

金沙中國 Sands China ltd.



INTERIM REPORT 2015

Sands China Ltd. 金沙中國有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 1928





FROM LUXURY DUTY FREE SHOPPING, EXCITING ENTERTAINMENT AND FABULOUS DINING TO WORLD-CLASS HOTEL SUITES AND MICE, COME AND DISCOVER EVERYTHING AT SANDS CHINA.



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### 1. **OVERVIEW**

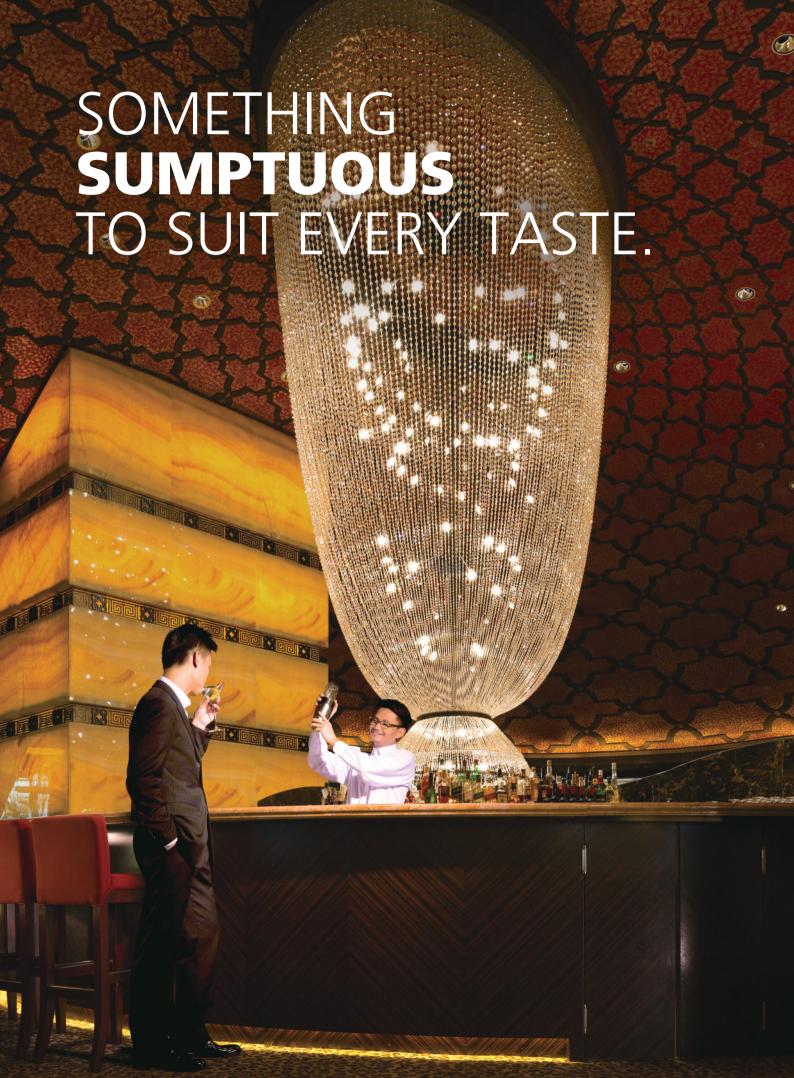
#### 1.1 FINANCIAL HIGHLIGHTS

- Adjusted EBITDA for the Group was US\$1,096.2 million (HK\$8,498.1 million) in the first half of 2015, a decrease of 36.9% compared to US\$1,737.4 million (HK\$13,467.1 million) in the first half of 2014.
- Total net revenues for the Group were US\$3,516.6 million (HK\$27,261.7 million) in the first half of 2015, a decrease of 30.7% compared to US\$5,075.3 million (HK\$39,340.2 million) in the first half of 2014.
- Profit for the Group was US\$734.5 million (HK\$5,694.1 million) in the first half of 2015, a decrease of 46.4% compared to US\$1,370.4 million (HK\$10,622.4 million) in the first half of 2014.

Capitalized terms used but not defined herein shall have the meanings ascribed to them in our 2014 Annual Report.

Note: The translation of US\$ amounts into HK\$ amounts has been made at the rate of US\$1.00 to HK\$7.7523 (six months ended June 30, 2014: US\$1.00 to HK\$7.7513) for the purposes of illustration only.





# 2. MANAGEMENT DISCUSSION AND ANALYSIS

#### 2.1 RESULTS OF OPERATIONS

The Board of Directors (the "Board") of Sands China Ltd. ("we" or our "Company") is pleased to present the unaudited consolidated results of the Company and its subsidiaries (collectively the "Group") for the six months ended June 30, 2015 compared to the six months ended June 30, 2014.

#### **Net Revenues**

Our net revenues consisted of the following:

Six months ended June 30,				
2015	2014	Percent change		
(US\$ in millions, except percentages)				

Casino	2,998.7	4,571.5	(34.4)%
Mall	181.3	147.9	22.6%
Rooms	154.0	164.9	(6.6)%
Food and beverage	74.3	84.1	(11.7)%
Convention, ferry, retail and other	108.3	106.9	1.3%
Total net revenues	3,516.6	5,075.3	(30.7)%

Net revenues were US\$3,516.6 million for the six months ended June 30, 2015, a decrease of US\$1,558.7 million, or 30.7%, compared to US\$5,075.3 million for the six months ended June 30, 2014. Net revenues decreased in our casino, rooms, and food and beverage segments, mainly driven by the overall market slowdown in the Macao gaming industry. Despite the softer gaming market in Macao, we continued to enjoy Macao market-leading visitation and focused on driving the high-margin mass market gaming segment, while providing luxury amenities and high service levels to our VIP and premium players.

Our net casino revenues for the six months ended June 30, 2015 were US\$2,998.7 million, a decrease of US\$1,572.8 million, or 34.4%, compared to US\$4,571.5 million for the six months ended June 30, 2014. The reduction was primarily attributable to decreases of US\$688.2 million at The Venetian Macao and US\$482.8 million at Sands Cotai Central, driven by a decrease in volume in all segments.

## 2. MANAGEMENT DISCUSSION AND ANALYSIS

The following table summarizes the results of our casino activity:

Six months ended June 30,					
<b>2015</b> 2014 Change					
(US\$ in millions, except percentages and points)					

			•
The Venetian Macao			
Total net casino revenues	1,297.0	1,985.2	(34.7)%
Non-Rolling Chip drop	3,545.0	4,645.1	(23.7)%
Non-Rolling Chip win percentage	25.5%	25.9%	(0.4)pts
Rolling Chip volume	16,150.9	27,645.2	(41.6)%
Rolling Chip win percentage	2.95%	3.47%	(0.52)pts
Slot handle	2,035.7	2,798.3	(27.3)%
Slot hold percentage	4.9%	5.0%	(0.1)pts
Siot noid percentage	4.9%	5.0%	(0.1)pts
Sands Cotai Central			
Total net casino revenues	963.0	1,445.8	(33.4)%
Non-Rolling Chip drop	3,107.7	3,682.3	(15.6)%
Non-Rolling Chip win percentage	21.5%	22.2%	(0.7)pts
Rolling Chip volume	10,909.5	27,909.7	(60.9)%
Rolling Chip win percentage	3.05%	2.89%	0.16pts
Slot handle	3,144.4	3,788.1	(17.0)%
Slot hold percentage	3.4%	3.6%	(0.2)pts
The Plaza Macao			
Total net casino revenues	290.5	534.9	(45.7)%
Non-Rolling Chip drop	505.7	718.6	(29.6)%
Non-Rolling Chip win percentage	22.4%	25.1%	(2.7)pts
Rolling Chip volume	8,143.3	14,841.6	(45.1)%
Rolling Chip win percentage	3.20%	3.42%	(0.22)pts
Slot handle	260.8	460.2	(43.3)%
Slot hold percentage	5.4%	5.1%	0.3pts
Sands Macao			
Total net casino revenues	448.2	605.7	(26.0)%
Non-Rolling Chip drop	1,559.0	2,173.2	(28.3)%
Non-Rolling Chip win percentage	19.5%	17.7%	1.8pts
Rolling Chip volume	4,854.4	10,032.1	(51.6)%
Rolling Chip win percentage	3.36%	2.87%	0.49pts
Slot handle	1,365.7	1,635.6	(16.5)%
Slot hold percentage	3.6%	3.8%	(0.2)pts

Net mall revenues for the six months ended June 30, 2015 were US\$181.3 million, an increase of US\$33.4 million, or 22.6%, compared to US\$147.9 million for the six months ended June 30, 2014. The increase was primarily driven by the opening of the third phase of the Shoppes at Cotai Central in June 2014 and higher base fees due to contract renewals and additional stores opened after the remodeling at the Shoppes at Four Seasons and the Shoppes at Venetian.

Net room revenues for the six months ended June 30, 2015 were US\$154.0 million, a decrease of US\$10.9 million, or 6.6%, compared to US\$164.9 million for the six months ended June 30, 2014. The decrease was mainly driven by the slowdown in the Macao gaming industry.

The following table summarizes our room activity. Information in this table takes into account rooms provided to customers on a complimentary basis.

Six months ended June 30,					
<b>2015</b> 2014 Change					
(US\$, except percentages and points)					

The Venetian Macao			
Gross room revenues (in millions)	110.6	126.6	(12.6)%
Occupancy rate	84.0%	91.7%	(7.7)pts
Average daily rate	255	265	(3.8)%
Revenue per available room	214	243	(11.9)%
Sands Cotai Central			
Gross room revenues (in millions)	135.2	152.7	(11.5)%
Occupancy rate	80.1%	86.9%	(6.8)pts
Average daily rate	164	173	(5.2)%
Revenue per available room	132	150	(12.0)%
The Plaza Macao			
Gross room revenues (in millions)	21.6	24.7	(12.6)%
Occupancy rate	80.2%	86.4%	(6.2)pts
Average daily rate	395	419	(5.7)%
Revenue per available room	317	363	(12.7)%
Sands Macao			
Gross room revenues (in millions)	11.3	12.8	(11.7)%
Occupancy rate	99.0%	97.6%	1.4pts
Average daily rate	222	254	(12.6)%
Revenue per available room	220	248	(11.3)%

Net food and beverage revenues for the six months ended June 30, 2015 were US\$74.3 million, a decrease of US\$9.8 million, or 11.7%, compared to US\$84.1 million for the six months ended June 30, 2014.

Net convention, ferry, retail and other revenues for the six months ended June 30, 2015 were US\$108.3 million, an increase of US\$1.4 million, or 1.3%, compared to US\$106.9 million for the six months ended June 30, 2014. The increase was primarily driven by our ferry operations.

## 2. MANAGEMENT DISCUSSION AND ANALYSIS

#### **Operating Expenses**

Our operating expenses consisted of the following:

Six months ended June 30,					
2015	2014	Percent change			
(US\$ in millions, except percentages)					

Casino	1,892.8	2,793.0	(32.2)%
Mall	17.9	19.8	(9.6)%
Rooms	36.1	36.5	(1.1)%
Food and beverage	64.5	69.0	(6.5)%
Convention, ferry, retail and other	91.6	105.7	(13.3)%
Provision for doubtful accounts	29.6	24.5	20.8%
General and administrative	298.4	300.0	(0.5)%
Corporate	37.9	29.3	29.4%
Pre-opening	19.3	20.3	(4.9)%
Depreciation and amortization	268.5	257.3	4.4%
Net foreign exchange gains	(1.1)	(1.2)	(8.3)%
Loss on disposal of property and equipment,			
investment properties and intangible assets	15.5	1.4	1,007.1%
Total operating expenses	2,771.0	3,655.4	(24.2)%

Operating expenses were US\$2,771.0 million for the six months ended June 30, 2015, a decrease of US\$884.4 million, or 24.2%, compared to US\$3,655.4 million for the six months ended June 30, 2014. The decrease in operating expenses was primarily attributed to decreases in business volume across all properties, as well as our cost control measures.

Casino expenses for the six months ended June 30, 2015 were US\$1,892.8 million, a decrease of US\$900.2 million, or 32.2%, compared to US\$2,793.0 million for the six months ended June 30, 2014. The decrease was primarily due to a decrease in gaming taxes as a result of decreased gaming revenues, decreases in gaming promoter commissions, as well as the implementation of certain cost control measures.

Mall expenses for the six months ended June 30, 2015 were US\$17.9 million, a decrease of US\$1.9 million, or 9.6%, compared to US\$19.8 million for the six months ended June 30, 2014. The decrease was mainly due to lower common area maintenance costs.

Room expenses for the six months ended June 30, 2015 were US\$36.1 million, a decrease of US\$0.4 million, or 1.1%, compared to US\$36.5 million for the six months ended June 30, 2014. The decrease was mainly driven by decreases in payroll and other operating expenses as a result of lower hotel occupancy.

Food and beverage expenses for the six months ended June 30, 2015 were US\$64.5 million, a decrease of US\$4.5 million, or 6.5%, compared to US\$69.0 million for the six months ended June 30, 2014. The decrease was primarily driven by decreases in cost of sales and other operating expenses consistent with lower business volume.

Convention, ferry, retail and other expenses for the six months ended June 30, 2015 were US\$91.6 million, a decrease of US\$14.1 million, or 13.3%, compared to US\$105.7 million for the six months ended June 30, 2014. The decrease was primarily driven by a decrease in contract entertainment expenses and lower fuel cost for our ferry operations.

Provision for doubtful accounts expenses were US\$29.6 million for the six months ended June 30, 2015, an increase of US\$5.1 million, or 20.8%, compared to US\$24.5 million for the six months ended June 30, 2014. The increase was mainly driven by provisions for casino rolling business.

General and administrative expenses were US\$298.4 million for the six months ended June 30, 2015, a decrease of US\$1.6 million, or 0.5%, compared to US\$300.0 million for the six months ended June 30, 2014. The decrease was mainly driven by decreases in marketing and utilities expenses, as well as other cost control measures, partially offset by an increase in fixed property expense due to a reversal of property tax recorded in 2014.

Corporate expenses were US\$37.9 million for the six months ended June 30, 2015, an increase of US\$8.6 million, or 29.4%, compared to US\$29.3 million for the six months ended June 30, 2014. The increase was mainly driven by increases in royalty fees, payroll and corporate legal expenses.

Pre-opening expenses were US\$19.3 million for the six months ended June 30, 2015, a decrease of US\$1.0 million, or 4.9%, compared to US\$20.3 million for the six months ended June 30, 2014. Pre-opening expenses were primarily for The Parisian Macao and the St. Regis tower at Sands Cotai Central.

Depreciation and amortization expense was US\$268.5 million for the six months ended June 30, 2015, an increase of US\$11.2 million, or 4.4%, compared to US\$257.3 million for the six months ended June 30, 2014. The increase was primarily due to expansions and additions at Sands Cotai Central and The Venetian Macao.

Loss on disposal of property and equipment, investment properties and intangible assets was US\$15.5 million for the six months ended June 30, 2015, compared with a loss of US\$1.4 million for the six months ended June 30, 2014. The increase was primarily related to dispositions at our operating properties.

## 2. MANAGEMENT DISCUSSION AND ANALYSIS

#### Adjusted EBITDA(1)

The following table summarizes information related to our segments:

Six months ended June 30,					
2015	2014	Percent change			
(US\$ in millions, except percentages)					

Total adjusted EBITDA	1,096.2	1,737.4	(36.9)%
Ferry and other operations	8.0	(2.4)	N.M.
Sands Macao	123.2	173.0	(28.8)%
The Plaza Macao	118.8	180.8	(34.3)%
Sands Cotai Central	319.6	513.0	(37.7)%
The Venetian Macao	526.5	872.9	(39.7)%

Adjusted EBITDA for the six months ended June 30, 2015 was US\$1,096.2 million, a decrease of US\$641.2 million, or 36.9%, compared to US\$1,737.4 million for the six months ended June 30, 2014. The decrease was driven by revenue decreases across all business segments except for the mall, as a result of the overall market slowdown in the Macao gaming industry. The management team continues to focus on operational efficiencies and cost control measures throughout both the gaming and non-gaming areas of the business, maintaining a market-leading adjusted EBITDA.

(1) Adjusted EBITDA is profit attributable to equity holders of the Company before share-based compensation, corporate expense, pre-opening expense, depreciation and amortization, net foreign exchange gains/(losses), gain/(loss) on disposal of property and equipment, investment properties and intangible assets, fair value losses on financial assets at fair value through profit or loss, interest, loss on modification or early retirement of debt and income tax benefit/(expense). Adjusted EBITDA is used by management as the primary measure of operating performance of the Group's properties and to compare the operating performance of the Group's properties with that of its competitors. However, adjusted EBITDA should not be considered in isolation; construed as an alternative to profit or operating profit; as an indicator of the Group's IFRS operating performance, other combined operations or cash flow data; or as an alternative to cash flow as a measure of liquidity. Adjusted EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies.

N.M. — Not Meaningful

#### **Interest Expense**

The following table summarizes information related to interest expense:

Six months ended June 30,				
2015	2014	Percent change		
(US\$ in millions, except percentages)				

Interest and other finance costs Less — capitalized interest	40.5	41.9	(3.3)%
	(10.1)	(3.7)	173.0%
Interest expense, net	30.5	38.2	(20.2)%

Interest expense, net of amounts capitalized, was US\$30.5 million for the six months ended June 30, 2015, compared to US\$38.2 million for the six months ended June 30, 2014. The decrease was primarily due to a US\$6.4 million increase in capitalized interest primarily related to the construction of The Parisian Macao and the remaining phase of Sands Cotai Central.

#### **Profit for the Period**

Profit for the six months ended June 30, 2015 was US\$734.5 million, a decrease of US\$635.9 million, or 46.4%, compared to US\$1,370.4 million for the six months ended June 30, 2014.

#### 2.2 LIQUIDITY AND CAPITAL RESOURCES

We fund our operations through cash generated from our operations and our debt financing.

In April 2015, we entered into a joinder agreement (the "Joinder Agreement") to the 2011 VML Credit Facility. Under the Joinder Agreement, certain lenders have agreed to provide a new term loan equal to US\$1.0 billion (the "2011 VML Accordion Term"), which was fully funded on April 30, 2015. During the six months ended June 30, 2015, we made repayments of US\$820.2 million on the Extended 2011 VML Revolving Facility.

As at June 30, 2015, we had US\$2.0 billion of available borrowing capacity under the Extended 2011 VML Revolving Facility.

As at June 30, 2015, we had cash and cash equivalents of US\$1.96 billion, which was primarily generated from our operations.

#### Cash Flows — Summary

Our cash flows consisted of the following:

	Six months ended June 30,	
	2015	2014
	(US\$ in millio	ns)
Net cash generated from operating activities	901.2	1,671.0
Net cash used in investing activities	(589.0)	(418.4)
Net cash used in financing activities	(893.3)	(2,690.2)
Net decrease in cash and cash equivalents	(581.1)	(1,437.5)
Cash and cash equivalents at beginning of period	2,535.3	2,943.4
Effect of exchange rate on cash and cash equivalents	1.2	1.9
Cash and cash equivalents at end of period	1,955.4	1,507.8

## 2. MANAGEMENT DISCUSSION AND ANALYSIS

#### **Cash Flows** — Operating Activities

We derive most of our operating cash flows from our casino, mall and hotel operations. Net cash generated from operating activities for the six months ended June 30, 2015 was US\$901.2 million, a decrease of US\$769.8 million, or 46.1%, compared to US\$1,671.0 million for the six months ended June 30, 2014. The decrease in net cash generated from operating activities was primarily due to the decrease in operating income.

#### Cash Flows — Investing Activities

Net cash used in investing activities for the six months ended June 30, 2015 was US\$589.0 million and was primarily attributable to capital expenditures for development projects, as well as maintenance spending. Capital expenditures for the six months ended June 30, 2015, totaled US\$599.6 million, including US\$533.1 million for construction activities at The Parisian Macao and Sands Cotai Central, and US\$66.5 million for our operations, mainly at The Venetian Macao and Sands Macao.

#### **Cash Flows** — Financing Activities

For the six months ended June 30, 2015, net cash used in financing activities was US\$893.3 million, which was primarily attributable to US\$1,030.2 million in interim dividend payments and US\$820.2 million for repayments of borrowings under the Extended 2011 VML Revolving Facility, partially offset by US\$999.3 million in proceeds from borrowings under the 2011 VML Accordion Term.

#### 2.3 CAPITAL EXPENDITURES

Capital expenditures were used primarily for new projects and to renovate, upgrade and maintain existing properties. Set forth below is historical information on our capital expenditures, excluding capitalized interest and construction payables:

	Six months ended	June 30,		
	2015	2014		
	(US\$ in millions)			
The Venetian Macao	43.4	44.2		
Sands Cotai Central	219.1	156.5		
The Plaza Macao	8.2	21.9		
Sands Macao	13.5	14.8		
Ferry and other operations	1.4	1.1		
The Parisian Macao	314.0	189.6		
Total capital expenditures	599.6	428.0		

Our capital expenditure plans are significant. Sands Cotai Central opened in phases, beginning in April 2012. We have begun construction activities on the St. Regis tower, the remaining phase of the project, which will include a fourth hotel and mixed-use tower under the St. Regis brand that is expected to open at the end of 2015, subject to Macao Government approval. The total cost to complete the remaining phase of the project is expected to be approximately US\$380 million.

We have begun construction on The Parisian Macao, an integrated resort that will be connected to The Venetian Macao and The Plaza Macao. The Parisian Macao is intended to include a gaming area (to be operated under our gaming subconcession), a hotel with over 3,000 rooms and suites and retail, entertainment, dining and meeting facilities. We expect the cost to design, develop and construct The Parisian Macao will be approximately US\$2.7 billion, inclusive of payments made for the land premium. As with projects of this nature, we will continue to analyze options for both a full and phased opening of the facility, which is anticipated to open in the second half of 2016, subject to Macao Government approval. We had capitalized construction costs of US\$1.18 billion, including land, as at June 30, 2015.

These investment plans are subject to change based upon the execution of our business plan, the progress of our capital projects, market conditions and the outlook on future business conditions.

#### 2.4 CAPITAL COMMITMENTS

Future commitments for property and equipment that are not recorded in the financial statements herein are as follows:

	June 30,	December 31,
	<b>2015</b> (US\$ in m	2014 illions)
Contracted but not provided for	1,397.4	1,884.5
Authorized but not contracted for	1,019.5	1,161.3
Total capital commitments	2,416.9	3,045.8

#### 2.5 DIVIDENDS

On January 23, 2015, the Board declared an interim dividend of HK\$0.99 (equivalent to US\$0.128) per share. This interim dividend, amounting in aggregate to HK\$7.99 billion (equivalent to US\$1.03 billion), was paid on February 27, 2015.

On June 17, 2015, the Shareholders approved a final dividend of HK\$1.00 (equivalent to US\$0.129) per share for the year ended December 31, 2014 to Shareholders whose names appeared on the register of members of the Company on June 24, 2015. The final dividend, amounting in aggregate to HK\$8.07 billion (equivalent to US\$1.04 billion), was paid on July 15, 2015.

The Board does not recommend the payment of an interim dividend for the six months ended June 30, 2015.

#### 2.6 PLEDGE OF FIXED ASSETS

We have pledged a substantial portion of our fixed assets to secure our loan facilities. As at June 30, 2015, we have pledged leasehold interests in land; buildings; building, land and leasehold improvements; furniture, fittings and equipment; construction in progress; and vehicles with an aggregate net book value of approximately US\$7.07 billion (December 31, 2014: US\$7.06 billion).

## 2. MANAGEMENT DISCUSSION AND ANALYSIS

#### 2.7 CONTINGENT LIABILITIES AND RISK FACTORS

The Group has contingent liabilities arising in the ordinary course of business. Management has made estimates for potential litigation costs based upon consultation with legal counsel. Actual results could differ from these estimates; however, in the opinion of management, such litigation and claims will not have a material adverse effect on our financial condition, results of operations or cash flows.

Under the land concession for The Parisian Macao, which is anticipated to open in the second half of 2016 (subject to Macao Government approval), we are required to complete the development by April 2016. The land concession for Sands Cotai Central contains a similar requirement that the development be completed by December 2016. We have applied for an extension from the Macao Government to complete The Parisian Macao as we believe we will be unable to meet the April 2016 deadline. Should we determine that we are unable to complete Sands Cotai Central by December 2016, we would then also expect to apply for another extension from the Macao Government. If we are unable to meet the Sands Cotai Central deadline and the deadlines for either development are not extended, we could lose our land concessions for The Parisian Macao or Sands Cotai Central, which would prohibit us from operating any facilities developed under the respective land concessions. As a result, the Group could record a charge for all or some portion of the US\$1.18 billion or US\$4.78 billion in capitalized construction costs including land, as at June 30, 2015, related to The Parisian Macao and Sands Cotai Central, respectively.

#### 2.8 CAPITAL RISK MANAGEMENT

The Group's primary objective when managing capital is to safeguard the Group's ability to continue as a going concern in order to provide returns for Shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk.

The capital structure of the Group consists of debt, which includes borrowings (including current and non-current borrowings as shown in note 15 to the condensed consolidated financial statements), cash and cash equivalents, and equity attributable to Shareholders, comprising issued share capital and reserves.

The Group actively and regularly reviews and manages its capital structure to maintain the net debt-to-capital ratio (gearing ratio) at an appropriate level based on its assessment of the current risk and circumstances. This ratio is calculated as net debt divided by total capital. Net debt is calculated as interest-bearing borrowings, net of deferred financing costs, less cash and cash equivalents and restricted cash and cash equivalents. Total capital is calculated as equity, as shown in the consolidated balance sheet, plus net debt.

June 30,	December 31,
2015	2014
(US\$ in millions except	t percentages)

Interest-bearing borrowings, net of deferred financing costs	3,294.5	3,115.4
Less: cash and cash equivalents	(1,955.4)	(2,535.3)
restricted cash and cash equivalents	(7.1)	(6.5)
Net debt	1,331.9	573.6
Total equity	5,106.4	6,429.3
Total capital	6,438.3	7,002.9
Gearing ratio	20.7%	8.2%

The increase in the gearing ratio during the six months ended June 30, 2015 was primarily due to interim dividend payments of US\$1.03 billion.

#### 2.9 FOREIGN EXCHANGE RISK

The Group's foreign currency transactions are mainly denominated in US\$. The majority of assets and liabilities are denominated in US\$, HK\$ and MOP. The Group is subject to foreign exchange rate risk arising from future commercial transactions and recognized assets and liabilities that are denominated in a currency other than MOP, which is the functional currency of major operating companies within the Group. The Group currently does not have a foreign currency hedging policy.

#### 2.10 BUSINESS REVIEW AND PROSPECTS

Our business strategy is to continue to successfully execute our Cotai Strip developments and to leverage our integrated resort business model to create Asia's premier gaming, leisure and convention destination. The Company continues to execute on the strategies outlined in our 2014 Annual Report. These strategies have proven to be successful in the first half of 2015 and we are confident they will continue into the future.

#### Sands Cotai Central

Sands Cotai Central is located across the street from The Venetian Macao and The Plaza Macao and is our largest integrated resort on Cotai. Sands Cotai Central opened in phases, beginning in April 2012. The property currently features three hotel towers: the first hotel tower, consisting of 636 five-star rooms and suites under the Conrad brand and 1,224 four-star rooms and suites under the Holiday Inn brand; the second hotel tower, consisting of 1,796 rooms and suites under the Sheraton brand; and the third hotel tower, consisting of 2,067 rooms and suites under the Sheraton brand. Within Sands Cotai Central, we also own and currently operate approximately 370,000 square feet of gaming space, approximately 350,000 square feet of meeting space and approximately 331,000 square feet of retail space, as well as entertainment and dining facilities. We have begun construction activities on the St. Regis tower, the remaining phase of the project, which will include a fourth hotel and mixed-use tower under the St. Regis brand that is expected to open at the end of 2015, subject to Macao Government approval. The total cost to complete the remaining phase of the project is expected to be approximately US\$380 million.

#### **The Parisian Macao**

The Parisian Macao, which is currently expected to open in the second half of 2016 (subject to Macao Government approval), is intended to include a gaming area (to be operated under our gaming subconcession), a hotel with over 3,000 rooms and suites and retail, entertainment, dining and meeting facilities. We expect the cost to design, develop and construct The Parisian Macao will be approximately US\$2.7 billion, inclusive of payments made for the land premium. We had capitalized construction costs of US\$1.18 billion for The Parisian Macao, including land, as at June 30, 2015.



## 3. **CORPORATE** GOVERNANCE

#### 3.1 HUMAN RESOURCES

As at June 30, 2015, our team member profile was as follows:

Number of Full-time Team Members: 24,849 Average Age: 39

Gender Ratio: Male 47%

Female 53%

Total Number of Nationalities: 54

Number of Team Members of Hotel Partners: 2,134
Number of Full-time Team Members: 24,849 **Total Number of Team Members: 26,983** 

Sands China Ltd. announced at the beginning of July 2014 that a special reward will be paid to full-time manager grade and below team members. The reward is equivalent to one month's salary and will be paid every July together with the team members' salary until 2017. There have been no other material changes to the information disclosed in the 2014 Annual Report regarding remuneration of team members, remuneration policies, and team members' development.

#### **3.2 ENVIRONMENT**

We recognize the impact our business has on the environment and we continue to strive to achieve the goals we have set ourselves in the areas of resource conservation and reducing our environmental foot print. We encourage and are grateful to those Shareholders who have elected to receive our annual and interim reports via electronic means, thereby reducing the need to print hard copies of our reports. Should you wish to start receiving an electronic copy of our annual and interim reports, please refer to page 58 of this report for more information.

To minimize the impact on our environment, this 2015 Interim Report is printed on recycled paper using soy ink.

More information about Sands ECO360° Global Sustainability Strategy and the Environmental Reports published by Las Vegas Sands Corp. covering its global properties is available at http://www.sands.com/sands-eco-360/our-vision.html.

## THE ENVIRONMENTALLY RESPONSIBLE

choice for green meetings worldwide

#### 28 million

kWh of Energy was saved by installing LED and other energy efficient lights, and through optimization of cooling and heating systems

#### 30 million

gallons of water were saved in 2014 through water flow controllers, low-flow shower heads and an automatic irrigation system

#### **EarthCheck**

The Venetian Macao received a Bronze Benchmarked certification in 2014

#### **EARTH HOUR**

- Earth Hour Every Month implemented at Sands China properties
- 15 hotels in Macao have taken our 'I Will If You Will Challenge' to join Earth Hour Every Month



portion of our suite lighting and other operational areas that use the latest LED and other energy saving technologies













• Certificate of Commendation from HKEx for Carbon Footprint Reporting • CEM Energy Saving Contest Award 2014

Certification

• IMEX-GMIC Green Supplier Award 2014 • China Green Enterprise Award 2014 for the category of "Outstanding Sustainable

Development Enterprise"

• Macao Green Hotel Gold Award —

Sands Cotai Central

• ISO20121 Accreditation —

• China Hotelier Award 2014

(Winner — Sands Macao; Merit Award — Sands Cotai Central)

#### CONTRIBUTION TO COMMUNITY

- 50 community activities including 15 green action events in 2014
- · One project day hosted to build 20,000 hygiene kits for charities in Asia and local community
  - Sands China Green Fund granted scholarships to 6 students in the 2013-2014 academic year

## **EURO V &**

A permanent electric bus launched in August 2014 and 25 shuttle buses fitted with battery operated air-conditioning

**EURO IV** 

#### 100

- number of recycling points at the Sands China facilities are used for collecting and separation of recyclable materials
  - 3,900 tons of waste diverted through recycling initiatives

in 2014





#### 3.3 CORPORATE GOVERNANCE PRACTICES

Good corporate governance underpins the creation of Shareholder value at Sands China and maintaining the highest standards of corporate governance is a core responsibility of the Board. An effective system of corporate governance requires that our Board approves strategic direction, monitors performance, oversees effective risk management and leads the creation of the right compliant culture across the organization. It also gives our investors confidence that we are exercising our stewardship responsibilities with due skill and care.

To ensure that we adhere to high standards of corporate governance, we have developed our own corporate governance principles and guidelines that set out how corporate governance operates in practice within the Company. This is based on the policies, principles and practices set out in the Code and draws on other best practices.

The Board is of the view that throughout the six months ended June 30, 2015, save as disclosed below, the Company fully complied with all the code provisions and certain recommended best practices set out in the Code.

#### **Code Provision A.2.1**

Mr. Sheldon Gary Adelson, the Chairman of the Company, was appointed as the Chief Executive Officer of the Company with effect from March 6, 2015 following the retirement of the Company's previous Chief Executive Officer, Mr. Edward Matthew Tracy. The roles of Chairman and Chief Executive Officer have been performed by Mr. Adelson since then. Although under code provision A.2.1 of the Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual, the combination of the roles of chairman and chief executive officer by Mr. Adelson is considered to be in the best interests of the Company and its Shareholders as a whole. The Company believes that the combined roles of Mr. Adelson promotes better leadership for both the Board and management and allows more focus on developing business strategies and the implementation of objectives and policies. The structure is supported by the Company's well established corporate governance structure and internal control policies.

#### 3.4 MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has developed the Company Code for securities transactions by the Directors and relevant employees who are likely to be in possession of unpublished inside information of the Company on terms no less exacting than the Model Code. Following specific enquiry by the Company, all Directors have confirmed that they have complied with the Company Code and, therefore, with the Model Code throughout the six months ended June 30, 2015 and to the date of this Interim Report.

#### 3.5 BOARD AND BOARD COMMITTEES COMPOSITION

The following changes were made to the composition of the Board and the Board Committees of the Company during the six months ended June 30, 2015:

On March 6, 2015, Mr. Edward Matthew Tracy retired as the President and Chief Executive Officer, an Executive Director and a member of the Capex Committee of the Company.

Mr. Sheldon Gary Adelson was appointed as the Chief Executive Officer of the Company and was re-designated as an Executive Director of the Company with effect from March 6, 2015.

Mr. Robert Glen Goldstein was appointed as the Interim President and a member of the Capex Committee of the Company and was re-designated as an Executive Director of the Company with effect from March 6, 2015.

## 3. **CORPORATE** GOVERNANCE

On April 1, 2015, Mr. David Alec Andrew Fleming retired as the Company Secretary, General Counsel, Authorized Representative of the Company and the Alternate Director to Mr. Michael Alan Leven, a Non-Executive Director of the Company.

The Directors of the Company as at the date of this Interim Report are:

	Title	Note
<b>Executive Directors</b>		
Sheldon Gary Adelson	Chairman of the Board and Chief Executive Officer	Re-designated March 6, 2015
Robert Glen Goldstein	Interim President	Re-designated March 6, 2015
Toh Hup Hock	Executive Vice President and Chief Financial Officer	Appointed June 30, 2010
Non-Executive Directors		
Michael Alan Leven		Re-designated July 27, 2011
Charles Daniel Forman		Elected May 30, 2014
Independent Non-Executive Dir	ectors	
lain Ferguson Bruce		Appointed October 14, 2009
Chiang Yun		Appointed October 14, 2009
David Muir Turnbull		Appointed October 14, 2009
Victor Patrick Hoog Antink		Appointed December 7, 2012
Steven Zygmunt Strasser		Elected May 31, 2013

The Board has established four committees, being the Audit Committee, the Remuneration Committee, the Nomination Committee and the Capex Committee. The table below details the membership and composition of each of the four committees as at the date of this Interim Report.

Director	Audit Committee	Remuneration Committee	Nomination Committee	Capex Committee
Shaldan Cany Adalsan			Chairman	
Sheldon Gary Adelson Robert Glen Goldstein	_	_	Chairman —	Member <sup>(1)</sup>
Toh Hup Hock	_	_	_	—
Michael Alan Leven	_	_	_	Chairman
Charles Daniel Forman	_	_	_	_
lain Ferguson Bruce	Member	Member	Member	_
Chiang Yun	Member	_	_	_
David Muir Turnbull	_	Chairman	Member	_
Victor Patrick Hoog Antink	Chairman	Member	_	Member
Steven Zygmunt Strasser	Member	Member	_	_

<sup>(1)</sup> Appointed by a resolution of the Board on January 23, 2015

### 3.6 DISCLOSURE OF DIRECTORS' INFORMATION PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

#### **Other Major Appointment**

On May 6, 2015, Ms. Chiang Yun, an Independent Non-Executive Director of the Company, was appointed as an Independent Non-Executive Director, the chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee of Pacific Century Premium Developments Limited, listed on the Stock Exchange (stock code: 432).

On June 8, 2015, Mr. Toh Hup Hock, an Executive Director of the Company, was appointed as a committee member of the Tourism Development Committee of the Macao Government.

#### 3.7 AUDIT COMMITTEE REVIEW

The Audit Committee has reviewed the accounting policies adopted by the Group and the unaudited condensed consolidated financial statements for the six months ended June 30, 2015, and was of the opinion that the preparation of such interim results complied with the applicable accounting standards and requirements and that adequate disclosures have been made. All of the Audit Committee members are Independent Non-Executive Directors, with Mr. Victor Patrick Hoog Antink (Chairman of the Audit Committee) and Mr. Iain Ferguson Bruce possessing the appropriate professional qualifications and accounting and related financial management expertise.

#### 3.8 INTERESTS OF DIRECTORS AND CHIEF EXECUTIVES

The interests of each of the Directors and Chief Executives in the shares, underlying shares and debentures of the Company and any of the Company's associated corporations (within the meaning of Part XV of the SFO) as at June 30, 2015, as recorded in the register required to be kept under Section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, are set out in the table and explanatory notes below:

Name of Director	Company	Nature of interest	Number of Shares	Approximate percentage of shareholding interest
Sheldon Gary Adelson	Company	Interest in a controlled corporation	5,657,814,885(L)	70.12%
Toh Hup Hock	Company	Beneficial owner	981,200(L) <sup>(4)</sup>	0.01%

Name of Director	Associated corporation	Nature of interest	Number of securities	Approximate percentage of shareholding interest
Sheldon Gary Adelson	LVS	Beneficial owner	66,201,340(L) <sup>(1)</sup>	8.30%
		Family Interest	328,729,775(L) <sup>(2)</sup>	41.23%
Robert Glen Goldstein	LVS	Beneficial owner	2,867,508(L) <sup>(3)</sup>	0.36%
Toh Hup Hock	LVS	Beneficial owner	60,000(L) <sup>(4)</sup>	0.01%
Michael Alan Leven	LVS	Beneficial owner	777,036(L) <sup>(5)</sup>	0.10%
Charles Daniel Forman	LVS	Beneficial owner	216,301(L) <sup>(6)</sup>	0.03%

The letter "L" denotes the person's long position in such shares/securities.

### 3. **CORPORATE**GOVERNANCE

#### Notes:

- (1) This amount includes (a) 65,910,537 shares of LVS's common stock (see note 7), (b) 44,287 unvested shares of LVS's restricted stock, and (c) 246,516 options to purchase 246,516 shares in LVS's common stock, of which 13,793 are vested and exercisable. Mr. Adelson and his wife together are entitled to control the exercise of one-third or more of the voting power at stockholders' meetings of LVS. LVS's interests in our Company are set out in the below paragraph "Interests of Substantial Shareholders".
- (2) This amount includes (a) 93,779,145 shares of LVS's common stock held by Dr. Miriam Adelson, (b) 1,772,576 shares of LVS's common stock held by trusts for the benefit of Dr. Adelson and her family members over which Dr. Adelson, as trustee, retains sole voting control, (c) 2,709,026 shares of LVS's common stock held by trusts or custodial accounts for the benefit of Dr. Adelson's family members over which Dr. Adelson, as trustee or in another fiduciary capacity, retains sole voting control and dispositive power, (d) 217,902,318 shares of LVS's common stock held by trusts for the benefit of Dr. Adelson and her family members over which Dr. Adelson, as trustee, shares dispositive power, and (e) 12,566,710 shares of LVS's common stock held by Adfam Investment Company LLC over which Dr. Adelson, as co-manager, shares voting and dispositive control with Mr. Adelson.
- (3) This amount includes (a) 169,111 shares of LVS's common stock (see note 7), (b) 225,000 unvested LVS's restricted stock, and (c) 2,473,397 options to purchase 2,473,397 shares in LVS's common stock, of which 223,397 are vested and exercisable.
- (4) These amounts include (a) 538,000 shares of the Company, (b) 443,200 unvested restricted share units of the Company, and (c) 60,000 options to purchase 60,000 shares of LVS's common stock, all of which are vested and exercisable.
- (5) This amount includes (a) 767,036 shares of LVS's common stock (see note 7), of which 407,565 shares are held by a corporation which Mr. Leven controls one-third or more of the voting power at its general meetings, or the corporation or its directors are accustomed to act in accordance with his directions, and (b) 10,000 options to purchase 10,000 shares in LVS's common stock, all of which are vested and exercisable.
- (6) This amount includes (a) 206,301 shares of LVS's common stock (see note 7), and (b) 10,000 options to purchase 10,000 shares in LVS's common stock, all of which are vested and exercisable.
- (7) In the annual and interim reports of the Company published prior to 2012, the Company has disclosed LVS's common stock and LVS's vested restricted stock separately. From the 2012 interim report onwards, the total number of LVS's common stock includes the number of vested LVS's restricted stock and LVS's common stock.

None of the Directors or the Chief Executives had short positions in respect of shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) as at June 30, 2015.

Save as disclosed above, so far as was known to the Directors, as at June 30, 2015, none of the Directors or the Chief Executives of the Company had, pursuant to Divisions 7 and 8 of Part XV of the SFO, nor were they taken or deemed to have under such provisions of the SFO, any interest or short position in any shares or underlying shares or interest in debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) that were required to be notified to the Company and the Stock Exchange, or any interests that were required, pursuant to Section 352 of the SFO, to be entered into the register referred to therein, or any interests that were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

As at June 30, 2015, save as disclosed above, none of the Directors nor the Chief Executives of the Company (including their spouses and children under 18 years of age) had any interest in, or had been granted, or exercised, any rights to subscribe for shares (or warrants or debentures, if applicable) of the Company and its associated corporations (within the meaning of Part XV of the SFO).

#### 3.9 INTERESTS OF SUBSTANTIAL SHAREHOLDERS

The interests of substantial Shareholders in the shares and underlying shares of the Company as at June 30, 2015, as recorded in the register required to be kept under Section 336 of Part XV of the SFO or as the Company is aware, are set out in the table below.

The Company had been notified of the following substantial Shareholders' interests in the shares of the Company as at June 30, 2015:

Name of substantial Shareholder	Capacity/Nature of interest	Number of Shares	% of issued share capital	
Sheldon Gary Adelson	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
Las Vegas Sands Corp.	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
Las Vegas Sands, LLC	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
Venetian Casino Resort, LLC	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
LVS (Nevada) International	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
Holdings, Inc. LVS Dutch Finance CV	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
LVS Dutch Holding BV	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
Sands IP Asset Management BV	Interest in a controlled corporation	5,657,814,885(L)	70.12%	
Venetian Venture Development Intermediate II	Beneficial owner	5,657,814,885(L)	70.12%	

The letter "L" denotes the person's long position in such shares.

As at June 30, 2015, the Company had not been notified of any short positions being held by any substantial Shareholder in the shares or underlying shares of the Company.

#### 3.10 INTERESTS OF ANY OTHER PERSONS

Save as disclosed above, as at June 30, 2015, the Company had not been notified of any persons who had interests or short positions in the shares or underlying shares of the Company, as recorded in the register required to be kept under Section 336 of Part XV of the SFO.

#### 3.11 EQUITY AWARD PLAN

On November 8, 2009, our Company adopted an Equity Award Plan for the purpose of attracting able persons to enter and remain in the employment of our Group. The Equity Award Plan also provides a means whereby employees, Directors and consultants of our Group can acquire and maintain Share ownership, thereby strengthening their commitment to the welfare of our Group and promoting an identity of interest between Shareholders and these persons.

#### **Share Options**

As at June 30, 2015, 62,878,991 options to purchase shares in the Company had been granted under the Equity Award Plan of which 21,055,661 options had been exercised and 18,191,459 options had lapsed.

## 3. **CORPORATE** GOVERNANCE

Details of the grant of share options and a summary of movements of the outstanding share options during the period under the Equity Award Plan were as follows:

Weighted

Options to Subscribe for Ordinary Shares Granted under the Company's Equity Award Plan

				Closing price of Shares				Number of options				Number of options			Weighted average closing price of Shares immediately before the	
Director & eligible employees	Date granted	Options granted	Exercise price per Share HK\$	immediately before the date of grant HK\$	Exercise period	outstanding as at January 1, 2015	granted during the period	vested during the period	lapsed during the period	exercised during the period	outstanding as at June 30, 2015	dates on which options were exercised HK\$				
David Alec Andrew Fleming	September 1, 2011	130,000	23.28	24.20	September 1, 2012– September 29, 2017	32,500	_	_	_	_	32,500	_				
Other eligible	March 31, 2010	16,876,100	11.63	12.10	March 31, 2011–	1,518,075	_	_	_	401,800	1,116,275	33.56				
employees	September 30, 2010	2,672,500	13.23	14.32	March 30, 2020 September 30, 2011– September 29, 2020	497,950	_	_	_	201,000	296,950	32.55				
	January 17, 2011	2,746,300	18.57	19.14	January 17, 2012–	329,525	_	327,450	_	324,425	5,100	37.35				
	May 11, 2011	2,530,591	21.73	21.40	January 16, 2021 May 11, 2012– May 10, 2021	707,996	_	389,148	_	141,725	566,271	32.19				
	August 30, 2011	1,584,400	22.48	22.80	August 30, 2012-	422,725	_	_	_	_	422,725	_				
	November 24, 2011	2,671,000	20.23	20.95	August 29, 2021 November 24, 2012– November 23, 2021	876,225	_	_	_	150,250	725,975	34.83				
	March 5, 2012	1,434,500	28.23	29.25	March 5, 2013– March 4, 2022	481,600	_	200,175	_	_	481,600	-				
	May 14, 2012	1,787,100	28.14	28.90	May 14, 2013– May 13, 2022	1,139,400	_	381,775	-	-	1,139,400	_				
	August 31, 2012	1,538,100	26.82	27.50		1,366,100	_	_	_	_	1,366,100	_				
	September 17, 2012	845,000	28.43	28.50	September 17, 2013– September 16, 2022	260,000	-	-	-	-	260,000	_				
	November 22, 2012	585,100	31.48	31.65	November 22, 2013– November 21, 2022	585,100	_	_	_	_	585,100	_				
	December 24, 2012	312,000	33.28	34.05	December 24, 2013– December 23, 2022	312,000	_	_	_	_	312,000	_				
	February 15, 2013	1,486,800	36.73	36.50	February 15, 2014– February 14, 2023	1,340,200	_	371,700	_	_	1,340,200	_				
	May 16, 2013	1,241,900	40.26	40.45	May 16, 2014– May 15, 2023	591,900	_	99,225	146,250	_	445,650	_				
	September 18, 2013	1,058,500	46.78	47.65		623,000	_	_	174,750	_	448,250	_				
	November 13, 2013	749,600	53.95	54.70	November 13, 2014– November 12, 2023	504,900	_	_	_	_	504,900	_				
	February 24, 2014	2,602,300	59.35	58.90	February 24, 2015– February 23, 2024	2,602,300	_	650,575	-	_	2,602,300	_				
	March 18, 2014	3,238,800	62.94	62.25	March 18, 2015– March 17, 2024	3,238,800	_	809,700	149,025	_	3,089,775	_				
	May 21, 2014	2,723,800	57.75	57.40	May 21, 2015– May 20, 2024	2,723,800	_	629,525	205,700	_	2,518,100	_				
	June 18, 2014	1,071,400	53.64	53.10	June 18, 2015– June 17, 2024	1,071,400	_	199,900	271,800	_	799,600	_				
	June 23, 2014	552,500	54.20	54.60	June 23, 2015-	552,500	_	138,125	-	_	552,500	_				
	August 29, 2014	1,063,100	52.33	51.35	June 22, 2024 August 29, 2015– August 28, 2024	1,063,100	_	_	195,100	_	868,000	_				
	September 26, 2014	195,000	43.27	41.30	September 26, 2015– September 25, 2024	195,000	_	_	_	_	195,000	-				
	December 29, 2014	213,600	38.90	38.50	December 29, 2015– December 28, 2024	213,600	-	_	_	_	213,600	-				
	March 3, 2015	648,400	35.90	35.30	March 3, 2016– March 2, 2025	_	648,400	_	_	_	648,400	_				
	May 5, 2015	795,600	33.15	32.80	May 5, 2016– May 4, 2025	_	795,600	-	_	_	795,600	-				
	May 22, 2015	1,300,000	32.35	32.05	May 22, 2016– May 21, 2025	_	1,300,000	_	_	_	1,300,000	_				

#### Notes:

- 1. The exercise price of the share options is determined upon the offer of grant of the options and should not be less than the higher of (a) the closing price per share of the Company on the date of offer of such options, which must be a business day; (b) the average closing price per share of the Company for the five business days immediately preceding the date of offer of such options; and (c) the nominal value per share of the Company.
- 2. Save as disclosed in note 3 below, the proportion of underlying shares in respect of which the above share options will vest is as follows:

Proportion of underlying shares in respect of which the above share options will vest is as follows:

Before the first anniversary of the date of grant of the option (the "Offer Anniversary")	None
From the first Offer Anniversary to the date immediately before the second Offer Anniversary	One-quarter
From the second Offer Anniversary to the date immediately before the third Offer Anniversary	Two-quarters
From the third Offer Anniversary to the date immediately before the fourth Offer Anniversary	Three-quarters
From the fourth Offer Anniversary and thereafter	All

3. 130,000 share options granted to Mr. David Alec Andrew Fleming on September 1, 2011 were to vest according to the above schedule. An amendment to the option agreement approved on November 6, 2014 changed the vesting date of the last quarter of these share options (the unvested portion) to July 1, 2017, the completion date of the consultant agreement that became effective on July 1, 2015.

When the options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognized in share-based compensation reserve will be transferred to retained earnings.

The Company estimates the fair value of options granted using the Black-Scholes option-pricing model. The weighted average fair value of options granted during the six months ended June 30, 2015, measured as at the date of grant, was approximately US\$0.95.

### 3. **CORPORATE**GOVERNANCE

Significant estimates and assumptions are required to be made in determining the parameters for applying the Black-Scholes option-pricing model, including estimates and assumptions regarding the risk-free rate of return, expected dividend yield and volatility of the underlying shares and the expected life of the options. These estimates and assumptions could have a material effect on the determination of the fair value of the share options and the amount of such equity awards expected to vest, which may in turn significantly impact the determination of the share-based compensation expense. The following assumptions were used to derive the fair values of options granted during the six months ended June 30, 2015:

Weighted average volatility	44.8%
Expected term (in years)	4.0
Risk-free rate	0.7%
Expected dividends	6.0%

#### **Restricted Share Units**

As at June 30, 2015, 3,090,000 restricted share units had been granted under the Equity Award Plan. As a result of the Company cash-settling and planning to cash-settle certain future unvested restricted share units on their vesting dates, 1,432,000 unvested restricted share units were modified from equity-settled to cash-settled. Of this amount, 700,095 restricted share units vested on a pro-rata basis in accordance with their terms during the six months ended June 30, 2015 and were cash-settled.

Save as disclosed herein, no options, restricted share units or any other share-based awards were granted under the Equity Award Plan or any equity award plan of the Group as at June 30, 2015 and no options, restricted share units or any other share-based awards were cancelled during the period.

#### 3.12 PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SHARES

Neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the listed shares of the Company during the six months ended June 30, 2015.

## 4.1 **REPORT ON REVIEW OF CONDENSED**CONSOLIDATED FINANCIAL STATEMENTS

### Deloitte.

### 德勤

#### TO THE BOARD OF DIRECTORS OF SANDS CHINA LTD.

(Incorporated in the Cayman Islands with limited liability)

#### INTRODUCTION

We have reviewed the condensed consolidated financial statements of Sands China Ltd. (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 28 to 56, which comprises the consolidated balance sheet as at June 30, 2015 and the related consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended, and certain explanatory notes. The Main Board Listing Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited require the preparation of a report on interim financial information to be in compliance with the relevant provisions thereof and International Accounting Standard 34 Interim Financial Reporting ("IAS 34"). The directors of the Company are responsible for the preparation and presentation of these condensed consolidated financial statements in accordance with IAS 34. Our responsibility is to express a conclusion on these condensed consolidated financial statements based on our review, and to report our conclusion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

#### **SCOPE OF REVIEW**

We conducted our review in accordance with International Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of these condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### CONCLUSION

Based on our review, nothing has come to our attention that causes us to believe that the condensed consolidated financial statements are not prepared, in all material respects, in accordance with IAS 34.

#### **Deloitte Touche Tohmatsu**

Certified Public Accountants Hong Kong August 14, 2015

## 4.2 **CONSOLIDATED**INCOME STATEMENT

Six months ended June 30,

**2015** 2014

US\$'000 except per share data

		US\$'000, except per share data		
	Note	(Unaudited)		
Net revenues	5	3,516,594	5,075,255	
Gaming tax		(1,382,490)	(2,169,447)	
Employee benefit expenses		(568,459)	(529,555)	
Depreciation and amortization		(268,457)	(257,250)	
Gaming promoter/agency commissions		(81,948)	(183,949)	
Inventories consumed		(40,196)	(49,932)	
Other expenses and losses	6	(429,488)	(465,309)	
Operating profit		745,556	1,419,813	
Interest income		8,736	9,489	
Interest expense, net of amounts capitalized	7	(30,459)	(38,193)	
Loss on modification or early retirement of debt	15	_	(17,964)	
Profit before income tax		723,833	1,373,145	
Income tax benefit/(expense)	8	10,660	(2,729)	
Profit for the period attributable to equity holders				
of the Company		734,493	1,370,416	
Earnings per share for profit attributable to				
equity holders of the Company				
— Basic	9	US9.10 cents	US16.99 cents	
— Diluted	9	US9.10 cents	US16.98 cents	

## 4.2 **CONSOLIDATED**STATEMENT OF COMPREHENSIVE INCOME

Six months ended June 30,

2015

2014

US\$'000

	(Unaudite	ed)
Profit for the period attributable to equity holders of the Company	734,493	1,370,416
Other comprehensive income, net of tax		
Item that will not be reclassified subsequently to profit or loss:		
Currency translation differences	3,352	3,823
Total comprehensive income for the period attributable to		
equity holders of the Company	737,845	1,374,239

## 4.2 **CONSOLIDATED**BALANCE SHEET

		June 30,	December 31,
		2015	2014
		US\$'0	00
	Note	(Unaudited)	(Audited)
ASSETS			
Non-current assets			
Investment properties, net		1,200,042	1,143,222
Property and equipment, net	11	7,204,694	6,912,974
Intangible assets, net		23,117	20,705
Deferred income tax assets		37,700	23,910
Other assets, net		29,529	30,506
Trade and other receivables and prepayments, net		23,946	21,328
Total non-current assets		8,519,028	8,152,645
Current assets			
Inventories		11,976	13,913
Trade and other receivables and prepayments, net	12	534,036	639,180
Restricted cash and cash equivalents		7,120	6,538
Cash and cash equivalents		1,955,421	2,535,315
Total current assets		2,508,553	3,194,946
Total assets		11,027,581	11,347,591

		June 30, 2015	December 31, 2014
		<b>2015</b> US\$'00	
	Note	(Unaudited)	(Audited)
EQUITY			
Capital and reserves attributable to equity holders			
of the Company			
Share capital	13	80,689	80,677
Reserves		5,025,669	6,348,670
Total equity		5,106,358	6,429,347
LIABILITIES			
Non-current liabilities			
Trade and other payables	14	80,330	77,566
Borrowings	15	3,368,866	3,194,369
Deferred income tax liabilities		26,807	26,504
Total non-current liabilities		3,476,003	3,298,439
Current liabilities			
Trade and other payables	14	1,395,361	1,608,344
Dividend payable	10	1,041,180	_
Current income tax liabilities		2,910	5,644
Borrowings	15	5,769	5,817
Total current liabilities		2,445,220	1,619,805
Total liabilities		5,921,223	4,918,244
Total equity and liabilities		11,027,581	11,347,591
Net current assets		63,333	1,575,141
Total assets less current liabilities		8,582,361	9,727,786

Approved by the Board of Directors on August 14, 2015 and signed on behalf of the Board by

Sheldon Gary AdelsonToh Hup HockDirectorDirector

## 4.2 **CONSOLIDATED**STATEMENT OF CHANGES IN EQUITY

	Share capital	Capital reserve	Share premium		Share-based compensation reserves ''000 udited)	Currency translation reserve	Retained earnings	Total
For the six months ended								
June 30, 2014	00.633	07.425	2 400 405	6 247	52.724	7.004	4.02.4.460	6 440 000
Balance at January 1, 2014	80,632	87,435	2,180,495	6,317	52,731	7,804	4,034,468	6,449,882
Profit for the period Other comprehensive income	_	_	_	_	_	_	1,370,416	1,370,416
for the period, net of tax	_			_		3,823		3,823
Tor the period, flet or tax					<del>_</del>	3,023		3,023
Total comprehensive income	_	_	_	_	_	3,823	1,370,416	1,374,239
Exercise of share options	27	_	6,636	_	_	_	_	6,663
Transfer to share premium upon								
exercise of share options	_	_	3,866	_	(3,866)	_	_	_
Share-based compensation								
of the Company	_	_	_	_	11,635	_	_	11,635
Share-based compensation								
charged by LVS	_	_	_	_	390	_	_	390
Dividends to equity holders			(000 FG2)				(1.000.000)	(2,000,502)
of the Company (Note 10)			(800,563)				(1,800,000)	(2,600,563)
Balance at June 30, 2014	80,659	87,435	1,390,434	6,317	60,890	11,627	3,604,884	5,242,246
For the six months ended June 30, 2015								
Balance at January 1, 2015	80,677	87,435	1,397,002	6,317	71,062	4,682	4,782,172	6,429,347
Profit for the period	_	_	_	_	_	_	734,493	734,493
Other comprehensive income								
for the period, net of tax	_	_				3,352		3,352
Total comprehensive income	_	_	_	_	_	3,352	734,493	737,845
Exercise of share options	12	_	2,499	_	_	_	-	2,511
Reclassification of certain			,					,-
share-based compensation								
awards from equity-settled								
to cash-settled	_	_	_	_	(5,472)	_	_	(5,472)
Transfer to share premium upon								
exercise of share options	_	_	1,662	_	(1,662)	_	_	_
Share-based compensation					40.645			45.6:5
of the Company	_	_	_	_	13,642	_	_	13,642
Share-based compensation					4.44			4.44
charged by LVS Dividends to equity holders	_	_	_	_	141	_	_	141
of the Company (Note 10)	_	_	_	_	_	_	(2,071,656)	(2,071,656)
							\-/-: ·/***/	(=,-, ,,==0)
Balance at June 30, 2015	80,689	87,435	1,401,163	6,317	77,711	8,034	3,445,009	5,106,358

### 4.2 **CONDENSED**

### CONSOLIDATED STATEMENT OF CASH FLOWS

Six months ended June 30,

2015

2014

US\$'000

(Unaudited)

Net cash generated from operating activities	901,172	1,670,976
Cash flows from investing activities		
Increase in restricted cash and cash equivalents	(576)	(588)
Purchases of property and equipment	(520,933)	(389,530)
Additions to investment properties	(72,930)	(33,930)
Purchases of intangible assets	(5,755)	(4,529)
Proceeds from disposal of property and equipment	33	67
Interest received	11,199	10,158
Net cash used in investing activities	(588,962)	(418,352)
Cash flows from financing activities		
Proceeds from exercise of share options	2,511	6,663
Proceeds from borrowings	999,277	819,725
Repayments of borrowings	(820,188)	(819,679)
Dividends paid	(1,030,161)	(2,600,916)
Repayments of finance lease liabilities	(4,350)	(4,864)
Payments for deferred financing costs	(11,664)	(61,751)
Interest paid	(28,699)	(29,338)
Net cash used in financing activities	(893,274)	(2,690,160)
Net decrease in cash and cash equivalents	(581,064)	(1,437,536)
Cash and cash equivalents at beginning of period	2,535,315	2,943,424
Effect of exchange rate on cash and cash equivalents	1,170	1,897
Cash and cash equivalents at end of period	1,955,421	1,507,785
Carlo and and annihalanta annihala		
Cash and cash equivalents comprised:  Cash at bank and on hand	405 470	E01 E42
	495,170	581,542
Short-term bank deposits	1,460,251	926,243
	1,955,421	1,507,785

### 4.3 **NOTES TO THE CONDENSED**

### CONSOLIDATED FINANCIAL STATEMENTS

#### 1. GENERAL INFORMATION

#### **Principal activities**

Sands China Ltd. (the "Company") and its subsidiaries (collectively referred to as the "Group") are principally engaged in the operation of casino games of chance or games of other forms and the development and operation of integrated resorts and other ancillary services in the Macao Special Administrative Region of the People's Republic of China ("Macao"). The Group's immediate holding company is Venetian Venture Development Intermediate II ("VVDI (II)"). Las Vegas Sands Corp. ("LVS") is the Group's ultimate holding company.

The Company was incorporated in the Cayman Islands on July 15, 2009 as an exempted company with limited liability under the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Intertrust Corporate Services (Cayman) Limited, 190 Elgin Avenue, George Town, Grand Cayman KY1-9005, Cayman Islands. The Company's principal place of business in Hong Kong is Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong.

The Group owns and operates The Venetian Macao-Resort-Hotel ("The Venetian Macao"), which anchors the Cotai Strip, the Group's master-planned development of integrated resort properties in Macao. Sands Cotai Central opened in phases, beginning in April 2012. The property currently features three hotel towers, consisting of hotel rooms and suites under the Conrad, Holiday Inn and Sheraton brands. The Group owns The Plaza Macao, which is located adjacent and connected to The Venetian Macao. The Plaza Macao is an integrated resort that includes the Four Seasons Hotel Macao, the Plaza Casino, Shoppes at Four Seasons and Paiza Mansions. The Plaza Macao will also feature an apart-hotel tower consisting of Four Seasons-serviced and -branded luxury apart-hotel units and common areas. The Group also owns and operates the Sands Macao, the first Las Vegas-style casino in Macao. The Group's other ancillary services include ferry operations and other related operations.

The Company's shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited on November 30, 2009.

The unaudited condensed consolidated financial statements are presented in United States dollars ("US\$"), unless otherwise stated. The condensed consolidated financial statements were approved and authorized for issue by the Board of Directors of the Company on August 14, 2015.

These condensed consolidated financial statements have not been audited.

#### 2. BASIS OF PREPARATION

The condensed consolidated financial statements for the six months ended June 30, 2015 have been prepared in accordance with International Accounting Standard ("IAS") 34 "Interim Financial Reporting" issued by the International Accounting Standards Board ("IASB") and the applicable disclosure requirements of Appendix 16 to the Listing Rules. They should be read in conjunction with the Group's annual financial statements for the year ended December 31, 2014, which were prepared in accordance with International Financial Reporting Standards ("IFRS").

#### 3. SIGNIFICANT ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial assets and financial liabilities that are measured at fair value.

Except as described below, the accounting policies adopted and methods of computation used in the preparation of the condensed consolidated financial statements for the six months ended June 30, 2015 are consistent with those adopted and as described in the Group's annual financial statements for the year ended December 31, 2014.

During the period, there have been a number of new amendments to standards that have come into effect, which the Group has adopted at their respective effective dates. The adoption of these new amendments to standards had no material impact on the results of operations and financial position of the Group.

The Group has not early adopted the new or revised standards and amendments that have been issued, but are not yet effective for the period. The Group has already commenced the assessment of the impact of the new or revised standards and amendments to the Group, but is not yet in a position to state whether their adoption would have a significant impact on the results of operations and financial position of the Group.

The preparation of condensed consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. In preparing these condensed consolidated financial statements, the significant judgments made by management in the process of applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that were applied to the consolidated financial statements for the year ended December 31, 2014.

The Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The condensed consolidated financial statements do not include all financial risk management information and disclosures required in the annual financial statements and should be read in conjunction with the Group's annual financial statements for the year ended December 31, 2014. There have been no changes in any risk management policies since year-end 2014.

#### 4. SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by a group of senior management to make strategic decisions. The Group considers the business from a property and service perspective.

The Group's principal operating and developmental activities occur in Macao, which is the sole geographic area in which the Group is domiciled. The Group reviews the results of operations for each of its key operating segments, which are also the reportable segments: The Venetian Macao, Sands Cotai Central, The Plaza Macao, Sands Macao and ferry and other operations. The Group's primary projects under development are The Parisian Macao, the St. Regis tower (the remaining phase of Sands Cotai Central) and the Four Seasons apart-hotel tower.

## CONSOLIDATED FINANCIAL STATEMENTS

#### 4. SEGMENT INFORMATION (CONTINUED)

Revenue comprises turnover from the sale of goods and services in the ordinary course of the Group's activities. The Venetian Macao, Sands Cotai Central, The Plaza Macao, Sands Macao, and The Parisian Macao once in operation, derive their revenue primarily from casino, mall, hotel, food and beverage, convention, retail and other sources. Ferry and other operations mainly derive their revenue from the sale of ferry tickets for transportation between Hong Kong and Macao.

The Group's segment information is as follows:

	Six months ended June 30,	
	<b>2015</b> US\$'000 <b>(Unaudite</b>	
Net revenues		
The Venetian Macao	1,521,865	2,208,157
Sands Cotai Central	1,114,730	1,598,818
The Plaza Macao	364,226	596,369
Sands Macao	461,305	619,913
Ferry and other operations	68,980	66,026
The Parisian Macao	_	_
Inter-segment revenues	(14,512)	(14,028)
	3,516,594	5,075,255

	3,516,594	5,075,255
	Six months ender	d June 30,
	2015	2014
	US\$'000	
	(Unaudited)	
Adjusted EBITDA (Note)		
The Venetian Macao	526,477	872,850
Sands Cotai Central	319,628	513,026
The Plaza Macao	118,828	180,844
Sands Macao	123,247	172,984
Ferry and other operations	7,982	(2,354)
The Parisian Macao	_	_
	1,096,162	1,737,350

Note: Adjusted EBITDA is profit attributable to equity holders of the Company before share-based compensation, corporate expense, preopening expense, depreciation and amortization, net foreign exchange gains/(losses), gain/(loss) on disposal of property and equipment, investment properties and intangible assets, fair value losses on financial assets at fair value through profit or loss, interest, loss on modification or early retirement of debt and income tax benefit/(expense). Adjusted EBITDA is used by management as the primary measure of operating performance of the Group's properties and to compare the operating performance of the Group's properties with that of its competitors. However, adjusted EBITDA should not be considered in isolation; construed as an alternative to profit or operating profit; as an indicator of the Group's IFRS operating performance, other combined operations or cash flow data; or as an alternative to cash flow as a measure of liquidity. Adjusted EBITDA as presented by the Group may not be directly comparable to other similarly titled measures presented by other companies.

#### 4. SEGMENT INFORMATION (CONTINUED)

DEGINERY IN ORMATION (CONTINUED)		
	Six months ended	June 30,
	2015	2014
	US\$'000	
	(Unaudited)	
Depreciation and amortization		
The Venetian Macao	78,921	75,027
Sands Cotai Central	143,942	137,572
The Plaza Macao	19,986	20,383
Sands Macao	18,769	17,339
Ferry and other operations	6,839	6,929
The Parisian Macao	_	_
	268,457	257,250

The following is a reconciliation of adjusted EBITDA to profit for the period attributable to equity holders of the Company:

	Six months ended June 30,	
	2015	2014
	US\$'000	
	(Unaudite	d)
Adjusted EBITDA	1,096,162	1,737,350
Share-based compensation, net of amount capitalized <sup>(i)</sup>	(12,303)	(10,754)
Corporate expense	(36,893)	(29,292)
Pre-opening expense	(18,551)	(20,077)
Depreciation and amortization	(268,457)	(257,250)
Net foreign exchange gains	1,142	1,237
Loss on disposal of property and equipment, investment properties		
and intangible assets	(15,544)	(1,386)
Fair value losses on financial assets at fair value through profit or loss	_	(15)
Operating profit	745,556	1,419,813
Interest income	8,736	9,489
Interest expense, net of amounts capitalized	(30,459)	(38,193)
Loss on modification or early retirement of debt	(50,455)	(17,964)
Eoss of modification of early retirement of debt		(17,504)
Profit before income tax	723,833	1,373,145
Income tax benefit/(expense)	10,660	(2,729)
Profit for the period attributable to equity holders of the Company	734,493	1,370,416

<sup>(</sup>i) Amount includes share-based compensation of US\$1,054,000 and US\$749,000 (six months ended June 30, 2014: nil and US\$214,000) related to corporate expense and pre-opening expense, respectively.

# CONSOLIDATED FINANCIAL STATEMENTS

#### 4.

SEGMENT INFORMATION (CONTINUED)		
	Six months end	ded June 30,
	2015	2014
	US\$'0	00
	(Unaud	ited)
Capital expenditures		
The Venetian Macao	43,387	44,150
Sands Cotai Central	219,090	156,546
The Plaza Macao	8,179	21,850
Sands Macao	13,542	14,788
Ferry and other operations	1,385	1,092
The Parisian Macao	314,035	189,563
	599,618	427,989
	•	
	June 30,	December 31,
	2015	2014
	US\$'0	00
	(Unaudited)	(Audited)
Total assets		
The Venetian Macao	3,325,443	3,854,834
Sands Cotai Central	4,758,198	4,830,193
The Plaza Macao	1,113,909	1,181,298
Sands Macao	396,632	416,562
Ferry and other operations	247,972	229,253
The Parisian Macao	1,185,427	835,451
	11,027,581	11,347,591
	June 30,	December 31,
	2015	2014
	US\$'0	00
	(Unaudited)	(Audited)
Total non-current assets		
Held locally	8,314,696	7,956,622
Held in foreign countries	166,632	172,113
Deferred income tax assets	37,700	23,910
	8,519,028	8,152,645

#### 5. NET REVENUES

Six months ended June 30,

**2015** US\$'000

2014

(Unaudited)

	•	•
Casino	2,998,667	4,571,491
Mall		
— Income from right of use	155,789	126,057
— Management fees and other	25,558	21,812
Rooms	154,036	164,911
Food and beverage	74,271	84,061
Convention, ferry, retail and other	108,273	106,923
	3,516,594	5,075,255

#### 6. OTHER EXPENSES AND LOSSES

Six months ende	ed June 30,
-----------------	-------------

**2015** US\$'000

2014

	05\$ 000	
	(Unaudited)	
Utilities and operating supplies	86,522	107,519
Advertising and promotions	67,867	78,875
Contract labor and services	58,657	59,630
Repairs and maintenance	30,475	30,957
Royalty fees	30,061	26,985
Provision for doubtful accounts	29,649	24,491
Management fees	22,076	26,888
Loss on disposal of property and equipment, investment properties		
and intangible assets	15,544	1,386
Operating lease payments	13,790	14,304
Auditor's remuneration	991	884
Net foreign exchange gains	(1,142)	(1,237)
Suspension costs <sup>(1)</sup>	_	7,545
Fair value losses on financial assets at fair value through profit or loss	_	15
Other support services	58,725	63,363
Other operating expenses	16,273	23,704
	429,488	465,309

<sup>(1)</sup> Suspension costs were primarily comprised of fees paid to trade contractors and legal costs as a result of the temporary project suspension at The Parisian Macao, which resumed construction activities in October 2014.

## CONSOLIDATED FINANCIAL STATEMENTS

#### 7. INTEREST EXPENSE, NET OF AMOUNTS CAPITALIZED

	Six months ended June 30,	
	2015	2014
	US\$'000	
	(Unaudited)	
Bank borrowings	23,311	25,220
Amortization of deferred financing costs	9,961	10,874
Finance lease liabilities	2,900	3,072
Standby fee and other financing costs	4,364	2,718
	40,536	41,884
Less: interest capitalized	(10,077)	(3,691)
Interest expense, net of amounts capitalized	30,459	38,193

#### 8. INCOME TAX BENEFIT/(EXPENSE)

	Six months ended June 30,	
	<b>2015</b> US\$'( <b>(Unauc</b>	
Current income tax		
Lump sum in lieu of Macao complementary tax on dividends	(2,655)	(2,653)
Other overseas taxes	(339)	(74)
Over/(under)provision in prior years		
Macao complementary tax	_	(2)
Other overseas taxes	166	132
Deferred income tax	13,488	(132)
Income tax benefit/(expense)	10,660	(2,729)

The Company's subsidiaries that carry on business in Hong Kong are subject to Hong Kong profits tax at 16.5% for the six months ended June 30, 2015 (six months ended June 30, 2014: same). Taxation for overseas jurisdictions is charged at the appropriate prevailing rates ruling in the respective jurisdictions. The maximum rate is 12% for Macao (six months ended June 30, 2014: same) and 25% for China (six months ended June 30, 2014: same).

#### 8. INCOME TAX BENEFIT/(EXPENSE) (CONTINUED)

Pursuant to the Despatch No. 250/2004 issued by the Chief Executive of Macao on September 30, 2004, Venetian Macau Limited ("VML") was exempt from Macao complementary tax on its gaming activities for five years effective from the tax year 2004 to the tax year 2008. On May 21, 2008, VML was granted, pursuant to the Despatch No. 167/2008 issued by the Chief Executive of Macao, an extension of the tax exemption regarding Macao complementary tax on its gaming activities for an additional five years, effective from the tax year 2009 to the tax year 2013. On October 3, 2013, VML was granted, pursuant to the Despatch No. 320/2013 issued by the Chief Executive of Macao, an extension of the tax exemption regarding Macao complementary tax on its gaming activities for an additional five years, effective from the tax year 2014 to the tax year 2018. Regarding the other subsidiaries, during the six months ended June 30, 2015, Macao complementary tax is calculated progressively up to a maximum of 12% of the estimated assessable profit (six months ended June 30, 2014: same).

VML entered into a Shareholder Dividend Tax Agreement with the Macao Government in 2011. The agreement provided for an annual payment in lieu of Macao complementary tax otherwise due by VML's shareholders on dividend distributions to them from gaming profits, effective through the end of 2013. In May 2014, VML entered into another Shareholder Dividend Tax Agreement with the Macao Government for an extension of the agreement through 2018 to correspond to the Macao complementary tax exemption on its gaming activities.

#### 9. EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit for the period attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the period.

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. For the six months ended June 30, 2015, the Company had outstanding share options and restricted share units that will potentially dilute the ordinary shares.

## CONSOLIDATED FINANCIAL STATEMENTS

#### 9. EARNINGS PER SHARE (CONTINUED)

The calculation of basic and diluted earnings per share is based on the following:

Six months ended June 30, 2015 2014 (Unaudited) Profit attributable to equity holders of the Company (US\$'000) 734,493 1,370,416 Weighted average number of shares for basic earnings per share (thousand shares) 8,068,344 8,064,183 Adjustments for share options and restricted share units (thousand shares) 2,574 8,462 Weighted average number of shares for diluted earnings per share (thousand shares) 8,070,918 8,072,645 Earnings per share, basic US9.10 cents US16.99 cents Earnings per share, basic(i) HK70.55 cents HK131.69 cents Earnings per share, diluted US9.10 cents US16.98 cents Earnings per share, diluted(i) HK70.55 cents HK131.62 cents

The translation of US\$ amounts into HK\$ amounts has been made at the rate of US\$1.00 to HK\$7.7523 (six months ended June 30, 2014: US\$1.00 to HK\$7.7513). No representation is made that the HK\$ amounts have been, could have been or could be converted into US\$, or vice versa, at that rate, at any other rates or at all.

#### 10. DIVIDENDS

	Six months ended June 30,	
	2015	2014
	US\$'	000
	(Unaudited)	
2014 interim dividend of HK\$0.99 (equivalent to US\$0.128)		
per ordinary share declared on January 23, 2015 and paid	1,030,396	_
2014 final dividend of HK\$1.00 (equivalent to US\$0.129)		
per ordinary share declared on June 17, 2015	1,041,260	_
2013 interim dividend of HK\$0.87 (equivalent to US\$0.112)		
per ordinary share declared on January 24, 2014 and paid	_	905,118
2013 special dividend of HK\$0.77 (equivalent to US\$0.099)		
per ordinary share declared on January 24, 2014 and paid	_	801,082
2013 final dividend of HK\$0.86 (equivalent to US\$0.111)		
per ordinary share declared on May 30, 2014 and paid	_	894,363
	2,071,656	2,600,563

On January 23, 2015, the Board declared an interim dividend of HK\$0.99 (equivalent to US\$0.128) per share. This interim dividend, amounting in aggregate to HK\$7.99 billion (equivalent to US\$1.03 billion), was paid on February 27, 2015.

On June 17, 2015, the Shareholders approved a final dividend of HK\$1.00 (equivalent to US\$0.129) per share for the year ended December 31, 2014 to Shareholders whose names appeared on the register of members of the Company on June 24, 2015. The final dividend, amounting in aggregate to HK\$8.07 billion (equivalent to US\$1.04 billion), was paid on July 15, 2015.

The Board does not recommend the payment of an interim dividend for the six months ended June 30, 2015.

#### 11. PROPERTY AND EQUIPMENT, NET

	June 30,	December 31,
	2015	2014
	US\$'00	00
	(Unaudited)	(Audited)
Balance, beginning of period/year	6,912,974	6,722,586
Additions	550,388	755,839
Adjustments to project costs	(1,820)	(20,436)
Disposals	(15,599)	(3,305)
Transfer to investment properties	_	(57,376)
Depreciation	(246,087)	(481,722)
Exchange difference	4,838	(2,612)
Balance, end of period/year	7,204,694	6,912,974

## CONSOLIDATED FINANCIAL STATEMENTS

#### 12. TRADE RECEIVABLES

The aging analysis of trade receivables, net of provision for doubtful accounts, is as follows:

	June 30, 2015	December 31, 2014
	US\$'00	
	(Unaudited)	(Audited)
0–30 days	390,767	515,852
31–60 days	32,306	35,199
61–90 days	10,125	10,651
Over 90 days	21,205	15,935
	454,403	577,637

Trade receivables mainly consist of casino receivables. The Group extends credit to approved casino customers following background checks and investigations of creditworthiness. Credit is granted to certain gaming promoters on a revolving basis. All gaming promoter credit lines are generally subject to monthly review and regular settlement procedures to evaluate the current status of liquidity and financial health of these gaming promoters. Credit is granted based on the performance and financial background of the gaming promoter and, if applicable, the gaming promoter's guarantor. The receivables from gaming promoters can be offset against the commissions payable and front money deposits made by the gaming promoters. Absent special approval, the credit period granted to selected premium and mass market players is typically 7–15 days, while for gaming promoters, the receivable is typically repayable within one month following the granting of the credit subject to terms of the relevant credit agreement. The Group generally does not charge interest for credit granted, but requires a personal check or other acceptable forms of security.

As at June 30, 2015, included in trade receivables after provision for doubtful accounts are casino receivables of US\$408.2 million (as at December 31, 2014: US\$456.7 million). There is a concentration of credit risk related to net casino receivables as 63.2% (as at December 31, 2014: 55.9%) of the casino receivables as at June 30, 2015 were from the top five customers. Other than casino receivables, there is no other concentration of credit risk with respect to trade receivables as the Group has a large number of customers. The Group believes that the concentration of its credit risk in casino receivables is mitigated substantially by its credit evaluation process, credit policies, credit control and collection procedures, and also believes that no significant credit risk is inherent in the Group's trade receivables not provided for as at June 30, 2015 and December 31, 2014.

The Group maintains an allowance for doubtful casino, mall and hotel accounts and regularly evaluates the balances. The Group specifically analyzes the collectability of each account with a balance over a specified dollar amount, based upon the age of the account, the customer's financial condition, collection history and any other known information, and the Group makes an allowance for trade receivables specifically identified as doubtful. The Group also monitors regional and global economic conditions and forecasts in its evaluation of the adequacy of the recorded allowances.

#### 13. SHARE CAPITAL

	Ordinary shares of US\$0.01 each	US\$'000
Issued and fully paid:		
At January 1, 2014 (audited)	8,063,193,845	80,632
Shares issued upon exercise of share options	2,659,500	27
At June 30, 2014 (unaudited)	8,065,853,345	80,659
At January 1, 2015 (audited)	8,067,701,545	80,677
Shares issued upon exercise of share options	1,219,200	12
At June 30, 2015 (unaudited)	8,068,920,745	80,689

## 14. TRADE AND OTHER PAYABLES

		June 30,	December 31,
		2015	2014
		US\$'00	00
	Note	(Unaudited)	(Audited)
Trade payables		28,066	35,771
Outstanding chips and other casino liabilities		466,991	606,592
Deposits		250,385	290,231
Construction payables and accruals		218,164	196,930
Other tax payables		212,990	250,935
Accrued employee benefit expenses		129,345	134,546
Interest payables		39,356	37,601
Payables to related companies — non-trade	17(b)	11,915	4,383
Other payables and accruals		118,479	128,921
		1,475,691	1,685,910
Less: non-current portion		(80,330)	(77,566)
Current portion		1,395,361	1,608,344

# CONSOLIDATED FINANCIAL STATEMENTS

#### 14. TRADE AND OTHER PAYABLES (CONTINUED)

The aging analysis of trade payables is as follows:

	June 30,	December 31,
	2015	2014
	US\$'000	0
	(Unaudited)	(Audited)
0–30 days	20,276	22,556
31–60 days	4,327	9,214
61–90 days	1,262	2,070
Over 90 days	2,201	1,931
	28,066	35,771

## 15. BORROWINGS

	June 30,	December 31,
	2015	2014
	US\$'00	00
	(Unaudited)	(Audited)
Non-current portion		
Bank loans, secured	3,389,093	3,208,268
Finance lease liabilities on leasehold interests in land, secured	72,010	75,500
Other finance lease liabilities, secured	2,367	3,422
	3,463,470	3,287,190
Less: deferred financing costs	(94,604)	(92,821)
	3,368,866	3,194,369
Current portion		
Finance lease liabilities on leasehold interests in land, secured	3,485	3,545
Other finance lease liabilities, secured	2,284	2,272
	5,769	5,817
Total borrowings	3,374,635	3,200,186

## 15. BORROWINGS (CONTINUED)

The Group's borrowings are denominated in the following currencies:

	June 30,	December 31,
	2015	2014
	US\$'000	)
	(Unaudited)	(Audited)
US\$	1,287,931	1,351,187
HK\$	1,531,199	1,241,871
MOP	555,505	607,128
	3,374,635	3,200,186

The estimated fair value of the Group's bank loans as at June 30, 2015 was approximately US\$3.27 billion (as at December 31, 2014: US\$3.09 billion). The maturities of bank loans are as follows:

	June 30,	December 31,
	2015	2014
	US\$'00	0
	(Unaudited)	(Audited)
Repayable between 1 and 2 years	59,732	_
Repayable between 2 and 5 years	2,749,475	1,576,241
Repayable after 5 years	579,886	1,632,027
	3,389,093	3,208,268

The movements of bank loans are analyzed as follows:

	June 30,	December 31,
	2015	2014
	US\$'00	0
	(Unaudited)	(Audited)
Balance, beginning of period/year	3,208,268	3,208,869
Proceeds from borrowings	999,277	819,725
Repayments of borrowings	(820,188)	(819,679)
Exchange difference	1,736	(647)
Balance, end of period/year	3,389,093	3,208,268

## CONSOLIDATED FINANCIAL STATEMENTS

#### 15. BORROWINGS (CONTINUED)

#### 2011 VML Credit Facility

During March 2014, the Group amended its 2011 VML Credit Facility to, among other things, modify certain financial covenants. In addition to the amendment, certain lenders extended the maturity of US\$2.39 billion in aggregate principal amount of the 2011 VML Term Facility to March 31, 2020 (the "Extended 2011 VML Term Facility"), and, together with new lenders, provided US\$2.0 billion in aggregate principal amount of revolving loan commitments (the "Extended 2011 VML Revolving Facility"). A portion of the revolving proceeds was used to pay down the US\$819.7 million in aggregate principal balance of the 2011 VML Term Facility loans that were not extended. The Group recorded an US\$18.0 million loss on modification or early retirement of debt during the six months ended June 30, 2014, in connection with the pay down and extension.

In April 2015, the Group entered into a joinder agreement (the "Joinder Agreement") to the 2011 VML Credit Facility. Under the Joinder Agreement, certain lenders have agreed to provide a new term loan equal to US\$1.0 billion (the "2011 VML Accordion Term"), which was fully funded on April 30, 2015 (the "Joinder Funding Date"). During the six months ended June 30, 2015, the Group made repayments of US\$820.2 million on the Extended 2011 VML Revolving Facility.

The 2011 VML Accordion Term bears interest, at the Group's option, at either the adjusted Eurodollar rate or Hong Kong Inter-bank Offered Rate ("HIBOR"), plus a credit spread, or an alternative base rate, plus a credit spread, which credit spread in each case is determined based on the consolidated total leverage ratio as set forth in the Joinder Agreement. The credit spread ranges from 0.25% to 1.125% per annum for loans accruing interest at the base rate and from 1.25% to 2.125% per annum for loans accruing interest at an adjusted Eurodollar or HIBOR rate. The initial credit spread as at April 30, 2015 (the date the term was funded), was 0.25% per annum for loans accruing interest at a base rate and 1.25% per annum for loans accruing at an adjusted Eurodollar or HIBOR rate.

The 2011 VML Accordion Term will mature on March 30, 2021. Commencing with the quarterly period ending June 30, 2018, and at the end of each subsequent quarter through March 31, 2019, the Joinder Agreement requires the Borrower to repay the outstanding 2011 VML Accordion Term on a pro rata basis in an amount equal to 2.5% of the aggregate principal amount outstanding as at the Joinder Funding Date. Commencing with the quarterly period ending on June 30, 2019, and at the end of each subsequent quarter through March 31, 2020, the Borrower is required to repay the outstanding 2011 VML Accordion Term on a pro rata basis in an amount equal to 5.0% of the aggregate principal amount outstanding as at the Joinder Funding Date. For the quarterly periods ending on June 30 through December 31, 2020, the Borrower is required to repay the outstanding 2011 VML Accordion Term on a pro rata basis in an amount equal to 12.0% of the aggregate principal amount outstanding as at the Joinder Funding Date. The remaining balance on the 2011 VML Accordion Term is due on the maturity date.

As at June 30, 2015, the Group had US\$2.0 billion of available borrowing capacity under the Extended 2011 VML Revolving Facility.

#### 15. BORROWINGS (CONTINUED)

The movements of finance lease liabilities on leasehold interests in land are analyzed as follows:

	June 30,	December 31,
	2015	2014
	US\$'00	00
	(Unaudited)	(Audited)
Balance, beginning of period/year	79,045	82,186
True-up adjustment	(1,318)	(730)
Additions	1,060	_
Repayments	(3,292)	(2,411)
Balance, end of period/year	75,495	79,045

#### 16. COMMITMENTS AND CONTINGENCIES

## (a) Capital commitments

Property and equipment commitments not provided for are as follows:

	June 30,	December 31,
	2015	2014
	US\$'000	)
	(Unaudited)	(Audited)
Contracted but not provided for	1,397,421	1,884,478
Authorized but not contracted for	1,019,442	1,161,299
	2,416,863	3,045,777

## (b) Operating lease commitments

#### (i) The Group as the lessee

The Group had future aggregate minimum lease payments under non-cancelable operating leases for property and equipment as follows:

	June 30,	December 31,
	2015	2014
	US\$'000	0
	(Unaudited)	(Audited)
No later than 1 year	3,363	3,726
Later than 1 year and no later than 5 years	9	36
	3,372	3,762

## CONSOLIDATED FINANCIAL STATEMENTS

#### 16. COMMITMENTS AND CONTINGENCIES (CONTINUED)

#### (b) Operating lease commitments (continued)

(ii) The Group as the lessor/grantor of the right of use

The future aggregate minimum lease/base fee receivables under non-cancelable agreements are as follows:

	June 30,	December 31,
	2015	2014
	US\$'00	0
	(Unaudited)	(Audited)
No later than 1 year	291,981	282,183
Later than 1 year and no later than 5 years	712,439	712,372
Later than 5 years	260,218	269,385
	1,264,638	1,263,940

#### (c) Litigation

The Group has contingent liabilities arising in the ordinary course of business. Management has made estimates for potential litigation costs based upon consultation with legal counsel. Actual results could differ from these estimates; however, in the opinion of management, such litigation and claims will not have a material adverse effect on the Group's financial condition, results of operations or cash flows.

#### (d) Cotai Strip development projects

Under the land concession for The Parisian Macao, which is anticipated to open in the second half of 2016 (subject to Macao Government approval), the Group is required to complete the development by April 2016. The land concession for Sands Cotai Central contains a similar requirement that the development be completed by December 2016. The Group has applied for an extension from the Macao Government to complete The Parisian Macao as the Group believes it will be unable to meet the April 2016 deadline. Should the Group determine that it is unable to complete Sands Cotai Central by December 2016, the Group would then also expect to apply for another extension from the Macao Government. If the Group is unable to meet the Sands Cotai Central deadline and the deadlines for either development are not extended, the Group could lose its land concessions for The Parisian Macao or Sands Cotai Central, which would prohibit the Group from operating any facilities developed under the respective land concessions. As a result, the Group could record a charge for all or some portion of the US\$1.18 billion or US\$4.78 billion in capitalized construction costs including land, as at June 30, 2015, related to The Parisian Macao and Sands Cotai Central, respectively.

#### 17. RELATED PARTY TRANSACTIONS

For the purposes of the condensed consolidated financial statements, parties are considered to be related to the Group if the party has the ability, directly or indirectly, to exercise significant influence over the Group in making financial and operating decisions, or vice versa. Related parties may be individuals (being members of key management personnel, significant Shareholders and/or their close family members) or other entities, and include entities which are under the significant influence of related parties of the Group where those parties are individuals. Related companies represent the group companies of the LVS group.

Save as disclosed elsewhere in the condensed consolidated financial statements, the Group had the following significant transactions with related parties during the period:

#### (a) Transactions during the period

#### (i) Management fee income

S	Six months ended June 30,		
	2015	2014	
	US\$'000		
	(Unaudited)		
LVS	762	471	
Intermediate holding companies	187	238	
Fellow subsidiaries	1,638	1,088	
	2,587	1,797	

Management services are provided by the Group to LVS group companies. These services include, but are not limited to, accounting services, information technology support, sourcing of goods and services, and design, development and construction consultancy services. Management fees are charged at actual cost incurred or on a cost-plus basis, allowing a margin of 5%.

#### (ii) Management fee expense

	Six months ended June 30,	
	2015	2014
	US\$'000	
	(Unaudited	)
LVS	7,281	9,458
Intermediate holding company	95	12
Fellow subsidiaries	6,880	7,725
	14,256	17,195

Management services are provided by LVS group companies. These services include, but are not limited to, human resources support, accounting services, sourcing of goods and services, sourcing of tenants for the malls, other various types of marketing and promotion activities for the Group, and design, development and construction consultancy services. Management fees are charged at actual cost incurred or on a cost-plus basis, allowing a margin of 5%.

# CONSOLIDATED FINANCIAL STATEMENTS

#### 17. RELATED PARTY TRANSACTIONS (CONTINUED)

## (a) Transactions during the period (continued)

#### (iii) Key management personnel remuneration

No transactions have been entered into with the Directors of the Company (being the key management personnel) during the six months ended June 30, 2015 other than the emoluments paid or payable to them totaling US\$5.0 million (six months ended June 30, 2014: US\$4.1 million).

In addition, two directors of the Company received emoluments (inclusive of share-based compensation) from LVS of US\$1.5 million (six months ended June 30, 2014: US\$0.4 million) for their services to the Group for the six months ended June 30, 2015.

#### (iv) Royalty fees

There has been no change in the terms of the royalty agreement that was entered into with Las Vegas Sands, LLC in November 2009 since the last annual report. During the six months ended June 30, 2015, the Group incurred US\$27.3 million (six months ended June 30, 2014: US\$24.4 million) of royalty fees under this agreement.

#### (v) Share-based compensation

The Group participates in the share-based compensation plan of LVS (Notes 18(d) and (e)).

#### (b) Period-end balances between the Group and related companies

		<b>June 30,</b> <b>2015</b> US\$′0	December 31, 2014
	Note	(Unaudited)	(Audited)
Receivables from related companies:			
Intermediate holding company		11	15
Fellow subsidiary		103	_
		114	15
Payables to related companies:			
LVS		3,818	3,305
Intermediate holding companies		7,118	101
Fellow subsidiaries		979	977
	14	11,915	4,383

The receivables and payables are unsecured, interest-free and have no fixed terms of repayment.

#### 18. SHARE-BASED COMPENSATION

Total amounts of share-based compensation and the amounts capitalized are as follows:

	Six months ended June 30,	
	2015	2014
	US\$'000	
	(Unaudited)	)
Share-based compensation costs:		
Charged by LVS	141	390
Incurred under the Equity Award Plan of the Company	13,642	11,635
Remeasurement of cash-settled awards	(1,197)	_
Less: amount capitalized as part of property and equipment	(283)	(1,271)
Share-based compensation expensed in the consolidated		
income statement	12,303	10,754

## (a) Share options of the Company

Movements in the number of share options outstanding and their related weighted average exercise prices attributable to the employees of the Group as grantees of the Equity Award Plan operated by the Company are as follows:

	Six months ended June 30, 2015 Weighted		
	Number of	average	
	options	exercise price	
	′000	US\$	
	(Unaudited)		
Outstanding at January 1	23,250	5.50	
Granted	2,744	4.28	
Exercised	(1,219)	2.05	
Forfeited	(1,143)	6.74	
Outstanding at June 30	23,632	5.47	
Exercisable at June 30	8,118	4.57	

## CONSOLIDATED FINANCIAL STATEMENTS

#### 18. SHARE-BASED COMPENSATION (CONTINUED)

## (a) Share options of the Company (continued)

Six months ended June 30, 2014 Weighted Number of average options exercise price 000 US\$ (Unaudited) Outstanding at January 1 17,607 3.49 Granted Exercised 2.07 (113)**Forfeited** (245)7.02 Outstanding at February 14 17,249 3.45 Outstanding at February 15(1) 17,249 3.35 7.59 Granted 10,189 Exercised (2,547)2.51 Forfeited (331)5.30 Outstanding at June 30 24,560 5.17 Exercisable at June 30 4,628 2.42

#### (b) Equity-settled restricted share units of the Company

Movements in the number of unvested equity-settled restricted share units and the respective weighted average grant date fair value attributable to the employees of the Group as grantees of the equity-settled restricted share units granted by the Company are as follows:

	Six months ended June 30,			
	20	15	201	4
	Weighted		Weighte	
	Number of	average grant	Number of	average grant
	restricted	date fair	restricted	date fair
	share units <sup>(i)</sup>	value <sup>(ii)</sup>	share units <sup>(i)</sup>	value <sup>(ii)</sup>
	′000	US\$	′000	US\$
		(Unau	dited)	
Unvested at January 1	2,971	6.66	2,608	6.64
Granted	119	4.90	189	7.37
Modified to cash-settled	(1,432)	5.82		
Unvested at June 30	1,658	7.26	2,797	6.69

<sup>(</sup>i) The number of unvested restricted share units represents the number of ordinary shares of the Company given to the employees upon vesting.

<sup>(</sup>i) As a result of the special dividend declared on January 24, 2014, the exercise prices of the outstanding share options granted under the Equity Award Plan as at February 14, 2014 have been reduced by HK\$0.77 (equivalent to US\$0.099) per share option. For details, please refer to the Company's announcement dated January 24, 2014.

<sup>(</sup>ii) Grant date fair value represents the fair value of the ordinary shares of the Company.

#### 18. SHARE-BASED COMPENSATION (CONTINUED)

#### (c) Cash-settled restricted share units of the Company

Movements in the number of unvested cash-settled restricted share units are as follows:

	Six months er	Six months ended June 30,	
	2015	2014	
	Number of restri	cted share units	
	′00′	00	
	(Unau	dited)	
Unvested at January 1	_	_	
Modified from equity-settled	1,432	_	
Vested	(700)		
Unvested at June 30	732	_	

As a result of the Company cash-settling and planning to cash-settle certain future unvested restricted share units on their vesting dates, 1,432,000 unvested restricted share units were modified from equity-settled to cash-settled. Of this amount, 700,095 restricted share units vested on a pro-rata basis in accordance with their terms during the six months ended June 30, 2015 and were cash-settled. Upon settlement, the Group will pay the grantees an amount in cash calculated based on the higher of (i) the closing price of the Company's shares as stated in the daily quotation sheet of The Stock Exchange on the vesting date, and (ii) the average closing price of the Company's shares for the five trading days immediately preceding the vesting date. If the vesting date is not a trading day or if it falls within a black out period, the trading day immediately preceding such date shall be considered the vesting date. The modification to cash-settled resulted in no additional compensation expense. US\$5.5 million was reclassified from share-based compensation reserve to liability. Until settled, the liability will be measured at the fair value of the restricted share units at the end of each reporting period and at the date of settlement, with any changes in fair value recognized in profit or loss for the period. During the six months ended June 30, 2015, the Company paid US\$2.9 million to settle vested restricted share units that were previously classified as equity awards.

## CONSOLIDATED FINANCIAL STATEMENTS

#### 18. SHARE-BASED COMPENSATION (CONTINUED)

#### (d) Share options of LVS

Movements in the number of share options outstanding and their related weighted average exercise prices attributable to the employees of the Group as grantees of the 2004 Plan operated by LVS are as follows:

		Six months en	ded June 30,	
	201	15	2014	
		Weighted		Weighted
	Number of	average	Number of	average
	options	exercise price	options	exercise price
	'000	US\$	′000	US\$
		(Unaud	lited)	
Outstanding at January 1	497	70.39	671	65.23
Granted	_	_	_	_
Exercised	(13)	13.83	(157)	48.86
Expired	(9)	79.06	(10)	85.55
Outstanding at June 30	475	71.82	504	69.92
Exercisable at June 30	475	71.82	504	69 92

#### (e) Restricted shares and units of LVS

Movements in the number of unvested restricted shares and units and the respective weighted average grant date fair value attributable to the employees of the Group as grantees of the restricted shares and units granted by LVS are as follows:

	Six months ended June 30,			
	20	15	201	4
	Number of	Weighted	Number of	Weighted
	restricted	average grant	restricted	average grant
	shares and	date fair	shares and	date fair
	units <sup>(i)</sup>	value <sup>(ii)</sup>	units <sup>(i)</sup>	value <sup>(ii)</sup>
	′000	US\$	'000	US\$
		(Unau	dited)	
Unvested at January 1	13	56.30	15	53.91
Granted	1	54.99	1	76.18
Vested	(1)	76.18	(1)	57.35
Unvested at June 30	13	54.69	15	55.07

<sup>(</sup>i) The number of unvested restricted shares and units represents the number of ordinary shares of LVS to be given to the employees upon vesting.

<sup>(</sup>ii) Grant date fair value represents the fair value of the ordinary shares of LVS.

# 5. **CORPORATE** INFORMATION

(as at the Latest Practicable Date)

#### **DIRECTORS**

#### **Executive Directors**

Mr. Sheldon Gary Adelson

(Chairman of the Board and Chief Executive Officer)

Mr. Robert Glen Goldstein (Interim President) Mr. Toh Hup Hock

(Executive Vice President and Chief Financial Officer)

#### **Non-Executive Directors**

Mr. Michael Alan Leven Mr. Charles Daniel Forman

#### **Independent Non-Executive Directors**

Mr. lain Ferguson Bruce

Ms. Chiang Yun

Mr. David Muir Turnbull

Mr. Victor Patrick Hoog Antink

Mr. Steven Zygmunt Strasser

#### **REGISTERED OFFICE IN CAYMAN ISLANDS**

Intertrust Corporate Services (Cayman) Limited 190 Elgin Avenue

George Town, Grand Cayman KY1-9005

Cayman Islands

# PRINCIPAL PLACE OF BUSINESS AND HEAD OFFICE IN MACAO

The Venetian Macao-Resort-Hotel Executive Offices, L2 Estrada da Baia de N. Senhora da Esperanca, s/n Taipa, Macao

# PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Level 54, Hopewell Centre 183 Queen's Road East Hong Kong

#### **COMPANY'S WEBSITE**

www.sandschinaltd.com

#### **COMPANY SECRETARY**

Mr. Dylan James Williams\*

#### **BOARD COMMITTEES**

#### **Audit Committee**

Mr. Victor Patrick Hoog Antink (Chairman)

Mr. lain Ferguson Bruce

Ms. Chiang Yun

Mr. Steven Zygmunt Strasser

#### **Remuneration Committee**

Mr. David Muir Turnbull (Chairman)

Mr. lain Ferguson Bruce

Mr. Victor Patrick Hoog Antink

Mr. Steven Zygmunt Strasser

#### **Nomination Committee**

Mr. Sheldon Gary Adelson (Chairman)

Mr. lain Ferguson Bruce

Mr. David Muir Turnbull

#### **Capex Committee**

Mr. Michael Alan Leven (Chairman)

Mr. Robert Glen Goldstein

Mr. Victor Patrick Hoog Antink

#### **AUTHORIZED REPRESENTATIVES**

Mr. Toh Hup Hock

Mr. Dylan James Williams\*

The Venetian Macao-Resort-Hotel

Executive Offices, L2

Estrada da Baia de N. Senhora da Esperanca, s/n

Taipa, Macao

# CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Intertrust Corporate Services (Cayman) Limited 190 Elgin Avenue

George Town, Grand Cayman KY1-9005

Cayman Islands

#### HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited Shops 1712–1716, 17th Floor

Hopewell Centre

183 Queen's Road East

Wanchai

Hong Kong

#### **PRINCIPAL BANKERS**

Banco Nacional Ultramarino S.A. Avenida Almeida Ribeiro, 22 Macao

Bank of China Limited, Macao Branch Bank of China Building Avenida Doutor Mario Soares Macao

#### **STOCK CODE**

1928

<sup>\*</sup> Mr. David Alec Andrew Fleming retired as Company Secretary, General Counsel, Authorized Representative and Alternate Director to Mr. Michael Alan Leven, in each case, with effect from April 1, 2015. Mr. Dylan James Williams was appointed by the Board as Company Secretary and Authorized Representative, in each case, with effect from April 1, 2015.

# 6. CONTACT US

#### **INTERIM REPORT**

This 2015 Interim Report is printed in English and Chinese languages and is available on our website at www.sandschinaltd.com and was posted to Shareholders.

Those Shareholders who received our 2015 Interim Report electronically and would like to receive a printed copy or vice versa may at any time change their means of receipt of the Company's corporate communications free of charge by reasonable notice in writing to the Company c/o the Hong Kong Share Registrar by post at Computershare Hong Kong Investor Services Limited, 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong or by email to sandschina.ecom@computershare.com.hk.

Those Shareholders who have chosen to receive this 2015 Interim Report by electronic means and who, for any reason, have difficulty in receiving or gaining access to this 2015 Interim Report, may also request to be sent a copy of this 2015 Interim Report in printed form free of charge by submitting a written request to the Company c/o the Hong Kong Share Registrar by post or by email.

#### HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited

Address: Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong

Telephone: +852 2862 8628 Facsimile: +852 2865 0990

Email: hkinfo@computershare.com.hk

#### **CONTACT US**

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# 7. GLOSSARY

#### "adjusted EBITDA"

adjusted EBITDA is profit attributable to equity holders of the Company before share-based compensation, corporate expense, pre-opening expense, depreciation and amortization, net foreign exchange gains or losses, gain or loss on disposal of property and equipment, investment properties and intangible assets, fair value gains or losses on financial assets at fair value through profit or loss, interest, loss on modification or early retirement of debt and income tax benefit or expense. With respect to adjusted EBITDA for each of our properties, we make allocations of the shared support expenses based on revenue attributable to each property. Adjusted EBITDA is used by management as the primary measure of operating performance of our Group's properties and to compare the operating performance of our Group's properties with that of its competitors. However, adjusted EBITDA should not be considered in isolation; construed as an alternative to profit or operating profit; as an indicator of our IFRS operating performance, other combined operations or cash flow data; or as an alternative to cash flow as a measure of liquidity. Adjusted EBITDA presented in the report may not be comparable to other similarly titled measures of other companies. In addition, our adjusted EBITDA presented in the report may differ from adjusted EBITDA presented by LVS for its Macao segment in its filings with the U.S. Securities and **Exchange Commission** 

"ADR" the average daily rate per occupied room in a given time period, calculated as room revenue

divided by the number of rooms sold

**"Board"** the board of directors of the Company

"cage" a secure room within a casino with a facility that allows patrons to exchange cash for chips

required to participate in gaming activities, or to exchange chips for cash

"CAGR" compound annual growth rate

"Capex Committee" Sands China Capital Expenditure Committee of the Company

"casino(s)" a gaming facility that provides casino games consisting of table games operated in VIP areas or

mass market areas, electronic games, slot machines and other casino games

"Chief Executive" a person who either alone or together with one or more other persons is or will be responsible

under the immediate authority of the board of directors for the conduct of the business of the

Company

"China" or the "PRC" the People's Republic of China excluding, for the purpose of this report only, Hong Kong, Macao

and Taiwan, unless the context otherwise requires

"chip(s)" tokens issued by a casino to players in exchange for cash or credit, which may be used to place

bets on gaming tables, in lieu of cash

"Code" Corporate Governance Code contained in Appendix 14 of the Listing Rules

"Company," "our," "we," Sar "us," or "Sands China" exe

Sands China Ltd., a company incorporated in the Cayman Islands on July 15, 2009 as an exempted company with limited liability and, except where the context otherwise requires, all of its subsidiaries, or where the context refers to the time before it became the holding company of its present subsidiaries, its present subsidiaries. When used in the context of gaming operations or the Subconcession, "we," "us," or "our" refers exclusively to VML

## 7 GLOSSARY

"Company Code" the Company's own securities trading code for securities transactions by the Directors and

relevant employees

"Concessionaire(s)" the holder(s) of a concession for the operation of casino games in the MSAR. As at the Latest

Practicable Date, the Concessionaires were Galaxy, SJM and Wynn Macau

"Controlling has the meaning ascribed to it under the Listing Rules and, with respect to our Company, the Shareholder(s)"

controlling Shareholders as referred to in "Relationship with Our Controlling Shareholders" of

our Prospectus

"Cotai" the name given to the land reclamation area in the MSAR between the islands of Coloane and

Taipa

integrated resort projects on Cotai being developed by us and inspired by the Las Vegas Strip in "Cotai Strip"

Las Vegas, Nevada, U.S.A. LVS has registered the Cotai Strip trademark in Hong Kong and Macao

"DICJ" Gaming Inspection and Coordination Bureau ("Direcção de Inspecção e Coordenação de Jogos")

under the Secretary for Economy and Finance of the MSAR

"Director(s)" member(s) of the board of directors of the Company

"DSEC" the Statistics and Census Service of the MSAR

"Deloitte" Deloitte Touche Tohmatsu

"EBITDA" earnings before interest, taxes, depreciation and amortization

"Equity Award Plan" the Equity Award Plan conditionally adopted by our Company on November 8, 2009

"Exchange Rate" save as otherwise stated, amounts denominated in U.S. dollars, MOP and Hong Kong dollars have

been converted, for the purposes of illustration only, in this report at:

US\$1.00: HK\$7.7523 US\$1.00: MOP7.9848 HK\$1.00: MOP1.03

"Four Seasons Hotel" refers to the Four Seasons Hotel Macao, Cotai Strip®, which is managed and operated by FS

Macau Lda., an affiliate of Four Seasons Hotels Limited

"Galaxy" Galaxy Casino S.A. (also known as Galaxy Casino Company Limited), a company incorporated in

Macao on November 30, 2001 and one of the three Concessionaires

"gaming area(s)" a gaming facility that provides casino games consisting of table games operated in VIP areas or

mass market areas, electronic games, slot machines and other casino games but has not been

designated as a casino by the Macao Government

"gaming promoter(s)" individuals or corporations licensed by and registered with the Macao Government to promote

games of fortune and chance to patrons, through the arrangement of certain services, including extension of credit (regulated by Law No. 5/2004), transportation, accommodation, dining and

entertainment, whose activity is regulated by Administrative Regulation No. 6/2002

**"GDP"** gross domestic product

"Global Offering" the offer of Shares in the Company by subscription for cash at HK\$10.38 on November 30, 2009

on and subject to the terms outlined in the Prospectus

"Group" our Company and its subsidiaries and, in respect of the period before our Company became the

holding company of such subsidiaries, the entities that carried on the business of the present

Group at the relevant time

"HIBOR" the Hong Kong Interbank Offered Rate

"HK\$" or "HK dollars" Hong Kong dollars, the lawful currency of Hong Kong

**"Hong Kong"** the Hong Kong Special Administrative Region of the PRC

"IFRS" International Financial Reporting Standards

"integrated resort(s)" a resort which provides customers with a combination of hotel accommodations, casinos or

gaming areas, retail and dining facilities, MICE space, entertainment venues and spas

"Latest Practicable Date" August 14, 2015

"LIBOR" London Interbank Offered Rate

"Listing" the listing of the Shares on the Main Board on November 30, 2009

"Listing Date" November 30, 2009, the date on which dealings in the Shares first commenced on the Main

Board

"Listing Rules" the Rules Governing the Listing of Securities on the Stock Exchange (as amended from time to

time)

"LOS" Las Vegas Sands Corp., a company incorporated in Nevada, U.S.A. in August 2004 and the

common stock of which is listed on the New York Stock Exchange

**"LVS Group"** LVS and its subsidiaries (excluding our Group)

"Macao" or "MSAR" the Macao Special Administrative Region of the PRC

"Macao Government" the local government of the MSAR, established on December 20, 1999 and the local

administration before this date

## 7. GLOSSARY

"Main Board" the stock exchange (excluding the option market) operated by the Stock Exchange which

is independent of and operated in parallel with the Growth Enterprise Market of the Stock

Exchange

"mass market player(s)" Non-Rolling Chip and slot players

"Melco Crown" Melco Crown Jogos (Macau), S.A., a private company limited by shares ("sociedade anónima")

incorporated on May 10, 2006 under the laws of Macao and one of the three Subconcessionaires

"MGM Grand Paradise" MGM Grand Paradise, S.A. (also known as MGM Grand Paradise Limited), a private company

limited by shares ("sociedade anónima") incorporated on June 17, 2004 under the laws of Macao

and one of the three Subconcessionaires

"MICE" Meetings, Incentives, Conventions and Exhibitions, an acronym commonly used to refer to

tourism involving large groups brought together for an event or corporate meeting

"Model Code" Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 of

the Listing Rules

"MOP" or "pataca(s)" Macao pataca, the lawful currency of Macao

"Parcel 1" a land parcel in Cotai totaling 290,562 square meters described under Registration No. 23225 by

the Macau Property Registry, on which The Venetian Macao has been constructed

"Parcel 2" a land parcel in Cotai totaling 53,303 square meters described under Registration No. 23223 by

the Macau Property Registry, on which The Plaza Macao has been constructed

"Parcel 3" a land parcel in Cotai totaling 61,681 square meters described under Registration No. 23224 by

the Macau Property Registry, on which The Parisian Macao is being developed

"Parcels 5 and 6" land parcels in Cotai totaling 150,134 square meters, including 44,576 square meters designated

as a tropical garden, described under Registration No. 23288 by the Macau Property Registry, on

which Sands Cotai Central has been constructed

"premium player(s)" Rolling Chip players who have a direct relationship with gaming operators and typically

participate in gaming activities in casinos or gaming areas without the use of gaming promoters

"Prospectus" our Listing prospectus dated November 16, 2009, which is available from our website at

www.sandschinaltd.com

"Reporting Period" January 1, 2015 to June 30, 2015

**"RMB" or "Renminbi"** Renminbi, the lawful currency of China

"Rolling Chip play" play by VIP and premium players (excludes Paiza cash players) using non-negotiable chips

"Rolling Chip volume"

casino revenue measurement, measured as the sum of all non-negotiable chips wagered and lost by VIP and premium players (excludes Paiza cash players)

"Sands Cotai Central"

Our integrated resort development on Parcels 5 and 6. On April 11, 2012, the first hotel tower of parcel 5 opened and features 636 rooms and suites under the Conrad hotel brand and 1,224 rooms under the Holiday Inn hotel brand. The Group also opened significant gaming, MICE, retail space and other integrated resort amenities, all of which are operated by the Group. On September 20, 2012, the first hotel tower on parcel 6 opened and features 1,796 Sheraton-branded hotel rooms and suites, along with additional gaming area, retail, entertainment, dining and MICE facilities, which are operated by the Group. On January 28, 2013, the second hotel tower on parcel 6 opened and features 2,067 additional Sheraton-branded hotel rooms and suites. We have begun construction on the remaining phase of the project on parcel 5, which will include a fourth hotel and mixed-use tower under the St. Regis brand

"Sands Macao"

the Sands Macao, which includes gaming areas, a hotel tower, restaurants and a theater

"Sands Resorts Cotai Strip Macao" the name given to our integrated resorts on Cotai

"SFO"

the Securities and Futures Ordinance of Hong Kong (Chapter 571 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time

"Share(s)"

ordinary shares in our Company with a nominal value of US\$0.01 each

"Shareholder(s)"

holder(s) of Shares

"SJM"

Sociedade de Jogos de Macau, S.A., a private company limited by shares ("sociedade anónima"), incorporated on November 28, 2001 under the laws of Macao and one of the three Concessionaires

"Stock Exchange"

The Stock Exchange of Hong Kong Limited

"Subconcession" or "Subconcession Contract" the tripartite Subconcession Contract for the operation of casino games dated December 26, 2002 among Galaxy, the Macao Government and VML

"Subconcessionaire(s)"

the holder(s) of a subconcession for the operation of casino games in the MSAR. As at the Latest Practicable Date, the Subconcessionaires were VML (one of our subsidiaries), Melco Crown and MGM Grand Paradise

"table games"

typical casino games, including card games such as baccarat, blackjack and hi-lo (also known as "sic bo") as well as craps and roulette

"The Parisian Macao"

an integrated resort being developed on Parcel 3, which will include a gaming area, hotel, a shopping mall and other integrated resort amenities

## 7. GLOSSARY

"The Plaza Macao"	an integrated resort which includes (i) the Four Seasons Hotel; (ii) the Plaza Casino gaming area
	operated by VML; (iii) the Paiza Mansions, the Shoppes at Four Seasons, restaurants and a spa,
	each of which are operated by us; and (iv) a luxury apart-hotel tower, which is anticipated to be

branded and serviced by Four Seasons; except where the context indicates otherwise

"The Venetian Macao" The Venetian® Macao-Resort-Hotel, an integrated resort that includes casino and gaming areas,

a hotel, MICE space, the Shoppes at Venetian, over 50 different restaurants and food outlets, a

15,000-seat arena and other entertainment venues

"TTFT" the Taipa Temporary Ferry Terminal, a ferry terminal in Taipa, Macao, which was developed and

is owned by the Macao Government. The terminal opened in October 2007 and is an interim facility. It is expected to be replaced by a permanent ferry terminal in Taipa, which is currently

under construction by the Macao Government

"United States," "U.S."

or "U.S.A."

the United States of America, including its territories and possessions and all areas subject to its

jurisdiction

"US\$" or "U.S. dollars" United States dollars, the lawful currency of the United States

"VIP player(s)" Rolling Chip players who play almost exclusively in dedicated VIP rooms or designated casino or

gaming areas and are sourced from gaming promoters

"VIP room(s)" rooms or designated areas within a casino or gaming area where VIP players and premium players

gamble

"visit(s)" or "visitation(s)" with respect to visitation of our properties, the number of times a property is entered during a

fixed time period. Estimates of the number of visits to our properties is based on information collected from digital cameras placed above every entrance in our properties which use video signal image processor detection and include repeat visitors to our properties on a given day

"VML" our subsidiary, Venetian Macau, S.A. (also known as Venetian Macau Limited), a private company

limited by shares ("sociedade anónima") incorporated on June 21, 2002 under the laws of

Macao, one of the three Subconcessionaires and the holder of the Subconcession

"VOL" Venetian Orient Limited, a wholly owned subsidiary of the Company and owner and developer of

Sands Cotai Central

"VVDIL" our subsidiary, Venetian Venture Development Intermediate Limited, a company incorporated in

the Cayman Islands on June 21, 2002 as an exempted company with limited liability

"VVDI (II)" Venetian Venture Development Intermediate II, a company incorporated in the Cayman Islands

on January 23, 2003 as an exempted company with limited liability and an indirect, wholly owned

subsidiary of LVS and our immediate Controlling Shareholder

"Wynn Macau" Wynn Resorts (Macau) S.A., a private company limited by shares ("sociedade anónima")

incorporated on October 17, 2001 under the laws of Macao and one of the three Concessionaires