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## 公司資料

## **Corporate Information**

#### 董事會

#### 執行董事

羅開揚(執行主席) 陳志成(行政總裁) 麥綺薇

#### 非執行董事

吳志強

#### 獨立非執行董事

#### 審核委員會

尹錦滔(主席) 吳志強 陳棨年 蔡東豪

#### 薪酬委員會

陳棨年(主席) 吳志強 劉國權

#### 提名委員會

羅開揚(主席) 劉國權 尹錦滔

#### 公司秘書

麥綺薇

#### 核數師

畢馬威會計師事務所

#### 律師

孖士打律師行 禮德齊伯禮律師行

#### **BOARD OF DIRECTORS**

#### **Executive Directors**

Dennis Lo Hoi Yeung (Executive Chairman) Chan Chee Shing (Chief Executive Officer) Mak Yee Mei

#### Non-executive Director

Ng Chi Keung

#### **Independent Non-executive Directors**

Joseph Chan Kai Nin Peter Lau Kwok Kuen Tony Tsoi Tong Hoo Peter Wan Kam To

#### **AUDIT COMMITTEE**

Peter Wan Kam To (Chairman) Ng Chi Keung Joseph Chan Kai Nin Tony Tsoi Tong Hoo

#### **REMUNERATION COMMITTEE**

Joseph Chan Kai Nin (Chairman) Ng Chi Keung Peter Lau Kwok Kuen

#### **NOMINATION COMMITTEE**

Dennis Lo Hoi Yeung *(Chairman)* Peter Lau Kwok Kuen Peter Wan Kam To

#### **COMPANY SECRETARY**

Mak Yee Mei

#### **AUDITOR**

KPMG

#### **SOLICITORS**

Mayer Brown JSM Reed Smith Richards Butler

#### 公共關係顧問

縱橫財經公關顧問有限公司 香港金鐘夏慤道十八號 海富中心第一期二十九樓A室

#### 主要銀行

中國銀行(香港)有限公司 東亞銀行有限公司 三菱東京UFJ銀行 中國建設銀行(亞洲)股份有限公司 創興銀行有限公司 恒生銀行有限公司 香港上海滙豐銀行有限公司 渣打銀行(香港)有限公司 UBS AG

#### 註冊辦事處

Canon's Court, 22 Victoria Street Hamilton HM12, Bermuda

#### 總辦事處及主要營業地點

香港北角丹拿道十八號 愛群商業中心二樓

#### 主要股份登記及過戶處

Appleby Management (Bermuda) Ltd. Canon's Court, 22 Victoria Street Hamilton HM12, Bermuda

#### 香港股份登記及過戶分處

香港中央證券登記有限公司 香港皇后大道東一八三號 合和中心十七樓一七一二至六室

#### 網址

www.fairwood.com.hk

#### 股票編號

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#### **PUBLIC RELATIONS CONSULTANT**

Strategic Financial Relations Limited Unit A, 29/F, Admiralty Centre 1
18 Harcourt Road, Hong Kong

#### **PRINCIPAL BANKERS**

Bank of China (Hong Kong) Limited
The Bank of East Asia, Limited
The Bank of Tokyo-Mitsubishi UFJ, Limited
China Construction Bank (Asia) Corporation Limited
Chong Hing Bank Limited
Hang Seng Bank Limited
The Hongkong and Shanghai Banking Corporation Limited
Standard Chartered Bank (Hong Kong) Limited
UBS AG

#### **REGISTERED OFFICE**

Canon's Court, 22 Victoria Street Hamilton HM12, Bermuda

#### **HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS**

2/F, TRP Commercial Centre 18 Tanner Road, North Point, Hong Kong

#### PRINCIPAL REGISTRAR AND TRANSFER OFFICE

Appleby Management (Bermuda) Ltd. Canon's Court, 22 Victoria Street Hamilton HM12, Bermuda

#### HONG KONG BRANCH REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited Rooms 1712-6, 17/F, Hopewell Centre 183 Queen's Road East, Hong Kong

#### **WEBSITE**

www.fairwood.com.hk

#### **STOCK CODE**

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# 摘要及財務日誌

# **Highlights and Financial Calendar**

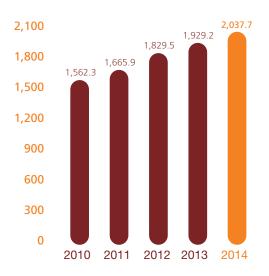
摘要	HIGHLIGHTS
伸弄	HIGHIGHI

營業額為港幣20.377億元(二零一三年:港幣19.292億元),增加5.6%	Turnover was HK\$2,037.7 million (2013: HK\$1,929.2 million), up 5.6%
毛利率為13.6% (二零一三年:13.7%),減少0.1個百分點	Gross profit margin was 13.6% (2013: 13.7%), dropped by 0.1 percentage points
權益股東應佔溢利為港幣1.076億元(二零一三年:港幣1.395億元),減少22.8%	Profit attributable to equity shareholders was HK\$107.6 million (2013: HK\$139.5 million), dropped by 22.8%
撇除上一財政年度錄得出售物業收益淨額,投資物業估值(虧損)/盈餘及固定資產減值虧損,本年度溢利為港幣1.251億元(二零一三年:港幣1.204億元),增加3.9%	Profit for the year before the net gain on disposal of properties recorded last financial year, valuation (loss)/gain on investment properties and impairment losses on fixed assets amounted to HK\$125.1 million (2013: HK\$120.4 million), up 3.9%
每股基本盈利為85.71港仙(二零一三年:111.67港仙)	Basic earnings per share were HK85.71 cents (2013: HK111.67 cents)
建議分派每股末期股息39.0港仙,派息比率為72.3%	Final dividend of HK39.0 cents per share was proposed, representing payout ratio of 72.3%

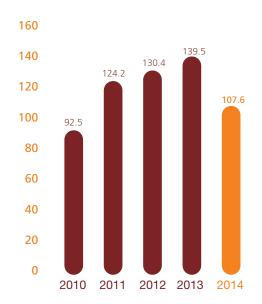
#### 財務日誌 FINANCIAL CALENDAR

中期業績公布	二零一三年十一月二十八日
Interim results announcement	28 November 2013
中期股息派付日期	二零一三年十二月三十日
Paid date of the interim dividend	30 December 2013
全年業績公布	二零一四年六月二十六日
Annual results announcement	26 June 2014
暫停辦理股份過戶登記  一股東周年大會  一建議末期股息  Closure of register of members  — Annual general meeting  — Proposed final dividend	二零一四年九月八日至二零一四年九月十一日 (包括首尾兩天) 二零一四年九月十八日至二零一四年九月二十二日 (包括首尾兩天) 8 September 2014 to 11 September 2014 (both days inclusive) 18 September 2014 to 22 September 2014 (both days inclusive)
股東周年大會	二零一四年九月十一日
Annual general meeting	11 September 2014
末期股息派付日期	二零一四年十月六日或之前
Payable date of the final dividend	On or before 6 October 2014

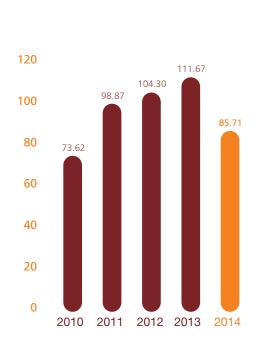
營業額(港幣百萬元) TURNOVER (HK\$'m)



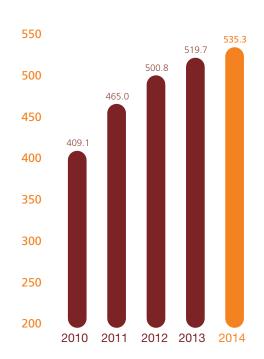
權益股東應佔溢利(港幣百萬元) PROFIT ATTRIBUTABLE TO EQUITY SHAREHOLDERS (HK\$'m)



每股基本盈利(港仙) BASIC EARNINGS PER SHARE (HK cents)



#### 資產淨值(港幣百萬元) NET ASSETS (HK\$'m)



### 主席報告 Chairman's Statement

#### 致各股東

本人謹代表董事會(「董事會」)提呈大快活集團有限公司(「本公司」)及其附屬公司(統稱「本集團」)截至二零一四年三月三十一日止年度之全年業績報告。

#### 財務業績

回顧年內,本集團錄得營業額比去年度增加5.6%至港幣20.377億元(二零一三年:港幣19.292億元)。毛利率由13.7%下降0.1個百分點至13.6%。權益股東應佔溢利為港幣1.076億元(二零一三年:港幣1.395億元),減少22.8%。撇除上一財政年度錄得出售物業收益淨額,投資物業估值(虧損)/盈餘及固定資產減值虧損,本年度溢利為港幣1.251億元(二零一三年:港幣1.204億元),增加3.9%。每股基本盈利為85.71港仙(二零一三年:111.67港仙)。

#### 股息

董事會建議派發截至二零一四年三月三十一日止年度之末期股息每股39.0港仙(二零一三年:末期股息39.0港仙及特別末期股息10.0港仙)。加上年度內已派付之中期股息每股23.0港仙(二零一三年:23.0港仙),本集團派發截至二零一四年三月三十一日止年度的全年股息為每股62.0港仙(二零一三年:72.0港仙),佔本集團年度溢利約72.3%。建議派發的末期股息將於二零一四年十月六日(星期一)或之前派付予於二零一四年九月二十二日(星期一)營業時間結束時名列本公司股東名冊的股東。

#### TO OUR SHAREHOLDERS

On behalf of the Board of Directors (the "Board"), I am pleased to present the annual results of Fairwood Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2014.

#### **FINANCIAL RESULTS**

During the year under review, the Group recorded turnover of HK\$2,037.7 million, up 5.6% over the previous year (2013: HK\$1,929.2 million). Gross profit margin dropped by 0.1 percentage points from 13.7% to 13.6%. Profit attributable to equity shareholders was HK\$107.6 million (2013: HK\$139.5 million), representing a drop of 22.8%. Profit for the year before the net gain on disposal of properties recorded last financial year, valuation (loss)/gain on investment properties and impairment losses on fixed assets amounted to HK\$125.1 million (2013: HK\$120.4 million), representing an increase of 3.9%. Basic earnings per share were HK85.71 cents (2013: HK111.67 cents).

#### **DIVIDENDS**

The Board recommends to pay a final dividend of HK39.0 cents (2013: a final dividend of HK39.0 cents and a special final dividend of HK10.0 cents) per share for the year ended 31 March 2014. Together with the interim dividend of HK23.0 cents (2013: HK23.0 cents) per share paid during the year, the total dividend for the year ended 31 March 2014 amounts to HK62.0 cents (2013: HK72.0 cents) per share, representing a total distribution of approximately 72.3% of the Group's profit for the year. The proposed final dividend will be paid on or before Monday, 6 October 2014 to shareholders whose names appear on the Register of Members of the Company at the close of business on Monday, 22 September 2014.





#### 業務回顧

#### 香港

本集團於回顧年內的營業額及溢利增長表現 令人鼓舞。各款創新產品如煲仔飯、意大利 飯及厚切吉列黑豚扒大受顧客歡迎。此外所 大快活於年內不斷優化其皇牌產品,包括 活咖喱及阿活焗豬扒飯等。整體而言, 人本 團致力提供美味且優質食品,有助增加, 集團開設了六間新快餐店,擴大了其接 顧客的層面,旨在全港每個角落實踐大快活 「食得開心,活得精彩」的使命。

縱然整體營商環境仍充滿挑戰,經營成本如租金、薪金及食物成本全面攀升,但大快活獨特的業務模式足以克服此等形勢。多年來,本集團在多方面進行企業改進,包括中央食品加工中心、SAP企業資源計劃系統、靈活上班時間及全球採購策略,務求盡力提高本集團的回報及降低成本。

#### **BUSINESS REVIEW**

#### **Hong Kong**

The Group is glad to have achieved encouraging growth in both turnover and profit during the year. Positive responses have been received from customers as products including Claypot Rice, Italian Risotto and Thick-Cut Black Pork Cutlet were introduced. Additionally, Fairwood's signature dishes such as Ah Wood Curry and Baked Pork Chop Rice have been further improved. The Group's dedicated effort to delivering great-tasting and high quality food has been a proven success, as seen from the increase in headcounts and average spending levels. During the year, six new fast food stores were opened to broaden our reach to customers; and to spread our mission of "Enjoy great food, Live a great life!" to every corner of Hong Kong.

Although the overall business environment remained challenging, with high operating costs including rental, labour and food costs, Fairwood was able to weather through such conditions with the support of its unique business model. Corporate initiatives implemented throughout the years including improvements to the Central Food Processing Plant, SAP Enterprise Resources Planning System, flexible staff scheduling and global sourcing strategy have all enabled the Group to maximise returns and minimise costs.



中國內地

#### **Mainland China**

the heavy workload at our stores.

The gloomy outlook of the global economy and slower than expected growth in Mainland China have adversely changed consumer spending sentiment. Together with the persistently high operating costs in food, labour and rental, 2014 transpired to be a difficult year for catering and fast food business. In response, the management has adjusted its strategies and undertaken a series of finetuning and consolidation of the Group's operations, including the closing of under-performing stores and reinforcing operational fundamentals. Furthermore, the Group decided to adopt a prudent approach by making substantial provision on fixed assets for certain under-performing stores, especially those located in the North. Moving forward, the management will continue to make reference to the business model in Hong Kong when implementing the strategies for Mainland China operation with more management resources devoted to the South. All in all, the management remains optimistic that the Mainland China operation would turn the corner and contribute to the growth of the Group in the future.

enable better support to our front line operations, in turn easing



於回顧年內, 本集團共開設 七間新店,包括 六間在香港及一間 在中國內地。於二零

團在香港共經營一百一十間店鋪,包括一百 零三間快餐店、三間墾丁茶房、三間友天地 及一間其他品牌的特色餐廳;在國內則設有 二十一間快餐店及一間特色餐廳。

#### 招聘及培訓

人力資源是本集團其中一項核心資產。各團 隊多年來的不懈支持及努力為大快活的成功 作出了重大貢獻。大快活致力發展就業計劃 及培訓課程,為員工所需的技能及管理作好 裝備,並提升其歸屬感,與本集團共同成

人力短缺正是目前餐飲業面對的最大挑戰之 一,聘請具經驗的員工變得日益困難。為解 決此問題,大快活鋭意透過提供全面的員工 發展計劃吸引人才。本集團相信,任何性 別、年齡、種族及背景的人都是本集團的寶 貴資產。

#### Network

During the year under review, the Group opened seven new stores including six in Hong Kong and one in Mainland China. As of 31 March 2014, the Group has a total of 110 stores in operation in Hong Kong, including 103 fast food stores, three Kenting Tea Houses, three Buddies Cafes and one other specialty restaurant. In Mainland China, the Group operates 21 fast food stores and one specialty restaurant.

#### **Recruitment and Training**

Human resources are one of the Group's core assets. Our team's continuous support and effort over the years has significantly contributed to the Group's success. Fairwood is committed to developing career programs and training courses to equip our personnel with the required technical and management skills as well as to encourage their sense of belonging and enable them to grow with the Group.

Labour shortage is one of the main challenges that the industry is currently facing and it is increasingly difficult to recruit experienced staff. To tackle this issue, Fairwood has pledged to step up efforts to attract talented workers by offering comprehensive staff development programs. The Group believes every person is a valuable asset to the Group regardless of their gender, age, ethnicity and background.



#### 主席報告 Chairman's Statement

年內,大快活榮獲香港社會服務聯會頒發 「傑出融合獎」。本集團的人力資源團隊不時 與前線員工保持溝通,以了解他們的需要。 本集團亦鼓勵學生及家庭主婦參與靈活上班 時間計劃,以配合他們的日常時間表。 在合適情況下,本集團會鼓勵後勤員工時 前線工作。本集團相信,在機構內建立開心 文化至為重要,這樣才能建立開心的工作團 隊,帶來開心的顧客體驗。

#### 社會企業責任

大快活一向奉守[以人為本]的理念,會不斷投入大量時間及精力回饋社群。除[快活\$4飯]外,本集團於年內亦推出了兩項社會企業責任活動,分別為[快活送暖行動]及[快活送暖行動]。[快活送暖行動]。[快活送暖行動]的目的是透過向低收入社區的居民送贈糯米雞,讓他們感受到關懷。此外,大快活亦與聖雅各福群會合作舉辦[快活醒晨免費早餐活動」,合資格學生可於推廣期內換領熱騰的早餐一份。

The Group is honoured to have received the "Outstanding Award for Social Inclusion" from The Hong Kong Council of Social Service during the year. Our human resources team has been constantly communicating with our front line employees to get a better understanding of their needs. Students and housewives are encouraged to join our team with a flexible scheduling scheme to fit their daily schedules, while "back of house" employees are also encouraged to join the "front of house" if deemed appropriate. The Group believes it is important to foster a happy and nurturing culture within the organisation, so as to build a happy working team which will translate into a happy dining experience for our customers.

#### **Corporate Social Responsibility**

Fairwood always believes "People come first" and continues to devote significant time and energy to the betterment of society. Apart from the "Fairwood \$4 Meal Campaign", the Group has launched two CSR campaigns throughout the year, namely the "Fairwood Gives Warmth Campaign" and "Fairwood Breakfast Give-Out Campaign". The "Fairwood Gives Warmth Campaign" aims to share a feeling of warmth and inclusion with citizens that are living in lower income neighbourhoods by offering them complimentary glutinous rice with chicken. In addition, Fairwood has also collaborated with St. James Settlement and organised the "Fairwood Breakfast Give-Out Campaign". Students in need were eligible to redeem a hot breakfast to energize them for the day.





作為香港其中一間領導的快餐營運商,本集 團的使命不僅是滿足顧客的期望及為股東帶 來回報,而是繼續以造福社會為我們的重要 使命之一。

展望未來,預期大快活將迎接龐大商機,為 此本集團決定對品牌投放資源以推動未來業 務表現。管理層將採取進取的擴充策略,計 劃來年在香港開設約十二家新快餐店,新店 選址將包括屋苑、商場、港鐵站等,為顧客 提供更佳的店鋪覆蓋範圍。

產品創新亦是本集團另一個專注的領域。於 來年,本集團將陸續推出更多創新產品,以 迎合顧客不斷變化的口味。

儘管中國內地的營商環境較有挑戰,預期不 利營商的因素仍會在來年持續。但長遠而 言,本集團依然對該市場的前景保持樂觀。 大快活將憑藉其品牌及信譽,從而在中國內 地審慎地擴充網絡,並會先專注其華南地區 的業務拓展。

本人謹此對管理團隊及全體員工於過去一年 的傑出表現表示衷心感謝,亦感謝社區的持 續支持,以及股東及業務夥伴對大快活的信 任及信心。

本人據過往的經驗對大快活的前景感到樂觀 及相信本集團於未來會繼續茁壯成長。本集 團亦將投放更多資源及更用心管理人才,以 建立愉快及高效率的服務團隊。

As one of the leading fast food operators in Hong Kong, it is our mission not only to exceed the expectations of our customers and achieve returns for shareholders, but also to continue embracing the wellbeing of the wider community as one of our top priorities.

Looking ahead, we see tremendous opportunity for Fairwood and we are determined to invest in our brand to invigorate future performance. The management will adopt an aggressive expansion approach with the aim of opening around twelve new fast food stores in Hong Kong in the coming year. Locations selected for the new stores will include residential estates, shopping malls, MTR stations and more, to provide better coverage for customers.

Product innovation is another area that the Group will continue to focus on. For the coming year, various innovative dishes will be launched to satisfy our customers' constantly evolving palates.

Due to the relatively challenging business environment in Mainland China, the Group expects that factors adverse to operation will persist in the coming year but remains positive about the market over the long run. Fairwood will continue to prudently expand its network in Mainland China, leveraging its brand and reputation, with an initial focus on the South.

#### **APPRECIATION**

I would like to extend my heartfelt gratitude to the management team and our staff for their excellent performance throughout the year. I would also like to thank the community for their continued support, as well as our shareholders and business partners for their trust and confidence in Fairwood.

Having learned from our past experience, I am optimistic about the Group's prospects and believe we will continue to grow stronger in the future. We will commit more resources and effort to people management, so as to further develop our happy and productive workforce.



Dennis Lo Hoi Yeung 執行主席 Executive Chairman

香港,二零一四年六月二十六日 Hong Kong, 26 June 2014

## 財務回顧 Financial Review

#### 流動資金及財務資源

於二零一四年三月三十一日,本集團之總資產為港幣8.879億元(二零一三年:港幣8.620億元)。本集團之營運資金為港幣1.274億元(二零一三年:港幣1.051億元),此乃根據總流動資產港幣4.212億元(二零一三年:港幣3.786億元)減以總流動負債港幣2.938億元(二零一三年:港幣2.735億元)而計算。流動比率為1.4(二零一三年:1.4),此乃根據總流動資產除以總流動負債而計算。權益總額為港幣5.353億元(二零一三年:港幣5.197億元)。

本集團以內部產生之流動現金及銀行信貸為 其業務提供營運所須資金。於二零一四年三 月三十一日,本集團的銀行存款和現金為 港幣3.261億元(二零一三年:港幣2.910億 元),較二零一三年上升12.1%。大部分銀 行存款和現金為港幣、美元及人民幣。

於二零一四年三月三十一日,本集團之銀行貸款總額為港幣2,090萬元(二零一三年:港幣2,600萬元),全部貸款為港幣。本集團的所有銀行貸款均以浮動利率計算及貸款到期日直至二零一九年。尚未使用之銀行備用信貸額為港幣2.763億元(二零一三年:港幣3.158億元)。本集團之資本負債率下降至3.9%(二零一三年:5.0%),此乃根據總銀行貸款額除以權益總額而計算。

#### 盈利能力

平均股東權益回報率為20.4%(二零一三年: 24.5%),此乃根據本公司權益股東應佔溢利,扣除出售物業收益淨額,除以年初及年末權益總額的平均值而計算。

#### 資本支出

年內,資本支出約為港幣7,830萬元(二零一三年:港幣1.113億元),減少是由於開店數目比上年度較少所致。

#### 財務風險管理

本集團之收入及支出主要為港幣和人民幣, 匯率之變動對集團財務狀況並無重大影響。

#### **Liquidity and Financial Resources**

At 31 March 2014, total assets of the Group were HK\$887.9 million (2013: HK\$862.0 million). The Group's working capital was HK\$127.4 million (2013: HK\$105.1 million), represented by total current assets of HK\$421.2 million (2013: HK\$378.6 million) against total current liabilities of HK\$293.8 million (2013: HK\$273.5 million). Current ratio, being the proportion of total current assets against total current liabilities, was 1.4 (2013: 1.4). Total equity was HK\$535.3 million (2013: HK\$519.7 million).

The Group finances its business with internally generated cash flows and available banking facilities. At 31 March 2014, the Group had bank deposits and cash amounting to HK\$326.1 million (2013: HK\$291.0 million), representing an increase of 12.1% from 2013. Most bank deposits and cash were denominated in Hong Kong dollars, United States dollars and Renminbi.

At 31 March 2014, the Group had total bank loans of HK\$20.9 million (2013: HK\$26.0 million) denominated in Hong Kong dollars. All of the Group's bank borrowings were subject to the floating rate basis and the maturity of borrowings are up to 2019. The unutilised banking facilities were HK\$276.3 million (2013: HK\$315.8 million). The gearing ratio of the Group dropped to 3.9% (2013: 5.0%), which was calculated based on the total bank loans over total equity.

#### **Profitability**

Return on average equity was 20.4% (2013: 24.5%), being profits attributable to equity shareholders of the Company excluding the net gain on disposal of properties against the average total equity at the beginning and the end of the year.

#### **Capital Expenditure**

During the year, the capital expenditure was approximately HK\$78.3 million (2013: HK\$111.3 million). The decrease was due to fewer shops opened compared to last year.

#### **Financial Risk Management**

The Group's receipts and expenditures were mainly denominated in Hong Kong dollars and Renminbi. The impact of the fluctuation in exchange rate is immaterial to the Group's financial position. 本集團所面對的外幣風險主要源自以本集團經營業務的相關功能貨幣以外的貨幣為單位的銀行存款及其他金融資產。引致這個風險的貨幣主要是美元及人民幣。由於美元與港元掛鈎,本集團預期美元兑港元的匯率不會出現任何重大變動。如果出現短期的失衡情況,本集團會在必要時按現貨匯率買賣外幣,以確保將淨風險額度維持在可接受的水平。

為抵消利率波動所帶來的風險,本集團已與 金融機構訂立若干遠期利率掉期合約。該等 掉期合約與部分銀行貸款還款期一致,合約 期直至2.5年後,固定掉期利率由2.63%至 2.74%。

#### 抵押之本集團資產

於二零一四年三月三十一日,作為授予本集團部分附屬公司的銀行備用信貸抵押物業的賬面淨值為港幣4,550萬元(二零一三年:港幣4,700萬元)及並無銀行存款和現金被用作銀行貸款或銀行備用信貸的抵押。

#### 承擔

於二零一四年三月三十一日,本集團未償付的資本承擔為港幣3,100萬元(二零一三年:港幣2,070萬元)。於二零一四年三月三十一日未償付的資本承擔包括一筆港幣790萬元(二零一三年:港幣1,470萬元)以供中央食品加工中心的長遠發展之用。

#### 或有負債

於二零一四年三月三十一日,本公司須就若 干全資附屬公司獲得的按揭貸款及其他銀行 備用信貸而向銀行作出擔保。

於報告期末,董事認為根據擔保安排本公司被索償的可能性不大。於報告期末,本公司根據該擔保須負擔的最大債務為所有附屬公司按其有關備用信貸已提取的信貸額,即是港幣8,210萬元(二零一三年:港幣7,650萬元)。

The Group is exposed to foreign currency risk primarily through cash at bank and other financial assets that are denominated in a currency other than the functional currency of the operations to which they relate. The currencies giving rise to this risk are primarily United States dollars and Renminbi. As United States dollar is pegged to Hong Kong dollar, the Group does not expect any significant movements in the United States dollar/Hong Kong dollar exchange rate. The Group ensures that the net exposure is kept to an acceptable level by buying or selling foreign currencies at spot rates where necessary to address short term imbalances.

For the purpose of offsetting the exposure of the interest rate fluctuation, the Group had entered certain forward interest rate swaps with financial institutions. The swaps were arranged to match the maturity of the repayment schedule of certain bank loans with the maturity over the next 2.5 years and had the fixed swap rates ranging from 2.63% to 2.74%.

#### **Charges on Group's Assets**

At 31 March 2014, the net book value of properties pledged as security for banking facilities granted to certain subsidiaries of the Group amounted to HK\$45.5 million (2013: HK\$47.0 million) and no bank deposits and cash was used to pledge any loans or banking facilities.

#### **Commitments**

The Group's capital commitments outstanding at 31 March 2014 were HK\$31.0 million (2013: HK\$20.7 million). Included in capital commitment outstanding at 31 March 2014 was an amount of HK\$7.9 million (2013: HK\$14.7 million) for the future development of the central food processing plant.

#### **Contingent Liabilities**

At 31 March 2014, guarantees are given to banks by the Company in respect of mortgage loans and other banking facilities extended to certain wholly-owned subsidiaries.

As at the end of the reporting period, the Directors do not consider it probable that a claim will be made against the Company under the guarantee arrangement. The maximum liability of the Company at the end of the reporting period under the guarantee is the amount of the facilities drawn down by all the subsidiaries that are covered by the guarantees, being HK\$82.1 million (2013: HK\$76.5 million).

#### 財務回顧 Financial Review

本公司並無就該擔保確認任何遞延收入,原因是其公允價值無法可靠地計量,而且沒有交易價格。

The Company has not recognised any deferred income in respect of the guarantee as its fair value cannot be reliably measured and there is no transaction price.

#### 僱員資料

於二零一四年三月三十一日,本集團僱員總人數約為4,600人(二零一三年:4,400人)。本年度員工成本大約為港幣5.727億元(二零一三年:港幣5.423億元)。僱員薪酬乃根據工作性質、資歷及經驗而釐定。薪金及工資一般按表現及其他因素而每年檢討。

本集團繼續會根據集團及個別僱員之表現, 對合資格之僱員提供具競爭力之薪酬福利、 購股權及花紅。並且,本集團承諾會提供對 改善所有員工質素、能力及技能之培訓及發 展計劃。

#### **Employee Information**

At 31 March 2014, the total number of employees of the Group was approximately 4,600 (2013: 4,400). Staff costs for the year were approximately HK\$572.7 million (2013: HK\$542.3 million). Employees' remuneration is commensurate with their job nature, qualifications and experience. Salaries and wages are normally reviewed annually based on performance appraisals and other relevant factors.

The Group continues to offer competitive remuneration packages, share options and bonus to eligible staff, based on the performance of the Group and the individual employees. Also, the Group has committed to provide related training programme to improve the quality, competence and skills of all staff.

# 董事個人資料 Profile of Directors

#### 執行董事

羅開揚先生,現年六十二歲,為本公司執行 主席及本公司提名委員會主席。羅先生畢業 於美國巴松美術設計學院,獲美術學士學 位,並曾於紐約大學修讀餐飲業管理課程。 羅先生於一九七七年從美國學成返港後,考 取工商管理碩士學位。於一九八一年加入大 快活快餐有限公司。於一九九一年,彼為本 公司上市之主要負責人。羅先生於一九九一 年至一九九九年間出任本公司董事總經理, 於二零零零年一月獲委任為本公司主席兼行 政總裁,於二零零九年一月一日,羅先生辭 任行政總裁一職,但留任為本公司執行主 席。彼亦為本公司多間附屬公司之董事。羅 先生為Neblett Investments Limited之董事, 該公司根據《證券及期貨條例》第XV部之規定 擁有須予披露於本公司股份之權益。

陳志成先生,現年六十歲,為本公司執行董事兼行政總裁。陳先生於一九七七年獲加加 大曼尼托巴大學經濟文學士學位及於一九七七年獲加 大年獲澳門東亞大學工商管理碩士學位。 大生擁有逾三十年市場推廣工作經驗。 大生擁有逾三十年市場推廣工作經驗。 大生擁有逾三十年市場推廣工作經驗。 所有限公司(「聯交所」)上市之餐飲集團本 所有限公司(「聯交所」)上市之餐飲集團本 所有限公司(「聯交所」)上市之餐飲集團本 所有限公司(「聯交所」)上市之餐飲 大量。 被於一九九八年一月獲委任為本 公司 行政總裁。陳先生亦為本公司多間附屬公司 行政總裁。 東先生亦為本公司多間附屬公司 之董事。

#### **Executive Directors**

Mr Dennis Lo Hoi Yeung, aged 62, is the Executive Chairman of the Company and the Chairman of Nomination Committee of the Company. Mr Lo graduated from the Parsons School of Design with a Bachelor Degree in Fine Arts and also attended a course on food and beverage management at New York University. After completion of his studies in the U.S.A. in 1977, Mr Lo returned to Hong Kong and obtained a Master Degree in Business Administration. In 1981, Mr Lo joined Fairwood Fast Food Limited. In 1991, he played a major role in the listing of the Company. Mr Lo was the Managing Director of the Company from 1991 to 1999. He was appointed the Chairman and Chief Executive of the Company in January 2000. On 1 January 2009, Mr Lo relinquished his role as Chief Executive but remained as the Executive Chairman of the Company. He is also a director of various subsidiaries of the Company. Mr Lo is a director of Neblett Investments Limited which has discloseable interests in the shares of the Company under the provisions of Part XV of the Securities and Futures Ordinance.

Mr Chan Chee Shing, aged 60, is the Executive Director and Chief Executive Officer of the Company. Mr Chan received a Bachelor of Arts Degree in Economics from the University of Manitoba, Canada in 1977 and a Master of Business Administration Degree from the University of East Asia, Macau in 1987. Mr Chan has over 30 years' experience in marketing. Prior to joining the Group, He worked as a senior executive for a restaurant group which is listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). Mr Chan joined the Group in 1995. He was appointed a Director of the Company in January 1998 and was appointed Chief Executive Officer of the Company on 1 January 2009. Mr Chan is also a director of various subsidiaries of the Company.

Ms Mak Yee Mei, aged 47, is the Executive Director and Company Secretary of the Company. Ms Mak holds a Bachelor of Science Degree in Economics, a Master of Science Degree in Finance and a Master Degree in Business Administration. She is an Associate Member of the Institute of Chartered Accountants in England and Wales, the Chartered Institute of Management Accountants, the Hong Kong Institute of Chartered Secretaries and the Institute of Chartered Secretaries and Administrators as well as a Fellow Member of the Association of Chartered Certified Accountants and the Hong Kong Institute of Certified Public Accountants. Ms Mak has extensive experience in auditing, accounting and financial management. Prior to joining the Company, she had held senior management positions in several companies the securities of which are listed on the Stock Exchange. Ms Mak joined the Company in 2004 and was appointed Executive Director, Company Secretary and Authorized Representative of the Company on 1 January 2010. She is also a director of various subsidiaries of the Company.

#### 董事個人資料 Profile of Directors

#### 非執行董事

#### 獨立非執行董事

**陳棨年先生**,現年六十六歲,於一九九一年 獲委任為本公司獨立非執行董事。彼亦為本 公司審核委員會成員及薪酬委員會主席。陳 先生畢業於香港大學、蘇格蘭斯特科來大學 及香港中文大學,彼持有文學士、社會工 文憑、工商管理碩士及教育碩士學位。彼為 香港人力資源管理學會資深會員。陳先生為 政府、工商及教育界之人力資源發展方面累 積逾四十年經驗,並積極參與中國及香港等 地高等教育之學生人事專業發展。

#### **Non-executive Director**

Mr Ng Chi Keung, aged 65, is the Non-executive Director of the Company, Members of the Audit Committee and Remuneration Committee of the Company. Mr Ng holds a Master Degree in Business Administration. He is an Associate Member of the Institute of Chartered Accountants in England and Wales, the Hong Kong Institute of Certified Public Accountants and the Chartered Institute of Management Accountants. Mr Ng has over 30 years' experience in finance and management. Prior to joining the Group, he held senior management positions with a number of well-known local and overseas multinational companies. Mr Ng joined the Group in 1994 and was appointed a Director of the Company in November 1995. He was re-designated as a Nonexecutive Director of the Company from 1 January 2010 following his retirement from the Group. At the same time, Mr Ng was also appointed as a member of the Audit Committee and remains as a member of the Remuneration Committee of the Company. Mr Ng is an Independent Non-executive Director of Soundwill Holdings Limited which is listed on the main board of the Stock Exchange.

#### **Independent Non-executive Directors**

Mr Joseph Chan Kai Nin, aged 66, was appointed an Independent Non-executive Director of the Company in 1991. He is also a Member of the Audit Committee and the Chairman of the Remuneration Committee of the Company. Mr Chan graduated from The University of Hong Kong, the University of Strathclyde and The Chinese University of Hong Kong. He holds a Bachelor of Arts Degree, a Diploma in Social Work, a Master of Business Administration Degree and a Master of Education Degree. He is a Fellow Member of the Institute of Human Resources Management. Mr Chan has over 40 years' experience in human resources development in public, commercial and educational sectors and is actively engaged in the professional development of student services personnel in higher education in China and Hong Kong.

Dr Peter Lau Kwok Kuen, aged 61, was appointed an Independent Non-executive Director of the Company in September 2000. He is also the Members of the Remuneration Committee and Nomination Committee of the Company. Dr Lau holds a Doctorate Degree in Business Administration from The Hong Kong Polytechnic University, an MBA Degree from the University of Calgary in Canada and a Master of Buddhist Studies from The University of Hong Kong. He is a member of The Canadian Institute of Chartered Accountants and the Society of Certified Management Accountants of Canada. Dr Lau had over 12 years of management and accounting experience in the private and public sectors in Canada prior to returning to Hong Kong in 1987. Dr Lau is currently the Chairman and Chief Executive of Giordano International Limited which is listed on the main board of the Stock Exchange. He is also the Chairman of the Advisory Committees on management and marketing at The Hong Kong Polytechnic University as well as Adjunct Professor of Marketing at City University of Hong Kong.

Mr Tony Tsoi Tong Hoo, aged 49, was appointed an Independent Non-executive Director of the Company in November 2008. He is also a Member of the Audit Committee of the Company. Mr Tsoi graduated from the University of Western Ontario, Canada with an Honours Degree in Business Administration in 1986. Mr Tsoi is currently an Executive Director and the Chief Executive Officer of Varitronix International Limited and an Executive Director of ReOrient Group Limited, both of which are listed on the main board of the Stock Exchange. He is also the Deputy Chairman of the supervisory board of Data Modul AG, which is listed on the Frankfurt Stock Exchange. He was formerly a Non-executive Director of China WindPower Group Limited and Zhidao International (Holdings) Limited, both of which are listed on the main board of the Stock Exchange.

#### 董事個人資料 Profile of Directors

尹錦滔先生, 現年六十一歲, 於二零零九 年九月獲委任為本公司獨立非執行董事。 彼亦為本公司審核委員會主席及提名委員會 成員。尹先生為香港會計師公會及特許公認 會計師公會之資深會員。彼為普華永道會計 師事務所香港所及中國所之前合夥人,亦為 香港執業會計師逾三十年,於審計、金融、 諮詢及管理等領域擁有豐富經驗。尹先生現 為於美國紐約交易所上市之邁瑞醫療國際有 限公司及於美國納斯達克上市之鋭廸科微電 子有限公司之獨立董事; 亦為下列於聯交所 上市公司之獨立非執行董事一華潤置地有限 公司、大連港股份有限公司、哈爾濱銀行股 份有限公司、華能新能源股份有限公司、嘉 里物流聯網有限公司、KFM金德控股有限公 司、港大零售國際控股有限公司及上海醫藥 集團股份有限公司。彼亦曾為聯交所主板上 市之瑞金礦業有限公司及漢華專業服務有限 公司之獨立非執行董事。

Mr Peter Wan Kam To, aged 61, was appointed an Independent Non-executive Director of the Company in September 2009. He is also the Chairman of the Audit Committee and a Member of the Nomination Committee of the Company. Mr Wan is a Fellow Member of Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants. He was a former partner of PricewaterhouseCoopers Hong Kong & China firm and has been a practicing accountant in Hong Kong for over 30 years with extensive experience in auditing, finance, advisory and management. Mr Wan is currently an Independent Director of Mindray Medical International Limited (a company listed on the New York Stock Exchange, USA) and RDA Microelectronics, Inc. (a company listed on the NASDAQ). Mr Wan is also an Independent Non-executive Director of several companies listed on the Stock Exchange, namely China Resources Land Limited, Dalian Port (PDA) Company Limited, Harbin Bank Co., Ltd., Huaneng Renewables Corporation Limited, Kerry Logistics Network Limited, KFM Kingdom Holdings Limited, S. Culture International Holdings Limited and Shanghai Pharmaceuticals Holding Co., Ltd.. He was formerly an Independent Non-executive Director of GreaterChina Professional Services Limited and Real Gold Mining Limited, both of which are listed on the main board of the Stock Exchange.

## 董事會報告 Report of the Directors

大快活集團有限公司(「本公司」)董事會(「董事會」)全人謹將本公司及其附屬公司(統稱「本集團」)截至二零一四年三月三十一日止年度的年報和經審核財務報表呈覽。

The Board of Directors (the "Board") of Fairwood Holdings Limited (the "Company") has pleasure in submitting their annual report together with the audited financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2014.

#### 主要營業地點

本公司在百慕達註冊成立,註冊辦事處設於 Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda,而主要營業地點則設於香 港北角丹拿道十八號愛群商業中心二樓。

#### 主要業務

本公司的主要業務是投資控股。本集團主要經營快餐店業務及物業投資。各主要附屬公司的主要業務和其他詳情載列於財務報表第137及第138頁。

本集團於本財政年度的主要業務和經營地區 分析載列於財務報表附註3(b)。

#### 主要客戶和供應商

截至二零一四年三月三十一日止年度,本集 團五大客戶和供應商分別所佔的營業額和採 購總額合共少於本集團營業額和採購總額的 30%(二零一三年:少於30%)。

#### 財務報表

本集團截至二零一四年三月三十一日止年度 的溢利和本公司與本集團於該日的財政狀況 載列於第46至第138頁的財務報表內。

#### 轉入儲備的數額

權益股東應佔溢利(未扣除股息)港幣107,611,000元(二零一三年:港幣139,469,000元)已轉入儲備。儲備的其他變動情況載列於綜合權益變動表。

本公司已於二零一三年十二月三十日派發中期股息每股23.0港仙(二零一三年:中期股息23.0港仙)。董事會現建議就截至二零一四年三月三十一日止年度派發末期股息每股39.0港仙(二零一三年:末期股息39.0港仙及特別末期股息10.0港仙)。

#### **Principal Place of Business**

The Company is incorporated in Bermuda. Its registered office is situated at Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda and principal place of business is situated at 2/F, TRP Commercial Centre, 18 Tanner Road, North Point, Hong Kong.

#### **Principal Activities**

The principal activity of the Company is investment holding. The Group is principally engaged in the operation of fast food restaurants and property investments. The principal activities and other particulars of the principal subsidiaries are set out on pages 137 and 138 to the financial statements.

The analysis of the principal activities and geographical locations of the operations of the Group during the financial year are set out in note 3(b) to the financial statements.

#### **Major Customers and Suppliers**

For the year ended 31 March 2014, the aggregate amount of turnover and purchases attributable to the Group's five largest customers and suppliers represent less than 30% (2013: less than 30%) of the Group's total turnover and purchases respectively.

#### **Financial Statements**

The profit of the Group for the year ended 31 March 2014 and the state of the Company's and the Group's affairs as at that date are set out in the financial statements on pages 46 to 138.

#### **Transfer to Reserves**

Profit attributable to equity shareholders, before dividends, of HK\$107,611,000 (2013: HK\$139,469,000) has been transferred to reserves. Other movements in reserves are set out in the consolidated statement of changes in equity.

An interim dividend of HK23.0 cents (2013: an interim dividend of HK23.0 cents) per share was paid on 30 December 2013. The Board now recommends the payment of a final dividend of HK39.0 cents (2013: a final dividend of HK39.0 cents and a special final dividend of HK10.0 cents) per share in respect of the year ended 31 March 2014.

Report of the Directors

#### 慈善捐款

本集團於年內的慈善捐款額為港幣121,000 元(二零一三年:港幣58,000元)。

#### 固定資產

年內固定資產的變動詳情載於財務報表附註 12。

#### 股本

於年內,本公司在香港聯合交易所有限公司 (「聯交所」)購入本公司股份。年內回購股份 以緩減授予購股權所產生的攤薄影響。有關 本公司於年內股本變動詳情載列於財務報表 附註25。

除財務報表附註25(d)(ii)所載列的內容外,本公司或其任何附屬公司於年內並無購買、出售或贖回本公司的上市證券。

#### 董事

本財政年度和截至本報告刊發日期止的本公司的董事(「董事」)如下:

#### 執行董事

羅開揚(執行主席) 陳志成(行政總裁) 麥綺薇

#### 非執行董事

吳志強

#### 獨立非執行董事

陳棨年 劉國權

蔡東豪

尹錦滔

根據本公司的章程細則第109及第189(viii)條,陳棨年先生及劉國權博士於即將召開的股東周年大會上輪值退任。陳棨年先生及劉國權博士符合資格,並願意在即將召開的股東周年大會上膺選連任。

獨立非執行董事的固定委任年期為三年。根據本公司的章程細則,他們須於本公司的股東周年大會上輪值退任,惟可膺選連任。

#### **Charitable Donations**

Charitable donations made by the Group during the year amounted to HK\$121,000 (2013: HK\$58,000).

#### **Fixed Assets**

Movements in fixed assets during the year are set out in note 12 to the financial statements.

#### **Share Capital**

During the year, the Company purchased shares of the Company on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). Shares were repurchased during the year to reduce the dilutive effect of granting share options. Details of movements in share capital of the Company during the year are set out in note 25 to the financial statements.

Save as set out in note 25(d)(ii) to the financial statements, there were no other purchases, sales or redemptions of the Company's listed securities by the Company or any of its subsidiaries during the year.

#### **Directors**

The Directors of the Company (the "Directors") during the financial year and up to the date of this report were:

#### **Executive Directors**

Dennis Lo Hoi Yeung (Executive Chairman)
Chan Chee Shing (Chief Executive Officer)
Mak Yee Mei

#### Non-executive Director

Ng Chi Keung

#### **Independent Non-executive Directors**

Joseph Chan Kai Nin Peter Lau Kwok Kuen Tony Tsoi Tong Hoo Peter Wan Kam To

In accordance with Bye-laws 109 and 189(viii) of the Company, Mr Joseph Chan Kai Nin and Dr Peter Lau Kwok Kuen shall retire by rotation at the forthcoming annual general meeting and Mr Joseph Chan Kai Nin and Dr Peter Lau Kwok Kuen, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

Independent Non-executive Directors are appointed for a fixed term of three years and are subject to retirement by rotation and re-election at the annual general meeting of the Company in accordance with the Bye-laws of the Company.

#### 董事和最高行政人員於股份、相關股份及 債權證中擁有的權益和淡倉

據本公司按照《證券及期貨條例》(「證券條例」)第352條規定備存的登記冊顯示,或按照《上市發行人董事進行證券交易的標準守則》(「標準守則」)以其他方式向本公司及聯交所具報,本公司的董事及最高行政人員和他們有聯繫者於二零一四年三月三十一日擁有本公司及其相聯法團(須符合證券條例第XV部所載的定義)的股份、相關股份及債權證的權益或淡倉如下:

# Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures

As at 31 March 2014, the interests or short positions of the Directors and chief executives of the Company and their associates in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") were as follows:

#### (a) 在本公司的權益

#### (a) Interests in the Company

		每股面值港幣1元的普通股 Ordinary Shares of HK\$1 each						
		個人權益	家族權益	公司權益	其他權益	- 根據購股權可認購 的相關 股份數目	總數	佔已發行 股份總數 百分比
		ind S. V. In- see.	-0,495 ( lan mm		X (O (pama)	Number of underlying shares pursuant	2024	Percentage of total
		Personal interests	Family interests	Corporate interests	Other interests	to Share Options	Total	issued shares
羅開揚	Dennis Lo Hoi Yeung	109,000	-	-	55,435,384 (附註1) (Note 1)	-	55,544,384	44.27%
陳志成	Chan Chee Shing	15,000	-	-	-	1,000,000	1,015,000	0.81%
麥綺薇	Mak Yee Mei	840,000	-	_	-	160,000	1,000,000	0.80%

附註1: 此等股份由Neblett Investments Limited (「Neblett」)及CFJ Holdings Limited (「CFJ」)持有。 該等公司分別由 兩個以羅開揚先生為酌情權益對象的 信託所實益擁有。 羅開揚先生按其作 為該等信託的酌情權益對象的權益, 又身為本公司的執行主席,故被視作 擁有Neblett及CFJ所持有股份的權益。 Note 1: These shares were held by Neblett Investments Limited ("Neblett") and CFJ Holdings Limited ("CFJ"). The companies are beneficially owned by two separate trusts of which Mr Dennis Lo Hoi Yeung is a discretionary object. Mr Dennis Lo Hoi Yeung, by virtue of his interest in the trusts as a discretionary object and as the Executive Chairman of the Company, was deemed interested in the shares held by Neblett and CFJ.

Report of the Directors

#### 董事和最高行政人員於股份、相關股份及 債權證中擁有的權益和淡倉(續)

(b) 在大快活快餐有限公司(「大快活快餐」) 的權益

**Directors' and Chief Executives' Interests and Short Positions** in Shares, Underlying Shares and Debentures (continued)

(b) Interests in Fairwood Fast Food Limited ("FFFL")

			無投票權遞延股份數目 Number of non-voting deferred shares					
		個人權益 Personal interests	家族權益 Family interests	公司權益 Corporate interests	其他權益 Other interests	總數 Total		
羅開揚	Dennis Lo Hoi Yeung	11,500	-	-	279,357 (附註2) (Note 2)	290,857		

附註2: 此等股份由Pengto International Limited (「Pengto」)持有。該公司是一個以羅開 揚先生為酌情權益對象的信託所實益 擁有。羅開揚先生按其作為該信託的 酌情權益對象的權益,又身為本公司 的執行主席,故被視作擁有Pengto所 持有股份的權益。

上述所有權益均為好倉。

除上述及下文「購股權計劃」一節所披露外, 據本公司按照證券條例第352條規定備存的 登記冊顯示,或按照標準守則以其他方式向 本公司及聯交所具報,於二零一四年三月三 十一日,本公司董事、最高行政人員或他們 的任何配偶或未滿十八歲的子女,均沒有擁 有本公司或其任何相聯法團(須符合證券條 例第XV部所載的定義)的股份、相關股份或 債權證的任何其他權益或淡倉。

董事及最高行政人員根據本公司購股權計劃 所擁有的權益詳情亦載於下文[購股權計劃] 一節。

#### 購股權計劃

於二零一四年三月三十一日,本公司有兩個 購股權計劃,分別為二零零二年購股權計劃 及二零一一年購股權計劃。該等計劃之詳情 如下:

Note 2: These shares were held by Pengto International Limited ("Pengto"), a company beneficially owned by a trust of which Mr Dennis Lo Hoi Yeung is a discretionary object. Mr Dennis Lo Hoi Yeung, by virtue of his interest in the trust as a discretionary object and as the Executive Chairman of the Company, was deemed interested in the shares held by Pengto.

All the interests stated above represent long positions.

Apart from the foregoing and those disclosed under the section "Share Option Scheme" below, as at 31 March 2014, none of the Directors or chief executives of the Company or any of their spouses or children under eighteen years of age had any other interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which had been entered in the register kept by the Company pursuant to Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

Details of Directors' and chief executives' interests under the Company's share option scheme are also set out in the section "Share Option Scheme" below.

#### **Share Option Scheme**

As at 31 March 2014, the Company maintained two share option schemes, namely, the 2002 Option Scheme and 2011 Option Scheme. Details of these schemes are as follows:

#### 購股權計劃(續)

#### (a) 二零零二年購股權計劃

二零零二年購股權計劃之目的旨在為本公司之業務發展吸納及挽留優秀人才原題。 為本公司或附屬公司任何僱員或任何顧問、代理人、代表、諮詢人、食物或服務供應商、顧客、承辦商、資業盟友利合營夥伴(「二零零二年合資格承授人」)給予額外獎勵;及籍連繫購股權持有人及股東之利益,以促進本公司長遠財務成功。

於二零一一年九月七日,本公司終止二零零二年購股權計劃,並於同日採納二零一一年購股權計劃。由於已被終止,二零零二年購股權計劃不可再授出購股權,惟於當日已授出且尚未行使之購股權仍然有效。於二零一四年六月二十六日,根據二零零二年購股權計劃可予發行的股份總數(為已授出但尚未行使之購股權)為1,806,000股,佔該日本公司已發行股本約1.43%。

#### **Share Option Scheme** (continued)

#### (a) 2002 Option Scheme

The purpose of the 2002 Option Scheme was to attract and retain the best quality personnel for the development of the Company's businesses; to provide additional incentives to any employee of the Company or its subsidiaries or any consultant, agent, representative, advisor, supplier of goods or services, customer, contractor, business ally and joint venture partner (the "2002 Option Scheme Qualifying Grantee") and to promote the long term financial success of the Company by aligning the interests of option holders to shareholders of the Company.

Under the 2002 Option Scheme, Directors were authorised, at their discretion, to invite any Director (including Non-executive Director and Independent Non-executive Director) or any of the 2002 Option Scheme Qualifying Grantee to take up options to subscribe for shares in the Company at a price which shall not be less than the highest of (i) the closing price of the shares as stated in the daily quotation sheet of the Stock Exchange on the date of offer; (ii) the average closing price of the Stock Exchange for the 5 business days immediately preceding the date of offer and (iii) the nominal value of a share. The maximum entitlement for any one participant under the 2002 Option Scheme shall not in any 12 months period up to the date of grant exceed 1% of the Company's shares in issue.

On 7 September 2011, the Company terminated the 2002 Option Scheme and adopted the 2011 Option Scheme on the same date. As a result of the termination, no further options may be granted under the 2002 Option Scheme but the options that have been granted and remained outstanding as of that date under such scheme remain effective. As at 26 June 2014, the total number of shares available for issue under the 2002 Option Scheme (being share options granted but remained outstanding) is 1,806,000 shares which represented approximately 1.43% of the issued share capital of the Company as at that date.

#### Report of the Directors

#### 購股權計劃(續)

#### (b) 二零一一年購股權計劃

二零一一年購股權計劃之目的旨在為本公司之業務發展吸納及挽留優秀人才;為任何本集團成員的任何僱員,董事(包括非執行董事及獨立非執行董事)或高級人員或任何相關信託或公司(「二零一一年合資格承授人」)給予獎勵或回報;及藉連繫購股權持有人及股東之利益,以促進本公司長遠財務成功。

於二零一一年購股權計劃項下,董事獲授權酌情邀請任何二零一一年合資格承授人接受購股權,以認購本公司股份,其價格不得低於下列三項中的最高每限份,這一一一個人。 (i)於購股權授予日期當日在聯交所發展, 報價表所報的股份收市價:(ii)於緊接購股權授予日期前五個營業日在聯交所每日報價表所報的股份平均收市價及(iii)股份面值。

於二零一四年六月二十六日,根據二零一一年購股權計劃可予發行的股份總數為12,463,528股,佔該日本公司已發行股本約9.90%。根據二零一一年購股權計劃,各參與者於截至購股權授予當日止的任何十二個月期間可認購的股份數目不得超逾本公司已發行股份的1%。

二零一一年購股權計劃之有效期為十年,由二零一一年九月七日至二零二一年九月六日止。

於二零一四年三月三十一日止年度,本集團董事及僱員分別根據二零零二年購股權計劃 及二零一一年購股權計劃,以代價港幣1元 獲授予可認購本公司股份(於二零一四年三 月三十一日的每股市值為港幣15.68元(二零 一三年:港幣16.80元))的購股權,因而擁 有下列權益。購股權並未上市。持有人有權 憑每項購股權認購1股本公司每股面值港幣1 元普通股。

#### **Share Option Scheme** (continued)

#### (b) 2011 Option Scheme

The purpose of the 2011 Option Scheme is to attract and retain the best quality personnel for the development of the Company's businesses; to provide incentives or rewards to any employee, Director (including Non-executive Director and Independent Non-executive Director) or officer of any member of the Group or any related trust or company (the "2011 Option Scheme Qualifying Grantee") and to promote the long term financial success of the Company by aligning the interests of option holders to shareholders of the Company.

Under the 2011 Option Scheme, Directors were authorised, at their discretion, to invite any of the 2011 Option Scheme Qualifying Grantee to take up options to subscribe for shares in the Company at a price which shall not be less than whichever is the highest of (i) the closing price of the shares as stated in the daily quotation sheet of the Stock Exchange on the date of offer; (ii) the average closing price of the shares as stated in the daily quotation sheets of the Stock Exchange for the 5 business days immediately preceding the date of offer and (iii) the nominal value of a share.

As at 26 June 2014, the total number of shares available for issue under the 2011 Option Scheme is 12,463,528 shares which represented approximately 9.90% of the issued share capital of the Company as at that date. The maximum entitlement for any one participant under the 2011 Option Scheme shall not in any 12 months period up to the date of grant exceed 1% of the Company's shares in issue.

The life of the 2011 Option Scheme is 10 years commencing on 7 September 2011 and expiring on 6 September 2021.

During the year ended 31 March 2014, the Directors and employees of the Group had the following interests in options to subscribe for shares of the Company (market value per share at 31 March 2014 was HK\$15.68 (2013: HK\$16.80)) granted for HK\$1 consideration under the 2002 Option Scheme and 2011 Option Scheme respectively. The options are unlisted. Each option gives the holder the right to subscribe for one ordinary share of HK\$1 each of the Company.

# Share Option Scheme (continued) (i) 2002 Option Scheme

# 購股權計劃(續) (i) 二零零二年購股權計劃

	於二零一三年 四月一日 未行使的 購股權數目 Number of options outstanding at 1 April	年內 授予的 購股權 數目 Number of options granted during	授予日	行使期間 Exercisable	年內 失效的 購股權 數目 Number of options lapsed during	年內 行使的 購股權 數目 Number of options exercised during	於二零一四年 三月三十一日 未行使的 購股權數目 Number of options outstanding at 31 March	每股 行使價 Exercise price per	緊接購股權 授予日前的 每股收市價 Closing price per share immediately before date of grant	price per share immediately before date of exercise
陳志成 <i>(董事</i> Chan Chee ' ( <i>Director</i> )		the year	granted 二零零九年 四月八日 8 April 2009	可於二零一零年 四月一日 至二零一六年 三月三十一日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 1 April 2010 to 31 March 2016	the year	the year	1,000,000	*************************************	of options 港幣6.28元 HK\$6.28	of options
麥綺薇(董事 Mak Yee Me (Director)		-	二零一零年 三月一日 1 March 2010	可於二零一一年 一月一日 至二零一六年 十二月三十一日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 1 January 2011 to 31 December 2016	-	(80,000)	160,000	港幣8.08元 HK\$8.08	港幣8.07元 HK <b>\$</b> 8.07	港幣16.52元 HK\$16.52
僱員 Employees	1,102,000	-	二零零九年 四月八日 8 April 2009	可於二零一零年 四月一日 至二零一六年 三月三十一日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 1 April 2010 to 31 March 2016	(16,000)	(526,000)	560,000	港幣6.26元 HK\$6.26	港幣6.28元 HK <b>\$</b> 6.28	港幣16.54元 HK <b>\$</b> 16.54

Report of the Directors

#### 購股權計劃(續)

#### **Share Option Scheme** (continued)

(i) 二零零二年購股權計劃(續)

(i) 2002 Option Scheme (continued)

	於二零一三年 四月一日 未行使的 購股權數目	年內 授予的 購股權 數目	授予日	行使期間	年內 失效的 購股權 數目	年內 行使的 購股權 數目	於二零一四年 三月三十一日 未行使的 購股權數目	每股 行使價	緊接購股權 授予日前的 每股收市價 Closing price	緊接購股權 行使日前的 每股加權 平均收市價 Weighted average price of closing
	Number of options outstanding at 1 April 2013	Number of options granted during the year	Date granted	Exercisable period	Number of options lapsed during the year	Number of options exercised during the year	Number of options outstanding at 31 March 2014	Exercise price per share	per share immediately before date of grant of options	price per share immediately before date of exercise of options
僱員 Employee	60,000	-	_零一一年 月十六日 16 February 	可於二零一二年 二月十六日 至二零一七年 二月十五日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 16 February 2012 to 15 February 2017	-	(20,000)	40,000	港幣10.90元 HK <b>\$</b> 10.90	港幣10.92元 HK\$10.92	港幣15.92元 HK <b>\$</b> 15.92
僱員 Employee	640,000	-	_零一一年 四月二十八日 28 April 2011	可於二零一二年 四月二十八日 至二零一九年 五月二十七日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 28 April 2012 to 27 May 2019	(480,000)	(160,000)	-	港幣10.91元 HK <b>\$</b> 10.91	港幣10.84元 HK\$10.84	港幣17.38元 HK <b>\$</b> 17.38
僱員 Employee	640,000	-	二零一一年 五月九日 9 May 2011	可於二零一二年 五月九日 至二零一九年 五月八日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 9 May 2012 to 8 May 2019	-	(160,000)	480,000	港幣10.88元 HK <b>\$</b> 10.88	港幣10.82元 HK <b>\$</b> 10.82	港幣17.38元 HK <b>\$</b> 17.38

#### 購股權計劃(續)

#### (ii) 二零一一年購股權計劃

#### **Share Option Scheme** (continued)

#### (ii) 2011 Option Scheme

	於二零一三年 四月一日 未行使的 購股權數目	年內 授予的 購股權 數目	授予日	行使期間	年內 失效的 購股權 數目	年內 行使的 購股權 數目	於二零一四年 三月三十一日 未行使的 購股權數目	每股行使價	緊接購股權 授予日前的 每股收市價	緊接購股權 行使日前的 每股加權 平均收市價 Weighted average
	Number of options outstanding at 1 April 2013	Number of options granted during the year	Date granted		Number of options lapsed during the year	Number of options exercised during the year	Number of options outstanding at 31 March 2014	Exercise price per share	Closing price per share immediately before date of grant of options	price of closing price per share immediately before date of exercise of options
僱員 Employee	-	100,000	二零一三年 四月二十五日 25 April 2013	可於二零一四年 四月二十五日 至二零二一年 四月二十四日期間 分五期各20%行使 Exercisable in five tranches of 20% during the period from 25 April 2014 to 24 April 2021	(100,000)	-	-	港幣16.54元 HK\$16.54	港幣16.58元 HK\$16.58	-

有關已授予購股權的會計政策和每份購股權加權平均值的資料,分別載列於財務報表附註1(q)(ii)及附註22。

除上述者外,於本年度內任何時間,本公司或其任何附屬公司均沒有參與任何安排,致使本公司董事、最高行政人員或其任何配偶或未滿十八歲的子女可以透過購入本公司或其任何相聯法團(須符合證券條例所載的定義)的股份或債權證而獲益。

Information on the accounting policy for share options granted and the weighted average value per option is provided in note 1(q)(ii) and note 22 to the financial statements respectively.

Apart from the foregoing, at no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the Directors or chief executives of the Company or any of their spouses or children under eighteen years of age to acquire benefits by means of acquisition of shares in or debentures of the Company or any of its associated corporations within the meaning of the SFO.

Report of the Directors

#### 本公司股本中的主要權益

遵照證券條例第336條備存的登記冊顯示, 或以其他方式向本公司具報,除本公司董事 及最高行政人員外,其他人士於二零一四年 三月三十一日擁有本公司股份和相關股份的 權益或淡倉如下:

#### **Substantial Interests in the Share Capital of the Company**

As at 31 March 2014, the interests or short positions of every person, other than the Directors and chief executives of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO, or as otherwise notified to the Company, were as follows:

				直接及/或間接持有	佔已發行 股份總數
				的股份 Shares directly and/or	百分比 Percentage of total
				indirectly held	issued shares
(i)	Neblett(附註1)	(i)	Neblett (Note 1)	48,775,384	38.88%
(ii)	CFJ(附註2)	(ii)	CFJ (Note 2)	6,660,000	5.31%
(iii)	Winning Spirit International Corporation(附註1)	(iii)	Winning Spirit International Corporation (Note 1)	48,775,384	38.88%
(iv)	HSBC International Trustee Limited(附註1)	(iv)	HSBC International Trustee Limited (Note 1)	48,775,384	38.88%
(v)	HSBC Trustee (Cook Islands) Limited(附註2)	(v)	HSBC Trustee (Cook Islands) Limited (Note 2)	6,660,000	5.31%
(vi)	Allard Partners Limited(「APL」) (附註3)	(vi)	Allard Partners Limited ("APL") (Note 3)	8,633,600	6.88%
(vii)	Allard Partners Management Ltd. (「APML」)(附註3)	(vii)	Allard Partners Management Ltd. ("APML") (Note 3)	8,633,600	6.88%
(viii)	ANLCM Investments Pty Ltd (「ANLCM」)(附註3)	(viii)	ANLCM Investments Pty Ltd ("ANLCM") (Note 3)	8,633,600	6.88%
(ix)	Wayne Victor Allard Peters (「WVAP」)(附註3)	(ix)	Wayne Victor Allard Peters ("WVAP") (Note 3)	8,633,600	6.88%
(x)	Sheva Nominees Pty Ltd(「SNPL」) (附註3)	(x)	Sheva Nominees Pty Ltd ("SNPL") (Note 3)	8,633,600	6.88%
(xi)	Howard Kantor(「HK」)(附註3)	(xi)	Howard Kantor ("HK") (Note 3)	8,633,600	6.88%
(xii)	Hayley Symon(「HS」)(附註3)	(xii)	Hayley Symon ("HS") (Note 3)	8,633,600	6.88%

#### 本公司股本中的主要權益(續)

附註1: 此等權益均屬同一批由Neblett直接持有之股份。Winning Spirit International Corporation擁有Neblett的100%權益,故被視為擁有Neblett所直接持有股份的權益。HSBC International Trustee Limited乃以羅開揚先生為酌情權益對象的信託之受託人,擁有Winning Spirit International Corporation的100%權益,故被視為擁有Neblett所直接持有股份的權益:

附註2: 此等權益均屬同一批由CFJ直接持有之股份。HSBC Trustee (Cook Islands) Limited 乃以羅開揚先生為酌情權益對象的信託之受託人,擁有CFJ的100%權益,故被視為擁有CFJ所直接持有股份的權益;及

附註3: 此等權益均屬同一批由APL直接持有之股份。APML擁有APL的100%權益,故被視為擁有APL所直接持有股份的權益。WVAP擁有ANLCM的100%權益而ANLCM則擁有APML的60%權益:HK及HS分別擁有SNPL 50%權益而SNPL乃以受託人身份擁有APML的40%權益。因此,WVAP,ANLCM,HK,HS及SNPL被視為透過彼等於APML權益而擁有APL所直接持有股份的權益。

#### 上述所有權益均為好倉。

除上述所披露外,於二零一四年三月三十一日,根據證券條例第336條規定而存置的登記冊所載,並無顯示本公司股份或相關股份的其他權益或淡倉。

# Substantial Interests in the Share Capital of the Company

Note 1: These interests represented the same block of shares directly held by Neblett. Winning Spirit International Corporation owned 100% interest in Neblett and was therefore deemed to be interested in the shares directly held by Neblett. HSBC International Trustee Limited, in its capacity as a trustee of a trust of which Mr Dennis Lo Hoi Yeung is a discretionary object, owned 100% interest in Winning Spirit International Corporation and was therefore deemed interested in the shares directly held by Neblett;

Note 2: These interests represented the same block of shares directly held by CFJ. HSBC Trustee (Cook Islands) Limited, in its capacity as a trustee of a trust of which Mr Dennis Lo Hoi Yeung is a discretionary object, owned 100% interest in CFJ and was therefore deemed interested in the shares directly held by CFJ; and

Note 3: These interests represented the same block of shares directly held by APL. APML owned 100% interest in APL and was therefore deemed to be interested in the shares directly held by APL. WVAP owned 100% interest in ANLCM which in turn owned 60% interest in APML whereas HK & HS each owned 50% interest in SNPL which, in its capacity as a trustee, owned 40% interest in APML. As such, WVAP, ANLCM, HK, HS and SNPL were deemed interested in the shares directly held by APL through their interests in APML.

All the interests stated above represent long positions.

Save as disclosed above, no other interest or short position in the shares or underlying shares of the Company were recorded in the register required to be kept under Section 336 of the SFO as at 31 March 2014.

Report of the Directors

#### 足夠公眾持股量

根據在本年報刊發日本公司所獲得和董事所知悉的公開資料,本公司仍維持聯交所《證券上市規則》(「上市規則」)所指定的公眾持股量。

#### 持續關連交易

為遵循上市規則第14A章的申報規定,本集團載列以下持續關連交易的詳情:

#### (a) 與新捷國際有限公司(「新捷」)的租賃 協議

正如財務報表附註29(b)所詳述,本公司的附屬公司大快活快餐向新捷租入一項物業以經營一間快餐店,租賃期為三年由二零零九年四月十日至二零一四月九日(「第一次交易」)。於二零一年十月三十一日,該租約之租期由二年四月十日起再續三年(「第二次司場上,該租賃對本公司構成持數學,該租賃對本公司構成交易以的租金及按金詳情如下:

#### **Sufficiency of Public Float**

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the date of this annual report, the Company has maintained the prescribed public float under the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules").

#### **Continuing Connected Transactions**

The particulars of the following continuing connected transactions of the Group are set out below in compliance with the reporting requirements of Chapter 14A of the Listing Rules:

# (a) Tenancy agreement with New Champion International Limited ("New Champion")

As detailed in note 29(b) to the financial statements, FFFL, a subsidiary of the Company, leased a property from New Champion with a lease term of three years from 10 April 2009 to 9 April 2012 ("1st Transaction") for the operation of a fast food restaurant. On 31 October 2011, such lease was renewed for a further three years from 10 April 2012 ("2nd Transaction"). As New Champion is an associate of Mr Dennis Lo Hoi Yeung (a Director of the Company), the entering into the lease constituted continuing connected transaction for the Company. Details of rent and deposits paid by FFFL relating to the property for the above transaction are as follows:

		二零一三年	二零一二年	二零一二年
		四月一日至	四月十 <mark>日至</mark>	四月一日至
		二零一四年	二零一三年	二零一二年
		三月三十一日	三月三十一日	四月九日
			(第二次交易)	(第一次交易)
		1 April 2013 to	10 April 2012 to	1 April 2012 to
		31 March 2014	31 March 2013	9 April 2012
			(2nd Transaction)	(1st Transaction)
		港幣千元	港幣千元	港幣千元
		HK\$'000	HK\$'000	HK\$'000
本年度租金	Rent for the year	1,680	1,638	36
租金按金	Rental deposits	420	420	360

#### 持續關連交易(續)

#### (b) 與慶立有限公司(「慶立」)的租賃協議

正如財務報表附註29(c)所詳述,大快活快餐向慶立租入一項物業,以經營一間因市區重建而須搬遷的快餐店,有關租賃由二零一二年三月一日起計為期三年。由於慶立是羅開揚先生(本公司董事)的聯繫人,該租賃對本公司構成持續關連交易。大快活快餐就該物業之交易已付的租金及按金詳情如下:

#### **Continuing Connected Transactions** (continued)

#### (b) Tenancy agreement with Hibony Limited ("Hibony")

As detailed in note 29(c) to the financial statements, FFFL leased a property from Hibony for three years from 1 March 2012 for the operation of a fast food restaurant that had to be relocated due to urban renewal. As Hibony is an associate of Mr Dennis Lo Hoi Yeung (a Director of the Company), the entering into the lease constituted continuing connected transaction for the Company. Details of rent and deposits paid by FFFL relating to the property for the above transaction are as follows:

		二零一四年	二零一三年
		2014	2013
		港幣千元	港幣千元
		HK\$'000	HK\$'000
本年度租金	Rent for the year	2,493	2,493
租金按金	Rental deposits	660	660

# (c) 與陽光一代有限公司(「陽光一代」)的服務協議

正如財務報表附註29(d)所詳述,大快活快餐同意根據陽光一代的規格為陽光一代生產若干加工食品,而截至二零一四年三月三十一日止年度之服務費為港幣1,122,000元(二零一三年:港幣975,000元),此乃按照成本加成定價法而計算。於二零一三年五月六日,大快活快餐,協院光一代訂立為期六個月服務協議,協定由二零一三年四月一日起至二零一三年九月三十日止,為陽光一代提供服務。

陽光一代由羅開彌先生、羅開彌先生之妻子及一名獨立第三方分別擁有65%、20%及15%。羅開彌先生為羅開揚先生(本公司董事)的胞兄,故陽光一代為本公司的關連人士,該等與陽光一代的交易對本公司構成持續關連交易。

# (c) Service agreement with Sun Generation Limited ("Sun Generation")

As detailed in note 29(d) to the financial statements, FFFL agreed to produce certain processed food products for Sun Generation according to the Sun Generation's specification and services fee incurred for the year ended 31 March 2014 is HK\$1,122,000 (2013: HK\$975,000) which was determined by a cost-plus pricing method. On 6 May 2013, FFFL entered into a service agreement with Sun Generation in respect of the provision of the services for a term of six months commencing from 1 April 2013 and expiring on 30 September 2013.

Sun Generation is owned as to 65% by Mr Henry Lo Hoi Nai, 20% by the wife of Mr Henry Lo Hoi Nai and 15% by an independent third party. As Mr Henry Lo Hoi Nai is the brother of Mr Dennis Lo Hoi Yeung (a Director of the Company), Sun Generation is a connected person of the Company, and the transaction with Sun Generation constituted continuing connected transaction for the Company.

#### Report of the Directors

#### 持續關連交易(續)

為遵循上市規則第14A章有關上述新捷、慶立及陽光一代持續關連交易的規定,獨立非執行董事已審閱及確定與新捷、慶立及陽光一代所進行的交易(「有關交易」):

- (i) 在一般及日常業務過程中進行;
- (ii) 按照一般商業條款或按照不遜於本集團 給予或由獨立第三方提供的條款進行;
- (iii) 按照規管有關交易的協議所載的條款(屬公平及合理,且符合本公司股東的整體利益)進行:及
- (iv) 截至二零一四年三月三十一日止年度, 有關交易的總額不超過全年最高總額。

本公司核數師已獲委聘按照香港會計師公會頒布的《香港核證工作準則》第3000號「非審核或審閱過往財務資料的核證工作」,並參照實務説明第740號「關於香港《上市規則》所述持續關連交易的核數師函件」,對本集團的持續關連交易作出報告。根據上市規則第14A.38條,核數師已就有關持續關連交易的核證結果及結論,發出無保留意見的函件。本公司已將核數師函件的副本呈交聯交所。

#### **Continuing Connected Transactions** (continued)

In compliance with Chapter 14A of the Listing Rules in connection with the above continuing connected transactions with New Champion, Hibony and Sun Generation, the Independent Non-executive Directors have reviewed and confirmed that the transactions with New Champion, Hibony and Sun Generation (the "Transactions") have been entered into:

- (i) in the ordinary and usual course of business;
- (ii) either on normal commercial terms or on terms no less favourable than those available to or from independent third parties;
- (iii) in accordance with the terms of agreements governing the Transactions on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole; and
- (iv) the aggregate value of the Transactions for the year ended 31 March 2014 has not exceeded the maximum aggregate annual value.

The Company's auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued their unqualified letter containing their findings and conclusions in respect of the continuing connected transactions in accordance with Rule 14A.38 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

#### 董事擁有合約的利益

除「持續關連交易」一節所載列的交易外,在 本年度任何期間或年終,本公司或其附屬公司均無就本集團的業務簽訂與任何董事有直 接或間接重大利益的重要合約。

#### 董事服務合約

除法定賠償外,擬於即將召開的股東周年大 會上侯選連任的董事,概無與本公司或其任 何附屬公司訂立於一年內不可在不予賠償的 情況下終止尚未屆滿的服務合約。

#### 優先購買權

本公司的公司組織章程細則及百慕達法例並 無優先購買權的規定。

#### 銀行貸款

本集團於二零一四年三月三十一日的銀行貸款詳情載於財務報表附註20。

#### 本集團五年財務概要

本集團於過去五個財政年度的業績和資產與 負債概要載於本年報第139頁。

#### 投資物業

本集團各項投資物業的詳情載於本年報第 140頁。

#### 退休計劃

本集團按照香港《強制性公積金計劃條例》的 規定,為根據香港《僱傭條例》於香港聘用的 僱員,設立強制性公積金計劃(「強積金計 劃」)。有關強積金計劃的詳情載於財務報表 附註21。

根據當地勞動法律及法規,本集團在香港以 外地區聘用的僱員是受到合適的當地界定供 款退休計劃的保障。

#### **Directors' Interests in Contracts**

Save as the transactions disclosed in the section headed "Continuing Connected Transactions", no contract of significance to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### **Directors' Service Contracts**

No Director proposed for re-election at the forthcoming annual general meeting has an unexpired service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than normal statutory compensation.

#### **Pre-emptive Rights**

There is no provision for pre-emptive rights under the Company's Bye-laws and the laws in Bermuda.

#### **Bank Loans**

Particulars of bank loans of the Group at 31 March 2014 are set out in note 20 to the financial statements.

#### **Five-year Group Financial Summary**

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 139 of the annual report.

#### **Investment Properties**

Particulars of the investment properties of the Group are shown on page 140 of the annual report.

#### **Retirement Scheme**

The Group operates a Mandatory Provident Fund Scheme (the "MPF Scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees in Hong Kong under the jurisdiction of the Hong Kong Employment Ordinance. Particulars of the MPF Scheme are set out in note 21 to the financial statements

Employees engaged by the Group outside Hong Kong are covered by appropriate local defined contribution retirement schemes pursuant to the local labour rules and regulations.

Report of the Directors

#### 獨立性確認

本公司已接獲各名獨立非執行董事按照上市規則第3.13條所作出的年度獨立性確認,並認為所有獨立非執行董事確屬獨立人士。

#### 核數師

畢馬威會計師事務所任滿告退,並願意膺選連任。本董事會於即將召開的股東周年大會上,提呈由畢馬威會計師事務所連任本公司核數師的決議。

承董事會命 By order of the Board

#### 羅開揚

Dennis Lo Hoi Yeung 執行主席 Executive Chairman

香港,二零一四年六月二十六日 Hong Kong, 26 June 2014

#### **Confirmation of Independence**

The Company has received from each of the Independent Non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules and considers all the Independent Non-executive Directors to be independent.

#### **Auditor**

KPMG retire and, being eligible, offer themselves for reappointment. A resolution for the re-appointment of KPMG as auditor of the Company is to be proposed at the forthcoming annual general meeting.

# 企業管治報告

# **Corporate Governance Report**

大快活集團有限公司(「本公司」)之董事會 (「董事會」)一直致力達至高水平企業管治, 以保障股東利益,提升企業價值及問責性。

除以下文闡述及解釋有關本公司主席及/或董事總經理(行政總裁)毋須輪值退任及涉及董事會成員多元化的政策之訂定日有偏離外,本公司於截至二零一四年三月三十一日止年度內已遵守載於香港聯合交易所有限公司(「聯交所」)證券上市規則(「上市規則」)附錄十四的《企業管治守則》及《企業管治報告》(「企業管治守則」)之守則條文。

#### 證券交易標準守則

本公司已採納載於上市規則附錄十的《上市發行人董事進行證券交易的標準守則》(「標準守則」),作為本公司董事(「董事」)進行證券交易的守則。經本公司具體諮詢後,全體董事確認,彼等於截至二零一四年三月三十一日止年度內已遵守標準守則所規定的標準。

## 董事會

董事會負責本公司業務的整體管理,負責領 導及監控本公司的責任,並透過引領及指導 本公司事務,共同肩負促進本公司成功的責 任。全體董事一直就本公司及股東的利益客 觀地作出決定。董事會知悉企業管治乃全體 董事之共同責任,因此,其已採納符合企業 管治守則之企業管治職權範疇。

董事會執掌本公司重大事項的決策權,包括 批准及監督一切政策上的事宜、整體策略及 預算案、內部監控、財務資料、董事委任及 其他重大財務及營運等事宜。 The Board of Directors (the "Board") of Fairwood Holdings Limited (the "Company") is committed to achieving high standards of corporate governance practices to safeguard the interests of shareholders and to enhance corporate value and accountability.

The Company has complied with the code provisions as set out in the Corporate Governance Code and Corporate Governance Report (the "CG Code") contained in Appendix 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") throughout the year ended 31 March 2014, save and except that the Chairman and/or Managing Director (Chief Executive Officer) of the Company are not subject to retirement by rotation and the date on which the policy concerning diversity of board members was adopted, details of which and the reasons for the deviation are stated below.

#### **Model Code for Securities Transactions**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 of the Listing Rules for securities transactions by the Directors of the Company (the "Directors"). Following specific enquiry by the Company, all Directors confirmed their compliance with the required standards set out in the Model Code throughout the year ended 31 March 2014.

## **Board of Directors**

The overall management of the Company's business is vested in the Board, which assumes the responsibility for leadership and control of the Company and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. All Directors have taken decisions objectively in the interests of the Company and its shareholders at all times. The Board recognizes that corporate governance should be the collective responsibility of all Directors, as such, it has adopted terms of reference for corporate governance functions that are in line with the CG Code.

The Board undertakes responsibility for decision making in major matters of the Company, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control, financial information, appointment of directors and other significant financial and operational matters.

# 企業管治報告

# Corporate Governance Report

#### 董事會(續)

本公司已就所有主要及重大事宜諮詢全體董事的意見。在公司秘書所提供的意見及協助下,執行主席確保所有董事均已就將於董事會會議上討論的議題獲得簡要匯報,並按時取得充分可靠的資料。董事可於適當的情況下並在向董事會提出要求後,尋求獨立專業意見,有關費用由本公司支付。

本公司的日常管理、行政及營運交由本公司 三位執行董事及高層管理人員組成的執行委 員會負責。本公司會定期檢討所委托的職能 及工作任務。執行委員會成員於訂立任何重 大交易前,須事先經由董事會批准。

於本報告日期,董事會由下列董事組成:

# 執行董事

羅開揚(執行主席) 陳志成(行政總裁) 麥綺薇

# 非執行董事

吳志強

#### 獨立非執行董事

陳棨年 劉國權 蔡東豪

尹錦滔

於二零一四年三月三十一日止年度內,董事會一直遵守上市規則有關委任最少三名獨立非執行董事,而其中一名獨立非執行董事須具備合適的專業資格或會計或相關財務管理方面專業知識的規定。獨立非執行董事人數三分之一。董事名單列明其角色與職能已刊載於本公司及聯交所的網上報。全體董事的履歷詳情載列於本年報第15至第18頁內。董事會各董事之間(特別是執行主席及行政總裁之間)並無存有任何關係。

#### **Board of Directors** (continued)

All Directors have been consulted on all major and material matters of the Company. With the advice and services of the Company Secretary, the Executive Chairman seeks to ensure that all Directors are properly briefed on issues arising at Board meetings and receive adequate and reliable information in a timely manner. Directors may choose to take independent professional advice in appropriate circumstances at the Company's expenses, upon making request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the Executive Committee which comprises the three Executive Directors and the senior management of the Company. The delegated functions and work tasks are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the above-mentioned officers.

As at the date of this report, the Board comprises the following Directors:

# **Executive Directors**

Dennis Lo Hoi Yeung (Executive Chairman)
Chan Chee Shing (Chief Executive Officer)
Mak Yee Mei

#### Non-executive Director

Ng Chi Keung

# Independent Non-executive Directors ("INED(s)")

Joseph Chan Kai Nin Peter Lau Kwok Kuen Tony Tsoi Tong Hoo Peter Wan Kam To

During the year ended 31 March 2014, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three INEDs with at least one INED possessing appropriate professional qualifications or accounting or related financial management expertise. The representation of INEDs is more than one third of the Board. A list containing the names of the Directors with their roles and functions has been published on the websites of the Company and the Stock Exchange. Biographical details of all Directors are set out on pages 15 to 18 of this annual report. There is no relationship among directors of the Board and in particular, between the Executive Chairman and the Chief Executive Officer.

# 董事會(續)

本公司已接獲各獨立非執行董事根據上市規則第3.13條就其獨立性而發出的年度確認函。再者,董事會並不知悉任何關係或情況會干預獨立非執行董事行使其獨立判斷,因此,本公司認為全體獨立非執行董事均具獨立性。

於二零一四年三月三十一日止年度內,共舉 行了四次全體董事會會議,每位董事的出席 記錄如下:

### **Board of Directors** (continued)

The Company has received from each of the INED an annual confirmation in writing of his independence pursuant to Rule 3.13 of the Listing Rules. Furthermore, the Board is not aware of any relationship or circumstances which would interfere with the exercise of the independent judgment of the INEDs. Accordingly, the Company considers that all the INEDs are independent.

Four full Board meetings were held during the year ended 31 March 2014 and attendance record of each Director is set out below:

# 出席次數/會議次數 Number of meetings attended/held

執行董事	Executive Directors	
羅開揚(執行主席)	Dennis Lo Hoi Yeung (Executive Chairman)	4/4
陳志成(行政總裁)	Chan Chee Shing (Chief Executive Officer)	4/4
麥綺薇	Mak Yee Mei	4/4
非執行董事	Non-executive Director	
吳志強	Ng Chi Keung	4/4
獨立非執行董事	Independent Non-executive Directors	
陳棨年	Joseph Chan Kai Nin	4/4
劉國權	Peter Lau Kwok Kuen	4/4
蔡東豪	Tony Tsoi Tong Hoo	4/4
尹錦滔	Peter Wan Kam To	4/4

所有董事清楚明白其應平衡、清晰及明白地評審公司表現的責任,適用於年度報告及中期報告、其他涉及股價敏感資料的通告及露據上市規則規定及其他法例規定須予被表責實與公允反映本集團編製財務報表其實與公允反映本集團的財政狀況為其其任。本公司核數師之報告就有關聲明其對不公司財務報表之責任已列於第44及第45頁董事確認並無重大不明朗事件或情況可能會影響本公司持續經營的能力。

於二零一四年三月三十一日止年度內,全體 董事已透過出席培訓課程或閱覽資料參與持 續專業發展活動,以更新董事對上市公司董 事之角色、職責及職務之知識與技能。 All Directors well understand their responsibilities to present a balanced, clear and understandable assessment of annual and interim reports, price-sensitive announcements and other disclosures required under the Listing Rules and other regulatory requirements. The Directors acknowledge their responsibility for preparing financial statements which give a true and fair view of the state of affairs of the Group. The statement of the auditor of the Company about their reporting responsibilities on the financial statements of the Company is set out on pages 44 and 45 in the independent auditor's report. The Directors, having made appropriate enquiries, confirm that there are no material uncertainties relating to events or conditions that may cast doubt upon the Company's ability to continue as a going concern.

During the year ended 31 March 2014, all Directors have participated in continuous professional development activities either by attending training courses or by reading materials to develop and refresh their knowledge and skills on the roles, functions and skills of a director of a listed corporation.

# 企業管治報告

# Corporate Governance Report

#### 主席及行政總裁

本公司主席及行政總裁分別為羅開揚先生及 陳志成先生,其角色是分開的及並非由同一 名人士出任。

企業管治守則條文第A.4.2條規定,每名董事 (包括有指定任期的董事)須輪值退任,至三年一次。惟根據本公司的章程細則(「政 程細則」),本公司主席及董事總經理(行政 總裁)無須輪值退任。董事會認為,豁免守 公司的主席及董事總經理(行政總裁)遵守 關輪值退任的條文,將使本集團可在強勢 關輪值退任的條文,將使本集團可在強勢,制 定及落實長遠的策略及業務計劃。董事會相 信持續豁免該等董事遵守有關輪值退任的條 文,符合本公司的最佳利益。

# 委任及重選董事

章程細則賦予董事會權力委任任何人士出任本公司董事,以填補臨時空缺或作為董事會的新增成員。股東提名董事侯選人之程序已刊載於本公司的網站。

根據章程細則,(i)於年內獲董事會委任的新董事,其任期在接受委任後的首次股東周年大會時屆滿,惟可膺選連任,及(ii)於每屆之股東周年大會上,當時三分一之董事(董事擔任主席或董事總經理除外),或倘若其數目並不是三或三的倍數,則以最接近但不得少於三分一之董事須輪值退任,惟每位董事擔任主席或董事總經理除外),包括有指定任期之董事,須至少每三年輪值退任一次。

現時,全體非執行董事均已獲委任為期三 年,並須遵守章程細則有關輪值退任及由股 東重選的規定。

#### **Chairman and Chief Executive Officer**

The Chairman and Chief Executive Officer of the Company are Messrs Dennis Lo Hoi Yeung and Chan Chee Shing respectively whose roles are segregated and are not exercised by the same individual.

Code provision A.4.2 of the CG Code stipulates that every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years; however, the Chairman and the Managing Director of the Company are not subject to retirement by rotation under the Byelaws of the Company (the "Bye-laws"). The Board considers that the exemption of both the Chairman and the Managing Director (the Chief Executive Officer) of the Company from such retirement by rotation provisions would provide the Group with strong and consistent leadership, efficient use of resources, effective planning, formulation and implementation of long-term strategies and business plans. The Board believes that it would be in the best interest of the Company for such Directors to continue to be exempted from retirement by rotation provisions.

# **Appointment and Re-election of Directors**

The Board is empowered under the Bye-laws to appoint any person as a director of the Company either to fill a casual vacancy or as an addition to the Board. Procedures for shareholders to propose a person for election as a director are available at the website of the Company.

According to the Bye-laws, (i) new Directors appointed by the Board during the year shall hold office until the first annual general meeting after their appointment and shall then be eligible for re-election; and (ii) at each annual general meeting, one-third of the Directors (other than any Director holding office as Chairman or Managing Director) for the time being or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office provided that each Director (other than any Director holding office as Chairman or Managing Director) including those appointed for a specific term shall be subject to retirement by rotation at least once every three years.

Currently, all Non-executive Directors are appointed for a specific term of three years, subject to retirement by rotation and reelection by the shareholders in accordance with the Bye-laws.

### 提名委員會

提名委員會成員包括兩名獨立非執行董事劉國權博士及尹錦滔先生。羅開揚先生為提名委員會主席。提名委員會之職權範圍符合企業管治守則的規定,並已刊載於本公司及聯交所的網站。

提名委員會專責檢討董事會的架構、人數及組成,就物色及向董事會提名合適候選人以向股東舉薦於股東周年大會上進行選舉。如有需要,亦會向董事會提供關於填補空缺侯選人的建議。

按二零一三年九月一日起生效之企業管治守則的守則條文第A.5.6條規定,提名委員會應訂有涉及董事會成員多元化的政策,並於企業管治報告內披露其政策或政策摘要。由於提名委員會認為需要更充裕時間以制定該政策,所以董事會多元化政策於二零一四年三月被董事會採納。

於該政策項下,任命董事會成員會以能力為依歸,並會充分考慮因董事們具備不同技能,文化和教育背景,專業經驗,性別,年齡及其他素質而帶來的裨益。董事會認為,董事會多元化政策將促進有效的決策與更優良的管治,使董事會考慮企業事宜時會有更多種類的選擇和解決方案。

提名委員會於二零一四年三月三十一日止年 度內舉行了一次會議,以檢討董事會的架 構、人數及組成(包括技能、知識及經驗方 面);評核獨立非執行董事的獨立性及就董事 之連任向董事會提出建議。

#### **Nomination Committee**

The Nomination Committee comprises two INEDs, Dr Peter Lau Kwok Kuen and Mr Peter Wan Kam To. Mr Dennis Lo Hoi Yeung is the chairman of the Nomination Committee. The written terms of reference of the Nomination Committee are in line with the CG Code and available on the websites of the Company and the Stock Exchange.

The Nomination Committee is responsible for reviewing the structure, size and composition of the Board, identifies and recommends to the Board suitable candidate(s) to stand for election by shareholders at annual general meeting, or when necessary, to fill vacancies on the Board.

Code provision A.5.6 of the CG Code stipulates that the nomination committee should have a policy concerning diversity of board members, and should disclose the policy or a summary of it in the corporate governance report with effect from 1 September 2013. Since the Nomination Committee was of the view that more time was required to formulate such policy, the Board Diversity Policy was adopted by the Board in March 2014.

Under the policy, appointment of Board members will be made on merit with due regard of benefits of having differences in the skills, cultural and educational background, professional experience, gender and age and other qualities of directors. The Board believes that the Board Diversity Policy will promote effective decision-making and better governance and allow the Board to consider a wider range of options and solutions to corporate issues.

During the year ended 31 March 2014, one Nomination Committee meeting was held to review the structure, size and composition (including the skills, knowledge and experience) of the Board; to assess the independence of INEDs and to make recommendations to the Board on the re-appointment of directors.

# 企業管治報告

# Corporate Governance Report

#### 提名委員會(續)

每位成員的出席記錄如下:

# **Nomination Committee** (continued)

The attendance record of each member is as follows:

#### 出席次數/會議次數

## Number of meetings attended/held

<b>執行董事</b> 羅開揚 <i>(主席)</i>	Executive Director  Dennis Lo Hoi Yeung (Chairman)	1/1
獨立非執行董事	Independent Non-executive Directors	
劉國權	Peter Lau Kwok Kuen	1/1
尹錦滔	Peter Wan Kam To	1/1

#### 薪酬委員會

# 薪酬委員會成員包括兩名獨立非執行董事陳 祭年先生及劉國權博士,以及一名非執行董 事吳志強先生。陳祭年先生為薪酬委員會主 席。薪酬委員會採納之職權範圍符合企業管 治守則的規定,並已刊載於本公司及聯交所 的網站。

薪酬委員會專責就所有董事及高級管理層成 員之薪酬政策及架構以及其他相關事宜向董 事會提供推薦建議。

薪酬委員會於二零一四年三月三十一日止年 度內舉行了一次會議以檢討董事的薪酬,每 位成員的出席記錄如下:

#### **Remuneration Committee**

The Remuneration Committee comprises two INEDs, Mr Joseph Chan Kai Nin and Dr Peter Lau Kwok Kuen and one Non-executive Director, Mr Ng Chi Keung. Mr Joseph Chan Kai Nin is the chairman of the Remuneration Committee. Remuneration Committee adopts written terms of reference that are in line with the CG Code and are available on the websites of the Company and the Stock Exchange.

The Remuneration Committee is responsible for making recommendations to the Board on the Company's remuneration policy and structure for all Directors and members of senior management and other related matters.

During the year ended 31 March 2014, the Remuneration Committee met once to review the remuneration of Directors and the attendance record of each member is as follows:

### 出席次數/會議次數

# Number of meetings attended/held

獨立非執行董事	Independent Non-executive Directors	
陳棨年(主席)	Joseph Chan Kai Nin (Chairman)	1/1
劉國權	Peter Lau Kwok Kuen	1/1
非執行董事	Non-executive Director	
吳志強	Ng Chi Keung	1/1

# 審核委員會

審核委員會成員包括一名非執行董事吳志強 先生及三名獨立非執行董事陳棨年先生、蔡 東豪先生及尹錦滔先生。審核委員會由尹錦 滔先生擔任主席、每年須與本公司核數師至 少舉行兩次會議。

審核委員會的主要職責包括在提呈董事會批准之前,審閱財務報表及報告,並考慮合資格會計師、內部核數師或外聘核數師所提出的任何重大或特殊提問。委員會亦負責檢討外聘核數師的審核範圍及性質,以及本公司財務申報、內部監控及風險管理系統及相關程序的充足性及成效。審核委員會之職權範圍已符合企業管治守則的規定,並已刊載於本公司及聯交所的網站。

於二零一四年三月三十一日止年度內,審核委員會共舉行了兩次會議,以審閱本公司中期及全年的財務報表;檢討外聘核數師的酬金;與外聘核數師商討彼等的獨立身份及審核性質及範圍;檢討內部審核程序、調查結果及管理層的回應;並且對本集團內部監控及風險管理系統進行評估。

每位成員的出席記錄如下:

#### **Audit Committee**

The Audit Committee comprises one Non-executive Director, Mr Ng Chi Keung and three INEDs, Mr Joseph Chan Kai Nin, Mr Tony Tsoi Tong Hoo and Mr Peter Wan Kam To. The Audit Committee is chaired by Mr Peter Wan Kam To and meets at least twice a year with the Company's auditor.

The principal duties of the Audit Committee include reviewing the financial statements and reports and considering any significant or unusual items raised by the qualified accountant, internal auditor or external auditors before submission to the Board for approval. It is also responsible for reviewing the scope and nature of the external audit and the adequacy and effectiveness of the Company's financial reporting system, internal control system and risk management system and associated procedures. The Audit Committee has written terms of reference which are in line with the CG Code and are available on websites of the Company and the Stock Exchange.

During the year ended 31 March 2014, two Audit Committee meetings were held to review the interim and annual financial statements of the Company; to review the remuneration of external auditors; to discuss with the external auditors their independence and the nature and scope of the audit; to review the internal audit programme, findings and management's responses; and to evaluate the system of internal controls and risk management of the Group.

The attendance record of each member is as follows:

出席次數/會議次數

Number of meetings attended/held

獨立非執行董事	Independent Non-executive Directors	
尹錦滔(主席)	Peter Wan Kam To (Chairman)	2/2
陳棨年	Joseph Chan Kai Nin	2/2
蔡東豪	Tony Tsoi Tong Hoo	2/2
非執行董事	Non-executive Director	
吳志強	Ng Chi Keung	2/2

# 企業管治報告

# Corporate Governance Report

### 核數師酬金

於二零一四年三月三十一日止年度內,本公司就本公司核數師提供的審核及非審核服務 所支付/應支付予核數師的費用如下:

#### **Auditor's Remuneration**

During the year ended 31 March 2014, the fees paid/payable to the auditor in respect of audit and non-audit services provided by the auditor of the Company were as follows:

		金額
		Amount
		港幣千元
服務性質	Nature of services	HK\$'000
二零一三年/二零一四年中期業績審閲費	Review fee for 2013/14 interim results	514
二零一三年/二零一四年全年業績審核費	Audit fee for 2013/14 final results	2,936
包括提供税務合規服務的非審核服務	Non-audit services which covered provision	
	of tax compliance services	293
總額	Total	3,743

#### 公司秘書

麥綺薇小姐為本公司之公司秘書兼執行董事。作為公司秘書,麥小姐支援董事會以確保董事會成員之間資訊交流良好,以及遵循董事會程序及所有適用之法律、規則及條例。於二零一四年三月三十一日止年度內,彼已接受不少於十五小時之相關專業培訓。

### 內部監控

董事會負責全面維持本集團良好而有效的內部監控制度。本集團的內部監控制度包括確立清晰的管理架構,並為達至業務目標賦予相關權限、保障資產不會在未經許可的情況下被動用或挪用、確保會計賬簿及記錄得以妥善保存,以便提供可靠的財務資料供內部使用或刊載,並確保遵守有關法規及條例。董事會定期檢討本集團內部監控制度的成效。

### 與投資者的關係及溝通

本公司繼續積極推動及促進與投資者的關係 及溝通。指定的執行董事及高層管理人員負 責定期與機構投資者及分析員保持溝通,讓 彼等了解本公司的發展近況。對投資者之詢 問,亦會作出適時及資料性的回覆。

# **Company Secretary**

Ms Mak Yee Mei is the Company Secretary and Executive Director of the Company. As the Company Secretary, Ms Mak supports the Board by ensuring good information flow within the Board and the Board procedures and all applicable law, rules and regulations are followed. During the year ended 31 March 2014, she undertook not less than 15 hours of relevant professional training.

#### **Internal Controls**

The Board has overall responsibility for maintaining a sound and effective internal control system of the Group. The Group's internal control system includes a well defined management structure with limits of authority which is designed for the achievement of business objectives, safeguard assets against unauthorized use or disposition, ensure maintenance of proper books and records for the provision of reliable financial information for internal use or publication, and to ensure compliance with relevant legislations and regulations. The Board conducts regular reviews of the effectiveness of the Group's internal control system.

# **Investor Relations and Communication**

The Company continues to pursue a proactive policy of promoting investor relations and communication. Designated Executive Directors and senior management maintain regular dialogue with institutional investors and analysts to keep them abreast of the Company's developments. Enquiries from investors are dealt with in an informative and timely manner.

# 與投資者的關係及溝通(續)

董事會亦歡迎股東就影響本集團的事宜提出 意見,並鼓勵彼等出席股東大會,直接向董 事會或管理層表達彼等關注的事宜。

全體董事均已出席於二零一三年九月十一日 舉行之股東周年大會,其出席記錄如下:

### **Investor Relations and Communication** (continued)

The Board also welcomes the views of shareholders on matters affecting the Group and encourages them to attend shareholders' meetings to communicate any concerns they might have with the Board or management directly.

All Directors had attended the annual general meeting of the Company held on 11 September 2013 with the attendance record as follows:

#### 出席次數/會議次數

Number of meetings attended/held

執行董事	Executive Directors	
羅開揚(執行主席)	Dennis Lo Hoi Yeung (Executive Chairman)	1/1
陳志成(行政總裁)	Chan Chee Shing (Chief Executive Officer)	1/1
麥綺薇	Mak Yee Mei	1/1
非執行董事	Non-executive Director	
吳志強	Ng Chi Keung	1/1
獨立非執行董事	Independent Non-executive Directors	
陳棨年	Joseph Chan Kai Nin	1/1
劉國權	Peter Lau Kwok Kuen	1/1
蔡東豪	Tony Tsoi Tong Hoo	1/1
尹錦滔	Peter Wan Kam To	1/1

本公司網站亦已上載股東如何召開股東特別大會之程序、股東於股東大會上提呈建議之程序及股東提名董事侯選人之程序供股東知悉。

本公司設有網站作為促進有效溝通的渠道, 以電子方式適時發布公司資訊及其他財務及 非財務方面的資料。

#### 組織章程文件

本公司最新的組織章程大綱及細則綜合版本 已刊載於本公司及聯交所的網站。於二零一 四年三月三十一日止年度內,本公司組織章 程文件並無變動。 Procedures on how shareholders can convene a special general meeting, put forward proposals at shareholders' meetings and propose a person for election as a director are also available at Company's website for shareholders' information.

As a channel to further promote effective communication, the Company's website is maintained to disseminate corporate information and other relevant financial and non-financial information electronically.

## **Constitutional Documents**

The Company has published an up-to-date consolidated version of its Memorandum of Association and Bye-laws on the websites of the Company and the Stock Exchange. During the year ended 31 March 2014, there has been no change to these Company's constitutional documents.

# 獨立核數師報告 Independent Auditor's Report



# 致大快活集團有限公司股東之 獨立核數師報告

(於百慕達註冊成立的有限公司)

本核數師(以下簡稱「我們」)已審核列載於第46至第138頁大快活集團有限公司(「貴公司」)及其附屬公司(統稱「貴集團」)的綜合財務報表,此財務報表包括於二零一四年三月三十一日的綜合財務狀況表和貴公司財務狀況表與截至該日止年度的綜合收益表、綜合權益變動表和綜合現金流量表,以及主要會計政策概要及其他附註解釋。

# 董事就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒布的《香港財務報告準則》及香港《公司條例》的披露規定編製真實而公允的綜合財務報表,並負責董事認為編製綜合財務報表所必需的有關內部監控,以確保有關綜合財務報表不存在由於欺詐或錯誤而導致的重大錯誤陳述。

#### 核數師的責任

我們的責任是根據我們的審核對該等綜合財務報表作出意見。我們是按照百慕達一九八一年《公司法案》第90條的規定,僅向整體股東報告。除此以外,我們的報告不可用作其他用途。我們概不就本報告的內容,對任何其他人士負責或承擔法律責任。

我們已根據香港會計師公會頒布的《香港核數準則》進行審核。這些準則要求我們遵守 道德規範,並規劃及執行審核,以合理確定 此等綜合財務報表是否不存有任何重大錯誤 陳述。

# Independent auditor's report to the shareholders of Fairwood Holdings Limited

(Incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Fairwood Holdings Limited (the "Company") and its subsidiaries (together "the Group") set out on pages 46 to 138, which comprise the consolidated and Company statements of financial position as at 31 March 2014, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory information.

# Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

# **Auditor's responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. This report is made solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

審核涉及執行程序以獲取有關綜合財務報表所載金額及披露資料的審核憑證。所選定的程序取決於核數師的判斷,包括評估由於欺詐或錯誤而導致財務報表存有重大錯誤陳則的風險。在評估該等風險時,核數報考達,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計猶數,以設計數數,以設計數數,以設計數數,以設計數數,以設計數數,以設計數數,以設計數數,以設計數數,以設計數數,以及計數數,以及計數數數,以及計數數數,以及計數數數,以及計數數數,以

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

我們相信,我們所獲得的審核憑證是充足和 適當地為我們的審核意見提供基礎。

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### 意見

我們認為,該等綜合財務報表已根據《香港財務報告準則》真實而公平地反映貴公司和貴集團於二零一四年三月三十一日的事務狀況及貴集團截至該日止年度的溢利和現金流量,並已按照香港《公司條例》的披露規定妥為編製。

# **Opinion**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 March 2014 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

# 畢馬威會計師事務所

執業會計師 香港中環 遮打道10號 太子大廈8樓

二零一四年六月二十六日

# **KPMG**

Certified Public Accountants 8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

26 June 2014

# 綜合收益表

# **Consolidated Income Statement**

截至二零一四年三月三十一日止年度(以港幣列示) For the year ended 31 March 2014 (Expressed in Hong Kong dollars)

		二零一四年	
		— ¥ 11	二零一三年
		2014	2013
	附註	千元	千元
	Note	\$'000	\$'000
營業額 Turnover	3(a)	2,037,719	1,929,244
銷售成本 Cost of sales		(1,761,424)	(1,665,515)
毛利 Gross profit		276,295	263,729
其他收入 Other revenue	4	4,792	3,507
其他(虧損)/所得淨額 Other net (loss)/inco	me 4	(6,425)	3,044
出售物業收益淨額 Net gain on disposa	of properties 12(g)	-	14,365
銷售費用 Selling expenses		(27,885)	(28,945)
行政費用 Administrative expe	nses	(92,208)	(94,456)
固定資產減值虧損 Impairment losses of	n fixed assets 12(d)	(16,733)	(4,342)
投資物業估值(虧損)/盈餘 Valuation (loss)/gair	on investment properties 12(b)	(781)	9,048
經營溢利 Profit from operation	ions	137,055	165,950
融資成本 Finance costs	5(a)	(785)	(865)
除税前溢利 Profit before taxa	cion 5	136,270	165,085
所得税 Income tax	6(a)	(28,659)	(25,616)
本公司權益股東 Profit for the year 應佔本年度溢利 equity sharehold	attributable to ders of the Company	107,611	139,469
每股盈利 Earnings per share	11		
基本 Basic		85.71仙cents	111.67仙cents
攤薄 Diluted		84.81仙cents	110.03仙cents

第55至第138頁的附註屬本財務報表的一部分。應付本公司權益股東的股息的詳情載列於附註25(c)。

The notes on pages 55 to 138 form part of these financial statements. Details of dividends payable to equity shareholders of the Company are set out in note 25(c).

# 綜合全面收益表

# **Consolidated Statement of Comprehensive Income**

截至二零一四年三月三十一日止年度(以港幣列示)

For the year ended 31 March 2014 (Expressed in Hong Kong dollars)

			二零一四年	二零一三年
			2014	2013
		附註	千元	千元
		Note	\$′000	\$'000
本公司權益股東	Profit for the year attributable to			
應佔本年度溢利	equity shareholders of the Company		107,611	139,469
本年度其他全面收益	Other comprehensive income for the year			
(除税後):	(after tax):	10		
不會重新分類為損益的項目	: Item that will not be reclassified to profit or loss:			
-重新分類為投資物業的	– Surplus on revaluation of leasehold			
持作自用租賃土地和	land and buildings held for own use			
建築物的重估盈餘	reclassified to investment properties		-	527
其後可能重新分類為	Item that may be reclassified subsequently			
損益的項目:	to profit or loss:			
- 換算中華人民共和國	– Exchange differences on translation of financial			
(「中國」)附屬公司	statements of the People's Republic of			
財務報表的匯兑差額	China (the "PRC") subsidiaries		1,271	439
			1,271	966
本公司權益股東	Total comprehensive income for the year			
應佔本年度全面	attributable to equity shareholders			
收益總額	of the Company		108,882	140,435

第55至第138頁的附註屬本財務報表的一部分。

The notes on pages 55 to 138 form part of these financial statements.

# 綜合財務狀況表

# **Consolidated Statement of Financial Position**

於二零一四年三月三十一日(以港幣列示)

At 31 March 2014 (Expressed in Hong Kong dollars)

			二零一四年	二零一三年
		E/133	2014	2013
		附註	千元	千元
		Note	\$'000	\$′000
非流動資產	Non-current assets			
固定資產	Fixed assets	12(a)		
一投資物業	<ul> <li>Investment properties</li> </ul>		57,329	58,110
- 其他物業、機器和設備	– Other property, plant and equipment		339,600	368,110
一以經營租賃持作自用	– Interests in leasehold land held for own use			
的土地租賃權益	under operating leases		7,039	7,251
			403,968	433,471
商譽	Goodwill	13	1,001	1,001
已付租金按金	Rental deposits paid		51,048	46,892
其他金融資產	Other financial assets	15	8,826	_
遞延税項資產	Deferred tax assets	23(b)	1,957	2,045
			466,800	483,409
流動資產	Current assets			
存貨	Inventories	16(a)	30,820	31,593
應收賬款和其他應收款	Trade and other receivables	17	56,823	55,999
其他金融資產	Other financial assets	15	7,394	_
可收回本期税項	Current tax recoverable	23(a)	54	10
銀行存款和現金	Bank deposits and cash	18	326,058	290,992
			421,149	378,594
流動負債	Current liabilities			
應付賬款和其他應付款	Trade and other payables	19	265,307	248,739
銀行貸款	Bank loans	20	9,852	5,077
應付本期税項	Current tax payable	23(a)	10,034	10,749
準備	Provisions	24	8,575	8,953
			293,768	273,518
	Net current assets		127,381	105,076
資產總值減流動負債	Total assets less current liabilities		594,181	588,485
> 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1			L	

# 綜合財務狀況表

# **Consolidated Statement of Financial Position**

於二零一四年三月三十一日(以港幣列示) At 31 March 2014 (Expressed in Hong Kong dollars)

		附註 Note	二零一四年 2014 千元 \$'000	二零一三年 2013 千元 \$′000
非流動負債	Non-current liabilities			
銀行貸款 遞延税項負債 已收租金按金 準備 資產淨值	Bank loans Deferred tax liabilities Rental deposits received Provisions  NET ASSETS	20 23(b) 24	11,065 14,984 1,368 31,502 58,919	20,917 13,867 1,152 32,850 68,786
資本和儲備	Capital and reserves	25	333/232	313,033
股本 儲備 <b>權益總額</b>	Share capital Reserves TOTAL EQUITY		125,465 409,797 535,262	125,178 394,521 519,699

董事會於二零一四年六月二十六日核准並許可發出。

Approved and authorised for issue by the Board of Directors on 26 June 2014.

羅開揚
Dennis Lo Hoi Yeung 執行主席 Executive Chairman 陳志成 Chan Chee Shing 行政總裁 Chief Executive Officer

第55至第138頁的附註屬本財務報表的一部分。

The notes on pages 55 to 138 form part of these financial statements.

# 財務狀況表

# **Statement of Financial Position**

於二零一四年三月三十一日(以港幣列示)

At 31 March 2014 (Expressed in Hong Kong dollars)

			二零一四年	
			2014	2013
		附註	千元	千元
		Note	\$'000	\$'000
非流動資產	Non-current assets			
於附屬公司的權益	Interests in subsidiaries	14	408,721	381,366
遞延税項資產	Deferred tax assets	23(b)	534	646
			409,255	382,012
流動資產	Current assets			
應收賬款和其他應收款	Trade and other receivables	17	170,224	92,910
銀行存款和現金	Bank deposits and cash	18	388	363
		<del></del>	170,612	93,273
流動負債	Current liabilities		·	,
應付賬款和其他應付款	Trade and other payables	19	166,836	73,992
流動資產淨值	Net current assets		3,776	19,281
資產淨值	NET ASSETS		413,031	401,293
資本和儲備	Capital and reserves	25		
股本	Share capital		125,465	125,178
儲備	Reserves		287,566	276,115
權益總額	TOTAL EQUITY		413,031	401,293

董事會於二零一四年六月二十六日核准並許可發出。

Approved and authorised for issue by the Board of Directors on 26 June 2014.

羅開揚
Dennis Lo Hoi Yeung 執行主席 Executive Chairman 陳志成 Chan Chee Shing 行政總裁 Chief Executive Officer

第55至第138頁的附註屬本財務報表的一部分。

The notes on pages 55 to 138 form part of these financial statements.

# 綜合權益變動表

# **Consolidated Statement of Changes in Equity**

截至二零一四年三月三十一日止年度(以港幣列示)

For the year ended 31 March 2014 (Expressed in Hong Kong dollars)

本公司權益股東應佔部分 Attributable to equity shareholders of the Company									
			股本	股份溢價	資本儲備	匯兑儲備	土地和 建築物 重估儲備 Land and buildings	保留溢利	總額
			Share	Share	Capital	Exchange	revaluation	Retained	
			capital	premium	reserve	reserve	reserve	profits	Total
		附註	千元	千元	千元	千元	千元	千元	千元
		Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$′000	\$'000
於二零一二年四月一日	At 1 April 2012		124,500	-	5,414	2,975	241	367,709	500,839
截至二零一三年三月三十一日 止年度的權益變動	Changes in equity for year ended 31 March 2013								
本年度溢利	Profit for the year		_	_	_	_	_	139,469	139,469
其他全面收益	Other comprehensive income	10	-	-	-	439	527	-	966
本年度全面收益總額	Total comprehensive income for the year		-		-	439	527	139,469	140,435
根據購股權計劃發行的股份 發行費用 上年度已批准的股息	Shares issued under share option scheme Issue expenses Dividends approved in respect of	25(d)(i)	1,036 -	7,339 (51)	- -	-	-	- -	8,375 (51)
	the previous year	25(c)(ii)	-	-	-	-	-	(97,623)	(97,623)
本年度已宣派的股息以權益結算的以股份	Dividends declared in respect of the current year Equity-settled share-based transactions	25(c)(i)	-	-	-	-	-	(28,786)	(28,786)
為基礎的交易購回本身股份	Repurchase of own shares	5(b), 25(d)(i)	-	1,296	(302)	-	-	-	994
一已付面值	– par value paid	25(d)(ii)	(358)	-	-	-	-	-	(358)
一已付溢價和交易成本 ————————————————————————————————————	– premium and transaction costs paid	25(d)(ii)	-	(4,126)	-	-		-	(4,126)
於二零一三年三月三十一日	At 31 March 2013		125,178	4,458	5,112	3,414	768	380,769	519,699

# 綜合權益變動表

# **Consolidated Statement of Changes in Equity**

截至二零一四年三月三十一日止年度(以港幣列示)

For the year ended 31 March 2014 (Expressed in Hong Kong dollars)

		本公司權益股東應佔部分								
		Attributable to equity shareholders of the Company								
			股本	股份溢價	資本儲備	匯兑儲備	土地和 建築物 重估儲備	保留溢利	總額	
			<b>以</b> 个	放₩/益頃	<b>吳</b> 个叫闹	<b>延</b> 龙 啸 闸	Land and buildings	<b>体田/</b> 温刊	流	
			Share	Share	Capital	Exchange	revaluation	Retained		
			capital	premium	reserve	reserve	reserve	profits	Total	
		附註	千元	千元	千元	千元	千元	千元	千元	
		Note	\$′000	\$'000	\$′000	\$'000	\$'000	\$′000	\$′000	
於二零一三年四月一日	At 1 April 2013		125,178	4,458	5,112	3,414	768	380,769	519,699	
截至二零一四年三月三十一日	Changes in equity for year									
止年度的權益變動	ended 31 March 2014									
本年度溢利	Profit for the year		_	_	_	-	_	107,611	107,611	
其他全面收益	Other comprehensive income	10	-	_	-	1,271	_	_	1,271	
本年度全面收益總額	Total comprehensive income for the year		_	_	_	1,271	-	107,611	108,882	
根據購股權計劃發行的股份	Shares issued under share option scheme	25(d)(i)	946	6,698	_	_	_	_	7,644	
發行費用	Issue expenses		_	(48)	_	_	_	_	(48	
上年度已批准的股息	Dividends approved in respect of									
	the previous year	25(c)(ii)	-	_	_	-	-	(61,500)	(61,500	
本年度已宣派的股息	Dividends declared in respect of									
11H-V/11 M-11 11BB /G	the current year	25(c)(i)	-	_	_	_	-	(28,880)	(28,880	
以權益結算的以股份	Equity-settled share-based transactions	E/L\ 2E/.\\\\		1 464	(4.446)				45	
為基礎的交易 購回本身股份	Repurchase of own shares	5(b), 25(d)(i)	_	1,461	(1,446)	_	_	_	15	
- 巴付面值	– par value paid	25(d)(ii)	(659)	_	_	_	_	_	(659	
	– par value paid – premium and transaction costs paid	25(d)(ii) 25(d)(ii)	(055)	(9,891)	_	_	_	_	(9,891	
於二零一四年三月三十一日	At 31 March 2014	,	125,465	2,678	3,666	4,685	768	398,000	535,262	

第55至第138頁的附註屬本財務報表的一部分。

The notes on pages 55 to 138 form part of these financial statements.

# 綜合現金流量表

# **Consolidated Cash Flow Statement**

截至二零一四年三月三十一日止年度(以港幣列示)

For the year ended 31 March 2014 (Expressed in Hong Kong dollars)

			二零一四年 2014		二零一三年 2013	
		附註 Note	千元 \$′000	千元 \$′000	千元 \$'000	千元 \$′000
經營活動	Operating activities					
除税前溢利	Profit before taxation		136,270		165,085	
調整項目:	Adjustments for:					
固定資產折舊	Depreciation of fixed assets	5(c), 12(a)	75,940		74,646	
以經營租賃持作	Amortisation of interests in leasehold land					
自用的土地租賃權益攤銷	held for own use under operating leases	5(c), 12(a)	212		212	
固定資產減值虧損	Impairment losses on fixed assets	12(d)	16,733		4,342	
其他應收款減值虧損	Impairment losses on other receivables	5(c)	_		119	
按公允價值計入損益的其他	Change in fair value of other financial assets	F( )	474			
金融資產的公允價值變動	at fair value through profit or loss	5(a)	171		-	
按公允價值計入損益的其他	Change in fair value of other financial liabilities	F/.)	(250)		(242)	
金融負債的公允價值變動	at fair value through profit or loss	5(a)	(350)		(313)	
利息費用 利息收入	Interest expense Interest income	5(a)	964		1,178	
已(轉回)/計提長期		4	(4,792)		(3,507)	
服務金準備	Provision for long service payments (reversed)/made	24(a)	(6,483)		2,605	
出售物業收益淨額	Net gain on disposal of properties	12(g)	(0,463)		(14,365)	
處置其他固定資產虧損淨額	Net loss on disposal of other fixed assets	4	15,007		4,657	
投資物業估值(虧損)/盈餘	Valuation loss/(gain) on investment properties	12(b)	781		(9,048)	
以權益結算的以股份	Equity-settled share-based payment expenses	12(0)	701		(5,040)	
為基礎的支付	Equity settled share based payment expenses	5(b)	15		994	
營運資金變動前經營溢利	Operating profit before changes in working capital		234,468		226,605	
營運資金的變動:	Changes in working capital:					
存貨減少	Decrease in inventories		773		1,890	
已付租金按金增加	Increase in rental deposits paid		(6,831)		(2,199)	
應收賬款和其他應收款	Decrease/(increase) in trade and					
減少/(増加)	other receivables		2,206		(2,731)	
應付賬款和其他應付款增加	Increase in trade and other payables		20,287		19,377	
已收租金按金增加	Increase in rental deposits received		335		303	
已動用長期服務金準備	Provision for long service payments utilised	24(a)	(637)		(705)	
已動用修復成本準備	Provision for reinstatement costs utilised	24(b)	(1,729)		(939)	
經營業務產生的現金	Cash generated from operations		248,872		241,601	
已收利息	Interest received		4,438		3,662	
已付利息	Interest paid		(967)		(1,178)	
已付税項	Tax paid		,			
-已付香港利得税	– Hong Kong Profits Tax paid		(28,187)		(18,881)	
一已付中國税項	– PRC tax paid		_		(6)	
經營活動產生的現金淨額結轉	Net cash generated from operating activities					
	carried forward			224,156		225,198

# 綜合現金流量表

# **Consolidated Cash Flow Statement**

截至二零一四年三月三十一日止年度(以港幣列示) For the year ended 31 March 2014 (Expressed in Hong Kong dollars)

			二零一四年 2014		二零一三年 2013	
		附註 Note	千元 \$′000	千元 \$′000	千元 \$'000	千元 \$′000
承前經營活動產生的現金淨額	Net cash generated from operating activities brought forward			224,156		225,198
投資活動	Investing activities					
購入其他金融資產付款 贖回其他金融資產所得款項 購入固定資產付款 出售其他固定資產所得款項淨額 出售物業所得款項淨額	Payment for purchase of other financial assets Proceeds from redemption of other financial assets Payment for purchase of fixed assets Net proceeds from disposal of other fixed assets Net proceeds from disposal of properties	12(g)	(25,067) 8,828 (74,995) 56		2,329 (98,660) 51 20,341	
投資活動所用的現金淨額	Net cash used in investing activities			(91,178)		(75,939)
融資活動	Financing activities					
根據購股權計劃發行 股份所得款項 發行股份所產生的費用 回購股份付款 已付股息 償還銀行貸款	Proceeds from shares issued under share option scheme Expenses incurred in connection with the issue of shares Payment in relation to repurchase of shares Dividends paid Repayment of bank loans	25(d)(i) 25(d)(ii) 25(c)	7,644 (48) (10,550) (90,380) (5,077)		8,375 (51) (845) (126,409) (5,024)	
融資活動所用的現金淨額	Net cash used in financing activities			(98,411)		(123,954)
現金和現金等價物增加 淨額	Net increase in cash and cash equivalents			34,567		25,305
於四月一日的現金和現金等價物	Cash and cash equivalents at 1 April			290,992		265,306
匯率變動的影響	Effect of foreign exchange rate changes			499		381
於三月三十一日的 現金和現金等價物	Cash and cash equivalents at 31 March	18		326,058		290,992

第55至第138頁的附註屬本財務報表的一部分。

The notes on pages 55 to 138 form part of these financial statements.

# **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 1 主要會計政策

#### (a) 合規聲明

本財務報表是按照香港會計師公會頒布 的所有適用的《香港財務報告準則》(此統 稱包括所有適用的個別《香港財務報告準 則》、《香港會計準則》和詮釋)和香港公 認會計原則的規定編製。本財務報表亦 符合香港《公司條例》的適用披露要求(按 載列於新的香港《公司條例》(第622章) 附表11第76至87條條文內第9部有關「賬 目及審計」的過渡性及保留安排的規定, 本財務報表於本財政年度及比較期間繼 續適用根據原來《公司條例》(第32章)的 規定而作出披露。本財務報表同時符合 《香港聯合交易所有限公司(「聯交所」)證 券上市規則》(「上市規則」)的適用披露規 定。以下是本公司和各附屬公司(統稱 「本集團」)採用的主要會計政策概要。

香港會計師公會頒布了若干新訂和經修訂的《香港財務報告準則》。這些準則在本集團和本公司當前的會計期間首次生效或可供提前採用。在與本集團有關的範圍內初始應用這些新訂和經修訂的準則所引致當前和以往會計期間的任何會計政策變更,已於本財務報表內反映,有關資料載列於附註1(c)。

### (b) 財務報表的編製基準

截至二零一四年三月三十一日止年度的 綜合財務報表涵蓋本集團。

除下文所載的會計政策另有訂明外,編 製本財務報表時是以歷史成本作為計量 基礎。

### 1 Significant accounting policies

# (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and accounting principles generally accepted in Hong Kong. These financial statements also comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance, which for this financial year and the comparative period continue to be those of the predecessor Hong Kong Companies Ordinance (Cap. 32), in accordance with transitional and saving arrangements for Part 9 of the new Hong Kong Companies Ordinance (Cap. 622), "Accounts and Audit", which are set out in sections 76 to 87 of Schedule 11 to that Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). A summary of the significant accounting policies adopted by the Company and its subsidiaries (together referred to as the "Group") is set out below.

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group and the Company. Note 1(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these financial statements.

#### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 March 2014 comprise the Group.

The measurement basis used in the preparation of the financial statements is the historical cost basis except as otherwise stated in the accounting policies set out below.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

# 1 主要會計政策(續)

### (b) 財務報表的編製基準(續)

管理層需在編製符合《香港財務報告準則》的財務報表時作出會對會計政策的財務報表時作出會對會計政策的別報金額造成影響的判斷、估計和相關假設是根據以往計和相關假設是根據與和管理層因應當時情況認為母政之為不能與不可以對於人類,其結果可能有別於付計金額。

管理層會持續審閱各項估計和相關假設。如果會計估計的修訂只是影響某一期間,其影響便會在該期間內確認;如果該項修訂對當前和未來期間均有影響,則在作出修訂的期間和未來期間確認。

有關管理層在應用《香港財務報告準則》 時所作出對本財務報表有重大影響的判 斷,以及主要的估計數額不確定因素的 討論內容,載列於附註2。

#### (c) 會計政策的修訂

香港會計師公會頒布了多項新訂及經修訂的《香港財務報告準則》。這些準則修訂在本集團及本公司的當前會計期間首次生效。當中與本集團財務報表相關的變動如下:

- 一《香港會計準則》第1號修訂一「財務報 表的列報一其他全面收益項目的列報」
- -《香港財務報告準則》第10號-「綜合 財務報表」
- -《香港財務報告準則》第13號-「公允 價值計量」
- 一《香港財務報告準則》第7號修訂一「披 露一金融資產與金融負債的抵銷」

#### 1 Significant accounting policies (continued)

# (b) Basis of preparation of the financial statements (continued)

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 2.

#### (c) Changes in accounting policies

The HKICPA has issued a number of new HKFRSs and amendments to HKFRSs that are first effective for the current accounting period of the Group and the Company. Of these, the following developments are relevant to the Group's financial statements:

- Amendments to HKAS 1, Presentation of financial statements – Presentation of items of other comprehensive income
- HKFRS 10, Consolidated financial statements
- HKFRS 13, Fair value measurement
- Amendments to HKFRS 7 Disclosures Offsetting financial assets and financial liabilities

#### 1 主要會計政策(續)

#### (c) 會計政策的修訂(續)

本集團並無採用任何在當前會計期間尚 未生效的新準則或詮釋。

《香港會計準則》第1號修訂一「財務報表的列報-其他全面收益項目的列報 |

這項修訂規定,在符合若干條件的情況下,實體須將可能於日後需要重新分類 為損益的其他全面收益項目與永不需要 重新分類為損益的其他全面收益項目分 開列報。因此,在本財務報表的綜合全 面收益表列報其他全面收益的方式已作 出相應修訂。

《香港財務報告準則》第10號一「綜合財務 報表 |

《香港財務報告準則》第10號取代有關編製綜合財務報表的《香港會計準則》第27號一「綜合財務報表和單獨財務報表」以及香港(常設詮釋委員會)解釋公告第12號一「合併一特殊目的實體」的規定定項準則引入單一控制權模式,,這主定視投資公司應否予以合併處理,這主被投資公司應否予以合併處理,這至被投資公司應投資公司業務所得可變動的風險承擔或權利,以及能否運用權力影響該等回報金額等因素。

採用這項準則不會改變本集團就截至二 零一三年四月一日為止參與其他實體業 務所達致的任何有關控制權方面的結論。

《香港財務報告準則》第13號一「公允價值 計量」

《香港財務報告準則》第13號以單一公允價值計量指引取代目前個別《香港財務報告準則》的有關指引。《香港財務報告準則》第13號也就金融工具和非金融工具的公允價值計量制訂全面的披露規定。因應適用於本集團的披露要求,本集團已在附註12和26中作出有關披露。

### 1 Significant accounting policies (continued)

# (c) Changes in accounting policies (continued)

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

Amendments to HKAS 1, Presentation of financial statements – Presentation of items of other comprehensive income

The amendments require entities to present separately the items of other comprehensive income that would be reclassified to profit or loss in the future if certain conditions are met from those that would never be reclassified to profit or loss. The presentation of other comprehensive income in the consolidated statement of comprehensive income in these financial statements has been modified accordingly.

HKFRS 10, Consolidated financial statements

HKFRS 10 replaces the requirements in HKAS 27, Consolidated and separate financial statements relating to the preparation of consolidated financial statements and HK-SIC 12 Consolidation – Special purpose entities. It introduces a single control model to determine whether an investee should be consolidated, by focusing on whether the entity has power over the investee, exposure or rights to variable returns from its involvement with the investee and the ability to use its power to affect the amount of those returns.

The adoption does not change any of the control conclusions reached by the Group in respect of its involvement with other entities as at 1 April 2013.

HKFRS 13, Fair value measurement

HKFRS 13 replaces existing guidance in individual HKFRSs with a single source of fair value measurement guidance. HKFRS 13 also contains extensive disclosure requirements about fair value measurements for both financial instruments and non-financial instruments. To the extent that the requirements are applicable to the Group, the Group has provided those disclosures in notes 12 and 26.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

# 1 主要會計政策(續)

### (c) 會計政策的修訂(續)

《香港財務報告準則》第7號修訂一「披露一金融資產與金融負債的抵銷」

有關修訂就金融資產與金融負債的抵銷引入新披露規定。該等新披露規定適用於根據《香港會計準則》第32號一「金融工具:列報」抵銷的所有已確認金融工具,也適用於受限於涵蓋類似金融工具和交易並可強制執行的總淨額結算安排或類似協議的已確認金融工具,不論該等金融工具是否根據《香港會計準則》第32號抵銷。

由於本集團在呈報期間並無抵銷金融工具、也沒有訂立受到《香港財務報告準則》第7號的披露規定所約束的總淨額結算安排或類似協議,因此採納上述修訂對本財務報表沒有任何影響。

# (d) 附屬公司

附屬公司是指本集團控制的實體。當本 集團因參與實體業務而承擔可變動回報 的風險或因此享有可變動回報,且有能 力透過向實體施加權力而影響該等回報 時,則本集團控制該實體。在評估本集 團是否擁有上述權力時,僅考慮(本集團 和其他方所持有的)實質權利。

於附屬公司的投資由控制開始當日至控制終止當日在綜合財務報表中綜合計算。集團內部往來的餘額、集團內部交易和現金流量所產生的任何未實現利潤,會在編製綜合財務報表時全額抵銷。集團內部交易所引致未實現虧損的抵銷方法與未實現收益相同,但抵銷額只限於沒有減值證據顯示的部分。

在本公司財務狀況表內,於附屬公司的 投資是按成本減去減值虧損(參閱附註 1(I))後列賬。

# 1 Significant accounting policies (continued)

# (c) Changes in accounting policies (continued)

Amendments to HKFRS 7 – Disclosures – Offsetting financial assets and financial liabilities

The amendments introduce new disclosures in respect of offsetting financial assets and financial liabilities. Those new disclosures are required for all recognised financial instruments that are set off in accordance with HKAS 32, *Financial instruments: Presentation* and those that are subject to an enforceable master netting arrangement or similar agreement that covers similar financial instruments and transactions, irrespective of whether the financial instruments are set off in accordance with HKAS 32.

The adoption of the amendments does not have an impact on these financial statements because the Group has not offset financial instruments, nor has it entered into master netting arrangement or similar agreement which is subject to the disclosures of HKFRS 7 during the periods presented.

### (d) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see note 1(l)).

# 1 主要會計政策(續)

# (e) 商譽

商譽是指(i)超過(ii)的數額

- (i) 所轉讓代價的公允價值及本集團以往 持有被收購方股本權益的公允價值的 總和:
- (ii) 被收購方可辨別資產和負債於收購日 計量的公允價值淨額。

當(ii)大過於(i)時,超出的數額即時在損益中確認為議價收購的收益。

商譽是按成本減去累計減值虧損後列 賬。企業合併所產生的商譽會分配至預 期可從合併的協同效益中獲利的每個現 金產出單元或現金產出單元組別,並且 每年進行減值測試(參閱附註1(I))。

#### (f) 持有至到期投資

持有至到期投資是指本集團有積極能力及意欲持有至到期的債務證券。除非債務證券投資的公允價值能夠採用估值技術(其變量只包括來自可觀察市場的數據)更可靠地估計,否則,這些投資是以公允價值(即交易價格)初始列賬。除非在下文另有列明,成本包括應佔交易成本,其後按攤銷成本減去減值虧損予以入賬(參閱附註1(I))。

# (g) 衍生金融工具

衍生金融工具按公允價值初始確認。本 集團會在每個報告期末重新計量公允價 值,由此產生的收益或虧損即時在損益 中確認。

# (h) 投資物業

投資物業是指為賺取租金收入及/或為資本增值而擁有或以租賃權益持有的土地及/或建築物(參閱附註1(j))。

# 1 Significant accounting policies (continued)

#### (e) Goodwill

Goodwill represents the excess of

- (i) the aggregate of the fair value of the consideration transferred and the fair value of the Group's previously held equity interest in the acquiree; over
- (ii) the net fair value of the acquiree's identifiable assets and liabilities measured as at the acquisition date.

When (ii) is greater than (i), then this excess is recognised immediately in profit or loss as a gain on a bargain purchase.

Goodwill is stated at cost less accumulated impairment losses. Goodwill arising on a business combination is allocated to each cash-generating unit, or groups of cash-generating units, that is expected to benefit from the synergies of the combination and is tested annually for impairment (see note 1(I)).

# (f) Held-to-maturity investment

Held-to-maturity investment represents debt security that the Group has the positive ability and intention to hold to maturity. This investment is initially stated at fair value, which is their transaction price unless fair value can be more reliably estimated using valuation techniques whose variables include only data from observable markets. Cost includes attributable transaction costs, except where indicated otherwise below and it is subsequently stated at amortised cost less impairment losses (see note 1(l)).

# (g) Derivative financial instruments

Derivative financial instruments are recognised initially at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss.

### (h) Investment properties

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 1(j)) to earn rental income and/or for capital appreciation.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

# 1 主要會計政策(續)

# (h) 投資物業(續)

投資物業是按公允價值記賬。投資物業公允價值的變動,或報廢或出售投資物業所產生的任何盈餘或虧損均在損益中確認。投資物業的租金收入是按照附註1(t)(ii)所述方式入賬。

如果本集團以經營租賃持有物業權益以 賺取租金收入及/或為資本增值,有關 的權益會以每項物業為基礎逐項劃歸為 投資物業,並據此入賬。劃歸為投資物 業的任何物業權益猶如以融資租賃(參閱 附註1(j))持有的權益入賬,而其適用的 會計政策也跟適用於以融資租賃出租的 其他投資物業相同。租賃付款按照附註 1(j)所述方式入賬。

#### (i) 其他物業、機器和設備

以下物業、機器和設備項目是以成本減去任何累計折舊和減值虧損(參閱附註1(I))後所得的金額記賬:

- 建於劃歸為以經營租賃持有的租賃 土地上的持作自用建築物(參閱附註 1(j));及
- 其他機器和設備項目(不包括刀叉餐 具及器皿(參閱下文))。

報廢或處置物業、機器和設備項目所產 生的損益為處置所得款項淨額與項目賬 面金額之間的差額,並於報廢或處置日 在損益中確認。

### 1 Significant accounting policies (continued)

# (h) Investment properties (continued)

Investment properties are stated at fair value. Any gain or loss arising from a change in fair value or from the retirement or disposal of an investment property is recognised in the profit or loss. Rental income from investment properties is accounted for as described in note 1(t)(ii).

When the Group holds a property interest under an operating lease to earn rental income and/or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease (see note 1(j)), and the same accounting policies are applied to that interest as are applied for other investment properties leased under finance leases. Lease payments are accounted for as described in note 1(j).

# (i) Other property, plant and equipment

The following items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 1(l)):

- buildings held for own use which are situated on leasehold land classified as held under operating leases (see note 1(j)); and
- other items of plant and equipment, except cutlery and utensils (see below).

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

# 主要會計政策(續)

# (i) 其他物業、機器和設備(續)

物業、機器和設備的折舊是以直線法在 以下預計可用期限內沖銷其成本(已扣除 估計殘值(如有))計算:

- 租賃土地和建 30至50年 於其上的建築物

- 租賃物業改良工程 尚餘租賃期

- 冷氣機 尚餘租賃期

- 傢俬及設備 每年10%至20%

汽車 每年15%

電腦系統 每年25%

其他 每年10%

初次購買的刀叉餐具及器皿開支會予以 資本化,但不會提撥折舊準備。其後更 新刀叉餐具及器皿的費用於產生的年度 內在損益中列支。

本集團會每年審閱資產的可用期限和殘 值(如有)。

#### (i) 租賃資產

如果本集團確定一項安排(由一項交易或 一系列交易組成)會在約定期間內轉讓一 項或一些特定資產的使用權,以換取一 筆或多筆報償付款,則這項安排便是一 項租賃。該判斷是以評估有關安排的實 質為準,而不管這項安排是否涉及租賃 的法律形式。

# **Significant accounting policies** (continued)

# (i) Other property, plant and equipment (continued)

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight line method over their estimated useful lives as follows:

 Leasehold land and buildings 30 - 50 years situated thereon

Leasehold improvements The remaining term of the tenancy leases

Air-conditioning plant The remaining term of

the tenancy leases

Furniture and equipment 10% – 20% per annum

Motor vehicles 15% per annum

Computer system 25% per annum

Others 10% per annum

No depreciation is provided on initial purchases of cutlery and utensils which are capitalised. Costs of subsequent replacements are charged to profit or loss in the year when the expenditure is incurred.

Both the useful life of an asset and its residual value, if any, are reviewed annually.

# (j) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

# 1 主要會計政策(續)

### (i) 租賃資產(續)

### (i) 本集團租賃資產的分類

對於本集團以租賃持有的資產,如果租賃將與所有權有關的幾乎全部風險和報酬實質上轉移至本集團,有關的資產便會劃歸為以融資租賃持有;如果租賃不會將與所有權有關的幾乎全部風險和報酬實質上轉移至本集團,則劃歸為經營租賃;但下列情況則除外:

- 一 以經營租賃持有但在其他方面均 符合投資物業定義的物業,會按 照每項物業的基礎逐項劃歸為投 資物業。如果劃歸為投資物業, 其會計處理會猶如以融資租賃持 有(參閱附註1(h))的方式入賬; 及
- 以經營租賃持作自用的土地,但 無法在租賃開始日時將其公允價 值與建於其上的建築物的蛋持有 值分開計量,則以融資租賃持有 方式入賬;但有關建築物明確地 以經營租賃持有則除外。就此而 言,租賃開始日是指本集團首次 訂立租賃或自前承租人接收建築 物的時間。

#### (ii) 經營租賃費用

如果本集團是以經營租賃獲得資產的 使用權,則根據租賃作出的付款會在 租賃期所涵蓋的會計期間內,均等地 分攤在損益中;但如另有一種方法更 能代表租賃資產所產生的收益模式則 除外。租賃所涉及的激勵措施均在損 益中確認為租賃淨付款總額的組成部 分。或有租金在其產生的會計期間內 在損益中列支。

以經營租賃持有土地的收購成本是按 直線法在租賃期內攤銷。

# 1 Significant accounting policies (continued)

# (j) Leased assets (continued)

#### (i) Classification of assets leased to the Group

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as an investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease (see note 1(h)); and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee.

#### (ii) Operating lease charges

Where the Group has the use of assets under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term.

#### 1 主要會計政策(續)

#### (k) 應收賬款和其他應收款

應收賬款和其他應收款按公允價值初始確認,其後以實際利率法按攤銷成本減去呆賬減值虧損(參閱附註1(I))後所得的金額入賬;但如應收款為提供予關聯方並不設固定還款期的免息貸款或其折現影響並不重大則除外。在此情況下,應收賬款會按成本減去呆賬減值準備後所得的金額入賬。

## (1) 資產減值

- (i) 以攤銷成本入賬的應收賬款、其他應收款和其他金融資產的減值 本集團在每個報告期末審閱以攤銷成本入賬的應收賬款、其他應收款和其他金融資產,以確定是否出現客觀的減值跡象。減值的客觀跡象包括本集團注意到有關以下一宗或多宗虧損事件的可觀察數據:
  - 債務人出現重大的財務困難;
  - 違反合約,如拖欠利息或本金付款;
  - 債務人很可能面臨破產或其他財務重組;及
  - 技術、市場、經濟或法律環境出現對債務人構成負面影響的重大變動。

#### 1 Significant accounting policies (continued)

#### (k) Trade and other receivables

Trade and other receivables are initially recognised at fair value and thereafter stated at amortised cost, using the effective interest method less allowance for impairment of doubtful debts (see note 1(l)), except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts.

#### (I) Impairment of assets

- (i) Impairment of trade and other receivables and other financial assets carried at amortised cost
   Trade and other receivables and other financial assets that are stated at amortised cost are reviewed at the end
  - of each reporting period to determine whether there is objective evidence of impairment. Objective evidence of impairment includes observable data that comes to the attention of the Group about one or more of the following loss events:
  - significant financial difficulty of the debtor;
  - a breach of contract, such as a default or delinquency in interest or principal payments;
  - it becoming probable that the debtor will enter bankruptcy or other financial reorganisation; and
  - significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor.

If any such evidence exists, impairment loss of trade and other receivables and other financial assets carried at amortised cost is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition of these assets), where the effect of discounting is material. This assessment is made collectively where these financial assets share similar risk characteristics, such as similar past due status, and have not been individually assessed as impaired. Future cash flows for financial assets which are assessed for impairment collectively are based on historical loss experience for assets with credit risk characteristics similar to the collective group.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 主要會計政策(續)

#### (I) 資產減值(續)

(i) 以攤銷成本入賬的應收賬款、其他應 收款和其他金融資產的減值(續) 如果減值虧損在其後的期間減少,而 且客觀上與減值虧損確認後發生的事 件有關,則應通過損益轉回減值虧 損。減值虧損的轉回不應使資產的賬 面金額超過其在以往年度沒有確認任 何減值虧損的情況下而確定的金額。

減值虧損會直接沖銷相應的資產,但 就以計入應收賬款和其他應收款的應 收賬款確認的減值虧損而言,其可收 回性被視為可疑,但不是可能性極低 則除外。在這種情況下,呆賬減值虧 損會採用準備賬來記錄。當本集團認 為收回的可能性極低時,被視為不可 收回的數額便會直接沖銷應收賬款, 與該債項有關而在準備賬內持有的任 何數額也會轉回。其後收回早前計入 準備賬的數額會在準備賬轉回。準備 賬的其他變動和其後收回早前直接沖 銷的數額均在損益中確認。

#### (ii) 其他資產的減值

本集團在每個報告期末審閱內部和外 來的信息,以確定以下資產是否出現 減值跡象,或是以往確認的減值虧損 (與商譽有關則除外)已經不再存在或 可能已經減少:

- 一 物業、機器和設備;
- 於附屬公司的投資;及
- 商譽。

如果出現任何這類跡象,便會估計資 產的可收回金額。此外,就商譽而 言,不論是否存在任何減值跡象存 在,本集團也會每年估計其可收回金 額。

# **Significant accounting policies** (continued)

### (I) Impairment of assets (continued)

(i) Impairment of trade and other receivables and other financial assets carried at amortised cost (continued) If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the impairment loss was recognised, the impairment loss is reversed through profit or loss. A reversal of an impairment loss shall not result in the asset's carrying amount exceeding that which would have been determined had no impairment loss been recognised in prior years.

Impairment losses are written off against the corresponding assets directly, except for impairment losses recognised in respect of trade debtors included within trade and other receivables, whose recovery is considered doubtful but not remote. In this case, the impairment losses for doubtful debts are recorded using an allowance account. When the Group is satisfied that recovery is remote, the amount considered irrecoverable is written off against trade debtors directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

#### (ii) Impairment of other assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment;
- investments in subsidiaries; and
- goodwill.

If any such indication exists, the asset's recoverable amount is estimated. In addition, for goodwill, the recoverable amount is estimated annually whether or not there is any indication of impairment.

# 1 主要會計政策(續)

# (I) 資產減值(續)

- (ii) 其他資產的減值(續)
  - 計算可收回金額

#### 確認減值虧損

### - 轉回減值虧損

就商譽以外的資產而言,如果用 以確定可收回金額的估計數額出 現正面的變化,有關的減值虧損 便會轉回;但商譽的減值虧損不 會轉回。

所轉回的減值虧損以在以往年度 沒有確認任何減值虧損的情況下 而確定的資產賬面金額為限。所 轉回的減值虧損在確認轉回的年 度內計入損益中。

# 1 Significant accounting policies (continued)

- (I) Impairment of assets (continued)
  - (ii) Impairment of other assets (continued)
    - Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

# Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measureable) or value in use (if determinable).

#### Reversals of impairment losses

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. An impairment loss in respect of goodwill is not reversed.

A reversal of impairment losses is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

# **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

# 1 主要會計政策(續)

#### (m)存貨

存貨是以成本和可變現淨值兩者中的較低者入賬。成本是以加權平均成本法計算,其中包括所有採購成本、加工成本和使存貨處於當前地點和狀況的其他成本。

可變現淨值是以日常業務過程中的估計 售價減去估計完工成本和銷售所需的估 計成本後所得的金額。

出售存貨時,存貨的賬面金額應在確認 相關收入的期間內確認為費用。存貨減 記至可變現淨值的金額和存貨的所有虧 損,都應在減記或虧損發生的期間內確 認為費用。存貨的任何減記轉回應在轉 回的期間內沖減確認為費用的存貨金額。

### (n) 附息借款

附息借款按公允價值減去相關交易成本 後初始確認。初始確認後,附息借款以 攤銷成本入賬,而初始確認的金額與贖 回價值之間的任何差異,連同任何應付 利息和費用,均以實際利息法於借款期 內在損益中確認。

### (o) 應付賬款和其他應付款

應付賬款和其他應付款最初按公允價值確認。除財務擔保負債按照附註1(s)(i)計算外,應付賬款和其他應付款其後按攤銷成本列賬。但是如果折現的影響並不重大,應付賬款及其他應付款則按成本列賬。

# (p) 現金和現金等價物

現金和現金等價物包括銀行存款和現金、存放於銀行和其他金融機構的活期存款,以及短期和高流動性的投資。這些投資在沒有涉及重大價值變動的風險下可以隨時轉算為已知數額的現金,並在購入後三個月內到期。

# 1 Significant accounting policies (continued)

#### (m) Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is calculated using the weighed average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any writedown of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

# (n) Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between the amount initially recognised and redemption value being recognised in profit or loss over the period of the borrowings, together with any interest and fees payable, using the effective interest method.

#### (o) Trade and other payables

Trade and other payables are initially recognised at fair value. Except for financial guarantee liabilities measured in accordance with note 1(s)(i), trade and other payables are subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

# (p) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition.

# 1 主要會計政策(續)

#### (q) 僱員福利

(i) 短期僱員福利和界定供款退休計劃的 供款

薪金、年度獎金、有薪年假、界定供 款退休計劃的供款和非貨幣福利成本 在僱員提供相關服務的年度內累計。 如果延遲付款或結算會造成重大的影 響,則這些金額會以現值入賬。

## (ii) 以股份為基礎的支付

授予僱員的購股權按公允價值確認為 員工成本,而權益中的資本儲備亦會 相應增加。公允價值是在授予日以三 項式點陣模型計量,並會考慮到期權 授予條款和條件。如果僱員須符合歸 屬條件才能無條件地享有期權的權 利,在考慮到期權歸屬的可能性後, 估計授予期權的公允價值總額便會在 整個歸屬期間內分攤。

### 1 Significant accounting policies (continued)

# (q) Employee benefits

(i) Short term employee benefits and contributions to defined contribution retirement plans

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

#### (ii) Share-based payments

The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in a capital reserve within equity. The fair value is measured at the grant date using the trinomial lattice model, taking into account the terms and conditions upon which the options were granted. Where the employees have to meet vesting conditions before becoming unconditionally entitled to the options, the total estimated fair value of the options is spread over the vesting period, taking into account the probability that the options will vest.

During the vesting period, the number of share options that is expected to vest is reviewed. Any adjustment to the cumulative fair value recognised in prior years is charged/ credited to profit or loss for the year of the review, unless the original employee expenses qualify for recognition as an asset, with a corresponding adjustment to the capital reserve. On the vesting date, the amount recognised as an expense is adjusted to reflect the actual number of share options that vest (with a corresponding adjustment to the capital reserve) except where forfeiture is only due to not achieving vesting conditions that relate to the market price of the Company's shares. The equity amount is recognised in the capital reserve until either the option is exercised (when it is transferred to the share premium account) or the option expires (when it is released directly to retained profits).

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 1 主要會計政策(續)

#### (r) 所得税

本年度所得税包括當期税項和遞延稅項 資產與負債的變動。當期稅項和遞延稅 項資產與負債的變動均在損益中確認, 但如果是在其他全面收益或直接在權益 中確認的相關項目,則相關稅款分別在 其他全面收益或直接在權益中確認。

當期稅項是按本年度應稅所得,根據在報告期末已執行或實質上已執行的稅率計算的預期應付稅項,加上以往年度應付稅項的任何調整。

遞延税項資產與負債分別由可抵扣和應 税暫時性差異產生。暫時性差異是指資 產與負債在財務報表上的賬面金額跟這 些資產與負債的計税基礎的差異。遞延 税項資產也可以由未被使用的可抵扣税 項虧損和税款減免所產生。

除了某些有限的例外情況外,所有遞延 税項負債和遞延税項資產(僅限於有可能 得以利用來抵扣未來可能取得的應稅溢 利的部分)均予以確認。支持確認由可抵 扣暫時性差異所產生的遞延税項資產的 未來應税溢利包括因轉回目前存在的應 税暫時性差異而產生的金額;但這些轉 回的差異必須與同一稅務機關和同一應 税實體有關,並預期在可抵扣暫時性差 異預計轉回的期間內轉回或遞延稅項資 產所引起的可抵扣虧損可向後期或向前 期結轉的那個期間內轉回。在確定目前 存在的應税暫時性差異是否足以支持確 認由未被使用的可抵扣税項虧損和税款 减免所產生的遞延税項資產時應採用同 一準則,即該暫時性差異是與同一稅務 機關和同一應税實體有關,並預期在能 夠使用可抵扣税項虧損和税款減免的期 間內轉回。

# 1 Significant accounting policies (continued)

#### (r) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

#### 1 主要會計政策(續)

#### (r) 所得税(續)

沒有予以確認為遞延稅項資產與負債的 暫時性差異源自以下有限的例外情況; 不可在稅務方面獲得扣減的商譽;初初 響會計或應稅溢利的資產或負債的初始 確認(如屬企業合併的一部分則除外); 及於附屬公司的投資(如屬應稅差異, 限於本集團可以控制轉回的時間, 在可預見的將來不大可能轉回的問 差異;或如屬可抵扣差異,則只限於 可能在將來轉回的差異)。

本集團會在每個報告期末審閱遞延稅項 資產的賬面金額。如果本集團預期不再 可能取得足夠的應稅溢利以抵扣相關的 稅務利益,該遞延稅項資產的賬面金額 便會減少:但是如果日後有可能取得足 夠的應稅溢利,有關減少金額便會轉回。

當期和遞延税項結餘及其變動額會分開列示,並且不予抵銷。當期和遞延税項資產只會在本公司或本集團有法定行使權以當期税項資產抵銷當期税項負債,並且符合以下附帶條件的情況下,才可以分別抵銷當期和遞延税項負債:

### 1 Significant accounting policies (continued)

### (r) Income tax (continued)

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

Where investment properties are carried at their fair value in accordance with the accounting policy set out in note 1(h), the amount of deferred tax recognised is measured using the tax rates that would apply on sale of those assets at their carrying value at the reporting date unless the property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the property over time, rather than through sale. In all other cases, the amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profit will be available.

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 1 主要會計政策(續)

# (r) 所得税(續)

- 當期稅項資產與負債:本公司或本集 團計劃按淨額為基礎結算,或同時變 現該資產和清算該負債;或
- 遞延稅項資產與負債:這些資產與負債必須與同一稅務機關向以下其中一項徵收的所得稅有關:
  - 同一應税實體;或
  - 不同的應稅實體。這些實體計劃 在日後每個預期有大額遞延稅項 負債需要清算或大額遞延稅項資 產可以收回的期間內,按淨額為 基礎實現當期稅項資產和清算當 期稅項負債,或同時變現該資產 和清算該負債。

# (s) 已作出的財務擔保、準備和或有負債

# (i) 已作出的財務擔保

財務擔保合約需要那些規定發行人 (即擔保人)支付指定款項,以補償該 擔保的受益人(「持有人」)因某一特定 債務人根據債務工具的條款不能償付 到期債務而產生的虧損。

#### 1 Significant accounting policies (continued)

### (r) Income tax (continued)

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
  - the same taxable entity; or
  - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

# (s) Financial guarantees issued, provisions and contingent liabilities

# (i) Financial guarantees issued

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specific payments to reimburse the beneficiary to the guarantee (the "holder") for a loss the holder incurs because a specific debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group or the Company issues a financial guarantee, the fair value of the guarantee is initially recognised as deferred income within trade and other payables. The fair value of financial guarantees issued at the time of issuance is determined by reference to fees charged in an arm's length transaction for similar services, when such information is obtainable, or is otherwise estimated by reference to interest rate differentials, by comparing the actual rates charged by lenders when the guarantee is made available with the estimated rates that lenders would have charged, had the guarantees not be available, where reliable estimates of such information can be made. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

#### 1 主要會計政策(續)

## (s) 已作出的財務擔保、準備和或有負債 (續)

#### (i) 已作出的財務擔保(續)

初始確認為遞延收益的擔保金額會在擔保期內於損益中攤銷為已作出財務擔保的收入。此外,如果及當(i)擔保的持有人可能根據這項擔保向本集團提出申索金額預期高於應付賬款及其他應付款現時就這項擔保入賬的金額(即初始確認的金額減去累計攤銷後所得金額),便會根據附註1(s)(ii)確認準備。

#### (ii) 其他準備和或有負債

如果本集團或本公司須就已發生的事件承擔法定或推定義務,因而預期很可能會導致經濟利益流出,在有關金額能夠可靠地估計時,本集團或本公司便會對該時間或金額不確定的其他負債計提準備。如果貨幣時間價值重大,則按預計履行該義務所需費用的現值計提準備。

如果經濟利益流出的可能性較低,或 是無法對有關金額作出可靠的估計, 便會將該義務披露為或有負債,但經 濟利益流出的可能性極低則除外。如 果本集團的義務須視乎某項或多項未 來事件是否發生才能確定是否存在, 亦會披露該義務為或有負債,但經濟 利益流出的可能性極低則除外。

#### (t) 收入確認

收入是按已收或應收價款的公允價值計量。如果經濟利益很可能會流入本集團,而收入和成本(如適用)又能夠可靠地計量時,下列各項收入便會在損益中確認:

(i) 銷售食品及飲品的收入在售予顧客時 於損益中確認。收入已扣除任何營業 折扣。

#### 1 Significant accounting policies (continued)

# (s) Financial guarantees issued, provisions and contingent liabilities (continued)

#### (i) Financial guarantees issued (continued)

The amount of the guarantee initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognised in accordance with note 1(s)(ii) if and when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in trade and other payables in respect of that guarantee i.e. the amount initially recognised, less accumulated amortisation.

#### (ii) Other provisions and contingent liabilities

Provisions are recognised for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (t) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

(i) Revenue arising from the sale of food and beverages is recognised in profit or loss at the point of sale to customers. Revenue is after deduction of any sale discounts.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 1 主要會計政策(續)

#### (t) 收入確認(續)

- (ii) 經營租賃的應收租金收入在租賃期所 涵蓋的期間內均等地分攤在損益中。 經營租賃協議所涉及的激勵措施均在 損益中確認為應收租賃淨付款總額的 組成部分。或有租金在其賺取的會計 期間內確認為收入。
- (iii) 利息收入按實際利息法累計確認。
- (iv) 其他收入以權責發生制在損益中確認。

#### (u) 外幣換算

本公司及在香港經營業務的附屬公司的 功能貨幣均為港幣,而在中國經營業務 的附屬公司的功能貨幣則為人民幣。本 集團的呈列貨幣為港幣。

年內的外幣交易按交易日的外幣匯率進 行換算。以外幣為單位的貨幣資產與負 債則按報告期末的外幣匯率換算。匯兑 損益在損益中確認。

以歷史成本計量的外幣非貨幣性資產與 負債是按交易日的外幣匯率換算。以外 幣為單位並按公允價值入賬的非貨幣性 資產與負債按計量公允價值當日的外幣 匯率換算。

香港境外業務的業績按與交易日的外幣 匯率相若的匯率換算為港幣。財務狀況 表項目則按報告期末的收市外幣匯率換 算為港幣。所產生的匯兑差額在其他全 面收益中直接確認,並在匯兑儲備中以 權益分開累計。

#### 1 Significant accounting policies (continued)

#### (t) Revenue recognition (continued)

- (ii) Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.
- (iii) Interest income is recognised as it accrues using the effective interest method.
- (iv) Other income is recognised in profit or loss on an accrual basis.

## (u) Translation of foreign currencies

The functional currency of the Company and subsidiaries which operate in Hong Kong is Hong Kong dollars while that for subsidiaries which operate in the PRC is Renminbi. The presentation currency of the Group is Hong Kong dollars.

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

The results of operations outside Hong Kong are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Statement of financial position items are translated into Hong Kong dollars at the closing foreign exchange rates ruling at the end of the reporting period. The resulting exchange differences are recognised directly in other comprehensive income and accumulated separately in equity in the exchange reserve.

#### 1 主要會計政策(續)

#### (u) 外幣換算(續)

當確認處置香港境外業務所產生的損益 時,與該業務有關的累計匯兑差額會由 權益重新分類為損益。

## (v) 借貸成本

借貸成本於產生期間列支。

#### (w) 關聯方

- (1) 如屬以下人士,即該人士或該人士的 近親是本集團的關聯方:
  - (i) 控制或共同控制本集團;
  - (ii) 對本集團有重大影響力;或
  - (iii) 是本集團或本集團母公司的關鍵 管理人員。
- (2) 如符合下列任何條件,即企業實體是 本集團的關聯方:
  - (i) 該實體與本集團隸屬同一集團 (即各母公司、附屬公司和同系 附屬公司彼此間有關聯)。
  - (ii) 一家實體是另一實體的聯營公司 或合營企業(或另一實體所屬集 團旗下成員公司的聯營公司或合 營企業)。
  - (iii) 兩家實體是同一第三方的合營企業。
  - (iv) 一家實體是第三方實體的合營企業,而另一實體是第三方實體的聯營公司。
  - (v) 該實體是為本集團或作為本集團 關聯方的任何實體的僱員福利而 設的離職後福利計劃。

#### 1 Significant accounting policies (continued)

#### (u) Translation of foreign currencies (continued)

On disposal of operations outside Hong Kong, the cumulative amount of the exchange differences relating to that operation is reclassified from equity to profit or loss when the profit or loss on disposal is recognised.

#### (v) Borrowing costs

Borrowing costs are expensed in the period in which they are incurred.

#### (w) Related parties

- (1) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (2) An entity is related to the Group if any of the following conditions applies:
  - (i) the entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) both entities are joint ventures of the same third party.
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 1 主要會計政策(續)

#### (w) 關聯方(續)

- (2) 如符合下列任何條件,即企業實體是本集團的關聯方:(續)
  - (vi) 該實體受到上述第(1)項內所認定 人士控制或共同控制。
  - (vii) 上述第(1)(i)項內所認定人士對該 實體有重大影響力或是該實體 (或該實體母公司)的關鍵管理人 員。
- 一名個人的近親是指該個人與有關實體 交易並可能影響該個人或受該個人影響 的家庭成員。

#### (x) 分部報告

本集團最高層管理人員會定期取得財務 資料,以便對本集團各類業務及各經營 地區進行資源分配及表現評估,而經營 分部和財務報表中所報告的各分部項目 數額則呈列在該財務資料中。

本集團不會對個別重要的經營分部進行 合計以供財務報告之用,但如果該等經 營分部具有相似的經濟特徵,並且在產 品和服務性質、生產工序性質、客戶類 別或階層、分銷產品或提供服務所採用 的方法以及監管環境的性質等方面類 似,則作別論。如果個別不重要的經營 分部符合以上大部分準則,則可以進行 合計。

#### 2 會計判斷和估計

附註13、22和26載列有關於商譽減值和 已授予購股權及金融工具公允價值的假 設和風險因素的資料。其他主要的估計 數額不肯定因素如下:

#### 1 Significant accounting policies (continued)

#### (w) Related parties (continued)

- (2) An entity is related to the Group if any of the following conditions applies: *(continued)* 
  - (vi) the entity is controlled or jointly controlled by a person identified in (1).
  - (vii) a person identified in (1)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

#### (x) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

#### 2 Accounting judgements and estimates

Notes 13, 22 and 26 contain information about the assumptions and their risk factors relating to goodwill impairment, fair value of share options granted and financial instruments. Other key sources of estimation uncertainty are as follows:

#### 2 會計判斷和估計(續)

#### (a) 固定資產減值

本集團在每個報告期末審閱內部和外來的信息,以評估固定資產是否有任何減值跡象。如果出現任何這類跡象,便會估計固定資產的可收回數額。事實和情況的變動可能會導致對是否出現減值跡象的結論和可收回數額的估計作出修訂,影響未來年度的溢利或虧損。

#### (b) 折舊

固定資產(不包括刀叉餐具及器皿)是以 直線法按預計可用期限計算折舊。本集 團會定期審閱資產的預計可用期限, 釐定應記入任何報告期間的折舊支出數 額。可用期限由本集團根據持有同類資 產的經驗釐定。如果有關數額與以往的 估計數額明顯有別,便會調整未來期間 的折舊支出。

#### (c) 投資物業的估值

正如附註12(b)所述,投資物業是按照獨立專業估值師行所進行的估值,並考慮到租金收入淨額以及物業市場潛在租金變化而按公允價值列賬。

於釐定公允價值時,估值師已按照包含若干估計的估值方法進行,當中包括在相同地點及具相同狀況的相若物業現時市場租值以及預計未來市場租金。於依賴估值報告時,管理層已作出了判斷並認同該估值方法反映市場現況。

#### 2 Accounting judgements and estimates (continued)

#### (a) Impairment of fixed assets

Internal and external sources of information are reviewed at the end of each reporting period to assess whether there is any indication that a fixed asset may be impaired. If any such indication exists, the recoverable amount of the fixed asset is estimated. Changes in facts and circumstances may result in revisions to the conclusion of whether an indication of impairment exists and revised estimates of recoverable amounts, which would affect profit or loss in future years.

#### (b) Depreciation

Fixed assets other than cutlery and utensils are depreciated on a straight-line basis over the estimated useful lives of the assets. The Group reviews the estimated useful lives of the assets regularly in order to determine the amount of depreciation expense to be recorded during any reporting period. The useful lives are based on the Group's historical experience with similar assets. The depreciation expense for future periods is adjusted if there are material changes from previous estimates.

#### (c) Valuation of investment properties

As described in note 12(b), the investment properties are stated at fair value based on the valuation performed by an independent firm of professional surveyors after taking into consideration the net rental income allowing for reversionary income potential.

In determining the fair value, the surveyors have based on a method of valuation which involves certain estimates including current market rents for similar properties in the same location and condition and expected future market rents. In relying on the valuation report, the management has exercised their judgement and are satisfied that the method of valuation is reflective of the current market condition.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 2 會計判斷和估計(續)

#### (d) 香港利得税及中國税項

本集團須繳納香港利得稅及中國稅項, 並在釐定相關稅項撥備時須作出判斷。 於日常業務過程中,就諸多交易所計算 的最終稅項無法確定。倘最終須繳納的 稅款有別於最初記錄金額,該等差異將 會對作出該決定的年度的稅項撥備構成 影響。

遞延稅項資產的確認,取決於管理層對 可用作抵銷稅項虧損的未來應課稅溢利 的估計。稅項虧損的實際動用情況或會 與估計者不同。

#### (e) 長期服務金準備

正如附註24(a)所闡述,本集團根據香港《僱傭條例》的規定作出長期服務金準備。本集團已按照近期有關僱員的統計資料作出估算,並採納若干假設,對服務金準備作出評估。本集團就評估長期服務金準備所採納的該等假設可能未必顯示未來的情況。如果該準備出現任何增加或減少,將會影響未來年度的溢利或虧損。

#### (f) 修復成本準備

正如附註24(b)所闡述,本集團就預期將 於相關租賃協議屆滿時所產生的成本按 最佳估計作出了修復成本準備,而有關 準備會受到不明朗因素影響,且可能有 別於實際產生的成本。如果該準備出現 任何增加或減少,將會影響未來年度的 溢利或虧損。

#### 2 Accounting judgements and estimates (continued)

#### (d) Hong Kong Profits Tax and PRC taxes

The Group is subject to Hong Kong Profits Tax and PRC taxes. Judgement is required in determining the provision for such taxes. There are transactions during the ordinary course of business, for which calculation of the ultimate tax determination is uncertain. Where the final tax outcome is different from the amounts that were initially recorded, such differences will impact the tax provisions in the year in which such determination is made.

Recognition of deferred tax assets depends on the management's expectation of future taxable profit that will be available against which the tax losses can be utilised. The outcome of their actual utilisation may be different.

#### (e) Provision for long service payments

As explained in note 24(a), the Group makes provision for long service payments in accordance with the requirement of the Hong Kong Employment Ordinance. The Group has based the estimation on its recent employees' statistics and adopted certain assumptions in assessing the provision for long service payments. It is possible that these assumptions adopted by the Group in assessing the provision for long service payments may not be indicative of the future situation. Any increase or decrease in the provision would affect profit or loss in future years.

#### (f) Provision for reinstatement costs

As explained in note 24(b), the Group makes provision for reinstatement costs based on the best estimate of the expected costs to be incurred upon expiry of the respective rental agreements, which are subject to uncertainty and might differ from the actual costs incurred. Any increase or decrease in the provision would affect profit or loss in future years.

#### 3 營業額及分部報告

#### (a) 營業額

本集團的主要業務是經營快餐店和物業 投資。

營業額包括售予顧客食品及飲品的銷售 價值和租金收入。營業額的分析如下:

#### 3 Turnover and segment reporting

#### (a) Turnover

The principal activities of the Group are operation of fast food restaurants and property investments.

Turnover represents the sales value of food and beverages sold to customers and rental income. An analysis of turnover is as follows:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
食品及飲品銷售	Sale of food and beverages	2,032,794	1,924,910
物業租金	Property rental	4,925	4,334
		2,037,719	1,929,244

有關本集團主要業務的進一步詳情披露如下:

(b) 分部報告

本集團透過兩個分部(即香港餐廳及中國餐廳)來管理業務,並按照地區因素劃分這兩個分部。本集團已確定了以下兩個報告分部,有關呈報方式與本集團最高層行政管理人員從內部報告中取得資料(以供其進行資源分配及表現評估)的方式一致。本集團沒有任何為組成以下報告分部而進行合併計算的經營分部。

- 香港餐廳:本分部在香港經營快餐 店。

中國餐廳:本分部在中國經營快餐店。

其他分部產生的溢利主要源自於投資物業租賃,並已包含公司費用。

Further details regarding the Group's principal activities are disclosed below:

#### (b) Segment reporting

The Group manages its businesses by two divisions, namely Hong Kong restaurants and PRC restaurants, which are organised by geographical location. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has identified the following two reportable segments. No operating segments have been aggregated to form the following reportable segments.

Hong Kong restaurants: this segment operates fast food

restaurants in Hong Kong.

PRC restaurants: this segment operates fast food

restaurants in the PRC.

Other segments generate profits mainly from leasing of investment properties and include corporate expenses.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 3 營業額及分部報告(續)

#### (b) 分部報告(續)

#### (i) 分部業績

本集團最高層行政管理人員按下列基 準監察各個報告分部的業績,以便評估分部表現及進行分部間資源分配:

分配至報告分部的收入及支出是以這 些分部所產生的收入和支出或屬於這 些分部的資產所產生的折舊或攤銷費 用而定。

業績按除税前分部溢利計算。未能歸屬個別分部的項目並未分配至報告分部。

管理層除了收到關於分部溢利的分部 資料外,還會獲提供有關收入(包括 來自其他分部的收入)和銷售成本(包 括食物成本、勞工成本、租金、差餉 和折舊)的分部資料。分部之間的交 易是在正常業務過程中,參考現行市 價來釐定價格,並按正常的商業條款 進行。

本集團最高層行政管理人員並無報告或使用有關分部資產的資料。

#### 3 Turnover and segment reporting (continued)

#### (b) Segment reporting (continued)

#### (i) Segment results

For the purposes of assessing segment performance and allocating resources between segments, the Group's most senior executive management monitors the results to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and expenses incurred by those segments or which otherwise arise from the depreciation or amortisation of assets attributable to those segments.

Performance is measured based on segment profit before taxation. Items not specifically attributable to individual segments are not allocated to the reporting segments.

In addition to receiving segment information concerning segment profit, management is provided with segment information concerning revenue (including inter-segment revenue) and cost of sales (including food cost, labour cost, rent and rates and depreciation). The inter-segment transactions were conducted on normal commercial terms and were priced with reference to prevailing market prices and in the ordinary course of business.

Segment assets information is not reported or used by the Group's most senior executive management.

#### 3 營業額及分部報告(續)

## (b) 分部報告(續)

#### (i) 分部業績(續)

截至二零一四年及二零一三年三月三十一日止年度提供予本集團最高層行政管理人員用作分配資源和評估分部表現的本集團報告分部資料如下。

#### **3** Turnover and segment reporting (continued)

## (b) Segment reporting (continued)

#### (i) Segment results (continued)

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the years ended 31 March 2014 and 2013 is set out below.

			餐廳 restaurants	中國 PRC rest	- 400		分部 egments		額 tal
		二零一四年	二零一三年	二零一四年	二零一三年	二零一四年	二零一三年	二零一四年	二零一三年
		2014	2013	2014	2013	2014	2013	2014	2013
		千元	千元	千元	千元	千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
來自外部客戶 的收入 來自其他分部	Revenue from external customers Inter-segment	1,865,168	1,732,814	167,626	192,096	4,925	4,334	2,037,719	1,929,244
的收入	revenue	-	-	-	-	4,761	5,050	4,761	5,050
報告分部收入	Reportable segment revenue	1,865,168	1,732,814	167,626	192,096	9,686	9,384	2,042,480	1,934,294
報告分部 溢利/(虧損)	Reportable segment profit/(loss)	159,764	134,664	(14,218)	4,078	8,059	6,959	153,605	145,701
利息收入	Interest income	4,351	3,036	441	471	-	-	4,792	3,507
銀行貸款 利息費用	Interest expense on bank loans	964	1,178	-	-	-	-	964	1,178
折舊和攤銷	Depreciation and amortisation	66,208	64,075	8,936	9,651	1,008	1,132	76,152	74,858
固定資產 減值虧損	Impairment losses on fixed assets	4,102	2,435	12,631	1,907	-	-	16,733	4,342
其他應收款的 減值虧損	Impairment losses on other receivables	-	119	_	-	_	-	-	119

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 3 營業額及分部報告(續)

#### (b) 分部報告(續)

(ii) 報告分部溢利的對賬

#### **3 Turnover and segment reporting** (continued)

#### (b) Segment reporting (continued)

(ii) Reconciliations of reportable segment profit

		二零一四年 2014 千元 \$'000	二零一三年 2013 千元 \$'000
溢利	Profit		
除税前報告分部溢利 出售物業收益淨額 按公允價值計入損益的其他 金融資產的公允價值變動	Reportable segment profit before taxation  Net gain on disposal of properties  Change in fair value of other financial assets  at fair value through profit or loss	153,605 - (171)	145,701 14,365
按公允價值計入損益的其他 金融負債的公允價值變動 投資物業估值(虧損)/盈餘 固定資產減值虧損	Change in fair value of other financial liabilities at fair value through profit or loss  Valuation (loss)/gain on investment properties  Impairment losses on fixed assets	350 (781) (16,733)	313 9,048 (4,342)
除税前綜合溢利	Consolidated profit before taxation	136,270	165,085

#### (iii) 地區資料

下表列出有關(i)本集團來自外部客戶的收入及(ii)本集團的固定資產及商譽(「指定非流動資產」)的所在地資料。客戶的所在地是按照其提供服務或量品的地點劃分。如屬於指定非流動資產,其所在地是按照其按照其所在地劃分;與國際所在地劃分,其與國際所在地則按照其所分配至的營運地點劃分。

#### (iii) Geographic information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's fixed assets and goodwill ("specified non-current assets"). The geographical location of customers is based on the location at which the services were provided or the goods delivered. The geographical location of the specified non-current assets is based on the physical location of the assets in the case of fixed assets, and the location of the operation to which they are allocated in the case of goodwill.

		來自外部客戶的收入 Revenue from		流動資產 :ified
	external	customers	non-current asset	
	二零一四年	二零一三年	二零一四年	二零一三年
	2014	2013	2014	2013
	千元	千元	千元	千元
	\$'000	\$'000	\$'000	\$'000
香港(註冊地) Hong Kong (place of domicile)	1,866,260	1,733,579	320,835	330,699
中國 The PRC	171,459	195,665	84,134	103,773
	2,037,719	1,929,244	404,969	434,472

## 4 其他收入和(虧損)/所得淨額 4 Other revenue and net (loss)/income

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
其他收入	Other revenue		
利息收入	Interest income	4,792	3,507
其他(虧損)/所得淨額	Other net (loss)/income		
處置其他固定資產虧損淨額	Net loss on disposal of other fixed assets	(15,007)	(4,657)
匯兑盈餘淨額	Net foreign exchange gain	875	640
電爐及氣體爐優惠	Electric and gas range incentives	4,028	5,049
出售換購禮品溢利	Profit on sale of redemption gifts	909	683
提早終止租賃時從業主	Compensation received from a landlord upon		
所收取的補償	early termination of a tenancy lease	757	-
其他	Others	2,013	1,329
		(6,425)	3,044

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 5 除稅前溢利

除税前溢利已扣除/(計入):

#### 5 Profit before taxation

Profit before taxation is arrived at after charging/(crediting):

				二零一四年	二零一三年
				2014	2013
				千元	千元
				\$'000	\$'000
(2)	融資成本	(2)	Finance costs		
(a)	<b>城</b>	(a)	Tillance costs		
	按公允價值計入損益的其他		Change in fair value of other financial assets		
	金融資產的公允價值變動		at fair value through profit or loss	171	_
	按公允價值計入損益的其他		Change in fair value of other financial liabilities	171	
	金融負債的公允價值變動		at fair value through profit or loss	(350)	(313)
	銀行貸款利息費用		Interest expense on bank loans	964	1,178
	数门莫 <u>冰</u> 们心莫川		interest expense on bank loans	304	1,170
				785	865
(b)	員工成本	(b)	Staff costs		
	界定供款退休計劃供款		Contributions to defined contribution retirement plan	25,469	24,035
	以權益結算的以股份為		Equity-settled share-based		
	基礎的支付		payment expenses	15	994
	薪金、工資及其他福利		Salaries, wages and other benefits	547,216	517,254
				572,700	542,283
(c)	其他項目	(c)	Other items		
	左化戊★(四+÷)			E44.053	F4F 742
	存貨成本(附註)		Cost of inventories (note)	541,053	515,742
	固定資產折舊		Depreciation of fixed assets	75,940	74,646
	以經營租賃持作自用的		Amortisation of interests in leasehold land	242	242
	土地租賃權益攤銷		held for own use under operating leases	212	212
	其他應收款減值虧損		Impairment losses on other receivables Auditor's remuneration	2.450	119
	核數師酬金			3,450	3,349
	物業的經營租賃費用 一最低租賃付款額		Operating lease charges on properties	202 212	281,896
	一或有租金		– Minimum lease payments	292,313 14,731	•
	應收租金		– Contingent rentals  Rental receivable	14,751	14,519
	- 一投資物業減直接支出		Investment properties, less direct		
	181,000元(二零一三		outgoings of \$181,000		
	年:304,000元(二零 二		(2013: \$304,000)	(3,652)	(3,264)
	一其他附屬經營租賃		- Other operating sub-leases	(1,092)	(766)
	其後更換刀叉餐具及		Cost of subsequent replacement of cutlery	(1,032)	(700)
	器皿的費用		and utensils	10,008	8,515
	птнліті		מוזע עוכווטווט	10,006	0,515

附註:存貨成本是指食物成本。

Note: The cost of inventories represents food costs.

## 6 綜合收益表所示的所得稅

## (a) 綜合收益表所示的税項為:

#### 6 Income tax in the consolidated income statement

(a) Taxation in the consolidated income statement represents:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
本期税項-香港利得税	Current tax – Hong Kong Profits Tax		
本年度準備	Provision for the year	27,462	24,553
以往年度準備過剩	Over-provision in respect of prior years	(26)	(1,584)
		27,436	22,969
本期税項-中國	Current tax – PRC		
		(-)	(1.7.1)
以往年度準備過剩 	Over-provision in respect of prior years	(8)	(101)
遞延税項(附註23(b))	Deferred tax (note 23(b))		
暫時差異的產生和轉回	Origination and reversal of temporary differences	1,231	2,748
		28,659	25,616

二零一四年度的香港利得税準備是按本年度的估計應評税溢利以16.5% (二零一三年:16.5%)的税率計算。

由於本集團的中國業務年內錄得虧損, 因此毋須計提二零一四年度中國企業所 得税準備。 The provision for Hong Kong Profits Tax for 2014 is calculated at 16.5% (2013: 16.5%) of the estimated assessable profits for the year.

No provision has been made for PRC corporate income tax for 2014 as the Group's PRC operations sustained a loss for taxation purpose during the year.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

- 6 綜合收益表所示的所得稅(續)
- 6 Income tax in the consolidated income statement (continued)
- (b) 税項支出和會計溢利按適用税率計算的 對賬:
- (b) Reconciliation between tax expense and accounting profit at applicable tax rates:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
除税前溢利	Profit before taxation	136,270	165,085
按照16.5%(二零一三年:	Notional Hong Kong Profits Tax calculated		
16.5%)的税率計算的	at 16.5% (2013:16.5%)		
名義香港利得税		22,485	27,239
在另一税收管轄區經營的附屬	Effect of different tax rate of subsidiaries		
公司採用不同税率的影響	operating in another tax jurisdiction	69	500
不可扣減支出的税項影響	Tax effect of non-deductible expenses	2,314	1,444
毋須計税收入的税項影響	Tax effect of non-taxable income	(241)	(1,916)
未確認尚未使用的可抵扣税項	Tax effect of unused tax losses not recognised		
虧損的税項影響		4,032	-
未確認的其他暫時差異	Tax effect of other temporary differences		
的税項影響	not recognised	34	34
以往年度準備過剩	Over-provision in respect of prior years	(34)	(1,685)
實際税項支出	Actual tax expense	28,659	25,616

#### 7 董事酬金

根據新的香港《公司條例》(第622章)附表 11第78條,並參照原來的香港《公司條 例》(第32章)第161條列報的董事酬金如 下:

#### 7 Directors' remuneration

Directors' remuneration disclosed pursuant to section 78 of Schedule 11 to the new Hong Kong Companies Ordinance (Cap. 622), with reference to section 161 of the predecessor Hong Kong Companies Ordinance (Cap. 32) is as follows:

		董事袍金	薪金、津貼 和實物利益 Salaries, allowances	酌情花紅	以股份為 基礎的支付	退休計劃 供款 Retirement	二零一四年總額
		Directors'	and benefits	Discretionary	Share-based	scheme	2014
		fee	in kind	bonus	payments		Total
		千元	千元	千元	千元	千元	千元
		\$'000	\$′000	\$′000	\$′000	\$'000	\$'000
					· (附註)		
					(note)		
執行董事	Executive Directors						
羅開揚先生	Mr Dennis Lo Hoi Yeung	170	4,860	2,994	_	15	8,039
陳志成先生	Mr Chan Chee Shing	150	1,796	2,246	38	15	4,245
麥綺薇小姐	Ms Mak Yee Mei	150	1,463	749	34	15	2,411
非執行董事	Non-executive Director						
吳志強先生	Mr Ng Chi Keung	180	-	-	-	-	180
獨立非執行董事	Independent Non-executive Directors						
陳棨年先生	Mr Joseph Chan Kai Nin	190	_	_	_	_	190
劉國權博士	Dr Peter Lau Kwok Kuen	170	_	_	_	_	170
蔡東豪先生	Mr Tony Tsoi Tong Hoo	170	-	-	-	-	170
尹錦滔先生	Mr Peter Wan Kam To	240	_	_	_	-	240
		1,420	8,119	5,989	72	45	15,645

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 7 董事酬金(續)

#### 7 Directors' remuneration (continued)

尹錦滔先生	Mr Peter Wan Kam To	210	7,737	6,100	149	- 45	210
到 と	Mr Tony Tsoi Tong Hoo	140	_	_	_	-	140
除条十元生 劉國權博士	Dr Peter Lau Kwok Kuen	140	_	_	_	_	140
陳棨年先生	Mr Joseph Chan Kai Nin	160					160
獨立非執行董事	Independent Non-executive Directors						
吳志強先生	Mr Ng Chi Keung	150	-	-	-	-	150
非執行董事	Non-executive Director						
麥綺薇小姐	Ms Mak Yee Mei	120	1,329	764	57	15	2,285
陳志成先生	Mr Chan Chee Shing	120	1,728	2,287	92	15	4,242
羅開揚先生	Mr Dennis Lo Hoi Yeung	140	4,680	3,049	-	15	7,884
執行董事	Executive Directors						
		\$'000	\$'000	\$'000	\$'000 (附註) (note)	\$'000	\$'000
		千元	千元	千元	千元	千元	千元
		fee	in kind	bonus	payments	contributions	Total
		Directors'	and benefits	Discretionary	Share-based	scheme	2013
			allowances			Retirement	
		± 710 W	Salaries,	H1H1PWT	至帐时入门	V \137\	MD/ HA
		董事袍金	薪金、津貼 和實物利益	酌情花紅	以股份為 基礎的支付	退休計劃 供款	二零一三年 總額

#### 附註:

以股份為基礎的支付是指根據本公司的購股權計劃授予董事購股權的估計價值。這些購股權的價值是按照附註1(q)(ii)所載列本集團以股份為基礎的支付交易的會計政策計量,並根據該項政策,包含對取得既得利益前被沒收所授予權益工具時在以往年度累計的轉回數額作出的調整。

有關這些實物利益的詳情,包括所授予購股權的主要條款和數目,載於董事會報告中「購股權計劃」一段和附註22內。

#### Note:

Share-based payments represent the estimated value of share options granted to the Directors under the Company's share option scheme. The value of these share options is measured according to the Group's accounting policies for share-based payment transactions as set out in note 1(q)(ii) and, in accordance with that policy, includes adjustments to reverse amounts accrued in previous years where grants of equity instruments are forfeited prior to vesting.

Details of these benefits in kind, including the principal terms and number of options granted, are disclosed under the paragraph "Share Option Scheme" in the Report of the Directors and note 22.

#### 8 最高酬金人士

在五位酬金最高的人士中,三位(二零一三年:三位)為董事,有關的酬金詳情載於附註7。其餘兩位(二零一三年:兩位)人士的酬金總額如下:

## 8 Individuals with highest emoluments

Of the five individuals with the highest emoluments, three (2013: three) are Directors whose emoluments are disclosed in note 7. The aggregate of the emoluments in respect of the other two individuals (2013: two individuals) is as follows:

		二零一四年 2014 千元 \$'000	二零一三年 2013 千元 \$'000
薪金及其他酬金 以股份為基礎的支付 退休計劃供款	Salaries and other emoluments Share-based payments Retirement scheme contributions	2,576 205 30	3,111 539 29
		2,811	3,679

兩位(二零一三年:兩位)酬金最高人士的酬金在以下範圍內:

The emoluments of the two individuals (2013: two individuals) with the highest emoluments are within the following bands:

		二零一四年	二零一三年
		2014	2013
		人數	人數
		Number of	Number of
		individuals	individuals
零元至1,000,000元	\$0 - \$1,000,000	_	_
1,000,001元至1,500,000元	\$1,000,001 - \$1,500,000	1	1
1,500,001元至2,000,000元	\$1,500,001 - \$2,000,000	1	-
2,000,001元至2,500,000元	\$2,000,001 - \$2,500,000	-	1
		2	2

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 9 本公司權益股東應佔溢利

本公司權益股東應佔綜合溢利包括一筆已於本公司財務報表處理的溢利105,057,000元(二零一三年:110,309,000元)。

#### 10 綜合其他全面收益

與綜合其他全面收益各組成部分有關的 税項影響:

# 9 Profit attributable to equity shareholders of the Company

The consolidated profit attributable to equity shareholders of the Company includes a profit of \$105,057,000 (2013: \$110,309,000) which has been dealt with in the financial statements of the Company.

#### 10 Consolidated other comprehensive income

Tax effects relating to each component of consolidated other comprehensive income:

			二零一四年			二零一三年	
		除税前金額	2014 税項支出	除税後金額	除税前金額	2013 税項支出	除税後金額
		Before-tax	Tax	Net-of-tax	Before-tax	Tax	Net-of-tax
		amount	expense	amount	amount	expense	amount
		千元	千元	千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
換算中國附屬公司	Exchange differences on translation of						
財務報表的匯兑差額	financial statements of the PRC subsidiaries	1,271	-	1,271	439	-	439
重新分類為投資物業的	Surplus on revaluation of leasehold land						
持作自用租賃土地和	and buildings held for own use						
建築物的重估盈餘	reclassified to investment properties	_	_	_	887	(360)	527
本年度綜合其他	Consolidated other comprehensive						
全面收益	income for the year	1,271	-	1,271	1,326	(360)	966

#### 11 每股盈利

#### (a) 每股基本盈利

每股基本盈利是按照本公司普通股權益股東應佔溢利107,611,000元(二零一三年:139,469,000元),以及本年度已發行普通股的加權平均數125,548,000股(二零一三年:124,899,000股)計算如下:

#### 11 Earnings per share

#### (a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of \$107,611,000 (2013: \$139,469,000) and the weighted average number of ordinary shares of 125,548,000 shares (2013: 124,899,000 shares) in issue during the year, calculated as follows:

#### 11 每股盈利(續)

## (a) 每股基本盈利(續)

普通股的加權平均數:

#### **11 Earnings per share** (continued)

#### (a) Basic earnings per share (continued)

Weighted average number of ordinary shares:

		二零一四年	二零一三年
		2014	2013
		股份數目	股份數目
		Number of	Number of
		shares	shares
		千股	千股
		′000	′000
於四月一日的已發行普通股	Issued ordinary shares at 1 April	125,178	124,500
行使購股權的影響	Effect of share options exercised	780	764
回購股份的影響	Effect of shares repurchased	(410)	(365)
於三月三十一日的	Weighted average number of ordinary shares		
普通股加權平均數	at 31 March	125,548	124,899

#### (b) 每股攤薄盈利

每股攤薄盈利是按照本公司普通股權益股東應佔溢利107,611,000元(二零一三年:139,469,000元),以及就普通股的加權平均數126,888,000股(二零一三年:126,752,000股)計算如下:

普通股的加權平均數(攤薄):

#### (b) Diluted earnings per share

The calculation of diluted earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of \$107,611,000 (2013: \$139,469,000) and the weighted average number of ordinary shares of 126,888,000 shares (2013: 126,752,000 shares), calculated as follows:

Weighted average number of ordinary shares (diluted):

		二零一四年 2014 股份數目 Number of shares 千股 '000	二零一三年 2013 股份數目 Number of shares 千股 ′000
用作計算每股基本盈利的 普通股加權平均數 被視為根據本公司的 購股權計劃不計價款發行 普通股的影響	Weighted average number of ordinary shares used in calculating basic earnings per share Effect of deemed issue of ordinary shares under the Company's share option scheme for nil consideration	125,548 1,340	124,899 1,853
用作計算每股攤薄盈利的 普通股加權平均數	Weighted average number of ordinary shares used in calculating diluted earnings per share	126,888	126,752

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 12 固定資產

#### 12 Fixed assets

## (a) 本集團

## (a) The Group

		租賃土地 和建築物 Leasehold	租賃物業改良工程	其他資產	小計	投資物業	以經營租賃 持作自用的 土地租賃權益 Interests in leasehold land held for own use under	總額
		land and	Leasehold	Other		Investment	operating	
		buildings	improvements	assets	Sub-total	properties	leases	Total
		千元	千元	千元	千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
成本或估值:	Cost or valuation:							
於二零一二年四月一日	At 1 April 2012	114,249	254,468	440,258	808,975	44,202	8,098	861,275
匯兑調整	Exchange adjustments	26	138	162	326	-	-	326
增置	Additions	_	49,563	61,708	111,271	_	_	111,271
出售	Disposals	(5,750)	(24,459)	(24,286)	(54,495)	(1,200)	-	(55,695)
重估盈餘	Surplus on revaluation	887	-	-	887	9,048	-	9,935
轉撥	Transfer	(6,615)	-	-	(6,615)	6,060	-	(555)
於二零一三年三月三十一日	At 31 March 2013	102,797	279,710	477,842	860,349	58,110	8,098	926,557
代表:	Representing:							
成本	Cost	102,797	279,710	477,842	860,349	-	8,098	868,447
估值—二零一三年	Valuation - 2013	-	-	-	-	58,110	-	58,110
		102,797	279,710	477,842	860,349	58,110	8,098	926,557
累計折舊、攤銷及減值:	Accumulated depreciation, amortisation and impairment:							
於二零一二年四月一日	At 1 April 2012	37,948	179,065	241,645	458,658	-	635	459,293
匯兑調整	Exchange adjustments	16	74	69	159	-	-	159
年度折舊及攤銷	Charge for the year	2,796	33,990	37,860	74,646	-	212	74,858
減值虧損	Impairment losses	-	828	3,514	4,342	-	-	4,342
出售時撥回	Written back on disposal	(974)	(24,318)	(19,719)	(45,011)	-	-	(45,011)
轉撥	Transfer	(555)	-	-	(555)	-	-	(555)
於二零一三年三月三十一日	At 31 March 2013	39,231	189,639	263,369	492,239		847	493,086
賬面淨值:	Net book value:							
於二零一三年三月三十一日	At 31 March 2013	63,566	90,071	214,473	368,110	58,110	7,251	433,471

## 12 固定資產(續)

## (a) 本集團(續)

## **12 Fixed assets** (continued)

## (a) The Group (continued)

		租賃土地 和建築物 Leasehold land and	租賃物業 改良工程 Leasehold	其他資產 Other	小計	投資物業	以經營租賃 持作自用的 土地租賃權益 Interests in leasehold land held for own use under operating	總額
			improvements	assets	Sub-total	properties	leases	Total
		千元	· 千元	千元	千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
成本或估值:	Cost or valuation:							
於二零一三年四月一日	At 1 April 2013	102,797	279,710	477,842	860,349	58,110	8,098	926,557
匯兑調整	Exchange adjustments	122	748	873	1,743	_	_	1,743
增置	Additions	-	31,228	47,101	78,329	-	-	78,329
出售	Disposals	-	(40,032)	(26,433)	(66,465)	-	_	(66,465)
重估虧損	Loss on revaluation	-	-	-	-	(781)	-	(781)
於二零一四年三月三十一日	At 31 March 2014	102,919	271,654	499,383	873,956	57,329	8,098	939,383
代表:	Representing:							
成本	Cost	102,919	271,654	499,383	873,956	_	8,098	882,054
估值—二零一四年	Valuation - 2014	-	-	_	-	57,329	-	57,329
		102,919	271,654	499,383	873,956	57,329	8,098	939,383
累計折舊、攤銷及減值:	Accumulated depreciation, amortisation and impairment:							
於二零一三年四月一日	At 1 April 2013	39,231	189,639	263,369	492,239	_	847	493,086
匯兑調整	Exchange adjustments	76	401	369	846	-	-	846
年度折舊及攤銷	Charge for the year	2,591	35,145	38,204	75,940	-	212	76,152
減值虧損	Impairment losses	-	6,417	10,316	16,733	-	-	16,733
出售時撥回	Written back on disposal	-	(34,389)	(17,013)	(51,402)	-	_	(51,402)
於二零一四年三月三十一日	At 31 March 2014	41,898	197,213	295,245	534,356		1,059	535,415
賬面淨值:	Net book value:							
於二零一四年三月三十一日	At 31 March 2014	61,021	74,441	204,138	339,600	57,329	7,039	403,968

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## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 12 固定資產(續)

## (a) 本集團(續)

本集團物業成本或估值的分析如下:

#### **12 Fixed assets** (continued)

## (a) The Group (continued)

The analysis of cost or valuation of the properties of the Group is as follows:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
租賃土地和建築物(按成本) Leaseh	old land and buildings, at cost		
在香港的中期租賃 Mediur	n-term leasehold in Hong Kong	75,095	75,095
在香港境外的中期租賃 Medium	n-term leasehold outside Hong Kong	27,824	27,702
		102,919	102,797
投資物業(按估值) Investr	nent properties, at valuation		
在香港的中期租賃 Medium	n-term leasehold in Hong Kong	16,519	17,100
在香港境外的中期租賃 Medium	n-term leasehold outside Hong Kong	40,810	41,010
		57,329	58,110
	ts in leasehold land held for own use er operating leases, at cost		
在香港的中期租賃 Medium	n-term leasehold in Hong Kong	8,098	8,098

#### 12 固定資產(續)

#### (b) 物業的公允價值計量

#### (i) 公允價值層級

本集團於報告期末按經常基準計量投資物業的公允價值。該等物業已歸入《香港財務報告準則》第13號一「公允價值計量」所界定的三個公允價值層級。本集團參照以下估值方法所採用的輸入值的可觀察程度和重要性,從而釐定公允價值計量數值所應歸屬的層級:

- 第一層級估值:只使用第一層級輸入值(即相同資產或負債於計量日期在活躍市場的未經調整報價)來計量公允價值。
- 第二層級估值:使用第二層級輸入值(即未達第一層級的可觀察輸入值),並且沒有採用重大不可觀察輸入值來計量公允價值。不可觀察輸入值是指欠缺市場數據的輸入值。
- 第三層級估值:採用重大不可觀察輸入值來計量公允價值。

所有投資物業已於二零一四年三月三十一日進行重估。重估工作由獨立測量師事務所一中誠達資產評值顧問有限公司進行,該測量師行的員工擁有認可專業資格,對所重估投資物業的所在地點和類別具有相關的經驗。本集團管理層已與測量師討論在報告期末進行估值的假設和結果。

於二零一四年三月三十一日,本集團 的所有投資物業均以上述的第三公允 價值層級計量。

截至二零一四年三月三十一日止年度,並無任何公允價值轉入第三層級 或自第三層級轉出。本集團的政策是 在公允價值層級之間出現轉移的報告 期完結時確認有關變動。

#### **12 Fixed assets** (continued)

#### (b) Fair value measurement of properties

#### (i) Fair value hierarchy

The fair value measurement of the Group's investment properties at the end of the reporting period on a recurring basis is categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

All investment properties were revalued at 31 March 2014 by an independent firm of surveyors, Asset Appraisal Limited, who has staff with recognised professional qualifications and relevant experience in the location and category of investment properties being revalued. The Group's management has discussion with the surveyors on the valuation assumptions and valuation results when the valuation is performed at the end of the reporting period.

At 31 March 2014, all of the Group's investment properties fall into Level 3 of the fair value hierarchy as described above.

During the year ended 31 March 2014, there were no transfers into or out of Level 3. The Group's policy is to recognize transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 12 固定資產(續)

## (b) 物業的公允價值計量(續)

(ii) 第三層級公允價值計量的資料

#### **12 Fixed assets** (continued)

- (b) Fair value measurement of properties (continued)
  - (ii) Information about Level 3 fair value measurements

物業地址	估值技術 Valuation	不可觀察的輸入值	範圍
Location of properties	techniques	Unobservable input	Range
香港-工業物業	直接比較法	建築物的質量 所帶來的溢價(折讓)	(4)%至11%
Hong Kong – Industrial properties	Direct comparison approach	Premium (discount) on quality of the buildings	(4)% to 11%
中國內地一商業物業	直接比較法	建築物的質量 所帶來的溢價(折讓)	(10)%至10%
Mainland China – Commercial properties	Direct comparison approach	Premium (discount) on quality of the buildings	(10)% to 10%

位於香港和中國內地的投資物業的公允價值,是使用直接比較法釐定,當中已參考可比物業的市價,並按參考交易的樓宇質量和時間作出調整。享有較高溢價的投資物業,會得出較高的公允價值計量數值。

這些投資物業於年內的變動如下:

The fair values of investment properties located in Hong Kong and Mainland China are determined by using direct comparison approach with reference to the market price of comparable properties and adjusted for building quality and timing of the reference transactions. Higher premium for investment properties will result in a higher fair value measurement.

The movement of these investment properties during the year is as follows:

			本集團	
			The Group	
		香港	中國內地	總額
			Mainland	
		Hong Kong	China	Total
		千元	千元	千元
		\$'000	\$'000	\$'000
於二零一三年四月一日	At 1 April 2013	17,100	41,010	58,110
估值虧損	Valuation loss	(581)	(200)	(781)
於二零一四年三月三十一日	At 31 March 2014	16,519	40,810	57,329

#### 12 固定資產(續)

- (c) 其他資產包括傢俬、設備、冷氣機、 汽車、電腦系統及初次購買的刀叉餐 具及器皿。
- (d) 在本年度內,本集團管理層確定若干 分店業績持續欠佳,並估算了這些分 店固定資產的可收回數額。根據估 算,年內這些固定資產的賬面金額 已減值16,733,000元(二零一三年: 4,342,000元)。

可收回數額的估計是以按照折現率 13%(二零一三年:13%)所釐定的 固定資產使用價值為基礎。

- (e) 於二零一四年三月三十一日,作為本 集團部分附屬公司所獲銀行信貸抵押 的物業賬面淨值為45,517,000元(二 零一三年:47,018,000元)。
- (f) 本集團以經營租賃租出投資物業。這 些租賃初步為期一年至三年。各項經 營租賃均不包含或有租金。本集團根 據不可解除的經營租賃在日後應收的 最低租賃付款額總數如下:

#### **12 Fixed assets** (continued)

- (c) Other assets include furniture, equipment, air-conditioning plant, motor vehicles, computer systems and initial purchases of cutlery and utensils.
- (d) During the year, the Group's management identified certain branches which continued to under-perform and estimated the recoverable amounts of the fixed assets of those branches. Based on these estimates, the carrying amount of fixed assets was written down by \$16,733,000 (2013: \$4,342,000) during the year.

The estimates of recoverable amount were based on the fixed assets' value in use, determined using a discount rate of 13% (2013: 13%).

- (e) At 31 March 2014, the net book value of properties pledged as security for banking facilities granted to certain subsidiaries of the Group amounted to \$45,517,000 (2013: \$47,018,000).
- (f) The Group leases out investment properties under operating leases. The leases initially run for one to three years. None of the leases includes contingent rentals. The Group's total future minimum lease payments under non-cancellable operating leases are receivable as follows:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
一年內	Within 1 year	4,855	4,576
一年後但五年內	After 1 year but within 5 years	15,491	6,354
		20,346	10,930

- (g) 截至二零一三年三月三十一日止年度,出售若干租賃土地和建築物及投資物業所收取淨價款為20,341,000元,並將14,365,000元的出售淨收益入賬。
- (g) During the year ended 31 March 2013, certain leasehold land and buildings and investment properties were disposed of with net proceeds of \$20,341,000. As a result, a net gain on disposal of \$14,365,000 was recognised.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 12 固定資產(續)

(h) 截至二零一三年三月三十一日止年度,以中期租賃在中國持有賬面價值為5,173,000元的物業,已由租賃土地和建築物轉入投資物業,因為本集團已停止使用該物業作快餐店營運用途,並自二零一二年十月一日起將該物業出和。

#### **12 Fixed assets** (continued)

(h) During the year ended 31 March 2013, a property held in the PRC under a medium-term lease with carrying value amounting to \$5,173,000 was transferred from leasehold land and buildings to investment properties as the Group has ceased to use this property for its own fast food operation and has leased it out since 1 October 2012.

#### 13 商譽

#### 13 Goodwill

	二零一四年	二零一三年
	2014	2013
	千元	千元
	\$'000	\$'000
成本,於四月一日及三月三十一日 Cost, at 1 April and 31 March	1,001	1,001

#### 包含商譽的現金產出單元的減值測試

本集團按經營地區和業務分部分配商譽 予可辨別的現金產出單元如下:

# Impairment tests for cash-generating units containing goodwill

Goodwill is allocated to the Group's cash-generating units ("CGU") identified according to the location of operation and business segment as follows:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
餐廳業務-中國	Restaurant operation – The PRC	1,001	1,001

現金產出單元的可收回金額是根據使用 價值計算。計算方法按照管理層已核准 的五年財務預算的現金流量估計。超過 五年期間的現金流量按下述的估計利率 作推斷。增長率不可超過該現金產出單 元所經營業務的長期平均增長率。 The recoverable amount of the CGU is determined based on value-in-use calculations. These calculations use cash flow projections based on financial budgets approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated using the estimate rates stated below. The growth rate does not exceed the long-term average growth rate for the business in which the CGU operates.

#### 13 商譽(續)

計算使用價值的主要假設:

#### **13 Goodwill** (continued)

Key assumptions used for value-in-use calculations:

		二零一四年 2014	二零一三年 2013
毛利率	Gross margin	14%	14%
增長率	Growth rate	3%	3%
折現率	Discount rate	13%	13%

管理層根據往績和預計市場發展釐定預 算毛利率。所採用的加權平均增長率與 行業報告所載預測一致,而所採用的折 現率則是反映相關現金產出單元特定風 險的稅前折現率。 Management determined the budgeted gross margin based on past performance and their expectation for market development. The weighted average growth rates used are consistent with the forecasts included in industry reports. The discount rates used are pre-tax and reflect specific risks relating to the relevant CGU.

#### 14 於附屬公司的權益

#### 14 Interests in subsidiaries

	本公司	
	The Co	mpany
	二零一四年 二零一	
	2014	2013
	千元	千元
	\$'000	\$'000
非上市股份,按成本 Unlisted shares, at cost	82,500	82,315
應收附屬公司款項 Amounts due from subsidiaries	326,221	299,051
	408,721	381,366

- (a) 應收附屬公司款項為無抵押、免息,並 預計在一年後收回。
- (b) 於二零一四年三月三十一日的主要附屬公司詳情載列於財務報表第137及第138 頁。
- (a) The amounts due from subsidiaries are unsecured, interestfree and expected to be recovered after one year.
- (b) Details of the principal subsidiaries at 31 March 2014 are set out on pages 137 and 138 of the financial statements.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 15 其他金融資產

#### 15 Other financial assets

		本集團		
		The G	Group	
		二零一四年	二零一三年	
		2014	2013	
		千元	千元	
		\$'000	\$'000	
非流動金融資產	Non-current financial assets			
持有至到期債務證券	Held-to-maturity debt security			
一非上市但有報價	– Unlisted but quoted	8,826	_	
流動金融資產	Current financial assets			
保本結構性票據	Principal protected structured note			
一非上市但有報價(附註26(a)(v))	– Unlisted but quoted (note 26(a)(v))	7,394	_	
		16,220	-	

該批以人民幣計價的債務證券由中國一家金融機構發行,為期五年(由二零一三年十一月十三日至二零一八年十一月十三日),年利率為3.6%。

有關保本結構性票據由香港一家金融機構發行,利率是參照於定價日(即二零一五年二月六日)的美元兑人民幣匯率釐定。

The debt security was issued by a financial institution in the PRC, denominated in Renminbi, bore interest at a rate of 3.6% per annum and had a term of five years from 13 November 2013 to 13 November 2018.

The principal protected structured note was issued by a financial institution in Hong Kong. The interest rate is determined with reference to the exchange rate of the United States dollars ("USD") against Renminbi ("RMB") at the fixing date on 6 February 2015.

#### 16 存貨

#### **16 Inventories**

- (a) 綜合財務狀況表所示的存貨包括:
- (a) Inventories in the consolidated statement of financial position comprise:

		本集團		
		The C	Group	
		二零一四年 二零一3		
		2014	2013	
		千元	千元	
		\$'000 \$		
食品及飲品	Food and beverages	27,273	27,220	
消耗品、包裝材料	Consumables, packaging materials and			
及其他雜項	other sundry items	3,547	4,373	
		30,820	31,593	

- (b) 確認為支出的存貨數額分析如下:
- (b) The analysis of the amount of inventories recognised as an expense is as follows:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
已售存貨的賬面金額	Carrying amount of inventories sold	540,840	515,547
存貨撇減	Write down of inventories	213	195
		541,053	515,742

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 17 應收賬款和其他應收款

#### 17 Trade and other receivables

		本集團		本公司			
		The Group		The Group		The Co	mpany
		二零一四年 二零一三年		二零一四年	二零一三年		
		2014	2013	2014	2013		
		千元	千元	千元	千元		
		\$'000	\$'000	\$'000	\$'000		
應收賬款和其他應收款	Trade and other debtors	9,215	9,827	_	-		
已付租金和公用事業按金	Rental and utility deposits paid	29,485	25,746	_	_		
預付款	Prepayments	18,123	20,426	224	226		
應收附屬公司款項	Amounts due from subsidiaries	-	-	170,000	92,684		
		56,823	55,999	170,224	92,910		

除了為數3,880,000元(二零一三年: 3,154,000元)的公用事業按金外,本集 團所有應收賬款、按金和預付款預計可 於一年內收回或確認為支出。 All debtors, deposits and prepayments of the Group, apart from certain utility deposits totalling \$3,880,000 (2013: \$3,154,000), are expected to be recovered or recognised as an expense within one year.

#### (a) 賬齡分析

於報告期末的應收賬款和其他應收款當中包括應收賬款(已扣除呆賬準備),其 按發票日期計算的賬齡分析如下:

#### (a) Ageing analysis

Included in trade and other receivables are trade debtors (net of allowance for doubtful debts), based on the invoice date, with the following ageing analysis as of the end of the reporting period:

			本集團 The Group		
		二零一四年	二零一三年		
		2014 2			
		千元			
		\$'000	\$'000		
一至三十日	1 to 30 days	1,892	5,967		
三十一至九十日	31 to 90 days	312	543		
九十一至一百八十日	91 to 180 days	20	-		
		2,224	6,510		

本集團與顧客進行的銷售交易主要以現 金結算。本集團亦給予膳食業務的部分 顧客介乎三十日至七十五日的信貸期。

The Group's sales to customers are mainly on a cash basis. The Group also grants credit terms of 30 to 75 days to certain customers to which the Group provides catering services.

#### 17 應收賬款和其他應收款(續)

## (b) 非減值的應收賬款

非個別或綜合地視為減值的應收賬款賬 齡分析如下:

#### **17 Trade and other receivables** (continued)

#### (b) Trade debtors that are not impaired

The ageing analysis of trade debtors that are neither individually nor collectively considered to be impaired is as follows:

		本集團		
		The Group		
		二零一四年	二零一三年	
		2014	2013	
		千元	千元	
		\$'000		
非逾期或減值	Neither past due nor impaired	1,875	5,961	
逾期少於一個月	Less than 1 month past due	321	213	
逾期一至三個月	1 to 3 months past due	8	336	
逾期三至六個月	3 to 6 months past due	20	-	
		349	549	
		2,224	6,510	

非逾期或減值的應收賬款關乎近期沒有 拖欠紀錄的廣闊層面客戶。

已逾期但非減值的應收賬款關乎素來與本集團有良好業務往來的一眾獨立客戶。管理層認為,根據以往經驗,由於信貸質素並無劇變,而有關結欠仍被視為可全數收回,所以無須就此計提減值準備。本集團並無就這些結欠而持有抵押品。

(c) 本公司應收附屬公司的款項均無抵押、 須在接獲通知時收回及免息。 Trade debtors that were neither past due nor impaired relate to a wide range of customers for whom there was no recent history of default.

Trade debtors that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

(c) The amounts due from subsidiaries of the Company are unsecured, recoverable on demand and interest-free.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 18 銀行存款和現金

#### 18 Bank deposits and cash

		本集團		本公司	
		The Group		The Company	
		二零一四年	二零一三年	二零一四年	二零一三年
		2014	2013	2014	2013
		千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000
銀行存款	Deposits with banks	270,045	237,673	_	-
銀行存款和現金	Cash at bank and in hand	56,013	53,319	388	363
綜合現金流量表所示的現金	Cash and cash equivalents in the				
和現金等價物	consolidated cash flow statement	326,058	290,992	388	363

#### 19 應付賬款和其他應付款

## 19 Trade and other payables

		本组	<b>集</b> 團	本名	公司
		The Group		The Co	mpany
		<b>二零一四年</b> 二零一三年		二零一四年	二零一三年
		2014	2013	2014	2013
		千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000
應付賬款和應計費用	Creditors and accrued expenses	244,342	223,704	2,058	1,751
預收款項和	Receipts in advance and				
遞延收入	deferred income	20,370	24,209	_	-
衍生金融工具	Derivative financial instruments				
(附註26(a)(iii))	(note 26(a)(iii))	252	602	_	-
已收租金按金	Rental deposits received	343	224	_	-
應付附屬公司款項	Amounts due to subsidiaries	-	-	164,778	72,241
		265,307	248,739	166,836	73,992

除了若干預收款項和遞延收入合計7,229,000元(二零一三年:9,203,000元)外,所有其他應付賬款及其他應付款(包括應付附屬公司款項)預期將於一年內結清或確認為收入,或須於一年內償還。

All of the other trade and other payables (including amounts due to subsidiaries), apart from certain receipts in advance and deferred income totalling \$7,229,000 (2013: \$9,203,000) are expected to be settled or recognised as income or are repayable within one year.

## 19 應付賬款和其他應付款(續)

於報告期末的應付賬款和其他應付款當中包括應付賬款,其按發票日期計算的 賬齡分析如下:

## **19 Trade and other payables** (continued)

Included in trade and other payables are trade creditors, based on the invoice date, with the following ageing analysis as of the end of the reporting period:

		本集團		
		The Group		
		二零一四年	二零一三年	
		2014	2013	
		千元	千元	
		\$'000		
一至三十日	1 to 30 days	81,148	76,729	
三十一至九十日	31 to 90 days	172	2,959	
九十一至一百八十日	91 to 180 days	3,014	972	
一百八十一至三百六十五日	181 to 365 days	785	41	
一年以上	Over one year	681	1,004	
		85,800	81,705	

本公司應付附屬公司款項均無抵押、免息,並須在接獲通知時償還。

The amounts due to subsidiaries of the Company are unsecured, interest-free and repayable on demand.

#### 20 銀行貸款

於二零一四年三月三十一日,銀行貸款 的還款期如下:

#### 20 Bank loans

At 31 March 2014, the bank loans were repayable as follows:

		本負	表題	
		The Group		
		二零一四年	二零一三年	
		2014	2013	
		千元	千元	
		\$'000	\$'000	
一年內到期償還的定期貸款的	Current portion of term loans due			
即期部分	for repayment within one year	9,852	5,077	
一年後到期償還的定期貸款:	Term loans due for repayment after one year:			
——年後但兩年內	– After 1 year but within 2 years	4,228	9,852	
- 兩年後但五年內	– After 2 years but within 5 years	6,389	8,869	
一五年後	– After 5 years	448	2,196	
		11,065	20,917	
銀行貸款總額	Total bank loans	20,917	25,994	

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

#### 20 銀行貸款(續)

#### 於二零一四年三月三十一日,銀行貸款 的抵押情況如下:

#### **20 Bank loans** (continued)

At 31 March 2014, the bank loans were secured as follows:

		The Group	
		<b>二零一四年</b> 二零一三	
		2014	
		千元	
		<b>\$</b> ′000 \$′0	
銀行貸款	Bank loans		
一有抵押	– Secured	15,237	19,354
一無抵押	<ul><li>Unsecured</li></ul>	5,680	6,640
		20,917	25,994

於二零一四年三月三十一日,上述部分銀行貸款以本集團的物業作為抵押(附註12(e))。

本集團的部分銀行備用信貸須待本集團 履行有關財務狀況表比率的契約後,方 始作實。此等契約常見於與金融機構訂 立的借款安排中。倘本集團違反契約, 已動用的備用信貸將須按要求償還。本 集團會定期監察有否遵守該等契約。

本集團管理流動資金風險的詳情載於附註26(a)(ii)。於二零一四年三月三十一日,概無違反有關已動用備用信貸的契約(二零一三年:無)。

At 31 March 2014, certain of the above bank loans were secured by charges on properties of the Group (note 12(e)).

Certain of the Group's banking facilities are subject to the fulfilment of covenants relating to the Group's statement of financial position ratios, as are commonly found in lending arrangements with financial institutions. If the Group were to breach the covenants, the drawn down facilities would become payable on demand. The Group regularly monitors its compliance with these covenants.

Further details of the Group's management of liquidity risk are set out in note 26(a)(ii). As at 31 March 2014, none of the covenants relating to drawn down facilities had been breached (2013: None).

#### 21 僱員退休福利

本集團按照香港《強制性公積金計劃條例》的規定,為根據香港《僱傭條例》於香港聘用的僱員,設立強制性公積金計劃(「強積金計劃」)。強積金計劃是一個界定供款退休計劃,由獨立的受員是人人。 理。根據強積金計劃,僱主和僱員各額按照僱員相關入息的5%向強積金計劃作出供款;但每月的相關入息上限制度。 25,000元。供款會即時投入強積金計劃中。

根據當地勞動法律及法規,本集團在香港以外地區聘用的僱員是受到合適的當 地界定供款退休計劃的保障。

#### 22 以權益結算的以股份為基礎的交易

於二零一一年九月七日,本公司終止二零零二年購股權計劃(「二零零二年購股權計劃),並於同日採納二零一一年購股權計劃(「二零一一年購股權計劃」。由於已被終止,二零零二年購股權計劃不可再授出購股權,惟於當日已授出且尚未行使之購股權仍然有效。

年內,根據二零一一年購股權計劃已授出100,000份購股權及其後已失效。除此以外,並無根據二零一一年購股權計劃授出其他購股權。

#### 21 Employee retirement benefits

The Group operates a Mandatory Provident Fund Scheme (the "MPF Scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees in Hong Kong under the jurisdiction of the Hong Kong Employment Ordinance. The MPF Scheme is a defined contribution retirement scheme administered by independent trustees. Under the MPF Scheme, the employer and its employees are each required to make contributions to the MPF Scheme at 5% of the employees' relevant income, subject to a cap of monthly relevant income of \$25,000. Contributions to the plan vest immediately.

Employees engaged by the Group outside Hong Kong are covered by appropriate local defined contribution retirement schemes pursuant to the local labour rules and regulations.

#### 22 Equity-settled share-based transactions

On 7 September 2011, the Company terminated the 2002 Option Scheme (the "2002 Option Scheme") and adopted the 2011 Option Scheme (the "2011 Option Scheme") on the same date. As a result of the termination, no further options may be granted under the 2002 Option Scheme but the options that have been granted and remained outstanding as of that date under such scheme remain effective.

Under the 2011 Option Scheme, Directors were authorised, at their discretion, to invite any employee, Director (including Non-executive Director and Independent Non-executive Director) or officer of any member of the Group or any related trust or company to take up options to subscribe for shares in the Company at a price which shall not be less than whichever is the highest of (i) the closing price of the shares as stated in the daily quotation sheet of the Stock Exchange on the date of offer; (ii) the average closing price of the shares as stated in the daily quotation sheets of the Stock Exchange for the 5 business days immediately preceding the date of offer and (iii) the nominal value of a share. Save as determined by the Board and provided in the offer of the relevant options, there is no minimum period for which an option must be held before an option can be exercised under the share option scheme. Each option gives the holder the right to subscribe for one ordinary share in the Company.

During the year, 100,000 options were granted and subsequently became lapsed under the 2011 Option Scheme. No other options were granted under the 2011 Option Scheme.

#### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 22 以權益結算的以股份為基礎的交易(續)

# (a) 以下是在各年度授予購股權的條款和條件。所有購股權均透過實質交付股份結算:

#### **22 Equity-settled share-based transactions** (continued)

(a) The terms and conditions of the grants that existed during the year are as follows, whereby all options are settled by physical delivery of shares:

授予日	購股權數目	歸屬條款	平均購股權合約期限 Average
	Number of		contractual
Date granted	options	Vesting conditions	life of options
授予董事的購股權: Options granted to Directors:			
- 二零零九年四月八日	1,000,000	可於二零一零年四月一日至 二零一六年三月三十一日 期間分五期行使	7.0年
— on 8 April 2009	1,000,000	Exercisable in five tranches during the period from 1 April 2010 to 31 March 2016	7.0 years
- 二零一零年三月一日	240,000	可於二零一一年一月一日至 二零一六年十二月三十一日 期間分五期行使	6.8年
— on 1 March 2010	240,000	Exercisable in five tranches during the period from 1 January 2011 to 31 December 2016	6.8 years
授予僱員的購股權: Options granted to employees:			
一 二零零九年四月八日	1,102,000	可於二零一零年四月一日至 二零一六年三月三十一日 期間分五期行使	7.0年
— on 8 April 2009	1,102,000	Exercisable in five tranches during the period from 1 April 2010 to 31 March 2016	7.0 years
- 二零一一年二月十六日	60,000	可於二零一二年二月十六日至 二零一七年二月十五日 期間分五期行使	5.0年
— on 16 February 2011	60,000	Exercisable in five tranches during the period from 16 February 2012 to 15 February 2017	5.0 years

## 22 以權益結算的以股份為基礎的交易(續)

(a) 以下是在各年度授予購股權的條款和條件。所有購股權均透過實質交付股份結算:(續)

## **22 Equity-settled share-based transactions** (continued)

(a) The terms and conditions of the grants that existed during the year are as follows, whereby all options are settled by physical delivery of shares: (continued)

授予日	購股權數目	歸屬條款	平均購股權合約期限 Average
	Number of		contractual
Date granted	options	Vesting conditions	life of options
- 二零一一年四月二十八日	640,000	可於二零一二年四月二十八日至 二零一九年五月二十七日 期間分五期行使	6.6年
— on 28 April 2011	640,000	Exercisable in five tranches during the period from 28 April 2012 to 27 May 2019	6.6 years
- 二零一一年五月九日	640,000	可於二零一二年五月九日至 二零一九年五月八日 期間分五期行使	6.5年
— on 9 May 2011	640,000	Exercisable in five tranches during the period from 9 May 2012 to 8 May 2019	6.5 years
- 二零一三年四月二十五日(附註)	100,000	可於二零一四年四月二十五日至 二零二一年四月二十四日 期間分五期行使	6.0年
— on 25 April 2013 (note)	100,000	Exercisable in five tranches during the period from 25 April 2014 to 24 April 2021	6.0 years

附註:在歸屬期完結之前,該等購股權已於 截至二零一四年三月三十一日止年度 全部失效。因此,該等購股權對本集 團財務報表並無影響。 Note: The options became fully lapsed in the year ended 31 March 2014, before the end of the vesting period of the options. As a result, the options have no impact to the Group's financial statements.

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 22 以權益結算的以股份為基礎的交易(續)

- **22 Equity-settled share-based transactions** (continued)
- (b) 購股權的數目和加權平均行使價如下:
- (b) The number and weighted average exercise prices of share options are as follows:

		二零一四年		_零-	一三年
		2014		2013	
		加權平均	購股權	加權平均	購股權
		行使價	數目	行使價	數目
		Weighted		Weighted	
		average		average	
		exercise	Number of	exercise	Number of
		price	options	price	options
			千股		千股
			′000		′000
年初未行使	Outstanding at the beginning of the year	\$8.07	3,682	\$8.09	4,810
年內已授予	Granted during the year	\$16.54	100	-	-
年內已行使	Exercised during the year	\$8.07	(946)	\$8.08	(1,036)
年內已失效	Lapsed during the year	\$11.73	(596)	\$8.93	(92)
年末未行使	Outstanding at the end of the year	\$7.47	2,240	\$8.07	3,682
年末可行使	Exercisable at the end of the year	\$6.42	934	\$6.46	738

本年度內已行使購股權於行使日的加權 平均股價為16.71元(二零一三年:14.60 元)。

於二零一四年三月三十一日未行使購股權的加權平均行使價為7.47元(二零一三年:8.07元),而加權平均剩餘合約期限為2.51年(二零一三年:3.62年)。

The weighted average share price at the date of exercise for shares options exercised during the year was \$16.71 (2013: \$14.60).

The options outstanding at 31 March 2014 had a weighted average exercise price of \$7.47 (2013: \$8.07) and a weighted average remaining contractual life of 2.51 years (2013: 3.62 years).

## 23 財務狀況表所示的所得稅

## (a) 綜合財務狀況表所示的本期税項為:

## 23 Income tax in the statements of financial position

(a) Current taxation in the consolidated statement of financial position represents:

			———————— 長 <u>男</u>
		The G	iroup
		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$′000	\$′000
本年度香港利得税準備	Provision for Hong Kong Profits Tax for the year	27,462	24,553
已付暫繳利得税	Provisional Profits Tax paid	(18,409)	(14,749)
		9,053	9,804
以往年度利得税準備結餘	Balance of Profits Tax provision relating to prior years	927	927
		9,980	10,731
中國税項	PRC taxation	-	8
預期將於一年內繳納的税項	Amount of taxation expected to be settled		
	within one year	9,980	10,739
代表:	Representing:		
可收回本期税項	Current tax recoverable	(54)	(10)
應付本期税項	Current tax payable	10,034	10,749
		9,980	10,739

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 23 財務狀況表所示的所得稅(續)

## (b) 已確認遞延税項資產和負債:

已在綜合財務狀況表確認的遞延税項(資產)/負債的組成部分以及截至二零一四年和二零一三年三月三十一日止年度變動如下:

## 23 Income tax in the statements of financial position (continued)

## (b) Deferred tax assets and liabilities recognised:

The components of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the years ended 31 March 2014 and 2013 are as follows:

			本9	<b></b> 集團	
			The C	Group	
			超過	税務虧損	
		投資物業	相關折舊的	可帶來的	
		重估	折舊免税額	未來利益	總額
			Depreciation		
			allowances	Future	
		Revaluation	in excess	benefit	
		of investment	of related	of tax	
		properties	depreciation	losses	Total
		千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000
來自下列各項的遞延税項:	Deferred tax arising from:				
於二零一二年四月一日	At 1 April 2012	3,931	5,563	(780)	8,714
在綜合收益表中列支/(計入)	Charged/(credited) to the consolidated				
(附註6(a))	income statement (note 6(a))	1,634	2,379	(1,265)	2,748
在土地和建築物重估儲備中	Charged to the land and buildings				
列支(附註10)	revaluation reserve (note 10)	360	-	-	360
於二零一三年三月三十一日	At 31 March 2013	5,925	7,942	(2,045)	11,822

## 23 財務狀況表所示的所得稅(續)

## (b) 已確認遞延税項資產和負債:(續)

## 23 Income tax in the statements of financial position (continued)

(b) Deferred tax assets and liabilities recognised: (continued)

			本集	靊	
			The G	roup	
			超過	税務虧損	
		投資物業	相關折舊的	可帶來的	
		重估	折舊免税額	未來利益	總額
			Depreciation		
			allowances	Future	
		Revaluation	in excess	benefit	
		of investment	of related	of tax	
		properties	depreciation	losses	Total
		千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000
來自下列各項的遞延税項:	Deferred tax arising from:				
於二零一三年四月一日	At 1 April 2013	5,925	7,942	(2,045)	11,822
在綜合收益表中列支	Charged to the consolidated income				
(附註6(a))	statement (note 6(a))	376	741	114	1,231
匯兑差額	Exchange difference	-	-	(26)	(26)
於二零一四年三月三十一日	At 31 March 2014	6,301	8,683	(1,957)	13,027

已在財務狀況表確認的遞延税項資產的 組成部分以及截至二零一四年和二零一 三年三月三十一日止年度變動如下: The components of deferred tax assets recognised in the statement of financial position and the movements during the years ended 31 March 2014 and 2013 are as follows:

本公司 The Company 税務虧損 可帶來的 未來利益 Future benefit of tax losses 千元 \$'000

來自下列各項的遞延税項:	Deferred tax arising from:	
於二零一二年四月一日 在收益表中列支	At 1 April 2012 Charged to the income statement	(780) 134
於二零一三年三月三十一日	At 31 March 2013	(646)
於二零一三年四月一日 在收益表中列支	At 1 April 2013 Charged to the income statement	(646) 112
於二零一四年三月三十一日	At 31 March 2014	(534)

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### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 23 財務狀況表所示的所得稅(續)

## (b) 已確認遞延税項資產和負債:(續)

## 23 Income tax in the statements of financial position (continued)

(b) Deferred tax assets and liabilities recognised: (continued)

			<b></b> 計画	<u></u> 木 万	———————————— 本公司	
		本集團 The Group		本公司 The Company		
		'		, ,		
		2014	2013	2014	2013	
		千元	千元	千元	千元	
		\$'000	\$'000	\$'000	\$'000	
在財務狀況表確認的	Not deferred the assets responsed in					
<b>遞延税項資產淨額</b>	Net deferred tax assets recognised in the statement of financial position	(1,957)	(2,045)	(534)	(646)	
在財務狀況表確認的	Net deferred tax liabilities recognised					
遞延税項負債淨額	in the statement of financial position	14,984	13,867	_	-	
		13,027	11,822	(534)	(646)	

## (c) 未確認的遞延税項資產:

本集團尚未就累計稅項虧損61,586,000元(二零一三年:37,151,000元)及若干附屬公司的可扣減暫時差異3,142,000元(二零一三年:2,934,000元)確認有關的遞延稅項資產,因為本集團管理層認為,截至二零一四年三月三十一日,應稅實體不大可能在有關稅收管轄區獲得可供利用有關虧損的未來應稅溢利。除了中國附屬公司的稅項虧損24,435,000元(二零一三年:無)將根據中國稅法於五年後到期外,根據現行稅法,這些稅項虧損不設應用限期。

## (c) Deferred tax assets not recognised:

The Group has not recognised deferred tax assets in respect of the cumulative tax losses of \$61,586,000 (2013: \$37,151,000) and deductible temporary differences of \$3,142,000 (2013: \$2,934,000) of certain subsidiaries as management of the Group considers that it is not probable as at 31 March 2014 that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction. Other than tax losses of subsidiaries in the PRC of \$24,435,000 (2013: \$Nil) which have an expiry period of 5 years under the PRC tax legislation, these tax losses do not expire under current tax legislation.

## 24 準備 24 Provisions

	本集團		
	The G	iroup	
	二零一四年	二零一三年	
	2014	2013	
	千元	千元	
	\$'000	\$'000	
長期服務金準備 Provision for long service payments	10,940	18,060	
租賃場所的修復成本準備 Provision for reinstatement costs for rented premises	29,137	23,743	
減:包括在「流動負債」項內的款項 Less: Amount included under "current liabilities"	40,077 (8,575)	41,803 (8,953)	
IN DIRECTION OF THE PROPERTY O	31,502	32,850	

## (a) 長期服務金準備

## (a) Provision for long service payments

	本身 The G		
	二零一四年   二零一		
	2014	2013	
	千元	千元	
	\$'000	\$'000	
於四月一日 At 1 April	18,060	16,160	
已(轉回)/計提的額外準備 (Reversal of)/additional provisions made	(6,483)	2,605	
已動用的準備 Provision utilised	(637)	(705)	
於三月三十一日 At 31 March	10,940	18,060	

根據香港《僱傭條例》,本集團須於若干情況下在本集團服務最少達五年的僱員離職時向彼等支付一筆款項。應付金額視乎該等僱員的最後薪金與年資而定,並會減去根據本集團退休計劃累算而來自本集團供款的權益。本集團並無為上述承擔注資而預留任何資產。

Under the Hong Kong Employment Ordinance, the Group is obligated to make lump sum payments on cessation of employment in certain circumstances to employees who have completed at least five years of service with the Group. The amount payable is dependent on the employees' final salary and years of service, and is reduced by entitlement accrued under the Group's retirement schemes that are attributable to contributions made by the Group. The Group does not set aside any assets to fund the above.

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 24 準備(續)

## (b) 租賃場所的修復成本準備

#### **24 Provisions** (continued)

## (b) Provision for reinstatement costs for rented premises

		本集團 The Group		
		<b>二零一四</b> 年    二零一三		
		2014	2013	
		千元	千元	
		\$'000	\$'000	
於四月一日	At 1 April	23,743	16,122	
已計提的額外準備	Additional provisions made	7,123	8,560	
已動用的準備	Provision utilised	(1,729)	(939)	
於三月三十一日	At 31 March	29,137	23,743	

根據與業主訂立的租賃協議的條款,本 集團須於相關租賃協議屆滿時拆除並修 復租賃場所,有關成本由本集團承擔。 因此,本集團已就預期將產生的修復成 本按最佳估計作出了準備。 Under the terms of the rental agreements signed with landlords, the Group shall remove and re-instate the rental premises at the Group's cost upon expiry of the relevant rental agreements. Provision is therefore made for the best estimate of the expected reinstatement costs to be incurred.

### 25 資本和儲備

## (a) 本集團

本集團綜合權益的每個組成部分的期初 與期終結餘的對賬,載列於第51及第52 頁的綜合權益變動表。

## 25 Capital and reserves

## (a) The Group

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity on pages 51 and 52.

## 25 資本和儲備(續)

## (b) 本公司

本公司個別權益的組成部分於報告期初 和期末的變動詳情載列如下:

## **25 Capital and reserves** (continued)

## (b) The Company

Details of the changes in the Company's individual components of equity between the beginning and the end of the reporting period are set out below:

			股本	股份溢價	繳入盈餘	資本儲備	保留溢利	總額
			Share	Share	Contributed	Capital	Retained	
			capital	premium	surplus	reserve	profits	Total
		附註	千元	千元	千元	千元	千元	千元
		Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
於二零一二年四月一日	At 1 April 2012		124,500	-	28,182	5,414	254,463	412,559
上年度已批准的股息	Dividends approved in respect							
	of the previous year	25(c)(ii)	_	-	_	_	(97,623)	(97,623)
本年度已宣派的股息	Dividends declared in respect							
	of the current year	25(c)(i)	_	_	_	_	(28,786)	(28,786)
本年度溢利	Profit for the year	9	_	_	_	_	110,309	110,309
根據購股權計劃	Shares issued under share							
發行的股份	option scheme	25(d)(i)	1,036	7,339	_	_	_	8,375
發行費用	Issue expenses		_	(51)	_	_	_	(51)
以權益結算的以股份	Equity-settled share-based							
為基礎的交易	transactions	25(d)(i)	_	1,296	_	(302)	_	994
回購本身股份	Repurchase of own shares							
-已付面值	– par value paid	25(d)(ii)	(358)	_	_	_	_	(358)
-已付溢價和交易成本	– premium and transaction costs paid	25(d)(ii)	_	(4,126)	_	_	_	(4,126)
於二零一三年三月三十一日	At 31 March 2013		125,178	4,458	28,182	5,112	238,363	401,293
於二零一三年四月一日	At 1 April 2013		125,178	4,458	28,182	5,112	238,363	401,293
上年度已批准的股息	Dividends approved in respect		123,170	4,450	20,102	3,112	230,303	401,233
エースしか/年がん心	of the previous year	25(c)(ii)	_	_	_	_	(61,500)	(61,500)
本年度已宣派的股息	Dividends declared in respect	23(C)(II)					(01,500)	(01,300)
个十尺 6 旦 版 时	of the current year	25(c)(i)	_				(28,880)	(28,880)
本年度溢利	Profit for the year	9	_	_	_	_	105,057	105,057
根據購股權計劃	Shares issued under share	3					103,037	103,037
發行的股份	option scheme	25(d)(i)	946	6,698	_	_	_	7,644
發行費用	Issue expenses	23(u)(i)	_	(48)	_	_	_	(48)
以權益結算的以股份	Equity-settled share-based			(-10)				(-10)
為基礎的交易	transactions	25(d)(i)	_	1,461	_	(1,446)	_	15
回購本身股份	Repurchase of own shares	23(u)(i)	_	1,701	_	(1, 440)	_	15
一已付面值	– par value paid	25(d)(ii)	(659)	_	_	_	_	(659)
	par value paid     premium and transaction costs paid	25(d)(ii) 25(d)(ii)	(053)	(9,891)	_	_	_	(9,891)
		23(u)(II)						
於二零一四年三月三十一日	At 31 March 2014		125,465	2,678	28,182	3,666	253,040	413,031

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 25 資本和儲備(續)

## (c) 股息

(i) 屬於本年度應付本公司權益股東的股 息

## **25 Capital and reserves** (continued)

## (c) Dividends

(i) Dividends payable to equity shareholders of the Company attributable to the year

		二零一四年 2014 千元 \$'000	二零一三年 2013 千元 \$'000
已宣派及支付的中期股息每股 23.0仙(二零一三年:23.0仙) 於報告期結束後建議分派末期 股息每股39.0仙	Interim dividend declared and paid of 23.0 cents (2013: 23.0 cents) per share Final dividend proposed after the end of the reporting period of 39.0 cents	28,880	28,786
(二零一三年:39.0仙) 於報告期結束後建議分派特別 末期股息每股零仙 (二零一三年:10.0仙)	(2013: 39.0 cents) per share  Special final dividend proposed after the end of the reporting period of nil cent (2013: 10.0 cents) per share	48,931 –	48,819 12,518
		77,811	90,123

於報告期結束後建議分派的末期股息 尚未在報告期結束時確認為負債。 The final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

- (ii) 屬於上一財政年度,並於本年度核准 及支付的應付本公司權益股東的股息
- (ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

	二零一四年 2014 千元 \$′000	2013 千元
屬於上一財政年度,並於本年度 批准及支付的末期股息每股 39.0仙(二零一三年:38.0仙) 屬於上一財政年度,並於本年度 批准及支付的特別末期股息每股 批准及支付的特別末期股息每股	e 48,949	47,560
10.0仙(二零一三年:40.0仙) year, of 10.0 cents (2013: 40.0 cents) per sha	e 12,551	50,063
	61,500	97,623

## 25 資本和儲備(續)

## (c) 股息(續)

(ii) 屬於上一財政年度,並於本年度核准 及支付的應付本公司權益股東的股息 (續)

就截至二零一三年三月三十一日止年度的末期股息及特別末期股息而言,於二零一三年年度財務報表披露的末期股息及特別末期股息與本年度批准及支付的數額之間的差額163,000元(截至二零一二年三月三十一日止年度:513,000元),是指在暫停辦理股份過戶登記手續前的(i)已回購股份和低的股息。

## **25 Capital and reserves** (continued)

## (c) Dividends (continued)

(ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year (continued)

In respect of the final dividend and special final dividend for the year ended 31 March 2013, there is a difference of \$163,000 (year ended 31 March 2012: \$513,000) between the final dividend and special final dividend disclosed in the 2013 annual financial statements and amount approved and paid during the year which represents dividends attributable to (i) shares repurchased and (ii) new shares issued upon the exercise of share options, before the closing date of the register of members.

## (d) 股本

## (d) Share capital

		二零一四年		二零一三年		
		201	4	2013		
		股份數目	金額	股份數目	金額	
		Number of		Number of		
		shares	Amount	shares	Amount	
		千股	千元	千股	千元	
		'000	\$'000	'000	\$'000	
法定股本:	Authorised:					
每股面值1元普通股	Ordinary shares of \$1 each	240,000	240,000	240,000	240,000	
已發行及繳足股本:	Issued and fully paid:					
於四月一日 根據購股權計劃發行的股份	At 1 April Shares issued under share option	125,178	125,178	124,500	124,500	
(附註(i))	scheme (note (i))	946	946	1,036	1,036	
回購股份(附註(ii))	Shares repurchased (note (ii))	(659)	(659)	(358)	(358)	
於三月三十一日	At 31 March	125,465	125,465	125,178	125,178	

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 25 資本和儲備(續)

### (d) 股本(續)

附註:

## (i) 根據購股權計劃發行的股份

本年度內購股權持有人認購本公司普通股合共946,000股(二零一三年:1,036,000股),價款為7,644,000元(二零一三年:8,375,000元),其中946,000元(二零一三年:1,036,000元)記入股本,而餘下的6,698,000元(二零一三年:7,339,000元)則記入股份溢價賬。1,461,000元(二零一三年:1,296,000元)已根據附註1(q)(ii)所載的會計政策由資本儲備轉入股份溢價賬。

#### (ii) 購入本身股份

截至二零一四年三月三十一日止年度,本公司在聯交所回購本身股份如下:

## **25 Capital and reserves** (continued)

## (d) Share capital (continued)

Notes:

### (i) Shares issued under share option scheme

During the year, options were exercised to subscribe for 946,000 (2013: 1,036,000) ordinary shares in the Company at a consideration of \$7,644,000 (2013: \$8,375,000), of which \$946,000 (2013: \$1,036,000) was credited to share capital and the balance of \$6,698,000 (2013: \$7,339,000) was credited to the share premium account. \$1,461,000 (2013: \$1,296,000) has been transferred from the capital reserve to the share premium account in accordance with the accounting policy set out in note 1(q)(ii).

#### (ii) Purchase of own shares

During the year ended 31 March 2014, the Company repurchased its own shares on the Stock Exchange as follows:

		回購股份		每股所付	每股所付
		數目	所付總價	最高價	最低價
		Number of		Highest	Lowest
		shares	Aggregate	price paid	price paid
年份/月份	Month/Year	repurchased	price paid	per share	per share
			千元		
			\$'000		
二零一三年六月	June 2013	250,000	3,984	\$16.00	\$15.64
二零一三年七月	July 2013	276,500	4,462	\$16.14	\$16.12
二零一三年八月	August 2013	13,000	210	\$16.12	\$16.12
二零一四年一月	January 2014	119,500	1,864	\$15.62	\$15.40
		659,000	10,520		

上述回購股份已被註銷,而本公司已發行股本亦已相應減去該等回購股份的面值。就回購股份所支付的溢價和交易成本分別為9,861,000元(二零一三年:4,114,000元)及30,000元(二零一三年:12,000元),並已在本公司及本集團的股份溢價賬中扣除。

The above repurchased shares were cancelled and the issued share capital of the Company was reduced by the nominal value of these shares accordingly. The premium and transaction costs paid on the repurchase of shares of \$9,861,000 (2013: \$4,114,000) and \$30,000 (2013: \$12,000) respectively were charged to the Company's and the Group's share premium account.

## 25 資本和儲備(續)

(d) 股本(續)

附註:(續)

(iii) 於報告期末尚未屆滿和尚未行使的購股權 條款

## **25 Capital and reserves** (continued)

(d) Share capital (continued)

Notes: (continued)

(iii) Terms of unexpired and unexercised share options at the end of the reporting period

			二零一四年	二零一三年
			2014	2013
授予日	行使期間	行使價	購股權數目	購股權數目
	Exercisable	Exercise	Number of	Number of
Date granted	period	price	options	options
二零零九年四月八日	二零一零年四月一日至	\$6.26	1,560,000	2,102,000
	二零一六年三月三十一日			
8 April 2009	1 April 2010			
	to 31 March 2016			
二零一零年三月一日	二零一一年一月一日至	\$8.08	160,000	240,000
	二零一六年十二月三十一日			
1 March 2010	1 January 2011			
	to 31 December 2016			
二零一一年二月十六日	二零一二年二月十六日至	\$10.90	40,000	60,000
	二零一七年二月十五日			
16 February 2011	16 February 2012			
	to 15 February 2017			
二零一一年四月二十八日	二零一二年四月二十八日至	\$10.91		640,000
_令一十四月_ 八口	二零一二年四月二十八日至	\$10.91	_	640,000
28 April 2011	28 April 2012			
20 April 2011	to 27 May 2019			
	to 27 Way 2013			
二零一一年五月九日	二零一二年五月九日至	\$10.88	480,000	640,000
	二零一九年五月八日			
9 May 2011	9 May 2012			
	to 8 May 2019			
			2,240,000	3,682,000
			2,240,000	3,002,000

每項購股權賦予其持有人可認購本公司1 股普通股的權利。有關這些購股權的進一 步資料載於財務報表附註22。 Each option entitles the holder to subscribe for one ordinary share in the Company. Further details of these options are set out in note 22 to the financial statements.

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 25 資本和儲備(續)

## (e) 儲備的性質和用途

#### (i) 股份溢價

股份溢價賬的應用是受本公司的公司章程細則第150及第157條和百慕達一九八一年《公司法案》所規管。

#### (ii) 匯兑儲備

匯兑儲備包括換算中國業務的財務報 表所產生的所有外匯差額。本公司根 據附註1(u)所載的會計政策處理匯兑 儲備。

### (iii) 繳入盈餘

根據一九九九年的一項重組,本集團前控股公司已成為本公司的附屬公司。本公司所購入附屬公司的綜合資產淨值超逾本公司已發行股份面值的數額已列入本公司的繳入盈餘。

本公司的繳入盈餘受百慕達一九八一 年《公司法案》所規管。根據百慕達一 九八一年《公司法案》,本公司的繳入 盈餘可用以分派。

然而,在下列情況下,本公司不能以 繳入盈餘宣派或派發股息或作出分 派:

- (a) 於付款後無法或將無法支付到期 的負債;或
- (b) 其資產的可變現價值因而少於其 負債與其已發行股本及股份溢價 賬的總和。

## (iv) 資本儲備

資本儲備包括根據附註1(q)(ii)所載以 股份為基礎的支付的會計政策,確認 授予本公司僱員購股權的實際或估計 未行使數目的公允價值。

## **25 Capital and reserves** (continued)

## (e) Nature and purpose of reserves

## (i) Share premium

The application of the share premium account is governed by sections 150 and 157 of the Company's Bye-laws and the Bermuda Companies Act 1981.

## (ii) Exchange reserve

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of PRC operations. The reserve is dealt with in accordance with the accounting policies set out in note 1(u).

#### (iii) Contributed surplus

Pursuant to a reorganisation in 1999, the former holding company of the Group became a subsidiary of the Company. The excess of the consolidated net assets of the subsidiaries acquired by the Company over the nominal value of the shares issued by the Company has been credited to the Company's contributed surplus.

The application of the Company's contributed surplus is governed by the Bermuda Companies Act 1981. Under the Bermuda Companies Act 1981, contributed surplus of the Company is available for distribution.

However, the Company cannot declare or pay a dividend or make a distribution out of contributed surplus if:

- (a) it is, or would after the payment be, unable to pay its liabilities as they become due; or
- (b) the realisable value of its assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium accounts.

## (iv) Capital reserve

The capital reserve comprises the fair value of the actual or estimated number of unexercised share options granted to employees of the Company recognised in accordance with the accounting policy adopted for share-based payments in note 1(q)(ii).

## 25 資本和儲備(續)

### (e) 儲備的性質和用途(續)

(v) 土地和建築物重估儲備 土地和建築物的重估儲備包括於持作 自用的物業轉入投資物業時進行重估 所產生的公允價值變動。

### (vi) 儲備的可分派程度

於二零一四年三月三十一日,可供分發予本公司權益股東的儲備總額為281,222,000元(二零一三年:266,545,000元)。董事於報告期結束後建議分派末期股息每股39.0仙(二零一三年:末期股息39.0仙及特別末期股息10.0仙),合共48,931,000元(二零一三年:61,337,000元)。這些股息於報告期末尚未確認為負債。

#### (f) 資本管理

本集團管理資本的主要目的是維護其持續經營的能力,從而使其能夠透過按風險水平為產品定價以及憑藉以合理成本取得融資,繼續為股東提供回報。

於二零一四年三月三十一日,本集團總借款達20,917,000元(二零一三年:25,994,000元)。此外,於二零一四年三月三十一日,負債比率(即本集團總借款與總股本和儲備的比率)為3.9%(二零一三年:5.0%)。於二零一四年三月三十一日,本集團的定期存款和現金結餘合共326,058,000元(二零一三年:290,992,000元)。

本集團積極及定期檢討和管理其資本架構,以在維持較高槓桿比率可能帶來的高股東回報與穩健資本狀況的優點和保證之間取得平衡,並因應不同的經濟狀況為資本架構作出調整。

#### **25 Capital and reserves** (continued)

## (e) Nature and purpose of reserves (continued)

(v) Land and buildings revaluation reserve The land and buildings revaluation reserve comprises the fair value change arising on the revaluation of property held for own use upon transfer to investment property.

## (vi) Distributability of reserves

At 31 March 2014, the aggregate amount of reserves available for distribution to equity shareholders of the Company was \$281,222,000 (2013: \$266,545,000). After the end of the reporting period, the Directors proposed a final dividend of 39.0 cents (2013: a final dividend of 39.0 cents and a special final dividend of 10.0 cents) per share amounting to \$48,931,000 (2013: \$61,337,000). The dividend has not been recognised as a liability at the end of the reporting period.

## (f) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders, by pricing products commensurately with the level of risk and by securing access to finance at a reasonable cost.

As 31 March 2014, the Group has total borrowings amounting to \$20,917,000 (2013: \$25,994,000). The gearing ratio, representing the ratio of total borrowings to the total share capital and reserves of the Group was 3.9% (2013: 5.0%) at 31 March 2014. The Group had time deposits and cash balances as at 31 March 2014 amounting to \$326,058,000 (2013: \$290,992,000).

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

### 26 金融風險管理及公允價值

### (a) 金融風險管理及公允價值

本集團會在正常業務過程中出現信貸、 流動資金、利率和貨幣風險。本集團對 這些風險的承擔額以及為管理這些風險 所採用的金融風險管理政策和慣常做 法,載列如下。

#### (i) 信貸風險

本集團的信貸風險主要來自應收賬款、其他應收款、銀行存款、存放於銀行的現金及其他金融資產。管理層已制定適當的信貸政策,並且不斷監察這些信貸風險的額度。

就應收賬款和其他應收款而言,本集 團具有既定的政策,確保本集團向有 良好信貸記錄的客戶提供餐飲服務。 零售客戶是以現金、八達通或主流信 用卡付款。於報告期末,信貸風險並 無出現任何重大集中情況。

本集團的定期存款、現金結餘及其他 金融資產一般是存放在信用良好的金 融機構。

除附註28所載本公司就若干附屬公司 的銀行備用信貸提供財務擔保,本集 團並無提供任何其他擔保致使本集團 須承受信貸風險。

有關本集團承受因應收賬款和其他應收款所產生的信貸風險的進一步定量披露內容載列於附註17。

## 26 Financial risk management and fair value

## (a) Financial risk management and fair value

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's business. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

#### (i) Credit risk

The Group's credit risk is primarily attributable to trade and other receivables, bank deposits and cash at bank and other financial assets. Management has a credit policy in place and the expenses to these credit risks are monitored on an ongoing basis.

In respect of trade and other receivables, the Group has policies in place to ensure that catering services are provided to customers with a sound credit history. Sales to retail customers are made in cash, Octopus or via major credit cards. At the end of the reporting period, there were no significant concentrations of credit risk.

The Group's time deposits and cash balances and other financial assets are normally placed with financial institutions of high credit quality.

Except for the financial guarantee given by the Company in respect of banking facilities granted to certain subsidiaries as disclosed in note 28, the Group does not provide any other guarantees which would expose the Group to credit risk.

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade and other receivables are set out in note 17.

## 26 金融風險管理及公允價值(續)

## (a) 金融風險管理及公允價值(續)

#### (ii) 流動資金風險

下表詳列本集團及本公司的非衍生及 衍生金融負債於報告期末的尚餘約定 到期款項。該等金融負債按約定未折 現現金流量(包括以約定利率或(如屬 浮息)按於報告期末的當時利率計算 的利息付款)及本集團和本公司須最 早支付日期而列報。

就附帶按要求償還條款(銀行可全權 酌情執行)的定期貸款而言,有關分 析載列根據合約償還時間表的現金流 出,並分開列出在貸款人行使立即收 回貸款的無條件權利對現金流出的時 間性所構成的影響。

## **26** Financial risk management and fair value (continued)

## (a) Financial risk management and fair value (continued)

## (ii) Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short term investment of cash surpluses and the raising of loans to cover expected cash demands, subject to approval by the Company's board of directors when the borrowings exceed certain pre-determined levels of authority. The Group's policy is to regularly monitor its liquidity requirement and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The following table shows the remaining contractual maturities at the end of the reporting period of the Group's and the Company's non-derivative and derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group and the Company can be required to pay.

For term loans subject to repayment on demand clauses which can be exercised at the bank's sole discretion, the analysis shows the cash outflow based on the contractual repayment schedule and, separately, the impact to the timing of the cash outflows if the lenders were to invoke their unconditional rights to call the loans with immediate effect.

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 26 金融風險管理及公允價值(續)

- (a) 金融風險管理及公允價值(續)
  - (ii) 流動資金風險(續)

## **26 Financial risk management and fair value** (continued)

(a) Financial risk management and fair value (continued)
(ii) Liquidity risk (continued)

				本	集團		
		The Group					
				二零	一四年		
				20	)14		
			訂約未				
			折現現金		一年以上	兩年以上	
		賬面金額	流量總額	一年內	但兩年內	但五年內	五年以上
			Total		More than	More than	
			contractual		1 year but	2 years but	
		Carrying	undiscounted	Within	less than	less than	More than
		amount	cash flow	1 year	2 years	5 years	5 years
		千元	千元	千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
銀行貸款	Bank loans	20,917	21,998	10,292	4,519	6,737	450
已收租金按金	Rental deposits received	1,711	1,711	343	208	1,160	-
應付賬款和應計費用	Creditors and accrued expenses	244,342	244,342	244,342	_	_	-
衍生金融工具	Derivative financial instruments	252	283	200	71	12	-
		267,222	268,334	255,177	4,798	7,909	450

				本身	長團		
			The Group				
				_零-	-三年		
				20	13		
			訂約未				
			折現現金		一年以上	兩年以上	
		賬面金額	流量總額	一年內	但兩年內	但五年內	五年以上
			Total		More than	More than	
			contractual		1 year but	2 years but	
		Carrying	undiscounted	Within	less than	less than	More than
		amount	cash flow	1 year	2 years	5 years	5 years
		千元	千元	千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
銀行貸款	Bank loans	25,994	27,684	5,685	10,293	9,458	2,248
已收租金按金	Rental deposits received	1,376	1,376	224	323	829	-
應付賬款和應計費用	Creditors and accrued expenses	223,704	223,704	223,704	-	-	-
衍生金融工具	Derivative financial instruments	602	620	341	197	82	-
		251,676	253,384	229,954	10,813	10,369	2,248

## 26 金融風險管理及公允價值(續)

- (a) 金融風險管理及公允價值(續)
  - (ii) 流動資金風險(續)

## **26 Financial risk management and fair value** (continued)

- (a) Financial risk management and fair value (continued)
  - (ii) Liquidity risk (continued)

			本公司	
			The Company	
			二零一四年	
			2014	
			訂約未	
			折現現金	
		賬面金額	流量總額	一年內
			Total	
			contractual	
		Carrying	undiscounted	Within
		amount	cash flow	1 year
		千元	千元	千元
		\$'000	\$′000	\$'000
應付賬款和應計費用	Creditors and accrued expenses	2,058	2,058	2,058
應付附屬公司款項	Amounts due to subsidiaries	164,778	164,778	164,778
		166,836	166,836	166,836
			本公司	
			The Company	
			二零一三年	
			2013	
			訂約未	
			折現現金	
		賬面金額	流量總額	一年內
			Total	
			contractual	
		Carrying	undiscounted	Within
		amount	cash flow	1 year
		千元	千元	千元
		\$′000	\$'000	\$′000
應付賬款和應計費用	Creditors and accrued expenses	1,751	1,751	1,751
應付附屬公司款項	Amounts due to subsidiaries	72,241	72,241	72,241
		73,992	73,992	73,992
		13,332	75,332	75,992

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 26 金融風險管理及公允價值(續)

## (a) 金融風險管理及公允價值(續)

#### (iii) 利率風險

本集團的利率風險主要源自銀行貸款。所有銀行貸款是按市場利率計息。

就銀行貸款而言,在適當時候以及於 利率出現不明朗或不穩定因素時,本 集團可能使用利率掉期合約以管理利 率風險。於二零一四年三月三十一 日,本集團銀行貸款的實際年利率為 2.6%(二零一三年:2.6%)。

本集團已訂立以港幣計價的利率掉期合約,以便在符合本集團政策的情況下,達致適當的固定和浮動利率風險組合。於二零一四年三月三十一日,本集團的利率掉期合約的名義合約金額為12,347,000元(二零一三年:15,973,000元),用作固定若干銀行借款的利率,以減低利率波動的影響。

這些掉期合約將於未來兩年半到期,與相關貸款(參閱附註20)的到期日一致,其固定掉期利率介乎2.63%至2.74%。於二零一四年三月三十一日,本集團所訂立掉期合約的公允價值淨額為252,000元(二零一三年:602,000元)。有關金額已確認為衍生金融工具,並已計入「應付賬款和其他應付款」(附註19)。

於二零一四年三月三十一日,估計整體利率每增加/減少50個基點(假設所有其他可變因素維持不變),本集團的除稅後溢利便會減少/增加約39,000元(二零一三年:減少/增加4,000元)。

## **26 Financial risk management and fair value** (continued)

## (a) Financial risk management and fair value (continued)

#### (iii) Interest rate risk

The Group's interest rate risk arises mainly from bank loans. All bank loans bear interest at market rates.

For the bank loans, when appropriate and at times of interest rate uncertainty or volatility, interest rate swaps may be used to assist in the Group's management of interest rate exposure. The effective interest rate of the Group's bank loans as at 31 March 2014 is 2.6% (2013: 2.6%) per annum.

Interest rate swaps, denominated in Hong Kong dollars, have been entered into to achieve an appropriate mix of fixed and floating rate exposure consistent with the Group's policy. At 31 March 2014, the Group had interest rate swaps with a notional contract amount of \$12,347,000 (2013: \$15,973,000) to fix the interest rate of certain bank borrowings so as to reduce the impact of interest rate fluctuation.

The swaps mature over the next 2.5 years, matching the maturity of the related loans (see note 20) and have fixed swap rates ranging from 2.63% to 2.74%. The net fair value of swaps entered into by the Group at 31 March 2014 was \$252,000 (2013: \$602,000). These amounts are recognised as derivative financial instruments and are included within "Trade and other payables" (note 19).

At 31 March 2014, it is estimated that a general increase/ decrease of 50 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's profit after tax by approximately \$39,000 (2013: decreased/increased by \$4,000).

## 26 金融風險管理及公允價值(續)

## (a) 金融風險管理及公允價值(續)

#### (iii) 利率風險(續)

以上敏感度分析表明,假設利率變動在報告期末已經發生,並且應用於重新計量本集團所持有的金融工具(導致本集團於報告期末承擔公允何值利專人,本集團的除稅後溢利所受動。就本集團於報告其一數,不禁不可以與一個人。 國的除稅後溢利所受到的影響是的等。 國的除稅後溢利所受到的影響是的,本集團的除稅後溢利所受到的影響是 國的除稅後溢利所受到的影響是的 國的除稅後溢利所受到的影響是的 是其有 以與二零一 三年相同的基準進行。

#### (iv) 貨幣風險

本集團所面對的外幣風險主要源自以 本集團經營業務的相關功能貨幣以外 的貨幣為單位的銀行存款。引致這個 風險的貨幣主要是美元及人民幣。如 果出現短期的失衡情況,本集團會在 必要時按現貨匯率買賣外幣,以確保 將淨風險額度維持在可接受的水平。

下表詳述本集團於報告期末以相關經營業務的功能貨幣以外的貨幣計值的已確認資產或負債所產生的外幣風險額度。就列報而言,風險額度按於報告期末的現貨率換算為港幣列示。有關額度不包括以本集團的列報貨幣換算境外經營業務的財務報表所產生的差異。

## **26 Financial risk management and fair value** (continued)

## (a) Financial risk management and fair value (continued)

#### (iii) Interest rate risk (continued)

The sensitivity analysis above indicates the instantaneous change in the Group's profit after tax that would arise assuming that the change in interest rates had occurred at the end of the reporting period and applied to remeasure those financial instruments held by the Group which expose the Group to fair value interest rate risk at the end of the reporting period. In respect of the exposure to cash flow interest rate risk arising from floating rate non-derivative instruments held by the Group at the end of the reporting period, the impact on the Group's profit after tax is estimated as an annualised impact on interest expenses or income of such a change in interest rates. The analysis is performed on the same basis for 2013.

## (iv) Currency risk

The Group is exposed to foreign currency risk primarily through cash at bank that are denominated in a currency other than the functional currency of the operations to which they relate. The currencies giving rise to this risk are primarily United States dollars and Renminbi. The Group ensures that the net exposure is kept to an acceptable level by buying or selling foreign currencies at spot rates where necessary to address short term imbalances.

The following tables detail the Group's exposure at the end of the reporting period to foreign currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of the operations to which they relate. For presentation purposes, the amounts of the exposure are shown in Hong Kong dollars, translated using the spot rate at the end of the reporting period. Differences resulting from the translation of the financial statements of foreign operations into the Group's presentation currency are excluded.

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

### 26 金融風險管理及公允價值(續)

- (a) 金融風險管理及公允價值(續)
  - (iv) 貨幣風險(續)

## **26 Financial risk management and fair value** (continued)

(a) Financial risk management and fair value (continued) (iv) Currency risk (continued)

			本集團			
			The Group			
			外幣風險額度	(以港幣列示)		
		Ex	cposure to for	eign currencie	S	
		(ex	pressed in Ho	ng Kong dolla	rs)	
		二零一	-四年	二零一	三年	
		20	14	201	3	
		美元	人民幣	美元	人民幣	
		United		United		
		States		States		
		dollars	Renminbi	dollars	Renminbi	
		千元	千元	千元	千元	
		\$'000	\$'000	\$'000	\$'000	
其他金融資產	Other financial assets	_	16,220	-	-	
銀行存款和現金	Bank deposits and cash	25,625	110,467	24,944	76,112	
		25,625	126,687	24,944	76,112	

下表列出本集團的除稅後溢利及保留 溢利因應本集團所承受重大風險的匯 率於報告期末已轉變(假設所有其他 風險變數維持不變)而出現的變化。 在這方面,由於美元與港元掛鈎,本 集團預期美元兑港元的匯率不會出現 任何重大變動。 The following table indicates the change in the Group's profit after taxation and retained profits that would arise if foreign exchange rates to which the Group has significant exposure at the end of the reporting period had changed at that date, assuming all other risk variables remained constant. In this respect, as United States dollar is pegged to Hong Kong dollar, the Group does not expect any significant movements in the United States dollar/Hong Kong dollar exchange rate.

及保留    Manual   Man		二零	二零一四年		一三年
及保留    Manual   Man		20	014	20	)13
選挙上升   溢利増加   選率上升   溢利増加   (下跌) (減少)   (下跌) (減少)   Increase/ (decrease)   (decrease)   (in profit   in profit   in profit   Increase/ after (decrease)   taxation (decrease)   taxation in foreign   and exchange   retained   exchange   retained   rates   profits   千元   千元   千元   千元   千元   \$'000   \$'000			除税後溢利		除税後溢利
(下跌) (減少) (下跌) (減少) Increase/ (decrease) (decrease) in profit in profit Increase/ after Increase/ after (decrease) taxation (decrease) taxation in foreign and in foreign and exchange retained exchange retained rates profits rates profits  千元			及保留		及保留
Increase/ (decrease) (decrease) (in profit in profit  Increase/ after Increase/ after (decrease) taxation (decrease) taxation in foreign and in foreign and exchange retained exchange retained rates profits rates profits  千元  \$'000 \$'000		匯率上升/	溢利增加/	匯率上升/	溢利增加/
(decrease) (decrease)   in profit   in profit   in profit   lncrease/ after   lncrease/ after   decrease)   taxation   decrease)   taxation   in foreign   and   in foreign   and   exchange   retained   exchange   retained   rates   profits   rates   profits   #元   #元   #元   #元   \$'000   \$'000		(下跌)	(減少)	(下跌)	(減少)
in profit in profit  Increase/ after Increase/ after (decrease) taxation (decrease) taxation in foreign and in foreign and exchange retained exchange retained rates profits rates profits  千元 千元 千元 *7000 \$'000			Increase/		Increase/
Increase/ after Increase/ after (decrease) taxation (decrease) taxation in foreign and in foreign and exchange retained exchange rates profits rates profits 「千元 「千元 *7000 \$'000			(decrease)		(decrease)
(decrease) taxation (decrease) taxation in foreign and in foreign and exchange retained exchange rates profits rates profits 千元 千元 *7000 \$'000			in profit		in profit
in foreign and in foreign and exchange retained exchange retained rates profits rates profits 千元 千元 *7000 \$'000		Increase/	after	Increase/	after
exchange retained exchange retained rates profits rates profits		(decrease)	taxation	(decrease)	taxation
rates profits rates profits $+ 元$ $+ 元$ \$'000 \$'000		in foreign	and	in foreign	and
千元     千元       \$'000     \$'000		exchange	retained	exchange	retained
\$'000 \$'000		rates	profits	rates	profits
			千元		千元
「F 00/ C 224 F 00/ 2 205			\$'000		\$'000
人民市 5.0% 6,334 5.0% 3,806	人民幣	5.0%	6,334	5.0%	3,806
Renminbi (5.0)% (6,334) (5.0)% (3,806	Renminbi	(5.0)%	(6,334)	(5.0)%	(3,806)

## 26 金融風險管理及公允價值(續)

## (a) 金融風險管理及公允價值(續)

## (v) 公允價值

#### 公允價值層級

下表呈列本集團於報告期末按經常基準所計量的金融工具公允價值。該等金融工具已歸入《香港財務報告準則》第13號一「公允價值計量」所界定的三個公允價值層級。本集團參照以下估值方法所採用的輸入值的可觀察程度和重要性,從而釐定公允價值計量數值所應歸屬的層級:

- 第一層級估值:只使用第一層級輸入值(即相同資產或負債於計量日期在活躍市場的未經調整報價)來計量公允價值。
- 第二層級估值:使用第二層級輸入值(即未達第一層級的可觀察輸入值),並且沒有採用重大不可觀察輸入值來計量公允價值。不可觀察輸入值是指欠缺市場數據的輸入值。
- 第三層級估值:採用重大不可觀察輸入值來計量公允價值。

## **26 Financial risk management and fair value** (continued)

## (a) Financial risk management and fair value (continued)

#### (v) Fair values

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3 valuations: Fair value measured using significant unobservable inputs.

			本红	<b>集</b> 團	
			The 0	Group	
		於二零一四年	三月三十一日	於二零一三年	三月三十一日
		At 31 M	arch 2014	At 31 Ma	arch 2013
			第二層級		第二層級
			公允價值		公允價值
		公允價值	計量	公允價值	計量
			Level 2		Level 2
			fair value		fair value
		Fair value	measurement	Fair value	measurement
		千元	千元	千元	千元
		\$'000	\$′000	\$′000	\$′000
經常公允價值計量	Recurring fair value measurements				
資產	Assets				
一保本結構性票據	<ul> <li>Principal protected structured note</li> </ul>	7,394	7,394	-	-
6. 44					
負債	Liabilities				
一衍生金融工具	– Derivative financial instruments	(252)	(252)	(602)	(602)
		7,142	7,142	(602)	(602)

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示)

(Expressed in Hong Kong dollars unless otherwise indicated)

## 26 金融風險管理及公允價值(續)

## (a) 金融風險管理及公允價值(續)

## (v) 公允價值(續)

公允價值層級(續)

於截至二零一四年及二零一三年三月 三十一日止年度,並無金融工具在各 公允價值層級之間出現任何轉移。本 集團的政策是在公允價值層級之間出 現轉移的報告期完結時確認有關變 動。

第二層級公允價值計量所用的估值方 法和輸入值

結構性票據的公允價值,是使用折現 現金流量分析計量相關存款的公允價 值所得,當中已考慮信貸風險以及美 元兑人民幣的匯率風險。

衍生金融工具的公允價值是按當時市場利率折現合約的未來現金流量而釐定。本集團是採用二零一四年三月三十一日香港銀行同業拆息的利率曲線,另加足夠和固定的信貸差異來折現衍生金融工具,所用利率介乎0.4%至1.0%(二零一三年:0.2%至0.7%)。

非按公允價值列賬的金融工具的公允 價值

應收及應付附屬公司款項均為無抵押、免息及須在接獲通知時收回/償還。因此,披露其公允價值意義不大。

除上述者外,本集團及本公司按成本 或攤銷成本入賬的剩餘金融工具的賬 面金額,與其於二零一四年及二零一 三年三月三十一日的公允價值分別不 大。

## 26 Financial risk management and fair value (continued)

## (a) Financial risk management and fair value (continued)

## (v) Fair values (continued)

Fair value hierarchy (continued)

During the years ended 31 March 2014 and 2013, there were no transfers between financial instruments in different levels. The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

Valuation techniques and inputs used in Level 2 fair value measurements

The fair value of structured note is derived from the fair value of the underlying deposit by using discounted cash flow analysis taking the credit risk and the exchange rate of USD against RMB into account.

The fair value of derivative financial instruments is determined by discounting the future cash flows of the contracts at the current market interest rates. The Group uses the interest rate curve of Hong Kong Interbank Offered Rate ("HIBOR") as of 31 March 2014 plus an adequate constant credit spread to discount derivative financial instruments. The interest rates used are 0.4% – 1.0% (2013: 0.2% – 0.7%).

Fair values of financial instruments carried at other than fair value

Amounts due from and to subsidiaries are unsecured, interest-free and recoverable/repayable on demand. Given these terms, it is not meaningful to disclose their fair values.

Except for the above, the carrying amounts of the Group's and the Company's financial instruments carried at cost or amortised cost are not materially different from their fair values as at 31 March 2014 and 2013.

## 26 金融風險管理及公允價值(續)

## (b) 金融工具的類別

# **26 Financial risk management and fair value** (continued) (b) Categories of financial instruments

		本组	<b>美</b> 團	本2	公司
		The C	Group	The Co	mpany
		二零一四年	二零一三年	二零一四年	二零一三年
		2014	2013	2014	2013
		千元	千元	千元	千元
		\$'000	\$'000	\$'000	\$'000
金融資產	Financial assets				
其他金融資產	Other financial assets				
一持有至到期投資	<ul> <li>Held-to-maturity investment</li> </ul>	8,826	-	-	-
- 按公允價值計入損益的	– Financial instrument at fair value				
金融工具	through profit or loss	7,394	-	-	-
貸款和應收款	Loans and receivables				
一應收賬款和按金	– Debtors and deposits	89,748	82,465	_	_
一應收附屬公司款項	– Amounts due from subsidiaries	_	-	496,221	391,735
一銀行存款和現金	– Bank deposits and cash	326,058	290,992	388	363
		415,806	373,457	496,609	392,098
		432,026	373,457	496,609	392,098

		本组	<b>美</b> 團	本公司		
		The C	Group	The Company		
		二零一四年	二零一三年	二零一四年	二零一三年	
		2014	2013	2014	2013	
		千元	千元	千元	千元	
		\$'000	\$'000	\$'000	\$'000	
金融負債	Financial liabilities					
按公允價值計入損益的 金融工具	Financial instruments at fair value through profit or loss	252	602	_	_	
按攤銷成本或成本	At amortised cost or cost					
一已收租金按金	<ul> <li>Rental deposits received</li> </ul>	1,711	1,376	-	_	
一應付賬款和應計費用	<ul> <li>Creditors and accrued expenses</li> </ul>	244,342	223,704	2,058	1,751	
一應付附屬公司款項	<ul> <li>Amounts due to subsidiaries</li> </ul>	-	_	164,778	72,241	
一銀行貸款	– Bank loans	20,917	25,994	-	-	
		266,970	251,074	166,836	73,992	
		267,222	251,676	166,836	73,992	

## **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 27 承擔

## (a) 於二零一四年三月三十一日未償付而又 未在財務報表內提撥準備的資本承擔如 下:

### **27 Commitments**

(a) Capital commitments outstanding at 31 March 2014 not provided for in the financial statements were as follows:

		二零一四年	二零一三年
		2014	2013
		千元	千元
		\$'000	\$'000
已訂約	Contracted for	12,087	813
已授權但未訂約	Authorised but not contracted for	18,867	19,843
		30,954	20,656

於二零一四年三月三十一日未償付的資本承擔包括一筆7,891,000元(二零一三年:14,678,000元)以供中央食品加工中心的長遠發展之用。

Included in capital commitments outstanding at 31 March 2014 is an amount of \$7,891,000 (2013: \$14,678,000) for the future development of the central food processing plant.

- (b) 於二零一四年三月三十一日,根據不可解除的經營租賃在日後應付的最低物業租賃付款額總數如下:
- (b) At 31 March 2014, the total future minimum lease payments under non-cancellable operating leases in respect of properties are payable as follows:

		本	—————————————————————————————————————		
		The C	The Group		
		二零一四年	二零一三年		
		2014	2013		
		千元	千元		
		\$'000	\$'000		
一年內	Within 1 year	281,729	241,346		
一年後但五年內	After 1 year but within 5 years	382,762	310,604		
五年後	After 5 years	24,780	24,425		
		689,271	576,375		

## 27 承擔(續)

(b) 於二零一四年三月三十一日,根據不可解除的經營租賃在日後應付的最低物業租賃付款額總數如下:(續)

本集團以經營租賃租用部分物業。這些租賃一般初步為期一年至九年,並且有權選擇在到期日後續期,屆時所有條款均可重新商定。租賃付款額通常會遞增,以反映市場租金。或有租金是按營業額10%至20%(二零一三年:10%至20%)高於基本租金的數額來釐定,但不包括在上述資料內。

本集團已分租部分租賃物業。於二零一四年三月三十一日,根據不可解除的分租租契預期在日後可收取的最低分租款項總額為1,014,000元(二零一三年:2,013,000元)。

### 28 或有負債

於二零一四年三月三十一日,本公司須 就若干全資附屬公司獲得的按揭貸款及 其他銀行備用信貸而向銀行作出擔保。

於報告期末,董事認為根據相關擔保安排本公司被索償的可能性不大。於報告期末,本公司根據該擔保須負擔的最大債務為所有附屬公司已提取的備用信貸額82,077,000元(二零一三年:76,480,000元),當中該擔保涵蓋有關備用信貸。

本公司並無就該擔保確認任何遞延收入,原因是其公允價值無法可靠地計量,而且沒有交易價格。

#### **27 Commitments** (continued)

(b) At 31 March 2014, the total future minimum lease payments under non-cancellable operating leases in respect of properties are payable as follows: *(continued)* 

The Group leases a number of properties under operating leases. The leases typically run for an initial period of one to nine years, with an option to renew the lease when all terms are renegotiated. Lease payments are usually increased to reflect market rentals. The contingent rent payments are determined based on 10% to 20% (2013: 10% to 20%) of the turnover over the base rents and are excluded from the information disclosed above.

Part of the leased properties has been sublet by the Group. The total future minimum sublease payments expected to be received under non-cancellable subleases at 31 March 2014 were \$1,014,000 (2013: \$2,013,000).

## 28 Contingent liabilities

At 31 March 2014, guarantees are given to banks by the Company in respect of mortgage loans and other banking facilities extended to certain wholly-owned subsidiaries.

As at the end of the reporting period, the Directors do not consider it probable that a claim will be made against the Company under these guarantee arrangements. The maximum liability of the Company at the end of the reporting period under the guarantee is the amount of the facilities drawn down by all the subsidiaries that are covered by the guarantee, being \$82,077,000 (2013: \$76,480,000).

The Company has not recognised any deferred income in respect of the guarantee as its fair value cannot be reliably measured and there is no transaction price.

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 29 重大關聯方交易

除本財務報表其他部分所披露的交易及 結餘外,本集團進行了下列重大關聯方 交易:

- (a) 正如附註7所披露,關鍵管理人員的酬金 為已付本公司董事的款項。酬金總額包 括在「員工成本」內(參閱附註5(b))。
- (b) 在本年度內,本公司一家附屬公司向新捷國際有限公司(「新捷」)租入一項物業。新捷由羅開揚先生及其家庭成員全資實益擁有。此外,羅開揚先生為新捷的董事。年內產生的租金支出為1,680,000元(二零一三年:1,674,000元)。
- (c) 在本年度內,本公司一家附屬公司向慶立有限公司(「慶立」)租入一項物業。慶立由Pengto International Limited (由以羅開揚先生為酌情權益對象的信託實益擁有的公司)實益擁有。此外,羅開揚先生為慶立的董事。年內產生的租金支出為2,493,000元(二零一三年:2,493,000元)。
- (d) 在本年度內,本公司一家附屬公司向陽光一代有限公司(「陽光一代」)生產若干加工食品。陽光一代由羅開彌先生、羅開彌先生之妻子及一名獨立第三方分別擁有65%、20%及15%。因為羅開彌先生為羅開揚先生(本公司董事)的胞兄,陽光一代因此成為本公司的關聯人士。年內所產生的加工食品費用以成本加成定價法釐定,合共1,122,000元(二零一三年:975,000元)。

## 29 Material related party transactions

In addition to the transactions and balances disclosed elsewhere in these financial statements, the Group entered into the following material related party transactions:

- (a) Remuneration for key management is the amounts paid to the Company's Directors as disclosed in note 7. Total remuneration is included in "staff costs" (see note 5(b)).
- (b) During the year, a subsidiary of the Company leased a property from New Champion International Limited ("New Champion"). New Champion is a company wholly beneficially owned by Mr Dennis Lo Hoi Yeung and his family members. In addition, Mr Dennis Lo Hoi Yeung is a director of New Champion. Rental expenses incurred during the year amounted to \$1,680,000 (2013: \$1,674,000).
- (c) During the year, a subsidiary of the Company leased a property from Hibony Limited ("Hibony"). Hibony is a company beneficially owned by Pengto International Limited (a company beneficially owned by a trust of which Mr Dennis Lo Hoi Yeung is a discretionary object). In addition, Mr Dennis Lo Hoi Yeung is a director of Hibony. Rental expenses incurred during the year amounted to \$2,493,000 (2013: \$2,493,000).
- (d) During the year, a subsidiary of the Company produced certain processed food products to Sun Generation Limited ("Sun Generation"). Sun Generation is owned as to 65% by Mr Henry Lo Hoi Nai, 20% by the wife of Mr Henry Lo Hoi Nai and 15% by an independent third party. As Mr Henry Lo Hoi Nai is the brother of Mr Dennis Lo Hoi Yeung (a Director of the Company), Sun Generation is a connected person of the Company. Processed food products fee incurred during the year amounted to \$1,122,000 (2013: \$975,000), which was determined by a cost-plus pricing method.

## 29 重大關聯方交易(續)

## (e)《上市規則》中有關關連交易的適用性

上述第(b)、(c)及(d)項關聯方交易構成《上市規則》第14A章所界定的持續關連交易。本集團已根據《上市規則》第14A章的規定在董事會報告內「持續關連交易」一節中作出披露。

## 30 報告期後非調整事項

董事於報告期結束後建議分派末期股息,有關詳情載列於附註25(c)。

### 31 比較數字

截至二零一三年三月三十一日止年度的 匯兑盈餘淨額為640,000元已由行政費用 重新分類為其他所得淨額,以符合本年 度的列報方式。

## 32 已頒布但尚未在截至二零一四年三月 三十一日止年度生效的修訂、新準則 和詮釋可能帶來的影響

截至本財務報表刊發日,香港會計師公會已頒布多項在截至二零一四年三月三十一日止年度尚未生效,亦沒有在本財務報表採用的修訂和新準則。這些領域包括下列可能與本集團有關的項目:

## **29 Material related party transactions** (continued)

## (e) Applicability of the Listing Rules relating to connected transactions

The related party transactions in respect of (b), (c) and (d) above constitute continuing connected transactions as defined in Chapter 14A of the Listing Rules. The disclosures required by Chapter 14A of the Listing Rules are provided in the section "continuing connected transactions" of the Report of the Directors.

## 30 Non-adjusting event after the reporting period

After the end of the reporting period, the Directors proposed a final dividend. Further details are disclosed in note 25(c).

## **31 Comparative figures**

Net foreign exchange gain of \$640,000 for the year ended 31 March 2013 has been reclassified from administrative expenses to other net income to conform to current year's presentation.

# 32 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2014

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments and new standards which are not yet effective for the year ended 31 March 2014 and which have not been adopted in these financial statements. These include the following which may be relevant to the Group:

### **Notes to the Financial Statements**

(除非另有註明,否則均以港幣列示) (Expressed in Hong Kong dollars unless otherwise indicated)

## 32 已頒布但尚未在截至二零一四年三月 三十一日止年度生效的修訂、新準則 和詮釋可能帶來的影響(續)

# 32 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2014 (continued)

在以下日期 或之後開始的 會計期間生效 Effective for accounting periods beginning on or after

《香港會計準則》第32號修訂「金融工具:列報-金融資產與金融負債的抵銷」 Amendments to HKAS 32, Financial instruments: Presentation — Offsetting financial assets and financial liabilities	二零一四年一月一日 1 January 2014
《香港會計準則》第39號修訂「衍生工具的更替及對沖會計的持續性」	二零一四年一月一日
Amendments to HKAS 39, Novation of derivatives and continuation of hedge accounting	1 January 2014
《香港會計準則》第36號修訂「 <i>資產減值一非金融資產可收回金額的披露</i> 」 Amendments to HKAS 36, <i>Impairment of assets – Recoverable amount disclosures</i> for non-financial assets	二零一四年一月一日 1 January 2014
《香港財務報告準則》第9號「金融工具」	尚未訂明
HKFRS 9, Financial instruments	Not yet determined

本集團正在評估這些修訂和詮釋及新準 則對初始應用期間的預計影響。到目前 為止,本集團相信採納這些修訂和詮釋 及新準則應不會嚴重影響本集團的經營 業績和財務狀況。

此外,根據新的香港《公司條例》(第622章)第358條,第9部有關「賬目及審計」的規定在本公司於二零一四年三月三日以後展開的財政年度生效(本公司的財政年度於二零一四年四月一日開始)。本集團正在評估新修訂的香港《公司條例》第9部預計在初始應用期間對綜合財務報表所產生的影響應並不重大,主要影響本綜合財務報表對資料的列報和披露。

The Group is in the process of making an assessment of what the impact of these amendments and interpretations, and new standard is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the Group's results of operations and financial position.

In addition, the requirements of Part 9, "Accounts and Audit", of the new Hong Kong Companies Ordinance (Cap. 622) come into operation from the Company's first financial year commencing after 3 March 2014 (i.e. the Company's financial year which began on 1 April 2014) in accordance with section 358 of that Ordinance. The Group is in the process of making an assessment of the expected impact of the changes in the new Hong Kong Companies Ordinance on the consolidated financial statements in the period of initial application of Part 9. So far it has concluded that the impact is unlikely to be significant and will primarily only affect the presentation and disclosure of information in the consolidated financial statements.

## 主要附屬公司 Principal Subsidiaries

公司名稱	註冊成立/ 設立及經營地點	已發行/ 註冊資本詳情	本公司所持股份 百分比		主要業務	
Name of company	Place of incorporation/ establishment and operation	Particulars of issued/ registered capital	Percentage held by the 直接 directly		Principal activity	
百宜發展有限公司 Benley Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment	
Cision Development Limited Cision Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	暫無業務 Dormant	
大快活(深圳)發展有限公司 Fairwood (Shenzhen) Development Limited	香港 Hong Kong	10,000股股份 10,000 shares	-	100%	投資控股 Investment holding	
Fairwood B.V.I. Limited*	英屬維爾京群島/香港	579,437股每股 面值0.01美元	100%	-	投資控股	
Fairwood B.V.I. Limited*	The British Virgin Islands/ Hong Kong	579,437 shares of US\$0.01 each			Investment holding	
Fairwood Consolidated Investments Limited*	英屬維爾京群島/香港	1股面值1美元	100%	-	投資控股	
Fairwood Consolidated Investments Limited*	The British Virgin Islands/ Hong Kong	1 share of US\$1			Investment holding	
大快活快餐(管理)有限公司 Fairwood Fast Food (Management) Limited	香港 Hong Kong	2股股份 2 shares	-	100%	持有食肆牌照 Restaurant licences holding	
大快活快餐有限公司	香港	100股普通股及 579,437股無投票	-	100%	經營連鎖快餐店	
Fairwood Fast Food Limited	Hong Kong	權遞延股份 100 ordinary shares and 579,437 non-voting deferred shares			Operation of a chain of fast food restaurants	
Fairwood Trademark B.V.I. Limited* Fairwood Trademark B.V.I. Limited*	英屬維爾京群島/香港 The British Virgin Islands/ Hong Kong	1股面值1美元 1 share of US <b>\$</b> 1	-	100%	持有商標 Trademark holding	
豐萬發展有限公司 Finemax Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	經營快餐店 Operation of a fast food restaurant	
彩智發展有限公司 Great Choice Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment	
彩寶發展有限公司 Joybo Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment	
迅安發展有限公司 Leon Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment	

## 主要附屬公司 Principal Subsidiaries

公司名稱	註冊成立/ 設立及經營地點 Place of incorporation/	已發行/ 註冊資本詳情	本公司所持股份 百分比		主要業務		
Name of company	establishment and operation	Particulars of issued/ registered capital	Percentage of shares held by the Company 直接 間接		held by the Company Princip		Principal activity
茂業發展有限公司		2股股份		100%			
及未發版有限公司 Maxlane Development Limited	台/它 Hong Kong	2 shares	-	100%	初未仅具 Property investment		
專業機構膳食有限公司	香港	2股股份	-	100%	暫無業務		
Professional Institutional Catering Limited	Hong Kong	2 shares			Dormant		
達雄發展有限公司	香港	2股股份	_	100%	物業投資		
Profit Hero Development Limited	Hong Kong	2 shares			Property investment		
信迪發展有限公司	香港	2股股份	_	100%	物業投資		
Santic Development Limited	Hong Kong	2 shares			Property investment		
深圳大快活快餐有限公司* Shenzhen Fairwood Fast Food Limited *	中國 The PRC	4,700,000美元 US\$4,700,000	-	100%	經營連鎖快餐店 Operation of a chain of fast food restaurants		
俊添發展有限公司 Smarteam Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment		
迅滅發展有限公司 Suncity Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment		
東鴻發展有限公司 Tacco Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment		
泰佳發展有限公司 Time Best Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment		
聯雄發展有限公司 Union Hero Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment		
華綸發展有限公司 Wallam Development Limited	香港 Hong Kong	2股股份 2 shares	-	100%	物業投資 Property investment		

- \* 以上公司並非由畢馬威會計師事務所審核
- \* Companies not audited by KPMG
- (a) 於二零一四年三月三十一日,非由畢馬 威會計師事務所審核的附屬公司財務報 表分別佔相關綜合總額的總營業額及總 資產淨額約8%(二零一三年:10%)及8% (二零一三年:15%)。
- (a) At 31 March 2014, the financial statements of the subsidiaries not audited by KPMG reflect total turnover and total net assets constituting approximately 8% (2013: 10%) and 8% (2013: 15%) respectively of the related consolidated totals.
- (b) 各附屬公司概無任何已發行借貸股本。
- (b) None of the subsidiaries has any loan capital in issue.

## 本集團五年財務概要

## **Five-year Group Financial Summary**

(以港幣列示)

(Expressed in Hong Kong dollars)

		截至三月三十一日止年度				
		Year ended 31 March				
		二零一四年	二零一三年	二零一二年	二零一一年	二零一零年
		2014	2013	2012	2011	2010
		千元	千元	千元	千元	千元
		\$′000	\$′000	\$′000	\$′000	\$′000
業績:	Results:					
營業額	Turnover	2,037,719	1,929,244	1,829,456	1,665,881	1,562,348
經營溢利	Profit from operations	137,055	165,950	151,510	147,249	111,718
融資成本	Finance costs	(785)	(865)	(1,756)	(2,100)	(1,332)
除税前溢利	Profit before taxation	136,270	165,085	149,754	145,149	110,386
所得税	Income tax	(28,659)	(25,616)	(19,374)	(20,907)	(17,863)
本公司權益股東	Profit attributable to					
應佔溢利	equity shareholders					
	of the Company	107,611	139,469	130,380	124,242	92,523
資產及負債:	Assets and liabilities:					
固定資產	Fixed assets	403,968	433,471	401,982	400,039	398,892
商譽	Goodwill	1,001	1,001	1,001	1,001	1,001
已付的租金按金	Rental deposits paid	51,048	46,892	44,721	42,245	40,861
其他金融資產	Other financial assets	8,826	-	2,329	2,334	2,341
遞延税項資產	Deferred tax assets	1,957	2,045	780	663	37
流動資產	Current assets	421,149	378,594	355,950	334,629	278,613
資產總值	Total assets	887,949	862,003	806,763	780,911	721,745
流動負債	Current liabilities	(293,768)	(273,518)	(244,408)	(250,583)	(240,315)
非流動負債	Non-current liabilities	(58,919)	(68,786)	(61,516)	(65,287)	(72,352)
資產淨值	Net assets	535,262	519,699	500,839	465,041	409,078

## 附註:

1. 為了遵循《香港詮釋》第5號「財務報表的列報一借款人對附帶按要求償還條款的定期貸款的分類」,於二零一零年三月三十一日的銀行貸款5,686,000元已由非流動負債重新劃歸為流動負債,以符合截至二零一一年三月三十一日止年度所採用的列報方式。

Note:

1. Bank loans of \$5,686,000 as at 31 March 2010 have been reclassified from non-current liabilities to current liabilities to conform with the presentation adopted for the year ended 31 March 2011 in order to comply with Interpretation 5, Presentation of financial statements - Classification by the borrower of a term loan that contains a repayment on demand clause.

## 本集團所持的投資物業

## **Investment Properties Held by the Group**

於二零一四年三月三十一日 As at 31 March 2014

地點	現時用途	租賃期
Location	Existing use	Term of lease
中國		
深圳市		
羅湖區		
廣場南路		
羅湖商業城二樓		
第1035至1040號商鋪	商鋪	中期
Shop Unit Nos. 1035-1040 on Level 2	Shops	Medium-term
Lowu Commercial Plaza		
Guangchang South Road		
Luohu District		
Shenzhen		
PRC		
香港		
新界		
荃灣		
德士古道62至70號		
寶業大廈		
A座14樓A1及A2單位、		
3樓A3私家車位和L6及L11號貨車泊車位	貨倉及泊車位	中期
Units A1 and A2 on	Warehouses and	Medium-term
14th Floor of Block A, and	car parking	
Private Car Parking Space Nos. A3 and	spaces	
Lorry Parking Space Nos. L6 and L11		
on 3rd Floor		
Po Yip Building		
Nos. 62-70 Texaco Road		
Tsuen Wan		
New Territories		
Hong Kong		



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