JOYCE

JOYCE BOUTIQUE HOLDINGS LIMITED

ANNUAL REPORT 2015/2016 二〇一五/二〇一六年年報 STOCK CODE 股份代號: 647



More than four decades have seemingly flown by since JOYCE first opened its doors in Hong Kong – in terms of fashion and decorative currents, a decidedly different city than in the early 1970s. We are proud of the unique contribution which JOYCE has made to the development of local and regional sensibilities and our role in shaping one of the world's leading retail capitals. With the support of our shareholders, employees and partners, we remain committed to building on these accomplishments.

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BOARD OF DIRECTORS

Mr. Stephen T. H. Ng (Chairman)

Mr. Antonio Chan*
Ms. Doreen Y. F. Lee
Mr. Eric K. K. Lo*

Mr. T. Y. Ng*

Mr. Paul Y. C. Tsui

COMPANY SECRETARY

Mr. Kevin C. Y. Hui

REGISTERED OFFICE

Canon's Court 22 Victoria Street Hamilton HM12 Bermuda

PRINCIPAL OFFICE IN HONG KONG

26/F, One Island South 2 Heung Yip Road Wong Chuk Hang Hong Kong

Website: www.irasia.com/listco/hk/joyce/index.htm

PRINCIPAL REGISTRARS

MUFG Fund Services (Bermuda) Limited The Belvedere Building 69 Pitts Bay Road Pembroke HM 08 Bermuda

REGISTRARS IN HONG KONG

Tricor Tengis Limited Level 22, Hopewell Centre 183 Queen's Road East Hong Kong

PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited

AUDITOR

PricewaterhouseCoopers, Certified Public Accountants

^{*} Independent Non-executive Directors



OVERVIEW AND PROSPECTS

Group revenue for the year declined by 11.0% to HK\$1,179.4 million (2014/15: HK\$1,325.8 million), compared with a 1.0% decrease in the immediately preceding financial year. Overall gross margin fell sharply by 3.0 percentage points, compared with a 0.4 percentage-point decline. Consumer spending on luxury fashion and accessories in Hong Kong and Mainland China continued to weaken while rental costs continued to escalate. Total Hong Kong retail sales have experienced their longest consecutive monthly decline since 2003.

Currencies, visas, habits and e-tailing combined to exert tremendous pressure on luxury sales in our main markets. First, the weak euro, yen and won stimulated a marked increase in overseas travel and spending by Mainland and Hong Kong residents. The easing of visa restrictions on Mainland Chinese travellers to Europe and elsewhere compounded that impact. Moreover, these travellers are proportionally increasing their spending on accommodation, food and entertainment at the expense of shopping. Finally, online shopping, especially among younger fashion buyers, has virtually upended the bricks-and-mortar specialty retail model and continued to erode Group store sales in Hong Kong and Mainland China.

Loss attributable to owners of the Company totaled HK\$78.0 million (2014/15: profit of HK\$33.1 million). Loss per share was 4.8 cents (2014/15: Earnings per share of 2.0 cents). That included a HK\$14.1 million provision in respect of a loss-making shop in Mainland China. No dividend (2014/15: 2.0 cents) is proposed for the year ended 31 March 2016.

The Group's Hong Kong division posted an operating loss of HK\$28.0 million and the Mainland China division an operating loss of HK\$47.1 million. Year-on-year, these losses represented unfavourable variances of HK\$106.6 million and HK\$15.5 million respectively.

The Group continues to take a very judicious approach to business development, focusing on consolidation of the multi-label operations, and investing in renovation of higher-productivity JOYCE stores, offering wholly new environments and enhanced shopping experiences. The Group is further strengthening customer loyalty, with a view to generating higher spending by VIP customers through enhanced personal services and JOYCE One Card member privileges.

In the near term, the retail environment remains extremely difficult. Rental levels in prime shopping areas remain high relative to revenue. Online and overseas shopping for luxury goods continue to be disruptive to our core retail operations. In addressing these challenges, the Group is committed to further improving cost efficiency and shop productivity, maintaining tightly disciplined fashion editing and stock purchase planning, and minimising business risks.



BUSINESS REVIEW

At the financial year-end, the Group operated a total of 50 shops (2015: 52). This portfolio comprised 30 shops in Hong Kong (including 3 multi-label JOYCE stores, 16 mono-brand shops (including 3 BOSS shops), 10 JOYCE Beauty shops and one JOYCE Warehouse outlet), a mono-brand shop in Macau, and 9 shops in Mainland China (including 2 multi-label JOYCE shops, 3 mono-brand shops and 4 JOYCE Warehouse outlets). In addition, the Group operated 10 Marni shops in Hong Kong and Taiwan under its joint venture partnership with Marni Group s.r.l.

In view of the difficult trading environment, the Group is taking a very selective approach to expansion. Freestanding shops were opened during the year for three key high-performing brands, in accordance with plans established in the previous financial year: the first freestanding Hong Kong shop for Thom Browne, a 2,200 square-foot triplex boutique on On Lan Street in Hong Kong's Central district; the first Mainland China shop for sacai, a 1,100 square-foot boutique in Beijing's Taikoo Li Sanlitun North district; and the first Macau shop for Alexander Wang, a 1,100 square-foot boutique at the Promenade, Galaxy Macau.

The Group renewed its lease for the multi-label JOYCE flagship store on Queen's Road Central in Hong Kong and enlarged the store's retail area by 20% with the addition of a 5,200 square-foot mezzanine floor. A complete renovation of the store, in phases, was begun in November 2015 and is due to be completed at the end of July 2016. The store has remained open throughout the renovation.

In January 2016, the multi-label JOYCE store at Plaza 66 in Shanghai was relocated to a larger space (9,700 square feet) within the same mall, bringing a completely new ambience and unique shopping experience to customers.

In March 2016, the Group opened the first store in Asia for the influential UK designer, Victoria Beckham, a 1,300 square-foot shop in Hong Kong's The Landmark.

The Group closed four non-performing shops in Hong Kong and Mainland China during the year in order to improve store productivity.

The Group's 49%-held Marni joint venture consolidated its Taiwan operation with the closure of its loss-making Tai Chung shop in May 2015 and the relocation of its Taipei Mitsukoshi shop to the new Breeze Center in the city's Xinyi District. With a marked decline in revenue and margin, and increased operating costs, the joint venture made a loss contribution of HK\$6.7 million (2014/15: profit contribution of HK\$0.6 million).

Marketing

Throughout the year, the Group implemented an innovative, month-to-month programme of marketing activities in support of store openings and relocations, seasonal collections, key individual labels and development of the JOYCE brand.

A dedicated pop-up space showcasing LOEWE's Fall/Winter 2015 men's and women's collections was installed at JOYCE Central in April 2015. The Spanish label's creative director Jonathan Anderson made his first personal appearance in Hong Kong for the launch event, which also marked the seasonal collections' global debut.



In June 2015, JOYCE and influential British retailer Machine-A launched a cross-cultural partnership to highlight the work of selected Chinese and British fashion graduates, selecting a total of eight capsule collections, sold exclusively at JOYCE Pacific Place, Machine-A London, and online at SHOWstudio.com, a fashion website founded and directed by photographer Nick Knight.

In July 2015, designer Thom Browne attended the in-store preview of his Spring/Summer 2016 men's collection. The promotion at the 2,200 square-foot triplex flagship boutique featured a live model display, special installation and in-store cocktail reception.

In August 2015, to launch the Autumn/Winter 2015 multi-label collections, JOYCE partnered with design icon Giambattista Valli and famed Hong Kong photographer Wing Shya to produce *The Atelier Project* campaign. Featuring images from Valli's master artisans at work in his atelier, the campaign formed a snapshot of the dedicated efforts behind the season's collections.

In Hong Kong. JOYCE partnered with the renowned vintage curators Byronesque to promote the Fall/Winter 2015 collections. The resulting *Histoires* exhibition juxtaposed legendary vintage fashions, including Chanel, Alaïa, Comme des Garçons and Maison Martin Margiela, with pieces from the new season's collection, with all items available for purchase.

In October 2015, to celebrate the grand opening of the first sacai store in Mainland China and the label's Fall/Winter 2015 collection, designer and founder Chitose Abe co-hosted a series of events including an in-store cocktail reception and a party for 300 VIP guests at Beijing's historic Temple Hotel.

October 2015 also saw the debut of the JOYCE Creative Salon forum series, established to address important questions that affect the fashion and creative industries. "Objects of Desire: Fashion, Creation, and Innovation Reconsidered" was held at the Academy of Performing Arts, featuring British designer Christopher Kane, CEO of Intelligence Squared Group Yana Peel, former Asia managing director of innovative design firm IDEO Richard Kelly, and multi-media artist Elaine Ng. The forum was moderated by Angie Lau, lead anchor of the Bloomberg Asia TV channel.

Throughout November and December 2015, *The Pink Christmas at The Grand JOYCE* campaign targeted customers seeking creative solutions to the gift-giving demands of the holiday season. Partners included the Hong Kong patissier Ms B's CAKERY, accessories brands Yazbukey x Causse and Hexagone, luxury headphone brand Pryma, fashion labels Loewe, sacai, Rick Owens and Neil Barrett, toy designer Eric So, hatmaker Piers Atkinson, dollmaker Ning Lau, handbag label On Aura Tout Vu, and JOYCE's joint venture partner Marni, whose charity project Marni Go-Round supports severely disabled children in India.

To mark three decades of Yohji Yamamoto's successful partnership with JOYCE. Hong Kong photographer Wing Shya captured the final run-through on the eve of the designer's Spring/Summer 2016 womenswear show. The resulting Spring/Summer 2016 campaign, a continuation of the Fall/Winter 2015 *The Atelier Project*, launched in March 2016, and was well received.



In March 2016, JOYCE, the brand's partner since its inception, opened Asia's first Victoria Beckham boutique at The Landmark in Central. The launch of the 1,300 square-foot flagship was celebrated with a press/customer presentation, and a party hosted by designer Victoria Beckham and JOYCE.

In the same month, JOYCE opened a relocated and redesigned Dries Van Noten boutique at The Landmark. Mr. Van Noten's partnership with JOYCE goes back some two decades; in 1997, JOYCE opened the Belgian designer's first shop outside his hometown of Antwerp.

At the end of the month, the acclaimed Paris-based Colombian designer Esteban Cortázar attended the Hong Kong debut of his eponymous label, receiving extensive press and social media coverage.

Throughout the year, JOYCE carried out exclusive product collaborations with mono-brand partners. For the launch of his Fall/Winter 2015 collection, Neil Barrett designed a special capsule collection sold at Neil Barrett Landmark boutique. In celebration of Alexander Wang's 10th anniversary, JOYCE and the fashion house jointly crowd-sourced a 10-year capsule collection, sold exclusively at Alexander Wang stores and the brand's website. To celebrate DSquared's 20th anniversary, the label created a special "Dean & Dan Around the World" Hong Kong T-shirt capturing their glam aesthetic. The unisex pieces were sold exclusively at the Harbour City and IFC shops.

JOYCE multi-label stores also featured an array of special designer collaborations. Haider Ackermann created a capsule collection to celebrate five years at JOYCE. Raf Simons joined forces with JOYCE to launch a collection inspired by his early years at design school and the music/youth culture of the time. Legendary Parisian custom trunk-maker MOYNAT partnered with JOYCE Central on the global launch of its Limousine Voyage line.

The JOYCE One Card, which provides customers with a comprehensive range of privileges and special offers at JOYCE stores and affiliated boutiques in Hong Kong, Taiwan and Mainland China, continued to make a significant financial and marketing contribution.

Dividend

With respect to this year's results and our continuing concerns for the coming financial year, the Board declares no payment of dividend (2014/15: interim dividend of 2 cents per share in lieu of recommending a final dividend) for the financial year.

The Board is fully confident in the ability of the Group's leadership and employees, as soon as market conditions return to a healthy state, to successfully navigate the various challenges which face the company specifically and the luxury fashion retailing industry generally. We remain grateful to them and to all JOYCE stakeholders for their support and contributions. On behalf of the Board, I also wish to extend my heartfelt thanks to Mr. Eric F. C. Li, who stepped down from the Board on 31 March 2016 after 25 years of service. His counsel will be missed by the Company. I would also like to welcome Mr. T. Y. Ng, who joined the Board as Independent Non-executive Director effective from 1 April 2016.

Stephen T. H. Ng

Chairman

22 June 2016



Set out below is information disclosed pursuant to the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"):

(A) MANAGEMENT DISCUSSION AND ANALYSIS

(I) Business Review

An analysis of the Group's business for the year under review is given in the Chairman's Statement under the section headed "Business Review".

(II) Financial Review

(i) Review of 2015/16 Results

The Group recorded a loss attributable to owners of the Company of HK\$78.0 million for the year ended 31 March 2016, compared with a profit of HK\$33.1 million for the previous year. Loss per share was 4.8 cents (2014/15: Earnings per share of 2.0 cents).

Group revenue declined by 11.0% to HK\$1,179.4 million (2014/15: HK\$1,325.8 million). Gross margin dropped by 3.0 percentage points.

Hong Kong division revenue dropped by 10.5% against the previous year and accounted for 83.8% of Group revenue (2014/15: 83.3%). Further adversely affected by declining gross margin and escalating rental costs, the Hong Kong division incurred an operating loss of HK\$28.0 million for the year (2014/15: a profit of HK\$78.6 million).

Mainland China division revenue recorded a drop of 15.8% against the same period last year. Gross margin also declined by 4.0 percentage points due to increased stock provision for slower stock-turn. Coupled with an additional provision for an onerous contract of HK\$14.1 million (2014/15: HK\$7.9 million) against the JOYCE shop at Shanghai IAPM, the Mainland China division incurred an operating loss of HK\$47.1 million (2014/15: loss of HK\$31.6 million).

For the year under review, the Marni joint venture business posted a loss contribution of HK\$6.7 million (2014/15: profit contribution of HK\$0.6 million) due to a drop in revenue and increased operating costs.

(ii) Liquidity and Financial Resources

At 31 March 2016, the Group's financial position remained liquid with total cash deposits and cash on hand amounting to HK\$301.7 million. No bank borrowings were outstanding at 31 March 2016.

(iii) Foreign Exchange Risk Management

Most of the Group's imported purchases are denominated in foreign currencies, primarily in euros. To minimise exposure to foreign exchange fluctuations, the Group from time to time reviews its foreign exchange position and, if appropriate and necessary, hedges its exposure by means of forward contracts.

(iv) Finance

At 31 March 2016, the Group had banking facilities totalling HK\$254.8 million (2015: HK\$254.8 million).



(v) Employees

The Group employed 537 staff as at 31 March 2016. Employees are remunerated according to the nature of their positions and market trends, with merit components incorporated in annual salary increments to reward and motivate individual performance. The Group provides appropriate various job-related training programs to staff. Total staff costs for the year ended 31 March 2016 amounted to HK\$173.1 million

(vi) Business Model

Founded in 1970 and headquartered in Hong Kong, the Group is principally engaged in the retail and wholesale distribution, primarily under exclusive franchise agreements, of leading international fashion, accessory and beauty product brands in Greater China. Hong Kong distribution accounts for approximately 84% of the Group's total annual revenue.

As at 31 March 2016, the Group's retail operations comprise a total of 50 outlets in Hong Kong, mainland China and Taiwan, including multi-label stores under the name JOYCE and JOYCE Warehouse, mono-brand boutiques including Marni shops in a joint venture partnership with Marni Group s.r.l., and shops under the name JOYCE Beauty and JOYCE Grooming.

The Group operates two mainland China offices, one in Shanghai and one in Beijing, to provide local logistics support to the mainland China operations. Two additional offices, one in Milan and another in Paris, provide procurement support to the Group's merchandising department.

(vii) Business Strategy

With a strong competitive advantage in store design, merchandising, marketing and customer relationship management, the Group continues to build on its success in identifying and promoting less well-established designers and brands with strong growth potential while sustaining the growth of well-established labels.

The buying and editing of seasonal fashion collections are based on knowledge of customer preferences and detailed customer data analysis. The Joyce Card was introduced in the 1990s and is an important component of the Group's innovative marketing and customer-loyalty program.

The Group optimises profitability and productivity through prudent inventory management and strict overhead controls, and through strategic site selection for mono-brand and multi-label retail outlets.

The Group believes that the high-end multi-label segment of the mainland China specialty retail market is underserved, and presents an attractive long-term growth opportunity.



(B) BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

(I) Directors

Stephen Tin Hoi NG, Chairman (Age: 63)

Mr. Ng has been a Director of the Company since 2000 and became its Chairman in November 2007. He also serves as a member and the chairman of the Company's Nomination Committee. Mr. Ng is chairman and managing director of the publicly listed The Wharf (Holdings) Limited ("Wharf"). Among other companies in Hong Kong and Singapore of which Mr. Ng serves as a director, he is deputy chairman of Wheelock and Company Limited ("Wheelock"), chairman of Harbour Centre Development Limited ("Harbour"), i-CABLE Communications Limited ("i-CABLE") and Wheelock Properties (Singapore) Limited ("WPSL") as well as a non-executive/non-independent director of Hotel Properties Limited, all being publicly listed companies.

Mr. Ng was born in Hong Kong in 1952 and grew up in Hong Kong. He attended Ripon College in Ripon, Wisconsin, U.S.A. and the University of Bonn, Germany, from 1971 to 1975, and graduated with a major in mathematics. He was formerly a non-executive director of Greentown China Holdings Limited, a company publicly listed in Hong Kong, until his resignation effective 27 March 2015. He is currently chairman of Project WeCan Committee, chairman of Hong Kong General Chamber of Commerce and a council member of the Employers' Federation of Hong Kong and Hong Kong Trade Development Council respectively.

Antonio CHAN, Director (Age: 68)

Mr. Chan, *DMin, FCA (AUST), FCPA, FGIA, FHKIOD*, has been an Independent Non-executive Director ("INED") of the Company since 2004. He also serves as a member and the chairman of the Company's Audit Committee, and a member of the Company's Remuneration Committee and Nomination Committee. He was formerly an INED of Surface Mount Technology (Holdings) Limited, a company delisted in September 2014, until his resignation in October 2014. Mr. Chan has spent more than 40 years in the accounting profession and practised as a certified public accountant in Hong Kong for over 20 years. He has had extensive experience in management, auditing and investigation, executive recruitment, business consulting, corporate finance and administration. He currently serves as a non-stipendiary minister in an international church. Mr. Chan is a Chartered Accountant and Certified Practising Accountant in Australia and a Fellow of the Hong Kong Institute of Certified Public Accountants, the Governance Institute of Australia and The Hong Kong Institute of Directors. He holds a Doctor of Ministry degree from the King's University, United States.

Starting from April 2016, Mr. Chan's remuneration for acting as an INED and as Chairman of the Company's Audit Committee would be HK\$45,000 per annum and HK\$10,000 per annum respectively.

Doreen Yuk Fong LEE, Director (Age: 60)

Ms. Lee has been a Director of the Company since 2003. She is a vice chairman of Wharf and the chairman of Wharf China Estates Limited and Wharf Estates Limited, both being wholly-owned subsidiaries of Wharf. She is a graduate of The University of Hong Kong where she obtained her bachelor's degree in Arts (Hon).



Eric Kai Kin LO, Director (Age: 67)

Mr. Lo has been an INED of the Company since 1998. He also serves as a member and the chairman of the Company's Remuneration Committee, and a member of the Company's Audit Committee. Mr. Lo is an INED of publicly-listed The Sincere Company, Limited as well as a director of several companies in Hong Kong.

Starting from April 2016, Mr. Lo's remuneration for acting as an INED would be HK\$45,000 per annum.

Tze Yuen NG, Director (Age: 68)

Mr. Ng, ACPA, ACMA, was a Non-executive Director of the Company between October 2000 and August 2008 and has been an INED of the Company since April 2016. He also serves as a member of the Company's Audit Committee and Nomination Committee. Furthermore, Mr. Ng was formerly a Director of Wharf until his retirement in January 2015 as well as a Director of Harbour until his resignation in April 2013.

Starting from April 2016, Mr. Ng's remuneration for acting as an INED would be HK\$45,000 per annum.

Paul Yiu Cheung TSUI, Director (Age: 69)

Mr. Tsui, FCCA, FCPA, FCMA, CGMA, FCIS, CGA-Canada, has been a Director of the Company since 2000. He also serves as a member of the Company's Audit Committee and Remuneration Committee as well as a director of certain subsidiaries of the Company. Furthermore, he is an executive director and the group chief financial officer of Wheelock and a vice chairman and the group chief financial officer of Wharf. Mr. Tsui joined Wheelock/Wharf group in 1996 and became Wheelock's director in 1998. He is presently a director of i-CABLE. Furthermore, he is the vice chairman of Wheelock Properties Limited, a wholly-owned subsidiary of Wheelock. Mr. Tsui was formerly a non-executive director of Greentown China Holdings Limited until his resignation in July 2015 as well as a director of both Harbour and WPSL until his resignation in August 2015. He is currently a general committee member of the Employers' Federation of Hong Kong and the chairman of functional group "Property & Construction".

Note: The Company confirms that it has received written confirmation from each of the INEDs confirming their independence pursuant to Rule 3.13 of the Listing Rules, and considers them independent.

(II) Senior Management

Andrew D. F. KEITH, President (Age: 46)

Mr. Andrew Keith is the President of Greater China multi-brand fashion retail groups Lane Crawford and JOYCE Boutique. Mr. Keith was appointed President of JOYCE Boutique in 2008, and since his appointment, has successfully redefined JOYCE's position as the pinnacle of fashion and creativity, and revamped its stores and brand assortment. He also secured franchise agreements for management and distribution of some of JOYCE's most popular brands including Rick Owens and Alexander McQueen. Mr. Keith brings more than 22 years experience in the fashion industry across product development and design, merchandising and brand management to The Lane Crawford JOYCE Group.



(C) DIRECTORS' INTERESTS IN SECURITIES

As recorded in the register kept by the Company under section 352 of the Securities and Futures Ordinance (the "SFO") in respect of information required to be notified to the Company and the Stock Exchange by the Directors and/or Chief Executive of the Company pursuant to the SFO or to the Model Code for Securities Transactions by Directors of Listed Issuers, there were no interests, both long and short positions, held as at 31 March 2016 by any of the Directors or Chief Executive of the Company in shares, underlying shares or debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO), nor had there been any rights to subscribe for any shares, underlying shares or debentures of the Company and its associated corporations held by any of them at any time during the financial year.

(D) SUBSTANTIAL SHAREHOLDERS' INTERESTS

Given below are the names of all parties, who/which were, directly or indirectly, interested in 5% or more of any class of voting shares of the Company as at 31 March 2016, the respective relevant numbers of shares in which they were, and/or were deemed to be, interested as at that date as recorded in the register kept by the Company under section 336 of the SFO (the "Register") and the percentages which the shares represented to the total number of shares in issue of the Company:

| | Names | No. of Ordinary Shares (percentage based on number of shares in issue) |
|-------|---|---|
| (i) | JoyBo International Limited ("JBIL") | 1,183,838,723 (72.90%) |
| (ii) | Wisdom Gateway Limited ("WGL") | 1,183,838,723 (72.90%) |
| (iii) | HSBC Trustee (C.I.) Limited ("HSBC CI") | 1,183,838,723 (72.90%) |
| (i∨) | Mr. Peter K. C. Woo | 1,183,838,723 (72.90%) |

Notes.

- (1) The total number of shares of the Company in issue as at 31 March 2016 was 1,624,000,000.
- (2) Duplication occurs in respect of all of the shareholdings stated above in that they all represent the same block of shares.
- (3) HSBC CI's deemed shareholding interests stated above were held by virtue of its 100% shareholding interest in WGL.
 HSBC CI held the interest in WGL as the trustee of a trust of which Mr. Peter K. C. Woo is the settlor.
- (4) WGL's deemed shareholding interests stated above were held through its wholly-owned subsidiary, JBIL.

All the interests stated above represented long positions and as at 31 March 2016, there were no short position interests recorded in the Register.

(E) PENSION SCHEMES

Details of the pension schemes of the Group and the employers' pension costs charged to the consolidated income statement for the year under review are set out in Note 2.16(c) to the consolidated Financial Statements on pages 87 and 88, and Note 7 on page 107 respectively.



The total employers' pension cost in respect of all pension schemes of the Group, including the cost related to the Mandatory Provident Fund which is not operated by the Group, charged to consolidated income statement during the year ended 31 March 2016 amounted to HK\$11.8 million after utilisation of forfeitures in the amount of HK\$0.5 million to reduce the Group's contributions.

(F) MAJOR CUSTOMERS & SUPPLIERS

For the financial year ended 31 March 2016:

- (i) the aggregate amount of purchases (not including the purchases of items which are of a capital nature) attributable to the five largest suppliers represented less than 30% of the Group's total purchases;
- (ii) the aggregate amount of revenue from sales of goods or rendering of services attributable to the five largest customers represented less than 30% of the Group's total revenue;
- (iii) as far as the Directors are aware, neither the Directors, their close associates, nor those Shareholders whom to the knowledge of the Directors own more than 5% of the number of issued shares of the Company, had any interest in the Group's five largest suppliers or customers.

(G) DIRECTORS' INTERESTS IN COMPETING BUSINESS

Set out below is information disclosed pursuant to Rule 8.10 of the Listing Rules.

Mr. P. Y. C. Tsui, being also a director of certain subsidiaries of the Company's holding company, namely, Wisdom Gateway Limited ("WGL"), is considered under Rule 8.10 of the Listing Rules as having an interest in certain subsidiary(ies) of WGL which is/are engaged in retail businesses or an interest in certain sub-holding company(ies) of the relevant subsidiary(ies).

The Lane Crawford store and some other retail businesses carried on by the relevant subsidiary(ies) of WGL to a certain extent constitute competing businesses of the Group. Nevertheless, since the retail businesses of the Group are primarily targeted at different sectors of the market and would attract customers of different spending power or habit compared to those carried on by the relevant subsidiary(ies) of WGL, the Group considers that its interests in the relevant sector of retailing business is adequately safeguarded.

For safeguarding the interests of the Group, the INEDs and the Audit Committee of the Company would on a regular basis review the business and operational results of the Group to ensure, *inter alia*, that the Group's retailing businesses are and continue to be run on the basis that they are independent of, and at arm's length from, that of WGL group.

(H) PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the laws or regulations of Bermuda (in which country the Company was incorporated) which, in the event of new shares being issued by the Company, would oblige the Company to offer new shares to existing Shareholders, or, in the event of any Shareholders intending to dispose of any of their shareholdings in the Company, would require such Shareholders to offer to sell the relevant shares to other Shareholders of the Company.



(I) BANK LOANS, OVERDRAFTS AND OTHER BORROWINGS

No bank borrowings were outstanding as at 31 March 2016.

(J) INTEREST CAPITALISED

No interest was capitalised by the Group during the financial year.

(K) PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors as at the date of this report, the Company has maintained the prescribed public float under the Listing Rules throughout the financial year ended 31 March 2016.

(L) DISCLOSURE OF CONNECTED TRANSACTIONS

Set out below is information in relation to certain continuing connected transactions involving the Company and/or its subsidiaries, particulars of which were previously disclosed in the announcements of the Company dated 28 March 2014 and 6 March 2015 respectively and are required under the Listing Rules to be disclosed in the Annual Report and Financial Statements of the Company.

(I) Master Agreement for leasing transactions with rents payable by the Group There existed a master agreement (the "Master Agreement (Rents Payable)") entered into between the Company and WGL on 28 March 2014 for a term of three years from 1 April 2014 to 31 March 2017 for the purposes of, *inter alia*: (i) regulating certain concession arrangements with Lane Crawford (Hong Kong) Limited (a wholly-owned subsidiary of WGL) ("LCHK") for the use of premises by the Group at various retail spaces inside various Lane Crawford stores operated by LCHK at different premises. Such retail spaces are needed by the Group for the purpose of operation of its retail businesses; (ii) regulating certain tenancy arrangements for commercial spaces, including office and retail spaces, between the Group on the one hand and WGL and/or its subsidiaries on the other hand; and (iii) adopting an annual cap amount of HK\$46 million in respect of the rental and/or turnover commission payable by the Group to WGL group for each of the financial years ended/ending 31 March 2015, 2016 and 2017.

The aggregate annual rental/turnover commission paid by the Group to WGL and/or its subsidiaries including LCHK under the individual concession arrangements and tenancy agreements as covered by the Master Agreement (Rents Payable) amounted to HK\$36.0 million for the financial year ended 31 March 2016.

As WGL is a substantial shareholder of the Company, the Master Agreement (Rents Payable) together with various transactions contemplated and/or governed thereunder constitute continuing connected transactions for the Company under the Listing Rules.



(II) Master Agreement for leasing transactions with rents receivable by the Group There existed a master concession agreement (the "Master Concession Agreement (Rents Receivable)") entered into between the Company and WGL on 4 March 2015 for a term of three years from 1 April 2015 to 31 March 2018 for the purpose of, *inter alia*, regulating various concession arrangements between certain subsidiaries of the Company as tenants (the "Eligible Head Tenants") and certain subsidiaries and/or associated companies of WGL as concessionaires (the "Eligible Concessionaires") in respect of the leasing of various retail spaces inside various JOYCE shops and adopting an annual cap amount of HK\$36 million in respect of the rental and/or turnover commission payable by WGL group to the Group for each of the financial years ended/ending 31 March 2016, 2017 and 2018.

The aggregate annual rental/turnover commission received by the Group from WGL group under various individual concession agreements as covered by the Master Concession Agreement (Rents Receivable) amounted to HK\$33.2 million for the financial year ended 31 March 2016.

As WGL is a substantial shareholder of the Company, the Master Concession Agreement (Rents Receivable) together with various transactions contemplated and/or governed thereunder constitute continuing connected transactions for the Company under the Listing Rules.

(III) Confirmation from Directors etc.

The Directors, including the INEDs, of the Company have reviewed the continuing connected transactions mentioned under section L(I) & L(II) above (collectively, the "Transactions") and confirmed that the Transactions were entered into:

- (a) by the Group in the ordinary and usual course of its business;
- (b) on normal commercial terms or better; and
- (c) according to the agreements governing such Transactions on terms that are fair and reasonable and in the interests of the Shareholders of the Company as a whole.

The Group has followed the specific pricing terms set out in the relevant agreements for the Transactions conducted during the year.

In accordance with paragraph 14A.56 of the Listing Rules, the Board of Directors engaged the Company's auditors to perform procedures on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants.

The auditors of the Company have confirmed that nothing has come to their attention that caused them to believe that the Transactions:

- (1) had not been approved by the Company's Board of Directors;
- (2) were not, in all material aspects, in accordance with the pricing policies of the Group for transactions involving the provision of goods and services by the Group;



- (3) were not entered into, in all material aspects, in accordance with the relevant agreements governing the Transactions; and
- (4) have exceeded the relevant cap amounts, where applicable, during the financial year ended 31 March 2016

Note.

Certain particulars of the related party transactions entered into by the Group during the financial year ended 31 March 2016 have been disclosed in Note 26 to the consolidated Financial Statements on page 128. Those related party transactions disclosed in item (a) also constitute connected transactions (as defined in the Listing Rules) for the Company and the Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

(M) PRINCIPAL RISKS AND UNCERTAINTIES

Set out below are the principal risks and uncertainties that are considered significant to the Group's businesses, results of operations and financial conditions.

Fashion trends

The designer fashion and specialty retailing industries are sensitive to fast changing consumer preferences. The Group's ability to identify emerging fashion-forward brands with strong growth potential and to spot influential cultural and lifestyle trends is key to the sustained growth of the Group's core business. The Group employs a highly experienced merchandising team with the requisite professional knowledge, insights and corporate resources to anticipate and capitalize on customer demand.

Brand image and reputation

Brand image and reputation are vital to the luxury retail industry, especially with respect to the Group's multi-brand fashion and beauty store business model. The Group places great emphasis on due diligence in selecting brand partners, with selection criteria including product style and design, quality of materials used and each prospective brand's credentials and history.

Intensified competition from online sellers

The popularity of online shopping is disruptive and poses a growing threat to the Group's existing core business of traditional bricks-and-mortar specialty retailing. To mitigate these risks, the Group actively develops new strategies for strengthening customer loyalty, adding unique offline value to the shopping experience and enhancing marketing communications with VIP customers.

Store locations and lease renewals

The Group's retail store operations are necessarily situated at prime urban locations and districts. As suitable locations are limited in supply, their availability and respective commercial leasing terms are external factors over which the Group has minimal control.

Legal and compliance risks

The Group has policies and procedures in place to ensure full compliance with relevant laws and regulations that have a significant impact on the Group's business and operations. Management regularly reviews and assesses the impact of any recent changes and developments in applicable laws, rules and regulations, and seeks external advice when deemed necessary.



Financial risks

The Group is exposed to financial risks including foreign exchange risk, credit risk, liquidity risk and cash flow interest rate risk in the normal course of its business. For further details of such risks and relevant policies, please refer to note 3 to the consolidated financial statements from pages 91 to 99.

(N) CORPORATE SOCIAL RESPONSIBILITY

Environmental policies and performance

The Group is committed to protecting the natural environment and resources by incorporating environmental considerations in its planning and operational decisions, conducting its operations in a manner that prevents pollution and conserves energy and resources, and promoting environmental awareness among staff and other stakeholders. Various measures including waste recycling, re-use of envelopes for internal mail, and minimizing printing and photocopying are actively encouraged by management. The Group has been in compliance with the Product Eco-responsibility Ordinance in respect of plastic shopping bag charging since its full implementation on 1 April 2015 and opted to donate all monies received from plastic bag charges to Friends of the Earth (HK) Charity Limited, a leading environmental advocate for environmental protection.

Group employees undertook several charitable initiatives during the year, notably two programs to aid children in Nepal. In response to the earthquake in April 2015 which struck the region, JOYCE staff with culinary skills raised funds through the Cook for Nepal project. With the approach of winter, for the third consecutive year, staff hand-knitted woolen hats for Nepalese children. In the space of six weeks, nearly 3,000 woolen hats were produced.

Compliance with laws and regulations

The Group fully complies with relevant laws and regulations that have significant impact on its operations, including but not limited to laws in relation to environment, employment and occupational safety, customer data protection, listing rules compliance and tax rules applicable in the various regions where the Group operates. The Group is not aware of any incidence of material non-compliance during the year.

Employee relations

The Group places the utmost importance on employee relations and recognises staff as the most valuable assets of the Company. The Group provides employees with individualised on-the-job training and development opportunities to support their career goals.

Relationships with customers

The Group is committed to providing the highest standards of products and services to its customers. The Group has made customer satisfaction its highest priority and to that end has developed a loyalty card programme that offers a wide range of membership privileges and special offers.

Relationships with suppliers

The Group has established productive long-term relationships with a global roster of leading fashion designers and industry suppliers. The Group and its business partners are mutually committed to providing high-quality, high-value products to JOYCE customers, often on a locally exclusive basis.



(A) CORPORATE GOVERNANCE PRACTICES

During the financial year ended 31 March 2016, all the code provisions set out in the Corporate Governance Code (the "CG Code") in Appendix 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited were met by the Company.

(B) DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 of the Listing Rules. The Company has made specific enquiry of all Directors and all of them have confirmed that they have complied with the required standard set out in the Model Code during the financial year ended 31 March 2016.

(C) BOARD OF DIRECTORS

(I) Composition of the Board, Number of Board/General Meetings and Directors' Attendance

The Company's Board has a balance of skills and experience and a balanced composition of executive and non-executive directors. Four Board meetings and one general meeting were held during the financial year ended 31 March 2016. The composition of the Board and attendance of the Directors are set out below:

| | Attendance/Number of Meeting(s) | | | |
|--|---------------------------------|--------------------------|--|--|
| Directors | Board Meetings | General Meeting | | |
| Chairman Stephen T. H. Ng | 4/4 | 1/1 | | |
| Non-executive Directors Doreen Y. F. Lee Paul Y. C. Tsui | 4/4 4/4 | 1/1 1/1 | | |
| Independent Non-executive Directors Antonio Chan Eric F. C. Li (resigned on 1 April 2016) Eric K. K. Lo T. Y. Ng (appointed on 1 April 2016) | 4/4 4/4 4/4 N/A | 0/1 1/1 1/1 N/A | | |

Each Director of the Company has been appointed on the strength of his/her calibre, experience and stature, and his/her potential to contribute to the proper guidance of the Group and its businesses. Apart from formal meetings, matters requiring Board approval were arranged by means of circulation of written resolutions.



(II) Board Diversity

The Company's Board has adopted a Board Diversity Policy (the "Policy"). Under the Policy, the Company recognises and embraces the benefits of having a diverse Board with a vision for the Company to achieving a sustainable and balanced development. Appointments of Directors are made on merits while having due regard for the benefits of diversity of the Board.

At present, 50% of the Directors on the Board are Independent Non-executive Directors ("INED(s)"). They represent diverse career experience in both international and local enterprises. They bring with them diverse professional backgrounds, spanning management, auditing, consulting and corporate finance.

The board composition reflects various cultural and educational backgrounds, professional development, length of service, knowledge of the Company and a broad range of individual attributes, interests and values. The Board considers the current Board composition has provided the Company with a good balance and diversity of skills and experience appropriate to the requirements of its business. The Board will continue to review its composition from time to time taking into consideration specific needs for the Group's business.

(III) Operation of the Board

The Company is headed by an effective Board which makes decisions objectively in the interests of the Company. The Company's management has closely monitored changes to regulations that affect its corporate affairs and businesses, and changes to accounting standards, and adopted appropriate reporting format in its interim report, annual report and other related documents to present a balanced, clear and comprehensible assessment of the Group's performance, position and prospects. Where these changes are pertinent to the Company or Directors' disclosure obligations, the Directors are either briefed during Board meetings or issued with regular updates and materials to keep them abreast of their responsibilities and of the conduct, business activities and development of the Group. Newly appointed Directors receive briefings and orientation on their legal and other responsibilities as a Director and the role of the Board. The Company has also provided appropriate information in a timely manner to the Directors to enable them to make an informed decision and to discharge their duties and responsibilities as Directors of the Company.

There is a clear division of responsibilities between the Board and the management. Decisions on important matters are specifically reserved to the Board while decisions on the Group's general operations are delegated to the management. Important matters include those affecting the Group's strategic policies, major investment and funding decisions and major commitments relating to the Group's operations.

(IV) Directors' Continuous Professional Development

The Company has arranged for Directors to attend training sessions and forums which place emphasis on the roles, functions and duties of a listed company director, as well as the development of regulatory updates and issues. All Directors are required to provide training records to the Company and the training records are maintained by the Company Secretary.

According to the records of training maintained by the Company Secretary, all the current Directors have, during the financial year under review, pursued continuous professional development and relevant details are set out below:



| Directors | Type of trainings (See Remarks) |
|--------------------------------------|------------------------------------|
| Stephen T. H. Ng | A, B |
| Doreen Y. F. Lee | A, B |
| Paul Y. C. Tsui | A, B |
| Antonio Chan | A, B |
| Eric K. K. Lo | В |
| T. Y. Ng (appointed on 1 April 2016) | N/A |

Remarks:

- A: attending seminars and/or conferences and/or forums
- B: reading journals, updates, articles and/or materials, etc.

(D) CHAIRMAN AND CHIEF EXECUTIVE

The posts of Chairman and Chief Executive are distinct and separate.

The Chairman, namely, Mr. Stephen T. H. Ng, who is a Non-executive Director, is responsible for leading and managing the operation of the Board, focuses on Group strategies and Board issues, and ensures a cohesive working relationship between members of the Board and management. He also monitors the performance of the Senior Management of the Group. Presently, no employee of the Company holds the office of chief executive. The job functions of chief executive of the Company and the Group are performed by Mr. Andrew D. F. Keith and he is accountable to the Chairman.

(E) APPOINTMENT AND RE-ELECTION OF DIRECTORS

Under the Company's Bye-laws, all Directors of the Company are subject to retirement at each Annual General Meeting and are subject to re-election. The re-election of each of those INEDs who has served on the Board for more than nine years is subject to (i) a separate resolution to be approved by Shareholders at the relevant annual general meeting; and (ii) further information being given to Shareholders together with the notice of meeting regarding the reasons why the Board believes the relevant Director is still independent and should be re-elected.

(F) BOARD COMMITTEES

(I) Audit Committee

The Company has set up an Audit Committee ("AC") comprising four members, namely Mr. Antonio Chan, Mr. Eric K. K. Lo, Mr. T. Y. Ng, all of whom are INEDs, and Mr. Paul Y. C. Tsui, a Non-executive Director of the Company, with Mr. Antonio Chan acting as the chairman of the AC.

All AC members have sufficient experience in reviewing audited financial statements as aided by the auditors of the Group whenever required. In addition, Mr. Antonio Chan, Mr. Paul Y. C. Tsui and Mr. T. Y. Ng have the appropriate professional qualifications and/or experience in financial matters.

Three AC meetings were held during the financial year ended 31 March 2016. Attendance of the AC members is set out below:



| Members | Attendance/Number of Meetings |
|--|-------------------------------|
| Antonio Chan, <i>Chairman</i> | 3/3 |
| Eric K. K. Lo | 3/3 |
| T. Y. Ng (appointed as a member with effect from 1 April 2016) | N/A |
| Paul Y. C. Tsui | 3/3 |

(i) The terms of reference of the AC, which were revised in February 2016 to formally incorporate risk management, are aligned with the provisions set out in the CG Code and the recommendations set out in "A Guide for Effective Audit Committees" issued by the Hong Kong Institute of Certified Public Accountants. Given below are the main duties of the AC:

(A) Relationship with the Company's external auditors

- (a) to be primarily responsible for making recommendation to the Board on the appointment, reappointment and removal of the external auditors, and to approve the remuneration and terms of engagement of the external auditors, and any questions of their resignation or dismissal;
- (b) to review and monitor the external auditors' independence and objectivity and the effectiveness of the audit process in accordance with applicable standards. The AC should discuss with the auditors the nature and scope of the audit and reporting obligations before the audit commences; and
- (c) to develop and implement policy on engaging an external auditor to supply non-audit services. For this purpose, "external auditor" includes any entity that is under common control, ownership or management with the audit firm or any entity that a reasonable and informed third party knowing all relevant information would reasonably conclude to be part of the audit firm nationally or internationally. The AC should report to the Board, identifying and making recommendations on any matters where action or improvement is needed.

(B) Review of the Company's financial information

- (a) to monitor integrity of financial statements of the Company and the Company's annual report and accounts, half-year report and, if prepared for publication, quarterly reports, and to review significant financial reporting judgments contained in them. In reviewing these reports before submission to the Board, the AC should focus particularly on:
 - (i) any changes in accounting policies and practices;
 - (ii) major judgmental areas;
 - (iii) significant adjustments resulting from audit;
 - (iv) the going concern assumptions and any qualifications;



- (v) compliance with accounting standards; and
- (vi) compliance with the Listing Rules and legal requirements in relation to financial reporting;
- (b) regarding (B)(a) above:-
 - (i) the AC members should liaise with the Company's Board and Senior Management and the AC must meet, at least twice a year, with the Company's external auditors; and
 - (ii) the AC should consider any significant or unusual items that are, or may need to be, reflected in the report and accounts, it should give due consideration to any matters that have been raised by the Company's staff responsible for the accounting and financial reporting function, or for compliance function or auditors (internal or external).

(C) Oversight of the Company's financial reporting system, and risk management and internal control systems

- to review the Company's risk management and internal control systems covering all controls; including financial, operational and compliance controls;
- (b) to discuss the risk management and internal control systems with management to ensure that management has performed its duty to have effective systems.
 This discussion should include the adequacy of resources, staff qualifications and experience, training programmes and budgets of the Company's accounting, internal audit and financial reporting functions;
- (c) to consider major investigation findings on risk management and internal control matters as delegated by the Board or on its own initiative and management's response to these findings and review the statements concerning risk management and internal control to be included in the annual report;
- (d) to ensure co-ordination between the internal and external auditors, to review and approve the annual internal audit plan, to ensure that the internal audit function is adequately resourced and has appropriate standing within the Company for it to carry out an analysis and independent appraisal of the adequacy and effectiveness of the Company's financial reporting system and risk management and internal control systems, and to review and monitor the effectiveness of the internal audit function;
- (e) to review the Group's financial and accounting policies and practices;
- (f) to review the external auditors' management letter, any material queries raised by the auditors to management about accounting records, financial accounts or systems of control and management's response;
- (g) to ensure that the Board will provide a timely response to the issues raised in the external auditors' management letter;



- (h) to report to the Board on the matters in the Code Provisions in the Listing Rules;
- to review arrangements employees of the Company can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters. The AC should ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action;
- (j) to act as the key representative body for overseeing the Company's relations with the external auditors; and
- (k) to consider other topics, as defined by the Board.

(D) Oversight of the Company's Corporate Governance Matters

- (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- (b) to review and monitor the training and continuous professional development of Directors and Senior Management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to consider other topics, as defined by the Board.
- (ii) The Group has adopted and established a Whistleblowing Policy & Procedures. The Company's AC has the delegated authority and responsibility, for employees and those who deal with the Group (e.g. customers and suppliers) to raise concerns, in confidence, with the Company Secretary, and any and all relevant complaints received may then be referred to the AC and/or Chairman of the Company about possible improprieties in any matter related to the Group.
- (iii) The work performed by the AC for the financial year ended 31 March 2016 is summarised below:
 - (a) review of the annual audit plan of the external auditors before the audit commences, and discussion with them about the nature and scope of the audit;
 - (b) approval of the remuneration and terms of engagement of the external auditors;
 - (c) review of the external auditors' independence and objectivity and the effectiveness of audit process in accordance with applicable standards;
 - (d) review of the half-year and annual financial statements before submission to the Board, with particular consideration of the points mentioned in paragraph (i)(B) above regarding the duties of the AC:



- (e) review of the internal audit report and annual audit plan of the internal audit function and its effectiveness:
- (f) review of the Group's risk management and internal control systems and the statements concerning risk management and internal control to be included in the annual report;
- (g) meeting with the external auditor;
- (h) review of whistle-blowing cases and relevant investigation results; and
- (i) review of the revised terms of reference of the AC for submission to the Board for adoption.

(II) Remuneration Committee

The Company has set up a Remuneration Committee (the "RC") comprising three members, namely Mr. Antonio Chan and Mr. Eric K. K. Lo who are both INEDs, and Mr. Paul Y. C. Tsui, a Non-executive Director of the Company, with Mr. Eric K. K. Lo acting as chairman of the RC.

One RC meeting was held during the financial year ended 31 March 2016. Attendance of the RC members is set out below:

| Members | Attendance/Number of Meetings |
|--------------------------------|-------------------------------|
| Eric K. K. Lo, <i>Chairman</i> | 1/1 |
| Antonio Chan | 1/1 |
| Paul Y. C. Tsui | 1/1 |

- (i) The terms of reference of the RC are aligned with the provisions set out in the CG Code. Given below are the main duties of the RC:
 - (a) to make recommendations to the Board on the Company's policy and structure for remuneration of all Directors and Senior Management, and on the establishment of a formal and transparent procedure for developing remuneration policy;
 - (b) to review and approve the management's remuneration proposals by reference to the Board's corporate goals and objectives;
 - (c) either:
 - (i) to determine, with delegated responsibility, the remuneration packages of individual executive Directors and Senior Management; or
 - (ii) to make recommendations to the Board on the remuneration packages of individual executive Directors and Senior Management.

This should include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment;



- (d) to make recommendations to the Board on the remuneration of non-executive Directors:
- (e) to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
- (f) to review and approve compensation payable to executive Directors and Senior Management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive:
- (g) to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
- (h) to ensure that no Director or any of his associates is involved in deciding his own remuneration; and
- (i) to advise Shareholders on how to vote with respect to any service contracts of Directors that require Shareholders' approval under the Listing Rules.
- (ii) The work performed by the RC, which has the delegated authority and responsibility, for the financial year ended 31 March 2016 is summarised below:
 - (a) review of the Company's policy and structure of all remuneration of Directors and Senior Management;
 - (b) consideration and approval of the emoluments for all Directors and Senior Management; and
 - (c) review of the level of fees for Directors and AC members.

The basis of determining the emoluments payable to its Directors and Senior Management by the Company is by reference to the level of emoluments normally paid by a listed company in Hong Kong to directors and senior executives of comparable calibre and job responsibilities so as to ensure a fair and competitive remuneration package as is fit and appropriate. The basis of determining the fee payable to each of the INEDs of the Company at the rate of HK\$45,000 per annum, and the fee payable to the Chairman of the AC at the rate of HK\$10,000 per annum is by reference to the level of fees of similar nature normally paid by a listed company in Hong Kong to its INEDs.

(III) Nomination Committee

The Company has set up a Nomination Committee (the "NC") comprising three members, namely, the Chairman of the Company Mr. Stephen T. H. Ng (as chairman of the NC) and two other members who are both INEDs of the Company, namely, Mr. Antonio Chan, Mr. Eric K. K. Lo (resigned as NC member with effect from 1 April 2016) and Mr. T. Y. Ng (appointed as a NC member with effect from 1 April 2016).



During the financial year ended 31 March 2016, no physical meeting of the NC was held and the work done by the NC was the acknowledgement of Mr. Eric F. C. Li's resignation as a Director of the Company and the recommendation to the Board of the appointment of Mr. T. Y. Ng as a Director of the Company both with effect from 1 April 2016 by way of resolution in writing.

The terms of reference of the NC are aligned with the provisions set out in the CG Code. Given below are the main duties of the NC:

- (a) to review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- (b) to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships;
- (c) to assess the independence of INEDs; and
- (d) to make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman of the Board and the chief executive.

(IV) CORPORATE GOVERNANCE FUNCTIONS

While the Board is and remains to be principally responsible for the corporate governance functions of the Company, it has delegated the relevant duties to the AC to ensure the proper performance of corporate governance functions of the Company. In this connection, the terms of reference of the AC include various duties relating to corporate governance matters which are set out in paragraph "(D) Oversight of the Company's Corporate Governance Matters" on page 22.

(G) AUDITOR'S REMUNERATION

The fees in relation to services for the financial year ended 31 March 2016, all related to the audit and taxation, provided by PricewaterhouseCoopers, the external auditor of the Company, amounted to HK\$1.5 million and HK\$0.2 million respectively.

(H) RISK MANAGEMENT AND INTERNAL CONTROLS

The Directors are ultimately responsible for the internal control system of the Group and, through the AC, have reviewed the effectiveness of the system, including the adequacy of resources, qualifications and experience of staff of the Group's accounting and financial reporting function, and their training programmes and budget. The internal control system comprises a well-defined organisational structure with specified limits of authority in place. Areas of responsibility of each business and operational unit are also clearly defined to ensure effective checks and balances.

Procedures have been designed for safeguarding assets against unauthorised use or disposition, maintenance of proper accounting records, assurance of the reliability of financial information for internal use or publication and compliance with relevant legislation and regulations. Such procedures are designed to manage risks of failure in operational systems and can provide reasonable assurance against material errors, losses or fraud.



The internal control function monitors compliance with policies and standards and the effectiveness of internal control structures across the whole Group. Findings regarding internal control matters are reported to the AC. A full set of internal control reports will also be provided to the external auditors.

A review of the effectiveness of the Group's internal control system and procedures covering all controls, including financial, operational and compliance and risk management, and the adequacy of, *inter alia*, resources, staff qualifications and experience, training programmes and budget of the Company's accounting and financial reporting function was conducted by the AC and subsequently reported to the Board during the financial year ended 31 March 2016. Based on the result of the review, in respect of the financial year ended 31 March 2016, the Directors considered that the internal control system and procedures of the Group were effective and adequate.

In preparation for the new CG Code Provision C.2.5, the Group has already set up a new internal audit team who will review the effectiveness of the risk management and internal control systems and also help to resolve and report any material internal control defects, if any, to the AC.

(I) DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Directors are responsible for overseeing the preparation of financial statements for the financial year ended 31 March 2016, which give a true and fair view of the financial position of the Company and of the Group and of the Group's results and cash flow for the year then ended and in compliance with the requirements of the Hong Kong Companies Ordinance, the laws of Bermuda and the applicable disclosure provisions of the Listing Rules.

The responsibilities of the external auditors are to form an independent opinion, based on the audit, on the financial statements.

In preparing the financial statements for the financial year ended 31 March 2016:

- (i) appropriate accounting policies are selected, applied consistently and in accordance with the Hong Kong Financial Reporting Standards;
- (ii) prudent and reasonable judgements and estimates are made; and
- (iii) the reasons for any significant departure from applicable accounting standards are stated, if applicable.



(J) COMMUNICATION WITH SHAREHOLDERS

A Shareholders Communication Policy has been adopted by the Company to ensure that Shareholders are provided with ready, equal and timely access to balanced and understandable information about the Company (including its financial performance, strategic goals and plans, material developments, governance and risk profile), in order to enable Shareholders to exercise their rights in an informed manner, and to allow Shareholders and the investment community to engage actively with the Company.

The Group uses several formal channels to ensure fair disclosure and comprehensive and transparent reporting of its performances and activities. Annual and interim reports are published/printed and sent to all Shareholders. Such reports and press releases are posted and are available for download at the Company's corporate website www.irasia.com/listco/hk/joyce/index.htm. Constantly being updated in a timely manner, the website contains a wide range of additional information on the Group's business activities. As a standard part of the investor relations programme to maintain a constant dialogue on the Group's performance and objectives, senior executives hold regular briefings and attend conferences with institutional investors and financial analysts.

The Company encourages its Shareholders to attend Annual General Meetings to ensure a high level of accountability and to stay informed of the Group's strategy and goals.

The Directors and external auditors attend the Annual General Meetings to answer Shareholders' questions.

(K) SHAREHOLDERS' RIGHTS

(I) Convene a Special General Meeting

Pursuant to the Bermuda Companies Act, on requisition of one or more Shareholders in aggregate holding not less than 10% of the paid-up capital of the Company carrying the right to vote at general meetings, the Directors of the Company must convene a special general meeting.

(II) Send Enquiries to the Board

The Company's corporate website provides email address, postal address, fax number and telephone number by which Shareholders may at any time address their concerns or enquiries to the Company's Board.

- (III) Make Proposals at General Meetings
 - (i) The procedures for proposing candidate(s) for election as Director(s) at a Shareholders' meeting are set out in the Corporate Governance section of the Company's corporate website.
 - (ii) The procedures for proposing resolution(s) to be moved at the Company's Annual General Meeting are as follows:
 - Shareholder(s) can submit a written requisition to move a resolution at the Company's Annual General Meeting pursuant to Section 79 of the Bermuda Companies Act 1981 if they –
 - (a) represent not less than 5% of the total voting rights of all Shareholders having at the date of the requisition a right to vote at the meeting to which the requisition relates; or



(b) are no less than 100 Shareholders holding the Company's shares.

The written requisition must -

- (1) contain the signatures of all the requisitionists (which may be contained in one document or in several documents in like form);
- be deposited at the Company's registered office in Bermuda (Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda) and its principal office in Hong Kong (26/F, One Island South, 2 Heung Yip Road, Wong Chuk Hang, Hong Kong) for the attention of the Company Secretary not less than 6 weeks (as required in most circumstances under the applicable laws) before the meeting in the case of a requisition requiring notice of a resolution and not less than 1 week before the meeting in the case of any other requisition; and
- (3) be accompanied by a sum of money reasonably sufficient to meet the Company's expenses in serving the notice of the resolution and circulating the statement given by the requisitions to all Shareholders in accordance with the requirements under the applicable laws and rules.

(L) CONSTITUTIONAL DOCUMENTS

There is no significant change in the Company's constitutional documents during the financial year ended 31 March 2016.



The Directors have pleasure in submitting their Report and the Audited Financial Statements for the financial year ended 31 March 2016.

PRINCIPAL ACTIVITIES AND TRADING OPERATIONS

The principal activities of the Company are investment holding and those of its principal subsidiaries are set out in Note 27(a) to the consolidated Financial Statements on page 130.

BUSINESS REVIEW

Discussion and analysis of the Group's business in accordance with Schedule 5 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) ("Companies Ordinance") as required under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited are covered in different sections of this Annual Report as set out below, which shall form an integral part of this Directors' Report:

- (a) Review of the Group's business and analysis using key performance indicators Chairman's Statement (pages 3 to 6) and Management Discussion and Analysis (Section A of Other Corporate Information) (pages 7 and 8)
- (b) Principal risks and uncertainties Section M of Other Corporate Information (pages 15 and 16) and Note 3 to the consolidated financial statements (pages 91 to 99)
- (c) Future development in the Group's business Chairman's Statement (page 3)
- (d) Discussion on the Group's environmental policies and performance, compliance with the relevant laws and regulations and an account of the Group's key relationship with its employees, customers and suppliers Corporate Social Responsibility (Section N of Other Corporate Information on page 16)

RESULTS

The results of the Group for the financial year ended 31 March 2016 are set out in the Consolidated Income Statement on page 65.

DIVIDENDS

The directors do not recommend the payment of any dividend in respect of the financial year ended 31 March 2016.



DONATIONS

The Company made no donations during the financial year.

DIRECTORS

The Directors of the Company during the financial year and up to the date of this Report are Mr. Stephen T. H. Ng, Mr. Antonio Chan, Ms. Doreen Y. F. Lee, Mr. Eric F. C. Li (resigned effective from 1 April 2016), Mr. Eric K. K. Lo, Mr. T. Y. Ng (appointed on 1 April 2016) and Mr. Paul Y. C. Tsui.

In accordance with the Company's bye-laws, all Directors will retire from the Board at the forthcoming Annual General Meeting and being eligible, offer themselves for re-election. None of the retiring Directors proposed for re-election at the forthcoming Annual General Meeting has a service contract with the Company which is not determinable by the employer within one year without payment of compensation (other than statutory compensation).

INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS

No transaction, arrangement or contract of significance in relation to the Company's business to which any subsidiary of the Company or the ultimate holding company of the Company or any subsidiary of such ultimate holding company was a party and in which a Director of the Company or any entities connected with a Director of the Company (such connected entities being construed in accordance with the Companies Ordinance) had a material interest, whether directly or indirectly, subsisted at the end of the financial year or at any time during that financial year.

MANAGEMENT CONTRACTS

No contracts for the management and administration of the whole or any substantial part of any business of the Company were entered into or existed during the financial year.

ARRANGEMENTS TO PURCHASE SHARES OR DEBENTURES

At no time during the financial year was the Company, any of its subsidiaries or its ultimate holding company or any subsidiary of that ultimate holding company a party to any arrangement to enable the Directors of the Company to acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.



EQUITY-LINKED AGREEMENT

No equity-linked agreement was entered into by the Company during the financial year or subsisted at the end of the financial year.

PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-Laws of the Company, every Director of the Company shall be entitled to be indemnified by the Company out of the assets of the Company against all costs, charges, losses, expenses and liabilities which he may sustain or incur in or about the execution and discharge of his duties or in relation thereto including any liability incurred by him in defending any proceeding, civil or criminal, which relate to anything done or omitted or alleged to have been done or omitted by him and in which judgment is given in his favour (or the proceedings are otherwise disposed of without any finding or admission of any material breach of duty on his part) or in which he is acquitted or in connection with any application under any statute for relief from liability in respect of any such act or omission in which relief is granted to him by the Court.

The Company has maintained directors' liability insurance which is in force throughout the financial year and up to the date of this report to provide appropriate insurance cover for all Directors of the Company and directors of the Company's subsidiaries.

PURCHASE, SALE OR REDEMPTION OF SHARES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any listed securities of the Company during the financial year.

AUDITOR

The Financial Statements now presented have been audited by PricewaterhouseCoopers, Certified Public Accountants, who retire and being eligible, offer themselves for re-appointment.

By Order of the Board **Kevin C. Y. Hui** *Company Secretary*

Hong Kong, 22 June 2016





羅兵咸永道

TO THE SHAREHOLDERS OF JOYCE BOUTIQUE HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Joyce Boutique Holdings Limited (the "Company") and its subsidiaries set out on pages 65 to 131, which comprise the consolidated statement of financial position as at 31 March 2016, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Company and its subsidiaries as at 31 March 2016, and of their financial performance and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

PricewaterhouseCoopers

Certified Public Accountants

Hong Kong, 22 June 2016



CONSOLIDATED INCOME STATEMENT

綜合收益表

For the year ended 31 March 2016 截至二〇一六年三月三十一日止年度

| | | Note 附註 | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|---|----------------------------|------------|-----------------------------------|-----------------------------------|
| Revenue | 收入 | 5 | 1,179,393 | 1,325,835 |
| Other income | 其他收益 | 6 | 39,332 | 48,942 |
| Direct costs and operating expenses | 直接成本及營業費用 | 7 | (1,125,289) | (1,157,676) |
| Selling and marketing expenses | 銷售及推銷費用 | 7 | (48,612) | (65,807) |
| Administrative expenses | 行政費用 | 7 | (110,288) | (97,408) |
| Other losses, net | 其他淨虧損 | 8 | (13,396) | (9,848) |
| Operating (loss)/profit | 營業(虧損)/盈利 | | (78,860) | 44,038 |
| Finance costs | 融資成本 | 9 | (12) | (14) |
| Share of (loss)/profit of an associate | 所佔聯營公司(虧損)/盈利 | 17 | (6,679) | 642 |
| (Loss)/profit before income tax | 扣除所得税前(虧損)/盈利 | | (85,551) | 44,666 |
| Income tax credit/(expense) | 所得税抵免/(費用) | 11 | 7,536 | (11,591) |
| (Loss)/profit attributable to owners of the Company | 公司股東應佔(虧損)/盈利 | | (78,015) | 33,075 |
| (Loss)/earnings per share - Basic and diluted | 每股(虧損)/盈利 一基本及攤薄 | 13 | (4.8 cents) 仙 | 2.0 cents 仙 |

The notes on pages 73 to 131 are an integral part of these consolidated financial statements.

載於第73至131頁之附註為綜合財務報表的整體部份



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

綜合全面收益表

For the year ended 31 March 2016 截至二〇一六年三月三十一日止年度

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|---|-------------------------------|--|-----------------------------------|
| (Loss)/profit for the year | 年度(虧損)/盈利 | (78,015) | 33,075 |
| Other comprehensive income/(loss): Items that will not be reclassified subsequently to profit or loss | 其他綜合收益/(虧損): 其後不會重分類至損益的項目 | | |
| Remeasurements of post-employment benefit obligations, net of tax | 離職後福利債務重計除税後損失 | _ | (1,538) |
| Items that have been reclassified or may be subsequently reclassified to profit or loss | 已經重分或其後可能會重分類至 損益的項目 | | |
| Net translation differences on foreign operations | 海外營運之匯兑淨差額 | | |
| - Subsidiaries | 一附屬公司 | (712) | 339 |
| - Associate | 一聯營公司 | (20) | 53 |
| Fair value changes on cash flow hedge and reclassification due to basis adjustments on | 現金流動對沖的公平值變動 (除税後)和因一般存貨的 | | |
| inventories, net of tax | 基準調整作出分類調整(除税後) | 6,141 | (6,141) |
| Total other comprehensive income/(loss) | 其他綜合總收益/(虧損) | 5,409 | (7,287) |
| Total comprehensive (loss)/income | 公司股東應佔綜合總(虧損)/收益 | | |
| attributable to owners of the Company | | (72,606) | 25,788 |

The notes on pages 73 to 131 are an integral part of these consolidated financial statements.

載於第73至131頁之附註為綜合財務報表的整體部份。



CONSOLIDATED STATEMENT OF FINANCIAL POSITION 綜合財務狀況表

As at 31 March 2016 於二〇一六年三月三十一日止年度

| | | Note 附註 | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|--------------|------------|-----------------------------------|-----------------------------------|
| ASSETS | 資產 | | | |
| Non-current assets | 非流動資產 | | | |
| Property, plant and equipment | 物業、廠房及設備 | 14 | 50,327 | 59,472 |
| Deposits, prepayments and other assets | 訂金、預付費用及其他資產 | 15 | 62,755 | 65,566 |
| Interest in an associate | 於聯營公司的權益 | 17 | 8,797 | 16,950 |
| Financial asset at fair value through | 按公平值透過損益記賬的 | | | |
| profit or loss | 金融資產 | 18 | 5,760 | 5,012 |
| Deferred income tax assets | 遞延所得税資產 | 24 | 9,233 | 9,610 |
| | | | 136,872 | 156,610 |
| Current assets | 流動資產 | | | |
| Inventories | 存貨 | | 242,729 | 283,816 |
| Trade and other receivables | 貿易及其他應收賬項 | 16 | 23,275 | 28,548 |
| Deposits, prepayments and other assets | 訂金、預付費用及其他資產 | 15 | 59,437 | 45,122 |
| Current income tax recoverable | 本期所得税抵免 | | 6,845 | _ |
| Cash and cash equivalents | 現金及現金等值項目 | 20 | 301,667 | 414,851 |
| | | | 633,953 | 772,337 |
| Total assets | 資產總額 | | 770,825 | 928,947 |



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

| | | Note 附註 | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|-------------|------------|-----------------------------------|-----------------------------------|
| EQUITY | | 113 H.T. | 70.11 1 70 | 78.17 1 78 |
| Equity attributable to owners of the Company | 公司股東應佔權益 | | | |
| Share capital | 股本 | 22 | 162,400 | 162,400 |
| Reserves | 儲備 | 23 | 410,347 | 515,433 |
| Total equity | 權益總額 | | 572,747 | 677,833 |
| LIABILITIES | 負債 | | | |
| Non-current liabilities | 非流動負債 | | | |
| Deferred income tax liabilities | 遞延所得税負債 | 24 | 1,336 | - |
| Other non-current liabilities | 其他非流動負債 | | 19,593 | 11,339 |
| | | | 20,929 | 11,339 |
| Current liabilities | 流動負債 | | | |
| Trade and bills payables | 應付貿易賬項及應付票據 | 21 | 41,405 | 55,449 |
| Other payables and accruals | 其他應付賬項及應計項目 | | 133,063 | 158,033 |
| Amount due to an associate | 應付聯營公司款項 | 17 | 1,921 | 10,409 |
| Financial derivative liabilities | 衍生金融工具負債 | 19 | - | 10,681 |
| Current income tax liabilities | 本期所得税負債 | | 760 | 5,203 |
| | | | 177,149 | 239,775 |
| Total liabilities | 負債總額 | | 198,078 | 251,114 |
| Total equity and liabilities | 權益及負債總額 | | 770,825 | 928,947 |
| Net current assets | 流動資產淨值 | | 456,804 | 532,562 |
| Total assets less current liabilities | 資產總額減流動負債 | | 593,676 | 689,172 |

The consolidated financial statements on page 65 to 131 were approved by the Board of Directors on 22 June 2016 and were signed on its behalf.

載於第65至131頁之綜合財務報表已由董事會於二 〇一六年六月二十二日通過和代表簽署。

Stephen T.H. Ng Chairman 吳天海

英大》 主席 Paul Y.C. Tsui Director 徐耀祥 董事

The notes on pages 73 to 131 are an integral part of these consolidated financial statements.

載於第73至131頁之附註為綜合財務報表的整體部份



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益轉變報表

For the year ended 31 March 2016 截至二〇一六年三月三十一日止年度

Attributable to owners of the Company 公司股東應佔

| | | | | | | 公司加 | 又 果應怕 | | | |
|---|----------------------------------|------------|------------------------|--------------------------|--------------------------|--------------------------|--|--------------------------|--------------------------|--------------------------|
| | | | Share capital | Share premium | Capital surplus | Contributed surplus | Exchange fluctuation reserve 匯兑波動 | Hedging reserve | Retained earnings | Total equity |
| | | Note 附註 | 股本 HK\$'000 港幣千元 | 股份溢價 HK\$'000 港幣千元 | 資本盈餘 HK\$'000 港幣千元 | 繳入盈餘 HK\$'000 港幣千元 | 儲備 HK\$'000 港幣千元 | 對沖儲備 HK\$'000 港幣千元 | 累積盈利 HK\$'000 港幣千元 | 權益總額 HK\$'000 港幣千元 |
| Balance at 1 April 2015 | 二〇一五年四月一日結存 | | 162,400 | 3,728 | 76 | 139,196 | 9,299 | (6,141) | 369,275 | 677,833 |
| Comprehensive income Loss for the year | 綜合收益 年度虧損 | | - | - | - | - | - | - | (78,015) | (78,015) |
| Other comprehensive (loss)/ | 其他綜合(虧損)/收益 | | | | | | | | | |
| Net translation differences on foreign operations: | 海外營運之匯兑淨差額: | | | | | | | | | |
| - Subsidiaries | 一附屬公司 | | - | - | - | - | (712) | - | - | (712) |
| - Associate | 一聯營公司 | | - | - | - | - | (20) | - | - | (20) |
| Cash flow hedges: | 現金流動對沖: 一現金流動對沖之 | | | | | | | | | |
| Fair value changes on cash flow hedge | 一块亚洲勤到冲足 公平值變動 | 19 | _ | _ | _ | _ | _ | 7,903 | _ | 7,903 |
| - Deferred income tax | 一遞延所得税 | 24 | - | - | - | - | - | (1,762) | _ | (1,762) |
| Total other comprehensive (loss)/income | 其他綜合總 (虧損)/收益 | | <u>-</u> | - | - | - | (732) | 6,141 | <u>-</u> | 5,409 |
| Total comprehensive (loss)/ | | | | | | | | | | |
| income | MA CI MOV (NEI 1994 // "A IIII. | | _ | | - | - | (732) | 6,141 | (78,015) | (72,606) |
| Transactions with owners, recognised directly in | 與股東的交易 [,] 在權益中 直接確認 | | | | | | | | | |
| equity Dividend paid for the year | 就二〇一五年 | | | | | | | | | |
| ended 31 March 2015 | 三月三十一日止年度 | | <u>-</u> | <u>-</u> | - | <u>-</u> | <u>-</u> | <u>-</u> | (32,480) | (32,480) |
| Balance at 31 March 2016 | 二〇一六年 | | | | | | | | | |
| | 三月三十一日結存 | | 162,400 | 3,728 | 76 | 139,196 | 8,567 | - | 258,780 | 572,747 |



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 綜合權益轉變報表

Attributable to owners of the Company 公司股東應佔

| | | | Share capital | Share premium | Capital surplus | surplus | Exchange fluctuation reserve 匯兑波動 | Hedging reserve | Retained earnings | Total equity |
|---|---|------------|------------------------|--------------------------|--------------------------|--------------------------|--|--------------------------|--------------------------|-----------------------------|
| | | Note 附註 | 股本 HK\$'000 港幣千元 | 股份溢價 HK\$'000 港幣千元 | 資本盈餘 HK\$'000 港幣千元 | 繳入盈餘 HK\$'000 港幣千元 | 儲備 HK\$'000 港幣千元 | 對沖儲備 HK\$'000 港幣千元 | 累積盈利 HK\$'000 港幣千元 | 權益總額 HK\$'000 港幣千元 |
| Balance at 1 April 2014 | 二〇一四年四月一日結存 | | 162,400 | 3,728 | 76 | 139,196 | 8,907 | - | 394,578 | 708,885 |
| Comprehensive income Profit for the year | 綜合收益 年度盈利 | | - | - | - | - | - | - | 33,075 | 33,075 |
| Other comprehensive income/(loss) | 其他綜合收益/(虧損) | | | | | | | | | |
| Net translation differences on foreign operations: - Subsidiaries - Associate Cash flow hedges: - Fair value losses for the year and reclassification due to basis adjustments | 海外營運之匯兑淨差額: 一附屬公司 一聯營公司 現金流動對沖: 一本年度的公平價值 虧損和因一般 存貨的基準調整 | | - | - | - | - | 339 53 | - | - | 339 53 |
| on inventories - Deferred income tax Remeasurements of post- employment benefit obligations, net of tax | 作出分類調整 作出分類調整 一遞延所得稅 離職後福利債務 重計除稅後損失 | 19 24 | - | - | - | - | - | (7,903) 1,762 | - - (1.538) | (7,903) 1,762 (1,538) |
| Total other comprehensive income/(loss) | 其他綜合總 收益/(虧損) | | | | | | 392 | (6,141) | (1,538) | (7,287) |
| Total comprehensive income/(loss) | 綜合總收益/(虧損) | | - | - | - | - | 392 | (6,141) | 31,537 | 25,788 |
| Transactions with owners, recognised directly in equity | 與股東的交易 [,] 在權益中 直接確認 | | | | | | | | | |
| Dividend paid for the year ended 31 March 2014 | 就二〇一四年 三月三十一日止年度 之已付中期股息 | | | _ | _ | - | | | (56,840) | (56,840) |
| Balance at 31 March 2015 | 二〇一五年 三月三十一日結存 | | 162,400 | 3,728 | 76 | 139,196 | 9,299 | (6,141) | 369,275 | 677,833 |

The notes on pages 73 to 131 are an integral part of these consolidated financial statements.

載於第73至131頁之附註為綜合財務報表的整體部份



CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 March 2016 截至二〇一六年三月三十一日止年度

| | | | 2016 二○一六年 | 2015 二〇一五年 |
|---|--|------------|------------------------------------|------------------------------------|
| | | Note 附註 | HK \$ `000 港幣千元 | — U A F HK\$'000 港幣千元 |
| Cash flows from operating activities | 營業活動的現金流量 | | | |
| Cash (used in)/generated from operations Interest paid Interest received Income tax paid | 營業(所用)/產生的現金 已付利息 已收利息 已付所得税 | (a) | (45,583) (12) 942 (3,801) | 46,951 (14) 1,998 (6,867) |
| Net cash (used in)/generated from operating activities | 營業活動(所用)/產生的 淨現金 | | (48,454) | 42,068 |
| Cash flows from investing activities | 投資活動的現金流量 | | | |
| Purchases of property, plant and equipment Dividend income from an associate | 購買物業、廠房及設備 聯營公司所發之股息收入 出售物業、廠房及設備所得款 | | (36,252) 1,454 | (33,045) 1,162 |
| Proceeds from disposals of property, plant and equipment | 山舌初未、觚方及故拥川侍孙 | | 3,255 | 6 |
| Net cash used in investing activities | 投資活動所用淨現金 | | (31,543) | (31,877) |
| Cash flows from financing activity | 融資活動的現金流量 | | | |
| Dividend paid | 已付股息 | | (32,480) | (56,840) |
| Net cash used in financing activity | 融資活動所用淨現金 | | (32,480) | (56,840) |
| Net decrease in cash and cash equivalents | 現金及現金等值項目減少 | | (112,477) | (46,649) |
| Effect of foreign exchange rate changes, net | 匯兑調整淨額 | | (707) | 35 |
| Cash and cash equivalents at beginning of the year | 於年初之現金及現金等值項目 | | 414,851 | 461,465 |
| Cash and cash equivalents at end of the year | 於年末之現金及現金等值項目 | 20 | 301,667 | 414,851 |



CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表附註

Reconciliation of operating (loss)/profit to cash (used in)/ generated from operations

(a) 營業(虧損)/盈利與營業活動(所用)/產生 的現金對賬

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|--------------------|-----------------------------------|-----------------------------------|
| Operating (loss)/profit | 營業(虧損)/盈利 | (78,860) | 44,038 |
| Interest income | 利息收入 | (942) | (1,998) |
| Depreciation of property, plant and | 物業、廠房及設備折舊 | | |
| equipment | | 42,367 | 41,347 |
| Fair value gain on financial asset at | 按公平值透過損益記賬的金融資產之 | | |
| fair value through profit or loss | 公平值盈利 | (748) | (5,012) |
| (Gains)/losses on disposals of property, | 出售物業、廠房及設備之(盈利)/虧損 | | |
| plant and equipment | | (230) | 760 |
| Provision for onerous contract | 虧損性合約之撥備 | 14,144 | 7,939 |
| Impairment charge on property, plant and | 物業、廠房及設備減值 | | 6.021 |
| equipment | | | 6,921 |
| Operating (loss)/profit before working | 營運資金變動前之營業(虧損)/盈利 | | |
| capital changes | | (24,269) | 93,995 |
| Decrease/(increase) in inventories | 存貨之減少/(增加) | 38,309 | (30,237) |
| Decrease in trade and other receivables | 貿易及其他應收賬項之減少 | 5,273 | 10,427 |
| Increase in deposits, prepayments and | 訂金、預付費用及其他資產之增加 | | |
| other assets | | (11,504) | (16,827) |
| (Decrease)/increase in trade and | 應付貿易賬項及應付票據之 | | |
| bills payables | (減少)/增加 | (14,044) | 4,371 |
| Decrease in other payables and accruals | 其他應付賬項及應計項目之減少 | (30,860) | (19,691) |
| (Decrease)/increase in amount due to | 應付聯營公司款項之(減少)/增加 | | |
| an associate | | (8,488) | 4,913 |
| Cash (used in)/generated from | 營業(所用)/產生的現金 | | |
| operations | | (45,583) | 46,951 |

financial statements.

The notes on pages 73 to 131 are an integral part of these consolidated 載於第73至131頁之附註為綜合財務報表的整體部 份



綜合財務報表附註

1 GENERAL INFORMATION

Joyce Boutique Holdings Limited (the "Company") and its subsidiaries (together, the "Group") are principally engaged in the sales of designer fashion garments, cosmetics and accessories.

The Company is a limited liability company incorporated in Bermuda. The address of its registered office is Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda. The Company has its primary listing on the Main Board of The Stock Exchange of Hong Kong Limited.

These consolidated financial statements have been approved for issue by the Board of Directors on 22 June 2016.

2 PRINCIPAL ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied for all the years presented, unless otherwise stated.

2.1 Basis of preparation

The consolidated financial statements of the Company have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities (including derivative instruments) at fair value through profit or loss.

The preparation of consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The assumptions and estimates that are significant to the consolidated financial statements are disclosed in Note 4.

1 一般資料

Joyce Boutique Holdings Limited(本公司)及其附屬公司(統稱「集團」)主要從事名牌時裝、化妝品及飾物銷售。

本公司為一家於百慕達註冊成立的有限公司,其註冊辦事處位於Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda。本公司的證券於香港聯合交易所有限公司以第一市場上市。

此綜合財務報表已於二〇一六年六月二十二 日獲董事會通過。

2 主要會計政策

編製本綜合財務報表採用的主要會計政策載 於下文。除另有説明外,此等政策在所呈報的 所有年度內貫徹應用。

2.1 編製基準

本綜合財務報表是按照香港會計師公會 頒布的香港財務報告準則編製。本綜合 財務報表乃按歷史成本常規編製,並就 按公平值透過損益記賬的金融資產及負 債的重估(包括衍生工具)而作出修訂。

編製符合財務準則的綜合財務報表需要使用若干關鍵會計估計。這亦需要管理層在應用本集團的會計政策過程中行使其判斷。涉及對綜合財務報表屬重大假設和估計的範疇,在附計4中披露。



NOTES TO THE

CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

- 2 PRINCIPAL ACCOUNTING POLICIES (Continued)
 - **2.1** Basis of preparation (Continued)
 - (a) New and amended standards adopted by the Group

The following new and amended standards have been published and are mandatory for the Group's accounting periods beginning on 1 April 2015, but are not currently relevant to the Group.

HKAS 19 (2011) Defined Benefit Plans: Employee

(Amendment) Contributions

Annual Improvements Annual Improvements 2010-2012

Project Cycle

Annual Improvements Annual Improvements 2011-2013

Project Cycle

(b) New and amended standards which have been issued but are not effective for the Group's financial year beginning 1 April 2015 and have not been early adopted by the Group:

2 主要會計政策(續)

2.1 編製基準(續)

(a) 獲集團採用的新準則及現行準則 的修訂

> 下列新準則及現行準則的修訂已 經刊發及於集團二〇一五年四月 一日開始的會計期間生效,但現時 與本集團無關。

香港會計準則 定額福利計劃:僱員供款

第19號(2011) (修訂本)

年度改進項目 二〇一〇至二〇一二年香

港財務報告準則之改進

年度改進項目 二〇一一至二〇一三年香

港財務報告準則之改進

(b) 下列新準則及現行準則的修訂已經刊發,惟於集團二〇一五年四月 一日開始的會計期間並未生效,亦 未獲本集團提早採用。

Effective for accounting periods beginning on or after 適用於以下或之後 開始的會計期間

| HKAS 1 (Amendment) 香港會計準則第1號(修訂本) | Disclosure Initiative 披露計劃 | 1 January 2016 二○一六年一月一日 |
|---|---|-----------------------------|
| HKAS 16 and HKAS 38 (Amendment) 香港會計準則第16號及 | Clarification of Acceptable Methods of Depreciation and Amortisation 可接受之折舊及攤銷方法之澄清 | 1 January 2016 |
| 第38號(修訂本) | | 二〇一六年一月一日 |
| HKAS 16 and HKAS 41 | Agriculture: Bearer Plants | |
| (Amendment) | | 1 January 2016 |
| 香港會計準則第16號及 第41號(修訂本) | 農業:生產性植物 | 二〇一六年一月一日 |
| HKAS 27 (Amendment) | Equity Method in Separate Financial Statements | 1 January 2016 |
| 香港會計準則第27號(修訂本) | 獨立財務報表內之權益法 | 二〇一六年一月一日 |
| HKFRS 9 | Financial Instruments | 1 January 2018 |
| 香港財務報告準則第9號 | 金融工具 | 二〇一八年一月一日 |
| HKFRS 10, HKFRS 12 and | Investment Entities: Applying the Consolidation | |
| HKAS 28 (Amendment) | Exception | 1 January 2016 |
| 香港財務報告準則第10號、 | 投資實體:應用綜合入賬之例外情況 | |
| 第12號及香港會計準則 | | |
| 第28號(修訂本) | | 二〇一六年一月一日 |



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.1 Basis of preparation (Continued)

(b) New and amended standards which have been issued but are not effective for the Group's financial year beginning 1 April 2015 and have not been early adopted by the Group (Continued):

2 主要會計政策(續)

2.1 編製基準(續)

(b) 下列新準則及現行準則的修訂已 經刊發,惟於集團二○一五年四月 一日開始的會計期間並未生效,亦 未獲本集團提早採用(續)。

Effective for accounting periods beginning on or after 適用於以下或之後 開始的會計期間

| HKFRS 10 and HKAS 28 (Amendment) | Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Not yet established by HKICPA |
|--------------------------------------|---|----------------------------------|
| 香港財務報告準則第10號及 香港會計準則第28號 (修訂本) | 投資者與其聯營公司或合營企業 之間的資產出售或出繳 | 香港會計師公會 尚未釐定 |
| HKFRS 11 (Amendment) | Accounting for Acquisitions of Interests | |
| | in Joint Operations | 1 January 2016 |
| 香港財務報告準則第11號 | 收購共同營運權益之會計 | |
| (修訂本) | | 二〇一六年一月一日 |
| HKFRS 14 | Regulatory Deferral Accounts | 1 January 2016 |
| 香港財務報告準則第14號 | 監管遞延賬戶 | 二〇一六年一月一日 |
| HKFRS 15 | Revenue from Contracts with Customers | 1 January 2018 |
| 香港財務報告準則第15號 | 客戶合約收益 | 二〇一八年一月一日 |
| HKFRS 16 | Leases | 1 January 2019 |
| 香港財務報告準則第16號 | 租賃 | 二〇一九年一月一日 |
| Annual Improvements Project | Annual Improvements 2012 – 2014 Cycle | 1 January 2016 |
| 年度改進項目 | 二〇一二至二〇一四年香港財務報告準則之改進 | 二〇一六年一月一日 |

Management is in the process of making an assessment of the impact of these new and amended standards. Management will adopt these when they become effective.

(c) New Hong Kong Companies Ordinance (Cap.622)

In addition, the requirements of Part 9 "Accounts and Audit" of the new Hong Kong Companies Ordinance (Cap. 622) come into operation during the financial year, as a result, there are changes to presentation and disclosures of certain information in the consolidated financial statements.

管理層正在評估新準則及現行準 則的修訂的影響,並會在生效時採 用。

(c) 新香港公司條例(第622章)

此外·新香港公司條例(第622章) 第9部「賬目及審計」的規定於本財 政年度生效·因此·綜合財務報表 中若干資料的呈列及披露方式有 所更改。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.2 Subsidiaries

2.2.1 Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

(a) Business combinations

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

Acquisition-related costs are expensed as incurred

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised within 'other gains/(losses), net' in the consolidated income statement

2 主要會計政策(續)

2.2 附屬公司

2.2.1 綜合賬目

附屬公司指本集團對其具有控制。權的所有主體(包括結構性主體)。當本集團因為參與該主體而不變回報的風險或享有可變經益,並有能力透過其對實的權力影響此等回報時,本集團之計數主體。附屬公司在控制權內大賬。附屬公司在控制權終止之日起停止合併入賬。

(a) 業務合併

本集團利用購買法將業務合 併入賬。購買一附屬公司所 轉讓的對價,為所轉讓資產、 對被收購方的前所有人產生 的負債,及本集團發行的股 本權益的公允價值。所轉讓 的對價包括或然對價安排所 產生的任何資產和負債的公 允價值。在業務合併中所購 買可辨認的資產以及所承擔 的負債及或然負債,首先以 彼等於購買日期的公允價值 計量。就個別收購基準,本集 團可按公允價值或按非控制 性權益應佔被購買方淨資產 的比例,計量被收購方的非 控制性權益。

購買相關成本在產生時支銷。

如業務合併分階段進行,收購方之前在被收購方持有有 益於收購日期的賬面值,按 收購日期的公允價值重新計量產生的任何盈 看在綜合收益表中之「其他 淨盈利/(虧損)|確認。



綜合財務報表附註

- 2 PRINCIPAL ACCOUNTING POLICIES (Continued)
 - **2.2 Subsidiaries** (Continued)

2.2.1 Consolidation (Continued)

eauity.

Business combinations (Continued)
Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with HKAS 39 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within

Goodwill is initially measured as the excess of the aggregate of the consideration transferred, the fair value of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the consolidated income statement

Intra-company transactions, balances and unrealised gains/losses are eliminated. When necessary, amounts reported by subsidiaries have been adjusted to conform to the Group's accounting policies.

(b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

2 主要會計政策(續)

2.2 附屬公司(續)

2.2.1 綜合賬目(續)

(a) 業務合併(續)

集團內公司之間的交易、結 餘及交易的未變現盈虧予以 對銷。附屬公司報告的數額 已按需要作出改變,以確保 與本集團採用的政策符合一 致。

(b) 不導致失去控制權的附屬公司權益變動



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.2 Subsidiaries (Continued)

2.2.1 Consolidation (Continued)

(c) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

2.2.2 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

2.3 Associate

An associate is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Interest in an associate is accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's interest in an associate includes goodwill identified on acquisition.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

2 主要會計政策(續)

2.2 附屬公司(續)

2.2.1 綜合賬目(續)

(c) 出售附屬公司

2.2.2 獨立財務報表

附屬公司投資按成本扣除減值列 賬。成本包括投資的直接歸屬成 本。附屬公司的業績由本公司按已 收及應收股利入賬。

如股利超過宣派股利期內附屬公司的總綜合收益,或如在獨立財務報表的投資賬面值超過合併財務報表中被投資公司凈資產(包括商譽)的賬面值,則必須對附屬公司投資作減值測試。

2.3 聯營

聯營指所有本集團對其有重大影響力而無控制權的主體,通常附帶有20%-50%投票權的股權。聯營投資以權益法入賬。根據權益法,投資初始以成本確認,而賬面值被增加或減少以確認投資者享有被投資者在收購日期後的損益份額。本集團於聯營的投資包括購買時已辨認的商譽。

如聯營的權益持有被削減但仍保留重大 影響力,只有按比例將之前在其他綜合 收益中確認的數額重新分類至損益(如 適當)。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.3 Associate (Continued)

The Group's share of post-acquisition profit or loss is recognised in the consolidated income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to 'share of (loss)/profit of an associate' in the consolidated income statement

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's consolidated financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gains or losses on dilution of equity interest in associate are recognised in the consolidated income statement.

2.4 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-makers. The chief operating decision-makers, who are responsible for allocating resources and assessing performance of the operating segments, have been identified collectively as the top management that makes strategic decisions. The executive directors are the top management of the Group.

2 主要會計政策(續)

2.3 聯營(續)

本集團應佔聯營購買後利潤或虧損於利潤表內確認,而應佔其購買後的其他綜合收益內確認,並相應調整投資賬面值。如本集團應佔一家聯營的虧損等於或超過其在該聯門的權益,包括任何其他無抵押應收款,本集團不會確認進一步虧損,除非本集團對聯營已產生法律或推定債務或已代聯營作出付款。

本集團在每個報告日期釐定是否有客觀證據證明聯營投資已減值。如投資已減值,本集團計算減值,數額為聯營可收回數額與其賬面值的差額,並在綜合收益表中確認於「所佔聯營公司(虧損)/盈利/旁。

本集團與其聯營之間的上流和下流交易的利潤和虧損,在集團的綜合財務報表中確認,但僅限於無關連投資者在聯營權益的數額。除非交易提供証據顯示所轉讓資產已減值,否則未實現虧損亦予以對銷。聯營的會計政策已按需要作出改變,以確保與本集團採用的政策符合一致。

在聯營股權稀釋所產生的盈利或虧損於綜合收益表確認。

2.4 分部匯報

營運分部的報告方式,與向主要營運決策者提供內部報告之方式一致。主要營運決策者負責就營運分部分配資源及評估分部之表現,被視為作出策略決定的最高管理層。執行董事為本集團之最高管理層。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.5 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Hong Kong dollars (HK\$), which is the Company's functional and the Group's presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement, except when deferred in other comprehensive income as qualifying cash flow hedges.

(c) Group companies

The results and financial position of all the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- (iii) all resulting exchange differences are recognised as a separate component of equity.

2 主要會計政策(續)

2.5 外幣換算

(a) 功能和列賬貨幣

本集團每個實體的財務報表所列項目均以該實體營業所在的主要經濟環境的貨幣計量(「功能貨幣」)。綜合財務報表以港幣呈報,港幣為本公司的功能貨幣及本集團的列賬貨幣。

(b) 交易及結餘

外幣交易採用交易日的匯率換算 為功能貨幣。除了符合在其他綜合 收益中遞延入賬的現金流量對沖 外,結算此等交易產生的匯兑盈虧 以及將外幣計值的貨幣資產和負 債以年終匯率換算產生的匯兑盈 虧在綜合收益表確認。

(c) 集團公司

功能貨幣與列賬貨幣不同的所有 集團實體(當中沒有嚴重通脹貨幣) 的業績和財務狀況按如下方法換 算為列賬貨幣:

- (i) 每份呈報的財務狀況表內的 資產和負債按該財務狀況表 日期的收市匯率換算;
- (ii) 每份收益表內的收入和費用 按平均匯率換算(除非此匯 率並不代表交易日期匯率的 累計影響的合理約數;在此 情況下,收支項目按交易日 期的匯率換算);及
- (iii) 所有由此產生的匯兑差額確 認為權益的獨立組成項目。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.5 Foreign currency translation (Continued)

(c) Group companies (Continued)

On consolidation, exchange differences arising from the translation of the net investment in foreign operations are taken to other comprehensive income. When a foreign operation is partially disposed of or sold, exchange differences that were recorded in equity are recognised in the consolidated income statement as part of the gain or loss on sale.

2.6 Property, plant and equipment

Property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are expensed in the consolidated income statement during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate the costs of items of property, plant and equipment over their estimated useful lives, as follows:

Leasehold improvements

Furniture, fixtures and equipment

Motor vehicles

Over the lease term
3 to 6 years
4 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.7).

Gains and losses on disposals are determined by comparing proceeds with the carrying amount and are recognised in the consolidated income statement.

2 主要會計政策(續)

2.5 外幣換算(續)

(c) 集團公司(續)

在綜合賬目時,換算海外業務的淨投資所產生的匯兑差額列入其他綜合收益。當售出或清理部份海外業務時,該等計入權益內的匯兑差額在綜合收益表確認為出售盈虧的一部份。

2.6 物業、廠房及設備

物業、廠房及設備乃以歷史成本值減除 累計折舊及減值虧損後入賬。歷史成本 包括收購該項目直接應佔的開支。

其後成本只有在與該項目有關的未來經濟利益有可能流入本集團,而該項目的成本能可靠計量時,才包括在資產的賬面值或確認為獨立資產(按適用)。已更換零件的賬面值已被剔除入賬。所有其他維修及保養在產生的財政期間內於綜合收益表支銷。

折舊乃按以下物業、廠房及設備項目的 估計可使用年期將成本依直線法計算:

租賃物業裝修 按租賃期 傢俬、裝置及設備 3至6年 汽車 4年

資產的剩餘價值及可使用年期在每個結 算日進行檢討,及在適當時調整。

若資產的賬面值高於其估計可收回價值, 其賬面值即時撇減至可收回金額(附註 2.7)。

出售之盈虧取決於銷售所得款項與賬面 數額之比較,並於綜合收益表入賬。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.7 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

2.8 Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. Derivatives that are not designated as hedging instruments are classified as financial assets or liabilities at fair value through profit or loss. Gains or losses arising from changes in the fair value are recognised in the consolidated income statement.

The Group designates certain derivatives as hedges of highly probable forecast transactions (cash flow hedge). The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

2 主要會計政策(續)

2.7 非財務資產的減值

沒有確定使用年期之資產無需攤銷,但最少有確定使用年期之資產無需攤銷,但最少每年就減值進行測試。當有面值進行檢討。減值進行檢討。減值進打可收回時就減值進打可收回金額值超出其可收回金額值超出其可收回金額值期後,於平值扣除銷售成本或使用價資的資產之較高者為準。於評估減值時,資的資產人可證,與金條每個財務報告日評估其逆轉的可能性。

2.8 衍生金融工具及對沖活動

衍生工具初步按於衍生工具合約訂立日之公平值確認,其後按公平值重新計量。確認所產生之收益或虧損的方法取決於該衍生工具是否指定作對沖工具,如指定為對沖工具,則取決於其所對沖項目之性質。非指定作為對沖之衍生工具分類為按公平值透過損益記賬之財務資產或負債。公平值變動的盈利或虧損在綜合收益表確認。

本集團指定若干衍生工具作為對沖非常可能的預測交易(現金流量對沖)。本集團於訂立交易時就對沖工具與對沖項目之關係,以至其風險管理目標及執行多項對沖交易之策略作檔記錄。本集團亦於訂立對沖交易時和按持續經營基準,記錄其對於該等用於對沖交易之衍生工具,是否高度有效地抵銷對沖項目公平值或現金流量變動的評估。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.8 Derivative financial instruments and hedging activities (Continued)

The fair values of derivative instruments used for hedging purposes are disclosed in Note 19. Movements on the hedging reserve in other comprehensive income are shown in the consolidated statement of changes in equity. The full fair value of hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedge item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months.

The effective portion of changes in the fair values of derivatives that are designated and qualify as cash flow hedges are recognised in hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the consolidated income statement.

Amounts accumulated in hedging reserve are recycled in the consolidated income statement in the periods when the hedged item affects profit or loss. However, when the forecast transaction that is hedged results in the recognition of a non-financial asset (for example, inventories), the gains and losses previously deferred in hedging reserve are transferred from hedging reserve and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognised in cost of inventories in case of inventories

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in hedging reserve at that time remains in hedging reserve and is recognised when the forecast transaction is ultimately recognised in the consolidated income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in hedging reserve is immediately transferred to the consolidated income statement

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of these derivative instruments are recognised immediately in the consolidated income statement

2 主要會計政策(續)

2.8 衍生金融工具及對沖活動(續)

作對沖用途的衍生工具的公平值在附註 19中披露。對沖儲備變動載於綜合權益 轉變報表中的其他綜合收益。假若對沖 衍生工具的公平價值餘下至到期日超過 12個月,將會被分類為非流動資產或負 債,但餘下至到期日少於12個月,則被分 類為流動資產或負債。

被指定並符合資格作為現金流量對沖之 衍生工具之公平值變動的有效部份於對 沖儲備中確認。與無效部份有關的盈虧 即時在綜合收益表確認。

在對沖儲備累計的金額當被對沖項目將影響盈利或虧損時於綜合收益表中確認。然而,當被對沖的預測交易導致一項非財務資產(例如:存貨)的確認,之前在對沖儲備中遞延入賬的收益和虧損自對沖儲備中撥出,並列入該資產成本的初步計量中。遞延金額最終在已售貨品成本(如屬存貨)中確認。

當一項對沖工具到期或售出後,或當對沖不再符合對沖會計處理的條件時,其時在對沖儲備中存有的任何累計盈虧仍保留在對沖儲備內,並於未來交易最終在綜合收益表內確認時確認入賬。當某項未來交易預期不會再出現時,在對沖儲備中申報的累計盈虧即時轉撥入綜合收益表。

若干衍生工具不符合採用對沖會計處理。 任何不符合對沖會計處理的衍生工具的 公平值變動,即時於綜合收益表內確認。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.9 Financial asset/(liability) at fair value through profit and loss

Financial asset/(liability) at fair value through profit and loss represented the call and put options. The financial asset/(liability) is initially recognised at fair value on the date the options were entered into and is subsequently remeasured at the fair value. Gain or loss arising from change in fair value is recognised in the consolidated income statement.

2.10 Inventories

Inventories comprise merchandise for resale and are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis and includes all costs of purchases, costs of conversion, and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. Costs of inventories include the transfer from hedging reserve of any gains/losses on qualifying cash flow hedges relating to purchases of merchandises for resale.

2.11 Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the assets is reduced through the use of an allowance account, and the amount of the loss is recognised in the consolidated income statement. When a receivable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited against consolidated income statement.

2 主要會計政策(續)

2.9 按公平值透過損益記賬的金融資產/ (負債)

按公平值透過損益記賬的金融資產/(負債)指認購及認沽權。金融資產/(負債)初步按於期權訂立日的公平值確認,其後按公平值重新計量。公平值變動的盈利或虧損在綜合收益表確認。

2.10 存貨

2.11 應收賬項



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.12 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturity of 3 months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

2.13 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

2.14 Payables

Payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

2.15 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised directly in other comprehensive income or equity. In this case, tax is also recognised in other comprehensive income or equity respectively.

(a) Current tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the date of statement of financial position in the countries where the Company, its subsidiaries and associate operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

2 主要會計政策(續)

2.12 現金及現金等值項目

現金及現金等價物包括現金、銀行通知 存款、原到期日為三個月或以下的其他 短期高流動性投資,以及銀行透支。銀行 透支在流動負債中借款內列示。

2.13 股本

普通股被列為權益。直接歸屬於發行新 股或認股權的新增成本在權益中列為所 得款的減少(扣除稅項)。

2.14 應付賬項

應付賬項初步以公平值確認,其後利用實際利息法按攤銷成本計量。

2.15 當期及遞延所得税

本期間的税項支出包括當期和遞延税項。 税項在綜合收益表內確認,但與在其他 綜合收益中或直接在權益中確認的項目 有關者則除外。在該情況下,稅項亦分別 在其他綜合收益或直接在權益中確認。

(a) 當期所得稅



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.15 Current and deferred income tax (Continued)

(b) Deferred tax

Inside basis differences

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the Statement of financial position date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised

Outside basis differences

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and an associate except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Generally the group is unable to control the reversal of the temporary difference for associates. Only when there is an agreement in place that gives the group the ability to control the reversal of the temporary difference in the foreseeable future, deferred tax liability in relation to taxable temporary differences arising from the associate's undistributed profits is not recognised.

(c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis

2 主要會計政策(續)

2.15 當期及遞延所得税(續)

(b) 遞延所得税

內在差異

遞延所得稅採用負債法就資產及 負債之稅基與他們在綜合賬項之 賬面值兩者之短暫時差作確認。遞 延所得稅採用在結算日前已頒佈 或實質頒佈,並在有關之遞延所得 稅資產實現或遞延所得稅負債結 算時預期將會適用之稅率(及法例) 而釐定。

遞延所得稅資產乃就有可能將未 來應課稅溢利與可動用之短暫時 差抵銷而確認。

外在差異

(c) 抵銷

當有法定可執行權力將當期稅項 資產與當期稅務負債抵銷,且遞延 所得稅資產和負債涉及同一稅務 機關對應課稅主體或不同應課稅 主體但有意向以淨額基準結算所 得稅結餘時,則可將遞延所得稅資 產與負債互相抵銷。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.16 Employee benefits

(a) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the date of consolidated statement of financial position.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

(b) Bonus plan

Provision for bonus plan is recognised where contractually obliged or where there is a past practice that has created a constructive obligation.

(c) Pension schemes

The Group operates the following principal defined contribution pension schemes:

Occupational retirement schemes

Contributions to the schemes are expensed as incurred and are reduced by contributions forfeited by those employees who leave the schemes prior to vesting fully in the contributions. The assets of the schemes are held separately from those of the Group in independently administered funds.

Mandatory provident funds

Contributions to the Mandatory Provident Fund as required under the Hong Kong Mandatory Provident Fund Schemes Ordinance are charged to the consolidated income statement when incurred

2 主要會計政策(續)

2.16 僱員福利

(a) 僱員應享假期

僱員在年假之權利在僱員應享有 時確認。本集團為截至結算日止僱 員已提供之服務而產生之年假之 估計負債作出撥備。

僱員之病假及產假不作確認,直至 僱員正式休假為止。

(b) 獎金計劃

本集團如有合約責任或依據過往 做法產生推定責任,則確認獎金計 劃之負債撥備。

(c) 退休金計劃

本集團設有下列主要的界定供款 退休金計劃:

職業退休計劃

本集團向該等計劃作出的供款均在產生時列支。倘若部分僱員在可全數獲享供款的利益前退出計劃而被沒收供款,則供款額或會減少。該等計劃的資產與本集團的資產是透過獨立管理的基金分開持有。

強制性公積金

根據香港《強制性公積金計劃條例》的規定作出的強制性公積金 供款,均於產生時在綜合收益表列 支。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.16 Employee benefits (Continued)

(c) Pension schemes (Continued)

Others

The Group also participates in the employee pension schemes operated by the municipal governments of various cities in the People's Republic of China ("PRC"). The municipal governments are responsible for the entire pension obligations payable to retired employees. The only obligation of the Group is to pay the ongoing required contribution under these schemes. The contributions are charged to the consolidated income statement as incurred.

Under these plans, the Group has no legal or constructive obligation to make further payment once the required contributions have been paid. Contributions to these plans are expensed as incurred.

(d) Long service payments

The Group's net obligation in respect of amounts payable on cessation of employment in certain circumstances under the employment law of the respective countries in which the Group operates is the amount of future benefit that employees have earned in return for their services in the current and prior periods.

Long service payments are assessed using the projected unit credit method. The cost of providing the long service payment liabilities is charged to the consolidated income statement so as to spread the cost over the service lives of employees in accordance with the advice of the actuaries.

Long service payments are discounted to determine the present value of obligation and reduced by entitlement accrued under the Group's defined contribution plans that are attributable to contributions made by the Group. Actuarial gains and losses are charged or credited to equity in the statement of comprehensive income. Past service costs are recognised as an expense on a straight-line basis over the average period until the benefits become vested

2 主要會計政策(續)

2.16 僱員福利(續)

(c) 退休金計劃(續)

其他

本集團亦參與中華人民共和國(「中國」)多個市政府所管理之僱員退休金計劃。市政府承擔向已退休僱員支付退休金之全部責任。本集團之唯一責任乃根據該等計劃支付持續所需之供款。有關供款於支出時計入綜合收益表。

在這些計劃下,於本集團支付所須 供款後,再無作其他供款之法律或 推定責任。該等計劃供款均於產生 時列支。

(d) 長期服務金

本集團根據營運所在國家之僱傭 條例在若干情況下就終止僱用應 付金額之負擔淨額,為僱員於本期 及前期提供服務賺取之回報之未 來利益金額。

長期服務金乃以預計單位貸記法 評估。長期服務金負債之成本乃於 綜合收益表扣除,以使成本按精算 師之建議於僱員服務年期內分攤 支銷。

長期服務金會予以折讓以確定其 負擔之現值,並扣減本集團於定額 供款計劃就本集團所作供款應佔 部份。精算盈虧乃於全面收益表中 扣除或計入。過往之服務成本乃按 平均年期以直線法支銷,直至僱員 享有該等福利為止。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.17 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provision are not recognised for future operating losses. The Group makes provision on onerous contracts when the unavoidable costs of meeting the obligations under a contract exceed the economic benefits expected to be received from it.

2.18 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax, returns, rebates, discounts and after eliminating sales within the Group.

(a) Sales of goods - retail

Sales of goods are recognised when a group company sells a product to the customer. Retail sales are usually settled in cash or by credit card.

Sales of goods that result in award credits for customers are accounted for as multiple element revenue transactions and the fair value of the consideration received or receivable is allocated between the goods sold and the award credits granted. The consideration allocated to the award credits is measured by reference to their fair values, taking into account the fair value of the products for which award credits could be redeemed. Such consideration is not recognised as revenue at the time of the initial sale transaction, but is deferred and recognised as revenue upon the expiration or redemption of award credits.

2 主要會計政策(續)

2.17 撥備

倘若本集團須就已發生的事件承擔法律 或推定責任,而且履行責任可能涉及經 濟效益的流出,並可能作出可靠的估計, 便會確認撥備。不就未來營業虧損確認 撥備。當因履行合約義務而不可避免的 開支超過合約預期可收回的經濟利益, 集團作出虧損性合約之撥備。

2.18 收入確認

收入指本集團在通常活動過程中出售貨品及服務的已收或應收代價的公平值。 收入在扣除增值税、退貨、回扣和折扣, 以及對銷集團內部銷售後列賬。

(a) 貨品銷售-零售

貨品銷售在本集團公司向顧客出售產品後確認。零售銷售一般以現 金或信用卡結賬。

因貨品銷售而產生客戶獎勵積分的收,已收或應收對價的公應以包含多個銷售內不應以包應收對價的公應收對價的公應的,已收或應和所授予勵積分之間分攤。分攤給獎勵積分之對價分可與人數積分之質品的之對價分分攤給時不會確認為收入。 銷售交易時不會確認為過期或見 對應延到,在獎勵積分過期或見 時確認為收入。



綜合財務報表附註

2 PRINCIPAL ACCOUNTING POLICIES (Continued)

2.18 Revenue recognition (Continued)

(b) Sales of goods - wholesale

Sales of goods are recognised when the Group has delivered products to the customer, the customer has accepted the products and collectibility of the related receivables is reasonably assured.

(c) Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

(d) Rental income

Rental income is recognised on a straight-line accrual basis over the terms of lease agreement.

(e) Management fee and commission income

Management fee and commission income is recognised in the accounting period in which the services are rendered.

2.19 Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Receipts or payments made under operating leases (net of any incentives paid to lessee or received from the lessor) are recognised as income or expense in the consolidated income statement on the straight-line basis over the period of the lease.

2.20 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and Company's financial statements in the period in which the dividends are approved by the Company's Directors or shareholders, where appropriate.

2 主要會計政策(續)

2.18 收入確認(續)

(b) 貨品銷售-批發

貨品銷售在本集團公司已將貨品 交付予顧客,顧客接收產品後,以 及有關應收款的收回可合理確保 時確認。

(c) 利息收益

利息收益乃按時間比例使用實際 利率法確認。

(d) 租金收益

租金收益乃利用直線攤銷法在租賃合同期內確認。

(e) 管理費及佣金收益

管理費及佣金收益在提供服務時 按該會計期間確認。

2.19 經營和賃

如租賃擁有權的重大部份風險和回報由出租人保留,分類為經營租賃。根據經營租賃收取或支付的款項,扣除繳付予承租人或自出租人收取之任何優惠後,於租賃期內以直線法在綜合收益表確認為收入或開支。

2.20 股息分派

向本公司股東分派的股息在股息獲本公司董事或股東(視情況而定)批准的期間內於本集團及本公司的賬項內列為負債。



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT

3.1 Financial risk factors

The Group's activities expose it mainly to foreign exchange risk, credit risk, liquidity risk and cash flow interest rate risk. The Group's overall risk management programme seeks to minimise potential adverse effects on the Group's financial performance. It is the policy of the Group not to enter into derivative transactions for speculative purposes.

(i) Foreign exchange risk

The Group operates mainly in Hong Kong and the PRC, and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the Euro and United States dollars. Foreign exchange risk arises from future commercial transactions, recognised assets and liabilities and net investments in foreign operations.

Exposure to movements in exchange rates on individual transactions of the Group denominated in Euro is minimised using forward foreign exchange contracts where active markets exist

The Group's risk management policy is to hedge all highly probable transactions in Euro, provided that the cost of the foreign exchange forward or derivative contract is not prohibitively expensive in comparison to the underlying exposure.

At 31 March 2016, if Euro had weakened/ strengthened by 5% against Hong Kong dollars with all other variables held constant, post-tax loss for the year would have been approximately HK\$806,000 lower/higher (2015: post-tax profit HK\$927,000 higher/lower) mainly as a result of foreign exchange gains/losses on settlement of purchases.

At 31 March 2016, if Euro had weakened/ strengthened by 5% against Renminbi with all other variables held constant, post-tax loss for the year would have been approximately HK\$152,000 lower/ higher (2015: post-tax profit HK\$182,000 higher/ lower) mainly as a result of foreign exchange gains/ losses on settlement of purchases.

3 金融風險管理

3.1 金融風險因素

本集團之業務主要受到外匯風險、信貸 風險、流動資金風險及現金流量利率風 險之影響。本集團的整體風險管理計劃 尋求儘量減低對本集團財務表現的潛在 不利影響。本集團的政策是不作投機性 的衍生工具交易。

(i) 外匯風險

本集團主要於香港及中國經營, 並承受多種不同貨幣產生的外匯 風險,而主要涉及歐元及美元的風 險。外匯風險來自未來商業交易、 已確認資產和負債以及海外業務 的淨投資。

當本集團個別歐元交易承受匯率 變動影響的風險,而有關貨幣有活 躍市場時,本集團會以外匯期貨合 約把有關風險減至最低。

集團的風險管理政策是假若期貨或衍生外匯合約的成本與基本風險比較並非異常高昂,則會對歐元 所有可能性甚高的交易作對沖。

於二〇一六年三月三十一日,倘歐元兑港幣貶值/升值5%,而所有其他因素維持不變,則除稅後虧損將減少/增加港幣806,000元(二〇一五年:除稅後盈利增加/減少港幣927,000元),主要因為結算採購所產生的匯兑收益/虧損。

於二〇一六年三月三十一日,倘歐元兑人民幣貶值/升值5%,而所有其他因素維持不變,則除税後虧損將減少/增加港幣152,000元(二〇一五年:除税後盈利增加/減少港幣182,000元),主要因為結算採購所產生的匯兑收益/虧損。



綜合財務報表附註

- 3 FINANCIAL RISK MANAGEMENT (Continued)
 - 3.1 Financial risk factors (Continued)
 - (i) Foreign exchange risk (Continued)

The Group considers the risk of movements in exchange rates between Hong Kong dollars and United States dollars to be insignificant as Hong Kong dollars and United States dollars are pegged and hence, foreign currency risk is considered insignificant.

(ii) Credit risk

The Group is exposed to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Credit risk is managed on a group basis and individual basis. Credit risk arises mainly from deposits with banks, rental deposits, as well as credit exposures to wholesale and retail customers, including outstanding receivables.

Impairment provisions are made for losses that have been incurred at the date of statement of financial position. The Group limits its exposure to credit risk by rigorously selecting the counterparties including the deposits-takers and debtors and by diversification. Deposits are placed only with major and sizeable banks approved by the Board from time to time and there was no significant concentration risk to a single counterparty. The Group mitigates its exposure to risks relating to trade receivable by its established procedures in granting credit only to customers with sound credit track records. Sales to retail customers are settled in cash or using major credit cards. No credit limits were exceeded during the reporting period, and management does not expect any losses from non-performance by these counterparties.

- 3 金融風險管理(續)
 - 3.1 金融風險因素(續)
 - **i)** 外匯風險(續)

由於港元與美元掛勾,故本集團認 為港元和美元的匯率變動輕微,其 外匯風險甚低。

(ii) 信貸風險

本集團須承受信貸風險,而信貸風險為對方未能支付到期付款之風險。信貸風險按整體及個別基準管理。信貸風險來自銀行存款、租賃訂金,以及就批發及零售客戶而承受之信貸(包括未償還應收賬項)。



綜合財務報表附註

- 3 FINANCIAL RISK MANAGEMENT (Continued)
 - 3.1 Financial risk factors (Continued)
 - (ii) Credit risk (Continued)

As at 31 March 2016, the financial assets of the Group that were exposed to credit risk and their maximum exposure were as follows:

3 金融風險管理(續)

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3.1 金融風險因素(續)

(ii) 信貸風險(續)

於二〇一六年三月三十一日,本集 團須承受信貸風險之財務資產及 有關財務資產之最高風險如下:

| | | 31 March 2016 二〇一六年三月三十一日 | | | rch 2015 三月三十一日 |
|---|-----------------------------------|--|---|--|---|
| | | Carrying amount in statement of financial position 於財務狀況表 之賬面值 HK\$'000 港幣千元 | Maximum exposure to credit risk 須承受之最高 信貸風險 HK\$'000 港幣千元 | Carrying amount in statement of financial position 於財務狀況表 之賬面值 HK\$'000 港幣千元 | Maximum exposure to credit risk 須承受之最高 信貸風險 HK\$'000 港幣千元 |
| Financial assets: | 財務資產: | | | | |
| Cash and cash equivalents Trade and other receivables Deposits and other assets | 現金及現金等值項目 貿易及其他應收賬項 訂金及其他資產 | 301,667 23,275 117,322 | 300,951 23,275 117,322 | 414,851 28,548 104,541 | 414,063 28,548 104,541 |

(iii) Liquidity risk

Liquidity risk is the risk that funds will not be available to meet liabilities as and when they fall due, and it results from amount and maturity mismatches of assets and liabilities. Prudent liquidity risk management includes maintaining sufficient cash, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The Group employs projected cash flow analysis to manage liquidity risk by forecasting the amount of cash required and monitoring the working capital of the Group to ensure that all liabilities due and known funding requirements could be met. In addition, banking facilities have been put in place for contingency purposes. The Group had aggregate borrowing facilities of approximately HK\$254,800,000 as at 31 March 2016 (2015: HK\$254,800,000). Borrowing facilities utilised as at 31 March 2016 amounted to approximately HK\$10,132,000 (2015: HK\$16,316,000). The banking facilities were secured by corporate guarantees from the Company.

(iii) 流動資金風險

流動資金風險為資金未能應付到 期債項之風險,因資產及負債之金 額及年期錯配所致。審慎流動資金 風險管理包括維持足夠的現金、由 足額的已承諾信貸額提供可用的 資金、及有能力結束市場倉位。本 集團使用預測現金流分析管理信 貸風險,方法為預測所需現金數額 及監管本集團之營運資金,以確保 能應付所有到期債項及已知資金 需求。此外,銀行信貸已準備作或 然用途。於二〇一六年三月三十一 日,本集團之可動用借貸總額約為 港幣254,800,000元(二〇一五年: 港幣254.800.000元)。於二〇一六 年三月三十一日,已動用的借貸 總額約為港幣10,132,000元(二〇 一五年:港幣16.316.000元)。銀行 信貸以本公司之企業擔保作保證。



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(iii) Liquidity risk (Continued)

The table below analyses the contractual maturities of the Group's financial liabilities.

3 金融風險管理(續)

3.1 金融風險因素(續)

(iii) 流動資金風險(續)

下表顯示本集團金融負債的合約 到期日。

| | | Less than 1 year 一年以下 | | | 1 year 以上 |
|---|-----------------|--|-----------------------------------|--|-----------------------------------|
| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
| Trade and bills payable | 應付貿易賬項及 應付票據 | 41,405 | 55,449 | _ | _ |
| Other payables and accruals Amount due to an associate | 應計項目 | 112,016 1,921 | 139,192 10,409 | 10,603 - | 11,339 - |
| Total | 總額 | 155,342 | 205,050 | 10,603 | 11,339 |

The table below analyses the Group's derivative financial instruments which have contractual maturities less than 1 year. The gross settlement contracts require undiscounted contractual cash inflows and outflows as follows:

下表顯示本集團合約到期日為一年以下的衍生金額工具。以總額方式結算之合約所需之未折現現金流入及流出如下:

Less than 1 year 一年以下 HK\$'000 港幣千元

| At 31 March 2016 Forward foreign exchange contracts – cash flow hedges Inflows Outflows | 二〇一六年三月三十一日 遠期外匯合約 一現金流量對沖: 流入 流出 | - - |
|---|---|--------------------|
| At 31 March 2015 Forward foreign exchange contracts – cash flow hedges Inflows Outflows | 二〇一五年三月三十一日 遠期外匯合約 一現金流量對沖: 流入 流出 | 46,770 (57,450) |



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial risk factors (Continued)

(iv) Cash flow interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's income and operating cash flows are substantially independent of changes in market interest rates, except for the interest income derived from bank deposits. As at 31 March 2016, if interest rates on the bank deposits had been 10 basis points (2015: 10 basis points) higher/lower with all other variables held constant, pre-tax loss for the year would have been HK\$301,000 lower/higher (2015: pre-tax profit HK\$414,000 higher/lower), mainly as a result of higher/lower interest income on bank deposits. Apart from the bank deposits, the Group has no significant interest bearing assets or liabilities.

3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets.

3 金融風險管理(續)

3.1 金融風險因素(續)

(iv) 現金流量利率風險

3.2 資金風險管理

本集團的資金管理政策,是保障集團能繼續營運,以為股東提供回報和為其他 持份者提供利益,同時維持最佳的資本 結構以減低資金成本。

本集團積極定期檢討及管理資本架構, 力求達到最理想的資本架構及股東回報: 過程中,本集團考慮的因素計有:本集團 日後的資本需求與資本效率、當前及預 期之盈利能力、預期之營運現金流、預期 資本開支及預期策略投資機會等。

為了維持或調整資本結構,本集團可能 會調整支付予股東的股息金額、向股東 發還資金、發行新股或出售資產。



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 - Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

Level 3 - Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

The following table presents the Group's financial assets and liabilities that were measured at fair value as at 31 March 2016.

3 金融風險管理(續)

3.3 公平值估計

下表採用估值法對按公平值列賬之金融工具進行分析。不同級別界定如下:

第一層 - 相同資產或負債在交投活 躍市場的報價(未經調整)

第二層 - 除了第一層所包括的報價 外,該資產和負債的可觀 察的其他輸入,可為直接 (即例如價格)或間接(即

源自價格)

第三層 - 資產或負債並非依據可觀察市場數據的輸入(即非可觀察輸入)

下表顯示本集團的財務資產及負債按二〇一六年三月三十一日計量的公平值。

| | | Level 1 第一層 HK\$'000 港幣千元 | Level 2 第二層 HK\$'000 港幣千元 | Level 3 第三層 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
|---|---------------------------|------------------------------------|------------------------------------|------------------------------------|---------------------------------|
| Assets Financial asset at fair value through profit or loss | 資產 按公平值透過損益記賬 的金融資產 | - | - | 5,760 | 5,760 |
| Liabilities Financial derivative liabilities | 負債 衍生金融工具負債 | - | - | - | - |



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

The following table presents the Group's financial assets and liabilities that were measured at fair value as at 31 March 2015.

3 金融風險管理(續)

3.3 公平值估計(續)

下表顯示本集團的財務資產及負債按二 〇一五年三月三十一日計量的公平值。

| | | Level 1 第一層 HK\$'000 港幣千元 | Level 2 第二層 HK\$'000 港幣千元 | Level 3 第三層 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
|---|---------------------------|------------------------------------|------------------------------------|------------------------------------|---------------------------------|
| Assets Financial asset at fair value through profit or loss | 資產 按公平值透過損益記賬 的金融資產 | - | - | 5,012 | 5,012 |
| Liabilities Financial derivative liabilities | 負債 衍生金融工具負債 | _ | 10,681 | _ | 10,681 |

The fair values of financial instruments that are not traded in an active market are determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data the instrument is included in level 3.

Specific valuation techniques used to value financial liabilities include:

- (i) The fair values of forward foreign exchange contracts were determined using forward exchange rates at the date of statement of financial position, with the resulting value discounted back to present value.
- (ii) Binomial model was adopted to measure the net fair values of the call and put options which required the assessment of the fair market values of the equity interest in an associate. Fair market values of the equity interest was determined by the income approach with the use of free cash flows to equity in discounted cash flow method.

沒有在活躍市場買賣的金融工具的公平值利用估值技術釐定。估值技術儘量利用可觀察市場數據·儘量少依賴主體的特定估計。如計算一金融工具的公平值所需的所有重大輸入為可觀察數據,則該金融工具列入第二層。

如一項或多項重大輸入並非根據可觀察市場數據,則該金融工具列入第三層。

用以估值金融工具的特定估值技術包括:

- 遠期外匯合同的公平值利用財務 狀況表日期的遠期匯率釐定,而所 得價值折算至現值。
- (ii) 認購及認沽期權淨公平值之計量 採用了二項式模型,此模型需要評 估聯營公司的股權的公平市場價 值。聯營公司的股權的公平市場價 值是利用收入所得計算法及貼現 現金流量模型中之股權自由現金 流量作出評估。



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Fair value estimation (Continued)

The carrying amounts of the Group's financial assets, including cash and cash equivalents, trade and other receivables and deposits and other assets; and the Group's financial liabilities, including trade and bills payables, other payables and accruals and amount due to an associate, approximate their fair values due to their short maturities.

3.4 Offsetting financial assets and financial liabilities

(a) Financial assets

The following financial assets are subject to offsetting, enforceable master netting arrangements and similar agreements.

3 金融風險管理(續)

3.3 公平值估計(續)

由於將在短期內到期,本集團金融資產包括現金及現金等值項目、貿易及其他應收賬項、訂金及其他資產,而金融負債包括應付貿易賬項、應付票據、其他應付賬項及應計項目以及應付聯營公司款項之賬面值與其公平值相若。

3.4 抵銷金融資產及負債

(a) 金融資產

下列金融資產受抵銷、可執行總互 抵安排和類似協議的規限。

| | | Gross amounts of recognised financial assets | of set off in the ed statement of ial financial | Net amounts of financial assets presented in the statement of financial position 在財務狀況表 |
|--|--------------------------|--|---|--|
| | | 已確認金融 資產總額 HK\$'000 港幣千元 | 抵銷的已確認 金融負債總額 HK\$'000 港幣千元 | 呈報的金融 資產淨額 HK\$'000 港幣千元 |
| As at 31 March 2016 Trade and other receivables | 二〇一六年三月三十一日 貿易及其他應收賬項 | - | - | _ |
| As at 31 March 2015 Trade and other receivables | 二〇一五年三月三十一日 貿易及其他應收賬項 | 44,407 | (44,407) | _ |



綜合財務報表附註

3 FINANCIAL RISK MANAGEMENT (Continued)

3.4 Offsetting financial assets and financial liabilities *(Continued)*

(b) Financial liabilities

The following financial liabilities are subject to offsetting, enforceable master netting arrangements and similar agreements.

3 金融風險管理(續)

3.4 抵銷金融資產及負債(續)

(b) 金融負債

下列金融負債受抵銷、可執行總互抵安排和類似協議的規限。

| | | Gross amounts of recognised financial liabilities 已確認金融 負債總額 HK\$'000 港幣千元 | Gross amounts of recognised financial assets set off in the statement of financial position 在財務狀況表 抵銷的已確認 金融資產總額 HK\$'000 港幣千元 | Net amounts of financial liabilities presented in the statement of financial position 在財務狀況表 呈報的金融 負債淨額 HK\$'000 港幣千元 |
|---|----------------------------|--|--|---|
| As at 31 March 2016 Trade and bills payables | 二〇一六年三月三十一日 應付貿易賬項及應付票據 | - | - | _ |
| As at 31 March 2015 Trade and bills payables | 二〇一五年三月三十一日 應付貿易賬項及應付票據 | 44,407 | (44,407) | _ |

For the financial assets and liabilities subject to enforceable netting arrangement, the agreement between the Group and the counterparty allows for net settlement of the relevant financial assets and liabilities when both elect to settle on a net basis. In the absence of such an election, financial assets and liabilities will be settled on a gross basis.

對於受可執行總互抵安排的金融 資產和負債,本集團與對方之間的 協議均容許在雙方均選擇按淨額 基準結算的情況下,將相關的金融 資產和負債作淨結算。如沒有此選 擇方案,則金融資產和負債將按總 額基準結算。



綜合財務報表附註

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS
Estimates and judgements are continually evaluated and are
based on historical experience and other factors, including
expectations of future events that are believed to be reasonable
under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(a) Estimated impairment of property, plant and equipment

The Group assesses annually whether property, plant and equipment exhibit any indications of impairment. If so, the recoverable amounts are determined based on value-in-use calculation. The value-in-use calculation involves estimating the future cash inflows and outflows to be derived from continuing use of the asset and applying the appropriate discount rate to those future cash flows. The estimation of future cash flows and selection of discount rate require the use of judgments and estimates. Management believes that any reasonably foreseeable change in any of the above key elements in the value-in-use calculation would not result in material additional impairment charges.

(b) Income taxes

The Group is subject to income taxes in Hong Kong, the PRC and Taiwan. Significant judgement is required in determining the worldwide provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

4 關鍵會計估計及判斷

估計和判斷會被持續評估,並根據過往經驗和 其他因素進行評價,包括在有關情況下相信對 未來事件的合理預測。

本集團對未來作出估計和假設。所得的會計估計如其定義,很少會與其實際結果相同。很大機會導致下個財政年度的資產和負債的賬面值作出重大調整的估計和假設討論如下。

(a) 物業、廠房及設備的估計減值

本集團每年審閱物業、廠房及設備是否出現減值。可收回數額按照使用價值計算而釐定。使用價值計算需要估計倘持續使用該資產而衍生之現金流入和流出,再以適當之貼現率應用到此等現金流量。估計現金流量和選擇貼現率均需運用則斷及估計。管理層相信任何合理可預見的使用價值計算之估計均不會令減值出現重大增加。

(b) 所得税

本集團需要在香港、中國及台灣繳納所得稅。在釐定全球所得稅撥備時,需要作出重大判斷。在一般業務過程中,有許多交易和計算所涉及的最終稅務釐定都是不確定的。如此等事件的最終稅務後果與最初記錄的金額不同,此等差額將影響作出此等釐定期間的所得稅和遞延稅撥備。



綜合財務報表附註

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

(b) Income taxes (Continued)

Deferred tax assets relating to certain temporary differences and tax losses are recognised when management considers it is probable that future taxable profit will be available against which the temporary differences or tax losses can be utilised. Where the expectation is different from the original estimate, such differences will impact the recognition of deferred tax assets and taxation in the periods in which such estimate is changed.

(c) Provision for inventories

The Group makes provision for inventories based on an assessment of the net realisable value of inventories. Provision for inventories is recorded where events or changes in circumstances indicate that the carrying cost of inventories will not be fully realised. The quantification of inventory provisions requires the use of judgement and estimates. Where the outcomes are different from the original estimates, such differences will impact the carrying value of inventories and provisions for inventories in the years in which such estimates have been changed.

(d) Fair value of financial asset/(liability) at fair value through profit or loss

The fair value of a financial asset/(liability) at fair value through profit or loss that is not traded in an active market is determined by using valuation techniques, such as discounted cash flow analysis and option pricing models. The fair value derived from these valuation techniques is based on a number of assumptions. Any changes in these assumptions will impact the fair value determined and the amount recorded in the consolidated statement of financial position.

4 關鍵會計估計及判斷(續)

(b) 所得税(續)

與若干暫時差異及稅項虧損有關之遞延 所得稅資產按管理層認為未來有可能出 現應課稅溢利可用作抵銷該等暫時差異 或稅項虧損而確認。當預期之金額與原 定估計有差異時,則該差異將會於估計 改變之期間內影響遞延所得稅資產之確 認及所得稅費用。

(c) 存貨撥備

本集團按存貨的可變現淨值評估作出存 貨撥備。存貨撥備會於當有事件出現或 情況改變顯示存貨賬面值會無法完全變 現時記錄。存貨撥備的確認及量化需要 運用判斷及估計。當結果與原來的估計 不同,此等差額將會影響該估計轉變年 度的存貨賬面值及存貨撥備。

(d) 按公平值透過損益記賬的金融資產/ (負債)之公平值

沒有在活躍市場買賣的按公平值透過損益記賬的金融資產/(負債)之公平值,將利用估值技術釐定·例如貼現現金流量分析和期權定價模式。利用該等估值技術所釐定的公平值是根據多個假設所得。任何假設的更改均對公平值的釐定及記錄在綜合財務狀況表的數額有所影響。



綜合財務報表附註

5 REVENUE AND SEGMENT INFORMATION

The Group is principally engaged in sales of designer fashion garments, cosmetics and accessories. Revenue recognised during the year are as follows:

5 收入及分部資料

本集團主要從事名牌時裝、化妝品及配飾銷售。 年內收入確認如下:

> 2016 2015 二○一六年 二○一五年 HK\$'000 HK\$'000 港幣千元 港幣千元

 Sale of goods
 貨品銷售
 1,179,393
 1,325,835

The Group determines its operating segments based on the reports reviewed by the management who makes strategic decisions.

The management assesses the Group's business by geographical location. The reportable operating segments identified are Hong Kong, Mainland China and other markets.

Segment (loss)/profit represents the (loss incurred)/profit earned by each segment before finance costs, tax and share of (loss)/profit of an associate. This is the measurement basis reported to the management for the purpose of resource allocation and assessment of segment performance.

集團已根據經管理層審議並用於制訂策略性決策的報告釐定經營分部。

管理層以地區之角度來評估業務,而被確認為報告經營分部之地區有香港、中國大陸及其他市場。

分部(虧損)/盈利指各分部(所受損失)/賺取之利潤未計融資費用、稅項及所佔聯營公司(虧損)/盈利。並以此計量基準向管理層滙報以作資源分配及評估分部表現之用。



綜合財務報表附註

5 REVENUE AND SEGMENT INFORMATION (Continued)
An analysis of the Group's reportable segment revenue and operating loss by geographical location is as follows:

5 **收入及分部資料**(續) 茲將本集團是年內按地域分部而劃分的收入 及營業虧損列述如下:

2016 二○一六年

| | | Hong Kong 香港 HK\$'000 港幣千元 | PRC 中國 HK\$'000 港幣千元 | Others 其他 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
|--|-------------------------------|-------------------------------------|-------------------------------|----------------------------------|---------------------------------|
| Revenue | 收入 | 987,766 | 185,969 | 5,658 | 1,179,393 |
| Operating loss Finance costs Share of loss of an associate | 營業虧損 融資成本 所佔聯營公司虧損 | (28,002) | (47,071) | (3,787) | (78,860) (12) (6,679) |
| Loss before income tax Income tax credit | 除税前虧損 所得税抵免 | | | _ | (85,551) 7,536 |
| Loss attributable to owners of the Company | 公司股東應佔虧損 | | | _ | (78,015) |
| Other segment information Segment capital expenditures Segment depreciation of property, | 其他分部資料 分部資本性開支 分部物業、廠房及 | 30,722 | 2,444 | 3,086 | 36,252 |
| plant and equipment | 設備折舊 | 18,740 | 23,265 | 362 | 42,367 |
| Segment provision for inventories Segment provision for onerous | 分部存貨撥備 分部虧損性合約之撥備 | 2,517 | 665 | 859 | 4,041 |
| contract | | - | 14,144 | - | 14,144 |

^{*} Note that all the revenue is to external customers.

The management manages the assets from geographic location perspective. Assets of reportable segments exclude interest in an associate, current income tax recoverable and deferred income tax assets, of which are managed on a central basis. Liabilities of reportable segments exclude amount due to an associate, current and deferred income tax liabilities.

所有收入均源於外界客戶。

管理層以地區之角度來管理分部資產。有關報告分部的資產不包括中央管理的於聯營公司的權益、本期所得稅抵免及遞延所得稅資產。 有關報告分部的負債不包括應付聯營公司款項、本期及遞延所得稅債項。



綜合財務報表附註

5 REVENUE AND SEGMENT INFORMATION (Continued)
An analysis of the Group's reportable segment assets by geographical location is as follows:

5 收入及分部資料(續)

茲將本集團是年內按地域分部而劃分的有關 報告分部資產列述如下:

2016 二○一六年

| | | =0 //+ | | | |
|--|--|-------------------------------------|-------------------------------|----------------------------------|------------------------------------|
| | | Hong Kong 香港 HK\$'000 港幣千元 | PRC 中國 HK\$'000 港幣千元 | Others 其他 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
| Segment assets Unallocated: Interest in an associate Current income tax recoverable Deferred income tax assets | 分部資產 未分配資產: 於聯營公司的權益 本期所得税抵免 遞延所得税資產 | 646,054 | 88,856 | 11,040 | 745,950 8,797 6,845 9,233 |
| Total assets | 資產總額 | | | | 770,825 |

An analysis of the Group's reportable segment liabilities by geographical location is as follows:

茲將本集團是年內按地域分部而劃分的有關報告分部負債列述如下:

2016 --○-- ☆年

| | | - ∪ - ∧ + | | | |
|--|--|-------------------------------------|-------------------------------|----------------------------------|----------------------------------|
| | | Hong Kong 香港 HK\$'000 港幣千元 | PRC 中國 HK\$'000 港幣千元 | Others 其他 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
| Segment liabilities Unallocated: Amount due to an associate Current income tax liabilities Deferred income tax liabilities | 分部負債 未分配負債: 應付聯營公司款項 本期所得税負債 遞延所得税負債 | 126,429 | 66,119 | 1,513 | 194,061 1,921 760 1,336 |
| Total liabilities | 負債總額 | | | - | 198,078 |



綜合財務報表附註

5 REVENUE AND SEGMENT INFORMATION (Continued)
An analysis of the Group's reportable segment revenue and operating profit/(loss) by geographical location during 2015 is as follows:

5 收入及分部資料(續)

茲將本集團二〇一五年內按地域分部而劃分的收入及營業盈利/(虧損)列述如下:

2015

| | | _ = = - | | | |
|--|-------------------------------|-------------------------------------|-------------------------------|----------------------------------|---------------------------------|
| | | Hong Kong 香港 HK\$'000 港幣千元 | PRC 中國 HK\$'000 港幣千元 | Others 其他 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
| Revenue | 收入 | 1,103,981 | 220,958 | 896 | 1,325,835 |
| Operating profit/(loss) Finance costs Share of profit of an associate | 營業盈利/(虧損) 融資成本 所佔聯營公司盈利 | 78,634 | (31,552) | (3,044) | 44,038 (14) 642 |
| Profit before income tax Income tax expense | 除税前盈利 所得税費用 | | | _ | 44,666 (11,591) |
| Profit attributable to owners of the Company | 公司股東應佔盈利 | | | _ | 33,075 |
| Other segment information Segment capital expenditures Segment depreciation of property, | 其他分部資料 分部資本性開支 分部物業、廠房及 | 17,127 | 15,918 | - | 33,045 |
| plant and equipment Segment reversal of provision for | 設備折舊 分部存貨撥備回撥 | 20,785 | 20,562 | - | 41,347 |
| inventories Segment provision for onerous | 分部虧損性合約之撥備 | (17,851) | (31,086) | - | (48,937) |
| contract | 分部物業、廠房及 | - | 7,939 | - | 7,939 |
| Segment impairment charge of property, plant and equipment | 設備減值 | - | 6,921 | - | 6,921 |

Note that all the revenue is to external customers.

The management manages the assets from geographic location perspective. Assets of reportable segments exclude interest in an associate and deferred income tax assets, of which are managed on a central basis. Liabilities of reportable segments exclude amount due to an associate, current and deferred income tax liabilities.

所有收入均源於外界客戶。

管理層以地區之角度來管理分部資產。有關報告分部的資產不包括中央管理的於聯營公司的權益及遞延所得稅資產。有關報告分部的負債不包括應付聯營公司款項、本期及遞延所得稅債項。



NOTES TO THE

CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

5 REVENUE AND SEGMENT INFORMATION (Continued)
An analysis of the Group's reportable segment assets by geographical location during 2015 is as follows:

5 收入及分部資料(續)

茲將本集團二〇一五年內按地域分部而劃分 的有關報告分部資產列述如下:

| 2015 | |
|-------|--|
| 二〇一五年 | |

| | | _U-1# | | | |
|--|---------------------|-------------------------------------|-------------------------------|----------------------------------|---------------------------------|
| | | Hong Kong 香港 HK\$'000 港幣千元 | PRC 中國 HK\$'000 港幣千元 | Others 其他 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
| Segment assets Unallocated: | 分部資產 未分配資產: | 775,362 | 126,739 | 286 | 902,387 |
| Interest in an associate Deferred income tax assets | 於聯營公司的權益 遞延所得稅資產 | | | | 16,950 9,610 |
| Total assets | 資產總額 | | | | 928,947 |

Hong Kong

An analysis of the Group's reportable segment liabilities by geographical location during 2015 is as follows:

6

茲將本集團二〇一五年內按地域分部而劃分 的有關報告分部負債列述如下:

Others

Total

2015 二〇一五年

PRC

| | | 香港 HK\$'000 港幣千元 | 中國 HK\$'000 港幣千元 | 其他 HK\$'000 港幣千元 | 總額 HK\$'000 港幣千元 |
|--|---|------------------------|------------------------|--|--|
| Segment liabilities Unallocated: Amount due to an associate Current income tax liabilities | 分部負債 未分配負債: 應付聯營公司款項 本期所得税負債 | 149,545 | 85,262 | 695 | 235,502 10,409 5,203 |
| Total liabilities | 負債總額 | | | | 251,114 |
| OTHER INCOME | | 6 | 其他收益 | | |
| | | | = | 2016 □○一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
| Interest income Management fee income Consignment commission Rental income Sample and sundry sales | 利息收益 管理服務收益 寄銷佣金 租金收益 樣辦及雜項銷售 | | | 942 1,667 611 36,083 29 | 1,998 2,312 1,286 43,218 128 |
| | | | | 39,332 | 48,942 |

JOYCE

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

7 EXPENSES BY NATURE

8

9

7 費用種類

| HK\$'000 | | | 2016 | 2015 |
|---|--|--------------------------|-----------|-----------|
| Provision for/freversal of provision for impairment of inventories Depreciation of property, plant and equipment (Note 14) Operating lease rentals in respect of land and buildings — minimum lease payments — ontingent rents — contingent rents — contingent rents — outlingent | | | | |
| Mages and salaries 14,041 | Cost of inventories Provision for / (reversal of provision for) | | 629,318 | 720,909 |
| Depreciation of property, plant and equipment (Note 14) Operating lease rentals in respect of land and buildings - minimum lease payments - contingent rents Auditor's remuneration (Gains)/tosses on disposals of property, plant and equipment (Note 14) Note exchange losses/(gains) Staff costs (including directors' and chief executive's remuneration (Note 10)) Wages and salaries Pension costs - defined contribution schemes OTHER LOSSES, NET | | | | |
| Operating lease rentals in respect of land and buildings - minimum lease payments - contingent rents - co | Depreciation of property, plant and | 物業、廠房及設備折舊(附註14) | | |
| - contingent rents | Operating lease rentals in respect of | 土地及樓宇之經營租賃租金 | 12,007 | 11,0 17 |
| (Gains/losses on disposals of property, plant and equipment Net exchange losses/(gains) Staff costs (including directors' and chief executive's remuneration (Note 10)) Wages and salaries Pension costs - defined contribution schemes | minimum lease paymentscontingent rents | 一或然租金 | 29,921 | 42,639 |
| Net exchange losses/(gains) Staff costs (including directors' and chief executive's remuneration (Note 10)) Wages and salaries Pension costs – defined contribution schemes Other expenses OTHER LOSSES. NET A | (Gains)/losses on disposals of property, | | | ,- |
| Yages and salaries 工資及薪酬 混休金成本-界定供款計劃 161,357 165.133 173,149 176.414 173,149 176.414 113,488 137.987 1320.891 1,284,189 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,320.891 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 1,284,189 | Net exchange losses/(gains) Staff costs (including directors' and chief | 職工成本(包括董事及高級 | | |
| T73,149 | Wages and salaries | 工資及薪酬 | 161,357 | 165,133 |
| 大学学院 | schemes | | | |
| Sample 1997 199 | Other expenses | 其他費用 | | |
| 2016 | | | 1,284,189 | 1,320,891 |
| Fair value gain on financial asset at fair value through profit or loss (Note 18) Provision for onerous contract Impairment charge on property, plant and equipment (Note 14) | OTHER LOSSES, NET | 8 其他淨虧打 | 員 | |
| HK\$'000 港幣千元 HK\$'000 港幣千元 大家*********************************** | | | | |
| value through profit or loss (Note 18) Provision for onerous contract Impairment charge on property, plant and equipment (Note 14) FINANCE COSTS 9 融資成本 2016 □ ○ □ 六年 HK\$'000 港幣千元 □ 世界 (Note 18) □ ○ □ ○ □ ○ □ ○ □ ○ □ ○ □ ○ □ ○ □ ○ □ | | | HK\$'000 | HK\$'000 |
| plant and equipment (Note 14) - (6,921) (13,396) (9,848) FINANCE COSTS 9 融資成本 2016 □○一六年 HK\$'000 港幣千元 港幣千元 | Provision for onerous contract | 公平值盈利(附註18) 虧損性合約之撥備 | | |
| FINANCE COSTS 9 融資成本 2016 2015 □○一六年 □○一五年 HK\$'000 港幣千元 港幣千元 | | 物業、敞房及設備減值(附註14 <i>)</i> | - | (6,921) |
| 2016 2015 二○一六年 二○一五年 HK\$'000 HK\$'000 港幣千元 港幣千元 | | | (13,396) | (9,848) |
| 二〇一六年 二〇一五年 HK\$'000 HK\$'000 港幣千元 港幣千元 | FINANCE COSTS | 9 融資成本 | | |
| HK\$'000 HK\$'000 港幣千元 港幣千元 | | | | |
| Interest on bank overdrafts 銀行貸款透支的利息 12 14 | | | HK\$'000 | HK\$'000 |
| | | | | |



綜合財務報表附註

10 BENEFITS AND INTERESTS OF DIRECTORS AND SENIOR MANAGEMENT

(a) Directors' and chief executive's emoluments

Pursuant to section 383 of the Hong Kong Companies Ordinance (Cap. 622), Companies (Disclosure of Information about Benefits of Directors) Regulation (Cap. 622G) and the Listing Rules, the emoluments paid or payable to every Director and the Chief Executive for the year ended 31 March 2016 are as follows:

10 董事及高級管理人員利益及權益

(a) 董事及行政總裁酬金

根據香港公司條例(第622章)第383條,公司(披露董事利益資料)規例(第622G章)及上市規則,截至二〇一六年三月三十一日止年度內各董事及行政總裁的酬金詳列如下:

| Name 名稱 | | Fee 袍金 HK\$'000 | Salaries, allowances and benefits in kind 薪金、津貼及 實物福利 HK\$`000 | Discretionary bonuses and/ or performance- related bonuses 非硬性及/或 按業績而定的 花紅 HK\$'000 | Pension scheme contributions 退休金計劃 供款 HK\$'000 | 2016 Total 二○一六年 總額 HK\$'000 |
|--|-------------------------------------|-----------------------|--|---|---|--|
| | | 港幣千元 | 港幣千元 | 港幣千元 | 港幣千元 | 港幣千元 |
| Director Mr. Antonio Chan# | 董事 陳思孝先生# | - | 45 | - | - | 45 |
| Chief executive Mr. Andrew D. F. Keith | 行政總裁 Andrew D. F. Keith先生 | - | 1,362 | 1,857 | 104 | 3,323 |

[#] An independent non-executive director

獨立非執行董事

The emoluments of every director and the chief executive for the year ended 31 March 2015 are set out below:

截至二〇一五年三月三十一日止年度內 各董事及行政總裁的酬金詳列如下:

[#] An independent non-executive director

Except for the director as disclosed above, no other directors of the Company received any fees or other emoluments from the Group for the years ended 31 March

2015 and 2016.

獨立非執行董事

截至二〇一五年及二〇一六年三月三十一日止年度,除上述所列的董事外,本公司並無其他董事自本集團收取任何酬金。



綜合財務報表附註

10 BENEFITS AND INTERESTS OF DIRECTORS AND SENIOR MANAGEMENT (Continued)

(b) Directors' retirement benefits

During the year, no retirement benefits were paid to or receivable by the Directors in respect of their services as Directors of the Company and its subsidiaries or other services in connection with the management of the affairs of the Company or its subsidiary undertaking through defined benefit pension plans (2015: Nil).

(c) Directors' termination benefits

During the year, no payments or benefits in respect of termination of Directors' services were paid or made, directly or indirectly, to the Directors; nor are any payable (2015: Nil).

(d) Consideration provided to third parties for making available Directors' services

During the year, no consideration was provided to or receivable by third parties for making available Directors' services (2015: Nil).

(e) Information about loans, quasi-loans and other dealings in favor of Directors, controlled bodies corporate and connected entities with such Directors

During the year, there are no loans, quasi-loans or other dealings in favor of the Directors, their controlled body corporates and connected entities (2015: Nil).

(f) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Company's business to which the Company was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2015: Nil).

10 董事及高級管理人員利益及權益(續)

(b) 董事的退休利益

年內沒有從定額福利退休金計劃中向本公司董事就其為本公司及其附屬公司提供董事服務或其在管理本公司或其附屬企業之事務有關連之其他服務繳付退休利益(二〇一五年:無)。

(c) 董事終止服務的利益

年內沒有就終止服務向董事直接或間接 繳付或給予付款或利益(二〇一五年: 無)。

(d) 就獲提供董事服務而給予第三者的代價

年內沒有就獲提供董事服務而給予第三 者的代價(二〇一五年:無)。

(e) 關於向董事、受控制的法人團體及與該 等董事有關連之實體作出的貸款及類似 貸款,以及惠及該等人士的其他交易的 資料

年內沒有惠及董事、受該等董事控制的 法人團體及有關連之實體作出的貸款及 類似貸款,以及惠及該等人士的其他交 易(二〇一五年:無)。

(f) 董事在交易、安排及合約中具有的具相 當分量的利害關係

於年末或年內任何時間,概無本公司為 訂約方及本公司董事直接或間接於其中 擁有重大權益的有關本公司業務之重要 交易、安排及合約(二〇一五年:無)。



綜合財務報表附註

10 BENEFITS AND INTERESTS OF DIRECTORS AND SENIOR MANAGEMENT (Continued)

(g) Five highest paid employees

The five employees whose emoluments were the highest in the Group for the year include no directors (2015: nil), details of whose emoluments are set out in Note 10(a) above. Emoluments payable to the 5 (2015: 5) highest paid employees during the year are as follows:

10 董事及高級管理人員利益及權益(續)

(g) 五名最高薪酬僱員

年內五名最高薪酬之僱員並無董事(二〇一五年:無),其酬金詳情已載於上文附註10(a)。五名(二〇一五年:五名)最高薪酬僱員之酬金如下:

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|--|----------------|-----------------------------------|-----------------------------------|
| Salaries, allowances and benefits in kind | 薪金、津貼及實物福利 | 10.000 | 10.262 |
| Discretionary bonuses and/or | 非硬性及/或按業績而定的花紅 | 10,090 | _=, |
| performance-related bonuses Pension scheme contributions | 退休金計劃供款 | 3,896 433 | 4,486 438 |
| | ZETT-WITEJVVM | 14,419 | 15,186 |

The emoluments of the highest paid employees fell within the following bands:

最高薪酬僱員之酬金級別如下:

Number of employees 僱員人數

| | | 准吳八致 | |
|--------------------------------|-------------------------|----------------------|---------------|
| | | 2016 二○一六年 | 2015 二〇一五年 |
| Bands | 級別 | | _ |
| HK\$1,000,001 to HK\$1,500,000 | 1,000,001港元至1,500,000港元 | - | - |
| HK\$1,500,001 to HK\$2,000,000 | 1,500,001港元至2,000,000港元 | _ | - |
| HK\$2,000,001 to HK\$2,500,000 | 2,000,001港元至2,500,000港元 | 3 | 3 |
| HK\$2,500,001 to HK\$3,000,000 | 2,500,001港元至3,000,000港元 | - | _ |
| HK\$3,000,001 to HK\$3,500,000 | 3,000,001港元至3,500,000港元 | 1 | 1 |
| HK\$3,500,001 to HK\$4,000,000 | 3,500,001港元至4,000,000港元 | - | _ |
| HK\$4,000,001 to HK\$4,500,000 | 4,000,001港元至4,500,000港元 | 1 | _ |
| HK\$4,500,001 to HK\$5,000,000 | 4,500,001港元至5,000,000港元 | - | _ |
| HK\$5,000,001 to HK\$5,500,000 | 5,000,001港元至5,500,000港元 | - | 1 |
| HK\$5,500,001 to HK\$6,000,000 | 5,500,001港元至6,000,000港元 | - | _ |
| HK\$6,000,001 to HK\$6,500,000 | 6,000,001港元至6,500,000港元 | _ | |
| | | 5 | 5 |



綜合財務報表附註

10 BENEFITS AND INTERESTS OF DIRECTORS AND SENIOR MANAGEMENT (Continued)

(h) The chief executive remuneration by band

The emoluments fell within the following bands:

10 董事及高級管理人員利益及權益(續)

(h) 行政總裁之酬金級別

酬金級別如下:

Number of individual 僱員人數

| | | 2016 | 2015 |
|--------------------------------|-------------------------|-------|-------|
| | | 二〇一六年 | 二〇一五年 |
| Bands | 級別 | | |
| HK\$3,000,001 to HK\$3,500,000 | 3,000,001港元至3,500,000港元 | 1 | 1 |
| HK\$3,500,001 to HK\$4,000,000 | 3,500,001港元至4,000,000港元 | - | = |
| HK\$4,000,001 to HK\$4,500,000 | 4,000,001港元至4,500,000港元 | - | = |
| HK\$4,500,001 to HK\$5,000,000 | 4,500,001港元至5,000,000港元 | - | |
| | | 1 | 1 |

11 INCOME TAX (CREDIT)/EXPENSE

Hong Kong profits tax has not been provided as the Group has no estimated assessable profit for the year ended 31 March 2016. Hong Kong profits tax had been provided for at the rate of 16.5% on the estimated assessable profit for the year ended 31 March 2015.

No provision for overseas profits tax has been made as the Group has no estimated overseas assessable profit (2015: Nil).

11 所得税(抵免)/費用

由於本集團並無估計應課税利潤,因此在二〇一六年三月三十一日止年度並無就香港所得税作出任何撥備。二〇一五年三月三十一日止之香港所得税已按照該年度估計應課税利潤以税率16.5%提撥準備。

由於本集團並無估計應課税海外盈利,因此並 無就海外利得税作出任何撥備(二〇一五年: 無)。



綜合財務報表附註

- 11 INCOME TAX (CREDIT)/EXPENSE (Continued)
 - (a) The amount of taxation (credited)/charged to the consolidated income statement represents:
- 11 所得税(抵免)/費用(續)
 - (a) 從綜合收益表內(抵免)/扣除的稅項金額為:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|--|--|-----------------------------------|-----------------------------------|
| Hong Kong profits tax - Current income tax - Over-provision in prior years Deferred income tax (Note 24) | 香港利得税 一本期所得税 一以往年度撥備的高估 遞延所得税(附註24) | - (7,487) (49) | 7,540 (589) 4,640 |
| | | (7,536) | 11,591 |

- (b) The taxation on the Group's (loss)/profit before income tax differs from the theoretical amount that would arise using the Hong Kong profits tax rate as follows:
- (b) 本集團有關除税前(虧損)/盈利之税項 與採用香港利得税税率而計算之理論税 額之差額如下:

2016

2015

| | | 二〇一六年 HK\$'000 港幣千元 | 二〇一五年 HK\$'000 港幣千元 |
|--|---|---------------------------|---------------------------|
| (Loss)/profit before income tax | 除税前(虧損)/盈利 | (85,551) | 44,666 |
| Calculated at a taxation rate of 16.5% (2015: 16.5%) Effect of different taxation rate | 後 按16.5%税率計算之税項 (二○一五年: 16.5%) 其他司法區不同税率之影響 | (14,116) | 7,370 |
| in other jurisdictions Effect of share of loss/(profit) of | 所佔聯營公司(虧損)/盈利之影響 | (3,861) | (2,781) |
| an associate Expenses not deductible for | 不可扣税之支出 | 1,102 | (106) |
| taxation purpose Income not subject to tax | 無須課税之收入 | 3,720 (1,911) | 4,409 (9,504) |
| Effect of tax losses and temporary difference not recognised | 未確認應課税虧損及短暫時差之影響 | 23,545 | 12,587 |
| Utilisation of unrecognised tax losses of previous years Recognition of previously | 使用前年度未有確認之應課税虧損確認早前未確認之短暫差距 | (1,177) | (24) |
| unrecognised temporary differences | | (34) | 229 |
| Recognition of previously unrecognised tax loss | 確認早前未確認之應課税虧損 | (7,317) | - |
| Over-provision in prior years | 以往年度撥備的高估 | (7,487) | (589) |
| Income tax (credit)/expense | 所得税(抵免)/費用 | (7,536) | 11,591 |



綜合財務報表附註

12 DIVIDENDS

The dividends paid during the year ended 31 March 2016 and 2015 were approximately HK\$32,480,000 and HK\$56,840,000 respectively.

12 股息

截至二〇一六年及二〇一五年三月三十一日年度止期間派發的股息分別大約為港幣32.480.000元及56.840.000元。

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|---|---|-----------------------------------|-----------------------------------|
| No interim dividend proposed (2015: 2.0 Hong Kong cents) No final dividend proposed (2015: Nil) | 不建議派發中期股息 (二〇一五年:港幣2.0仙) 不建議派發末期股息(二〇一五年:無) | - | 32,480 |
| | | _ | 32,480 |

The Board has resolved not to declare any dividend for the year ended 31 March 2016 (2015: 2.0 cents).

董事已議決就截至二〇一六年三月三十一日 止年度不宣布派發任何股息(二〇一五年:港 幣2.0仙)。

13 (LOSS)/EARNINGS PER SHARE

The calculation of basic (loss)/earnings per share is based on the loss attributable to owners of the Company for the year of HK\$78,015,000 (2015: profit of HK\$33,075,000) and the weighted average number of ordinary shares of 1,624,000,000 (2015: 1,624,000,000) shares in issue during the year.

Diluted (loss)/earnings per share was equal to basic (loss)/ earnings per share as there was no dilutive potential share outstanding for each of the year ended 31 March 2016 and 2015.

13 每股(虧損)/盈利

每股基本(虧損)/盈利乃按是年公司股東應 佔虧損港幣78,015,000元(二〇一五年:盈利 港幣33,075,000元)及是年內一直皆已發行的 1,624,000,000股(二〇一五年:1,624,000,000 股)普通股加權平均數而計算。

由於本公司截至二〇一六年及二〇一五年三 月三十一日止年度內並無潛在可攤薄股份,因 此每股攤薄(虧損)/盈利相等於每股基本(虧 損)/盈利。



NOTES TO THE

CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

PROPERTY, PLANT AND EQUIPMENT

14 物業、廠房及設備

| | | Leasehold improvements 租賃物業裝修 HK\$'000 港幣千元 | Furniture, fixtures and equipment 傢俬、裝置及 設備 HK\$'000 港幣千元 | Motor vehicles 汽車 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
|---|----------------|---|---|---|--|
| Year ended 31 March 2015 | 二〇一五年三月三十一日 | | | | |
| Opening net book value | 期初賬面淨值 | 56,585 | 18,525 | 47 | 75,157 |
| Additions | 添置 | 26,927 | 6,118 | _ | 33,045 |
| Disposals/write-off | 出售/撇銷 | (714) | (52) | _ | (766) |
| Depreciation (Note 7) | 折舊(附註7) | (29,253) | (12,047) | (47) | (41,347) |
| Impairment charge | 減值 | (6,812) | (109) | _ | (6,921) |
| Exchange differences | 匯兑差額 | 283 | 21 | _ | 304 |
| Closing net book value | 期終賬面淨值 | 47,016 | 12,456 | - | 59,472 |
| At 31 March 2015 | 二〇一五年三月三十一日 | | | , | |
| Cost | 成本 | 174,834 | 99,429 | 1,220 | 275,483 |
| Accumulated depreciation and impairment | 累計折舊及減值 | (127,818) | (86,973) | (1,220) | (216,011) |
| Net book value | 賬面淨值 | 47,016 | 12,456 | _ | 59,472 |
| Year ended 31 March 2016 | 二〇一六年三月三十一日 | | | | |
| Opening net book value | 期初賬面淨值 | 47,016 | 12,456 | = | 59,472 |
| Additions | 添置 | 24,707 | 11,545 | _ | 36,252 |
| Disposals/write-off | 出售/撇銷 | (3,004) | (21) | _ | (3,025) |
| Depreciation (Note 7) | 折舊(附註7) | (34,828) | (7,539) | _ | (42,367) |
| Exchange differences | 匯兑差額 | 45 | (50) | - | (5) |
| Closing net book value | 期終賬面淨值 | 33,936 | 16,391 | - | 50,327 |
| At 31 March 2016 Cost | 二〇一六年三月三十一日 成本 | 185,056 | 104,343 | 1,220 | 290,619 |
| Accumulated depreciation and impairment | 累計折舊及減值 | (151,120) | (87,952) | (1,220) | (240,292) |
| Net book value | 賬面淨值 | 33,936 | 16,391 | - | 50,327 |

Depreciation expenses of approximately HK\$37,852,000 (2015: HK\$37,015,000) has been charged in "direct costs and operating expenses" and HK\$4,515,000 (2015: HK\$4,332,000) in "administration expenses" respectively.

折舊費用其中港幣37,852,000元(二〇一五年:港幣37,015,000元)在「直接成本及營業費用」中支銷,港幣4,515,000元(二〇一五年:4,332,000元)則計入「行政費用」中。



綜合財務報表附註

14 PROPERTY, PLANT AND EQUIPMENT (Continued)

The Directors have reviewed the carrying values of assets and no impairment charge was made against property, plant and equipment as at 31 March 2016. During the year ended 31 March 2015, a store located in PRC suffered from an operating loss. Based on the discounted cash flow analysis of the store, the property, plant and equipment of the store are not recoverable. Impairment charge on property, plant and equipment of approximately HK\$6,921,000 was recognised in the consolidated income statement. The recoverable amounts of assets were determined based on the value-in-use of relevant assets estimated by directors as at 31 March 2016 and 2015.

14 物業、廠房及設備(續)

董事已對資產的賬面值進行評估,毋須為於二〇一六年三月三十一日之物業、廠房及設備作減值。於二〇一五年三月三十一日止之年度,一家位於中國的店舖遭受營業虧損,根據廠房 胡的貼現現金流量分析,該店舖之物業、廠房及設備不可收回,故於綜合收益表中確認了大約港幣6,921,000元之物業、廠房及設備的減值。於二〇一六及二〇一五年三月三十一日,資產的回收值均以董事估計的使用價值計算。

15 DEPOSITS, PREPAYMENTS AND OTHER ASSETS

15 訂金、預付費用及其他資產

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|-----------------|--|-----------------------------------|
| Deposits and other assets Prepayments | 訂金及其他資產 預付費用 | 117,322 4,870 | 104,541 6,147 |
| Less: Current portion | 減:本期部分 | (59,437) | (45,122) |
| Non-current portion | 長期部分 | 62,755 | 65,566 |

The carrying amounts of deposits, prepayments and other assets approximate their fair values.

訂金、預付費用及其他資產之賬面值與其公平 值大致相符。

16 TRADE AND OTHER RECEIVABLES

16 貿易及其他應收賬項

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|------------------|--|-----------------------------------|
| Trade receivables Other receivables | 貿易應收賬項 其他應收賬項 | 18,899 4,376 | 24,372 4,176 |
| | | 23,275 | 28,548 |



綜合財務報表附註

16 TRADE AND OTHER RECEIVABLES (Continued)
Included in trade and other receivables are trade receivables
with an ageing analysis at 31 March 2016 as follows:

16 貿易及其他應收賬項(續)

於二〇一六年三月三十一日的貿易及其他應 收賬項內所包括的應收貿易賬項賬齡的分析 列述如下:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|------------------|----------|--|-----------------------------------|
| 30 days | | 17,272 | 23,138 |
| en 31 to 60 days | 三十一日至六十日 | 1,617 | 707 |
| en 61 to 90 days | 六十一日至九十日 | 10 | 482 |
|) days | 九十日以上 | - | 45 |
| | | 18,899 | 24,372 |
| | | | 18,899 |

The carrying amounts of the Group's trade receivables are denominated in the following currencies:

本集團的應收賬項的賬面值以下列貨幣為單位:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|-----------------------------|------|---|-----------------------------------|
| Hong Kong dollars Others | 港元其他 | 16,337 2,562 | 18,738 5,634 |
| | | 18,899 | 24,372 |

The Group has established credit policies and the general credit terms allowed range from 0 to 60 days.

本集團有既定的信貸政策,一般允許的信用期 為零至六十日不等。



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16 TRADE AND OTHER RECEIVABLES (Continued)

Trade receivables that are less than 60 days past due are not considered impaired. At 31 March 2016, trade receivables of HK\$10,000 (2015: HK\$527,000) were past due but not impaired. These relate to a number of independent customers for whom there is no recent history of default. The ageing analysis of these trade receivables is as follows:

16 貿易及其他應收賬項(續)

逾期少於60日的貿易應收款不被視為經已減值。於二〇一六年三月三十一日,貿易應收款港幣10,000元(二〇一五年:港幣527,000元)經已逾期但並無減值。此等款項涉及多個最近沒有拖欠還款記錄的獨立客戶。此等貿易應收款的賬齡分析如下:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|---------------------------------------|-------------------|--|-----------------------------------|
| Between 61 to 90 days Over 90 days | 六十一日至九十日 九十日以上 | 10 - | 482 45 |
| | | 10 | 527 |

Trade and other receivables do not contain impaired assets and the maximum exposure to credit risk at the reporting date is the fair value of each class of receivable mentioned above. The Group does not hold any collateral as security.

Included in trade and other receivables is HK\$5,733,000 (2015: HK\$5,982,000) being amounts due from fellow subsidiaries. The amounts are unsecured, interest free and repayable in accordance to the Group's established credit policies.

貿易及其他應收賬項內沒有包含已減值資產。 在報告日期,信貸風險的最高風險承擔為上述 每類應收賬項的公平值。本集團不持有任何作 為質押的抵押品。

包括在貿易應收賬項中的港幣5,733,000元(二〇一五年:港幣5,982,000元)乃屬應收同系附屬公司款項。該款項乃無抵押、免息及按本集團既定的信貸政策環款。

17 INTEREST IN AN ASSOCIATE

17 於聯營公司的權益

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|---|-------------------------------------|--|-----------------------------------|
| At beginning of the year Share of (loss)/profit of an associate Dividend received Exchange differences | 年初 所佔聯營公司(虧損)/盈利 已收股息 匯兑差額 | 16,950 (6,679) (1,454) (20) | 17,417 642 (1,162) 53 |
| At end of the year | 年末 | 8,797 | 16,950 |



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17 INTEREST IN AN ASSOCIATE (Continued)
At 31 March 2016, the particulars of the associate are as follows:

17 **於聯營公司的權益**(續) 於二〇一六年三月三十一日,聯營公司的資料 如下:

| Name of associate 聯營公司名稱 | Place of incorporation 註冊成立地方 | Percentage of equity holding 所持權益百分比 | Issued and fully paid share capital 已發行及繳足股本 | Princ 主要 | ipal activities 業務 |
|--|-------------------------------|--|--|---|-----------------------------------|
| Marni (Hong Kong) Limited | Hong Kong 香港 | 49% | HK\$100,000 divided into 100 ordinary shares 港幣100,000元分為 100股普通股 | ret | gner fashion ailing 名牌時裝 |
| Set out below is the summari associate which is accounted | | | 聯營公司的摘要! 法入賬。 | 材務資料如 | 四下,此公司以權益 |
| Summarised statement of | financial positio | on | 摘要財務狀況表 | | |
| | | | нк | 2016 一六年 (\$`000 幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
| Current assets Current liabilities Non-current assets | 流 | 動資產 動負債 流動資產 | (3 | 42,317 36,634) 12,271 | 58.196 (29,733) 6,128 |
| Net assets | 所 | 占資產淨值 | - | 17,954 | 34,591 |
| Summarised income state | ment | | 摘要收益表 | | |
| | | | нк | 2016 一六年 (\$ '000 幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
| Income Expense | 收: | | |)7,559 20,570) | 129,067 (127,035) |
| (Loss)/profit before income t Income tax expense | | 税前(虧損)/盈利 得税費用 | (| 13,011) (620) | 2,032 (722) |
| (Loss)/profit after income tax | | 税後(虧損)/盈利 | (: | 13,631) | 1,310 |
| Proportionate interest in an a operating lease commitme | | 比例應佔聯營公司經 | | 16,054 | 15,775 |



綜合財務報表附註

17 INTEREST IN AN ASSOCIATE (Continued)

Reconciliation of the summarised financial information presented to the carrying amount of its interest in an associate.

17 於聯營公司的權益(續)

摘要財務資料與於聯營公司的權益賬面值之 對賬

| | | 2016 二○一六年 HK\$'000 港幣千元 | □□□五年 HK\$'000 港幣千元 |
|--------------------------------|---------------|-----------------------------------|---------------------------|
| Net assets | 資產淨值 | 17,954 | 34,591 |
| Interest in an associate (49%) | 於聯營公司的權益(49%) | 8,797 | 16,950 |

As at the date of statement of financial position, there are no contingent liabilities relating to the Group's interest in its associate, and no contingent liabilities of the entity itself.

Amount due to an associate is unsecured, interest-free, and repayable on demand. The carrying amount of the balance approximates its fair value.

截至財務狀況表的結算日,本集團所持有之聯營公司之權益沒有涉及任何或然負債,而該等聯營公司本身亦無任何或然負債。

應付聯營公司款項乃無抵押、免息及按要求還款。其賬面值與公平值大致相符。

8 FINANCIAL ASSET AT FAIR VALUE THROUGH PROFIT OR LOSS The financial asset at fair value through profit or loss represented the net fair value of the call and put options of the Group's 49% equity interest in an associate. Valuations of these options were performed by an independent professional qualified valuer, Vigers Appraisal & Consulting Limited.

18 按公平值透過損益記賬的金融資產

按公平值透過損益記賬的金融資產乃指集團所持有的聯營公司百分之四十九股權之認購及認沽期權公平值淨值。該期權的估值由合資格的獨立專業顧問威格斯資產評估顧問有限公司作出評估。

2016

2015

| | | 二○一六年 HK\$'000 港幣千元 | 二〇一五年 HK\$'000 港幣千元 |
|---|--|---------------------------|---------------------------|
| At 1 April Fair value gain on financial asset at fair value through | 四月一日 按公平值透過損益記賬的金融資產之 公平值盈利(附註8) | 5,012 | - |
| profit or loss (Note 8) | | 748 | 5,012 |
| At 31 March | 三月三十一日 | 5,760 | 5,012 |



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19 FINANCIAL DERIVATIVE LIABILITIES

19 衍生金融工具負債

2016 二○一六年 2015

HK\$'000 港幣千元 HK\$'000 港幣千元

Forward foreign exchange contracts
- cash flow hedges

外匯期貨合約 一現金流量對沖

10,681

During the year ended 31 March 2015, the Group had entered into forward foreign exchange contracts to hedge the currency risk from its forecasted purchases denominated in foreign currencies. The forecasted purchases occurred throughout the year. The outstanding forward foreign exchange contracts were expected fully utilised by May 2015. The fair value change of the forward foreign exchange contracts transferred to inventories affected the consolidated income statement when the inventories were sold. Majority of the sales were expected to occur during the period from April to Sept 2015. During the year ended 31 March 2016, the Group did not enter into any forward foreign exchange contract.

本集團於二〇一五年三月三十一日止之年度,以外匯期貨合約對沖由預期以外幣為單位之採購所產生的外匯風險。預期之採購在全年發生。未使用的外匯期貨合約預期於二〇一五年五月用完。轉移至存貨的外匯期貨合約之公平值變動會在存貨售出時影響綜合收益表。而主要銷售預期在二〇一五年四月至九月間發生。於二〇一六年三月三十一日止之年度,集團並無訂立任何外匯期貨合約。

20 CASH AND CASH EQUIVALENTS

20 現金及現金等值項目

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|-------------------|--|-----------------------------------|
| Cash at bank and in hand Short-term bank deposits | 銀行及庫存現金 短期銀行存款 | 183,333 118,334 | 196,084 218,767 |
| | | 301,667 | 414,851 |



綜合財務報表附註

20 CASH AND CASH EQUIVALENTS (Continued)

The effective interest rate on short-term bank deposits was 0.6% (2015: 0.8%) per annum; these deposits have average maturities of 90 days (2015: 90 days). The Group's cash and cash equivalents are denominated in the following currencies:

20 現金及現金等值項目(續)

短期銀行存款的實際利率為每年0.6厘(二〇一五年:0.8厘);此等存款的平均到期日為90天(二〇一五年:90天)。本集團的銀行結存及現金以下列貨幣為單位:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|-----------------------|-----|--|-----------------------------------|
| Hong Kong dollars | | 137,227 | 257,192 |
| United States dollars | | 153,991 | 153,540 |
| Renminbi | 人民幣 | 7,255 | 3,414 |
| Others | 其他 | 3,194 | 705 |
| | | 301,667 | 414,851 |

21 TRADE AND BILLS PAYABLES

The ageing analysis of trade and bills payables at 31 March 2016 is as follows:

21 應付貿易賬項及應付票據

於二〇一六年三月三十一日的應付貿易賬項 及應付票據的賬齡分析列述如下:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|---------------------------|------------|--|-----------------------------------|
| Due within 30 days | | 40,524 | 54,576 |
| Due between 31 to 60 days | 三十一日至六十日到期 | 864 | 871 |
| Due between 61 to 90 days | 六十一日至九十日到期 | 17 | 2 |
| | | 41,405 | 55,449 |



綜合財務報表附註

21 TRADE AND BILLS PAYABLES (Continued)

The carrying amounts of the Group's trade and bills payables are denominated in the following currencies:

21 應付貿易賬項及應付票據(續)

本集團的應付貿易賬項及應付票據的賬面值 以下列貨幣為單位:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|-----------------------|----|--|-----------------------------------|
| Euro dollars | 歐元 | 19,458 | 22,859 |
| Hong Kong dollars | 港元 | 7,811 | 11,414 |
| United States dollars | 美元 | 9,763 | 10,305 |
| Japanese yen | 日元 | 1,173 | 8,076 |
| Others | 其他 | 3,200 | 2,795 |
| | | 41,405 | 55,449 |

22 SHARE CAPITAL

22 股本

| | | Number of shares 股份數目 | HK\$'000 港幣千元 |
|--|--------------------------------------|-----------------------------|------------------|
| Authorised: Ordinary shares of HK\$0.10 each At beginning and end of the year | 法定: 每股面值港幣O.1O元之普通股 於期初及期末 | 3,000,000,000 | 300,000 |
| Issued and fully paid: Ordinary shares of HK\$0.10 each At beginning and end of the year | 已發行及繳足: 每股面值港幣O.1O元之普通股 於期初及期末 | 1,624,000,000 | 162,400 |



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23 RESERVES

23 儲備

The reserves as at 31 March 2016 are analysed as follows:

於二〇一六年三月三十一日之儲備分析如下:

| | | Share premium | Capital surplus | Contributed surplus | Exchange fluctuation reserve 匯兑波動 | Hedging reserve | Dividend | Retained earnings | Total |
|---|------------------------------|--------------------------|--------------------------|--------------------------|--|--------------------------|------------------------|--------------------------|------------------------|
| | | 股份溢價 HK\$'000 港幣千元 | 資本盈餘 HK\$'000 港幣千元 | 繳入盈餘 HK\$'000 港幣千元 | 儲備 HK\$'000 港幣千元 | 對沖儲備 HK\$'000 港幣千元 | 股息 HK\$'000 港幣千元 | 累積盈利 HK\$'000 港幣千元 | 總額 HK\$'000 港幣千元 |
| At 1 April 2014 Profit attributable to owners of | 二〇一四年四月一日結存 公司股東應佔盈利 | 3,728 | 76 | 139,196 | 8,907 | - | 56,840 | 337,738 | 546,485 |
| the Company Net translation differences on foreign operations | 海外營運之匯兑淨差額: | - | - | - | - | - | - | 33,075 | 33,075 |
| - Subsidiaries | - 附屬公司 | = | - | = | 339 | = | - | - | 339 |
| Associate Cash flow hedges: Fair value losses for the year and reclassification due to basis adjustment | | - | - | - | 53 | - | - | - | 53 |
| on inventories - Deferred income tax | 作出分類調整 一確認的遞延所得税 | = | _ | - | = | (7,903) | = | - | (7,903) |
| recognised | ¬ ∠nn 6 | - | =- | - | - | 1,762 | (50.040) | - | 1,762 |
| Dividend paid Remeasurements of post-employment benefit | 已付股息 離職後福利債務重計 (除税後)損失 | - | - | - | - | - | (56,840) | - | (56,840) |
| obligations, net of tax | | Ξ | = | = | = | = | = | (1,538) | (1,538) |
| Interim dividend proposed | 已建議中期股息 | 3,728 | 76 - | 139,196 | 9,299 | (6,141) | 32,480 | 369,275 (32,480) | 515,433 |
| | -0 T/5 | | | | | | | | |
| At 31 March 2015 | 二〇一五年 三月三十一日結存 | 3,728 | 76 | 139,196 | 9,299 | (6,141) | 32,480 | 336,795 | 515,433 |
| At 1 April 2015 Loss attributable to owners of | 二〇一五年四月一日結存 公司股東應佔虧損 | 3,728 | 76 | 139,196 | 9,299 | (6,141) | 32,480 | 336,795 | 515,433 |
| the Company Net translation differences on foreign operations | 海外營運之匯兑淨差額: | = | = | = | = | - | - | (78,015) | (78,015) |
| - Subsidiaries - Associate Cash flow hedges: | -附屬公司 -聯營公司 現金流動對沖: | - | - | - | (712) (20) | - | - - | - - | (712) (20) |
| - Fair value changes on cash flow hedge | -現金流動對沖之 公平值變動 | - | - | - | - | 7,903 | - | - | 7,903 |
| Deferred income tax recognised | -確認的遞延所得税 | _ | _ | _ | _ | (1.762) | _ | _ | (1.762) |
| Dividend paid | 已付股息 | = | = | = | | - | (32,480) | | (32,480) |
| Interim dividend proposed | 已建議中期股息 | 3,728 | 76 - | 139,196 | 8,567 | - - | - | 258,780 - | 410,347 |
| At 31 March 2016 | 二〇一六年 三月三十一日結存 | 3,728 | 76 | 139,196 | 8,567 | - | - | 258,780 | 410,347 |



綜合財務報表附註

23 RESERVES (Continued)

The Group's contributed surplus represents the excess of the nominal value of the subsidiaries' shares acquired over the nominal value of the Company's shares issued in exchange therefor during the group reorganisation in 1990. The Company's contributed surplus represents the excess of the fair value of the subsidiaries' shares acquired pursuant to the Group reorganisation in 1990 over the nominal value of the Company's shares issued in exchange therefor.

24 DEFERRED INCOME TAX

Deferred income tax is calculated in full on temporary differences under the liability method at the rates applicable in the respective jurisdictions.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes relate to the same tax authority.

23 儲備(續)

本集團之繳入盈餘包括於一九九〇年集團重組時所購入之附屬公司之股份面值超出公司所發行以作交換之股份面值之金額。本公司之繳入盈餘包括於一九九〇年集團重組時收購附屬公司之公允價超出本公司所發行以作交換之股份面值之金額。

24 遞延所得税

遞延所得税以負債法就短暫時差應用各區域 的税率計算。

當有法定可執行權力將現有税項資產與現有 税務負債抵銷,且遞延所得稅涉及同一稅務機 關,則可將遞延所得稅資產與負債互相抵銷。

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|---|----------------------------------|--|-----------------------------------|
| Deferred income tax assets Deferred income tax assets to be recovered after more than 12 months | 遞延所得税資產 超過12個月後收回的 遞延所得税資產 | 9,233 | 9,610 |
| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
| Deferred income tax liabilities Deferred income tax liabilities to be settled after more than 12 months | 遞延所得税負債 超過12個月後結算的 遞延所得税負債 | (1,336) | - |



綜合財務報表附註

24 DEFERRED INCOME TAX (Continued)

24 遞延所得税(續)

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|--|-----------------------------|-----------------------------------|-----------------------------------|
| Deferred income tax assets At beginning of the year Credited/(charged) to consolidated | 遞延所得税資產 於年初 於綜合收益表計入/ | 9,610 | 12,488 |
| income statement | (記賬列支) | 49 | (4,640) |
| (Charged)/credited directly to equity | 在權益中直接(扣除)/計入 | (1,762) | 1,762 |
| At end of the year | 於年末 | 7,897 | 9,610 |

The gross movements in deferred income tax assets and liabilities accounts before offsetting are as follows.

遞延所得税資產及負債在抵銷前的總變動如 下:

Deferred tax assets:

遞延所得税資產:

| | | Tax depreciation 税項折舊 HK\$'000 港幣千元 | Provision for inventories 存貨撥備 HK\$'000 港幣千元 | Tax losses 税項虧損 HK\$'000 港幣千元 | Fair value loss 公平值虧損 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
|---|----------------------------------|---|--|--|---|---------------------------------|
| At 31 March 2014 Credited/(charged) to the consolidated | 二〇一四年三月三十一日 於綜合收益表計入/ (扣除) | 4,804 | 25 | 7,659 | - | 12,488 |
| income statement | | 755 | _ | (5,352) | - | (4,597) |
| Credited to equity | 在權益中計入 | = | _ | _ | 1,762 | 1,762 |
| At 31 March 2015 (Charged)/credited to the consolidated | 二〇一五年三月三十一日 於綜合收益表 (扣除)/計入 | 5,559 | 25 | 2,307 | 1,762 | 9,653 |
| income statement | | (3,929) | (9) | 5,280 | - | 1,342 |
| Charged to equity | 在權益中扣除 | _ | - | - | (1,762) | (1,762) |
| At 31 March 2016 | 二〇一六年三月三十一日 | 1,630 | 16 | 7,587 | _ | 9,233 |



綜合財務報表附註

24 DEFERRED INCOME TAX (Continued)
Deferred tax liabilities:

24 **遞延所得税**(續) 遞延所得税負債:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|---|-----------------|--|-----------------------------------|
| At beginning of the year Charged to the consolidated | 於年初 於綜合收益表扣除 | (43) | - |
| income statement | | (1,293) | (43) |
| At end of the year | 於年末 | (1,336) | (43) |

Deferred income tax assests are recognised for tax losses carried forward to the extent that realisation of the related tax benefit through future taxable profits is probable.

The Group has potential unrecognised tax losses of HK\$186,158,000 (2015: HK\$134,960,000) to carry forward against future taxable income, of which HK\$121,606,000 (2015: HK\$82,380,000) will expire within 5 years. There is no expiry period for other tax losses.

25 COMMITMENTS

(a) Operating lease commitments - as lessee

At 31 March 2016, the Group had future aggregate minimum lease payments under non-cancellable operating leases as follows:

遞延所得稅資產乃因應相關稅務利益有機會 透過未來應課稅溢利變現而就所結轉之稅務 虧損作確認。

本集團有港幣186,158,000元(二〇一五年:港幣134,960,000元)的潛在未確認稅務虧損可結轉以抵銷未來應課稅收入;其中為數港幣121,606,000元(二〇一五年:港幣82,380,000元)的稅務虧損將於五年內屆滿。其他稅務虧損並無期限。

25 承擔

(a) 經營租賃承擔-承租者

於二〇一六年三月三十一日,本集團根據不可撤銷的經營租賃而應付之未來最低租賃付款總額如下:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二〇一五年 HK\$'000 港幣千元 |
|---|---------------------------|--|-----------------------------------|
| Land and buildings: Not later than one year Later than one year and | 土地及樓宇: 第一年內 第二至第五年內 | 244,448 | 269,559 |
| not later than five years Later than five years | 五年以上 | 444,779 56,054 | 245,736 949 |
| | | 745,281 | 516,244 |

Payment obligations in respect of operating leases where rentals vary with gross revenue are not included as future minimum lease payment.

有關與總收入掛勾的租賃合約支付責任 並不計入未來最低租賃支出。



綜合財務報表附註

25 COMMITMENTS (Continued)

(b) Operating lease commitments - as lessor

At 31 March 2016, the Group had future aggregate minimum lease receipts under a non-cancellable operating lease as follows:

25 承擔(續)

(b) 經營租賃承擔-出租者

於二〇一六年三月三十一日,本集團根據不可撤銷的經營租賃而應收之未來最低租賃收款總額如下:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|---|---------------------------|--|-----------------------------------|
| Land and buildings: Not later than one year Later than one year and | 土地及樓宇: 第一年內 第二至第五年內 | 3,623 | 29,748 |
| not later than five years | | - | 3,649 |
| | | 3,623 | 33,397 |

Receipts in respect of operating leases where rentals vary with gross revenue of the lessee are not included as future minimum lease receipts.

關於隨承租者的總收入而變化的經營租 賃收款,並不包括在應收之未來最低租 賃收款額中。

(c) Capital commitments

Capital expenditure at the date of statement of financial position but not yet incurred is as follows:

(c) 資本承擔

於財務狀況表的結算日但仍未產生的資本開支如下:

| | | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|---|----------------------|--|-----------------------------------|
| Property, plant and equipment contracted but not provided for | 已簽約但未撥備的 物業、廠房及設備 | 8,741 | 2,336 |



綜合財務報表附註

26 RELATED PARTY TRANSACTIONS

The immediate holding company of the Group is JoyBo International Limited, a company incorporated in the British Virgin Islands. The ultimate holding company of the Group is Wisdom Gateway Limited, a company incorporated in the British Virgin Islands

Save as disclosed elsewhere in the consolidated financial statements, during the year, the Group had the following significant related party transactions:

(a) Transactions with fellow subsidiaries

26 與連繫人士的交易

本集團的直接控股公司為JoyBo International Limited,於英屬處女群島成立之公司。本集團的最終控股公司為Wisdom Gateway Limited,於英屬處女群島成立之公司。

除綜合財務報表中所披露者外,年內本集團所 參與之與連繫人士的重大交易分述如下:

(a) 與同系附屬公司的交易

| | | 2016 二○一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|---|----------------------------------|-----------------------------------|-----------------------------------|
| Rental expenses paid to fellow subsidiaries Rental income received from | 已支付予同系附屬公司的 租金支出 已收同系附屬公司的 | 35,996 | 37,787 |
| fellow subsidiaries | 租金收益 | 33,164 | 41,100 |

Note:

The above related party transactions are carried at terms mutually agreed between the parties.

附註:

以上關聯交易是按雙方共同同意的條款所實行的。

(b) Transaction with an associate

(b) 與聯營公司的交易

2016 2015 二○一六年 二○一五年 HK\$'000 HK\$'000 港幣千元 港幣千元

| Management fee received | 已收聯營公司的 | | |
|-------------------------|---------|-------|-------|
| from an associate | 管理服務費用 | 1,667 | 2,312 |

Note:

The above related party transactions are carried at terms mutually agreed between the parties.

(c) Key management compensation

Details of disclosure are shown in Note 10.

附註:

以上關聯交易是按雙方共同同意的條款所實行 的。

(c) 主要管理人員酬金

有關披露已詳列於附註10。



綜合財務報表附註

27 STATEMENT OF FINANCIAL POSITION OF THE COMPANY

27 本公司之財務狀況表

| | | Note 附註 | 2016 二〇一六年 HK\$'000 港幣千元 | 2015 二○一五年 HK\$'000 港幣千元 |
|--|------------------------------|------------|--|-----------------------------------|
| ASSETS Non-current assets | 資產 非流動資產 | | | |
| Property, plant and equipment | 物業、廠房及設備 | | - | 10,250 |
| Interests in subsidiaries Deposits, prepayments and other asse | 所佔附屬公司權益 ets 訂金、預付費用及其他資產 | (a) | _ | - 12 |
| Deferred income tax assets | 遞延所得稅資產 | | _ | 2,240 |
| | | | _ | 12,502 |
| Current assets | 流動資產 | | | |
| Deposits, prepayments and other asse | | | 31 | 29 |
| Amounts due from subsidiaries Current income tax recoverable | 應收附屬公司款項 本期所得税抵免 | | 625,852 71 | 652,147 |
| Cash and cash equivalents | 現金及現金等值項目 | | 82 | 187 |
| | | | 626,036 | 652,363 |
| Total assets | 資產總額 | | 626,036 | 664,865 |
| EQUITY | 權益 | | | |
| Equity attributable to owners of the Company | 公司股東應佔權益 | | | |
| Share capital | 股本 | | 162,400 | 162,400 |
| Reserves | 儲備 | (b) | 463,386 | 500,217 |
| | | | 625,786 | 662,617 |
| LIABILITIES | 負債 | | | |
| Other payables and accruals | 其他應付賬項及應計項目 | | 250 | 2,248 |
| | | | 250 | 2,248 |
| Total liabilities | 負債總額 | | 250 | 2,248 |
| Total equity and liabilities | 權益及負債總額 | | 626,036 | 664,865 |
| Net current assets | | | 625,786 | 650,115 |
| | | | | |

The statement of financial position of the Company was approved by the Board of Directors on 22 June 2016 and was signed on its behalf.

本公司之財務狀況表已由董事會於二〇一六 年六月二十二日通過和代表簽署。

Stephen T.H. Ng Chairman 吳天海 主席 Paul Y.C. Tsui Director 徐耀祥 董事



綜合財務報表附註

27 STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

27 本公司之財務狀況表(續)

(a) Interests in subsidiaries

The list below gives the principal subsidiaries of the Group which are in the opinion of the directors, principally affect the results and net assets of the Group.

(a) 所佔附屬公司權益

下表所列公司乃董事認為對本年度業績 有重大影響,或構成本集團淨資產主要 部份之本公司附屬公司。

| Name | Place of incorporation and kind of legal entity 註冊成立地方及 | Place of operation | Proportion held 所持股份百分比 Direct Indirect | | Issued and fully paid-up share capital/ registered capital 已發行及繳足 | Principal activities |
|---|---|--------------------|---|------|--|---|
| 公司名稱 | 法定實體類別 | 經營地方 | 直接持有 | 間接持有 | D 發 1 及 級 足 股本/註冊資本 | 主要業務 |
| Joyce Boutique International Limited | British Virgin Islands, limited liability company 英屬處女群島, 有限責任公司 | Asia 亞洲 | 100% | - | US\$1,500 divided into 1,500 ordinary shares 1,500美元 分為1,500股普通股 | Investment holding 投資控股 |
| Joyce Boutique Limited | Hong Kong, limited liability company 香港·有限責任公司 | Hong Kong 香港 | - | 100% | HK\$3,677,785 divided into 1,000 ordinary shares 港幣3,677,785元 分為1,000股普通股 | Designer fashion retailing 零售名牌時裝 |
| JB Management Limited | Hong Kong, limited liability company 香港,有限責任公司 | Hong Kong 香港 | - | 100% | HK\$10,000 divided into 1,000 ordinary shares 港幣10,000元 分為1,000股普通股 | Provision of management services 提供管理服務 |
| Joyce Beauty (Hong Kong) Limited | Hong Kong, limited liability company 香港,有限責任公司 | Hong Kong 香港 | - | 100% | HK\$10,000 divided into 10,000 ordinary shares 港幣10,000元 分為10,000股普通股 | Cosmetics retailing 零售化妝品 |
| Joyce Boutique (Hong Kong) Limited | Hong Kong, limited liability company 香港·有限責任公司 | Hong Kong 香港 | - | 100% | HK\$2 divided into 2 ordinary shares 港幣2元 分為2股普通股 | Designer fashion retailing & distribution 零售及經銷名牌時裝 |
| 載思(上海)商貿有限公司 | PRC, wholly foreign-owned enterprise 中華人民共和國, 外商獨資企業 | PRC 中華人民 共和國 | - | 100% | RMB20,000,000 人民幣20,000,000元 | Designer fashion retailing & distribution 零售及經銷名牌時裝 |
| JB Retail Limited (Formerly Ad Hoc (Hong Kong) Limited) | Hong Kong, limited liability company 香港,有限責任公司 | Hong Kong 香港 | - | 100% | HK\$1,000,000 divided into 1,000,000 ordinary shares 港幣1,000,000元 分為1,000,000股普通服 | Designer fashion retailing 零售名牌時裝 |
| 載思(澳門)一人 有限公司 | Macau, limited liability company 澳門,有限責任公司 | Macau 澳門 | - | 100% | MOP25,000 澳門幣25,000元 | Designer fashion retailing 零售名牌時裝 |
| JB Assets Limited | Hong Kong, limited liability company 香港·有限責任公司 | Hong Kong 香港 | - | 100% | HK\$10,000 divided into 1,000 ordinary shares 港幣10,000元 分為1,000股普通股 | Holder of trademarks and domain names 持有商標及域名 |



綜合財務報表附註

27 STATEMENT OF FINANCIAL POSITION OF THE COMPANY 27 本公司之財務狀況表(續) (Continued)

(b) Reserve movement of the Company

(b) 本公司之儲備變動

| | | Share premium 股份溢價 HK\$'000 港幣千元 | Contributed surplus 繳入盈餘 HK\$'000 港幣千元 | Dividend 股息 HK\$'000 港幣千元 | Retained earnings 累積盈利 HK\$'000 港幣千元 | Total 總額 HK\$'000 港幣千元 |
|---|-----------------------------|--|--|------------------------------------|--|---------------------------------|
| At 1 April 2014 Profit for the year Dividend paid | 二〇一四年四月一日結存 年度盈利 已付股息 | 3,728 - - | 159,375 - - | 56,840 - (56,840) | 48,139 288,975 - | 268,082 288,975 (56,840) |
| Interim dividend proposed | 已建議中期股息 | 3,728 - | 159,375 - | - 32,480 | 337,114 (32,480) | 500,217 |
| At 31 March 2015 | 二〇一五年 三月三十一日結存 | 3,728 | 159,375 | 32,480 | 304,634 | 500,217 |
| At 1 April 2015 Loss for the year Dividend paid | 二〇一五年四月一日結存 年度虧損 已付股息 | 3,728 - - | 159,375 - - | 32,480 - (32,480) | 304,634 (4,351) - | 500,217 (4,351) (32,480) |
| Interim dividend proposed | 已建議中期股息 | 3,728 - | 159,375 - | - | 300,283 - | 463,386 - |
| At 31 March 2016 | 二〇一六年 三月三十一日結存 | 3,728 | 159,375 | - | 300,283 | 463,386 |

JOYCE

FIVE-YEAR SUMMARY FINANCIAL INFORMATION 五年財務摘要

A summary of the published results, assets and liabilities of the Group for the last five financial years, as extracted from the audited accounts and reclassified as appropriate, is set out below.

本集團過去五個財政年度之已公佈業績及資產與負債概要乃摘錄自經審核賬項,並已重新作出適當之 歸類如下。

| RESULTS 業績 | | Year ended 31st March 2016 二〇一六年 三月三十一日 年度止 HK\$*000 港幣千元 | Year ended 31st March 2015 二〇一五年 三月三十一日 年度止 HK\$000 港幣千元 | Year ended 31st March 2014 二〇一四年 三月三十一日 年度止 HK\$000 港幣千元 | Year ended 31st March 2013 二〇一三年 三月三十一日 年度止 HK\$000 港幣千元 | Year ended 31st March 2012 二○一二年 三月三十一日 年度止 HK\$'000 港幣千元 |
|--|---|--|---|---|---|--|
| REVENUE | 收入 | 1,179,393 | 1,325,835 | 1,339,458 | 1,265,213 | 1,324,046 |
| OPERATING (LOSS)/PROFIT Finance costs Share of (loss)/ | 營業(虧損)/盈利 融資成本 所佔聯營公司 | (78,860) (12) | 44,038 (14) | 72,074 (28) | 77,897 (29) | 168,354 (53) |
| profit of an associate | (虧損)/盈利 | (6,679) | 642 | 1,867 | 3,302 | 6,964 |
| (LOSS)/PROFIT BEFORE INCOME TAX Income tax credit/(expense) | 除税前(虧損)/盈利 所得税抵免/(費用) | (85,551) 7,536 | 44,666 (11,591) | 73,913 (12,237) | 81,170 (16,865) | 175,265 (24,147) |
| (LOSS)/PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY | 公司股東應佔 (虧損)/盈利 | (78,015) | 33,075 | 61,676 | 64,305 | 151,118 |
| Interim dividend Final proposed dividend | 中期股息 擬派發的末期股息 | | 32,480 | 56,840 | 56,840 - | 81,200 |
| Total dividends | 股息總額 | - | 32,480 | 56,840 | 56,840 | 81,200 |
| ASSETS AND LIABILITIES 資產與負債 | | As at 31st March 2016 於 二○一六年 三月三十一日 HK\$'000 港幣千元 | As at 31st March 2015 於 二〇一五年 三月三十一日 HK\$'000 港幣千元 | As at 31st March 2014 於 二〇一四年 三月三十一日 HK\$'000 港幣千元 | As at 31st March 2013 於 二〇一三年 三月三十一日 HK\$'000 港幣千元 | As at 31st March 2012 於 二○一二年 三月三十一日 HK\$'000 港幣千元 |
| Property, plant and equipmer Deposits, prepayments and other assets Interest in an associate Financial asset at fair value through profit or loss Deferred income tax assets | 訂金、預付費用及 其他資產 於聯營公司權益 按公平值透過 損益記賬的金融資產 遞延所得稅資產 | 50,327 62,755 8,797 5,760 9,233 | 59,472 65,566 16,950 5,012 9,610 | 75,157 60,325 17,417 - 12,488 | 89,481 64,915 17,945 - 13,452 | 99,774 60,196 19,251 - 9,959 |
| Current assets TOTAL ASSETS | 流動資產 ———————————————————————————————————— | 633,953 770,825 | 772,337 928,947 | 784,777 950,164 | 791,609 | 820,208 1,009,388 |
| Non-current liabilities | 総員性 非流動負債 | (20,929) | (11,339) | (9,135) | (16,645) | (9,948) |
| Current liabilities | 流動負債 | (177,149) | (239,775) | (232,144) | (262,182) | (281,734) |
| TOTAL LIABILITIES | 總負債 | (198,078) | (251,114) | (241,279) | (278,827) | (291,682) |
| NET ASSETS | 資產淨值 | 572,747 | 677,833 | 708,885 | 698,575 | 717,706 |