



Fulum Group Holdings Limited
富臨集團控股有限公司

(Incorporated in the Cayman Islands with limited liability)
(於開曼群島註冊成立之有限公司)

Stock Code 股份代號 :1443



2016
Annual Report 年報

ABOUT FULUM GROUP

Established in 1992, Fulum Group has been adhering to the spirit of “The Rationale of Three Excellence — Excellent Environment, Excellent Supply, Excellent Service” with its dedication to innovation and ongoing commitment to excellence from start to finish. Today, Fulum Group has been developed into a highly renowned restaurant group in Hong Kong. Apart from providing mass and high-end Chinese catering services, the Group is recently committed to enrich its restaurant portfolio by launching more diversified restaurants so as to keep abreast of the local dining trends.

關於 富臨集團

富臨集團於1992年成立，一直秉承「三優理念：優質環境、優質出品、優質服務」的精神，致力革新及不斷追求卓越，始終如一。發展至今日，富臨集團已成長為香港聲譽卓著的餐飲集團，除提供大眾化及高檔中式餐飲，集團近年亦致力豐富餐館組合，推出更多元化的餐館，以緊貼本地飲食潮流。

CONTENT

02 Corporate Information	21 Corporate Governance Report	51 Consolidated Statement of Changes in Equity
03 Highlights	31 Report of the Directors	52 Consolidated Statement of Cash Flows
04 Message from the Chairman	45 Independent Auditors' Report	54 Notes to Financial Statements
08 Calendar	47 Consolidated Statement of Profit or Loss	114 Five-Year Financial Summary
09 Management Discussion and Analysis	48 Consolidated Statement of Comprehensive Income	
16 Directors and Senior Management	49 Consolidated Statement of Financial Position	

Corporate Information

BOARD OF DIRECTORS

EXECUTIVE DIRECTORS

Mr. YEUNG Wai
(Chairman and Chief Executive Officer)
Mr. YEUNG Yun Chuen
Mr. YEUNG Yun Kei
Mr. LEUNG Siu Sun

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. FAN Chun Wah Andrew
Mr. LOCK Kwok On Anthony
Mr. WU Kam On Keith

COMPANY SECRETARY

Mr. NG Kam Tsun Jeffrey

AUTHORISED REPRESENTATIVES

Mr. YEUNG Wai
Mr. NG Kam Tsun Jeffrey

MEMBERS OF AUDIT COMMITTEE

Mr. WU Kam On Keith *(Chairman)*
Mr. FAN Chun Wah Andrew
Mr. LOCK Kwok On Anthony

MEMBERS OF NOMINATION COMMITTEE

Mr. FAN Chun Wah Andrew *(Chairman)*
Mr. LOCK Kwok On Anthony
Mr. YEUNG Wai

MEMBERS OF REMUNERATION COMMITTEE

Mr. LOCK Kwok On Anthony *(Chairman)*
Mr. FAN Chun Wah Andrew
Mr. YEUNG Wai

MEMBERS OF EXECUTIVE COMMITTEE

Mr. YEUNG Wai *(Chairman)*
Mr. YEUNG Yun Chuen
Mr. YEUNG Yun Kei
Mr. LEUNG Siu Sun

REGISTERED OFFICE

Cricket Square, Hutchins Drive
PO Box 2681
Grand Cayman, KY1-1111
Cayman Islands

CORPORATE HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

15/F., Luk Hop Industrial Building
8 Luk Hop Street, San Po Kong
Kowloon, Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Codan Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
PO Box 2681
Grand Cayman, KY1-1111
Cayman Islands

HONG KONG SHARE REGISTRAR

Tricor Investor Services Limited
Level 22, Hopewell Centre
183 Queen's Road East
Hong Kong

PRINCIPAL BANKERS

Hang Seng Bank Limited
Standard Chartered Bank (Hong Kong) Limited
The Bank of East Asia, Limited
Bank of China (Hong Kong) Limited

AUDITORS

Ernst & Young
Certified Public Accountants

LEGAL ADVISERS

AS TO HONG KONG LAWS

Loeb & Loeb LLP

COMPLIANCE ADVISER

Fortune Financial Capital Limited

STOCK CODE

The Stock Exchange of Hong Kong Limited
01443

WEBSITE

www.fulumgroup.com

Highlights

- Revenue was approximately HK\$2,773.3 million (2015: approximately HK\$2,528.7 million), representing an increase of approximately 9.7%
- Gross profit margin¹ was at approximately 71.1% (2015: approximately 71.0%), representing an increase of approximately 0.1 percentage point
- Earnings before interest, tax, depreciation and amortisation was approximately HK\$210.1 million (2015: approximately HK\$280.4 million), representing a decrease of approximately 25.1%
- Profit for the year attributable to owners of the Company was approximately HK\$101.4 million (2015: approximately HK\$160.3 million), representing a decrease of approximately 36.7%
- Basic earnings per share² was approximately HK7.80 cents (2015: approximately HK14.59 cents), representing a decrease of approximately 46.5%
- The guest count was approximately 27.6 million (2015: approximately 25.5 million), representing an increase of approximately 8.2%
- The gearing ratio of the Group was down to approximately 3.6% (2015: approximately 5.7%)
- The Board recommends a final dividend of HK3.12 cents per ordinary share for the year ended 31 March 2016 (2015: HK5.00 cents per ordinary share)

¹ Gross profit equals revenue minus cost of inventories sold. Gross profit margin is calculated by dividing gross profit by revenue and multiplying the resulting value by 100%.

² The calculation of the basic earnings per share amounts is based on profit for the year attributable to ordinary equity holders of the Company of approximately HK\$101,404,000 (2015: approximately HK\$160,292,000) and the weighted average number of ordinary shares of 1,300,000,000 (2015: 1,098,767,123) in issue during the year.



“Over the last year, Hong Kong’s catering market has experienced various challenges. Facing the erratic market environment, the Group continues to proactively implement its growth strategies. A number of restaurants under the “Fulum”(富臨) main brand, “Sportful Garden”(陶源) main brand and the “Fulum Concept”(富臨概念)





Message from the Chairman

main line had been opened over the past year to keep abreast of the latest catering market trends so as to expand customer base and further establish the brand of Fulum Group.”



Message from the Chairman

DEAR SHAREHOLDERS,

On behalf of the board (the “Board”) of directors (the “Directors”) of Fulum Group Holdings Limited (the “Company”, together with its subsidiaries, “Fulum Group” or the “Group”), I am pleased to present the annual report of the Company for the year ended 31 March 2016.

Over the last year, Hong Kong’s catering market has experienced various challenges. Due to the reduction in the number of mainland travellers visiting Hong Kong resulted from the restrictions on the Individual Visit Scheme of Mainland China, the domestic retail market became more sluggish. As a “barometer” to reflect the picture of Hong Kong’s economy, the catering market was affected inevitably as well. The domestic catering industry typically faces difficulties of the high magnitude in three areas, namely rents, staff cost and cost of food ingredients. Facing the erratic market environment, the Group continues to proactively implement its growth strategies. Benefiting from the depreciation of Renminbi during the year, the price of food ingredients slightly reduced. Also, Fulum Group persists in purchasing food ingredients directly from the source to ensure food quality, resulting in the relatively stable cost of food ingredients. The impact of minimum wage was previously reflected. The overall rental level in Hong Kong started showing a sign of downward movement, which is advantageous to the Group’s opening of new restaurants in more favorable locations.

A number of restaurants under the “Fulum” (富臨) main brand, “Sportful Garden” (陶源) main brand and the “Fulum Concept” (富臨概念) main line had been opened by the Group over the past year to further establish the brand of Fulum Group. We have been recently devoting more resources on the development of the “Fulum Concept” (富臨概念) main line, including “MeokBang Korean BBQ & Bar” (焗八韓烤) and “Mount Hallasan BBQ” (漢拏山烤肉) specialising in Korean cuisine as well as “Royal One Pleasant Palace” (皇室①號 禧臨門) targeting on wedding banquets, to keep abreast of the latest catering market trends and cater for the preferences of customers from various segments so as to expand customer base and lead a higher share in the market.



Message from the Chairman

Looking ahead, we remain highly confident in the catering market despite myriad challenges. In early 2016, we have entered into a contract with Nancy Sit Ka Yin (薛家燕), a renowned artist in Hong Kong, to become the new spokesperson of Fulum Group. Nancy's healthy image has made her a popular artist welcomed by audience of every age group, which is in line with the enterprise image of Fulum Group. We are expecting new sparkles in our collaboration with "Mama Ka Yin" (家燕媽媽).

The Group will continue to execute the growth strategy as set out in the prospectus dated 4 November 2014 (the "Prospectus") to establish a number of new restaurants in Hong Kong and the People's Republic of China (the "PRC") in the future. We will also create more new specialty cuisines to enrich the portfolio of Fulum Group and expand our customer base while providing customers with quality dining experience.

Lastly, on behalf of the Board, I wish to extend my sincere appreciation to the management team and our employees for their unremitting efforts, and to express my gratitude to all shareholders, investors, customers and business partners for their steadfast support. We will continue to grasp every opportunity and endeavor to strive for the greatest interest for the shareholders and the Company.

Yeung Wai
Chairman

30 June 2016



Calendar

Announcement of interim results	25 November 2015
Announcement of annual results	30 June 2016
Despatch of annual report to shareholders	20 July 2016
Closure of register of members	
for attending the annual general meeting	17 August 2016 to 19 August 2016
for proposed final dividend	25 August 2016 to 29 August 2016
Annual general meeting	19 August 2016
Dividends	
Final: HK3.12 cents per ordinary share	8 September 2016 (subject to approval of the Shareholders at the forthcoming annual general meeting of the Company on 19 August 2016)

Management Discussion and Analysis

INDUSTRY OVERVIEW

Despite the uncertainties in Hong Kong's economy and the domestic retail market becoming more sluggish, according to the "Quarterly Survey of Restaurant Receipts and Purchases" for the fourth quarter of year 2015 released by the Census and Statistics Department of the Government of the Hong Kong Special Administrative Region, the overall total receipts of the restaurants in Hong Kong in year 2015 amounted to approximately HK\$104.4 billion, representing an increase of approximately 3.9% on a year-on-year basis, which reflects a steady growth of the catering market. The Group is still full of confidence towards the long-term prospects of the catering market.

For the Mainland China market, according to the "Annual Report on Catering Industry of China in 2016 (2016年中國餐飲業年度報告)" released by the China Hotel Association, the revenue of the catering industry in the PRC in year 2015 amounted to approximately RMB3,231 billion, representing an increase of approximately 11.7% on a year-on-year basis, which was the first time that the revenue of the catering exceeded RMB3 trillion and became one of the top ten industries in respect of consumption of the State Council. The report anticipated that the revenue of the catering industry for this year will exceed RMB3,500 billion. The report pointed out that the mass catering market recorded a rapid growth despite of the constant shrinking of the high end catering consumption market in the PRC. Among which, the catering industry in Guangdong Province ranked first in the PRC in terms of revenue, which amounted to approximately RMB323.8 billion in year 2015, representing an increase of approximately 10.7% on a year-on-year basis with a huge potential. Currently, the Group has one restaurant located in each of Zhuhai, Guangzhou and Fuzhou, respectively. The Group believes that these 3 restaurants can benefit from the growing momentum of the catering industry in Guangdong Province.

BUSINESS REVIEW

During the year, the Group continued to adopt an expansion strategy. Aligned with the expansion strategy set out in the prospectus of the Company dated 4 November 2014, the Group had established more restaurants in Hong Kong and Mainland China. During the year, the Group had opened a total of 15 restaurants in Hong Kong, among which, 4 restaurants were under the "Fulum (富臨)" main brand, 1 restaurant was under the "Sportful Garden (陶源)" main brand and 10 restaurants were under the "Fulum Concept (富臨概念)" main line. As of 31 March 2016, the Group operated a total of 74 restaurants in Hong Kong, among which, 42 restaurants were under the "Fulum (富臨)" main brand, 11 restaurants were under the "Sportful Garden (陶源)" main brand and 21 restaurants were under the "Fulum Concept (富臨概念)" main line. During the year, one of the restaurants under the "Sportful Garden (陶源)" main brand was closed upon the expiration of the lease agreement as we were unable to secure a renewal of lease.



Management Discussion and Analysis

Apart from the cornerstone of the Group, namely the “Fulum (富臨)” main brand and the “Fulum Concept (富臨概念)” main line, the Group is committed to keep abreast of the local dining trends and provide more diversified dining experience by launching different restaurants under the “Fulum Concept (富臨概念)” main line, including “MeokBang Korean BBQ & Bar (妹八韓烤)” and “Mount Hallasan BBQ (漢孛山烤肉)” which mainly serve Korean cuisine, and “Royal One Pleasant Palace” (皇室①號囍臨門) which specialises in hosting wedding banquets. Among which, the growth of “MeokBang Korean BBQ & Bar (妹八韓烤)” was especially aggressive as 6 restaurants were opened during the year. The Group signed a memorandum of understanding with the representatives of the Korean government in December 2015 to import Korean beef into Hong Kong. It was the first ever export of Korean beef since 2000. The Group became the first batch of restaurants to sign the relevant agreement with the Korean government, and “MeokBang Korean BBQ & Bar (妹八韓烤)” became the first restaurant to serve Korean beef cuisine outside Korea to provide the public with high level of enjoyment.

For the Mainland China market, the Group opened 2 new “Fulum Palace (富臨皇宮)” restaurants in Zhuhai and Fuzhou, respectively, during the year. Together with the “Fulum Palace (富臨皇宮)” restaurant opened in Guangzhou last year, the Group currently has a total of 3 restaurants in Mainland China. All of them which are located in the residential areas with dense population mainly provide mass catering services so as to meet the neighbourhoods’ strong demand for Chinese cuisine and wedding venues within the regions.



Management Discussion and Analysis

The following table sets forth the number of restaurant by business for the financial years indicated:

	2016	2015
Number of restaurants (As at 31 March)		
“Fulum (富臨)” main brand	45	41
“Sportful Garden (陶源)” main brand	11	11
“Fulum Concept (富臨概念)” main line	21	12
Total	77	64

Furthermore, the Group has introduced a customer loyalty membership card programme in June 2015 as pilot testing in the restaurants of “Sportful Garden (陶源)” main brand in Hong Kong for the Group’s loyal customers to accumulate credit points and provide value-added benefits and gifts in order to encourage their frequent visits. Currently, there are approximately 19,700 members under such membership programme. The Group will provide various membership benefits and discounts in order to increase the number of long-term customers so as to strengthen the business development of the Group.

FINANCIAL RESULTS

During the year under review, the Group’s revenue increased by approximately 9.7% to approximately HK\$2,773.3 million (2015: approximately HK\$2,528.7 million) from last year, mainly due to the increase in number of restaurants. The Group opened 17 new restaurants (2015: 13 restaurants) during the year ended 31 March 2016. During the year, the Group continued its proactive development of the restaurants under the “Fulum Concept (富臨概念)” main line, pursuant to which over one-half of the new restaurants established in Hong Kong are under the “Fulum Concept (富臨概念)” main line, including “MeokBang Korean BBQ & Bar (妹八韓烤)” specialising in Korean barbecue, “Mount Hallasan BBQ (漢擎山烤肉)” specialising in Korea Jeju cuisine and “Winter Yutango Restaurant (正冬魚塘公)” specialising in grilled fish, and these new restaurants are extremely helpful in responding to the limited availability of prime restaurant spaces and attracting more young customers. For the main brand, “Royal One Pleasant Palace (皇室①號薈臨門)” under the “Fulum (富臨)” main brand, which specialises in wedding banquets, was launched and the flagship restaurant under the “Sportful Garden (陶源)” main brand was opened at iSquare, a prime location in Tsim Sha Tsui. It is expected that the opening of the restaurants can strengthen the core business of the Group.



Management Discussion and Analysis

The following table sets forth the breakdown of the Group's revenue and percentage change from restaurant operations by line of business for the financial years indicated:

	2016 HK\$'000	2015 HK\$'000	% Change
Restaurant operations			
"Fulum (富臨)" main brand	2,087,494	1,918,050	8.8
"Sportful Garden (陶源)" main brand	349,860	372,997	-6.2
"Fulum Concept (富臨概念)" main line	273,078	171,981	58.8
Sale of food and other operating items	62,857	65,661	-4.3

Furthermore, in order to continue the mass catering market development programme in Mainland China, the Group established 2 Fulum Palace in Zhuhai and Fuzhou, respectively, during the year.

Due to the economic downturn in Mainland China and Hong Kong, the consumer sentiment among citizens and the number of tourists dropped significantly. The growth of the Group's revenue thereby slowed down. Together with high magnitude of costs including rent, labour, food ingredients and utilities, the Group encountered difficult challenges. Fortunately, through the enhancement in increasing the procurement of raw materials by the Group's central kitchen, reducing wastage of food ingredients and "best dishes" menu combination, the Group's gross margin was maintained at approximately 71.1% for the year (2015: approximately 71.0%). However, the exchange loss on deposits denominated in Renminbi which is increased by approximately HK\$5.9 million had led to the increase in other expenses for the current year. The profit attributable to owners of the Company decreased by approximately 36.7%, or approximately HK\$58.9 million, from approximately HK\$160.3 million for the year ended 31 March 2015 to approximately HK\$101.4 million for the year ended 31 March 2016. The Group's management has implemented strategies in response to the abovementioned circumstances and believes that the Group's performance in the PRC will gradually improve in the future.

PROSPECTS AND OUTLOOK

The Group is confident about the long-term prospects of the catering market and will continue to adopt expansion strategy. The Group plans to open 4 new restaurants under the "Fulum (富臨)" main brand, 1 new restaurant under the "Sportful Garden (陶源)" main brand and 7 featured restaurants under the "Fulum Concept (富臨概念)" main line during the year ending 31 March 2017. "MeokBang Korean BBQ & Bar (焗八韓烤)" will be one of the featured restaurants under the main expansion plan of the Group. The decrease in commercial properties' occupancy rate in Hong Kong provides the Group with more alternatives to identify suitable sites and the Group will be able to open new restaurants in favourable locations at lower prices.

For the Mainland China market, the mass catering market continued its rapid development and the Group is rather optimistic towards the long-term development of that market. The Group's future growth strategy in Mainland China will be based in the Guangdong Province and gradually develop each of the major cities in the PRC. The Group plans to open two more Fulum Palace restaurants in China in order to increase the number of restaurants in the PRC prudently during the year ending 31 March 2017. Currently, the Group is proactively considering the locations so as to raise public's awareness of the brand "Fulum" and expand its customer base and market share nationwide.

Management Discussion and Analysis

Apart from the self-owned brands of the Group, the Group is also identifying suitable overseas catering brands and introduces well-known foreign restaurant brands into Hong Kong by way of franchise operation. Meanwhile, the Group is proactively looking for the opportunity of mergers and acquisitions and is identifying suitable targets for mergers and acquisitions with reference to the local catering trends and the preference of the public.

Looking forward, the Group will continue to adhere to the spirit of “The Rationale of Three Excellence — Excellent Environment, Excellent Supply, Excellent Service” in order to provide the public with better dining experience. Together with proactive development, the Group’s management will make the Group a diversified catering kingdom.

FINANCIAL RESOURCES AND LIQUIDITY

As at 31 March 2016, the Group’s total assets increased to approximately HK\$1,283.7 million (2015: approximately HK\$1,248.6 million) while the total equity increased to approximately HK\$959.4 million (2015: approximately HK\$913.7 million).

As at 31 March 2016, we had approximately HK\$660.3 million in cash and bank balances available. The current ratio of the Group was approximately 3.1 (2015: approximately 2.9).

As at 31 March 2016, the Group’s total borrowings amounted to approximately HK\$34.8 million (2015: approximately HK\$51.8 million), which mainly consisted of finance leases in the amount of approximately HK\$1.0 million (2015: approximately HK\$1.0 million), bank overdrafts of approximately HK\$0.4 million (2015: HK\$0.8 million) and a tax loan of approximately HK\$33.4 million (2015: approximately HK\$50.0 million). These finance lease liabilities were denominated in Hong Kong dollars and the effective interest rates ranged from approximately 3.6% to 7.0% per annum while a tax loan was denominated in Hong Kong dollars with effective interest rate of approximately 2.3% per annum and were repayable within one year. There are no material covenants relating to these outstanding indebtedness.

As at 31 March 2016, the gearing ratio (being the total of finance leases, tax loan and interest-bearing borrowings divided by total equity attributable to owners of the Company) of the Group decreased to approximately 3.6% (2015: approximately 5.7%).

CAPITAL EXPENDITURE

The capital expenditure during the year under review was primarily related to expenditures on additions and renovation of property, plant and equipment for our central kitchen and logistics center, new restaurants and maintenance of existing restaurants. The capital commitments were related to leasehold improvements and equipment for our restaurants.

CONTINGENT LIABILITIES

As at 31 March 2016, we had contingent liabilities not provided for in the consolidated financial statements in the amount of approximately HK\$59.0 million in relation to bank guarantees given in lieu of rental and utility deposits (2015: approximately HK\$43.4 million).

Management Discussion and Analysis

FOREIGN CURRENCY EXPOSURE

The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (to the extent that revenue or expenses are denominated in a currency that is different from the functional currency of the relevant subsidiaries of the Group). None of the Group's purchase during the reporting year was denominated in currencies other than the functional currency of the relevant subsidiaries.

The Group's assets, liabilities and transactions are mainly denominated in Hong Kong dollars. Certain of the Group's time deposits are denominated in Renminbi ("RMB") which is not freely convertible into other currencies. However, under China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business. The Directors are of the view that the Group's operating cash flows and liquidity are not subject to significant foreign exchange rate risks and therefore no hedging arrangements were made. However, the Group will review and monitor the relevant foreign exchange exposure from time to time based on its business development requirements and may enter into foreign exchange hedging arrangements when appropriate.

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group believes that due performance of environmental responsibility would definitely improve the effectiveness of the utilization of the Group's resources and the quality of customer service, and would raise the economic efficiency to the Group. The Group abides by all the applicable environmental laws and regulations of the places where the Group has business operations. The Group has established the environmental protection actions that include recycling of food oil, energy saving measures and water and electricity saving practices.

COMPLIANCE WITH THE RELEVANT LAWS AND REGULATIONS

The Group's operations are mainly carried out by the Company's subsidiaries established in the Mainland China and Hong Kong while the Company itself is incorporated in the Cayman Islands with its shares listed on the Stock Exchange. The Group's establishment and operations accordingly shall comply with relevant laws and regulations in the Cayman Islands, Mainland China and Hong Kong. During the year ended 31 March 2016 and up to the date of this annual report, there is no material breach of or non-compliance with the applicable law and regulations by the Group that has a significant impact on the business and operations of the Group.

Management Discussion and Analysis

HUMAN RESOURCES AND REMUNERATION POLICY

The Group recognises the importance of human resources to its success.

As at 31 March 2016, the Group had approximately 5,200 employees in Hong Kong. We believe that hiring, motivating and retaining qualified employees are crucial to our success as a restaurant operator. During the year under review, the Group conducted a series of standardised training and advancement programs for all the Group's staff, from serving staff, cashiers, floor managers, chefs, restaurant managers to district managers. These training programs intend to ensure that all new staff are equipped with the skills required for their positions. The Group's internal advancement programs can provide its staff with clear advancement guidelines and promote employee satisfaction. The Group offers competitive remuneration packages to its employees, including basic salary, allowances, insurance and commission/bonuses.

In addition, the Group also adopted the Pre-IPO Share Option Scheme (as defined below) and Share Option Scheme (as defined below), where eligible employees are entitled to various share options to subscribe for the ordinary shares of the Company for their past and potential contribution to the growth of the Group. As at 31 March 2016, approximately 47,430,000 options (2015: approximately 52,050,000 options) were outstanding under the Pre-IPO Share Option Scheme and no share options have been exercised during the year. Also, as at 31 March 2016, no options have been granted or agreed to be granted pursuant to the Share Option Scheme.

CUSTOMERS AND SUPPLIERS

The Group understands the importance of maintaining a good relationship with its suppliers and customers to meet its immediate and long-term goals. The management will continue to develop efficient communication platform to enhance relationships with individual and corporate customers, which enjoys good relationship with suppliers and customers. During the year ended 31 March 2016, there were no material and significant dispute between the Group and its suppliers and/or customers.

CHARGES ON GROUP'S ASSETS

As at 31 March 2016, certain assets of the Group with carrying amount in aggregate of approximately HK\$2.4 million (2015: approximately HK\$2.4 million) were pledged to secure its bank borrowings and/or utilities guarantees.

MATERIAL ACQUISITION OR DISPOSAL OF SUBSIDIARIES

During the reporting year under review, there was no other material acquisition or disposal of subsidiaries or associated companies of the Company.

DIVIDENDS

The Board recommends a final dividend of HK3.12 cents per ordinary share for the year ended 31 March 2016 (2015: HK5.00 cents per ordinary share) to shareholders whose names appear on the register of members of the Company on Monday, 29 August 2016. The final dividends are subject to the approval of the shareholders of the Company at the forthcoming annual general meeting and, if approved, are to be payable in cash.

Directors and Senior Management

EXECUTIVE DIRECTORS

MR. YEUNG WAI 楊維

Mr. Yeung Wai (“Mr. Yeung”), aged 52, has been an executive Director, the chairman of the Board and our chief executive officer since 24 February 2014. Co-founding the Group with Mr. Yeung Yun Chuen (“Mr. YC Yeung”) and Mr. Yeung Yun Kei (“Mr. YK Yeung”) in 1992, he is primarily responsible for the Group’s overall operation management and the governance and implementation of corporate strategies as well as overseeing the strategic planning of business and marketing.

Mr. Yeung began his career within the food and beverage industry (“F&B industry”) in the 1980s with over 30 years of relevant experience. Prior to founding of the Group, he had served various important positions in a number of well-known restaurants in Hong Kong and accumulated extensive experience in the management and day-to-day operations of restaurants.

As a restaurant entrepreneur, Mr. Yeung has been recognised within the F&B industry in Hong Kong and served several positions within the industry. He was appointed to the Quality Tourism Services Association (優質旅遊服務協會) as a governing council member in 2014; currently, he is the vice president of the Association of Restaurant Managers (現代管理(飲食)專業協會) and also a permanent member of The Chinese General Chamber of Commerce (香港中華總商會).

Mr. Yeung is the brother of Mr. YC Yeung and Mr. YK Yeung. He is also a director of all members of the Group.

MR. YEUNG YUN CHUEN 楊潤全

Mr. YC Yeung, aged 59, is one of the founders of the Group. He has been an executive Director since 10 June 2014. He concurrently serves as the co-chief operating officer of the Company. Mr. YC Yeung is primarily responsible for the strategic development and management of the restaurants under the “Sportful Garden (陶源)” main brand.

Mr. YC Yeung has over 40 years of experience in the F&B industry. Mr. YC Yeung’s specialities are restaurant operations and quality assurance, based on his extensive experience in the production department of a number of restaurants in Hong Kong and the PRC, including Shangri-La Hotel Beijing, The Garden Hotel Guangzhou, and the group of restaurants owned by Maxim’s Caterers Limited in the 1980s. He has gained substantial experiences in running and managing restaurants with his present and previous positions within the F&B industry.

Mr. YC Yeung has earned a number of accolades for works within the industry, including “Elite of China’s Hotel Industry” (中國飯店英才) in 2008 by the Editorial Committee of China Restaurants and Food Service Industry Series (中國飯店與餐飲系列叢書編輯委員會) and “Top Ten Chinese Restaurant Master” of the year 2007–2008 (十佳中國飯店策劃大師) by China Hotel Annual Awards (中國飯店年會). In June 2008, he was helmed as a member of Les Amis d’Escoffier Society, Inc. (廚皇會大使), an international non-profit organisation promoting fine dining. He has been honored as the Honorary President of the third council of Zhuhai Food & Beverage Association (珠海市餐飲協會第三屆理事會) in June 2010.

Directors and Senior Management

Mr. YC Yeung is the brother of Mr. Yeung and Mr. YK Yeung. Mr. YC Yeung is also a director of the following members of the Group:

- Fulum Management Limited
- China Easy Investment Limited
- Super Rich International Limited
- Sino Scene Development Limited
- China Honest Development Limited
- Sino Emotion Limited
- Sino Favour (Hong Kong) Limited
- Chung Chun Enterprises Limited
- Sino Major Company Limited
- Sino Rainbow Development Limited
- Sino Target Investments Limited
- Sinotec H.K. Investments Limited
- Great Sino International Industrial Limited

MR. YEUNG YUN KEI 楊潤基

Mr. YK Yeung, aged 54, has been an executive Director since 10 June 2014. He is the co-chief operating officer of the Group and one of the founders of the Group. His chief responsibilities are the management and strategic development of the restaurants under our “Fulum (富臨)” main brand.

Prior to founding of the Group in 1992, Mr. YK Yeung was an experienced practitioner in the F&B industry in Hong Kong with over 30 years of extensive experience, serving various positions in a number of restaurants in Hong Kong.

Mr. YK Yeung has been recognised within the F&B industry. In the year of 2009 to 2010, he was awarded with a “platinum five-star medal” (白金五星勳章) in the “China Hotel Industry 100 Elites” (飯店業中華英才百福榜). His industry recognition also includes his position as a current director of the Hong Kong Federation of Restaurants and Related Trades (香港餐飲聯業協會). He also received the “gold belt certificate” from, and was elected as a director of, The HK 5-S Association (香港五常法協會) in July 2013.

Mr. YK Yeung is the brother of Mr. Yeung and Mr. YC Yeung. Mr. YK Yeung is also a director of the following members of the Group:

- Fulum Management Limited
- China Easy Investment Limited
- China Weal (HK) Limited
- Chung Chun Enterprises Limited
- Super Rich International Limited

MR. LEUNG SIU SUN 梁兆新

Mr. Leung, aged 54, has been an executive Director since 10 June 2014. He is the executive chef of the Group and heads the production and procurement departments, central kitchen and logistics centre. His responsibilities include managing productions, developing new products and quality control.

With over 30 years of experience, Mr. Leung is a seasoned chef with working experience in the F&B industry in Hong Kong, the PRC and Japan. His career highlights include his positions at Maxim’s Caterers Limited in Hong Kong in the 1980s, The Garden Hotel Guangzhou in the PRC, and The Royal Hotel in Aomori, Japan, all held in the 1980s. Mr. Leung joined the production department in July 1995 as a chef and has since been involved in the quality assurance functions. He was promoted to his current position of executive chef in June 2004.

Directors and Senior Management

Mr. Leung sought to improve his industry knowledge by completing the “green belt” certificate course organised by The HK 5-S Association (香港五常法協會) in April 2007, and was subsequently advanced to the “black belt” certificate in July 2013. Mr. Leung has also attended an overseas training course on advanced food production and management organised by the Hong Kong Productivity Council and was helmed as a member of Les Amis d’Escoffier Society, Inc. (廚皇會大使), an international non-profit organisation promoting fine dining, in February 2005. Mr. Leung received a certificate for food hygiene managers from the Hong Kong Christian Service Kwun Tong Vocational Training Centre in April 2005.

INDEPENDENT NON-EXECUTIVE DIRECTORS

MR. FAN CHUN WAH ANDREW 范駿華

Mr. Fan, aged 37, has been an independent non-executive Director since 28 October 2014 and supervises the overall management of the Group.

Mr. Fan has been a practising certified public accountant in Hong Kong since 2006, with over ten years of experience. He obtained a bachelor’s degree in business administration (accounting and finance) from the University of Hong Kong in December 1999 and a bachelor’s degree in laws from the University of London in August 2007. Mr. Fan is a practicing certified public accountant at C. W. Fan & Co. since January 2006 and prior to that, he was a vice president of Citigroup Global Markets Asia Limited and a manager of PricewaterhouseCoopers, Hong Kong. Mr. Fan has been a fellow member of the Association of Chartered Certified Accountants in the United Kingdom since August 2011. Mr. Fan has been a member of the Hong Kong Institute of Certified Public Accountants since January 2003. Mr. Fan is a council member of the Society of Chinese Accountants & Auditors. He is also a committee member of the tenth and eleventh Chinese People’s Political Consultative Conference of the Zhejiang Province and the fourth and fifth Chinese People’s Political Consultative Conference of Shenzhen, the vice chairman of the Zhejiang Youth Federation, the chairman of the twenty third Hong Kong United Young Association and the vice chairman of the Hong Kong CPPCC Youth Association. Mr. Fan completed his mission of serving as the chairman of the Hong Kong United Young Association on 30 June 2016.

Mr. Fan is also an independent non-executive director of Chuang’s China Investments Limited (Stock Code: 298), LT Commercial Real Estate Limited (Stock Code: 112), Hong Kong Resources Holdings Company Limited (Stock Code: 2882), Sinomax Group Limited (Stock Code: 1418), Culturecom Holdings Limited (Stock Code: 343) and Nameson Holdings Limited (Stock Code: 1982), the shares of all of which are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). Mr. Fan is an independent non-executive director of On Real International Holdings Limited (Stock Code: 8245), the shares of which are listed on the Growth Enterprises Market of the Stock Exchange. Until February 2012, Mr. Fan was an independent non-executive director of Far East Holdings International Limited (Stock Code: 36), the shares of which are listed on the Main Board of the Stock Exchange. Until March 2014, Mr. Fan was an independent non-executive director of CIG Yangtze Ports PLC (Stock Code: 8233), the shares of which are listed on the Growth Enterprises Market of the Stock Exchange. Until July 2015, he was an independent non-executive director of Milan Station Holdings Limited (Stock Code: 1150), the shares of which are listed on the Main Board of the Stock Exchange.

Directors and Senior Management

MR. LOCK KWOK ON ANTHONY 駱國安

Mr. Lock, aged 55, has been an independent non-executive Director since 28 October 2014 and supervises the overall management of the Group.

Mr. Lock is currently the Advisor of Acana Investment Limited and was the Chairman of the Hong Kong Federation of Restaurants & Related Trades (香港餐飲聯業協會) from September 2008 to December 2011. He serves as a member of the SME Council for Sustainable Development Fund (中小企持續發展基金委員會) and the Chinese Catering Qualifications Framework Advisory Committee of the Education Bureau (教育局中式飲食業資歷架構諮詢委員會) since 2016.

Mr. Lock was the founder of California Red Limited and served as its chief executive officer. Mr. Lock was also the co-chairman of the Smoke-free Restaurants Working Group and Convener of the Catering Entertainment Premises Smoking Ban Regulations Concern Group in 2006. Mr. Lock joined Tsui Wah Holdings Limited (Stock Code: 1314), a leading Hong Kong-styled restaurants operator in Hong Kong and the PRC, in 2010 and was its chief executive officer from July 2011 to April 2015. Mr. Lock received a master's degree in business administration (Executive MBA) from The Chinese University of Hong Kong in September 2010. With his previous and current positions within the Group and other institutions, Mr. Lock has accumulated around 30 years of extensive experience in the restaurant and entertainment industry in Hong Kong.

MR. WU KAM ON KEITH 鄔錦安

Mr. Wu, aged 41, has been an independent non-executive Director since 28 October 2014 and supervises the overall management of the Group.

Mr. Wu is experienced in the F&B industry in Hong Kong as evidenced by his work at Tsit Wing International Holdings Ltd (the shares of which were listed on the Singapore Exchange Limited (T26) until October 2013), which supplies coffee, tea and related grocery items to food establishments in Hong Kong, the PRC and Asia. Joined in July 2005, Mr. Wu is currently an executive director and the group chief financial officer of Tsit Wing International Holdings Ltd and is responsible for group project coordination, formulation of business development direction as well as corporate planning and management works. Prior to that, he was an accountant of Hong Kong International Terminals Limited which operates a number of ports at the Kwai Chung Terminals, Hong Kong, from April 2001 to June 2004 and practised as a certified public accountant at Deloitte Touche Tohmatsu from June 1997 to July 2000. These past and present positions have given him over nineteen years of financial and accounting experience.

Mr. Wu received a bachelor's degree in accountancy from the City University of Hong Kong in November 1997 and a master's degree in corporate governance from the Hong Kong Polytechnic University in October 2009. Mr. Wu was admitted as a fellow of the Hong Kong Institute of Certified Public Accountants in September 2008 and an associate of The Hong Kong Institute of Chartered Secretaries in April 2010. He has also been a fellow of the Taxation Institute of Hong Kong since July 2010 and an elected associate of The Institute of Chartered Secretaries and Administrations in the United Kingdom since April 2010. Mr. Wu became a committee member of the Federation of Hong Kong Industries (Group 8 — Food, Beverages and Tobacco) in April 2016.

Directors and Senior Management

Save as otherwise disclosed, there was no change to any information required to be disclosed in relation to any Director pursuant to Rule 13.51(2)(a) to (e) and (g) of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") during the year ended 31 March 2016. All Directors are not involved in any matter concerning Rule 13.51(2)(h) to (v) of the Listing Rules.

SENIOR MANAGEMENT

MR. LAM CHI KUI 林子駒

Operation director

Mr. Lam, aged 49, is the operation director of the Group. He first joined the Group in February 1993 as a manager of the restaurant of the Group in Tai Kok Tsui, Hong Kong. He pursued his personal business venture between June 1998 and June 2005 and re-joined the Group as a branch manager of the restaurant in Mong Kok, Kowloon. Starting from September 2006, Mr. Lam became involved in the central management of the Group, serving as the property development manager.

Mr. Lam is in charge of the daily management of the operations, including matters relating to business, human resources, public relations, marketing and information technology. Mr. Lam is the brother-in-law of Mr. Yeung Wai, a controlling shareholder of the Company and an executive Director.

MR. NG KAM TSUN JEFFREY 伍鑑津

Chief financial officer and company secretary

Mr. Ng, aged 43, was appointed as the chief financial officer, company secretary and authorised representative of the Company on 23 September 2015. Mr. Ng is responsible for the corporate finance management, corporate governance, investor relations management and company secretarial function of the Group. Prior to joining the Group, Mr. Ng served various listed companies in Hong Kong and was responsible for financial management, corporate financing, mergers and acquisitions, investor relations management and corporate governance, through which he accumulated extensive experience. Mr. Ng is currently a fellow member of the Hong Kong Institute of Certified Public Accountants and a fellow member of CPA Australia. He also obtained a master degree of Management from Shanghai University of Finance and Economics and a master degree of Law from The Chinese University of Hong Kong.

MR. CHAN CHOK HIM 陳作謙

Business director

Mr. Chan, aged 35, is the business director of the Group and joined the Group in February 2002. Mr. Chan was appointed to his current position in April 2014 and is primarily responsible for setting business targets and executing the daily operations of the "Fulum (富臨)" and "Sportful Garden (陶源)" lines of restaurants. Mr. Chan has over twelve years of experience in restaurant operations. He also worked in the Group as the branch manager of a number of restaurants between February 2006 and April 2009, the district manager between May 2009 and September 2013 and deputy operations director.

Corporate Governance Report

CORPORATE GOVERNANCE CODE

The Company periodically reviews its corporate governance practices to ensure its continuous compliance with the code provisions of the Corporate Governance Code (the “CG Code”) as set out in Appendix 14 to the Listing Rules on the Stock Exchange. For the year ended 31 March 2016 and up to the date of this annual report, save for the deviation from code provision A.2.1 of the CG Code, the Board considered that the Company has complied with the code provisions set out in the CG Code.

Pursuant to code provision A.2.1 of the CG Code, the roles of the chairman (the “Chairman”) and the chief executive officer (the “Chief Executive Officer”) of the Company should be separate and should not be performed by the same individual. For the year under review, the Company did not have a separate Chairman and Chief Executive Officer, with Mr. Yeung Wai performing these two roles, as Mr. Yeung Wai has in-depth experience and knowledge of the Group and its businesses. The Board is of the view that his appointment into the dual roles as the Chairman and the Chief Executive Officer is in the best interest of the Group in order to ensure continuity of leadership and efficiency in formulation and execution of corporate strategies, and that there is adequate balance of power and authority in place.

The Board is committed to maintain a high standard of corporate governance practices to safeguard the interests of the shareholders of the Company, and to enhance corporate value and accountability. These objectives can be achieved by an effective Board, segregation of duties with clear responsibility, sound internal controls, appropriate risk assessment procedures and transparency to all the Company’s shareholders.

MODEL CODE OF SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted a code of conduct (the “Code of Conduct”) regarding directors’ securities transactions on terms no less exacting than the required standard set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 to the Listing Rules. Based on responses of specific enquiries made with the Directors, all of the Directors have confirmed that they have complied with required standards as set out in the Model Code and Code of Conduct during the year ended 31 March 2016 and up to the date of this annual report.

BOARD OF DIRECTORS

The Board is responsible for formulating overall strategic decision of the Company, setting objectives for the management, monitoring and controlling the performance of the management. The management of the Company implements the strategic decisions and deals with operational matters of the Group under the delegation and authority of the Board.

Corporate Governance Report

The Board has a balanced composition of Executive and non-executive Directors to ensure independent viewpoints in all discussions. The Board currently comprises of seven directors, including four executive Directors and three independent non-executive Directors. Board members are listed below:

EXECUTIVE DIRECTORS

Mr. Yeung Wai (*Chairman & Chief Executive Officer*)

Mr. Yeung Yun Chuen

Mr. Yeung Yun Kei

Mr. Leung Siu Sun

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Fan Chun Wah Andrew

Mr. Lock Kwok On Anthony

Mr. Wu Kam On Keith

Biographical information of the directors is set forth on pages 16 to 19 of this annual report.

INDEPENDENT NON-EXECUTIVE DIRECTORS

The independent non-executive Directors have been appointed by the Company for a term of three years commencing from 28 October 2014, renewable automatically for successive terms of one month each commencing from the next day after the expiry of the then current term of appointment. Such appointment may be terminated in accordance with the terms of the letters of appointment, including by either party giving to the other party not less than three months' advance written notice of termination.

Each of the independent non-executive Directors has given an annual confirmation of independence to the Company pursuant to Rule 3.13 of the Listing Rules. As at the date of this annual report, the Company is of the view that all independent non-executive Directors are independent.

CONTINUOUS PROFESSIONAL DEVELOPMENT FOR DIRECTORS

On appointment to the Board, the Directors have been provided with the relevant induction to ensure that they have a proper understanding of the business and operations of the Company and that they are fully aware of the responsibilities and obligations as being a Director of a listed company as well as the compliance practice under the Listing Rules. Directors are kept updated on the statutory and regulatory development and changes in the business and the market so as to facilitate the discharge of their responsibilities. Continuous briefing and professional development for Directors will be arranged where necessary.

During the year ended 31 March 2016, the Directors are provided with monthly updates on the Company's performance and position to enable the Board as a whole and each Director to discharge their duties. All Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills.

Corporate Governance Report

According to the records provided by the Directors, a summary of training received by Directors during the year under review is as follows:

Name of Directors	Type of continuous professional development
Executive Directors	
Mr. Yeung Wai	A
Mr. Yeung Yun Chuen	A
Mr. Yeung Yun Kei	A
Mr. Leung Siu Sun	A
Independent non-executive Directors	
Mr. Fan Chun Wah Andrew	A
Mr. Lock Kwok On Anthony	A
Mr. Wu Kam On Keith	A

Note:

A: attending briefing sessions and/or seminars relating to matters in financial, legal and corporate governance

BOARD MEETINGS

The Board met regularly in person or by means of electronic communication. It is intended that the Board should meet as least four times a year. Regular board meetings are usually scheduled in the first quarter of the year to give all directors adequate time to plan their schedules to attend. Directors receive at least 14 days' prior written notice of regular board meetings and an agenda.

During the year ended 31 March 2016, the Board has convened and held six Board meetings. Attendance records of the Directors at the Board meeting is tabulated as follows:

	Number of meetings attended/ Number of meetings convened
Executive Directors:	
Mr. Yeung Wai	6/6
Mr. Yeung Yun Chuen	6/6
Mr. Yeung Yun Kei	6/6
Mr. Leung Siu Sun	6/6
Independent non-executive Directors:	
Mr. Fan Chun Wah Andrew	6/6
Mr. Lock Kwok On Anthony	6/6
Mr. Wu Kam On Keith	6/6

Corporate Governance Report

BOARD COMMITTEES

To facilitate the work of the Board, board committees have been set up with written terms of reference which clearly define the role, authority and functions of each committee. Each board committee is required to report their decisions or recommendations to the Board. Details of Directors' attendances at the board committee meetings are shown on above.

The composition, role and function and summary of work done of each board committee are set forth below:

EXECUTIVE COMMITTEE

The Company established an executive committee (the "Executive Committee") on 31 December 2014 with written terms of reference. The primary duties of the Executive Committee include the approval and entering into any agreement or document or transaction on behalf of the Company as the committee may consider necessary or desirable in connection with the normal and ordinary course of business and the day-to-day management and operation of the Company. Currently, Mr. Yeung Wai, Mr. Yeung Yun Chuen, Mr. Yeung Yun Kei and Mr. Leung Siu Sun, all being executive Directors are members of the Executive Committee with Mr. Yeung Wai, being the chairman.

During the year ended 31 March 2016, the Executive Committee has convened six meetings. The individual attendance record of the members of the Executive Committee is tabulated as follows:

	Number of meetings attended/ Number of meetings convened
Executive Directors:	
Mr. Yeung Wai	6/6
Mr. Yeung Yun Chuen	6/6
Mr. Yeung Yun Kei	6/6
Mr. Leung Siu Sun	6/6

AUDIT COMMITTEE

The Company established the audit committee (the "Audit Committee") on 28 October 2014 with the revised written terms of reference adopted on 1 February 2016. The primary duties of the Audit Committee are to make recommendations to our Board on the appointment and removal of the external auditor, to review the financial statements and material advice in respect of financial reporting and to oversee the audit process, risk management system and internal control procedures of the Group. Currently, Mr. Fan Chun Wah Andrew, Mr. Lock Kwok On Anthony and Mr. Wu Kam On Keith, all being independent non-executive Directors, are members of the Audit Committee with Mr. Wu Kam On Keith, being the chairman.

Corporate Governance Report

During the year ended 31 March 2016, the Audit Committee has convened two meeting. The individual attendance record of the members of the Audit Committee is tabulated as follows:

	Number of meetings attended/ Number of meetings convened
Independent non-executive Directors:	
Mr. Wu Kam On Keith	2/2
Mr. Lock Kwok On Anthony	2/2
Mr. Fan Chun Wah Andrew	2/2

The work performed by the Audit Committee during the year ended 31 March 2016 included (i) to review external auditors' management letter and management response; (ii) to review the interim and annual reports before submission to the Board for approval; and (iii) to review the progress and effectiveness of the Group's internal control and risk management.

The terms of reference of the Audit Committee were revised with effect from 1 February 2016 to include the following corporate governance functions delegated by the Board:

1. develop and review the Company's policies and practices on corporate governance and make recommendations to the Board and report to the Board on matters;
2. review and monitor the training and continuous professional development of Directors and senior management;
3. review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
4. develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Director;
5. review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report; and
6. review and monitor the Company's compliance with the Company's whistleblowing policy.

At the Audit Committee's meeting, members of the Audit Committee had performed the above-mentioned corporate governance functions by reviewing the Company's policies and practices on corporate governance and compliance with legal and regulatory requirements.

Corporate Governance Report

NOMINATION COMMITTEE

The Company established the nomination committee (the "Nomination Committee") on 28 October 2014 with written terms of reference. The Nomination Committee has three members comprising Mr. Fan Chun Wah Andrew and Mr. Lock Kwok On Anthony, being independent non-executive Directors and Mr. Yeung Wai, the executive Director. The chairman of the Nomination Committee is Mr. Fan Chun Wah Andrew.

The Nomination Committee is mainly responsible for, without limitation, reviewing the structure, size and composition of the Board, assessing the independence of the independent non-executive Directors and making recommendations to the Board on matters relating to the appointment of Directors. The Committee will also periodically review the board diversity policy of the Company (the "Board Diversity Policy"), as appropriate, to ensure the effectiveness of the Board Diversity Policy and discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

During the year ended 31 March 2016, the Nomination Committee has convened one meeting. The individual attendance record of the members of the Nomination Committee is tabulated as follows:

	Number of meetings attended/ Number of meetings convened
Executive Director:	
Mr. Yeung Wai	1/1
Independent non-executive Directors:	
Mr. Fan Chun Wah Andrew	1/1
Mr. Lock Kwok On Anthony	1/1

During the year ended 31 March 2016, the Nomination Committee had reviewed the Board Diversity Policy and reported on the Board's composition under diversified perspectives, and had monitored the implementation of the Board Diversity Policy.

Pursuant to the Board Diversity Policy adopted by the Board, when reviewing the composition of the Board and considering the nomination of new Directors, the Nomination Committee will take into account gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service of potential candidates and also business needs of the Company.

With reference to the business needs of the Group, measurable objectives have been set for implementing the Board Diversity Policy. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

Corporate Governance Report

During the year, the Company has achieved the following measurable objectives:

- (1) at least one-third of the Board is composed of independent non-executive Directors;
- (2) at least one-third of the Board are holders of a Bachelor's degree or above;
- (3) at least one Director is a qualified accountant;
- (4) at least one Director has relevant experience in F&B industry; and
- (5) at least one Director has relevant experience in finance.

Based on the review by the Nomination Committee, the Nomination Committee considers that the Company has achieved the measurable objectives set for implementing the Board Diversity Policy for the year under review.

REMUNERATION COMMITTEE

The Company established the remuneration committee (the "Remuneration Committee") on 28 October 2014 with written terms of reference. The Remuneration Committee has three members comprising Mr. Fan Chun Wah Andrew and Mr. Lock Kwok On Anthony, being independent non-executive Directors and Mr. Yeung Wai, an executive Director. The Remuneration Committee is chaired by Mr. Lock Kwok On Anthony.

The primary duties of the Remuneration Committee include (i) making recommendations to the Board on the policy and structure for all remuneration of all Directors and senior management of the Group and on the establishment of a formal and transparent procedure for developing policy on such remuneration; (ii) making recommendations to the Board on the remuneration package of all Directors and senior management of the Group; and (iii) reviewing and approving performance-based remuneration by reference to corporate goals and objectives resolved by the Board from time to time.

During the year ended 31 March 2016, the Remuneration Committee has convened one meeting. The individual attendance record of the members of the Remuneration Committee is tabulated as follows:

	Number of meetings attended/ Number of meetings convened
Executive Director:	
Mr. Yeung Wai	1/1
Independent non-executive Directors:	
Mr. Fan Chun Wah Andrew	1/1
Mr. Lock Kwok On Anthony	1/1

Corporate Governance Report

REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

Pursuant to code provision B.1.5 of the CG Code, the remuneration of the members of senior management by bands for the year ended 31 March 2016 is set out below:

Bands of remuneration	Number of individuals
Nil to HK\$1,000,000	1
HK\$1,000,001 to HK\$1,500,000	1
HK\$1,500,001 to HK\$2,000,000	1
	<hr/>
	3

Further particulars in relation to Directors' remuneration and the five highest paid employees as required to be disclosed pursuant to Appendix 16 to the Listing Rules are set out in notes 8 and 9, respectively, to the financial statements.

DIRECTOR'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors understand and acknowledge their responsibilities for preparing the accounts for the year under review.

The statement of the external auditor of the Company regarding their reporting responsibilities on the financial statements of the Group is set forth in the Independent Auditors' Report on pages 45 to 46 of this annual report.

COMPANY SECRETARY

Mr. Ng Kam Tsun Jeffrey, the company secretary of the Company, is responsible for advising the Board on corporate governance matters and ensuring that the Board policies and procedures, and the applicable laws, rules and regulations are being followed.

During the year ended 31 March 2016, Mr. Ng Kam Tsun Jeffrey has taken no less than 15 hours of relevant professional training.

EXTERNAL AUDITORS

The Group appointed Ernst & Young as the Group's principal external auditors. During the year ended 31 March 2016, the total fee paid/payable in respect of audit and non-audit services provided by Ernst & Young, and its affiliated firms is set out below:

Items of auditors' services	Amount (HK\$'000)
Audit service	3,250
Non-audit services	
— Tax advisory and compliance	753
— Others	283
	<hr/>
Total	4,286

The Audit Committee is responsible for making recommendations to the Board as to the appointment, re-appointment and removal of the external auditors. Such appointment, re-appointment and removal are subject to the approval by the Board and the general meetings of the Company by the shareholders of the Company. The statement of the independent auditors of the Company about their audit opinion and reporting responsibilities on the financial statements of the Company and the Group is set out in the Independent Auditors' Report on pages 45 to 46 of this annual report.

INTERNAL CONTROL

The internal control system has been designed to safeguard the assets of the Group, to assure the proper maintenance of accounting records, and to ensure the compliance with the relevant laws and regulations. The Board has overall responsibility for maintaining a sound and effective internal control system throughout the Group which includes a defined management structure with limits of authority, and is designed to ensure the proper application of accounting standard and the provision of reliable financial information for internal use and for publication, and to secure compliance with the relevant laws and regulations. The system is developed to provide reasonable, but not absolute, assurance against material misstatement or losses and to manage, but not fully eliminate, the risks of operational systems failure and the risks of the Group's failure in meeting the standards. The Board will review the internal control system on an on-going basis. During the year, the Board with the assistance of the internal audit department has performed a review on the efficiency of the Group's internal control system on different aspects of the Group such as financial, operation, compliance and risk management, and we have also assessed the accounting and financial reporting functions of the Group, estimated the resources and budgets for training programmes and appraised the staff members' qualifications and experience.

The Board considers that the existing internal control system covers the current operations of the Group, and is effective and adequate. The internal control system of the Group will be constantly optimised to match the continuous development of the business within the Group. The Board would also communicate regularly with the audit committee and the external consultant.

INVESTOR RELATIONS

To enhance transparency and effectively communicate with the investment community, the executive Directors and senior management of the Group actively maintain close communications with various institutional investors, financial analysts and financial media by convening road shows and investors' conferences during the year. Investors are welcome to share their views with the Board by writing to the Company at its Hong Kong head office or sending enquiries to the Company's website at www.fulumgroup.com. Investors and shareholders of the Company are welcome to review the Company's recent announcements on the Group's website at www.fulumgroup.com.

SHAREHOLDERS' RIGHTS

CONVENING AN EXTRAORDINARY GENERAL MEETING

Pursuant to article 58 of the articles of association of the Company ("Articles of Association"), extraordinary general meetings of the Company may be convened on the requisition of one or more shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings. Such requisition shall be made in writing to the Directors or the company secretary of the Company for the purpose of requiring an extraordinary general meeting to be called by the Directors for the transaction of any business specified in such requisition. Such meeting shall be held within two months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Directors fail to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Directors shall be reimbursed to the requisitionist(s) by the Company.

Corporate Governance Report

SHAREHOLDERS' ENQUIRIES TO THE BOARD

To ensure effective communication between the Board and the Shareholders, the Company has adopted a shareholder's communication policy (the "Policy") on 28 October 2014. Under the Policy, the annual shareholders' meetings and other shareholders' meetings of the Company are the primary forum for communication by the Company with its shareholders and for shareholder participation. Information about the Company including shareholder communications shall be published on the Stock Exchange's website (www.hkexnews.hk) and the Company's website (www.fulumgroup.com). Shareholders may at any time put enquiries to the Board. Any such questions shall be directed to the company secretary of the Company.

PUTTING FORWARD PROPOSALS AT SHAREHOLDERS' MEETING

(i) To propose a person for election as a Director

Pursuant to article 85 of the Articles of Association and the "Procedures for shareholder to propose a person for election as a director of the Company" published by the Company on the Company's website, a shareholder of the Company who wishes to propose a person other than a Director for election as a Director at a general meeting should lodge a written notice at the Company's principal place of business in Hong Kong at 15/F, Luk Hop Industrial Building, 8 Luk Hop Street, San Po Kong, Kowloon, Hong Kong, for the attention of the company secretary of the Company.

The period for lodgement of the above notice shall be a 7-day period commencing on the day after the despatch of the notice of the general meeting appointed for such election of Director(s) and ending on the date falling 7 days after the despatch of the said notice of the general meeting. For details of the procedure, please refer to "Procedures for shareholder to propose a person for election as a director of the Company" published by the Company on the Company's website.

(ii) Other proposals

If a shareholder of the Company wishes to make other proposals at a general meeting, he may lodge a written request, duly signed, at the Company's principal place of business at 15/F, Luk Hop Industrial Building, 8 Luk Hop Street, San Po Kong, Kowloon, Hong Kong marked for the attention of the company secretary of the Company.

CONTACT DETAILS

Shareholders of the Company may send their enquiries or requests as mentioned above to the following:

Address: 15/F., Luk Hop Industrial Building, 8 Luk Hop Street, San Po Kong, Kowloon, Hong Kong
Email: investor@fulum.com.hk

CHANGE IN CONSTITUTIONAL DOCUMENTS

During the year ended 31 March 2016, there was no significant change in the Company's constitutional documents.

Report of the Directors

The Board is pleased to present the annual report together with the audited consolidated financial statements of the Company and its subsidiaries for the year ended 31 March 2016.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Company acts as an investment holding company. The Group is principally involved in restaurant operations in Hong Kong and Mainland China, production, sale and distribution of food products related to restaurant operations. The principal activities of the principal subsidiaries are set forth in note 1 to the financial statements. There were no significant changes in the nature of the Group's principal activities during the year.

Further discussion and analysis of these activities as required by Schedule 5 to the Hong Kong Companies Ordinance, including a description of the principal risks and uncertainties facing the Group and an indication of likely future development in the Group's business, can be found in the Management Discussion and Analysis set out on pages 9 to 15 of this annual report. The discussion forms part of this Directors' report.

RESULTS AND DIVIDENDS

The results of the Group for the year ended 31 March 2016 and the Group's financial position at that date are set forth in the financial statements on pages 47 to 113.

The Directors recommended the payment of a final dividend of HK3.12 cents per ordinary share, totalling approximately HK\$40,560,000, in respect of the year to shareholders whose names appear on the register of members on Monday, 29 August 2016. The proposed final dividend for the year ended 31 March 2016 has been approved at the Company's board meeting on 30 June 2016. The proposed final dividend for the year is subject to the approval of the Company's shareholders at the forthcoming annual general meeting. Details of dividends for the year ended 31 March 2016 are set forth in note 11 to the financial statements.

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Wednesday, 17 August 2016 to Friday, 19 August 2016, both days inclusive, during which no transfer of shares of the Company will be registered. In order to determine the identity of members who are entitled to attend and vote at the annual general meeting to be held on Friday, 19 August 2016, all share transfer documents accompanied by the relevant share certificates must be lodged with the Company's Share Registrar, Tricor Investor Services Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong no later than 4:30 p.m. on Tuesday, 16 August 2016 for registration.

Subject to the approval of shareholders at the meeting, the proposed final dividend will be paid on or about Thursday, 8 September 2016 to shareholders whose names appear on the register of members of the Company after the close of business at 4:30 p.m. on Monday, 29 August 2016, and the register of members of the Company will be closed from Thursday, 25 August 2016 to Monday, 29 August 2016, both days inclusive, during which no transfer of shares of the Company will be registered. In order to qualify for the proposed final dividend, all share transfer documents accompanied by the relevant share certificates must be lodged with the Company's Share Registrar, Tricor Investor Services Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:30 p.m. on Wednesday, 24 August 2016 for registration.

Report of the Directors

USE OF NET PROCEEDS FROM THE COMPANY'S INITIAL PUBLIC OFFERING

The net proceeds from the listing of shares of the Company (the "Listing") on the Main Board of the Stock Exchange on 13 November 2014 (the "Listing Date"), after the deduction of related issuance expenses, amounted to approximately HK\$431.8 million. During the year ended 31 March 2016, the net proceeds from the Listing were utilised in accordance with the proposed applications set out in the section headed "Future Plans and Use of Proceeds" in the Prospectus. The balance of fund would be utilised according to the use disclosed in the Prospectus. The Group held the unutilised net proceeds in short-term deposits with licensed banks in Hong Kong.

SUMMARY FINANCIAL INFORMATION

A summary of the published results and assets, liabilities and non-controlling interests of the Group for the last five years, as extracted from the audited consolidated financial statements or published prospectus of the Company, is set out on page 114 of this annual report. This summary does not form part of the audited financial statements.

SHARE CAPITAL AND SHARE OPTIONS

Details of the movements in share capital and share options of the Company during the year are set out in notes 26 and 27 to the financial statements, respectively.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's articles of association or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

TAX RELIEF AND EXEMPTION

The Company is not aware of any tax relief and exemption available to the shareholders of the Company by reason of their holding of the Company's securities. Intending holders and investors of the Company's share are recommended to consult their professional advisers if they are in any doubt as to the taxation implications (including tax relief) of subscribing for, purchasing, holding, disposing of or dealing in the shares. It is emphasised that none of the Company or its Directors or officers will accept any responsibility for any tax effect on, or liabilities of, holders of shares in the Company resulting from their subscription for, purchase, holding, disposal of or dealing in such shares.

PURCHASE, REDEMPTION OR SALE OF THE LISTED SECURITIES OF THE COMPANY

Neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year.

DISTRIBUTABLE RESERVES

At 31 March 2016, the Company's reserves available for distribution, calculated in accordance with the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands, amounted to HK\$599,763,000, of which HK\$40,560,000 has been proposed as a final dividend for the year. The amount of HK\$540,140,000 included the Company's share premium account which may be distributable provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as and when they fall due in the ordinary course of business.

CHARITABLE CONTRIBUTIONS

During the year, the Group made charitable contributions totaling HK\$30,000.

MAJOR CUSTOMERS AND SUPPLIERS

As a restaurant chain, the Company had a large and diversified customer base across Hong Kong and Mainland China and did not rely on any single customer during the year. For the year ended 31 March 2016, the five largest suppliers and the single largest supplier of the Group accounted for approximately 40.1% (2015: 44.6%) and 21.1% (2015: 18.5%) of the total purchases of the Group, respectively.

Save as disclosed above, during the year under review, none of the Directors, their associates or any shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest suppliers.

DIRECTORS

The Directors of the Company during the year and as at the date of this annual report were as follows:

Executive Directors:

Mr. Yeung Wai (*Chairman & Chief Executive Officer*)
Mr. Yeung Yun Chuen
Mr. Yeung Yun Kei
Mr. Leung Siu Sun

Independent Non-executive Directors:

Mr. Fan Chun Wah Andrew
Mr. Lock Kwok On Anthony
Mr. Wu Kam On Keith

Pursuant to articles 84(1) and 84(2) of the Company's articles of association, Mr. Yeung Yun Chuen, Mr. Fan Chun Wah Andrew and Mr. Wu Kam On Keith will retire as Directors by rotation and, being eligible, offer themselves for re-election at the forthcoming annual general meeting of the Company.

Report of the Directors

DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors has entered into a service agreement with the Company for a term of three years commencing from 28 October 2014, and such service agreements may be terminated in accordance with the terms of the service agreements, including by either party giving to the other party not less than three months' advance written notice of termination.

Each of the independent non-executive Directors has been appointed to the Board pursuant to their respective letters of appointment, for an initial term of three years commencing from 28 October 2014 renewable automatically for successive terms of one month each commencing from the next day after the expiry of the then current term of appointment, and such appointment may be terminated in accordance with the terms of the letters of appointment, including by either party giving to the other party not less than three months' advance written notice of termination.

None of the Directors proposed for re-election at the forthcoming annual general meeting of the Company has a service contract with the Company which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

DIRECTORS' EMOLUMENTS

The emoluments payable to Directors is determined by the Board with reference to recommendations given by the Remuneration Committee to the Board taking into account the Directors' duties, responsibilities and performance and the results of the Group. A summary of the Directors' remuneration is set out in note 8 to the financial statements.

PERMITTED INDEMNITY PROVISION

Pursuant to the articles of association of the Company, the applicable laws and regulations, every Director shall be indemnified and secured harmless out of the assets and profits of the Company against all actions, costs, charges, losses, damages and expenses which they or any of them may incur or sustain in the execution of their duties in their offices. Such permitted indemnity provision has been in force throughout the year. The Company has arranged appropriate Directors' liability insurance coverage for the Directors of the Group.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save as disclosed under the section headed "Continuing Connected Transactions" on pages 40 and 41 of the annual report, no Director nor a connected entity of a Director had a material interest, either directly or indirectly, in any transactions, arrangements or contracts of significance to the business of the Group to which any of the Company's subsidiaries was a party during the year.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATIONS

As at 31 March 2016, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), which had been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which they were deemed or taken to have under such provisions of the SFO), or as recorded in the register required to be kept by the Company pursuant to section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

Name of Director	The Company/ name of associated corporation	Capacity/ nature of interest	Number and class of securities (Note 1)	Approximate percentage of shareholding
Mr. Yeung Wai	The Company	Interest controlled jointly with another person (Note 2)	926,675,000 Shares (L) (Note 3)	71.28%
Mr. Yeung Yun Chuen	The Company	Interest controlled jointly with another person (Note 2)	926,675,000 Shares (L) (Note 3)	71.28%
Mr. Yeung Yun Kei	The Company	Interest controlled jointly with another person (Note 2)	926,675,000 Shares (L) (Note 3)	71.28%
Mr. Leung Siu Sun	The Company	Beneficial owner	70,625,000 Shares (L) (Note 4)	5.43%

Notes:

- The letter "L" denotes the person's long position in the shares and underlying shares of the Company or the relevant associated corporation.
- Mr. Yeung Wai, Mr. Yeung Yun Chuen and Mr. Yeung Yun Kei being our executive Directors, are siblings, associates of each other under the Listing Rules and are deemed to be persons acting in concert under the Codes on Takeovers and Mergers issued by the Securities and Futures Commission of Hong Kong. As such, each of Mr. Yeung Wai, Mr. Yeung Yun Chuen and Mr. Yeung Yun Kei is deemed to be interested in all the Shares in which the others are interested.
- These interests consist of 908,375,000 Shares and 18,300,000 underlying Shares ("Share Option Shares") comprised in the options granted to Mr. Yeung Wai, Mr. Yeung Yun Chuen and Mr. Yeung Yun Kei pursuant to the Pre-IPO Share Option Scheme. (i) In respect of the 908,375,000 Shares, 272,025,000 Shares were held by Mr. Yeung Yun Chuen, 184,275,000 Shares were held by Mr. Yeung Yun Kei, and 452,075,000 Shares were held by China Sage International Limited, a company incorporated in the British Virgin Islands, the entire issued share capital of which is beneficially owned by Mr. Yeung Wai; (ii) in respect of the 18,300,000 Share Option Shares, 8,300,000 Share Option Shares, 6,000,000 Share Option Shares and 4,000,000 Share Option Shares were granted to Mr. Yeung Wai, Mr. Yeung Yun Chuen and Mr. Yeung Yun Kei, respectively. As described in Note 2 above, each of Mr. Yeung Wai, Mr. Yeung Yun Chuen and Mr. Yeung Yun Kei is deemed to be interested in these 908,375,000 Shares and 18,300,000 Share Option Shares held by them in aggregate.
- These interests consist of 66,625,000 Shares and 4,000,000 Share Option Shares granted to Mr. Leung Siu Sun.

Report of the Directors

Save as disclosed above, as at 31 March 2016, none of the Directors or chief executive had any interest or short position in the shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of Part XV of the SFO) as recorded in the register that was required to be kept pursuant to section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 March 2016, the interests or short positions of the persons, other than Directors or chief executive of the Company, in the Shares and underlying Shares of the Company, as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO, were as follows:

Name of shareholder	Capacity/ nature of interest	Number and class of securities (Note 1)	Approximate percentage of shareholding in the Company
Ms. Lam Man Ki, Elane	Interest of spouse (Note 2)	926,675,000 Shares (L)	71.28%
Ms. Yung Yuk Ling	Interest of spouse (Note 3)	926,675,000 Shares (L)	71.28%
Ms. Hui Lin Na	Interest of spouse (Note 4)	926,675,000 Shares (L)	71.28%
China Sage International Limited	Beneficial owner (Note 5)	452,075,000 Shares (L)	34.78%
Ms. Leung Siu Kuen	Interest of spouse (Note 6)	70,625,000 Shares (L)	5.43%

Notes:

1. The letter "L" denotes the person or entity's long position in the shares and underlying shares of the Company.
2. Ms. Lam Man Ki Elane was deemed to be interested in all the Shares in which Mr. Yeung Wai, her spouse, was interested by virtue of the SFO.
3. Ms. Yung Yuk Ling was deemed to be interested in all the Shares in which Mr. Yeung Yun Chuen, her spouse, was interested by virtue of the SFO.
4. Ms. Hui Lin Na was deemed to be interested in all the Shares in which Mr. Yeung Yun Kei, her spouse, was interested by virtue of the SFO.
5. These Shares were held by China Sage International Limited. The entire issued shares of China Sage International Limited are owned by Mr. Yeung Wai.
6. Ms. Leung Siu Kuen was deemed to be interested in all the Shares in which Mr. Leung Siu Sun, her spouse, was interested by virtue of the SFO.

Report of the Directors

Save as disclosed above, as at 31 March 2016, no person, other than the Directors and chief executive of the Company, had registered an interest or short position in the shares or underlying shares of the Company that was recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

SHARE OPTION SCHEMES

The Company operates a pre-initial public offering share option scheme (the "Pre-IPO Share Option Scheme") and a share option scheme (the "Share Option Scheme") (collectively, the "Schemes") for the purpose of motivating eligible participants to optimise their future contributions to the Group and to reward them for the past contributions and to attract and retain or otherwise maintain ongoing relationships with such eligible participants whose contributions are or will be beneficial to the performance, growth or success of the Group.

Eligible participants of the Schemes include the Company's Directors, including independent non-executive Directors, other employees of the Group and any consultants, business or joint venture partners, franchisees, contractors, agents, representatives or service providers of any member of the Group. The Pre-IPO Share Option Scheme and the Share Option Scheme were adopted by the Company on 28 October 2014 and became effective on 28 October 2014 and 13 November 2014, respectively, and, unless otherwise cancelled or amended, will remain in force for 5 years and 10 years, respectively, from respective effective dates.

The maximum number of shares in respect of which options may be granted under the Schemes and any other schemes by the Company shall not, in aggregate, exceed 10% of the issued share capital of the Company as at the Listing Date unless shareholders' approval has been obtained.

The maximum number of shares issuable under the share options to each eligible participant in the Schemes within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in advance in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive Directors. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associate, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the closing price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of share options may be accepted upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the Directors, and may commence from the date of the offer of the share options and ends on a date which is not later than 10 years from the date of the offer of the share options or the expiry dates of the Schemes, if earlier.

Report of the Directors

Details of the movements in the Company's outstanding share options granted under the Pre-IPO Share Option Scheme and the Share Option Scheme for the year ended 31 March 2016 were as follows:

Name or category of participant	Balance as at 31 March 2015	Exercised during the year	Lapsed or cancelled during the year	Balance as at 31 March 2016	Date of grant	Exercise period	Exercise price per Share (HK\$)	Closing price of the Shares on the trading day immediately before the date of grant (HK\$)
Directors								
Yeung Wai	8,300,000	-	-	2,739,000	28 October 2014	13 November 2016 to 12 November 2019	0.93	N/A
		-	-	2,739,000	28 October 2014	13 November 2017 to 12 November 2019	0.93	N/A
		-	-	2,822,000	28 October 2014	13 November 2018 to 12 November 2019	0.93	N/A
Yeung Yun Chuen	6,000,000	-	-	1,980,000	28 October 2014	13 November 2016 to 12 November 2019	0.93	N/A
		-	-	1,980,000	28 October 2014	13 November 2017 to 12 November 2019	0.93	N/A
		-	-	2,040,000	28 October 2014	13 November 2018 to 12 November 2019	0.93	N/A
Yeung Yun Kei	4,000,000	-	-	1,320,000	28 October 2014	13 November 2016 to 12 November 2019	0.93	N/A
		-	-	1,320,000	28 October 2014	13 November 2017 to 12 November 2019	0.93	N/A
		-	-	1,360,000	28 October 2014	13 November 2018 to 12 November 2019	0.93	N/A
Leung Siu Sun	4,000,000	-	-	1,320,000	28 October 2014	13 November 2016 to 12 November 2019	0.93	N/A
		-	-	1,320,000	28 October 2014	13 November 2017 to 12 November 2019	0.93	N/A
		-	-	1,360,000	28 October 2014	13 November 2018 to 12 November 2019	0.93	N/A
Employees of the Group	29,750,000	-	(1,524,600)	8,292,900	28 October 2014	13 November 2016 to 12 November 2019	0.93	N/A
		-	(1,524,600)	8,292,900	28 October 2014	13 November 2017 to 12 November 2019	0.93	N/A
		-	(1,570,800)	8,544,200	28 October 2014	13 November 2018 to 12 November 2019	0.93	N/A
Total	52,050,000	-	(4,620,000)	47,430,000				

(A) PRE-IPO SHARE OPTION SCHEME

Pursuant to the Pre-IPO Share Option Scheme, the Company has granted 54,000,000 options to eligible Directors, senior management and employees of the Group to subscribe for ordinary shares in the Company subject to the terms stipulated under the Pre-IPO Share Option Scheme. The exercise price is 60% of the final offer price of the Shares issued in connection with the Listing (HK\$0.93). No options were exercised during the year. 4,620,000 options were cancelled upon the termination of employment of the respective grantees during the year. As at the date of this annual report, the Company had 47,430,000 share options under the Pre-IPO Share Option Scheme, representing approximately 3.6% of the issued share capital of the Company as at that date.

(B) SHARE OPTION SCHEME

Pursuant to the Share Option Scheme, the Directors may invite participants to take up options at a price determined by the Board but in any event shall not be less than the highest of (i) the nominal value of a Share; (ii) the closing price of the Share as stated in the Stock Exchange's daily quotation sheet on the offer date; and (iii) the average of the closing prices of the Shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the offer date. The option may be exercised in accordance with the terms of the Share Option Scheme at any time during the option period which may be determined and notified by the Board to the grantee at the time of making an offer. As at the date of this annual report, no options have been granted or agreed to be granted pursuant to the Share Option Scheme.

Further details of the Pre-IPO Share Option Scheme and the Share Option Scheme are set out in note 27 to the financial statements.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed "Directors' and chief executive's interests and short positions in the shares, underlying shares and debentures of the Company or any associated corporation" and the section headed "Share Option Schemes" in this annual report, at no time during the period under review were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or their respective spouses or minor children, or were any such rights exercised by them; or was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

CONTRACTS OF SIGNIFICANCE

Save as disclosed under the section headed "Continuing Connected Transactions" on pages 40 and 41 of this annual report, no contracts of significance in relation to the Group's business in which the Company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted during or at the end of the year.

Report of the Directors

CONTINUING CONNECTED TRANSACTIONS

Up to the date of this annual report, the Group has entered into 25 tenancy agreements with various entities controlled by the controlling shareholders of the Company or their associates (the "Connected Landlord Entities") to lease certain properties for restaurant operations, as office premise/warehouse or as the central kitchen/logistics centre from the Connected Landlord Entities in accordance with the respective terms of the relevant tenancy agreements (the "Connected Tenancy Agreements"). These Connected Tenancy Agreements were entered into by the Group after having considered, among others, the prime location of these properties and the terms offered by the Connected Landlord Entities. The Connected Tenancy Agreements were entered into in the ordinary and usual course of the Group's business.

(A) NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS SUBJECT TO REPORTING, ANNOUNCEMENT, ANNUAL REVIEW AND INDEPENDENT SHAREHOLDERS' APPROVAL REQUIREMENTS

Pursuant to the tenancy framework agreement dated 28 October 2014 entered into between the Company and Mr. Yeung Wai, Mr. Yeung Yun Kei, Mr. Yeung Yun Chuen and Mr. Yeung Chun Nin (楊振年) (the "Tenancy Framework Agreement"), the Group has set annual caps for the maximum aggregate rental amount payable to the Connected Landlord Entities under the Tenancy Framework Agreement by the Group for each of the financial years ended 31 March 2015 and 2016, and year ending 31 March 2017 are HK\$80 million, HK\$80 million and HK\$80 million, respectively. During the year under review, amounts payable/paid by the Group to the Connected Landlord Entities amounted to HK\$76,869,000.

Based on the annual caps that have been proposed, the highest relevant percentage ratios in respect of the Connected Tenancy Agreements with the Connected Landlord Entities will, on an annual basis, exceed 5% and the total consideration for these transactions will, on an annual basis, exceed HK\$10 million. Accordingly, the Connected Tenancy Agreements with the Connected Landlord Entities constituted non-exempt continuing connected transactions under Chapter 14A of the Listing Rules.

(B) NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS SUBJECT TO REPORTING, ANNOUNCEMENT AND ANNUAL REVIEW REQUIREMENTS

Pursuant to a lease entered into between Sino Horse Investment Limited ("Sino Horse") and Glory Food Services Limited ("Glory Food"), an indirect wholly-owned subsidiary of the Company, on 20 October 2015 (the "Agreement I"), Glory Food agreed to lease from Sino Horse the premises located at Shop A on the basement of Kimberly House, No.35 Kimberly Road, Kowloon, Hong Kong (the "Premise I") at a monthly rent of HK\$148,000. The term of the lease granted under the Agreement I is valid from 1 November 2015 to 31 October 2018. The Premise I has been used by Glory Food as a restaurant.

Pursuant to a lease entered into between Sino Horse and Central Crest Limited ("Central Crest"), an indirect wholly-owned subsidiary of the Company, on 30 June 2016 (the "Agreement II"), Central Crest agreed to lease from Sino Horse the premises located at Shops A and B on the ground floor of Kimberly House, No.35 Kimberly Road, Kowloon, Hong Kong (the "Premise II") at a monthly rent of HK\$300,000. The term of the lease granted under the Agreement II is valid from 1 August 2016 to 31 July 2019. The Premise II will be used by Central Crest as a restaurant.

Report of the Directors

Pursuant to a lease entered into between Central Base Industrial Limited (“Central Base”) and Sino Emotion Limited (“Sino Emotion”), an indirect wholly-owned subsidiary of the Company, on 30 June 2016 (the “Agreement III”), Sino Emotion agreed to lease from Central Base the premises located at Shop 201 on the second floor of Kings Wing Plaza 2, No.1 On Kwan Street, Sha Tin, New Territories, Hong Kong (the “Premise III”) at a monthly rent of HK\$536,750. The term of the lease granted under the Agreement III is valid from 1 August 2016 to 31 July 2019. The Premise III will be used by Sino Emotion as a restaurant.

Sino Horse is principally engaged in the business of property investment. It is wholly owned by Mr. Yeung, an executive Director, the chairman, the chief executive officer and the controlling shareholder of the Group. Accordingly, Sino Horse is an associate of Mr. Yeung and is therefore a connected person of the Group.

Central Base is principally engaged in the business of property investment. It is wholly owned by Mr. Yeung, an executive Director, the chairman, the chief executive officer and the controlling shareholder of the Group. Accordingly, Sino Horse is an associate of Mr. Yeung and is therefore a connected person of the Group.

The aggregate annual cap for the rent payable of above three premises for the eight months period ending 31 March 2017 (from 1 August 2016 to 31 March 2017), financial year ending 31 March 2018, financial year ending 31 March 2019 and four months period ending 31 July 2019 (from 1 April 2019 to 31 July 2019) are HK\$7,878,000, HK\$11,817,000, HK\$11,817,000 and HK\$3,939,000, respectively.

Based on the annual caps that have been proposed the highest relevant percentage ratios in respect of the aggregation of the Agreement I, Agreement II and Agreement III with the Connected Landlord Entities, on an annual basis, be less than 5%. Accordingly, the aggregation of Agreement I, Agreement II and Agreement III with the Connected Landlord Entities are subject to the reporting, announcement and annual review requirements but are exempted from the circular (including independent financial advice) and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules.

The independent non-executive Directors have reviewed the continuing connected transactions during the year under review and have confirmed that these continuing connected transactions were entered into (i) in the ordinary and usual course of business of the Group; (ii) on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties conducted in accordance with the terms of the respective tenancy agreements; and (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

Ernst & Young, the Company’s external auditors, were engaged to report on the Group’s continuing connected transactions during the year ended 31 March 2016, in accordance with Hong Kong Standard on Assurance Engagements 3000 “Assurance Engagements Other Than Audits or Reviews of Historical Financial Information” and with reference to Practice Note 740 “Auditor’s Letter on Continuing Connected Transactions under the Hong Kong Listing Rules” issued by the Hong Kong Institute of Certified Public Accountants. Ernst & Young issued their unqualified letter containing their findings and conclusions in respect of the continuing connected transactions during the year under review by the Group in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditors’ letter has been provided by the Company to the Stock Exchange.

Report of the Directors

Save for the aforementioned continuing connected transactions disclosed in this annual report, the related party transactions disclosed in note 34 to the financial statements are either exempted or non-exempted continuing connected transactions or connected transactions which have complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

ANNUAL OFFER ARRANGEMENTS AND RIGHT OF FIRST REFUSAL BACKGROUND

As stated in the Prospectus, Mr. Yeung, Sportful Garden Restaurant Limited (“SGRL” which is not a member of the Group) and the Company have entered into an option deed dated 28 October 2014 (the “Deed of Annual Offer and ROFR”), pursuant to which Mr. Yeung and SGRL agreed to offer, on an exclusive basis, an option to the Company to, at our sole and absolute discretion, acquire (i) all or part of their respective interests in China Best Development Limited (“China Best”), Faith Linkage Limited (“Faith Linkage”) and United Team Trading Limited (“United Team”), the holding companies of five mid-to-high end Chinese restaurants in Guangdong, the PRC under the brand of “Sportful Garden (陶源)” ultimately controlled by the controlling shareholders of the Company, namely Mr. Yeung Wai, China Sage International Limited, Mr. Yeung Yun Kei and Mr. Yeung Yun Chuen (the “Controlling Shareholders”) (four of which are owned by Mr. Yeung and one of which is owned by SGRL) which were excluded from the Group as further described in the section headed “Relationship with our Controlling Shareholders” in the Prospectus (the “Excluded PRC Restaurants”); and/or (ii) certain trademarks in the PRC containing the Chinese character “陶源” and English letters “Sportful Garden” (the “PRC Sportful Garden Trademarks”) or any one of them, once in each financial year upon the Listing (the “Annual Offer Arrangements”), subject to compliance with the necessary government approvals, board approvals and shareholders’ approval requirements (as required by the Listing Rules, if applicable). The consideration of such transfer will be the average appraised value under the valuation reports to be conducted by two independent valuers, who shall be appointed by our independent non-executive Directors. Under the Deed of Annual Offer and ROFR, Mr. Yeung and SGRL will make the annual offer on 31 January in each financial year by giving a written notice of offer (the “Annual Offer Notice”) to the Company.

Under the Deed of Annual Offer and ROFR, Mr. Yeung and SGRL have further granted to the Company a right of first refusal (the “ROFR”), pursuant to which, in the event that Mr. Yeung Wai and/or SGRL receive an offer from any independent third party to purchase, or contemplate to dispose of to any independent third party, the whole or any part of their respective interests in any of the Excluded PRC Restaurants and/or any of the PRC Sportful Garden Trademarks (the “Third Party Disposal”), the Company shall have the right to acquire the relevant Excluded PRC Restaurant(s) and/or the relevant PRC Sportful Garden Trademark(s) at the average appraised value under the valuation reports to be conducted by two independent valuers, who shall be appointed by the independent non-executive Directors, within 30 business days.

CORPORATE MEASURES IN RELATION TO THE ANNUAL OFFER ARRANGEMENTS AND ROFR

The following additional corporate measures are implemented to protect the rights of the minority Shareholders in considering the Annual Offer Arrangements and/or ROFR:

- (i) decision for the acceptance of the offer under the Annual Offer Arrangements and/or ROFR shall be determined by our independent non-executive Directors only;
- (ii) the independent non-executive Directors are empowered to engage professional advisors at the costs of the Group for advice on matters relating to the Annual Offer Arrangements and/or ROFR; and

Report of the Directors

- (iii) the Company will disclose in its annual reports on the decision, with basis, of the independent non-executive Directors to accept or reject the offers under the Annual Offer Arrangements and/or ROFR.

The Annual Offer Arrangements and/or ROFR will be considered in the best commercial interests of the Shareholders as a whole and will be determined by the independent Non-executive Directors upon taking appropriate professional advice as mentioned above, and taking into account, as a minimum, (i) the Company's management resources; (ii) the competitive strengths and prospects of the Excluded PRC Restaurants; (iii) the value of the PRC Sportful Garden Trademarks to the overall corporate strategy in the PRC; and (iv) the financial positions of the Excluded PRC Restaurants. If the offers under the Annual Offer Arrangements and/or ROFR were accepted in the future, the acquisition would be financed through our internal resources or through obtaining external financings, or a combination of both, depending on the financial positions of the Group at the relevant time. The Directors have been advised that there is no legal impediment restricting Mr. Yeung and SGRL from transferring China Best, Faith Linkage and United Team, the holding companies of the Excluded PRC Restaurants, to the Group under the Annual Offer Arrangements and/or ROFR.

DECISION MADE DURING THE YEAR UNDER REVIEW

The independent non-executive Directors, on behalf of the Company, had unanimously declined the annual offer under the Annual Offer Notice for the year ended 31 March 2016 given by Mr. Yeung and SGRL after evaluating the financial and operational performance of the Excluded PRC Restaurants for the financial year ended 31 December 2015 with the following reasons:

- (i) due to the recent state policy against high-end consumption sentiments in the PRC, the Directors have confirmed that the Group has no current intention to tap into the mid-to-high end segment in the PRC. For the time being, all future investments of the Group into the PRC market are expected to focus on the mass market segment. In the event that there is an uplift of or change to the state policy against high end consumption sentiment in the PRC, the Group may consider acquiring the Excluded PRC Restaurants under the Deed of Annual Offer and ROFR before tapping into the mid-to-high end market in the PRC on our own venture to avoid direct or indirect competition with our Controlling Shareholders; and
- (ii) according to the information provided by Mr. Yeung and SGRL, the consolidated operating and financial results of the Excluded PRC Restaurants were still in loss performance for the financial year ended 31 December 2015, and the business environment for mid-to-high end catering segments in the PRC was still sluggish.

In addition, during the year under review, there was no Third Party Disposal.

DIRECTORS' INTEREST IN COMPETING BUSINESS

As at 31 March 2016, save as disclosed in the section headed "Relationship with our Controlling Shareholders" in the Prospectus, none of the Directors of the Company or any of their respective associates has engaged in any business that competes or may compete with the business of the Group, or has any other conflict of interests with the Group.

Report of the Directors

DEED OF NON-COMPETITION

The Company has received the written confirmations from Mr. Yeung, China Sage International Limited, Mr. YK Yeung and Mr. YC Yeung in respect of the compliance with the provisions of the deed of non-competition (“Deed of Non-competition”), entered into between the Controlling Shareholders and the Company as set out in the section headed “Relationship with our Controlling Shareholders — Deed of Non-competition” of the Prospectus, from the Listing Date to the date of this annual report.

The independent non-executive Directors had reviewed and confirmed that the Controlling Shareholders have complied with the Deed of Non-competition and the Deed of Non-competition has been enforced by the Company in accordance with its terms from the Listing Date to the date of this annual report.

STATUS UPDATE AS TO THE 34 BUILDING ORDERS

Reference is made to the 34 unreleased building orders registered against our leased premises in the section headed “Business — Building orders and fire safety directions registered against our leased premises” in the Prospectus. Among those 34 unreleased building orders, 28 of them which belonged to the rectification works in charge by the Group have been completed and were or are subject to the release of the building orders. For the remaining 6 building orders, as they are in charge by the relevant landlord(s) or incorporated owners, we are currently unable to obtain co-operation from the relevant landlord(s) or incorporated owners to carry out the relevant rectification works.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company’s total number of issued shares were held by public as at the date of this annual report.

AUDITORS

Ernst & Young retire and a resolution for their reappointment as auditors of the Company will be proposed at the forthcoming annual general meeting.

ON BEHALF OF THE BOARD

Yeung Wai

Chairman

Hong Kong

30 June 2016

Independent Auditors' Report



To the shareholders of Fulum Group Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

We have audited the consolidated financial statements of Fulum Group Holdings Limited (the "Company") and its subsidiaries set out on pages 47 to 113, which comprise the consolidated statement of financial position as at 31 March 2016, the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. Our report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditors' Report

OPINION

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Company and its subsidiaries as at 31 March 2016, and of their financial performance and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Ernst & Young

Certified Public Accountants

22/F CITIC Tower

1 Tim Mei Avenue

Central, Hong Kong

30 June 2016

Consolidated Statement of Profit or Loss

Year ended 31 March 2016

	Notes	2016 HK\$'000	2015 HK\$'000
REVENUE	5	2,773,289	2,528,689
Other income and gain	5	21,442	17,033
Cost of inventories sold		(801,116)	(734,398)
Staff costs		(903,855)	(772,644)
Property rentals and related expenses		(475,468)	(372,274)
Depreciation	13	(85,281)	(78,540)
Fuel and utility expenses		(183,030)	(170,314)
Other expenses		(221,171)	(215,646)
Finance costs	6	(796)	(936)
PROFIT BEFORE TAX	7	124,014	200,970
Income tax expense	10	(22,610)	(40,678)
PROFIT FOR THE YEAR ATTRIBUTABLE TO OWNERS OF THE COMPANY		101,404	160,292
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY	12		
— Basic		HK7.80 cents	HK14.59 cents
— Diluted		HK7.75 cents	HK14.40 cents

Consolidated Statement of Comprehensive Income

Year ended 31 March 2016

	2016 HK\$'000	2015 HK\$'000
PROFIT FOR THE YEAR	101,404	160,292
OTHER COMPREHENSIVE LOSS		
Other comprehensive loss to be reclassified to profit or loss in subsequent periods:		
Exchange differences on translation of foreign operations	(1,392)	(12)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO OWNERS OF THE COMPANY	100,012	160,280

Consolidated Statement of Financial Position

31 March 2016

	Notes	2016 HK\$'000	2015 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	13	278,369	223,844
Goodwill	14	58,707	58,707
Intangible assets/deposits paid in relation to intangible assets	15	13,000	13,000
Deposits for purchases of items of property, plant and equipment		–	5,281
Deposits	18	88,344	86,504
Deferred tax assets	25	27,856	17,770
Total non-current assets		466,276	405,106
CURRENT ASSETS			
Inventories	16	67,543	72,298
Trade receivables	17	7,678	8,604
Prepayments, deposits and other receivables	18	65,461	49,656
Tax recoverable		14,080	5,754
Pledged time deposit	19	2,365	2,356
Cash and cash equivalents	19	660,260	704,871
Total current assets		817,387	843,539
CURRENT LIABILITIES			
Trade payables	20	87,805	78,286
Other payables, accruals and deferred income	21	126,992	133,977
Interest-bearing bank borrowings	22	33,748	50,777
Finance lease payables	23	402	326
Due to related parties	34(c)	884	935
Provision	24	6,305	5,886
Tax payable		10,692	21,401
Total current liabilities		266,828	291,588
NET CURRENT ASSETS		550,559	551,951
TOTAL ASSETS LESS CURRENT LIABILITIES		1,016,835	957,057

Consolidated Statement of Financial Position

31 March 2016

	Notes	2016 HK\$'000	2015 HK\$'000
NON-CURRENT LIABILITIES			
Accruals and deferred income	21	29,509	19,764
Finance lease payables	23	641	679
Provision	24	25,214	21,603
Deferred tax liabilities	25	2,052	1,283
Total non-current liabilities		57,416	43,329
Net assets		959,419	913,728
EQUITY			
Equity attributable to owners of the Company			
Issued capital	26	1,300	1,300
Reserves	28	958,119	912,428
Total equity		959,419	913,728

Yeung Wai
Director

Yeung Yun Chuen
Director

Consolidated Statement of Changes in Equity

Year ended 31 March 2016

	Notes	Attributable to owners of the Company							Total equity HK\$'000
		Issued capital HK\$'000	Share premium account HK\$'000	Other reserve HK\$'000 (Note 28(b))	Merger reserve HK\$'000 (Note 28(a))	Share option reserve HK\$'000 (Note 28(c))	Exchange fluctuation reserve HK\$'000	Retained profits HK\$'000	
At 1 April 2014		15	76,999	(5,372)	31,073	-	-	381,006 [#]	483,721
Profit for the year		-	-	-	-	-	-	160,292	160,292
Other comprehensive loss for the year:									
Exchange differences on translation of foreign operations		-	-	-	-	-	(12)	-	(12)
Total comprehensive income for the year		-	-	-	-	-	(12)	160,292	160,280
Final 2014 dividend	11	-	-	-	-	-	-	(200,000)	(200,000)
Capitalisation issue of Shares upon the Listing	26(d)	960	(960)	-	-	-	-	-	-
Issue of Shares upon the Listing	26(e)	325	503,425	-	-	-	-	-	503,750
Share issue expenses		-	(39,324)	-	-	-	-	-	(39,324)
Equity-settled share option arrangement	27	-	-	-	-	5,301	-	-	5,301
Transfer of share option reserve upon the forfeiture of share options		-	-	-	-	(135)	-	135	-
At 31 March 2015		1,300	540,140*	(5,372)*	31,073*	5,166*	(12)*	341,433**	913,728
At 1 April 2015		1,300	540,140	(5,372)	31,073	5,166	(12)	341,433	913,728
Profit for the year		-	-	-	-	-	-	101,404	101,404
Other comprehensive loss for the year:									
Exchange differences on translation of foreign operations		-	-	-	-	-	(1,392)	-	(1,392)
Total comprehensive income for the year		-	-	-	-	-	(1,392)	101,404	100,012
Final 2015 dividend	11	-	-	-	-	-	-	(65,000)	(65,000)
Equity-settled share option arrangement	27	-	-	-	-	10,679	-	-	10,679
At 31 March 2016		1,300	540,140*	(5,372)*	31,073*	15,845*	(1,404)*	377,837*	959,419

* These reserve accounts comprise the consolidated reserves of HK\$958,119,000 (2015: HK\$912,428,000) in the consolidated statement of financial position.

Retained profits have been adjusted for the proposed final 2014 and 2015 dividends in accordance with the current year's presentation, which is described in note 2.4 to the financial statements.

Consolidated Statement of Cash Flows

Year ended 31 March 2016

	Notes	2016 HK\$'000	2015 HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		124,014	200,970
Adjustments for:			
Depreciation		85,281	78,540
Interest income	5	(6,857)	(2,654)
Finance costs	6	796	936
Equity-settled share option expense	7	10,679	5,301
Gain on disposal of items of property, plant and equipment, net	7	–	(113)
Write-off of items of property, plant and equipment	7	41	2,778
		213,954	285,758
Decrease in inventories		4,713	25,431
Decrease/(increase) in trade receivables		909	(255)
Increase in prepayments, deposits and other receivables		(17,760)	(58,873)
Increase in trade payables		9,753	13,383
Increase in other payables, accruals and deferred income		866	27,604
Decrease in provision		(2,129)	(318)
Cash generated from operations		210,306	292,730
Interest received		6,857	2,654
Interest element of finance lease rental payments		(66)	(57)
Hong Kong profits tax paid		(50,226)	(56,412)
PRC corporate income tax paid		(737)	–
Net cash flows from operating activities		166,134	238,915
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of items of property, plant and equipment		(126,828)	(111,949)
Proceeds from disposal of items of property, plant and equipment		–	146
Deposits paid in relation to/additions to intangible assets		–	(13,000)
Deposits paid for purchase of items of property, plant and equipment		–	(5,281)
Decrease in amounts due from shareholders		–	3,729
Increase in a pledged time deposit		(9)	(7)
Net cash flows used in investing activities		(126,837)	(126,362)

Consolidated Statement of Cash Flows

Year ended 31 March 2016

	Notes	2016 HK\$'000	2015 HK\$'000
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from issue of shares		–	503,750
Share issue expenses		–	(39,324)
New bank loan		40,000	60,000
Repayment of bank loan		(56,667)	(10,000)
Capital element of finance lease rental payments		(403)	(299)
Dividends paid		(65,000)	(200,000)
Repayment to related parties		(934)	(408,847)
Advance from related parties		882	433,490
Decrease in an amount due to a shareholder		–	(400)
Interest paid		(730)	(879)
Net cash flows from/(used in) financing activities		(82,852)	337,491
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS			
		(43,555)	450,044
Cash and cash equivalents at beginning of year		704,094	253,946
Effect of foreign exchange rate changes, net		(694)	104
CASH AND CASH EQUIVALENTS AT END OF YEAR		659,845	704,094
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS			
Cash and cash equivalents as stated in the consolidated statement of financial position	19	660,260	704,871
Bank overdrafts, unsecured	22	(415)	(777)
Cash and cash equivalents as stated in the consolidated statement of cash flows		659,845	704,094

Notes to Financial Statements

31 March 2016

1. CORPORATE AND GROUP INFORMATION

Fulum Group Holdings Limited is an exempted company with limited liability incorporated in the Cayman Islands on 24 February 2014. The address of the registered office of the Company is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands. The principal place of business of the Company is located at 15th Floor, Luk Hop Industrial Building, 8 Luk Hop Street, San Po Kong, Kowloon, Hong Kong.

The Company is an investment holding company and the Company's subsidiaries are principally engaged in restaurant operations in Hong Kong and the People's Republic of China (the "PRC" or "Mainland China"). The shares of the Company (the "Shares") were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 13 November 2014 (the "Listing Date") (the "Listing").

INFORMATION ABOUT SUBSIDIARIES

Particulars of the Company's principal subsidiaries are as follows:

Name	Place of incorporation/ registration and business	Issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Chung Sing Holdings Limited [^]	British Virgin Islands ("BVI")	–	100	–	Investment holding
Chung Tao Holdings Limited [^]	BVI	–	–	100	Investment holding
Chung Fu Holdings Limited [^]	BVI	–	–	100	Investment holding
Chung Wong Holdings Limited [^]	BVI	–	–	100	Investment holding
Chung Ling Management & Logistic Holdings Limited [^]	BVI	–	–	100	Investment holding
Fu Tao (China) Holdings Limited [^]	BVI	–	–	100	Investment holding
Chung Chun Enterprises Limited	Hong Kong	HK\$38,000	–	100	Restaurant operation
Sino Rainbow Development Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Sino Major Company Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Sino Scene Development Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Sino Target Investments Limited	Hong Kong	HK\$100	–	100	Restaurant operation
China Vantage Enterprise Limited	Hong Kong	HK\$1	–	100	Restaurant operation

Notes to the Financial Statements

31 March 2016

1. CORPORATE AND GROUP INFORMATION *(Continued)*

INFORMATION ABOUT SUBSIDIARIES *(Continued)*

Name	Place of incorporation/ registration/ and business	Issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Acezone Enterprises Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Centralink International Development Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Centro (Asia) Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Sino Talent Investment Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Grander Creation Limited	Hong Kong	HK\$2,000,000	–	100	Restaurant operation
Sinobond Investment Development Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Midway Enterprise Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Mid Well Investments Limited	Hong Kong	HK\$1	–	100	Restaurant operations
New Central Hong Kong Development Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Central Green International Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Show Industrial Limited	Hong Kong	HK\$1	–	100	Restaurant operations
China Beauty Enterprises Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Central King Development Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Professional Asia Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Miracle Limited	Hong Kong	HK\$1	–	100	Restaurant operations
China Start Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Gold China Enterprise Limited	Hong Kong	HK\$100	–	100	Restaurant operations
China Talent Asia Limited	Hong Kong	HK\$1	–	100	Restaurant operations
Sino Well Properties Limited	Hong Kong	HK\$1	–	100	Restaurant operation

Notes to the Financial Statements

31 March 2016

1. CORPORATE AND GROUP INFORMATION (Continued)

INFORMATION ABOUT SUBSIDIARIES (Continued)

Name	Place of incorporation/ registration and business	Issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
China Elegant Industrial Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Luck China International Trading Limited	Hong Kong	HK\$1	–	100	Restaurant operations
China Excellent International Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Central Method Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Topworld Investment Limited	Hong Kong	HK\$1	–	100	Restaurant operations
China Solar Industrial Limited	Hong Kong	HK\$1	–	100	Restaurant operations
China Mutual Development Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Extreme Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Enviro Investments Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Enviro Enterprises Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Central Keen Industrial Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Super Rich International Limited	Hong Kong	HK\$3,800	–	100	Restaurant operation
Great Sino International Industrial Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Sinotec H.K. Investments Limited	Hong Kong	HK\$100	–	100	Restaurant operation
China Weal (HK) Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Sino Favour (Hong Kong) Limited	Hong Kong	HK\$100	–	100	Restaurant operation
Park Sun Property Agency Limited	Hong Kong	HK\$10,000	–	100	Restaurant operation
Middle East Development Limited	Hong Kong	HK\$100	–	100	Restaurant operations
Central Champion Limited	Hong Kong	HK\$1	–	100	Restaurant operation

Notes to the Financial Statements

31 March 2016

1. CORPORATE AND GROUP INFORMATION *(Continued)*

INFORMATION ABOUT SUBSIDIARIES *(Continued)*

Name	Place of incorporation/ registration and business	Issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Central Group (Hong Kong) Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Central Loyal Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Sino Copper Limited	Hong Kong	HK\$1	–	100	Restaurant operation
New Central Industrial Limited	Hong Kong	HK\$80,000	–	100	Restaurant operation
Sun Profit Hong Kong Development Limited	Hong Kong	HK\$3,000,000	–	100	Restaurant operation
China Kings Development Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Harvest (Hong Kong) Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Forward Development Limited	Hong Kong	HK\$1	–	100	Restaurant operation
China Base Development Limited	Hong Kong	HK\$10,000	–	100	Restaurant operation
China Order Limited	Hong Kong	HK\$1	–	100	Restaurant operation
Central Dynamic International Limited	Hong Kong	HK\$1	–	100	Restaurant operations
Central Crest Limited	Hong Kong	HK\$1	–	100	Restaurant operations
Korean Catering Concepts Limited	Hong Kong	HK\$1	–	100	Restaurant operations
Glory Food Services Limited	Hong Kong	HK\$1	–	100	Restaurant operations
Union Catering Concepts Limited	Hong Kong	HK\$1	–	100	Restaurant operations
Sino Rank Limited	Hong Kong	HK\$1	–	100	Processing, sale and distribution of food products
Fulum Management Limited	Hong Kong	HK\$100	–	100	Provision of management service

Notes to the Financial Statements

31 March 2016

1. CORPORATE AND GROUP INFORMATION (Continued)

INFORMATION ABOUT SUBSIDIARIES (Continued)

Name	Place of incorporation/ registration and business	Issued ordinary/ registered share capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Sino Mountain Trading Limited	Hong Kong	HK\$1	–	100	Trading of kitchen utensils and other operating items
Fulum Food (International) Limited	Hong Kong	HK\$1	–	100	Sale and distribution of food products
Sino Forest Limited	Hong Kong	HK\$1	–	100	Owner of trademarks
China Flower Hong Kong Limited	Hong Kong	HK\$1	–	100	Investment holding
Sino Win Hong Kong Limited	Hong Kong	HK\$1	–	100	Investment holding
廣州加盈餐飲管理有限公司 ^{^*}	PRC/Mainland China	HK\$23,000,000	–	100	Restaurant operation
珠海中域富臨餐飲管理有限公司 ^{^*}	PRC/Mainland China	HK\$15,000,000	–	100	Restaurant operation
福建中浩富臨餐飲管理有限公司 ^{^*}	PRC/Mainland China	HK\$15,000,000	–	100	Restaurant operation
中花食品進出口貿易(深圳)有限公司 ^{^*}	PRC/Mainland China	HK\$1,000,000	–	100	Sale and distribution of food products

[^] The statutory financial statements of these companies are not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

^{*} These companies are registered as wholly-foreign-owned enterprises under PRC law.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention. These financial statements are presented in Hong Kong dollars (“HK\$”) and all values are rounded to the nearest thousand except when otherwise indicated.

BASIS OF CONSOLIDATION

These consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the “Group”) for the year ended 31 March 2016. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group’s voting rights and potential voting rights.

Notes to the Financial Statements

31 March 2016

2.1 BASIS OF PREPARATION *(Continued)*

BASIS OF CONSOLIDATION *(Continued)*

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following revised standards for the first time for the current year's financial statements.

Amendments to HKAS 19 Defined Benefit Plans: Employee Contributions

Annual Improvements to HKFRSs 2010–2012 Cycle

Annual Improvements to HKFRSs 2011–2013 Cycle

The adoption of the above revised standards has had no significant financial effect on the financial statements.

In addition, the Group has adopted the amendments to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") issued by the Stock Exchange relating to the disclosure of financial information with reference to the Hong Kong Companies Ordinance (Cap. 622) during the current financial year. The main impact to the financial statements is on the presentation and disclosure of certain information in the financial statements.

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in the financial statements.

HKFRS 9	<i>Financial Instruments</i> ³
Amendments to HKFRS 10 and HKAS 28 (2011)	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> ⁶
Amendments to HKFRS 10, HKFRS 12 and HKAS 28 (2011)	<i>Investment Entities: Applying the Consolidation Exception</i> ¹
Amendments to HKFRS 11	<i>Accounting for Acquisitions of Interests in Joint Operations</i> ¹
HKFRS 14	<i>Regulatory Deferral Accounts</i> ⁵
HKFRS 15	<i>Revenue from Contracts with Customers</i> ³
HKFRS 16	<i>Leases</i> ⁴
Amendments to HKAS 1	<i>Disclosure Initiative</i> ¹
Amendments to HKAS 7	<i>Disclosure Initiative</i> ²
Amendments to HKAS 12	<i>Recognition of Deferred Tax Assets for Unrealised Losses</i> ²
Amendments to HKAS 16 and HKAS 38	<i>Clarification of Acceptable Methods of Depreciation and Amortisation</i> ¹
Amendments to HKAS 16 and HKAS 41	<i>Agriculture: Bearer Plants</i> ¹
Amendments to HKAS 27 (2011)	<i>Equity Method in Separate Financial Statements</i> ¹
<i>Annual Improvements 2012–2014 Cycle</i>	Amendments to a number of HKFRSs ¹

¹ Effective for annual periods beginning on or after 1 January 2016

² Effective for annual periods beginning on or after 1 January 2017

³ Effective for annual periods beginning on or after 1 January 2018

⁴ Effective for annual periods beginning on or after 1 January 2019

⁵ Effective for an entity that first adopts HKFRSs for its annual financial statements beginning on or after 1 January 2016 and therefore is not applicable to the Group

⁶ No mandatory effective date yet determined but is available for adoption

The Group is in the process of making an assessment of the impact of the new and revised HKFRSs upon initial application but is not yet in a position to state whether these new and revised HKFRSs would have a significant impact on the Group's financial performance and financial position.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BUSINESS COMBINATIONS AND GOODWILL

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 March. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

BUSINESS COMBINATIONS AND GOODWILL *(Continued)*

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

FAIR VALUE MEASUREMENT

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

IMPAIRMENT OF NON-FINANCIAL ASSETS

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, financial assets, goodwill and deferred tax assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

RELATED PARTIES

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

RELATED PARTIES *(Continued)*

- (b) the party is an entity where any of the following conditions applies: *(Continued)*
- (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION

Property, plant and equipment, other than renovation in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Leasehold improvements	Over the shorter of the lease terms and 14.3% to 16.7%
Furniture, fixtures and equipment	20%
Computer equipment	30%
Air conditioning	20%
Kitchen equipment	30%
Motor vehicles	30%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION *(Continued)*

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Renovation in progress represents items of property, plant and equipment in respect of a renovation project, which is stated at cost less any impairment losses, and is not depreciated. Cost comprises the direct costs of renovation during the period of renovation. Renovation in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

INTANGIBLE ASSETS (OTHER THAN GOODWILL)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level. Such intangible assets are not amortised. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for on a prospective basis.

LEASES

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the statement of profit or loss so as to provide a constant periodic rate of charge over the lease terms.

Assets acquired through hire purchase contracts of a financing nature are accounted for as finance leases, but are depreciated over their estimated useful lives.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

LEASES *(Continued)*

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in non-current assets, and rentals receivable under the operating leases are credited to the statement of profit or loss on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under operating leases net of any incentives received from the lessor are charged to the statement of profit or loss on the straight-line basis over the lease terms.

INVESTMENTS AND OTHER FINANCIAL ASSETS

Initial recognition and measurement

Financial assets are classified, at initial recognition, as loans and receivables. When financial assets are recognised initially, they are measured at fair value plus transaction costs that are attributable to the acquisition of the financial assets.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Subsequent measurement of loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such assets are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation and the loss arising from impairment are recognised in the statement of profit or loss.

DERECOGNITION OF FINANCIAL ASSETS

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

DERECOGNITION OF FINANCIAL ASSETS *(Continued)*

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

IMPAIRMENT OF FINANCIAL ASSETS

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. An impairment exists if one or more events that occurred after the initial recognition of the asset have an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

The amount of any impairment loss identified is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition).

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

IMPAIRMENT OF FINANCIAL ASSETS *(Continued)*

Financial assets carried at amortised cost *(Continued)*

The carrying amount of the asset is reduced through the use of an allowance account and the loss is recognised in the statement of profit or loss. Interest income continues to be accrued on the reduced carrying amount using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to the statement of profit or loss.

FINANCIAL LIABILITIES

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as loans and borrowings.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

Subsequent measurement of loans and borrowings

After initial recognition, loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

DERECOGNITION OF FINANCIAL LIABILITIES

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

OFFSETTING OF FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

CASH AND CASH EQUIVALENTS

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

PROVISIONS

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

INCOME TAX

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

INCOME TAX *(Continued)*

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

REVENUE RECOGNITION

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (i) from restaurant operations, when catering services have been provided to customers;
- (ii) from the sale of food and other operating items, when the food and other operating items are sold to customers and the significant risks and rewards of ownership have been transferred to the customers, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the food and other operating items sold;

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

REVENUE RECOGNITION *(Continued)*

- (iii) interest income, on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset;
- (iv) sponsorship income, when there is reasonable assurance that the sponsorship income will be received and all attaching conditions will be complied with. Where the sponsorship income relates to an asset, the fair value is credited to a deferred income account and is released to profit or loss over the expected useful life of the relevant asset by equal annual instalments;
- (v) licensing income, on a time proportion basis over the lease terms; and
- (vi) ticketing income, when the tickets have been sold to customers.

SHARE-BASED PAYMENTS

The Company operates share option schemes for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using a binomial model, further details of which are given in note 27 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

Notes to the Financial Statements

31 March 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

SHARE-BASED PAYMENTS *(Continued)*

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

OTHER EMPLOYEE BENEFITS

Pension schemes

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in certain employee social security plans (the "Plans"), including pension and other welfare benefit plans, administered by the government authorities. These subsidiaries are required to contribute a certain percentage of their payroll costs to the Plans. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the Plans.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

DIVIDENDS

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting. In prior years, final dividends proposed by the directors were classified as a separate allocation of retained profits within the equity section of the consolidated statement of financial position, until they have been approved by the shareholders in a general meeting. Following the implementation of the Hong Kong Companies Ordinance (Cap. 622), proposed final dividends are disclosed in the notes to the financial statements.

FOREIGN CURRENCIES

These financial statements are presented in Hong Kong dollars, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions.

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into Hong Kong dollars at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

Notes to the Financial Statements

31 March 2016

3. SIGNIFICANT ACCOUNTING ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

ESTIMATION UNCERTAINTY

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Impairment of non-financial assets

The Group has to exercise judgement in determining whether an asset is impaired or the event previously causing the asset impairment no longer exists, particularly in assessing: (a) whether an event has occurred that may affect the asset value or such event affecting the asset value has not been in existence; (b) whether the carrying value of an asset can be supported by the net present value of future cash flows which are estimated based upon the continued use of the asset or derecognition; and (c) the appropriate key assumptions to be applied in preparing cash flow projections including whether these cash flow projections are discounted using an appropriate rate. Changing the assumptions selected by management to determine the level of impairment, including the discount rates or the growth rate assumptions in the cash flow projections could materially affect the net present value used in the impairment test.

Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill at 31 March 2016 was HK\$58,707,000 (2015: HK\$58,707,000). Further details are contained in note 14 to the financial statements.

Useful lives and residual values of items of property, plant and equipment

In determining the useful lives and residual values of items of property, plant and equipment, the Group has to consider various factors, such as technical or commercial obsolescence arising from changes or improvements in the production and provision of services, or from a change in the market demand for the product or service output of the asset, the expected usage of the asset, the expected physical wear and tear, the care and maintenance of the asset, and legal or similar limits on the use of the asset. The estimation of the useful life of the asset is based on the experience of the Group with similar assets that are used in a similar way. Adjustment of depreciation is made if the estimated useful lives and/or residual values of items of property, plant and equipment are different from previous estimation. Useful lives and residual values are reviewed at the end of the reporting period based on changes in circumstances. The carrying amount of property, plant and equipment at 31 March 2016 was HK\$278,369,000 (2015: HK\$223,844,000). Further details are contained in note 13 to the financial statements.

3. SIGNIFICANT ACCOUNTING ESTIMATES *(Continued)*

ESTIMATION UNCERTAINTY *(Continued)*

Useful lives and residual values of items of property, plant and equipment *(Continued)*

Change in accounting estimates of the useful lives of property, plant and equipment

Starting from 1 April 2015, certain subsidiaries of the Group extended the estimated useful lives of leasehold improvements so as to better reflect the physical condition of these assets and the recent experience of the Group. The directors of the Company are of the opinion that the change in accounting estimates enables these subsidiaries to provide more reliable and relevant information to the Group. The change has been applied prospectively from 1 April 2015. Accordingly, the adoption of the change in the estimated useful lives of the property, plant and equipment has no effect on prior years. The effects of the above change are summarised below:

	Old useful lives	New useful lives
Hong Kong	Over the remaining lives of the leases but not exceeding 5 years	Over the remaining lives of the leases but not exceeding 6 years
PRC	Over the remaining lives of the leases but not exceeding 6 years	Over the remaining lives of the leases but not exceeding 7 years

Consolidated statement of profit or loss for the year ended 31 March 2016

	HK\$'000
Decrease in depreciation	12,563
Increase in income tax expense	2,116
Increase in profit for the year attributable to owners of the Company	10,447

Consolidated statement of financial position as at 31 March 2016

	HK\$'000
Increase in property, plant and equipment	12,563
Decrease in deferred tax assets	1,750
Increase in deferred tax liabilities	366
Increase in retained profits	10,447

Notes to the Financial Statements

31 March 2016

3. SIGNIFICANT ACCOUNTING ESTIMATES *(Continued)*

ESTIMATION UNCERTAINTY *(Continued)*

Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business less estimated selling expenses. These estimates are based on the current market condition and the historical experience of selling products of a similar nature. It could change significantly as a result of changes in customer taste or competitor actions. Management reassesses these estimates at each reporting date. The carrying amount of inventories at 31 March 2016 was HK\$67,543,000 (2015: HK\$72,298,000). Further details are contained in note 16 to the financial statements.

Impairment of loans and receivables

The Group assesses at the end of the reporting period whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience of assets with similar credit risk characteristics.

Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

The carrying amount of deferred tax assets relating to recognised tax losses at 31 March 2016 was HK\$11,470,000 (2015: HK\$3,336,000). The amount of unrecognised tax losses at 31 March 2016 was HK\$34,873,000 (2015: HK\$39,431,000). Further details are contained in note 25 to the financial statements.

4. OPERATING SEGMENT INFORMATION

The Group is principally engaged in restaurant operations in Hong Kong and Mainland China. Information reported to the Group's management for the purpose of resources allocation and performance assessment focuses on the operating results of the Group as a whole as the Group's resources are integrated and no discrete operating segment financial information is available. Accordingly, no operating segment information is presented.

4. OPERATING SEGMENT INFORMATION *(Continued)*

INFORMATION ABOUT GEOGRAPHICAL AREAS

The following tables present revenue from external customers for the years ended 31 March 2016 and 2015, and certain non-current asset information as at 31 March 2016 and 2015, by geographical areas.

(a) Revenue from external customers

	2016 HK\$'000	2015 HK\$'000
Hong Kong	2,670,772	2,520,844
Mainland China	102,517	7,845
	2,773,289	2,528,689

The revenue information above is based on the locations of the customers.

(b) Non-current assets

	2016 HK\$'000	2015 HK\$'000
Hong Kong	300,729	282,670
Mainland China	49,347	18,162
	350,076	300,832

The non-current assets information above is based on the locations of the assets and excludes financial assets and deferred tax assets.

INFORMATION ABOUT MAJOR CUSTOMERS

Since no revenue derived from sales to a single customer of the Group has individually accounted for over 10% of the Group's total revenue during the year, no information about major customers in accordance with HKFRS 8 *Operating Segments* is presented.

Notes to the Financial Statements

31 March 2016

5. REVENUE, OTHER INCOME AND GAIN

Revenue represents the gross revenue from restaurant operations and net invoiced value of goods and other operating items sold, after allowances for returns and trade discounts. An analysis of revenue, other income and gain is as follows:

	2016 HK\$'000	2015 HK\$'000
Revenue		
Restaurant operations	2,710,432	2,463,028
Sale of food and other operating items	62,857	65,661
	2,773,289	2,528,689
Other income and gain		
Bank interest income	6,857	2,654
Licensing income	2,201	2,111
Sponsorship income	7,957	5,101
Ticketing income	–	3,242
Gain on disposal of items of property, plant and equipment, net	–	113
Others	4,427	3,812
	21,442	17,033

6. FINANCE COSTS

An analysis of finance costs is as follows:

	2016 HK\$'000	2015 HK\$'000
Interest on bank overdrafts and bank loan	730	323
Interest on finance leases	66	57
Interest on loans from a related party	–	556
	796	936

Notes to the Financial Statements

31 March 2016

7. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	2016	2015
	HK\$'000	HK\$'000
Lease payments under operating leases:		
Minimum lease payments	403,250	316,595
Contingent rents	614	1,217
	403,864	317,812
Employee benefit expenses (including directors' remuneration)		
Salaries, bonuses and other allowances	858,760	736,624
Equity-settled share option expense	10,679	5,301
Retirement benefit scheme contributions (defined contribution schemes)^	34,416	30,719
	903,855	772,644
Auditors' remuneration	3,250	2,880
Listing expenses*	–	19,867
Gain on disposal of items of property, plant and equipment, net*	–	(113)
Write-off of items of property, plant and equipment*	41	2,778
Foreign exchange differences, net	7,735	2,051

^ At the end of the reporting period, the Group had no forfeited contributions available to reduce its contributions to the pension schemes in future years (2015: Nil).

* These items were included in "Other expenses" in the consolidated statement of profit or loss.

Notes to the Financial Statements

31 March 2016

8. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

	2016 HK\$'000	2015 HK\$'000
Fees	540	231
Other emoluments:		
Salaries, allowances and benefits in kind	4,200	4,360
Equity-settled share option expense	5,237	2,218
Retirement benefit scheme contributions (defined contribution scheme)	72	70
	9,509	6,648
	10,049	6,879

During the year ended 31 March 2015, certain directors were granted share options in respect of their services to the Group under the share option scheme of the Company, further details of which are set out in note 27 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements for the current year is included in the above directors' remuneration disclosures.

(a) INDEPENDENT NON-EXECUTIVE DIRECTORS

The fees paid to independent non-executive directors during the year were as follows:

	2016 HK\$'000	2015 HK\$'000
Mr. Fan Chun Wah Andrew	180	77
Mr. Lock Kwok On Anthony	180	77
Mr. Wu Kam On Keith	180	77
	540	231

There were no other emoluments payable to the independent non-executive directors during the year (2015: Nil).

Notes to the Financial Statements

31 March 2016

8. DIRECTORS' REMUNERATION (Continued)

(b) EXECUTIVE DIRECTORS

	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Equity-settled share option expense HK\$'000	Retirement benefit scheme contributions HK\$'000	Total HK\$'000
Year ended 31 March 2016					
Mr. Yeung Wai	-	1,200	1,949	18	3,167
Mr. Yeung Yun Chuen	-	1,080	1,410	18	2,508
Mr. Yeung Yun Kei	-	960	939	18	1,917
Mr. Leung Siu Sun	-	960	939	18	1,917
	-	4,200	5,237	72	9,509
Year ended 31 March 2015					
Mr. Yeung Wai	-	1,230	825	18	2,073
Mr. Yeung Yun Chuen	-	1,130	597	18	1,745
Mr. Yeung Yun Kei	-	1,000	398	17	1,415
Mr. Leung Siu Sun	-	1,000	398	17	1,415
	-	4,360	2,218	70	6,648

There were no arrangements under which a director waived or agreed to waive any remuneration during the year (2015: Nil).

There was no remuneration paid during the year to the directors as an inducement to join or upon joining the Group or as compensation for loss of office (2015: Nil).

Notes to the Financial Statements

31 March 2016

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included four (2015: four) directors, details of whose remuneration are set out in note 8 above. Details of the remuneration for the year of the remaining one (2015: one) non-director highest paid employee are as follows:

	2016 HK\$'000	2015 HK\$'000
Salaries, bonuses and allowances	947	1,560
Equity-settled share option expense	657	99
Retirement benefit scheme contributions	18	18
	1,622	1,677

The number of non-director highest paid employee whose remuneration fell within the following band is as follows:

	Number of employees	
	2016	2015
HK\$1,500,001 to HK\$2,000,000	1	1

During the year ended 31 March 2015, share options were granted to a non-director highest paid employee in respect of his services to the Group, further details of which are included in the disclosures in note 27 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements for the current year is included in the above non-director highest paid employee's remuneration disclosures.

There was no remuneration paid during the year to the non-director highest paid employee as inducement to join or upon joining the Group or as compensation for loss of office (2015: Nil).

Notes to the Financial Statements

31 March 2016

10. INCOME TAX

Hong Kong profits tax has been provided at the rate of 16.5% (2015: 16.5%) on the estimated assessable profits arising in Hong Kong during the year.

Taxes on profits assessable in Mainland China have been calculated at the rate of 25% during the year. No provision for corporate income tax had been made for the Company's subsidiaries in Mainland China in the prior year as no assessable profits were generated in Mainland China during that year.

	2016 HK\$'000	2015 HK\$'000
Current — Hong Kong		
Charge for the year	29,896	43,495
Underprovision in prior years	575	135
Current — Mainland China		
Charge for the year	1,467	–
Deferred (<i>note 25</i>)	(9,328)	(2,952)
Total tax charge for the year	22,610	40,678

A reconciliation of the tax expense applicable to profit before tax at the Hong Kong statutory tax rate to the tax expense at the Group's effective tax rate is as follows:

	2016 HK\$'000	2015 HK\$'000
Profit before tax	124,014	200,970
Tax at the Hong Kong statutory tax rate of 16.5% (2015: 16.5%)	20,462	33,160
Difference in tax rates applied for specific province in Mainland China	3	(252)
Adjustment in respect of current tax of previous periods	575	135
Income not subject to tax	(1,311)	(438)
Expenses not deductible for tax	2,904	4,548
Tax losses utilised from previous periods	(3,122)	(880)
Tax losses not recognised	2,191	4,519
Temporary differences not recognised	(16)	28
Others	924	(142)
Tax charge at the Group's effective tax rate	22,610	40,678

Notes to the Financial Statements

31 March 2016

11. DIVIDEND

	2016 HK\$'000	2015 HK\$'000
Dividends recognised as distribution during the year:		
Final 2015 — HK5.00 cents (2014: approximately HK\$13,333.33) per ordinary share	65,000	200,000
Dividends proposed after the end of the reporting period:		
Proposed 2016 — HK3.12 cents (2015: HK5.00 cents) per ordinary share	40,560	65,000

The proposed final dividend for the year is subject to the approval of the Company's shareholders at the forthcoming annual general meeting.

The proposed final dividend of HK\$65,000,000 for the year ended 31 March 2015 was approved by the Company's shareholders on 14 August 2015.

12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY

The calculation of the basic earnings per share amounts is based on profit for the year attributable to ordinary equity holders of the Company of approximately HK\$101,404,000 (2015: approximately HK\$160,292,000) and the weighted average number of ordinary shares of 1,300,000,000 (2015: 1,098,767,123) in issue during the year.

The calculation of the diluted earnings per share amounts is based on the profit for the year attributable to ordinary equity holders of the Company of approximately HK\$101,404,000 (2015: approximately HK\$160,292,000), and the weighted average number of ordinary shares of 1,300,000,000 (2015: 1,098,767,123), as used in the basic earnings per share calculation, and the weighted average number of ordinary shares of 8,784,150 (2015: 14,426,419) assumed to have been issued at no consideration on the deemed exercise of all share options into ordinary shares.

The calculations of basic and diluted earnings per share are based on:

	2016 HK\$'000	2015 HK\$'000
Earnings		
Profit attributable to ordinary equity holders of the Company, used in the basic earnings per share calculation	101,404	160,292
Shares		
Weighted average number of ordinary shares in issue during the year, used in the basic earnings per share calculation	1,300,000,000	1,098,767,123
Effect of dilution — weighted average number of ordinary shares: Share options	8,784,150	14,426,419
	1,308,784,150	1,113,193,542

Notes to the Financial Statements

31 March 2016

13. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Computer equipment HK\$'000	Air conditioning HK\$'000	Kitchen equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
31 March 2016							
At 31 March 2015 and at 1 April 2015:							
Cost	361,936	120,306	21,529	62,923	40,125	3,209	610,028
Accumulated depreciation	(212,353)	(82,706)	(12,118)	(48,389)	(28,075)	(2,543)	(386,184)
Net carrying amount	149,583	37,600	9,411	14,534	12,050	666	223,844
At 1 April 2015, net of accumulated depreciation	149,583	37,600	9,411	14,534	12,050	666	223,844
Additions	104,745	3,380	6,722	19,002	6,656	494	140,999
Write-off	(41)	-	-	-	-	-	(41)
Depreciation provided during the year	(50,008)	(9,566)	(5,217)	(12,934)	(7,016)	(540)	(85,281)
Exchange realignment	(881)	(64)	(11)	(81)	(115)	-	(1,152)
At 31 March 2016, net of accumulated depreciation	203,398	31,350	10,905	20,521	11,575	620	278,369
At 31 March 2016:							
Cost	446,924	118,213	27,843	79,590	46,142	3,703	722,415
Accumulated depreciation	(243,526)	(86,863)	(16,938)	(59,069)	(34,567)	(3,083)	(444,046)
Net carrying amount	203,398	31,350	10,905	20,521	11,575	620	278,369

Notes to the Financial Statements

31 March 2016

13. PROPERTY, PLANT AND EQUIPMENT (Continued)

	Leasehold improvements HK\$'000	Furniture, fixtures and equipment HK\$'000	Computer equipment HK\$'000	Air conditioning HK\$'000	Kitchen equipment HK\$'000	Motor vehicles HK\$'000	Renovation in progress HK\$'000	Total HK\$'000
31 March 2015								
At 1 April 2014:								
Cost	292,868	112,399	13,007	52,466	30,253	2,978	760	504,731
Accumulated depreciation	(172,047)	(73,621)	(9,087)	(41,500)	(21,991)	(2,158)	-	(320,404)
Net carrying amount	120,821	38,778	3,920	10,966	8,262	820	760	184,327
At 1 April 2014, net of accumulated depreciation	120,821	38,778	3,920	10,966	8,262	820	760	184,327
Additions	79,784	10,157	8,666	11,920	9,857	339	-	120,723
Disposals	-	-	-	-	-	(33)	-	(33)
Write-off	(2,597)	(114)	(42)	(25)	-	-	-	(2,778)
Depreciation provided during the year	(49,254)	(11,274)	(3,134)	(8,335)	(6,083)	(460)	-	(78,540)
Transfer	760	-	-	-	-	-	(760)	-
Exchange realignment	69	53	1	8	14	-	-	145
At 31 March 2015, net of accumulated depreciation	149,583	37,600	9,411	14,534	12,050	666	-	223,844
At 31 March 2015:								
Cost	361,936	120,306	21,529	62,923	40,125	3,209	-	610,028
Accumulated depreciation	(212,353)	(82,706)	(12,118)	(48,389)	(28,075)	(2,543)	-	(386,184)
Net carrying amount	149,583	37,600	9,411	14,534	12,050	666	-	223,844

The net carrying amount of the Group's property, plant and equipment held under finance leases included in the total amount of motor vehicles as at 31 March 2016 was HK\$620,000 (2015: HK\$660,000).

14. GOODWILL

	2016 HK\$'000	2015 HK\$'000
Cost and carrying amount: At 1 April 2014, 31 March 2015, 1 April 2015 and 31 March 2016	58,707	58,707

14. GOODWILL (Continued)**IMPAIRMENT TESTING OF GOODWILL AND INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIVES**

The carrying amounts of goodwill and intangible assets/deposits paid in relation to intangible assets allocated to each of the group of cash-generating units are as follows:

	Fulum restaurant operations cash-generating units		Fulum Concept restaurant operations cash-generating units		Total	
	2016	2015	2016	2015	2016	2015
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Carrying amount of goodwill	27,728	27,728	30,979	30,979	58,707	58,707
Carrying amount of intangible assets/deposits paid in relation	13,000	13,000	–	–	13,000	13,000

The recoverable amounts of the cash-generating units have been determined based on a value in use calculation using cash flow projections based on financial budgets approved by senior management covering a five-year period. Revenue from restaurant operations is estimated based on the business trend in the industry of restaurant operation, historical average check per guest and guest cover, taking into account the store area and locations, market conditions and economic outlook. Cost of inventories sold is estimated based on the rate of increase in revenue and the expected market conditions.

The growth rate used to extrapolate the cash flows beyond the five year (2015: five-year) period is 0.5% (2015: 1.0%). The discount rate used is before tax and reflects specific risks relating to the cash-generating units. The discount rate applied to the cash flow projections is 13% (2015: 17%).

15. INTANGIBLE ASSETS/DEPOSITS PAID IN RELATION TO INTANGIBLE ASSETS

	2016 HK\$'000	2015 HK\$'000
Cost and carrying amount at beginning of the year	13,000	–
Additions — separately acquired	–	13,000
At 31 March	13,000	13,000

The intangible assets represent direct costs incurred for the registration of the Group's trademarks. As at 31 March 2015, the Group was in the application process of registering certain of the Group's trademarks with the relevant government authorities. The registrations of these trademarks were approved by the relevant government authorities during the year.

Notes to the Financial Statements

31 March 2016

15. INTANGIBLE ASSETS/DEPOSITS PAID IN RELATION TO INTANGIBLE ASSETS

(Continued)

The trademarks are considered by the directors of the Company as having indefinite useful lives because it is expected that the trademarks can be renewed continuously at minimal cost and it will contribute to net cash inflows for the Group in the foreseeable future. The trademarks will not be amortised until their useful lives are determined to be finite. Instead they will be tested for impairment annually and whenever there is an indication that they may be impaired.

The trademarks with indefinite useful lives are allocated to the Fulum restaurant operations cash-generating unit for the purpose of impairment testing. Details of impairment testing are set out in note 14 to the financial statements.

16. INVENTORIES

	2016 HK\$'000	2015 HK\$'000
Food and beverages	64,146	68,719
Other operating items for restaurant operations	3,397	3,579
	67,543	72,298

17. TRADE RECEIVABLES

	2016 HK\$'000	2015 HK\$'000
Credit card receivables	3,162	3,353
Others	4,516	5,251
	7,678	8,604

The Group's trading terms with its customers are mainly on cash and credit card settlement while trading terms for sale of food are on credit with credit periods ranging from 30 to 60 days (2015: 45 days). The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

The Group has a certain concentration of credit risk as certain of the Group's trade receivables were due from the Group's largest debtor and the five largest debtors as detailed below.

	2016 %	2015 %
Largest debtor	29	22
Five largest debtors	54	61

Notes to the Financial Statements

31 March 2016

17. TRADE RECEIVABLES (Continued)

An aged analysis of the trade receivables as at the end of the reporting period, based on the invoice date, is as follows:

	2016 HK\$'000	2015 HK\$'000
Within 1 month	4,232	4,818
1 to 3 months	611	1,398
3 to 12 months	2,478	1,717
Over 12 months	357	671
	7,678	8,604

An aged analysis of the trade receivables that are not individually nor collectively considered to be impaired is as follows:

	2016 HK\$'000	2015 HK\$'000
Neither past due nor impaired	4,314	5,142
1 to 3 months past due	867	2,940
3 to 12 months past due	2,143	35
Over 12 months past due	354	487
	7,678	8,604

Receivables that were neither past due nor impaired relate to a number of customers for whom there was no recent history of default.

Receivables that were past due but not impaired relate to a few customers that have a good track record with the Group. Based on past experience, the directors of the Company are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

Notes to the Financial Statements

31 March 2016

18. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2016 HK\$'000	2015 HK\$'000
Prepayments	5,997	8,238
Deposits	122,388	108,635
Deposits paid to related companies*	13,303	13,333
Other receivables	12,117	5,954
	153,805	136,160
Analysed into:		
Non-current portion	88,344	86,504
Current portion	65,461	49,656
	153,805	136,160

* These related companies were under common control of Mr. Yeung Wai, Mr. Yeung Yun Chuen and Mr. Yeung Yun Kei (the "Controlling Shareholders") and/or their family members.

None of the above assets is either past due or impaired. Financial assets included in the above balances relate to receivables for which there was no recent history of default.

19. CASH AND CASH EQUIVALENTS AND A PLEDGED TIME DEPOSIT

	2016 HK\$'000	2015 HK\$'000
Cash and bank balances	365,611	405,499
Time deposits	297,014	301,728
	662,625	707,227
Less: Time deposit pledged for a bank guarantee for a rental deposit	(2,365)	(2,356)
	660,260	704,871

At the end of the reporting period, the cash and cash equivalents of the Group denominated in RMB amounted to HK\$193,561,000 (2015: HK\$205,872,000). The RMB is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Notes to the Financial Statements

31 March 2016

19. CASH AND CASH EQUIVALENTS AND A PLEDGED TIME DEPOSIT *(Continued)*

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between two days and one year depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances and pledged deposit are deposited with creditworthy banks with no recent history of default.

20. TRADE PAYABLES

An aged analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	2016 HK\$'000	2015 HK\$'000
Within 1 month	69,285	55,250
1 to 3 months	17,911	21,901
3 to 12 months	279	351
Over 12 months	330	784
	87,805	78,286

The trade payables are non-interest-bearing and generally have payment terms of 45 to 90 days.

21. OTHER PAYABLES, ACCRUALS AND DEFERRED INCOME

	2016 HK\$'000	2015 HK\$'000
Other payables	16,140	34,605
Accruals	128,362	108,145
Deferred income	11,999	10,991
	156,501	153,741
Analysed into:		
Non-current liabilities	29,509	19,764
Current liabilities	126,992	133,977
	156,501	153,741

Other payables are non-interest-bearing and have general payment terms of one to three months.

Notes to the Financial Statements

31 March 2016

22. INTEREST-BEARING BANK BORROWINGS

	2016			2015		
	Effective interest rate (%)	Maturity	HK\$'000	Effective interest rate (%)	Maturity	HK\$'000
Current — unsecured						
Bank overdrafts	BLR-1%*	On demand	415	BLR-1%*	On demand	777
Bank loan	1-month HIBOR+2%^	2017	33,333	1-month HIBOR+2%^	2016	50,000
			33,748			50,777
				2016		2015
				HK\$'000		HK\$'000
Analysed into:						
Bank loan and overdrafts repayable within one year or on demand			33,748			50,777

Note:

All borrowings are in Hong Kong dollars.

* BLR denotes best lending rate announced by Hang Seng Bank Limited.

^ HIBOR denotes Hong Kong Interbank Offered Rate.

Notes to the Financial Statements

31 March 2016

23. FINANCE LEASE PAYABLES

The Group leases certain of its motor vehicles for its operations. These leases are classified as finance leases and have remaining lease terms ranging from two to four years (2015: one to four years).

At the end of the reporting period, the Group's total future minimum lease payments under finance leases and their present values were as follows:

	Minimum lease payments		Present value of minimum lease payments	
	2016 HK\$'000	2015 HK\$'000	2016 HK\$'000	2015 HK\$'000
Amounts payable:				
Within one year	447	381	402	326
In the second year	416	342	393	308
In the third to fifth years, inclusive	255	388	248	371
Total minimum finance lease payments	1,118	1,111	1,043	1,005
Future finance charges	(75)	(106)		
Total net finance lease payables	1,043	1,005		
Portion classified as current liabilities	(402)	(326)		
Non-current portion	641	679		

24. PROVISION

	2016 HK\$'000	2015 HK\$'000
At beginning of the year	27,489	22,541
Additional provision	6,167	5,266
Amounts utilised during the year	(2,129)	(318)
Exchange realignment	(8)	–
At 31 March	31,519	27,489

Notes to the Financial Statements

31 March 2016

24. PROVISION (Continued)

	2016 HK\$'000	2015 HK\$'000
Analysed into:		
Non-current portion	25,214	21,603
Current portion	6,305	5,886
	31,519	27,489

The provision represents management's best estimate of the Group's liabilities of the costs of dismantling and removing the leasehold improvements and restoring the sites on which they are located.

25. DEFERRED TAX

The movements in deferred tax assets and liabilities during the year are as follows:

Deferred tax assets

	Depreciation in excess of related depreciation allowance HK\$'000	Losses available for offsetting against future taxable profits HK\$'000	Fair value adjustments arising from acquisition of subsidiaries HK\$'000	Others HK\$'000	Total HK\$'000
At 1 April 2014	13,363	2,732	102	–	16,197
Deferred tax credited/(charged) to the statement of profit or loss during the year (note 10)	2,154	604	(71)	–	2,687
At 31 March 2015 and 1 April 2015	15,517	3,336	31	–	18,884
Deferred tax credited/(charged) to the statement of profit or loss during the year (note 10)	267	8,134	(29)	3,323	11,695
Exchange realignment	(1)	–	–	(10)	(11)
At 31 March 2016	15,783	11,470	2	3,313	30,568

Notes to the Financial Statements

31 March 2016

25. DEFERRED TAX (Continued)

Deferred tax liabilities

	Depreciation allowance in excess of related depreciation HK\$'000	Fair value adjustments arising from acquisition of subsidiaries HK\$'000	Total HK\$'000
At 1 April 2014	2,339	323	2,662
Deferred tax credited to the statement of profit or loss during the year (note 10)	(141)	(124)	(265)
At 31 March 2015 and 1 April 2015	2,198	199	2,397
Deferred tax charged/(credited) to the statement of profit or loss during the year (note 10)	2,454	(87)	2,367
At 31 March 2016	4,652	112	4,764

For presentation purposes, certain deferred tax assets and liabilities have been offset in the consolidated statement of financial position. The following is an analysis of the deferred tax balances of the Group for financial reporting purposes:

	2016 HK\$'000	2015 HK\$'000
Net deferred tax assets recognised in the consolidated statement of financial position	27,856	17,770
Net deferred tax liabilities recognised in the consolidated statement of financial position	(2,052)	(1,283)
	25,804	16,487

At 31 March 2016, the Group had tax losses arising in Hong Kong of HK\$103,521,000 (2015: HK\$56,678,000), subject to the agreement by the Hong Kong Inland Revenue Department, that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arose. The Group also had estimated tax losses arising in Mainland China of HK\$866,000 (2015: HK\$2,970,000) that will expire in one to five years for offsetting against future taxable profits of the companies in which the losses arose.

Notes to the Financial Statements

31 March 2016

25. DEFERRED TAX (Continued)

Deferred tax assets have not been recognised in respect of the following items:

	2016 HK\$'000	2015 HK\$'000
Tax losses	5,575	6,506
Deductible temporary differences	12	28
	5,587	6,534

Deferred tax assets have not been recognised in respect of these losses as it is not considered probable that taxable profits will be available against which the tax losses can be utilised.

Pursuant to the PRC Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprise established in Mainland China. The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and the jurisdiction of the foreign investors. For the Group, the applicable rate is 5% or 10%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China in respect of earnings generated from 1 January 2008.

At 31 March 2016, no deferred tax has been recognised for withholding taxes that would be payable on the unremitted earnings that are subject to withholding taxes of the Group's subsidiaries established in Mainland China. In the opinion of the directors, it is not probable that these subsidiaries will distribute such earnings in the foreseeable future. The aggregate amount of temporary differences associated with investments in subsidiaries in Mainland China for which deferred tax liabilities have not been recognised totally approximately HK\$460,000.

At 31 March 2015, no deferred tax was recognised for such withholding taxes as the Group's subsidiaries established in Mainland China were loss-making.

There are no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

Notes to the Financial Statements

31 March 2016

26. ISSUED CAPITAL

SHARES

	2016	2015
	HK\$'000	HK\$'000
Authorised:		
2,000,000,000 (2015: 2,000,000,000) shares of HK\$0.001 each	2,000	2,000
Issued and fully paid:		
1,300,000,000 (2015: 1,300,000,000) shares of HK\$0.001 each	1,300	1,300

A summary of movements in the Company's authorised and issued share capital is as follows:

	Notes	Number of ordinary shares	Nominal value of ordinary shares HK\$
Authorised:			
At 1 April 2014	(a)	100,000	100,000
Sub-division of all the ordinary shares of HK\$1 each into ordinary shares of HK\$0.001 each on 28 October 2014	(b)	99,900,000	–
Increase of 1,900,000,000 ordinary shares of HK\$0.001 each on 28 October 2014	(c)	<u>1,900,000,000</u>	<u>1,900,000</u>
At 31 March 2015, 1 April 2015 and 31 March 2016		2,000,000,000	2,000,000
Issued and fully paid:			
At 1 April 2014		15,000	15,000
Sub-division of all the issued ordinary shares of HK\$1 each into ordinary shares of HK\$0.001 each on 28 October 2014	(b)	14,985,000	–
Capitalisation issue of 960,000,000 ordinary shares of HK\$0.001 each on 28 October 2014	(d)	960,000,000	960,000
Issuance of 325,000,000 ordinary shares of HK\$0.001 each on 13 November 2014	(e)	<u>325,000,000</u>	<u>325,000</u>
At 31 March 2015, 1 April 2015 and 31 March 2016		<u>1,300,000,000</u>	<u>1,300,000</u>

Notes to the Financial Statements

31 March 2016

26. ISSUED CAPITAL *(Continued)*

SHARES *(Continued)*

Notes:

- (a) The Company is a limited liability company incorporated in the Cayman Islands on 24 February 2014 with authorised share capital of HK\$100,000 divided into 100,000 shares of HK\$1 each.
- (b) Pursuant to an ordinary resolution passed on 28 October 2014, each issued and unissued ordinary share of HK\$1 of the Company was sub-divided into 1,000 ordinary shares of HK\$0.001 each.
- (c) Pursuant to an ordinary resolution passed on 28 October 2014, the authorised share capital of the Company was increased from HK\$100,000 to HK\$2,000,000 by the creation of 1,900,000,000 additional ordinary shares of HK\$0.001 each, ranking *pari passu* in all respects with the existing shares of the Company.
- (d) Pursuant to an ordinary resolution passed on 28 October 2014, 960,000,000 ordinary shares of HK\$0.001 each were allotted and issued, credited as fully paid at par, by way of capitalisation from the share premium account to the holders of shares whose names appeared on the register of members of the Company at the close of business on 28 October 2014 in proportion to their respective shareholdings. This allotment and capitalisation issue were conditional on the share premium account being credited as a result of the issue of new shares to the public in connection with the Company's initial public offering as detailed in note (e) below.
- (e) In connection with the Company's initial public offering, 325,000,000 ordinary shares of HK\$0.001 each were issued at a price of HK\$1.55 per Share for a total cash consideration before expenses, of approximately HK\$503,750,000. Dealing in the Shares of the Company on the Stock Exchange commenced on 13 November 2014.

SHARE OPTIONS

Details of the Company's share option schemes and the share options issued under the schemes are included in note 27 to the financial statements.

27. SHARE OPTION SCHEMES

The Company operates a pre-initial public offering share option scheme (the "Pre-IPO Share Option Scheme") and a share option scheme (the "Share Option Scheme") (collectively, the "Schemes") for the purpose of motivating eligible participants to optimise their future contributions to the Group and to reward them for the past contributions and to attract and retain or otherwise maintain ongoing relationships with such eligible participants whose contributions are or will be beneficial to the performance, growth or success of the Group. The principal terms of the Pre-IPO Share Option Scheme are similar to the terms of the Share Option Scheme except that (i) no further options could be granted under the Pre-IPO Share Option Scheme upon the Listing of the Company; and (ii) the exercise price of the share options and the vesting period are different as further detailed below.

Eligible participants of the Schemes include the Company's directors, including independent non-executive directors, other employees of the Group and any consultants, business or joint venture partners, franchisees, contractors, agents, representatives or service providers of any member of the Group. The Pre-IPO Share Option Scheme and the Share Option Scheme became effective on 28 October 2014 and 13 November 2014, respectively, and, unless otherwise cancelled or amended, will remain in force for 5 years and 10 years, respectively, from respective effective dates.

27. SHARE OPTION SCHEMES *(Continued)*

The maximum number of shares in respect of which options may be granted under the Schemes and any other schemes by the Company shall not, in aggregate, exceed 10% of the issued share capital of the Company as at the Listing Date unless shareholders' approval has been obtained.

The maximum number of shares issuable under the share options to each eligible participant in the Schemes within any 12-month period is limited to 1% of the Shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in advance in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associate, in excess of 0.1% of the Shares of the Company in issue at any time or with an aggregate value (based on the closing price of the Company's Shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of share options may be accepted upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the directors, and may commence from the date of the offer of the share options and ends on a date which is not later than 10 years from the date of the offer of the share options or the expiry dates of the Schemes, if earlier.

The exercise price of the share options under the Pre-IPO Share Option Scheme is 60% of the final offer price of the Shares issued in connection with the Company's international placing and initial public offering (i.e., HK\$0.93 per Share) and the share options are exercisable after a vesting period of two to four years in the following manner:

Vesting period of the relevant percentage of the options	Maximum percentage of options exercisable
From the Listing Date to the day immediately preceding the second anniversary of the Listing Date (both days inclusive)	33
From the Listing Date to the day immediately preceding the third anniversary of the Listing Date (both days inclusive)	33
From the Listing Date to the day immediately preceding the fourth anniversary of the Listing Date (both days inclusive)	34

The exercise price of share options under the Share Option Scheme is determinable by the directors, but may not less than the highest of (i) the nominal value of a Share on the date of offer of the share options; (ii) the closing price of the Shares as stated in the Stock Exchange's daily quotations sheet on the date of offer of the share options; and (iii) the average of the closing prices of the Shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of offer of the share options.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

Notes to the Financial Statements

31 March 2016

27. SHARE OPTION SCHEMES (Continued)

The following share options granted under the Pre-IPO Share Option Scheme were outstanding during the year:

	2016		2015	
	Weighted average exercise price HK\$ per share	Number of options '000	Weighted average exercise price HK\$ per share	Number of options '000
At beginning of year	0.93	52,050	–	–
Granted during the year	–	–	0.93	54,000
Forfeited during the year	0.93	(4,620)	0.93	(1,950)
At 31 March		47,430		52,050

The exercise prices and exercise periods of the share options outstanding under the Pre-IPO Share Option Scheme as at the end of the reporting period are as follows:

2016

Number of options '000	Exercise price* HK\$ per share	Exercise period
15,652	0.93	13 November 2016 to 12 November 2019
15,652	0.93	13 November 2017 to 12 November 2019
16,126	0.93	13 November 2018 to 12 November 2019
47,430		

2015

Number of options '000	Exercise price* HK\$ per share	Exercise period
17,176	0.93	13 November 2016 to 12 November 2019
17,177	0.93	13 November 2017 to 12 November 2019
17,697	0.93	13 November 2018 to 12 November 2019
52,050		

* The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company's share capital.

No share options were granted under the Pre-IPO Share Option Scheme during the year. The fair value of the share options granted during the year ended 31 March 2015 was HK\$34,894,000 (approximately HK\$0.6 each), of which the Group recognised a share option expense of HK\$10,679,000 (2015: HK\$5,301,000) during the year.

27. SHARE OPTION SCHEMES *(Continued)*

The fair value of the equity-settled share options granted during the year ended 31 March 2015 was estimated as at the date of grant using a binomial model, taking into account the terms and conditions upon which the options were granted. The following table lists the inputs to the model used:

Dividend yield (%)	3.31
Expected volatility (%)	36.26
Risk-free interest rate (%)	1.20
Suboptimal exercise factor (times)	2.86–3.34
Weighted average share price (HK\$ per share)	0.93

The suboptimal exercise factor is based on the directors' estimation and is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

No other feature of the options granted was incorporated into the measurement of fair value.

At the end of the reporting period, the Company had 47,430,000 (2015: 52,050,000) share options outstanding under the Pre-IPO Share Option Scheme, which represented approximately 3.6% (2015: 4.0%) of the Company's Shares in issue as at that date. The exercise in full of the outstanding share options would, under the present capital structure of the Company, result in the issue of 47,430,000 (2015: 52,050,000) additional ordinary shares of the Company and additional share capital of approximately HK\$47,000 (2015: HK\$52,000) and share premium of approximately HK\$44,062,000 (2015: HK\$48,354,000) (before share issue expenses).

No share options were granted under the Share Option Scheme during the year.

At the date of approval of these financial statements, the Company had 46,530,000 share options outstanding under the Pre-IPO Share Option Scheme, which represented approximately 3.6% of the Company's shares in issue as at that date.

28. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statements of changes in equity on page 51 of the annual report.

(a) MERGER RESERVE

The merger reserve represents reserves arising from a reorganisation of the Company in connection with the Listing.

Notes to the Financial Statements

31 March 2016

28. RESERVES (Continued)

(b) OTHER RESERVE

Other reserve represents (i) the gain on deemed disposal of an interest in a subsidiary amounting to approximately HK\$8,000; and (ii) the difference between the acquisition of additional equity interests from the then non-controlling shareholders and the consideration paid.

(c) SHARE OPTION RESERVE

The share option reserve comprises the fair value of share options granted which are yet to be exercised, as further explained in the accounting policy for share-based payments in note 2.4 to the financial statements. The amount will either be transferred to the share premium account when the related options are exercised, or be transferred to retained profits should the related options expire or be forfeited.

29. MAJOR NON-CASH TRANSACTIONS

During the year, the Group had the following major non-cash transactions:

- (a) During the year, the Group entered into rental agreements in respect of certain of its restaurant properties under operating leases. Pursuant to the terms and conditions of the rental agreements, the Group is required to restore the restaurant properties to the conditions as stipulated in the rental agreements. Accordingly, the Group has accrued and capitalised the estimated restoration costs of HK\$6,167,000 (2015: HK\$5,266,000) when such obligations arose.
- (b) During the year, the Group entered into sponsorship agreements with certain utility companies. Pursuant to the terms and conditions of the sponsorship agreements, the Group received certain items of property, plant and equipment with a total value of HK\$2,282,000 (2015: HK\$3,178,000) at nil consideration. The Group has capitalised these items of property, plant and equipment with corresponding entries to a deferred income account on receipt of such items.
- (c) During the year, the Group entered into a finance lease arrangement in respect of a motor vehicle with a total capital value at the inception of the lease of HK\$441,000 (2015: HK\$330,000).

30. CONTINGENT LIABILITIES

At the end of the reporting period, contingent liabilities not provided for in the financial statements were as follows:

	2016 HK\$'000	2015 HK\$'000
Bank guarantees given in lieu of rental and utility deposits	58,965	43,434

31. PLEDGE OF ASSETS

Details of the Group's bank guarantee for a rental deposit, which is secured by an asset of the Group, are included in note 19 to the financial statements.

32. OPERATING LEASE ARRANGEMENTS**AS LESSEE**

The Group leases certain of its restaurants, office premises and warehouses under operating lease arrangements. Leases for these properties are negotiated for terms ranging from one to twelve years.

At the end of the reporting period, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	2016 HK\$'000	2015 HK\$'000
Within one year	391,425	336,404
In the second to fifth years, inclusive	435,607	497,409
Beyond five years	43,266	31,187
	870,298	865,000

In addition, the operating lease rentals for certain restaurants are based on the higher of a fixed rental and a contingent rent based on the sales of these restaurants pursuant to the terms and conditions as set out in the respective rental agreements. As the future sales of these restaurants could not be reliably determined, the relevant contingent rent has not been included above and only the minimum lease commitments have been included in the above table.

33. COMMITMENTS

In addition to the operating lease commitments disclosed in note 32 above, the Group had the following capital commitments at the end of the reporting period:

	2016 HK\$'000	2015 HK\$'000
Contracted, but not provided for: Property, plant and equipment	—	28,602

Notes to the Financial Statements

31 March 2016

34. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions and balances detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

	2016 HK\$'000	2015 HK\$'000
Related companies*:		
Purchase of food#	1,506	33,873
Rental expenses#	79,936	76,869

* These related companies were controlled by the Controlling Shareholders and/or their family members.

These related party transactions also constitute continuing connected transactions as defined in Chapter 14A of the Listing Rules.

The transactions were conducted on terms and conditions mutually agreed between the relevant parties. The directors are of the opinion that those related party transactions were conducted in the ordinary course of business of the Group.

- (b) Compensation of key management personnel of the Group, including directors' remuneration as disclosed in note 8 to the financial statements, is as follows:

	2016 HK\$'000	2015 HK\$'000
Short term employee benefits	7,056	7,701
Post-employment benefits	117	123
Equity-settled share option expense	6,364	2,794
Total compensation paid to key management personnel	13,537	10,618

- (c) Outstanding balances with related parties:

The Group had an aggregate outstanding balance due to related parties of approximately HK\$884,000 (2015: HK\$935,000) as at the end of the reporting period. These balances are unsecured, interest-free and have no fixed terms of repayment.

Notes to the Financial Statements

31 March 2016

35. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

Financial assets

	2016 HK\$'000	2015 HK\$'000
Loans and receivables:		
Trade receivables	7,678	8,604
Financial assets included in prepayments, deposits and other receivables	147,808	127,922
Pledged time deposit	2,365	2,356
Cash and cash equivalents	660,260	704,871
	818,111	843,753

Financial liabilities

	2016 HK\$'000	2015 HK\$'000
Financial liabilities at amortised cost:		
Trade payables	87,805	78,286
Financial liabilities included in other payables, accruals and deferred income	33,071	51,458
Interest-bearing bank borrowings	33,748	50,777
Finance lease payables	1,043	1,005
Due to related parties	884	935
	156,551	182,461

Notes to the Financial Statements

31 March 2016

36. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

	Carrying amounts		Fair values	
	2016	2015	2016	2015
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Financial assets				
Deposits, non-current portion	88,344	86,504	82,870	81,041
Financial liabilities				
Finance lease payables	1,043	1,005	1,118	1,111

Management has assessed that the fair values of cash and cash equivalents, a pledged time deposit, trade receivables, trade payables, the current portion of financial assets included in prepayments, deposits and other receivables, the current portion of financial liabilities included in other payables, accruals and deferred income, unsecured interest-bearing bank borrowings and amounts due to related parties approximate to their carrying amounts largely due to the short term maturities of these instruments.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

The fair values of the non-current portion of deposits and finance lease payables have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The Group's own non-performance risk for finance lease payables as at 31 March 2016 and 2015 was assessed to be insignificant.

FAIR VALUE HIERARCHY

At the end of the reporting period, the Group had no financial assets or financial liabilities measured at fair value.

At the end of the reporting period, all financial assets and financial liabilities for which fair values are disclosed are categorised within Level 3 of the fair value hierarchy.

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise cash and cash equivalents. The Group has various other financial assets and liabilities such as trade receivables, deposits and other receivables, trade payables, other payables and accruals and amounts due to related parties.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

INTEREST RATE RISK

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's interest-bearing bank borrowings with floating interest rates. The Group's policy is to obtain the most favourable interest rates available for its borrowings.

For Hong Kong dollar floating-rate borrowings, assuming that the amount of liability outstanding at the end of the reporting period was outstanding for the whole year with all other variables held constant, a 50 basis point increase/decrease in interest rates at 31 March 2016 and 2015 would have decreased/increased the Group's profit before tax by HK\$169,000 and HK\$254,000, respectively.

FOREIGN CURRENCY RISK

The Group operates in Hong Kong and Mainland China. The Group's exposure to the risk of changes in foreign currency exchange rates relates primarily to the Group's operating activities (to the extent that revenue or expenses denominated in a currency that is different from the functional currency of the relevant subsidiaries of the Group).

The Group's assets, liabilities and transactions are mainly denominated in HK\$. Certain of the Group's time deposits are denominated in RMB, which is not freely convertible into other currencies. However, under China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business. Future exchange rates of the RMB could vary significantly from the current or historical exchange rates as a result of controls that could be imposed by the PRC government. The exchange rates may also be affected by domestic and international economic and political changes, and the demand and supply of the RMB. The appreciation or devaluation of the RMB against the Hong Kong dollar may also have an impact on the operating results of the Group.

The directors are of the view that the Group's operating cash flows and liquidity are not subject to significant foreign exchange rate risks and therefore no hedging arrangements were made. However, the Group will review and monitor the relevant foreign exchange exposure from time to time based on its business development requirements and may enter into foreign exchange hedging arrangements when appropriate.

Notes to the Financial Statements

31 March 2016

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES *(Continued)*

CREDIT RISK

Receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

Details in respect of the Group's exposure to credit risk arising from trade receivables are disclosed in note 17 to the financial statements. The credit risk of the Group's other financial assets, which comprise a pledged time deposit, cash and cash equivalents and deposits and other receivables, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments.

LIQUIDITY RISK

In order to manage liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The Group regularly reviews its major funding positions to ensure that it has adequate financial resources in meeting its financial obligations.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was as follows:

	2016			Total HK\$'000
	On demand/ no fixed terms of repayment HK\$'000	Less than 1 year HK\$'000	1 to 5 years HK\$'000	
Trade payables	–	87,805	–	87,805
Financial liabilities included in other payables, accruals and deferred income	–	33,071	–	33,071
Interest-bearing bank borrowings	415	33,654	–	34,069
Finance lease payables	–	447	671	1,118
Due to related parties	884	–	–	884
	1,299	154,977	671	156,947

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

LIQUIDITY RISK (Continued)

	On demand/ no fixed terms of repayment HK\$'000	2015		Total HK\$'000
		Less than 1 year HK\$'000	1 to 5 years HK\$'000	
Trade payables	–	78,286	–	78,286
Financial liabilities included in other payables, accruals and deferred income	–	51,458	–	51,458
Interest-bearing bank borrowings	777	50,466	–	51,243
Finance lease payables	–	381	730	1,111
Due to related parties	935	–	–	935
	<u>1,712</u>	<u>180,591</u>	<u>730</u>	<u>183,033</u>

CAPITAL MANAGEMENT

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to the shareholders, return capital to the shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2016 and 2015.

The Group monitors capital using a gearing ratio, which is interest-bearing debt divided by capital. Debt includes, interest-bearing bank borrowings and finance lease payables. Capital represents equity attributable to owners of the Company. The gearing ratios as at the end of the reporting period were as follows:

	2016 HK\$'000	2015 HK\$'000
Interest-bearing bank borrowings	33,748	50,777
Finance lease payables	1,043	1,005
	34,791	51,782
Equity attributable to owners of the Company	959,419	913,728
Gearing ratio	3.6%	5.7%

Notes to the Financial Statements

31 March 2016

38. COMPARATIVE AMOUNTS

As further explained in note 2.2 to the consolidated financial statements, due to the implementation of the Hong Kong Companies Ordinance (Cap. 622) during the current year, the presentation and disclosures of certain items and balances in the consolidated financial statements have been revised to comply with the new requirements. Accordingly, certain comparative amounts have been restated to conform with the current year's presentation and disclosures.

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2016 HK\$'000	2015 HK\$'000 (Restated)
NON-CURRENT ASSET		
Investment in a subsidiary	77,000	77,000
CURRENT ASSETS		
Due from subsidiaries	272,960	302,347
Other receivables	915	1,380
Cash and cash equivalents	299,377	300,820
Total current assets	573,252	604,547
CURRENT LIABILITIES		
Other payable	11	–
Interest-bearing bank borrowing	33,333	50,000
Total current liabilities	33,344	50,000
NET CURRENT ASSETS	539,908	554,547
Net assets	616,908	631,547
EQUITY		
Issued capital	1,300	1,300
Reserves (note)	615,608	630,247
Total equity	616,908	631,547

Notes to the Financial Statements

31 March 2016

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

Note:

	Share premium account HK\$'000	Share option reserve HK\$'000	Retained profits HK\$'000	Total HK\$'000
At 1 April 2014	76,999	–	–	76,999
Profit and total comprehensive income for the year	–	–	84,806	84,806
Capitalisation issue of Shares upon the Listing	(960)	–	–	(960)
Issue of Shares upon the Listing	503,425	–	–	503,425
Share issue expenses	(39,324)	–	–	(39,324)
Equity-settled share option arrangement	–	5,301	–	5,301
Transfer of share option reserve upon the forfeiture of share options	–	(135)	135	–
At 31 March 2015 and 1 April 2015	<u>540,140</u>	<u>5,166</u>	<u>84,941</u>	<u>630,247</u>
Profit and total comprehensive income for the year	–	–	39,682	39,682
Equity-settled share option arrangement	–	10,679	–	10,679
Final 2015 dividend	–	–	(65,000)	(65,000)
At 31 March 2016	<u>540,140</u>	<u>15,845</u>	<u>59,623</u>	<u>615,608</u>

40. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 30 June 2016.

Five-Year Financial Summary

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the published audited financial statements or published prospectus of the Company is set out below.

	Year ended 31 March				
	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000
RESULTS					
REVENUE	2,773,289	2,528,689	2,226,189	1,885,040	1,723,933
Cost of inventories sold	(801,116)	(734,398)	(639,343)	(571,637)	(634,358)
	1,972,173	1,794,291	1,586,846	1,313,403	1,089,575
Other income and gains, net	21,442	17,033	7,376	4,279	4,863
Staff costs	(903,855)	(772,644)	(685,567)	(560,321)	(498,194)
Property rentals and related expenses	(475,468)	(372,274)	(301,513)	(236,866)	(203,563)
Depreciation	(85,281)	(78,540)	(65,299)	(50,023)	(42,568)
Fuel and utility expenses	(183,030)	(170,314)	(155,627)	(128,414)	(113,599)
Other expenses	(221,171)	(215,646)	(165,525)	(146,587)	(111,405)
Finance costs	(796)	(936)	(792)	(265)	(62)
PROFIT BEFORE TAX	124,014	200,970	219,899	195,206	125,047
Income tax expense	(22,610)	(40,678)	(39,841)	(34,680)	(20,930)
PROFIT FOR THE YEAR	101,404	160,292	180,058	160,526	104,117
Attributable to:					
Owners of the Company	101,404	160,292	167,541	148,802	96,602
Non-controlling interests	–	–	12,517	11,724	7,515
	101,404	160,292	180,058	160,526	104,117

ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

	As at 31 March				
	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000
TOTAL ASSETS	1,283,663	1,248,645	973,865	701,078	518,239
TOTAL LIABILITIES	(324,244)	(334,917)	(490,144)	(468,692)	(446,379)
NON-CONTROLLING INTERESTS	–	–	–	(16,859)	(5,135)
TOTAL EQUITY	959,419	913,728	483,721	232,386	71,860



Fulum Group Holdings Limited 富臨集團控股有限公司

15/F, Luk Hop Industrial Building, 8 Luk Hop Street
San Po Kong, Kowloon, Hong Kong
香港九龍新蒲崗六合街8號六合工業大廈15樓

