

#### Café de Coral Holdings Limited

大家樂集團有限公司\*

(Incorporated in Bermuda with limited liability) (於百慕達註冊成立之有限公司) Stock Code 股份代號: 341



# Unlocking our Potential 發揮潛力 | 2016

Annual Report · 年報

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## Corporate Information

## 公司資料

#### **Board of Directors**

#### **Executive Directors**

Mr Lo Tak Shing, Peter (Chief Executive Officer) Ms Lo Pik Ling, Anita Mr Lo Ming Shing, lan

#### Non-executive Directors

Mr Lo Hoi Kwong, Sunny (Chairman) Mr Chan Yue Kwong, Michael Mr Hui Tung Wah, Samuel

#### **Independent Non-executive Directors**

Mr Choi Ngai Min, Michael Mr Li Kwok Sing, Aubrey Mr Kwok Lam Kwong, Larry Mr Au Siu Cheung, Albert

#### **Nomination Committee**

Mr Li Kwok Sing, Aubrey (Chairman) Mr Choi Ngai Min, Michael Mr Kwok Lam Kwong, Larry Mr Lo Hoi Kwong, Sunny Mr Lo Ming Shing, Ian

#### **Remuneration Committee**

Mr Choi Ngai Min, Michael (Chairman) Mr Li Kwok Sing, Aubrey Mr Kwok Lam Kwong, Larry

#### **Audit Committee**

Mr Au Siu Cheung, Albert (Chairman) Mr Kwok Lam Kwong, Larry Mr Choi Ngai Min, Michael Mr Li Kwok Sing, Aubrey

### **Company Secretaries**

Ms Vera Leung Ms Lee Hung

#### 董事局

#### 執行董事

羅德承先生(首席執行官) 羅碧靈女十 羅名承先生

#### 非執行董事

羅開光先生(丰席) 陳裕光先生 許棟華先生

#### 獨立非執行董事

蔡涯棉先生 李國星先生 郭琳庸先生 區嘯翔先生

#### 提名委員會

李國星先生(主席) 蔡涯棉先生 郭琳庸先生 羅開光先生 羅名承先生

### 薪酬委員會

蔡涯棉先生(丰席) 李國星先生 郭琳庸先生

#### 審核委員會

區嘯翔先生(主席) 郭琳廣先生 蔡涯棉先生 李國星先生

### 公司秘書

梁慧寶女十 李紅女士

#### **Registered Office**

Canon's Court 22 Victoria Street Hamilton HM12, Bermuda

#### **Head Office**

10th Floor, Café de Coral Centre 5 Wo Shui Street, Fo Tan Shatin, New Territories, Hong Kong

#### **Auditor**

PricewaterhouseCoopers

#### **Legal Adviser**

Mayer Brown JSM

### **Principal Bankers**

Bank of China (Hong Kong) Limited The Bank of Tokyo-Mitsubishi UFJ, Ltd. China Construction Bank (Asia) Corporation Limited The Hongkong and Shanghai Banking Corporation Limited Mizuho Bank, Ltd. Standard Chartered Bank (Hong Kong) Ltd.

## **Bermuda Share Registrar**

MUFG Fund Services (Bermuda) Limited

## **Hong Kong Branch Share Registrar**

Computershare Hong Kong Investor Services Limited

### **Share Listing**

Listed on the Main Board of The Stock Exchange of Hong Kong Limited Stock Code: 341

#### Website

www.cafedecoral.com

#### 註冊辦事處

Canon's Court 22 Victoria Street Hamilton HM12, Bermuda

#### 總辦事處

香港新界沙田 火炭禾穗街五號 大家樂中心十樓

#### 核數師

羅兵咸永道會計師事務所

#### 法律顧問

孖十打律師行

#### 主要往來銀行

中國銀行(香港)有限公司 三菱東京UFJ銀行 中國建設銀行(亞洲)股份有限公司 香港上海匯豐銀行有限公司 瑞穗銀行 渣打銀行(香港)有限公司

### 百慕達股票登記過戶處

MUFG Fund Services (Bermuda) Limited

### 股票登記過戶處香港分處

香港中央證券登記有限公司

#### 股份上市

在香港聯合交易所有限公司主板上市 股份代號:341

#### 網址

www.cafedecoral.com

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## Financial Highlights and Calendar

## 財務概要及財務日誌

## **Financial Highlights**

#### 財務概要

Year ended 31 March 截至三月三十一日止年度		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>	Change 變動 % 百分比
Revenue	收益	7,567,176	7,355,738	2.9
Profit attributable to equity holders of the Company	本公司股權持有人 應佔溢利	517,982	586,773	(11.7)
Total assets	資產總值	4,445,187	4,562,465	(2.6)
Net assets	資產淨值	3,541,997	3,675,768	(3.6)
Basic earnings per share	每股基本溢利	HK\$0.90港元	HK\$1.02港元	(11.8)
Interim and final dividends per share	每股中期及末期股息	HK81 cents港仙	HK78 cents港仙	3.8
Special dividend per share	每股特別股息	HK35 cents 港仙	_	N/A 不適用
Net assets per share	每股資產淨值	HK\$6.07港元	HK\$6.32港元	(4.0)

## **Financial Calendar**

## 財務日誌

20 November 2015				
二零一五年十一月三十日				
22 June 2016				
二零一六年六月二十二日				
Interim dividend:	HK18 cents per share paid on 28 December 2015			
Proposed final dividend:	HK63 cents per share payable on 26 September 2016			
Proposed special dividend:	HK35 cents per share payable on 26 September 2016			
中期股息:	每股18港仙,已於二零一五年十二月二十八日派付			
建議之末期股息:	每股63港仙,於二零一六年九月二十六日派付			
建議之特別股息:	每股35港仙,於二零一六年九月二十六日派付			
9 September 2016				
二零一六年九月九日				
6 September 2016 to 9 September 2016 (both days inclusive)				
(for determining eligibility to attend and vote at the AGM)				
15 September 2016				
(for determining entitlement to the final and special dividends)				
二零一六年九月六日至二零一六年九月九日(首尾兩天包括在內)				
(以確定出席及於股東周年大會投票的資格)				
二零一六年九月十五日				
(以確定收取末期及特別股息的資格)				
	二零一六年六月二十二日 Interim dividend: Proposed final dividend: Proposed special dividend: 中期股息: 建議之末期股息: 建議之特別股息: 9 September 2016 二零一六年九月九日 6 September 2016 to 9 September 2016 (for determining eligibility to 15 September 2016 (for determining entitlement) 二零一六年九月六日至二零(以確定出席及於股東周年:二零一六年九月十五日			



## Chairman's Message

## 主席獻辭

This is my first letter to you, our shareholders, since assuming the role of Chairman of Café de Coral. My appointment to this position is indeed a great honour for me.

這是我以大家樂集團主席身份致各位股東的首 份函件,能夠擔任集團主席,本人深感榮幸。

In my journey of more than 30 years with Café de Coral, the past few years have been particularly eventful and rewarding. The successful implementation of our management succession plan as well as the establishment of a solid sustainability platform were key milestones during my tenure as the CEO of the Group. This platform, which not only aligns with our founders' values but also complies with the modern international standards of sustainability, guides us in the way we do business and will help to shape our growth. In my new role as Chairman, I will maintain the same values and philosophy laid down by our founders that have helped us grow from a small shop in Causeway Bay into a thriving network of diverse restaurants capable of withstanding changes in the market.

過去數年是我在大家樂集團逾三十年的旅程中 最為深刻的。成功如期執行傳承計劃並建立穩 健的可持續發展平台,是我擔任集團首席執行 官的重要里程碑。這個平台不但跟集團創辦人 的價值觀吻合,也符合可持續發展的現代國際 標準,指引並帶領集團的業務及發展。在主席 的新崗位上,我定當秉持創辦人倡導的價值觀 和理念。正是這些價值觀和理念,一直支持我 們從銅鑼灣一家小店,發展成為能夠適應市場 瞬息萬變、具規模並多元化的餐飲集團。

I would like to thank Mr Michael Chan, our former Chairman, with whom I have worked alongside for over three decades. Under his leadership, we have witnessed the rapid growth and expansion of the Café de Coral Group. For his contributions to the Company, we owe him a great debt of gratitude.

我謹在此感謝與我一起共事超過三十年的前任 集團主席陳裕光先生。在他的領導下,我們見 證了大家樂集團快速的增長和擴展。對於他為 集團作出的貢獻,我們衷心感謝。

I would also like to welcome Mr Peter Lo, who has succeeded me as the CEO of the Group. During his past 20 years with Café de Coral, Peter has performed important functions within the Group and led major projects for the growth and development of our business and operations. Peter was also a key driver in crafting the Group's current 5-year strategic plan. Under his leadership, I am confident that Café de Coral will continue to move to the next level in our development.

我亦謹此歡迎接任為大家樂集團首席執行官的 羅德承先生。在過去二十年以來,他一直在大 家樂集團擔任重要職務,帶領集團主要業務增 長及發展項目,並制定和推動了集團現行的五 年策略發展計劃。我深信大家樂集團在他的領 導下將會更上一層樓。

#### A YEAR OF PROGRESS

#### 穩步發展的一年

I am delighted to report that during the review period we made great progress with our succession plan in grooming our internal talent and bringing aboard a new generation of senior executives. This seasoned, vibrant management team will lead the Group into a new era of business and organisational growth.

回顧年度內,集團的傳承工作取得重大進展, 順利完成了內部人才培養和招聘新一代高級管 理人員。新管理團隊經驗豐富、充滿活力,將 帶領集團邁進業務和組織發展的新階段。

During the year, we also made further investments in the infrastructure required to sustain our business. Although these investments may have had an impact on our financial performance, they are part of our longterm commitment to growth and will be instrumental in building on our strengths and skills for the future.

年內,我們也進一步投資業務持續發展的基礎 建設。儘管此等投資可能對我們的財務表現造 成影響,但這是我們對長遠發展的承諾,對我 們迎接未來發展的優勢和技能尤關重要。

For the year ahead, we see both challenges and opportunities for our business. In Hong Kong, consumer sentiment has been softening but we also see a downward trend in rental costs that will open doors for our continuing expansion. The guick service restaurant (QSR) segment, our core business, will remain strong and maintain its market-leading position. In our fast casual and casual dining business, we will push forward our efforts to scale up while making constant adjustments in response to changing market conditions. Mainland China, while still challenging, continues to be a growth engine for the Group.

展望未來一年,集團的業務充滿挑戰和機遇。 在香港,儘管消費者信心下滑,但我們看到隨 著租金成本下調帶來的擴展機會。集團的核心 速食餐飲業務將維持穩健表現及其市場領導地 位。快速休閒及休閒餐飲業務方面,我們將加 大發展力度,同時作適時調整以應對變化萬千 的市場情況。中國內地業務尚具挑戰,但仍然 是集團的增長動力。

#### **LOOKING AHEAD**

### Over the last 48 years, we have seen many changes at Café de Coral and in the markets we serve. We will likely experience additional challenges in the future, yet with the strong reputation of our brands, our dynamic management team and the ongoing implementation of our strategic plan, we are fully prepared to enter a new phase of development and growth.

#### 邁步向前

在過去四十八年,大家樂集團和餐飲市場均經 歷了無數變化。面對未來,我們可能會遇到更 多挑戰。然而,憑藉集團強大的品牌聲譽、充 滿活力的管理團隊和貫徹執行的策略發展計 劃,我們已為進入新的發展和增長階段做好充 分準備。

I would like to take this opportunity to thank the Board for their confidence in my abilities to lead the Company as the new Chairman. I would also like to thank all of our hard-working staff, whose dedication and commitment to our Company has been outstanding. I look forward to working with all of you and continuing Café de Coral's values and tradition of excellence in the years ahead.

最後,謹此感謝董事局的信任,讓我擔任集團 主席帶領集團的發展; 並向各位努力不懈、致 力貢獻集團的員工表示衷心的感謝。我期待與 各位攜手努力,在未來延續大家樂的核心價值 和卓越的傳統。

#### LO HOI KWONG, SUNNY

Chairman

Hong Kong, 22 June 2016

#### 主席 羅開光

香港,二零一六年六月二十二日

## **Business Highlights**

## 業務撮要

- The Group faced a challenging year in FY2015/16 as a result of the weakening economy and market conditions. Despite this, the Group's revenue for the year reached HK\$7.57 billion, an increase of 2.9%; and profit attributable to shareholders amounted to HK\$518 million, a 11.7% decline or 6.6% lower if certain non-operating and non-recurring items were excluded.
- 面對疲弱的經濟及市場狀況,本集團於二零一五/ 一六財政年度充滿挑戰。儘管如此,集團營業額達 七十五億七千萬港元,增長2.9%;股東應佔溢利達 五億一千八百萬港元,減少11.7%,如撇除若干非 經營及非經常性項目,則減少6.6%。
- The Group continued to perform well in its quick service restaurants and institutional catering businesses with steady growth in the fast casual and casual dining sector, whereas results in Mainland China declined due to market conditions.
- 集團的速食餐飲及機構飲食業務持續表現優秀,快速休閒及休閒餐飲業務穩步發展;中國內地業務則受市場狀況影響,業績表現下降。
- With a diversified portfolio of strong brands and the successful leadership transition during the year, the Group is well positioned for long-term sustainable growth.
- 集團擁有多元化並具實力的品牌組合,領導層亦於 年內順利傳承,為未來長期持續發展做好充分準備。
- A final dividend of HK63 cents per share (2015: HK61 cents) and a special dividend of HK35 cents per share (2015: nil) are recommended, with a total dividend payout ratio of 130.7% for the year.
- 建議派發末期股息每股63港仙(二零一五年:61港仙) 及特別股息每股35港仙(二零一五年:無),全年總派 息率為130.7%。

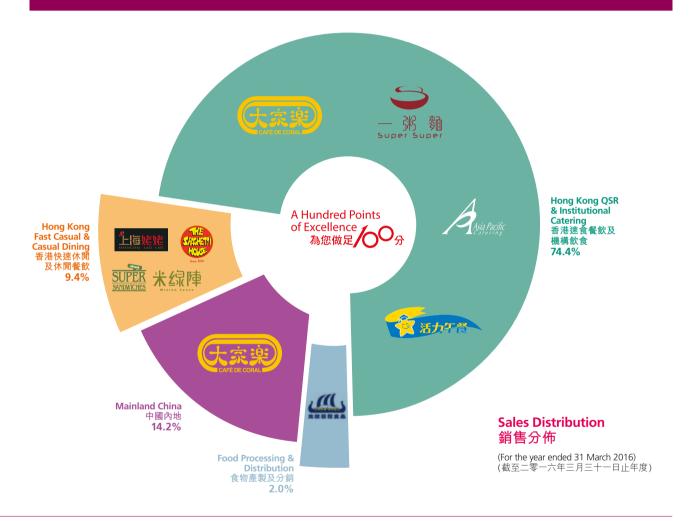
## Financial Growth Net Profit & Earnings per Share 財務增長溢利及每股溢利





### Café de Coral Group Key Strategic Businesses

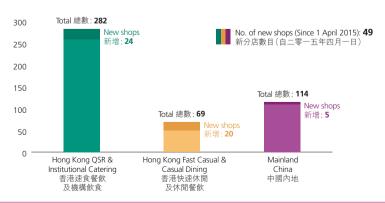
大家樂集團主要策略性業務



#### **Total Operating Units: 465**

#### 營運單位總數

(As of 31 March 2016) (截至二零一六年三月三十一日)



## CEO's Report 首席執行官報告

On behalf of our management team, I am delighted to present our Company's results for FY2015/16 and to share our vision for Café de Coral.

The year under review was one of steady growth in our main businesses as well as setbacks in the Mainland of China, where we remain committed to building our brands. With the successful leadership transition and organisational adjustments we have made across our business units during the year, we are confident that we can take the Group to an even higher level in the years ahead.

#### HIGHLIGHTS OF THE YEAR

The Group's revenue grew 2.9% to HK\$7,567 million, and profit attributable to shareholders decreased 11.7% to HK\$518 million. If excluding the fair value change on investment properties, gain from the disposal of leasehold properties as well as the loss attributable to a discontinued operation, the adjusted net profit would have decreased by 6.6%. FY2015/16 earnings per share amounted to HK\$0.9, and the payment of a final dividend of HK63 cents per share together with a special dividend of HK35 cents per share to shareholders for the financial year ended 31 March 2016 has been recommended, representing a total dividend payout ratio of 130.7% for the year.

Key achievements of the year included the following:

Continuing solid performance of our core quick service restaurants (QSR) and institutional catering businesses. The QSR and institutional catering segment, which accounted for 87% of the Group's revenue in Hong Kong, continued to be the mainstay of our business thanks to our strengths and competitive advantages in the mass market sector. We recorded satisfactory results from this segment during the year with the continuous expansion of our QSR outlets.

本人謹代表管理團隊欣然匯報本集團二零一五/ 一六財政年度之業績,以及集團的願景。

回顧年度內集團的主要業務取得穩健的增長。 儘管年內中國內地業務受到挫折,集團仍致力 於品牌建設。年內,領導層順利交接以及各業 務單位完成組織調整,相信這些工作將帶領集 **團邁向另一高峰。** 

#### 年度業績重點

集團收益增長2.9%至十十五億六千十百萬港元, 股東應佔溢利減少11.7%至五億一千八百萬港 元。若不包括投資物業公平值變動、出售租賃 物業所得淨收益,以及來自已終止經營業務之 虧損,經調整後淨溢利減少6.6%。二零一五/ 一六財政年度之每股溢利達0.9港元,建議向 股東派發截至二零一六年三月三十一日止財政 年度之末期股息每股63港仙及特別股息每股35 港仙,全年派息比率為130.7%。

年內有以下重要成果:

速食餐飲及機構飲食核心業務持續表現 穩健 — 受惠於集團在大眾市場的領導地 位和競爭優勢,速食餐飲及機構飲食業 務仍然是集團業務收益的主要來源,佔 集團香港地區收入約87%。年內,速食 餐飲業務持續擴展分店網絡,該業務板 塊成績令人滿意。

- Growth in the fast casual and casual dining sector. In 2015/16, we continued to look at opportunities for further diversifying our business in the fast casual and casual dining segment. Among our fast casual brands, our home-grown brands – **Shanghai Lao Lao** and Mixian Sense – performed particularly well. Our franchise cooperation with well-known Japanese and Korean brands also made progress as planned.
- **Implementation of our succession plan.** As a core component of our current 5-year strategic plan, our succession plan and organisational restructuring were completed successfully, and a smooth leadership transition was made among our senior management team across all of our major businesses. As a result, we have established a strong and vibrant platform for the next phase of our development.
- 快速休閒及休閒餐飲業務增長 集團在 二零一五/一六年度內繼續尋找機遇, 進一步擴展快速休閒及休閒餐飲業務。 在我們的快速休閒品牌中,自創品牌上 **海姥姥**及**米線陣**表現出色。集團與知名 日本和韓國品牌的專利合作亦正按計劃 進行。
- 執行傳承計劃 集團的傳承計劃和組 織改革是現行五年策略發展計劃的核心 部分,兩方面均已於年內順利完成,負 責主要業務的高級管理團隊亦已完成交 接。集團因此得以建立一個強大及充滿 活力的平台,為集團下階段的發展奠下 基礎。



#### **BUILDING ON OUR FOUNDATION**

Our success as a business depends on our ability to adapt to changes in the market and customer preferences and to remain relevant, which we do through a continuous process of review and refinement. Today, based on what we have learned over the years, we are expanding through a number of initiatives that support our long-term growth in the markets we serve.

#### 5-Year Strategic Growth Plan

Our 5-year strategic plan guides our development in the Group's key markets of Hong Kong and Mainland China and allows us to build on our operational platform.

In 2015/16, we were on track with this plan and recorded milestone achievements in our business development that helped to reinforce our leadership in Hong Kong's fast food industry. We also continued to make a strategic leap forward in the fast casual and casual dining segment, built up our senior management team and completed the infrastructure we require for our long-term sustainable growth.

Despite macroeconomic conditions and intense market competition, we remain firm in our conviction that our blueprint for sustainable growth is fundamentally sound and will ultimately enable us to accomplish the objectives set out by our Board.

### Strengthening our Commitment to Sustainability

During the year, we launched a comprehensive sustainability programme across all of our operations and functions. We continued to build and strengthen this platform as a solid framework for guiding our corporate governance and long-term business development in the following areas:

Risk management. We have always regarded risk management as being fundamental to our success and have adopted international best practices that guide our business decisions. After the launch of a risk management and internal control enhancement project endorsed by the Board last year, we developed an Enterprise Risk Management approach that will help to protect our business and guard against operational risks.

**Supply chain management.** To ensure fresh, timely and responsive deliveries to our customers, we have developed a reliable supply chain that underpins our business today. During the year, we further strengthened this part of our business by re-structuring and centralising our supply chain management team. We also reinforced Group policies and processes to ensure food quality and safety by undertaking a comprehensive upgrade of our supply chain management.

#### 建基於強大的根基

集團業務的成功,取決於我們能夠通過不斷的 檢討和調節,以適應瞬息萬變的市場和顧客喜 好。時至今天,基於累積的經驗,我們繼續通 過多項舉措支持我們在市場的長遠增長。

#### 五年策略發展計劃

五年策略發展計劃引領集團於香港和中國內地 主要市場的發展,讓我們得以建立穩健的營運 平台。

在二零一五/一六年度,集團按策略發展計劃 進行並在業務發展方面取得長足的進展,鞏固 了我們在香港快餐行業的領導地位。同時,集 團的快速休閒及休閒餐飲業務取得策略性的發 展,順利建立了高級管理團隊,並完成達致長 期可持續增長所需的基礎建設。

儘管面對宏觀經濟形勢的挑戰和激烈的市場競 爭,集團堅信我們的可持續發展藍圖切實可 行,最終能達致董事局訂下的目標。

#### 致力於可持續發展

年內,集團在所有業務及職能部門全面推行可 持續發展計劃,並繼續建立和強化此平台以作 為發展的框架,並以下述範疇作為企業管治及 長期業務發展的指引:

風險管理 ─ 集團一貫視良好的風險管理為成功 的基礎,並通過採納國際最佳常規為業務決策 提供指引。去年推出經董事局批准的加強風險 管理和內部監控項目後,發展了企業風險管理 模式,為業務提供保障,防範經營風險。

供應鏈管理 — 集團發展可靠穩定的供應鏈,確 保食物新鮮產製並適時送達顧客,以支持集團 的業務。年內,我們進一步強化此重要環節, 將供應鏈管理團隊重組並中央化。同時,我們 將供應鏈管理全面升級,加強政策和流程管 理,確保食物質量和安全。

Other achievements included accreditation in ISO 22000 (the international food safety standard) for our Taipo Central Processing Centre and, most recently, our Central Processing Centre in Guangzhou, China. This certification represents our unwavering commitment to stringent food quality and safety standards while helping us to deliver and live up to our corporate motto, "A Hundred Points of Excellence".

Once again this year, we are publishing the Group's sustainability report simultaneously with our annual report. In this third report, we discuss our sustainability performance and the progress we have made towards achieving our targets. We were honoured to receive recognition for our sustainability initiatives during the year by being selected as a constituent member of the Hang Seng Corporate Sustainability Benchmark Index.

#### Our People, Our Future

Our long-term succession programme proceeded according to plan during the year, ensuring a smooth transition of leadership among our senior management ranks. The Group now has a team of seasoned younger professionals in place across all of our business operations and corporate functions. With this strong talent pool, we are better equipped to overcome challenges in the market and to proceed to the next phase of our development.

As of 31 March 2016, we had a workforce of 17,575 employees. Recruiting and retaining good people continued to be a top priority for the Company during the year, particularly in a highly competitive labour market. We offer competitive staff remuneration and benefits packages and promote worklife balance as part of our corporate culture. In addition, we have a longterm incentive programme, including a share award scheme along with our share option programme, profit-sharing and other performance incentives. Both top and middle management executives received share awards during the year. Remuneration levels at all staff levels and for the Board of Directors are based on market rates, individual experience and qualifications, duties and responsibilities.

We are also conscious of the need to develop our people, as this benefits not only the Company but enables them to reach their full potential and enjoy a fulfilling career with us. To build staff competencies, we provide a comprehensive training and talent development programme within a structured framework, which has been further refined for both our Hong Kong and Mainland operations. We also launched a stronger Performance Management System with long-term incentives designed to motivate and bring out the best in our people.

我們位於大埔的中央產製中心取得ISO 22000 認證(國際食品安全標準),而在中國廣州的中 央產製中心近期也取得該項認證,代表我們對 嚴格的食物質量和安全標準的堅定承諾,體現 我們貫切執行「為您做足100分」的承諾。

集團今年再次在發表年報的同時,發佈可持續 發展報告。這是集團第三份可持續發展報告, 闡述了集團在可持續發展的表現和邁向各目標 的進展。年內,集團獲納入為恆生可持續發展 企業基準指數成份股,標誌著集團在可持續發 展方面的表現獲得肯定,我們深感榮幸。

#### 我們的人才,我們的未來

年內,集團按計劃進行長遠傳承安排,確保我 們的資深管理團隊平穩交接。集團現具備一支 具有豐富經驗而年輕的專業團隊,管理所有業 務及職能部門。透過強大的人才基礎,我們定 能克服市場的挑戰,向下階段發展邁進。

截至二零一六年三月三十一日,我們共有 17,575名員工。年內,在競爭激烈的勞動市 場,招攬及保留人才仍然是我們的首要任務。 集團提供具競爭力的薪酬及待遇,提倡工作與 生活平衡的文化。此外,集團提供長期激勵計 劃,包括股份獎勵計劃及股份期權計劃,以及 與盈利和表現掛鈎之獎勵計劃。年內,高級及 中層管理人員均獲授股份獎勵。集團所有員工 以及董事的薪酬待遇均依據市場情況、個人經 驗、資歷及職責而釐定。

我們也重視關注員工發展的需要,因為這不 僅有利於公司,亦能令員工能夠充分發揮其 潛質,在工作崗位上享受具成就感的事業。為 了培養員工的能力,我們提供全面的培訓和人 才發展計劃,計劃內容已進一步改進,以配合 香港和中國內地業務。集團也加強績效管理系 統,推動和協助員工發揮所長,作出最佳的表 現。

#### **BUSINESS REVIEW AND DIRECTION**

#### Hong Kong Operations

In a difficult operating environment of falling retail sales, the food and beverage industry as a whole faced a challenging year in 2015/16. Despite the challenges, our Hong Kong business results achieved a 5% increase in revenue to HK\$6,448 million for the twelve months ended 31 March 2016.

Our Hong Kong operations remained the top contributor to the Company's results, representing approximately 85% of the total revenue for FY2015/16. We achieved this performance thanks to the dedication and hard work of our people, their commitment to upholding our exacting standards of quality and service, our efficient procurement and supply chain, and the continuing trust and support of our customers, many of whom have been with us over several decades.

In 2015/16, revenue from the QSR and institutional catering sector, our core businesses, continued to flourish, with revenue growth of 6%. Sales from comparable stores of Café de Coral fast food and Super Super Congee & Noodles both increased by approximately 4%. Café de Coral's reputation for fast, delicious and reasonably priced meals continued to attract customers, as did our **Super Super Congee & Noodles** chain. During the year, we opened a total of 24 new QSR and institutional catering outlets, most of which were Café de Coral fast food and Super Super Congee & Noodles shops.

#### 業務回顧及方向

#### 香港業務

二零一五/一六年度,市場經營環境困難,零 售銷售下跌,整體餐飲行業充滿挑戰。儘管挑 戰重重,在截至二零一六年三月三十一日止 十二個月期間,集團香港業務收益增長5%, **達六十四億四千八百萬港元。** 

香港業務仍然是集團最大的收入來源,佔二零 一五/一六財政年度總收益約85%。集團能夠 取得此等佳績,全賴大家樂員工竭誠努力,確 保集團維持嚴格的品質和服務質素,以及我們 高效的採購和供應鏈,還有過往一直給予我們 信任與支持的顧客。

二零一五/一六年度,集團的核心業務速食餐 飲及機構飲食業務持續表現優秀,收益增長 6%。大家樂快餐和一粥麵繼續以提供快捷、美 味及價格合理的餐飲吸引顧客,同店銷售均增 加約4%。回顧年度內,集團速食餐飲及機構飲 食業務共新增24間門店,其中大部分為大家樂 快餐及一粥麵分店。



Our institutional catering business continued to maintain its market leading position and make a positive contribution to the Group's performance. Despite keen market competition, Asia Pacific Catering renewed all major contracts for the year. **Luncheon Star**, which specialises in the preparation of healthy, nutritious lunches for schools, served a record daily average of 90,000 meals this year. Our institutional catering business is geared up to seize new business opportunities and expand its customer base. As of 31 March 2016, we operated a total of 282 QSR and institutional catering outlets, including 157 Café de Coral fast food outlets, 83 Asia Pacific Catering outlets and 40 Super Super Congee & Noodles shops.

The fast casual and casual dining segment accounted for a relatively low portion of the Group's revenue. During the year, we continued to make a strategic leap forward in the fast casual business, which experienced a steady growth trajectory. The number of fast casual and casual dining outlets as of 31 March 2016 increased to 69 from 62 as of last year.

The Spaghetti House and spaghetti 360° chains remained our leading western casual dining concepts. In 2015/16, we rejuvenated **The Spaghetti House** brand with a totally new look and menu at our pilot restaurant in City Plaza, Hong Kong. The refreshed brand has proven very successful, and this restaurant will serve as a model for the rejuvenation of all our **Spaghetti House** outlets. We are also planning to rejuvenate **Oliver's Super Sandwiches** in the year ahead. Our two main home-grown fast casual brands, Shanghai Lao Lao and Mixian Sense, continued to perform satisfactorily. Five more **Shanghai Lao Lao** outlets were opened during the year, with new dishes and a new menu being well received by customers.

集團的機構飲食業務繼續維持其市場領導地 位,並為集團的業績提供正面貢獻。儘管市場 競爭激烈,泛亞飲食所有主要合約均獲續約。 活力午餐專注為學校提供健康和營養豐富的午 膳,今年平均每天供應量再創高峰,達90,000 份午餐。集團的機構飲食業務已作好充分準 備,以爭取更多的業務發展機會並擴大顧客基 礎。截至二零一六年三月三十一日,我們合 共經營282間速食餐飲及機構飲食門店,包括 157 間大家樂快餐、83 間泛亞飲食及40間一粥 麵分店。

快速休閒及休閒餐飲業務佔集團收益相對較 低。年內,集團的快速休閒業務繼續有策略性 的發展,並錄得穩步增長。截至二零一六年三 月三十一日,快速休閒及休閒餐飲業務的分店 數目由去年的62間增加至69間。

意粉屋和spaghetti 360°是集團西式休閒餐飲 概念的領導品牌。二零一五/一六年度,集團 將**意粉屋**品牌年輕化,以香港太古城分店為試 點,採用全新的裝潢和餐單,令人耳目一新的 品牌證明非常成功,我們將按此模式,重新打 造其餘所有**意粉屋**餐廳。集團亦計劃於未來一 年將**利華超級三文治**品牌年輕化。而集團兩個 主要自家創造的快速休閒品牌上海姥姥和米線 **陣**表現繼續令人滿意,年內新增五家**上海姥姥** 分店,其新推出的菜式和餐單均甚受顧客歡迎。



Our co-operation with well-known Japanese and Korean brand owners made steady progress during the year. Among the new stores opened in 2015/16 were the first two **Don Don Tei** outlets in Hong Kong, which brought a new Japanese dining experience to customers in the city. **THE CUP**, our Korean dining concept under the franchising model, opened two more outlets during this period.

年內,集團與知名日本和韓國品牌的合作取得穩步進展。在二零一五/一六年度新開設首兩家井井亭分店,為市場帶來了全新的日本料理體驗。以特許經營方式開設的韓國餐飲連鎖店THE CUP亦於期內增設了兩家分店。

#### **Mainland China Operations**

The food and beverage industry in Mainland China as a whole experienced slower growth during the year as a result of the economic slowdown and lower consumer spending. Under these market conditions, we have deliberately adjusted our development plans and consolidated our operations in pursuit of a viable, long-term growth strategy.

As of 31 March 2016, we had a total of 110 outlets in our **Café de Coral** chain in Mainland China. In 2015/16, revenue from our fast food business in Southern China declined by 5%, while comparable store sales decreased 7% over the same period last year. Our performance in Eastern China also suffered as a result of softening market conditions.

In Southern China, we closed down our underperforming shops, mainly **The Spaghetti House**, so that we could focus our resources and strengths in growing our core business there. However, we are committed to maintaining a strong presence in Southern China and will resume our pace of expansion when the economy begins to recover.

#### 中國內地業務

年內,中國內地餐飲業在經濟放緩及消費開支下行的環境下,增長緩慢。鑑於市場狀況,集團特意調整了發展計劃,藉此鞏固業務,以追求可行及長期的增長策略。

截至二零一六年三月三十一日,我們於中國內地共有110間大家樂門店。在二零一五/一六年度,集團在中國華南地區快餐業務收益減少5%,而同店銷售相對去年同期減少7%。集團在華東地區的表現也受市場疲弱影響。

在中國華南地區,我們結束了表現遜色的店舖, 主要為**意粉屋**門店,以集中資源和優勢發展核心 業務。我們將繼續致力保持在華南地區強大的基 礎,讓我們在經濟復甦時重展擴張步伐。



#### **FINANCIAL REVIEW**

The Group's revenue increased by 2.9% to HK\$7,567 million, and profit attributable to shareholders decreased by 11.7% to HK\$518 million in FY2015/16. If excluding certain items which are non-operating and nonrecurring in nature, as shown below, the adjusted net profit would have decreased by 6.6%.

#### 財務回顧

二零一五/一六財政年度,集團收益增加2.9% 至七十五億六千七百萬港元,股東應佔溢利減 少11.7%至五億一千八百萬港元。若不包括下 述若干非經營及非經常性項目,經調整淨溢利 減少6.6%。

	F	Y2015/16	FY2014/15	
	二零	-五/-六	二零一四/一五	Change
		財政年度	財政年度	變動
		HK\$'m	HK\$'m	%
		百萬港元	百萬港元	百分比
Profit attributable to shareholders	股東應佔溢利	518.0	586.8	(11.7)
If excluding:	如不包括:			
Fair value loss/(gain)	投資物業的			
on investment properties	公平值虧損/(溢利)	0.9	(38.8)	
Gain on disposal of	出售租賃物業的溢利			
leasehold properties		(25.1)	(34.5)	
Loss attributable to	來自已終止經營業務之虧損			
discontinued operation		_	15.0	
Adjusted net profit	經調整後淨溢利	493.8	528.5	(6.6)

Return on equity for FY2015/16 was 15% (FY2014/15: 16%), and return on assets was 12% (FY2014/15: 13%).

The Group's financial position for FY2015/16 remained healthy. As of 31 March 2016, the Group recorded net cash of approximately HK\$1,187 million, with HK\$394 million in available banking facilities. As of 31 March 2016, the Group's current ratio was 2.1 (31 March 2015: 2.0) and the cash ratio was 1.5 (31 March 2015: 1.3). The Group had no external borrowing (31 March 2015: nil) and a nil gearing ratio (ratio of total borrowing less cash and cash equivalents to total equity) (31 March 2015: nil). There has been no material change in contingent liabilities or charge on assets since 31 March 2016.

二零一五/一六財政年度,股本回報率為15% (二零一四/一五財政年度:16%);資產回報 率為12%(二零一四/一五財政年度:13%)。

集團於二零一五/一六財政年度的財政狀況持 續強健。於二零一六年三月三十一日,集團之 淨現金約為十一億八千七百萬港元,可動用銀 行信貸額為三億九千四百萬港元。於二零一六 年三月三十一日,集團的流動比率為2.1(二零 一五年三月三十一日:2.0),現金比率為1.5 (二零一五年三月三十一日:1.3)。集團沒有任 何借貸(二零一五年三月三十一日:無),負債 比率(借款總額減除現金及現金等值項目與總權 益相比)為零(二零一五年三月三十一日:零)。 自二零一六年三月三十一日以來,集團之或然 負債及抵押資產並無出現任何重大變動。

As of 31 March 2016, the Company provided guarantees of approximately HK\$516 million (31 March 2015: HK\$476 million) to financial institutions in connection with banking facilities granted to its subsidiaries.

With regard to foreign exchange fluctuations, the Group earned revenue and incurred costs and expenses mainly denominated in Hong Kong dollars, while those of our Mainland China business were in Renminbi. Foreign currency exposure did not pose a significant risk for the Group, but we will remain vigilant and closely monitor our exposure to movements in relevant currencies.

#### OUTLOOK

Although the year under review has been a challenging one, Café de Coral is well positioned for long-term sustainable growth.

We have a diversified portfolio of well-recognised brands along with a large and growing base of customers. We also have strong systems and a robust infrastructure in place that enable us to manage our business and achieve high levels of efficiency. What's more, following the successful implementation of our succession plan we have a new team of young, energetic and motivated professionals ready to take our Company forward. Our significant investment in these platforms and talent acquisition over the past two years has been substantially completed, and our focus now is on investing in the growth of our business network.

We will remain focused on our QSR business, while seeking opportunities to grow the fast casual and casual dining segment through home-grown brands, joint ventures and franchises. We also have a clear vision for the expansion of our network, particularly in Hong Kong, both under our 5-year growth strategy and for the years beyond. Additionally, with the softening of rents in Hong Kong, we see ample opportunities to grow our market and diversify our portfolio of cuisines and dining concepts.

In the Mainland, we remain positive about the market as a whole, as it is an important growth engine for us. Under our 5-year strategic plan, we will grow our network when the market recovers and continue to strengthen our operational platform and our team.

於二零一六年三月三十一日,集團向財務 機構提供擔保其附屬公司的信貸額約為 五億一千六百萬港元(二零一五年三月三十一 日:四億七千六百萬港元)。

對於外幣匯率波動,集團的業務收支主要以港 幣計算,旗下在中國內地的業務收支則以人民 幣計算。儘管此等外匯操作並未對集團構成重 大風險,我們將繼續保持警覺,密切監察有關 匯率的變動。

#### 前景

儘管這是充滿挑戰的一年,大家樂集團已為未 來長期持續發展做好充分準備。

集團已建立多元化及具知名度的品牌組合,以 及龐大並不斷增長的顧客群。我們亦設有強大 的系統和堅固的基礎建設,令我們可以靈活管 理業務及實現高效率運作。更重要的是,成功 履行傳承計劃後,集團擁有一支年輕、充滿活 力和幹勁的專業管理團隊,帶領集團繼續邁步 向前。集團在過去兩年投入大量資源,用於建 立基建和人才發展。該等投資已大致完成,現 階段的重點是投資於業務網絡的擴展。

我們將繼續專注於速食餐飲業務,同時通過自 創品牌、合資和特許經營方式,尋求發展快速 休閒及休閒餐飲業務的商機。在我們五年發展 策略以及更長遠的規劃中,集團對於業務網絡 發展具清晰的願景,尤其是香港業務的擴展。 此外,隨著香港租金回落,集團將趁此機遇拓 展市場及發展多元化美食及餐飲概念。

中國內地市場是集團重要的增長動力,我們對 整體內地市場維持樂觀。按我們的五年策略發 展計劃,我們將繼續加強營運平台和團隊,待 市場復甦時擴展網絡。

Recognising that we can add even greater value for our customers, we are making adjustments to our service and product offerings in order to improve the overall quality and range of our dining experiences. As well as benefiting our customers, this would add value for our staff by enabling us to provide greater benefits that make Café de Coral a more attractive place to work in Hong Kong's highly competitive labour market. While the cost implications have not yet been determined, we believe such a move would be welcomed by both our customers and staff.

集團正調整服務和產品組合,以提昇整體品質 及餐飲體驗,為顧客提供更大的價值。我們相 信這不單惠及顧客,也能令大家樂的員工增 值,令大家樂在香港競爭激烈的勞動市場,保 持吸引力。縱然集團尚未能確定此舉對成本的 影響,但相信會普遍得到顧客和員工的接受。

#### **APPRECIATION**

Finally, special thanks must go to Mr Sunny Lo, our former CEO and new Chairman, and Mr Michael Chan, our past Chairman, as well as all the founders of Café de Coral who have laid a strong foundation for Café de Coral. We would also like to express our great appreciation for the support of our customers, shareholders and business partners and, of course, our dedicated staff whose commitment underlies the success of our Company. Together, we will create even greater value for Café de Coral in the years ahead.

#### 致謝

最後, 謹此感謝現任主席暨前任首席執行官羅 開光先生、前任主席陳裕光先生,以及大家樂 集團各位創辦人,為集團奠下強大的基礎。我 們也謹此對集團的顧客、股東和業務夥伴的支 持表示謝意,以及對一直努力不懈支持公司的 各位員工表達衷誠的感謝。我們將攜手在未來 為大家樂創造更大的價值。

Lo Tak Shing, Peter

Chief Executive Officer

Hong Kong, 22 June 2016

首席執行官

羅德承

香港,二零一六年六月二十二日



## Directors and Senior Management

## 董事及高級管理人員

#### **Chairman**

Mr Lo Hoi Kwong, Sunny, aged 60, is the Chairman of the Group and a member of the Nomination Committee. Mr Lo joined the Group in 1982 and had been an Executive Director since 1990 until his re-designation as a Non-executive Director in April 2016. He was the Managing Director of the Group from December 1997 to March 2012 and the Chief Executive Officer from April 2012 to March 2016. Mr Lo holds a Master's Degree in Chemical Engineering from Stanford University.

Mr Lo is the brother of Ms Lo Pik Ling, Anita, a Director of the Company. He is also a relative of Mr Lo Tak Shing, Peter, Mr Lo Ming Shing, Ian and Mr Chan Yue Kwong, Michael, all of whom are Directors of the Company.

#### **Chief Executive Officer**

Mr Lo Tak Shing, Peter, aged 54, is the Chief Executive Officer of the Group. Mr Lo joined the Group in 1996 and has been an Executive Director since 1998. Mr Lo was appointed as the Deputy Chief Executive Officer of the Group in September 2015 and has been the Chief Executive Officer since April 2016. During the past two decades, Mr Lo has performed key functions within the Group and led various major projects for the growth and development of the Group's business and operations. As the Chief Executive Officer of the Group, Mr Lo leads the overall management and strategic planning and development of the Group's businesses and operations. Mr Lo holds a Bachelor's Degree in Electronic Engineering & Physics from the Loughborough University of Technology, a Master's Degree in Medical Physics from the University of Surrey, a Doctorate's Degree in Medical Physics from the University of London and an Honorary Fellow from The Chinese University of Hong Kong.

Mr Lo is a relative of Mr Lo Hoi Kwong, Sunny, Ms Lo Pik Ling, Anita, Mr Lo Ming Shing, lan and Mr Chan Yue Kwong, Michael, all of whom are Directors of the Company. He is a director of Wandels Investment Limited, Verdant Success Holdings Limited and Sky Bright International Limited, each of which has discloseable interests in the shares of the Company under the provisions of Part XV of the Securities and Futures Ordinance.

#### 主席

羅開光先生,六十歲,本集團主席及提名委員 會成員。羅先生於一九八二年加入本集團,自 一九九零年起擔任執行董事,直至二零一六年 四月調任為非執行董事。彼於一九九七年十二 月至二零一二年三月出任集團行政總裁,並於 二零一二年四月至二零一六年三月擔任首席執 行官。羅先生持有史丹福大學化學工程碩士學 (¬) ∘

羅先生乃本公司董事羅碧靈女士之弟。彼亦為 本公司董事羅德承先生、羅名承先生及陳裕光 先生之親屬。

#### 首席執行官

羅德承先生,五十四歲,本集團首席執行 官。羅先生於一九九六年加入本集團,並於 一九九八年起擔任執行董事。羅先生於二零 一五年九月獲委任為本集團副首席執行官,並 自二零一六年四月起擔任首席執行官。羅先生 過去二十年來於本集團擔任關鍵職能,領導多 個主要項目,帶領本集團業務及營運之增長及 發展。作為本集團首席執行官,羅先生負責帶 領本集團之整體管理以及業務及營運之策略 規劃及發展。羅先生分別持有Loughborough University of Technology電子工程學士學位、 University of Surrey醫學物理碩士學位、英國倫 敦大學醫學物理博士學位及香港中文大學榮譽 院士銜。

羅先生乃本公司董事羅開光先生、羅碧靈女 十、羅名承先牛及之陳裕光先牛之親屬。彼為 Wandels Investment Limited \, Verdant Success Holdings Limited及Sky Bright International Limited之董事,該等公司分別持有根據證券及 期貨條例第XV部須予披露之本公司股份權益。

#### **Executive Directors**

Ms Lo Pik Ling, Anita, aged 63, has been an Executive Director of the Company since 1990. Ms Lo joined the Group in 1982. She is responsible for overseeing the business development of Hong Kong fast food, institutional catering, school catering and other quick service restaurant business of Hong Kong region. Ms Lo holds a Bachelor's Degree in Social Sciences from the University of Hong Kong.

Ms Lo is the sister of Mr Lo Hoi Kwong, Sunny, a Director of the Company. Ms Lo is also a relative of Mr Lo Tak Shing, Peter, Mr Lo Ming Shing, Ian and Mr Chan Yue Kwong, Michael, all of whom are Directors of the Company.

Mr Lo Ming Shing, Ian, aged 42, is an Executive Director and a member of the Nomination Committee. Mr Lo was a Non-executive Director of the Company from 2010 until his re-designation as an Executive Director in March 2016. Mr Lo is in charge of property and branch development, project and maintenance, quantity surveying and business analysis of the Group. He had served as Advisor (Special Projects) and Manager (Food Manufacturing) of the Group during the period from November 2003 to June 2009. Mr Lo holds a Bachelor's Degree of Arts, specialist in Economics from University of Toronto and an Executive Master of Business Administration Degree from The Chinese University of Hong Kong.

Mr Lo is the son of Mr Lo Hoi Chun who is a substantial shareholder of the Company. He is also a relative of Mr Lo Hoi Kwong, Sunny, Mr Lo Tak Shing, Peter, Ms Lo Pik Ling, Anita and Mr Chan Yue Kwong, Michael, all of whom are Directors of the Company.

#### 執行董事

羅碧靈女士,六十三歲,自一九九零年起擔任 本公司執行董事。羅女士於一九八二年加入本 集團,負責領導香港快餐、機構飲食、學童膳 食及其他香港速食餐飲業務板塊之發展。羅女 十持有香港大學社會科學學位。

羅女士乃本公司董事羅開光先生之姊。彼亦為 本公司董事羅德承先生、羅名承先生及陳裕光 先生之親屬。

羅名承先生,四十二歲,本公司執行董事及提 名委員會成員。羅先生自二零一零年起擔任本 公司非執行董事,直至二零一六年三月獲調任 為執行董事。羅先生主管本集團物業及分店網 絡拓展、項目及維修保養、物料測量及業務分 析。彼於二零零三年十一月至二零零九年六月 曾擔任本集團顧問(特別項目)及食品製作部經 理。羅先生持有多倫多大學文學士學位,專修 經濟,以及香港中文大學行政人員工商管理碩 十學位。

羅先生為本公司主要股東羅開親先生之子。彼 亦為本公司董事羅開光先生、羅德承先生、羅 碧靈女士及陳裕光先生之親屬。

#### Non-executive Directors

Mr Chan Yue Kwong, Michael, aged 64, joined the Group in 1984 and was appointed as a Director of the Group in 1988. Mr Chan led the Group as Managing Director from 1989 to 1997 and served as the Executive Chairman from 1997 to 2012. Mr Chan has been re-designated as a Non-executive Director since April 2012 and served as the Chairman of the Group in the capacity of a Non-executive Director from April 2012 to March 2016. Having worked as a professional town planner for various Government bodies in Hong Kong and Canada, Mr Chan has considerable experience in planning and management. Mr Chan holds a Degree in Sociology and Political Science, a Master's Degree in City Planning from the University of Manitoba, Canada, an Honorary Doctorate Degree in Business Administration, and an Honorary Fellow from Lingnan University. He is also a member of the Political Consultative Committee of Nanshan District, Shenzhen in the People's Republic of China.

Mr Chan was a full member of the Canadian and the Hong Kong Institute of Planners and is a Fellow of the Chartered Institute of Marketing. He is the Honorary Chairman of the Hong Kong Institute of Marketing, a council member and the Chairman of the Business Enterprise Management Centre of the Hong Kong Management Association and the Advisor of the Quality Tourism Services Association. Mr Chan is also appointed by the HKSAR Government as a member of the Business Facilitation Advisory Committee of the Financial Secretary's Office.

In past years, Mr Chan was personally bestowed with the "The Stars of Asia Awards", the "Executive of the Year Awards", the "Bauhinia Cup Outstanding Entrepreneur Awards", the "Directors of the Year Awards", the Honoree, Beta Gamma Sigma of the Hong Kong University of Science and Technology and "Ernst & Young Entrepreneur of the Year".

Mr Chan is currently an independent non-executive director of Starlite Holdings Limited, Pacific Textiles Holdings Limited, Tse Sui Luen Jewellery (International) Limited, Modern Dental Group Limited and Human Health Holdings Limited and a non-executive director of Tao Heung Holdings Limited. All of these companies are listed on the Main Board of The Stock Exchange of Hong Kong Limited.

Mr Chan is a relative of Mr Lo Hoi Kwong, Sunny, Mr Lo Tak Shing, Peter, Ms Lo Pik Ling, Anita and Mr Lo Ming Shing, lan, all of whom are Directors of the Company.

#### 非執行董事

**陳裕光先生**,六十四歲,於一九八四年加入本 集團並於一九八八年獲委任為本集團董事。陳 先生於一九八九年至一九九七年擔任行政總 裁,及由一九九七年至二零一二年出任執行主 席。陳先生自二零一二年四月起調任為非執行 董事,並由二零一二年四月至二零一六年三月 以非執行董事身份擔任本集團主席。陳先生曾 在香港及加拿大政府機構任職專業城市規劃 師,擁有廣泛之企業策劃及管理經驗。陳先生 持有加拿大曼尼托巴大學社會及政治學學位及 該大學城市規劃碩士學位,並持有工商管理榮 譽博士學位及榮膺嶺南大學榮譽院士殊榮。彼 亦為中華人民共和國深圳市南山區政協委員。

陳先生曾為加拿大及香港規劃師學會會員,現 為英國特許市務學會資深會員。陳先生為香港 市務學會榮譽主席及香港專業管理協會理事會 成員及其企業發展管理中心主席,以及優質旅 遊服務協會顧問。陳先生並獲香港特別行政區 政府委仟為方便營商諮詢委員會成員。

陳先生個人曾榮膺「亞洲之星」、「香港商業傑 出管理獎」、「紫荊花杯傑出企業家獎」、「傑出 董事獎」、香港科技大學Beta Gamma Sigma及 「安永企業家獎」之殊榮。

陳先生現為星光集團有限公司、互太紡織控股 有限公司、謝瑞麟珠寶(國際)有限公司、現代 牙科集團有限公司及盈健醫療集團有限公司之 獨立非執行董事,以及稻香控股有限公司之非 執行董事,該等公司均於香港聯合交易所有限 公司主板上市。

陳先生乃本公司董事羅開光先生、羅德承先 生、羅碧靈女士及羅名承先生之親屬。

Mr Hui Tung Wah, Samuel, aged 62, joined the Group in 1984 and has been a Non-executive Director of the Company since 1997. Mr Hui holds a Bachelor's Degree in Social Sciences from the University of Hong Kong and a Master's Degree in Business Administration from the Brunel University in the United Kingdom.

**許棟華先生**,六十二歲,於一九八四年加入本 集團, 並由一九九七年起擔任本公司非執行董 事。許先生持有香港大學社會科學學士學位及 英國 Brunel University 工商管理碩士學位。

#### **Independent non-Executive Directors**

Mr Choi Ngai Min, Michael, B.B.S., J.P., aged 58, has been an Independent Non-executive Director of the Company since 1994 and is the Chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee. Mr Choi is a Director and Senior Vice-President of Henderson (China) Investment Company Limited. He has been in the real estate industry for over 35 years with extensive knowledge and experience in the real estate markets in Hong Kong and Mainland China. Currently, he is the Vice-President of the Hong Kong Real Property Federation, the Vice-President of the Hong Kong Institute of Real Estate Administrators, a member of School of Business Advisory Committee of Hong Kong Baptist University and a member of the Advisory Board on Business Studies of the Lingnan University. Mr Choi graduated from the Business Management Department of the Hong Kong Baptist College and obtained a Master's Degree in Business Administration from the University of East Asia, Macau.

Mr Li Kwok Sing, Aubrey, aged 66, has been an Independent Nonexecutive Director of the Company since 1994 and is the Chairman of the Nomination Committee and a member of the Audit Committee and the Remuneration Committee. Mr Li is Chairman of IAM Holdings (Hong Kong) Limited, a Hong Kong-based investment firm, and has extensive experience in the fields of investment banking, merchant banking and capital markets. He is a non-executive director of The Bank of East Asia, Limited, and an independent non-executive director of China Everbright International Limited, Kunlun Energy Company Limited, Kowloon Development Company Limited, Pokfulam Development Company Limited and Tai Ping Carpets International Limited. The shares of all these companies are listed on the Main Board of The Stock Exchange of Hong Kong Limited. Mr Li is also a non-independent non-executive director of AFFIN Bank Berhad. Mr Li has a Master's Degree in Business Administration from Columbia University and a Bachelor's Degree of Science in Civil Engineering from Brown University.

#### 獨立非執行董事

蔡涯棉先生,銅紫荊星章、太平紳士,五十八 歲,由一九九四年起擔任本公司獨立非執行董 事,亦為本公司薪酬委員會主席及審核委員會 及提名委員會成員。蔡先生為恒基(中國)投資 有限公司之董事兼常務副總裁。蔡先生從事房 地產業逾三十五年,擁有香港及中國內地房地 產市場豐富經驗及知識。蔡先生現為香港房地 產協會副會長、香港地產行政師學會副會長、 香港浸會大學工商管理學院諮詢委員會委員及 嶺南大學商學院諮詢委員會委員。蔡先生畢業 於香港浸會學院工商管理系,並取得澳門東亞 大學工商管理碩士學位。

李國星先生,六十六歲,由一九九四年起擔任 本公司獨立非執行董事,亦為本公司提名委員 會主席以及審核委員會及薪酬委員會成員。李 先生現為一間以香港為基地之投資公司 - 星安 控股有限公司之主席,並於投資銀行、商人銀 行及資本市場界具廣泛經驗。李先生現為東亞 銀行有限公司之非執行董事,並為中國光大國 際有限公司、昆侖能源有限公司、九龍建業有 限公司、博富臨置業有限公司及太平地氈國際 有限公司之獨立非執行董事。該等公司之股份 均於香港聯合交易所有限公司主板上市。李先 生亦為AFFIN Bank Berhad之非獨立非執行董 事。李先生持有哥倫比亞大學工商管理碩士學 位及布朗大學土木工程學士學位。

Mr Kwok Lam Kwong, Larry, B.B.S., J.P., aged 60, has been an Independent Non-executive Director of the Company since July 2004 and is a member of the Audit Committee, the Remuneration Committee and the Nomination Committee. Mr Kwok is a practising solicitor in Hong Kong, and is a Partner of Kwok Yih & Chan, Solicitors. Mr Kwok is also qualified to practise as a solicitor in Australia, England and Wales and Singapore. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and CPA Australia and a member of The Institute of Chartered Accountants in England and Wales. Mr Kwok graduated from the University of Sydney, Australia with Bachelor's Degrees in Economics and Laws respectively and a Master's Degree in Laws. He also obtained the Advanced Management Program Diploma from the Harvard Business School.

Mr Au Siu Cheung, Albert, B.B.S., aged 65, has been an Independent Non-executive Director since January 2013 and is the Chairman of the Audit Committee. Mr Au is the Chairman of BDO Limited, the Hong Kong member firm of BDO International Limited. He has more than 30 years of experience in the accountancy profession. Mr Au was the President of the Council of the Hong Kong Institute of Certified Public Accountants from December 2007 to December 2008. He is a Fellow of the Hong Kong Institute of Certified Public Accountants (Practising) and a member of the Canadian Institute of Chartered Accountants and the Society of Chinese Accountants and Auditors. Mr Au is currently a non-executive director, the Chairman of the Audit Committee, member of the SFC (HKEC Listing) Appeals Committee, Remuneration Committee, Investment Committee and Budget Committee of The Securities and Futures Commission, the Chairman of the Corruption Prevention Advisory Committee and a member of the Advisory Committee on Corruption of the Independent Commission Against Corruption. He is also a member of the Hong Kong Housing Authority, the Chairman of Professional Services Advisory Committee of Hong Kong Trade Development Council, an independent non-executive director of the Hongkong International Theme Parks Limited and the Vice Chairman of the Hong Kong Coalition of Professional Services Limited.

郭琳廣先生,銅紫荊星章、太平紳士,六十歲, 由二零零四年十月起擔任本公司獨立非執行董 事,並為審核委員會、薪酬委員會及提名委員 會成員。郭先生為香港執業律師,現為郭葉陳 律師事務所之合夥人。彼同時亦具有澳洲、英 格蘭及威爾斯以及新加坡之執業律師資格。郭 先生為香港會計師公會及澳洲註冊會計師公會 資深會員,亦為英格蘭及威爾斯特許會計師公 會會員。郭先生畢業於澳洲悉尼大學, 並分別 取得經濟學士學位、法律學士學位及法律碩士 學位。彼亦持有哈佛大學商學院高級管理課程 文憑。

區嘯翔先生,銅紫荊星章,六十五歲,由二零 一三年一月起獲委任為本公司獨立非執行董 事,並為審核委員會主席。區先生現為香港立 信德豪會計師事務所有限公司(BDO國際有限 公司在香港的成員所)主席。彼在會計界具有 愈三十年經驗。彼曾於二零零七年十二月至二 零零八年十二月期間出任香港會計師公會之會 長。彼為香港會計師公會資深執業會計師,及 加拿大特許會計師公會與香港華人會計師公會 會員。區先生現為證券及期貨事務監察委員會 之非執行董事、稽查委員會主席,以及證監會 (香港交易所上市)上訴委員會、薪酬委員會、 投資委員會及財務預算委員會成員,並為廉政 公署防止貪污諮詢委員會主席及廉政公署貪污 問題諮詢委員會委員。彼亦為香港房屋委員會 成員、香港貿易發展局專業服務業咨詢委員會 主席、香港國際主題樂園有限公司獨立非執行 董事及香港專業聯盟有限公司副主席。

## **Senior Management**

Mr Lau Tat Man, Daren, aged 47, joined the Group in March 2015 and is the Managing Director (Quick Service Restaurants) of the Group. Mr Lau is responsible for overall operation and business development of Hong Kong fast food, institutional catering, school catering and other quick service restaurant business of Hong Kong region. Mr Lau has extensive professional experience in food and beverage industry. Prior to joining the Group, Mr Lau had held senior management positions with a leading global food and beverage services and solutions provider. Mr Lau holds a Master of Business Administration Degree from The Chinese University of Hong Kong and was placed on the Dean's list.

Ms Lau Lee Fong, Rosa, aged 61, joined the Group in 1979 and is the Senior General Manager (Specialty & Casual Dining) of the Group. Ms Lau is responsible for the development and management of specialty restaurants in Hong Kong and the new casual dining business. Ms Lau holds a Master's Degree in Business Administration from the University of East Asia, Macau and a Master of Science Degree in Hotel & Tourism Management from The Hong Kong Polytechnic University. Ms Lau is currently a member of the Hotel & Catering International Management Association (U.K.).

Mr Lam Ming Fung, David, aged 47, joined the Group in April 2015 and is the Senior General Manager (Casual Dining) of the Group. Mr Lam is responsible for leading the overall management and development of the specialty restaurants and casual dining businesses in Hong Kong. Mr Lam has extensive experience in business management. Prior to joining the Group, Mr Lam had worked for renowned organisation and international retail group responsible for strategic business development, operation management, marketing and product development and customer management. Mr Lam holds a Master's Degree in Business Administration from University of Leicester.

Mr Lim Hung Chun, Mike, aged 52, joined the Group in January 2011 as Chief Financial Officer. With extensive experience in general management, corporate finance and financial control all gained from top management positions held in renowned corporations and firms, Mr Lim is responsible for the overall oversight of the Group's financial planning and strategy as well as headquarters management. Prior to joining the Group, Mr Lim held various general management positions and directorships in listed and private conglomerates with operations spanning key international markets since 1990. Mr Lim holds an Executive Master of Business Administration Degree from The Chinese University of Hong Kong and is a fellow member of the Association of Chartered Certified Accountants and the Hong Kong Institute of Certified Public Accountants.

#### 高級管理人員

**劉達民先生**,四十七歲,於二零一五年三月 加入本集團,為本集團行政總裁(速食餐飲業 務)。劉先生負責香港快餐、機構飲食、學童膳 食及其他香港速食餐飲業務板塊之整體營運管 理及業務發展。劉先生於餐飲行業具有豐富的 專業經驗。加入本集團前,劉先生曾於一間全 球領先的餐飲服務及方案集團擔任高級管理職 務。劉先生持有香港中文大學工商管理碩士學 

**劉利芳女士**,六十一歲,於一九七九年加入本 集團,為本集團高級業務總經理(特色及休閒 餐飲)。劉女士負責香港特色餐廳以及新拓展 之休閒餐飲之業務管理與發展。劉女士持有澳 門東亞大學工商管理碩士學位及香港理工大學 酒店及旅遊業管理學理學碩士學位。劉女士現 為Hotel & Catering International Management Association (U.K.)之會員。

林明豐先生,四十七歲,於二零一五年四月加 入本集團,為本集團高級業務總經理(休閒餐 飲)。林先生負責領導香港特色及休閒餐飲品牌 之整體業務管理及拓展。林先生擁有豐富的業 務管理經驗。加入本集團前,彼曾任職於著名 機構及國際零售集團,負責領導策略性業務拓 展、營運管理、市場及產品策劃及客戶管理。 林先生持有University of Leicester工商管理碩士 學位。

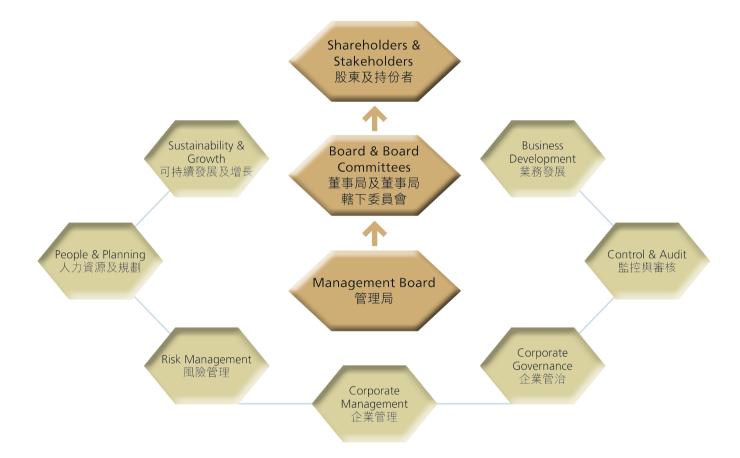
林洪進先生,五十二歲,於二零一一年一月加 入本集團為首席財務官。林先生曾擔任知名企 業及公司高級管理職務,於整體管理、企業財 務及財務監控方面擁有豐富經驗。林先生主責 全面管理本集團之財務規劃及策略以及總部之 管理。加入本集團前,林先生自一九九零年起 於業務遍及主要國際市場之上市及私人企業擔 任多個高級管理及董事職務。林先生持有香港 中文大學行政人員工商管理碩士學位,並為英 國特許公認會計師公會及香港會計師公會之資 深會員。

## Corporate Governance Report

## 企業管治報告

The board of directors of the Company (the "Board") and management aspire to a high standard of corporate governance and constantly strive for a responsible and value-driven management focusing on safeguarding and enhancing interest and value of the shareholders of the Company (the "Shareholders") as well as the long-term sustainability of the Group.

本公司董事局(「董事局」)及管理層致力維持高 水平之企業管治,並一直努力達致負責任及以 回報價值為主導的管理,著重保障及提昇本公 司股東(「股東」)權益及投資價值,以及本集團 之長遠可持續發展。



## **Compliance with Corporate Governance Code**

The Group's corporate governance framework and practices adhere to the principles of the Corporate Governance Code (the "CG Code") set out in Appendix 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"). For the year ended 31 March 2016, the Company complied with all code provisions of the CG Code and adopted the recommended best practices of the CG Code insofar as they are relevant and practicable.

Key practices under the Group's corporate governance framework are set out in this report.

### 遵守企業管治守則

本集團之企業管治架構及常規符合香港聯合交 易所有限公司(「香港聯交所」)證券上市規則 (「上市規則」) 附錄十四之企業管治守則(「企業 管治守則」)所載列之原則。於截至二零一六年 三月三十一日止年度,本公司已遵守所有企業 管治守則之守則條文,並在相關及可行之情況 下採納企業管治守則之建議最佳常規。

本報告列載本集團企業管治框架下之主要常規。

#### **Corporate Governance Enhancement**

The Board continuously reviews and improves the Group's governance standard. The Board, assisted by management, also cultivates a transparent and ethical corporate culture. Key enhancement initiatives undertaken during the year include the following:

- The Board has adopted an Enterprise Risk Management system with clear policies and procedures devised to enhance the Company's risk management framework.
- During the year, the Board engaged an external consultant to conduct a review on the Group's personal data privacy and information security systems. As a result of the review, areas of improvement were identified and measures were implemented to strengthen the Group's information security management.

#### **Directors**

#### The Board

The Company is headed by the Board which assumes the responsibility for leadership and control and be collectively responsible for promoting the success of the Company by directing and supervising the Company's affairs. The Board currently comprises ten members, including three Executive Directors, three Non-executive Directors and four Independent Nonexecutive Directors (collectively, the "Directors") as follows:

#### **Executive Directors**

Mr Lo Tak Shing, Peter (Chief Executive Officer) (note 1) Ms Lo Pik Ling, Anita Mr Lo Ming Shing, Ian (note 2)

#### Non-executive Directors

Mr Lo Hoi Kwong, Sunny (Chairman) (note 3) Mr Chan Yue Kwong, Michael (note 4) Mr Hui Tung Wah, Samuel

#### **Independent Non-executive Directors**

Mr Choi Ngai Min, Michael Mr Li Kwok Sing, Aubrey Mr Kwok Lam Kwong, Larry Mr Au Siu Cheung, Albert

#### 企業管治提昇

董事局持續檢討並改善本集團之管治水平,並 在管理層協助下,建立具透明度及道德之企業 文化。年內作出之主要提昇措施包括以下各 項:

- 董事局採納了企業風險管理系統,制定 清晰的政策及程序,提昇風險管理。
- 年內,董事局委聘外部顧問檢討本集團 之個人資料私隱及資訊安全系統,識別 出可改善範疇並推行改善措施,加強本 集團之資訊安全管理。

#### 董事

#### 董事局

本公司由董事局領導,共同負責帶領及監督本 公司之事務,促進本公司成就。董事局現由以 下十名成員組成,包括三名執行董事、三名 非執行董事及四名獨立非執行董事(統稱「董 事 |):

#### 執行董事

羅德承先生(首席執行官)(附註一) 羅碧靈女士 羅名承先生(附註二)

#### 非執行董事

羅開光先生(主席)(附註三) 陳裕光先生(附註四) 許棟華先生

#### 獨立非執行董事

蔡涯棉先生 李國星先生 郭琳廣先生 區嘯翔先生

#### Notes:

- Mr Lo Tak Shing, Peter was appointed as Chief Executive Officer to succeed Mr Lo Hoi Kwong, Sunny on 1 April 2016.
- 2. Mr Lo Ming Shing, Ian was re-designated as Executive Director on 3 March 2016.
- 3. Mr Lo Hoi Kwong, Sunny was re-designated as Non-executive Director and elected by the Board as Chairman to succeed Mr Chan Yue Kwong, Michael, both on 1 April 2016.
- 4. Mr Chan Yue Kwong, Michael retired as Chairman on 1 April 2016.

Biographies, including relationships among members of the Board are set out in the "Directors and Senior Management" section on pages 19 to 24 of the Company's 2016 Annual Report.

The Board has a balanced composition of Executive and Non-executive Directors with each Director having sound knowledge, experience and expertise contributing to the successful performance and development of the Group. In situation where certain areas of expertise/advice are required, external advisers or consultants shall be engaged to advise the Directors at the Company's expenses.

All Directors are aware of their collective and individual responsibilities to the Shareholders and have exercised their duties of care, skill and diligence. Comprehensive directors and officers liability insurance coverage is in place to provide protection to the Company, the Directors and senior management.

The Directors conduct periodically evaluation of the performance of the Board to identify areas of improvement with a view to enhancing the board effectiveness and corporate governance.

#### Chairman and Chief Executive Officer

The roles of Chairman and Chief Executive Officer are held by Mr Lo Hoi Kwong, Sunny and Mr Lo Tak Shing, Peter respectively. Their respective responsibilities are clearly established and set out in the charter adopted by the Board ("Board Charter").

The Chairman, being a non-executive Director, provides leadership for the Board and is accountable to the Board ultimately. The Chairman takes the lead to encourage Directors to make active contribution to the Board's affairs and ensure that the Board acts in the best interests of the Company.

The Chief Executive Officer represents the management of the Company and is accountable to the Board. His main responsibilities include overseeing the implementation of the Group's strategies, objectives and policies, and monitoring day-to-day management of the Group's businesses and operations as well as the operating and financial results of the Group's businesses against plans and budget.

#### 附註:

- 一. 羅德承先生於二零一六年四月一日獲委任為首席執行官,接替羅開光先生。
- 二. 羅名承先生於二零一六年三月三日獲調任為執行董事。
- 三. 羅開光先生於二零一六年四月一日獲調任為非執行董事及獲董事局選舉接替陳裕光先生出任主席。
- 四. 陳裕光先生於二零一六年四月一日退任主席。

董事局成員之簡介,包括各董事與其他董事局成員之關係,刊載於本公司二零一六年報19至24頁「董事及高級管理人員」章節。

董事局由執行董事與非執行董事組成之架構均衡,各董事均具備豐富知識、經驗及專業知識,為本集團之表現及發展作出貢獻。如需要若干方面之專業知識/建議,董事可徵求外部諮詢或顧問之意見,費用由本公司承擔。

全體董事均知悉彼等對股東所須承擔之共同及個人責任,彼等均以謹慎、專業及盡責之態度履行其董事職責。本公司已購買全面董事及管理人員責任保險,為本公司、董事及高級管理人員提供保障。

董事定期對董事局之表現進行評核,以識別需要改善之範疇,旨在提昇董事局效率及企業管治。

#### 主席及首席執行官

主席及首席執行官分別由羅開光先生及羅德承 先生擔任。經董事局採納之章程(「董事局章 程」)清晰確立及載列彼等各自之責任。

主席(為非執行董事)領導董事局及最終向董事 局負責。主席負責帶領董事對董事局事務作出 積極貢獻,並確保董事局行事符合本公司之最 佳利益。

首席執行官代表本公司之管理層,並向董事局 負責。其主要職責包括監管本集團策略、目標 及政策之實施,以及監察本集團之日常業務運 作和其營運及財務業績按計劃及預算推進。

#### Non-executive Directors and Independent Non-executive Directors

The Non-executive Directors and the Independent Non-executive Directors give the Board the benefit of their skills, expertise, varied background and experiences. Through active participation in Board meetings and serving on various Board Committees, the Non-executive Directors and the Independent Non-executive Directors bring in independent judgment and make valuable contributions to the effective direction and strategic decisionmaking of the Group.

The Company has received an annual confirmation of independence from each of the four Independent Non-executive Directors. The Nomination Committee has assessed the independence of each of the Independent Non-executive Directors based on the guidelines as set out in Rule 3.13 of the Listing Rules and considered them to be independent.

#### The Board and Management

The Board Charter sets out the duties and powers of the Board, the roles and responsibilities of Directors, the Chairman of the Board and the Chief Executive Officer as well as their respective relationship with management.

The Board is vested with duties and accountability to Shareholders regarding management of the Group in addition to those powers and authorities conferred upon it under the Bye-laws of the Company ("Bye-laws"). The role of the Board is to provide overall strategic direction for the Group and effective oversight of management. The Board Charter sets out a schedule of matters reserved to the Board which mainly include the following:

- Approval of strategic direction and related objectives of the Group;
- Succession planning, appointment and remuneration of Directors, Chief Executive Officer and senior management;
- Approval of significant transactions and investments and major financial matters;
- Ensuring risk management and internal control systems of the Group;
- Approval of Company's announcements, circular and reports, including interim and annual results announcements and reports; and
- Appointment or removal of external auditor.

#### 非執行董事及獨立非執行董事

非執行董事及獨立非執行董事之技能、專業知 識、不同的背景及經驗為董事局帶來裨益。透 過積極參與董事局會議及為董事局轄下各委員 會服務, 非執行董事及獨立非執行董事均對本 集團之業務方向及策略性決策帶來獨立判斷及 作出寶貴貢獻。

本公司已獲四名獨立非執行董事各自就其獨立 性作出年度確認。提名委員會已根據上市規則 第3.13條所載之指引評估每名獨立非執行董事 之獨立性, 並認為彼等屬獨立。

#### 董事局及管理層

董事局章程載列董事局之職責及權力、以及董 事、董事局主席及首席執行官之角色及責任和 彼等各自與管理層之關係。

除本公司公司細則(「公司細則」)賦予董事局的 權力和授權外,董事局須就本集團的管理對股 東履行職責及負責。董事局負責提供本集團整 體策略性方向及有效監督管理層。董事局章程 列明保留予董事局決策之事項主要包括下列各 項:

- 審批本集團之策略性方向及相關目標;
- 董事、首席執行官及高級管理人員之傳 承計劃、委任及薪酬;
- 審批重大交易及投資以及主要財務事 項;
- 確保本集團之風險管理及內部監控系 統;
- 審批本公司之公告、通函及報告,包括 中期及全年業績公告及報告;及
- 委任或罷免外聘核數師。

The Board has delegated to the Management Board the authority to manage the day-to-day affairs of the Group. The Management Board is headed by the Chief Executive Officer and its members include all the Executive Directors, the Chief Financial Officer and such other senior executives of the Group as nominated by the Chief Executive Officer and agreed by the Board. When the Board delegates aspects of its management and administration functions to management, clear directions are given as to the limits of the authority delegated, in particular, the circumstances where management should report to the Board before making decisions or entering into any commitments on behalf of the Group. Principal functions that are delegated by the Board to the Management Board include the following:

董事局將管理本集團日常事務的權力授予管理 局。管理局以首席執行官為首,成員包括全體 執行董事、首席財務官以及由首席執行官提名 及董事局同意之本集團其他高級行政人員。董 事局授予管理層管理及行政職能時,清晰界定 權限,尤其是關於在何種情況下管理層應向董 事局匯報後方可作出決定或代表本集團作出任 何承諾。董事局授權管理局之主要職能包括以 下各項:

- Development and implementation of corporate strategy and objectives;
- Approval of transactions, investments and financial matters within the limit delegated by the Board;
- Management of day-to-day operations of the Group;
- Development, implementation and monitoring of risk management and internal control;
- Development of human resources policies and succession planning of executives: and
- Ensuring the Board and its Committees are provided with sufficient and relevant information on a timely basis in relation to the Group's business and financial performance.

The Board reviews its delegation of responsibilities to management from time to time to ensure that they remain appropriate to the need of the Group and its business.

- 發展及實施企業策略及目標;
- 審批屬董事局授予之權限範圍內之交 易、投資及財務事項;
- 本集團之日常營運管理;
- 發展、實施及監察風險管理及內部監 控;
- 發展人力資源政策及行政人員之傳承計 劃;及
- 確保董事局及其轄下委員會適時獲得有 關本集團業務及財務表現之充足及相關 資料。

董事局不時檢討其授予管理層之責任授權,以 確保有關安排切合本集團及其業務所需。

#### Appointment and Re-election of Directors

In compliance with the requirements under the Listing Rules and the Byelaws, (i) any Director who is appointed to fill a casual vacancy is subject to election by shareholders at the first general meeting after appointment; and (ii) all Directors should be subject to retirement by rotation at least once every three years and are eligible for re-election.

All Non-executive Directors and Independent Non-executive Directors of the Company have been appointed for a specific term subject to retirement by rotation as required by the Bye-laws and the Listing Rules.

#### **Directors' Induction & Continuous Development**

Every newly appointed Director receives a comprehensive induction package to ensure that he has a proper understanding of the operations, business and governance policies of the Group. In addition, our external legal adviser meets with the new Director to ensure that he/she is fully aware of the responsibilities as a director under statute and common law, the Listing Rules, applicable legal requirements and other regulatory requirements.

The Directors recognise that continuous professional development is critical for them to develop and refresh their knowledge and skills so as to ensure that their contribution to the Board remains relevant. Directors receive from senior management and the Company Secretary regular updates and presentations on developments to the Group's business and changes to the statutory and regulatory requirements to facilitate the Directors' discharge of their responsibilities. The Company organises training and briefing sessions regularly for the Directors to help them keep abreast with the Group's business and operation as well as developments of regulatory and compliance requirements.

#### 委任及重選董事

遵照上市規則及公司細則之規定,(i)任何獲委 任以填補臨時空缺之董事,須於獲委任後首個 股東大會上獲股東推選;及(ii)所有董事須最少 每三年輪值告退一次, 並符合資格膺選連仟。

所有本公司非執行董事及獨立非執行董事均按 特定任期獲委任,惟須根據公司細則及上市規 則之規定輪值告退。

#### 董事就任須知及持續發展

每名新委任之董事均獲全面就職資料,確保彼 對本集團之營運、業務及管治政策有適當之了 解。此外,我們的外聘法律顧問會與新任董事 會晤,確保彼完全知悉其在法例及普通法、上 市規則、適用法律規定及其他監管規定下之董 事職責。

董事認同參與持續專業發展對發展及更新董事 之知識及技能的重要性,以確保彼等在切合所 需的情況下對董事局作出貢獻。高級管理人員 及公司秘書定期向董事提供有關本集團業務發 展及法定和監管規定變動之最新資料及報告, 以協助董事履行其職責。本公司定期為董事安 排培訓及簡介會,讓彼等及時了解本集團之業 務及營運,以及監管和合規規定之發展。

Directors are encouraged to participate in continuous improvement programmes held by external bodies at the expense of the Company. All Directors are required to provide the Company with their training record on a regular basis. Summary of Directors' training records for the year is set out below:

本公司鼓勵董事參與外部機構舉辦之持續發展 課程,費用由本公司承擔。所有董事均須定期 向本公司提供彼等之培訓紀錄。年內董事培訓 紀錄概列如下:

Directors	董事	Training Areas (Note)
		<b>培訓範疇</b> (附註)
Executive Directors	執行董事	
Mr Lo Tak Shing, Peter (Chief Executive Officer)	羅德承先生 <i>(首席執行官)</i>	a, b, c, e
Ms Lo Pik Ling, Anita	羅碧靈女士	a, b, c, e
Mr Lo Ming Shing, lan	羅名承先生	a, b, c, e
Non-executive Directors	非執行董事	
Mr Lo Hoi Kwong, Sunny (Chairman)	羅開光先生(主席)	a, b, c, e
Mr Chan Yue Kwong, Michael	陳裕光先生	a, b, c, e
Mr Hui Tung Wah, Samuel	許棟華先生	a, b, c, e
Independent Non-executive Directors	獨立非執行董事	
Mr Choi Ngai Min, Michael	蔡涯棉先生	a, b, c, d, e
Mr Li Kwok Sing, Aubrey	李國星先生	a, b, c, d, e
Mr Kwok Lam Kwong, Larry	郭琳廣先生	a, b, c, d, e
Mr Au Siu Cheung, Albert	區嘯翔先生	a, b, c, e

Training relating to (a) corporate governance; (b) legal and regulatory update; (c) accounting/ Note: financial update; (d) risk management; and (e) marketing and business strategy.

附註: 培訓涉及(a)企業管治:(b)法律及監管最新發展:(c)會 計/財務最新發展:(d)風險管理;及(e)市場及商業策

#### **Board Committees**

The Board has established the Nomination Committee, Remuneration Committee and Audit Committee to assist the Board to discharge its functions. Each Committee has specific written terms of reference which sets out clearly the Committee's duties and authority. The terms of reference of the Board Committees are published on the websites of the Hong Kong Stock Exchange and the Company.

The Committees are provided with sufficient resources to perform their duties, including the support of management and engagement of independent professional advice at the Company's expense. The Committees report to the Board on their decisions or recommendations and maintain an effective and constructive communication with the Board.

### 董事局轄下委員會

董事局設立提名委員會、薪酬委員會及審核委 員會,以協助董事局履行其職能。各委員會均 具備書面特定職權範圍,清楚載列委員會之職 責及權力。各董事局轄下委員會之職權範圍登 載於香港聯交所網站及本公司網站。

委員會獲提供充足資源以履行其職責,包括管 理層的支持及由本公司承擔費用之獨立專業意 見諮詢。委員會向董事局匯報其決策或建議, 並與董事局保持有效及具建設性的溝通。

#### **Nomination Committee**

The Nomination Committee currently comprises the following five Directors with majority members being Independent Non-executive Directors:

Mr Li Kwok Sing, Aubrey Independent Non-executive Director (Chairman of the Committee) Mr Choi Ngai Min, Michael Independent Non-executive Director Mr Kwok Lam Kwong, Larry Independent Non-executive Director Non-executive Director and Chairman Mr Lo Hoi Kwong, Sunny Mr Lo Ming Shing, lan **Executive Director** 

The Nomination Committee is primarily responsible for reviewing at least annually the structure, size and composition (including the skills, knowledge and experience) of the Board and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy.

The Board adopts a Board Diversity Policy which aims to build and maintain diversity of the Board in terms of skills, professional experience, cultural and educational background, gender, age, as well as other attributes and strengths that are required for the Company's business from time to time. The policy stipulates that Board appointments are made on a merit basis and candidates will be considered against objective selection criteria, with due regard for the benefits of diversity on the Board. The Nomination Committee is delegated by the Board to review the Board Diversity Policy on a regular basis, make recommendations to the Board on measurable objectives for achieving diversity of the Board as appropriate and monitor the progress on achieving the objectives.

The Nomination Committee held two meetings during the year when the following key issues were reviewed and considered and recommendations were made to the Board where appropriate:

- the structure, size and composition of the Board;
- succession of Chief Executive Officer and Executive Directors:
- procedure for nomination and election of Chairman of the Board;
- independence of the Independent Non-executive Directors; and
- re-election of Directors for Shareholders' approval at the annual general meeting of the Company held on 10 September 2015.

#### 提名委員會

提名委員會目前由下列五名董事組成,其中大 部分成員為獨立非執行董事:

李國星先生 獨立非執行董事 (委員會主席)

蔡涯棉先生 獨立非執行董事 郭琳庸先生 獨立非執行董事

羅開光先生 非執行董事及董事局主席

羅名承先生 執行董事

提名委員會之主要職能為至少每年檢討董事 局之架構、人數及組成(包括技能、知識及經 驗),並就任何為配合本公司策略而擬定對董事 局作出的變動提供建議。

董事局採納成員多元化政策,旨在建立及保持 董事局成員於技術、專業經驗、文化及教育背 景、性別、年齡以及兼備本公司業務不時所需 之其他特長與優勢方面之多元化。該政策訂明 董事局之委任乃以任人唯賢之基準,按客觀甄 選條件遴選候選人,同時應適當考慮董事局成 員多元化之裨益。提名委員會獲董事局授權定 期檢討董事局成員多元化政策,於適當時就董 事局達致多元化之可計量目標向董事局提出建 議,並監察達致目標的進度。

提名委員會於年內舉行兩次會議,審視及考慮 下列主要事項及適當時向董事局作出建議:

- 董事局之架構、人數及組成;
- 首席執行官及執行董事之傳承;
- 提名及選舉董事局主席之程序;
- 獨立非執行董事之獨立性;及
- 於二零一五年九月十日舉行之本公司股 東周年大會上供股東重選之董事。

#### **Remuneration Committee**

The Remuneration Committee currently comprises the following three Independent Non-executive Directors:

Mr Choi Ngai Min, Michael Independent Non-executive Director (Chairman of the Committee)

Mr Li Kwok Sing, Aubrey Independent Non-executive Director Mr Kwok Lam Kwong, Larry Independent Non-executive Director

The Remuneration Committee is primarily responsible for making recommendations to the Board regarding the Group's policy and structure for remuneration of Directors and senior management and the specific remuneration packages of individual Directors and senior management of the Company. The remuneration of Directors is determined with reference to duties and responsibilities of the role, experience and the prevailing market conditions. Remuneration of Executive Directors is structured to align with the long-term interest of the Company with significant proportion of remuneration linked to corporate and individual performance.

Three meetings of the Remuneration Committee were held during the year when the following key issues were reviewed and considered and recommendations were made to the Board where appropriate:

- remuneration packages of Chairman, Executive Directors and senior management; and
- grant of share awards under the Company's Share Award Scheme.

#### **Audit Committee**

The Audit Committee currently comprises the following four Independent Non-executive Directors:

Mr Au Siu Cheung, Albert Independent Non-executive Director (Chairman of the Committee)

Mr Kwok Lam Kwong, Larry Independent Non-executive Director Mr Choi Ngai Min, Michael Independent Non-executive Director Mr Li Kwok Sing, Aubrey Independent Non-executive Director

The Audit Committee is primarily responsible for reviewing the financial information of the Company and overseeing the financial reporting system, risk management and internal control systems and corporate governance functions.

#### 薪酬委員會

薪酬委員會目前由下列三名獨立非執行董事組 成:

蔡涯棉先生 獨立非執行董事

(委員會主席)

李國星先生 獨立非執行董事 郭琳庸先生 獨立非執行董事

薪酬委員會主要負責就本集團董事及高級管理 人員之薪酬政策及架構,以及本公司個別董事 及高級管理人員之具體薪酬待遇向董事局提出 建議。董事之薪酬乃參考職位之職責及責任、 經驗及現行市況後釐定。執行董事之薪酬其中 大部分與公司及個人表現掛鈎,以符合本公司 之長遠利益。

薪酬委員會於年內舉行三次會議,審視及考慮 下列主要事項及適當時向董事局作出建議:

- 主席、執行董事及高級管理人員之薪酬 待遇;及
- 根據股份獎勵計劃授出獎勵股份。

#### 審核委員會

審核委員會目前由下列四名獨立非執行董事組 成:

區嘯翔先生 獨立非執行董事

(委員會主席)

郭琳庸先生 獨立非執行董事 蔡涯棉先生 獨立非執行董事 李國星先生 獨立非執行董事

審核委員會主要負責審閱本公司之財務資料, 以及監管財務申報制度、風險管理及內部監控 系統與企業管治職能。

Three meetings of the Audit Committee were held during the year when the following key issues were reviewed and considered and recommendations were made to the Board where appropriate:

- 審核委員會於年內舉行三次會議,審視及考慮 下列主要事項及適當時向董事局作出建議:
- independence of the external auditor and engagement of external auditor:
- 外聘核數師之獨立性及其應聘事宜;
- audit findings by external auditor and the related management responses as well as development in accounting standards and its effects on the Group;
- 外聘核數師之審核結果及管理層的相關 回應,以及會計準則之發展及其對本集 團之影響;
- annual and interim financial statements and the related results announcements:
- 全年及中期財務報表以及相關業績公 告;
- adequacy of resources, qualifications, experience of staff of the Group's accounting and financial reporting function as well as their training programmes and budget;
- 本集團會計及財務匯報職能方面的資 源、員工資歷及經驗,以及培訓課程及 有關預算是否充足;

the Group's continuing connected transactions;

- 本集團之持續關連交易;
- internal audit plan, risk management enhancement proposals, risk management and internal control performance as well as the effectiveness of the internal control system;
- 內部審核計劃、強化風險管理之建議、 風險管理及內部監控表現及內部監控系 統之有效性;
- personal data privacy and information security management;
- 個人資料私隱及資訊安全管理;

directors' and officers' liability insurance; and

- 董事及高級管理人員責任保險;及
- corporate governance practices, compliance with CG Code and disclosure in the Corporate Governance Report.
- 本公司之企業管治常規,企業管治守則 的遵守及「企業管治報告」所載之披露。

During the year, the Audit Committee held two private sessions with the external auditor and external internal audit consultant respectively without the presence of management.

年內,審核委員會分別與外聘核數師及外聘內 部審計顧問舉行兩次管理層不在場的會議。

#### **Board and Board Committee Meetings**

The Board held four scheduled meetings at approximately guarterly intervals during the year.

Regular Board meetings are scheduled a year ahead to facilitate maximum attendance by the Directors. Formal notices of at least 14 clear calendar days are given in respect of regular meetings. For special Board or Board Committee meetings, reasonable notices are given. Arrangement is in place to invite Directors to include matters in the agenda for regular meetings.

Agenda of the meetings and the accompanying papers for regular Board and Board Committee meetings are sent in full to Directors at least three clear calendar days before the date of the meetings.

Minutes of Board and Board Committee meetings recorded in sufficient details the matters considered and decision reached, including any concern raised by Directors or dissenting views expressed. Draft and final versions of minutes were sent to all Directors for comments within a reasonable time after the meetings.

#### 董事局及董事局委員會會議

年內,董事局召開四次常規會議,約每季度一 次。

常規董事局會議的舉行時間均於一年前預先確 定,以提高董事的出席率。定期會議之正式涌 告於會議舉行前最少足14個曆日發出。董事局 或董事局轄下委員會之特別會議則在合理期限 內給予通告。董事局訂有安排,邀請董事提出 商討事項列入定期會議之議程。

有關董事局及董事局轄下委員會定期會議之議 程及隨附之會議文件,會在召開會議日期前至 少足三個曆日全部呈交董事。

董事局及董事局轄下委員會之會議紀錄充分記 載會議所考慮事項及所達成決策之詳情,包括 董事提出之任何關注或異議。會議紀錄之初稿 及終稿於會後合理期限內呈交全體董事以徵詢 意見。

Attendance records of the Directors at Board Meeting, Board Committee Meetings and Annual General Meeting held during the year ended 31 March 2016 are set out below:

各董事於截至二零一六年三月三十一日止年度 內舉行之董事局會議、董事局轄下委員會會議 及股東周年大會之出席紀錄載列如下:

#### Number of meetings attended/held during the year

年內出席/召開之會議次數

		Board Meeting 董事局	Committee Meeting 提名委員會	Remuneration Committee Meeting 薪酬委員會	Audit Committee Meeting 審核委員會	Annual General Meeting 股東周年
		會議	會議	會議	會議	大會
Executive Directors	執行董事					
Mr Lo Tak Shing, Peter	羅德承先生	4/4	N/A 不適用	N/A 不適用	N/A 不適用	1/1
(Chief Executive Officer)	(首席執行官)					
Ms Lo Pik Ling, Anita	羅碧靈女士	4/4	N/A 不適用	N/A 不適用	N/A 不適用	1/1
Mr Lo Ming Shing, lan	羅名承先生	4/4	2/2	N/A 不適用	N/A 不適用	1/1
Non-executive Directors	非執行董事					
Mr Lo Hoi Kwong, Sunny	羅開光先生	4/4	2/2	N/A 不適用	N/A 不適用	1/1
(Chairman)	(主席)					
Mr Chan Yue Kwong Michael	陳裕光先生	4/4	N/A 不適用	N/A 不適用	N/A 不適用	1/1
Mr Hui Tung Wah, Samuel	許棟華先生	4/4	N/A 不適用	N/A 不適用	N/A 不適用	1/1
Independent Non-executive	獨立非執行董事					
Directors						
Mr Choi Ngai Min, Michael	蔡涯棉先生	4/4	2/2	3/3	3/3	1/1
Mr Li Kwok Sing, Aubrey	李國星先生	4/4	2/2	3/3	3/3	0/1
Mr Kwok Lam Kwong, Larry	郭琳廣先生	4/4	2/2	3/3	3/3	0/1
Mr Au Siu Cheung, Albert	區嘯翔先生	3/4	N/A 不適用	N/A 不適用	3/3	1/1

## **Accountability and Audit**

## Financial Reporting

The Directors acknowledge their responsibilities for preparing the Group's financial statements, which give a true and fair view of the state of affairs of the Group and of the results and cash flow for the reporting period. The Board is aware that its responsibilities to present a balanced, clear and understandable assessment extend to annual and interim reports, reports to regulators, other inside information and financial disclosures required under the Listing Rules as well as information required to be disclosed pursuant to statutory requirements.

## 問責及核數

#### 財務匯報

董事確認彼等有責任編製本集團之財務報表, 以真實和公正地反映本集團於匯報期間之業務 狀況以及業績及現金流動狀況。董事局知悉其 須作出平衡、清晰及易於理解的評審責任適用 於年度及中期報告、向監管者提交之報告、根 據上市規則規定須予披露之其他內幕資料及財 務資料,以及根據法例規定須予披露之資料。

Management provides the Board and its Committees with adequate information in a timely manner to enable the Directors to make an informed assessment of the financial and other information put before the Board for approval. Each Director has separate and independent access to the Company's senior management for inquiries and additional information.

**External Auditor** 

A statement by the external auditor about their reporting responsibilities is included in the Independent Auditor's Report on pages 65 to 66 of the Company's 2016 Annual Report.

For the year under review, the remuneration paid to the Company's auditor, PricewaterhouseCoopers, is set out as follows:

管理層適時向董事局及其轄下委員會提供充足 資料,確保董事可就提交予董事局批准之財務 及其他資料作出知情評估。各董事可自行接觸 本公司之高級管理人員,以作出查詢及獲取進 一步資料。

### 外聘核數師

外聘核數師就彼等之申報責任作出之聲明載列 於本公司二零一六年報第65至66頁之獨立核 數師報告內。

於回顧年內,本公司支付核數師羅兵咸永道會 計師事務所之酬金載列如下:

		Fee paid/payable
Type of services	服務種類	已付/應付費用
		HK\$'000
		千港元
Audit services	核數服務	3,769
Non-audit services*	非核數服務	2,086
Total	總計	5,855

<sup>\*</sup> The non-audit services include mainly advisory services on taxation, personal data privacy review and information security management.

#### \* 非核數服務主要包括有關稅項、個人資料私隱檢討及 資訊安全管理諮詢服務。

## Risk Management and Internal Control

Maintaining sound risk management and internal control systems is pivotal to the fulfillment of the Group's business objectives and its long-term sustainable growth. The Board acknowledges its overall responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Group's strategic objectives, and ensuring that the Company establishes and maintains appropriate and effective risk management and internal control systems to safeguard shareholders' investment and the Group's assets. To this end, the Board continuously reviews and makes improvements in its risk management and internal control framework. During the year, the Group engaged an external consultant and conducted a comprehensive review of the Group's risk management, resulting in an enhanced enterprise risk management ("ERM") framework through a robust and inclusive system that manages risks at all levels of the organisation.

#### 風險管理及內部監控

維持穩健之風險管理及內部監控系統乃達致本集團業務目標及長遠可持續增長之關鍵所在。董事局確認其有整體責任評估及釐定本集團為達成策略性目標所願承擔之風險性質及程度,並確保本公司建立和維持合適而有效之風險管理及內部監控系統,以保障股東投資及本集團之資產。為此,董事局持續檢討並改善其風險管理及內部監控框架。年內,本集團聘請外部顧問,全面審視本集團之風險管理,透過穩健及完善之系統管理公司各個層面之風險,加強企業風險管理(「企業風險管理」)框架。

#### Risk Management Framework

The Group's risk management system is aligned with the internal control framework of international body consisting of the five elements, namely, the control environment, risk assessment, control activities, information and communication, and monitoring. The risk management and internal control systems of the Company are designed to manage rather than eliminate the risk of failure to achieve business objectives of the Group and can provide reasonable, but no absolute assurance against material misstatement or loss. The systems are made of by two essential features, the risk governance structure and process.

**Risk Governance Structure** — The Group's risk governance structure is based on the "3 lines of defence" model comprised of day-to-day operational management and control, risk and compliance oversight, and independent assurance. The ERM policy formalised by the Group clearly defines roles and responsibilities of each of the multiple layers of the structure, including the Board, the Audit Committee, Management Board, department heads, operational level and internal audit.

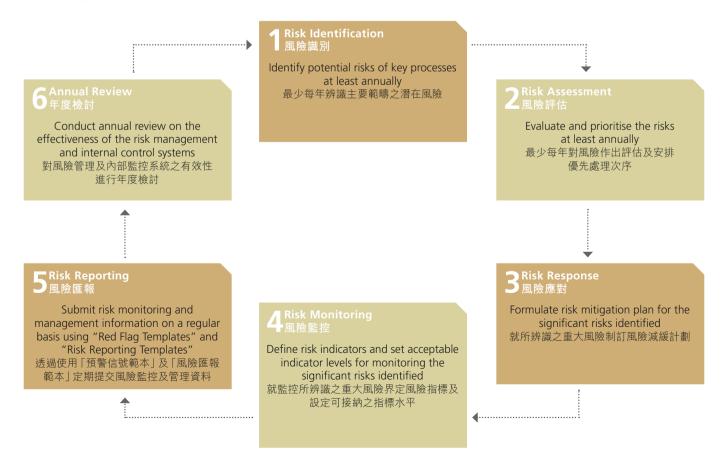
**Risk Management Process** — The Group's ERM approach is a structured mechanism and a continuous process of identifying, evaluating, prioritising, managing and monitoring of the risks that the Group faces. The key process of the Group's ERM is illustrated below:

#### 風險管理框架

本集團之風險管理系統符合國際組織之內部監 控框架,由五項元素(即監控環境、風險評估、 監控活動、資訊與溝通及監督)組成。本公司之 風險管理及內部監控系統旨在管理而非消除本 集團未能達成業務目標之風險,並可合理(而非 絕對)保證不會出現重大錯誤陳述或虧損。該等 系統由兩大不可或缺之部分組成,分別是風險 管治架構及程序。

**風險管治架構** ─ 本集團之風險管治架構以「三 道防線」模式為基礎,包括日常運作管理及監 控、風險及合規監察以及獨立保證。本集團已 規範其企業風險管理政策,清晰界定架構內多 個層面(包括董事局、審核委員會、管理局、部 門主管、營運層面及內部審計)各自之角色及責 任。

**風險管理程序** ─ 本集團之企業風險管理方針 具有結構分明之機制,持續識別、評估、安排 優先處理次序、管理及監察本集團所面對之風 險。本集團企業風險管理之主要程序列示如下:



The ERM adopted by the Group is embedded in our strategy development, business planning and day-to-day operations. The Group adopts a control and risk self-assessment methodology and continuously assesses and manages its risk profile on a regular basis. Risks that are relevant to the Group's business are identified, assessed and ranked according to their likelihood, financial consequence and reputational impact on the Group. The ERM system uses risk indicators and red flags to monitor the priority risks identified. Risk owners are required to submit risk alerts with risk mitigation plan promptly and regular risk reports are presented to the Management Board and Audit Committee for ongoing review and monitoring. The key risks identified, managed and monitored during the year included management succession, brand management, business development, food safety as well as supply chain management. Action plans were formulated and implemented during the year to address the areas of concern effectively.

With assistance of external consultant under a co-sourcing arrangement, the Internal Audit Department and the external consultant have risk management and internal control reviews covering operational, financial and compliance controls of the Group. The Group's internal audit function reports directly to the Audit Committee. It carries out independent reviews of key business processes and controls in accordance with its annual audit plan approved by the Audit Committee. The head of internal audit has regular meetings with the Audit Committee to report the key findings and recommendations for improvement of audit issues.

#### **Annual Review of System Effectiveness**

The Board, through the Audit Committee, had conducted annual review of the effectiveness of the Group's risk management and internal control systems for the year ended 31 March 2016. Heads of key business units and functional departments are required to confirm the effectiveness of the risk management and internal control system of their responsible areas during the year. The Board has received a confirmation from the Management Board on the effectiveness of the systems and no significant areas of concern have been identified and considered the systems effective and adequate.

During the annual review, the Audit Committee has also considered the adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's internal audit, accounting and financial reporting function.

本集團所採納之企業風險管理已應用於我們的 策略發展、業務規劃及日常營運之中。本集團 採納監控及風險自我評估方法,並持續對風險 庫進行定期評估及管理。本集團根據各風險事 項發生之可能性、財務後果以及對本集團聲譽 造成之影響,辨識、評估及排序與本集團業 務相關之風險。企業風險管理系統運用風險指 標及預警信號監察已識別之優先處理風險。風 險負責人須即時上報風險預警及採取風險減緩 計劃,並須向管理局及審核委員會提交定期風 險報告,以便進行持續檢討及監察。年內已識 別、管理及監察之主要風險包括管理層傳承、 品牌管理、業務拓展、食品安全及供應鏈管 理。年內亦已制定及實施行動計劃,以有效處 理所需關注之事宜。

內部審計部在外聘顧問協助下,以合作模式共 同進行涵蓋本集團營運、財務及合規控制之風 險管理及內部監控檢討工作。本集團之內部審 計職能直接向審核委員會匯報,並按照獲審核 委員會批准之年度審核計劃,對主要業務過程 及監控進行獨立檢討。內部審計部主管定期與 審核委員會舉行會議,以匯報主要調查結果及 就改善審計事宜提出建議。

#### 系統有效性之年度檢討

董事局已透過審核委員會就本集團截至二零 一六年三月三十一日止年度之風險管理及內部 監控系統之有效性進行年度檢討。主要業務單 位及職能部門之主管必須確認年內彼等負責範 圍內之風險管理及內部監控系統之有效性。董 事局已接獲管理局就系統有效性作出之確認, 並無發現需關注之重大事宜,故此認為系統屬 有效充分。

在進行年度檢討時,審核委員會亦已考慮本公 司內部審計、會計及財務匯報職能方面之資 源、員工資歷及經驗,以及培訓課程及有關預 算是否充足。

#### Whistleblowing Policy

The Group seeks to conduct its business honestly and with integrity at all times. A Protocol on Malpractice Reporting and Investigation is in place to provide guidance to our employees and business partners who may, from time to time, feel that they need to raise certain issues relating to the Group in confidence and to ensure that they can raise any matters of genuine concern, in the knowledge that they will be taken seriously and that the matters will be investigated appropriately and regarded as confidential.

Under the Group's Protocol on Malpractice Reporting and Investigation, employees and business partners may raise their concern by sending their malpractice reports to the Head of Internal Audit who reports directly to the Audit Committee on receipt and investigation of malpractice reports. For malpractice reports concerning the Chief Executive Officer, Chief Financial Officer and/or any members of the Management Board, informants may make direct reports to the Chairman of Audit Committee.

#### **Directors' Securities Transactions**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 to the Listing Rules as its own code of conduct regarding directors' securities transactions. Having made specific enquiry of all Directors of the Company, the Directors have confirmed that they had complied with the required standard set out in the Model Code during the year ended 31 March 2016.

The Board has also adopted written guidelines based on the Model Code for relevant employees of the Group in respect of their dealings in the Company's securities.

#### 舉報政策

本集團一向秉承以誠信營運之宗旨。本公司已 訂立不當行為舉報及調查規章,為可能不時認 為需要在保密的情況下舉報有關本集團若干情 況之僱員及業務夥伴提供指引,並確保彼等在 知悉本集團會認真處理及作妥善調查並保密的 情況下,通報彼等真誠關切之任何事項。

根據本集團之不當行為舉報及調查規章,僱員 及業務夥伴可向內部審計主管舉報不當行為, 內部審計主管則就收到及調查不當行為報告直 接向審核委員會匯報。涉及首席執行官、首席 財務官及/或任何管理局成員之不當行為報 告,舉報人可直接向審核委員會主席舉報。

## 董事證券交易

本公司已採納上市規則附錄十所載之上市發 行人董事進行證券交易的標準守則(「標準守 則」),作為本公司董事進行證券交易之操守守 則。經向本公司全體董事作出特定查詢後,董 事均已確認彼等於截至二零一六年三月三十一 日止年度已遵守標準守則所規定之準則。

董事局亦根據標準守則採納本集團相關僱員買 賣本公司證券之書面指引。

#### **Inside Information**

The Company takes seriously of its obligations under the Part XIVA of the Securities and Futures Ordinance ("SFO") and the Listing Rules with respect to procedures and internal controls for the handling and dissemination of inside information. The Group's Disclosure Policy sets out guidelines and procedures to the Directors and officers of the Group to ensure inside information of the Group is to be disseminated to the public in equal and timely manner. Under the Disclosure Policy, the Company's Disclosure Team comprising Executive Directors and members of senior management have the overall delegated authority to decide whether the information reported is inside information and require disclosure and refer the subject matter to the Board for decision. Measures are in place to preserve the confidentiality of inside information and to ensure that its recipients recognise their obligations to maintain it confidential. In communicating with external parties, only designated officers are authorised to respond to enquiries in allocated areas of issues. Briefing session is held regularly for officers to facilitate their understanding and compliance with the policy.

## **Company Secretary**

Company Secretaries of the Company report to the Board and also to the Chief Executive Officer and Chief Financial Officer on day-to-day duties and responsibilities. Company Secretaries are responsible for supporting and advising the Board on governance matters. All Directors have access to the advice and service of the Company Secretaries to ensure that board procedures, all applicable rules and regulations are followed.

The Company Secretaries complied with the professional training requirement under the Listing Rules during the year.

# Communication with Shareholders and Shareholders' Rights

## Shareholders' Communication Policy

The Company has established Shareholders' Communication Policy to ensure proactive communication with Shareholders and keep Shareholders informed of balanced and understandable information about the Company in a factual and timely manner. The Policy also serves to govern the Company's open and regular dialogue with Shareholders, fund managers, analysts and the media through effective corporate communication system covering various communication channels including shareholder's meetings, corporate's publications and website, press and analyst conferences.

#### 內幕資料

## 公司秘書

本公司之公司秘書向董事局匯報,並向首席 執行官及首席財務官匯報日常職責及責任。 公司秘書負責就管治事宜向董事局提供支持及 意見。所有董事均可獲得公司秘書之意見和服 務,以確保董事局程序及所有適用規則和規例 均獲得遵守。

年內,公司秘書已遵守上市規則之專業培訓規 定。

## 與股東之溝通及股東權利

#### 股東溝通政策

本公司訂有股東溝通政策,以確保與股東積極 溝通,並讓股東能真實和適時掌握關於本公司 之平衡及易於理解的資料。該政策亦規管本公 司透過有效的企業通訊制度(包括股東大會、公 司刊物及網站、新聞發佈會及分析師會議等多 種通訊渠道)與股東、基金管理人、分析師及媒 體進行之公開及定期溝通。

#### Shareholders' Meeting

At the last annual general meeting of the Company held on 10 September 2015, the Chairman of the Board and other Board members, including Chairmen or members of the Audit Committee, the Remuneration Committee and Nomination Committee as well as the external auditor were present to communicate with Shareholders. Procedures for the poll voting on the proposed resolutions were explained at the meeting by the Chairman. The Company's Hong Kong branch share registrar, Computershare Hong Kong Investor Services Limited, acted as scrutineer to ensure the votes were properly counted and the poll results were published on both the websites of the Company and the Hong Kong Stock Exchange.

#### Shareholders' Rights

Subject to the applicable laws and regulations, the Listing Rules and the Byelaws, Shareholders may convene general meetings of the Company and put forward proposals at general meetings. The procedures for Shareholders to convene a special general meeting, put forward proposals at shareholders' meetings and propose a person for election as a director of the Company are available on the website of the Company at www.cafedecoral.com.

Shareholders may also send their enquiries and concern to the Board by addressing them to the Company Secretary of the Company at the Company's head office at 10th Floor, Café de Coral Centre, 5 Wo Shui Street, Fo Tan, Shatin, New Territories, Hong Kong. Shareholders can also make enquiries to the Board directly at the general meetings.

The Company's Memorandum of Association and Bye-laws are available on the websites of the Company and the Hong Kong Stock Exchange. During the year ended 31 March 2016, there was no change to the Memorandum of Association and Bye-laws of the Company.

#### 股東大會

在本公司於二零一五年九月十日舉行之上屆股 東周年大會上,董事局主席以及其他董事局成 員,包括審核委員會、薪酬委員會及提名委員 會之主席或成員以及外聘核數師均出席並與股 東溝通。主席在大會上對建議決議案進行投票 表決之程序作出解釋。本公司之股票登記過戶 處香港分處香港中央證券登記有限公司擔任監 票人,確保票數均作適當點算。表決結果登載 於本公司及香港聯交所網站。

#### 股東權利

根據適用之法律及規例、上市規則及公司細 則,股東可召開本公司股東大會並於會上提呈 議案。有關股東召開股東特別大會、在股東大 會上提呈議案及提名任何人士參選本公司董事 之程序,可於本公司網站www.cafedecoral.com 查閱。

股東亦可向董事局作出查詢及提問,將之寄往 本公司總辦事處(地址為香港新界沙田火炭禾穗 街五號大家樂中心十樓),並註明收件人為本公 司之公司秘書。股東亦可直接在股東大會上向 董事局作出查詢。

本公司之組織章程大綱及公司細則可於本公司 及香港聯交所網站查閱。截至二零一六年三月 三十一日止年度,本公司之組織章程大綱及公 司細則概無任何變動。

#### Investor Relations

Management of the Company regularly meets with institutional investors, financial analysts and financial media, provide update on the business progress and recent developments of the Company. The Company has regularly participated in investor summits, conferences and corporate days to enhance communication with the investment community. Investors are welcomed to send their enquiries to our Investor Relations Office at ir@cafedecoral.com or browse the Company's website for latest update information of the Group.

Major investor relations activities participated by the Company during the year are set out below:

### 投資者關係

本公司管理層定期會見機構投資者、財務分析 員及財經媒體,提供有關本公司業務進展及發 展近況之資料。本公司定期參與及出席投資者 峰會、推介日及企業日,與投資界人士加強溝 通。投資者如有任何查詢,可電郵至本集團投資 者關係辦公室,電郵地址為ir@cafedecoral.com, 或登入本公司網站,閱覽本集團近期更新的資 訊。

本年度內,本公司曾參與的大型投資者關係活動資料如下:

Event	Organiser	Location
活動	主辦機構	地點
Citi Consumer Corporate Day	Citi	Hong Kong
花旗消費類企業日	花旗	香港
DBS Vickers Corporate Day	DBS Vickers	Hong Kong
星展唯高達企業日	星展唯高達	香港
Jefferies 5th Annual Greater China Summit	Jefferies	Hong Kong
傑富瑞第五屆大中華區峰會	傑富瑞	香港
Macquarie Greater China Conference	Macquarie	Hong Kong
麥格里大中華企業推介日	麥格里	香港
Morgan Stanley Hong Kong Investor Summit	Morgan Stanley	Hong Kong
摩根士丹利香港投資者峰會	摩根士丹利	香港

The Company also conducts regular meetings with institutional investors and financial analysts updating the Company's business performance and future directions. List of investment banks/organisations that provide research coverage for the Company can be obtained at the Company's website.

本公司亦定期與機構投資者及財經證券分析員舉行會議,更新本公司的業務表現及未來動向。有關發放本集團研究資料之投資銀行/機構的資訊載於本公司網站。

## Directors' Report

## 董事局報告

The Directors present their report together with the audited financial statements of Café de Coral Holdings Limited (the "Company") and its subsidiaries (collectively, the "Group") for the year ended 31 March 2016.

董事呈報大家樂集團有限公司(「本公司」)及其 附屬公司(統稱「本集團」)截至二零一六年三月 三十一日止年度之董事局報告及經審核財務報 表。

#### **Business Review**

The principal activity of the Company is investment holding. The Group is principally engaged in the operation of guick service restaurants and institutional catering, fast casual and casual dining chains, as well as food processing and distribution in Hong Kong and Mainland China. The activities of the principal subsidiaries are set out in Note 10 to the consolidated financial statements.

As set out in the Chairman's Message and CEO's Report in the Company's 2016 Annual Report, the Group faced a challenging year in FY2015/16. The Group continued to perform well in guick service restaurants and institutional catering with steady growth in the fast casual and casual dining sector, whereas results in Mainland China declined due to economic slowdown and lower consumer spending. Nevertheless, with a diversified portfolio of strong brands and a robust infrastructure in place, the Group is well positioned for long-term sustainable growth. The Chairman's Message and the CEO's Report provide an analysis using financial key performance indicators, discussion on principal risks and uncertainties facing the Group, as well as business development outlook of the Group.

Together with the 2016 Annual Report, the Company publishes its third Sustainability Report which discloses the Group's sustainability performance for the year ended 31 March 2016 in four key areas, namely, Total Customer Satisfaction, Focus on People, Community Involvement and Resource Optimisation. The report also discusses in detail the Company's environmental policies and performance as well as our relationship and continuous engagement through various channels with our customers, employees, suppliers and other key stakeholders who have a significant impact on the Group.

#### 業務回顧

本公司主要業務為投資控股。本集團主要於香 港及中國內地經營速食餐飲及機構飲食、快速 休閒及休閒餐飲以及食品生產及分銷業務。主 要附屬公司之業務載列於綜合財務報表附註

如本公司二零一六年報「主席獻辭」及「首席執 行官報告」所載述,本集團於二零一五/一六 財政年度面對不少挑戰。本集團於速食餐飲及 機構飲食持續錄得良好表現,快速休閒及休閒 餐飲業務亦穩定發展,而中國內地業績則受經 濟增長放緩及消費支出減少影響有所下滑。儘 管如此,憑藉建立多元化及具知名度的品牌組 合以及穩固的基礎建設,本集團已為長遠持續 發展做好充分準備。運用財務關鍵表現指標進 行的業務表現分析、集團面對的主要風險及不 明朗因素的説明,以及集團業務發展展望均載 於「主席獻辭」及「首席執行官報告」內。

本公司連同二零一六年報刊發了第三本可持續 發展報告,就全面顧客滿意度、關顧員工、回 饋社會及資源優化四項主要範疇,對本集團截 至二零一六年三月三十一日止年度之可持續發 展表現作出披露。該報告亦詳細載述本公司的 環境政策及表現,以及我們與顧客、員工、供 應商及其他對集團有重大影響的主要持份者的 關係及透過不同渠道與他們的持續溝通。

## **Business Review (Continued)**

The Group conducts its business in compliance with all applicable laws and regulations and integrates industry best practices into our operations where appropriate. Details of the Group's compliance with the relevant laws and regulations that have a significant impact on the Group's business and operations are set out in the 2016 Sustainability Report and the Corporate Governance Report in the 2016 Annual Report.

## **Results and Appropriations**

Results of the Group for the year are set out in the consolidated income statement on pages 69 to 70 of the Company's 2016 Annual Report.

During the year, an interim dividend of HK18 cents per share was paid. The Board has recommended the payment of a final dividend of HK63 cents per share and a special dividend of HK35 cents per share, totaling approximately HK\$572,002,000 to the shareholders whose names appear on the register of members of the Company on 15 September 2016. The proposed final and special dividends are subject to approval by the shareholders of the Company at the forthcoming Annual General Meeting to be held on 9 September 2016. Details of dividends for the year ended 31 March 2016 are set out in Note 30 to the consolidated financial statements.

#### **Distributable Reserves**

Distributable reserves of the Company as at 31 March 2016, pursuant to the Companies Act 1981 of Bermuda, amounted to approximately HK\$798,703,000.

## **Major Customers and Suppliers**

For the year ended 31 March 2016, the percentage of sales or purchases attributable to the Group's five largest customers or suppliers was less than 30%.

## **Principal Investment Properties**

Details of the principal properties held for investment purposes are set out on page 193 of the Company's 2016 Annual Report.

#### 業務回顧(續)

本集團於其業務經營中遵守所有適用法律及規 例,並適當採用行業之最佳常規。對集團有重 大影響的有關法律及規例的遵守情況的詳情載 述於二零一六年可持續發展報告及二零一六年 報內之「企業管治報告」。

### 業績及溢利分配

本集團年度之業績載列於本公司二零一六年報 第69至70頁之綜合損益表內。

年內已派發中期股息每股18港仙。董事局建議 向於二零一六年九月十五日名列本公司股東名 冊的股東派發末期股息每股63港仙及特別股 息每股35港仙,合共約572,002,000港元。該 建議之末期及特別股息須待本公司股東在二零 一六年九月九日舉行之股東周年大會上通過方 可作實。截至二零一六年三月三十一日止年度 之股息詳情載列於綜合財務報表附註30。

## 可供分配儲備

根據一九八一年百慕達公司法,本公司於二 零一六年三月三十一日之可供分配儲備約為 798,703,000港元。

#### 主要客戶及供應商

於截至二零一六年三月三十一日止年度,本集 團主要五大客戶或五大供應商佔本集團之營業 額或採購額分別少於30%。

## 主要投資物業

本集團之主要投資物業載列於本公司二零一六 年報第193頁。

#### **Donations**

During the year, the Group made charitable and other donations totaling HK\$717,000.

## **Shares Capital**

During the year, 1,945,000 new shares of the Company were issued on exercise of share options under the Company's share option schemes. Details of the movements of share capital and share options of the Company during the year are set out in Notes 23 and 34 to the consolidated financial statements.

## **Equity-Linked Agreements**

Other than the Company's share option schemes as disclosed in Note 34 to the consolidated financial statements, no equity-linked agreements were entered into by the Company during the year or subsisted at the end of the vear.

## **Five-Year Financial Summary**

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on pages 194 to 196 of the Company's 2016 Annual Report.

## **Pre-Emptive Rights**

There is no provision for pre-emptive rights under the Company's Bye-laws and there is no restriction against such rights under the laws of Bermuda.

## **Purchase, Sale or Redemption of Shares**

During the year ended 31 March 2016, neither the Company nor any of its subsidiaries had purchased, sold or redeemed the Company's listed securities, except that the trustee of the Company's Share Award Scheme purchased on The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange") a total of 1,313,518 shares of the Company at a total consideration of about HK\$36,740,000 to satisfy the award of shares to selected employees pursuant to the terms of the rules and trust deed of the Share Award Scheme.

#### 捐款

年內,本集團之慈善及其他捐款合共為 717,000港元。

#### 股本

年內根據本公司股份期權計劃行使期權發行了 1,945,000股本公司新股份。本公司之股本及股 份期權變動情況載列於綜合財務報表附註23及 34 °

### 股份掛鈎協議

除於綜合財務報表附註34所披露之股份期權計 劃外,本公司於本年度內及於本年度終結時並 無訂立股份掛鈎協議。

#### 五年財務概要

本集團過去五個財政年度之業績及財務狀況概 要載列於本公司二零一六年報第194至196頁。

## 股本優先購買權

本公司之公司細則並無股本優先購買權之條 文,百慕達之法例亦無對此等權利作出限制。

## 購買、出售或贖回股份

於截至二零一六年三月三十一日止年度,除本 公司股份獎勵計劃受託人根據股份獎勵計劃之 規則和信託契約條款,以總額約36,740,000港 元在香港聯合交易所有限公司(「香港聯交所」) 購入共1,313,518股本公司股份以獎授股份予 經甄選僱員外,本公司及其任何附屬公司並無 購回、出售或贖回本公司之上市證券。

## Convertible Securities, Options, Warrants or **Similar Rights**

Other than the share option schemes described in this report, the Company had no outstanding convertible securities, options, warrants or similar rights as at 31 March 2016. Save as disclosed in this report, there has been no issue or exercise of any convertible securities, options, warrants or similar rights during the year.

#### **Directors**

The Directors who held office during the year and up to the date of this report are:

#### **Executive Directors**

Mr Lo Tak Shing, Peter (Appointed as Chief Executive Officer

on 1 April 2016)

Ms Lo Pik Ling, Anita

Mr Lo Ming Shing, Ian (Re-designated as Executive Director

on 3 March 2016)

#### **Non-executive Directors**

Mr Lo Hoi Kwona, Sunny (Re-designated as Non-executive Director

and elected by the Board as Chairman

on 1 April 2016)

Mr Chan Yue Kwong, Michael (Retired as Chairman on 1 April 2016)

Mr Hui Tung Wah, Samuel

## **Independent Non-executive Directors**

Mr Choi Ngai Min, Michael Mr Li Kwok Sing, Aubrey Mr Kwok Lam Kwong, Larry Mr Au Siu Cheung, Albert

In accordance with Bye-law 109(A) of the Company's Bye-laws and the Rules Governing the Listing of Securities (the "Listing Rules") on the Hong Kong Stock Exchange, Mr Lo Tak Shing, Peter, Ms Lo Pik Ling, Anita, Mr Choi Ngai Min, Michael and Mr Li Kwok Sing, Aubrey shall retire by rotation at the forthcoming Annual General Meeting and, being eligible, offer themselves for re-election.

## 可換股證券、股份期權、認股權證 或類似權利

除本報告所述之股份期權計劃外,本公司於二 零一六年三月三十一日並無任何尚未行使之可 換股證券、股份期權、認股權證或類似權利。 除本報告所述外,年內並無發行或行使任何可 換股證券、股份期權、認股權證或其他類似權 利。

#### 董事

於年內及截至本報告日期任職之董事載列如

### 執行董事

羅德承先生 (於二零一六年四月一日

獲委任為首席執行官)

羅碧靈女十

(於二零一六年三月三日 羅名承先生

獲調仟為執行董事)

#### 非執行董事

羅開光先生 (於二零一六年四月一日

> 獲調任為非執行董事 及獲董事局選舉為主席)

陳裕光先生 (於二零一六年四月一日

狠仟 丰 席 )

許棟華先生

#### 獨立非執行董事

蔡涯棉先生

李國星先生

郭琳廣先生

區嘯翔先生

根據本公司公司細則第109(A)條及香港聯交所 證券上市規則(「上市規則」),羅德承先生、羅 碧靈女士、蔡涯棉先生以及李國星先生須於應 屆股東周年大會上輪值告退並符合資格膺選連 任。

#### **Directors (Continued)**

Mr Choi Ngai Min, Michael and Mr Li Kwok Sing, Aubrey have served the Board as Independent Non-executive Directors since 1994. Mr Choi and Mr Li have each made an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. Notwithstanding the length of their tenures, the Board is satisfied that, taking into account, inter alia, the valuable independent judgment, advice and objective views contributed by Mr Choi and Mr Li over the years, both Mr Choi and Mr Li are of such character, integrity and experience commensurate with office of independent non-executive directors. The Board is not aware of any circumstances that might influence the independence of Mr Choi and Mr Li.

## **Permitted Indemnity Provision**

A permitted indemnity provision for the benefit of the Directors and officers of the Company is currently in force and was in force throughout the year. Pursuant to the Bye-laws of the Company, the Directors and the officers of the Company shall be indemnified and secured harmless out of the assets of the Company which may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of their duties. The Company has maintained liability insurance to provide appropriate cover for the directors and officers of the Group.

#### **Directors' Service Contracts**

None of the Directors who are proposed for re-election at the forthcoming Annual General Meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

## **Directors' Interests in Transactions, Arrangements and Contracts**

Saved as disclosed in this report and Note 38 "Related Party Transactions" to the consolidated financial statements, no transaction, arrangement or contracts that is significant in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year ended 31 March 2016 or at any time during the year.

#### 董事(續)

蔡涯棉先生及李國星先生自一九九四年起擔任 董事局之獨立非執行董事。蔡先生及李先生已 各自根據上市規則第3.13條作出獨立性年度確 認。即使蔡先生及李先生已在任多年,考慮到 (當中包括)蔡先生及李先生多年來所作出之寶 貴獨立判斷、建議及客觀意見,董事局認為蔡 先生及李先生均擁有獨立非執行董事應有的特 點、誠信及經驗。董事局概不知悉有任何影響 蔡先生及李先生獨立性的情況。

#### 獲准許的彌償條文

旨在保障本公司董事及高級管理人員之獲准許 彌僧條文於本年度內及至本報告日期維持有 效。根據本公司之公司細則,本公司董事及高 級管理人員將獲以本公司資產作為彌償保證及 擔保,使其不會因於執行職務期間作出、同意 或遺漏之任何行為而將會或可能招致或蒙受損 害。本公司已購買全面董事及管理人員責任保 險,為本集團董事及高級管理人員提供保障。

#### 董事服務合約

所有擬於應屆股東周年大會上膺選連任之董 事,概無與本公司訂立本公司不可於一年內無 償(法定補償除外)終止的服務合約。

## 董事於交易、安排或合約之權益

除本報告及綜合財務報表附註38「有關連人士 交易 | 所披露者外,於二零一六年三月三十一 日止年度終結日或年內任何時間,概無任何本 公司董事在本公司或其附屬公司涉及本集團業 務之重大交易、安排或合約中直接或間接擁有 仟何重大權益。

## **Directors' Right to Acquire Shares or Debentures**

Save as disclosed in this report, at no time during the year ended 31 March 2016 was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate.

## **Share Option Schemes**

#### 2003 Scheme

Pursuant to a share option scheme adopted by the Company on 24 September 2003 (the "2003 Scheme"), the Company may grant options to eligible participants to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated therein. The Company granted options to certain employees of the Group (including Executive Directors of the Company) pursuant to the 2003 Scheme. Summary of the 2003 Scheme is as follows:

#### **Purpose**

To grant incentives for retaining and rewarding eligible participants for their contributions to the business and development of the Group

#### **Participants**

Employees (whether full-time or parttime), executive directors, non-executive directors and independent non-executive directors of the Company or any of its subsidiaries, suppliers and customers of the Group and consultants, advisers, managers, officers and corporations that provide research, development or other technical support to the Group

**Total number of ordinary** shares available for issue and the percentage of the issued shares that it represents as at the date of this report

2,466,000 ordinary shares representing 0.42% of the issued shares as at the date of this report

#### 董事認購股份或債券之權利

除本報告所披露外,本公司或其任何附屬公司 於二零一六年三月三十一日止年度內任何時間 並無作為任何安排之參與方,致使董事藉購入 本公司或任何其他法人團體之股份或債券而獲 益。

## 股份期權計劃

#### 二零零三年計劃

根據本公司於二零零三年九月二十四日採納之 股份期權計劃(「二零零三年計劃」),本公司可 按其條款及條件,向合資格參與者授出股份期 權以認購本公司之普通股。本公司曾按二零零 三年計劃授出股份期權予本集團若干僱員(包 括本公司執行董事)。二零零三年計劃之概要如 下:

#### 目的

保留及獎勵合資格參 與者等對本集團業務 及發展作出之貢獻

#### 參與者

本公司或其任何附屬 公司之僱員(全職或 兼職)、執行董事、 非執行董事及獨立非 執行董事、本集團之 供應商及客戶和提供 研究、發展或其他技 術支援予本集團之顧 問、諮詢人、經理、 主任及機構

可供發行普通股總數 及於本報告日其所佔 已發行股份之百分比

2,466,000股普通股, 相等於截至本報告 日期已發行股份之 0.42%

#### 2003 Scheme (Continued)

Maximum entitlement of each participant

In any 12-month period shall not exceed 1% of the shares in issue

每名參與者可獲發 之上限

股份期權計劃(續)

二零零三年計劃(續)

於仟何12個月期間 不得超過已發行股份 之1%

Period within which the securities must be taken up under an option

Unless otherwise specified in the offer document, a period of five years commencing on the date on which an option becomes exercisable and expiring on the last day of the five-year period save that such period shall not expire later than ten years from the date of grant

根據股份期權認購 證券之期限

除非授出文件另有註 明,根據股份期權之 條文可行使股份期權 之日起計五年,並於 該第五年最後一日屆 滿,惟該年期不得超 逾授出日期起十年

Minimum period for which an option must be held before it can be exercised

Unless otherwise specified in the offer document, there is no general requirement that an option must be held for any minimum period before it can be exercised

行使股份期權前須持有 之最低期限

除非授出文件另有註 明,並無規定承授人 於行使股份期權前之 最低持有期限

Amount payable on acceptance of the option HK\$1.00

接納股份期權時應付 之金額

1.00港元

Basis of determining the exercise price

Not less than the highest of (i) the closing price of the Company's shares as stated in the Hong Kong Stock Exchange's daily quotations sheet on the date of grant, which must be a business day; (ii) the average of the closing prices of the Company's shares as stated in the Hong Kong Stock Exchange's daily quotations sheet for the five business days immediately preceding the date of grant; and (iii) the nominal value of a Company's share

行使價之釐定基準

不低於(i)於授出日期 (須為營業日)本公司 股份在香港聯交所每 日報價表所載之收市 價;(ii)緊接授出日期 前五個營業日本公司 股份於香港聯交所每 日報價表所載之平均 收市價;及(iii)本公 司股份面值,以最高 者為準

The remaining life of the scheme

The 2003 Scheme expired on 24 September 2013

計劃之剩餘年期

二零零三年計劃已 於二零一三年九月 二十四日到期屆滿

#### 2012 Scheme

The Company adopted a share option scheme upon the passing of a shareholders' resolution on 11 September 2012 (the "2012 Scheme"). Pursuant to the 2012 Scheme, the Board may grant options to the eligible participants to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated therein. As of the date of this report, no share options had been granted by the Company under the 2012 Scheme. Summary of details of the 2012 Scheme is as follows:

#### **Purpose**

To grant incentives for retaining and rewarding eligible participants for their contributions to the business and development of the Group

#### **Participants**

Employees, executive directors, nonexecutive directors and independent non-executive directors of the Company or any of its subsidiaries, suppliers and customers of the Group and consultants, advisers, managers, officers and corporations that provide research, development or other technical support to the Group

## Total number of ordinary shares available for issue and the percentage of the issued shares that it represents as at the date of this report

Maximum entitlement of each participant

Period within which the securities must be taken up under an option

57,182,403 ordinary shares representing 9.8% of the issued shares as at the date of this report

In any 12-month period shall not exceed 1% of the shares in issue

Such period shall be determined by the Board and specified in the letter to the grantee, which may be varied by the Board in accordance with the terms of the 2012 Scheme, provided that it shall not under any circumstances exceed ten years from the date of grant of the

relevant option

股份期權計劃(續)

## 二零一二年計劃

本公司於二零一二年九月十一日通過股東決 議案採納一項股份期權計劃(「二零一二年計 劃」)。根據二零一二年計劃,董事局可按其條 款及條件,向合資格參與者授出股份期權以認 購本公司普通股。截至本報告日期,本公司並 未根據二零一二年計劃授出任何股份期權。二 零一二年計劃之詳情概要如下:

#### 目的

保留及獎勵合資格參 與者,獎勵彼等對本 集團業務及發展作出 之貢獻

#### 參與者

本公司或其任何附屬 公司之僱員、執行董 事、非執行董事及獨 立非執行董事、本集 團之供應商及客戶和 提供研究、發展或其 他技術支援予本集團 之顧問、諮詢人、經 理、主任及機構

## 可供發行普通股總數 及於本報告日其所佔 已發行股份之百分比

57,182,403股 普 通 股,相等於截至本報 告日期已發行股份之 9.8%

### 每名參與者可獲發 之上限

於仟何12個月期間 不得超過已發行股份 之1%

## 根據股份期權認購 證券之期限

該期限須由董事局釐 定且於予承授人之函 件中指明,並可由董 事局根據二零一二年 計劃之條款作出更 改,惟該期限在任何 情況下不得超逾授出 日期起十年

#### 2012 Scheme (Continued)

Minimum period for which an option must be held before it can be exercised

The Board may, in its discretion, determine the time or period when the right to exercise the option in respect of all or some of the shares the subject of the option will vest

Amount payable on acceptance of the option

HK\$1.00

Basis of determining the exercise price

Not less than the highest of (i) the closing price of the Company's shares as stated in the Hong Kong Stock Exchange's daily quotations sheet on the date of grant, which must be a business day; (ii) the average of the closing prices of the Company's shares as stated in the Hong Kong Stock Exchange's daily quotations sheet for the five business days immediately preceding the date of grant; and (iii) the nominal value of a Company's share

The remaining life of the scheme

The 2012 Scheme remains in force until 10 September 2022 unless otherwise terminated under the terms of the 2012 Scheme

#### 股份期權計劃(續)

### 二零一二年計劃(續)

行使股份期權前須持有 之最低期限

由董事局全權決定, 就股份期權所有或部 分股份行使股份期權 之權利將歸屬之時間 或期限

接納股份期權時應付 之金額

1.00港元

行使價之釐定基準

不低於(i)於授出日期 (須為營業日)本公司 股份在香港聯交所每 日報價表所載之收市 價;(ii)緊接授出日期 前五個營業日本公司 股份於香港聯交所每 日報價表所載之平均 收市價;及(iii)本公 司股份面值,以最高 者為準

計劃之剩餘年期

除非根據二零一二年 計劃之條款另行終止 者外,二零一二年計 劃有效期至二零二二 年九月十日

## **Movement of Share Options Granted**

Details of movements of the share options granted under the 2003 Scheme during the year ended 31 March 2016 were as follows:

## 股份期權計劃(續)

## 已授出股份期權之變動

截至二零一六年三月三十一日止年度內,按二 零零三年計劃已授出之股份期權變動詳情如 下:

#### Number of options(a) 股份期權數目 (a)

Grantees	Date of grant	Exercise price per option 每份股份 期權行使價 HK\$	Exercise period	Outstanding at 1 April 2015 於二零一五年 四月一日	Exercised during the year	Lapsed during the year	Outstanding at 31 March 2016 於二零一六年 三月三十一日
承授人	授出日期	港元	行使期	尚未行使	年內行使	年內失效	尚未行使
Directors & substantial shareholders 董事及主要股東							
Mr Lo Tak Shing, Peter 羅德承先生	2/10/2007 (b)	14.748	30/3/2009- 1/10/2017	60,000	(60,000) ()		-
Mr Lo Hoi Kwong, Sunny 羅開光先生	1/11/2005 <sup>(c)</sup>	8.800	1/1/2007- 31/10/2015	400,000	(400,000) <sup>()</sup>	-	-
	2/10/2007 <sup>(d)</sup>	14.268	30/3/2008- 29/3/2017	450,000	-		450,000
Director 董事							
Ms Lo Pik Ling, Anita 羅碧靈女士	2/10/2007 <sup>(d)</sup>	14.268	30/3/2008- 29/3/2017	247,500	(114,000) (k)	-	133,500
Continuous contract employees 連續合約僱員	1/11/2005 <sup>(e)</sup>	8.750	1/1/2007- 31/10/2015	146,000	(146,000) (1)	-	-
	1/11/2005 (f)	8.750	1/1/2008- 31/10/2015	43,000	(43,000) (1)	-	-
	2/10/2007 <sup>(g)</sup>	14.748	30/3/2008-	1,259,500	(544,000) (1)	(8,000)	707,500
	2/10/2007 <sup>(b)</sup>	14.748	30/3/2009- 1/10/2017	196,000	(120,000) (1)	-	76,000
	28/10/2010 <sup>(h)</sup>	22.370	31/3/2011- 30/3/2020	1,489,000	(408,000) (1)	(4,000)	1,077,000
	28/10/2010 <sup>(i)</sup>	22.370	31/3/2012- 27/10/2020	342,000	(110,000) (1)	(96,000)	136,000
				4,633,000	(1,945,000)	(108,000)	2,580,000

## Movement of Share Options Granted (Continued)

#### Notes:

- (a) Number of options refers to the number of underlying shares of the Company covered by the options under the 2003 Scheme.
- These options vested in 5 tranches as follows: 10% on 30 March 2009, 15% on 30 March (b) 2010, 20% on 30 March 2011, 25% on 30 March 2012 and 30% on 30 March 2013. The first four tranches were or are exercisable during a five-year period commencing the respective dates of vesting. The last tranche is exercisable from 30 March 2013 to 1 October
- (c) These options vested in 5 equal tranches. The first four tranches were exercisable during a four-year period commencing 1 January 2007, 1 January 2008, 1 January 2009 and 1 January 2010 respectively. The last tranche was exercisable from 1 January 2011 to 31 October 2015.
- These options vested in 5 tranches as follows: 10% on 30 March 2008, 15% on 30 March (d) 2009, 20% on 30 March 2010, 25% on 30 March 2011 and 30% on 30 March 2012 and were or are exercisable during a five-year period commencing the respective dates of vesting.
- These options vested in 5 equal tranches. The first four tranches were exercisable during a (e) four-year period commencing 1 January 2007, 1 January 2008, 1 January 2009 and 1 January 2010 respectively. The last tranche was exercisable from 1 January 2011 to 31 October 2015.
- (f) These options vested in 5 equal tranches. The first four tranches were exercisable during a four-year period commencing 1 January 2008, 1 January 2009, 1 January 2010 and 1 January 2011 respectively. The last tranche was exercisable from 1 January 2012 to 31 October 2015.
- These options vested in 5 tranches as follows: 10% on 30 March 2008, 15% on 30 March (g) 2009, 20% on 30 March 2010, 25% on 30 March 2011 and 30% on 30 March 2012 and were or are exercisable during a five-year period commencing the respective dates of vesting.
- These options vested in 5 tranches as follows: 10% on 31 March 2011, 15% on 31 March 2012, 20% on 31 March 2013, 25% on 31 March 2014 and 30% on 31 March 2015 and were or are exercisable during a five-year period commencing the respective dates of vesting.
- These options vested in 5 tranches as follows: 10% on 31 March 2012, 15% on 31 March 2013, 20% on 31 March 2014, 25% on 31 March 2015 and 30% on 31 March 2016. The first four tranches are exercisable during a five-year period commencing the respective dates of vesting. The last tranche is exercisable from 31 March 2016 to 27 October 2020.

#### 股份期權計劃(續)

#### 已授出股份期權之變動(續)

#### 附註:

- 股份期權數目乃指根據二零零三年計劃授出股份期權 (a) 所涉及之本公司相關股份數目。
- 該等股份期權已分五批按以下時間歸屬:10%於二零 零九年三月三十日起歸屬、15%於二零一零年三月 三十日起歸屬、20%於二零一一年三月三十日起歸 屬、25%於二零一二年三月三十日起歸屬及30%於二 零一三年三月三十日起歸屬。首四批可自相關歸屬日 期起計五年期內行使。最後一批可由二零一三年三月 三十日至二零一七年十月一日止期間行使。
- 該等股份期權已以五等份歸屬。首四批可分別自二零 零七年一月一日、二零零八年一月一日、二零零九年 一月一日及二零一零年一月一日起計四年期內行使。 最後一批可由二零一一年一月一日起至二零一五年十 月三十一日止期間行使。
- 該等股份期權已分五批按以下時間歸屬:10%於二零 零八年三月三十日起歸屬、15%於二零零九年三月 三十日起歸屬、20%於二零一零年三月三十日起歸 屬、25%於二零一一年三月三十日起歸屬及30%於二 零一二年三月三十日起歸屬,並可自相關歸屬日期起 計五年期內行使。
- 該等股份期權已以五等份歸屬。首四批可分別自二零 零十年一月一日、二零零八年一月一日、二零零九年 一月一日及二零一零年一月一日起計四年期內行使。 最後一批可由二零一一年一月一日起至二零一五年十 月三十一日止期間行使。
- 該等股份期權已以五等份歸屬。首四批可分別自二零 零八年一月一日、二零零九年一月一日、二零一零年 一月一日及二零一一年一月一日起計四年期內行使。 最後一批可由二零一二年一月一日起至二零一五年十 月三十一日止期間行使。
- 該等股份期權已分五批按以下時間歸屬:10%於二零 (q) 零八年三月三十日起歸屬、15%於二零零九年三月 三十日起歸屬、20%於二零一零年三月三十日起歸 屬、25%於二零一一年三月三十日起歸屬及30%於二 零一二年三月三十日起歸屬,並可自相關歸屬日期起 計五年期內行使。
- (h) 該等股份期權已分五批按以下時間歸屬:10%於二零 --年三月三十一日起歸屬、15%於二零一二年三月 三十一日起歸屬、20%於二零一三年三月三十一日起 歸屬、25%於二零一四年三月三十一日起歸屬及30% 於二零一五年三月三十一日起歸屬,並可自相關歸屬 日期起計五年期內行使。
- 該等股份期權已分五批按以下時間歸屬:10%於二零 一二年三月三十一日起歸屬、15%於二零一三年三月 三十一日起歸屬、20%於二零一四年三月三十一日起 歸屬、25%於二零一五年三月三十一日起歸屬及30% 於二零一六年三月三十一日起歸屬。首四批可自相關 歸屬日期起計五年期內行使。最後一批可由二零一六 年三月三十一日至二零二零年十月二十七日止期間行

#### Movement of Share Options Granted (Continued)

Notes: (Continued)

- In respect of the category of "Directors & substantial shareholders", the weighted average (j) closing price of the Company's shares immediately before the dates on which the share options were exercised was HK\$26.06.
- (k) In respect of the category of "Director", the weighted average closing price of the Company's shares immediately before the dates on which the share options were exercised was HK\$20.74.
- (l) In respect of the category of "Continuous contract employees", the weighted average closing price of the Company's shares immediately before the dates on which the share options were exercised was HK\$26.47.

Save as disclosed above, no share options were granted, exercised, lapsed or cancelled during the year ended 31 March 2016.

#### **Share Award Scheme**

A share award scheme (the "Share Award Scheme") was adopted by the Company on 27 August 2013 (the "Adoption Date"), under which any individual being an existing director, employee, officer, supplier, customer, consultant, adviser or manager of any member of the Group is entitled to participate in as selected participant who may be granted an award of restricted shares and/or performance shares during the period commencing on the Adoption Date and ending on the day immediately prior to the 10th anniversary date of the Adoption Date. The purpose of the Share Award Scheme is to recognise and reward selected participants for their contributions to the business and development of the Group. The Share Award Scheme also aims to provide a competitive remuneration and/or incentive package in order to attract and retain talent for the development of the Group's business, and to promote long term success of the Group by aligning the interests of selected participants and shareholders.

The Share Award Scheme shall be valid and effective for a term of 15 years from the Adoption Date and is administrated by the Board and the trustee of the Scheme. The total number of shares to be awarded under the Scheme shall not exceed 5% of the total number of issued shares of the Company from time to time. The maximum number of shares which may be awarded to a selected participant but unvested under the Scheme shall not exceed 1% of the total number of issued shares of the Company from time to time.

## 股份期權計劃(續) 已授出股份期權之變動(續)

附註:(續)

- 於「董事及主要股東」組別內,本公司股份於緊接股份 (j) 期權行使日期之前的加權平均收市價為26.06港元。
- 於「董事」組別內,本公司股份於緊接股份期權行使日 (k) 期之前的加權平均收市價為20.74港元。
- 於「連續合約僱員」之組別內,本公司股份於緊接股份 期權行使日期之前的加權平均收市價為26.47港元。

除上文所披露外,於截至二零一六年三月 三十一日止年度並無股份期權獲授出、行使、 失效或註銷。

#### 股份獎勵計劃

本公司於二零一三年八月二十七日(「採納日 期」)採納股份獎勵計劃(「股份獎勵計劃」)。在 該股份獎勵計劃下,本集團任何成員公司之現 有董事、僱員、行政人員、供應商、客戶、顧 問、諮詢人或經理之任何個人可作為經甄選參 與者參與股份獎勵計劃,於採納日期起計至緊 接採納日期十周年當日前一日內獲授予限制性 股份及/或業績股份作為獎勵。股份獎勵計劃 之目的為表彰及獎勵經甄選參與者對本集團業 務及發展之貢獻,同時旨在提供具競爭力之薪 酬及/或獎勵待遇,以吸引及保留人才,推動 本集團之業務發展,並將經甄選參與者與股東 之利益緊密相聯,促進本集團之長遠成就。

股份獎勵計劃的有效期自採納日期起計為期15 年,並由董事局及該計劃受託人進行管理。該 計劃下可獎授之股份總數不得超過本公司不時 已發行股份總數之5%。該計劃下可授予個別 經甄選參與者但尚未歸屬之股份最高數目不得 超過本公司不時已發行股份總數之1%。

## **Share Award Scheme (Continued)**

During the year ended 31 March 2016, restricted shares and performance shares were awarded to selected participants pursuant to the Share Award Scheme. Details of the shares awarded under the Share Award Scheme during the year are as follows:

#### 股份獎勵計劃(續)

於截至二零一六年三月三十一日止年度,本公 司根據股份獎勵計劃向經甄選參與者授予限制 性股份及業績股份。根據股份獎勵計劃授出之 股份於年內之變動詳情如下:

#### Number of shares

			从仍数日			
Date of grant 授出日期	As at 1 April 2015 於二零一五年 四月一日	Granted during the year 於年內授出	Vested during the year 於年內歸屬	Lapsed during the year 於年內失效	As at 31 March 2016 於二零一六年 三月三十一日	Vesting period 歸屬期
31/7/2014	895,062	_	(308,459)	(96,319)	490,284	31/7/2015- 31/7/2017 <sup>(a)</sup>
15/9/2014	3,753,681	_	-	(718,978)	3,034,703	7/2019 (b)
31/7/2015	-	961,031 <sup>(c)</sup>	(3,245)	(80,739)	877,047	31/7/2016- 31/7/2018 <sup>(a)</sup>
31/7/2015	-	559,365 <sup>(c)</sup>	_	(58,350)	501,015	7/2019 (b)
	4,648,743	1,520,396	(311,704)	(954,386)	4,903,049	

#### Notes:

- (a) The awarded shares are subject to a vesting scale in tranches of 33% of the awarded shares respectively on the first and second anniversary dates of the grant date and the balance of the remaining awarded shares on the third anniversary date of the grant date. In case such anniversary date is not a business date, the date of vesting shall be the business day immediately thereafter.
- The awarded shares are subject to attainment of performance targets with reference to the Group's performance.
- (c) Shares awarded during the year included an award of 87,389 and 22,997 shares respectively to Mr Lo Tak Shing, Peter and Ms Lo Pik Ling, Anita, both being Directors of the Company.

Since the Adoption Date, a total of 6,287,471 shares had been awarded under the Share Award Scheme, representing approximately 1.08% of the total number of issued shares of the Company as at the date of this report.

#### 附註:

- 獎授股份按比例歸屬,在授出日期起計第一個周年日 (a) 及第二個周年日分別歸屬獎授股份之33%,剩餘的獎 授股份則於授出日期起計第三個周年日歸屬。若周年 日並非營業日,股份歸屬日期則為緊接的下一個營業
- (b) 獎授股份須達到經參考本集團業績表現而釐定的指標 後方可歸屬。
- 年內授予股份包括分別授予本公司董事羅德承先生及 (c) 羅碧靈女士87,389及22,997股股份。

自採納日期以來,根據股份獎勵計劃已授出之 股份總數為6,287,471股,佔本公司於截至本 報告日之已發行股份總數約1.08%。

## Directors' and Chief Executives' Interests and **Short Positions in Shares, Underlying Shares** and Debentures

As at 31 March 2016, the interests of each Director, Chief Executive Officer and Deputy Chief Executive Officer of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")), as recorded in the register maintained by the Company under Section 352 of the SFO or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") as set out in Appendix 10 to the Listing Rules were as follows:

## 董事及主要行政人員於股份、相關 股份及債券中之權益及淡倉

於二零一六年三月三十一日,本公司根據證券 及期貨條例(「證券及期貨條例」)第352條而 存置之登記冊所記錄,或根據上市規則附錄十 所載之上市公司董事進行證券交易的標準守則 (「標準守則」)所知會本公司及香港聯交所,本 公司各董事、首席執行官及副首席執行官於本 公司及其相聯法團(按證券及期貨條例第XV部 之涵義)之股份、相關股份及債券之權益載列如 下:

#### Number of ordinary shares/underlying shares of the Company (long positions) 本公司普通股/相關股份數目(好倉)

Name of Director 董事姓名	Personal interests 個人權益	Family interests 家族權益	Corporate interests 公司權益	Other interests 其他權益	Equity derivatives 股本 衍生工具	Total interests 權益總數	% of total issued shares * 佔已發行 股份總額 之百分比 *
Mr Lo Tak Shing, Peter 羅德承先生	418,055	-	-	89,308,213 <sup>(a)</sup>	275,617 <sup>(b)</sup>	90,001,885	15.423%
Mr Lo Hoi Kwong, Sunny 羅開光先生	20,482,000	-	-	40,383,394 <sup>(c)</sup>	931,243 <sup>(d)</sup>	61,796,637	10.590%
Ms Lo Pik Ling, Anita 羅碧靈女士	13,874,894	-	-	3,000,000 <sup>(e)</sup>	344,725 <sup>(f)</sup>	17,219,619	2.951%
Mr Lo Ming Shing, lan 羅名承先生	40,000	-	-	-	-	40,000	0.007%
Mr Chan Yue Kwong, Michael 陳裕光先生	7,419,407	7,096,000 <sup>(g)</sup>	-	-	-	14,515,407	2.487%
Mr Hui Tung Wah, Samuel 許棟華先生	25,837	-	-	-	-	25,837	0.004%
Mr Li Kwok Sing, Aubrey 李國星先生	55,000 <sup>(h)</sup>	_	-	-	-	55,000	0.009%

The percentage has been calculated based on 583,561,033 shares in issue as at 31 March 2016.

百分比乃基於二零一六年三月三十一日已發行股份 583,561,033 股計算。

## Directors' and Chief Executives' Interests and **Short Positions in Shares, Underlying Shares** and Debentures (Continued)

## 董事及主要行政人員於股份、相關 股份及債券中之權益及淡倉(續)

#### Notes:

- (a) These shares were held by Wandels Investment Limited ("Wandels"). Wandels was 50% owned by Sky Bright International Limited ("Sky Bright") and 50% owned by Verdant Success Holdings Limited ("Verdant Success"). Both of Sky Bright and Verdant Success were whollyowned by BNTB Nominees (Guernsey) Limited, a trustee of two discretionary family trusts. Mr Lo Tak Shing, Peter was deemed to be interested in these shares by virtue of his being beneficiary of one of the family trusts.
- (b) This represented interests in 275,617 unvested shares granted under the Company's share
- (c) Mr Lo Hoi Kwong, Sunny was deemed to be interested in these shares of which 37,383,394 shares were held under a family trust in the capacity of founder and 3,000,000 shares were held as a trustee of a foundation in which Ms Lo Pik Ling, Anita and the spouse of Mr Chan Yue Kwong, Michael are also trustees.
- (d) This represented interests in 450,000 options granted under the Company's share option scheme and 481,243 unvested shares granted under the Company's share award scheme.
- (e) Ms Lo Pik Ling. Anita was deemed to be interested in these shares as a trustee of a foundation in which Mr Lo Hoi Kwong, Sunny and the spouse of Mr Chan Yue Kwong, Michael are also trustees.
- (f) This represented interests in 133,500 options granted under the Company's share option scheme and 211,225 unvested shares granted under the Company's share award scheme.
- Mr Chan Yue Kwong, Michael was deemed to be interested in these shares through interests (g) of his spouse, of which 3,000,000 shares were held by his spouse as a trustee of a foundation in which Mr Lo Hoi Kwong, Sunny and Ms Lo Pik Ling, Anita are also trustees.
- These shares were held by Mr Li Kwok Sing, Aubrey jointly with his spouse.

All the above interests in shares and underlying shares of equity derivatives of the Company were long positions. None of the Directors held any short position in the shares, underlying shares or debentures of the Company.

Save as disclosed above, as at 31 March 2016, none of the Directors, Chief Executive Officer and Deputy Chief Executive Officer of the Company or their respective associates had or was deemed to have any interest or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be recorded in the register kept under Section 352 of the SFO or otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

#### 附註:

- 該等權益乃由Wandels Investment Limited (「Wandels |) (a) 持有。Sky Bright International Limited (「Sky Bright」)及 Verdant Success Holdings Limited ([Verdant Success]) 分別持有Wandels 50%之權益。Sky Bright及Verdant Success均為BNTB Nominees (Guernsey) Limited之全資 附屬公司, BNTB Nominees (Guernsey) Limited 為兩間 全權家族信託之受託人。羅德承先生為其中一間家族 信託之受益人,故被視為持有該等股份權益。
- (b) 該等權益包括根據本公司股份獎勵計劃授出之275.617 股未歸屬股份。
- 該等股份權益中之37,383,394股股份由一家族信託公 司持有,羅開光先生為該家族信託公司之成立人,另 外3,000,000股股份由一基金持有,羅開光先生為該基 金之信託人,故被視為持有相關權益。羅碧靈女士及 陳裕光先生之配偶亦為該基金之信託人。
- (d) 該等權益包括根據本公司股份期權計劃授出之450,000 份股份期權及根據股份獎勵計劃授出之481,243股未歸 屬股份。
- (e) 該等股份由一基金持有,羅碧靈女士為該基金之信託 人,故被視為持有相關權益。羅開光先生及陳裕光先 生之配偶亦為該基金之信託人。
- (f) 該等權益包括根據本公司股份期權計劃授出之133,500 份股份期權及根據股份獎勵計劃授出之211,225股未歸
- 陳裕光先生因其配偶之權益而被視為持有該等股份之 (a) 權益,其中3,000,000股股份由其配偶以基金信託人身 份持有。羅開光先生及羅碧靈女士亦為該基金之信託
- 李國星先生持有之股份乃李先生與其配偶共同持有。

以上於本公司股份及股本衍生工具之相關股份 中之全部權益均為好倉。概無任何董事於本公 司股份、相關股份或債券中持有任何淡倉。

除上文所披露者外,於二零一六年三月三十一 日,本公司之董事、首席執行官及副首席執行 官或彼等各自之聯繫人士概無於本公司或其任 何相聯法團(按證券及期貨條例第XV部之涵義) 之股份、相關股份或債券中持有或被視為持有 根據證券及期貨條例第352條須記錄於存置之 名冊內或根據標準守則知會本公司及香港聯交 所的任何權益或淡倉。

#### **Substantial Shareholders' Interests**

As at 31 March 2016, the interests and short positions of every person, other than a Director, Chief Executive Officer and Deputy Chief Executive Officer of the Company, in the shares and underlying shares of the Company, being 5% or more of the Company's issued share capital, as recorded in the register kept by the Company under Section 336 of the SFO were as follows:

## 主要股東權益

於二零一六年三月三十一日,本公司根據證券 及期貨條例第336條保存之登記名冊所示,持 有本公司股份及相關股份權益或淡倉之人士(即 佔本公司已發行股本5%或以上)(除本公司董 事、首席執行官及副首席執行官外)載列如下:

#### Number of ordinary shares/underlying shares of the Company (long positions) 本公司普通股/相關股份數目(好倉)

Name of substantial shareholder 主要股東姓名/名稱	Personal interests 個人權益	Family interests 家族權益	Corporate interests 公司權益	Other interests 其他權益	Total interests 權益總數	% of total issued shares * 佔已發行 股份總額 之百分比 *
Wandels Investment Limited	-	_	_	89,308,213 <sup>(a)</sup>	89,308,213	15.304%
Sky Bright International Limited	-	_	_	89,308,213 <sup>(a)</sup>	89,308,213	15.304%
Verdant Success Holdings Limited	-	_	_	89,308,213 <sup>(a)</sup>	89,308,213	15.304%
BNTB Nominees (Guernsey) Limite	d –	_	_	89,308,213 <sup>(a)</sup>	89,308,213	15.304%
Ms Tso Po Ping 曹寶平女士	-	61,796,637 <sup>(b)</sup>	-	-	61,796,637	10.590%
Ardley Enterprises Limited	-	_	_	37,383,394 <sup>(c)</sup>	37,383,394	6.406%
Mr Lo Hoi Chun 羅開親先生	132,000	-	67,880,834 <sup>(d)</sup>	-	68,012,834	11.655%
Ms Man Bo King 文寶琼女士	-	68,012,834 <sup>(e)</sup>	-	-	68,012,834	11.655%
LBK Holding Corporation	35,969,133 <sup>(f)</sup>	_	_	_	35,969,133	6.164%
MMW Holding Corporation	31,911,701 <sup>(g)</sup>	-	-	-	31,911,701	5.468%
Matthews International Capital Management, LLC	-	-	-	52,660,000 <sup>(h)</sup>	52,660,000	9.024%

The percentage has been calculated based on 583,561,033 shares in issue as at 31 March 2016.

百分比乃基於二零一六年三月三十一日已發行股份 583,561,033 股計算。

#### **Substantial Shareholders' Interests (Continued)**

Notes:

- These interests were held by Wandels Investment Limited ("Wandels"). Wandels was 50% (a) owned by Sky Bright International Limited ("Sky Bright") and 50% owned by Verdant Success Holdings Limited ("Verdant Success"). Both of Sky Bright and Verdant Success were whollyowned by BNTB Nominees (Guernsey) Limited, a trustee of two discretionary family trusts. Mr Lo Tak Shing, Peter, being a Director of the Company, was deemed to be interested in these shares by virtue of his being beneficiary of one of the family trusts.
- Ms Tso Po Ping was deemed to be interested in these shares through the interests of her (b) spouse, Mr Lo Hoi Kwong, Sunny.
- (c) These interests were held by Ardley Enterprises Limited in the capacity of trustee. These interests represented part of the interests of Mr Lo Hoi Kwong, Sunny, being a Director of the Company
- (d) Mr Lo Hoi Chun was deemed to be interested in these shares which were held, as to 35,969,133 shares, by LBK Holding Corporation ("LBK") and, as to 31,911,701 shares, by MMW Holding Corporation ("MMW"). Both of LBK and MMW were wholly-owned by Mr Lo Hoi Chun.
- Ms Man Bo King was deemed to be interested in these shares through the interests of her (e)
- These interests were held by LBK Holding Corporation which was wholly-owned by Mr Lo Hoi
- These interests were held by MMW Holding Corporation which was wholly-owned by Mr Lo (q) Hoi Chun.
- (h) These interests were held in the capacity of investment manager.

All the above interests in the shares and underlying shares of the Company were long positions.

Save as disclosed above, as at 31 March 2016, the register maintained by the Company pursuant to Section 336 of the SFO recorded no other interests or short positions in the shares or underlying shares of the Company.

#### 主要股東權益(續)

附註:

- (a) 該等權益乃由Wandels Investment Limited (「Wandels」) 持有。Sky Bright International Limited (「Sky Bright」)及 Verdant Success Holdings Limited (「Verdant Success」) 分別持有Wandels 50%之權益。Sky Bright 及Verdant Success 均為BNTB Nominees (Guernsey) Limited之全資 附屬公司,BNTB Nominees (Guernsey) Limited為兩間 全權家族信託之受託人。本公司董事羅德承先生為其 中一間家族信託之受益人,故被視為持有該等股份權
- (h) 曹寶平女士因其配偶羅開光先生持有該等股份,故被 視為持有該等股份之權益。
- 該等權益乃由Ardley Enterprises Limited以受託人身份 持有。該等權益乃本公司董事羅開光先生所持有之部 分權益。
- 羅開親先生被視為持有該等股份權益,當中 35,969,133 股股份由LBK Holding Corporation (「LBK」)持有,而31,911,701股股份由MMW Holding Corporation(「MMW」)持有。LBK及MMW兩間公司均 由羅開親先生全資持有。
- (e) 文寶琼女士因其配偶羅開親先生持有該等股份,故被 視為持有該等股份之權益。
- 該等權益由LBK Holding Corporation持有,該公司由羅 (f) 開親先生全資持有。
- 該等權益由MMW Holding Corporation持有,該公司 (q) 由羅開親先生全資持有。
- (h) 該等權益以投資經理身份持有。

上述於本公司股份及相關股份之全部權益均為 好倉。

除上文所披露者外,於二零一六年三月三十一 日,本公司根據證券及期貨條例第336條存置 之名冊內並無其他於本公司股份或相關股份之 權益或淡倉之記錄。

## **Continuing Connected Transactions**

## Framework Agreement with Fung Yuen

On 27 February 2014, the Company and Fung Yuen Engineering Company Limited ("Fung Yuen") renewed their non-exclusive framework agreement ("2014 Framework Agreement") which governed the terms upon which Fung Yuen and its subsidiaries ("Fung Yuen Group") would be engaged by the Group to provide interior decoration, renovation, adjustment, repairing, maintenance and/or related services (the "Renovation Works") for a further term of three years from 1 April 2014 to 31 March 2017 subject to the following annual caps:

HK\$45,000,000	二零一四年四月一日	45,000,000港列
	至二零一五年	
	三月三十一日	
HK\$57,000,000	二零一五年四月一日	57,000,000港分
	至二零一六年	
		至二零一五年 三月三十一日 HK\$57,000,000 二零一五年四月一日

1 April 2016 to 31 March 2017 HK\$75,000,000

Fung Yuen Group is a connected person of the Company as Mr Ng Lam To, the cousin of Mr Lo Hoi Kwong, Sunny and Ms Lo Pik Ling, Anita (both being Directors of the Company), is deemed to have a majority control in Fung Yuen Group. Thus the Renovation Works constitute continuing connected transactions of the Company under the Listing Rules.

Details of the 2014 Framework Agreement were disclosed in the Company's announcement dated 27 February 2014.

For the year ended 31 March 2016, the aggregate value in respect of the Renovation Works under the 2014 Framework Agreement amounted to approximately HK\$14,779,000 and did not exceed the annual cap for the year.

- 零一四年四月一日 45 000 000 港元 元 三月三十一日 二零一六年四月一日 75,000,000港元

本公司與逢源裝飾設計工程有限公司(「逢源」) 於二零一四年二月二十七日延續彼等之非獨家

框架協議(「二零一四年框架協議」),以規範聘

用逢源及其附屬公司(「逢源集團」) 為本集團提

供內部裝飾、裝修、修改、維修、保養及/或 相關工程(「裝修工程」)的條款。該協議由二零

一四年四月一日至二零一七年三月三十一日止

持續關連交易

與逢源訂立之框架協議

為期三年,年度上限如下:

至二零一十年 三月三十一日

由於被視為擁有逢源集團重大控制權的吳藍濤 先生為羅開光先生及羅碧靈女士(彼等均為本公 司之董事)之表弟,逢源集團因而為本公司之關 連人士。因此,根據上市規則,裝修工程構成 本公司之持續關連交易。

二零一四年框架協議之詳情已刊載於本公司二 零一四年二月二十十日之公告內。

截至二零一六年三月三十一日止年度,在二零 一四年框架協議下之裝修工程金額總額約為 14,779,000港元,並無超過該年度之年度上限。

## **Continuing Connected Transactions (Continued)**

#### **Annual Review**

The Independent Non-executive Directors of the Company have reviewed the above continuing connected transactions and confirmed that the transactions have been entered into:

- (a) in the ordinary and usual course of business of the Company;
- (b) on normal commercial terms or better; and
- (c) according to the relevant agreement(s) governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Company's auditor was engaged to report on the above continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information and Related Conforming Amendments" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued its unqualified letter containing its findings and conclusions in respect of the above continuing connected transactions in accordance with Rule 14A.56 of the Listing Rules.

## **Related Party Transactions**

The related party transactions set out in Note 38 to the consolidated financial statements (other than the transactions relating to the operating lease rentals paid to a related party, which constituted continuing connected transactions but were exempted from the reporting and announcement requirements under Chapter 14A of the Listing Rules due to de minimis) did not constitute connected transactions or continuing connected transactions under Chapter 14A of the Listing Rules.

#### 持續關連交易(續)

#### 年度審閲

本公司獨立非執行董事已審閱上述持續關連交 易,並確認該等交易:

- 屬本公司的日常業務; (a)
- (b) 按一般商務條款或更佳條款進行;及
- 乃根據有關交易之協議條款進行,而該 (c) 等條款屬公平合理,並符合本公司股東 之整體利益。

本公司已委聘核數師遵照香港會計師公會所頒 佈的《香港核證聘用準則第3000號(修訂)》「非 審核或審閱過往財務資料的核證聘用及相關遵 守修訂」及參照實務説明第740號「關於香港《上 市規則》所述持續關連交易的核數師函件」,就 上述持續關連交易作出匯報。核數師已根據上 市規則第14A.56條就上述持續關連交易的審查 結果及結論出具無保留意見函件。

## 有關連人士交易

綜合財務報表附註38所載之其他有關連人十交 易(除關於向關聯方支付經營租賃租金之交易構 成上市規則第14A章下之持續關連交易,但因 其符合最低豁免水平而獲豁免遵守有關申報及 公告之規定外)並不構成上市規則第14A章下之 關連交易或持續關連交易。

## **Changes in Information of Directors**

The changes in information of Directors pursuant to Rule 13.51B(1) of the Listing Rules are set out below:

#### Ms Lo Pik Ling, Anita

Pursuant to a letter made in March 2016 which is supplemental to her service contract, the annual basic salary of Ms Lo Pik Ling, Anita ("Ms Lo") has been increased to HK\$2,678,520 with effect from 1 April 2016. Ms Lo is also entitled to profit sharing bonus and discretionary business target bonus. Ms Lo remains entitled to an annual director's fee of HK\$50,000.

#### Mr Chan Yue Kwong, Michael

Mr Chan Yue Kwong, Michael ("Mr Chan") was appointed as an independent non-executive director of Modern Dental Group Limited and Human Health Holdings Limited, both being listed on the Hong Kong Stock Exchange, on 24 November 2015 and 27 January 2016, respectively. Mr Chan has resigned as general committee member of the Employers' Federation of Hong Kong and member of Sustainability Advisory Committee of The Link Real Estate Investment Trust, both with effect from 1 May 2016.

## Mr Choi Ngai Min, Michael

Mr Choi Ngai Min, Michael has ceased to be a member of Subsidised Housing Committee of Hong Kong Housing Authority with effect from 1 April 2016.

## Mr Kwok Lam Kwong, Larry

Mr Kwok Lam Kwong, Larry has resigned as an independent non-executive director of Pacific Andes International Holdings Limited and Hang Fat Ginseng Holdings Company Limited, both being listed on the Hong Kong Stock Exchange, on 10 December 2015 and 22 February 2016, respectively.

## Mr Au Siu Cheung, Albert

Mr Au Siu Cheung, Albert has been appointed as the Chairman of Professional Services Advisory Committee of Hong Kong Trade Development Council on 1 April 2016.

#### 董事資料變更

依照上市規則第13.51B(1)條,董事資料變動詳 情載列如下:

#### 羅碧靈女士

根據於二零一六年三月訂立補充其服務合約之補充函件,羅碧靈女士(「羅女士」)之基本年薪由二零一六年四月一日起上調至2,678,520港元。羅女士亦可收取利潤分享花紅及酌情業績目標花紅。羅女士仍可享有50,000港元之年度董事袍金。

#### 陳裕光先生

陳裕光先生(「陳先生」)分別於二零一五年十一 月二十四日及二零一六年一月二十七日獲委任 為現代牙科集團有限公司及盈健醫療集團有限 公司之獨立非執行董事,該等公司均於香港聯 交所上市。陳先生於二零一六年五月一日分別 辭任香港僱主聯合會理事會成員及領匯房地產 投資信託基金可持續發展諮詢委員會成員。

#### 蔡涯棉先生

蔡涯棉先生於二零一六年四月一日起終止擔任 香港房屋委員會資助房屋小組委員會成員。

#### 郭琳廣先生

郭琳廣先生分別於二零一五年十二月十日及二 零一六年二月二十二日辭任於香港聯交所上市 之太平洋恩利國際控股有限公司及恒發洋參控 股有限公司獨立非執行董事職務。

#### 區嘯翔先生

區嘯翔先生於二零一六年四月一日獲委任為香 港貿易發展局專業服務諮詢委員會主席。

## **Sufficiency of Public Float**

Based on information that is publicly available to the Company and to the best knowledge of the Directors, at least 25% of the Company's total issued shares were held by the public as at the date of this report.

#### **Auditor**

The consolidated financial statements for the year ended 31 March 2016 have been audited by PricewaterhouseCoopers who will retire and, being eligible, offer themselves for re- appointment at the forthcoming annual general meeting of the Company.

By order of the Board LO HOI KWONG, SUNNY Chairman

Hong Kong, 22 June 2016

### 足夠公眾持股量

根據本公司獲得之公開資料以及就董事所知 悉,於本報告日期,本公司已發行股份總額之 最少25%由公眾人士持有。

#### 核數師

截至二零一六年三月三十一日止年度之綜合財 務報表經已由羅兵咸永道會計師事務所審核, 其將任滿告退,並符合資格及願意於本公司應 屆股東周年大會上應聘連任。

承董事局命

主席

羅開光

香港,二零一六年六月二十二日

# Independent Auditor's Report

## 獨立核數師報告



羅兵咸永道

## Independent Auditor's Report to the Shareholders of Café de Coral Holdings Limited

(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Café de Coral Holdings Limited (the "Company") and its subsidiaries set out on pages 67 to 192, which comprise the consolidated statement of financial position as at 31 March 2016, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## **Directors' Responsibility for the Consolidated Financial Statements**

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

## 致大家樂集團有限公司股東的 獨立核數師報告

(於百慕達註冊成立的有限公司)

本核數師(以下簡稱「我們」)已審計列載於第 67至192頁大家樂集團有限公司(「貴公司」)及 其附屬公司的綜合財務報表,此綜合財務報表 包括於二零一六年三月三十一日的綜合財務狀 況表與截至該日止年度的綜合損益表、綜合全 面收入報表、綜合權益變動表和綜合現金流量 表,以及主要會計政策概要及其他附註解釋資 料。

## 董事就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的 香港財務報告準則及香港《公司條例》的披露規 定擬備真實而中肯的綜合財務報表,並對其認 為為使綜合財務報表的擬備不存在由於欺詐或 錯誤而導致的重大錯誤陳述所必需的內部控制 負責。

## 核數師的責任

我們的責任是根據我們的審計對該等綜合財務 報表發表意見,並按照百慕達《一九八一年公司 法》第90條僅向 閣下(作為整體)報告,除此 之外本報告別無其他目的。我們不會就本報告 的內容向任何其他人士負上或承擔任何責任。

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# Independent Auditor's Report

## 獨立核數師報告



## 羅兵咸永道

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Company and its subsidiaries as at 31 March 2016 and of their financial performance and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **PricewaterhouseCoopers**

Certified Public Accountants

Hong Kong, 22 June 2016

我們已根據香港會計師公會頒佈的香港審計準 則進行審計。該等準則要求我們遵守道德規 範,並規劃及執行審計以對綜合財務報表是否 不存有任何重大錯誤陳述獲取合理保證。

審計涉及執行程序以獲取有關綜合財務報表所 載金額及披露資料的審計憑證。所選擇的程序 取決於核數師的判斷,包括評估由於欺詐或錯 誤而導致綜合財務報表存在重大錯誤陳述的風 險。在評估該等風險時,核數師考慮與該公司 擬備真實而中肯的綜合財務報表相關的內部控 制,以設計適當的審計程序,但目的並非對公 司的內部控制的有效性發表意見。審計亦包括 評價董事所採用會計政策的恰當性及作出會計 估計的合理性,以及評價綜合財務報表的整體 列報方式。

我們相信,我們所獲得的審計憑證能充足和適 當地為我們的審計意見提供基礎。

#### 意見

我們認為,該等綜合財務報表已根據香港財務 報告準則真實而中肯地反映 貴公司及其附屬 公司於二零一六年三月三十一日的財務狀況及 彼等截至該日止年度的財務表現及現金流量, 並已遵照香港《公司條例》的披露規定妥為擬備。

#### 羅兵咸永道會計師事務所

執業會計師

香港,二零一六年六月二十二日

## Consolidated Statement of Financial Position 綜合財務狀況表

As at 31 March 2016 於二零一六年三月三十一日

			<b>31 March 2016</b> 二零一六年 三月三十一日	31 March 2015 二零一五年 三月三十一日
		Note 附註	<i>HK\$'000</i> 千港元	HK\$'000 千港元
ASSETS Non-current assets	<b>資產</b> 非流動資產			
Leasehold land and land use rights	租賃土地及土地使用權	6	84,598	88,386
Property, plant and equipment	物業、廠房及設備	7	1,729,269	1,737,661
Investment properties	投資物業	8	477,500	478,400
Intangible assets	無形資產	9	5,500	2,132
Investment in an associate	於聯營公司投資	11	20.422	1,195
Deferred income tax assets  Available-for-sale financial assets	遞延税項資產 可供出售金融資產	20 12	29,433 179,615	25,955 355,147
Non-current prepayments and deposits		13	275,366	266,296
			2,781,281	2,955,172
Current assets	流動資產			
Inventories	存貨	14	214,551	228,281
Trade and other receivables	營業及其他應收賬項	15	87,259	143,342
Prepayments and deposits	預付款項及按金	15	156,459	123,215
Financial assets at fair value through	按公平值列入損益表			
profit or loss	之金融資產	16	_	39,838
Current income tax recoverable Bank deposits with maturity	即期可收回税項 超過三個月到期日的銀行存款		18,994	_
over three months		17	_	15,428
Cash and cash equivalents	現金及現金等值項目	17	1,186,643	1,057,189
			1,663,906	1,607,293
Total assets	總資產		4,445,187	4,562,465
EQUITY	股權			
Capital and reserves attributable	本公司股權持有人			
to the equity holders	應佔股本及儲備			
of the Company	nn <del></del>	22	50.356	E0.463
Share capital Share premium	股本 股份溢價	23 24	58,356 576,633	58,162 542,182
Shares held for share award scheme	股份獎勵計劃持有之股份	24	(162,733)	(133,441)
Other reserves	其他儲備	24	468,403	640,613
Retained earnings	保留溢利	24		
<ul> <li>Proposed dividends</li> </ul>	- 擬派股息		572,002	355,191
– Others	- 其他		2,025,616	2,209,219
			3,538,277	3,671,926
Non-controlling interests	非控制性權益		3,720	3,842
Total equity	股權總額		3,541,997	3,675,768

## Consolidated Statement of Financial Position 綜合財務狀況表

As at 31 March 2016 於二零一六年三月三十一日

		Note 附註	31 March 2016 二零一六年 三月三十一日 <i>HK\$'000</i> <i>千港元</i>	31 March 2015 二零一五年 三月三十一日 <i>HK\$'000</i> <i>千港元</i>
LIABILITIES	負債			
Non-current liabilities	非流動負債			
Deferred income tax liabilities	遞延税項負債	20	28,038	21,147
Provision for long service payments	長期服務金撥備	19	51,955	30,498
Retirement benefit liabilities	退休金福利負債	19	20,762	15,344
			100,755	66,989
Current liabilities	流動負債			
Trade payables	營業應付賬項	21	214,468	212,282
Other creditors and accrued liabilities	其他應付賬項及應計費用	22	575,433	577,555
Current income tax liabilities	即期税項負債		12,534	29,871
			802,435	819,708
Total liabilities	總負債		903,190	886,697
Total equity and liabilities	股權及負債總額		4,445,187	4,562,465
Net current assets	淨流動資產		861,471	787,585
Total assets less current liabilities	總資產減流動負債		3,642,752	3,742,757

The notes on pages 76 to 192 are an integral part of these consolidated financial statements.

在第76至192頁之附註為本綜合財務報表的整體 部分。

The consolidated financial statements on page 67 to 192 were approved by the Board of Directors on 22 June 2016 and were signed on its behalf:

在第67至192頁之綜合財務報表經董事局於二零 一六年六月二十二日批准及代表董事局簽署:

LO HOI KWONG, SUNNY

Chairman 丰席

羅開光

LO TAK SHING, PETER

Chief Executive Officer 首席執行官

羅德承

# Consolidated Income Statement - By Function of Expense

## 綜合損益表 - 按費用功能分類

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

		Note 附註	<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Continuing operations Revenue	持續經營業務 收益	25	7,567,176	7,355,738
Cost of sales	銷售成本 ————————————————————————————————————	27	(6,522,504)	(6,332,590)
Gross profit	毛利		1,044,672	1,023,148
Other gains, net	其他淨收益	26	716	59,713
Administrative expenses	行政費用	27	(430,039)	(375,152)
Operating profit	營運溢利		615,349	707,709
Finance income	財務收入	28	12,712	17,256
Share of profit of an associate	應佔聯營公司溢利	20	12,712	17,230
Share of loss of a joint venture	應佔合營公司虧損		_	(5,434)
Profit before income tax	除税前溢利		628,083	719,531
Income tax expense	所得税費用	29	(110,223)	(117,051)
Profit for the year from continuing	來自持續經營業務			
operations	之本年度溢利		517,860	602,480
Discontinued operation	已終止經營業務		-	•
Loss for the year from discontinued	來自已終止經營業務			
operation	之本年度虧損	18	_	(15,020)
Profit for the year	本年度溢利		517,860	587,460
Profit/(loss) attributable to:	應佔溢利/(虧損):			
Equity holders of the Company	本公司股權持有人		517,982	586,773
Non-controlling interests	非控制性權益		(122)	687
			517,860	587,460
Drofit//locs) attributable to equit	赤白玉利老子未久司卯楊			
Profit/(loss) attributable to equity holders of the Company arising from:	來自下列者之本公司股權 持有人應佔溢利/(虧損):			
<ul><li>Continuing operations</li></ul>	- 持續經營業務		517,982	601,793
– Discontinued operation	- 已終止經營業務		_	(15,020)
			517,982	586,773

## Consolidated Income Statement - By Function of Expense

## 綜合損益表 - 按費用功能分類

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

		Note 附註	<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Earnings/(loss) per share for profit/(loss) from continuing operations and discontinued operation attributable to the equity holders of the Company during the year	本年度本公司股權持有人應佔 來自持續經營業務及已終止 經營業務之溢利/(虧損)的 每股溢利/(虧損)			
Basic earnings/(loss) per share  – From continuing operations	每股基本溢利/(虧損) - 來自持續經營業務	31	HK\$0.90	HK\$1.05
– From Continuing Operations	- 水目符碘紅呂未勿	21	0.90港元	1.05港元
<ul> <li>From discontinued operation</li> </ul>	- 來自已終止經營業務		0.307E70 -	(HK\$0.03)
	Na Din Elica Niji		-	(0.03港元)
			HK\$0.90	HK\$1.02
			0.90港元	1.02港元
Diluted earnings/(loss) per share	每股攤薄溢利/(虧損)			
<ul> <li>From continuing operations</li> </ul>	- 來自持續經營業務	31	HK\$0.90	HK\$1.04
3 1			0.90港元	1.04港元
<ul> <li>From discontinued operation</li> </ul>	- 來自已終止經營業務		-	(HK\$0.03)
			-	(0.03港元)
			HK\$0.90	HK\$1.01
			0.90港元	1.01港元

The notes on pages 76 to 192 are an integral part of these consolidated financial statements.

在第76至192頁之附註為本綜合財務報表的整 體部分。

## Consolidated Statement of Comprehensive Income 綜合全面收入報表

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

		<b>2016</b> 二零一六年 <i>HK\$′000</i>	2015 二零一五年 <i>HK\$'000</i>
		千港元	千港元
Profit for the year	本年度溢利	517,860	587,460
Other comprehensive loss: Items that may be reclassified to profit or loss	其他全面虧損: <i>或會重新分類為損益之項目</i>		
Exchange differences arising from translation of foreign subsidiaries,	轉換海外附屬公司、聯營公司 及合營公司之匯兑差額	(22.22.)	(1 - 10)
an associate and a joint venture Exchange reserve released upon	因出售業務所釋出的匯兑儲備	(26,034)	(4,748)
disposal of business Fair value loss on available-for-sale	可供出售金融資產的公平值虧損	-	(8,084)
financial assets		(175,532)	(167,369)
Items that will not be reclassified subsequently to profit or loss	不會隨後重新分類為損益之項目		
Remeasurement of retirement benefit liabilities and provision for	重新計量退休金福利負債 及長期服務金撥備		
long service payments		(27,210)	(15,948)
Total comprehensive income	本年度總全面收入		
for the year		289,084	391,311
Total comprehensive income/(loss) for the year attributable to:	應佔本年度總全面收入/(虧損):		
– Equity holders of the Company	- 本公司股權持有人	289,206	390,624
– Non-controlling interests	- 非控制性權益	(122)	687
		289,084	391,311
Total comprehensive income/(loss)	來自下列者之本公司股權		
for the year attributable to equity	持有人應佔本年度總全面		
holders of the Company arising from:	收入/(虧損):		
<ul><li>Continuing operations</li></ul>	- 持續經營業務	289,206	413,728
– Discontinued operation	- 已終止經營業務	-	(23,104)
		289,206	390,624

The notes on pages 76 to 192 are an integral part of these consolidated financial statements.

在第76至192頁之附註為本綜合財務報表的整 體部分。

# Consolidated Statement of Changes in Equity 綜合權益變動表

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

		Share capital 股本 <i>HK\$'000</i> 千港元	Share premium 股份溢價 <i>HK\$*000</i> 千港元	Shares held for share award scheme 股份 獎勵計劃 持有之股份 HK\$*000 千港元	Other reserves 其他儲備 <i>HK\$*000</i> 千港元	Retained earnings 保留溢利 <i>HK\$*000</i> 千港元	Total 總計 <i>HK\$*000</i> 千港元	Non- controlling interests 非控制性 權益 <i>HK\$*000</i> 千港元	Total equity 股權總計 <i>HK\$'000</i> 千港元
Balance as at 1 April 2015	於二零一五年 四月一日結餘	58,162	542,182	(133,441)	640,613	2,564,410	3,671,926	3,842	3,675,768
Profit/(loss) for the year Other comprehensive loss: Exchange differences arising from translation of foreign	本年度溢利/(虧損) 其他全面虧損: 轉換海外附屬公司、 聯營公司	-	-	-	-	517,982	517,982	(122)	517,860
subsidiaries and an associate Remeasurement of retirement benefit liabilities and provision	之匯兑差額 重新計量退休金福利 負債及長期服務金	-	-	-	(26,034)	-	(26,034)	-	(26,034)
for long service payments Transfer to statutory reserve Fair value loss on	撥備 轉移至法定儲備 可供出售金融資產	-	-	-	- 3,293	(27,210) (3,293)	(27,210) -	-	(27,210) –
available-for-sale financial assets	的公平值虧損	-	-	-	(175,532)	-	(175,532)	-	(175,532)
Total comprehensive (loss)/income Employee share option scheme-	總全面(虧損)/收入 僱員股份期權計劃	-	-	-	(198,273)	487,479	289,206	(122)	289,084
value of employee services Employee share award scheme-	-僱員服務價值 僱員股份獎勵計劃	-	-	-	62	-	62	-	62
value of employee services Purchase of shares	-僱員服務價值 購入股份	-	-	– (36,740)	40,478 –	-	40,478 (36,740)	-	40,478 (36,740)
Proceeds from shares issued Release of share-based compensation reserve to share premium upon	發行股份之所得款 因行使股份期權由以股份 支付的酬金儲備轉入	194	28,871	-	-	-	29,065	-	29,065
exercise of share options Vesting of shares of share award	股份溢價 股份獎勵計劃的股份歸屬	-	5,580	-	(5,580)	-	-	-	-
scheme Dividends	股息	-	-	7,448	(8,897)	1,449 (455,720)	– (455,720)	-	– (455,720)
- INIGUIUS	IIA/U\	194	34,451	(29,292)	26,063	(454,271)			(422,855)
Balance as at 31 March 2016	於二零一六年 三月三十一日結餘	58,356	576,633	(162,733)		2,597,618		3,720	3,541,997



# Consolidated Statement of Changes in Equity 綜合權益變動表

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

		Share capital 股本 <i>HK\$*000</i> <i>千港元</i>	Share premium 股份溢價 <i>HK\$*000</i> 千港元	Shares held for share award scheme 股份 獎勵計劃 持有之股份 HK\$'000 干港元	Other reserves 其他儲備 <i>HK\$'000</i> 千港元	Retained earnings 保留溢利 <i>HK\$*000</i> 千港元	Total 總計 <i>HK\$*000</i> 千港元	Non-controlling interests 非控制性 權益 <i>HK\$*000</i> 千港元	Total equity 股權總計 <i>HK\$'000</i> 千港元
Balance as at 1 April 2014	於二零一四年 四月一日結餘	57,730	466,353	-	820,453	2,384,864	3,729,400	3,155	3,732,555
Profit for the year Other comprehensive loss: Exchange differences arising from translation of foreign subsidiaries, an associate	本年度溢利 其他全面虧損: 轉換海外附屬公司、 聯營公司及合營公司 之匯兑差額	-	-	-	-	586,773	586,773	687	587,460
and a joint venture		-	-	-	(4,748)	-	(4,748)	-	(4,748)
Exchange reserve released upon disposal of business Remeasurement of retirement benefit liabilities and provision	因出售業務所釋出 的匯兑儲備 重新計量退休金福利 負債及長期服務金	-	-	-	(8,084)	-	(8,084)	-	(8,084)
for long service payments	撥備	-	-	-	-	(15,948)	(15,948)	-	(15,948)
Transfer to statutory reserve Fair value loss on available-for-sale financial assets	轉移至法定儲備 可供出售金融資產 的公平值虧損	-	-	-	183 (167,369)	(183)	(167,369)	-	(167,369)
Total comprehensive (loss)/income Employee share option scheme-	總全面(虧損)/收入 僱員股份期權計劃	-	-	-	(180,018)	570,642	390,624	687	391,311
value of employee services Employee share award scheme-	-僱員服務價值 僱員股份獎勵計劃	-		-	982	-	982	-	982
value of employee services	-僱員服務價值	-	-	-	11,640	-	11,640	-	11,640
Purchase of shares	購入股份	-	-	(133,441)	-	-	(133,441)	-	(133,441)
Proceeds from shares issued Release of share-based compensation reserve to share premium upon	支付的酬金儲備轉入	432	63,501	-	_	-	63,933	_	63,933
exercise of share options	股份溢價	-	12,328	_	(12,328)	-	_	-	-
Transfer upon lapse of share options Dividends	股份期權期滿轉移 股息	-	-	-	(116)	116 (391,212)	(391,212)	-	(391,212)
		432	75,829	(133,441)	178	(391,096)	(448,098)	_	(448,098)
Balance as at 31 March 2015	於二零一五年 三月三十一日結餘	58,162	542,182	(133,441)	640,613	2,564,410	3,671,926	3,842	3,675,768

The notes on pages 76 to 192 are an integral part of these consolidated financial statements.

在第76至192頁之附註為本綜合財務報表的整 體部分。

# Consolidated Statement of Cash Flows

# 綜合現金流量表

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

			<b>2016</b> 二零一六年	2015 二零一五年
		Note 附註	HK <b>\$'000</b> 千港元	HK\$'000 千港元
Cash flows from operating activities	經營業務之現金流量			
Net cash generated from operations	營運產生之淨現金	33(a)	924,738	959,451
Hong Kong profits tax paid	已付之香港利得税		(138,296)	(103,846)
Overseas taxation paid	已付之海外税項		(4,995)	(8,774)
Net cash used in operating activities	來自已終止經營業務的經營業務			
from discontinued operation	所用之淨現金			(15,478)
Net cash generated from operating	經營業務產生之淨現金			
activities			781,447	831,353
Cash flows from investing activities	投資活動之現金流量			
Purchase of property, plant and	添置物業、廠房及設備			
equipment	73 12 73710 73703 5 7501113		(359,868)	(393,088)
Proceeds from disposal of property,	出售物業、廠房及設備所得款		, , ,	, , ,
plant and equipment		33(b)	104,292	8,242
Purchase of franchise rights	購買特許經營權		(3,910)	(1,157)
Dividend received from an associate	已收聯營公司股息		62	_
Dividend received from listed	已收上市投資股息			
investments			12,246	12,553
Purchase of financial assets	購買金融資產		(9,864)	(39,818)
Proceeds from redemption/disposal of	贖回/出售可供出售金融資產			
available-for-sale financial assets	所得款		10,305	-
Proceeds from disposal of financial assets	出售按公平值列入損益表			
at fair value through profit or loss	之金融資產所得款		38,811	15,608
Proceeds from disposal of investment	出售聯營公司投資所得款			
in an associate			529	_
Proceeds from disposal of investment	出售合營公司投資所得款			
in a joint venture	- 11 > -14		_	11,600
Interest received	已收之利息		12,712	17,256
Decrease in bank deposits with maturity	減少超過三個月到期日		45 400	45 500
over three months	的銀行存款		15,428	15,582
Net cash generated from investing	來自已終止經營業務的投資活動			24.220
activities from discontinued operation	所產生之淨現金 ————————————————————————————————————		-	34,239
Net cash used in investing activities	用於投資活動之淨現金		(179,257)	(318,983)

# Consolidated Statement of Cash Flows

# 綜合現金流量表

For the year ended 31 March 2016 截至二零一六年三月三十一日止年度

		Note 附註	2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Cash flows from financing activities Net proceeds from issue of shares upon exercise of share options	融資活動之現金流量 行使股份期權而發行股份 之所得款淨額		29,065	63,933
Purchase of shares held for share award scheme Dividends paid	購買股份獎勵計劃持有之股份 已付股息		(36,740) (455,720)	(133,441) (391,212)
Net cash used in financing activities	用於融資活動之淨現金		(463,395)	(460,720)
Net increase in cash and cash equivalents Cash and cash equivalents at the	現金及現金等值項目之淨增加年度開始時現金及現金等值項目		138,795	51,650
beginning of the year Effect of foreign exchange rate changes	外幣匯率轉變之影響		1,057,189 (9,341)	1,004,093 1,446
Cash and cash equivalents at the end of the year	年度結束時現金及現金等值項目	17	1,186,643	1,057,189

The notes on pages 76 to 192 are an integral part of these consolidated financial statements.

在第76至192頁之附註為本綜合財務報表的整 體部分。

#### 1 **General Information**

Café de Coral Holdings Limited (the "Company") was incorporated in Bermuda as an exempted company under the Companies Act 1981 of Bermuda with limited liability on 1 October 1990. The address of its registered office is Canon's Court, 22 Victoria Street, Hamilton HM 12, Bermuda.

The principal activity of the Company is investment holding. The Company's subsidiaries are principally engaged in the operation of quick service restaurants and institutional catering, fast casual and casual dining chains, as well as food processing and distribution business.

The Company's shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited.

These consolidated financial statements are presented in Hong Kong dollars, unless otherwise stated. These consolidated financial statements have been approved for issue by the Board of Directors on 22 June 2016.

#### 簡介 1

大家樂集團有限公司(「本公司」)於 一九九零年十月一日在百慕達按當地 一九八一年公司法註冊成立為一間有 限責任及獲豁免公司。註冊辦事處地 址為Canon's Court. 22 Victoria Street. Hamilton HM 12, Bermuda •

本公司主要業務為投資控股。本公司之 附屬公司主要經營速食餐飲及機構飲 食、快速休閒和休閒餐飲以及食物產製 及分銷業務。

本公司股份於香港聯合交易所有限公司 主板上市。

除另有説明外,此綜合財務報表以港元 為單位呈報。此綜合財務報表已經由董 事局於二零一六年六月二十二日批准刊 發。



### **Summary of Significant Accounting** 2 **Policies**

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Basis of preparation 2.1

The consolidated financial statements of the Company and its subsidiaries (the "Group") have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS"). The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment properties, available-for-sale financial assets and financial assets at fair value through profit or loss, which are carried at fair value.

The preparation of consolidated financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

#### (i) Amendment to standards adopted by the Group

The following amendments to standards have been adopted by the Group for the first time for the financial year beginning on or after 1 April 2015:

- Amendments from annual improvements to HKFRSs -2012 Cycle, on HKFRS 8, "Operating segments", HKAS 16, "Property, plant and equipment", HKAS 24, "Related party disclosures" and HKAS 38, "Intangible assets".
- Amendments from annual improvements to HKFRSs 2013 Cycle, on HKFRS 3, "Business combinations", HKFRS 13, "Fair value measurement" and HKAS 40, "Investment property".

### 2 重要會計政策摘要

編製本綜合財務報表採用的主要會計政 策載於下文。除非另行陳述,此等政策 在所呈報的所有年度內貫徹應用。

#### 編製基準 2.1

本公司及其附屬公司(統稱「本集團」)之 綜合財務報表乃根據香港財務報告準則 編製。綜合財務報表已按照歷史成本法 編製,並就重估投資物業、可供出售金 融資產、按公平值列入損益表之金融資 產均按公平值列賬而作出修訂。

編製符合香港財務報告準則的綜合財務 報表需要使用若干關鍵會計估算。管理 層亦須在應用本集團會計政策過程中作 出判斷。涉及高度的判斷或複雜性的範 疇,或涉及對綜合財務報表屬重大假設 和估算的範疇,在附註4中披露。

#### 本集團已採納的經修訂準則 (i)

本集團於二零一五年四月一日或之後開 始的財政年度首次採納以下經修訂準 則:

- 香港財務報告準則年度改進 -2012週期內對香港財務報告準則 8「營運分部」、香港會計準則16 「物業、廠房及設備」、香港會計 準則24「關聯方披露」及香港會計 準則38「無形資產」之修訂。
- 香港財務報告準則年度改進 -2013週期內對香港財務報告準則 3「業務合併」、香港財務報告準 則13「公平值計量」及香港會計準 則40「投資物業」之修訂。

## Summary of Significant Accounting 2 **Policies (Continued)**

#### Basis of preparation (Continued) 2.1

- (i) Amendment to standards adopted by the Group (Continued) The following amendments to standards have been adopted by the Group for the first time for the financial year beginning on or after 1 April 2015: (Continued)
  - Amendment to HKAS 19 on contributions from employees or third parties to defined benefit plans. The amendment distinguishes between contributions that are linked to service only in the period in which they arise and those linked to service in more than one period. The amendment allows contributions that are linked to service, and do not vary with the length of employee service, to be deducted from the cost of benefits earned in the period that the service is provided. Contributions that are linked to service, and vary according to the length of employee service, must be spread over the service period using the same attribution method that is applied to the benefits.

The directors consider that the amendments do not have a significant impact on the Group's consolidated financial statements.

#### (ii) New Hong Kong Companies Ordinance (Cap. 622)

In addition, the requirements of Part 9 "Accounts and Audit" of the new Hong Kong Companies Ordinance (Cap. 622) come into operation during the financial year, as a result, there are changes to presentation and disclosures of certain information in the consolidated financial statements.

### 2 重要會計政策摘要(續)

#### 編製基準(續) 2.1

#### 本集團已採納的經修訂準則(續) (i)

本集團於二零一五年四月一日或之後開 始的財政年度首次採納以下經修訂準 則:(續)

香港會計準則19之修訂乃關於僱 員或第三方向界定福利計劃作出 的供款。此修訂將僅與產生期間 的服務掛鈎之供款,與該等超過 一個期間的服務掛鈎之供款分開 處理。此修訂容許與服務掛鈎但 不會因應僱員服務的年期而變更 之供款,自提供服務之期間內賺 取之福利成本中扣除。至於與服 務掛鈎並因應僱員服務年期而變 更之供款,則必須使用適用於該 等福利的相同歸屬法,於服務期 內分攤。

董事認為此等修訂並無對本集團的綜合 財務報表構成重大影響。

#### (ii) 新香港《公司條例》(第622章)

此外,新香港《公司條例》(第622章)第 9部「賬目及審計」的規定於財政年度內 實施,因此,綜合財務報表內若干資料 的呈列及披露出現變動。

### 2 **Summary of Significant Accounting Policies (Continued)**

## 重要會計政策摘要(續)

#### Basis of preparation (Continued) 2.1

(iii) The following new and amended standards have been issued but are not effective for the financial year beginning 1 April 2015 and have not been early adopted

#### 編製基準(續) 2.1

下列為已頒佈的新準則及經修訂準 (iii) 則,但並未於二零一五年四月一日 開始的財政年度期間生效,亦無提 早採納

Effective for annual periods beginning on or after 年度期間開始或 之後生效 Annual Improvements 2012-2014 Cycle 1 January 2016 二零一六年一月一日 2012-2014週期之年度改進 1 January 2016

香港會計準則16及香港會計準則38之修訂 HKAS 16 and HKAS 41 (Amendments) 香港會計準則16及香港會計準則41之修訂 HKAS 27 (Amendment)

香港會計準則27之修訂 HKFRS 10, HKFRS 12 and HKAS 28 (Amendments)

Annual Improvements Project

HKAS 16 and HKAS 38 (Amendments)

HKAS 1 (Amendment)

香港會計準則1之修訂

年度改進計劃

香港財務報告準則10、香港財務報告準則12 及香港會計準則28之修訂

HKFRS 11 (Amendment)

香港財務報告準則11之修訂

HKFRS 14

香港財務報告準則14

HKFRS 9

香港財務報告準則9

HKFRS 15

香港財務報告準則15

HKFRS 16\*

香港財務報告準則16\*

HKFRS 10 and HKAS 28 (Amendments)

香港財務報告準則10 及香港會計準則28之修訂 Disclosure initiative 二零一六年一月一日 披露計劃 Clarification of acceptable methods of 1 January 2016 depreciation and amortization 澄清折舊及攤銷之可接受方法 二零一六年一月一日 Agriculture: Bearer plants 1 January 2016 二零一六年一月一日 農業:生產性植物 Equity method in separate financial statements 1 January 2016 二零一六年一月一日 獨立財務報表的權益法 Investment entities: Applying the consolidation 1 January 2016 exception

投資實體:應用合併豁免 二零一六年一月一日 Accounting for acquisitions of interests 1 January 2016

in joint operations 收購共同經營權益的會計法 二零一六年一月一日 Regulatory deferral accounts 1 January 2016 監管遞延賬目 二零一六年一月一日

Financial instruments 1 January 2018 二零一八年一月一日 具工幅金

Revenue from contracts with customers 1 January 2018 來自客戶合約之收益 二零一八年一月一日 Leases 1 January 2019 二零一九年一月一日 租賃

Sale or contribution of assets between an Not yet established by investor and its associate or joint venture Hong Kong Institute of

投資者與其聯營公司或合營公司之間 的資產出售或注資

Certified Public Accountants 香港會計師公會尚未制訂日期

### 2 Summary of Significant Accounting **Policies (Continued)**

## Basis of preparation (Continued)

- The following new and amended standards have been issued but are not effective for the financial year beginning 1 April 2015 and have not been early adopted (Continued)
  - The Group is a lessee of certain land and buildings which are currently classified as operating leases. The Group's current accounting policy for such lease is to record the rental expenses in the Group's consolidated income statement for the current year with the related operating lease commitments being separately disclosed. HKFRS 16 provides new provisions for the accounting treatment of leases which no longer allows lessees to recognise leases outside of the consolidated statement of financial position. Instead, all non-current leases must be recognised in the form of assets (for the right of use) and financial liabilities (for the payment obligations) in the consolidated statement of financial position. Short- term leases of less than twelve months and leases of low-value assets are exempt from such reporting obligation. The new standard will therefore result in derecognition of prepaid operating leases, increase in right-of-use assets and increase in lease liabilities in the Group's consolidated statement of financial position. In the Group's consolidated statement of comprehensive income, the annual rental and amortisation expenses of prepaid operating lease under otherwise identical circumstances will decrease, while depreciation of right of use of assets and interest expense arising from the financial liabilities will increase. The new standard is not expected to apply until the financial year beginning on or after 1 January 2019.

The Group has commenced an assessment of the impact of the other new and amended HKFRSs, but is not yet in a position to state whether they would have significant impacts on its results of operations and financial position.

## 重要會計政策摘要(續)

## 2.1 編製基準(續)

- (iii) 下列為已頒佈的新準則及經修訂準 則,但並未於二零一五年四月一日 開始的財政年度期間生效,亦無提 早採納(續)
  - 本集團為若干土地及樓宇的承租人,該等土 地及樓宇現時分類列作經營租賃。本集團現 時有關該等租賃的會計政策為於本集團本年 度的綜合損益表內紀錄租金開支,並分開披 露相關的經營租賃承擔。香港財務報告準則 16提供有關租賃會計處理的新規定,此等規 定不再允許承租人於綜合財務狀況表外確認 租賃。取而代之,所有非流動租賃均須於綜 合財務狀況表內以資產(如為使用權)及財務 負債(如為付款責任)的形式確認。少於十二 個月的短期租賃及低價值資產租賃均獲豁免 遵守有關申報責任。故此,新準則將導致於 本集團的綜合財務狀況表內終止確認預付經 營租賃、使用權資產增加及租賃負債增加。 因此,在相同情況下,於本集團的綜合全面 收入報表內,預付經營租賃之年度租金及攤 銷開支將會減少,而使用權資產及財務負債 所產生的利息開支折舊將會增加。預期二零 一九年一月一日或之後開始的財政年度方會 採用該項新準則。

本集團已著手評估其他新訂及經修訂香 港財務報告準則的影響,但尚未説明此 等新訂及經修訂香港財務報告準則對其 營運和財務狀況的結果是否有重大影響。



### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.2 Consolidation

The consolidated financial statements include the financial statements of the Company and all its subsidiaries made up to 31 March.

#### **Subsidiaries** (a)

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition- by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the recognised amount of acquiree's identifiable net assets.

In the Company's statement of financial position, investments in subsidiaries are accounted for at cost less impairment. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable.

### 2 重要會計政策摘要(續)

#### 綜合 2.2

綜合財務報表包括本公司及其所有附屬 公司截至三月三十一日的財務報表。

#### 附屬公司 (a)

附屬公司指本集團擁有控制權的實體(包 括結構性實體)。當本集團對參與該實體 業務的浮動回報承擔風險或享有權利以 及能透過對該實體的權力影響該等回報 時,即為控制該實體。附屬公司的財務 報表於其控制權轉移至本集團的日期綜 合入賬。於控制權終止的日期則取消綜 合。

本集團利用收購法將業務合併入賬。收 購附屬公司所轉讓的代價為所轉讓的資 產公平值、所產生的負債及本集團發行 的股本權益。所轉讓的代價包括或有代 價安排所產生的任何資產或負債的公平 值。收購相關成本在產生時支銷。在企 業合併中所收購的可識辨資產以及所承 擔的負債及或有負債,首先以彼等於收 購日期的公平值計量。基於各項收購基 準,本集團按公平值或非控制性權益應 佔被收購方可識辨淨資產已確認金額的 比例,確認被收購方的任何非控制性權 益。

於本公司財務狀況表,附屬公司投資按 成本扣除減值列賬。成本經調整以反映 修改或有代價所產生的代價變動。成本 亦包括投資的直接歸屬成本。附屬公司 的業績由本公司按已收及應收股息列賬。

### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.2 Consolidation (Continued)

#### (a) Subsidiaries (Continued)

Impairment testing of investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

The excess of the consideration transferred, the amount of any noncontrolling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the income statement.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Accounting policies of subsidiaries have been changed where necessary in the consolidated financial statements to ensure consistency with the policies adopted by the Group.

#### (b) Transactions with non-controlling interests

The Group treats transactions with non-controlling interests as transactions with equity owners of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

### 2 重要會計政策摘要(續)

## 2.2 綜合(續)

#### (a) 附屬公司(續)

如股息超過宣派股息期內附屬公司的總 全面收益,或如在獨立財務報表的投資 賬面值超過綜合財務報表中被投資公司 淨資產(包括商譽)的賬面值,則必須於 收取該等投資股息後對附屬公司投資作 減值測試。

轉讓的代價、於被收購方任何非控制性 權益,以及被收購方任何之前權益在收 購日期的公平值,超過所收購可辨認淨 資產公平值的數額,列為商譽。就廉價 收購而言,如轉讓的代價、已確認非控 股權益及先前持有的權益總額低於所購 入附屬公司淨資產的公平值,該差額直 接在損益表中確認。

本集團內公司之間的交易、結餘及交易 的未實現收益予以抵銷。除非交易提供 所轉讓資產減值之憑證, 否則未實現虧 損亦予以對銷。

附屬公司的會計政策已按需要作出改 變,以確保與本集團綜合財務報表採用 的政策符合一致。

#### (b) 與非控制性權益的交易

本集團將其與非控制性權益進行的交易 視為與本集團權益持有人進行的交易。 來自非控制性權益的收購,所支付的任 何代價與相關應佔所收購附屬公司淨資 產賬面值的差額記錄為權益。向非控制 性權益的出售的盈利或虧損亦記錄在權 益中。



# 2 Summary of Significant Accounting Policies (Continued)

## 2.2 Consolidation (Continued)

## (b) Transactions with non-controlling interests (Continued)

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, a joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

### (c) Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investment in associates includes goodwill identified on acquisition.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

## 2 重要會計政策摘要(續)

## 2.2 綜合(續)

## (b) 與非控制性權益的交易(續)

當本集團不再持有控制權,在實體的任何保留權益於失去控制權的日期重新計量至公平值,賬面值的變動在損益中確認。公平值為就保留權益的其後入賬面的初始賬面值,作為聯營公司、合營公司或金融資產。此外,之前在其他全面收入中確認與該實體有關的任何數額按猶如本集團已直接出售相關資產也全面收入中確認的數額重新分類至損益。

## (c) 聯營公司

聯營公司指本集團對其有重大影響力但並非擁有控制權的所有實體,通常附帶20%至50%投票權的股權。於聯營公司的投資以權益法入賬。根據權益法,投資初始以成本確認,而賬面值被增加或減少以確認投資者享有被投資者在收購日期後的損益份額。本集團於聯營公司的投資包括收購時已辨認的商譽。

如果於一間聯營公司的擁有權權益減少,但保留重大影響力,在適當情況下,只有以往在其他全面收入中確認的金額的比例份額重新分類至損益。

## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.2 Consolidation (Continued)

#### (c) Associates (Continued)

The Group's share of its associates' post-acquisition profits or losses is recognised in the consolidated income statement, and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to 'share of profit of investments accounted for using equity method' in the income statement.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interests in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary in the consolidated financial statements to ensure consistency with the policies adopted by the Group.

#### (d) Joint arrangements

Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations each investor. The Group has assessed the nature of its joint arrangements and determined them to be joint ventures. Joint ventures are accounted for using the equity method.

### 2 重要會計政策摘要(續)

## 2.2 綜合(續)

#### (c) 聯營公司(續)

本集團應佔收購後聯營公司的溢利或虧 損於綜合損益表內確認, 而應佔收購後 儲備的變動則於儲備內確認。收購後的 累計變動會根據投資賬面值而作出調 整。如本集團應佔聯營公司的虧損等於 或超過其於該聯營公司之權益,包括任 何其他無抵押應收賬項,本集團不會確 認進一步虧損,除非本集團對聯營公司 已產生法律或推定債務或已代聯營公司 作出付款。

本集團在各報告日期釐定是否有客觀證 據證明於聯營公司的投資已減值。如投 資已減值,本集團計算減值,數額為聯 營公司可收回數額與其賬面值的差額, 並在損益表中確認於「以權益法入賬的 應佔投資利潤」旁。

本集團與其聯營公司間交易的未實現收 益按本集團於聯營公司的權益為限對 銷。除非交易提供所轉讓資產減值之憑 證,否則未實現虧損亦予以對銷。聯營 公司的會計政策已在綜合財務報表按需 要作出改變,以確保與本集團採用的政 策保持一致。

#### (d) 合營安排

於合營安排的投資會視乎每名投資者之 合約權利及責任歸類為共同經營或合營 公司。本集團已評估其合營安排的性 質,釐定其屬合營公司。合營公司透過 權益法入賬。



## Summary of Significant Accounting 2 **Policies (Continued)**

## 2.2 Consolidation (Continued)

#### (d) Joint arrangements (Continued)

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the group's share of the post-acquisition profits or losses and movements in other comprehensive income. The group's investment in a joint venture includes goodwill identified on acquisition. Upon the acquisition of the ownership interest in a joint venture, any difference between the cost of the joint venture and the group's share of the net fair value of the joint venture's identifiable assets and liabilities is accounted for as goodwill. When the group's share of losses in a joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

## 2.3 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments has been identified as the Chief Executive Officer who makes strategic decisions.

### 2 重要會計政策摘要(續)

## 2.2 綜合(續)

#### (d) 合營安排(續)

根據權益法,於合營公司的權益乃按成 本初步確認,其後經調整以確認本集團 應佔收購後的損益及於其他全面收入的 變動。本集團於合營公司的投資包括 收購時所識別的商譽。完成收購合營公 司的所有權權益後,合營公司的成本與 本集團應佔該合營公司的可識別資產及 負債的淨公平值之間的差額入賬列為商 譽。當本集團應佔合營公司的虧損相等 於或超出其於該合營公司的權益(包括任 何長期權益,而該長期權益實質上構成 本集團於該合營公司的投資淨額的一部 分),本集團不會確認進一步虧損,除非 本集團對合營公司已產生責任或已代合 營公司作出付款。

本集團與其合營公司間交易的未實現收 益按本集團於合營公司的權益為限對 銷。除非交易提供所轉讓資產減值之憑 證,否則未實現虧損亦予以對銷。合營 公司的會計政策已按需要作出改變,以 確保與本集團採用的政策保持一致。

#### 分類報告 2.3

營運分部以向主要經營決策者提供的內 部報告一致的方式呈報。首席執行官乃 視為主要經營決策者,會作出策略決 定,並負責就營運分部分配資源及評估 表現。

## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.4 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Hong Kong dollars, which is the Company's functional and the Group's presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at yearend exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement, except when deferred in equity as qualifying cash flow hedges or qualifying net investment hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the income statement within 'finance income or cost'. All other foreign exchange gains and losses are presented in the income statement within administrative expenses.

Changes in the fair value of monetary securities denominated in foreign currency classified as available-for-sale financial assets are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences relating to changes in the amortised cost are recognised in the income statement, and other changes in carrying amount are recognised in equity.

### 2 重要會計政策摘要(續)

## 2.4 外幣換算

#### (a) 功能及呈報貨幣

本集團各實體之財務報表內之項目均以 該實體營運所在主要經濟環境通行之貨 幣(「功能貨幣」)計量。本綜合財務報表 乃以港元呈報,港元為本公司之功能貨 幣及本集團之呈報貨幣。

#### (b) 交易及結餘

外幣交易按交易當日通行之匯率換算為 功能貨幣。此等交易結算以及按年結日 之匯率換算以外幣計值之貨幣資產和負 債而產生的外匯收益及虧損,均於損益 表內確認,但符合資格成為現金流量對 沖或投資淨額對沖的項目,則於權益內 列為遞延項目。

與借款和現金及現金等值項目有關的匯 兑收益和虧損在損益表內的「財務收益 或費用」中列報。所有其他匯兑收益和 虧損在損益表的行政費用內列報。

如以外幣計值及分類為可供出售金融資 產的貨幣證券的公平值變動,則於因證 券經攤銷成本變動產生的換算差額與證 券賬面值其他變動間進行分析。與經攤 銷成本變動有關的換算差額於損益表確 認,而賬面值其他變動則於權益確認。



## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.4 Foreign currency translation (Continued)

#### (b) Transactions and balances (Continued)

Translation difference on non-monetary financial assets and liabilities such as equity held at fair value through profit or loss are recognised in the income statement as part of the fair value gain or loss. Translation difference on non-monetary financial assets, such as equities classified as available-for-sale financial assets, are included in other comprehensive income.

#### (c) **Group companies**

The results and financial position of all the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position (i) presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting exchange differences are recognised as a separate (iii) component of equity.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations are taken to shareholder's equity.

### 2 重要會計政策摘要(續)

## 2.4 外幣換算(續)

#### (b) 交易及結餘(續)

非貨幣金融資產及負債之匯兑差異,例 如按公平值列入損益賬持有的股本,均 確認於損益表為公平值收益或虧損的一 部分。至於非貨幣金融資產的匯兑差 異,例如歸類為可供出售金融資產的權 益等,均列入其他綜合收益中。

#### (c) 集團公司

本集團旗下所有實體如持有與呈報貨幣 不一致的功能貨幣(其中並無任何實體持 有通脹嚴重的經濟體系的貨幣),其業績 和財務狀況均按以下方法兑換為呈報貨 幣:

- 每項財務狀況表的資產及負債均 (i) 按照該財務狀況表當日收市時的 匯率折算為呈報貨幣;
- 每項損益表的收入和支出均按照 (ii) 平均匯率折算為呈報貨幣(但若 此平均匯率未能合理地反映各交 易日之匯率所帶來的概約累積影 響, 收支項目則按照交易日期之 匯率折算);及
- 所有匯兑差異均確認於權益內為 (iii) 一個獨立分項。

在編製綜合賬目時,折算海外業務投資 淨額而產生的匯兑差異,均列入股東權 益內。

## Summary of Significant Accounting 2 **Policies (Continued)**

## Foreign currency translation (Continued)

#### (c) **Group companies (Continued)**

On the disposal of a foreign operation (that is, a disposal of the group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the exchange differences accumulated in equity in respect of that operation attributable to the equity holders of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reductions in the group's ownership interest in associates or joint ventures that do not result in the group losing significant influence or joint control) the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Exchange differences arising are recognised in equity.

## 2.5 Leasehold land and land use rights

Leasehold land and land use rights are stated at cost less accumulated amortisation and impairment losses. Cost represents consideration paid for rights to use the land on which various plants and buildings are situated. Amortisation of leasehold land and land use rights is calculated on a straight-line basis over the period of the leases.

### 2 重要會計政策摘要(續)

## 2.4 外幣換算(續)

#### (c) 集團公司(續)

對於出售境外經營業務(即出售集團在 境外經營中的全部權益,或者出售涉及 喪失對擁有境外經營的附屬公司的控制 權,或涉及喪失對擁有境外經營的合營 公司的共同控制權,或涉及喪失對擁有 境外經營的聯營公司的重大影響力),就 該項經營累計計入權益的歸屬於本公司 權益持有人的所有匯兑差額均獲重新分 類至損益。

對於並不導致本集團喪失對擁有境外經 營的附屬公司的控制權的部分出售,本 集團在累計匯兑差額中的比例份額重新 歸屬於非控制性權益並且不在損益中確 認。對於所有其他部分出售(即本集團在 聯營公司或合營公司中的所有權權益的 減少並不導致本集團喪失重大影響或共 同控制權),本集團在累計匯兑差額中的 比例份額獲重新分類至損益。

因收購境外實體而產生之商譽及公平值 調整,均視作為該境外實體之資產及負 **債處理**,並以當日收市時的匯率折算。 產生的匯兑差額在權益中入賬。

#### 2.5 租賃土地及土地使用權

租賃土地及土地使用權以成本扣除累積 攤銷及減值虧損後入賬。成本乃支付於 各廠房及樓宇所在之土地使用權的代 價。租賃土地及土地使用權攤銷均按直 線法於租賃期內計算。



## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.6 Property, plant and equipment

The property, plant and equipment, except for freehold land, are stated at historical cost less accumulated depreciation and impairment losses. Freehold land is stated at historical cost less accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are expensed in the income statement during the financial period in which they are incurred.

No provision for depreciation is made on freehold land. Depreciation of other property, plant and equipment is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

Leasehold land classified as Shorter of remaining period of the lease or useful life finance lease

Building 2.5%

Leasehold improvements Over the remaining period of

the lease

Plant and machinery 10%

Furniture and other equipment 12.5%-33.3%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of the reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.9).

### 2 重要會計政策摘要(續)

## 2.6 物業、廠房及設備

物業、廠房及設備(永久業權土地除外) 均以歷史成本扣除累積折舊及減值虧損 後入賬。永久業權土地以歷史成本扣除 累積減值虧損後入賬。歷史成本包括購 買該等項目時直接支出的費用。

其後成本只有在與該項目有關的未來經 濟利益有可能流入本集團, 而該項目的 成本能可靠計量時,才包括在資產的賬 面值或確認為獨立資產(如適用)。已更 換零件的賬面值已被終止確認。所有其 他維修及保養成本在其產生的財政期間 內於損益表支銷。

永久業權土地毋須折舊撥備。其他物 業、廠房及設備均以直線法於其估計可 用年限內將其成本分配至其剩餘價值以 計算折舊,所採用的折舊率如下:

歸類為融資租賃 餘下租約期或

的租賃土地 可使用年期之

較短者

樓宇 2.5%

餘下租約期 租賃樓宇裝修

廠房及機器 10%

傢俬及其他設備 12.5%-33.3%

於報告期末檢討資產的剩餘價值及可用 年期,並作出適當的調整。

若資產的賬面值高於其估計可收回金 額,其賬面值即時撇減至可收回金額(附 註2.9)。

### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.6 Property, plant and equipment (Continued)

Gains and losses on disposals are determined by comparing proceeds with carrying amount. They are included in the consolidated income statement.

## 2.7 Investment properties

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group, is classified as investment property.

Investment property comprises leasehold land and buildings. Land held under operating leases are classified and accounted for as investment property when the rest of the definition of investment property is met. The operating leases are accounted for as if they were finance leases.

Investment property is measured initially at its cost, including related transaction costs.

After initial recognition, investment property is carried at fair value. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If this information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. These valuations are performed in accordance with Valuation Standards on Properties issued by the Hong Kong Institute of Surveyors and are reviewed annually by external valuers.

The fair value of investment property reflects, among other things, rental income from current leases and assumptions about rental income from future leases in the light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the property. Some of those outflows are recognised as a liability, others, including contingent rent payments, are not recognised in the financial statements.

### 2 重要會計政策摘要(續)

## 2.6 物業、廠房及設備(續)

出售之收益及虧損乃透過比較所得款與 賬面值而釐定,並將此列入綜合損益表 內。

## 2.7 投資物業

持有用作獲取長期租金收入或資本增值 或同時用作此兩種目的且非由本集團佔 用之物業列作投資物業。

投資物業包含永久業權土地及樓宇。根 據經營租賃持有之土地,當其符合投資 物業餘下定義時,分類列作投資物業並 以此入賬。經營租賃乃猶如其為融資租 賃入賬。

投資物業最初按其成本(包括有關交易成 本)計量。

於初步確認後,投資物業乃按公平值列 賬。公平值乃按交投活躍市場之價格計 算,並於必要時就特定資產之任何性 質、位置或狀況差異作出調整。倘並無 有關資料,本集團則會使用交投較淡靜 市場的最近期價格或貼現現金流量預測 等其他估值法。此等估值乃按照香港測 量師學會發出之物業估值的標準指引進 行,並每年由外間估值師審閱。

投資物業的公平值反映(其中包括)現有 租約的租金收入,以及有關在現行市況 下對未來租約之租金收入作出的假設。 同樣地,公平值亦反映任何有關物業可 預期出現之現金流出。此等流出部分被 確認為負債;而其他流出(包括或然租金 付款)則不會於財務報表內確認。



### **Summary of Significant Accounting** 2 **Policies (Continued)**

#### 2.7 Investment properties (Continued)

Subsequent expenditure is charged to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed in the income statement during the period in which they are incurred.

Changes in fair values are recognised in the income statement.

#### 2.8 Intangible assets

#### (a) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share in net fair value of the net identifiable assets of the acquired subsidiary or joint venture or associate at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill on acquisitions of joint ventures or associates is included in investments in joint venture or associates and is tested for impairment as part of the overall balance. Separately recognised goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

#### (b) Other intangible assets

Other intangible assets with definite useful lives and are carried at cost less accumulated amortisation and impairment losses. Amortisation is calculated using the straight-line method to allocate costs of other intangible assets over their estimated useful lives of 5 to 20 years.

### 2 重要會計政策摘要(續)

## 2.7 投資物業(續)

當該項目有關之未來經濟利益流入本集 團及其成本能可靠計算時,其後開支才 計入該資產的賬面值。所有其他維修及 保養成本均於其產生的期間自損益表內 列作開支。

公平值變動乃於損益表中確認。

#### 無形資產 2.8

#### (a) 商譽

商譽指收購成本超出本集團於收購日期 應佔所收購附屬公司、合營公司或聯營 公司可辨別資產淨值的公平值淨額。附 屬公司的收購商譽計入無形資產內。合 營公司或聯營公司之收購商譽計入於合 營公司投資或於聯營公司投資,並且接 受減值評估作為整體結餘之一部分。本 集團每年為獨立確認之商譽評估減值, 並按成本扣除累積減值虧損列賬。商譽 的減值虧損不撥回。出售實體的收益及 虧損已計入與售出相關實體的商譽賬面 值。

為評估減值情況, 商譽被分配至現金產 生單位。預期因業務合併而受惠的該等 現金產生單位或現金產生單位組別將獲 分配從業務合併產生的商譽。

#### (b) 其他無形資產

擁有有限可使用年期的其他無形資產是 按成本扣除累計攤銷及減值虧損列賬。 其他無形資產以直線法於其估計可用年 限5至20年內將其成本分配以計算攤銷。

## Summary of Significant Accounting 2 **Policies (Continued)**

## Impairment of investments in subsidiaries, joint ventures, associates, and non-financial assets

Assets that have an indefinite useful life are not subject to amortisation, but are at least tested annually for impairment. Assets which are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non financial assets other than goodwill that were impaired are reviewed for possible reversal of the impairment at each reporting date.

## 2.10 Financial assets

The Group classifies its financial assets in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to- maturity financial assets and available-for-sale financial assets. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### (a) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, they are classified as non-current.

### 2 重要會計政策摘要(續)

## 附屬公司、合營公司、聯營公 2.9 司投資與其他非金融資產之減

無特定期限的資產毋須攤銷,但此等資 產每年均接受至少一次減值評估。須作 攤銷的資產,如有任何事件或情況改變 顯示賬面值不可收回,本集團將審閱該 資產的減值情況。減值虧損確認為資產 賬面值超越其可收回金額之數額。可收 回價值為資產公平值減出售成本後之價 值與其使用價值之間的較高者。為了評 估資產減值,本集團按可獨立地確認其 現金流量(現金產生單位)的最低水平劃 分資產類別。除商譽以外而出現減值的 非金融資產可於各報告日期就可能撥回 減值進行審閱。

## 2.10 金融資產

本集團將金融資產劃分為以下類別:按 公平值列入損益表之金融資產、貸款及 應收賬項、持至到期日之金融資產以及 可供出售金融資產。分類方法乃取決於 金融資產之收購目的。管理層將於始初 確認時為其金融資產分類。

#### (a) 按公平值列入損益表之金融資產

按公平值列入損益表之金融資產指持有 作買賣用途的金融資產。如所收購的金 融資產主要是為了在短期內出售,則劃 分為此類別。衍生工具亦會被劃分為 持作買賣,被指定為對沖項目者則屬例 外。在此類別的資產假若預期在十二個 月內結算,分類為流動資產;否則分類 為非流動資產。



## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.10 Financial assets (Continued)

#### (b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the end of reporting date. These are classified as non-current assets. Trade and other receivables are classified as loans and receivables in the statement of financial position (Note 2.12).

#### Held-to-maturity financial assets (c)

Held-to-maturity financial assets are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity. If the Group were to sell other than an insignificant amount of held- to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale financial assets. Held-tomaturity financial assets are included in non-current assets, except for those with maturities of less than 12 months from the end of reporting date. These are classified as current assets.

#### (d) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the investment matures or management intends to dispose of the investment within 12 months of the end of reporting date.

### 2 重要會計政策摘要(續)

## 2.10 金融資產(續)

## 貸款及應收賬項

貸款及應收賬項均設有固定或可確定付 款金額,以及不會在活躍市場上市的非 衍生金融資產。此等項目已計入流動資 產之內,但由報告日期期末起計十二 個月後方到期的項目則劃分為非流動資 產。貸款及應收賬項均計入財務狀況表 的營業及其他應收賬項(附註2.12)。

#### 持至到期日之金融資產 (c)

持至到期日金融資產為擁有固定或可確 定付款金額及固定到期日的非衍生金融 資產,而本集團管理層有積極計劃及能 力持有有關資產至到期日。倘本集團 出售並非少量的持有至到期日之金融資 產,則整個類別將會受到影響及重新分 類為可供出售。持至到期日之金融資產 列作非流動資產,惟到期日少於報告日 期期末起計十二個月內則除外,於該情 況下則列作流動資產。

#### (d) 可供出售金融資產

可供出售金融資產為被指定作此類別或 並無分類為任何其他類別之非衍生工 具。除非投資到期或管理層計劃於報 告日期期末起計十二個月內出售有關投 資,否則可供出售金融資產將計入非流 動資產內。

## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.10 Financial assets (Continued)

Regular purchases and sales of financial assets are recognised on the trade- date – the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value, and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables and held-to-maturity financial assets are subsequently carried at amortised cost using the effective interest method.

Gains or losses arising from changes in the fair value of the "financial assets at fair value through profit or loss" category are presented in the income statement within other gains, net, in the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognised in the income statement when the Group's right to receive payments is established.

Changes in the fair value of monetary securities denominated in a foreign currency and classified as available-for-sale financial assets are analysed between translation differences resulting from changes in amortised cost of the securities and other changes in the carrying amount of the securities. The translation differences on monetary securities are recognised in the income statement; translation differences on non-monetary securities are recognized in equity. Changes in the fair value of monetary and non-monetary securities classified as available-for-sale financial assets are recognised in other comprehensive income.

### 2 重要會計政策摘要(續)

## 2.10 金融資產(續)

經常性的金融資產的收購及出售,均於 交易日(即本集團承諾收購或出售該資產 當日)確認。投資項目初步按照公平值確 認,並加上所有並無按照公平值列入損 益表的金融資產之交易成本。金融資產 初步按照公平值確認,及交易成本於損 益表支銷。當本集團從該等投資項目收 取現金流量的權利已到期或已被轉讓, 或本集團已大致上將擁有權的所有風險 和回報轉移,則會註銷該等金融資產。 可供出售金融資產及按公平值列入損益 表之金融資產其後按公平值列賬。貸款 及應收賬項及持至到期日之金融資產其 後以實際利率法按經攤銷成本列賬。

如「按公平值列入損益表之金融資產」的 公平值出現變動,所產生的收益及虧損 均於產生期內在損益表列入「其他淨收 益1。按公平值列入損益表之金融資產所 產生的股息於本集團收取款項的權利確 立時於損益表內確認為其他收益的一部 分。

如以外幣計價及分類為可供出售之貨幣 證券的公平值變動,則於因證券經攤銷 成本變動產生的換算差額與證券賬面值 其他變動間進行分析。貨幣證券之換 算差額於損益表確認,而非貨幣證券之 換算差額則於權益確認。分類為可供出 售的貨幣證券及非貨幣證券之公平值變 動,均於其他全面收入內確認。



### 2 **Summary of Significant Accounting Policies (Continued)**

## 2.10 Financial assets (Continued)

When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments recognised in equity are included in the income statement as "gains and losses from investment securities". Interest on available-for-sale securities calculated using the effective interest method is recognised in the income statement. Dividends on available-for-sale equity instruments are recognised in the income statement when the Group's right to receive payments is established.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the Group establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models, making maximum use of market inputs and relying as little as possible on entity-specific inputs.

### 2 重要會計政策摘要(續)

## 2.10 金融資產(續)

當被分類為可供出售的證券被出售或出 現減值時,於權益內確認的累計公平值 調整將列入損益表的「投資證券的收益 及虧損」。採用實際利息法計算的可供出 售金融資產的利息於損益表內確認。可 供出售股本工具的股息於本集團收取款 項的權利確立時於損益表內確認。

當有法定可執行權力可抵銷已確認金 額,並有意圖按淨額基準結算或同時變 現資產和結算負債時,金融資產與負債 可互相抵銷,並在財務狀況表報告其淨 額。

有價投資之公平值乃按當時買入價所計 算。倘某金融資產之市場並不活躍(及就 非上市證券而言),本集團會採用估值技 術訂出公平值,包括採用近期按公平原 則進行之交易,參考其他大致相同之工 具,現金流量貼現分析,以及期權定價 模式,盡可能使用市場元素而盡量減少 倚靠屬公司獨有的元素。



## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.10 Financial assets (Continued)

The Group assesses at end of each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity securities classified as availablefor-sale financial assets, a significant or prolonged decline in the fair value of the security below its cost is considered an indicator that the securities are impaired. If any such evidence exists for availablefor-sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the income statement – is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments are not reversed through the income statement. Impairment testing of trade and other receivables is described in Note 2.12.

## 2.11 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out (FIFO) method. The cost comprises costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less applicable selling expenses.

### 2 重要會計政策摘要(續)

## 2.10 金融資產(續)

本集團將於每個報告日期期末評估金融 資產或一組金融資產有沒有出現減值的 客觀證據。若股票證券被劃分為可供出 售金融資產,在判斷該證券有沒有減值 時,須考慮其公平值是否大幅或長期低 於其成本。如可供出售金融資產出現此 等跡象,其累積虧損(收購成本與現時公 平值之差額,減去該金融資產之前在損 益表確認的任何減值虧損)將從權益表扣 除,並於損益表內確認。於損益表確認 的股權工具減值虧損不會透過損益表撥 回。營業應收賬項減值測試於附註2.12 內詳述。

## 2.11 存貨

存貨以成本值及可變現淨值兩者的較低 者列賬。成本值是以先入先出法計算。 成本包括所有購貨成本,轉變成本及其 他促使存貨達致其目前所在地及狀況的 費用。可變現淨值為於日常業務過程內 的估計售價扣除適當的銷售開支計算。



## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.12 Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of trade and other receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the receivable is impaired. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the income statement within administrative expenses. When a trade and other receivable is uncollectible, it is written off against the allowance account for trade and other receivable. Subsequent recoveries of amounts previously written off are credited against administrative expenses in the income statement.

## 2.13 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less.

## 2.14 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### 2 重要會計政策摘要(續)

## 2.12 營業及其他應收賬項

營業及其他應收賬項最初按公平值確 認,其後則以實際利率法按經攤銷成本 值計算,並須扣除減值撥備。如有客觀 證據顯示本集團無法按照應收賬項的原 來條款收取所有欠款,則須為營業及其 他應收賬項作出減值撥備。債務人面對 重大財政困難、可能面臨破產或債務重 組、應收賬項不履行付款或逾期未付均 被視為應收賬項出現減值的跡象。撥備 額為資產賬面值與估計未來現金流量按 原來實際利率折算之現值兩者的差額。 資產賬面值會透過一撥備賬目作扣減, 而虧損則於損益表內的行政費用內確 認。當營業及其他應收賬項不能收回, 營業及其他應收賬款會於撥備賬目中撇 除。如於其後收回先前被撇除的賬款, 應於損益表的行政費用內沖銷。

## 2.13 現金及現金等值項目

現金及現金等值項目包括手頭現金、銀 行通知存款及原於三個月內期滿之其他 短期高流動性投資。

## 2.14 股本

普通股份類為權益。因發行新股份或股 份期權而直接產生的增量成本於權益內 列作所得款的扣減項目(扣除稅項)。

## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.14 Share capital (Continued)

Where the Company purchases its equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes), is deducted from equity attributable to the Company's equity holders until the shares are cancelled or reissued. Where such shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the Company's equity holders.

## 2.15 Trade and other payables

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

## 2.16 Current and deferred income tax

The tax expense for the year comprises current and deferred income tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current income tax is calculated on the basis of the tax laws enacted or substantively enacted at the reporting date in the countries where the Company, its subsidiaries, associates and joint ventures operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

### 2 重要會計政策摘要(續)

## 2.14 股本(續)

倘本公司購買其權益股本(庫存股份), 所支付之代價(包括任何增加之直接應佔 成本(扣除所得税))從本公司股權持有 人應佔權益中扣除,直至股份被註銷或 重新發行為止。倘有關股份其後重新發 行,則所收取之任何代價(扣除任何增加 之直接應佔交易成本及有關所得稅影響) 計入本公司股權持有人應佔權益。

## 2.15 營業及其他應付賬項

營業及其他應付賬項最初按公平值確 認,其後則以實際利率法按經攤銷成本 值計算。

## 2.16 即期及遞延税項

年內所得税費用包括即期及遞延税項。 所得税在綜合損益表內確認,但與在其 他全面收入中或直接在權益中確認的項 目有關者則除外。在該情況下,稅項亦 分別在其他全面收入或直接在權益中確

即期税項根據本公司、其附屬公司、聯 營公司和合營公司營運所在及產生應課 税收入的國家於報告日期已頒佈或實質 頒佈的税務法例計算。管理層就適用税 務法例詮釋所規限的情況定期評估報税 表的狀況,並在適用情況下根據預期須 向税務機關支付的税款計提撥備。



### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.16 Current and deferred income tax (Continued)

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred income tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the reporting date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Deferred taxation is provided on temporary differences arising on investments in subsidiaries, associates and joint ventures, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

### 2 重要會計政策摘要(續)

## 2.16 即期及遞延税項(續)

遞延税項利用負債法確認資產和負債的 税基與資產和負債在綜合財務報表的賬 面值的差額而產生的暫時性差異。然 而,若遞延税項負債來自對商譽的初始 確認,以及若遞延税項來自在交易(不 包括業務合併)中對資產或負債的初始 確認,而在交易時不影響會計損益或應 課税利潤或損失,則不予確認及不作記 賬。遞延税項採用在報告日期前已頒佈 或實質上已頒佈,並在有關的遞延税項 資產實現或遞延税項負債結算時預期將 會適用的稅率(及法例)而釐定。

遞延税項資產以可能有未來應課稅溢利 而就此可使用暫時差異而確認。

當有法定可執行權力將即期稅項資產與 即期税務負債抵銷,且遞延税項資產和 負債涉及由同一税務機關對應課税主體 或不同應課税主體但有意向以淨額基準 結算所得税結餘時,則可將遞延税項資 產與負債互相抵銷。

遞延税項乃就附屬公司、聯營公司及合 營公司的投資之暫時差異而撥備,惟就 遞延税項而言,集團可控制暫時差異之 撥回時間, 而暫時性差異可能在可預見 未來不會撥回則除外。

## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.17 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring provisions comprise lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole.

A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

## 2.18 Discontinued operation

A discontinued operation is a component of the Group's business, the operations and cash flows of which can be clearly distinguished from the rest of the Group and which represents a separate major line of business or geographical area of operations, or is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations, or is a subsidiary acquired exclusively with a view to resale.

### 2 重要會計政策摘要(續)

## 2.17 撥備

當集團因已發生的事件須承擔現有之法 律性或推定性的責任, 而解除責任時有 可能消耗資源,及有關金額能夠可靠地 作出估算的情況下,需確認撥備。重 建撥備包括租賃終止罰款和僱員離職付 款。不就未來營運虧損確認撥備。

如有多項類似責任, 而需要在償付中流 出資源的可能性則根據責任的類別整體 考慮而釐定。

即使在同一責任類別所包含任何一個項 目的相關資源流出的可能性極低,仍須 確認撥備。

撥備以為履行責任所預計需要發生的支 出的現值計量,計算此等現值使用的税 前折現率能夠反映當前市場的貨幣時間 價值及該責任特有的風險。時間流浙導 致撥備金額的增加,確認為利息開支。

## 2.18 已終止經營業務

已終止經營業務是指本集團業務的一個 組成部分,而該部分的經營及現金流量 能與本集團其他部分明確地分開。已終 止經營業務代表一項獨立的主要業務或 一個主要經營地區,或是一項單一協調 的擬對一項獨立的主要業務或一個主要 經營地區進行處置的計劃的一部分,或 只是為了再出售而收購的附屬公司。



### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.18 Discontinued operation (Continued)

When an operation is classified as discontinued, a single amount is presented in the consolidated income statement, which comprises the post-tax profit or loss of the discontinued operation and the post-tax gain or loss recognized on the measurement to fair value less costs to sell, or on the disposal, of the assets or disposal group constituting the discontinued operation.

## 2.19 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax and discounts, and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Group's activities as described below. The amount of revenue is not considered to be reliably measurable until all contingencies relating to the sale have been resolved. The Group bases its estimates on historical results, taking into consideration of the type of customer, the type of transaction and the specifics of each arrangement.

#### (i) Sales of food and beverages

Sales of food and beverages are recognised in the income statement at the point of sale to customers.

#### (ii) Rental income

Rental income is recognised in the income statement on a straightline basis over the period of the lease.

#### (iii) Royalty and franchise income

Royalty and franchise income are recognised on an accrual basis in accordance with the terms of the relevant agreements.

### 2 重要會計政策摘要(續)

## 2.18 已終止經營業務(續)

倘某項業務被分類為已終止經營業務, 則會在損益表項下以單一金額呈列,該 金額包括已終止經營業務的稅後溢利或 虧損;及計量公平值減出售成本時所確 認的稅後收益或虧損,或構成已終止經 營業務的資產或出售組別被出售後所確 認的稅後收益或虧損。

## 2.19 收益確認

收益包括在本集團業務過程中已收到或 應收的出售產品及服務代價的公平值。 收益以扣除增值税及折扣,以及對銷本 集團公司內部銷售後的金額列示。

當收益的數額能夠可靠計量、未來經濟 利益有可能流入有關實體,而本集團 每項活動均符合具體條件時(如下文所 述),本集團便會將收益確認。除非與銷 售有關的所有或然事項均已解決,否則 收益的數額不被視為能夠可靠計量。本 集團會根據其往績並考慮客戶類別、交 易種類和每項安排的特點作出估計。

#### (i) 出售食物及飲品

以顧客銷售點確認出售食物及飲品收入 已列入損益表內。

#### (ii) 和金收入

租金收入以直線法在租賃期間確認於損 益表。

#### 特許權及專利權收入 (iii)

特許權及專利權收入根據相關協議的條 款按應計基準確認入賬。

## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.19 Revenue recognition (Continued)

## Management and service fee income

Management and service fee income is recognised when services are rendered.

#### (v) Dividend income

Dividend income is recognised when the right to receive payment is established.

## 2.20 Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

## 2.21 Employee benefits

#### (i) **Employee leave entitlements**

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

#### (ii) Profit sharing and bonus plans

The expected cost of profit sharing and bonus payments are recognised as a liability when the Group has a present legal or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made.

Liabilities for profit sharing and bonus plans are expected to be settled within 12 months and are measured at the amounts expected to be paid when they are settled.

## 重要會計政策摘要(續)

## 2.19 收益確認(續)

## (iv) 管理及服務費收入

管理及服務費收入於提供服務時確認入 賬。

#### 股息收入 (v)

股息收入於收取款項的權利確立時確認 入賬。

## 2.20 利息收入

利息收入採用實際利息法按時間比例基 準確認入賬。

## 2.21 僱員福利

#### (i) 僱員有薪假期

僱員之有薪年假在僱員應享有時認算入 賬。於報告日期,本集團已就僱員已提 供服務而產生之年假預計開支作出撥備。

僱員之有薪病假及產假不會被確認,直 至僱員正式領享該等假期。

#### (ii) 利潤分享和花紅計劃

當本集團因僱員已提供之服務而產生現 有法定或推定責任,而該責任金額能可 靠估算時,利潤分享和花紅計劃之預計 成本將被確認為負債。

利潤分享和花紅計劃之負債預期在十二 個月內支付, 並以預計之金額繳付。



# 2 Summary of Significant Accounting Policies (Continued)

## 2.21 Employee benefits (Continued)

## (iii) Pension obligations

The Group operates various pension schemes. The schemes are generally funded through payments to insurance companies or trustee-administered funds, determined by periodic actuarial calculations. The Group has both defined benefit and defined contribution plans. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined benefit plan is a pension plan that is not a defined contribution plan. Defined benefit plans typically define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability or asset recognised in the statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the reporting date less the fair value of plan assets, together with adjustments for unrecognised past-service costs. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in full in the period in which they occur, outside the income statement, in the statement of comprehensive income.

## 2 重要會計政策摘要(續)

## 2.21 僱員福利(續)

## (iii) 退休金責任

於財務狀況表內就界定福利退休金計劃確認的負債或資產,為於報告日期之界定福利責任的現值減計劃資產公平值。同時包括未確認過去服務費用的調整預算單位信貸記存法計算。界定福利責任每年由獨立精算師根據質單位信貸記存法計算。界定福利責任的現值,按以支付福利的同一貨幣計值,且到期日與相關退休福利責任相若的優質企業債券利率,折算估計未來現金流出。

根據經驗而調整的精算收益和損失以及 精算假設的變動,在產生期間內於損益 表外的全面收入報表入賬。

### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.21 Employee benefits (Continued)

## Pension obligations (Continued)

Past-service costs are recognised immediately in the income statement, unless the changes to the pension plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, the past-service costs are amortised on a straight-line basis over the vesting period.

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### (iv) Long service payment

The Group's net obligation in respect of long service payments to its employees upon the termination of their employment or retirement when the employee fulfills certain circumstances under the Hong Kong Employment Ordinance is the amount of future benefit that employees have earned in return for their services in the current and prior periods.

The obligation is calculated using the projected unit credit method, discounted to present value and reduced by entitlements accrued under the Group's retirement plans that are attributable to contributions made by the Group. The discount rate is the yield at the reporting date on high quality corporate bonds which have terms to maturity approximating the terms of the related liability.

Actuarial gains and losses are recognised in full in the period in which they occur, outside the income statement, in the statement of comprehensive income.

### 2 重要會計政策摘要(續)

## 2.21 僱員福利(續)

#### (iii) 退休金責任(續)

過往服務成本即時確認於損益表入賬, 除非退休金計劃變動須以僱員留任一段 指定期間(歸屬期間)為條件則例外。於 該情況下,過往服務成本以直線法於歸 屬期間攤銷。

就界定供款計劃而言,本集團向公營或 私人管理退休保險計劃作出強制、合約 或自願性質供款。於作出供款後,本集 **围**毋須作進一步供款承擔。供款於到期 時確認為僱員福利開支。預付供款以所 出現的現金退款或未來款項減少為限確 認為資產。

#### 長期服務金 (iv)

本集團根據香港僱傭條例在若干情況下 員工終止合約或退休而支付之長期服務 金責任淨額,是指僱員於現時及過往期 間提供服務所賺取的未來福利。

此責任額是以預計單位信貸記存法計 算,並計算其貼現現值,並扣除本集團 退休計劃下集團供款所佔之應計權益。 貼現率為報告日期與有關負債期到期期 限相若之優質企業債券的收益率。

精算盈虧全部在產生期內於損益表外的 全面收入報表確認。



## **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.21 Employee benefits (Continued)

#### Share-based compensation (v)

The Group operates a number of equity-settled, share-based compensation plans under which the Group receives services from employees as consideration for equity instruments of the Company. These plans comprise share option schemes and a share award scheme. The fair value of the employee services received in exchange for the grant of the options or shares is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options or shares granted as at the date of grant: (i) including any market performance conditions; (ii) excluding the impact of any service and non-market performance vesting conditions (for example, profitability and sales growth targets); and (iii) including the impact of any non-vesting conditions. Non-market vesting conditions are included in assumptions about the number of options or shares that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the Group revises its estimates of the number of options or shares that are expected to vest based on the non-marketing vesting conditions. It recognises the impact of the revision to original estimates, if any, in the income statement, with a corresponding adjustment to equity.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium.

The grant by the Company of options over its equity instruments to the employees of subsidiaries undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investments in subsidiaries undertakings, with a corresponding credit to equity.

### 2 重要會計政策摘要(續)

## 2.21 僱員福利(續)

## 以股份支付的酬金

本集團設有數項以股權結算,以股份支 付的薪酬計劃,而僱員則向本集團提供 服務作為本公司權益工具之代價。該等 計劃包括股份期權計劃及股份獎勵計 劃。僱員提供服務而授予之股份期權或 股份的公平值確認為費用。將列作支出 的總金額乃參考所授股份期權或股份於 授出日期的公平值釐定:(i)包括任何市 場業績狀況;(ii)不包括任何服務及非市 場表現的歸屬條件所產生的影響(例如 盈利能力及銷售增長指標);及(iii)包括 任何非歸屬條件所產生之影響。在假定 預期可予以歸屬的股份期權或股份數目 時,非市場性質的歸屬條件亦加入一併 考慮。費用總額在歸屬期間確認,即指 所有特定歸屬條件均獲滿足之期間。於 各報告期末,本集團按非市場歸屬條件 調整對預期可予以歸屬的股份期權或股 份數目作出的估計,並在損益表確認調 整原來估計(如有)所產生的影響,及對 權益作出相應調整。

在股份期權行使時,本公司發行新股, 收取的所得款扣除任何直接應佔的交易 成本後,撥入股本(面值)和股份溢價。

本公司向本集團旗下附屬公司僱員授予 其權益工具的股份期權被視為資本貢 獻。收取僱員服務的公平值經參考授出 日的公平值計量後在歸屬期內確認,作 為對附屬公司投資的增加,並相應計入 權益中。

### **Summary of Significant Accounting** 2 **Policies (Continued)**

## 2.22 Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are expensed in the income statement on a straight-line basis over the period of the leases.

When assets are leased out under an operating lease, the assets are included in the consolidated statement of financial position based on the nature of the assets. Rental income from operating leases is recognised in the consolidated income statement on a straight-line basis over the term of the relevant lease.

## 2.23 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Company's financial statements in the period in which the dividends are approved by the Company's shareholders.

## 2.24 Financial guarantees

A financial guarantee (a type of insurance contract) is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the original or modified terms of a debt instrument. The Group does not recognise liabilities for financial guarantees at inception, but performs a liability adequacy test at each reporting date by comparing its net liability regarding the financial guarantee with the amount that would be required if the financial guarantee to result in a present legal or constructive obligation. If the liability is less than its present legal or constructive obligation amount, the entire difference is recognised in the income statement immediately.

### 2 重要會計政策摘要(續)

## 2.22 經營和賃

如租賃擁有權的重大部分風險和回報由 出租人保留,分類為經營租賃。根據經 營租賃支付的款項(扣除自出租人收取之 仟何獎勵金後)於和賃期內以直線法在損 益表支銷。

根據經營和賃和出資產時,按該等資產 之性質計入綜合財務狀況表內。自經營 租賃所得之租賃收入以直線法於租賃期 內確認。

## 2.23 股息分派

向本公司股東分派的股息在股息獲本公 司股東批准的期間內於本公司的財務報 表內列為負債。

## 2.24 財務擔保

財務擔保(一項保險合約)需要發出人因 指定債務人未能根據債務工具之原有或 經修訂條款支付到期款項致使持有人蒙 受損失時,向持有人償付指定款項之合 約。本集團並無於開始時就財務擔保確 認負債,惟會藉比較有關財務擔保之各 負債淨額與倘財務擔保將導致現時法定 或推定責任而所須之金額而進行負債充 足性測試。倘有關負債低於其現有法定 或推定責任金額,則全數差額即時於損 益表確認。



### **Financial Risk Management** 3

#### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

Management regularly manages the financial risks of the Group. Because of the simplicity of the financial structure and the current operations of the Group, no hedging activities are undertaken by management.

#### (a) Foreign exchange risk

The Group mainly operates in Hong Kong and Mainland China and is exposed to foreign exchange risk, primarily with respect to Chinese Renminbi ("RMB") and United States ("US") dollar.

Management has a policy to require group companies to manage their foreign exchange risks against their respective functional currencies. It mainly includes managing the exposures arisen from sales and purchases made by relevant group companies in currencies other than their own functional currencies. The Group also manages its foreign exchange risk by performing regular reviews of the Group's net foreign exchange exposure. The Group has not used any hedging arrangement to hedge its foreign exchange risk exposure.

As the assets and liabilities of each company within the Group are mainly denominated in the respective company's functional currency, the directors are of the opinion that the Group's volatility of its profits against changes in exchange rates of foreign currencies would not be significant.

#### 3 財務風險管理

#### 財務風險因素 3.1

本集團的活動承受著多種的財務風險: 市場風險(包括外匯風險、利率風險及價 格風險)、信貸風險及流動資金風險。本 集團的整體風險管理計劃專注於金融市 場的難預測性,並尋求降低對本集團財 務表現的潛在不利影響。

本集團之財務風險由管理層定期管理。 由於本集團的財務結構及現行營運簡 單,故管理層並無進行對沖活動。

#### 外匯風險 (a)

本集團主要於香港及中國內地經營業 務,而所承受之外匯風險主要由人民幣 及美元引致。

管理層已要求各集團公司管理其功能貨 幣以外所引起的外匯風險。此政策主要 包括管理相關集團公司使用其功能貨幣 以外的外幣銷售及購置交易的風險。本 集團亦透過定期檢討其外匯風險淨額管 理其外匯風險。本集團並無使用任何對 沖安排以對沖外匯風險。

由於本集團各分公司的資產及負債均主 要以其各自的公司功能貨幣列值,董事 認為外幣匯率變動對本集團之溢利不穩 定性並無嚴重的影響。

### **Financial Risk Management (Continued)** 3

### 3.1 Financial risk factors (Continued)

#### (b) Interest rate risk

The Group has no significant interest-bearing assets except for bank deposits and debt securities, the income and operating cash flows of which are substantially independent of changes in market interest rates.

Interest rate risk mainly arises from bank deposits and debt securities at variable interest rates which are subject to cash flow interest rate risk. The directors are of the opinion that any reasonable changes in interest rates would not result in a significant change in the Group's results. Accordingly, no sensitivity analysis is presented for interest rate risk.

#### (c) Price risk

The Group is exposed to securities price risk because investments held by the Group are classified on the consolidated statement of financial position either as available-for-sale financial assets or financial assets at fair value through profit or loss. The Group has not mitigated its price risk arising from these financial assets.

For the Group's financial assets that are publicly traded, the fair value is determined with reference to quoted market prices. For the Group's financial assets that are not publicly traded, the Group uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the reporting date.

As at 31 March 2016, if the price of the listed securities (availablefor-sale financial assets) increase/decrease by 10% with all other variables being held constant, the Group's investment reserve would have increased/decreased by HK\$17,962,000 (2015: HK\$35,515,000).

### 3 財務風險管理(續)

#### 財務風險因素(續) 3.1

#### 利率風險 (b)

本集團並無重大的計息資產,惟銀行存 款及债券除外,而其收入和營運現金流 量大致上不受市場利率變動影響。

利率風險主要為受現金流動利率風險影 響的浮動利率的銀行存款及債券。董事 認為在任何合理的利率變動情況下不會 對本集團業績構成重大影響。因此,利 率風險的敏感度分析並無呈報。

#### 價格風險 (c)

本集團所持有的投資在綜合財務狀況表 被分類為可供出售金融資產或按公平值 列入損益表之金融資產,因而面臨證券 價格風險。本集團並無減低此金融資產 所引起的價格風險。

本集團在公開市場交易的金融資產,會 按市場報價釐定公平值。至於本集團在 非公開市場交易的金融資產,本集團會 使用其判斷採用多種方法及主要根據於 報告日期之現有市場情況作出假設。

於二零一六年三月三十一日,如上市 證券(可供出售金融資產)的價格增加 /減少10%,而所有其他可變因素保 持不變,本集團的投資儲備則增加/ 減 少17,962,000港 元( 二零 一五年: 35,515,000港元)。



## **3** Financial Risk Management (Continued)

## 3.1 Financial risk factors (Continued)

### (d) Credit risk

Credit risk is managed on a group basis. Credit risk mainly arises from bank balances and deposits, rental deposits, debt securities and trade and other receivables. The carrying amount of these balances in the statement of financial position represents the Group's maximum exposure to credit risk in relation to its financial assets.

Majority of the Group's bank balances and deposits are placed in banks and financial institutions which are independently rated with high credit ratings. Management does not expect any losses from non-performance by these banks and financial institutions as they have no default history in the past.

The credit quality of the landlords is assessed based on the financial position of the landlords as well as past experience of the Group in dealing with the respective landlords. The Group has policies in place to ensure rental deposits are placed to landlords with appropriate credit histories and credit terms are granted to reliable debtors. The Group's historical experience in collection of deposits and other receivables falls within recorded allowance and the directors are of the opinion that adequate provision for uncollectible receivable has been made.

There is no concentration of credit risk as the Group's bank balances and deposits are deposited in over ten financial institutions with good credit ratings, and the Group has a large number of counterparties for rental deposits, trade and other receivables. Management does not expect any losses from non-performance by these financial institutions and counterparties.

### (e) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of available credit facilities. The Group continues to maintain a healthy net cash position and to maintain flexibility in future funding by keeping credit lines available.

## 3 財務風險管理(續)

## 3.1 財務風險因素(續)

### (d) 信貸風險

信貸風險以集體形式管理。主要的信貸 風險由銀行結餘及存款、租務按金、債 券及營業及其他應收賬項所引起。該等 結餘在財務狀況表的賬面值代表本集團 就其金融資產所承擔的最高信貸風險。

本集團的大部分銀行結餘及存款均存放 在獲得獨立評級及享有高信貸評級的銀 行及財務機構內。由於該等銀行及金融 機構過往並無違約紀錄,故管理層預料 不會出現因彼等未履約而產生的任何損 失。

業主的信貸質素乃根據其財政狀況以及 本集團與相關業主交易的過往經驗而評 估。本集團設有政策確保向具有良好信 貸記錄之業主提供租務按金,並向可靠 的債務人授予信貸期。根據本集團的過 往經驗,收回的按金及其他應收賬項並 未超出所設定之限額,故董事認為就未 收回的應收賬項所作出的撥備已很合適。

本集團的銀行結餘及存款均分散存放在 超過十間以上具良好信貸評級之金融機 構,故並無集中信貸風險,而本集團擁 有眾多租務按金以及營業及其他應收賬 項的交易對方。管理層預期不會出現因 該等金融機構及交易對方未履約而產生 的任何損失。

### (e) 流動資金風險

本集團採取審慎的流動資金風險管理, 包括保持充足的現金和透過充分獲提供 信用額度以維持融資的能力。本集團繼 續保持穩健淨現金額,並通過維持可動 用的信貸額度以確保未來資金的流動性。

### **Financial Risk Management (Continued)** 3

### Financial risk factors (Continued) 3.1

#### (e) Liquidity risk (Continued)

The Group's primary cash requirements are payments for trade and other payables and operating expenses. The Group mainly finances its working capital requirements through internal resources.

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient cash balances and adequate credit facilities to meet its liquidity requirements in the short and long-term.

As at 31 March 2016, all of the Group's financial liabilities equaled their carrying amounts as they are due within 12 months from 31 March 2016 with insignificant discounting impact.

## 3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Total capital of the Group is calculated as "capital and reserves attributable to the equity holders of the Company" less total borrowings, if any. Management considers that the Group's capital risk is minimal as at 31 March 2015 and 31 March 2016.

### 3 財務風險管理(續)

### 財務風險因素(續) 3.1

### 流動資金風險(續) (e)

本集團所持現金主要用作繳付營業及其 他應付賬項及營運費用。而本集團的流 動資金則主要透過內部資源獲得。

本集團的政策為定期監控現時及預期流 動資金要求,確保能夠維持足夠現金結 餘及適當的信貸額度以設合短期及長期 的流動資金要求。

於二零一六年三月三十一日,所有本集 團的財務負債均相等於其賬面值,此乃 由於所有本集團的財務負債均於自二零 一六年三月三十一日起計十二個月內到 期還款且貼現影響並不重大。

## 3.2 資本風險管理

本集團的資本管理目的為保障本集團能 持續營運,從而為股東提供回報並為其 他利益相關參與者帶來利益,同時維持 最佳的資本結構以減低資金成本。

為維持或調整資本結構,本集團可能會 調整支付予股東的股息金額、向股東退 回資本、發行新股份或出售資產以降低 債務。

本集團之資本總額乃按照「本公司股權 持有人應佔股本及儲備」減借貸總額(如 有)計算。於二零一五年三月三十一日及 二零一六年三月三十一日,管理層認為 本集團的資本風險屬於低水平。



### **Financial Risk Management (Continued)** 3

## 3.3 Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The difference levels have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The following table presents the Group's financial assets that are measured at fair value at 31 March 2016:

## 財務風險管理(續)

## 3.3 公平值估算

下表利用估值法分析按公平值入賬的金 融工具。不同層級的定義如下:

- 同類資產或負債在活躍市場上的 報價(未經調整)(第一級)。
- 並非納入第一級內的報價,惟可 直接(即例如價格)或間接(即源 自價格)觀察的資產或負債的輸入 值(第二級)。
- 並非依據可觀察的市場數據的資 產或負債的輸入值(即不可觀察的 輸入值)(第三級)。

本集團於二零一六年三月三十一日按公 平值計量的金融資產載列於下表:

		<b>Level 1</b> 第一級 <i>HK</i> \$′000 <i>千港元</i>	<b>Level 2</b> 第二級 <i>HK\$'000</i> <i>千港元</i>	Total 總計 HK\$'000 千港元
Assets Available-for-sale financial assets – Listed investments	資產 可供出售金融資產 - 上市投資	179,615	-	179,615
Total financial assets measured at fair value	按公平值計量的金融 資產總額	179,615	-	179,615

### 3 **Financial Risk Management (Continued)**

### 3 財務風險管理(續)

## 3.3 Fair value estimation (Continued)

The following table presents the Group's financial assets that are measured at fair value at 31 March 2015:

## 3.3 公平值估算(續)

本集團於二零一五年三月三十一日按公 平值計量的金融資產載列於下表:

		Level 1 第一級 <i>HK\$'000</i> <i>千港元</i>	Level 2 第二級 <i>HK\$'000</i> <i>千港元</i>	Total 總計 <i>HK\$'000</i> <i>千港元</i>
Assets Available-for-sale financial assets – Listed investments Derivative financial instruments	資產 可供出售金融資產 - 上市投資 衍生金融工具	355,147 –	- 39,838	355,147 39,838
Total financial assets measured at fair value	按公平值計量的金融 資產總額	355,147	39,838	394,985

The fair value of financial instruments traded in active markets is based on guoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. These instruments are included in level 1.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

在活躍市場交易的金融工具,其公平值 以報告日的市場報價列賬。如果報價可 隨時和定期從交易所、交易商、經紀 商、業內團體、定價服務者或監管機構 獲得,而該等報價代表按公平交易基準 進行的實際和常規市場交易時,該市場 可被視為活躍。此類工具列入第一級。

沒有在活躍市場買賣的金融工具的公平 值則利用估值技術釐定。該等估值技術 盡量利用可獲得的可觀察市場數據,盡 量少依賴主體的特定估計。如金融工具 的公平值所需的所有重要輸入值均可觀 察,則該金融工具列入第二級。

如一個或多個重要輸入值並非基於可觀 察的市場數據,此類工具則列入第三級。



### **Financial Risk Management (Continued)** 3

## 3.3 Fair value estimation (Continued)

The carrying values less impairment provision of trade and other receivables and payables are a reasonable approximation of their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments. There were no transfers between level 1, 2 and 3 during the year.

### 4 **Critical Accounting Estimates and Judgements**

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

### Impairment of property, plant and equipment, (a) leasehold land and land use rights and intangible assets

Property, plant and equipment, leasehold land and land use rights, and intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. The recoverable amounts have been determined based on the higher of value-in-use calculations or fair value less costs to sell calculations. The calculations require the use of judgements and estimates.

### 3 財務風險管理(續)

### 公平值估算(續) 3.3

營業及其他應收賬項及應付賬項之賬面 值減去減值撥備,為其公平值之合理近 似估值。就披露而言,金融負債公平值 的估計按未來合約現金流量以本集團類 似金融工具可得的現有市場利率貼現計 算。年內,第一級、第二級及第三級間 概無轉移。

### 關鍵的會計估算及判斷 4

本集團就未來作出估計及假設。產生的 會計估算根據定義甚少與有關實際結果 相同。於下一財政年度有重大風險,且 造成資產與負債賬面值作重大調整的估 計及假設於下文敘述:

### 物業、廠房及設備、租賃土地 (a) 及土地使用權及無形資產減值

如有任何跡象或變動顯示賬面值未能收 回,本集團亦會審閱物業、廠房及設 備、租賃土地及土地使用權及無形資產 的減值情況。可收回款項已按使用價值 計算或公平值減出售成本計算之方式, 以較高者釐定。計算需要運用判斷及估 計。

### 4 **Critical Accounting Estimates and Judgements (Continued)**

### Impairment of property, plant and equipment, (a) leasehold land and land use rights and intangible assets (Continued)

Management judgement is required in the area of asset impairment particularly in assessing: (i) whether an event has occurred that may indicate that the related asset values may not be recoverable; (ii) whether the carrying value of an asset can be supported by the recoverable amount, being the higher of fair value less costs to sell and net present value of future cash flows which are estimated based upon the continued use of the asset in the business; and (iii) the appropriate key assumptions to be applied in preparing cash flow projections including whether these cash flow projections are discounted using an appropriate rate. Changing the assumptions selected by management in assessing impairment, including the discount rates or the growth rate assumptions in the cash flow projections, could affect the net present value used in the impairment test and as a result affect the Group's financial position and results of operations.

### Useful lives of property, plant and equipment (b) and intangible assets

The Group's management determines the estimated useful lives, and related depreciation and amortisation charges for its property, plant and equipment and intangible assets. The estimates are based on the historical experience of the actual useful lives of property, plant and equipment and intangible assets of similar nature and functions. Management will increase the depreciation and amortisation charges where useful lives are less than previously estimated lives. It will write off or write-down technically obsolete or non-strategic assets that have been abandoned or sold. Actual economic lives may differ from estimated useful lives. Periodic review could result in a change in depreciable and amortisable lives and therefore affect the depreciation and amortisation charges in future periods.

### 4 關鍵的會計估算及判斷(續)

### 物業、廠房及設備、和賃土地 (a) 及土地使用權及無形資產減值 (續)

管理層需要判斷資產減值,尤其是評 估:(i)是否已發生可能顯示有關資產價 值可能不可收回之事件;(ii)可收回款項 (即按業務中持續使用資產而估計公平值 減銷售成本或未來現金流量之淨現值(以 較高者為準))能否支持該項資產之賬面 值;以及(iii)於準備預計現金流量(包括 是否應用適當折現率於該等現金流量預 測)時使用的適當主要假設。倘改變管理 層用以評估減值之假設(包括現金流量預 測中採用之折現率或增長率假設),足以 對減值測試中使用的淨現值產生影響, 因而影響本集團之財務狀況及營運業績。

### 物業、廠房及設備及無形資產 (b) 之可使用年期

本集團之管理層為其物業、廠房及設備 及無形資產釐定估計可使用年期及有關 折舊及攤銷支出。此估計以相似性質及 功能之物業、廠房及設備及無形資產過 往經驗之實際可使用年期為基準。倘可 使用年期較先前估計年期為短,則管理 層將提高折舊及攤銷支出。其將註銷或 撇銷已棄置或出售技術上過時或非策略 性之資產。實際經濟年期可能與估計之 可使用年期不同。定期檢討可能使可折 舊及攤銷年期出現變動,因而影響在未 來期間之折舊及攤銷支出。



### 4 **Critical Accounting Estimates and Judgements (Continued)**

#### (c) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the provision for income taxes. The Group recognises liabilities or anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

The Group also has significant tax losses carried forward not recognised as deferred income tax assets. Deferred income tax assets in respect of tax losses are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

No deferred income tax assets are recognised when it is uncertain whether there are sufficient future taxable profits available before such tax losses expire where the final outcome of these uncertainties are different from the estimation, such differences will impact the carrying amount of deferred income tax assets in the period in which such determination is made.

### (d) Fair values of financial assets

The fair values of financial assets that are traded in an active market are determined by the quoted market prices.

For fair values of financial assets not traded in an active market, the methodologies, models, assumptions used in determining the fair value of financial assets not traded in an active market and derivative financial instruments require judgement, which are mainly based on market conditions existing at each reporting date.

### 4 關鍵的會計估算及判斷(續)

#### 所得税 (c)

本集團須於多個司法權區繳付所得稅。 於釐定所得税撥備時須作出重大判斷。 本集團根據估計是否將須繳付額外稅項 而確認負債或預計税務審核事宜。倘有 關事宜之最終評税結果有異於最初記錄 之數額,則有關差額將會影響作出有關 釐定期間之所得税及遞延税項撥備。

本集團亦有重大税損結轉並未於遞延税 項資產中確認。關於稅損的遞延稅項資 產,惟於可能有未來應課稅溢利以抵扣 其暫時差異方才確認。

在税損到期前,如並未能確定是否有足 夠的未來應課税溢利,則不會確認遞延 税項資產。如此類不確定因素的最終結 果不同於估算,該差額將會影響遞延稅 項資產在作出有關釐定期間的賬面值。

#### 金融資產的公平值 (d)

在活躍市場交易的金融資產,其公平值 以市場報價釐定。

沒有在活躍市場買賣的金融資產,其公 平值主要根據每一個報告日期的市場現 况用以釐定上述金融資產及衍生金融工 具的估值方法、模型及假設作出判斷。

### **Critical Accounting Estimates and** 4 **Judgements (Continued)**

### Fair values of investment properties (e)

The Group carries its investment properties at fair value with changes in the fair values recognised in income statement. The Group obtains independent valuations at least annually. At the end of each reporting period, the management update their assessment of the fair value of each property, taking into account the most recent independent valuations.

### (f) Share-based compensation

The Group operates a number of equity-settled, share-based compensation plans under which the Group receives services from employees as consideration for equity instruments of the Company. These plans comprise share option schemes and a share award scheme. The fair value of the employee services received in exchange for the grant of the options or shares is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options or shares granted as at the date of grant: (i) including any market performance conditions; (ii) excluding the impact of any service and non-market performance vesting conditions (for example, profitability and sales growth targets); and (iii) including the impact of any non-vesting conditions. Non-market vesting conditions are included in assumptions about the number of options or shares that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the Group revises its estimates of the number of options or shares that are expected to vest based on the non-marketing vesting conditions. It recognises the impact of the revision to original estimates, if any, in the income statement, with a corresponding adjustment to equity.

### **Segment Information** 5

The Group is principally engaged in the operation of quick service restaurants and institutional catering, fast casual and casual dining chains, as well as food processing and distribution business.

### 4 關鍵的會計估算及判斷(續)

#### 投資物業的公平值 (e)

本集團按公平值持有的投資物業根據公 平值的變動於損益表確認。本集團最少 每年取得獨立估值。於各報告期末,管 理層會考慮到最近期的獨立估值,更新 每個物業的公平值評估。

### 以股份支付的酬金 (f)

本集團設有數項以股權結算,以股份支 付的薪酬計劃,而僱員則向本集團提供 服務作為本公司權益工具之代價。該等 計劃包括股份期權計劃及股份獎勵計 劃。僱員提供服務而授予之股份期權或 股份的公平值確認為費用。將列作支出 的總金額乃參考所授股份期權或股份於 授出日期的公平值釐定:(i)包括任何市 場業績狀況;(ii)不包括任何服務及非市 場表現的歸屬條件所產生的影響(例如 盈利能力及銷售增長指標);及(iii)包括 任何非歸屬條件所產生之影響。在假定 預期可予以歸屬的股份期權或股份數目 時,非市場性質的歸屬條件亦加入一併 考慮。費用總額在歸屬期間確認,即指 所有特定歸屬條件均獲滿足之期間。於 各報告期末,本集團按非市場歸屬條件 調整對預期可予以歸屬的股份期權或股 份數目作出的估計,並在損益表確認調 整原來估計(如有)所產生的影響,及對 權益作出相應調整。

### 分類資料 5

本集團主要經營速食餐飲及機構飲食、 快速休閒和休閒餐飲以及食物產製及分 銷業務。

### **Segment Information (Continued)** 5

The Chief Executive Officer of the Group reviews the Group's internal reporting in order to allocate resources amongst different segments. He assesses the business principally from a geographical perspective including Hong Kong, Mainland China and North America (which was disposed of during the year ended 31 March 2015). Segment result as presented below represents operating profit before interest, tax, fair value (loss)/gain on investment properties, gain on disposal of a leasehold property, depreciation and amortisation and impairment loss.

Segment information for the Group for the current year and comparative figures are as follows:

### 5 分類資料(續)

本集團首席執行官審閱本集團的內部報 告,以在不同分部分配資源,並主要就 地區遠景,包括香港、中國內地及北 美洲(本集團已於截至二零一五年三月 三十一日止年度出售北美洲業務)評估其 業務狀況。於下列之分類業績代表除利 息、税項、投資物業之公平值(虧損)/ 收益、出售租賃物業之收益、折舊、攤 銷及減值虧損前之營運溢利。

本集團本年度的分類資料和比較數字如 下:

			nuing operati 持續經營業務 Mainland China 中國內地 <i>HK\$*000</i> <i>千港元</i>		scontinued operation 已終止 經營業務 North America 北美洲 HK\$*000 千港元	Group 本集團 <i>HK\$'000</i> <i>千港元</i>
Year ended 31 March 2016	截至二零一六年 三月三十一日止年度					
Total segment revenue Inter-segment revenue (Note i)	總分類收益 內部分類收益(附註i)	6,450,813 (2,697)	1,222,602 (103,542)	7,673,415 (106,239)	- -	7,673,415 (106,239)
Revenue (from external revenue) (Note ii)	收益(來自外部收益) (附註ii)	6,448,116	1,119,060	7,567,176	-	7,567,176
Segment result (Note iii)	分類業績(附註iii)	862,148	53,066	915,214	-	915,214
Depreciation and amortisation Fair value loss on investment	折舊及攤銷 投資物業之公平值虧損	(236,212)	(66,520)	(302,732)	-	(302,732)
properties  Gain on disposal of a leasehold  property	出售租賃物業之收益	(900) 25,097	-	(900) 25,097	-	(900) 25,097
Impairment loss of property, plant and equipment	物業、廠房及設備 之減值虧損	(5,554)	(15,776)	(21,330)	-	(21,330)
Finance income Share of profit of an associate Income tax expense	財務收入 應佔聯營公司溢利 所得稅費用	8,130 22 (105,315)	4,582 - (4,908)	12,712 22 (110,223)	- - -	12,712 22 (110,223)

### **Segment Information (Continued)** 5

## 分類資料(續)

			inuing operatio 寺續經營業務 Mainland China 中國內地 <i>HK\$'000</i>		Discontinued operation 已終止 經營業務 North America 北美洲 HK\$'000	Group 本集團 <i>HK\$'000</i>
		千港元	千港元	千港元	千港元	千港元
Year ended 31 March 2015	截至二零一五年 三月三十一日止年度					
Total segment revenue	總分類收益	6,134,621	1,339,465	7,474,086	104,235	7,578,321
Inter-segment revenue (Note i)	內部分類收益(附註i)	(10,805)	(107,543)	(118,348)	_	(118,348)
Revenue (from external revenue) (Note ii)	收益(來自外部收益) (附註ii)	6,123,816	1,231,922	7,355,738	104,235	7,459,973
(Note II)	(LI1 HT II)	0,123,010	1,231,322	7,555,750	104,233	
Segment result (Note iii)	分類業績(附註iii)	854,302	83,169	937,471	(2,926)	934,545
Depreciation and amortisation Fair value gain on investment	折舊及攤銷 投資物業之公平值收益	(220,692)	(68,118)	(288,810)	(9,562)	(298,372)
properties		38,800	-	38,800	_	38,800
Gain on disposal of a leasehold	出售租賃物業之收益					
property		34,511	-	34,511	_	34,511
Impairment loss of trademark	商標之減值虧損	(65)	-	(65)	_	(65)
Impairment loss of property, plant and equipment	物業、廠房及設備之減值權	5損 (4,192)	(10,006)	(14,198)	_	(14,198)
Finance income	財務收入	11,540	5,716	17,256	99	17,355
Share of profit of an associate	應佔聯營公司溢利	_	_	_	215	215
Share of loss of a joint venture	應佔合營公司虧損	(5,434)	-	(5,434)	_	(5,434)
Loss on disposal of business	出售業務虧損	_	-	_	(4,700)	(4,700)
Income tax (expense)/credit	所得税(費用)/抵扣	(112,118)	(4,933)	(117,051)	1,854	(115,197)

- Inter-segment transactions were entered into in the normal (i) course of business.
- The Group has a large number of customers. For the (ii) year ended 31 March 2016 and 2015, no revenue was derived from transactions with a single external customer representing 10% or more of the Group's total revenue.
- 內部分類交易於一般業務過程中 (i) 訂立。
- 本集團擁有大量顧客。於截至 (ii) 二零一六年及二零一五年三月 三十一日止年度,並未有與單一 外部顧客之交易產生佔本集團 10%或更多的總收益。



### **Segment Information (Continued)** 5

## 5 分類資料(續)

- Reconciliation of total segment results to total profit before (iii) income tax is as follows:
- 總分類業績與總除所得稅前溢利 (iii) 的對賬如下:

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000 :#
		<i>千港元</i>	千港元
Continuing operations	持續經營業務		
Segment results	分類業績	915,214	937,471
Depreciation and amortisation	折舊及攤銷	(302,732)	(288,810)
Gain on disposal of a leasehold property	出售租賃物業之收益	25,097	34,511
Fair value (loss)/gain on investment	投資物業之公平值		
properties	(虧損)/收益	(900)	38,800
Impairment loss of trademark	商標之減值虧損	-	(65)
Impairment loss of property, plant	物業、廠房及設備之減值虧損		
and equipment		(21,330)	(14,198)
Operating profit	營運溢利	615,349	707,709
Finance income	財務收入	12,712	17,256
Share of profit of an associate	應佔聯營公司溢利	22	-
Share of loss of a joint venture	應佔合營公司虧損	_	(5,434)
•			
Profit before income tax	除所得税前溢利	628,083	719,531
		2046	2015
		2016	2015
		二零一六年 <i>HK\$′000</i>	二零一五年 <i>HK\$'000</i>
		# <b>₹</b> \$ 000 千港元	#
		/E/J	T PEZL
Discontinued operation	持續經營業務		
Segment results	分類業績	_	(2,926)
Depreciation and amortisation	折舊及攤銷	-	(9,562)
Operating less	火 宝 虎 扫		(12.400\
Operating loss Finance income	營運虧損	_	(12,488)
rinance income	BH 3女 II 도 3		00
	財務收入	-	99 215
Share of profit of an associate	應佔聯營公司溢利	- - -	215
Share of profit of an associate Income tax credit	應佔聯營公司溢利 所得税抵扣	- - -	215 1,854
Share of profit of an associate	應佔聯營公司溢利	- - - -	215
Share of profit of an associate Income tax credit	應佔聯營公司溢利 所得税抵扣	- - - -	215 1,854

### **Segment Information (Continued)** 5

## 分類資料(續)

			nuing operati 寺續經營業務 Mainland China 中國內地 HK\$'000 千港元		scontinued operation 已終止 經營業務 North America 北美洲 HK\$'000 千港元	Group 本集團 <i>HK\$'000</i> <i>千港元</i>
Year ended 31 March 2016	截至二零一六年 三月三十一日止年度					
Segment assets	分類資產	3,478,969	738,176	4,217,145	-	4,217,145
Segment assets include: Additions to non-current assets (other than financial instruments and deferred income tax assets)	分類資產包括: 添置非流動資產 (金融工具及遞延税項 資產除外)	395,897	39,601	435,498	-	435,498_
Year ended 31 March 2015	截至二零一五年 三月三十一日止年度					
Segment assets	分類資產	3,319,437	822,088	4,141,525	_	4,141,525
Segment assets include: Investment in an associate Additions to non-current assets (other than financial instruments and deferred	分類資產包括: 於聯營公司投資 添置非流動資產 (金融工具及遞延税項 資產除外)	1,195	-	1,195	-	1,195
income tax assets)	央 <u></u> 性你川 /	373,503	88,485	461,988	_	461,988

As at 31 March 2016, the Group's non-current assets (other than financial instruments and deferred income tax assets) that are located in Hong Kong and the Mainland China amounted to HK\$2,199,576,000 (2015: HK\$2,120,770,000) and HK\$372,657,000 (2015: HK\$453,300,000) respectively.

於二零一六年三月三十一日,本集團 置於香港及中國內地的非流動資產 (金融工具及遞延税項資產除外)分別 為2,199,576,000港元(二零一五年: 2,120,770,000港元)及372,657,000港 元(二零一五年:453,300,000港元)。



### **Segment Information (Continued)** 5

## 5 分類資料(續)

Reconciliation of total segment assets to total assets is provided as follows:

總分類資產與總資產的對賬如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Total segment assets Deferred income tax assets Available-for-sale financial assets Financial assets at fair value through	總分類資產 遞延税項資產 可供出售金融資產 按公平值列入損益表	4,217,145 29,433 179,615	4,141,525 25,955 355,147
profit or loss  Current income tax recoverable  Total assets	之金融資產 即期可收回税項 總資產	- 18,994 4,445,187	39,838  4,562,465

### **Leasehold Land and Land Use Rights** 6

## 租賃土地及土地使用權

The Group's interests in leasehold land and land use rights represent prepaid operating lease payments and their net book values are analysed as follows:

本集團於租賃土地及土地使用權的權益 指預付經營租賃款項及其賬面淨值,分 析如下:

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
In Hong Kong, hold on:	在香港持有:		
In Hong Kong, held on:		47.444	40.612
Leases of between 10 to 50 years	10至50年租約	47,111	48,612
Outside Hong Kong, held on:	在香港境外持有:		
Leases of between 10 to 50 years	10至50年租約	37,487	39,774
		84,598	88,386
Beginning of the year	年初結餘	88,386	91,380
Amortisation of leasehold land and land		00/200	31,300
use rights	但其工他人工他人用推及的	(2,943)	(3,011)
Exchange differences	匯兑差額	(845)	17
5 1 60	T 14 14 NA		00.555
End of the year	年終結餘	84,598	88,386

Amortisation expense of HK\$2,943,000 (2015: HK\$3,011,000) has been charged to cost of sales.

攤銷支出2,943,000港元(二零一五年: 3,011,000港元)已計入銷售成本。



## 7 Property, Plant and Equipment

## 7 物業、廠房及設備

		Land and buildings 土地及樓宇 (Note b) (附註b) HK\$'000 千港元	Leasehold improvements 租賃 樓宇裝修 HK\$'000 千港元	Furniture and other equipment 像俬及 其他設備 HK\$'000 千港元	Plant and machinery 廠房及機器 HK\$'000 千港元	Total 總額 HK\$'000 千港元
At 31 March 2014	於二零一四年 三月三十一日					
Cost Accumulated depreciation	三月三十一日 成本 累積折舊及減值虧損	1,075,186	1,014,130	1,315,658	169,075	3,574,049
and impairment losses		(163,063)	(635,474)	(1,000,692)	(54,496)	(1,853,725)
Net book amount	賬面淨值	912,123	378,656	314,966	114,579	1,720,324
Year ended 31 March 2015	截至二零一五年 三月三十一日止年度					
Opening net book amount	年初賬面淨值	912,123	378,656	314,966	114,579	1,720,324
Additions	添置	6,383	176,100	186,961	24,700	394,144
Disposals	出售	(29,728)	(6,780)	(7,487)	(95)	(44,090)
Disposal of business (Note 18)	出售業務(附註18)	-	(15,583)	(8,195)	_	(23,778)
Depreciation	折舊	(22,880)	(117,781)	(131,549)	(17,606)	(289,816)
Impairment	減值	-	(10,995)	(2,611)	(592)	(14,198)
Exchange differences	匯兑差額	70	(3,378)	(1,606)	(11)	(4,925)
Closing net book amount	年終賬面淨值	865,968	400,239	350,479	120,975	1,737,661
At 31 March 2015	於二零一五年 三月三十一日					
Cost	成本	1,049,491	1,037,339	1,366,799	191,935	3,645,564
Accumulated depreciation and impairment losses	累積折舊及減值虧損	(183,523)	(637,100)	(1,016,320)	(70,960)	(1,907,903)
Net book amount	賬面淨值	865,968	400,239	350,479	120,975	1,737,661

### **Property, Plant and Equipment** 7 (Continued)

## 物業、廠房及設備(續)

		Land and buildings 土地及樓宇 (Note b) (附註b) HK\$'000 千港元	Leasehold improvements 租賃 樓宇裝修 HK\$'000 千港元	Furniture and other equipment 像俬及 其他設備 HK\$'000 千港元	Plant and machinery 廠房及機器 HK\$'000 千港元	<b>Total</b> 總額 <i>HK\$'000</i> 千港元
Year ended 31 March 2016	截至二零一六年 三月三十一日止年度					
Opening net book amount Additions Disposals Depreciation Impairment Exchange differences	年初賬面淨值 添置 出售 折舊 減值 匯兑差額	865,968 17,640 (19,382) (22,732) – (5,219)	400,239 154,686 (10,835) (124,870) (15,670) (5,611)	350,479 179,627 (7,914) (133,323) (5,660) (1,443)	120,975 13,996 (1,389) (18,284) – (2,009)	1,737,661 365,949 (39,520) (299,209) (21,330) (14,282)
Closing net book amount	年終賬面淨值	836,275	397,939	381,766	113,289	1,729,269
At 31 March 2016	於二零一六年 三月三十一日					
Cost	成本	1,037,423	1,050,877	1,373,065	198,890	3,660,255
Accumulated depreciation and impairment losses	累積折舊及減值虧損	(201,148)	(652,938)	(991,299)	(85,601)	(1,930,986)
Net book amount	賬面淨值	836,275	397,939	381,766	113,289	1,729,269

- Depreciation expenses of HK\$283,155,000 (2015: (a) HK\$275,428,000) and HK\$16,054,000 (2015: HK\$14,388,000) has been charged to cost of sales and administrative expenses, respectively, while impairment loss has been charged to other gains, net (Note 26).
- 折舊開支283,155,000港元(二 (a) 零一五年:275,428,000港元)及 16,054,000港元(二零一五年: 14,388,000港元)已分別計入銷 售成本及行政費用。減值虧損已 計入其他淨收益(附註26)。



### **Property, Plant and Equipment** 7 (Continued)

## 物業、廠房及設備(續)

- (b) The Group's land and buildings are analysed as follows:
- (b) 本集團土地及樓宇分析如下:

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
Net book value:	賬面淨值:		
Freehold land	永久業權土地	14,811	14,811
Leasehold land classified	租賃土地分類為融資租賃	236,495	256,832
as finance lease			
Buildings	樓宇	584,969	594,325
		836,275	865,968

As at 31 March 2016 and 2015, the Group's freehold land was located outside Hong Kong.

本集團於二零一六年及二零一五 年三月三十一日所持有的永久業 權土地位處香港境外。

As at 31 March 2016, the Group's leasehold land with net book value of HK\$236,495,000 (2015: HK\$256,832,000) was located in Hong Kong under the following leases:

本集團於二零一六年三月三十一 日所持有的租賃土地的賬面淨值 236,495,000港元(二零一五年: 256,832,000港元)位處香港的租 賃分析如下:

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Leases of over 50 years Leases of between 10 to 50 years	50年以上租約 10至50年租約	23,652 212,843	23,681 233,151
		236,495	256,832

### **Investment Properties** 8

### 8 投資物業

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year Fair value (loss)/gain (Note 26)	年初結餘 公平值(虧損)/收益(附註26)	478,400 (900)	439,600 38,800
End of the year	年末結餘	477,500	478,400

An independent valuation of the Group's investment properties was performed by CBRE Limited (the "Valuer"), to determine the fair value of the investment properties as at 31 March 2016 and 2015. Fair value (loss)/gain has been (charged)/credited to other gains, net (Note 26).

The Group's interests in investment properties at their net book values are analysed as follows:

本集團投資物業由CBRE Limited(「估值 師」)進行獨立估值,以釐定投資物業於 二零一六年及二零一五年三月三十一日 的公平值。公平值(虧損)/收益已在其 他淨收益(附註26)內(扣除)/計入。

本集團在投資物業之權益按其賬面淨值 分析如下:

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
In Hong Kong, held on:	在香港持有:		
Leases of over 50 years	50年以上租約	150,000	148,000
Leases of between 10 to 50 years	10至50年租約	327,500	330,400
		477,500	478,400

### **Investment Properties (Continued)** 8

## 投資物業(續)

The following table analyses the investment properties carried at fair value, by valuation method.

下表利用估值法按公平值分析投資物業。

		Fair value measurements at 31 March 2016 using					
		於二零一六年三月三十一日之公平值計量方式使用					
		Quoted prices in Significant Signific					
	active markets for	other observable	unobservable				
	inputs	inputs					
		同類資產在活躍	其他可觀察的	非可觀察的			
		市場上的報價	重大輸入值	重大輸入值			
Description		(Level 1)	(Level 2)	(Level 3)			
描述		(第一級)	(第二級)	(第三級)			
		HK\$'000	HK\$'000	HK\$'000			
		千港元	千港元	千港元			
Recurring fair value measurements	<b>經</b> 堂性公亚值計量						

Recurring fair value measurements Investment properties:

經常性公半值計量

投資物業:

- Shops - Hong Kong - 商舗 - 香港 477,500

		Fair value measurements at 31 March 2015 using 於二零一五年三月三十一日之公平值計量方式使用			
	Quoted prices in	Quoted prices in Significant Signifi			
	active markets for other observable unobs				
	identical assets inputs				
	同類資產在活躍	其他可觀察的	非可觀察的		
	市場上的報價	重大輸入值	重大輸入值		
Description	(Level 1)	(Level 2)	(Level 3)		
描述	(第一級)	(第二級)	(第三級)		
	HK\$'000	HK\$'000	HK\$'000		
	千港元	千港元	千港元		

Recurring fair value measurements Investment properties:

經常性公平值計量 投資物業:

- Shops - Hong Kong

- 商舗 - 香港

478,400

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer.

本集團政策為於事件日期或導致轉移發 生之情況出現變動時,確認公平值層級 的轉入及轉出。

There were no transfers between Levels 1, 2 and 3 during the year.

年內,第一級、第二級及第三級間概無 轉移。

### 8 **Investment Properties (Continued)**

## Valuation process of the Group

The fair value of the Group's investment property at 31 March 2016 were determined on the basis of a valuation by a qualified valuer in accordance with the "HKIS Valuation Standards on Properties (2012 Edition)" published by the Hong Kong Institute of Surveyors, RICS Valuation - Professional Standards of the Royal Institution of Chartered Surveyors and the International Valuation Standards (IVS).

## Valuation technique

Fair value is defined as "the estimated amount for which an asset or liability should exchange on the valuation date between a willing buyer and a willing seller in an arm's-length transaction after proper marketing and where the parties had each acted knowledgeably, prudently and without compulsion."

Under the sales comparison method, fair value of the investment property is derived from comparing the property to be valued directly with other comparable properties, which have recently transacted. However, given the heterogeneous nature of the properties, appropriate adjustments are usually required to allow for any qualitative differences that may affect the price likely to be achieved by the property under consideration. The most significant impact into this valuation approach is price per square meter.

There was no change to the valuation technique with that of prior vear.

The Group's management reviews the valuation performed by independent valuer and holds discussion of the valuation processes and results are held with the independent qualified valuer once a year for financial reporting purpose.

### 8 投資物業(續)

## 本集團的估值程序

本集團投資物業於二零一六年三月 三十一日的公平值已由合資格估值師按 估值基準釐定。估值乃根據香港測量師 學會刊發之香港測量師學會物業估值準 則(二零一二年版)、皇家特許測量師學 會之皇家特許測量師學會估值專業準則 及國際估值準則進行。

### 估值方法

公平值的定義為「自願買方與自願賣方 經適當市場推廣後基於公平原則, 在知 情、審慎及不受脅迫的情況下於估值日 期買賣資產或負債之估計價值」。

根據銷售比較法,投資物業之公平值乃 以將予估值之物業與近期交易之其他可 比較物業進行直接比較而得出。然而, 由於各物業之性質互不相同,通常須 作出適當調整,從而容許存在可能影響 目標物業可能達致之價格之任何量化差 異。此估值方法對每平方米之價格影響 最為明顯。

相對去年的估值方法並無變動。

本集團管理層審閱獨立估值師作出之估 值,並與獨立合資格估值師每年討論估 值程序及結果,以供財務匯報之用。



### **Intangible Assets** 9

## 無形資產

		Goodwill 商譽 HK\$'000 千港元	Other intangible assets 其他無形資產 HK\$'000 千港元	Total 總額 HK\$'000 千港元
At 1 April 2014 Cost Accumulated amortisation and impairment losses	於二零一四年四月一日 成本 累積攤銷及減值虧損	107,428 (106,324)	185,616 (138,303)	293,044 (244,627)
Closing net book amount	年終賬面淨值	1,104	47,313	48,417
Year ended 31 March 2015  Opening net book amount Additions Amortisation expense (Note (a)) Disposal of business (Note 18) Impairment loss Exchange differences	截至二零一五年 三月三十一日止年度 年初賬面淨值 添置 攤銷費用(附註(a)) 出售業務(附註18) 減值虧損 匯兑差額	1,104 - - - - -	47,313 1,157 (5,545) (39,825) (65) (2,007)	48,417 1,157 (5,545) (39,825) (65) (2,007)
Closing net book amount	年終賬面淨值	1,104	1,028	2,132
At 31 March 2015 Cost Accumulated amortisation and impairment losses	於二零一五年三月三十一日 成本 累積攤銷及減值虧損	1,350 (246)	70,365 (69,337)	71,715
Closing net book amount	年終賬面淨值	1,104	1,028	2,132

### **Intangible Assets (Continued)** 9

## 無形資產(續)

		Goodwill 商譽 HK\$'000 千港元	Other intangible assets 其他無形資產 HK\$'000 千港元	<b>Total</b> 總額 <i>HK\$'000</i> 千港元
Year ended 31 March 2016	截至二零一六年 三月三十一日止年度			
Opening net book amount Additions	年初賬面淨值 添置	1,104 -	1,028 3,910	2,132 3,910
Amortisation expense (Note (a))  Exchange differences	攤銷費用(附註(a)) 匯兑差額	-	(580) 38	(580) 38
Closing net book amount	年終賬面淨值	1,104	4,396	5,500
At 31 March 2016 Cost Accumulated amortisation and	於二零一六年三月三十一日 成本 累積攤銷及減值虧損	1,350	59,371	60,721
impairment losses	水区外町人///(区周)六	(246)	(54,975)	(55,221)
Closing net book amount	年終賬面淨值	1,104	4,396	5,500



### **Intangible Assets (Continued)** 9

- (a) Amortisation expense of HK\$580,000 (2015: Nil) has been charged to costs of sales and no charge (2015: HK\$5,545,000) has been included in administrative expenses, while impairment loss has been charged to other gains, net (Note 26).
- (b) Other intangible assets mainly represent franchise rights with useful lives of 5 to 20 years.

### Impairment tests for goodwill (c)

Goodwill is allocated to the Group's cash-generating units (CGUs) identified according to country of operation.

A segment-level summary of the goodwill allocation is presented below.

## 無形資產(續)

- (a) 580,000港元(二零一五年:無)之攤銷 費用已計入銷售成本及概無支出(二零 一五年:5,545,000港元)包括在行政費 用內,而減值虧損已計入其他淨收益(附 註26)。
- (b) 其他無形資產主要包括專利權,其使用 年期為5至20年。

#### (c) 商譽減值測試

商譽乃按照本集團的經營國家(根據現金 產牛單位識別)分配。

商譽分配的分部摘要呈報如下。

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		<i>千港元</i>	千港元
Hong Kong	香港	1,104	1,104

The recoverable amounts of CGUs are determined based on the higher of (i) fair value less costs to sell and (ii) value in use determined using the discounted cash flow method. The calculations of the recoverable amounts of the CGUs in Hong Kong were determined with reference to their fair value less costs to sell.

現金產生單位的可收回金額乃按(i)公平 值減出售成本及(ii)以貼現現金流量計算 之使用價值(以較高者為準)釐定。關於 香港現金產生單位的可收回金額乃根據 其公平值減出售成本計算。

## 10 Subsidiaries

### 附屬公司 10

The following is a list of the principal subsidiaries as at 31 March 2016:

下表載列於二零一六年三月三十一日的 主要附屬公司資料:

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	Issued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held¹ 所持股份 百分比¹	Principal activities 主要業務
Ah Yee Leng Tong Restaurants Limited 阿二靚湯有限公司	Hong Kong 香港	HK\$600,000 600,000港元	Ordinary 普通	100%	Catering 飲食
Amigo Mio Limited	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Catering 飲食
Asia Pacific Catering Corporation Limited 泛亞飲食有限公司	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Catering 飲食
Barson Development Limited 霸新發展有限公司	Hong Kong 香港	HK\$10,000 10,000港元	Ordinary 普通	100%	Property investment 物業投資
Bloomcheer Limited 報昌有限公司	Hong Kong 香港	HK\$500,000 500,000港元	Ordinary 普通	100%	Catering 飲食
Bravo le Café Limited	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Brilliantwin Limited 皓勝有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Café de Coral Assets Limited	British Virgin Islands 英屬維京群島	US\$1 1美元	Ordinary 普通	100%	Investment holding 投資控股
Café de Coral Central Processing Limited	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Food processing 食物生產



## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	Issued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held <sup>1</sup> 所持股份 百分比 <sup>1</sup>	Principal activities 主要業務
Café de Coral (China) Limited 大家樂(中國)有限公司	Hong Kong 香港	HK\$40,000,000 40,000,000港元	Ordinary 普通	100%	Investment holding 投資控股
Café de Coral Development Limited <sup>1</sup>	British Virgin Islan 英屬維京群島	nds US\$1 1美元	Ordinary 普通	100%	Investment holding 投資控股
Café de Coral Fast Food Limited 大家樂快餐有限公司	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Catering 飲食
Café de Coral Group Limited 大家樂企業有限公司	Hong Kong 香港	HK\$148,923,550 148,923,550港元	Ordinary 普通	100%	Catering 飲食
Café de Coral (Guangzhou) Catering Company Limited 大家樂(廣州)食品 有限公司	The People's Republic of China ("The PRC") 中華人民共和國 (「中國」)	HK\$21,000,000 21,000,000港元	-	100%	Catering 飲食
Café de Coral (Macau) Limited 大家樂(澳門)有限公司	Macau 澳門	MOP300,000 300,000澳門元	Ordinary 普通	70%	Catering 飲食
Café de Espressamente illy (HK) Limited	Hong Kong 香港	HK\$12,000,000 12,000,000港元	Ordinary 普通	70%	Catering 飲食
City Energy Limited 國能有限公司	Hong Kong 香港	HK\$200,000 200,000港元	Ordinary 普通	100%	Property investment 物業投資
Dai Lo Foo (Holdings) Limited 大老虎(集團)有限公司	Hong Kong 香港	HK\$1,804,176 1,804,176港元	Ordinary 普通	100%	Catering 飲食

## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	Issued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held <sup>1</sup> 所持股份 百分比 <sup>1</sup>	Principal activities 主要業務
Diners Court Management Limited 名食坊管理有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Dongguan Asia Pacific Catering Company Limited 東莞泛亞飲食有限公司	The PRC 中國	HK\$7,400,000 7,400,000港元	-	100%	Catering 飲食
Dongguan Continental Foods Limited 東莞歐陸食品有限公司	The PRC 中國	RMB27,330,000 人民幣27,330,000	-	100%	Food processing 食物生產
Eldoon Limited	Hong Kong 香港	HK\$10,000 10,000港元	Ordinary 普通	100%	Catering 飲食
Exo Enterprises Limited	Hong Kong 香港	HK\$4,000,000 4,000,000港元	Ordinary 普通	100%	Catering 飲食
Fine Regent Hong Kong Limited 嘉俊香港有限公司	Hong Kong 香港	HK\$1 1港元	Ordinary 普通	100%	Catering 飲食
Foshan Café de Coral Catering Company Limited 佛山大家樂飲食有限公司	The PRC 中國	HK\$6,000,000 6,000,000港元	-	100%	Catering 飲食
Gateway City Limited	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Catering 飲食
Global Force Limited 強霸有限公司	Hong Kong 香港	HK\$12,466,446 12,466,446港元	Ordinary 普通	100%	Catering 飲食



## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立 及經營地點	Issued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held <sup>1</sup> 所持股份 百分比 <sup>1</sup>	Principal activities 主要業務
Goodton Development Limited 冠頓發展有限公司	Hong Kong 香港	HK\$10,000 10,000港元	Ordinary 普通	100%	Investment holding 投資控股
Grand Regent China Limited 天亨中國有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Investment holding 投資控股
Grand Seasons (Central) Food and Beverages Caterers Company Limited	Hong Kong 香港	HK\$10,000 10,000港元	Ordinary 普通	100%	Catering 飲食
Greatpower Kingdom Limited 天威基業有限公司	Hong Kong 香港	HK <b>\$</b> 1 1港元	Ordinary 普通	100%	Catering 飲食
Greenwise Limited 研慧有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Guangzhou Asia Catering Management Limited 廣州泛華餐飲管理 有限公司	The PRC 中國	HK\$2,000,000 2,000,000港元	-	100%	Catering consultancy 餐飲諮詢
Guangzhou Asia Pacific Catering Company Limited 廣州泛亞飲食有限公司	The PRC 中國	HK\$16,000,000 16,000,000港元	-	100%	Catering 飲食
Guangzhou Café de Coral Foods Limited 廣州大家樂食品實業 有限公司	The PRC 中國	US\$23,500,000 23,500,000美元	-	100%	Food processing 食物生產

## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	Issued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held¹ 所持股份 百分比¹	Principal activities 主要業務
Honour Congee & Noodles Food Limited 賞粥麵食品有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Huizhou Asia Pacific Catering Company Limited 惠州泛亞飲食有限公司	The PRC 中國	HK\$3,200,000 3,200,000港元		100%	Catering 飲食
Interface Consultants Limited	British Virgin Islands 英屬維京群島	US\$1 1美元	Ordinary 普通	100%	Provision of royalty services 提供特許權服務
Invol Resources Limited 國際富豪資源有限公司	Hong Kong (incorporation)/ The PRC (operation) 香港(註冊成立)/ 中國(經營)	HK\$6,125,000 6,125,000港元	Ordinary 普通	100%	Property investment 物業投資
Jetstar Universal Limited 捷達環球有限公司	Hong Kong 香港	HK\$1 1港元	Ordinary 普通	100%	Catering 飲食
Jiangmen Café de Coral Catering Company Limited 江門大家樂飲食有限公司	The PRC 中國	HK\$5,000,000 5,000,000港元	-	100%	Catering 飲食
Kater International Limited 崎達國際有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Kamstar International Limited 金昌泰國際有限公司	Hong Kong 香港	HK\$1 1港元	Ordinary 普通	100%	Catering 飲食



## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	Issued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held¹ 所持股份 百分比¹	Principal activities 主要業務
Kolink Enterprises Limited 國聯企業有限公司	Hong Kong 香港	HK <b>\$</b> 2 2港元	Ordinary 普通	100%	Leasing of premises space 租賃物業位置
Luckyview Enterprises Limited 祥耀企業有限公司	Hong Kong 香港	HK <b>\$</b> 1 1港元	Ordinary 普通	100%	Leasing of properties 租賃物業
Maradona Limited	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Investment holding 投資控股
Paramount Success Limited	Hong Kong	HK\$2	Ordinary	100%	Investment holding
速成有限公司	香港	2港元	普通		投資控股
Perfect Plan International	British Virgin Islands	US\$1	Ordinary	100%	Investment holding
Limited	英屬維京群島	1美元	普通		投資控股
Regal Universal Limited	Hong Kong	HK\$1	Ordinary	100%	Catering
威高環球有限公司	香港	1港元	普通		飲食
Real King Limited	Hong Kong	HK\$1	Ordinary	100%	Catering
俊詠有限公司	香港	1港元	普通		飲食
Scanfoods Limited	Hong Kong	HK\$2,100,000	Ordinary	100%	Food trading
北歐國際食品有限公司	香港	2,100,000港元	普通		食品貿易
Shanghai Arena Catering Management Limited 上海漢圖餐飲管理有限公司	The PRC 中國	HK\$25,000,000 25,000,000港元	-	100%	Catering 飲食

## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	lssued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held <sup>1</sup> 所持股份 百分比 <sup>1</sup>	Principal activities 主要業務
Shenzhen Asia Catering Management Limited 深圳泛華餐飲管理有限公司	The PRC 中國	HK\$2,000,000 2,000,000港元	-	100%	Catering consultancy 餐飲諮詢
Shenzhen Café de Coral Catering Company Limited 深圳大家樂飲食有限公司	The PRC 中國	HK\$12,000,000 12,000,000港元	-	100%	Catering 飲食
Shenzhen Prime Deal Catering Company Limited 深圳威耀飲食有限公司	The PRC 中國	HK\$32,000,000 32,000,000港元	-	100%	Catering 飲食
Silver Weal Enterprises Limited 銀利豐企業有限公司	Hong Kong 香港	HK\$1 1港元	Ordinary 普通	100%	Catering 飲食
Sparango Limited	Hong Kong 香港	HK\$20 20港元	Ordinary 普通	100%	Catering 飲食
The Spaghetti House Restaurants Limited 意粉屋有限公司	Hong Kong 香港	HK\$10,000,000 10,000,000港元	Ordinary 普通	100%	Investment holding 投資控股
Uwin Hong Kong Limited 溢運香港有限公司	Hong Kong 香港	HK\$1 1港元	Ordinary 普通	100%	Catering 飲食
Very Nice Fast Food Limited 好樂意食品有限公司	Hong Kong 香港	HK\$17,025,000 HK\$5,675,000 17,025,000港元 5,675,000港元	Class A <sup>2</sup> Class B <sup>2</sup> A類別 <sup>2</sup> B類別 <sup>2</sup>	100%	Catering 飲食



## 10 Subsidiaries (Continued)

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment and operation 註冊成立/成立及經營地點	lssued/ registered capital 已發行/ 註冊股本	Class of shares held 所持 股份類別	Percentage of shares held¹ 所持股份 百分比¹	Principal activities 主要業務
Vogue Asia Limited 威裕亞洲有限公司	Hong Kong 香港	HK\$1 1港元	Ordinary 普通	100%	Investment holding 投資控股
Weli Company Limited 合二有限公司	Hong Kong 香港	HK\$1,000,000 1,000,000港元	Ordinary 普通	100%	Catering 飲食
Winfast Holdings Limited 永發集團有限公司	Hong Kong (incorporation)/ PRC (operation) 香港(註冊成立)/ 中國(經營)	HK\$10,000 10,000港元	Ordinary 普通	100%	Property investment 物業投資
Worldson Enterprises Limited 華正企業有限公司	Hong Kong 香港	HK\$2 2港元	Ordinary 普通	100%	Catering 飲食
Worldway Limited 宏偉有限公司	Macau 澳門	MOP300,000 300,000澳門元	Ordinary 普通	100%	Property investment 物業投資
Yumi Yumi Caterers Limited 音音飲食有限公司	Hong Kong 香港	HK\$6,701,560 HK\$2,872,100 6,701,560港元 2,872,100港元	Class A <sup>3</sup> Class B <sup>3</sup> A類別 <sup>3</sup> B類別 <sup>3</sup>	100%	Catering 飲食
Zhongshan Café de Coral Catering Company Limited 中山大家樂飲食有限公司	The PRC 中國	HK\$1,300,000 1,300,000港元	-	100%	Catering 飲食
Zhuhai Café de Coral Catering Company Limited 珠海大家樂飲食有限公司	The PRC 中國	HK\$8,000,000 8,000,000港元	-	100%	Catering 飲食

## 10 Subsidiaries (Continued)

- Café de Coral Development Limited is held directly by the Company. All other subsidiaries are held indirectly.
- Holders of class A shares of this subsidiary have priority over those of class B shares of certain shareholders' rights.
- Holders of class A shares of this subsidiary have voting rights, while holders of class B shares have no voting rights.
- The official names of the companies incorporated in PRC are in Chinese. English translation is for reference only.
- All of the companies incorporated in PRC are wholly foreign owned enterprises.

### 10 附屬公司(續)

- Café de Coral Development Limited由本公司 直接持有。所有其他附屬公司均為間接持有。
- 此間附屬公司A類別股份之持有人之若干股 東權利優於B類別股份之持有人所擁有之權
- 此間附屬公司A類別股份之持有人擁有投票 權,而B類別股份之持有人並無投票權。
- 於中國註冊成立的公司之法定名稱使用中 文。英文譯名僅供參考。
- 所有於中國註冊成立的公司為外商全資企業。

### **Investment in an Associate**

## 11 於聯營公司投資

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
Share of net assets	應佔淨資產	_	1,195

During the year ended 31 March, 2016, the Group disposed of an associate at cash consideration of HK\$529,000 and recognised gain on disposal of HK\$530,000 which was included in other gains, net (Note 26).

於截至二零一六年三月三十一日止年 度,本集團出售一間聯營公司,現金 代價為529,000港元,並確認出售收益 530,000港元,該金額已計入其他淨收 益內(附註26)。

### Available-for-sale Financial Assets

#### 可供出售金融資產 12

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year Additions Disposals	年初結餘 添置 出售	355,147 9,864 (9,864)	522,516 - -
Fair value loss transferred to other comprehensive income (Note 24	·	(175,532)	(167,369)
End of the year	年末結餘	179,615	355,147



## 12 Available-for-sale Financial Assets (Continued)

可供出售金融資產(續)

Available-for-sale financial assets include the following:

可供出售金融資產包括以下項目:

		<b>2016</b> 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Listed investments  – Market value of listed securities	上市投資 - 上市證券市值	179,615	355,147

Available-for-sale financial assets are denominated in HK dollars.

The fair values of the listed investments are based on their current bid prices in an active market.

可供出售金融資產均以港元計值。

上市投資的公平值根據活躍市場的現行 賣出價計算。

### **Non-Current Prepayments and Deposits** 13

Non-current prepayments and deposits mainly comprise rental and utility deposits and prepayments for property, plant and equipment.

Substantially all of the non-current prepayments and deposits are denominated in HK dollars. The existing counterparties do not have significant defaults in the past.

### 非流動預付款項及按金 13

非流動預付款項及按金主要包括租金及 水電煤按金及物業、廠房及設備的預付 款項。

絕大部分非流動預付款項及按金均以港 元計值。現時的交易對方過去並無重大 欠賬。

#### **Inventories** 14

Inventories mainly comprise food and consumable stores and are stated at lower of cost and net realisable value.

The cost of inventories recognised as expense and included in cost of sales amounted to HK\$2,360,204,000 during the year ended 31 March 2016 (2015: HK\$2,402,937,000).

### 14 存貨

存貨主要包括食物及消耗品,按成本值 與可變現淨值兩者之較低者入賬。

於截至二零一六年三月三十一日止年 度,已確認為支出及已計入銷售成本之 存貨成本為2,360,204,000港元(二零 一五年:2,402,937,000港元)。

## **Trade and Other Receivables, Prepayments** and Deposits

## 15 營業及其他應收賬項、預付 款項及按金

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Trade receivables  Less: provision for impairment of trade receivables	營業應收賬項 減:營業應收賬項減值撥備	43,482 (285)	39,781
Trade receivables – net (Note a) Other receivables (Note b)	營業應收淨賬項(附註a) 其他應收賬項(附註b)	43,197 44,062	39,781 103,561
Prepayments and deposits	預付款項及按金	87,259 156,459	143,342 123,215
		243,718	266,557

- The Group's sales to customers are mainly on a cash basis. The Group also grants a credit period between 30 to 90 days to certain customers for the provision of the Group's institutional catering services, sales of merchandise for the Group's food manufacturing business and its franchisees.
- Other receivables as at 31 March 2015 comprised, among others, proceeds receivable from disposal of a property of HK\$57,658,000 and receivables from disposal of the North American business amounting to HK\$6,712,000. The proceeds from disposal of a leasehold property was received in full and the receivables from disposal of the North American business amounted to HK\$2,883,000 as at 31 March 2016.
- 本集團對客戶之銷售以現金交易為主。本集 團亦給予30至90天信貸期予部分提供本集團 機構飲食服務、銷售本集團食品製造業務商 品之顧客和特許加盟商。
- 於二零一五年三月三十一日,其他應收 賬項其中包括出售物業之應收所得款項 57,658,000港元及出售北美業務之應收款項 6,712,000港元。出售租賃物業之所得款項 已獲全數收取,而於二零一六年三月三十一 日,出售北美業務之應收款項為2,883,000港

The ageing analysis of trade receivables is as follows:

### 營業應收賬項的賬齡分析如下:

		2016 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
0 – 30 days 31 – 60 days 61 – 90 days Over 90 days	零至三十日 三十一至六十日 六十一至九十日 超過九十日	25,529 9,653 5,081 3,219	25,360 8,622 3,174 2,625
		43,482	39,781



## **Trade and Other Receivables, Prepayments** and Deposits (Continued)

### 15 營業及其他應收賬項、預付 款項及按金(續)

Movement in the provision for impairment of trade receivables is as follows:

營業應收賬項的減值撥備變動如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year Provision for impairment	年初結餘 減值撥備	– (285)	-
End of the year	年末結餘	(285)	-

The creation and release of provision for impairment receivables have been included in administrative expenses in the consolidated income statement. Amounts charged to the allowance account are generally written off when there is no expectation of recovering additional cash. The Directors are of the opinion that adequate provision for uncollectible trade receivables has been made in the consolidated financial statements.

Trade receivables that are less than 90 days past due are not considered as impaired. As at 31 March 2016, trade receivables of HK\$2,934,000 (2015: HK\$2,625,000) were past due but not impaired. Substantially all of these trade receivables were aged less than 120 days. These relate to a number of independent customers for whom there is no recent history of default. The Group did not hold any collateral as security.

The credit quality of trade and other receivables and deposits that are neither past due nor impaired has been assessed by reference to historical information about counterparty default rates. The existing counterparties do not have significant defaults in the past.

The carrying amounts of trade and other receivables and deposits approximate their fair values due to their short maturities.

新增和撥回的應收賬項減值撥備已計入 綜合損益表內之行政費用。在撥備賬目 中扣除的數額一般會在預期無法收回額 外現金時撇銷。董事認為在綜合財務報 表已為未能收回之營業應收賬項作出充 分撥備。

逾期未償還少於90日的營業應收賬項不 會考慮列作減值處理。於二零一六年三 月三十一日,營業應收賬項2,934,000 港元(二零一五年:2,625,000港元)經 已逾期但並無減值。絕大部分該等營業 應收賬項的賬齡少於120日,並與眾多 近期並無欠賬記錄的獨立客戶有關。本 集團並無持有任何抵押品以作保障。

既未逾期亦無減值之營業及其他應收賬 項及按金的信貸質素已經參考過往交易 對方欠賬比率的資料後進行評估。現有 的交易對方過去並無重大欠賬。

由於還款期限較短,營業及其他應收賬 項及按金的賬面值約相等於其公平值。

## **Trade and Other Receivables, Prepayments** and Deposits (Continued)

營業及其他應收賬項、預付 15 款項及按金(續)

The carrying amounts of the Group's trade and other receivables are denominated in the following currencies:

本集團的營業及其他應收賬項之賬面值 按以下貨幣計價:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
HK dollar RMB Canadian dollar	港元 人民幣 加拿大元	70,139 14,237 2,883	123,426 12,660 7,256
		87,259	143,342

## Financial Assets at Fair Value through **Profit or Loss**

## 16 按公平值列入損益表之金融 資產

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Current financial assets at fair value through profit or loss:  Derivative financial instrument (Note a	按公平值列入損益表 之流動金融資產: a) 衍生金融工具(附註a)	_	39,838
Total	總計	_	39,838



## 16 Financial Assets at Fair Value through **Profit or Loss (Continued)**

(a) As at 31 March 2015, these derivative financial instruments include one guaranteed deposit note with original maturity date of five years and four RMB performance notes with original maturity dates ranging from one to two years.

> The guaranteed deposit note is unsecured and bears interests at 3-month LIBOR with interest cap of 8.5% and interest floor of 2.5%.

> The RMB performance notes are unsecured and bear variable return according to the RMB performance during the period with a floor return of 0% per annum.

Financial assets at fair value through profit or loss are denominated in the following currencies:

## 16 按公平值列入損益表之金融 資產(續)

(a) 於二零一五年三月三十一日,此 等衍生金融工具包括原到期日在 五年間的一張保證存款票據及原 到期日在一至兩年間的四張按人 民幣表現票據。

> 該保證存款票據為無抵押及按三 個月倫敦銀行同業拆息計息, 利率上限為8.5%,利率下限為 2.5% °

> 按人民幣表現票據為無抵押及依 據該年期內人民幣表現以浮動回 報率計算回報,回報率下限為每 年0%。

按公平值列入損益表之金融資產等值按 以下貨幣計價:

		2016 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
US dollar RMB	美元 人民幣	- -	7,764 32,074
		-	39,838

Changes in fair values of financial assets at fair value through profit or loss are recorded in other gains, net, in the consolidated income statement (Note 26). The fair values of the above investments are based on current bid prices in an active market.

按公平值列入損益表之金融資產的公平 值的變動計入綜合損益表的其他淨收益 內(附註26)。以上投資的公平值是根據 於活躍市場的現行賣出價計算。

### **Bank Deposits with Maturity over Three** 17 **Months and Cash and Cash Equivalents**

### 17 超過三個月到期日的銀行存 款以及現金及現金等值項目

### Bank deposits with maturity over three (a) months

As at 31 March 2015, bank deposits with maturity over three months were denominated in USD and bore average interest rate of 0.35% per annum.

#### 超過三個月到期日的銀行存款 (a)

於二零一五年三月三十一日,超過三個 月到期日的銀行存款以美元為計價貨 幣,平均年利率為0.35%。

## (b) Cash and cash equivalents

## (b) 現金及現金等值項目

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$′000</i> <i>千港元</i>
Cash at banks and on hand Short-term bank deposits	銀行及手頭現金短期銀行存款	139,158 1,065,310	256,302 800,887
Bank overdraft	銀行透支	1,204,468 (17,825)	1,057,189 –
Cash and cash equivalents, net	現金及現金等值項目淨額	1,186,643	1,057,189
Maximum exposure to credit risk	信貸風險最大承擔數額	1,177,609	1,047,478

The effective interest rate on short-term bank deposits was 1.4% (2015: 2.4%) per annum. These deposits have an average maturity of 83 days (2015: 81 days).

短期銀行存款之實際年利率為1.4%(二 零一五年:2.4%),該等存款之平均到 期日為83日(二零一五年:81日)。



### Bank Deposits with Maturity over Three 17 Months and Cash and Cash Equivalents (Continued)

### 超過三個月到期日的銀行存 17 款以及現金及現金等值項目 (續)

## Cash and cash equivalents (Continued)

Cash and cash equivalents were denominated in the following currencies:

#### 現金及現金等值項目(續) (b)

現金及現金等值項目以下列貨幣計值:

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
HK dollar	港元	932,289	483,861
RMB	人民幣	195,989	476,626
US dollar	美元	42,794	72,159
Canadian dollar	加拿大元	4,214	12,692
Others	其他	11,357	11,851
		1,186,643	1,057,189

The Group's cash and bank balances of HK\$195,421,000 (2015: HK\$253,281,000) were denominated in RMB and were deposited with banks in the PRC. The conversion of these RMB denominated balances into foreign currencies and remittance of these deposits out of the PRC is subject to the rules and regulations of foreign exchange control promulgated by the PRC government.

本集團以人民幣計值的現金及現金等值 項目195,421,000港元(二零一五年: 253,281,000港元) 存放於中國內地銀 行。將該等以人民幣計值的結餘兑換為 外幣及匯出中國須遵守中國政府頒佈的 外匯管制規定及條例。

### **Discontinued Operation** 18

On 18 December 2014, the Group completed the disposal of its business in North America ("the disposed business"). Accordingly, the financial results of the disposed business are presented in the consolidated income statement and consolidated statement of cash flows as "Discontinued Operation" in accordance with HKFRS 5 "Non-current Assets Held for Sales and Discontinued Operation" issued by the HKICPA.

#### 已終止經營業務 18

於二零一四年十二月十八日,本集團已 完成出售其於北美洲之業務(「已出售業 務1)。故此,已出售業務之財務業績已 根據香港會計師公會頒佈之香港財務報 告準則5「持作出售之非流動資產及已終 止經營業務」於綜合損益表及綜合現金 流量表中呈列為「已終止經營業務」。

### **Discontinued Operation (Continued)** 18

## 18 已終止經營業務(續)

Details of the loss from discontinued operation are as follows:

來自已終止經營業務之虧損詳情載述如 下:

		<b>2016</b> 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Loss after tax from discontinued operation (Note (a)) Loss on disposal (Note (b))	來自已終止經營業務 之除税後虧損(附註(a)) 出售虧損(附註(b))	- -	(10,320) (4,700)
		_	(15,020)

## An analysis of the results of operations of the Discontinued Operation is set out below:

## (a) 已終止經營業務之營運業績分 析載述如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Revenue	收益	-	104,235
Cost of sales	銷售成本	-	(79,152)
Gross profit	毛利	-	25,083
Other gains, net	其他淨收益	-	2,750
Administrative expenses	行政費用	-	(40,321)
Operating loss from	來自已終止經營業務		
discontinued operation	之營運虧損	-	(12,488)
Finance income, net	財務淨收入	-	99
Share of profit of an associate	應佔聯營公司溢利	-	215
Loss before income tax from	來自已終止經營業務		
discontinued operation	之除所得税前虧損	-	(12,174)
Income tax credit	所得税抵扣	-	1,854
Loss after tax from	來自已終止經營業務		
discontinued operation	之除税後虧損	_	(10,320)



### **Discontinued Operation (Continued)** 18

- 18 已終止經營業務(續)
- (b) An analysis of loss on the disposal is as follows:
- (b) 出售虧損之分析載述如下:

		<b>2016</b> 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Cash consideration	現金代價	-	53,259
Less: direct expenses	減:直接費用	-	(13,129)
		_	40,130
Less: net assets disposed of:	減:已出售之淨資產:		
Property, plant and equipment	物業、廠房及設備	-	(23,778)
Intangible assets	無形資產	-	(39,825)
Inventories	存貨	-	(1,279)
		_	(64,882)
Exchange reserve released	因出售業務所釋出		
upon disposal of business	的匯兑儲備	_	8,084
Release of deferred tax liabilities	因出售業務所釋出		
upon disposal of business	的遞延税項負債	_	11,968
Loss on disposal	出售虧損	-	(4,700)

- An analysis of the cash (outflow)/inflows of (c) the discontinued operation is as follows:
- 已終止經營業務之現金(流出)/ (c) 流入分析如下:

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
Net cash used in operating activities  Net cash generated from	用於營運活動之淨現金 投資活動產生之淨現金	-	(15,478)
investing activities		-	34,239
Total cash inflows	現金流入總額	-	18,761

## 19 Retirement Benefit Liabilities and **Provision for Long Service Payments**

## 19 退休金福利負債及長期服務 金撥備

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$′000</i> <i>千港元</i>
Retirement benefit liabilities  Defined contribution schemes (Note a)	退休金福利負債 界定供款計劃(附註a)	(12,648)	(11,019)
Defined benefit scheme (Note b)	界定福利計劃(附註b)	(20,762)	(15,344)
Provision for long service payments (Note c)	長期服務金撥備(附註c)	(51,955)	(30,498)

### **Defined contribution schemes**

The Group operates the Mandatory Provident Fund Scheme ("MPF scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance. The scheme is administered by an independent trustee.

Under the MPF scheme, each of the Group and the eligible employees makes monthly mandatory contributions to the scheme at 5% of the employees' relevant income as defined under the Mandatory Provident Fund Schemes Ordinance. The mandatory contributions by each party are subject to a maximum of HK\$1,500 per month. Contributions to the scheme vest immediately upon the completion of service in the relevant service period.

The Group also operates defined contribution schemes for its employees in the Mainland China, Canada and the United States of America. The Group is required to make contributions to the schemes at various applicable rates of monthly salary that are in accordance with the local practice and regulations.

As at 31 March 2016, the Group has defined contribution scheme payable of HK\$12,648,000 (2015: HK\$11,019,000), which were recorded in other creditors and accrued liabilities.

### (a) 界定供款計劃

本集團按香港強制性公積金計劃條例為 於香港僱傭條例司法權區內受僱之僱 員提供強制性公積金計劃(「強積金計 劃」)。該計劃由獨立受託人管理。

根據強積金計劃,本集團及其合資格僱 員均須每月按僱員有關收入(定義見強制 性公積金計劃條例)之5%為計劃供款。 雙方的強制性供款上限為每月1,500港 元。該計劃之供款於完成相關服務期間 之服務後隨即歸屬。

本集團亦為中國內地、加拿大及美國僱 員提供界定供款計劃。本集團須按當地 慣例及規定,每月按薪金的不同適用比 率向該等計劃供款。

於二零一六年三月三十一日,本集團有 界定供款計劃應付款項12,648,000港元 (二零一五年:11,019,000港元),已計 入其他應付賬項及應計費用內。



### 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

## (b) Defined benefit scheme

The Group also operates a defined benefit scheme for its employees in Hong Kong. The benefit entitlement under the scheme is calculated based on the final salary of the staff and the length of service with the Group. The scheme assets are held independently of the Group's assets in separate trustee-administered funds.

The scheme is funded by contributions from the Group and the employees in accordance with qualified independent actuary's recommendation from time to time on the basis of periodic valuations.

Such defined benefit scheme obligation was valued by Mercer (Hong Kong) Limited, an independent qualified actuary, using the projected unit credit method.

The net liabilities recognised in the consolidated statement of financial position are determined as follows:

#### 界定福利計劃 (b)

本集團亦為香港僱員提供界定福利計 劃。該計劃的福利權益按照僱員於本集 團內之最終薪金及其服務年期計算。計 劃之資產乃與獨立信託管理基金內之本 集團資產分開持有。

此計劃由本集團與僱員按合資格獨立精 算師基於定期估值不時提供之建議而作 出之供款額進行供款。

此界定福利計劃責任由獨立合資格精算 師美世(香港)有限公司採用預計單位信 貸記存法進行估值。

在綜合財務狀況表內確認之淨負債按下 列方式釐定:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Present value of funded obligations Fair value of plan assets	注資責任之現值 計劃資產之公平值	(134,098) 113,336	(156,676) 141,332
Net liabilities in the consolidated statement of financial position	綜合財務狀況表內之淨負債	(20,762)	(15,344)
Remeasurement on defined benefit obligation excluding interest expense	重新計量界定福利責任 (利息開支除外)	(1,235)	(7,811)
Remeasurement return on plan assets	重新計量計劃資產之回報	(2,729)	1,060

## 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

## (b) Defined benefit scheme (Continued)

The movements in the defined benefit obligation are as follows:

## (b) 界定福利計劃(續)

界定福利責任的變動如下:

		<b>2016</b> 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year	年初結餘	(156,676)	(153,199)
Current service cost	現有服務成本	(3,686)	(4,064)
Interest cost	利息成本	(1,756)	(3,364)
Employee contributions	僱員供款	(1,009)	(1,124)
Remeasurement on defined	重新計量界定福利計劃		
benefit scheme		(1,235)	(7,811)
Benefits paid	已付福利	30,264	12,886
End of the year	年末結餘	(134,098)	(156,676)

The movements in the fair value of plan assets are as follows:

計劃資產的公平值變動如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year	年初結餘	141,332	145,716
,			•
Interest income	利息收入	1,594	3,248
Employee contributions	僱員供款	1,009	1,124
Employer contributions	僱主供款	2,421	3,099
Administrative expenses paid	就計劃資產支付		
from plan assets	之行政費用	(27)	(29)
Remeasurement on return on	重新計量計劃資產		
plan assets	之回報	(2,729)	1,060
Benefits paid	已付福利	(30,264)	(12,886)
End of the year	年末結餘	113,336	141,332



## 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

## (b) Defined benefit scheme (Continued)

Amounts recognised in the consolidated income statement are as follows:

## (b) 界定福利計劃(續)

在綜合損益表內確認之金額如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Current service cost Interest cost Interest income on plan assets Administrative expenses	現有服務成本 利息成本 計劃資產之利息收入 行政費用	3,686 1,756 (1,594) 27	4,064 3,364 (3,248) 29
Total, included in employee benefit expenses (Note 32)	總額,已包括在僱員福利費用內 (附註32)	3,875	4,209

Of the total amount debited to the consolidated income statement, approximately HK\$2,123,000 (2015: 2,067,000) and HK\$1,752,000 (2015: HK\$2,142,000) have been included in cost of sales and administrative expenses, respectively.

在計入綜合損益表的總額中已包括銷 售成本及行政費用分別約2,123,000港 元(二零一五年:2,067,000港元)及 1,752,000港元(二零一五年:2,142,000 港元)。

The principal actuarial assumptions used are as follows:

所採用之主要精算假設如下:

		<b>2016</b> 二零一六年	2015 二零一五年
Discount rate	貼現率	1.0% p.a. 每年 1.0%	1.2% p.a. 每年 1.2%
Expected rate of future salary increases	未來薪酬之預期增長率	4.5% p.a. 每年4.5%	4.5% p.a. 每年4.5%

The remeasurement of defined benefit obligation recognised in the consolidated statement of comprehensive income was a loss of HK\$3,964,000 (2015: loss of HK\$6,751,000).

在綜合全面收入報表確認的界定福利責 任之重新計量為虧損3,964,000港元(二 零一五年:虧損6,751,000港元)。

## 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

## (b) Defined benefit scheme (Continued)

The cumulative remeasurement of defined benefit obligation recognised in the consolidated statement of comprehensive income was a loss of HK\$35,466,000 (2015: loss of HK\$31,502,000).

The major categories of plan assets as a percentage of total plan assets are as follows:

### (b) 界定福利計劃(續)

在綜合全面收入報表確認的界定福利責 任之累計重新計量為虧損35,466,000港 元(二零一五年:虧損31,502,000港元)。

主要計劃資產種類佔總計劃資產百分比 如下:

		<b>2016</b> 二零一六年	2015 二零一五年
Equity instruments	證券工具	14.8%	29.6%
Debt instruments	債項工具	77.9%	65.7%
Other assets	其他資產	7.3%	4.7%

The sensitivity of the defined benefit obligation ("DBO") to changes in the assumption is:

界定福利責任對假設變動的敏感性為:

		Impact on DBO 對界定福利責任的影響		
Assumption	假設	Changes in assumption 假設變動	Increase in assumption 假設增加	Decrease in assumption 假設減少
Discount rate	貼現率	0.5%	Decreased by 2.7% 減少2.7%	Increased by 2.8% 增加2.8%
Salary increase rate	薪酬增長率	0.5%	Increased by 2.7% 增加2.7%	Decreased by 2.6% 減少2.6%

Expected contributions to the defined benefit scheme by the Group for the year ending 31 March 2017 are approximately HK\$2,438,000.

The weighted average duration of the defined benefit obligation is 5.6 years.

對於截至二零一七年三月三十一日止年 度,就界定福利計劃的預期供款約為 2,438,000港元。

界定福利責任的加權平均年期為5.6年。



### 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

### 19 退休金福利負債及長期服務 金撥備(續)

## Defined benefit scheme (Continued)

Expected maturity analysis of defined benefit obligation in the next ten years on 31 March 2016:

### (b) 界定福利計劃(續)

於二零一六年三月三十一日對界定福利 責任於未來十年的預期到期日分析:

			Between	Between	
		Less than a	1-2	2-5	Next 5
		year	years	years	years
		一年以內	一至兩年	二至五年	五年期以外
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Defined benefit obligation	界定福利責任	7,952	18,454	43,279	60,464

Through its defined benefit obligations, the Group is exposed to a number of risks. The defined benefit scheme offers a defined benefit depending on members' length of service and their salary at the time of leaving the firm. Active members contribute 2.5% of their salary to the scheme, while the Company bears the remainder cost of funding the scheme. The scheme exposes the Company to actuarial risks such as interest rate risk, salary risk, and investment risk.

本集團誘過界定福利責任面臨多項風 險。界定福利計劃提供一項視乎成員服 務年期及彼等於離職時的薪酬而定的界 定福利。活躍成員根據其薪酬的2.5%向 計劃供款,而本公司則承擔該計劃的剩 餘費用。該計劃使本公司面臨如利率風 險、薪酬風險及投資風險等精算風險。

#### (c) Provision for long service payments

The Group provides long service payments for its employees in respect of long service payments on cessation of employment in certain circumstances under the Hong Kong Employment Ordinance.

Such provision for long service payment obligation was valued by Mercer (Hong Kong) Limited, an independent qualified actuary, using the projected unit credit method.

#### (c) 長期服務金撥備

本集團根據香港僱傭條例在若干情況下 終止聘用員工而支付長期服務金予員工。

此長期服務金撥備責任由獨立合資格專 業精算師美世(香港)有限公司採用預計 單位信貸記存法評估。

## 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

### Provision for long service payments (c) (Continued)

The liability recognised in the consolidated statement of financial position is determined as follows:

## (c) 長期服務金撥備(續)

在綜合財務狀況表內確認之負債如下:

		2016 二零一六年 <i>HK\$*000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Liability in the consolidated statement of financial position	綜合財務狀況表內之負債	51,955	30,498
Re-measurement on plan liabilities	計劃負債之重新計量	23,246	9,197

Movements in the liability recognised in the consolidated statement of financial position are as follows:

在綜合財務狀況表內確認之負債變動如 下:

		<b>2016</b> 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year	年初結餘	30,498	22,850
Current service cost	現有服務成本	2,298	1,421
Interest cost	利息成本	382	574
Remeasurement of provision of	長期服務金撥備之重新計量		
long service payments		23,246	9,197
Benefits paid	已付福利	(4,469)	(3,544)
End of the year	年末結餘	E4 0EE	20.409
End of the year	十不紀跡	51,955	30,498



## 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

### Provision for long service payments (c) (Continued)

Amounts recognised in the consolidated income statement are as follows:

#### 長期服務金撥備(續) (c)

在綜合損益表確認之金額如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Current service cost Interest cost	現有服務成本 利息成本	2,298 382	1,421 574
Total, included in employee benefit expenses (Note 32)	總額,已包括在僱員福利開支內 (附註32)	2,680	1,995

Of the total charge, HK\$2,680,000 (2015: HK\$1,995,000) have been included in administrative expenses.

總支出中,2,680,000港元(二零一五年 1,995,000港元)包括在行政費用內。

The principal actuarial assumptions used are as follows:

所採用之主要精算假設如下:

		<b>2016</b> 二零一六年	2015 二零一五年
Discount rate	貼現率	1.0% p.a. 每年 1.0%	1.3% p.a. 每年 1.3%
Expected rate of future salary increases	未來薪酬之預期增長率	每年 1.0% 4.5% p.a. 每年 4.5%	4.5% p.a. 每年4.5%

The remeasurement of provision of long service payments recognised in the consolidated statement of comprehensive income was a loss of HK\$23,246,000 (2015: loss of HK\$9,197,000).

在綜合全面收入報表內確認的長期服務 金撥備之重新計量為虧損23,246,000港 元(二零一五年:虧損9,197,000港元)。

The cumulative remeasurement of provision of long service payments recognised in the consolidated statement of comprehensive income was a loss of HK\$49,946,000 (2015: loss of HK\$26,700,000).

在綜合全面收入報表內確認的長期 服務金撥備之累計重新計量為虧損 49,946,000港元(二零一五年: 虧損 26,700,000港元)。

### 19 Retirement Benefit Liabilities and **Provision for Long Service Payments** (Continued)

## 19 退休金福利負債及長期服務 金撥備(續)

### Provision for long service payments (c) (Continued)

Expected contributions to the long service payment obligation by the Group for the year ending 31 March 2017 after offset by the accrued MPF account balance is approximately HK\$4,784,000.

The weighted average duration of the long service payment obligation is 6.8 years.

Expected maturity analysis of long service payment obligation in the next ten years on 31 March 2016:

#### 長期服務金撥備(續) (c)

於抵銷應計強積金賬戶結餘後,本集團 於截至二零一七年三月三十一日止年度 預期將予支付之長期服務金責任供款約 為4.784.000港元。

長期服務金責任之加權平均年期為6.8 年。

於二零一六年三月三十一日之長期服務 金責任於未來十年之預期到期日分析:

		Less than a year 一年以內 <i>HK\$'000</i> <i>千港元</i>	Between 1-2 years 一至兩年 HK\$'000 千港元	Between 2-5 years 二至五年 HK\$'000 千港元	Next 5 years 五年期以外 <i>HK\$'000</i> <i>千港元</i>
Long Service Payment obligation	長期服務金責任	3,120	5,993	14,626	22,380

The long service payment obligation arises as per Hong Kong Employment Ordinance to the extent that the long service payment obligation exceeds the employer balance in the Hong Kong mandatory defined contribution plan. It exposes the Company to actuarial risks such as interest rate risk, salary risk and the investment risk of the Company's MPF scheme's constituent funds.

根據香港僱傭條例,倘長期服務金責任 超過香港強制性界定供款計劃之僱主結 餘,則產生長期服務金責任。本公司須 因此承受利率風險、薪金風險及本公司 強積金計劃成分基金投資風險等精算風 險。

#### **Deferred Income Tax** 20

#### 遞延税項 20

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against tax liabilities and when the deferred income taxes relate to the same fiscal authority. The following amounts, determined after appropriate offsetting, are shown on the consolidated statement of financial position:

當有合法強制執行權利可將流動稅項資 產與稅項負債互相抵銷,及遞延稅項涉 及同一財政機關,則遞延税項資產及負 債即可互相抵銷。綜合財務狀況表內顯 示的款額(經作出適當抵銷後釐定)如

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
Deferred income tax assets to be	將於12個月後收回		
recovered after 12 months	的遞延税項資產	29,433	25,955
Deferred income tax liabilities to be	將於12個月後償付		
settled after 12 months	的遞延税項負債	(28,038)	(21,147)
		1,395	4,808
		<u> </u>	

Movements in net deferred income tax assets/(liabilities) are as follows:

淨遞延税項資產/(負債)之變動如下:

		<b>2016</b> 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Beginning of the year Deferred taxation (charged)/credited to	年初結餘 在綜合損益表(扣除)/計入	4,808	(3,896)
the consolidated income statement	之遞延税項	(3,263)	8,790
Exchange differences	匯兑差額	(150)	(86)
End of the year	年末結餘	1,395	4,808

## 20 Deferred Income Tax (Continued)

## 20 遞延税項(續)

The movements in deferred income tax assets and liabilities of the Group (prior to offsetting of balances within the same taxation jurisdiction) during the year are as follows:

本集團之年內遞延税項資產及負債之變 動(與同一徵稅司法權區之結餘抵銷前)

### Deferred income tax assets:

## 搋延税項資產:

		Accelerat	ed tax					
		deprecia	ation	Intangible	assets	Total		
		加速税項	折舊	無形資	產	總額	į	
		2016	2015	2016	2015	2016	2015	
		二零一六年	二零一五年	二零一六年	二零一五年	二零一六年	二零一五年	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
		千港元	千港元	千港元	千港元	千港元	千港元	
Beginning of the year	年初結餘	50,127	42,477	-	16,191	50,127	58,668	
Charged/(credited)	在綜合損益表內							
to the consolidated	扣除/(計入)							
income statement		3,468	7,650	310	(16,277)	3,778	(8,627)	
Exchange differences	匯兑差額	-	-	-	86	-	86	
End of the year	年末結餘	53,595	50,127	310	-	53,905	50,127	

## Deferred income tax liabilities:

### 遞延税項負債:

	Decelerated tax depreciation 減速税項折舊		Tax lo 税担		Provision ar 撥備及		Tota 總名	
	2016	2015	2016	2015	2016	2015	2016	2015
	二零一六年	二零一五年	二零一六年	二零一五年	二零一六年	二零一五年	二零一六年	二零一五年
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Beginning of the year 年初結餘 (Charged)/credited 在綜合損益表內 to the consolidated (扣除)/計入	15,706	18,418	37,309	36,354	1,920	-	54,935	54,772
income statement	(4,648)	(2,712)	(1,372)	955	6,535	1,920	515	163
Exchange differences 匯兑差額	-	-	_	-	(150)	-	(150)	-
End of the year 年末結餘	11,058	15,706	35,937	37,309	8,305	1,920	55,300	54,935



#### 20 **Deferred Income Tax (Continued)**

Deferred income tax assets are recognised for tax losses carrying forwards to the extent that realisation of the related tax benefits through the future taxable profits is probable. As at 31 March 2016, the Group did not recognise deferred income tax assets in respect of losses of approximately HK\$400,511,000 (2015: HK\$450,518,000). Tax losses amounting to approximately HK\$208,009,000 (2015: HK\$271,788,000) and HK\$137,640,000 (2015: HK\$114,569,000) will be expired up to year 2036 and 2020 respectively, while the remaining balance can be carried forward indefinitely.

Deferred income tax liabilities have not been recognised for withholding tax that would be payable on the distributable retained profits amounting to HK\$220,687,000 (2015: HK\$229,633,000) of the Company's subsidiaries in the Mainland China earned after 1 January, 2008. Such amounts are not intended to be distributed in the foreseeable future to the group companies outside of the Mainland China.

#### 21 **Trade Payables**

The ageing analysis of trade payables is as follows:

#### 遞延税項(續) 20

遞延税項資產乃因應相關税務利益可誘 過未來應課稅溢利變現而就所結轉之稅 損作確認。於二零一六年三月三十一 日,本集團並無就虧損約400,511,000 港元(二零一五年:450,518,000港元) 確認遞延税項資產。約208,009,000 港元(二零一五年: 271,788,000港 元)及137,640,000港元(二零一五年: 114.569.000港元)税損將分別於二零 三六年及二零二零年屆滿,餘下結餘可 無限期結轉。

本公司於中國內地的附屬公司所賺取的 二零零八年一月一日後可分配保留溢 利 為220,687,000港元(二零一五年: 229.633.000港元) 應付的預扣税, 並未 於遞延税項負債中確認。有關金額不擬 於可見將來分配給中國內地以外的集團 公司。

#### 21 營業應付賬項

營業應付賬項的賬齡分析如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
0-30 days 31-60 days 61-90 days	零至三十日 三十一至六十日 六十一至九十日	210,191 1,788 612	207,737 2,555 443
Over 90 days	超過九十日	1,877	1,547
		214,468	212,282

#### **Trade Payables (Continued)** 21

## The carrying amounts of trade payables are denominated in the following currencies:

#### 營業應付賬項(續) 21

營業應付賬項的賬面值以下列貨幣計 值:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
HK dollar RMB US dollar Canadian dollar	港元 人民幣 美元 加拿大元	177,185 37,283 - -	172,579 38,548 422 733
		214,468	212,282

The carrying amounts of trade payables approximate their fair values due to their short maturities.

由於還款期限較短,營業應付賬項的賬 面值約相等於其公平值。.

#### 22 Other Creditors and Accrued Liabilities

## Other creditors and accrued liabilities mainly comprise accrued salaries and wages and other provisions. Substantially all of the other creditors and accrued liabilities are denominated in HK dollars and Renminbi.

#### 其他應付賬項及應計費用 22

其他應付賬項及應計費用主要包括應計 薪金、工資及其他撥備。其他應付賬項 及應計費用幾乎全部以港元及人民幣計 值。



### **Share Capital** 23

## 股本

	2016		201	5
	二零一	-六年	二零一	五年
	Number of	Nominal	Number of	Nominal
	share	value	share	value
	股份數目	面值	股份數目	面值
	′000	HK\$'000	′000	HK\$'000
	千股	千港元	千股	千港元
法定:				
	1,000,000	100,000	1,000,000	100,000
已發行及繳足:				
	581.616	58,162	577.299	57,730
			,	,
發行股份(附註34)	1,945	194	4,317	432
年末結餘	583,561	58,356	581 616	58,162
		こまり	大学   Number of Nominal share value 股份數目 面値 7000 HK\$*000 千般 千港元   大子港元	工事一六年   二零一   Number of   Number of   Share   value   Share   股份數目   面值   股份數目   でのの   HK\$*000   でのの   子服   千港元   千股   千港元   千股   千   千   千   千   千   千   千   千

During the year, 1,945,000 shares (2015: 4,317,500 shares) of HK\$0.10 each were issued pursuant to the share option scheme of the Company at average exercise price of approximately HK\$14.95 (2015: HK\$14.81). Total proceed less expenses amounting to HK\$29,065,000 (2015: HK\$63,933,000) was used to provide the Group with working capital.

During the year, the Group purchased 1,313,518 of its own shares through the trustee of the share award scheme from open market. The total amount paid to acquire the shares was approximately HK\$36,740,000 and has been deducted from shareholders' equity. As at 31 March 2016, such shares were recorded as treasury shares of the Company and the Group as they were not yet vested.

年內,有1,945,000股(二零一五年: 4,317,500股)面值每股為0.10港元之股 份以約14.95港元(二零一五年:14.81 港元)之平均行使價按本公司之股份 期權計劃發行。其所得款總額減支出 費用為29,065,000港元(二零一五年: 63,933,000港元),用作為本集團提供流 動資金。

年內,本集團透過其股份獎勵計劃受託 人於公開市場上購買1,313,518股其自 有股份。就購買股份支付之總金額約為 36,740,000港元,已自股東權益內撇 減。於二零一六年三月三十一日,因股 份尚未歸屬,該等股份作為本公司及本 集團的庫存股入賬。

24 儲備 24 Reserves

		Share premium	Capital redemption reserve 資本	Exchange translation reserve 外幣	Capital reserve 次十餘年	Investment reserve	Share-based ompensation reserve 以股份支付	Shares held for share award scheme 股份獎勵計劃	Statutory reserve 法定儲備 (note i)	Contributed surplus	reserve	Retained earnings	Total
		<b>股份溢價</b> HK\$'000 千港元	<b>贖回儲備</b> HK\$'000 千港元	折算儲備 HK\$'000 千港元	資本儲備 HK\$'000 千港元	<b>投資儲備</b> HK\$′000 千港元	的酬金儲備 <i>HK\$'000</i> 千港元	<b>持有之股份</b> <i>HK\$'000</i> <i>千港元</i>	(附註i) <i>HK<b>\$</b>'000</i> <i>千港元</i>	實繳盈餘 HK\$'000 千港元	估值儲備 <i>HK\$*000</i> <i>千港元</i>	<b>保留溢利</b> HK\$'000 千港元	總額 HK <b>\$</b> *000 千港元
Balance as at	於二零一五年												
1 April 2015 Proceeds from	四月一日結餘 發行股份之所得款	542,182	152,034	80,070	21,079	254,764	25,612	(133,441)	21,677	85,197	180	2,564,410	3,613,764
shares issued Fair value loss on	可供出售金融資產	28,871	-	-	-	-	-	-	-	-	-	-	28,871
available-for-sale financial assets	之公平值虧損	-	-	_	-	(175,532)	-	-	_	_	_	-	(175,532)
Remeasurement of retirement benefit liabilities and provision	重新計量退休金 福利負債及 長期服務金撥備												
for long service payments		_	_	_	_	_	_	_	_	_	_	(27,210)	(27,210)
Employee share option scheme – value of	僱員股份期權計劃 -僱員服務價值												
employee services Employee share award	僱員股份獎勵計劃	-	-	-	-	-	62	-	-	-	-	-	62
scheme – value of employee services Release of share-based	- 僱員服務價值	-	-	-	-	-	40,478	-	-	-	-	-	40,478
compensation reserve to	因行使股份期權 由以股份支付的 酬金儲備轉入												
exercise of share options Vesting of shares of	股份溢價股份獎勵計劃的	5,580	-	-	-	-	(5,580)	-	-	-	-	-	-
share award scheme	股份歸屬	-	-	-	-	-	(8,897)	7,448	-	-	-	1,449	-
Transfer to statutory reserves Exchange differences arising from translation of	轉入法定儲備 轉換海外附屬公司、 聯營公司及合營公司	-	-	-	-	-	-	-	3,293	-	-	(3,293)	-
foreign subsidiaries, an associate and	之匯兑差額			(26.024)									(26.024)
a joint venture Profit attributable to equity	本公司股權持有人		_	(26,034)		_					_		(26,034)
holders of the Company	應佔溢利	-	-	-	-	-	-	-	-	-	-	517,982	517,982
Purchase of share Dividends	購買股份 股息	-	-	-	-	-	-	(36,740)	-	-	-	(455,720)	(36,740) (455,720)
Balance as at	於二零一六年												
31 March 2016	三月三十一日結餘	576,633	152,034	54,036	21,079	79,232	51,675	(162,733)	24,970	85,197	180	2,597,618	3,479,921



## 24 Reserves (Continued)

## 儲備(續)

		Share premium 股份溢價 <i>HK\$</i> *000 千港元	Capital redemption reserve 資本 贖回儲備 HK\$*000 千港元	Exchange translation reserve 外幣 折算儲備 <i>HK\$*000</i> 千港元	Capital reserve 資本儲備 <i>HK\$</i> 2000 千港元	Investment reserve 投資儲備 <i>HK\$</i> 1000 千港元	Share-based compensation reserve 以股份支付的剛金儲備 HK\$*000 千港元	Shares held for share award scheme 股份獎勵計劃 持有之股份 HK\$*000 干港元	Statutory reserve 法定儲備 (note i) (附註i) <i>HK\$*000</i> <i>千港元</i>	Contributed surplus 實繳盈餘 <i>HK\$</i> 000 千港元	Revaluation reserve 估值儲備 <i>HK\$*000</i> 千港元	Retained earnings 保留溢利 <i>HK\$*</i> 000 千港元	Total 總額 <i>HK\$</i> '000 千港元
Balance as at	於二零一四年												
1 April 2014	四月一日結餘	466,353	152,034	92,902	21,079	422,133	25,434	-	21,494	85,197	180	2,384,864	3,671,670
Proceeds from shares issued	發行股份之所得款	63,501											63,501
Fair value loss on	可供出售金融資產	03,301	-	-	-	_	_	_	_	-	_	-	03,301
available-for-sale	之公平值虧損												
financial assets		_	_	-	-	(167,369)	_	_	_	-	-	-	(167,369)
Remeasurement of	重新計量退休金												
retirement benefit	福利負債及												
liabilities and provision	長期服務金撥備												
for long service payments												(15,948)	(15,948)
Employee share option	僱員股份期權計劃	_	_	_	_	_	_	_	_	_	_	(13,340)	(13,340)
scheme – value of	- 僱員服務價值												
employee services		-	-	-	-	-	982	_	-	-	-	-	982
Employee share award	僱員股份獎勵計劃												
scheme – value of	- 僱員服務價值												
employee services	m/= /+ nn // Hn#=	-	-	-	-	-	11,640	-	-	-	-	-	11,640
Release of share-based compensation reserve to	因行使股份期權 由以股份支付的												
share premium upon	田以放切又刊刊 酬金儲備轉入												
exercise of share options	股份溢價	12,328	_	_	_	_	(12,328)	_	_	_	_	_	_
Transfer upon lapse of	股份期權期滿轉移	12/320					(12/320)						
share options		-	-	-	-	-	(116)	-	-	-	-	116	-
Transfer to statutory reserves	轉入法定儲備	-	-	-	-	-	-	-	183	-	-	(183)	-
Exchange differences arising	轉換海外附屬公司、												
from translation of	聯營公司及合營公司												
foreign subsidiaries, an associate and	之匯兑差額												
a joint venture		_	_	(4,748)	_	_	_	_	_	_	_	_	(4,748)
Exchange reserve released	因出售業務所釋出			(4,740)									(4,740)
upon disposal of business	的匯兑儲備	_	_	(8,084)	_	_	_	_	_	_	_	_	(8,084)
Profit attributable to	本公司股權持有人												
equity holders	應佔溢利												
of the Company	g# Φ 0Ω /Λ	-	-	-	-	-	-	(122,444)	-	-	-	586,773	586,773
Purchase of share Dividends	購買股份 股息	-	_	-	_	_	-	(133,441)	-	_	_	(391,212)	(133,441) (391,212)
DIVIDENTAL	IX-S	_			_							(251,212)	(351,414)
Balance as at	於二零一五年												
31 March 2015	三月三十一日結餘	542,182	152,034	80,070	21,079	254,764	25,612	(133,441)	21,677	85,197	180	2,564,410	3,613,764

- (i) Under the relevant PRC laws and regulations, PRC companies are required to allocate 10% of the companies' net profit to the fund until such fund reaches 50% of the companies' registered capital. The statutory reserve fund can be utilised, upon approval by the relevant authorities, to offset against accumulated losses or to increase registered capital of the companies, provided that such fund is maintained at a minimum of 25% of the companies' registered capital.
- 根據中國有關法律及規例,中國 公司須將公司淨溢利之10%分配 至該儲備金,直至該儲備金達致 公司註冊資本之50%為止。法定 儲備金經有關當局批准後可用於 抵銷累計虧損或增加公司之註冊 資本,惟該儲備金最低須維持於 公司註冊資本之25%水平。

#### 25 收益 25 Revenue

## 26 Other Gains, Net

## 26 其他淨收益

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Fair value gain/(loss) on financial	按公平值列入損益表之金融資產的		
assets at fair value through	公平值收益/(虧損)		<b>(</b> )
profit or loss	山东物本亚连州,但至于	436	(311)
(Loss)/gain on disposal of financial assets		(2)	0.5
at fair value through profit or loss Gain on disposal of available-for-sale	之金融資產(虧損)/收益 出售可供出售金融資產收益	(2)	95
financial assets	山告可供山告並融貝座收益	441	
Dividend income from listed investments	上市投資股息收入	12,246	12,553
Fair value (loss)/gain on investment	投資物業的公平值	12,240	12,333
properties	(虧損)/收益	(900)	38,800
Gain on disposal of a leasehold property	出售租賃物業之收益	25,097	34,511
Loss on disposal of other property,	出售其他物業、廠房及		J .,J
plant and equipment, net	設備淨虧損	(17,983)	(10,535)
Impairment loss of property,	物業、廠房及設備		
plant and equipment	之減值虧損	(21,330)	(14,198)
Impairment loss of trademark	商標之減值虧損	-	(65)
Gain on disposal of an associate	出售聯營公司收益	530	_
Loss of disposal of a joint venture	出售合營公司虧損	-	(2,738)
Government subsidy	政府資助	2,181	1,601
		716	59,713



### **Expenses by Nature** 27

## 27 按性質分類的費用

Expenses included in cost of sales and administrative expenses are analysed as follows:

包括在銷售成本及行政費用的費用分析 如下:

		6,952,543	6,707,742
Administrative expenses	行政費用	430,039	375,152
Cost of sales	銷售成本	6,522,504	6,332,590
Representing:	代表:		
		6,952,543	6,707,742
Other expenses	其他費用	714,721	687,565
receivables (Note 15)	(附註15)	285	_
Provision for impairment on trade	營業應收賬項減值撥備		
Advertising and promotion expenses	市場及推廣支出	112,275	101,906
Electricity, water and gas	電費、水費及煤氣費	390,026	402,233
Auditor's remuneration	核數師酬金	3,769	5,200
(Note 32)		40,540	12,622
Share-based compensation expenses	以股份支付酬金(附註32)		
compensation expenses) (Note 32)	(附註32)	2,152,547	1,986,428
(excluding share-based	(不包括以股份支付酬金)		
Employee benefit expense	僱員福利開支		
Exchange losses/(gains), net	匯兑虧損/(收益),淨額	8,517	(889
(2015: HK\$69,873,000))		866,927	820,930
HK\$63,024,000	(_ ₹		
(including contingent rentals of	(二零一五年:69,873,000港元))		
rented premises	(包括或然租金63,024,000港元		
Operating lease rentals in respect of	租賃物業之經營租賃租金	299,209	285,642
plant and equipment	彻未、	200 200	205 642
Amortisation of intangible assets Depreciation of property,	無形資產攤銷 物業、廠房及設備之折舊	580	157
and land use rights	fmr ITC 次 文 按 Δu	2,943	3,011
Amortisation of leasehold land	租賃土地及土地使用權之攤銷		
consumables used		2,360,204	2,402,937
Cost of raw materials and	原材料及耗材的使用成本		
		千港元	千港元
		HK\$′000 ∵#=	HK\$'000 T:#=
		二零一六年	二零一五年

#### 28 **Finance Income**

## 28 財務收入

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		<i>千港元</i>	千港元
Interest income	利息收入	12,712	17,256

#### **Income Tax Expense** 29

The Company is exempted from taxation in Bermuda until 2035. Hong Kong profits tax has been provided for at the rate of 16.5% (2015: 16.5%) on the estimated assessable profit for the year. Taxation on overseas profits has been calculated on the estimated assessable profit for the year at the rates of taxation prevailing in the countries in which the Group operates.

The amount of taxation charged to the consolidated income statement represents:

#### 所得税費用 29

本公司於百慕達獲豁免徵稅至二零三五 年。香港利得税乃按照年內估計應課 税溢利依税率16.5%(二零一五年: 16.5%) 提撥準備。海外溢利之税款,則 按照年內估計應課税溢利依本集團經營 業務國家之現行税率計算。

於綜合損益表內計入之税項包括:

		2016	2015
		二零一六年	二零一五年
		HK\$'000	HK\$'000
		千港元	千港元
Current income tax:	即期税項:		
<ul><li>Hong Kong profits tax</li></ul>	- 香港利得税	100,919	106,179
– Overseas taxation	- 海外税項	4,810	4,902
Deferred income tax relating to	暫時差異產生及轉回涉及	4,010	4,302
the origination and	的遞延税項		
reversal of temporary differences		3,263	5,118
Under provision in prior years	過往年度撥備不足	1,231	852
		110,223	117,051

### **Income Tax Expense (Continued)** 29

## 29 所得税費用(續)

The taxation on the Group's profit before income tax differs from the theoretical amount that would arise using the taxation rate of Hong Kong as follows:

本集團有關除稅前溢利之稅項與假若採 用香港之税率而計算之理論税額之差額 如下:

	<b>2016</b> 二零一六年 <i>HK\$'000</i>	2015 二零一五年 <i>HK\$'000</i>
	十港兀	<i>千港元</i>
除税前溢利	628,083	719,531
按税率 16.5% (二零一五年:16.5%)		
計算的税項	103,634	118,723
其他國家不同税率之影響		
	(3,076)	(283)
無須課税之收入	(12,757)	(16,944)
不可扣税的費用		
	12,582	10,132
確認早前未被確認		
之暫時差異	(6,422)	(4,172)
未確認之税損	15,380	9,369
過往年度撥備不足	1,231	852
其他	(349)	(626)
<b>彩</b> 西土山	440.222	117,051
	按税率16.5%(二零一五年:16.5%) 計算的税項 其他國家不同税率之影響 無須課税之收入 不可扣税的費用 確認早前未被確認 之暫時差異 未確認之税損 過往年度撥備不足	上海

#### **Dividends** 30

#### 30 股息

		2016 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Interim dividend, paid, of HK18 cents (2015: HK17 cents)	已派中期股息:每股普通股18港仙 (二零一五年:17港仙)	404.052	00.550
per ordinary share Final dividend, proposed, HK63 cents (2015: HK61 cents)	建議末期股息:每股普通股63港仙(二零一五年:61港仙)	104,952	98,669
per ordinary share Special dividend, proposed, HK35 cents (2015: Nil)	建議特別股息:每股普通股35港仙(二零一五年:無)	367,716	355,191
per ordinary share		204,286 676,954	453,860

A final dividend of HK63 cents and a special dividend of HK35 per ordinary share in respect of the year ended 31 March 2016 amounting to a total final and special dividends of approximately HK\$572,002,000, were proposed. Such final and special dividends are subject to approval by the shareholders at the upcoming annual general meeting. These financial statements do not reflect these dividends payable.

截至二零一六年三月三十一日止年度相 關之建議末期股息每股普通股63港仙及 特別股息每股普通股35港仙,合共末期 及特別股息約為572,002,000港元,此 等末期及特別股息須待股東於即將舉行 的股東周年大會上批准後方可作實。本 財務報表並未反映該等應付股息。



### Earnings/(Loss) per Share 31

#### 每股溢利/(虧損) 31

#### (a) Basic

Basic earnings/(loss) per share is calculated by dividing the profit/ (loss) attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year excluding ordinary shares purchased by the Company for share award scheme.

#### 基本 (a)

每股基本溢利/(虧損)乃按本公司股權 持有人應佔溢利/(虧損)除以年內已發 行普通股(不包括本公司為股份獎勵計劃 購買之普通股)之加權平均數之基準來計 算。

		<b>2016</b> 二零一六年	2015 二零一五年
Profit/(loss) attributable to equity holders of the Company (HK\$'000)	本公司股權持有人應佔溢利/(虧損) (千港元)		
<ul> <li>From continuing operations</li> </ul>	- 來自持續經營業務	517,982	601,793
– From discontinued operation	- 來自已終止經營業務	_	(15,020)
		517,982	586,773
NA/aialata da arraga arraga arraga			
Weighted average number of ordinary shares in issue ('000)	已發行普通股之加權平均數 (千單位)	577,114	576,557
Basic earnings/(loss) per share (HK dollars per share)	每股基本溢利/(虧損) (每股港元)		
<ul> <li>From continuing operations</li> </ul>	- 來自持續經營業務	HK\$0.90	HK\$1.05
3 1		0.90港元	1.05港元
<ul> <li>From discontinued operation</li> </ul>	- 來自已終止經營業務	_	(HK\$0.03)
		-	(0.03港元)
		HK\$0.90	HK\$1.02
		0.90港元	1.02港元

#### **Earnings/(Loss) per Share (Continued)** 31

#### 每股溢利/(虧損)(續) 31

#### (b) Diluted

Diluted earnings/(loss) per share is calculated by adjusting the weighted average number of ordinary shares in issue during the year (excluding the ordinary shares purchased by the Company under the share award scheme) with the weighted average number of ordinary shares deemed to be issued assuming the dilutive impact on the share options and shares under the share award scheme.

#### (b) 攤薄

每股攤薄溢利/(虧損)乃按照視作已發 行之普通股加權平均數對年內已發行之 普通股(不包括本公司根據股份獎勵計劃 購回的普通股)之加權平均數作出調整而 計算,當中假設股份期權及股份獎勵計 劃的股份均具有攤薄影響。

		<b>2016</b> 二零一六年	2015 二零一五年
Profit/(loss) attributable to equity holders of the Company (HK\$'000)	本公司股權持有人應佔溢利/(虧損) (千港元)		
<ul><li>From continuing operations</li><li>From discontinued operation</li></ul>	- 來自持續經營業務 - 來自已終止經營業務	517,982 -	601,793 (15,020)
		517,982	586,773
Weighted average number of	已發行普通股之加權平均數(千單位)		
ordinary shares in issue ('000)		577,114	576,557
Adjustment for share options ('000)	股份期權之調節(千單位)	748	1,685
Adjustment for	股份獎勵計劃之調節(千單位)		
share award scheme ('000)		728	
		578,590	578,242
Diluted earnings/(loss) per share	每股攤薄溢利/(虧損)		
(HK dollars per share)	(每股港元)		
<ul><li>From continuing operations</li></ul>	- 來自持續經營業務	HK\$0.90	HK\$1.04
5 .		0.90港元	1.04港元
<ul> <li>From discontinued operation</li> </ul>	- 來自已終止經營業務	_	(HK\$0.03)
		_	(0.03港元)
			111/44
		HK\$0.90	HK\$1.01
		0.90港元	1.01港元



## 32 Employee Benefit Expenses

## 32 僱員福利開支

Employee benefit expenses during the year (a) are as follows:

(a) 年內的僱員福利開支如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Wages, salaries and allowances Discretionary bonuses Pension costs	工資、薪金及津貼 非固定花紅 離時短利	2,006,293 58,690	1,856,309 50,140
<ul> <li>Defined contribution plans</li> <li>Defined benefit plan (Note 19)</li> <li>Long service payments (Note 19)</li> </ul>	離職福利 - 界定供款計劃 - 界定福利計劃(附註19) - 長期服務金(附註19)	81,009 3,875 2,680	73,775 4,209 1,995
Employee benefit expense (excluding share-based compensation expenses) Share-based compensation expenses	僱員福利開支 (不包括以股份支付酬金) 以股份支付酬金	2,152,547 40,540	1,986,428 12,622
Employee benefit expenses	僱員福利開支	2,193,087	1,999,050

### **Employee Benefit Expenses (Continued)** 32

## 32 僱員福利開支(續)

## (b) Directors' emoluments

The remuneration of each director for the year ended 31 March 2016 is set out below:

## (b) 董事酬金

截至二零一六年三月三十一日止年度的 各董事酬金載列如下:

Name of director	董事姓名	Fees 袍金 <i>HK\$*000</i> <i>千港元</i>	of the	ts paid or recei services as a Company or it 於本公司或其附屬 Discretionary bonuses 非固定花紅 HK\$*000 千港元	director, whetl s subsidiary u	ner ndertaking	5	Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertaking 有關董事就司或事政会提供支付或應收之業提及計劃。	<b>Total</b> 總額 <i>HK\$'000</i> <i>千港元</i>
Executive directors Mr. Lo Hoi Kwong, Sunny, Chief Executive Officer (a) Ms. Lo Pik Ling, Anita Mr. Lo Tak Shing, Peter (b) Mr. Lo Ming Shing, lan (c)	執行董事 羅開光先生 首席執行官(a) 羅碧靈女士 羅德承先生(b) 羅名承先生(c)	50 50 50 170	2,418 2,665 2,760 303	9,321 880 1,190 63	71 18 18	11,860 3,613 4,018 537	- 492 2,086 -		11,860 4,105 6,104 537
Non-executive directors Mr. Chan Yue Kwong, Michael (d) Mr. Hui Tung Wah, Samuel	非執行董事 陳裕光先生(d) 許楝華先生	1,060 180	-	-	-	1,060	-	-	1,060 180
Independent non-executive directors Mr. Choi Ngai Min, Michael Mr. Li Kwok Sing, Aubrey Mr. Kwok Lam Kwong, Larry Mr. Au Siu Cheung, Albert	<i>獨立非執行董事</i> 蔡涯棉先生 李國星先生	300 300 300 300	- - - -	- - -	- - - -	300 300 300 300	- - -	- - - -	300 300 300 300



#### **Employee Benefit Expenses (Continued)** 32

#### (b) Directors' emoluments (Continued)

The remuneration of each director for the year ended 31 March 2015 is set out below:

Certain of the comparative information of directors' emoluments for the year ended 31 March 2015 previously disclosed in accordance with the predecessor Companies Ordinance have been restated in order to comply with the new scope and requirements by the Hong Kong Companies Ordinance (Cap.622).

#### 32 僱員福利開支(續)

### (b) 董事酬金(續)

截至二零一五年三月三十一日止年度的 各董事酬金載列如下:

若干先前按照前身《公司條例》披露之截 至二零一五年三月三十一日止年度董事 酬金之比較資料經已重列,以符合香港 《公司條例》(第622章)之新範圍及規定。

#### **Employee Benefit Expenses (Continued)** 僱員福利開支(續) 32

(b) 董事酬金(續) (b) Directors' emoluments (Continued)

Name of director	董事姓名	Fees 袍金 <i>HK\$'000</i> 千港元	of th	services as a de e Company or it	vable in respect of director, whether is subsidiary under character is subsidiary under character is subsidiary under character is subsidiary under character is subsidiary in the pension scheme full character is subsidiary in the pension of t	ertaking	based compensation expenses	Emoluments paid or receivable in respect of director's other services in connection with the management of the Company or its subsidiary undertaking 有關董事公司業也不是要不是要求的。  中國的主義的主義的主義的主義的主義的主義的主義的主義的主義的主義的主義的主義的主義的	Total 總額 <i>HK\$'000</i> 千港元
Executive directors Mr. Lo Hoi Kwong, Sunny, Chief Executive Officer Ms. Lo Pik Ling, Anita Mr. Lo Tak Shing, Peter	<i>執行董事</i> 羅開光先生 首用完執行官 羅碧靈女士 羅德承先生	50 50 50	2,277 1,012 1,320	11,626 2,309 946	154 18 18	14,107 3,389 2,334	295 347 347	-	14,402 3,736 2,681
Non-executive directors Mr. Chan Yue Kwong, Michael Mr. Lo Ming Shing, lan Mr. Hui Tung Wah, Samuel	非執行董事 陳裕光先生 羅名承先生 許棟華先生	1,060 180 180	- - -	- - -	- - -	1,060 180 180	- - -	- - -	1,060 180 180
Independent non-executive directors Mr. Choi Ngai Min, Michael Mr. Li Kwok Sing, Aubrey Mr. Kwok Lam Kwong, Larry Mr. Au Siu Cheung, Albert	<i>獨立非執行董事</i> 蔡涯棉先生 李國星先生 郭琳廣先生 區嘯翔先生	300 300 300 300	- - - -	- - -	- - -	300 300 300 300	- - -	- - - -	300 300 300 300

No director waived any emolument during the year.

年內無董事放棄收取任何酬金。



#### 32 **Employee Benefit Expenses (Continued)**

### Directors' emoluments (Continued) (b)

- Mr. Lo Hoi Kwong, Sunny retired as Chief Executive Officer and was re-designated (a) from Executive director to Non-executive director of the Company with effect from 1 April 2016.
- (b) Mr. Lo Tak Shing, Peter was appointed as Chief Executive Officer of the Company with effect from 1 April 2016.
- (c) Mr. Lo Ming Shing, Ian was a Non-executive director of the Company during 1 April 2015 to 2 March 2016 and was re-designated to Executive director of the Company with effect from 3 March 2016.
- (d) Mr. Chan Yue Kwong, Michael retired as chairman of the Company with effect from 1 April 2016.

#### (c) Directors' retirement benefits

No retirement benefits were paid to or receivable by any directors in respect of their other services in connection with the management of the affairs of the Company or its subsidiary undertaking (2015: Nil).

#### (d) Directors' termination benefits

No payment was made to directors as compensation for the early termination of the appointment during the year (2015: Nil).

### Consideration provided to third parties for (e) making available directors' services

No payment was made to the former employer of directors for making available the services of them as a director of the Company (2015: Nil).

### (f) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

There were no loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors during the year (2015: Nil).

#### 32 僱員福利開支(續)

#### 董事酬金(續) (b)

- 由二零一六年四月一日起,羅開光先生退任 (a) 首席執行官職務,並由本公司執行董事調任 為非執行董事。
- 由二零一六年四月一日起,羅德承先生獲委 (b) 任為本公司首席執行官。
- 羅名承先生於二零一五年四月一日至二零 一六年三月二日為本公司非執行董事,並由 二零一六年三月三日起調任為本公司執行董
- 由二零一六年四月一日起,陳裕光先生退任 (d) 本公司主席職務。

#### 董事退休金福利 (c)

概無任何董事就管理本公司或其附屬企 業事務而提供之其他服務獲支付或應收 之退休金福利(二零一五年:無)。

#### 董事離職福利 (d)

年內概無就提前終止委任向董事支付賠 償金(二零一五年:無)。

### 就獲取董事服務而向第三方支 (e) 付代價

概無就董事作為本公司董事提供服務而 向該董事的前僱主作出付款(二零一五 年:無)。

### 有關以董事、該等董事的受控 (f) 法團及關連實體為受益人之貸 款、準貸款及其他交易之資料

年內概無以董事、該等董事的受控法團 及關連實體為受益人之貸款、準貸款及 其他交易(二零一五年:無)。

#### **Employee Benefit Expenses (Continued)** 32

## (g) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Company's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2015: Nil).

#### (h) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include three (2015: two) directors whose emoluments are reflected in the analysis presented in Note 32(b). The emoluments payable to the remaining two (2015: three) individual during the year are as follows:

#### 32 僱員福利開支(續)

## (q) 董事於交易、安排或合約的重 大權益

於年度終結日或年內任何時間,概無任 何本公司董事在本公司涉及其業務之重 大交易、安排及合約中直接或間接擁有 任何重大權益(二零一五年:無)。

### (h) 五名最高薪酬人士

本年度本集團內五名最高薪酬人士包括 三名(二零一五年:兩名)董事,其酬金 已載於上文附註32(b)。其餘兩名(二零 一五年:三名)人士於本年度應收之酬金 如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
		TAEL	1 /E/L
Basic salaries, gratuities	底薪、約滿酬金及其他津貼		
and other allowances		5,000	5,925
Discretionary bonuses	非固定花紅	1,389	2,671
Contributions to pension schemes	退休金計劃供款	36	53
Share-based compensation expenses	以股份支付酬金	2,599	941
		9,024	9,590

The emoluments fell within the following bands:

酬金之組別如下:

		Number of individuals 人數	
		<b>2016</b> 二零一六年	2015 二零一五年
HK\$3,000,001 to HK\$3,500,000 HK\$5,500,001 to HK\$6,000,000	3,000,001港元至3,500,000港元 5,500,001港元至6,000,000港元	1 1	3 –



### **Employee Benefit Expenses (Continued)** 32

### 32 僱員福利開支(續)

- (i) No incentive payment for joining the Group or compensation for loss of office was paid or payable to any director or the five highest paid individuals during the year.
- (i) 年內無任何董事或五名最高薪酬人士已 經或應獲支付作為加入本集團之獎勵金 或離職的補償。

### (j) Senior management's emoluments by band

The senior management's emoluments (excluding directors) fell within the following bands:

#### (j) 高級管理人員薪酬範圍

高級管理人員(不包括董事)之薪酬範圍 如下:

		Number of individuals 人數	
		<b>2016</b> 二零一六年	2015 二零一五年
HK\$2,000,001 to HK\$2,500,000	2,000,001港元至2,500,000港元	_	1
HK\$2,500,001 to HK\$3,000,000 HK\$3,000,001 to HK\$3,500,000	2,500,001港元至3,000,000港元 3,000,001港元至3,500,000港元	2	_ 2
HK\$5,500,001 to HK\$6,000,000	5,500,001港元至6,000,000港元	1	_

#### Notes to the Consolidated Statement of 33 綜合現金流量表附註 33 **Cash Flows**

- (a) Reconciliation of profit before income tax to net cash generated from operations continuing operations
- (a) 除所得税前溢利與營運產生之 淨現金對賬 - 持續經營業務

		2016 二零一六年 <i>HK\$'000</i> 千港元	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Profit before income tax Adjustments for:	除所得税前溢利 調整:	628,083	719,531
<ul><li>Finance income</li><li>Depreciation of property,</li></ul>	- 財務收入 - 物業、廠房及設備折舊	(12,712)	(17,256)
plant and equipment  – Amortisation of leasehold land	- 租賃土地及土地使用權攤銷	299,209	285,642
and land use rights  – Amortisation of intangible assets	- 無形資產攤銷	2,943 580	3,011 157
<ul><li>Fair value loss/(gain) on investment properties</li><li>Fair value (gain)/loss on financial</li></ul>	- 投資物業之公平值虧損/(收益) - 按公平值列入損益表之金融資產	900	(38,800)
assets at fair value through profit or loss	的公平值(收益)/虧損	(436)	311
<ul> <li>Loss/(gain) on disposal of financial assets at fair value through</li> </ul>	- 出售按公平值列入損益表 之金融資產虧損/(收益)	_	(0.7)
profit or loss  – Gain on disposal of  available-for-sales financial assetst	- 出售可供出售金融資產收益	2 (441)	(95)
Net loss on disposal of other property,     plant and equipment		17,983	10,535
Gain on disposal of     a leasehold property	- 出售租賃物業之收益	(25,097)	(34,511)
<ul> <li>Gain on disposal of investment in an associate</li> </ul>	- 出售聯營公司投資之收益	(530)	_
<ul> <li>Loss on disposal of investment in a joint venture</li> </ul>	- 出售合營公司投資之虧損	_	2,738
<ul><li>Share-based compensation expenses</li><li>Dividend income from listed investments</li></ul>	<ul><li>以股份支付酬金</li><li>上市投資股息收入</li></ul>	40,540 (12,246)	12,622 (12,553)
<ul> <li>Informisted investments</li> <li>Impairment loss of property,</li> <li>plant and equipment</li> </ul>	- 物業、廠房及設備之減值虧損	21,330	14,198
<ul> <li>Impairment loss of trademark</li> <li>Share of profit of an associate</li> </ul>	- 商標之減值虧損 - 應佔聯營公司溢利	- (22)	65
<ul><li>Share of loss of a joint venture</li><li>Provision for impairment</li></ul>	- 應佔合營公司虧損 - 營業應收賬項之減值撥備	_	5,434
on trade receivables		285	_



#### 33 綜合現金流量表附註(續) 33 Notes to the Consolidated Statement of **Cash Flows (Continued)**

- (a) Reconciliation of profit before income tax to net cash generated from operations continuing operations (Continued)
- (a) 除所得税前溢利與營運產生之 淨現金對賬 - 持續經營業務 (續)

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Operating profit before working capital changes	流動資金變動前之營運溢利	960,371	951,029
<ul> <li>Inventories</li> <li>Prepayments and deposits</li> <li>Trade and other receivables</li> <li>Trade payables</li> <li>Other creditors and accrued liabilities</li> <li>Retirement benefit assets and</li> </ul>	流動資金變動: - 存貨 - 預付款項及按金 - 營業及其他應收賬項 - 營業應付賬項 - 其他應付賬項及應計費用 - 退休金福利資產及長期服務金撥備	13,730 (48,395) (1,860) 2,186 (959)	(18,021) (32,928) (1,782) 5,471 56,121
provision for long service payments		(335)	(439)
Net cash generated from operations	營運產生之淨現金	924,738	959,451

### 33 Notes to the Consolidated Statement of **Cash Flows (Continued)**

- 33 綜合現金流量表附註(續)
- In the consolidated statement of cash flows, proceeds from disposal of property, plant and equipment comprise:
- (b) 綜合現金流量表內的出售物 業、廠房及設備所得款包括:

		2016 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Net book amounts  Net gain on disposal of property,	賬面淨值 出售物業、廠房及設備之淨收益	39,520	41,924
plant and equipment		7,114	23,976
Proceeds from disposal of property, plant and equipment	出售物業、廠房及設備所得款	46,634	65,900
Representing	代表		
Cash received during the year (Note a)	本年度現金流入(附註a)	104,292	8,242
Cash received subsequent to 31 March	三月三十一日後現金流入	-	57,658
		104,292	65,900

Note a: Cash received during the year ended 31 March 2016 included the balance of proceed from disposal of property, plant and equipment of HK\$57,658,000 for the year ended 31 March 2015.

附註a: 截至二零一六年三月三十一日止年度現金流 入包括於截至二零一五年三月三十一日止 年度出售物業、廠房及設備的剩餘所得款 57,658,000港元。

#### **Share Options and Share Award Scheme** 34

# **Share Options**

Pursuant to a share option scheme adopted by the Company on 24 September 2003 (the "2003 Scheme"), the Company may grant options to the eligible participants to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated therein. The Company granted options to certain employees of the Group (including executive directors of the Company) pursuant to the 2003 Scheme. The 2003 Scheme expired with effect from 24 September 2013.

#### 34 股份期權及股份獎勵計劃

### 股份期權

根據本公司於二零零三年九月二十四日 採納之股份期權計劃(「2003計劃」),本 公司可按其條款及條件規定,向合資格 參與者授出股份期權以認購本公司之普 通股。本公司曾按2003計劃授出股份期 權予本集團若干僱員(包括本公司執行 董事)。2003計劃已於二零一三年九月 二十四日到期屆滿。



### 34 **Share Options and Share Award Scheme** (Continued)

# **Share Options (Continued)**

The Company adopted a share option scheme upon the passing of a shareholders' resolution on 11 September 2012 (the "2012 Scheme"). Pursuant to the 2012 Scheme, the Board may grant options to the eligible participants to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated therein. No share options had been granted under the 2012 Scheme since its adoption up to 31 March 2016.

For options granted under the 2003 Scheme, the exercise price in relation to each option was determined by the Board of Directors of the Company, but in any event would not be less than the highest of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a business day or (ii) the average of the closing prices of the Company's shares as stated in the Stock Exchange's daily quotations sheet for the five business days immediately preceding the date of grant or (iii) the nominal value of a share of the Company. The exercisable period and the vesting period of the options were also determined by the Board of Directors and the options shall expire at the end of a 5-year period after the options become exercisable save that such period shall not expire later than 10 years from the date on which the option is deemed to be granted and accepted in accordance with the 2003 Scheme.

As at 31 March 2016, all outstanding options were granted under the 2003 Scheme under which the weighted average fair value of options granted was determined using the Binomial option pricing model of HK\$4.51 per option. The significant inputs into the model were weighted average share price of HK\$22.15 at the grant date, exercise price shown above, volatility of 27%, dividend yield of 3.5%, an expected option life of eight years, and an annual riskfree interest rate of 1.9%. The volatility measured at the standard deviation of continuously compounded share returns is based on statistical analysis of daily share prices over the last three years.

### 34 股份期權及股份獎勵計劃 (續)

### 股份期權(續)

本公司於二零一二年九月十一日通過股 東決議案採納一項股份期權計劃(「2012 計劃」)。根據2012計劃,董事局可按其 條款及條件規定,向合資格參與者授出 股份期權以認購本公司普通股。自2012 計劃採納以來至二零一六年三月三十一 日為止,並無按該計劃授出任何股份期 權。

根據2003計劃授出之任何股份期權,其 行使價由本公司董事局決定,但任何情 况下不得少於(i)授出日期(須為交易日) 本公司股份在聯交所每日報價表所載之 收市價或(ii)緊接授出日期前五個交易日 本公司股份於聯交所每日報價表所載之 平均收市價或(iii)本公司股份面值,以最 高者為準。根據2003計劃授出之任何 股份期權之行使期及歸屬期由董事局決 定,股份期權於可行使之日起計五年期 滿但以不超過被視作授出及獲接納之日 起計十年為原則。

於二零一六年三月三十一日,所有根據 2003計劃授出且尚未行使的股份期權的 加權平均公平值決定採用二項期權定價 模式為每份4.51港元。該模式重大的輸 入值為於授出日的加權平均股價22.15 港元,上述已列出行使價,波幅27%, 股息率3.5%,股份期權之預期年期八年 和全年無風險利率1.9%。按照持續複合 股價回報的標準差而計量的波動幅度, 是根據前三年每日股價的統計分析而計 算的。

### **Share Options and Share Award Scheme** 34 (Continued)

# 34 股份期權及股份獎勵計劃 (續)

## **Share Options (Continued)**

Movements in share options during the year are as follows:

### 股份期權(續)

年內股份期權之變動情況如下:

Grant date 授出日期	Exercise period 行使日期	Exercise price 行使價 <i>HK\$</i>	Beginning of the year 年初結餘	Granted 授予	<b>Exercised</b> 行使	Forfeited 失效	End of the year 年末結餘
1 November 2005 二零零五年十一月一日	1 January 2007 to 31 October 2015 二零零七年一月一日至二零一五年十月三十一日	8.800	400,000	-	(400,000)	-	-
1 November 2005 二零零五年十一月一日	1 January 2007 to 31 October 2015 二零零七年一月一日至二零一五年十月三十一日	8.750	146,000	-	(146,000)	-	-
1 November 2005 二零零五年十一月一日	1 January 2008 to 31 October 2015 二零零八年一月一日至二零一五年十月三十一日	8.750	43,000	-	(43,000)	-	-
2 October 2007 二零零七年十月二日	30 March 2008 to 29 March 2017 二零零八年三月三十日至二零一七年三月二十九日	14.268	697,500	-	(114,000)	-	583,500
2 October 2007 二零零七年十月二日	30 March 2008 to 29 March 2017 二零零八年三月三十日至二零一七年三月二十九日	14.748	1,259,500	-	(544,000)	(8,000)	707,500
2 October 2007 二零零七年十月二日	30 March 2009 to 1 October 2017 二零零九年三月三十日至二零一七年十月一日	14.748	256,000	-	(180,000)	-	76,000
28 October 2010 二零一零年十月二十八日	31 March 2011 to 30 March 2020 二零一一年三月三十一日至二零二零年三月三十日	22.370	1,489,000	-	(408,000)	(4,000)	1,077,000
28 October 2010 二零一零年十月二十八日	31 March 2012 to 27 October 2020 二零一二年三月三十一日至二零二零年十月二十七日	22.370	342,000	-	(110,000)	(96,000)	136,000
			4,633,000	-	(1,945,000)	(108,000)	2,580,000

All 2,580,000 outstanding options (2015: 4,633,000) were exercisable as at 31 March 2016 (2015: 4,471,000). The related weighted average share price at the time of exercise of the options during the year was HK\$26.04 (2015: HK\$26.20) per share.

於二零一六年三月三十一日,所有 2,580,000份(二零一五年:4,633,000 份)尚未行使的股份期權可予行使(二零 一五年:4,471,000份)。其相關之加權 平均股價於本年度股份期權行使時為每 股26.04港元(二零一五年:26.20港元)。

### 34 **Share Options and Share Award Scheme** (Continued)

### Share Award Scheme

On 27 August 2013, a new share award scheme (the "Share Award Scheme") was approved and adopted by the Board of Directors of the Company. Unless otherwise cancelled or amended, the Share Award Scheme will remain valid and effective for 15 years from the date of adoption.

During the year, 961,031 restricted shares (Note b) and 559,365 performance shares (Note c) were granted to selected participants pursuant to the Share Award Scheme. Details of the shares awarded under the Share Award Scheme during the year are as follows:

### 股份期權及股份獎勵計劃 34 (續)

### 股份獎勵計劃

於二零一三年八月二十七日,本公司董 事局批准及採納一項新股份獎勵計劃 (「股份獎勵計劃」)。除另有取消或修改 者外,股份獎勵計劃將自採納日期起計 十五年內維持有效及效力。

年內,961,031 股限制性股份(附註b)及 559,365股業績股份(附註c)已根據股份 獎勵計劃授予經甄選參與者。年內,根 據股份獎勵計劃作為獎勵發行之股份詳 情載述如下:

Number of shares 股份數目							
Date of grant 授出日期	Fair value per share 每股公平值 HK\$ 港元 (Note a) (附註 a)	As at 1 April 2015 於二零一五年 四月一日	Granted during the year 年內授出	Vested during the year 年內歸屬	Lapsed during the year 年內失效	As at 31 March 2016 於二零一六年 三月三十一日	Vesting period 歸屬期
31/7/2014	26.2	895,062	-	(308,459)	(96,319)	490,284	31 July 2015-31 July 2017 (Note b) 二零一五年七月三十一日至 二零一七年七月三十一日(附註b)
15/9/2014	23.8	3,753,681	-	-	(718,978)	3,034,703	July 2019 (Note c) 二零一九年七月 (附註c)
31/7/2015	26.5	-	961,031	(3,245)	(80,739)	877,047	31 July 2016-31 July 2018 (Note b) 二零一六年七月三十一日至 二零一八年七月三十一日(附註b)
31/7/2015	24.6	-	559,365	-	(58,350)	501,015	July 2019 (Note c) 二零一九年七月 (附註c)
		4,648,743	1,520,396	(311,704)	(954,386)	4,903,049	

### **Share Options and Share Award Scheme** 34 (Continued)

### Share Award Scheme (Continued)

During the year, the Group purchased 1,313,518 of its own shares through the trustee of the Share Award Scheme from open market. The total amount paid to acquire the shares was HK\$36,740,000 and has been deducted from shareholders' equity. As at 31 March 2016, such shares were recorded as treasury shares of the Company and the Group as they were not yet vested.

#### Notes:

- (a) The fair value of the Shares was based on the closing price per share at the date of grant and adjusted by the fair value of the dividends during the vesting periods as the grantees are not entitled to dividends during the vesting periods.
- (b) The awarded shares are subject to a vesting scale in tranches of 33% of the awarded shares respectively on the first and second anniversary dates of the grant date and the balance of the remaining awarded shares on the third anniversary date of the grant date.
- (c) The awarded shares are subject to attainment of performance targets with reference to the Group's performance.

# **Commitments and Contingent Liabilities**

#### Operating lease commitments (a)

At 31 March 2016, the Group had total future aggregate minimum lease payments under non-cancellable operating leases as follows:

### 股份期權及股份獎勵計劃 34 (續)

### 股份獎勵計劃(續)

年內,本集團透過其股份獎勵計劃受託 人於公開市場上購買1,313,518股其自 有股份。就購買股份支付之總金額為 36,740,000港元,已自股東權益內撇 減。於二零一六年三月三十一日,因股 份尚未歸屬,該等股份作為本公司及本 集團的庫存股入賬。

#### 附註:

- 股份公平值是基於授出日期的每股收市價及 按歸屬期內的股息公平價值作調整,因為承 授人在歸屬期內無權享有股息。
- 獎授股份按比例歸屬,在授出日期起計第一 個週年日及第二個週年日分別歸屬獎授股份 之33%,剩餘的獎授股份則於授出日期起計 第三個週年日歸屬。
- 獎授股份須達到經參考本集團業績表現而釐 (c) 定的表現目標後方可歸屬。

#### 承擔及或然負債 35

#### 經營租賃承擔 (a)

於二零一六年三月三十一日,本集團根 據不可撤銷之經營租賃而於未來應付之 最低租賃款項總額如下:

		2016 二零一六年 <i>HK\$′000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Land and buildings  – Not later than one year	土地及樓宇	701,259	694,413
- Later than one year and not later than five years	- 第二至第五年內期滿	968,459	989,321
– Later than five years	- 五年後期滿	63,995	77,291
		1,733,713	1,761,025



(a)

# Notes to the Consolidated Financial Statements 綜合財務報表附註

# **Commitments and Contingent Liabilities** (Continued)

# Operating lease commitments (Continued)

The above lease commitments only include commitments for basic rentals, and do not include commitments for additional rentals payable, if any, when turnover of individual restaurants exceeds a pre-determined level as it is not possible to determine in advance the amount of such additional rentals.

#### (b) Capital commitments

As at 31 March 2016, the Group had the following capital commitments:

#### 35 承擔及或然負債(續)

#### 經營和賃承擔(續) (a)

上述租賃承擔只包括基本租金,並不包 括因各餐廳營業額超越預定金額而需繳 交之額外租金(如有),因為目前不可能 預先釐定該等額外租金。

#### (b) 資本承擔

於二零一六年三月三十一日,本集團之 資本承擔如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Acquisition of property, plant and equipment	收購物業、廠房及設備		
Authorised and contracted for	已批准及已簽約	40,948	21,938
Authorised but not contracted for	已批准但未簽約	440,339	391,750
		481,287	413,688

#### **Financial Guarantees** 36

As at 31 March 2016, the Company had given guarantees totalling approximately HK\$516,000,000 (2015: HK\$476,000,000) to financial institutions in connection with the banking facilities granted to its subsidiaries.

The Group's bankers have given guarantee in lieu of deposits amounting to approximately HK\$104,125,000 to the landlords and utility providers of the subsidiaries of the Group as at 31 March 2016 (2015: HK\$95,447,000).

#### 36 財務擔保

於二零一六年三月三十一日,本公司向 財務機構提供有關其附屬公司之銀行信 貸額擔保合共約516,000,000港元(二零 一五年:476,000,000港元)。

於二零一六年三月三十一日,本集團之 往來銀行已向本集團附屬公司之業主及 公用設施供應商提供擔保,以代替金額 約 為 104,125,000 港元(二零一五年: 95,447,000港元)之按金。

#### **Future Operating Lease Arrangements 37**

# 37 未來經營租賃之安排

As at 31 March 2016, the Group had future aggregate minimum lease receipts under non-cancellable operating leases as follows:

於二零一六年三月三十一日,本集團根 據不可撤銷之經營租賃而於未來應收之 最低租賃款項總額如下:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Not later than one year Later than one year and not later than five years	一年內期滿 第二至第五年內期滿	29,154 20,051	32,725 13,781
Hot later than five years		49,205	46,506

# **38 Related Party Transactions**

# 38 有關連人士交易

The Group has the following significant transactions with related parties during the year:

(a) 年內本集團與關聯方有以下之 重大交易:

		<b>2016</b> 二零一六年 <i>HK\$'000</i> <i>千港元</i>	2015 二零一五年 <i>HK\$'000</i> <i>千港元</i>
Operating lease rentals paid to a related party:  - Tinway Investments Limited (Note i)	向關聯方支付之 經營租賃租金: - 天維投資有限公司(附註i)	2,388	2,148
Franchise and development fees paid to a related party: – illycaffe SpA (Note ii)	向關聯方支付之 專利權費用及發展費用: – illycaffe SpA (附註ii)	547	590
Rental income received from a related party: — Worldinn Limited (Note iii)	向關聯方收取之 租金收入: - 華軒有限公司(附註iii)	_	1,412



# **38 Related Party Transactions (Continued)**

# (a) The Group has the following significant transactions with related parties during the year: (Continued)

- (i) Tinway Investments Limited is a company jointly owned by Ms. Lo Pik Ling, Anita, a Director of the Company, an associate of Mr. Chan Yue Kwong, Michael, the Director of the Company, and Ardley Enterprises Limited, a company wholly and beneficially owned by the family members of Mr. Lo Hoi Kwong, Sunny, a director of the Company.
- iillycaffe SpA is a controlling shareholder of Café de Espressamente illy (HK) Limited, a 70% owned subsidiary of the Group.
- (iii) Worldinn Limited was a wholly-owned subsidiary of Profit Sky International Limited ("Profit Sky"), a 50% owned joint venture of the Group which was disposed on 22 December 2014.

The above transactions were carried out in accordance with the terms of the contracts entered into by the Group and the related parties.

# (b) Key management compensation

#### 二零一六年 二零一五年 HK\$'000 HK\$'000 千港元 千港元 Salaries and allowances 薪酬及津貼 16,939 10,232 袍金 320 150 Discretionary bonuses 非固定花紅 13,581 17,245 184 Contributions to pension schemes 退休金計劃供款 285 Share-based compensation expense 以股份支付的酬金 1,929 6,281

# 38 有關連人士交易(續)

# (a) 年內本集團與關聯方有以下之 重大交易:(續)

- (i) 天維投資有限公司由羅碧靈女士(本公司董事)、陳裕光先生(本公司董事)之聯繫人及一間由羅開光先生(本公司董事)之家族成員全資實益擁有之公司Ardley Enterprises Limited 所共同擁有。
- (ii) illycaffe SpA 為本集團擁有70% 股權的附屬公司 Café de Espressamente illy (HK) Limited之控股股東。
- (iii) 華軒有限公司曾為盈天國際有限公司(「盈天」)之全資附屬公司。盈天則為本集團持有50%股權之合營公司,並於二零一四年十二月二十二日售出。

上述交易乃按本集團與關聯方所訂之合約條款進行。

2016

37,305

2015

29,841

### (b) 主要管理人員酬金

# 39 Statement of Financial Position and **Reserve Movement of the Company**

- 39 本公司財務狀況表及儲備變
- Statement of financial position of the (a) Company
- (a) 本公司財務狀況表

		Note 附註	31 March 2016 二零一六年 三月三十一日 <i>HK\$'000</i> <i>千港元</i>	31 March 2015 二零一五年 三月三十一日 <i>HK\$'000</i> <i>千港元</i>
ASSETS Non-current assets Investments in subsidiaries	<b>資產</b> 非流動資產 於附屬公司投資		1,469,068	1,466,786
Current assets Amount due from a subsidiary Other receivables Cash and cash equivalents	流動資產 應收附屬公司款項 其他應收賬項 現金及現金等值項目		5,642 1,150 638	4,909 - 28
			7,430	4,937
Total assets	總資產		1,476,498	1,471,723
EQUITY Capital and reserves attributable to the equity holders	股權 本公司股權持有人 應佔股本及儲備			
of the Company Share capital Share premium Shares held for share	股本 股份溢價 股份獎勵計劃持有之股份	39(b)	58,356 576,633	58,162 542,182
award scheme Other reserves Retained earnings	其他儲備 保留溢利	39(b) 39(b) 39(b)	(162,733) 298,176 704,236	(133,441) 272,113 732,271
Total equity	股權總額		1,474,668	1,471,287
LIABILITIES Current liabilities Other creditors and accrued liabilities	<b>負債</b> 流動負債 其他應付賬項及應計費用		1,830	436
Total equity and liabilities			1,476,498	1,471,723

The statement of financial position of the Company was approved by the Board of Directors on 22 June 2016 and were signed on its behalf

本公司財務狀況表經董事局於二零一六年六月 二十二日批准及由以下人士代表董事局簽署

### LO HOI KWONG, SUNNY

Chairman 主席

羅開光

LO TAK SHING, PETER

Chief Executive Officer 首席執行官

羅德承



# 39 Statement of Financial Position and 39 本公司財務狀況表及儲備變 Reserve Movement of the Company (Continued)

# 動(續)

# (b) Reserve movement of the Company

## (b) 本公司儲備變動

		Share premium 股份溢價 HK\$'000 千港元		Share-based compensation reserve 以股份支付 的酬金儲備 HK\$*000 干港元		Contributed Surplus 實繳盈餘 (note i) (附註i) HK\$'000 千港元	Retained earnings 保留溢利 HK\$*000 干港元	Total 總額 HK\$'000 千港元
Balance as at 1 April 2015 Proceeds from shares issued Employee share option scheme – value of		542,182 28,871	152,034 –	<b>25,612</b> –	(133,441) –	94,467 –	732,271 -	1,413,125 28,871
employee services Employee share award	僱員股份獎勵計劃	-	-	62	-	-	-	62
scheme – value of employee services Release of share-based compensation reserve to share premium upon	- 僱員服務價值 因行使股份期權由 以股份支付的酬金儲備 轉入股份溢價	-	-	40,478	-	-	-	40,478
exercise of share options Vesting of shares of		5,580	-	(5,580)	_	-	-	-
share award scheme	股份歸屬	-	-	(8,897)	7,448	_	1,449	-
Purchase of shares	購買股份	_	-	-	(36,740)	_	_	(36,740)
Profit attributable to equity holders	本公司股權持有人 應佔溢利						425.225	426.226
of the Company Dividends	股息	_	_	_	_	_	426,236 (455,720)	426,236
Dividends	1以志						(455,720)	(455,720)
Balance as at 31 March 2016	於二零一六年 三月三十一日結餘	576,633	152,034	51,675	(162,733)	94,467	704,236	1,416,312
Balance as at 1 April 2014	於二零一四年四月一日結餘	466,353	152,034	25,434	_	94,467	573,367	1,311,655
Proceeds from shares issued	d發行股份之所得款	63,501	-	-	-	-	_	63,501
Employee share option scheme – value of	僱員股份期權計劃 - 僱員服務價值							
employee services Employee share award scheme – value of	僱員股份獎勵計劃 - 僱員服務價值	_	-	982	-	-	-	982
employee services Release of share-based compensation reserve to	因行使股份期權由 以股份支付的酬金儲備 轉入股份溢價	-	-	11,640	-	-	-	11,640
share premium upon exercise of share options		12,328	_	(12,328)	_	_	_	_
Transfer upon lapse of	股份期權期滿轉移	12,320						
share options	ntt man on /o	-	-	(116)		-	116	-
Purchase of shares Profit attributable to equity holders	購買股份 本公司股權持有人 應佔溢利	_	_	-	(133,441)	-	-	(133,441)
of the Company	//S 1H /III /III /I'I	_				_	550,000	550,000
Dividends	股息	_	_	_	-	_	(391,212)	(391,212)
	M = -5							
Balance as at 31 March 2015	於二零一五年 三月三十一日結餘	542,182	152,034	25,612	(133,441)	94,467	732,271	1,413,125



- 39 Statement of Financial Position and Reserve Movement of the Company (Continued)
- 39 本公司財務狀況表及儲備變 動(續)
- (b) Reserve movement of the Company (Continued)
  - Contributed surplus mainly arose from the group reorganisation made in prior year and represented the difference between the value of investment in a subsidiary acquired by the Company and the nominal value of the Company's shares issued in exchange thereon. Under the Companies Act of Bermuda, contributed surplus is distributable to shareholders, subject to the condition that the Company cannot declare or pay a dividend, or make a distribution out of contributed surplus if (i) it is, or would after the payment be, unable to pay its liabilities as they become due or (ii) the realisable value of its assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium account.
- (b) 本公司儲備變動(續)
  - 實繳盈餘主要為本集團於上年度的重組而產 生,呈報金額乃本公司以股份互換方式購入 附屬公司投資的價值與本公司所發行的股份 面值的差額所致。根據百慕達公司法,實繳 盈餘可分配予股東,惟如(i)分配後無力償還 到期債務或(ii)其資產的可變現價值將因此而 低於其負債以及其已發行股本及股份溢價賬 之總額,本公司則不可以由實繳盈餘中宣派 或派發股息或作出分派。

# Principal Investment Properties 主要投資物業

Description 描述	Lot number 地段編號	Type 種類	Lease term 租約期
Portion A & C of Shop No. N95 on the 1 Floor, Nos. 1-17 Mount Sterling Mall and Nos. 10-16 Lai Wan Road, Mei Foo Sun Chuen, Lai Chi Kok, Kowloon 九龍荔枝角美孚新村荔灣道10-16號 萬事達廣場1-17號一樓N95舖A及C部分	New Kowloon Inland Lot No. 5086 新九龍內地段 5086 號	Shop 商舗	Medium-term 中期
Shop F14 on the 1 Floor, Saddle Ridge Garden, No. 6 Kam Ying Road, Ma On Shan, Shatin, New Territories 新界沙田馬鞍山錦英路 6 號富寶花園一樓 F14 舖	Sha Tin Town Lot No. 352 沙田市地段352號	Shop 商舗	Medium-term 中期
Rear Portion of Shop No. 3 on the Ground Floor, Cheong Yiu Building, Nos. 167, 171 and 173 Castle Peak Road and Nos. 47-51 Shiu Wo Street, Tsuen Wan, New Territories 新界荃灣青山道167、171及173號及兆和街47-51號 昌耀大廈一樓3號舖後部分	Tsuen Wan Town Lot No. 223 荃灣市地段 223 號	Shop 商舗	Medium-term 中期
Shop C of Portion B on the Basement, Argyle Centre, Phase I, No. 688 Nathan Road and No. 65 Argyle Street, Mongkok, Kowloon 九龍旺角彌敦道 688 號及亞皆老街 65 號旺角中心 第一期地庫 B 部分 C 舖	Kowloon Inland Lot No. 1262 九龍內地段 1262 號	Shop 商舖	Medium-term 中期
Shop A on the Ground Floor, Admiralty Centre, No. 18 Harcourt Road, Hong Kong 香港夏慤道 18 號海富中心一樓 A舖	Inland Lot No. 8423 內地段 8423號	Shop 商舗	Long-term 長期

# Five-Year Financial Summary 五年財務概要

# **Consolidated Income Statements**

For the five years ended 31 March 2016

# 綜合損益表

截至二零一六年三月三十一日止五個年度

		2016	2015	2014	2013	2012
		二零一六年	二零一五年	二零一四年	二零一三年	二零一二年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
Revenue	收益	7,567,176	7,355,738	6,826,254	6,394,089	5,956,438
Cost of sales	銷售成本	(6,522,504)	(6,332,590)	(5,841,875)	(5,485,896)	(5,142,737)
Gross profit	毛利	1,044,672	1,023,148	984,379	908,193	813,701
Other gains, net	其他淨收益	716	59,713	67,887	61,319	62,883
Administrative expenses	行政費用	(430,039)	(375,152)	(308,465)	(329,003)	(317,950)
Operating profit	營運溢利	615,349	707,709	743,801	640,509	558,634
Finance income	財務收入	12,712	17,256	12,700	10,966	9,016
Share of profit/(loss) of associates	應佔聯營公司溢利/(虧損)	22	-	-	(4,243)	310
Share of loss of joint ventures	應佔合營公司虧損	-	(5,434)	(3,958)	(5,987)	(333)
Profit before income tax	除所得税前溢利	628,083	719,531	752,543	641,245	567,627
Income tax expenses	所得税費用	(110,223)	(117,051)	(110,422)	(100,282)	(90,616)
Profit for the year from	來自持續經營業務的本年度					
continuing operations	溢利	517,860	602,480	642,121	540,963	477,011
Loss for the year from	來自已終止經營業務之本	317,000	002,400	042,121	340,303	477,011
discontinued operation	年度虧損	-	(15,020)	(60,041)	-	
Profit for the year	本年度溢利	517,860	587,460	582,080	540,963	477,011
Profit/(loss) attributable to:-	應佔溢利/(虧損):-					
Equity holders of the Company	本公司股權持有人	517,982	586,773	581,196	539,963	477,329
Non-controlling interests	非控制性權益	(122)	687	884	1,000	(318)
		517,860	587,460	582,080	540,963	477,011
Dividends	股息	676,954	453,860	393,189	517,204	353,286
Basic earnings per share	每股基本溢利	HK\$0.90	HK\$1.02	HK\$1.01	HK\$0.94	HK\$0.84
busic currings per strate	91人坐(下/皿作)	0.90港元	1.02港元	1.01港元	0.94港元	0.84港元
Diluted earnings per share	每股攤薄溢利	HK\$0.90	HK\$1.01	HK\$1.00	HK\$0.94	HK\$0.84
		0.90港元	1.01港元	1.00港元	0.94港元	0.84港元



# Five-Year Financial Summary 五年財務概要

# **Consolidated Statement of Financial Position**

# 綜合財務狀況表

As at 31 March 2016

於二零一六年三月三十一日

Total assets	總資產	4,445,187	4,562,465	4,567,700	4,413,738	4,073,757
		1,663,906	1,607,293	1,441,510	1,337,032	1,285,643
Cash and cash equivalents	現金及現金等值項目	1,186,643	1,057,189	1,004,093	772,694	854,417
over three months	銀行存款	-	15,428	31,010	31,076	31,033
Bank deposits with maturity	超過三個月到期日的	10,554				
profit or loss Current income tax recoverable	金融資產 即期可收回税項	- 18,994	39,838	8,067 _	56,077 –	55,135
Financial assets at fair value through	按公平值列入損益表之		20.020	0.067	FC 077	FF 435
Prepayments and deposits	預付款項及按金	156,459	123,215	106,921	124,966	99,070
Trade and other receivables	營業及其他應收賬項	87,259	143,342	79,660	147,671	73,889
Inventories	存貨	214,551	228,281	211,759	204,548	172,099
Current assets	流動資產					
		2,781,281	2,955,172	3,126,190	3,076,706	2,788,114
profit or loss	金融資產	_	_	7,777	33,094	14,745
Financial assets at fair value through	按公平值列入損益表之					
Non-current prepayments and deposits	非流動預付款項及按金	275,366	266,296	248,652	268,633	229,505
Available-for-sale financial assets	可供出售金融資產	179,615	355,147	522,516	451,087	417,667
Deferred income tax assets	遞延税項資產	29,433	25,955	26,562	24,320	18,07
Investments in joint ventures	於合營公司投資	_	_	19,772	24,372	11,06
Investments in associates	於聯營公司投資	-	1,195	1,190	11,780	18,50
Intangible assets	無形資產	5,500	2,132	48,417	111,579	172,652
Investment properties	投資物業	477,500	478,400	439,600	385,000	326,200
Property, plant and equipment	物業、廠房及設備	84,598 1,729,269	88,386 1,737,661	91,380 1,720,324	94,411 1,672,430	97,143 1,482,562
Non-current assets  Leasehold land and land use rights	非流動資產 租賃土地及土地使用權	04 500	00.200	01 200	04.411	07.14
Assets	資產					
		千港元	<i>千港元</i>	<i>千港元</i>	千港元	千港元
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		二零一六年	二零一五年	二零一四年	二零一三年	二零一二年
		2016	2015	2014	2013	2012



# Five-Year Financial Summary 五年財務概要

# **Consolidated Statement of Financial Position** (Continued)

綜合財務狀況表(續)

As at 31 March 2016

於二零一六年三月三十一日

		<b>2016</b> 二零一六年	2015 二零一五年	2014 二零一四年	2013 二零一三年	2012 二零一二年
		<i>HK\$'000</i> 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK <b>\$</b> ′000 千港元
Equity	股權					
Capital and reserve attributable to the equity holders of the Company	本公司股權持有人應佔股本 及儲備					
Share capital	股本	58,356	58,162	57,730	57,407	56,956
Other reserves	其他儲備	882,303	1,049,354	1,286,806	1,164,384	1,057,413
Retained earnings	保留溢利	2,597,618	2,564,410	2,384,864	2,327,583	2,163,442
		3,538,277	3,671,926	3,729,400	3,549,374	3,277,811
Non-controlling interests	非控制性權益	3,720	3,842	3,155	2,271	1,271
Total equity	股權總額	3,541,997	3,675,768	3,732,555	3,551,645	3,279,082
Liabilities	負債					
Non-current liabilities	非流動負債					
Deferred income tax liabilities	遞延税項負債	28,038	21,147	30,458	31,616	33,208
Provision for long service payments	長期服務金撥備	51,955	30,498	22,850	19,680	9,872
Retirement benefit liabilities	退休金福利負債	20,762	15,344	7,483	25,670	12,328
		100,755	66,989	60,791	76,966	55,408
Current liabilities	流動負債					
Trade payables	營業應付賬項	214,468	212,282	208,844	179,103	171,250
Other creditors and accrued liabilities	其他應付賬項及應計費用	575,433	577,555	534,867	563,216	535,286
Current income tax liabilities	即期税項負債	12,534	29,871	30,643	42,808	32,731
		802,435	802,435 819,708	774,354	785,127	739,267
Total liabilities	總負債	903,190	886,697	835,145	862,093	794,675
Total equity and liabilities	股權及負債總額	4,445,187	4,562,465	4,567,700	4,413,738	4,073,757

