOW-SMITH**

Chairman
The Link Management Limited
As Manager of The Link Real Estate Investment Trust
4 June 2014

#### **2013/14 MILESTONES**

#### ACCOMPLISHMENTS AND RECOGNITIONS

Serving and improving the lives of those around us means that we must *consistently strive to make a positive economic, environmental and social impact on the communities we operate in,* while managing our business in a transparent manner with a robust governance structure. Following this philosophy, in the past year we have made a number of improvements and achievements to our business operations and engagement with the community.

#### **ECONOMY**

In February 2014, Unitholders of The Link REIT overwhelmingly (94% of those who voted) approved an amendment to expand the geographical investment scope of The Link REIT, allowing us to invest outside of Hong Kong. This provides the possibility of new growth opportunities.



Unitholders vote overwhelmingly to expand the geographical investment scope at the Extraordinary General Meeting

#### **ENVIRONMENT**

In 2013, The Link REIT achieved its 20/20 vision of reducing its total annual energy consumption by 20% of 2010 levels. This achievement came as a result of a 5-year energy management programme, which included enhancing energy efficiency and improving energy management.



A historic banyan tree at Choi Wan Commercial Complex

The Link REIT launched a pilot programme to monitor and measure the total waste generated at seven of its properties. The pilot programme will lead to establishing a protocol to effectively monitor, minimise and mitigate waste production across the properties in The Link REIT's portfolio and places us in good stead for a likely waste levy to be implemented by the Hong Kong Special Administrative Region Government.



Food waste is collected from stall tenants for composting at Lok Fu Market

#### **CORPORATE GOVERNANCE**

Board diversity in terms of expertise and gender was again improved with the appointment of Mrs Eva CHENG LI Kam Fun to The Link REIT's Board of Directors in February 2014. Mrs. Eva Cheng previously served as executive chairman of Amway (China) Co., Ltd..



Board diversity is an important aspect of our corporate governance practices

An independent performance evaluation of the Board was completed in the year with improvements already incorporated into the Board's function. An assessment of the remuneration policy for the directors and senior management was also completed including review of the long-term incentive plan.

The Link REIT continues to maintain strong involvement in government and community affairs by actively participating in 14 working, advisory and technical groups of governmental and non-governmental organisations.



Being a part of the community, we stay actively involved in community affairs through various stakeholder engagement activities

#### **COMMUNITY**

In September 2013, The Link Together Initiatives funded its inaugural charity and community engagement programmes. A total of HK\$10.4 million was committed to 10 community programmes that focus on the well being of youth and the elderly.



"The Link Together Initiatives" supports a wide range of community programmes

#### **BRAND**

Our efforts to ensure we have positive economic, environmental and social impacts on the community have been recognised by local and international organisations. These awards and recognitions serve as indicators that our corporate strategy is in-line with global best practices, and encourages us to pursue continual improvement. Notable awards and recognitions in 2013 include:







Awards obtained during the year reflect our commitment to excellence

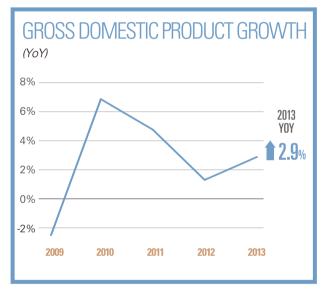
#### **OPERATING LANDSCAPE**

#### HONG KONG'S RETAIL ENVIRONMENT

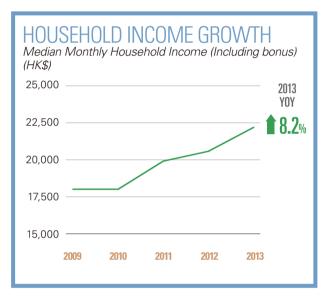
The Link REIT benefited from a number of positive economic factors during the year under review, supporting the successful management and operation of our property assets and creating value for our Unitholders.

#### HONG KONG MARKET PERFORMANCE

[Domestic conditions] Gross domestic product growth in Hong Kong in 2013 was 2.9% and is expected to accelerate to 3.2% year-on-year in 2014. This sound economic and market condition further fueled by the steady improvement of household income and near-historical low unemployment rate of 3.3% in 2013 further drove private consumption during the year under review.

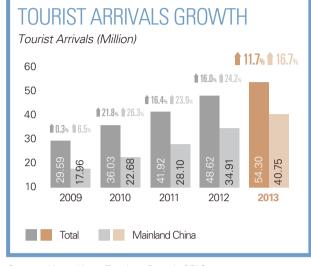


Source: Census and Statistics Department



Source: Census and Statistics Department





Source: Census and Statistics Department, CEIC

Source: Hong Kong Tourism Board, CEIC

[Retail sales] Overall retail sales performance remained satisfactory in 2013, but growth rates started to moderate towards the latter part of the year mainly due to a slowdown in the high-end retail segments. The non-discretionary spending segment of the market maintained a stable growth and is expected to be less affected by changes in market momentum.

[Tourist arrivals] Sustained growth in tourist arrivals has continued to support growth in retail sales, but tourist spending has switched from focusing on high-end retail to a wider range of general retail items.

[Retail rental] Retail rent in prime locations peaked in early 2013 and retailers continued to expand in the New Territories due to relatively high cost in prime districts, and further encouraged by increasing numbers of visitor arrivals from Mainland China. With limited supply of new prime retail space in the pipeline, non-traditional shopping areas such as the New Territories locations will become more important.

**[Operating Cost]** The continued increase in operating costs has placed pressure on various businesses within the economy during 2013. The increase in minimum wage as well as the electricity tariff hike induced businesses to focus more on cost containment.

# SOCIETY

# CREATING VALUE BY SERVING AND IMPROVING THE LIVES OF THOSE AROUND US

### **<IR>** Framework Capitals

#### The Link Sustainability Framework



#### **Manufactured capital:**

Manufactured physical objects that are available to an organisation for use in the production of goods or the provision of services.



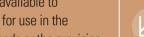
**Asset/Brand:** Be a trusted global leader in responsible property investment and management.



#### **Intellectual capital:**

Organisational, knowledge-based intangibles associated with the brand and reputation that an organisation has developed.

Financial capital: The pool



of funds that is available to an organisation for use in the production of goods or the provision of services obtained through financing or generated through operations or investments.



**Economy:** Improve our property portfolio to pursue steady and sustainable growth.



Human capital: People's competencies, capabilities and experience, and their motivations to innovate.



Staff: Provide a fair, equitable and transparent work environment valuing work life balance and leadership development.



#### Social and relationship capital:

The institutions and relationships established within and between each community, group of stakeholders and other networks (and an ability to share information) to enhance individual and collective well being.



**Community:** Enhance, enrich, and support local communities.



**Tenant:** Establish long term relationships with our tenants to enhance and support their operations.



Corporate Governance: Promote transparency, accountability and proactive risk management



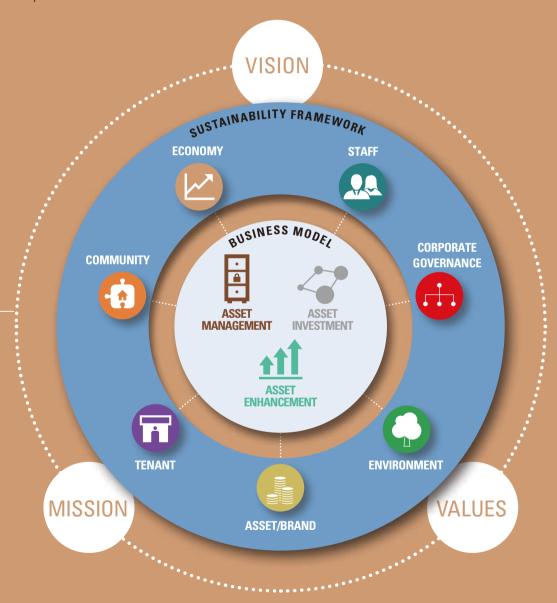
Natural capital: All renewable and non-renewable environmental resources that provide goods or services that support the past, current or future prosperity of an organisation.



**Environment:** Minimise environmental footprint and strive to be a community leader in making a positive impact on the environment.

Following the principle of creating value, The <IR> Framework presents the concept of six "capitals" which represent stores of value that can affect the sustainability of an organisation's business model and therefore its ability to create value over time. These capitals represent critical inputs into The Link REIT's business model and as such, we have chosen to follow the <IR> Framework for our management discussion and analysis of our 2013/14 performance.

The table on the left illustrates how the <IR > Framework Capitals are linked to the different elements of our Sustainability Framework.



#### REPORT OF THE CHIEF EXECUTIVE OFFICER

Our vision is to become a world class real estate investor and manager, serving and improving the lives of those around us. I am delighted to be able to share in this year's report a number of improvements across the business during the year that have taken us closer to this vision, and to announce that we have recorded an eighth consecutive year of growth in the financial year ended 31 March 2014.

#### **HOW WE CREATE VALUE**

As our Chairman has outlined, we operate in one of the world's most dynamic and rapidly evolving retail markets, so to be an effective operator we must be focused on how we can upgrade and enhance our properties, improve the service we provide to tenants, develop the skills and improve the motivation of our employees and sub-contractors, and deepen our understanding of the communities that live around and use our shopping centres. If we are successful in all of these areas, then we add value and improve the lives of our tenants, shoppers, employees and the community, while delivering good returns for our Unitholders.



Entertaining events are organised to draw visitors to the shopping centre, whilst enlivening the community

Given that our growth and survival is based on whether or not the communities we operate in flourish and are successful, it makes sense for us to assess our performance in the form of an integrated report. In 2010, we established our Sustainability Framework, which outlined seven key aspects that are critical to the success of our business. The <IR> Framework "capitals" concept closely matches our Sustainability Framework and presents a logical and accepted framework to discuss how we create value for our different audiences. Please refer to page 16-17 for more details on how the <IR> Framework and The Link Sustainability Framework guide our business model.

#### **OUR THREE GROWTH DRIVERS**

I would like to highlight the most significant developments and improvements from across our three key growth drivers of our business model – (1) Asset Management, (2) Asset Enhancement and (3) Asset Investment.

#### **ASSET MANAGEMENT**

#### Leasing

We continue to follow an active leasing strategy aimed at attracting different retailers to be a part of our portfolio so that we can provide shoppers with a selection that combines brands and shopping experiences that they know and like with new and unique choices.

Over the past 12 months our leasing team has taken a strategic approach in delivering a tenant mix and shopping experience that is attractive to shoppers and appealing to the local communities. In addition to deepening our district-level analysis to deliver such a tenant mix, this year we have also been exploring how explicit trade zones that group together tenants of the same trade category enhance the shopping experience and overall positioning of our shopping centres.

We have also completed a number of internal restructuring within our leasing department that will ensure that this team is more efficient and able to collaborate better in offering a compelling proposition to new and existing tenants in a joined-up, organised and impactful fashion. These changes were critical to enable our next phase of growth and improvement.

#### **Property Management**

Our property management team has made significant progress in a number of areas during the year under review. In addition to demonstrating disciplined cost control across all of the areas where it has oversight, the property management team introduced a number of energy saving initiatives, which has resulted in achieving our 20/20 vision six years early.

Our active energy management programme saw us focused this year on the standardisation and control of day-to-day operations of airconditioning and lighting systems across our portfolio. We also implemented an extensive building management system to remotely manage shopping centre chillers across our



The efforts made by our teams to enhance customer service are recognised by a prestigious industry award

air-conditioned properties – this is just the initial step in our plans to remotely monitor and control all aspects of energy consumption across our portfolio. More importantly, these initiatives were implemented with no negative impact on our tenant operations or shopper experience.

#### REPORT OF THE CHIEF EXECUTIVE OFFICER

Energy management will continue to be a key part of our property management strategy, and with the cost of energy projected to rise in the coming years, it is essential for us to monitor and control energy consumption attentively.

For the first time since 2007, we increased our management fee due to rising utility and property management costs. Our tenants were consulted to gain their support prior to introduction of the new fee structure, which will help fund and support further improvements to the way we manage the properties to the benefit of our tenants, shoppers and communities around us.

#### **ASSET ENHANCEMENT**

Our asset enhancement projects revive communities by revitalising and repositioning shopping centres throughout Hong Kong. In the year under review, asset enhancement projects were completed at Chung Fu Plaza, Sheung Tak Plaza, Choi Wan Commercial Complex and Sha Kok Commercial Centre.

In addition, our transformation of Lok Fu Market saw us make further progress in rolling-out the fresh market strategy that we initiated three years ago with the upgrade of Tai Yuen Market. Drawing inspiration from some of the most popular and well known food markets around the world, our renovated fresh markets provide a highly unique and differentiated shopping experience that is redefining this pillar of the retail category in Hong Kong.

Through our district strategy, which looks at the broad macro and population trends that are impacting the areas where we have properties, we are able to identify asset enhancement opportunities that offer the best potential.

We continue to see considerable opportunities across our portfolio to conduct upgrade and improvement work to the shared benefit of our Unitholders, tenants, shoppers and the communities living around our shopping centres. During our early years much of the focus of our upgrade work has rightly been on our largest assets by valuation but as time passes, we are beginning to work our way round to some of the smaller properties. With such a large portfolio and with us operating in such a dynamic and rapidly changing market, we continue to have a strong pipeline of enhancement projects and this will remain one of the core ways that we realise value for Unitholders.

#### **ASSET INVESTMENT**

During the year under review we have continued to assess our strategic growth plans and actively sought out properties in Hong Kong that fit with our positioning as an operator of mid-market, non-discretionary, community shopping centres.



Lok Fu Market, a showcase of our innovative fresh market asset enhancement programme, which has breathed new life into Hong Kong's unique food culture

To support the next phase of our growth and provide us with a long-term pipeline, we were successful in enlisting the support of 94% of those Unitholders who voted favourably in the extraordinary general meeting held in February 2014 to change our investment mandate so as to enable us to invest outside of Hong Kong. As we plan for the long-term growth of The Link REIT, the expansion of our geographical mandate will provide more opportunities for growth.

As a responsible real estate investor and manager, we regularly review our portfolio to assess opportunities to recycle capital and create value for our Unitholders. Subsequent to the year end, on 20 May 2014, tenders were accepted for the disposal of four of our properties for a total consideration of HK\$1,239.7 million. In each case, the sale price exceeded the asset's appraised value.

#### **RISKS AND OPPORTUNITIES**

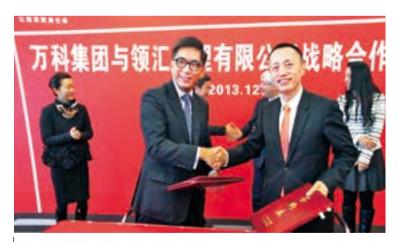
Looking forward, we continually assess the opportunities and challenges for the future growth and development of our business and operations.

#### **Opportunities beyond Hong Kong**

Continuing development of the regional transportation network has driven the closer integration of Hong Kong and Mainland China, in particular, the Pearl River Delta region. The new regional expressways and railways being developed should stimulate the pace of urbanisation and connectivity within the region. This will help consolidate the importance of major cities while also stimulating economic growth and allowing the expansion of businesses in the decentralised areas.

China's retail expenditures grew significantly in the past decade and will be sustained by urbanisation, the shift towards a consumption led economy and the emergence of an increasingly affluent middle class. The rapidly rising household income and the changing expenditure pattern have fueled retail sales growth and opened up new opportunities in China.

We see Mainland China as a complementary market and logical next step, and believe it will play to support and widen our future growth opportunities. Our initial investment focus will be in the Pearl River Delta region, where many of our tenants have already established operations. We believe that over the coming years, the dividing lines between Hong Kong and Pearl River Delta region will become increasingly blurred from an economic point of view as the two regions blend together and become increasingly interconnected. Our investment focus in Mainland China will remain similar; mid-tier community shopping centres that provide a mixture of discretionary and non-discretionary products and services.



The Link REIT and China Vanke Co., Ltd have entered into a memorandum of understanding to explore collaboration opportunities

In support of the recent change to our investment mandate that has enabled The Link REIT to explore opportunities in Mainland China, we entered into a non-binding memorandum of understanding with China Vanke Co., Ltd. ("**China Vanke**"), a leading property developer in Mainland China, to explore collaboration opportunities.

#### REPORT OF THE CHIEF EXECUTIVE OFFICER

Investment in Mainland China will also allow us to support our tenants' expansion, serving as a trusted real estate partner as we grow together beyond the borders of Hong Kong. As always, The Link REIT will maintain a prudent approach to growth and conduct all appropriate due diligence as and when investment opportunities arise.

#### **Proposed Changes to the REIT Code**

The SFC has consulted the market on amendments to the REIT Code, which will introduce a degree of flexibility in the investment scope of REITs. Under the proposals, REITs will be allowed to invest up to 10% of their gross asset value in property development and they will be able to invest in financial instruments such as listed securities and overseas property funds. We contributed to the SFC consultation and are exploring how the amendments can be in our long-term interests to enhance our future growth and development.

The ability to invest in property development can facilitate capital growth, create pricing advantages and provide greater control over our projects, and the ability to invest in financial instruments can provide flexibility for us to generate better returns for our Unitholders – while putting us on an equal footing with other REITs in Asia.

#### **Local Economy**

Although we have achieved significant improvements in our staff attrition rate, the general labour shortage in Hong Kong has increased pressure on operating expenses. This has been further intensified by recent adjustments in the statutory minimum wage. Challenges presented by an uncertain global economic environment, a potential deceleration of growth in China's economy and property market cooling measures introduced by the Hong Kong Special Administrative Region Government continue to have an uncertain impact upon all levels of the labour force.

We believe that the Hong Kong economic fundamentals will remain strong. However, overall local consumption sentiments may be affected by the outlook of the local property market and a possible interest rate hike which will hit spending on discretionary items more than non-discretionary items.

#### **Interest Rates**

As at the year end, The Link REIT had HK\$6.47 billion or 66% of net debt on fixed rates for an average life of 6.2 years. With only HK\$3.30 billion in net debt on floating rates coupled with active capital management and strong credit ratings, our capital structure is well-prepared to weather fluctuations in interest rates and support growth opportunities.

We believe improvements in asset quality and underlying property value – supported by strong rental growth – should offset pressure from a potential expansion of capitalisation rates due to an expected increase in market interest rates.

#### **Asset Disposal**

We will continue to review and monitor the portfolio performance of The Link REIT in contemplation of enhancing operating efficiency and will consider disposal of properties with outlying potential to recycle capital and create further value for our Unitholders.

## THE LINK SUSTAINABILITY ADVISORY COMMITTEE

We believe that sustainability is good for those around us, and therefore good for our business. In recent years, our sustainability efforts have been recognised by local and global organisations including The Chamber of Hong Kong Listed Companies, the Dow Jones Sustainability Asia Pacific Index and the FTSE4Good Index.

As we continue to strengthen our sustainability effort, it is important that we receive outside perspectives on environment, community and sustainability issues. To do so, we established a Sustainability Advisory Committee comprised of local and global leaders who have a sound understanding and experience in implementing sustainability into different facets of Hong Kong life.

Committee members have diverse backgrounds and represent areas including non-governmental organisations, finance, academia,

Back row (standing, left to right): Mr. Michael Lai, Mr. Sunny Cheung, Dr. Michael Chan, Mr. Bernard Chan, Mr. Sunny Yeung, Prof. Eddie Hui, Mr. Michael Lo (Secretary) Front row (seated, left to right): Mr. Solomon Wong (Observer), Ms. Teresa Au, Mr. George Hongchoy (Chairman), Dr. Glenn Frommer, Dr. Calvin Lee Kwan (Alternate Secretary)

Not pictured: Mrs. Eva Cheng

government and the business community. Members provide their insight and guidance on matters related to The Link REIT's corporate sustainability programme, and challenge us to continually improve.

#### A STRONG FOUNDATION

Over the past four years we have focused on establishing a strong foundation and developing the skills that are necessary to improve the business and realise the next phase of The Link REIT's growth. This drives us to improve our property management expertise, refine our leasing strategy and take a more proactive approach to understand the needs and concerns of those living in the local communities around our shopping centres and all those who are impacted by our business.

We have delivered another year of good returns for our Unitholders, but this strong financial performance is just one of the metrics that shows we are creating value. Across our business, there are countless examples of how The Link REIT has generated value in the community – we have tried to capture many of these in this year's Annual Report.

As we move forward and further improve and enhance the skills we have developed and the knowledge we have acquired over the past few years, the challenges that we face will be more complex and will require even greater focus and effort to succeed. The market may become more volatile, however, we are confident that we have established a solid foundation to enable us to meet these increasingly complex challenges.

#### **George Kwok Lung HONGCHOY**

Chief Executive Officer
The Link Management Limited
As Manager of The Link Real Estate Investment Trust
4 June 2014

#### **MANUFACTURED CAPITAL**

**OUR ASSET ENHANCEMENTS AND ASSET INVESTMENTS** 

As at 31 March 2014, the value of The Link REIT's property portfolio was HK\$109,899 million, a year-on-year increase of 15.2%.



The Link REIT's manufactured capital comprises retail properties and car park spaces. These assets, wholly owned by the Unitholders, are distributed throughout Hong Kong, and form our foundation for meeting and serving the daily needs of communities across the region.

#### **VALUATION REVIEW**

The total value of The Link REIT's investment properties increased 15.2% to HK\$109,899 million (31 March 2013: HK\$95,366 million). As at 31 March 2014, the value of the retail properties increased 13.9% from HK\$80,090 million as at 31 March 2013 to HK\$91,245 million. The value of car parks also increased 22.1% from HK\$15,276 million as at 31 March 2013 to HK\$18,654 million.

Pursuant to the requirements of the REIT Code, Jones Lang LaSalle Limited retired after serving a consecutive term of three years and CBRE Limited was appointed as the principal valuer of The Link REIT and valued The Link REIT's property portfolio as at 31 March 2014.

CBRE Limited used a combination of discounted cash flow ("**DCF**") and income capitalisation approaches to value The Link REIT's portfolio. The uplift in valuation was largely due to the increase in net property income of the portfolio in general and the lowering of the capitalisation rates of part of the portfolio to reflect the improved quality and rental growth prospects of those properties.

Valuation Approach	As at 31 March 2014	As at 31 March 2013
Income Capitalisation Approach – Capitalisation Rate		
Retail properties	4.40 - 6.60%	4.50 - 6.75%
Retail properties: weighted average	5.09%	5.20%
Car parks	4.80 - 7.60%	5.00 - 8.25%
Car parks: weighted average	6.16%	6.42%
Overall weighted average	5.27%	5.39%
DCF Approach		
Discount rate	7.50%	7.50%

#### **ASSET ENHANCEMENT**

The strength of The Link REIT's property portfolio is a result of a robust and proven track record of identifying and pursuing opportunities to add value to our portfolio through asset enhancement programmes ranging from minor works to complete renovations. Prioritisation of properties for asset enhancement is supported by comprehensive research and assessment of

local consumer preferences, retail environment and community demographics. Up to 31 March 2014, our asset enhancement programmes provided satisfactory return on investment across 35 completed projects, investing HK\$3.4 billion since our initial public offering ("**IPO**").

#### STATUS OF ASSET ENHANCEMENT PROJECTS

	Completion Date	Target Completion Date					
	On or before 31 March 2014	2014	2015	2016	2017	2018	2019
Completed since IPO	35 projects (HK\$3,402M)						
Underway			jects 159M) <sup>(1)</sup>				
Pending statutory approval			(H	7 projects HK\$1,362N			
Others under planning					>13 pr (>HK\$1,	rojects 600M) <sup>(1)</sup>	

#### Note:

(1) Estimated figures as at 31 March 2014.

In the year under review, five asset enhancement projects were completed, bringing the total number of completed projects to 35. The five projects include two fresh markets, and the further upgrade to Chung Fu Plaza, the portfolio's second largest asset. All five projects achieved returns on investment exceeding our targets. Seven projects are in progress, including two projects which have secured statutory approvals in the second half of the financial year. Seven additional projects are pending necessary statutory approvals before construction can start.

## RETURN ON INVESTMENT OF ASSET ENHANCEMENT PROJECTS COMPLETED IN THE YEAR ENDED 31 MARCH 2014

	Total IFA as at 31 March 2014 '000 square feet	Total Project Capex HK\$'M	Estimated return on investment (3) %
Chung Fu Plaza (Phase II) (2)	218	170	16.8
Sheung Tak Plaza (2)	131	87	23.6
Lok Fu Market (1) (2)	21(4)	120	17.2
Choi Wan Commercial Complex	166	222	16.7
Sha Kok Commercial Centre (1)	92	125	17.0
Total		724	

#### Notes:

- (1) Project included a fresh market upgrade.
- (2) Property ranked amongst top 10 by valuation.
- (3) Estimated return on investment is calculated based on projected net property income post project minus net property income pre project divided by estimated project capital expenditures and loss of rental.
- (4) IFA for Lok Fu Market only included the fresh market portion.

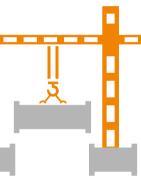
#### **MANUFACTURED CAPITAL**

**OUR ASSET ENHANCEMENTS AND ASSET INVESTMENTS** 



The newly renovated Chung Fu Plaza provides more choices to an extended catchment population

The Link REIT will commit over HK\$2,962 million to our enhancement pipeline



The upgrade of Chung Fu Plaza has reinforced its position as a regional centre serving an extended catchment population at the heart of the Tin Shui Wai District. The improvements at Sheung Tak Plaza have strengthened its competitiveness in the Tseung Kwan O District and will help The Link REIT to capitalise on the large supply of new residential flats in the area in the next few years.

The Lok Fu Market is our latest fresh market to undergo a complete revamp that builds upon the Tai Yuen Market upgrade. The enhancement created a whole new experience for shoppers and tenants, with new layout and stall design, and the introduction of new services as well as activities such as cooking demonstrations. The renovation of Sha Kok Commercial Centre improved the connection between the fresh market and shopping centre with the addition of escalators. We have now completed five fresh market renovations since our pilot Tai Yuen Market in 2011/12, and are planning more fresh market upgrades in our future enhancement projects.

Choi Wan Commercial Complex was an extensive renovation project of a 34-year-old asset with major improvements to vertical circulation and access, and the

creation of new shops, while preserving and revitalising the centre's existing key features such as the central courtyard. The renovation was well received by tenants and the community, and the centre was near full occupancy before its re-opening.

#### APPROVED ASSET ENHANCEMENT PROJECTS UNDERWAY

	Estimated costs HK\$'M	Target completion date
Hoi Fu Shopping Centre (2)	39	Mid 2014
Mei Lam Commercial Centre	87	Late 2014
Yau Oi Commercial Centre (1)(2) On Ting Commercial Complex	474	Late 2014
Un Chau Shopping Centre (2)	66	Late 2014
Tsing Yi Commercial Complex (2)	140	Early 2015
Lung Cheung Plaza	353	Late 2015
Total	1,159	

#### Notes:

- (1) Project includes a fresh market upgrade.
- (2) Property ranked outside of top 50 by valuation.

Our asset enhancement programmes are a key component in attracting repeat patronage by both tenants and shoppers. Enhanced properties consistently score better than unenhanced properties in tenant and shopper satisfaction surveys. There exists many more opportunities to implement asset enhancement programmes throughout our portfolio. The asset enhancement at Yau Oi Commercial Centre and On Ting Commercial Complex is a comprehensive transformation integrating the two properties into one centre. The project also includes the complete revamp of the fresh market, our sixth fresh market renovation upon completion. Following the successful completion of the Wah Sum Shopping Centre enhancement last year, we continue to expand our asset enhancement strategy to properties in our portfolio that sit beyond the top 50, with upgrades being planned for Hoi Fu Shopping Centre, Un Chau Shopping Centre and Tsing Yi Commercial Complex. Together with Mei Lam Commercial Centre, all these centres are being revitalised to better serve the daily needs of their respective communities.

Lung Cheung Plaza, located in the Wong Tai Sin District, was one of our first properties to undergo asset enhancement after our IPO. Since the completion of its first asset enhancement back in 2006, Lung Cheung Plaza was a key driver in enhancing the local community and district, taking advantage of the nearby tourist attractions at Wong Tai Sin Temple and high public transportation permeation along Lung Cheung Road, a major artery of road transport in Kowloon. Since then, a number of new residential developments and competing retail properties have been introduced in the area, further enhancing the Wong Tai Sin District and introducing increased choice for shoppers. To ensure the competitiveness and continuing improvement of Lung Cheung Plaza, the property will undergo a second cycle asset enhancement, which will include increased integration with nearby tourist attractions, enhanced façade and shop front visibility and modifications to the property layout to improve shopper circulation.



The enhancement works at Lung Cheung Plaza seek to increase the property's integration with its neighouring tourist attraction – Wong Tai Sin Temple

For those properties not scheduled for asset enhancement in the near future, we will add value by improving the "software" offered at these locations and completing minor works such as aesthetic enhancements. Including our asset enhancement projects, we have invested HK\$1,088 million to upgrade our properties and facilities during the year under review.

According to the 10-year plan set earlier in 2013, we will continue to improve the services and facilities at our car parks to provide car park users with a better parking environment. These include the continuous effort in installing brighter and more energy efficient LED lights, upgrading the CCTV systems and installing car park tailgate detection systems at various car parks. The HK\$400 million-plus 10-year plan also aims at refurbishing all car parks within the said time span.

#### MANUFACTURED CAPITAL

OUR ASSET ENHANCEMENTS AND ASSET INVESTMENTS

#### **ASSET INVESTMENT**

Adding new properties into our portfolio through asset investment remains a key component of adding value to our manufactured capital. In July 2012, we expanded our investment scope to include investments in all classes of sustainable-income producing non-residential properties, including but not limited to, stand-alone assets and comprehensive mixed-use (predominantly retail-based) developments in Hong Kong but excluding hotels and serviced apartments. During the year, we further strengthened our long-term asset investment growth opportunities with two significant developments to our asset investment mandate.

In December 2013, we signed a non-binding memorandum of understanding with China Vanke, one of the largest property developers in Mainland China to jointly find suitable investment opportunities in China retail properties. This was subsequently followed by a change in our investment mandate allowing us to invest in properties outside of Hong Kong, as approved by 94% of the Unitholders voting in our extraordinary general meeting in February 2014.

These two events mark the possibility of a strategic cooperation that brings together The Link REIT's expertise in commercial real estate investment, operation and management with China Vanke's real estate development expertise, experience and deep knowledge of the local Mainland China markets. The strategic cooperation will provide The Link REIT access to consider a pipeline of projects in the desirable "new mainstream" market or middle-class segment of Mainland China.

The Mainland China market has remarkable potential, due to rising wages and increased consumer spending. We will continue to focus on managing mid-market, non-discretionary retail properties in catchment areas with a significant growth outlook. We have begun to evaluate investment opportunities in Mainland China, with an initial focus on the Pearl River Delta region where many of our current tenants already have operations.

In Hong Kong, we will actively seek investment opportunities in the mid-market segment to leverage our expertise in asset management. We will also continue to review and identify properties with outlying potential for possible disposal to recycle capital and create further value for our Unitholders.

Subsequent to the year end, on 20 May 2014, The Link Properties Limited (wholly-owned by The Link REIT) accepted tenders by independent third parties for the Retail and Car Park within Tung Hei Court, Hing Tin Commercial Centre, Wah Kwai Shopping Centre and Kwai Hing Shopping Centre. Consideration for each property exceeded the appraised value as at 31 March 2014, and the net disposal proceeds will be used for funding potential investment and unit buy-back opportunities in the future, as well as for the general working capital of The Link REIT, where appropriate.

Property	Consideration in the accepted tender document HK\$ 'M	Appraised value as at 31 March 2014 HK\$ 'M
Retail and Car Park within Tung Hei Court	72.9	43.0
Hing Tin Commercial Centre	210.0	188.0
Wah Kwai Shopping Centre	518.0	366.0
Kwai Hing Shopping Centre	438.8	299.0
Total	1,239.7	896.0

## **INTELLECTUAL CAPITAL**

**OUR EXPERTISE IN ASSET MANAGEMENT** 

As at 31 March 2014, the portfolio was 94.4% occupied, an increase of 0.3% from 31 March 2013.



Our asset management expertise, comprising leasing and property management, forms The Link REIT's intellectual capital.

#### **LEASING**

Our leasing strategy consists of pursuing sustainable rental growth, introducing an exciting tenant mix across our properties and reducing long-term vacancies. We have achieved an occupancy rate of 94.4% for our entire property portfolio.

#### **RETAIL PORTFOLIO BREAKDOWN**

	Retail properties Average monthly unit valuation Retail rentals rent per leased IFA Occupant		,		ncy rate	
Properties (1)	As at 31 March 2014 HK\$'M	Year ended 31 March 2014 HK\$'M	As at 31 March 2014 HK\$ psf	As at 31 March 2013 HK\$ psf	As at 31 March 2014 %	As at 31 March 2013 %
1-10	25,636	1,393	60.5	55.7	98.7	98.4
11-50	42,303	2,417	45.1	41.2	95.6	95.0
51-100	19,267	1,245	32.4	30.0	91.8	91.9
101-153	4,039	271	23.2	20.8	89.3	89.6
Total	91,245	5,326	42.1	38.4	94.4	94.1

Note:

#### **OPERATIONAL STATISTICS OF THE RETAIL PORTFOLIO**

	Occupa	Occupancy rate Composite reversion rate			% of total IFA <sup>(1)</sup>
	As at 31 March 2014 %	As at 31 March 2013 %	Year ended 31 March 2014 %	Year ended 31 March 2013 %	As at 31 March 2014 %
Shops	96.6	96.3	25.8	24.7	82.1
Markets/Cooked Food Stalls	82.4	82.0	25.1	28.0	8.9
Education/Welfare, Office and Ancillary	86.3	86.0	14.1	10.0	9.0
Total	94.4	94.1	25.7	24.6	100.0

Note:

<sup>(1)</sup> Ranked by retail valuation as at 31 March 2014.

<sup>(1)</sup> Total excluding self use office.

#### **INTELLECTUAL CAPITAL**

**OUR EXPERTISE IN ASSET MANAGEMENT** 







TENANTS JOINING OUR PORTFOLIO

Our leasing team has been heavily involved with the layout and design of each enhancement project with a view to maximise footfall, create points of attraction and efficient circulation to all areas of our shopping centres. We have increased rental revenue through more efficient allocation of floor space to create new shop areas, more shopping choices and by creating themed trade zones.

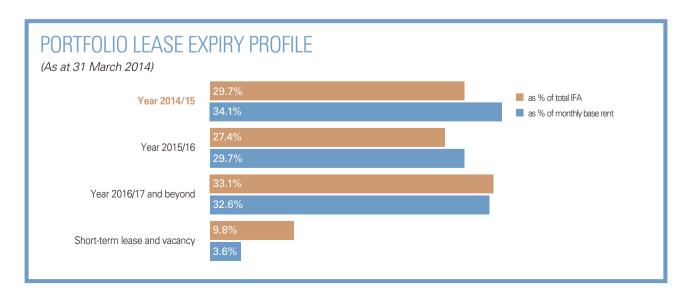


Culinary delights meet cozy ambience at a new restaurant in the renovated Lok Fu Market

New tenants enrich our trade varieties and increase our brand offerings, which increase the overall attractiveness of our shopping centres. We regularly engage with prospective tenants to understand their businesses or expansion plans and to identify how their operations can add value to our existing trade mix.

Overall, our active property management and leasing strategies have created in-demand retail locations, particularly among our top 50 properties. As we move forward, we are constantly adjusting and fine-tuning these strategies to make the most efficient use of existing space, increase footfall and identify opportunities to facilitate and support the business of our tenants. A key challenge will be addressing and reducing long vacant

shop areas (i.e. retail spaces that have not been leased for 24 months or more) which comprise 3.4% of our total IFA as at 31 March 2014. We will continue to evaluate the remaining long vacant shop areas to understand the nature of their vacancies, including physical, regulatory and technical constraints, and identify appropriate strategies to reduce these stocks.



#### RETAIL TRADE MIX BY MONTHLY BASE RENT AND LEASED IFA

(As at 31 March 2014)

Trade	as % of monthly base rent (%)	as % of total leased IFA (%)
Food and Beverage	24.9	29.5
Supermarkets and Foodstuff	22.9	19.2
Markets/Cooked Food Stalls	14.3	7.8
Services	11.1	9.7
Personal Care, Medicine, Optical, Books and Stationery	8.3	5.9
Education/Welfare, Office and Ancillary	1.3	8.3
Others (1)	17.2	19.6
Total	100.0	100.0

Note:

During the year under review, The Link REIT's tenants' average monthly retail gross sales per square foot continued to improve and rose by 7.9% as compared to last year. "Food and Beverage" posted a healthy year-on-year growth in gross sales per square foot of 12.1%, while "General Retail" and "Supermarkets and Foodstuff" recorded an increase of 6.8% and 5.6%, respectively.

#### PROPERTY MANAGEMENT

Our property management focuses on effective control of property operating costs and delivering a consistently high quality of service to tenants and shoppers.

Against the rising electricity tariff rates, we have again managed to lower our year-on-year total annual electricity consumption by 20 million kWh, a reduction of 7.8% over last year. The corresponding annual cost savings amounted to HK\$23 million, excluding the impact of tariff increment. This was achieved following a combination of replacing inefficient chillers, improving lighting efficiency, installing variable speed drives to control airflow and implementing a comprehensive building management system for all air-conditioned properties. These cost savings initiatives are part of the 5-year Link Energy Management Programme, which was launched in 2010 to improve energy efficiency across our property portfolio.

We are pleased to see that by March 2014 we early achieved our 20/20 vision which is to reduce, by 2020, our total annual energy consumption by 20% against the 2010 baseline. Moving forward, there will be a projected annual increase in energy tariffs over the next five years. Utility costs will continue to be a significant operating cost and to prepare for this, we are developing a second 5-year energy management programme which will include initiatives such as chiller optimisation and better zone control of lighting and temperature at our properties. In line with our efforts to continually improve, we have established a revised target, which seeks to achieve a 30% reduction in annual energy consumption by 2020, again using 2010 as a baseline.

<sup>(1)</sup> Includes clothing, department stores, electrical and household products, leisure and entertainment, and valuable goods.

#### **INTELLECTUAL CAPITAL**

OUR EXPERTISE IN ASSET MANAGEMENT

In November 2013, an independent assessment ranked our entire property portfolio among the top five in Hong Kong in terms of overall energy efficiency performance. Implementing energy conservation and efficiency measures will become increasingly challenging as hardware upgrade initiatives such as chiller and lighting replacement will soon be exhausted. Our energy management strategy will start to shift towards using our BMS for focused monitoring and managing of electricity consumption at the individual property level.

During the year under review, we started implementing our service standardisation programme which addresses issues such as improving customer service facilities and upgrading lavatory provisions. This programme serves to ensure that shoppers can experience and enjoy quality service that is consistent across all our properties. The entire service standardisation programme will be complete in 2014/15.

We continue to rollout our barrier free access ("**BFA**") programme to facilitate all people to have access to our properties. As at 31 March 2014, 73 properties completed basic BFA modifications, with works for the remaining properties scheduled for completion either in 2014/15 and 2015/16 or to be addressed during asset enhancement work.

We have streamlined our repair and maintenance work programme in order to ensure that work orders – placed by tenants, shoppers or our own staff – are addressed in a timely manner to provide tenants and shoppers with the best possible retail environment. In 2013/14, 78% of works requested were completed within one day, and we aim to increase this to 80% in 2014/15.

Our Mystery Shopper Programme continues to monitor and assess our performance, and our continuing efforts have been evidenced in our improving scores, both within our portfolio and against comparable properties in Hong Kong.



#### **CAR PARK**

In 2013/14 several general market trends including a year-on-year increase of car registrations in Hong Kong and a slow increase in the number of car park spaces resulted in a favourable environment for our car park business. Our car park utilisation rate increased to 88.1% as at 31 March 2014 compared to 83.5% as at 31 March 2013, reflecting increasing demand for our car park spaces and increased patronage at our shopping centres.

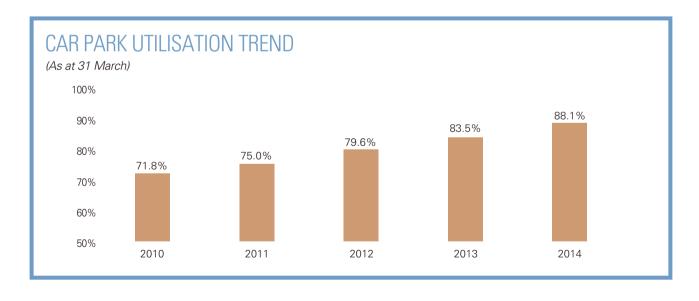
We will continue to enhance our car park services, including improving security, to increase our car park utilisation.



As service enhancements are made to further improve security, car park users enjoy greater ease of mind

#### **KEY CAR PARK PERFORMANCE INDICATORS**

	Year ended 31 March 2014	Year ended 31 March 2013
Utilisation of car park spaces (%)	88.1	83.5
Car park income per space per month (HK\$)	1,566	1,378
Net property income margin (%)	69.1	65.5
Average valuation per space (HK\$'000)	235	192



#### **FINANCIAL CAPITAL**

**OUR FINANCIAL RESOURCES AND CAPABILITY** 

The Link REIT continued to record solid growth for this financial year with total distribution per unit increased by 13.2%.



#### **OVERALL FINANCIAL RESULTS**

During the year, revenue and net property income increased by 10.0% and 12.7% year-on-year to HK\$7,155 million (2013: HK\$6,506 million) and HK\$5,202 million (2013: HK\$4,616 million), respectively. Distribution per unit for the year increased by 13.2% year-on-year to HK165.74 cents (2013: HK146.46 cents), comprising an interim DPU of HK80.22 cents (2013: HK71.08 cents) and a final DPU of HK85.52 cents (2013: HK75.38 cents). The total DPU represents a distribution yield of 4.3% based on the closing market price of the units of HK\$38.15 on 31 March 2014. The Manager has continued its policy of distributing 100% of The Link REIT's distributable income. Our distribution reinvestment scheme has been suspended since interim distribution for the year 2013/14.

#### **FINANCIAL REVIEW**

#### **REVENUE ANALYSIS**

Supported by strong consumer sentiment, rising household income from favourable employment conditions, and the enhanced appeal of our shopping centres resulting from our property management and asset enhancement programmes, total revenue surged 10.0% to HK\$7,155 million (2013: HK\$6,506 million), comprising rental income from retail properties of HK\$5,326 million (2013: HK\$4,872 million), car parks of HK\$1,494 million (2013: HK\$1,315 million) and other property related revenue of HK\$335 million (2013: HK\$319 million).

	Year ended 31 March 2014 HK\$'M	Year ended 31 March 2013 HK\$'M	Year-on-year change %	Percentage contribution in year ended 31 March 2014 %
Retail rentals: Shops (1) Markets/Cooked Food Stalls Education/Welfare, Office and Ancillary Mall Merchandising	4,338	3,974	9.2	60.6
	695	640	8.6	9.7
	137	128	7.0	1.9
	156	130	20.0	2.2
Car park rentals: Monthly Hourly	1,108 386	973 342	13.9 12.9	15.5 5.4
Expenses recovery and other miscellaneous revenue: Property related revenue(2)  Total	335	319	5.0	4.7
	7,155	6,506	10.0	100.0

Notes:

<sup>(1)</sup> Includes base and turnover rents.

<sup>(2)</sup> Includes other revenue from retail properties of HK\$331 million (2013: HK\$316 million) and car parks of HK\$4 million (2013: HK\$3 million).

#### **EXPENSE ANALYSIS**

Total property operating expenses for the year increased 3.3% to HK\$1,953 million (2013: HK\$1,890 million). In spite of inflationary pressure and the increase in the minimum wage during the year, we managed to contain cost increments at low level raising our net property income margin to 72.7%.

	Year ended 31 March 2014 HK\$'M	Year ended 31 March 2013 HK\$*M	Year-on-year change %	Percentage contribution in year ended 31 March 2014 %
Property managers' fees, security and cleaning	543	499	8.8	27.8
Staff costs	325	326	(0.3)	16.6
Repair and maintenance	200	205	(2.4)	10.2
Utilities	296	305	(3.0)	15.2
Government rent and rates	209	187	11.8	10.7
Promotion and marketing expenses	111	109	1.8	5.7
Estate common area costs	114	116	(1.7)	5.8
Other property operating expenses	155	143	8.4	8.0
Total property operating expenses	1,953	1,890	3.3	100.0

As a result of the increase in the statutory minimum wage in Hong Kong since May 2013, property managers' fees for the year increased by 8.8%.

Effective energy management measures promoted operating efficiency. Despite an increase in electricity tariffs, utilities expense decreased by 3.0% compared to last year as a result of continuous efforts in the energy management programme, in particular chiller replacement, electricity consumption control, and lighting improvement.

Repair and maintenance costs were reduced following improvements to our properties and efficient management of works.

Government rent and rates have increased primarily because of a reduction in the Government rates concession during the year. Meanwhile, ratable value increased in-line with rental increases, contributing to the increase in the expenses.

Promotion and marketing expenses remained steady with numerous innovative marketing campaigns introduced during the year to attract more shoppers to our properties.

#### **CAPITAL MANAGEMENT**

We have taken a proactive capital management approach in response to the changing market conditions. During the year ended 31 March 2014, total debt declined to HK\$12.56 billion (31 March 2013: HK\$13.36 billion). With increase in property valuation, our gearing level dropped to 11.0% (31 March 2013: 13.6%).

#### **FINANCIAL CAPITAL**

OUR FINANCIAL RESOURCES AND CAPABILITY

During the year under review, The Link REIT issued HK\$350 million 7-year unsecured notes at a fixed rate of 3.15% per annum under the MTN Programme and signed a total of HK\$2 billion 5-year new unsecured bilateral bank loan facilities at an average all-in cost of HIBOR + 1.275% per annum.

A HK\$650 million bilateral bank loan was repaid in September 2013. In order to further improve our credit rating, we will gradually refinance all secured debts from The Hong Kong Mortgage Corporation Limited when they fall due with unsecured facilities. The first HK\$1 billion tranche of secured loan was repaid in May 2013. The second HK\$2 billion tranche and the final HK\$1 billion tranche of secured loans are scheduled for repayment in May 2014 and May 2015, respectively. Accordingly, by May 2015, no property of the Group will be pledged.

#### **COMMITTED DEBT FACILITIES (1)**

(As at 31 March 2014)

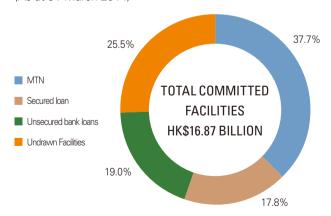
(HK\$ billion)	Fixed rate debt <sup>(2)</sup>	Floating rate debt (2)	Utilised facilities	Undrawn facilities	Total committed facilities
Secured Ioan	0.75	2.25	3.00	-	3.00
Unsecured bank loans	1.40	1.81	3.21	4.31	7.52
MTN	4.32	2.03	6.35	-	6.35
Total	6.47	6.09	12.56	4.31	16.87
Percentage	52%	48%	74%	26%	100%

#### Notes:

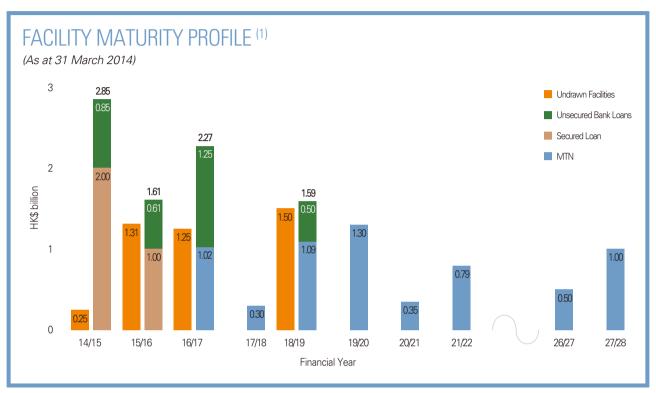
- (1) All amounts are at face value.
- (2) After interest rate swaps.

# **FUNDING BASE**

(As at 31 March 2014)



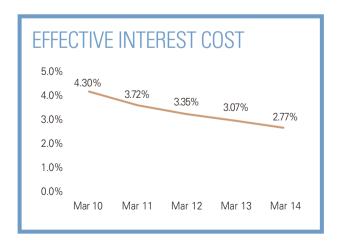
Maturity of the Group's debt portfolio has been widely spreaded out to reduce refinancing risk. We manage no more than 30% of the total debt maturing in any financial year. Average outstanding life of the Group's committed debt facilities as at 31 March 2014 was reduced slightly to 3.7 years (31 March 2013: 4.0 years) only because of the impact of the HK\$2 billion secured loan being scheduled for repayment on 30 May 2014, for which the funding has been fully arranged. Should the HK\$2 billion secured loan be excluded, average life of debt facilities would have increased to 4.2 years.

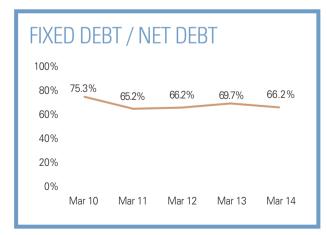


Note:

(1) All amounts are at face value.

Through our continuous efforts over the last few years, the effective interest cost of our debt portfolio was reduced from 4.30% as at 31 March 2010 to 2.77% as at 31 March 2014. At the same time, the percentage of fixed rate debt to net debt has been consistently maintained at around 65% to 75%.



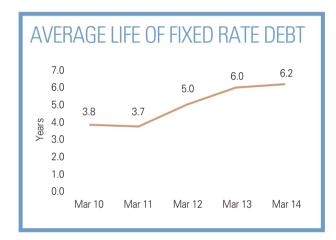


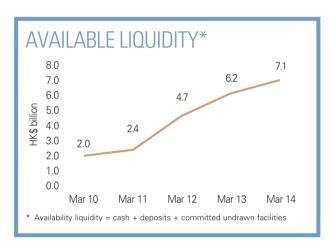
#### **FINANCIAL CAPITAL**

OUR FINANCIAL RESOURCES AND CAPABILITY

General market expectation is that the United States Federal Reserve will end its asset purchase programme by the end of 2014 and will start raising interest rates from mid 2015. We believe that The Link REIT is well positioned to face the challenge of an increasing interest rate cycle. The average life of fixed rate debt, representing the average period of interest rate protection provided by the fixed rate debt, has increased to 6.2 years as at 31 March 2014.

In order to support The Link REIT's future growth strategy, we have further increased the available liquidity to HK\$7.10 billion (31 March 2013: HK\$6.21 billion), comprising HK\$2.79 billion (31 March 2013: HK\$3.15 billion) in cash and deposits and HK\$4.31 billion (31 March 2013: HK\$3.06 billion) in committed but undrawn facilities.





The Link REIT's credit ratings were affirmed by Moody's Investors Service at A2/Stable on 11 February 2014 and by Standard & Poor's at A/Stable on 7 March 2014.

#### **KEY CREDIT METRICS BY RATING AGENCIES**

	As at 31 March 14 <sup>(3)</sup>	As at 31 March 13 <sup>(4)</sup>	S&P (A / Stable)	Moody's (A2 / Stable)
Total debt / total assets	11.1%	13.6%	N/A	< 30%
Total debt / total capital (1)	11.5%	14.3%	< 35%	N/A
FFO (2) : total debt	32.8%	26.6%	> 15%	N/A
EBITDA interest coverage	12.1x	9.6x	N/A	> 3.5x
Total debt / EBITDA	2.5x	3.0x	N/A	< 5.0x

#### Notes:

- (1) Total capital is calculated by total debt plus net assets attributable to Unitholders.
- (2) Funds from operations is calculated by net cash generated from operating activities with adjustments for operating lease expense, interest expenses and income.
- (3) Figures are yet to be confirmed by rating agencies.
- (4) Figures are based on reports of rating agencies.

# **HUMAN CAPITAL**

THE PEOPLE WE WORK WITH



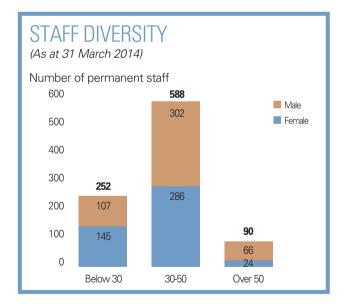
We aim to provide our staff with a fair, equitable and transparent work environment valuing work life balance and leadership development, with the long-term goal of becoming an employer of choice

The success of The Link REIT relies on our staff being engaged and empowered to continually improve our business. We enhance our "Human Capital" by establishing a clear and consistent corporate culture, engaging our staff through different channels to hear their opinions, and by encouraging and supporting their professional development to enable employees to reach their full potential. Staff diversity is important to us and provides a wealth of viewpoints and opinions to help us continually improve. 25% of our executive committee members are female. This percentage increases to 49% when considering for our entire direct staff.

#### **EMPLOYEE UNIT PURCHASE PLAN**

The introduction of the EUPP in September 2012 was to align the interest of the staff and the company, and our staff can now benefit directly from the success of The Link REIT. We are pleased to report an increase this year in the number of staff who are taking advantage of the EUPP. The programme – which sponsors eligible employees (based on tenure and performance) who want to purchase units of The Link REIT in the open market – achieved a participation rate of 48% as at 31 March 2014. Employees are holding onto their units, with post-purchase unit retention rates consistently above 80%.

# PROFESSIONAL DEVELOPMENT AND TRAINING



With a view to investing in our people, generating value for their personal growth and enhancing their competencies, we created a diploma programme in conjunction with the Institute of Advanced Executive Education of The Hong Kong Polytechnic University. The Link Executive Diploma Programme in Shopping Mall Management course strives to help staff gain a better understanding of other departments and functions, and allows them to network with colleagues who work in other areas of the business. The course covers a diverse range of topics including property law, accounting for management decision-making, property management, maintenance management and operation, real estate valuation, corporate real estate and asset

#### **HUMAN CAPITAL**

THE PEOPLE WE WORK WITH

management, and principles of corporate finance. Cross-departmental training of our staff establishes a home-grown leadership pipeline that is well equipped to address corporate challenges and strengthens our ability to excel and innovate as a business.

E-learning together with traditional classroom training are provided to both our direct and contracted staff as part of our talent management strategy. Training modules serve several purposes, including ensuring all staff are up to date on the latest industry trends, ensure alignment with the corporate vision and to enhance customer service. During the year under review, a total of 212 classroom trainings were provided to our staff including Emergency Response Procedures training, Mystery Shopper and Barrier Free Access Service training and media response training. We also provide training on our VMV to update our staff on the latest VMV initiatives introduced. The total number of training hours was 19,441 hours and the average training hours for different employee categories are shown below:

#### **AVERAGE HOURS OF TRAINING**

Employee category	2013/14	2012/13	2011/12	2010/11
Senior Management	11.5	6.4	8.6	10.1
Middle Management	11.8	11.3	13.6	13.0
Operational staff	11.7	12.5	12.7	12.7
Contractors' staff	3.3	3.7	2.2	0.9

In 2013/14, we invested HK\$37 million in workforce training and development. We continue to set aside a budget for staff to apply for sponsorships to enroll in training seminars and courses. In 2013/14, our education sponsorship totalled approximately HK\$1.5 million.

# REMUNERATION

Our remuneration policy and practices are outlined in the corporate governance report, found on page 81, and regularly reviewed by independent consultants to ensure that remuneration packages are in line with the market trends and practices. This ensures that we stay competitive in attracting and retaining high performing staff. The remuneration package for a full-time and permanent staff comprises a basic salary and a discretionary bonus, the payment of which is based on both the individual's performance and the overall performance of The Link REIT.

# **HEALTH AND SAFETY**

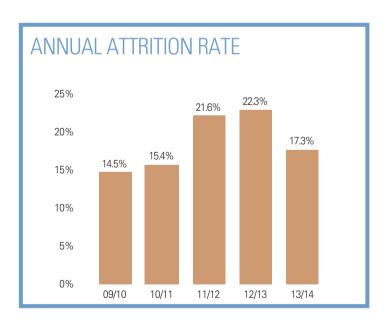
We are committed to providing healthy and safe work environments, we do so by identifying and reducing safety risks, developing safety standards and guidelines and regularly organising safety training workshops to our staff. In 2013/14, we recorded 17 work injury cases resulting in an annual injury rate of 1.9%. Five cases resulted in no injury leave being taken, six cases resulted in less than three days and six cases required more than three days of injury leave.



For the fourth year, The Link REIT's Dragon Boat Team has participated at the Stanley International Dragon Boat Championships

# **ATTRITION**

The attrition rate for the year under review was 17.3%, compared with 22.3% in the last reporting year. Attrition among our management level staff is much lower, at 9.7% and we have been able to retain our high performing staff. The 2013 attrition rate in property development and management sector in Hong Kong was 22.4%. Our attrition rates are below the industry average, but we must be prepared for the tough year ahead. Increasing housing construction and major infrastructure projects will continue to drive demand for talents from Project, Property Management and Repair and Maintenance teams. It will be a continuous challenge to maintain an attrition rate below the market average.



# **SOCIAL AND RELATIONSHIP CAPITAL**

BUILDING TRUST AND CONFIDENCE

Our Vision, Mission and Value statement sets the foundation for what we do, the standards that we expect from ourselves and which our stakeholders can expect from us.



In 2013/14, we engaged in an in-depth perception audit to examine how key audiences viewed us, and their expectations of The Link REIT. The perception audit builds upon our existing efforts in engaging key audiences and is critical to ensure that we meet the long-term needs of those that we serve. The results of these engagement efforts audit form the baseline against which we can measure progress made as we compare results from similar audits to be conducted on a regular basis.

# THE LINK REIT STAKEHOLDER GROUPS

The following table outlines our main stakeholders and describes how we engage with each.

Group	Description of engagement	General findings/Concerns
Staff	<ul><li>Interviewed 40 staff</li><li>Annual VMV survey</li><li>Open and transparent performance appraisals</li></ul>	<ul> <li>Disclose more information about upcoming projects and future directions</li> <li>Showcase feedback from beneficiaries of the community projects initiated by The Link REIT</li> </ul>
Opinion formers	<ul> <li>40 key opinion leaders &amp; influencers</li> <li>27 were financial opinion formers such as financial reporters, stock commentators, fund managers, analysts</li> <li>13 were social opinion formers including concern / interest groups, industry associations, politicians, academia, media (daily news)</li> <li>Over 450 individual investments managers and analysts</li> </ul>	<ul> <li>Prioritisation and scheduling of properties to undergo asset enhancement</li> <li>Plan for making further enhancements to assets that have already completed earlier asset enhancement programmes</li> <li>Managing increasing operational costs</li> <li>How to balance the interest of different stakeholders</li> <li>Implementing community projects to improve the quality-of-life of the grass-roots community</li> </ul>
Tenants	<ul><li>24 in-depth interviews</li><li>429 face to face interviews</li></ul>	<ul> <li>How to enhance competitiveness of small shops during the asset enhancement process</li> <li>Ensuring tenant sustainability</li> </ul>
Shoppers	<ul> <li>14 focus groups</li> <li>Separate groups for shoppers who live within vicinity and outside vicinity of The Link REIT's shopping centres</li> </ul>	Further improvement and enhancement of tenant mix
General public	• 1,016 random household telephone interviews	<ul> <li>How can The Link REIT address the issue of aging population</li> <li>Organising more strategic employee volunteer programmes and cooperation with NGOs to build a caring culture in the society</li> <li>Using The Link REIT properties to encourage arts and culture</li> </ul>

In 2014/15 one of our key focuses will be on establishing and building The Link REIT's brand and reputation beyond local communities in order to earn the trust and loyalty of our different stakeholders across greater Hong Kong and around the world. Our reputation and the quality of relationships with our tenants, shoppers, communities, government, decision-makers and other partners including vendors and service providers is a key component of ensuring that The Link REIT brand is synonymous with having a positive impact on communities both in and outside of Hong Kong.

# SHOPPERS AND THE LOCAL COMMUNITIES

Our business is closely intertwined with the daily lives of the local neighborhoods in which we operate. The Link REIT plays a unique role in Hong Kong daily life and this allows us to enhance, enrich and support the development of vibrant and flourishing communities.

We recognise that the people living near our shopping centres have diverse backgrounds, lifestyles and interests. To cater to this, in 2013/14 we organised or co-hosted 59 marketing programmes throughout our portfolio, targeting specific segments of shoppers including youngsters, family and tourists. Some of these events have become our annual signature events, such as The Link Chinese New Year Bike Event, Lok Fu Haunted House and the Asia A Capella Festival. These free of charge events have increased in popularity each year, enhancing community spirit and encouraging shoppers to visit The Link REIT's shopping centres.

2013/14 saw the official launch of The Link Together Initiatives, our flagship charity and community engagement programme. The Link Together Initiatives focuses on supporting the well being of the elderly, and the education, training and development of children and youth. Ten projects were selected and initial funding was provided. The Link REIT's staff, including Board of Directors, are involved in each of the charity programmes sponsored by The Link Together Initiatives. Details of each project can be found on pages 118-119 of this Annual Report.



A Board member (first from left) at a fall-risk assessment event organised for the elderly by a beneficiary organisation of "The Link Together Initiatives"



A Board member (second from right) visits the mobile playground of a child support programme, funded by "The Link Together Initiatives" to inspire children's creativity and enhance parent-child relationships

To better understand the needs and concerns of our local communities, we developed a network of community relationship managers whose role is to engage with local audiences such as district councillors, merchant associations, residents groups, schools and tenants. The managers are our first point of communication with local communities and they play a key role in ensuring our shopping centres meet the demands of local shoppers.

#### **SOCIAL AND RELATIONSHIP CAPITAL**

BUILDING TRUST AND CONFIDENCE

# **TENANTS**

We are committed to establishing long-term relationships with our tenants to enhance and support their operations. When our tenants do well, we do well. Enhancing our assets provide the improved hardware in the form of cleaner, brighter and more welcoming shopping environments for tenants to do business. In 2013/14 we focused on improving the "software" for our tenants to do better business by providing coaching and insights to help tenants keep pace with market changes and enhance their competitiveness for sustained performance.

The Link Tenant Academy continues to be a well-received programme particularly for independent operators. The programme focuses on providing tenants with the latest insights in market trend analysis, customer service and sales techniques, business operations and business management. These seminars, organised free of charge and outside of business operating hours, provide our tenants with easily accessible and valuable information on the local retail market that can help enhance their businesses. This programme has been extended to include tenants operating in our fresh markets. Approximately 2,800 participants attended the programme during the year, with a satisfaction rate of 87%.



The Link Tenant Academy helps tenants to keep abreast of the latest market trends through regular seminars and workshops

Guiding the growth and development of our tenants is another way we add value to our social and relationship capital. Our leasing team is actively engaged in identifying quality small tenants across different trades and properties who share our vision of serving and improving the lives of those around us. We help these tenants grow by placing them in strategic locations throughout our properties, partnering with them to improve their storefronts and enhance their brand exposure during strategic marketing events. In turn, these quality tenants help raise the standard of quality at our properties by serving as role models for other tenants. Over the past few years a number of small tenants have expanded their operations to other properties owned by us.

We use our properties to promote innovation and incubate new business ideas. New businesses are encouraged to lease kiosks which are located in high-footfall areas such as mall intersections or plaza atriums. Kiosks offer a low-rent platform for burgeoning entrepreneurs to test their ideas without the overhead of a long-term rental agreement – those that succeed have the opportunity to grow together with us and establish a more permanent presence in our shopping centres.

Our property management, free marketing programmes and leasing initiatives have provided value added services that our tenants have come to expect from us when choosing to operate their businesses at our shopping centres. For the year ended 31 March 2014, this synergy resulted in 7.9% year-on-year increase in our tenants' sales.

# SERVICE PROVIDERS AND CONTRACTORS

In 2013/14 The Link REIT had over 1,200 active service providers, vendors and contractors providing a range of services including maintenance, general housekeeping, waste management and construction. Establishing strong partnerships with these parties ensures that The Link REIT maintains and delivers consistent environmental and customer service quality across our portfolio. As part of our contractor engagement strategy, we include contractor staff in our training programmes and have developed a "Contractor Code of Conduct" which shares our sustainability vision and encourages our contractors to adopt sustainability practices in maintenance, service provision and project management.

# **GOVERNMENT, NGOS AND GLOBAL ORGANISATIONS**

We are committed to being an active member of the Hong Kong community. We do so by supporting and participating in different advisory groups, working groups and committees organised by the Hong Kong Special Administrative Region Government, NGOs and global organisations. These events provide us with opportunities to develop trust with decision makers, implement global best practices, report on our progress and advocate for improving best practices.

The Link REIT regularly contributes to local, regional and global working groups and associations. Notable participation during the year include:

Local	Description
Hong Kong Institute of Certified Public Accountants	We participated in a number of advisory groups of the Hong Kong Institute of Certified Public Accountants in order to further the continuing enhancement of accounting and reporting standards in Hong Kong.
THE STATE OF THE S	The Financial Services Development Council maps out the strategic direction for the development of Hong Kong as an international financial centre, including the strategic development of the REIT market. We are represented on the Policy Research Committee.
Regional	Description
APREA	The Asia Pacific Real Estate Association is a non-profit industry association that represents and promotes the real estate asset class in the Asia Pacific. The Link REIT works closely with the association in establishing regional best practices and performance benchmarks for the real estate industry, including energy efficiency and property sustainability. We participated on the board and the sustainability committee.
Global	Description
UNEP Finance Initiative Innovative financing for sustainability	The United Nations Environment Programme Finance Initiative is a global partnership between the United Nations Environment Programme and the financial sector. Through this platform, The Link REIT works with industry peers to effectively communicate to the financial sector the importance and value of corporate sustainability.
	In addition to being a signatory and advocate of the UN Global Compact, The Link REIT is also a member of the UNGC-RICS Global Compact Real Estate Sector Steering Committee, which is focused on developing a strategy to implement the UNGC in the real estate sector.

# **NATURAL CAPITAL**

# OUR CONTRIBUTIONS TO THE ENVIRONMENT

The Link REIT is focused on minimising its environmental footprint and strives to be a community leader in making a positive impact on the environment.



As a property owner and manager, our environmental footprint is comprised of greenhouse gas emissions ("GHG") from electricity consumption, water consumption and waste production from our asset enhancement projects and retail operations.

The impact of global climate change due to increasing concentration of GHG in the atmosphere, is a challenge that businesses and organisations around the world must face and address. In 2013/14, our total CO2e emissions was 155,614 tons, which comprises our complete scope 1 (emission arising from direct burning of fuels) and 2 (emissions arising from purchased electricity for our portfolio operations) emissions, and expanding this year to include scope 3 business air travel emissions. Emission from electricity consumption at our corporate offices were insignificant and excluded from the total. Our total carbon intensity for our portfolio was 11.87 kg CO2e/sq ft, a decrease of 4.7% compared to 12.45 kg CO2e/sq ft in 2012/13. In 2013/14 we invested an additional HK\$135 million to our Link Energy Management Programme, bringing the total amount invested to maximise our energy efficiency to HK\$435 million.

#### THE CO2e EMISSIONS BY SOURCE

Source	Emissions (tons CO2e)
Scope 1	0
Scope 2	155,478
Scope 3	136

While various actions have been taken to reduce our CO<sub>2</sub>e emissions, the challenge will be increasingly difficult. In 2013/14, our strategic management of energy consumption resulted in a 7.8% year-on-year reduction in energy consumption, but only corresponded to a 0.7% year-on-year reduction in CO<sub>2</sub>e emissions due to a recent change in fuel mix by a major energy supplier during the reporting year. With limited choice and ability in selecting an energy service

provider, to continue reducing our total CO2e emissions, we will need to incorporate a range of options including diligently identifying additional opportunities to enhance energy efficiency, investigate the feasibility of alternative sources of energy including renewable, and partner with our tenants to cultivate behavioral change and awareness for energy management.



Our shopping centres are an important platform through which we engage the community to care for the environment

Total water consumption for 2013/14 was 1,594,302 cubic metres, representing a 4.1% decrease from the previous year. Water usage was mainly for domestic use purposes, and our operations do not produce hazardous waste or effluent streams. As the number of "hot" and "very hot" days in Hong Kong is projected to increase, we anticipate this will result in increasing demand on our water cooled air-conditioning systems across our portfolio, resulting in increased water consumption. Using our BMS to optimise our ventilation and cooling control will help mitigate and minimise the increase in water consumption.

The Link REIT's portfolio consists of 40 slopes, 5,840 trees, and 956,000 sq ft of landscaped area. We believe a greener environment is better for our tenants, shoppers and the community. Our in-house Tree and Slope Team launched a Horticultural Maintenance and Improvement Contract, comprising over HK\$7.5 million investment in 2013/14 to carry out regular maintenance and greening improvement. Our appointed arborists and landscape architects scrutinise each site's unique environment for selection of appropriate species.

We have planted over 95,000 plants across the portfolio. As part of our biodiversity measures, we are committed to planting native plant species wherever possible. On top of greening initiatives, landscaping is also one of the strategic elements of "Green The Link". Construction of green roofs and green walls are planned in 2014/15 for several locations. Green rooves and green walls aim not only to provide our shoppers with more comfortable environments, but also to reduce our carbon footprint by reducing the need for air-conditioning.

Waste management was a key environmental focus in 2013/14 for both The Link REIT and the Hong Kong Special Administrative Region Government. We work diligently in reducing our waste produced from retail operations and from construction during asset enhancement programmes through a combination of collaborating with different audiences to promote recycling and sorting of waste, and to re-use materials wherever possible.

With the impending introduction of waste tariffs in Hong Kong, treatment and disposal of waste could result in significant additional operating costs. In light of this, we initiated a study to measure and quantify the daily total amount of waste produced from our properties. The pilot phase selected seven properties, representative of our portfolio, to assess total waste production and to examine practical and responsible options of minimising waste streams. Results of this study will lead to the formulation of our waste management strategy.

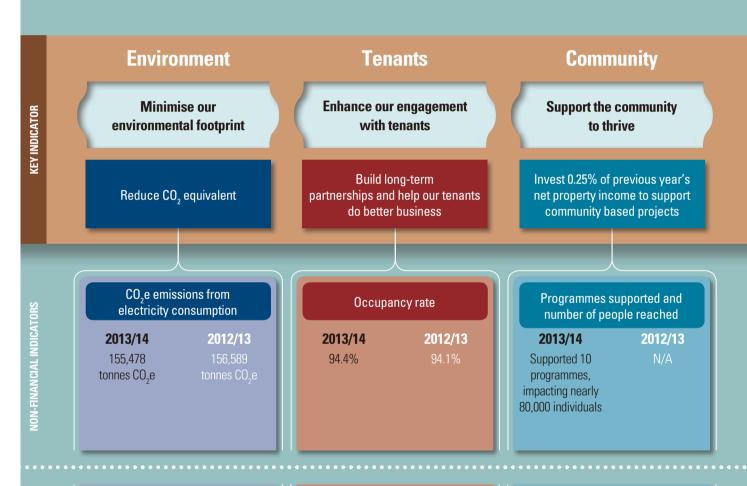
As a property owner and manager, The Link REIT's business operations have limited impacts on other traditional environmental areas such as outdoor air quality, biodiversity and marine conservation. However, as a community centre, we play an important role in raising community awareness to such environmental issues. We partner with NGOs and government to launch awareness campaigns and roadshows at our shopping centres to educate our shoppers and the community on current important environmental issues such as reduction of food waste, biodiversity, environmental sustainability and living healthy lifestyles.



Publicity campaigns are regularly organised to promote environment-friendly, healthy lifestyles

# WHAT WE DID THIS YEAR

MATCHING FINANICAL AND NON-FINANCIAL INDICATORS



Annual cost savings

2013/14 2012/13

HK\$23.0M HK\$16.6M (excluding impact of tariff rate increase)

Year-on-Year increase in tenant gross sales

**2013/14 2012/13** 7.9% 9.6%

Amount invested in The Link Together Initiatives

**2013/14 2012/13** HK\$10.4M N/A

Sustainability is good for those around us, and therefore good for our business. This does not mean just simply "doing good" for environmental and social reasons, but instead, it requires us to transform how we do business by integrating sustainability into our strategy and operations. When we make business decisions, we refer to our sustainability framework and ensure that multiple elements are addressed. This means that gauging the success of our business should take into account both financial and non-financial indicators.



Total employee costs

2013/14 2012/13

HK\$506M HK\$524M

Total promotion and marketing expenses

2013/14 2012/13

HK\$111M HK\$109M

Credit rating

2013/14

• Moody's A2/stable

• S&P A/stable

• S&P A/stable

# MESSAGE FROM THE BOARD CHAIRMAN

Dear Unitholders.

In our role in setting the strategic direction of The Link REIT's business and in overseeing the management's delivery of that vision, a number of topics have had priority for the Board of Directors over the past 12 months.

As noted in my Chairman's Statement this year, in order to be a successful business it is essential that we have an eye on the future and how our operating environment is likely to change and evolve over the long term. In addition to our conventional Board duties of strategic and business oversight, auditing and legal compliance, we also give consideration to wider issues encompassing reputation and brand, quality and quantity of intellectual and human capital, and the impact of our business on the communities upon which the success of our business depends.

A number of developments over the year in relation to the Board and governance are worthy of being highlighted:

- Changing the investment mandate. We spent much of our time this year considering the merits of changing our investment mandate to enable us to invest in properties outside of Hong Kong. Like our investors, 94% of whom voted in favour of these changes, we felt it was necessary to expand our geographic mandate in order to open-up significant long-term opportunities to grow our business. Similarly, in response to the recent SFC consultation, we have spent time considering how the REIT Code might be adapted in order to enhance our long-term prospects for growth.
- Remuneration. We also considered the remuneration and incentivisation of the Directors and key members of the senior management. This process, which drew on support and recommendation from external consultant, will help to ensure that The Link REIT is able to attract the best talent to run the business while also ensuring that they are incentivised in a way that is appropriate. The outcome of this review is covered in more detail later in this section.
- **Board composition**. Over recent years, we have sought to enhance the composition of our Board to ensure it brings together a diverse range of perspectives and expertise that can best support our business. In this regard, we are delighted to welcome Mrs Eva CHENG LI Kam Fun to the Board as of February 2014. With her experience from a 34-year career with Amway, including as executive chairman of Amway (China) Co., Ltd., Mrs Eva CHENG LI Kam Fun is an excellent addition to the Board.

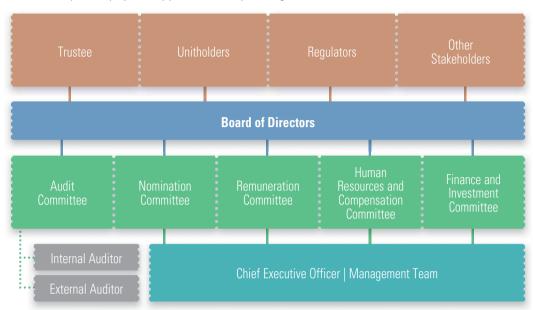
The Link REIT remains committed to setting and maintaining the highest standards of corporate governance.

**Nicholas Robert SALLNOW-SMITH** 

Chairman of the Board 4 June 2014

# OUR CORPORATE GOVERNANCE FRAMEWORK

The four tenets of our philosophy and approach to corporate governance are illustrated as follows:



#### **ACCOUNTABILITY**

The Board is the centerpiece of our corporate governance framework, leading a disciplined management team to deliver on agreed goals and business plans, and accounting to a spectrum of stakeholders comprising:

- the Unitholders who invest in The Link REIT for financial returns.
- the Trustee and securities regulators for strict compliance of the terms of the trust mandate of The Link REIT
  and the regulatory requirements specific on The Link REIT's business (see the section on "Authorisation
  Structure" below), and
- those living and working in the communities in which The Link REIT operates.

# **INDEPENDENCE**

There is a high majority of independent non-executive directors serving on our Board and Board committees, with diversity in skills, experience, age, and gender. The Board and Board committees operate within clear and defined terms of reference, contributing together to the effective performance and good checks and balances.

The checks and balances are further reinforced internally by the separate functions of internal audit and risk management, and externally by professional audit.

# **TRANSPARENCY**

We constructively and proactively engage our Unitholders, giving comprehensive information timely for them to make informed decisions and taking their feedback. We also regularly engage other stakeholders explaining through media and other channels issues relevant to them.

# **STEWARDSHIP**

Our corporate governance practices consistently exceed the standard expectation of Hong Kong Stock Exchange rules, and in many aspects – such as our sustainability efforts and reporting – lead general market practices in Hong Kong. This reflects the normative framework of our corporate governance which looks at the wider issues that impact The Link REIT's long-term value creation.

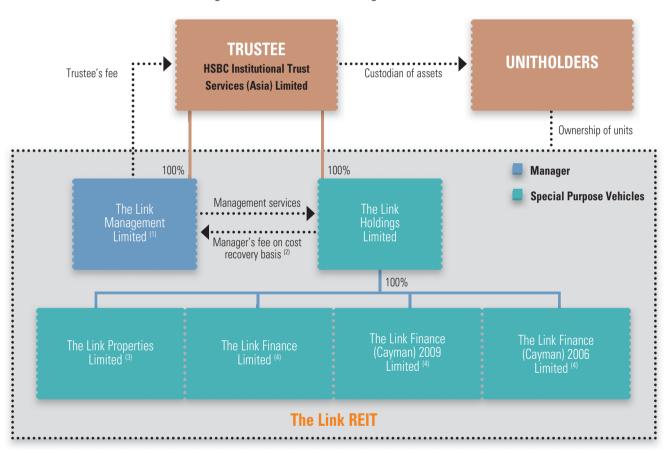
OUR CORPORATE GOVERNANCE FRAMEWORK

# **AUTHORISATION STRUCTURE**

# **Regulatory Aspects**

The Link REIT is a collective investment scheme authorised by the SFC under section 104 of the SFO. The Link Management Limited is the Manager of The Link REIT. The SFC regulates the activities of The Link REIT and the activities of the Manager pursuant to the REIT Code and the SFO.

The Link REIT is internally managed. The Manager and the assets of The Link REIT are under unitary ownership of the Trustee of The Link REIT (which is currently HSBC Institutional Trust Services (Asia) Limited) holding in trust for all the Unitholders of The Link REIT. This aligns the interest of the Manager with our Unitholders'.



#### Notes

- (1) Licensed by the SFC to conduct the regulated activity of asset management and is the internal Manager of The Link REIT.
- (2) No acquisition/divestment fee, nor fee based on a percentage of assets under management or other performance-related fee is charged.
- (3) Special purpose vehicle for holding all the properties of The Link REIT, including one property held through a direct wholly-owned subsidiary, Great Land (HK) Limited.
- (4) Special purpose vehicles for financing purposes.

# The Manager

The Manager is licensed by the SFC under section 116 of the SFO to conduct the regulated activity of asset management (Type 9). It is wholly owned by the Trustee, and manages professionally all the assets of The Link REIT in the sole interest of our Unitholders. As at the date of this annual report, the Manager has five responsible officers (including the two Executive Directors) whose names appear in the "Corporate Information" section.

As mandated under the Trust Deed of The Link REIT, the Manager is compensated by management fee on a cost-recovery basis. No acquisition/divestment fee, nor fee based on a percentage of assets under management or other performance-related indicia, is charged.

During the year ended 31 March 2014, the Manager managed The Link REIT, in all material respects, in accordance with the provisions of the Trust Deed, and the Manager's compliance manual (the "**Compliance Manual**") which sets out the key processes, systems, and measures in respect of the operations of The Link REIT.

#### **The Trustee**

The Trustee is a registered trust company for collective investment schemes under the SFO and the REIT Code. It is the custodian holding all the assets of The Link REIT for and in the sole interest of our Unitholders. The Trustee and the Manager operate independently, and their rights and obligations are governed by the Trust Deed.

The Trustee carries out periodic reviews on the Manager, in addition to the reviews performed by the internal auditor of the Manager and the external auditor of The Link REIT (being PricewaterhouseCoopers). The Trustee's report is on page 120 of this annual report.

#### Amendments to the Trust Deed

At the Extraordinary General Meeting of Unitholders held on 18 February 2014 (the "**EGM**"), our Unitholders approved for The Link REIT to expand its geographical investment scope beyond Hong Kong and to amend the Trust Deed reflecting changes necessitated by or consequential to the geographical expansion and regulatory and practices updating, details of which were set out in the circular to Unitholders dated 17 January 2014 of The Link REIT. Voting results were set out in the announcement dated 18 February 2014. The Trustee and the Manager executed the tenth supplemental deed to amend and supplement the Trust Deed in accordance with the special resolutions passed by our Unitholders at the EGM.

#### **Amendments to the Compliance Manual**

The Manager updated the Compliance Manual on 13 November 2013 to bring its provisions in line with the business practices and operations of The Link REIT and latest applicable laws and rules (including amendments to the Listing Rules).

To comply with the REIT Code and the SFC requirements on REITs' investing and operating overseas and to regulate possible activities of The Link REIT in Mainland China following approval by our Unitholders at the EGM, the Manager further updated the Compliance Manual on 17 April 2014 to include new controls and procedures to monitor risks associated with a new operating environment.

# CORPORATE GOVERNANCE REPORT

Our strong corporate governance is accentuated by these attributes: great diversity and strong independence among members of our Board, high level of commitment and diligence of our Directors, and an efficient and transparent Board process.

An effective Board works for the long-term success of The Link REIT. The Board strongly supports the principle of regular evaluation of its own effectiveness and that of its committees (the "Board Committees") and individual Director. An external consultant firm (which the Nomination Committee commissioned to undertake a formal evaluation of the effectiveness of our Board) ranked our Board performance very high among the corporations it surveyed. Details of the evaluation of the Board performance appear on page 68 of this report.

# AN EFFECTIVE BOARD

The Manager has a unitary Board that acts collectively in meetings to promote the long-term success of The Link REIT and deliver value to our Unitholders. Led by the Board Chairman, the Board sets the strategy and approves business plans and budgets presented by management for the achievement of the strategic objectives of The Link REIT. Implementation of the strategy is delegated to the management team led by the Chief Executive Officer (the "CEO") of the Manager.

# **Composition and Size**

As at the date of this annual report, there are 13 Board members, comprising two Executive Directors (being the CEO and the Chief Financial Officer (the "CFO") of the Manager), one Non-Executive Director, and 10 Independent Non-Executive Directors. Set against a maximum of 14 and a minimum of 9 members, the Nomination Committee assessed and our Board considered that the current size of our Board is appropriate, given the scale and complexity of The Link REIT's business and the significant time demand placed on the Non-Executive Director and the Independent Non-Executive Directors, many of whom serve on more than one Board Committee.

### **Clear Division of Duties and Responsibilities**

The roles of the Board Chairman and the CEO are separate and performed by different individuals. There is a clear division of responsibilities distinguishing between the running of the Board (which is the responsibility of the Board Chairman) and the executive responsibility for running The Link REIT's business (which is the responsibility of the CEO (being assisted by the CFO)).

The key responsibilities of our Directors are as follows:



#### **Board Chairman**





(being an Independent Non-Executive Director)

- Leading the Board and ensuring its effectiveness
- Leading The Link REIT's interactions on matters of public policy and regulatory reform with regard to the REIT's industry
- Developing relationships with Government, regulators and investors
- Developing and leading on strategic issues and corporate governance
- Undertaking performance management of the CEO



#### **Executive Directors**

George Kwok Lung HONGCHOY (CEO)

Andy CHEUNG Lee Ming (CFO)

#### The CEO

- Developing, driving and delivering performance against business plans agreed by the Board
- Supervising management team to ensure that The Link REIT is being operated in accordance with stated strategies, policies and regulations
- Driving inorganic growth, such as acquisitions and business developments

#### The CFO

- Supporting the CEO in formulating and implementing financial and investment strategies, financial, budgets and business plans
- Overseeing risk management, internal control and compliance, and operations
- Meeting investors and analysts to explain performance and strategic plans
- Overseeing The Link REIT's affairs through the Board and various Board Committees
- Taking lead when potential conflict of interest arises
- Scrutinising management's performance in achieving agreed corporate goals and business objectives
- Monitoring compliance and reporting



**Independent Non-Executive Directors** 

William CHAN Chak Cheung Eva CHENG LI Kam Fun Anthony CHOW Wing Kin Patrick FUNG Yuk Bun Stanley KO Kam Chuen May Siew Boi TAN David Charles WATT Richard WONG Yue Chim

Non-Executive Director lan Keith GRIFFITHS

**Elaine Carole YOUNG** 

CORPORATE GOVERNANCE REPORT

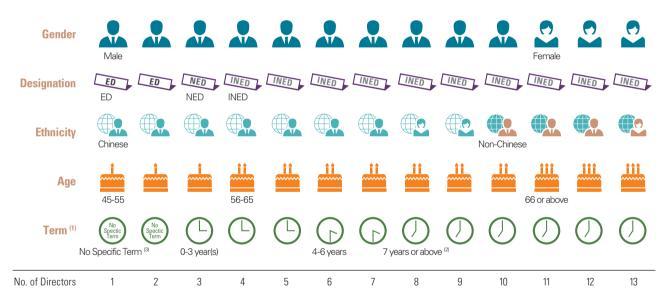
# **Board Diversity**

An appropriate balance of skills, knowledge and experience, ethnicity and gender on the Board is an important aspect of our corporate governance practices, driving the Board effectiveness as a whole for the long-term success of The Link REIT.

Board appointments are made on a merit basis and with due regard for the benefits of diversity on the Board. Our Board Diversity Policy appears on our corporate website at www.thelinkreit.com. Our Nomination Committee monitors progress towards Board diversity, which is a key criterion in our Board succession planning. In February 2014, on the recommendation of the Nomination Committee, we added Mrs Eva CHENG LI Kam Fun to our Board, bringing the proportion of female members on our Board to 23%.

Gender apart, our Board members (with diverse backgrounds) have both the breadth and depth of skills and experience to steer and oversee the business of The Link REIT. The current mix of our Board members is balanced, and well represented by business executives, professionals, and leader in the academic area.

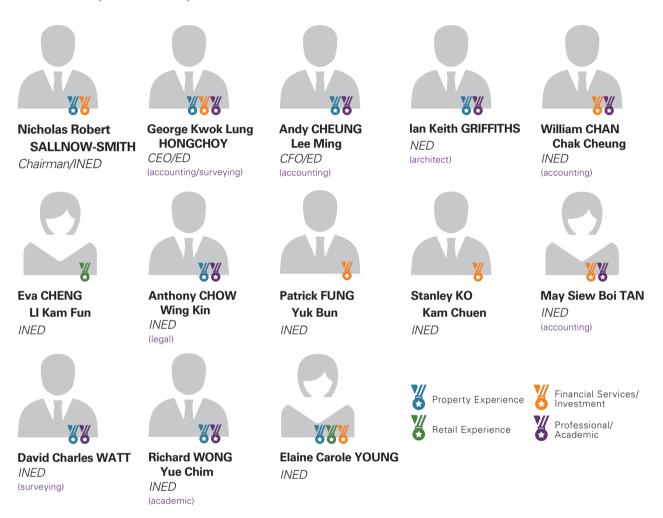
# **Members' Diversity**



#### Notes:

- (1) Independent Non-Executive Director ("**INED**") is subject to retirement by rotation and re-election at annual general meetings, but with a maximum service term of 9 years.
- (2) Mr Ian Keith GRIFFITHS, a Non-Executive Director ("**NED**"), who falls within this category, has no maximum term of service but is subject to retirement by rotation and re-election.
- (3) The CEO and the CFO, being the only two Executive Directors ("ED"), fall within this category.

# **Skill-sets, Expertise and Experience of the Directors**



#### **Strong Element of Independence**

Of our 13 Board members, 10 are Independent Non-Executive Directors (including our Board Chairman) and one Board member is a Non-Executive Director.

All our Board Committees are chaired by Independent Non-Executive Directors. Our Audit Committee and Remuneration Committee are made up of entirely Independent Non-Executive Directors. Our other Board Committees have a high component of Independent Non-Executive Directors. No individual or small group dominates the decision-making process of the Board or the Board Committees. The terms of reference of our Audit Committee do not allow overlapping in membership between the Audit Committee and the Finance and Investment Committee.

We exceed the requirements of the Corporate Governance Code in Appendix 14 of the Listing Rules (the "Listing Rules Corporate Governance Code") in this regard.

CORPORATE GOVERNANCE REPORT

# **Independence Weighting**

#### **Board**

10/13 members (including chairman)

#### **Audit Committee**

All 5 members (including chairman)

#### **Remuneration Committee**

All 4 members (including chairman)

# **Nomination Committee**

4/5 members (including chairman)

# **Human Resources and Compensation Committee**

4/5 members (including chairman)

#### **Finance and Investment Committee**

3/6 members (including chairman)



The Board assesses the independence of our Independent Non-Executive Directors annually based on the independence criteria set forth in the Corporate Governance Policy of our Compliance Manual (the "Corporate Governance Policy"). Our independence criteria model on the independence guidelines of the Listing Rules. From time to time, the Board also references major proxy advisors' voting recommendation policies in this regard.

In accordance with the independence criteria of our Corporate Governance Policy, each Independent Non-Executive Director had provided an annual confirmation of his or her independence to the Manager. Based on the annual confirmation of independence received from each of them, the Nomination Committee had assessed and the Board considered that all the Independent Non-Executive Directors remained independent during the year under review.

# **OUR DIRECTORS**

The two Executive Directors are employees. They are responsible for the daily operations of The Link REIT and the implementation of the plans and strategies set by the Board.

Our Non-Executive Director and Independent Non-Executive Directors are not employees. They bring constructive analysis and critical judgement on proposals by management, challenge constructively and help develop proposals on strategy, scrutinise performance of management in setting objectives and meeting business goals, and monitor the risk, financial reporting and compliance aspects of the operations of The Link REIT.

Biographies of our Directors appear on pages 95 to 99 of this report.

#### **Commitment and Diligence**

Our Directors participate actively in the affairs of The Link REIT. In the year under review, the Manager had eight Board meetings and 19 Board Committee meetings, exceeding the requirements of the Listing Rules Corporate Governance Code. Each year, one Board meeting will be held outside Hong Kong when the Directors focus their discussions with management on long-term strategies.

The Board Chairman, the chairmen of all the Board Committees, the CEO, the CFO and all the other Independent Non-Executive Directors attended the 2013 Annual General Meeting of The Link REIT to meet and answer questions from Unitholders. The CEO also reported to Unitholders issues raised at the prior year's Annual General Meeting.

The Board Chairman, the chairmen of all the Board Committees, the CEO, the CFO and all the other Independent Non-Executive Directors also attended the EGM on 18 February 2014 to explain to our Unitholders the rationale behind the proposals for, among others, the expansion of the geographical investment scope of The Link REIT beyond Hong Kong and to answer queries from them. The CEO and the CFO led the investor relations team to meet major Unitholders abroad to articulate the rationale for, and solicit support from major Unitholders on, the proposals by management at the EGM.

CORPORATE GOVERNANCE REPORT

Directors' meeting attendance during the year and approximate meeting duration are as follows:

	Directors' Meeting Attendance (Number of Meetings Attended/Eligible to Attend)						
		Audit Committee	Remuneration Committee	Nomination Committee	Human Resources and Compensation Committee	Finance and Investment Committee	2013 Annual General Meeting and EGM on 18 February 2014
Current Directors							
Nicholas Robert SALLNOW-SMITH	8/8	_	_	3/3	_	6/6	2/2
George Kwok Lung HONGCHOY	8/8	_	_	3/3	3/3	6/6	2/2
Andy CHEUNG Lee Ming	8/8	-	_	_	-	6/6	2/2
lan Keith GRIFFITHS	8/8	-	_	_	-	5/6	0/2
William CHAN Chak Cheung	7/8	4/4	3/3	-	-	_	2/2
Eva CHENG LI Kam Fun (1)	1/1	-	_	-	1/1	_	_
Anthony CHOW Wing Kin	8/8	4/4	3/3	3/3	_	_	2/2
Patrick FUNG Yuk Bun	8/8	-	3/3	-	_	_	2/2
Stanley KO Kam Chuen	8/8	4/4	_	-	3/3	_	2/2
May Siew Boi TAN	8/8	4/4	_	3/3	-	-	2/2
David Charles WATT	8/8	-	3/3	-	-	5/6	2/2
Richard WONG Yue Chim	7/8	4/4	-	3/3	3/3	_	2/2
Elaine Carole YOUNG	8/8	-	_	_	3/3	6/6	2/2
Former Director							
Michael Ian ARNOLD (2)	3/3	-	_	-	0/1	2/3	1/1
In attendance							
External auditor (3)	2/8	2/4	_	-	_	_	2/2
Internal auditor	-	4/4	-	-	-	-	-
Principal valuer (4)	2/8	2/4	_	-	-	-	_
Total no. of meetings held	8	4	3	3	3	6	2
Minimum no. of meetings required (5)	4	3	2	2	2	4	1
Approximate duration per meeting	2 to 4 hours <sup>(6)</sup>	1.5 to 2.5 hours	1.5 to 2.5 hours	1.5 to 2 hours	1 to 2 hours	2.5 to 3.5 hours	1 hour <sup>(7)</sup>

#### Notes:

- (1) Appointed on 24 February 2014.
- (2) Retired on 3 September 2013.
- (3) The external auditor attended by invitation all meetings where its presence was required.
- (4) Jones Lang LaSalle Limited retired as the principal valuer on 16 November 2013 after serving consecutively for 3 years. During its tenure of services, it attended all meetings by invitation where its presence was required. CBRE Limited was appointed as the principal valuer with effect from 17 November 2013.
- (5) Minimum number of meetings required by the terms of reference of respective Board Committees.
- (6) Excluding the 2-day annual off-site strategy meeting.
- (7) Excluding the Q&A session for raising questions within and outside the meeting agenda.

# **Continuous Professional Development of Directors**

Our Directors attended focused training programmes in the year to keep themselves abreast of the latest developments in the fields relevant to their expertise and professions. They received regular briefings from the Company Secretary on regulatory developments which have a bearing on their duties (such as the new Companies Ordinance and the SFC consultation on amendments to the REIT Code). They also attended externally-run seminars by professional bodies. Each Director was provided with comprehensive guidance on directors' duties and liabilities.

The Executive Directors developed and refreshed their skills and knowledge of The Link REIT's business through making presentations to investors and analysts, speaking at industry conferences and meeting with regulators and Government officials.

The Company Secretary kept records of Directors' training to facilitate the Nomination Committee's annual review of Directors' performance. During the year under review, our Directors attended the following seminars and events as part of their ongoing training and professional development.

	Continuous Training and Professional Development of Directors						
	Reading materials circulated by the Manager <sup>(1)</sup>	Updates given at Board meetings <sup>(2)</sup>	Seminars/ training courses <sup>(3)</sup>	Other professional development <sup>(4)</sup>			
Nicholas Robert SALLNOW-SMITH		$\sqrt{}$	a, b, c, d	$\sqrt{}$			
George Kwok Lung HONGCHOY	$\sqrt{}$	$\sqrt{}$	a, b, c, d	$\sqrt{}$			
Andy CHEUNG Lee Ming	$\sqrt{}$	$\sqrt{}$	a, b, c, d	$\sqrt{}$			
lan Keith GRIFFITHS	$\sqrt{}$	$\sqrt{}$	a, d	$\sqrt{}$			
William CHAN Chak Cheung	$\sqrt{}$	$\sqrt{}$	a, b, c, d	$\sqrt{}$			
Eva CHENG LI Kam Fun (5)	$\sqrt{}$	$\sqrt{}$	a, b	$\sqrt{}$			
Anthony CHOW Wing Kin	$\sqrt{}$	$\sqrt{}$	a, b	$\sqrt{}$			
Patrick FUNG Yuk Bun	$\sqrt{}$	$\sqrt{}$	a, b, c	_			
Stanley KO Kam Chuen	$\sqrt{}$	$\sqrt{}$	a, b	_			
May Siew Boi TAN	$\sqrt{}$	$\sqrt{}$	a, b, c	_			
David Charles WATT	$\sqrt{}$	$\sqrt{}$	a, b, d	$\sqrt{}$			
Richard WONG Yue Chim	$\sqrt{}$	$\sqrt{}$	a, b	_			
Elaine Carole YOUNG	$\sqrt{}$	$\sqrt{}$	а	_			

#### Notes:

- (1) Reading materials on latest regulatory changes and developments or commentary relevant to directors' duties such as the updated version of "A Guide on Directors' Duties" published by the Companies Registry; and other training materials on the new Companies Ordinance issued by professional bodies.
- (2) Updates given at Board meetings regarding the adoption of the Board Diversity Policy, the SFC consultation paper on amendments to the REIT Code, and the new Companies Ordinance.
- (3) Seminars/training courses in the following areas:
  - a. corporate governance
  - b. legal and regulatory
  - c. capital and finance
  - d. property related
- (4) Other forms of professional development undertaken by Directors such as attending talks, forums, conferences and other briefings, etc.
- (5) New Independent Non-Executive Director who came on Board in February 2014 and took induction programme including a comprehensive induction kit and updates on the new Companies Ordinance.

CORPORATE GOVERNANCE REPORT

#### **Director's Tenure**

Each Non-Executive/Independent Non-Executive Director was appointed for a specific term of 3 years. It can be renewed upon expiry. The terms, duties and obligations of each Non-Executive/Independent Non-Executive Director are set out in the letter of appointment entered into by the Manager with each of them.

Our Corporate Governance Policy specifies that the maximum term of our Independent Non-Executive Director is 9 years. There is also the additional requirement in our Corporate Governance Policy for a 3-year "cool-off" before an individual can rejoin our Board as an independent non-executive director. The setting of a 9-year maximum term and the 3-year "cool-off" additional requirement with respect to our Independent Non-Executive Director avoid a prolonged tenure impairing independent judgement due to the close relationship developed with management over the years and a potential tendency to become overly invested in prior decisions. This exceeds the Listing Rules' criteria on director's independence.

The two Executive Directors (being the CEO and the CFO) have employment contracts with the Manager but not on specific service term. They are not subject to retirement by rotation at annual general meetings. The Manager modified the rigid application of code provision A.4.2 of the Listing Rules Corporate Governance Code to our Executive Directors, which does not work for the long-term interest of our Unitholders. The Manager considers that business continuity and longevity at the top level of senior management are critical for the long-term development of The Link REIT. Frequent reshuffle in executive directorate, absent the anchor of a controlling Unitholder, tends to promote "short-termism" which is not in the interest of our Unitholders. Any risk of possible entrenchment by a Board member is well countenanced by an overwhelmingly high majority of Independent Non-Executive Directors on our Board, who have the collective power under the Trust Deed to remove a recalcitrant Director. There is also power under the Trust Deed for the Unitholders to remove a Director.

# **Appointment, Removal and Re-appointment of Directors**

#### By the Board

The Board may (on the recommendation of the Nomination Committee):

- at any time appoint any person who is willing to act as a Director, either to fill a casual vacancy or as an addition to the existing Board members, provided that the total number of Directors shall not exceed 14; and
- remove any Director, and in such case, the Board shall give the incumbent Director notice to that effect signed by all the other Directors.

A Director shall abstain from voting in respect of his/her own re-appointment.

#### **Bv the Unitholders**

Unitholders may also appoint, re-appoint or remove any Director by ordinary resolution:

- Not less than two registered Unitholders holding together not less than 10% of the units in issue may serve
  written request to the Manager which shall convene a meeting in Hong Kong for the Unitholders to consider the
  proposed ordinary resolution to appoint, re-appoint or remove a Director.
- If the proposed resolution is supported by a recommendation of the Nomination Committee, the effective quorum for the relevant Unitholders' meeting shall be two (or more) registered Unitholders holding together not less than 10% of the units in issue; otherwise, the effective quorum for the proposed resolution shall be two (or more) registered Unitholders holding together not less than 25% of the units in issue.

Subject to the passing of the ordinary resolution, the Trustee and the Manager shall take all necessary actions to give effect to such appointment, re-appointment or removal of Director.

#### **Retirement by Rotation of Directors**

The Articles of Association of the Manager require that:

- any Director so appointed by the Board shall retire but be eligible for re-election at the next following annual general meeting (such Director will not be taken into account in determining the number of Directors subject to retirement by rotation at such annual general meeting);
- · Executive Director is not subject to retirement by rotation at annual general meeting; and
- one-third of the non-executive Directors shall be subject to retirement by rotation and re-election at each annual general meeting.

The Manager's Corporate Governance Policy further requires one-third of the Independent Non-Executive Directors to retire by rotation (but they are eligible for re-election) at each annual general meeting.

CORPORATE GOVERNANCE REPORT

#### **Directors' Service Contracts**

There is no service contract, which is not determinable by the Manager within one year without payment of compensation (other than statutory compensation) in respect of those Directors who are due to retire and offer for re-election at the forthcoming annual general meeting.

# **Directors' Interests in Contracts**

Save as disclosed under the "Connected Party Transactions" section on pages 112 to 117 of this annual report and in Note 27 to the consolidated financial statements, no contracts of significance in relation to The Link REIT's business to which the Manager was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### Directors' and Officers' Insurance

The Manager has arranged for directors' and officers' liability insurance in the year under review, which is reviewed every two years to ensure that our Directors and officers (including the Company Secretary) in so acting for The Link REIT are fairly and sufficiently covered against potential liability to third parties. Such review will also take into account potential liability under new enactments, such as the new Companies Ordinance which came into force in March 2014. In the year under review, no claim was made under such insurance.

# **Updates on our Directors**

#### **Change of Board and Board Committee Members**

- (i) Mr Michael Ian ARNOLD, having served for the maximum 9-year term, retired as an Independent Non-Executive Director and member of the Nomination Committee, the Human Resources and Compensation Committee, and the Finance and Investment Committee on 3 September 2013.
- (ii) Professor Richard WONG Yue Chim was appointed as a member of the Nomination Committee on 3 September 2013.
- (iii) Mrs Eva CHENG LI Kam Fun was appointed as an Independent Non-Executive Director and a member of the Human Resources and Compensation Committee on 24 February 2014.

#### **Updates on Directors' Other Particulars**

- (i) Mrs Eva CHENG LI Kam Fun resigned as an independent non-executive director of Amway (Malaysia) Holdings Berhad, a company listed on the main market of Bursa Malaysia Securities Berhad, effective from 8 May 2014; and was appointed as a non-executive director of Amcor Limited, a company listed on the Australian Securities Exchange, effective from 2 June 2014. She is an independent non-executive director of Esprit Holdings Limited, a company listed on the Main Board of the Hong Kong Stock Exchange, till 30 June 2014.
- (ii) Mr William CHAN Chak Cheung resigned as an independent non-executive director of King Fook Holdings Limited, a company listed on the Main Board of the Hong Kong Stock Exchange, effective from 15 April 2014.

# AN EFFECTIVE, EFFICIENT AND TRANSPARENT BOARD PROCESS

The Board leads the corporate strategy and direction and has the overall responsibility on the business and performance of The Link REIT. Assisted by the Board Committees, it supervises and monitors the performance of management, scrutinises internal control, risk management and governance functions, approves major financial and business decisions, and reviews the overall performance of The Link REIT.

#### **Delegation by and Reserved Matters of the Board**

The powers of the Board are governed by the Manager's Articles of Association and the Trust Deed. The Board has delegated specified functions to the respective Board Committees and the day-to-day operations to the management team (led by the CEO). Certain matters which have a critical bearing on The Link REIT are specifically reserved for consideration by the full Board:

- (i) approval of interim and final distributions, interim and annual reports and financial statements and circulars to Unitholders;
- (ii) recommendation to Unitholders on any change of the Articles of Association of the Manager or the provisions of the Trust Deed;
- (iii) approval of sale and/or acquisition of properties;
- (iv) appointment or removal of the CEO and any other Directors as well as the Company Secretary;
- (v) issue of new units and/or buy-back of units of The Link REIT;
- (vi) approval of any matter which would have a material effect on The Link REIT's financial position, liabilities, future strategy or reputation; and
- (vii) delegation of powers and authority to various Board Committees.

CORPORATE GOVERNANCE REPORT

# **Information and Support**

The CEO and the CFO regularly report to the Board on the business and activities of The Link REIT. Monthly updates on the business and financial performance, and other affairs of The Link REIT are provided to each Director. The Board also receives regularly reports from management on progress against targets and business developments of The Link REIT. The chairmen of the Board Committees report to the Board on their decisions and recommendations at Board meetings.

A meeting calendar is set each year for Directors to plan their schedules. Agenda of Board or Board Committee meeting is circulated in advance for members to comment or add items they want to bring up for discussion at the meeting. Notice of regular Board or Board Committee meeting is sent at least 14 days in advance. Agenda, discussion papers and supporting materials are sent not less than three days in advance for Directors to have sufficient time to digest the information and prepare for discussion. Telephone participation is also arranged as required.

Minutes of Board and Board Committee meetings are properly kept by the Company Secretary. Comments from Directors will be collected before the final version is signed by the Board/Board Committee chairman. Copies of minutes of meetings of the Board and Board Committees are circulated to each Director for information and record. The Company Secretary will also supply each Director with a complete set of electronic-stored minutes/resolutions that were passed during the year.

All Directors have full and timely access to independent professional advice at the Manager's expense. Representatives from the external auditor and the principal valuer of The Link REIT will attend the Board meetings and the Audit Committee meetings held for approving the interim and final results of The Link REIT. All Board Committees have timely access to independent professional advice on issues relevant to their functions at the Manager's expense.

The Directors have free and open contact with management at all levels. Function heads regularly attend Board and Board Committee meetings to deliberate on their proposals and answer queries from Board members. Management will arrange for the Directors to visit The Link REIT's properties and operations, and from time to time Directors are invited to participate in other property tours and The Link REIT's corporate activities when they have opportunity to meet frontline staff to understand the operations and staff's concerns.

#### **Induction to New Directors**

A full, formal, and tailored induction programme, with particular emphasis on the regulatory and corporate framework of The Link REIT, is arranged for a newly-appointed Director. The programme includes meeting the Board Chairman, the Executive Directors, and members of the senior management to familiarise the new Director with the strategies, business operations and latest developments of The Link REIT. A newly-appointed Director also receives comprehensive guidance from the Company Secretary on directors' duties and liabilities. Arrangement is also made for a new Director to visit selected properties of The Link REIT.

# **Role of the Company Secretary**

The Company Secretary currently heads the legal department of the Manager and is the SFC-compliance manager of The Link REIT. A brief description of the Company Secretary appears on page 100 of this report.

All Directors have access to the advice and services of the Company Secretary, who is responsible to the Board for ensuring that Board procedures and all applicable rules and regulations are complied with. Under the direction of the Board Chairman, the Company Secretary's responsibilities include ensuring good information flow within the Board and the Board Committees and between senior management and non-executive Directors, as well as facilitating induction and assisting with professional development of Directors as required. The Company Secretary is responsible for advising the Board through the Board Chairman on corporate governance matters. During the year under review, the Company Secretary undertook over 15 hours of professional training.

#### Succession

Succession planning is an important responsibility of the Board. The Board, through the Nomination Committee, progressively refreshes Board members over time so that the experience of longer serving Directors can be drawn upon while tapping into new external perspectives and insights which new Directors can bring to the Board. The process is assisted by an external search firm to ensure a pipeline of high calibre candidates is available for the Board to consider and their appointments fit the retirement schedules of long serving members on our Board.

#### **BOARD PERFORMANCE EVALUATION**

The Board Chairman leads the process of Board performance evaluation. Annually, he meets the Non-Executive Director and each of the Independent Non-Executive Directors in the absence of the Executive Directors to discuss issues concerning the Board. The (non-executive) Directors are invited to send their feedback directly to the Board Chairman. During such evaluation, the Board Chairman discusses the individual contribution of each (non-executive) Director, explores training and development needs, seeks input on areas where a Director feels he or she could make a greater contribution and discusses whether the time commitment required of a Director can continue to be delivered. Based upon their individual evaluation, the Board Chairman has confirmed that all the Non-Executive/Independent Non-Executive Directors continue to perform effectively, contribute positively to the governance of The Link REIT, and demonstrate full commitment to their roles.

Evaluation of the performance of the Executive Directors is undertaken as part of the performance management process for all employees, the results of which are considered by the Remuneration Committee when determining the variable pay awards to them each year. The Board Chairman attended a session of the Remuneration Committee meeting to give his input on the performance of the CEO during the year.

CORPORATE GOVERNANCE REPORT

#### **Formal Evaluation of Board Performance**

In the year under review, an external consultant firm was commissioned to undertake a formal and structured evaluation of the effectiveness of the Board. The external consultant is independent, having no connection with the Manager or any of its officers, Directors or Unitholders.

The external consultant's report was prepared following interviews with Directors and certain senior members of the management team including the Company Secretary. Factors assessed during the external consultant's review included The Link REIT's culture, handling of reputational issues, composition and structure of the Board and the Board Committees, effectiveness of the Board Chairman and the CEO, and interaction between Board/Board Committee members and management. The external consultant's evaluation of the effectiveness of the Board also took into consideration the diversity elements and generally, how the Board works together as a unit. The external consultant concluded in its report that the Board operates effectively with a number of significant strengths and ranked the performance of the Board very high among the corporations it surveyed.

The external consultant presented its report at a full meeting of the Board. Such report is used by the Board in its annual evaluation of its own performance and that of the Board Committees and by the Board Chairman in his review of the individual performance of Directors.

It is the intention of the Board to conduct self evaluation every year and formal evaluation of its performance with external facilitation at intervals of at least every three years.

#### THE BOARD COMMITTEES AND THEIR REPORTS

The Board is assisted by five Board Committees each on specific areas. Each Board Committee has its own written terms of reference, which were adopted by the Board and are available on The Link REIT's corporate website at www.thelinkreit.com. The respective written terms of reference of our Board Committees were reviewed and updated by the Board in the year to align with the latest regulatory requirements.

Members of each Board Committee have the appropriate skills and experience for them to perform the functions required of them. Their decisions and recommendations are reported to the Board on a regular basis. The Company Secretary circulates copies of minutes of each Board Committee to members of that Board Committee after collecting comments from all members, and also to the other Board members who are not members of that Board Committee to update them on the latest developments.

The reports of the Audit Committee, the Nomination Committee, the Remuneration Committee, the Human Resources and Compensation Committee and the Finance and Investment Committee are set out below.

# **Report of the Audit Committee**

Composition	Independent	Attendance
William CHAN Chak Cheung (Chairman)	✓	4/4
Anthony CHOW Wing Kin	✓	4/4
Stanley KO Kam Chuen	✓	4/4
May Siew Boi TAN	✓	4/4
Richard WONG Yue Chim	✓	4/4

The Audit Committee is principally charged with overseeing the quality and integrity of financial statements, internal and external audit work, overall risk management, and the monitoring of connected party transactions to ensure that they are being conducted in accordance with the conditions of the relevant SFC waivers.

The CEO, the CFO, the Head of Internal Audit, and the Head of Risk Management attended all Audit Committee meetings in the year. The external auditor and the principal valuer of The Link REIT also attended the relevant meetings to assist the Audit Committee to review the interim and final results of The Link REIT. The Chairman of the Audit Committee also had ad hoc meetings with the Head of Internal Audit and the Head of Risk Management to discuss matters which they may wish to raise privately or together with any person, and also with representatives of the external auditor on audit scope and other financial reporting obligations.

In the year under review, there had not been changes to the membership of the Audit Committee. None of the Audit Committee members was a partner, or a former partner of The Link REIT's external auditor within one year immediately before his/her appointment to the Board.

During the year ended 31 March 2014, the Audit Committee met four times.

#### **Key Areas of Review by the Audit Committee**

- Interim and annual reports and financial statements
- Disclosure of information to Unitholders
- Connected party transactions
- Internal audit plan and work
- External auditor's performance
- Appointment/re-appointment/removal of external auditor
- Internal controls and risk management
- Compliance with the Listing Rules Corporate Governance Code
- Compliance with Compliance Manual
- Compliance with Code of Conduct of Directors

#### Tasks performed by the Audit Committee in the year

- Reviewed interim and final results announcements and interim and annual reports and financial statements in
  conjunction with the external auditor and the principal valuer of The Link REIT, as required, to ensure compliance
  with applicable legal, accounting and financial reporting, and other regulatory requirements and recommended
  them for approval by the Board
- Reviewed accounting policies and practices, including approval of the critical accounting policies
- Reviewed to ensure that the annual report and financial statements for the year ended 31 March 2014, taken as a whole, are fair, balanced and understandable
- Endorsed the going concern statement and the statement of compliance with the Listing Rules Corporate Governance Code for inclusion in the annual report and financial statements
- Reviewed announcements, circulars, and other corporate communications issued to Unitholders in the year
- Reviewed and monitored connected party transactions through quarterly reports submitted by management and ensured compliance with the requirements of the REIT Code and the conditions of the relevant SFC waivers
- Reviewed internal audit activity reports on a quarterly basis and monitored implementation of recommended actions
- Satisfied itself that the internal audit function was effective and adequately resourced, and reviewed and
  considered through the assistance of the Human Resources and Compensation Committee to the adequacy of
  resources, qualifications and experience of and training programme for the staff of the accounting function
- Approved the internal audit plan for the new financial year
- Considered the external auditor's reports from PricewaterhouseCoopers on the interim review of the financial information and the annual audit of the financial statements of The Link REIT
- Reviewed the work scope and quality, fees and terms of engagements of the audit and non-audit services from, and the independence of, PricewaterhouseCoopers, and based on such review, recommended to the Board the re-appointment of PricewaterhouseCoopers as the external auditor of The Link REIT
- Reviewed risk management activity reports on a quarterly basis
- Reviewed the work plan from the Head of Risk Management on proposed additional controls and new policy and procedures with respect to the risks associated with possible investment by The Link REIT in Mainland China
- Reviewed statutory and operational compliance reports on a quarterly basis

- Reviewed and followed up whistle blowing cases
- Reviewed disclosures in the Corporate Governance Report and monitored the compliance with the Listing Rules Corporate Governance Code
- Monitored compliance with the "Code Governing Dealings in Securities of The Link REIT by Directors and Senior Management" and the other provisions of the Compliance Manual through quarterly reports submitted by management
- Reviewed and endorsed the two revisions to the Compliance Manual effective, respectively, on 13 November 2013 and 17 April 2014. The last revision included, among others, consequential amendments to the expansion of the geographical investment scope of The Link REIT as approved by the Unitholders at the EGM

### William CHAN Chak Cheung

Chairman of the Audit Committee 4 June 2014

## **Report of the Nomination Committee**

Composition	Independent	Attendance
Nicholas Robert SALLNOW-SMITH (Chairman)	✓	3/3
George Kwok Lung HONGCHOY		3/3
Anthony CHOW Wing Kin	✓	3/3
May Siew Boi TAN	✓	3/3
Richard WONG Yue Chim	✓	3/3

The Board has delegated to the Nomination Committee the responsibility of overseeing the corporate governance practices of the Manager. In the year under review, the Nomination Committee commissioned an independent external consultant to undertake a formal evaluation of the Board performance. The external consultant identified a number of strengths in our Board process and ranked the performance of our Board very high among the corporations they surveyed. The Nomination Committee endorsed the findings of the external consultant with its own input, which the Board adopted. It is intended that formal evaluation of Board performance with external facilitation will be undertaken at regular intervals.

The Nomination Committee regularly reviews the structure, size and composition of the Board (including skills, knowledge, experience, independence and diversity of the Board members) and makes recommendations to the Board with regard to any changes.

On Board diversity, Mrs Eva CHENG LI Kam Fun was appointed to the Board on the recommendation of the Nomination Committee following a search process with input from an external consultant. The Nomination Committee adopts a forward-looking approach to potential candidates for appointment to the Board that takes into account of the needs and development of The Link REIT's business, the benefits of diversity, and the expected retirement dates of current long serving Directors. External facilitation through professional search firm was engaged in the process to add objectivity and ensure that there is a pipeline of high calibre candidates ready to serve our Board within its desired succession time-frame.

On behalf of the Nomination Committee, I would like to thank Mr Michael Ian ARNOLD who retired after serving the Board and the Nomination Committee many years with distinction. I welcome Professor Richard WONG Yue Chim who joined the Nomination Committee in the year.

During the year ended 31 March 2014, the Nomination Committee met three times.

#### **Key Areas of Review by the Nomination Committee**

- Board composition and performance
- Appointment, re-appointment and removal of Directors
- Corporate governance policy and practices
- Continuous professional development of Directors
- Board diversity

### Tasks performed by the Nomination Committee in the year

- Reviewed the composition, size and structure of the Board and each of the five Board Committees by taking into account the expertise, time commitment, diversity, and skills and experience of the members
- Evaluated Board performance with substantial input from an external consultant and presented recommendations to the Board
- Maintained and regularly reviewed a running list of potential candidates for independent non-executive directors.
- Identified candidates with the assistance of and advice from external consultant, and recommended the appointment of Mrs Eva CHENG LI Kam Fun as a new Independent Non-Executive Director
- Assessed the independence of each Independent Non-Executive Director, and the time required from the Non-Executive Director and Independent Non-Executive Directors (including any prospective Director) to fulfil their fiduciary responsibilities to provide oversight of the business of The Link REIT and serve on the Board and the various Board Committees
- Reviewed Directors' time commitment through, inter alia, monitoring their meeting attendance and number of outside directorships
- Recommended to the Board on the re-election of three retiring Directors who would stand for re-election at the forthcoming 2014 Annual General Meeting of The Link REIT after considering their respective performance, skills and expertise, contributions and independence
- Reviewed corporate governance practices, and monitored latest regulatory developments under the Listing Rules
  and leading proxy advisors' latest voting recommendation policies that have a bearing on corporate governance
  practices or may affect Board composition

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- Reviewed the Corporate Governance Policy on Board Committees' structure and composition
- Reviewed the training and continuous professional development undertaken by each Director in the year
- Reviewed the Board Diversity Policy and regularly monitored progress towards the implementation of the Board Diversity Policy

### **Nicholas Robert SALLNOW-SMITH**

Chairman of the Nomination Committee 4 June 2014

## **Report of the Remuneration Committee**

Composition	Independent	Attendance
Patrick FUNG Yuk Bun (Chairman)	✓	3/3
William CHAN Chak Cheung	✓	3/3
Anthony CHOW Wing Kin	✓	3/3
David Charles WATT	✓	3/3

The Remuneration Committee is responsible for setting the policy and reviewing the remuneration of the Directors. As part of its role, it considers the fee level of and the grant of restricted unit awards to the Directors and the individual remuneration packages of the Executive Directors, taking into account the conditions across The Link REIT and the labour market and the need to attract capable individuals to serve on the Board.

The Board Chairman attended and provided input on the performance of the CEO, and the CEO presented his performance assessment of the CFO, to assist the Remuneration Committee to review the remuneration packages of the two Executive Directors. An external consultant was engaged to provide input to assist the Remuneration Committee in setting fee level of Non-Executive/Independent Non-Executive Directors and determining the remuneration packages of the Executive Directors. No Directors have been involved in deciding their own remuneration. In the year under review, there was no change to the membership of the Remuneration Committee.

During the year ended 31 March 2014, the Remuneration Committee met three times.

#### **Key Areas of Review by the Remuneration Committee**

- Remuneration policies
- Remuneration packages of Executive Directors
- ❖ Fee level of Non-Executive Director and Independent Non-Executive Directors

#### Tasks performed by the Remuneration Committee in the year

- Reviewed the remuneration policies of the Directors and, based on the recommendation of an external consultant, introduced a deferred bonus component into the remuneration policy of the Executive Directors
- Reviewed and recommended, with the assistance of an external consultant, to the Board on the remuneration packages of the CEO and the CFO
- With the assistance and input from an external consultant and feedback from major Unitholders, reviewed the
  vesting conditions of restricted unit awards to be granted to the Directors under the long-term incentive plan of
  The Link REIT, and also reviewed the vesting of restricted unit awards when a Director retires
- Recommended the grant of restricted unit awards to the Directors under the long-term incentive plan of The Link
   REIT
- Reviewed, with the assistance of an external consultant, the level and structure of remuneration for Non-Executive and Independent Non-Executive Directors

(For further information, please refer to the "Remuneration Policy" section below regarding Directors' remuneration.)

### Patrick FUNG Yuk Bun

Chairman of the Remuneration Committee 4 June 2014

## **Report of the Human Resources and Compensation Committee**

Composition	Independent	Attendance
Richard WONG Yue Chim (Chairman)	✓	3/3
George Kwok Lung HONGCHOY		3/3
Eva CHENG LI Kam Fun	✓	1/1
Stanley KO Kam Chuen	✓	3/3
Elaine Carole YOUNG	✓	3/3

The Human Resources and Compensation Committee is responsible for approving and setting the policies on the remuneration of the employees (other than the Directors), taking into account the pay and conditions across the labour market and the requirements of The Link REIT. It approves the annual budget of The Link REIT on salaries and bonus payments to staff, the grant of restricted unit awards under the long-term incentive plan of The Link REIT to selected employees (other than the Directors), and the manpower plan and other human resources initiatives of The Link REIT.

The CEO is a member of the Human Resources and Compensation Committee, leading senior members of the human resources function to make presentations and give deliberations to this Board Committee on staff recruitment and compensation proposals. External consultant's reports are also obtained to assist this Board Committee in considering remuneration issues.

In the year under review, Mrs Eva CHENG LI Kam Fun was added as a member of the Human Resources and Compensation Committee, filling the vacancy of Mr Michael Ian ARNOLD who retired on 3 September 2013.

During the year ended 31 March 2014, the Human Resources and Compensation Committee met three times.

#### **Key Areas of Review by the Human Resources and Compensation Committee**

- Human resources strategy and policies for management team and staff (excluding the Directors)
- Compensation strategy and policies of staff (except the Directors)
- Training and continuous professional development of senior management and staff
- Code of Conduct of employees

### Tasks performed by the Human Resources and Compensation Committee in the year

- Reviewed the organisation structure, manpower plan, employment terms and staff benefits, new human resources initiatives, senior management appointments (except the Directors) and other related issues
- Determined the salary increases and bonus payments of senior management (except the Directors) and other employees
- Reviewed (with the assistance and input from an external consultant) the vesting conditions in respect of restricted unit awards to be granted to selected employees under the long-term incentive plan of The Link REIT
- Approved the grant of restricted unit awards to selected employees (except the Directors) under the long-term incentive plan of The Link REIT
- Reviewed the effectiveness of the system process and the adequacy of resources for continuous education and professional development of staff
- Ongoing monitoring of employees' Code of Conduct

(For further information, please refer to the "Remuneration Policy" section below regarding staff and senior management remuneration.)

### **Richard WONG Yue Chim**

Chairman of the Human Resources and Compensation Committee 4 June 2014

## **Report of the Finance and Investment Committee**

Composition	Independent	Attendance
Nicholas Robert SALLNOW-SMITH (Chairman)	✓	6/6
George Kwok Lung HONGCHOY		6/6
Andy CHEUNG Lee Ming		6/6
lan Keith GRIFFITHS		5/6
David Charles WATT	✓	5/6
Elaine Carole YOUNG	✓	6/6

The Finance and Investment Committee is delegated with the responsibility of overseeing the business and financial matters of The Link REIT. It approves proposals from management on asset enhancement projects and monitors their progress against measurable objectives, and assesses investment proposals against agreed financial returns. It approves the capital management and treasury policies of The Link REIT and oversees the implementation of such policies by management, taking into account the changing conditions of the global and local capital market.

In the year under review, the Finance and Investment Committee endorsed management's proposals on unit buy-back against agreed criteria and disposal of non-core assets of The Link REIT.

Other than the retirement of Mr Michael Ian ARNOLD, there has not been any change to the membership of the Finance and Investment Committee in the year.

During the year ended 31 March 2014, the Finance and Investment Committee met six times.

### **Key Areas of Review by the Finance and Investment Committee**

- Financial matters
- Budget and forecasts
- Investment decisions
- Acquisition or disposal of assets
- Financing plans, financing strategies, and changes to financial authority, policies and procedures

### Tasks performed by the Finance and Investment Committee in the year

- · Reviewed and recommended for the Board's approval of the 3-year budget and business plans
- Approved new asset enhancement projects within the authority limits set by the Board and monitored regularly the progress of existing projects
- · Evaluated different investment opportunities within the investment criteria approved by the Board
- Made recommendations to the Board on the acquisition opportunities in the year
- Reviewed and recommended to the Board on the disposal of non-core assets of The Link REIT and the criteria of the disposal
- Reviewed regular reports on capital management issues and treasury matters and considered various financing/ refinancing proposals
- Reviewed capital market policies including the mix of fixed/floating rate liabilities, and reviewed the distribution policy of The Link REIT
- · Reviewed and monitored the issue of new notes under the MTN Programme to finance working capital
- · Reviewed and recommended to the Board on the criteria of unit buy-back and its implementation
- Reviewed and recommended to the Board to suspend the distribution reinvestment scheme of The Link REIT

#### Nicholas Robert SALLNOW-SMITH

Chairman of the Finance and Investment Committee 4 June 2014

## **REMUNERATION POLICY**

## **Objective and Strategy**

Our approach to reward is meritocratic and market competitive, underpinned by an ethical and value-based performance culture that aligns the interest of our staff with our Unitholders. Our remuneration strategy supports this objective through balancing both short-term and long-term sustainable performance. We judge performance not only by what has been achieved over the short and long term, but also by how it is and will be achieved on a sustainable basis.

To ensure alignment between remuneration and our strategy, individual remuneration is determined through the assessment of performance delivered against business targets as well as adherence to The Link REIT's Vision, Mission and Values. Executive Directors and members of the senior management perform a 360° assessment as part of their performance appraisal.

#### **Structure of Remuneration**

### **Non-Executive/Independent Non-Executive Directors**

The Manager's objective is to remunerate our Non-Executive and Independent Non-Executive Directors appropriately, having regard to their time and efforts dedicated to The Link REIT's affairs and their roles and duties. The level of fees is reviewed annually in the light of market trend and practices and with significant inputs from an independent external consultant. Additional fees will be paid for undertaking extra duties on Board Committees. Our Non-Executive and Independent Non-Executive Directors are also eligible to participate in the long-term incentive plan of The Link REIT.

#### **Executive Directors and Other Staff**

During the year under review, with inputs from an independent external consultant, the Manager reviewed its remuneration policy and practices (including a deferred bonus component to the Executive Directors) to ensure that the remuneration packages it paid to the Executive Directors and other staff were in line with the labour market and that they will stay competitive for the Manager to attract and retain high performing staff.

A full-time and permanent staff member (including the Executive Directors) receives a compensation package comprising a basic salary and a discretionary bonus, the payment of which is based on both the individual's performance and the overall performance of The Link REIT. Other staff benefits include, among others, contribution to mandatory provident fund, annual leave, sick leave, maternity/paternity leave, birthday leave, medical insurance, life and personal accident insurance, and reimbursement of industry-specific club/professional association membership fee.

To align the interest of staff with those of our Unitholders, full-time staff members of the Manager meeting prescribed criteria of performance and service length are eligible to participate in the EUPP. Further disclosures on EUPP appear on page 90 of this report.

Executive Directors and certain key staff members (based on their contributions to The Link REIT) are eligible to participate in the long-term incentive plan of The Link REIT. Directors and staff participating in the long-term incentive plan are not eligible to participate in the EUPP.

CORPORATE GOVERNANCE REPORT

## **Approval of Remuneration**

#### Directors

Remuneration of the Directors (including the two Executive Directors) is determined by the Board after the review by, and upon the recommendation of, the Remuneration Committee. No Director is involved in deciding his or her own remuneration.

Director's fees in respect of the 10 Independent Non-Executive Directors and the Non-Executive Director, and salaries and discretionary bonuses of the two Executive Directors, as well as the grant of restricted unit awards to the Directors, are assessed and then recommended by the Remuneration Committee for final approval by the Board. Our Remuneration Committee comprises entirely Independent Non-Executive Directors. The process ensures that all our Directors are being fairly but not excessively rewarded for their services to the Manager.

As approved by the Board upon the recommendation of the Remuneration Committee and the advice of an independent external consultant, there is no change to the level of Director's fees for the financial year ending 31 March 2015. The vesting of awards granted under the long-term incentive plan of The Link REIT to the Non-Executive and Independent Non-Executive Directors is tenure-based while that of the Executive Directors is performance-linked.

#### **Senior Management**

The Board has delegated to the Human Resources and Compensation Committee the responsibility to review, determine and approve the remuneration of the senior management. The Human Resources and Compensation Committee, which is chaired by an Independent Non-Executive Director, comprises a high majority (being 80%) of Independent Non-Executive Directors.

Biographies of our management team appear on pages 100 to 102 of this report.

The remuneration of the senior management (including the two Executive Directors) for the year under review was as follows:

Range HK\$	No. of Persons
3,000,001 – 3,500,000	1
3,500,001 – 4,000,000	1
4,000,001 - 4,500,000	1
4,500,001 - 5,000,000	4
5,000,001 - 5,500,000	2
5,500,001 - 6,000,000	1
9,500,001 – 10,000,000	1
22,500,001 – 23,000,000	1
Total No. of Persons	12

The members of the Remuneration Committee and that of the Human Resources and Compensation Committee do not overlap and the two Board Committees are chaired by two different Independent Non-Executive Directors. The decision of one Board Committee does not influence the other. The duties of the two Board Committees are segregated and clearly defined, ensuring that there is no conflict and the interests of various individual groups on remuneration issues are balanced, well represented, and fairly treated. The Manager's remuneration model is not only in line with the rationale but exceeds the requirement under code provision B.1.2(c) of the Listing Rules Corporate Governance Code.

CORPORATE GOVERNANCE REPORT

## **UNITHOLDERS' RIGHTS**

### **Communications with Unitholders and Other Stakeholders**

Transparency is a key attribute of good corporate governance. The Manager proactively engages with Unitholders and other stakeholders through effective channels to articulate the business objectives and progress of The Link REIT and collect their views and suggestions.

Executive Directors and senior executives in charge of the investor relations function attend conferences and seminars organised by the investment community, and hold regular meetings with institutional investors. The Board also receives regular investors activity reports, which provide feedback from meetings with institutional investors, institutional and retail stockbrokers, analysts' forecasts, information from research reports, and data on our unit price performance.

The Manager also proactively engages the media and community interest groups to explain and gauge their views on the activities of The Link REIT.

During the year under review, the Manager carried out these activities:

- press conferences with the media and analysts' briefings after announcing the interim and final results of The
  Link REIT. The Board Chairman, the CEO and the CFO attended the press conferences. The CEO, the CFO
  and senior management representing the investor relations function attended the analysts briefings to answer
  queries on financial results
- the 2013 Annual General Meeting of The Link REIT where Directors met Unitholders "face-to-face" to have a direct "Q&A" dialogue. Comments received from prior year's Annual General Meeting were followed up and reported back to Unitholders at the meeting
- the EGM on 18 February 2014 where Directors met Unitholders "face-to-face" to explain to our Unitholders the rationale for the proposals on The Link REIT's expansion of geographical investment scope beyond Hong Kong and the various other amendments to the Trust Deed
- post-results investors' conferences and non-deal roadshows to explain the strategies, business developments
  and the sustainability efforts of The Link REIT, promoting transparency and inter-active communications with the
  investment community, and also visits by analysts and representatives from major Unitholders to The Link REIT's
  properties after asset enhancement
- regular meetings with media to articulate the position of The Link REIT on current social, business and other issues that are of interest to the community
- email and investor hotline (see "Investor Information" section) to receive and answer enquiries from Unitholders on a timely manner

- corporate website for posting of corporate communications voluntarily and as required by the Listing Rules and
  the REIT Code, including Directors and senior management profile (with information on the roles and functions
  of all the Directors), business and sustainability developments, financial calendar and other news and latest
  developments of The Link REIT
- proactively engaging proxy advisors to match the corporate governance expectations of the major Unitholders
- documents available for inspection at the office of the Manager including, among others, the Trust Deed (and all supplemental deeds, the latest one being the 10th supplemental deed dated 18 February 2014) constituting The Link REIT and the Corporate Governance Policy

#### **Investor Relations**

The Manager has continually communicated with the investment community to ensure that analysts, retail and institutional investors are properly informed, and to gauge their views on the business objectives, activities and future direction of The Link REIT. There are currently 17 equity research analysts covering The Link REIT. Since April 2013, the Manager held discussions with over 450 individual investment managers and analysts at meetings and conference calls, including attendance at 12 investors' conferences/corporate days, and eight roadshows to Asia, Australia, Europe and the United States. The Manager also arranged 33 site visits for interested parties.

Event	Number
Individual Meetings and Conference Calls	>450
Investors' Conferences/Corporate Days	12
Post Results/Non-deal Roadshows	8
Site Visits	33

### **Reporting and Transparency**

The Link REIT maintains a high standard of transparency and keeps Unitholders well appraised of The Link REIT's position by providing information and developments of The Link REIT in a timely manner:

- Publication of annual report within three months after the financial year end and interim report within two months
  after the half-year period end as well as results highlights in major newspapers to widen dissemination
- Issue of announcements and circulars on material information or development as required by the REIT Code, the Listing Rules and/or the SFC, or voluntarily as the Board considers appropriate
- Publication of The Link REIT's sustainability reports which were issued to Unitholders along with the annual
  reports in the past years and are available on the corporate website of The Link REIT (www.thelinkreit.com). This
  year we made our first step towards an integrated reporting model with our sustainability report being integrated
  into in this annual report.

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CORPORATE GOVERNANCE REPORT

## **General Meetings**

The Trust Deed requires The Link REIT to hold an annual general meeting once every year. The Trust Deed and the REIT Code require The Link REIT to hold other (or extraordinary) general meeting of our Unitholders in certain specified circumstances.

A general meeting of Unitholders may be convened:

- (i) by the Trustee; or
- (ii) by the Manager; or
- (iii) by not less than two Unitholders, registered as together holding not less than 10% of the units in issue, who may serve written request to the Manager to ask the Manager to convene a general meeting of Unitholders and propose resolutions for consideration at such meeting.

Notice convening the annual general meeting or other general meeting of Unitholders will be given to the Unitholders in accordance with the requirements of the Trust Deed, the REIT Code and the Listing Rules. Generally, two or more Unitholders present in person or by proxy registered as holding together not less than 10% of the units in issue shall form a quorum for the transaction of business at a general meeting but for passing a special resolution, the quorum shall be not less than 25%.

In accordance with the REIT Code and the Trust Deed, any resolution put to a general meeting of Unitholders shall be decided by poll except (as permitted by the Trust Deed and under waiver granted by the SFC) where the chairman of meeting, in good faith, decides to allow a resolution which relates purely to a "procedural and administrative matter" to be decided by a show of hands given that such matter (i) is not on the agenda of the meeting or in any supplemental circular to Unitholders; and (ii) relates to the chairman's duties to maintain the orderly conduct of the meeting and/or allow the business of the meeting to be properly and effectively dealt with, whilst allowing all Unitholders a reasonable opportunity to express their views.

## **Matters required to be decided by Special Resolution**

Pursuant to the Trust Deed, each of the following matters requires specific approval by way of special resolution:

- disposal of any property forming part of the assets of The Link REIT within two years of acquisition of such property;
- (ii) disposal by the Trustee of all or any of the issued share capital of the Manager;
- (iii) any increase in the maximum percentage rate or any change to the structure of the Trustee's fee;
- (iv) any modification, alteration or addition to the Trust Deed, save in certain circumstances specified in the Trust Deed;
- (v) termination or merger of The Link REIT; and
- (vi) removal of the Trustee under certain circumstances.

### **2013 Annual General Meeting**

At the 2013 Annual General Meeting of Unitholders held on 31 July 2013, Unitholders approved, by ordinary resolutions, the re-election of Mr Ian Keith GRIFFITHS as a Non-Executive Director as well as Mr Nicholas Robert SALLNOW-SMITH, Dr Patrick FUNG Yuk Bun, Professor Richard WONG Yue Chim, Ms May Siew Boi TAN and Ms Elaine Carole YOUNG as Independent Non-Executive Directors, and renewed the general unit buy-back mandate.

The voting results showing level of Unitholders' support on the relevant ordinary resolutions appear in the poll results announcement of The Link REIT dated 31 July 2013.

The Board Chairman (who also chaired the Nomination Committee), the chairmen of the Audit Committee and the Remuneration Committee, other Independent Non-Executive Directors, the CEO, the CFO as well as The Link REIT's external auditor attended the 2013 Annual General Meeting.

### **Extraordinary General Meeting held on 18 February 2014**

At the EGM, overwhelming support was received from our Unitholders who approved, by special resolutions, the expansion of the geographical scope of The Link REIT's investment strategy beyond Hong Kong, consequential amendments to the Trust Deed following the geographical expansion, and certain other updates on the Trust Deed to keep the provisions in line with the latest regulatory changes and practices of other REITs in Hong Kong. The results of our Unitholders' voting on the respective special resolutions appear in the poll results announcement of The Link REIT dated 18 February 2014.

The Board Chairman (who also chaired the Nomination Committee), the chairmen of the Audit Committee and the Remuneration Committee, other Independent Non-Executive Directors as well as the CEO and the CFO attended the EGM.

## **2014 Annual General Meeting**

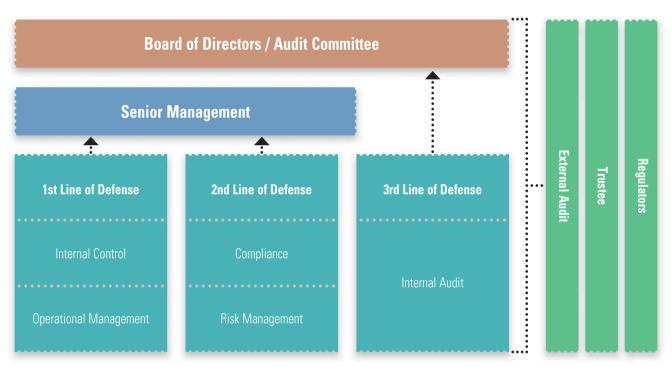
This year's Annual General Meeting of Unitholders of The Link REIT will be held on 23 July 2014. Notice and agenda are set out in the circular to Unitholders accompanying this annual report.

CORPORATE GOVERNANCE REPORT

## INTERNAL CONTROL AND RISK MANAGEMENT

The Board (as assisted by the Audit Committee) is responsible for maintaining and reviewing the effectiveness of risk management and internal control systems and for determining the nature and extent of the significant risks it is willing to take in achieving its strategic objectives. Led by the Board, management designs procedures and implements control system for safeguarding assets against unauthorised use or disposal, maintaining proper accounting records and the reliability and usefulness of financial information used within the business or for publication, and ensuring compliance with laws and regulations affecting the business, operations and affairs of The Link REIT. These procedures can only provide reasonable but not absolute assurance against material misstatement, errors, losses or fraud.

### **Three lines of Defense**



The Manager has developed a three lines of defense system, which allows the Board to consider control issues effectively. The Board receives regular reports through the Audit Committee from the risk management and the internal audit functions.

#### 1st Line of Defense - Internal Control & Operational Management

Control and monitoring procedures over compliance and risk management have been integrated into the daily operations with clear policies and procedures, which are reviewed on a regular basis to ensure their effectiveness. This ensures that management is operating within the guidelines of an established control framework. Comprehensive trainings have also been provided to staff to ensure their understanding of the control and compliance requirements.

During the year under review, management had reviewed the existing policies and procedures and started planning for additional measures to be in place to anticipate and manage risks associated with investment by The Link REIT beyond Hong Kong, particularly in Mainland China. Management had also reviewed and obtained approval from the SFC on certain revisions to the Compliance Manual in this particular regard.

#### 2nd Line of Defense - Risk Management & Compliance

The risk management and compliance functions monitor the effectiveness of the established risk management control framework. In particular, they provide guidelines to business functions to facilitate their risk management processes, support management to assess known and identify emerging risks and assist in developing the respective internal controls.

Further, irregularities identified at the functional level, if any, will be reported to the risk management and compliance teams who red-flag the risk for timely rectification and senior management's attention.

#### 3rd Line of Defense - Internal Audit

The internal audit function provides independent objective assurance to the Audit Committee on whether the control environments within the business are adequate. The internal audit function carries out independent reviews of key business processes and controls in accordance with its annual audit plan approved by the Audit Committee. The internal audit function periodically reports to the Audit Committee and has regular meetings with the chairman of the Audit Committee bringing a systematic and disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. Key findings and recommendations for improvement and the implementation progress of the internal auditor's recommendations are regularly reported to the Board through the Audit Committee.

The Manager also has in place a whistle blowing policy such that possible improprieties may be detected earlier and brought to the attention of management and the Audit Committee.

The external auditor also reports on any control issues identified in the course of its audit work.

With the assistance of the Audit Committee, the Board had reviewed and was satisfied with the effectiveness and adequacy of internal controls for the year under review, having had regard to the key processes of The Link REIT. These were achieved primarily through approving the scope of the annual internal audit plan, reviewing the findings and recommendations of internal audit work, reviewing annual and interim financial statements as well as the nature, scope of work and reports of the external auditor.

CORPORATE GOVERNANCE REPORT

## **CONFLICT OF INTEREST**

The Manager has instituted stringent internal procedures to monitor and deal with conflict of interest issues. In particular:

- (i) Directors are required to periodically report and update changes to directorships and positions held in other companies and organisations. The Manager maintains a register of and makes filings with the SFC with respect to such directorships and positions. Management checks transactions against the register and performs other periodic and sample checking to detect and handle potential connected party transactions in the manner as required under the REIT Code;
- (ii) Directors are required to declare their interest in any business or arrangements The Link REIT proposes to enter into. In general, Directors cannot vote on business in which they have an interest and cannot be counted in the quorum:
- (iii) Unitholders cannot vote (nor will they be counted in the quorum) on business in which they have a material interest which is different from the interest of other Unitholders as a whole;
- (iv) the Manager does not manage any REITs other than The Link REIT; and
- (v) all connected party transactions are managed in accordance with the requirements of the REIT Code, and in the manner and in accordance with the procedures prescribed in the Compliance Manual and under the waivers granted by the SFC relevant to the type of connected party transactions in question.

### **COMPLIANCE AND OTHER DISCLOSURES**

#### **Auditor's Re-appointment and Remuneration**

The Audit Committee had reviewed and recommended to the Board the re-appointment of the existing external auditor. In making such recommendation, the Audit Committee had taken into consideration the quality and effectiveness of the work, current level of remuneration as against market trend and the independence of the external auditor. It had also considered the scope of non-audit services provided by the external auditor and assessed whether its independence and objectivity were affected by the rendering of these non-audit services. Non-audit services normally include the review of interim results and report, review of internal control systems, taxation and other ad hoc non-recurring assignments. The Manager had put in place specific approval and reporting guidelines governing the engagement of the external auditor for provision of non-audit services.

Fees paid/payable to the external auditor for audit and non-audit services for the year ended 31 March 2014 are disclosed in Note 9 to the consolidated financial statements on page 147 of this annual report.

## **Employee Unit Purchase Plan**

The EUPP was established in 2012 to provide benefits to eligible employees to create a sense of ownership among staff of The Link REIT. Employees meeting the prescribed criteria under the EUPP are entitled to a subsidy from the Manager which can only be used for purchasing, on the open market, units of The Link REIT through an independent third party intermediary (currently, the Bank of China (Hong Kong) Limited). Four purchases will be made in a year on pre-determined dates, and the amount of subsidy for each eligible employee is determined in accordance with the rules of the EUPP with reference to the length of service and appraised performance.

In the year under review, 452 eligible employees of the Manager participated in the EUPP who together purchased 344,563 units on the Hong Kong Stock Exchange at a total consideration of HK\$12,700,196.06, of which HK\$1,739,170.01 was subsidised by the Manager.

## **Charity and Community Engagement Programme**

The charity and community engagement programme – now known as "The Link Together Initiatives" – was first established in 2012 as part of The Link REIT's ongoing commitment to sustainable development. In the year under review, upon the recommendation of the programme's selection committee and with endorsement from the Board, 10 charity and community projects for an aggregate amount of charitable donations and sponsorships of HK\$10.4 million were approved. The themes of all these projects are in line with the twin-focus of the programme, which are to support (i) the well-being of the elderly and the disadvantaged and (ii) the education, training and development of children and youth services, in the communities near the real estate owned and/or operated by The Link REIT in Hong Kong. The internal auditor of the Manager carried out periodic reviews to ensure that the selection process and allocation of funds are within the rules of the programme and in accordance with its defined objectives. For more details of the programme, please refer to "The Link Together Initiatives" section on pages 118 and 119 of this annual report.

## **Directors' Responsibility for the Financial Statements**

The Directors acknowledged their responsibilities for the preparation of the financial statements of The Link REIT for the year ended 31 March 2014, which had been reviewed by the Audit Committee and approved by the Board to ensure accuracy and completeness of disclosures.

The statement of the auditor regarding its reporting responsibilities on the consolidated financial statements of The Link REIT is set out in the independent auditor's report on pages 121 and 122 of this annual report.

### **Regulatory Compliance**

Throughout the year ended 31 March 2014,

- The Link REIT and the Manager complied with the REIT Code, the SFO, applicable provisions of the Listing Rules, the Trust Deed, and the Compliance Manual; and
- The Link REIT and the Manager applied the principles and complied with, to the extent appropriate, the code provisions in the Listing Rules Corporate Governance Code.

### **Dealings in Securities of The Link REIT by Directors and Senior Management**

The Manager has incorporated in the Compliance Manual the Code Governing Dealings in Securities of The Link REIT by Directors and Senior Management (the "Securities Dealing Code") to govern dealings in securities of The Link REIT by the Directors and senior management of the Manager and their respective associates. The terms of the Securities Dealing Code are regularly reviewed and updated (when required) to ensure that they are no less exacting than those set out in the Model Code for Securities Transactions by Directors of Listed Issuers in Appendix 10 to the Listing Rules.

All the Directors, after making specific enquiry of each of them, confirmed that they complied with the required standard set out in the Securities Dealing Code throughout the year ended 31 March 2014.

Pursuant to the Securities Dealing Code, Directors or relevant senior employees wishing to deal in the securities of The Link REIT must first have regard to the provisions of Parts XIII and XIV of the SFO with respect to insider dealing and market misconduct as if such SFO provisions applied to The Link REIT. They must also refrain from dealing in the securities of The Link REIT if they are aware of, or are privy to, any negotiations or agreements relating to intended acquisitions or disposals which are significant, or have been otherwise in possession of unpublished inside information, until proper disclosure of the inside information has been made.

CORPORATE GOVERNANCE REPORT

Staff members who are involved in the preparation of the interim and final results announcements and the related reports of The Link REIT are prohibited from dealing in the units of The Link REIT (or "black-out") for the period and in the manner as specified by the Listing Rules. The Manager also imposes and enforces *ad hoc* "black-out" on staff members who are involved in corporate transaction activities or possess inside information relating to them in the manner as required by the Listing Rules and the inside information provisions of the SFO. Staff members subject to the "black-out" will be suspended from participating in the EUPP until the "black-out" is lifted.

### **Controls on Inside Information**

The Manager has put in place an escalation policy monitoring information flow for management to identify events and the Board to consider timely disclosures of inside information. It has adopted stringent internal procedures to preserve confidentiality of inside information. The Manager complied with the requirements of Part XIVA of the SFO, which has been extended to non-corporation entities including The Link REIT. In the year under review, the internal audit function had also reviewed the procedures and controls in relation to inside information, its preservation and timely disclosures.

In the year under review, the Audit Committee also reviewed in each quarter the compliance controls over inside information through reports submitted by the management.

## **Foreign Account Tax Compliance Act**

In January 2013, the government of the United States ("**US**") issued the final regulations on its Foreign Account Tax Compliance Act ("**FATCA**"). FATCA aims to prevent the non-compliance with US tax obligations by US taxpayers holding foreign financial accounts. According to the information published by the US Internal Revenue Service, a foreign financial institution within FATCA will need to conduct due diligence to identify and report to the US Internal Revenue Service information in respect of relevant foreign financial accounts. Foreign financial institutions which do not comply with FATCA will be subject to withholding taxes on certain payments received by them.

The Manager is assessing the potential implications of FATCA on The Link REIT's business operations and has been seeking professional advice on the appropriate operational and system procedures if the Manager comes to the view that The Link REIT is subject to compliance with FATCA.

#### **Issue of New Units**

During the year ended 31 March 2014, the Manager and The Link REIT did not issue any new units in breach of the pre-emption right of the Unitholders and has observed the relevant provisions and restrictions in the REIT Code regarding issue of new units.

22,828,121 new units in aggregate were issued in the year, comprising:

- (i) 2,055,632 new units issued on 15 July 2013 pursuant to the long-term incentive plan of The Link REIT; and
- (ii) 20,772,489 new units issued on 2 August 2013 at an issue price of HK\$37.52 per unit pursuant to the distribution reinvestment scheme in respect of the final distribution for the year ended 31 March 2013.

Based on 2,310,889,561 units in issue as at 31 March 2014, the number of new units issued in the year represented approximately 1.0%.

## **Buy-back, Sale or Redemption of The Link REIT's Listed Units**

Neither the Manager nor any of The Link REIT's subsidiaries bought back, sold or redeemed any of The Link REIT's listed units during the year ended 31 March 2014.

#### **Public Float**

Based on the information publicly available to the Manager, The Link REIT continues to meet the required public float of no less than 25% of its issued units in public hands.

#### **Unitholders Statistics**

An analysis of the registered Unitholders as at 31 March 2014 according to the register of The Link REIT was as follows:

Range of Holdings	Number of Holders	Number of Units	Percentage %
0-1,000	8,051	5,465,189	0.23
1,001-5,000	15,449	34,119,318	1.48
5,001-10,000	1,122	7,788,136	0.34
10,001-100,000	683	17,820,997	0.77
100,001 or over	77	2,245,695,921	97.18
Total	25,382	2,310,889,561	100.00

HKSCC Nominees Limited (through which most Unitholders hold their units) was a single largest registered Unitholder, holding 2,219,773,107 units (96.1%) as at 31 March 2014.

As at 31 March 2014, there were 2,310,889,561 units of The Link REIT in issue, which amounted to a market capitalisation of approximately HK\$88.16 billion based on the closing price of HK\$38.15 per unit as at that date. Further details are set out in Note 23 to the consolidated financial statements in this annual report.

### **Acquisition or Disposal of Real Estate**

The Link REIT and/or its subsidiaries did not make any acquisition or disposal of real estate in the year.

Subsequent to year end, The Link Properties Limited, a wholly-owned subsidiary of The Link REIT, disposed of four properties, namely, the Hing Tin Commercial Centre, the Kwai Hing Shopping Centre, the Retail and Car Park within Tung Hei Court and the Wah Kwai Shopping Centre for a total consideration of HK\$1,239,738,800. Completion of such disposals shall take place on 31 July 2014. Further details are disclosed in the announcement of The Link REIT dated 20 May 2014.

### **Major Real Estate Agent**

During the year ended 31 March 2014, no commission was paid to any real estate agent.

CORPORATE GOVERNANCE REPORT

## **Major Contractors**

During the year ended 31 March 2014, the aggregate value of service contracts of the top five contractors engaged by The Link REIT and their respective value of services rendered were as follows:

Contractors	Nature of Services	Value of Services HK\$'M	Percentage of Relevant Costs %
Pat Davie Limited	Projects and maintenance	231	11.14
Wan Chung Construction Co Ltd	Projects and maintenance	115	5.55
The Jardine Engineering Corporation, Limited	Projects and maintenance	70	3.38
Wilson Parking (Holdings) Limited	Car park management	69	3.33
Ching Lee Engineering Ltd	Projects and maintenance	65	3.14
Total		550	26.54

## **Major Customers and Suppliers**

For the year ended 31 March 2014, the percentages attributable to the five largest customers combined and the five largest suppliers combined were less than 30% of The Link REIT's total turnover and total purchases for the year, respectively.

So far as the Directors are aware, none of the Directors, their respective associates and any Unitholder which to the knowledge of the Directors owned more than 5% of the issued units of The Link REIT, had any interest in the five largest customers or the five largest suppliers.

### **Changes after Closure of Financial Year**

This annual report has taken into account changes occurred since the end of the financial year on 31 March 2014 up to the date of approval by the Board of this annual report on 4 June 2014.

4 June 2014

## BIOGRAPHICAL DETAILS OF DIRECTORS AND MANAGEMENT TEAM

## **DIRECTORS OF THE MANAGER**

### Mr Nicholas Robert SALLNOW-SMITH

#### Chairman (also an Independent Non-Executive Director)

Mr Sallnow-Smith, aged 64, has been an Independent Non-Executive Director and the Chairman of the Board of the Manager since April 2007. He is also the Chairman of the Nomination Committee and the Finance and Investment Committee of the Manager.

Mr Sallnow-Smith has over 38 years of experience in the finance and treasury field in the United Kingdom and Hong Kong, and has extensive knowledge of the property investment/management industry in Hong Kong. He was Chief Executive of Hongkong Land Limited between 2000 and 2007.

Mr Sallnow-Smith is an independent non-executive director of Wynn Macau, Limited (a company listed on the Main Board of the Hong Kong Stock Exchange) and Unitech Corporate Parks PLC (a company listed on the Alternative Investment Market of the London Stock Exchange), and a non-executive director of Aviva Life Insurance Company Limited in Hong Kong.

Mr Sallnow-Smith has been actively involved in public service. He is a member of the Council of the Treasury Markets Association and was the Chairman of the General Committee of The British Chamber of Commerce in Hong Kong from 2012 to 2014. He became a member of the Financial Reporting Council of Hong Kong in December 2012. He is also the Chairman of Hong Kong Youth Arts Foundation, a Councillor of Foundation for the Arts and Music in Asia Limited, and a director of The Photographic Heritage Foundation Limited.

Mr Sallnow-Smith was presented with a Director of the Year Award under the category of Listed Companies – Non-Executive Directors by The Hong Kong Institute of Directors in 2011.

## Mr George Kwok Lung HONGCHOY

#### **Executive Director & Chief Executive Officer**

Mr Hongchoy, aged 52, joined the Manager as the Chief Financial Officer in January 2009, was appointed as an Executive Director in February 2009, and became the Chief Executive Officer in May 2010. Mr Hongchoy is also a member of the Nomination Committee, the Finance and Investment Committee and the Human Resources and Compensation Committee of the Manager and director of The Link Holdings Limited, The Link Properties Limited and The Link Finance Limited, principal subsidiaries of The Link REIT.

Mr Hongchoy has over 25 years of experience in investment banking, financial consulting and accounting in Asia and New Zealand with focus on real estate, financial services and consumer/retail sectors. He holds a Bachelor of Commerce degree from the University of Canterbury and a MBA degree from The Wharton School, University of Pennsylvania. He is a Chartered Accountant from the New Zealand Institute of Chartered Accountants. He is also a Fellow member of the Hong Kong Institute of Certified Public Accountants, The Hong Kong Institute of Directors, Hong Kong Securities and Investment Institute, the Royal Institution of Chartered Surveyors and Institute of Shopping Centre Management.

Mr Hongchoy is a director of Hong Kong Cyberport Management Company Limited, a director of Asia Pacific Real Estate Association Limited and Chairman of its Hong Kong Chapter Board. He is a member of the Asia Executive Board of The Wharton School and a member of the Financial Development Research Committee of the Financial Services Development Council of The Government of the HKSAR. Mr Hongchoy was a Council Member of the Hong Kong Institute of Certified Public Accountants and Chairman of its Corporate Finance Committee in 2008, a member of the Advisory Committee on Human Resources Development in the Financial Sector of The Government of the HKSAR in 2008-2010 and a director of Hong Kong Securities and Investment Institute in 2006-2011.

BIOGRAPHICAL DETAILS OF DIRECTORS AND MANAGEMENT TEAM

Mr Hongchoy was presented with Asian Corporate Director Award by Corporate Governance Asia in 2013, Director of the Year Award under the category of Listed Companies – Executive Directors by The Hong Kong Institute of Directors and Outstanding Entrepreneurship Award by Enterprise Asia in 2011.

### Mr Andy CHEUNG Lee Ming

### **Executive Director & Chief Financial Officer**

Mr Cheung, aged 47, joined the Manager as an Executive Director and the Chief Financial Officer in June 2010. He is also a member of the Finance and Investment Committee of the Manager and director of The Link Holdings Limited, The Link Properties Limited and The Link Finance Limited, principal subsidiaries of The Link REIT.

Mr Cheung has over 22 years of experience in the areas of business development, finance and audit. He holds a Bachelor degree in Business Administration from the Boston University and a Master of Business Administration degree from the McMaster University. He is a Certified Public Accountant of the State of Illinois in the United States and also a Council Member of the Hong Kong Institute of Real Estate Administrators, a member of the Real Estate and Infrastructure Committee of The Hong Kong General Chamber of Commerce, and a member of the General Committee of The Chamber of Hong Kong Listed Companies.

Prior to joining the Manager, Mr Cheung was an executive director and the chief financial officer of Paul Y. Engineering Group Limited and was an executive director of Hopewell Holdings Limited, both of which are listed on the Main Board of the Hong Kong Stock Exchange.

### **Mr Ian Keith GRIFFITHS**

#### **Non-Executive Director**

Mr Griffiths, aged 59, has been a Non-Executive Director of the Manager since September 2007. He is also a member of the Finance and Investment Committee of the Manager. Mr Griffiths has practiced architecture for 35 years, with 31 years in Hong Kong. He is the Chairman of Aedas Global Board, an Honorary Fellow of the University of Wales and a member of the respective board of directors of the Asian Youth Orchestra and the City Chamber Orchestra of Hong Kong. Aedas is one of the world's leading global architecture and design practices with 27 offices and 2,000 staff internationally.

## Mr William CHAN Chak Cheung

#### **Independent Non-Executive Director**

Mr Chan, aged 66, has been an Independent Non-Executive Director of the Manager since October 2009. He is also the Chairman of the Audit Committee and a member of the Remuneration Committee of the Manager. Mr Chan is a retired partner of PricewaterhouseCoopers with a career spanning 33 years in Canada, Hong Kong and Mainland China. Mr Chan is an independent non-executive director of National Electronics Holdings Limited and was also an independent non-executive director of King Fook Holdings Limited; both of which are listed on the Main Board of the Hong Kong Stock Exchange. He is also a director of several non-listed companies. Mr Chan brings senior management skills and experience in solving complex business issues in many different industries including the real estate industry, and also brings experience in matters on corporate governance.

#### Mrs Eva CHENG LI Kam Fun

#### **Independent Non-Executive Director**

Mrs Eva Cheng, aged 61, has been an Independent Non-Executive Director of the Manager since February 2014. She is also a member of the Human Resources and Compensation Committee of the Manager since February 2014. Mrs Eva Cheng began her career with Amway in Hong Kong in 1977. In 2011, she retired from her positions as corporate executive vice president of Amway Corporation and executive chairman of Amway (China) Co., Ltd. During her 34 years with Amway, Mrs Eva Cheng's area of responsibilities covered markets in the Greater China and Southeast Asia regions. Mrs Eva Cheng's leadership is well recognised in the business community. In 2007, CNBC presented Mrs Eva Cheng with the "China Talent Management Award". In 2008 and 2009, Mrs Eva Cheng was twice named the "World's 100 Most Powerful Women" by Forbes Magazine. In 2010, Fortune magazine (Chinese edition) named Mrs Eva Cheng as one of the "25 Most Influential Business Women in China".

Mrs Eva Cheng is currently an independent non-executive director of Esprit Holdings Limited (till 30 June 2014), Trinity Limited and Haier Electronics Group Co., Ltd., all of which are companies listed on the Main Board of the Hong Kong Stock Exchange. She is also an independent non-executive director of Nestlé S.A., a company listed on the SIX Swiss Exchange, and a non-executive director of Amcor Limited, a company listed on the Australian Securities Exchange. She was an independent non-executive director of Amway (Malaysia) Holdings Berhad, a company listed on the main market of Bursa Malaysia Securities Berhad.

In China, Mrs Eva Cheng is currently a member of the executive committee of the All-China Women's Federation, a director of the China Children and Teenagers' Foundation, a member of the Chinese People's Political Consultative Conference – Guangdong Commission and founding/honorary chairwoman of the Amway Charity Foundation. In Hong Kong, Mrs Eva Cheng is an Honorary President of the All-China Women's Federation Hong Kong Delegates Association, a member of the Council of The Hong Kong Academy for Performing Arts and a member of the Court of The Open University of Hong Kong. Mrs Eva Cheng obtained a Bachelor of Arts (Honours) degree and a Master of Business Administration degree from The University of Hong Kong.

## Mr Anthony CHOW Wing Kin, SBS, JP

#### **Independent Non-Executive Director**

Mr Chow, aged 63, has been an Independent Non-Executive Director of the Manager since May 2006. He is also a member of the Audit Committee, the Remuneration Committee and the Nomination Committee of the Manager. Mr Chow is a solicitor admitted to practice in Hong Kong and England and Wales. He has been a practising solicitor in Hong Kong for over 33 years and is currently a partner of the law firm Messrs. Peter C. Wong, Chow & Chow in association with Guantao Law Firm (Hong Kong). His principal areas of practice include corporate and commercial, property law, probate and civil litigation. Mr Chow is a China-Appointed Attesting Officer, and a member of the Guangzhou Arbitration Commission and South China International Economic and Trade Arbitration Commission. He is a steward of The Hong Kong Jockey Club. Mr Chow is also a non-executive director of Kingmaker Footwear Holdings Limited and an independent non-executive director of Fountain Set (Holdings) Limited; and was an independent nonexecutive director of Ping An Insurance (Group) Company of China, Ltd., all of which are listed on the Main Board of the Hong Kong Stock Exchange. He is the former President of The Law Society of Hong Kong and was the Chairman of the Process Review Panel for the SFC.

BIOGRAPHICAL DETAILS OF DIRECTORS AND MANAGEMENT TEAM

## Dr Patrick FUNG Yuk Bun, JP

#### **Independent Non-Executive Director**

Dr Fung, aged 67, has been an Independent Non-Executive Director of the Manager since August 2005. He is also the Chairman of the Remuneration Committee of the Manager. Dr Fung is a veteran banker with over 37 years of experience. He has been the Chairman and Chief Executive of Wing Hang Bank, Limited since 1996 and is also a non-executive director of Miramar Hotel and Investment Company, Limited; both of which are listed on the Main Board of the Hong Kong Stock Exchange. Dr Fung is the Chairman of the Executive Committee and Vice President of the Council of The Hong Kong Institute of Bankers.

## Mr Stanley KO Kam Chuen, BBS, JP

#### **Independent Non-Executive Director**

Mr Ko, aged 68, has been an Independent Non-Executive Director of the Manager since September 2005. He is also a member of the Audit Committee and the Human Resources and Compensation Committee of the Manager. Mr Ko has extensive experience in business development and management of business portfolios. Mr Ko is the Chairman of Lark International Group Limited and an independent non-executive director of Sunwah Kingsway Capital Holdings Limited (a company listed on the Main Board of the Hong Kong Stock Exchange). Mr Ko was the Chairman of Jardine Matheson (China) Limited and a director of Jardine Pacific Limited.

## Ms May Siew Boi TAN

#### **Independent Non-Executive Director**

Ms May Tan, aged 58, has been an Independent Non-Executive Director of the Manager since February 2013. She is also a member of the Audit Committee and the Nomination Committee of the Manager. Ms May Tan is a non-executive director and Vice Chair, Asia of Standard Chartered Bank (Hong Kong) Limited. She was previously the chief executive officer of Cazenove Asia Limited and a partner of Cazenove and Co. Cazenove Asia Limited (now known as Standard Chartered Securities (Hong Kong) Limited) became part of Standard Chartered PLC in January 2009. Ms May Tan is a member of the Listing Committee of the Hong Kong Stock Exchange and was a member of the Takeovers and Mergers Panel and the Takeovers Appeal Committee of the SFC from 1 April 2001 to 31 March 2013. She is also a Council Member and the Vice Chairman of Oxfam Hong Kong. Ms May Tan graduated from The University of Sheffield. She is a member of The Institute of Chartered Accountants in England and Wales and a member of the Hong Kong Institute of Certified Public Accountants.

#### **Mr David Charles WATT**

#### **Independent Non-Executive Director**

Mr Watt, aged 64, has been an Independent Non-Executive Director of the Manager since August 2009. He is also a member of the Remuneration Committee and the Finance and Investment Committee of the Manager. Mr Watt holds a Master of Arts in Modern History from the University of Oxford and completed the International Executive Programme at INSEAD, France in 1991. He is a Fellow of the Royal Institution of Chartered Surveyors and a member of the General Committee of The British Chamber of Commerce in Hong Kong. Mr Watt is Senior Advisor to InfraRed Capital Partners. He is also Senior Advisor to China Council for the Promotion of International Trade, Guangzhou Committee and China Chamber of International Commerce, Guangzhou Chamber of Commerce. He was an International Director of DTZ with responsibility for business development and client services across the Asia-Pacific Region. He has over 41 years of international experience on a wide range of commercial development projects. He is a former member of the European Advisory Board of the International Council of Shopping Centres.

### **Professor Richard WONG Yue Chim**, SBS, JP

#### **Independent Non-Executive Director**

Professor Wong, aged 61, has been an Independent Non-Executive Director of the Manager since September 2007. He is also the Chairman of the Human Resources and Compensation Committee and a member of the Audit Committee and the Nomination Committee of the Manager. Professor Wong is Professor of Economics at The University of Hong Kong. His main research interest is in the economic analysis of competition, regulation and economic development. He has been actively involved in public services and serves on numerous public bodies. Professor Wong is an independent nonexecutive director of Great Eagle Holdings Limited, CK Life Sciences Int'l., (Holdings) Inc., Orient Overseas (International) Limited, Pacific Century Premium Developments Limited and Sun Hung Kai Properties Limited, all of which are listed on the Main Board of the Hong Kong Stock Exchange. He is also an independent non-executive director of Industrial and Commercial Bank of China (Asia) Limited.

### **Ms Elaine Carole YOUNG**

#### **Independent Non-Executive Director**

Ms Elaine Young, aged 49, has been an Independent Non-Executive Director of the Manager since February 2013. She is also a member of the Human Resources and Compensation Committee and the Finance and Investment Committee of the Manager. Ms Elaine Young has extensive experience in both real estate and hospitality and is the co-founder of the boutique serviced apartment brand, Shama. After Shama was acquired by the ONYX Hospitality Group in 2010, Ms Elaine Young joined as their executive director to drive the development and operations of all ONYX brands in North Asia. In May 2014, she left ONYX in order to pursue other business opportunities within the serviced hospitality sector. Ms Elaine Young was awarded "Entrepreneur of the Year" at the prestigious RBS Coutts/Financial Times Women in Asia Awards in 2009. She was trained by Marks & Spencer PLC in retail and commercial management in the United Kingdom prior to living in Hong Kong.

BIOGRAPHICAL DETAILS OF DIRECTORS AND MANAGEMENT TEAM

## **MANAGEMENT TEAM**

## Mr George Kwok Lung HONGCHOY

**Executive Director and Chief Executive Officer** 

### Mr Andy CHEUNG Lee Ming

**Executive Director and Chief Financial Officer** 

### **Mr Hubert CHAK**

#### **Director (Finance)**

Mr Chak, aged 53, oversees the finance, capital markets and investor relations functions of The Link REIT. He is one of the responsible officers of the Manager for the purpose of the SFO. Mr Chak joined the Manager in June 2010. He holds a Master of Business Administration degree and a Bachelor of Science degree in Mechanical Engineering from University of Wales (now known as Cardiff University). Before joining the Manager, he was the Group Chief Operating Officer and Executive Director of CSI Properties Limited. Mr Chak held various senior management positions at PCCW Limited between 1999 and 2007 and was an executive director of Pacific Century Premium Developments Limited until February 2007. He is currently an independent non-executive director of Tradelink Electronic Commerce Limited and a member of the Financial and Treasury Services Committee of The Hong Kong General Chamber of Commerce.

### **Mr Ricky CHAN Ming Tak**

#### Director (Legal) & Company Secretary

Mr Chan, aged 55, oversees the legal and company secretarial affairs and regulatory compliance issues. Mr Chan joined the Manager in August 2010 and has over 30 years of experience in the legal profession with extensive experience in real estate, corporate finance, listing matters and cross-border transactions. Before joining the Manager, Mr Chan was the Group General Counsel of Littauer Technologies Co., Ltd. (Kosdag-listed), the Head Legal Counsel and Company

Secretary of K. Wah International Holdings Limited and the General Counsel of Pacific Century Premium Developments Limited. Mr Chan holds a Bachelor of Laws from The University of Hong Kong, a Master of Laws from University of London and is a qualified solicitor in Hong Kong. He is a member of the in-house lawyers committee of The Law Society of Hong Kong and a member of the listing-related issues concern group of The Chamber of Hong Kong Listed Companies.

#### Ms Christine CHAN Suk Han

#### **Director (Investment)**

Ms Chan, aged 39, oversees the asset investment of The Link REIT, including acquisition, new market development, and the market study and research function. She is one of the responsible officers of the Manager for the purpose of the SFO. Ms Chan has over 16 years of experience in the real estate and fund management industry. Before joining the Manager in May 2013, Ms Chan was the Director - Investment & Acquisition at Harvest Capital Partners Limited, a subsidiary of China Resources Group. Ms Chan also held managerial positions in ARA Asset Management (Prosperity) Limited and Hutchison Whampoa Properties Limited in earlier years. Ms Chan has extensive experience in direct asset investment, debt and equity investment and financing, asset management, REIT and private equity fund set up and management in the Greater China Region. Ms Chan holds a Bachelor of Science degree in Surveying from The University of Hong Kong and a Master of Science degree in Global Finance jointly conferred by the New York University Stern School of Business and the HKUST Business School. She is a qualified General Practice Surveyor and a member of The Hong Kong Institute of Surveyors and the Royal Institution of Chartered Surveyors.

### Ms Peionie KONG Po Yan

#### **Director (Leasing & Marketing)**

Ms Kong, aged 44, oversees the leasing and marketing activities of The Link REIT's asset portfolio. Ms Kong joined the Manager in March 2005 and has 21 years of experience in the real estate industry. She has extensive experience in retail and commercial leasing as well as implementation of large scale renovation projects and trade-mix repositioning exercises. Prior to joining the Manager, she had held managerial positions in renowned property developers including Sun Hung Kai Properties Limited, New World Development Company Limited and Henderson Land Development Company Limited. Ms Kong holds a Bachelor of Arts degree in Geography from The University of Hong Kong.

#### **Mr Dick LEUNG Yuen Dick**

#### **Director (Project & Asset Development)**

Mr Leung, aged 48, oversees The Link REIT's asset enhancement initiatives, asset planning/development opportunities and explores business development potential. He joined the Manager in August 2012 and has over 21 years of experience in major property development projects in Hong Kong and China. Mr Leung has extensive experience in large scale mall renovation, property development of mixed residential/ commercial projects as well as corporate strategy, development and implementation. Before joining the Manager, Mr Leung was the Project Director of Sun Hung Kai Properties Limited, and was the Principal Consultant (Property Development) of its former Chairman. Mr Leung holds a Master of Science in Fire and Safety Engineering from The Hong Kong Polytechnic University, a Master of Arts in Arbitration and Dispute Resolution from City University of Hong Kong as well as a Bachelor of Architecture and a Bachelor of Arts in Architectural Studies from The University of Hong Kong. He is a Fellow of Chartered Institute of Arbitrators in Great Britain, an Authorised Person (List 1), a Registered Architect in Hong Kong and a member of The Hong Kong Institute of Architects. He also possesses the Registered Architect (Class A) qualifications in China.

## **Mr LO Bing Chung**

### **Director (Corporate Communications & External Relations)**

Mr Lo, aged 60, oversees corporate communications, relationship management and engagement with our key stakeholders including media, Government and the community at large. He joined the Manager in June 2014 with over 30 years of experience in corporate communications and external affairs in Hong Kong and Mainland China. He had held various senior roles in sizeable organisations including Hong Kong Disneyland, Hong Kong Jockey Club and Coca-Cola China. Mr Lo holds a Master of Business Administration degree from the University of East Asia and a Diploma in Communications from the Hong Kong Baptist University. He is an Adjunct Associate Professor of the Institute for China Business, School of Professional and Continuing Education of The University of Hong Kong. He is also an Adjunct Lecturer for post-graduate programme at the School of Journalism and Communication of The Chinese University of Hong Kong. Mr Lo is a Life Member of the International Association of Business Communicators, a director of China International Public Relations Association and a member of the Chartered Institute of Linguists in UK.

### Mr Gordon WU Chi Ping

### **Director (Property Management & Operations)**

Mr Wu, aged 46, oversees the property, facility and car park management and operations of the asset portfolio of The Link REIT. He joined the Manager in September 2011. Mr Wu has over 25 years of experience in property management in both Hong Kong and the PRC, running a group of management companies and training academies. Prior to joining the Manager, he was an associate director of the Sino Group and managed more than 180 properties with a workforce over 2,000 staff. Mr Wu holds a Master of Science in Real Estate from The University of Hong Kong. He is a fellow member of The Hong Kong Institute of Housing.

BIOGRAPHICAL DETAILS OF DIRECTORS AND MANAGEMENT TEAM

## Ms Amy HO Shui Yung

#### **Head of Asset Planning & Development**

Ms Ho, aged 49, is responsible for the development and execution of asset plans of The Link REIT and coordinates the asset enhancement activities. Ms Ho joined the Manager in December 2011. Prior to joining the Manager, she had 20 years of real estate industry experience with major investment and asset management companies in both Hong Kong and PRC including InfraRed NF Investment Advisers Limited, Grosvenor Limited and Hutchison Whampoa Properties Limited. Ms Ho holds both MHKIS (General Practice) and MRICS (General Practice) qualifications, and is a member of China Institute of Real Estate Appraisers and Agents. She holds a Master of Science in Real Estate and a Postgraduate Diploma in Surveying from The University of Hong Kong.

### Mr Michael LO Kam Chuen

### **Head of Operations & Sustainability**

Mr Lo, aged 63, is responsible for the facility and engineering management of The Link REIT's asset portfolio to ensure reliable and efficient asset management, as well as taking part in overseeing the corporate sustainability. He joined the Manager in June 2010 and has 42 years of experience in the property and facility management business, including 28 years in Hongkong Land Limited. Mr Lo holds a Master of Science degree in Facility Management from The Hong Kong Polytechnic University and a Certificate in Housing Management from The University of Hong Kong. Mr Lo will retire by the end of June 2014.

# **DISCLOSURES**

## DISCLOSURE OF INTERESTS IN UNITS

## INTERESTS OF SIGNIFICANT UNITHOLDER AND OTHER UNITHOLDER

As at 31 March 2014, the following person was considered a significant Unitholder for the purpose of the REIT Code and held the following interests in the units of The Link REIT as at that date:

Name	Capacity	Number of units in Long Position	Approximate percentage of total units in issue (2) %
The Capital Group Companies, Inc. (1)	Interests of controlled corporations	274,510,103	11.87

In addition to the significant Unitholder as disclosed above, another person having 5% or more interests in the units of The Link REIT as at 31 March 2014 was as follow:

Name	Capacity	Number of units in Long Position (L) / Short Position (S)	Approximate percentage of total units in issue (2) %
BlackRock, Inc.	Interests of controlled corporations	(L) 151,977,145 (S) 4,085,247	6.57 0.17

#### Notes.

- (1) The 11.87% units in which The Capital Group Companies, Inc. was deemed to be interested were held through its two subsidiaries, namely, Capital Research and Management Company (11.41% or 263,856,944 units) and Capital Group International, Inc. (0.46% or 10,653,159 units). The 0.46% interests of Capital Group International, Inc. were further held through its four subsidiaries, namely, Capital Guardian Trust Company (0.27% or 6,162,692 units), Capital International, Inc. (0.08% or 1,964,031 units), Capital International Limited (0.05% or 1,053,302 units) and Capital International Sàrl (0.06% or 1,473,134 units).
- (2) The approximate percentages were calculated based on 2,310,889,561 units in issue as at 31 March 2014 (rounded down to two decimal places).

Save as disclosed above, based on the disclosure of interests to the Hong Kong Stock Exchange and the Manager pursuant to the provisions of Part XV of the SFO and the register kept by the Manager, there were no other persons having 5% or more interests in the units as at 31 March 2014.

#### **DISCLOSURES**

DISCLOSURE OF INTERESTS IN UNITS

## INTERESTS OF DIRECTORS IN UNITS

According to disclosure of interests to the Hong Kong Stock Exchange and the Manager pursuant to the provisions of Part XV of the SFO and the register kept by the Manager, the interests of the Directors in units and underlying units of The Link REIT as at 31 March 2014 were as follows:

	Number of units		_ lutouset in	Total	Approximate	Total		
	Personal interest (1)		Corporate interest			interest held at 31 Mar 2014		interest held at 30 Sep 2013
Current Directors								
Chairman (also an Independent Non-Executive Director)								
Nicholas Robert SALLNOW-SMITH	624,146	-	-	-	178,000	802,146	0.035	765,646
Executive Directors								
George Kwok Lung HONGCHOY	963,811	-	-	-	908,000	1,871,811	0.081	1,496,811
Andy CHEUNG Lee Ming	233,132	-	-	-	280,500	513,632	0.022	408,632
Non-Executive Director								
lan Keith GRIFFITHS	150,388	-	-	-	49,500	199,888	0.009	189,888
Independent Non-Executive Directors								
William CHAN Chak Cheung	71,696	-	-	-	66,000	137,696	0.006	124,196
Eva CHENG LI Kam Fun (3)	-	-	-	-	-	-	-	-
Anthony CHOW Wing Kin	513,427	-	-	-	66,000	579,427	0.025	525,927
Patrick FUNG Yuk Bun	270,672	-	-	-	51,500	322,172	0.014	311,672
Stanley KO Kam Chuen	199,169	-	-	-	61,500	260,669	0.011	248,169
May Siew Boi TAN	-	-	-	-	12,500	12,500	0.001	-
David Charles WATT	37,222	-	-	-	54,500	91,722	0.004	80,222
Richard WONG Yue Chim	195,243	-	-	-	62,500	257,743	0.011	244,243
Elaine Carole YOUNG	2,500	-	-	-	11,500	14,000	0.001	-
Former Independent Non-Executive Dire	ector							
Michael Ian ARNOLD (5)	212,874	_	-	-	49,500	262,374	0.011	262,374

#### Notes:

- (1) The personal interests of the Directors in units as stated above were long position interests. There was no short position interest held by any Director.
- (2) These interests in underlying units were long position interests and represented the maximum number of units which might be issued to the Directors (and the former Independent Non-Executive Director mentioned above) on the vesting of the restricted unit awards granted to them under the long-term incentive plan of The Link REIT. See also Note (5) below.
- (3) Mrs Eva CHENG LI Kam Fun was appointed as an Independent Non-Executive Director on 24 February 2014. No restricted unit award was granted to her under the long-term incentive plan of The Link REIT.
- (4) The approximate percentages were calculated based on 2,310,889,561 units in issue as at 31 March 2014.
- (5) These interests in units and underlying units (referring to unvested restricted unit awards) represented Mr Michael Ian ARNOLD's position as at 2 September 2013 (i.e. the date immediately preceding his retirement). There was no change to his unvested restricted unit awards from 3 September 2013 up to 31 March 2014 except that such restricted unit awards will be subject to pro rata vesting. See Note (6) of the paragraph "Restricted Unit Awards" under the "Long-term Incentive Plan" section for further details.

Save as disclosed above and so far as the Manager is aware, none of the Directors or any of their respective associates held any interests in the units or underlying units as at 31 March 2014.

## **INTERESTS OF CONNECTED PERSONS IN UNITS**

After making reasonable enquiry and according to information available to the Manager, the following persons (other than the significant Unitholder (6) and Directors and any of their respective associates (7)), being connected persons (as defined in the REIT Code) to The Link REIT, held interests in the units of The Link REIT as at 31 March 2014 as follows:

Name	Number of units held at 31 Mar 2014	Approximate percentage of total units in issue (4) %	Number of units held at 30 Sep 2013
The Hongkong and Shanghai Banking Corporation Limited (" <b>HSBC</b> ") and its subsidiaries (1)	2,473,461	0.107	2,387,415
Wing Hang Bank, Limited (2) ("Wing Hang Bank")	100,000	0.004	100,000
Aviva Life Insurance Company Limited (3) ("Aviva")	189,000	0.008	175,000

#### Notes:

- (1) The Trustee is an indirect subsidiary of HSBC and hence HSBC and its subsidiaries are connected persons to The Link REIT.

  Apart from the 2,473,461 units disclosed in the table above, a fellow subsidiary of HSBC also held 356,501 units as at 31 March 2014.
- (2) Dr Patrick FUNG Yuk Bun is chairman of Wing Hang Bank; therefore, Wing Hang Bank is a connected person to The Link REIT.
- (3) Mr Nicholas Robert SALLNOW-SMITH is a non-executive director of Aviva; therefore, Aviva is a connected person to The Link REIT.
- (4) The approximate percentages were calculated based on 2,310,889,561 units in issue as at 31 March 2014.
- (5) CBRE Limited, current principal valuer of The Link REIT, is a connected person to The Link REIT. A fellow subsidiary of CBRE Limited held 15,787,308 units as at 31 March 2014.
- (6) The interest held by a significant Unitholder (as a connected person to The Link REIT for the purpose of the REIT Code) is disclosed in the "Interests of Significant Unitholder and Other Unitholder" section above.
- (7) The interests of Directors (as connected persons to The Link REIT for the purposes of the REIT Code) are disclosed in the "Interests of Directors in Units" section above. The Company Secretary of the Manager and his associate (as defined in the REIT Code) were interested in 144,880 units as at 31 March 2014.

# **DISCLOSURES**

## LONG-TERM INCENTIVE PLAN

A long-term incentive plan (the "LTI Plan") was adopted on 23 July 2007 pursuant to which equity incentive in the form of a restricted unit award giving a conditional right to receive units (the "Restricted Unit Award"), a unit option giving an option to subscribe for units (the "Unit Option") and a cash incentive in the form of a conditional cash award (the "Conditional Cash Award") (and, each individually referred to as an "Award" and collectively as "Awards") may be granted to the Directors and other eligible staff.

The LTI Plan is managed and administered by the Human Resources and Compensation Committee. In addition, the Remuneration Committee will review and recommend to the Board for approval of grant of Award (and other arrangements under the LTI Plan) involving a Director.

## **SUMMARY OF THE LTI PLAN**

## **Purposes**

The principal purposes of the LTI Plan are:

- (i) to align the interests of the participants of the LTI Plan with the achievement of the strategic long-term goals of the Manager for The Link REIT and with the interests of the Unitholders as a whole;
- (ii) to enhance the ability to attract and retain talented management and key employees of the Manager whose contributions are essential to the long-term growth and prosperity of The Link REIT and the creation of value for the Unitholders; and
- (iii) to provide The Link REIT with the ability to incentivise and/or reward the management and key employees of the Manager so as to motivate them to achieve superior performance.

#### **Participants**

Persons eligible to participate in the LTI Plan (the "Participants") include (i) Directors; and (ii) key employees of the Manager who, in the sole opinion of the Human Resources and Compensation Committee, have contributed or have the potential to contribute to the success of The Link REIT.

#### **Grant of Award**

Grant of Award shall be approved by the Human Resources and Compensation Committee, except for the grant of an Award to a Director, the CEO or a significant holder (as defined in the REIT Code) of The Link REIT, or any of their respective associates (other than a person who is an associate only by virtue of such person's employment with the Manager) which shall be approved by the Board (including the Independent Non-Executive Directors). No Director shall be involved in the decision of granting an Award to himself/herself.

## **Total Number of Units Available for Issue under the LTI Plan**

The total number of units which may be issued pursuant to all the Awards granted under the LTI Plan shall not in aggregate exceed 213,745,400 units (being 10% of the then units in issue as at the date of the adoption of the LTI Plan). As at the date of this report, 201,353,127 units are available for further grant of Awards under the LTI Plan, representing approximately 8.71% of the units in issue.

# **Maximum Entitlement of Each Participant**

Unless approved by the Unitholders by way of an ordinary resolution, no Participant shall be granted an Award which, if accepted and vested (for a Restricted Unit Award) and/or exercised (for a Unit Option) in full, would result in such Participant becoming entitled to receive such number of units that, when aggregated with the total units already issued or to be issued to him/her pursuant to all the Awards granted or to be granted (including Awards vested and/ or exercised, cancelled and outstanding) to him/her within a 12-month period immediately preceding the date of such proposed grant, would exceed 1% of the total units in issue as at the proposed date of grant of such Award.

If an Award is proposed to be granted to an Independent Non-Executive Director or a significant holder (as defined in the REIT Code) of The Link REIT or any of their respective associates which would result in the units issued and to be issued pursuant to all the Awards granted or to be granted (including Awards vested and/or exercised, cancelled and outstanding) to him/her within a 12-month period up to and including the date of such proposed grant, (i) representing in aggregate over 0.1% of the total units in issue; and (ii) having an aggregate value, based on the closing price of the units as at the date of such proposed grant, in excess of HK\$5 million, such further grant of Award shall be approved by the Unitholders by way of an ordinary resolution and the relevant Participant and his/her associate(s) shall abstain from voting on the relevant ordinary resolution. In addition, grant of Awards to an Independent Non-Executive Director shall not, among others, exceed 1% of the total units in issue.

# **Vesting Period/Option Period**

The vesting period of a Restricted Unit Award is generally one year to three years or such other period as determined by the Human Resources and Compensation Committee. The option period for a Unit Option is such period (which is no longer than 10 years) as determined by the Human Resources and Compensation Committee.

# **Exercise Price of Unit Option**

The exercise price of a Unit Option shall not be less than the higher of: (i) the closing price of the units as quoted on the Hong Kong Stock Exchange on the date of grant; and (ii) the average of the closing prices of the units as quoted on the Hong Kong Stock Exchange for the five trading days immediately preceding the date of grant.

# **Performance Targets**

The performance targets and/or other vesting conditions for a Restricted Unit Award shall be determined by the Human Resources and Compensation Committee which, in its absolute discretion, will determine whether, and to what extent, such performance targets and/or vesting conditions have been satisfied (or, if applicable, waived) upon vesting.

# **Conditional Cash Award**

A Conditional Cash Award shall only be granted, in the absolute discretion of the Human Resources and Compensation Committee, in conjunction with a Restricted Unit Award and shall vest under the same performance targets and/or vesting conditions and vesting period applicable to the relevant Restricted Unit Award. A Conditional Cash Award gives the grantee a conditional right to receive a cash payment equal to the aggregate distributions per unit paid to the Unitholders during the vesting period multiplied by the actual number of units finally vested with such grantee.

#### **Acceptance of Award and Consideration Payable**

An offer for grant of an Award shall be accepted within 14 days from the date of grant (or such other period as specified by the Human Resources and Compensation Committee). Consideration payable on acceptance of an Award (if any) shall be determined by the Human Resources and Compensation Committee in its absolute discretion.

#### **DISCLOSURES**

LONG-TERM INCENTIVE PLAN

# **Duration of the LTI Plan**

Save for early termination, the LTI Plan shall remain valid for 10 years from 23 July 2007 (its date of adoption).

# **UNIT OPTIONS**

No Unit Option has ever been granted since the adoption of the LTI Plan.

# **RESTRICTED UNIT AWARDS**

The movements in Restricted Unit Awards, which were granted in conjunction with Conditional Cash Awards <sup>(5)</sup>, under the LTI Plan during the year ended 31 March 2014 and the balances as at the beginning and end of the year were as follows:

			Outstanding at 1 Apr	Granted during the		Cancelled during the	Lapsed during the	
		Vesting period	2013	year (1),		year	year (4)	
Current Directors								
Nicholas Robert SALLNOW-SMITH	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	70,500	-	(68,385)	_	(2,115)	-
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	52,500	-	(52,500)	-	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	52,500	-	-	-	_	52,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	44,500	-	-	-	_	44,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	44,500	-	-	-	-	44,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	18,250	-	-	_	18,250
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	18,250	-	-	_	18,250
George Kwok Lung HONGCHOY	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	177,500	-	(172,175)	_	(5,325)	-
(Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	154,000	-	(154,000)	-	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	154,000	-	_	_	-	154,000
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	189,500	-	_	-	-	189,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	189,500	-	_	-	-	189,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	_	187,500	_	_	-	187,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	_	187,500	_	_	-	187,500
Andy CHEUNG Lee Ming	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	84,000	-	(81,480)	_	(2,520)	-
(Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	64,500	-	(64,500)	_	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	64,500	-	_	-	-	64,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	55,500	-	_	_	-	55,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	55,500	-	_	_	-	55,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	_	52,500	_	_	_	52,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	_	52,500	_	_	-	52,500
lan Keith GRIFFITHS	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	19,500	-	(18,915)	_	(585)	-
(Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	14,500	_	(14,500)	_	_	_
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	14,500	-	_	_	-	14,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	12,500	_	_	_	_	12,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	12,500	_	_	_	_	12,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	_	5,000	_	_	_	5,000
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	_	5,000	_	_	_	5,000

		Vesting period	Outstanding at 1 Apr 2013	Granted during the year (1)		Cancelled during the year		
William CHAN Chak Cheung	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	26,000	-	(25,220)	_	(780)	-
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	19,500	-	(19,500)	_	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	19,500	-	-	-	-	19,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	16,500	_	-	_		16,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	16,500	_	_	-	_	16,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	_	6,750	_	_	_	6,750
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	_	6,750	_	_	_	6,750
Eva CHENG LI Kam Fun (Independent Non-Executive Director)	-	-	-	-	-	_	_	_
Anthony CHOW Wing Kin	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	26,000	-	(25,220)	-	(780)	-
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	19,500	_	(19,500)	_	-	_
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	19,500	-	-	-	-	19,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	16,500	-	-	_	-	16,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	16,500	-	-	_	-	16,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	6,750	-	_	-	6,750
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	6,750	-	_	-	6,750
Patrick FUNG Yuk Bun	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	20,500	-	(19,885)	-	(615)	_
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	15,000	-	(15,000)	_	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	15,000	-	-	_	-	15,000
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	13,000	-	-	_	-	13,000
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	13,000	-	-	_	-	13,000
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	5,250	-	-	-	5,250
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	5,250	-	-	-	5,250
Stanley KO Kam Chuen	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	24,000	-	(23,280)	-	(720)	_
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	18,000	_	(18,000)	_	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	18,000	-	_	-	-	18,000
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	15,500	_	_	_	-	15,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	15,500	_	_	_	-	15,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	6,250	_	-	-	6,250
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	6,250	-	-	-	6,250
May Siew Boi TAN	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	_	6,250	_	_	-	6,250
(Independent Non-Executive Director)	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	_	6,250	_	_	-	6,250
David Charles WATT	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	21,500	-	(20,855)	-	(645)	_
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	16,000	-	(16,000)	-	-	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	16,000	-	_	-	-	16,000
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	13,500	-	_	-	-	13,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	13,500	-	-	-	-	13,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	5,750	-	-	-	5,750
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	_	5,750	_	_	_	5,750

**DISCLOSURES**LONG-TERM INCENTIVE PLAN

						Cancelled		
				during the				
		Vesting period	2013 (1)					
Richard WONG Yue Chim	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	24,000	_	(23,280)	-	(720)	_
(Independent Non-Executive Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	18,000	-	(18,000)	-	-	_
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	18,000	-	_	-	-	18,000
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	15,500	-	_	_	_	15,500
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	15,500	-	_	-	-	15,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	6,750	_	-	-	6,750
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	6,750	_	-	-	6,750
Elaine Carole YOUNG	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	5,750	_	_	-	5,750
(Independent Non-Executive Director)	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	5,750	_	-	-	5,750
Former Director								
Michael Ian ARNOLD	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	25,000	-	(24,250)	-	(750)	-
(Former Independent Non-Executive	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	18,500	-	(18,500)	-	-	-
Director)	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	18,500	-	-	-	-	18,500 (6)
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	15,500	-	-	-	-	15,500 <sup>(6)</sup>
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	15,500	-	-	-		15,500 <sup>(6)</sup>
Other Participants								
(in aggregate)	12 Nov 2010	12 Nov 2010 to 30 Jun 2013	501,116 <sup>(7)</sup>	-	(486,083) (7)	-	(15,033) (7)	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2013	698,104	-	(656,604)	(32,500)	(9,000)	-
	23 Sep 2011	23 Sep 2011 to 30 Jun 2014	695,362	-	-	-	(45,842)	649,520
	16 Jul 2012	16 Jul 2012 to 30 Jun 2014	669,500	-	-	-	(23,266)	646,234
	16 Jul 2012	16 Jul 2012 to 30 Jun 2015	669,500	-	-	-	(24,190)	645,310
	20 Jan 2014	20 Jan 2014 to 30 Jun 2015	-	645,500	-	-		645,500
	20 Jan 2014	20 Jan 2014 to 30 Jun 2016	-	645,500	-	-		645,500
Total			5,388,082	1,916,500	(2,055,632)	(32,500)	(132,886)	5,083,564

#### Notes:

- (1) These figures represent the maximum number of units that may be issued on vesting of the Restricted Unit Awards. The actual number of units that will finally vest and be issued to each grantee may range from zero to such maximum number depending on whether, and to what extent, the relevant vesting conditions are met.
- (2) The closing price of the units on the business day immediately preceding the date of grant of the Restricted Unit Awards in the year was HK\$35.90 per unit. On the assumption that the Restricted Unit Awards granted in the year were finally vested for the maximum number of units, the estimated value of such Restricted Unit Awards would amount to approximately HK\$69 million as at 31 March 2014 based on the valuation of an independent valuer.
- (3) The closing price of the units on the business day immediately preceding the date on which the Restricted Unit Awards were vested in the year was HK\$38.15 per unit.
- (4) These figures represent the maximum number of units relating to the Restricted Unit Awards lapsed in the year. The Conditional Cash Awards granted in conjunction with such Restricted Unit Awards lapsed simultaneously.
- (5) The Restricted Unit Awards in the above table were all granted in conjunction with Conditional Cash Awards. An aggregate amount of HK\$6,855,208 was paid for the Conditional Cash Awards vested along with the relevant Restricted Unit Award in the year. Based on the maximum number of units to be issued in respect of the Restricted Unit Awards granted but not yet vested in the year, the aggregate weighted average value carried by each of the Conditional Cash Awards at as the end of the year was HK\$1.9844 per unit.
- (6) Mr Michael Ian ARNOLD retired on 3 September 2013. According to the policy determined by the Remuneration Committee, any outstanding Restricted Unit Awards held by a retired Director will vest pro rata to actual number of days in office. On this basis, the outstanding Restricted Unit Awards will not vest in favour of Mr Michael Ian ARNOLD to such maximum number of units as stated in the above table. Instead, depending on the extent to which the relevant vesting conditions are met, the maximum number of units to be issued to Mr Michael Ian ARNOLD are, respectively, 12,998 units, 8,974 units and 5,942 units.
- (7) Included in these figures were Restricted Unit Awards in respect of a maximum of 5,580 units granted to Dr Allan ZEMAN (a former Independent Non-Executive Director) which remained outstanding at the beginning of the year. 5,413 units were issued to Dr Allan ZEMAN in the year for Restricted Unit Awards vested and the remaining Restricted Unit Awards in respect of 167 units had lapsed. As at the end of the year, no other Restricted Unit Award was outstanding and remained unvested in favour of Dr Allan ZEMAN under the LTI Plan.

The Restricted Unit Awards and Conditional Cash Awards are to be expensed through The Link REIT's consolidated income statement over the relevant vesting period. Further details of the LTI Plan are set out in Note 19 to the consolidated financial statements in this annual report.

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# **DISCLOSURES**

# CONNECTED PARTY TRANSACTIONS

# **WAIVERS FROM STRICT COMPLIANCE**

On the listing of The Link REIT and subsequently on 8 June 2007, 26 October 2007 and 19 March 2013, waivers from strict compliance with the disclosure and Unitholders' approval requirements under Chapter 8 of the REIT Code for certain connected party transactions of The Link REIT were granted by the SFC (the "Waivers").

During the year ended 31 March 2014, The Link REIT complied with the stipulated terms and conditions of the Waivers for the relevant connected party transactions including, inter alia, (i) conducting the transactions at arm's length on normal commercial terms in the usual and ordinary course of business and in the interests of the Unitholders; (ii) wherever applicable, within specific caps on transaction amounts or fees paid; and (iii) having the relevant transactions reviewed by the auditor and the Audit Committee and approved by the Board.

# CONNECTED PERSONS AND CONNECTED PARTY TRANSACTIONS

The following table sets out the connected party transactions entered into by The Link REIT and/or its subsidiaries in the year with connected persons (as defined under Chapter 8 of the REIT Code) named below:

Name of Connected Person (11)	Relationship with The Link REIT	Nature of the Transactions	Income Derived HK\$'M	Expenses Incurred HK\$'M
The Link Management Limited	Manager of The Link REIT	Management fee (1)	N/A	(525.2)
HSBC Institutional Trust Services (Asia) Limited	Trustee of The Link REIT	Trustee's fee (2)	N/A	(7.7)
CBRE Limited (3)	Current Principal Valuer of The Link REIT	Valuation fee Consultancy fees	N/A N/A	(2.4) (0.2) <sup>(5)</sup>
Jones Lang LaSalle Limited (3)	Former Principal Valuer of The Link REIT	Valuation fee	N/A	(0.7)
Jones Lang LaSalle Management Services Limited (4)	Associate of former Principal Valuer of The Link REIT	Provision of fitter services	N/A	(12.0) (4)
HSBC and its subsidiaries (excluding the Trustee and its proprietary subsidiaries) ("HSBC Group")	Associates of Trustee	Tenancy/licence <sup>(6)</sup> Interest income Interest expenses and financing charges Arrangement fees and bank charges	25.6 <sup>(7)</sup> 0.5 N/A N/A	N/A N/A (52.2) (2.6)
Industrial and Commercial Bank of China (Asia) Limited ("ICBC (Asia)")	Associate of Professor Richard WONG Yue Chim	Tenancy/licence <sup>(6)</sup> Interest income Bank charges	7.5 <sup>(7)</sup> 2.5 N/A	N/A N/A _ <sup>(9)</sup>
Standard Chartered Bank (Hong Kong) Limited ("SCBHK")	Associate of Ms May Siew Boi TAN	Tenancy/licence (6) Interest income Interest expenses and financing charges Arrangement fees and bank charges	8.6 <sup>(7)</sup> 1.3 N/A N/A	N/A N/A (1.1) (0.3)
Wing Hang Bank	Associate of Dr Patrick FUNG Yuk Bun	Interest income	1.9	N/A

Name of Connected Person (11)	Relationship with The Link REIT	Nature of the Transactions	Income Derived HK\$'M	Expenses Incurred HK\$'M
Aedas Limited and its subsidiaries (" <b>Aedas</b> ") (8)	Associates of Mr Ian Keith GRIFFITHS	Fees for architectural and renovation consultancy services	N/A	(5.3) (10)
Asia Pacific Real Estate Association Limited	Associate of Mr George Kwok Lung HONGCHOY	Annual corporate membership fee	N/A	(0.1)
Foundation for the Arts and Music in Asia Limited (" <b>FAMA</b> ")	Associate of Mr Nicholas Robert SALLNOW-SMITH	Fees for organising cultural activities in two shopping centres	N/A	(0.3)
The Chamber of Hong Kong Listed Companies	Associate of Mr Andy CHEUNG Lee Ming	Annual corporate membership, application and sponsorship fees	N/A	(0.1)

- (1) The Manager, as an internalised management company of The Link REIT, recovers its expenses from The Link REIT on a cost recovery basis.
- (2) The Trustee is entitled to a fee at the rate of 0.008% per annum of the latest values of properties in Hong Kong as determined in the latest annual valuation report of the principal valuer, subject to a minimum of HK\$150,000 per month.
- (3) Jones Lang LaSalle Limited retired as the principal valuer of The Link REIT in accordance with the REIT Code on 16 November 2013 and CBRE Limited took over such position with effect from 17 November 2013.
- (4) Jones Lang LaSalle Management Services Limited is a subsidiary of Jones Lang LaSalle Limited and accordingly ceased to be a connected person of The Link REIT with effect from 17 November 2013. The amount represented the sum paid for the period from 1 April 2013 up to 16 November 2013.
- (5) The amount represented consultancy fees paid to CBRE Limited for the period from 17 November 2013 (the date when it became a connected person of The Link REIT) up to 31 March 2014. However, such fees were paid pursuant to contracts entered into with CBRE Limited before it became a connected person.
- (6) For shops, ATMs and showcases at various locations.
- (7) Amounts excluded deposits received.
- (8) A new consultancy contract in the sum of HK\$28.8 million was awarded to Aedas in the year.
- (9) Bank charges payable to ICBC (Asia) for the year amounted to approximately HK\$10,000.
- (10) Including reimbursements.
- (11) Other than those disclosed in the above table, a fee of HK\$8,288 was paid to Le Méridien Cyberport, a hotel owned by Hong Kong Cyberport Management Limited (an associate of Mr George Kwok Lung HONGCHOY), for a meeting package provided by the hotel, and two contracts in the amounts of, respectively, HK\$349,000 and HK\$200,000 were entered into with Hong Kong Youth Arts Foundation (an associate of Mr Nicholas Robert SALLNOW-SMITH) for provision of services relating to cultural and arts activities in the year.

#### **DISCLOSURES**

CONNECTED PARTY TRANSACTIONS

# LEASE TRANSACTIONS WITH CONNECTED PERSONS

In addition to the tenancies set out on page 91 of the annual report 2011, page 103 of the annual report 2012 and page 96 of the annual report 2013 (of which the term of each of those tenancies still subsisted at the year end), the following tenancies were entered into or renewed by The Link REIT and/or its subsidiaries with connected persons (as defined under Chapter 8 of the REIT Code) in the year of which the aggregate annual rent exceeded HK\$1 million:

Name of Tenant	Nature of the Transactions	Lease Term	Annual Rent (1) HK\$'M	Rental Deposit received as at 31 March 2014 HK\$'M
Hang Seng Bank, Limited (" <b>Hang</b> <b>Seng Bank</b> ")	Tenancy for shop no. G202 at Lok Fu Plaza	Term of 3 years expiring on 31 October 2016	3.1	0.8
ICBC (Asia)	Tenancy for shop nos. 21-23 at Tai Hing Commercial Centre	Term of 3 years expiring on 31 July 2016	1.4	0.4
SCBHK	Tenancy for shop no. L105 at Tin Yiu Plaza	Term of 3 years expiring on 31 May 2016	1.6	0.5 (2)

#### Notes.

# PROVISION OF BANKING AND FINANCIAL SERVICES BY CONNECTED PERSONS

The Link REIT and its subsidiaries engaged the HSBC Group, ICBC (Asia), Wing Hang Bank and SCBHK to provide ordinary course banking and financial services in the year. Further details are set out in Note 27 to the consolidated financial statements.

The HSBC Group also provided services to subsidiaries of The Link REIT in relation to Mandatory Provident Fund accounts and payment and receipt arrangements. Bank accounts were maintained with the HSBC Group, ICBC (Asia), Wing Hang Bank and SCBHK for deposits and/or rent collection purposes.

<sup>(1)</sup> The annual rent is calculated from the monthly base rent on a 12-month basis as if such rent were received from the beginning of the financial year.

<sup>(2)</sup> In the form of a bank guarantee.

#### Loans

Bilateral loans of HK\$500 million and HK\$300 million were made available in May 2010 and June 2010 to The Link Finance Limited (a wholly-owned subsidiary of The Link REIT) from, respectively, HSBC and SCBHK, of which the outstanding balance due to the former was HK\$200 million and to the latter was HK\$90 million as at 31 March 2014.

A HK\$2.5 billion 5-year club loan was made available in April 2011 to The Link Finance Limited of which the outstanding balance due to HSBC was HK\$200 million as at 31 March 2014.

Bilateral loans of HK\$500 million and HK\$1 billion were made available in September 2013 and November 2013 to The Link Finance Limited from, respectively, Hang Seng Bank (a subsidiary of HSBC) and HSBC, of which the outstanding balance due to the former was HK\$250 million whereas no amount was drawn under the latter as at 31 March 2014.

#### **Deposits**

As at 31 March 2014, subsidiaries of The Link REIT placed deposits with HSBC, ICBC (Asia), Wing Hang Bank and SCBHK of approximately HK\$171 million, HK\$111 million, HK\$289 million and HK\$0.5 million, respectively.

#### **Other Transactions**

The MTN Programme was established by The Link Finance (Cayman) 2009 Limited, a wholly-owned subsidiary of The Link REIT, in May 2009 pursuant to which notes may be issued from time to time for working capital purposes.

A tranche of fixed rate notes for a principal amount of HK\$350 million was issued under the MTN Programme on 22 July 2013 in which HSBC acted as the dealer. The transaction was conducted under the Waiver granted in respect of connected party transactions with the HSBC Group and carried out at arm's length on normal commercial terms. No fee or commission was paid to HSBC in respect of the transaction. In order to ensure the effective interest cost of a new note issue is competitive, the Manager monitors the market interest rates and compares quotations from multiple dealers from time to time. No other notes were issued under the MTN Programme in the year.

The Link Finance Limited maintained interest rate swap contracts with HSBC during the year. As at 31 March 2014, the total notional principal outstanding value in respect of such swap contracts with HSBC was HK\$300 million.

#### **DISCLOSURES**

CONNECTED PARTY TRANSACTIONS

# CONFIRMATION BY THE MANAGER AND THE TRUSTEE IN RESPECT OF CORPORATE FINANCE TRANSACTION WITH THE HSBC GROUP

The Trustee and the Manager both confirm that, with respect to the corporate finance transaction entered into with the HSBC Group in the year, (i) such transaction was carried out at arm's length on normal commercial terms; (ii) the Trustee was not involved in the decision to enter into such transaction, subject only to its duties of oversight under the REIT Code and the Trust Deed; and (iii) the ongoing general conditions under the relevant Waiver (details of which were disclosed in the offering circular dated 14 November 2005 of The Link REIT) were complied with.

# REPORT FROM AUDITOR IN RELATION TO CERTAIN CONNECTED PARTY TRANSACTIONS

The continuing connected party transactions conducted in the year have been reviewed by the auditor in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing its findings and conclusions in respect of the connected party transactions including lease transactions and corporate finance transactions in accordance with the Waivers from strict compliance with the disclosure and Unitholders' approval requirements under Chapter 8 of the REIT Code granted by the SFC.

# **CONFIRMATION BY THE AUDIT COMMITTEE**

The management submitted quarterly compliance reports to the Audit Committee.

The Audit Committee has reviewed and is satisfied that the general nature and types of the ordinary course banking and financial services provided by the HSBC Group, ICBC (Asia), Wing Hang Bank and SCBHK in the year were of the types that are contemplated in the respective Waivers granted by the SFC and were of the nature and types that were entered into in the ordinary and usual course of business at arm's length on normal commercial terms and there were no material inconsistencies with the internal procedures of the Manager that should be drawn to the attention of the Unitholders.

The Audit Committee also confirms that, after review of the terms of all relevant connected party transactions, including the lease and corporate finance transactions, it is satisfied that all such connected party transactions were entered into in the year:

- (i) at arm's length and on normal commercial terms;
- (ii) in the ordinary and usual course of business of The Link REIT;
- (iii) are fair and reasonable; and
- (iv) in the interests of the Unitholders.

# **CONFIRMATION BY THE MANAGER**

The Board (including the Independent Non-Executive Directors) confirms that:

- (i) based on the information provided, and representations made, by the Trustee, it is satisfied with the internal controls and compliance procedures of the Trustee, which demonstrate that the Trustee's operations are run independently of other banking and financial functions or operations of the HSBC Group;
- (ii) the basis of the cap amount in relation to the corporate advisory transactions for the provision of corporate finance advice set out in the Waivers is fair and reasonable in light of The Link REIT's operations and unitholding structure, including the objectives and strategy of The Link REIT, the size, geographical and tenancy mix of its property portfolio and its management structure;
- (iii) the scope and terms of the Waivers applied for are fair and reasonable, and in the best interests of the Unitholders; and
- (iv) the Manager is not bound to enter into corporate finance transactions with the HSBC Group despite of the Waivers granted.

# CONTINUATION WITH THE WAIVERS GRANTED WITHOUT UNITHOLDERS' APPROVAL

The Audit Committee has reviewed the terms of the Waivers. The Audit Committee and the full Board (including the Independent Non-Executive Directors) are satisfied that (on the basis of the terms of the Waivers and the internal controls and procedures in place) it is fair and reasonable and in the best interests of the Unitholders that the Waivers be continued without Unitholders' approval.

# THE LINK TOGETHER INITIATIVES

# THE LINK TOGETHER INITIATIVES

"The Link Together Initiatives" the flagship as charity and community engagement programme of The Link REIT, was established to support eligible charitable organisations in launching relevant service projects that benefit the communities near The Link REIT's properties. This programme is set up with the objective of advancing sustainable development in the communities that The Link REIT serves and furthering The Link REIT's vision of serving and improving the lives of the people around us. Every year, The Link REIT contributes an amount up to 0.25% of its net property income of the previous financial year to the programme. No awarded organisation will be granted a budget of more than 30% of the total granted funds.

	Organisation	Project Category/ Name	Target Audience	# of Targeted Participants (approx.)	Total Funding Donated (HK\$)	Update on Progress
1.	Yang Memorial Methodist Social Service	Child Anxiety Project – "Be With You"	Children & Families	1,800 (direct)/ 7,800 (indirect)	556,000	One of the first structured projects to target child anxiety at the community level. Project activities generally on schedule with screening and schoolwide seminars mostly completed.
2.	The Hong Kong Society for the Blind	The Glaucoma No Way & 2013 World Sight Day Programme — "Blindness Prevention with Glaucoma Screening"	Elderly	3,000	213,708	The project has expedited its service delivery in the second half of the year with full utilisation of The Link REIT's shopping centres across Hong Kong. The use of The Link REIT's venues enables screening service outreach to the elders who might not be so easily reachable. The project also demonstrates a high devotion of The Link REIT's staff volunteers to spare their time every weekend to perform screening tests for the elderly.
3.	HOPE Worldwide	Community Health Aging for Seniors Programme	Elderly	1,700	874,120	The number of elders screened significantly exceeded the whole-year target (1,629 vs. 1,000) in the first half of the project, with a high level of service satisfaction. In addition to the sheer quantity, by performing the screening at The Link REIT's shopping centres, the programme allows for the screening of elders who may not otherwise be screened (i.e. "hidden" elders).
4.	Playright Children's Play Association	Mobile Playborhood Project	Children & Families	19,200	2,179,300	The interesting point of this project is its evolving nature. With the mobile truck in place and outdoor playground regularly held at The Link REIT's shopping centres at Tin Shui Shopping Centre and Sau Mau Ping Shopping Centre, the children, parents, volunteers and communities from the neighbourhood contribute their ideas and creativity to design the games out of ordinary groceries. A significant proportion (20-30%) of children has developed a habit of joining the weekly play activity. This "repeated exposure" facilitates a long-term effect on the child's abilities and growth.
5.	Hong Kong Evangelical Church Social Service Limited	Parent-Child Development Plan	Children & Families	250 families & 3,500	686,080	With unique emphasis on character education for children at an early age, the project generally met or exceeded all output indicators. In fact, some of the activities such as the family wild camp it organised were very popular. Our staff sponsor reviewed that the programmes were well-organised with a very high standard of performance.

	Organisation	Project Category/ Name	Target Audience	# of Targeted Participants (approx.)	Total Funding Donated (HK\$)	Update on Progress
6.	Young Men's Christian Association	Community Support Programme – "Smile Now- Love Forward"	Children & Families	16,000	1,508,648	The concept of food and toys collection is good and it has garnered extensive press coverage. With good success in recruiting volunteers and partner NGOs, as well as encouraging participation of the food stalls owner, the project has been expanded to six districts including Tung Chung, Cheung Sha Wan, Sham Shui Po, Tuen Mun, Wong Tai Sin and Kwun Tong.
7.	Yang Memorial Methodist Social Service	"Who can understand me" — Pain Management Project for the Elderly	Elderly	1,000	527,800	One of the first structured projects to target pain management among elders. The public education component of this project raises their awareness about the ways in which pain can be managed. In this vein, the use of The Link REIT's venues has broadened the reach of the public education. The project has been running smoothly with multiple sports, drug, psychology and nutrition programmes carried out by phases.
8.	Hong Kong Young Women's Christian Association	Career Development for Youth	Youth	1,785	1,403,820	Generally in good progress with very encouraging results seen in the pre-and post-survey. Significant improvements seen in Forms 4 and 5 youths in their abilities to set short and long term targets, and in their knowledge of the job market.
9.	Hong Kong Federation of Handicapped Youth	Love Passion "Life Warriors" Project	Youth	120 (direct)/ 1,380 (indirect)	480,500	The project is generally progressing according to the plan. Although it has a comparatively smaller number of beneficiaries targeted, the impact on atrisk youths should not be underestimated when they witness how the enthusiastic "life warriors" fully embraced challenges in adventure activities, just like the way they tackle difficulties in real life, regardless of their physical disabilities.
10	Youth Outreach	School of Hip Hop	Youth	20,000	1,996,330	Successfully brought benefits to both the youths themselves as well as other community members who view their activities as a disturbance.

Further details of The Link Together Initiatives and the selected projects are set out at www.thelinkreit.com.

# TRUSTEE'S REPORT

We hereby confirm that, in our opinion, the Manager of The Link Real Estate Investment Trust has, in all material respects, managed The Link Real Estate Investment Trust in accordance with the provisions of the Trust Deed dated 6 September 2005, as amended and supplemented by ten supplemental deeds, for the financial year ended 31 March 2014.

HSBC Institutional Trust Services (Asia) Limited in its capacity as the Trustee of The Link Real Estate Investment Trust

Hong Kong, 4 June 2014

# INDEPENDENT AUDITOR'S REPORT



羅兵咸永道

# INDEPENDENT AUDITOR'S REPORT TO THE UNITHOLDERS OF THE LINK REAL ESTATE INVESTMENT TRUST

(a collective investment scheme authorised under section 104 of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong))

We have audited the consolidated financial statements of The Link Real Estate Investment Trust ("**The Link REIT**") and its subsidiaries (together, the "**Group**") set out on pages 123 to 166, which comprise the consolidated statement of financial position as at 31 March 2014, and the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of distributions, consolidated statement of changes in equity and net assets attributable to Unitholders and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

# MANAGER'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Manager of The Link REIT is responsible for the preparation of these consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and is responsible for ensuring that the consolidated financial statements have been properly prepared in accordance with the relevant provisions of the Trust Deed dated 6 September 2005, as amended by the 10 Supplemental Deeds (the "Trust Deed"), and the relevant disclosure requirements set out in Appendix C of the Code on Real Estate Investment Trusts established by the Securities and Futures Commission of Hong Kong (the "REIT Code"), and for such internal control as the Manager determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

# **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to the Unitholders, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

PricewaterhouseCoopers, 22/F Prince's Building, Central, Hong Kong T: +852 2289 8888, F: +852 2810 9888, www.pwchk.com

#### INDEPENDENT AUDITOR'S REPORT (Continued)

# **AUDITOR'S RESPONSIBILITY (Continued)**

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Manager of The Link REIT, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **OPINION**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Group as at 31 March 2014, and of the results and cash flows of the Group for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the relevant provisions of the Trust Deed and the relevant disclosure requirements set out in Appendix C of the REIT Code.

#### **PricewaterhouseCoopers**

Certified Public Accountants

Hong Kong, 4 June 2014

# CONSOLIDATED FINANCIAL STATEMENTS CONSOLIDATED INCOME STATEMENT

For the year ended 31 March 2014

	Note	2014 HKS'M	2013 HK\$'M
Revenues	6	7,155	6,506
Property operating expenses	8	(1,953)	(1,890)
Net property income		5,202	4,616
General and administrative expenses		(222)	(223)
Change in fair values of investment properties	14	13,445	17,705
Operating profit	9	18,425	22,098
Interest income		28	39
Finance costs on interest bearing liabilities	10	(393)	(441)
Profit before taxation and transactions with Unitholders		18,060	21,696
	4.0	<b>/</b> \	(00.4)
Taxation	12	(755)	(634)
Profit for the year, before transactions with Unitholders (Note (i))	13	17,305	21,062
Distributions paid to Unitholders:			
- 2012 final distribution		_	(1,502)
– 2013 interim distribution		_	(1,624)
- 2013 final distribution		(1,725)	_
- 2014 interim distribution		(1,854)	-
		13,726	17,936
Represented by:			
Change in net assets attributable to Unitholders, excluding issues of new units		13,851	18,065
Amount arising from cash flow hedging	24	/40E\	(120)
reserve movement	24	(125)	(129)
		13,726	17,936

The notes on pages 129 to 166 are an integral part of these consolidated financial statements.

<sup>(</sup>i) Earnings per unit, based upon profit after taxation and before transactions with Unitholders and the weighted average number of units in issue, is set out in Note 13 to the consolidated financial statements.

<sup>(</sup>ii) Total Distributable Income (as defined in the Trust Deed constituting The Link Real Estate Investment Trust) is determined in the consolidated statement of distributions. The final distribution declared in respect of this year as set out in the consolidated statement of distributions will be paid to Unitholders on 3 July 2014.

# CONSOLIDATED FINANCIAL STATEMENTS CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 March 2014

	Note	Before transactions with Unitholders HK\$'M	Transactions with Unitholders (Note (i)) HK\$'M	After transactions with Unitholders HK\$'M
For the year ended 31 March 2014				
Profit for the year		17,305	(17,430)	(125)
Other comprehensive income				
Item that may be reclassified subsequently to the consolidated income statement				
<ul> <li>Cash flow hedging reserve</li> </ul>		125	-	125
Total comprehensive income for the year	(ii)	17,430	(17,430)	-
For the year ended 31 March 2013  Profit for the year		21,062	(21,191)	(129)
Other comprehensive income				
Item that may be reclassified subsequently to the consolidated income statement				
<ul> <li>Cash flow hedging reserve</li> </ul>		129	_	129
Total comprehensive income for the year	(ii)	21,191	(21,191)	_

The notes on pages 129 to 166 are an integral part of these consolidated financial statements.

- (i) Transactions with Unitholders comprise the distributions to Unitholders of HK\$3,579 million (2013: HK\$3,126 million) and change in net assets attributable to Unitholders, excluding issues of new units, of HK\$13,851 million (2013: HK\$18,065 million).
- (ii) In accordance with the Trust Deed, The Link Real Estate Investment Trust is required to distribute to Unitholders not less than 90% of Total Distributable Income for each financial year. The trust also has a limited life of 80 years from the date of establishment. Accordingly, the units contain contractual obligations of the trust to pay to its Unitholders cash distributions and also upon termination of the trust, a share of all net cash proceeds derived from the sale or realisation of the assets of the trust less any liabilities, in accordance with their proportionate interests in the trust at the date of the termination. The Unitholders' funds are therefore classified as a financial liability rather than equity in accordance with Hong Kong Accounting Standard 32: Financial Instruments: Presentation. Consistent with Unitholders' funds being classified as a financial liability, the distributions to Unitholders and change in net assets attributable to Unitholders, excluding issues of new units, are finance costs. Accordingly, the total comprehensive income, after the transactions with Unitholders, is zero.

# CONSOLIDATED FINANCIAL STATEMENTS CONSOLIDATED STATEMENT OF DISTRIBUTIONS

For the year ended 31 March 2014

No	te	2014 HK\$'M	2013 HK\$'M
Profit for the year, before transactions with Unitholders		17,305	21,062
Adjustments:			
- Change in fair values of investment properties		(13,445)	(17,705)
– Other non-cash income		(30)	(8)
Total Distributable Income (Note (i))		3,830	3,349
Interim distribution, paid		1,854	1,624
Final distribution, to be paid to the Unitholders		1,976	1,725
Total distributions for the year (Note (ii))		3,830	3,349
As a percentage of Total Distributable Income		100%	100%
Units in issue at 31 March	23	2,310,889,561	2,288,061,440
Distributions per unit to Unitholders:  - Interim distribution per unit, paid (Note (iii))  - Final distribution per unit, to be paid to the Unitholders (Note (iv))		HK80.22 cents	HK71.08 cents
Distribution per unit for the year		HK165.74 cents	HK146.46 cents

The notes on pages 129 to 166 are an integral part of these consolidated financial statements.

- (i) Under the terms of the Trust Deed, the Total Distributable Income is the consolidated profit after taxation attributable to Unitholders (equivalent to profit for the year, before transactions with Unitholders) adjusted to eliminate the effects of certain non-cash adjustments which have been recorded in the consolidated income statement for the relevant year.
- (ii) Pursuant to the Trust Deed, The Link Real Estate Investment Trust is required to ensure that the total amount distributed to Unitholders as distributions for each financial year shall be no less than 90% of Total Distributable Income, plus at its discretion, any other additional amount that the Manager determines is distributable. The Manager has decided to distribute 100% (2013: 100%) of Total Distributable Income as the distribution for the year ended 31 March 2014. The interim distribution was paid to Unitholders on 10 December 2013. The final distribution will be paid to Unitholders on 3 July 2014.
- (iii) The interim distribution per unit of HK80.22 cents for the six months ended 30 September 2013 was calculated based on the interim distribution of HK\$1,854 million for the period and 2,310,889,561 units in issue as at 30 September 2013. The interim distribution per unit of HK71.08 cents for the six months ended 30 September 2012 was calculated based on the interim distribution of HK\$1,624 million for the period and 2,284,402,553 units in issue as at 30 September 2012.
- (iv) The final distribution per unit of HK85.52 cents for the year ended 31 March 2014 is calculated based on the final distribution to be paid to the Unitholders of HK\$1,976 million for the second half of the financial year and 2,310,889,561 units in issue as at 31 March 2014. The final distribution per unit of HK75.38 cents for the year ended 31 March 2013 was calculated based on the final distribution of HK\$1,725 million for the period and 2,288,061,440 units in issue as at 31 March 2013.

# CONSOLIDATED FINANCIAL STATEMENTS CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March 2014

		2014	2013
	Note	HK\$'M	HK\$'M
Non-current assets			
Goodwill		331	331
Investment properties	14	109,899	95,366
Property, plant and equipment	15	70	73
Derivative financial instruments	21	69	168
		110,369	95,938
Current assets			
Trade and other receivables	16	237	212
Deposits and prepayments		66	65
Derivative financial instruments	21	-	56
Short-term bank deposits	17	2,234	1,495
Cash and cash equivalents	17	560	1,657
		3,097	3,485
Total assets		113,466	99,423
Current liabilities			
Trade payables, receipts in advance and accruals	18	1,310	1,237
Security deposits		1,101	994
Provision for taxation		209	159
Current portion of long-term incentive plan provision	19	60	87
Interest bearing liabilities	20	2,825	1,706
Derivative financial instruments	21	27	15
		5,532	4,198
Net current liabilities		2,435	713
Total assets less current liabilities		107,934	95,225
Non-current liabilities, excluding net assets attributable to Unitholders			
Long-term incentive plan provision	19	32	52
Interest bearing liabilities	20	9,699	11,829
Derivative financial instruments	21	98	184
Deferred tax liabilities	22	1,754	1,518
		11,583	13,583
Total liabilities, excluding net assets attributable to Unitholders		17,115	17,781
Net assets attributable to Unitholders		96,351	81,642
Units in issue	23	2,310,889,561	2,288,061,440
Net assets per unit attributable to Unitholders		HK\$41.69	HK\$35.68

The notes on pages 129 to 166 are an integral part of these consolidated financial statements.

On behalf of the Board of Directors of

The Link Management Limited, as the Manager

**Nicholas Robert SALLNOW-SMITH** *Chairman* 

4 June 2014

George Kwok Lung HONGCHOY

Chief Executive Officer
4 June 2014

# CONSOLIDATED FINANCIAL STATEMENTS CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AND NET ASSETS ATTRIBUTABLE TO UNITHOLDERS

For the year ended 31 March 2014

	Total	Net assets	
	equity	Unitholders	Total
Note	HK\$'M	HK\$'M	HK\$'M
	-	81,642	81,642
	-	779	779
	-	79	79
	-	17,305	17,305
	-	(1,725)	(1,725)
	-	(1,854)	(1,854)
24	13	_	13
24	112	_	112
24	(125)	125	-
	_	13,851	13,851
	-	96,351	96,351
	-	62,735	62,735
	-		782
	-	60	60
	_	21.062	21,062
		21,002	21,002
	_	(1.502)	(1,502)
	_		(1,624)
24	(31)	_	(31)
24	160	_	160
24	(129)	129	-
	_	18,065	18,065
		81,642	81,642
	24 24 24 24 24	Note HKS'M  24 13 24 112 24 (125)  24 (31) 24 160	Note   HK\$"M   HK\$"M   HK\$"M

The notes on pages 129 to 166 are an integral part of these consolidated financial statements.

# CONSOLIDATED FINANCIAL STATEMENTS CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2014

	Note	2014 HK\$'M	2013 HK\$'M
Operating activities			
Net cash generated from operating activities	25(a)	4,659	4,199
Investing activities			
Additions to investment properties		(1,005)	(871)
Additions to property, plant and equipment		(18)	(25)
Interest income received		26	38
(Increase)/decrease in short-term bank deposits with original maturity of more than three months		(739)	67
Net cash used in investing activities		(1,736)	(791)
Financing activities			
Proceeds from interest bearing liabilities, net of transaction costs		2,233	5,424
Repayment of interest bearing liabilities		(3,050)	(4,530)
Interest expenses paid on interest bearing liabilities		(403)	(451)
Distributions paid to Unitholders		(2,800)	(2,344)
Net cash used in financing activities		(4,020)	(1,901)
Net (decrease)/increase in cash and cash equivalents		(1,097)	1,507
Cash and cash equivalents at 1 April		1,657	150
Cash and cash equivalents at 31 March		560	1,657

The notes on pages 129 to 166 are an integral part of these consolidated financial statements.

# CONSOLIDATED FINANCIAL STATEMENTS NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# 1 CORPORATE INFORMATION

The Link Real Estate Investment Trust ("**The Link REIT**") is a collective investment scheme authorised under section 104 of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong). The Link REIT is governed by a trust deed entered into on 6 September 2005 (as amended and supplemented by the First Supplemental Deed dated 4 November 2005, the Second Supplemental Deed dated 8 November 2005, the Third Supplemental Deed dated 16 January 2006, the Fourth Supplemental Deed dated 21 November 2006, the Fifth Supplemental Deed dated 13 July 2007, the Sixth Supplemental Deed dated 23 July 2007, the Seventh Supplemental Deed dated 5 October 2009, the Eighth Supplemental Deed dated 23 July 2010, the Ninth Supplemental Deed dated 25 July 2012 and the Tenth Supplemental Deed dated 18 February 2014) (together the "**Trust Deed**").

The principal activity of The Link REIT and its subsidiaries (the "**Group**") is investment in non-residential properties (predominantly retail-based but excluding hotels and serviced apartments) and car park operations. The addresses of the registered offices of the Manager, The Link Management Limited, and the Trustee, HSBC Institutional Trust Services (Asia) Limited, are 33/F., AXA Tower, Landmark East, 100 How Ming Street, Kwun Tong, Kowloon, Hong Kong and 1 Queen's Road Central, Hong Kong, respectively.

# **2 BASIS OF PREPARATION**

# (a) Statement of compliance

The consolidated financial statements have been prepared in accordance with the Hong Kong Financial Reporting Standards ("HKFRSs"), the requirements of the Trust Deed and the relevant disclosure requirements as set out in Appendix C of the Code on Real Estate Investment Trusts (the "REIT Code") issued by the Securities and Futures Commission of Hong Kong. HKFRSs is a collective term which includes all applicable Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

As at 31 March 2014, the Group's current liabilities exceeded its current assets by HK\$2,435 million (2013: HK\$713 million). Taking into account the unutilised committed bank loan facilities of HK\$4,310 million, the Group considers that its liquidity and financial position as a whole is healthy and it has a reasonable expectation that the Group has adequate resources to meet its liabilities and commitments as and when they fall due and to continue in operational existence for the foreseeable future. Accordingly, it continues to adopt the going concern basis in preparing the consolidated financial statements.

# (b) Accounting convention and functional currency

The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of derivative financial instruments and investment properties, which are stated at fair values as explained in the significant accounting policies set out in Note 3.

The consolidated financial statements are presented in millions of Hong Kong Dollars, the functional currency of The Link REIT.

# (c) Adoption of new and revised HKFRSs

For the year ended 31 March 2014, the Group has adopted all the new standards, amendments and interpretations that are currently in issue and effective.

#### CONSOLIDATED FINANCIAL STATEMENTS (Continued) NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 2 BASIS OF PREPARATION (Continued)

# (c) Adoption of new and revised HKFRSs (Continued)

HKAS 1 (Revised) Amendment Presentation of Items of Other Comprehensive Income

HKAS 19 (2011) **Employee Benefits** 

HKAS 27 (2011) Separate Financial Statements

HKAS 28 (2011) Investments in Associates and Joint Ventures

**HKFRS 1 Amendments** Government Loans

**HKFRS 7 Amendments** Disclosures - Offsetting Financial Assets and Financial Liabilities

HKFRS 10 Consolidated Financial Statements

HKFRS 11 Joint Arrangements

HKFRS 12 Disclosure of Interests in Other Entities

HKFRS 10, HKFRS 11 and Consolidated Financial Statements, Joint Arrangements and **HKFRS 12 Amendments** Disclosure of Interests in Other Entities: Transition Guidance

HKFRS 13 Fair Value Measurement

HK(IFRIC)-Int 20 Stripping Costs in the Production Phase of a Surface Mine

Annual Improvements to HKFRSs 2009 - 2011 Cycle

The adoption of these new standards, amendments and interpretations has not had any significant effect on the accounting policies or the results reported and financial position of the Group.

The following new standards, amendments and interpretations, which have been published but are not yet effective, have not been early adopted in these consolidated financial statements. These are effective for the Group's accounting periods beginning on or after 1 April 2014.

HKAS 19 (2011) Amendments Defined Benefit Plans: Employee Contributions<sup>1</sup> HKAS 27 (2011). HKFRS 10 and Separate Financial Statements, Consolidated Financial

**HKFRS 12 Amendments** Statements and Disclosure of Interests in Other Entities:

Investment Entities<sup>2</sup>

HKAS 32 Amendments Offsetting Financial Assets and Financial Liabilities<sup>2</sup>

HKAS 36 Amendments Recoverable Amount Disclosures for Non-Financial Assets<sup>2</sup> HKAS 39 Amendments Novation of Derivatives and Continuation of Hedge Accounting<sup>2</sup>

HKAS 39. HKFRS 7 and HKFRS 9 Hedge Accounting and amendments to HKAS 39, HKFRS 7

and HKFRS 93 Amendments

HKFRS 7 and HKFRS 9 Amendments Mandatory Effective Date of HKFRS 9 and Transition Disclosures<sup>3</sup> HKFRS 9 Financial Instruments<sup>3</sup>

HKFRS 14 Regulatory Deferral Accounts<sup>4</sup> HK(IFRIC)-Int 21

Levies<sup>2</sup>

Annual Improvements to HKFRSs 2010 - 2012 Cycle<sup>1</sup> Annual Improvements to HKFRSs 2011 - 2013 Cycle<sup>1</sup>

effective for accounting periods beginning on or after 1 July 2014

effective for accounting periods beginning on or after 1 January 2014

no mandatory effective date yet determined but is available for adoption

effective for accounting periods beginning on or after 1 January 2016

# 2 BASIS OF PREPARATION (Continued)

# (c) Adoption of new and revised HKFRSs (Continued)

The Group is in the process of making an assessment of the impact of these new and revised HKFRSs upon initial application. So far, the Manager has concluded that while the adoption of the new or revised HKFRSs may result in new or amended disclosures, it is unlikely to have a significant impact on the Group's reported results of operations and financial position.

# 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of the consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated in Note 2.

#### (a) Basis of consolidation

The consolidated financial statements incorporate the assets and liabilities of The Link REIT and all its subsidiaries as at 31 March 2014 and their results for the year then ended.

Subsidiaries are entities, including structured entities, over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the asset transferred.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the units issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are expensed in the consolidated income statement during the period in which they are incurred.

#### (b) Segment reporting

A segment is a distinguishable component of the Group that is engaged either in providing a particular type of service (operating segment), or in providing services within a particular economic environment (geographical segment), and which is subject to risks and rewards that are different from those of other segments. Consistent with the Group's internal financial reporting to the Manager, being the chief operating decision maker, for the purpose of making decisions about allocating resources and assessing performance, segment assets consist primarily of tangible assets and receivables and segment liabilities mainly comprise operating liabilities. No geographical segment information has been prepared as all the properties are located within Hong Kong for the years presented.

# (c) Investment properties

A property that is held for long-term rental yields or for capital appreciation or both, is classified as an investment property.

Investment property comprises land held under government leases and treated under finance lease and buildings held under finance leases.

An investment property is measured initially at its cost, including related transaction costs.

After initial recognition, an investment property is carried at fair value, representing open market value determined at each reporting date. The carrying value of the investment property is reviewed every six months and is independently valued by external valuers at least annually.

Changes in fair values of the investment properties are recognised in the consolidated income statement.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance costs are expensed in the consolidated income statement during the period in which they are incurred.

# (d) Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance costs are expensed in the consolidated income statement during the period in which they are incurred.

#### (d) Property, plant and equipment (Continued)

Depreciation of property, plant and equipment is calculated using the straight-line method to allocate cost less estimated residual value less accumulated impairment losses over the shorter of the estimated useful lives or their lease terms (if applicable), as follows:

Leasehold improvements5 yearsEquipment3 to 5 yearsMotor vehicles5 years

An asset's residual value and useful life are reviewed and adjusted if appropriate, at each reporting date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount, as an impairment loss.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amounts and are recognised in the consolidated income statement.

#### (e) Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for impairment. A provision for impairment of trade and other receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. The amount of the provision is recognised in the consolidated income statement.

# (f) Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts.

# (g) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired business at the date of acquisition. Goodwill on business combinations is stated as a separate asset. Separately recognised goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold. Goodwill is allocated to cash-generating units for the purpose of impairment testing.

# (h) Unitholders' funds as a financial liability

In accordance with the Trust Deed, The Link REIT is required to distribute to Unitholders not less than 90% of the Group's Total Distributable Income for each financial year. The trust also has a limited life of 80 years from the date of establishment. Accordingly, the units contain contractual obligations of the trust to pay to its Unitholders cash distributions and also upon termination of the trust, a share of all net cash proceeds derived from the sale or realisation of the assets of the trust less any liabilities, in accordance with their proportionate interests in the trust at the date of the termination. The Unitholders' funds are therefore classified as a financial liability rather than equity in accordance with HKAS 32: Financial Instruments: Presentation. This liability is shown on the consolidated statement of financial position as the net assets attributable to Unitholders. Distributions to Unitholders are recognised in the consolidated income statement.

# (i) Trade payables and provisions

#### (i) Trade payables

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### (ii) Provisions

Provisions are recognised when there is a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate of the amount can be made. Where a provision is expected to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### (i) Operating leases

Leases where substantially all the risks and rewards of ownership of assets remain with the leasing company are accounted for as operating leases. Details of the recognition of operating lease rental income are set out in Note 3(n)(i) below.

# (k) Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the reporting date in the countries where the Group's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### (k) Current and deferred taxation (Continued)

Deferred taxation is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred taxation is determined using tax rates (and laws) that have been enacted or substantially enacted by the reporting date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred taxation is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary differences is controlled by the Group and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax liability or deferred tax asset arising from investment property is determined based on the presumption that the carrying amount of such investment property will be recovered through sale with the corresponding tax rate applied.

#### (I) Interest bearing liabilities

Interest bearing liabilities are recognised initially at fair value, net of transaction costs incurred. Interest bearing liabilities are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated income statement over the period of the instrument using the effective interest method.

#### (m) Impairment of non-financial assets

Assets are reviewed for impairment annually and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. Non-financial assets other than goodwill that suffer impairment are reviewed for possible reversal of the impairment at each reporting date.

# (n) Revenue recognition

#### (i) Rental income from retail properties

Operating lease rental income is recognised on a straight-line basis over the term of the lease agreement. Contingent rental income (representing income over and above base rent) such as turnover rent, is recognised according to the terms of the lease agreements when the amount can be reliably measured, in the accounting period in which it is earned. Lease incentives provided, such as rent-free periods, are amortised on a straight-line basis and are recognised as a reduction of rental income over the respective term of the lease.

#### (n) Revenue recognition (Continued)

#### (ii) Gross receipts from car parks

Gross receipts from car parks are recognised as revenue on an accrual basis.

#### (iii) Service fees and charges

Service fees and charges such as air conditioning income arising from the provision of services are recognised when such services are rendered.

#### (iv) Interest income

Interest income is recognised on a time proportion basis using the effective interest method.

#### (o) Expenditure

Expenditures, including property related outgoings and other expenses, are recognised on an accrual basis.

# (p) Employee benefits

Employee benefits such as wages, salaries and bonuses are recognised as an expense when the employee has rendered the service.

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date. Employee entitlements to sick leave and maternity leave are not recognised until the time of leave. The employer's contributions to the Mandatory Provident Fund for employees are expensed as incurred.

# (q) Employees' long-term incentive plan

Incentives in the form of a long-term incentive plan are provided to eligible employees (including directors).

Employee services rendered in exchange for the grant of the long-term incentive plan awards are recognised as an expense, with a corresponding increase in the liability incurred. This expense is charged to the consolidated income statement over the vesting periods. Until the liability is settled, the value of the liability is re-measured at each reporting date and at the date of settlement, with any changes in value recognised in the consolidated income statement for the year. At each reporting date, estimates of the number of long-term incentive plan awards that are expected to vest will be revised and the impact of the revision is recognised in the consolidated income statement. The carrying value of the long-term incentive plan awards is reviewed every six months and is independently valued by external valuers at least annually. If the awards do not vest on the vesting dates, the amounts charged to the consolidated income statement will be written back.

# (r) Derivative financial instruments and hedging activities

A derivative is initially recognised at fair value on the date a derivative contract is entered into and is subsequently re-measured at its fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged.

#### (i) Cash flow hedge

Hedging relationships are classified as cash flow hedges when such relationships are used to hedge against exposure to variability in cash flows that are attributable to a particular risk associated with a recognised asset or liability and such variability could affect profit or loss.

The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in cash flows of hedged items.

The changes in the fair value of the effective portion of derivatives that are designated and qualify as cash flow hedges are recognised in other comprehensive income and deferred in a cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the consolidated income statement.

Amounts accumulated in hedging reserve are transferred to the consolidated income statement in the periods when the hedged item affects earnings. However, when the highly probable forecast transaction that is hedged results in the recognition of a non-financial asset or a non-financial liability, the gains and losses previously deferred in cash flow hedging reserve are transferred from hedging reserve and included in the measurement of the initial cost or carrying amount of the asset or liability.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in the cash flow hedging reserve at that time shall remain in hedging reserve and is recognised when the forecast transaction is ultimately recognised in the consolidated income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in hedging reserve is immediately transferred to the consolidated income statement.

# (r) Derivative financial instruments and hedging activities (Continued)

#### (ii) Fair value hedge

Derivatives designated as hedging instruments to hedge the fair value of recognised assets or liabilities may qualify as fair value hedges.

The Group uses interest rate swap contracts to hedge its exposure to variability in fair values of recognised liabilities against changes in market interest rates.

The Group uses cross currency swap contracts to hedge its exposure to variability in fair value of recognised foreign currency liabilities against changes in foreign currency exchange rates and market interest rates. The changes in fair values of the cross currency swap contracts are recognised directly in the consolidated income statement.

Changes in the fair values of these derivative contracts, together with the changes in the fair values of the hedged liabilities attributable to the hedged risk are recognised in the consolidated income statement as finance costs on interest bearing liabilities. At the same time the carrying amounts of the hedged liabilities in the consolidated statement of financial position are adjusted for the changes in fair values.

#### (s) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognised in the consolidated income statement in the period in which they are incurred.

# **4 FINANCIAL RISK MANAGEMENT**

# (a) Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including interest rate risk and currency risk), credit risk and liquidity risk.

Risk management is carried out by the Manager. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group uses derivative financial instruments such as interest rate swap contracts and cross currency swap contracts to manage financial risk.

# 4 FINANCIAL RISK MANAGEMENT (Continued)

#### (a) Financial risk factors (Continued)

#### (i) Market risk

#### (A) Interest rate risk

The Group is exposed to interest rate risk through the impact of rate changes in interest bearing liabilities and assets. The risks can be separated into cash flow interest rate risk and fair value interest rate risk.

Cash flow interest rate risk is the risk that changes in market interest rates will impact cash flows arising from variable rate financial instruments. Borrowings at floating rates therefore expose the Group to cash flow interest rate risk. The Group manages its cash flow interest rate risk by using floating-to-fixed interest rate swap contracts. Such interest rate swap contracts have the economic effect of converting borrowings from floating rates to fixed rates.

Fair value interest rate risk is the risk that the values of financial liabilities will fluctuate because of changes in market interest rates. The Group manages its fair value interest rate risk by entering into interest rate swap contracts which have the economic effect of converting borrowings from fixed rates to floating rates.

As at 31 March 2014, if interest rates on floating rate interest bearing liabilities net of floating rate interest bearing assets had been 100 basis points higher/lower with all other variables held constant, profit for the year, before transactions with Unitholders, would have been HK\$23 million (2013: HK\$21 million) lower/higher, mainly as a result of higher/lower interest expense on floating rate borrowings. As at 31 March 2014, if interest rates had been 100 basis points higher/lower, the hedging reserve would have been HK\$58/60 million (2013: HK\$63/65 million) higher/lower mainly as a result of an increase/decrease in the fair values of the cash flow hedges as described above.

#### (B) Currency risk

Currency risk arises on account of monetary assets and liabilities denominated in a currency that is not the functional currency. The Group has bank loans and medium term notes denominated in Australian Dollars. It uses cross currency swap contracts to hedge its exposure against changes in the Australian Dollars exchange rates, management therefore considers that there are no significant currency risk with respect to Australian Dollars. As at 31 March 2014, the Hong Kong Dollars equivalent of the Australian Dollars bank loan and medium term notes stands at HK\$455 million (2013; HK\$512 million).

# CONSOLIDATED FINANCIAL STATEMENTS (Continued) NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

# 4 FINANCIAL RISK MANAGEMENT (Continued)

#### (a) Financial risk factors (Continued)

# (ii) Credit risk

Credit risk arises from the potential failure of the Group's counterparties to meet their obligations under financial contracts. The Group is exposed to credit risk on its cash and cash equivalents and deposits with banks and financial institutions, derivative financial instruments as well as trade receivables.

Credit risk is managed on a group basis. The Group manages its deposits with banks and financial institutions by limiting the level of deposits to be placed with any counterparties. Deposits placed with any individual counterparty cannot exceed a pre-defined limit assigned to the individual counterparty. As at 31 March 2014, all deposits were placed with financial institutions with external credit ratings of no less than "A-".

In respect of credit exposures to tenants, credit risk exposure is minimised by undertaking transactions with a large number of counterparties and conducting credit reviews on prospective tenants. The Group also has policies in place to ensure that rental security deposits are required from tenants prior to commencement of leases. It also has other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group regularly reviews the recoverable amount of each individual trade receivable to ensure that adequate provision for impairment losses is made for irrecoverable amounts. The Group has no significant concentrations of credit risk.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statement of financial position after deducting any impairment allowance. The Group's exposure to credit risk arising from trade receivables amounted to HK\$65 million (2013: HK\$71 million) and is set out in Note 16. The Group's exposure to credit risk arising from bank deposits amounted to HK\$2,794 million (2013: HK\$3,152 million) and is set out in Note 17. The Group's exposure to credit risk arising from derivative financial instruments amounted to HK\$69 million (2013: HK\$224 million) and is set out in Note 21.

#### (iii) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and the availability of funding from committed credit facilities and operating cashflow.

The Group has cash and cash equivalents and short-term bank deposits of HK\$2,794 million (2013: HK\$3,152 million) as at 31 March 2014. In addition to the cash resources, the Group has total available borrowing facilities amounting to HK\$16.87 billion (2013: HK\$16.42 billion), of which HK\$12.56 billion (2013: HK\$13.36 billion) was drawn as at 31 March 2014. The undrawn committed facilities, in the form of bank loans, totalled HK\$4.31 billion (2013: HK\$3.06 billion) as at 31 March 2014.

As at 31 March 2014, the Group's current liabilities exceeded its current assets by HK\$2,435 million (2013: HK\$713 million). The Group will continue to monitor market conditions to assess the possibility of arranging longer term refinancing at favourable rates and extending the maturity profile of its debts.

# 4 FINANCIAL RISK MANAGEMENT (Continued)

# (a) Financial risk factors (Continued)

# (iii) Liquidity risk (Continued)

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity dates. The amounts disclosed in the table are the contractual undiscounted cash flows which comprise both interest and principal cash flows.

	Less than 1 year HKS'M	Between 1 and 2 years HK\$'M	Between 2 and 5 years HK\$'M	Over 5 years HK\$'M
At 31 March 2014				
Interest bearing liabilities	3,141	1,864	4,719	4,479
Trade payables and accruals	1,160	-	-	_
Security deposits	414	309	334	44
Unitholders' funds	_	-	-	96,351
Derivative financial instruments (net settled)	59	21	46	1
At 31 March 2013				
Interest bearing liabilities	1,922	3,124	4,780	5,347
Trade payables and accruals	1,091	_	_	_
Security deposits	379	293	296	26
Unitholders' funds	_	_	_	81,642
Derivative financial instruments (net settled)	73	65	51	12

# (b) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern whilst seeking to maximise benefits to Unitholders.

The Group monitors capital on a regular basis and observes the REIT Code's maximum gearing ratio of 45%. This ratio is calculated as total borrowings (including current and non-current borrowings) divided by total asset value as shown in the consolidated statement of financial position.

	2014 HK\$'M	2013 HK\$'M
Interest bearing liabilities (Note 20)	12,524	13,535
Total asset value	113,466	99,423
Gearing ratio	11.0%	13.6%

# 4 FINANCIAL RISK MANAGEMENT (Continued)

# (c) Fair value estimation

# (i) Fair value hierarchy

HKFRS 13 requires disclosure of fair value measurement by three levels of fair value measurement hierarchy. The following table presents the Group's assets and liabilities that are measured at fair value:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

	Level 1 HK\$'M	Level 2 HK\$'M	Level 3 HK\$'M	Total HK\$'M
At 31 March 2014				
Assets				
Investment properties	-	-	109,899	109,899
Derivative financial instruments	-	69	-	69
Total assets	-	69	109,899	109,968
Liabilities				
Derivative financial instruments	_	125	-	125

There were no transfers between these three levels during the year.

The Group's policy is to recognise transfers into and out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer.

#### (ii) Fair value disclosure

The carrying values less impairment provision of trade and other receivables and the carrying values of trade payables, accruals, bank deposits and short-term interest bearing liabilities are a reasonable approximation of their fair values due to their short-term maturities.

The fair values of long-term interest bearing liabilities are based on market prices or are estimated by using the expected future payments discounted at market interest rates.

#### 5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires the Manager to exercise its judgement in the process of applying the Group's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next year are discussed below.

#### (a) Investment properties

The fair value of each investment property is individually determined at each reporting date by independent valuers based on a market value assessment. The valuers have relied on the discounted cash flow analysis and the income capitalisation approach as their primary methods, cross-referenced to the direct comparison method. Details of the valuation techniques and assumptions have been disclosed in Note 14.

#### (b) Financial instruments

In estimating the fair value of its financial instruments, the Group uses valuation techniques such as dealer quotes and discounted cash flows. The Group also makes assumptions that are based on market conditions existing at each reporting date.

#### (c) Long-term incentive plan valuation

The value of awards granted is estimated based on valuation techniques. The valuations are based on various assumptions on future unit prices, outstanding length of the awards and distribution pay-out rates, which management considers as representing the best estimate of the value of the liability for such awards at the reporting date. The carrying value of the long-term incentive plan awards is reviewed every six months and is independently valued by external valuers at least annually.

## 5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

#### (d) Goodwill

Goodwill is recorded as a separate asset and it is subject to an annual impairment test. The tests undertaken as at 31 March 2013 and 2014 indicated that no impairment provision was necessary.

For the purposes of impairment tests, the recoverable amount of goodwill is determined based on the cash flow projections inherent in the valuation of investment properties by the principal valuer. Judgement was required to determine key assumptions for adoption in the cash flow projections, such as income and expenditure growth rates, discount rate, income capitalisation rate, etc. The income and expenditure growth rates were driven by the forecast occupancy rate, reversion rate, progress on asset enhancement projects and inflation. The discount rate and income capitalisation rates stated in Note 14 were used in the cash flow projections. Changes to these key assumptions can significantly affect the cash flow projections and therefore the results of the impairment tests.

#### **6 REVENUES**

Revenues recognised during the year comprise:

	2014 HK\$'M	2013 HK\$'M
Rentals from retail properties	5,326	4,872
Gross rentals from car parks	1,494	1,315
	6,820	6,187
Other revenues		
<ul> <li>Air conditioning service fees</li> </ul>	318	301
<ul> <li>Other property related revenue</li> </ul>	17	18
	335	319
Total revenues	7,155	6,506

Leases with tenants provide for monthly base rent and recovery of certain outgoings. Additional rents based on business turnover amounted to HK\$141 million (2013: HK\$124 million) and have been included in the rental income.

# **7 SEGMENT INFORMATION**

	Retail properties HK\$'M	Car parks HK\$'M	Head office HK\$'M	Total HK\$'M
For the year ended 31 March 2014				
Revenues	5,657	1,498	_	7,155
Seament results	4,167	1,035	(222)	4,980
Change in fair values of investment properties	10,183	3,262	` _	13,445
Interest income	·	·		28
Finance costs on interest bearing liabilities				(393)
Profit before taxation and transactions with Unitholders			-	18,060
Taxation				(755)
Profit for the year, before transactions with Unitholders			-	17,305
Capital expenditure	972	116	17	1,105
Depreciation	_	_	(20)	(20)
As at 31 March 2014				
Segment assets	91,424	18,709	139	110,272
Goodwill				331
Derivative financial instruments				69
Short-term bank deposits				2,234
Cash and cash equivalents			-	560
Total assets				113,466
Segment liabilities	1,927	177	307	2,411
Provision for taxation	·			209
Long-term incentive plan provision				92
Interest bearing liabilities				12,524
Derivative financial instruments				125
Deferred tax liabilities				1,754
Total liabilities, excluding net assets attributable to Unitholders			_	17,115
Net assets attributable to Unitholders				96,351

# 7 SEGMENT INFORMATION (Continued)

	Retail properties	Car parks	Head office	Total
	HK\$'M	HK\$'M	HK\$'M	HK\$'M
For the year ended 31 March 2013				
Revenues	5,188	1,318	_	6,506
Segment results	3,753	863	(223)	4,393
Change in fair values of investment properties	13,867	3,838	_	17,705
Interest income				39
Finance costs on interest bearing liabilities				(441)
Profit before taxation and transactions with Unitholders				21,696
Taxation				(634)
Profit for the year, before transactions with Unitholders				21,062
Capital expenditure	912	77	27	1,016
Depreciation	_	_	(27)	(27)
As at 31 March 2013				
Segment assets	80,237	15,342	137	95,716
Goodwill				331
Derivative financial instruments				224
Short-term bank deposits				1,495
Cash and cash equivalents				1,657
Total assets				99,423
Segment liabilities	1,794	147	290	2,231
Provision for taxation				159
Long-term incentive plan provision				139
Interest bearing liabilities				13,535
Derivative financial instruments				199
Deferred tax liabilities				1,518
Total liabilities, excluding net assets attributable to Unitholders				17,781
Net assets attributable to Unitholders				81,642

# **8 PROPERTY OPERATING EXPENSES**

	2014 HK\$'M	2013 HK\$'M
Property managers' fees, security and cleaning	543	499
Staff costs (Note 11)	325	326
Government rent and rates	209	187
Repair and maintenance	200	205
Utilities	296	305
Promotion and marketing expenses	111	109
Estate common area costs	114	116
Other property operating expenses	155	143
	1,953	1,890

# 9 OPERATING PROFIT

	2014 HK\$'M	2013 HK\$'M
Operating profit for the year is stated after charging:		
Staff costs (Note 11)	452	479
Depreciation of property, plant and equipment	20	27
Loss on disposal of property, plant and equipment	-	3
Trustee's fee	8	6
Valuation fee	3	3
Auditor's remuneration		
– audit service	4	4
– non-audit service	3	2
Bank charges	4	4
Operating lease charges	24	19
Other legal and professional fees	9	18
Donations	10	_

## 10 FINANCE COSTS ON INTEREST BEARING LIABILITIES

	2014 HK\$'M	2013 HK\$'M
Interest expenses on interest bearing liabilities wholly repayable within five years	195	201
Interest expenses on interest bearing liabilities wholly repayable beyond five years	142	149
Other borrowing costs (Note (i))	74	111
	411	461
Less: capitalised under investment properties (Note (ii))	(18)	(20)
	393	441

#### Notes:

- (i) Other borrowing costs include HK\$83 million (2013: HK\$131 million) net losses on interest rate swap contracts designated as cash flow hedges, HK\$29 million (2013: HK\$29 million) losses on the early termination of interest rate swap contracts which was transferred from the cash flow hedging reserve, HK\$56 million (2013: HK\$65 million) net gains on interest rate swap contracts and cross currency swap contracts designated as fair value hedges and various banking and financing charges.
- (ii) Interest expenses have been capitalised under investment properties at an average interest rate of 3.30% (2013: 3.48%) per annum.

## 11 STAFF COSTS

	2014 HKS'M	2013 HK\$'M
Wages and salaries	455	395
Contributions to mandatory provident fund scheme	11	10
Long-term incentive plan awards (Note 19)	40	119
	506	524
Less: capitalised under investment properties	(54)	(45)
	452	479

## (a) Staff costs can be further analysed as below:

	2014 HK\$'M	2013 HK\$'M
Included under property operating expenses (Note 8)	325	326
Included under general and administrative expenses	127	153
	452	479

# 11 STAFF COSTS (Continued)

# (b) Directors' emoluments

The remunerations of directors are set out below:

Cash and other benefits in kind – received during the year Variable						
Name of Director	Fees HK\$'000	Base pay, allowance and other benefits (Note (i)) HK\$'000	Contribution to pension scheme HK\$'000		2014 Total cash remuneration HK\$'000	2013 Total cash remuneration HK\$'000
Mr Nicholas Robert SALLNOW-SMITH	1,975	-	-	-	1,975	1,975
Mr George Kwok Lung HONGCHOY	-	6,808	15	8,874	15,697	14,153
Mr Andy CHEUNG Lee Ming	-	3,426	15	4,098	7,539	7,074
Mr Ian Keith GRIFFITHS	543	-	-	-	543	543
Mr William CHAN Chak Cheung	725	-	-	-	725	725
Mrs Eva CHENG LI Kam Fun (Note (iv))	52	-	-	-	52	_
Mr Anthony CHOW Wing Kin	730	-	-	-	730	725
Dr Patrick FUNG Yuk Bun	565	-	-	-	565	565
Mr Stanley KO Kam Chuen	675	-	-	-	675	675
Ms May Siew Boi TAN	670	-	-	-	670	107
Mr David Charles WATT	602	-	-	-	602	603
Prof Richard WONG Yue Chim	747	-	-	-	747	681
Ms Elaine Carole YOUNG	602	-	-	-	602	97
Mr Michael Ian ARNOLD (Note (v))	279	-	-	-	279	686
	8,165	10,234	30	12,972	31,401	28,609

Name of Director		n made based	plan awards ("L on estimated val period (Note (iii)) 2014 LTI provision HK\$'000		Total remu Cash and 2014 HK\$'000	
Mr Nicholas Robert SALLNOW-SMITH	444	988	1,432	6,499	3,407	8,474
Mr George Kwok Lung HONGCHOY	3,232	3,875	7,107	18,799	22,804	32,952
Mr Andy CHEUNG Lee Ming	905	1,232	2,137	7,289	9,676	14,363
Mr Ian Keith GRIFFITHS	122	276	398	1,797	941	2,340
Mr William CHAN Chak Cheung	164	367	531	2,218	1,256	2,943
Mrs Eva CHENG LI Kam Fun (Note (iv))	-	-	-	_	52	_
Mr Anthony CHOW Wing Kin	164	367	531	2,385	1,261	3,110
Dr Patrick FUNG Yuk Bun	128	287	415	1,911	980	2,476
Mr Stanley KO Kam Chuen	152	343	495	2,220	1,170	2,895
Ms May Siew Boi TAN	152	-	152	_	822	107
Mr David Charles WATT	140	300	440	1,824	1,042	2,427
Prof Richard WONG Yue Chim	164	343	507	2,220	1,254	2,901
Ms Elaine Carole YOUNG	140	-	140	_	742	97
Mr Michael Ian ARNOLD (Note (v))	-	345	345	2,293	624	2,979
	5,907	8,723	14,630	49,455	46,031	78,064

#### 11 STAFF COSTS (Continued)

#### (b) Directors' emoluments (Continued)

Notes:

- (i) Other benefits include leave pay, insurance premium and club membership fee.
- (ii) The variable remunerations paid during the year were in relations to performance and services for the year ended 31 March 2013, based on financial and non-financial key performance indicators.
- (iii) Values of the LTI awards are estimated based on valuation techniques with assumptions on future unit prices, outstanding length of the awards and distribution pay-out rates. There is no commitment to pay out the estimated values provided. The eventual amounts to be paid depend on the scale of achievement against certain performance and service related vesting conditions. For the portion of the awards which do not vest on the vesting dates, the amounts previously charged to the consolidated income statement will be written back. Details on the long-term incentive plan of the Group are set out in Note 19.

For the year ended 31 March 2014, certain long-term incentive plan awards have been vested and units of The Link REIT have been issued under the plan. The amounts recognised as expenses represent the provision recognised as set out in the accounting policy Note 3(q).

- (iv) Appointed on 24 February 2014.
- (v) Retired on 3 September 2013.

#### (c) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include two (2013: three) directors whose emoluments are reflected in the analysis presented above. The emoluments payable to the remaining three (2013: two) individuals during the year are as follows:

	2014 HK\$' <b>M</b>	2013 HK\$'M
Basic salaries, other allowances and benefits in kind	10	5
Discretionary bonus	3	2
Long-term incentive plan awards	3	10
Total	16	17

The emoluments of the five individuals fell within the following bands:

	2014 Number of individuals	2013 Number of individuals
Emolument bands		
HK\$5,000,001 - HK\$5,500,000	2	_
HK\$5,500,001 - HK\$6,000,000	1	_
HK\$7,500,001 - HK\$8,000,000	-	1
HK\$8,000,001 - HK\$8,500,000	-	1
HK\$9,000,001 - HK\$9,500,000	-	1
HK\$9,500,001 - HK\$10,000,000	1	_
HK\$14,000,001 - HK\$14,500,000	-	1
HK\$22,500,001 - HK\$23,000,000	1	_
HK\$32,500,001 - HK\$33,000,000	-	1

#### (d) Pension – defined contribution plan

The Group operates a pension scheme – Mandatory Provident Fund. The scheme is a defined contribution plan funded through payments to trustee-administered funds. A defined contribution plan is a pension plan under which the employer pays fixed contributions into a separate entity (a fund). The Group has no further payment obligations once the contributions have been paid.

## **12 TAXATION**

Hong Kong profits tax has been provided for at the rate of 16.5% (2013: 16.5%) on the estimated assessable profit for the year.

The amount of taxation charged to the consolidated income statement represents:

	2014 HK\$'M	2013 HK\$'M
Current taxation	519	402
Deferred taxation		
<ul> <li>Accelerated depreciation allowances</li> </ul>	236	232
Taxation	755	634

The differences between the Group's expected tax charge, using the Hong Kong profits tax rate, and the Group's taxation for the year were as follows:

	2014 HK\$'M	2013 HK\$'M
Profit before taxation	18,060	21,696
Expected tax calculated at the Hong Kong profits tax rate of 16.5% (2013: 16.5%)	2,980	3,580
Tax effect of non-deductible expenses	5	12
Tax effect of non-taxable income	(2,224)	(2,928)
Adjustment in respect of prior years	(6)	(30)
Taxation	755	634

# 13 EARNINGS PER UNIT BASED UPON PROFIT AFTER TAXATION AND BEFORE TRANSACTIONS WITH UNITHOLDERS

	2014	2013
Profit after taxation and before transactions with Unitholders	HK\$17,305 million	HK\$21,062 million
Weighted average number of units for the year for calculating basic earnings per unit	2,303,298,171	2,277,918,225
Adjustment for dilutive contingently issuable units under long-term incentive plan	2,021,485	3,192,105
Weighted average number of units for the year for calculating diluted earnings per unit	2,305,319,656	2,281,110,330
Basic earnings per unit based upon profit after taxation and before transactions with Unitholders	HK\$7.51	HK\$9.25
Diluted earnings per unit based upon profit after taxation and before transactions with Unitholders	HK\$7.51	HK\$9.23

#### 14 INVESTMENT PROPERTIES

#### (a) Details of the movements of investment properties are as follows:

	Retail properties HK\$'M	Car parks HK\$'M	Total HK\$'M
At 1 April 2013	80,090	15,276	95,366
Additions	972	116	1,088
Change in fair values	10,183	3,262	13,445
At 31 March 2014	91,245	18,654	109,899
At 1 April 2012	65,311	11,361	76,672
Additions	912	77	989
Change in fair values	13,867	3,838	17,705
At 31 March 2013	80,090	15,276	95,366

#### (b) Government leases

The properties included as investment properties on the consolidated statement of financial position comprise properties where the Group has legal title under government leases for a fixed number of years (with renewal rights in one case). As at 31 March 2014, the remaining lease periods range from 29 to 46 years (2013: 30 to 47 years).

#### (c) Valuation process

The investment properties were revalued on an open market value basis by CBRE Limited, an independent firm of professional qualified valuers, which was newly appointed as the principal valuer of The Link REIT for property valuation as at 31 March 2014. The independent property valuation for the year ended 31 March 2013 was performed by Jones Lang LaSalle Limited.

The Manager held discussions with the principal valuer and reviewed all significant inputs used by the principal valuer. Discussions of the valuation processes and results at each reporting date are held between the Manager and the principal valuer.

#### (d) Valuation techniques

The principal valuer has relied on the income capitalisation approach and the discounted cash flow analysis as their primary approaches, cross-referenced to the direct comparison method.

The income capitalisation approach involves the capitalisation of the current passing income and potential reversionary income to arrive at the capital value at an appropriate capitalisation rate. The adopted capitalisation rate reflects the nature, location and tenancy profile of the properties together with the current market investment criteria, as supported by the market evidence. The prevailing market rentals have been obtained through analysis of recent lettings and achievable rentals of the properties and other similar developments in the locality. Adjustments are made accordingly to reflect factors specific to the lease and property.

Discounted cash flow analysis allows an investor or owner to make an assessment of the longer term return that is likely to be derived from a property with a combination of both income and capital growth over an assumed investment horizon. In undertaking this analysis, a wide range of assumptions are made including a target or pre-selected internal rate of return, net property income, income growth, potential capital expenditure, costs associated with the initial purchase of the property and also its disposal at the end of the investment period.

## 14 INVESTMENT PROPERTIES (Continued)

## (d) Valuation techniques (Continued)

The two valuation techniques are summarised in the below table with their respective significant unobservable inputs.

	Significant unobservable inputs	Relationship of significant unobservable inputs to fair value
Income capitalisation approach Retail properties and car parks	i) Capitalisation rate (Blended): 4.40% – 7.60%	Higher the capitalisation rate, lower the fair value
	ii) Net passing income per annum: HK\$0.5M – HK\$222.6M	Higher the net passing income, higher the fair value
<b>Discounted cash flow analysis</b> Retail properties and car parks	<ul> <li>i) Discount rate: 7.50%</li> <li>ii) Net passing income per annum: HK\$0.5M - HK\$222.6M</li> </ul>	Higher the discount rate, lower the fair value Higher the net passing income, higher the fair value

The investment properties are included in Level 3 of the fair value hierarchy.

## (e) Security for the Group's loan facilities

As at 31 March 2014, certain of the Group's investment properties, amounting to approximately HK\$10.8 billion (2013: HK\$9.3 billion), were pledged to secure the loan from The Hong Kong Mortgage Corporation Limited. No property was pledged to secure any bank loan or medium term note.

## 15 PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'M	Motor vehicles HK\$'M	Equipment HK\$'M	Total HKS'M
At 1 April 2013	21	2	50	73
Additions	-	-	17	17
Depreciation charge for the year	(6)	(1)	(13)	(20)
At 31 March 2014	15	1	54	70
At 31 March 2014				
Cost	70	4	131	205
Accumulated depreciation	(55)	(3)	(77)	(135)
Net book value	15	1	54	70
At 1 April 2012	25	3	48	76
Additions	13	_	14	27
Disposals	(3)	_	_	(3)
Depreciation charge for the year	(14)	(1)	(12)	(27)
At 31 March 2013	21	2	50	73
At 31 March 2013				
Cost	70	5	114	189
Accumulated depreciation	(49)	(3)	(64)	(116)
Net book value	21	2	50	73

## **16 TRADE AND OTHER RECEIVABLES**

	2014 HK\$'M	2013 HK\$'M
Trade receivables	66	72
Less: provision for impairment of trade receivables	(1)	(1)
Trade receivables – net	65	71
Other receivables	172	141
	237	212

Receivables are denominated in Hong Kong Dollars and the carrying amounts of these receivables approximate their fair values.

There are no specific credit terms given to the tenants. The trade receivables are generally fully covered by the rental deposits/bank guarantees from corresponding tenants.

The ageing of trade receivables is as follows:

	2014 HK\$'M	2013 HK\$'M
0 – 30 days	64	70
0 – 30 days 31 – 90 days	1	1
Over 90 days	1	1
	66	72

Monthly rentals in respect of retail properties are payable in advance by tenants in accordance with the leases while daily gross receipts from car parks are received from the car park operators in arrears.

Included in the net trade receivables of HK\$65 million (2013: HK\$71 million) presented above were HK\$43 million (2013: HK\$50 million) of accrued car park income and HK\$14 million (2013: HK\$15 million) of accrued turnover rent, which were not yet due as at 31 March 2014. The remaining HK\$8 million (2013: HK\$6 million) were past due but not considered impaired.

The ageing of the past due but not considered impaired trade receivables is as follows:

	2014 HK\$'M	2013 HK\$'M
0 – 30 days	7	5
0 – 30 days 31 – 90 days	1	1
	8	6

As at 31 March 2014, trade receivables of HK\$1 million (2013: HK\$1 million) were considered as impaired and had been provided for. The individually impaired receivables are those where collectibility is in doubt.

## 16 TRADE AND OTHER RECEIVABLES (Continued)

The ageing of the impaired trade receivables is as follows:

	2014 HK\$'M	2013 HK\$'M
Over 90 days	1	1

Movements on the provision for impairment of trade receivables are as follows:

	2014 HK\$'M	2013 HK\$'M
At 1 April	1	2
Provision for impairment of trade receivables	1	1
Receivables written off during the year as uncollectible	(1)	(2)
At 31 March	1	1

The creation and release of provision for impairment of trade receivables have been included in property operating expenses in the consolidated income statement. Amounts charged to the provision account will be written off when there is no expectation of recovering additional cash.

The other classes of receivables included in the trade and other receivables do not contain impaired assets.

The maximum exposure to credit risk at the reporting date is the fair value of trade receivables.

## 17 CASH AND CASH EQUIVALENTS AND SHORT-TERM BANK DEPOSITS

	2014 HK\$'M	2013 HK\$'M
Cash at bank	42	29
Short-term bank deposits with original maturity of less than three months	518	1,628
Cash and cash equivalents	560	1,657
Short-term bank deposits with original maturity of more than three months	2,234	1,495
	2,794	3,152

## 18 TRADE PAYABLES. RECEIPTS IN ADVANCE AND ACCRUALS

	2014 HK\$'M	2013 HK\$'M
Trade payables	17	58
Receipts in advance	150	146
Accruals	1,143	1,033
	1,310	1,237

Payables are denominated in Hong Kong Dollars and the carrying amounts of these payables approximate their fair values.

The ageing of trade payables is as follows:

	2014 HK\$'M	2013 HK\$'M
0 – 30 days	14	47
0 – 30 days 31 – 90 days Over 90 days	3	10
Over 90 days	-	1
	17	58

#### 19 LONG-TERM INCENTIVE PLAN PROVISION

	2014 HK\$' <b>M</b>	2013 HK\$'M
Long-term incentive plan provision	92	139
Less: current portion of long-term incentive plan provision	(60)	(87)
Non-current portion of long-term incentive plan provision	32	52

A long-term incentive plan (the "**Plan**") was approved and adopted by ordinary resolution on 23 July 2007 at the annual general meeting of the Unitholders. The Plan shall be valid and effective for 10 years commencing on the adoption date.

Under the Plan, the Manager may grant three types of awards, the Restricted Unit Awards ("RUA"), Unit Options and Conditional Cash Awards ("CCA") (collectively the "Awards") to directors and key employees of the Manager. Awards are approved by the Human Resources and Compensation Committee and, in the case of directors of the Manager, by the Board on recommendation of the Remuneration Committee. No Unit Option has been granted since the adoption date.

Upon the vesting of RUA, units are to be issued to the grantees on a sliding scale, depending on the scale of achievement against the total Unitholders return ("TUR") or net property income ("NPI"), where appropriate, providing that the minimum criteria for the performance measure determined by the Human Resources and Compensation Committee has been met.

During the year, certain directors and employees of the Manager were granted RUA and CCA at nil monetary consideration. The RUA granted under the Plan, in general, will vest approximately two to three years from the date of grant.

## 19 LONG-TERM INCENTIVE PLAN PROVISION (Continued)

The eventual numbers of units to be issued under RUA on vesting, which are linked to the performance of The Link REIT based on the TUR, NPI or certain vesting conditions, where appropriate, will range from 0% to 200% of RUA granted. CCA is granted in conjunction with the grant of RUA, bestowing upon the grantee a conditional right to receive a cash payment representing an amount equivalent to the aggregate of the distributions per unit to Unitholders during the vesting period, multiplied by the number of units that will eventually be issued to such grantee pursuant to RUA vested.

During the vesting period, a liability is recognised representing the estimated value of the Awards granted and the portion of the vesting period expired as at the reporting date. The value of the Awards was estimated at the reporting date by Towers Watson Hong Kong Limited, an independent external valuer based on valuation techniques and assumptions on unit prices, outstanding length of the Awards and distribution pay-out rates. The change in value of the outstanding Awards was charged to the consolidated income statement. In the event that the vesting conditions are not met, the amount previously accrued will be written back accordingly.

During the year, the Group issued 2,055,632 units (2013: 1,834,701 units) for RUA vested in accordance with the vesting conditions under the Plan.

Movements in the number of RUA during the year and the maximum number of units to be issued upon vesting of RUA are as follows:

Date of grant	Vesting period	Outstanding as at 1 April 2013	Granted during the year	Vested during the year <sup>(i)</sup>	Cancelled during the year	Lapsed during the year	Outstanding as at 31 March 2014	Maximum to be issued on vesting date <sup>(ii)</sup>
12 November 2010	12 November 2010 to 30 June 2013	509,808	_	(509,808)(iii)	_	_	-	_
23 September 2011	23 September 2011 to 30 June 2013	554,052	-	(533,302)(11)	(16,250)	(4,500)	-	-
	23 September 2011 to 30 June 2014	552,681	-	-	-	(22,921)	529,760	1,059,520
16 July 2012	16 July 2012 to 30 June 2014	538,750	-	-	-	(11,633)	527,117	1,054,234
	16 July 2012 to 30 June 2015	538,750	-	-	-	(12,095)	526,655	1,053,310
20 January 2014	20 January 2014 to 30 June 2015	-	515,500	-	-	-	515,500	958,250
	20 January 2014 to 30 June 2016	-	515,500	-	-	-	515,500	958,250
Subtotal		2,694,041	1,031,000	(1,043,110)	(16,250)	(51,149)	2,614,532	5,083,564
Additional units vested	d over 100% of RUA granted	-	-	(1,012,522)(iii)	-	-	-	-
Total		2,694,041	1,031,000	(2,055,632)	(16,250)	(51,149)	2,614,532	5,083,564

#### Notes:

- (i) RUA vesting percentages during the year ranged from 188% to 200%.
- (ii) If certain vesting conditions are met.
- (iii) Additional units over 100% of RUA granted were vested pursuant to the relevant vesting conditions.

# **20 INTEREST BEARING LIABILITIES**

	2014 HK\$'M	2013 HK\$'M
Bank borrowings	3,167	3,413
Medium term notes	6,357	6,122
Secured loan	3,000	4,000
	12,524	13,535
Less: current portion of interest bearing liabilities	(2,825)	(1,706)
Non-current portion of interest bearing liabilities	9,699	11,829

Interest bearing liabilities are repayable as follows:

	2014 HK\$'M	2013 HK\$'M
	LIV \$ IM	LIVĄ IVI
Due in the first year		
Bank borrowings	825	706
Secured loan	2,000	1,000
	2,825	1,706
Due in the second year		
Bank borrowings	613	858
Secured loan	1,000	2,000
	1,613	2,858
Due in the third year		
Bank borrowings	1,243	610
Medium term notes	988	_
Secured loan	_	1,000
	2,231	1,610
Due in the fourth year		
Bank borrowings	_	1,239
Medium term notes	300	1,015
	300	2,254
Due in the fifth year		
Bank borrowings	486	_
Medium term notes	1,095	300
Wiediam term notes	1,581	300
Due havend the fifth year	1,301	300
Due beyond the fifth year	0.074	4.007
Medium term notes	3,974	4,807
	12,524	13,535

## 20 INTEREST BEARING LIABILITIES (Continued)

#### Notes:

- (i) Except for a bank loan of HK\$277 million (2013: HK\$311 million) and medium term notes of HK\$178 million (2013: HK\$201 million) which are denominated in Australian Dollars, all the other interest bearing liabilities are denominated in Hong Kong Dollars
- (ii) The effective interest rate of the interest bearing liabilities (taking into account interest rate swap contracts and cross currency swap contracts) at the reporting date was 2.77% (2013: 3.07%). The carrying amounts of the interest bearing liabilities approximate their fair values.

## 21 DERIVATIVE FINANCIAL INSTRUMENTS

	2014 HK\$'M	2013 HK\$'M
Derivative assets		
Current item		
Designated as fair value hedge		
<ul> <li>cross currency swap contract</li> </ul>	_	56
Non-current item		
Designated as cash flow hedge		
<ul> <li>interest rate swap contract</li> </ul>	5	-
Designated as fair value hedge		
<ul> <li>cross currency swap contracts</li> </ul>	-	11
<ul> <li>interest rate swap contracts</li> </ul>	64	157
	69	168
	69	224
Derivative liabilities		
Current item		
Designated as cash flow hedge		
<ul> <li>interest rate swap contracts</li> </ul>	(4)	(15)
Designated as fair value hedge		
<ul> <li>cross currency swap contract</li> </ul>	(23)	_
	(27)	(15)
Non-current item		
Designated as cash flow hedge		
- interest rate swap contracts	(69)	(178)
Designated as fair value hedge	(00)	(0)
<ul> <li>cross currency swap contract</li> </ul>	(29)	(6)
	(98)	(184)
	(125)	(199)
	(56)	25

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2 of the fair value hierarchy.

#### 21 DERIVATIVE FINANCIAL INSTRUMENTS (Continued)

The fair values of interest rate swap contracts and cross currency swap contracts are calculated by reference to the present values of the estimated future cash flows, taking into account market observable yield curves and forward exchange rates at each reporting date. Interest rate swap contracts and cross currency swap contracts are included in Level 2 of the fair value hierarchy.

#### Notes:

- (i) The Group uses interest rate swap contracts and cross currency swap contracts (swapping from foreign currencies to Hong Kong Dollars) to minimise its exposure to movements in interest rates and foreign currency exchange rates in relation to its interest bearing liabilities. The fair values of these interest rate swap contracts and cross currency swap contracts are classified as non-current items should the remaining maturities of the hedged items extend for more than 12 months. Any change in fair values of the effective portion of the cash flow hedges in relation to interest rate swap contracts is recognised in the hedging reserve. Any change in fair values of the fair value hedges in relation to interest rate swap contracts and any change in fair values of cross currency swap contracts are recognised directly in the consolidated income statement. A net amount of HK\$125 million (2013: HK\$129 million) has been credited to the hedging reserve during the year as further set out in Note 24.
- (ii) As at 31 March 2014, the derivative financial instruments qualifying as cash flow hedges have, in effect, provided the Group with an average fixed interest rate period of 2.7 years on HK\$2.15 billion borrowings (2013: 2.1 years on HK\$3.15 billion borrowings) from the reporting date. The notional principal amount and the weighted average fixed interest rate of the outstanding floating rates to fixed rates interest rate swap contracts as at 31 March 2014 were HK\$2.15 billion (2013: HK\$3.15 billion) and 2.95% (2013: 3.76%) respectively.
- (iii) As at 31 March 2014, the derivative financial instruments qualifying as fair value hedges have, in effect, converted part of the Group borrowings into Hong Kong Dollars floating rates interest bearing liabilities. The notional principal amounts of the outstanding interest rate swap contracts and cross currency swap contracts qualifying as fair value hedges as at 31 March 2014 were HK\$1.82 billion (2013: HK\$1.82 billion) and HK\$507 million (2013: HK\$907 million) respectively.
- (iv) Gains and losses on interest rate swap contracts recognised in the hedging reserve (Note 24) as at 31 March 2014 will be released to the consolidated income statement.

#### 22 DEFERRED TAX LIABILITIES

Deferred taxation is calculated in full on temporary differences under the liability method using a tax rate of 16.5% (2013: 16.5%).

The movements in deferred tax liabilities during the year were as follows:

	2014 HK\$'M	2013 HK\$'M
Temporary differences		
At 1 April Recognised in the consolidated income statement:	1,518	1,286
<ul> <li>Accelerated depreciation allowances claimed</li> </ul>	236	232
At 31 March	1,754	1,518

The deferred tax liabilities solely arose from accelerated depreciation allowances claimed.

## 23 UNITS IN ISSUE

	2014 Number of units	2013 Number of units
At 1 April	2,288,061,440	2,262,372,930
Units issued under distribution reinvestment scheme	20,772,489	23,853,809
Units issued under long-term incentive plan	2,055,632	1,834,701
At 31 March	2,310,889,561	2,288,061,440

Closing price of the units as at 31 March 2014 was HK\$38.15 (2013: HK\$42.30) per unit. Based on 2,310,889,561 units in issue as at 31 March 2014 (2013: 2,288,061,440 units), market capitalisation was HK\$88,160 million (2013: HK\$96,785 million).

## **24 RESERVES**

	Hedging reserve HKS'M	Earnings retained for cash flow hedge adjustments HK\$'M	Total reserves HK\$'M
At 1 April 2013	(193)	193	-
Cash flow hedges:			
– Change in fair values	13	-	13
<ul> <li>Amount transferred to the consolidated</li> </ul>			
income statement (Note)	112		112
	125	<b>-</b>	125
Net assets attributable to Unitholders:			
<ul> <li>Amount arising from cash flow hedging</li> </ul>		(405)	(405)
reserve movement		(125)	(125)
At 31 March 2014	(68)	68	-
At 1 April 2012	(322)	322	_
Cash flow hedges:			
<ul> <li>Change in fair values</li> </ul>	(31)	_	(31)
<ul> <li>Amount transferred to the consolidated</li> </ul>			
income statement (Note)	160		160
	129		129
Net assets attributable to Unitholders:			
<ul> <li>Amount arising from cash flow hedging reserve movement</li> </ul>		(129)	(129)
At 31 March 2013	(193)	193	

Note: Amount transferred to the consolidated income statement in respect of cash flow hedges was included in "Finance costs on interest bearing liabilities" (Note 10).

## 25 NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

## (a) Net cash generated from operating activities

	2014 HKS'M	2013 HK\$'M
Profit before taxation and transactions with Unitholders	18,060	21,696
Loss on disposal of property, plant and equipment	-	3
Long-term incentive plan awards	40	119
Depreciation charge	20	27
Interest income	(28)	(39)
Finance costs on interest bearing liabilities	393	441
Change in fair values of investment properties	(13,445)	(17,705)
Increase in trade and other receivables, deposits and prepayments	(25)	(33)
Increase in trade payables, receipts in advance and accruals	14	21
Increase in security deposits	107	97
Long-term incentive plan paid	(8)	(6)
Hong Kong profits tax paid	(469)	(422)
Net cash generated from operating activities	4,659	4,199

#### (b) Major non-cash transactions

During the year, distributions amounting to HK\$779 million (2013: HK\$782 million) were paid to Unitholders in the form of additional units under the distribution reinvestment scheme. Additional units of HK\$79 million (2013: HK\$60 million) were issued under the long-term incentive plan.

#### **26 COMMITMENTS**

## (a) Capital commitments

	2014 HK\$'M	2013 HK\$'M
Improvement projects to existing investment properties  - Authorised but not contracted for	2,064	1,346
<ul> <li>Contracted but not provided for</li> </ul>	483	544
	2,547	1,890

#### (b) Operating lease commitments

As at 31 March 2014, the analysis of the Group's aggregate future minimum lease rental payables under non-cancellable operating leases is as follows:

	2014 HK\$'M	2013 HK\$'M
Within one year	20	18
Between one and five years	16	27
	36	45

# 27 CONNECTED PARTY TRANSACTIONS AND SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES

Information required to be disclosed concerning related party transactions is set out in this note unless disclosed elsewhere in these consolidated financial statements.

#### (a) Nature of relationship with connected/related parties

The table set forth below summarises the names of the connected/related parties, as defined in the REIT Code/HKAS 24 (Revised) "Related Party Disclosures", and nature of their relationship with the Group as at 31 March 2014:

Connected/related party	Relationship with the Group
HSBC Institutional Trust Services (Asia) Limited (the " <b>Trustee</b> ") *	The Trustee of The Link REIT
The Hongkong and Shanghai Banking Corporation Limited and its subsidiaries (excluding the Trustee and its proprietary subsidiaries) (the "HSBC Group") *	Associates # of the Trustee
CBRE Limited (the "Principal Valuer") (Note (i))	The current Principal Valuer of The Link REIT
Jones Lang LaSalle Limited (Note (ii))	The former Principal Valuer of The Link REIT
Jones Lang LaSalle Management Services Limited (Note (iii))	Associate # of the former Principal Valuer
Aedas Limited and its subsidiaries (the "Aedas Group") *	Associates # of director
Asia Pacific Real Estate Association Limited	Associate # of director
Foundation for the Arts and Music in Asia Limited	Associate # of director
Hong Kong Cyberport Management Limited	Associate # of director
Industrial and Commercial Bank of China (Asia) Limited ("ICBC (Asia)")	Associate # of director
Standard Chartered Bank (Hong Kong) Limited ("SCBHK") (Note)	Associate # of director
The Chamber of Hong Kong Listed Companies	Associate # of director
Wing Hang Bank, Limited ("Wing Hang Bank") *	Associate # of director

<sup>\*</sup> These connected parties are also considered as related parties of the Group.

#### Notes:

- (i) CBRE Limited is the current Principal Valuer of The Link REIT who is responsible for the property valuation of The Link REIT for the year ended 31 March 2014. CBRE Limited was appointed as the Principal Valuer of The Link REIT with effect from 17 November 2013.
- (ii) Jones Lang LaSalle Limited was the former Principal Valuer of The Link REIT who was responsible for the property valuation of The Link REIT up till the period ended 30 September 2013. Jones Lang LaSalle Limited retired as the Principal Valuer of The Link REIT in accordance with the REIT Code on 16 November 2013 and since then, Jones Lang LaSalle Limited ceased to be a connected party of The Link REIT.
- (iii) Jones Lang LaSalle Management Services Limited was an associate of Jones Lang LaSalle Limited, who retired as the Principal Valuer of The Link REIT in accordance with the REIT Code on 16 November 2013 and since then, Jones Lang LaSalle Management Services Limited ceased to be a connected party of The Link REIT.

<sup># &</sup>quot;Associate" has the meaning ascribed to it under the REIT Code.

# 27 CONNECTED PARTY TRANSACTIONS AND SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (Continued)

#### (b) Transactions with connected/related parties

The following transactions were carried out with connected/related parties:

	2014 HKS'M	2013 HK\$'M
	LIV2 IAI	LIVĄ IVI
Trustee's fee paid and payable to the Trustee (Note (ii))	(8)	(6)
Transactions with the HSBC Group (Note (iii))		
Interest expense and various financing charges to the HSBC Group on interest bearing liabilities and interest rate swap contracts	(55)	(66)
Rental income from the HSBC Group on leasing of retail units	26	24
Interest income from the HSBC Group on short-term	20	24
bank deposits	1	1
Valuation fee paid and payable to the Principal Valuer (Note (iv))	(3)	(3)
Charges for provision of fitter services paid and payable to		
Jones Lang LaSalle Management Services Limited (Note (v))	(12)	(8)
Architectural/renovation consultancy services fees paid and payable to the Aedas Group (Note (iii))	(5)	(3)
payable to the Aedas Group (Note (III))	(3)	(5)
Transactions with ICBC (Asia) (Note (iii))		
Rental income from ICBC (Asia) on leasing of retail units	7	6
Interest income from ICBC (Asia) on short-term bank deposits	2	1
mender meeting from reduction of the community appeared	_	
Transactions with SCBHK (Note (iii))		
Interest expenses and various financing charges to		
SCBHK on interest bearing liabilities	(1)	-
Rental income from SCBHK on leasing of retail units	9	1
Interest income from SCBHK on short-term bank deposits	1	1
Transactions with Wing Hang Bank (Note (iii))		
Interest income from Wing Hang Bank on short-term bank deposits	2	3
Saint deposite		<u> </u>

#### Notes:

- (i) All connected party transactions were carried out in accordance with the terms of the relevant agreements governing the transactions and in the ordinary course of business.
- (ii) The Trustee is entitled to receive an annual trustee's fee (calculated and paid monthly) at a rate of 0.008% per annum of the latest property value as determined in the latest annual valuation report of an independent property valuer recommended by the Manager and appointed by the Trustee for and on behalf of The Link REIT from time to time, subject to a minimum of HK\$150,000 per month.
- (iii) The transactions were entered into at arm's length on normal commercial terms.

# 27 CONNECTED PARTY TRANSACTIONS AND SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (Continued)

#### (b) Transactions with connected/related parties (Continued)

Notes: (Continued)

(iv) CBRE Limited was appointed as the Principal Valuer of The Link REIT with effect from 17 November 2013. The former Principal Valuer, Jones Lang LaSalle Limited, was responsible for the property valuation of The Link REIT up till the period ended 30 September 2013. Valuation fee for the year ended 31 March 2014 of HK\$2 million and HK\$1 million were paid and payable to CBRE Limited and Jones Lang LaSalle Limited respectively while valuation fee of HK\$3 million was paid to Jones Lang LaSalle Limited for the year ended 31 March 2013.

The transactions with the Principal Valuer were entered into at arm's length on normal commercial terms.

(v) Jones Lang LaSalle Management Services Limited was an associate of Jones Lang LaSalle Limited, who retired as the Principal Valuer of The Link REIT in accordance with the REIT Code on 16 November 2013 and since then, Jones Lang LaSalle Management Services Limited ceased to be a connected party of The Link REIT.

The transactions with Jones Lang LaSalle Management Services Limited were entered into at arm's length on normal commercial terms.

#### (c) Balances with related parties

Balances with related parties are set out below:

	2014 HK\$'M	2013 HK\$'M
Trustee's fee payable to the Trustee	(1)	(1)
Interest bearing liabilities with the HSBC Group	(650)	(400)
Net interest rate swap contracts with the HSBC Group	18	(17)
Security deposits from the HSBC Group	(2)	(2)
Net interest payable to the HSBC Group	-	(3)
Deposits placed with the HSBC Group	171	24
Deposits placed with Wing Hang Bank	289	80
Interest receivable from Wing Hang Bank	1	_

## (d) Key management compensation

The aggregate amounts of emoluments of the key management staff of the Group are as follows:

	2014 HK\$'M	2013 HK\$'M
Fees	8	7
Basic salaries, allowances and other benefits	53	37
Long-term incentive plan awards	23	68
	84	112

#### 28 FUTURE MINIMUM RENTAL RECEIVABLES

As at 31 March 2014, the analysis of the Group's aggregate future minimum rental income receivables under non-cancellable operating leases is as follows:

	2014 HK\$'M	2013 HK\$'M
Within one year	3,761	3,421
Between one and five years	3,790	3,400
Beyond five years	114	76
	7,665	6,897

Most of the operating leases are on fixed terms and for terms of 3 years (2013: 3 years).

#### 29 EVENT AFTER THE REPORTING DATE

Subsequent to 31 March 2014, the Manager has put up certain properties of The Link REIT for private tender. On 20 May 2014, The Link Properties Limited, a wholly-owned subsidiary of The Link REIT, has accepted the tender documents submitted by certain independent third parties, which constitute binding agreements in respect of the sale and purchase of four properties with a carrying amount of HK\$896.0 million as at 31 March 2014 for a cash consideration of HK\$1,239.7 million.

#### **30 SUBSIDIARIES**

The Link REIT held the following wholly-owned subsidiaries as at 31 March 2014:

Name	Place of establishment and kind of legal entity/place of operations	Principal activities	Particulars of issued share capital	Interest held
Directly held:				
The Link Holdings Limited	Cayman Islands, limited liability company/Hong Kong	Investment holding	US\$1	100%
The Link Management Limited	Hong Kong, limited liability company/ Hong Kong	Asset management	HK\$5,000,001	100%
Indirectly held:				
Great Land (HK) Limited	Hong Kong, limited liability company/ Hong Kong	Property holding and leasing	HK\$1,000,000	100%
The Link Finance (Cayman) 2006 Limited	Cayman Islands, limited liability company/Hong Kong	Dormant	US\$1	100%
The Link Finance (Cayman) 2009 Limited	Cayman Islands, limited liability company/Hong Kong	Financing	US\$1	100%
The Link Finance Limited	Hong Kong, limited liability company/ Hong Kong	Financing	HK\$1	100%
The Link Properties Limited	Cayman Islands, limited liability company/Hong Kong	Property holding and leasing	US\$1	100%

#### 31 APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were authorised for issue by the Board and the Trustee on 4 June 2014.

## VALUATION REPORT

# **CBRE**

CBRE Limited 12/F Three Exchange Square 8 Connaught Place Central, Hong Kong T 852 2820 2800 F 852 2810 0830 香港中環康樂廣場八號交易廣場第三期12樓 電話852 2820 2800 傳真852 2810 0830

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地產代理 (公司) 牌照號碼 Estate Agent's Licence No: C-004065

21 May 2014

The Board of Directors
The Link Management Limited
(For itself as manager of The Link Real Estate Investment Trust
("The Link REIT"), and for and on behalf of The Link REIT)
33/F, AXA Tower, Landmark East
100 How Ming Street
Kwun Tong, Kowloon
Hong Kong

Trustee
HSBC Institutional Trust Services (Asia) Limited
1 Queen's Road Central
Hong Kong

Dear Sirs

#### THE LINK REIT – ANNUAL VALUATION AS AT 31 MARCH 2014

#### Instruction

We refer to the instruction received from The Link Management Limited ("LML"), in its capacity as the manager of The Link Real Estate Investment Trust ("Link REIT") and HSBC Institutional Trust Services (Asia) Limited, in its capacity as the trustee of The Link REIT (as "Trustee") (collectively known as the "Instructing Party") to provide our opinion of market values of 182 Retail and Car Parking Facilities in Hong Kong (the "Properties", with details stated in Schedule of Values) of the Link REIT as at 31 March 2014 for purpose of presentation in its 2013-2014 Annual Report. This valuation report has been prepared in compliance with the relevant requirements set out in the Code on Real Estate Investment Trusts ("REIT Code") issued by the Securities and Futures Commission of Hong Kong ("SFC"), the trust deed of the Link REIT dated 6 September 2005 as supplemented from time to time by the supplemental deeds and, where applicable, the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("SEHK").

#### **VALUATION REPORT (Continued)**

#### **Valuer's Interest**

We hereby certify that the valuer(s) is/are suitably qualified and authorised to practise as a valuer; does not have a pecuniary interest, financial or otherwise, that could conflict with the proper valuation of the Properties (including the parties with whom our client is dealing, including the lender or selling agent, if any); accepts instructions to value the Properties only from the Instructing Party.

#### **Valuation Principles**

This valuation is prepared in accordance with the "HKIS Valuation Standards (2012 Edition)" published by the Hong Kong Institute of Surveyors ("HKIS"), the RICS Valuation – Professional Standards of the Royal Institution of Chartered Surveyors and the International Valuation Standards ("IVS") published by the International Valuation Standards Councils. In addition to the above, this valuation has been prepared in accordance with the REIT Code issued by the SFC.

We have adopted the Market Value as defined by HKIS and IVS, namely:

"Market Value is the estimated amount for which an asset or liability should exchange on the valuation date between a willing buyer and a willing seller in an arm's-length transaction, after proper marketing and where the parties had each acted knowledgeably, prudently and without compulsion".

#### **Valuation Methodologies**

In arriving at our opinion of value, we have considered relevant general and economic factors. We have primarily carried out the valuation of the Properties by using Income Capitalisation Approach and Discounted Cash Flow Analysis. Cross reference has been made to Direct Comparison Approach. From the outcomes of theses analyses and calculations, a final value conclusion is reached.

#### **Income Capitalisation Approach**

The income capitalisation approach involves the capitalisation of the current passing income and potential reversionary income to arrive at the capital value. This approach is typically applied through the application of appropriate capitalisation rate. The adopted capitalisation rate reflects the nature, location and tenancy profile of the Properties together with the current market investment criteria, as supported by the market evidence. The prevailing market rentals have been obtained through our analysis of recent lettings and achievable rentals of the Properties and other similar developments in the locality. Adjustments are made according to date of tenancy, location, size, floor level, grading of the shopping mall, facilities, etc.

The ranges of capitalisation rates adopted are shown as below.

Retail: 4.4% to 6.6%
Car Park: 4.8% to 7.6%
Blended: 4.4% to 7.6%

#### **Discounted Cash Flow Analysis**

Discounted Cash Flow Analysis allows an investor or owner to make an assessment of the longer term return that is likely to be derived from a property with a combination of both income and capital growth over an assumed investment horizon. In undertaking this analysis, a wide range of assumptions are made including a target or preselected internal rate of return, net property income, income growth, potential capital expenditure, costs associated with the initial purchase of the property and also its disposal at the end of the investment period.

#### **Direct Comparison Approach**

Direct Comparison Method involves an analysis of sales transactions of comparable properties with similar type and characteristics of the Properties. Adjustments are made to reflect the differences in various aspects including date of transaction, location, size, floor level, grading and quality, building age, facilities, tenancy mix and any other relevant factors which are considered to be essential in determining the property values.

#### **Valuation Reconciliation**

The results of the three valuation methods will be reconciled and the assessed value will be analysed in terms of initial passing yield, internal rate return and on a dollar per square foot basis.

#### **Assumptions, Disclaimers, Limitations & Qualifications**

#### **Acknowledgement of Information**

We have relied to a considerable extent on the information provided by LML and have accepted advice given to us on such matters as identification of the Properties, planning approvals, statutory notices, easements, tenure, occupation, floor plans, floor areas, tenancy schedule and all other relevant matters.

In the course of our valuation, we have made reference to inter alia, the following information provided by the Instructing Party:-

- Copy of Tenancy Schedule as at 31 March 2014 and subsequent updates;
- Copy of Retail Actual Income from March 2013 to February 2014;
- Copy of Other Retail and Car Park incomes from March 2013 to February 2014;
- Copy of Operating Expenses from March 2013 to February 2014;
- Copy of CAPEX schedules as at 14 January 2014 and subsequent updates; and
- Copy of Asset Enhancement Initiative Plans & layout plans of the Properties.

Dimensions, measurements and areas included in the report are based on information contained in copies of documents provided to us and are therefore only approximations. No on site measurements have been taken. Should these prove to be incorrect or inadequate, the accuracy of the valuation may be affected.

#### **Property Title**

We have conducted title searches from the Land Registry. We have not perused the original grant documentations. We have assumed that there are no further easements or encumbrances not disclosed by this title search which may affect market values.

#### **Our Investigations**

The inspections of the Properties were undertaken in the period between March to May 2014. However, we have not carried out a structural survey nor tested any of the services or facilities and are therefore unable to state that the buildings are free from defect. We have not inspected unexposed or inaccessible portions of the building and are therefore unable to state that these are free from rot, infestation, asbestos or other hazardous and/or contaminated material. Unless otherwise stated in the valuation report, our valuation is based upon the assumption that the buildings do not have any defects requiring any significant expenditure.

#### **VALUATION REPORT (Continued)**

We are not engaged to carry out all possible investigations in relation to the Properties. Unless otherwise stated in the valuation report, the valuation assumes that the building complies with all relevant statutory requirements in respect of matters such as health, building and fire safety regulations. CBRE is not liable for any loss occasioned by a decision not to conduct further investigations.

#### **Limitation of Liability**

Our findings and conclusion of values of the Properties in this report is valid only for the stated purpose and only for the Valuation Date, and for the sole use of the Instructing Party. The liability of CBRE and its directors and employees is limited to the Addressee of this report only. No accountability, obligation or liability to any third parties is accepted. Use by, or reliance upon this valuation report by anyone other than the Instructing Party is not authorised by CBRE and CBRE will not be liable for any loss arising from such unauthorised use or reliance.

#### **Summary of Values**

A summary of retail Internal Floor Area ("IFA"), number of car parking spaces, assessed market values, initial yield and indicated IRR of each property is shown in the attached Schedule of Values.

#### **Valuation**

We are of the opinion that the market value of the unencumbered leasehold interests of the Properties, subject to the existing tenancies, as at 31 March 2014, was in the sum of HK\$109,899,400,000 (HONG KONG DOLLARS ONE HUNDRED AND NINE BILLION EIGHT HUNDRED NINETY NINE MILLION FOUR HUNDRED THOUSAND).

Initial Yield of 5.16%

The notional apportionment of the Retail Facilities and Car Parking Facilities was as follows:-

#### **Retail Facilities**

- Retail value was HK\$91,245,000,000 (Hong Kong Dollars Ninety One Billion Two Hundred Forty Five Million)
- Initial Yield of 4.98%

#### **Car Parking Facilities**

- Car Park value was HK\$18,654,400,000 (Hong Kong Dollars Eighteen Billion Six Hundred Fifty Four Million Four Hundred Thousand)
- Initial Yield of 6.00%

Yours faithfully For and on behalf of

**CBRE Limited** 

#### Alex PW Leung MHKIS MRICS RPS(GP)

Senior Director

Valuation & Advisory Services

Mr Leung is a Registered Professional Surveyor (General Practice), a member of the Hong Kong Institute of Surveyors and a member of Royal Institution of Chartered Surveyors. He has over 18 years' experience in valuation of properties in Hong Kong.

Encl.

# **SCHEDULE OF VALUES**

This valuation comprises the following properties.

No.	Property	No.	Property
16	Butterfly Plaza	28	Fu Tung Plaza
160	Car Park within Ching Wang Court	48	Fung Tak Shopping Centre
180	Car Park within Chuk Yuen (North) Estate	4	Hau Tak (II) Shopping Centre
174	Car Park within Fung Lai Court	37	Heng On Commercial Centre
171	Car Park within Hong Keung Court	42	Hin Keng Shopping Centre
143	Car Park within Ka Tin Court	134	Hing Man Commercial Centre
173	Car Park within Kam On Court	119	Hing Tin Commercial Centre
115	Car Park within Kin Ming Estate	96	Hing Tung Shopping Centre
172	Car Park within King Lai Court	52	Hing Wah Plaza
178	Car Park within Kwai Hong Court	75	Hiu Lai Shopping Centre
155	Car Park within Lai On Estate	76	Hoi Fu Shopping Centre
181	Car Park within Lower Wong Tai Sin (I) Estate	36	Homantin Plaza
165	Car Park within Ming Nga Court	97	Ka Fuk Shopping Centre
152	Car Park within Ning Fung Court	7	Kai Tin Shopping Centre
179	Car Park within Pang Ching Court	80	Kai Yip Commercial Centre
149	Car Park within Po Pui Court	77	Kam Tai Shopping Centre
167	Car Park within San Wai Court	109	Kam Ying Court Shopping Centre
175	Car Park within Sau Mau Ping (I) Estate	105	Kin Sang Shopping Centre
140	Car Park within Tin King Estate	85	King Lam Shopping Centre
169	Car Park within Tin Yau Court	62	Kwai Fong Plaza
136	Car Park within Tin Yuet Estate	100	Kwai Hing Shopping Centre
142	Car Park within Tsui Ping South Estate	60	Kwai Shing East Shopping Centre
141	Car Park within Tsz Man Estate	66	Kwong Fuk Commercial Centre
159	Car Park within Upper Ngau Tau Kok Estate	102	Kwong Tin Shopping Centre
127	Car Park within Wah Lai Estate	40	Kwong Yuen Shopping Centre
156	Car Park within Wang Fuk Court	99	Lai Kok Shopping Centre
161	Car Park within Yee Kok Court	69	Lee On Shopping Centre
168	Car Park within Yee Nga Court	87	Lei Cheng Uk Shopping Centre
147	Car Park within Ying Ming Court	53	Lei Tung Commercial Centre
153	Car Park within Yue On Court	35	Lek Yuen Plaza
10	Cheung Fat Plaza	12	Leung King Plaza
94	Cheung Hang Shopping Centre	1	Lok Fu Plaza
46	Cheung Hong Commercial Centre	72	Lok Wah Commercial Centre
86	Cheung Wah Shopping Centre	67	Long Ping Commercial Centre
13	Choi Ming Shopping Centre	11	Lung Cheung Plaza
26	Choi Wan Commercial Complex	65	Lung Hang Commercial Centre
8	Choi Yuen Plaza	51	Maritime Bay
19	Chuk Yuen Plaza	45	Mei Lam Commercial Centre
93	Chun Shek Shopping Centre	101	Ming Tak Shopping Centre
2	Chung Fu Plaza	23	Nan Fung Plaza
31	Chung On Shopping Centre	24	Oi Man Plaza
120	Fortune Shopping Centre	50	Oi Tung Shopping Centre
71	Fu Cheong Shopping Centre	33	On Ting Commercial Complex
64	Fu Heng Shopping Centre	103	On Yam Shopping Centre
43	Fu Shin Shopping Centre	112	Ping Tin Shopping Centre

## **VALUATION REPORT (Continued)**

No.	Property	No.	Property
57	Fu Tai Shopping Centre	116	Po Hei Court Commercial Centre
47	Po Lam Shopping Centre	6	Sheung Tak Plaza
41	Po Tat Shopping Centre	39	Shun Lee Commercial Centre
106	Po Tin Shopping Centre	122	Shun On Commercial Centre
84	Retail and Car Park within Ap Lei Chau Estate	126	Siu Hei Commercial Centre
117	Retail and Car Park within Cheung On Estate	111	Siu Lun Shopping Centre
113	Retail and Car Park within Cheung Wang Estate	21	Siu Sai Wan Plaza
131	Retail and Car Park within Ching Wah Court	25	Stanley Plaza
170	Retail and Car Park within Choi Fai Estate	88	Sui Wo Court Commercial Centre
138	Retail and Car Park within Choi Ha Estate	55	Sun Chui Shopping Centre
150	Retail and Car Park within Fung Wah Estate	121	Sun Tin Wai Commercial Centre
125	Retail and Car Park within Hong Pak Court	58	Tai Hing Commercial Centre
177	Retail and Car Park within Hong Shui Court	63	Tai Wo Hau Commercial Centre
132	Retail and Car Park within Hong Yat Court	14	Tai Wo Plaza
163	Retail and Car Park within Hung Hom Estate	34	Tai Yuen Commercial Centre
128	Retail and Car Park within Ko Chun Court	27	Tak Tin Plaza
182	Retail and Car Park within Ko Yee Estate	18	Tin Chak Shopping Centre
166	Retail and Car Park within Lok Nga Court	123	Tin Ma Court Commercial Centre
124	Retail and Car Park within Lok Wah (South) Estate	79	Tin Ping Shopping Centre
130	Retail and Car Park within Mei Chung Court	32	Tin Shing Shopping Centre
146	Retail and Car Park within Nam Cheong Estate	30	Tin Shui Shopping Centre
151	Retail and Car Park within Po Nga Court	91	Tin Tsz Shopping Centre
157	Retail and Car Park within Sau Mau Ping (III) Estate	114	Tin Wan Shopping Centre
95	Retail and Car Park within Shun Tin Estate	22	Tin Yiu Plaza
158	Retail and Car Park within Siu On Court	110	Tsing Yi Commercial Complex
162	Retail and Car Park within Tai Ping Estate	74	Tsui Lam Shopping Centre
137	Retail and Car Park within Tin Wah Estate	44	Tsui Ping North Shopping Circuit
176	Retail and Car Park within Tin Wang Court	83	Tsz Ching Shopping Centre (I) & (II)
139	Retail and Car Park within Tin Yat Estate	3	Tsz Wan Shan Shopping Centre
133	Retail and Car Park within Tong Ming Court	70	Un Chau Shopping Centre
135	Retail and Car Park within Tsui Wan Estate	92	Wah Kwai Shopping Centre
154	Retail and Car Park within Tsz Oi Court	59	Wah Ming Shopping Centre
164	Retail and Car Park within Tung Hei Court	98	Wah Sum Shopping Centre
107	Retail and Car Park within Tung Tau Estate	68	Wan Tau Tong Shopping Centre
129	Retail and Car Park within Wo Ming Court	81	Wan Tsui Commercial Complex
145	Retail and Car Park within Yan Ming Court	104	Wang Tau Hom (Wang Fai Centre)
144	Retail and Car Park within Yan Shing Court	15 F	Wo Che Plaza Wong Tai Sin Plaza
148 89	Retail and Car Park within Ying Fuk Court	5 20	Yat Tung Shopping Centre
9	Sam Shing Commercial Centre	20 17	Yau Mei & Ko Cheung (Lei Yue Mun Plaza)
29	Sau Mau Ping Shopping Centre Sha Kok Commercial Centre	56	Yau Oi Commercial Centre
49		118	
	Shan King Commercial Centre		Yin Ca Shapping Centre
90 54	Shek Lei Shopping Centre Phase I	61 108	Yiu On Shopping Centre Yiu Tung Shopping Centre
54 78	Shek Lei Shopping Centre Phase II Shek Wai Kok Commercial Centre	38	
		38 82	Yu Chui Shopping Centre
73	Shek Yam Shopping Centre	OZ	Yung Shing Shopping Centre

## The Link Management Limited and HSBC Institutional Trust Services (Asia) Limited

				Net Passing	Inco Capital		DCF Ar	nalysis	Value as at	Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces		Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
1	Lok Fu Plaza										
		390,794	793	222.6	4.42%	4,927.0	7.50%	4,668.0	4,798.0	4.64%	7.82%

Brief

Lok Fu Plaza comprises a 6-storey with basement level retail building (Commercial Centre I), a 4-storey car park Description: building (Car Park I), a 7-storey with basement level retail building (Commercial Centre II) and a 2-storey car park building (Car Park II), some Integrated Commercial/Car Park Accommodation in Wang Shun House, Wang Tat House and Wang Yat House as well as Associated Areas in Lok Fu Estate. The property was completed between 1983 and 1991. A total of 793 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 107,428/335,530 equal and undivided shares of and in New Kowloon Inland Lot No. 6451 and is held under Government Lease for a term of 50 years from 31 December 2007.

#### 2 Chung Fu Plaza

217,507 1,177 159.2 4.67% 3.239.0 7.50% 3.110.0 3.175.0 5.01% 7.91%

Brief

Chung Fu Plaza comprises a 9-storey commercial/car park building (Chung Fu Plaza Phase 1) and a 3-storey Description: commercial building (Chung Fu Plaza Phase 2) linked by a footbridge on the first floor. In addition, the property includes a kindergarten and a day nursery respectively located on the ground and first floors of the Ancillary Facilities Block and open car park spaces in Tin Chung Court. Phase 1 and Phase 2 were completed in 1999 and 2000 respectively. A total of 1,177 parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. Chung Fu Plaza Phase I comprises all that piece or parcel of ground in Section A of Tin Shui Wai Town Lot No. 18 and 2,021/363,535 equal and undivided shares of and in the Remaining Portion of Tin Shui Wai Town Lot No. 18 and is held under Government Lease for a term of 50 years from 8 January 1999. Chung Fu Plaza Phase 2 comprises portion of 50,802/297,568 equal and undivided shares of and in Tin Shui Wai Town Lot No. 41 and is held under Government Lease for a term of 50 years from 8 June 2010.

#### 3 Tsz Wan Shan Shopping Centre 202,188 147.2 5.02% 2,765.0 7.50% 2,730.0 2,748.0 5.36% 8.10%

Brief

Tsz Wan Shan Shopping Centre comprises an 8-storey commercial building and an adjoining Car Park building Description: (Commercial/Car Park Block), a 3-storey car park building (Multi-storey Car Park), a 3-storey car park building (Car Park Block A) and another split-level 4-storey car park building (Car Park Block B), a lift tower, some facilities in Integrated Commercial/Car Park Accommodation in Ancillary Facilities Block, various open car parks and associated areas in Tsz Lok Estate (Open Car Parks). The property was completed in 1997. A total of 940 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 81,055/481,546 equal and undivided shares of and in the Remaining Portion of New Kowloon Inland Lot No. 6442 and is held under Government Lease for a term of 50 years from 8 October 2007.

#### **VALUATION REPORT (Continued)**

				Net Passing	Inco Capital		DCF A	nalysis	Value as at	Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Income	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
4	Hau Tak (II)	Shopping (	Centre								
		176,798	623	133.8	4.51%	2,808.0	7.50%	2,663.0	2,736.0	4.89%	7.83%
	Brief Description:	Wing & We	est Wing),	-	en car parks				ey Commercial/Ca Tak Estate. A tota		
	Title Details:		seung Kwa	•					/324,918 equal ar Lease for a term		

#### Wong Tai Sin Plaza

688 4.46% 2,588.0 2,666.0 147,318 126.6 2,744.0 7.50% 4.75% 7.79%

Brief

Wong Tai Sin Plaza comprises, a 4-storey commercial/car park building (Multi-storey Commercial/Car Park Description: Accommodation), a 5-storey commercial/car park building (Commercial/Car Park Block), a single-storey car park building (Car Park Block) and various cooked food stalls (Commercial Blocks). In addition, it includes Integrated Commercial/Car Park Accommodations located within the residential blocks of Lung Kwong House, Lung Fai House, Lung Lok House and Lung On House, various open car parks and associated areas in Lower Wong Tai Sin II Estate. The property was built in phases from 1982 to 1983. A total of 688 car parking spaces are provided in Wong Tai Sin Plaza.

Title Details: The property is held by The Link Properties Limited. It comprises 51,200/323,235 equal and undivided shares of and in New Kowloon Inland Lot No. 6438 and is held under Government Lease for a term of 50 years from 17 May 2007.

#### 6 Sheung Tak Plaza 7.50% 1,280 130.2 4.68% 2,710.0 2,598.0 2,654.0 4.91% 7.90% 131,342

Brief

Sheung Tak Plaza comprises a 4-storey commercial/car park building (Commercial/Car Park Block), three Description: 5-storey car park buildings (Car Parks A, B and C), Integrated Commercial/Car Park Accommodation on the ground floor of Sheung Mei House, various open car parks and associated areas in Sheung Tak Estate. The property was completed in 1998. A total of 1,280 car parking spaces are provided in the property.

> Sheung Tak Shopping Centre has been renamed as Sheung Tak Plaza and Car Parks A, B and C of Sheung Tak Estate have also been renamed as Sheung Tak Car Park 1, Sheung Tak Car Park 2 and Sheung Tak Car Park 3 effective from 1 April 2013.

Title Details: The property is held by The Link Properties Limited. It comprises 95,092/467,545 equal and undivided shares of and in Tseung Kwan O Town Lot No. 98 and is held under Government Lease for a term of 50 years from 26 March 2007.

			Net		ome lisation	DCF A	nalysis		Ana	alysis
Propert lo. Name		Car Park t) Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
7 Kai Tin	Shopping Ce	ntre								
	183,25	5 461	125.2	4.85%	2,523.0	7.50%	2,452.0	2,488.0	5.03%	7.99%
Brief Descrip	tion: and vari		ed areas and	d car parks	s in Kai Tir	n Estate. T	he propert	a 5-storey Kai 7 y was complete rty.		-
Title De	and in N							6,946 equal and ease for a term		
8 Choi Yu	uen Plaza									
			115.5	4.57%	2,436.0	7.50%	2,322.0	2,379.0	4.85%	7.86%
Brief Descrip	tion: Car Park	en Plaza com Block). In a	prises a 6-s	storey (inclue)	uding a ba includes o	sement le	vel) comme arks, assoc	ercial/car park bu ciated areas and	uilding (C I various	ommercia shop unit
Descrip	Choi Yuc tion: Car Park located House (I car parki tails: The prop	en Plaza com Block). In a within the re ntegrated Co ng spaces ar erty is held b	prises a 6-s addition, the esidential bloommercial/C e provided i by The Link	storey (incluse property ocks of Char Park Account the properties	uding a ba includes o noi Chu Ho commodat erty. Limited. It	sement legen car particular car part	vel) comme arks, assoc i Yuk Hous property wa	ercial/car park bu	uilding (C I various ouse and 1982. A t undivide	ommercia shop unit Choi Wa total of 53 d shares c
Descrip	Choi Yuc tion: Car Park located House (I car parki tails: The prop	en Plaza com Block). In a within the re ntegrated Co ng spaces ar erty is held b anling Sheung ember 2005.	prises a 6-s addition, the esidential bloommercial/C e provided i by The Link	storey (incluse property ocks of Char Park Account the properties	uding a ba includes o noi Chu Ho commodat erty. Limited. It	sement legen car particular car part	vel) comme arks, assoc i Yuk Hous property wa	ercial/car park busiated areas and e, Choi Ping Host completed in 6,392 equal and	uilding (C I various ouse and 1982. A t undivide	ommercia shop unit Choi Wal total of 530 d shares o
Descrip	Choi Yuc tion: Car Park located House (I car parki tails: The prop and in Fa	en Plaza com Block). In a within the re ntegrated Co ng spaces ar erty is held b anling Sheung ember 2005.	prises a 6-s addition, the esidential bloommercial/C e provided i by The Link	storey (incluse property ocks of Char Park Account the properties	uding a ba includes o noi Chu Ho commodat erty. Limited. It	sement legen car particular car part	vel) comme arks, assoc i Yuk Hous property wa	ercial/car park busiated areas and e, Choi Ping Host completed in 6,392 equal and	uilding (C I various ouse and 1982. A t undivide	ommercia shop unit Choi Wa total of 53 d shares c
Descript  Title De  9 Sau Ma	Choi Yuc tion: Car Park located House (I car parki tails: The prop and in Fa 17 Septe  158,42  Sau Mat tion: of the A	en Plaza com Block). In a within the re ntegrated Co ng spaces ar erty is held b anling Sheung ember 2005.  ing Centre 1 611  Ping Shopp ncillary Facilit	aprises a 6-s addition, the esidential blo mmercial/C e provided i by The Link g Shui Town  110.2  ing Centre ties Building	storey (incluse property ocks of Char Park Accin the properties on Lot No. 23	uding a baincludes of commodaterty. Limited. It 30 and is hardered.	sement le pen car par puse, Choi ion). The process comprises neld under	vel) comme arks, associ Yuk Hous broperty wa s 34,746/28 Government 2,242.0 cial/Car Par some associ	ercial/car park busiated areas and e, Choi Ping Hoss completed in 6,392 equal and at Lease for a te	uilding (C I various buse and 1982. A t undivide arm of 50 4.88%	ommercial shop units Choi Wal total of 536 d shares o years from 8.09% ark podium Ping Estate
Descript  Title De  9 Sau Ma  Brief Descript	Choi Yuc tion: Car Park located House (I car parki tails: The prop and in Fa 17 Septe  158,42  Sau Mau tion: of the A The prop and port	en Plaza com Block). In a within the re ntegrated Co ng spaces ar erty is held b anling Sheung ember 2005.  ing Centre 1 611  Ping Shopp ncillary Facilit perty was cor erty is held b	prises a 6-s addition, the esidential blo mmercial/C e provided i by The Link g Shui Town  110.2  Ing Centre lies Building mpleted in 2 by The Link 3,450 equal	storey (incluse property ocks of Char Park Account the properties on Lot No. 23  5.00%  comprises of Multi-Store (2002. A total properties and undivided and undivided and undivided and undivided property ocks)	uding a baincludes of commodate erty.  Limited. It 30 and is has a 4-storey rey Car Pa al of 611 c Limited. It ded shares	sement le pen car par puse, Choi ion). The process comprises neld under recommend recommend recommend ar parking comprises of and in	vel) comme arks, associ yuk Hous broperty wa s 34,746/28 Governmen 2,242.0 cial/Car Par some associ spaces are s 57,670/83 New Kowl	ercial/car park beciated areas and e, Choi Ping Hose completed in 6,392 equal and at Lease for a te	uilding (C I various buse and 1982. A t undivide rm of 50 4.88% rey car pa au Mau F property.	ommercia shop unit Choi Wa total of 53 d shares of years from 8.09% ark podium Ping Estate d shares of d shares of the commercial shares of the co
Descript  Title De  9 Sau Ma  Brief Descript	Choi Yuc tion: Car Park located House (I car parki tails: The prop and in Fa 17 Septe tu Ping Shopp 158,42 Sau Mat tion: of the A The prop and port under Gr	en Plaza com Block). In a within the re ntegrated Co ng spaces ar erty is held b anling Sheung ember 2005.  ing Centre 1 611  u Ping Shopp ncillary Facilit perty was cor erty is held b ion of 10/833	prises a 6-s addition, the esidential blo mmercial/C e provided i by The Link g Shui Town  110.2  Ing Centre lies Building mpleted in 2 by The Link 3,450 equal	storey (incluse property ocks of Char Park Account the properties on Lot No. 23  5.00%  comprises of Multi-Store (2002. A total properties and undivided and undivided and undivided and undivided property ocks)	uding a baincludes of commodate erty.  Limited. It 30 and is has a 4-storey rey Car Pa al of 611 c Limited. It ded shares	sement le pen car par puse, Choi ion). The process comprises neld under recommend recommend recommend ar parking comprises of and in	vel) comme arks, associ yuk Hous broperty wa s 34,746/28 Governmen 2,242.0 cial/Car Par some associ spaces are s 57,670/83 New Kowl	ercial/car park be ciated areas and e, Choi Ping Ho is completed in 6,392 equal and in Lease for a te 2,259.0  k Block, a 5-storiated areas in Sprovided in the 3,450 equal and	uilding (C I various buse and 1982. A t undivide rm of 50 4.88% rey car pa au Mau F property.	ommercial shop units Choi Wal total of 536 d shares of years from 8.09% ark podium Ping Estate d shares of the commercial

Title Details: The property is held by The Link Properties Limited. It comprises 49,331/171,904 equal and undivided shares

December 2005.

of and in Tsing Yi Town Lot No. 172 and is held under Government Lease for a term of 50 years from 22

#### **VALUATION REPORT (Continued)**

				Income Capitalisation		nalysis		Analysis				
No.	Property Name	IFA (sqft)	Car Park Spaces	Net Passing Income HK\$M(pa)		Value	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR	
11	Lung Cheun	g Plaza										
		152,785	473	105.2	4.61%	2,097.0	7.50%	2,006.0	2,052.0	5.13%	7.88%	
	Brief Description:	Lung Cheung Plaza comprises a 5-storey including a basement level Commercial/Car Park Accommodation and some associated areas in Upper Wong Tai Sin Estate. The property was completed in 2001. A total of 473 car parking spaces are provided in the property.										
	Title Details:	The property is held by The Link Properties Limited. It comprises 53,974/311,854 equal and undivided shares of and in New Kowloon Inland Lot No. 6439 and is held under Government Lease for a term of 50 years from 23 February 2007.										
12	Leung King	Plaza										
		177,440	616	98.6	5.04%	2,033.0	7.50%	2,011.0	2,022.0	4.88%	8.12%	
	Brief Description:	Leung King Plaza, completed in 1988, comprises a 4-storey commercial/car park building (Commercial/Car Park Block), HA Open Car Parks and HA Road in Leung King Estate. A total of 616 car parking spaces are provided in the property.										
	Title Details:	The property is held by The Link Properties Limited. It comprises 54,922/426,295 equal and undivided shares of and in Tuen Mun Town Lot No. 458 and is held under Government Lease for a term of 50 years from 8 February 2001.										
13	Choi Ming S	ng Shopping Centre										
		98,564	765	92.1	4.72%	1,993.0	7.50%	1,919.0	1,956.0	4.71%	7.93%	
	Brief Description:	Choi Ming Shopping Centre comprises a 5-storey (including the basement) commercial/car park building (Commercial/Car Park Block), an 8-storey car park building (Carport Building) and all those covered parking spaces on the ground floor of Choi Ming Court, and the ground floor of a 6-storey commercial/car park building, Kin Ming Estate (known as Extension Block). Choi Ming Shopping Centre was completed in 2001, and the Extension Block was completed in 2003. A total of 765 car parking spaces are provided in the property.										
	Title Details:	The property is held by The Link Properties Limited. It comprises 44,614/346,996 equal and undivided shares of Tseung Kwan O Town Lot No. 82 and portion of 39,133/420,644 equal and undivided shares of Tseung Kwan O Town Lot No. 109. It is held under Government Lease for a term of 50 years from 4 May 2001 (Tseung Kwan O Town Lot No. 82) and 15 March 2010 (Tseung Kwan O Town Lot No. 109).										
14	Tai Wo Plaza	a										
		130,527	454	97.4	4.89%	1,978.0	7.50%	1,932.0	1,955.0	4.98%	8.03%	
	Brief Description:	Tai Wo Plaza comprises a 3-storey plus a Basement level Commercial/Car Park Block (Phase 1) and a 2-storey plus a Basement level Commercial/Car Park Block (Phase 2) linked by a footbridge across the MTR East Rail Tai Wo Station. In addition, the property includes a single-storey Cooked Food Centre and portions of the Integrated HA Accommodation comprising various shop units, stores, offices and clinics on the ground, second and third floors of Oi Wo House and shops, offices and clinics on the ground, second and third floors of On Wo House and the entrance access on the ground floor of Hei Wo House that leads to the ground floor of Phase 1 Commercial Block in Tai Wo Estate. The property was completed in 1989. A total of 454 car parking spaces are provided in the property.										
	Title Details:								930 equal and und			

in Tai Po Town Lot No. 176 and is held under Government Lease for a term of 50 years from 10 February 2000.

				Income Net Capitalisation			DCF A	nalysis		Analysis	
Pr Io. Na	roperty ame	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
15 W	o Che Plaz	a									
		190,441	828	87.1	4.60%	1,932.0	7.50%	1,843.0	1,888.0	4.61%	7.87%
	rief escription:	ground floo	ors of Tai W al/Car Park /	o House, F Accommod	oo Wo Hou ation), asso	ise, Hau V ociated are	Vo House,	Chi Wo H	Park Block, variou ouse and King W rks in Wo Che E	o House	(Integrate
Tit	tle Details:								74,742 equal and a term of 50 yea		
16 Bı	utterfly Pla	za									
		174,443	313	88.1	5.26%	1,777.0	7.50%	1,786.0	1,782.0	4.94%	8.22%
	escription:	the propert	ty includes	various sho	op units loc				nercial Area near loors within the		
			d unloading	spaces and	d associate	d areas in	Butterfly I	ır Park Acı	commodation), o e property was c	pen car	parks, ope
Tit	tle Details:	loading and total of 313 The proper	I unloading B car parking ty is held b Tuen Mun T	spaces and g spaces ar y The Link	d associated e provided Properties	d areas in in the pro	Butterfly I perty. It compris	es 38,316	commodation), o	pen car pompleted	parks, ope d in 1983. ided share
		loading and total of 313 The proper of and in T	I unloading 3 car parking ty is held b Juen Mun T 105.	spaces and g spaces ar y The Link fown Lot N	d associated e provided Properties	d areas in in the pro	Butterfly I perty. It compris	es 38,316	commodation), o e property was co /248,783 equal a	pen car pompleted	parks, ope d in 1983 ided share
		loading and total of 313 The proper of and in T October 20	I unloading 3 car parking ty is held b Juen Mun T 105.	spaces and g spaces ar y The Link fown Lot N	d associated e provided Properties	d areas in in the pro	Butterfly I perty. It compris	es 38,316	commodation), o e property was co /248,783 equal a	pen car pompleted	parks, ope d in 1983 ided share
<b>17 Ya</b> Br	au Mei & K	loading and total of 313 The proper of and in T October 20 o Cheung ( 100,543	I unloading Car parking ty is held b Tuen Mun T T T T T T T T T T T T T T T T T T T	spaces and g spaces are y The Link fown Lot Nun Plaza)  97.1  mprises a 4	d associated by provided Properties lo. 473 and 5.00%	d areas in in the pro Limited. I is held u	Butterfly I perty.  It compris nder Gove  7.50%  podium u	es 38,316, ernment Landerneath	commodation), o e property was co /248,783 equal a ease for a term o	pen car pompleted nd undivor 50 years.	parks, ope d in 1983. A ided share ars from 1
<b>17 Ya</b> Br De	au Mei & K rief escription:	loading and total of 313 The proper of and in T October 20 o Cheung ( 100,543 Lei Yue Mu (Commercia)	I unloading Car parking Ity is held be Tuen Mun Toots.  Lei Yue Mu  O  un Plaza co al Accomm ty is held be ew Kowloo	spaces and g spaces are y The Link fown Lot N 97.1 mprises a 4 odation). The Link y The Link	d associated e provided Properties lo. 473 and  5.00%  4-storey come property Properties	d areas in in the pro Limited. I is held until 1,751.0 Immercial was com Limited.	Butterfly I perty.  It compris nder Gove  7.50%  podium u pleted in 2  It compris	es 38,316, ernment Landerneath 2001.	commodation), o e property was on /248,783 equal a ease for a term of	pen car pompleted nd undivof 50 years.  5.59% L of Yaund undiv	parks, ope d in 1983. A ided share ars from 1 8.09% U Mei Coul
<b>17 Y</b> a Br De Tit	au Mei & K rief escription: tle Details:	loading and total of 313 The proper of and in T October 20 o Cheung ( 100,543 Lei Yue Mu (Commercia The proper of and in No	d unloading B car parking ty is held b ruen Mun T 105.  Lei Yue Mu 0  un Plaza co al Accomm ty is held b ew Kowloo	spaces and g spaces are y The Link fown Lot N 97.1 mprises a 4 odation). The Link y The Link	d associated e provided Properties lo. 473 and  5.00%  4-storey come property Properties	d areas in in the pro Limited. I is held until 1,751.0 Immercial was com Limited.	Butterfly I perty.  It compris nder Gove  7.50%  podium u pleted in 2  It compris	es 38,316, ernment Landerneath 2001.	commodation), of property was confidently was confidently was equal at the confidently and the commodation, of the commodation of the commoda	pen car pompleted nd undivof 50 years.  5.59% L of Yaund undiv	parks, ope d in 1983. A ided share ars from 1. 8.09% U Mei Cour

Title Details: The property is held by The Link Properties Limited. It comprises 38,810/272,897 equal and undivided shares

October 2005.

of and in Tin Shui Wai Town Lot No. 37 and is held under Government Lease for a term of 50 years from 14

#### **VALUATION REPORT (Continued)**

				Income Net Capitalisation		DCF A	nalysis		Analysis			
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR	
19	Chuk Yuen I	Plaza										
		137,329	1,103	79.6	5.20%	1,522.0	7.50%	1,527.0	1,525.0	5.22%	8.21%	
	Brief Description:	Chuk Yuen Plaza comprises a 5-storey commercial building with basement car park (Commercial/Car Park Block), a 4-storey car park podium of Chui Yuen House (Multi-storey Car Park Accommodation) and various free-standing cooked food stalls (Cooked Food Stalls). In addition, the property includes various shop units on the ground and second floors of Sau Yuen House, open car parking spaces (Open Car Parks) and associated areas within Chuk Yuen (South) Estate. The property was completed in 1984. A total of 1,103 car parking spaces are provided in the property.										
	Title Details:	and in the	Remaining		New Kowlo				54,665 equal and s held under Gove			
20	Yat Tung Sh	opping Ce	ntre									
		193,029	1,900	75.8	5.13%	1,521.0	7.50%	1,511.0	1,516.0	5.00%	8.15%	
	Brief Description:	Yat Tung Shopping Centre comprises a 3-storey Commercial Centre 1 (Commercial Blocks) and a 4-storey Commercial Centre 2 (Commercial Blocks), two 6-storey car park buildings (Multi-storey Car Park 1 and Car Park 3) and a 6-storey commercial/car park block (Commercial/Car Park Block), various open car parks and associated areas in Yat Tung Estate. The property was built in phases from 2001 to 2003. A total of 1,900 car parking spaces are provided in the property.										
	Title Details:		Tung Chung						/930,819 equal a Lease for a term			
21	Siu Sai Wan	Plaza										
		100,762	558	79.9	5.11%	1,518.0	7.50%	1,509.0	1,514.0	5.28%	8.14%	
	Brief Description:								ed with a 12-levent of toffice (the Inte			

Accommodation) on the ground floor of Sui Yick House and various car parking spaces in Siu Sai Wan Estate.

and in Chai Wan Inland Lot No. 176 and is held under Government Lease for a term of 50 years from 26 March

The property was completed in 1989. A total of 558 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 34,606/418,894 equal and undivided shares of

2007.

				Net	Inco Capitali		DCF Ar	nalysis	Walananat	Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
22	Tin Yiu Plaza	a									
		99,969	480	75.7	5.46%	1,466.0	7.50%	1,483.0	1,475.0	5.13%	8.26%
	Brief Description:	and associa	ated areas ed in the pr	in Tin Yiu E operty. Tin	state. The	property v	vas comple	ted in 19	rcial/Car Park Blo 92. A total of 480 ement. The IFA a	car park	king spaces
	Title Details:		in Shui Wa	•					/574,611 equal ar ease for a term (		
22	Nan Fung Pl	070									
23	itali i alig i i	aza									
<b>23</b>	Truit rung ri	83,137	0	65.9	4.60%	1,495.0	7.50%	1,428.0	1,462.0	4.51%	7.88%
<b></b>	Brief	<b>83,137</b> Nan Fung	Plaza, com	pleted in 19	999, compr	ises vario	us comme	cial units	1,462.0 , a kindergarten roial podium in N	on groun	nd floor and
23	Brief Description:	83,137  Nan Fung podium lev  The prope shares of	Plaza, com rel 1 and va rty is held and in Tse	pleted in 19 prious extern by The Lin	999, compr nal wall adv nk Properti O Town I	ises vario rertising spections es Limited Lot No. 2	us commendaces of the data of	rcial units e comme rises 154	, a kindergarten	on groun an Fung equal and	nd floor and Plaza. d undivided
	Brief Description:	83,137  Nan Fung podium lev The prope shares of commencial	Plaza, com rel 1 and va rty is held and in Tse	pleted in 19 prious extern by The Lin eung Kwan	999, compr nal wall adv nk Properti O Town I	ises vario rertising spections es Limited Lot No. 2	us commendaces of the data of	rcial units e comme rises 154	, a kindergarten rcial podium in N ,634/1,485,995 e	on groun an Fung equal and	nd floor and Plaza. d undivided
	Brief Description: Title Details:	83,137  Nan Fung podium lev The prope shares of commencial	Plaza, com rel 1 and va rty is held and in Tse	pleted in 19 prious extern by The Lin eung Kwan	999, compr nal wall adv nk Properti O Town I	ises vario rertising spections es Limited Lot No. 2	us commendaces of the data of	rcial units e comme rises 154	, a kindergarten rcial podium in N ,634/1,485,995 e	on groun an Fung equal and	nd floor and Plaza. d undivided

Title Details	: The property is held by The Link Properties Limited. It comprises 54,395/204,983 equal and undivided shares of
	and in the Remaining Portion of New Kowloon Inland Lot No. 9826 and is held under Government Lease for a
	term of 75 years commencing from 1 April 1968.

	and in the term of 75	J				Lot No. 9	826 and is h	neld under Go	overnment L	ease for a
25 Stanley Plaz	a									
	97,881	411	54.7	4.93%	1,276.0	7.50%	1,255.0	1,266.0	4.32%	8.07%
Brief Description:	6-storey co House) and Portion 2 c comprises	ommercial/od three sing comprises two shop u Car Park E	car park by gle-storey s various op units on the Block) situa	uilding (Co shop stalls/ en car parl e ground flo ted adjacer	mmercial/C /kiosks at t king space: por of Leun	ar Park B he Village s near Lui g Ma Hou	llock), a 3-s Square togo ng Tak Cou lse and the 2	e portions. F torey comme ether with the rt with Ma H 2-storey base ng Estate. A to	ercial buildir e open venu lang Estate. ment car pa	ng (Murray ue thereof. Portion 3 ark building
Title Details:								16,974 equal or a term of 5		

2009.

					Inco	mo					
				Net	Capital		DCF A	nalysis	Value as at	Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
26	Choi Wan Co	ommercial	Complex								
		167,089	859	64.0	5.24%	1,223.0	7.50%	1,224.0	1,224.0	5.23%	8.19%
	Brief Description:	commercia park buildin shops unit 2). In addit	al/car park b ng beside E s on the gro ion, it inclu	ouilding star Block 15 (Co ound and fi des various	nding beside ommercial/orst floors of s open car p	e Block 6 Car Park E Fei Fung parks, asse	(Commerci Block 2), a 2 House and ociated area	al/Car Par 2-storey b d various d as and int	ower ground, grown k Block 1), a 7-st wilding (Commercooked food stalls egrated accommaces are provider	orey com cial Block s (Comm odation ii	nmercial/ca 1), various ercial Block n Choi War
	Title Details:	and in the		Portion of	New Kowlo				94,552 equal and held under Gove		
27	Tak Tin Plaz	a									
		98,494	754	64.3	5.38%	1,169.0	7.50%	1,186.0	1,178.0	5.46%	8.29%
	Brief Description:	building (C car park popperty in car parking	ar Park Blo odium (Car cludes port	ock A), a 6-9 Park Block tions of the ear to Tak S	storey (10 s c C) located e Integrated	split-levels d within tl HA Acco	a) car park l ne resident mmodation	building (Cial block on the 2	k), a 7-storey (14 Car Park Block B) of Tak Hong Hou nd floor of Tak K d in 1991. A tota	and a si use. In a ing Hous	ngle-storey ddition, the e and oper
	Title Details:		v Kowloon	•	•				08,756 equal and Lease for a term		
28	Fu Tung Pla	za									
		105,203	537	61.7	5.29%	1,157.0	7.50%	1,167.0	1,162.0	5.31%	8.24%
	Brief	Fu Tung P	laza compri	ises a 4-sto	orey comme	ercial/car	park buildir	ng (Comm	ercial/Car Park B	lock), a 3	3-storey car

Description: park building (Car Park Block) and various open car parks (Open Car Parks) and associated areas in Fu Tung

Title Details: The property is held by The Link Properties Limited. It comprises 44,218/209,377 equal and undivided shares of

Estate. The property was completed in 1997. A total of 537 car parking spaces are provided in the property.

and in Tung Chung Town Lot No. 40 and is held under Government Lease for a term of 50 years from 30 April

2008.

				Net	Inco Capital		DCF A	nalysis		Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
29	Sha Kok Cor	mmercial C	entre								
		93,936	662	63.1	5.45%	1,097.0	7.50%	1,105.0	1,101.0	5.73%	8.24%
	Brief Description:	several iso floors with Accommod parking spa	lated cooker in the residuation) and aces are pro	ed food sta dential bloc open car pa ovided in th	lls. In additi ks of Ospre arks in Sha	on, the pr by House Kok Estate Sha Kok (	operty incl and Sand I e. The prop Commercia	udes vario Martin Ho perty was	rk building (Combus shop units loous shop units loouse (Integrated Completed in 198 currently under	cated on Commerc 30. A tota	the ground sial/Car Park al of 662 ca
	Title Details:		,	,					40,309 equal and a term of 50 yea		
30	Tin Shui Sh	opping Cen	tre								
		73,470	577	55.9	5.43%	1,074.0	7.50%	1,091.0	1,083.0	5.16%	8.30%
	Brief Description:					•		-	djoining 4-storey		
		associated		n Shui Esta	-				Block), various A total of 577 ca		
	Title Details:	associated provided in The proper	areas in Ti the proper ty is held b in Shui Wa	n Shui Esta rty. oy The Link	te. The pro	perty was Limited.	completed	d in 1992. es 34,646		r parking	spaces are
31	Title Details:	associated provided in The proper of and in T	areas in Ti the proper ty is held be in Shui Wa 2007.	n Shui Esta rty. oy The Link	te. The pro	perty was Limited.	completed	d in 1992. es 34,646	A total of 577 ca /599,404 equal a	r parking	spaces are
31		associated provided in The proper of and in T	areas in Ti the proper ty is held be in Shui Wa 2007.	n Shui Esta rty. oy The Link	te. The pro	perty was Limited.	completed	d in 1992. es 34,646	A total of 577 ca /599,404 equal a	r parking	spaces are
31	Chung On S	associated provided in The proper of and in T September hopping Ce 82,776  Chung On Block), ass Commercia	areas in Ti the proper ty is held to Tin Shui Wa 2007. Pentre 995 Shopping (Sociated areal/Car Park	n Shui Esta rty.  by The Link ai Town Lo  61.4  Centre com eas, covere Accommo	the. The process of the properties of the process o	Limited. d is held  1,044.0 storey conng spaces	It comprise under Gov  7.50%  mmercial/cas on the gopen car p	es 34,646 ernment  1,075.0  Ir park build pround flowarks in C	A total of 577 ca /599,404 equal at Lease for a term  1,060.0  Iding with roof (Cor of Chung Pinghung On Estate	nd undiv of 50 ye 5.79% Commerce g House	spaces are ided shares ears from 5
31	Chung On S  Brief Description:	associated provided in The proper of and in T September hopping Ce 82,776  Chung On Block), ass Commercia completed The proper	areas in Ti the proper ty is held the Tin Shui Wa 2007. The sentre 995 Shopping Cociated are al/Car Park in 1996. A ty is held b	n Shui Estarty.  by The Link  61.4  Centre com eas, covere Accommo total of 999 y The Link	5.56%  sprises a 5-sed car parkindation) and 5 car parkindrines	Limited. d is held  1,044.0  storey conng spaces all the og spaces Limited. It	7.50% The comprise of the comprises of the comprise of the	d in 1992.  es 34,646 pernment  1,075.0 per park built pround flowarks in Ced in the person of the p	A total of 577 ca /599,404 equal at Lease for a term  1,060.0  Iding with roof (Cor of Chung Pinghung On Estate	nd undivide	spaces are ided shares ears from 5  8.39%  bial/Car Park (Integrated operty was ed shares or
	Chung On S  Brief Description:	associated provided in The proper of and in T September hopping Ce 82,776  Chung On Block), ass Commercia completed The proper and in Sha 2005.	areas in Ti the proper ty is held to Tin Shui Wa 2007. entre 995 Shopping ( sociated are al/Car Park in 1996. A ty is held b Tin Town I	n Shui Estarty.  by The Link  61.4  Centre com eas, covere Accommo total of 999 y The Link	5.56%  sprises a 5-sed car parkindation) and 5 car parkindrines	Limited. d is held  1,044.0  storey conng spaces all the og spaces Limited. It	7.50% The comprise of the comprises of the comprise of the	d in 1992.  es 34,646 pernment  1,075.0 per park built pround flowarks in Ced in the person of the p	A total of 577 ca /599,404 equal at Lease for a term  1,060.0  Iding with roof (Cor of Chung Pinghung On Estate roperty. 23,886 equal and	nd undivide	spaces are ided shares ears from 5  8.39%  Sial/Car Park (Integrated operty was ed shares o

80,257

Brief

1,458

57.7

5.71%

978.0

Description: a 3-storey kindergarten and play area and a nursery (Ancillary Facilities Block) in Tin Shing Court. The property was completed in 2000. A total of 1,458 car parking spaces are provided with the property.

Title Details: The property is held by The Link Properties Limited. It comprises whole share of Section A of Tin Shui Wai

Lot No. 17 and is held under Government Lease for a term of 50 years from 28 November 1997.

7.50%

Tin Shing Shopping Centre comprises an 8-storey commercial/car park building (Tin Shing Commercial Centre),

Town Lot No. 17 and 1,480/357,800 equal and undivided shares of the Remaining Portion of Tin Shui Wai Town

1,013.0

996.0

5.79%

8.43%

			Net Passing	Inco Capital		DCF Ar	nalysis	Value as at	Ana	alysis
Property No. Name	IFA (sqft)	Car Park Spaces		Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
33 On Ting Co	ommercial C	omplex								
	108,797	546	61.6	5.44%	964.0	7.50%	967.0	966.0	6.38%	8.18%
Brief	On Ting Co	nmmercial	Complex co	mnrises a	5-storev (	including a	Mezzanin	e Floor) car park	and marl	cet huilding

Description: (Car Park and Market Building), another 3-storey retail building (New Annex Block) and a Restaurant Block. In addition, the property includes 6-storey Commercial Accommodation located within the residential block of Ting Cheung House, various open car parks and associated areas in On Ting Estate. The property was completed in 1980. A total of 546 car parking spaces are provided in the property. On Ting Commercial Complex is currently under asset enhancement. The IFA as at 31 March 2014 was approximately 100,205 sqft.

Title Details: The property is held by The Link Properties Limited. It comprises 41,242/323,574 equal and undivided shares of and in the Remaining Portion of Tuen Mun Town Lot No. 476 and is held under Government Lease for a term of 50 years from 29 September 2009.

34 Tai Yuen Commerc	ial Cen	tre								
139,1	180	594	49.4	5.11%	942.0	7.50%	938.0	940.0	5.26%	8.16%

Brief

Tai Yuen Commercial Centre comprises a 4-storey commercial building (Commercial Block B), a 3-storey Description: (including a basement) retail building (Commercial Block A) as well as a stand-alone 4-storey car park building (Car Park Block). In addition, it includes various shop units located within the residential blocks of Tai Man House, Tai Tak House and Tai Wing House, various associated areas, a pump room and various open car parks in Tai Yuen Estate. The property was completed in 1980. A total of 594 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 38,718/353,530 equal and undivided shares of and in Tai Po Town Lot No. 192 and is held under Government Lease for a term of 50 years from 29 June 2007.

35 Lek Yuen Plaz	za									
	106,080	438	47.8	5.12%	909.0	7.50%	904.0	907.0	5.27%	8.15%

Brief

Lek Yuen Plaza comprises a 3-storey commercial/car park building (Commercial/Car Park Block), various shop Description: units located on the ground to second floor within the residential blocks of Wing Shui House, Wah Fung House, Fu Yu House, Fook Hoi House and Kwai Wo House (Integrated Commercial/Car Park Accommodation) as well as open car parks and associated areas in Lek Yuen Estate. The property was completed in 1976. A total of 438 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 28,600/199,774 equal and undivided shares of and in Sha Tin Town Lot No. 550 and is held under Government Lease for a term of 50 years from 7 May 2007.

				Net	Inco Capitali		DCF A	nalysis	Volue	Ana	alysis
Vo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
36	Homantin Pl	aza									
		101,826	299	48.1	5.35%	897.0	7.50%	913.0	905.0	5.32%	8.32%
	Brief Description:								adjoining 3-storey ar parking spaces		
	Title Details:	Section A	of Kowloon Kowloon In	Inland Lot	No. 11119	and 20,3	27/214,270	equal an	7,202 equal and d undivided share ease for a term	es of the	Remaining
37	Heng On Co	mmercial C	entre								
		115,804	585	51.4	5.63%	881.0	7.50%	910.0	896.0	5.73%	8.41%
	Brief Description:	-		n addition, it		ssociated	areas and	lorry park	ouilding (Comme ing spaces along		
		Heng On E	state. A to	tal of 585 ca	ar parking s	paces are	provided i	n the prop	erty.		
	Title Details:	The proper and in Sect	ty is held b	by The Link na Town Lot	Properties : No. 500 ar	Limited. Ind 812/24	t comprise: 7,314 equa	s 39,206/ <sup>2</sup> I and undi	erty. 10,831 equal and vided shares of a e for a term of 5	nd in the	Remaining
38	Title Details:	The proper and in Sect Portion of \$1998.	ty is held b tion C of Sh Sha Tin Tov	by The Link na Town Lot	Properties : No. 500 ar	Limited. Ind 812/24	t comprise: 7,314 equa	s 39,206/ <sup>2</sup> I and undi	0,831 equal and vided shares of a	nd in the	Remaining
38		The proper and in Sect Portion of \$1998.	ty is held b tion C of Sh Sha Tin Tov	by The Link na Town Lot	Properties : No. 500 ar	Limited. Ind 812/24	t comprise: 7,314 equa	s 39,206/ <sup>2</sup> I and undi	0,831 equal and vided shares of a	nd in the	Remaining
38		The proper and in Sect Portion of \$1998.  Poping Cent 105,873  Yu Chui Co Complex) a various ope	ty is held become the control of the	oy The Link na Town Lot wn Lot No.  46.4  Centre com standing 4-	Properties: No. 500 ar 500, and is  5.38%  prises a 7-storey anciling spaces	Limited. In a start of the star	t comprises 7,314 equa er Governr 7.50%  mmercial b ties buildin ai Court. Th	s 39,206/4 I and undinent Leas  890.0  uilding inc	0,831 equal and vided shares of a e for a term of 5	nd in the 0 years f  5.25% e floor (CFacilities	Remaining from 8 Apri 8.27% Commercia Block) and
38	Yu Chui Sho Brief Description:	The proper and in Sect Portion of Section 1998.  Poping Cent 105,873  Yu Chui Co Complex) a various ope 1,175 car p	tre  1,175  commercial and a free- en loading parking space	46.4 Centre comstanding 4-and unloadices are proving The Link	Properties No. 500 ar 500, and is  5.38%  prises a 7- storey ancil ng spaces vided in the Properties	Limited. Ind 812/24 held und 879.0 storey collary facilitin Yu Chur property. Limited.	7.50%  mmercial bities building i Court. The	890.0 s 39,206/4 I and undiment Leas 890.0 suilding integ (Car Pane propert	885.0 cluding mezzanin	5.25% e floor (CFacilities d in 2001	8.27% Commercia Block) and A total or
	Yu Chui Sho Brief Description:	The proper and in Sect Portion of 3 1998.  Ppping Cent  105,873  Yu Chui Co Complex) a various ope 1,175 car p  The proper of and in S 2001.	tre  1,175  commercial and a free- en loading parking space ty is held to the Tin Town	46.4 Centre comstanding 4-and unloadices are proving The Link	Properties No. 500 ar 500, and is  5.38%  prises a 7- storey ancil ng spaces vided in the Properties	Limited. Ind 812/24 held und 879.0 storey collary facilitin Yu Chur property. Limited.	7.50%  mmercial bities building i Court. The	890.0 s 39,206/4 I and undiment Leas 890.0 suilding integ (Car Pane propert	885.0  Cluding mezzanin rk and Ancillary y was completed 361,200 equal at	5.25% e floor (CFacilities d in 2001	8.27% Commercia Block) and A total or
	Yu Chui Sho  Brief Description:  Title Details:	The proper and in Sect Portion of 3 1998.  Ppping Cent  105,873  Yu Chui Co Complex) a various ope 1,175 car p  The proper of and in S 2001.	tre  1,175  commercial and a free- en loading parking space ty is held to the Tin Town	46.4 Centre comstanding 4-and unloadices are proving The Link	Properties No. 500 ar 500, and is  5.38%  prises a 7- storey ancil ng spaces vided in the Properties	Limited. Ind 812/24 held und 879.0 storey collary facilitin Yu Chur property. Limited.	7.50%  mmercial bities building i Court. The	890.0 s 39,206/4 I and undiment Leas 890.0 suilding integ (Car Pane propert	885.0  Cluding mezzanin rk and Ancillary y was completed 361,200 equal at	5.25% e floor (CFacilities d in 2001	8.27% Commercia Block) and A total o

Title Details: The property is held by The Link Properties Limited. It comprises 56,354/295,872 equal and undivided shares of

March 2010.

and in New Kowloon Inland Lot No. 6465 and is held under Government Lease for a term of 50 years from 31

				Net Passing	Inco Capital	isation	DCF Ai	nalysis	Value as at	Ana	ılysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
40	Kwong Yuer	n Shopping	Centre								
		80,678	736	50.3	5.69%	864.0	7.50%	895.0	880.0	5.72%	8.43%
	Brief Description:	Commercia (Car Park B	al Block No. 1	os. 1 to 5) v ) and a 6-st	vith associa orey car par	ted area, k building	a 5-storey ( (Car Park E	car park b Block No.	ercial buildings (Co building with a we 2) and open car p baces are provided	et market oarks in Kv	on Floor 5 wong Yuen
	Title Details:								79,026 equal and or a term of 50 ye		
41	Po Tat Shop	ping Centro	е								
		83,133	1,083	45.3	5.46%	840.0	7.50%	856.0	848.0	5.34%	8.32%
	Brief Description:	3-storey ca Integrated	r park podi Commerci	iums underi al/Car Park	neath Block Accommod	s A to C (( lation in T	Car Park Po at Cheung	dium I) a House ar	uilding (Commercend Blocks D to Food and various associal spaces are provid	(Car Park ated area	Podium II), s in Po Tat
	Title Details:		ew Kowlo						/546,029 equal a t Lease for a tern		
42	Hin Keng Sh	opping Cer	ntre								
		95,699	636	45.3	5.64%	833.0	7.50%	860.0	847.0	5.35%	8.41%
	Brief Description:	(Commerci	al/Car Park	Complex),	several iso	lated cool	ked food st	alls, oper	rking building w n car parks and H. paces are provided	A roads i	n Hin Keng
	Title Details:								96,392 equal and a term of 50 yea		
43	Fu Shin Sho	pping Cent	re								
		98,330	525	43.3	5.75%	791.0	7.50%	823.0	807.0	5.37%	8.47%
	Brief Description:	Stalls, vario	ous associ	ated areas		ar parking	spaces in		uilding, a single-s Estate. It was co		
	Title Details:		•	•					30,620 equal and a term of 50 yea		

			Net	Inco Capital		DCF A	nalysis		An	alysis
Property No. Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR

### 44 Tsui Ping North Shopping Circuit

109,067 421 38.6 5.71% 744.0 7.50% 771.0 758.0 5.10% 8.42%

Brief

Tsui Ping North Shopping Circuit comprises a 2-storey commercial podium located within various interlinked Description: residential blocks (Commercial Complex), a 4-storey car park building with associated areas and external walls (Car Park Block), portions of the Integrated HA Accommodation in Tsui Tsz House, Tsui Lau House, Tsui Pak House, Tsui On House, Tsui Yue House and Tsui To House as well as various open car parks in Tsui Ping (North) Estate. The property was completed in 1990. A total of 421 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 31,542/345,220 equal and undivided shares of and in Kwun Tong Inland Lot No. 754 and is held under Government Lease for a term of 50 years from 24 January 2002.

# 45 Mei Lam Commercial Centre

86,738 375 22.4 5.33% 746.0 7.50% 756.0 751.0 2.99% 8.26%

Brief

Mei Lam Commercial Centre comprises a 3-storey commercial building (Commercial Complex), an adjoining Description: 4-storey car park building with a wet market on the ground floor (Multi-storey Car Park) and various cooked food stalls (Commercial Block). In addition, the property includes a shop unit located within the residential block of Mei Fung House (Portions of the Integrated HA Accommodation). The property was completed in 1981. A total of 375 car parking spaces are provided in the property. Mei Lam Commercial Centre is currently under asset enhancement. The IFA as at 31 March 2014 was approximately 49,956 sqft.

Title Details: The property is held by The Link Properties Limited. It comprises 29,125/273,313 equal and undivided shares of and in Sha Tin Town Lot No. 558 and is held under Government Lease for a term of 50 years from 22 March 2010.

## 46 Cheung Hong Commercial Centre

134,726 709 38.3 6.00% 727.0 7.50% 772.0 750.0 5.10% 8.59%

Brief

Cheung Hong Commercial Centre comprises a 5-storey commercial/car park building including lower ground Description: floor (Commercial Centre No. 1) in Phase I, a 4-storey retail building (Commercial Centre No. 2), a 3-storey car park building known as Car Park Block No. 1, a 3-storey car park/market/games area complex known as Car Park Block No. 2 and a 2-storey restaurant block. In addition, the property includes various isolated cooked food stalls and various shop units located within the residential blocks of Hong Kwai House, Hong Tai House, Hong Fu House, Hong Shun House and Hong Mei House, various shops stalls and welfare units located on the ground floor and first floor within the residential block of Hong Wo House, open car parks and associated areas within Cheung Hong Estate. The property was completed in 1980. A total of 709 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 48,055/467,365 equal and undivided shares of and in Tsing Yi Town Lot No. 175 and is held under Government Lease for a term of 50 years from 10 September 2009.

				Net	Inco Capitali		DCF A	nalysis		Ana	lysis
o.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
7	Po Lam Sho	pping Cent	re								
		94,694	398	43.6	5.74%	734.0	7.50%	763.0	749.0	5.82%	8.45%
	Brief Description:	building (Coincludes va HA Accom	ommercial rious shop modation),	Complex II units locate various op	l) and a 3-s ed within th pen car par	torey car e resident ks as we	park build tial block of all as the	ing (Car P Po Ning I electricity	mercial Comple ark Block). In a House and Po Ka sub-station in f vided in the prop	ddition, th an House Po Lam E	e proper (Integrate
	Title Details:		seung Kwar						341,494 equal a Lease for a term		
18	Fung Tak Sh	opping Cer	ntre								
		72,319	487	32.8	5.48%	739.0	7.50%	752.0	746.0	4.39%	8.30%
	Brief Description:	6-storey ca	r park build	ling. It also	includes v	arious sh	op units at	Ban Fung	ommercial Cent House and Ng vided in the prop	an Fung F	
Q	Title Details:  Shan King C	Inland Lot I	No. 6318 ar No. 6318 ar	nd 1,070/20	02,138 equa	al and und	livided sha	res of the	f Sections A and Remaining Port years from 8 Ap	ion of Nev	
	Onan King o	128,189	638	36.9	5.63%	734.0	7.50%	758.0	746.0	4.94%	8.41%
	Brief										
	Description:	Complex), accommod	a 4-store ation on the pen car par	y car park ground flo ks in Shan	building or and second King Estate	(Car Parl	k/Commur of King Wa	nity Block h House,	ark building (Ca ), portions of various cooked f d in 1983. A tot	the integrals	grated H on groun
	·	Complex), accommod floor and o spaces are The proper	a 4-store ation on the pen car par provided in ty is held by	y car parke ground floks in Shan the prope	building oor and security.  King Estate orty.  Properties L	(Car Parl ond floor e. The pro Limited. It	c/Commur of King Wa operty was comprises	h House, complete	), portions of various cooked f	the integrood stalls alof 638 d	grated H on groun car parkin
60	·	Complex), accommod floor and o spaces are The proper and in Tuer 2004.	a 4-store ation on the pen car par provided in ty is held by n Mun Town	y car parke ground floks in Shan the prope	building oor and security.  King Estate orty.  Properties L	(Car Parl ond floor e. The pro Limited. It	c/Commur of King Wa operty was comprises	h House, complete	), portions of various cooked f d in 1983. A tot 77,867 equal and	the integrood stalls alof 638 d	grated H on grour car parkir
60	Title Details:	Complex), accommod floor and o spaces are The proper and in Tuer 2004.	a 4-store ation on the pen car par provided in ty is held by n Mun Town	y car parke ground floks in Shan the prope	building oor and security.  King Estate orty.  Properties L	(Car Parl ond floor e. The pro Limited. It	c/Commur of King Wa operty was comprises	h House, complete	), portions of various cooked f d in 1983. A tot 77,867 equal and	the integrood stalls alof 638 d	grated H on grour car parkir d shares
0	Title Details:	Complex), accommod floor and o spaces are The proper and in Tuer 2004.  opping Cent 81,184  Oi Tung St park podium of Oi Sin Haccommod	a 4-store ation on the pen car par provided in ty is held by a Mun Town are 634 mopping Ce m accomme douse (Multidation) and of the store of the sto	y car park e ground flo ks in Shan the prope / The Link   n Lot No. 4  41.7  Intre compi codating var ti-storey Covarious ass	c building por and security.  Properties L 69 and is here  5.53%  rises a 3-stripommercial/Commerci	(Car Parlond floor e. The production of the prod	x/Commur of King Wa operty was comprises Governmen  7.50% mercial bu id car parki accommod ung Estate	th House, complete 41,369/47 th Lease for 745.0 dilding (Coring spaces ation and	), portions of various cooked f d in 1983. A tot 77,867 equal and or a term of 50 y	the integrood stalls all of 638 a	grated For on ground car parking dishares 20 Augusta 1980

of and in Shau Kei Wan Inland Lot No. 849 and is held under Government Lease for a term of 50 years from 17

September 2005.

	Income Net Capitalisation DCF Analysis Passing Value as at												
No.	Property Name	IFA (sqft)	Car Park Spaces		Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR		
51	Maritime Ba	ıy											
		41,017	0	34.3	4.60%	738.0	7.50%	706.0	722.0	4.76%	7.88%		
Brief Maritime Bay, completed in 1998, comprises various commercial units on ground floor and upper Description: of the commercial accommodation of Maritime Bay.													

Title Details: The property is held by Great Land (HK) Limited. It comprises 573/5,411 equal and undivided shares of and in Tseung Kwan O Town Lot No. 49 and is held under New Grant No. SK 8530 for a term commencing from 27 March 1995 and expiring on 30 June 2047.

52 Hing Wah Pla	ıza									
	82,011	268	38.6	5.28%	718.0	7.50%	723.0	721.0	5.36%	8.24%

Brief Hing Wah Plaza comprises a 2-storey commercial building (Commercial Centre), a 9-storey car park building Description: (Car Park Block), the Integrated Commercial/Car Park Accommodation on the ground floor of May Wah House and associated areas in Hing Wah Estate. The property was completed in 2000. A total of 268 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 27,675/160,197 equal and undivided shares of and in Chai Wan Inland Lot No. 177 and is held under Government Lease for a term of 50 years from 28 February 2007.

# 53 Lei Tung Commercial Centre 90.868 687 29.9 5.97% 697.0 7.50% 735.0 716.0 4.18% 8.56%

Brief Lei Tung Commercial Centre comprises a 4-storey commercial building (Commercial Complex 1) and a 7-storey Description: (including 3 basement levels) commercial/car park building (Commercial Complex 2), which are linked by 2 footbridges across the Lei Tung Estate Bus Terminus. In addition, it includes a 4 level car park/market building (Car Park/Market Block), a 3-storey car park/community hall building (Car Park/Community Hall Block), various ancillary units and car parking spaces on ground, second & third floors of Tung Hing House, ground floor of Tung Mau House, basement, ground & second floors of Tung Sing House, second to fourth floors of Tung On House (Portions of the Integrated HA Accommodation) and various associated areas within Commercial Complex 1, Car Park/Market Block and Car Park/Community Hall (Associated Areas to the Detached HA Accommodation) within Lei Tung Estate. The property was completed in 1988. A total of 687 car parking

Title Details: The property is held by The Link Properties Limited. It comprises 45,424/451,716 equal and undivided shares of and in Ap Lei Chau Inland Lot No. 133 and is held under Government Lease for a term of 50 years from 20 December 2004.

54 Shek Lei Sho	opping Cent	re Phase	II							
	84,461	179	36.4	5.49%	694.0	7.50%	709.0	702.0	5.19%	8.33%

spaces are provided in the property.

Brief Shek Lei Shopping Centre Phase II comprises a 6-storey commercial/car park building (Commercial/Car Park Description: Block). The property was completed in 1999. A total of 179 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 28,398/655,826 equal and undivided shares of and in the Remaining Portion of Kwai Chung Town Lot No. 505 and is held under Government Lease for a term of 50 years from 31 March 2010.

				Net	Inco Capital		DCF Ar	nalysis		Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
55	Sun Chui Sh	opping Cer	ntre								
		76,016	620	35.7	5.49%	678.0	7.50%	692.0	685.0	5.21%	8.32%
	Brief Description:	single-store park buildir premises of and open of	ey wet maings (Car Pa on the groui	rket buildin rks 2 & 3) nd floor and Sun Chui E	g (Market) and severa d second fl	, a 3-stor I isolated oor of Su	ey car park cooked foc n Yee Hous	k building od stalls. In se (Portion	(Commercial Ce (Car Park 1), tv n addition, the p s of Integrated I 33. A total of 620	vo single roperty i IA Acco	e-storey car ncludes the mmodation)
	Title Details:								395,903 equal a for a term of 50		
56	Yau Oi Com	mercial Cer	ntre								
		86,556	780	26.0	5.45%	674.0	7.50%	691.0	683.0	3.80%	8.24%
	Title Details:	the property was approximately the property of	ty. Yau Oi ( ximately 41, ty is held by	Commercial ,058 sqft. y The Link	Centre is Properties I	currently Limited. It	under asse	t enhance 41,037/55	0 car parking sp. ment. The IFA a s1,040 equal and for a term of 50	s at 31 ľ undivide	March 2014 ed shares of
57	Fu Tai Shop	ping Centre	•								
		Accommod 2000. A tot	dation), varional tal of 635 ca	ous open ca ar parking s	ar parks and paces are p	d associat provided i	ed areas in n the prope	Fu Tai Es erty.	658.0 k building (Cortate. The proper	ty was c	ompleted in
	Title Details:		•	•	•				32,833 equal and or a term of 50 y		
58	Tai Hing Cor	nmercial C	entre								
		103,398	672	30.5	5.71%	613.0	7.50%	634.0	624.0	4.89%	8.41%
	Brief Description:	in 1977. It intersected	also include	es various o g Street int	open car pa o two parts	rks and a s and con	ssociated a	reas in Tai	ercial Blocks 1 & Hing Estate. Co e on the first floo	mmercia	al Block 1 is
	Title Details:	and in the		Portion of	Tuen Mun				'4,882 equal and under Governme		

				Net	Inco Capitali		DCF A	nalysis		Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
59	Wah Ming S	hopping Ce	entre								
		66,528	295	34.3	5.75%	605.0	7.50%	629.0	617.0	5.56%	8.46%
	Brief Description:	park buildir	ng (Comme ing areas v	rcial/Car Pa vithin Wah	rk Blocks) a Ming Estat	are linked	by a footb	ridge on s	an adjoining 3-st second floor. It al ed in 1990. A tota	so includ	es portions
	Title Details:		ing Sheung						24,858 equal and ent Lease for a te		
60	Kwai Shing	East Shopp	ing Centre	)							
		111,161	583	31.3	5.54%	601.0	7.50%	618.0	610.0	5.14%	8.38%
	Brief Description:	another 5-s storey reta	storey com	mercial blo	ck (Multi-st al Block) a	torey Cor	nmercial/Ca	ar Park A	uilding (Commero ecommodation), a podium under Sh	a standal	one single-
	Title Details:		wai Chung						/426,967 equal a Lease for a term		
61	Yiu On Shop	ping Centr	е								
		47,820	547	34.9	5.63%	593.0	7.50%	608.0	601.0	5.80%	8.37%
	Brief Description:		npleted in	1989. It als	o comprise	•			vith retail shops, On Estate. A tota		
	Title Details:								/306,501 equal a for a term of 50 y		
62	Kwai Fong P	laza									
		57,304	483	32.1	5.75%	586.0	7.50%	610.0	598.0	5.37%	8.46%
	Brief Description:	Kwai Fong Block 2, a					-		, the roof and up		

Title Details: The property is held by The Link Properties Limited. It comprises 24,107/408,730 equal and undivided shares

March 2009.

of and in Kwai Chung Town Lot No. 500 and is held under Government Lease for a term of 50 years from 27

				Net Passing	Inco Capitali		DCF A	nalysis	Value as at	Ana	alysis
0.	Property Name	IFA (sqft)	Car Park Spaces	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
3	Tai Wo Hau	Commercia	I Centre								
		76,511	609	31.0	6.00%	580.0	7.50%	613.0	597.0	5.19%	8.57%
	Brief Description:	single-store 2 of the Mu floors locat On House car parks an	ey retail buulti-storey ( ed within the lind association	ilding (Com Car Park (M the resident door Recre	mercial Blo ulti-storey C ial blocks o ation Centro Tai Wo Hau	ck), a 4-si Car Park A f Fu Pik H e (Integra ı Estate.	torey car pa accommoda House, Fu N ted Comm The propert	ark (Car P ntion). In a Man Hous ercial/Car	block (Commerc ark Block), car pa ddition, the prope e, Fu Pong Hous Park Accommod It in phases in 19	arks on Le erty inclu e, Fu Tak lation), va	evels 1 ar des variou House, F arious ope
	Title Details:	and in the I	Remaining		Kwai Chung				75,099 equal and I under Governme		
4	Fu Heng Sho	opping Cen	tre								
		55,225	517	35.5	6.16%	567.0	7.50%	606.0	587.0	6.04%	8.64%
	D-::-t	F., Hann Cl	: C								
		Park Block Fu Heng Sh in the proper The propert and in Tai F	orey Car P and variou nopping Ce erty. ty is held b	ark/Indoor f s open car p entre. The p by The Link	Recreationa parks in Fu roperty was Properties L	I Centre a Heng Est complete	annexed th ate. The Inc ed in 1990.	ereto (Mu door Recr A total of 22,900/3	c level) Commerciallti-purpose Compeational Centre df 517 car parking 58,013 equal and a term of 50 years.	plex), a 3 oes not f spaces a undivide	-storey C orm part re provide d shares
	Description: Title Details:	with a 2-st Park Block Fu Heng Sh in the proper and in Tai F 2000.	orey Car P and variou nopping Ce erty. ty is held b Po Town L	ark/Indoor f s open car p entre. The p by The Link	Recreationa parks in Fu roperty was Properties L	I Centre a Heng Est complete	annexed th ate. The Inc ed in 1990.	ereto (Mu door Recr A total of 22,900/3	ulti-purpose Competional Centre df 517 car parking 58,013 equal and	plex), a 3 oes not f spaces a undivide	re provide
	Description:	with a 2-st Park Block Fu Heng Sh in the proper and in Tai F 2000.	orey Car P and variou nopping Ce erty. ty is held b Po Town L	ark/Indoor for some carpentre. The post of the Link of No. 178 and the care care care care care care care car	Recreationa parks in Fu roperty was Properties L and is held	I Centre a Heng Est complete Limited. It under Go	annexed th ate. The Indexed in 1990. comprises	ereto (Mudoor Recr A total of 22,900/3 Lease for	ulti-purpose Compeational Centre df 517 car parking 58,013 equal and a term of 50 yea	plex), a 3 oes not f spaces a undivide irs from 1	e-storey Ca orm part of re provided d shares of 0 Februar
	Description: Title Details: Lung Hang (	with a 2-st Park Block Fu Heng Sh in the proper and in Tai F 2000.  Commercial 68,253  Lung Hang single-store food stalls	orey Car P and variou nopping Ce erty.  ty is held b Po Town L  Centre 440  Commerce y market b and open	ark/Indoor for some some some some some some some some	Recreational parks in Furoperty was Properties Land is held  5.68%  comprises arket), a sepan Lung Hang	I Centre a Heng Est. complete cimited. It under Go  577.0  a 3-storey arate sing	annexed the ate. The Indeed in 1990.  comprises exercised a comprise of the co	ereto (Mudoor Recr A total of 22,900/3 Lease for 597.0 ial/car park bu	ulti-purpose Competional Centre df 517 car parking 58,013 equal and	plex), a 3 oes not f spaces a undivide ars from 1 5.17% mercial CBlock), th	e-storey Care provided d shares of the control of t
55	Description:  Title Details:  Lung Hang (  Brief Description:	with a 2-st Park Block Fu Heng Sh in the proper and in Tai F 2000.  Commercial 68,253  Lung Hang single-store food stalls parking spa	orey Car P and variou nopping Ce erty.  ty is held b Contre  440  Commerce y market b and open aces are pr ty is held b	ark/Indoor for some some some some some some some some	Recreationa parks in Fu roperty was Properties Land is held  5.68%  comprises a arket), a sep a Lung Hange property.  Properties	I Centre a Heng Est. complete cimited. It under Go  577.0 a 3-storey arate sing g Estate. Limited.	annexed the ate. The Indeed in 1990.  comprises experiment In the Indeed in 1990.  7.50%  y commerce gle-storey of The proper It comprises	ereto (Mudoor Recr A total or 22,900/3 Lease for 597.0 ial/car parair park butty was co	ulti-purpose Competitional Centre defectional Centre defectional Centre defections for the central centre defection for the central centre defection for the central centre defection for the central	plex), a 3 oes not f spaces a undivide ars from 1  5.17%  mercial C Block), th 3. A total and undivide and undivide architecture.	storey Ca orm part or re provided d shares of 0 Februar 8.44% Complex), ree cooke of 440 ca
\$5	Description:  Title Details:  Lung Hang (  Brief Description:	with a 2-st Park Block Fu Heng Sh in the proper and in Tai F 2000.  Commercial 68,253  Lung Hang single-store food stalls parking spa The proper of and in Sl 2010.	corey Car P and variou nopping Ce erty.  ty is held b Po Town L  Centre 440  Commerce ey market b and open nices are pr ty is held b	ark/Indoor for some some some some some some some some	Recreationa parks in Fu roperty was Properties Land is held  5.68%  comprises a arket), a sep a Lung Hange property.  Properties	I Centre a Heng Est. complete cimited. It under Go  577.0 a 3-storey arate sing g Estate. Limited.	annexed the ate. The Indeed in 1990.  comprises experiment In the Indeed in 1990.  7.50%  y commerce gle-storey of The proper It comprises	ereto (Mudoor Recr A total or 22,900/3 Lease for 597.0 ial/car parair park butty was co	ulti-purpose Competitional Centre def 517 car parking 58,013 equal and a term of 50 years building (Comuliding (Car Park Itompleted in 1983/289,255 equal a	plex), a 3 oes not f spaces a undivide ars from 1  5.17%  mercial C Block), th 3. A total and undivide and undivide architecture.	storey Ca orm part or re provided d shares of 0 Februar 8.44% Complex), ree cooke of 440 ca
5	Description:  Title Details:  Lung Hang (  Brief Description:  Title Details:	with a 2-st Park Block Fu Heng Sh in the proper and in Tai F 2000.  Commercial 68,253  Lung Hang single-store food stalls parking spa The proper of and in Sl 2010.	corey Car P and variou nopping Ce erty.  ty is held b Po Town L  Centre 440  Commerce ey market b and open nices are pr ty is held b	ark/Indoor for some some some some some some some some	Recreationa parks in Fu roperty was Properties Land is held  5.68%  comprises a arket), a sep a Lung Hange property.  Properties	I Centre a Heng Est. complete cimited. It under Go  577.0 a 3-storey arate sing g Estate. Limited.	annexed the ate. The Indeed in 1990.  comprises experiment In the Indeed in 1990.  7.50%  y commerce gle-storey of The proper It comprises	ereto (Mudoor Recr A total or 22,900/3 Lease for 597.0 ial/car parair park butty was co	ulti-purpose Competitional Centre def 517 car parking 58,013 equal and a term of 50 years building (Comuliding (Car Park Itompleted in 1983/289,255 equal a	plex), a 3 oes not f spaces a undivide ars from 1  5.17%  mercial C Block), th 3. A total and undivide and undivide architecture.	storey Corm part of re provided d shares of 0 Februar 8.44% Complex), ree cooke of 440 coded shares of ded shares

Title Details: The property is held by The Link Properties Limited. It comprises 23,946/351,384 equal and undivided shares of

and in Tai Po Town Lot No. 196 and is held under Government Lease for a term of 50 years from 17 March 2010.

				Net	Inco Capitali		DCF A	nalysis		Ana	lysis
lo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
57	Long Ping C	ommercial	Centre								
		93,787	564	27.4	5.63%	532.0	7.50%	547.0	540.0	5.07%	8.38%
	Brief Description:	commercia units locate	l/car park b ed within th eas in Bloc	llock and a ne resident ks 4, 5 & 6	2-storey ca ial blocks o	r park/cor f Yuk Ping	nmunity ce g House, S	ntre block hek Ping	storey (includir . In addition, it in House and Kang A total of 564 ca	ncludes va Ping Hou	arious sho use as we
	Title Details:								98,969 equal and for a term of 50		
8	Wan Tau To	ng Shoppin	g Centre								
		54,464	438	29.4	5.43%	528.0	7.50%	537.0	533.0	5.52%	8.31%
		Park Buildin Tong Estate The proper A, E and F Portion of	ng, a shop e. A total o ty is held b of Tai Po	unit located f 438 car pa by The Link Town Lot N	d at the ground arking space Properties No. 172 and	und floor es are pro Limited. I 135/104,	of Wan Loi ovided in th It comprise 741 equal	House are property s all that and undiv	y Commercial C nd various open of /. piece or parcel of ided shares of a e for a term of 8	car parks i of ground and in the	n Wan Ta in Section Remainin
ia.	Lee On Shop	1998.	'Δ								
)3	Lee On Shop	49,497	390	28.2	5.72%	519.0	7.50%	540.0	530.0	5.33%	8.46%
	Brief Description:	Lee On Sh car parking	opping Cer spaces th	ntre, compl erein. In ad	eted in 199	3, compri	ses a 4-sto	rey comn	nercial centre was and open car	ith retail, ı	market an
	Title Details:		•	•					58,612 equal and a term of 50 yea		
70	Un Chau Sh	opping Cen	tre								
		44,426	213	11.2	4.97%	533.0	7.50%	521.0	527.0	2.13%	7.98%
	Brief Description:	park building. The proper	ng, a single ty was con Centre is c	e-storey can npleted in 1	r park podiu 1999. A tota	um under al of 213	Un Hong car parking	House (C spaces a	Commercial Pod ar Park Podium) re provided in th 31 March 2014	in Un Ch le propert	nau Estate y. Un Cha
	Title Details:								55,830 equal and Lease for a term		

March 2010.

				Net	Inco Capitali		DCF A	nalysis		Ana	ılysis
ο.	Property Name	IFA (sqft)	Car Park Spaces I	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate		Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
71	Fu Cheong S	Shopping Ce	ntre								
		61,217	547	29.5	5.56%	516.0	7.50%	531.0	524.0	5.62%	8.37%
	Brief Description:	Accommoda and a 4-sto	ation and Ir rey car pa	ntegrated C rk building	Commercial, (Multi-stor	'Car Park . ey Car Pa	Accommod ark Accomr	ation, Fu Yo nodation) b	ilding (Multi-s un House (Anci eneath Fu Hoi es are provided	llary Facili House a	ties Bloo nd Fu Y
	Title Details:		Kowloon I						5,467 equal and ease for a term		
72	Lok Wah Co	mmercial Ce	entre								
		108,510	650	27.4	5.65%	505.0	7.50%	522.0	514.0	5.32%	8.41%
	Title Details:	650 car park The propert	king spaces y is held b ndivided sl	s are provio y The Link nares of ar	ded in the p Properties nd in New k	roperty. Limited. (owloon l	It comprise	es 38,134/5	was complete 13,788 and po d is held unde	rtion of 6	67/513, <sup>-</sup>
73	Shek Yam S	hopping Ce	ntre								
		75,270	424	28.0	5.70%	500.0	7.50%	521.0	511.0	5.47%	8.47
	Brief Description:	Park Accom	nmodation) areas in Sh	, integrate ek Yam Es	d commerc state. The p	ial accom	modation	at Yan Shu	lding (Multi-sto k House and ( ). A total of 42	Chi Shek	House a
	Title Details:		lemaining f	Portion of k	Kwai Chung				I,130 equal and under Governm		
74	Tsui Lam Sh	opping Cen	tre								
		87,723	711	31.2	6.20%	492.0	7.50%	528.0	510.0	6.11%	8.69%
	Brief Description:	the ground building, an the ground	floor (Port oil tank, a floor, secon ation) in Ts	ions of the 2-storey cand floor and sui Lam Es	Detached ar park build d third floor	HA Acco ling and a of Pik La	ommodatio Il those po am House a	n), 2 cookertions of the and Sau Lar	the canteen and food stalls are integrated HA m House (Portion A total of 71	adjacent to Accommons of Internal	o the re nodation egrated
	Title Details:	The propert	y is held b	y The Link	Properties	Limited.	It comprise	es 35.166/3	19 299 equal a	and undivi	dad sha

February 2006.

				Net	Inco Capitali		DCF Ar	nalysis _		Ana	lysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
75	Hiu Lai Shop	oping Centro	е								
		36,412	637	30.3	6.20%	487.0	7.50%	523.0	505.0	5.99%	8.68%
	Brief Description:		ith two kir	ndergarten	units on th	e ground	floor of H	iu Tin Ho	2 to 8) Comme use and Hiu On roperty.		
	Title Details:	Lot No. 620	5 and 1,0	00/249,375	equal and i	undivided	shares of t	he Rema	of Section A of N ining Portion of N I from 11 Novem	lew Kow	loon Inlai
76	Hoi Fu Shop	ping Centre	•								
		41,237	225	26.3	5.60%	498.0	7.50%	511.0	505.0	5.22%	8.34%
	Title Details:		y is held b	y The Link	Properties	Limited. I	t comprises	9,413/20	tt. 04,120 equal and Lease for a term		
77	Kam Tai Sho						<b></b> 2				
77	Brief	<b>45,709</b> Kam Tai Sh	<b>758</b> opping Ce				7.50% nercial/car p	<b>498.0</b> ark buildi	488.0 ng completed in	<b>5.64%</b> 2000. A t	
77	Brief Description:	45,709  Kam Tai Sh car parking The propert	758 opping Ce spaces are ty is held be ion A of Sh	ntre compri e provided in by The Link	ses a 7-sto the prope Properties	rey comm rty. Limited. I	nercial/car p	ark buildi 31,347/3		2000. A t	d shares
	Brief Description:	45,709  Kam Tai Sh car parking  The propert and in Secti 29 June 199	758 opping Ce spaces are ty is held be ion A of Shapes.	ntre compri e provided ii by The Link na Tin Town	ses a 7-sto the prope Properties	rey comm rty. Limited. I	nercial/car p	ark buildi 31,347/3	ng completed in 32,708 equal and	2000. A t	otal of 7
	Brief Description: Title Details:	45,709  Kam Tai Sh car parking  The propert and in Secti 29 June 199	758 opping Ce spaces are ty is held be ion A of Shapes.	ntre compri e provided ii by The Link na Tin Town	ses a 7-sto the prope Properties	rey comm rty. Limited. I	nercial/car p	ark buildi 31,347/3	ng completed in 32,708 equal and	2000. A t	otal of 7
	Brief Description: Title Details:	45,709  Kam Tai Sh car parking The propert and in Secti 29 June 199  bk Commerce 128,993  Shek Wai Hadjoining 3-Park Buildir located with	758 opping Ce spaces are ty is held be ion A of Sh 98. cial Centre 578 Kok Communistorey caring B). In an in the resided areas	ntre compri e provided in by The Link na Tin Town 20.5 nercial Cent park buildin ddition, the idential bloc	ses a 7-sto n the prope Properties Lot No. 44 6.05% re compris g (including property in	rey community. Limited. I and is had a 439.0 Les a 4-sing podium and a	t comprises neld under ( 7.50%  torey comn (Car Park Earious shopuse and She	467.0  Building A ounits or sk Ho Hou	ng completed in 32,708 equal and ent Lease for a te	undivider rm of 50  4.53%  Centre ar park b t and secrious ope	end of 7 and shares years from 8.61%  8.61%  8.61%  8.61%  8.61%

and in Tsuen Wan Town Lot No. 411 and is held under Government Lease for a term of 50 years from 29 April

2009.

				Net	Inco Capitali		DCF A	nalvsis		Ana	alysis
	Droporty		Car Park	Passing		Value			Value as at 31 March 2014		Indicate
No.	Property Name	IFA (sqft)		Income HK\$M(pa)	Cap. Rate		Discount Rate	Value (HK\$M)	(HK\$M)	Initial Yield	IRR
79	Tin Ping Sho	opping Cen	tre								
		61,722	471	26.6	6.16%	430.0	7.50%	461.0	446.0	5.98%	8.66%
	Brief Description:	(Commerci shop units) and Tin Me	al/Car Par /storeroon ei House	k Block) and ns on ground (Portions of	a single-sto d floor locat the Integra	orey cool ted within ated HA	ked food ce In the reside Accommod	ntre. In a ential bloc ation) and	g (including a loddition, the property of Tin Ming Hold various open caces are provided	erty includouse, Tin ar parks	des vario Hor Hou in Tin Pi
	Title Details:		ing Sheun						53,579 equal and ent Lease for a te		
80	Kai Yip Com	mercial Ce	ntre								
		76,139	383	22.0	5.54%	428.0	7.50%	440.0	434.0	5.06%	8.37%
	Title Details:			y The Link Pad Lot No. 64					867 equal and un		nares of a
81	Wan Tsui Co		Complex				doverninen	1 20000 10	Ta term or 50 year	ars from 3	
81	Wan Tsui Co		Complex 359	24.2	6.03%	420.0	7.50%	448.0	434.0	5.57%	
81	Wan Tsui Co Brief Description:	Wan Tsui ( (including a to Hei Tsui Tsui House Yee Tsui H area and v	359 Commercia a basemer House (Car Park ouse and arious ope	al Complex ont) commerce ar Park Block Podium). The Shing Tsui Fen car parkir	comprises a ial building k) and a 2-s ne property House, a Go ng spaces a	420.0 5-storey (Market/ torey car includes overnmen along the	7.50%  commercia Car Park Ble park podiur various sho t clinic on t estate roa	448.0  I building ock), a sirm located op units lothe ground ds (Open		5.57%  ck), anotherk building ential bloomers idential bloomers in House, an Tsui I	8.64% ner 2-storing adjace cks of Chial blocks associate
81	Brief Description:	Wan Tsui ( (including a to Hei Tsui Tsui House Yee Tsui H area and v property w The proper	359 Commercia basemer House (Car Park ouse and arious opeas complety is held Remaining	al Complex on the commerce ar Park Block Podium). The Shing Tsui Hen car parking ted in 1979. The Link of Commerce	comprises a ial building k) and a 2-s ne property House, a Go ng spaces a A total of 3	420.0 5-storey (Market/torey car includes overnmen along the 359 car p	7.50%  commercia Car Park Ble park podiur various sho t clinic on t estate roa arking space	448.0  I building ock), a sirm located op units lothe ground ds (Open es are pro	434.0 (Commercial Bloodingle-storey car pawithin the residence cated within the difference of Lee Tsu Car Parks) in W	5.57%  ck), anotherk building ential block residential block residential House, l'an Tsui l'arty.	8.64%  8.64%  ner 2-storing adjace cks of Chial blocks associate Estate. Ti
	Brief Description:	Wan Tsui ( (including a to Hei Tsui House Yee Tsui H area and v property w The proper and in the I 50 years fr	359 Commercial basement House (Cer Park ouse and arious operates completely is held Remaining om 31 March 1999	al Complex on the commerce ar Park Block Podium). The Shing Tsui Hen car parking ted in 1979. The Link of Commerce	comprises a ial building k) and a 2-s ne property House, a Go ng spaces a A total of 3	420.0 5-storey (Market/torey car includes overnmen along the 359 car p	7.50%  commercia Car Park Ble park podiur various sho t clinic on t estate roa arking space	448.0  I building ock), a sirm located op units lothe ground ds (Open es are pro	434.0 (Commercial Blood gle-storey car pawithin the residence cated within the diffusion of Lee Tsu Car Parks) in Wided in the propaga, 534 equal and	5.57%  ck), anotherk building ential block residential block residential House, l'an Tsui l'arty.	8.64%  8.64%  ner 2-store ng adjace cks of Cha al blocks associate Estate. The
	Brief Description: Title Details:	Wan Tsui ( (including a to Hei Tsui House Yee Tsui H area and v property w The proper and in the I 50 years fr	359 Commercial basement House (Cer Park ouse and arious operates completely is held Remaining om 31 March 1999	al Complex on the commerce ar Park Block Podium). The Shing Tsui Hen car parking ted in 1979. The Link of Commerce	comprises a ial building k) and a 2-s ne property House, a Go ng spaces a A total of 3	420.0 5-storey (Market/torey car includes overnmen along the 359 car p	7.50%  commercia Car Park Ble park podiur various sho t clinic on t estate roa arking space	448.0  I building ock), a sirm located op units lothe ground ds (Open es are pro	434.0 (Commercial Blood gle-storey car pawithin the residence cated within the diffusion of Lee Tsu Car Parks) in Wided in the propaga, 534 equal and	5.57%  ck), anotherk building ential block residential block residential House, l'an Tsui l'arty.	8.64%  8.64%  ner 2-storing adjace cks of Ch al blocks associate Estate. Ti
	Brief Description:  Title Details:  Yung Shing	Wan Tsui ( including a to Hei Tsui House Yee Tsui H area and v property w The proper and in the I 50 years fr  Shopping ( 58,230  Yung Shing 7-storey and	359 Commercial basement House (Cer Park ouse and arious operated as completed by is held Remaining om 31 Marchael 283 Shopping cillary facil	al Complex on the complex of the commerce ar Park Block Podium). The Shing Tsui Hen car parking ted in 1979. The Link Portion of Corch 2010.	comprises a ial building k) and a 2-s ne property douse, a Gong spaces a A total of Chai Wan In 5.71%	420.0 5-storey (Market/ torey car includes overnmen along the 359 car p Limited. It	7.50%  commercia Car Park Ble park podiun various sho t clinic on t estate roa arking space t comprises No. 180 and	448.0  I building ock), a sirm located op units located october 26,208/2 lisheld u	434.0 (Commercial Bloogle-storey car pawithin the reside cated within the following floor of Lee Tsu Car Parks) in Wivided in the propagation of t	5.57%  ck), another building the property of t	8.64% ner 2-storing adjacecks of Chal blocks associatestate. Tid shares or a term  8.44%

16 July 1999.

				Net		ome lisation	DCF Ar	nalysis	Value and	Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
83	Tsz Ching S	hopping Ce	ntre (I) &	(II)							

5.64%

23.8

# Brief

Tsz Ching Shopping Centre (I) & (II) comprises a 3-storey commercial/car park building (Commercial/Car Park Description: I Block), a 4-storey commercial/car park building including basement commercial/car park building (Multistorey Commercial/Car Park II Accommodation) and a stand-alone 5-storey plus a mezzanine floor car park building (Car Park III Block). In addition, it includes various shop units on the ground floor of Ching Wo House (Integrated Commercial/Car Park Accommodation of Ching Wo House), open commercial loading/unloading space and associated areas in Tsz Ching Estate. The property was built in phases from 1996 to 2001. A total of 882 car parking spaces are provided in the property.

7.50%

428.0

422.0

5.65%

8.38%

Title Details: The property is held by The Link Properties Limited. It comprises 32,549/507,335 equal and undivided shares of and in New Kowloon Inland Lot No. 6444 and is held under Government Lease for a term of 50 years from 28 February 2007.

415.0

# 84 Retail and Car Park within Ap Lei Chau Estate

18,125

882

46,779 325 25.6 6.34% 403.0 7.50% 436.0 420.0 6.08% 8.72%

Brief

Retail and Car Park within Ap Lei Chau Estate comprises a 2-storey market/office building (Market/Office Block) Description: and a 6-storey commercial/car park building (Commercial/Car Park Block). The property also includes various shop units located on the ground floor within the residential blocks of Lei Chak House, Lei Fook House, Lei Moon House, Lei Ning House, Lei Tim House and Lei Yee House as well as associated areas and open car parking spaces scattered within Ap Lei Chau Estate. The property was completed in 1980. A total of 325 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 18,111/246,593 equal and undivided shares of and in Ap Lei Chau Inland Lot No. 134 and is held under Government Lease for a term of 50 years from 4 May 2010.

#### 85 King Lam Shopping Centre 6.18% 392.0 7.50% 58,442 24.1 420.0 406.0 5.95% 8.67%

Brief

King Lam Shopping Centre comprises a 4-storey commercial/car park building, various shop units on the ground Description: floors located within the residential block of King Chung House and King Lui House and various open car parks in King Lam Estate. The property was completed in 1990. A total of 418 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 18,412/278,433 equal and undivided shares of and in Tseung Kwan O Town Lot No. 83 and is held under Government Lease for a term of 50 years from 8 February 2001.

86 Cheung Wah	Shopping	Centre								
	65,581	353	20.8	5.81%	393.0	7.50%	411.0	402.0	5.17%	8.52%

Brief

Cheung Wah Shopping Centre comprises a 4-storey commercial building (Commercial Centre), a 4-storey Description: car park building (Car Park 1), a 2-storey car park building (Car Park 2) with cooked food stalls on the roof, an adjoining 3-storey market building (Market). In addition, it includes various shop units located within the residential blocks of Cheung Lai House and Cheung Chung House and open car parking spaces in Cheung Wah Estate. The property was completed in 1984. A total of 353 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 26,310/299,811 equal and undivided shares of and in Fanling Sheung Shui Town Lot No. 226 and is held under Government Lease for a term of 50 years from 16 June 2004.

				Net Passing	Inco Capitali		DCF Ar	alysis	Value as at	Ana	llysis
Vo.	Property Name	IFA (sqft)	Car Park Spaces	Income	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
87	Lei Cheng U	k Shopping	g Centre								
		73,919	461	21.5	5.69%	373.0	7.50%	384.0	379.0	5.68%	8.38%
	Brief Description:	Areas), a s shop units the Integra	ingle-store and portion ted HA Ac	y car park b ns in Yan Oi commodatio	uilding near i House, Ch on) and ope	<sup>r</sup> Lai Yeur ung Hou n car park	ng House (( House, Wo ks (Open Ca	Car Park I Ping Hou ar Parks)	arking podium (C Block). In addition use and Shun Yea in Lei Cheng Uk I the property.	n, it include House (	des variou Portions d
	Title Details:		v Kowloon						64,258 equal and Lease for a term		
88	Sui Wo Cou	rt Commer	cial Centre	)							
		61,782	980	18.8	5.88%	362.0	7.50%	382.0	372.0	5.06%	8.56%
90		another 6-s parks. The The proper and in Sec the last 3 c	storey car property was ty is held to tion A of S days comm	park building vas complet by The Link ha Tin Towr	g (Multi-sto ed in 1980. Properties I n Lot No. 43	rey Car P A total of Limited. I 3 and is h	ark B). In a f 980 car pa t comprises reld under (	ddition, it irking spa 26,994/3 Governme	Multi-Storey Car includes associa ices are provided 32,808 equal and ent Lease for a te il 30 June 2047.	ated area in the pr undivide	s, open ca operty. d shares c
89	Sam Shing (		i Centre								
			170		5.77%				270 0	E CEO/	0.440/
	Brief Description:	adjoining s property in Yu House	single-store cludes inte (Block 1), N	y market b grated com Moon Yu Ho	uilding (Mai mercial/car use (Block	rket), vari park acco 2) and Fu	ous cooked ommodation ng Yu Hous	d food st n located se (Block	k building (Comralls and shop stawithin the reside 3) in Sam Shing the property.	alls. In ac ential bloc	ddition, th
	Description:	Sam Shing adjoining s property in Yu House was compl The proper	Commerce cludes inte (Block 1), Neted in 198	ial Centre of y market by grated com Moon Yu Ho 30. A total of y The Link P	uilding (Mai imercial/car iuse (Block of 176 car pa Properties Lii	a 3-storey rket), vari park acco 2) and Fu arking spa mited. It o	commercious cooked ous cooked ommodation ng Yu Hous aces are pro omprises 1-	al/car par d food st n located se (Block ovided in 4,434/15,	k building (Comr alls and shop sta within the reside 3) in Sam Shing	nercial C alls. In ac ential bloc Estate. Tl	omplex) a ddition, th ks of Chu ne propert
90	Description:	Sam Shing adjoining s property in Yu House was compl The proper in Tuen Mu	Commercingle-store cludes inte (Block 1), Neted in 198 ty is held by	ial Centre of market by market by grated com Moon Yu Ho BO. A total of The Link Pot No. 481 ar	uilding (Mai imercial/car iuse (Block of 176 car pa Properties Lii	a 3-storey rket), vari park acco 2) and Fu arking spa mited. It o	commercious cooked ous cooked ommodation ng Yu Hous aces are pro omprises 1-	al/car par d food st n located se (Block ovided in 4,434/15,	k building (Comralls and shop stawithin the reside 3) in Sam Shing the property.	nercial C alls. In ac ential bloc Estate. Tl	omplex) a ddition, th ks of Chu ne propert
90	Description: Title Details:	Sam Shing adjoining s property in Yu House was compl The proper in Tuen Mu	Commercingle-store cludes inte (Block 1), Neted in 198 ty is held by	ial Centre of market by market by grated com Moon Yu Ho BO. A total of The Link Pot No. 481 ar	uilding (Mai imercial/car iuse (Block of 176 car pa Properties Lii	a 3-storey rket), vari park acco 2) and Fu arking spa mited. It o	commercious cooked ous cooked ommodation ng Yu Hous aces are pro omprises 1-	al/car par d food st n located se (Block ovided in 4,434/15,	k building (Comralls and shop stawithin the reside 3) in Sam Shing the property.	nercial C alls. In ac ential bloc Estate. Tl	omplex) a ddition, th ks of Chu ne propert
90	Description: Title Details:	Sam Shing adjoining s property in Yu House was complement of The propertin Tuen Multiple Shek Lei Salock) and various she open car p	Commerce cludes interected in 198 ty is held by an Town Louter Phase 459 Shopping Care 2-storey op units loopark spaces	ial Centre of y market by grated com Moon Yu Ho 30. A total of y The Link Pt No. 481 ar 19.8  entre Phase car park bucated within	uilding (Manumercial/car buse (Block of 176 car par broperties Lind is held ur buse 1 comprise uilding with the reside ei Estate.	a 3-storey rket), vari park acco 2) and Fu arking spa mited. It of der Gove 358.0 es a 4-st retail sho	commercious cooker commodatior ng Yu Hous aces are pro comprises 1- rnment Lea  7.50%  orey comm pp on the g ks of Shek	al/car pard food stone (Block ovided in 4,434/15,3 se for a te service). But the service of the	k building (Comr alls and shop sta within the reside 3) in Sam Shing I the property. 271 equal and und erm of 50 years fr	mercial Calls. In acential block Estate. The divided shown 22 M  5.34% Commercial commercial block in the proper and thouse	omple: ddition lks of the property of the prop

and in the Remaining Portion of Kwai Chung Town Lot No. 505 and is held under Government Lease for a term

of 50 years from 31 March 2010.

				Net	Inco Capital		DCF Ar	nalysis		Ana	alysis
	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
91	Tin Tsz Sho <sub>l</sub>	oping Centi	re								
		36,880	289	16.8	5.50%	364.0	7.50%	373.0	369.0	4.57%	8.34%
	Brief Description:	4-storey ca Ping House	r park build e complete	ding (Car P d in 1997.	ark Block) a	and variou it include	ıs shop uni <sup>.</sup> s associate	ts located	mercial/Car Park I within the resid nd open car park	lential bl	ocks of Ts
	Title Details:				•				482 equal and under erm of 50 years fr		
)2	Wah Kwai S	hopping Ce	entre								
		41,878	413	20.9	5.91%	357.0	7.50%	375.0	366.0	5.70%	8.55%
	Brief									017 0 70	0.0070
	Description:	building (C Accommod Commercia	commercial, dation, Clini al Use) on	/Car Park ics 1 and 2 the ground	Block with on the gro	Associat ound floor /ah Lim H	ed Areas t of Wah Oi House (Bloc	herein) a House ( k 3), ass	ement levels) co nd Integrated Co Block 6), portion ociated areas and ar parking spaces	ommerci ommerci of Store d open o	ial/car park ial/Car Park Room (Fo car parks in
		building (C Accommod Commercia Wah Kwai property. The proper of and in and undivide	dation, Clini dation, Clini al Use) on Estate. The ty is held I Section A ded shares	/Car Park ics 1 and 2 the ground property by The Lini of Aberde of and in	Block with 2 on the gro 3 floor of W was comple k Properties een Inland	Associate ound floor /ah Lim Feted in 19 s Limited. Lot No. 4 ning Port	ed Areas t of Wah Oi House (Bloc 91. A total It compris 443 and th ion of Abel	herein) a House ( k 3), ass of 413 ca es 15,518 e Extens	nd Integrated Co Block 6), portion ociated areas and	ommerci ommerci of Store d open o are prov	ial/car park ial/Car Park Room (Fo car parks ir vided in the ided shares 1,409 equa
		building (C Accommod Commercia Wah Kwai property. The proper of and in and undivid Governmen	dation, Clinial Use) on Estate. The ty is held I Section A ded shares for the type of	/Car Park ics 1 and 2 the ground property by The Lini of Aberde of and in	Block with on the growth of th	Associate ound floor /ah Lim Feted in 19 s Limited. Lot No. 4 ning Port	ed Areas t of Wah Oi House (Bloc 91. A total It compris 443 and th ion of Abel	herein) a House ( k 3), ass of 413 ca es 15,518 e Extens	nd Integrated C Block 6), portion ociated areas and ar parking spaces B/23,148 equal artion thereto and	ommerci ommerci of Store d open o are prov	ial/car park ial/Car Park Room (Foi car parks ir vided in the ided shares 1,409 equa

33	Chun Shek 3	snopping Ce	entre								
		61,273	583	19.2	5.70%	356.0	7.50%	370.0	363.0	5.28%	8.46%
	Brief Description:	4-storey car the propert	park buildi y includes ation) as w	ng (Car Pa various sh vell as op	rk Block 1), nop units lo en car park	a separa cated wit	te 2-storey on the She sociated are	car park bu ek Jing Ho eas in Chu	Commercial Co ilding (Car Park use (Portions of un Shek Estate operty.	Block 2). I of the Inte	n addition, grated HA
	Title Details:		ha Tin Tov	•					55,467 equal asse for a term		

94	Cheung Han	g Shopping	g Centre								
		60,580	327	18.8	5.91%	351.0	7.50%	370.0	361.0	5.20%	8.55%
	Brief Description:	_	includes a	ssociated a	areas in Che	eung Hang			and a 5-store was comple		_
	Title Details:		Tsing Yi To	•					289,056 equal se for a term		

				Net	Inco Capital		DCF Ar	nalysis		Ana	ılysis
Vo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income	Cap. Rate	Value	Discount Rate		Value as at 31 March 2014 (HK\$M)		Indicate
95	Retail and C	ar Park wi	thin Shun	Tin Estate							
		68,608	581	20.3	6.29%	331.0	7.50%	357.0	344.0	5.89%	8.73%
	Brief Description:	car park b Commerci House, Tir	ouilding (Ca ial/Car Park	r Park B), ( Accommo e, Tin Kei Ho	Commercial dations loc ouse and Ti	Blocks A cated with n Kuen Ho	A, B and C. nin the resi	In additio	ilding (Car Park n, the property ocks of Tin Kar s completed in	includes m House	Integrate , Tin Win
	Title Details:	and in the		Portion of	New Kowlo				8,187 equal and held under Gov		
96	Hing Tung S	Shopping C	entre								
		55,982	420	16.8	5.62%	334.0	7.50%	345.0	340.0	4.95%	8.38%
		to the Corcompleted The prope	mmercial/Ca d in 1995. A erty is held Shau Kei W	r Park Bloc total of 42 by The Link	k by a footk 0 car parkin c Properties	oridge acro g spaces Limited.	oss Yiu Hing are provide It comprise	g Road) in I d in the pro es 23,786/1	er (i.e. Lift Towe Hing Tung Esta operty. 55,258 equal a Lease for a terr	te. The pr	operty wa
97	Ka Fuk Shop	ping Cent	re								
		59,053	312	19.3	6.12%	325.0	7.50%	348.0	337.0	5.72%	8.64%
	Brief Description:	by a footb		st floor (Cor	mmercial C	entre) as v	well as oper	n car parks	and a 2-storey in Ka Fuk Esta operty.		-
	Title Details:		iling Sheung	,					3,283 equal and at Lease for a te		
98	Wah Sum S	hopping C	entre								
		24,934	356	19.9	6.35%	304.0	7.50%	332.0	318.0	6.25%	8.80%
	Brief Description:	4-storey of well as as	ar park bui	lding (Car feas and ope	Park Block) en car parks	interconr	nected with	the Comr	ommercial Cent mercial Centre d in 1995. A tot	on the fir	st floor a
	Title Details:		lling Sheung						9,515 equal and It Lease for a te		

16 January 2009.

				Net	Inco Capital		DCF A	nalysis		Ana	alysis
Vo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
99	Lai Kok Sho	pping Cent	re e								
		81,133	140	13.9	5.40%	305.0	7.50%	311.0	308.0	4.53%	8.31%
	Brief Description:	storey wet and various	market. In s shop unit area, open	addition, the good car parks a	ne property ground floo and generat	includes rs Lai La or room i	various gro n House, L n Lai Kok E	und level ai Huen	storey car park b shop units oppos House & Lai Me e property was co	ite to Lai ei House	Ho House as well as
	Title Details:		Kowloon I						64,134 equal and Lease for a term		
00	Kwai Hing S	hopping Ce	entre								
		28,786	277	19.0	6.28%	288.0	7.50%	309.0	299.0	6.34%	8.62%
	Brief Description:	park buildir House (Inte	ng (Car Par egrated HA in 1991. A kimately 28	k Block). In Accommon total of 277 3,511 sqft.	n addition, odation) and car parking	it include d various g spaces	s portions open car pare provide	of the gro parks in k d in the p	commercial Block bund and second Kwai Hing Estate roperty. The IFA a is undergoing rer	I floors on the property of the second of th	of Hing Kolo operty was March 2014
	Title Details:		wai Chung	,	•				/102,732 equal a Lease for a term		
01	Ming Tak Sh	opping Cei	ntre								
		38,643	383	17.2	5.82%	292.0	7.50%	306.0	299.0	5.75%	8.52%
	Brief Description:	_	al/Car Park	Block) as v	vell as asso	ciated are	as, open ca		orey commercia nd guard kiosks ir		_
	Title Details:								08,489 equal and Lease for a term		

5.62%

293.0

Description: (Commercial/Car Park Block) as well as associated areas in Kwong Tin Estate. A total of 53 car parking spaces

Title Details: The property is held by The Link Properties Limited. It comprises 12,957/162,870 equal and undivided shares of

7.50%

Kwong Tin Shopping Centre, completed in 1993, comprises a 3-storey commercial/car park building

and in New Kowloon Inland Lot No. 6445. and is held under Government Lease for a term of 50 years from 14

302.0

298.0

15.7

July 2008.

57,868

October 2005.

53

are provided in the property.

102 Kwong Tin Shopping Centre

Brief

4nnual Report 2013/2014	4
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5.26%

8.38%

				Net Passing	Inco Capitali		DCF Ar	nalysis	Value as at	Ana	lysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
103	On Yam Sho	opping Cent	re								
		40,781	347	16.1	5.86%	282.0	7.50%	296.0	289.0	5.58%	8.51%
	Brief Description:		ommercial/0	Car Park Blo	ock) as wel	l as open	car parks a		cluding cockloft) i iated areas in On		
	Title Details:		wai Chung						/369,270 equal a Lease for a term		
104	Wang Tau H	om (Wang	Fai Centre	)							
		25,547	290	15.3	6.16%	272.0	7.50%	292.0	282.0	5.43%	8.67%
105		Block). In a parking sparting sparting sparting and in New July 2008.	ddition, it in aces are pro ty is held by Kowloon I	ncludes assovided in the	ociated are e property. Properties L	as and or Limited. It	pen car park	s in Wan	v split-level car pa ig Tau Hom Estat 73,309 equal and Lease for a term	e. A total	of 290 car
105	Kill Salig Sil	36,558	273	15.3	5.54%	277.0	7.50%	283.0	280.0	5.48%	8.36%
		Kin Sang S and a 4-sto car parking	hopping Ce rey car par spaces are ty is held b tion A of Tu	entre, comp k building ( e provided in y The Link	pleted in 19 Car Park Bl In the prope Properties	90, compock) as wrty.	orises a 3-s vell as asso t comprises	torey con ciated are	nmercial building eas in Kin Sang E 28,621 equal and rnment Lease for	(Comme state. A t	rcial Block) otal of 273 d shares of
106	Po Tin Shop	ping Centre	)								
		63,505	62	15.6	6.00%	260.0	7.50%	276.0	268.0	5.82%	8.60%
	Brief Description:							•	nercial building, a rty.	ssociated	areas and
	Title Details:		uen Mun T						/240,980 equal a ease for a term o		

			Net	Inco Capitali		DCF A	nalysis _	\/a	Ana	alysis
Property o. Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
7 Retail and C	ar Park witl	hin Tung T	au Estate							
	38,653	493	13.1	5.50%	259.0	7.50%	264.0	262.0	4.99%	8.31%
Brief Description:	park at bas it includes residential	sement leve shop units blocks on t Wong Tung	el (Comme on the gro the ground g House as	rcial Compl ound floor in floor of Ch well as ope	ex) and a n front of eung Tun en car par	a 3-storey of the Comm ig House, I ks in Tung	car park be nercial Co Hong Tung Tau (II) Es	-storey commerc uilding (Car Park mplex, various sl g House, On Tur state. The proper	Block). nop units ng House	In addition within to the second to the seco
Title Details:		Kowloon I						49,186 equal and Lease for a term		
8 Yiu Tung Sh	opping Cen	itre								
8 Yiu Tung Sh	opping Cen 65,499	685	12.3	6.47%	242.0	7.50%	267.0	255.0	4.84%	8.83%
Brief	65,499 Yiu Tung Sl a 2-storey of	685 hopping Cecar park buil	entre, comp ilding (Car F u Tung Esta	leted in 199 Park Block Nate. Escalate	94, compr lo. 1) and ors and fo	rises a 3-sto an 8-store potbridges i	orey comr y car park in Yiu Tun	255.0  mercial building (Car Par g Estate provide spaces are provide)	Commerci k Block N direct ac	cial Centr No. 2) and cess to t
Brief Description:	65,499  Yiu Tung Sl a 2-storey of ground flood bottom of North The proper stores of the prope	685 hopping Ce car park bui or unit in Yiu Yiu Hing Ro tty is held b	entre, comp ilding (Car F u Tung Esta pad and Nar by The Link	leted in 199 Park Block Nate. Escalato m Hong Stro Properties	94, compr No. 1) and ors and fo eet. A tot Limited.	rises a 3-sto an 8-store potbridges i al of 685 ca It comprise	orey comr y car park in Yiu Tun ar parking es 35,548,	mercial building (0 building (Car Par g Estate provide	Commerc k Block N direct ac ded in th nd undiv	cial Centr No. 2) and cess to t e proper ided shar
Brief Description:	65,499  Yiu Tung SI a 2-storey of ground floot bottom of N  The proper of and in SI March 2010	hopping Cecar park builder unit in Yiu Hing Rotty is held benau Kei Wa	entre, comp ilding (Car F u Tung Esta pad and Nar by The Link in Inland Lo	leted in 199 Park Block Nate. Escalato m Hong Stro Properties	94, compr No. 1) and ors and fo eet. A tot Limited.	rises a 3-sto an 8-store potbridges i al of 685 ca It comprise	orey comr y car park in Yiu Tun ar parking es 35,548,	mercial building (( building (Car Par g Estate provide spaces are provi	Commerc k Block N direct ac ded in th nd undiv	cial Centr No. 2) and cess to t e propert ided shar
Brief Description: Title Details:	65,499  Yiu Tung SI a 2-storey of ground floot bottom of N  The proper of and in SI March 2010	hopping Cecar park builder unit in Yiu Hing Rotty is held benau Kei Wa	entre, comp ilding (Car F u Tung Esta pad and Nar by The Link in Inland Lo	leted in 199 Park Block Nate. Escalato m Hong Stro Properties	94, compr No. 1) and ors and fo eet. A tot Limited.	rises a 3-sto an 8-store potbridges i al of 685 ca It comprise	orey comr y car park in Yiu Tun ar parking es 35,548,	mercial building (( building (Car Par g Estate provide spaces are provi	Commerc k Block N direct ac ded in th nd undiv	cial Centro No. 2) and cess to to e properto ided shar ars from
Brief Description: Title Details:	65,499  Yiu Tung Sl a 2-storey of ground flood bottom of North The proper of and in Sl March 2010  Durt Shoppi  37,260  Kam Ying	hopping Ce car park bui or unit in Yiu Hing Rotty is held benau Kei Wa D.  ing Centre  492  Court Shopal/Car Park	entre, comp ilding (Car F u Tung Esta pad and Nar by The Link in Inland Lo 14.5 pping Cent Block) as v	Park Block Nate. Escalate The Hong Street Properties The No. 852 a  6.38%  re, comple	24, comprison of the compression	an 8-store an 8-store potbridges is all of 685 call the comprised under Gov.  7.50%	prey comry car park in Yiu Tun ar parking es 35,548, vernment  262.0	mercial building (( building (Car Par g Estate provide spaces are provi /381,831 equal a Lease for a term	Commerce k Block Nodirect acded in the condition of 50 yes 5.78% ial/car page 1.75 in the commerce of 5.78%	No. 2) and ceess to the propert ided sharmars from 2.
Brief Description:  Title Details:  9 Kam Ying Co	45,499  Yiu Tung Sl a 2-storey of ground flood bottom of North Proper of and in Sl March 2010  Durt Shoppi  37,260  Kam Ying (Commercial are provide The proper of the pro	hopping Ce car park build but in the process of the	entre, comp ilding (Car F u Tung Esta pad and Nar by The Link in Inland Lo 14.5 pping Cent Block) as v operty. y The Link Portion of S	Properties In Complete Sha Tin Tov	240.0  240.0  Limited. nd is held  240.0  ted in 19 ociated ar  Limited. I	rises a 3-store an 8-store potbridges is all of 685 call the comprised lunder Government of the comprised the comprised the comprised the comprised and the	prey comry car park in Yiu Tun ar parking es 35,548, vernment  262.0 rises a 3-1 Ying Cours 17,433/2	mercial building (Car Par g Estate provide spaces are provide /381,831 equal al Lease for a term	Commerce k Block Nodirect accepted and undivide the commerce of 50 yes to be commerced as the commerce of 50 yes to be commerced as the commer	cial Centrological Centrologic
Brief Description:  Title Details:  9 Kam Ying Co	45,499  Yiu Tung SI a 2-storey of ground flood bottom of North Proper of and in SI March 2010  The proper of and in SI March 2010  The proper of are provide of the proper of and in the I Commencial of the SI of the proper of and in the I Commencial of the SI of the proper of the SI of	hopping Ce car park bui or unit in Yiu Hing Rotty is held be hau Kei Wa D.  ing Centre  492  Court Shop al/Car Park d in the protty is held be Remaining from 16	entre, comp ilding (Car F u Tung Esta pad and Nar by The Link in Inland Lo 14.5 pping Cent Block) as v operty. y The Link Portion of S	Properties In Complete Sha Tin Tov	240.0  240.0  Limited. nd is held  240.0  ted in 19 ociated ar  Limited. I	rises a 3-store an 8-store potbridges is all of 685 call the comprised lunder Government of the comprised the comprised the comprised the comprised and the	prey comry car park in Yiu Tun ar parking es 35,548, vernment  262.0 rises a 3-1 Ying Cours 17,433/2	mercial building (Car Par g Estate provide spaces are provides) (381,831 equal albease for a term) 251.0 storey commercurt. A total of 492 22,627 equal and	Commerce k Block Nodirect accepted and undivide the commerce of 50 yes to be commerced as the commerce of 50 yes to be commerced as the commer	cial Centro No. 2) and cess to the propert ded share ars from 2  8.78% ark building space and shares

3-storey car park building (Car Park Block 2). In addition, it includes HA parking area, various open car parks and

and in Tsing Yi Town Lot No. 167 and is held under Government Lease for a term of 50 years from 8 February

associated areas in Tsing Yi Estate. A total of 344 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises 20,014/222,251 equal and undivided shares of

2001.

No	Property Name	IFA (sqft)	Car Park	Net Passing Income	Inco Capital Cap. Rate	isation Value	DCF Ar Discount Rate	nalysis Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Ana Initial Yield	alysis Indicated IRR
	Siu Lun Sho			Τικφινι(μα)	Cap. Hate	(ΓΙΙΧΨΙVΙ)	Tiate	(ΕΠΧΨΙΝΙ)	(ΕΠΧΨΙΝΙ)	Tielu	11111
		32,022	463	14.8	6.01%	242.0	7.50%	256.0	249.0	5.94%	8.58%
	Brief Description:	centre and	two 4-sto		buildings (		-		kindergarten, a 2 Lun Court. A tot		
	Title Details:	A, B and C	of Tuen N		ot No. 357				piece or parcel o t Lease for a terr	-	
112	Ping Tin Sho	opping Cen	tre								
		24,400	406	15.3	6.21%	234.0	7.50%	259.0	247.0	6.17%	8.83%
	Brief Description:	annexed ca building (A Tin Estate.	ar park bui ncillary Fac The prope	lding (Car F cilities Block erty was cor	Park Block) k) as well as mpleted in 1	and the g s open ca 1997. A to	round floor r parks near tal of 406 c	and first to the ir ar parking	nmercial Centre), floor of a 4-stor gress of the car g spaces are prov	ey ancilla park build ided in th	iry facilities ding in Ping ne property.
	Title Details:		v Kowloon						62,174 equal and Lease for a term		
113	Retail and C	ar Park wit	hin Cheur	ig Wang Es	state						
		11,532	333	13.2	6.25%	220.0	7.50%	237.0	229.0	5.78%	8.71%
	Brief Description:	Park Accor	mmodation associated	and a sing areas and	le-storey c	ommercia	l/car park b	lock (Cor	omprises a 2-sto nmercial/Car Park A total of 333 ca	Block).	In addition,
	Title Details:								59,640 equal and or a term of 50 y		
114	Tin Wan Sho	opping Cen	tre								
		34,854	417	10.8	6.20%	216.0	7.50%	233.0	225.0	4.80%	8.67%
	Brief Description:	levels of ca Wan Estat	ar parks in e Housing	the adjoini	ng 6-storey Citizens a	car park s well as	building (Cassociated	ar Park B areas in	ommercial Block) lock) and the gro Tin Wan Estate property.	und flooi	of the Tin
	Title Details:		Remaining	Portion of A					32,144 equal and nder Government		

				Net	Inco Capitali		DCF A	nalysis	Value se et	Ana	alysis
ο.	Property Name	(IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicat IRR
15	Car Park wit	hin Kin Minç	g Estate								
		0	763	13.8	7.00%	189.0	7.50%	214.0	201.5	6.86%	9.069
	Brief Description:		oarking sp	paces within	n Kin Ming				ark building. In mpleted in 2003		
		undivided sh of 50 years t	from 15 M	nd in Tseun	g Kwan O				rtion of 39,133, under Governme		
	Po Hei Cour	t Commercia	I Centre								
6											
6		13,686	0	6.4	4.40%	204.0	7.50%	191.0	198.0	3.25%	7.74
_	Brief Description:	<b>13,686</b> Po Hei Cour	t Comme	rcial Centre					198.0 or of Block A an		
_	Brief Description:	13,686  Po Hei Court Court compl The property	t Comme eted in 19 is held b Kowloon	rcial Centre 1993. By The Link Inland Lot N	comprises	retail un Limited.	its on the q	ground flooes 1,354/2		d Block	B in Po
	Brief Description:	13,686  Po Hei Cour Court compl The property and in New 17 July 1992	t Comme eted in 19 is held k Kowloon I to 30 Ju	rcial Centre 1993. By The Link Inland Lot N ne 2047.	Properties	retail un Limited.	its on the q	ground flooes 1,354/2	or of Block A an	d Block	B in Po
	Brief Description: Title Details:	13,686  Po Hei Cour Court compl The property and in New 17 July 1992	t Comme eted in 19 is held k Kowloon I to 30 Ju	rcial Centre 1993. By The Link Inland Lot N ne 2047.	Properties	retail un Limited.	its on the q	ground flooes 1,354/2	or of Block A an	d Block	3 in Po d shares encing fr
17	Brief Description: Title Details:  Retail and C	13,686  Po Hei Cour Court compl The property and in New 17 July 1992 ar Park with 3,915  Retail and Cosplit-level ca	t Comme eted in 19 v is held to Kowloon I 2 to 30 Ju in Cheun 484 far Park w r park bu n Cheung	rcial Centre 193. by The Link Inland Lot N ne 2047. g On Estate 11.9 vithin Cheur ilding (Car F	Properties lo. 6117 an e 6.41% on Esta	Limited. d is held to the state compression of the compression of the state compression of the s	It comprise under Gove  7.50%  ises a 4-stellishop units a	ground floores 1,354/20 ernment Le  204.0  orey car pand medic	or of Block A an 0,256 equal and ease for a term o	undivide of comme	d shares encing from 8.75% a 2-sto floor of
17	Brief Description: Title Details:  Retail and C  Brief Description:	13,686  Po Hei Cour Court compl The property and in New 17 July 1992  ar Park with 3,915  Retail and Coupling and House in provided in the property & F of Tsing	t Comme eted in 19 v is held b Kowloon I 2 to 30 Ju in Cheun 484 Gar Park w r park bu n Cheung the proper v is held b Yi Town	rcial Centre 293.  by The Link Inland Lot None 2047.  g On Estate 11.9  within Cheur ilding (Car Form Con Estate. Try.  y The Link Form No. 160	comprises Properties lo. 6117 an  e 6.41%  ng On Esta Park 2) and The properties L and 403/2:	Limited. d is held of the compression of the compre	7.50%  ises a 4-streshop units a completed comprises qual and units and unit	ground floores 1,354/20  204.0  orey car pand medicin 1988. A  all that piedivided sh	or of Block A and 0,256 equal and ease for a term of 196.0  ark building (Caral centre on the ease of	undivide of comme  6.09%  r Park 1), e ground r parking ground in e Remair	8.75° a 2-stofloor of spaces Section and portions of the spaces
17	Brief Description: Title Details:  Retail and C  Brief Description:	13,686  Po Hei Cour Court complement of The property and in New 17 July 1992  ar Park with 3,915  Retail and County of Tao House in provided in the property & F of Tsing of Tsing Yi Tourt of Tsing Yi T	t Comme eted in 19 / is held k Kowloon   2 to 30 Ju in Cheun 484 / is Park w r park bu n Cheung he proper / is held b Yi Town fown Lot	rcial Centre 293.  by The Link Inland Lot None 2047.  g On Estate 11.9  within Cheur ilding (Car Form Con Estate. Try.  y The Link Form No. 160	comprises Properties lo. 6117 an  e 6.41%  ng On Esta Park 2) and The properties L and 403/2:	Limited. d is held of the compression of the compre	7.50%  ises a 4-streshop units a completed comprises qual and units and unit	ground floores 1,354/20  204.0  orey car pand medicin 1988. A  all that piedivided sh	196.0  196.0  ark building (Caral centre on the total of 484 caral cece or parcel of gares of and in the	undivide of comme  6.09%  r Park 1), e ground r parking ground in e Remair	8.75% a 2-sto floor of spaces Section hing Port

Title Details: The property is held by The Link Properties Limited. It comprises all that piece or parcel of ground in Section

September 1990 to 30 June 2047.

A of Kwai Chung Town Lot No. 389 and is held under Government Lease for a term commencing from 21

				Net	Inco Capitali		DCF Ar	nalysis	Value as at	Ana	llysis
	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
9 H	Hing Tin Cor	mmercial C	entre								
		28,313	387	9.8	6.22%	181.0	7.50%	195.0	188.0	5.23%	8.68%
	Brief Description:	Complex), food stalls the ground	a 4-storey onear to Me floor locate	car park bui i Tin House ed within t	lding (Car F e and Choi	Park C), a 2 Tin House ial blocks	2-storey car a. In additio of Mei Tin	park builen, the pro House ar	(including a m ding (Car Park B) perty includes vand Yan Tin House operty.	and various sho	ous cooke op units o
		of and in N February 2	ew Kowloo 001.						149,828 equal a Lease for a tern		
20 F	Fortune Sho			10.2	5.61%	102.0	7 500/	101.0	107.0	E 469/	0.450/
		24,298	153	10.2	5.01%	183.0	7.50%	191.0	187.0	5.46%	8.45%
Т	Fitle Details:	parking spa The proper	aces are pro ty is held by V Kowloon I	ovided in th y The Link	e property. Properties l	_imited. It	comprises	11,807/11	mpleted in 2000 5,133 equal and ease for a term	undivide	d shares c
1 9	Sun Tin Wai										313 110111 2
	Juli IIII vvai	Commerci	al Centre								313 110111 2
	Juli IIII VVai	Commerci 54,625	al Centre 320	7.8	6.40%	169.0	7.50%	186.0	178.0	4.40%	8.81%
В	Brief Description:	<b>54,625</b> Sun Tin Wo	<b>320</b> ai Commerwell as ope	cial Centre en car park	comprises s and vario	a 6-store	y commerc d cooked fo	ial/car par ood stalls	178.0 k building (Sun <sup>1</sup> in Sun Tin Wai E he property.	Tin Wai (	8.81% Commercia
B	Brief Description:	54,625  Sun Tin W  Centre) as  was compl  The proper	ai Commerwell as opereted in 198	cial Centre en car park 1. A total c y The Link	comprises s and vario of 320 car p Properties I	a 6-store us isolate arking spa _imited. It	y commerc d cooked fo aces are pro comprises	ial/car par ood stalls ovided in t 22,891/21	k building (Sun <sup>-</sup> in Sun Tin Wai E	Tin Wai ( Estate. Th undivide	8.81% Commercia ne propert d shares o
B C	Brief Description:	54,625  Sun Tin W. Centre) as was compl  The proper and in Sha 2008.	ai Commer well as ope eted in 198 ty is held by Tin Town L	cial Centre en car park 1. A total c y The Link	comprises s and vario of 320 car p Properties I	a 6-store us isolate arking spa _imited. It	y commerc d cooked fo aces are pro comprises	ial/car par ood stalls ovided in t 22,891/21	k building (Sun in Sun Tin Wai E he property. 3,346 equal and	Tin Wai ( Estate. Th undivide	8.81% Commercia ne propert d shares o
B C	Brief Description: Fitle Details:	54,625  Sun Tin W. Centre) as was compl  The proper and in Sha 2008.	ai Commer well as ope eted in 198 ty is held by Tin Town L	cial Centre en car park 1. A total c y The Link	comprises s and vario of 320 car p Properties I	a 6-store us isolate arking spa _imited. It	y commerc d cooked fo aces are pro comprises	ial/car par ood stalls ovided in t 22,891/21	k building (Sun in Sun Tin Wai E he property. 3,346 equal and	Tin Wai ( Estate. Th undivide	8.81% Commercia ne propert d shares o
B B C C T T B B	Brief Description:  Fitle Details:  Shun On Con	Sun Tin W. Centre) as was comple The proper and in Sha 2008.  mmercial C 82,286  Shun On C with an ad Accommod associated	ai Commerwell as ope eted in 198 ty is held by Tin Town Letentre 459 commercial joined 4-sto dations in Careas and commercial areas areas areas areas and commercial areas	cial Centre en car park 1. A total c y The Link ot No. 551  8.5  Centre con prey car pa popen car pa	comprises s and vario of 320 car p Properties I and is held	a 6-store us isolate arking spaniarking spaniarking spaniarking spaniarking spaniarking depth of the state of	y commerced cooked for aces are processorement I	ial/car par bood stalls ovided in t 22,891/21 Lease for 172.0 Imercial B k Block), On Yat Ho	k building (Sun <sup>-</sup> in Sun Tin Wai I he property. 3,346 equal and a term of 50 yea	Tin Wai CEstate. The undivide ars from 2  5.15% storey recommercial	8.81% Commercia ne property d shares o 26 February 8.65% tail building

and in the Remaining Portion of New Kowloon Inland Lot No. 6472 and is held under Government Lease for a

term of 50 years from 28 July 2008.

					Inco						
				Net Passing	Capital	isation	DCF A	nalysis	Value as at	Ana	alysis
ο.	Property Name	IFA (sqft)	Car Park Spaces	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
23	Tin Ma Cour	t Commerc	ial Centre								
		37,984	585	9.1	6.00%	160.0	7.50%	171.0	166.0	5.46%	8.57%
	Brief Description:	adjoining 5	-storey car	park buildi		k Block) i	n Tin Ma C		centre (Commerce property was co		
	Title Details:	of New Ko	wloon Inlan	d Lot No.	5994 and is	held und	er Governn	nent Leas	piece or parcel of se for a term of 9 so 30 June 2047.	-	
24	Retail and C	ar Park wit	hin Lok Wa	ah (South)	Estate						
		16,239	226	6.7	6.68%	149.0	7.50%	164.0	157.0	4.26%	8.85%
	Description:	units locate open car p	ed on the g	ground floo Wah Estat	or of the res	sidential b	olock of Or	Wah Ho	ear On Wah Hous cuse as well as a A total of 226 ca	ssociated	d areas and
	Title Details:	equal and	undivided s	hares of ar		Kowloon I			/513,788 and por and is held under		
25	Retail and C	ar Park wit	hin Hong F	Pak Court							
		17,956	549	8.7	6.78%	139.0	7.50%	155.0	147.0	5.89%	8.95%
	Brief Description:			_					a 7-storey car pa s are provided in		-
	Title Details:	A of New		land Lot No	o. 6095 and				piece or parcel of ease for a term co	-	
26	Siu Hei Com	mercial Ce	ntre								
		23,439	560	7.7	6.24%	126.0	7.50%	137.0	132.0	5.86%	8.72%
	Brief Description:	floor) with	retail, mark	et, and we		es therein			mmercial centre ( level car park bu	_	
	Title Details:								piece or parcel of term of 99 years	-	

commencing from 1 July 1898 and has been statutorily extended to 30 June 2047.

				Net	Inco Capitali		DCF Ar	nalysis	V-1	Ana	alysis
lo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
27	Car Park wit	hin Wah La	ai Estate								
		0	411	7.3	6.00%	117.0	7.50%	124.0	120.5	6.06%	8.62%
	Brief Description:					a 5-storey	car park b	ouilding co	ompleted in 2007	1. A total	of 411 ca
	Title Details:	of and in the	he Remaini	ng Portion		A of Kwai			/102,614 equal a o. 445 and is held		
28	Retail and C	ar Park wit	hin Ko Chu	ın Court							
		7,332	323	7.4	6.61%	111.0	7.50%	122.0	117.0	6.29%	8.85%
	Brief Description:	commercia	al/car park b	ouilding an	d a kinderg	arten unit	on the gr	ound floo	ises a 6-storey or located within in the property.		•
		A of New Portion of from 3 Jun	Kowloon In New Kowlo ne 1993 and	lland Lot Noon Inland I expiring o	lo. 6189 and	d 530/81,3 89, and is	791 equal a	and undivi	piece or parcel of ded shares of a ment Lease for a	nd in the	Remainin
129	Retail and C										
		7,342	379	6.4	6.00%	109.0	7.50%	115.0	112.0	5.71%	8.54%
	Brief Description:	kindergarte	en unit loca	ted on the	-	r within th			es a 6-storey car of Wo Yat House		-
	Title Details:	A of Tseur	ng Kwan O Tseung Kw	Town Lot	No. 52 and	1 728/82,7	'96 equal a	nd undivi	piece or parcel of ded shares of ar nt Lease for a te	nd in the	Remainin
30	Retail and C	ar Park wit	hin Mei Ch	ung Court	t						
		1,077	385	6.8	6.91%	102.0	7.50%	115.0	109.0	6.25%	9.01%
	Brief Description:								building with a re	etail shop	on Level :
	Title Details:	of Sha Tin	•	No. 396 and	d is held und				iece or parcel of erm commencing	-	

1994 and expiring on 30 June 2047.

				Net Passing	Inco Capitali		DCF Ar	nalysis	Value as at	Ana	ılysis
	Property Name	IFA (sqft)	Car Park Spaces I	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value ( (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
31	Retail and C	ar Park with	in Ching V	Vah Court	t						
		11,863	348	6.2	6.66%	96.0	7.50%	106.0	101.0	6.13%	8.92%
	Brief Description:								rcial/car park bune property.	uilding. Th	ne prope
	Title Details:		Yi Town L	ot No. 10	0 and is he	eld under	Governmen	nt Lease f	oiece or parcel or or a term of 99 e 2047.	-	
32	Retail and C	ar Park with	in Hong Y	at Court							
		7,040	355	6.3	6.59%	92.0	7.50%	102.0	97.0	6.50%	8.87%
	Brief Description: Title Details:	property. The propert	on the Le	vel 13 (6th	floor) in Ho	ong Yat C	ourt. A tota	of 355 ca s 4,582/99	r parking spaces	are prov	vided in t
	Description:	kindergarter property. The propert and in New February 20	y is held by Kowloon I 01.	vel 13 (6th y The Link nland Lot	n floor) in Ho Properties No. 6329 an	ong Yat C	ourt. A tota	of 355 ca s 4,582/99	r parking spaces	are prov	vided in t
	Description: Title Details:	kindergarter property. The propert and in New February 20	y is held by Kowloon I 01.	vel 13 (6th y The Link nland Lot	n floor) in Ho Properties No. 6329 an	ong Yat C	ourt. A tota	of 355 ca s 4,582/99	r parking spaces	are prov	vided in t
33	Description: Title Details:  Retail and C	kindergarter property. The propert and in New February 20 ar Park with 21,283 Retail and C and a childre	y is held by Kowloon I 01.  in Tong M 291  ar Park with the word word word word word word word word	y The Link nland Lot ling Court 5.8 hin Tong N centre on the ground	Properties No. 6329 and the distribution of the ground of	Limited.  nd is held  92.0  comprises I floor, an	It comprise I under Gov 7.50% s a 5-storey d a day nurs	s 4,582/99 yernment L  101.0  car park b sery on the	r parking spaces 0,200 equal and lease for a term	undivided of 50 years ous retail frong W	d shares ears from 8.75% shop un ong Hou
33	Description: Title Details:  Retail and C  Brief Description:	kindergarter property. The propert and in New February 20  ar Park with 21,283  Retail and C and a childre and a kinder are provided. The propert A of Tseung	y is held by Kowloon I 01.  In Tong M  291  Far Park with the word on the property is held by g Kwan O T seung Kwa	y The Link nland Lot  ling Court 5.8 hin Tong N centre on the ground perty. y The Link Town Lot I n O Town	Properties No. 6329 and the ground of floor of Total Control of Properties No. 54 and	92.0 comprises I floor, and Limited. 1,153/98	7.50% s a 5-storey d a day nurse complete tomprise ,512 equal a	s 4,582/99 rernment L  101.0  car park b sery on the eted in 199 es all that p and undivide	r parking spaces 2,200 equal and ease for a term  97.0  uilding with varies ground floor or	undivided of 50 yes 5.99% ous retail for Tong Word of ground on the	shop un dong Housing space
33	Description: Title Details:  Retail and C  Brief Description:	kindergarter property.  The propert and in New February 20  ar Park with 21,283  Retail and C and a childre and a kinder are provided.  The propert A of Tseung Portion of Ts 26 June 198	y is held by Kowloon I 01.  In Tong M  291  For Park with the word with the property of the word of the property is held by Kowan O Toseung Kwan S7 to 30 June 1986.	y The Link nland Lot  ling Court 5.8 hin Tong N centre on the ground perty. y The Link Town Lot I n O Town	Properties No. 6329 and the ground of floor of Total Control of Properties No. 54 and	92.0 comprises I floor, and Limited. 1,153/98	7.50% s a 5-storey d a day nurse complete tomprise ,512 equal a	s 4,582/99 rernment L  101.0  car park b sery on the eted in 199 es all that p and undivide	97.0  uilding with varie ground floor of 9. A total of 29 ded shares of all	undivided of 50 yes 5.99% ous retail for Tong Word of ground on the	wided in the dishares sears from the search t
33	Description: Title Details:  Retail and C  Brief Description: Title Details:	kindergarter property.  The propert and in New February 20  ar Park with 21,283  Retail and C and a childre and a kinder are provided.  The propert A of Tseung Portion of Ts 26 June 198	y is held by Kowloon I 01.  In Tong M  291  For Park with the word with the property of the by Seung Kwan On Seung Kwan Son Tong Sung Kwan Son Tong Sung Kwan Son Tong Kwa	y The Link nland Lot  ling Court 5.8 hin Tong N centre on the ground perty. y The Link Town Lot I n O Town	Properties No. 6329 and the ground of floor of Total Control of Properties No. 54 and	92.0 comprises I floor, and Limited. 1,153/98	7.50% s a 5-storey d a day nurse complete tomprise ,512 equal a	s 4,582/99 rernment L  101.0  car park b sery on the eted in 199 es all that p and undivide	97.0  uilding with varie ground floor of 9. A total of 29 ded shares of all	undivided of 50 yes 5.99% ous retail for Tong Word of ground on the	wided in the dishares sears from the search t

and in Chai Wan Inland Lot No. 179 and is held under Government Lease for a term of 50 years from 29 March

2010.

				Net Passing	Inco Capitali		DCF Ar	nalysis	Value as at	Ana	alysis
No.	Property Name	IFA (sqft)	Car Park Spaces	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
135	Retail and C	ar Park wit	hin Tsui W	/an Estate							
		8,561	182	4.9	6.09%	90.0	7.50%	96.0	93.0	5.25%	8.71%
	Brief Description:	retail units	and a 3-s ar Park Blo	storey retail ock) as well	l/office build	ding (Co	mmercial A	ccommo	es various self-st dation) and a sir A total of 182 car	ngle-store	ey car park
	Title Details:								23,068 equal and for a term of 50 y		
136	Car Park wit	hin Tin Yue	et Estate								
		0	560	5.9	7.00%	87.0	7.50%	98.0	92.5	6.40%	9.07%
	Brief Description:						_		ine floor) car park	building	completed
	Title Details:		shares of a	nd in Tin Sh					ortion of 50,802, or Government Le		
137	Retail and C										
		1,476	287	5.5	5.97%	89.0	7.50%	94.0	92.0	5.97%	8.48%
	Brief Description:	and the ca	r parking s		ne ground t	o secono	I floors of a	7-storey	two retail shops Ancillary Facilitie		
	Title Details:								36,423 equal and e for a term of 50		
138	Retail and C	ar Park wit	hin Choi H	la Estate							
		21,438	205	4.1	6.73%	86.0	7.50%	96.0	91.0	4.49%	8.95%
	Brief Description:	includes va Choi Yuet	rious shop House as v	units on th	ne ground f ous open ca	loor loca r parks ir	ted within t Choi Ha E	he reside	Park Block. In adential blocks of Copporty was co	hoi Sing	House and
	Title Details:								29,695 equal and Lease for a term		

February 2000.

lo.	Property Name	IFA (sqft)	Car Park Spaces	Net Passing Income HK\$M(pa)	Inco Capitali Cap. Rate	sation Value	DCF Ar Discount Rate	nalysis Value (HK\$M)	Value as at 31 March 2014 (HK\$M)		alysis Indicated IRR
39	Retail and C										
_		8,784	446	4.8	6.04%	80.0	7.50%	85.0	83.0	5.82%	8.58%
	Brief Description:		en on the g	round floor					s a 7-storey car te. A total of 4		-
	Title Details:								221 equal and uerm of 50 years		
40	Car Park wit	thin Tin Kin	g Estate								
		0	380	5.2	6.80%	75.0	7.50%	84.0	79.5	6.56%	9.01%
	Brief Description:	and fifth fl	oor, roof a	nd upper ro		orey Car	Park Block	as well	r, third floor, po as open car pa roperty.		
	Title Details:								161 equal and u		
41	Title Details:  Car Park wit	in Tuen Mu	ın Town Lo						161 equal and u		
41		in Tuen Mu	ın Town Lo								
41		in Tuen Mu thin Tsz Ma 0 Car Park w	in Town Lo in Estate 364 vithin Tsz M	5.2 fan Estate (	6.80%	75.0 4-storey	7.50%	84.0 uilding as	erm of 50 years	from 18 M 6.52%	9.02%
41	Car Park with Brief Description:	thin Tsz Ma  0  Car Park w Estate com	in Town Lo in Estate 364 within Tsz M inpleted in 1 inty is held by v Kowloon	5.2  Man Estate of 994. A total or y The Link	6.80% comprises at of 364 car	75.0 4-storey parking s	7.50%  car park be spaces are at comprises	84.0 uilding as provided is 9,121/13	79.5 well as associa	6.52% detection and detection areas	9.02% in Tsz Ma
	Car Park with Brief Description:	thin Tsz Ma  0  Car Park w Estate com The proper and in New February 2	in Estate 364  within Tsz M inpleted in 1 ity is held by Kowloon 008.	5.2  Man Estate of 994. A total py The Link Inland Lot N	6.80% comprises at of 364 car	75.0 4-storey parking s	7.50%  car park be spaces are at comprises	84.0 uilding as provided is 9,121/13	79.5  well as associan the property. 89,291 equal an	6.52% detection and detection areas	9.02% in Tsz Ma
	Car Park with Brief Description: Title Details:	thin Tsz Ma  0  Car Park w Estate com The proper and in New February 2	in Estate 364  within Tsz M inpleted in 1 ity is held by Kowloon 008.	5.2  Man Estate of 994. A total py The Link Inland Lot N	6.80% comprises at of 364 car	75.0 4-storey parking s	7.50%  car park be spaces are at comprises	84.0 uilding as provided is 9,121/13	79.5  well as associan the property. 89,291 equal an	6.52% detection and detection areas	9.02% in Tsz Ma
	Car Park with  Brief Description: Title Details:  Car Park with	thin Tsz Ma  0  Car Park w Estate com The proper and in New February 2  thin Tsui Pin 5,275  Car Park v manageme	in Town Loan Estate 364 Within Tsz Mapleted in 1 Try is held by Kowloon 008. Ing South I 229 Within Tsui ent office of	5.2  Man Estate of 994. A total py The Link Inland Lot N  Estate 4.6  Ping South in second flot	6.80% comprises a l of 364 car Properties I No. 6441 an	75.0 4-storey parking s imited. If d is held 75.0 mprises a sopen calls	7.50%  car park be spaces are at comprises under Governoon.  7.50%  3-storey car park with	84.0 uilding as provided it is 9,121/13 ernment I	79.5  well as associan the property.  89,291 equal and ease for a term	6.52% ated areas d undivide n of 50 yea  5.79%	9.02% in Tsz Ma d shares cars from 2  8.83% with estat
	Car Park with  Brief Description: Title Details:  Car Park with  Brief Description:	thin Tsz Ma  0  Car Park w Estate com The proper and in New February 2  thin Tsui Pin 5,275  Car Park v manageme A total of 2 The proper and in the	in Town Loan Estate 364 Within Tsz Mapleted in 1 Ity is held by Kowloon 008. Ing South I 229 Within Tsui ent office or 229 car parkety is held by Remaining	5.2  Man Estate of 994. A total py The Link Inland Lot N  Estate 4.6  Ping South in second flocking spaces by The Link	6.80% comprises a l of 364 car Properties I No. 6441 and 6.58% Estate corpor as well a are provide Properties I Kwun Tong	75.0  4-storey parking s imited. If d is held  75.0  mprises a sopen can d in the p imited. If the p	7.50%  car park be spaces are at comprises under Governoon 3-storey car park with property.	84.0  uilding as provided it is 9,121/13 ernment I	79.5  well as associan the property. 39,291 equal and Lease for a term 79.0  puilding (Car Pa	6.52% ated areas d undivide n of 50 yea  5.79% rk Block) te complet	9.02% in Tsz Ma d shares cars from 2  8.83% with estatted in 1990 d shares c
42	Car Park with  Brief Description: Title Details:  Car Park with  Brief Description:	thin Tsz Ma  0  Car Park w Estate com The proper and in New February 2  thin Tsui Pir  5,275  Car Park v manageme A total of 2  The proper and in the of 50 years	in Town Loan Estate 364  within Tsz Mapleted in 1 thy is held by Kowloon 008.  In South I 229  within Tsui ant office on 229 car park thy is held by Remaining som 27 March 1988  som 27 March 2088  som 27	5.2  Man Estate of 994. A total py The Link Inland Lot N  Estate 4.6  Ping South in second floking spaces by The Link Portion of N	6.80% comprises a l of 364 car Properties I No. 6441 and 6.58% Estate corpor as well a are provide Properties I Kwun Tong	75.0  4-storey parking s imited. If d is held  75.0  mprises a sopen can d in the p imited. If the p	7.50%  car park be spaces are at comprises under Governoon 3-storey car park with property.	84.0  uilding as provided it is 9,121/13 ernment I	79.5  well as associan the property.  89,291 equal and Lease for a term  79.0  puilding (Car Paing (South) Esta	6.52% ated areas d undivide n of 50 yea  5.79% rk Block) te complet	9.02% in Tsz Mar d shares o ars from 28 8.83% with estate ted in 1990 d shares o

Title Details: The property is held by The Link Properties Limited. It comprises all that piece or parcel of ground in Section

commencing from 1 July 1898 and has been statutorily extended to 30 June 2047.

A of Sha Tin Town Lot No. 290 and is held under Government Lease for a term of 99 years less 3 days

Description: 348 car parking spaces are provided in the property.

				Net	Inco Capitali		DCF Ar	nalysis		Ana	alysis
lo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)		Value	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate
44	Retail and C	ar Park wit	hin Yan S	hing Court							
		11,810	252	4.6	6.81%	70.0	7.50%	78.0	74.0	6.15%	9.05%
	Brief Description:	Block) with	a shop un		fice and kin		•		a 6-storey car pa in Yan Shing Cou		0
	Title Details:	of Fanling S	Sheung Sh		t No. 39 and	d is held ι			piece or parcel of ease for a term c		
145	Retail and C	ar Park wit	hin Yan M	ling Court							
		7,019	262	4.3	6.69%	68.0	7.50%	78.0	73.0	5.95%	9.15%
	Brief Description:							commerci	al/car park centre	complet	ed in 199
	Title Details:	The proper	ty is held	by The Link	Properties	Limited.	It comprise	s all that	piece or parcel of	of ground	d in Section
			Bay Town		nd is held u	ınder Gov	vernment L	ease for a	a term commenc	ing from	22 Janua
146	Retail and C	A of Junk I 1987 to 30 ar Park wit	Bay Town June 2047	7. Cheong Esta	ate						
146	Retail and C	A of Junk I 1987 to 30 ar Park wit 8,112	Bay Town June 2047 hin Nam (	7. Cheong Esta 3.9	ate 6.09%	69.0	7.50%	74.0	72.0	5.39%	8.59%
146		A of Junk I 1987 to 30 ar Park wit 8,112 Retail and addition, the Shun Hous	Bay Town June 2047  hin Nam (  156  Car Park v e property i e, Cheong	7.  Cheong Esta 3.9  vithin Nam ( includes varia Yat House,	6.09% Cheong Estous shop un Cheong Or	69.0 ate comp its located h House a	7.50%  rises a sing don the ground Cheong	74.0 gle-storey und floor Yin Hous		5.39% (Car Partial blocks	8.59% k Block). s of Cheo
146	Retail and C  Brief Description:	A of Junk I 1987 to 30 ar Park wit 8,112 Retail and addition, the Shun Hous Cheong Est The propert	Bay Town June 2043  hin Nam (  156  Car Park very property in the property in the property in the property is held by the property in the prop	7. Cheong Esta 3.9  vithin Nam ( includes varia Yat House, roperty was ( y The Link Pr	6.09% Cheong Estous shop un Cheong Orcompleted in coperties Limitation	69.0 ate comp its located House a n 1989. A	7.50%  rises a sing don the ground Cheong total of 156 comprises 3,6	74.0 gle-storey und floor Yin Hous car parkin	72.0  car park building within the residen se and various op	5.39% (Car Partial blocks en car pavided in thirded share)	8.59% k Block). s of Cheorarks in Na he propert
	Retail and C  Brief Description:	A of Junk I 1987 to 30 ar Park wit 8,112 Retail and addition, the Shun Hous Cheong Est The propert New Kowlo	Bay Town June 2047  hin Nam (  156  Car Park ve property in the property in th	7.  Cheong Esta 3.9  vithin Nam ( includes varion Yat House, roperty was ( y The Link Property No. 6427	6.09% Cheong Estous shop un Cheong Orcompleted in coperties Limitation	69.0 ate comp its located House a n 1989. A	7.50%  rises a sing don the ground Cheong total of 156 comprises 3,6	74.0 gle-storey und floor Yin Hous car parkin	72.0  car park building within the residence and various oping spaces are pro-	5.39% (Car Partial blocks en car pavided in thirded share)	8.59% k Block). s of Cheorarks in Na he propert
	Retail and C  Brief Description:  Title Details:	A of Junk I 1987 to 30 ar Park wit 8,112 Retail and addition, the Shun Hous Cheong Est The propert New Kowlo	Bay Town June 2047  hin Nam (  156  Car Park ve property in the property in th	7.  Cheong Esta 3.9  vithin Nam ( includes varion Yat House, roperty was ( y The Link Property No. 6427	6.09% Cheong Estous shop un Cheong Orcompleted in coperties Limitation	69.0 ate comp its located House a n 1989. A	7.50%  rises a sing don the ground Cheong total of 156 comprises 3,6	74.0 gle-storey und floor Yin Hous car parkin	72.0  car park building within the residence and various oping spaces are pro-	5.39% (Car Partial blocks en car pavided in thirded share)	8.59% k Block). s of Cheorarks in Na he properties of and ugust 200
	Retail and C  Brief Description:  Title Details:	A of Junk I 1987 to 30  ar Park wit 8,112  Retail and addition, the Shun Hous Cheong Est The propert New Kowlo	Bay Town June 2043  hin Nam (  156  Car Park v e property i e, Cheong rate. The pr ry is held by on Inland L  ing Court  274	7. Cheong Esta 3.9 vithin Nam (includes varia Yat House, roperty was of The Link Pr ot No. 6427  4.4 Ming Court	Cheong Estrous shop un Cheong Or completed in and is held and the comprises	69.0 ate complits located House and 1989. A hited. It counder Government of the counter Governme	7.50%  rrises a sing don the ground Cheong total of 156 pmprises 3,6 vernment Le	74.0 gle-storey und floor Yin Hous car parkin 370/109,76 ease for a	72.0  car park building within the residence and various oping spaces are prof64 equal and undiviterm of 50 years f	5.39% (Car Partial blocks en car pavided in the rided shart from 17 A	8.59% k Block). s of Cheorarks in Nathe proper res of and rugust 200
	Brief Description:  Title Details:  Car Park with  Brief Description:	A of Junk I 1987 to 30  ar Park wit  8,112  Retail and addition, the Shun Hous Cheong Est The propert New Kowlo  chin Ying M  0  Car Park w parking spa The proper of Junk Ba	Bay Town June 2043  hin Nam (  156  Car Park v e property i e, Cheong rate. The pr ry is held by on Inland L  ing Court  274  within Ying aces are pr ty is held by y Town Lo	7. Cheong Esta 3.9 vithin Nam ( includes varia Yat House, roperty was o Y The Link Pr ot No. 6427  4.4 Ming Court rovided in the	Cheong Estrous shop un Cheong Or completed in and is held to comprises e property.  Properties I is held und	69.0 ate complits located House and 1989. A hited. It counder Governotes a 2-store Limited. It der Governotes a 2-store der Governotes and 1989.	7.50%  rises a sing don the ground Cheong total of 156 perment Lease to comprises 3,6 perment Lease to comprises nment Lease n	74.0 gle-storey und floor Yin House car parkin 670/109,76 ease for a  72.0 puilding ca	72.0  car park building within the residence and various oping spaces are prof64 equal and undiviterm of 50 years f	5.39% (Car Partial blocks en car pavided in the rided shart from 17 A 6.45%  6.45%  G. A total ground in	8.59% k Block). s of Cheor arks in Na the proper res of and august 200  8.96% of 274 of
147	Brief Description:  Title Details:  Car Park with  Brief Description:	A of Junk I 1987 to 30  ar Park wit 8,112  Retail and addition, the Shun Hous Cheong Est The propert New Kowlo  chin Ying M 0  Car Park w parking spa The proper of Junk Ba July 1898 a	Bay Town June 2047  hin Nam (  156  Car Park v e property i e, Cheong rate. The pr ry is held by on Inland L  ing Court  274  within Ying aces are pr ty is held by y Town Lo	7. Cheong Esta 3.9 vithin Nam ( includes varia Yat House, roperty was ( y The Link Pr ot No. 6427  4.4  Ming Court ovided in the by The Link ot No. 4 and en statutoril	Cheong Estrous shop un Cheong Or completed in and is held to comprises e property.  Properties I is held und	69.0 ate complits located House and 1989. A hited. It counder Governotes a 2-store Limited. It der Governotes and the counter Gov	7.50%  rises a sing don the ground Cheong total of 156 perment Lease to comprises 3,6 perment Lease to comprises nment Lease n	74.0 gle-storey und floor Yin House car parkin 670/109,76 ease for a  72.0 puilding ca	72.0  car park building within the residence and various oping spaces are prof64 equal and undiviterm of 50 years f68.5  completed in 1989 siece or parcel of	5.39% (Car Partial blocks en car pavided in the rided shart from 17 A 6.45%  6.45%  G. A total ground in	8.59% k Block). s of Cheorerks in Name he properties of and august 200 8.96% of 274 cm

Description: the ground floor (Car Park Block) completed in 2001. A total of 163 car parking spaces are provided in the property.

Title Details: The property is held by The Link Properties Limited. It comprises all that piece or parcel of ground in the

Remaining Portion of New Kowloon Inland Lot No. 6266 and is held under Government Lease for a term of 50

years from 7 May 1999.

			Net	Inco Capitali		DCE A	nalysis		Λnc	ılysis
			Passing	Capitan				Value as at		
Property b. Name	IFA (sqft)	Car Park Spaces	Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	31 March 201 (HK\$M)	4 Initial Yield	Indicat IRR
9 Car Park wi	thin Po Pui (	Court								
	0	277	4.3	6.80%	63.0	7.50%	70.0	66.5	6.53%	8.96%
Brief Description:						car park bi	uilding cor	mpleted in 199	95. A total	of 277
Title Details:		ng Inland L	ot No. 728					iece or parcel ( a term comme	-	
0 Retail and C	Car Park witl	hin Fung V	Vah Estate	е						
	9,821	161	3.0	6.22%	63.0	7.50%	68.0	66.0	4.55%	8.53%
,	Fung House		Fung Hous	-		in Fung Wa	h Estate.	A total of 161	car parking	spaces
	Fung House provided in The propert	e and Sau F the proper y is held by	Fung Hous ty. The Link	e and open Properties L	car park i	comprises	5,638/76,2	A total of 161 32 equal and u m of 50 years f	ndivided sh	ares of a
	Fung House provided in The propert in Chai War	e and Sau F the proper y is held by Inland Lot	Fung Hous ty. / The Link No. 169 ar	e and open Properties L	car park i	comprises	5,638/76,2	32 equal and u	ndivided sh	ares of a
Title Details:	Fung House provided in The propert in Chai War	e and Sau F the proper y is held by Inland Lot	Fung Hous ty. / The Link No. 169 ar	e and open Properties L	car park i	comprises	5,638/76,2	32 equal and u	ndivided sh	ares of a
Title Details:	Fung House provided in The propert in Chai War Park with 13,951  Retail and Ckindergarte	e and Sau f the proper y is held by Inland Lot hin Po Nga 246 Car Park win	Fung Hous ty.  The Link No. 169 ar  Court 3.9  thin Po Ng round floor	Properties L and is held und 6.74% a Court, cor	imited. It der Gover	7.50% 1989, condid a nursery	5,638/76,2 se for a ter <b>69.0</b> nprises a 3	32 equal and u m of 50 years f	ndivided sh from 10 Feb 5.94% rk building a	ares of a pruary 200  8.91% as well as
Title Details:  1 Retail and (  Brief Description:	Fung House provided in The propert in Chai War Park with 13,951  Retail and Ckindergarte of 246 car propert Tai Po Town	e and Sau f the proper ry is held by Inland Lot hin Po Nga 246 Car Park win n on the groarking spa ry is held by In Lot No. 75	Fung Hous tty.  / The Link No. 169 ar  a Court 3.9  thin Po Ng round floor nces are pro / The Link 3 and 2/59	Properties L  6.74%  a Court, cor  of Ka Wo H  ovided in the  Properties L  187 equal a	imited. It der Gover  62.0  mpleted ir douse and e property imited. It nd undivi	7.50%  1989, cond a nursery  comprises ded shares	69.0  apprises a 3 on the ground all that pie of and in the second and in the second are second as the second are second are second as the second are second	32 equal and um of 50 years feet.  66.0 6-storey car par	ndivided sh from 10 Feb 5.94% rk building a ing Wo Hou ground in S Portion of T	8.91% as well a suse. A to section A fai Po To
Title Details:  1 Retail and (  Brief Description:	Fung House provided in The propert in Chai War Park with 13,951  Retail and (kindergarte of 246 car park Tai Po Towl Lot No. 73,	e and Sau fithe proper by is held by a Inland Lot hin Po Nga 246  Car Park with n on the groarking spanty is held by and is held by and is held	Fung Hous tty.  / The Link No. 169 ar  a Court 3.9  thin Po Ng round floor nces are pro / The Link 3 and 2/59	Properties L  6.74%  a Court, cor  of Ka Wo H  ovided in the  Properties L  187 equal a	imited. It der Gover  62.0  mpleted ir douse and e property imited. It nd undivi	7.50%  1989, cond a nursery  comprises ded shares	69.0  apprises a 3 on the ground all that pie of and in the second and in the second are second as the second are second are second as the second are second	32 equal and um of 50 years for the second floor of Hones of the Remaining	ndivided sh from 10 Feb 5.94% rk building a ing Wo Hou ground in S Portion of T	8.91% as well as use. A to section A ai Po Tov
Title Details:  1 Retail and (  Brief Description:  Title Details:	Fung House provided in The propert in Chai War Park with 13,951  Retail and (kindergarte of 246 car park Tai Po Towl Lot No. 73,	e and Sau fithe proper by is held by a Inland Lot hin Po Nga 246  Car Park with n on the groarking spanty is held by and is held by and is held	Fung Hous tty.  / The Link No. 169 ar  a Court 3.9  thin Po Ng round floor nces are pro / The Link 3 and 2/59	Properties L  6.74%  a Court, cor  of Ka Wo H  ovided in the  Properties L  187 equal a	imited. It der Gover  62.0  mpleted ir douse and e property imited. It nd undivi	7.50%  1989, cond a nursery  comprises ded shares	69.0  apprises a 3 on the ground all that pie of and in the second and in the second are second as the second are second are second as the second are second	32 equal and um of 50 years for the second floor of Hones of the Remaining	ndivided sh from 10 Feb 5.94% rk building a ing Wo Hou ground in S Portion of T	8.91% 8.91% as well as use. A to section A ai Po Too June 204
Title Details:  1 Retail and (  Brief Description:  Title Details:	Fung House provided in The propert in Chai War Park with 13,951  Retail and Ckindergarte of 246 car park Tai Po Town Lot No. 73, thin Ning Fu O Car Park w	e and Sau f the proper ty is held by Inland Lot hin Po Nga 246 Car Park win on the gr parking spa ty is held by In Lot No. 7: and is held ling Court 299 ithin Ning f	Fung Hous tty.  The Link No. 169 ar  Court 3.9  thin Po Ng round floor aces are pro The Link 3 and 2/59 d under Go  3.9  Fung Court	Properties L  d is held un  6.74%  a Court, cor  of Ka Wo H  ovided in the Properties L  187 equal a  vernment Le  6.40%  t comprises	imited. It der Gover  62.0  mpleted ir douse and e propert imited. It and undividuals ease for a	7.50% 1989, cond a nursery comprises ded shares term compa	69.0  nprises a 3 on the groall that pie of and in the mencing from 68.0	32 equal and um of 50 years for the second of the second o	ndivided shiftom 10 Feb  5.94%  Tk building a ling Wo Houground in Sepontion of Telescope 1988 to 30  5.96%	8.91% as well as use. A to section A air Po Too June 204
Title Details:  1 Retail and C  Brief Description:  Title Details:  2 Car Park wi  Brief Description:	Fung House provided in The propert in Chai War Park with 13,951  Retail and Ckindergarte of 246 car park Tai Po Tow Lot No. 73, thin Ning Fu 0  Car Park w parking sparte propert The propert The propert Tai Po Tow Lot No. 73, thin Ning Fu 0	e and Sau f the proper ty is held by Inland Lot hin Po Nga 246 Car Park win n on the gr parking spa ty is held by In Lot No. 7: and is held ling Court 299 ithin Ning f ices are pro y is held by	Fung Housety.  y The Link No. 169 ar  a Court 3.9  thin Po Ng round floor nces are pro y The Link 3 and 2/59 d under Go  3.9  Fung Court ovided in the	Properties Land is held under the court, control of Ka Wo Hovided in the properties Land avernment Leand to comprises the property.	car park imited. It der Gover 62.0 mpleted ir douse and e propert imited. It nd undividuals for a 3-store mited. It commited.	7.50% 1989, cond a nursery comprises ded shares term comparises term comparises of the comparise of the comparison of the compa	69.0  Apprises a 3 on the ground all that pie of and in the mencing from 68.0  building control of the control of the ground and the ground all that pie of and in the mencing from 68.0	66.0 6-storey car parently and floor of Homeom 29 March 65.0	5.94%  5.94%  k building a ing Wo Houground in Seportion of Teles to 30  5.96%  001. A total	8.91% as well as use. A to section A fair Po Too June 204 8.78% of 299 of es of ance
Title Details:  1 Retail and C  Brief Description:  Title Details:  2 Car Park wi  Brief Description:	Fung House provided in The propert in Chai War 13,951  Retail and Ckindergarte of 246 car part Tai Po Town Lot No. 73, thin Ning Fungarian O Car Park we parking span The propert Kwai Chung	e and Sau fithe proper by is held by a Inland Lot hin Po Nga 246  Car Park with non the groarking spanty is held by a Lot No. 75 and is held lot little 199  ithin Ning fices are proper y is held by a Town Lot	Fung Housety.  y The Link No. 169 ar  a Court 3.9  thin Po Ng round floor nces are pro y The Link 3 and 2/59 d under Go  The Link	Properties Land is held under the court, control of Ka Wo Hovided in the properties Land avernment Leand to comprises the property.	car park imited. It der Gover 62.0 mpleted ir douse and e propert imited. It nd undividuals for a 3-store mited. It commited.	7.50% 1989, cond a nursery comprises ded shares term comparises term comparises of the comparise of the comparison of the compa	69.0  Apprises a 3 on the ground all that pie of and in the mencing from 68.0  building control of the control of the ground and the ground all that pie of and in the mencing from 68.0	66.0 6-storey car parently and floor of Homeomore 29 March 65.0 6-storey car parently and floor of Homeomore 29 March 65.0 6-storey car parently and floor of Homeomore 29 March 65.0	5.94%  5.94%  k building a ing Wo Houground in Seportion of Teles to 30  5.96%  001. A total	8.91% as well as use. A to Section A fai Po Tov June 204 8.78% of 299 coes of and

Title Details: The property is held by The Link Properties Limited. It comprises all that piece or parcel of ground in Section

from 1 February 1982 and renewable for further 75 years.

A of Ap Lei Chau Inland Lot No. 117 and is held under Government Lease for a term of 75 years commencing

				Net	Inco Capitali		DCF An	alysis		Ana	alysis
	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
54 I	Retail and C	ar Park wit	hin Tsz Oi	Court							
		13,306	199	3.5	6.21%	61.0	7.50%	66.0	64.0	5.49%	8.59%
	Brief Description:	floor and a	nother free	standing k		in Phase	III of Tsz O	i Court. T	ding with a kinde he property was ty.	-	
-	Title Details:	of New Ko June 2047	wloon Inlar . It also co	nd Lot No. 6 mprises 69	6211 that is	held undequal and	er a Govern undivided s	ment leas shares of	piece or parcel of se for a term fron and in New Kow May 1999.	n 9 June	1995 to
55 (	Car Park wit	hin Lai On	Estate								
		0	181	3.5	6.60%	57.0	7.50%	62.0	59.5	5.89%	8.89%
	Brief Description:				comprises a	3-storey	car park b	uilding a	nd open car parl	ks in Lai	On Est
		completed	in 1993. A	total of 18	1 car parking	g spaces	are provided	-	roperty.		
		The proper and in the	rty is held b Remaining	by The Link	Properties New Kowlo	Limited.	It comprise	d in the p s 5,099/9	roperty. 10,111 equal and s held under Gove	undivide	d shares
		The proper and in the term of 50	rty is held k Remaining years from	by The Link Portion of	Properties New Kowlo	Limited.	It comprise	d in the p s 5,099/9	0,111 equal and	undivide	d shares
	Title Details:	The proper and in the term of 50	rty is held k Remaining years from	by The Link Portion of	Properties New Kowlo	Limited.	It comprise	d in the p s 5,099/9	0,111 equal and	undivide	d shares Lease fo
<b>56</b> (	Title Details:	The proper and in the term of 50 hin Wang I	rty is held to Remaining years from Fuk Court 408	poy The Link Portion of a 6 March 2	Properties New Kowlo 009. 7.00% comprises	Limited. on Inland  56.0 a 5-storey	It comprise Lot No. 64 7.50% with baser	d in the ps 5,099/982 and is	0,111 equal and held under Gove	undivide ernment <b>6.55%</b>	d shares Lease fo
<b>56</b> (	Title Details:  Car Park wit  Brief Description:	The proper and in the term of 50  hin Wang I  Car Park w of 408 car  The proper A of Tai Po	rty is held to Remaining years from Fuk Court 408 within Wang parking sparty is held to Town Lot	3.9  J Fuk Court aces are proby The Link to No. 27 and	Properties New Kowlo 2009.  7.00%  comprises a poided in the Properties	56.0 a 5-storey property Limited. der Gove	7.50% with baser t comprise rnment Lea	d in the p s 5,099/9 82 and is  63.0  ment level s all that se for a tell	59.5 el car park comple piece or parcel cerm of 99 years	undivide ernment  6.55% eted in 19	9.02% 983. A to
- 56 (	Title Details:  Car Park wit  Brief Description:	The proper and in the term of 50  hin Wang I  Car Park w of 408 car  The proper A of Tai Po commenci	rty is held to Remaining years from Fuk Court 408  within Wang parking sparty is held to Town Loting from 1 20	3.9  Fuk Court aces are properties. No. 27 and July 1898 a	7.00%  comprises a poided in the Properties d is held un had has been	56.0 a 5-storey property Limited. der Gove	7.50% with baser t comprise rnment Lea	d in the p s 5,099/9 82 and is  63.0  ment level s all that se for a tell	59.5 el car park comple piece or parcel cerm of 99 years	undivide ernment  6.55% eted in 19	d shares Lease for 9.02% 983. A to

Title Details: The property is held by The Link Properties Limited. It comprises 7,222/833,450 equal and undivided shares of

and in New Kowloon Inland Lot No. 6453 and is held under Government Lease for a term of 50 years from 23

spaces are provided in the property.

February 2007.

			Net	Incoi Capitali		DCF Ar	nalysis	Malanana	Ana	alysis
Property . Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indic IR
Retail and (	Car Park wit	hin Siu On	Court							
	17,084	273	3.1	6.67%	49.0	7.50%	54.0	52.0	5.89%	8.7
Brief Description:	spreads ac	ross the gr I floor of Ti	ound floor ing Kay Ho	of Ting Yin	House ar In House	nd Ting Chi and Ting F	House ar Hoi House	rel car park build nd a Youth & Chi e in Siu On Court roperty.	ldren Ce	ntre a
Title Details:	A of Tuen Tuen Mun	Mun Town Town Lot N	Lot No. 21 No. 216, an	6 and 2/26,8	363 equal Ider Gove	l and undiviernment Lea	ded share ase for a	piece or parcel ces of and in the Reterm of 99 years ne 2047.	Remaining	g Portio
Car Park wi	thin Upper	Ngau Tau I	Kok Estate							
	0	228	3.2	6.60%	49.0	7.50%	54.0	51.5	6.24%	8.9
	0			0.0070	75.0	710070	34.0	31.3	U.L. 170	0.0
Brief Description:	Car Park v	vithin Uppe	er Ngau Ta	u Kok Esta	te compr	rises a 3-st	orey car	park building as ar parking spaces	well as	assoc
Description:	Car Park vareas in Upproperty.	vithin Uppe oper Ngau T ty is held b v Kowloon	er Ngau Ta Tau Kok Es oy The Link	u Kok Esta tate comple	te compreted in 20	rises a 3-st 102. A total t comprises	orey car of 228 ca s 9,334/12	park building as	well as are prov	assoc vided in d share
Description:	Car Park vareas in Upproperty.  The proper and in Nev May 2008.	vithin Uppe oper Ngau T ty is held b v Kowloon	er Ngau Ta Tau Kok Es yy The Link Inland Lot	u Kok Esta tate comple	te compreted in 20	rises a 3-st 102. A total t comprises	orey car of 228 ca s 9,334/12	park building as ar parking spaces	well as are prov	assoc vided in d share
Description: Title Details:	Car Park vareas in Upproperty.  The proper and in Nev May 2008.	vithin Uppe oper Ngau T ty is held b v Kowloon	er Ngau Ta Tau Kok Es yy The Link Inland Lot	u Kok Esta tate comple	te compreted in 20	rises a 3-st 102. A total t comprises	orey car of 228 ca s 9,334/12	park building as ar parking spaces	well as are prov	assoc vided ir d share
Description: Title Details:	Car Park vareas in Upproperty. The proper and in Nev May 2008. Thin Ching Variation	vithin Upper oper Ngau  ty is held be v Kowloon  Wang Cour  179  vithin Ching	er Ngau Ta Tau Kok Es ny The Link Inland Lot rt 3.3	u Kok Estatate comple Properties I No. 6471 ar  7.00%  urt comprise	te compreted in 20 Limited. If and is held to 48.0 Less a 2-stores a 2-stores and the compression of the com	rises a 3-st 102. A total t comprises under Gov 7.50%	orey car of 228 ca s 9,334/12 vernment 54.0	park building as ar parking spaces 26,664 equal and Lease for a term	well as are provundivide of 50 years.	assoc vided in d share ears fro 9.17
Description: Title Details:  O Car Park wi  Brief Description:	Car Park vareas in Upproperty.  The proper and in Nev May 2008.  Thin Ching Variation  Car Park ware 2001. A to	vithin Upper oper Ngau  ty is held be v Kowloon  Wang Cour  179  vithin Ching tal of 179 ca  ty is held be	er Ngau Ta Tau Kok Es  Tau Kok Es  Ty The Link Inland Lot  Tt  3.3  Ty Wang Cou ar parking s  Ty The Link	u Kok Estatate comple Properties I No. 6471 ar  7.00%  urt comprises spaces are p Properties	te compreted in 20 Limited. I and is held  48.0  es a 2-stoprovided in Limited.	rises a 3-st 102. A total t comprises I under Gov 7.50% prey car par n the prope	orey car of 228 cas 9,334/12 pernment  54.0  rk building arty.  s 2,516/3	park building as ar parking spaces 26,664 equal and Lease for a term	well as are provundivide of 50 years.  6.50%  Court coundivided	assoc vided in d share ears fro 9.1.
Description: Title Details:  O Car Park wi  Brief Description:	Car Park vareas in Upproperty.  The proper and in Nev May 2008.  Thin Ching Variation Car Park ware 2001. A total and in Tsir 1999.	vithin Upper oper Ngau  ty is held be v Kowloon  Wang Cour  179  vithin Ching tal of 179 ca  ty is held be ng Yi Town	er Ngau Ta Tau Kok Es  Tau Kok Es  Ty The Link Inland Lot  Tt  3.3  Ty Wang Cou ar parking s  Ty The Link	u Kok Estatate comple Properties I No. 6471 ar  7.00%  urt comprises spaces are p Properties	te compreted in 20 Limited. I and is held  48.0  es a 2-stoprovided in Limited.	rises a 3-st 102. A total t comprises I under Gov 7.50% prey car par n the prope	orey car of 228 cas 9,334/12 pernment  54.0  rk building arty.  s 2,516/3	park building as ar parking spaces 26,664 equal and Lease for a term 51.0 g in Ching Wang 6,665 equal and	well as are provundivide of 50 years.  6.50%  Court coundivided	assoc vided in d share ears fro 9.1.
Description: Title Details:  O Car Park wi  Brief Description: Title Details:	Car Park vareas in Upproperty.  The proper and in Nev May 2008.  Thin Ching Variation Car Park ware 2001. A total and in Tsir 1999.	vithin Upper oper Ngau  ty is held be v Kowloon  Wang Cour  179  vithin Ching tal of 179 ca  ty is held be ng Yi Town	er Ngau Ta Tau Kok Es  Tau Kok Es  Ty The Link Inland Lot  Tt  3.3  Ty Wang Cou ar parking s  Ty The Link	u Kok Estatate comple Properties I No. 6471 ar  7.00%  urt comprises spaces are p Properties	te compreted in 20 Limited. I and is held  48.0  es a 2-stoprovided in Limited.	rises a 3-st 102. A total t comprises I under Gov 7.50% prey car par n the prope	orey car of 228 cas 9,334/12 pernment  54.0  rk building arty.  s 2,516/3	park building as ar parking spaces 26,664 equal and Lease for a term 51.0 g in Ching Wang 6,665 equal and	well as are provundivide of 50 years.  6.50%  Court coundivided	assoc vided in d share ears fro 9.1.
Description: Title Details:  O Car Park wi  Brief Description: Title Details:	Car Park vareas in Upproperty.  The proper and in Nev May 2008.  Thin Ching Variation  Car Park ware 2001. A to to the proper and in Tsir 1999.  The proper and in Tsir 1999.  The proper and in Tsir 1999.  The proper and in Tsir 1999.	vithin Upper oper Ngau  ty is held be v Kowloon  Wang Cour  179  vithin Ching tal of 179 ca  ty is held be ng Yi Town  k Court  240  ithin Yee Ko	er Ngau Ta Tau Kok Es  Tau Kok Es  Ty The Link Inland Lot  Tt  3.3  Wang Cou ar parking s  Ty The Link Lot No. 13	u Kok Estatate complete Properties I No. 6471 ar 7.00%  urt comprises are properties 37 and is he 7.20%	te compreted in 20 Limited. If the discharge is a 2-stoprovided in Limited. It	7.50% rises a 3-st 102. A total t comprises a under Gov 7.50% rey car par n the prope It comprise Governmen 7.50%	orey car of 228 cas 9,334/12 vernment  54.0 rk building orty. s 2,516/3 ant Lease	park building as ar parking spaces 26,664 equal and Lease for a term 51.0 g in Ching Wang 6,665 equal and for a term of 50	well as are provundivide of 50 years from the second secon	associated in a share are from 9.1 a share are from 20 a share are 9.00

of New Kowloon Inland Lot No. 5911 and is held under Government Lease for a term of 99 years less the last

3 days commencing from 1 July 1898 and has been statutorily extended to 30 June 2047.

				Net	Inco Capitali		DCF Ar	nalysis		Ana	alysis
lo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate IRR
62	Retail and C	ar Park with	nin Tai Pin	g Estate							
		3,339	101	2.4	5.53%	45.0	7.50%	46.0	46.0	5.15%	8.20%
	Brief Description:	Block) with	retail shop	s on the gr	ound floor c	of Ping Ha	ny House (P	ortions of	a 2-storey car par f the Integrated H ar parking spaces	IA Accon	nmodatio
	Title Details:		ng Sheung						36,121 equal and ent Lease for a te		
163	Retail and C	ar Park with	nin Hung H	lom Estate	•						
		3,994	45	1.5	5.37%	42.0	7.50%	43.0	43.0	3.42%	8.08%
		open car pa provided in The proper	rks in Hun the proper ty is held	g Hom Esta ty.	ate. The pro	pperty was	s complete	d in 1999 ses 1,573	floor of Hung Fa . A total of 45 can 8/51,548 equal ar	r parking	
		August 200	-			1 13 11614 (	ilidel Gove	innent L	ease for a term (	of 50 yea	
164	Retail and C	August 200	8.			i is neid t	illuel Gove	ininent L	ease for a term (	of 50 yea	
164	Retail and C	August 200	8.		7.50%	40.0	7.50%	46.0	43.0	of 50 yea	ars from 2
164	Brief	August 200  ar Park with  6,340  Retail and 0	nin Tung F  146  Car Park wen on the gr	2.9 within Tung	<b>7.50%</b> Hei Court, s of Block A	40.0 complete	<b>7.50%</b> ed in 1995,	46.0	_	<b>6.66%</b> park bui	9.32%
164	Brief Description:	ar Park with 6,340  Retail and 6 kindergarter car parking The propert A of Shau I	nin Tung H  146  Car Park wen on the graph spaces are try is held be the try is held be try in the try in try in try in the try in try	e provided in the Link land Lot Noan Inland Lot	7.50%  Hei Court, s of Block An the properties po. 834 and	40.0 complete A and Blo rty. Limited. 690/122,	7.50% ed in 1995, ck B (King It comprise 407 equal a	46.0  comprise Hei Hous es all that and undiv	43.0 es a 2-storey car	6.66% park buise). A configuration of ground in the	9.32%  Iding and total of 14  I in Section Remaining
	Brief Description:	ar Park with 6,340 Retail and 0 kindergarter car parking The propert A of Shau I Portion of S 20 June 198	8.  146  Car Park wen on the graph spaces are the two series with	e provided in the Link land Lot Noan Inland Lot	7.50%  Hei Court, s of Block An the properties po. 834 and	40.0 complete A and Blo rty. Limited. 690/122,	7.50% ed in 1995, ck B (King It comprise 407 equal a	46.0  comprise Hei Hous es all that and undiv	43.0 es a 2-storey car e and Yat Hei Ho piece or parcel of	6.66% park buise). A configuration of ground in the	9.32%  Iding and total of 14  I in Section Remaining

Title Details: The property is held by The Link Properties Limited. It comprises all that piece or parcel of ground in Section

commencing from 1 July 1898 and has been extended until 30 June 2047.

A of Tai Po Town Lot No. 36 and is held under Government Lease for a term of 99 years less the last 3 days

				Net	Inco Capitali		DCF A	nalysis		Ana	alysis
lo.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
66	Retail and C	ar Park wit	hin Lok Ng	ja Court							
		12,616	265	2.6	7.33%	36.0	7.50%	41.0	39.0	6.62%	9.11%
	Brief Description:	Level 6 as	well as ope	en car parks		the cent			Block with an ir completed in 198		
	Title Details:	of New Ko of New Ko	wloon Inlan wloon Inlan	d Lot No. 5 d Lot No. 5	5969 and 1/2	28,952 ed held und	qual and under Governr	divided sh nent Leas	piece or parcel of pares of and in the se for a term of 9 pe 2047.	e Remair	ning Portio
67	Car Park wit	:hin San W	ai Court								
		0	185	2.7	7.20%	35.0	7.50%	41.0	38.0	6.99%	9.17%
	Brief Description:							ding (Mult	i-Storey Car Park)	) complet	ted in 1990
	Title Details:	of Tuen M		ot No. 326					piece or parcel of a term commen	-	
68	Car Park wit	:hin Yee Ng	ja Court								
68	Car Park wit	hin Yee Ng	ja Court 159	2.3	7.00%	35.0	7.50%	40.0	37.5	6.26%	9.08%
68	Car Park with Brief Description:	<b>0</b> Car Park v	159	Nga Court					37.5 ces on the groun		
68	Brief Description:	O Car Park w Court com The proper of Tai Po T	159 within Yee N pleted in 19 rty is held b	Nga Court 1993. y The Link o. 120 and	comprises a	a total of Limited. I	159 car pa	irking spa		nd floor	of Yee Ng
	Brief Description:	Car Park w Court com The proper of Tai Po T and expirin	vithin Yee N pleted in 19 ty is held b own Lot N g on 30 Jun	Nga Court 1993. y The Link o. 120 and	comprises a	a total of Limited. I	159 car pa	irking spa	ces on the groun	nd floor	of Yee Ng
	Brief Description: Title Details:	Car Park w Court com The proper of Tai Po T and expirin	vithin Yee N pleted in 19 ty is held b own Lot N g on 30 Jun	Nga Court 1993. y The Link o. 120 and	comprises a	a total of Limited. I	159 car pa	irking spa	ces on the groun	nd floor	of Yee Nga
	Brief Description: Title Details:	Car Park w Court com The proper of Tai Po T and expirin thin Tin Yau 0 Car Park w	vithin Yee N pleted in 19 ty is held b own Lot N g on 30 Jun J Court 192	Nga Court (1993).  y The Link o. 120 and ne 2047.  2.3  u Court cor	Properties I is held und  7.60%  mprises a 3-	a total of Limited. I der Gover  32.0 -storey ca	159 car pa	arking spa	ces on the grounding of	ground in ground in grown 22	of Yee Ng n Section A 2 May 199 9.34%
	Brief Description: Title Details:  Car Park wit  Brief Description:	Car Park w Court com The proper of Tai Po T and expirin  thin Tin Yau  Car Park w car parking The proper of Tin Shui	vithin Yee N pleted in 19 ty is held b own Lot N g on 30 Jun  Court 192 ithin Tin Ya spaces are ty is held b	Nga Court (1993).  y The Link o. 120 and ne 2047.  2.3  u Court cort e provided it y The Link Lot No. 10	Properties a sheld und prises a 3-n the properties a Properties a 3-n the properties a 3-n th	a total of Limited. I der Gover  32.0 -storey calerty. Limited. I	159 car particular to comprises and the comprises are park build at comprises at the comprises are park build.	arking spans all that pase for a to a second a s	ces on the groundiece or parcel of erm commencing	ground in ground	of Yee Ngan Section And May 199 9.34% total of 192 on Section And
69	Brief Description: Title Details:  Car Park wit  Brief Description:	Car Park w Court com The proper of Tai Po T and expirin thin Tin Yau  Car Park w car parking The proper of Tin Shui 1992 to 30	vithin Yee Nopleted in 19 ty is held be sown Lot Nog on 30 Jun  Court  192 vithin Tin Yall spaces are sty is held be Wai Town June 2047	Nga Court (1993).  y The Link o. 120 and the 2047.  2.3  u Court core provided if y The Link Lot No. 10	Properties a sheld und prises a 3-n the properties a Properties a 3-n the properties a 3-n th	a total of Limited. I der Gover  32.0 -storey calerty. Limited. I	159 car particular to comprises and the comprises are park build at comprises at the comprises are park build.	arking spans all that pase for a to a second a s	ces on the groundiece or parcel of erm commencing  34.5  ort) completed in biece or parcel of	ground in ground	of Yee Ngan Section And May 1997  9.34%  total of 192

Fai Estate. The property was completed in 1995. A total of 93 car parking spaces are provided in the property.

New Kowloon Inland Lot No. 6483 and is held under Government Lease for a term of 50 years from 15 June 2009.

Title Details: The property is held by The Link Properties Limited. It comprises 3,391/89,760 equal and undivided shares of and in

### **VALUATION REPORT (Continued)**

				Net	Inco Capitali		DCF A	nalysis		Ana	alysis
Prope o. Name		IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value	Discount Rate		Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate
'1 Car P	ark wit	hin Hong I	Keung Cour	t							
		0	93	1.9	7.00%	30.0	7.50%	34.0	32.0	6.08%	9.23%
Brief Descr	ription:		_	_					and a self-use of the property.	fice in H	long Keu
Title [	Details:								aining Portion of N from 8 January 19		/loon Inla
2 Car P	ark wit	hin King L	ai Court								
		0	158	1.9	7.00%	30.0	7.50%	34.0	32.0	5.96%	9.01%
Brief Descr	ription:		within King I in 1989. A				, ,		d open car park roperty.	s in King	g Lai Cou
Title [	Details:	A of New		land Lot No					piece or parcel c ease for a term c	-	
3 Car P	ark wit	hin Kam O	n Court								
73 Car P	ark wit	hin Kam O	n Court 238	1.9	6.80%	29.0	7.50%	33.0	31.0	6.28%	8.95%
Brief		<b>O</b> Car Park v	238	On Court o	omprises a				<b>31.0</b> mpleted in 1987		
Brief Descr	ription:	O Car Park v parking sp The prope of Sha Tin	238 vithin Kam (aces are pro	On Court covided in the y The Link	omprises a e property. Properties l I is held un	3-storey _imited. I <sup>-</sup> der Gove	car park b t comprises rnment Lea	uilding co s all that p	ompleted in 1987 siece or parcel of term of 99 years	. A total	of 238
Brief Descr Title [	ription: Details:	O Car Park v parking sp The prope of Sha Tin	vithin Kam (aces are proorty is held by Town Lot Nong from 1 July 1988)	On Court covided in the y The Link	omprises a e property. Properties l I is held un	3-storey _imited. I <sup>-</sup> der Gove	car park b t comprises rnment Lea	uilding co s all that p	ompleted in 1987 siece or parcel of term of 99 years	. A total	of 238 of
Brief Descr Title [	ription: Details:	Car Park v parking sp The prope of Sha Tin commenci	vithin Kam (aces are proorty is held by Town Lot Nong from 1 July 1988)	On Court covided in the y The Link	omprises a e property. Properties l I is held un	3-storey _imited. I <sup>-</sup> der Gove	car park b t comprises rnment Lea	uilding co s all that p	ompleted in 1987 siece or parcel of term of 99 years	. A total	of 238 of Section Section last 3 da
Brief Descr Title [	ription: Details:	O Car Park v parking sp The prope of Sha Tin commence hin Fung L O Car Park v	vithin Kam (aces are protest) aces are protest from Lot Nag from 1 July acid Court 134	On Court covided in the yThe Link No. 283 and uly 1898 ar	omprises a e property. Properties I d is held un hid has been 6.80% Omprises a	3-storey Limited. If der Gove extende  28.0 3-storey	car park b t comprises rnment Lea d until 30 J 7.50% car park bi	uilding co s all that p ase for a t une 2047 31.0 uilding an	ompleted in 1987 siece or parcel of term of 99 years	. A total ground i less the	of 238 of 238 of Section Section last 3 da
Brief Descr Title I	ription: Details: Park wit	Car Park v parking sp The prope of Sha Tin commence hin Fung L 0 Car Park v Court com The prope and in Nev	vithin Kam (aces are protest) aces are protest. Town Lot Nag from 1 July ai Court 134  vithin Fung pleted in 19  rty is held b	On Court covided in the y The Link No. 283 and uly 1898 ar  1.7  Lai Court cou	omprises a e property. Properties I d is held un ind has been 6.80% omprises a of 134 car properties	3-storey Limited. If der Gove extende  28.0 3-storey parking sp Limited.	car park b t comprises rnment Lea d until 30 J 7.50% car park be paces are p It comprises	uilding co s all that p ase for a t une 2047 31.0 uilding an rovided in	ompleted in 1987 siece or parcel of term of 99 years . 29.5 d various open ca	. A total ground i less the 5.75% ar parks	of 238 of
Brief Descr Title [ 74 Car P Brief Descr Title [	ription: Details: Park wit ription: Details:	Car Park v parking sp The prope of Sha Tin commencia hin Fung L 0 Car Park v Court com The prope and in Nev 7 June 199	vithin Kam (aces are protected aces are protected access according to the protected access access according to the protected access	On Court covided in the y The Link No. 283 and uly 1898 ar 1.7  Lai Court court court court at the Link No. 2047.	omprises a e property. Properties I d is held un ind has been 6.80% omprises a of 134 car properties	3-storey Limited. If der Gove extende  28.0 3-storey parking sp Limited.	car park b t comprises rnment Lea d until 30 J 7.50% car park be paces are p It comprises	uilding co s all that p ase for a t une 2047 31.0 uilding an rovided in	ompleted in 1987 siece or parcel of term of 99 years . 29.5 d various open can the property.	. A total ground i less the 5.75% ar parks	of 238 of
Brief Descr Title [ 74 Car P Brief Descr Title [	ription: Details: Park wit	Car Park v parking sp The prope of Sha Tin commencia hin Fung L 0 Car Park v Court com The prope and in Nev 7 June 199	vithin Kam (aces are proof ty is held by Town Lot Nong from 1 July 134 within Fung pleted in 19 rty is held by Kowloon I 196 to 30 June 196 t	On Court covided in the y The Link No. 283 and uly 1898 ar 1.7  Lai Court court court court at the Link No. 2047.	omprises a e property. Properties I d is held un ind has been 6.80% omprises a of 134 car properties	3-storey Limited. If der Gove extende  28.0 3-storey parking sp Limited.	car park b t comprises rnment Lea d until 30 J 7.50% car park be paces are p It comprises	uilding co s all that p ase for a t une 2047 31.0 uilding an rovided in	ompleted in 1987 siece or parcel of term of 99 years . 29.5 d various open can the property.	. A total ground i less the 5.75% ar parks	of 238 on Section last 3 da 8.81% in Fung

Title Details: The property is held by The Link Properties Limited. It comprises 14,364/833,450 and portion of 10/833,450

for a term of 50 years from 23 February 2007.

equal and undivided shares of and in New Kowloon Inland Lot No. 6453 and is held under Government Lease

				Net	Inco Capitali		DCF A	nalysis		Ana	ılysis
o.	Property Name	IFA (sqft)	Car Park Spaces	Passing Income HK\$M(pa)	Cap. Rate	Value	Discount Rate		Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicate
76	Retail and C	ar Park with	nin Tin Wa	ing Court							
		9,946	79	1.8	6.82%	27.0	7.50%	31.0	29.0	6.33%	8.93%
	Brief Description:				-				Block with a king ovided in the pr	-	located
	Title Details:		Portion of	New Kow	loon Inland	Lot No.			at piece or pare nder Governme	-	
77	Retail and C	ar Park with	nin Hong S	Shui Court							
		345	102	1.9	7.12%	26.0	7.50%	29.0	28.0	6.72%	8.86%
	Brief Description:								Block with a cor		unit locat
	Dosonption.	OII the Leve	n z oompie								
		The propert	y is held b						ece or parcel of for a term of 5	-	
78		The propert of New Kov 1998.	y is held b vloon Inlan	d Lot No. 6						-	
78	Title Details:	The propert of New Kov 1998.	y is held b vloon Inlan	d Lot No. 6						-	om 14 M
78	Title Details:	The propert of New Kov 1998. thin Kwai Ho O	y is held b vloon Inlan  ong Court  88  ithin Kwai	1.6 Hong Cour	7.00% t comprises	25.0	er Governm 7.50%	29.0	for a term of 50	0 years from 5.89%	9.17%
78	Title Details:  Car Park with  Brief Description:	The propert of New Kov 1998.  thin Kwai Ho  Car Park w parking spa  The propert	y is held by wloon Inlands  ong Court  88  Ithin Kwai ces are process is held by Chung To	1.6 Hong Cour ovided in the oy The Link	7.00% t comprises e property. Properties	25.0 a 3-stor Limited.	7.50% ey car park	29.0 a building comes 1,100/38	for a term of 50	5.89% 93. A tota	9.17% all of 88 of
	Title Details:  Car Park with  Brief Description:	The propert of New Kov 1998.  thin Kwai Ho 0  Car Park w parking spa The propert and in Kwa March 1990	y is held by vloon Inlands by Court 88 within Kwai ces are process is held by Chung To to 30 Jun	1.6 Hong Cour ovided in the overline Link overline Lot No.	7.00% t comprises e property. Properties	25.0 a 3-stor Limited.	7.50% ey car park	29.0 a building comes 1,100/38	27.0 ompleted in 19 5,351 equal and	5.89% 93. A tota	9.17% al of 88 c
	Title Details:  Car Park wit  Brief Description: Title Details:	The propert of New Kov 1998.  thin Kwai Ho 0  Car Park w parking spa The propert and in Kwa March 1990	y is held by vloon Inlands by Court 88 within Kwai ces are process is held by Chung To to 30 Jun	1.6 Hong Cour ovided in the overline Link overline Lot No e 2047.	7.00% t comprises e property. Properties	25.0 a 3-stor Limited.	7.50% ey car park	29.0 a building comes 1,100/38	27.0 ompleted in 19 5,351 equal and	5.89% 93. A tota	9.17%  9.17%  all of 88 cd  d shares  cing from
	Title Details:  Car Park wit  Brief Description: Title Details:	The propert of New Kov 1998.  thin Kwai Ho 0  Car Park w parking spa The propert and in Kwa March 1990  thin Pang Cl 0  Car Park wi	y is held by vloon Inlanded Base State of the State of th	1.6 Hong Cour ovided in the over the Link over Lot No ee 2047. t 1.0 Ching Cour	7.00% t comprises e property. Properties. 420 and is 6.80% t comprises	25.0 S a 3-stor Limited. S held und	7.50% ey car park It comprise der Govern 7.50% open car pa	29.0  a building comes 1,100/38 ment Leas  18.0  arking area	27.0  27.0  ompleted in 19  5,351 equal and e for a term of	5.89% 93. A tota undivided commence 6.03%	9.17% 9.17% all of 88 cd shares being from 8.91%
	Car Park with Brief Description: Title Details:  Car Park with Brief Description:	The propert of New Kov 1998.  thin Kwai Ho 0  Car Park w parking spa The propert and in Kwa March 1990 thin Pang Cl 0  Car Park wi 1991. A tota The propert	y is held by vloon Inland  ong Court  88  ithin Kwai ces are process held by the court  67  thin Pang al of 67 can be considered by is held by the court of the c	1.6 Hong Cour ovided in the over the Link over Lot No e 2047.  t 1.0 Ching Cour or parking sp oy The Link land Lot No	7.00% t comprises e property. Properties . 420 and is  6.80% t comprises aces are pr Properties o. 6121 and	25.0 S a 3-stor Limited. S held und 16.0 S various ovided in Limited.	7.50% ey car park It comprise der Govern  7.50% open car park the proper	29.0 29.0 29.0 29.0 29.1 29.0 29.1 29.0 29.1 29.0 29.0 29.0 29.0 29.0 29.0 29.0 29.0	27.0  27.0  ompleted in 19  5,351 equal and e for a term of	5.89% 93. A tota undivided commend 6.03% g Court countered	9.17% 9.17% all of 88 cd d shares being from 8.91% completed
79	Car Park with Brief Description: Title Details:  Car Park with Brief Description:	The propert of New Kov 1998.  thin Kwai Ho 0  Car Park w parking spa The propert and in Kwa March 1990  thin Pang Cl 0  Car Park wi 1991. A tot. The propert A of New K September	y is held by vloon Inlandary and Court 88 (thin Kwai ces are process) is held by the court 67 (thin Pang al of 67 care ty is held by the coverage of the cover	1.6 Hong Cour ovided in the oy The Link own Lot No ee 2047.  t 1.0 Ching Cour or parking sp oy The Link land Lot No O June 2041	7.00% t comprises e property. Properties . 420 and is  6.80% t comprises aces are pr Properties o. 6121 and	25.0 S a 3-stor Limited. S held und 16.0 S various ovided in Limited.	7.50% ey car park It comprise der Govern  7.50% open car park the proper	29.0 29.0 29.0 29.0 29.1 29.0 29.1 29.0 29.1 29.0 29.0 29.0 29.0 29.0 29.0 29.0 29.0	27.0  27.0  ompleted in 19  5,351 equal and e for a term of  17.0  s in Pang Ching	5.89% 93. A tota undivided commend 6.03% g Court countered	9.17%  9.17%  al of 88 c  d shares cing from  8.91%  empleted

Title Details: The property is held by The Link Properties Limited. It comprises 687/364,071 equal and undivided shares of

March 1999.

and in New Kowloon Inland Lot No. 6327 and is held under Government Lease for a term of 50 years from 18

### **VALUATION REPORT (Continued)**

				Net	Inco Capital		DCF A	nalysis		An	alysis
ο.	Property Name	IFA (sqft)	Car Park Spaces		Cap. Rate	Value (HK\$M)	Discount Rate	Value (HK\$M)	Value as at 31 March 2014 (HK\$M)	Initial Yield	Indicated IRR
31	Car Park wit	Car Park within Lower Wong Tai Sin (I) Estate									
		0	70	0.8	5.20%	14.0	7.50%	14.0	14.0	5.76%	8.03%
	Brief Description:		House and	_					arking areas (Ope of 70 car parking		
	Title Details:		v Kowloon						0,107 equal and Lease for a term		
2	Retail and C	ar Park wit	hin Ko Ye	e Estate							
		0	38	0.5	6.45%	5.6	7.50%	6.2	5.9	7.74%	8.71%
	Brief Description:										
	Title Details:										

The above Schedule of Values is a summary of the Full Valuation Report, a comprehensive version (in English) of which is available for inspection at the registered office of the Manager.

# **HKOAA ASSURANCE STATEMENT**



#### **VERIFICATION STATEMENT**

#### Scope and Objective

Hong Kong Quality Assurance Agency (HKQAA) has been commissioned by The Link Real Estate Investment Trust ("The Link REIT") to conduct an independent verification of its Annual Report 2013/2014 (herein referred to as "the Report") as those financial data covered are not included. The Report stated The Link REIT's sustainability performance and efforts towards sustainable development for the period from 1 April 2013 to 31 March 2014.

The aim of this verification was to provide assurance on the completeness and accuracy of the information stated in the Report and the conformity of the Report to the International <IR> Framework. The Report's coverage of the standard disclosures defined in the Global Reporting Initiative (GRI) Sustainability Reporting Guidelines Version 4 (G4) was also assessed to confirm if the Core option was achieved.

#### Methodology

The process used in this verification was based on current best practices. The Report was reviewed against the following criteria:

- The principles of completeness, accuracy, neutrality, comparability and responsiveness, as set out in the Institute of Social and Ethical AccountAbility standard AA1000
- The Global Reporting Initiative (GRI) G4 Guidelines and the Construction and Real Estate Sector Disclosures
- The International <IR> Framework

The verification procedure included reviewing relevant documentation, interviewing responsible personnel with accountability for preparing the Report and verifying the selected representative sample of data and information consolidated in the Report. Raw data and supporting evidence of the selected samples were thoroughly examined.

#### Conclusion

Based on the outcome of the verification process, it is opined that the Report is "in accordance" with the GRI G4 Guidelines – Core option and also follows the International <IR> Framework as issued by the International Integrated Reporting Council.

The information presented in the Report provided a structured, balanced and consistent representation of The Link REIT's sustainability performance in the context of sustainable development. We are satisfied that the Report includes factual statements and the data contained within the Report is accurate and reliable. It is a fair and honest representation of The Link REIT's initiatives, targets, progress and performance on its sustainable development achievements.

## Signed on behalf of Hong Kong Quality Assurance Agency

**Jorine Tam** 

Assistant Director, Strategic Business Branch June 2014

# **GRI CONTENT INDEX**

# **General Standard Disclosures**

Section	General Standard Disclosures	Description	Page/Statement
Strategy and Analysis	G4-1	Statement from the most senior decision- maker	P. 8 – 11 (Chairman's Statement), P. 18 – 23 (Report of the Chief Executive Officer)
	G4-2	Description of key impacts, risks, and opportunities	P. 19 – 22
Organizational Profile	G4-3	Name of the organization	inside front cover page
	G4-4	Primary brands, products, and services	inside front cover page
	G4-5	Location of the organization's headquarters	inside front cover page
	G4-6	Number of countries where the organization operates	inside front cover page
	G4-7	Nature of ownership and legal form	P. 52
	G4-8	Markets served	inside front cover page, P. 4
	G4-9	Scale of the organization	P. 4
	G4-10	Workforce	P. 39. Total number of temporary staff is 24. Total number of contractors' staff is over 3,400
	G4-11	Percentage of total employees covered by collective bargaining agreements	Employees are not covered by collective bargaining agreements
	G4-12	Supply chain	P. 16 – 17
	G4-13	Significant changes during the reporting period	Adopted Integrated Reporting model, changed from GRI 3.1 to GRI 4
	G4-14	Precautionary approach	P. 18 – 23
	G4-15	External charters, principles, or other initiatives	P. 45
	G4-16	Memberships of associations	P. 45

Section	General Standard Disclosures	Description	Page/Statement
Identified Material Aspects and Boundaries	G4-17	Entities included in the organization's consolidated performance	P. 4
	G4-18	Process for defining the report content and the Aspect boundaries, how the organization has implemented the Reporting Principles for Defining Report Content	
	G4-19	Material Aspects	P. 6 – 7, 16 – 17
	G4-20	Aspect boundary within the organization	P. 16 – 17
	G4-21	Aspect boundary outside the organization	P. 16 – 17
	G4-22	Effect of any restatements	No restatements
	G4-23	Significant changes from previous reporting period	No significant changes from previous reporting period
Stakeholder Engagement	G4-24	Stakeholder groups engaged by the organization	P. 42 – 43
	G4-25	Basis for identification and selection of stakeholders with whom to engage	P. 42 – 43
	G4-26	Approach to stakeholder engagement	P. 42 – 43
	G4-27	Key topics and concerns raised by stakeholders	P. 42 – 43
Report Profile	G4-28	Reporting period	inside front cover page
	G4-29	Date of most recent previous report	June 2013
	G4-30	Reporting cycle	1 April 2013 – 31 March 2014
	G4-31	Contact point for questions regarding the report	P. 236 (Corporate Communications Contact)
	G4-32	'In accordance' option chosen	Core, This index, P. 220 – 226
	G4-33	Assurance	P. 219
Governance	G4-34	Governance structure of the organization	P. 51
Ethics and Integrity	G4-56	Organization's values, principles, standards and norms of behavior	inside front cover page, P. 17

**Specific Standard Disclosures for Construction and Real Estate Sector** 

Category	Aspect	Specific Standard Disclosures – Material Aspects		Page/Statement
Economic	Economic	G4-DMA	— <del>Везсприон</del>	P. 34 – 38
LCOHOTTIC	Performance	O4-DIVIA		1.04 – 30
		G4-EC1	Direct economic value generated and distributed	P. 2, 34 – 38
		G4-EC2	Financial implications and other risks and opportunities for the organization's activities due to climate change	P. 10, 21 – 23, 46 – 47
	Market Presence	G4-EC6	Proportion of senior management hired from the local community at significant locations of operation	P. 45, 54 – 56
	Indirect Economic Impacts	G4-DMA		P. 8 – 9
		G4-EC7	Development and impact of infrastructure investments and services supported	P. 8 – 9
		G4-EC8	Significant indirect economic impacts, including the extent of impacts	P. 8 – 9
Environmental	Materials	G4-DMA		P. 46
		G4-EN1	Materials used by weight or volume	We procured HK\$417,114 of paper products
		G4-EN2	Percentage of materials used that are recycled input materials	3.5% of materials used that are recycled and reused input materials
	Energy	G4-DMA		P. 46
		G4-EN3	Energy consumption within the organization	P. 46
		G4-EN6	Reduction of energy consumption	P. 46
		G4-EN7	Reductions in energy requirements of products and services	P. 46
		CRE1	Building energy intensity	P. 46
	Water	G4-DMA		P. 46
		G4-EN8	Total water withdrawal by source	P. 46
		G4-EN9	Water sources significantly affected by withdrawal of water	P. 46

		Specific Standard		
Category	Aspect	Disclosures – Material Aspects	Description	Page/Statement
		G4-EN10	Percentage and total volume of water recycled and reused	Treated recycled water from cooling towers is for non-potable purposes. Currently no water meters are installed to record the total volume of water recycled and reused
		CRE2	Building water intensity	Building water intensity is 0.15 m³/sqft (water consumption/sqft)
	Biodiversity	G4-DMA		P. 46 – 47
		G4-EN12	Significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas	Our operations do not involve protected habitats in protected areas and areas of high biodiversity value outside protected areas
	Emissions	G4-DMA		P. 46 – 47
		G4-EN15	Direct Greenhouse Gas (GHG) emissions (Scope 1)	P. 46
		G4-EN16	Energy indirect Greenhouse Gas (GHG) emissions (Scope 2)	P. 46
		G4-EN17	Other indirect Greenhouse Gas (GHG) emissions (Scope 3)	P. 46
		G4-EN19	Reduction of Greenhouse Gas (GHG) emissions	P. 46
		CRE3	Greenhouse Gas emissions intensity from buildings	Greenhouse gas emissions intensity of buildings is 11.87 kg CO <sub>2</sub> e/sqft (greenhouse gas emissions/sqft)
		CRE4	Greenhouse Gas emissions intensity from new construction and redevelopment activity	There is no new construction and redevelopment activity
	Effluents and Waste	G4-DMA		P. 46
		G4-EN22	Total water discharge by quality and destination	P. 46
		G4-EN23	Total weight of waste by type and disposal method	The total weight of waste paper collected from offices is 6,959 kg, disposal and recycling of commercial food waste are handled by tenants
	Products and Services	G4-DMA		P. 1, 4

		Specific Standard Disclosures –		
Category	Aspect	Material Aspects	Description	Page/Statement
		G4-EN27	Extent of impact mitigation of environmental impacts of products and services	P. 46 – 47
	Transport	G4-EN30	Significant environmental impacts of transporting products and other goods and materials for the organization's operations, and transporting members of the workforce	P. 46
	Land Degradation, Contamination and Remediation	G4-DMA		Not applicable
		CRE5	Land remediated and in need of remediation for the existing or intended land use, according to applicable legal designations	There is no land and other assets remediated and in need of remediation for the existing or intended land use according to applicable legal designation
Social	Employment	G4-DMA		P. 39 – 41
Labour Practices and Decent Work		G4-LA2	Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation	P. 39 – 41
	Occupational Health and Safety	G4-DMA		P. 39 – 41
		G4-LA6	Type of injury and rates of injury, occupational diseases, lost days, and absenteeism, and total number of work-related fatalities, by region and by gender	P. 39 – 41
		G4-LA7	Workers with high incidence or high risk of diseases related to their occupation	P. 39 – 41
		CRE6	Percentage of the organization operating in verified compliance with an internationally recognized health and safety management system	There is health and safety management system in place but yet to be verified with internationally recognized standard
	Training and Education	G4-DMA		P. 39 – 41
		G4-LA9	Average hours of training per year per employee by gender, and by employee category	P. 39 – 41

		Specific Standard		
Category	Aspect	Disclosures – Material Aspects	Description	Page/Statement
	Diversity and Equal Opportunity	G4-DMA		P. 39 – 41
		G4-LA12	Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity	P. 39, 49 – 56
	Equal Remuneration for Women and Men	G4-LA13	Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation	We provide equal opportunities and fair treatment for all employees when it comes to remuneration, benefits, promotion and compensation. We consider this ratio not relevant
Human Rights	Non- discrimination	G4-DMA		P. 39 – 41
		G4-HR3	Total number of incidents of discrimination and corrective actions taken	No incidents of discrimination and corrective actions taken
	Child Labour	G4-DMA		Not applicable
		G4-HR5	Operations and suppliers identified as having significant risk for incidents of child labour, and measures taken to contribute to the effective abolition of child labour	No incidents of child labour identified
	Forced or Compulsory Labour	G4-DMA		P. 39 – 41
	Security Practices	G4-DMA		P. 39 – 41
	Supplier Human Rights Assessment	G4-DMA		P. 39 – 41
Society	Local Communities	G4-DMA		P. 42 – 45
		G4-SO1	Percentage of operations with implemented local community engagement, impact assessments, and development programmes	P. 42 – 45
		G4-SO2	Operations with significant actual and potential negative impacts on local communities	We do not have operations with significant actual and potential negative impacts on local communities

Category	Aspect	Specific Standard Disclosures – Material Aspects	Description	Page/Statement
		CRE7	Number of persons voluntarily and involuntarily displaced and/or resettled by development, broken down by project	No incidents of voluntarily and involuntarily displacement or resettlement by development
	Anti-corruption	G4-DMA		P. 50 – 117
	Public Policy	G4-DMA		P. 50 – 117
	Anti- competitive Behaviour	G4-DMA		P. 50 – 117
Product Responsibility	Customer Health and Safety	G4-DMA		P. 42 – 47
		G4-PR1	Percentage of significant product and service categories for which health and safety impacts are assessed for improvement	P. 42 – 47
		G4-PR2	Total number of incidents of non- compliance with regulations and voluntary codes concerning the health and safety impacts of products and services during their life cycle, by type of outcomes	No incidents of non- compliance
	Product and Service Labeling	G4-DMA		P. 11, 30
		G4-PR3	Type of product and service information required by the organization's procedures for product and service information and labeling, and percentage of significant product and service categories subject to such information requirements	P. 11, 30
		G4-PR4	Total number of incidents of non- compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes	No incidents of non- compliance
		G4-PR5	Results of surveys measuring customer satisfaction	P. 3, 32
		CRE8	Type and number of sustainability certification, rating and labeling schemes for new construction, management, occupation and redevelopment	P. 45

# **HKEX ESG REPORTING GUIDE INDEX**

# **APPENDIX 27 COMPLIANCE LIST**

		Section/Statement
Aspect A1: Workplace Quality		
General Disclosure	Disclosure statement	Human Capital
KPI A1.1	Total workforce by employment	Human Capital
KPI A1.2	Employee turnover	Human Capital
Aspect A2: Health and Safety		
General Disclosure	Disclosure statement	Human Capital
KPI A2.1	Number and rate of work related injuries	Human Capital
KPI A2.2	Lost days due to work injury	Human Capital
KPI A2.3	Description of occupational health and safety measures adopted	Human Capital
Aspect A3: Development & Training		
General Disclosure	Disclosure statement	Human Capital
KPI A3.1	Percentage of employees trained by category	Human Capital
KPI A3.2	Average training hours per employee	Human Capital
Aspect A4: Labour Standards		
General Disclosure	Disclosure statement	Human Capital
KPI A4.1	Description of measures to review employment	Human Capital,
	practices	Corporate Governance
KPI A4.2	Description of steps taken to eliminate such practices when discovered	Human Capital
Aspect B1: Emissions		
General Disclosure	Disclosure statement	Natural Capital
KPI B1.1	Type of emissions and data	Natural Capital
KPI B1.2	GHG emissions in total tonnes	Natural Capital
KPI B1.3	Hazardous waste produced	Our business operation does not produce hazardous waste
KPI B1.4	Total non-hazardous waste produced	GRI Content Index
KPI B1.5	Measures to mitigate emissions	Natural Capital
KPI B1.6	Handling of waste and reduction initiatives	Natural Capital

		Section/Statement
Aspect B2: Resources		
General disclosure	Disclosure statement	Natural Capital
KPI B2.1	Direct/Indirect Energy consumption	Natural Capital
KPI B2.2	Water consumption (total)	Natural Capital
KPI B2.3	Energy efficiency measures	Natural Capital
KPI B2.4	Issues in sourcing water	Natural Capital
KPI B2.5	Total packaging material	We do not manufacture any products
Aspect B3: Environment		
General Disclosure	Disclosure statement	Natural Capital
KPI B3.1	Description of significant impacts of activities	Natural Capital
Aspect C1: Supply Chain		
General Disclosure	Disclosure statement	Social and Relationship Capital
KPI C1.1	Number of suppliers	Social and Relationship Capital
KPI C1.2	Description of practices related to engaging suppliers	Social and Relationship Capital
Aspect C2: Product Responsibility		
General Disclosure	Disclosure statement	This section is not applicable to The Link REIT as we do not produce products
KPI C2.1	Percentage of total products sold or shipped	Not applicable
KPI C2.2	Number of products and service related complaints received	Not applicable
KPI C2.3	Practices related to intellectual property rights	Not applicable
KPI C2.4	Quality assurance process	Not applicable
KPI C2.5	Consumer data protection and privacy	Not applicable
Aspect C3: Anti Corruption		
General Disclosure	Disclosure statement	Corporate Governance
KPI C3.1	Number of legal cases regarding corrupt practices	In 2013/14 we had no legal cases regarding corrupt practices
KPI C3.2	Description of preventative measures and whistle blowing	Corporate Governance
Aspect D1: Community Investment		
General Disclosure	Disclosure statement	Social and Relationship Capital
KPI D1.1	Focus areas of contribution	Social and Relationship Capital
KPI D1.2	Resources contributed	Social and Relationship Capital

# UNITED NATIONS GLOBAL COMPACT INDEX

The United Nations Global Compact (UNGC) is an international initiative outlining ten principles for responsible business in the areas of human rights, labour, the environment and anti-corruption. The principles are derived from the Universal Declaration of Human Rights, the International Labour Organization's Declaration on Fundamental Principles and Rights at Work, the Rio Declaration on Environment and Development, and the United Nations Convention Against Corruption.

In September 2012, we signed up to the UNGC to reaffirm our commitment to respect labour standards and human rights, to operate in an environmentally responsible manner and to maintain zero tolerance towards corruption. Here we provide an index to our performance demonstrating the Global Compact's ten principles in our work.

Human Rights				
Principle 1	Businesses should support and respect the protection of internationally proclaimed human rights; and	Chairman's Statement, Report of the Chief Executive Officer		
Principle 2	make sure they are not complicit in human rights abuses.	Human Capital		
Labour				
Principle 3	Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;	Not applicable		
Principle 4	the elimination of all forms of forced and compulsory labour;	Human Capital		
Principle 5	the effective abolition of child labour; and	Not applicable		
Principle 6	eliminate discrimination in respect of employment and occupation.	Human Capital		
Environment				
Principle 7	Business should support a precautionary approach to environmental challenges;	Natural Capital		
Principle 8	undertake initiatives to promote greater environmental responsibility; and	Social and Relationship Capital, Natural Capital		
Principle 9	encourage the development and diffusion of environmentally friendly technologies.	Natural Capital		
Anti-Corruption				
Principle 10	Businesses should work against corruption in all its forms, including extortion and bribery.	Corporate Governance		

# **DEFINITIONS AND GLOSSARY TERMS**

average monthly unit rent	the average base rent plus management fee per month per square foot of leased IFA
base rent	in respect of a lease, the standard rent payable under the lease, exclusive of any additional turnover rent (if applicable) and other charges and reimbursements
Board or Board of Directors	board of directors of the Manager
car park utilisation rate	the number of tickets sold to monthly users as a percentage of the number of monthly parking spaces available
composite reversion rate	the percentage change in per square foot average unit rent between old and new leases on the same store
Director(s)	director(s) of the Manager
DPU	distribution per unit in respect of the total distributable income of The Link REIT for a financial year/period
EUPP	employee unit purchase plan, pursuant to which an eligible employee who meets the prescribed criteria is entitled to subsidy from the Manager for purchasing through an independent third party intermediary the units of The Link REIT in the open market in accordance with the EUPP rules
Group	The Link REIT and its subsidiaries
HKSAR	Hong Kong Special Administrative Region of The People's Republic of China
Hong Kong Stock Exchange	The Stock Exchange of Hong Kong Limited
IFA	internal floor area, the internal area within the enclosure and available for the exclusive use of the occupier(s) of a building excluding common area and the thickness of all enclosing walls
internally managed REIT	the manager who manages the REIT is beneficially owned by the REIT itself rather than being owned by an external party
lease	a lease or a tenancy agreement (both of which grant a possessionary interest) or a license (which merely constitutes an authority to do something) in respect of premises at the retail properties granted to a tenant
leased IFA	the IFA being let out under a lease
Listing Rules	Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
Manager	The Link Management Limited, which is the manager of The Link REIT
market capitalisation	the market value of the REIT calculated by multiplying the number of units in issue by the prevailing unit price quoted on the Hong Kong Stock Exchange

MTN Programme	Guaranteed Euro Medium Term Note Programme established by The Link Finance (Cayman) 2009 Limited (wholly-owned subsidiary of The Link REIT), and "MTN" refers to note(s) issued pursuant to the programme
NPI	net property income, being total revenue less direct property related expenses
occupancy rate	the aggregated leased IFA as a percentage of total leasable IFA
psf or sq ft	per square foot
REIT(s)	real estate investment trust(s)
REIT Code	Code on Real Estate Investment Trusts issued by the SFC
retail operations	the operations within the shopping centres, including shop units, market stalls, cooked food stalls, education and welfare, office, ancillary and mall merchandising
retention rate	the percentage of tenants being retained in the same shopping centre upon the expiry of leases
return on investment	projected NPI post-project minus NPI pre-project divided by the estimated amount of project capital expenditure and loss of rental
SFC	Securities and Futures Commission of Hong Kong
SFO	Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)
tenant	a lessee, tenant or licensee (as the case may be) under a lease
The Link REIT	The Link Real Estate Investment Trust
total distributable income	the consolidated profit after taxation attributable to Unitholders (equivalent to profit for the financial year/period, before transactions with Unitholders) adjusted to eliminate the effect of certain non-cash adjustments
Trust Deed	the trust deed dated 6 September 2005 between the Trustee and the Manager constituting The Link REIT as amended and supplemented by ten supplemental deeds
Trustee	trustee of The Link REIT
turnover rent	rent calculated and charged by reference to a pre-determined percentage of a tenant's gross sales turnover in excess of the base rent
Unitholder(s)	holder(s) of unit of The Link REIT
vacancy rate	the aggregated vacant IFA as a percentage of total leasable IFA

# **FIVE YEAR PERFORMANCE SUMMARY**

# **FINANCIAL DATA**

	Year ended 31 March 2014 HK\$'M	Year ended 31 March 2013 HK\$'M	Year ended 31 March 2012 HK\$'M	Year ended 31 March 2011 HK\$'M	Year ended 31 March 2010 HK\$'M
Consolidated income statement					****
Revenues	7,155	6,506	5,932	5,353	4,990
Property operating expenses	(1,953)	(1,890)	(1,747)	(1,709)	(1,662)
Net property income	5,202	4,616	4,185	3,644	3,328
General and administrative expenses	(222)	(223)	(269)	(176)	(120)
Change in fair values of	(/	(==0)	(=00)	(	(:==)
investment properties	13,445	17,705	6,680	12,812	9,809
Operating profit	18,425	22,098	10,596	16,280	13,017
Interest income	28	39	33	4	6
Finance costs on interest bearing liabilities	(393)	(441)	(431)	(501)	(583)
Profit before taxation and transactions					
with Unitholders	18,060	21,696	10,198	15,783	12,440
Taxation	(755)	(634)	(596)	(503)	(458)
Profit for the year, before transactions with Unitholders	17,305	21,062	9,602	15,280	11,982
Distributions paid to Unitholders	(3,579)	(3,126)	(2,706)	(2,251)	(1,990)
Distributions paid to Officioliders	13,726	17,936	6,896	13,029	9,992
Represented by:	13,720	17,000	0,000	10,020	0,002
Change in net assets attributable to					
Unitholders, excluding issues of new units	13,851	18,065	6,943	13,169	10,219
Amount arising from cash flow hedging					
reserve movement	(125)	(129)	(47)	(140)	(227)
	13,726	17,936	6,896	13,029	9,992
Consolidated statement of distributions					
Profit for the year	17,305	21,062	9,602	15,280	11,982
Adjustments:					
- Change in fair values of					
investment properties	(13,445)	(17,705)	(6,680)	(12,812)	(9,809)
- Other non-cash income	(30)	(8)	_	(10)	(39)
Total distributable income	3,830	3,349	2,922	2,458	2,134
Distribution per unit (HK cents)					
Interim DPU	80.22	71.08	63.11	52.86	48.35
Final DPU	85.52	75.38	66.41	57.59	49.02
Total DPU	165.74	146.46	129.52	110.45	97.37

		As at				
		31 March 2014	31 March 2013	31 March 2012	31 March 2011	31 March 2010
Assets and liabilities						
Investment properties	HK\$'M	109,899	95,366	76,672	67,318	53,781
Other non-current assets	HK\$'M	470	572	598	391	367
Current assets	HK\$'M	3,097	3,485	1,955	1,045	1,076
Total assets	HK\$'M	113,466	99,423	79,225	68,754	55,224
Current liabilities	HK\$'M	5,532	4,198	2,245	4,577	1,807
Non-current liabilities	HK\$'M	11,583	13,583	14,245	9,202	12,272
Total liabilities, excluding net assets						
attributable to Unitholders	HK\$'M	17,115	17,781	16,490	13,779	14,079
Net assets attributable to Unitholders	HK\$'M	96,351	81,642	62,735	54,975	41,145
Interest bearing liabilities to total assets	%	11.0	13.6	15.9	15.1	19.7
Total liabilities to total assets	%	15.1	17.9	20.8	20.0	25.5
Valuation of investment properties	HK\$'M	109,899	95,366	76,672	67,318	53,781
Valuation weighted average capitalisation rate	%	5.27	5.39	6.11	6.16	6.73
Net assets per unit attributable to Unitholders	HK\$	41.69	35.68	27.73	24.63	18.68
Closing price per unit	HK\$	38.15	42.30	28.90	24.35	19.14
Market capitalisation	HK\$'M	88,160	96,785	65,383	54,356	42,147
(Discount)/premium of unit price to net assets per unit attributable to Unitholders	%	(8.5)	18.6	4.2	(1.1)	2.5
Units in issue		2,310,889,561	2,288,061,440	2,262,372,930	2,232,284,540	2,202,043,479

# **PORTFOLIO DATA**

		Year ended 31 March 2014	Year ended 31 March 2013	Year ended 31 March 2012	Year ended 31 March 2011	Year ended 31 March 2010
Operational Data						
Average monthly unit rent at year end	HK\$ psf	42.1	38.4	35.8	32.8	30.6
Average monthly unit rent excluding Self use office, Education/Welfare, Office and Ancillary at year end	HK\$ psf	45.3	41.3	38.5	35.3	33.0
Composite reversion rate						
- Shops	%	25.8	24.7	23.4	20.9	23.7
– Overall	%	25.7	24.6	21.7	21.4	20.5
Occupancy rate at year end	%	94.4	94.1	92.9	91.5	90.6
Net property income margin	%	72.7	70.9	70.5	68.1	66.7
Retention rate	%	76.7	82.7	79.2	74.1	71.4
Number of turnover rent leases (excluding ancillary) at year end		5,193	5,006	4,806	4,258	3,206
Car park income per space per month	HK\$	1,566	1,378	1,222	1,095	1,054
Car park utilisation rate at year end	%	88.1	83.5	79.6	75.0	71.8
Performance Data						
The highest premium of the traded price to net assets per unit attributable to Unitholders (Note (i))	HK\$	4.71	7.72	2.07	1.22	1.67
The highest discount of the traded price to net assets per unit attributable to Unitholders (Note (i))	HK\$	(8.39)	(7.13)	(4.68)	(6.09)	(4.60)
Net yield per unit (Note (ii))	%	4.3	3.5	4.5	4.5	5.1
Net yield per unit on listing price of HK\$10.30 per unit	%	16.1	14.2	12.6	10.7	9.5

#### Notes:

<sup>(</sup>i) The highest premium and discount are calculated based on the highest and lowest traded prices of HK\$46.40 (2013: HK\$43.40) and HK\$33.30 (2013: HK\$28.55) respectively on The Stock Exchange of Hong Kong Limited during the year.

<sup>(</sup>ii) Net yield per unit is calculated based on distribution per unit for the year ended 31 March 2014 of HK165.74 cents (2013: HK146.46 cents) over the closing price as at 31 March 2014 of HK\$38.15 (2013: HK\$42.30).

# **INVESTOR INFORMATION**

## **LISTING OF THE UNITS**

The Link REIT's units are listed on the Main Board of the Hong Kong Stock Exchange (stock code: 823) in board lot size of 500 units.

There were 2,310,889,561 units in issue as at 31 March 2014. Further details of such units in issue are set out in Note 23 to the consolidated financial statements.

### **FINANCIAL CALENDAR**

Final results announcement for the financial year ended 31 March 2014	4 June 2014
Ex-final distribution date	17 June 2014
Closure of register of Unitholders (for final cash distribution) (1)	19 June to 23 June 2014 (both days inclusive)
Record date for final cash distribution	23 June 2014
Final cash distribution payment date	3 July 2014
Closure of register of Unitholders (for 2014 annual general meeting of Unitholders) (2)	21 July to 23 July 2014 (both days inclusive)
2014 annual general meeting of Unitholders	23 July 2014
Interim results announcement for the six months ending 30 September 2014	November 2014

#### Notes:

- (1) In order to qualify for the final cash distribution, Unitholders should ensure that all transfer documents accompanied by the relevant unit certificates must be lodged with The Link REIT's unit registrar, Computershare Hong Kong Investor Services Limited (the "**Unit Registrar**") at Shops 1712-1716, 17/F., Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for registration not later than 4:30 pm on 18 June 2014.
- (2) In order for Unitholders to be eligible to attend and vote at the 2014 annual general meeting of Unitholders of The Link REIT, all transfer documents accompanied by the relevant unit certificates must be lodged with the Unit Registrar (at the address above) for registration not later than 4:30 pm on 18 July 2014.

#### **INVESTOR INFORMATION (Continued)**

Financial reports, announcements, circulars, notices, corporate communications, press releases and other investor information of The Link REIT are available online at The Link REIT's corporate website at www.thelinkreit.com.

#### INVESTOR RELATIONS CONTACT

## **Investor Relations Department**

Address: 33/F., AXA Tower, Landmark East,

100 How Ming Street, Kwun Tong,

Kowloon, Hong Kong

Telephone: (852) 2175 1800
Facsimile: (852) 2175 1900
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#### CORPORATE COMMUNICATIONS CONTACT

## **Corporate Communications Department**

Address: 33/F., AXA Tower, Landmark East,

100 How Ming Street, Kwun Tong,

Kowloon, Hong Kong

Telephone: (852) 2175 1800 Facsimile: (852) 2175 1938

Email: mediaenquiries@thelinkreit.com

#### **Customer Service Contact**

Hotline: (852) 3168 0080

#### **WEBSITES**

www.thelinkreit.com (corporate website)

www.thelink.com.hk (customer and tenant website)

www.lokfuplaza.com (Lok Fu Plaza website) www.stanleyplaza.com (Stanley Plaza website) www.taiyuenmarket.com (Tai Yuen Market website)

### **INDEX INCLUSION**

The Link REIT is a component of the following selected indices:

Dow Jones Global Index

Dow Jones Asia Pacific Index

Dow Jones Sustainability Asia Pacific Index

FTSE4Good Index

FTSE Asian Property Index

FTSE All World Index

FTSE EPRA(1)/NAREIT(2) Global Index

FTSE EPRA<sup>(1)</sup>/NAREIT<sup>(2)</sup> Asia Pacific Index FTSE EPRA<sup>(1)</sup>/NAREIT<sup>(2)</sup> Developed Index

FTSE EPRA(1)/NAREIT(2) Developed Asia Index

FTSE Hong Kong Index

GPR<sup>(3)</sup> 250 (World) Index

GPR<sup>(3)</sup> 250 Asia Pacific Index

GPR<sup>(3)</sup> 250 Hong Kong Index

GPR<sup>(3)</sup> 250 REIT (World) Index

GPR<sup>(3)</sup> 250 REIT Asia Pacific Index

GPR<sup>(3)</sup> 250 REIT Hong Kong Index

Hang Seng REIT Index

MSCI<sup>(4)</sup> All Country World Index

MSCI<sup>(4)</sup> All Country Asia Pacific ex-Japan Index

MSCI<sup>(4)</sup> World REIT Index MSCI<sup>(4)</sup> Hong Kong Index

S&P<sup>(5)</sup> Global REIT Index

S&P<sup>(5)</sup> Developed Property Index S&P<sup>(5)</sup> Asia Property 40 Index

TR<sup>(6)</sup>/GPR<sup>(3)</sup>/APREA<sup>(7)</sup> Composite Index

TR<sup>(6)</sup>/GPR<sup>(3)</sup>/APREA<sup>(7)</sup> Composite Hong Kong Index

TR<sup>(6)</sup>/GPR<sup>(3)</sup>/APREA<sup>(7)</sup> Composite REIT Index

TR<sup>(6)</sup>/GPR<sup>(3)</sup>/APREA<sup>(7)</sup> Composite REIT Hong Kong Index

TR<sup>(6)</sup>/GPR<sup>(3)</sup>/APREA<sup>(7)</sup> Investable 100 Index TR<sup>(6)</sup>/GPR<sup>(3)</sup>/APREA<sup>(7)</sup> Investable REIT 100 Index

#### Notes:

- (1) European Public Real Estate Association
- (2) National Association of Real Estate Investment Trust
- (3) Global Property Research
- (4) Morgan Stanley Capital International
- (5) Standard and Poor's
- (6) Thomson Reuters
- (7) Asia Pacific Real Estate Association

# CORPORATE INFORMATION

## **BOARD OF DIRECTORS OF THE MANAGER**

#### Chairman

(also an Independent Non-Executive Director)
Nicholas Robert SALLNOW-SMITH

#### **Executive Directors**

George Kwok Lung HONGCHOY (Chief Executive Officer) Andy CHEUNG Lee Ming (Chief Financial Officer)

#### **Non-Executive Director**

Ian Keith GRIFFITHS

## **Independent Non-Executive Directors**

William CHAN Chak Cheung
Eva CHENG LI Kam Fun
Anthony CHOW Wing Kin
Patrick FUNG Yuk Bun
Stanley KO Kam Chuen
May Siew Boi TAN
David Charles WATT
Richard WONG Yue Chim

Elaine Carole YOUNG

### **RESPONSIBLE OFFICERS OF THE MANAGER**(1)

George Kwok Lung HONGCHOY Andy CHEUNG Lee Ming Hubert CHAK Christine CHAN Suk Han Eric YAU Siu Kei

#### **COMPANY SECRETARY OF THE MANAGER**

Ricky CHAN Ming Tak

### **AUTHORISED REPRESENTATIVES** (2)

Andy CHEUNG Lee Ming Ricky CHAN Ming Tak

### **TRUSTEE**

HSBC Institutional Trust Services (Asia) Limited

#### **AUDITOR**

PricewaterhouseCoopers

#### **PRINCIPAL VALUER**

**CBRE** Limited

#### **PRINCIPAL BANKERS**

Australia and New Zealand Banking Group Limited,
Hong Kong Branch
Bank of China (Hong Kong) Limited
DBS Bank Ltd, Hong Kong Branch
Hang Seng Bank Limited
Scotiabank (Hong Kong) Limited
Standard Chartered Bank (Hong Kong) Limited
The Bank of East Asia, Limited
The Bank of Tokyo-Mitsubishi UFJ, Ltd,
Hong Kong Branch
The Hongkong and Shanghai Banking Corporation Limited

### **REGISTERED OFFICE OF THE MANAGER**

33/F., AXA Tower, Landmark East, 100 How Ming Street, Kwun Tong, Kowloon, Hong Kong

### **TOWN OFFICE OF THE MANAGER**

Suite 3004, 30/F., 9 Queen's Road Central, Hong Kong

### **UNIT REGISTRAR AND TRANSFER OFFICE**

Computershare Hong Kong Investor Services Limited Shops 1712–1716, 17/F., Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong Telephone: (852) 2862 8555

(1) Required by the SFO

(2) Required by the Listing Rules

The Link Real Estate Investment Trust www.thelinkreit.com

