

Capital Works Committee Report

As at the date of this Report, the Capital Works Committee of the Company (referred to as the “Committee” in this report) consists of seven non-executive Directors, six of whom are Independent Non-executive Directors of the Company (“INEDs”). Details of the Committee’s members and their attendance records during 2016 are set out on pages 131 to 132 of this Annual Report.

Duties of the Committee

The Committee’s Terms of Reference are available on the website of the Company (www.mtr.com.hk).

The principal duties of the Committee include overseeing any capital project of the Company in Hong Kong and outside of Hong Kong involving design and/or construction activities (“Relevant Project”) with a capital value in excess of HK\$10 billion and any other Relevant Project, in the event that such Relevant Project is four months or more behind programme on an overall basis; reviewing the progress of such projects, from both a programme and cost perspective; checking that there are adequate resources for and supervision of such projects; keeping under review the Company’s communication strategy and crisis management plan in respect of each of such projects; and reporting to the Board on a quarterly basis and on ad hoc basis if the Committee deems appropriate, in respect of the above.

The secretary of the meetings draws up agendas for each meeting in consultation with the chairman of the Committee, which may take into account topical matters relating to the projects at the relevant time.

The chairman of the Committee summarises the activities of the Committee and highlights issues arising therefrom by a report to the Board after each Committee meeting.

The minutes of the Committee meetings are prepared by the secretary of the meetings with details of the matters considered by the Committee Members, including recommendations and any observations raised by the Committee Members. Draft minutes are circulated to the Committee Members before adoption. The Committee formally adopts the draft minutes at its next subsequent meeting, after taking into account any comments that the Committee Members may have on the draft minutes.

Work Performed by the Committee in 2016

In 2016, the Committee held five meetings at which the following key matters were reviewed and considered:

- reports on the progress and cost status of the Company’s capital projects under construction including the Express Rail Link, Shatin to Central Link, South Island Line (East) and Kwun Tong Line Extension
- a streamlined programme for the Mainland Customs, Immigration and Quarantine (“MCIQ”) facilities in the West Kowloon Terminus of the Express Rail Link project to mitigate the impact due to delay in the commencement of construction of the MCIQ
- half-yearly reports on projects-related audits conducted by the Company’s Internal Audit Department and half-yearly reports on the construction programme and cost status of all the awarded development projects of the Company’s Property Division in Hong Kong
- demarcation of responsibilities of the Engineering Division with the Projects Division and Operations Division within the Company

The Projects Director and the General Manager – Procurement & Contracts (Projects) attended all five Committee meetings in 2016 to report and answer questions on progress of projects and cost related matters. Other Executives and senior managers were also invited to attend Committee meetings when required.

Dr Allan Wong Chi-yun
Capital Works Committee Chairman
Hong Kong, 7 March 2017

The Capital Works Committee Report has been reviewed and endorsed by the Committee.