



米蘭站 →
Milan Station

®

ANNUAL **2016** REPORT
年報

我的魔衣櫥



MY SECRET CLOSET

米蘭站控股有限公司
MILAN STATION HOLDINGS LIMITED

(Incorporated in Cayman Islands with limited liability)

Stock Code: 1150

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Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. Yiu Kwan Tat
(Chairman)
Mr. Yiu Kwan Wai, Gary
(Managing Director)
Mr. Choi Wai Kwok, Andy
(Chief Executive Officer)
Ms. Cao Huijuan
Mr. Hu Bo

Independent Non-executive Directors

Mr. Chau Shing Yip, Colin
Mr. Chan Chi Hung
Mr. Tou Kin Chuen

AUDIT COMMITTEE

Mr. Tou Kin Chuen
(Chairman of audit committee)
Mr. Chan Chi Hung
Mr. Chau Shing Yip, Colin

REMUNERATION COMMITTEE

Mr. Tou Kin Chuen
(Chairman of remuneration committee)
Mr. Chan Chi Hung
Mr. Yiu Kwan Tat

NOMINATION COMMITTEE

Mr. Yiu Kwan Tat
(Chairman of nomination committee)
Mr. Chan Chi Hung
Mr. Tou Kin Chuen

AUDITORS

HLB Hodgson Impey Cheng Limited
Certified Public Accountants
31/F, Gloucester Tower
The Landmark
11 Pedder Street
Central
Hong Kong

COMPANY SECRETARY

Mr. Yung Kai Wing

AUTHORISED REPRESENTATIVES

Mr. Yiu Kwan Wai, Gary
Mr. Yung Kai Wing

REGISTERED OFFICE

Cricket Square, Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Units 1-3, 4th Floor, Tower 1
South Seas Centre, No. 75 Mody Road
Kowloon, Hong Kong

CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Royal Bank of Canada Trust Company (Cayman) Limited
4th Floor, Royal Bank House
24 Shedden Road, George Town
Grand Cayman KY1-1110
Cayman Islands

Corporate Information

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited
Shops 1712-1716
17th Floor
Hopewell Centre
183 Queen's Road East
Wan Chai, Hong Kong

COMPANY'S WEBSITE

www.milanstation.com.hk

STOCK CODE

1150

PRINCIPAL BANKERS

HONG KONG

OCBC Wing Hang Bank Limited
DBS Bank (Hong Kong) Limited
China CITIC Bank International Limited
China Construction Bank (Asia) Corporation Limited

THE PRC

China Construction Bank Corporation
DBS Bank (China) Limited

Financial Highlights

The following table sets forth certain financial ratio of Milan Station Holdings Limited (the "Company") and its subsidiaries (collectively, the "Group") as of the date for the years indicated:

	Notes	Year ended 31 December	
		2016	2015
Profitability ratio			
Gross profit margin (%)	1	20.9%	22.9%
Net loss margin (%)	2	(23.1)%	(12.2)%
Return on assets (%)	3	(25.3)%	(19.1)%
Return on equity (%)	4	(28.1)%	(21.4)%
Liquidity ratio			
Current ratio	5	7.0	10.6
Quick ratio	6	4.5	5.1
Gearing ratio (%)	7	1.9%	0.3%
Inventory turnover days	8	129.0	138.8

Notes:

- Gross profit margin is calculated based on the gross profit for the year divided by revenue and multiplied by 100%.
- Net loss margin is calculated based on the loss for the year divided by revenue and multiplied by 100%.
- Return on assets is calculated based on the loss for the year divided by the total assets at the end of the year and multiplied by 100%.
- Return on equity is calculated based on the loss for the year divided by total equity at the end of the year and multiplied by 100%.
- Current ratio is calculated based on the total current assets divided by the total current liabilities as at the end of the year.
- Quick ratio is calculated based on the difference between the total current assets and the inventories divided by the total current liabilities as at the end of the year.
- Gearing ratio is calculated based on the borrowings and obligations under a finance lease divided by total assets at the end of the year and multiplied by 100%.
- Inventory turnover days is calculated based on the average of opening and closing inventory balances for the year, divided by the total cost of sales during the year multiplied by the number of days for the respective year incurring cost of sales.

Chairman's Statement

Dear Shareholders,

In 2016, facing the challenging of retail market business environment, the Group continued to adjust its development strategies to adapt changing market trends, such measures include actively expanding our cost-effective diversified businesses, integrating traditional sales networks and adjusting product portfolio.

Looking back into 2016, the global economy lacked growth drivers. Global currencies continued to experience great uncertainties, Mainland China economy continued to decelerate, the Eurozone economy remained weak and global financial market continued to fluctuate, which further affected market confidence. The slowdown in China's economic growth, coupled with Renminbi depreciation resulting from the continuous rises in the United States' benchmark interest rate, had significantly reduced tourism and consumption sentiments of the citizens in both Mainland China and Hong Kong. The retail industry in Mainland China and even in Hong Kong and Macau continued to face downward pressure and the luxury market faced severe challenges directly.

In facing uncertain market environment, the Group continued to actively integrate traditional retail networks, enrich product portfolio to cater for consumers' changing preferences and actively identify business with profitability capabilities. The Group also kept abreast of the changes in the rental market, and reviewed and adjusted the outlet portfolio from time to time to ensure that the site selected for the outlets met the requirements for cost effectiveness. In order to implement effective cost controls, the Group continued its policy of store consolidation with aggressive rental cuts targeted at tourists' stores or through complete closures. The Group repositioned the stores more in the residential areas with better growth prospects and returns. The annual sales at the Group's operations in Hong Kong decreased by 15.2% to approximately HK\$291.6 million as compared to last year. After the acquisition of THANN in 2015, the Group opened 3 THANN retail stores in local consumer shopping malls of Hong Kong business district in 2016. The Group also plans to introduce the THANN brand to enter into the Mainland China market. In the future, the Group will focus on enhancing the publicity strategy, actively promoting the THANN brand, further improving its recognition and awareness and make THANN to be a leading brand of natural aroma and skincare products.

During the year, the Group expanded its business presence into financial industry by way of securities investment with a view to generate reasonable returns to the shareholders in the form of capital appreciation. In light of the recent volatile financial market in Hong Kong, the Group will closely monitor the performance of this business. The Group did not intend to disposal of these investment in the near future as the Group considered that the investments have ample growth potential in view of their business development. The Group will keep adopting a prudent investment attitude with the aim to improve the capital usage efficiency and generate additional investment returns on the idle funds of the Group.

China's economic growth faced downward pressure which bombarded the luxury goods industry that is closely linked to economic cycle. The decrease in consumption power in Mainland China, rapid changes in consumer preferences and anti-corruption movement by the central government resulted the luxury goods markets in China continued low development momentum during the year, which had affected our domestic market total sales and decreased by 52.7% to approximately HK\$18.6 million. During the year, the Group eliminated unprofitable stores as the Group rightize its portfolio by closing the stores.

The gambling industry and tourism industry in Macau touched its trough in recent years and affected our Macau business seriously. During the year, the points of sale performance of exclusive clubhouses were also unsatisfactory. The revenue of the Group in Macau market decreased by 44.9% to approximately HK\$8.6 million as compared to last year. In addition, the Group's franchised operator in the Singapore market terminated its franchised operation. The Group will observe the market conditions and opportunities in Singapore prudently, and may reconsider the franchised operation in the country when the market outlook becomes promising.

Chairman's Statement

Looking forward to 2017, the global economy still has many uncertainties and it is expected China's economic slowdown and the downtrend in Mainland tourist arrivals in Hong Kong will persist in the coming years. Although it is expected that retail market condition will remain weak in a short run, however, the International Monetary Fund expects economic activity in both advanced economies and emerging market and developing economies to accelerate in 2017 and 2018 and we are cautiously optimistic about the Group's business development prospects. In the future, we will continue to monitor closely the market trends and take flexible measures and at the same time continue to invest resources on brands and businesses to achieve a long term and sustainable growth.

Our core development strategies are to continue consolidating our leading position in the Hong Kong market, further promote local consumption, expand diversified businesses targeting at capturing the development potential of the second-hand handbags market, developing the trading of luxury watches market and at the same time take a prudent approach to develop the Mainland China market. Specifically, we will open retail stores in Hong Kong to cater for local consumer market, negotiate rent concession with landlords aiming at controlling rental costs, focus on mid-priced brands sales to improve our gross profit margin, reposition our staff to enhance operation efficiency, actively search for the opportunities to acquire profitable businesses, enrich the brand portfolio of the Group to attract more potential customers.

Finally, I would like to take this opportunity to express my gratitude to the fellow members of the Board, the management and staff for their contribution to Milan Station in the past year and to shareholders and customers for their long-lasting support to Milan Station. In 2017, we will keep up our efforts and innovative spirit to experiment with different approaches to business development with the aim of generating appropriate returns to our shareholders.

Yiu Kwan Tat

Chairman

Hong Kong, 31 March 2017

Management Discussion and Analysis

MANAGEMENT DISCUSSION AND ANALYSIS

Market Overview

Hong Kong has been situated in a very competitive and challenging condition in 2016, due to the unfavorable domestic and international factors, and unexpected slowdown in some emerging markets. Official statistics released by the Census and Statistics Department showed that, the value of total retail sales in the 2016 decreased by 8.1% as compared to the corresponding year of 2015.

Several factors have contributed to this decline in retail sales. The primary reasons are the soft global environment and a downturn in Hong Kong tourism saw Hong Kong's economic growth slowdown as well, especially with the unabated decrease in Mainland tourist arrivals to Hong Kong since March 2015.

In addition, Mainland China's economic slowdown eroded consumer confidence which worsened by the strong Hong Kong dollar and depreciating Renminbi and contributed further to the slowdown in the number of Mainland visitors to Hong Kong while stimulating outbound travel by local consumers in 2016. According to the Hong Kong Tourism Board, the number of visits by mainland Chinese tourists to Hong Kong fell by 6.7% year on year to about 42.7 million in 2016, outpacing the 4.5% decline in the total number of visitor arrivals to the city which was about 56.6 million.

The restrictions placed on the frequency of visits by Shenzhen permanent residents, reducing from multiple-entry permits to one-visit-one-week permits upon renewal, have continuously impacted the flow of Mainland tourist arrivals seriously as the majority of Mainland tourists are now day-trippers. Meanwhile, structural changes in the Mainland China tourist mix towards tourists arriving from lower-tier cities in Mainland China with less spending power has impacted the average ticket size. The local social uncertainties also imposed negative factors on the overall Hong Kong retail markets.

BUSINESS REVIEW

During the year, the performance of the Group was affected by the economic slowdown and the deteriorating luxury retail market. During the year, the Group's total revenue decreased by approximately 20.2% to approximately HK\$318.8 million. The revenues generated in the markets of Hong Kong, Mainland China and Macau accounted for 91.5%, 5.8% and 2.7% respectively of the Group's revenue. The Group's gross profit at approximately HK\$66.6 million, which was decreased by 27.3% as compared to last year. The net loss for the year increased by 51.7% to HK\$73.8 million due to the absence of one-off gain of approximately HK\$12.9 million on the disposal of a property as recognised in the corresponding year of 2015 and the loss arising from closure of certain shops of the Group in the PRC during the year.

Management Discussion and Analysis

Hong Kong

During the year, sales of the Group in Hong Kong dropped by 15.2% to approximately HK\$291.6 million. The revenue came from the 11 “Milan Station” retail stores, the 14 “THANN” retail stores in Hong Kong and the online sales platform directly managed by the Group and the product sales in other new sales channels.

The Group adhered to the principle of providing genuine and certified products for its customers and formulated stringent and systematic product certification programs. During the year, the Group devoted more human resources to the management of merchandise quality, and strengthened the product certification programs with the finer division of labor to ensure that all the products were inspected by professional team. These measures helped the Group to maintain the “Milan Station” brand reputation and earn market recognition, pursuant to which it strengthened the Group’s leading position in the luxury handbags trading industry under the adverse operating environment.

In view of the downturn of retail backdrop, rental of prime location dropped since 2015, easing the rental cost pressure on the industry. Despite an expectation of continuous retail declination strengthening the bargaining power of retails against landlords, the Group remained prudent on the store network expansion strategy. During the year, there were five new luxury retail stores opened in Kwai Fong, Shatin, Tuen Mun, Yuen Long and Tseung Kwan O respectively and three “THANN” new retail stores were opened in Mongkok, Admiralty and Kwai Fong respectively. The Group will cautiously analyse the rental momentum when considering future new lease to optimize the operating efficiency of the Group in Hong Kong.

During the year, the Group expand its business presence into financial industry by way of securities investment with a view to generate reasonable returns to the shareholders in the form of capital appreciation. As at 31 December 2016, the Group held the listed securities in Hong Kong with the fair value of HK\$91.3 million under available for sales investments and recognised a gain on fair value change in the investment of HK\$65,305,000 (2015: Nil) in other comprehensive income, which was reflected in the “investment revaluation reserve”. No impairment was determined and recognised for the investment during the year. In light of the recent volatile financial market in Hong Kong, the Group will closely monitor the performance of this business and does not intend to disposal of these investment in the near future as the Group considered that the investments have ample growth potential in view of their business development. The Group will keep adopting a prudent investment attitude with the aim to improve the capital usage efficiency and generate additional investment returns on the idle funds of the Group.

On 14 October 2016, the Group entered into a sale and purchase agreement with an independent third party, to subscribed the convertible bonds with 2.5% coupon rates per annum of China e-Wallet Payment Group Limited (formerly known as RCG Holdings Limited) (“CEWPG”) with a conversion price of HK\$0.25 per share at a cash consideration of HK\$10,000,000. The investment was split between the debt instruments without the conversion option and the equity conversion option. A gain on the fair value change of the equity conversion option of approximately HK\$221,000 which are recognised in profit or loss. The Group does not intend to disposal of this investment in the near future.

Management Discussion and Analysis

Mainland China

During the year, the Group eliminated unprofitable stores as we rightsized our portfolio by closing two stores in Mainland China. As a result, the revenue decreased by 52.7% to approximately HK\$18.6 million as compared to the same period last year.

Macau

The gambling industry and tourism industry in Macau shrunk in recent years, which greatly bombarded the Group's business locally. The business performance of its points of sale in exclusive clubhouses was unsatisfactory. The Group's revenue from the Macau market declined by 44.9% to approximately HK\$8.6 million.

Overseas Market

In February this year, the Group's franchised operator in the Singapore market terminated its franchised operation. The Group will observe the market conditions and opportunities in Singapore prudently, and may reconsider the franchised operation in the country when the market outlook becomes promising.

Significant Investments

The Group held significant investments under available-for-sale investments as below:

Company	Stock code	Percentage of shareholding (approximately)	As at 31 December 2016		Approximate percentage to the total assets
			Investment cost HK\$'000	Carrying amount HK\$'000	
Tai Kam Holdings Limited	8321	0.95%	2,701	75,537	25.9%
Others			23,304	15,769	5.4%
			26,005	91,306	

Outlook

China's economic slowdown and the downtrend in mainland Chinese tourist arrivals in Hong Kong will persist in the coming years. The continuous rises in the United States' benchmark interest rate could further weaken the Renminbi against the Hong Kong dollar. This could be another factor to further decline the mainland Chinese tourists' visits to Hong Kong in the coming years. Fortunately, the International Monetary Fund expects economic activity in both advanced economies and emerging market and developing economies to accelerate in 2017 and 2018, with global growth projected moderately higher than 2016.

The international economies uncertainty will persist and make the coming years challenging. Also with social and political issues and intensive competition, the retail market in Hong Kong will remain stagnant. The consistent pressure on Renminbi will continue and affect the purchasing power of the Chinese consumers, and consequently exacerbate the downtrend in mainland Chinese tourists' visits to Hong Kong.

Management Discussion and Analysis

With regards to the tightening government policies, Hong Kong and Macau continue to experience a decrease in the number of visiting tourists, with a negative year-on-year growth in visitors showing signs of entrenchment. In particular, as being affected by the transition of Individual Visit Endorsements, from “multiple-entry” to “one trip per week”, the number of Mainland visitor arrivals in Hong Kong is lesser than expected, while they are still active around the globe, have been increasingly turning to other overseas destinations for holidays and shopping.

In order to implement effective cost controls, we shall continue our policy of store consolidation with aggressive rental cuts targeted at tourists’ stores or through complete closures. We shall reposition our stores more in the residential areas with better growth prospects and returns, as well as locating them in the New Territories districts. We shall optimize our store network to maximize store profitability, and we shall simplify and centralize workflows at store level to increase productivity and reduce costs. In terms of stock management, we shall reduce inventories more aggressively and clear slow moving stocks to better display productive goods.

The Group will adhere to its consistently stringent operation principle and continue to reinforce its leading position in the industry by leveraging on its brand influence which has been developed over the years, with the emphasis on grasping local consumption and endeavoring to control labor and rental costs. During this year, the Group starts entering into the domestic watches market with trading of the luxury watches by leveraging on its brand influence. At the same time, the Group expand its business presence into financial industry with a view to generate reasonable returns to the shareholders. The Group will actively identify businesses with profitability capabilities, enrich its brand portfolio and expand diversified business, with a view to generating reasonable returns to its shareholders.

Development Strategy

Looking ahead, the Group will continue to consolidate and increase its market share in Hong Kong, focusing on brand image building, promoting domestic consumption and developing diversified business as its core strategy, enlarge the second-hand handbags market share and developing the trading of luxury watches market. The Group will actively explore opportunities to acquire businesses with profitability capabilities, consolidate its conventional retail network, intensify its efforts to develop domestic consumer market and control rental costs effectively, aiming at enhancing its profit and overall competitiveness and coping with the current challenges in retail markets.

In 2017, the Group will focus on the development of mid-priced market and second-hand handbags market and trading of luxury watches market and broaden its customer base. The specific strategy is to increase the proportion of mid-priced branded handbags in sales and provide more competitive price to cater for the prudent consumption pattern of local customers. The Group will also commit itself to consolidating the original market share for brand new handbags, maintaining good relationships with key European luxury brand handbag distributors and reducing procurement costs. The Group will continue to participate in Christie’s Auction and increase its profit through the limited edition handbags auction. The Group will respond to market situation and choose to develop its own “MS” brand handbag business when the time is right.

Management Discussion and Analysis

After the acquisition of THANN in 2015, the Group opened 3 THANN retail stores in local consumer shopping malls of Hong Kong business district in 2016. The Group also plans to introduce the THANN brand to enter into the Mainland China market. In the future, the Group will focus on enhancing the publicity strategy, actively promoting the THANN brand, further improving its recognition and awareness and make THANN to be a leading brand of natural aroma and skincare products. The Group will prudently and actively identify other acquisition target and share the same development concept with the Group to further extend its product mix, so as to bring more quality choices to consumers.

In light of the structural changes in retail markets, the Group will make corresponding adjustments to our store network strategy. Under the major premise of promoting local consumption, in the future, the Group plans to open retail stores in local consumption shopping malls located in business districts as its target and improve the store per-square-meter sales performance as well as the gross profit margin of the Group. The overall rentals for shops under the Group tend to drop, which is beneficial to the Group to lease shops with more cost-efficient terms. The Group will continue to keep abreast of the changes in the rental market, and review the outlet portfolio of retail stores prudently.

The Group will adhere to its consistently stringent operation principle and continue to reinforce its leading position in the industry by leveraging on its brand influence which has been developed over the years, with the emphasis on grasping local consumption and endeavoring to control labor and rental costs. At the same time, the Group will actively identify businesses with profitability capabilities, enrich its brand portfolio and expand diversified business, with a view to generating reasonable returns to its shareholders.

FINANCIAL REVIEW

Revenue

During the year, total revenue decreased to approximately HK\$318.8 million, representing a decrease of 20.2% as compared to approximately HK\$399.7 million recorded in last year. Handbags were the most important product category for the Group, representing over 92.1% of the total revenue of the Group. The revenue generated from the sales of unused products decreased to approximately HK\$228.5 million recorded in last year, representing 71.7% of the total revenue of the Group.

Since most of the retail shops under the brand name of "Milan Station" are located in Hong Kong, the source of revenue also concentrates in the Hong Kong market. For the year ended 31 December 2016, the revenue generated from the Hong Kong market was approximately HK\$291.6 million, representing approximately 91.5% of the total revenue of the Group. Revenue generated from the Mainland China market decreased from approximately HK\$39.3 million last year to approximately HK\$18.6 million during the year ended 31 December 2016. Revenue generated from the Macau market decreased from approximately HK\$15.6 million during the last year to approximately HK\$8.6 million during the year ended 31 December 2016.

Management Discussion and Analysis

The table below sets out the breakdown of the Group's revenue recorded for the years ended 31 December 2016 and 2015 by product categories, by price range of products and by geographical locations and their respective percentages to the total revenue of the Group:

	For the year ended 31 December				
	2016		2015		Percentage change in revenue
	HK\$ million	Percentage of total revenue	HK\$ million	Percentage of total revenue	
By product categories					
(handbags and other products)					
Handbags	293.7	92.1	393.1	98.3	(25.3)
Other products	25.1	7.9	6.6	1.7	280.3
Total	318.8	100.0	399.7	100.0	(20.2)
By product categories					
(unused and second-hand products)					
Unused products	228.5	71.7	299.8	75.0	(23.8)
Second-hand products	90.3	28.3	99.9	25.0	(9.6)
Total	318.8	100.0	399.7	100.0	(20.2)
By price range of products					
Within HK\$10,000	76.7	24.1	64.9	16.2	18.2
HK\$10,001–HK\$30,000	53.9	16.9	73.3	18.3	(26.5)
HK\$30,001–HK\$50,000	18.3	5.7	24.8	6.2	(26.2)
Above HK\$50,000	169.9	53.3	236.7	59.3	(28.2)
Total	318.8	100.0	399.7	100.0	(20.2)
By geographical locations					
Hong Kong	291.6	91.5	343.9	86.0	(15.2)
The PRC	18.6	5.8	39.3	9.8	(52.7)
Macau	8.6	2.7	15.6	4.0	(44.9)
Singapore	–	–	0.9	0.2	(100.0)
Total	318.8	100.0	399.7	100.0	(20.2)

Management Discussion and Analysis

Cost of sales

For the year ended 31 December 2016, cost of sales for the Group was approximately HK\$252.2 million, decreased by 18.1% year-on-year. Cost of sales mainly consisted of cost of inventories sold by the Group's suppliers.

Gross profit and gross profit margin

Gross profit of the Group for the year under review decreased by HK\$25 million to approximately HK\$66.6 million, with its gross profit margin decreased slightly from 22.9% to 20.9%.

Gross profit margins of the Group's operations in Hong Kong, Mainland China and Macau were 15.36%, -41.4% and 28.27%, respectively (2015: 22.9%, 22.1% and 25.0%, respectively).

Inventory

The Group's total inventories as at 31 December 2016 and 2015 were HK\$63.1 million and HK\$115.1 million respectively. The total inventories of the Group are recorded after netting of the provision for slow-moving inventories. Inventory turnover days of the Group deteriorated to 129 days for the year ended 31 December 2016 (2015: 138.8 days).

The following table sets forth an aging analysis of inventories for the Group's handbag products as at 31 December of the two comparative years:

	31 December 2016	2015
	HK\$'000	HK\$'000
Aging of inventories (handbags products)		
0 to 90 days	18,359	33,122
91 to 180 days	3,510	23,770
181 days to 1 year	9,569	22,841
Over 1 year	20,501	32,682
Total	51,939	112,415

Management Discussion and Analysis

The following table sets forth an aging analysis of inventories for the Group's other products as at 31 December of the two comparative years:

	31 December	
	2016	2015
	HK\$'000	HK\$'000
Aging of inventories (other products)		
0 to 45 days	9,290	751
46 to 90 days	1,271	895
91 days to 1 year	456	848
Over 1 year	156	147
Total	11,173	2,641

The following table sets forth an aging analysis of inventories for the Group's premium priced handbag products over HK\$50,000 as at 31 December of the two comparative years:

	31 December	
	2016	2015
	HK\$'000	HK\$'000
Aging of inventories (handbags products over HK\$50,000)		
0 to 90 days	5,941	20,597
91 to 180 days	661	12,567
181 days to 1 year	1,946	13,972
Over 1 year	4,529	10,849
Total	13,077	57,985

Other (loss)/income and gains, net

During the year ended 31 December 2016, other loss amounted to approximately HK\$0.6 million, significant decreased by HK\$16.7 million as compared to other income and gains amounted to approximately HK\$16.0 million in last year. It was mainly attributable to the absence of the one-off gain on disposal of a property of approximately HK\$12.9 million as recognised in 2015 and the loss arising from closure of certain shops of the Group in PRC in 2016.

Management Discussion and Analysis

Selling expenses

The major items of the Group's selling expenses include rent and rates, employee benefit expenses for sales staff and bank credit card charges. For the year ended 31 December 2016, selling expenses of the Group were approximately HK\$69.8 million, representing 21.9% of the Group's revenue (2015: approximately HK\$94.2 million, representing 23.5% of the Group's revenue). Selling expenses decreased mainly due to the commission paid to an independent third party who runs the exclusive clubhouses in Macau.

Administrative and other operating expenses

Administrative and other operating expenses of the Group for the year ended 31 December 2016 amounted to approximately HK\$70.1 million, increased by approximately HK\$9.2 million as compared to last year on a year-on-year basis, representing approximately 22% of the revenue. The Group's administrative and other operating expenses mainly consisted of the rental expenses for the closure of certain retail shops, directors' remuneration, salaries and employee benefit expenses for the senior management and administrative staff, as well as legal and professional expenses.

Finance costs

Finance costs of the Group mainly consisted of interest expenses on bank borrowings and finance lease. Finance costs amounted to approximately HK\$0.2 million in 2016, decreased by HK\$0.2 million as compared to last year.

Loss attributable to the owners of the Company

Loss attributable to the owners of the Company for the year ended 31 December 2016 was approximately HK\$72.8 million, representing an increase of 50.9% from approximately HK\$48.2 million for the year ended 31 December 2015. Loss per share attributable to the owners of the Company was approximately HK10.3 cents for the year ended 31 December 2016, as compared to approximately HK7.14 cents for the year ended 31 December 2015.

Employees and remuneration policy

As at 31 December 2016, the Group had a total of 124 employees (2015: 143 employees). The Group's remuneration policy was determined according to the position, performance and experience of the staff as well as the market trend. Staff benefits of the Group include basic salaries, subsidies, insurance and commission/bonus. The remuneration policy was reviewed by the Board from time to time. The emoluments of Directors were reviewed by the remuneration committee of the Company and recommended to the Board for approval after considering the Group's operating results, individual performance and comparing with marketing conditions.

Management Discussion and Analysis

Liquidity and financial resources

As at 31 December 2016 and 31 December 2015, the Group did not have any bank borrowing.

As at 31 December 2016, the Group's total balance of cash and cash equivalents, total liabilities and shareholders' equity were approximately HK\$50.8 million, HK\$29.0 million and HK\$259.7 million respectively (2015: approximately HK\$82.1 million, HK\$27.0 million and HK\$223.5 million respectively). The Group's gearing ratio, current ratio and quick ratio as at 31 December 2016 were approximately 1.9%, 7.0 and 4.5 respectively (2015: 0.3%, 10.6 and 5.1 respectively).

Pledge of assets

As at 31 December 2016 and 31 December 2015, the Group had no assets and bank deposits were pledged to banks to secure the bank borrowing and general banking facilities granted to the Group.

Foreign exchange policy

The Group carried on its trading transactions mainly in Hong Kong dollars, Renminbi ("RMB"), United States ("US") dollars and Singapore dollars. It is the Group's policy to continue maintaining the balance of its sales and purchases in the same currency. The Group did not have any hedging arrangement on foreign exchange. The Directors are of the view that the transactional exposure of the Group in currencies other than the functional currencies is maintained at an acceptable level.

Contingent liabilities

As at 31 December 2016, the Group did not have any significant contingent liabilities.

Capital commitments

The Group did not have any capital commitments regarding any for purchase of property, plant and equipment as at 31 December 2016 and 31 December 2015.

Exercise of Share Options

On 15 June 2016, a total of 650,000 share options were exercised by a grantee of the Company to subscribe for 650,000 ordinary shares of HK\$0.01 each under the share option scheme of the Company at an exercise price of HK\$0.616 per share and the shares were issued on 16 June 2016. The weighted average closing price of the shares immediately before the date on which the share options were exercised was HK\$1.03 per share.

Biographical Details

EXECUTIVE DIRECTORS

Mr. Yiu Kwan Tat, aged 48, is the Chairman of the Group and was appointed as an Executive Director on 1 November 2007. Mr. Yiu resigned as the Chief Executive Officer of the Company on 11 July 2014. He founded the Group in 2001 and is the controlling shareholder. Prior to founding the Group, Mr. Yiu ran his own business in selling second-hand clothing. Since the establishment of the Group, he has acquired the experiences in the fashion retail industry focusing on the luxury branded handbags and apparel products retail industry. During the ten years with the Group, he has been responsible for the overall management and strategic development of the Group, in particular, including deciding the business model and product portfolio offered by the Group, formulating the marketing position and pricing strategy, determining the location of the Group's retail shops and expansion plan, formulating internal control guidelines of the Group covering the purchasing procedures, product examination and sales transactions process. He is the brother of Mr. Yiu Kwan Wai, Gary.

Mr. Yiu Kwan Wai, Gary, aged 46, was appointed as an Executive Director on 13 October 2010 and the Managing Director of the Group. Prior to joining the Group in 2001, he has the experience in selling second-hand clothing. He joined the Group in 2001 and was a shop manager from 2004 to 2007. Being a shop manager, he was responsible for purchasing procedures and sales transactions process; performing the product examination and reviewing daily reports. Starting from 2007, he was promoted as a district manager of the Group. Since then, his main duties were supervising and monitoring the Group's retail operation and provide in-house training for the techniques to distinguish genuine products from counterfeit products and the procedures of checking anti-counterfeit features. He was promoted to chief operating officer of the Group in 2009 and is responsible for the overall management of the daily operation of the Group's retail shops. He is also a member of the design team of the Group and is responsible for the development of products under "MS" brand. Through his employment with the Group, he has acquired about fifteen years of experience in the fashion retail industry. He is the brother of Mr. Yiu Kwan Tat.

Mr. Choi Wai Kwok, Andy, aged 46, was appointed as an Executive Director on 1 April 2015 and was appointed as the Chief Executive Officer of the Company on 11 July 2014. He possesses extensive experience in the fashion and retail industry, focusing on overseeing strategic planning, operations, real estate, merchandising and marketing in Hong Kong and China. He worked as the chief executive officer (Mainland China) in G2000 (Apparel) Limited from 2006 to 2009 and the chief executive officer in Initial Fashion Company Limited from 2009 to 2014. Mr. Choi is the brother of Mr. Choi Wai Kei, the general manager (China) of the Group.

Mr. Hu Bo, aged 40, was appointed as an Executive Director on 6 June 2016. He was graduated from Dongbei University of Finance and Economics in 2002. He has extensive experience in sales and marketing strategies and management. He worked as the Sales Director and Deputy General Manager at Shenzhen Huayi Technology Co., Limited (深圳華億信息科技有限公司).

Ms. Cao Huijuan, aged 32, was appointed as an Executive Director on 24 March 2017. She was graduated from HuBei University of Technology in 2006. She has extensive experience in strategic planning and management. She worked as the Chief Operation Officer and Vice President at Shenzhen Zhongji Multimedia Co., Limited (深圳中際影視傳媒有限公司).

Biographical Details

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chan Chi Hung, aged 43, was appointed as an Independent Non-executive Director on 22 July 2015. He holds a Bachelor of Science Degree with major in Economics with University of Minnesota, and is an alumni of Stanford Graduate School of Business with a certificate of Stanford Executive Program. He is currently an executive director of EPI (Holdings) Limited, a non-executive director of Build King Holdings Limited and an independent non-executive director of China Minsheng Drawin Technology Group Limited (formerly known as South East Group Limited), the shares of which are listed on the Main Board of the Stock Exchange. Mr. Chan was an executive director and the managing director of China Financial Leasing Group Limited during the period from April 2007 to July 2013, the shares of which are listed on the Main Board of the Stock Exchange. Mr. Chan was the investment manager of Springfield Financial Advisory Limited, in charge of private equity, fund-of-funds and fixed income investment portfolios. He started his career as a banker at J.P. Morgan Chase.

Mr. Tou Kin Chuen, aged 40, was appointed as an Independent Non-executive Director on 22 July 2015. He is the principal of Roger K.C. Tou & Co.. Mr. Tou graduated from the Hong Kong Shue Yan University (formerly known as Hong Kong Shue Yan College) with a Honours Diploma in Accounting in 2001. He has over 17 years' experience in audit, taxation, company secretarial, insolvency and finance. Mr. Tou is a member of the Hong Kong Institute of Certified Public Accountants and an associate of the Taxation Institute of Hong Kong. He is currently an independent non-executive director of Sun Century Group Limited, the shares of which are listed on the Main Board of the Stock Exchange, and Sun International Resources Limited, the shares of which are listed on the GEM.

Mr. Chau Shing Yip, Colin, aged 39, worked with Wealth Link Securities Limited as the consultant supervising business development strategy. Before Wealth Link Securities Limited, he was responsible for the investment strategy and portfolio management into multi-asset classes for a single family office where he helped on its establishment. He had been trained in Singapore, rotated to Zurich and worked in various roles in UBS AG. Prior to UBS AG, Mr. Chau had been in charge of investing into private equities and private investment in public equities for the Chinachem Group. He obtained a Honours Degree in Chemical Engineering from the University of Sydney, a Diploma in Wealth Management from UBS AG and a Master Degree in Business Administration from University of Manchester. Mr. Chau is Chartered Alternative Investment Analyst.

Biographical Details

SENIOR MANAGEMENT

Mr. Chan Hon Leung, aged 46, is the chief marketing officer of the Group. He joined the Group as a shop manager in 2001 and was responsible for purchasing procedures and sales transactions process; performing the product examination and reviewing daily reports. In 2007, he was promoted to a district manager of the Group and was responsible for supervising and monitoring the Group's retail operation and provide in-house training for the techniques to distinguish genuine products from counterfeit products and the procedures of checking anti-counterfeit features. Since 2009, he was appointed to be chief marketing officer of the Group. He is now responsible for the overall management of marketing department which includes determining the product portfolio, formulating the marketing and pricing strategies of the Group. In addition, he is currently in charge of the in-house training courses including product knowledge and techniques for product examination. He is also a member of the design team of the Group and is responsible for the development of products under "MS" brand. Through his employment with the Group, he has acquired about ten years of experience in the fashion retail industry.

Mr. Choi Wai Kei, aged 43, is the General Manager (China) of the Group. He joined the Group in 2013 and has over seventeen years of experience in practical retail operations and sales management in Hong Kong, China and Southeast Asia. He is currently responsible for overseeing the Group's retail operation in certain cities in China. Mr. Choi is the brother of Mr. Choi Wai Kwok, Andy, the Executive Director and the Chief Executive Officer.

Before joining the Group, he worked as the South China General Manager in High Fashion International Limited, a company listed on the Main Board of the Stock Exchange, from May 2011 to January 2013; National General Manager (Greater China) in Marchiori from October 2009 to April 2011; and Regional Sales Manager (China) in G2000 (Apparel) Limited from July 2005 to September 2009. Mr. Choi is the brother of Mr. Choi Wai Kwok, Andy, the Chief Executive Officer of the Company.

Mr. Cheng Chung Yin, Bernardo, aged 48, is the district manager of the Group. He joined the Group in 2003 and was promoted to shop manager in 2007 and further to district manager in 2009. He is currently responsible for the management of the Group's retail operation in certain districts in Hong Kong. He obtained a Diploma in Management Studies awarded jointly by The Hong Kong Polytechnic University and The Hong Kong Management Association in 2001.

Corporate Governance Report

CORPORATE GOVERNANCE PRACTICE

The board of directors (the “Board”) of the Company is committed to maintaining high standards of corporate governance and recognizes the importance of incorporating elements of good corporate governance in the management structures and internal control procedures of the Group so as to achieve effective accountability. The Company had adopted the code provisions set out in the Corporate Governance Code (the “CG Code”) in Appendix 14 of the Rules Governing the Listing of Securities (the “Listing Rules”) on the Stock Exchange (the “Stock Exchange”) as its own code of corporate governance practice.

During the year ended 31 December 2016 (the “Reporting Year”), the Company had complied with all applicable code provisions under the CG Code save as disclosed below.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors as set out in Appendix 10 of the Rules Governing the Listing of Securities (the “Listing Rules”) on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) as the code of conduct regarding securities transactions by the Directors (the “Model Code”). Having made specific enquiries to the Directors, all the Directors confirmed that they complied with the required standards as set out in the Model Code throughout the year ended 31 December 2016.

CAPITAL STRUCTURE AND TREASURY POLICIES

The Group consistently employed a prudent treasury policy during its development and generally financed its operations and business development with internally generated resources and equity and/or debt financing activities. The Group also adopted flexible and prudent fiscal policies to effectively manage the Group’s assets and liabilities and strengthen the Group’s financial position.

BOARD OF DIRECTORS

The Board is responsible for the leadership and control of the Group (comprising the Company and its subsidiaries) and oversees the Group’s businesses, strategic decisions and performance. The Board has delegated the day-to-day responsibility to the Executive Directors and senior management who perform their duties under the leadership of the Chief Executive Officer.

The Board currently consists of eight members, including five Executive Directors and three Independent Non-executive Directors. At least one of our Independent Non-executive Directors has the professional and accounting qualifications as required by the Listing Rules.

The Board schedules at least four regular meetings a year and also meets as and when required. During the Reporting Year, the Board held four regular meetings. The Company Secretary assists the Chairman in establishing the meeting agenda, and each Director may request inclusion of items in the agenda. Under code provision A.1.3 of the CG Code, notice of at least 14 days should be given of a regular board meeting to all Directors to give all Directors an opportunity to attend. During the Reporting Year, certain Board meetings were convened with less than 14 days’ notice to facilitate the Directors’ timely reaction and expeditious decision making process in respect of investment opportunity and internal affairs of the Group. All Board meetings, nevertheless, were duly convened and held in the way prescribed by the Articles of Association of the Company. The Board will use reasonable endeavour to meet the requirement of code provision A.1.3 of the CG Code in future. Adequate and appropriate information are circulated normally three days in advance of Board meetings to the Directors. In addition to regular Board meetings, the Chairman of the Board met with the Non-executive Directors (including the Independent Non-executive Directors) without the presence of the Executive Directors.

Corporate Governance Report

All Directors have given sufficient time and attention to the affairs of the Group. Each Executive Director is suitably qualified for his position, and has sufficient experience to hold the position so as to carry out his duties effectively and efficiently.

The members of the Board and the attendance of each member during the Reporting Year are as follows:

	Directors	Number of attendance/ Eligible to attended
Executive Directors	Yiu Kwan Tat (<i>Chairman</i>)	3/4
	Yiu Kwan Wai, Gary (<i>Managing Director</i>)	3/4
	Choi Wai Kwok, Andy (<i>Chief Executive Officer</i>)	4/4
	Hu Bo (appointed on 6 June 2016)	2/2
Non-executive Directors	Tam B Ray, Billy (resigned on 3 March 2017)	4/4
	Yuen Lai Yan, Darius (resigned on 25 August 2016)	1/3
Independent Non-executive Directors	So, Stephen Hon Cheung (resigned on 3 February 2017)	4/4
	Chan Chi Hung	4/4
	Tou Kin Chuen	4/4
	Chau Shing Yip, Colin (appointed on 6 June 2016)	2/2

Board and committee minutes are recorded in appropriate detail and draft minutes are circulated to all Directors and committee members for comments before being approved by the Board and relevant committees at their next immediate meeting or within the period accepted by them. All minutes are kept by the Company Secretary and are open for inspection by the Directors.

The Company has received annual confirmation of independence from each of Mr. Chau Shing Yip, Colin, Mr. Chan Chi Hung and Mr. Tou Kin Chuen and considers them to be independent.

The Board members have no financial, business, family or other material/relevant relationship with each other except those disclosed in the Directors' biographical details. Given the nature and business objectives of the Company, the Board has a balance of skill and experience appropriate for the requirements of the business of the Company. The list of Directors and their respective biographies are set out on pages 17 and 19 of this annual report.

Pursuant to Article 84 of the Articles of Association of the Company, at each annual general meeting of the Company one-third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting of the Company at least once every three year. All retiring Directors shall be eligible for re-election. All the Non-executive Directors (including the Independent Non-executive Directors) have been appointed for specific terms.

Corporate Governance Report

Article 83(3) of the Articles of Association of the Company provides that (i) any director appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of the shareholders after his appointment and be subject to re-election at such meeting, and (ii) any director appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company and shall then be eligible for re-election.

The attendance of the Directors at the Annual General Meeting (“AGM”) held on 6 June 2016, are as follows:

	Directors	AGM
Executive Directors	Yiu Kwan Tat (<i>Chairman</i>)	0/1
	Yiu Kwan Wai, Gary (<i>Managing Director</i>)	1/1
	Choi Wai Kwok, Andy (<i>Chief Executive Officer</i>)	1/1
	Hu Bo (appointed on 6 June 2016)	0/0
	Cao Huijuan (appointed on 24 March 2017)	0/0
	Non-executive Directors	Tam B Ray, Billy (resigned on 3 March 2017)
	Yuen Lai Yan, Darius (resigned on 25 August 2016)	1/1
Independent Non-executive Directors	So, Stephen Hon Cheung (resigned on 3 February 2017)	1/1
	Chan Chi Hung	1/1
	Tou Kin Chuen	1/1
	Chau Shing Yip, Colin (appointed on 6 June 2016)	0/0

DIRECTORS’ INDUCTION AND CONTINUOUS PROFESSIONAL DEVELOPMENT

The Directors are encouraged to participate in continuing professional development to develop and refresh their knowledge and skills. The Company has devised a training record in order to assist the Directors to record the training they have undertaken and they are asked to submit a signed training record to the Company on quarterly basis.

Corporate Governance Report

During the Reporting Year, each individual Director has attended training courses or workshops relevant to his/her professional and/or duties as Director. A summary of the training they have received for the year ended 31 December 2016 is as follow:

	Directors	Course/seminar provided/ accredited by professional body	Reading materials
Executive Directors	Yiu Kwan Tat (<i>Chairman</i>)	–	✓
	Yiu Kwan Wai, Gary (<i>Managing Director</i>)	–	✓
	Choi Wai Kwok, Andy (<i>Chief Executive Officer</i>)	–	✓
	Hu Bo (appointed on 6 June 2016)	–	✓
	Cao Huijuan (appointed on 24 March 2017)	–	✓
Non-executive Directors	Tam B Ray, Billy (resigned on 3 March 2017)	✓	–
	Yuen Lai Yan, Darius (resigned on 25 August 2016)	–	✓
Independent Non-executive Directors	So, Stephen Hon Cheung (resigned on 3 February 2017)	✓	✓
	Chan Chi Hung	✓	–
	Tou Kin Chuen	✓	–
	Chau Shing Yip, Colin (appointed on 6 June 2016)	✓	–

REMUNERATION COMMITTEE

The Remuneration Committee was established on 28 April 2011 with specific written terms of reference in compliance with the CG Code. The terms of reference of the Remuneration Committee are available on the websites of the Stock Exchange and the Company.

The primary duties of the Remuneration Committee are to evaluate and make recommendations to the Board regarding the compensation of the Directors. In addition, the Remuneration Committee conducts reviews of the performance, and determines the compensation structure of the senior management.

During the Reporting Year, the Remuneration Committee comprises four Directors, a majority of whom are Independent Non-executive Directors. The Remuneration Committee held three meetings.

Corporate Governance Report

The members of the Remuneration Committee and the attendance of each member during the Reporting Year are as follows:

	Remuneration Committee Members	Number of attendance/ Eligible to attended
Independent Non-executive Directors	Tou Kin Chuen (<i>Chairman</i>)	3/3
	So, Stephen Hon Cheung (ceased as a member of the Remuneration Committee and Director on 3 February 2017)	2/3
	Chan Chi Hung	3/3
Executive Director	Yiu Kwan Tat	2/3

During the Reporting Year, the Remuneration Committee performed the following duties:

- (1) reviewed the year end bonus and remuneration packages (including salary adjustments) of the Executive Directors and senior management with recommendations to the Board for approval;
- (2) reviewed the remuneration packages of the newly appointed Executive Director and Independent Non-executive Directors with recommendations to the Board for approval; and
- (3) reviewed the proposals for the grant of the share options under the Company's share option scheme to the Non-executive Directors and the Independent Non-executive Directors to reward their contributions to the Group with recommendations to the Board for approval.

Pursuant to code provision B.1.5 of the CG Code, the annual remuneration of the members of the senior management by band for the year ended 31 December 2016 is set out below:

Remuneration band	Number of individuals
Nil to HK\$1,000,000	10
HK\$1,000,001 to HK\$3,000,000	1
HK\$3,000,001 to HK\$6,500,000	3

Details of the remuneration of each Director for the year ended 31 December 2016 are set out in note 8 to the financial statements.

Corporate Governance Report

NOMINATION COMMITTEE

The Nomination Committee was established on 20 January 2012 with specific written terms of reference in compliance with the CG Code. During the Reporting Year, the Nomination Committee comprises four Directors, a majority of whom are Independent Non-executive Directors. The Nomination Committee held three meetings.

The Company seeks to achieve Board diversity through the consideration of a number of aspects, including but not limited to gender, age, cultural and educational background, professional qualification, skills, knowledge and length of service. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. The Company will also take into consideration factors based on its own business model and specific needs from time to time in determining the optimum composition of the Board.

The members of the Nomination Committee and the attendance of each member during the Reporting Year are as follows:

Nomination Committee Members		Number of attendance/Eligible to attended
Executive Director	Yiu Kwan Tat (<i>Chairman</i>)	2/3
Independent Non-executive Directors	So, Stephen Hon Cheung (ceased as a member of Nomination Committee and Director on 3 February 2017)	3/3
	Chan Chi Hung	3/3
	Tou Kin Chuen	3/3

During the Reporting Year, the Nomination Committee performed the following duties:

- (a) reviewed the structure, size and diversity (including without limitation, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service) of the Board;
- (b) assessed the independence of all Independent Non-executive Directors;
- (c) made recommendations to the Board on the nomination of Directors for re-election at the annual general meeting of the Company; and
- (d) identified individual suitably qualified to become the Executive Director and Independent Non-executive Directors and made recommendation to the Board on the selection of individual nominated for the Executive Director and Independent Non-executive Directors.

Corporate Governance Report

AUDIT COMMITTEE

The Audit Committee was established on 28 April 2011 with specific written terms of reference in compliance with the CG Code. In December 2015, on the recommendation of the Audit Committee, the Board has approved and adopted the revised terms of reference of the Audit Committee in light of the amendments of CG Code, and the same published on the websites of the Stock Exchange and the Company.

The Audit Committee is responsible for reviewing and supervising the financial reporting process and internal control system as well as risk management function of the Group and providing advice and comments to the Board.

During the Reporting Year, the Audit Committee held two meetings.

The members of the Audit Committee and the attendance of each member during the Reporting Year are as follows:

Audit Committee Members		Number of attendance/Eligible to attended
Independent Non-executive Directors	So, Stephen Hon Cheung (<i>Chairman</i>) (ceased as the Chairman of Audit Committee and Director on 3 February 2017)	2/2
	Chan Chi Hung	2/2
	Tou Kin Chuen (appointed as the Chairman of Audit Committee on 3 February 2017)	2/2
	Chau Shing Yip, Colin (appointed on 6 June 2016)	

During the Reporting Year, the Audit Committee performed the following duties:

- (a) reviewed and discussed with the management of the Company the accounting principles and practices adopted by the Group as well as financial reporting matters including the review of the unaudited interim financial statements for the six months ended 30 June 2016 and the audited financial statements for the year ended 31 December 2016 with recommendation to the Board for approval;
- (b) reviewed reports on internal control system covering corporate governance, internal control, financial, operational (including information security) and compliance functions;
- (c) considered the independent auditor's independence and fee in relation to the unaudited interim financial statements of the Group for the six months ended 30 June 2016 and the audited financial statements of the Group for the year ended 31 December 2016;
- (d) recommended the Board on the re-establishment of the Internal Audit Department of the Group; and
- (e) recommended the Board on the adoption of the revised terms of reference of the Audit Committee.

Corporate Governance Report

All members of the Audit Committee possess in-depth experience in their own profession. The Chairman of the Audit Committee, So, Stephen Hon Cheung, possesses appropriate professional qualifications in finance and accounting and meets the requirements of Rule 3.21 of the Listing Rules. No member of the Audit Committee is a former partner of the existing auditing firm of the Company during one year after he ceases to be partner of the auditing firm.

AUDITORS' REMUNERATION

During the Reporting Year, the Group was charged HK\$90,000 for non-auditing services by the previous Company's auditor, Crowe Horwath (HK) CPA Limited, HK\$820,000 for auditing services and HK\$180,000 for non-auditing services by the Company's auditors, HLB Hodgson Impey Cheng Limited.

Services rendered	Fees/paid payable
	HK\$'000
Audit services – annual audit	820,000
Non-audit services:	
Taxation services	180,000
	<hr/>
	1,000,000
	<hr/>

CORPORATE GOVERNANCE FUNCTION

The Board is responsible for performing the corporate governance duties as set out below:

- (a) to develop and review the Company's policies and practices on corporate governance;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE AND INDEMNITY

To indemnify Directors and officers of the Company against all costs, charges, losses, expenses and liabilities incurred by them in the executive of and discharge of their duties or in relation thereto, the Company has arranged insurance cover for this purpose.

Corporate Governance Report

ACCOUNTABILITY AND AUDIT

The Directors are responsible for the preparation of the accounts of the Group for the relevant accounting periods under applicable statutory and regulatory requirements which give true and fair view of the state of affairs, the results of operations and cash flows of the Group. In preparing the accounts for the six months ended 30 June 2016 and for the year ended 31 December 2016, the Directors have adopted suitable accounting policies and applied them consistently. The accounts for the Reporting Year have been prepared on a going concern basis.

The reporting responsibilities of the Company's external auditors, HLB Hodgson Impey Cheng Limited, are stated in the "Independent Auditors' Report" on pages 51 to 55 of this annual report.

CORPORATE GOVERNANCE MEASURES IN RELATION TO NON-COMPETITION UNDERTAKINGS

In accordance with the non-competition undertakings set out in the deed of non-competition dated 28 April 2011 executed by the controlling shareholders (comprising Mr. Yiu Kwan Tat and his wholly-owned company, Perfect One Enterprises Limited) in favour of the Company ("Deed of Non-Competition"), save and except the exceptional circumstances, the controlling shareholders of the Company have undertaken to the Company that they shall not carry on any business which is in competition with the business of the Group in Hong Kong, the PRC and Macau, details of which are more particularly set out in the prospectus of the Company dated 11 May 2011.

The following corporate governance measures have been adopted to monitor the compliance of the Deed of Non-Competition during the Reporting Year:

- (a) The controlling shareholders had procured the Independent Non-executive Directors to review, on annual basis, the compliance with the Deed of Non-Competition by the controlling shareholders and their respective associates, or first rights of refusal provided by the controlling shareholders and their respective associates on their existing or future competing businesses.
- (b) The controlling shareholders had promptly provided all information necessary for the annual review by the Independent Non-executive Directors and the enforcement of the Deed of Non-Competition and provided to the Company a written confirmation relating to the compliance of the Deed of Non-Competition and made an annual declaration on compliance with the Deed of Non-Competition in the annual report of the Company for the year ended 31 December 2016.
- (c) The Independent Non-executive Directors having reviewed the relevant information and the written confirmation provided by the controlling shareholders decided that the undertakings in respect of the Deed of Non-Competition had been duly enforced and complied with by the controlling shareholders during the Reporting Year.

RISK MANAGEMENT AND INTERNAL CONTROLS

The Board acknowledges its responsibility for the risk management and internal control systems and reviewing their effectiveness. Such systems is designed to provide reasonable, but not absolute, assurance of no material misstatement or loss, and to mitigate rather than eliminate risks of failure in the operational systems and achievements of the Group's business objectives.

Corporate Governance Report

The Board has, engaged an independent internal control review advisor (the “Internal Control Advisor”), conducted interim and annual reviews of the effectiveness of the internal control system of the Group covering the Group’s corporate governance, internal control, financial, operational (including information security), as well as risk management function and compliance functions. The Board as the ultimate responsible governing body of the Group monitors compliance with policies and procedures and the effectiveness of internal control structures across the Group and its principal divisions. The Board also ensures the internal controls are in place and functioning properly as intended. During the risk assessment process, the Internal Control Advisor interviewed the relevant personal and identified the business objectives and significant risks of the Group. A risk management report prepared by the Internal Control Advisor which sets out the risks, issues and recommended action plan was presented to the Board for review and endorsement. The Board considered that significant risks of the Group were managed within the acceptable level and the management will continue to monitor the residual risks and report to the Board on an ongoing basis.

In response to the risk management report, the management shall implement proper policies and procedures to review the effectiveness of risk management and internal control and remedy any defects of internal control, including conduct evaluation on a regular basis to keep abreast of the related information in a timely manner so as to facilitate the Audit Committee and the Board to evaluate the effectiveness of control and risk management of the Group.

For the year ended 31 December 2016, the Board and Audit committee have reviewed and confirmed the effectiveness of the risk management and internal control systems.

The Group has a formal whistle-blowing policy to encourage and guide its staff to raise serious concerns internally in a responsible manner, without fear of retribution. During the year under review, the Board has not been informed any complaints or concerns over financial improprieties from staff.

The Group has the Inside Information Policy which sets out guidelines to the Directors and senior management of the Group to ensure inside information of the Group would be disseminated to the public in equal and timely manner in accordance with applicable laws and regulations.

COMPANY SECRETARY

Mr. Yung Kai Wing (“Mr. Yung”) has been appointed as the company secretary of the Company since 1 September 2016. According to Rule 3.29 of the Listing Rules, Mr. Yung has taken no less than 15 hours of professional training during the year ended 31 December 2016.

COMMUNICATION WITH SHAREHOLDERS AND INVESTORS

The Company established a shareholders’ communication policy and reviews it on a regular basis to ensure its effectiveness. The Company communicates with the shareholders (the “Shareholders”), the potential investors or the investment community (collectively, the “Investors”) of the Company mainly in the following ways:

- (a) the holding of annual general meetings and extraordinary general meetings, if any, which may be convened for specific purpose and provide opportunities for the Shareholders and Investors to communicate directly with the Board;
- (b) the publication of interim and annual reports, circulars, announcements and notice of shareholder meetings as required under the Listing Rules and/or press releases of the Company providing updated information of the Group; and
- (c) the latest information of the Group will be available on the websites of the Stock Exchange and the Company.

Corporate Governance Report

The annual general meetings shall be called by notice of not less than 21 clear days and not less than 20 clear business days prior to the date of meetings and any extraordinary general meetings at which the passing a special resolution is to be considered shall be called by notice of not less than 21 clear days and not less than 10 clear business days prior to the date of meetings. All other extraordinary general meetings may be called by notice of not less than 14 clear days and not less than 10 clear business days prior to the date of meetings.

SHAREHOLDERS' RIGHTS

Convening an Extraordinary General Meeting by Shareholders

Any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within 2 months after the deposit of such requisition. If within 21 days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself/herself/themselves may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Procedures for Sending Enquiries and Proposals to the Board

Shareholder(s) may send in their enquiries and put forward proposals to the Board of the Company by sending the same to:

The Chairman
Milan Station Holdings Limited
Units 1-3, 4th Floor, Tower 1
South Seas Centre
No. 75 Mody Road
Kowloon, Hong Kong

OR

Email: ms_ir@milanstation.net

For the avoidance of doubt, Shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

INVESTOR RELATIONS

There is no significant change in the Company's constitutional documents during the Reporting Year.

Environmental, Social and Governance Report

INTRODUCTION

Our Group has reviewed and identified material environmental and social issues related to our business for the year ended 31 December 2016 in accordance with Appendix 27 Environmental, Social and Governance Reporting Guide (the “ESG Guide”) of the Rules Governing the Listing of Securities on the Main Board of the Stock Exchange of Hong Kong Limited. These issues and aspects have a significant impact and are relevant to the Group’s ongoing operation and stakeholders. Key performance indicators (“KPIs”) on environmental and social issues and aspects have been established to allow the management to regularly monitor and review their development and results in line with our corporate strategy and policies.

The Group’s main business is the retail of handbags, fashion accessories, embellishments and spa and wellness products in Hong Kong and other locations in Asia. The scope of this ESG report includes data and activities of the Group’s headquarters and retail operations for the year ended 31 December 2016 and can be summarized below:

1. The Group targets to be a leading retailer of handbags, fashion accessories, embellishments and spa and wellness products, bringing returns to our shareholders, providing our staff with a satisfying and equitable workplace, and pursuing development in a sustainable and eco-friendly way to the benefit of our community as a whole.
2. The Group has established guidelines under its Environmental Policy and Employee Handbook and has delegated the manager of the Administration Department to implement the company policies, and reports directly to the Group’s CEO, who has the overall responsibility to manage the Board’s approved strategies and policies.
3. The Group reports on material environmental and social areas, aspects and KPIs.

(A) ENVIRONMENTAL ASPECTS

As a corporate citizen, we understand and respect that our Group has a responsibility to the environment and to sustainable development. The Group is principally engaged in retailing, which does not generate any hazardous emissions, wastes or pollutants. In order to pursue sustainable development, we are committed to eco-friendly operations and conservation of resources.

(i) Emissions

Our Group complies strictly with relevant environmental laws, rules and regulations in all our locations we do not directly produce any emissions, discharges into water or land, or hazardous waste. Our retail operations generate small amounts of packaging waste and indirect carbon emissions through the use of electricity, which are both monitored and regulated by our internal Group policies.

To promote environmental responsibility and to promote better monitoring, the Group has set up the KPI of “CO₂ EMISSION”.

Our administrative headquarters and retail locations have no records of penalty or warning related to air, water or waste pollution and discharges from any environmental department or alerts from any environmental agencies in the year ended 31 December 2016.

Environmental, Social and Governance Report

(ii) Use of Resources

The Group is committed to conserving resources in order to reduce its impact on the environment as well as improve shareholder returns. We actively promote energy efficiency, conservation and environmental awareness to our employees and stakeholders.

As set out in our Employee Handbook, staff should pay attention to the use of air conditioning and electricity, and implement practices such as turning off lights, air conditioning and computers when not in use.

To reduce energy consumption, the Group regularly monitors its electricity consumption in our headquarters and retail locations. The Group does not consume material amounts of water in its operations.

Most of the Group's packing materials are paper and plastic sheets to pack the main products of our retailing. The Group strictly complies with the Product Eco-responsibility (Amendment) Ordinance 2014 and the plastic shopping bag levy in Hong Kong. We will continue to investigate the design of environmentally friendly packaging materials for our products, and encourage their use with our suppliers. We will also review our operations to minimize the use of the packaging materials.

The Group has established the KPIs of "Electricity" and "Packaging Paper & Plastic" consumptions for future monitoring.

(iii) The Environment and Natural Resources

Our Group disposes of its waste according to relevant rules and regulations, and encourages its staff to pay close attention to the use of waste and recycling, and the preservation of office equipment for the sake of conservation. We encourage the regular maintenance and prolonged use of our printers, fax machines, photocopiers and other common office equipment to reduce the frequency of replacement.

(B) SOCIAL EMPLOYMENT AND LABOUR PRACTICES

(i) Employment

The Group maintains an Employee Handbook and company guidelines for hiring and termination, working hours, attendance, holidays, performance assessment, awards and criteria, equal opportunity, diversity, anti-discrimination and other benefits and welfare.

Our Group recognizes our employees are a key stakeholder in our operations and a key contributor to our business growth, and therefore we are committed to providing our staff with a satisfying and equitable workplace where our staff and our company can grow together. The Employee Handbook and company policies cover a wide range of employment protection and benefits, and complies with the labour laws, rules and regulations.

Employees' remuneration is determined with reference to the prevailing market level as well as their competence, qualifications and experience. The Group also provides a range of incentives to staff including best staff awards, promotion, pay raises, annual bonus and commission. Salary will be credited to the bank account of the employee within five business days after the end of each month.

Environmental, Social and Governance Report

The Group is an equal opportunities employer and employees are selected based on ability without discrimination on sex, religion, race, colour or age. The recruitment process and decision making will involve both the related department head and the HR Department.

It is a requirement of our Employee Handbook that all management and employees actively ensure that the Group's working environment is not subject to any form of discrimination and harassment. The Group's Employment Handbook refers to the Sex Discrimination Ordinance (Cap. 480), the Disability Discrimination Ordinance (Cap. 487) and the Family Status Discrimination Ordinance (Cap 527).

An "Employment Data" KPI with breakdown on total number of employees, gender ratio and age distribution has been set up to review the Group's employment status regularly.

(ii) Health and Safety

It is the responsibility of the Group to protect its staff and provide a safe working environment that is not dangerous or discriminatory. The Group complies with all relevant laws and regulations including the Occupational Safety and Health Ordinance to minimize the risk of any occupational hazards.

In 2016, the Group recorded no accidents and an "Accidents Record" KPI has been set up to continue alerting the management on safety and health issues.

(iii) Development and Training

To improve the efficiency and effectiveness of each employee and the long-term development of the Group, the Group encourages staff to participate in training courses related to the job and establish a training record. These records will be used as part of the assessment of the employee's work ability.

For the betterment and job satisfaction of its employees, the Group provides an education allowance for the course fees of approved courses for its staff in service for over 3 years. The maximum entitlement of such allowance ranges from HK\$10,000 to HK\$30,000 per year depending on the staff's position.

In addition to the education allowance, the Group also offers in-house classrooms, providing occasional free training courses to shop staff, so that they learn sales skills, trend information, and product examination procedures of the Group.

For 2016, the Group has set up and kept a "Staff Training Record" showing the number of staff, their position and the amount of employment allowance paid to allow the management to review regularly.

(iv) Labour Standards

Our Group regulates the recruitment process in order to ensure compliance with relevant rules and regulations, and totally forbids any child and forced labour.

The Group strictly complied with the Labour Laws of Hong Kong and provided the required labour protection, safety and health conditions to ensure employees' safety during their services. The Group also paid wages and salaries, benefits and compensations on schedule. No labour disputes or litigation have been reported during the year ended 31 December 2016.

Environmental, Social and Governance Report

(C) OPERATING PRACTICES & SOCIAL INVESTMENT

(i) Supply Chain Management

Our Group strives to manage risks in its supply chain through an established set of procedures. For its handbags, fashion accessories and embellishments products, the Group follows such procedures to determine whether its products are unused or second-hand and to ensure the products sold and distributed through the Group's retail shops are genuine and authentic products. All international luxury branded products sold by the Group undergo at least two product examinations before being sold at the Group's retail locations. The Group prepares a set of product examination guidelines and organises in-house training sessions to relevant staff.

Over 95% of the Group's procurement is conducted through local suppliers, defined as an organisation that provides a product or service to the Group and that is based in the same geographical market as the Group without transnational payments to the supplier made.

(ii) Product Responsibility

Product quality

Our Group is deeply aware of the importance of product quality on its reputation, brand name and the returns of its retail business. We are committed to ensuring the utmost confidence and satisfaction in our customers.

Since 2002, Milan Station has maintained its status as an accredited establishment under the Quality Tourism Services Scheme and has appeared in the Scheme's dedicated shopping directory on the Hong Kong Tourism Board's website. To qualify, accredited establishments are subject to annual assessments conducted by the professional consultants of Hong Kong Productivity Council to ensure that they meet high standards of product quality and service. We also strictly comply with the Product Quality Law of the PRC (中國產品質量法), the PRC Law on Protection of the Rights and Interests of Consumers (中國消費者權益保護法) and other relevant laws and regulations for our operations in the PRC.

Our handbags and fashion accessories are sold with a product quality warranty to our customers to ensure they have confidence in our products, which are often secondhand items. Our spa and wellness products are also sold with an exchange policy in the case of any defective products. Our Group strongly believes that this practice preserves our brand image as a retailer of quality products our customers can trust.

The Group did not receive any customers complaints during the year ended 31 December 2016 and recorded a minor number of sales returns which were dealt with to the satisfaction of our customers.

Intellectual property rights

The Group recognizes intellectual property rights and although we act as a retailer and do not own the intellectual property rights of the products we sell, the Group is a member of the "No Fakes Pledge" scheme launched by the Hong Kong Intellectual Property Department. Under the scheme, the Group is required to sell only genuine goods and pledge not to sell or deal in counterfeit products.

For its handbags, fashion accessories and embellishments products, the Group uses the procedures stated in "Supply Chain Management" above to prevent the Group from purchasing counterfeit products from its suppliers. The Group did not receive any intellectual property rights complaints during the year ended 31 December 2016.

Environmental, Social and Governance Report

Consumer data protection

The Group's business operation has generated large volumes of private and confidential information on buyers and suppliers. We should morally and legally treat these types of information and data seriously and safely and have committed to abiding by the requirements of the Personal Data (Privacy) Ordinance of Hong Kong and other relevant laws, regulations and requirements. The data of our customers and suppliers are kept under a secure system by our senior management, and employees have been warned not to access or use this information without approval. We did not experience any private information leakage during the year ended 31 December 2016.

(iii) Anti-corruption

The Group strictly prohibits all bribery and corruption and all staff are required to comply with relevant laws and regulations in their place of employment. Directors and employees are required to comply with the Group's policy on the acceptance of benefits, in any case are required to discharge their duties with integrity and comply with relevant laws and regulations. In 2016, the Group reported no bribery nor corruption cases.

(iv) Community Investment

Our Group is committed to improving our communities and the lives of stakeholders in our communities. The Group encourages its staff to participate in voluntary and charitable events to service the community and society, and staff may apply for paid leave for volunteer work. The Group will make provisions for donations to charity in the future.

Report of the Directors

The Directors present their report and the audited financial statements for the year ended 31 December 2016.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. Details of the principal activities of the principal subsidiaries are set out in note 15 to the financial statements. There were no significant changes in the nature of the Group's principal activities during the year.

BUSINESS REVIEW

The business review of the Group for the year ended 31 December 2016 are provided in the "Chairman Statement" and "Management Discussion and Analysis" on pages 5 to 6 and pages 7 to 16, respectively, of this annual report.

RESULTS AND DIVIDENDS

The Group's loss for the year ended 31 December 2016 and the state of affairs of the Company and the Group at that date are set out in the financial statements on pages 56 to 125 of this annual report.

The Board has resolved not to declare a final dividend for the year ended 31 December 2016 (2015: Nil).

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Friday, 2 June 2017 to Tuesday, 6 June 2017 (both days inclusive), during which period no transfer of shares will be registered, for the purpose of determining shareholders who are entitled to attend and vote at the forthcoming annual general meeting. In order to qualify for attending and voting at the forthcoming annual general meeting, all transfer documents accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrar and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited, Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong not later than 4:30 p.m. on Thursday, 1 June 2017.

USE OF NET PROCEEDS FROM THE COMPANY'S INITIAL PUBLIC OFFERING

- (i) The proceeds from the listing, after deduction of related issuance expenses, amounted to HK\$11.4 million.
- (ii) The Company completed a placing on 19 October 2016, pursuant to which the Company has allotted 135,496,000 placing shares to not less than six placees at HK\$0.329 per placing share. The net proceeds of the placing were approximately HK\$43.5 million. As at 31 December 2016, the Group had utilized HK\$30.7 million of the net proceeds of the placing as general working capital, approximately HK\$12.8 million of unused proceed was placed in the bank account of the Group.

Report of the Directors

As at 31 December 2016, the net proceeds of initial public offering (“IPO”) had been utilised as follows:

	Actual net IPO proceeds upon the full exercise of the over-allotment option on 23 May 2011											
	Revised	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
	allocation on	utilised up to	Balance as	utilised for the	Balance	utilised for the	Balance	utilised for the	Balance	utilised for the	Balance	utilised for the
	2 November	31 December	at 31	year end	as at	year end	as at	year end	as at	year end	as at	year end
2011	2011	2012	December	31 December	31 December	31 December	31 December	31 December	31 December	31 December	31 December	31 December
2011	2011	2012	2012	2013	2013	2014	2014	2015	2015	2016	2016	2016
	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million	HK\$ million
Expansion of retail network in the PPC market	148.0	113.5	41.7	71.8	24.7	47.1	8.9	38.2	-	38.2	30.0	8.2
Decorating new retail shops, relocating and redecorating several existing shops in Hong Kong, Mainland China and Macau	12.0	12.0	5.5	6.5	2.9	3.6	3.5	0.1	-	0.1	0.1	-
Marketing and promotion of the Group	17.0	17.0	2.9	14.1	6.6	7.5	7.2	0.3	0.3	-	-	-
Design and development of private label “MS” brand products	4.0	4.0	-	4.0	2.1	1.9	1.5	0.4	-	0.4	-	0.4
Exploration of online sales channel	2.4	2.4	2.4	-	-	-	-	-	-	-	-	-
Staff training and development	2.8	2.8	0.3	2.5	0.2	2.3	-	2.3	-	2.3	-	2.3
Upgrading of the Group’s information technology system	3.2	3.2	1.9	1.3	0.8	0.5	-	0.5	-	0.5	-	0.5
General working capital	13.3	10.3	-	10.3	1.5	8.8	8.8	-	-	-	-	-
Acquisition of the property for own use	-	37.5	37.5	-	-	-	-	-	-	-	-	-
	202.7	202.7	92.2	110.5	38.8	71.7	30.0	41.8	0.3	41.5	30.1	11.4

SUMMARY FINANCIAL INFORMATION

A summary of the published results and assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the audited financial statements and restated/reclassified as appropriate, is set out on page 126 of this annual report. This summary does not form part of the audited financial statements.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 13 to the financial statements.

Report of the Directors

SHARE CAPITAL AND SHARE OPTIONS

Details of movements in Company's issued share capital during the year are set out in note 28 to the financial statements.

Details of movements in the Company's share options during the year are set out in note 29 to the financial statements and pages 43 to 46 of this report.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's articles of association (the "Articles of Association") or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new shares on a pro rata basis to existing shareholders of the Company (the "Shareholders") unless otherwise required by the Stock Exchange.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During the year ended 31 December 2016, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

RESERVES

Details of movements in the reserves of the Company and the Group during the year ended 31 December 2016 are set out in note 38 to the financial statements and in the consolidated statement of changes in equity.

DISTRIBUTABLE RESERVES

At 31 December 2016, the Company's reserves available for distribution amounted to approximately HK\$246,817,000, representing the share premium account and capital reserve of the Company of approximately HK\$773,508,000 in aggregate less the accumulated losses as at 31 December 2016 of approximately HK\$526,691,000. Under the Companies Law, Cap. 22 (as amended) of the Cayman Islands, the share premium account and capital reserve of the Company is distributable to the Shareholders provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business. The share premium account and capital reserve may also be distributed in the form of fully paid bonus shares.

DONATIONS

During the year, the Group made charitable contributions totalling HK\$135,000.

MAJOR CUSTOMERS AND SUPPLIERS

For the financial year ended 31 December 2016, the Group's sales to the five largest customers and purchases from the five largest suppliers accounted for less than 30% of the Group's turnover and purchases, respectively.

None of the Directors or any of their associates or any Shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers.

Report of the Directors

DIRECTORS

The Directors of the Company during the year were and up to the date of this annual report were:

Executive Directors:

Mr. Yiu Kwan Tat (*Chairman*)
 Mr. Yiu Kwan Wai, Gary (*Managing Director*)
 Mr. Choi Wai Kwok, Andy (*Chief Executive Officer*)
 Mr. Hu Bo (appointed on 6 June 2016)
 Ms. Cao Huijuan (appointed on 24 March 2017)

Non-executive Directors:

Mr. Tam B Ray, Billy (resigned on 3 March 2017)
 Mr. Yuen Lai Yan, Darius (resigned on 25 August 2016)

Independent Non-executive Directors:

Mr. Chan Chi Hung
 Mr. Tou Kin Chuen
 Mr. Chau Shing Yip, Colin (appointed on 6 June 2016)
 Mr. So, Stephen Hon Cheung (resigned on 3 February 2017)

Mr. So, Stephen Hon Cheung, resigned as Independent Non-executive Director, Mr. Tam B Ray, Billy and Mr. Yuen Lai Yan, Darius resigned as Non-executive Directors as each of them wished to devote more time for his personal commitments.

Pursuant to Articles 84(1) and 84(2) of the Articles of Association, Mr. Tou Kin Chuen and Mr. Chan Chi Hung shall retire by rotation from office at the forthcoming annual general meeting. Each of Mr. Tou Kin Chuen and Mr. Chan Chi Hung, being eligible, will offer himself for re-election at the forthcoming annual general meeting.

Pursuant to Article 83(3) of the Articles of Association, Mr. Hu Bo, Mr. Chau Shing Yip, Colin and Ms. Cao Huijuan shall retire by rotation from office at the forthcoming annual general meeting. Each of Mr. Hu Bo, Mr. Chau Shing Yip, Colin and Ms. Cao Huijuan, being eligible, will offer himself for re-election at the forthcoming annual general meeting.

The directors who have served on the boards of the subsidiaries of the Company during the year and up to the date of this report were:

Mr. Yiu Kwan Tat	Mr. Yiu Kwan Wai	Ms. Yiu Sau Wai	Mr. Hu Bo
Mr. Choi Wai Kwok, Andy	Ms. Wang Xiaomei	Mr. Loi Win Yen	
Mr. Hau Wing Shing, Vincent	Ms. Lou Sun Yee, Barbara	Ms. Zhang Qin	

Report of the Directors

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of its Independent Non-executive Directors an annual confirmation of their independence from the Group. Based on the confirmations, the Company considers that each of such Directors to be independent from the Group.

DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and the senior management of the Group are set out on pages 17 to 19 of this annual report.

DIRECTORS' SERVICE CONTRACTS

Each of Mr. Yiu Kwan Tat and Mr. Yiu Kwan Wai, Gary, (both Executive Directors), has renewed a service contract with the Company for another term of three years commencing on 28 April 2014, which may be terminated by not less than 3 months' notice in writing served by either party on the other.

Mr. Choi Wai Kwok, Andy, an Executive Director, has signed an employment contract with the Company's subsidiary for his appointment as the Chief Executive Officer on 11 July 2014.

Mr. Hu Bo and Ms. Cao Huijuan, both Executive Directors, has signed a letter of appointment and is appointed for an initial term of 1 year commencing on 6 June 2016 and 24 March 2017 respectively, which may be terminated by not less than 1 month's notice in writing served by either party on the other.

Mr. Chau Shing Yip, Colin, an Independent Non-executive Directors, has signed a letter of appointment and is appointed for an initial term of 1 year commencing on 6 June 2016.

Each of Mr. Chan Chi Hung and Mr. Tou Kin Chuen, both Independent Non-executive Directors, has renewed a service contract with the Company for another term of 1 year commencing on 22 July 2016, which may be terminated by not less than 1 month's notice in writing served by either party on the other.

Apart from the foregoing, no Director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

Save as disclosed above, no Director had a material interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company, its holding company, or any of its subsidiaries was a party during the year.

Directors are subject to retirement by rotation at least once every three years as required by the Articles of Association.

Report of the Directors

UPDATED INFORMATION OF DIRECTORS

The changes in the information of Directors are set out below pursuant to Rule 13.51B of the Listing Rules:

The emoluments of the Directors are determined by the Board having regard to the recommendation of the Remuneration Committee and with reference to the Directors' contributions, experience, relevant duties, responsibilities and performance and the results of the Group.

With effect from 1 January 2016, the Directors' entitlement to director fee and emoluments (which will be pro-rata to the period of services in the year of their appointments) for the year ending 31 December 2016 are as follows:

Name of Directors	Emoluments HK\$
Mr. Yiu Kwan Wai, Gary	3,491,000
Mr. Choi Wai Kwok, Andy	6,467,000

DIRECTORS' REMUNERATION

The Directors' ordinary remuneration shall be subject to Shareholders' approval at general meetings. Other emoluments are determined by the Board with reference to Directors' contributions, experience, relevant duties, responsibilities and performance and the results of the Group.

DIRECTORS' INTERESTS IN CONTRACTS

Apart from the transactions disclosed in note 34 to the financial statements, no Director had a material interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company, its holding company or any of its subsidiaries was a party during the year ended 31 December 2016.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Group were entered into or in existence during the year ended 31 December 2016.

Report of the Directors

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 31 December 2016, the Directors and the chief executive of the Company had the following interests or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)(the "SFO")) which had to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO or which were required, pursuant to Section 352 of the SFO, to be entered in the register required to be kept therein or which will be required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") to be notified to the Company and the Stock Exchange:

Long Positions in ordinary shares of the Company

Name of Director	Number of shares held, capacity and nature of interest				Approximate percentage of issued share capital
	Personal Interest	Corporate Interest	Family	Total	
Mr. Yiu Kwan Tat	–	88,100,000 (Note)	–	88,100,000	10.83%

Note: These shares were held by Perfect One Enterprises Limited, the entire issued share capital of which is wholly and beneficially owned by Mr. Yiu Kwan Tat. By virtue of the SFO, Mr. Yiu Kwan Tat is deemed to be interested in the entire 88,100,000 shares held by Perfect One Enterprises Limited.

Long Position in share options of the Company

Name of participants	Number of share options			Approximate percentage of issued share capital
	Personal Interest	Family Interest	Total	
Executive Directors				
Mr. Yiu Kwan Tat	6,740,000	–	6,740,000	0.83%
Mr. Yiu Kwan Wai, Gary	6,740,000	–	6,740,000	0.83%
Mr. Choi Wai Kwok, Andy	3,900,000	–	3,900,000	0.48%
Non-executive Directors				
Mr. Tam B Ray, Billy (resigned on 3 March 2017)	300,000	–	300,000	0.04%
Independent Non-executive Director				
Mr. So, Stephen Hon Cheung (resigned on 3 February 2017)	300,000	–	300,000	0.04%

Report of the Directors

Save as disclosed above, as at 31 December 2016, none of the Directors or chief executive of the Company or any of their associates had any interests or short positions in the shares, underlying shares or debentures of the Company or any associated corporations.

SHARE OPTIONS

The Company operates a share option scheme adopted by the Company on 28 April 2011 (the "Scheme") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations.

The Directors shall be entitled at any time within 10 years commencing on 28 April 2011 to make an offer for the grant of a share option.

At the extraordinary general meeting of the Company held on 5 June 2015, the scheme mandate limit for the Scheme was refreshed to allow the Company to issue a maximum of 67,437,400 share options under the Scheme, representing approximately 9.95% of the issued share capital of the Company (i.e. 677,487,000 shares) as at 31 December 2015.

During the year ended 31 December 2016, no share options were granted by the Company under the Scheme, 650,000 share options were exercised, 7,200,000 shares options were lapsed. Pursuant to the Shareholders' approval for the refreshment of scheme mandate limit on 5 June 2015, the outstanding number of the shares available for issue under the Scheme is 92,163,400, representing approximately 11.3% of the issued share capital of the Company as at 31 March 2016 (i.e. 813,633,000 shares).

Report of the Directors

The movements in share options granted under the Scheme during the year ended 31 December 2016 are shown below:

Name or category of participants	Number of share options						At 31 December 2016	Date of grant of share options	Validity period of share options	Exercise price of share options HK\$ per share
	At 1 January 2016	Granted during the year	Exercised during the year (Note)	Expired during the year	Reclassified during the year	Lapsed during the year				
Executive Directors										
Mr. Yiu Kwan Tat	2,000,000	-	-	-	-	(2,000,000)	-	13-12-11	13-12-11 to 12-12-16	1.384
	6,740,000	-	-	-	-	-	6,740,000	11-7-14	11-7-15 to 10-7-19	0.616
Mr. Yiu Kwan Wai, Gary	2,000,000	-	-	-	-	(2,000,000)	-	13-12-11	13-12-11 to 12-12-16	1.384
	6,740,000	-	-	-	-	-	6,740,000	11-7-14	11-7-15 to 10-7-19	0.616
Mr. Choi Wai Kwok, Andy	3,900,000	-	-	-	-	-	3,900,000	11-7-14	11-7-15 to 10-7-19	0.616
Non-executive Directors										
Mr. Tam B Ray, Billy (resigned on 3 March 2017)	200,000	-	-	-	-	(200,000)	-	13-12-11	13-12-11 to 12-12-16	1.384
	300,000	-	-	-	-	-	300,000	13-5-15	13-5-15 to 12-5-20	1.210
Mr. Yuen Lai Yan, Darius (resigned on 25 August 2016)	300,000	-	-	-	-	(300,000)	-	13-5-15	13-5-15 to 12-5-20	1.210
Independent Non-executive Directors										
Mr. So, Stephen Hon Cheung (resigned on 3 February 2017)	200,000	-	-	-	-	(200,000)	-	13-12-11	13-12-11 to 12-12-16	1.384
	300,000	-	-	-	-	-	300,000	13-5-15	13-5-15 to 12-5-20	1.210
	22,680,000	-	-	-	-	(4,700,000)	17,980,000			
Other employees										
In aggregate	2,500,000	-	-	-	-	(2,500,000)	-	13-12-11	13-12-11 to 12-12-16	1.384
	7,396,000	-	(650,000)	-	-	-	6,746,000	11-7-14	11-7-15 to 10-7-19	0.616
	32,576,000	-	(650,000)	-	-	(7,200,000)	24,726,000			

Note: The weighted average closing price of the shares immediately before the date on which the share options were exercised was HK\$1.03.

The closing price of the Company's shares immediately before the date on which the share options were granted, i.e. 12 December 2011, 10 July 2014 and 12 May 2015, were HK\$1.40, HK\$0.61 and HK\$1.28 per share respectively.

Report of the Directors

The Directors have estimated the values of the share options granted on 13 December 2011, 11 July 2014 and 13 May 2015, calculated using the binomial model as at the date of grant of the share options:

	Number of share options held during the year	Theoretical value of share options
		HK\$'000
Mr. Yiu Kwan Tat	6,740,000	1,831
Mr. Yiu Kwan Wai, Gary	6,740,000	1,831
Mr. Choi Wai Kwok, Andy	3,900,000	1,059
Mr. Tam B Ray, Billy (resigned on 3 March 2017)	300,000	142
Mr. So, Stephen Hon Cheung (resigned on 3 February 2017)	300,000	142
Other employees	6,746,000	1,831
	24,726,000	6,836

The binomial model is a generally accepted method of valuing options. The significant assumptions used in the calculation of the values of the share options included risk-free interest rate, expected life, expected volatility and expected dividend yield. The measurement dates used in the valuation calculations were the dates on which the options were granted. For the details of the assumptions, please refer to note 29 to the financial statements.

Report of the Directors

The values of share options calculated using the binomial model are subject to certain fundamental limitations, due to the subjective nature of and uncertainty relating to a number of assumptions of the expected future performance input to the model, and certain inherent limitations of the model itself. The value of an option varies with different variables of certain subjective assumptions. Any change to the variables used may materially affect the estimation of the fair value of an option.

Save as disclosed above, at no time during the year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any of the Directors or their respective spouses or minor children, or were any such rights exercised by them; or was the Company, its holding company, or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

CONTRACT OF SIGNIFICANCE

No contracts of significance in relation to the Group's business in which the Company, its holding company, or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted during or at the end of the year.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2016, shareholders of the Company (not being Directors or chief executive of the Company) who had interests or short positions in the shares or underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO, or otherwise notified to the Company are set out below:

	Capacity	Number of ordinary shares held	Approximate percentage of issued share capital
Perfect One Enterprises Limited	Beneficial owner	88,100,000 <i>(Note)</i>	10.83%

Note: The entire issued share capital of Perfect One Enterprises Limited is wholly and beneficially owned by Mr. Yiu Kwan Tat. By virtue of the SFO, Mr. Yiu is deemed to be interested in the entire 88,100,000 shares held by Perfect One Enterprises Limited.

Save as disclosed above, as at 31 December 2016, no other persons had any interests or short positions in the shares or underlying shares of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO, or otherwise notified to the Company.

Report of the Directors

CONTINUING CONNECTED TRANSACTIONS

During the year, the Company and the Group had the following continuing connected transactions, certain details of which are disclosed in compliance with the requirements of Chapter 14A of the Listing Rules.

		2016	2015
	<i>Notes</i>	HK\$'000	HK\$'000
Rental expenses paid to related companies	<i>(a) to (c)</i>	8,112	8,997
Purchases from a related company	<i>(d)</i>	44	384
Legal and professional expenses to a related company	<i>(e)</i>	66	301

Notes:

- (a) On 20 November 2012, Milan Station (Causeway Bay) Limited ("MS (CWB)"), a company incorporated in Hong Kong with limited liability and an indirect wholly owned subsidiary of the Company, and Excel Trend Limited ("Excel Trend"), a company incorporated in Hong Kong with limited liability and indirectly beneficially wholly owned by Mr. Yiu Kwan Tat ("Mr. Yiu"), the Chairman and an Executive Director, entered into a lease agreement ("2012 CWB Lease Agreement") in relation to the leasing of the premises situated at Areas E and F on the Ground Floor of Percival House, No. 83 Percival Street, Causeway Bay, Hong Kong for retail uses and which was expired on 31 December 2015. On 24 December 2015, MS (CWB) and Excel Trend entered into a new lease agreement to renew the 2012 CWB Lease Agreement for a period from 1 January 2016 to 31 December 2017. The total amount of rental expenses (inclusive of government rent, government rates and management fees) paid by MS (CWB) for the year was HK\$7.6 million.
- (b) On 20 November 2012, Milan Station (TST) Limited ("MS (TST)"), a company incorporated in Hong Kong with limited liability and an indirect wholly owned subsidiary of the Company, and Excel Win Limited ("Excel Win"), a company incorporated in Hong Kong with limited liability and indirectly beneficially wholly owned by Mr. Yiu, entered into a lease agreement ("2012 TST Lease Agreement") in relation to the leasing of the premises situated at Shops F-H on the Ground Floor of the South Seas Apartments, No. 81 Chatham Road South, Tsim Sha Tsui, Kowloon, Hong Kong for retail uses and which was expired on 31 December 2015. On 5 June 2014, MS (TST) and Excel Win entered into a lease agreement ("TST Lease Agreement B") in relation to the leasing of the premises situated at Shop I on Ground Floor of South Seas Apartments, No. 81 Chatham Road South, Tsim Sha Tsui, Kowloon, Hong Kong for the period from 1 June 2014 to 31 December 2015. On 30 December 2014, MS (TST) and Excel Win entered into a new lease agreement ("2014 TST Lease Agreement") to renew the 2012 TST Lease Agreement for a period from 1 January 2015 to 31 December 2015. The total amount of rental expenses (inclusive of government rent, government rates and management fees) paid by MS (TST) for the year was HK\$0.07 million. On 9 January 2015, Mr. Yiu ceased to be the director and shareholder of Excel Win.
- (c) On 20 November 2012, the Company, and Fully Art Limited ("Fully Art"), a company incorporated in Hong Kong with limited liability and the issued shares is owned as 50% by Mr. Yiu Kwan Wai, Gary, an Executive Director and as to 50% by Ms. Yiu Sau Wai ("Ms. Yiu"), resigned as an Executive Director on 17 February 2014, entered into a lease agreement ("2012 Waterfront Lease Agreement") in relation to the leasing of the premises situated at Flat B, 31st Floor of Tower 1, The Waterfront, 1 Austin Road West, Tsim Sha Tsui, Kowloon, Hong Kong for retail uses and which was expired on 31 December 2015. On 24 December 2015, the Company and Fully Art entered into a new lease agreement to renew the 2012 Waterfront Lease Agreement for a period from 1 January 2016 to 31 December 2017. The total amount of rental expenses (inclusive of government rent, government rates and management fees) paid by the Company for the year was HK\$0.5 million.
- (d) On 28 April 2011, the Company and Yes Lady Finance Company Limited ("Yes Lady"), a company incorporated in Hong Kong with limited liability and 50% of the issued shares of which is owned by Mr. Yiu, entered into a master supply agreement ("Previous Master Supply Agreement") in relation to the provision of advising services by the Company and the supply of pre-owned luxury branded handbags and provision of advertising space by Yes Lady and which was expired on 31 December 2013. On 19 December 2013, the Company and Yes Lady entered into the new master supply agreement to renew the Previous Master Supply Agreement for the period from 1 January 2014 to 31 December 2016. The amount paid by the Company does not exceed the cap amount of HK\$1,000,000.
- (e) On 28 April 2011, the Company and Messrs. Ho & Tam Solicitors ("Ho & Tam"), Mr. Tam B Ray, Billy, a Non-executive Director, is a partner, entered into a legal services agreement ("Previous Legal Services Agreement") in relation to provision of legal advisory services to the Group and which was expired on 31 December 2013. On 19 December 2013, the Company and Ho & Tam entered into a new legal services agreement to renew the Previous Legal Services Agreement for the period from 1 January 2014 to 31 December 2016. The amount paid by the Company does not exceed the cap amount of HK\$1,000,000.

Report of the Directors

The above transactions have complied with the requirements for continuing connected transactions under Chapter 14A of the Listing Rules.

The Directors are of the opinion that the above transactions were conducted in the ordinary course of business of the Group.

Pursuant to the Listing Rules, the Independent Non-executive Directors have reviewed the continuing connected transactions set out above and have confirmed that these continuing connected transactions were entered into (i) in the ordinary and usual course of business of the Group; (ii) on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties; (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the Company and its Shareholders as a whole; and (iv) have not exceeded the relevant maximum amount capped in accordance with the announcements of the Company dated 20 January 2012, 20 November 2012, 19 December 2013, 5 June 2014, 30 December 2014 and 24 December 2015, respectively, and the prospectus of the Company dated 11 May 2011 (the "Prospectus").

HLB Hodgson Impey Cheng Limited, the Company's auditors, were engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. HLB Hodgson Impey Cheng Limited have issued their unqualified letter containing their findings and conclusions in respect of the continuing connected transactions disclosed above by the Group in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditors' letter has been provided by the Company to the Stock Exchange.

RELATED PARTY TRANSACTIONS

The significant related party transactions entered into by the Group during the year are set out in note 34 to the financial statements and include transactions that constitute continuing connected transactions for which the disclosure requirements under the Listing Rules have been complied.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued share capital was held by public as at the date of this annual report.

DEED OF NON-COMPETITION

Each of the controlling shareholders has confirmed to the Company of his/its compliance with the non-competition undertakings provided to the Company under the Deed of Non-competition (as defined in the Prospectus). The Independent Non-executive Directors have reviewed the status of compliance and confirmed that all the undertakings under the Deed of Non-competition have been complied with by the controlling shareholders.

CORPORATE GOVERNANCE

In the opinion of the Directors, the Company has complied with the Corporate Governance Code as set out in Appendix 14 to the Listing Rules throughout the year ended 31 December 2016, save for certain derivations. The Corporate Governance Report is set out on pages 20 to 30 of this annual report.

Report of the Directors

ENVIRONMENTAL POLICIES

The Group is committed to reducing its carbon footprint and consumption of natural resources in all possible aspects of business operations. Our environmental strategy is to achieve a balance between the quality and efficiency of our services and the minimization of greenhouse gas emissions and environmental degradation. Accordingly, the Group has taken a proactive approach to effect internal and external communications by means of telephone, emails and conferences or such other communication means which are efficient yet environmentally friendly. Also, we are able to minimize physical travelling and printing.

RELATIONSHIPS WITH EMPLOYEES

The employees of the Group are one of the most important assets and stakeholders of the Group and their contribution and support are values at all times. The Group regularly reviews compensation and benefits policies accordingly to industry benchmark as well as the individual performance of employees. Other fringe benefits, mandatory provident fund and share options are provided to retain loyal employees with the aim to form a professional staff and management team that can bring the Group to different levels of success.

RELATIONSHIP WITH CUSTOMERS AND SUPPLIERS

The Directors believe that maintaining good relationships with customers has been one of the critical reasons for the Group's success. Our business model is to maintain and build on our strong relationships within our client base. Our mission is to provide the finest service to our customers and the Group is constantly looking ways to improve customer relations through enhanced services. Regarding the retail businesses, the Group has no major suppliers.

PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties facing the Group include strategic, operational and financial risks.

Strategic risks

The Directors maintain a strategic plan based on the knowledge to the external environments. The Group will invest in projects and investments based on the strategic plan in order to cope with the market demand and expectation. Given the rapid change of unforeseeable external environments in the financial and equity markets, the Group is facing significant strategic risks on its investments when changing the strategic plans to adopt the unexpected changes of external environments.

Operational risks

Management regularly reviews the Group's operations to ensure that the Group's risk of losses, whether financial or otherwise, resulting from fraud, errors, omissions and other operational and compliance matters, are adequately managed.

Financial risks

The principal financial risks are set out in note 37 to the financial statements headed "FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES".

EQUITY-LINKED AGREEMENTS

Save for disclosed in the sections headed "Exercise of Share Options" in the "Management Discussion and Analysis" on pages 7 to 16 of this annual report and the section headed "Share Options" on pages 43 to 46 of this report, the Company has not entered into any equity-linked agreements during the year.

Report of the Directors

PERMITTED INDEMNITY PROVISION

Pursuant to the Company's articles of association, the Directors, secretary and every auditor for the time being of the Company shall be entitled to be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, shall or may incur or sustain by or by reasons of any act done, concurred in or omitted in or about the execution of their duties, or supposed duty, in their respective offices or otherwise in relation thereto.

The Company has taken out insurance against all losses and liabilities associated with defending any proceedings which may be brought against Directors and other officers of the Company.

COMPLIANCE WITH LAWS AND REGULATIONS

During the year, the Company was not aware of any non-compliance with any relevant laws and regulations that had a significant impact on it.

AUDIT COMMITTEE

The Audit Committee has reviewed with the management of the Company the financial statements of the Group for the year ended 31 December 2016 and discussed with the management of the Company on auditing, internal control, financial reporting matters as well as risk management function. Information on the composition of the Audit Committee is set out in the Corporate Governance Report on pages 20 to 30 of this annual report.

AUDITORS

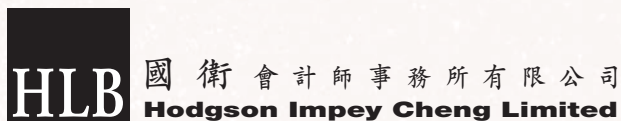
The financial statements for the years ended 31 December 2013 were audited by Messrs. Ernst & Young and that for the year ended 31 December 2014 and 2015 were audited by Crowe Horwath (HK) CPA Limited.

Crowe Horwath (HK) CPA Limited resigned as auditors of the Company with effect from 5 December 2016 and HLB Hodgson Impey Cheng Limited was appointed on 15 December 2016 as the new auditors to fill the cause vacancy. The financial statements for the year ended 31 December 2016 was audited by HLB Hodgson Impey Cheng Limited whose term of office will be expired upon the forth coming annual general meeting. An ordinary resolution for the re-appointment of HLB Hodgson Impey Cheng Limited as the auditor of the Company for the subsequent year will be proposed at the forthcoming annual general meeting.

By Order of the Board
Milan Station Holdings Limited
Hu Bo
Executive Director

Hong Kong, 31 March 2017

Independent Auditor's Report



31/F, Gloucester Tower
The Landmark
11 Pedder Street
Central
Hong Kong

To the Shareholders of Milan Station Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

Opinion

We have audited the consolidated financial statements of Milan Station Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 56 to 125, which comprise the consolidated statement of financial position as at 31 December 2016, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2016, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent Auditor's Report

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the content of our audit of the consolidated financial statement as a whole, and in forming our opinion thereon, and we do not provide a separate opinion in these matters.

Key audit matter	How our audit addressed the key audit matter
<p>Allowance of inventories</p> <p>Refer to note 3 to the consolidated financial statements</p> <p>Management has assessed the provision of estimation for obsolete and slow-moving inventories due to a change in products sold in recent years and the latest experience of selling merchandise of similar nature. Net realisable value of inventories is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale. As at 31 December 2016, the carrying values of inventories were HK\$63,112,000 (net of allowance of HK\$3,590,000).</p>	<p>Our procedures in relation to management's valuation of investment properties included:</p> <ul style="list-style-type: none"> • Understanding how the management identify obsolete and slow-moving inventory items, and estimates the allowance for obsolete and slow moving inventory items as at 31 December 2016; • Testing the accuracy of the inventories ageing analysis as at 31 December 2016, on sample basis; • Assessing the reasonableness of the net realizable value of inventories and allowance of inventories estimated by the management; • Tracing the latest selling prices to the sales invoices, on sample basis; and • Evaluating the historical accuracy of the allowance of inventories estimation by management. <p>We found the key assumptions were supported by the available evidence</p>

Independent Auditor's Report

Key audit matter	How our audit addressed the key audit matter
<p>Impairment assessment of intangible assets and goodwill.</p> <p>Refer to note 3 and 14 to the consolidated financial statements</p> <p>As at 31 December 2016, the Group has intangible assets of approximately HK\$2,190,000 and goodwill of approximately HK\$2,013,000 relating to spa and wellness products business acquisitions in previous years.</p> <p>Management performed impairment assessment of intangible assets and goodwill based on value in use model that required significant management judgement with respect to the discount rate and the underlying cash flows, in particular future revenue growth and capital expenditure. Independent external valuation were obtained in order support management's estimates.</p>	<p>Our procedures in relation to management impairment assessment included:</p> <ul style="list-style-type: none"> • Evaluating the independent valuer's competence, capabilities and objectivity; • Assessing the methodologies used and the appropriateness of the key assumption based on our knowledge of the relevant industry and using our valuation experts; • Challenging the reasonableness of key assumptions based on our knowledge of the business and industry; and • Checking, on a sampling basis, the accounting and relevance of the input data used. <p>We found that the assumptions were supported by the available evidence.</p>

Other Matter

The consolidated financial statements of the Group for the year ended 31 December 2015 were audited by another auditor who expressed an unmodified opinion on those statements 23 March 2016.

Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditors' report thereon ("Other Information").

Our opinion on the consolidated financial statements does not cover the Other Information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the Other Information and, in doing so, consider whether the Other Information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this Other Information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report

Responsibilities of the Directors and the Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error. In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

Independent Auditor's Report

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement director on the audit resulting in this independent auditors' report is Hon Koon Fai, Alex.

HLB Hodgson Impey Cheng Limited

Certified Public Accountants

Hon Koon Fai, Alex

Practising Certificate Number: P05029

Hong Kong, 31 March 2017

Consolidated Statement of Profit or Loss

		2016	2015
	Note	HK\$'000	HK\$'000
REVENUE	5	318,802	399,679
Cost of sales		(252,154)	(308,007)
Gross profit		66,648	91,672
Other (loss)/income and gains, net	5	(628)	16,044
Selling expenses		(69,788)	(94,216)
Administrative and other operating expenses		(70,098)	(60,858)
Finance costs	6	(206)	(428)
LOSS BEFORE TAX	7	(74,072)	(47,786)
Income tax expense	10	287	(849)
LOSS FOR THE YEAR		(73,785)	(48,635)
Attributable to:			
Owners of the Company		(72,820)	(48,242)
Non-controlling interests		(965)	(393)
		(73,785)	(48,635)
LOSS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY			
– Basic and diluted	12	HK(10.3 cents)	HK(7.14 cents)

The notes on pages 63 to 125 form part of these financial statements.

Consolidated Statement of Profit or Loss and Other Comprehensive Income

Year ended 31 December 2016

	2016	2015
	HK\$'000	HK\$'000
LOSS FOR THE YEAR	(73,785)	(48,635)
OTHER COMPREHENSIVE INCOME/(LOSS):		
Other comprehensive income/(loss) to be reclassified to profit or loss in subsequent periods:		
Exchange differences on translation of foreign operations	(290)	(2,669)
Fair value gain on revaluation of available-for-sale investments	65,305	–
Reclassified on disposal of a subsidiary	–	99
Total other comprehensive income/(loss) for the year	65,015	(2,570)
TOTAL COMPREHENSIVE LOSS FOR THE YEAR	(8,770)	(51,205)
Attributable to:		
Owners of the Company	(7,668)	(50,634)
Non-controlling interests	(1,102)	(571)
	(8,770)	(51,205)

The notes on pages 63 to 125 form part of these financial statements.

Consolidated Statement of Financial Position

31 December 2016

		2016	2015
	Notes	HK\$'000	HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	13	13,129	14,612
Intangible assets	14	4,203	4,768
Available-for-sale investments	16	91,306	2,600
Investments in convertible bonds	17	7,468	–
Deposits	18	2,314	10,576
Total non-current assets		118,420	32,556
CURRENT ASSETS			
Inventories	19	63,112	115,056
Trade receivables	20	4,272	9,168
Prepayments, deposits and other receivables	18	51,473	14,345
Other financial assets	21	2,911	–
Tax recoverable		485	1,265
Cash and cash equivalents	22	50,797	82,069
Total current assets		173,050	221,903
CURRENT LIABILITIES			
Trade and other payables	23	22,381	19,619
Obligations under finance leases	24	1,469	353
Provisions	25	–	18
Tax payable		826	942
Total current liabilities		24,676	20,932
NET CURRENT ASSETS		148,374	200,971
TOTAL ASSETS LESS CURRENT LIABILITIES		266,794	233,527
NON-CURRENT LIABILITIES			
Obligations under finance leases	24	3,430	507
Provisions	25	239	266
Other liabilities	26	–	4,554
Deferred tax liabilities	27	624	788
Total non-current liabilities		4,293	6,115
NET ASSETS		262,501	227,412
EQUITY			
Issued capital	28	8,136	6,775
Reserves	30	251,566	216,736
Equity attributable to owners of the Company		259,702	223,511
Non-controlling interests		2,799	3,901
TOTAL EQUITY		262,501	227,412

Approved and authorised for issue by the board of directors on 31 March 2017 and signed on its behalf by:

Hu Bo
Director

Cao Huijuan
Director

The notes on pages 63 to 125 form part of these financial statements.

Consolidated Statement of Changes In Equity

Year ended 31 December 2016

	Attributable to owners of the Company										
	Issued Capital	Share premium account	Capital reserve	Merger reserve	Statutory reserve fund	Exchange fluctuation reserve	Share option reserve	Retained profits	Total	Non- controlling interests	Total equity
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 31 December 2014 and 1 January 2015	6,744	173,102	10	(23,782)	1,729	1,320	7,403	101,043	267,569	3,079	270,648
Loss for the year	-	-	-	-	-	-	-	(48,242)	(48,242)	(393)	(48,635)
Exchange differences arising on translation of foreign operations	-	-	-	-	-	(2,491)	-	-	(2,491)	(178)	(2,669)
Reclassified on disposal of a subsidiary	-	-	-	-	-	99	-	-	99	-	99
Total other comprehensive loss	-	-	-	-	-	(2,392)	-	-	(2,392)	(178)	(2,570)
Total comprehensive loss for the year	-	-	-	-	-	(2,392)	-	(48,242)	(50,634)	(571)	(51,205)
Change in ownership interest in a subsidiary without change of control (<i>Note 33</i>)	-	-	-	-	-	-	-	(155)	(155)	155	-
Equity-settled share-based transaction	-	-	-	-	-	-	4,814	-	4,814	-	4,814
Shares issued under share option scheme	31	2,732	-	-	-	-	(846)	-	1,917	-	1,917
Disposal of subsidiaries (<i>Note 32</i>)	-	-	-	-	-	-	-	-	-	290	290
Acquisition of a subsidiary (<i>Note 31</i>)	-	-	-	-	-	-	-	-	-	948	948
Transfer of share option reserve upon the lapse of share options	-	-	-	-	-	-	(820)	820	-	-	-
At 31 December 2015	6,775	175,834	10	(23,782)	1,729	(1,072)	10,551	53,466	223,511	3,901	227,412

Consolidated Statement of Changes In Equity

Year ended 31 December 2016

	Attributable to owners of the Company											
	Issued Capital	Share premium account	Capital reserve	Merger reserves	Statutory reserve fund	Investment revaluation reserve	Exchange fluctuation reserve	Share option reserve	Retained profits	Total	Non-controlling interests	Total equity
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 31 December 2015 and 1 January 2016	6,775	175,834	10	(23,782)	1,729	-	(1,072)	10,551	53,466	223,511	3,901	227,412
Loss for the year	-	-	-	-	-	-	-	-	(72,820)	(72,820)	(965)	(73,785)
Exchange differences arising on translation of foreign operations	-	-	-	-	-	-	(153)	-	-	(153)	(137)	(290)
Fair value gain on revaluation of available-for-sale investment	-	-	-	-	-	65,305	-	-	-	65,305	-	65,305
Total other comprehensive income	-	-	-	-	-	65,305	(153)	-	-	65,152	(137)	65,015
Total comprehensive loss for the year	-	-	-	-	-	65,305	(153)	-	(72,820)	(7,668)	(1,102)	(8,770)
Shares issued under share option scheme	6	570	-	-	-	-	-	(176)	-	400	-	400
Issue of share upon placing	1,355	43,223	-	-	-	-	-	-	-	44,578	-	44,578
Share issue expenses	-	(1,119)	-	-	-	-	-	-	-	(1,119)	-	(1,119)
Transfer of share option reserve upon the lapse of share options	-	-	-	-	-	-	-	(3,538)	3,538	-	-	-
At 31 December 2016	8,136	218,508	10	(23,782)	1,729	65,305	(1,225)	6,837	(15,816)	259,702	2,799	262,501

These reserve accounts comprise the consolidated reserves of HK\$251,566,000 (2015: HK\$216,736,000) in the consolidated statement of financial position.

The notes on pages 63 to 125 form part of these financial statements.

Consolidated Statement of Cash Flows

Year ended 31 December 2016

		2016	2015
	Note	HK\$'000	HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Loss before tax		(74,072)	(47,786)
Adjustments for:			
Bank interest income	5	(151)	(294)
Loss/(gain) on disposal of property, plant and equipment	5	19	(12,947)
Gain on disposal of subsidiaries	5	–	(2,805)
Forfeiture of deposit received	5	–	(1,045)
Loss on write-off of property, plant and equipment	7	4,003	812
Write down for slow-moving inventories, net	7	3,590	682
Depreciation	7	7,304	8,312
Amortisation of intangible assets	7	565	71
Impairment of amount due from an available-for-sale investee	5	–	1,700
Impairment of available-for-sale investments	5	2,600	3,000
Realised loss on financial assets at fair value through profit or loss	5	572	–
Interest income from investments in convertible bonds		(158)	–
Change of fair value of other financial asset	5	(221)	–
Loss on write-off of rental deposits	7	–	680
Equity-settled share-based payment expenses		–	4,814
Net exchange loss/(gain)		–	1,078
Finance costs	6	206	428
		(55,743)	(43,300)
Decrease in inventories		48,354	2,135
Decrease/(Increase) in trade receivables		4,896	(4,083)
(Increase)/decrease in prepayments, deposits and other receivable		(28,866)	14,596
Increase/(decrease) in trade and other payables		2,762	(7,207)
(Decrease)/Increase in other liabilities		(4,554)	1,509
Decrease in provisions		(45)	(2,346)
Cash used in operations		(33,196)	(38,696)
Hong Kong profits tax refunded/(paid)		844	743
Overseas taxes paid		(57)	–
Net cash used in operating activities		(32,409)	(37,953)

Consolidated Statement of Cash Flows

Year ended 31 December 2016

		2016	2015
	Note	HK\$'000	HK\$'000
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		151	294
Purchases of items of property, plant and equipment		(3,828)	(3,041)
Purchase of financial assets at fair value through profit or loss		(6,897)	–
Purchase of available for sale investments		(26,001)	–
Purchase of Investment in CB		(10,000)	–
Proceeds from disposal of property, plant and equipment		7	89,900
Proceeds from disposal of financial assets of fair value through profit or loss		6,325	–
Net cash outflow on acquisition of a subsidiary	31	–	(2,857)
Net cash outflow on disposal of subsidiaries	32	–	(303)
Net cash (used in)/generated from investing activities		(40,243)	83,993
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of bank loans		–	(24,479)
Decrease in pledged bank deposits		–	1,002
Proceeds from shares issued under share option scheme		400	1,917
Share issuing expenses		(1,119)	–
Proceeds from issue of shares		44,578	–
Capital element of finance lease payables		(1,961)	(302)
Interest paid		(7)	(390)
Interest elements on finance lease rental payments		(199)	(38)
Net cash generated form/(used in) financing activities		41,692	(22,290)
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS			
		(30,960)	23,750
Cash and cash equivalents at the beginning of the year		82,069	59,703
Effect of foreign exchange rate changes, net		(312)	(1,384)
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	22	50,797	82,069

Major non-cash transactions

- i) During the year ended 31 December 2014, a reinstatement cost of HK\$68,000 was capitalised as property, plant and equipment, which remained unpaid and was included in provisions as at 31 December 2015.
- ii) During the year ended 31 December 2016, the Group entered into a financial lease arrangement in respect of property, plant and equipment with a total capital value at the inception of the lease of HK\$6,000,000 (2015: HK\$700,000).

Notes to the Financial Statements

For the year ended 31 December 2016

1. CORPORATE INFORMATION

The Company was incorporated as an exempted company with limited liability in the Cayman Islands on 1 November 2007. The registered office address of the Company is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, the Cayman Islands and its principal place of business in Hong Kong is located at Units 1-3, 4/F, Tower 1, South Seas Centre, No. 75 Mody Road, Kowloon, Hong Kong.

The principal activity of the Company is investment holding. The principal activities of the subsidiaries of the Company are retailing of handbags, fashion accessories, embellishments and spa and wellness products. There were no significant changes in the nature of the Group's principal activities during the year.

In the opinion of the directors, the immediate parent and ultimate holding company of the Company is Perfect One Enterprises Limited ("Perfect One"), which was incorporated in the British Virgin Islands and controlled by Mr. Yiu Kwan Tat, the chairman of the Company.

2.1 BASIS OF PREPARATION

Statement of compliance

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs"), which is a collective term that includes all applicable individual HKFRSs, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"), and accounting principles generally accepted in Hong Kong. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at revalued amounts or fair values, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2, leasing transactions that are within the scope of HKAS 17, and measurements that have some similarities to fair value but are not fair value, such as net realizable value in HKAS 2 or value in use in HKAS 36.

Notes to the Financial Statements

For the year ended 31 December 2016

2.1 BASIS OF PREPARATION *(continued)*

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 December 2016. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described in the accounting policy for subsidiaries below. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

Notes to the Financial Statements

For the year ended 31 December 2016

2.2 APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

In the current year, the Group has applied, for the first time, the following new and revised standards, amendments and interpretations (“new and revised HKFRSs”) issued by the HKICPA, which are effective for the Group’s financial year beginning on or after 1 January 2016.

HKFRSs (Amendments)	Annual Improvements to HKFRSs 2012-2014 Cycle
HKFRS 10, HKFRS 12 and HKAS 28 (Amendments)	Investment Entities: Applying the Consolidation Exception
HKFRS 11 (Amendments)	Accounting for Acquisition of Interests in Joint Operation
HKFRS 14	Regulatory Deferral Accounts
HKAS 1 (Amendments)	Disclosure Initiative
HKAS 16 and HKAS 38 (Amendments)	Clarification of Acceptable Methods of Depreciation and Amortisation
HKAS 16 and HKAS 41 (Amendments)	Agriculture: Bearer Plants
HKAS 27 (Amendments)	Equity Method in Separate Financial Statements

The application of the above new and revised HKFRSs in the current year has had no material impact on the Group’s financial performance and position for the current and prior years and on the disclosures set out in these consolidated financial statements.

The Group has not early applied the following new and revised HKFRSs that have been issued but are not yet effective:

HKFRS 2 (Amendments)	<i>Classification and Measurement of Share-based Payment Transactions²</i>
HKFRS 4 (Amendments)	<i>Insurance Contracts²</i>
HKFRS 9	<i>Financial Instruments²</i>
HKFRS 10 and HKAS 28 (Amendments)	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture⁴</i>
HKFRS 15	<i>Revenue from Contracts with Customers²</i>
HKFRS 15 (Amendments)	<i>Clarifications to HKFRS 15 Revenue from Contracts with Customers²</i>
HKFRS 16	<i>Leases³</i>
HKAS 7 (Amendments)	<i>Disclosure Initiative¹</i>
HKAS 12 (Amendments)	<i>Recognition of Deferred Tax Assets for Unrealised Losses¹</i>
HKFRSs (Amendments)	<i>Annual Improvement to HKFRSs 2014-2016 Cycle⁵</i>

¹ Effective for annual periods beginning on or after 1 January 2017, with earlier application permitted.

² Effective for annual periods beginning on or after 1 January 2018, with earlier application permitted.

³ Effective for annual periods beginning on or after 1 January 2019, with earlier application permitted.

⁴ Effective for annual periods beginning on or after a date to be determined.

⁵ Effective for annual periods beginning on or after 1 January 2017 or 1 January 2018, as appropriate.

Notes to the Financial Statements

For the year ended 31 December 2016

2.2 APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) *(continued)*

HKFRS 9 Financial Instruments

HKFRS 9 issued in 2009 introduced new requirements for the classification and measurement of financial assets. HKFRS 9 was subsequently amended in 2010 to include requirements for the classification and measurement of financial liabilities and for derecognition, and in 2013 to include the new requirements for general hedge accounting. Another revised version of HKFRS 9 was issued in 2014 mainly to include a) impairment requirements for financial assets and b) limited amendments to the classification and measurement requirements by introducing a fair value through other comprehensive income measurement category for certain simple debt instruments.

Key requirements of HKFRS 9 that are relevant to the Group are described as follows:

- All recognised financial assets that are within the scope of HKAS 39 to be subsequently measured at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent reporting periods. All other debt investments and equity investments are measured at their fair values at the end of subsequent accounting periods. In addition, under HKFRS 9, entities may make an irrevocable election to present subsequent changes in the fair value of an equity investment (that is not held for trading) in other comprehensive income, with only dividend income generally recognised in profit or loss.
- With regard to the measurement of financial liabilities designated as at fair value through profit or loss, HKFRS 9 requires that the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is presented in other comprehensive income, unless the recognition of the effects of changes in the liability’s credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. Changes in fair value of financial liabilities attributable to changes in the financial liabilities’ credit risk are not subsequently reclassified to profit or loss. Under HKAS 39, the entire amount of the change in the fair value of the financial liability designated as fair value through profit or loss was presented in profit or loss.
- In relation to the impairment of financial assets, HKFRS 9 requires an expected credit loss model, as opposed to an incurred credit loss model under HKAS 39. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.
- The new general hedge accounting requirements retain the three types of hedge accounting. However, greater flexibility has been introduced to the types of transactions eligible for hedge accounting, specifically broadening the types of instruments that qualify for hedging instruments and the types of risk components of non-financial items that are eligible for hedge accounting. In addition, the effectiveness test has been overhauled and replaced with the principle of an ‘economic relationship’. Retrospective assessment of hedge effectiveness is also no longer required. Enhanced disclosure requirements about an entity’s risk management activities have also been introduced.

Notes to the Financial Statements

For the year ended 31 December 2016

2.2 APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) *(continued)*

HKFRS 9 Financial Instruments *(continued)*

The directors of the Company anticipate that the application of HKFRS 9 in the future may impact the amounts reported and disclosures made in the Group’s consolidated financial statements. However, it is not practicable to provide a reasonable estimate of the effect until a detailed review has been completed.

HKFRS 15 Revenue From Contracts with Customers

In July 2014, HKFRS 15 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. HKFRS 15 will supersede the current revenue recognition guidance including HKAS 18 Revenue, HKAS 11 Construction Contracts and the related interpretations when it becomes effective.

The core principle of HKFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under HKFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when ‘control’ of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in HKFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by HKFRS 15.

The directors of the Company anticipate that the application of HKFRS 15 in the future may have a material impact on the amounts reported and disclosures made in the Group’s consolidated financial statements. However, it is not practicable to provide a reasonable estimate of the effect of HKFRS 15 until the Group performs a detailed review.

The Group is in the process of assessing the potential impact of the other new and revised HKFRSs upon initial application but is not yet in a position to state whether the other new and revised HKFRSs, will have a significant impact on the Group’s financial performance and position.

Notes to the Financial Statements

For the year ended 31 December 2016

2.2 APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) *(continued)*

HKFRS 16 Leases

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede the current lease guidance including HKAS 17 Leases and the related interpretations when it becomes effective.

HKFRS 16 distinguishes leases and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions of operating leases (off balance sheet) and finance leases (on balance sheet) are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees (i.e. all on balance sheet) except for short-term leases and leases of low value assets.

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. Furthermore, the classification of cash flows will also be affected as operating lease payments under HKAS 17 are presented as operating cash flows; whereas under the HKFRS 16 model, the lease payments will be split into a principal and an interest portion which will be presented as financing and operating cash flows respectively.

In contrast to lessee accounting, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by HKFRS 16.

As at 31 December 2016, the Group as lessee has non-cancellable operating lease commitments of HK\$79,852,000. HKAS 17 does not require the recognition of any right-of-use asset or liability for future payments for these leases; instead, certain information is disclosed as operating lease commitments in note 35. A preliminary assessment indicates that these arrangements will meet the definition of a lease under HKFRS 16, and hence the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases upon the application of HKFRS 16. The new requirement to recognise a right-of-use asset and a related lease liability is expected to have a significant impact on the amounts recognised in the Group’s consolidated financial statements and the directors are currently assessing its potential impact. It is not practicable to provide a reasonable estimate of the financial effect until the directors complete the review.

The directors of the Company anticipate that the application of the other new and revised HKFRSs will have no material impact on the consolidated financial statements of the Group.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Subsidiaries

A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The results of subsidiaries are included in the Company's statement of profit or loss to the extent of dividends received and receivable. The Company's investments in subsidiaries are stated at cost less any impairment losses.

Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Business combinations and goodwill *(continued)*

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Fair value measurement *(continued)*

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories and financial assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group; or
- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of items of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Leasehold land under finance lease	Over the lease terms
Buildings	2%
Leasehold improvements	Over the shorter of the lease terms and 20%
Furniture, fixtures and office equipment	20%
Motor Vehicles	30%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Intangible assets (other than goodwill)

Exclusive distribution right in a business combination is recognised at fair value at the acquisition date. Exclusive distribution right has a finite useful life and is carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method over its useful lives of 5 years according to the contract.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Leases

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in items of property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the statement of profit or loss so as to provide a constant periodic rate of charge over the lease terms.

Assets acquired through hire purchase contracts of a financing nature are accounted for as finance leases, but are depreciated over their estimated useful lives.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor to sub-lease the leased assets under operating lease, such rentals receivable are credited to the statement of profit or loss on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under operating leases net of any incentives received from the lessor are charged to the statement of profit or loss on the straight-line basis over the lease terms. Any difference between the straight-line rent amount and the amount payable under the lease is included in other liabilities in the consolidated statement of financial position. Contingent rental payments are expensed as incurred.

When the lease payments cannot be allocated reliably between the land and buildings elements, the entire lease payments are included in the cost of the land and buildings as a finance lease in items of property, plant and equipment.

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as financial assets at fair value through profit or loss, loans and receivables and available-for-sale financial investments, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. When financial assets are recognised initially, they are measured at fair value plus transaction costs that are attributable to the acquisition of the financial assets, except in the case of financial assets recorded at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Investments and other financial assets *(continued)*

Subsequent measurement

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such assets are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in other income and gains in the statement of profit or loss. The loss arising from impairment is recognised in the statement of profit or loss in other operating expenses.

Available-for-sale financial investments

Available-for-sale financial investments are non-derivative financial assets in listed and unlisted equity investments and debt securities. Equity investments classified as available for sale are those which are neither classified as held for trading nor designated as at fair value through profit or loss. Debt securities in this category are those which are intended to be held for an indefinite period of time and which may be sold in response to needs for liquidity or in response to changes in market conditions.

After initial recognition, available-for-sale financial investments are subsequently measured at fair value, with unrealised gains or losses recognised as other comprehensive income in the available-for-sale investment revaluation reserve until the investment is derecognised, at which time the cumulative gain or loss is recognised in the statement of profit or loss in other income and gains, net, or until the investment is determined to be impaired, when the cumulative gain or loss is reclassified from the available-for-sale investment revaluation reserve to the statement of profit or loss in other income and gains, net. Interest and dividends earned whilst holding the available-for-sale financial investments are reported as interest income and dividend income, respectively and are recognised in the statement of profit or loss as other income in accordance with the policies set out for "Revenue recognition" below.

When the fair value of unlisted equity investments cannot be reliably measured because (a) the variability in the range of reasonable fair value estimates is significant for that investment or (b) the probabilities of the various estimates within the range cannot be reasonably assessed and used in estimating fair value, such investments are stated at cost less any impairment losses.

The Group evaluates whether the ability and intention to sell its available-for-sale financial assets in the near term are still appropriate. When, in rare circumstances, the Group is unable to trade these financial assets due to inactive markets, the Group may elect to reclassify these financial assets if management has the ability and intention to hold the assets for the foreseeable future or until maturity.

For a financial asset reclassified from the available-for-sale category, the fair value carrying amount at the date of reclassification becomes its new amortised cost and any previous gain or loss on that asset that has been recognised in equity is amortised to profit or loss over the remaining life of the investment using the effective interest rate. Any difference between the new amortised cost and the maturity amount is also amortised over the remaining life of the asset using the effective interest rate. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the statement of profit or loss.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Impairment of financial assets

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. An impairment exists if one or more events that occurred after the initial recognition of the asset have an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

The amount of any impairment loss identified is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition).

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Impairment of financial assets *(continued)*

Financial assets carried at amortised cost *(continued)*

The carrying amount of the asset is reduced through the use of an allowance account and the loss is recognised in the statement of profit or loss. Interest income continues to be accrued on the reduced carrying amount using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to administrative and other operating expenses in the statement of profit or loss.

Assets carried at cost

If there is objective evidence that an impairment loss has been incurred on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, or on a derivative asset that is linked to and must be settled by delivery of such an unquoted equity instrument, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Impairment losses on these assets are not reversed.

Available-for-sale financial investments

For available-for-sale financial investments, the Group assesses at the end of each reporting period whether there is objective evidence that an investment or a group of investments is impaired.

If an available-for-sale asset is impaired, an amount comprising the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in the statement of profit or loss, is removed from other comprehensive income and recognised in the statement of profit or loss.

In the case of equity investments classified as available for sale, objective evidence would include a significant or prolonged decline in the fair value of an investment below its cost. "Significant" is evaluated against the original cost of the investment and "prolonged" against the period in which the fair value has been below its original cost. Where there is evidence of impairment, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in the statement of profit or loss – is removed from other comprehensive income and recognised in the statement of profit or loss. Impairment losses on equity instruments classified as available for sale are not reversed through the statement of profit or loss. Increases in their fair value after impairment are recognised directly in other comprehensive income.

The determination of what is "significant" or "prolonged" requires judgement. In making this judgement, the Group evaluates, among other factors, the duration or extent to which the fair value of an investment is less than its cost.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

The Group's financial liabilities include interest-bearing bank borrowings, obligations under a finance lease and accrued liabilities and other payables.

Subsequent measurement

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value after making due allowance for obsolete or slow-moving items. Cost is determined on the first-in, first-out basis. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Income tax *(continued)*

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Revenue recognition

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (a) from the sale of goods, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- (b) interest income, on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset;
- (c) licensing income, on an accrual basis in accordance with the substance of the relevant agreements; and
- (d) rental income, on a time proportion basis over the lease terms.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Employee benefits

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for all of its employees. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in central pension schemes operated by the local municipal government. The subsidiaries operating in Mainland China are required to make contributions for their employees who are registered as permanent residents in Mainland China. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the central pension schemes.

The employees of the Group's subsidiary which operates in Macau are required to participate in a central social security scheme operated by the Macao Special Administrative Region Government. The subsidiary operating in Macau is required to make contributions for its employees who are registered as residents to the central social security scheme. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the central social security schemes.

The employees of the Group's subsidiary which operates in Singapore are required to participate in a central provident fund operated by the local government. The subsidiary operating in Singapore is required to make contributions for its employees who are registered as residents to the central provident fund. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the central provident fund.

Share-based payments

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using a binomial model, further details of which are given in note 29 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Share-based payments *(continued)*

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

Dividends

Final dividends proposed by the directors are classified as a separate allocation of retained profits within the equity section of the statement of financial position, until they have been approved by the shareholders in a general meeting. When these dividends have been approved by the shareholders and declared, they are recognised as a liability.

Interim dividends are simultaneously proposed and declared, because the Company's memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised immediately as a liability when they are proposed and declared.

Notes to the Financial Statements

For the year ended 31 December 2016

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into the presentation currency of the Company at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on acquisition are treated as assets and liabilities of the foreign operation and translated at the closing rate.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

Notes to the Financial Statements

For the year ended 31 December 2016

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

Impairment of assets

In determining whether an asset is impaired or whether the event previously causing the impairment no longer exists, the Group has to exercise judgement in the area of asset impairment, particularly in assessing: (1) whether an event has occurred that may affect the asset value, or such an event affecting the asset value has not been in existence; (2) whether the carrying value of an asset can be supported by the net present value of future cash flows, which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in preparing cash flow projections are discounted using an appropriate rate. Changing the assumptions selected by management to determine the level of impairment, including the discount rates or the growth rate assumptions in the cash flow projections, could have a material effect on the net present value used in the impairment test.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for obsolete and slow-moving inventories

At the end of the reporting period, the management assessed the provision of estimation for obsolete and slow-moving inventories due to a change in products sold in recent years and the latest experience of selling merchandise of similar nature. Inventory provision was provided at an accelerated rate for the unused handbags (other than certain classical brand handbags) and second-hand handbags that are aged over 1 year and 120 days, respectively, and full provision was provided for the unused handbags and second-hand handbags that are aged over 4 years and 840 days, respectively.

Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill at 31 December 2016 was HK\$2,013,000 (2015: HK\$2,013,000). Further details are given in note 14.

Fair value measurements and valuation processes

Some of the Group's assets and liabilities are measured at fair value for financial reporting purposes.

In estimating the fair value of an asset or a liability, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuers to perform the valuation. The valuation committee works closely with the qualified external valuers to establish the appropriate valuation techniques and inputs to the model.

The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of certain types of financial instruments. Notes 17, 21 and 37 provide detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair value of various assets and liabilities.

Notes to the Financial Statements

For the year ended 31 December 2016

4. OPERATING SEGMENT INFORMATION

The board of directors is the chief operating decision maker. The Group's principal activity is the retail of handbags, fashion accessories, embellishments and spa and wellness products. Since it is the only operating segment of the Group, no further analysis thereof is presented. In determining the Group's geographical information, the revenue information is based on the locations of the customers, and the non-current assets information is based on the locations of the property, plant and equipment and deposits, or the location of the operation to which the intangible assets relate.

	Hong Kong	Macau	Mainland China	Singapore	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Year ended 31 December 2016					
Revenue from external customers	291,580	8,576	18,646	–	318,802
Non-current assets	17,275	36	21	–	17,332
Capital expenditure	9,745	–	83	–	9,828
Year ended 31 December 2015					
Revenue from external customers	343,932	15,619	39,244	884	399,679
Non-current assets	13,429	50	5,901	–	19,380
Capital expenditure	7,935	50	1,812	–	9,797

The non-current assets information excludes financial instruments and deferred tax assets.

Information about major customers

No customer of the Group has individually contributed 10% or more of the Group's total revenue during the year (2015: Nil) and no information about major customers is presented accordingly.

Information about major products

	2016	2015
	HK\$'000	HK\$'000
Handbags	293,658	393,094
Other products	25,144	6,585
	318,802	399,679

Notes to the Financial Statements

For the year ended 31 December 2016

5. REVENUE AND OTHER (LOSS)/INCOME AND GAINS, NET

Revenue represents the net invoiced value of goods sold, after allowances for returns and trade discounts. An analysis of revenue, other income and gains, net, is as follows:

	2016	2015
	HK\$'000	HK\$'000
Revenue		
Sale of goods	318,802	399,679
Other (losses)/income		
Bank interest income	151	294
Total interest income on financial assets not at fair value through profit or loss	151	294
Change on fair value of other financial assets	221	–
Change on fair value of financial assets at fair value through profit or loss (<i>note (i)</i>)	(572)	–
(Loss)/gain on disposal of property, plant and equipment	(19)	12,947
Gain on disposal of subsidiaries	–	2,805
Forfeiture of deposit received	–	1,045
Licensing income	–	1,019
Gross rental income from a sublease arrangement	1,713	2,069
Interest income from investments in convertible bonds	212	–
Impairment of available-for-sale investments	(2,600)	(3,000)
Impairment of amount due from an available-for-sale investment (<i>note (ii)</i>)	–	(1,700)
Others	266	565
	(628)	16,044

Notes:

- (i) During the year ended 31 December 2016, the realised loss of approximately HK\$572,000 for the financial assets at fair value through profit or loss.
- (ii) During the year ended 31 December 2015, an impairment loss of HK\$1,700,000 on the amount due from an available-for-sale investee was recognised as the available-for-sale investee was operating at a loss and in a net liability position. The directors are of the opinion that the recoverable amount of the balance due from an available-for-sale investee was less than its carrying amount.

Notes to the Financial Statements

For the year ended 31 December 2016

6. FINANCE COSTS

	2016	2015
	HK\$'000	HK\$'000
Interest on bank loans and overdrafts	7	390
Finance lease charges	199	38
	206	428

7. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging:

	2016	2015
	HK\$'000	HK\$'000
Cost of inventories recognised as an expense	252,154	308,007
Write down for slow-moving inventories included in cost of inventories recognised as an expense	3,590	682
Depreciation		
– owned assets	5,881	7,563
– assets under finance lease	1,423	749
	7,304	8,312
Amortisation of intangible assets	565	71
Net exchange (gain)/loss	(375)	208
Loss on write-off of rental deposits	–	680
Operating lease rentals in respect of rented premises		
– Minimum lease payments	41,998	58,738
– Contingent rentals	3,803	894
	45,801	59,632
Auditors' remuneration	1,000	1,040
Loss on write-off of property, plant and equipment	28	812
Loss on write-off from closure of store	3,975	–
Employee benefit expenses (excluding directors' emoluments)		
Salaries, wages and other benefits	32,111	31,259
Pension scheme contributions	1,204	1,012
Equity-settled share option expense	–	1,895
	33,315	34,166

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For the year ended 31 December 2016

8. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation and the chief executive's emoluments is as follows:

	Fees	Salaries, allowances and benefits in kind	Discretionary bonus	Pension scheme contributions	Equity- settled share option expense	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Year ended 31 December 2016						
Executive directors:						
Mr. Yiu Kwan Tat	-	4,328	2,000	18	-	6,346
Mr. Yiu Kwan Wai, Gary	-	1,462	2,000	29	-	3,491
Mr. Choi Wai Kwok, Andy (chief executive)	-	3,903	2,000	26	-	5,929
Mr. Hu Bo (appointed on 6 June 2016)	-	137	-	-	-	137
Ms. Cao Huijuan (appointed on 24 March 2017)	-	-	-	-	-	-
	-	9,830	6,000	73	-	15,903
Non-executive directors:						
Mr. Tam B Ray, Billy	300	-	-	-	-	300
Mr. Yuen Lai Yan, Darius (resigned on 25 August 2016)	133	-	-	-	-	133
	433	-	-	-	-	433
Independent non-executive directors:						
Mr. So, Stephen Hon Cheung	200	-	-	-	-	200
Mr. Chan Chi Hung	200	-	-	-	-	200
Mr. Tou Kin Chuen	200	-	-	-	-	200
Mr. Chau Shing Yip Colin (appointed on 6 June 2016)	68	-	-	-	-	68
	668	-	-	-	-	668
Sub-total:	1,101	9,830	6,000	73	-	17,004
Chief executive:						
Mr. Choi Wai Kwok, Andy	-	520	-	18	-	538
	1,101	10,350	6,000	91	-	17,542

Notes to the Financial Statements

For the year ended 31 December 2016

8. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENT (continued)

	Fees	Salaries, allowances and benefits in kind	Discretionary bonus	Pension scheme contributions	Equity- settled share option expense	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Year ended 31 December 2015						
Executive directors:						
Mr. Yiu Kwan Tat	–	3,771	1,680	18	958	6,427
Mr. Yiu Kwan Wai, Gary	–	1,072	574	18	958	2,622
Mr. Choi Wai Kwok, Andy (chief executive) (appointed on 1 April 2015)	–	3,025	1,960	25	293	5,303
	–	7,868	4,214	61	2,209	14,352
Non-executive directors:						
Mr. Tam B Ray, Billy	300	–	–	–	142	442
Mr. Yuen Lai Yan, Darius	200	–	–	–	142	342
	500	–	–	–	284	784
Independent non-executive directors:						
Mr. So, Stephen Hon Cheung	200	–	–	–	142	342
Mr. Chan Chi Hung (appointed on 22 July 2015)	89	–	–	–	–	89
Mr. Tou Kin Chuen (appointed on 22 July 2015)	89	–	–	–	–	89
Mr. Fan Chun Wan, Andrew (resigned on 1 August 2015)	117	–	–	–	142	259
Mr. Mui Ho Cheung (resigned on 1 August 2015)	117	–	–	–	142	259
	612	–	–	–	426	1,038
Sub-total:	1,112	7,868	4,214	61	2,919	16,174
Chief executive:						
Mr. Choi Wai Kwok, Andy	–	932	–	5	261	1,198
	1,112	8,800	4,214	66	3,180	17,372

There was no arrangement under which a director and chief executive has waived or agreed to waive any emoluments during the year (2015: Nil).

During the year ended 31 December 2016, no emoluments was paid by the Group to the directors and chief executive as an inducement to join or upon joining the Group or as compensation for loss of office (2015: Nil).

Notes to the Financial Statements

For the year ended 31 December 2016

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included three directors (2015: three directors), details of whose remuneration are set out in note 8 above. Details of the emoluments for the year of the remaining two (2015: two) highest paid employees who are neither a director nor chief executive of the Company are as follows:

	2016	2015
	HK\$'000	HK\$'000
Salaries, allowances and benefits in kind	1,980	1,983
Discretionary bonus	–	77
Pension scheme contributions	36	36
Equity-settled share option expense	–	1,050
	2,016	3,146

The number of non-director and non-chief executive, highest paid employees whose remuneration fell within the following bands is as follows:

	Number of employees	
	2016	2015
Nil to HK\$1,000,000	1	–
HK\$1,000,001 to HK\$1,500,000	1	1
HK\$1,500,001 to HK\$2,000,000	–	1

During the current year, no share options were granted to non-director and non-chief executive highest paid employees. In prior years, share options were granted to non-director and non-chief executive highest paid employees in respect of his services to the Group, further details of which are included in the disclosures in note 29 to the financial statements. The fair value of such options, which had been recognised in the statement of profit or loss, was determined as at the date of grant and the amount included in the financial statements for current year was included in the above non-director and non-chief executive highest paid employee's remuneration disclosures.

During the year ended 31 December 2016, no remuneration was paid by the Group to the five highest paid employees as an inducement to join or upon joining the Group or as compensation for loss of office (2015: Nil).

Notes to the Financial Statements

For the year ended 31 December 2016

10. INCOME TAX EXPENSE

Hong Kong profits tax has been provided at the rate of 16.5% (2015: 16.5%) on the estimated assessable profits arising in Hong Kong during the year. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the locations in which the Group operates.

Pursuant to the Corporate Income Tax Law (the "PRC Tax Law") of the Peoples' Republic of China (the "PRC") being effective on 1 January 2008, the PRC corporate income tax rate of the Group's subsidiaries operating in the PRC during the year was 25% (2015: 25%) on their taxable profits. Macau complementary tax has been provided at progressive rates up to a maximum of 12% (2015: 12%) on the estimated taxable profits. The subsidiary in Singapore is subject to Singapore income tax at the rate of 17% (2015: 17%).

	2016	2015
	HK\$'000	HK\$'000
Current – Hong Kong		
Charge for the year	–	180
(Overprovision)/Underprovision in prior years	(180)	95
Current – Elsewhere		
Charge for the year	–	–
Underprovision in prior years	57	–
Deferred	(164)	574
Total tax charge for the year	(287)	849

A reconciliation of the income tax expense applicable to loss before tax at the statutory tax rates to the tax expenses is as follows:

	Group	
	2016	2015
	HK\$'000	HK\$'000
Loss before tax	(74,072)	(47,786)
Tax at the statutory tax rates	(14,045)	(9,143)
(Over)/under provision in previous years	(326)	95
Tax effect of non-taxable income	(710)	(2,526)
Tax effect of non-deductible expenses	1,530	2,930
Tax effect of tax losses not recognised	13,264	9,259
Tax effect of tax losses from previous period utilised	–	(741)
Tax effect of temporary difference not recognised	–	771
Others	–	204
Actual tax expenses	(287)	849

There was no income tax relating to components of other comprehensive income for the years ended 31 December 2016 and 2015.

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For the year ended 31 December 2016

11. DIVIDENDS

No dividend was paid or proposed during the year ended 31 December 2016 (2015: Nil), nor has any dividend been proposed since the end of the reporting period.

12. LOSS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

The calculation of the basic loss per share amount is based on the loss for the year attributable to owners of the Company of HK\$72,820,000 (2015: HK\$48,242,000) and the weighted average of 704,940,000 ordinary shares (2015: 675,773,000) in issue during the year.

No adjustment has been made to the basic loss per share amounts presented for the years ended 31 December 2016 and 2015 in respect of a dilution as the impact of the share options outstanding had an anti-dilutive effect on the basic loss per share amounts presented.

13. PROPERTY, PLANT AND EQUIPMENT

	Land and buildings	Leasehold improvements	Furniture, Fixtures and office equipment	Motor vehicles	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
2016					
Cost:					
At 1 January 2016	1,538	24,219	12,077	1,467	39,301
Additions	–	3,430	398	6,000	9,828
Disposal	–	–	(54)	–	(54)
Write-off	–	(11,660)	(161)	–	(11,821)
Exchange realignment	–	36	(9)	–	27
At 31 December 2016	1,538	16,025	12,251	7,467	37,281
Accumulated depreciation and impairment loss:					
At 1 January 2016	36	15,332	8,449	872	24,689
Depreciation charge for the year	13	3,952	1,916	1,423	7,304
Disposals	–	–	(28)	–	(28)
Write-off	–	(7,673)	(145)	–	(7,818)
Exchange realignment	–	13	(8)	–	5
At 31 December 2016	49	11,624	10,184	2,295	24,152
Carrying amount:					
At 31 December 2016	1,489	4,401	2,067	5,172	13,129

Notes to the Financial Statements

For the year ended 31 December 2016

13. PROPERTY, PLANT AND EQUIPMENT (continued)

	Land and buildings	Leasehold improvements	Furniture, Fixtures and office equipment	Motor vehicles	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
2015					
Cost:					
At 1 January 2015	80,417	30,753	12,352	1,657	125,179
Additions					
– acquisition of a subsidiary (Note 31)	–	874	343	–	1,217
– others	–	2,848	183	710	3,741
Disposals					
– disposal of subsidiaries (Note 32)	–	(560)	(401)	–	(961)
– others	(78,879)	–	(165)	(900)	(79,944)
Write-off	–	(9,157)	(213)	–	(9,370)
Exchange realignment	–	(539)	(22)	–	(561)
At 31 December 2015	1,538	24,219	12,077	1,467	39,301
Accumulated depreciation and impairment loss:					
At 1 January 2015	2,371	19,011	6,893	258	28,533
Depreciation charge for the year	340	5,240	1,893	839	8,312
Disposals					
– disposal of subsidiaries (Note 32)	–	(299)	(36)	–	(335)
– others	(2,675)	–	(91)	(225)	(2,991)
Write-off	–	(8,366)	(192)	–	(8,558)
Exchange realignment	–	(254)	(18)	–	(272)
At 31 December 2015	36	15,332	8,449	872	24,689
Carrying amount:					
At 31 December 2015	1,502	8,887	3,628	595	14,612

The carrying amount of the Group's motor vehicles held under finance lease amounted to HK\$5,172,000 (2015: HK\$595,000) as at 31 December 2016.

Notes to the Financial Statements

For the year ended 31 December 2016

14. INTANGIBLE ASSETS

	Goodwill	Exclusive distribution right	Total
	HK\$'000	HK\$'000	HK\$'000
2016			
Cost:			
At 1 January 2015	–	–	–
Acquisition of a subsidiary (<i>Note 31</i>)	2,013	2,826	4,839
At 31 December 2015, 1 January 2016 and 31 December 2016	2,013	2,826	4,839
Accumulative amortisation:			
At 1 January 2015	–	–	–
Charge for the year	–	71	71
At 31 December 2015 and 1 January 2016	–	71	71
Charge for the year	–	565	565
At 31 December 2016	–	636	636
Carrying amount			
At 31 December 2016	2,013	2,190	4,203
At 31 December 2015	2,013	2,755	4,768

Amortisation of exclusive distribution right of HK\$565,000 (2015: HK\$ 71,000) has been expensed in selling expenses and exclusive distribution right is calculated using the straight-line method over its useful lives of 5 years according to the contract.

Impairment testing of goodwill

Goodwill acquired through business combination is allocated to spa and wellness products cash-generating unit ("CGU") for impairment testing.

Spa and wellness products – Hong Kong

The recoverable amount of the CGU is determined based on value-in-use calculations. These calculations use cash flow projections based on financial budgets approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated using an estimated weighted average growth rate stated below. The growth rates used do not exceed the long-term average growth rates for the business in which the CGU operates.

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For the year ended 31 December 2016

14. INTANGIBLE ASSETS *(continued)*Impairment testing of goodwill *(continued)*

The key assumptions, long-term growth rate and discount rate used in the value-in-use calculations are as follows:

	%
Gross margin	74.6
Long-term growth rate	3
Pre-tax discount rate	15.12

The recoverable amount of the CGU has been determined based on a value in use calculation. That calculation uses cash flow projections covering a 5-year period, based on financial budgets approved by management and a discount rate of 15.12% per annum. Cash flows beyond the 5-year period are extrapolated with growth rate of 3%. Other key assumptions for the value in use calculations relate to the estimation of cash inflows/outflows which include budgeted sales and gross margin, such estimation is based on the unit's past performance and management's expectations for the market development. Based on the value-in-use calculation, the directors determine that there is no impairment.

15. SUBSIDIARIES

Particulars of the principal subsidiaries are as follows:

Name	Place of Incorporation/ Establishment and business	Issued ordinary share capital/paid-up registered capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Milan Station (BVI) Limited ("MS (BVI)")	British Virgin Islands ("BVI")/ Hong Kong	US\$4	100	–	Investment holding
Milan Station (Hong Kong) Limited ("MS (HK)")	Hong Kong	HK\$10,000	–	100	Investment holding
Milan Station (Tsuen Wan) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station (TST) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation

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For the year ended 31 December 2016

15. SUBSIDIARIES *(continued)*

Name	Place of Incorporation/ Establishment and business	Issued ordinary share capital/paid-up registered capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Milan Station Fashion (TST) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station (Causeway Bay) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station Trading Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station (Central) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Trilink Global Limited	BVI/Hong Kong	US\$1	–	100	Investment holding
Milan Station (Asia) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station (Macau) Limited ("MS (Macau)")	Macau	MOP30,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station (PRC) Limited	BVI/Hong Kong	US\$2	–	100	Investment holding

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For the year ended 31 December 2016

15. SUBSIDIARIES (continued)

Name	Place of Incorporation/ Establishment and business	Issued ordinary share capital/paid-up registered capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Milan Station (PRC) Limited ("MS (PRC)")	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Milan Station (Kwun Tong) Limited	Hong Kong	HK\$10,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
米蘭站亞太零售 (北京)有限公司*	The PRC/ Mainland China	RMB32,000,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
米蘭站(上海)有限公司* ("MS(SH)")	The PRC/ Mainland China	RMB34,000,000	–	100	Engaged in retailing of handbags, fashion accessories and embellishments operation
Standpoint Global Limited ("Standpoint Global")	BVI/Hong Kong	US\$1	–	100	Investment holding
WLS Limited	Hong Kong	HK\$40,000	–	51	Engaged in retailing of spa and wellness products

* Registered as wholly-foreign-owned enterprises under the laws of the PRC.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Notes to the Financial Statements

For the year ended 31 December 2016

16. AVAILABLE-FOR-SALE INVESTMENTS

	2016	2015
	HK\$'000	HK\$'000
Listed equity investments, at fair value		
Hong Kong	91,306	–
Unlisted equity investments, at cost		
Overseas	–	2,600

Available-for-sale investments are stated at fair values which are determined with reference of quoted market bid prices.

As at 31 December 2016, the listed equity investments which were stated at fair value with reference to the quoted market bid price in the Stock Exchange. At the end of the year, there was a fair value gain in the investment of HK\$65,305,000 (2015: Nil) recognised in other comprehensive income, which was reflected in the “investment revaluation reserve”.

Unlisted equity investments comprise equity interests in entities which are engaged in sales of handbags, fashion accessories and embellishments operation. There is no open market for these investments and the directors consider that the marketability of the Group’s shareholdings in these investments is low. In light of the non-controlling shareholdings held by the Group, the probabilities of the range of possible fair values of these investments cannot be reliably assessed. These investments are therefore stated at cost less impairment. The Group makes assessment when there is objective evidence that the available-for-sale investments are impaired in accordance with the guidelines in HKAS 39 Financial Instruments: Recognition and Measurement. The assessment requires the directors to make judgments. In making these judgments, the Group has assessed various factors, such as financial operation of the investees, prospect of their operations in short to medium terms, as well as the prospect of the industries the investees operate in, and changes in their operating environment.

During the year ended 31 December 2016, as the result of the unexpected poor performance of the sales of handbags, fashion accessories and embellishments operation, the impairment review by the directors of the Company for unlisted equity investments and accordingly an impairment of approximately HK\$2,600,000 and (2015: HK\$3,000,000) was recognised during the year ended 31 December 2016.

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17. INVESTMENTS IN CONVERTIBLE BONDS

On 14 October 2016, the Company subscribed convertible bonds (“CBs”) issued by China e-Wallet Payment Group Limited (formerly known as RCG Holdings Limited) (“CEWPG”) in an aggregate principal amount of HK\$10,000,000 at a coupon rate of 2.5% per annum payable on the date of redemption with a maturity date of first anniversary of the issue date (“maturity date”) which are denominated in HK\$. The CBs entitle the bondholders to convert them into shares of CEWPG at any time following the relevant date of issue until the maturity date, at a conversion price per share HK\$0.250, subject to anti-dilutive clauses.

The fair values of the CBs and its components on initial recognition are determined based on the valuation conducted by an independent professional valuer. On initial recognition, the fair value of the debt component of CBs is determined using the prevailing market interest rate of similar non-convertible debts and is carried at amortised cost subsequently. The effective interest rate is 13.46%. The fair value of the embedded conversion options of CBs as at the acquisition date and 31 December 2016 are calculated using the Binomial Model. The inputs into the model were as follows:

	14 October 2016	31 December 2016
Stock price	HK\$0.71	HK\$0.65
Exercise price	HK\$2.50	HK\$2.50
Risk-free rate (<i>note a</i>)	0.63%	1.29%
Expected volatility (<i>note b</i>)	85.73%	87.44%
Expected dividend yield (<i>note c</i>)	0.00%	0.00%
Option life	3 years	2.78 year

Note

- (a) The rate was determined with reference to Hong Kong Dollar Hong Kong Sovereign Base Curve.
- (b) Based on the historical price volatility of CEWPG over the bond period.
- (c) Estimated by reference to the historical dividend payout of CEWPG.

During the year ended 31 December 2016, the Group recognised fair value gain of the derivative component of investments in convertible bonds of other financial assets of approximately HK\$221,000 in other gains and effective interest income from investments in convertible bonds of approximately HK\$212,000 in other income.

As at 31 December 2016, the carrying amounts of the debt and the derivative components of the investments in convertible bonds are HK\$7,468,000 and HK\$2,911,000 respectively.

Notes to the Financial Statements

For the year ended 31 December 2016

17. INVESTMENTS IN CONVERTIBLE BONDS *(continued)*

The CBs recognised in the statement of financial position was calculated, as follows:

	Debt components	Derivative components
	HK\$'000	HK\$'000
At 1 January 2016	–	–
Subscribed CBs	7,310	2,690
Change in fair value	–	221
Interest income calculated at an effective interest rate of 13.46%	212	–
Interest received	(54)	–
	7,468	2,911

18. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2016	2015
	HK\$'000	HK\$'000
Prepayments	31,971	3,834
Deposits <i>(note (i))</i>	15,898	12,944
Other receivables	5,918	8,143
	53,787	24,921
Less: Non-current portion	(2,314)	(10,576)
	51,473	14,345

Note

- (i) During the year ended 31 December 2016, written off of rental deposits of approximately HK\$2,414,000 incurred from the closure of store, recognised administrative expenses in consolidated statement of profit or loss and other comprehensive income.

At 31 December 2016 and 2015, the balances of deposits and other receivables were neither past due nor impaired. Financial assets included in the above balances have no recent history of default.

19. INVENTORIES

	2016	2015
	HK\$'000	HK\$'000
Goods held for resale	63,112	115,056

Notes to the Financial Statements

For the year ended 31 December 2016

20. TRADE RECEIVABLES

The Group's trading terms with its customers are mainly on cash and credit card settlement. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

An aged analysis of the trade receivables as at the end of the reporting period, based on invoice date, is as follows:

	2016	2015
	HK\$'000	HK\$'000
Within 1 month	4,076	9,007
1 to 2 months	12	32
2 to 3 months	15	8
Over 3 months	169	121
	4,272	9,168

The aged analysis of the trade receivables that are not individually nor collectively considered to be impaired is as follows:

	2016	2015
	HK\$'000	HK\$'000
Neither past due nor impaired	4,076	9,007
1 to 3 months past due	29	60
Over 3 months past due	167	101
	4,272	9,168

All receivables that were neither past due nor impaired relate to receivables from a number of customers for whom there was no recent history of default.

21. OTHER FINANCIAL ASSETS

	2016	2015
	HK\$'000	HK\$'000
Derivative financial instruments, at fair value (<i>note 17</i>)	2,911	–

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For the year ended 31 December 2016

22. CASH AND CASH EQUIVALENTS AND PLEDGED BANK DEPOSITS

	2016	2015
	HK\$'000	HK\$'000
Cash and bank balances	50,797	80,803
Time deposits with original maturity of less than three months when acquired	–	1,266
	50,797	82,069
Less: Time deposits pledged for bank loan facilities (<i>Note 32</i>)	–	–
Cash and cash equivalents	50,797	82,069

At the end of the reporting period, the cash and bank balances of the Group denominated in Renminbi (“RMB”) amounted to HK\$9,276,000 (2015: HK\$12,220,000). RMB is not freely convertible into other currencies. Under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposits rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.

23. TRADE AND OTHER PAYABLES

	2016	2015
	HK\$'000	HK\$'000
Trade payables	8,603	773
Accrued liabilities	5,413	5,177
Other payables	1,058	5,538
Other liabilities	150	167
Amount due to non-controlling interest	3,960	3,960
Deposit received	3,197	4,004
	22,381	19,619

Other payables are non-interest-bearing and repayable on demand.

The amount due to non-controlling interest is unsecured, interest free and repayable on demand.

Notes to the Financial Statements

For the year ended 31 December 2016

23. TRADE AND OTHER PAYABLES (continued)

An aged analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	2016	2015
	HK\$'000	HK\$'000
Within 1 month	3,036	173
1 to 2 months	5,520	517
2 to 3 months	–	30
Over 3 months	47	53
	8,603	773

24. OBLIGATIONS UNDER FINANCE LEASES

The Group leases motor vehicles under finance leases. At 31 December 2016, the total future minimum lease payments under the finance leases and their present values were as follows:

	Minimum lease payments 2016	Minimum lease payments 2015	Present value of minimum lease payments 2016	Present value of minimum lease payments 2015
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Amounts payable:				
Within one year	1,717	382	1,469	353
On the second year	1,475	382	1,312	369
In the third to fifth years, inclusive	2,225	139	2,118	138
Total minimum finance lease payments	5,417	903	4,899	860
Future finance charges	(518)	(43)		
Total net finance lease payables	4,899	860		
Portion classified as current liabilities	(1,469)	(353)		
Non-current portion	3,430	507		

Notes to the Financial Statements

For the year ended 31 December 2016

25. PROVISIONS

	2016	2015
	HK\$'000	HK\$'000
Provision for reinstatement costs		
Analysed for reporting purposes as:		
Current liabilities	–	18
Non-current liabilities	239	266
	239	284
		HK\$'000
Provision for reinstatement costs		
At 1 January 2016		284
Amounts utilised during the year		(42)
Exchange difference		(3)
At 31 December 2016		239

26. OTHER LIABILITIES

The amounts represented the current and non-current portion of accrued rental expenses.

Notes to the Financial Statements

For the year ended 31 December 2016

27. DEFERRED TAX

a) Deferred tax assets and liabilities recognised

The movements in deferred tax assets and liabilities during the year are as follows:

i) *Deferred tax arising from*

	Depreciation allowance in excess of related depreciation	Depreciation in excess of related depreciation allowance	Fair value adjustment on exclusive distribution right upon business combination	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2015	(322)	574	–	252
Acquisition of a subsidiary (Note 31)	–	–	(466)	(466)
Debited to the consolidated statement of profit or loss during the year (Note 10)	–	(574)	–	(574)
At 31 December 2015 and 1 January 2016	(322)	–	(466)	(788)
Debited/(credited) to the consolidated statement of profit or loss during the year (Note 10)	71	–	93	164
At 31 December 2016	(251)	–	(373)	(624)

ii) *Reconciliation to the consolidated statement of financial position*

	2016	2015
	HK\$'000	HK\$'000
Net deferred tax assets recognised in the consolidated	–	–
Net deferred tax liabilities recognised in the consolidated statement of financial position	(624)	(788)
	(624)	(788)

Notes to the Financial Statements

For the year ended 31 December 2016

27. DEFERRED TAX *(continued)*

b) Deferred tax assets not recognised

Certain subsidiaries of the Group have tax losses arising in Hong Kong in total of HK\$53,262,000 (2015: HK\$125,347,000) as at 31 December 2016 that are available indefinitely for offsetting against their future taxable profits. Deferred tax assets have not been recognised in respect of these losses as these subsidiaries have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses can be utilised.

Tax losses of approximately HK\$Nil (2015: HK\$72,661,000) attributable to the operations in the PRC that are available for offsetting against future profits may be carried forward for five years for the PRC Corporate Income Tax purpose.

Tax losses of approximately HK\$Nil (2015: HK\$3,759,000) attributable to the operations in Macau that are available for offsetting against future profits may be carried forward for three years for Macau complementary tax purpose.

c) Deferred tax liabilities not recognised

As at 31 December 2016 and 2015, the Group had no other significant potential unprovided deferred tax liabilities not recognised.

28. SHARE CAPITAL

	2016	2015
	HK\$'000	HK\$'000
Authorised:		
2,000,000,000 ordinary shares of HK\$0.01 each	20,000	20,000

A summary of movements in the Company's share capital is as follows:

	Number of shares in issue	Share capital
	'000	HK\$'000
At 1 January 2015	674,374	6,744
Share options exercised	3,113	31
At 31 December 2015 and 1 January 2016	677,487	6,775
Issue of shares upon exercise of share options <i>(note (i))</i>	650	6
Issue of share upon placing of shares <i>(note (ii))</i>	135,496	1,355
At 31 December 2016	813,633	8,136

Note:

- (i) During the year ended 31 December 2016, 650,000 ordinary shares of HK\$0.1 each were issued as a result of exercise of share option under the 2014 Scheme.
- (ii) On 3 October 2016, the Company and the placing agent entered into the placing agreement pursuant to which the placing agent agreed to place, on a best endeavour basis, to not less than six independent placees for up to 135,496,000 new shares at a price of HK\$0.329 per placing share. The placing was completed on 19 October 2016. The net proceeds of placing as general working capital.

Notes to the Financial Statements

For the year ended 31 December 2016

29. SHARE OPTION SCHEME

On 28 April 2011, the Company operates a share option scheme (the "Scheme") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Eligible participants of the Scheme include the Company's directors, including independent non-executive directors, other employees of the Group, suppliers of goods or services to the Group, customers of the Group, consultants, advisers and the Company's shareholders. The Scheme became effective on 23 May 2011 upon the listing of the Company's shares on the Stock Exchange. The Scheme will be in force for a period of 10 years commencing on the date on which the Scheme was adopted.

The maximum number of unexercised share options currently permitted to be granted under the Scheme is an amount equivalent, upon their exercise, to 10% of the shares of the Company in issue at any time. The maximum number of shares issuable under share options to each eligible participant in the Scheme within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of share options may be accepted within 21 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the board of directors, and shall commence at the grant date or commence after a vesting period of one year and end on a date which is not later than five years from the date of offer of the share options or the expiry date of the Scheme, if earlier.

The exercise price of share options is determinable by the directors, but may not be less than the highest of (i) the Stock Exchange closing price of the Company's shares on the date of offer of the share options; (ii) the average Stock Exchange closing price of the Company's shares for the five trading days immediately preceding the date of the offer; and (iii) the nominal value of the Company's shares.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings. Each option gives the holder the right to subscribe for one ordinary share in the Company and is settled gross in shares.

Notes to the Financial Statements

For the year ended 31 December 2016

29. SHARE OPTION SCHEME (continued)

The following share options were outstanding under the Scheme during the year:

	2016		2015	
	Weighted average exercise price	Number of options	Weighted average exercise price	Number of options
	HK\$ Per share	'000	HK\$ per share	'000
At 1 January	0.795	32,576	0.774	36,315
Granted during the year	–	–	1.21	1,500
Lapsed during the year	1.377	(7,200)	0.982	(2,126)
Exercised during the year	0.616	(650)	0.616	(3,113)
Outstanding at 31 December	0.63	24,726	0.795	32,576
Exercisable at 31 December	0.63	24,726	0.795	32,576

The weighted average share price at the date of exercise for shares options exercised during the year was HK\$1.03 (2015: HK\$0.88).

The options outstanding at 31 December 2016 had exercise prices of HK\$1.384 or HK\$0.616 or HK\$1.21 (2015: HK\$1.384 or HK\$0.616 or HK\$1.21) and a weighted average remaining contractual life of 2.55 years (2015: 3.01 years).

The exercise price and exercise period of the share options outstanding as at the end of the reporting period are as follows:

2016		
Number of options	Exercise price	Exercise period
'000	HK\$ per share	
600	1.21	13 May 2015 to 12 May 2020
24,126	0.616	11 July 2014 to 10 July 2019
24,726		

Notes to the Financial Statements

For the year ended 31 December 2016

29. SHARE OPTION SCHEME (continued)

2015	Exercise price	Exercise period
Number of options		
'000	HK\$per share	
900	1.21	13 May 2015 to 12 May 2020
24,776	0.616	11 July 2014 to 10 July 2019
6,900	1.384	13 December 2011 to 12 December 2016
<u>32,576</u>		

The fair value of the share options granted during the year ended 31 December 2015 was approximately 2015: HK\$712,000, HK\$0.47 each of which the Group recognised total expenses of approximately 2015: HK\$4,814,000 as a share option expense during the year ended 31 December 2015.

The fair value of equity-settled share options granted during the years ended 31 December 2015 was estimated as at the date of grant, using a binomial model, taking into account the terms and conditions upon which the options were granted.

The following table lists the inputs to the model used:

	2015
Dividend yield (%)	0
Expected volatility (%)	54.87
Risk-free interest rate (%)	1.243
Expected life of options (years)	5
Price of the Company's shares at the date of grant (HK\$ per share)	1.21

The expected life of the options is not necessarily indicative of the exercise patterns that may occur. The expected volatility is based on the historic volatility (calculated based on the weighted average remaining life of the share options), adjusted for any expected changes to future volatility based on publicly available information. Expected dividends are based on historical dividends. Changes in the subjective input assumptions could materially affect the fair value estimate.

No other feature of the options granted was incorporated into the measurement of fair value. At the end of the reporting period, the Company had 24,276,000 (2015: 32,576,000) share options outstanding under the Scheme.

At the date of approval of these financial statements, the Company had 24,276,000 (2015: 32,576,000) share options outstanding under the Scheme, which represented approximately 2.98% (2015: 4.81%) of the Company's shares in issue as at that date.

Notes to the Financial Statements

For the year ended 31 December 2016

30. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity in the financial statements.

The capital reserve of the Group represents the difference between the nominal value of shares of the subsidiaries acquired pursuant to the group reorganisation on 28 April 2011 and the nominal value of the ordinary shares of a subsidiary of the Company in exchange therefor.

The merger reserve represents the excess of the consideration for acquiring subsidiaries over the nominal value of the paid-up capital of the subsidiaries acquired.

In accordance with the Company Law of the People's Republic of China (the "PRC"), the Company's subsidiaries registered in the PRC are required to appropriate 10% of the annual statutory net profit after tax (after offsetting any prior years' losses) to the statutory reserve fund. When the balance of the statutory reserve fund reaches 50% of the subsidiaries' registered capital, any further appropriation is optional. The statutory reserve fund can be utilised to offset prior years' losses or to increase the registered capital. However, such balance of the statutory reserve fund must be maintained at a minimum of 50% of the registered capital after such usages.

The share option reserve relates to share options granted to directors and employees under the Company's share option scheme. Further information about share option is set out in note 29.

31. ACQUISITION OF A SUBSIDIARY

On 16 November 2015, the Group acquired 51% interest in WLS Limited from independent third parties. WLS Limited is engaged in retailing of spa and wellness products. The acquisition has been accounted for using acquisition method. The directors consider that the acquisition of WLS Limited will expand the business operations of the Group to spa and wellness industry. The Group has elected to measure the non-controlling interest in WLS Limited at the non-controlling interest's proportionate share of WLS Limited's identifiable net assets. The purchase consideration of HK\$3,000,000 for the acquisition was paid in cash at the acquisition date.

Notes to the Financial Statements

For the year ended 31 December 2016

31. ACQUISITION OF A SUBSIDIARY *(continued)*

The fair values of the identifiable assets and liabilities of WLS Limited as at the date of acquisition were as follows:

	Note	HK\$'000
Property, plant and equipment	13	1,217
Exclusive distribution rights	14	2,826
Cash and bank balances		143
Trade receivables		2,462
Inventories		2,842
Prepayments, deposits and other receivables		795
Trade payables		(1,517)
Accruals and other payables		(2,386)
Amounts due to non-controlling interests		(3,960)
Tax payable		(21)
Deferred tax liabilities	27	(466)
Total identifiable net assets at fair value		1,935
Non-controlling interests		(948)
		987
Goodwill on acquisition	14	2,013
Satisfied by cash		3,000

The trade receivables and other receivables acquired with a fair value of acquisition amounted to HK\$2,462,000 and HK\$51,000, respectively had gross contractual amounts of HK\$2,462,000 and HK\$51,000, respectively.

The Group incurred transaction costs of HK\$200,000 for this acquisition. These transaction costs have been expensed and are included in administrative and other operating expenses in the consolidated statement of profit or loss.

The factors which constitute the goodwill arising from the acquisition comprise of (i) the established track record of "Thann" in Hong Kong which is operated by WLS Limited with a proven track record of stable growth in turnover and profitability; and (ii) the future growth opportunities for the operation of "Thann" through the listed platform offered by the Group. None of the goodwill recognised is expected to be deductible for income tax purposes.

Notes to the Financial Statements

For the year ended 31 December 2016

31. ACQUISITION OF A SUBSIDIARY *(continued)*

An analysis of the cash flows in respect of the acquisition of a subsidiary is as follows:

	HK\$'000
Cash consideration	3,000
Less: cash and bank balances acquired	(143)
Net outflow of cash and cash equivalents included in cash flows from investing activities	2,857
Transaction costs of the acquisition included in cash flows from operating activities	200
	<u>3,057</u>

Since the acquisition, WLS Limited contributed HK\$4,021,000 to the Group's revenue and profit for the year of HK\$804,000 to the consolidated loss for the year between the date of acquisition and the end of the reporting period. Had the combination taken place at the beginning of the year, the revenue of the Group and the loss of the Group for the year would have been HK\$419,327,000 and HK\$49,353,000, respectively. The proforma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2015, or is it intended to be a projection of future results.

32. DISPOSAL OF SUBSIDIARIES

On 5 January 2015, the Group formed a 90% owned subsidiary in Hong Kong (the "Project Company"). On 16 February 2015, Milan Station Internet Technology Limited ("MSIT") a 90% owned subsidiary, entered into an equity transfer agreement with the Project Company, pursuant to which MSIT transferred its 100% equity interest in 潮袋 (上海) 網絡科技有限公司, a PRC registered subsidiary of the Group, to the Project Company at a consideration of RMB3,000,000, and pursuant to another supplementary agreement on the same date entered into with the Project Company, such consideration receivable of RMB3,000,000 was waived by MSIT. The Project Company then allotted new shares, which represent 61.1% of the enlarged entire issued share capital of the Project Company, to an independent third party (the "Investor") for a subscription price of HK\$13,750,000. Upon the completion of the subscription by the Investor on 2 March 2015, the Project Company has ceased to be a subsidiary of the Group. Although the Group held 35% equity interest in the Project Company, in accordance with shareholders deed entered into with other shareholders, the Group did not have the power to participate in the financial and operating policy decisions of the Project Company. The directors consider that the Group does not exercise significant influence over the Project Company because the Group does not have right to appoint any director in the board of directors and management of the Project Company. As a result, the Project Company was recognised as an available-for-sale investment of the Group.

Notes to the Financial Statements

For the year ended 31 December 2016

32. DISPOSAL OF SUBSIDIARIES (continued)

	HK\$'000
<hr/>	
Net assets disposed of	
Property, plant and equipment	626
Inventories	2,562
Trade receivables	54
Prepayments and other receivables	1,394
Cash and bank balances	303
Amounts due to fellow subsidiaries	(1,777)
Accruals and other payables	(756)
	<hr/>
	2,406
	<hr/>
Gain on disposal of subsidiaries:	
Cash consideration	–
Net assets disposed of	(2,406)
Non-controlling interests	(290)
Fair value of equity interest retained in the Project Company	5,600
	<hr/>
Gain on disposal before release of attributable reserve	2,904
Release of exchange fluctuation reserve upon disposal	(99)
	<hr/>
Gain on disposal of subsidiaries	2,805
	<hr/>
	HK\$'000
<hr/>	
Net cash outflow arising on disposal:	
Cash received	–
Bank balances and cash disposed of	(303)
	<hr/>
	(303)
	<hr/>

Notes to the Financial Statements

For the year ended 31 December 2016

33. TRANSACTIONS WITH NON-CONTROLLING INTERESTS

(a) Acquisition of additional interest in a subsidiary

On 16 February 2015, the Group entered into an agreement with a non-controlling interest pursuant to which, the Group acquired an additional 10% interest in MSIT at a consideration of HK\$10. The carrying amount of the non-controlling interests in MSIT at the date of acquisition was a debit balance of HK\$155,000. Upon completion of the acquisition on 2 March 2015, MSIT became a wholly owned subsidiary of the Group. The effect of changes in the ownership interest of MSIT on the equity attributable to owners of the Company during the year is summarised as follows:

	HK\$'000
Carrying amount of non-controlling interests acquired	(155)
Consideration paid to non-controlling interests	—
Excess of consideration paid recognised within interests	(155)

(b) Effects of transactions with non-controlling interests on the equity attributable to owners of the Company for the year ended 31 December 2015

	HK\$'000
Changes in equity attributable to owners of the Company arising from:	
– Acquisition of additional interests in a subsidiary	(155)
Net effect for transaction with non-controlling interests on equity attributable to owners of the Company	(155)

34. MATERIAL RELATED PARTY TRANSACTIONS

(a) The Group had the following material transactions with related parties during the year:

		2016	2015
	Notes	HK'000	HK'000
Rental expenses paid to related companies	(i), (a) to (c)	8,112	8,997
Purchases from a related company	(ii), (d)	44	384
Legal and professional expenses to a related company	(iii), (e)	66	296

Notes:

- (i) The Group has entered into lease agreements with certain related companies of which Mr. Yiu Kwan Tat ("Mr. Yiu"), Mr. Yiu Kwan Wai, Gary and Ms. Yiu Sau Wai ("Ms. Yiu") are also directors of these related companies. The rental expenses paid to these related companies were based on mutually agreed terms. Ms. Yiu has resigned as a director of the Company on 17 February 2014.
- (ii) Purchases from a related company, in which Mr. Yiu has beneficial interest, were made on mutually agreed terms.
- (iii) Legal and professional expenses to a related company, in which Mr. Tam B Ray, Billy, a non-executive director of the Company, is a partner, were made on mutually agreed terms.

Notes to the Financial Statements

For the year ended 31 December 2016

34. MATERIAL RELATED PARTY TRANSACTIONS *(continued)***(a) The Group had the following material transactions with related parties during the year:**
(continued)

During the year, the Company and the Group had the following continuing connected transactions, certain details of which are disclosed in compliance with the requirements of Chapter 14A of the Listing Rules.

Notes:

- (a) On 20 November 2012, Milan Station (Causeway Bay) Limited ("MS (CWB)"), a company incorporated in Hong Kong with limited liability and an indirect wholly owned subsidiary of the Company, and Excel Trend Limited ("Excel Trend"), a company incorporated in Hong Kong with limited liability and indirectly beneficially wholly owned by Mr. Yiu Kwan Tat ("Mr. Yiu"), the Chairman and an Executive Director, entered into a lease agreement ("2012 CWB Lease Agreement") in relation to the leasing of the premises situated at Areas E and F on the Ground Floor of Percival House, No. 83 Percival Street, Causeway Bay, Hong Kong for retail uses and which was expired on 31 December 2015. On 24 December 2015, MS (CWB) and Excel Trend entered into a new lease agreement to renew the 2012 CWB Lease Agreement for a period from 1 January 2016 to 31 December 2017. The total amount of rental expenses (inclusive of government rent, government rates and management fees) paid by MS (CWB) for the year was HK\$7.6 million.
- (b) On 20 November 2012, Milan Station (TST) Limited ("MS (TST)"), a company incorporated in Hong Kong with limited liability and an indirect wholly owned subsidiary of the Company, and Excel Win Limited ("Excel Win"), a company incorporated in Hong Kong with limited liability and indirectly beneficially wholly owned by Mr. Yiu, entered into a lease agreement ("2012 TST Lease Agreement") in relation to the leasing of the premises situated at Shops F-H on the Ground Floor of the South Seas Apartments, No. 81 Chatham Road South, Tsim Sha Tsui, Kowloon, Hong Kong for retail uses and which was expired on 31 December 2015. On 5 June 2014, MS (TST) and Excel Win entered into a lease agreement ("TST Lease Agreement B") in relation to the leasing of the premises situated at Shop I on Ground Floor of South Seas Apartments, No. 81 Chatham Road South, Tsim Sha Tsui, Kowloon, Hong Kong for the period from 1 June 2014 to 31 December 2015. On 30 December 2014, MS (TST) and Excel Win entered into a new lease agreement ("2014 TST Lease Agreement") to renew the 2012 TST Lease Agreement for a period from 1 January 2015 to 31 December 2015. The total amount of rental expenses (inclusive of government rent, government rates and management fees) paid by MS (TST) for the year was HK\$0.07 million. On 9 January 2015, Mr. Yiu ceased to be the director and shareholder of Excel Win.
- (c) On 20 November 2012, the Company, and Fully Art Limited ("Fully Art"), a company incorporated in Hong Kong with limited liability and the issued shares is owned as 50% by Mr. Yiu Kwan Wai, Gary, an Executive Director and as to 50% by Ms. Yiu Sau Wai ("Ms. Yiu"), resigned as an Executive Director on 17 February 2014, entered into a lease agreement ("2012 Waterfront Lease Agreement") in relation to the leasing of the premises situated at Flat B, 31st Floor of Tower 1, The Waterfront, 1 Austin Road West, Tsim Sha Tsui, Kowloon, Hong Kong for retail uses and which was expired on 31 December 2015. On 24 December 2015, the Company and Fully Art entered into a new lease agreement to renew the 2012 Waterfront Lease Agreement for a period from 1 January 2016 to 31 December 2017. The total amount of rental expenses (inclusive of government rent, government rates and management fees) paid by the Company for the year was HK\$0.5 million.
- (d) On 28 April 2011, the Company and Yes Lady Finance Company Limited ("Yes Lady"), a company incorporated in Hong Kong with limited liability and 50% of the issued shares of which is owned by Mr. Yiu, entered into a master supply agreement ("Previous Master Supply Agreement") in relation to the provision of advising services by the Company and the supply of pre-owned luxury branded handbags and provision of advertising space by Yes Lady and which was expired on 31 December 2013. On 19 December 2013, the Company and Yes Lady entered into the new master supply agreement to renew the Previous Master Supply Agreement for the period from 1 January 2014 to 31 December 2016. The amount paid by the Company does not exceed the cap amount of HK\$1,000,000.
- (e) On 28 April 2011, the Company and Messrs. Ho & Tam Solicitors ("Ho & Tam"), Mr. Tam B Ray, Billy, a Non-executive Director, is a partner, entered into a legal services agreement ("Previous Legal Services Agreement") in relation to provision of legal advisory services to the Group and which was expired on 31 December 2013. On 19 December 2013, the Company and Ho & Tam entered into a new legal services agreement to renew the Previous Legal Services Agreement for the period from 1 January 2014 to 31 December 2016. The amount paid by the Company does not exceed the cap amount of HK\$1,000,000.

The directors are of the opinion that the above transactions were conducted in the ordinary course of business of the Group.

Notes to the Financial Statements

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34. MATERIAL RELATED PARTY TRANSACTIONS *(continued)*

(b) Commitments under operating leases payable to related companies:

	2016	2015
	HK\$'000	HK\$'000
Within one year	8,112	8,112
In the second to fifth years, inclusive	–	8,112
	8,112	16,224

The leases related to the related companies run for an initial period of 1 to 2 years and the related commitments are included in note 35.

(c) Compensation of key management personnel of the Group:

	2016	2015
	HK\$'000	HK\$'000
Short-term employee benefits	20,673	17,763
Equity-settled share option expense	–	4,417
Post-employment benefits	163	125
	20,836	22,305

Further details of directors' and chief executive's emoluments are included in note 8 to the financial statements.

35. COMMITMENTS

(a) Operating lease commitments

The Group as lessee

The Group leases certain of its shops, office premises and warehouse under operating lease arrangements. Leases for these properties are negotiated for terms ranging from one to six years. Certain rentals for the use of shops are determined by reference to the revenue of the relevant shops for the year and the rentals for certain shops will be escalated by a fixed percentage per annum.

At 31 December 2016, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	2016	2015
	HK\$'000	HK\$'000
Within one year	47,665	42,376
In the second to fifth years, inclusive	32,187	55,679
	79,852	98,055

Notes to the Financial Statements

For the year ended 31 December 2016

35. COMMITMENTS *(continued)***(a) Operating lease commitments** *(continued)**The Group as lessor*

The Group sub-leased a property to a third party for Nil years (2015: 4.6 years).

At 31 December 2016, the Group had total future minimum lease receivables under non-cancellable operating lease falling due as follows:

	2016	2015
	HK\$'000	HK\$'000
Within one year	–	3,704
In the second to fifth years, inclusive	–	9,877
	–	13,581

The Group agreed an early-termination of the sub-lease agreement.

36. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

Financial assets

	2016	2015
	HK\$'000	HK\$'000
Available-for-sale investments	91,306	2,600
Other financial assets	2,911	–
Loans and receivables		
Investments in convertible bonds	7,468	–
Trade receivables	4,272	9,168
Financial assets included in prepayments, deposits and other receivables	21,816	21,087
Cash and cash equivalents	50,797	82,069
	84,353	112,324
	178,570	114,924

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For the year ended 31 December 2016

36. FINANCIAL INSTRUMENTS BY CATEGORY *(continued)*

Financial liabilities

	2016	2015
	HK\$'000	HK\$'000
Financial liabilities at amortised cost		
Trade payables	8,603	773
Financial liabilities included in accrued liabilities and other payables	13,628	18,679
Obligations under finance leases	4,899	860
	27,130	20,312

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise cash and cash equivalents and pledged bank deposits. The Group has various other financial assets and liabilities such as available-for-sale investment and trade receivables, financial assets included in prepayments, other financial assets, deposits and other receivables, financial liabilities included in accrued liabilities and other payables, and obligations under finance leases.

It is, and has been, throughout the year, the Group's policy that no trading in financial instruments shall be undertaken.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

At 31 December 2016 and 31 December 2015, the Group has no borrowing at variable interest rate and fixed interest rate that expire the Group's cash flow interest rate risk and fair value interest rate risk.

Price Risk

The Group is exposed to equity price risk mainly through its investment in listed equity securities. The directors of the Company manage this exposure by maintaining a portfolio of investments with different risk and return profiles. The Group's equity price risk is mainly concentrated in equity securities listed in Hong Kong industry sector quoted in The Stock of Exchange of Hong Kong Limited for the year ended 31 December 2016. The directors of the Company will monitor the risks and consider hedging the risk exposure should the need arise.

Equity price sensitivity analysis

The sensitivity analysis below have been determined based on the exposure to equity price risk at the end of the reporting period.

If the prices had been 15% higher/lower:

- Other comprehensive income for the year ended 31 December 2016 would increase/decrease by HK\$13,696,000 as a result of change in fair value of available-for-sales financial assets.

Notes to the Financial Statements

For the year ended 31 December 2016

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES *(continued)***Foreign currency risk**

The Group carries on its trading transactions mainly in HK\$, RMB, US dollars, Euro and Singapore dollars ("SGD"). In respect of transactional exposures of the Group in currencies other than the functional currency, the Group ensures that the net exposure is kept to an acceptable level. It is the policy of the Group to continue maintaining the balances of its sales and purchases in the same currency. Since HK\$ is pegged to US dollars, there is no significant exposure expected on US dollars transactions conducted by entities which functional currency is HK\$. The Group does not use derivative financial instruments to protect against the volatility associated with foreign currency transactions and other financial assets and liabilities created in the ordinary course of business.

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the RMB exchange rates, with all other variables held constant, of the Group's loss before tax.

	Increase/ (decrease) in RMB rate	Increase/ (decrease) in loss before tax
	%	HK\$'000
Year ended 31 December 2016		
If HK\$ weakens against RMB	5	(464)
If HK\$ strengthens against RMB	(5)	464
Year ended 31 December 2015		
If HK\$ weakens against RMB	5	(611)
If HK\$ strengthens against RMB	(5)	611

Credit risk

Since the Group trades only with recognised and creditworthy third parties, there is no requirement for collateral. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

The Group is not exposed to significant credit risk in relation to other financial assets such as cash and cash equivalents.

The Group reviews the recoverable amounts of individual debts at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts.

The Group does not provide any guarantees which would expose the Group to credit risk.

Further quantitative data in respect of the Group's exposure to credit risk arising from trade receivables, and cash and cash equivalents and pledged bank deposits are disclosed in notes 20 and 22 to the financial statements.

Notes to the Financial Statements

For the year ended 31 December 2016

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank borrowings. The Group regularly reviews its major funding positions to ensure that it has adequate financial resources in meeting its financial obligations.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was as follows:

	31 December 2016				Carrying amount
	On demand and less than 1 year	Over 1 year but less than 2 years	Over 2 years but less than 5 years	Total discounted cash outflows	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Trade payables	8,603	–	–	8,603	8,603
Financial liabilities included in accrued liabilities and other payables	13,628	–	–	13,628	13,628
Obligations under finance leases	1,717	1,475	2,225	5,417	4,899
	23,948	1,475	2,225	27,648	27,130

	31 December 2015				Carrying amount
	On demand and less than 1 year	Over 1 year but less than 2 years	Over 2 years but less than 5 years	Total discounted cash outflows	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Trade payables	773	–	–	773	773
Financial liabilities included in accrued liabilities and other payables	18,679	–	–	18,679	18,679
Obligations under finance leases	382	382	139	903	860
	19,834	382	139	20,355	20,312

Notes to the Financial Statements

For the year ended 31 December 2016

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES *(continued)***Fair value of financial instrument**

The fair values of financial assets and financial liabilities are determined as follows:

- i) the fair values of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices; and
- ii) the fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

The carrying amount of other financial assets and liabilities carried at amortised cost, approximate their respective fair values due to the relatively short-term nature of these financial instruments.

Fair value measurements recognised in the consolidated statement of financial position

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable as at 31 December 2016 and 2015.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active market for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the assets or liability that are not based on observable market data (unobservable inputs).

At 31 December 2016	Level 1	Level 2	Level 3	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Available-for-sale investment	91,306	–	–	–
Other financial assets	–	–	2,911	2,911

Notes to the Financial Statements

For the year ended 31 December 2016

37. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES *(continued)*

Fair value of financial instrument *(continued)*

Financial assets	Fair value at	Fair value Hierarchy	Valuation technique(s) and key input(s) and sensitivity
Available-for-sale investment	31/12/16 HK\$91,306,000	Level 1	Quoted bid prices in active market
Other financial assets	31/12/16 HK\$2,911,000	Level 3	Partial differential equation Key Inputs: Risk free rate, volatility, share price, discount rate, dividend yield. 5% decrease in discount rate would result in decrease in fair value by approximately HK\$125,000

Reconciliation of Level 3 fair value measurements	Other financial Assets
	HK\$'000
At 1 January 2016	–
Subscribed CBs	2,690
Change of fair value of other financial assets	221
	<u>2,911</u>

Capital management

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2016 and 2015.

The Group monitors capital using a current ratio, which is total current assets divided by total current liabilities. The Group's policy is to keep the current ratio above 1. As at 31 December 2016, the Group's current ratio was 7.0 (2015: 10.6).

Notes to the Financial Statements

For the year ended 31 December 2016

38. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2016	2015
	HK\$'000	HK\$'000
Non-current assets		
Property, plant and equipment	15	60
Investments in subsidiaries	42,000	42,000
Total non-current assets	42,015	42,060
Current assets		
Prepayments, deposits and other receivables	30,218	216
Tax recoverable	–	703
Due from subsidiaries	216,077	193,798
Cash and cash equivalents	6,384	4,677
Total current assets	252,679	199,394
Current liabilities		
Due to subsidiaries	31,467	18,411
Accrued liabilities and other payables	1,437	1,261
Total current liabilities	32,904	19,672
Net current assets	219,775	179,722
Net assets	261,790	221,782
	2016	2015
	HK\$'000	HK\$'000
Equity		
Issued capital	8,136	6,775
Reserves	253,654	215,007
Total equity attributable to owners of the Company	261,790	221,782

Approved and authorised for issue by the board of directors on 31 March 2017 and signed on its behalf by:

Hu Bo
Director

Cao Huijuan
Director

Notes to the Financial Statements

For the year ended 31 December 2016

38. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

(continued)

A summary of the Company's reserves is as follows:

	Share premium account	Capital reserve	Share option reserve	Accumulated losses	Total
	HK\$'000	HK\$'000 <i>(Note (a))</i>	HK\$'000	HK\$'000	HK\$'000
At 1 January 2015	173,102	555,000	7,403	(478,621)	256,884
Loss for the year and total comprehensive loss for the year	–	–	–	(48,577)	(48,577)
Equity-settled share-based transaction	–	–	4,814	–	4,814
Share issued under share option scheme <i>(Note (b))</i>	2,732	–	(846)	–	1,886
Transfer of share option reserve upon the lapse of share options	–	–	(820)	820	–
At 31 December 2015 and 1 January 2016	175,834	555,000	10,551	(526,378)	215,007
Loss for the year and total comprehensive loss for the year	–	–	–	(3,851)	(3,851)
Share issued under share option scheme <i>(Note (c))</i>	570	–	(176)	–	394
Issue of share upon placing	43,223	–	–	–	43,223
Share issue expense	(1,119)	–	–	–	(1,119)
Transfer of share option reserve upon the lapse of share options	–	–	(3,538)	3,538	–
At 31 December 2016	218,508	555,000	6,837	(526,691)	253,654

Notes:

- The Company's capital reserve represents the excess of the fair value of the shares of the subsidiaries acquired pursuant to the Reorganisation prior to the shares of the Company were listed on the Stock Exchange on 23 May 2011 (the "Listing"), over the nominal value of the Company's shares issued in exchange therefor.
- The subscription rights attaching to 3,113,000 share options were exercised at the subscription price of HK\$0.616 per share (Note 29), resulting in the issue of 3,113,000 shares for a total cash consideration after nil expenses, of HK\$1,917,000. An amount of HK\$846,000 was transferred from the share option reserve to share capital and share premium upon the exercise of the share options.
- The subscription rights attaching to 650,000 share options were exercised at the subscription price of HK\$0.616 per share (Note 29), resulting in the issue of 650,000 shares for a total cash consideration after nil expenses, of approximately HK\$400,000. An amount of approximately HK\$176,000 was transferred from the share option reserve to share capital and share premium upon the exercise of the share options.

Notes to the Financial Statements

For the year ended 31 December 2016

39. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 31 March 2017.

40. EVENTS AFTER THE REPORTING PERIOD

On 29 March 2017, the Group entered into an acquisition agreement with an independent third party in relation to the acquisition of entire equity interest of Brenda Enterprises Limited, a licensed money lender that is regulated under the Money Lenders Ordinance in Hong Kong, in cash consideration of HK\$1,700,000.

Further details relating to the acquisition is more particularly set out in the Company's announcement dated 29 March 2017.

Five Years Financial Summary

The following is a summary of the published results and assets and liabilities of the Group for the last five financial years prepared on the basis set out in the notes below.

	Year ended 31 December				
	2016	2015	2014	2013	2012
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
RESULTS					
REVENUE	318,802	399,679	615,863	698,007	676,444
Cost of sales	(252,154)	(308,007)	(482,317)	(544,730)	(532,461)
Gross profit	66,648	91,672	133,546	153,277	143,983
Other income and gains, net	(628)	16,044	3,555	10,529	9,825
Selling expenses	(69,788)	(94,216)	(132,379)	(138,387)	(109,442)
Administrative and other operating expenses	(70,098)	(60,858)	(57,175)	(57,744)	(52,286)
Finance costs	(206)	(428)	(990)	(1,343)	(1,380)
(LOSS)/PROFIT BEFORE TAX	(74,072)	(47,786)	(53,443)	(33,668)	(9,300)
Income tax expense	287	(849)	(82)	(4,296)	(4,630)
(LOSS)/PROFIT FOR THE YEAR	(73,785)	(48,635)	(53,525)	(37,964)	(13,930)
Attributable to:					
Owners of the Company	(72,820)	(48,242)	(52,918)	(37,520)	(13,918)
Non-controlling interests	(965)	(393)	(607)	(444)	(12)
	(73,785)	(48,635)	(53,525)	(37,964)	(13,930)

ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

	As at 31 December				
	2016	2015	2014	2013	2012
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
TOTAL ASSETS	291,470	254,459	323,923	380,962	415,417
TOTAL LIABILITIES	(28,969)	(27,047)	(53,275)	(58,180)	(57,124)
NON-CONTROLLING INTERESTS	(2,799)	(3,901)	(3,079)	(3,777)	(3,760)
	259,702	223,511	267,569	319,005	354,533

Note:

The consolidated results of the Group for each of the two years ended 31 December 2016 and 2015 and the consolidated assets and liabilities of the Group as at 31 December 2016 and 2015 are those set out on pages 56 to 58 of this annual report.

The summary above does not form part of the audited financial statements.



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米蘭站控股有限公司
MILAN STATION HOLDINGS LIMITED

(Incorporated in Cayman Islands with limited liability)

Stock Code: 1150

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