

JOINT SPONSORS, JOINT GLOBAL COORDINATORS AND JOINT BOOKRUNNERS
IN ALPHABETICAL ORDER





JOINT BOOKRUNNERS







UOB**KayHian** 

FINANCIAL ADVISOR



#### **IMPORTANT**

If you are in any doubt about any of the contents of this prospectus, you should obtain independent professional advice.



# RAZER INC.

雷蛇\*

(Incorporated in the Cayman Islands with limited liability)

#### Global Offering

the Global Offering

Number of Offer Shares under : 1,063,600,000 Shares (subject to the Over-

allotment Option)

Number of Hong Kong Offer Shares Number of International Offer Shares

106,360,000 Shares (subject to reallocation) 957,240,000 Shares (subject to reallocation and

the Over-allotment Option)

**Maximum Offer Price** 

HK\$4.00 per Offer Share, plus brokerage of 1%, SFC transaction levy of 0.0027% and Stock Exchange trading fee of 0.005% (payable in full on application in Hong Kong dollars and subject to refund)

US\$0.01 per Share Nominal value

1337 Stock code :

Joint Sponsors, Joint Global Coordinators and Joint Bookrunners (in alphabetical order)





Ioint Bookrunners (in alphabetical order)









Financial Advisor

# **EVERCORE**

Hong Kong Exchanges and Clearing Limited, The Stock Exchange of Hong Kong Limited and Hong Kong Securities Clearing Company Limited take no responsibility for the contents of this prospectus, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this prospectus.

A copy of this prospectus, with the documents specified in the section headed "Appendix V — Documents Delivered to the Registrar of Companies and Available for Inspection" in this prospectus, has been registered with the Registrar of Companies in Hong Kong as required by section 342C of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong). The Securities and Futures Commission of Hong Kong and the Registrar of Companies in Hong Kong take no responsibility for the contents of this prospectus or any other document referred to above.

The Offer Price is expected to be fixed by agreement between the Joint Global Coordinators (for themselves and on behalf of the Underwriters) and us on the Price Determination Date. The Price Determination Date is expected to be on or around Monday, November 6, 2017 (Hong Kong time) and, in any event, not later than Friday, November 10, 2017 (Hong Kong time). The Offer Price will not be more than HK\$4.00 per Offer Share and its currently expected to be not less than HK\$2.93 per Offer Share, unless otherwise announced. If, for any reason, the Joint Global Coordinators (for themselves and on behalf of the Underwriters) and us are unable to reach an agreement on the Offer Price by Friday, November 10, 2017, the Global Offering will not become unconditional and will lapse immediately.

The Joint Global Coordinators (for themselves and on behalf of the Underwriters) may, with our consent, where considered appropriate, reduce the number of Offer Shares and/or the indicative Offer Price range below that stated in this prospectus at any time prior to the morning of the last day for lodging applications under the Hong Kong Public Offering. In such case, notices of the reduction in the number of Offer Shares and/or the indicative Offer Price range will be published in the South China Morning Post (in English) and the Hong Kong Economic Times (in Chinese) not later than the morning of the last day for lodging applications under the Hong Kong Public Offering. Such notices will also be available on the website of the Stock Exchange at <a href="https://www.nazerzone.com">www.nazerzone.com</a>. Further details are set out in the sections headed "Structure of the Global Offering" and "How to Apply for Hong Kong Offer Shares" in this prospectus.

Prior to making an investment decision, prospective investors should consider carefully all of the information set out in this prospectus, including the risk factors set out in the section headed "Risk Factors" in this prospectus.

Prospective investors of the Hong Kong Offer Shares should note that the obligations of the Hong Kong Underwriters under the Hong Kong Underwriting Agreement to subscribe, or to procure subscribers, for the Hong Kong Offer Shares, are subject to termination by the Joint Global Coordinators (for themselves and on behalf of the Underwriters) if certain events occur prior to 8:00 a.m. on the day on which trading in the Shares commences on the Stock Exchange. Such grounds are set out in the section headed "Underwriting" in this prospectus. It is important that you refer to that section for further details.

The Offer Shares have not been and will not be registered under the U.S. Securities Act or any state securities law in the United States and may not be offered, sold, pledged or transferred within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirement under the U.S. Securities Act. The Offer Shares are being offered and sold (1) to QIBs in reliance on Rule 144A or another exemption from registration under the U.S. Securities Act and (2) outside the United States in offshore transactions in reliance on Regulation S under the U.S. Securities Act.

<sup>\*</sup> For identification purpose only

# **IMPORTANT**

The Company will be relying on Section 9A of the Companies (Exemption of Companies and Prospectuses from Compliance with Provisions) Notice (Chapter 32L of the Laws of Hong Kong) and will be issuing the **WHITE** and **YELLOW** Application Forms without them being accompanied by a printed prospectus. The contents of the printed prospectus are identical to the electronic version of the prospectus which can be accessed and downloaded from the websites of the Company at <a href="www.razerzone.com">www.razerzone.com</a> and the Stock Exchange at <a href="www.hkexnews.hk">www.hkexnews.hk</a> under the "HKExnews > Listed Company Information > Latest Listed Company Information" section, respectively.

Members of the public may obtain a copy of the printed prospectus, free of charge, upon request during normal business hours from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 at the following locations:

1. any of the following branches of the receiving banks for the Hong Kong Public Offering:

#### (a) Bank of China (Hong Kong) Limited

	Branch Name	Address
Hong Kong Island	Bank of China Tower Branch	3/F, 1 Garden Road
	Taikoo Shing Branch	Shop G1006, Hoi Sing Mansion, Taikoo Shing
	Aberdeen Branch	25 Wu Pak Street, Aberdeen
Kowloon	Tsim Sha Tsui East Branch	Shop 3, LG/F, Hilton Towers, 96 Granville Road, Tsim Sha Tsui East, Kowloon
	Lam Tin Branch	Shop 12, 49 Kai Tin Road, Lam Tin
New Territories	Tuen Mun San Hui Branch	G13-G14 Eldo Court, Heung Sze Wui Road, Tuen Mun
	City One Sha Tin Branch	Shop Nos. 24-25, G/F, Fortune City One Plus, No. 2 Ngan Shing Street, Sha Tin

# (b) The Bank of East Asia, Limited

	Branch Name	Address
Hong Kong Island	Main Branch	10 Des Voeux Road Central, Central
	Hennessy Road Branch	G/F, Eastern Commercial Centre, 395-399 Hennessy Road, Wanchai
Kowloon	Yaumatei Branch	G/F, 526 Nathan Road, Yaumatei

# **IMPORTANT**

- 2. any of the following offices of the Joint Global Coordinators:
  - (a) **Credit Suisse (Hong Kong) Limited**, at Level 88, International Commerce Centre, 1 Austin Road West, Kowloon, Hong Kong; and
  - (b) **UBS AG Hong Kong Branch**, at 52/F, Two International Finance Centre, 8 Finance Street, Central, Hong Kong; and
- 3. the Depository Counter of HKSCC at 1/F, One & Two Exchange Square, 8 Connaught Place, Central, Hong Kong.

Details of where printed prospectuses may be obtained will be displayed prominently at every branch of Bank of China (Hong Kong) Limited and The Bank of East Asia, Limited where WHITE Application Forms are distributed.

During normal business hours from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 at least three copies of the printed prospectus will be available for inspection at every location where the **WHITE** and **YELLOW** Application Forms are distributed as set out below.

# **EXPECTED TIMETABLE**

If there is any change in the following expected timetable of the Hong Kong Public Offering, we will issue an announcement in Hong Kong to be published in the South China Morning Post (in English) and in the Hong Kong Economic Times (in Chinese).

Latest time to complete electronic applications under the White Form eIPO service through the designated website at
www.eipo.com.hk (2)
Application lists open <sup>(3)</sup>
Latest time for (a) lodging WHITE and YELLOW Application Forms, (b) giving electronic application instructions to HKSCC and (c) completing payment of White Form eIPO applications by effecting internet banking transfer(s) or PPS payment transfer(s) (4)
Application lists close (3)
Expected Price Determination Date (5)
<ul> <li>Announcement of:</li> <li>the Offer Price</li> <li>the level of indications of interest in the International Offering</li> <li>the level of applications in the Hong Kong Public Offering; and</li> <li>the basis of allocation in the Hong Kong Public Offering</li> </ul>
to be published in the South China Morning Post (in English) and in the Hong Kong Economic Times (in Chinese), and on the website of the Stock Exchange at <a href="https://www.razerzone.com">www.hkexnews.hk</a> and the Company's website at <a href="https://www.razerzone.com">www.razerzone.com</a> (6) on or before
Announcement of results of allocations in the Hong Kong Public Offering (with successful applicants' identification document numbers, where appropriate) to be available through a variety of channels. (See the section headed "How to Apply for Hong Kong Offer Shares — Publication of results" in this prospectus) from
Results of allocations in the Hong Kong Public Offering will be available at <a href="www.iporesults.com.hk">www.iporesults.com.hk</a> with a "search by ID" function from
Dispatch of Share certificates and refund cheques/White Form e-Refund payment instructions (if applicable) on or before (7) Friday, November 10, 2017
Dealings in the Shares on the Stock Exchange expected to commence at

# **EXPECTED TIMETABLE**

Notes:

- (1) Unless otherwise stated, all times and dates refer to Hong Kong local times and dates.
- (2) You will not be permitted to submit your application under the **White Form eIPO** service through the designated website at <a href="www.eipo.com.hk">www.eipo.com.hk</a> after 11:30 a.m. on the last day for submitting applications. If you have already submitted your application and obtained an application reference number from the designated website prior to 11:30 a.m., you will be permitted to continue the application process (by completing payment of application monies) until 12:00 noon on the last day for submitting applications, when the application lists close.
- (3) If there is a "black" rainstorm warning or a tropical cyclone warning signal number 8 or above in force in Hong Kong at any time between 9:00 a.m. and 12:00 noon on Monday, November 6, 2017, the application lists will not open and will close on that day. Further information is set out in the section headed "How to Apply for Hong Kong Offer Shares Effect of bad weather conditions on the opening and closing of the application lists" in this prospectus.
- (4) Applicants who apply for Hong Kong Offer Shares by giving electronic application instructions to HKSCC via CCASS should refer to the section headed "How to Apply for Hong Kong Offer Shares — Applications for Hong Kong Offer Shares — Applying by giving Electronic Application Instructions to HKSCC via CCASS" in this prospectus.
- (5) The Price Determination Date is expected to be on or about Monday, November 6, 2017, and in any event, not later than Friday, November 10, 2017. If, for any reason, the Offer Price is not agreed between the Joint Global Coordinators (for themselves and on behalf of the Underwriters) and us on or before Friday, November 10, 2017, the Global Offering will not proceed and will lapse.
- (6) None of the websites or any of the information contained on the websites forms part of this prospectus.
- (7) Share certificates for the Hong Kong Offer Shares are expected to be issued on Friday, November 10, 2017, but will only become valid certificates of title provided that the Global Offering has become unconditional in all respects prior to 8:00 a.m. on Monday, November 13, 2017. Investors who trade Shares on the basis of publicly available allocation details prior to the receipt of Share certificates or prior to the Share certificates becoming valid certificates of title do so entirely at their own risk.
  - e-Refund payment instructions/refund cheques will be issued in respect of wholly or partially unsuccessful applications pursuant to the Hong Kong Offering and in respect of successful applicants in the event that the final Offer Price is less than the price payable per Offer Share on application.

The above expected timetable is a summary only. For details of the structure of the Global Offering, including its conditions, and the procedures for applications for Hong Kong Offer Shares, please refer to the sections headed "Structure of the Global Offering" and "How to Apply for Hong Kong Offer Shares" in this prospectus, respectively.

# **CONTENTS**

#### IMPORTANT NOTICE TO INVESTORS

This prospectus is issued by our Company solely in connection with the Hong Kong Public Offering and the Hong Kong Offer Shares and does not constitute an offer to sell or a solicitation of an offer to subscribe for or buy any security other than the Hong Kong Offer Shares. This prospectus may not be used for the purpose of, and does not constitute, an offer to sell or a solicitation of an offer to subscribe for or buy any security in any jurisdictions other than Hong Kong. The distribution of this prospectus and the offering and sale of the Offer Shares in other jurisdictions are subject to restrictions and may not be made except as permitted under the applicable securities laws of such jurisdictions pursuant to registration with or authorization by the relevant securities regulatory authorities or an exemption therefrom.

You should rely only on the information contained in this prospectus and the Application Forms to make your investment decision. We have not authorized anyone to provide you with information that is different from what is contained in this prospectus. Any information or representation not included in this prospectus or the Application Forms must not be relied on by you as having been authorized by our Company or any of the Relevant Persons. Information contained on our website at www.razerzone.com does not form part of this prospectus.

	Page
Expected Timetable	iii
Contents	v
Summary	1
Definitions	19
Glossary of Technical Terms	29
Forward-looking Statements	31
Risk Factors	32
Waivers from Strict Compliance with the Listing Rules and Exemption from Compliance with the Companies (Winding Up and Miscellaneous Provisions) Ordinance	65
Information about this Prospectus and the Global Offering	69
Directors and Parties Involved in the Global Offering	72
Corporate Information	76
History and Corporate Structure	78
Pre-IPO Investments	91
Industry Overview	103
Business	117
Directors and Senior Management	161
Financial Information	170

# **CONTENTS**

Share Capital	213
Substantial Shareholders	218
Cornerstone Investors	220
Relationship with Our Controlling Shareholders	225
Future Plans and Use of Proceeds	227
Underwriting	229
Structure of the Global Offering	239
How to Apply for Hong Kong Offer Shares	246
Appendix I — Accountants' Report	I-1
Appendix II — Unaudited Pro Forma Financial Information	II-1
Appendix III — Summary of the Constitution of our Company and Cayman Islands Companies Law	III-1
Appendix IV — Statutory and General Information	IV-1
Appendix V — Documents Delivered to the Registrar of Companies and Available for Inspection	V-1

This summary aims to give you an overview of the information contained in this prospectus. As this is a summary, it does not contain all the information that may be important to you. You should read the entire prospectus before you decide to invest in the Offer Shares. There are risks associated with any investment in the Offer Shares. Some of the particular risks associated with an investment in the Offer Shares are set out in the section headed "Risk Factors" in this prospectus. You should read that section carefully before you decide to invest in the Offer Shares.

#### **BUSINESS OVERVIEW**

For Gamers. By Gamers. TM We are the leading global lifestyle brand for gamers, according to Newzoo, that offers an integrated portfolio of gaming hardware, software and services. The Razer ecosystem delivers gamers a competitive edge, immersive gaming experiences and access to a comprehensive catalogue of digital entertainment. Our losses were US\$20.4 million, US\$59.6 million and US\$52.6 million for the years ended December 31, 2015 and 2016 and the six months ended June 30, 2017, respectively. We expect to remain loss-making for the years ending December 31, 2017 and 2018. We had negative net cash flow from operating activities for certain periods during the Track Record Period. We did not pay any dividends during the Track Record Period and do not intend to pay any dividends in the near future. Going forward, we plan to achieve profitability through the growth of our systems and peripherals businesses.

We operate in a large and growing addressable market of hardware, software and services for gamers. Games are a pervasive element of popular culture and integral to the modern way of life of the world's approximately 2.1 billion active gamers<sup>(1)</sup> in 2016, which is estimated to grow to approximately 2.7 billion active gamers in 2021, according to Newzoo. According to Frost & Sullivan, the global games market is the fastest growing segment within the global entertainment industry. In 2016, the global games market revenue of US\$101.1 billion exceeded both the global cinema and global music markets, which according to Frost & Sullivan, generated US\$39.9 billion and US\$48.4 billion respectively. As an early mover in professional competitive games, also known as esports, we are strategically positioned to capitalize on the opportunities in this segment which has grown rapidly in the past few years and has emerged as a standalone industry.

#### The Razer Brand

Razer was founded by gamers. Our passion for gaming and focus on creating premium gaming products that cater to the demanding requirements of gamers have propelled us to become a lifestyle brand for gamers. Our brand is recognized for its authenticity, high performance and industry-leading technology, and we have built an intensely devoted fan base. Our users include early adopters of technology, millennials and some of the most prominent trendsetters, such as top esports athletes, movie stars, leading music artists and social media celebrities.

Online social networks play a key role for us to attract and engage gamers. We partner with social media celebrities who promote our products to their millions of fans, and we sponsor top esports athletes who promote our brand at professional gaming events. We have one of the largest online social media followings globally among games and esports brands. As of June 30, 2017, we had approximately 7.8 million "Likes" on Facebook, 2.9 million followers on Twitter, 1.8 million followers on Instagram, 1.2 million subscribers on YouTube, 251,000 followers on WeChat and 158,000 followers on Weibo.

We are a leading brand in esports and have sponsored top esports athletes for over 12 years. As of August 31, 2017, *Team Razer*, our esports brand, comprised 140 top esports athletes from 24 different countries.

Through our loyal fan base, video streaming, strong social media presence and viral marketing, and as one of the pioneers of esports, we believe we are in a prime position to market to the growing gamer market worldwide.

<sup>(1)</sup> An active gamer is defined as an individual who plays games at least once a month or spends at least one hour on average per week playing games.

#### The Razer Ecosystem

We believe we have one of the largest integrated gaming ecosystems in the world. The Razer ecosystem consists of hardware, software and services designed and developed to integrate seamlessly and enhance personalized user experiences for gamers across different entertainment genres.

We believe our Razer ecosystem contributes to the successful launches of new hardware, software and services, creating a virtuous cycle.

#### Hardware

Since our founding, we have been able to continually innovate, develop and sell category-defining hardware. Our hardware, which includes premium gaming peripherals (including high-precision mice, fully customizable keyboards, audio devices, mouse mats and gaming console controllers) and systems (including laptops), deliver a competitive edge and immersive experiences for our users. Our products are manufactured to our specifications by independent contract manufacturers. We utilized 49, 54, 51 and 33 independent contract manufacturers as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively, for our hardware products.

Approximately 100.0%, 99.9%, 99.3% and 98.3% of our revenue was generated from the hardware segment for the years ended December 31, 2014, 2015 and 2016 and June 30, 2017, respectively. To date, we have sold over 27.5 million connected devices, and we have sold over US\$1 billion worth of hardware during the Track Record Period.

#### Software

At the core of our ecosystem is our *Razer Software Platform*, which had over 35 million registered users as of June 30, 2017. Our platform comprises *Razer Synapse*, an IoT platform, which allows users to access our software platform via our hardware devices; *Razer Chroma*, our proprietary RGB lighting technology system; and *Razer Cortex*, an all-in-one game launcher, game optimizer, game aggregator and price comparison engine. We believe these software offerings bring users to our ecosystem, keep them engaged and allow us to offer additional services to them.

#### Services

We have just begun to monetize our *Razer Software Platform* by offering services to our users. In March 2017, we launched our *zGold* virtual credits service, which allows gamers to purchase *zGold* and exchange it for digital content and items from various content providers. We entered into an arrangement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "*zGold-MOLPoints*." At the same time, we have announced a partnership with Three Group, the mobile telecommunications division of CK Hutchison, to distribute *zGold* in Hong Kong and Europe. We intend to further expand the reach of *zGold* and our services offerings directly and through more partnerships.

#### Mobile Devices

According to Newzoo, the mobile device industry is very competitive, characterized by two dominant players (Apple and Samsung), plus a handful of major manufacturers that are much smaller than the two market leaders. However, the mobile device industry is intensely competitive and the dominant players, as well as the rankings of the top companies, may change from year to year.

We have been exploring the mobile devices market for some time and believe there remain substantial areas of innovation and opportunities for disruption of the existing mobile devices market category. We are targeting to launch our first mobile device in the fourth quarter of 2017, initially in the United States and Europe. Our mobile device will have connectivity to the Razer ecosystem and will be optimized for mobile gaming and digital entertainment purposes. Our device will be targeted towards gamers and millennials as opposed to the mass market.

Our mobile device launch this year will be a foray, and not a full-scale entrance, into a new vertical. Initially, our mobile device production will be small-scale, and its distribution will be limited to certain geographies where we have a traditional foothold or where we have established strategic partnerships (such as CK Hutchison's Three Group). As we learn more about our mobile devices' users and the market, we plan to improve the mobile device incrementally. We expect mobile device revenue to be immaterial in 2017 and to start to be meaningful from 2018.

#### **Global Leadership**

We are a market leader in high-performance gaming products worldwide. Razer is the leading global brand in terms of ownership, across each of the peripheral categories based on an aggregate of China, Europe and the United States, according to Newzoo. Razer is also the third most popular gaming system brand among gamer-focused brands, behind companies which offer broader product portfolios.

We are currently the number one global gaming peripherals brand in China in terms of both awareness and preference, according to Newzoo. According to Newzoo, 39.5% of gamers in China named Razer as their preferred global brand in gaming peripherals, 10% more gamers than any other brand. In addition, according to Frost & Sullivan, the Razer brand is considered more authentic than any other gamer lifestyle brand in China.

We have established a global footprint in the games industry. We have a geographically diverse revenue base, generating 50.1% and 48.8% of our revenue from the Americas, 27.0% and 28.2% from EMEA and 22.9% and 23.0% from Asia Pacific, including 12.7% and 11.4% in China, in 2016 and the six months ended June 30, 2017, respectively. Our software platform can be accessed worldwide and our sales and distribution network extends across six continents and 65 countries, as of June 30, 2017.

#### **Intellectual Property**

Our brand, trade names, trademarks, trade secrets, patents, copyright, designs and other intellectual property rights are crucial to our business. To protect our intellectual property rights, we rely on a combination of trademark, trade secret, patent, copyright, design and other intellectual property-related laws in the jurisdictions in which we operate, as well as confidentiality agreements with our employees, sales agents, contractors and others.

In particular, in order to resolve a number of pending trademark opposition proceedings and disputes throughout the world over the use and registration of the "RAZER" mark and other related marks (the "Razer marks"), we entered into a worldwide Trademark Settlement and Co-Existence Agreement and a Royalty Agreement with Razor USA, a designer and manufacturer of personal transporters and electric rideables known for their scooters, on May 8, 2015 and June 25, 2017, respectively. Under the Trademark Settlement and Co-Existence Agreement, we paid Razor USA a non-refundable, one-time settlement payment, and each party released the other from any and all known and unknown claims, obligations and liabilities arising from or relating to either party's trademarks prior to the date of such agreement. Under the Royalty Agreement, Razor USA consented to our use of the Razer marks and trade name on or in connection with certain phone products in exchange for certain royalties.

Further, in order to resolve a similar issue in Europe, we entered into a License Agreement and a Toleration Agreement with a third party on December 22, 2008 and September 6, 2016, respectively. Under the License Agreement, we agreed not to use our Razer marks on, and to limit our applications and registrations for the Razer marks such that they exclude, computers and notebooks in certain territories. We further agreed to restrict our use and registration of such Razer marks in those territories in Class 9 to certain specified products. In exchange we made a lump sum payment as well as certain annual royalties. Under the Toleration Agreement, the third party consented, among others, to us extending our use of the RAZER trademarks in Class 9 to gaming notebooks and ultraportable notebooks in certain territories. In exchange, we agreed, among others, to certain annual royalties on net sales of such products in such territories. For details of these agreements, please see the section headed "Business — Intellectual Property" in this prospectus.

#### OUR INDUSTRIES AND COMPETITIVE LANDSCAPE

#### **Global Entertainment Industry**

The global entertainment industry includes cinema, TV and video and games. Total revenue for the global entertainment industry was US\$869.8 billion in 2016 and is expected to grow to US\$950.9 billion in 2021. According to Frost & Sullivan, the global entertainment industry is likely to benefit from several social, demographic and economic trends.

#### **Global Games Market**

The global games market comprises gaming console, mobile and PC games (excluding hardware). According to Frost & Sullivan, the global games market is the fastest growing segment within the global entertainment industry. The global games market generated US\$84.7 billion in revenue in 2014, US\$101.1 billion in 2016 and is expected to generate US\$132.7 billion in 2021.

According to Newzoo, there were approximately 2.1 billion active gamers worldwide in 2016, which is expected to grow to approximately 2.7 billion active gamers in 2021.

# **Global Gaming Hardware Market**

The global gaming hardware market primarily consists of gaming peripherals, gaming systems and mobile devices. In 2016, the global gaming peripherals market generated US\$2.2 billion in revenue, while the gaming systems market generated US\$19.3 billion, according to Newzoo.

Razer is the leading global brand in terms of ownership, across each of the peripheral categories based on an aggregate of China, Europe and the United States, according to Newzoo. Razer is also the third most popular gaming system brand among gamer-focused brands, behind companies which offer broader product portfolios.

# Global Gaming Software and Services Market

The emergence of independent third-party software applications is closely connected to the growing popularity of desktop and laptop PC gaming and competitive gaming. The main types of software applications that are generally used while gaming, but are independent of the games themselves, include game launchers (such as *Razer Cortex*), game-related cloud software (such as *Razer Synapse* and *Razer Chroma*), game video recording (such as *Razer Cortex*: Gamecaster feature) and communication software. With the increasing focus on the sale of "in-game" downloadable digital content, most games now have their own virtual credits service, which players can use to purchase "in-game" items. Notably, there is no single virtual credits service that is widely adopted by all game publishers globally.

#### **Global Esports Market**

With a global audience of 322 million people in 2016, esports has become a standalone industry, generating around US\$500 million in sponsorships, advertising, fees from game publishers, media rights, merchandise and tickets in 2016. Global esports revenue is forecasted to increase with a 24.1% CAGR from 2017, set to reach US\$1.65 billion in 2021. Brands, media and sports companies across the globe are increasingly investing in this industry. The global esports audience is expected to grow to 386 million in 2017 and will continue to increase rapidly, with a 14.6% CAGR, reaching 665 million in 2021. China has the largest esports audience with 106 million people in 2016 and is expected to remain the largest in 2021, reaching a total of 218 million at a CAGR of 14.6% from 2017.

See the section headed "Industry Overview" in this prospectus for more information on our industries.

#### **OUR STRENGTHS**

We believe the following strengths create a unique and leading position for us within the global games industry:

- Leading global lifestyle brand for gamers;
- Global footprint;
- Leading position in a large and growing addressable market;
- Superior gaming and entertainment experience enabled by our integrated ecosystem;
- Strong track record of innovation and creation of category-defining experiences;
- Established strategic relationships with leading players in the games and entertainment industry; and
- Visionary management team with deep industry experience and a strong gaming-focused culture.

#### **OUR STRATEGY**

Our principal business objectives are to focus on enhancing the gamer experience through an integrated ecosystem of gaming hardware, software and services. We intend to continue this focus and broaden the appeal of our brand and ecosystem to include verticals appealing to gamers and millennials by pursuing the following strategies:

- Broaden the appeal of our brand;
- Continue to introduce innovative, category-defining experiences; and
- Deepen global market penetration.

#### **OUR CUSTOMERS**

We sell our products directly through *RazerStores* and on our online store, and indirectly through a global distribution network of distributors and retailers. Our products can be found in large global online and offline retailers such as Amazon.com, Best Buy and Walmart in North America; Fnac, MediaMarkt and Saturn in Europe; and JD.com and Tmall in China. In 2015 and 2016, our largest customer was a distributor in China. In 2015, Eternal Asia, whose contract terms are substantially similar to our standard framework agreement, accounted for approximately 13.5% of our revenue, and in 2016, Eternal Asia accounted for approximately 10.9% of our revenue. In the six months ended June 30, 2017, our largest customer was Amazon.com, which accounted for 11.2% of our revenue. Our top five customers accounted for 35.2%, 38.9%, 34.8% and 36.2% of our revenue in 2014, 2015, 2016 and the six months ended June 30, 2017, respectively. To the best of our knowledge, as of the Latest Practicable Date, all of our distributors and retailers were independent third parties and none of our distributors and retailers were controlled by former employees of Razer. The Company changed its primary China distributor from Beijing Digital to Eternal Asia in 2014, due to commercial reasons.

#### **OUR SUPPLIERS**

Our suppliers primarily include (i) contract manufacturers and suppliers for our hardware and other products, (ii) data storage and bandwidth providers, and server hosting and bandwidth leasing companies and (iii) payment channels.

Contract manufacturers and suppliers. We work closely with our manufacturers to ensure a smooth production process. These manufacturers are responsible for producing mock-ups, prototypes, certain aspects of mechanical and electronic design as well as production tooling. Our contract manufacturers are primarily located in China and Taiwan. We utilized 49, 54, 51 and 33 independent contract manufacturers as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively, for our peripherals and systems products. We generally engage multiple manufacturers. For product categories where we engage only one manufacturer, we believe there are alternative manufacturers which are readily accessible in the market.

Purchases from our five largest suppliers (including both manufacturers and service providers) for each of 2014, 2015, 2016 and the six months ended June 30, 2017 accounted for approximately 80.5%, 80.9%, 77.2% and 77.7% of our total purchase amount during those periods, respectively. Our largest supplier for each of 2014, 2015, 2016 and the six months ended June 30, 2017 accounted for approximately 31.3%, 30.9%, 27.9% and 32.4% of our total purchase amount during those periods, respectively. As of June 30, 2017, we had maintained business relationships with our five largest suppliers for at least four years.

**Data storage and bandwidth.** We employ the services of commercial cloud service providers for most of our content delivery network (CDN) needs and for most of our computing, storage, server hosting and bandwidth needs to run our Internet-based applications.

**Payment channels.** We engage third-party software and service providers for our online store and *RazerStores*. We have entered into or are planning to enter into payment service agreements with payment channels including PayPal, major credit cards, prepaid cards, prepaid methods, and direct carrier billing companies.

#### OUR DESIGN PROCESS

We achieve truly holistic design by controlling the entire design process in-house from product development to software coding to final packaging. Our typical hardware design process involves producing multiple design iterations, creating mock-ups for evaluation and then multiple working prototypes for in-the-field testing and validation, followed by extensive testing. We then go through the rigor of this process as many times as necessary to produce an uncompromisingly high-performance product with our distinctive look and feel. We conduct research and development of software technology in-house, from product development to user interface design, engineering development, and the development of technology components. Our design teams are led by Mr. Tan, our co-founder and chief executive officer, who is supported by design teams based in California, Singapore and Taiwan. We had 192, 248, 309 and 307 in-house research and design team personnel as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively.

#### RISK FACTORS

Our business and the Global Offering involve certain risks, which are set out in the section headed "Risk Factors" in this prospectus. You should read that section in its entirety before you decide to invest in the Offer Shares. Some of the major risks we face include:

- We are dependent on our brand, our distinctive logo and our reputation in the gamer community and among millennials for our sales and future growth.
- If we are unable to continue to develop innovative and popular products, demand for our products may suffer.
- We have incurred losses in the past and may incur losses in the future or be unable to achieve or maintain profitability.
- Our revenue, gross margins and profitability can vary significantly depending on multiple factors, which can result in unanticipated fluctuations in our operating results.
- We may not be able to continue or manage our rapid growth. If we are unable to continue or manage our growth, our corporate culture may deteriorate and our business, financial condition and results of operations may be materially and adversely affected.
- We had negative net cash flow from operating activities for certain periods during the Track Record Period. If we are unable to generate positive net cash flow from operating activities and cannot obtain sufficient external financing to meet our financial needs and obligations, our business, financial condition and results of operations may be materially and adversely affected.
- If the games industry does not grow as expected or declines, our ability to expand our business and generate positive operating results could be materially and adversely affected.

- We are subject to government regulation across our business, and the implementation of laws and regulations which negatively impact our business and gaming may cause us to incur substantial costs or require us to change our business practices.
- Any changes to the regulatory landscape or any unforeseen regulatory regime related to our new products and services or any litigation related to unknown or unforeseen risks with the use of our products and services could materially and adversely affect our business, financial condition and results of operations.
- Technological developments or other changes in our industry could render our products and services less competitive or obsolete, which would negatively impact our business, our financial condition and results of operations.
- A significant portion of our revenue is derived from the peripherals category.

#### PRE-IPO INVESTMENTS

The Company has issued six rounds of Preferred Shares, a summary of which is set out below:

	Series A Preferred Shareholders <sup>(1)</sup>	Series B-1 Preferred Shareholders <sup>(1)</sup>	Series B-2 Preferred Shareholders	Series B-3 Preferred Shareholders	Series C Preferred Shareholders	Series D Preferred Shareholders
Cost per Preferred Share paid	US\$76.15	US\$386.83	US\$511.48	US\$1,737.43	US\$1,737.44	US\$2,304.80
Date of the agreement(s)	May 16, 2007, October 25, 2007 and January 1, 2010	October 1, 2011 and January 20, 2012	April 17, 2013	September 30, 2014	February 21, 2016 and September 4, 2016	April 12, 2017
Date on which investment was fully settled	February 3, 2010	March 19, 2012	May 29, 2013	March 31, 2015	December 1, 2016	May 15, 2017
Total number of Preferred Shares issued	78,051	36,926	24,341	2,877	71,945	18,804
Cost per Share paid after taking into account the effect of the Capitalization Issue <sup>(2)</sup>	HK\$0.07	HK\$0.36	HK\$0.47	HK\$1.61	HK\$1.61	HK\$2.14
Discount to the Offer Price <sup>(3)</sup>	98.0%	89.7%	86.3%	53.5%	53.5%	38.3%

#### Notes:

- (1) These represent the preferred shares originally allotted and issued by Razer (Asia Pacific) which were exchanged for the same number of Preferred Shares that the Company allotted and issued on November 8, 2012, pursuant to the restructuring as further described in the section headed "History and Corporate Structure Our Corporate History and Major Shareholding Changes of Our Group 6. 2012 Restructuring, Allotment and Issue of Shares, Series A Preferred Shares and Series B Preferred Shares by the Company" in this prospectus.
- (2) Cost per Share paid calculated by dividing the total consideration paid by the total number of Shares held following conversion of the relevant Preferred Shares to Shares and the Capitalization Issue in relation to each series of the Pre-IPO Investments.
- (3) The discount to the Offer Price is calculated based on the assumption that the Offer Price is HK\$3.47 per Share, being the mid-point of the indicative Offer Price range of HK\$2.93 to HK\$4.00, on the basis that 8,863,020,913 Shares are expected to be in issue immediately upon completion of the Capitalization Issue, the Global Offering (including completion of the conversion of the Preferred Shares into Shares) and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

Pursuant to the Shareholders' Agreement entered into by the Company and the Pre-IPO Investors, the Pre-IPO Investors have been granted certain special rights, all of which shall automatically terminate upon Listing when the Preferred Shares are converted into Shares.

Upon the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares, the Shares held by the Pre-IPO Investors (i.e., all Pre-IPO Investors excluding Chen Family (Hivemind) Holdings Limited, Lim Teck Lee Land Pte Ltd, Primerose Ventures Inc. and Sandalwood Associates Limited) will count towards part of the public float.

For the details of the allotment and issue of the Series A, Series B-1, Series B-2, Series B-3, Series C and Series D Preferred Shares and the conversion of such Preferred Shares into Shares, please refer to the section headed "History and Corporate Structure — Our Corporate History and Major Shareholding Changes of Our Group" in this prospectus.

For the details of the allotment and issue of Shares by the Company as consideration for the transactions involving Slot Speaker Technologies, Inc. ("SST," formerly known as THX Ltd.), Nextbit Systems Inc., and MOL Global, please refer to the section headed "History and Corporate Structure — Our Corporate History and Major Shareholding Changes of Our Group" in this prospectus. Shareholders which were allotted Shares in connection with the Pre-IPO Investments do not have any special rights.

#### OUR SHAREHOLDING STRUCTURE

#### The Controlling Shareholders

Immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares), Chen Family (Hivemind) Holdings Limited will directly hold 33.0% of the issued share capital in the Company. Chen Family (Hivemind) Holdings Limited is wholly-owned by Chen Family (Global) Holdings Limited. Chen Family (Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Family (Hivemind) Holdings Limited and Chen Family (Hivemind) Holdings Limited, hold 33.0% of the issued share capital in the Company. Therefore, Mr. Tan (as the settlor and the investment advisor of the Chen Family Trust), Chen Family (Global) Holdings Limited and Chen Family (Hivemind) Holdings Limited are the Controlling Shareholders of our Company.

None of our Controlling Shareholders nor any of our Directors is, as of the Latest Practicable Date, interested in or engaged in any business, other than our Company, which competes or is likely to compete, either directly or indirectly with our Group's business and which requires disclosure pursuant to Rule 8.10 of the Listing Rules. Our Directors believe that our Company is capable of carrying out its business independently of our Controlling Shareholders and his or its associates. For further information, please see the section headed "Relationship with our Controlling Shareholders" in this prospectus.

# 2016 Equity Incentive Plan

The Company adopted a 2016 Equity Incentive Plan by a resolution of our Board on July 25, 2016 and a resolution of our Shareholders on August 23, 2016 (and subsequently amended by our Board and our Shareholders on October 25, 2017). RSUs granted under the 2016 Equity Incentive Plan are not subject to the provisions of Chapter 17 of the Listing Rules as they do not involve the grant of options by our Company to subscribe for new Shares. Please refer to the section headed "Appendix IV — Statutory and General Information — E. 2016 Equity Incentive Plan" in this prospectus for further details.

# FINANCIAL PERFORMANCE DURING THE TRACK RECORD PERIOD

We were founded in 2005 with the initial goal of developing high-end peripherals devices targeting the gamer community. By 2014, we had become a leader in the gaming peripherals market and generated US\$20.3 million in profit and US\$315.2 million in revenue for the year.

During the Track Record Period, our revenue increased from US\$315.2 million in 2014 to US\$392.1 million in 2016, representing a CAGR of 11.5% and increased by 29.7% from US\$152.7 million for the six months ended June 30, 2016 to US\$198.0 million for the same period in 2017. From 2014 to 2016, our revenue increased from US\$135.2 million to US\$196.7 million in the Americas, from US\$96.6 million to US\$105.7 million in EMEA and from US\$83.5 million to US\$89.7 million in Asia Pacific, including China. From the six months ended June 30, 2016 to the same period in 2017, our revenue increased from US\$77.0 million to US\$96.7 million in the Americas, from US\$40.5 million to US\$55.9 million in EMEA and from US\$35.2 million to US\$45.4 million in Asia Pacific including China.

In 2015, our revenue increased 1.4% to US\$319.7 million with a loss of US\$20.4 million. In 2016, our revenue grew 22.6% to US\$392.1 million with a loss of US\$59.6 million.

Our revenue increased by 29.7% from US\$152.7 million in the six months ended June 30, 2016 to US\$198.0 million in the six months ended June 30, 2017. Our losses were US\$20.2 million and US\$52.6 million for the six months ended June 30, 2016 and 2017, respectively.

Excluding the impact of share-based payments, a one-time settlement payment in 2015, expenses related to securities offerings (namely a contemplated offering in 2015 and this offering in 2017), and impairment of acquisition-related intangible assets in 2016, we had an adjusted profit of US\$20.3 million in 2014, and our adjusted losses were US\$6.2 million and US\$20.3 million in 2015 and 2016, respectively. Our adjusted losses were US\$20.2 million and US\$21.3 million for the six months ended June 30, 2016 and 2017, respectively. See "Financial Information — Non-IFRS Measure: Adjusted Profit/(Loss)." The share-based payments are related to the initial grants we made under the 2016 Equity Incentive Plan. In 2016, US\$38.5 million of share-based compensation expenses were reflected in our operating expenses, and in the six months ended June 30, 2017, US\$26.1 million of share-based compensation expenses, including additional grants in 2017, were reflected in our operating expenses. Grants subsequent to the initial grant in 2016 are expected to be significantly smaller in grant value. Such grants will continue to be recorded as an expense over the respective vesting periods but will be adjusted from profit/(loss) for the year to arrive at the adjusted profit/(loss).

We attribute the losses we incurred during the Track Record Period to several strategic initiatives that we undertook to launch new products and services and to position us for further growth in the future. These initiatives include:

• Channel Realignment. In 2013 and 2014, we saw a shifting trend in buying behavior generally in the marketplace towards online and direct sales. Therefore, in 2015 we implemented a strategic initiative to realign our distribution channels to more direct sales, which we believe will help improve our margins and working capital in the long-run and allow us to reach more customers directly. We shifted the strategic focus of our global sales team from increasing sales in 2015 to accomplishing the channel realignment and maintaining 2014 sales levels in 2015. In connection with this initiative, we also embarked on our online to offline, or O2O strategy, invested in and began operating RazerStores and increased our ecommerce sales through our online store, <a href="www.razerstore.com">www.razerstore.com</a>, which resulted in the increase in operating expenses such as increased fees paid to third-party ecommerce service providers. Upon successful completion of our channel realignment, in 2016, we redirected the focus of our global sales team to resume efforts to increasing sales. As a result, our revenues increased 22.6% in 2016, and 29.7% in the six months ended June 30, 2017, respectively, as compared to the previous periods.

- Development of Systems Business. During the Track Record Period, we continued to invest into our Systems segment. In 2015, we stepped up our operating expenses in anticipation of new systems product launches in 2016, including the Razer Blade Stealth, which rounded out our suite of three main product lines of laptops, namely Razer Blade Stealth, Razer Blade and Razer Blade Pro and the updated versions of the Razer Blade and Razer Blade Pro. In 2017, we began scaling up the launch of our systems products outside the United States to Europe and Asia, where there was strong demand for our products by users who had previously not been able to purchase our systems due to the initial launch being primarily limited to the United States and through our direct sales channel. As a result of the investment in our systems business and gearing up for new markets, we incurred increased operating expenses to increase the percentage contribution of system sales to our group revenue from 12.9% in 2014 to 31.4% in the six months ended June 30, 2017. As we ramped up this business, increased sales volumes and achieved economies of scale, the gross profit margin of our Systems segment has increased to 7.8% in the six months ended June 30, 2017, and we believe that further increased sales volumes and greater economies of scale should lead to further improvement in the profitability for our systems business.
- Investments Related to New Product Categories. As we explore specific, under-addressed gamer needs and introduce new products and services that optimize performance, design and other attributes desired by gamers, we incur start-up investments costs for the first few years prior to generating revenue, where we may experience low gross margins initially until sales volume reaches economies of scale for both the production and marketing of new products. During the Track Record Period, we invested in software offerings such as Razer Synapse, Razer Chroma and Razer Cortex, which are not expected to generate revenue but will further engage our user base and help build our ecosystem and services offerings, as well as in zGold, which we launched in March 2017. Additionally, we continue to invest in service offerings, which are expected to generate revenue in the future. For our mobile device, expected to be launched in the fourth quarter of 2017, we have already incurred selling and marketing expenses and research and development expenses during the Track Record Period and expect revenue to be immaterial in 2017 and to start to be meaningful from 2018 and do not expect to achieve profitability in this product area in the next few years. However, in the longer term, as we gradually scale up our mobile devices business and our sales volume generates economies of scale, we expect this product area to become profitable. For the expansion into new product categories, we have also made strategic acquisitions of assets and hired key management and engineering personnel during the Track Record Period which has resulted in increased operating expenses including increased personnel costs.

Going forward, we plan to achieve profitability primarily through the growth of our systems and peripherals businesses. Specifically, we expect that our systems business, to which we have contributed a significant amount of resources in the past few years, will experience high growth and be a key driver of our overall scale, revenue growth and profitability, as we expand the availability of our systems outside of the United States to Europe and Asia, and begin to benefit from economies of scale and improvement in gross profit margin as we expand this business. In addition, we expect to maintain continued steady and strong growth of our more established peripherals business as we continue to introduce new products within this segment.

The following tables set forth our revenue by amount and as a percentage of our revenue for the periods presented by segment, geographic region and sales channel:

	F	For the Year Ended December 31,							For the Six Months Ended June 30,			
	201	2014 2015			2016		2016 (unaudited)		2017			
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%		
			(	in thous	sands, exce	ept perc	entages)					
Segment Revenue:												
Hardware												
Peripherals	274,560	87.1	282,392	88.3	298,626	76.2	122,456	80.2	132,464	66.9		
Systems	40,624	12.9	37,085	11.6	90,697	23.1	29,423	19.3	62,296	31.4		
Software and Services	63	0.0	148	0.1	95	0.0	64	0.0	110	0.1		
Others			81	0.0	2,681	0.7	738	0.5	3,134	1.6		
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0		

	For the Year Ended December 31,							For the Six Months Ended June 30,			
	2014		2015		2016		2016 (unaudited)		2017		
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%	
			(	in thous	sands, exce	ept perc	entages)				
Geographic Region:											
Americas	135,189	42.9	135,351	42.3	196,661	50.1	76,994	50.4	96,701	48.8	
EMEA	96,605	30.6	102,223	32.0	105,712	27.0	40,508	26.5	55,895	28.2	
Asia Pacific (ex-China) .	38,939	12.4	37,175	11.6	39,977	10.2	16,825	11.0	22,755	11.6	
China	44,514	14.1	44,957	14.1	49,749	12.7	18,354	12.1	22,653	11.4	
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0	

	F	or the	Year Ende	d Decer	nber 31,		For th	_	Ionths End e 30,	ded
	201	4	2015 2016		6 2016 (unaudited)		-	2017		
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%
			(1	in thous	sands, exce	ept perc	entages)			
Sales Channel:										
Distributors	187,193	59.4	192,697	60.2	197,502	50.3	78,910	51.7	88,769	44.8
Retailers	96,101	30.5	85,549	26.8	109,308	27.9	40,968	26.8	63,782	32.2
Direct Sales	31,953	10.1	41,460	13.0	85,289	21.8	32,803	21.5	45,453	23.0
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0

The following table sets forth our gross profit and gross margin by segment for the periods indicated:

		For the Year Ended December 31,							For the Six Months Ended June 30,			
	2014		201	2015		2016		2016 (unaudited)		7		
	US\$	Gross Margin	US\$	Gross Margin	US\$	Gross Margin (%)	US\$	Gross Margin (%)	US\$	Gross Margin (%)		
	USÞ	(70)	USĢ	` '	sands, exc	` /		(%)	USĢ	(70)		
Gross Profit by Segment: Hardware				( #110#	ourus, cae	opt perce						
Peripherals	106,263	38.7	98,552	34.9	105,478	35.3	40,647	33.2	46,856	35.4		
Systems	1,680	4.1	1,772	4.8	2,617	2.9	(17)	(0.1)	4,828	7.8		
Software and Services .	30	47.6	112	75.7	81	85.3	57	89.1	64	58.2		
Others		_	(235)	(290.1)	1,275	47.6	(46)	(6.2)	2,767	88.3		
Total	107,973	34.3	100,201	31.3	109,451	27.9	40,641	26.6	54,515	27.5		

We generate a significant majority of our revenue from the sale of Peripherals. In 2014, 2015, 2016 and the six months ended June 30, 2017, we sold 6,749,866, 6,825,509, 7,407,528 and 3,052,022 units of Peripherals at an ASP of US\$40.7, US\$41.4, US\$40.3 and US\$43.4, respectively.

The other major component of our hardware revenue comes from the sale of Systems, which primarily comprises the sale of premium gaming laptops, namely *Razer Blade Stealth*, *Razer Blade* and *Razer Blade Pro*. The following table sets forth our revenue, number of units sold and ASP for each of our three lines of laptops for the periods presented.

Razer Blade Stealth	For the Yea	nr Ended Decei	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Revenue (US\$ in					
thousands)	_	_	36,030	14,800	14,289
Number of Units Sold	_	_	31,816	12,700	11,730
ASP (US\$)	_	_	1,132	1,165	1,218

Razer Blade	For the Yea	ar Ended Dece	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Revenue (US\$ in					
thousands)	28,535	30,116	45,597	13,110	37,117
Number of Units Sold	14,799	14,745	23,701	6,766	19,278
ASP (US\$)	1,928	2,042	1,923	1,938	1,925

Razer Blade Pro	For the Yea	nr Ended Dece	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Revenue (US\$ in					
thousands)	12,244	6,546	4,355	130	9,309
Number of Units Sold	5,016	3,194	974	62	2,442
ASP (US\$)	2,441	2,049	4,471	2,097	3,812

Revenue from other segments was immaterial during the Track Record Period.

We had a profit of US\$20.3 million in 2014, and our losses were US\$20.4 million and US\$59.6 million in 2015 and 2016, respectively. Our losses were US\$20.2 million and US\$52.6 million for the six months ended June 30, 2016 and 2017, respectively. Losses were due to increases over the Track Record Period in operating expenses in connection with the expansion of our product offerings and an initial grant of RSUs to our employees, among other reasons. We had a loss of US\$52.6 million in the six months ended June 30, 2017, which was due to increases in operating expenses in connection with share-based compensation expenses, salaries and benefits in line with headcount increase and listing-related expenses.

Excluding the impact of share-based payments, a one-time settlement payment in 2015, expenses related to securities offerings, namely a contemplated offering in 2015 and this offering in 2017, and impairment of acquisition-related intangible assets in 2016, we had an adjusted profit of US\$20.3 million in 2014, and our adjusted losses were US\$6.2 million and US\$20.3 million in 2015 and 2016, respectively. Our adjusted losses were US\$20.2 million and US\$21.3 million for the six months ended June 30, 2016 and 2017, respectively. See the section headed "Financial Information — Non-IFRS Measure: Adjusted Profit/(Loss)." The 2016 impairment of acquisition-related intangible assets was due to an impairment of US\$805,000 on goodwill associated with our acquisition of Razer Chengdu Pte. Ltd. Failure to realize the anticipated benefits of acquisitions or investments may result in impairment of our goodwill and intangible assets. See "Risk Factors — Risks Relating to our Business and Industries — Acquisitions, investments and strategic alliances and partnerships could adversely affect our business and results of operations." and "— Significant impairment charges to our balance of intangible assets and goodwill could materially impact our financial position and results of our operations."

#### SUMMARY OF FINANCIAL INFORMATION

The following tables set forth a summary of our financial information for the three years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2016 and 2017 and should be read in conjunction with our financial information included in the section headed "Appendix I — Accountants' Report" in this prospectus, including the notes thereto. Our financial information has been prepared in accordance with IFRS. The basis of preparation is set forth in Note 2 of section B of the section headed "Appendix I — Accountants' Report" in this prospectus.

# SELECTED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME ITEMS

	For the Year Ended December 31,			For the Six Months Ended June 30,	
	2014	2015	2016	2016 (unaudited)	2017
		USS	(in thousand	ls)	
Revenue	315,247	319,706	392,099	152,681	198,004
Cost of sales	(207,274)	(219,505)	(282,648)	(112,040)	(143,489)
Gross profit	107,973	100,201	109,451	40,641	54,515
Selling and marketing expenses .	(34,290)	(41,110)	(69,993)	(25,465)	(38,360)
Research and development					
expenses	(23,640)	(29,818)	(52,175)	(20,821)	(36,167)
General and administrative	(2.4.505)	(44.240)	(40,606)	(4.5.7.50)	(0.7.04.7)
expenses	(24,787)	(41,348)	(49,606)	(16,569)	(35,945)
Impairment of goodwill			(805)		
Operating income/(loss) Share of results of joint venture,	25,256	(12,075)	(63,128)	(22,214)	(55,957)
net of tax	(681)	731	_	_	_
Other non-operating expense	(3,331)	(5,993)	(653)	164	(107)
Profit/(loss) from operations	21,244	(17,337)	(63,781)	(22,050)	(56,064)
Finance income	176	201	525	147	546
Finance costs	(74)	(10)	(14)	(7)	(5)
Net finance income	102	191	511	140	541
Profit/(loss) before income tax	21,346	(17,146)	(63,270)	(21,910)	(55,523)
Income tax (expenses)/benefit	(1,014)	(3,210)	3,654	1,685	2,879
Profit/(loss) for the year/period .	20,332	(20,356)	(59,616)	(20,225)	(52,644)
Owners of the Company	20,332	(20,356)	(59,332)	(20,225)	(51,895)
Non-controlling interest			(284)		(749)

# SELECTED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION ITEMS

	As of December 31,			As of June 30,	
	2014	2015	2016	2017	
		US\$ (in th	ousands)		
Assets					
Non-current assets	14,966	23,165	52,722	85,283	
Current assets	174,516	165,245	263,758	240,728	
Total assets	189,482	188,410	316,480	326,011	
Liabilities					
Non-current liabilities	4,534	4,145	3,516	4,056	
Current liabilities	95,908	104,881	164,776	124,108	
Total liabilities	100,442	109,026	168,292	128,164	
Equity	_				
Share capital	8	8	8	8	
Share premium	51,451	56,451	187,211	210,021	
Reserves	37,581	22,925	(42,618)	(15,020)	
Total equity attributable to equity					
holders of the Company	89,040	79,384	144,601	195,009	
Non-controlling interest	<u> </u>		3,587	2,838	
Total equity	89,040	79,384	148,188	197,847	
Total equity and liabilities	189,482	188,410	316,480	326,011	

# SELECTED CONSOLIDATED CASH FLOWS STATEMENTS ITEMS

	For the Year Ended December 31,			For the Six Months Ended June 30,	
	2014	2015	2016	2016 (unaudited)	2017
		US\$	(in thousand	s)	
Net cash generated from/(used in) operating	24.414	2 522	1 670	(14.800)	(20, 448)
activities	34,414	3,532	1,678	(14,809)	(29,448)
activities	(17,827)	(2,908)	(32,360)	(7,446)	(7,310)
Net cash (used in)/generated from financing activities .	(104)	(44)	77,134	74,171	43,281
Net increase in cash and cash equivalents	16,483	580	46,452	51,916	6,523
Effect of exchange rate fluctuations on cash held	(36)	(75)	(54)	(10)	78
Cash and cash equivalents at the beginning of the year/period	57,779	74,226	74,731	74,731	121,129
Cash and cash equivalents at the end of					
the year/period	74,226	74,731	121,129	126,637	127,730

#### APPLICATION FOR LISTING ON THE STOCK EXCHANGE

We have applied to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the Shares in issue (including the Shares on conversion of the Preferred Shares), the Shares to be issued pursuant to (i) the Capitalization Issue, (ii) the Global Offering (including the additional Shares which may be issued upon the exercise of the Over-allotment Option), (iii) the RSUs to be granted under the 2016 Equity Incentive Plan, and (iv) the Archview Holdback Shares and the Deferred Settlement Shares.

We satisfy the market capitalization/revenue test under Rule 8.05(3) of the Listing Rules with reference to (i) our revenue for the year ended December 31, 2016, being US\$392.1 million (equivalent to approximately HK\$3,058 million), which is over HK\$500 million, and (ii) our expected market capitalization at the time of Listing, which, based on the low end of the indicative Offer Price range, exceeds HK\$25.9 billion.

Our listing on the Stock Exchange will give us better access and exposure to the Hong Kong and Mainland China markets. It also allows us to enhance our profile as a company and tap into the global base of investors.

#### DIVIDENDS

We have no dividend policy and currently do not intend to adopt a policy for future dividend payments. Our Board has absolute discretion as to whether to declare any dividend for any year, and in what amount. The Company has not paid or declared any dividend since its inception. No distributable reserves of the Company were available for distribution to the owners during the Track Record Period. We will continue to re-evaluate our dividend policy in light of our financial condition and the prevailing economic climate. However, the determination to pay dividends will be made at the discretion of our Board and will be based upon our earnings, cash flow, financial condition, capital requirements, statutory fund reserve requirements and any other conditions that our Directors deem relevant. Our Shareholders may at a general meeting approve any declaration of dividends, which must not exceed the amount recommended by the Board. The payment of dividends may also be limited by legal restrictions and by financing agreements that we may enter into in the future. There can be no assurance that dividends of any amount will be declared or distributed in any year.

For further details on the timing, amount and form of future dividends, if any, our Company's ability to pay cash dividends, the factors affecting the payment of dividends, please see the section headed "Financial Information — Dividends and Distributable Reserves."

# GLOBAL OFFERING STATISTICS

	Based on an Offer Price of HK\$2.93	Based on an Offer Price of HK\$4.00
Market capitalization of our Shares <sup>(1)</sup>	HK\$25,969 million	HK\$35,452 million
Unaudited pro forma adjusted net tangible asset value per Share <sup>(2)</sup>	HK\$0.4816	HK\$0.6064

#### Notes:

- (1) The calculation of the market capitalization is based on the assumption that 8,863,020,913 Shares will be in issue and outstanding immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).
- (2) The unaudited pro forma adjusted consolidated net tangible assets attributable to the equity shareholders of our Company per Share in the above table is calculated after the adjustments referred to in the section headed "Appendix II Unaudited Pro Forma Financial Information" in this prospectus and on the basis of 8,863,020,913 Shares in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

For further details, see the section headed "Future Plans and Use of Proceeds."

#### LISTING EXPENSES

During the Track Record Period, we incurred listing expenses of HK\$34.1 million, in connection with the Listing, which included professional fees, underwriting commissions and other fees, of which HK\$29.4 million was charged to the consolidated statements of profit or loss and other comprehensive income. As of June 30, 2017, the remaining HK\$4.7 million was recognized as other receivables and will be deducted against equity upon Listing. Assuming an Offer Price of HK\$3.47 per Share, being the mid-point of the Offer Price range stated in this prospectus, the additional listing expenses to be incurred are HK\$149.9 million in the second half of 2017, of which HK\$39.5 million will be charged to the consolidated statements of profit or loss and other comprehensive income.

The listing expenses above are the latest practicable estimate and are provided for reference only, and actual amounts may differ. Our Directors do not expect listing expenses to be incurred after the Track Record Period to have a material and adverse impact on our financial results for the year ending December 31, 2017.

#### USE OF PROCEEDS

Assuming an Offer Price of HK\$3.47, being the mid-point of the Offer Price range stated in the prospectus, we estimate that we will receive net proceeds of approximately HK\$3,506.7 million (equivalent to approximately US\$449.6 million), after deduction of underwriting commissions and incentive fees and estimated expenses in connection with the Global Offering. If the Over-allotment Option is exercised in full, we estimate that we will receive additional net proceeds of approximately HK\$538.3 million (after deducting underwriting fees and estimated expenses in connection with the Global Offering), assuming an Offer Price of HK\$3.47 per Share, being the mid-point of the Offer Price range stated in this prospectus.

Our Directors intend to apply the net proceeds from the Global Offering as follows:

Amount of the estimated net proceeds	Intended use of net proceeds
Approximately HK\$876.7 million (equivalent to approximately US\$112.4 million) (representing 25% of net proceeds)	Develop new verticals in the gaming and digital entertainment industry including mobile devices, audiovisual technology, livestreaming and broadcasting technology and services and digital transaction-related services
Approximately HK\$876.7 million (equivalent to approximately US\$112.4 million) (representing 25% of net proceeds)	Finance acquisitions that will continue the expansion of our ecosystem
Approximately HK\$701.3 million (equivalent to approximately US\$89.9 million) (representing 20% of net proceeds)	Expand our research and development capabilities
Approximately HK\$701.3 million (equivalent to approximately US\$89.9 million) (representing 20% of net proceeds)	Implement our sales and marketing initiatives to broaden the appeal of the Razer brand and increase user awareness of our new products including <i>zGold</i> , our virtual credits service, and other products
Approximately HK\$350.7 million (equivalent to approximately US\$45.0 million) (representing 10% of net proceeds)	For general working capital purposes

For further details, see the section headed "Future Plans and Use of Proceeds."

#### RECENT DEVELOPMENTS

Since the end of the Track Record Period and up to the date of this prospectus, we have experienced stable revenue growth. For the year ending December 31, 2017, we expect to incur a loss primarily due to increases in research and development and general and administrative expenses compared to 2016.

We plan to launch our first mobile device in the fourth quarter of 2017. See "Business — Our Strategy — Continue to introduce innovative, category-defining experiences — mobile device," "Business — Our Business — Others — Mobile Device" and "Financial Information — Overview — Factors Affecting Our Performance — Acquisitions, investments and strategic alliances" for more information.

Our Directors confirm, as of the date of this prospectus, that there has been no material adverse change in our financial or trading position, indebtedness, mortgage, contingent liabilities, guarantees or prospects of our Group since June 30, 2017, the end of the period reported on in the Accountants' Report set out in Appendix I to this prospectus.

In this prospectus, unless the context otherwise requires, the following expressions have the following meanings. Certain other terms are defined in the section headed "Glossary of Technical Terms" in this prospectus.

Technical Terms in this prospectus	•
"2016 Equity Incentive Plan"	the 2016 Equity Incentive Plan approved by the Board on July 25, 2016 and our Shareholders on August 23, 2016 (and subsequently amended by the Board and our Shareholders on October 25, 2017) for the grant of, among others, RSUs to eligible participants, a summary of the principal terms of which is set forth in the section headed "Appendix IV — Statutory and General Information — E. 2016 Equity Incentive Plan"
"affiliate"	with respect to any specified person, any other person, directly or indirectly, controlling or controlled by or under direct or indirect common control with such specified person
"Application Form(s)"	WHITE Application Form(s), YELLOW Application Form(s) and GREEN Application Form(s) or, where the context requires, any of them relating to the Hong Kong Public Offering
"Archview Holdback Shares"	the 10,251,660 Shares to be issued to Archview Capital Ltd. on the Listing Date pursuant to the asset purchase agreement entered into between Razer Tone, Inc. and Slot Speaker Technologies, Inc. (formerly known as THX Ltd.) dated October 5, 2016 and as amended and supplemented by a supplemental agreement dated October 5, 2017, taking into account the Capitalization Issue
"Articles" or "Articles of Association"	the articles of association of our Company adopted on October 25, 2017 and which will become effective on the Listing Date, as amended from time to time, a summary of which is set out in the section headed "Appendix III — Summary of the Constitution of our Company and Cayman Islands Companies Law" in this prospectus
"Associate(s)"	has the meaning ascribed to it under the Listing Rules
"Audit and Risk Management Committee"	the audit and risk management committee of the Board
"Board of Directors" or "Board"	our board of Directors
"Business Day"	any day (other than a Saturday or Sunday or public holiday in Hong Kong) on which banks in Hong Kong are generally open for normal banking business to the public

compound annual growth rate

"CAGR"

"Capitalization Issue"	the issue of Shares on the Listing Date by way of the capitalization of certain sums standing to the credit of the share premium account of our Company to (a) the holders of the Shares and the Preferred Shares whose names appear on the register of members of our Company at the close of business on the business day preceding the Listing Date in proportion to their then existing respective shareholdings and (b) the RSU Trustee(s) for the purpose of satisfying RSUs outstanding as of the Latest Practicable Date under the 2016 Equity Incentive Plan, details of which are set out in the section headed "Appendix IV — Statutory and General Information — A. Further Information About Our Company — 4. Written Resolutions of Shareholders Passed on October 25, 2017" in this prospectus
"Cayman Islands"	the Cayman Islands, a British Overseas Territory
"Cayman Islands Companies Law"	the Companies Law, Cap. 22 (Law 3 of 1961), as consolidated and revised of the Cayman Islands
"CCASS"	the Central Clearing and Settlement System established and operated by HKSCC
"CCASS Clearing Participant"	a person admitted to participate in CCASS as a direct clearing participant or a general clearing participant
"CCASS Custodian Participant"	a person admitted to participate in CCASS as a custodian participant
"CCASS Investor Participant"	a person admitted to participate in CCASS as an investor participant, who may be an individual or joint individuals or a corporation
"CCASS Participant"	a CCASS Clearing Participant, a CCASS Custodian Participant or a CCASS Investor Participant
"China" or "PRC"	the People's Republic of China, which for the purpose of this prospectus and for geographical reference only, excludes Hong Kong, Macau and Taiwan
"Companies Ordinance"	the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Companies (Winding Up and Miscellaneous Provisions) Ordinance"	the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time
"Company" or "our Company"	Razer Inc., an exempted company incorporated in the Cayman Islands with limited liability on May 18, 2012

"Controlling Shareholders" has the meaning ascribed to it under the Listing Rules and

unless the context requires otherwise, refers to Mr. Tan, Chen Family (Global) Holdings Limited and Chen Family

(Hivemind) Holdings Limited

"Credit Suisse" Credit Suisse (Hong Kong) Limited

"Deferred Settlement Shares" (a) the 10,881,885 Shares to be issued to Nextbit Systems

Inc. on January 26, 2019 pursuant to the asset purchase agreement entered into between Razer USA Ltd. and Nextbit Systems Inc. dated December 30, 2016; and (b) the 14,511,981 Shares to be issued to Nextbit Systems Inc. on or before January 26, 2019 upon the satisfaction of certain conditions, pursuant to the asset purchase agreement entered into between Razer USA Ltd. and Nextbit Systems Inc. dated December 30, 2016, in both cases, taking into account

the Capitalization Issue

"Director(s)" or "our Director(s)" the director(s) of our Company or any one of them

"EMEA" Europe, the Middle East and Africa

"EU" the European Union

"Financial Advisor" Evercore Asia Limited

"Frost & Sullivan" Frost & Sullivan (S) Pte Ltd

"Frost & Sullivan Report" the reports prepared by Frost & Sullivan

"GDP" gross domestic product

"Global Offering" the Hong Kong Public Offering and the International

Offering

"Grantee(s)" the grantee(s) of RSUs under the 2016 Equity Incentive Plan

"GREEN Application Form(s)" the application form(s) to be completed by the White Form

eIPO Service Provider, Computershare Hong Kong Investor

Services Limited

"Group," "our Group" or "Razer" our Company and its subsidiaries

"HKSCC" Hong Kong Securities Clearing Company Limited, a

wholly-owned subsidiary of Hong Kong Exchanges and

Clearing Limited

"HKSCC Nominees" HKSCC Nominees Limited, a wholly-owned subsidiary of

HKSCC

"HK\$" or "Hong Kong dollars" or Hong Kong dollars and cents, respectively, the lawful "HK dollars" or "HK cents" currency of Hong Kong "Hong Kong" or "HK" the Hong Kong Special Administrative Region of the People's Republic of China "Hong Kong Offer Shares" 106,360,000 Shares (subject to reallocation as described in the section headed "Structure of the Global Offering" in this prospectus) being offered by our Company for subscription at the Offer Price pursuant to the Hong Kong Public Offering "Hong Kong Public Offering" the offer of the Hong Kong Offer Shares for subscription by the public in Hong Kong, on the terms and subject to the conditions described in this prospectus and the Application Forms relating thereto, as further described in the section headed "Structure of the Global Offering — Hong Kong Public Offering" in this prospectus "Hong Kong Share Registrar" Computershare Hong Kong Investor Services Limited "Hong Kong Stock Exchange" or The Stock Exchange of Hong Kong Limited "Stock Exchange" "Hong Kong Underwriters" the underwriters of the Hong Kong Public Offering listed in the section headed "Underwriting - Hong Kong Underwriters" in this prospectus "Hong Kong Underwriting the Hong Kong underwriting agreement, dated October 31, Agreement" 2017 relating to the Hong Kong Public offering entered into among our Company, Mr. Tan, Chen Family (Hivemind) Holdings Limited, the Joint Global Coordinators, UBS Securities Hong Kong Limited and the other Hong Kong Underwriters, as further described in the section headed "Underwriting — Underwriting Arrangements and Expenses — Hong Kong Public Offering — Hong Kong Underwriting Agreement" in this prospectus "IFRS" the International Financial Reporting Standards "Independent Third Party(ies)" party or parties which is/are not connected (as defined in the Listing Rules) to our Company, so far as our Directors are aware after having made reasonable enquiries "Industry Consultants" Newzoo and Frost & Sullivan "INEDs" the independent non-executive Directors

"International Offer Shares"	the 957,240,000 Shares (subject to reallocation and the exercise of the Over-allotment Option as described in the section headed "Structure of the Global Offering" in this prospectus) being offered by our Company for subscription at the Offer Price pursuant to the International Offering
"International Offering"	the offer of the International Offer Shares by the International Underwriters at the Offer Price (a) in the United States solely to QIBs pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act or (b) outside the United States in offshore transactions in reliance on Regulation S to institutional, professional, corporate and other investors (other than to retail investors in Hong Kong), each as further described in the section headed "Structure of the Global Offering" in this prospectus
"International Underwriters"	the underwriters of the International Offering
"International Underwriting Agreement"	the international underwriting agreement relating to the International Offering to be entered into on or about November 6, 2017 among our Company, Mr. Tan, Chen Family (Hivemind) Holdings Limited, the Joint Global Coordinators and the International Underwriters, as further described in the section headed "Underwriting" in this prospectus
"Joint Bookrunners"	Credit Suisse and UBS (in alphabetical order)
"Joint Global Coordinators"	Credit Suisse and UBS (in alphabetical order)
"Joint Sponsors"	Credit Suisse and UBS Securities Hong Kong Limited (in alphabetical order)
"Latest Practicable Date"	October 23, 2017, being the latest practicable date prior to the printing of this prospectus for the purpose of ascertaining certain information contained in this prospectus
"Listing"	the listing of the Shares on the Main Board of the Stock Exchange
"Listing Committee"	the Listing Committee of directors of the Stock Exchange
"Listing Date"	the date expected to be on or about November 13, 2017 on which the Shares are listed and from which dealings therein are permitted to take place on the Stock Exchange
"Listing Rules"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise from time to time

"Main Board"

the stock exchange (excluding the option market) operated by the Stock Exchange which is independent from and operated in parallel with the Growth Enterprise Market of the Stock Exchange. For the avoidance of doubt, the Main Board excludes the Growth Enterprise Market

"Maximum Offer Price"

HK\$4.00 per Offer Share, being the maximum subscription price in the Offer Price range stated in this prospectus

"Memorandum" or "Memorandum of Association"

the amended and restated memorandum of association of our Company adopted on October 25, 2017 and which will become effective on the Listing Date, as amended from time to time

"MOL Global"

MOL Global, Inc.

"Mr. Tan"

Mr. Min-Liang Tan (陳民亮), a co-founder, chairman of the Board, chief executive officer, an executive Director of the Company and one of our Controlling Shareholders

"MSRP"

Market Suggested Retail Price

"Newzoo"

Newzoo International B.V.

"Newzoo Report"

the report prepared by Newzoo

"Nomination Committee"

the nomination committee of the Board

"Offer Price"

the final Hong Kong dollar price per Offer Share (before brokerage of 1%, SFC transaction levy of 0.0027% and Stock Exchange trading fee of 0.005%) at which Shares are to be subscribed or purchased pursuant to the Global Offering, which will be not more than HK\$4.00 and is expected to be not less than HK\$2.93, to be determined as described in the section headed "Structure of the Global Offering — Pricing and Allocation" in this prospectus

"Offer Shares"

the Hong Kong Offer Shares and the International Offer Shares, together with, where relevant, any Shares which may be issued by the Company pursuant to the exercise of the Over-allotment Option

"Over-allotment Option"

the option to be granted by our Company to the Joint Global Coordinators under the International Underwriting Agreement pursuant to which our Company may be required by the Joint Global Coordinators to issue up to 159,540,000 additional Shares, representing not more than 15% of the Offer Shares initially available under the Global Offering, at the Offer Price to, among other things, cover overallocations in the International Offering, details of which are described in the section headed "Structure of the Global Offering" in this prospectus

"Preferred Shareholders" the holders of any Preferred Shares from time to time "Preferred Shares" the Series A Preferred Shares, Series B Preferred Shares, Series C Preferred Shares and Series D Preferred Shares "Pre-IPO Investment(s)" the Pre-IPO investments in the Company undertaken by the Pre-IPO Investors pursuant to the Preferred Shares subscription agreements, details of which are set out in the section headed "Pre-IPO Investments" in this prospectus "Pre-IPO Investors" the Series A Preferred Shareholders, the Series B Preferred Shareholders, the Series C Preferred Shareholders and the Series D Preferred Shareholders "Price Determination Date" the date, expected to be on or about Monday, November 6, 2017 (Hong Kong time) and in any event no later than Friday, November 10, 2017, on which the Offer Price is to be fixed "QIBs" qualified institutional buyers within the meaning of Rule Razer (Asia-Pacific) Pte. Ltd., a company incorporated in "Razer (Asia-Pacific)" Singapore with limited liability on December 19, 2003 and wholly-owned by the Company "Regulation S" Regulation S under the U.S. Securities Act "Relevant Persons" the Joint Global Coordinators, the Joint Sponsors, the Joint Bookrunners, the Underwriters, the Controlling Shareholders, any of their or our Company's respective directors, officers or representatives or any other person involved in the Global Offering "Remuneration Committee" the remuneration committee of the Board "RMB" Renminbi, the lawful currency of China "RSU Trustee(s)" the trustee(s) of the 2016 Equity Incentive Plan to be appointed on or before the Listing Date to hold Shares pending the vesting of RSUs granted or to be granted "RSUs" restricted stock units, being contingent rights to receive Shares which are granted pursuant to the 2016 Equity Incentive Plan "Rule 144A" Rule 144A under the U.S. Securities Act "S\$," "SGD" or "Singapore Singapore dollars, the lawful currency of Singapore Dollars"

"Series A Preferred Shareholders" the holders of the Series A Preferred Shares "Series A Preferred Shares" the series A convertible preferred shares of the Company with a par value of US\$0.01 per share, 78,051 shares of which have been issued and are held by the Series A Preferred Shareholders the holders of the Series B Preferred Shares "Series B Preferred Shareholders" the Series B-1 Preferred Shares, the Series B-2 Preferred "Series B Preferred Shares" Shares and the Series B-3 Preferred Shares the holders of the Series B-1 Preferred Shares "Series B-1 Preferred Shareholders" "Series B-1 Preferred Shares" the series B-1 convertible preferred shares of the Company, with a par value of US\$0.01 per share, 36,926 shares of which have been issued and are held by the Series B-1 Preferred Shareholders "Series B-2 Preferred the holders of the Series B-2 Preferred Shares Shareholders" "Series B-2 Preferred Shares" the series B-2 convertible preferred shares of the Company, with a par value of US\$0.01 per share, 24,341 shares of which have been issued and are held by the Series B-2 Preferred Shareholders "Series B-3 Preferred the holders of the Series B-3 Preferred Shares Shareholders" "Series B-3 Preferred Shares" the series B-3 convertible preferred shares of the Company, with a par value of US\$0.01 per share, 2,877 shares of which have been issued and are held by the Series B-3 Preferred Shareholders the holders of the Series C Preferred Shares "Series C Preferred Shareholders" "Series C Preferred Shares" the series C convertible preferred shares of the Company, with a par value of US\$0.01 per share, 71,945 shares of which have been issued and are held by the Series C Preferred Shareholders the holders of the Series D Preferred Shares "Series D Preferred Shareholders" "Series D Preferred Shares" the series D convertible preferred shares of the Company, with a par value of US\$0.01 per share, 18,804 shares of which have been issued and are held by the Series D Preferred Shareholder "SFC" the Securities and Futures Commission of Hong Kong

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"SFO" the Securities and Futures Ordinance (Chapter 571 of the

Laws of Hong Kong), as amended, supplemented or

otherwise modified from time to time

"SFTZ" China (Shanghai) Pilot Free Trade Zone

"Share(s)" ordinary share(s) of US\$0.01 each in the issued share capital

of our Company

"Shareholder(s)" holder(s) of Shares

"Shareholders' Agreement" the shareholders' agreement entered into between our

Company and the Pre-IPO Investors on May 29, 2013 and amended and restated on each of September 30, 2014, March 30, 2016, and May 15, 2017, and which will be terminated

with effect from the Listing Date

"Singapore" the Republic of Singapore

"Singapore Government" the Government of Singapore

"Stabilizing Manager" UBS AG Hong Kong Branch

"subsidiary(ies)" has the meaning ascribed to it under the Listing Rules

"Substantial Shareholder(s)" has the meaning ascribed to it under the Listing Rules

"Takeovers Code" the Hong Kong Code on Takeovers and Mergers

"THX" THX Ltd. (formerly known as Razer Tone, Inc.), a company

incorporated in Delaware, the United States on August 19,

2016 and our 80%-owned subsidiary

"Track Record Period" the periods comprising the three financial years ended

December 31, 2014, 2015 and 2016 and the six months

ended June 30, 2017

"UBS AG Hong Kong Branch

"Underwriters" the International Underwriters and the Hong Kong

Underwriters

"Underwriting Agreements" the International Underwriting Agreement and the Hong

Kong Underwriting Agreement

"United States" or "U.S." the United States, as defined in Regulation S

"US\$" or "U.S. dollars" United States dollars, the lawful currency of the United

States

"U.S. Securities Act" the United States Securities Act of 1933, as amended

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"WHITE Application Form(s)"	the form of application for the Hong Kong Offer Shares for use by the public who require such Hong Kong Offer Shares to be issued in the applicants' own name
"White Form eIPO"	the application for Hong Kong Offer Shares to be issued in the applicant's own name by submitting applications online through the designated website at <a href="www.eipo.com.hk">www.eipo.com.hk</a>
"White Form eIPO Service Provider"	Computershare Hong Kong Investor Services Limited
"YELLOW Application Form(s)"	the form of application for the Hong Kong Offer Shares for use by the public who require such Hong Kong Offer Shares to be deposited directly into CCASS
"%"	percentage points

#### In this prospectus:

- Unless otherwise expressly stated or the context otherwise requires, all data in this prospectus is as of the date of this prospectus.
- Unless otherwise specified, all references to any shareholdings in our Company assume that the Over-allotment Option has not been exercised.
- Unless otherwise specified, all references to "2014," "2015" and "2016" are to the years ended December 31, 2014, 2015 and 2016, respectively.

#### **GLOSSARY OF TECHNICAL TERMS**

This Glossary contains definitions of certain terms used in this prospectus in connection with our business. These terms and their definitions may not correspond to industry standard definitions, or usage, and may not be directly comparable to similarly titled terms adopted by other companies operating in the same industries as our Company.

"active gamer"	an individual who plays games at least once a month or spends at least one hour on average per week playing games
"augmented reality" or "AR"	computer-generated sensory input that modifies in real-time the perception of real-world environments
"Baby Boomer"	individuals born between early 1940s and mid-1960s
"cloud-based"	gaming and other digital products, services and resources delivered over networks that are hosted on infrastructure operated by service providers
"connected devices"	hardware devices which can connect to a software platform and interact with other connected devices and software services
"console games"	games that are played on a console as opposed to a personal computer
"esports"	professional competitive gaming
"first-person shooter games" or "FPS"	game genre centered around other weapon-based combat in a first-person perspective
"gamers"	individuals who play games across any platform without any time or frequency qualifications
"games"	games played primarily on PCs, mobile devices and consoles
"gaming system"	PCs, both desktops and laptops, that have been purchased primarily with playing games in mind, and are branded and advertised as such
"Generation X"	individuals born between mid-1960s and early 1980s
"IoT"	Internet-Of-Things, system of interrelated computing devices which collect and exchange data over a network
"massively multi-player online role-playing games" or "MMORPG"	game genre that involves a large number of players who adopt roles as "characters" and interact with each other in a fictional world where the evolution of the game world is determined by the actions of the players and the storyline continuously evolves

#### **GLOSSARY OF TECHNICAL TERMS**

"millennials" individuals between the ages of 12 and 35 years old

"mobile games" games that can be played on mobile devices

"multi-player online battle arena

games" or "MOBA"

video game genre where a player controls a character in

team-based competition

"non-millennials" individuals between the ages of 36 and 65 years old

"PC" personal computer

"peripherals" hardware devices, such as mice, keyboards, headsets, audio

devices and controllers, used to play games in conjunction

with a PC or a console

"real-time strategy games" or

"RTS"

game genre that focuses on strategic planning and tactical

thinking to achieve victory in a game

"smartphone" mobile personal computer that uses an operating system

with features designed for handheld use

"virtual reality" or "VR" computer technology that uses headsets to generate realistic

sensations to simulate physical presence in a virtual

environment

#### FORWARD-LOOKING STATEMENTS

This prospectus contains forward-looking statements that relate to our current expectations and views of future events. These forward-looking statements are contained principally in the sections headed "Summary," "Risk Factors," "Future Plans and Use of Proceeds," "Financial Information," "Industry Overview" and "Business" in this prospectus. These statements relate to events that involve known and unknown risks, uncertainties and other factors, including those listed in the section headed "Risk Factors," in this prospectus, which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

In some cases, these forward-looking statements can be identified by words or phrases such as "may," "will," "expect," "anticipate," "aim," "estimate," "intend," "plan," "believe," "potential," "continue," "is/are likely to" or other similar expressions. These forward-looking statements include, among other things, statements relating to:

- our operations and business prospects, including without limitation, our projected production or capacity;
- our financial conditions and our operating results and performance;
- industry trends and competition;
- our services and products under development or planning;
- our strategies and initiatives, business plans, objectives and goals;
- our ability to attract users and further enhance our brand recognition;
- our dividend distribution plans;
- the amount and nature of, and potential for, future development of our business;
- general political and economic conditions; and
- changes to regulatory and operating conditions in the markets in which we operate.

These forward-looking statements are subject to risks, uncertainties and assumptions, some of which are beyond our control. In addition, these forward-looking statements reflect our current views with respect to future events and are not a guarantee of future performance. Actual outcomes may differ materially from the information contained in the forward-looking statements as a result of a number of factors, including, without limitation, the risk factors set out in the section headed "Risk Factors" in this prospectus.

The forward-looking statements made in this prospectus relate only to events or information as of the date on which the statements are made in this prospectus. Except as required by law, we undertake no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, after the date on which the statements are made or to reflect the occurrence of unanticipated events. You should read this prospectus completely and with the understanding that our actual future results or performance may be materially different from what we expect.

In this prospectus, statements of, or references to, our intentions or those of any of our Directors are made as of the date of this prospectus. Any of these intentions may change in light of future developments.

You should carefully consider all of the information in this prospectus, including the following risk factors before making an investment in relation to the Offer Shares. Our business, financial condition, results of operations and/or prospects could be materially and adversely affected by any of these risks and uncertainties. The market price of the Offer Shares could decrease significantly due to any of these risks and uncertainties, and you may lose all or part of your investment.

We believe that there are certain risks involved in our operations, many of which are beyond our control. We have categorized these risks and uncertainties into: (i) risks relating to our business and industries and (ii) risks relating to the Global Offering. Additional risks and uncertainties presently not known to us or not expressed or implied below or that we currently deem immaterial could also harm our business, financial condition and operating results. You should consider our business and prospects in light of the risks we face, including the ones discussed in this section.

#### RISKS RELATING TO OUR BUSINESS AND INDUSTRIES

We are dependent on our brand, our distinctive logo and our reputation in the gamer community and among millennials for our sales and future growth.

Our brand, our distinctive triple-headed snake logo and our signature acid green and black aesthetics are widely recognized by the gamer community. We believe our brand, logo and colors are seen as being synonymous with high performance and industry-leading technology and represent the gamer lifestyle. The value of our brand and our distinctive logo could be affected by a number of factors. For example, our success depends largely on our ability to anticipate, gauge and respond to changing consumer preferences and trends in a timely manner, while maintaining the authenticity of our brand and quality and relevance of our products. As a result, our success depends on our ability to continue to introduce high performance, industry-leading products with iconic designs. Achieving market acceptance of new designs and products requires substantial marketing efforts and expenditures and is subject to uncertainty. If we introduce new products or services that do not meet the expectations of gamers and millennials or gain market acceptance, it could materially and adversely affect our brand image and our business, financial condition and results of operations. Moreover, because we believe our fan base is very passionate in its appreciation and following of our brand, any reputational harm or damage to our brand may be exacerbated, causing impassioned fans to temporarily boycott our products or cease following our brand altogether, and even to influence other fans to do the same. Our brand and reputation may also be harmed by imposters and counterfeit products. See "- We are susceptible to counterfeiting and copycatting of our products, and this may harm our reputation and increase price pressures, making it more difficult to generate returns on our investments and requiring us to incur expenses in enforcing our intellectual property rights."

We believe that the fact that our brand has a strong reputation and passionate following within the gamer community has increased our sales and supports our pricing strategy. Without compromising our premium brand image and pricing, we plan to target a wider audience by, for example, increasing our spending in traditional marketing channels. However, as we continue to expand our business into new products, product categories and services, we risk losing the strength of our reputation and our followers may not be as passionate, particularly if our products are perceived to have decreased in quality or to have become commoditized. Moreover, as we transition from a private company to a publicly listed company, our customers may view our brand differently, which could adversely affect our reputation, brand leadership, perception of authenticity and passionate following and thereby harm our sales and ability to maintain our pricing strategy. If we lose our strong connections to the gamer community due to our attempts to broaden our appeal, our ability to successfully implement our growth strategy may be materially and adversely affected, which in turn could materially and adversely affect our business, financial condition and results of operations.

# If we are unable to continue to develop innovative and popular products, demand for our products may suffer.

We are subject to rapidly changing preferences of gamers and millennials and the trends in our industry, including advances in the development of gaming, computing and audiovisual technology, which could render our products and services less competitive or obsolete. Innovations in other entertainment verticals may distract our user base from gaming. Our success depends on our ability to anticipate, gauge and respond to these changing consumer preferences and trends in a timely manner, while maintaining the authenticity of our brand and quality and relevance of our products. Market acceptance of new designs and products is subject to uncertainties and we cannot assure you that our efforts will be successful. Achieving market acceptance for new products will also require substantial marketing efforts and expenditures to drive demand, which could challenge our management, financial and operational resources. Failure to develop new products which respond to the changing preferences of gamers and millennials and the trends in our industry could materially and adversely affect our business, financial condition and results of operations.

In recent years we have developed new product categories, products and services. These initiatives represent new areas of growth for us and could include the offering of new products and services that may not be accepted by the market. For example, in January 2017 we acquired certain assets of San Francisco-based mobile phone manufacturer Nextbit Systems Inc. to accelerate our mobile device strategy, and in March 2017 we launched our *zGold* virtual credits service to begin the monetization of our software platform, which allows gamers to purchase *zGold* and exchange it for digital content and items across various partner platforms. We plan to continue to introduce new products and services to further diversify our revenue streams, including those with which we have little or no prior development or operating experience. There can be, however, no assurance that such developments or introductions will be successful.

The markets we operate in and others we may decide to enter into are intensively competitive and are dependent on consumer demand, over which we have little or no control. For example, we currently plan to launch our first mobile device in the fourth quarter of 2017. The mobile device industry is intensely competitive and generally has been characterized by two dominant players, Apple and Samsung; however, the dominant players, as well as the rankings of the top companies, may change from year to year. If any new business in which we invest or attempt to develop does not progress as planned, we may be adversely affected by investment expenses that have not led to the anticipated results, by write-downs of our equity investments, by the distraction of management from our core businesses or by damage to our brand or reputation. In addition, as we continue to build an ecosystem to better serve our users, we plan to implement multiple growth strategies, some of which are still at the inception or trial stage and may not prove successful. If our current or future strategies do not succeed as we anticipate, we may not be able to maintain or increase our revenue, generate profits or achieve positive operating cash flows. Furthermore, we may not be able to identify suitable business partners for our new initiatives. If these new products and services fail to engage users, or if our intended strategies for any of our current or future endeavors are ineffective or fail to meet our expectations and forecasts, we may fail to generate sufficient revenue and profit to justify our investments, and our business, financial condition and results of operations may suffer as a result. Moreover, if our strategies fail, the costs associated with implementing these strategies could materially and adversely affect our business, financial condition and results of operations.

We have incurred operating losses in the past and expect to incur operating losses in the future. For the years ended December 31, 2015 and 2016, we experienced losses of US\$20.4 million and US\$59.6 million, respectively, and for the six months ended June 30, 2016 and 2017, we experienced losses of US\$20.2 million and US\$52.6 million, respectively, due to increases over the Track Record Period in operating expenses in connection with the expansion of our product offerings and an initial grant of RSUs to our employees, among other reasons. Our losses may continue as we incur additional costs and expenses related to expansion of operations, development of new products and services, development of relationships with strategic business partners, acquisitions, branding and marketing and other activities. If our operating expenses exceed our

expectations, our financial performance will be adversely affected. Furthermore, as a public company, we will incur additional legal, accounting, and other expenses that we did not incur as a private company. We plan to continue to introduce new products and services to further diversify our revenue streams, including those with which we have little or no prior development or operating experience. For example, we currently plan to launch our first mobile device in the fourth quarter of 2017. If these new products and services fail to engage users or business partners, we may fail to generate sufficient revenue and profit and achieve an investment return to justify our investments, and our business and operating results may suffer as a result. We may also encounter unforeseen expenses, operating delays, or other unknown factors (some of which may be beyond our control) that may result in losses in future periods. Our ability to achieve or maintain profitability is also affected by market developments and competition. If we do achieve profitability, we may not be able to sustain or increase such profitability.

The costs and expenses associated with our mobile device business, which is at its inception, may materially and adversely affect our business, financial condition and results of operations, and our mobile device business may not prove to be successful.

We currently plan to launch our first mobile device in the fourth quarter of 2017.

The mobile device industry is intensely competitive and generally has been characterized by two dominant players, Apple and Samsung; however, the dominant players, as well as the rankings of the top companies, may change from year to year. We have little to no control over consumer demand. We cannot assure you that our mobile devices will engage users or achieve market acceptance, particularly given the rapidly changing preferences of gamers and millennials and the trends in the mobile device industry. Furthermore, we may not be able to identify suitable business partners for our new initiative.

The costs associated with launching and operating our mobile device business could materially and adversely affect our business, financial condition and results of operations. We may encounter unforeseen expenses, operating delays, or other unknown factors (some of which may be beyond our control) that may result in losses in future periods. If we do achieve profitability, we may not be able to sustain or increase such profitability.

If our mobile device business does not progress as planned and fails to engage users, we may be adversely affected by investments that have not led to the anticipated results, by the distraction of management from our core businesses or by damage to our brand or reputation. We may fail to generate sufficient revenue and profit to justify our investments, and our business, financial condition and results of operations may suffer as a result.

Our revenue, gross margins and profitability can vary significantly depending on multiple factors, which can result in unanticipated fluctuations in our operating results.

Our operating results have historically fluctuated, and we expect that this trend will continue as a result of a number of factors, many of which are outside of our control and may be difficult to predict.

In particular, our revenue, gross margins and profitability can vary due to user demand, competition, product life cycle, new product introductions, unit volumes, product mix, prices of components and raw materials, supply chain costs, geographic sales mix, foreign currency exchange rates and the complexity and functionality of products. In addition, as we continue to innovate and introduce new products or product categories, our operating results could be adversely affected, especially during the ramp-up phase of the product life cycle. When a new product is first introduced, we may experience lower gross margins and lower profit or loss until sales volume reaches a certain level and we achieve economies of scale. User demand in these consumer product categories, based on style, color and other factors, tends to be less predictable and tends to vary across geographic markets. As a result, we may face higher up-front investments and associated inventory costs.

In addition, revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of estimated product returns, and expected payments for cooperative marketing arrangements and pricing programs (if any). We recognize revenue when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continual managerial involvement with the goods and the amount of resources can be measured reliably. Any materially inaccurate estimation may adversely affect our operating results.

Our operating results may also be affected by:

- the volume and timing of orders received during the period, which are difficult to forecast;
- our ability to forecast inventory needs and place orders with our third-party manufacturers in advance of firm orders from retailers and distributors;
- our third-party manufacturers' ability to meet our specifications and demand;
- shortages or interruptions in the supply of components used in our products;
- pricing pressure as a result of competition or otherwise;
- political, social or economic instability, including but not limited to, in the United States, the EU, Singapore, Hong Kong, Taiwan and China, where we have manufacturing operations, distribution centers or offices or other jurisdictions which are relevant to our business;
- our relationships with suppliers, retailers, distributors and users;
- seasonal variations;
- our ability to adapt to changing consumer preferences and industry trends;
- general economic conditions, both locally in the markets in which we operate and globally;
- fluctuations in foreign currency exchange rates and interest rates;
- the cost of and potential outcomes of existing and future claims or litigation, which could have a material adverse effect on our business;
- class action lawsuits;
- changes in laws that affect our business and operations;
- cash collection/receivables; and
- future accounting pronouncements and changes in our accounting policies.

Any of the factors above may result in significant fluctuations in our operating results, which could materially and adversely affect our business, financial condition and results of operations.

We may not be able to continue or manage our rapid growth. If we are unable to continue or manage our growth, our corporate culture may deteriorate and our business, financial condition and results of operations may be materially and adversely affected.

We have experienced rapid growth since our inception. We will not be able to sustain this rapid growth rate as our scale increases. Our past growth rate should not be taken as an indicator of future growth rates. Our future growth will depend upon various factors, including the continued strength of our brand image, broad market acceptance of our current and future products, competitive conditions, our ability to manage increased revenue, the implementation of our growth strategy and our ability to manage our anticipated growth.

We plan to significantly expand our infrastructure and our geographical presence and add personnel, particularly in research and development and sales. We also expect to increase our marketing spend as we continue to grow our brand. Our management team may not possess sufficient experience to manage this increasing scale, including the increasing complexity of our business, new and distinct business models and our global expansion. Our future success will depend substantially on our ability to manage our anticipated growth. If we are unable to manage our growth effectively, we

may not be able to maximize the benefits of our corporate culture, which could materially and adversely affect our business, financial condition and results of operations. In addition, we may be unable to achieve our strategy to strengthen our direct sales capabilities or maintain our current levels of direct sales, which may be affected by a number of factors including but not limited to volatility in the mix of our products sold through different sales channels.

We had negative net cash flow from operating activities for certain periods during the Track Record Period. If we are unable to generate positive net cash flow from operating activities and cannot obtain sufficient external financing to meet our financial needs and obligations, our business, financial condition and results of operations may be materially and adversely affected.

For the six months ended June 30, 2016 and 2017, we recorded negative net cash flow from operating activities of approximately US\$14.8 million and US\$29.4 million, respectively, primarily attributable to our losses for the respective periods. For further information, please see "Financial Information — Liquidity and Capital Resources." We cannot assure you that we will not experience negative net operating cash flow in the future. Negative net operating cash flow requires us to obtain sufficient external financing to meet our financial needs and obligations. If we are unable to do so, we will be in default of our payment obligations and may not be able to implement our business strategies as planned. As a result, our business, financial condition and results of operations may be materially and adversely affected.

# If the games industry does not grow as expected or declines, our ability to expand our business and generate positive operating results could be materially and adversely affected.

Over the past two decades, games has grown from a relatively niche industry to a significant segment of the global entertainment industry with a wide following across various demographic groups globally. However, the continued growth of the games industry will depend on numerous factors, many of which are beyond our control, including but not limited to:

- the rate of growth of PCs or the migration of gamers to mobile devices or consoles away from PCs, which historically have been the core focus of our business;
- general economic conditions, particularly economic conditions adversely affecting discretionary consumer spending;
- social perceptions of gaming, especially those related to the impact of gaming on health and social development;
- the relative availability and popularity of other forms of entertainment; and
- changes in consumer demographics, tastes and preferences.

A significant portion of our revenue is generated from gaming-related products. As a result, any decline or slowdown in the growth of the games industry or the declining popularity of the games industry could materially and adversely affect our ability to expand our business and generate positive operating results. In addition, there is no assurance that millennials as a whole will continue to buy into and drive the growth in gamer culture and the games industry overall. If millennials lose interest in gaming, this could materially and adversely affect our business, financial condition and results of operations.

We are subject to government regulation across our business, and the implementation of laws and regulations which negatively impact our business and gaming may cause us to incur substantial costs or require us to change our business practices.

Our business is impacted by laws and regulations across many jurisdictions that affect the markets our business operates in, and their scope has increased significantly in recent years. We are subject to a variety of regulations, including those related to games, privacy and data protection, labor laws, intellectual property, virtual credits services and electronic payment services regulation. These laws vary significantly from jurisdiction to jurisdiction and are often evolving, unclear or inconsistent with other applicable laws. Future expansion in terms of products and services and geographic coverage could subject us to additional regulatory requirements and other risks that may be costly

or difficult to comply with. This may require us to devote substantial resources or require us to change our business practices, which could materially and adversely affect our business, financial condition and results of operations.

Our business, financial condition and results of operations are directly impacted by laws and regulations which may discourage gaming, reduce access to gaming or prohibit gaming. Various countries, including the United States, South Korea and China, have implemented or have attempted to implement laws and regulations designed to limit access to games or reduce the amount of time spent playing games due to perceived harm caused by video games, especially to minors. Compliance with such laws and regulations may cause us to incur substantial costs or require us to change our business practices in a manner that could materially and adversely affect our business, financial condition and results of operations. The impact of such laws and regulations on third parties, such as game developers, could also adversely affect our business, financial condition and results of operations, to the extent that it adversely impacts the games industry as a whole.

For example, the Chinese government has adopted a number of policies which may negatively impact gaming as a result of adverse public reaction to perceived addiction to online games. In 2007, the Chinese government issued a notice requiring all Chinese online game operators to adopt an "anti-fatigue system" in an effort to curb perceived addiction to online games by minors. China further restricts the establishment of Internet cafés by implementing Regulations on Administration of Business Premises for Internet Access Services ("the Internet Cafés Regulation"), imposing higher capital and facility requirements, and license or permit requirements for the establishment of Internet cafés. Business license for Internet culture is required for such Internet cafés. In July 2014, the State Administration of Press, Publication, Radio, Film and Television of the People's Republic of China ("SAPPRFT") issued the Notice on Further Launch Verification of Real-name Registration for Anti-Fatigue System on Internet Games, which requires online game operators to submit their real-name verification procedure for online games when applying for publication of online games. In 2016, the Internet Cafés Regulation was amended to require, among others, the establishment of the credit monitoring system to further regulate Internet cafés. Internet cafés are a major venue for gaming in China and their regulation could negatively impact our expansion into the Chinese market. Any negative impact on our expansion into the Chinese market could materially and adversely affect our business, financial condition and results of operations. In December 2016, the Ministry of Culture issued the Notice of Ministry of Culture on Regulating Online Game Operation and Strengthening Interim and Ex Post Supervision, pursuant to which online game publishers are required to fully comply with the relevant provisions of the Parents' Guardian Project for Minors Playing Online Games and online game operators should impose caps on the amount of money and time spent by minors on games and implement technical measures to limit the screening of scenes and functions not appropriate for minors. Parents' Guardian Project for Minors Playing Online Games is a project initiated and implemented by certain online game operators under the guidance of the Ministry of Culture of the People's Republic of China to strengthen the supervision of juniors when playing online games. Under this project, parents of minor gamers can apply for, and online game operators will impose upon verification, restrictions on the online gaming accounts of such minor gamers including limiting the amount time minors can spend playing games or closing gaming accounts registered by such minor gamers. This project was implemented on March 1, 2011.

Any changes to the regulatory landscape or any unforeseen regulatory regime related to our new products and services or any litigation related to unknown or unforeseen risks with the use of our products and services could materially and adversely affect our business, financial condition and results of operations.

As we develop new products, product categories and services in a rapidly changing industry, not all of the products and services we develop fall under a defined legal or regulatory regime. Our products and services, may be subjected to unexpected and unforeseen regulatory regimes, such as regulations related to, but not limited to, health and safety, hazardous materials usage, product-related energy consumption, packaging, recycling and environmental matters. In addition, some of our untested products may carry with them unknown or unforeseen risks to consumers' health and

safety, which could expose us to future litigation. For example, virtual reality technology's long-term effect on users' health is unknown. If we were to enter the virtual reality space in a more significant way, and if it were proven that virtual reality had an adverse effect on consumers' health, we could be liable for significant damages and be forced to halt sales of virtual reality devices. Any long-term, adverse effect of our products on health and safety would be difficult to foresee.

Our success depends in part on our strategy to sell products through our online store, www.razerzone.com, both on computers and mobile devices. In addition, we recently launched zGold, and we plan to expand our software and services offerings in the future. These business activities are subject to regulations related to electronic payment services and data privacy, which have increased in recent years and are currently in a state of flux and uncertainty worldwide. Regulatory regimes for these businesses vary significantly from jurisdiction to jurisdiction, adding to the complexity of compliance with these laws and regulations. For example, we are subject to a variety of regulations aimed at preventing money laundering and financing criminal activity and terrorism, financial services regulations, electronic payment services regulations, consumer protection laws, currency control regulations, and privacy and data protection laws. Throughout the many territories and jurisdictions in which we operate, we may be required to implement various measures such as Know Your Customer (KYC) procedures and ongoing customer due diligence to facilitate the prevention of money laundering and terrorism financing offences and to comply with consumer protection laws, which imply certain statutory guarantees as to the quality of services provided and prohibit misleading and deceptive trade practices and the imposition of unfair contract terms.

zGold is available in a number of jurisdictions, and the regulatory regimes in any such jurisdictions remain uncertain. It is possible that authorities in certain jurisdictions may take the position that we are required to obtain licenses or otherwise comply with laws and regulations which we believe are not required or applicable to our business activities and therefore we may be subject to penalties, fines and sanctions. This problem could be exacerbated as we increase the offerings within our Razer Software Platform (including with respect to the number of jurisdictions in which our services are offered) and expand our service offerings more generally. As a result, we may be required to change the activities that we conduct in such markets, obtain licenses or otherwise comply with regulations. Compliance with these laws may be costly, and there is no guarantee that costs associated with ongoing compliance will not further increase in the future. See "Business — Legal and Regulatory Matters."

In certain jurisdictions, governments have not yet issued relevant regulations or implementation guidelines to relevant regulations, but may issue new regulations or implementation guidelines in the future. In other jurisdictions, the application of existing laws to our business activities may not be entirely clear. The implementation of new regulations or guidelines could require us to change the way we conduct our business, incur new expenses or retain legal counsel or additional staff to ensure compliance with such regulations, which may be significant given the global nature of our business. Any of the foregoing could have a material and adverse effect on our business, financial condition, results of operations and growth prospects. As we further expand internationally, the geographical scope and complexity of the regulation frameworks to which we are subject will increase.

In addition, we receive, store and process personal information and other data. The regulatory framework for privacy issues worldwide is currently in a state of flux and uncertainty and is likely to remain so for the foreseeable future. Practices regarding the collection, use, storage, transmission and security of personal information by companies operating over the Internet and mobile platforms have recently come under increased public scrutiny. Various government and consumer agencies have called for new regulation and changes in industry practices. It is possible that obligations imposed under applicable laws may be interpreted and applied in a manner that is inconsistent from one jurisdiction to another and may conflict with other rules or our practices. Any failure or perceived failure by us to comply with our privacy policies, our privacy-related obligations to our users or other third parties, or our privacy-related legal obligations, or any compromise of security

that results in the unauthorized release or transfer of information or other data, may result in governmental enforcement actions, litigation or public statements against us by consumer advocacy groups or others and could cause our users to lose trust in us, which could have an adverse effect on our business. Furthermore, if third parties with whom we work, such as individual users, distribution partners, content providers and online merchants, violate applicable laws or our policies, such as sharing our customers' data without our permission or falling short of required data privacy controls and then suffering a data breach, leak or cyber-attack, such violations may reflect on our own business and could result in sanctions or penalties against us or have an adverse effect on our reputation and business. See "— Risks Relating to our Business and Industries — Any security and privacy breaches may damage our customer relations, our reputation and expose us to liability."

# Technological developments or other changes in our industry could render our products and services less competitive or obsolete, which would negatively impact our business, our financial condition and results of operations.

Our industry is characterized by rapidly evolving technology and standards. These technological developments require us to integrate new technology and standards into our products and services, create new and relevant product categories and adapt to changing business models in a timely manner. Our competitors may develop or acquire alternative and competing technologies and standards that could allow them to create new and disruptive products and produce similar competitive products at lower costs of production. Advances in the development of gaming, computing and audiovisual technology could render our products and services less competitive or obsolete. In addition, government authorities and industry organizations may adopt new standards that apply to our products and services. As a result, we may need to invest significant resources in research and development to maintain our market position, keep pace with technological changes and compete effectively. Our research and development expenses were US\$23.6 million, US\$29.8 million, US\$52.2 million and US\$36.2 million in the years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017, respectively, representing 7.5%, 9.3%, 13.3% and 18.3% of our revenue, respectively. Our failure to improve our products and services, create new and relevant product categories and adapt to changing business models in a timely manner could materially and adversely affect our business, financial condition and results of operations.

#### A significant portion of our revenue is derived from the peripherals category.

We depend on the hardware category, and in particular, our peripherals, to generate the majority of our revenue. For the years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017, approximately 87.1%, 88.3%, 76.2% and 66.9% of our revenue, respectively, was derived from the sale of peripherals (which includes gaming mice, gaming keyboards, audio devices and other peripheral devices). Although we expect the portion of our revenue derived from our non-peripherals segments and our software and services offerings to increase over time, our peripherals are expected to continue to account for a significant portion of our revenue for the foreseeable future. We cannot assure you that these peripherals categories will continue to enjoy market acceptance or that we will be able to grow or sustain their historical level of sales. A decrease in customer demand for these product categories could result in a material decrease in our revenue. Moreover, demand for peripherals may be adversely impacted to the extent that gamers migrate from PCs to mobile gaming platforms. Furthermore, we may not be able to quickly diversify our product categories. For example, we recently launched zGold in March 2017, in an attempt to further monetize our software platform base. If we are unable to develop new product or service categories or maintain the current sales levels for our products or replace them with equally successful ones in a timely manner, we will not be able to maintain or grow our revenue, and this could materially and adversely affect our business, financial condition and results of operations.

Acquisitions, investments and strategic alliances and partnerships could adversely affect our business and results of operations.

In recent years, we have acquired and invested in a number of businesses. We may in the future acquire or invest in technologies, businesses or assets that are complementary to our business or enter into strategic alliances. We cannot assure you that we will be able to continue identifying suitable acquisition or investment targets in the future. In addition, any transactions that we enter into could be material to our financial condition and results of operations. The process of integrating an acquired company, business, asset or technology may create unexpected operating difficulties and expenditures. The areas where we face risk include:

- significant costs of identifying and consummating acquisitions;
- diversion of management time and focus from operating our business to acquisition integration challenges;
- difficulties in integrating management, technologies and employees of the acquired businesses. In particular, assimilation and retention of personnel may be made more difficult by the fact that our employees are dispersed throughout various locations worldwide, thus requiring the coordination of operations separated by geography and time zones and the integration of personnel with disparate business backgrounds, cultures and languages;
- implementation or remediation of controls, procedures and policies at the acquired businesses;
- coordination of products and services, engineering and sales and marketing functions;
- retention of employees from the acquired businesses;
- liabilities for activities of the acquired businesses before the acquisition;
- potential significant impairment losses related to goodwill and other intangible assets acquired;
- significant expenses in obtaining approvals for the transactions from shareholders and relevant government authorities;
- the need to integrate operations across different cultures and languages and to address the particular economic, currency, political and regulatory risks associated with specific countries;
- litigation, whether or not we are directly involved in a lawsuit; and
- failure to achieve the intended objectives, benefits or revenue-enhancing opportunities.

Our failure to address these risks or other issues encountered in connection with our future acquisitions and investments could cause us to fail to realize the anticipated benefits of such acquisitions or investments, incur unanticipated liabilities and harm our business generally. In addition, the failure to realize anticipated benefits of acquisitions or investments may result in impairment of our goodwill and intangible assets, which could materially and adversely affect our results of operations. If we use our equity securities to pay for acquisitions, we may dilute the value of our Shares. If we borrow funds to finance acquisitions, such debt instruments may contain restrictive covenants that could, among other things, restrict us from distributing dividends. Such acquisitions may also generate significant amortization expenses.

For example, in 2016, our subsidiary acquired certain assets from SST. Our subsidiary, THX, is now operated independently as a subsidiary of Razer, and our chief executive officer Mr. Tan acts as the chief executive officer of THX. Our chief executive officer may be substantially involved with the management and day-to-day operations of THX and relevant work associated with post-acquisition growth of THX. The time commitment and focus required by THX may materially and adversely affect our chief executive officer's ability to focus on the Company.

Negative publicity about the games industry, our directors, management, shareholders, employees, strategic partners and other third parties, such as our service providers, may materially and adversely affect our business, financial condition and results of operations.

Any negative development in the games and gaming-related industries, such as recent controversies related to online bullying and harassment within the gaming community stemming from claims of lack of diversity and sexism in certain game publishers' offerings, could harm our reputation.

Negative publicity about our directors, management, shareholders and employees, whether related to work or otherwise, could harm our reputation.

We may in the future enter into strategic alliances with various third parties to further our business. Strategic alliances with third parties could subject us to a number of risks, including risks associated with sharing proprietary information, non-performance by the counterparties, reputation risk, regulatory risk and an increase in expenses incurred in establishing new strategic alliances, any of which may materially and adversely affect our business. To the extent the third parties suffer negative publicity or harm to their reputations from events relating to their business, we may also suffer negative publicity or harm to our reputation by virtue of our association with such third parties. Negative publicity or harm to our reputation could materially and adversely affect our business, financial condition and results of operations.

In addition, negative publicity about our service providers or counterparties, such as a failure to comply with applicable laws and regulations or to otherwise meet certain quality and service standards, could compromise our image, undermine the trust and credibility we have established and harm our reputation.

# We depend on key personnel to operate our business, and if we are unable to retain, attract and integrate qualified key personnel, our ability to develop and successfully grow our business could be harmed.

Our future success will depend substantially on the continued service of our senior management team. In particular, our co-founder and chief executive officer, Mr. Tan, has been instrumental to the vision and creativity of our business, and continues to be intimately involved in the development and design of our products. Mr. Tan, together with our senior management team and key personnel, are the main drivers of our innovative and creative corporate culture. In the event that Mr. Tan or another key member of our senior management becomes unavailable for any reason, our business may be adversely affected. We do not maintain key-man life insurance on our senior management. In addition, our continued success will depend in large part on our ability to attract and retain qualified and highly skilled personnel, particularly research and development and sales and marketing personnel. Competition for such key personnel is intense and is expected to remain so for the foreseeable future. Failure to retain, hire and motivate key management team members and qualified personnel could impair our ability to grow our business. Such failure could also materially and adversely affect our financial condition and results of operations.

# If we are unable to attract, assimilate and retain new personnel, including managers and software and hardware engineers, we may not be able to grow or successfully operate our business.

Our success has in part been the result of significant contributions by our employees, not limited to the members of our current senior management and product design teams. However, to be successful in continuing to grow our business, we will need to continue to attract, assimilate, retain and motivate highly talented employees with a range of skills and experience, especially managers, employees trained in software development and coding and engineers for research and development purposes. Competition for employees in our industry is intense and we have from time to time experienced difficulty in attracting the personnel necessary to support the growth of our business and to ensure the levels of innovation consumers and the industry have come to expect from us as a company. We expect competition for our personnel with other companies to remain intense for the foreseeable future, particularly for those with relevant technical expertise. In addition, we must carefully balance the size of our employee base with our current infrastructure, management resources and anticipated operating cash flows. If we are unable to manage the size of our employee base, particularly engineers, we may fail to develop and introduce new products successfully and in a cost-effective and timely manner. Volatility or lack of positive performance in our share price, including any potential declines in our share prices, may also affect our ability to retain key employees, particularly those positions and personnel granted equity incentives.

These problems could be exacerbated as we attempt to execute our strategy of expanding our hardware, software and services offerings and as we attempt to grow by acquisition or strategic investments. The acquisition of other companies in the past has greatly increased the number and diversity of our employee base, and there is no guarantee that we can maintain the morale and satisfaction of our growing employee base. Further, varying demands and expectations from our office personnel across regions could increase our chances of litigation. If we are unable to attract, assimilate and retain additional employees with the necessary skills to meet our strategy, or if we are not able to maintain employee morale, we may not be able to grow or successfully operate our business. Such failure could also materially and adversely affect our business, financial condition and results of operations.

# Our RazerStores have required and will continue to require a substantial investment and commitment of resources and are subject to numerous risks and uncertainties.

Our *RazerStores* operated by us have required substantial investment in equipment and leasehold improvements, information systems, inventory, personnel and management time. We have entered into substantial operating lease commitments for retail space. Our retail locations are "experience stores" with a dual focus on both marketing and promoting brand awareness, as well as serving as effective direct channels for sales of goods. Because these stores often contain unique design elements, premium locations and larger retail spaces than would otherwise be required for a company in our line of business, these stores require a substantial amount of investment. Due to the high cost structure associated with our stores, a decline in sales or the closure or poor performance of individual or multiple stores could result in significant lease termination costs, write-offs of equipment and leasehold improvements and severance costs.

Many factors unique to retail operations, some of which are beyond our control, pose risks and uncertainties. These risks and uncertainties include, but are not limited to, macro economic factors that could have an adverse effect on general retail activity, as well as our inability to manage costs associated with store construction and operation, our failure to manage relationships with its existing retail partners such as those partners operating as third-party *RazerStores*, challenging environments in varied retail environments across many regions, increased liability to patrons who visit our stores (through so-called "premises" or "slip-and-fall" liability), costs associated with unanticipated fluctuations in the value of on-site retail inventory and the Company's inability to obtain and renew leases in quality retail locations at a reasonable cost. Any inability to manage or effectively address these risks could materially and adversely affect our business, financial condition and results of operations.

# We may face challenges in meeting target product launch timelines and production quantities because of our unique product design process.

We have a holistic design approach that prioritizes the ergonomic and functional needs of gamers, while incorporating the distinctive look and feel of our products. Each product has a unique design and is subject to custom manufacturing processes. As a result of this approach, we may face delays in the design process and our third-party manufacturers could face challenges in meeting our specifications and quality requirements. Consequently, we may face challenges in bringing our products to the market in a timely manner or in quantities sufficient to avoid shortages. Our ability to meet target launch timelines or production quantities for our products is further subject to the risk and uncertainty that we must complete any necessary adjustments to our designs or third-party manufacturing processes in a timely manner that meets the requirements of our third-party manufacturers and adheres to our holistic design approach. Launch delays or product shortages could materially and adversely affect our business, financial condition and results of operations.

# If we are unable to obtain and adequately protect our intellectual property rights, our business could suffer.

We rely on various intellectual property rights arising throughout the world, including trademarks, trade dress, trade secrets, copyright, designs and patents to protect our brand name, reputation, product appearance and technology. If we fail to obtain, maintain or enforce the intellectual property rights used in or necessary to our business, our competitors and others may be able to copy our designs, or use our brand name, trademarks or technology. As a result, if we are unable to successfully protect, maintain or enforce our intellectual property rights throughout the world, or obtain any intellectual property rights necessary to our business, or resolve any intellectual property-related conflicts or disputes effectively or at a reasonable cost, our business, financial condition and results of operations may be materially and adversely affected. Effective intellectual property protection is expensive to develop and maintain, and the costs of defending and maintaining our rights may be significant. The scope of the intellectual property rights we obtain may not be sufficient to provide us with a competitive advantage, and may be successfully challenged, narrowed, invalidated, circumvented, misappropriated or infringed. Our competitors may also be able to independently develop products that are substantially equivalent or superior to our products or design around our patents, which could have a material adverse impact on our business and operations.

Moreover, our products are sold internationally, and we are dependent on the laws of a wide range of countries to protect, maintain and enforce our intellectual property rights throughout the world. We have not sought intellectual property protection in all jurisdictions where our products are ultimately sold, and we may significantly expand our business into jurisdictions in which we have not yet sought intellectual property protections. The laws of these jurisdictions may not be sufficient to protect our intellectual property rights to the same extent or in the same manner as the laws of the jurisdictions in which we currently have sought intellectual property protections or of the jurisdictions where investors may be located. In addition, many companies have encountered significant problems in protecting, obtaining and defending intellectual property rights in certain foreign jurisdictions. In particular, the legal systems of certain developing countries do not favor or consistently enforce patents, trade secrets, trademarks and other forms of intellectual property protection, which could make it difficult and time-consuming to stop the infringement, misappropriation or other violation of our intellectual property rights. Competitors may be able to use our proprietary technology and other intellectual property rights in jurisdictions where intellectual property protection is disfavored to import or export otherwise infringing products into territories in which we operate, which could materially and adversely affect our business, financial condition and results of operations.

While we seek to protect the trademarks we use in the United States and in other countries where we operate throughout the world, we may be unsuccessful in obtaining trademark registrations and/or otherwise protecting these trademarks. In this respect, we have faced objections in certain jurisdictions with respect to our applications for trademarks with respect to our marks. Moreover, we may find that third parties, including competitors, own or use similar trademarks with greater priority than our own marks in certain jurisdictions. If that were to happen, we may be prevented from using our names, logos, brands and trademarks unless we enter into appropriate royalty, license or co-existence agreements. Moreover, we may not be able to obtain such royalty, license or co-existence agreements on terms acceptable to us (if at all) or may be restricted under such agreements from using our names, brands and trademarks in certain territories or in connection with certain products or activities. Any such restrictions on the use of our names, brands and trademarks in the United States or other countries could substantially limit our ability to continue to sell our existing products in certain jurisdictions, or to expand our business into new products or activities which could materially and adversely affect our business, financial condition and results of operations. For example, pursuant to a trademark settlement and co-existence agreement, followed by a royalty agreement, with Razor USA LLC, we have agreed not to register or use the "RAZER" mark and other related marks in connection with certain goods. See "Business - Intellectual Property — Razor Trademark Settlement and Co-Existence Agreement" for more information. Moreover, if we fail to comply with the terms and conditions of any such royalty, license or

coexistence agreement, we may be subject to breach of contract or infringement claims which could be costly to defend, subject us to substantial damages and prevent us from using our names, brands and trademarks in certain territories or in connection with certain products or activities.

We own patents and have made patent applications in the United States, Japan, China, Singapore, France, South Korea, the United Kingdom, Brazil, Germany, France and India, among others, that cover the proprietary technology and designs contained within many of our products and software. There can be no assurance as to the degree and scope of protection which our existing or future patents may afford us over our current product offerings. Likewise, there can be no assurance that any of our current or future patent applications will result in issued patents, that competitors will not develop similar or superior products outside the protection of our patents, that competitors will not infringe on our patents, that we will have adequate resources to enforce our patents, or that we will obtain sufficient remedies in the case of infringement, misappropriation, or other violations of our patents. Even if we do obtain issued patents that purport to provide adequate protection for our products, the issuance of a patent is not conclusive as to its ownership, scope, validity or enforceability, and as such, our patents may be challenged in courts and patent offices throughout the world. Such challenges may result in our patents being narrowed in scope, invalidated or held unenforceable, in whole or in part, which could limit our ability to stop others from using or commercializing similar or identical technology and products.

If we are unable to successfully obtain, protect, maintain and enforce our intellectual property rights throughout the world, this could materially and adversely affect our business, financial condition and results of operations.

We may be subject to intellectual property infringement or misappropriation claims or other legal challenges, which could cause us to incur significant expenses, pay substantial damages and prevent us from selling our products.

Our success depends, in part, upon our intellectual property, products and operations not infringing, misappropriating or violating the intellectual property rights owned by others and being able to resolve claims of intellectual property infringement and/or misappropriation expeditiously without major financial expenditures or adverse consequences. We have in the past been, are presently and may in the future be, subject to claims in various jurisdictions where we operate and where our products are sold that we have infringed, misappropriated or otherwise violated the intellectual property rights of others. Patent and trademark infringement, trade secret misappropriation and other intellectual property claims and proceedings brought against us, whether successful or not, can be complex and time-consuming and could result in substantial costs and harm to our reputation. Such claims and proceedings can also distract and divert our management and key personnel from other tasks important to the success of our business. Moreover, the legal threshold for initiating such claims and proceedings is low, so that even claims with a low probability of success could be initiated and require significant resources and attention to defend. We could also be subject to intellectual property claims related to alleged infringements by our manufacturers and components suppliers. In addition, intellectual property litigation or disputes could force us to do one or more of the following:

- cease developing, manufacturing or selling products that incorporate the challenged intellectual property;
- cease the use and registration of certain names, domain names, brands or trademarks in connection with some or all of our products and business activities in some or all jurisdictions throughout the world;
- obtain and pay for licenses from the holder of the infringed intellectual property right, which licenses may not be available on reasonable terms, or at all;
- redesign or reengineer products;
- change our business processes; and
- pay substantial damages, court costs and attorneys' fees, including potentially increased damages for any infringement or violation found to be willful.

For example, in order to resolve a number of pending trademark opposition proceedings and disputes throughout the world with Razor USA LLC, or Razor USA, over the use and registration of the "RAZER" trademark, on May 8, 2015, we and Razor USA entered into a worldwide Trademark Settlement and Co-Existence Agreement ("Razor Settlement Agreement"). Under the Razor Settlement Agreement, Razor USA expressly agreed that we can use and license the Razer marks, in connection with our products and services primarily marketed for gaming use and/or for gamers existing as of March 17, 2015, all future versions or iterations of such products, and any future products or services primarily marketed for gaming use and/or for gamers. In particular, we agreed that we would not use, license or register our Razer marks in connection with, among others, phones and phablets and their future versions or iterations.

We agreed that any such use of the Razer marks on any product packaging must also include our "triple-headed snake" logo alongside such marks. In addition, Razor USA agreed not to use, license, register or apply for any mark containing the term RAZER, while we agreed not to use, license, register or apply for certain marks owned by Razor USA, including "RAZOR," "RAZR," "RAZER USA" and variations or equivalents thereof, which we refer to collectively as the Razor USA marks. We also agreed not to register the Razer marks for games (excluding computer and video games in Class 9 or video game apparatus in Class 28), playthings, toys, sporting goods, vehicles, televisions, phablets, phones and any goods in Class 12. Each party must also refrain from challenging, opposing or attacking any of the other party's marks that comply with the terms of the agreement.

On June 25, 2017, we entered into a Royalty Agreement with Razor USA, effective July 1, 2017 ("Royalty Agreement"), under which Razor USA consented to our use of the Razer marks and trade name on or in connection with, firstly, phones, phablets and future versions or iterations thereof that are manufactured, distributed or sold by us or on our behalf and which are branded with a Razer mark on the device hardware or packaging, which we refer to as the "Razer phones," and, secondly, certain other third-party phones, phablets and future versions thereof that are manufactured, distributed or sold by us or on our behalf, which we refer to as "third party phones." In exchange we agreed to pay Razor USA the higher of either a certain minimum royalty or an earned per-unit royalty on an annual basis. The Royalty Agreement has a term of 15 years. If Razor USA abandons the Razor USA marks with respect to Class 9 goods, we may terminate the agreement. We also have the right to terminate the agreement at any time and for any reason. The agreement may also be terminated by either party, first, for material breach (including our failure to pay any owed royalties) by the other party that is not cured within 30 days, or, second, if the other party permanently and fully discontinues the operation of its business. See "Business — Intellectual Property — Razor Trademark Settlement and Co-Existence Agreement" for more information.

In addition, in order to resolve a number of pending trademark opposition proceedings and disputes throughout Europe with a third party over the use and registration of the "RAZER" trademark, on December 22, 2008, we entered into a License Agreement with the third party. Under this agreement, we agreed not to use our Razer marks on, and to limit our applications and registrations for the Razer marks such that they exclude computers and notebooks in Germany, Austria, Benelux, France and Great Britain in view of the third party's earlier rights. We further agreed to restrict our use and registration of such Razer marks in those territories in Class 9 to certain specified products such as game consoles, mice, keyboards, headphones, control pads and microphones, which were referred to as the permitted goods. On September 6, 2016, we entered a Toleration Agreement with the same third party. Under this agreement, the third party consented to us extending our use of the RAZER trademarks in Class 9 to gaming notebooks and ultraportable notebooks in Europe, Switzerland and Norway. See "Business — Intellectual Property — License Agreement and Toleration Agreement" for more information.

Any intellectual property-related disputes or litigation, regardless of outcome or merit, could result in substantial costs and expenses, adverse publicity or diversion of management resources, any of which could materially and adversely affect our business, financial condition and results of operations.

Our products and components are manufactured by a limited number of third-party manufacturers, which may limit our control of the manufacturing process. Manufacturing disruptions may adversely affect our customer demand and satisfaction.

Our products and components are manufactured for us by a limited number of third-party manufacturers in a limited number of facilities. For the years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017, approximately 31.3%, 30.9%, 27.9% and 32.4%, respectively, of our total purchases were from our top supplier and approximately 80.5%, 80.9%, 77.2% and 77.7%, respectively, of our total purchases were from our top five suppliers. All top five suppliers for the years ended December 31, 2014, 2015 and 2016 and four of the top five suppliers for the six months ended June 30, 2017 were manufacturers. We depend on our manufacturers to deliver products and components that comply with our specifications and meet our delivery requirements at competitive costs in a timely manner. If our manufacturers fail to do so, the reliability and reputation of our products may suffer, and we and our manufacturers may be exposed to returns, product liability or regulatory enforcement actions. Moreover, although we generally engage multiple manufacturers for certain product categories, we may engage a single manufacturer in certain circumstances, such as when we begin initial production of a product or when the production volume of a certain product does not warrant multiple manufacturers. Although we believe there are alternative manufacturers readily accessible in the market in such cases, there can be no assurance that we will be able to find an alternative manufacturer quickly or at all. Our dependence on a limited number of manufacturers may also impede our ability to grow rapidly if our manufacturers cannot meet additional demand generated by increasing sales or new product launches.

If we fail to manage our relationships with our third-party manufacturers effectively or ensure the quality of our manufacturers, we may be unable to fulfill our customers' requirements, damaging customer demand and satisfaction and harming our reputation and brand. The process of identifying and qualifying acceptable alternative manufacturers is likely to disrupt our business and there can be no assurance that we will be able to secure alternative manufacturers that comply with our specifications and meet our delivery requirements on acceptable terms or in a timely manner, which could materially and adversely affect our business, financial condition and results of operations.

We rely on a limited number of suppliers for certain key components. Any supplier shortage could impair our ability to ship orders of our products or could cause us to miss the delivery requirements of our retailers or distributors.

We currently purchase certain key components used in the manufacturing of our products from a limited number of suppliers. Lead times for materials and components ordered by us or our third-party manufacturers can vary significantly and depend on factors such as the supply and demand for a component at a given time. We face competition for materials and components supplies, which may drive up prices and increase lead times. There can be no assurance that shortages or interruptions in the supply of components will not occur as a result of adverse events, such as natural disasters or disruptions in the labor market, in which case we would need to explore alternative sourcing options.

If our growth outpaces our ability to source new suppliers and key components, we may experience difficulty in meeting our delivery requirements. Furthermore, we do not have back-up suppliers for some of our key components and we cannot guarantee that we will have the ability to procure key components or products from alternative sources at commercially reasonable prices in a timely manner. Our competitors may establish exclusive arrangements with our components suppliers, which could lead to significant manufacturing disruptions for us. Shortages or interruptions in the supply of such components could cause disruptions in our business and could also materially and adversely affect our business, financial condition and results of operations.

# An increase in the market price of our raw materials and components used by our manufacturers may materially and adversely affect our business, financial condition and results of operations.

Manufacturing our products requires substantial amounts of raw materials and components. Some raw materials and components, such as petroleum-based plastics and rare earth metals, have been susceptible to fluctuations in price and availability. We are not able to control these price and availability fluctuations. Significant increases in raw material and component prices may affect the prices that our manufacturers charge us and have a direct and negative impact on our gross margins, and may also lead to component shortages. We may need to raise our product prices to recover the higher raw material and component costs and maintain our gross margins, which may lead to lower demand for our products. See "Industry Overview — Global Gaming Hardware Market Overview — Peripherals — Peripherals Components and Materials" and "Industry Overview — Global Gaming Hardware Market Overview — Systems — Systems Components and Materials." This, in turn, could materially and adversely affect our business, financial condition and results of operations.

# Our business and reputation could suffer if any of our manufacturers fails to use acceptable labor practices or is subject to labor disruptions.

We do not control our manufacturers or their labor practices. The violation of labor or other laws, or the divergence of our manufacturers' labor practices from those generally accepted as ethical or legal in the United States and other countries, could damage our reputation or disrupt the shipment of our products. In addition, our manufacturers may experience disagreements with unions or labor disputes. Such disagreements or labor disputes could lead to work slowdowns or stoppages and make it difficult or impossible for us to meet scheduled delivery times for product shipments to our customers, which could result in loss of business. In addition, disagreements with unions or labor disputes could result in higher labor costs for our manufacturers, which may in turn cause our manufacturers to pass the increased costs on to us.

#### We rely on manufacturing operations concentrated in China and Taiwan.

We rely on manufacturing operations concentrated in China and Taiwan. These operations could be severely impacted by national or regional political or social trends or instabilities in the greater China region, by evolving interpretation and enforcement of legal standards and contractual disagreements, by strains on transportation, communications, trade and other infrastructures, by labor unrest, by natural disasters, by competition for the available labor pool or manufacturing capacity, by embargoes, increased tensions or escalation of hostilities between China and Taiwan or with other countries, by local trade customs and practices and by import export issues and currency transfer restrictions.

Inflation in China, coupled with rising prevailing wage levels and new legislation and government policies designed to increase social welfare, could lead to increasing labor costs for our manufacturers, which may in turn cause our manufacturers to pass the increased costs on to us. Further, we may be exposed to fluctuations in the value of Chinese and Taiwanese currencies and appreciation of local currencies and increased wage rates could increase our component and other raw material costs which, in turn, could materially and adversely affect our business, financial condition and results of operations.

# If we are unable to successfully establish and maintain relationships with other games industry participants and technology providers, our continued growth may be materially and adversely affected.

Our relationships with other members of the games industry such as game content developers and technology providers are vital to our business, financial condition and results of operations. We have established relationships with game content developers in North America, Europe and Asia. We intend to broaden our ability to reach customers and enhance customer preference for our products by closely collaborating with game content developers in designing high-quality licensed products and engaging in co-marketing campaigns. We have also established relationships with technology providers that supply us with critical components and technology which we aggregate

into our products. However, reaching agreements with industry participants can be difficult and time-consuming. Furthermore, we compete with other companies for desirable collaborative arrangements with industry participants. If we are not successful in maintaining existing relationships or creating new relationships, or if industry participants decide to cooperate with our competitors, our ability to grow our business could be materially and adversely affected. Our existing agreements with game content developers generally do not obligate a game content developer to launch new games that fully support or utilize our products or grant exclusivity to us. We may not be able to sell licensed products if the relevant licenses expire or are terminated and we are unable to renew them. Our agreements with technology providers generally do not obligate a provider to design or continue to produce technology or components that are suitable or appropriate to our products. If our industry participants do not continue to collaborate with us or are unwilling to do so on terms acceptable to us, this could materially and adversely affect our business, financial condition and results of operations.

# We rely on a limited number of key retailers and distributors. The loss or reduction of purchases from these or other retailers and distributors could have a material adverse effect on our business.

Our top five retailers and distributors accounted for approximately 35.2%, 38.9%, 34.8% and 36.2% of our revenue in the years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017, respectively. There is no guarantee that we will be able to maintain our relationships with these major retailers and distributors in the future. As our existing retail and distribution agreements expire, we may be unable to renew these agreements. We may also be unable to replace an underperforming retailer or distributor easily or at all. In addition, in some markets we work with only one or two distributors, including in China. If a distributor in one or more of these markets cannot effectively distribute our products or if our relationship with any such distributor is disrupted or terminated, we may not be able to successfully find a suitable replacement in a timely manner or at all. If our relationships with our retailers and distributors deteriorate, our resources may be diverted and our business may be harmed.

In addition, competition for retailers and distributors is intense. We compete for retailers and distributors with other companies that may have higher visibility, greater name recognition and financial resources, and broader product selection than us. We do not have exclusivity provisions in the substantial majority of our contracts that prevent our retailers and distributors from selling the products of our competitors. Such retailers and distributors may dedicate more resources to selling competing products and fail to adequately promote our products or provide sales services. Our competitors may also restrict quality retailers and distributors from selling competing products such as ours, limiting our ability to expand our reach and compete effectively.

As a result, these distributors and retailers generally may, with little or no notice or penalty, cease ordering and selling our products or materially reduce their orders. Moreover, we rely on certain prominent retailers to sell our products. These retailers may enjoy disproportionate bargaining power with us, which could potentially cause us to accept unfavorable commercial or legal terms. If certain retailers, individually or in the aggregate, choose to no longer sell our products, reduce the number of products they purchase or reduce the shelf space allocated to us, this could materially and adversely affect our business, financial condition and results of operations.

# If we do not effectively manage our network of retailers and distributors, our business, financial condition and results of operations may be materially and adversely affected.

We have limited ability to manage the activities of our retailers and distributors, who are independent from us. Our retailers or distributors may violate our agreements with them or engage in activities which may negatively impact us. They may in turn be unable to control activities taken by sub-distributors. Such activities may include, among other things:

- selling or leaking our products outside their designated territories, possibly in violation of the rights of our other retailers, distributors or other third parties;
- selling our products at discounted prices by arbitraging geographical pricing differences between distribution territories;

- failing to maintain the requisite licenses or comply with regulatory and legal requirements when selling our products;
- failing to maintain healthy inventory levels in our sales and distribution channels;
- failing to provide high-quality services to our end-users; and
- failing to adequately promote our products.

Failure to adequately manage our network of retailers and distributors, or non-compliance by retailers, distributors or sub-distributors with our agreements could disrupt our sales and harm our brand. Our brand and reputation could be adversely affected if we become the target of any negative publicity as a result of actions taken by our retailers, distributors or sub-distributors. If we are not able to effectively manage our network of retailers and distributors, this could materially and adversely affect our business, financial condition and results of operations.

#### We may be adversely affected by the financial condition of our retailers and distributors.

Some of our retailers and distributors have experienced financial difficulties from time to time. Such financial difficulties may occur rapidly and without warning. A retailer or distributor experiencing such difficulties will generally not purchase and sell as many of our products as it would under normal circumstances and may cancel orders. In addition, a retailer or distributor experiencing financial difficulties generally increases our exposure to uncollectible receivables. We extend credit to our retailers and distributors based on our assessment of their financial condition, generally without requiring collateral. While such credit losses have historically been met by our reserves for credit losses, and while such credit losses have been insured, we cannot assure you that this will continue to be the case. Financial difficulties on the part of our retailers or distributors could materially and adversely affect our business, financial condition and results of operations.

# We face inventory obsolescence and inventory shortage risk. Our results of operations could be materially harmed if we are unable to accurately forecast demand for our products.

To ensure adequate inventory supply, we must forecast inventory needs and place orders with our manufacturers before firm orders are placed by our customers. If we fail to accurately forecast demand, we may experience excess inventory levels or a shortage of products.

Factors that could affect our ability to accurately forecast demand for our products include:

- changes in consumer demand;
- lack of consumer acceptance of our new products;
- changes in the competitive landscape;
- changes in technology;
- changes in general market conditions or other factors;
- weakening of economic conditions or consumer confidence in future economic conditions;
   and
- terrorism or acts of war, or the threat thereof, which could adversely affect consumer confidence and spending.

We face inventory obsolescence and inventory shortage risk. Inventory levels in excess of demand may result in inventory write-downs or write-offs and the sale of excess inventory at discounted prices, which would have an adverse effect on our profitability. In addition, if we underestimate the demand for our products, our manufacturers may not be able to produce a sufficient number of products to meet such unanticipated demand, and this could result in delays in the shipment of our products and damage to our reputation and retailer and/or distributor relationships.

The difficulty in forecasting demand also makes it difficult to estimate our future results of operations and financial condition from period to period. A failure to accurately predict the level of demand for our products could materially and adversely affect our business, financial condition and results of operations.

# Disruption in logistics may prevent us from meeting customer demand and our business, financial condition and results of operations may suffer as a result.

We support our customers through third-party logistics facilities located in Hong Kong, the United States and Germany. A serious disruption, such as a natural disaster, or impediments such as increases in transportation or fuel costs or labor unrest at any of these logistics facilities could damage our inventory and could materially impair our ability to distribute our products to customers, including distributors and retailers, in a timely manner or at a reasonable cost. We could incur significantly higher costs and experience longer lead times associated with distributing our products during the time that it takes for us to procure the services of a replacement facility or wait for such facility to reopen or replace a logistics facility. We are also susceptible to any problems which may impact international delivery, freight and shipping such as Acts of God, wars, political instability and terrorist attacks. Any such disruption to our logistics could materially and adversely affect our business, financial condition and results of operations.

# Our sponsorship of individuals, teams and events with other personalities is subject to numerous risks that could materially and adversely affect our business, financial condition and results of operations.

We interact with the gaming community in numerous ways, including through the sponsorship of esports events, tournaments, esports athletes and teams, as well as Internet personalities and celebrities related to movies, music and the global entertainment industry generally. These sponsored events and individuals are associated with our brand and represent our commitment to the gamer community. We cannot assure you that we will be able to maintain our existing relationships with any of our sponsored individuals or teams in the future or that we will be able to attract new highly visible gamers to endorse our products. Additionally, certain individuals or teams with greater access to capital may increase the cost of certain sponsorships to levels we may choose not to match. If this were to occur, our sponsored individuals, teams or events may terminate their relationships with us and endorse our competitors' products, and we may be unable to obtain endorsements from other comparable alternatives. In addition, if any of our sponsored individuals or teams become unpopular or engage in activities perceived negatively in the gamer community or more broadly, our sponsorship expenditures could be wasted and our brand reputation could be damaged which, in turn, could materially and adversely affect our business, financial condition and results of operations.

### We are unable to independently verify the accuracy of the metrics related to our presence in social media communities.

In this prospectus, we refer to metrics related to our presence in social media communities, such as the number of "Likes" on our Facebook page, the number of times videos on our YouTube page have been viewed, the number of subscribers we have to our YouTube page and the number of followers or subscribers we have on our Twitter, Instagram, YouTube, WeChat and Weibo accounts, respectively. These social media communities generally have policies in place to discourage duplicative user accounts or artificial activity designed to inflate such metrics. However, we are unable to independently verify the metrics provided by these social media services. We are also unable to determine whether these figures include individuals with multiple accounts, deactivated or inactive accounts, or multiple views, "Likes" or similar actions by the same user. If the metrics related to our presence in social media communities are significantly lower than we have disclosed in this prospectus, then our global gamer community may not be as expansive as it appears based on such metrics and our brand may not have achieved as strong a reputation, brand leadership and passionate following among gamers as we believe.

## We use open source software in our products that may subject our technology to general release or require us to re-engineer some of our technologies, which may cause harm to our business.

We use open source software in connection with our products. From time to time, companies that incorporate open source software into their products have faced claims challenging the ownership of open source software and/or compliance with open source license terms. Therefore, we could be subject to lawsuits by parties claiming ownership of what we believe to be open source software or

non-compliance with open source licensing terms. Some open source software licenses require users who distribute or make available open source software as part of their software to publicly disclose all or part of the source code to such software and/or make available any derivative works of the open source code on unfavorable terms or at no cost. While we monitor our use of open source software and try to ensure that none is used in a manner that would require us to disclose the source code or that would otherwise breach the terms of an open source agreement, such use could nevertheless occur and we may be required to release our proprietary source code, pay damages for breach of contract, re-engineer our applications, discontinue sales in the event re-engineering cannot be accomplished on a timely basis or take other remedial action that may divert resources away from our development efforts. As a result, this could materially and adversely affect our business, financial condition and results of operations.

We are susceptible to counterfeiting and copycatting of our products, and this may harm our reputation and increase price pressures, making it more difficult to generate returns on our investments and requiring us to incur expenses in enforcing our intellectual property rights.

As we are recognized as a premium gaming brand and enjoy a strong reputation and passionate following within the gamer community, we sometimes encounter counterfeiting and copycatting of our products, such as unauthorized imitation or replication of our designs, products, packaging, trademarks and/or labeling by third parties. Other companies may be able to copy the hardware, software or services by reverse engineering or otherwise copycatting the results of our research and development at a lower cost than what it cost us to design or develop them. These companies could also copy the design, color and look of our products so that they have a very similar look and feel to our products. These companies could also copy our marketing and advertising methods to create the false impression that they are offering a Razer product.

Counterfeit copies of our hardware and software may harm our business. Counterfeit and copycat products and services are offered at a significant discount to what we charge, thereby diverting sales away from us. Counterfeits may provide consumers a way to benefit from our brand's reputation without providing us the revenue for those products. In addition, some purchasers of counterfeit copies of Razer products may have otherwise purchased a legitimate Razer product, which would damage our revenue, gross profit and profit. The availability of counterfeits may negatively impact the appeal of our brand, which may be related to our ability to offer unique products to our users, and also reduce market demand and consumer willingness to pay for our products, which could place undue price pressure on our products. During the Track Record Period, the number of reports of counterfeit items brought to our attention (not including online marketplace listings) has been fewer than 10 per year. These effects individually or in the aggregate could materially and adversely affect our business, financial condition and results of operations.

Also, the presence of counterfeit Razer products or pirated Razer software in the market could have a negative impact on, and dilute, the value and image of our brand and result in a loss of consumer confidence in our brand. This could in turn materially and adversely affect our business, financial condition and results of operations.

Although we are and have been actively taking actions to combat counterfeiting of our products, it is often difficult to successfully stop counterfeit products from being sold unless we can establish that such products have infringed on our intellectual property rights. Establishing a case of infringement is time-consuming and costly. Any actions we take may not be adequate to protect the full scope of our product offerings. Our trademark applications may fail to result in registered trademarks or provide the scope of coverage necessary to protect all of our products, and others may seek to invalidate, cancel or narrow the scope of our trademarks based on their prior rights in similar trademarks. Moreover, if certain of our applications for trademark registration in the United States are ultimately unsuccessful, we will be unable to register such trademarks with the U.S. Customs and Border Protection to help prevent the importation of counterfeit products. We also have expended and will continue to expend significant resources developing software to enhance our product-user experience and face the risk of current or new competitors pirating such software and thus reducing its value. Actions to combat counterfeiting and piracy can be expensive and

complicated to resolve, require substantial management time and resources, and may not provide a satisfactory or timely result. Furthermore, certain countries may not protect and enforce trademarks and other intellectual property rights to the same extent as the laws of the United States and other similar jurisdictions. See "Risk Factors — If we are unable to obtain and adequately protect our intellectual property rights, our business could suffer" for more information.

Any expenses related to combating counterfeiting and piracy, and any unsatisfactory results of our efforts could materially and adversely affect our business, financial condition and results of operations.

## We may not be able to protect know-how, confidential information and trade secrets from unauthorized copying, use or disclosure.

We take significant measures to protect the value and secrecy of our know-how, confidential information and trade secrets, including our designs, prototypes and proprietary source code. However, if unauthorized disclosure of our confidential information and trade secrets occurs through security breach, cyber-attack, malicious software (malware) or by any other means, it could materially and adversely affect our business, financial condition and results of operations. Even if the measures we take to safeguard the confidential information on our information technology systems are adequate to protect against direct external threats and attacks by third parties, our employees may be susceptible to phishing, keyloggers and other similar efforts by third parties by which such parties may be able to gain access to the confidential information and trade secrets on our systems. Any advanced disclosure of confidential information about our designs and prototypes negatively impacts our marketing efforts and decreases the impact of our product launches. Our competitors could acquire confidential information about our current and future products through such disclosures and copy such products' functionality and designs, which would harm our competitive position.

In addition, we seek to protect these trade secrets, in part, by entering into non-disclosure and confidentiality agreements with parties who have access to them, such as our employees, corporate collaborators, manufacturers, consultants, advisors and other third parties. Despite these efforts, any of these parties may breach such agreements, intentionally or unintentionally, and disclose our proprietary information, including our trade secrets, and we may not be aware of, or able to obtain, adequate remedies for such breaches. Detecting the disclosure and/or misappropriation of a trade secret is difficult to prove, and as such, trade secret misappropriation claims can be difficult, expensive and time-consuming, with no guarantee of success or adequate remedies.

Such disclosures could also lead to a loss of trade secret protection, which could materially and adversely affect our business, competitive position, financial condition and results of operations.

### We may not be able to obtain rights to intellectual property developed by our employees or third parties engaged by us, which may harm our business.

We rely on confidentiality agreements with our employees, which provide that all confidential information developed by or made known to the individual during the individual's relationship with us is to be kept confidential and not disclosed to third parties before it becomes public. In addition, our management team and research and development employees have entered into intellectual property, confidentiality and non-compete agreements with us, which provide that all of the technologies conceived by the relevant individuals arising from their performance of duties or use of our materials or technologies are our exclusive property. We have also entered into agreements with confidentiality provisions with our consultants and other advisors. However, these agreements may not be honored, may not effectively assign intellectual property rights to us, and may not provide adequate remedies if there were to be a breach. Moreover, enforcing a claim that a party illegally obtained intellectual property rights is difficult, expensive and time consuming and the outcome is unpredictable. We may fail to obtain such rights or prevent others from obtaining such rights, which would harm our business and future product development and could also materially and adversely affect our business, financial condition and results of operations.

#### We may incur increased costs and liabilities as a result of product liability claims.

Although we currently maintain product liability insurance coverage, we may not be able to obtain such insurance on acceptable terms in the future, if at all, or obtain insurance that will provide adequate coverage against potential claims. Product liability can arise for any number of issues with products, including defective components (such as batteries in products which may unexpectedly ignite), marketing or "failure-to-warn" liability (including warning related to radioactive emission from portable electronic device), design defects or faulty manufacturing claims. Product liability claims can be expensive to defend and can divert the attention of management and other personnel for long periods of time, regardless of the ultimate outcome. An unsuccessful product liability defense could materially and adversely affect our business, financial condition and results of operations. Product liability claims could also damage our brand and our reputation for quality premium products, regardless of the ultimate outcome.

In the event of product liability claims regarding defective components or faulty manufacturing, we can attempt to seek compensation from the relevant suppliers or manufacturers. However, warranties provided by suppliers and manufacturers may be for periods shorter than the warranty periods we provide to our customers and warranty claims against suppliers and manufacturers may be subject to certain conditions precedent which may not be satisfied. While we have indemnification arrangements with most of our suppliers and manufacturers, these indemnification arrangements may not cover the types of claims made against us or may be limited in amount, or the manufacturer may not be credit worthy/able to pay.

If we are subject to product liability claims or we attempt to enforce indemnification arrangements, we may incur increased litigation costs and our management's attention may be diverted. This, in turn, could materially and adversely affect our business, financial condition and results of operations.

We have granted restricted stock units (RSUs) under the 2016 Equity Incentive Plan, and may grant other share-based awards under the 2016 Equity Incentive Plan, which may result in increased share-based compensation expense and dilution to the shareholding of existing Shareholders.

We adopted an Equity Incentive Plan in 2016 for the purpose of granting share-based compensation awards to employees, directors and consultants to incentivize their performance and align their interests with ours. US\$38.5 million was reflected in our operating expenses for 2016, and in the six months ended June 30, 2017, US\$26.1 million, including additional grants in 2017, was reflected in our operating expenses. Such grants will continue to be recorded as an expense over the respective vesting periods. See "Financial Information — Critical Accounting Policies, Estimates and Judgments — Share-based Compensation." Any additional grant of share-based awards, including options, by us will further increase our share-based compensation expense.

As of the Latest Practicable Date, RSUs in respect of 70,011 Shares (or 588,302,433 Shares after taking into account the Capitalization Issue) were granted and outstanding pursuant to the 2016 Equity Incentive Plan, representing approximately 6.6% of our enlarged issued share capital immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares). We are authorized to grant additional RSUs in respect of a further 886,302,091 Shares under the 2016 Equity Incentive Plan after the Listing, the vesting of which will increase the number of our Shares in issue and will result in a dilution of Shareholders' shareholding interest in our Company. Any actual or perceived sales of the additional Shares by grantees of the RSUs following the vesting of their RSUs may adversely affect the market price of our Shares.

Our revenue and operating income fluctuate on a seasonal basis and decreases in sales or margins during our peak seasons could have a disproportionate effect on our results of operations.

Historically, we have experienced greater revenue in the second half of the year, which we believe is primarily due to a concentration of shopping during the fall and holiday seasons. Given the seasonal nature of our sales, accurate forecasting is critical to our operations. We anticipate that this seasonal impact on our revenue is likely to continue and any shortfall in expected sales during the holiday buying season would cause our results of operations to suffer significantly.

#### We operate in intensely competitive markets.

The market for our products is intensely competitive and rapidly changing. With the emergence of new technologies and market entrants, competition is likely to intensify in the future. Many of our current and potential competitors have significant competitive advantages, including greater financial, distribution, marketing and other resources, longer operating histories, better name recognition among certain groups of consumers, greater economies of scale and more established relationships with many of our larger retailers and distributors than we do. As a result, these competitors may be better equipped to influence consumer preferences or otherwise increase their market share by:

- quickly adapting to changes in consumer preferences;
- readily taking advantage of acquisition and other investment opportunities;
- adopting aggressive pricing policies, including discounting;
- devoting greater resources to the marketing and sale of their products, including significant advertising, media placement and product endorsement; and
- engaging in lengthy and costly intellectual property and other disputes.

If we are unable to protect our brand image and reputation, we may be unable to effectively compete. As a result, our market share, sales of our products and gross margins could be materially and adversely affected and our future growth may be harmed. See "Business — Competition" for more information.

#### Our insurance coverage may be inadequate to cover all significant risk exposures.

We maintain limited third-party insurance policies covering certain potential liabilities including product liability, property, commercial liability and director and officer insurance. There can be no assurance that such coverage will be available or sufficient to cover all our risk exposures. If insurance coverage is unavailable or insufficient to cover any such exposures, we may incur substantial costs which, in turn, could materially and adversely affect our business, financial condition and results of operations.

### We are subject to governmental import and export controls and economic sanctions laws that could subject us to liability and impair our ability to compete in international markets.

The United States and various foreign governments have imposed controls, export license requirements and restrictions on the import or export of some technologies. Our products are subject to U.S. export controls, including the U.S. Commerce Department's Export Administration Regulations, and various economic and trade sanctions regulations established by the U.S. Treasury Department's Office of Foreign Assets Controls, and exports of our platform must be made in compliance with these laws. Furthermore, U.S. export control laws and economic sanctions prohibit the provision of products and services to countries, governments and persons targeted by U.S. sanctions. Our products could be provided to U.S. sanctioned targets, including by our distributors and retailers. Any such provision could have negative consequences, including government investigations, penalties and reputational harm. Our failure to obtain required import or export approval (if any) for our products could harm our international and domestic sales and adversely affect our revenue. In addition, failure to comply with such regulations could result in penalties, costs and restrictions on export privileges, which could materially and adversely affect our business, financial condition and results of operations.

Our online operations are subject to numerous risks that could materially and adversely affect our business, financial condition and results of operations.

Our online operations subject us to certain risks that could have a material adverse effect on our business, financial condition and results of operations. The operation and expansion of our online store may harm our relationships with our retailers and distributors. In addition, certain risks beyond our control, such as government regulation of the Internet and economic conditions specific to the Internet and online commerce could materially and adversely affect our business, financial condition and results of operations. We can provide no assurance that our online operations will meet our sales and profitability plans and the failure to do so could materially and adversely affect our business, financial condition and results of operations. In addition, our online store is partially handled by a third-party ecommerce service provider. We rely on this service provider to handle, among other things, payment and processing of online sales. If the service provider does not perform these functions satisfactorily, we may find another third-party service provider or undertake such operations ourselves, but we may not be able to successfully do either. In either case, our online sales and our customer service reputation could be adversely affected which, in turn, could materially and adversely affect our business, financial condition and results of operations.

We rely on our information technology systems to help ensure uninterrupted business operations. If our information technology systems fail to adequately perform these functions, or if we experience an interruption in their operation, our operating results could be adversely affected.

The efficient operation of our business depends on our information technology systems. We rely on our information technology systems, policies, processes and controls to effectively manage materials planning, financial control and financial reporting, inventory management and customer relationship management. The failure of our information technology systems to perform as we anticipate could disrupt our business and product development and could result in decreased sales and increased overhead costs. In addition, our information technology systems are vulnerable to damage or interruption from:

- earthquake, fire, flood and other natural disasters;
- attacks by computer viruses or hackers;
- power loss; and
- computer systems, Internet, telecommunications or data network failure.

Any such interruption could result in reputational harm, lengthy service downtime, an inability to meet customer expectations, ineffective inventory management, losses of critical data and data security breaches, all of which could have an adverse effect on our operating results. Moreover, there can be no assurance that any data backup systems will work. If we suffer interruptions and our data backup systems fail to work as we expect, this could have significant adverse effects on our operating results and could materially and adversely affect our business, financial condition and results of operations.

#### Our business could be harmed by a failure of our commercial cloud service providers.

We rely on the services of commercial cloud service providers, such as Amazon Web Services, for most of our content delivery network (CDN) needs, and for most of our computing, storage, server hosting and bandwidth needs to run our Internet-based applications. These commercial cloud service providers could be vulnerable to damage or interruption from circumstances beyond our control and we might be subject to disruptions in accessing our data, loss of our data software failures or computer viruses. Cyber-attacks and other malicious Internet-based activities continue to increase in frequency and magnitude and may target cloud-based storage. There is no assurance that our service providers will be able to implement adequate preventive measures and our information might be lost or subject to unauthorised access and misappropriation. Any interruption, loss of information or misappropriation of information from our information technology systems and cloud-based storage systems could materially and adversely affect our business, financial condition and results of operations.

#### Our business could be adversely affected if our software contains bugs.

Our website, our online store and our software could contain undetected errors or "bugs" that could adversely affect their performance, cause loss or corruption of data, damage software, hardware or other computer equipment, cause the inadvertent transmission of computer viruses or expose our users to increased risk of cyber-attacks, malicious software (malware) or security breaches. The occurrence of errors in any of these may damage our reputation and brand name and result in liability claims which, in turn, could materially and adversely affect our business, financial condition and results of operations.

# Any security and privacy breaches may damage our customer relations, our reputation and expose us to liability.

We electronically collect and store sensitive personal information. We process that data and deliver our products and services by using computer systems and telecommunications networks operated by both us and by third-party service providers. If we are unable to protect, or our users perceive that we are unable to protect, the security and privacy of this information:

- our users may lose confidence in our services;
- our reputation may be harmed;
- we may be subject to litigation or claims under applicable data security and privacy laws, which could be complex, expensive and time-consuming to defend and may ultimately carry monetary or other penalties;
- we may be exposed to unbudgeted or uninsured financial liability;
- we may be subject to increased regulatory scrutiny; and
- our expenses may increase as a result of potential remediation costs.

While we believe we use secure applications and processes designed for data security, there can be no assurance that our use of these applications and processes will be sufficient to counter all current and emerging technology threats designed to breach our systems in order to gain access to confidential client information. Moreover, despite using such applications and processes for data security, such measures may not address all internal threats, whether inadvertent or not, such as through employee error, malfeasance, faulty password management and other irregularities. Additionally, if third parties with whom we work, such as our online platform suppliers, advertisers, vendors or developers, violate applicable laws or our policies, such violations may also put our users' information at risk. The risk of these types of events is likely to increase as we expand our network of suppliers, advertisers, vendors and other third parties and begin operations in additional markets. Any of the foregoing and/or any other failures or inadequacies in our security and privacy measures could adversely affect our reputation and brand and the market's acceptance of our products, which could materially and adversely affect our business, financial condition and results of operations.

#### It is not certain if Razer Inc. will be classified as a Singapore tax resident.

Under the Singapore Income Tax Act, a company established outside Singapore but whose governing body, being the board of directors, usually exercises de facto control and management of its business in Singapore could be considered a tax resident in Singapore. However, such control and management of the business should not be deemed to be in Singapore if physical board meetings are conducted outside of Singapore. Where board resolutions are passed in the form of written consent signed by the directors each acting in their own jurisdictions, or where the board meetings are held by teleconference or videoconference, it is possible that the place of de facto control and management will be considered to be where the majority of the board are located when they sign such consent or attend such conferences.

We believe that Razer Inc. is not a Singapore tax resident for Singapore income tax purposes. Our subsidiaries incorporated in Singapore are subject to Singapore corporate tax. See "Financial Information — Taxation — Singapore." The tax residence status of Razer Inc. is subject to determination by the Inland Revenue Authority of Singapore, or IRAS, and uncertainties remain with respect to the interpretation of the term "control and management" for the purposes of the Singapore Income Tax Act.

If IRAS determines that Razer Inc. is a Singapore tax resident for Singapore income tax purposes, the portion of Razer Inc.'s standalone income on an unconsolidated basis that is received or deemed by the Singapore Income Tax Act to be received in Singapore, where applicable, may be subject to Singapore income tax at the prevailing corporate income tax rate of 17%. Income is considered to have been received in Singapore when it is: (i) remitted to, transmitted or brought into Singapore; (ii) applied in or towards satisfaction of any debt incurred in respect of a trade or business carried on in Singapore; or (iii) applied to purchase any movable property that is brought into Singapore.

If Razer Inc. is regarded as a Singapore tax resident, any dividends received or deemed received by Razer Inc. in Singapore from subsidiaries located in a foreign jurisdiction with a rate of income tax or tax of a similar nature of no more than 15% may generally be subject to additional Singapore income tax where there is no other applicable tax treaty between such foreign jurisdiction and Singapore.

In addition, as Singapore does not impose withholding tax on dividends declared by Singapore resident companies, if Razer Inc. is considered a Singapore tax resident, dividends paid to the holders of our Shares will not be subject to withholding tax in Singapore. Regardless of whether or not Razer Inc. is regarded as a Singapore tax resident, holders of our Shares who are not Singapore tax residents would generally not be subject to Singapore income tax on gains derived from the disposal of our Shares if such shareholders do not maintain a permanent establishment in Singapore, to which the disposition gains may be effectively connected, and the entire process (including the negotiation, deliberation, execution of the acquisition and sale, etc.) leading up to the actual acquisition and sale of our ordinary shares is performed outside of Singapore. For Singapore resident shareholders, if the gain from disposal of our Shares is considered by IRAS as income in nature, such gain will generally be subject to Singapore income tax, and not taxable in Singapore if the gain is considered by IRAS as capital in nature.

# Failure to collect our trade receivables in a timely manner may expose us to credit risk and adversely affect our liquidity.

The majority of our outstanding trade receivables are due from distributors. We may not be able to collect our trade receivables in a timely manner and we may face difficulty collecting receivables for reasons beyond our control, such as customers delaying payment past the relevant credit periods granted or being unable to pay us when payments are due. We had total trade receivables of US\$70.6 million, US\$80.0 million, US\$107.1 million and US\$65.9 million as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively, of which 15.9%, 12.0%, 9.5% and 12.0% were past due, respectively, and 1.8%, 2.0%, 0.9% and 1.8% were provided for as doubtful debts, respectively. Any significant delay or default in our collection of trade receivables may impose pressure on our cash flow and working capital and reduce the pool of available financial resources relative to our expectations and expenditure plans, which in turn could have a material adverse effect on our business, financial condition and results of operations.

# If we do not continue to receive preferential tax treatments, our business, financial condition and results of operations may be materially and adversely affected.

During the Track Record Period, we benefitted from government grants and tax concessions, which may be non-recurring in nature. There can be no assurance we will continue to receive preferential tax treatment. If we are unable to receive such treatment in the future, our business, financial condition and results of operations may be materially and adversely affected.

# Significant impairment charges to our balance of intangible assets and goodwill could materially impact our financial position and results of our operations.

Our intangible assets primarily consist of development costs, purchased technology assets, patents, trademarks and customer relationships. Our intangible assets and goodwill amounted to US\$1.9 million, US\$5.9 million, US\$24.1 million and US\$30.2 million as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively. Our intangible assets and goodwill were the largest component of our non-current assets as of December 31, 2016 and June 30, 2017. See note 13 to the Accountants' Report in Appendix I in this prospectus for a breakdown of our intangible assets and goodwill as of the end of each financial period during the Track Record Period and "Financial Information — Critical Accounting Policies and Estimates — Impairment of Non-financial Assets (Including Goodwill)" and "— Business Combinations and Goodwill" for further details. The failure to generate financial results commensurate with our intangible assets and goodwill estimates may adversely affect the recoverability of such intangible assets, and in turn result in impairment losses. In 2016, we recorded an impairment loss of US\$805,000 on goodwill that was associated with our acquisition of Razer Chengdu Pte. Ltd. Any significant impairment losses charged against our intangible assets and goodwill could have a material adverse effect on our business, financial condition and results of operations.

# There is uncertainty about the applicability or recoverability of our deferred tax assets, which may affect our financial position and results of our operations in the future.

We had deferred tax assets of US\$5.0 million, US\$3.6 million, US\$11.1 million and US\$16.7 million as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively. For each reporting period, we evaluate our deferred tax assets to determine whether it is probable that they will be realized. In determining whether it is probable that the deferred tax assets will be realized, we assess the likelihood that we will be able to recover our deferred tax assets using historical levels of income, estimates of future income, future reversal of existing taxable temporary differences, taxable income in carryback years and tax planning strategies. See note 2(p) to the Accountants' Report in Appendix I to this prospectus for further details on our accounting policy with respect to deferred tax assets. Such determination requires significant judgment from our management on the tax treatment of certain transactions as well as assessment on the probability, timing and adequacy of future taxable profits for the deferred tax assets to be recovered. If such judgments turn out to be incorrect or imprecise, we may need to adjust our tax provisions accordingly. Furthermore, we cannot predict any future movements in our deferred tax assets and to what extent they may affect our financial position in the future. Any of these events may have a material adverse effect on our business, financial condition and results of operation.

# Our investments in available-for-sale equity securities may be subject to impairment, which could impact our financial position.

In 2017, we began to invest a portion of our free cash flow in financial assets for strategic reasons, including investments related to *zVentures*. Such investments, in aggregate, amounted to US\$21.7 million as of June 30, 2017. See note 2(h) to the Accountants' Report in Appendix I in this prospectus for further details on our accounting policy with respect to available-for-sale investments. Any impairment of our available-for-sale investments may have a material adverse effect on our business, financial condition and results of operations. Our internal practice requires that our investments meet certain conditions and are authorized by the CEO, members of our senior management team, or the Board. We cannot assure you that such investments will be profitable or enable us to successfully achieve our cash management objectives. Investments in financial assets are, by their nature, subject to market and other forces beyond our control.

## We face business, political, operational, financial and economic risks as an international company.

As an international company, we face business, political, operational, financial and economic risks inherent in international business, many of which are beyond our control, including:

- difficulties in us or our manufacturers obtaining export, import and other governmental
  approvals, permits and licenses, and compliance with laws, which could halt, interrupt or
  delay our operations if we or our manufacturers cannot obtain such approvals, permits and
  licenses;
- difficulties encountered by our international distributors or us in staffing and managing global operations or international sales, including higher labor costs;
- longer payment cycles for, and greater difficulty collecting, accounts receivable;
- trade restrictions, higher tariffs, currency fluctuations or the imposition of additional regulations relating to import or export of our products, especially in China, where substantially all of our products are manufactured, which could force us to seek alternate manufacturing sources or increase our expenses;
- political and economic instability, including wars, terrorism, political unrest, boycotts, curtailment of trade and other business restrictions; and
- natural disasters and epidemics.

Any of these factors could limit the future growth of our business, which could materially and adversely affect our business, financial condition and results of operations.

### The impact of worldwide economic conditions may materially and adversely affect our business, financial condition and results of operations.

Our results of operations are subject to worldwide economic conditions and their impact on game content developers' investments in new game developments and consumer spending on gaming products. If the worldwide economic conditions materially deteriorate, game content developers may elect to reduce investments in developing new games. This in turn could affect our plans to introduce new products or new generations of existing products. In addition, a worldwide economic downturn may cause gamers to reduce spending on gaming products. Consumer purchases of discretionary items generally decline during recessionary periods and other periods in which disposable income is adversely affected. In particular, purchasing new generations of existing products or new gaming products may be viewed by some of our existing and potential customers as a low priority. Both reductions in investments by game content developers and customer spending on gaming products could materially and adversely affect our business, financial condition and results of operations.

# We are exposed to exchange rate fluctuation risk, and fluctuations in exchange rates could result in foreign currency exchange losses.

Fluctuations in exchange rates can occur due to governmental policies and depend to a large extent on domestic and international economic and political developments as well as supply and demand across the jurisdictions in which we operate. We usually fix the sales prices for our products in U.S. dollars as the primary currency when the products are introduced and, where relevant, a fixed local currency equivalent to our U.S. dollar prices. If there is a significant weakening of the local currency in which the revenue is generated prior to the sale and subsequent to our fixing of local currency prices, then our eventual collection in U.S. dollars after foreign currency exchange and expected margins may be reduced. Furthermore, many of our distribution contracts are denominated in U.S. dollars. If local currencies such as the Euro weaken significantly against the U.S. dollar, our distributors may be negatively impacted and may attempt to discontinue or renegotiate their contracts with us.

We enter into forward contracts as a hedging mechanism to manage our foreign currency risks in order to minimize any negative effects caused by exchange rate fluctuations; there are limited instruments available for us to reduce our foreign currency risk exposure at reasonable costs. There can be no assurance that we will be able to do so successfully, and fluctuations in exchange rates could materially and adversely affect our business, financial condition and results of operations, and such fluctuations could reduce the value of, and dividends payable on, our Shares.

If we fail to maintain and observe a robust system of internal controls, we may not be able to adequately address business control failures or accurately report our financial results in a timely manner, which could cause current and potential shareholders to lose confidence in our financial reporting and in turn affect the trading price of our Shares.

Ensuring that we have adequate internal controls to oversee our employees, systems, policies and processes allows us to anticipate and contain internal control failures which may adversely affect our business operations and brand reputation. Having adequate internal financial and accounting reporting controls and procedures in place to enable us to produce accurate financial statements on a timely basis is a costly and time-consuming effort that needs to be reevaluated frequently.

We have and will continue to incur significant expenses and management resources to comply with the requirements for adequate internal controls on an ongoing basis. We cannot be certain that the measures we have taken to assess, document, improve, remediate and validate through testing the adequacy of our internal control processes will ensure that we maintain such adequate controls over our business and financial reporting processes in the future. Implementing the necessary changes to our internal controls may require additional IT investments, personnel, specific compliance training of our directors, officers and employees, entail substantial costs in order to modify our existing accounting systems and require a significant period of time to complete. Failure to implement required new controls could cause us to fail to meet our governance and reporting obligations, which in turn could cause current and potential shareholders to lose confidence in our ability to manage the business as well as meeting our financial reporting obligations. Inferior internal controls or the determination that our internal control over financial reporting is not effective might cause investors to lose confidence in our reported financial information, which could cause volatility in or otherwise adversely affect the market price of our shares.

# The production and sale of gaming consoles in China is highly regulated and we may not be able to meet all of the requirements should we decide to enter the market.

In September 2013, China established the China (Shanghai) Pilot Free Trade Zone (SFTZ), which, among other things, allows foreign-invested companies, including wholly foreign owned companies established in the SFTZ, to engage in the production and sale of gaming and entertainment devices within the SFTZ and to sell gaming and entertainment devices in China's domestic market after passing a content review conducted by the Shanghai cultural authorities. Such review requires that gaming and entertainment devices to be sold in China cannot contain content that, among other things, violates Chinese laws and regulations, impairs the national dignity of China or is reactionary, obscene, superstitious, fraudulent or defamatory. Additionally, the devices' outer appearances, content and gaming instructions must use languages generally accepted in China. In June 2015, China issued a notice which permits production and sale of gaming devices by foreign-invested and domestic companies in China after passing a content review conducted by the local cultural authorities. Such review requires that gaming and entertainment devices to be sold in China cannot contain gambling content. Additionally, the gaming devices production and sales companies must establish a self-examination system of the content and submit a report annually to cultural authorities at the provincial level.

We do not currently sell any gaming consoles in China. However, it is possible we, either alone or with a partner, may in the future develop, produce and sell gaming consoles. If any of our products are deemed to be gaming console-related accessories, are deemed to be accessories of gaming devices in China or we decide to sell gaming consoles in China in the future, we must meet all the legal requirements before we are able to sell these products in China, including passing required content review before we sell them in China. We cannot ensure that we will be able to meet all such requirements if and when we decide to enter into China's domestic gaming console-related market. Any failure to meet all such requirements could materially and adversely affect our business, financial condition and results of operations.

# We may be subject to fines for failing to register and file lease agreements with the relevant government authorities in the PRC.

According to the Administrative Measures for Commodity Housing Tenancy《商品房屋租賃管理辦法》promulgated by the Ministry of Housing and Urban-Rural Development, all leases are to be registered and filed with the relevant real estate administration bureaus in the PRC. As of the Latest Practicable Date, three of the lease agreements with respect to three out of our six leased properties in the PRC had not been registered and filed with the relevant land and real estate administration bureaus in the PRC.

Our PRC legal advisors, Grandall Law Firm (Shanghai), have advised us that failure to complete the registration and filing of lease agreements will not affect the validity of such leases or result in our being required to vacate the leased properties. However, the relevant government authorities may impose a fine ranging from RMB1,000 (approximately US\$146) to RMB10,000 (approximately US\$1,462) for each non-registered lease. If such fines are imposed, the maximum penalty we may be required to pay would be approximately RMB30,000 in aggregate. See "Business— Properties."

#### RISKS RELATING TO THE GLOBAL OFFERING

There has been no prior public market for our Shares and the liquidity and market price of our Shares may be volatile.

Prior to completion of the Global Offering, there has been no public market for our Shares. There can be no guarantee that an active trading market for our Shares will develop or, if it does develop, that it will be sustained after completion of the Global Offering. The Offer Price is the result of negotiations between our Company and the Joint Global Coordinators (for themselves and on behalf of the Underwriters), which may not be indicative of the price at which our Shares will be traded following completion of the Global Offering. The market price of our Shares may drop below the Offer Price at any time after completion of the Global Offering.

#### The market price for our Shares may be volatile, which could result in substantial losses to you.

The market price for our Shares may be volatile and subject to wide fluctuations in response to factors such as actual or anticipated fluctuations in our periodic results of operations, short sellers changes in financial estimates by securities research analysts, negative publicity, studies or reports, changes in the economic performance or market valuations of other companies operating in our industry, announcements by us or our competitors of material acquisitions, investments, strategic relationships, joint ventures or capital commitments, fluctuations of exchange rates, intellectual property litigation, release of lock-up or other transfer restrictions on our outstanding Shares, and economic or political conditions of the countries where we primarily operate our business, such as Singapore, China, the United States and Germany. Volatility in global capital markets, as was experienced during the global financial crisis and the European debt crisis, could also have an adverse effect on the market price of our Shares. Furthermore, the securities market has from time to time experienced significant price and volume fluctuations that are not related to the operating performance of particular companies. These market fluctuations may also materially and adversely affect the market price of our Shares.

# You will incur immediate and substantial dilution and may experience further dilution in the future.

As the Offer Price of our Shares is higher than the net tangible book value per Share of our Shares immediately prior to the Global Offering, purchasers of our Shares in the Global Offering will experience an immediate dilution. If we issue additional Shares in the future, purchasers of our Shares in the Global Offering may experience further dilution in their shareholding percentage.

The actual or perceived sale or availability for sale of substantial amounts of our Shares, especially by our Directors, executive officers and Controlling Shareholders or other substantial Shareholders, could adversely affect the market price of our Shares.

Future sales of a substantial number of our Shares, especially by our Directors, executive officers and Controlling Shareholders, or the perception or anticipation of such sales, could negatively impact the market price of our Shares and our ability to raise equity capital in the future at a time and price that we deem appropriate.

The Shares held by our Controlling Shareholders are subject to certain lock-up periods beginning on the date on which trading in our Shares commences on the Stock Exchange. While we currently are not aware of any intention of such persons to dispose of significant amounts of their Shares after the expiry of the lock-up periods, we cannot assure you that they will not dispose of any Shares they may own now or in the future.

# Our Controlling Shareholders may exert substantial influence over us and may not act in the best interests of our independent Shareholders.

Immediately following completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares), our Controlling Shareholders will beneficially own approximately 33.0% of our issued Shares. Our Controlling Shareholders will be in a position to exert significant influence over the affairs of our Company and will be able to influence the outcome of any Shareholders' ordinary resolutions, irrespective of how other shareholders vote. The interests of our Controlling Shareholders may not necessarily be aligned with the interests of our Shareholders as a whole, and this concentration of ownership may also have the effect of delaying, deferring or preventing a change in control of our Company.

## We have no plans to pay regular dividends, so you may not receive funds without selling your Shares.

We have no plans to pay regular dividends on our Shares, and have not declared or paid any dividends since our incorporation. We generally intend to invest our future earnings, if any, to fund our growth. Any payment of future dividends will be at the discretion of our board of directors and will depend on, among other things, our earnings, financial condition, capital requirements, level of indebtedness, statutory and contractual restrictions applying to the payment of dividends and other considerations that our board of directors deems relevant. Accordingly, you may have to sell some or all of your Shares in order to generate cash flow from your investment. You may not receive a gain on your investment when you sell your Shares and you may lose the entire amount of your investment.

### You may face difficulties in protecting your interests because we are incorporated under Cayman Islands law.

We are an exempted company incorporated in the Cayman Islands with limited liability, and the law of the Cayman Islands differs in some respects from that of Hong Kong, the U.S. or other jurisdictions where investors may be located.

Our corporate affairs are governed by our Memorandum and Articles, the Cayman Islands Companies Law and common law of the Cayman Islands. The rights of shareholders to take legal action against our Directors and us, and actions by minority shareholders and the fiduciary responsibilities of our Directors to us under Cayman Islands law are to a large extent governed by the common law of the Cayman Islands. The common law of the Cayman Islands is derived in part from comparatively limited judicial precedent in the Cayman Islands as well as from English common law, which has persuasive, but not binding, authority on a court in the Cayman Islands. The rights of our shareholders and the fiduciary responsibilities of our directors under Cayman Islands law are not as clearly established as they would be under statutes or judicial precedents in Hong Kong, China, the United States or other jurisdictions where investors may be located. In particular, the Cayman Islands have a less developed body of securities laws and provide significantly less protection to investors.

As a result of all of the above, our public shareholders may have more difficulty in protecting their interests through actions against our management, directors or major shareholders than would shareholders of a Hong Kong company, a United States company or companies incorporated in other jurisdictions. For example, the Cayman Islands does not have a statutory equivalent of section 724 of the Companies Ordinance, which provides a remedy for shareholders who have been unfairly prejudiced by the conduct of the company's affairs.

There can be no assurance of the accuracy or completeness of certain facts, forecasts and other statistics obtained from various government publications, market data providers and other independent third-party sources, including the industry expert reports, contained in this prospectus.

This prospectus, particularly the section headed "Industry Overview," contains information and statistics relating to the gaming and other industries. Such information and statistics have been derived from market data providers, independent third-party sources, third-party reports commissioned by us, various government publications and other publicly available sources. We believe that the sources of the information are appropriate sources for such information, and we have taken reasonable care in extracting and reproducing such information. However, we cannot guarantee the quality or reliability of such source materials.

The information/facts, forecasts and other statistics have not been independently verified by us or any of the Relevant Persons, and no representation is given as to their accuracy and/or completeness. Collection methods of such information may be flawed or ineffective, or there may be discrepancies between published information and market practice, which may result in the statistics included in this prospectus being inaccurate or not comparable to statistics produced for other economies. You should therefore not place undue reliance on such information. In addition, we cannot assure you that such information is stated or compiled on the same basis or with the same degree of accuracy as similar statistics presented elsewhere. See "— Risks Relating to the Global Offering — Differences in the assumptions and estimates adopted by the two industry consultants that we commissioned to prepare reports, and limitations on certain data available to them may impact the comparability of certain industry data." In any event, you should consider carefully the importance placed on such information or statistics.

Differences in the assumptions and estimates adopted by the two industry consultants that we commissioned to prepare reports, and limitations on certain data available to them may impact the comparability of certain industry data.

In connection with the Global Offering, we commissioned Newzoo and Frost & Sullivan to conduct market research on the global entertainment industry, certain gaming-related industries, our brand and the lifestyle of gamers. We commissioned Newzoo to conduct market research on global games, gaming peripherals and systems, esports, mobile gaming, smartphones and software, as well as virtual reality, augmented reality, virtual credits and the lifestyle of millennials. We commissioned Frost & Sullivan to conduct market research on the global entertainment industry, our competitive landscape, our brand and the lifestyle of gamers. Each of Newzoo and Frost & Sullivan uses different assumptions and estimates, and limitations on certain data available to them may impact the comparability of certain industry data.

### **RISK FACTORS**

You should read the entire prospectus carefully and should not rely on any information contained in press articles or other media regarding us and the Global Offering.

We strongly caution you not to rely on any information contained in press articles or other media regarding us and the Global Offering. Prior to the publication of this prospectus, there has been press, media and/or research analyst coverage regarding us and the Global Offering. Such press and media coverage may include references to certain information that does not appear in this prospectus, including certain operating and financial information and projections, valuations and other information. We have not authorized the disclosure of any such information in the press, media or research analyst reports and do not accept any responsibility for any such press, media or research analyst coverage or the accuracy or completeness of any such information or publication. We make no representation as to the appropriateness, accuracy, completeness or reliability of any such information or publication. To the extent that any such information is inconsistent or conflicts with the information contained in this prospectus, we disclaim responsibility for it and you should not rely on such information.

In preparation for the Listing, we have sought the following waivers and exemption from strict compliance with the relevant provisions of the Listing Rules or the Companies (Winding Up and Miscellaneous Provisions) Ordinance.

### WAIVER IN RELATION TO MANAGEMENT PRESENCE IN HONG KONG

Pursuant to Rule 8.12 of the Listing Rules, we must have sufficient management presence in Hong Kong. This normally means that at least two of our executive Directors must be ordinarily resident in Hong Kong.

Our headquarters and most of our business operations are based, managed and conducted in Singapore and the United States. Currently, all of our executive Directors are ordinarily resident in Singapore. The majority of the senior management team is based in Singapore and they manage the Group's business operations from Singapore. Historically, the Board has typically met in Singapore. As the executive Directors play very important roles in our Company's business operations, it is in our best interests for them to be based in the places where our Group has significant operations. Therefore, our Company does not, and in the foreseeable future will not, have sufficient management presence in Hong Kong for the purpose of satisfying the requirements under Rule 8.12 of the Listing Rules.

Accordingly, we have applied to the Stock Exchange for, and the Stock Exchange has granted us, a waiver from strict compliance with the requirements under Rule 8.12 of the Listing Rules, subject to the following conditions. In order to maintain regular and effective communication with the Stock Exchange, we will put in place the following measures between the Stock Exchange and us:

- (a) we have appointed Mr. Tan and Mr. Chan Thiong Joo Edwin as our authorized representatives ("Authorized Representatives") for the purpose of Rule 3.05 of the Listing Rules, and have appointed Mr. Choo Wei Pin, as the alternate authorized representative. The Authorized Representatives will act as our Company's principal channel of communication with the Stock Exchange. The Authorized Representatives will be readily contactable by phone, facsimile and email to promptly deal with enquiries from the Stock Exchange, and will also be available to meet with the Stock Exchange to discuss any matters within a reasonable period of time upon request of the Stock Exchange. Their contact details (including mobile phone numbers, office phone numbers, email addresses, facsimile numbers and correspondence addresses) have been provided to the Stock Exchange;
- (b) when the Stock Exchange wishes to contact the Directors on any matter, each of the Authorized Representatives will have all necessary means to contact all of our Directors (including our independent non-executive Directors) promptly at all times. Our Company will also inform the Stock Exchange promptly in respect of any changes in the Authorized Representatives. We have provided the Stock Exchange with the contact details (i.e., mobile phone number, office phone number, fax number (if available) and email address) of each Director to facilitate communication with the Stock Exchange;
- (c) in addition to the appointment of the Authorized Representatives, Ms. Chan Wai Ling, one of our joint company secretaries and a Hong Kong resident, will, among other things, act as our Company's additional channel of communication with the Stock Exchange and be able to answer enquiries from the Stock Exchange. Ms. Chan will maintain contact with our Directors and senior management through various means, including regular meetings and telephone discussions whenever necessary;
- (d) each Director who does not ordinarily reside in Hong Kong possesses or can apply for valid travel documents to visit Hong Kong and can meet with the Stock Exchange within a reasonable period upon request of the Stock Exchange;

- (e) we have appointed Anglo Chinese Corporate Finance, Limited as our compliance advisor (the "Compliance Advisor") upon listing pursuant to Rule 3A.19 of the Listing Rules for a period commencing on the Listing Date and ending on the date on which we comply with Rule 13.46 of the Listing Rules in respect of our financial results for the first full financial year commencing after the Listing Date. The Compliance Advisor will have access at all times to our Authorized Representatives, the Directors and other senior management and act as the additional channel of communication with the Stock Exchange and answer enquiries from the Stock Exchange. The contact details of the Compliance Advisor have been provided to the Stock Exchange. We will also inform the Stock Exchange promptly in respect of any change in the Compliance Advisor; and
- (f) we shall ensure that there are adequate and efficient means of communication among our Company, our Authorized Representatives, our Directors, and other officers and the Compliance Advisor, and will keep the Compliance Advisor fully informed of all communications and dealings between us and the Stock Exchange.

### WAIVER IN RESPECT OF JOINT COMPANY SECRETARIES

Pursuant to Rules 8.17 and 3.28 of the Listing Rules, the company secretary must be an individual who, by virtue of his or her academic or professional qualifications or relevant experience, is, in the opinion of the Stock Exchange, capable of discharging the functions of the company secretary.

Our Company appointed Mr. Choo Wei Pin and Ms. Chan Wai Ling of Corporate Services of Tricor Services Limited as our joint company secretaries. Ms. Chan is a fellow of both The Hong Kong Institute of Chartered Secretaries and therefore meets the qualification requirements under Note 1 to Rule 3.28 of the Listing Rules and is in compliance with Rule 8.17 of the Listing Rules.

Mr. Choo is currently a member of the senior management of the Company and has been responsible for overseeing corporate development and legal affairs of the Company since January 2015. Mr. Choo has been our company secretary since July 2015, has more than 15 years of experience as a legal practitioner and is familiar with the internal management of our Company. Mr. Choo was also the company secretary of CapitaMalls Asia Limited from 2012 to 2013. While Mr. Choo does not possess the qualifications set out in Rule 3.28 of the Listing Rules, our Company believes that it would be in the best interest of our Company and the corporate governance of the Company to appoint Mr. Choo as our joint company secretary who possesses the relevant experience of the Company's corporate development and legal affairs.

Accordingly, while Mr. Choo does not possess the formal qualifications required of a company secretary under Rule 3.28 of the Listing Rules, we have applied to the Stock Exchange for, and the Stock Exchange has granted, a waiver from strict compliance with the requirements under Rules 3.28 and 8.17 of the Listing Rules such that Mr. Choo may be appointed as a joint company secretary of our Company.

The waiver was granted for a three-year period on the condition that Ms. Chan, as a joint company secretary of our Company, will work closely with, and provide assistance to, Mr. Choo in the discharge of his duties as a joint company secretary and in gaining the relevant experience as required under Rule 3.28 of the Listing Rules and to become familiar with the requirements of the Listing Rules and other applicable Hong Kong laws and regulations. Given Ms. Chan's professional qualifications and experience, she will be able to explain to both Mr. Choo and the Company the relevant requirements under the Listing Rules. She will also assist Mr. Choo in organizing board meetings and shareholders' meetings of the Company as well as other matters of the Company which are incidental to the duties of a company secretary. Ms. Chan is expected to work closely with Mr. Choo, and will maintain regular contact with Mr. Choo and the Directors and senior management of the Company. The waiver will be revoked immediately if Ms. Chan ceases to provide assistance to Mr. Choo as the joint company secretary for the three-year period after

Listing. In addition, Mr. Choo will comply with the annual professional training requirement under Rule 3.29 of the Listing Rules and will enhance his knowledge of the Listing Rules during the three-year period from the Listing Date.

Our Company will further ensure that Mr. Choo has access to the relevant training and support that would enhance his understanding of the Listing Rules and the duties of a company secretary of an issuer listed on the Stock Exchange, and to receive updates on the latest changes to the applicable Hong Kong laws, regulations and the Listing Rules. Prior to the end of the three-year period, the qualifications and experience of Mr. Choo and the need for on-going assistance of Ms. Chan will be further evaluated by our Company. We will liaise with the Stock Exchange to enable it to assess whether Mr. Choo, having benefited from the assistance of Ms. Chan for the preceding three years, will have acquired the skills necessary to carry out the duties of company secretary and the "relevant experience" within the meaning of Rule 3.28 Note 2 of the Listing Rules so that a further waiver will not be necessary.

Please refer to the section headed "Directors and Senior Management" in this prospectus for further information regarding the qualifications of Mr. Choo and Ms. Chan.

### EXEMPTION FROM DISCLOSURE OF THE RESIDENTIAL ADDRESS

We have applied for, and the SFC has granted, a certificate of exemption pursuant to Section 342A(1) of the Companies (Winding Up and Miscellaneous Provisions) Ordinance from strict compliance with the requirements of paragraph 6 of Part I of the Third Schedule to the Companies (Winding Up and Miscellaneous Provisions) Ordinance, in respect of the disclosure of the residential address of Mr. Tan, one of our executive Directors, our chief executive officer and chairman of the Board, on the basis that such disclosure would be unduly burdensome for Mr. Tan. Mr. Tan has a high profile in the games industry and his exposure is far wider than just the Shareholders and investors of the Company. Accordingly, the disclosure of such information may expose Mr. Tan and his family to personal safety risks. As such, the business address of Mr. Tan is disclosed in place of his residential address in this prospectus.

# ALLOCATION OF SHARES TO AN EXISTING SHAREHOLDER UNDER PARAGRAPH 5(2) OF APPENDIX 6 TO THE HONG KONG LISTING RULES

Paragraph 5(2) of Appendix 6 to the Listing Rules provides that, unless with the prior written consent of the Stock Exchange, no allocations will be permitted to directors or existing shareholders of the applicant or their close associates, whether in their own names or through nominees unless the conditions set out in Rules 10.03 and 10.04 of the Listing Rules are fulfilled.

Rule 10.04 of the Listing Rules provides that a person who is an existing shareholder of the issuer may only subscribe for or purchase any securities for which listing is sought which are being marketed by or on behalf of a new applicant either in his or its own name or through nominees if the conditions in Rules 10.03(1) and (2) of the Listing Rules are fulfilled.

The conditions in Rules 10.03(1) and (2) of the Listing Rules are as follows: (i) no securities are offered to the existing shareholders on a preferential basis and no preferential treatment is given to them in the allocation of the securities; and (ii) the minimum prescribed percentage of public shareholders required by Rule 8.08(1) of the Listing Rules is achieved.

We have applied to the Stock Exchange for, and the Stock Exchange has granted us, consent under Paragraph 5(2) of Appendix 6 to the Listing Rules to permit the Company to allocate Shares in the International Offering to Davinia Investment Ltd., an existing Shareholder, on the following conditions:

(i) Davinia Investment Ltd. and/or its close associates are interested in no more than 5% of the Company's voting rights before the Listing;

- (ii) Davinia Investment Ltd. and/or its close associates are not core connected persons or their close associates under the Listing Rules;
- (iii) Davinia Investment Ltd. and/or its close associates do not have the power to appoint Directors or any other special rights;
- (iv) the allocation of Shares to Davinia Investment Ltd. and/or its close associates will not affect our Company's ability to satisfy the minimum public float requirement under Rule 8.08(1) of the Listing Rules;
- (v) each of our Company, the Joint Bookrunners and the Joint Sponsors will provide the Stock Exchange written confirmations in accordance with the Guidance Letter HKEx-GL85-16 issued in January 2016 by the Stock Exchange; and
- (vi) the relevant information in respect of the allocation to Davinia Investment Ltd. and/or its close associates will be disclosed in the allotment results announcement.

For further information, please refer to the section headed "Cornerstone Investors" in this prospectus.

### DIRECTORS' RESPONSIBILITY FOR THE CONTENTS OF THIS PROSPECTUS

This prospectus, for which our Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Companies (Winding Up and Miscellaneous Provisions) Ordinance, the Securities and Futures (Stock Market Listing) Rules (Chapter 571V of the Laws of Hong Kong) and the Listing Rules for the purpose of giving information to the public with regard to the Group. Our Directors, having made all reasonable enquiries confirm that, to the best of their knowledge and belief, the information contained in this prospectus is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this prospectus misleading.

### UNDERWRITING AND INFORMATION ON THE GLOBAL OFFERING

This prospectus is published solely in connection with the Hong Kong Public Offering, which forms part of the Global Offering. The Global Offering comprises the Hong Kong Public Offering of initially 106,360,000 Shares and the International Offering of initially 957,240,000 Shares (subject, in each case, to reallocation on the basis referred to under the section headed "Structure of the Global Offering" in this prospectus and without taking into account the Over-allotment Option).

The listing of our Shares on the Stock Exchange is sponsored by the Joint Sponsors and the Global Offering is managed by the Joint Global Coordinators. The Hong Kong Public Offering is fully underwritten by the Hong Kong Underwriters pursuant to the Hong Kong Underwriting Agreement. The International Underwriting Agreement relating to the International Offering is expected to be entered into on or about the Price Determination Date, subject to determination of the pricing of the Offer Shares. Further information regarding the Underwriters and the underwriting arrangements are set out in the section headed "Underwriting" in this prospectus.

The Hong Kong Offer Shares are offered solely on the basis of the information contained and representations made in this prospectus and the Application Forms and on the terms and subject to the conditions set out herein and therein. No person is authorized to give any information in connection with the Global Offering or to make any representation not contained in this prospectus and the relevant Application Forms, and any information or representation not contained herein and therein must not be relied upon as having been authorized by our Company, the Joint Global Coordinators, the Joint Bookrunners, the Joint Sponsors, the Underwriters, any of their respective directors, agents, employees or advisors or any other party involved in the Global Offering.

Neither the delivery of this prospectus nor any subscription made under it shall, under any circumstances, constitute a representation that there has been no change or development reasonably likely to involve a change in our affairs since the date of this prospectus or imply that the information contained in this prospectus is correct as of any date subsequent to the date of this prospectus.

Further information regarding the structure of the Global Offering, including its conditions, are set out in the section headed "Structure of the Global Offering" and the procedures for applying for our Shares are set out in the section headed "How to Apply for the Hong Kong Offer Shares" in this prospectus and in the relevant Application Forms.

### DETERMINATION OF THE OFFER PRICE

The Offer Shares are being offered at the Offer Price which will be determined by the Joint Global Coordinators (on behalf of the Underwriters) and us on or around November 6, 2017 and in any event no later than November 10, 2017.

If the Joint Global Coordinators (on behalf of the Underwriters) and the Company are unable to reach an agreement on the Offer Price on or before November 10, 2017 or such later date or time as may be agreed between the Joint Global Coordinators (on behalf of the Underwriters) and us, the Global Offering will not become unconditional and will lapse.

### RESTRICTIONS ON OFFER AND SALE OF THE SHARES

Each person acquiring the Hong Kong Offer Shares under the Hong Kong Public Offering will be required to, or be deemed by his acquisition of the Shares to, confirm that he is aware of the restrictions on offers and sales of the Shares described in this prospectus and the relevant Application Forms.

No action has been taken to permit a public offering of the Offer Shares or the distribution of this prospectus in any jurisdiction other than Hong Kong. Accordingly, without limitation to the following, this prospectus may not be used for the purpose of, and does not constitute, an offer or invitation in any jurisdiction or in any circumstances in which such an offer or invitation is not authorized or to any person to whom it is unlawful to make such an offer or invitation. The distribution of this prospectus and the offering and sales of the Offer Shares in other jurisdictions are subject to restrictions and may not be made except as permitted under the applicable securities laws of such jurisdictions pursuant to registration with or authorization by the relevant securities regulatory authorities or an exemption therefrom. In particular, the Hong Kong Offer Shares have not been publicly offered or sold, directly or indirectly, in the PRC or the United States.

### APPLICATION FOR LISTING ON THE STOCK EXCHANGE

We have applied to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the Shares in issue (including the Shares on conversion of the Preferred Shares), the Shares to be issued pursuant to (i) the Capitalization Issue, (ii) the Global Offering (including the additional Shares which may be issued upon full exercise of the Over-allotment Option), (iii) the RSUs to be granted under the 2016 Equity Incentive Plan, and (iv) the Archview Holdback Shares and the Deferred Settlement Shares, details of which are set out in the section headed "History and Corporate Structure — Our Corporate History and Major Shareholding Changes of our Group" in this prospectus.

Dealings in the Shares on the Stock Exchange are expected to commence on November 13, 2017. Save as disclosed in this prospectus, no part of our share or loan capital is listed on or dealt in on any other stock exchange and no such listing or permission to list is being or proposed to be sought on the Stock Exchange or any other stock exchange as of the date of this prospectus. All the Offer Shares will be registered on the Hong Kong share register of our Company in order to enable them to be traded on the Stock Exchange.

Under section 44B(1) of the Companies (Winding Up and Miscellaneous Provisions) Ordinance, any allotment made in respect of any application will be invalid if the listing of, and permission to deal in, the Shares on the Stock Exchange is refused before the expiration of three weeks from the date of the closing of the application lists, or such longer period (not exceeding six weeks) as may, within the said three weeks, be notified to our Company by or on behalf of the Stock Exchange.

All necessary arrangements have been made to enable the securities to be admitted into CCASS.

### PROFESSIONAL TAX ADVICE RECOMMENDED

Potential investors in the Global Offering are recommended to consult their professional advisors as to the taxation implications of subscribing for, purchasing, holding or disposal of, and/or dealing in the Shares or exercising rights attached to them. None of us, the Joint Sponsors, the Joint Global Coordinators, the Joint Bookrunners, the Underwriters, any of their respective directors, officers, employees, agents or representatives or any other person or party involved in the Global Offering accepts responsibility for any tax effects on, or liabilities of, any person resulting from the subscription, purchase, holding, disposition of, or dealing in, the Shares or exercising any rights attached to them.

### OVER-ALLOTMENT AND STABILIZATION

Details of the arrangement relating to the Over-allotment Option and stabilization are set out under the section headed "Structure of the Global Offering" in this prospectus.

### HONG KONG REGISTER OF MEMBERS AND HONG KONG STAMP DUTY

The Company's principal register of members will be maintained by its principal share registrar, Maples Fund Services (Cayman) Limited, in the Cayman Islands. All of the Shares issued pursuant to the Global Offering will be registered on the Company's Hong Kong share register to be maintained in Hong Kong by its Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong. Dealings in the Shares registered in our Company's Hong Kong share register will be subject to Hong Kong stamp duty. Unless determined otherwise by our Company, dividends payable in Hong Kong dollars in respect of Shares will be paid to the shareholders listed on the Hong Kong share register of our Company, by ordinary post, at the shareholders' risk, to the registered address of each shareholder.

### SHARES WILL BE ELIGIBLE FOR ADMISSION INTO CCASS

Subject to the granting of the listing of, and permission to deal in, the Shares on the Stock Exchange and compliance with the stock admission requirements of HKSCC, the Shares will be accepted as eligible securities by HKSCC for deposit, clearance and settlement in CCASS with effect from the date of commencement of dealings in the Shares on the Stock Exchange or on any other date as determined by HKSCC. Settlement of transactions between participants of the Stock Exchange is required to take place in CCASS on the second business day after any trading day. All activities under CCASS are subject to the General Rules of CCASS and CCASS Operational Procedures in effect from time to time. All necessary arrangements have been made enabling the Shares to be admitted into CCASS.

Investors should seek the advice of their stockbroker or other professional advisor for details of the settlement arrangements as such arrangements may affect their rights and interests.

### PROCEDURES FOR APPLICATION FOR HONG KONG OFFER SHARES

The procedures for applying for Hong Kong Offer Shares is set out in the section headed "How to Apply for Hong Kong Offer Shares" in this prospectus and on the Application Forms.

### STRUCTURE OF THE GLOBAL OFFERING

Details of the structure of the Global Offering, including its conditions, are set out in the section headed "Structure of the Global Offering" in this prospectus.

### EXCHANGE RATE CONVERSION

Solely for your convenience, this prospectus contains translations among certain amounts denominated in Hong Kong dollars and U.S. dollars. No representation is made that the amounts denominated in one currency could actually be converted into the amounts denominated in another currency at the rates indicated or at all. Unless indicated otherwise, the translations between U.S. dollars and Hong Kong dollars were made at the rate of HK\$7.7997 to US\$1.00. Any discrepancies in any table between totals and sums of amounts listed therein are due to rounding.

### **LANGUAGE**

If there is any inconsistency between this prospectus and the Chinese translation of this prospectus, this prospectus shall prevail. Names of any laws and regulations, governmental authorities, institutions, natural persons or other entities which have been translated into English and included in this prospectus and for which no official English translation exists are unofficial translations for your reference only.

### ROUNDING

Certain amounts and percentage figures included in this prospectus have been subject to rounding adjustments, or have been rounded to one or two decimal places. Any discrepancies in any table, chart or elsewhere between totals and sums of amounts listed therein are due to rounding.

### **DIRECTORS**

Name	Address	Nationality
Executive Directors		
Mr. Min-Liang Tan (陳民亮)	514 Chai Chee Lane #07-05 Singapore 469029	Singaporean
Mr. Khaw Kheng Joo (許慶裕)	61 Holland Grove Drive Singapore 278889	Singaporean
Mr. Chan Thiong Joo Edwin (曾辰裕)	335 Bukit Timah Road #13-03 Singapore 259718	Singaporean
Non-Executive Director		
Mr. Lim Kaling	30 Bin Tong Park Singapore 269811	Singaporean
Independent Non-Executive Directors		
Mr. Gideon Yu <sup>(1)</sup>	50 Barry Lane Atherton, CA 94027-4022 United States	American
Mr. Chau Kwok Fun Kevin (周國勳)	52 Plantation Road, House 6 The Peak Hong Kong	Chinese
Mr. Lee Yong Sun (李鏞新)	41 Barker Road Barker Villa 6/F Flat A Hong Kong	Singaporean

Please refer to the section headed "Directors and Senior Management" in this prospectus for further information with respect to our Directors.

Note:

<sup>(1)</sup> Mr. Yu will be designated as an INED on October 31, 2017.

### PARTIES INVOLVED IN THE GLOBAL OFFERING

Joint Sponsors Credit Suisse (Hong Kong) Limited

Level 88, International Commerce Centre

1 Austin Road West

Kowloon Hong Kong

UBS Securities Hong Kong Limited

42/F, One Exchange Square

8 Connaught Place

Central Hong Kong

Joint Global Coordinators Credit Suisse (Hong Kong) Limited

Level 88, International Commerce Centre

1 Austin Road West

Kowloon Hong Kong

UBS AG Hong Kong Branch

52/F, Two International Finance Centre

8 Finance Street

Central Hong Kong

Joint Bookrunners Credit Suisse (Hong Kong) Limited

Level 88. International Commerce Centre

1 Austin Road West

Kowloon Hong Kong

UBS AG Hong Kong Branch

52/F, Two International Finance Centre

8 Finance Street

Central Hong Kong

China International Capital Corporation

Hong Kong Securities Limited

29/F One International Finance Centre

1 Harbour View Street

Central Hong Kong

CMB International Capital Limited

45/F, Champion Tower

3 Garden Road

Central Hong Kong

ICBC International Capital Limited

37/F, ICBC Tower 3 Garden Road Hong Kong

UOB Kay Hian (Hong Kong) Limited

15/F China Building29 Queen's Road Central

Hong Kong

Legal Advisors to Our Company

As to Hong Kong and United States Law:

Davis Polk & Wardwell The Hong Kong Club Building 3A Chater Road Hong Kong

As to Cayman Islands Law:

Maples and Calder (Hong Kong) LLP 53rd Floor, The Center 99 Queen's Road Central Central, Hong Kong

As to Singapore Law:

Pinsent Masons MPillay LLP 16 Collyer Quay #22-00 Singapore 049318

As to PRC Law:

Grandall Law Firm (Shanghai) 23/F, Garden Square 968 West Beijing Road Shanghai, China

As to German Law:

Hengeler Mueller Partnerschaft von Rechtsanwälten mbB Bockenheimer Landstrasse 24 60323 Frankfurt am Main Germany

**Legal Advisors to the Underwriters**As to Hong Kong and United States Law:

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Central Hong Kong

As to PRC Law:

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Financial Advisor to the Company Evercore Asia Limited

14/F Two Exchange Square

Central Hong Kong

Reporting Accountants KPMG

8th Floor

Prince's Building 10 Chater Road

Central Hong Kong

Receiving Banks Bank of China (Hong Kong) Limited

1 Garden Road Hong Kong

The Bank of East Asia, Limited 10 Des Voeux Road Central

Hong Kong

Compliance Advisor Anglo Chinese Corporate Finance, Limited

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8 Connaught Place

Central Hong Kong

**Industry Consultants** Frost & Sullivan (S) Pte Ltd

100 Beach Road

#29-11/01

Singapore 530420

Newzoo International B.V. Danzigerkade 9D, 1013AP

Amsterdam
The Netherlands

### **CORPORATE INFORMATION**

Registered office Maples Corporate Services Limited

PO Box 309 Ugland House Grand Cayman KY1-1104

Cayman Islands

Corporate headquarters 201 3rd Street, Suite 900

San Francisco, CA 94103

United States

514 Chai Chee Lane

#07-05

Singapore 469029

Principal place of business in Hong Kong Room 2008, 20/F., Fortress Tower

250 King's Road North Point Hong Kong

Company's website www.razerzone.com

(The contents on this website do not form part

of this prospectus)

Joint Company Secretaries Mr. Choo Wei Pin (朱威炳)

(Advocate and solicitor of the Supreme Court

of the Republic of Singapore)

514 Chai Chee Lane

#07-05

Singapore 469029

Ms. Chan Wai Ling (陳蕙玲)

(Member of The Hong Kong Institute of Chartered Secretaries, member of The Institute of Chartered Secretaries and Administrators)

Level 54, Hopewell Centre 183 Queen's Road East

Hong Kong

Audit and Risk Management Committee Mr. Chau Kwok Fun Kevin (周國勳)

(Chairman) Mr. Gideon Yu

Mr. Lee Yong Sun (李鏞新)

**Remuneration Committee** Mr. Gideon Yu (Chairman)

Mr. Min-Liang Tan (陳民亮)

Mr. Chau Kwok Fun Kevin (周國勳)

Nomination Committee Mr. Lee Yong Sun (李鏞新) (Chairman)

Mr. Lim Kaling

Mr. Chau Kwok Fun Kevin (周國勳)

### **CORPORATE INFORMATION**

Authorized Representatives Mr. Min-Liang Tan (陳民亮)

Mr. Chan Thiong Joo Edwin (曾辰裕)

Mr. Choo Wei Pin (朱威炳)

(Alternate Authorized Representative)

514 Chai Chee Lane

#07-05

Singapore 469029

Principal share registrar and transfer office Maples Fund Services (Cayman) Limited

PO Box 1093

Boundary Hall, Cricket Square Grand Cayman KY1-1102

Cayman Islands

**Hong Kong Share Registrar** Computershare Hong Kong Investor Services

Limited

Shops 1712-1716, 17th Floor

Hopewell Centre 183 Queen's Road East

Wanchai Hong Kong

Principal bankers DBS Bank Ltd

12 Marina Boulevard, Level 3

Marina Bay Financial Centre Tower 3

Singapore 018982

Goldman Sachs (Singapore) Pte. Ltd.

1 Raffles Link #07-01 Singapore 039393

JPMorgan Chase Bank, N.A. 168 Robinson Road #17-01

Capital Tower Singapore 068912

Standard Chartered Bank 8 Marina Boulevard #27-01

Marina Bay Financial Centre Tower 1

Singapore 018981

United Overseas Bank Limited

80 Raffles Place UOB Plaza

Singapore 048624

### **OVERVIEW**

We were founded in 2005 by Mr. Tan and Mr. Robert Krakoff, to design products for gamers, by gamers. Our dual global headquarters are located in San Francisco and Singapore. Our Singapore office serves as the nexus for most of our general, administration, legal and finance functions and supply chain management operations.

### **OUR BUSINESS MILESTONES**

The following table illustrates the key milestones of our corporate and business development:

Year	Milestone
2005	<ul> <li>Founding of our Company and establishment of our dual global headquarters in San Diego, California and Singapore</li> </ul>
	• Launch of flagship gaming mouse
2007	• Launch of flagship gaming keyboard
2009	• Redesignation of our global co-headquarters from San Diego, California to San Francisco, California
2010	• Establishment of our China regional headquarters in Shanghai
	• Completion of the Series A Preferred Shares investments
	• Launch of flagship gaming headset
2011	• Opening of R&D center in Taipei
2012	• Launch of software platform initiative with Razer Synapse IoT platform
	• Launch of flagship gaming laptop
2014	• Launch of Razer Cortex
2015	• Completion of the Series B Preferred Shares investments
	• Opening of first three RazerStores in Taipei, Manila and Bangkok
	• Acquired certain assets of OUYA, Inc.
	• Launch of Razer Music initiative
	• Launch of Razer Chroma

Year	Milestone
2016	Completion of the Series C Preferred Shares investments
	Acquisition of certain assets from SST
	• Opening of fourth and fifth RazerStores in San Francisco and Shanghai
	• Launch of zVentures
2017	• Acquisition of certain assets of Nextbit Systems Inc.
	• Launch of services initiative with Razer zGold
	• Completion of the MOL Global investment
	• Completion of Series D Preferred Shares investments
	• Opening of sixth <i>RazerStore</i> in Hong Kong
	Announcement of partnership with CK Hutchison's Three Group

### **OUR MAJOR SUBSIDIARIES AND OPERATING ENTITIES**

The detailed information of each member of our Group that made a material contribution to our results of operations during the Track Record Period are shown below:

Name of company	Place of incorporation	Date of incorporation	Principal business activities
Razer (Asia-Pacific) Pte. Ltd.	Singapore	December 19, 2003	Design, manufacture, distribution, research and development of computer peripherals, systems and accessories
Razer USA Ltd.	United States	November 30, 2004	Trading of computer peripherals, systems and accessories
Razer (Europe) GmbH	Germany	September 20, 2007	Trading of computer peripherals and accessories

# OUR CORPORATE HISTORY AND MAJOR SHAREHOLDING CHANGES OF OUR GROUP

### 1. Establishment of our Group

On December 19, 2003, Razer (Asia-Pacific) in Singapore was incorporated, which in turn established Razer USA Ltd. in the State of Delaware, United States in 2004. Subsequently in 2005, Razer (Asia-Pacific) completed the acquisition of the "Razer" brand and relevant intellectual property rights from the original owners and commenced operations. "For Gamers. By Gamers." has since been our Group's tagline and mission statement.

For the biography of Mr. Tan, our co-founder, chairman of the Board, executive Director and chief executive officer, please refer to the section headed "Directors and Senior Management — Board of Directors — Executive Directors" in this prospectus. Mr. Robert Krakoff, our other co-founder, is a retired entrepreneur in the technology sector. He is our President Emeritus and does not hold any executive position with the Company but remains an advisor to the Company.

Immediately after its incorporation on December 19, 2003, Razer (Asia-Pacific) allotted and issued 615 ordinary shares at the subscription price of S\$1.00 per share to Mr. Tan and 10 ordinary shares to a nominee, who then transferred all the 10 ordinary shares to Mr. Tan on February 4, 2005, at a consideration of S\$10.00.

### 2. Allotment and Issue of Ordinary Shares by Razer (Asia-Pacific)

From 2005 to 2012, Razer (Asia-Pacific) allotted and issued ordinary shares, at an average subscription price of approximately US\$13.34, such that immediately before the restructuring of the Company on November 8, 2012, an aggregate of 656,571 ordinary shares were in issue and held by various shareholders, including Mr. Tan.

### 3. Allotment and Issue of Series A Preferred Shares by Razer (Asia-Pacific)

On May 16, 2007, Razer (Asia-Pacific) entered into a series of share subscription agreements with each of the Series A preferred shareholders, pursuant to which each of the Series A preferred shareholders agreed to subscribe for an aggregate of 82,738 Series A preferred shares of Razer (Asia-Pacific) at an average price of US\$76.15 per share. Such shares were issued to the Series A preferred shareholders on June 21, 2007.

On October 25, 2007, Razer (Asia-Pacific) entered into share subscription agreements with Razer Employee Pte. Ltd. and Mr. Tan Chow Boon respectively, pursuant to which Razer Employee Pte. Ltd. and Mr. Tan Chow Boon agreed to subscribe for 11,160 and 3,940 Series A preferred shares (at an average price of US\$76.15 per share) at the consideration of US\$849,869.71 and US\$300,043.61 respectively, which were issued to Razer Employee Pte. Ltd and Mr. Tan Chow Boon respectively on July 11, 2008.

From January 2008 to September 2009, eight Series A preferred shareholders exercised their first call options under the share subscription agreements dated May 16, 2007 and October 25, 2007 respectively at an exercise price of US\$76.15 per share.

On January 1, 2010, Ms. Chong Chiet Ping entered into a share subscription agreement with Razer (Asia-Pacific) pursuant to which Ms. Chong Chiet Ping agreed to subscribe for a total of 3,500 Series A preferred shares of Razer (Asia-Pacific) at an average price of US\$76.15 per share and for a total consideration of US\$266,536.20, which were issued to Ms. Chong Chiet Ping on February 3, 2010.

On July 15, 2010, Razer Employee Pte. Ltd. exercised its second call option under the share subscription agreement dated October 25, 2007, at an exercise price of US\$76.15 per share and for a total consideration of US\$424,934.86, and Razer (Asia-Pacific) allotted and issued 5,580 Series A preferred shares of Razer (Asia-Pacific) to Razer Employee Pte. Ltd..

For further details of the allotment and issue described above, please refer to the section headed "Pre-IPO Investments" in this prospectus.

# 4. Transfer of Series A Preferred Shares of Razer (Asia-Pacific) and Re-designation to Series B Preferred Shares

On October 1, 2011, Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. entered into an investment agreement with Razer (Asia-Pacific), as supplemented by a supplemental deed dated February 16, 2012, under which Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. proposed to, among others, acquire Series A preferred shares of Razer (Asia-Pacific) from the then existing Series A preferred shareholders of Razer (Asia-Pacific).

On November 5, 2011, Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. proposed to acquire Series A preferred shares of Razer (Asia-Pacific) from the then holders of Series A preferred shares via a tender offer at the subscription price of US\$361.04 per share. Nine Series A preferred shareholders tendered their respective Series A preferred shares on November 28, 2011, and the Series A preferred shares were transferred to Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. respectively on December 9, 2011.

Immediately upon the completion of such transfers, the Series A preferred shares of Razer (Asia-Pacific) registered in the names of Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. were re-designated to Series B preferred shares of Razer (Asia-Pacific) on December 9, 2011.

In addition, pursuant to the investment agreement dated October 1, 2011, Razer (Asia-Pacific) allotted and issued 2 and 34 Series B preferred shares of Razer (Asia-Pacific) to Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. respectively on December 9, 2011, at the subscription price of US\$386.83 and the consideration of US\$773.66 and US\$13,152.22, respectively.

Pursuant to the share subscription agreement dated January 20, 2012, Razer (Asia-Pacific) allotted and issued 6,462 Series B preferred shares of Razer (Asia-Pacific) to Sandalwood Associates Limited on March 19, 2012 at the consideration of US\$2,499,695.46.

For further details of the transfer, allotment and issue described above, please refer to the section headed "Pre-IPO Investments" in this prospectus.

### 5. Incorporation of the Company

On May 18, 2012, the Company was incorporated in the Cayman Islands as an exempted company with limited liability. Upon its incorporation, the Company had an authorized share capital of US\$50,000 divided into 50,000,000 Shares of par value of US\$0.001 each. One share was issued subsequently to Conyers Trust Company (Cayman) Limited (100% equity interest) and on the same day transferred to Mr. Tan.

# 6. 2012 Restructuring, Allotment and Issue of Shares, Series A Preferred Shares and Series B Preferred Shares by the Company

On November 7, 2012, the authorized share capital of the Company was changed from US\$50,000 divided into 50,000,000 Shares of par value of US\$0.001 each, to US\$50,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each and 500,000 Series B Preferred Shares of par value of US\$0.01 each.

Immediately prior to the restructuring of the Company on November 8, 2012, a total of 656,571 ordinary shares, 88,541 Series A preferred shares and 36,926 Series B preferred shares were in issue.

Pursuant to a restructuring agreement dated November 8, 2012 entered into between Razer (Asia-Pacific), the Company and the relevant shareholders of Razer (Asia-Pacific), each of the shareholders (except the Company itself), the Series A preferred shareholders and the Series B preferred shareholders transferred their respective ordinary shares and preferred shares of Razer (Asia-Pacific) to the Company, in consideration of the Company allotting and issuing the same number of Ordinary Shares and Preferred Shares of the Company to them, such that immediately upon the completion of the restructuring on November 8, 2012, the Company held the entire issued share capital of Razer (Asia-Pacific). The Company also received all the shares of Razer (Asia-Pacific) held by the latter in treasury. Accordingly, upon the completion of the restructuring, the Company became the sole shareholder of Razer (Asia-Pacific), through which we have conducted all of our business operations.

In connection with the restructuring, the Company allotted and issued an aggregate of 600,711 Shares, 88,541 Series A Preferred Shares and 36,926 Series B Preferred Shares to the parties mentioned above.

On September 30, 2014, the 36,926 Series B Preferred Shares were re-designated to Series B-1 Preferred Shares.

For further details of the allotment and issue of Series A and Series B Preferred Shares above, please refer to the section headed "Pre-IPO Investments" in this prospectus.

### 7. Allotment and Issue of Series B Preferred Shares by the Company

On April 17, 2013, the Company entered into a subscription agreement with the Series B Preferred Shareholders referred to below, pursuant to which the Series B Preferred Shareholders agreed to subscribe for a total of 33,427 Series B Preferred Shares at a price of US\$511.48 per share for a total consideration of US\$17.1 million, which were issued to them on May 29, 2013.

On September 30, 2014, such Series B Preferred Shares were re-designated to Series B-2 Preferred Shares.

### 8. Allotment and Issue of Series B-3 Preferred Shares by the Company

On September 30, 2014, the Company entered into a note purchase agreement with Middlefield Ventures, Inc. pursuant to which Middlefield Ventures, Inc. agreed to subscribe for a convertible promissory note with the principal amount of US\$5 million issued by the Company for a total consideration of US\$5 million. On March 31, 2015, the Company allotted and issued a total of 2,877 Series B-3 Preferred Shares at an issue price of US\$1,737.43 per Share to Middlefield Ventures, Inc. as the consideration for the conversion of the convertible promissory note.

On October 1, 2014, the Company paid Mr. Tan US\$4,999,000 to repurchase 2,877 Shares held by him at US\$1,737.43 per Share.

### 9. Entering into of Technology Services Agreement with Minus Inc.

On November 30, 2015, Razer (Asia-Pacific) entered into a technology services agreement with, among others, Minus Inc., a company incorporated in the United States which developed MeowChat, a social chat mobile application. Pursuant to the agreement, Minus Inc. agreed to provide services and grant licences in relation to its mobile chat and photo sharing platform to the Group.

As consideration for the provision of the services and the grant of licences by Minus Inc., Razer (Asia-Pacific) agreed to pay Minus Inc. an aggregate of approximately US\$1,400,000, of which US\$300,000 was paid in cash and approximately US\$1,100,000 was settled by way of an issue of 633 Shares (based on an issue price of US\$1,737.43 per Share) by the Company to Minus Inc. on December 15, 2016. Save for the issue of the 633 Shares, Minus Inc. is an Independent Third Party of the Company.

### 10. Allotment and Issue of Series C Preferred Shares by the Company

On February 21, 2016, the Company entered into an investment agreement with Digital Grid (Hong Kong) Technology Co., Limited, pursuant to which the latter agreed to subscribe for 43,167 Series C Preferred Shares at a consideration of US\$1,737.44 per Series C Preferred Share for a total consideration of US\$75,000,000.

On March 30, 2016, the authorized share capital of the Company was changed from US\$50,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each and 500,000 Series B Preferred Shares of par value of US\$0.01 each, to US\$55,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each, 500,000 Series B Preferred Shares of par value of US\$0.01 each and 500,000 Series C Preferred Shares of par value of US\$0.01 each and 500,000 Series C Preferred Shares of par value of US\$0.01 each Company allotted and issued 43,167 Series C Preferred Shares to Digital Grid (Hong Kong) Technology Co., Limited.

On September 4, 2016, the Company entered into an investment agreement with 北京汉富融 通资产管理合伙企业(有限合伙) (Beijing Hanfor RongTong Capital Management) pursuant to which the latter agreed to subscribe for 28,778 Series C Preferred Shares at a consideration of US\$1,737.44 per Series C Preferred Share for a total consideration of US\$50,000,000 (the "Series C Investment Agreement"). On September 28, 2016, the Company, 北京汉富融通资产管理合伙企业(有限合伙) (Beijing Hanfor RongTong Capital Management) and HF Technology Investment Limited entered into an amendment agreement pursuant to which Beijing Hanfor RongTong Capital Management assigned its interests under the Series C Investment Agreement to HF Technology Investment Limited. On December 1, 2016, the Company allotted and issued 28,778 Series C Preferred Shares to HF Technology Investment Limited.

The proceeds from these Series C Preferred Shares investments amounted to US\$125,000,000, which were intended to be used for research and development and the operation of the Group's business.

### 11. Acquisition of assets from Slot Speaker Technologies, Inc. (formerly known as THX Ltd.)

On October 5, 2016, in order to develop our business in the certification of quality in cinema sound systems, home theater audio and video systems, consumer electronics audio and video systems, and automotive sound systems, our Company, through our wholly-owned subsidiary, Razer Tone, Inc., entered into an asset purchase agreement with SST in relation to the acquisition of certain assets of SST. These assets included, among others, contracts, intellectual property and equipment.

The consideration for the acquisition comprised (i) US\$4,539,656.14 in cash; (ii) 6,298 Shares (based on an issue price of US\$1,737.43 per Share); and (iii) 20 shares of Razer Tone, Inc., payable to SST and/or any parties designated by SST. The terms of the acquisition were negotiated on an arm's length basis. Amongst the 6,298 Shares, the Company allotted and issued 5,078 Shares to Archview Capital Ltd., as designated by SST, on October 26, 2016. The remaining 1,220 Shares (10,251,660 Shares after taking into account the Capitalization Issue) will be issued to Archview Capital Ltd. on the Listing Date in accordance with the asset purchase agreement dated October 5, 2016 and as amended and supplemented by a supplemental agreement dated October 5, 2017. The acquisition, which was not subject to any regulatory approval, was properly and legally completed on October 5, 2016, subject to the deferred payment arrangement as described above.

Archview Capital Ltd., a majority stockholder of SST at the time the asset purchase agreement was entered into, is an investment company indirectly wholly-owned by Mr. Lim Kaling, our non-executive Director.

Subsequent to this acquisition, Razer Tone, Inc. changed its name to THX Ltd. on October 19, 2016.

### 12. Acquisition of Nextbit Systems Inc.

On December 30, 2016, in order to accelerate our mobile devices strategy, our Company, through our wholly-owned subsidiary, Razer USA Ltd., entered into an asset purchase agreement with Nextbit Systems Inc. to purchase its key assets. These assets included, among others, various intellectual property rights, contracts and customer lists.

The consideration for the acquisition was satisfied by the issue of 8,633 Shares (at an issue price of US\$1,737.43 per Share), of which (i) 1,295 Shares (10,881,885 Shares after taking into account the Capitalization Issue) are holdback Shares and will be issued to Nextbit Systems Inc. within 30 days after the second anniversary of the closing date (i.e., on January 26, 2019); (ii) 1,727 Shares (14,511,981 Shares after taking into account the Capitalization Issue) will be issued to Nextbit Systems Inc. on or before January 26, 2019 upon the satisfaction of certain conditions; and (iii) 5,611 Shares were issued to Nextbit Systems Inc. on January 26, 2017. The terms of the asset purchase agreement were negotiated on an arm's length basis. Subject to the deferred settlement arrangement as described below, the acquisition, which was not subject to any regulatory approval, was properly and legally completed on January 26, 2017.

On January 26, 2017, the Company allotted and issued 5,611 Shares to Nextbit Systems Inc.. On March 3, 2017, Nextbit Systems Inc. transferred 2,302 of these Shares to FIH Mobile Limited, which in turn transferred the 2,302 Shares to Strength Luck Limited, its whollyowned subsidiary, on May 16, 2017.

The Company will allot and issue 1,295 Shares (10,881,885 Shares after taking into account the Capitalization Issue) and 1,727 Shares (14,511,981 Shares after taking into account the Capitalization Issue) to Nextbit Systems Inc. on January 26, 2019, and, no later than January 26, 2019 and subject to the satisfaction of certain conditions, respectively, pursuant to the asset purchase agreement.

Nextbit Systems Inc. is an investment company incorporated in Delaware, the United States, run for the benefit of its creditors. Mr. Tom Moss and Mr. Michael Chan, both of whom have become employees of the Company as a result of this acquisition, are the largest shareholders of Nextbit Systems Inc., each with a 46.5% shareholding in the company's common stock.

### 13. 2016 Share Repurchase

On October 21, 2016, the Company sent a tender offer memorandum to its Shareholders in relation to a proposed tender offer to repurchase up to 28,778 Shares at an offer price of US\$1,563.69 per Share. The offer price was based on an issue price of US\$1,737.44 per Share of the Series C Preferred Shares (the proceeds of which were used to fund the repurchase) less an amount of US\$173.74 per Share, which was set aside to cover fees and expenses to be incurred by the Company in connection with the tender offer. The tender offer was completed on November 22, 2016.

On December 1, 2016, upon receiving valid acceptances of the tender offer, the Company repurchased 28,778 Shares (consisting of 9,202 Shares, 10,490 Series A Preferred Shares and 9,086 Series B Preferred Shares) from Shareholders for a total consideration of approximately US\$45.0 million.

### 14. Investment in MOL Global

On April 26, 2017, the Company made a strategic investment, through our wholly-owned subsidiary, ZVMidas Pte. Ltd., by way of a share purchase agreement entered into with MOL Investments Pte. Ltd. and Hotel Resort Enterprise Sdn. Bhd., to purchase 19.9% of the issued share capital of MOL Global, an investment holding company owning subsidiaries engaged in the business of internet media, computer games, e-distribution and e-payment. The investment, which was not subject to any regulatory approval, was properly and legally completed on May 12, 2017.

The consideration for the investment was US\$19,900,000, negotiated on an arm's length basis, and was satisfied by the Company issuing and allotting 1,844 Shares to Hotel Resort Enterprise Sdn. Bhd. (as nominee of MOL Investments Pte. Ltd.) and 6,790 Shares to Hotel Resort Enterprise Sdn. Bhd., at an issue price of US\$2,304.80 per Share, on May 12, 2017.

Hotel Resort Enterprise Sdn. Bhd. is a Malaysian company and is owned by Mr. Tan Sri Dato' Seri Vincent Tan Chee Yioun and Mr. Dato' Sri Robin Tan Yeong Ching, as to 60% and 40% shareholdings, respectively. Save for the issue of Shares as consideration for this investment as described above, Hotel Resort Enterprise Sdn. Bhd. is an Independent Third Party.

### 15. Allotment and Issue of Series D Preferred Shares by the Company

On April 12, 2017, the Company entered into an investment agreement with Redmount Ventures Limited pursuant to which Redmount Ventures Limited agreed to subscribe for a total of 10,846 Series D Preferred Shares at a price of US\$2,304.80 per share for a total consideration of US\$25 million.

On May 15, 2017, the authorized share capital of the Company was changed from US\$55,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each, 500,000 Series B Preferred Shares of par value of US\$0.01 each and 500,000 Series C Preferred Shares of par value of US\$0.01 each, to US\$60,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each, 500,000 Series B Preferred Shares of par value of US\$0.01 each, 500,000 Series D Preferred Shares of par value of US\$0.01 each and 500,000 Series D Preferred Shares of par value of US\$0.01 each.

On May 11, 2017, Binary Capital Fund I, L.P. and Binary Capital Fund II, L.P. entered into joinder agreements to the investment agreement mentioned above, pursuant to which they agreed to subscribe for 3,037 and 1,301 Series D Preferred Shares respectively, at a price of US\$2,304.80 per share, for a total consideration of US\$6,999,677.60 and US\$2,998,544.80, respectively.

On May 12, 2017, Mr. Chandra Mohan s/o Rethnam, Lager-Moss LLC, BYD Electronic Company Limited, Strength Luck Limited and Procurator Holdings, LLC also entered into joinder agreements to the series D investment agreement mentioned above pursuant to which they agreed to subscribe for 1,301, 954, 867, 433 and 65 Series D Preferred Shares, respectively, at a price of US\$2,304.80 per share, for a total consideration of US\$2,998,544.80, US\$2,198,779.20, US\$1,998,261.60, US\$997,978.40 and US\$149,812.00, respectively.

The allotment and issue of Series D Preferred Shares under the Series D investment agreement was completed on May 15, 2017.

The proceeds from the Series D investments was US\$43.3 million, which was intended to be used for research and development and operations.

For further details, please refer to the section headed "Pre-IPO Investments" in this prospectus.

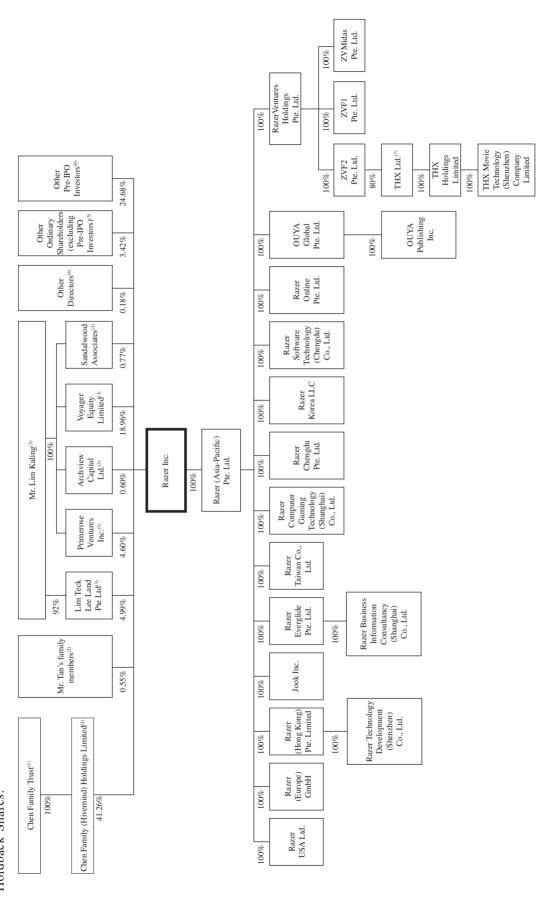
### CONTEMPLATED LISTING IN THE UNITED STATES

In 2014, our Company sought an initial public offering in the United States (the "contemplated U.S. listing"). However, in the second quarter of 2015, we decided, ahead of completing the regulatory review process with the U.S. Securities and Exchange Commission (the "SEC"), to suspend the contemplated U.S. listing due to unfavorable capital market conditions in the United States at the time as well as our decision to pursue further private financing. As part of the contemplated U.S. listing process, we submitted the application documents on a confidential basis, including a draft registration statement (the "Registration Statement"), to the SEC for its review. As part of the SEC's review process, we received comments generally relating to clarification queries on certain parts of our business. Material comments from the SEC included clarification and/or disclosure of (i) software platform key metrics that we adopted to evaluate our business, measure our performance, develop financial forecasts and make strategic decisions; (ii) our ability to avoid a significant disruption in our business if we were required to change suppliers; and (iii) the revenue recognition with respect to software deliverables in the consolidated financial statements. We satisfactorily addressed the SEC's comments by (i) explaining or clarifying to the SEC in our written response, (ii) adding disclosure to the Registration Statement as requested by the SEC and (iii) revising certain disclosure for clarity. We had no difficulty in resolving these comments. There was no disagreement with the SEC or other professional parties in the contemplated U.S. listing.

Our Directors are of the view that there is no matter in relation to the contemplated U.S. listing relevant to the Listing which would affect our Company's suitability for the Listing. We incurred expenses of approximately US\$3.35 million in relation to the contemplated U.S. listing.

# OUR SHAREHOLDING AND CORPORATE STRUCTURE

Our corporate and shareholding structure immediately before the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares:



# Notes.

- Chen Family (Hivemind) Holdings Limited is an investment company incorporated in the British Virgin Islands, and is wholly-owned by Chen Family (Global) Holdings Limited. Chen Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company
- Mr. Tan's family members refer to Mr. Tan Kim Lee (his father), Dr. Tan E-Ching, Ms. Tan E-Fang and Dr. Tan Min-Han (his siblings), who each holds 0.14% of our total issued share 9
- Lim Teck Lee Land Pte Ltd is a company incorporated in Singapore engaged in the business of general wholesale trade and investment holding. It is 92% owned by Mr. Lim Kaling, our Archview Capital Ltd. and Sandalwood Associates Limited are investment holding companies incorporated in the British Virgin Islands and are indirectly (3)

Voyager Equity Limited is an investment company incorporated in the British Virgin Islands, and is wholly-owned by Excelsior Equity Limited. Excelsior Equity Limited is beneficially wholly-owned by Mr. Lim through Immobillari Limited.

- owned by the KL Family Trust, which was established by Mr. Lim as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the KL Family Trust, and Mr. Lim and his family members are the beneficiaries of the KL Family Trust. Mr. Lim is also the sole director of Voyager Equity Limited.
- Other Ordinary Shareholders (excluding Pre-IPO Investors) refer to Mr. Koh Boon Hwee, Hotel Resort Enterprise Sdn. Bhd., Nextbit Systems Inc., Minus Inc. and Ms. Chan Cheng Mun, Other Directors refer to our executive Directors Mr. Chan Thiong Joo Edwin and Mr. Khaw Kheng Joo, who hold 0.08% and 0.10%, respectively, of our total issued share capital. 4 (5)
  - who hold 1.90%, 1.02%, 0.39%, 0.08% and 0.02% of our total issued share capital, respectively.

1r. Koh Boon Hwee is a former Director of the Company.

Nextbit Systems Inc. is an investment company incorporated in Delaware, the United States, run for the benefit of its creditors. Mr. Tom Moss and Mr. Michael Chan, both of which have 40% shareholdings respectively. It is an Independent Third Party.

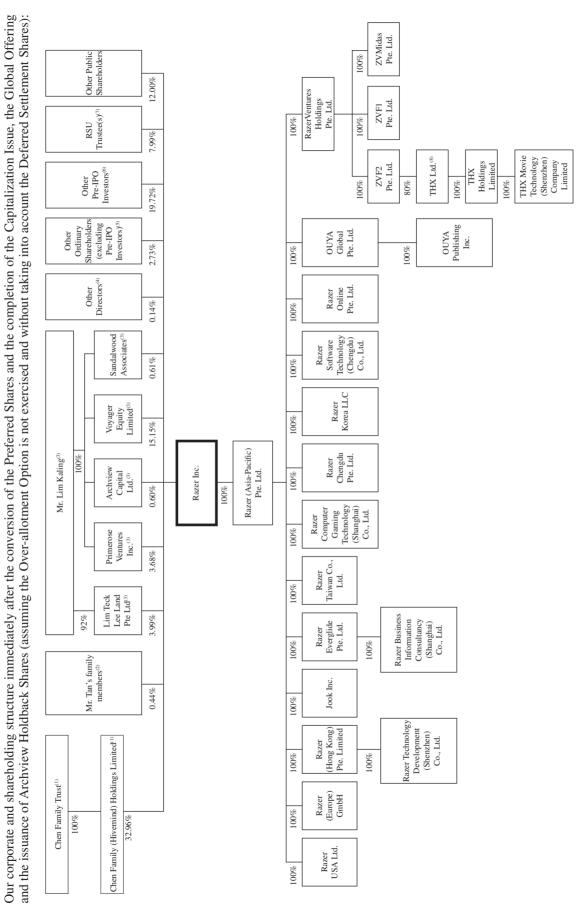
Hotel Resort Enterprise Sdn. Bhd. is a Malaysian company and is owned by Mr. Tan Sri Dato' Seri Vincent Tan Chee Yioun and Mr. Dato' Sri Robin Tan Yeong Ching, as to 60% and

become employees of the Company as a result of the acquisition of Nextbit Systems Inc. assets on December 30, 2016, are the largest shareholders of Nextbit Systems Inc., each with a 46.5% shareholding in the company's common stock. Save for the issue of shares as consideration for the acquisition of Nextbit Systems Inc. assets, Nextbit Systems Inc. is an Independent

Minus Inc. is a company which developed MeowChat, a social chat mobile application. Its largest shareholders are Mr. Carl Hu, Mr. Qing Yun Xie, IDG and SIG. It is an Independent

Ms. Chan Cheng Mun is an employee of the Company.

- Ventures, Inc., Digital Grid (Hong Kong) Technology Co., Limited, HF Technology Investment Limited, Redmount Ventures Limited, Binary Capital Fund I, L.P., Binary Capital Fund II, L.P., Lager-Moss LLC, BYD Electronic Company Limited, Procurator Holdings, LLC, Mr. Loh Kim Guan, Mr. Chandra Mohan s/o Rethnam, Ms. Chong Chiet Ping, Mr. Wong Kok Other Pre-IPO Investors refer to Hotel Resort Enterprise Sdn. Bhd., Archview Capital Ltd., Strength Luck Limited, Pi Holdings Limited, Sandmount Investments Limited, Razer Employee Hoe, Mr. Low Check Kian, Mr. Loh Kim Kang David, Mr. Lee Hsien Yang, Dr. Henry Tay Yun Chwan, Mr. Robert Tan Kah Boh, Mr. Dilhan Pillay Sandrasegara, Mr. Han Seng Juan, Mr. Chan Whye Mun, Mr. Tang Wee Loke, Ms. Adeline Koh Ai Ling, Mr. The Lip Oei @ Suliwi, Mr. Gay Chee Cheong, Mr. George Yin Soon and Ms. Loo Tze Lui. For further details, Pte. Ltd., Yong Xiang Capital Holdings I, Ltd., Yong Xiang Capital Holdings II, Ltd., Orchid 1 Investments Pte. Ltd., Davinia Investment Ltd., Sirius Financial Group Ltd., Middlefield please refer to the sub-section headed "Pre-IPO Investments — 4. Information about the Pre-IPO Investors" in this section. 9
  - (7) Mr. Lim Kaling, our non-executive Director, owns the remaining 20% minority interest in THX Ltd.



- Chen Family (Hivemind) Holdings Limited is an investment company incorporated in the British Virgin Islands, and is wholly-owned by Chen Family (Global) Holdings Limited. Chen Family (Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Family (Hivemind) Holdings Limited.
- Mr. Tan's family members refer to Mr. Tan Kim Lee (his father), Dr. Tan E-Ching, Ms. Tan E-Fang and Dr. Tan Min-Han (his siblings), who each holds 0.11% of our total issued share 9
- Lim Teck Lee Land Pte Ltd is a company incorporated in Singapore engaged in the business of general wholesale trade and investment holding. It is 92% owned by Mr. Lim Kaling, our Archview Capital Ltd. and Sandalwood Associates Limited are investment holding companies incorporated in the British Virgin Islands and are indirectly (3)

Voyager Equity Limited is an investment company incorporated in the British Virgin Islands and is wholly-owned by Excelsior Equity Limited. Excelsior Equity Limited is beneficially wholly-owned by Mr. Lim through Immobillari Limited.

- owned by the KL Family Trust, which was established by Mr. Lim as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the KL Family Trust, and Mr. Lim and his family members are the beneficiaries of the KL Family Trust. Mr. Lim is also the sole director of Voyager Equity Limited.
- Other Directors refer to our executive Directors Mr. Chan Thiong Joo Edwin and Mr. Khaw Kheng Joo, who hold 0.06% and 0.08%, respectively, of our total issued Share capital. 4
- Other Ordinary Shareholders (excluding Pre-IPO Investors) refer to Mr. Koh Boon Hwee, Hotel Resort Enterprise Sdn. Bhd., Nextbit Systems Inc., Minus Inc. and Ms. Chan Cheng Mun, who hold 1.52%, 0.82%, 0.31%, 0.06% and 0.02% of our total issued share capital respectively. (5)

Mr. Koh Boon Hwee is a former Director of the Company.

Resort Enterprise Sdn. Bhd. is a Malaysian company and is owned by Mr. Tan Sri Dato' Seri Vincent Tan Chee Yioun and Mr. Dato' Sri Robin Tan Yeong Ching, as to 60% and 40% shareholdings respectively. It is an Independent Third Party.

Nextbit Systems Inc. is an investment company incorporated in Delaware, the United States, run for the benefit of its creditors. Mr. Tom Moss and Mr. Michael Chan, both of which have become employees of the Company as a result of the acquisition of Nextbit Systems Inc. assets on December 30, 2016, are the largest shareholders of Nextbit Systems Inc., each with a 46.5% shareholding in the company's common stock. Save for the issue of shares as consideration for the acquisition of Nextbit Systems Inc. assets, Nextbit Systems Inc. is an Independent Minus Inc. is a company which developed MeowChat, a social chat mobile application. Its largest shareholders are Mr. Carl Hu, Mr. Qing Yun Xie, IDG and SIG. It is an Independent Third Party.

Ms. Chan Cheng Mun is an employee of the Company.

- Procurator Holdings, LLC, Mr. Loh Kim Guan, Mr. Chandra Mohan s/o Rethnam, Ms. Chong Chiet Ping, Mr. Wong Kok Hoe, Mr. Low Check Kian, Mr. Loh Kim Kang David, Mr. Lee Hsien Yang, Dr. Henry Tay Yun Chwan, Mr. Robert Tan Kah Boh, Mr. Dilhan Pillay Sandrasegara, Mr. Han Seng Juan, Mr. Chan Whye Mun, Mr. Tang Wee Loke, Ms. Adeline Koh Ai Ling, Mr. The Lip Oei ® Suliwi, Mr. Gay Chee Cheong, Mr. George Yin Soon and Ms. Loo Tze Lui. For further details, please refer to the sub-section headed "Pre-IPO Investments Other Pre-IPO Investors refer to Strength Luck Limited, Pi Holdings Limited, Sandmount Investments Limited, Razer Employee Pte. Ltd., Yong Xiang Capital Holdings I, Ltd., Yong Xiang Limited, HF Technology Investment Limited, Redmount Ventures Limited, Binary Capital Fund I, L.P., Binary Capital Fund II, L.P., Lager-Moss LLC, BYD Electronic Company Limited, Capital Holdings II, Ltd., Orchid 1 Investments Pte. Ltd., Davinia Investment Ltd., Sirius Financial Group Ltd., Middleffield Ventures, Inc., Digital Grid (Hong Kong) Technology Co., 4. Information about the Pre-IPO Investors" in this section. 9
- of Shares underlying the RSUs will be adjusted pursuant to the terms of the 2016 Equity Incentive Plan from 70,011 Shares to 588,302,433 Shares. Shares underlying such RSUs will be As of the Latest Practicable Date, we have outstanding RSUs in respect of 70,011 Shares pursuant to the 2016 Equity Incentive Plan. As a result of the Capitalization Issue, the number and issued by us on the Listing Date to the RSU Trustee(s), an Independent Third Party, to hold on trust pending the vesting of the RSUs pursuant to the 2016 Equity Incentive 6
- Mr. Lim Kaling, our non-executive Director, owns the remaining 20% minority interest in THX Ltd. 8

### PRE-IPO INVESTMENTS

### 1. Overview

Our Company underwent six rounds of Pre-IPO Investments. The basis of determination for the consideration for the Pre-IPO Investments were arm's length negotiations between our Company and the respective Pre-IPO Investors after taking into consideration the timing of the investments and the status of our business and operating entities at the relevant time.

In connection with the Pre-IPO Investments, the Pre-IPO Investors became parties to the Shareholders' Agreement at the time of their relevant investment.

The below table is a summary of the capitalization of the Company:

Shareholders	Shares	Series A Preferred Shares	Series B-1 Preferred Shares	Series B-2 Preferred Shares	Series B-3 Preferred Shares	Series C Preferred Shares	Series D Preferred Shares	Ownership percentage as of the date of this prospectus <sup>(1)</sup>	Ownership percentage as of the Listing Date
Chen Family (Hivemind) Holdings Limited	344,552	2,627	l	488				41.26%	32.96%
Voyager Equity Limited <sup>(3)</sup>	159,758							18.96%	15.15%
Ö	40,105			1,955				4.99%	3.99%
Primerose Ventures Inc.	23,038	14,774		716				4.60%	3.68%
Mr. Koh Boon Hwee <sup>(3)</sup>	16,047							1.90%	1.52%
• 1	8,634							1.02%	0.82%
Archview Capital Ltd. (3)	5,078							0.00%	$0.60\%^{(4)}$
Nextbit Systems Inc. (3)(5)	3,309							0.39%	0.31%
Strength Luck Limited <sup>(3)</sup>	2,302						433	0.32%	0.26%
Mr. Tan Kim Lee <sup>(3)</sup>	1,151							0.14%	0.11%
Dr. Tan E-Ching <sup>(3)</sup>	1,151							0.14%	0.11%
Ms. Tan E-Fang <sup>(3)</sup>	1,151							0.14%	0.11%
Dr. Tan Min-Han <sup>(3)</sup>	1,151							0.14%	0.11%
Mr. Khaw Kheng Joo <sup>(3)</sup>	839							0.10%	0.08%
Mr. Chan Thiong Joo Edwin <sup>(3)</sup>	671							0.08%	0.06%
Minus Inc. (3)	633							0.08%	0.06%
Ms. Chan Cheng Mun <sup>(3)</sup>	169							0.02%	0.02%
Pi Holdings Limited		10,575						1.25%	1.00%
Sandmount Investments Limited		6,901						0.82%	0.65%
Razer Employee Pte. Ltd.		5,262						0.62%	0.50%
Mr. Loh Kim Guan		5,000						0.59%	0.47%
Mr. Chandra Mohan s/o Rethnam		4,104		710			1,301	0.73%	0.58%
Ms. Chong Chiet Ping		3,500						0.42%	0.33%
Mr. Wong Kok Hoe		3,448						0.41%	0.33%
Mr. Low Check Kian		3,283						0.39%	0.31%
Mr. Loh Kim Kang David		3,011						0.36%	0.29%
Mr. Lee Hsien Yang		2,690						0.32%	0.26%
Dr. Henry Tay Yun Chwan		2,627						0.31%	0.25%
Mr. Robert Tan Kah Boh		1,972						0.23%	0.19%
Mr. Dilhan Pillay Sandrasegara		1,914						0.23%	0.18%
Mr. Han Seng Juan		1,344						0.16%	0.13%
Mr. Chan Whye Mun		1,314						0.16%	0.12%

Shareholders	Shares	Series A Preferred Shares	Series B-1 Preferred Shares	Series B-2 Preferred Shares	Series B-3 Preferred Shares	Series C Preferred Shares	Series D Preferred Shares	Ownership percentage as of the date of this prospectus <sup>(1)</sup>	Ownership percentage as of the Listing Date
Mr. Tang Wee Loke		1,314			1	I	1	0.16%	0.12%
Ms. Adeline Koh Ai Ling		1,300						0.15%	0.12%
Mr. The Lip Oei @ Suliwi		1,091						0.13%	0.10%
Yong Xiang Capital Holdings I, Ltd			29,120					3.46%	2.76%
Sandalwood Associates Limited			6,462					0.77%	0.61%
Yong Xiang Capital Holdings II, Ltd.			1,344					0.16%	0.13%
Orchid 1 Investments Pte. Ltd				12,212				1.45%	1.16%
Davinia Investment Ltd.				4,221				0.50%	0.40%
Mr. Gay Chee Cheong				1,173				0.14%	0.11%
Sirius Financial Group Ltd				1,140				0.14%	0.11%
Mr. George Yin Soon				776				0.12%	0.09%
Ms. Loo Tze Lui				488				0.06%	0.05%
Middlefield Ventures, Inc.					2,877			0.34%	0.27%
Digital Grid (Hong Kong) Technology Co.,						5		0	4 00 6
Limited						43,10/		2.17%	4.09%
HF Technology Investment Limited						28,778		3.42%	2.73%
Redmount Ventures Limited							10,846	1.29%	1.03%
Binary Capital Fund I, L.P.							3,037	0.36%	0.29%
Binary Capital Fund II, L.P.							1,301	0.15%	0.12%
Lager-Moss LLC							954	0.11%	0.09%
BYD Electronic Company Limited							867	0.10%	0.08%
Procurator Holdings, LLC							65	0.01%	0.01%
RSU Trustee(s) <sup>(6)</sup>								I	7.99%
Other public Shareholders								I	12.00%
Total	609,739	78,051	36,926	24,341	2,877	71,945	18,804	100.00%	100.00%

Under the terms of the Preferred Shares, all Preferred Shares will automatically be converted into an equal number of Shares upon Listing.

Calculated after taking into account the Shares to be issued pursuant to the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares, assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares. (C) (E)

Voyager Equity Limited, Mr. Koh Boon Hwee, Hotel Resort Enterprise Sdn. Bhd., Archview Capital Ltd., Nextbit Systems Inc., Strength Luck Limited, Mr. Tan Kim Lee, Dr. Tan E-Ching, Ms. Tan B.-Fang, Dr. Tan Min-Han, Mr. Khaw Kheng Joo, Mr. Chan Thiong Joo Edwin, Minus Inc. and Ms. Chan Cheng Mun are not Pre-IPO Investors.

Taking into account the 10,251,660 Shares to be issued to Archview Capital Ltd. on the Listing Date.

Without taking into account the 10,881,885 and 14,511,981 Shares (in both cases, taking into account the Capitalization Issue) to be issued to Nextbit Systems Inc. on January 26, 2019 and on or before January 26, 2019 upon the satisfaction of certain conditions, respectively. (3)

**4** €

As a result of the Capitalization Issue, the number of Shares underlying the RSUs will be adjusted pursuant to the terms of the 2016 Equity Incentive Plan from 70,011 Shares to 588,302,433 Shares. For the purpose of satisfying the RSU grants, the Company will allot and issue 708,104,004 Shares at par to the RSU Trustee(s) by way of the Capitalization Issue to provide for existing and future RSU grants.

### 2. Principal terms of the Pre-IPO Investments and Pre-IPO Investors' Rights

The below table summarizes the principal terms of the Pre-IPO Investments:

	Series A Preferred Shareholders <sup>(1)</sup>	Series B-1 Preferred Shareholders <sup>(1)</sup>	Series B-2 Preferred Shareholders	Series B-3 Preferred Shareholders	Series C Preferred Shareholders	Series D Preferred Shareholders
Cost per Preferred Share paid	US\$76.15	US\$386.83	US\$511.48	US\$1,737.43	US\$1,737.44	US\$2,304.80
Date of the agreement(s)	May 16, 2007, October 25, 2007 and January 1, 2010	October 1, 2011 and January 20, 2012	April 17, 2013	September 30, 2014	February 21, 2016 and September 4, 2016	April 12, 2017
Date on which investment was fully settled	February 3, 2010	March 19, 2012	May 29, 2013	March 31, 2015	December 1, 2016	May 15, 2017
Cost per Share paid after taking into account the effect of the Capitalization Issue <sup>(3)</sup>	HK\$0.07	HK\$0.36	HK\$0.47	HK\$1.61	HK\$1.61	HK\$2.14
Discount to the Offer Price <sup>(2)</sup>	98.0%	89.7%	86.3%	53.5%	53.5%	38.3%
Lock-Up Period		vestors are not sive subscription		ck-up as set out	in the Sharehold	ers' Agreement
Use of Proceeds from the Pre-IPO Investments				opment and oper eeds from the Pr		
Strategic benefits of the Pre-IPO Investors brought to the Company		rom the addition		rectors were of the		

### Notes:

- (1) These represent the preferred shares originally allotted and issued by Razer (Asia Pacific) which were exchanged for the same number of Preferred Shares that the Company allotted and issued on November 8, 2012, pursuant to the restructuring as further described in the subsection headed "History and Corporate Structure Our Corporate History and Major Shareholding Changes of Our Group 6. 2012 Restructuring, Allotment and Issue of Shares, Series A Preferred Shares and Series B Preferred Shares by the Company" in this section.
- (2) The discount to the Offer Price is calculated based on the assumption that the Offer Price is HK\$3.47 per Share, being the mid-point of the indicative Offer Price range of HK\$2.93 to HK\$4.00, on the basis that 8,863,020,913 Shares are expected to be in issue immediately upon completion of the Capitalization Issue, the Global Offering (including completion of the conversion of the Preferred Shares into Shares) and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).
- (3) Cost per Share paid calculated by dividing the total consideration paid by the total number of Shares held following conversion of the relevant Preferred Shares to Shares and the Capitalization Issue in respect of each series of the Pre-IPO Investments.

In addition to the terms described above, the holders of the Preferred Shares have been granted the following special rights, all of which shall automatically terminate immediately upon Listing when the Preferred Shares are converted into Shares:

### **Conversion Rights**

### Optional conversion

At the option of the holder of a Preferred Share, a Preferred Share may be converted into fully-paid shares based on the then applicable conversion number, prior to the Listing.

### Automatic conversion

The Preferred Shares shall be automatically converted into fully-paid shares based on the then applicable conversion number, upon the earlier of (i) the closing of a Qualified Public Offering (as defined below) or (ii) the consummation of any merger, share purchase, share transfer, reorganization, consolidation or business combination involving the Company, as applicable.

For the purpose of this section, updated as of the time of the subscription for the Series D Preferred Shares, a "Qualified Public Offering" means an initial public offering of the shares or American depositary share representing shares at a post-offering Company valuation of at least US\$2,000 million and raising offering proceeds of at least US\$90 million with the shares or American depositary shares representing shares listed on one of the recognized stock exchange under the Shareholders' Agreement (including the Stock Exchange).

In addition, in the event of a transfer of any Preferred Shares to any person carrying on any business or businesses that is similar to any business that the Company or any of its subsidiaries is carrying out or planning to carry out at the time of any proposed transfer of shares, such Preferred Shares will automatically convert to Shares, and all the special rights will not apply to the transferee.

### Adjustment of Conversion Number

The initial conversion number for each Preferred Share to Share shall be 1.

The conversion number shall be adjusted from time to time by events such as subdivision or consolidation of shares, capitalization issue, other dividends, reorganizations, mergers, consolidations, reclassifications, exchanges, substitutions and dilutive issuance of new securities.

All the Series A Preferred Shares, the Series B Preferred Shares, the Series C Preferred Shares and the Series D Preferred Shares will be converted into fully-paid Shares without the payment of any additional consideration upon completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares. Upon the exercise of conversion rights of the Series A Preferred Shareholders, the Series B Preferred Shareholders, the Series C Preferred Shareholders and the Series D Preferred Shareholders, the Series A Preferred Shares, the Series B Preferred Shares, the Series C Preferred Shares and the Series D Preferred Shares will be converted into approximately 7.4%, 6.1%, 6.8% and 1.8% of the issued share capital of the Company upon the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and conversion ratio of one Preferred Share to one Ordinary Share, and without taking into account the Deferred Settlement Shares).

Registration rights

If the Company intends to conduct a public offering in the United States or other jurisdictions, with respect to any securities of the Company, the Company is required to promptly enter into a registration rights agreement (the "Registration Rights Agreement") with Yong Xiang Capital Holdings I, Ltd., Yong Xiang Capital Holdings II, Ltd., Orchid 1 Investments Pte. Ltd., Digital Grid (Hong Kong) Technology Co., Limited, Redmount Ventures Limited and shareholders who will hold at least 2% of the outstanding Shares after the Company's initial public offering (collectively, the "Principal Shareholders"), to give them customary registration rights including demand and piggyback registration rights.

The Registration Rights Agreement may also include other shareholders and grant them piggyback registration rights so as to allow such shareholders to participate with the Company in an initial public offering and any subsequent public offerings, on a pro rata basis with the Principal Shareholders.

No dividend or distribution is to be made with respect to the shares unless a dividend or distribution is likewise made with respect to the Series A Preferred Shares.

No dividend or distribution is to be made with respect to the shares or the Series A Preferred Shares unless a dividend or distribution is likewise made with respect to the Series A Preferred Shares, the Series B Preferred Shares and the Series C Preferred Shares.

The Series A Preferred Shareholders are entitled to receive dividends, at such rate, payable out of funds or assets when and as such funds or assets become legally available on parity with each other, prior and in preference to, and satisfied before, any dividend on any shares declared by the Board.

**Dividend rights** 

The Series B Preferred Shareholders, Series C Preferred Shareholders and Series D Preferred Shareholders are entitled to receive dividends, at such rate, payable out of funds or assets when and as such funds or assets become legally available on parity with each other, prior and in preference to, and satisfied before, any dividend on any shares or Series A Preferred Shares declared by the Board.

### Liquidation rights

First, the Series D Preferred Shareholders are entitled to receive an amount equivalent to their initial investment plus all declared but unpaid dividends in preference to the Series C Preferred Shareholders, the Series B Preferred Shareholders, the Series A Preferred Shareholders and the holders of Shares, in the event of any liquidation, dissolution or winding-up of the Company, whether voluntary or involuntary.

Second, the Series B Preferred Shareholders and the Series C Preferred Shareholders are entitled to receive an amount equivalent to their initial investment plus all declared but unpaid dividends, on parity with each other and in preference to the Series A Preferred Shareholders and the holders of Shares, in the event of any liquidation, dissolution or winding-up of the Company, whether voluntary or involuntary.

Third, the Series A Preferred Shareholders are entitled to receive an amount equivalent to their initial investment plus all declared but unpaid dividends in preference to the holders of Shares, in the event of any liquidation, dissolution or winding-up of the Company, whether voluntary or involuntary.

# Right to elect director and participation in Board and Board committee

Some of the Pre-IPO Investors have the right to appoint directors to the Board:

- The Series A Preferred Shareholders holding a majority of the voting rights in the Series A Preferred Shares are entitled to appoint one Director (the "Series A Director") to the Board:
- Mr. Lim Kaling and/or any entities under his control, including Voyager Equity Limited, Lim Teck Lee Land Pte Ltd, Primerose Ventures Inc. and Sandalwood Associates Limited (the "Seed Investor") are entitled to appoint one Director (the "Seed Investor Director") to the Board; and
- Digital Grid (Hong Kong) Technology Co., Ltd., for so long as it holds at least 4.00% of all issued Shares, is entitled to appoint Mr. He Zhitao, or such other person, to the Board (the "Series C Director").

Moreover, a quorum of the Board is required to consist of three Directors comprising at least the Series A Director, the Seed Investor Director and one of the four Directors which Mr. Tan and/or any entities under his control are entitled to appoint (each a "Founder Director").

Some of the Pre-IPO Investors also have the right to appoint a non-voting observer to the Board:

- Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd., for so long as they remain Shareholders, have the right to appoint one person as an observer:
- Orchid 1 Investments Pte. Ltd., for so long as it remains a Shareholder, has the right to appoint one person as an observer:
- the Seed Investor, for so long as it remains a Shareholder, has the right to appoint one person as an observer; and
- the Series D Preferred Shareholder, for so long as it remains a Shareholder, has the right to appoint one person as an observer.

Mr. Koh Boon Hwee, being the Series A Director appointed to the Board on January 1, 2015 by the Series A Preferred Shareholders, has resigned and ceased to be a Director upon June 21, 2017.

Mr. He Zhitao, being the Series C Director appointed to the Board on March 30, 2016 by Digital Grid (Hong Kong) Technology Co., Ltd., has resigned and ceased to be a Director upon June 21, 2017.

Each Pre-IPO Investor shall have the pre-emptive right to purchase up to a pro rata share of any new securities which our Company may propose to issue.

If any Shareholder (the "Seller") proposes to transfer any shares of our Company (the "Offered Shares") held by it to any third party prospective buyer (the "Offer"), the Pre-IPO Investors have a right of first refusal to purchase all the Offered Shares on a pro rata basis on the terms and conditions stated in the transfer notice (the "Offer Notice") given by the transferring Shareholders. In the event that the Pre-IPO Investors do not exercise their right of first refusal with respect to all of the Offered Shares, the Pre-IPO Investors who exercised their rights of first refusal have the right to participate in the sale of the remaining Offered Shares on the same terms and conditions as set forth in the transfer notice given by the transferring Shareholder.

If the Seller, having first complied with the provision under the right of first refusal above, is entitled to and desires to sell the Offered Shares to the third party identified in the Offer Notice, the Pre-IPO Investors which have not accepted the Offer have a tag-along right to participate in the Offer.

Pre-emptive right

Right of first refusal

Tag-along rights

### Veto rights

Certain corporate actions require the approval of (i) each of the Seed Investor, Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd., Orchid 1 Investments Pte. Ltd. and Digital Grid (Hong Kong) Technology Co., Ltd., for so long as each of them holds at least 4.00% of all issued Shares; and (ii) the representative appointed by the Series A Preferred Shareholders holding a majority of the voting rights in the Series A Preferred Shares, for so long as the Series A Shares constitute at least 4.00% of all issued Shares. These corporate actions include, among others, (i) issue of new securities, options or warrants; (ii) change in share capital of the Company; (iii) any action that alters or changes the rights, preference, privilege and restrictions of any class of shares in the Company; (iv) amendment of the Memorandum or Articles of Association; (v) sale or disposal of all or substantially all of the Company's assets; and (vi) declaration or payment of any dividends.

Certain corporate actions require the approval of each of the Series A Director, the Seed Investor Director and at least one Founder Director. These corporate actions include, among others, (i) mortgage or other encumbrance on our Group's assets other than in the ordinary course of business; (ii) commencement, defence or settlement of any litigation involving a liability exceeding US\$5 million; (iii) appointment or removal of any of the chief executive officer, chief financial officer, chief operating officer or chief technology officer of the Company; and (iv) any acquisition by our Group of assets, business or securities with a value in the aggregate in excess of US\$10 million.

### 3. Public Float

Upon the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares, the Shares held by the Pre-IPO Investors (i.e., all Pre-IPO Investors excluding Chen Family (Hivemind) Holdings Limited, Lim Teck Lee Land Pte Ltd, Primerose Ventures Inc. and Sandalwood Associates Limited) will count towards part of the public float.

### 4. Information about the Pre-IPO Investors

Mr. Loh Kim Guan, Mr. Chandra Mohan s/o Rethnam, Ms. Chong Chiet Ping, Mr. Wong Kok Hoe, Mr. Low Check Kian, Mr. Loh Kim Kang David, Mr. Lee Hsien Yang, Dr. Henry Tay Yun Chwan, Mr. Robert Tan Kah Boh, Mr. Dilhan Pillay Sandrasegara, Mr. Han Seng Juan, Mr. Chan Whye Mun, Mr. Tang Wee Loke, Ms. Adeline Koh Ai Ling, Mr. The Lip Oei @ Suliwi, Mr. Gay Chee Cheong, Mr. George Yin Soon and Ms. Loo Tze Lui are individual private investors who from time to time participate in various investment opportunities in different target companies encompassing a wide range of business sectors. Save for the Pre-IPO Investment, these individual investors do not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Chen Family (Hivemind) Holdings Limited is an investment company incorporated in the British Virgin Islands, and is wholly-owned by Chen Family (Global) Holdings Limited. Chen Family (Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Family (Hivemind) Holdings Limited.

# PRE-IPO INVESTMENTS

Lim Teck Lee Land Pte Ltd, Primerose Ventures Inc. and Sandalwood Associates Limited are companies controlled by Mr. Lim Kaling, our non-executive Director:

- Lim Teck Lee Land Pte Ltd is a company incorporated in Singapore engaged in the business of general wholesale trade and investment holding. It is 92% owned by Mr. Lim.
- Each of Primerose Ventures Inc. and Sandalwood Associates Limited are investment holding companies incorporated in the British Virgin Islands and are indirectly wholly-owned by Mr. Lim through Immobillari Limited.

Strength Luck Limited is an investment company incorporated in the British Virgin Islands and is indirectly 63.63% owned by Hon Hai Precision Industry Co. Ltd., which trades as Foxconn Technology Group, a Taiwanese multinational electronics contract manufacturing company whose shares are listed on the Taiwan Stock Exchange (stock code: 2317).

Pi Holdings Limited is an investment company incorporated in the British Virgin Islands and is equally owned by 6 individuals including Mr. Koh Boon Hwee, Dr. Henry Tay Yun Chwan, Mr. Wee Ee Chao, Dr. Loo Choon Yong, Mr. Loh Kim Guan and Mr. Low Check Kian, each holding 16.67% shareholding, respectively. Pi Holdings Limited is an investment holding company which makes venture capital or private equity investments, hold shares of listed company and any other investments that its shareholders deem suitable. Save for its Pre-IPO Investment and the previous directorship of Mr. Koh Boon Hwee, one of its shareholders, in the Company, Pi Holdings Limited does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Sandmount Investments Limited is an investment company incorporated in the British Virgin Islands and established for the purpose of holding interests in the Company. It is wholly-owned by Mr. Ho Lai Kui, who holds the shares in trust for 8 beneficial owners including himself. Mr. Wee Joo Yeow and Mr. Lee Kim Bock are the two beneficial owners with the largest interests, owning 17.84% and 16.45% respectively. Save for its Pre-IPO Investment, Sandmount Investments Limited does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Razer Employee Pte. Ltd. is a company incorporated in Singapore for the purpose of holding interests in the Company. It is owned by 15 employees of the Company. Ms. Maggie Quek is the largest shareholder with 46.35% shareholding and Mr. Michael Dilmagani, a member of the senior management of the Company, has 12.12% shareholding.

Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. are investment companies incorporated in the British Virgin Islands and are wholly owned by IDG-Accel China Capital Fund II's main fund and side fund, respectively, which are exempted Cayman limited partnerships. IDG-Accel Capital Fund II is a Cayman limited exempted fund with a primary purpose of making growth equity type investments in expansion stage companies in China, focusing on companies in the information technology, media, healthcare, clean technology and technology-driven consumer business and services related industries, with the approximate fund size of US\$784 million. The two funds are under common control by an ultimate GP entity. Save for its Pre-IPO Investment, Yong Xiang Capital Holdings I, Ltd. and Yong Xiang Capital Holdings II, Ltd. do not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Orchid 1 Investments Pte. Ltd. is an investment company incorporated in Singapore, managed and controlled by Heliconia Capital Management Pte Ltd., which is an investment company incorporated in Singapore and a wholly-owned subsidiary of Temasek Holdings (Private) Limited. Heliconia Capital Management Pte. Ltd. provides growth capital to Singapore's leading small and medium-sized enterprises in order to help them become globally competitive companies. Heliconia Capital Management Pte Ltd. also owns another investment company, Orchid 2 Investments Pte Ltd, which participated in the acquisition of series A preferred shares in Cashshield Pte Ltd. alongside

# PRE-IPO INVESTMENTS

ZVF1 Pte. Ltd., the Company's subsidiary, under the same share subscription agreement. Heliconia Capital Management Pte. Ltd. is a limited partner in Credence Capital Fund II, of which Mr. Koh Boon Hwee, our former Director, is a chairman.

Davinia Investment Ltd. is an investment company incorporated in the British Virgin Islands and is indirectly owned by Mr. Robert Budi Hartono and Mr. Bambang Hartono as to 51% and 49% respectively. Save for its Pre-IPO Investment, Davinia Investment Ltd. does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Sirius Financial Group Ltd. is a an investment company incorporated in the British Virgin Islands with investments in technology-related companies and funds. It is wholly-owned by Mr. Dian Stefani. Save for its Pre-IPO Investment, Sirius Financial Group Ltd. does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Middlefield Ventures, Inc. is a company incorporated in Delaware, the United States, and is a wholly-owned subsidiary of Intel Corporation, a world leader in the design and manufacturing of essential products and technologies that power the cloud and an increasingly smart and connected world. The operation of Middlefield Ventures, Inc. includes, but is not limited to, commercial financial lending making interest bearing loans to outside parties that are generally small companies whose business strategies are complementary to Intel Corporation. Save for its Pre-IPO Investment, Middlefield Ventures, Inc. does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Digital Grid (Hong Kong) Technology Co., Limited is a technology company incorporated in Hong Kong, and is indirectly wholly-owned by Hangzhou Liaison Interactive Information Technology Co., Ltd, which is mainly engaged in communication technology promotion, technical development, technical services, technical consulting and technology transfer, computer technology training, wholesale of electronic products, computer, software and auxiliary equipment, and communication equipment, import and export of goods, technologies and agency. Mr. He Zhitao is the largest shareholder of Hangzhou Liaison Interactive Information Technology Co., Ltd., holding 22.42% of its shares. Mr. He Zhitao is the president, general manager and actual controller of Hangzhou Liaison Interactive Information Technology Co., Ltd, and is also a director of the Company. Save for its Pre-IPO Investment and saved as disclosed above, Digital Grid (Hong Kong) Technology Co., Limited does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

HF Technology Investment Limited is an investment company incorporated in British Virgin Islands and is equally owned by Shanghai Yucheng Enterprise Management Center L.P. (上海宇秤企業管理中心(有限合夥)) and Shanghai Chengbian Enterprise Management Center L.P. (上海騁邊企業管理中心(有限合夥)). Hanfor (Beijing) Capital Management Company Limited (漢富(北京)資本管理有限公司) is the general partner of both companies. Save for its Pre-IPO Investment, HF Technology Investment Limited does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Redmount Ventures Limited is an investment company incorporated in British Virgin Islands and is ultimately and beneficially wholly-owned by Mr. Li Ka-shing. Mr. Li is the Chairman of CK Hutchison Holdings Limited, which is a 66.09% shareholder of Hutchison Telecommunications Hong Kong Holdings Limited ("HTHKH"), a company listed on the Stock Exchange (stock code: 215). In addition, Mr. Li indirectly beneficially owns approximately 8.38% in HTHKH through certain companies wholly-owned by him. Mr. Li's family trust also owns approximately 0.003% in HTHKH. CK Hutchison's Three Group has formed a global strategic alliance with Razer.

# PRE-IPO INVESTMENTS

Binary Capital Fund I, L.P. and Binary Capital Fund II, L.P. are investment funds that invest in early stage consumer technology companies. Neither Binary Capital Fund I, L.P. nor Binary Capital Fund II, L.P. has any beneficiary owner with more than 30% shareholding. Save for its Pre-IPO Investment, Binary Capital Fund I, L.P. and Binary Capital Fund II, L.P. do not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Lager-Moss LLC is a limited liability company incorporated in Delaware, the United States which was a special purpose vehicle established specifically for the purpose of making the Pre-IPO Investment. It is owned by Mr. John Lagerling and Mr. Tom Moss as to 45% shareholding respectively. Mr. Tom Moss is an employee of the Company. Save for its Pre-IPO Investment, Lager-Moss LLC does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

BYD Electronic Company Limited is a company incorporated in the Cayman Islands and is 100.00% owned by BYD Electronic (International) Company Limited whose shares are listed on the Stock Exchange (stock code: 285). BYD Electronic (International) Company Limited is primarily engaged in providing original design, components manufacturing and complete services for mobile intelligent terminals, and is controlled by BYD Company Limited, whose shares are also listed on the Stock Exchange (stock code: 1211) and the Shanghai Stock Exchange (stock code: 2594) and which is engaged in the automobile business, including new energy automobiles and traditional fuel vehicles, and handset components and assembly business, as well as rechargeable battery and photovoltaic business. BYD Precision Manufacture Co., Ltd., an indirect wholly-owned subsidiary of BYD Electronic (International) Company Limited, is a supplier of the Group. Save for the foregoing, BYD Electronic Company Limited does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

Procurator Holdings, LLC is an investment holding company incorporated in Delaware, the United States. Mr. Joe Lonsdale and his family's office, Tiberius Family Office are the top two largest beneficiary owners, each of whom owns 56.5% and 23.4%, respectively. Save for its Pre-IPO Investment, Procurator Holdings, LLC does not have any other relationship with our Group or any connected persons (as defined under the Listing Rules) of the Company.

# 5. Compliance with Interim Guidance and Guidance Letters

The Joint Sponsors confirm that the Pre-IPO Investments are in compliance with the Guidance Letter HKEx-GL29-12 issued in January 2012 and updated in March 2017 by the Stock Exchange, Guidance Letter HKEx-GL43-12 issued in October 2012 and updated in July 2013 and March 2017 by the Stock Exchange and Guidance Letter HKEx-GL44-12 issued in October 2012 and updated in March 2017 by the Stock Exchange.

Certain information, including statistics and estimates, set forth in this section and elsewhere in this prospectus have been derived from two industry reports, namely the Newzoo Report and the Frost & Sullivan Report, commissioned by us in connection with the Global Offering and independently prepared by Newzoo and Frost & Sullivan, respectively. We believe that the sources of such information are appropriate, and we have taken reasonable care in extracting and reproducing such information. We have no reason to believe that such information is false or misleading or that any fact has been omitted that would render such information false or misleading in any material respect. However, neither we nor any of the Relevant Persons have independently verified such information, and neither we nor any other party involved in the Global Offering are giving any representation as to the accuracy or completeness of such information. As such, investors are cautioned not to place any undue reliance on the information, including statistics and estimates, set forth in this section or similar information included elsewhere in this prospectus. For a discussion of risks relating to our industries, please refer to the section headed "Risk Factors — Risks Relating to Our Business and Industries" in this prospectus.

#### **Sources of Information**

In connection with the Global Offering, we commissioned Newzoo and Frost & Sullivan to conduct market research on the global entertainment industry, certain gaming-related industries, our brand and the lifestyle of gamers. We commissioned Newzoo to conduct market research on global games, gaming peripherals and systems, esports, mobile gaming, smartphones and software, as well as virtual reality, augmented reality, virtual credits and the lifestyle of millennials. We commissioned Frost & Sullivan to conduct market research on the global entertainment industry, our competitive landscape, our brand and the lifestyle of gamers. Each of Newzoo and Frost & Sullivan uses different assumptions and estimates, and limitations on certain data available to them may impact the comparability of certain industry data. See "Risk Factors — Risks Relating to the Global Offering — Differences in the assumptions and estimates adopted by the two industry consultants that we commissioned to prepare reports and limitations on certain data available to them may impact the comparability of certain industry data."

# The Newzoo report

Newzoo is a provider of market research, intelligence and advice to companies in the global gaming and esports markets. We have agreed to pay a commission fee of approximately US\$200,000 for the Newzoo Report, which is dated as of October 17, 2017. In preparing the Newzoo Report, Newzoo utilized both primary and secondary research. Their primary research consists of annual surveys commissioned by Newzoo of consumers who play games and are between the ages of 10 and 65 (between 10 and 50 in certain Asian countries) in 25 countries, covering a broad range of topics across all gaming platforms and business models. Newzoo also conducts annual surveys of gamers, who play at least once a month, in relation to gaming peripherals in seven countries. Data for the Newzoo Report was based on fieldwork conducted in March, September and November of 2016. Their secondary research utilizes information and statistics published by government departments or international organizations, publications and studies by industry experts, public company annual and quarterly reports, Newzoo's other research reports and models, online resources and data from Newzoo's research database.

Newzoo's projections on the size of each of the gaming-related markets take into consideration various factors, including (i) historical market size, (ii) the public filings of, and other publicly available information on, companies in the games and gaming-related markets and those companies' projections of their own results of operations, (iii) the projections of other industry experts and (iv) Newzoo's views and estimates of industry developments. Newzoo's analysis on millennials is based on similar primary and secondary research as described above. The reliability of the Newzoo Report may be affected by the accuracy of the foregoing assumptions and factors.

# The Frost & Sullivan report

Frost & Sullivan is an independent global consulting firm that offers industry research and market strategies covering various industries including technology, media, telecom and consumer products. We have agreed to pay a commission fee of approximately US\$83,000 for the Frost & Sullivan Report, which is dated as of June 23, 2017. In preparing the Frost & Sullivan Report, they conducted primary research, which involved discussions about the status of the global entertainment industry with industry experts and leading industry participants and a brand perception study. Frost & Sullivan conducted an online survey completed by target consumers of gaming devices from June 2, 2017 through June 6, 2017 in Australia, China, Germany, the United States and the United Kingdom with 301, 500, 300, 505 and 508 survey respondents, respectively. All the respondents to the survey were between 12 and 45 years old (95% were between 12 and 35 years old), spent at least half an hour on games every day and bought gaming devices in the past year. Their secondary research utilized information and statistics published by government departments, publications and studies by industry experts, public company annual and quarterly reports, Frost & Sullivan's other research reports, online resources and data from Frost & Sullivan's research database.

Frost & Sullivan's projections on market sizes were obtained from historical data analysis plotted against macroeconomic data as well as specific related industry drivers. The Frost & Sullivan Report was compiled based on certain assumptions, including (i) the steady growth of the global economy in the next decade, (ii) the stability of the global social, economic, and political environment in the forecast period and (iii) that market drivers, such as expanding Internet access, growing demand from millennials and rising income and purchasing power, are likely to drive the growth of the global entertainment industry (including the global games market). The reliability of the Frost & Sullivan Report may be affected by the accuracy of the foregoing assumptions and factors.

## Directors' confirmation

After making reasonable enquiries, our Directors confirm that there has been no adverse change in the market information presented in the Newzoo Report or the Frost & Sullivan Report since the date of each report which may qualify, contradict or impact the information in this Industry Overview section.

## **Global Entertainment Industry Overview**

The global entertainment industry comprises games, cinema, TV and video, publishing, music and broadcast. Rising purchasing power, technological innovation and increasing adoption of digital content have contributed to the overall growth of the global entertainment industry. Total revenue for the global entertainment industry has increased from US\$801.0 billion in 2012 to US\$869.8 billion in 2016. Total revenue of the global entertainment industry is expected to reach US\$950.9 billion in 2021. The table below sets forth the revenue and growth of the global entertainment industry from 2012 to 2016 and the estimated revenue and growth of the industry from 2017 to 2021:

	Total Revenue of the Global Entertainment Industry (US\$ billions)										CAGR	
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2012- 2016	2017- 2021
Games <sup>1</sup>	72.1	78.5	84.7	91.9	101.1	108.9	115.8	122.7	128.5	132.7	8.8%	5.1%
Cinema <sup>2</sup>	33.5	34.6	35.8	37.9	39.9	41.7	43.5	45.5	46.8	48.3	4.5%	3.7%
TV & Video <sup>3</sup>	270.5	282.2	293.6	301.7	314.3	322.6	331.1	339.1	349.6	357.9	3.8%	2.6%
Publishing <sup>4</sup>	344.0	337.1	333.6	331.8	329.3	327.9	327.6	327.5	322.9	321.1	-1.1%	-0.5%
Music <sup>5</sup>	44.3	46.1	46.1	47.3	48.4	49.5	50.8	51.9	52.6	53.5	2.2%	2.0%
$Broadcast^6 \dots \dots$	36.6	37.3	36.6	36.8	36.9	37.0	37.2	37.3	37.3	37.3	0.2%	0.2%
Total	801.0	816.0	830.4	847.5	869.8	887.7	906.0	924.1	937.7	950.9	2.1%	1.7%

Source: Frost & Sullivan Report

- Consumer spending on mobile, PC and console games (excluding hardware)
- Box office and cinema advertising
- TV subscriptions including cable TV, IPTV, satellite TV, Digital Terrestrial TV and Over-The-Top (such as Netflix), public license fees and consumer spending on physical video
- Sales of both print and digital editions of newspapers, magazines and books and advertising spending
- 5 Physical music, digital music and live music
- <sup>6</sup> Radio subscriptions and radio advertising

According to Frost & Sullivan, the global entertainment industry is likely to benefit from several social, demographic and economic trends. Increased internet penetration and the technology boom in the past two decades, with new players like Netflix and Google changing consumption habits, have increased entertainment spending. From a demographics perspective, there is a growing demand for entertainment services and products from millennials who are early adopters of technology, use digital devices including PCs and smartphones more often than other generations and have a high willingness to purchase digital products and services. In addition, economic trends such as the rising per capita average income in many countries, rising purchasing power and increased propensity to spend are also likely to continue to drive demand for entertainment products and services.

#### Global Games Market Overview

According to Frost & Sullivan, the global games market is the fastest growing segment within the global entertainment industry with a CAGR of approximately 8.8% from 2012 to 2016, and a CAGR of 5.1% from 2017 to 2021. According to Newzoo, the Americas are the largest games market globally, followed by China and Asia Pacific (ex-China). However, as these largest markets mature, growth is expected to come from developing regions such as Latin America, the Middle East and Africa and Southeast Asia. These regions benefit from a healthy economic outlook, favorable demographics and strong projected growth in Internet population and smartphone penetration. The table below sets forth the revenue and growth of the global games market from 2014 to 2016 and the estimated revenue and growth of the market from 2017 to 2021:

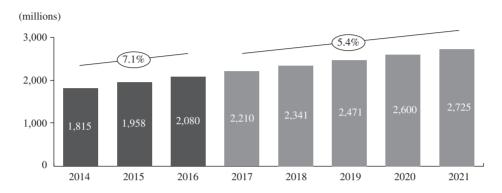
	Total	Total Revenue of the Global Games Market (US\$ billions)								CAGR	
	2014	2015	2016	2017	2018	2019	2020	2021	2014- 2016	2017- 2021	
Americas	26.3	27.8	29.9	31.5	32.8	34.1	35.2	36.2	6.5%	3.6%	
Asia Pacific (ex-China)	19.6	20.9	22.3	23.7	25.3	26.9	28.4	29.5	6.7%	5.6%	
China	18.0	21.2	24.6	27.5	29.9	32.0	33.7	34.7	16.8%	6.0%	
Europe	18.7	19.5	21.1	22.2	23.0	23.8	24.4	24.8	6.2%	2.8%	
Rest of World	2.0	2.5	3.2	4.0	4.9	5.9	6.8	7.5	25.5%	17.3%	
Total	84.7	91.9	101.1	108.9	115.8	122.7	128.5	132.7	9.2%	5.1%	

Source: Newzoo Report

#### Gamers

In 2016, there were approximately 2.1 billion active gamers in the world, according to Newzoo. With the number of active gamers set to increase with a 5.4% CAGR from 2017, this number is expected to reach approximately 2.7 billion by 2021. The chart below sets forth the number and growth of active gamers globally from 2014 to 2021:

#### **Number of Active Gamers**



Source: Newzoo Report

Due to its rapid growth in recent years, Asia Pacific (ex-China) had the largest gaming population globally, with 536 million active gamers in 2016. Active gamer numbers in this region are forecasted to increase with a 7.6% CAGR from 2017 and are expected to reach over 778 million in 2021. The table below sets forth the number and growth of global active gamers from 2014 to 2016 and the estimated number and growth of global active gamers from 2017 to 2021 by region:

		Numb		CAGR						
	2014	2015	2016	2017	2018	2019	2020	2021	2014- 2016	2017- 2021
Americas	355.0	364.6	374.4	386.2	396.3	404.7	411.3	416.2	2.7%	1.9%
Asia Pacific (ex-China) .	421.0	490.0	535.7	580.3	627.1	675.9	726.4	778.1	12.8%	7.6%
China	485.9	506.7	529.0	564.8	599.7	633.2	664.9	694.5	4.3%	5.3%
<b>Europe</b>	322.6	326.8	332.7	342.9	352.3	360.7	368.3	375.1	1.6%	2.3%
Rest of World	230.1	270.2	307.8	336.3	366.0	396.7	428.6	461.4	15.7%	8.2%
Total	1,814.5	1,958.3	2,079.6	2,210.4	2,341.3	2,471.3	2,599.6	2,725.2	7.1%	5.4%

Source: Newzoo Report

# Millennial vs. non-millennial gamers

According to Newzoo, 71.2% of millennials, those individuals aged 12 to 35, and 54.7% of non-millennials, those individuals aged 36 to 65, play games. According to the U.S. Department of Commerce, U.S. millennials spend on average 30 hours on gaming per month, 20 hours longer than Generation X and Baby Boomers.

Growing up in a technology-driven world has had a profound impact on millennials' behavior and spending patterns. According to Newzoo, they prefer brands that match their lifestyles, rather than the more traditional entertainment and consumer brands. As an "on demand generation," millennials view content on smartphones and laptops more frequently than on televisions and often use multiple screens. Millennials are more likely to listen to music, visit social networks and participate in online shopping. Moreover, according to Newzoo, millennials have enthusiastically embraced esports. 73.4% of esports audience are millennials.

## PC vs. mobile games market

2016 marked the first year that mobile games generated more revenue than PC or console games with US\$38.6 billion or 38% of the total global games market, having grown at a CAGR of 25.6% from 2014 to 2016. In 2017, mobile games is anticipated to take 42% of the global games market, generating US\$46.1 billion in revenue, and is expected to grow at a CAGR of 10.6% from 2017, reaching US\$68.9 billion in 2021.

However, PC games have always been and will remain a very important segment of the global games market. PC games revenue is expected to represent over a quarter of the world's US\$108.9 billion games market in 2017. More than half of all active gamers play PC games. In 2016, there were almost 1.2 billion PC active gamers worldwide, and the PC segment shows relatively strong growth in active gamer numbers with a CAGR of 3.6% from 2017 to 2021, with higher growth in emerging markets. According to Newzoo, China had the largest active PC gamer population worldwide of 293 million in 2016. The PC gaming segment has also led the games market to key innovations such as game video streaming, the implementation of free-to-play business models and the explosive growth of esports. The table below sets forth the number and growth of active gamers who play PC, mobile or console games from 2014 to 2016 and the estimated number and growth from 2017 to 2021 by segment:

		Number	CAGR							
	2014	2015	2016	2017	2018	2019	2020	2021	2014- 2016	2017- 2021
Active PC gamers	1,040.6	1,105.2	1,162.0	1,215.6	1,266.9	1,315.4	1,360.7	1,402.5	5.7%	3.6%
Active mobile gamers	1,638.4	1,809.3	1,973.1	2,097.7	2,221.9	2,344.9	2,515.5	2,666.9	9.7%	6.2%
Active console gamers	544.3	586.8	629.7	638.4	644.2	645.5	661.6	676.6	7.6%	1.5%

Source: Newzoo Report

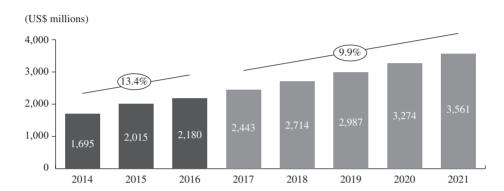
# Global Gaming Hardware Market Overview

# **Peripherals**

The global gaming peripherals market emerged with the introduction of genres like first-person shooter (FPS), real-time strategy (RTS), multi-player online battle arena (MOBA) and massively multi-player online role-playing games (MMORPG). With the evolution of competitive PC gaming, the gaming peripherals market is now focused on brand recognition, player performance, features and quality.

The gaming peripherals market is fragmented and highly competitive with a wide range of brands and a rapid pace of innovation. The growing popularity of competitive gaming is an important driver of the gaming peripherals market. Only the best and most reliable gaming peripherals will satisfy these competitive gamers. The costs for such products are considerably higher than that of ordinary peripherals for home and business use, which are manufactured by brands that do not specialize in gaming peripherals, such as Microsoft, HP and Dell.

According to Newzoo, the global gaming peripherals market generated US\$2.2 billion in revenue in 2016, growing with a CAGR of 13.4% from 2014 to 2016. Headsets and keyboards were the fastest growing categories, but only by a small margin. The global gaming peripherals market is expected to grow with a CAGR of 9.9% from 2017 and is expected to reach US\$3.6 billion in 2021. According to Newzoo, gamers will continue to regularly upgrade their gaming peripherals because the quality and performance of gaming peripherals are important to the overall gaming experience, especially if used intensively or in a competitive setting. The chart below sets forth the revenue and growth of the global gaming peripherals market from 2014 to 2016 and the estimated revenue and growth from 2017 to 2021:



Total Revenue of the Global Gaming Peripherals Market

Source: Newzoo Report

The table below sets forth the global revenue and market share for each category of gaming peripherals in 2016:

	Headsets	Mice	Keyboards	Others <sup>1</sup>	Total
Gaming peripherals					
(US\$ millions)	1,088.4	526.8	458.6	106.2	2,180.0
Market share	49.9%	24.2%	21.0%	4.9%	100.0%

Source: Newzoo Report

The table below sets forth the revenue and market share for gaming peripherals by region in 2016, according to Newzoo:

	Americas	Asia Pacific (ex-China)	China	Europe	Rest of World	Total
Gaming peripherals						_
(US\$ millions)	839	170	311	820	40	2,180
Market share	38.5%	7.8%	14.3%	37.6%	1.8%	100.0%

Source: Newzoo Report

<sup>&</sup>lt;sup>1</sup> Mainly gaming console controllers and mouse surfaces and excludes components.

#### Peripherals components and materials

The main components and materials for our gaming peripherals are optical sensors, laser sensors, mechanical switches and LEDs. According to Frost & Sullivan, the global average prices of these components and materials remained relatively stable from 2014 to 2016, as the supply and demand for these materials remained stable and there were no significant product upgrades for these materials. The global average prices for optical sensors and laser sensors have slightly increased, while the global average prices for mechanical switches and LEDs have remained unchanged. The table below sets forth the historical global average prices per unit of optical sensors, laser sensors, mechanical switches and LEDs from 2014 to 2016:

Component	2014	2015	2016
		(US\$/unit)	
Optical sensor	3.36	3.43	3.50
Laser sensor	4.17	4.22	4.27
Mechanical switch	0.14	0.14	0.14
LED	0.05	0.05	0.05

Source: Frost & Sullivan Report

## Barriers to entry

A significant barrier to entering the gaming peripherals market is having the product development, technology and design expertise to compete successfully on the basis of quality, design and innovation, as the manufacturing itself is often outsourced. In addition, gamers generally find authenticity very important, and building a trusted, highly regarded, authentic brand takes time and requires more than just a large marketing budget.

## Systems

Gaming systems are defined as desktop PCs or laptops sold by companies that are predominantly focused on gaming, or sold by major PC manufacturers using a gaming-specific sub-brand, or systems that are positioned or advertised to appeal to gamers. PC gamers prefer high-performance PCs that allow for an optimal gaming experience, with top-of-the-range components that are critical for playing complex and immersive games. This consumer base prompted the emergence of a number of hardware manufacturers that focus solely on gamers. With gaming systems as one of the few areas of significant growth for many large PC manufacturers, virtually all major PC manufacturers now have a gaming product line or sub-brand.

The competitive landscape for gaming systems is very diverse and fragmented. Among the major PC manufacturers, the key players with a gamer-focused sub-brand are Acer, ASUS, Dell, Hewlett-Packard, Lenovo and Gigabyte. Most brands manufacture both gaming desktops and laptops. No single brand accounts for a dominant market share, but in line with global PC market shares, the brands with the largest market shares in terms of volume (units) are Lenovo, HP and Dell, followed by ASUS and Acer. Among the gamer-focused brands, MSI was likely the biggest global gaming system brand in terms of volume in 2016, followed by Alienware and Razer.

A key growth driver for the PC gaming market is that games are becoming more graphically intense and immersive, increasing the demand for high-end hardware designed for gaming use. Additionally, as gaming has become a more mainstream form of entertainment, demand for gaming systems has increased in general.

The gaming systems market has grown steadily, reaching US\$19.3 billion in 2016 with a CAGR between 2012 and 2016 of 8.6%, according to Newzoo. The total market is expected to grow with a CAGR of 8.1% from 2017, reaching US\$28.7 billion in 2021. Gaming laptops, which are sufficiently powerful to compete with desktops but have the advantage of portability, are forecasted to be the main driver of overall growth. The table below sets forth the revenue and growth of the global gaming systems market from 2012 to 2016 and the estimated revenue and growth of the market from 2017 to 2021:

	Total	Total Revenue of the Global Gaming Systems Market (US\$ billions)										AGR
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2012- 2016	2017- 2021
Americas	4.5	4.7	4.9	5.5	6.1	6.8	7.4	8.0	8.5	8.9	7.6%	7.2%
Asia Pacific (ex-China) .	0.7	0.8	1.0	1.1	1.2	1.4	1.6	1.8	2.0	2.2	14.6%	11.1%
China	3.8	4.3	4.6	4.9	5.2	5.2	5.7	6.2	6.7	7.1	8.2%	7.9%
<b>Europe</b>	4.4	4.5	4.8	5.4	6.0	6.7	7.4	8.1	8.7	9.3	7.9%	8.3%
Rest of World	0.3	0.4	0.5	0.6	0.7	0.8	0.9	1.0	1.1	1.2	20.5%	10.8%
Total	13.9	14.7	15.8	17.5	19.3	21.0	23.1	25.1	26.9	28.7	8.6%	8.1%

Source: Newzoo Report

## Systems components and materials

The main components and materials for our gaming systems are CPUs and graphics cards. According to Frost & Sullivan, the global average prices of these components and materials remained relatively stable from 2014 to 2016. The global average prices for graphics cards have slightly increased, while the average prices for CPUs have remained unchanged. Generally, the prices of older models will drop over time but producers of gaming systems will also replace the older model with an updated model, the price of which is usually similar to the launch price of the older model, once available. As a result, for the producers of gaming systems, the global average prices of CPUs and graphics cards still remained relatively stable from 2014 to 2016. The table below sets forth the historical global average prices per unit of CPUs and graphics cards from 2014 to 2016:

Component	2014	2015	2016
		(US\$/unit)	
CPU	225.0	225.0	225.0
Graphics card	146.3	148.5	153.0

Source: Frost & Sullivan Report

## Barriers to entry

The barriers to entry to the gaming systems market for non-PC manufacturers are high because it is difficult to differentiate new systems from existing products in an economically viable way. In comparison, the entry barriers to the gaming systems market for existing PC manufacturers are relatively low because PC manufacturing facilities and industry experience are substantially applicable to gaming systems. The main challenge for existing PC manufacturers is generating a healthy profit in a competitive market, which requires either cost leadership or premium pricing on the back of superior product quality, design and branding.

## Mobile

In recent years, the global smartphones market has grown rapidly. In 2017, there are expected to be 2.6 billion smartphone users and 3.2 billion smartphone devices in use worldwide, according to Newzoo. Some of the key underlying growth drivers of the smartphone market are the increasing purchasing power of consumers in emerging markets; improving mobile internet infrastructure, particularly as a result of heavy investment in emerging markets; decreasing costs of access to mobile internet (including data); growing demand for devices with high-end specs; and the increasing amount of time consumers spend on their smartphones as the capabilities expand.

The table below sets forth the number and growth of smartphone devices in use globally from 2015 to 2016 and the estimated number and growth of smartphone devices in use globally from 2017 to 2021:

		Smart	)	Growth Rate	CAGR				
	2015	2016	2017	2018	2019	2020	2021	2015- 2016	2017- 2021
Americas	479.4	521.8	569.1	618.9	669.5	718.9	758.2	8.8%	7.4%
Asia Pacific (ex-China)	551.5	646.5	764.1	905.3	1,069.2	1,242.7	1,182.7	17.2%	11.5%
China	801.3	874.8	944.0	1,009.7	1,070.4	1,125.5	1,184.1	9.2%	5.8%
Europe	469.0	495.9	523.6	550.5	576.3	600.6	618.5	5.7%	4.3%
Rest of World	265.5	309.9	361.5	419.8	482.4	549.5	613.0	16.7%	14.1%
Total smartphone devices in use	2,566.8	2,848.9	3,162.3	3,504.3	3,867.8	4,237.2	4,356.4	11.0%	8.3%

Source: Newzoo Report

According to Newzoo, 20.3% of all active smartphones were high-end smartphones, as of December 2016. High-end smartphones are defined as smartphones released in 2015 or later and have a screen size smaller than seven inches, a minimum resolution of 720p, two gigabytes of ram, a minimum of a dual core CPU, near field communication, fingerprint scanning and 4G compatibility. These devices are more suited to playing games with advanced graphics typical of immersive games.

# Barriers to entry

One of the main barriers to entry for the mobile device market is the high initial costs of research and development and prototyping required to make competitive devices, and the subsequent need for significant scale and market share to become a self-sustaining business. The mobile industry is intensely competitive and has generally been characterized by two dominant players (Apple and Samsung), although the dominant players may change from year to year. In addition, a handful of major manufacturers that are much smaller than the two market leaders each have significant scale and operating leverage. The current make-up of the market makes it unlikely that any new entrant will be able to compete on costs. This leaves a combination of brand and superior design and/or functionality as the possible competitive advantages, while quality and performance must be at least on par with the leading brands. However, if history is a guide, the next decade will almost certainly see (relatively) new players disrupt the mobile device market with innovative models and gain significant market share at the expense of established brands.

## Global Gaming Software and Services Market Overview

## Software

The emergence of independent, third-party software applications is closely connected to the growing popularity of desktop and laptop PC gaming and competitive gaming. The main types of software applications that are generally used while gaming, but are independent of the games themselves, include the following:

- Game launchers: Game launchers are independent or publisher-owned digital game distribution platforms, such as Razer Cortex, one of the world's largest independent game launchers. Some game launchers allow consumers to download entire games online, saving time and offering more convenience compared to going to a physical store. Razer Deals, part of Razer Cortex, may well be the world's leading international price comparison engine for PC gaming titles.
- Game-related cloud software: Game-related cloud software, such as Razer Synapse and Razer Chroma, allows users to access game settings from various locations or stream rather than download entire games.
- Game video recording: Game video recording, publishing and live-streaming tools have become very popular after the huge growth in popularity of online video content sharing and of live game-streaming through platforms such as Facebook, Twitch and YouTube. Razer Cortex includes a free video recording and streaming service called the Gamecaster.
- *Communication software:* These text, voice and video applications facilitate communication within games or across multiple games.

#### Virtual credits

Game developers across console, PC, and mobile have increasingly focused on the sale of downloadable digital content that allow gamers to purchase digital content and items within the game or "in-game." Games have evolved from products to continuous services. By offering players options such as buying extra levels, acquiring cosmetic items or new avatars, lucky dip "loot boxes" or speeding passage through the game, developers and publishers are monetizing content in many new ways.

In-game digital spending and digital content distribution have already generated the majority of games industry revenues and are expected to continue to take an increasing share of the global market, according to Newzoo. Players purchase digital content and items in-game either via direct online payment transactions or by using virtual credits purchased on a platform via a credit card or bank transfer, amongst other methods. Virtual credits make it easier for consumers to buy entertainment content.

Some gaming companies have their own virtual credits service. Notably, there is no single virtual credits service that is widely adopted by all game publishers globally. According to Newzoo, *Razer zGold* is in a strong position to become the largest virtual credits service in Southeast Asia.

## **Global Esports Market Overview**

Esports has turned into a standalone industry, generating around US\$500 million in sponsorships, advertising, fees from game publishers, media rights, merchandise and tickets in 2016. Global esports revenue is forecasted to increase with a 24.1% CAGR from 2017, reaching US\$1.65 billion in 2021, more than triple the total revenue in 2016. Brands, media and sports companies across the globe are increasingly investing in this space.

The global esports audience totaled 322 million in 2016, an increase of 117 million people since 2014, according to Newzoo. The global esports audience is expected to grow to 665 million in 2021, with a 14.6% CAGR from 2017. China has the largest esports audience with 106 million people in 2016 and is expected to remain the largest in 2021, reaching a total of 218 million at a CAGR of 14.6% from 2017, but the Asia Pacific (ex-China)'s esports audience is growing at a faster rate, with a 20.2% CAGR (not taking into account the Rest of World). The table below sets forth the size and growth of the global esports audience from 2014 to 2016 and the estimated size and growth from 2017 to 2021:

		Global Esports Audience (millions)								
	2014	2015	2016	2017	2018	2019	2020	2021	2014- 2016	2017- 2021
Americas	50.3	63.8	84.8	102.3	116.3	128.4	145.8	162.9	29.8%	12.3%
Asia Pacific (ex-China) .	22.3	33.5	47.8	59.5	72.9	88.3	105.1	124.4	46.4%	20.2%
China	90.1	73.4	106.2	126.1	147.5	170.2	193.7	217.6	8.6%	14.6%
<b>Europe</b>	34.1	56.8	67.2	76.9	86.6	96.2	105.3	113.7	40.3%	10.3%
Rest of World	8.7	8.4	16.2	20.8	26.1	32.2	39.1	46.8	36.5%	22.5%
Total	205.5	235.9	322.2	385.5	449.5	515.2	588.9	665.3	25.2%	14.6%

Source: Newzoo Report

# Virtual Reality and Augmented Reality

Virtual reality (VR) and augmented reality (AR) are two relatively new trends in the global entertainment industry. VR has not yet gained significant commercial traction, and hardware manufacturers are taking steps to make VR more affordable and have been actively putting their products in the hands of consumers. AR had its breakout in 2016 with the success of the AR-enabled Pokémon GO. Consumers are likely to experience AR through interactive, location-based and personalized advertising.

#### **Competitive Landscape**

We are the leading global lifestyle brand for gamers, according to Newzoo, that offers an integrated portfolio of gaming hardware, software and services. Furthermore, while Razer has different gamer-focused competitors in the various markets it serves, there is no single gamer-focused brand that has the same breadth and strength in terms of products and services across the combination of gaming hardware, software and services in these markets, according to Newzoo.

# **Branding**

According to Frost & Sullivan, Razer is one of the top gamer lifestyle brands, in terms of "top of mind" brand awareness, and one of the "most satisfying" gamer lifestyle brands in several major gaming markets across the world. The table below sets forth Razer's rankings in "top of mind" brand awareness and "most satisfying" gamer lifestyle brands in Australia, China, Germany, the United Kingdom and the United States based on surveys conducted between June 2, 2017 and June 6, 2017:

	Australia	China	Germany	United Kingdom	United States
"Top of mind" brand awareness <sup>1</sup>	1st	1st	1st	3rd	3rd
"Most satisfying" gamer lifestyle brand <sup>2</sup>	1st	1st	3rd	1st	4th

Source: Frost & Sullivan Report

Question: Which is the first brand that comes to mind when talking about gamer lifestyle brands?

Question: Which of the gamer lifestyle brands are you most satisfied with?

Razer also ranks high in gamer lifestyle brand awareness. The table below sets forth Razer's rankings in non-aided and aided brand awareness in Australia, China, Germany, the United Kingdom and the United States based on surveys conducted between June 2, 2017 and June 6, 2017:

	Australia	China	Germany	United Kingdom	United States
Non-aided brand					
awareness <sup>1</sup>	3rd	1st	2nd	5th	4th
Aided brand awareness <sup>2</sup>	4th	1st	3rd	5th	5th

Source: Frost & Sullivan Report

- Non-aided brand awareness refers to the result of a non-aided brand survey where the respondent is presented with the category of gamer lifestyle brands and asked to nominate as many brands as possible. No clues or cues are provided to respondents. Respondents came back with brands that included major PC, mobile and console brands.
- Aided brand awareness refers to the result of an aided brand survey where the respondent is prompted with a set of brand names and asked a series of questions around those brand names. Respondents were prompted with brands that included major PC, mobile and console brands.

In China, Razer is the top gamer lifestyle brand, gaming device brand and esports brand, ranking first in "top of mind" brand awareness, "most satisfying" gamer lifestyle brand, non-aided brand awareness, aided brand awareness and most authentic gamer lifestyle brand, according to Frost & Sullivan. In China, Razer is also ranked the number one global gaming peripherals brand in terms of both awareness and preference, according to Newzoo: 39.5% of gamers in China name Razer as their preferred global brand in gaming peripherals, 10% more gamers than any other brand. China had the largest active PC gamer population worldwide and largest esports audience, according to Newzoo.

Razer is a global leader in esports, with one of the longest histories in esports sponsorship. According to Newzoo, 69% of active PC and console gamers aware of Razer and view Razer as one of the leading brands in esports with 76% of gamers sharing the same view in China.

#### Hardware

According to Newzoo, Razer has successfully positioned itself as a premium gaming peripheral brand. Based on surveys conducted from November 2016, Razer is the leading global brand in terms of ownership across each of the peripherals categories based on an aggregate of China, Europe and the United States, according to Newzoo. Our mice and keyboards each hold the largest market share in their respective categories across China, Europe and the United States. In China, Razer is the top global gaming peripherals brand in terms of ownership of gaming mice, keyboards, headsets and console controllers, according to Newzoo. The tables below set forth Razer's ranking and market share based on surveys conducted by Newzoo in terms of ownership of each Razer gaming peripheral in China, Europe and the United States as of November 2016:

Gaming Peripherals Categories	China	Europe	<b>United States</b>
Gaming mice ownership	1st (25.2%)	1st (10.7%)	2nd (10.3%)
Gaming keyboards ownership	1st (21.9%)	2nd (8.5%)	1st (10.2%)
Gaming headsets ownership <sup>1</sup>	1st (13.8%)	2nd (5.1%)	3rd (4.3%)
Gaming console controllers ownership <sup>1</sup>	1st (20.9%)	2nd (5.2%)	2nd (4.6%)

_	Gaming Mouse Ownership						
	China	Europe	<b>United States</b>	Total			
Razer	25.2%	10.7%	10.3%	18.5%			
Company A	16.2%	9.4%	12.0%	13.7%			
Company B	7.6%	2.5%	4.7%	5.8%			

	Gaming Keyboard Ownership						
	China	Europe	United States	Total			
Razer	21.9%	8.5%	10.2%	16.3%			
Company A	15.7%	10.2%	9.5%	13.0%			
Company B	7.0%	2.5%	5.2%	5.6%			

_	Gaming Headset Ownership <sup>2</sup>						
	China	Europe	<b>United States</b>	Total			
Razer	13.8%	5.1%	4.3%	8.8%			
Company A	10.2%	5.9%	5.8%	7.9%			
Company B	8.7%	2.1%	3.2%	5.5%			

	Gaming Controller Ownership <sup>3</sup>						
	China	Europe	United States	Total			
Razer	20.9%	5.2%	4.6%	10.9%			
Company A	14.7%	6.6%	6.6%	9.7%			
Company C	9.1%	1.7%	3.8%	5.3%			

Source: Newzoo Report

Note: Market share based on responses to surveys conducted by Newzoo during November 2016.

Question: "Of which of the following brands do you currently own a gaming [insert peripheral category]? Choose as many as applied."

Figures do not include Microsoft Xbox and Sony PlayStation branded headsets and console controllers as ownership of those products are high due to the frequent bundling of Xbox and PlayStation headsets and controllers with new consoles. If Xbox and PlayStation branded headsets were included, Razer would be ranked 1st in China, 4th in Europe and 5th in the United States. If Xbox and PlayStation branded console controllers were included, Razer would be ranked 1st in China, 4th in Europe and 4th in the United States.

Figures do not include Microsoft Xbox and Sony PlayStation branded headsets as ownership of those products are high due to the frequent bundling of Xbox and PlayStation headsets with new consoles. Xbox branded headset ownership is 5.9%, 13.4% and 31.6% in China, Europe and the United States, respectively. PlayStation branded headset ownership is 1.9%, 12.3% and 20.5% in China, Europe and the United States, respectively.

Figures do not include Microsoft Xbox and Sony PlayStation branded controllers as ownership of those products are high due to the frequent bundling of Xbox and PlayStation controllers with new consoles. Xbox branded controller ownership is 17.8%, 32.7% and 49.5% in China, Europe and the United States, respectively. PlayStation branded controller ownership is 7.8%, 38.0% and 40.7% in China, Europe and the United States, respectively.

The competitive landscape for gaming systems is very diverse with both gamer-focused specialists and large manufacturers. Razer is the third most popular gaming system brand among gamer-focused brands, according to Newzoo, behind companies which offer broader product portfolios. The table below sets forth the percentage of key gaming brands used to play PC games based on surveys conducted in 2016 by Newzoo in 25 countries:

	Percentage of Key Gaming Brands Used to Play PC Games					
	Americas	APAC (ex-China)	China	Europe	Total	
Company E	4.4%	4.7%	6.4%	2.5%	4.5%	
Company F	2.3%	6.1%	5.0%	3.8%	4.2%	
Razer	2.6%	2.9%	4.8%	1.6%	3.0%	
Company G	1.9%	2.3%	4.5%	1.5%	2.5%	

Note: Question: "You indicated that you play downloaded or boxed games on a Desktop or Laptop – which of the following PC brands do you play these games on? Please choose all that apply."

#### Software and services

The market for game-related software is nascent and is currently served by many different companies with different products, services and business models, according to Newzoo. As a result, Newzoo believes the market will offer significant growth opportunities in the form of further revenue potential and the strengthening of ties between a brand and its users through software-based products and services. Newzoo also expects that the most successful companies in this market will need to be highly innovative and have a deep understanding of what is important to gamers.

#### Overview

For Gamers. By Gamers.<sup>TM</sup> We are the leading global lifestyle brand for gamers, according to Newzoo, that offers an integrated portfolio of gaming hardware, software and services. The Razer ecosystem delivers gamers a competitive edge, immersive gaming experiences and access to a comprehensive catalogue of digital entertainment.

We operate in a large and growing addressable market of hardware, software and services for gamers. Games are a pervasive element of popular culture and integral to the modern way of life of the world's approximately 2.1 billion active gamers in 2016, the number of which is estimated to grow to approximately 2.7 billion in 2021, according to Newzoo. According to Frost & Sullivan, the global games market is the fastest growing segment within the global entertainment industry. In 2016, the global games market revenue of US\$101.1 billion exceeded both the global cinema and global music markets, which according to Frost & Sullivan, generated US\$39.9 billion and US\$48.4 billion respectively. As an early mover in professional competitive games, also known as esports, we are strategically positioned to capitalize on the opportunities in this segment which has grown rapidly in the past few years and has emerged as a standalone industry.

#### The Razer brand

Razer was founded by gamers. Our passion for gaming and focus on creating premium gaming products that cater to the demanding requirements of gamers have propelled us to become a lifestyle brand for gamers. Our brand is recognized for its authenticity, high performance and industry-leading technology, and we have built an intensely devoted fan base. Our users include early adopters of technology, millennials and some of the most prominent trendsetters, such as top esports athletes, movie stars, leading music artists and social media celebrities. Our most loyal fans have demonstrated their passion for our brand by getting tattoos of the Razer logo, creating Razer-themed personal gaming environments, wearing Razer-branded gear and creating videos featuring our products. Our active participation in the gamer community, our deep understanding of gamers' needs and our portfolio of category-defining products have all contributed to strengthening our brand and growing our committed fan base.

Online social networks play a key role for us to attract and engage gamers. We partner with social media celebrities who promote our products to their millions of fans, and we sponsor top esports athletes who promote our brand at professional gaming events. We have one of the largest online social media followings globally among games and esports brands. As of June 30, 2017, we had approximately 7.8 million "Likes" on Facebook, 2.9 million followers on Twitter, 1.8 million followers on Instagram, 1.2 million subscribers on YouTube, 251,000 followers on WeChat and 158,000 followers on Weibo.

We are a leading brand in esports and have sponsored top esports athletes for over 12 years. As of August 31, 2017, *Team Razer*, our esports brand, comprised 140 top esports athletes from 24 different countries.

We believe we stand to benefit from the overlap in gaming and millennial culture, as more than 71.2% of millennials play games, according to Newzoo. Through our loyal fan base, video streaming, strong social media presence and viral marketing, and as one of the pioneers of esports, we believe we are in a prime position to market to the growing gamer market worldwide. We have created an integrated hardware, software and services ecosystem for gamers driven by the Razer brand. Our strong brand and ecosystem positions us well to address market opportunities across the different entertainment verticals, including movies and music.

## The Razer ecosystem

We believe we have one of the largest integrated gaming ecosystems in the world. The Razer ecosystem consists of gaming hardware, software and services designed and developed to integrate seamlessly and enhance personalized user experiences across different entertainment genres.

There is no single game focused brand that has the same breadth and strength as Razer in terms of products and services across the combination of gaming hardware, softwares and services, according to Newzoo. We believe our Razer ecosystem continually contributes to the successful launches of new hardware, software and services, creating a virtuous cycle.

#### Hardware

Since our founding, we have been able to continually innovate, develop and sell category-defining hardware. Our hardware, which includes premium gaming peripherals and systems, allows our users to play different genres of games on multiple platforms with other gamers in an advanced and customizable environment. We design gaming peripherals that empower competitive gamers at the highest levels, including high-precision mice, fully customizable keyboards, audio devices, mouse mats and gaming console controllers. Razer is the leading global brand in terms of ownership across each of the peripherals categories based on an aggregate of China, Europe and the United States, according to Newzoo. Our systems consist of laptops that combine performance, portability and exceptional gamer user interface and are designed to provide seamless integration and enhanced mobility for gamers. Razer is the third most popular gaming system brand among gamer-focused brands, according to Newzoo, behind companies which offer broader product portfolios. The majority of our hardware products are "connected devices," which can connect through software to our ecosystem including other Razer connected devices and to the spectrum of software and services we offer. Among many other awards, our hardware have won the official "Best of CES" Award at the Consumer Electronics Show, the world's largest consumer technology show, for an unprecedented seven years in a row. During the Track Record Period, we have sold over US\$1 billion worth of hardware.

## Software

At the core of our ecosystem is our *Razer Software Platform*, which had over 35 million registered users as of June 30, 2017. Our platform comprises *Razer Synapse*, an IoT platform, which allows users to access our software platform via our hardware devices; *Razer Chroma*, our proprietary RGB lighting technology system; and *Razer Cortex*, an all-in-one game launcher, game optimizer, game aggregator and price comparison engine. We believe these software offerings draw users to our ecosystem, keep them engaged and allow us to offer additional services to users. Our *Razer Software Platform* also allows us to collect data through analytics and to make suggestions and recommendations to gamers to improve user experience and to influence the design of future products.

## Services

We have just begun to monetize our *Razer Software Platform* by offering services to our users. In March 2017, we launched our *zGold* virtual credits service, which allows gamers to purchase *zGold* and exchange it for digital content and items from various content providers. We entered into an agreement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, *MOLPoints*, were rebranded as "*zGold-MOLPoints*." At the same time, we have announced a partnership with Three Group, the mobile telecommunications division of CK Hutchison, to distribute *zGold* in Hong Kong and Europe. We intend to further expand the reach of *zGold* and our services offerings through more partnerships.

# Global leadership

We are a market leader in premium gaming products worldwide. Razer is the leading global brand in terms of ownership, across each of the peripheral categories based on an aggregate of China, Europe and the United States, according to Newzoo. Razer is also the third most popular gaming system brand among gamer-focused brands, behind companies which offer broader product portfolios.

We are currently the number one global gaming peripherals brand in China in terms of both awareness and preference, according to Newzoo. 39.5% of gamers in China name Razer as their preferred global brand in gaming peripherals, 10% more gamers than any other brand, according to Newzoo. In addition, according to Frost & Sullivan, the Razer brand is considered more authentic than any other gamer lifestyle brand in China. On November 11, 2016's "Singles' Day," also known as 11/11 (which has become a well-known online shopping day in China), we were the top seller in our categories on JD.com and Tmall. Although we are already recognized as having the leading gamer lifestyle brand in the China market, we believe a significant expansion opportunity still exists in that market, as China only accounted for 12.7% of our revenue in 2016 while the China games market is expected to grow at a CAGR of 6.0% from US\$27.5 billion in 2017 to US\$34.7 billion in 2021, according to Newzoo.

We have established a global footprint in the games industry. We have a geographically diverse revenue base, generating 50.1% and 48.8% of our revenue from the Americas, 27.0% and 28.2% from EMEA and 22.9% and 23.0% from Asia Pacific, including 12.7% and 11.4% in China, in 2016 and the six months ended June 30, 2017, respectively. As of June 30, 2017, our products are sold in 65 countries through 99 online platforms and through more than 24,000 offline retail outlets.

#### Financial performance during the Track Record Period

During the Track Record Period, our revenue increased from US\$315.2 million in 2014 to US\$392.1 million in 2016, representing a CAGR of 11.5% and increased from US\$152.7 million for the six months ended June 30, 2016 to US\$198.0 million for the same period in 2017, representing a growth of 29.7%. From 2014 to 2016, our revenue increased from US\$135.2 million to US\$196.7 million in the Americas, from US\$96.6 million to US\$105.7 million in EMEA and from US\$83.5 million to US\$89.7 million in Asia Pacific including China. From the six months ended June 30, 2016 to the same period in 2017, our revenue increased from US\$77.0 million to US\$96.7 million in the Americas, from US\$40.5 million to US\$55.9 million in EMEA and from US\$35.2 million to US\$45.4 million in Asia Pacific including China. For the six months ended June 30, 2017, we generated 66.9% of our revenue from gaming peripherals and 31.4% from systems. Software and services revenue was immaterial during the Track Record Period.

We had a profit of US\$20.3 million in 2014, and our losses were US\$20.4 million and US\$59.6 million in 2015 and 2016, respectively. Our losses were US\$20.2 million and US\$52.6 million for the six months ended June 30, 2016 and 2017, respectively. Excluding the impact of share-based payments, a one-time settlement payment in 2015, expenses related to securities offerings, namely a contemplated offering in 2015 and this offering in 2017, and impairment of acquisition-related intangible assets in 2016, we had an adjusted profit of US\$20.3 million in 2014, and our adjusted losses were US\$6.2 million, US\$20.3 million and US\$21.3 million in 2015, 2016 and the six months ended June 30, 2017, respectively. See "Financial Information — Non-IFRS Measure: Adjusted Profit/(Loss)."

# **Our Strengths**

We believe the following strengths create a unique and leading position for us within the global games industry:

# Leading global lifestyle brand for gamers

We are the leading global lifestyle brand for gamers, according to Newzoo, that offers an integrated portfolio of gaming hardware, software and services. We have built an authentic brand in the games industry in line with our philosophy of "For Gamers. By Gamers." with innovative product designs crafted specifically for gamers. This has helped us to create an integrated hardware, software and services ecosystem, driven by the Razer brand.

We believe we are the first gamer-focused company offering integrated product solutions across all of gaming hardware, software and services. With over 35 million registered users and more than 27.5 million connected devices sold globally to date, we believe we are also one of the largest platforms in the games industry. Our authenticity and deep roots in gaming culture are critical to our status as a leading global lifestyle brand for gamers. The growth of our brand will benefit from the growth of the global games market, which is, according to Frost & Sullivan, the fastest growing segment within the global entertainment industry. According to Newzoo, there were approximately 2.1 billion active gamers in 2016, the number of which is estimated to grow to approximately 2.7 billion active gamers by 2021.

Our most loyal fans have demonstrated their passion for our brand by getting tattoos of the Razer logo, creating Razer-themed personal gaming environments, wearing Razer-branded gear and creating videos featuring our products. Our brand is further bolstered by our active presence in the gaming community, which we maintain through multiple channels including social media, video streaming and esports sponsorships. We believe we are widely recognized in the esports community as a pioneer in esports, through our sponsorship of numerous top esports athletes and teams under *Team Razer*, which comprised 140 top esports athletes from 24 different countries.

As of June 30, 2017, we had approximately 7.8 million "Likes" on Facebook, 2.9 million followers on Twitter, 1.8 million followers on Instagram, 1.2 million subscribers on YouTube, 251,000 followers on WeChat and 158,000 followers on Weibo.

# Global footprint

We are a market leader in premium gaming products worldwide. Razer is the leading global brand in terms of ownership, across each of the peripheral categories based on an aggregate of China, Europe and the United States, according to Newzoo. Razer is also the third most popular gaming system brand among gamer-focused brands, behind companies which offer broader product portfolios. We are also a global leader in esports, with one of the longest histories in esports sponsorship. According to Newzoo, 69% of active PC and console gamers aware of Razer view us as one of the leading brands in esports with 76% of gamers sharing the same view in China, according to Newzoo.

Our software platform can be accessed worldwide and as of June 30, 2017, our products are sold in 65 countries with a focus on the Americas, EMEA and Asia Pacific (including China), which contributed approximately 50.1%, 27.0% and 22.9% of our revenue in 2016, respectively and contributed approximately 48.8%, 28.2% and 23.0% of our revenue in the six months ended June 30, 2017; China contributed 12.7% in 2016 and 11.4% in the six months ended June 30, 2017. According to Newzoo, our gaming mice, keyboards, headsets and gaming console controllers were the most owned of any brand in China; in the United States, our keyboards ranked first, our mice and gaming console controllers ranked second and our headsets third; in Europe, our mice ranked first and our keyboards, headsets and gaming console controllers ranked second. Our products are sold at large global online and offline retailers, such as Amazon.com, Best Buy and Walmart in North America; Fnac, MediaMarkt and Saturn in Europe; and JD.com and Tmall in China. On November 11, 2016's "Singles' Day," also known as 11/11 (which has become a well-known online shopping day in China), we were the top seller in our categories on JD.com and Tmall.

As part of our online to offline or O2O strategy, our *RazerStores* complement our online store **www.razerzone.com**, and allow consumers to experience the latest in gaming technology, get their hands on the full spectrum of Razer products and participate in esports, which we believe will bring more customers to our online stores. There are currently six *RazerStores* which are located in Bangkok, Hong Kong, Manila, San Francisco, Shanghai and Taipei.

Our global reach through our strong sales and distribution network ensures our products are readily available to gamers worldwide. We expect to continue to leverage our global scale in the future to bring new products and services to our user base.

# Leading position in a large and growing addressable market

We are a global market leader in a large addressable market of hardware, software and services for gamers. Razer is the leading global brand in terms of ownership, across each of the peripheral categories based on an aggregate of China, Europe and the United States, according to Newzoo. Technological advances in the games industry have increased the sophistication of games, and the market for premium gaming products is growing. The increasing demand for high performance gaming products and services, especially from top esports athletes and esports enthusiasts, reinforces our position as the gaming brand of choice for gamers, given our innovative and comprehensive product offerings and research and development capabilities.

Given that gaming is a pervasive element of popular culture and an integral element of a modern lifestyle, the influence of our brand has extended beyond our initial focus on hardcore gamers. There are approximately 2.1 billion active gamers globally in 2016, with the number expected to grow to approximately 2.7 billion by 2021, according to Newzoo.

Leveraging on our passion and expertise for gaming, we believe we have a strong potential to grow our market share in the various categories of the games industry, through continually creating new categories of products and services, as well as increasing our appeal among millennials who may not currently be gamers but are increasingly interested in and influenced by gaming and high-performance technology.

# Superior gaming and entertainment experience enabled by our integrated ecosystem

Razer empowers competitive gamers at the highest levels of performance (including esports) through our integrated ecosystem of category-defining product lines and services built around winning, collaborating and having fun. Our focus on performance has enabled us to build our loyal user base of gaming enthusiasts. We created the Razer Software Platform which connects gamers and facilitates immersive interaction with leading proprietary, cloud-based product and service offerings. These products include Razer Synapse, an IoT platform which allows users to access our software platform across devices and operating systems; Razer Chroma, our proprietary RGB lighting system; and Razer Cortex, an all-in-one game launcher, game optimizer, game aggregator and price comparison engine with screen-casting features and with utilities to improve PC gaming performance. By analyzing the data collected through our Razer Software Platform (including user gaming performance metrics, user behavior data and gameplay preferences among others), we are able to gain an in-depth understanding of our user base. Information gleaned from the data allows us to make suggestions and recommendations to gamers, improve user experience and influence the design of future products. This software adds value to our consumers by integrating their Razer devices, which we believe gives us an advantage over competitors in terms of customer loyalty. Building upon the success of our Razer Software Platform, in March 2017 we launched zGold. We entered into an agreement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "zGold-MOLPoints." At the same time, we have announced a partnership with CK Hutchison's Three Group to distribute zGold in Hong Kong and Europe. We intend to further expand the reach of zGold and our services offerings directly and through more partnerships.

We believe that we are currently the only company in the games industry to offer the entire spectrum of hardware, software and services. As a result, we believe our Razer ecosystem contributes to the successful launches of new hardware, software and services, creating a virtuous cycle. We are now in a position to further expand the ecosystem by growing our software and services offerings.

#### Strong track record of innovation and creation of category-defining experiences

We have a strong track record of launching category-defining products and services. We have won the official "Best of CES" Award at the Consumer Electronics Show, the world's largest consumer technology show, for an unprecedented seven years in a row, among many other accolades.

Since developing our first gaming mouse in 2005, we have become a leader in gaming peripherals. We were first movers in designing gaming-grade wireless mice and gaming mechanical keyboards. According to Newzoo, Razer is the leading global brand in terms of ownership across each of the peripherals categories based on an aggregate of China, Europe and the United States. We also believe we were pioneers in creating the modern gaming laptop's thin and powerful design, and our gaming laptops have been recognized for the powerful performance and enhanced mobility they provide to gamers. For example, our Ultrabook, the *Razer Blade Stealth*, has won over 20 awards including the official "Best of CES" People's Choice Award in 2016. We are also one of the pioneers and leading influencers in the esports industry. Since our founding, we have designed products for esports that optimize performance for esports athletes and today we are one of the biggest esports brands in the world. We sponsor top esports athletes and teams through *Team Razer*, members of which have won more than US\$13.6 million in prize money and achieved 71 podium places as of August 31, 2017.

We have strong research, development and design capabilities with a dedicated global research and design team consisting of 307 personnel as of June 30, 2017 across our research and development facilities in Chengdu, San Francisco, Shenzhen, Singapore and Taiwan.

# Established strategic relationships with leading players in the games and global entertainment industry

We have forged strong relationships with leading players in the games and entertainment industries, including content and proprietary technology providers. We believe our relationships with these strategic partners demonstrates that industry players trust us, recognize the authenticity and leadership in our gaming-focused brand and appreciate our large and loyal user base and our leadership in esports. Through licensing arrangements with content and proprietary technology providers, we provide developers with market access to our global user base while our ecosystem benefits from furthering our brand exposure and increasing the number of game offerings available to our users. We have maintained numerous relationships with major content providers including Activision Blizzard, Electronic Arts and Tencent.

We also collaborate with proprietary technology providers such as Intel and NVIDIA to incorporate their component products and technology into Razer designs. We produce gaming peripherals geared towards the esports market for gaming consoles such as Microsoft Xbox and Sony PlayStation. Game developers can also integrate their games with our proprietary software, which allows for a more immersive, dynamic gaming session. For example, using *Razer Chroma*, our proprietary RGB lighting technology system, game developers are able to integrate lighting effects directly into the games. This creates more intuitive tutorials and real-time in-game alerts, including displaying cooldowns and health bars directly across all *Razer Chroma*-enabled devices. *Razer Chroma* is natively supported by some of the top games in the market, including Activision Blizzard's Overwatch and Call of Duty: Black Ops III. As an example of *Razer Chroma*'s capabilities, when Overwatch is played, certain special lighting effects on the devices are triggered by in-game events. Outside of the games industry, we work with brands and technology providers to help them tap into the gamer market, while also gaining association with our brand.

We build relationships with celebrity gamers, furthering our reach and status within the games industry. We also collaborate with social media celebrities, in addition to our sponsoring them. This includes top YouTuber PewDiePie (Felix Arvid Ulf Kjellberg), who uses Razer products in his online gameplays, and whose youtube videos have garnered more than 16.1 billion views and whose youtube channel had more than 57.1 million subscribers as of August 31, 2017, making him the most subscribed YouTuber in the world. We also work with top Twitch streamer Tom "Syndicate" Cassell, the Twitch streamer with approximately 2.4 million followers as of August 31, 2017, making him the most followed Twitch streamer in the world, and with Lee "Faker" Sang-Hyeok, the South Korean professional gamer, who is consistently ranked the best League of Legends player in the world and who has won the League of Legends World Championships three times while using Razer products. These social media and esports celebrities, who drive public opinion among our core users, work with us to raise our brand recognition and increase demand for our products.

We also expand our reach through strategic partnerships and acquisitions. We entered into an arrangement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "zGold-MOLPoints." We believe this is an important step to increase awareness of zGold in Southeast Asia and that our partnership with MOL Global will serve as a successful model for partnerships moving forward.

# Visionary management team with deep industry experience and a strong gaming-focused culture

Our success is in part due to a management team with the passion and know-how for gaming technology. Guided by our philosophy, "For Gamers. By Gamers.," our management team shares a passion for our category-defining products and immersive entertainment. In particular, our co-founder, chairman of the Board and chief executive officer, Mr. Tan, has been instrumental to the vision and creativity of our business, and continues to be intimately involved in the development and design of our products. Mr. Tan has been named "The 25 Most Creative People in Tech" by Business Insider, and "Top 10 Most Influential Leaders in Tech" by Juniper Research. Our management team understands what gamers want and need, and share gamers' demanding standards for top-notch innovation and quality. Our team is committed to creating products with a winning edge and curating an authentic, world-class brand, true to our gaming roots.

In addition to understanding our core constituencies, our Board and management come with deep experience globally and across the technology, media and telecommunications (TMT) sector. It is through their understanding of the market and strong business background that the management team has been able to successfully build a leading company in the global games industry over the last decade.

# **Our Strategy**

Since our founding, we have focused on enhancing the gamer experience through an integrated ecosystem of gaming hardware, software and services. The authenticity of the Razer brand and our deep roots in gaming culture have been critical to our status as a leading global lifestyle brand for gamers and millennials. We intend to continue this focus and broaden the appeal of our brand and ecosystem to include verticals appealing to gamers and millennials by pursuing the following strategies:

# Broaden the appeal of our brand

We are the leading global lifestyle brand for gamers, according to Newzoo, that offers an integrated portfolio of gaming hardware, software and services. We believe this puts us in a strong position to leverage our brand to further increase market share among gamers, to expand the appeal of our brand beyond the hardcore gamers and to further expand our brand into other verticals which complement our core gaming expertise. Key to our success in expanding the appeal of the Razer brand is staying authentic to the gamer lifestyle which has defined Razer since our founding. At the core of this strategy is our ongoing commitment to invest in esports, an industry in which we believe we are viewed as a pioneer and a leading influencer. We design products for esports that optimize the performance of esports athletes and today we are one of the biggest esports brands in the world,

sponsoring top esports athletes and teams. We plan to continue to market and grow the Razer brand by promoting gamer culture and supporting esports through sponsorship of esports athletes through *Team Razer*. The esports audience is expected to grow at a CAGR of 14.6% from 2017 to 665 million people by 2021, and esports revenues are expected to grow at a CAGR from 2017 of 24.1% to US\$1.65 billion during the same period, according to Newzoo. We believe our continued investment in esports will not only reinforce the Razer brand among competitive gamers, but also among the expanding gaming and esports communities.

More than 70% of millennials play games, according to Newzoo, and the verticals which interest them are primary markets for us going forward because of the overlap among gamers and millennials. We believe millennials enjoy a number of online and high-tech experiences, which offer opportunities for us to expand into other verticals going forward such as mobile devices, audiovisual technology, livestreaming and broadcasting technology and services and digital transaction-related services. For example, millennials are more likely to listen to music, visit social networks and participate in online shopping, according to Newzoo. This increases the value of our gaming-focused brand by allowing us the opportunity to expand to non-gaming peripherals where a premium, high-tech brand is an asset. Moreover, according to Newzoo, millennials have enthusiastically embraced esports, 73.4% of esports audience are millennials. Appealing to gamers and the many millennials who consider themselves gamers, we believe we are well-positioned to expand to provide immersive gaming experiences complementary to our gaming brand in the broader entertainment space, including for example, hardware and software for music and video.

We are committed to expanding Razer's impact in the broader gaming market and other verticals. One such effort is demonstrated by our recent foray into the music industry with the *Razer Music* initiative which complements our audio devices offering. In 2015, we began partnering with internationally known DJs and music artists, such as deadmau5, Metro Boomin, the indie-pop duo Purity Ring, Noisia and Anderson .Paak. The *Razer Music* initiative provides a forum for artists to inspire each other, showcasing their processes, creations and experiences in music production, including exclusive content.

We are also committed to expanding the appeal of our brand via social media and marketing. We have developed strategic partnerships with social media celebrities and have to date relied on viral and word-of-mouth marketing campaigns, as well as our loyal following, to expand the reach of our brand and products through a grassroots effort. We intend to continue pursuing these avenues to maintain our core fan base as a foundation for our brand, and future marketing endeavors may include other forms of advertising, including digital and traditional advertising.

In addition, we aim to further develop our strategic relationships within and outside the gaming ecosystem. Within the gaming ecosystem, we collaborate with leading international content developers and publishers to develop licensed products for their game titles, in-game content and customized designs. For example, we recently partnered with Activision Blizzard to create Overwatch-themed products with native *Razer Chroma* support in the game.

# Continue to introduce innovative, category-defining experiences

We leverage the strength of our sales and operations of our existing segments to invest in new product categories and the development of new service offerings as part of our software monetization strategy. We believe Razer's distinct combination of brand, ecosystem and global footprint puts us in a strong position to address future market opportunities across many entertainment and lifestyle verticals. We achieve truly holistic design by controlling the entire design process in-house from product development to software coding to final packaging. We believe that there are still many undefined or underdeveloped market opportunities, including software and lifestyle categories that gamers and millennials may desire. We believe we have identified specific, under-addressed gamer and millennial needs and will continue to introduce new products and services that optimize performance, design and other attributes desired by gamers.

*Hardware*. Leveraging our passion and expertise for gaming, we aim to grow our market share by introducing new product offerings, which can redefine the standards within each of our existing hardware segments, and by increasing our appeal among gamers and millennials through the introduction of new product offerings that cater to their gaming as well as general entertainment needs such as lifestyle audio. We plan to continue to develop high-quality and high-performance connected devices, as well as introduce new categories of devices targeted at gamers and millennials.

By focusing on design and technology (for example, THX audiovisual technology), we seek to improve on the performance and specifications of our devices to enhance the immersiveness of user experiences and target the broader entertainment segment, given the convergence of gaming, music, mobile and video.

Having established ourselves as a leader in the gaming systems market, we believe that we will be able to leverage our early success to significantly scale our Systems business and expand our market share in the gaming systems market by continuing to improve on the design and development of our systems products and broadening the distribution reach of our systems significantly beyond the United States into Europe and Asia. We also plan to continue to develop custom-designed products for the esports industry, global revenue of which are expected to grow at a CAGR from 2017 of 24.1% to US\$1.65 billion by 2021.

Mobile Device. We believe our current line of hardware products demonstrates a level of knowledge and expertise that will allow us to expand into adjacent hardware verticals, including mobile devices. As gamers are increasingly playing games on mobile devices and given the increase in mobile screen-time, we see the opportunity to elevate interaction with our target users.

We have taken steps over the past few years to enhance our capabilities and position ourselves well to execute on and launch our mobile devices strategy, including the acquisition of assets and hiring of key management and engineering personnel from OUYA in 2015, SST (formerly known as THX Ltd.) in 2016 and from Nextbit Systems Inc. in 2017.

We are currently in the final development stages of our first mobile device which will be Android-based. Our device will have connectivity to our unique Razer ecosystem of hardware, software and services, and will be optimized for mobile gaming and digital entertainment purposes. We are targeting to launch our first mobile device in the fourth quarter of 2017, initially in the United States and Europe.

We believe our track record of being able to continually innovate, develop and sell category-defining hardware, software and services that cater to the needs of gamers, our underlying technical and operational expertise, together with our active participation in the gamer community and our deep understanding of gamers' lifestyle needs, positions us well to expand into and disrupt the fast growing mobile devices and digital entertainment industries via the introduction of a Razer mobile device.

We believe there remain substantial areas of innovation and opportunities for disruption as there is currently no other company with a mobile device offering in the market that seeks to address this unique mobile device and digital entertainment market opportunity and that Razer's ecosystem is uniquely positioned to do so.

See "— Our Business — Others — Mobile Device" for more information.

Software. Leveraging our deep industry experience and the loyalty of our user base, we plan to continue developing our Razer Software Platform to increase our user base to meet the gaming and lifestyle needs of gamers. Our current software offerings connect over 35 million registered users as of June 30, 2017 to a software suite that enhances their gaming experience for Razer's products. We plan to develop new software applications to attract more users and to further engage with our

existing users. The data we collect through users' purchasing behavior, from social media interactions which feed back to our Customer Relationship Management (CRM) system and regarding user habits on our software platform, will allow us to better tailor user experiences, improve recommendations for each individual user and adapt future product innovation and development to the needs of the growing gamer community.

Services. In addition to leveraging our hardware and software offerings, we plan to build upon the successful launch of zGold. In May 2017, we made a strategic investment in and entered into a co-branding partnership with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "zGold-MOLPoints." We expect to establish more regional partnerships thereby expanding the presence and monetization opportunities of zGold globally. In addition, we plan to further monetize our platform by delivering more relevant services to our users.

Others. We see opportunities to develop other products and services across our ecosystem, which, in addition to our mobile device, may include audiovisual technology, livestreaming and broadcasting technology and services and digital transaction-related services, gear, accessories, energy drinks, or even toasters (if enough fans want it). We are the leading global lifestyle brand for gamers, according to Newzoo, that offers an integrated portfolio of gaming hardware, software and services, and we believe that our strategy of expanding into new verticals that appeal to gamers will further entrench the Razer brand as core to the gaming lifestyle, and create a strong brand awareness among the wider gamer and millennial populations.

## Deepen global market penetration

We plan to further pursue global market opportunities in regions where we believe there are under-addressed market opportunities. In fast-growing markets such as China and Southeast Asia, we intend to increase our brand awareness through localized strategic relationships such as working with game content partners to reach out to gamer communities, sponsoring locally important social media celebrities and opinion leaders and curating new gaming events and esports opportunities within these regions.

China, in particular, represents an important market for us moving forward. Razer has the highest brand awareness and brand preference of all global gaming peripherals brands in China according to Newzoo, and we believe there is still significant growth opportunity in China. The China market only accounted for 12.7% of our revenue in 2016, but we believe we stand to increase our revenue there due to the strength of our Razer brand in the market and the significant expected growth in gaming in China. We are ranked number one global gaming peripherals brand in terms of both awareness and preference in China, according to Newzoo. 39.5% of gamers in China name Razer as their preferred global brand in gaming peripherals, 10% more gamers than any other brand, according to Newzoo. According to Frost & Sullivan, the Razer brand is considered more authentic than any other gamer lifestyle brand in China. Moreover, the China games market is expected to grow from US\$24.6 billion in 2016 to US\$34.7 billion in 2021.

We plan to expand our presence across Europe and in emerging markets including Latin America. As of June 30, 2017, our products were sold in 65 countries through 99 online platforms and through more than 24,000 offline retail outlets.

While we continue to expand our distribution network to provide more points of sale of our products, we also aim to strengthen our direct sales capabilities across geographic regions going forward by opening more *RazerStores* and by enhancing our ecommerce presence globally through our online store, <a href="www.razerstore.com">www.razerstore.com</a>, and by working with leading online retailers such as Amazon.com. As part of our online to offline or O2O strategy, direct sales are yet another growth opportunity to reach more consumers by increasing the number of points of sale whether through our *RazerStores* or online stores and increasing our brand awareness. *RazerStores* allow gamers, millennials and other consumers to experience the latest in gaming technology, get their hands on the full spectrum of Razer products and engage with esports and thereby offer strategic opportunities for branding, customer engagement and sales, which we believe will direct more customers to our online stores.

We plan to continue building upon strategic relationships to create more meaningful and differentiated experiences. Our recent strategic partnerships include those with MOL Global, which has expanded access of our software and services throughout Southeast Asia and CK Hutchison's Three Group to expand our distribution networks for our software and services to Europe and Hong Kong. We are currently targeting to launch our first mobile device in the fourth quarter of 2017. We plan to work with our strategic partners and distributors such as CK Hutchison's Three Group to distribute our mobile devices in their key markets upon launch.

#### **Our Business**

The Razer ecosystem consists of hardware, software and services, designed and developed to integrate seamlessly and enhance personalized user experiences across different entertainment genres. Our hardware, which includes premium gaming peripherals and systems, allows our users to play various types of games on multiple platforms with other gamers in an advanced and customizable interface setting. As part of our goal to provide an engaging gaming lifestyle experience, we have developed a cloud-based software platform that integrates with our connected devices. The cloud-based Razer Software Platform, which today includes Razer Synapse, Razer Chroma and Razer Cortex, creates a highly interactive user experience for gamers. In addition, we have begun to offer services on our Razer Software Platform, the first being the recent introduction of our zGold virtual credits service, which allows gamers to purchase zGold and exchange it for digital content and items across various partner platforms.

As of June 30, 2017, our products are sold in 65 countries through 99 online platforms and through more than 24,000 offline retail outlets. As of June 30, 2017, we had over 35 million registered users on our integrated software platform and over 2.1 million registered *zVault* e-wallets in which our users store their *zGold*.

We currently operate four business segments, namely Peripherals, Systems, Software and Services and Others. The following table sets forth a breakdown of revenue contribution from the four business segments for the periods indicated:

	F	or the	Year Ende	d Decei	nber 31,		For th	ne Six M June	Ionths End 2 30,	ded
	2014	1	201	5	201	6	201 (unaud	-	201	7
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%
			(	in thous	sands, exce	ept perc	entages)			
Segment Revenue:										
Hardware										
Peripherals	274,560	87.1	282,392	88.3	298,626	76.2	122,456	80.2	132,464	66.9
Systems	40,624	12.9	37,085	11.6	90,697	23.1	29,423	19.3	62,296	31.4
Software and Services	63	0.0	148	0.1	95	0.0	64	0.0	110	0.1
Others			81	0.0	2,681	0.7	738	0.5	3,134	1.6
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0

## Hardware



## **Peripherals**

We design and develop premium gaming peripherals that deliver an enhanced gaming experience and performance edge, particularly in competitive games. Our gaming peripherals include high-precision mice, fully customizable keyboards, audio devices, headsets, mouse mats and gaming console controllers. Our gaming peripherals are priced as a premium category of products in the gaming market. Razer products are built with a focus on tailored function, performance and ergonomics. The majority of our gaming peripherals are connected devices.

Mice. Our Razer mice product range includes mice for basic gaming and computing needs to premium mice for competitive gaming which are typically priced at a premium to our competitors' products. Our high-precision mice are well known for their accuracy in gaming where utmost precision is advantageous. Our mice also incorporate ergonomic designs to accommodate extended hours of play. They come in a variety of shapes, sizes and contoured models to cater to each user's hand size and preferred style of grip. Our mice also have specially designed buttons to trigger in-game functions, and certain mice are designed specifically for different game genres and titles. Customized settings on our mice can be stored and accessed through our Razer Software Platform, thereby allowing users to store personalized settings and receive software updates automatically. According to Newzoo, our mice ranked as the top gaming mice by market share among global gaming peripherals brands across China, Europe and the United States as of November 2016. Our Razer DeathAdder series was our best-selling mice line in the Track Record Period.







RAZER LANCEHEAD



RAZER NAGA

Keyboards. Our Razer keyboards come in a variety of sizes and ergonomic options, built for long sessions of competitive gameplay. Razer keyboard users can choose from mechanical keys powered by Razer Mechanical switches that provide an optimized set of actuation and reset points and noticeable tactile feedback to assure users that their commands are executed precisely as intended, or membrane-based keys powered by the patent-pending Razer Mecha-Membrane technology providing a softer, more cushioned touch along with a crisp tactile click. Our high-performance keyboards utilize technology for accurate and rapid-response key command data transfers, and all our keyboards also come with anti-ghosting technology, which allows multiple simultaneous key commands to register at once — important for complex gaming. Many of our designs feature programmable macro buttons which allow for added in-game function and improve the function of keyboards in complex games. Macro buttons simplify gameplay by enabling users to program key command sequences. Our keyboards have achieved a leading market position among gaming keyboards. Our keyboards ranked as the top gaming keyboards by market share among global gaming peripherals brands across China, Europe and the United States, according to Newzoo as of November 2016. Similar to our gaming mice, our keyboards also allow for customized settings that can be stored and accessed through our Razer Software Platform. Our Razer BlackWidow series was our best-selling keyboard line in the Track Record Period.



RAZER BLACKWIDOW CHROMA

*Audio*. Our Razer audio series includes premium audio devices such as gaming headsets, headphones and speakers, designed to enhance the immersiveness of user experiences. Our audio devices come in wired and wireless forms and are used by gamers, audiophiles and professional music DJs. Our best-selling audio device line was the *Razer Kraken* series during the Track Record Period.



RAZER KRAKEN

Other peripherals. In addition to mice, keyboard and audio devices, Razer also produces gaming console controllers, mouse mats and branded lifestyle products. Although we do not make consoles, we make gaming console controllers compatible with Xbox One, PS4 and PCs, which often include branding with licensed intellectual property from our partners. Our mouse mats provide a wide range of textured surfaces in a variety of sizes providing users with varying degrees of speed and control. In addition, our lifestyle products include branded gear, including T-shirts, backpacks and other apparel.



RAZER GEAR AND ACCESSORIES

#### Systems



Our systems primarily consist of laptops designed for gamers. Our laptops combine performance, portability and our expertise in user interfaces and are designed to provide seamless integration of these features and enhanced mobility for gamers.

Developed in partnership with some of the world's leading technology companies, including Intel and NVIDIA, our laptops feature high-end performance without compromising design and portability. We believe we were pioneers in creating the modern gaming laptop's thin and powerful design. In addition to Razer's category-defining sleek design, our laptops feature the latest in keyboard and track pad ergonomics and a variety of high-definition screen resolution options including 4K UHD. After initial years of investment research and development, we recently expanded the product offering to three main lines of laptops, namely *Razer Blade Stealth*, *Razer Blade* and *Razer Blade Pro*. Our ultraportable notebook ("Ultrabook"), the *Razer Blade Stealth*, combines ultra-portability and performance and has won over 20 awards including the "Best of CES" People's Choice (formerly People's Voice) Award in 2016. The *Razer Blade* strikes a balance between power and portability to deliver strong gaming capabilities while on the move. The *Razer Blade Pro* is our premium offering, providing a comprehensive gaming experience as a compelling performance-focused "desktop replacement" and is the world's first THX<sup>®</sup> certified laptop device.

Razer Core is a Razer Chroma-enabled device which, when connected via a USB-C cord to an external device, upscales compatible non-gaming laptops to enable processing and graphics output on par with premium gaming laptops. For example, our Razer Blade Stealth Ultrabook is designed to be connected with a USB-cord to turn into a high performance-connected gaming machine.

Compared to gaming peripherals, our systems business is a relatively new product category. Nonetheless, according to a 2016 survey conducted by Newzoo, Razer is the third most popular gaming system brand among gamer-focused brands, behind companies which offer broader product portfolios.

## Software

At the core of our ecosystem is our *Razer Software Platform*, which had over 35 million registered users as of June 30, 2017. Our platform comprises of *Razer Synapse*, an IoT platform, which allows users to access our software platform via our hardware devices; *Razer Chroma*, our proprietary RGB lighting technology system; and *Razer Cortex*, an all-in-one game launcher, game optimizer, game aggregator and price comparison engine. Historically, we have not monetized our software platform. We believe these software offerings draw users to our ecosystem, keep them engaged and allow us to offer additional services to our users. Our *Razer Software Platform* also allows us to collect data through analytics and to make suggestions and recommendations to gamers to improve user experience and to influence the design of future products.

Our Razer Synapse IoT platform allows users to access our software platform, store personalized settings and receive software updates automatically. For example, users can store, select, reconfigure and apply user preferences for the Razer hardware they use and for each game they play. An upcoming update to Razer Synapse 3 is the next-generation unified hardware configuration tool that provides gamers with advanced options and granular control such as rebind buttons, assigning macros and personalizing device lighting. Razer Synapse will also enable our users to simultaneously store multiple preference profiles on their Razer devices and in the cloud; this allows users to select from multiple preferred custom profiles — even without being connected to the Internet.

Razer Chroma is our proprietary RGB lighting technology system, launched by us in 2014, that allows users to make use of a spectrum of visual effects featuring 16.8 million customizable color options to personalize Razer Chroma-enabled Razer devices, taking both their play style and personal style to the next level. Most of our connected devices are Razer Chroma-enabled. We believe the number of devices through which Razer Chroma can integrate — our systems, keyboards, mice, audio devices and mouse mats — makes Razer Chroma unique in the market. Razer Chroma is natively supported by some of the top games in the market, including Activision Blizzard's Overwatch and Call of Duty: Black Ops III. As an example of Razer Chroma's capabilities, when Overwatch is played, certain special lighting effects on Chroma-enabled devices are triggered by in-game events. The Razer Chroma configurator present in Razer Synapse allows our community of active fans to specify lighting effects to the create and share custom lighting profiles.

Razer Cortex is an all-in-one game launcher, game optimizer, game aggregator and price comparison engine with screen-casting features and utilities to improve PC gaming performance and compare game title prices. Razer Cortex improves a gamer's experience by automatically shutting off unnecessary processes and applications during gaming to improve game performance. Razer Cortex allows players to compare game title prices and directs them to other places online where they can purchase those games.

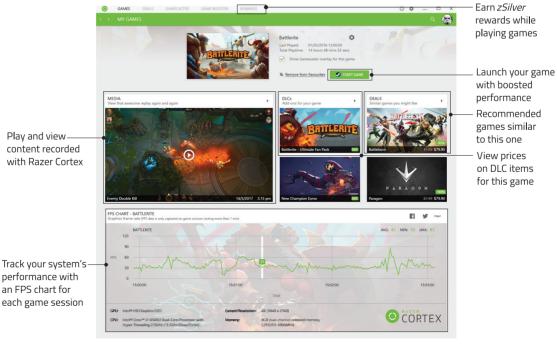
Our *Razer Software Platform* also allows us to collect data (including user gaming performance metrics, user behavior data and gameplay preferences among others) to obtain an in-depth understanding of our user base through analytics and to make suggestions and recommendations to gamers to improve user experience and to design future products.



RAZER SYNAPSE



RAZER CHROMA



RAZER CORTEX

#### **Services**

We offer innovative services to our user base to monetize our software platform, leveraging our prime position as a leading global gaming lifestyle brand. In March 2017, we launched our virtual credits service, zGold, which allows gamers to purchase zGold and exchange it for digital content and items across various partner platforms. By using zGold, gamers have an easy, convenient and secure method to access over 2,500 online games as of June 30, 2017, from our partners and receive exclusive discounts and promotions currently. Gamers can also exchange zGold to obtain in-game items across various partner platforms and premium versions of Razer's proprietary software. We also have launched zSilver, our loyalty-based rewards points. Gamers earn zSilver by using zGold and through certain user activities via the Razer Software Platform. Users store their zGold and zSilver in e-wallets which we call zVault. More than 2.1 million zVault e-wallets have been registered to date.



zGOLD AND GAME CATALOG

Users can purchase *zGold* from our online store via PayPal, credit cards or prepaid cards purchased using cash over retail outlets distributed by payment partners. Gamers can purchase *zGold-MOLPoints* in the form of prepaid cards and vouchers at physical retail points in Southeast Asia. *zGold* is then topped up into the user's *zVault* e-wallet. One credit of *zGold* is the equivalent of U\$\$0.01 and can be purchased in denominations of 3,000 credits (U\$\$30), 5,000 credits (U\$\$50) and 10,000 credits (U\$\$100). A user's e-wallet may store up to 50,000 credits (equivalent to U\$\$500). Upon registration of a Razer ID (which is required to access *zVault*) and from time to time, we verify each user's identity. When the user accesses *zVault* for the first time, he/she must provide full name, billing address and country. We utilize a third-party fraud management system to verify transactions, which allows for a seamless user experience. Our payment partners are obligated to monitor the sources of funding, as per their own Know Your Customer and anti-money laundering policies and procedures.

Users can exchange zGold for digital content and items on our partners' platforms by selecting zGold as their choice of payment upon checkout. zGold partners include game publishers, game stores and game developers who sell digital content such as game downloads, game voucher codes and virtual in-game items for their free-to-play games. Our partners include Indiegala, Hi-Rez (developer of Smite) and Smilegate West (developer of Crossfire). zGold is monetized by charging a percentage of the price of digital content as a service fee to be retained by us, which is included in the purchase price, with the remainder of the price to be returned to the content partner as product fees that are generally settled at the end of each month. The service fee is therefore reflective of the value-added service provided by us in marketing the game content to our user base and facilitating the purchase of the game content by the end customer with zGold.

zSilver can be exchanged for Razer rewards including discounts on future purchases, bonus in-game items or free games. zSilver cannot be converted to zGold, and zGold cannot be converted to zSilver. All virtual credits (both zGold and zSilver) are non-refundable, non-transferrable and cannot be exchanged for cash, except as required by applicable laws.

We believe we are in a strong position to grow zGold by expanding our content offerings and geographical reach through partnerships.

- Content Offerings. Currently, there is no single virtual credits service that is widely adopted by all game publishers globally, according to Newzoo. Our content-neutral position allows us to partner with a variety of game publishers to secure wide-ranging content, currently over 2,500 online games, to offer our users.
- Geographical Reach. We entered into an arrangement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "zGold-MOLPoints." At the same time, we have announced a partnership with CK Hutchison's Three Group to distribute zGold in Hong Kong and Europe. We are also looking into opportunities to expand in other markets worldwide. We intend to further expand the reach of zGold through partnerships.

#### **Others**

This segment primarily includes our next-generation products, which remain in the development or early marketing phases.

In 2015, we launched the *Open-Source Virtual Reality HDK (OSVR HDK)* system which provides a virtual reality device and open-source software platform that enables programming for a variety of virtual reality technologies.

In 2016, a subsidiary of the Company acquired certain assets from SST, which was founded by George Lucas in 1983. Our subsidiary, which subsequently was renamed THX, develops premium audio and visual set-ups relative to spatial design and operates an audiovisual certification business. THX certification is a globally recognized assurance of uncompromising audiovisual quality, consistency and performance. We believe the THX business will improve our ability to deliver premier audiovisual products and allows us to extend our product offering for the broader entertainment segment, given the convergence of games, movies and music. We may adopt a share award plan involving the issue of restricted share units representing the shares of THX to incentivize certain employees of THX.

In 2016, we launched *zVentures*, through which we invest by acquiring minority stakes in a wide range of companies that have or will have a role to play within the larger Razer ecosystem. This includes areas such as advanced manufacturing and engineering, connected devices, esports, gaming software technology, robotics, software and analytics and virtual and augmented reality. *zVentures* investments typically range between US\$100,000 to US\$1.0 million. Since the launch of *zVentures*, we have made minority investments for a total investment amount of US\$1.35 million.

#### Mobile Device

We have been exploring the mobile devices market for some time and believe there remain substantial areas of innovation and opportunities for disruption of the existing mobile devices market category. We have taken steps over the past few years to enhance our capabilities and position ourselves well to execute on and launch our mobile devices strategy:

- Games content and software. In 2015, we acquired certain assets of OUYA which included its content catalogue, Android-based software assets, online games store and the OUYA brand.
- Audiovisual. In 2016, we acquired the THX business, which we believe will improve our
  ability to deliver premium audiovisual products and will better enable us to provide
  well-rounded entertainment products and services.

• Product design and software development. In 2017, we acquired certain assets (including, among others, various intellectual property rights, contracts and customer lists) of, and hired key management and engineering personnel from, San Francisco-based mobile phone manufacturer, Nextbit Systems Inc. to accelerate our mobile device strategy.

We are currently in the final development stages of our first mobile device which will be Android-based, which will target gamers and millennials. Our device will have connectivity to our unique Razer ecosystem of hardware, software and services, and will be optimized for mobile gaming and digital entertainment purposes. We are targeting to launch our first mobile device in the fourth quarter of 2017, initially in the United States and Europe.

Our mobile device launch this year will be a foray, and not a full-scale entrance, into a new vertical. Initially, our mobile device production will be small-scale, and its distribution will be limited to certain geographies where we have a traditional foothold or where we have established strategic partnerships. In June 2017, we entered into a strategic alliance with Three Group, the mobile telecommunications division of CK Hutchison, under which we plan to distribute, along with our existing distributors and other partners, our mobile devices in their key markets upon launch. As we learn more about our mobile devices' users and the market, we plan to improve the mobile device incrementally.

We are also working with our partners and advisors to address any legal and regulatory aspects applicable to our mobile devices business to ensure that we comply with the applicable laws and regulations in the relevant jurisdictions where we plan to launch our mobile devices.

# **Industry Relationships**

We have developed relationships with key participants in the gaming and technology ecosystems, through licensing arrangements, co-branding and co-marketing with game content developers and technology providers.

We work with game content developers worldwide to design customized licensed products for some of their most popular titles. Our relationships with game content developers also allow us to further collaborate on customizing our gaming hardware to deliver a unique user experience when gamers interact with the licensed content using our licensed products. We work closely with game content developers to tailor each licensed product to achieve the appearance, design and packaging to match a game's artwork, specifications and marketing needs. We believe these arrangements benefit content developers by enhancing the experience for their games and increase our exposure to the fan base of these games. We also conduct joint marketing arrangements with content developers globally to strengthen our outreach to the gamer community, such as joint branding activities with Activision Blizzard on Overwatch. See "— Marketing."

We also collaborate with a number of companies as part of our ecosystem. We believe these collaborations give us greater exposure of our brand, expand reach of our software and services and provide us with greater control over key components and manufacturing processes. These include partnerships with mobile services companies such as CK Hutchison's Three Group, with whom we have announced a partnership, which will help us expand our distribution networks for our software and services to Europe and Hong Kong, as well as provide a platform to distribute our mobile devices in their key markets upon launch; Microsoft and Sony for whom we make gaming console controllers for their consoles; developers such as Blizzard, with whom we partner to create limited and special edition gaming peripherals with game logos; and with Lenovo and NZXT, to whom we license our brand for systems and desktop cases and receive royalty income. We have also made a strategic investment in and entered into a co-branding partnership with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "zGold-MOLPoints."

## Research & Design

We achieve truly holistic design by controlling the entire hardware design process in-house, from product development to software coding to final packaging, because we believe in holistic design that can only be achieved by control over the entire process. Our typical hardware design process involves producing multiple design iterations once an idea is researched and conceptualized. Our design team then creates mock-ups for evaluation based on a set of criteria ranging from ergonomics testing to engineering validation. We often create multiple working prototypes for in-the-field testing and validation by professional and amateur gamers. After extensive testing, we reduce the number of concepts and prototypes to those that are carefully selected by the design team. We then go through the rigor of this process as many times as necessary to produce an uncompromisingly high-performance product with our distinctive look and feel. Upon completion of our hardware design process, we work with our manufacturers to prepare our products for mass production.

We conduct research and development of software technology in-house, from product development to user interface design, engineering development, and the development of technology components. Our software research and design processes involve product business case assessments (conceptualization) using Risk Assessment Tests (RATs), developing product requirement specifications and designing user interface specifications, software products are launched and monitored for scalability, achievement of product business objectives, continuous development/improvement and augmentation of features based on customers' feedback and needs.

Our design teams are led by Mr. Tan, our co-founder, chairman of the Board and chief executive officer. He is supported by design teams based in California, Singapore and Taiwan. We had 192, 248, 309 and 307 in-house research and design team personnel as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively. For 2016, of the research and design team, 41.4% of the personnel were dedicated exclusively to hardware, and 28.5% were dedicated exclusively to software and services, with the remaining personnel dedicated to both hardware and software research and development. For the six months ended June 30, 2017, of the research and design team, 43.6% of the personnel were dedicated exclusively to hardware, and 25.4% were dedicated exclusively to software and services, with the remaining personnel dedicated to both hardware and software research and development. In the ordinary course of business, we hire independent contractors. We plan to continue to expand our research and design team by recruiting talent from around the world. Research and development expenses were US\$23.6 million, US\$29.8 million, US\$52.2 million and US\$36.2 million in the years ended December 31, 2014, 2015, and 2016 and the six months ended June 30, 2017, respectively, which represented 7.5%, 9.3%, 13.3% and 18.3% of our revenue for the respective periods.

# **Procurement and Suppliers**

Our suppliers primarily include (i) contract manufacturers and suppliers for our hardware and other products, (ii) data storage and bandwidth providers, and server hosting and bandwidth leasing companies and (iii) payment channels.

### Contract manufacturers and suppliers

Our products are manufactured to our specifications by independent contract manufacturers. We procure finished and packaged products from our manufacturers and do not participate in the assembly. We work closely with our manufacturers at all stages of the design-for-manufacturing process. We contract with technology providers to provide sub-components that may require additional technical expertise, and we work with our manufacturers to aggregate these components such as chipsets and sensors into finished products.

We work closely with our manufacturers to ensure a smooth production process. These manufacturers are responsible for producing mock-ups, prototypes, certain aspects of mechanical and electronic design as well as production tooling. Razer's intellectual property which is developed and utilized in the manufacturing of our products is retained by Razer, and contract manufacturers are subject to confidentiality agreements. Our product packaging is designed by us in-house and manufactured by third parties, who coordinate with our product manufacturers.

Our contract manufacturers are primarily located in China and Taiwan. We utilized 49, 54, 51 and 33 independent contract manufacturers as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively, for our hardware products. We generally engage multiple manufacturers. For product categories where we engage only one manufacturer, we believe there are alternative manufacturers which are readily accessible in the market. For specific product lines, we plan to further diversify our manufacturing base in the future to mitigate the risk associated with having a relatively limited number of manufacturers. We regularly evaluate our manufacturers for quality, delivery, costs and compliance, and have developed our own quality control procedures.

The company typically purchases completed products from our manufacturers. We do, however, in certain cases, operate under buy-sell arrangements (arrangements whereby we purchase raw materials or certain components directly after which we sell to our contract manufacturers). We purchase these raw materials and components principally from Hong Kong, Singapore and Taiwan, as some of our suppliers for key inputs to our products prefer a direct relationship with Razer. The price of raw materials and components that we sell to our suppliers under these arrangements are offset against our purchases of finished goods from such suppliers. The percentage of purchases under the buy-sell arrangements over total inventory purchases made by the Company was 6.1%, 3.7%, 9.8% and 11.8% for the years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017, respectively.

We operate on a build-to-forecast model. Our forecasts are based on our own internal estimates and supplemented by retailer and distributor order and inventory information whenever possible. While we attempt to maintain healthy inventory levels, extended lead times can often cause unexpected inventory fluctuations. For example, in anticipation for launches of new products, our inventory levels increase substantially. These forecasts are not always accurate. See "Risk Factors — Risks Relating to Our Business and Industries — We face inventory obsolescence and inventory shortage risk. Our results of operations could be materially harmed if we are unable to accurately forecast demand for our products."

The allocation of product liability for defects between us and our suppliers and manufacturers is as follows: (i) our suppliers are liable for failures or defects in the components sold to us and assembled into our finished goods; (ii) our manufacturers are liable for failures or defects relating to the manufacturing of our products; and (iii) we are liable for failures or defects relating to our specific hardware or software design.

# Top manufacturing and sourcing suppliers

Purchases from our five largest suppliers (including both manufacturers and service providers) for each of 2014, 2015, 2016 and the six months ended June 30, 2017 accounted for approximately 80.5%, 80.9%, 77.2% and 77.7% of our total purchase amount during those periods, respectively. Our largest supplier for each of 2014, 2015, 2016 and the six months ended June 30, 2017 accounted for approximately 31.3%, 30.9%, 27.9% and 32.4% of our total purchase amount during those periods, respectively. During the Track Record Period, our top suppliers included (i) a manufacturer, assembler and retailer of mobile handset components and modules headquartered in Shenzhen; (ii) an original equipment manufacturer service provider for keyboards and mice in Hong Kong; (iii) an electro-acoustic products manufacturer in Hong Kong; (iv) a contractor headquartered in Taipei that provides original equipment manufacturing services and original design manufacturing services; (v) an electronic product manufacturer and retailer headquartered in Taiwan; and (vi) a total solutions and acoustic products applications developer in the PRC. As of June 30, 2017, we had maintained business relationships with our five largest suppliers for four years on average. To the best of our knowledge, as of the Latest Practicable Date, all of our material suppliers were Independent Third Parties and none of our suppliers are controlled by employees of Razer. In general, the credit terms for these five largest suppliers is the trade date plus 90 days, and the payment method is wire transfer. For the related risks, see "Risk Factors — Risks Relating to our Business and Industries — We rely on a limited number of suppliers for certain key components. Any supplier shortage could impair our ability to ship orders of our products or could cause us to miss the delivery requirements of our retailers or distributors." We plan to further diversify our manufacturing base in the future to mitigate the risk associated with having a relatively limited number of manufacturers.

## Payment channels

We engage third-party software and service providers for our *RazerStore* and our e-commerce business, which consists of selling *Razer* hardware on our website and *zGold* through *zVault*. We have entered into payment service agreements with payment channels such as PayPal. We plan to enter into payment service arrangements with major credit cards, prepaid cards, prepaid methods and direct carrier billing companies.

### Data storage and bandwidth

We employ the services of commercial cloud service providers for most of our computing, storage, server hosting, bandwidth and content deliver network (CDN) needs to run our Internet-based applications.

The number of server instances fluctuates based on the load on our services and is automatically managed by the autoscaling feature provided by Amazon Web Services ("AWS"). The server instances are located in the AWS U.S. East Region with six Availability Zones. Each Availability Zone consists of one or more discrete data centers, each with redundant power, networking and connectivity and housed in separate facilities. Our disaster recovery site for zVault is hosted in the AWS Asia-Pacific Region with two Availability Zones. Our disaster recovery site for Razer ID is hosted in the AWS U.S. West Region with three Availability Zones.

The data of users' purchases is captured and stored in various databases hosted at AWS. All this data is then processed by the Big Data team to unlock the full value of our customers from acquisition through their lifetime relationship with Razer.

To ensure data security, we have the following key measures in place:

- Access: Our services have been designed to prevent any member of the public from directly accessing our data. Our data can only be accessed through our internal applications. Access controls are established at every data layer to monitor and regulate access.
- *Protection:* Our data is encrypted and backed up.
- Security: We monitor posted security bulletins, which cover issues such as Common Vulnerabilities and Exposures (CVE) or Ubuntu Security Notices (USN), and act upon them during each maintenance cycle. We patch any critical patches immediately. A third-party ASV, a scanning vendor approved by the PCI Security Standards Council, performs penetration testing. We fix any vulnerabilities detected accordingly.

#### Marketing

To date, we have largely relied on the viral effect of our social media outreach and word-of-mouth marketing generated by our deep involvement with the gamer community and the strong popularity of our products. We intend to continue expanding the appeal of our brand via social media and marketing. We have developed strategic partnerships with social media celebrities and have to date relied on viral and word-of-mouth marketing campaigns, as well as our loyal following, to expand the reach of our brand and products. We intend to continue pursuing these avenues to maintain our core fan base as a foundation for our brand, and future marketing endeavors may include other forms of advertising, including digital and traditional advertising.

#### **Sponsorships**

We actively promote gaming and reinforce our position as a voice for the gamer community through support of grassroots and gaming events, games industry influencers and professional gamers.

We support a variety of gaming events such as the DreamHack Open in 2016 through financial and product sponsorship. DreamHack Open consisted of multiple events worldwide and saw approximately 250,000 live attendees and 16 million online viewers in more than 16 countries, consuming approximately 989 million minutes of content. We also support smaller grassroots

amateur events where communities bond and players' teams and organizations. We do not receive direct monetary incentives in any form, including any of the teams' or players' prize money, for sponsoring such gaming events. Moreover, we are a leading brand associated with professional gaming events, the growing esports phenomenon.

Our *Team Razer*, acting as a players' organization, sponsors individual esports athletes who compete professionally in popular game titles. *Team Razer* may provide financial support to each athlete, in the form of regular compensation and disbursement of expenses to compete in tournaments, and outfits them with *Razer* gear, products and accessories. As of August 31, 2017, our *Team Razer*, comprised 140 top esports athletes from 24 different countries and had won more than US\$13.6 million in prize money and achieved 71 podium places. We do not receive direct monetary incentives in any form, including any of the teams' or athletes' prize money, for sponsoring such athletes. Instead, we benefit from product testing, feedback, validation and endorsement of our products from the athletes. Our sponsored players use our products to compete at the highest levels of esports. These players and teams also actively promote Razer products through product demonstrations and endorsements on their websites. As many top esports athletes are trend-setters and key opinion leaders within the gamer community, their endorsements reinforce the authenticity of our brand and the high-performance capabilities of our products.

As part of our social media marketing efforts, we sponsor and partner up with the most influential online personalities — from celebrities to top esports athletes. These celebrities include PewDiePie (Felix Kjellberg) with whom we signed a gaming headset branding agreement, top YouTuber and Twitch streamer Tom "Syndicate" Cassell, the first gamer to reach one million followers on Twitch and Lee 'Faker' Sang-Hyeok, a South Korean professional gamer who has been consistently ranked as the best League of Legends player in the world with three World Championship wins under his belt. These personalities collectively allow us to access millions of gamers around the world through logo and product exposure on their social networks. The reach these influencers command are as follows (as of August 31, 2017):

- Felix 'PewDiePie' Kjellberg, whose youtube videos have generated more than 16.1 billion views and whose YouTube channel had more than 57.1 million subscribers, making him the most subscribed YouTuber in the world
- Tom 'Syndicate' Cassell, a live streamer on Twitch with approximately 2.4 million followers, making him the most followed Twitch streamer in the world

Additionally, our influence and brand strength has attracted non-sponsored personalities and brands to work with us for product seeding, event coverage, and other social media engagement. Some of these non-sponsored personalities and brands include Monster, JINX, Adam Kovic and Major Nelson.

#### Direct community engagement

We engage heavily with our community through a wide variety of content, most of which are produced in-house and tailored for gamers via our social media channels. As of June 30, 2017, we had approximately 7.8 million "Likes" on Facebook, 2.9 million followers on Twitter, 1.8 million followers on Instagram, 1.2 million subscribers on YouTube, 251,000 followers on WeChat and 158,000 followers on Weibo.

To further maintain an intimate relationship with our fans, we have designed our own community forum, *Razer Insider*, to offer loyalty rewards and exclusive news. Serving over 520,000 registered forum users currently, *Razer Insider* provides a space for the most engaged of users to discuss our product and service offerings, among other topics of interest for gamers. All these social spaces provide us with an outlet to display our products, announce company initiatives and connect directly to our fan base.

Our efforts in community building and customer engagement go beyond online activation — we adopt a similar strategy offline when it comes to our presence at events.

Razer is active at the grassroots level, supporting local tournaments with prizes and also organizing our own grassroots events such as *Razer AFK*, where we get to meet our fans. Razer not only supports the gaming community, but also is an active member of it.

We play an active role at major gaming and technology-focused events such as CES and BlizzCon in the United States, IFA in Europe and the Tokyo Game Show in Asia. These events showcase the latest gaming trends and offer a venue for gamers to interact with one another. At these events, we may announce new products, sign on new esports teams, engage in press interviews, sponsor contests and provide live coverage of event happenings and esports matches.

## Expanded marketing channels

We have established a brand presence in each of the key regions in which we operate. We have our own marketing team, which works with external advertising and public relations agencies worldwide, to create an ongoing global effort across a diverse audience of consumers and media outlets. Our advertising and public relations agencies assist us in our ongoing global efforts to place interviews, articles and comparison tests in magazines, promote our products in online forums, facilitate media coverage of our brand and help us engage in product placement efforts. To date, we have largely relied on the viral effect of our social media posts and word-of-mouth marketing. In addition to this strategy, we plan to increase our marketing budget on other forms of advertising, which may include traditional and digital advertising.

#### Distribution and Sales

We sell our products (i) through a global distribution network of distributors (including those who operate or distribute to our three RazerStores in Bangkok, Manila and Hong Kong), (ii) through physical and online retailers, and (iii) directly to customers through our directly managed *RazerStores* in San Francisco, Shanghai and Taipei and our online store, <u>www.razerstore.com</u>. We believe that our distribution model enables us to reach a wide group of consumers in a variety of jurisdictions and is consistent with the market practice and industry norms employed by companies similar to ours. Further, we receive orders from customers and distributors on a regular basis and deliver within our committed window to the customers.

The following table sets out the Company's different distribution and sales channels and their respective revenue contribution during the Track Record Period:

	For the Year Ended December 31,					For the Six Months Ended June 30,					
	2014		2015	5	2016		2016 (unaudited)		2017	2017	
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%	
				(in thou	sands, exce	pt perce	ntages)				
Distribution/Sales Channel:											
Distributors	187,193	59.4	192,697	60.2	197,502	50.3	78,910	51.7	88,769	44.8	
Retailers	96,101	30.5	85,549	26.8	109,308	27.9	40,968	26.8	63,782	32.2	
Direct Sales	31,953	10.1	41,460	13.0	85,289	21.8	32,803	21.5	45,453	23.0	
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0	

As noted in the table above, the substantial majority of our revenue has been derived from selling our products directly to distributors and retailers. Our distributors distribute our products principally through retailers, resellers or to sub-distributors with whom we have no direct contractual relationship. Our retailers sell our products principally to end customers. As of June 30, 2017, our products are sold in 65 countries, predominantly in the United States, China, Germany, Denmark and France and through 99 online platforms and through more than 24,000 offline retail stores.

In 2015 and 2016, our largest customer was a distributor in China, Eternal Asia. In 2015, Eternal Asia accounted for approximately 13.5% of our revenue, and in 2016, Eternal Asia accounted for approximately 10.9% of our revenue. In the six months ended June 30, 2017, our largest customer was Amazon.com, which accounted for 11.2% of our revenue. Our top five customers accounted for 35.2%, 38.9%, 34.8% and 36.2% of our revenue in 2014, 2015, 2016 and the six months ended June 30, 2017, respectively. During the Track Record Period, our top customers included (i) a supply chain services provider in the PRC, (ii) a broad line information technology, consumer electronics and telecommunications distributor based in Germany, (iii) a leading online retailer in the United States, (iv) an accessories distributor for the consumer electronic market headquartered in Denmark, (v) an information technology service provider headquartered in the PRC, (vi) a technology products, services and solutions retailer located in the United States, and (vii) a computer gaming or IT accessories distributor based in Moscow. See "Risk factors — Risks Relating to Our Business and Industries — We rely on a limited number of key retailers and distributors. The loss of or reduced purchases from these or other retailers and distributors could have a material adverse effect on our business."

To the best of our knowledge, as of the Latest Practicable Date, all of our distributors and retailers were Independent Third Parties and none of our distributors and retailers were controlled by employees of Razer.

(i) Distributors. In the six months ended June 30, 2017, we sold our products to 90 distributors in 57 countries, including China, Germany, Denmark, France and Australia, which were the five largest countries by revenue contribution in the six months ended June 30, 2017.

	As	As of June 30,		
	2014	2015	2016	2017
Number of distributors at the				
beginning of the period	62	80	87	86
Addition of new distributors	26	17	19	4
Number of distributors during				
period	88	97	106	90
Number of distributors terminated				
during the period	8	10	20	1
Number of distributors at the end of				
the period	80	87	86	89
Turnover rate of distributors <sup>(1)</sup>	13%	13%	23%	1%

<sup>(1)</sup> Number of existing distributors terminated as a percentage of distributors at the beginning of the period

We sell our products to distributors who either sell such products to end-customers or to further downstream retailers and resellers. We therefore consider distributors to be our direct customers.

We carefully select our distributors based on a variety of factors (including ability to meet growth targets, logistics performance, credit worthiness and ability to execute or launch retail plans). In the ordinary course of business, we terminate relationships with our distributors due to a variety of commercial reasons, including when our expansion needs and strategy have outgrown the distribution capacity of certain distributors. Distributors which were terminated in 2014 accounted for 9.6% of 2014 revenue, principally due to a change in our primary distributor in China from Beijing Digital (which was our largest customer in 2014) to Eternal Asia because of a shift to online sales in China and a need to meet the growing demand for our products that are increasingly being sold through online distributorship channels, which we felt Eternal Asia was more capable of meeting. Distributors which were terminated in 2016 accounted for 0.2% of 2016 revenue. Distributors which were terminated in 2016 accounted for 0.2% of 2016 revenue. Distributors which were terminated in the six months ended June 30, 2017 only accounted for 0.01% of revenue for that period.

In 2014, 2015, 2016 and the six months ended June 30, 2017, our distributors accounted for approximately 59.4%, 60.2%, 50.3% and 44.8% of our revenue, respectively, and the amount of sales to distributors was US\$187.2 million, US\$192.7 million, US\$197.5 million and US\$88.8 million, respectively. The decreasing revenue contributions from distributors is the result of our strategy to increase direct sales, which accounted for 10.1%, 13.0%, 21.8% and 23.0% of our revenues, respectively in 2014, 2015, 2016 and the six months ended June 30, 2017.

We work with our distributors by collaborating on go-to-market plans, merchandising strategies and promotional support. We seek to protect and enhance our brand by carefully controlling the distribution of our products and we select our distributors based on factors such as the distributor's reach, geographic size and related opportunity within particular geographies, strategy and fit with our brand. Our distributors' contracts normally reserve our right to audit and inspect the distributors' records and supporting documentation to verify such distributors' compliance with our agreement and compliance policies. In most countries, we have a single distributor serving each country to manage competition amongst our distributors. Where we have more than one distributor in a particular country, we seek to minimize any channel conflict by segregating the type of products they sell as well as the types of resellers these distributors work with. For example, as of December 31, 2016, we use two distributors in China, one to primarily distribute our peripherals and the other to primarily distribute our system products. However, we do not have contractual relationships with the customers of our distributors, hence, we have limited control over our distributors with respect to pricing and sales policies. Accordingly, we have limited means of guarding against the possibility of competition arising between distributors with respect to our products, although the risk of cannibalization is mitigated by the relatively small number of distributors we have in any given jurisdiction.

The contractual relationships with our distributors generally do not specify minimum pricing of products, types of customers or retailers to whom our products can be sold, day-to-day access to inventory or sales information or exclusivity. The price at which we sell to distributors is typically lower than the price at which we sell to end consumers through our direct sales channel. We provide our distributors with MSRP.

Distributors are generally authorized to use our trade names, trademarks and logos belonging to us specifically for the purposes of selling, advertising and promoting our products, on the condition that they will not use them in ways that are misrepresentative of us or our products.

We seek to minimize returns and inventory write-offs by proactively monitoring inventory levels and managing product transitions. This includes recognizing and acting upon slow-moving products.

We have procedures and processes to monitor the levels of inventory at our distributors. Specifically, we obtain monthly reports from the majority of our distributors. In addition, we also regularly monitor the stock levels based on the amount of products we sell to distributors and compare that against the rate at which these distributors on-sell downstream to the distribution or retail channels. We also monitor inventory turns of our distributors in the channel based on the reports that we receive. We take certain remedial and punitive actions if our distributors mismanage their inventories. The effectiveness of our measures is ensured by regular reporting to our management.

Generally, for returns from distributors, we provide the distributor with a credit note to offset the cost of returned products against future purchases by the distributor. Based on the distribution agreements we sign with our distributors, distributors have the right to return our products when such products are defective in materials and workmanship. In limited circumstances, we may, either pursuant to certain contractual terms or at our discretion, allow our distributors to rotate their stock to us. Returns from sales to distributors (including returns due to stock rotation) in 2014, 2015, 2016 and the six months ended June 30, 2017 were 2.3%, 4.3%, 4.9% and 5.2% of total distributor sales, respectively. For a discussion on our revenue recognition policies, please refer to the section headed "Financial Information — Critical Accounting Policies, Estimates and Judgments — Revenue Recognition" in this prospectus.

We have adopted a prudent approach to manage, monitor and collect receivables from our distributors, with reports produced on a regular basis to track receivables aging. This process is supplemented by proactive remedial measures by our finance team once aging of receivables exceeds a prescribed threshold. We are satisfied with our current recoverability, as our ability to collect has been strong in our opinion, and we have no reason to believe that this will change.

Our relationship with our distributors is that of seller and buyer and not principal and agent. We have no ownership or management control over any of our distributors. We typically enter into distribution agreements under which our distributors make purchases on a per-order basis. Accordingly, all of our sales to distributors are made according to written orders received. Where possible, we endeavor to use our framework agreement for distributors, including but not limited to the general terms of which are set out below:

Duration, conditions for terminating and renewal

Typical terms of 12 months to 25 months and contains renewal and termination clauses.

Geographic or other exclusivity

Non-exclusive.

Rights and obligations of parties involved

The right to sell and distribute within and outside of the relevant region online and the right to discontinue the sale of products without any liability to the distributor.

Sales and pricing policies

Distributors have discretion in deciding the appropriate distribution channels and distribution pricing.

No guarantee of a minimum resale value of our products to distributors.

Goods return arrangements

Certain rights to return defective products. To further limit the extent of returns, defective products are typically defined under our distribution agreements to exclude, among others, (a) products where the serial number is defaced, modified or removed; (b) products damaged from (i) accidents, misuse, fire, water and normal wear and tear and (ii) repair by persons who are not authorized by us; (c) products that are damaged or missing due to shipment; and (d) products that are outside their applicable warranty period.

Sales and expansion targets

Measurable targets and goals, based on key performance indicators, such as both quarterly and annual revenue and inventory targets. Also includes retail placement targets for specific products and specific retailers.

Sales and inventory reports and estimates

Regular sell-through reports regarding their run rates and inventory levels to track the health of the channels.

Any minimum purchase amounts

Typically does not include binding minimum purchase conditions.

Payment and credit terms

Credit terms ranging from 30 days to 60 days following the invoice date.

While these general terms apply to our standard form, distribution agreements vary depending on region, size of the distributor and size of the contracted distribution area of the other parties involved.

The agreements we sign with certain larger distributors are often based on these distributors' own standard forms. These agreements may include provisions related to pricing protection, notice of price increases, most-favored nation clauses and indemnification to the distributor.

We have a "Rebate Management and Approval Policy" in place to manage sales incentives to distributors and retailers. There are two types of rebates under the policy:

- Contractual rebates these are provided by our Company to a customer as set out in the relevant distributor agreement or other relevant documentation. Rebates can either be claimed when the products are initially sold to the customer or when the products are subsequently sold by the distributor further downstream.
- Ad hoc rebates these are provided by our Company to a customer on a one-time basis for a specific strategic, marketing, seasonal or demand generation reason.

The amount of rebate offered to each customer depends on the type of product concerned and the prevailing sales strategy. Sales incentives and rebates recorded during the Track Record Period amounted to US\$22.9 million, US\$27.4 million, US\$35.8 million and US\$11.0 million for 2014, 2015 and 2016 and the six months ended June 30, 2017, respectively.

Customer incentives and rebates are recognized as a reduction in revenue at the later of the date on which we sell the product or the date on which the program is offered. For more discussion on revenue recognition for customer programs, please refer to the sub-section headed "Revenue Recognition — Customer programs" under the "Financial Information" in this prospectus.

(ii) Retailers. In 2014, 2015, 2016 and the six months ended June 30, 2017, our third-party retailers with physical outlets, which include Best Buy and Walmart, accounted for approximately 20.5%, 18.3%, 18.7% and 18.7% of our revenue, respectively. In 2014, 2015, 2016 and the six months ended June 30, 2017, online retailers, which include Amazon.com, accounted for 10.0%, 8.5%, 9.2% and 13.5% of our revenue, respectively. We have no standard framework agreement for retailers. Rather, our agreements with retailers vary depending on the retailer. Returns from sales to retailers in 2014, 2015, 2016 and the six months ended June 30, 2017 were 6.0%, 7.5%, 5.1% and 4.2% of total retailers sales, respectively.

	2014	2015	2016	June 30, 2017
Number of retailers at the beginning				
of the period	49	47	47	43
Addition of new retailers	9	16	17	4
Number of retailers during period .	58	63	64	47
Number of retailers terminated				
during the period	11	16	21	0
Number of retailers at the end of the				
period	47	47	43	47
Turnover rate of retailers <sup>(1)</sup>	22%	34%	45%	0%

<sup>(1)</sup> Number of existing retailers terminated as a percentage of retailers at the beginning of the period.

In the ordinary course of business, we work with major retailers, as well as smaller, niche retailers to explore a wide range of market opportunities. We terminate relationships with retailers due to commercial considerations. Retailers which were terminated in 2014, 2015, 2016 and the six months ended June 30, 2017 accounted for 0.3%, 0.3%, 0.3% and nil of revenue in their respective periods. For a discussion on our revenue recognition policies, please refer to the section headed "Financial Information — Critical Accounting Policies, Estimates and Judgments — Revenue Recognition" in this prospectus.

Our relationship with our retailers is that of seller and buyer and not of principal and agent. We provide our retailers with MSRP. We have no ownership or management control over any of our retailers. We typically enter into reseller agreements under which our retailers make purchases on a per-order basis, including but not limited to the general terms of these agreements are set out below:

Duration, conditions for terminating and renewal	The duration of these master agreements typically range from one to three years, but there are also some that do not have expiry dates but include cancellation clauses.
Geographic or other exclusivity	Most of our retail agreements do not have geographic exclusivity provisions, with a few exceptions where retailers are prohibited from selling or marketing our products outside their respective designated regions.
Rights and obligations of parties involved	Rights to sell products directly to end users. Razer is required to deliver products to the retailers in accordance with the terms of the retail agreements, but Razer generally reserves the right to concurrently market, sell, distribute and license our products worldwide.
Sales and pricing policies	Generally includes provisions related to pricing protection and notice of price increases.
Goods return arrangements	Certain rights to return products.
Sales and expansion targets	There are no sales and expansion targets for retailers under the relevant contract.
Sales and inventory reports and estimates	We enter into agreements with some of our retailers which require retailers to provide us periodic inventory and sell-through reports.
Any minimum purchase amounts	Retailers normally have no obligation to purchase any minimum amount of products from us.

With Razer's prior written consent, the retailers and their affiliates are generally authorized to use Razer's trade names, trademarks, logos, service marks, copyrights, or other marketing content in connection with products to promote and sell Razer's products.

invoice date.

Payment and credit terms

Credit terms ranging from 30 days to 60 days following the

(iii) Direct Sales. We also sell our products to customers through RazerStores and through our online store, www.razerstore.com. Our RazerStores are for selling merchandise and also serve as "experience stores," where customers can experience new products and immerse themselves in a dedicated gaming environment prior to making a purchase. RazerStores that we operate directly include stores in Shanghai, Taipei and San Francisco, which we consider as direct sales. The Taipei store opened in May 2015; the San Francisco store opened in May 2016; and the Shanghai store opened in June 2016. Our online store is available to customers in over 100 different countries and territories as of June 30, 2017, including the United States, China and many countries in the European Union. In 2014, 2015, 2016 and the six months ended June 30, 2017, our direct sales accounted for approximately 10.1%, 13.0%, 21.8% and 23.0% of our revenue, respectively.

For the Bangkok and Manila stores, Razer manages the store concept and staff training; however, these stores are fully operated by distributors, and revenue is not part of our direct sales. The Hong

Kong store is a partnership between Razer and CK Hutchison's Three Group. Razer manages the store concept and staff training; Three Group operates the store and purchases goods from our third-party Hong Kong distributor, and therefore revenue is also not considered direct sales by us.

During the Track Record Period, a large portion of our online store sales, sales processing and fulfilment are handled by third-party ecommerce service providers. Furthermore, we have entered into payment service agreements with payment gateways and payment service provider channels including major credit cards, prepaid cards, prepaid methods, and direct carrier billing companies, as we prepare to invest into and grow our direct sales channels.

Pricing. We price our products based on (i) the cost of finished products from our third-party manufacturers, (ii) warranty expenses, shipping and handling and amortization of tooling assets and (iii) other costs such as royalty expenses. Prices of the components and materials are based on prevailing market rates. These costs are typically borne by our contract manufacturers and passed onto Razer. Historically, there has not been any fluctuation in the prices of our main components and materials that may materially affect the selling price of our products. During the Track Record Period, there were no significant fluctuations in the average selling prices of our products.

Seasonality. In particular, we typically have higher sales during the second half of each year, which we believe is primarily due to a concentration of shopping during the year-end holiday season.

#### **Customer Service**

#### End-user customer services

We aim to provide both pre-sales and after-sales services to our customers in order to maintain a high level of customer satisfaction, including after-sales customer service, technical support, access to our knowledge base portal, customer feedback and survey systems, and claims handling assistance and reverse logistics.

We are available to our customers through our website, by phone, live chat, email or social media, and our customer engagement agents, totaling approximately 80 as of December 31, 2016, are located in three call centers around the world so as to best serve all of our customers. We strive to respond to customer inquiries within one working day and direct comments to the appropriate team.

## Returns and warranties

We offer a 14-day return policy on items purchased from our online store, <u>www.razerzone.com</u>. Our retailers and distributors set their own return policies. When a product is returned by a distributor, they receive a credit toward their next order of Razer products. In 2014, 2015, 2016 and the six months ended June 30, 2017, returns represented approximately 3.3%, 5.0%, 4.8% and 5.3% of revenue, respectively.

The warranty period on most of our products ranges from six months to two years. In 2014, 2015, 2016 and the six months ended June 30, 2017, our warranty expenses amounted to US\$2.5 million, US\$4.1 million, US\$15.0 million and US\$6.9 million, respectively. The increase in warranty expenses is related to the increased sales of systems, which generally carry more warranty expenses. Repair services related to the fulfilment of warranties are provided by seven contracted third-party service providers. To make a warranty claim, a customer may contact our call centers, and if repair is required, the unit will be shipped to regional repair centers, after which repair will take place.

We have not experienced any customer complaints, product returns or product liability claims that materially and adversely affected our business during the Track Record Period and up to the Latest Practicable Date.

#### Competition

The markets in which we operate are highly competitive and include large and well-established companies. While we believe there is no single competitor that directly competes with our

ecosystem across all our product and service categories, we face numerous competitors in each product category. In general, we face competition from premium consumer technology brands that market to gamers. We face competition in our gaming peripherals from computer and peripheral makers such as Logitech International S.A. and Turtlebeach. For our systems products, we face competition from companies specializing in gaming systems, such as Alienware, a division of Dell Inc., Asus, Ltd. and Micro-Star International Co., Ltd. We believe that the principal competitive factors that affect customer preferences include brand awareness, product design, price, reputation, product features, user experience, online product reviews and other value propositions. We believe we compete favorably based on these factors.

# **Intellectual Property**

Our brand, trade names, trademarks, trade secrets, patents, copyright, designs and other intellectual property rights are crucial to our business. To protect our intellectual property rights, we rely on a combination of trademark, trade secret, patent, copyright, design and other intellectual property-related laws in the jurisdictions in which we operate, as well as confidentiality agreements with our employees, sales agents, contractors and others. In addition, we have a dedicated team comprising in-house attorneys and secretarial support staff to actively manage our extensive portfolio of registered and pending intellectual property assets, as well as to monitor and manage potential risks and threats to our intellectual property, such as the counterfeiting of our hardware and the piracy of our software.

#### Trademarks

As of June 30, 2017, we had 33 U.S. registered trademarks, 24 pending U.S. trademark applications, 788 non-U.S. registered trademarks and 365 non-U.S. pending foreign trademark applications filed or granted in respect of our stable of house marks and product marks. Of the aforementioned trademarks, as of June 30, 2017, our subsidiary, THX, had 8 U.S. registered trademarks, 71 non-U.S. registered trademarks and 4 pending non-U.S. foreign trademark applications. Our trademark applications cover more than 60 countries around the world, and registrations cover approximately 80 countries around the world. Set forth below are some of our key trademarks in various jurisdictions, categorized according to the classification set out by the Nice Agreement Concerning the International Classification of Goods and Services for the Purposes of the Registration of Marks (Nice Agreement). As of the Latest Practicable Date, our key trademarks also include the THX logo.

While there are variations between the coverage of our trademark applications in various jurisdictions, our trademark applications for Classes 9, 18, 25 and 28 generally cover computers, laptops, tablets, keyboards, mice and computer input devices, audio equipment, gaming devices, software, bags, clothing and gaming console controllers, among other things. In 2014, we expanded our Class 9 filings to cover wearable computer peripherals. We also have applications and registered marks in Classes 38, 39, 42 and 45 in various territories relating to the development of computer software, VoIP services, search engine services, and social networking services. Our most recent filing covers ecommerce services and esports sponsorship services in Class 35.

### RAZER

- We have registered our "RAZER" trademark in Class 9 in various territories, including China, France, Germany, Indonesia, Japan, Singapore and the United Kingdom and for Classes 9, 18, 25 and 28 in various territories, including France, Singapore, the United Kingdom and the United States.
- We have pending applications for Class 9 in territories including Australia, Brazil, Canada, the EU and United Arab Emirates and for Classes 9, 18, 25, and 28 in various territories, including Australia, Austria, Canada, China and Germany.
- We have applications and registered marks in Classes 38, 39, 42 and 45 in various territories relating to the development of computer software, VoIP services, search engines and social networking.

We have recently filed for protection under Classes 35, 36 and 42 certain applications for business services relating to payment processing, as well as financial services and development of software relating to electronic wallet services in Singapore. This process is ongoing.

### Our triple-headed snake logo

- We have registered various versions of our logo in Class 9 in various territories, including Australia, Brazil, South Korea, the Russian Federation, Canada, the EU and Singapore, and for Classes 9, 18, 25 and 28 in Argentina, Australia, the EU, South Africa, South Korea, the Russian Federation, Singapore, United Arab Emirates and the United States.
- We have pending applications for various versions of our logo for Classes 9, 18, 25 and 28 in various jurisdictions, including India and Sri Lanka.

### Our motto: "FOR GAMERS. BY GAMERS."

- We have registered various versions of our slogan for Classes 9, 18, 25 and 28 in various territories, including Australia, the EU, South Korea, the Russian Federation and Singapore. In China and the United States, one version is registered for Classes 9, 25 and 28.
- We have pending applications for various versions of our slogan for Classes 9, 18, 25 and 28 in various other jurisdictions, including Canada and Vietnam.

In addition to our "house" mark, logo and slogan, we have applied to register, or have registered in various territories, important product marks such as "BLADE," "EDGE," and "NABU."

A number of our trademark applications and registration are subject to opposition proceedings and other legal challenges, including our trademark applications for the "RAZER" trademark. The substantial majority of these we consider to be in the ordinary course of business for a technology company such as ours. See "Risk factors — Risks Relating to Our Business and Industries — We may be subject to intellectual property infringement or misappropriation claims or other legal challenges, which could cause us to incur significant expenses, pay substantial damages and prevent us from selling our products."

### Trademark infringement

During the Track Record Period, there were no trademark infringement actions brought against the Group. One trademark dispute is currently pending. In the fourth quarter of 2016, we were informed that a third party had requested that certain online marketplaces in China take down listings of our *Razer Abyssus* mouse, which are marketed under the 地狱狂蛇 trademark in China on the basis that they infringed his trademark registrations for 地狱狂蛇 the earliest of which he obtained in 2011. In response to the third party's take-down request, on the basis that we had started selling our 地狱狂蛇 mice in China prior to 2011, we filed invalidation and non-use cancellation actions against the third party's trademark registrations for 地狱狂蛇 in China. These actions are pending. We do not expect the aforesaid dispute to have a material impact on the Group.

#### **Patents**

As of June 30, 2017, we had 127 U.S. issued patents, 69 U.S. patent applications, 195 non-U.S. issued patents and 279 non-U.S. patent applications. Of the aforementioned patents, as of June 30, 2017, our subsidiary, THX, had 30 U.S. issued patents, 5 U.S. patent applications, 46 non-U.S. issued patents and 30 non-U.S. patent applications. As of June 30, 2017, we have a total of 192 patent families, of which 16 patent families belong to THX. Of these patent families, approximately 44% of the patents are related to gaming peripherals, including keyboards, mice, gaming console controllers and mouse pads and approximately 16% of the patents relate to software, 13% of the patents relate to audio systems, and 27% relate to computing systems (including mobile systems).

A number of our patents and patent applications are involved in litigation related to allegations of infringement of intellectual property rights and other violations of other parties' rights. The substantial majority of these we consider to be in the ordinary course of business for a technology

company such as ours. See "Risk factors — Risks Relating to Our Business and Industries — We may be subject to intellectual property infringement or misappropriation claims or other legal challenges, which could cause us to incur significant expenses, pay substantial damages and prevent us from selling our products."

#### Razor trademark settlement and co-existence agreement

In order to resolve a number of pending trademark opposition proceedings and disputes throughout the world with Razor USA LLC, or Razor USA, a designer and manufacturer of personal transporters and electric rideables known for their scooters, over the use and registration of the "RAZER" trademark, on May 8, 2015, we and Razor USA entered into a worldwide Trademark Settlement and Co-Existence Agreement ("Razor Settlement Agreement"). Under the Razor Settlement Agreement, Razor USA agreed that we can use and license the "RAZER" mark and other related marks, which we refer to collectively as the Razer marks, in connection with our products and services primarily marketed for gaming use and/or for gamers existing as of March 17, 2015, all future versions or iterations of such products, and any future products or services primarily marketed for gaming use and/or for gamers. In particular, we agreed that we would not use, license or register our Razer marks in connection with, among others, phones and phablets and their future versions or iterations.

We also agreed that any such use of the Razer marks on any product packaging must also include our "triple-headed snake" logo alongside such marks. In addition, Razor USA agreed not to use, license, register or apply for any mark containing the term RAZER, while we agreed not to use, license, register or apply for certain marks owned by Razor USA, including "RAZOR," "RAZR," "RAZER USA" and variations or equivalents thereof, which we refer to collectively as the Razor USA marks. We also agreed not to register the Razer marks for games (excluding computer and video games in Class 9 or video game apparatus in Class 28), playthings, toys, sporting goods, vehicles, televisions, phablets, phones and any goods in Class 12. Each party must also refrain from challenging, opposing or attacking any of the other party's marks that comply with the terms of the agreement.

Under the Razor Settlement Agreement, we paid Razor USA a non-refundable, one-time settlement payment, and each party released the other from any and all known and unknown claims, obligations and liabilities arising from or relating to the Razer marks or Razor USA marks (including any claims of actual or potential infringement, confusion, dilution or unfair competition with respect to such marks) prior to the date of the agreement. The term of the Razor Settlement Agreement continues in perpetuity and may only be terminated by either party if the other party permanently and fully discontinues the operation of its business.

On June 25, 2017, we entered into a Royalty Agreement with Razor USA, effective July 1, 2017, under which Razor USA consented to our use of the Razer marks and trade name on or in connection with, (i) phones, phablets and future versions or iterations thereof that are manufactured, distributed or sold by us or on our behalf and which are branded with a Razer mark on the device hardware or packaging, which we refer to as the Razer phones, and, (ii) certain other third-party phones, phablets and future versions thereof that are manufactured, distributed or sold by us or on our behalf, which we refer to as third-party phones.

The Royalty Agreement has a term of 15 years. If Razor USA abandons the Razor USA marks with respect to Class 9 goods, we may terminate the agreement. We also have the right to terminate the agreement at any time and for any reason. The agreement may also be terminated by either party, first, for material breach (including our failure to pay any owed royalties) by the other party that is not cured within 30 days, or, second, if the other party permanently and fully discontinues the operation of its business.

#### License agreement and toleration agreement

In order to resolve a number of pending trademark opposition proceedings and disputes throughout Europe with a third party over the use and registration of the "RAZER" trademark, on December 22, 2008, we entered into a License Agreement with the third party. Under this agreement, we agreed not to use our Razer marks on, and to limit our applications and registrations for the Razer marks such that they exclude, computers and notebooks in Germany, Austria, Benelux, France and Great Britain in view of the third party's earlier rights. We further agreed to restrict our use and registration of such Razer marks in those territories in Class 9 to certain specified products such as game consoles, mice, keyboards, headphones, control pads and microphones, which were referred to as the permitted goods. In exchange we made a lump sum payment as well as certain increasing annual royalties which have been capped since 2015. This agreement runs in perpetuity but we have the right to terminate for convenience upon twelve months' written notice.

On September 6, 2016, we entered into a Toleration Agreement with the same third party. Under this agreement, the third party consented to us extending our use of the RAZER trademarks in Class 9 to gaming notebooks and ultraportable notebooks in Europe, Switzerland and Norway. In exchange, we agreed to certain annual royalties on net sales of such products in such territories. Additionally, we agreed to (i) always use the RAZER trademark together with another of our marks on our notebooks; (ii) always feature prominently our "triple-headed snake logo" on our notebooks; (iii) in advertising our notebooks, their keyboard backlights must not be depicted in the same color scheme that the third party uses to market its own products; and (iv) our notebooks must be priced above certain specified thresholds. Aside from consenting to the extension of our use of the RAZER trademarks to gaming notebooks and ultraportable notebooks, the third party also agreed that we may use and register the Razer marks in Europe, Switzerland and Norway for any products in Class 9 except for the third party's goods under its own mark less any permitted goods. This agreement continues in perpetuity and cannot be unilaterally terminated by either party, unless there is a material breach by either party that is not cured within 30 days, or if either party ceases to do business or becomes insolvent, or if we challenge or oppose the third party's use and registration of its earlier trademark anywhere in the world.

### Future Registration of Trademarks and Patents

Given the size of our global trademark and patent portfolio, we may have a large number of applications pending approval or registration across various jurisdictions in which we operate. The time required for approval or registration ranges from a few months to a number of years, depending on the practice and laws and regulations of a particular jurisdiction.

We do not anticipate any material impact to our operations and financial position even if the pending trademark and patent applications fail to complete the registration process, because, aside from registering our trademarks and patents, we also rely on other means of protecting our brand and technology, such as accruing rights through use and trade secrets law. In addition, registration of trademarks and patents merely confers additional statutory rights and is not a pre-requisite for use. Trademarks which are unregistered and technology which is not protected under patent registrations can still be fully utilized by the Group in the course of business.

# Counterfeiting

We regularly monitor the listings of our products on various online marketplaces, and file takedown requests where appropriate. Instances of possible counterfeit products are also directly brought to our attention in a variety of other ways including (i) via our employees who personally encounter counterfeit products; (ii) via our employees who receive inquiries or complaints from customers; and (iii) via customs or police authorities, who through their independent checks or investigations, locate packages which arouse their suspicions. During the Track Record Period, the number of reports of counterfeit products directly brought to our attention per year has been in the single-digit range.

When we are alerted to the existence of suspected counterfeit Razer products, we assess the information available to determine if the product is a counterfeit. We consider, among other factors, the following: (i) whether the model or product in question is part of our product range; (ii) the visual characteristics of the product and its packaging and how similar it is to our products; (iii) where the product was shipped from; and (iv) the pricing of the product. If we are unable to determine whether or not the product is a counterfeit based on these initial checks, the suspected counterfeit product is obtained, and our engineers analyze the product to determine if it is a counterfeit.

If we conclude that the product is a counterfeit, we may file a takedown request or, if we were alerted to the matter via the authorities and the option is available, we will assist the authorities in pursuing a criminal action against the seller. We seek to minimize the impact of counterfeits through this process. In 2015, we cooperated with authorities in Shanghai, China in their investigation of a counterfeiting ring manufacturing thousands of Razer products, which eventually resulted in the conviction and imprisonment and fines against the guilty parties. In the fourth quarter of 2016, we began working with authorities in Taiwan who eventually raided more than 130 units, comprising five different types of Razer products, of suspected counterfeit goods. Of the five product types, four were found to be counterfeit. We are currently assisting the authorities in Taiwan in pursuing a criminal action against the seller.

## **Employees**

We had 488, 591, 718 and 748 employees as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively. We also use independent contractors to provide us more flexibility over overall workforce numbers. Independent contractors primarily work on software development projects in the United States and on local marketing efforts in Australia, Europe, Japan and Mexico where we do not maintain a physical presence. Our employees are largely based in Singapore, the United States, China, Taiwan and Germany.

The following table sets forth the number of our employees by geography as of June 30, 2017:

	Number of Employees	% of Total
Americas	177	23.7
Asia Pacific (ex-China)	430	57.5
China	94	12.5
EMEA	47	6.3
Total Headcount	748	100.0%

The following table sets forth the number of our employees by function as of June 30, 2017:

	Number of Employees	% of Total
Sales & Marketing	315	42.1
Research & Development	307	41.0
General & Administrative	126	16.9
Total Headcount	748	100.0%

As of the Latest Practicable Date, we had 771 employees. None of our employees are covered by a collective bargaining agreement. We have not experienced any labor-related disputes or work stoppages.

Our success depends on our ability to attract, retain and motivate qualified personnel. As part of our retention strategy, we offer employees competitive salaries, performance-based cash bonuses, other benefits and incentives. We also believe that Razer employees feel an affinity with our company brand, which we believe strengthens retention and forges a sense of community among our staff and throughout our workplaces. In 2017, Razer won the Singapore Computer Society's "Best Tech Companies to Work For 2017" award in the large organizations and multi-national corporations category for our "corporate culture, robust talent development and innovation excellence."

We primarily recruit employees from the following countries, in order of greatest numbers of employees: Singapore, the United States, China, Taiwan, Germany, India, the Philippines, Vietnam, Malaysia, Canada and France. We recruit primarily through job search websites, recruitment agencies, social media and employee referrals programs for our recruitment needs. When an external recruitment agency is used, we typically pay the agency a one-off recruitment fee and the hire becomes a full-time Razer employee. At times, to augment our workforce, we may engage vendors to provide additional staff on a project or on an ad-hoc basis.

We provide on-board training to all new employees. The on-boarding program serves as a guide to assimilate a new employee into Razer. This encompasses activities from pre-arrival through to the end of the employee's first month. Each employee receives an employee handbook as part of the on boarding process and is designed to help employees get oriented with the Razer culture and office expectations. To improve as a company and to help employees realize their full potential, we are committed to extending training and development programs to all employees at all levels of our organization. Currently, we set aside an annual budget for ad hoc training for employees.

#### Insurance

In line with general market practice, we do not maintain any insurance to cover our main business operations or business interruption insurance. We also do not maintain key-man life insurance, insurance policies covering damages to our network infrastructures or information technology systems.

During the Track Record Period, we did not make any material insurance claims in relation to our business. See "Risk Factors — Risks Relating to Our Business and Industries — Our insurance coverage may be inadequate to cover all significant risk exposures."

# **Properties**

As of the Latest Practicable Date, we leased a total of 22 properties in Singapore, the United States, China, Taiwan and Germany. Our leased properties have a total gross floor area ("GFA") of approximately 13,130 square meters, each ranging from a GFA of approximately 10 square meters to 2,050 square meters. The relevant lease agreements have lease expiration dates ranging from 2017 to 2023, and some of these lease agreements contain renewal options. As of the Latest Practicable Date, we did not own any property.

We lease certain properties in China in connection with our business operations, offices, research and development, and customer service. These properties are used for non-property activities as defined under Rule 5.01(2) of the Listing Rules and are primarily used as our office premises for our operations. They are located in Beijing, Chengdu, Shanghai and Shenzhen.

Our PRC legal advisors, Grandall Law Firm (Shanghai), have advised us that all PRC leased properties have valid title certificates. However, three of the lease agreements with respect to three out of our six leased properties in the PRC (with a total GFA of 546.83 square meters and approximately 25.85% of the total GFA of our leased properties in the PRC) have not been registered and filed with the relevant land and real estate administration bureaus in the PRC. The failure to complete the registration and filing of lease agreements will not affect the validity of such leases or result in our being required to vacate the leased properties, although we, as the lessee, might be subject to administrative fines of no more than RMB30,000 in aggregate.

## Risk Management

We have dedicated ourselves to establishing and maintaining risk management and internal control systems consisting of an organizational framework, policies, procedures and risk management methods that we consider to be appropriate for our business operations, and we are dedicated to continuously improving these systems. We have progressively implemented an enterprise risk management (ERM) framework since 2015. The ERM framework contains the key elements of any internationally acceptable framework, which is scalable, easily implementable and sustainable. The key elements include the following:

- a risk management strategy which formalizes the organization's attitude towards risk management;
- a risk management policy that sets the ground rules for the organization on matters related to risk management;
- a risk assessment process which consists of risk identification, risk analysis and risk evaluation;
- a risk treatment process to ensure risks are addressed through options such as avoidance of the
  activity generating the risk, reducing the likelihood of the risk, transferring away the risk or
  accepting the risk after due consideration;
- risk monitoring such as checking, supervising or observing the expected level of performance; and
- internal risk reporting to periodically obtain updates on whether existing processes and procedures are able to meet the established objectives of risk management.

#### Financial reporting risk management

We have in place a set of accounting policies and processes in connection with our financial reporting risk management, such as budget management policies and procedures and financial statements preparation procedures. We have various procedures in place to implement accounting policies, and our financial department reviews our management accounts based on such procedures. We also provide regular training to our financial department staff to ensure that they understand our accounting policies.

As of June 30, 2017 our finance department consisted of 50 employees. It is headed by our chief financial officer, who has over 15 years of experience in finance and capital markets, including six years of financial reporting experience.

## Information system risk management

Sufficient maintenance, storage and protection of user data and other related information is critical to our success as a gaming hardware and software provider. Resources have to be devoted for the collection, storage and use of user data to ensure that user data is protected and loss of such data, whether through hacking or other means, is avoided. During the Track Record Period and up to the Latest Practicable Date, we did not experience any material information leakage or loss of company data.

Our MIS team is responsible for ensuring that the usage, maintenance and protection of company data are in compliance with our internal rules and the applicable laws and regulations. As of June 30, 2017, our MIS operations, infrastructure and systems department consisted of 32 employees. The head of our MIS department has over 20 years of experience in the area. We provide regular trainings to our information technology team and hold regular meetings to review our information technology operations, assess work progress and make plans for upcoming work streams.

We back up such data on a daily or weekly basis in separate and various secured data back-up systems to minimize the risk loss or leakage of user data. We also conduct frequent reviews of our data center and back-up systems to ensure that they function properly and are well maintained.

Several of the policies we have adopted to reduce information system risk include policies aimed at mitigating the risks involved in day-to-day operation of data and information (such as data back-up, regular system checks, password policies and user authorization review and approval). They also include policies on system development and policies to mitigate the risks of improper system changes such as controlling measurements during the system development life cycle and "version control policies," which ensure that all the changes to systems are tested so that only the latest approved system versions will be implemented.

#### Internal control risk management

We have designed and adopted internal procedures to ensure the compliance of our business operations with applicable regulations. Each department of our Company is separately responsible for implementing and effecting these policies. Internal control processes and procedures are established for various aspects of the business such as research and design project management, contract management, sales & distribution and collections management, procurement and payment management, inventory and warehousing management, quality assurance management, human resources and payroll management, cash management and intellectual property management. Policies and procedures in respect to these business areas are mostly formalized. Where there are gaps in the internal procedures, we continue to enhance our procedures to address these gaps. We provide regular channels for the escalation of any issues encountered across internal control areas.

We continually review the implementation of our risk management policies and measures to ensure our policies and implementation are effective and sufficient.

#### Human resources risk management

We provide on-board training to all new employees. The on-boarding program serves as a guide to assimilate a new employee into the Razer culture. This encompasses activities from pre-arrival through to the end of the employee's first month. We have in place an employee handbook, which is approved by our management and shared with all our employees. As part of the on-boarding process, new employees will be briefed on the rules and guidelines and the expectations of him or her. Separately, we have a code of conduct and business ethics policy that all employees will be required to acknowledge.

We also have in place a whistleblowing process to safeguard against any corruption within our Company. We have issued the Code of Conduct and Whistleblower and Complaint Policy to our staff to explain potential corruption conducts and our anti-corruption measures. We make our internal reporting channel open and available for any of our staff to report corruption acts. Staff can also make anonymous reports to our general counsel or head of human resources or via e-mail to a designated e-mail address overseen by our general counsel and head of human resources. Our general counsel and/or head of human resources will investigate all reported incidents and adopt appropriate measures.

### Investment risk management

Investments made through *zVentures* are reviewed and approved by an investment committee. To manage potential risks associated with investment, we require our investee companies to grant us certain rights, which may include veto rights, information rights, liquidation preference, redemption rights, anti-dilution rights, pre-emptive rights, rights of first refusal and co-sale rights, sale transfer restriction on founders of investee companies, restriction on timing and minimum market capitalization of their IPOs.

Our *zVentures* team is responsible for investment sourcing, screening, execution and post-investment risk management. *zVentures* investments are reviewed and approved by an investment committee. To manage potential risks associated with investment, we require our investee companies to grant us certain rights, which may include veto rights, information rights, liquidation preference, redemption rights, anti-dilution rights, pre-emptive rights and rights of first refusal and co-sale rights.

# Audit and Risk Management Committee experience and qualification and board oversight

We have established the Audit and Risk Management Committee to monitor the implementation of our risk management policies across the Company on an ongoing basis to ensure that our internal control system is effective in identifying, managing and mitigating risks involved in our business operations. The Audit and Risk Management Committee consists of three members: Mr. Gideon Yu, Mr. Chau Kwok Fun Kevin and Mr. Lee Yong Sun. For the professional qualifications and experiences of the members of the Audit and Risk Management Committee, see "Directors and Senior Management — Board of Directors."

From June 2014 until December 2016, we had in place an in-house internal audit department which was led by the Head of Internal Audit with 12 years of experience in internal control and audit. The internal audit department was responsible for facilitating the implementation of risk management policies, reviewing the effectiveness of such polices and reporting to the Audit and Risk Management Committee on any issues identified. The internal audit plan was reviewed by the Audit and Risk Management Committee. Any substantial amendment of the plan must be approved by the Audit and Risk Management Committee. Our internal audit department members hold regular meetings with process owners to discuss any internal control issues we face and the corresponding measures to be implemented toward resolving such issues. In the event that any material internal control issues arise, the internal audit department escalates to the Audit and Risk Management Committee to ensure that any major issues identified can be addressed in a timely basis. The Audit and Risk Management Committee then discusses the issues and reports to the Board if necessary.

With effect from January 2017, the internal audit function has been outsourced to an Internal Audit service provider reporting directly to the Audit and Risk Management Committee. The scope of work of the outsourced Internal Audit service provider is similar to that of the in-house internal audit department. Audit methodologies of the in-house internal audit department and outsourced Internal Audit service provider are aligned with the International Professional Practice Framework established by the Institute of Internal Auditors. The annual internal audit plan is developed in co-operation with the Company and must be approved by the Audit and Risk Management Committee. Internal Audit reports will continue to be distributed to the Company upon completion of audits.

#### Ongoing measures to monitor the implementation of risk management policies

We have adopted measures to ensure our ongoing monitoring of the implementation of risk management policies by relevant staff is adequate. The Audit and Risk Management Committee, outsourced internal audit department, Risk Officer and senior management together constantly review/monitor the implementation of our risk management policies on an ongoing basis to ensure our policies and implementation are effective and sufficient.

## **Legal and Regulatory Matters**

### Legal proceedings

We have in the past been subject to trademark and patent opposition proceedings, and in the future we may be subject to additional opposition proceedings or other legal challenges regarding the registration or use of our brands, trade names, trademarks and patents. See "Risk factors — Risks Relating to Our Business and Industries — We may be subject to intellectual property infringement or misappropriation claims or other legal challenges, which could cause us to incur significant expenses, pay substantial damages and prevent us from selling our products" and "Risk factors — Risks Relating to Our Business and Industries — If we are unable to obtain and adequately protect our intellectual property rights, our business could suffer." We are also subject to other legal proceedings in the ordinary course of our business; however, we do not believe these proceedings would have a material adverse effect on our business, financial condition, results of operations or reputation.

During the Track Record Period, the only material dispute that the Company was involved in related to the dispute over a trademark, settled in 2015. See "— Intellectual Property — Razor Trademark Settlement and Co-Existence Agreement."

Except as disclosed in this prospectus, as of the Latest Practicable Date, we were not engaged in any litigation, arbitration or claim of material importance and no litigation or claim of material importance is known to our Directors to be pending or threatened by or against any member of our Group, that would have a material adverse effect on our results of operations or financial condition.

# Licenses and permits

We understand from our legal advisors that during the Track Record Period and the subsequent period up to the Latest Practicable Date, we had obtained from the relevant government authorities the required licenses, approvals and permits that are material for our business operations.

# Regulatory matters

We operate in the consumer products retail industry, which is less regulated than more manufacturing-intensive businesses. In addition, we outsource our production to third parties and sell the substantial majority of our products through distributors and retailers. This reduces the number of regulations we are subject to in most of our jurisdictions and reduces the material effect of those regulations that we are subject to.

We are subject to laws and regulations in the jurisdictions where we conduct our business, including those relating to payment systems, anti-money laundering and economic sanctions. We may also be subject to regulations that seek to discourage, reduce access to or ban gaming. The PRC government has adopted a number of policies which may negatively impact gaming industries as a result of adverse public reaction to perceived addiction to online games; further restrictive policies may be adopted in the future. We believe the impact of such policies on our operations and business strategies is not material as we are not a publisher or developer of games and China is only one of the many markets in which we operate.

### European Union

# Electronic Money Directive (Directive 2009/110/EC)

At an EU level, electronic money is regulated by Directive 2009/110/EC ("EMD"). Electronic money is defined in EMD as "Electronically (including magnetically) stored monetary value as represented by a claim on the electronic money issuer which (i) is issued on receipt of funds for the purpose of making payment transactions and (ii) is accepted by a natural or legal person other than the electronic money issuer.

### EMD does not apply to:

- (a) Monetary value stored on instruments that can be used to acquire goods or services only:
  - (i) In or on the electronic money issuer's premises; or
  - (ii) Under a commercial agreement with the electronic money issuer, either within a limited network of service providers or for a limited range of goods or services;
- (b) Monetary value that is used to make payment transactions executed by means of any telecommunication, digital or IT device, where the goods or services purchased are delivered to and are to be used through a telecommunication, digital or IT device, provided that the telecommunication, digital or IT operator does not act only as an intermediary between the payment service user and the supplier of the goods and services."

We believe that we are not subject to the Directive, in relation to *zGold*, on the basis that *zGold* would not be considered electronic money as it can only be used within a limited network of service providers and for a limited range of digital goods and services (specifically computer software and virtual items for use in computer games). We believe that we are not subject to the Directive, in relation to *zSilver*, on the basis that *zSilver* would not be considered electronic money since it is: (i) not issued on receipt of funds; and (ii) not accepted by a person other than the electronic money issuer. Whether *zVault* is regulated under EMD is ultimately a matter for the national regulator of each Member State in which *zVault* operates. We are not aware of any challenge from any such regulator in any Member State with respect to Razer's operation of *zVault*.

Payment Services Directive (Directive 2007/64/EC) and (from January 12, 2018) the Second Payment Services Directive (Directive (EU) 2015/2366. "PSD2")

At an EU level, payment services are regulated by Directive 2007/64/EC ("PSD"). PSD covers certain services relating to "payment accounts," as well as the issuing and/or acquiring of payment instruments and money remittance.

We do not consider that *zVault* fulfils the definitions of a payment account or a payment instrument under PSD. Neither of the virtual credits services available in *zVault* constitute funds and neither *zGold* or *zSilver* can be transferred between users and cannot be converted back into fiat currency and so we do not consider that *zVault* could be utilized for money remittance. Even if *zVault* were to fall within PSD, we believe that it would fall within an exclusion which applies to payment instruments that can be used to acquire goods and services within a limited network of service providers or for a limited range of goods or services.

From January 12, 2018, the limited network exclusion will be amended so as to apply to instruments which allow the holder to acquire goods or services only within a limited network of service providers which have direct commercial agreements with the issuer or which may be used only to acquire a very limited range of goods or services. We consider that this change to the limited network exemption would not materially impact *zVault*'s ability to make use of this exemption. Firms that make use of the limited network exemption will also be required to notify the national regulator of a Member State if the total value of the payment transactions executed through their services exceeds one million euros (in any period of 12 months) in that Member State. This may mean that the use of *zVault* attracts greater regulatory attention from national regulators in EU Member States where *zVault* operates.

Whether *zVault* is regulated under PSD (and from January 12, 2018, under PSD2) is ultimately a matter for the national regulator of each Member State in which *zVault* operates. We are not aware of any challenge from any such regulator in any Member State with respect to Razer's operation of *zVault*.

The Third Money Laundering Directive (2005/60/EC) and (from June 26, 2017) the Fourth Money Laundering Directive (Directive (EU) 2015/849)

The European Commission has proposed bringing virtual currency exchange platforms and custodian wallet providers within the scope of Directive ((EU) 2015/849) ("MLD4"). The deadline for the implementation of MLD4 into Member States' national laws is June 26, 2017; however, the European Commission's proposals in respect of virtual currencies do not form part of the new requirements (since they would require a further amending directive to be implemented).

Although we do not believe we fall within the scope of the EU's money laundering directives, we have adopted certain internal policies and procedures to mitigate money laundering risks. We are not aware of any challenge from any national regulator in any Member State with respect to Razer's operation of *zVault*.

### Singapore

A zVault registered account is a stored value facility ("SVF") pursuant to the Payment Systems (Oversight) Act (Cap. 222A of the Republic of Singapore) ("PSOA"). The PSOA is administered by the Monetary Authority of Singapore ("MAS"). An "SVF" is defined in the PSOA as: (i) a facility (other than cash), whether in physical or electronic form, which is purchased or otherwise acquired by a user to be used as a means of making payment for goods or services up to the amount of the stored value that is available for use under the terms and conditions applying to the facility, and payment for the goods or services is made by the holder of the stored value in respect of the facility (rather than by the user); or (ii) all the facilities referred to in paragraph (i) provided under the same terms and conditions, while the "holder" of an SVF is defined as the person who holds the stored value and makes payment for goods or services referred to in the foregoing definition of SVF. Under the PSOA we may not directly or indirectly, alone or together with any person over whom

we have control or influence, hold stored value in stored value facilities in excess of S\$30 million, unless we are an approved holder of a widely accepted SVF and an approved bank has undertaken to be fully liable for the stored value under such SVF. As a holder of an SVF, we are strongly encouraged to adopt and implement the standards set out in the Stored Value Facility Guidelines issued by the MAS, taking into consideration the nature, size and complexity of our SVF. We are required to make certain disclosures to our users in Singapore, and we are subject to certain restrictions on advertising.

The PSOA provides for the oversight of payment systems (being a funds transfer system or other system that facilitates the circulation of money, and includes any instruments and procedures that relate to the system), and matters connected therewith. Under the PSOA, the MAS has broad powers to require the parties involved to provide to the MAS all such information relating to the payment system as may be required by the MAS.

### United States

Various U.S. laws and regulations, including the Bank Secrecy Act and the USA PATRIOT Act, impose procedural and reporting requirements on financial institutions in the United States. Under these laws and regulations, financial institutions are broadly defined to include money services businesses such as money transmitters, check cashers, and providers and sellers of "prepaid access."

The Treasury Department's Financial Crimes Enforcement Network, or FinCEN, requires money services businesses that fall within its jurisdiction to maintain a written anti-money laundering program, file currency transaction and suspicious activity reports, and collect and retain certain customer and transactional information. Most money services businesses are also required to register with FinCEN.

The USA PATRIOT Act requires certain financial institutions in the United States to take actions to prevent use of the financial system to launder money or finance terrorist activities. For example, a financial institution must establish an anti-money laundering compliance program that includes the designation of a compliance officer, training of employees, adoption of internal policies and procedures to mitigate money laundering risks, and periodic audits. Money services business are also required to have policies and procedures for identifying and verifying the identity of their customers.

We believe that we are not a regulated money services business subject to these regulations because we fall within an exemption for arrangements that provide closed loop prepaid access to funds not exceeding US\$2,000 maximum value that can be associated with a prepaid device or vehicle on any day. However, it is possible that our closed-loop gift card and virtual credits service could be considered a financial product and that we could be deemed a financial institution subject to applicable U.S. federal or state regulation under certain interpretations of laws governing businesses such as money transmitters, check cashers, and providers and sellers of prepaid access. Although we do not believe we are subject to U.S. federal anti-money laundering regulations, we have implemented internal policies and procedures to mitigate money laundering risks.

#### Economic sanctions

The United States, and the member states of the European Union (the "EU") and the United Nations Security Council (the "UNSC") impose economic sanctions on certain countries, territories, governments, individuals and entities ("Sanctions"). The countries and territories targeted by comprehensive U.S. economic sanctions are, as of the Latest Practicable Date, Iran, Syria, Sudan, Cuba, North Korea and the territory of Crimea (the "Sanctioned Countries"). Sanctions generally also target individuals and entities located, organized or resident in a Sanctioned Country. In addition, the United States, the EU and the UNSC also administer selective list-based economic sanctions on specified individuals and entities that are designated on sanctions lists (such as the U.S. Specially Designated Nationals and Blocked Persons List and the European Union consolidated list of persons, groups and entities subject to European Union financial sanctions),

certain of which Sanctions also target entities controlled by and/or or owned 50 percent or more by, one or more individuals or entities named on a sanctions list. Individuals, governments, and entities that are targets of Sanctions are referred to collectively as "Sanctioned Targets."

In October 2016, we implemented certain solutions designed to screen our customers for sanctions alerts. In addition, we do not, and do not intend to, do business in any Sanctioned Country or with any counterparty that is a Sanctioned Target. To identify, monitor, and mitigate our exposure to Sanctions risks, our sanctions policy includes the following measures:

- with respect to sales to new distributors with which we enter into contracts, we conduct Sanctions screening on such persons to confirm that they are not Sanctioned Targets and where deemed appropriate, we will take steps to address that risk or decline to enter into a relationship with that distributor; and
- upon identifying material risks relating to Sanctions in our operations, we will seek appropriate advice from reputable external legal advisors.

Our distributors are not located in a Sanctioned Country and are not to our knowledge, having made due enquiry, Sanctioned Targets. We believe that we are not in violation of any Sanctions in connection with our activities in Russia, Belarus, Myanmar and Ukraine.

#### Health, safety and environmental matters

We are not subject to any significant health, safety or environmental risks. We do not operate any production facilities, as contract manufactures produce all of our devices. We also do not operate any transportation or storage facilities, as we engage third parties to transport and store our finished products.

To ensure compliance with applicable laws and regulations, from time to time, our human resources department would, if necessary and after consultation with our legal advisor, adjust our human resources policies to accommodate material changes to relevant labor and safety laws and regulations.

#### Non-compliance

During the Track Record Period and up to the Latest Practicable Date, there were no material breaches or violations of laws or regulations applicable to us which would have had a material adverse effect on our business or financial condition.

#### **Connected Transactions**

Mr. Lim Kaling is our non-executive Director and he indirectly holds 20% in the issued share capital of THX. THX is therefore our connected subsidiary under Rule 14A.16 of the Listing Rules. In the ordinary course of business, we have certain continuing connected transactions with THX in relation to certification of our products. As each of the applicable percentage ratios under the Listing Rules is, on an annual basis, expected to be less than 0.1% and fall within the de minimis threshold as stipulated under Rule 14A.76 of the Listing Rules, such continuing connected transactions with THX are exempt from the reporting, annual review, announcement and independent shareholders' approval requirements under the Listing Rules. We will comply with such reporting, annual review, announcement and independent shareholders' approval requirements in accordance with the Listing Rules if any of the percentage ratios exceeds the de minimis threshold as stipulated under Rule 14A.76 of the Listing Rules.

Other than disclosed above, there is no other continuing connected transaction between us and our connected persons.

# Awards and Recognition

We have received recognition for the quality and popularity of our products. Among many other awards, our hardware have won the "Best of CES" award at the Consumer Electronics Show, the world's largest consumer technology show, for an unprecedented seven years in a row (2011-2017). Some of the significant awards and recognition we have received are set forth below. In addition to awards, we have been consistently recognized by the media and our industry as an innovator in our space.

Award/Recognition	Year	<b>Awarding Institution</b>	Product
Best of CES — People's			
Voice	2011	Consumer Technology Association	Razer Switchblade (concept design)
Best of CES — People's	2012	Consumon Took aslam.	D
Voice	2012	Consumer Technology Association	Razer Project Fiona (concept design)
Best of Innovations Honoree — Gaming, Hardware and			
Accessories Category	2012	Consumer Technology Association	Razer Blade (systems device)
Best of CES — Best of Show .	2013	Consumer Technology Association	Razer Edge (systems device)
Best of CES — Best Gaming .	2013	Consumer Technology Association	Razer Edge (systems device)
Best of CES — People's			
Voice	2013	Consumer Technology Association	Razer Edge (systems device)
Best of CES — Best PC	2014	Consumer Technology Association	Razer Project Christine (concept design)
Best of CES — People's			
Choice	2014	Consumer Technology Association	Razer Nabu (peripherals device)
Best of CES — Best Gaming .	2015	Consumer Technology Association	Razer Forge TV (systems device)
Best of CES — People's			
Choice	2015	Consumer Technology Association	Razer Forge TV (systems device)
Best of CES — Best PC	2016	Consumer Technology Association	Razer Blade Stealth Ultrabook
Best of CES — People's			
Choice Award	2016	Consumer Technology Association	Razer Blade Stealth Ultrabook
Best of CES — People's			
Choice Award	2017	Consumer Technology Association	Razer Project Ariana (concept design)

# **BOARD OF DIRECTORS**

Our Board of Directors consists of 7 Directors, comprising 3 executive Directors, 1 non-executive Director and 3 INEDs. Our Board of Directors is responsible for and has general powers for the management and conduct of our business.

The table below sets forth certain information in respect of the members of the Board of Directors of our Company:

Name	Date of joining our Company	Age	Position/Title	Date of appointment	Roles and responsibilities
Mr. Min-Liang Tan	September 1, 2006	39	Chief executive officer	September 1, 2006	Mr. Tan is responsible for our overall
(陳民亮)			Creative director	September 1, 2006	strategic development and business operations. In
			Executive Director and Chairman	June 21, 2017	addition, he is in charge of directing and overseeing the design and development of all our products.
Mr. Khaw Kheng Joo	October 5, 2009	69	Chief operating officer	June 1, 2012	Mr. Khaw is responsible for
(許慶裕)		Executive June 21, 2017 Director	overseeing the operations and engineering aspects of the Company.		
Mr. Chan Thiong Joo	July 1, 2009	40	Chief financial officer	June 1, 2013	Mr. Chan is responsible for leading
Edwin (曾辰裕)			Executive Director	June 21, 2017	corporate strategic initiatives and financial related matters of our Company.
Mr. Lim Kaling	November 8, 2012	54	Non-executive Director	June 21, 2017	Mr. Lim is responsible for participating in decision-making in respect of major matters, such as strategy.
Mr. Gideon Yu	September 22, 2014	46	Independent Director	September 22, 2014 <sup>(1)</sup>	Mr. Yu is responsible for supervising and
			INED	October 31, 2017 <sup>(1)</sup>	providing independent judgment to our Board.
Mr. Chau Kwok Fun Kevin (周國勳)	June 21, 2017	57	INED	June 21, 2017 <sup>(2)</sup>	Mr. Chau is responsible for supervising and providing independent judgment to our Board.

Name	Date of joining our Company	Age	Position/Title	Date of appointment	Roles and responsibilities
Mr. Lee Yong Sun (李鏞新)	June 21, 2017	72	INED	June 21, 2017 <sup>(2)</sup>	Mr. Lee is responsible for supervising and providing independent judgment to our Board.

#### Notes:

- (1) Mr. Yu will be designated as an INED on October 31, 2017.
- (2) Appointment effective on October 31, 2017.

#### **Executive Directors**

Mr. Min-Liang Tan (陳民亮), aged 39, is a co-founder and a Director of our Company and has served as our chief executive officer since September 2006. Since September 2006, Mr. Tan has also served as our creative director and is responsible for directing and overseeing the design and development of all products of our Company. In June 2017, Mr. Tan was designated as an executive Director and was appointed as the Chairman of our Board.

Mr. Tan, who is an executive Director of the Company, will also continue to assume the responsibilities as the chief executive officer and chairman of the Board upon the Listing. Code provision A.2.1 of the Corporate Governance Code in Appendix 14 to the Listing Rules states that the roles of the chairman and chief executive should be separate and should not be performed by the same individual. The Board believes that Mr. Tan should continue to assume the responsibilities of the chief executive officer of the Company upon the Listing as this arrangement will improve the efficiency of the decision-making and execution process of the Company. The Company has put in place an appropriate check-and-balance mechanism through the Board and the INEDs. In light of the above, the Board considers that the deviation from Code provision A.2.1 of the Corporate Governance Code is appropriate in the circumstances of the Company.

Mr. Tan also holds positions in other members of the Group, namely as a director of Razer (Asia-Pacific) Pte. Ltd., Razer USA Ltd., Razer (Europe) GmbH, Jook, Inc., Razer Everglide Pte. Ltd., Razer Taiwan Co., Ltd. (台灣雷蛇有限公司), Razer Chengdu Pte. Ltd., Razer Korea LLC, Razer Online Pte. Ltd., OUYA Global Pte. Ltd., OUYA Publishing Inc., RazerVentures Holdings Pte. Ltd., ZVF2 Pte. Ltd., THX, THX Holdings Limited and ZVMidas Pte. Ltd., and the chief executive officer of Razer USA Ltd. and OUYA Publishing Inc.

Prior to our founding in 2005, Mr. Tan was an attorney at Rajah & Tann, a law firm in Singapore.

Mr. Tan obtained a bachelor's degree in law from the National University of Singapore in August 2002.

Mr. Khaw Kheng Joo (許慶裕), aged 69, has served as our chief operating officer since June 2012 and has also served as our executive Director since June 2017. From October 2009 to November 2009, Mr. Khaw served as our interim chief executive officer, and from February 2011 to May 2012, Mr. Khaw served as our consultant and interim chief operating officer.

From 2000 to 2001, Mr. Khaw was the president of Omni Electronics (later acquired by Celestica Inc. in 2001), a large electronic contract manufacturer in Asia. After the acquisition, Mr. Khaw served as senior vice president of Celestica Inc. until 2002. Mr. Khaw previously spent 26 years at Hewlett-Packard Company developing extensive experience in both technology and manufacturing operations. From 2002 to 2009, Mr. Khaw served as the chief executive officer as well as a member of the board of directors of MediaRing Ltd, a mobile VoIP, voice, data and computing services company. From 2005 to 2011, he served on the board of directors of SATS Ltd. Since 2011, Mr. Khaw has served on the resource panel for Credence Partners Pte. Ltd.. From 2011 to 2013, Mr. Khaw served on the board of directors of Multi-Fineline Electronix Inc.

Mr. Khaw obtained a diploma in electronic and communication engineering from Singapore Polytechnic in August 1973, a bachelor's degree in electrical and computer engineering from Oregon State University in June 1982 and a master degree in business administration from Santa Clara University in June 1987.

Mr. Chan Thiong Joo Edwin (曾辰裕), aged 40, has served as our chief financial officer since June 2013 and was appointed as our executive Director in June 2017. Mr. Chan previously served as our director of corporate finance from July 2009 to May 2011, our vice president of strategy and corporate finance from May 2011 to May 2013, and our Director from November 2012 to March 2015. Mr. Chan is also responsible for leading corporate strategic initiatives for our Company.

Mr. Chan also serves as a director in certain subsidiaries of our Company, namely RazerVentures Holdings Pte. Ltd., ZVF2 Pte. Ltd., THX, ZVF1 Pte. Ltd. and ZVMidas Pte. Ltd.

Mr. Chan has over 15 years of experience in finance and capital markets, including six years of financial reporting experience. Mr. Chan previously worked at global investment banks and a global hedge fund.

Mr. Chan obtained a bachelor's degree in accounting and finance with first class honours from the London School of Economics and Political Science in July 2001.

#### Non-executive Director

**Mr. Lim Kaling**, aged 54, has been our founding investor since May 2005 and has served as a member of our board of directors since November 2012. In June 2017, Mr. Lim was designated as a non-executive Director. Mr. Lim worked at SST as the chief executive officer and chairman from June 2012, as a director from November 2002 and as an executive officer from November 2005.

Mr. Lim has over 30 years of experience in private equity and as a seed investor. Mr. Lim was a founding investor of Premisys Communications Inc., a company listed on NASDAQ and was subsequently acquired by Zhone Technologies Pte Ltd. Mr. Lim served as a director of Premisys Communications Inc. from 1990 to 1996. Mr. Lim was also the founding investor of Lucasfilm Animation Singapore Pte Ltd. and has served as a director since 2004. Currently, Mr. Lim is the chairman of his 100-year old family business, Lim Teck Lee Pte Ltd., of which he remains a director today. Mr. Lim also sat on the board of directors of a joint venture company with Volvo, NSK Bearings (Malaysia) Sdn. Bhd. and Singapore Electrical Steel Services Pte Ltd.

Mr. Lim obtained a Bachelor of Science in business administration from the University of California, Berkeley in June 1983.

### **Independent non-executive Directors**

**Mr. Gideon Yu**, aged 46, has served as our independent Director since September 2014 and will be designated as our INED on October 31, 2017.

Mr. Yu has held numerous financial and executive management positions in the technology industry, including as chief financial officer of Facebook, Inc. (a company which was subsequently listed on the Nasdaq Stock Market (Stock Code: FB)) from 2007 to 2009, as chief financial officer of YouTube, LLC from 2006 to 2007 (which was purchased by Google, a company listed on the Nasdaq Stock Market (Stock Code: GOOG)), and in various leadership roles at Yahoo Inc. (a company listed on the Nasdaq Stock Market (Stock Code: YHOO)) from 2002 to 2006, as treasurer and senior vice president of finance.

Mr. Yu also has wide experience in other sectors. From 2000 to 2002, Mr. Yu was the chief financial officer of NightFire Software. In the period from 1993 to 1998, Mr. Yu held various positions at The Walt Disney Company (a company listed on the New York Stock Exchange (Stock Code: DIS)),

Hilton Worldwide Holdings, Inc. (also a company listed on the New York Stock Exchange (Stock Code: HLT)), and Donaldson, Lufkin & Jenrette (predecessor of Credit Suisse Group (a company listed on the SIX Swiss Exchange (Stock Code: CSGN) and the New York Stock Exchange (Stock Code: CS), respectively)). In addition, Mr. Yu was a general partner at Khosla Ventures from 2009 to 2011.

Currently, Mr. Yu is the co-owner of the San Francisco 49ers football team, a professional football team in the National Football League, where he previously served as its president from 2012 to 2014 and as chief strategy officer from 2011 to 2012. Mr. Yu has served as the founder, chairman and chief executive officer of EVA Automation Inc., a privately held technology and media company since 2014. In 2016, EVA Automation acquired Bowers & Wilkins Group, Ltd., and Mr. Yu has served as its executive chairman since the acquisition.

Mr. Yu obtained a bachelor's degree in industrial engineering and engineering management from Stanford University in June 1993. Mr. Yu also obtained a master's degree in business administration from Harvard Business School in June 1999. In 1989, he received the First Place Grand Award in Environmental Science at the 40th International Science and Engineering Fair.

Mr. Chau Kwok Fun Kevin (周國勳), aged 57, was appointed as our INED in June 2017. Mr. Chau's appointment shall become effective on October 31, 2017.

Mr. Chau began his career in 1982 with a U.S. bank in New York dealing in fixed income and derivative syndication and had been posted to the bank's London and Tokyo offices. In 1990, Mr. Chau set up his own real estate investment company in California, the United States, investing in real estate projects in Texas and California, Since 1996, Mr. Chau has been an independent non-executive director of the Tai Sang Land Development Limited (a company listed on the Stock Exchange (Stock Code: 89)). From 2005 to 2012, Mr. Chau was the executive vice chairman of Sincere Watch (Hong Kong) Limited (a company listed on the Stock Exchange (Stock Code: 444)) ("Sincere Watch Group"), during which he was responsible for the overall development of Sincere Watch Group's business, as well as the strategic planning and positioning and management of the Sincere Watch Group. Prior to joining the Sincere Watch Group, he was a principal officer of an investment company in Hong Kong dealing in real estates and the food and beverage industry in the PRC from 1993 to 1996. From 2008 to 2009, Mr. Chau served as director of the Tung Wah Group of Hospitals. Since 2012 and 2015 respectively, Mr. Chau has been the owner and principal of KRC Projects Limited, a private investment company, and a partner and director of Emagination Asia, a technology software company specializing in providing customisation solutions to businesses with ecommerce platforms.

Mr. Chau obtained a bachelor's degree in economics from Wesleyan University in Connecticut, the United States in June 1983.

Mr. Lee Yong Sun (李鏞新), aged 72, was appointed as our INED in June 2017. Mr. Lee's appointment shall become effective on October 31, 2017.

Mr. Lee has extensive experience in banking, accounting and finance. From 2001 to 2008, Mr. Lee was the non-executive director of Shangri-la Asia Limited (a company listed on the Stock Exchange (Stock Code: 69)). From 2000 to 2015, Mr. Lee was a director of China World Trade Center Company Limited (a company listed on the Shanghai Stock Exchange (Stock Code: 600007)). Mr. Lee was a director of Kerry Group Limited from 1992 to 2011. Mr. Lee has been a director of Kerry Holdings Limited since February 1976 and the vice chairman of Kerry Holdings Limited since December 1999.

Mr. Lee obtained a bachelor's degree in accountancy from the University of Singapore in June 1971. He has been a Fellow member of The Institute of Singapore Chartered Accountants, CPA Australia and The Association of Chartered Certified Accountants since August 2004, December 2004 and April 2006, respectively.

# SENIOR MANAGEMENT

Our senior management is responsible for the day-to-day management of our business. The table below shows certain information in respect of the senior management of our Company:

Name	Date of joining our Company	Age	Position/Title	Date of appointment	Role and responsibility
Min-Liang Tan (陳民亮)	September 1, 2006	39	Chief executive officer	September 1, 2006	Mr. Tan is responsible for our overall strategic development and business operations. In addition, he is in charge of directing and overseeing the design and development of all our products.
Khaw Kheng Joo (許慶裕)	October 5, 2009	69	Chief operating officer	June 1, 2012	Mr. Khaw is responsible for overseeing the operations and engineering aspects of the Company.
Chan Thiong Joo Edwin (曾辰裕)	July 1, 2009	40	Chief financial officer	June 1, 2013	Mr. Chan is responsible for leading corporate strategic initiatives and financial related matters of our Company.
Michael Dilmagani	October 1, 2005	61	Senior vice president, Global Sales and Marketing	March 1, 2011	Mr. Dilmagani is responsible for managing the sales and marketing team on a regional and product basis.
Choo Wei Pin (朱威炳)	January 8, 2015	45	Senior vice president, Corporate Development & General Counsel	February 1, 2017	Mr. Choo is responsible for overseeing corporate development and legal affairs of the Company.
			Joint Company Secretary	July 1, 2015	
Liu Siew Lan Patricia (廖秀蘭)	August 15, 2016	53	Chief customer officer	August 15, 2016	Ms. Liu is responsible for the Company's total relationship with and operations pertaining to our customers and people.

Mr. Min-Liang Tan (陳民亮) has served as our chief executive officer since September 2006. Please refer to the section headed "Executive Directors" above for the biography of Mr. Tan.

Mr. Khaw Kheng Joo (許慶裕) has served as our chief operating officer since June 2012. Please refer to the section headed "Executive Directors" above for the biography of Mr. Khaw.

Mr. Chan Thiong Joo Edwin (曾辰裕) has served as our chief financial officer since June 2013. Please refer to the section headed "Executive Directors" above for the biography of Mr. Chan.

**Mr. Michael Dilmagani**, aged 61, has served as our senior vice president of sales and marketing since March 2011. He also served as our vice president of sales in the United States from October 2005 to October 2006 and as our general manager and vice president of sales and marketing in the United States from October 2006 to January 2011.

Mr. Dilmagani received a masters degree in Business Administration from the University of San Francisco in December 1983.

Mr. Choo Wei Pin (朱威炳), aged 45, is our senior vice president, corporate development & general counsel. He joined Razer in January 2015 as vice president, legal and corporate development, was appointed as vice president, corporate development and general counsel in April 2016 and was appointed to his current role in February 2017. Mr. Choo has also been Company Secretary of the Company since July 2015.

Mr. Choo also serves as a director in certain subsidiaries of our Company, namely RazerVentures Holdings Pte. Ltd., ZVF1 Pte. Ltd. and ZVMidas Pte. Ltd.

Mr. Choo was admitted as an advocate and solicitor of the Supreme Court of the Republic of Singapore in May 1998 and has more than 15 years of experience as a legal practitioner. From 2008 to 2012, Mr. Choo served as assistant general counsel at Singapore Telecommunications Limited (a company currently listed on Singapore Stock Exchange (Stock Code: Z74) and previously listed on Australian Securities Exchange (Stock Code: SGT)). From 2012 to 2013, he was senior vice president, company secretary and head of legal and secretariat of CapitaMalls Asia Limited (a company previously listed on both Singapore Stock Exchange (Stock Code: JS8) and the Stock Exchange (Stock Code: 6813)), following which Mr. Choo served as senior vice president, legal of CapitaLand Limited until 2014.

Mr. Choo graduated from the University of Leicester with a bachelor's degree in law in May 1996 and completed the Master of Business Administration program at The Anderson School at the University of California, Los Angeles in June 2002.

Ms. Liu Siew Lan Patricia (廖秀蘭), aged 53, has served as our chief customer officer since August 2016 and was a consultant in Razer (Asia-Pacific) from 2012 to 2013.

Ms. Liu served in various leadership positions at Hewlett Packard for 15 years, including director of strategy and planning, vice president of volume direct business operations, director of total customer experience and quality, worldwide marketing manager, and worldwide learning products and localization manager. From 2013 to 2016, Ms. Liu was the managing director of Asia Pacific for Omega Engineering, part of Spectris plc, a precision instrumentation and controls company (a company listed on the London Stock Exchange (Stock Code: SXS)).

Ms. Liu graduated from the National University of Singapore with a bachelor of business administration in June 1986 and then obtained her executive diploma in directorship in June 2015 from the Singapore Management University.

For the business address of the senior management, please refer to the address of the corporate headquarters in the section headed "Corporate Information" in this prospectus.

Save as disclosed in this prospectus, none of our Directors and senior management hold any other positions within the Group.

Save as disclosed above, none of our Directors and senior management has been a director of any public company the securities of which are listed on any securities market in Hong Kong or overseas in the three years immediately preceding the date of this prospectus.

None of our Directors and senior management is related to other Directors and senior management.

### Directors' and Senior Management's Interests

Save as disclosed above, to the best of the knowledge, information and belief of our Directors having made all reasonable enquiries, there was no other matter with respect to the appointment of our Directors that needs to be brought to the attention of our Shareholders and there was no information relating to our Directors that is required to be disclosed pursuant to Rules 13.51(2)(h) to (v) of the Listing Rules as of the Latest Practicable Date.

As of the Latest Practicable Date, save for the interests in the Shares of Mr. Tan, Mr. Khaw Kheng Joo, Mr. Chan Thiong Joo Edwin, Mr. Lim Kaling and Mr. Gideon Yu, which are disclosed in the section headed "Appendix IV — Statutory and General Information" in this prospectus, none of our Directors held any interest in the Shares within the meaning of Part XV of the SFO.

### JOINT COMPANY SECRETARIES

Mr. Choo Wei Pin (朱威炳) and Ms. Chan Wai Ling (陳蕙玲) of Corporate Services of Tricor Services Limited ("Tricor") are our joint company secretaries. Please see the section headed "Directors and Senior Management — Senior Management" in this prospectus for the biography of Mr. Choo.

Ms. Chan Wai Ling, FCIS, FCS (PE), is a director of Corporate Services of Tricor, a global professional services provider specializing in integrated Business, Corporate and Investor Services. Ms. Chan has over 20 years of experience in the corporate secretarial field and has been providing professional corporate services to Hong Kong listed companies as well as multinational, private and offshore companies. Ms. Chan is a Chartered Secretary and Fellow of both The Hong Kong Institute of Chartered Secretaries ("HKICS") and The Institute of Chartered Secretaries and Administrators in the United Kingdom. Ms. Chan is a holder of the Practitioner's Endorsement from HKICS.

## COMPLIANCE ADVISOR

We have appointed Anglo Chinese Corporate Finance, Limited as our compliance advisor pursuant to Rule 3A.19 of the Listing Rules to provide advisory services to our Company pursuant to the requirements thereunder. Pursuant to Rule 3A.23 of the Listing Rules, the compliance advisor will advise us with due care and skill on a timely basis in the following circumstances:

- before the publication of any regulatory announcement (whether required by the Listing Rules or requested by the Stock Exchange or otherwise), circular or financial report;
- where a transaction, which might be a notifiable or connected transaction, is contemplated by our Company including share issues and share repurchases;
- where we propose to use the proceeds of the Global Offering in a manner different from that detailed in this prospectus or where our business activities, developments or results deviate from any forecast, estimate or other information in this prospectus; and
- where the Stock Exchange makes an inquiry of us regarding unusual movements in the price or trading volume of our Shares.

The term of this appointment will commence on the Listing Date and end on the date on which our Company complies with Rule 13.46 of the Listing Rules in respect of its financial results for the first full financial year commencing after the Listing Date and such appointment may be subject to extension by mutual agreement.

#### **BOARD COMMITTEES**

We have established the following committees in our Board of Directors: the Audit and Risk Management Committee, the Remuneration Committee and the Nomination Committee. The committees operate in accordance with terms of reference established by our Board of Directors.

# Audit and Risk Management Committee

The Company has established the Audit and Risk Management Committee with written terms of reference in compliance with Rule 3.21 of the Listing Rules and the Code of Corporate Governance and Corporate Governance Report in Appendix 14 to the Listing Rules. The Audit and Risk Management Committee consists of three INEDs, namely Mr. Chau Kwok Fun Kevin, Mr. Gideon Yu and Mr. Lee Yong Sun. The chairman of the Audit and Risk Management Committee is Mr. Chau Kwok Fun Kevin, an INED who holds the appropriate professional qualifications as required under Rules 3.10(2) and 3.21 of the Listing Rules. The primary duties of the Audit and Risk Management Committee are to assist our Board of Directors by providing an independent view of the effectiveness of the financial reporting process, internal control and risk management systems of our Group, overseeing the audit process and performing other duties and responsibilities as assigned by our Board of Directors.

#### Remuneration Committee

The Company has established the Remuneration Committee with written terms of reference in compliance with Rule 3.25 of the Listing Rules and the Code of Corporate Governance and Corporate Governance Report in Appendix 14 to the Listing Rules. The Remuneration Committee consists of two INEDs, namely Mr. Gideon Yu and Mr. Chau Kwok Fun Kevin, as well as one executive Director, namely, Mr. Tan. The Remuneration Committee is chaired by Mr. Gideon Yu, an INED. The primary duties of the Remuneration Committee include, but are not limited to, the following: (i) making recommendations to the Board of Directors on our policy and structure for all remuneration of Directors and senior management and on the establishment of a formal and transparent procedure for developing the policy on such remuneration; (ii) determining the specific remuneration packages of all Directors and senior management; and (iii) reviewing and approving performance-based remuneration by reference to corporate goals and objectives resolved by the Board of Directors from time to time.

### **Nomination Committee**

The Company has established the Nomination Committee with written terms of reference in compliance with the Code of Corporate Governance and Corporate Governance Report in Appendix 14 to the Listing Rules. The Nomination Committee consists of two INEDs, namely Mr. Lee Yong Sun and Mr. Chau Kwok Fun Kevin, as well as one non-executive Director, namely, Mr. Lim Kaling. The chairman of the Nomination Committee is Mr. Lee Yong Sun, an INED. The primary duties of the Nomination Committee include, without limitation, reviewing the structure, size and composition of the Board of Directors, assessing the independence of INEDs and making recommendations to the Board of Directors on matters relating to the appointment of Directors.

## COMPENSATION OF DIRECTORS AND SENIOR MANAGEMENT

Our Directors and senior management receive compensation in the form of salaries, allowances, bonuses, share based awards and other benefits-in-kind. We determine the salaries of our Directors and senior management based on their qualification, position and seniority.

The aggregate amount of remuneration (including salaries, discretionary bonuses, share based awards and other benefits) which were paid to our Directors for the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$2.0 million, US\$5.2 million, US\$12.1 million and US\$6.4 million, respectively. The aggregate amount of the Company's contributions to the Central Provident Fund on behalf of Mr. Tan in his capacity as a member of the senior management of the Company for each of the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately

US\$10,722, US\$10,371, US\$12,550 and US\$5,888, respectively. The aggregate amount of the Company's contributions to the Central Provident Fund on behalf of Mr. Khaw Kheng Joo in his capacity as a member of the senior management of the Company for each of the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$4,356, US\$4,575, US\$5,536 and US\$1,984, respectively. The aggregate amount of the Company's contributions to the Central Provident Fund on behalf of Mr. Chan Thiong Joo Edwin in his capacity as a member of the senior management of the Company for each of the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$10,722, US\$10,370, US\$12,549 and US\$4,464, respectively.

In addition to Mr. Tan's remuneration as disclosed above, our Shareholders have passed a resolution, subject to compliance with applicable laws and the entering into of a definitive Restricted Stock Unit Agreement between the Company and Mr. Tan pursuant to the terms of the 2016 Equity Incentive Plan, to grant Mr. Tan an aggregate of 370,995,351 RSUs (representing 370,995,351 underlying Shares). For details of the grants (including their vesting schedule), please see the section headed "Appendix IV — Statutory and General Information — A. Further Information About our Company — 4. Written Resolutions of the Shareholders Passed on October 25, 2017."

The remuneration payable to our Directors by us in respect of the financial year ending December 31, 2017 under arrangements in force at the date of this prospectus is estimated to be approximately US\$7.5 million.

Our Group's five highest paid individuals for the years ended December 31, 2014 and 2015 and for the six months ended June 30, 2017 included three, four, three and three Directors, respectively. The aggregate amount of remuneration (including salaries, discretionary bonuses, share based awards and other benefits), which were paid by our Company to such five highest paid individuals for the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$2.7 million, US\$7.6 million, US\$19.3 million and US\$11.8 million, respectively.

The aggregate amount of remuneration (including salaries, discretionary bonuses, share based awards and other benefits) which were paid to our senior management for the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$2.4 million, US\$5.8 million, US\$17.8 million and US\$9.8 million, respectively.

Save as disclosed in the section headed "Appendix I — Accountants' Report — 8. Directors' remuneration" and "9. Individuals with highest emoluments" in this prospectus for the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017, no amount was paid to our Directors or the five highest paid individuals, as inducement to join or upon joining our Company, or otherwise for services rendered in connection with the promotion or establishment of our Company. In addition, no compensation was paid to our Directors or past Directors for the same period in connection with the loss of office as a director of any member of our Group or of any other office in connection with the management of the affairs of any member of our Group. Further, there was no other arrangement under which a Director waived or agreed to waive any remuneration during the same period.

#### **Equity Incentive Plan**

In order to assist us in attracting, retaining and motivating our employees, directors and consultants who will contribute to the success of the Company, we have adopted the 2016 Equity Incentive Plan, pursuant to which we may grant awards to eligible participants. The principal terms of the 2016 Equity Incentive Plan and details of the RSUs which have been granted by our Company are summarized in the section headed "Appendix IV — Statutory and General Information — E. 2016 Equity Incentive Plan" in this prospectus.

# FINANCIAL INFORMATION

You should read the following discussion and analysis with our consolidated financial information, including the notes thereto, included in the section headed "Appendix I — Accountants' Report" in this prospectus. Our consolidated financial information has been prepared in accordance with IFRS, which may differ in material aspects from generally accepted accounting principles in other jurisdictions, including the United States.

The following discussion and analysis contain forward-looking statements that reflect our current views with respect to future events and financial performance. These statements are based on our assumptions and analysis in light of our experience and perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate under the circumstances. However, whether actual outcomes and developments will meet our expectations and predictions depends on a number of risks and uncertainties, many of which we cannot control or foresee. In evaluating our business, you should carefully consider all of the information provided in this prospectus, including the sections headed "Risk Factors" and "Business."

For the purpose of this section, unless the context otherwise requires, references to 2014, 2015, 2016 and the first half year of 2017 refer to our financial years ended December 31 of such years and the six months ended June 30, 2017, respectively. Unless the context otherwise requires, financial information described in this section is described on a consolidated basis.

#### **OVERVIEW**

We operate four business segments: (i) Peripherals, (ii) Systems, (iii) Software and Services and (iv) Others. At present, Peripherals primarily comprises the sale of gaming mice, keyboards, audio devices and mouse mats, Systems primarily comprises the sale of laptops, Software and Services comprises our *Razer Software Platform* and the recently launched *zGold*, while Others primarily comprises our next-generation products which remain in the development or early marketing phases. Revenue from Peripherals represented 87.1%, 88.3%, 76.2% and 66.9% of our total revenue for 2014, 2015, 2016 and the six months ended June 30, 2017, respectively. Revenue from Systems represented 12.9%, 11.6%, 23.1% and 31.4% of our total revenue for 2014, 2015, 2016 and the six months ended June 30, 2017, respectively. Revenue from Software and Services was immaterial during the Track Record Period.

While we continue to drive our hardware business, we also plan to drive our revenue by monetizing our *Razer Software Platform* by offering services to our users. Leveraging our passion and expertise for gaming, we aim to grow our market share by introducing new product offerings, which we believe can redefine the standards within each of our existing hardware segments, and by increasing our appeal among gamers and millennials through the introduction of new product offerings that cater to their gaming as well as general entertainment needs such as mobile devices and lifestyle audio. Please refer to the section headed "Business" in this prospectus for a detailed discussion of our business.

During the Track Record Period, our revenue increased from US\$315.2 million in 2014 to US\$392.1 million in 2016, representing a CAGR of 11.5%. From 2014 to 2016, our revenue increased from US\$135.2 million to US\$196.7 million in the Americas, from US\$96.6 million to US\$105.7 million in EMEA and from US\$83.5 million to US\$89.7 million in Asia Pacific including China. In 2016 and the six months ended June 30, 2017, we generated 76.2% and 66.9% of our revenue from gaming peripherals, respectively and 23.1% and 31.4% from gaming systems, respectively. We had a profit of US\$20.3 million in 2014, and our losses were US\$20.4 million and US\$59.6 million in 2015 and 2016, respectively. Our losses were US\$20.2 million and US\$52.6 million for the six months ended June 30, 2016 and 2017, respectively. Excluding the impact of share-based payments, a one-time settlement payment in 2015, expenses related to securities offerings, namely a contemplated offering in 2015 and this offering in 2017, and impairment of acquisition-related intangible assets in 2016, we had an adjusted profit of US\$20.3 million in 2014, and our adjusted losses were US\$6.2 million and US\$20.3 million in 2015 and 2016, respectively. Our adjusted losses were US\$20.2 million and US\$21.3 million for the six months ended June 30, 2016 and 2017, respectively. See "— Non-IFRS Measure: Adjusted Profit/(Loss)."

### FINANCIAL INFORMATION

### **Factors Affecting Our Performance**

We design our products around the performance-driven gamer lifestyle. Since our founding, we have been able to continuously innovate, develop and sell category-defining products. Razer began as a company focusing on premium gaming mice, and over the years we have successfully built product offerings to include fully customizable keyboards, audio devices, mouse mats, gaming console controllers and gaming laptops. Our financial performance depends on games industry trends such as the continued growth of the games industry and gamer population, the appeal of the gamer lifestyle and more generally the millennial lifestyle. Gamers and millennials also follow broader consumer lifestyle trends such as entertainment media, lifestyle devices and designer gear, which influence general demand for our products as well as the type and mix of products demanded by our target demographics. Substantially all of our revenue during the Track Record Period has been derived from sales from our Peripherals and Systems segments. Going forward, we expect Software and Services and Other segments to constitute an increasingly important part of our business. Our performance can be affected by the following company-specific factors:

#### Existing product offerings

#### Hardware

Since our founding, we have extended our gaming peripherals market leadership by introducing new, innovative and category-defining product lines that deliver a competitive edge for gamers (including in esports) while collaborating and having fun in an immersive gaming and digital entertainment experience, regardless of game content, genre or operating system. For instance, in 2017, we launched the *Razer Raiju*, a gaming console controller used with PS4 which is catered towards competitive play. By focusing on design and technology (for example, THX audio technology), we seek to improve on the performance and specifications of our devices to enhance the immersiveness of user experiences and also target the broader entertainment segment, given the convergence of games, music and movies.

By leveraging our global market leadership position in peripherals and our Razer ecosystem, we seek to extend our market share in this segment by continuing to innovate and introduce new premium gaming peripheral devices that cater to both the gaming segment and the broader entertainment segment, given the convergence of gaming, music and movies. We believe these new product launches will contribute to the broadening of our brand appeal and market share. Based on industry outlook, we expect our Peripherals segment to exhibit stable and continued growth with gross profit margin for the segment remaining robust and stable.

Systems is a relatively new product category for Razer. We approached the roll out of this category relying on our philosophy of uncompromising design, top-notch performance and premium user experience. We initially launched in the Americas while we continued to invest in broadening our systems offering in partnership with some of the world's leading technology companies, including Intel and NVIDIA, as well as our contract manufacturers to strategically ramp up our production capabilities. In 2016, we launched *Razer Blade Stealth* to round out our suite of three main product lines of laptops, namely *Razer Blade Stealth*, *Razer Blade* and *Razer Blade Pro*.

In 2017, we began scaling up the launch of our systems products outside the United States, where there was strong demand for our products by users who had previously not been able to purchase our systems due to the initial launch being primarily limited to the United States and through our direct sales channel. With our systems products in broader distribution than during the Track Record Period, we expect strong growth in our sales volume and revenue contribution from our systems in 2017 and going forward. Due to the launch of the *Razer Blade Stealth*, our Ultrabook, in 2016 which has lower gross profit margins than our *Razer Blade* and *Razer Blade Pro*, the gross profit margin for our systems business was 4.1% in 2014 and 4.8% in 2015, and decreased to 2.9% in 2016. The *Razer Blade Stealth* has lower gross profit margins because it is an entry-level product and is priced at a lower price point in order to be competitive. In the six months ended June 30, 2017 our systems business gross profit margin increased to 7.8%. As we continue to grow our systems business and experience an increase in sales volume, we believe that economies of scale will lead to further increases in our gross profit margin for our systems.

Having established ourselves as a leader in the gaming systems market, we believe that we are well positioned to significantly scale our systems business and expand our market share by significantly broadening the distribution and availability of our systems products across the globe.

## Software

We have invested and will continue to invest significant resources into the development of software applications and services for our users and their connected devices. Underlying our connected devices strategy is our *Razer Software Platform* which connects gamers and facilitates immersive interaction with leading proprietary, cloud-based software offerings, while at the same time keeping them engaged and building brand loyalty. These offerings include *Razer Synapse*, which allows users to access our software platform across devices and operating systems and *Razer Chroma*, which allows users to personalize their visual display with a spectrum of visual effects. Our *Razer Software Platform* also allows us to collect data (such as gaming performance metrics, user behavior data and gameplay preferences) to obtain an in-depth understanding of our user base through analytics, which allows us to make tailored recommendations to gamers and receive feedback which allows us to design better products and services in the future. While we generally have not and do not expect to charge our users for using our software platform, continued investment in our software platform is vital to our ecosystem as software offerings bring users to our ecosystem, keep them engaged and allow us additional monetization opportunities. We had over 35 million registered users as of June 30, 2017.

#### Services

We continually seek to leverage on our proprietary insights into user behavior and preferences to create services for our user base. In March 2017, we launched our *zGold* virtual credits service, which allows gamers to purchase *zGold* and exchange it for digital content and items across various partner platforms. Users store their *zGold* in e-wallets which we call *zVault*. More than 2.1 million *zVault* e-wallets have been registered to date. Our content-neutral position allows us to partner with a variety of game publishers to secure wide-ranging content, currently over 2,500 online games, to offer our users. In May 2017, we made a strategic investment in and entered into an arrangement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "*zGold-MOLPoints*." At the same time, we have announced a partnership with CK Hutchison's Three Group to distribute *zGold* in Hong Kong and Europe.

In expanding our content offerings and geographical reach through partnerships, we believe we are in a strong position to grow *zGold* by engaging our current users and attracting those currently using other payment methods or virtual credits services. *zSilver* encourages customers to buy digital content and items with *zGold* and use the *Razer Software Platform*, thereby building customer loyalty and improving user engagement.

We expect our Services segment to incrementally contribute to the profitability of our ecosystem through the further monetization of our software platform. Gross profit margins for our Services segment tend to be significantly higher than our Hardware segment.

#### Others

Given the rapid growth of the gamer and millennial lifestyle in recent years and the expected future growth of this segment, we see opportunities to develop new categories of products and services for these users, which may include gear, accessories and energy drinks. We believe that our strategy of expanding into new entertainment verticals that appeal to both gamers and millennials will not only reinforce the Razer brand as core to the lifestyle of gamers, but will also create a strong brand awareness for Razer among the wider millennial population.

## New product categories

We continue to leverage on the strength of our brand, sales and global operations to venture into new product categories. We believe Razer's distinct combination of brand, ecosystem and global leadership puts us in a strong position to address future market opportunities across many entertainment and lifestyle verticals such as mobile devices, audiovisual technology, livestreaming and broadcasting technology and services and digital transaction-related services. We believe that we are able to identify many yet to be defined or under developed market opportunities, including software and lifestyle categories that gamers and millennials may desire. We intend to continue exploring specific, under-addressed gamer needs and introducing new products and services that optimize performance, design and other attributes desired by gamers.

For example, as gamers are increasingly playing games on mobile devices and given the increase in screen-time, we see the opportunity to increase our interaction with our target users through our ecosystem. The acquisition of certain assets of San Francisco-based mobile phone manufacturer, Nextbit Systems Inc. in 2017, was to accelerate our mobile device offering. We currently plan to launch our first mobile device in the fourth quarter of 2017. See "Business — Our Business — Others — Mobile Device."

These new categories will incur start-up investments costs for the first few years prior to generating revenue, where we may experience low gross margins initially until sales volume reaches economies of scale for both the production and marketing of new products. For instance, our Systems category is expected to reach economies of scale in the near-term. For our software services offerings, we continue to invest in certain services which may not yet be generating revenue. For our mobile related investments, we do not expect to achieve profitability in this product area in the next few years. However, in the longer term, as we gradually scale up our mobile devices business and our sales volume generates economies of scale, we expect this product area to become profitable.

## Additional monetization of our integrated hardware and software platform through new services

We continually seek to leverage on our proprietary insights into user behavior and preferences to create services for our users. In March 2017, we launched zGold. In addition, we plan to develop more service offerings and create more monetization opportunities. Relative to our hardware revenue, we are at an early stage of revenue generation for our software and services, and our future business and financial performance will be significantly affected by the effectiveness of the implementation of our future monetization strategy.

# Product mix and pricing

The pricing and costs of our products directly impact our gross margin and may impact sales volumes. We design our products with the aim of delivering a superior user experience which allows us to offer a market leading value proposition to gamers. We rely on our experience in design to ensure that our products can be manufactured in a viable, cost-effective manner while meeting the demanding needs of our users.

Our sales product mix also impacts our revenue and gross margins as our ecosystem of product offerings continues to evolve. Gross margins for different categories of hardware and services may differ significantly due to differences in product features, selling prices, component and manufacturing costs. We frequently introduce new lines of products to refresh existing product categories or to create entirely new product categories that will only see gross margin improvements with time and as we achieve economies of scale.

## Our sales channels and global reach

The mix of distributors, retailers and direct sales can impact our revenue and gross margins. Gross margins differ across different sales channels due to varying costs of selling and distributing goods and services through these channels. As of June 30, 2017, our products are sold in 65 countries through 89 distributors and more than 24,000 offline retail outlets and 99 online platforms. As part of our online to offline, or O2O, strategy, we intend to improve the reach and efficiency of our existing sales channels and increase our direct sales capabilities, including new *RazerStores* across geographic regions going forward. We believe our strategy to increase direct sales will help to improve our margins and give us more control in broadening the reach of our brand to consumers directly. In addition, we work with industry and retail partners whose software, digital and ecommerce platforms have become alternative sales channels for us to reach out directly to our target consumers globally.

We derived approximately 50.1% and 48.8% of our revenue from the Americas, 27.0% and 28.2% from EMEA, 10.2% and 11.6% from Asia Pacific ex-China and 12.7% and 11.4% from China in 2016 and the six months ended June 30, 2017, respectively. Going forward, we expect to grow our global distribution network, expanding into new geographies and markets that present compelling growth opportunities, such as China. We believe China presents a significant expansion opportunity, as it only accounted for 12.7% of our revenue in 2016 while the China games market is expected to grow from US\$24.6 billion in 2016 to US\$34.7 billion in 2021. In addition, we plan to expand our presence in Europe and in emerging markets such as Latin America.

#### Cost of sales

Our cost of sales primarily consists of the cost of finished products from our third-party contract manufacturers (which are generally responsible for procuring the component parts for such products), warranty expenses, shipping and handling costs, inventory obsolescence and depreciation of tooling assets. For instance, the depreciation of tooling assets negatively impacts gross margins more significantly when a product is newly launched than in subsequent years.

We strive to optimize our manufacturing costs, which make up a substantial majority of our cost of sales. Our manufacturing costs are heavily dependent on the cost of raw materials and components used in our products and the efficiencies of our contract manufacturers and component suppliers, which are largely beyond our control. Our ability to influence manufacturing costs depends on the tenure of our relationship and the relative scale of our business with these contract manufacturers and suppliers.

# Research & development

Our research and development expenses have increased over the Track Record Period as we continue to develop and improve our products and services. In 2014, 2015, 2016 and the six months ended June 30, 2017, our research and development expenses were US\$23.6 million, US\$29.8 million, US\$52.2 million and US\$36.2 million, respectively. In 2017, we have begun to incur research and development expenses as part of our plan to launch our first mobile device in the fourth quarter of 2017. We have strong research and development and design capabilities with a dedicated global research and design team consisting of 307 personnel as of June 30, 2017 across our research and development facilities in Chengdu, San Francisco, Shenzhen, Singapore and Taiwan, compared to 291 personnel as of June 30, 2016. We have hired and intend to continue to hire additional engineers, designers, product managers and other personnel with specific technology expertise. As we continue to develop new products and services and our user base grows, we expect to continue to increase capital expenditure and expenses associated with our ecosystem. Such capital expenditure and expenses include costs associated with research and development facilities which may impact our results of operations and financial condition.

## Acquisitions, investments and strategic alliances

We take a holistic and coordinated approach in making investments, selecting acquisition targets and forging partnerships so as to enhance and expand the market share of our integrated hardware, software and services ecosystem, develop new verticals in the gaming and digital entertainment industry and continue to increase our appeal among millennials who may not currently be gamers but are increasingly interested in and influenced by gaming and high-performance technology.

In 2016, we acquired assets from SST, for the development of high-end audio and visual set-ups relative to spatial designs. We believe the THX business will improve our ability to deliver premium audiovisual products and will better enable us to provide well-rounded entertainment products and services given the convergence of gaming, music, and video. We have thus far leveraged the THX acquisition to introduce the THX certified *Razer Blade Pro*, which is the world's first THX certified laptop device.

We have recently begun to collaborate with different partners as part of our strategy to potentially enter the mobile devices market. We are currently in the final development stages of our first mobile device which will be Android-based. Our device will have connectivity to our unique Razer ecosystem of hardware, software and services, and will be optimized for mobile gaming and digital entertainment purposes. We are targeting to launch our first mobile device in the fourth quarter of 2017, initially in the United States and Europe. Our mobile device strategy has been supported by our acquisition or collaboration in content, development and distribution.

- Content. The purchase of assets of OUYA Inc. in 2015 has provided us with access to OUYA Inc.'s gaming content catalogue and Android-based software assets, all of which are beneficial to our mobile devices strategy as well as to our software and services businesses.
- Development. In 2017, we acquired certain assets of San Francisco-based mobile phone manufacturer Nextbit Systems Inc., and hired key management and engineering personnel to accelerate our mobile devices strategy. Together with the hiring of key personnel from other companies including engineers from OUYA Inc., we currently possess strong capabilities in product design and software development necessary to develop our first mobile device.
- Distribution. Recently, we announced a strategic alliance with Three Group, the mobile telecommunications division of CK Hutchison, under which we plan to distribute, along with our existing distributors and other partners, our mobile devices in their key markets upon launch.

See "Business — Our Business — Others — Mobile Device" for more information.

We are continually looking into opportunities to expand the reach of our services offering, *zGold*. We entered into an arrangement with MOL Global, which has a wide distribution network for virtual credits in Southeast Asia, whereby their virtual credits, MOLPoints, were rebranded as "*zGold-MOLPoints*." Our strategic alliance with Three Group also includes plans for them to distribute *zGold* in Hong Kong and Europe.

We plan to continue to acquire, invest in and collaborate with businesses and assets that are complementary to our business segments. Such acquisitions, investments and collaborations may impact our results of operations and financial condition, depending on the amount involved, time and costs associated with integrating acquired companies and the performance of the companies in which we invest, which we acquire or with which we collaborate. See "Risk Factors — Risks Relating to our Business and Industry — Acquisitions, investments and strategic alliances and partnerships could adversely affect our business and results of operations."

# Seasonality

Our revenue and operating results have followed seasonal trends in the past which are likely to continue. In particular, we typically have higher sales during the second half of each year which we believe is primarily due to a concentration of shopping during the year-end holiday season.

## Share-based compensation

In 2016, we made initial grants under the 2016 Equity Incentive Plan which led to a spike in our operating expenses. We will continue to incur expenses in connection with these initial grants over the next three years, and will incur additional expenses to the extent that additional RSUs are granted in the future. See "— Critical Accounting Policies, Estimates and Judgments — Share-based compensation" and "— Description of Selected Income Statement Line Items — Operating Expenses."

#### CRITICAL ACCOUNTING POLICIES, ESTIMATES AND JUDGMENTS

Our financial statements and related disclosure have been prepared in conformity with IFRS. The preparation of our financial statements requires that we make judgments, estimates and assumptions that affect reported amounts of assets, liabilities, net sales and expenses and the disclosure of contingent assets and liabilities. Actual results could be significantly different from these estimates. Our management continually evaluates such estimates, assumptions and judgments based on past experience and other factors, including industry practices and expectations of future events that are believed to be reasonable under the circumstances. There has not been any material deviation between our management's estimates or assumptions and actual results, and we have not made any material changes to the estimates or assumptions during the Track Record Period. We do not expect any material changes in these estimates and assumptions in the foreseeable future. We consider an accounting policy critical if it: (i) requires management to make judgments and estimates about matters that are inherently uncertain; and (ii) is important to an understanding of our financial condition and operating results. We believe the following accounting policies are most critical to our business operations and to an understanding of our financial condition and results of operations, and reflect the more significant judgments and estimates used in the preparation of our consolidated financial statements.

# **Revenue Recognition**

## Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of estimated product returns, and expected payments for cooperative marketing arrangements and pricing programs (if any). We recognize revenue when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continual managerial involvement with the goods and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognized as a reduction of revenue as the sales are recognized. The timing of transfer of risks and rewards varies depending on the individual terms of the contract of sale.

## Royalty income

We recognize revenue from licensing arrangements when earned, estimable and realizable. We generally recognize royalty revenue when it is reported to us by its licensee, which is generally one quarter in arrears from the licensee's sales of licensed products. Royalty payments associated with our THX quality assurance licensing business are one form of income recognized as royalty income.

#### Rendering of services

We recognize revenue from services contracts ratably over the service periods. We defer revenue when we receive payment in advance of the fulfilment of the performance of services. We sell extended warranties at our online store and record deferred revenue upon the sale of an extended warranty. Such revenue is deferred and recognized over the period of an extended warranty. All goods and services taxes collected from customers and remitted to governmental authorities are accounted for on a net basis and therefore excluded from revenue in the consolidated statements of comprehensive income.

#### Customer programs

We recognize an allowance for product returns and customer incentive programs. Market conditions and product transitions determine the need for such programs. In addition, when we update these estimates to reflect the prevailing business conditions, we may have to recognize additional adjustments to revenue.

Estimates of expected future product returns are recognized at the time of sale as a reduction to revenue based on analyses of historical return trends by geographical region and other relevant customer and product information. Returns trends are influenced by product life cycle status, new product introductions, market acceptance of products, sales levels, the type of customer, product quality issues and other factors.

Allowance for customer incentives are recognized as a reduction in revenue at the later of the date on which we sell the product or the date on which the program is offered. Estimates of required allowances are determined based on negotiated terms and consideration of historical experience.

#### **Product Warranties**

Most of our products are covered by warranties for periods ranging from six months to two years. We accrue a liability for estimated costs of warranties which are charged to cost of sales at the time the related revenue is recognized. Our estimation of costs to fulfill our warranty obligations is based on historical experience and expectations of future conditions. In certain cases we have recourse to the third-party manufacturers of our products for replacement or repair of the defective products. We give consideration to amounts that have been historically recoverable from our third-party manufacturers in estimating our warranty liabilities. We regularly reevaluate our estimates to assess the adequacy of our accrued warranty liabilities and adjust the amounts as necessary. If actual product failure rates or repair costs differ from estimates, revisions to the estimated warranty liabilities in the period of evaluation would be required and could materially affect our results of operations.

# **Share-based Compensation**

Our Directors and Shareholders approved the 2016 Equity Incentive Plan in 2016 (which was further amended in October 2017), which is a share-based incentive plan designed to reward, retain and motivate our employees. Restricted Stock Units ("RSUs") were granted to certain employees, consultants and our Directors in 2016. Share-based compensation expense relating to awards granted to employees and directors is recognized on a graded acceleration vesting amortization method over the applicable service period. Share-based compensation expense relating to awards granted to consultants are recognized on a straight-line basis over the applicable service period.

In terms of the RSUs awarded to employees and directors, the total amount to be expensed is determined by reference to the fair value of the RSUs granted:

- Including any market performance conditions;
- · Excluding the impact of any service and non-market performance vesting conditions; and
- Including the impact of any non-vesting conditions.

In terms of RSUs to consultants, the total amount to be expensed is determined by reference to the fair value of the services unless that fair value cannot be estimated reliably. In such cases, the expenses will be measured indirectly by reference to the fair value of the RSUs granted at the date when such consultants render services.

In 2016, we made initial grants under the 2016 Equity Incentive Plan and US\$38.5 million was reflected in our operating expenses for 2016. In the six months ended June 30, 2017, US\$26.1 million was reflected in our operating expenses for the initial grants in 2016 and additional grants in 2017. Such grants will continue to be recorded as an expense over the respective vesting periods. We may make additional future grants under the plan.

## **Business Combinations and Goodwill**

Business combinations are accounted for using the acquisition method. The consideration transferred for a business combination is measured at the acquisition date fair value which is the sum of acquisition date fair value of assets transferred by us and equity interests issued by us in exchange for control of the acquiree. For non-controlling interests that are present ownership interests and entitle their holders to proportionate share of the acquiree's net assets in the event of liquidation, we elect on a transaction-by-transaction basis whether to measure them at fair value, or at the non-controlling interests' proportionate share of the recognized amounts of the acquiree's identifiable net assets. All other non-controlling interests are measured at acquisition-date fair value, unless another measurement basis is required by IFRS. Costs related to the acquisition, other than those associated with the issue of debt or equity securities, are expensed as incurred. If a business combination is achieved in stages, the previously held equity interest is re-measured to fair value at the acquisition date (i.e. the date we obtain control) and any resulting gain or loss is recognized in profit or loss.

The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. We have acquired purchased technology assets, patents, trademarks and customer relationships as part of business combinations.

The useful lives of patents range from 10 to 12 years. Patents acquired in connection with the Group's acquisition of business from SST had legal lives of approximately 12 years at the time of acquisition and were estimated to have 12 years of economic useful lives. This was based on an external valuation on the acquisition date and the Company's assessment of the rate of technology migration and expected period over which economic benefits can be derived from applying the underlying technology to its products. Patents acquired in connection with the Nextbit acquisition had legal lives of approximately 17 years at the time of acquisition and were estimated to have remaining economic useful lives of 10 years. This was based on the Company's expected period over which economic benefit can be derived from the existing technology in the absence of further development and enhancement. This is also in line with the life cycle of phone system-related technology available in the market.

Goodwill is initially measured at cost, being the excess of the aggregate fair value of consideration transferred, plus the recognized amount of any non-controlling interests in the acquire, plus the fair value of any pre-existing equity interest in the acquire (for a business combination achieved in stages) less the identifiable net assets acquired and liabilities assumed. If the excess is negative, the difference is recognized in profit or loss as a gain on bargain purchase. After initial recognition, goodwill is measured at cost less any accumulated impairment losses.

## Impairment of Non-Financial Assets (Including Goodwill)

The carrying amounts of our non-financial assets are reviewed at the end of each reporting period to determine whether there are any indications of impairment. If any such indication exists, an impairment test is performed to estimate the asset's recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest level cash generating units (CGUs) for which there are separately identifiable cash flows. Intangible assets that have indefinite useful lives or that are not yet available for use, are tested for impairment annually, regardless of whether there are any indications of impairment. At the end of each reporting period, non-financial assets (other than goodwill) that suffered an impairment loss in previous reporting periods are reviewed to assess whether impairment losses previously recognized should be reversed.

Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to a CGU or group of CGUs that are expected to benefit from the synergies of the business combination. Impairment is determined by assessing the

recoverable amount of the CGU or CGUs to which the goodwill relates. Where the recoverable amount of the CGU or CGUs is less than the carrying amount, an impairment loss is recognized. Impairment losses recognized for goodwill are not subject to reversal in a subsequent period.

Our annual goodwill impairment analysis, which we performed at the end of 2016, resulted in an impairment charge for goodwill related to the acquisition of Razer Chengdu Pte. Ltd within the Software segment as discussed in Note 13 to the Accountant's Report in Appendix I in this prospectus. Based on the impairment analysis for trademarks (which was assessed to have an indefinite useful life) in 2016 and THX CGU in 2017, no impairment was identified in the respective periods. The recoverable amount of the CGU is based on its value in use calculations. Key assumptions used in the estimation of recoverable amounts are set out below. These assumptions have taken into account historical data from internal and external sources where relevant and management's latest expectation for market development. For instance, the pre-tax discount rate represents the current market assessment of the risks specific to the asset/CGU. Our average growth rate takes into account projected cash flows from the existing certification business, new revenue streams arising from the deployment and commercialisation of a proprietary audio technology, as well as new technology applications in our expansion into mobile devices and consumer electronics. We believe the assumptions and estimates used reflect our best estimates and are reasonable.

In percent	At December 31, 2016
Pre-tax discount rate	16
Terminal value growth rate	3
Budgeted revenue growth rate (average of financial forecasts period)	26

Management adopted the same key assumptions in their impairment assessment at December 31, 2016 as those adopted in the valuation performed on the acquisition date of business from SST on October 5, 2016, as there were no significant changes during that period in the underlying internal and external factors that would affect the valuation of the assets acquired from SST including the trademarks. As such, any adverse change in any of the above key assumptions would result in an impairment to the trademarks.

In percent	At June 30, 2017
Pre-tax discount rate	20
Terminal value growth rate	0
Budgeted revenue growth rate (average of financial forecasts period)	58

If the discount rate rose to 25% or budgeted revenue growth rate (average of financial forecasts period) decreased to 56%, the recoverable amount of the THX CGU would be approximately equal to its carrying amount. Except for these, any reasonably possible changes in the other key assumptions used in the value-in-use assessment model would not affect management's view on impairment at June 30, 2017.

The following table illustrates the effects on the recoverable amounts of THX's trademarks and THX CGU as of December 31, 2016 and June 30, 2017, respectively from the changes in two key assumptions, i) pre-tax discount rate and ii) budgeted revenue growth rate, in the estimation of recoverable amounts for the purposes of the impairment assessments of THX's trademarks and THX CGU.

At December	31, 2016	At June 30, 2017				
Pre-tax discount rate	% change on the recoverable amount	Pre-tax discount rate	% change on the recoverable amount			
21.0%	-33%*	25.0%	-21%			
18.5%	-19%*	22.5%	-11%			
16.0%	0%	20.0%	0%			
13.5%	29%	17.5%	13%			
11.0%	79%	15.0%	27%			

At December	31, 2016	At June 30, 2017				
Budgeted revenue growth rate	% change on the recoverable amount	Budgeted revenue growth rate	% change on the recoverable amount			
31.4%	14%	63.2%	41%			
28.9%	7%	60.7%	20%			
26.4%	0%	58.2%	0%			
23.9%	-10%*	55.7%	-19%			
21.4%	-21%*	53.2%	-38%*			

<sup>\*</sup> The estimated recoverable amounts of THX's trademarks and THX CGU as of December 31, 2016 and June 30, 2017 respectively under these scenarios would be below the corresponding carrying amounts. As such, any material adverse changes in the key assumptions as noted above could cause an impairment loss to be recognized in our consolidated financial statements.

#### **Income Taxes**

We operate in multiple jurisdictions and our profits are taxed pursuant to the tax laws of these jurisdictions. Our effective income tax rate may be affected by changes in or interpretations of tax laws in any given jurisdiction, utilization of net operating loss and tax credit carryforwards, changes in the jurisdictional mix of income and expenses, and changes in management's assessment of matters such as the ability to realize deferred tax assets. As a result of these considerations, we must estimate income taxes in each of the jurisdictions in which we operate. This process involves estimating current tax exposure together with assessing temporary differences resulting from different treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are included in the consolidated balance sheet. We recognize deferred tax assets in the amount which is probable to be realized.

For each reporting period, we must evaluate our deferred tax assets to determine whether it is probable that they will be realized. In determining whether it is probable that the deferred tax assets will be realized, we assess the likelihood that we will be able to recover our deferred tax assets using historical levels of income, estimates of future income, future reversal of existing taxable temporary differences, taxable income in carryback years and tax planning strategies. Our estimates of future income include our internal projections and various internal estimates and certain external sources which we believe to be reasonable but that are unpredictable and inherently uncertain. We also consider the jurisdictional mix of income and loss, changes in tax regulations in the period the changes are enacted and the type of deferred tax assets and liabilities. In evaluating whether it is probable that our deferred tax assets will be realized, we use judgment in considering the cumulative effect of negative and positive evidence and the weight given to the potential effect of the evidence.

We make certain estimates and judgments about the application of tax laws, the expected resolution of uncertain tax positions and other matters surrounding the recognition and measurement of uncertain tax benefits. We recognize tax benefits from uncertain positions only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities. In the event that uncertain tax positions are resolved for amounts different than our estimates, or the related statutes of limitation expire without the assessment of additional income taxes, we will be required to adjust the amounts of the related assets and liabilities in the period in which such events occur.

Such adjustments may have a material impact on our income tax provision and our results of operations.

#### DESCRIPTION OF SELECTED INCOME STATEMENT LINE ITEMS

#### Revenue

Our revenue is measured at the fair value of the consideration received or receivable, net of estimated product returns, and expected payments for cooperative marketing arrangements and pricing programs (if any). We generate revenue from four business segments: (i) Peripherals, (ii) Systems, (iii) Software and Services and (iv) Others. The following table sets forth our segment revenue by amount and as a percentage of our revenue for the periods presented.

	F	or the	Year Ende	d Decei	nber 31,		For th	ne Six M June	Ionths End	ded
	2014		2015		2016		2016 (unaudited)		201	7
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%
			(	in thous	sands, exce	ept perc	entages)			
Segment Revenue:										
Hardware										
Peripherals	274,560	87.1	282,392	88.3	298,626	76.2	122,456	80.2	132,464	66.9
Systems	40,624	12.9	37,085	11.6	90,697	23.1	29,423	19.3	62,296	31.4
Software and Services	63	0.0	148	0.1	95	0.0	64	0.0	110	0.1
Others			81	0.0	2,681	0.7	738	0.5	3,134	1.6
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0

We are a global company with an established footprint in the games industry and have a diversified revenue base. The following table sets forth our revenue by geographic region by amount and as a percentage of our revenue for the periods presented.

	For the Year Ended December 31,						For the Six Months Ended June 30,			
	2014		2015		2016		2016 (unaudited)		2017	
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%
			(1	in thous	sands, exce	ept perc	entages)			
Geographic Region:										
Americas	135,189	42.9	135,351	42.3	196,661	50.1	76,994	50.4	96,701	48.8
EMEA	96,605	30.6	102,223	32.0	105,712	27.0	40,508	26.5	55,895	28.2
Asia Pacific (ex-China) .	38,939	12.4	37,175	11.6	39,977	10.2	16,825	11.0	22,755	11.6
China	44,514	14.1	44,957	14.1	49,749	12.7	18,354	12.1	22,653	11.4
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0

We sell our products (i) through a global distribution network of distributors (which distribute or sell to our three *RazerStores* in Bangkok, Manila and Hong Kong), (ii) through physical and online retailers, and (iii) directly to customers through our directly managed *RazerStores* in San Francisco, Shanghai and Taipei and our online store, <u>www.razerstore.com</u>. Our products are sold both online and in physical stores. The following table sets forth our revenue by sales channel by amount and as a percentage of our revenue for the periods presented.

		For the	Year Ende	For the Six Months Ended June 30,						
	2014 20		2015	015 2016			2010 (unaudi	-	2017	
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%
				(in thou	sands, exce	pt perce	ntages)			
Sales Channel:										
Distributors	187,193	59.4	192,697	60.2	197,502	50.3	78,910	51.7	88,769	44.8
Retailers	96,101	30.5	85,549	26.8	109,308	27.9	40,968	26.8	63,782	32.2
Direct Sales	31,953	10.1	41,460	13.0	85,289	21.8	32,803	21.5	45,453	23.0
Total	315,247	100.0	319,706	100.0	392,099	100.0	152,681	100.0	198,004	100.0

*Peripherals*. We generate a significant majority of our revenue from the sale of Peripherals, which primarily comprises the sale of high-precision mice, fully customizable keyboards, audio devices and gaming console controllers. We have several lines of Peripheral devices with different designs which are typically priced as a premium category of products. For example, the current MSRP of our mice range from US\$49.99 to US\$149.99, our keyboards from US\$69.99 to US\$169.99 and our audio devices from US\$49.99 to US\$299.99. The following table sets forth our revenue, the number of units sold and ASP for Peripherals for the periods presented.

	For the Ye	ear Ended Dec	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Revenue (US\$ in					
thousands)	274,560	282,392	298,626	122,456	132,464
Number of Units Sold	6,749,866	6,825,509	7,407,528	2,971,379	3,052,022
ASP (US\$)	40.7	41.4	40.3	41.2	43.4

We launch new Peripheral devices as we develop new and exciting products to target the high-end gaming community. We set the price of our Peripherals based on product features, the cost of components and materials, anticipated demand for new models, changes in the mix of sales channels, historical sales volumes of previous models and the price of devices with similar features and functionalities launched by our competitors, among other considerations.

Systems. The other major component of our hardware revenue comes from the sale of Systems, which primarily comprises the sale of premium gaming laptops. We currently have three lines of laptops, namely Razer Blade Stealth, Razer Blade and Razer Blade Pro, the prices of which are set based on product features, the cost of components and materials, anticipated demand for new models, changes in the mix of sales channels, historical sales volumes of previous models and the price of devices with similar features and functionalities launched by our competitors, among other considerations. The current MSRP of our three lines of laptops range from US\$999.99 to US\$4,899.99. The following table sets forth our revenue, number of units sold and ASP for each of our three lines of laptops for the periods presented.

Razer Blade Stealth	For the Yea	nr Ended Decei	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Revenue (US\$ in					
thousands)	_	_	36,030	14,800	14,289
Number of Units Sold	_	_	31,816	12,700	11,730
ASP (US\$)	_		1,132	1,165	1,218

Razer Blade	For the Yea	nr Ended Dece	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Revenue (US\$ in					
thousands)	28,535	30,116	45,597	13,110	37,117
Number of Units Sold	14,799	14,745	23,701	6,766	19,278
ASP (US\$)	1,928	2,042	1,923	1,938	1,925

Razer Blade Pro	For the Yea	ır Ended Dece	mber 31,	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017	
Revenue (US\$ in						
thousands)	12,244	6,546	4,355	130	9,309	
Number of Units Sold	5,016	3,194	974	62	2,442	
ASP (US\$)	2,441	2,049	4,471	2,097	3,812	

Software and Services. In 2015, we began monetizing our software platform primarily with the sale of Surround Pro 2. Our zGold virtual credits service which we launched in March 2017 and which allows gamers to purchase zGold and exchange it for digital content and items from various content providers began to contribute revenue for our Software and Services segment in the first half of 2017. Revenue from our software and services segment was immaterial during the Track Record Period.

*Others*. This segment primarily includes our next-generation products which remain in the development or early marketing phases. Revenue generated in this segment during the Track Record Period primarily relates to sales of *OSVR HDK*, which we began selling in the fourth quarter of 2015, and revenue generated by THX whose assets we acquired from SST in the fourth quarter of 2016.

## Cost of Sales and Gross Profit

Our cost of sales primarily consists of the cost of finished products from our third-party contract manufacturers, warranty expenses, shipping and handling costs, inventory obsolescence and depreciation of tooling assets.

Sets forth a breakdown of our segment costs of sales by amount and as a percentage of total cost of sales for the periods presented:

		For the Year Ended December 31,						For the Six Months Ended June		
	2014	2014		2015		2016		2016 (unaudited)		7
	US\$	%	US\$	%	US\$	%	US\$	%	US\$	%
				(in thou	sands, exce	ept perc	entages)			
Segment cost of sales:										
Hardware										
Peripherals	168,297	81.2	183,840	83.8	193,148	68.3	81,809	73.0	85,608	59.7
Systems	38,944	18.8	35,313	16.1	88,080	31.2	29,440	26.3	57,468	40.1
Software and Services	33	0.0	36	0.0	14	0.0	7	0.0	46	0.0
Others	_	_	316	0.1	1,406	0.5	784	0.7	367	0.2
Total	207,274	100.0	219,505	100.0	282,648	100.0	112,040	100.0	143,489	100.0

Peripherals and Systems. For our hardware, which includes Peripherals and Systems, we outsource our manufacturing, warehouse operations and order fulfilment activities to third parties. Our product costs will typically vary based on volume and on the costs of underlying product components as well as the prices we are able to negotiate with our contract manufacturers. The main components and materials used in the manufacture of our hardware, as measured by cost as a percentage of our total cost of sales, include optical sensors and laser sensors for mice, mechanical switches and LEDs for keyboards and CPUs and graphics cards for laptops. As a global company with suppliers centered in Asia and customers located worldwide, we regularly use air shipping to deliver our products directly to retailers and distributors, especially during peak shopping seasons and in connection with new product launches. Air shipping is typically more costly than sea or ground shipping or other delivery options.

Software and Services and Others. During the Track Record Period, the combined segment cost for Software and Services and Others primarily comprises the cost of production of OSVR HDK.

The following table sets forth our gross profit and gross margin by segment for the periods presented:

		For the	Year Endo	ed Decem	ber 31,		For the Si	x Month	s Ended J	une 30,
	201	4	201	5	201	16	2016 (unaudi		201	7
	US\$	Gross Margin (%)	US\$	Gross Margin (%)	US\$	Gross Margin (%)	US\$	Gross Margin (%)	US\$	Gross Margin (%)
				(in thou	sands, exc	ept perce	entages)			
Gross Profit by Segment	:									
Hardware										
Peripherals	106,263	38.7	98,552	34.9	105,478	35.3	40,647	33.2	46,856	35.4
Systems	1,680	4.1	1,772	4.8	2,617	2.9	(17)	(0.1)	4,828	7.8
Software and Services .	30	47.6	112	75.7	81	85.3	57	89.1	64	58.2
Others		_	(235)	(290.1)	1,275	47.6	(46)	(6.2)	2,767	88.3
Total	107,973	34.3	100,201	31.3	109,451	27.9	40,641	26.6	54,515	27.5

## **Operating Expenses**

Our operating expenses include selling and marketing, research and development and general and administrative expenses. In 2016, we made initial grants under the 2016 Equity Incentive Plan. US\$38.5 million was reflected in our operating expenses for 2016, and in the six months ended June 30, 2017, US\$26.1 million, including additional grants in 2017, was reflected in our operating expenses. These grants will continue to be recorded as an expense over their respective vesting periods. See "— Critical Accounting Policies, Estimates and Judgments — Share-based Compensation." The following table sets forth a breakdown of our operating expenses including as a percentage of revenue for the periods presented:

		For th	e Year End	ed Decemb	er 31,		For the	Six Montl	ıs Ended Ju	ine 30,
	201	14	2015		2016		2016 (unaudited)		2017	
	US\$	% of Revenue	US\$	% of Revenue (in the	US\$ ousands, exc	% of Revenue cept percent	US\$	% of Revenue	US\$	% of Revenue
Selling and marketing expenses	34,290	10.9	41,110	12.9	69,993	17.9	25,465	16.7	38,360	19.4
Research and development expenses General and administrative	23,640	7.5	29,818	9.3	52,175	13.3	20,821	13.6	36,167	18.3
expenses	24,787	7.9	41,348	12.9	49,606	12.7	16,569	10.9	35,945	18.2
Total	82,717	26.2	112,276	35.1	171,774	43.8	62,855	41.2	110,472	55.8

#### Selling and marketing expenses

Selling and marketing expenses consist primarily of advertising, sponsorships, attending trade shows and gaming-related events such as CES and BlizzCon, corporate communications and other marketing expenses, salaries and benefits (including employee benefits and share-based compensation) relating to selling and marketing personnel, fees to third-party ecommerce service providers, who help run our online store, and technical support expenses.

To date, we have largely relied on the viral effect of our social media posts and word-of-mouth marketing and we plan to increase our budget for sales and marketing initiatives, including traditional and digital advertising. As a result, we expect our selling and marketing expenses to increase.

The following table sets forth a breakdown of our selling and marketing expenses for the periods presented:

	For the Year Ended December 31,			For the Six Ended Ju	
	2014	2015	2016	2016 (unaudited)	2017
		USS	(in thousand	ds)	
Selling and marketing					
expenses					
— Marketing costs	12,757	15,790	23,410	9,802	8,908
— Selling costs	6,777	8,438	10,962	4,446	5,676
— Staff costs	12,053	12,304	28,431	7,887	19,711
— Other costs	2,703	4,500	6,717	3,126	3,783
— Occupancy costs		78	473	204	282
Total	34,290	41,110	69,993	25,465	38,360

# Research and development expenses

Research and development expenses consist primarily of salaries and benefits (including employee benefits and share-based compensation), supplies, materials and outsourced research and development associated with the design and development of new products and enhancements of existing products. With innovation at the forefront of our product development strategy, we expect our research and development expenses to increase as we continue to invest in product development. We expect to increase our research and development expenses in the future as we hire additional research and development personnel to support our business expansion, including the development of our technological capabilities and various monetization initiatives, in particular in respect of our Software and Services.

#### General and administrative expenses

General and administrative expenses consist primarily of salaries and benefits (including employee benefits and share-based compensation) for executives, finance and accounting, information systems, human resources and legal functions. General and administrative expense also includes facilities costs, fees for professional services, such as legal and auditing services, and depreciation and amortization expenses.

We expect our general and administrative expenses to continue to increase as we expand our business and incur costs associated with becoming a public company following this offering, including costs relating to internal controls, professional fees, complying with Hong Kong and international securities laws, investor relations, share-based payments and other expenses associated with being a public company.

The following table sets forth a breakdown of our general and administrative expenses for the periods presented:

	For the Year Ended December 31,			For the Six Months Ended June 30,	
	2014	2015	2016	2016 (unaudited)	2017
		US\$	(in thousand	(s)	
General and					
administrative expenses					
<ul><li>Depreciation</li></ul>					
expense	1,924	1,684	1,568	797	828
— Occupancy costs	1,722	3,403	4,125	1,990	2,269
— Other costs	6,888	8,122	9,040	4,356	5,516
— Professional costs	5,845	14,302	8,384	3,995	9,581
— Staff costs	8,408	13,837	26,489	5,431	17,751
Total	24,787	41,348	49,606	16,569	35,945

#### Share of Results of Joint Venture, Net of Tax

Share of results of joint venture, net of tax consists of results from our joint venture Razer Chengdu. We acquired the remaining 50% equity ownership of Razer Chengdu in 2015 and the share of results from Razer Chengdu have been consolidated in our financial results beginning in September 2015.

## Other Non-operating Expense/(Income)

Other non-operating expense/(income) consists primarily of foreign exchange loss and gain due to fluctuations in currency valuations.

#### **Net Finance Income**

Net finance income primarily comprises interest income on bank deposits, offset by interest expense on finance leases and bank charges.

## **TAXATION**

#### Cayman Islands

Our Company is incorporated under the laws of the Cayman Islands as an exempted company with limited liability under the Companies Law and is not subject to Cayman Islands income tax.

## **Singapore**

We were granted the Development and Expansion Incentive ("**DEI**") by the Singapore Ministry of Trade & Industry ("**MTI**") for us to undertake certain qualifying activities in Singapore. During the qualifying period, which lasts for 7 years from October 1, 2011, and subject to our compliance with the conditions imposed on us by the MTI, Singapore qualifying income earned will be subject to tax at a concessionary rate. Income from non-qualifying activities will be taxed at the prevailing Singapore corporate tax rate of 17%. The current DEI grant from MTI is only applicable to income generated by our Peripherals products. We are eligible to apply for a new DEI grant to replace the existing grant upon its expiration; however, there is no guarantee that DEI will renew our grant, nor is there any assurance that such a grant, if renewed, would be on the same terms.

#### **United States**

Our Company's operations in the United States are generally subject to a progressive U.S. federal corporate tax rate of 15% to 35%. In 2016, one of our Company's U.S. subsidiaries recognized a US\$4.7 million tax benefit arising from the grant of restricted stock units to its employees. Under current U.S. tax law, share-based compensation arising from the grant of such restricted stock units is not deductible for U.S. tax purposes until such restricted stock units vest. Therefore, deferred tax assets have been recognized in relation to the temporary timing difference arising from these share-based compensation expense recorded in the U.S. subsidiary.

#### NON-IFRS MEASURE: ADJUSTED PROFIT/(LOSS)

To supplement our consolidated financial information which are presented in accordance with IFRS, we also use adjusted profit/(loss) as an additional financial measure, which is not required by, or presented in accordance with, IFRS. We believe that this non-IFRS measure facilitates comparisons of operating performance from period to period and company to company by eliminating potential impacts of items that our management do not consider to be indicative of our operating performance. We believe that this measure provides useful information to investors and others in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, our presentation of the adjusted loss may not be comparable to a similarly titled measure presented by other companies. The use of this non-IFRS measure has limitations as an analytical tool, and you should not consider it in isolation from, or as substitute for analysis of, our results of operations or financial condition as reported under IFRS.

We define adjusted profit/(loss) as income/(loss) for the year added back with share-based compensation, a one-time settlement payment in 2015, expenses related to securities offerings, namely a contemplated offering in 2015 and this offering in 2017, and impairment of acquisition-related intangible assets in 2016. The following table reconciles our adjusted profit/(loss) for the year presented to the most directly comparable financial measure calculated and presented in accordance with IFRS, which is profit/(loss) for the periods indicated:

	For the Yea	ar Ended Decei	mber 31,	For the Six Months Ended June 30,	
	2014	2015	2016	2016	2017
		US\$	(in thousands	)	
Profit/(loss) for the year/period	20,332	(20,356)	(59,616)	(20,225)	(52,644)
Share-based compensation	_	5,805	38,548	_	27,595
One-time settlement payment	_	5,000	_	_	_
securities offerings Impairment of	_	3,351	_	_	3,766
acquisition-related intangible assets			805		
Adjusted profit/(loss) for the year/period (unaudited)	20,322	(6,200)	(20,263)	(20,225)	(21,283)

# RESULTS OF OPERATIONS

The following tables set forth a summary of our consolidated statements of comprehensive income for the periods presented:

The operating results in any year are not necessarily indicative of the results that may be expected for any future year.

	For the Yea	ar Ended Dec	ember 31,	For the Siz Ended J	
	2014	2015	2016	2016 (unaudited)	2017
		USS	(in thousand	(s)	
Revenue	315,247 (207,274)	319,706 (219,505)	392,099 (282,648)	152,681 (112,040)	198,004 (143,489)
Gross profit	107,973 (34,290)	100,201 (41,110)	109,451 (69,993)	40,641 (25,465)	54,515 (38,360)
expenses	(23,640) (24,787)	(29,818) (41,348)	(52,175) (49,606)	(20,821) (16,569)	(35,945)
Impairment of goodwill			(805)		
Operating income/(loss)	25,256	(12,075)	(63,128)	(22,214)	(55,957)
Share of results of joint venture, net of tax	(681)	731	_	_	_
(expenses)/income	(3,331)	(5,993)	(653)	164	(107)
Profit/(loss) from operations Finance income	21,244 176 (74)	(17,337) 201 (10)	(63,781) 525 (14)	(22,050) 147 (7)	(56,064) 546 (5)
Net finance income  Profit/(loss) before income tax Income tax (expenses)/benefit	102 21,346 (1,014)	191 (17,146) (3,210)	511 (63,270) 3,654	140 (21,910) 1,685	541 (55,523) 2,879
Profit/(loss) for the year/period Foreign currency translation differences — foreign	20,332	(20,356)	(59,616)	(20,225)	(52,644)
operations, net of tax  Net change in fair value of available-for-sale investments,	(6)	(105)	(80)	(17)	95
net of nil tax	_	_	_	_	452
Other comprehensive income for the year/period	(6)	(105)	(80)	(17)	547
Total comprehensive income for the year/period  Profit/(loss) attributable to:	20,326	(20,461)	(59,696)	(20,242)	(52,097)
Equity shareholders of the Company	20,332	(20,356)	(59,332) (284)	(20,225)	(51,895) (749)
Profit/(loss) for the year/period  Total comprehensive income attributable to:	20,332	(20,356)	(59,616)	(20,225)	(52,644)
Equity shareholders of the Company	20,326	(20,461)	(59,412) (284)	(20,242)	(51,348)
Total comprehensive income for the year/period	20,326	(20,461)	(59,696)	(20,242)	(52,097)

## Six Months Ended June 30, 2016 Compared with Six Months Ended June 30, 2017

#### Revenue

Our revenue increased by 29.7% from US\$152.7 million in the six months ended June 30, 2016 to US\$198.0 million in the six months ended June 30, 2017.

Revenue from sales in (i) the Americas represented 50.4% and 48.8%, (ii) EMEA represented 26.5% and 28.2%, (iii) Asia Pacific ex-China represented 11.0% and 11.6% and (iv) China represented 12.1% and 11.4%, in each case of our total revenue in the six months ended June 30, 2016 and 2017, respectively.

Revenue from our (i) distributors represented 51.7% and 44.8%, (ii) retailers represented 26.8% and 32.2% and (iii) direct sales channels represented 21.5% and 23.0%, in each case of our total revenue in the six months ended June 30, 2016 and 2017, respectively.

Peripherals. Revenue from the Peripherals segment increased by 8.2% from US\$122.5 million in the six months ended June 30, 2016 to US\$132.5 million in the six months ended June 30, 2017, primarily due to a 251.3% increase and 8.4% increase in revenue generated by the sales of our gaming console controllers and keyboards, respectively. The increase in revenue from sales of (i) gaming console controllers was primarily due to the launch of a new product in this category and (ii) keyboards was primarily due to the introduction of a new line of keyboards and continued strong sales of new versions of our best selling products. The increase in Peripherals segment revenue was primarily generated from increased sales in EMEA and Asia Pacific ex-China.

Systems. Revenue from the Systems segment increased by 111.9% from US\$29.4 million in the six months ended June 30, 2016 to US\$62.3 million in the six months ended June 30, 2017, primarily due to (i) a US\$24.0 million increase in the sales of the *Razer Blade* model, including a refreshed version which was launched during the six months ended June 30, 2017 and (ii) a US\$9.2 million increase in sales of the *Razer Blade Pro* model, including a refreshed version which was launched during the six months ended June 30, 2017. The increase in Systems segment revenue was primarily generated from increased sales in the Americas.

*Software and Services*. Revenue from the Software and Services segment were not significant and increased slightly from US\$0.06 million in the six months ended June 30, 2016 to US\$0.11 million in the six months ended June 30, 2017.

*Others*. Revenue from the Others segment increased from US\$0.7 million for the six months ended June 30, 2016 to US\$3.1 million for the six months ended June 30, 2017, primarily due to the revenue generated from THX. THX acquired certain assets from SST in the fourth quarter of 2016 and it began contributing to our revenue beginning that quarter.

# Cost of sales and gross profit

Cost of sales increased by 28.1% from US\$112.0 million in the six months ended June 30, 2016 to US\$143.5 million in the six months ended June 30, 2017. Gross profit increased from US\$40.6 million for the six months ended June 30, 2016 to US\$54.5 million for the six months ended June 30, 2017, an increase of 34.2%, and gross margin increased from 26.6% for the six months ended June 30, 2016 to 27.5% for the six months ended June 30, 2017.

*Peripherals*. Segment cost for Peripherals increased by 4.6% from US\$81.8 million in the six months ended June 30, 2016 to US\$85.6 million in the six months ended June 30, 2017, which was generally in line with the increase in our Peripherals revenue. Gross margin for our Peripherals segment increased slightly from 33.2% for the six months ended June 30, 2016 to 35.4% for the six months ended June 30, 2017 due to the shift in product mix towards higher margin products.

Systems. Segment cost for Systems increased by 95.6% from US\$29.4 million in the six months ended June 30, 2016 to US\$57.5 million in the six months ended June 30, 2017, which was generally in line with the increase in our Systems revenue. Gross margin for our Systems segment increased from -0.1% for the six months ended June 30, 2016 to 7.8% for the six months ended June 30, 2017, primarily due to achieving improved economies of scale.

Software and Services. Segment cost for Software and Services increased slightly from US\$0.01 million in the six months ended June 30, 2016 to US\$0.05 million the six months ended June 30, 2017 in line with our increase in sales.

*Others.* Segment cost for Others decreased from US\$0.8 million in the six months ended June 30, 2016 to US\$0.4 million in the six months ended June 30, 2017.

## Selling and marketing expenses

Selling and marketing expenses increased by 50.6% from US\$25.5 million in the six months ended June 30, 2016 to US\$38.4 million in the six months ended June 30, 2017. The increase was primarily due to (i) US\$8.3 million in share-based compensation expense in connection with RSUs granted to employees and (ii) a US\$3.5 million increase in salaries and benefits for marketing personnel primarily due to an increase in the headcount of our selling and marketing personnel by 8.6%.

## Research and development expenses

Research and development expenses increased by 74.0% from US\$20.8 million in the six months ended June 30, 2016 to US\$36.2 million in the six months ended June 30, 2017. The increase was primarily due to (i) US\$9.8 million in share-based compensation expense in connection with RSUs granted to employees and post combination compensation expenses in relation to the Nextbit acquisition, (ii) US\$3.0 million in external research and development costs primarily due to the development of new mobile devices and the launch of new versions and updates of System products and (iii) a US\$2.6 million increase in salaries and benefits for research and development personnel primarily due to an increase in the headcount of our research and development personnel by 5.5%.

## General and administrative expenses

General and administrative expenses increased by 116.3% from US\$16.6 million in the six months ended June 30, 2016 to US\$35.9 million in the six months ended June 30, 2017. The increase was primarily due to (i) US\$9.5 million in share-based compensation expense in connection with RSUs granted to employees and directors, (ii) a US\$5.6 million increase in professional fees, which were primarily related to expenses incurred as a result of this offering and (iii) a US\$2.8 million increase in salaries and benefits for general and administrative personnel primarily due to an increase in the headcount of our general and administrative personnel by 16.7%.

# Other non-operating expense

Other non-operating expense increased from an income of US\$0.2 million in the six months ended June 30, 2016 to an expense of US\$0.1 million in the six months ended June 30, 2017. The increase was primarily due to fair value remeasurement of the holdback shares associated with the acquisition of THX from SST, which was partially offset by the foreign exchange gain as a result of the strengthening of the Euro against the US dollars in 2017.

## Net finance income

Net finance income increased from US\$0.1 million in the six months ended June 30, 2016 to US\$0.5 million in the six months ended June 30, 2017. This increase was primarily due to an increase in interest income on fixed deposits due to a higher cash balance.

## Loss before income tax

As a result of the foregoing, our loss before income tax increased from a loss of US\$21.9 million for the six months ended June 30, 2016 to a loss of US\$55.5 million for the six months ended June 30, 2017, an increase of 153.4%.

## Income tax benefit/(expense)

There was an increase in income tax benefit from US\$1.7 million in the six months ended June 30, 2016 to US\$2.9 million in the six months ended June 30, 2017. The increase in income tax benefit was primarily due to the increase in worldwide pre-tax loss from US\$21.9 million for the six months ended June 30, 2016 to US\$55.5 million for the six months ended June 30, 2017.

#### Profit/(loss) for the period

As a result of the foregoing, the profit/loss for the six months ended June 30, 2017 was a loss of US\$52.6 million, an increase of 160.4% from a loss of US\$20.2 million in the six months ended June 30, 2016.

## Adjusted loss for the period

Our adjusted loss increased from US\$20.2 million for the six months ended June 30, 2016 to US\$21.3 million for the six months ended June 30, 2017. See the sub-section headed "— Non-IFRS measure: Adjusted Profit/(Loss)" in this section.

# Year Ended December 31, 2015 Compared with Year Ended December 31, 2016 Revenue

Our revenue increased by 22.6% from US\$319.7 million in 2015 to US\$392.1 million in 2016, primarily due to a 144.5% increase in Systems revenue in 2016.

Revenue from sales in (i) the Americas represented 42.3% and 50.1%, (ii) EMEA represented 32.0% and 27.0%, (iii) Asia Pacific ex-China represented 11.6% and 10.2% and (iv) China represented 14.1% and 12.7%, in each case of our total revenue in 2015 and 2016, respectively. The increase in the percentage of revenue from sales in the Americas was primarily due to the introduction of a new laptop model which was launched in the U.S. market ahead of other regions.

Revenue from our (i) distributors represented 60.2% and 50.3%, (ii) retailers represented 26.8% and 27.9% and (iii) direct sales channels represented 13.0% and 21.8%, in each case of our total revenue in 2015 and 2016, respectively. The relative increase in percentage of revenue from our direct sales channels was primarily due to increased emphasis on sales from our online store.

*Peripherals*. Revenue from the Peripherals segment increased by 5.7% from US\$282.4 million in 2015 to US\$298.6 million in 2016, primarily due to a 23.5% and 2.5% increase in revenue generated by the sales of our audio devices and mice, respectively. The increase in revenue from the sales of (i) audio devices was primarily due to the launch of a new product in this category and (ii) mice was primarily due to continued strong sales of our bestselling products. The increase in Peripherals segment revenue was primarily generated from increased sales in the Americas.

Systems. Revenue from the Systems segment increased by 144.5% from US\$37.1 million in 2015 to US\$90.7 million in 2016, primarily due to a 214.9% increase in the number of laptops sold in 2016. The increase in number of laptops sold was primarily due to (i) the introduction of the Razer Blade Stealth, our new Ultrabook line, which contributed US\$36.1 million of revenue in 2016 and (ii) a US\$13.2 million increase in the sales of our other laptop models including the Razer Blade model which underwent two product refreshes in 2016 as compared to one product refresh in 2015. The decrease in the ASP for our Systems segment was primarily due to the introduction of the Razer Blade Stealth, which has a lower price relative to our other laptops. The increase in Systems segment revenue was primarily generated from increased sales in the Americas.

*Software and Services.* Revenue from the Software and Services segment were not significant and decreased slightly from US\$0.15 million in 2015 to US\$0.1 million in 2016.

*Others*. Revenue from the Others segment increased from US\$0.08 million in 2015 to US\$2.7 million in 2016, primarily due to an increase in the sales of *OSVR HDK* and the acquisition of certain assets by THX from SST. We began selling *OSVR HDK* in the fourth quarter of 2015 and 2016 consisted of a full year of *OSVR HDK* sales. THX acquired the assets in the fourth quarter of 2016 and it began contributing to our revenue beginning in that quarter.

## Cost of sales and gross profit

Cost of sales increased by 28.7% from US\$219.5 million in 2015 to US\$282.6 million in 2016. While gross profit increased from US\$100.2 million in 2015 to US\$109.5 million in 2016, an increase of 9.3%, gross margin decreased from 31.3% for 2015 to 27.9% for 2016, primarily due to change in product mix towards more Systems products.

*Peripherals*. Segment cost for Peripherals increased by 5.1% from US\$183.8 million in 2015 to US\$193.1 million in 2016, which was generally in line with the increase in our Peripherals revenue. Gross margin for our Peripherals segment increased slightly from 34.9% for 2015 to 35.3% for 2016 due to a shift in product mix towards products with higher margins.

Systems. Segment cost for Systems increased by 149.6% from US\$35.3 million in 2015 to US\$88.1 million in 2016, which was generally in line with the increase in our Systems revenue. Gross margin for our Systems segment decreased from 4.8% for 2015 to 2.9% for 2016, primarily due to the introduction of our *Razer Blade Stealth* laptop in 2016, which as an entry-level product has a lower MSRP and also lower margins relative to our other laptops.

Software and Services. Segment cost for Software and Services decreased slightly from US\$0.04 million in 2015 to US\$0.01 million 2016 in line with our decrease in sales.

*Others*. Segment cost for Others increased from US\$0.3 million in 2015 to US\$1.4 million in 2016, primarily due to an increase in the cost of components and materials in line with the increase in the number of *OSVR HDK* units sold.

#### Selling and marketing expenses

Selling and marketing expenses increased by 70.3% from US\$41.1 million in 2015 to US\$70.0 million in 2016. The increase was primarily due to (i) US\$12.2 million in share-based compensation expense in connection with the initial grant of RSUs to employees in 2016, (ii) a US\$7.6 million increase in marketing related expenses primarily due to increased online advertising to promote the launch of our new Systems products, (iii) a US\$3.4 million increase in salaries and benefits for personnel primarily due to an increase in the headcount of our selling and marketing personnel by 21.6% in 2016 and (iv) a US\$3.0 million increase in fees, as a result of higher direct online sales, paid to our third party ecommerce service provider.

## Research and development expenses

Research and development expenses increased by 75.2% from US\$29.8 million in 2015 to US\$52.2 million in 2016. The increase was primarily due to (i) a US\$9.6 million in share-based compensation expense in connection with the initial grant of RSUs to employees in 2016, (ii) a US\$9.0 million increase in outsourced research and development primarily due to the introduction of new systems products and (iii) a US\$3.6 million increase in salaries and benefits for personnel primarily due to an increase in the headcount of our research and development personnel by 24.6% in 2016.

## General and administrative expenses

General and administrative expenses increased by 20.1% from US\$41.3 million in 2015 to US\$49.6 million in 2016. The increase was primarily due to (i) US\$10.9 million increase in share-based compensation expense in connection with an initial grant of RSUs to employees in 2016 and (ii) a US\$1.3 million increase in legal fees, occupancy and rental costs, in each case as partially offset by a one-time settlement payment in 2015 as part of the Trademark Settlement and Co-Existing Agreement signed with Razor USA LLC. See "Business — Intellectual Property — Razor Trademark Settlement and Co-Existence Agreement."

## Other non-operating expense

Other non-operating expense decreased from US\$6.0 million in 2015 to US\$0.7 million in 2016. The decrease was primarily due to a decrease in foreign exchange losses in 2016, as a result of the strengthening of the Euro against the US dollar in 2016, and a one-time expense recorded in 2015 as a result of a contemplated offering of securities.

## Share of results of joint venture, net of tax

We had no results from the joint venture Razer Chengdu in 2016 as it became a wholly-owned subsidiary in 2015, and thus was consolidated in our financials beginning in September 2015. Our share of the joint venture gain was US\$0.7 million in 2015.

## Net finance income

Our finance income increased from US\$0.2 million in 2015 to US\$0.5 million in 2016. This increase is primarily due to an increase in interest income on fixed deposits due to a higher cash balance.

## Loss before income tax

As a result of the foregoing, our loss before income tax increased from a loss of US\$17.1 million in 2015 to a loss of US\$63.3 million in 2016, an increase of 270.2%.

# Income tax benefit/(expense)

There was a tax benefit of US\$3.7 million in 2016, compared to an expense of US\$3.2 million in 2015. The increase in income tax benefit was primarily due to the increase in worldwide pre-tax loss from US\$17.1 million in 2015 to US\$63.3 million in 2016.

# Profit/(loss) for the year

As a result of the foregoing, the profit/loss for 2016 was a loss of US\$59.6 million, an increase of 192.2% from a loss of US\$20.4 million in 2015.

## Adjusted loss for the year

Our adjusted loss increased from US\$6.2 million for 2015 to US\$20.3 million for 2016. See the sub-section headed "— Non-IFRS measure: Adjusted Profit/(Loss)" in this section.

# Year Ended December 31, 2014 Compared with Year Ended December 31, 2015 Revenue

Our revenue increased by 1.4% from US\$315.2 million in 2014 to US\$319.7 million in 2015, primarily due to a 2.8% increase in Peripherals revenue in 2015, which was partially offset by a 8.6% decrease in Systems revenue in 2015.

Revenue from sales in (i) the Americas represented 42.9% and 42.3%, (ii) EMEA represented 30.6% and 32.0%, (iii) Asia Pacific ex-China represented 12.4% and 11.6% and (iv) China represented 14.1% and 14.1%, in each case of our total revenue in 2014 and 2015, respectively. Revenue from our (i) distributors represented 59.4% and 60.2%, (ii) retailers represented 30.5% and 26.8% and (iii) direct sales channels represented 10.1% and 13.0%, in each case of our total revenue in 2014 and 2015, respectively.

Peripherals. Revenue from the Peripherals segment increased by 2.8% from US\$274.6 million in 2014 to US\$282.4 million in 2015, primarily due to a 14.3% and 44.2% increase in revenue generated by the sales of keyboards and others, respectively, which was partially offset by a 6.4% and 9.1% decrease in revenue from the sales of our mice and audio devices, respectively. The increase in revenue from the sales of (i) keyboards was primarily due to the introduction of a new line of keyboards which had higher ASP and (ii) others was due to an increase in the sales of mouse mats due to introduction of a new line of mouse mats with a higher ASP. The decrease in revenue from the sales of mice and audio products was primarily due to weaker market demand in the channel.

Systems. Revenue from the Systems segment decreased by 8.6% from US\$40.6 million in 2014 to US\$37.1 million in 2015, primarily due to a US\$4.1 million decrease in laptop revenue, which was primarily due to a decrease in unit sales driven by lower *Razer Blade Pro* sales due to a gap in the transition between product launches.

Software and services. Revenue from the Software and Services segment were not significant and increased from US\$0.06 million in 2014 to US\$0.15 million in 2015.

*Others*. Revenue from the Others segment increased from nil in 2014 to US\$0.08 million in 2015 as we introduced OSVR HDK.

# Cost of sales and gross profit

Cost of sales increased by 5.9% from US\$207.3 million in 2014 to US\$219.5 million in 2015. Gross profit decreased from US\$108.0 million in 2014 to US\$100.2 million in 2015, a decrease of 7.2%, and gross margin decreased from 34.3% for 2014 to 31.3% for 2015.

*Peripherals*. Segment cost for Peripherals increased by 9.2% from US\$168.3 million in 2014 to US\$183.8 million in 2015, which was generally in line with the increase in our Peripherals revenue. Gross margin for our Peripherals segment decreased from 38.7% for 2014 to 34.9% for 2015, primarily due to an increase in sales of keyboards which had a lower gross margin as compared to mice and audio devices.

*Systems*. Segment cost for Systems decreased by 9.3% from US\$38.9 million in 2014 to US\$35.3 million in 2015, which was generally in line with the decrease in our Systems revenue. Gross margin for our Systems segment increased from 4.1% for 2014 to 4.8% for 2015.

Software and services. Segment cost for Software and Services increased slightly from US\$0.03 million in 2014 to US\$0.04 million in 2015 in line with our increase in sales.

*Others*. Segment cost for Others increased from nil in 2014 to US\$0.3 million in 2015, primarily due to the commencement of *OSVR HDK* sales in 2015.

## Selling and marketing expenses

Selling and marketing expenses increased by 19.8% from US\$34.3 million in 2014 to US\$41.1 million in 2015. The increase was primarily due to (i) a US\$3.0 million increase in marketing expenses, primarily due to increased online advertising, promotional activities at industry events and sponsorship of professional gamers and (ii) a US\$1.0 million increase in fees to ecommerce service providers primarily due to increased direct online sales.

## Research and development expenses

Research and development expenses increased by 26.3% from US\$23.6 million in 2014 to US\$29.8 million in 2015. The increase was primarily due to (i) a US\$2.1 million increase in salaries and benefits for personnel primarily due to an increase in the headcount of our research and development personnel by 24.6% in 2015 and (ii) a US\$3.8 million increase in outsourced research and development, primarily due to the introduction of new system products.

## General and administrative expenses

General and administrative expenses increased by 66.5% from US\$24.8 million in 2014 to US\$41.3 million in 2015. The increase was primarily due to (i) a US\$5.8 million increase in share-based payments primarily due to the transfer by our chief executive officer of shares held by him to certain employees and the grant by our Company of a share award to one of our Directors, (ii) a one-time payment in 2015 as part of a legal settlement relating to intellectual properties (see "Business — Intellectual Property — Razor Trademark Settlement and Co-Existence Agreement") and (iii) a US\$1.7 million increase in occupancy and rental costs primarily due to the relocation of our offices.

# Share of results of joint venture, net of tax

This represents our share of results from the joint venture Razer Chengdu. Our share of results increased from a loss of US\$0.7 million in 2014 to a gain of US\$0.7 million in 2015. The increase was primarily due to an improvement in the operating results of the investee. We acquired the remaining equity interests in Razer Chengdu in September 2015 and Razer Chengdu has been consolidated in our financial results since then.

## Other non-operating expense

Other non-operating expense increased from US\$3.3 million in 2014 to US\$6.0 million in 2015. The increase was primarily due to a US\$3.3 million expense resulting from a contemplated offering of securities recorded in 2015. This was partially offset by a decrease in foreign exchange losses to a strengthening of the Euro against the U.S. dollar in 2015.

#### Net finance income

Our net finance income increased from US\$0.1 million in 2014 to US\$0.2 million in 2015. This increase is primarily due to increases in interest income on fixed deposits and a decrease in bank charges.

## Profit/(loss) before income tax

As a result of the foregoing, our profit/loss before income tax decreased from a profit of US\$21.3 million in 2014 to a loss of US\$17.1 million in 2015.

## Income tax benefit/(expense)

Income tax expense was US\$3.2 million in 2015, compared to an expense of US\$1.0 million in 2014. The increase in income tax expense was primarily due to the current year losses for which no deferred tax asset was recognized during 2015.

## Profit/(loss) for the year

As a result of the foregoing, the profit/loss for the year was a loss of US\$20.4 million in 2015, compared to a profit of US\$20.3 million in 2014.

#### Adjusted profit/(loss) for the year

Our adjusted profit/(loss) decreased from a profit of US\$20.3 million for 2014 to a loss of US\$6.2 million for 2015. See the sub-section headed "— Non-IFRS measure: Adjusted Profit/(Loss)" in this section.

# LIQUIDITY AND CAPITAL RESOURCES

As of June 30, 2017, we had US\$127.7 million in cash and cash equivalents. Historically we have funded our operations and capital expenditures primarily through cash flows from operating activities and to a lesser extent issuance of equity securities. Our business model has not historically required extensive external capital expenditure, and we do not expect our business to become capital intensive in the future.

We maintain our cash balances in institutions in various jurisdictions, primarily in Singapore. We currently do not expect to incur any material liability in connection with any repatriation of earnings from foreign subsidiaries.

We plan to raise additional funds to finance our operations through this offering and may attempt to raise additional capital through private equity, equity-linked or debt financing arrangements. If we raise additional funds by issuing equity or equity-linked securities, the ownership of our existing shareholders will be diluted. If we raise additional financing by the incurrence of indebtedness, we will be subject to increased fixed payment obligations and could also be subject to restrictive covenants, such as limitations on our ability to incur additional debt, and other operating restrictions that could adversely impact our ability to conduct our business. If we are unable to obtain additional funds, we would also undertake other measures to reduce expenses to offset any funding shortfall.

There can be no assurances that we will be able to raise additional capital on acceptable terms or at all. In addition, if our operating performance during the next 12 months is below our expectations, our liquidity and ability to operate our business could be adversely affected.

# Working Capital Sufficiency

Taking into account the financial resources available to the Group, including cash and bank balances, cash flow from operating activities, private equity financing received during the Track Record Period and up to the Latest Practicable Date and the estimated net proceeds from the Global Offering, our Directors are of the view that, after due and careful inquiry, the Group has sufficient available working capital for our present requirements for at least the next 12 months from the date of this prospectus.

Cash Flow

The following table sets forth a summary of our net cash flows for the periods presented:

	For the Year Ended December 31,			For the Six Ended Ju	
	2014	2015	2016	2016 (unaudited)	2017
		US\$	(in thousand	ds)	
Net cash generated from/(used in) operating activities  Net cash used in investing	34,414	3,532	1,678	(14,809)	(29,448)
activities	(17,827)	(2,908)	(32,360)	(7,446)	(7,310)
Net cash (used in)/generated from financing activities  Net increase in cash and cash	(104)	(44)	77,134	74,171	43,281
equivalents	16,483	580	46,452	51,916	6,523
Effect of exchange rate fluctuations on cash held  Cash and cash equivalents at the	(36)	(75)	(54)	(10)	78
beginning of the year/period	57,779	74,226	74,731	74,731	121,129
Cash and cash equivalents at the end of the year/period	74,226	74,731	121,129	126,637	127,730

#### Net Cash Generated from/(Used in) Operating Activities

Net cash generated from operating activities consisted primarily of our profit/(loss) for the year adjusted by income taxes paid and non-cash items, such as depreciation of property, plant and equipment, impairment of goodwill, amortization of intangible assets and share-based compensation expense, and adjusted by changes in working capital, such as trade and other receivables, prepayments, trade and other payables and deferred revenue.

For the six months ended June 30, 2017, our net cash used in operating activities was US\$29.4 million, which was primarily attributable to our loss for the period of US\$52.6 million, as adjusted by (i) the add-back of non-cash items primarily comprising amortization of intangible assets of US\$4.4 million, depreciation of property, plant and equipment of US\$4.6 million, write-down of inventories of US\$1.1 million and share-based compensation expense of US\$27.6 million; and (ii) changes in working capital, which primarily comprised a decrease in trade and other payables of US\$40.0 million and an increase in inventories of US\$4.8 million, partially offset by a decrease in trade and other receivables of US\$34.9 million. Our cash flow from operating activities was negative for the six months ended June 30, 2017 principally because, as we expanded our business and further invested in new product categories such as software services and mobile devices, we incurred higher operating expenses that required cash outflows.

For the six months ended June 30, 2016, our net cash used in operating activities was US\$14.8 million, which was primarily attributable to our loss for the period of US\$20.2 million, as adjusted by (i) the add-back of non-cash items primarily comprising amortization of intangible assets of US\$1.4 million, depreciation of property, plant and equipment of US\$3.2 million, and write-down of inventories of US\$4.5 million; and (ii) changes in working capital, which primarily comprised an increase in inventories of US\$10.8 million and a decrease in trade and other payables of US\$5.7 million, partially offset by a decrease in trade and other receivables of US\$16.0 million.

For the year ended December 31, 2016, our net cash generated from operating activities was US\$1.7 million, which was primarily attributable to our loss for the year of US\$59.6 million, as adjusted by (i) the add-back of non-cash items primarily comprising amortization of intangible assets of US\$5.9 million, depreciation of property, plant and equipment of US\$8.3 million, write-down of inventories of US\$6.1 million and share-based compensation expense of US\$38.5 million; and (ii) changes in working capital, which primarily comprised an increase in trade and other payables of US\$54.7 million, partially offset by an increase in inventories of US\$14.8 million and an increase in trade and other receivables of US\$31.0 million.

For the year ended December 31, 2015, our net cash generated from operating activities was US\$3.5 million, which was primarily attributable to our loss for the year of US\$20.4 million, as adjusted by (i) the add-back of non-cash items primarily comprising amortization of intangible assets of US\$1.9 million, depreciation of property, plant and equipment of US\$5.0 million, write-down of inventories of US\$4.4 million and share-based compensation expense of US\$5.8 million; and (ii) changes in working capital, which primarily comprised an increase in trade and other payables of US\$12.4 million, partially offset by an increase in inventories of US\$2.6 million and an increase in trade and other receivables of US\$4.2 million.

For the year ended December 31, 2014, our net cash generated from operating activities was US\$34.4 million, which was primarily attributable to our profit for the year of US\$20.3 million, as adjusted by (i) the add-back of non-cash items primarily comprising amortization of intangible assets of US\$1.1 million, depreciation of property, plant and equipment of US\$6.0 million and write-down of inventories of US\$1.7 million; and (ii) changes in working capital, which primarily comprised an increase in trade and other payables of US\$26.2 million, partially offset by an increase in inventories of US\$9.1 million and an increase in trade and other receivables of US\$11.5 million.

## Net Cash Used in Investing Activities

For the six months ended June 30, 2017, our net cash used in investing activities was US\$7.3 million, which primarily comprised acquisition of property, plant and equipment of US\$5.7 million, acquisition of intangible assets of US\$1.0 million, and investment in certain available-for-sale equity securities of US\$1.4 million.

For the six months ended June 30, 2016, our net cash used in investing activities was US\$7.4 million, which primarily comprised acquisition of property, plant and equipment of US\$6.2 million and acquisition of intangible assets of US\$1.4 million.

For the year ended December 31, 2016, net cash used in investing activities was US\$32.4 million, which primarily comprised an increase in short-term fixed deposits of US\$10.0 million, acquisition of certain assets of SST, net of cash assumed, of US\$4.1 million, acquisition of property, plant and equipment of US\$12.1 million and acquisition of intangible assets of US\$6.7 million.

For the year ended December 31, 2015, net cash used in investing activities was US\$2.9 million, which primarily comprised acquisition of property, plant and equipment of US\$8.4 million and acquisition of intangible assets of US\$5.2 million. This was partially offset by a vendor's repayment of a loan issued in 2014 of US\$0.5 million, and a decrease in short-term fixed deposits of US\$10.0 million.

For the year ended December 31, 2014, net cash used in investing activities was US\$17.8 million, which primarily comprised an increase in short-term fixed deposits of US\$10 million, acquisition of property, plant and equipment of US\$4.9 million and acquisition of intangible assets of US\$2.4 million and the issuance of a loan to a vendor of US\$0.5 million.

## Net Cash Generated from/(Used in) Financing Activities

For the six months ended June 30, 2017, our net cash generated from financing activities was US\$43.3 million, which primarily comprised US\$43.3 million arising from issuance of new shares, the proceeds of which were used for general corporate purposes.

For the six months ended June 30, 2016, our net cash generated from financing activities was US\$74.2 million, which primarily comprised US\$74.2 million arising from issuance of new shares, the proceeds of which were used for general corporate purposes.

For the year ended December 31, 2016, net cash generated from financing activities was US\$77.1 million, which primarily comprised US\$122.3 million arising from the issuance of new shares, the proceeds of which were used for general corporate purposes. This was partially offset by a repurchase of Shares and Preferred Shares of US\$45.0 million.

For the year ended December 31, 2015, net cash used in financing activities was US\$0.04 million, which primarily comprised a repayment of a finance lease liability of US\$0.03 million and interest paid of US\$0.01 million.

For the year ended December 31, 2014, net cash used in financing activities was US\$0.1 million, which primarily comprised interest paid and repurchase of Shares and preferred shares of US\$5.1 million, partially offset by proceeds from the issuance of convertible notes of US\$5.0 million.

## Financial Investment and Treasury Policy

	As		As of June 30,	
	2014	2015	2016	2017
		US\$ (in tho	usands)	
Money market funds	_		44,116	88,345
Short-term fixed deposits	40,996	40,511	49,327	20,079

During the Track Record Period, we invested in money market funds and made short-term fixed deposits, which are bank deposits with original maturities of six months or less. The primary objective is to generate finance income at a yield higher than current deposit bank interest rates, with an emphasis on capital preservation. For daily liquidity, we deposit surplus cash into liquid reserve funds that seek to provide yield income while preserving capital and maintaining liquidity by investing in a diversified portfolio of high quality money market securities.

The return on the money market funds depends on the performance of the underlying investments. We have established treasury policies to monitor and control the risks relating to our investment activities. In order to optimize our cash management, we may make investments in asset management products in situations where we have surplus cash. We generally select investments that are low risk with reasonable returns and liquidity. We maintain a certain portion of asset management products that do not have a fixed term for redemption, in order to manage our liquidity.

Our finance department closely monitors each subsidiary's corporate accounts. Any proposed investment in asset management products is subject to a feasibility study which is reviewed by our finance department. The proposal with the feasibility study will then be submitted to our chief financial officer for review and approval. During the transactions, our finance department is responsible for monitoring the performance of the invested asset management products and ensure the relevant contract is not breached. Any significant or adverse fluctuation in the invested asset management products is reported to our chief financial officer in a timely manner. Upon the expiration dates of each investment, designated personnel in our finance department are responsible for the redemption and disposition of the investments according to the relevant contracts.

#### NET CURRENT ASSETS AND LIABILITIES

The following table sets forth our current assets and liabilities as of the dates presented:

	As o	of December 3	1,	As of June 30,	As of September 30,
	2014	2015	2016	2017	2017 (unaudited)
		USS	\$ (in thousand	s)	
Inventories	20,621	18,836	27,519	31,160	36,389
Trade and other receivables	66,339	68,112	100,993	65,805	92,580
Forward exchange contracts		113	16	_	_
Prepayments	1,981	3,253	3,901	3,851	3,278
Current tax receivables	249	_	_	470	_
Restricted cash	1,100	200	200	210	210
investments	_	_		1,450	1,930
Cash and bank balances	84,226	74,731	131,129	137,782	135,319
Current Assets	174,516	165,245	263,758	240,728	269,706
Trade and other payables	89,625	102,392	160,759	122,137	162,870
Forward exchange contracts	_	195	8	134	_
Deferred revenue	175	437	433	855	1,009
Finance leases	28	39	108	75	59
Convertible notes	5,000	_		_	_
Current tax payable	1,080	1,818	3,468	907	1,686
Current Liabilities	95,908	104,881	164,776	124,108	165,624
Net Current Assets	78,608	60,364	98,982	116,620	104,082

Our net current assets and liabilities increased from US\$60.4 million as of December 31, 2015 to US\$99.0 million as of December 31, 2016. This was primarily due to an increase in inventories of US\$8.7 million, associated with the increased production of Systems and the launch of our *Razer Blade Stealth* and the new version of *Razer Blade Pro*, and increased cash and bank balances of US\$56.4 million due to the factors described under the sub-section headed "Liquidity and Capital Resources — Cash Flow" in this section. This was partially offset by an increase in trade and other payables of US\$58.2 million, associated with a proportional increase in inventories.

Our net current assets and liabilities decreased from US\$78.6 million as of December 31, 2014 to US\$60.4 million as of December 31, 2015. This was primarily due to a decrease in cash and bank balances of US\$9.5 million and an increase of trade and other payables of US\$13.0 million, associated with our increase in revenue. This was partially offset by a settlement of a convertible note liability of US\$5.0 million.

Our net current assets and liabilities increased from US\$99.0 million as of December 31, 2016 to US\$116.6 million as of June 30, 2017. This was primarily due to increased cash and bank balances of US\$6.7 million and US\$1.5 million of available-for-sale equity investments, that we have acquired.

Our net current assets and liabilities decreased from US\$116.6 million as of June 30, 2017 to US\$104.1 million as of September 30, 2017. This was primarily due to an increase in trade and other payables of US\$40.7 million that was offset by an increase in trade and other receivables of US\$26.8 million.

#### **Inventories**

The following table sets forth a breakdown of our inventories as of the dates presented:

	As	As of June 30,					
	2014	2015	2016	2017			
	US\$ (in thousands)						
Raw Materials	839	1,073	2,258	4,305			
Finished Goods	19,782	17,763	25,261	26,855			
	20,621	18,836	27,519	31,160			

Our inventories increased from US\$27.5 million as of December 31, 2016 to US\$31.2 million as of June 30, 2017, an increase of 13.5%, due to an increase in finished goods and raw materials. Finished goods increased by 6.3% from US\$25.3 million as of December 31, 2016 to US\$26.9 million as of June 30, 2017 and raw materials increased by 90.7% from US\$2.3 million as of December 31, 2016 to US\$4.3 million as of June 30, 2017. The increase was in anticipation of stronger demand in the second half of the year.

Our inventories increased from US\$18.8 million as of December 31, 2015 to US\$27.5 million as of December 31, 2016, an increase of 46.3%, due to an increase in finished goods and raw materials. Finished goods increased by 42.1% from US\$17.8 million as of December 31, 2015 to US\$25.3 million as of December 31, 2016, primarily due to higher purchases in line with the growth of the business. Raw materials increased by 109.1% from US\$1.1 million as of December 31, 2015 to US\$2.3 million as of December 31, 2016, primarily due to purchases of raw materials for new Systems products.

Our inventories decreased from US\$20.6 million as of December 31, 2014 to US\$18.8 million as of December 31, 2015, a decrease of 8.7%, primarily due to a decrease in finished goods. Finished goods decreased by 10.1% from US\$19.8 million as of December 31, 2014 to US\$17.8 million as of December 31, 2015, primarily due to stronger sales in the last quarter of 2015. Raw materials increased by 37.5% from US\$0.8 million as of December 31, 2014 to US\$1.1 million as of December 31, 2015.

Our inventory turnover days for the years ended December 31, 2014, 2015 and 2016 remained stable at 30 days, 33 days and 30 days, respectively. Our inventory turnover days increased from 30 days for the year ended December 31, 2016 to 37 days to the six months ended June 30, 2017, primarily due to increase in inventory balances in anticipation of stronger demand in the second half of 2017.

As of September 30, 2017, approximately 71.7% of our inventories as of June 30, 2017 had been consumed or sold.

## Trade and Other Receivables

The balance of trade receivables at the end of respective periods consists of receivables from our Peripherals and Systems segments, primarily from distributors and online and offline retailers. The balance of other receivables at the end of respective periods consists primarily of receivables from arrangements whereby we purchase components from third-party suppliers and subsequently sell to our contract manufacturers.

Our trade and other receivables decreased from US\$102.7 million as of December 31, 2016 to US\$67.4 million as of June 30, 2017, a decrease of 34.4%. The decrease was primarily due to decreased sale of goods as we typically have higher sales during the second half of each year, resulting in the trade and other receivables balances being typically higher as of year-end as compared to mid-year.

The decrease in trade receivables from US\$107.1 million as of December 31, 2016 to US\$65.9 million as of June 30, 2017 was primarily due to decreased sale of goods. The decrease in other receivables from US\$13.4 million as of December 31, 2016 to US\$10.8 million as of June 30, 2017 was primarily due to a decrease in the volume of buy-sell arrangements (arrangements whereby we purchase components from third-party suppliers and subsequently sell to our contract manufacturers).

Our trade and other receivables increased from US\$70.6 million as of December 31, 2015 to US\$102.7 million as of December 31, 2016, an increase of 45.5%. The increase was primarily due to an increase in trade receivables from increased sales of goods and other receivables, which includes non-trade debt, primarily due to an increase in the volume of buy-sell arrangements. This was partially offset by an increase in allowances for trade receivables, which includes reserves for sales returns and sales rebates, primarily due to our increase in revenue.

Our trade and other receivables increased from US\$66.7 million as of December 31, 2014 to US\$70.6 million as of December 31, 2015, an increase of 5.8%. The increase was primarily due to an increase in trade receivables from increased sales of goods. This was partially offset by an increase in allowance for trade receivables, which includes reserves for sales returns and sales rebates, primarily due to our increase in revenue. The increase in other receivables from US\$4.6 million as of December 31, 2014 to US\$13.4 million as of December 31, 2016 was primarily due to an increase in amounts due from contract manufacturers as a result of a higher volume of buy-sell transactions relating to raw materials or certain components.

The following table sets forth our trade and other receivables as of the dates presented:

	As	of December 31	,	As of June 30,
	2014	2015	2016	2017
		US\$ (in th	ousands)	
Trade receivables Less: Allowance for trade	70,603	80,010	107,073	65,896
receivables	(8,816)	(14,112)	(18,796)	(10,163)
impairment	(1,272)	(1,637)	(916)	(1,156)
	60,515	64,261	87,361	54,577
Deposits	1,106	470	531	545
Other receivables	4,621	4,074	13,445	10,806
Loan to vendor	460	<u> </u>		
Loans and receivables	66,702	68,805	101,337	65,928
Deferred rent credit		1,808	1,315	1,434
Trade and other receivables .	66,702	70,613	102,652	67,362
Non-current	363	2,501	1,659	1,557
Current	66,339	68,112	100,993	65,805
	66,702	70,613	102,652	67,362

The following table sets forth our average trade and other receivables aging analysis as of the dates presented:

	As of December 31,						As of June 30,		
	201	2014		15	20	)16	2017		
	Gross In	npairment losses	Gross I	mpairment losses	Gross	Impairment losses	Gross I	mpairment losses	
	US\$ (in thousands)								
Neither past due nor impaired	52,790	_	60,224	_	88,353	_	60,284	_	
Past due 1-30 days	10,021	_	8,370	_	9,650	_	5,723	(10)	
Past due 31-60 days	776	_	1,451	_	1,828	_	509	_	
Past due 61-90 days	290	_	91	_	525	_	178	(10)	
More than 90 days	4,097	(1,272)	2,114	(1,637)	3,212	(916)	1,824	(1,136)	
Trade and other receivables	67,974	(1,272)	72,250	(1,637)	103,568	(916)	68,518	(1,156)	

Our trade receivables turnover days for the years ended December 31, 2014, 2015, 2016 and six months ended June 30, 2017 did not fluctuate significantly during these periods at 65 days, 71 days, 71 days and 65 days, respectively.

As of September 30, 2017, approximately 95.0% of our trade receivables as of June 30, 2017 had been settled.

# Cash and Cash Equivalents

See "- Liquidity and Capital Resources."

# **Trade and Other Payables**

Our trade and other payables primarily consist of trade payables to contract manufacturers of finished goods. Accrued operating expenses include expenses that have been incurred but for which we have not received an invoice and are primarily related to research and development related expenses, personnel expenses and shipping and handling costs.

Our trade and other payables decreased from US\$161.3 million as of December 31, 2016 to US\$123.3 million as of June 30, 2017, a decrease of 23.6%. The decrease was primarily due to a decrease in purchases of inventories.

Our trade and other payables increased from US\$103.0 million as of December 31, 2015 to US\$161.3 million as of December 31, 2016, an increase of 56.6%. The increase was primarily due to an increase in trade payables from an increase in purchases of inventories from our contract manufacturers during the fourth quarter of 2016 as compared to fourth quarter of 2015 (in line with increase in inventories).

Our trade and other payables increased from US\$90.1 million as of December 31, 2014 to US\$103.0 million as of December 31, 2015, an increase of 14.4%. The increase was primarily due to an increase in trade payables from an increase in purchases of inventories.

The following table sets forth our trade and other payables as of the dates presented:

	As of December 31,			As of June 30,	
	2014	2015	2016	2017	
		US\$ (in th	nousands)		
Trade payables	62,719	76,836	123,231	80,216	
Accrued operating expenses	21,941	21,653	25,941	28,992	
Provision for warranty					
expenses	980	1,351	5,771	6,306	
Accrued liabilities for materials	1,932	2,057	2,677	2,392	
(non-trade)	4	4	_	_	
Other payables	2,480	919	3,676	5,265	
	90,056	102,820	161,296	123,171	
Non-current	431	428	537	1,034	
Current	89,625	102,392	160,759	122,137	
	90,056	102,820	161,296	123,171	

The following table sets forth an aging analysis of our trade payables as of the dates presented:

	As of December 31,			As of June 30,		
	2014	2015	2016	2017		
	US\$ (in thousands)					
Up to 3 months	62,517	76,659	122,938	79,162		
Over 3 months but within						
6 months	93	107	38	472		
Over 6 months but within						
12 months	20	33	64	312		
Over 12 months	89	37	191	270		
:	62,719	76,836	123,231	80,216		

We settle our trade payables when the contracted work has been completed and payment is due. Our trade payables turnover days for the years ended December 31, 2015 and 2016 increased to 116 days and 129 days, respectively, from 94 days for the year ended December 31, 2014, primarily due to lengthening of payment terms. Trade payables turnover days for the six months ended June 30, 2017 is 128 days. Our Directors confirm that we did not have material defaults in payments of trade payables during the Track Record Period.

As of September 30, 2017, approximately 94.4% of our trade payables as of June 30, 2017 had been settled.

#### CAPITAL EXPENDITURES

The following table sets forth our capital expenditures for the periods presented:

	For the Year Ended December 31,			For the Six Months Ended June 30,		
	2014	2015	2016	2016 (unaudited)	2017	
	US\$ (in thousands)					
Capital Expenditures						
Acquisition of property,						
plant and equipment	4,886	8,428	12,086	6,181	5,710	
Acquisition of						
intangible assets	2,408	5,194	6,674	1,412	744	
Total	7,294	13,622	18,760	7,593	6,454	

Our capital expenditures comprised the acquisition of property, plant and equipment such as retail fixtures, tooling assets, computers, software and equipment and leasehold improvements and the purchase of intangible assets such as intellectual property rights associated with business acquisitions made. During the three years ended December 31, 2016, 2015 and 2014, our total capital expenditures were US\$18.8 million, US\$13.6 million and US\$7.3 million, respectively. The increase of US\$6.3 million in our total capital expenditures from 2014 to 2015 was primarily due to tooling-related assets and capitalized development costs. The increase of US\$5.2 million in our total capital expenditures from 2015 to 2016 was primarily due to tooling-related assets and capitalized development cost and intangible assets acquired through business combinations. The decrease of US\$1.1 million in our total capital expenditure from six months ended June 30, 2016 to six months ended June 30, 2017 was primarily due to a decrease in capitalized development costs and leasehold improvements relating to our *RazerStores*.

#### CONTRACTUAL OBLIGATIONS

## **Capital Commitments**

We did not have capital expenditures contracted for but not provided for as of June 30, 2017, December 31, 2016, 2015 and 2014. As of December 31, 2016, we were party to an asset purchase agreement pursuant to which we had contracted to acquire certain assets of Nextbit Systems Inc. in consideration for the issue of 8,633 Shares, which transaction closed and 5,611 Shares were issued in January 2017. For details of the issue of the remaining Shares (being the Deferred Settlement Shares), see "History and Corporate Structure."

# **Operating Lease Commitments**

We have commitments for future minimum lease payments under non-cancellable operating leases as follows:

	As of December 31,			As of June 30,	
	2014	2015	2016	2017	
	US\$ (in thousands)				
Within one year	2,292	2,909	3,635	3,653	
After one year but within five years	7,923	7,940	9,789	9,875	
After five years	5,645	3,866	2,087	1,561	
Total minimum lease payments	15,860	14,715	15,511	15,089	

#### OTHER FINANCIAL RATIOS AND METRICS

The following table sets forth certain of our key financial metrics for the periods presented:

	For the Year Ended December 31,			For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017	
	(number of days)					
Days inventory outstanding <sup>(1)</sup>	30	33	30	35	37	
Trade receivables turnover days <sup>(2)</sup>	65	71	71	64	65	
Trade payables turnover days (3)	94	116	129	118	128	
Cash conversion cycle <sup>(4)</sup>	1	(12)	(28)	(19)	(26)	

#### Notes:

- (1) Days inventory outstanding for a period equals the average of the opening and closing inventory balances divided by the cost of sales for the same period and multiplied by the number of days in that period, being 365 days for a full-year period and 180 days for a six-month period.
- (2) Trade receivables turnover days for a period equals the average of trade receivables during a given period divided by the total revenue for the same period and multiplied by the number of days in that period, being 365 days for a full-year period and 180 days for a six-month period.
- (3) Trade payables turnover days for a period equals the average of trade payables during a given period divided by the total cost of sales for the same period and multiplied by the number of days in that period, being 365 days for a full-year period and 180 days for a six-month period.
- (4) Cash conversion cycle for a period equals days inventory outstanding plus trade receivables turnover days less trade payables turnover days.

#### **Cash Conversion Cycle**

Our cash conversion cycle decreased from 1 day in 2014 to (12) days in 2015 and further decreased to (28) days in 2016 and decreased from (19) days for the six months ended June 30, 2016 to (26) days for the six months ended June 30, 2017 because we negotiated more favorable credit terms with our contract manufacturers.

## RELATED PARTY TRANSACTIONS

Other than disclosed below, there were no other significant related party transactions during the Track Record Period. Transactions with related parties during the Track Record Period were conducted on an arm's length basis, and they did not distort our results of operations or make our historical results not reflective of our future performance.

#### **Key Director Transaction**

A director of the Company that controls 29% of the voting shares of the Company was a majority shareholder of SST. As a result of the acquisition of certain assets from Slot Speaker Technologies, Inc. by the Company during 2016, 6,298 of the Company's shares (of which 1,220 shares are held back for the holdback period) and 20 of THX Ltd.'s shares were issued to a company wholly-owned by the director. See "History and Corporate Structure" for more information.

#### **INDEBTEDNESS**

## **Bank Loans and Other Borrowings**

During the Track Record Period and as of September 30, 2017, we did not have any material bank loans, debt securities, borrowings, indebtedness, guarantees, hire purchase commitments or mortgages. As of the Latest Practicable Date, we did not have any unutilized banking facilities.

## **Contingent Liabilities**

As of September 30, 2017 and December 31, 2016, 2015 and 2014, we did not have any material contingent liabilities.

#### RECENT DEVELOPMENTS

In the first half year of 2017, we achieved several milestones:

- On January 26, 2017, we completed the acquisition of certain assets of Nextbit Systems Inc. in exchange for 8,633 Shares.
- In March 2017, we launched our *zGold* virtual credits service, which allows gamers to purchase *zGold* and exchange it for digital content and items from various content providers.
- On May 12, 2017, we completed the investment in 19.9% of MOL Global in exchange for 8,634 Shares and entered into various cooperation agreements with MOL AccessPortal Sdn. Bhd., a wholly-owned Malaysian subsidiary of MOL Global.
- On May 15, 2017, we completed the Series D Preferred Shares investments and issued 18,804 Series D Preferred Shares for an aggregate consideration of US\$43.3 million.
- On June 17, 2017, we announced a partnership with CK Hutchison's Three Group and opened our sixth *RazerStore* in Hong Kong.

For more information on the foregoing recent developments, see "History and Corporate Structure."

Our Directors confirm, as of the date of this prospectus, that there has been no material adverse change in our financial or trading position, indebtedness, mortgage, contingent liabilities, guarantees or prospects of our Group since June 30, 2017, the date of our latest audited consolidated financial statements.

# OFF-BALANCE SHEET COMMITMENTS AND ARRANGEMENTS

As of June 30, 2017, we did not have any relationships with unconsolidated entities or financial partnerships, such as structured finance or special purpose entities that were established for the purpose of facilitating off-balance sheet arrangements or other purposes.

#### MARKET RISK DISCLOSURE

# Foreign Exchange Risk

Our financial statements are expressed in U.S. dollars and approximately 76.6% of our revenue was denominated in U.S. dollars in 2016 and 73.1% in the six months ended June 30, 2017. As of June 30, 2017, we had net assets denominated in various local currencies. During the Track Record Period, exchange rate fluctuations did not have a material impact on our results of operations.

Notwithstanding the above, the Group has put in place treasury management policies to manage foreign exchange risks taking into account the limited exposure it has to exchange rate fluctuations. The Company will further develop this policy as such exposure increases. Pursuant to such policy, the Group will, where possible and appropriate, hedge the variability in cash flows associated with changes in exchange rates. In connection with the management of our foreign exchange risks, the Group has entered into a number of foreign currency hedging contracts on accounts receivables during the periods indicated below:

	For the Y	ear Ended Dec	For the Six Months Ended June 30,		
	2014	2015	2016	2016	2017
Number of forward exchange contracts	_	13	28	9	17
Aggregate amount of					
forward exchange		Euros	Euros	Euros	Euros
contracts	_	25,500,000	41,200,000	17,100,000	35,400,000

Taking into consideration the nature of our business, the limited size of the foreign currency exposure and the existence of a functional treasury management policy, our Directors are satisfied that the Group's hedging arrangements are effective and adequate for the Group's business operations during the Track Record Period.

#### **Interest Rate Risk**

Our exposure to interest rate risk primarily relates to interest income from our fixed deposits placed with financial institutions. The Group does not use derivative financial instruments to hedge its debt obligations. As of June 30, 2017, we were not significantly exposed to interest rate risk. We have not been exposed to material risks due to changes in market interest rates. However, our future interest income may fall due to changes in market interest rates.

#### Credit Risk

Credit risk is the potential financial loss resulting from the failure of a customer to settle its financial and contractual obligations to us, as and when they fall due.

We have a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Credit evaluations are performed on all customers requiring credit. We also maintain trade credit insurance.

We established an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

Our top five customers accounted for approximately 41.9%, 48.7%, 50.4% and 53.1% of total trade receivables as of December 31, 2014, 2015 and 2016 and June 30, 2017, respectively.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statements of financial position.

# Liquidity Risk

We are exposed to liquidity risk. Our policy is to monitor and maintain a level of cash and cash equivalents deemed adequate by management to finance our operations and mitigate the effects of fluctuations in cash flows.

The expected contractual undiscounted cash outflows of trade and other payables are expected to occur within one year and equivalent to their carrying amounts. The effects of expected contractual undiscounted cash flows of other payables that are expected to occur beyond one year are not expected to be material.

# DIVIDENDS AND DISTRIBUTABLE RESERVES

We have no dividend policy and currently do not intend to adopt a policy for future dividend payments. Subject to Cayman Islands law and our Articles of Association, we may declare dividends in any currency through a general meeting, but no dividend may be declared in excess of the amount recommended by our Board. Our Articles of Association provide that dividends may be declared and paid out of our profit, realized or unrealized, or from any reserve set aside from profits which our Directors determine is no longer needed. With the sanction of an ordinary resolution, dividends may also be declared and paid out of a share premium account or any other fund or account which can be authorized for this purpose in accordance with Cayman Islands law.

Except as provided under the terms of a particular issue, or with respect to the rights attached to any Shares, (i) all dividends will be declared and paid according to the amounts paid up on the Shares in respect of which the dividend is paid, but no amount paid up on a Share in advance of calls may for this purpose be treated as paid up on the Share; and (ii) all dividends will be apportioned and paid pro rata according to the amount paid up on the Shares during any portion or portions of the period in respect of which the dividend is paid. Our Directors may deduct from any dividend or other monies payable to any of our Shareholders or in respect of any Shares all sums of money (if any) presently payable by such Shareholder to us on account of calls or otherwise.

In addition, the declaration of dividends is subject to the discretion of our Board, and the amounts of dividends actually declared and paid will also depend on:

- · our general business conditions;
- our financial results:
- our capital requirements;
- interests of our Shareholders; and
- any other factors which our Board may deem relevant.

Our future dividend payments to our Shareholders will also depend upon the availability of dividends received from our subsidiaries, including those in the PRC. PRC laws require that dividends be paid out of the net profit calculated according to PRC accounting principles. PRC laws also require PRC enterprises to set aside part of their net profit as statutory reserves before they distribute the net proceeds. These statutory reserves are not available for distribution as cash dividends.

Our Board has absolute discretion in whether to declare any dividend for any year and, if it decides to declare a dividend, how much dividend to declare. The Company has not paid or declared any dividend since its inception. No distributable reserves of the Company were available for distribution to the owners during the Track Record Period. We will continue to re-evaluate our dividend policy in light of our financial condition and the prevailing economic climate. However, the determination to pay dividends will be made at the discretion of our Board and will be based upon our earnings, cash flow, financial condition, capital requirements, statutory fund reserve requirements and any other conditions that our Board deems relevant. The payment of dividends may also be limited by legal restrictions and by financing agreements that we may enter into in the future. There can be no assurance that dividends of any amount will be declared or distributed in any year.

# LISTING EXPENSES

During the Track Record Period, we incurred listing expenses of HK\$34.1 million, in connection with the Listing, which included professional fees, underwriting commissions and other fees, of which HK\$29.4 million was charged to the consolidated statements of profit or loss and other comprehensive income. As of June 30, 2017, the remaining HK\$4.7 million was recognized as other receivables and will be deducted against equity upon Listing. Assuming an Offer Price of HK\$3.47 per Share, being the mid-point of the Offer Price range stated in this prospectus, the additional listing expenses to be incurred are HK\$149.9 million in the second half of 2017, of which HK\$39.5 million will be charged to the consolidated statements of profit or loss and other comprehensive income.

The listing expenses above are the latest practicable estimate and are provided for reference only, and actual amounts may differ. Our Directors do not expect listing expenses to be incurred after the Track Record Period to have a material and adverse impact on our financial results for the year ending December 31, 2017.

#### UNAUDITED PRO FORMA ADJUSTED NET TANGIBLE ASSETS

The following unaudited pro forma statement of adjusted net tangible assets of the Group prepared in accordance with Rule 4.29 of the Listing Rules is to illustrate the effect of the Global Offering on the net tangible assets of the Group attributable to equity shareholders of the Company as at June 30, 2017 as if the Global Offering had taken place on that date. The unaudited pro forma statement of adjusted net tangible assets of the Group has been prepared for illustrative purposes only and, because of its hypothetical nature, it may not provide a true picture of the net tangible assets attributable to equity shareholders of the Company had the Global Offering been completed as at June 30, 2017 or at any future date.

	Consolidated net tangible assets attributable to equity shareholders of the Company as at June 30, 2017(1)	Estimated net proceeds from the Global Offering <sup>(2)</sup>	Unaudited pro forma adjusted consolidated net tangible assets attributable to equity shareholders of the Company	Unaudited pro forma adjusted consolidated net tangible assets attributable to equity shareholders of the Company per Share <sup>(3)</sup>	
	<b>US\$</b> '000	US\$'000	US\$'000	US\$	HK\$(4)
Based on the Offer Price of:					
— HK\$2.93 per Share	164,843	382,363	547,206	0.06	0.4816
— HK\$4.00 per Share	164,843	524,247	689,090	0.08	0.6064

#### Notes:

- (1) The consolidated net tangible assets attributable to equity shareholders of the Company as at June 30, 2017 is based on the consolidated total net assets attributable to equity shareholders of the Company of US\$195,009,000 as at June 30, 2017 after deduction of intangible assets and goodwill of US\$30,166,000.
- (2) The estimated net proceeds from the Global Offering are based on the Offer Price of HK\$2.93 per Share (being the minimum Offer Price) or HK\$4.00 per Share (being the maximum Offer Price), after deduction of the estimated underwriting commissions and incentive fees and other listing expenses (excluding listing expenses of approximately US\$4,377,000 that we incurred during the Track Record Period) payable by the Group and 1,063,600,000 Shares expected to be issued under the Global Offering, assuming the Over-allotment Option is not exercised, and excluding the Deferred Settlement Shares and any Shares which may be issued or repurchased by the Company pursuant to the general mandates and the 2016 Equity Incentive Plan.
- (3) The unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company per Share is arrived at after the adjustments referred in the preceding paragraphs and on the basis that 8,863,020,913 Shares are expected to be in issue and after the conversion of the Preferred Shares and the completion of the Capitalization Issue, assuming that the Over-allotment Option is not exercised, and excluding the Deferred Settlement Shares and any Shares which may be issued or repurchased by the Company pursuant to the general mandates and the 2016 Equity Incentive Plan.
- (4) For the purpose of the unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company, the balances stated in United States dollar are converted into Hong Kong dollars at a rate of US\$1 to HK\$7.7997. No representation is made that United States dollar denominated amounts have been, could have been, or could be converted to Hong Kong dollars, or vice versa, at the rate applied or at any other rates or at all.
- (5) No adjustment has been made to the unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company to reflect any trading results or other transactions of the Group entered into subsequent to June 30, 2017.

No adjustment has been made to the unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company to reflect any trading results or other transactions of the Group entered into subsequent to June 30, 2017.

# DISCLOSURE REQUIRED UNDER THE LISTING RULES

Our Directors have confirmed that as of the Latest Practicable Date, there were no circumstances which, had we been required to comply with Rules 13.13 to 13.19 in Chapter 13 of the Listing Rules, would have given rise to a disclosure requirement under Rules 13.13 to 13.19 of the Listing Rules.

#### NO MATERIAL ADVERSE CHANGE

Our Directors confirm, as of the date of this prospectus, that there has been no material adverse change in our financial or trading position, indebtedness, mortgage, contingent liabilities, guarantees or prospects of our Group since June 30, 2017, the end of the period reported on in the Accountants' Report set out in Appendix I to this prospectus.

Our authorized share capital as of the Latest Practicable Date was US\$60,000 divided into (a) 4,000,000 Shares of a par value of US\$0.01 each and (b) 2,000,000 Preferred Shares of a par value US\$0.01 each.

As of the Latest Practicable Date, our issued share capital consisted of 609,739 Shares of par value of US\$0.01 each and 232,944 Preferred Shares of par value of US\$0.01 each.

The authorized share capital of our Company immediately before the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares will be increased to US\$100,000,000, divided into 10,000,000,000 Shares with a nominal value of US\$0.01 per Share.

Assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares and the 886,302,091 Shares underlying the RSUs which may be granted within the Scheme Limit under the 2016 Equity Incentive Plan, the share capital of our Company upon completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares will be as follows:

Description of Shares	Number of Shares	Aggregate nominal value of Shares (US\$)	Approximate percentage of issued share capital (%)
Shares in issue (including the Shares on conversion of the Preferred Shares) <sup>(1)</sup>	842,683	8,426.83	0.0%
Shares to be issued as part of the Capitalization Issue to:			
(i) existing Shareholders on a pro rata			
basis	7,080,222,566	70,802,225.66	79.9%
(ii) RSU Trustee(s)	708,104,004	7,081,040.04	8.0%
Issuance of Archview Holdback Shares Shares to be issued under	10,251,660	102,516.60	0.1%
the Global Offering	1,063,600,000	10,636,000.00	12.0%
the Global Offering		10,030,000.00	12.070
Total	8,863,020,913		100.0%

#### Note:

<sup>(1)</sup> The Preferred Shares will be converted into Shares on a one to one basis by way of redesignation to Shares on the Listing Date.

Assuming the Over-allotment Option is exercised in full and without taking into account the Deferred Settlement Shares and the 886,302,091 Shares underlying the RSUs which may be granted within the Scheme Limit under the 2016 Equity Incentive Plan, the share capital of our Company upon completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares will be as follows:

Description of Shares	Number of Shares	Aggregate nominal value of Shares (US\$)	Approximately percentage of issued share capital (%)
Shares in issue (including the Shares on conversion of the Preferred Shares) <sup>(1)</sup> Shares to be issued as part of the Capitalization Issue to:	842,683	8,426.83	0.0%
(i) existing Shareholders on a pro rata			
basis	7,080,222,566	70,802,225.66	78.5%
(ii) RSU Trustee(s)	708,104,004	7,081,040.04	7.8%
Issuance of Archview Holdback Shares	10,251,660	102,516.60	0.1%
Shares to be issued under			
the Global Offering	1,063,600,000	10,636,000.00	11.8%
Shares to be issued upon the full exercise of			
the Over-allotment Option	159,540,000	1,595,400.00	1.8%
Total	9,022,560,913		100.0%

#### Note:

<sup>(1)</sup> The Preferred Shares will be converted into Shares on a one to one basis by way of redesignation to Shares on the Listing Date.

Assuming the Over-allotment Option is exercised in full and the 886,302,091 Shares underlying the RSUs which remain available to be granted within the Scheme Limit under the 2016 Equity Incentive Plan are issued and without taking into account the Deferred Settlement Shares, the share capital of our Company upon completion of the Capitalization Issue, the Global Offering and the issuance of Archyiew Holdback Shares will be as follows:

Description of Shares	Number of Shares	Aggregate nominal value of Shares (US\$)	Approximately percentage of issued share capital (%)
Shares in issue (including the Shares on			
conversion of the Preferred Shares) <sup>(1)</sup>	842,683	8,426.83	0.0%
Shares to be issued as part of the			
Capitalization Issue to:			
(i) existing Shareholders on a pro rata			
basis	7,080,222,566	70,802,225.66	71.5%
(ii) RSU Trustee(s)	708,104,004	7,081,040.04	7.2%
Issuance of Archview Holdback Shares	10,251,660	102,516.60	0.1%
Shares to be issued under			
the Global Offering	1,063,600,000	10,636,000.00	10.7%
Shares to be issued upon the full exercise of			
the Over-allotment Option	159,540,000	1,595,400.00	1.6%
Shares to be issued pursuant to the RSUs			
which may be granted within the Scheme			
Limit	886,302,091	8,863,020.91	8.9%
Total	9,908,863,004		100.0%

Note:

#### ASSUMPTIONS

The above tables assume that the Global Offering becomes unconditional and Shares are issued pursuant to the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares. It takes no account of the Deferred Settlement Shares and any Shares which may be issued or repurchased by us pursuant to the general mandates granted to our Directors to issue or repurchase Shares as described below.

#### **RANKING**

The Offer Shares are shares in the share capital of our Company and rank equally with all Shares currently in issue or to be issued (including all Preferred Shares automatically converted into Shares upon Listing and the Deferred Settlement Shares) and, in particular, will rank in full for all dividends or other distributions declared, made or paid on the Shares in respect of a record date which falls after the date of this prospectus.

#### CAPITALIZATION ISSUE

Pursuant to the written resolutions of our Shareholders passed on October 25, 2017, and subject to the share premium account of our Company being credited as a result of the issue of Offer Shares pursuant to the Global Offering, our Directors are authorized to allot and issue a total of 7,788,326,570 Shares credited as fully paid at par on Listing Date consisting of (a) 7,080,222,566 Shares to the holders of Shares and Preferred Shares on the register of members of our Company in the Cayman Islands at the close of business on the business day preceding the Listing Date, in proportion to their existing respective shareholdings (save that no holder of Shares and Preferred Shares shall be entitled to be allotted or issued any fraction of a Share) and (b) 708,104,004 Shares

<sup>(1)</sup> The Preferred Shares will be converted into Shares on a one to one basis by way of redesignation to Shares on the Listing Date.

to be issued to the RSU Trustee(s) for the purpose of providing for existing and future RSU grants under the 2016 Equity Incentive Plan (after adjustment pursuant to the terms of such plan), by way of the capitalization of the sum of US\$77,883,265.70 standing to the credit of the share premium account of our Company. The Shares to be allotted and issued pursuant to this resolution shall rank pari passu in all respects with the existing issued Shares.

# CIRCUMSTANCES UNDER WHICH GENERAL MEETING AND CLASS MEETING ARE REQUIRED

For further details of the circumstances under which general meeting and class meeting are required, please refer to the section headed "Appendix III — Summary of the Constitution of our Company and Cayman Islands Companies Law" in this prospectus.

#### GENERAL MANDATE TO ISSUE SHARES

Conditional on the Global Offering becoming unconditional, our Directors have been granted a general unconditional mandate to allot, issue and deal with the Shares (otherwise than pursuant to, or in consequence of, the Global Offering, a rights issue or any scrip dividend scheme or similar arrangements, any adjustment of rights to subscribe for Shares under options and warrants or a special authority granted by our shareholders) with an aggregate nominal value of not more than the sum of:

- 20% of the aggregate nominal value of our share capital in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares; and
- the aggregate nominal value of our share capital repurchased by us (if any) under the general mandate to repurchase Shares referred to below.

This general mandate to issue Shares will remain in effect until the earliest of:

- the conclusion of our next annual general meeting;
- the expiration of the period within which our next annual general meeting is required under any applicable laws of the Cayman Islands or the Memorandum and the Articles to be held; or
- it is varied or revoked by an ordinary resolution of our shareholders in general meeting.

Please refer to the section headed "Appendix IV — Statutory and General Information — A. Further Information about Our Company — 4. Written Resolutions of the Shareholders Passed on October 25, 2017" in this prospectus for details of this general mandate.

# GENERAL MANDATE TO REPURCHASE SHARES

Conditional on the Global Offering becoming unconditional, our Directors have been granted a general unconditional mandate to exercise all our powers to repurchase our own Shares on the Stock Exchange or on any other stock exchange on which our Securities may be listed with a total nominal value of not more than US\$8,863,020.91 divided into 886,302,091 Shares, representing 10% of the aggregate nominal value of our share capital in issue immediately following the completion of the Global Offering.

This mandate only relates to repurchases made on the Stock Exchange, or on any other stock exchange on which the Shares are listed (and which is recognized by the SFC and the Stock Exchange for this purpose), and made in accordance with all applicable laws and the requirements of the Listing Rules.

The general mandate to repurchase Shares will remain in effect until:

- the conclusion of our next annual general meeting;
- the expiration of the period within which our next annual general meeting is required by the Articles of Association, the Cayman Islands Companies Law and the applicable laws of the Cayman Islands; or
- the revocation or variation of the Repurchase Mandate by an ordinary resolution of our Shareholders in a general meeting, whichever is the earliest.

Please refer to the section headed "Appendix IV — Statutory and General Information — A. Further Information about Our Company — 4. Written Resolutions of the Shareholders Passed on October 25, 2017" in this prospectus for details of this general mandate.

# 2016 EQUITY INCENTIVE PLAN

In order to assist us in attracting, retaining and motivating our employees, directors and consultants who will contribute to the success of the Company, we have adopted the 2016 Equity Incentive Plan, pursuant to which we may grant awards to eligible participants. The principal terms of the 2016 Equity Incentive Plan is summarized in the section headed "Appendix IV — Statutory and General Information — E. 2016 Equity Incentive Plan" in this prospectus.

# SUBSTANTIAL SHAREHOLDERS

Immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (without taking into account the Deferred Settlement Shares), so far as the Directors are aware, the following persons (not being a Director or a chief executive of us) will have an interest or short position in the Shares or underlying Shares which would fall to be disclosed to us and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or who will, directly or indirectly, be interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any other member of our Group:

Name	Capacity/ Nature of Interest	The relevant company	Number and approximate percentage of Shares held as of the date of this prospectus of the relevant Company		approximate Archview Holdback Shares (assuming the of the date of prospectus of Option is not Option is fully  Archview Holdback Shares (assuming the Over-allotment Over-allotment Option is fully			
Mr. Min-Liang Tan (陳民亮) <sup>(1)</sup>	Settlor of a trust Beneficial	The Company The	347,667 844	(41.3%) (0.1%)	2,921,445,801 7,092,132	(33.0%)	2,921,445,801 7,092,132	(32.4%) (0.1%)
Julius Baer Trust Company (Channel Islands) Limited <sup>(1)</sup>	interest Trustee	Company The Company	347,667	(41.3%)	2,921,445,801	(33.0%)	2,921,445,801	(32.4%)
Chen Family (Global) Holdings Limited <sup>(1)</sup>	Interest of a controlled corporation	The Company	347,667	(41.3%)	2,921,445,801	(33.0%)	2,921,445,801	(32.4%)
Chen Family (Hivemind) Holdings Limited <sup>(1)</sup>	Registered Owner	The Company	347,667	(41.3%)	2,921,445,801	(33.0%)	2,921,445,801	(32.4%)
Mr. Lim Kaling <sup>(2)</sup>	Settlor of a trust	The Company	159,758	(19.0%)	1,342,446,474	(15.1%)	1,342,446,474	(14.9%)
Kaning	Interest of controlled corporations	The Company	92,389	(11.0%)	786,596,427	(8.9%)	786,596,427	(8.7%)
	Beneficial interest	The Company	62	(0.0%)	520,986	(0.0%)	520,986	(0.0%)
	Interest of a controlled corporation	THX	20	(20%)	N/A	N/A	N/A	N/A
Julius Baer Trust Company (Channel Islands) Limited <sup>(2)</sup>	Trustee	The Company	159,758	(19.0%)	1,342,446,474	(15.1%)	1,342,446,474	(14.9%)
Excelsior Equity Limited <sup>(2)</sup>	Interest of a controlled corporation	The Company	159,758	(19.0%)	1,342,446,474	(15.1%)	1,342,446,474	(14.9%)
Voyager Equity Limited <sup>(2)</sup>	Registered Owner	The Company	159,758	(19.0%)	1,342,446,474	(15.1%)	1,342,446,474	(14.9%)

# SUBSTANTIAL SHAREHOLDERS

Name	Capacity/ Nature of Interest	The relevant company	Number and approximate percentage of Shares held as of the date of this prospectus of the relevant Company		Number of Shares and approximate percentage of shareholding in the total issued share capital of our Company after the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised)		Number of Shares and approximate percentage of shareholding in the total issued share capital of our Company after the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is fully exercised)	
Lim Teck Lee Land Pte Ltd <sup>(2)</sup>	Registered Owner	The Company	42,060	(5.0%)	353,430,180	(4.0%)	353,430,180	(3.9%)
Primerose Ventures Inc. (2)	Registered Owner	The Company	38,789	(4.6%)	325,943,967	(3.7%)	325,943,967	(3.6%)
Archview Capital Ltd. (2)	Registered Owner	The Company	5,078	(0.6%)	52,922,094	(0.6%)	52,922,094	(0.6%)
Sandalwood Associates Limited <sup>(2)</sup>	Registered Owner	The Company	6,462	(0.8%)	54,300,186	(0.6%)	54,300,186	(0.6%)

#### Notes:

(1) Chen Family (Hivemind) Holdings Limited is an investment company incorporated in the British Virgin Islands, and is wholly-owned by Chen Family (Global) Holdings Limited. Chen Family (Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Family (Hivemind) Holdings Limited.

As of the Latest Practicable Date, Mr. Tan has also been granted 844 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan.

Following the conversion of the Preferred Shares and the Capitalization Issue, Mr. Tan will have a long position in 2,928,537,933 Shares, including an interest in 7,092,132 Shares underlying the unvested RSUs granted to him and outstanding pursuant to the 2016 Equity Incentive Plan.

(2) As of the Latest Practicable Date, Mr. Lim Kaling, our non-executive Director, owns 252,147 Shares through his controlled corporations — Voyager Equity Limited, Lim Teck Lee Land Pte Ltd, Primerose Ventures Inc., Archview Capital Ltd and Sandalwood Associates Limited.

Voyager Equity Limited is an investment company incorporated in the British Virgin Islands and is wholly-owned by Excelsior Equity Limited. Excelsior Equity Limited is beneficially owned by the KL Family Trust, which was established by Mr. Lim as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the KL Family Trust, and Mr. Lim and his family members are the beneficiaries of the KL Family Trust. Mr. Lim is also the sole director of Voyager Equity Limited. Voyager Equity Limited owns 159,758 Shares

Lim Teck Lee Land Pte Ltd is a company incorporated in Singapore engaged in the business of general wholesale trade and investment holding. It is 92% owned by Mr. Lim. It owns 40,105 Shares and 1,955 Series B-2 Preferred Shares

Primerose Ventures Inc., Archview Capital Ltd. and Sandalwood Associates Limited are investment holding companies incorporated in the British Virgin Islands and are indirectly wholly-owned by Mr. Lim through Immobillari Limited. Primerose Ventures Inc. owns 23,038 Shares, 14,774 Series A Preferred Shares and 977 Series B-2 Preferred Shares. Archview Capital Ltd. owns 5,078 Shares. Sandalwood Associates Limited owns 6,462 Series B-1 Preferred Shares.

On the Listing Date, 10,251,660 Shares will be issued to Archview Capital Ltd. after taking into account the Capitalization Issue.

As of the Latest Practicable Date, Mr. Lim has also been granted 62 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan.

Following the conversion of the Preferred Shares and the Capitalization Issue, Mr. Lim will have a long position in 2,129,563,887 Shares, including an interest in 520,986 Shares underlying the RSUs granted to him and outstanding pursuant to the 2016 Equity Incentive Plan.

In addition, Archview Capital Ltd., indirectly wholly-owned by Mr. Lim through Immobillari Limited, owns 20 shares of THX.

#### THE CORNERSTONE PLACING

We have entered into cornerstone investment agreements (each a "Cornerstone Investment Agreement," and together, the "Cornerstone Investment Agreements") with 5 investors (each a "Cornerstone Investor," and together, the "Cornerstone Investors"), pursuant to which the Cornerstone Investors have agreed to, subject to certain conditions, subscribe for such number of Offer Shares at the Offer Price which may be purchased with an aggregate amount of approximately US\$153,000,000 (or approximately HK\$1,193,000,000) (the "Cornerstone Placing").

Based on the Offer Price of HK\$2.93 (being the minimum Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by the Cornerstone Investors will be 407,286,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 38.3% of the Offer Shares and approximately 4.6% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 33.3% of the Offer Shares and approximately 4.5% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

Based on the Offer Price of HK\$3.47 (being the mid-point of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by the Cornerstone Investors will be 343,904,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 32.3% of the Offer Shares and approximately 3.9% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 28.1% of the Offer Shares and approximately 3.8% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

Based on the Offer Price of HK\$4.00 (being the high end of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by the Cornerstone Investors will be 298,336,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 28.0% of the Offer Shares and approximately 3.4% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 24.4% of the Offer Shares and approximately 3.3% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

To the best knowledge of our Company, each of the Cornerstone Investors, save for Davinia Investment Ltd. (an existing Shareholder of our Company), is independent from our Company, our connected persons (as defined under the Listing Rules) and their respective close associates, and is also independent of the other Cornerstone Investors. Please refer to the section entitled "Waivers from Strict Compliance with the Listing Rules and Exemption from Compliance with the Companies (Winding Up and Miscellaneous Provisions) Ordinance" for details.

The Cornerstone Placing will form part of the International Offering and none of such Cornerstone Investors will subscribe for any Share under the Global Offering (other than pursuant to their respective cornerstone investment agreements). The Shares to be subscribed for by the Cornerstone Investors will rank *pari passu* in all respect with the fully paid Shares in issue and will be counted towards the public float of our Company under Rule 8.24 of the Listing Rules. Immediately

following the completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, none of the Cornerstone Investors will have any board representation in our Company, nor will any Cornerstone Investors become a Substantial Shareholder (as defined under the Listing Rules) of our Company. No special rights have been granted to the Cornerstone Investors pursuant to the Cornerstone Placing. The Offer Shares to be subscribed by the Cornerstone Investors may be affected by any reallocation of the Offer Shares between the International Offering and the Hong Kong Public Offering in the event of over-subscription under the Hong Kong Public Offering as described in the section headed "Structure of the Global Offering — The Hong Kong Public Offering — Reallocation." Details of the allocations to the Cornerstone Investors will be disclosed in the announcement of results of allocations to be published on November 12, 2017.

#### OUR CORNERSTONE INVESTORS

We have entered into cornerstone investment agreements with each of the following Cornerstone Investors. The information about our Cornerstone Investors set forth below has been provided by the Cornerstone Investors in connection with the Cornerstone Placing.

# Chen Huaidan ("Mrs. Tang")

Mrs. Tang has agreed to subscribe for such number of Offer Shares rounded down to the nearest whole board lot) which may be purchased for an aggregate amount of US\$50,000,000 (or approximately HK\$390,000,000) at the Offer Price. Based on the Offer Price of HK\$3.47 (being the mid-point of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by Mrs. Tang will be 112,387,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 10.6% of the Offer Shares and approximately 1.3% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 9.2% of the Offer Shares and approximately 1.2% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

Mrs. Tang is the group managing director of Singhaiyi Group Ltd. Mrs. Tang is the spouse of Mr. Gordon Tang who is a non-executive director of Singhaiyi Group Ltd. Mr. Gordon Tang and Mrs. Tang are controlling shareholders of Singhaiyi Group Ltd. Singhaiyi Group Ltd is a listed company in Singapore. The company is a diversified real estate company focused on property development, real estate investment and property management services. The group also holds diversified income-generating assets in the commercial and retail sectors, with geographical reach in the United States and widening exposure in Asia.

# Davinia Investment Ltd. ("Davinia")

Davinia has agreed to subscribe for such number of Offer Shares rounded down to the nearest whole board lot) which may be purchased for an aggregate amount of US\$33,000,000 (or approximately HK\$257,000,000) at the Offer Price. Based on the Offer Price of HK\$3.47 (being the mid-point of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by Davinia will be 74,175,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 7.0% of the Offer Shares and approximately 0.8% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 6.1% of the Offer Shares and approximately 0.8% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

Davinia is an investment company incorporated in the British Virgin Islands and is indirectly owned by Mr. Robert Budi Hartono and Mr. Bambang Hartono as to 51% and 49% respectively. The Hartono Family is a prominent Family in Indonesia with businesses across several industries including cigarettes, banking and e-commerce.

# **GIC Private Limited ("GIC")**

GIC has agreed to subscribe for such number of Offer Shares rounded down to the nearest whole board lot) which may be purchased for an aggregate amount of US\$20,000,000 (or approximately HK\$156,000,000) at the Offer Price. Based on the Offer Price of HK\$3.47 (being the mid-point of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by GIC will be 44,955,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 4.2% of the Offer Shares and approximately 0.5% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 3.7% of the Offer Shares and approximately 0.5% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

GIC is a global investment management company established in 1981 to manage Singapore's foreign reserves. GIC invests internationally in equities, fixed income, foreign exchange, commodities, money markets, alternative investments, real estate and private equity. With its current portfolio size of more than US\$100 billion, GIC is amongst the world's largest fund management companies.

# Kingkey Enterprise Holdings Limited ("Kingkey")

Kingkey has agreed to subscribe for such number of Offer Shares rounded down to the nearest whole board lot) which may be purchased for an aggregate amount of US\$20,000,000 (or approximately HK\$156,000,000) at the Offer Price. Based on the Offer Price of HK\$3.47 (being the mid-point of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by Kingkey will be 44,955,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 4.2% of the Offer Shares and approximately 0.5% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 3.7% of the Offer Shares and approximately 0.5% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

Kingkey may obtain external financing by entering into a loan facility with an independent financial institution to finance its subscription of the Offer Shares. The loan, if obtained, will be on normal commercial terms after arm's length negotiations. All or some of the Offer Shares to be subscribed for by Kingkey may be charged to such independent financial institution as security for the loan facility. Under the financing arrangement, upon the occurrence of certain customary events of default, Kingkey may be required to repay the loan before its maturity. The independent financial institution may therefore have the right to enforce the security interest in the Offer Shares subject to such charge at any time upon the occurrence of certain customary events of default, save that Kingkey undertakes to our Company and the Joint Global Coordinators to ensure that the loan facility agreement shall prohibit the independent financial institution from disposing of the collateral shares under the financing arrangement at any time during the period of six (6) months starting from and inclusive of the Listing Date. If Kingkey fails to obtain such external financing, Kingkey shall finance the subscription of such number of Offer Shares using its internal resources.

Kingkey is a company incorporated with limited liability in the British Virgin Islands, and Mr. Chen Jiarong and Mr. Chen Jiajun hold 50% and 50% equity interest in Kingkey, respectively. Kingkey's principal activities are securities trading and investment holdings purposes.

# Loi Keong Kuong ("Mr. Loi")

Mr. Loi has agreed to subscribe for such number of Offer Shares rounded down to the nearest whole board lot) which may be purchased for an aggregate amount of US\$30,000,000 (or approximately HK\$234,000,000) at the Offer Price. Based on the Offer Price of HK\$3.47 (being the mid-point of the Offer Price range set out in this Prospectus), the total number of Shares to be subscribed for by Mr. Loi will be 67,432,000 Shares (rounded down to the nearest whole board lot), representing (i) approximately 6.3% of the Offer Shares and approximately 0.8% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares, or (ii) approximately 5.5% of the Offer Shares and approximately 0.7% of the Shares in issue immediately upon completion of the Capitalization Issue, the Global Offering and the issuance of the Archview Holdback Shares, assuming that the Over-allotment Option is fully exercised and without taking into account the Deferred Settlement Shares.

Mr. Loi is the chairman of the Rio Hotel and chief executive officer of Sai Kei Hou Yuen (Kuok Chai) Real Estate Development Limited, which major businesses include real estate investment and development.

#### CONDITIONS PRECEDENT

The subscription obligation of each Cornerstone Investor is subject to, among other things, the following conditions precedent:

- (i) the Hong Kong Underwriting Agreement and the International Underwriting Agreement being entered into and having become effective and unconditional (in accordance with their respective original terms or as subsequently waived or varied by agreement of the parties thereto) by no later than the time and date as specified in the Hong Kong Underwriting Agreement and the International Underwriting Agreement, and neither the Hong Kong Underwriting Agreement nor the International Underwriting Agreement having been terminated;
- (ii) the Offer Price having been agreed upon between the Company and the Joint Global Coordinators (on behalf of the Underwriters);
- (iii) the Listing Committee of the Stock Exchange having granted the listing of, and permission to deal in, the Shares (including the Shares under the Cornerstone Placing) as well as other applicable waivers and approvals and such approval, permission or waiver having not been revoked prior to the commencement of dealings in the Shares on the Stock Exchange;
- (iv) no laws shall have been enacted or promulgated by any Governmental Authority (as defined in the relevant Cornerstone Investment Agreement) which prohibits the consummation of the transactions contemplated in the Global Offering or the Cornerstone Investment Agreements, and there shall be no orders or injunctions from a court of competent jurisdiction in effect precluding or prohibiting consummation of such transactions; and
- (v) the respective representations, warranties, undertakings and confirmations of the relevant Cornerstone Investor under the relevant Cornerstone Investment Agreement are accurate and true in all respects and not misleading and that there is no material breach of the relevant Cornerstone Investment Agreement on the part of the relevant Cornerstone Investor.

#### RESTRICTIONS ON DISPOSALS BY THE CORNERSTONE INVESTORS

Each of the Cornerstone Investors for itself and on behalf of the investor subsidiary (as defined in the relevant Cornerstone Investment Agreement) has agreed that, among other things, without the prior written consent of each of our Company, the Joint Global Coordinators and the Joint Sponsors, it will not, whether directly or indirectly, at any time during the period of six months following the Listing Date (the "Lock-up Period"), (i) dispose of any of the Shares subscribed by it under the relevant Cornerstone Investment Agreement and any shares or other securities of or interests in our Company derived therefrom (the "Relevant Shares") or any interest in any company or entity holding any of the Relevant Shares; (ii) agree or contract to, or publicly announce any intention to, enter any such transaction described above; (iii) allow itself to undergo a change of control (as defined in the Takeovers Code) at the level of its ultimate beneficial owner; or (iv) enter into any transaction directly or indirectly with the same economic effect as any transactions described above.

After expiration of the Lock-up Period, each of the Cornerstone Investors shall, subject to requirements under applicable laws and as specified in the relevant Cornerstone Investment Agreement, be free to dispose of any Relevant Shares and shall ensure that any such disposal will not create a disorderly or false market in the Shares and is otherwise in compliance with the SFO and all applicable laws.

Each of the Cornerstone Investors may transfer or enter into specific transactions in relation to the Shares so subscribed for in certain limited circumstances as permitted in the relevant Cornerstone Investment Agreement, such as transfer to a wholly-owned subsidiary of such Cornerstone Investor, provided that prior to such transfer, such wholly-owned subsidiary undertakes in writing, and such Cornerstone Investor undertakes to procure, that such wholly-owned subsidiary to be bound by such Cornerstone Investor's obligations stipulated under the relevant Cornerstone Investment Agreement and subject to the restrictions on disposals imposed on such Cornerstone Investor.

# RELATIONSHIP WITH OUR CONTROLLING SHAREHOLDERS

# OUR CONTROLLING SHAREHOLDERS

Immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares), Chen Family (Hivemind) Holdings Limited, an investment holding company, will directly hold 33.0% of the issued share capital in the Company. Chen Family (Hivemind) Holdings Limited is wholly-owned by Chen Family (Global) Holdings Limited. Chen Family (Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Family (Hivemind) Holdings Limited and Chen Family (Hivemind) Holdings Limited, hold 33.0% of the issued share capital in the Company. Therefore, Mr. Tan (as the settlor and the investment advisor of the Chen Family Trust), Chen Family (Global) Holdings Limited and Chen Family (Hivemind) Holdings Limited are the Controlling Shareholders of our Company.

For the background of our Controlling Shareholders, please refer to the sections headed "History and Corporate Structure" and "Directors and Senior Management."

#### INDEPENDENCE FROM OUR CONTROLLING SHAREHOLDERS

After considering the following factors, our Directors are of the view that our Company is capable of independently carrying on our business from, and does not place undue reliance on, our Controlling Shareholders:

# (a) Financial Independence

Our Company has an independent financial system and makes financial decisions according to our own business needs. As of the Latest Practicable Date, none of our Controlling Shareholders and their close associates had provided any direct or indirect financing for our operations or any credit support (whether by way of guarantees or otherwise) in respect of any financing obtained by us from third party sources.

Upon Listing, our Directors believe that our Company will be able to obtain further financing, if necessary, upon market terms and conditions without relying on financial assistance or credit support from our Controlling Shareholders and their close associates.

Based on the above, our Directors are of the view that we are able to operate financially independently from our Controlling Shareholders.

# (b) Operational Independence

We do not rely on our Controlling Shareholders and their close associates for our finance, audit and control, sales and marketing, human resources, administration or company secretarial functions. We have our own departments specializing in these respective areas which have been in operation and are expected to continue to operate separately and independently from our Controlling Shareholders and their close associates. We have access to suppliers and customers independent of our Controlling Shareholders. We are also in possession of all relevant licenses and own all relevant intellectual properties and research and development facilities necessary to carry on and operate our business, and we have sufficient operational capacity in terms of capital and employees to operate independently from our Controlling Shareholders. Our Directors do not expect that there will be any transactions between our Company and our Controlling Shareholders upon or shortly after the Listing.

Based on the above, our Directors are of the view that we are able to operate independently from our Controlling Shareholders after the Listing.

# RELATIONSHIP WITH OUR CONTROLLING SHAREHOLDERS

# (c) Management Independence

We are able to carry out our business independently from our Controlling Shareholders and his or its close associates from a management perspective. Upon Listing, our Board of Directors will consist of seven Directors, comprising three executive Directors, including Mr. Tan, one non-executive Director and three INEDs.

Our management and operational decisions are made by our Board of Directors and senior management collectively, most of whom have served our Group for a significant period and have substantial and extensive relevant industry experience and expertise. Other than Mr. Tan, none of the Directors or members of the senior management of the Company holds any directorships and/or other roles with any companies owned or controlled by the Controlling Shareholders and their close associates.

Our Directors are of the view that our Board of Directors and senior management will function independently from our Controlling Shareholders for the following reasons:

- (i) each of our Directors is aware of his fiduciary duties as a Director which require, among other things, that he acts for the benefit and in the best interests of our Company and does not allow any conflict between his duties as a Director and his personal interests to exist;
- (ii) the Articles of Association (which will be effective on the Listing Date) require a Director to declare his interest in any contract or arrangement in which he has an interest and he is not entitled to vote on (nor be counted in the quorum in relation to) any resolution of the Board approving any contract or arrangement or any other proposal in which he or any of his close associates has a material interest, except in certain prescribed circumstances, details of which are set out in the section headed "Appendix III Summary of the Constitution of our Company and Cayman Islands Companies Law" in this prospectus. The provisions of the Articles of Association ensure that matters involving a conflict of interest which may arise from time to time will be managed in line with accepted corporate governance practice with a view to ensuring that decisions are taken having regard to the best interests of the Company and the Shareholders (including the independent Shareholders) taken as a whole;
- (iii) following the Listing, the Board will be required to comply with the Listing Rules, including the provisions relating to corporate governance which require, among other things, that a Director shall not vote on any Board resolution, any contract or arrangement or any other proposal in which he or any of his associates has a material interest, nor shall he be counted in the quorum for the meeting; and
- (iv) our INEDs have extensive experience in different areas and have been appointed in accordance with the requirements under the Listing Rules to ensure that the decision of the Board of Directors are made only after due consideration of independent and impartial opinions.

# **DIRECTORS' INTEREST IN COMPETING BUSINESS**

None of our Controlling Shareholders nor any of our Directors was, as of the Latest Practicable Date, interested in or engaged in any business, other than our Company, which, competes or is likely to compete, either directly or indirectly, with our Group's business and which requires disclosure pursuant to Rule 8.10 of the Listing Rules.

# FUTURE PLANS AND USE OF PROCEEDS

#### **FUTURE PLANS**

Please see section headed "Business — Our Strategy" in this prospectus for a detailed discussion of our future plans.

#### **USE OF PROCEEDS**

The aggregate net proceeds that we expect to receive from the Global Offering (after deducting underwriting commissions and incentive fees and estimated expenses in connection with the Global Offering) will be approximately HK\$3,506.7 million (equivalent to approximately US\$449.6 million), assuming the Over-allotment Option is not exercised and assuming an Offer Price of HK\$3.47 per Share, being the mid-point of the Offer Price range stated in this prospectus.

Our Directors intend to apply the net proceeds from the Global Offering as follows:

- approximately HK\$876.7 million (equivalent to approximately US\$112.4 million) (representing 25% of net proceeds) is expected to be used to develop new verticals in the gaming and digital entertainment industry such as mobile devices, audiovisual technology, livestreaming and broadcasting technology and services and digital transaction-related services. We are targeting to launch our first mobile device in the fourth quarter of 2017;
- approximately HK\$876.7 million (equivalent to approximately US\$112.4 million) (representing 25% of net proceeds) is expected to be used to finance other acquisitions that will continue the expansion of our ecosystem. We plan to invest or acquire businesses that are complementary to our business, such as: new technologies or products for gamers; and other products and services in new verticals that appeal to gamers and further entrench the Razer brand (as of the Latest Practicable Date, we have not identified such targets for acquisitions);
- approximately HK\$701.3 million (equivalent to approximately US\$89.9 million) (representing 20% of net proceeds) is expected to continue to expand our research and development capabilities, including but not limited to hiring engineers and designers to develop and innovate new products and services that optimize performance, design and other attributes desired by gamers, and spending on tooling assets for new products;
- approximately HK\$701.3 million (equivalent to approximately US\$89.9 million) (representing 20% of net proceeds) is expected to be used to continue to implement our sales and marketing initiatives to expand the appeal of the Razer brand and increase user awareness of our new products and services across our ecosystem, including zGold, our virtual credits service, gear, accessories and energy drinks. Some of our sales and marketing initiatives including branding agreements and sponsorships, direct engagement with users through social media and viral marketing campaigns, opening of more RazerStores; and
- approximately HK\$350.7 million (equivalent to approximately US\$45.0 million) (representing 10% of net proceeds) is expected to be used for general working capital purposes.

If the Over-allotment Option is exercised in full, the additional net proceeds we estimate that we will receive, after deducting underwriting fees and estimated expenses in connection with the Global Offering, will be:

- approximately HK\$620.6 million assuming an Offer Price of HK\$4.00 per Share, being the high end of the Offer Price range;
- approximately HK\$538.3 million assuming an Offer Price of HK\$3.47 per Share, being the mid-point of the Offer Price range; or
- approximately HK\$454.6 million assuming an Offer Price of HK\$2.93 per Share, being the low end of the Offer Price range.

# FUTURE PLANS AND USE OF PROCEEDS

We will adjust our allocation of the net proceeds for the above purposes on a pro rata basis should the amount of the proceeds differ from the estimated amount, assuming the Over-allotment Option is not exercised. If the Offer Price is set at HK\$4.00 per Share (being the high end of the Offer Price range), and assuming that the Over-allotment Option is not exercised, the net proceeds from the Global Offering will increase by approximately HK\$548.2 million. If the Offer Price is set at HK\$2.93 per Share (being the low end of the Offer Price range), and assuming that the Over-allotment Option is not exercised, the net proceeds from the Global Offering will decrease by approximately HK\$558.5 million.

To the extent that the net proceeds of the Global Offering are not immediately used for the purposes described above and to the extent permitted by the relevant laws and regulations, we intend that such proceeds will be used for short-term investments. We will make an appropriate announcement if there is any change to the above proposed use of proceeds.

#### HONG KONG UNDERWRITERS

Credit Suisse (Hong Kong) Limited
UBS AG Hong Kong Branch
China International Capital Corporation Hong Kong Securities Limited
CMB International Capital Limited
ICBC International Securities Limited
UOB Kay Hian (Hong Kong) Limited

#### UNDERWRITING

This prospectus is published solely in connection with the Hong Kong Public Offering. The Hong Kong Public Offering is fully underwritten by the Hong Kong Underwriters on a conditional basis. The International Offering is expected to be fully underwritten by the International Underwriters. If, for any reason, the Offer Price is not agreed between the Joint Global Coordinators (on behalf of the Underwriters) and the Company, the Global Offering will not proceed and will lapse.

The Global Offering comprises the Hong Kong Public Offering of initially 106,360,000 Hong Kong Offer Shares and the International Offering of initially 957,240,000 International Offer Shares, subject, in each case, to reallocation on the basis as described in the section headed "Structure of the Global Offering" in this prospectus as well as to the Over-allotment Option (in the case of the International Offering).

#### UNDERWRITING ARRANGEMENTS AND EXPENSES

# Hong Kong Public Offering

#### Hong Kong Underwriting Agreement

The Hong Kong Underwriting Agreement was entered into on October 31, 2017. Pursuant to the Hong Kong Underwriting Agreement, the Company is offering the Hong Kong Offer Shares for subscription on the terms and conditions set out in this prospectus, the Application Forms and the Hong Kong Underwriting Agreement at the Offer Price.

Subject to (a) the Listing Committee granting approval for the listing of, and permission to deal in, the Shares on the Main Board of the Stock Exchange and such approval not having been subsequently revoked prior to the commencement of trading of the Shares on the Stock Exchange and (b) certain other conditions set out in the Hong Kong Underwriting Agreement, the Hong Kong Underwriters have agreed severally but not jointly to procure subscribers for, or themselves to subscribe for, their respective applicable proportions of the Hong Kong Offer Shares being offered which are not taken up under the Hong Kong Public Offering on the terms and conditions set out in this prospectus, the Application Forms and the Hong Kong Underwriting Agreement.

The Hong Kong Underwriting Agreement is conditional on, among other things, the International Underwriting Agreement having been executed and becoming unconditional and not having been terminated in accordance with its terms.

# Grounds for termination

If any of the events set out below occur at any time prior to 8:00 a.m. on the Listing Date, the Joint Global Coordinators (for themselves and on behalf of the Hong Kong Underwriters) shall be entitled by written notice to the Company to terminate the Hong Kong Underwriting Agreement with immediate effect:

- (a) there develops, occurs, exists or comes into force:
  - (i) any event, or series of events, in the nature of force majeure (including, without limitation, any acts of government, declaration of a national or international emergency or war, calamity, crisis, epidemic, pandemic, large scale outbreaks of diseases (including, without limitation, SARS, swine or avian flu, H5N1, H1N1, H7N9 and such related/mutated forms), economic sanctions, strikes, labor disputes, lock-outs, fire,

- explosion, flooding, earthquake, civil commotion, riots, public disorder, acts of war, outbreak or escalation of hostilities (whether or not war is declared), acts of God or acts of terrorism (whether or not responsibility has been claimed)) in or affecting Hong Kong, the PRC, Singapore, the Cayman Islands, the United States, the United Kingdom or the European Union (or any member thereof) (collectively, the "Relevant Jurisdictions");
- (ii) any change or development involving a prospective change, or any event or circumstances or series of events likely to result in any change or development involving a prospective change, in any local, national, regional or international financial, economic, political, military, industrial, legal, fiscal, regulatory, currency, credit or market matters or conditions, equity securities or exchange control or any monetary or trading settlement system or other financial markets (including, without limitation, conditions in the stock and bond markets, money and foreign exchange markets, the interbank markets and credit markets), in or affecting any of the Relevant Jurisdictions;
- (iii) any moratorium, suspension or restriction (including, without limitation, any imposition of or requirement for any minimum or maximum price limit or price range) in or on trading in securities generally on the Stock Exchange, the New York Stock Exchange, the NASDAQ Global Market, the London Stock Exchange, the Shanghai Stock Exchange, the Shenzhen Stock Exchange or the Tokyo Stock Exchange;
- (iv) any general moratorium on commercial banking activities in Hong Kong (imposed by the Financial Secretary or the Hong Kong Monetary Authority or other competent authority), New York (imposed at the U.S. Federal or New York State level or by any other competent authority), London, the PRC, the European Union (or any member thereof) or any of the other Relevant Jurisdictions (declared by the relevant authorities) or any disruption in commercial banking or foreign exchange trading or securities settlement or clearance services, procedures or matters in or affecting any of the Relevant Jurisdictions;
- (v) any new law or regulation or any change or development involving a prospective change in existing laws or regulations or any change or development involving a prospective change in the interpretation or application thereof by any court or any governmental authority in or affecting any of the Relevant Jurisdictions;
- (vi) the imposition of economic sanctions, in whatever form, directly or indirectly, by, or for, any of the Relevant Jurisdictions in respect of any jurisdiction relevant to the business operations of any member of the Group;
- (vii) any change or development involving a prospective change or amendment in or affecting taxation or foreign exchange control, currency exchange rates or foreign investment regulations (including, without limitation, a material devaluation of the Hong Kong dollar or RMB against any foreign currencies, a change in the system under which the value of the Hong Kong dollar is linked to that of the United States dollar or RMB is linked to any foreign currency or currencies), or the implementation of any exchange control, in any of the Relevant Jurisdictions or affecting an investment in the Offer Shares;
- (viii) other than with the prior written consent of the Joint Global Coordinators provided such written consent shall not be unreasonably withheld or delayed, the issue or requirement to issue by the Company of a supplement or amendment to this prospectus, any Application Forms or other documents in connection with the offer and sale of the Offer Shares pursuant to the Companies (Winding Up and Miscellaneous Provisions) Ordinance or the Listing Rules or upon any requirement or request of the Stock Exchange and/or the SFC;
- (ix) any order or petition for the winding-up or liquidation of any member of the Group or any composition or arrangement made by any member of the Group with its creditors or a scheme of arrangement entered into by any member of the Group or any resolution for the winding-up of any member of the Group or the appointment of a provisional liquidator, receiver or manager over all or part of the assets or undertaking of any member of the Group or anything analogous thereto occurring in respect of any member of the Group;

- (x) any litigation, dispute, legal action or claim being threatened or instigated against any member of the Group;
- (xi) any contravention by the Company or any member of the Group of any applicable laws and regulations including the Listing Rules;
- (xii) any non-compliance of this prospectus (or any other documents used in connection with the contemplated subscription and sale of the Offer Shares) or any aspect of the Global Offering with the Listing Rules or any other applicable laws and regulations;

which, individually or in the aggregate, in the sole and absolute opinion of the Joint Global Coordinators (for themselves and on behalf of the Hong Kong Underwriters):

- (1) has or will or may have a material adverse effect on business, prospects, results of operations or the financial position or condition of the Group as a whole;
- (2) has or will have or may have a material adverse effect on the success or marketability of the Global Offering or the level of applications or the distribution of the Offer Shares under the Hong Kong Public Offering or the level of interest under the International Offering;
- (3) makes or will make or is likely to make it inadvisable, inexpedient, impracticable or incapable for the Hong Kong Public Offering and/or the International Offering to proceed or to market the Global Offering or the delivery or distribution of the Offer Shares on the terms and in the manner contemplated by this prospectus; or
- (4) has or will or may have the effect of making any material part of the Hong Kong Underwriting Agreement (including underwriting) incapable of performance in accordance with its terms or preventing the processing of applications and/or payments pursuant to the Global Offering or pursuant to the underwriting thereof; or
- (b) there has come to the notice of the Joint Global Coordinators that:
  - (i) any statement contained in this prospectus, the Application Forms, the formal notice in connection with the Hong Kong Public Offering and/or any notices, announcements, advertisements, communications or other documents (including any announcement, circular, document or other communication pursuant to the Hong Kong Underwriting Agreement) issued or used by or on behalf of the Company in connection with the Hong Kong Public Offering (including any supplement or amendment thereto (the "Offering Documents") but excluding information relating to the Underwriters) was, when it was issued, or has become, untrue, incorrect, inaccurate, incomplete in any material respects or misleading or deceptive, or that any estimate, forecast, expression of opinion, intention or expectation contained in any of such documents is not fair and honest and based on reasonable grounds or reasonable assumptions;
  - (ii) any matter has arisen or has been discovered which would, had it arisen or been discovered immediately before the date of this prospectus, constitute a material omission from, or misstatement in, any of the Offering Documents;
  - (iii) there is a material breach of any of the obligations imposed upon the Company or Mr. Tan and Chen Family (Hivemind) Holdings Limited (the "Covenantors") under the Hong Kong Underwriting Agreement (other than upon any of the Joint Global Coordinators, the Joint Sponsors or the Underwriters), as applicable;
  - (iv) there is an event, act or omission which gives or is likely to give rise to any material liability of the Company or the Covenantors pursuant to the indemnities given by any of them under the Hong Kong Underwriting Agreement or the International Underwriting Agreement, as applicable;
  - (v) there is any material adverse change or development or likely to be any prospective material adverse change or development in the business, prospects, results of operations or the financial position or condition of the Group as a whole;

- (vi) there is a breach of, or any event or circumstance rendering untrue, incorrect, incomplete or misleading in any respect, any of the warranties given by the Company and the Covenantors in the Hong Kong Underwriting Agreement or the International Underwriting Agreement, as applicable;
- (vii) the approval of the Listing Committee of the listing of, and permission to deal in, the Shares in issue (including the Shares on conversion of the Preferred Shares) and the Shares to be issued pursuant to (1) the Capitalization Issue, (2) the Global Offering (including the additional Shares which may be issued upon the exercise of the Over-allotment Option), (3) the RSUs granted or to be granted under the 2016 Equity Incentive Plan, and (4) the Archview Holdback Shares and the Deferred Settlement Shares is refused or not granted, other than subject to customary conditions, on or before the date of the Listing, or if granted, the approval is subsequently withdrawn, cancelled, qualified (other than by customary conditions), revoked or withheld;
- (viii) any person (other than any of the Joint Sponsors) has withdrawn its consent to the issue of this prospectus with the inclusion of its reports, letters and/or legal opinions (as the case may be) and references to its name included in the form and context in which it respectively appears;
- (ix) the Company withdraws this prospectus (and/or any other documents issued or used in connection with the Global Offering) or the Global Offering;
- (x) there is a prohibition by a competent authority on the Company for whatever reason from offering, allotting, issuing or selling any of the Offer Shares pursuant to the terms of the Global Offering;
- (xi) the Chief Executive Officer or the Chief Financial Officer of the Company is vacating his or her office;
- (xii) any Director or member of senior management of the Company is being charged with an indictable offence or is prohibited by operation of law or otherwise disqualified from taking part in the management of a company or there is the commencement by any governmental, political or regulatory body of any investigation or other action against any Director in his or her capacity as such or any member of the Group or an announcement by any governmental, political or regulatory body that it intends to commence any such investigation or take any such action; or
- (xiii) there is any order or petition for the winding-up of any member of the Group or any composition or arrangement made by any member of the Group with its creditors or a scheme of arrangement entered into by any member of the Group or any resolution for the winding-up of any member of the Group or the appointment of a provisional liquidator, receiver or manager over all or part of the material assets or undertaking of any member of the Group or anything analogous thereto occurring in respect of any member of the Group.

# Undertakings to the Stock Exchange pursuant to the Listing Rules

# (A) Undertakings by the Company

Pursuant to Rule 10.08 of the Listing Rules, the Company has undertaken to the Stock Exchange that it will not exercise its power to issue any further Shares, or securities convertible into equity securities of the Company (whether or not of a class already listed) or enter into any agreement to such an issue within six months from the Listing Date (whether or not such issue of Shares or securities will be completed within six months from the Listing Date), except (a) pursuant to the Global Offering and the Over-allotment Option or (b) under any of the circumstances provided under Rule 10.08 of the Listing Rules.

# (B) Undertakings by the Controlling Shareholders

Pursuant to Rule 10.07 of the Listing Rules, the Controlling Shareholders have undertaken to the Stock Exchange and the Company that he/it will not and will procure that the relevant registered holder(s) will not:

- (i) in the period commencing on the date by reference to which disclosure of his/its holding of Shares is made in this prospectus and ending on the date which is six months from the Listing Date, either directly or indirectly, dispose of, nor enter into any agreement to dispose of or otherwise create any options, rights, interests or encumbrances in respect of, any of the Shares in respect of which he/it is shown by this prospectus to be the beneficial owner; and
- (ii) in the period of six months commencing on the date on which the period referred to in paragraph (i) above expires, either directly or indirectly, dispose of, nor enter into any agreement to dispose of or otherwise create any options, rights, interests or encumbrances in respect of, any of the Shares referred to in paragraph (i) above if, immediately following such disposal or upon the exercise or enforcement of such options, rights, interests or encumbrances, he/it would cease to be a controlling shareholder of the Company,

in each case, save as permitted under the Listing Rules.

Pursuant to Note 3 to Rule 10.07(2) of the Listing Rules, the Controlling Shareholders have undertaken to the Stock Exchange and the Company that, within the period commencing on the date by reference to which disclosure of his/its holding of Shares is made in this prospectus and ending on the date which is 12 months from the Listing Date, he/it will:

- (1) when he/it pledges or charges any Shares beneficially owned by him/it in favor of an authorized institution (as defined in the Banking Ordinance (Chapter 155 of the Laws of Hong Kong)) pursuant to Note 2 to Rule 10.07(2) of the Listing Rules, immediately inform the Company in writing of such pledge or charge together with the number of Shares so pledged or charged; and
- (2) when he/it receives indications, either verbal or written, from the pledgee or chargee of any Shares that any of the pledged or charged Shares will be disposed of, immediately inform the Company of such indications.

#### Undertakings pursuant to the Hong Kong Underwriting Agreement

# (A) Undertakings by the Company

The Company has undertaken to each of the Joint Global Coordinators, the Joint Sponsors and the Hong Kong Underwriters not to (save for the issue, offer or sale of the Offer Shares by the Company pursuant to the Capitalization Issue and the Global Offering (including pursuant to the Overallotment Option) and the issue of Shares underlying the RSUs to be granted under the 2016 Equity Incentive Plan, the Archview Holdback Shares and the Deferred Settlement Shares), without the prior written consent of the Joint Global Coordinators (on behalf of the Hong Kong Underwriters) and unless in compliance with the requirements of the Listing Rules, at any time during the period commencing on the date of the Hong Kong Underwriting Agreement and ending on, and including, the date that is six months after the Listing Date (the "First Six-Month Period"):

(i) offer, allot, issue, sell, accept subscription for, contract to allot, issue or sell, contract or agree to allot, issue or sell, assign, grant or sell any option, warrant, right or contract to purchase, purchase any option or contract to sell, grant or agree to grant any option, right or warrant to purchase or subscribe for, or otherwise transfer or dispose of, or agree to transfer or dispose of, either directly or indirectly, conditionally or unconditionally, or repurchase, any legal or beneficial interest in any Shares or other securities of the Company, or any interests in any of the foregoing (including, but not limited to, any securities that are convertible into or exercisable or exchangeable for, or that represent the right to receive, or any warrants or other rights to purchase, any Shares or other securities of the Company); or

- (ii) enter into any swap or other arrangement that transfers to another, in whole or in part, any of the economic consequences of subscription or ownership (legal or beneficial) of any Shares or other securities of the Company, or any interest therein (including, without limitation, any securities of which are convertible into or exchangeable or exercisable for, or represent the right to receive, or any warrants or other rights to purchase, any Shares or other securities of the Company); or
- (iii) enter into any transaction with the same economic effect as any transaction described in paragraphs (i) or (ii) above; or
- (iv) offer to or contract to or agree to announce, or publicly disclose that the Company will or may enter into any such transaction described in paragraphs (i), (ii) or (iii) above,

in each case, whether any such transaction described in paragraphs (i), (ii) or (iii) above is to be settled by delivery of Shares or other securities of the Company, in cash or otherwise (whether or not the issue of such Shares or other securities of the Company will be completed within the First Six-Month Period).

In the event that, during the period of six months commencing on the date on which the First Six-Month Period expires (the "Second Six-Month Period"), the Company enters into any such transactions or offers or agrees or contracts to, or announces, or publicly discloses, any intention to, enter into any such transactions, the Company will take all reasonable steps to ensure that it will not create a disorderly or false market in the securities of the Company.

# (B) Undertakings by the Covenantors

The Covenantors have undertaken to the Company, the Joint Global Coordinators, the Joint Sponsors and the Hong Kong Underwriters that, without the prior written consent of the Joint Global Coordinators (on behalf of the Hong Kong Underwriters) and unless in compliance with the requirements of the Listing Rules:

- (a) during the First Six-Month Period, he/it will not, and will procure that the relevant registered holder(s) will not:
  - (i) offer, pledge, charge, sell, contract or agree to sell, mortgage, charge, hypothecate, lend, grant or sell any option, warrant, contract or right to purchase, grant, or purchase any option, warrant, contract or right to sell, grant or agree to grant any option, right or warrant to purchase or subscribe for, lend or otherwise transfer or dispose of or create an encumbrance over, either directly or indirectly, conditionally or unconditionally, any Shares or other securities of the Company or any interest in any of the foregoing (including, but not limited to, any securities that are convertible into or exchangeable or exercisable for, or that represent the right to receive, or any warrants or other rights to purchase, any Shares or other securities of the Company) beneficially owned by him/it as of the Listing Date (the "Locked-up Securities"); or
  - (ii) enter into any swap or other arrangement that transfers to another, in whole or in part, any of the economic consequences of ownership of, any Locked-up Securities; or
  - (iii) enter into any transaction with the same economic effect as any transaction described in paragraphs (i) or (ii) above; or
  - (iv) offer to or contract to or agree to or publicly disclose that he/it will or may enter into any transaction described in paragraphs (i), (ii) or (iii) above,

whether any such transaction described in (i), (ii) or (iii) above is to be settled by delivery of such Shares or other securities of the Company, in cash or otherwise (whether or not the settlement or delivery of such Shares or other securities will be completed within the First Six-Month Period);

- (b) during the Second Six-Month Period, he/it will not, and will procure that the relevant registered holder(s) will not, enter into any transaction described in paragraphs (a)(i), (ii) or (iii) above in respect of any Locked-up Securities or offer to or agree to or contract to or publicly announce any intention to enter into any such transaction if, immediately following such transaction or upon the exercise or enforcement of any option, right, interest or encumbrance pursuant to such transaction, he/it would cease to be a controlling shareholder of the Company;
- (c) until the expiry of the Second Six-Month Period, in the event that he/it or the relevant registered holder(s) enters into any such transactions specified in paragraphs (a)(i), (ii) or (iii) above or offers to or agrees to or contracts to, or publicly announces an intention to enter into any such transactions, he/it will take all reasonable steps to ensure that he/it will not create a disorderly or false market in the securities of the Company; and
- (d) at any time after the date of the Hong Kong Underwriting Agreement up to and including the date falling 12 months after the Listing Date, he/it will:
  - (i) if and when he/it or the relevant registered holder(s) pledges or charges any Shares or other securities of the Company beneficially owned by him/it, immediately inform the Company in writing of such pledge or charge together with the number of Shares or other securities of the Company so pledged or charged; and
  - (ii) if and when he/it or the relevant registered holder(s) receives indications, either verbal or written, from any pledgee or chargee that any of the pledged or charged Shares or other securities of the Company will be disposed of, immediately inform the Company in writing of such indications. The Company shall, as soon as reasonably practicable upon receiving such information in writing from the Covenantors and if required pursuant to the Listing Rules, notify the Stock Exchange and make a public disclosure in relation to such information by way of an announcement,

provided that the above restrictions do not (a) apply to Shares acquired by the Covenantors subsequent to the completion of the Global Offering, and (b) prevent the Covenantors from using the Shares beneficially owned by the Covenantors as security (including a charge or a pledge) in favor of an authorized institution (as defined in the Banking Ordinance (Chapter 155 of the Laws of Hong Kong)) for a bona fide commercial loan, provided that (i) the Covenantors immediately inform the Company and the Joint Global Coordinators of such pledge or charge together with the number of Shares so pledged or charged, and (ii) when the Covenantors receive indications, either verbal or written, from the pledgee or chargee of any Shares that any of the pledged or charged Shares will be disposed of, immediately inform the Company and the Joint Global Coordinators of such indications.

# Hong Kong Underwriters' interests in the Company

Save for their respective obligations under the Hong Kong Underwriting Agreement, as of the Latest Practicable Date, none of the Hong Kong Underwriters was interested, legally or beneficially, directly or indirectly, in any Shares or any securities of any member of the Group or had any right or option (whether legally enforceable or not) to subscribe for or purchase, or to nominate persons to subscribe for or purchase, any Shares or any securities of any member of the Group.

Following the completion of the Global Offering, the Hong Kong Underwriters and their affiliated companies may hold a certain portion of the Shares as a result of fulfilling their respective obligations under the Hong Kong Underwriting Agreement.

# **International Offering**

# International Underwriting Agreement

In connection with the International Offering, the Company and the Covenantors expect to enter into the International Underwriting Agreement with the International Underwriters on the Price Determination Date. Under the International Underwriting Agreement and subject to the Overallotment Option, the International Underwriters would, subject to certain conditions set out

therein, agree severally but not jointly to procure subscribers for, or themselves to subscribe for, their respective applicable proportions of the International Offer Shares initially being offered pursuant to the International Offering. It is expected that the International Underwriting Agreement may be terminated on similar grounds as the Hong Kong Underwriting Agreement. Potential investors should note that in the event that the International Underwriting Agreement is not entered into, the Global Offering will not proceed. See "Structure of the Global Offering — The International Offering."

#### Over-allotment Option

The Company is expected to grant to the International Underwriters the Over-allotment Option, exercisable by the Joint Global Coordinators on behalf of the International Underwriters at any time from the Listing Date until 30 days after the last day for lodging applications under the Hong Kong Public Offering, pursuant to which the Company may be required to issue up to an aggregate of 159,540,000 Shares, representing not more than 15% of the number of Offer Shares initially available under the Global Offering, at the Offer Price, to, among other things, cover overallocations in the International Offering, if any. See "Structure of the Global Offering — Over-allotment Option."

# Undertakings by 52 Shareholders of the Company

Each of the direct Shareholders of the Company before the completion of the Global Offering except Chen Family (Hivemind) Holdings Limited (in total, 52 Shareholders and as set out in the section headed "History and Corporate Structure — Our Shareholding and Corporate Structure" in this prospectus) will, prior to the Listing Date, undertake to the Company and the Joint Global Coordinators (for themselves and on behalf of each of the International Underwriters and the Hong Kong Underwriters) that except as may be required by applicable law or regulation or with the prior written consent of the Company and the Joint Global Coordinators, he/she/it will not and will procure that no company controlled by him/her/it or any nominee or trustee holding in trust for him/her/it will, at any time during the period commencing on the date of the undertaking, and ending on a date which is six months from the date on which trading in the Shares commences on the Stock Exchange (the "Lock-up Period"):

- (a) offer, pledge, charge, sell, contract or agree to sell, mortgage, charge, hypothecate, lend, grant or sell any option, warrant, contract or right to purchase, grant, or purchase any option, warrant, contract or right to sell, grant or agree to grant any option, right or warrant to purchase or subscribe for, lend or otherwise transfer or dispose of or create an encumbrance over, either directly or indirectly, conditionally or unconditionally, any Shares or other securities of the Company or any interest in any of the foregoing (including, but not limited to, any securities that are convertible into or exchangeable or exercisable for, or that represent the right to receive, or any warrants or other rights to purchase, any Shares or other securities of the Company) held by him/her/it immediately following completion of the Global Offering (the "Investor Shares");
- (b) enter into any swap or other arrangement that transfers to another, in whole or in part, any of the economic consequences of ownership of, any Investor Shares;
- (c) enter into any transaction with the same economic effect as any transaction described in (a) or (b) above; or
- (d) offer to or contract to or agree to or publicly disclose that he/she/it will or may enter into any transaction described in (a), (b) or (c) above,

whether any such transaction described in (a), (b) or (c) above is to be settled by delivery of such Shares or other securities of the Company, in cash or otherwise (whether or not the settlement or delivery of such Shares or other securities will be completed within the Lock-up Period), provided that the above restrictions do not apply to Shares acquired by him/her/it subsequent to the completion of the Global Offering and will not prevent him/her/it from using the Shares beneficially owned by him/her/it as security (including a charge or a pledge) in favor of an authorized institution (as defined in the Banking Ordinance (Chapter 155 of the Laws of Hong Kong)) for a bona fide

commercial loan provided that (i) he/she/it immediately informs the Company and the Joint Global Coordinators of such pledge or charge together with the number of Shares so pledged or charged, and (ii) when he/she/it receives indications, either verbal or written, from the pledgee or chargee of any Shares that any of the pledged or charged Shares will be disposed of, immediately inform the Company and the Joint Global Coordinators of such indications.

#### **Commissions and Expenses**

The Underwriters will receive an underwriting commission of 1.75% of the aggregate Offer Price of all the Offer Shares (including any Offer Shares to be issued pursuant to the exercise of the Over-allotment Option), out of which they will pay any sub-underwriting commissions and other fees.

The Underwriters may receive a discretionary incentive fee of up to 1% of the aggregate Offer Price of all the Offer Shares (including any Offer Shares to be issued pursuant to the exercise of the Over-allotment Option).

For any unsubscribed Hong Kong Offer Shares reallocated to the International Offering, the underwriting commission will not be paid to the Hong Kong Underwriters but will instead be paid, at the rate applicable to the International Offering, to the relevant International Underwriters.

The aggregate underwriting commissions payable to the Underwriters in relation to the Global Offering (assuming an Offer Price of HK\$3.47 per Offer Share (which is the mid-point of the Offer Price range), the full payment of the discretionary incentive fee and the exercise of the Over-allotment Option in full) will be approximately HK\$116.7 million.

The aggregate underwriting commissions and fees together with the Stock Exchange listing fees, the SFC transaction levy and the Stock Exchange trading fee, legal and other professional fees and printing and all other expenses relating to the Global Offering are estimated to be approximately HK\$199.3 million (assuming an Offer Price of HK\$3.47 per Offer Share (which is the mid-point of the Offer Price range), the full payment of the discretionary incentive fee and the exercise of the Over-allotment Option in full) and will be paid by our Company.

# **Indemnity**

The Company and the Covenantors have agreed to indemnify the Hong Kong Underwriters for certain losses which they may suffer or incur, including losses arising from their performance of their obligations under the Hong Kong Underwriting Agreement and any breach by any of the Company and the Covenantors of the Hong Kong Underwriting Agreement.

# **ACTIVITIES BY SYNDICATE MEMBERS**

The underwriters of the Hong Kong Public Offering and the International Offering (together, the "Syndicate Members") and their affiliates may each individually undertake a variety of activities (as further described below) which do not form part of the underwriting or stabilizing process.

The Syndicate Members and their affiliates are diversified financial institutions with relationships in countries around the world. These entities engage in a wide range of commercial and investment banking, brokerage, funds management, trading, hedging, investing and other activities for their own account and for the account of others. In the ordinary course of their various business activities, the Syndicate Members and their respective affiliates may purchase, sell or hold a broad array of investments and actively trade securities, derivatives, loans, commodities, currencies, credit default swaps and other financial instruments for their own account and for the accounts of their customers. Such investment and trading activities may involve or relate to assets, securities and/or instruments of the Company and/or persons and entities with relationships with the Company and may also include swaps and other financial instruments entered into for hedging purposes in connection with the Group's loans and other debt.

In relation to the Shares, the activities of the Syndicate Members and their affiliates could include acting as agent for buyers and sellers of the Shares, entering into transactions with those buyers and sellers in a principal capacity, including as a lender to initial purchasers of the Shares (which financing may be secured by the Shares) in the Global Offering, proprietary trading in the Shares, and entering into over the counter or listed derivative transactions or listed or unlisted securities transactions (including issuing securities such as derivative warrants listed on a stock exchange) which have as their underlying assets, assets including the Shares. Such transactions may be carried out as bilateral agreements or trades with selected counterparties. Those activities may require hedging activity by those entities involving, directly or indirectly, the buying and selling of the Shares, which may have a negative impact on the trading price of the Shares. All such activities could occur in Hong Kong and elsewhere in the world and may result in the Syndicate Members and their affiliates holding long and/or short positions in the Shares, in baskets of securities or indices including the Shares, in units of funds that may purchase the Shares, or in derivatives related to any of the foregoing.

In relation to issues by Syndicate Members or their affiliates of any listed securities having the Shares as their underlying securities, whether on the Stock Exchange or on any other stock exchange, the rules of the stock exchange may require the issuer of those securities (or one of its affiliates or agents) to act as a market maker or liquidity provider in the security, and this will also result in hedging activity in the Shares in most cases.

All such activities may occur both during and after the end of the stabilizing period described in the section headed "Structure of the Global Offering" in this prospectus. Such activities may affect the market price or value of the Shares, the liquidity or trading volume in the Shares and the volatility of the price of the Shares, and the extent to which this occurs from day to day cannot be estimated.

It should be noted that when engaging in any of these activities, the Syndicate Members will be subject to certain restrictions, including the following:

- (a) the Syndicate Members (other than the Stabilizing Manager or any person acting for it) must not, in connection with the distribution of the Offer Shares, effect any transactions (including issuing or entering into any option or other derivative transactions relating to the Offer Shares), whether in the open market or otherwise, with a view to stabilizing or maintaining the market price of any of the Offer Shares at levels other than those which might otherwise prevail in the open market; and
- (b) the Syndicate Members must comply with all applicable laws and regulations, including the market misconduct provisions of the SFO, including the provisions prohibiting insider dealing, false trading, price rigging and stock market manipulation.

Certain of the Syndicate Members or their respective affiliates have provided from time to time, and expect to provide in the future, investment banking and other services to the Company and each of its affiliates for which such Syndicate Members or their respective affiliates have received or will receive customary fees and commissions.

In addition, the Syndicate Members or their respective affiliates may provide financing to investors to finance their subscriptions of Offer Shares in the Global Offering.

#### THE GLOBAL OFFERING

This prospectus is published in connection with the Hong Kong Public Offering as part of the Global Offering. Credit Suisse (Hong Kong) Limited and UBS AG Hong Kong Branch are the Joint Global Coordinators of the Global Offering.

The listing of the Shares on the Stock Exchange is sponsored by the Joint Sponsors. The Joint Sponsors have made an application on behalf of the Company to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, the Shares in issue and to be issued as mentioned in this prospectus.

1,063,600,000 Offer Shares will initially be made available under the Global Offering comprising:

- (a) the Hong Kong Public Offering of initially 106,360,000 Shares (subject to reallocation) in Hong Kong as described in the sub-section "The Hong Kong Public Offering" in this section below; and
- (b) the International Offering of initially 957,240,000 Shares (subject to reallocation and the Over-allotment Option) (i) in the United States solely to QIBs in reliance on Rule 144A or another exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and (ii) outside the United States (including to professional and institutional investors within Hong Kong) in offshore transactions in reliance on Regulation S, as described in the sub-section headed "The International Offering" this section below.

Investors may either:

- (i) apply for Hong Kong Offer Shares under the Hong Kong Public Offering; or
- (ii) apply for or indicate an interest for International Offer Shares under the International Offering,

but may not do both.

The Offer Shares will represent approximately 12.0% of the total Shares in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares, assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares. If the Over-allotment Option is exercised in full, the Offer Shares will represent approximately 13.6% of the total Shares in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares.

References in this prospectus to applications, Application Forms, application monies or the procedure for applications relate solely to the Hong Kong Public Offering.

# THE HONG KONG PUBLIC OFFERING

# Number of Offer Shares initially offered

The Company is initially offering 106,360,000 Shares for subscription by the public in Hong Kong at the Offer Price, representing 10% of the total number of Offer Shares initially available under the Global Offering. The number of Offer Shares initially offered under the Hong Kong Public Offering, subject to any reallocation of Offer Shares between the International Offering and the Hong Kong Public Offering, will represent approximately 1.2% of the total Shares in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

The Hong Kong Public Offering is open to members of the public in Hong Kong as well as to institutional and professional investors. Professional investors generally include brokers, dealers, companies (including fund managers) whose ordinary business involves dealing in shares and other securities and corporate entities that regularly invest in shares and other securities.

Completion of the Hong Kong Public Offering is subject to the conditions set out in the sub-section headed "Conditions of the Global Offering" in this section.

#### Allocation

Allocation of Offer Shares to investors under the Hong Kong Public Offering will be based solely on the level of valid applications received under the Hong Kong Public Offering. The basis of allocation may vary, depending on the number of Hong Kong Offer Shares validly applied for by applicants. Such allocation could, where appropriate, consist of balloting, which could mean that some applicants may receive a higher allocation than others who have applied for the same number of Hong Kong Offer Shares, and those applicants who are not successful in the ballot may not receive any Hong Kong Offer Shares.

For allocation purposes only, the total number of Hong Kong Offer Shares available under the Hong Kong Public Offering (after taking into account any reallocation referred to below) will be divided equally (to the nearest board lot) into two pools: pool A and pool B. The Hong Kong Offer Shares in pool A will be allocated on an equitable basis to applicants who have applied for Hong Kong Offer Shares with an aggregate price of HK\$5 million (excluding the brokerage, the SFC transaction levy and the Stock Exchange trading fee payable) or less. The Hong Kong Offer Shares in pool B will be allocated on an equitable basis to applicants who have applied for Hong Kong Offer Shares with an aggregate price of more than HK\$5 million (excluding the brokerage, the SFC transaction levy and the Stock Exchange trading fee payable) and up to the total value in pool B.

Investors should be aware that applications in pool A and applications in pool B may receive different allocation ratios. If any Hong Kong Offer Shares in one (but not both) of the pools are unsubscribed, such unsubscribed Hong Kong Offer Shares will be transferred to the other pool to satisfy demand in that other pool and be allocated accordingly. For the purpose of the immediately preceding paragraph only, the "price" for Hong Kong Offer Shares means the price payable on application therefor (without regard to the Offer Price as finally determined). Applicants can only receive an allocation of Hong Kong Offer Shares from either pool A or pool B and not from both pools. Multiple or suspected multiple applications under the Hong Kong Public Offering and any application for more than 53,180,000 Hong Kong Offer Shares is liable to be rejected.

# Reallocation

The allocation of the Offer Shares between the Hong Kong Public Offering and the International Offering is subject to reallocation. Paragraph 4.2 of Practice Note 18 of the Listing Rules requires a clawback mechanism to be put in place which would have the effect of increasing the number of Offer Shares under the Hong Kong Public Offering to a certain percentage of the total number of Offer Shares offered under the Global Offering if certain prescribed total demand levels are reached.

If the number of Offer Shares validly applied for under the Hong Kong Public Offering represents (a) 15 times or more but less than 50 times, (b) 50 times or more but less than 100 times and (c) 100 times or more of the total number of Offer Shares initially available under the Hong Kong Public Offering, then Offer Shares will be reallocated to the Hong Kong Public Offering from the International Offering. As a result of such reallocation, the total number of Offer Shares available under the Hong Kong Public Offering will be increased to 319,080,000 Offer Shares (in the case of (a)), 425,440,000 Offer Shares (in the case of (b)) and 531,800,000 Offer Shares (in the case of (c)), representing 30%, 40% and 50% of the total number of Offer Shares initially available under the Global Offering, respectively (before any exercise of the Over-allotment Option). In each case, the additional Offer Shares reallocated to the Hong Kong Public Offering will be allocated between pool A and pool B and the number of Offer Shares allocated to the International Offering will be correspondingly reduced in such manner as the Joint Global Coordinators deem appropriate.

In addition, the Joint Global Coordinators may reallocate Offer Shares from the International Offering to the Hong Kong Public Offering to satisfy valid applications under the Hong Kong Public Offering.

If the Hong Kong Public Offering is not fully subscribed, the Joint Global Coordinators may reallocate all or any unsubscribed Hong Kong Offer Shares to the International Offering, in such proportions as the Joint Global Coordinators deem appropriate.

The Offer Shares to be offered in the Hong Kong Public Offering and the Offer Shares to be offered in the International Offering may, in certain circumstances, be reallocated between these offerings at the discretion of the Joint Global Coordinators.

# **Applications**

Each applicant under the Hong Kong Public Offering will be required to give an undertaking and confirmation in the application submitted by him that he and any person(s) for whose benefit he is making the application has not applied for or taken up, or indicated an interest for, and will not apply for or take up, or indicate an interest for, any International Offer Shares under the International Offering. Such applicant's application is liable to be rejected if such undertaking and/or confirmation is/are breached and/or untrue (as the case may be) or if he has been or will be placed or allocated International Offer Shares under the International Offering.

Applicants under the Hong Kong Public Offering are required to pay, on application, the Maximum Offer Price of HK\$4.00 per Offer Share in addition to the brokerage, the SFC transaction levy and the Stock Exchange trading fee payable on each Offer Share, amounting to a total of HK\$4,040.31 for one board lot of 1,000 Shares. If the Offer Price, as finally determined in the manner described in the sub-section headed "Pricing and Allocation" in this section below, is less than the Maximum Offer Price of HK\$4.00 per Offer Share, appropriate refund payments (including the brokerage, the SFC transaction levy and the Stock Exchange trading fee attributable to the surplus application monies) will be made to successful applicants, without interest. Further details are set out in the section headed "How to Apply for Hong Kong Offer Shares" in this prospectus.

# THE INTERNATIONAL OFFERING

# Number of Offer Shares initially offered

The International Offering will consist of an offering of initially 957,240,000 Shares, representing 90% of the total number of Offer Shares initially available under the Global Offering (subject to reallocation and the Over-allotment Option). The number of Offer Shares initially offered under the International Offering, subject to any reallocation of Offer Shares between the International Offering and the Hong Kong Public Offering, will represent approximately 10.8% of the total Shares in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

# Allocation

The International Offering will include selective marketing of Offer Shares to QIBs in the United States as well as institutional and professional investors and other investors anticipated to have a sizeable demand for such Offer Shares in Hong Kong and other jurisdictions outside the United States in reliance on Regulation S. Professional investors generally include brokers, dealers, companies (including fund managers) whose ordinary business involves dealing in shares and other securities and corporate entities that regularly invest in shares and other securities. Allocation of Offer Shares pursuant to the International Offering will be effected in accordance with the "book-building" process described in sub-section headed "Pricing and Allocation" in this section and based on a number of factors, including the level and timing of demand, the total size of the relevant investor's invested assets or equity assets in the relevant sector and whether or not it is expected that the relevant investor is likely to buy further Shares and/or hold or sell its Shares after the Listing. Such allocation is intended to result in a distribution of the Shares on a basis which would lead to the establishment of a solid professional and institutional shareholder base to the benefit of the Group and the Shareholders as a whole.

The Joint Global Coordinators (on behalf of the Underwriters) may require any investor who has been offered Offer Shares under the International Offering and who has made an application under the Hong Kong Public Offering to provide sufficient information to the Joint Global Coordinators so as to allow it to identify the relevant applications under the Hong Kong Public Offering and to ensure that they are excluded from any allocation of Offer Shares under the Hong Kong Public Offering.

#### Reallocation

The total number of Offer Shares to be issued or sold pursuant to the International Offering may change as a result of the clawback arrangement described in the subsection "The Hong Kong Public Offering — Reallocation" in this section above, the exercise of the Over-allotment Option in whole or in part and/or any reallocation of unsubscribed Offer Shares originally included in the Hong Kong Public Offering.

#### OVER-ALLOTMENT OPTION

In connection with the Global Offering, the Company is expected to grant the Over-allotment Option to the International Underwriters, exercisable by the Joint Global Coordinators (on behalf of the International Underwriters).

Pursuant to the Over-allotment Option, the International Underwriters will have the right, exercisable by the Joint Global Coordinators (on behalf of the International Underwriters) at any time from the Listing Date until 30 days after the last day for lodging applications under the Hong Kong Public Offering, to require the Company to issue up to an aggregate of 159,540,000 additional Shares, representing not more than 15% of the total number of Offer Shares initially available under the Global Offering, at the Offer Price under the International Offering to, among other things, cover over-allocations in the International Offering, if any.

If the Over-allotment Option is exercised in full, the additional Offer Shares to be issued pursuant thereto will represent approximately 1.8% of the total Shares in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (without taking into account the Deferred Settlement Shares). If the Over-allotment Option is exercised, an announcement will be made.

# **STABILIZATION**

Stabilization is a practice used by underwriters in some markets to facilitate the distribution of securities. To stabilize, the underwriters may bid for, or purchase, the securities in the secondary market during a specified period of time, to retard and, if possible, prevent a decline in the initial public market price of the securities below the offer price. Such transactions may be effected in all jurisdictions where it is permissible to do so, in each case in compliance with all applicable laws and regulatory requirements, including those of Hong Kong. In Hong Kong, the price at which stabilization is effected is not permitted to exceed the offer price.

In connection with the Global Offering, the Stabilizing Manager (or any person acting for it), on behalf of the Underwriters, may over-allocate or effect transactions with a view to stabilizing or supporting the market price of the Shares at a level higher than that which might otherwise prevail for a limited period after the Listing Date. However, there is no obligation on the Stabilizing Manager (or any person acting for it) to conduct any such stabilizing action. Such stabilizing action, if taken, (a) will be conducted at the absolute discretion of the Stabilizing Manager (or any person acting for it) and in what the Stabilizing Manager reasonably regards as the best interest of the Company, (b) may be discontinued at any time and (c) is required to be brought to an end within 30 days of the last day for lodging applications under the Hong Kong Public Offering.

Stabilization action permitted in Hong Kong pursuant to the Securities and Futures (Price Stabilizing) Rules of the SFO includes (a) over-allocating for the purpose of preventing or minimizing any reduction in the market price of the Shares, (b) selling or agreeing to sell the Shares so as to establish a short position in them for the purpose of preventing or minimizing any reduction in the market price of the Shares, (c) purchasing, or agreeing to purchase, the Shares pursuant to the Over-allotment Option in order to close out any position established under paragraph (a) or (b) above, (d) purchasing, or agreeing to purchase, any of the Shares for the sole purpose of preventing or minimizing any reduction in the market price of the Shares, (e) selling or agreeing to sell any Shares in order to liquidate any position established as a result of those purchases and (f) offering or attempting to do anything as described in paragraph (b), (c), (d) or (e) above.

Specifically, prospective applicants for and investors in the Offer Shares should note that:

- (a) the Stabilizing Manager (or any person acting for it) may, in connection with the stabilizing action, maintain a long position in the Shares;
- (b) there is no certainty as to the extent to which and the time or period for which the Stabilizing Manager (or any person acting for it) will maintain such a long position;
- (c) liquidation of any such long position by the Stabilizing Manager (or any person acting for it) and selling in the open market may have an adverse impact on the market price of the Shares;
- (d) no stabilizing action can be taken to support the price of the Shares for longer than the stabilization period, which will begin on the Listing Date, and is expected to expire on Wednesday, December 6, 2017, being the 30th day after the last day for lodging applications under the Hong Kong Public Offering. After this date, when no further stabilizing action may be taken, demand for the Shares, and therefore the price of the Shares, could fall;
- (e) the price of the Shares cannot be assured to stay at or above the Offer Price by the taking of any stabilizing action; and
- (f) stabilizing bids or transactions effected in the course of the stabilizing action may be made at any price at or below the Offer Price and can, therefore, be done at a price below the price paid by applicants for, or investors in, the Offer Shares.

The Company will ensure or procure that an announcement in compliance with the Securities and Futures (Price Stabilizing) Rules of the SFO will be made within seven days of the expiration of the stabilization period.

#### Over-Allocation

Following any over-allocation of Shares in connection with the Global Offering, the Stabilizing Manager (or any person acting for it) may cover such over-allocations by, among other methods, exercising the Over-allotment Option in full or in part, by using Shares purchased by the Stabilizing Manager (or any person acting for it) in the secondary market at prices that do not exceed the Offer Price.

# PRICING AND ALLOCATION

Pricing for the Offer Shares for the purpose of the various offerings under the Global Offering will be fixed on the Price Determination Date, which is expected to be on or about Monday, November 6, 2017 and, in any event, no later than Friday, November 10, 2017, by agreement between the Joint Global Coordinators (on behalf of the Underwriters) and the Company, and the number of Offer Shares to be allocated under the various offerings will be determined shortly thereafter.

The Offer Price will not be more than HK\$4.00 per Offer Share and is expected to be not less than HK\$2.93 per Offer Share, unless otherwise announced, as further explained below. Applicants under the Hong Kong Public Offering must pay, on application, the Maximum Offer Price of HK\$4.00 per Offer Share plus brokerage of 1.0%, SFC transaction levy of 0.0027% and Stock Exchange trading fee of 0.005%, amounting to a total of HK\$4,040.31 for one board lot of 1,000 Shares. Prospective investors should be aware that the Offer Price to be determined on the Price Determination Date may be, but is not expected to be, lower than the minimum Offer Price stated in this prospectus.

# STRUCTURE OF THE GLOBAL OFFERING

The International Underwriters will be soliciting from prospective investors indications of interest in acquiring Offer Shares in the International Offering. Prospective professional and institutional investors will be required to specify the number of Offer Shares under the International Offering they would be prepared to acquire either at different prices or at a particular price. This process, known as "book-building," is expected to continue up to, and to cease on or about, the last day for lodging applications under the Hong Kong Public Offering.

The Joint Global Coordinators (on behalf of the Underwriters) may, where they deem appropriate, based on the level of interest expressed by prospective investors during the book-building process in respect of the International Offering, and with the consent of the Company, reduce the number of Offer Shares offered and/or the Offer Price Range below that stated in this prospectus at any time on or prior to the morning of the last day for lodging applications under the Hong Kong Public Offering. In such a case, the Company will, as soon as practicable following the decision to make such reduction, and in any event not later than the morning of the last day for lodging applications under the Hong Kong Public Offering, cause to be published in the South China Morning Post (in English) and the Hong Kong Economic Times (in Chinese) and on the websites of the Company and the Stock Exchange at www.razerzone.com and www.hkexnews.hk, respectively, notices of the reduction. Upon the issue of such a notice, the revised number of Offer Shares and/or the Offer Price range will be final and conclusive and the Offer Price, if agreed upon by the Joint Global Coordinators (on behalf of the Underwriters) and the Company, will be fixed within such revised Offer Price Range. If the number of Offer Shares and/or the Offer Price range is so reduced, all applicants who have already submitted an application will need to confirm their applications in accordance with the procedures set out in the supplemental prospectus and all unconfirmed applications will not be valid.

Before submitting applications for the Hong Kong Offer Shares, applicants should have regard to the possibility that any announcement of a reduction in the number of Offer Shares and/or the Offer Price range may not be made until the last day for lodging applications under the Hong Kong Public Offering. Such notice will also include confirmation or revision, as appropriate, of the working capital statement and the Global Offering statistics as currently set out in this prospectus, and any other financial information which may change as a result of any such reduction. In the absence of any such notice so published, the number of Offer Shares will not be reduced and/or the Offer Price, if agreed upon by the Joint Global Coordinators (on behalf of the Underwriters) and the Company, will under no circumstances be set outside the Offer Price Range as stated in this prospectus.

The final Offer Price, the level of indications of interest in the International Offering, the level of applications in the Hong Kong Public Offering, the basis of allocations of the Hong Kong Offer Shares and the results of allocations in the Hong Kong Public Offering are expected to be made available through a variety of channels in the manner described in the section headed "How to Apply for Hong Kong Offer Shares — Publication of Results" in this prospectus.

# UNDERWRITING

The Hong Kong Public Offering is fully underwritten by the Hong Kong Underwriters under the terms and conditions of the Hong Kong Underwriting Agreement and is subject to, among other things, the Joint Global Coordinators (on behalf of the Underwriters) and the Company agreeing on the Offer Price.

The Company expects to enter into the International Underwriting Agreement relating to the International Offering on the Price Determination Date.

These underwriting arrangements, including the Underwriting Agreements, are summarized in the section headed "Underwriting" in this prospectus.

# STRUCTURE OF THE GLOBAL OFFERING

#### CONDITIONS OF THE GLOBAL OFFERING

Acceptance of all applications for Offer Shares will be conditional on:

- (a) the Listing Committee granting approval for the listing of, and permission to deal in, the Shares in issue and to be issued pursuant to the Global Offering on the Main Board of the Stock Exchange and such approval not subsequently having been withdrawn or revoked prior to the Listing Date;
- (b) the Offer Price having been agreed between the Joint Global Coordinators (on behalf of the Underwriters) and the Company;
- (c) the execution and delivery of the International Underwriting Agreement on or about the Price Determination Date; and
- (d) the obligations of the Hong Kong Underwriters under the Hong Kong Underwriting Agreement and the obligations of the International Underwriters under the International Underwriting Agreement becoming and remaining unconditional and not having been terminated in accordance with the terms of the respective agreements,

in each case on or before the dates and times specified in the respective Underwriting Agreements (unless and to the extent such conditions are validly waived on or before such dates and times) and, in any event, not later than the date which is 30 days after the date of this prospectus.

If, for any reason, the Offer Price is not agreed between the Joint Global Coordinators (on behalf of the Underwriters) and the Company on or before Friday, November 10, 2017, the Global Offering will not proceed and will lapse.

The consummation of each of the Hong Kong Public Offering and the International Offering is conditional upon, among other things, the other offering becoming unconditional and not having been terminated in accordance with its terms.

If the above conditions are not fulfilled or waived prior to the dates and times specified, the Global Offering will lapse and the Stock Exchange will be notified immediately. Notice of the lapse of the Hong Kong Public Offering will be published by the Company in the South China Morning Post (in English) and the Hong Kong Economic Times (in Chinese) and on the websites of the Company and the Stock Exchange at <a href="www.razerzone.com">www.razerzone.com</a> and <a href="www.hkexnews.hk">www.hkexnews.hk</a>, respectively, on the next day following such lapse. In such a situation, all application monies will be returned, without interest, on the terms set out in the section headed "How to Apply for Hong Kong Offer Shares — Refund of Application Monies" in this prospectus. In the meantime, all application monies will be held in separate bank account(s) with the receiving banks or other bank(s) in Hong Kong licensed under the Banking Ordinance (Chapter 155 of the Laws of Hong Kong).

Share certificates for the Offer Shares will only become valid at 8:00 a.m. on Monday, November 13, 2017, provided that the Global Offering has become unconditional in all respects at or before that time.

#### **DEALINGS IN THE SHARES**

Assuming that the Hong Kong Public Offering becomes unconditional at or before 8:00 a.m. in Hong Kong on Monday, November 13, 2017, it is expected that dealings in the Shares on the Stock Exchange will commence at 9:00 a.m. on Monday, November 13, 2017.

The Shares will be traded in board lots of 1,000 Shares each and the stock code of the Shares will be 1337.

#### **IMPORTANT**

The Company will be relying on Section 9A of the Companies (Exemption of Companies and Prospectuses from Compliance with Provisions) Notice (Chapter 32L of the Laws of Hong Kong) and will be issuing the **WHITE** and **YELLOW** Application Forms without them being accompanied by a printed prospectus. The contents of the printed prospectus are identical to the electronic version of the prospectus which can be accessed and downloaded from the websites of the Company at **www.razerzone.com** and the Stock Exchange at **www.hkexnews.hk** under the "HKExnews > Listed Company Information > Latest Listed Company Information" section, respectively.

Members of the public may obtain a copy of the printed prospectus, free of charge, upon request during normal business hours from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 at the following locations:

1. any of the following branches of the receiving banks for the Hong Kong Public Offering:

## (a) Bank of China (Hong Kong) Limited

	<b>Branch Name</b>	Address
Hong Kong Island	Bank of China Tower Branch	3/F, 1 Garden Road
	Taikoo Shing Branch	Shop G1006, Hoi Sing Mansion, Taikoo Shing
	Aberdeen Branch	25 Wu Pak Street, Aberdeen
Kowloon	Tsim Sha Tsui East Branch	Shop 3, LG/F, Hilton Towers, 96 Granville Road, Tsim Sha Tsui East, Kowloon
	Lam Tin Branch	Shop 12, 49 Kai Tin Road, Lam Tin
New Territories	Tuen Mun San Hui Branch	G13-G14 Eldo Court, Heung Sze Wui Road, Tuen Mun
	City One Sha Tin Branch	Shop Nos. 24-25, G/F, Fortune City One Plus, No. 2 Ngan Shing Street, Sha Tin

# (b) The Bank of East Asia, Limited

	Branch Name	Address
Hong Kong Island	Main Branch	10 Des Voeux Road Central, Central
	Hennessy Road Branch	G/F, Eastern Commercial Centre, 395-399 Hennessy Road, Wanchai
Kowloon	Yaumatei Branch	G/F, 526 Nathan Road, Yaumatei

- 2. any of the following offices of the Joint Global Coordinators:
  - (a) **Credit Suisse (Hong Kong) Limited**, at Level 88, International Commerce Centre, 1 Austin Road West, Kowloon, Hong Kong; and
  - (b) **UBS AG Hong Kong Branch**, at 52/F Two International Finance Centre, 8 Finance Street, Central, Hong Kong; and
- 3. the Depository Counter of HKSCC at 1/F, One & Two Exchange Square, 8 Connaught Place, Central, Hong Kong.

Details of where printed prospectuses may be obtained will be displayed prominently at every branch of Bank of China (Hong Kong) Limited and The Bank of East Asia, Limited where WHITE Application Forms are distributed.

During normal business hours from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 at least three copies of the printed prospectus will be available for inspection at every location where the **WHITE** and **YELLOW** Application Forms are distributed as set out below.

#### A. APPLICATIONS FOR HONG KONG OFFER SHARES

#### 1. How to Apply

If you apply for Hong Kong Offer Shares, then you may not apply for or indicate an interest for International Offer Shares.

To apply for Hong Kong Offer Shares, you may:

- use a WHITE or YELLOW Application Form;
- apply online through the White Form eIPO service at www.eipo.com.hk; or
- electronically cause HKSCC Nominees to apply on your behalf.

None of you or your joint applicant(s) may make more than one application, except where you are a nominee and provide the required information in your application.

The Company, the Joint Global Coordinators, the White Form eIPO Service Provider and their respective agents may reject or accept any application, in full or in part, for any reason at their discretion.

#### 2. Who Can Apply

You can apply for Hong Kong Offer Shares on a **WHITE** or **YELLOW** Application Form if you or any person(s) for whose benefit you are applying:

- are 18 years of age or older;
- have a Hong Kong address;
- are outside the United States (within the meaning of Regulation S) or are a person described in paragraph (h)(3) of Rule 902 of Regulation S; and
- are not a legal or natural person of the PRC (except qualified domestic institutional investors).

If you apply for Hong Kong Offer Shares online through the White Form eIPO service, in addition to the above you must also:

- have a valid Hong Kong identity card number; and
- provide a valid e-mail address and a contact telephone number.

If you are a firm, the application must be in the individual members' names. If you are a body corporate, the Application Form must be signed by a duly authorized officer, who must state his representative capacity, and stamped with your corporation's chop.

If an application is made by a person under a power of attorney, the Company and the Joint Global Coordinators, as the Company's agent, may accept it at their discretion, and on any conditions they think fit, including requiring evidence of the attorney's authority.

The number of joint applicants may not exceed four and they may not apply by means of the **White Form eIPO** service for the Hong Kong Offer Shares.

Unless permitted by the Listing Rules, you cannot apply for any Hong Kong Offer Shares if:

- you are an existing beneficial owner of Shares and/or a substantial shareholder of any of the Company's subsidiaries;
- you are a director or chief executive of the Company and/or any of the Company's subsidiaries;
- you are a close associate of any of the above persons;
- you are a connected person of the Company or a person who will become a connected person of the Company immediately upon the completion of the Global Offering; or
- you have been allocated or have applied for any International Offer Shares or otherwise participate in the International Offering.

## 3. Applying for Hong Kong Offer Shares

#### Which Application Channel to Use

For Hong Kong Offer Shares to be issued in your own name, use a **WHITE** Application Form or apply online through the **White Form eIPO** service at **www.eipo.com.hk**.

For Hong Kong Offer Shares to be issued in the name of HKSCC Nominees and deposited directly into CCASS to be credited to your or a designated CCASS Participant's stock account, use a **YELLOW** Application Form or electronically instruct HKSCC via CCASS to cause HKSCC Nominees to apply for you.

# Where to Collect the Application Forms

You can collect a **WHITE** Application Form and a prospectus during normal business hours from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 from:

(a) any of the following offices of the Joint Global Coordinators:

Credit Suisse
(Hong Kong) Limited
Level 88
International Commerce Centre
1 Austin Road West, Kowloon
Hong Kong

UBS AG Hong Kong Branch
52/F
Two International Finance Centre
8 Finance Street, Central
Hong Kong

(b) any of the following branches of the receiving banks for the Hong Kong Public Offering:

# (i) Bank of China (Hong Kong) Limited

	Branch Name	Address
Hong Kong Island	Bank of China Tower Branch	3/F, 1 Garden Road
	Taikoo Shing Branch	Shop G1006, Hoi Sing Mansion, Taikoo Shing
	Aberdeen Branch	25 Wu Pak Street, Aberdeen
Kowloon	Tsim Sha Tsui East Branch	Shop 3, LG/F, Hilton Towers, 96 Granville Road, Tsim Sha Tsui East, Kowloon
	Lam Tin Branch	Shop 12, 49 Kai Tin Road, Lam Tin
New Territories	Tuen Mun San Hui Branch	G13-G14 Eldo Court, Heung Sze Wui Road, Tuen Mun
	City One Sha Tin Branch	Shop Nos. 24-25, G/F, Fortune City One Plus, No. 2 Ngan Shing Street, Sha Tin

# (ii) The Bank of East Asia, Limited

	Branch Name	Address
Hong Kong Island	Main Branch	10 Des Voeux Road Central, Central
	Hennessy Road Branch	G/F, Eastern Commercial Centre, 395-399 Hennessy Road, Wanchai
Kowloon	Yaumatei Branch	G/F, 526 Nathan Road, Yaumatei

You can collect a **YELLOW** Application Form and a prospectus during normal business hours from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 from:

- the Depository Counter of HKSCC at 1/F, One & Two Exchange Square, 8 Connaught Place, Central, Hong Kong; or
- your stockbroker.

#### Time for Lodging Application Forms

Your completed **WHITE** or **YELLOW** Application Form, together with a cheque or a banker's cashier order attached and marked payable to "BANK OF CHINA (HONG KONG) NOMINEES LIMITED — RAZER INC PUBLIC OFFER" for the payment, should be deposited in the special collection boxes provided at any of the branches of the receiving banks listed above at the following times:

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Wednesday, November 1, 2017 — 9:00 a.m. to 5:00 p.m. Thursday, November 2, 2017 — 9:00 a.m. to 5:00 p.m. Friday, November 3, 2017 — 9:00 a.m. to 5:00 p.m. Saturday, November 4, 2017 — 9:00 a.m. to 1:00 p.m. Monday, November 6, 2017 — 9:00 a.m. to 12:00 noon
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The application lists will be open from 11:45 a.m. to 12:00 noon on Monday, November 6, 2017, the last day for applications, or such later time as described in the sub-section headed "Effect of Bad Weather on the Opening and Closing of the Application Lists" in this section below.

# 4. Terms and Conditions of an Application

Follow the detailed instructions in the **WHITE** or **YELLOW** Application Form carefully, otherwise your application may be rejected.

By submitting a WHITE or YELLOW Application Form or applying through the White Form eIPO service, among other things, you:

- (a) undertake to execute all relevant documents and instruct and authorize the Company and/or the Joint Global Coordinators (or its agents or nominees), as agents of the Company, to execute any documents for you and to do on your behalf all things necessary to register any Hong Kong Offer Shares allocated to you in your name or in the name of HKSCC Nominees as required by the Articles of Association;
- (b) agree to comply with the Memorandum and Articles of Association of the Company, the Companies (Winding Up and Miscellaneous Provisions) Ordinance and Cayman Islands Companies Law;
- (c) confirm that you have read the terms and conditions and application procedures set out in this prospectus and in the Application Form and agree to be bound by them;
- (d) confirm that you have received and read this prospectus and have relied only on the information and representations in this prospectus in making your application and will not rely on any other information or representations, except those in any supplement to this prospectus;
- (e) confirm that you are aware of the restrictions on the Global Offering set out in this prospectus;
- (f) agree that none of the Company, the Relevant Persons and the White Form eIPO Service Provider is or will be liable for any information and representations not in this prospectus (and any supplement to this prospectus);
- (g) undertake and confirm that you or the person(s) for whose benefit you have made the application have not applied for or taken up, or indicated an interest for, and will not apply for or take up, or indicate an interest for, any International Offer Shares nor participated in the International Offering;
- (h) agree to disclose to the Company, the Hong Kong Share Registrar, the receiving banks and the Relevant Persons any personal data which any of them may require about you and the person(s) for whose benefit you have made the application;

- (i) if the laws of any place outside Hong Kong apply to your application, agree and warrant that you have complied with all such laws and neither the Company nor the Relevant Persons will breach any laws outside Hong Kong as a result of the acceptance of your offer to purchase, or any action arising from your rights and obligations under the terms and conditions in this prospectus and the Application Form;
- (j) agree that once your application has been accepted, you may not rescind it because of an innocent misrepresentation;
- (k) agree that your application will be governed by the laws of Hong Kong;
- (l) represent, warrant and undertake that (i) you understand that the Hong Kong Offer Shares have not been and will not be registered under the U.S. Securities Act and (ii) you and any person for whose benefit you are applying for the Hong Kong Offer Shares are outside the United States (within the meaning of Regulation S) or are a person described in paragraph (h)(3) of Rule 902 of Regulation S;
- (m) warrant that the information you have provided is true and accurate;
- (n) agree to accept the Hong Kong Offer Shares applied for or any lesser number allocated to you under the application;
- (o) authorize (i) the Company to place your name(s) or the name of HKSCC Nominees on the register of members of the Company as the holder(s) of any Hong Kong Offer Shares allocated to you and such other registers as required under the Memorandum and Articles of Association of the Company and (ii) the Company and/or its agents to send any Share certificate(s) and/or any e-Refund payment instructions and/or any refund cheque(s) to you or the first-named applicant for joint applications by ordinary post at your own risk to the address stated on the application, unless you have fulfilled the criteria mentioned in the sub-section headed "Dispatch/Collection of Share Certificate/E-Refund Payment Instructions/Refund Cheques Personal Collection" in this section below to collect the Share certificate(s) and/or refund cheque(s) in person;
- declare and represent that this is the only application made and the only application intended by you to be made to benefit you or the person for whose benefit you are applying;
- (q) understand that the Company, the Directors and the Joint Global Coordinators will rely on your declarations and representations in deciding whether or not to allocate any of the Hong Kong Offer Shares to you and that you may be prosecuted for making a false declaration:
- (r) (if the application is made for your own benefit) warrant that no other application has been or will be made for your benefit on a WHITE or YELLOW Application Form or by giving electronic application instructions to HKSCC or through the White Form eIPO service or by any one as your agent or by any other person; and
- (s) (if you are making the application as an agent for the benefit of another person) warrant that (i) no other application has been or will be made by you as agent for or for the benefit of that person or by that person or by any other person as agent for that person on a WHITE or YELLOW Application Form or by giving electronic application instructions to HKSCC and (ii) you have due authority to sign the Application Form or give electronic application instructions on behalf of that other person as its agent.

#### Additional Instructions for YELLOW Application Forms

You should refer to the YELLOW Application Form for details.

# 5. Applying Through the White Form eIPO Service

#### General

Individuals who meet the criteria in the sub-section headed "Who Can Apply" in this section above may apply through the **White Form eIPO** service for the Offer Shares to be allocated and registered in their own names through the designated website at **www.eipo.com.hk**.

Detailed instructions for application through the **White Form eIPO** service are set out on the designated website. If you do not follow the instructions, your application may be rejected and may not be submitted to the Company. If you apply through the designated website, you authorize the White Form eIPO Service Provider to apply on the terms and conditions in this prospectus, as supplemented and amended by the terms and conditions of the White Form eIPO Service Provider.

#### Time for Submitting Applications under the White Form eIPO Service

You may submit your application through the **White Form eIPO** service through the designated website at <a href="www.eipo.com.hk">www.eipo.com.hk</a> (24 hours daily, except on the last day for applications) from 9:00 a.m. on Wednesday, November 1, 2017 until 11:30 a.m. on Monday, November 6, 2017 and the latest time for completing full payment of application monies in respect of such applications will be 12:00 noon on Monday, November 6, 2017, the last day for applications, or such later time as described in the sub-section headed "Effect of Bad Weather on the Opening and Closing of the Application Lists" in this section below.

#### No Multiple Applications

If you apply by means of the **White Form eIPO** service, once you complete payment in respect of any **electronic application instruction** given by you or for your benefit through the **White Form eIPO** service to make an application for Hong Kong Offer Shares, an actual application will be deemed to have been made. For the avoidance of doubt, giving an **electronic application instruction** under the **White Form eIPO** service more than once and obtaining different application reference numbers without effecting full payment in respect of a particular reference number will not constitute an actual application.

Only one application may be made for the benefit of any person. If you are suspected of submitting more than one application through the **White Form eIPO** service or by any other means, all of your applications are liable to be rejected.

#### Section 40 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance

For the avoidance of doubt, the Company and all other parties involved in the preparation of this prospectus acknowledge that each applicant who gives or causes to give **electronic application instructions** is a person who may be entitled to compensation under Section 40 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (as applied by Section 342E of the Companies (Winding Up and Miscellaneous Provisions) Ordinance).

# **Environmental Protection**

The obvious advantage of the White Form eIPO is to save the use of paper via the self-serviced and electronic application process. Computershare Hong Kong Investor Services Limited, the designated White Form eIPO Service Provider, will contribute HK\$2 for each "Razer Inc." White Form eIPO application submitted via the website <a href="www.eipo.com.hk">www.eipo.com.hk</a> to support the funding of "Source of Dong Jiang — Hong Kong Forest" project initiated by Friends of the Earth (HK).

# 6. Applying By Giving Electronic Application Instructions to HKSCC via CCASS General

CCASS Participants may give **electronic application instructions** to apply for the Hong Kong Offer Shares and to arrange payment of the money due on application and payment of refunds under their participant agreements with HKSCC and the General Rules of CCASS and the CCASS Operational Procedures.

If you are a **CCASS Investor Participant**, you may give these **electronic application instructions** through the CCASS Phone System by calling +852 2979 7888 or through the CCASS Internet System (<a href="https://ip.ccass.com">https://ip.ccass.com</a>) (using the procedures in HKSCC's "An Operating Guide for Investor Participants" in effect from time to time).

HKSCC can also input electronic application instructions for you if you go to:

#### Hong Kong Securities Clearing Company Limited

Customer Service Centre 1/F, One & Two Exchange Square, 8 Connaught Place, Central, Hong Kong

and complete an input request form.

You can also collect a prospectus from the above address.

If you are not a **CCASS Investor Participant**, you may instruct your broker or custodian who is a CCASS Clearing Participant or a CCASS Custodian Participant to give **electronic application instructions** via CCASS terminals to apply for the Hong Kong Offer Shares on your behalf.

You will be deemed to have authorized HKSCC and/or HKSCC Nominees to transfer the details of your application to the Company, the Joint Global Coordinators and the Hong Kong Share Registrar.

#### Giving Electronic Application Instructions to HKSCC via CCASS

Where you have given **electronic application instructions** to apply for the Hong Kong Offer Shares and a **WHITE** Application Form is signed by HKSCC Nominees on your behalf:

- (a) HKSCC Nominees will only be acting as a nominee for you and is not liable for any breach of the terms and conditions of the **WHITE** Application Form or this prospectus; and
- (b) HKSCC Nominees will do the following things on your behalf:
  - agree that the Hong Kong Offer Shares to be allocated shall be registered in the name of HKSCC Nominees and deposited directly into CCASS for the credit of the CCASS Participant's stock account on your behalf or your CCASS Investor Participant's stock account;
  - agree to accept the Hong Kong Offer Shares applied for or any lesser number allocated;
  - undertake and confirm that you have not applied for or taken up, or indicated an interest for, and will not apply for or take up, or indicate an interest for, any International Offer Shares nor participated in the International Offering;
  - declare that only one set of **electronic application instructions** has been given for your benefit;
  - (if you are an agent for another person) declare that you have only given one set of **electronic application instructions** for the other person's benefit and are duly authorized to give those instructions as its agent;

- confirm that you understand that the Company, the Directors and the Joint Global Coordinators will rely on your declarations and representations in deciding whether or not to allocate any of the Hong Kong Offer Shares to you and that you may be prosecuted for making a false declaration;
- authorize the Company to place HKSCC Nominees' name on the register of members of the Company as the holder of the Hong Kong Offer Shares allocated to you and such other registers as required under the Articles of Association, and dispatch Share certificate(s) and/or refund monies in accordance with the arrangements separately agreed between the Company and HKSCC;
- confirm that you have read the terms and conditions and application procedures set out in this prospectus and agree to be bound by them;
- confirm that you have received and read a copy of this prospectus and have relied only on the information and representations in this prospectus in causing the application to be made and will not rely on any other information or representations, except those in any supplement to this prospectus;
- agree that neither the Company nor the Relevant Persons is or will be liable for any information and representations not in this prospectus (and any supplement to this prospectus);
- agree to disclose to the Company, the Hong Kong Share Registrar, the receiving banks and the Relevant Persons any personal data which they may require about you;
- agree (without prejudice to any other rights which you may have) that once HKSCC Nominees' application has been accepted, it cannot be rescinded for innocent misrepresentation;
- agree that any application made by HKSCC Nominees on your behalf is irrevocable on or before December 1, 2017, such agreement to take effect as a collateral contract with the Company, and to become binding when you give the instructions and such collateral contract to be in consideration of the Company agreeing that it will not offer any Hong Kong Offer Shares to any person on or before December 1, 2017, except by means of one of the procedures referred to in this prospectus. However, HKSCC Nominees may revoke the application on or before December 1, 2017 if a person responsible for this prospectus under Section 40 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (as applied by Section 342E of the Companies (Winding Up and Miscellaneous Provisions) Ordinance) gives a public notice under that section on or before the fifth day after the time of the opening of the application lists (excluding any day which is a Saturday, Sunday or public holiday in Hong Kong) which excludes or limits that person's responsibility for this prospectus;
- agree that once HKSCC Nominees' application is accepted, neither that application
  nor your electronic application instructions can be revoked, and that acceptance
  of that application will be evidenced by the announcement of the results of the
  Hong Kong Public Offering by the Company;
- agree to the arrangements, undertakings and warranties under the participant agreement between you and HKSCC, read with the General Rules of CCASS and the CCASS Operational Procedures, for giving electronic application instructions to apply for Hong Kong Offer Shares;
- agree with the Company, for itself and for the benefit of each Shareholder (and so that the Company will be deemed by its acceptance in whole or in part of the application by HKSCC Nominees to have agreed, for the Company and on behalf of each Shareholder, with each CCASS Participant giving electronic application instructions) to observe and comply with the Memorandum and Articles of Association of the Company, the Companies (Winding Up and Miscellaneous Provisions) Ordinance and Cayman Islands Companies Law; and

• agree that your application, any acceptance of it and the resulting contract will be governed by and construed in accordance with the laws of Hong Kong.

#### Effect of Giving Electronic Application Instructions to HKSCC via CCASS

By giving **electronic application instructions** to HKSCC or instructing your broker or custodian who is a CCASS Clearing Participant or a CCASS Custodian Participant to give such instructions to HKSCC, you (and, if you are joint applicants, each of you jointly and severally) are deemed to have done the following things. Neither HKSCC nor HKSCC Nominees will be liable to the Company or any other person in respect of the things mentioned below:

- instructed and authorized HKSCC to cause HKSCC Nominees (acting as nominee for the relevant CCASS Participants) to apply for the Hong Kong Offer Shares on your behalf;
- instructed and authorized HKSCC to arrange payment of the Maximum Offer Price, brokerage, SFC transaction levy and Stock Exchange trading fee by debiting your designated bank account and, in the case of a wholly or partially unsuccessful application and/or if the Offer Price is less than the Maximum Offer Price initially paid on application, refund of the application monies (including brokerage, SFC transaction levy and Stock Exchange trading fee) by crediting your designated bank account; and
- instructed and authorized HKSCC to cause HKSCC Nominees to do on your behalf all the things stated in the WHITE Application Form and in this prospectus.

#### Minimum Purchase Amount and Permitted Numbers

You may give or cause your broker or custodian who is a CCASS Clearing Participant or a CCASS Custodian Participant to give **electronic application instructions** for a minimum of 1,000 Hong Kong Offer Shares. Instructions for more than 1,000 Hong Kong Offer Shares must be in one of the numbers set out in the table in the Application Forms. No application for any other number of Hong Kong Offer Shares will be considered and any such application is liable to be rejected.

#### Time for Inputting Electronic Application Instructions

CCASS Clearing/Custodian Participants can input **electronic application instructions** at the following times on the following dates:

```
Wednesday, November 1, 2017 — 9:00 a.m. to 8:30 p.m. (1)
Thursday, November 2, 2017 — 8:00 a.m. to 8:30 p.m. (1)
Friday, November 3, 2017 — 8:00 a.m. to 8:30 p.m. (1)
Monday, November 6, 2017 — 8:00 a.m. (1) to 12:00 noon
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Note:

 These times are subject to change as HKSCC may determine from time to time with prior notification to CCASS Clearing/Custodian Participants.

CCASS Investor Participants can input **electronic application instructions** from 9:00 a.m. on Wednesday, November 1, 2017 until 12:00 noon on Monday, November 6, 2017 (24 hours daily, except on Saturday, November 4, 2017 and the last day for applications).

The latest time for inputting your **electronic application instructions** will be 12:00 noon on Monday, November 6, 2017, the last day for applications, or such later time as described in the sub-section headed "Effect of Bad Weather on the Opening and Closing of the Application Lists" in this section below.

#### No Multiple Applications

If you are suspected of having made multiple applications or if more than one application is made for your benefit, the number of Hong Kong Offer Shares applied for by HKSCC Nominees will be automatically reduced by the number of Hong Kong Offer Shares for which

you have given such instructions and/or for which such instructions have been given for your benefit. Any **electronic application instructions** to make an application for the Hong Kong Offer Shares given by you or for your benefit to HKSCC will be deemed to be an actual application for the purposes of considering whether multiple applications have been made.

#### Section 40 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance

For the avoidance of doubt, the Company and all other parties involved in the preparation of this prospectus acknowledge that each CCASS Participant who gives or causes to give **electronic application instructions** is a person who may be entitled to compensation under Section 40 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (as applied by Section 342E of the Companies (Winding Up and Miscellaneous Provisions) Ordinance).

#### Personal Data

The section of the Application Form headed "Personal Data" applies to any personal data held by the Company, the Hong Kong Share Registrar, the receiving banks and the Relevant Persons about you in the same way as it applies to personal data about applicants other than HKSCC Nominees.

# 7. Warning for Electronic Applications

The application for Hong Kong Offer Shares by giving **electronic application instructions** to HKSCC is only a facility provided to CCASS Participants. Similarly, the application for Hong Kong Offer Shares through the **White Form eIPO** service is only a facility provided by the White Form eIPO Service Provider to public investors. Such facilities are subject to capacity limitations and potential service interruptions and you are advised not to wait until the last day for applications to make your electronic application. The Company, the Relevant Persons and the White Form eIPO Service Provider take no responsibility for such applications and provide no assurance that any CCASS Participant or person applying through the **White Form eIPO** service will be allocated any Hong Kong Offer Shares.

To ensure that CCASS Investor Participants can give their **electronic application instructions**, they are advised not to wait until the last minute to input their instructions to the systems. In the event that CCASS Investor Participants have problems connecting to the CCASS Phone System or the CCASS Internet System for submission of their **electronic application instructions**, they should either (a) submit a **WHITE** or **YELLOW** Application Form or (b) go to HKSCC's Customer Service Centre to complete an input request form for **electronic application instructions** before 12:00 noon on Monday, November 6, 2017, the last day for applications, or such later time as described in the sub-section headed "Effect of Bad Weather on the Opening and Closing of the Application Lists" in this section below.

# 8. How Many Applications Can You Make

Multiple applications for the Hong Kong Offer Shares are not allowed except by nominees. If you are a nominee, in the box on the Application Form marked "For nominees," you must include:

- an account number; or
- some other identification code

for **each** beneficial owner or, in the case of joint beneficial owners, for each joint beneficial owner. If you do not include this information, the application will be treated as being made for your benefit.

All of your applications will be rejected if more than one application on a WHITE or YELLOW Application Form or by giving electronic application instructions to HKSCC or through the White Form eIPO service is made for your benefit (including the part of the application made by HKSCC Nominees acting on electronic application instructions).

If an application is made by an unlisted company and:

- the principal business of that company is dealing in securities; and
- you exercise statutory control over that company,

then the application will be treated as being made for your benefit.

"Unlisted company" means a company with no equity securities listed on the Stock Exchange.

#### "Statutory control" means you:

- control the composition of the board of directors of the company;
- control more than half of the voting power of the company; or
- hold more than half of the issued share capital of the company (not counting any part of
  it which carries no right to participate beyond a specified amount in a distribution of
  either profits or capital).

#### B. HOW MUCH ARE THE HONG KONG OFFER SHARES

The Maximum Offer Price is HK\$4.00 per Offer Share. You must also pay brokerage of 1.0%, SFC transaction levy of 0.0027% and Stock Exchange trading fee of 0.005%. This means that for one board lot of 1,000 Hong Kong Offer Shares, you will pay HK\$4,040.31.

You must pay the Maximum Offer Price, together with brokerage, SFC transaction levy and Stock Exchange trading fee, in full upon application for Hong Kong Offer Shares under the terms and conditions set out in the Application Forms.

The Application Forms have tables showing the exact amount payable for the numbers of Offer Shares that may be applied for.

You may submit an application using a **WHITE** or **YELLOW** Application Form or through the **White Form eIPO** service in respect of a minimum of 1,000 Hong Kong Offer Shares. Each application or **electronic application instruction** in respect of more than 1,000 Hong Kong Offer Shares must be in one of the numbers set out in the table in the Application Form, or as otherwise specified on the designated website at **www.eipo.com.hk**.

If your application is successful, brokerage will be paid to the Exchange Participants (as defined in the Listing Rules), and the SFC transaction levy and the Stock Exchange trading fee will be paid to the Stock Exchange (in the case of the SFC transaction levy, collected by the Stock Exchange on behalf of the SFC).

For further details on the Offer Price, see "Structure of the Global Offering — Pricing and Allocation."

# C. EFFECT OF BAD WEATHER ON THE OPENING AND CLOSING OF THE APPLICATION LISTS

The application lists will not open or close if there is:

- a tropical cyclone warning signal number 8 or above; or
- a "black" rainstorm warning

in force in Hong Kong at any time between 9:00 a.m. and 12:00 noon on Monday, November 6, 2017. Instead, they will open between 11:45 a.m. and 12:00 noon on the next business day which does not have either of those warnings in force in Hong Kong at any time between 9:00 a.m. and 12:00 noon.

If the application lists do not open and close on Monday, November 6, 2017 or if there is a tropical cyclone warning signal number 8 or above or a "black" rainstorm warning signal in force in Hong Kong that may affect the dates mentioned in the section headed "Expected Timetable" in this prospectus, an announcement will be made.

#### D. PUBLICATION OF RESULTS

The Company expects to announce the Offer Price, the level of indications of interest in the International Offering, the level of applications in the Hong Kong Public Offering and the basis of allocations of the Hong Kong Offer Shares on Friday, November 10, 2017 in the South China Morning Post (in English) and the Hong Kong Economic Times (in Chinese) and on the websites of the Company at <a href="www.razerzone.com">www.razerzone.com</a> and the Stock Exchange at <a href="www.hkexnews.hk">www.hkexnews.hk</a>.

The results of allocations and the Hong Kong identity card/passport/Hong Kong business registration numbers of successful applicants under the Hong Kong Public Offering will be available at the times and dates and in the manner set out below:

- in the announcement to be posted on the websites of the Company and the Stock Exchange at <a href="www.razerzone.com">www.razerzone.com</a> and <a href="www.hkexnews.hk">www.hkexnews.hk</a>, respectively, by no later than Friday, November 10, 2017;
- from the designated results of allocations website at <a href="www.iporesults.com.hk">www.iporesults.com.hk</a> with a "search by ID function" on a 24 hour basis from 8:00 a.m. on Friday, November 10, 2017 to 12:00 midnight on Thursday, November 16, 2017;
- from the allocation results telephone enquiry line by calling +852 2862 8669 between 9:00 a.m. and 10:00 p.m. from Friday, November 10, 2017 to Monday, November 13, 2017; and
- in the special allocation results booklets which will be available for inspection during the opening hours of the individual receiving banks' designated branches referred to above from Friday, November 10, 2017 to Monday, November 13, 2017.

If the Company accepts your offer to purchase (in whole or in part), which it may do by announcing the basis of allocations and/or making available the results of allocations publicly, there will be a binding contract under which you will be required to purchase the Hong Kong Offer Shares if the conditions of the Global Offering are satisfied and the Global Offering is not otherwise terminated. Further details are set out in the section headed "Structure of the Global Offering" in this prospectus.

You will not be entitled to exercise any remedy of rescission for innocent misrepresentation at any time after acceptance of your application. This does not affect any other right you may have.

# E. CIRCUMSTANCES IN WHICH YOU WILL NOT BE ALLOCATED HONG KONG OFFER SHARES

You should note the following situations in which the Hong Kong Offer Shares will not be allocated to you:

#### (a) If your application is revoked:

By completing and submitting an Application Form or giving **electronic application instructions** to HKSCC or through the **White Form eIPO** service, you agree that your application or the application made by HKSCC Nominees on your behalf cannot be revoked on or before December 1, 2017. This agreement will take effect as a collateral contract with the Company.

Your application or the application made by HKSCC Nominees on your behalf may only be revoked on or before December 1, 2017 in the following circumstances:

- (i) if a person responsible for this prospectus under Section 40 of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (as applied by Section 342E of the Companies (Winding Up and Miscellaneous Provisions) Ordinance) gives a public notice under that section on or before the fifth day after the time of the opening of the application lists (excluding any day which is a Saturday, Sunday or public holiday in Hong Kong) which excludes or limits that person's responsibility for this prospectus; or
- (ii) if any supplement to this prospectus is issued, in which case applicants who have already submitted an application will be notified that they are required to confirm their applications. If applicants have been so notified but have not confirmed their applications in accordance with the procedure to be notified, all unconfirmed applications will be deemed revoked.

If your application or the application made by HKSCC Nominees on your behalf has been accepted, it cannot be revoked. For this purpose, acceptance of applications which are not rejected will be constituted by notification in the press of the results of allocation, and where such basis of allocation is subject to certain conditions or provides for allocation by ballot, such acceptance will be subject to the satisfaction of such conditions or results of the ballot, respectively.

#### (b) If the Company or its agents exercise their discretion to reject your application:

The Company, the Joint Global Coordinators, the White Form eIPO Service Provider and their respective agents or nominees have full discretion to reject or accept any application, or to accept only part of any application, without giving any reasons.

#### (c) If the allocation of Hong Kong Offer Shares is void:

The allocation of Hong Kong Offer Shares will be void if the Listing Committee does not grant permission to list the Shares either:

- within three weeks from the closing date of the applications lists; or
- within a longer period of up to six weeks if the Listing Committee notifies the Company of that longer period within three weeks of the closing date of the application lists.

#### (d) If:

- you make multiple applications or are suspected of making multiple applications;
- you or the person for whose benefit you apply for, have applied for or taken up, or indicated an interest for, or have been or will be placed or allocated (including conditionally and/or provisionally) Hong Kong Offer Shares and International Offer Shares;
- your payment is not made correctly or the cheque or banker's cashier order paid by you is dishonored upon its first presentation;
- your Application Form is not completed in accordance with the stated instructions;
- your **electronic application instructions** through the **White Form eIPO** service are not completed in accordance with the instructions, terms and conditions on the designated website at **www.eipo.com.hk**;
- you apply for more than 53,180,000 Hong Kong Offer Shares, being 50% of the 106,360,000 Hong Kong Offer Shares initially available under the Hong Kong Public Offering;

- the Company or the Joint Global Coordinators believe that by accepting your application, it would violate applicable securities or other laws, rules or regulations; or
- the Underwriting Agreements do not become unconditional or are terminated.

#### F. REFUND OF APPLICATION MONIES

If an application is rejected, not accepted or accepted in part only, or if the Offer Price as finally determined is less than the Maximum Offer Price per Offer Share (excluding brokerage, SFC transaction levy and Stock Exchange trading fee payable thereon) paid on application, or if the conditions of the Global Offering as set out in the section headed "Structure of the Global Offering — Conditions of the Global Offering" in this prospectus are not satisfied or if any application is revoked, the application monies, or the appropriate portion thereof, together with the related brokerage, SFC transaction levy and Stock Exchange trading fee, will be refunded, without interest or the cheque or banker's cashier order will not be cleared.

Any refund of your application monies will be made on or before Friday, November 10, 2017.

# G. DISPATCH/COLLECTION OF SHARE CERTIFICATES/E-REFUND PAYMENT INSTRUCTIONS/REFUND CHEQUES

You will receive one Share certificate for all Hong Kong Offer Shares allocated to you under the Hong Kong Public Offering (except pursuant to applications made on **YELLOW** Application Forms or by **electronic application instructions** to HKSCC via CCASS where the Share certificates will be deposited into CCASS as described below).

No temporary document of title will be issued in respect of the Offer Shares. No receipt will be issued for sums paid on application.

If you apply by **WHITE** or **YELLOW** Application Form(s), subject to personal collection as mentioned below, the following will be sent to you (or, in the case of joint applicants, to the first-named applicant) by ordinary post, at your own risk, to the address specified on the Application Form:

- (a) Share certificate(s) for all the Hong Kong Offer Shares allocated to you (for applicants on **YELLOW** Application Forms, Share certificate(s) for the Hong Kong Offer Shares allocated to you will be deposited into CCASS as described below); and
- (b) refund cheque(s) crossed "Account Payee Only" in favor of the applicant (or, in the case of joint applicants, the first-named applicant) for (i) all or the surplus application monies for the Hong Kong Offer Shares, wholly or partially unsuccessfully applied for and/or (ii) the difference between the Offer Price and the Maximum Offer Price paid on application in the event that the Offer Price is less than the Maximum Offer Price paid on application (including brokerage of 1.0%, SFC transaction levy of 0.0027% and Stock Exchange trading fee of 0.005% but without interest).

Part of the Hong Kong identity card number/passport number provided by you or the first-named applicant (if you are joint applicants) may be printed on your refund cheque, if any. Your banker may require verification of your Hong Kong identity card number/passport number before encashment of your refund cheque. Inaccurate completion of your Hong Kong identity card number/passport number may invalidate or delay encashment of your refund cheque.

Subject to arrangement on dispatch/collection of Share certificates and refund cheques as mentioned below, any refund cheques and Share certificate(s) are expected to be posted on or before Friday, November 10, 2017. The right is reserved to retain any Share certificate(s) and any surplus application monies pending clearance of cheque(s) or banker's cashier order(s).

Share certificates will only become valid at 8:00 a.m. on Monday, November 13, 2017, provided that the Global Offering has become unconditional in all respects at or before that time. Investors who trade Share on the basis of publicly available allocation details or prior to the receipt of the Share certificates or prior to the Share certificates becoming valid do so entirely at their own risk.

#### **Personal Collection**

# (a) If you apply using a WHITE Application Form:

- If you apply for 1,000,000 Hong Kong Offer Shares or more on a **WHITE** Application Form and have provided all information required by your Application Form, you may collect your refund cheque(s) and/or Share certificate(s) (where applicable) from the Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong from 9:00 a.m. to 1:00 p.m. on Friday, November 10, 2017, or any other place or date notified by the Company in the newspapers.
- If you are an individual who is eligible for personal collection, you must not authorize any other person to collect for you. If you are a corporate applicant who is eligible for personal collection, your authorized representative must provide a letter of authorization from your corporation stamped with your corporation's chop. Both individuals and authorized representatives must produce, at the time of collection, evidence of identity acceptable to the Hong Kong Share Registrar.
- If you do not personally collect your refund cheque(s) and/or Share certificate(s) (where applicable) within the time specified for collection, they will be dispatched promptly to you to the address specified in your Application Form by ordinary post and at your own risk.
- If you apply for less than 1,000,000 Hong Kong Offer Shares on a **WHITE** Application Form, your refund cheque(s) and/or Share certificate(s) (where applicable) will be sent to the address specified in your Application Form on or before Friday, November 10, 2017 by ordinary post and at your own risk.

# (b) If you apply using a YELLOW Application Form:

- If you apply for 1,000,000 Hong Kong Offer Shares or more and have provided all information required by your Application Form, please follow the same instructions as described above. If you have applied for less than 1,000,000 Hong Kong Offer Shares, your refund cheque(s) will be sent to the address specified in the Application Form on or before Friday, November 10, 2017 by ordinary post and at your own risk.
- If you apply by using a YELLOW Application Form and your application is wholly or partially successful, your Share certificate(s) will be issued in the name of HKSCC Nominees and deposited into CCASS for credit to your or your designated CCASS Participant's stock account as stated in your Application Form on Friday, November 10, 2017 or, in the event of a contingency, on any other date determined by HKSCC or HKSCC Nominees.
- If you apply through a designated CCASS Participant (other than a CCASS Investor Participant), for Hong Kong Offer Shares credited to your designated CCASS Participant's stock account (other than a CCASS Investor Participant), you can check the number of Hong Kong Offer Shares allocated to you with that CCASS Participant.
- If you apply as a CCASS Investor Participant, the Company expects to publish the
  results of CCASS Investor Participants' applications together with the results of
  the Hong Kong Public Offering on Friday, November 10, 2017 in the manner as
  described in the sub-section headed "Publication of Results" in this section above.

You should check the announcement published by the Company and report any discrepancies to HKSCC before 5:00 p.m. on Friday, November 10, 2017 or any other date as determined by HKSCC or HKSCC Nominees. Immediately after the credit of the Hong Kong Offer Shares to your stock account, you can check your new account balance via the CCASS Phone System and the CCASS Internet System. HKSCC will also make available to you an activity statement showing the number of Hong Kong Offer Shares credited to your CCASS Investor Participant stock account.

## (c) If you apply through White Form eIPO service:

- If you apply for 1,000,000 Hong Kong Offer Shares or more through the **White Form eIPO** service and your application is wholly or partially successful, you may collect your Share certificate(s) (where applicable) in person from the Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, from 9:00 a.m. to 1:00 p.m. on Friday, November 10, 2017, or any other place or date notified by the Company in the newspapers as the date of dispatch or collection of Share certificates.
- If you do not personally collect your Share certificate(s) within the time specified for collection, they will be sent to the address specified in your application instructions by ordinary post and at your own risk.
- If you apply for less than 1,000,000 Hong Kong Offer Shares through the **White Form eIPO** service, your Share certificate(s) (where applicable) will be sent to the address specified in your application instructions on or before Friday, November 10, 2017 by ordinary post and at your own risk.
- If you apply and pay the application monies from a single bank account, any refund monies will be dispatched to that bank account in the form of e-Refund payment instructions. If you apply and pay the application monies from multiple bank accounts, any refund monies will be dispatched to the address specified in your application instructions in the form of refund cheque(s) by ordinary post and at your own risk.

# (d) If you apply by giving electronic application instructions to HKSCC via CCASS:

Allocation of Hong Kong Offer Shares

• For the purposes of allocating Hong Kong Offer Shares, HKSCC Nominees will not be treated as an applicant. Instead, each CCASS Participant who gives **electronic application instructions** or each person for whose benefit instructions are given will be treated as an applicant.

Deposit of Share Certificates into CCASS and Refund of Application Monies

- If your application is wholly or partially successful, your Share certificate(s) will be issued in the name of HKSCC Nominees and deposited into CCASS for the credit of your designated CCASS Participant's stock account or your CCASS Investor Participant stock account on Friday, November 10, 2017 or on any other date determined by HKSCC or HKSCC Nominees.
- The Company expects to publish the application results of CCASS Participants (and where the CCASS Participant is a broker or custodian, the Company will include information relating to the relevant beneficial owner), your Hong Kong identity card/passport/Hong Kong business registration number or other identification code (Hong Kong business registration number for corporations) and the basis of allocations of the Hong Kong Offer Shares in the manner as described in the sub-section headed "Publication of Results" in this section above on Friday, November 10, 2017. You should check the announcement published by the Company and report any discrepancies to HKSCC before 5:00 p.m. on Friday, November 10, 2017 or such other date as determined by HKSCC or HKSCC Nominees.

- If you have instructed your broker or custodian to give **electronic application instructions** on your behalf, you can also check the number of Hong Kong Offer Shares allocated to you and the amount of refund monies (if any) payable to you with that broker or custodian.
- If you have applied as a CCASS Investor Participant, you can also check the number of Hong Kong Offer Shares allocated to you and the amount of refund monies (if any) payable to you via the CCASS Phone System and the CCASS Internet System (under the procedures contained in HKSCC's "An Operating Guide for Investor Participants" in effect from time to time) on Friday, November 10, 2017. Immediately following the credit of the Hong Kong Offer Shares to your stock account and the credit of the refund monies to your bank account, HKSCC will also make available to you an activity statement showing the number of Hong Kong Offer Shares credited to your CCASS Investor Participant stock account and the amount of refund monies (if any) credited to your designated bank account.
- Refund of your application monies (if any) in respect of wholly and partially unsuccessful applications and/or difference between the Offer Price and the Maximum Offer Price per Offer Share initially paid on application (including brokerage, SFC transaction levy and Stock Exchange trading fee but without interest) will be credited to your designated bank account or the designated bank account of your broker or custodian on Friday, November 10, 2017.

#### H. ADMISSION OF THE SHARES INTO CCASS

If the Stock Exchange grants the listing of, and permission to deal in, the Shares and the Company complies with the stock admission requirements of HKSCC, the Shares will be accepted as eligible securities by HKSCC for deposit, clearance and settlement in CCASS with effect from the date of commencement of dealings in the Shares on the Stock Exchange or any other date HKSCC chooses. Settlement of transactions between Exchange Participants (as defined in the Listing Rules) is required to take place in CCASS on the second business day after any trading day.

All activities under CCASS are subject to the General Rules of CCASS and CCASS Operational Procedures in effect from time to time.

Investors should seek the advice of their stockbroker or other professional advisor for details of the settlement arrangements as such arrangements may affect their rights and interests.

All necessary arrangements have been made to enable the Shares to be admitted into CCASS.

The following is the text of a report set out on pages I-3 to I-69, received from the Company's reporting accountants, KPMG, Certified Public Accountants, Hong Kong, for the purpose of incorporation in this prospectus.



# ACCOUNTANTS' REPORT ON HISTORICAL FINANCIAL INFORMATION TO THE DIRECTORS OF RAZER INC. AND CREDIT SUISSE (HONG KONG) LIMITED AND UBS SECURITIES HONG KONG LIMITED

#### Introduction

We report on the historical financial information of Razer Inc. (the "Company") and its subsidiaries (together, the "Group") set out on pages I-3 to I-69, which comprises the consolidated statements of financial position of the Group and the statements of financial position of the Company as at December 31, 2014, 2015 and 2016 and June 30, 2017 and the consolidated statements of profit or loss and other comprehensive income, the consolidated statements of changes in equity and the consolidated cash flow statements, for each of the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2017 (the "Relevant Periods"), and a summary of significant accounting policies and other explanatory information (together, the "Historical Financial Information"). The Historical Financial Information set out on pages I-3 to I-69 forms an integral part of this report, which has been prepared for inclusion in the prospectus of the Company dated November 1, 2017 (the "Prospectus") in connection with the initial listing of shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited.

#### Directors' responsibility for Historical Financial Information

The directors of the Company are responsible for the preparation of Historical Financial Information that gives a true and fair view in accordance with the basis of preparation and presentation set out in note 1 to the Historical Financial Information, and for such internal control as the directors of the Company determine is necessary to enable the preparation of the Historical Financial Information that is free from material misstatement, whether due to fraud or error.

# Reporting accountants' responsibility

Our responsibility is to express an opinion on the Historical Financial Information and to report our opinion to you. We conducted our work in accordance with Hong Kong Standard on Investment Circular Reporting Engagements 200 "Accountants' Reports on Historical Financial Information in Investment Circulars" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). This standard requires that we comply with ethical standards and plan and perform our work to obtain reasonable assurance about whether the Historical Financial Information is free from material misstatement.

Our work involved performing procedures to obtain evidence about the amounts and disclosures in the Historical Financial Information. The procedures selected depend on the reporting accountants' judgement, including the assessment of risks of material misstatement of the Historical Financial Information, whether due to fraud or error. In making those risk assessments, the reporting accountants consider internal control relevant to the entity's preparation of Historical Financial Information that gives a true and fair view in accordance with the basis of preparation and presentation set out in note 1 to the Historical Financial Information in order to design procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Our work also included evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the Historical Financial Information.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Opinion**

In our opinion, the Historical Financial Information gives, for the purpose of the accountants' report, a true and fair view of the Company's and the Group's financial position as at December 31, 2014, 2015 and 2016 and June 30, 2017 and of the Group's financial performance and cash flows for the Relevant Periods in accordance with the basis of preparation and presentation set out in note 1 to the Historical Financial Information.

## Review of stub period corresponding financial information

We have reviewed the stub period corresponding financial information of the Group which comprises the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the six months ended June 30, 2016 and other explanatory information (the "Stub Period Corresponding Financial Information"). The directors of the Company are responsible for the preparation and presentation of the Stub Period Corresponding Financial Information in accordance with the basis of preparation and presentation set out in note 1 to the Historical Financial Information. Our responsibility is to express a conclusion on the Stub Period Corresponding Financial Information based on our review. We conducted our review in accordance with International Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the International Auditing and Assurance Standards Board ("IAASB"). A review consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion. Based on our review, nothing has come to our attention that causes us to believe that the Stub Period Corresponding Financial Information, for the purpose of the accountants' report, is not prepared, in all material respects, in accordance with the basis of preparation and presentation set out in note 1 to the Historical Financial Information.

# Report on matters under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited and the Companies (Winding Up and Miscellaneous Provisions) Ordinance

#### Adjustments

In preparing the Historical Financial Information, no adjustments to the Underlying Financial Statements as defined on page I-3 have been made.

#### Dividends

No dividends have been paid by the Company in respect of the Relevant Periods.

# No statutory financial statements of the Company

No statutory financial statements have been prepared for the Company since its incorporation.

# **KPMG**

Certified Public Accountants 8th Floor, Prince's Building 10 Chater Road Central, Hong Kong November 1, 2017

# A HISTORICAL FINANCIAL INFORMATION

Set out below is the Historical Financial Information which forms an integral part of this accountants' report.

The consolidated financial statements of the Group for the Relevant Periods, on which the Historical Financial Information is based, were audited by KPMG LLP, Public Accountants and Chartered Accountants, Singapore ("KPMG Singapore") under separate terms of engagement with the Company in accordance with International Standards on Auditing issued by the International Auditing and Assurance Standards Board ("Underlying Financial Statements").

Consolidated statements of profit or loss and other comprehensive income (Expressed in United States dollars unless otherwise indicated)

	Note	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Revenue	4	315,247 (207,274)	319,706 (219,505)	392,099 (282,648)	152,681 (112,040)	198,004 (143,489)
Gross profit Selling and marketing expenses		107,973 (34,290) (23,640) (24,787)	100,201 (41,110) (29,818) (41,348)	109,451 (69,993) (52,175) (49,606) (805)	40,641 (25,465) (20,821) (16,569)	54,515 (38,360) (36,167) (35,945)
Operating income/(loss)		25,256 (681)	(12,075)	(63,128)	(22,214)	(55,957)
Other non-operating (expense)/income		(3,331)	(5,993)	(653)	164	(107)
Profit/(loss) from operations		21,244 176 (74)	(17,337) 201 (10)	(63,781) 525 (14)	(22,050) 147 (7)	(56,064) 546 (5)
Net finance income	6	102	191	511	140	541
Profit/(loss) before income tax Income tax (expense)/benefit		21,346 (1,014)	(17,146) (3,210)	(63,270) 3,654	(21,910) 1,685	(55,523) 2,879
Profit/(loss) for the year/period  Items that may be reclassified subsequently into profit or loss:  Foreign currency translation differences — foreign operations, net of nil tax		(6)	(20,356)	(59,616) (80)	(20,225)	(52,644) 95 452
Other comprehensive income for the year/period		(6)	(105)	(80)	(17)	547
Total comprehensive income for the year/period		20,326	(20,461)	(59,696)	(20,242)	(52,097)
Profit/(loss) attributable to: Equity shareholders of the Company Non-controlling interest		20,332	(20,356)	(59,332) (284)	(20,225)	(51,895) (749)
Profit/(loss) for the year/period		20,332	(20,356)	(59,616)	(20,225)	(52,644)
Total comprehensive income attributable to:  Equity shareholders of the Company  Non-controlling interest		20,326	(20,461)	(59,412) (284)	(20,242)	(51,348) (749)
Total comprehensive income for the year/period		20,326	(20,461)	(59,696)	(20,242)	(52,097)
Earnings/(loss) per share		33.89 26.79	(34.05)	(98.97) (98.97)	(33.77)	(89.05) (89.05)

Consolidated statements of financial position (Expressed in United States dollars unless otherwise indicated)

	Note	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
Assets		•	·	·	·
Property, plant and equipment	12	6,620	10,044	14,334	15,032
Intangible assets and goodwill	13	1,879	5,936	24,086	30,166
Available-for-sale investments	19	· —	´ —	· —	20,250
Deferred tax assets	16	5,040	3,620	11,054	16,689
Restricted cash		1,064	1,064	1,589	1,589
Other receivables	18	363	2,501	1,659	1,557
Non-current assets		14,966	23,165	52,722	85,283
Inventories	17	20,621	18,836	27,519	31,160
Trade and other receivables	18	66,339	68,112	100,993	65,805
Forward exchange contracts	26	_	113	16	_
Prepayments		1,981	3,253	3,901	3,851
Current tax receivables		249	_	_	470
Available-for-sale investments	19				1,450
Restricted cash		1,100	200	200	210
Cash and bank balances	20	84,226	74,731	131,129	137,782
Current assets		174,516	165,245	263,758	240,728
Total assets		189,482	188,410	316,480	326,011
Liabilities					
Deferred tax liabilities	16	685	33	106	162
Deferred revenue		80	50	6	7
Other payables	21	431	428	537	1,034
Other tax liabilities	15	3,252	3,519	2,796	2,803
Finance leases	27	86	115	71	50
Non-current liabilities		4,534	4,145	3,516	4,056
Trade and other payables	21	89,625	102,392	160,759	122,137
Forward exchange contracts	26	_	195	8	134
Deferred revenue		175	437	433	855
Finance leases	27	28	39	108	75
Convertible notes	28	5,000	_	_	_
Current tax payable		1,080	1,818	3,468	907
Current liabilities		95,908	104,881	164,776	124,108
Total liabilities		100,442	109,026	168,292	128,164
Equity					
Share capital	23	8	8	8	8
Share premium	23	51,451	56,451	187,211	210,021
Reserves	23	37,581	22,925	(42,618)	(15,020)
Total equity attributable to equity shareholders of the Company		89,040	79,384	144,601	195,009
Non-controlling interest		_	_	3,587	2,838
Total equity		89,040	79,384	148,188	197,847
Total equity and liabilities		189,482	188,410	316,480	326,011
• •					

# Statements of financial position of the Company

(Expressed in United States dollars unless otherwise indicated)

Note	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
14	41,357	45,162	95,981	152,872
	41,357	45,162	95,981	152,872
18	898	3	2,595	8,405
	_	11	111	40
20	17,163	15,551	84,517	122,753
	18,061	15,565	87,223	131,198
	59,418	60,727	183,204	284,070
21	690	677	550	3,784
28	5,000			
	5,690	677	550	3,784
	5,690	677	550	3,784
23	8	8	8	8
23	51,451	56,451	187,211	210,021
23	2,269	3,591	(4,565)	70,257
	53,728	60,050	182,654	280,286
	59,418	60,727	183,204	284,070
	14 18 20 21 28 23 23	December 31, 2014 US\$'000  14	Note         December 31, 2014 US\$'000         December 31, 2015 US\$'000           14         41,357 45,162         45,162           18         898 3         3           -         11         15,551           18,061 15,565         15,565           59,418 60,727         60,727           21         690 677           28         5,000           5,690 677         677           23         8         8           23         51,451 56,451           23         2,269 3,591           53,728 60,050         60,050	Note         December 31, 2014 2015 2016 US\$'000         December 31, 2016 US\$'000         December 31, 2016 US\$'000           14         41,357 45,162 95,981 45,162 95,981         95,981 95,981           18         898 3 2,595 11 11 111           20         17,163 15,551 84,517 84,517 11,565 87,223 18,061 15,565 87,223 183,204           21         690 677 550 59,418 60,727 183,204           21         690 677 550 550 5,690 677 550 550 5,690 677 550 550 5,690 677 550 550 5,690 677 550 550 5,690 677 550 550 5,690 677 550 550 6,451 187,211 187,211 183,204 60,050 182,654

Consolidated statements of changes in equity (Expressed in United States dollars unless otherwise indicated)

				Attributabl	Attributable to equity shareholders of the Company	areholders o	the Compan	À			
	Note	Share capital US\$*000	Share premium US\$'000	Merger reserve US\$*000	Foreign currency translation reserve US\$*000	Reserve for treasury shares US\$'000	Share- based payments reserve US\$'000	Retained earnings US\$'000	Total US\$'000	Non- controlling interest US\$'000	Total equity US\$*000
At January 1, 2014		∞	51,451	(4,000)	7	(511)	l	26,763	73,713		73,713
Profit for the year					I	l	l	20,332	20,332		20,332
Translation differences relating to financial statements of foreign subsidiaries					(9)	I	I	I	(9)	I	(9)
Total comprehensive income for the year					(9)			20,332	20,326		20,326
Repurchase of ordinary shares	28					(4,999)			(4,999)		(4,999)
At December 31, 2014		8	51,451	(4,000)	(4)	(5,510)		47,095	89,040		89,040
At January 1, 2015		∞	51,451	(4,000)	(4)	(5,510)	I	47,095	89,040	1	89,040
Loss for the year								(20,356)	(20,356)		(20,356)
Translation differences relating to financial statements of foreign subsidiaries				I	(105)	I	l	l	(105)		(105)
Total comprehensive income for the year					(105)			(20,356)	(20,461)		(20,461)
Issuance of Series B convertible preference shares	23(e)		5,000					l	5,000	l	5,000
Share-based compensation expense	22					11	5,794		5,805		5,805
At December 31, 2015		8	56,451	(4,000)	(109)	(5,499)	5,794	26,739	79,384		79,384

				Attributabl	Attributable to equity shareholders of the Company	areholders of	f the Compan	y			
	Note	Share capital US\$'000	Share premium US\$'000	Merger reserve US\$*000	Foreign currency translation reserve US\$*000	Reserve for treasury shares US\$*000	Share- based payments reserve US\$'000	Retained earnings US\$'000	Total US\$'000	Non- controlling interest US\$'000	Total equity US\$'000
At January 1, 2016		∞	56,451	(4,000)	(109)	(5,499)	5,794	26,739	79,384		79,384
Loss for the year								(59,332)	(59,332)	(284)	(59,616)
Other comprehensive income  Translation differences relating to financial statements of foreign subsidiaries			l		(80)				(80)		(80)
Total comprehensive income for the year					(08)			(59,332)	(59,412)	(284)	(59,696)
Issuance of ordinary shares, as part of business combinations	24	I	8,823	I	1	I	I	I	8,823	l	8,823
Non-controlling interest contribution related to business combination	24									3,871	3,871
Issuance of ordinary shares			1,100						1,100		1,100
Issuance of Series C convertible preference shares	23(f)	I	121,158	I	1	I	I	I	121,158	l	121,158
Repurchase of ordinary and convertible preference shares	23(c), (d) & (e)					(45,000)			(45,000)		(45,000)
Retirement of treasury shares	23(h)		(321)			321					
Share-based compensation expense	22						38,548		38,548		38,548
At December 31, 2016		∞	187,211	(4,000)	(189)	(50,178)	44,342	(32,593)	144,601	3,587	148,188

	Total equity US\$'000	148,188	(52,644)	95	452	(52,097)	9,749	19,900	43,339		28,768	197,847
	Non- controlling interest US\$'000	3,587	(749)	l	I	(749)						2,838
	Total US\$'000	144,601	(51,895)	95	452	(51,348)	9,749	19,900	43,339		28,768	195,009
	Accumulated losses US\$'000	(32,593)	(51,895)	l		(51,895)	I		l			(84,488)
npany	Share-based payments reserve US\$'000	44,342		l	I						28,768	73,110
ders of the Co	Reserve for treasury shares US\$*000	(50,178)		l			I			50,178		
uity sharehol	Fair value reserve US\$'000	I	I	I	452	452	I					452
Attributable to equity shareholders of the Company	Foreign currency translation reserve US\$*000	(189)	I	95		95						(94)
	Merger reserve US\$'000	(4,000)	ı	I			I					(4,000)
	Share premium US\$'000 187,211	I	l	I		9,749	19,900	43,339	(50,178)		210,021	
	Share capital US\$'000	∞	I	l	I		l					∞
	Note						24	23(c)	23(g)	23(h)	22	
		At January 1, 2017  Total comprehensive income for the period	Loss for the periodOther comprehensive income	Translation differences relating to financial statements of foreign subsidiaries	available-for-sale investments	Total comprehensive income for the period	Issuance of ordinary shares, as part of business combination	Issuance of ordinary shares, as part of investment in equity securities	Issuance of Series D convertible preference shares	Retirement of treasury shares	Share-based compensation expense	At June 30, 2017

The accompanying notes form part of the Historical Financial Information.

# Consolidated cash flow statements

(Expressed in United States dollars unless otherwise indicated)

Adjustments for:    Depreciation of property, plant and equipment		Note	Year ended December 31, 2014	Year ended December 31, 2015	Year ended December 31, 2016	Six months ended June 30, 2016	Six months ended June 30, 2017
Cash flows from operating activities   20,332   (20,356)   (59,616)   (20,225)   (52,644   Adjustments for:			US\$'000	US\$'000	US\$'000	•	US\$'000
Adjustments for:    Depreciation of property, plant and equipment						(unaudited)	
Depreciation of property, plant and equipment	Profit/(loss) for the year/period		20,332	(20,356)	(59,616)	(20,225)	(52,644)
equipment         12         5,999         5,025         8,300         3,233         4,562           Amortisation of intangible assets         13         1,128         1,945         5,930         1,396         4,385           Loss on disposal of property, plant and equipment         732         49         71         27         471           Loss on disposal of intangible assets         13         255         —         12         —         28           Impairment of goodwill         13         —         —         805         —         —           Share of results of joint venture, net of tax         681         (731)         —         —         —           Reversal of/fimpairment loss on trade receivables         18         (148)         365         (590)         (154)         344           Write-down of inventories         17         1,681         4,423         6,081         4,501         1,132           Einance income         6         (176)         (201)         (525)         (147)         (546           Finance costs         6         74         10         14         7         5           Share-based compensation expense         —         5,805         38,548         —         <	Adjustments for:						
Loss on disposal of property, plant and equipment		12	5,999	5,025	8,300	3,233	4,562
Annie   Anni	Amortisation of intangible assets	13	1,128	1,945	5,930	1,396	4,385
Assets   13   255   -   12   -   28     28     28     28   28     28			732	49	71	27	471
Impairment of goodwill	1	1.0	255		10		20
Share of results of joint venture, net of tax         681         (731)         —         —         —           (Reversal of)/impairment loss on trade receivables         18         (148)         365         (590)         (154)         344           Write-down of inventories         17         1,681         4,423         6,081         4,501         1,132           Finance income         6         (176)         (201)         (525)         (147)         (546           Finance costs         6         74         10         14         7         5           Share-based compensation expense         —         5,805         38,548         —         27,595           Loss on derivatives         —         81         73         76         248           Income tax expense/(benefit)         10         1,014         3,210         (3,654)         (1,685)         (2,879           Increase in inventories         (9,119)         (2,637)         (4,551)         (12,971)         (17,299           Increase in inventories         (9,119)         (2,637)         (14,764)         (10,795)         (4,773           (Increase)/decrease in trade and other receivables         (1,040)         (1,270)         (370)         492         5			255	_		_	28
Net of tax   Netoo   Net of tax   Net of tax   Net of tax   Net of tax   Net of t	1	13	_	_	805	_	_
trade receivables	net of tax		681	(731)	_	_	_
Finance income		18	(148)	365	(590)	(154)	344
Finance costs 6 74 10 14 7 5 Share-based compensation expense — 5,805 38,548 — 27,595 Loss on derivatives — 81 73 76 248 Income tax expense/(benefit) — 10 1,014 3,210 (3,654) (1,685) (2,879    10	Write-down of inventories	17	1,681	4,423	6,081	4,501	1,132
Share-based compensation expense         —         5,805         38,548         —         27,595           Loss on derivatives         —         81         73         76         248           Income tax expense/(benefit)         10         1,014         3,210         (3,654)         (1,685)         (2,879           Increase in inventories         (9,119)         (2,637)         (4,551)         (12,971)         (17,299           Increase)/decrease in trade and other receivables         (11,471)         (4,178)         (31,010)         16,046         34,946           (Increase)/decrease in prepayments         (1,040)         (1,270)         (370)         492         50           Increase/(decrease) in trade and other payables         26,236         12,443         54,715         (5,715)         (40,029           (Decrease)/increase in restricted cash         (1,264)         900         —         —         —           Increase/(decrease) in deferred revenue         13         232         (146)         (70)         423           Changes in working capital         3,252         5,490         8,425         (42)         (9,393           Income taxes paid         (410)         (1,583)         (2,196)         (1,796)         (2,756)  <	Finance income	6	(176)	(201)	(525)	(147)	(546)
Loss on derivatives	Finance costs	6	74	10	14	7	5
Income tax expense/(benefit)	Share-based compensation expense		_	5,805	38,548	_	27,595
31,572	Loss on derivatives		_	81	73	76	248
Increase in inventories	Income tax expense/(benefit)	10	1,014	3,210	(3,654)	(1,685)	(2,879)
(Increase)/decrease in trade and other receivables       (11,471)       (4,178)       (31,010)       16,046       34,946         (Increase)/decrease in prepayments       (1,040)       (1,270)       (370)       492       50         Increase/(decrease) in trade and other payables       26,236       12,443       54,715       (5,715)       (40,029)         (Decrease)/increase in restricted cash       (1,264)       900       —       —       (10         Decrease in other tax liabilities       (103)       —       —       —       —         Increase/(decrease) in deferred revenue       13       232       (146)       (70)       423         Changes in working capital       3,252       5,490       8,425       (42)       (9,393)         Income taxes paid       (410)       (1,583)       (2,196)       (1,796)       (2,756)         Net cash generated from/(used in)			31,572	(375)	(4,551)	(12,971)	(17,299)
other receivables         (11,471)         (4,178)         (31,010)         16,046         34,946           (Increase)/decrease in prepayments         (1,040)         (1,270)         (370)         492         50           Increase/(decrease) in trade and other payables         26,236         12,443         54,715         (5,715)         (40,029)           (Decrease)/increase in restricted cash         (1,264)         900         —         —         (10           Decrease in other tax liabilities         (103)         —         —         —         —           Increase/(decrease) in deferred revenue         13         232         (146)         (70)         423           Changes in working capital         3,252         5,490         8,425         (42)         (9,393)           Income taxes paid         (410)         (1,583)         (2,196)         (1,796)         (2,756)           Net cash generated from/(used in)         —         —         —         —         —			(9,119)	(2,637)	(14,764)	(10,795)	(4,773)
Increase/(decrease) in trade and other payables       26,236       12,443       54,715       (5,715)       (40,029)         (Decrease)/increase in restricted cash       (1,264)       900       —       —       —       (10         Decrease in other tax liabilities       (103)       —       —       —       —       —         Increase/(decrease) in deferred revenue       13       232       (146)       (70)       423         Changes in working capital       3,252       5,490       8,425       (42)       (9,393)         Income taxes paid       (410)       (1,583)       (2,196)       (1,796)       (2,756)         Net cash generated from/(used in)			(11,471)	(4,178)	(31,010)	16,046	34,946
other payables     26,236     12,443     54,715     (5,715)     (40,029)       (Decrease)/increase in restricted cash     (1,264)     900     —     —     —     (10       Decrease in other tax liabilities     (103)     —     —     —     —       Increase/(decrease) in deferred revenue     13     232     (146)     (70)     423       Changes in working capital     3,252     5,490     8,425     (42)     (9,393)       Income taxes paid     (410)     (1,583)     (2,196)     (1,796)     (2,756)       Net cash generated from/(used in)	(Increase)/decrease in prepayments		(1,040)	(1,270)	(370)	492	50
cash			26,236	12,443	54,715	(5,715)	(40,029)
Increase/(decrease) in deferred revenue         13         232         (146)         (70)         423           Changes in working capital         3,252         5,490         8,425         (42)         (9,393           Income taxes paid         (410)         (1,583)         (2,196)         (1,796)         (2,756)           Net cash generated from/(used in)			(1,264)	900	_	_	(10)
revenue         13         232         (146)         (70)         423           Changes in working capital         3,252         5,490         8,425         (42)         (9,393           Income taxes paid         (410)         (1,583)         (2,196)         (1,796)         (2,756)           Net cash generated from/(used in)	Decrease in other tax liabilities		(103)	_	_	_	_
Income taxes paid			13	232	(146)	(70)	423
Income taxes paid	Changes in working capital		3.252	5.490	8.425	(42)	(9.393)
			*	, in the second			(2,756)
operating activities	Net cash generated from/(used in) operating activities		34,414	3,532	1,678	(14,809)	(29,448)

	Note	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Cash flows from investing activities						
Interest received		176	201	525	147	546
Proceeds from disposal of property, plant and equipment		1	_	_	_	_
Acquisition of property, plant and equipment		(4,886)	(8,428)	(12,086)	(6,181)	(5,710)
Acquisition of intangible assets		(2,408)	(5,194)	(6,674)	(1,412)	(744)
(Increase)/decrease in short-term fixed deposits		(10,000)	10,000	(10,000)	_	(52)
Acquisition of joint venture		(250)	_	_	_	_
(Issuance)/repayment of loan to vendor		(460)	460	_	_	_
Investment in available-for-sale equity securities		_	_	_	_	(1,350)
Acquisition of subsidiaries, net of cash assumed			53	(4,125)		
Net cash used in investing activities		(17,827)	(2,908)	(32,360)	(7,446)	(7,310)
Cash flows from financing activities						
Interest paid		(74)	(10)	(14)	(7)	(5)
Issuance of convertible note		5,000	_	_	_	_
Issuance of ordinary shares and convertible preference shares		_	_	122,258	74,228	43,339
Repurchase of ordinary shares and		(4.000)		(45,000)		
convertible preference shares  Repayment of finance lease liability.		(4,999)	(34)	(45,000) (110)	(50)	(53)
Repayment of finance lease hability.						
Net cash (used in)/generated from financing activities		(104)	(44)	77,134	74,171	43,281
Net increase in cash and cash equivalents		16,483	580	46,452	51,916	6,523
Effect of exchange rate fluctuations on cash held		(36)	(75)	(54)	(10)	78
Cash and cash equivalents at the beginning of the year/period		57,779	74,226	74,731	74,731	121,129
Cash and cash equivalents at the end of the year/period	20	74,226	74,731	121,129	126,637	127,730

During the year ended December 31, 2015, the holder of the convertible note exercised conversion rights attached to the convertible note in respect of the principal amount of US\$5,000,000 at the conversion price of US\$1,737.43 per share.

During the year ended December 31, 2016, the Group issued 5,078 ordinary shares as part of the consideration transferred for the business acquisition from Slot Speaker Technologies, Inc. ("SST", formerly known as THX Ltd.) (note 24(i)).

During the six months ended June 30, 2017, the Group issued 5,611 ordinary shares as the consideration for the acquisition of the business of Nextbit Systems Inc. ("Nextbit") (note 24(ii)).

During the six months ended 30 June 2017, the Group issued 8,634 ordinary shares in exchange for 19.9% equity interest in MOL Global, Inc. (note 19).

# B NOTES TO THE HISTORICAL FINANCIAL INFORMATION

(Expressed In United States dollars unless otherwise indicated)

# 1 Basis of preparation and presentation of Historical Financial Information

The Historical Financial Information comprises the Company and its subsidiaries and has been prepared on a consolidated basis. Intra-group balances and transactions are eliminated in full in preparing the Historical Financial Information.

The Company was incorporated in the Cayman Islands on May 18, 2012 as an investment holding company. The Group is principally engaged in the design, manufacture, distributions, research and development of computer peripherals, systems and accessories.

During the Relevant Periods, the Company has direct or indirect interests in the following principal subsidiaries:

Name of		Particulars of issued and paid up capital	Attributable equity interest held by the Company									
	Place of incorporation and business		As of December 31, 2014		As of December 31, 2015		As of December 31, 2016		As of June 30, 2017		Name of statutory auditor	
			Direct Indirect		Direct Indirect		Direct Indirect		Direct Indirect			
Razer (Asia-Pacific) Pte. Ltd.	research and development of computer peripherals, systems and accessories	Singapore	Issued and paid-up capital of Singapore dollars ("SGD") 30,690,366.36 consisting of 782,038 ordinary shares	100%	_	100%	_	100%	_	100%	_	(i) & (x)
Razer USA Ltd.	Trading of computer peripherals, system and accessories	State of Delaware, United States of America	Issued and paid-up capital of US\$0.10 consisting of 10 shares of common stock of US\$0.01 each	_	100%	_	100%	_	100%	_	100%	(ix)
Razer Everglide Pte. Ltd.	Design, manufacture and distribution of computer peripherals and accessories	Singapore	Issued and paid-up capital of SGD100.00 consisting of 100 ordinary shares	_	100%	_	100%	_	100%	_	100%	(ii) & (x)
Razer (Europe) GmbH	Trading of computer peripherals and accessories	Hamburg, Germany	Paid-up capital of EUR25,000.00	_	100%	_	100%	_	100%	_	100%	(iii) & (x)
Razer Taiwan Co., Ltd.	Designing of computer hardware and software	Taiwan	Paid up capital of Taiwan dollars ("NTD") 5 million	_	100%	_	100%	_	100%	_	100%	(ix)
Razer Computer Gaming Technology (Shanghai) Co., Ltd.	Marketing and consulting support	Shanghai, China	Registered paid-up capital of US\$600,000	_	100%	_	100%	_	100%	_	100%	(iv)
Razer Korea LLC	Trading of computer peripherals, systems and accessories	Seoul, Korea	Issued and paid-up capital stock of 110,000,000 South Korea Won ("Won") consisting of 22,000 unit each with a par value of 5,000 won	_	100%	_	100%	_	100%	_	100%	(ix)
Razer Chengdu Pte. Ltd.	Development of software for interactive digital media (except games other software and programming activities)	Singapore	Issued and paid-up capital of US\$500,000 consisting of 6 ordinary shares	_	50%	_	100%	_	100%	_	100%	(i) & (x)
Razer Online Pte. Ltd.	Retail sale via internet	Singapore	Issued and paid-up capital of US\$1 consisting of 1 ordinary share	_	_	_	100%	_	100%	_	100%	(ix)
Razer Software Technology (Chengdu) Co., Ltd.	Development and research of the computer software and related technical consulting and technical services	Chengdu, China	Registered capital of Renminbi ("RMB") 2,000,000	_	_	_	100%	_	100%	_	100%	(v) & (x)
Razer Technology Development (Shenzhen) Co., Ltd.	Research and development of computer peripherals	Shenzhen, China	Registered paid-up capital of RMB300,000	_	100%	_	100%	_	100%	_	100%	(vi)
Razer Business Information Consultancy (Shanghai) Co., Ltd.	Trading of computer software, hardware business	Shanghai, China	Registered capital of RMB1,500,000	_	_	_	_	_	100%	_	100%	(vii)
THX Ltd.	Audio and visual technology consulting, development and application	State of Delaware, United States of America	Issued and paid-up capital of US\$1.00 consisting of 100 shares of common stock of US\$0.01 each	_	_	_	_	_	80%	_	80%	(ix)
THX Holdings Limited	Audio and visual technology consulting, development and application	Hong Kong, China	Issued and paid-up capital of HK\$10,000 consisting of 10,000 ordinary shares	_	_	_	_	_	80%	_	80%	(viii) & (x)
THX Movie Technology (Shenzhen) Company Limited	Audio and visual technology consulting, development and application	Shenzhen, China	Registered capital of RMB1,000,000	_	_	_	_	_	80%	_	80%	(v) & (x)

Notes:

- (i) The statutory financial statements of these companies for the years ended December 31, 2014 and 2015 were audited by KPMG Singapore.
- (ii) There was no statutory requirement for the financial statements of this company to be audited for the year ended December 31, 2014. The statutory financial statements of this company for the year ended December 31, 2015 were audited by KPMG Singapore.
- (iii) The statutory financial statements of this company for the year ended December 31, 2014 and 2015 were audited by KPMG AG Wirtschaftsprüfungsgessellschaft.
- (iv) The statutory financial statements of this company for the year ended December 31, 2014 were audited by 上海鼎邦會計師事務所. The statutory financial statements of this company for the years ended December 31, 2015 and 2016 were audited by IPO (Shanghai) Certified Public Accountants.
- (v) No statutory financial statements have been prepared for these companies since it is newly incorporated.
- (vi) The statutory financial statements of this company for the years ended December 31, 2014, 2015 and 2016 were audited by Shenzhen Jiahe Certified Public Accountants.
- (vii) The company was set up during the year ended December 31, 2016. The statutory financial statements of this company for the year ended December 31, 2016 were audited by IPO (Shanghai) Certified Public Accountants.
- (viii) This company was acquired by the Group during the year ended December 31, 2016.
- (ix) There were no statutory requirement for the financial statements of these companies to be audited for the years indicated.
- (x) The statutory financial statements of these companies for the year ended December 31, 2016 have not been issued up to the date of this report.

The Historical Financial Information has been prepared in accordance with all applicable International Financial Reporting Standards ("IFRSs") which collective term includes all applicable individual International Financial Reporting Standards, International Accounting Standards and Interpretations issued by the International Accounting Standards Board ("IASB"). Further details of the significant accounting policies adopted are set out in note 2.

The IASB has issued a number of new and revised IFRSs. For the purpose of preparing this Historical Financial Information, the Group has adopted all applicable new and revised IFRSs to the Relevant Periods, except for any new standards or interpretations that are not yet effective for the accounting period ended June 30, 2017. The revised and new accounting standards and interpretations issued but not yet effective for the accounting period beginning January 1, 2017 are set out in note 2(t).

The Historical Financial Information also complies with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

The accounting policies set out below have been applied consistently to all periods presented in the Historical Financial Information.

#### (a) Basis of measurement

The Historical Financial Information has been prepared on the historical cost basis except for certain financial assets and financial liabilities which are measured at fair value.

#### (b) Functional and presentation currency

The Historical Financial Information is presented in United States dollars ("US\$") which is the Company's functional currency.

#### (c) Use of estimates and judgements

The preparation of Historical Financial Information in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRSs that have significant effect on the Historical Financial Information and major sources of estimation uncertainty are discussed in note 3.

# 2 Significant accounting policies

#### (a) Consolidation

#### (i) Subsidiaries

Subsidiaries are entities controlled by the Company. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. Total comprehensive income of subsidiaries is attributed to the equity shareholders of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

#### (ii) Investment in joint venture

A joint venture is an arrangement in which the Company has joint control, whereby the Company has rights to the net assets of the arrangement rather than rights to its assets and obligations for its liabilities.

An investment in a joint venture is accounted for using the equity method. It is recognised initially at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Company's share of the profit or loss of the joint venture, after adjustments to align the accounting policies with those of the Company, from the date that joint control commences until the date that joint control ceases.

When the Company's share of losses exceeds its interest in a joint venture, the carrying amount of the investment, together with any long-term interests that form part thereof, is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Company has an obligation to fund the joint venture's operations or has made payments on behalf of the joint venture.

In the Company's statement of financial position, investment in a joint venture is stated at cost less impairment losses (see note 2(i)), unless classified as held for sale.

#### (iii) Business combinations

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the Group. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, the Group takes into consideration potential voting rights that are currently exercisable.

Deferred consideration comprises obligations to pay specific amounts at future dates. Deferred consideration is recognised and measured at fair value at the acquisition date and included in the consideration transferred. The unwinding of any interest element of deferred consideration is recognised in profit or loss.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred. Any contingent consideration payable is recognised at fair value at the acquisition date and included in the consideration transferred. If the contingent consideration is classified as equity, it is not re-measured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date (i.e. the date when the Group obtains control). The resulting gain or loss, if any, is recognised in the consolidated statements of profit or loss and other comprehensive income.

# (iv) Non-controlling interests

For non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the acquiree's net assets in the event of liquidation, the Group elects on a transaction-by-transaction basis whether to measure them at fair value, or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets, at the acquisition date. All other non-controlling interests are measured at acquisition-date fair value, unless another measurement basis is required by IFRSs.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as transactions with owners in their own capacity as owners and therefore no adjustments are made to goodwill and no gain or loss is recognised in profit or loss.

Adjustments to non-controlling interests arising from transactions that do not involve the loss of control are based on a proportionate amount of net assets of the subsidiary.

#### (v) Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income or expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.

# (vi) Investments in subsidiaries

Investments in subsidiaries are stated in the Company's statements of financial position at cost less impairment losses (see note 2(i)), unless classified as held for sale.

# (b) Foreign currencies

#### (i) Foreign currency transactions

Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at the exchange rates at the date of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the exchange rate at the reporting date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortised cost in foreign currency translated at the exchange rate at the end of the period. Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction.

Foreign currency differences arising on retranslation are recognised in the consolidated statements of profit or loss and other comprehensive income except for differences arising on the retranslation of monetary items that in substance form part of the Group's net investment in a foreign operation (see below). Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

#### (ii) Foreign operations

The assets and liabilities of foreign operations are translated to US dollars at exchange rates prevailing at the reporting date. The income and expenses of foreign operations are translated to US dollars at exchange rates prevailing at the dates of the transactions. Foreign currency differences are recognised in other comprehensive income, and presented in the foreign currency translation reserve in consolidated statements of changes in equity. When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests. When the Group disposes of only part of its investment in an associate or joint venture that includes a foreign operation while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to consolidated statements of profit or loss and other comprehensive income.

# (c) Property, plant and equipment

#### (i) Recognition and measurement

Property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the asset to a working condition for its intended use, the costs of dismantling and removing the items and restoring the site on which they are located and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When different parts of a property, plant and equipment have different useful lives, such parts are accounted for as separate items (major components) of the property, plant and equipment.

The gain and loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and is recognised net within administrative expenses in the consolidated statements of profit or loss and other comprehensive income.

# (ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised at the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in the consolidated statements of profit or loss and other comprehensive income as incurred.

# (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised in the consolidated statements of profit or loss and other comprehensive income on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment.

The estimated useful lives for the Relevant Periods are as follows:

Office equipment 3 to 5 years Computer software and equipment 3 years

Leasehold improvements Shorter of lease term and 5 years

Furniture and fittings 5 years Motor vehicles 5 years

Retail fixtures Shorter of lease term and 3 years

Tooling assets 1 to 3 years

# (d) Intangible assets and goodwill

#### (i) Goodwill

At initial recognition, goodwill is measured at cost, being the excess of:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree;
- plus if the business combination is achieved in stages, the fair value of the pre-existing equity interest in the acquiree, less the net amount recognised (generally fair value) of the identifiable assets acquired and liabilities assumed.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss. Goodwill that arises on business combinations is included in intangible assets. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses (see note 2(i)). Goodwill is not amortised. Goodwill is tested for impairment on an annual basis.

#### (ii) Trademarks

Trademarks acquired by the Group through business combination have indefinite useful lives and are measured at cost less accumulated impairment losses (see note 2(i)). Based on the current market share and the strong branding of the trademarks, management believes there is no foreseeable limit to the period over which the trademarks are expected to generate net cash flows for the Group because it is expected that their values will not be reduced through usage and the cost of renewal in relation to the period of their use is negligible. Accordingly, the estimated useful lives of the trademarks are determined to be indefinite.

# (iii) Research and development

Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognised in the consolidated statements of profit or loss and other comprehensive income as incurred.

Development activities involve a plan or design for the production of new or substantially improved products and processes. Development expenditure is capitalised only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the Group intends to and has sufficient resources to complete the development and to use or sell the asset. The expenditure capitalised includes the cost of materials, third party's services and overhead costs that are directly attributable to preparing the asset for its intended use. Other development expenditure is recognised in the consolidated statements of profit or loss and other comprehensive income as incurred. Capitalised development expenditure is measured at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is recognised in the consolidated statements of profit or loss and other comprehensive income on a straight-line basis over the estimated useful lives of 1 to 3 years.

#### (iv) Other intangible assets

Other intangible assets that are acquired by the Group are stated at cost less accumulated amortisation (where the estimated useful life is finite) and impairment losses (see note 2(i)). Expenditure on internally generated goodwill and brands is recognised as an expense in the period in which it is incurred.

Amortisation of intangible assets with finite useful lives is charged to profit or loss on a straight-line basis over the assets' estimated useful lives. The following intangible assets with finite useful lives are amortised from the date they are available for use and their estimated useful lives are as follows:

Purchased technology assets

3 years

Customer relationships

20 years

Patents 10 to 12 years

Amortisation methods and useful lives are reviewed at each reporting date and adjusted if appropriate. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates.

#### (e) Inventories

Inventories are stated at the lower of cost and net realisable value. The cost of inventories is determined on a weighted-average basis and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

#### (f) Restricted cash

Restricted cash consists of security deposits received from customers and amounts held at banks as collateral primarily for our letters of credit.

#### (g) Convertible notes

Convertible notes that can be converted to equity share capital at the option of the holder, where the number of shares that would be issued on conversion and the value of the consideration that would be received at that time do not vary, are accounted for as compound financial instruments which contain both a liability component and an equity component.

At initial recognition, the liability component of the convertible notes is measured as the present value of the future interest and principal payments, discounted at the market rate of interest applicable at the time of initial recognition to similar liabilities that do not have a conversion option. Any excess of proceeds over the amount initially recognised as the liability component is recognised as the equity component. Transaction costs that relate to the issue of a compound financial instrument are allocated to the liability and equity components in proportion to the allocation of proceeds.

The liability component is subsequently carried at amortised cost. The interest expense recognised in profit or loss on the liability component is calculated using the effective interest method. The equity component is recognised in the capital reserve until either the note is converted or redeemed.

If the note is converted, the capital reserve, together with the carrying amount of the liability component at the time of conversion, is transferred to share capital and share premium as consideration for the shares issued. If the note is redeemed, the capital reserve is released directly to retained earnings.

#### (h) Financial instruments

#### (i) Derivative financial assets and liabilities

The Group uses forward foreign exchange contracts to manage some of its transaction exposure. These contracts are not designated as cash flow or fair value hedges and are entered for periods consistent with currency translation exposure and fair value changes exposure. Such derivatives do not qualify for hedge accounting. Changes in the fair value of the forward contracts are recognised in other non-operating expense, net, in the consolidated statements of profit or loss and other comprehensive income.

#### (ii) Non-derivative financial assets

The Group initially recognises loans and receivables and deposits on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the consolidated statements of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group has the following non-derivative financial assets: cash and cash equivalents, loans and receivables and available-for-sale financial assets.

#### Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs, less allowance for sales rebates and returns (collectively "allowance for trade receivables"). Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise trade and other receivables.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances at banks, fixed deposits and money market funds held at call with banks that are not subject to significant risk of changes in value, are readily convertible into cash and have original maturities of three months or less at the time of purchase.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives financial assets that are designated as available-for-sale and that are not classified in any of the previous categories. The Group's investments in equity securities are classified as available-for-sale financial assets and are initially measured at costs.

Subsequent to initial recognition, certain of the available-for-sales financial assets are remeasured at fair value and changes therein, other than impairment losses (see note 2(i)), are recognised in other comprehensive income and presented within equity in the fair value reserve.

#### (iii) Non-derivative financial liabilities

Financial liabilities are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

Financial assets and liabilities are offset and the net amount presented in the consolidated statements of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Non-derivative financial liabilities comprise trade and other payables.

Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

#### (iv) Share capital

#### Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognised as a deduction from equity, net of any tax effects.

# Preference share capital

Preference share capital is classified as equity if it is non-redeemable, or redeemable only at the Company's option, and any dividend is discretionary. Dividends thereon are recognised as distributions within equity upon approval the Company's shareholders.

#### Repurchase of share capital (treasury shares)

When share capital recognised as equity is repurchased, the amount of the consideration paid which includes directly attributable costs, net of any tax effects, is recognised as a deduction from equity. Repurchased shares are classified as treasury shares and are presented as a deduction from total equity. When treasury shares are sold and reissued subsequently, the amount received is recognised as an increase in equity, and the resulting surplus or deficit on the transaction is transferred to/from retained earnings/(accumulated losses).

#### (i) Impairment

#### (i) Non-derivative financial assets

A financial asset not carried at fair value through profit or loss is assessed at the end of each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets are impaired can include default or delinquency by a debtor, restructuring of an amount due to the Group on terms that the Group would not consider otherwise, and indications that a debtor or issuer will enter bankruptcy.

#### (ii) Loans and receivables

The Group considers evidence of impairment for loans and receivables at both a specific asset and collective level. All individually significant loans and receivables are assessed for specific impairment. All individually significant loans and receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Loans and receivables that are not individually significant are collectively assessed for impairment by grouping together loans and receivables with similar risk characteristics.

In assessing collective impairment, the Group uses historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows, discounted at the asset's original effective interest rate. Losses are recognised in the consolidated statements of profit or loss and other comprehensive income and reflected in an allowance account against receivables. Interest on the impaired asset continues to be recognised. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed and recorded in the consolidated statements of profit or loss and other comprehensive income.

# (iii) Available-for-sale financial assets

Impairment losses on available-for-sale investment securities are recognised by transferring the cumulative loss that has been recognised in other comprehensive income, and presented in the fair value reserve in equity to profit or loss. The cumulative loss that is removed from other comprehensive income and recognised in profit or loss is the difference between the acquisition cost, and the current fair value, less any impairment loss previously recognised in profit or loss.

#### (iv) Non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time. An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit ("CGU") exceeds its estimated recoverable amount.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets.

Impairment losses are recognised in the consolidated statements of profit or loss and other comprehensive income. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to CGU (group of CGUs), and then to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a pro rata basis.

An impairment loss in respect of other assets recognised in prior years is assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

# (j) Revenue recognition

## (i) Sale of goods

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of estimated product returns, and expected payments for cooperative marketing arrangements and pricing programs (if any). Revenue is recognised when the significant risks and rewards of ownership have been transferred to the buyer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continual managerial involvement with the goods and the amount of revenue can be measured reliably. Estimates of expected future product returns are recognised at the time of sale based on analyses of historical return trends by geographical region and other relevant customer and product information. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised. The timing of transfer of risks and rewards varies depending on the individual terms of the contract of sale.

# (ii) Royalty income

Revenue from licensing arrangement is recognised when earned, estimable and realisable. The Group generally recognised royalty revenue when it is reported to the Group by its licensee, which is generally one quarter in arrears from the licensee's sales of licensed products.

#### (iii) Rendering of virtual credits service

Revenue from virtual credits is recognized upon the end-user's utilisation of the virtual credits for the online purchase of goods, net of fees paid to distribution partners and content providers. Virtual credits that have been sold but not yet utilised at the reporting date are recognised as deferred revenue.

# (iv) Rendering of other services

Revenue from services contracts are recognised ratably over the service periods. The Group defers revenue when it receives payment in advance of the fulfilment of the performance of services. The Group sells extended warranties at its online store and records deferred revenue upon the sale of an extended warranty. Such revenue is deferred and recognised over the period of an extended warranty. All goods and services taxes collected from customers and remitted to governmental authorities are accounted for on a net basis and therefore excluded from revenues in the consolidated statements of profit or loss and other comprehensive income.

# (k) Employee benefits

# (i) Defined contribution plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. Obligations for contributions to defined contribution pension plans are recognised as an expense in the consolidated statements of profit or loss and other comprehensive income as incurred.

#### (ii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A provision is recognised for the amount expected to be paid under short-term cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### (iii) Employee leave entitlement

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to reporting date.

#### (iv) Equity-settled share-based compensation expense

The grant date fair value of share-based payment awards granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period that the employees unconditionally become entitled to the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related service and non-market vesting conditions are expected to be met, such that the amount ultimately recognised as an expense is based on the number of awards that do meet the related service and non-market performance conditions at the vesting date.

# (l) Government grants

The Group recognised government grants initially as deferred income at fair value when there is reasonable assurance that they will be received and the Group will comply with the conditions associated with the grant, which is typically when the grant claim is approved be the relevant government authority. Grants that compensate the Group for expenses incurred are recognised in the consolidated statements of profit or loss and other comprehensive income as deduction against the expenses on a systematic basis in the same periods in which the expenses are recognised.

#### (m) Product warranties

Most of the Group's products is covered by warranty to be free from defects in material and workmanship, for periods ranging from six months to two years. At the time of sale, the Group accrues a warranty liability for estimated costs to provide products, parts or services to replace products in satisfaction of the warranty obligation. The Group's estimate of costs to fulfil its warranty obligations is based on historical experience and expectations of future conditions. When the Group experiences changes in warranty claim activity or costs associated with fulfilling those claims, the warranty liability is adjusted accordingly.

#### (n) Leases

# (i) Operating leases

Where the Group has the use of assets under operating leases, payments made under the leases are recognised in the consolidated statements of profit or loss and other comprehensive income on a straight-line basis over the term of the lease. Lease incentives received are recognised in the consolidated statements of profit or loss and other comprehensive income as an integral part of the total lease expense, over the term of the lease. Contingent rentals are recognised in the consolidated statements of profit or loss and other comprehensive income in the accounting period in which they are incurred.

#### (ii) Finance leases

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each year/period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

# (o) Finance income and finance costs

Finance income comprises interest income on bank deposits which is recognised as it accrues in the consolidated statements of profit or loss and other comprehensive income, using the effective interest method.

Finance costs comprise interest expense on borrowings and bank charges. All borrowing costs are recognised in the consolidated statements of profit or loss and other comprehensive income using the effective interest method.

#### (p) Income tax

Tax expense comprises current and deferred tax. Current tax and deferred tax is recognised in the consolidated statements of profit or loss and other comprehensive income except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year/period, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

 temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;

- temporary differences related to investment in subsidiaries and associates to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

In determining the amount of current and deferred tax, the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

#### (q) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or in its absence, the most advantageous market to which the Group has access at that date.

The best evidence of the fair value of a financial instrument at initial recognition is normally the transaction price, that is, the fair value of the consideration given or received. When available, the Group measures the fair value of an instrument using the quoted price in an active market for that instrument.

If there is no quoted price in an active market, then the Group uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

The Group recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

#### (r) Earnings per share

The Group presents basic and diluted earnings per share ("EPS") data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for treasury shares. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for treasury shares, for the effects of all dilutive potential ordinary shares.

Effective for

#### (s) Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transaction with any of the Group's other components. The management of the Group has determined that its Chief Executive Officer ("CEO") is the chief operating decision maker ("CODM"). Further details are disclosed in the segment information in note 5.

# (t) New accounting standards and interpretations not yet adopted

A number of new standards and amendments to standards are effective for annual periods beginning on or after January 1, 2018, and earlier application is permitted; however, the Group has not early applied the following new or amended standards in preparing these consolidated financial statements. The new and revised accounting standards and interpretations issued that will be effective for the accounting period beginning on or after January 1, 2018 are set out below.

	Effective for
	accounting periods beginning on or
	after
IFRS 9, Financial Instruments	January 1, 2018
IFRS 15, Revenue from Contracts with Customers	January 1, 2018
IFRIC 22, Foreign Currency Transactions and Advance Consideration .	January 1, 2018
Amendments to IFRS 1, First-time Adoption of International	
Financial Reporting Standards (Annual Improvements to IFRS	
Standards 2014-2016 Cycle)	January 1, 2018
Amendments to IFRS 2, Share-based Payment: Classification and	
Measurement of Share-based Payment Transactions	January 1, 2018
Amendments to IFRS 4, Insurance Contracts: Applying IFRS 9	
Financial Instruments with IFRS 4 Insurance Contracts	January 1, 2018
Amendments to IAS 28, Investments in Associates and Joint Ventures	
(Annual Improvements to IFRS Standards 2014-2016 Cycle)	January 1, 2018
Amendments to IAS 40, Investment Property: Transfers of Investment	
Property	January 1, 2018
IFRS 16, Leases	January 1, 2019
IFRIC 23, Uncertainty over Income Tax Treatments	January 1, 2019
IFRS 17, Insurance Contracts	January 1, 2021
Amendments to IFRS 10, Consolidated Financial Statements and	-
IAS 28, Investments in Associates and Joint Ventures:	
Sale or Contribution of Assets between an Investor and	Date yet to be
its Associate or Joint Venture	confirmed

The Group is in the process of making an assessment of what the impact of these amendments and new standards is expected to be in the period of initial application. So far the Group has identified some aspects of the new standards which may have a significant impact on the Historical Financial Information. Further details of the expected impacts are discussed below. As the Group has not completed its assessment, further impacts may be identified in due course and will be taken into consideration when determining whether the Group should adopt any of these new requirements before their effective dates and which transitional approach to take, where there are alternative approaches allowed under the new standards.

# Applicable to 2018 consolidated financial statements

New standards

# Summary of the requirements

# IFRS 15 Revenue from Contracts with Customers

IFRS 15 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It also introduces new cost guidance which requires certain costs of obtaining and fulfilling contracts to be recognised as separate assets when specified criteria are met.

When effective, IFRS 15 replaces existing revenue recognition guidance, including IAS 18 Revenue, IAS 11 Construction Contracts, IFRIC 13 Customer Loyalty Programmes, IFRIC 15 Agreements for the Construction of Real Estate, IFRIC 18 Transfers of Assets from Customers and SIC 31 Revenue — Barter Transactions Involving Advertising Services.

IFRS 15 is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted. IFRS 15 offers a range of transition options including full retrospective adoption where an entity can choose to apply the standard to its historical transactions and retrospectively adjust each comparative period presented in its 2018 financial statements. When applying the full retrospective method, an entity may also elect to use a series of practical expedients to ease transition.

# Potential impact on the consolidated financial statements

The Group is currently still assessing the effects of this new standard but does not anticipate a material impact on the Group's results of operations and financial position, upon the adoption of IFRS 15.

# Summary of the requirements

#### IFRS 9 Financial Instruments

IFRS 9 replaces most of the existing guidance in IAS 39 Financial Instruments: Recognition and Measurement. It includes revised guidance on the classification and measurement of financial instruments, a new expected credit loss model for calculating impairment on financial assets, and new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from IAS 39.

IFRS 9 is effective for annual periods beginning on or after January 1, 2008, with early adoption permitted.

Retrospective application is generally required, except for hedge accounting. For hedge accounting, the requirements are generally applied prospectively, with some limited exceptions. Restatement of comparative information is not mandatory. If comparative information is not restated, the cumulative effect is recorded in opening equity as at January 1, 2018.

# Potential impact on the consolidated financial statements

Overall, the Group does not expect a significant impact on its opening equity, even though it is still currently assessing the impact of this standard.

The Group's initial assessment of the three elements of IFRS 9 is as described below.

Classification and measurement — The Group does not expect a significant change to the measurement basis arising from adopting the new classification and measurement model under IFRS 9.

Loans and receivables that are currently accounted for at amortised cost will continue to be accounted for using amortised cost model under IFRS 9.

For financial assets currently held at fair value, the Group expects to continue measuring most of these assets at fair value under IFRS 9.

**Impairment** — The Group is currently evaluating its impairment loss estimation methodology to quantify the impact on its consolidated financial statements.

**Transition** — The Group plans to adopt the standard when it becomes effective in 2018 without restating comparative information; and is gathering data to quantify the potential impact arising from the adoption.

# Applicable to 2019 consolidated financial statements

#### Summary of the requirements

#### IFRS 16 Leases

IFRS 16 eliminates the lessee's classification of leases as either operating leases or finance leases and introduces a single lessee accounting model. Applying the new model, a lessee is required to recognise right-of-use (ROU) assets and lease liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value.

IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17 *Leases*. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for these two types of leases using the IAS 17 operating lease and finance lease accounting models respectively. However, IFRS 16 requires more extensive disclosures to be provided by a lessor.

When effective, IFRS 16 replaces existing lease accounting guidance, including IAS 17, IFRIC 4 Determining whether an Arrangement contains a Lease, SIC 15 Operating Leases — Incentives, and SIC 27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease.

IFRS 16 is effective for annual periods beginning on or after January 1, 2019, with early adoption permitted if IFRS 15 is also applied.

# Potential impact on the consolidated financial statements

Currently the Group classifies leases into finance leases and operating leases and accounts for the lease arrangements differently, depending on the classification of the lease. The Group enters into leases as the lessee.

Once IFRS 16 is adopted, lessees will no longer distinguish between finance leases and operating leases. Instead, subject to practical expedients, lessees will account for all leases in a similar way to current finance lease accounting, i.e. at the commencement date of the lease the lessee will recognise and measure a lease liability at the present value of the minimum future lease payments and will recognise a corresponding "right-of-use" asset. After initial recognition of this asset and liability, the lessee will recognise interest expense accrued on the outstanding balance of the lease liability, and the depreciation of the right-of-use asset, instead of the current policy of recognising rental expenses incurred under operating leases on a systematic basis over the lease term. As a practical expedient, the lessee can elect not to apply this accounting model to shortterm leases (i.e. where the lease term is 12 months or less) and to leases of low-value assets, in which case the rental expenses would continue to be recognised on a systematic basis over the lease term.

# Summary of the requirements

# Potential impact on the consolidated financial statements

IFRS 16 will primarily affect the Group's accounting as a lessee of leases which are currently classified as operating leases. The application of the new accounting model is expected to lead to an increase in both assets and liabilities and to impact on the timing of the expense recognition in the statement of profit or loss over the period of the lease. Some of the Group's future minimum lease payments under noncancellable operating leases of US\$15,089,000 as of June 30, 2017 may therefore need to be recognised as lease liabilities, with corresponding right-of-use assets, once IFRS 16 is adopted. The Group will need to perform a more detailed analysis to determine the amounts of new assets and liabilities arising from operating lease commitments on adoption of IFRS 16. after taking into account the applicability of the practical expedient and adjusting for any leases entered into or terminated between now and the adoption of IFRS 16 and the effects of discounting.

The Group plans to adopt the standard when it becomes effective in 2019.

# Summary of the requirements

# IFRIC 23 Uncertainty over Income Tax Treatments

IFRIC 23 clarifies how to apply the recognition and measurement requirements in IAS 12 when there is uncertainty over income tax treatments.

An entity is required to assume that a tax authority with the right to examine and challenge tax treatments will examine those treatments and have full knowledge of all related information. Detection risk is not considered in the recognition and measurement of uncertain tax treatments.

If an entity concludes that it is probable that the tax authority will accept an uncertain tax treatment that has been taken or is expected to be taken on a tax return, it should determine its accounting for income taxes consistently with that tax treatment. If an entity concludes that it is not probable that the treatment will be accepted, it should reflect the effect of the uncertainty in its income tax accounting in the period in which that determination is made (for example, by recognising an additional tax liability or applying a higher tax rate).

The entity should measure the impact of the uncertainty using the method that best predicts the resolution of the uncertainty (that is, the entity should use either the most likely amount method or the expected value method when measuring an uncertainty).

IFRIC 23 is effective for the annual periods beginning on or after January 1, 2019, with early adoption permitted.

# Potential impact on the consolidated financial statements

The Group is currently still assessing the effects of this new standard but does not anticipate a material impact on the Group's results of operations and financial position, upon the adoption of IFRIC 23.

# 3 Significant accounting judgments, estimates and assumptions

The preparation of financial statements requires management to make judgments, estimates and assumptions based on currently available information that affect the reported amounts of assets, liabilities and contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Estimates and judgments are evaluated and are based on managements' experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual results could differ from those estimated. By their very nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of future periods could be material.

In the process of applying the Group accounting policies, management has made the following judgments, estimates, and assumptions which have the most significant effect on the amounts recognised in the financial statements:

# **Estimates & assumptions**

## (a) CGU definition

The determination of CGUs requires judgment in defining the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or group of assets.

#### (b) Impairment

If circumstances indicate that the carrying value of an asset may not be recoverable, the asset may be considered "impaired", and an impairment loss may be recognised in profit or loss. The carrying amounts of assets are reviewed periodically in order to assess whether the recoverable amounts have declined below the carrying amounts. These assets are tested for impairment whenever events or changes in circumstance indicate that their recorded carrying amounts may not be recoverable. When such a decline has occurred, the carrying amount is reduced to recoverable amount.

The recoverable amount is the greater of the fair value less costs of disposal and the value in use. In determining the value in use, expected cash flow generated by the asset are discounted to their present value, which requires significant judgement relating to level of sales volume, sales revenue and amount of operating costs. The Group uses all readily available information in determining an amount that is a reasonable approximation of recoverable amount, including estimates based on reasonable and supportable assumptions and projections of sales volume, sales revenue and amount of operating costs.

#### (c) Deferred tax

The Group follows the statement of financial position method to be consistent with note 2(p). Assessing the recoverability of deferred tax assets requires the Group to make significant estimates related to the expectations of future cash flows from operations and the application existing tax laws. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Group to realise the deferred tax assets and liabilities recorded at the date of statement of financial position could be impacted. Additionally, changes in tax laws could limit the ability of the Group to obtain tax deductions in the future.

#### (d) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business less estimated costs of completion and the estimated cost necessary to make the sale. These estimates are based on the current market conditions and the historical experience of selling products with similar nature. Any change in the assumptions would increase or decrease the amount of inventories write-down or the related reversals of write-down made in prior years and affect the Group's net assets value.

#### (e) Depreciation and amortisation

Property, plant and equipment/intangible assets are depreciated/amortised on a straight-line basis over the estimated useful lives, after taking into account the estimated residual value. The Group reviews the estimated useful lives of the assets regularly in order to determine the amount of depreciation/amortisation expense to be recorded during any reporting period. The useful lives are based on the Group's historical experience with similar assets and taking into account anticipated technological changes. The depreciation/amortisation expenses for future periods are adjusted prospectively if there are significant changes from previous estimates.

#### (f) Business Combinations

The Group accounts for business combinations using the acquisition method when control is transferred to the Group. The consideration transferred in the acquisition is measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are recognized in profit or loss.

Any contingent consideration is measured at fair value at the acquisition date. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not re-measured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognized in profit or loss.

#### 4 Revenue

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Sales of goods	315,121	319,219	390,303	152,153	194,501
Royalty income	_	274	1,569	242	2,689
Others	126	213	227	286	814
Total	315,247	319,706	392,099	152,681	198,004

#### 5 Segment information

The Group has four reportable segments, as described below, which are the Group's business units. The business units offer different products and services and are managed separately because they require different technology and marketing strategies.

The CODM of the Group periodically reviews and makes operating decisions, manages the growth and profitability of the business using the below segment reporting structure based on product lines:

- Peripherals primarily consists of gaming mice, keyboards, audio devices and mouse mats developed, marketed and sold;
- Systems consists of laptops developed, marketed and sold;
- Software and Services primarily consists of provision of software over the Razer Software Platform and zGold virtual credits service; and
- Others primarily consists of new products and services which are in the development or early marketing phase including recently acquired businesses such as THX and Nextbit.

Information regarding the results of each reportable segment is included below. Performance is measured based on segment gross profit/(loss), as included in the internal management reports that are reviewed by the CODM. The CODM does not evaluate operating segments using asset information.

	Peripherals US\$'000	Systems US\$'000	Software and Services US\$'000	Others US\$'000	Total US\$'000
Year ended December 31, 2014					
Revenue  Depreciation and	274,560	40,624	63	_	315,247
amortisation	(3,281)	(3,527)	(319)	_	(7,127)
Gross profit	106,263	1,680	30		107,973
Year ended December 31, 2015					
Revenue  Depreciation and	282,392	37,085	148	81	319,706
amortisation	(3,576)	(2,839)	(555)		(6,970)
Gross profit/(loss)	98,552	1,772	112	(235)	100,201
Year ended December 31, 2016					
Revenue	298,626	90,697	95	2,681	392,099
Depreciation and amortisation	(4,902)	(8,610)	(597)	(121)	(14,230)
Gross profit	105,478	2,617	81	1,275	109,451
Six months ended June 30, 2016 (unaudited)					
Revenue	122,456	29,423	64	738	152,681
Depreciation and	(2.274)	(2.040)	(255)	(60)	(4.620)
amortisation	(2,274)	(2,040)	(255) 57	(60) (46)	(4,629) 40,641
Gloss profit/(loss)	40,647	(17)		(40)	40,041
Six months ended June 30, 2017					
Revenue	132,464	62,296	110	3,134	198,004
Depreciation and amortisation	(2,527)	(5,270)	(243)	(907)	(8,947)
Gross profit	46,856	4,828	64	2,767	54,515
-					

Revenue from customers that account for 10% or more of the Group's revenue during the Relevant Period is as follows:

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Customer A	*	43,295	42,721	16,608	*
Customer B	*	*	*	*	22,161

<sup>\*</sup> Revenue from the customers accounted for less than 10% of the Group's revenue.

The following table presents a summary of revenue by region based on the location of customers and the amounts of property, plant and equipment based on the location of the assets. The Group geographically categorises a sale based on the region to which the customer's headquarters reside in.

Revenue by region was as follows:

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Americas <sup>^</sup>	135,189	135,351	196,661	76,994	96,701
("EMEA") Asia Pacific excluding	96,605	102,223	105,712	40,508	55,895
China <sup>#</sup>	38,939	37,175	39,977	16,825	22,755
China	44,514	44,957	49,749	18,354	22,653
	315,247	319,706	392,099	152,681	198,004

Non-current assets\* by region was as follows:

	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
Americas <sup>^</sup>	640	1,294	20,988	20,568
EMEA	233	219	131	157
Asia Pacific excluding China#.	4,693	8,148	9,805	14,794
China	2,933	6,319	7,496	9,679
	8,499	15,980	38,420	45,198

Disclosures on significant revenue and non-current assets by country are separately disclosed.

- A Revenue from Americas region includes revenue from the United States ("U.S.") of US\$114,208,000, US\$117,244,000, US\$180,878,000, US\$70,107,000 (unaudited) and US\$92,467,000 for the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017 respectively. Non-current assets at Americas region includes non-current assets at U.S. of US\$640,000, US\$1,294,000, US\$20,988,000 and US\$20,568,000 as at December 31, 2014, 2015 and 2016 and June 30, 2017 respectively.
- Revenue from Asia Pacific region includes revenue from Singapore of US\$6,217,000, US\$5,089,000, US\$7,010,000, US\$3,916,000 (unaudited) and US\$4,043,000 for the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017 respectively. Non-current assets at Asia Pacific region includes non-current assets at Singapore of US\$4,010,000, US\$7,810,000, US\$9,536,000 and US\$14,498,000 as at December 31, 2014, 2015 and 2016 and June 30, 2017 respectively.
- \* Non-current assets presented consist of property, plant and equipment, intangible assets and goodwill.

# 6 Net finance income

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Finance income					
Interest income on					
fixed deposits	176	201	525	147	546
Finance costs					
Bank charges	(74)	(10)	(14)	(7)	(5)
Net finance income recognised in	102	101	511	1.40	5.41
profit or loss	102	191	511	140	541

# 7 Profit/(loss) before income tax

The following items have been included in arriving at profit/(loss) before income tax:

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Grant income	1,222	_	_		_
Auditors' remuneration					
— Audit services	456	557	466	276	1,328
Impairment of					
goodwill	_	_	805	_	_
Operating lease					
expense	1,409	2,958	3,733	1,830	2,100
Exchange loss/(gain)	3,331	2,665	(573)	(239)	(907)
Staff costs:					
<ul> <li>Staff salaries and</li> </ul>					
bonuses	35,127	37,433	43,410	23,253	29,973
<ul> <li>Contributions to defined contribution</li> </ul>					
plans	2,598	2,472	3,134	1,517	1,771
<ul><li>Share-based compensation</li></ul>					
expense		3,805	36,357		26,070

During the year ended December 31, 2015, the Company paid US\$5,000,000 to settle a legal claim which was included in general and administrative expenses.

# 8 Directors' remuneration

Directors' remuneration during the Relevant Periods is as follows:

# Year ended December 31, 2014

	Directors' fees US\$'000	Salaries and other emoluments US\$'000	Discretionary bonuses US\$'000	Total US\$'000
Directors				
Gideon Yu	8	_	_	8
Michael Pfeiffer	23	_	_	23
Min-Liang Tan	28	494	817	1,339
Chan Thiong Joo Edwin <sup>1</sup>	_	198	95	293
Khaw Kheng Joo <sup>1</sup>		254	137	391
	59	946	1,049	2,054

Chan Thiong Joo Edwin and Khaw Kheng Joo were appointed as directors of the Company on June 21, 2017. They were senior management of the Group and the remuneration were paid in their capacity as employees during the Relevant Periods.

# Year ended December 31, 2015

	Directors' fees US\$'000	Salaries and other emoluments US\$'000	Discretionary bonuses US\$'000	Share-based compensation <sup>1</sup> US\$'000	Total US\$'000
Directors					
Koh Boon Hwee <sup>2</sup>	55	_	_	2,000	2,055
Gideon Yu	30	_	_	_	30
Lim Kaling	25	_	_	_	25
Michael Pfeiffer	45	_	_	_	45
Min-Liang Tan	55	463	652	_	1,170
Chan Thiong Joo					
Edwin	_	187	59	1,520	1,766
Khaw Kheng Joo		239	78	1,901	2,218
	210	889	789	5,421	7,309

This represents the estimated share-based compensation expense recorded for each director.

Koh Boon Hwee was appointed as director of the Company on January 1, 2015.

# Year ended December 31, 2016

	Directors' fees US\$'000	Salaries and other emoluments US\$'000	Discretionary bonuses US\$'000	Share-based compensation <sup>1</sup> US\$'000	Total US\$'000
Directors					
Koh Boon Hwee	58	_	_	1,496	1,554
Gideon Yu	30	_	_	449	479
Lim Kaling	30	_	_	29	59
Michael Pfeiffer	34	_	_	151	185
Tom He Zhitao	19	_			19
Min-Liang Tan	57	483	39	508	1,087
Chan Thiong Joo					
Edwin	_	196	15	3,791	4,002
Khaw Kheng Joo		261	22	6,220	6,503
	228	940	76	12,644	13,888

This represents the estimated share-based compensation expense recorded for each director.

# Six months ended June 30, 2016 (Unaudited)

D	Directors' fees US\$'000	Salaries and other emoluments US\$'000	Discretionary bonuses US\$'000	Total US\$'000
Directors				
Koh Boon Hwee	28	_	_	28
Gideon Yu	15	_	_	15
Lim Kaling	13	_	_	13
Michael Pfeiffer <sup>2</sup>	23	_	_	23
Tom He Zhitao	6	_	_	6
Min-Liang Tan	28	241	8	277
Chan Thiong Joo Edwin	_	99	_	99
Khaw Kheng Joo	<u> </u>	128		128
;	113	468	8	589

Michael Pfeiffer resigned as director of the Company on September 30, 2016.

# Six months ended June 30, 2017

	Directors' fees US\$'000	Salaries and other emoluments US\$'000	Discretionary bonuses US\$'000	Share-based compensation <sup>1</sup> US\$'000	Total US\$'000
Directors					
Koh Boon Hwee <sup>2</sup>	30	_	_	1,154	1,184
Gideon Yu	15	_	_	158	173
Lim Kaling	18	_	_	57	75
Tom He Zhitao $^2$	13	_	_	48	61
Min-Liang Tan	30	244	8	342	624
Chan Thiong Joo					
Edwin	_	97	_	1,995	2,092
Khaw Kheng Joo		133		3,274	3,407
	106	474	8	7,028	7,616

- This represents the estimated share-based compensation expense recorded for each director.
- <sup>2</sup> Koh Boon Hwee and Tom He Zhitao resigned as director of the Company on June 21, 2017.

Save as disclosed above, no emoluments were paid to other directors during the Relevant Periods.

# 9 Individuals with highest emoluments

Of the five individuals with the highest emoluments, three, four, three, two and three are directors during the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017 respectively, whose emoluments are disclosed in note 8. The aggregate of the emoluments in respect of the remaining individuals is as follows:

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Salaries and other					
emoluments	615	425	486	320	284
Discretionary bonuses.	84	28	12	152	76
Share-based compensation					
expense <sup>1</sup>			6,761		4,738
	699	453	7,259	472	5,098

This represents the estimated share-based compensation expense recorded for these individuals.

The emoluments of the two, one, two, three and two individuals with the highest emoluments other than the three, four, three, two and three directors as disclosed in note 8 for the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017 respectively are within the following bands:

	Year ended December 31, 2014	Year ended December 31, 2015	Year ended December 31, 2016	Six months ended June 30, 2016 (unaudited)	Six months ended June 30, 2017
Band in HK\$					
1,000,001 —					
1,500,000		_	_	3	_
2,000,001 —					
2,500,000	1	_	_	_	_
3,000,001 —					
3,500,000	1	_	_	_	_
3,500,001 —					
4,000,000		1	_	_	_
12,000,001 —					
12,500,000	_	_	1	_	_
16,000,001 —					
16,500,000	_	_	_	_	1
23,500,001 —					1
24,000,000	_	_		_	1
43,500,001 —			1		
44,000,000	_	_	1		_

# 10 Income tax expense/(benefit)

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Current tax expense					
Current year	2,195	2,321	3,669	(304)	58
Deferred tax expense Origination and reversal of temporary	(4.045)		(7.041)	(1.201)	(2.0.10)
differences Other deferred	(1,047)	768	(7,361)	(1,381)	(2,849)
charges	(134)	121	38		(88)
	(1,181)	889	(7,323)	(1,381)	(2,937)
Total income tax expense/(benefit)	1,014	3,210	(3,654)	(1,685)	(2,879)

During the six months ended June 30, 2017, a tax benefit of US\$2,642,000 related to share-based compensation was recognised in equity.

There were no income tax expense/(benefit) recognised in other comprehensive income or directly in equity during the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016.

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2016 US\$'000 (unaudited)	Six months ended June 30, 2017 US\$'000
Reconciliation of effective tax rate				(,	
Profit/(loss) before income tax	21,346	(17,146)	(63,270)	(21,910)	(55,523)
Income tax using Singapore tax rate of					
17%	3,629	(2,915)	(10,756)	(3,725)	(9,439)
Effect of different tax rate in foreign					
jurisdictions Non-deductible	299	2,298	(1,714)	(758)	(955)
expenses	945	1,069	2,372	1,343	852
Unrecognised tax losses	(27)	_	_	_	_
Current year losses for which no deferred tax asset was	, ,				
recognised	_	4,441	5,767	1,782	5,490
Tax incentives	(3,943)	(1,242)	390	(493)	1,707
Others	111	(441)	287	166	(534)
	1,014	3,210	(3,654)	(1,685)	(2,879)

#### Tax incentives

The Company was granted the Development and Expansion Incentive ("DEI") under the International Headquarters ("IHQ") Award (the "Incentive") by the Ministry of Trade & Industry ("MTI") on July 30, 2012. The income arising from the qualifying activities in excess of US\$2,036,000 (equivalent to SGD2,699,000) will be taxed at a concessionary rate for an initial period of 5 years starting on October 1, 2011 and an additional period of 2 years subject to the Company meeting the qualifying conditions as set out in the offer letter by MTI. Income arising from activities not covered under the Incentive will be taxed at the prevailing Singapore corporate tax rate.

## 11 Earnings/(loss) per share

### Basic earnings/(loss) per share

For the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017, the calculation of basic earnings/(loss) per share was based on the profit/(loss) attributable to equity shareholders of the Company of US\$20,332,000, US\$(20,356,000), US\$(59,332,000), US\$(20,225,000) (unaudited) and US\$(51,895,000) divided by the weighted average number of ordinary shares of 599,992, 597,837, 599,514, 598,985 (unaudited) and 582,753 in issue during the year/period. The calculation of basic earnings/(loss) per share has not taken into account the effect of the capitalisation issue as described in note 29.

Weighted average number of ordinary shares:

	Year ended December 31, 2014	Year ended December 31, 2015	Year ended December 31, 2016	Six months ended June 30, 2016	Six months ended June 30, 2017
			( ) 6 )	(unaudited)	
Issued ordinary shares at the beginning of			(number of shar	,	
the year/period	656,572	656,572	656,572	656,572	627,207
Effect of treasury					
shares	(55,861)	(58,738)	(57,587)	(57,587)	(51,289)
Effect of purchase of					
treasury shares	(719)	_	(767)	_	_
Effect of shares issued					
in December 2015	_	3	_	_	
Effect of shares issued related to a business combination	_	_	1,270	_	4,676
Effect of shares issued related in investment			1,270		
in equity securities . Effect of shares issued	_	_	_	_	2,159
in exchange for services in			26		
December 2016			26		
Weighted average number of ordinary shares at					
December 31	599,992	597,837	599,514	598,985	582,753

Diluted earnings/(loss) per share:

For the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017, the calculation of diluted earnings/(loss) per share was based on the profit/(loss) attributable to equity shareholders of the Company of US\$20,332,000, US\$(20,356,000), US\$(59,332,000), loss of US\$(20,225,000) (unaudited) and US\$(51,895,000) divided by the diluted weighted average number of ordinary shares of 758,886, 597,837, 599,514, 589,985 (unaudited) and 582,753 in issue during the year/period. The calculation of diluted earnings/(loss) per share has not taken into account the effect of the capitalisation issue as described in note 29.

Weighted average number of ordinary shares (diluted):

	Year ended December 31,	Year ended December 31,	Year ended December 31,	Six months ended June 30,	Six months ended June 30,
	2014	2015	2016	2016	2017
				(unaudited)	
			(number of sha	res)	
Weighted average number of ordinary shares at the end of the year/period	599,992	597,837	599,514	598,985	582,753
Effect of conversion of convertible preference shares	158,894		_		
Weighted average number of ordinary shares at the end of the year/period					
(diluted)	758,886	597,837	599,514	598,985	582,753

As at December 31, 2015 and 2016 and June 30, 2016 and 2017, 161,771, 214,410, 204,938 (unaudited) and 232,944 shares, respectively, were excluded from the diluted weighted average number of ordinary shares calculation, as their effect would have been anti-dilutive. There is no such exclusion for 2014.

Property, plant and equipment

	Office equipment US\$'000	Computer software and equipment US\$'000	Leasehold improvements US\$'000	Furniture and fittings US\$'000	Motor vehicles US\$'000	Retail fixtures US\$'000	Tooling assets US\$*000	Construction in progress US\$'000	Total US\$'000
At January 1, 2014	715	4,584	1,178	251	512	368	12,159	880	20,647
	131	715	197	10		359	2,918	556	4,886
		(41)				(156)	(4,154)	(3)	(4,354)
Fransfer		263				54	695	(1,012)	
Effect of movement in exchange rate	(1)	(10)			l				(11)
At December 31, 2014	845	5,511	1,375	261	512	625	11,618	421	21,168
Additions	403	305	461	643		479	558	5,650	8,499
Disposals	(3)	(8)	(9)	(40)		(1)	(152)	(39)	(249)
Transfer	<u></u> (3)	134	46	<u> </u>		147	2,664	(2,994)	,
Effect of movement in exchange rate	(3)	(8)	3	(1)	(4)				(13)
At December 31, 2015	1,245	5,934	1,879	863	508	1,250	14,688	3,038	29,405
Additions	622	268	656	130		1,257	1,082	7,603	12,221
Additions through business									
combinations	1,072	812	614	378					2,876
Disposals	4)	(121)	(30)	(4)		6)		(48)	(216)
Transfer	11	217	89	12		7	7,604	(7,919)	
Effect of movement in exchange rate	(1)	(11)	(7)	(1)	(9)			(9)	(32)
At December 31, 2016	2,945	7,399	3,483	1,378	502	2,505	23,374	2,668	44,254
	149	548		96		115	970	3,798	5,710
		(64)					(45)	(470)	(579)
Fransfer		2,722				16	913	(3,651)	
Effect of movement in exchange rate	7	27	31		2		5	(2)	71
As June 30, 2017	3,101	10,632	3,548	1,475	504	2,636	25,217	2,343	49,456

	Office equipment US\$'000	Computer software and equipment US\$'000	Leasehold improvements US\$'000	Furniture and fittings US\$'000	Motor vehicles US\$'000	Retail fixtures US\$'000	Tooling assets US\$`000	Construction in progress US\$'000	Total US\$'000
Accumulated depreciation At January 1, 2014	430	2.666	068	172	80	4	7.891		12.179
Depreciation for the year	102	1,362	155	29	86	177	4,076		5,999
Disposals		(40)				(48)	(3,533)		(3,621)
Effect of movement in exchange rate		(6)							(6)
At December 31, 2014	532	3,979	1,045	201	187	170	8,434		14,548
Depreciation for the year	146	1,054	344	81	96	518	2,786		5,025
Disposals	(3)	(9)	(4)	(35)			(152)		(200)
Effect of movement in exchange rate	$\begin{array}{c c} & (1) \\ \hline \end{array}$	(7)	(1)	(1)	(2)				(12)
At December 31, 2015	674	5,020	1,384	246	281	889	11,068		19,361
Depreciation for the year	273	715	806	164	98	555	5,599		8,300
Additions through business	900	077	370	361					C 717
Compliations	976	747	0/0	201		5			7,414
Disposals	Œ;	(116)	(52)	(7)	9	(1)			(145)
Effect of movement in exchange rate	$\begin{pmatrix} 1 \\ \end{pmatrix}$	$\frac{(3)}{2}$	$\frac{(3)}{}$		(3)				(10)
At December 31, 2016	1,871	6,365	2,642	692	364	1,242	16,667	1	29,920
Depreciation for the period	200	429	182	102	41	415	3,193		4,562
Disposals		(63)					(45)		(108)
Effect of movement in exchange rate	4	22	21	1	1		1		50
At June 30, 2017	2,075	6,753	2,845	872	406	1,657	19,816		34,424
Net book value									
At December 31, 2014	313	1,532	330	09	325	455	3,184	421	6,620
At December 31, 2015	571	914	495	617	227	562	3,620	3,038	10,044
At December 31, 2016	1,074	1,034	841	609	138	1,263	6,707	2,668	14,334
At June 30, 2017	1,026	3,879	703	603	86	979	5,401	2,343	15,032

# Assets held under finance leases

The Group acquired office equipment with an aggregate cost of US\$Ni1, US\$74,000, US\$134,000 and US\$Ni1 by means of finance leases for the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2017 respectively.

The carrying amount of motor vehicles and office equipment held under a finance lease as at December 31, 2014, 2015 and 2016 and June 30, 2017 was US\$236,000, US\$243,000, US\$275,000 and US\$224,000 respectively.

# 13 Intangible assets and goodwill

	Development costs US\$'000	Purchased technology assets US\$'000	Patents US\$'000	Trademarks US\$'000	Customer relationships US\$'000	Goodwill US\$'000	Total US\$'000
Cost							
At January 1, 2014	. 5,285	_	_	_	_	_	5,285
Additions	. 2,408	_	_	_	_	_	2,408
Disposals	. (2,280)	_	_	_	_	_	(2,280)
At December 31, 2014	. 5,413	_		_	_	_	5,413
Additions	. 2,623	_	_	_	_	_	2,623
Additions through business combinations	. –	2,574	_	_	_	805	3,379
Disposals	. (43)	_	_	_	_	_	(43)
At December 31, 2015	7,993	2,574				805	11,372
Additions		_	_	_	_	_	6,674
Additions through business combinations	. –	_	5,460	2,736	407	9,620	18,223
Disposals		_	_	_	_	_	(14)
At December 31, 2016	. 14,653	2,574	5,460	2,736	407	10,425	36,255
Additions		_	_		_	_	744
Additions through business							
combinations		_	8,831	_	_	918	9,749
Disposals	. (28)						(28)
At June 30, 2017	15,369	2,574	14,291	2,736	407	11,343	46,720
Accumulated amortisation							
At January 1, 2014	. 4,431	_	_	_	_	_	4,431
Amortisation for the year	. 1,128	_	_	_	_	_	1,128
Disposals	. (2,025)						(2,025)
At December 31, 2014	. 3,534	_	_	_	_	_	3,534
Amortisation for the year	. 1,456	489	_	_	_	_	1,945
Disposals	. (43)						(43)
At December 31, 2015	. 4,947	489	_	_	_	_	5,436
Amortisation for the year	. 4,968	849	108	_	5	_	5,930
Disposals		_	_	_	_	_	(2)
Impairment loss	·					805	805
At December 31, 2016	. 9,913	1,338	108	_	5	805	12,169
Amortisation for the period .	. 3,356	423	596		10		4,385
At June 30, 2017	. 13,269	1,761	704		15	805	16,554
Net book value							
At December 31, 2014	1,879						1,879
At December 31, 2015	. 3,046	2,085				805	5,936
At December 31, 2016	4,740	1,236	5,352	2,736	402	9,620	24,086
At June 30, 2017	. 2,100	813	13,587	2,736	392	10,538	30,166

In connection with the Group's acquisition of business from SST on October 5, 2016 and Nextbit on January 26, 2017 (note 24), the Group recognised goodwill of US\$9,620,000 and trademarks with indefinite useful lives of US\$2,736,000 from SST acquisition and goodwill of US\$918,000 from Nextbit acquisition. Goodwill and trademarks recognised from the acquisition of business from SST have been allocated to the THX CGU, and goodwill from the Nextbit acquisition has been allocated to the Mobile CGU. Both the THX CGU and the Mobile CGU are part of the "Others" segment.

#### Amortisation charge

The amortisation of development costs and purchased technology assets is included in research and development expenses. The amortisation of patents and customer relationships is included in selling and marketing expenses.

#### Trademarks and Goodwill in connection with the acquisition of business from SST

As at December 31, 2016, trademarks arising from the acquisition of business from SST (note 24) have an estimated indefinite useful life. The recoverable amount of trademarks was based on its value in use calculations. These calculations use cash flow projection based on financial forecasts approved by management covering a seven-year period. Cash flows beyond the aforementioned financial forecasts period are extrapolated using estimated growth rate stated below. Cash flows for the stabilised years are equal to or lower than the cash flows of the seventh year of the business plan. The key assumptions used in the estimation of the recoverable amount are set out below. The values assigned to the key assumptions represent management's assessment of future trends in the relevant industries and have been based on historical data from both external and internal sources.

In percent	At December 31, 2016
Pre-tax discount rate	16
Terminal value growth rate	3
Budgeted revenue growth rate (average of financial forecasts period)	26

Based on the impairment assessment conducted by the Group utilising the above assumptions, no impairment was identified in respect of these trademarks as of December 31, 2016.

Management adopted the same key assumptions in their impairment assessment at December 31, 2016 as those adopted in the valuation performed on the acquisition date of business from SST on October 5, 2016 as there were no significant change during that period in the underlying internal and external factors that would affect the valuation of the assets acquired from SST including the trademarks. As such, any adverse change in any of the above key assumptions would result in an impairment to the trademarks.

As at June 30, 2017, trademarks of US\$2,736,000 and goodwill of US\$9,620,000 arising from the acquisition of business from SST (note 24) are allocated to the THX CGU within the "Others" segment. The recoverable amount of the THX CGU was based on its value in use calculations. These calculations use cash flow projection based on financial forecasts approved by management covering a five-year period. Cash flows beyond the aforementioned financial forecasts period are extrapolated using estimated growth rate stated below. The key assumptions used in the estimation of the recoverable amount are set out below. The values assigned to the key assumptions represent management's assessment of future trends in the relevant industries and have been based on historical data from both external and internal sources.

	At June 30,
In percent	2017
Pre-tax discount rate	20
Terminal value growth rate	0
Budgeted revenue growth rate (average of financial forecasts period)	58

Pre-tax discount rate represents the current market assessment of the risks specific to THX CGU, regarding the time value of money and individual risks of the underlying assets which have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and its operating segments and derived from its weighted average cost of capital ("WACC"). The WACC takes into account both debt and equity. The cost of equity is derived from the expected return on investment by the Group's investors. The cost of debt is based on the interest-bearing borrowings the Group is obliged to service. This is also the rate used for purchase price allocation purpose, computed and provided by external valuator.

Based on the impairment assessment conducted by the Group utilising the above assumptions, no impairment was identified in respect of these trademarks and goodwill as of June 30, 2017.

If the discount rate rose to 25 percent or budgeted revenue growth rate (average of financial forecasts period) decreased to 56 percent, the recoverable amount of the THX CGU would be approximately equal to its carrying amount. Except for these, any reasonably possible changes in the other key assumptions used in the value-in-use assessment model would not affect management's view on impairment at June 30, 2017.

# Goodwill in relation to the Group's step acquisition of Razer Chengdu Pte. Ltd.

In connection with the Group's step acquisition of Razer Chengdu Pte. Ltd. in 2015, the Group recognised goodwill of US\$805,000 which was allocated to the Group's software business. The goodwill was mainly due to the potential growth of Razer Chengdu Pte. Ltd.'s business as the Group intended to further develop and monetise certain of Razer Chengdu Pte. Ltd.'s software products. However, Razer Chengdu Pte. Ltd.'s software business continues to be loss-making and management does not expect the software business to generate any significant revenue in the near future. Resultantly, the goodwill of US\$805,000 was fully impaired in 2016 (2015: US\$Nil).

#### 14 Investments in subsidiaries

	As of	As of	As of	As of
	December 31,	December 31,	December 31,	June 30,
	2014	2015	2016	2017
	US\$'000	US\$'000	US\$'000	US\$'000
Unlisted shares, at cost	41,357	45,162	95,981	152,872

Please refer to note 1 for the particulars of subsidiaries during the Relevant Periods.

#### 15 Other tax liabilities

Recognised income tax positions are measured at the best estimate of the tax amounts to be paid. Changes in recognition or measurement are reflected in the year/period in which the change in judgment occurs. The Group recognised tax effect of uncertain income tax positions of US\$3,252,000, US\$3,519,000, US\$2,796,000 and US\$2,803,000 as at December 31, 2014, 2015 and 2016 and six months ended June 30, 2017 respectively.

#### 16 Deferred tax assets and liabilities

Movements in deferred tax assets and liabilities of the Group during the year/period are as follows:

	At January 1, 2014	Recognised in/(credited to) profit or loss (note 10)	At December 31, 2014	Recognised in/(credited to) profit or loss (note 10)	At December 31, 2015	Recognised in profit or loss (note 10)	At December 31, 2016	Recognised in profit or loss (note 10)	Recognised in equity (note 10)	At June 30, 2017
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Assets										
Unutilised research credits	_	5	5	5	10	277	287	620	_	907
Tax loss carry- forwards	933	9	942	(942)	_	_	_	_	_	_
Allowance for trade receivables	1,695	127	1,822	373	2,195	1,432	3,627	(2,044)	_	1,583
Share-based compensation	_	_	_	_	_	4,688	4,688	4,686	2,642	12,016
Other provisions	920	810	1,730	(633)	1,097	574	1,671	1,059	_	2,730
Other items	436	156	592	(13)	579	142	721	453	_	1,174
	3,984	1,107	5,091	(1,210)	3,881	7,113	10,994	4,774	2,642	18,410
Liabilities										
Property, plant and equipment	(676)	(60)	(736)	442	(294)	248	(46)	(1,837)		(1,883)
Net deferred tax assets	3,308	1,047	4,355	(768)	3,587	7,361	10,948	2,937	2,642	16,527

In 2016, the Group granted restricted stock units and the corresponding share-based compensation expense is recognised in the respective subsidiaries. Under current U.S. tax law, such share-based compensation expense is not deductible for U.S. tax purposes until such restricted stock units vest. Therefore, deferred tax assets have been recognised in relation to the temporary timing difference arising from these share-based compensation expense in relation to the Group's U.S. subsidiary. Deferred tax assets have been recognised because it is probable that future taxable profit will be available against which the Group can utilise the benefits therefrom.

Deferred tax liabilities and assets are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority. The amounts determined after appropriate offsetting are included in the consolidated statements of financial position as follows:

	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
Deferred tax assets	5,040	3,620	11,054	16,689
Deferred tax liabilities	4,355	3,587	10,948	(162) 16,527

The utilisation of tax losses are subject to agreement by the tax authorities and compliance with tax regulations in the respective countries in which certain subsidiaries operate. The deductible temporary differences do not expire under current tax legislation.

# Unrecognised deferred tax assets

	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
Deductible temporary				
differences	_	270	(4,766)	(3,397)
Tax losses	962	27,820	65,403	95,911

Deferred tax assets have not been recognised because it is not probable that future taxable profit will be available against which the Group can use their benefits therefrom.

#### Unrecognised tax losses

As at December 31, 2014, 2015 and 2016 and June 30, 2017, the Group has tax losses of US\$962,000, US\$27,820,000, US\$65,403,000 and US\$95,911,000, respectively, that are available for offset against future taxable profits of the companies in which the losses arose, for which no deferred tax asset is recognised due to uncertainty of its recoverability. As at December 31, 2014, 2015 and 2016 and June 30, 2017, the tax losses of US\$962,000, US\$27,770,000, US\$63,541,000 and US\$90,781,000, respectively, can be carried forward indefinitely. As at December 31, 2014, 2015 and 2016 and June 30, 2017, the tax losses of US\$Nil, US\$Nil, US\$1,862,000 and US\$4,989,000, respectively, can be carried forward for 20 years. As at December 31, 2014, 2015 and 2016 and June 30, 2017, the tax losses of US\$Nil, US\$Nil, US\$50,000 and US\$141,000, respectively, can be carried forward for 5 years.

# 17 Inventories

	As of December 31, 2014	As of December 31, 2015	As of December 31, 2016	As of June 30, 2017
	US\$'000	US\$'000	US\$'000	US\$'000
Raw materials	839	1,073	2,258	4,305
Finished goods	19,782	17,763	25,261	26,855
	20,621	18,836	27,519	31,160

For the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2016 and 2017, raw materials and changes in finished goods recognised in cost of sales amounted to US\$207,274,000, US\$219,505,000, \$282,648,000, US\$112,040,000 (unaudited) and US\$143,489,000 respectively including write-down to net realisable value amounting to US\$1,681,000, US\$4,423,000, US\$6,081,000, US\$4,501,000 (unaudited) and US\$1,132,000 respectively for the Group.

100,993

102,652

65,805

67,362

68,112

70,613

The Group

# 18 Trade and other receivables

	As of December 31, 2014	As of December 31, 2015	As of December 31, 2016	As of June 30, 2017
	US\$'000	US\$'000	US\$'000	US\$'000
Trade receivables	70,603	80,010	107,073	65,896
Less: Allowance for trade receivables	(8,816)	(14,112)	(18,796)	(10,163)
Less: Allowance for impairment	(1,272)	(1,637)	(916)	(1,156)

	60,515	64,261	87,361	54,577
Deposits	1,106	470	531	545
Other receivables <sup>1</sup>	4,621	4,074	13,445	10,806
Loan to vendor	460			
Loans and receivables	66,702	68,805	101,337	65,928
Deferred rent credit	<u> </u>	1,808	1,315	1,434
Trade and other receivables .	66,702	70,613	102,652	67,362
Non-current	363	2,501	1,659	1,557

66,339

66,702

	The Company					
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000		
Amounts due from						
subsidiaries	_	_	2,523	7,873		
Other receivables	898	3	72	532		
Other receivables	898	3	2,595	8,405		

# Impairment losses

The ageing of trade and other receivables at the reporting date is:

		The Group							
	As of December 31, 2014		As of December 31, 2015		As of December 31, 2016		As of June 30, 2017		
	Gross US\$'000	Impairment losses US\$'000	Gross US\$'000	Impairment losses US\$'000	Gross US\$'000	Impairment losses US\$'000	Gross US\$'000	Impairment losses US\$'000	
Neither past due nor impaired	52,790	_	60,224	_	88,353	_	60,284	_	
Past due 1-30 days	10,021	_	8,370	_	9,650	_	5,723	(10)	
Past due 31-60 days	776	_	1,451	_	1,828	_	509	_	
Past due 61-90 days	290	_	91	_	525	_	178	(10)	
More than 90 days	4,097	(1,272)	2,114	(1,637)	3,212	(916)	1,824	(1,136)	
Trade and other receivables	67,974	(1,272)	72,250	(1,637)	103,568	(916)	68,518	(1,156)	

Other receivables mainly comprise of amounts due from contract manufacturers for buy-sell transactions, whereby the Group purchases certain components from third-party suppliers and subsequently sell to our contract manufacturers.

The movement in the allowance for doubtful trade receivables during the year/period are as follows:

	The Group				
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000	
At January 1	1,420	1,272	1,637	916	
trade receivables	(148)	365	(590)	(104)	
At December 31	1,272	1,637	916	1,156	

The Group's primary exposure to credit risk arises through its trade receivables. The Group's historical experience in the collection of trade receivable falls within the recorded allowances. Due to this factor, management believes that no additional credit risk beyond the amounts provided for collection losses is inherent in the Group's trade receivables.

#### 19 Available-for-sale investments

	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
Equity security (quoted) — current  Equity security (unquoted) —	_	_	_	1,450
non-current				20,250
				21,700

During the six months ended June 30, 2017, the Group acquired 19.9% of unquoted issued share capital of MOL Global, Inc. in exchange for 8,634 ordinary shares of the Company with an estimated fair value US\$19,900,000.

The Group's exposures to credit and market risks, and fair value measurement are disclosed in note 26.

#### 20 Cash and bank balances

	The Group				
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000	
Cash at bank and in hand Fixed deposits and money	43,230	34,220	37,686	29,358	
market funds	30,996	40,511	83,443	98,372	
the consolidated cash flow statements	74,226 10,000	74,731 —	121,129 10,000	127,730 10,052	
Cash and bank balances in the consolidated statements			124.420		
of financial position	84,226	74,731	131,129	137,782	

For the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2017, the effective interest rate relating to fixed deposits at the reporting date for the Group ranges from 0.01% to 2.61%, 0.27% to 0.40%, 0.1% to 1.17% and 1.02% to 1.41% per annum respectively. Interest rates are repriced at monthly intervals.

As at December 31, 2014, 2015 and 2016 and June 30, 2017, the short-term fixed deposits of US\$10,000,000, US\$Nil, US\$10,000,000 and US\$10,052,000 are bank deposits with original maturities over three months and redeemable on maturity. The short-term fixed deposits are denominated in US\$ and the weighted average effective interest rate are 0.60%, nil, 1.17% and 1.41% for the years ended December 31, 2014, 2015 and 2016 and six months ended June 30, 2017, respectively.

	The Company			
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000
Cash at bank and in hand Fixed deposits and money	232	753	212	14,329
market funds	6,931	14,798	74,305	98,372
Cash and cash equivalents  Short-term fixed deposits	7,163 10,000	15,551	74,517 10,000	112,701 10,052
Cash and bank balances	17,163	15,551	84,517	122,753

# 21 Trade and other payables

	The Group				
	As of December 31, 2014	As of December 31, 2015	As of December 31, 2016	As of June 30, 2017	
m	US\$'000	US\$'000	US\$'000	US\$'000	
Trade payables	62,719	76,836	123,231	80,216	
Accrued operating expenses Provision for warranty	21,941	21,653	25,941	28,992	
expenses	980	1,351	5,771	6,306	
materials	1,932	2,057	2,677	2,392	
(non-trade)	4	4	_	_	
Other payables	2,480	919	3,676	5,265	
Trade and other payables	90,056	102,820	161,296	123,171	
Non-current	431	428	537	1,034	
Current	89,625	102,392	160,759	122,137	
	90,056	102,820	161,296	123,171	
		The Co	mpany		
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000	
Trade payables	211	68	_	1	
Accrued operating expenses	380	609	401	3,546	
Amounts due to subsidiaries	99		149	237	
Trade and other payables	690	677	550	3,784	

The ageing analysis of trade payables, based on invoice date is as follows:

		The Group					
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	As of June 30, 2017 US\$'000			
Up to 3 months Over 3 months but within	62,517	76,659	122,938	79,162			
6 months	93	107	38	472			
12 months	20	33	64	312			
Over 12 months	89	37	191	270			
	62,719	76,836	123,231	80,216			

The movements in the provision of warranty expenses during the year/period are as follows:

	The Group						
	As of December 31, 2014 US\$'000	As of December 31, 2015 US\$'000	As of December 31, 2016 US\$'000	Six months ended June 30, 2017 US\$'000			
At the beginning of the year/period	904	980	1,351	5,771			
Provision made during the year/period	2,489	4,104	15,042	6,904			
Provision utilised during the year/period	(2,413)	(3,733)	(10,622)	(6,369)			
At the end of the year/period .	980	1,351	5,771	6,306			

Under the Group's warranty terms and obligations, the Group will rectify any product defects arising during the warranty period. Provision is therefore made for the best estimate of the expected settlement under the warranty terms in respect of sales made prior to end of the reporting period. The amount of provision takes into account the Group's historical claim experience.

The Group's exposures to currency and liquidity risks related to trade and other payables are disclosed in note 26.

### 22 Share-based compensation expense

During the Relevant Periods, the Group has the following share-based payment arrangements:

### Restricted Stock Units

On August 23, 2016, the Company's shareholders approved the 2016 Equity Incentive Plan, which is a share-based incentive plan designed to reward, retain and motivate the Group's employees. The Restricted Stock Units ("RSU") were granted to certain employees, consultants and the Company's directors in 2016. Each RSU will entitle the holder to one ordinary share of the Company.

RSUs granted to employees and consultants shall vest upon the satisfaction of both a service condition and a liquidity condition. The service condition for these awards is satisfied over four tranches and becomes exercisable at the rate of 25% over four tranches. The liquidity condition is satisfied upon the occurrence of a qualifying event, defined as a change of control transaction or six months following the completion of the Company's initial public offering. Under the settlement procedures applicable to these awards, the Group is permitted to deliver the underlying shares within 30 days before or after the date on which the liquidity condition is satisfied. For accounting purposes, the liquidity condition is considered a non-market performance vesting condition which is taken into consideration in estimating the number of RSUs that are expected to vest (see note 2(k)(iv)).

Share-based compensation expense relating to awards granted to employees is recognised on a graded acceleration vesting amortisation method over the applicable service period. Share-based compensation expense relating to awards granted to consultants are recognised on a straight-line basis over the four tranches.

RSUs granted to the Company's directors are not subject to a liquidity condition in order to vest and the service condition for this award is satisfied over four tranches and becomes exercisable at the rate of 25% over four tranches. Compensation expense related to these grants is based on the grant date fair value of the RSUs and is recognised on a graded acceleration vesting amortisation method over the four tranches.

The grant date fair value is based on the price of recent investments in the Company by third-party investors. During the year ended December 31, 2016 and six months ended June 30, 2017, the number of RSUs granted was 61,861 and 7,469 respectively. The weighted average grant date fair value of RSUs granted was US\$1,737.34 per share and US\$1,826.16 per share for the year ended December 31, 2016 and six months ended June 30, 2017 respectively.

## Other share-based compensation expense

On May 6, 2015, the Group's CEO transferred 2,880 ordinary shares held in his personal capacity to certain employees. Such transfer of shares is accounted for as a share-based payment given to these employees and accounted for as a capital contribution to the Company from the CEO who is also a shareholder of the Company. Management determined the fair value of the transferred shares with the assistance of an independent third-party valuation firm. Accordingly, the Group recognised related share-based compensation expense of US\$3,805,000 in 2015.

In addition, on December 31, 2015, the Group granted a share award of 1,151 ordinary shares to one of its directors in consideration of his services to the Company in his capacity as a member of the Company's board of directors. Management determined the fair value of the awarded shares with the assistance of an independent third-party valuation firm. Accordingly, the Group recognised related share-based compensation expense of US\$2,000,000 in 2015.

# 23 Capital and reserves

# (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statements of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year/period are set out below:

			The Co	ompany		
	Share capital US\$'000	Share premium US\$'000	Reserve for treasury shares US\$'000	Share-based payment reserve US\$'000	Retained earnings US\$'000	Total US\$'000
At January 1, 2014 Changes in equity for 2014:	8	51,451	(511)	_	7,476	58,424
Profit for the year Repurchase of	_	_	_	_	303	303
ordinary shares			(4,999)			(4,999)
At December 31, 2014	8	51,451	(5,510)		7,779	53,728
At January 1, 2015 Changes in equity for 2015:	8	51,451	(5,510)	_	7,779	53,728
Loss for the year Issuance of Series B	_	_	_	_	(4,483)	(4,483)
convertible preference shares Share-based	_	5,000	_	_	_	5,000
compensation expense			11	5,794		5,805
At December 31, 2015	8	56,451	(5,499)	5,794	3,296	60,050
At January 1, 2016 Changes in equity for 2016:	8	56,451	(5,499)	5,794	3,296	60,050
Loss for the year Issuance of ordinary shares, as part of business	_	_	_	_	(2,025)	(2,025)
combinations Issuance of ordinary	_	8,823	_	_	_	8,823
shares Issuance of Series C convertible	_	1,100	_	_	_	1,100
preference shares Repurchase of ordinary shares and	_	121,158	_	_	_	121,158
convertible preference shares	_	_	(45,000)	_	_	(45,000)
Retirement of treasury shares	_	(321)	321	_	_	_
compensation expense				38,548		38,548
At December 31, 2016	8	187,211	(50,178)	44,342	1,271	182,654

			The Co	ompany		
-	Share capital US\$'000	Share premium US\$'000	Reserve for treasury shares US\$'000	Share-based payment reserve US\$'000	Retained earnings US\$'000	Total US\$'000
At January 1, 2017	8	187,211	(50,178)	44,342	1,271	182,654
Changes in equity for 2017:						
Loss for the period		_		_	(4,124)	(4,124)
Issuance of ordinary shares, as part of business combinations		9,749	_	_	_	9,749
Issuance of ordinary shares, as part of investment in equity securities		19,900				19,900
Issuance of Series D convertible	_	19,900				19,900
preference shares	_	43,339	_	_	_	43,339
Retirement of treasury shares	_	(50,178)	50,178	_	_	_
compensation expense	_	_	_	28,768	_	28,768
At June 30, 2017	8	210.021		73 110	(2.853)	280 286

# (b) Share capital

	As of December 31, 2014		As of December 31, 2015		As of December 31, 2016		As of June 30, 2017	
	No. of shares	Amount US\$'000	No. of shares	Amount US\$'000	No. of shares	Amount US\$'000	No. of shares	Amount US\$'000
Authorised:								
Ordinary shares of US\$0.01 each	4,000,000	40	4,000,000	40	4,000,000	40	4,000,000	40
Ordinary shares, issued and fully paid:								
At the beginning of the year	656,572	6	656,572	6	656,572	6	627,207	6
Issued in business combination	_	_	_	_	5,078	_	5,611	_
Issued for equity securities	_	_	_	_	_	_	8,634	_
Issued in exchange for services	_	_	_	_	633	_	_	_
Retirement of treasury shares		_			(35,076)		(31,713)	
At the end of the year	656,572	6	656,572	6	627,207	6	609,739	6
Convertible preference shares								
At the beginning of the year	158,894	2	158,894	2	161,771	2	233,716	2
Issue of shares	_	_	2,877	_	71,945	_	18,804	_
Retirement of treasury shares							(19,576)	
At the end of the year	158,894	2	161,771	2	233,716	2	232,944	2

## (c) Ordinary shares

The holders of ordinary shares (excluding treasury shares) are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares (excluding treasury shares) rank equally with regards to the Company's residual assets.

During the year ended December 31, 2016, the Group conducted a share buy-back exercise of which 9,202 ordinary shares were repurchased for a total consideration of US\$14,389,000.

During the year ended December 31, 2016, the Group issued 5,078 ordinary shares as a result of the business acquisition from SST, with 1,220 ordinary shares to be issued after the holdback period which ends October 5, 2017 (see note 24).

During the six months ended June 30, 2017, the Group issued 5,611 ordinary shares as part of the consideration of the acquisition of the Nextbit business (see note 24(ii)).

During the six months ended June 30, 2017, the Group issued 8,634 ordinary shares in exchange for 19.9% equity interest in MOL Global, Inc.

# (d) Series A convertible preference shares

The Company has an authorised share capital of 500,000 Series A convertible preference shares ("Series A Shares") with par value of US\$0.01 per share; 88,541 Series A Shares issued and 78,051 Series A Shares outstanding as at June 30, 2017. Each Series A Share is convertible, at the option of the holders, into fully paid ordinary shares of the Company. The conversion is based on the original purchase price, initially one share of ordinary share for each share of Series A Share, subject to anti-dilution adjustments. More specifically, the conversion price is subject to adjustment to prevent dilution on a weighted-average basis in the event that the Company issues additional ordinary shares or securities convertible or exercisable for ordinary shares at a purchase price less than the then conversion price. All Series A Shares are also automatically converted into ordinary shares upon the earlier of (i) a Qualified Public Offering (as defined in the Articles of Association), (ii) the consummation of a Change in Control Event (as defined in the Articles of Association) and (iii) transfer of any Preference Shares to a competitor.

The holders of Series A Shares are entitled to receive, on an as-converted to voting ordinary shares basis, any dividend or distribution when, as and if declared by the board of directors, in preference to ordinary shareholders but junior in right of payment to Series B and Series C holders. Holders of Series A Shares are entitled to the number of votes equal to the number of shares of voting common stock into which their shares of Series A Shares could be converted. In the event of liquidation, dissolution or winding up of the Company (collectively known as "Liquidation Event"), each holder of Series A Shares is entitled to receive, after the distribution to holders of Series B, Series C and Series D Shares, but prior to any distribution to the holders of ordinary shares, out of the remaining assets of the Company, if any, an amount equal to the original issuance price plus all declared and unpaid dividends. If, upon the Liquidating Event, the assets of the Company are insufficient to fully pay the amounts owed to Series A Share holders, all distributions would be made ratably in proportion to the full amounts to which the Series A Share holders would have otherwise been entitled.

During the year ended December 31, 2016, the Group conducted a share buy-back exercise of which 10,490 Series A shares were repurchased for a total consideration of US\$16,403,000.

## (e) Series B convertible preference shares

The Company has an authorised share capital of 500,000 Series B convertible preference shares ("Series B Shares") with par value of US\$0.01 per share; 73,230 Series B Shares issued and 64,144 Series B Shares outstanding as at June 30, 2017. No warrant or call options were granted in connection with this issuance. Each Series B Share is convertible, at the option of the holders, into fully paid ordinary shares. The conversion is based on the original purchase price, initially one share of ordinary share for each share of Series B Share, subject to anti-dilution adjustments. More specifically, the conversion price is subject to adjustment to prevent dilution on a weighted-average basis in the event that the Company issues additional ordinary shares or securities convertible or exercisable for ordinary shares at a purchase price less than the then conversion price. All Series B Shares are also automatically converted into ordinary shares upon the earlier of (i) a Qualified Public Offering (as defined in the Articles of Association), (ii) the consummation of a Change in Control Event (as defined in the Articles of Association) and (iii) transfer of any Preference Shares to a competitor.

The holders of Series B and Series C Shares are entitled to receive, on an as-converted to voting common stock basis, any dividend or distribution when, as and if declared by the board of directors, in preference to holders of Series A Shares and ordinary shares. Holders of Series B Shares are entitled to the number of votes equal to the number of shares of voting common stock into which their shares of Series B Shares could be converted. Upon the Liquidation Event, each holder of Series B, Series C and Series D Shares is entitled to receive, in preference to holders of Series A Shares and ordinary shares, an amount equal to the original issuance price plus all declared and unpaid dividends. Upon the Liquidating Event, the assets of the Company are insufficient to fully pay the amounts owed to Series B, Series C and Series D Shares holders, all distributions would be made ratably in proportion to the full amounts to which the Series B, Series C and Series D Shares holders would have otherwise been entitled.

During the year ended December 31, 2016, the Group conducted a share buy-back exercise of which 9,086 Series B shares were repurchased for a total consideration of US\$14,208,000.

# (f) Series C convertible preference shares

The Company has an authorised share capital of 500,000 Series C convertible preference shares ("Series C Shares") with par value of US\$0.01 per share; 71,945 Series C Shares issued and outstanding as at June 30, 2017. No warrant or call options were granted in connection with this issuance. Each Series C Share is convertible, at the option of the holders, into fully paid ordinary shares. The conversion is based on the original purchase price, initially one share of ordinary share for each share of Series C Share, subject to anti-dilution adjustments. More specifically, the conversion price is subject to adjustment to prevent dilution on a weighted-average basis in the event that the Company issues additional ordinary shares or securities convertible or exercisable for ordinary shares at a purchase price less than the then conversion price. All Series C Shares are also automatically converted into ordinary shares upon the earlier of (i) a Qualified Public Offering (as defined in the Articles of Association), (ii) the consummation of a Change in Control Event (as defined in the Articles of Association) and (iii) transfer of any Preference Shares to a competitor.

The holders of Series B and Series C Shares are entitled to receive, on an as-converted to voting common stock basis, any dividend or distribution when, as and if declared by the board of directors, in preference to holders of Series A Shares, and ordinary shares. Holders of Series C Shares are entitled to the number of votes equal to the number of shares of voting common stock into which their shares of Series C Shares could be converted. Upon the Liquidation Event, each holder of Series B, Series C and Series D Shares is entitled to receive, in preference to holders of Series A Shares and ordinary shares, an amount equal to the original issuance price plus all declared and unpaid dividends. Upon the Liquidating Event, the assets of the Company are insufficient to fully pay the amounts owed to Series B, Series C and Series D Shares holders, all distributions would be made ratably in proportion to the full amounts to which the Series B, Series C and Series D Shares holders would have otherwise been entitled.

## (g) Series D convertible preference shares

The Company has an authorised share capital of 500,000 Series D convertible preference shares ("Series D Shares") with par value of US\$0.01 per share; 18,804 Series D Shares issued and outstanding as June 30, 2017. No warrant or call options were granted in connection with this issuance. The Series D Shares are convertible at the option of the holders into fully paid ordinary shares at one ordinary share for each Series D Share, subject to anti-dilution adjustments. More specifically, the conversion price is subject to adjustment to prevent dilution on a weighted-average basis in the event that the Company issues additional ordinary shares or securities convertible or exercisable for ordinary shares at a purchase price less than the then conversion price. All Series D Shares are also automatically converted into ordinary shares upon the earlier of (i) a Qualified Public Offering (as defined in the Articles of Association), (ii) the consummation of a Change in Control Event (as defined in the Articles of Association) and (iii) transfer of the Series D Shares to a competitor.

The holders of Series B, Series C and Series D Shares are entitled to receive, on an as-converted to voting common stock basis, any dividend or distribution when, as and if declared by the board of directors, in preference to holders of Series A Shares, and ordinary shares. Holders of Series D Shares are entitled to the number of votes equal to the number of shares of voting common stock into which their shares of Series D Shares could be converted. Upon the Liquidation Event, each holder of Series D Shares is entitled to receive, in preference to holders of Series A, Series B and Series C Shares and ordinary shares, an amount equal to the original issuance price plus all declared and unpaid dividends, on such Series D Shares. Upon the Liquidating Event, the assets of the Company are insufficient to fully pay the amounts owed to Series D Share holders, all such assets are to be distributed ratably in proportion to the full amounts to which the Series D Share holders would have otherwise been entitled.

# (h) Treasury shares

The Company's treasury shares comprise the cost of the Company's shares held by the Group. During the six months ended June 30, 2017, the Group has retired all its treasury shares. At December 31, 2014, 2015 and 2016 and June 30, 2017, the Group held 58,738, 57,587, 51,289 and nil of the Company's shares, respectively.

### (i) Capital management

The Group defines "capital" as including all components of equity. The Group's policy is to maintain a strong capital base to maintain investor, creditor and market confidence and to sustain future developments of the business. There were no changes in the Group's approach to capital management during the year. The Group is not subject to any externally imposed capital requirements.

# (j) Foreign currency translation reserve

The foreign currency translation reserve comprises foreign exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from the functional currency of the Company.

## (k) Merger reserve

The merger reserve represents the excess of the purchase consideration over the book value of net assets of a subsidiary acquired in 2006. The acquisition was accounted as an acquisition under common control.

## (1) Share-based payments reserve

The share-based payments reserve represents the portion of the grant date fair value of RSUs granted to the directors, employees and consultants of the Company and its subsidiaries that has been recognised in accordance with the accounting policy adopted for share-based payments in note 2(k)(iv).

### 24 Business combination

# (i) Acquisition of THX Ltd.

On October 5, 2016, the Group acquired business from SST, which was engaged in the business of certification of quality in cinema sound systems, home theatre audio and other sound related systems. The consideration for the acquisition comprised (i) US\$4,540,000 in cash; (ii) 6,298 of the Company's ordinary shares; and (iii) 20% interests of THX Ltd. (formerly Razer Tone Inc.) which is a holding company newly set up to hold the business acquired from SST.

As a result of this transaction, the Group effectively obtained 80% interest in the business acquired from SST and recognised a non-controlling interest of 20% since October 5, 2016.

Of the total consideration of cash of US\$4,540,000 and 6,298 of the Company's ordinary shares, US\$3,660,000 has been paid and 5,078 shares have been allotted and issued to the seller. The remaining consideration of i) US\$880,000 which has been transferred to and held by an escrow agent (the "escrow fund") and ii) 1,220 of the Company's ordinary shares (the "holdback shares") will be settled on October 5, 2017 subject to any potential post-closing adjustments that would reduce the purchase consideration. The fund transferred to the escrow agent has been recorded as cash paid and cash used for investing activity and the holdback shares has been included in other payables and are carried at fair value. The fair value of the holdback shares at December 31, 2016 and June 30, 2017 are US\$2,120,000 and US\$2,812,000, respectively, and is estimated based on the price of recent investments in the Company by third-party investors. The holdback shares are subject to re-measurement to fair value until they are settled.

# Consideration transferred

The following table summarises the acquisition-date fair value of each major class of consideration transferred:

	US\$'000
Cash	4,540
Equity (6,298 of the Company's ordinary shares)	10,943
Total consideration transferred	15,483
Cash consideration	4,540
Cash and cash equivalents acquired	(415)
Net cash flows used in acquisition	4,125
Restricted cash acquired	(525)
Net cash	3,600

## Identifiable assets acquired and liabilities assumed

The following table summarises the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:

	US\$'000
Property, plant and equipment	466
Intangible assets	8,603
Restricted cash	525
Other receivables	250
Trade and other receivables (note a)	467
Cash and cash equivalents	415
Trade and other payables	(992)
Total net identifiable assets acquired	9,734

<sup>(</sup>a) The trade and other receivables comprise trade receivables of US\$219,000, of which US\$50,000 was deemed to be uncollectible at the acquisition date and excluded from the amounts shown above.

Goodwill was recognised as a result of the acquisition as follows:

	US\$'000
Total consideration transferred	15,483
Less: fair value of net identifiable assets	(9,734)
Non-controlling interest	3,871
Goodwill	9,620

The goodwill is attributable mainly to the skills and talent of SST's work force and the synergies expected to be achieved from integrating SST's technologies and trademark into the Group's existing products and expanding its existing licensing and certification programs into new technologies and categories.

In the period from October 5, 2016 (date of acquisition) to December 31, 2016, SST contributed revenue of US\$1,208,000 and a net loss of US\$1,419,000. If the acquisition had occurred on January 1, 2016, management estimates that the contribution to the consolidated revenue and net loss would have been US\$5,565,000 and US\$5,966,000, respectively. In determining these amounts, management had assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition had occurred on January 1, 2016.

## (ii) Acquisition of business from Nextbit

On January 26, 2017, the Group completed its acquisition of business from Nextbit, of which certain assets of Nextbit were acquired in exchange for 8,633 ordinary shares of the Company at an issue price of US\$1,737.43 per share, of which (i) 5,611 ordinary shares were issued and allotted on the January 26, 2017 and (ii) 3,022 ordinary shares are to be issued subject to certain conditions including two of the key personnel of Nextbit staying employed by the Group through the earliest of the 2-year anniversary of the acquisition date or the 6-month anniversary of the date on which the Group offers for wide public release a mobile telephone (the "service conditions").

The Group has determined the purchase consideration to be 5,611 ordinary shares with a fair value of approximately US\$9,749,000 as of January 26, 2017. The remainder of the consideration of 3,022 ordinary shares is considered an arrangement to remunerate the key personnel of Nextbit for future services and therefore is to be recognised as share-based compensation expense upon fulfilment of the service conditions according to the accounting policy set out in note 2(k)(iv).

## Identifiable assets acquired and liabilities assumed

The following table summarises the recognised amounts of assets acquired at the date of acquisition:

	US\$'000
Patents	8,831
Total net identifiable assets acquired	8,831

### Goodwill

Goodwill was recognised as a result of the acquisition as follows:

	US\$'000
Total consideration transferred	9,749
Less fair value of net identifiable assets	(8,831)
Goodwill	918

The goodwill is attributable mainly to the skills and talent of Nextbit's work force and the synergies expected to be achieved from integrating the Nextbit business into the Group's existing business. The goodwill recognised is not expected to be deductible for income tax purposes.

In the period from January 26, 2017 (date of acquisition) to June 30, 2017, the acquisition of certain assets of Nextbit contributed revenue of US\$Nil and a net loss of US\$9,551,000. If the acquisition had occurred on January 1, 2017, management estimates that the contribution to the consolidated revenue and net loss would have been US\$Nil and US\$9,625,000, respectively. In determining these amounts, management had assumed that the fair value adjustments that arose on the date of acquisition would have been the same if the acquisition had occurred on January 1, 2017.

# 25 Significant related party transactions

For the purpose of these consolidated financial statements, parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making the financial and operating decisions, or vice versa, or where the Group and the party are subject to common control or common significant influence. Related parties may be individuals or other entities. Other than disclosed below, there are no other significant related party transactions.

## Key director transaction

In connection with the business acquisition from SST by the Group during 2016 (see note 24), 5,078 ordinary shares of the Company and 20 ordinary shares of THX Ltd. were issued as consideration to the seller which is an entity wholly-owned by a director of the Company. As a result of this transaction, the director of the Company, through its wholly-owned entity, holds 20% equity interest in THX Ltd. and increased the director's equity interest in the Company from 28.7% to 29.3%.

## 26 Financial risk management

# Financial risk management objectives and policies

Risk management is integral to the whole business of the Group. The Group has a system of controls in place to create an acceptable balance between the cost of risks occurring and the cost of managing the risks. The management continually monitors the Group's risk management process to ensure that an appropriate balance between risk and control is achieved.

# Credit risk

Credit risk is the potential financial loss resulting from the failure of a customer to settle its financial and contractual obligations to the Company, as and when they fall due.

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Credit evaluations are performed on all customers requiring credit.

The Group establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance are a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

The Group's top five major customers accounted for approximately 42%, 49%, 50% and 53%, of total trade receivables as at December 31, 2014, 2015 and 2016 and June 30, 2017 respectively.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated statements of financial position.

## Foreign currency risk

The Group incurs foreign currency risk on sales and purchases that are denominated in a currency other than US\$, the Company's functional currency. The currencies giving rise to this risk is primarily the SGD and the Euro.

The Group's exposures to foreign currency are as follows:

	As of December 31, 2014		As of December 31, 2015		As of December 31, 2016		As of June 30, 2017	
	SGD US\$'000	Euro US\$'000	SGD US\$'000	Euro US\$'000	SGD US\$'000	Euro US\$'000	SGD US\$'000	Euro US\$'000
Trade and other								
receivables .	3,075	12,942	311	17,694	591	15,571	315	9,918
Cash and bank balances Trade and other	9,841	6,069	2,051	10,056	1,820	7,227	1,053	1,583
payables	(3,295)	(1,467)	(5,239)	(1,885)	(3,734)	(2,377)	(6,442)	(2,220)
	9,621	17,544	(2,877)	25,865	(1,323)	20,421	(5,074)	9,281

# Sensitivity analysis

A 10% strengthening of US\$ against the following currencies at the reporting date would increase/(decrease) profit or loss by the amounts shown below. This analysis assumes that all other variables, including interest rates, remain constant.

	Year ended December 31,	Year ended December 31,	Year ended December 31,	Six months ended June 30,	
	2014	2015	2016	2017	
	US\$'000	US\$'000	US\$'000	US\$'000	
SGD	(962)	288	132	507	
Euro	(1,754)	(2,587)	(2,042)	(928)	

A 10% weakening of US\$ against the above currencies would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

## Interest rate risk

The Group's exposure to market risk for changes in interest rates primarily relates to the Group's fixed deposits as disclosed in note 20. The Group does not use derivative financial instruments to hedge its debt obligations. As at the reporting date, the Group is not significantly exposed to interest rate risk.

### Fair values

The carrying amounts of the Group's financial assets and liabilities, such as trade and other receivable, cash at bank and in hand, fixed deposits, money market funds and trade and other payables approximate their fair values due to the short term to maturity.

#### Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

	Quoted prices in active markets for identical assets (Level 1) US\$'000	Significant other inputs (Level 2) US\$'000	Significant unobservable inputs (Level 3) US\$'000	Total US\$'000
December 31, 2015				
Financial assets Fair values of forward exchange contracts		113		113
Financial liabilities Fair values of forward exchange contracts		195		195
December 31, 2016				
Financial assets  Money market funds  Fair values of forward	_	44,116	_	44,116
exchange contracts		16		16
Financial liabilities Fair values of forward exchange contracts		8 8	2,120 2,120	8 2,120 2,128
Financial assets  Money market funds  Available-for-sale investments	_	88,345	_	88,345
equity securities (quoted) Available-for-sale investments equity securities	1,450	_	_	1,450
(unquoted)		88,345	20,250	20,250
Financial liabilities Fair values of forward exchange contracts Payable relating to holdback	1,430	134		134
shares (note 24(i))			2,812	2,812
		134	2,812	2,946

The money market funds and the forward contracts are measured on a recurring basis at fair value, based on indicative price information obtained from a third-party financial institution that is the counterparty to the transaction.

The fair value for the quoted available-for-sale investment is determined using quoted prices obtained for those investments as at reporting date. For unquoted available-for-sale investments, fair value is determined using valuation techniques. Such valuation techniques include recent arm's length market transactions.

The following table presents the change in level 3 instruments:

	Year ended December 31, 2014 US\$'000	Year ended December 31, 2015 US\$'000	Year ended December 31, 2016 US\$'000	Six months ended June 30, 2017 US\$'000
At the beginning of				
the year/period		_	_	(2,120)
Addition	_	_	(2,120)	20,250
Change in fair value				(692)
At the end of the year/period .			(2,120)	17,438

The Group does not have any other financial instruments that are measured using fair values as at December 31, 2014, 2015 and 2016 and June 30, 2017.

# Liquidity risk

The Group monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and to mitigate the effects of fluctuation in cash flows.

The expected contractual undiscounted cash outflows of trade and other payables are expected to occur within one year and equivalent to their carrying amounts. The effects of expected contractual undiscounted cash flows of other payables that are expected to occur beyond one year are not expected to be material.

## 27 Lease commitments

# Finance leases

The Group has commitments for future minimum lease payments under finance leases as follows:

	At December 31, 2014	At December 31, 2015	At December 31, 2016	At June 30, 2017
	US\$'000	US\$'000	US\$'000	US\$'000
Within one year After one year but within	33	50	115	81
two years	33	50	49	35
five years	63	80	31	20
payments	129	180	195	136
interest	(15)	(26)	(16)	(11)
<b>Total</b>	114	154	<u>179</u>	125

The Group's finance leases comprise obligations pertain to a motor vehicle and office equipment. These obligations are payable in monthly instalments through 2020.

### Operating leases

The Group has commitments for future minimum lease payments under non-cancellable operating leases as follows:

	At December 31, 2014 US\$'000	At December 31, 2015 US\$'000	At December 31, 2016 US\$'000	At June 30, 2017 US\$'000
Within one year	2,292	2,909	3,635	3,653
five years	7,923	7,940	9,789	9,875
After five years	5,645	3,866	2,087	1,561
Total minimum lease payments	15,860	14,715	15,511	15,089

The Group leases office premises, retail stores and warehouse facilities under operating leases. The leases typically run from three to eight years, with an option to renew the lease after that date.

### 28 Convertible notes

On September 30, 2014, the Company received US\$5,000,000 from Middlefield Ventures, Inc. ("MVI") with the obligation to issue a certain number of Series B-3 convertible preference shares of the Company to MVI ("convertible notes") upon the earlier of (1) an initial public offering or (2) a change in control of the Company or (3) March 31, 2015 (collectively known as "the three conversion options"). Upon an initial public offering or a change in control of the Company, the number of shares to be issued to MVI was to be determined at a 15% discount to the then applicable transaction price. Management evaluated each of the conversion options and concluded that they should not be bifurcated for accounting recognition and measurement purposes. There was no beneficial conversion feature. On March 31, 2015, the Company issued 2,877 Series B-3 convertible preference shares to MVI at US\$1,737.43 per share. The initial carrying amount of the convertible notes was stated at its fair value as of the date of issuance.

In connection with the above arrangement, during 2014, the Company acquired 2,877 ordinary shares of the Company ("Redemption Shares") at US\$1,737.43 per share from its chief executive officer ("CEO") for a cash consideration of US\$4,999,000. The number of Redemption Shares received by the Company from its CEO was based on the actual number of Series B-3 convertible preference shares issued to MVI. On a net basis, the Company did not receive or pay any proceeds apart from related transaction costs, and the Redemption Shares were exchanged for Series B-3 convertible preference shares. The transaction costs related to the buy-back of the Redemption Shares were incurred by the Company's CEO. A holder of Series B-3 convertible preference shares enjoys the same rights and preference as any other holder of Series B shares (note 23(e)).

# 29 Subsequent events

# Capitalisation issue

Pursuant to the written resolutions of the equity shareholders of the Company passed on October 25, 2017 as detailed in the section headed "Appendix IV — Statutory and General Information — A. Further Information About Our Company — 4. Written Resolutions of Shareholders Passed on October 25, 2017" in the Prospectus, the directors of the Company were authorised to allot and issue, on the date of the initial listing of shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited (the "Listing Date"), (i) a total of 7,080,222,566 shares credited as fully paid at par value to the holders of the ordinary shares and preference shares whose names appear on the register of members of the Company at the close of business day preceding the Listing Date, in proportion to their then respective shareholdings; and (ii) a total of 708,104,004 shares to be allotted and issued credited as fully paid at par value to the RSU trustee(s) to provide for existing and future RSU grants pursuant to the terms of the 2016 Equity Incentive Plan, by way of capitalisation of the sum of not more than US\$77,883,266 standing to the credit of the share premium account of the Company. The shares to be allotted and issued rank pari passu in all respects with the shares in issue.

# Issuance of holdback shares arising from the acquisition of business from SST

Holdback shares of 10,251,660 shares are to be issued on the Listing Date pursuant to the asset purchase agreement entered into between the Group and SST dated October 5, 2016 and as amended and supplemented by a supplemental agreement dated October 5, 2017, taking into account the capitalisation issue.

# C SUBSEQUENT FINANCIAL STATEMENTS

No audited financial statements have been prepared by the Company and its subsidiaries in respect of any period subsequent to June 30, 2017.

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

The information set forth in this appendix does not form part of the Accountants' Report from the Company's reporting accountants, KPMG, Certified Public Accountants, Hong Kong, as set forth in Appendix I to this prospectus, and is included herein for illustrative purposes only.

The unaudited pro forma financial information should be read in conjunction with the section headed "Financial Information" in this prospectus and the Accountants' Report set forth in Appendix I to this prospectus.

# A. UNAUDITED PRO FORMA STATEMENT OF ADJUSTED NET TANGIBLE ASSETS

The following unaudited pro forma statement of adjusted net tangible assets of the Group prepared in accordance with Rule 4.29 of the Listing Rules is to illustrate the effect of the Global Offering on the net tangible assets of the Group attributable to equity shareholders of the Company as at June 30, 2017 as if the Global Offering had taken place on that date. The unaudited pro forma statement of adjusted net tangible assets of the Group has been prepared for illustrative purposes only and, because of its hypothetical nature, it may not provide a true picture of the net tangible assets attributable to equity shareholders of the Company had the Global Offering been completed as at June 30, 2017 or at any future date.

	Consolidated net tangible assets attributable to equity shareholders of the Company as at June 30, 2017	Estimated net proceeds from the Global Offering	Unaudited pro forma adjusted consolidated net tangible assets attributable to equity shareholders of the Company	Unaudited pro forma adjusted consolidated net tangible assets attributable to equity shareholders of the Company per Share	
	US\$'000 (note 1)	US\$'000 (note 2)	US\$'000	US\$ (note 3)	HK\$ (note 4)
Based on the Offer Price of:	(Hote 1)	(Hote 2)		(note 5)	(11000-4)
— HK\$2.93 per Share	164,843	382,363	547,206	0.06	0.4816
— HK\$4.00 per Share	164,843	524,247	689,090	0.08	0.6064

#### Notes:

- (1) The consolidated net tangible assets attributable to equity shareholders of the Company as at June 30, 2017 is based on the consolidated total net assets attributable to equity shareholders of the Company of US\$195,009,000 as at June 30, 2017 after deduction of intangible assets and goodwill of US\$30,166,000.
- (2) The estimated net proceeds from the Global Offering are based on the Offer Price of HK\$2.93 per Share (being the minimum Offer Price) or HK\$4.00 per Share (being the maximum Offer Price), after deduction of the estimated underwriting commissions and incentive fees and other listing expenses (excluding listing expenses of approximately US\$4,377,000 that we incurred during the Track Record Period) payable by the Group and 1,063,600,000 Shares expected to be issued under the Global Offering, assuming the Over-Allotment Option is not exercised, and excluding the Deferred Settlement Shares and any Shares which may be issued or repurchased by the Company pursuant to the general mandates and the 2016 Equity Incentive Plan.
- (3) The unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company per Share is arrived at after the adjustments referred in the preceding paragraphs and on the basis that 8,863,020,913 Shares are expected to be in issue and after the conversion of the Preferred Shares and the completion of the Capitalization Issue, assuming that the Over-Allotment Option is not exercised, and excluding the Deferred Settlement Shares and any Shares which may be issued or repurchased by the Company pursuant to the general mandates and the 2016 Equity Incentive Plan.
- (4) For the purpose of the unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company, the balances stated in United States dollar are converted into Hong Kong dollars at a rate of US\$1 to HK\$7.7997. No representation is made that United States dollar denominated amounts have been, could have been, or could be converted to Hong Kong dollars, or vice versa, at the rate applied or at any other rates or at all.
- (5) No adjustment has been made to the unaudited pro forma adjusted net tangible assets attributable to equity shareholders of the Company to reflect any trading results or other transactions of the Group entered into subsequent to June 30, 2017.

### B. REPORT ON THE UNAUDITED PRO FORMA FINANCIAL INFORMATION

The following is the text of a report received from the reporting accountants, KPMG, Certified Public Accountants, Hong Kong, in respect of the Group's pro forma financial information for the purpose in this prospectus.



# INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON THE COMPILATION OF PRO FORMA FINANCIAL INFORMATION

#### TO THE DIRECTORS OF RAZER INC.

We have completed our assurance engagement to report on the compilation of pro forma financial information of Razer Inc. (the "Company") and its subsidiaries (collectively the "Group") by the directors of the Company (the "Directors") for illustrative purposes only. The unaudited pro forma financial information consists of the unaudited pro forma statement of adjusted net tangible assets as at June 30, 2017 and related notes as set out in Part A of Appendix II to the prospectus dated November 1, 2017 (the "Prospectus") issued by the Company. The applicable criteria on the basis of which the Directors have compiled the pro forma financial information are described in Part A of Appendix II to the Prospectus.

The pro forma financial information has been compiled by the Directors to illustrate the impact of the proposed offering of the ordinary shares of the Company (the "Global Offering") on the Group's financial position as at June 30, 2017 as if the Global Offering had taken place at June 30, 2017. As part of this process, information about the Group's financial position as at June 30, 2017 has been extracted by the Directors from the Group's historical financial information included in the Accountants' Report as set out in Appendix I to the Prospectus.

# Directors' Responsibilities for the Pro Forma Financial Information

The Directors are responsible for compiling the pro forma financial information in accordance with paragraph 4.29 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and with reference to Accounting Guideline 7 "Preparation of Pro Forma Financial Information for Inclusion in Investment Circulars" ("AG 7") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

# Our Independence and Quality Control

We have complied with the independence and other ethical requirements of the Code of Ethics for Professional Accountants issued by the HKICPA, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour.

The firm applies Hong Kong Standard on Quality Control 1 "Quality Control for Firms That Perform Audits and Reviews of Financial Statements, and Other Assurance and Related Services Engagements" issued by the HKICPA and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

# Reporting Accountants' Responsibilities

Our responsibility is to express an opinion, as required by paragraph 4.29(7) of the Listing Rules, on the pro forma financial information and to report our opinion to you. We do not accept any responsibility for any reports previously given by us on any financial information used in the compilation of the pro forma financial information beyond that owed to those to whom those reports were addressed by us at the dates of their issue.

We conducted our engagement in accordance with Hong Kong Standard on Assurance Engagements ("HKSAE") 3420 "Assurance Engagements to Report on the Compilation of Pro Forma Financial Information Included in a Prospectus" issued by the HKICPA. This standard requires that the reporting accountants plan and perform procedures to obtain reasonable assurance about whether the Directors have compiled the pro forma financial information in accordance with paragraph 4.29 of the Listing Rules, and with reference to AG 7 issued by the HKICPA.

For purpose of this engagement, we are not responsible for updating or reissuing any reports or opinions on any historical financial information used in compiling the pro forma financial information, nor have we, in the course of this engagement, performed an audit or review of the financial information used in compiling the pro forma financial information.

The purpose of pro forma financial information included in an investment circular is solely to illustrate the impact of a significant event or transaction on unadjusted financial information of the Group as if the event had occurred or the transaction had been undertaken at an earlier date selected for purposes of the illustration. Accordingly, we do not provide any-assurance that the actual outcome of events or transactions as at June 30, 2017 would have been as presented.

A reasonable assurance engagement to report on whether the pro forma financial information has been properly compiled on the basis of the applicable criteria involves performing procedures to assess whether the applicable criteria used by the Directors in the compilation of the pro forma financial information provide a reasonable basis for presenting the significant effects directly attributable to the event or transaction, and to obtain sufficient appropriate evidence about whether:

- the related pro forma adjustments give appropriate effect to those criteria; and
- the pro forma financial information reflects the proper application of those adjustments to the unadjusted financial information.

The procedures selected depend on the reporting accountants' judgement, having regard to the reporting accountants' understanding of the nature of the Group, the event or transaction in respect of which the pro forma financial information has been compiled, and other relevant engagement circumstances.

The engagement also involves evaluating the overall presentation of the pro forma financial information.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our procedures on the pro forma financial information have not been carried out in accordance with attestation standards or other standards and practices generally accepted in the United States of America, auditing standards of the Public Company Accounting Oversight Board (United States) or any overseas standards and accordingly should not be relied upon as if they had been carried out in accordance with those standards and practices.

We make no comments regarding the reasonableness of the amount of net proceeds from the issuance of the Company's shares, the application of those net proceeds, or whether such use will actually take place as described in the section headed "Future Plans and Use of Proceeds" in the Prospectus.

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

# **Opinion**

In our opinion:

- (a) the pro forma financial information has been properly compiled on the basis stated;
- (b) such basis is consistent with the accounting policies of the Group; and
- (c) the adjustments are appropriate for the purposes of the pro forma financial information as disclosed pursuant to paragraph 4.29(1) of the Listing Rules.

# **KPMG**

Certified Public Accountants Hong Kong November 1, 2017

## SUMMARY OF THE CONSTITUTION OF THE COMPANY

### 1. MEMORANDUM OF ASSOCIATION

The Memorandum of Association of the Company was adopted on October 25, 2017 and will become effective on the Listing Date, and states, inter alia, that the liability of the members of the Company is limited, that the objects for which the Company is established are unrestricted and the Company shall have full power and authority to carry out any object not prohibited by the Cayman Islands Companies Law or any other law of the Cayman Islands.

The Memorandum of Association is available for inspection at the address specified in the section headed "Appendix V — Documents Delivered to the Registrar of Companies and Available for Inspection" in this prospectus.

### 2. ARTICLES OF ASSOCIATION

The Articles of Association of the Company were adopted on October 25, 2017 and will become effective on the Listing Date, and include provisions to the following effect:

## 2.1 Classes of Shares

The share capital of the Company consists of shares. The capital of the Company at the date of adoption of the Articles is US\$100,000,000 divided into 10,000,000,000 Shares of US\$0.01 each.

#### 2.2 Directors

# (a) Power to allot and issue Shares

Subject to the provisions of the Companies Law and the Memorandum and Articles of Association, the unissued shares in the Company (whether forming part of its original or any increased capital) shall be at the disposal of the Directors, who may offer, allot, grant options over or otherwise dispose of them to such persons, at such times and for such consideration, and upon such terms, as the Directors shall determine.

Subject to the provisions of the Articles of Association and to any direction that may be given by the Company in general meeting and without prejudice to any special rights conferred on the holders of any existing shares or attaching to any class of shares, any share may be issued with or have attached thereto such preferred, deferred, qualified or other special rights or restrictions, whether in regard to dividend, voting, return of capital or otherwise, and to such persons at such times and for such consideration as the Directors may determine. Subject to the Companies Law and to any special rights conferred on any shareholders or attaching to any class of shares, any share may, with the sanction of a special resolution, be issued on terms that it is, or at the option of the Company or the holder thereof, liable to be redeemed.

# (b) Power to dispose of the assets of the Company or any subsidiary

The management of the business of the Company shall be vested in the Directors who, in addition to the powers and authorities by the Articles of Association expressly conferred upon them, may exercise all such powers and do all such acts and things as may be exercised or done or approved by the Company and are not by the Articles of Association or the Companies Law expressly directed or required to be exercised or done by the Company in general meeting, but subject nevertheless to the provisions of the Companies Law and of the Articles of Association and to any regulation from time to time made by the Company in general meeting not being inconsistent with such provisions or the Articles of Association, provided that no regulation so made shall invalidate any prior act of the Directors which would have been valid if such regulation had not been made.

# (c) Compensation or payment for loss of office

Payment to any Director or past Director of any sum by way of compensation for loss of office or as consideration for or in connection with his retirement from office (not being a payment to which the Director is contractually entitled) must first be approved by the Company in general meeting.

# (d) Loans to Directors

There are provisions in the Articles of Association prohibiting the making of loans to Directors or their respective close associates which are equivalent to the restrictions imposed by the Companies Ordinance.

# (e) Financial assistance to purchase Shares

Subject to all applicable laws, the Company may give financial assistance to Directors and employees of the Company, its subsidiaries or any holding company or any subsidiary of such holding company in order that they may buy shares in the Company or any such subsidiary or holding company. Further, subject to all applicable laws, the Company may give financial assistance to a trustee for the acquisition of shares in the Company or shares in any such subsidiary or holding company to be held for the benefit of employees of the Company, its subsidiaries, any holding company of the Company or any subsidiary of any such holding company (including salaried Directors).

# (f) Disclosure of interest in contracts with the Company or any of its subsidiaries

No Director or proposed Director shall be disqualified by his office from contracting with the Company either as vendor, purchaser or otherwise, nor shall any such contract or any contract or arrangement entered into by or on behalf of the Company with any person, company or partnership of or in which any Director shall be a member or otherwise interested be capable on that account of being avoided, nor shall any Director so contracting or being any member or so interested be liable to account to the Company for any profit so realised by any such contract or arrangement by reason only of such Director holding that office or the fiduciary relationship thereby established, provided that such Director shall, if his interest in such contract or arrangement is material, declare the nature of his interest at the earliest meeting of the Board of Directors at which it is practicable for him to do so, either specifically or by way of a general notice stating that, by reason of the facts specified in the notice, he is to be regarded as interested in any contracts of a specified description which may be entered by the Company.

A Director shall not be entitled to vote on (nor shall be counted in the quorum in relation to) any resolution of the Directors in respect of any contract or arrangement or any other proposal in which the Director or any of his close associates (or, if required by the Listing Rules, his other associates) has any material interest, and if he shall do so his vote shall not be counted (nor is he to be counted in the quorum for the resolution), but this prohibition shall not apply to any of the following matters, namely:

- (i) the giving to such Director or any of his close associates of any security or indemnity in respect of money lent or obligations incurred or undertaken by him or any of them at the request of or for the benefit of the Company or any of its subsidiaries;
- (ii) the giving of any security or indemnity to a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which the Director or any of his close associates has himself/themselves assumed responsibility in whole or in part and whether alone or jointly under a guarantee or indemnity or by the giving of security;
- (iii) any proposal concerning an offer of shares, debentures or other securities of or by the Company or any other company which the Company may promote or be interested in for subscription or purchase where the Director or any of his close associates is/are or is/are to be interested as a participant in the underwriting or sub-underwriting of the offer;
- (iv) any proposal or arrangement concerning the benefit of employees of the Company or any of its subsidiaries including:
  - (A) the adoption, modification or operation of any employees' share scheme or any share incentive scheme or share option scheme under which the Director or any of his close associates may benefit; or

- (B) the adoption, modification or operation of a pension or provident fund or retirement, death or disability benefits scheme which relates both to Directors, their close associates and employees of the Company or any of its subsidiaries and which does not provide in respect of any Director or any of his close associates, any privilege or advantage not generally accorded to the class of persons to which such scheme or fund relates; and
- (v) any contract or arrangement in which the Director or any of his close associates is/are interested in the same manner as other holders of shares or debentures or other securities of the Company by virtue only of his/their interest in shares or debentures or other securities of the Company.

# (g) Remuneration

The Directors shall be entitled to receive by way of remuneration for their services such sum as shall from time to time be determined by the Directors, or the Company in general meeting, as the case may be, such sum (unless otherwise directed by the resolution by which it is determined) is to be divided amongst the Directors in such proportions and in such manner as they may agree, or failing agreement, equally, except that in such event any Director holding office for less than the whole of the relevant period in respect of which the remuneration is paid shall only rank in such division in proportion to the time during such period for which he has held office. Such remuneration shall be in addition to any other remuneration to which a Director who holds any salaried employment or office in the Company may be entitled by reason of such employment or office.

The Directors shall also be entitled to be paid all expenses, including travel expenses, reasonably incurred by them in or in connection with the performance of their duties as Directors including their expenses of travelling to and from board meetings, committee meetings or general meetings or otherwise incurred whilst engaged on the business of the Company or in the discharge of their duties as Directors.

The Directors may grant special remuneration to any Director who shall perform any special or extra services at the request of the Company. Such special remuneration may be made payable to such Director in addition to or in substitution for his ordinary remuneration as a Director, and may be made payable by way of salary, commission, participation in profits or otherwise as may be agreed.

The remuneration of an executive Director or a Director appointed to any other office in the management of the Company shall from time to time be fixed by the Directors and may be by way of salary, commission, participation in profits or otherwise or by all or any of those modes and with such other benefits (including share options and/or pensions and/or gratuities and/or other benefits on retirement) and allowances as the Directors may from time to time decide. Such remuneration shall be in addition to such remuneration as the recipient may be entitled to receive as a Director.

# (h) Retirement, appointment and removal

The Directors shall have power at any time and from time to time to appoint any person to be a Director, either to fill a casual vacancy or as an addition to the existing Directors. Any Director so appointed shall hold office only until the next annual general meeting of the Company and shall then be eligible for re-election at that meeting.

The Company may by ordinary resolution remove any Director (including a Managing Director or other executive Director) before the expiration of his period of office notwithstanding anything in the Articles of Association or in any agreement between the Company and such Director (but without prejudice to any claim for compensation or damages payable to him in respect of the termination of his appointment as Director or of any other appointment of office as a result of the termination of this appointment as Director). The Company may by ordinary resolution appoint another person in his place. Any Director so appointed shall hold office during such time only as the Director in whose place he is appointed would have held the same if he had not been removed.

The Company may also by ordinary resolution elect any person to be a Director, either to fill a casual vacancy or as an addition to the existing Directors. Any Director so appointed shall hold office only until the next following general meeting of the Company and shall then be eligible for re-election but shall not be taken into account in determining the Directors who are to retire by rotation at such meeting. No person shall, unless recommended by the Directors, be eligible for election to the office of Director at any general meeting unless, during the period, which shall be at least seven days, commencing no earlier than the day after the despatch of the notice of the meeting appointed for such election and ending no later than seven days prior to the date of such meeting, there has been given to the Secretary of the Company notice in writing by a member of the Company (not being the person to be proposed) entitled to attend and vote at the meeting for which such notice is given of his intention to propose such person for election and also notice in writing signed by the person to be proposed of his willingness to be elected.

There is no shareholding qualification for Directors nor is there any specified age limit for Directors.

The office of a Director shall be vacated:

- (i) if he resigns from his office by notice in writing to the Company at its registered office or its principal office in Hong Kong;
- (ii) if an order is made by any competent court or official on the grounds that he is or may be suffering from mental disorder or is otherwise incapable of managing his affairs and the Directors resolve that his office be vacated;
- (iii) if, without leave, he is absent from meetings of the Directors (unless an alternate Director appointed by him attends) for 12 consecutive months, and the Directors resolve that his office be vacated;
- (iv) if he becomes bankrupt or has a receiving order made against him or suspends payment to or compounds with his creditors generally;
- (v) if he ceases to be or is prohibited from being a Director by law or by virtue of any provision in the Articles of Association;
- (vi) if he is removed from office by notice in writing served upon him signed by not less than three-fourths in number (or, if that is not a round number, the nearest lower round number) of the Directors (including himself) for the time being then in office; or
- (vii) if he shall be removed from office by an ordinary resolution of the members of the Company under the Articles of Association.

At every annual general meeting of the Company, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to, but not less than, one-third, shall retire from office by rotation, provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. A retiring Director shall retain office until the close of the meeting at which he retires and shall be eligible for re-election thereat. The Company, at any annual general meeting at which any Directors retire, may fill the vacated office by electing a like number of persons to be Directors.

# (i) Borrowing powers

The Directors may from time to time at their discretion exercise all the powers of the Company to raise or borrow or to secure the payment of any sum or sums of money for the purposes of the Company and to mortgage or charge the Company's undertaking, property and assets (present and future) and uncalled capital or any part thereof.

# (j) Proceedings of the Board

The Directors may meet together for the despatch of business, adjourn and otherwise regulate their meetings and proceedings as they think fit in any part of the world. Questions arising at any meeting shall be determined by a majority of votes. In the case of an equality of votes, the chairman of the meeting shall have a second or casting vote.

### 2.3 Alteration to constitutional documents

No alteration or amendment to the Memorandum or Articles of Association may be made except by special resolution.

# 2.4 Variation of rights of existing shares or classes of shares

If at any time the share capital of the Company is divided into different classes of shares, all or any of the rights attached to any class of shares for the time being issued (unless otherwise provided for in the terms of issue of the shares of that class) may, subject to the provisions of the Companies Law, be varied or abrogated either with the consent in writing of the holders of not less than three-fourths in nominal value of the issued shares of that class or with the sanction of a special resolution passed at a separate meeting of the holders of the shares of that class. To every such separate meeting all the provisions of the Articles of Association relating to general meetings shall mutatis mutandis apply, but so that the quorum for the purposes of any such separate meeting and of any adjournment thereof shall be a person or persons together holding (or representing by proxy or duly authorised representative) at the date of the relevant meeting not less than one-third in nominal value of the issued shares of that class.

The special rights conferred upon the holders of shares of any class shall not, unless otherwise expressly provided in the rights attaching to or the terms of issue of such shares, be deemed to be varied by the creation or issue of further shares ranking *pari passu* therewith.

# 2.5 Alteration of capital

The Company may, from time to time, whether or not all the shares for the time being authorised shall have been issued and whether or not all the shares for the time being issued shall have been fully paid up, by ordinary resolution, increase its share capital by the creation of new shares, such new capital to be of such amount and to be divided into shares of such respective amounts as the resolution shall prescribe.

The Company may from time to time by ordinary resolution:

- (a) consolidate and divide all or any of its share capital into shares of a larger amount than its existing shares. On any consolidation of fully paid shares and division into shares of larger amount, the Directors may settle any difficulty which may arise as they think expedient and in particular (but without prejudice to the generality of the foregoing) may as between the holders of shares to be consolidated determine which particular shares are to be consolidated into each consolidated share, and if it shall happen that any person shall become entitled to fractions of a consolidated share or shares, such fractions may be sold by some person appointed by the Directors for that purpose and the person so appointed may transfer the shares so sold to the purchaser thereof and the validity of such transfer shall not be questioned, and so that the net proceeds of such sale (after deduction of the expenses of such sale) may either be distributed among the persons who would otherwise be entitled to a fraction or fractions of a consolidated share or shares rateably in accordance with their rights and interests or may be paid to the Company for the Company's benefit;
- (b) cancel any shares which at the date of the passing of the resolution have not been taken or agreed to be taken by any person, and diminish the amount of its share capital by the amount of the shares so cancelled subject to the provisions of the Companies Law; and

(c) sub-divide its shares or any of them into shares of smaller amount than is fixed by the Memorandum of Association, subject nevertheless to the provisions of the Companies Law, and so that the resolution whereby any share is sub-divided may determine that, as between the holders of the shares resulting from such sub-division, one or more of the shares may have any such preferred or other special rights over, or may have such deferred rights or be subject to any such restrictions as compared with the others as the Company has power to attach to unissued or new shares.

The Company may by special resolution reduce its share capital or any capital redemption reserve in any manner authorised and subject to any conditions prescribed by the Companies Law.

# 2.6 Special resolution — majority required

A "special resolution" is defined in the Articles of Association to have the meaning ascribed thereto in the Companies Law, for which purpose, the requisite majority shall be not less than three-fourths of the votes of such members of the Company as, being entitled to do so, vote in person or, in the case of corporations, by their duly authorised representatives or, where proxies are allowed, by proxy at a general meeting of which notice specifying the intention to propose the resolution as a special resolution has been duly given and includes a special resolution approved in writing by all of the members of the Company entitled to vote at a general meeting of the Company in one or more instruments each signed by one or more of such members, and the effective date of the special resolution so adopted shall be the date on which the instrument or the last of such instruments (if more than one) is executed.

In contrast, an "ordinary resolution" is defined in the Articles of Association to mean a resolution passed by a simple majority of the votes of such members of the Company as, being entitled to do so, vote in person or, in the case of corporations, by their duly authorised representatives or, where proxies are allowed, by proxy at a general meeting held in accordance with the Articles of Association and includes an ordinary resolution approved in writing by all the members of the Company aforesaid.

## 2.7 Voting rights

Subject to any special rights, privileges or restrictions as to voting for the time being attached to any class or classes of shares, at any general meeting on a poll every member present in person (or, in the case of a member being a corporation, by its duly authorised representative) or by proxy shall have one vote for each share registered in his name in the register of members of the Company.

Where any member is, under the Listing Rules, required to abstain from voting on any particular resolution or restricted to voting only for or only against any particular resolution, any votes cast by or on behalf of such member in contravention of such requirement or restriction shall not be counted.

In the case of joint registered holders of any share, any one of such persons may vote at any meeting, either personally or by proxy, in respect of such share as if he were solely entitled thereto; but if more than one of such joint holders be present at any meeting personally or by proxy, that one of the said persons so present being the most or, as the case may be, the more senior shall alone be entitled to vote in respect of the relevant joint holding and, for this purpose, seniority shall be determined by reference to the order in which the names of the joint holders stand on the register of members of the Company in respect of the relevant joint holding.

A member of the Company in respect of whom an order has been made by any competent court or official on the grounds that he is or may be suffering from mental disorder or is otherwise incapable of managing his affairs may vote by any person authorised in such circumstances to do so and such person may vote by proxy.

Save as expressly provided in the Articles of Association or as otherwise determined by the Directors, no person other than a member of the Company duly registered and who shall have paid all sums for the time being due from him to the Company in respect of his shares shall be entitled to be present or to vote (save as proxy for another member of the Company), or to be reckoned in a quorum, either personally or by proxy at any general meeting.

At any general meeting a resolution put to the vote of the meeting shall be decided by way of a poll save that the chairman of the meeting may allow a resolution which relates purely to a procedural or administrative matter, as prescribed under the Listing Rules, to be voted on by a show of hands.

If a recognised clearing house (or its nominee(s)) is a member of the Company it may authorise such person or persons as it thinks fit to act as its proxy(ies) or representative(s) at any general meeting of the Company or at any general meeting of any class of members of the Company provided that, if more than one person is so authorised, the authorisation shall specify the number and class of shares in respect of which each such person is so authorised. A person authorised pursuant to this provision shall be entitled to exercise the same rights and powers on behalf of the recognised clearing house (or its nominee(s)) which he represents as that recognised clearing house (or its nominee(s)) could exercise as if it were an individual member of the Company holding the number and class of shares specified in such authorisation, including, where a show of hands is allowed, the right to vote individually on a show of hands.

## 2.8 Annual general meetings

The Company shall hold a general meeting as its annual general meeting each year, within a period of not more than 15 months after the holding of the last preceding annual general meeting or not more than 18 months after the date of adoption of the Articles of Association (or such longer period as the Stock Exchange may authorise). The annual general meeting shall be specified as such in the notices calling it.

# 2.9 Accounts and audit

The Directors shall cause to be kept such books of account as are necessary to give a true and fair view of the state of the Company's affairs and to show and explain its transactions and otherwise in accordance with the Companies Law.

The Directors shall from time to time determine whether, and to what extent, and at what times and places and under what conditions or regulations, the accounts and books of the Company, or any of them, shall be open to the inspection by members of the Company (other than officers of the Company) and no such member shall have any right of inspecting any accounts or books or documents of the Company except as conferred by the Companies Law or any other relevant law or regulation or as authorised by the Directors or by the Company in general meeting.

The Directors shall, commencing with the first annual general meeting, cause to be prepared and to be laid before the members of the Company at every annual general meeting a profit and loss account for the period, in the case of the first account, since the incorporation of the Company and, in any other case, since the preceding account, together with a balance sheet as at the date to which the profit and loss account is made up and a Director's report with respect to the profit or loss of the Company for the period covered by the profit and loss account and the state of the Company's affairs as at the end of such period, an auditor's report on such accounts and such other reports and accounts as may be required by law. Copies of those documents to be laid before the members of the Company at an annual general meeting shall, not less than 21 days before the date of the meeting, be sent in the manner in which notices may be served by the Company as provided in the Articles of Association to every member of the Company and every holder of debentures of the Company, provided that the Company shall not be required to send copies of those documents to any person of whose address the Company is not aware or to more than one of the joint holders of any shares or debentures.

The Company shall at every annual general meeting appoint an auditor or auditors of the Company who shall hold office until the next annual general meeting. The remuneration of the auditors shall be fixed by the Company at the annual general meeting at which they are appointed provided that, in respect of any particular year, the Company in general meeting may delegate the fixing of such remuneration to the Directors.

## 2.10 Notice of meetings and business to be conducted thereat

An annual general meeting shall be called by not less than 21 days' notice in writing and any extraordinary general meeting shall be called by not less than 14 days' notice in writing. The notice shall be exclusive of the day on which it is served or deemed to be served and of the day for which it is given, and shall specify the time, place and agenda of the meeting, particulars of the resolutions and the general nature of the business to be considered at the meeting. The notice convening an annual general meeting shall specify the meeting as such, and the notice convening a meeting to pass a special resolution shall specify the intention to propose the resolution as a special resolution. Notice of every general meeting shall be given to the auditors and all members of the Company (other than those who, under the provisions of the Articles of Association or the terms of issue of the shares they hold, are not entitled to receive such notice from the Company).

Notwithstanding that a meeting of the Company is called by shorter notice than that mentioned above, it shall be deemed to have been duly called if it is so agreed:

- (a) in the case of a meeting called as an annual general meeting, by all members of the Company entitled to attend and vote thereat or their proxies; and
- (b) in the case of any other meeting, by a majority in number of the members having a right to attend and vote at the meeting, being a majority together holding not less than 95% in nominal value of the shares giving that right.

# 2.11 Transfer of shares

Transfers of shares may be effected by an instrument of transfer in the usual common form or in such other form as the Directors may approve which is consistent with the standard form of transfer as prescribed by the Stock Exchange.

The instrument of transfer shall be executed by or on behalf of the transferor and, unless the Directors otherwise determine, the transferee, and the transferor shall be deemed to remain the holder of the share until the name of the transferee is entered in the register of members of the Company in respect thereof. All instruments of transfer shall be retained by the Company.

The Directors may refuse to register any transfer of any share which is not fully paid up or on which the Company has a lien. The Directors may also decline to register any transfer of any shares unless:

- (a) the instrument of transfer is lodged with the Company accompanied by the certificate for the shares to which it relates (which shall upon the registration of the transfer be cancelled) and such other evidence as the Directors may reasonably require to show the right of the transferor to make the transfer:
- (b) the instrument of transfer is in respect of only one class of shares;
- (c) the instrument of transfer is properly stamped (in circumstances where stamping is required);
- (d) in the case of a transfer to joint holders, the number of joint holders to whom the share is to be transferred does not exceed four;
- (e) the shares concerned are free of any lien in favour of the Company; and
- (f) a fee of such amount not exceeding the maximum amount as the Stock Exchange may from time to time determine to be payable (or such lesser sum as the Directors may from time to time require) is paid to the Company in respect thereof.

If the Directors refuse to register a transfer of any share they shall, within two months after the date on which the transfer was lodged with the Company, send to each of the transferor and the transferee notice of such refusal.

The registration of transfers may, on 10 Business Days' notice (or on 6 Business Days' notice in the case of a rights issue) being given by advertisement published on the Stock Exchange's website, or, subject to the Listing Rules, by electronic communication in the manner in which notices may be served by the Company by electronic means as provided in the Articles of Association or by advertisement published in the newspapers, be suspended and the register of members of the Company closed at such times for such periods as the Directors may from time to time determine, provided that the registration of transfers shall not be suspended or the register closed for more than 30 days in any year (or such longer period as the members of the Company may by ordinary resolution determine provided that such period shall not be extended beyond 60 days in any year).

# 2.12 Power of the Company to purchase its own shares

The Company is empowered by the Companies Law and the Articles of Association to purchase its own shares subject to certain restrictions and the Directors may only exercise this power on behalf of the Company subject to the authority of its members in general meeting as to the manner in which they do so and to any applicable requirements imposed from time to time by the Stock Exchange and the Securities and Futures Commission of Hong Kong. Shares which have been repurchased will be treated as cancelled upon the repurchase.

# 2.13 Power of any subsidiary of the Company to own shares

There are no provisions in the Articles of Association relating to the ownership of shares by a subsidiary.

# 2.14 Dividends and other methods of distribution

Subject to the Companies Law and the Articles of Association, the Company in general meeting may declare dividends in any currency but no dividends shall exceed the amount recommended by the Directors. No dividend may be declared or paid other than out of profits and reserves of the Company lawfully available for distribution, including share premium.

Unless and to the extent that the rights attached to any shares or the terms of issue thereof otherwise provide, all dividends shall (as regards any shares not fully paid throughout the period in respect of which the dividend is paid) be apportioned and paid pro rata according to the amounts paid up on the shares during any portion or portions of the period in respect of which the dividend is paid. For these purposes no amount paid up on a share in advance of calls shall be treated as paid up on the share.

The Directors may from time to time pay to the members of the Company such interim dividends as appear to the Directors to be justified by the profits of the Company. The Directors may also pay half-yearly or at other intervals to be selected by them any dividend which may be at a fixed rate if they are of the opinion that the profits available for distribution justify the payment.

The Directors may retain any dividends or other monies payable on or in respect of a share upon which the Company has a lien, and may apply the same in or towards satisfaction of the debts, liabilities or engagements in respect of which the lien exists. The Directors may also deduct from any dividend or other monies payable to any member of the Company all sums of money (if any) presently payable by him to the Company on account of calls, instalments or otherwise.

No dividend shall carry interest against the Company.

Whenever the Directors or the Company in general meeting have resolved that a dividend be paid or declared on the share capital of the Company, the Directors may further resolve: (a) that such dividend be satisfied wholly or in part in the form of an allotment of shares credited as fully paid up on the basis that the shares so allotted are to be of the same class as the class already held by the allottee, provided that the members of the Company entitled thereto will be entitled to elect to receive such dividend (or part thereof) in cash in lieu of such allotment; or (b) that the members of the Company entitled to such dividend will be entitled to elect to receive an allotment of shares credited as fully paid up in lieu of the whole or such part of the dividend as the Directors may think fit on the basis that the shares so allotted are to be of the same class as the class already held by the allottee. The Company may upon the recommendation of the Directors by ordinary resolution resolve in respect of any one particular dividend of the Company that notwithstanding the foregoing a dividend may be satisfied wholly in the form of an allotment of shares credited as fully paid without offering any right to members of the Company to elect to receive such dividend in cash in lieu of such allotment.

Any dividend, interest or other sum payable in cash to a holder of shares may be paid by cheque or warrant sent by post addressed to the registered address of the member of the Company entitled, or in the case of joint holders, to the registered address of the person whose name stands first in the register of members of the Company in respect of the joint holding or to such person and to such address as the holder or joint holders may in writing direct. Every cheque or warrant so sent shall be made payable to the order of the holder or, in the case of joint holders, to the order of the holder whose name stands first on the register of members of the Company in respect of such shares, and shall be sent at his or their risk and the payment of any such cheque or warrant by the bank on which it is drawn shall operate as a good discharge to the Company in respect of the dividend and/or bonus represented thereby, notwithstanding that it may subsequently appear that the same has been stolen or that any endorsement thereon has been forged. The Company may cease sending such cheques for dividend entitlements or dividend warrants by post if such cheques or warrants have been left uncashed on two consecutive occasions. However, the Company may exercise its power to cease sending cheques for dividend entitlements or dividend warrants after the first occasion on which such a cheque or warrant is returned undelivered. Any one of two or more joint holders may give effectual receipts for any dividends or other monies payable or property distributable in respect of the shares held by such joint holders.

Any dividend unclaimed for six years from the date of declaration of such dividend may be forfeited by the Directors and shall revert to the Company.

The Directors may, with the sanction of the members of the Company in general meeting, direct that any dividend be satisfied wholly or in part by the distribution of specific assets of any kind, and in particular of paid up shares, debentures or warrants to subscribe securities of any other company, and where any difficulty arises in regard to such distribution the Directors may settle it as they think expedient, and in particular may disregard fractional entitlements, round the same up or down or provide that the same shall accrue to the benefit of the Company, and may fix the value for distribution of such specific assets and may determine that cash payments shall be made to any members of the Company upon the footing of the value so fixed in order to adjust the rights of all parties, and may vest any such specific assets in trustees as may seem expedient to the Directors.

## 2.15 Proxies

Any member of the Company entitled to attend and vote at a meeting of the Company shall be entitled to appoint another person who must be an individual as his proxy to attend and vote instead of him and a proxy so appointed shall have the same right as the member to speak at the meeting. A proxy need not be a member of the Company.

Instruments of proxy shall be in common form or in such other form as the Directors may from time to time approve provided that it shall enable a member to instruct his proxy to vote in favour of or against (or in default of instructions or in the event of conflicting instructions, to exercise his discretion in respect of) each resolution to be proposed at the meeting to which the form of proxy relates. The instrument of proxy shall be deemed to confer authority to vote on any amendment of a resolution put to the meeting for which it is given as the proxy thinks fit. The instrument of proxy shall, unless the contrary is stated therein, be valid as well for any adjournment of the meeting as for the meeting to which it relates provided that the meeting was originally held within 12 months from such date.

The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney authorised in writing or if the appointor is a corporation either under its seal or under the hand of an officer, attorney or other person authorised to sign the same.

The instrument appointing a proxy and (if required by the Directors) the power of attorney or other authority (if any) under which it is signed, or a notarially certified copy of such power or authority, shall be delivered to the registered office of the Company (or at such other place as may be specified in the notice convening the meeting or in any notice of any adjournment or, in either case, in any document sent therewith) not less than 48 hours before the time appointed for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote or, in the case of a poll taken subsequently to the date of a meeting or adjourned meeting, not less than 48 hours before the time appointed for the taking of the poll and in default the instrument of proxy shall not be treated as valid. No instrument appointing a proxy shall be valid after the expiration of 12 months from the date named in it as the date of its execution. Delivery of any instrument appointing a proxy shall not preclude a member of the Company from attending and voting in person at the meeting or poll concerned and, in such event, the instrument appointing a proxy shall be deemed to be revoked.

# 2.16 Calls on shares and forfeiture of shares

The Directors may from time to time make calls upon the members of the Company in respect of any monies unpaid on their shares (whether on account of the nominal amount of the shares or by way of premium or otherwise) and not by the conditions of allotment thereof made payable at fixed times, and each member of the Company shall (subject to the Company serving upon him at least 14 days' notice specifying the time and place of payment and to whom such payment shall be made) pay to the person at the time and place so specified the amount called on his shares. A call may be revoked or postponed as the Directors may determine. A person upon whom a call is made shall remain liable on such call notwithstanding the subsequent transfer of the shares in respect of which the call was made.

A call may be made payable either in one sum or by instalments and shall be deemed to have been made at the time when the resolution of the Directors authorising the call was passed. The joint holders of a share shall be jointly and severally liable to pay all calls and instalments due in respect of such share or other monies due in respect thereof.

If a sum called in respect of a share is not paid before or on the day appointed for payment thereof, the person from whom the sum is due shall pay interest on the sum from the day appointed for payment thereof to the time of actual payment at such rate, not exceeding 15% per annum, as the Directors may determine, but the Directors shall be at liberty to waive payment of such interest wholly or in part.

If any call or instalment of a call remains unpaid on any share after the day appointed for payment thereof, the Directors may at any time during such time as any part thereof remains unpaid serve a notice on the holder of such shares requiring payment of so much of the call or instalment as is unpaid together with any interest which may be accrued and which may still accrue up to the date of actual payment.

The notice shall name a further day (not being less than 14 days from the date of service of the notice) on or before which, and the place where, the payment required by the notice is to be made, and shall state that in the event of non-payment at or before the time and at the place appointed, the shares in respect of which such call was made or instalment is unpaid will be liable to be forfeited.

If the requirements of such notice are not complied with, any share in respect of which such notice has been given may at any time thereafter, before payment of all calls or instalments and interest due in respect thereof has been made, be forfeited by a resolution of the Directors to that effect. Such forfeiture shall include all dividends and bonuses declared in respect of the forfeited shares and not actually paid before the forfeiture. A forfeited share shall be deemed to be the property of the Company and may be re-allotted, sold or otherwise disposed of.

A person whose shares have been forfeited shall cease to be a member of the Company in respect of the forfeited shares but shall, notwithstanding the forfeiture, remain liable to pay to the Company all monies which at the date of forfeiture were payable by him to the Company in respect of the shares, together with (if the Directors shall in their discretion so require) interest thereon at such rate not exceeding 15% per annum as the Directors may prescribe from the date of forfeiture until payment, and the Directors may enforce payment thereof without being under any obligation to make any allowance for the value of the shares forfeited, at the date of forfeiture.

# 2.17 Inspection of register of members

The register of members of the Company shall be kept in such manner as to show at all times the members of the Company for the time being and the shares respectively held by them. The register may, on 10 Business Days' notice (or on 6 Business Days' notice in the case of a rights issue) being given by advertisement published on the Stock Exchange's website, or, subject to the Listing Rules, by electronic communication in the manner in which notices may be served by the Company by electronic means as provided in the Articles of Association or by advertisement published in the newspapers, be closed at such times and for such periods as the Directors may from time to time determine either generally or in respect of any class of shares, provided that the register shall not be closed for more than 30 days in any year (or such longer period as the members of the Company may by ordinary resolution determine provided that such period shall not be extended beyond 60 days in any year).

Any register of members kept in Hong Kong shall during normal business hours (subject to such reasonable restrictions as the Directors may impose) be open to inspection by any member of the Company without charge and by any other person on payment of a fee of such amount not exceeding the maximum amount as may from time to time be permitted under the Listing Rules as the Directors may determine for each inspection.

# 2.18 Quorum for meetings and separate class meetings

No business shall be transacted at any general meeting unless a quorum is present when the meeting proceeds to business, but the absence of a quorum shall not preclude the appointment, choice or election of a chairman which shall not be treated as part of the business of the meeting.

Two members of the Company present in person or by proxy shall be a quorum provided always that if the Company has only one member of record the quorum shall be that one member present in person or by proxy.

A corporation being a member of the Company shall be deemed for the purpose of the Articles of Association to be present in person if represented by its duly authorised representative being the person appointed by resolution of the directors or other governing body of such corporation or by power of attorney to act as its representative at the relevant general meeting of the Company or at any relevant general meeting of any class of members of the Company.

The quorum for a separate general meeting of the holders of a separate class of shares of the Company is described in paragraph 2.4 above.

## 2.19 Rights of minorities in relation to fraud or oppression

There are no provisions in the Articles of Association concerning the rights of minority shareholders in relation to fraud or oppression.

## 2.20 Procedure on liquidation

If the Company shall be wound up, and the assets available for distribution amongst the members of the Company as such shall be insufficient to repay the whole of the paid-up capital, such assets shall be distributed so that, as nearly as may be, the losses shall be borne by the members of the Company in proportion to the capital paid up, or which ought to have been paid up, at the commencement of the winding up on the shares held by them respectively. If in a winding up the assets available for distribution amongst the members of the Company shall be more than sufficient to repay the whole of the capital paid up at the commencement of the winding up, the excess shall be distributed amongst the members of the Company in proportion to the capital paid up at the commencement of the winding up on the shares held by them respectively. The foregoing is without prejudice to the rights of the holders of shares issued upon special terms and conditions.

If the Company shall be wound up, the liquidator may with the sanction of a special resolution of the Company and any other sanction required by the Companies Law, divide amongst the members of the Company in specie or kind the whole or any part of the assets of the Company (whether they shall consist of property of the same kind or not) and may, for such purpose, set such value as he deems fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members of the Company. The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the members of the Company as the liquidator, with the like sanction and subject to the Companies Law, shall think fit, but so that no member of the Company shall be compelled to accept any assets, shares or other securities in respect of which there is a liability.

### 2.21 Untraceable members

The Company shall be entitled to sell any shares of a member of the Company or the shares to which a person is entitled by virtue of transmission on death or bankruptcy or operation of law if: (a) all cheques or warrants, not being less than three in number, for any sums payable in cash to the holder of such shares have remained uncashed for a period of 12 years; (b) the Company has not during that time or before the expiry of the three month period referred to in (d) below received any indication of the whereabouts or existence of the member; (c) during the 12 year period, at least three dividends in respect of the shares in question have become payable and no dividend during that period has been claimed by the member; and (d) upon expiry of the 12 year period, the Company has caused an advertisement to be published in the newspapers or subject to the Listing Rules, by electronic communication in the manner in which notices may be served by the Company by electronic means as provided in the Articles of Association, giving notice of its intention to sell such shares and a period of three months has elapsed since such advertisement and the Stock Exchange has been notified of such intention. The net proceeds of any such sale shall belong to the Company and upon receipt by the Company of such net proceeds it shall become indebted to the former member for an amount equal to such net proceeds.

### SUMMARY OF CAYMAN ISLANDS COMPANY LAW AND TAXATION

# 1. INTRODUCTION

The Companies Law is derived, to a large extent, from the older Companies Acts of England, although there are significant differences between the Companies Law and the current Companies Act of England. Set out below is a summary of certain provisions of the Companies Law, although this does not purport to contain all applicable qualifications and exceptions or to be a complete review of all matters of corporate law and taxation which may differ from equivalent provisions in jurisdictions with which interested parties may be more familiar.

### 2. INCORPORATION

The Company was incorporated in the Cayman Islands as an exempted company with limited liability on May 18, 2012 under the Companies Law. As such, its operations must be conducted mainly outside the Cayman Islands. The Company is required to file an annual return each year with the Registrar of Companies of the Cayman Islands and pay a fee which is based on the size of its authorised share capital.

### 3. SHARE CAPITAL

The Companies Law permits a company to issue ordinary shares, preference shares, redeemable shares or any combination thereof.

The Companies Law provides that where a company issues shares at a premium, whether for cash or otherwise, a sum equal to the aggregate amount of the value of the premia on those shares shall be transferred to an account called the "share premium account". At the option of a company, these provisions may not apply to premia on shares of that company allotted pursuant to any arrangement in consideration of the acquisition or cancellation of shares in any other company and issued at a premium. The Companies Law provides that the share premium account may be applied by a company, subject to the provisions, if any, of its memorandum and articles of association, in such manner as the company may from time to time determine including, but without limitation:

- (a) paying distributions or dividends to members;
- (b) paying up unissued shares of the company to be issued to members as fully paid bonus shares;
- (c) in the redemption and repurchase of shares (subject to the provisions of section 37 of the Companies Law);
- (d) writing-off the preliminary expenses of the company;
- (e) writing-off the expenses of, or the commission paid or discount allowed on, any issue of shares or debentures of the company; and
- (f) providing for the premium payable on redemption or purchase of any shares or debentures of the company.

No distribution or dividend may be paid to members out of the share premium account unless immediately following the date on which the distribution or dividend is proposed to be paid the company will be able to pay its debts as they fall due in the ordinary course of business.

The Companies Law provides that, subject to confirmation by the Grand Court of the Cayman Islands, a company limited by shares or a company limited by guarantee and having a share capital may, if so authorised by its articles of association, by special resolution reduce its share capital in any way.

Subject to the detailed provisions of the Companies Law, a company limited by shares or a company limited by guarantee and having a share capital may, if so authorised by its articles of association, issue shares which are to be redeemed or are liable to be redeemed at the option of the company or a shareholder. In addition, such a company may, if authorised to do so by its articles of association, purchase its own shares, including any redeemable shares. The manner of such a purchase must be authorised either by the articles of association or by an ordinary resolution of the company. The articles of association may provide that the manner of purchase may be determined by the directors of the company. At no time may a company redeem or purchase its shares unless they are fully paid. A company may not redeem or purchase any of its shares if, as a result of the redemption or purchase, there would no longer be any member of the company holding shares. A payment out of capital by a company for the redemption or purchase of its own shares is not lawful unless immediately following the date on which the payment is proposed to be made, the company shall be able to pay its debts as they fall due in the ordinary course of business.

There is no statutory restriction in the Cayman Islands on the provision of financial assistance by a company for the purchase of, or subscription for, its own or its holding company's shares. Accordingly, a company may provide financial assistance if the directors of the company consider, in discharging their duties of care and to act in good faith, for a proper purpose and in the interests of the company, that such assistance can properly be given. Such assistance should be on an arm's-length basis.

# 4. DIVIDENDS AND DISTRIBUTIONS

With the exception of section 34 of the Companies Law, there are no statutory provisions relating to the payment of dividends. Based upon English case law which is likely to be persuasive in the Cayman Islands in this area, dividends may be paid only out of profits. In addition, section 34 of the Companies Law permits, subject to a solvency test and the provisions, if any, of the company's memorandum and articles of association, the payment of dividends and distributions out of the share premium account (see paragraph 3 above for details).

# 5. SHAREHOLDERS' SUITS

The Cayman Islands courts can be expected to follow English case law precedents. The rule in *Foss v. Harbottle* (and the exceptions thereto which permit a minority shareholder to commence a class action against or derivative actions in the name of the company to challenge (a) an act which is *ultra vires* the company or illegal, (b) an act which constitutes a fraud against the minority where the wrongdoers are themselves in control of the company, and (c) an action which requires a resolution with a qualified (or special) majority which has not been obtained) has been applied and followed by the courts in the Cayman Islands.

## 6. PROTECTION OF MINORITIES

In the case of a company (not being a bank) having a share capital divided into shares, the Grand Court of the Cayman Islands may, on the application of members holding not less than one-fifth of the shares of the company in issue, appoint an inspector to examine into the affairs of the company and to report thereon in such manner as the Grand Court shall direct.

Any shareholder of a company may petition the Grand Court of the Cayman Islands which may make a winding up order if the court is of the opinion that it is just and equitable that the company should be wound up.

Claims against a company by its shareholders must, as a general rule, be based on the general laws of contract or tort applicable in the Cayman Islands or their individual rights as shareholders as established by the company's memorandum and articles of association.

The English common law rule that the majority will not be permitted to commit a fraud on the minority has been applied and followed by the courts of the Cayman Islands.

# APPENDIX III SUMMARY OF THE CONSTITUTION OF OUR COMPANY AND CAYMAN ISLANDS COMPANIES LAW

#### 7. DISPOSAL OF ASSETS

The Companies Law contains no specific restrictions on the powers of directors to dispose of assets of a company. As a matter of general law, in the exercise of those powers, the directors must discharge their duties of care and to act in good faith, for a proper purpose and in the interests of the company.

# 8. ACCOUNTING AND AUDITING REQUIREMENTS

The Companies Law requires that a company shall cause to be kept proper books of account with respect to:

- (a) all sums of money received and expended by the company and the matters in respect of which the receipt and expenditure takes place;
- (b) all sales and purchases of goods by the company; and
- (c) the assets and liabilities of the company.

Proper books of account shall not be deemed to be kept if there are not kept such books as are necessary to give a true and fair view of the state of the company's affairs and to explain its transactions.

# 9. REGISTER OF MEMBERS

An exempted company may, subject to the provisions of its articles of association, maintain its principal register of members and any branch registers at such locations, whether within or without the Cayman Islands, as its directors may from time to time think fit. There is no requirement under the Companies Law for an exempted company to make any returns of members to the Registrar of Companies of the Cayman Islands. The names and addresses of the members are, accordingly, not a matter of public record and are not available for public inspection.

## 10. INSPECTION OF BOOKS AND RECORDS

Members of a company will have no general right under the Companies Law to inspect or obtain copies of the register of members or corporate records of the company. They will, however, have such rights as may be set out in the company's articles of association.

## 11. SPECIAL RESOLUTIONS

The Companies Law provides that a resolution is a special resolution when it has been passed by a majority of at least two-thirds of such members as, being entitled to do so, vote in person or, where proxies are allowed, by proxy at a general meeting of which notice specifying the intention to propose the resolution as a special resolution has been duly given, except that a company may in its articles of association specify that the required majority shall be a number greater than two-thirds, and may additionally so provide that such majority (being not less than two-thirds) may differ as between matters required to be approved by a special resolution. Written resolutions signed by all the members entitled to vote for the time being of the company may take effect as special resolutions if this is authorised by the articles of association of the company.

# 12. SUBSIDIARY OWNING SHARES IN PARENT

The Companies Law does not prohibit a Cayman Islands company acquiring and holding shares in its parent company provided its objects so permit. The directors of any subsidiary making such acquisition must discharge their duties of care and to act in good faith, for a proper purpose and in the interests of the subsidiary.

# APPENDIX III SUMMARY OF THE CONSTITUTION OF OUR COMPANY AND CAYMAN ISLANDS COMPANIES LAW

# 13. MERGERS AND CONSOLIDATIONS

The Companies Law permits mergers and consolidations between Cayman Islands companies and between Cayman Islands companies and non-Cayman Islands companies. For these purposes, (a) "merger" means the merging of two or more constituent companies and the vesting of their undertaking, property and liabilities in one of such companies as the surviving company, and (b) "consolidation" means the combination of two or more constituent companies into a consolidated company and the vesting of the undertaking, property and liabilities of such companies to the consolidated company. In order to effect such a merger or consolidation, the directors of each constituent company must approve a written plan of merger or consolidation, which must then be authorised by (a) a special resolution of each constituent company and (b) such other authorisation, if any, as may be specified in such constituent company's articles of association. The written plan of merger or consolidation must be filed with the Registrar of Companies of the Cayman Islands together with a declaration as to the solvency of the consolidated or surviving company, a list of the assets and liabilities of each constituent company and an undertaking that a copy of the certificate of merger or consolidation will be given to the members and creditors of each constituent company and that notification of the merger or consolidation will be published in the Cayman Islands Gazette. Dissenting shareholders have the right to be paid the fair value of their shares (which, if not agreed between the parties, will be determined by the Cayman Islands court) if they follow the required procedures, subject to certain exceptions. Court approval is not required for a merger or consolidation which is effected in compliance with these statutory procedures.

#### 14. RECONSTRUCTIONS

There are statutory provisions which facilitate reconstructions and amalgamations approved by a majority in number representing 75% in value of shareholders or creditors, depending on the circumstances, as are present at a meeting called for such purpose and thereafter sanctioned by the Grand Court of the Cayman Islands. Whilst a dissenting shareholder would have the right to express to the Grand Court his view that the transaction for which approval is sought would not provide the shareholders with a fair value for their shares, the Grand Court is unlikely to disapprove the transaction on that ground alone in the absence of evidence of fraud or bad faith on behalf of management and if the transaction were approved and consummated the dissenting shareholder would have no rights comparable to the appraisal rights (i.e. the right to receive payment in cash for the judicially determined value of his shares) ordinarily available, for example, to dissenting shareholders of United States corporations.

#### 15. TAKE-OVERS

Where an offer is made by a company for the shares of another company and, within four months of the offer, the holders of not less than 90% of the shares which are the subject of the offer accept, the offeror may at any time within two months after the expiration of the said four months, by notice require the dissenting shareholders to transfer their shares on the terms of the offer. A dissenting shareholder may apply to the Grand Court of the Cayman Islands within one month of the notice objecting to the transfer. The burden is on the dissenting shareholder to show that the Grand Court should exercise its discretion, which it will be unlikely to do unless there is evidence of fraud or bad faith or collusion as between the offeror and the holders of the shares who have accepted the offer as a means of unfairly forcing out minority shareholders.

# 16. INDEMNIFICATION

Cayman Islands law does not limit the extent to which a company's articles of association may provide for indemnification of officers and directors, except to the extent any such provision may be held by the Cayman Islands courts to be contrary to public policy (e.g. for purporting to provide indemnification against the consequences of committing a crime).

# APPENDIX III SUMMARY OF THE CONSTITUTION OF OUR COMPANY AND CAYMAN ISLANDS COMPANIES LAW

# 17. LIQUIDATION

A company may be placed in liquidation compulsorily by an order of the court, or voluntarily (a) by a special resolution of its members if the company is solvent, or (b) by an ordinary resolution of its members if the company is insolvent. The liquidator's duties are to collect the assets of the company (including the amount (if any) due from the contributories (shareholders)), settle the list of creditors and discharge the company's liability to them, rateably if insufficient assets exist to discharge the liabilities in full, and to settle the list of contributories and divide the surplus assets (if any) amongst them in accordance with the rights attaching to the shares.

# 18. STAMP DUTY ON TRANSFERS

No stamp duty is payable in the Cayman Islands on transfers of shares of Cayman Islands companies except those which hold interests in land in the Cayman Islands.

# 19. TAXATION

Pursuant to section 6 of the Tax Concessions Law (2011 Revision) of the Cayman Islands, the Company has obtained an undertaking from the Governor in Cabinet:

- (a) that no law which is enacted in the Cayman Islands imposing any tax to be levied on profits, income, gains or appreciations shall apply to the Company or its operations; and
- (b) in addition, that no tax to be levied on profits, income, gains or appreciations or which is in the nature of estate duty or inheritance tax shall be payable:
  - (i) on or in respect of the shares, debentures or other obligations of the Company; or
  - (ii) by way of the withholding in whole or in part of any relevant payment as defined in section 6(3) of the Tax Concessions Law (2011 Revision).

The undertaking is for a period of twenty years from June 12, 2012.

The Cayman Islands currently levy no taxes on individuals or corporations based upon profits, income, gains or appreciations and there is no taxation in the nature of inheritance tax or estate duty. There are no other taxes likely to be material to the Company or investors in the Company's shares levied by the Government of the Cayman Islands save certain stamp duties which may be applicable, from time to time, on certain instruments executed in or brought within the jurisdiction of the Cayman Islands. The Cayman Islands are not party to any double tax treaties that are applicable to any payments made by or to the Company.

# 20. EXCHANGE CONTROL

There are no exchange control regulations or currency restrictions in the Cayman Islands.

#### 21. GENERAL

Maples and Calder (Hong Kong) LLP, the Company's legal advisors on Cayman Islands law, have sent to the Company a letter of advice summarising aspects of Cayman Islands company law. This letter, together with a copy of the Companies Law, is available for inspection as referred to in the section headed "Appendix V — Documents Delivered to the Registrar of the Companies and Available for Inspection" in this prospectus. Any person wishing to have a detailed summary of Cayman Islands company law or advice on the differences between it and the laws of any jurisdiction with which he/she is more familiar is recommended to seek independent legal advice.

#### A. FURTHER INFORMATION ABOUT OUR COMPANY

#### 1. Incorporation of our Company

Our Company was incorporated under the Cayman Islands Companies Law as an exempted company with limited liability on May 18, 2012. Accordingly, our Company's corporate structure and Articles are subject to the relevant laws of the Cayman Islands. A summary of our Articles is set out in the section headed "Appendix III — Summary of the Constitution of our Company and Cayman Islands Companies Law" in this prospectus.

Our registered place of business in Hong Kong is at Room 2008, 20/F., Fortress Tower, 250 King's Road, North Point. We were registered as a non-Hong Kong company under Part 16 of the Companies Ordinance on June 12, 2017. Ms. Maggie Quek has been appointed as our authorized representative for the acceptance of service of process in Hong Kong. The address for service of process is in Room 2008, 20/F., Fortress Tower, 250 King's Road, North Point.

Our Company's registered office is located as of the date of this prospectus at Maples Corporate Services Limited, PO Box 309, Ugland House Grand Cayman, KY1-1104, Cayman Islands. Our Company's dual global headquarters are located as of the date of this prospectus at 201 3rd Street, Suite 900, San Francisco, CA 94103, the United States and 514 Chai Chee Lane, #07-05, Singapore 469029, respectively.

# 2. Changes in the share capital of our Company

At the date of incorporation of the Company, our authorized share capital was US\$50,000, divided into 50,000,000 Shares with a par value of US\$0.001 each. On November 7, 2012, the authorized share capital of the Company was changed to US\$50,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each and 500,000 Series B Preferred Shares of par value of US\$0.01 each.

The following sets out the changes in the share capital of our Company during the two years immediately preceding the date of this Prospectus:

- (a) On March 30, 2016, the authorized share capital of the Company was changed to US\$55,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each, 500,000 Series B Preferred Shares of par value of US\$0.01 each and 500,000 Series C Preferred Shares of par value of US\$0.01 each;
- (b) On March 30, 2016, the Company allotted and issued 43,167 Series C Preferred Shares with a par value of US\$0.01 each to Digital Grid (Hong Kong) Technology Co., Limited;
- (c) On October 26, 2016, the Company allotted and issued 5,078 Shares with a par value of US\$0.01 each to Archview Capital Ltd.;
- (d) On December 1, 2016, the Company:
  - (i) repurchased 9,202 Shares, including 8,001 Shares from Primerose Ventures Inc., 600 from Mr. Khaw Kheng Joo, 480 from Mr. Chan Thiong Joo Edwin and 121 from Ms. Chan Cheng Mun;
  - (ii) repurchased 10,490 Series A Preferred Shares, including 2,557 from Pi Holdings Limited, 2,155 from Mr. Loh Kim Kang David, 1,370 from Mr. Dilhan Pillay Sandrasegara, 1,251 from Mr. Lee Hsien Yang, 1,030 from Sandmount Investments Limited, 962 from Mr. Han Seng Juan, 956 from Razer Employee Pte. Ltd. and 209 from The Lip Oei @ Suliwi;
  - (iii) repurchased 9,086 Series B-2 Preferred Shares, including 815 from Sirius Financial Group Ltd, 666 from Davinia Investment Ltd. and 267 from Mr. Chandra Mohan s/o Rethnam; and
  - (iv) allotted and issued 28,778 Series C Preferred Shares with a par value of US\$0.01 to HF Technology Investment Limited;

- (e) On January 26, 2017, the Company allotted and issued 5,661 Shares with a par value of US\$0.01 each to Nextbit Systems Inc.;
- (f) On May 15, 2017, the authorized share capital of the Company was changed to US\$60,000 divided into 4,000,000 Shares of par value of US\$0.01 each, 500,000 Series A Preferred Shares of par value of US\$0.01 each, 500,000 Series B Preferred Shares of par value of US\$0.01 each, 500,000 Series C Preferred Shares of par value of US\$0.01 each and 500,000 Series D Preferred Shares of par value of US\$0.01 each;
- (g) On May 12, 2017, the Company allotted and issued 8,634 Shares with a par value of US\$0.01 each to Hotel Resort Enterprise Sdn. Bhd.; and
- (h) On May 15, 2017, the Company allotted and issued 18,804 Series D Preferred Shares with a par value of US\$0.01 each in the following manner:
  - (i) 10,846 Series D Preferred Shares to Redmount Ventures Limited;
  - (ii) 3,037 Series D Preferred Shares to Binary Capital Fund I, L.P.;
  - (iii) 1,301 Series D Preferred Shares to Mr. Chandra Mohan s/o Rethnam;
  - (iv) 1,301 Series D Preferred Shares to Binary Capital Fund II, L.P.;
  - (v) 954 Series D Preferred Shares to Lager-Moss LLC;
  - (vi) 867 Series D Preferred Shares to BYD Electronic Company Limited;
  - (vii) 433 Series D Preferred Shares to Strength Luck Limited; and
  - (viii) 65 Series D Preferred Shares to Procurator Holdings, LLC.

For further details of the consideration relating to the allotment of Preferred Shares above, please see the section headed "Pre-IPO Investments" in this prospectus.

Save as disclosed above, there has been no alternation in our share capital within two years immediately preceding the date of this prospectus.

# 3. Changes in the share capital of our subsidiaries

The following change in the share capital of our subsidiaries has taken place within two years immediately preceding the issue of this prospectus:

# Razer Chengdu Pte. Ltd.

On September 2015, Experience Corporation transferred its 50% equity interest in Razer Chengdu Pte. Ltd. to Razer (Asia-Pacific) for a total consideration of US\$300,000. After the transfer, Razer Chengdu Pte. Ltd. became a wholly-owned subsidiary of Razer (Asia-Pacific).

Save as disclosed above, there has been no alteration in the share capital of any of the subsidiaries of the Company within the two years immediately preceding the date of this prospectus.

# 4. Written Resolutions of the Shareholders Passed on October 25, 2017

Written resolutions of the Shareholders were passed on October 25, 2017 approving, among others, the following:

- (a) the adoption of the Memorandum and the Articles with effect from the Listing Date;
- (b) all the issued and unissued Preferred Shares be re-designated and re-classified as Shares of US\$0.01 each and all the issued and unissued Shares of US\$0.01 each be designated as Shares of US\$0.01 each, each having the rights and restrictions as set out in the Memorandum and the Articles, with effect from the Listing Date;

- (c) the acknowledgement by all the Preferred Shareholders of the agreed conversion number as applicable before the Capitalization Issue and the resolution not to exercise the right to further adjustment of conversion ratio;
- (d) the approval of the Listing, the Global Offering and the Over-allotment Option, subject to such modifications as our Directors (or any committee established by the Board) may in their sole discretion determine, and the authorization of our Directors or any committee established by the Board to do all such things as they consider necessary to give effect to the Listing, the Global Offering and the Over-allotment Option;
- the grant of a general mandate, generally and unconditionally, to our Directors to exercise all the powers of the Company to allot, issue and deal with any Shares or securities convertible into Shares, and to make or grant offers, agreements or options (including any warrants, options, bonds, notes, securities and debentures conferring any rights to subscribe for or otherwise receive Shares) which would or might require Shares to be allotted and issued or dealt with at any time subject to the requirement that the number of Shares so allotted and issued or dealt with or agreed conditionally or unconditionally to be allotted and issued or dealt with, shall not exceed the sum of (i) 20% of the aggregate nominal value of the share capital of the Company in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (excluding any Shares which may be issued pursuant to the Over-allotment Option and the Deferred Settlement Shares); and (ii) the aggregate nominal amount of the share capital of the Company repurchased by the Company (if any) pursuant to the authority granted to our Directors as referred to in paragraph (f) below.

This mandate does not cover Shares to be allotted, issued, or dealt with pursuant to or in consequence of the Global Offering, under a rights issue, scrip dividend scheme or similar arrangements, any adjustment of rights to subscribe for Shares under options and warrants, or a special authority granted by the Shareholders. This general mandate to issue Shares will remain in effect until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of our Company unless renewed by an ordinary resolution of the Shareholders in general meeting either unconditionally or subject to condition;
- (ii) the end of the period within which the next annual general meeting of our Company is required to be held under the applicable laws of the Cayman Islands or the Memorandum and the Articles; and
- (iii) when revoked or varied by an ordinary resolution of our Shareholders at a general meeting of our Company;
- (f) the grant of a general mandate, generally and unconditionally, to our Directors to exercise all the powers of our Company to repurchase Shares of such number not exceeding 10% of the aggregate nominal value of the share capital of our Company in issue immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (excluding any Shares which may be issued pursuant to the exercise of the Over-allotment Option and the Deferred Settlement Shares).

This mandate only relates to repurchase of Shares made on the Stock Exchange or on any other stock exchange on which the securities of our Company may be listed (and which is recognized by the SFC and the Stock Exchange for this purpose) and made in accordance with all applicable laws and the requirements of the Listing Rules or equivalent rules or regulations of any other stock exchange as amended from time to time. Such mandate will expire whichever is the earliest of:

 the conclusion of the next annual general meeting of our Company unless renewed by an ordinary resolution of the Shareholders in general meeting either unconditionally or subject to condition;

- (ii) the end of the period within which the next annual general meeting of our Company is required to be held under any applicable laws of the Cayman Islands or the Memorandum and the Articles; and
- (iii) when revoked or varied by an ordinary resolution of our Shareholders at a general meeting of our Company;
- (g) the general mandate as mentioned in paragraph (f) above was extended by the addition to the aggregate nominal value of Shares which may be allotted and issued or agreed to be allotted and issued by our Directors pursuant to such general mandate of an amount representing the aggregate nominal value of the Shares purchased by our Company pursuant to the mandate to repurchase Shares referred to in paragraph (f) above (up to 10% of the aggregate nominal value of the Shares in issue immediately following completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares, excluding any Shares which may be sold pursuant to the exercise of the Over-allotment Option or the Deferred Settlement Shares). This extension will remain effective until whichever is the earliest of:
  - (i) the conclusion of the next annual general meeting of our Company unless renewed by an ordinary resolution of the Shareholders in general meeting either unconditionally or subject to condition;
  - (ii) the end of the period within which the next annual general meeting of our Company is required to be held under the applicable laws of the Cayman Islands or the Memorandum and the Articles; and
  - (iii) when revoked or varied by an ordinary resolution of our Shareholders at a general meeting of our Company;
- (h) the authorization of our Directors to allot and issue, on the Listing Date, (i) a total of 7,080,222,566 Shares (or any such amount any one of our Directors may determine) credited as fully paid at par value to the holders of the Shares and Preferred Shares of our Company whose name appear on the register of members of our Company at the close of business on the business day preceding the Listing Date (or another date as our Directors may direct), in proportion to their then existing respective shareholdings (save that no holder of Shares and Preferred Shares shall be entitled to be allotted or issued any fraction of a Share), and (ii) a total of 708,104,004 Shares credited as fully paid at par value to RSU Trustee(s) to provide for existing and future RSU grants pursuant to the terms of the 2016 Equity Incentive Plan (after adjustment pursuant to the terms of such plan), by way of capitalization of the sum of not more than US\$77,883,265.70 (or any such amount any one of our Directors may determine) standing to the credit of the share premium account of our Company, and the Shares allotted and issued pursuant to this resolution shall rank *pari passu* in all respects with the existing issued Shares;
- (i) the authorization of our Directors to exercise during the Relevant Period (as defined below) all of the powers of the Company to allot, issue and deal with such number of additional Shares to be issued under the 2016 Equity Incentive Plan not exceeding 6% of the Shares in issue on the Listing Date. "Relevant Period" in this resolution means the period from the passing of this resolution until whichever is the earliest of:
  - (i) the conclusion of the next annual general meeting of the Company;
  - (ii) the expiration of the period within which the next annual general meeting of the Company is required to be held under the applicable laws of the Cayman Islands or the Memorandum and the Articles; and
  - (iii) the revocation or variation of the authority given under this resolution by an ordinary resolution of the Shareholders at a general meeting of our Company;
- (j) the amendment of the terms of the 2016 Equity Incentive Plan in connection with the listing of the Shares on the Stock Exchange and the increase of the maximum number of Shares underlying all RSUs which may be granted under the 2016 Equity Incentive Plan to 1,594,406,095 Shares (being 18.0% of our enlarged issued share capital upon the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares)); and

- (k) subject to compliance with applicable laws and the entering into of a definitive Restricted Stock Unit Agreement between the Company and Mr. Tan pursuant to the terms of the 2016 Equity Incentive Plan:
  - (i) the grant to Mr. Tan of an aggregate of 105,104,724 RSUs (representing 105,104,724 underlying Shares and approximately 1.19% of the Company's enlarged share capital taking into account the Global Offering, the Capitalization Issue and the issue of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares); and
  - (ii) the grant to Mr. Tan of an aggregate of 265,890,627 RSUs (representing 265,890,627 underlying Shares and approximately 3% of the Company's enlarged share capital taking into account the Global Offering, the Capitalization Issue and the issue of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares) in the following manner:
    - a. for the financial year ending December 31, 2017, the grant of an aggregate of 88,630,209 RSUs (representing 88,630,209 underlying Shares and approximately 1% of the Company's enlarged share capital taking into account the Global Offering, the Capitalization Issue and the issue of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares) which will vest over four years following such grant in 2018, 2019, 2020 and 2021;
    - b. for the financial year ending December 31, 2018, the grant of an aggregate of 88,630,209 RSUs (representing 88,630,209 underlying Shares and approximately 1% of the Company's enlarged share capital taking into account the Global Offering, the Capitalization Issue and the issue of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares) which will vest over four years following such grant in 2019, 2020, 2021 and 2022; and
    - c. for the financial year ending December 31, 2019, the grant of an aggregate of 88,630,209 RSUs (representing 88,630,209 underlying Shares and approximately 1% of the Company's enlarged share capital taking into account the Global Offering, the Capitalization Issue and the issue of the Archview Holdback Shares, assuming that the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares) which will vest over four years following such grant in 2020, 2021, 2022 and 2023.

# B. RESTRICTION ON SHARE REPURCHASES

This section sets out information required by the Stock Exchange to be included in this prospectus concerning the repurchase by us of our own securities.

## 1. Provisions of the Listing Rules

The Listing Rules permit companies with a primary listing on the Stock Exchange to repurchase their own securities on the Stock Exchange subject to certain restrictions, the more important of which are summarized below:

## (a) Shareholders' approval

All proposed repurchase of securities (which must be fully paid up in the case of shares) by a company with a primary listing on the Stock Exchange must be approved in advance by an ordinary resolution of the Shareholders, either by way of general mandate or by specific approval of a particular transaction.

# (b) Source of funds

Repurchases must be funded out of funds legally available for the purpose in accordance with the Memorandum of Association and Articles of Association and the Listing Rules and the applicable laws of Hong Kong. A listed company may not repurchase its own securities on the Stock Exchange for a consideration other than cash or for settlement otherwise than in accordance with the trading rules of the Stock Exchange. Subject to the foregoing, any repurchases by us may be made out of profits of our Company, out of share premium, or out of the proceeds of a new issue of shares made for the purpose of the repurchase or, subject to the Cayman Islands Companies Law, out of capital. Any amount of premium payable on the purchase over the par value of the shares to be repurchased must be out of profits of our Company, out of share premium, or, subject to the Companies Law, out of capital.

# (c) Trading restrictions

The total number of shares which a listed company may repurchase on the Stock Exchange is the number of shares representing up to a maximum of 10% of the aggregate number of shares in issue. A company may not issue or announce a proposed issue of new securities for a period of 30 days immediately following a repurchase (other than an issue of securities pursuant to an exercise of warrants, share options or similar instruments requiring the company to issue securities which were outstanding prior to such repurchase) without the prior approval of the Stock Exchange. In addition, a listed company is prohibited from repurchasing its shares on the Stock Exchange if the purchase price is 5% or more than the average closing market price for the five preceding trading days on which its shares were traded on the Stock Exchange. The Listing Rules also prohibit a listed company from repurchasing its securities which are in the hands of the public falling below the relevant prescribed minimum percentage as required by the Stock Exchange. A company is required to procure that the broker appointed by it to effect a repurchase of securities discloses to the Stock Exchange such information with respect to the repurchase as the Stock Exchange may require.

# (d) Status of repurchased shares

A listed company may not make any repurchase of securities after a price sensitive development has occurred or has been the subject of a decision until such time as the price sensitive information has been made publicly available. In particular, during the period of one month immediately preceding the earlier of: (i) the date of the board meeting (as such date is first notified to the Stock Exchange in accordance with the Listing Rules) for the approval of a listed company's results for any year, half-year, quarterly or any other interim period (whether or not required under the Listing Rules) and (ii) the deadline for publication of an announcement of a listed company's results for any year or half-year under the Listing Rules, or quarterly or any other interim period (whether or not required under the Listing Rules), the listed company may not repurchase its shares on the Stock Exchange other than in exceptional circumstances. In addition, the Stock Exchange may prohibit a repurchase of securities on the Stock Exchange if a listed company has breached the Listing Rules.

# (e) Reporting requirements

Certain information relating to repurchases of securities on the Stock Exchange or otherwise must be reported to the Stock Exchange not later than 30 minutes before the earlier of the commencement of the morning trading session or any pre-opening session on the following Business Day. In addition, a listed company's annual report is required to disclose details regarding repurchases of securities made during the year, including a monthly analysis of the number of securities repurchased, the purchase price per share or the highest and lowest price paid for all such purchase, where relevant, and the aggregate prices paid.

## (f) Connected persons

A listed company is prohibited from knowingly repurchasing securities on the Stock Exchange from a "connected person," that is, a director, chief executive or substantial shareholder of the company or any of its subsidiaries or their associates and a connected person is prohibited from knowingly selling his securities to the company.

# 2. Reasons for Repurchase

The Directors believe that it is in the best interest of us and our Shareholders for the Directors to have general authority from the Shareholders to enable us to repurchase Shares in the market. Such repurchases may, depending on market conditions and funding arrangements at the time, lead to an enhancement of the net asset value per Share and/or earnings per Share and will only be made where the Directors believe that such repurchases will benefit us and our Shareholders.

# 3. Funding of Repurchases

In repurchasing securities, we may only apply funds legally available for such purpose in accordance with the Articles, the Listing Rules, the Cayman Islands Companies Law and the applicable laws of the Cayman Islands. On the basis of our current financial condition as disclosed in this prospectus and taking into account our current working capital position, the Directors consider that, if the Repurchase Mandate were to be exercised in full, it might have a material adverse effect on our working capital and/or our gearing position as compared with the position disclosed in this prospectus. However, the Directors do not propose to exercise the Repurchase Mandate to such an extent as would, in the circumstances, have a material adverse effect on our working capital requirements or the gearing levels which in the opinion of the Directors are from time to time appropriate for us.

#### 4. General

Exercise in full of the Repurchase Mandate, on the basis of 8,863,020,913 Shares in issue after completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares), could accordingly result in up to 886,302,091 Shares being repurchased by us during the period prior to:

- (a) the conclusion of our next annual general meeting;
- (b) the expiration of the period within which our next annual general meeting is required by the Articles of Association, the Cayman Islands Companies Law or any other applicable laws of Cayman Islands to be held; or
- (c) the revocation or variation of the Repurchase Mandate by an ordinary resolution of the Shareholders in a general meeting, whichever is the earliest.

None of the Directors nor, to the best of their knowledge having made all reasonable enquiries, any of their associates currently intends to sell any Shares to us or our subsidiaries. The Directors have undertaken with the Stock Exchange that, so far as the same may be applicable, they will exercise the Repurchase Mandate in accordance with the Listing Rules, the Memorandum and Articles of Association, the Cayman Islands Companies Law or any other applicable laws of Cayman Islands.

If, as a result of a repurchase of Shares, a Shareholder's proportionate interest in our voting rights is increased, such increase will be treated as an acquisition for the purpose of the Hong Kong Takeovers Code. Accordingly, a Shareholder or a group of Shareholders acting in concert could obtain or consolidate control of us and become obliged to make a mandatory offer in accordance with Rule 26 of the Hong Kong Takeovers Code. Save as aforesaid, the Directors are not aware of any consequences which would arise under the Takeovers Code as a consequence of any repurchases pursuant to the Repurchase Mandate.

No connected person has notified us that he or she has a present intention to sell Shares to us, or has undertaken not to do so, if the Repurchase Mandate is exercised.

# C. FURTHER INFORMATION ABOUT THE BUSINESS OF OUR COMPANY

# 1. Summary of material contracts

The following contracts (not being contracts entered into in the ordinary course of business) were entered into by members of our Group within the two years preceding the date of this prospectus and are or may be material:

- (a) the investment agreement dated February 21, 2016 entered into between our Company and Digital Grid (Hong Kong) Technology Co., Limited, as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (b) the investment agreement dated September 4, 2016 entered into between our Company and 北京汉富融通资产管理合伙企业(有限合伙) (Beijing Hanfor RongTong Capital Management) ("Series C Investment Agreement"), as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (c) the amendment to the Series C Investment Agreement dated September 28, 2016 entered into between our Company, 北京汉富融通资产管理合伙企业(有限合伙) (Beijing Hanfor RongTong Capital Management) and HF Technology Investment Limited, as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (d) the investment agreement dated April 12, 2017 entered into between our Company and Redmount Ventures Limited (the "Series D Investment Agreement"), as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (e) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 11, 2017 entered into by Binary Capital Fund I, L.P., as further described in the section headed "Pre-IPO Investment" in this prospectus;
- (f) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 11, 2017 entered into by Binary Capital Fund II, L.P., as further described in the section headed "Pre-IPO Investment" in this prospectus;
- (g) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 12, 2017 entered into by Lager-Moss LLC, as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (h) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 12, 2017 entered into by BYD Electronic Company Limited, as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (i) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 12, 2017 entered into by Chandra Mohan s/o Rethnam, as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (j) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 12, 2017 entered into by Strength Luck Limited, as further described in the section headed "Pre-IPO Investments" in this prospectus;
- (k) the joinder to investment agreement in relation to the Series D Investment Agreement dated May 12, 2017 entered into by Procurator Holdings, LLC, as further described in the section headed "Pre-IPO Investments" in this prospectus;

- (1) a cornerstone investment agreement dated October 25, 2017 entered into among the Company, GIC Private Limited, Credit Suisse (Hong Kong) Limited, UBS Securities Hong Kong Limited and UBS AG Hong Kong Branch, pursuant to which GIC Private Limited agreed to subscribe for such number of Offer Shares (rounded down to the nearest whole board lot of 1,000 Shares) which may be purchased for an aggregate amount of US\$20,000,000 at the Offer Price:
- (m) a cornerstone investment agreement dated October 25, 2017 entered into among the Company, Chen Huaidan, UBS Securities Hong Kong Limited and UBS AG Hong Kong Branch, pursuant to which Chen Huaidan agreed to subscribe for such number of Offer Shares (rounded down to the nearest whole board lot of 1,000 Shares) which may be purchased for an aggregate amount of US\$50,000,000 at the Offer Price;
- (n) a cornerstone investment agreement dated October 25, 2017 entered into among the Company, Kingkey Enterprise Holdings Limited, Credit Suisse (Hong Kong) Limited, UBS Securities Hong Kong Limited, UBS AG Hong Kong Branch and UOB Kay Hian (Hong Kong) Limited, pursuant to which Kingkey Enterprise Holdings Limited agreed to subscribe for such number of Offer Shares (rounded down to the nearest whole board lot of 1,000 Shares) which may be purchased for an aggregate amount of US\$20,000,000 at the Offer Price;
- (o) a cornerstone investment agreement dated October 26, 2017 entered into among the Company, Davinia Investment Ltd., UBS Securities Hong Kong Limited and UBS AG Hong Kong Branch, pursuant to which Davinia Investment Ltd. agreed to subscribe for such number of Offer Shares (rounded down to the nearest whole board lot of 1,000 Shares) which may be purchased for an aggregate amount of US\$33,000,000 at the Offer Price;
- (p) a cornerstone investment agreement dated October 26, 2017 entered into among the Company, Loi Keong Kuong, UBS Securities Hong Kong Limited and UBS AG Hong Kong Branch, pursuant to which Loi Keong Kuong agreed to subscribe for such number of Offer Shares (rounded down to the nearest whole board lot of 1,000 Shares) which may be purchased for an aggregate amount of US\$30,000,000 at the Offer Price; and
- (q) the Hong Kong Underwriting Agreement.

# 2. Our material intellectual property rights

# (a) Trademarks

As of the Latest Practicable Date, the key trademarks in relation to the business of our Group as a whole were:

Trademark		Registered Owner
RAZER		Razer (Asia-Pacific)
Razer logo	$R \wedge Z \equiv R$	Razer (Asia-Pacific)
For Gamers. By Gamers.	FOR GAMERS. BY GAMERS."	Razer (Asia-Pacific)
Triple-headed snake logo	-headed snake logo	
THX logo	THX	THX Ltd.

Our Group has approximately 505 trademark registrations for, and approximately 235 applications for registrations relating to, the key trademarks above in countries throughout the world including in all countries in which our Group currently operates. Of these trademarks, as of the Latest Practicable Date, members of our Group have 7 trademarks registered in Hong Kong and 4 applications for registrations in Hong Kong.

# (b) Domain names

As of the Latest Practicable Date, the following were the key domain name registrations of our Group:

# www.razerzone.com www.razerstore.com

Save as aforesaid, as of the Latest Practicable Date, there were no other trade or service marks, patents, intellectual or industrial property rights which were material in relation to our Group's business.

# D. FURTHER INFORMATION ABOUT DIRECTORS

#### 1. Disclosure of Interests

(a) Interests of the Directors and chief executives in our share capital and our associated corporations following the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (without taking into account the Deferred Settlement Shares)

The following table sets out the interests of the Directors of the Company immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (without taking into account the Deferred Settlement Shares) in the Shares, underlying Shares or debentures of us or any of our associated corporations (within the meaning of Part XV of the SFO) which will have to be notified to us and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions in which they are taken or deemed to have under such provisions of the SFO), or which will be required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which will be required to be notified to us and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers contained in the Listing Rules, once the Shares are listed:

Name of Director/ Chief Executive	Capacity/ nature of interest	The relevant company	ap percentage	of the date espectus of	underlying ap per shareholitotal is cap Compan Capitaliza the Globi and the Archyiew Shares (ass	oproximate reentage of ding in the sued share pital of the y after the ation Issue, al Offering issuance of Holdback	a pe sharehol total i ca Compar Capitaliz the Glob and the Archviev Shares (as	Number of shares and approximate ercentage of Iding in the second share upital of the ny after the ation Issue, al Offering issuance of w Holdback ssuming the er-allotment tion is fully exercised)
Mr. Min-Liang Tan	Settlor of a trust	The Company	347,667	(41.3%)	2,921,445,801	(33.0%)	2,921,445,801	(32.4%)
(陳民亮)(1)	Beneficial interest	The Company	844	(0.1%)	7,092,132	(0.1%)	7,092,132	(0.1%)
Mr. Lim Kaling <sup>(2)</sup>	Settlor of a trust	The Company	159,758	(19.0%)	1,342,446,474	(15.1%)	1,342,446,474	(14.9%)
	Interest of controlled corporations	The Company	92,389	(11.0%)	786,596,427	(8.9%)	786,596,427	(8.7%)
	Beneficial interest	The Company	62	(0.0%)	520,986	(0.0%)	520,986	(0.0%)
	Interest of a controlled corporation	THX	20	(20%)	N/A	N/A	N/A	N/A
Mr. Chan Thiong Joo Edwin (曾辰裕) <sup>(3)</sup>	Beneficial interest	The Company	6,764	(0.8%)	56,837,892	(0.6%)	56,837,892	(0.6%)
Mr. Khaw Kheng Joo (許慶裕) <sup>(4)</sup>	Beneficial interest	The Company	10,836	(1.3%)	91,054,908	(1.0%)	91,054,908	(1.0%)
Mr. Gideon Yu <sup>(5)</sup>	Beneficial interest	The Company	465	(0.1%)	3,907,395	(0.0%)	3,907,395	(0.0%)

Notes:

(1) Chen Family (Hivemind) Holdings Limited is an investment company incorporated in the British Virgin Islands, and is wholly-owned by Chen Family (Global) Holdings Limited. Chen Family (Global) Holdings Limited is beneficially owned by the Chen Family Trust, which was established by Mr. Tan as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the Chen Family Trust, and Mr. Tan and his family members are the beneficiaries of the Chen Family Trust. Mr. Tan is also a director of Chen Family (Hivemind) Holdings Limited.

As of the Latest Practicable Date, Mr. Tan had also been granted 844 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan.

Following the conversion of the Preferred Shares and the Capitalization Issue, Mr. Tan will have a long position in 2,928,537,933 Shares, including an interest in 7,092,132 Shares underlying the RSUs granted to him and outstanding pursuant to the 2016 Equity Incentive Plan.

(2) As of the Latest Practicable Date, Mr. Lim Kaling, our non-executive Director, owned 252,147 Shares through his controlled corporations — Voyager Equity Limited, Lim Teck Lee Land Pte Ltd, Primerose Ventures Inc., Archview Capital Ltd. and Sandalwood Associates Limited.

Voyager Equity Limited is an investment company incorporated in the British Virgin Islands and is wholly-owned by Excelsior Equity Limited. Excelsior Equity Limited is beneficially owned by the KL Family Trust, which was established by Mr. Lim as the settlor and the investment advisor. Julius Baer Trust Company (Channel Islands) Limited is the trustee of the KL Family Trust, and Mr. Lim and his family members are the beneficiaries of the KL Family Trust. Mr. Lim is also the sole director of Voyager Equity Limited.

Lim Teck Lee Land Pte Ltd is a company incorporated in Singapore engaged in the business of general wholesale trade and investment holding. It is 92% owned by Mr. Lim Kaling. It owns 40,105 Shares and 1,955 Series B-2 Preferred Shares.

Primerose Ventures Inc., Archview Capital Ltd. and Sandalwood Associates Limited are investment holding companies incorporated in the British Virgin Islands and are indirectly wholly-owned by Mr. Lim through Immobillari Limited. Primerose Ventures Inc. owns 23,038 Shares, 14,774 Series A Preferred Shares and 977 Series B-2 Preferred Shares. Archview Capital Ltd. owns 5,078 Shares. Sandalwood Associates Limited owns 6,462 Series B-1 Preferred Shares.

On the Listing Date, 10,251,660 Shares will be issued to Archview Capital Ltd. after taking into account the Capitalization Issue.

As of the Latest Practicable Date, Mr. Lim had also been granted 62 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan.

Following the conversion of the Preferred Shares and the Capitalization Issue, Mr. Lim will have a long position in 2,129,563,887 Shares, including an interest in 520,986 Shares underlying the RSUs granted to him pursuant to the 2016 Equity Incentive Plan.

In addition, Archview Capital Ltd., indirectly wholly-owned by Mr. Lim through Immobillari Limited, owns 20 shares of THX.

- (3) As of the Latest Practicable Date, Mr. Chan Thiong Joo Edwin, our executive Director, owned 671 Shares and had been granted 6,093 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan. Following the conversion of the Preferred Shares and the Capitalization Issue, Mr. Chan will have a long position in 56,837,892 Shares, including an interest in 51,199,479 Shares underlying the RSUs granted to him pursuant to the 2016 Equity Incentive Plan.
- (4) As of the Latest Practicable Date, Mr. Khaw Kheng Joo, our executive Director, owned 839 Shares and had been granted 9,997 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan. Following the conversion of the Preferred Shares and the Capitalization Issue, Mr. Khaw will have a long position in 91,054,908 Shares, including an interest in 84,004,791 Shares underlying the RSUs granted to him pursuant to the 2016 Equity Incentive Plan.
- (5) As of the Latest Practicable Date, Mr. Gideon Yu, our independent non-executive Director, was granted 465 RSUs, all of which are outstanding, pursuant to the 2016 Equity Incentive Plan. Following the Capitalization Issue, Mr. Yu will have a long position in 3,907,395 Shares.
- (b) Negative statements regarding interests in securities

None of the Directors or our chief executive will immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares) have any disclosure interests (as referred to in (a) above), other than as disclosed at (a) above.

# 2. Particulars of Directors' letters of appointment

# (a) Executive Directors

Each of our executive Directors has entered into an appointment letter with our Company pursuant to which they agreed to act as executive Directors for an initial term of three years or until the third annual general meeting of our Company since the Listing Date, subject to the Articles of Association and the Listing Rules (whichever is sooner). Either party has the right to give not less than three months' written notice to terminate the agreement.

The fees of the executive Directors payable by the Company for each year of service are as follows:

<b>Executive Directors</b>	US\$
Mr. Min-Liang Tan (陳民亮)	
Mr. Khaw Kheng Joo (許慶裕)	75,000
Mr. Chan Thiong Joo Edwin (曾辰裕)	75,000

## (b) Non-executive Directors

Our non-executive Director has entered into an appointment letter with our Company pursuant to which he agreed to act as a non-executive Director for an initial term of three years or until the third annual general meeting of our Company since the Listing Date, subject to the Articles of Association and the Listing Rules (whichever is sooner). Either party has the right to give not less than three months' written notice to terminate the agreement.

The fees of the non-executive Director payable by the Company for each year of service is as follows:

Non-executive Director	US\$
Mr. Lim Kaling	90,000

# (c) Independent non-executive Directors

Each of our independent non-executive Directors has entered into an appointment letter with our Company pursuant to which they agreed to act as independent non-executive Directors for an initial term of three years with effect from October 31, 2017 or until the third annual general meeting of our Company since the Listing Date, subject to the Articles of Association and the Listing Rules (whichever is sooner). Either party has the right to give not less than 30 days' written notice to terminate the agreement.

The fees of the independent non-executive Directors payable by the Company for each year of service are as follows:

Independent non-executive Directors	US\$
Mr. Gideon Yu	120,000
Mr. Chau Kwok Fun Kevin (周國勳)	165,000
Mr. Lee Yong Sun (李鏞新)	120,000

Details of the Company's remuneration policy is described in the section headed "Directors and Senior Management — Compensation of Directors and Senior Management" in this prospectus.

Save as disclosed in this prospectus, none of the Directors has or is proposed to have entered into any service agreement or letter of appointment with any member of our Group (excluding agreements expiring or determinable by any member of our Group within one year without payment of compensation other than statutory compensation).

#### 3. Remuneration of Directors

Our Directors receive compensation in the form of salaries, bonuses, share-based awards, and other benefits-in-kind. We determine the salaries of our Directors based on each Director's qualification, position and seniority.

The aggregate amount of remuneration (including salaries, discretionary bonuses and other benefits) which were paid to our Directors for the years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$2.0 million, US\$5.2 million, US\$12.1 million and US\$6.4 million, respectively. The aggregate amount of the Company's contributions to the Central Provident Fund on behalf of Mr. Tan in his capacity as a member of the senior management of the Company for each of the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$10,722, US\$10,371, US\$12,550 and US\$5,888, respectively. The aggregate amount of the Company's contributions to the Central Provident Fund on behalf of Mr. Khaw Kheng Joo in his capacity as a member of the senior management of the Company for each of the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$4,356, US\$4,575, US\$5,536 and US\$1,984, respectively. The aggregate amount of the Company's contributions to the Central Provident Fund on behalf of Mr. Chan Thiong Joo Edwin in his capacity as a member of the senior management of the Company for each of the three years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017 were approximately US\$10,722, US\$10,370, US\$12,549 and US\$4,464, respectively.

Save as disclosed in this prospectus, no other amounts have been paid or are payable by any member of our Group to our Directors for the years ended December 31, 2014, 2015 and 2016 and for the six months ended June 30, 2017.

No remuneration was paid to our Directors as an inducement to join, or upon joining, our Group. No compensation was paid to, or receivable by, our Directors or past Directors for the Track Record Period for the loss of office as director of any member of our Group or of any other office in connection with the management of the affairs of any member of our Group. None of our Directors waived any emoluments during the same period.

Under the arrangement currently in force, the aggregate amount of remuneration payable by our Group to our Directors for the year ended December 31, 2017 will be approximately US\$7.5 million.

#### 4. Agency fees or commission

Save as disclosed in this prospectus, within the two years preceding the date of this prospectus, no commissions, discounts, brokerages or other special terms have been granted in connection with the issue or sale of any share or loan capital of us or any of our subsidiaries.

# 5. Related party transactions

Please refer to Note 24 of the Accountants' Report in Appendix I to this prospectus for details of the related party transactions. Our Directors confirm that all Related Party Transactions are conducted on normal commercial terms, and that their terms are fair and reasonable.

# E. 2016 EQUITY INCENTIVE PLAN

# 1. Summary of Terms

The Company adopted the 2016 Equity Incentive Plan by a resolution of our Board on July 25, 2016 and a resolution of our Shareholders on August 23, 2016, and was further amended by way of a resolution of the Board and our Shareholders on October 25, 2017. The terms of the 2016 Equity Incentive Plan governing the grant of RSUs are not subject to the provisions of Chapter 17 of the Listing Rules as it does not involve the grant of options by the Company to subscribe for new Shares.

(a) Purposes of the 2016 Equity Incentive Plan

The purposes of the 2016 Equity Incentive Plan are:

- (i) to recognize the contributions by grantees of the 2016 Equity Incentive Plan ("Grantee(s)") and to give incentives thereto in order to retain them for the continual operation and development of the Group; and
- (ii) to attract and motivate suitable personnel for further development of the Group.

# (b) Awards

An award of RSUs under the 2016 Equity Incentive Plan ("Award(s)") gives a participant in the 2016 Equity Incentive Plan a conditional right when the Award vests to obtain cash, Shares or a combination of both with reference to the market value of the Shares on or about the date of vesting, as determined by the Committee (as defined below) in its absolute discretion.

For the purposes of the 2016 Equity Incentive Plan, "Committee" means any committee (whose membership shall include Mr. Tan) created and appointed by the Board to administer the 2016 Equity Incentive Plan, the Board or those person(s) to whom administration of the 2016 Equity Incentive Plan has been delegated under the terms of the 2016 Equity Incentive Plan.

# (c) Limitation on number of RSUs

Unless otherwise duly approved by the Shareholders of the Company, the total number of Shares underlying RSUs which may be granted under the 2016 Equity Incentive Plan shall not exceed 1,594,406,095, equivalent to 18.0% of the total number of issued Shares immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (the "Scheme Limit") (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

As of the Latest Practicable Date, RSUs in respect of 70,011 Shares had been granted under the 2016 Equity Incentive Plan and are outstanding. As a result of the Capitalization Issue, the number of Shares underlying the outstanding RSUs will be adjusted pursuant to the terms of the 2016 Equity Incentive Plan to 588,302,433 Shares on the Listing Date, representing 6.6% of the Shares in issue following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares). Based on the Shareholders' resolution of the Company dated October 25, 2017, the aggregate number of RSUs granted by the Company to the Grantees is expected to reach 708,104,004 (representing 708,104,004 underlying Shares) on the Listing Date. To facilitate the administration of the 2016 Equity Incentive Plan, an aggregate of 708,104,004 Shares will be issued to the RSU Trustee(s) on the Listing Date, representing 8.0% of the Shares in issue following the completion of the Capitalization Issue, the Global Offering and the issue of the Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

Accordingly, the number of Shares underlying the RSUs which remains available under the Scheme Limit to be granted is 886,302,091 Shares, representing 10% of the Shares in issue following the completion of the Capitalization Issue, the Global Offering and the issue of the Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

#### (d) Annual Limit

If the Company proposes to grant awards of RSUs awards under the 2016 Equity Incentive Plan after the first annual general meeting subsequent to the occurrence of a Qualified Public Offering, the Company shall, at the Company's annual general meeting, obtain Shareholders' approval granting a mandate specifying (i) the maximum number of new Shares underlying the RSUs to be granted under the 2016 Equity Incentive Plan during the Relevant Period (which shall not be greater than 6% of the Shares as at the date of such general meeting subject to the Scheme Limit in paragraph (c) above); and (ii) the Board has the power to allot, issue and deal with the Shares underlying the RSUs granted under the 2016 Equity Incentive Plan during the Relevant Period as and when the RSUs vest.

The relevant mandate shall remain in effect from the passing of the Shareholders' resolution until the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required to be held under the applicable laws of the Cayman Islands or the Memorandum and the Articles; and
- (iii) the variation or revocation of such mandate by an ordinary resolution of the Shareholders in a general meeting

## (the "Relevant Period").

# (e) Refresh of the Scheme Limit

The Scheme Limit may be refreshed from time to time subject to prior Shareholders' approval, but in any event, the total number of Shares that may underlie the RSUs granted following the date of approval of the refreshed limit (the "New Approval Date") under the limit as refreshed from time to time must not exceed 10% of the number of Shares in issue as of the New Approval Date. Shares underlying the RSUs granted pursuant to the 2016 Equity Incentive Plan (including those outstanding, cancelled, lapsed or vested RSUs) prior to the New Approval Date will not be counted for the purpose of determining the maximum aggregate number of Shares that may underlie the RSUs granted following the New Approval Date under the limit as renewed. For the avoidance of doubt, Shares issued prior to the New Approval Date pursuant to the vesting of RSUs granted pursuant to the 2016 Equity Incentive Plan will be counted for the purpose of determining the number of Shares in issue as of the New Approval Date.

# (f) Selected Persons of the 2016 Equity Incentive Plan

The Committee may select the following persons to be granted with RSUs under the 2016 Equity Incentive Plan pursuant to the 2016 Equity Incentive Plan:

- (i) employees (i.e. any person, including any officer or Director, employed by the Company or any subsidiary of the Company);
- (ii) consultants (i.e. any natural person, including an advisor or independent contractor, engaged by the Company or any subsidiary of the Company to render services to such entity); and
- (iii) Directors (i.e. any member of the Board including a non-employee Director);

selected by the Committee, provided that such employees, consultants and Directors render bona fide services to the Company or any subsidiary of the Company not in connection with the offer and sale of securities in a capital-raising transaction.

# (g) Duration of the 2016 Equity Incentive Plan

Subject to the fulfillment of the conditions of the 2016 Equity Incentive Plan and the termination clause in paragraph (w), the terms governing RSUs under the 2016 Equity Incentive Plan shall be valid and effective for a term of 10 years commencing on July 25, 2016, after which period no further RSUs shall be granted or accepted, but the provisions of this Plan shall remain in full force and effect in order to give effect to the vesting of RSUs granted and accepted prior to the expiration of the 2016 Equity Incentive Plan.

# (h) Administration of the 2016 Equity Incentive Plan

This 2016 Equity Incentive Plan shall be subject to the administration of the Committee in accordance with the rules of such Plan. The Committee has the power to construe and interpret such Plan and the terms of the Awards granted hereunder. The Committee may also appoint one or more independent third party contractors (including RSU Trustee(s)) to assist in the administration of the 2016 Equity Incentive Plan. Any decision of the Committee made in accordance with the rules of such Plan shall be final and binding, provided in each case that such decision is made in accordance with the Articles and any applicable laws.

# (i) Appointment of RSU Trustee(s)

The RSU Trustee(s) shall assist with the administration and vesting of RSUs granted pursuant to the 2016 Equity Incentive Plan. Our Company will (i) allot and issue Shares to the RSU Trustee(s) to be held by them and which will be used to satisfy the RSUs upon vesting and/or (ii) direct and procure the RSU Trustee(s) to purchase existing Shares (either on-market or off-market) to satisfy the RSUs upon exercise. Our Company shall procure that sufficient funds are provided to the RSU Trustee(s) by whatever means as our Board may in its absolute discretion determine to enable the RSU Trustee(s) to satisfy their obligations in connection with the administration of and the vesting of RSUs granted pursuant to the 2016 Equity Incentive Plan.

For the purpose of satisfying RSU grants made under the 2016 Equity Incentive Plan, pursuant to the Capitalization Issue, the Company will allot and issue 708,104,004 Shares at par value to the RSU Trustee(s) on the Listing Date, and such Shares will be held on trust for the benefit of the RSU Grantees pending the vesting of the outstanding RSUs. The Shares to be issued to the RSU Trustee(s) represent 8.0% of the Shares in issue following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares).

# (j) Grant of RSUs

On and subject to the terms of the 2016 Equity Incentive Plan and the terms and conditions that the Committee imposes and/or are required by applicable law, the Committee shall be entitled at any time during the life of the 2016 Equity Incentive Plan to make a grant to any RSU Participant as the Committee may in its absolute discretion determine.

Awards may be granted on such terms and conditions (e.g. by linking the vesting of the RSUs to the attainment or performance of goals by the Company as a whole or any business unit or subsidiary) as the Committee may determine.

A grant shall be made to an RSU Participant by delivery of a written or electronic agreement between the Company and the RSU Participant (setting forth the terms and conditions of the Award, and any country-specific appendix thereto, which shall be in substantially a form (which need not be the same for each RSU Participant) that the Committee has from time to time approved) (the "RSU Award Agreement") to a RSU Participant in any manner (including electronic distribution or posting, including through any automated system) that meets the requirements of applicable law.

# (k) Grant to Connected Persons

Any grant of an Award to any Director, chief executive or substantial shareholder of our Company, or any of their respective associates, shall be subject to the prior approval of the independent non-executive Directors (excluding the independent non-executive Director(s) who is or are the proposed grantee(s) of the Awards in question) and shall otherwise be subject to compliance with the requirements of the Listing Rules.

#### (1) Acceptance of Awards

If the selected person intends to accept the offer of grant of RSUs as specified in the notice of RSU Award, he or she is required to sign the notice of RSU Award to which the RSU Award Agreement is annexed and return it to the Company.

The RSU Participant shall undertake to hold the Award on the terms on which it is granted and be bound by the provisions of the 2016 Equity Incentive Plan.

# (m) Rights attached to Awards

A Grantee does not have any ownership in any Shares underlying RSUs unless and until these Shares are actually transferred to the Grantee in settlement of vested RSUs. Furthermore, a Grantee does not have any right to dividends in respect of and may not exercise any voting right in respect of the Shares underlying RSUs.

# (n) Rights attached to Shares

A Grantee who has been transferred any Shares in respect of any RSUs will have all of the rights of a Shareholder of the Company with respect to the Share from and after the date the Shares are issued to the Grantee until such time as the Grantee disposes of the Shares or the Company exercises the refusal right under the RSU Award Agreement.

# (o) Rights on an Offer

In the event of a change in control of the Company by way of offer, in respect of Shares, all the outstanding Awards will vest on the date when such offer becomes or is declared unconditional and such date shall be deemed the vesting date.

# (p) Rights on a Merger or Privatization by way of a Scheme

In the event of a change in control of the Company by way of merger or privatization by way of a scheme, in respect of Shares, all the outstanding Awards will vest on the date when the scheme implementing such merger or privatization (as the case may be) becomes effective and such date shall be deemed the vesting date.

# (q) Rights on a Voluntary Winding-up

In the event a notice is given by the Company to its Shareholders to convene a Shareholders' meeting for the purpose of considering and, if thought fit, approving a resolution to voluntarily wind-up the Company prior to the vesting date of any RSU, the Board shall determine at its discretion whether such RSU shall vest, and the period when such RSU shall vest. If the Board determines that such RSU shall vest, it shall notify the grantee that the RSU shall vest and the period within which such RSU shall vest.

# (r) Awards to be personal to Grantees

Awards granted pursuant to this 2016 Equity Incentive Plan are not transferable and may not be sold, pledged, assigned, hypothecated, transferred or otherwise disposed of by the Grantee in any manner other than by will, intestacy laws or by the laws of descent or distribution or unless otherwise permitted by the Company on a case-by-case basis in accordance with the 2016 Equity Incentive Plan. The Award and the RSUs shall lapse to the extent that a Grantee purports to so sell, pledge, assign, hypothecate, transfer or otherwise dispose of them, unless otherwise approved by the Committee.

### (s) Vesting

Settlement of the RSUs is conditioned on satisfaction of two vesting requirements before the expiration of the 2016 Equity Incentive Plan. The RSUs will only vest if both of the following vesting requirements are satisfied:

- i. time and service based requirement provided that the Grantee is in service as an employee, consultant, director or non-employee director of the Company or an associated company as defined in the 2016 Equity Incentive Plan, this requirement will be satisfied as to 25% of the total number of RSUs granted to a grantee on each of the dates as may be specified under the vesting schedule contained in the RSU Award Agreement; and
- ii. liquidity event requirement this requirement will be satisfied on the earlier of March 15 of the calendar year following the year in which the IPO was declared effective, or the six month anniversary of the effective date of the IPO or such later date as may be required under the RSU Award Agreement.

Generally, the RSUs vest at a rate of 25% in each year starting from the calendar year subsequent to the year of grant.

# (t) Lapse of RSUs

If the Grantee's service terminates for any reason prior to the first Anniversary Date, the Award, to the extent not vested, shall lapse and all unvested RSUs shall be forfeited to the Company forthwith, and all the Grantee's rights to such RSUs shall immediately terminate, without payment of any consideration to the Grantee.

# (u) Alteration or Amendment of the 2016 Equity Incentive Plan

The Company reserves the right to change, by written notice to the Grantee, the provisions of the RSU Award Agreement in any way it may deem necessary or advisable for legal or administrative reasons, and to require the Grantee to sign any additional agreements or undertakings that may be necessary to accomplish the foregoing.

The 2016 Equity Incentive Plan is established voluntarily by the Company, it is discretionary in nature, and may be amended or suspended by the Company at any time, to the extent permitted by the 2016 Equity Incentive Plan.

## (v) Adjustment of RSUs

In the event that any change is made in the Shares, without consideration, through merger, consolidation, reorganization, recapitalization, reincorporation, share dividend, dividend in property other than cash, large non-recurring cash dividend, share split, liquidating dividend combination of shares, exchange of shares, change in corporate structure or any similar equity restructuring transaction, including, for the avoidance of doubt, capitalization of profits or reserves, capital distribution, rights issue, the conversion of one class of share to another or reduction of capital or otherwise, without consideration, then the Committee shall proportionately and appropriately make adjustments to the number of Shares reserved for grant and issuance under the 2016 Equity Incentive Plan. The determination of the Committee shall be final, binding and conclusive.

# (w) Termination of the Plan

The 2016 Equity Incentive Plan is established voluntarily by the Company, it is discretionary in nature, and may be suspended or terminated by the Company at any time, to the extent permitted by the 2016 Equity Incentive Plan. The Company shall notify the RSU Trustee(s) and all Grantees of such termination and of how any property held by the RSU Trustee(s) on trust for the Grantees (including, but not limited to, any Shares held) and the outstanding RSUs shall be dealt with.

No amendment, suspension or termination of the 2016 Equity Incentive Plan shall, without the consent of the Grantee, alter or impair any rights or obligations under any Award already granted unless the Award itself otherwise expressly so provides.

#### (x) General

An application has been made to the Listing Committee of the Stock Exchange for the listing of, and permission to deal in, new Shares underlying any Awards which may be granted pursuant to the 2016 Equity Incentive Plan.

As of the Latest Practicable Date, RSUs in respect of 70,011 Shares had been granted and outstanding under the 2016 Equity Incentive Plan and are outstanding. As a result of the Capitalization Issue, the number of Shares underlying the outstanding RSUs will be adjusted pursuant to the terms of the 2016 Equity Incentive Plan to 588,302,433 Shares on the Listing Date, representing 6.6% of the Shares in issue following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares). As of the Latest Practicable Date, there were 658 Grantees pursuant to the 2016 Equity Incentive Plan, of which five Grantees are Directors. All members of our senior management are Grantees under the 2016 Equity Incentive Plan.

The grant and vesting of any RSUs which may be granted pursuant to the 2016 Equity Incentive Plan will be in compliance with Rule 10.08 of the Listing Rules.

The Company will issue announcements according to applicable Listing Rules, disclosing particulars of any RSUs granted under the 2016 Equity Incentive Plan, including the date of grant, number of Shares involved, the vesting period, the appointment and arrangement with the RSU Trustee(s) and comply with Chapter 14A of the Listing Rules. Details of the 2016 Equity Incentive Plan, including particulars and movements of the RSUs granted during each financial year of our Company, and our employee costs arising from the grant of the RSUs will be disclosed in our annual report.

Details of the RSUs granted under the 2016 Equity Incentive Plans as at the date of this prospectus and details of the vesting period are set out in the paragraph headed "Details of the RSUs granted and outstanding under the 2016 Equity Incentive Plans" below.

# 2. Details of the RSUs granted and outstanding under the 2016 Equity Incentive Plan

	Number of Shares represented by the outstanding RSUs as of the date of this	Number of Shares represented by the outstanding RSUs and approximate percentage of shareholding immediately following the completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares (assuming the Over-allotment Option is not exercised and without taking into account the Deferred Settlement Shares)	
Name of grantees of RSUs <sup>(1)</sup>	prospectus	20101104 20001011101	(%)
Directors of the Company			
Mr. Min-Liang Tan (陳民亮) <sup>(2)</sup>	844	7,092,132	0.1%
Mr. Khaw Kheng Joo (許慶裕)	9,997	84,004,791	0.9%
Mr. Chan Thiong Joo Edwin (曾辰裕)	6,093	51,199,479	0.6%
Mr. Lim Kaling	62	520,986	0.0%
Mr. Gideon Yu	465	3,907,395	0.0%
Other connected persons of the Company			
Mr. Michael Louis Pfeiffer <sup>(3)</sup>	87	731,061	0.0%
Mr. Koh Boon Hwee <sup>(3)</sup>	1,489	12,512,067	0.1%
Mr. He Zhitao (何志濤) <sup>(3)</sup>	16	134,448	0.0%
5 Directors and 3 other connected persons of our			
sub-total Company	19,053	160,102,359	1.8%
650 other employees	50,958	428,200,074	4.8%
GRAND TOTAL OF ALL GRANTEES .	70,011	588,302,433	6.6%

# Notes:

<sup>(1)</sup> These RSUs shall (unless our Company shall otherwise determine and so notify the RSU Participant in writing) vest according to the vesting schedule as set out under the sub-section headed "— 2016 Equity Incentive Plan — (s) Vesting" in this section.

<sup>(2)</sup> Please see the sub-section headed "— A. Further Information About our Company — 4. Written Resolutions of the Shareholders Passed on October 25, 2017" for details of further grants of RSUs to Mr. Tan, which have been approved by our Shareholders.

<sup>(3)</sup> Mr. Michael Louis Pfeiffer, Mr. Koh Boon Hwee and Mr. He Zhitao are former Directors of the Company.

#### F. DISCLAIMERS

Save as disclosed herein:

- (a) none of our Directors or chief executives has any interest or short position in the shares, underlying shares or debentures of our Company or any of our associated corporation (within the meaning of the SFO) which will have to be notified to our Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO or which will be required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which will be required to be notified to our Company and the Stock Exchange pursuant to Model Code for Securities Transactions by Directors of Listed Companies once the Shares are listed;
- (b) none of the Directors or experts referred to in the sub-section headed "G. Other Information 4. Qualifications of Experts" in this section has any direct or indirect interest in the promotion of our Company, or in any assets which have within the two years immediately preceding the date of this prospectus been acquired or disposed of by or leased to any member of our Group, or are proposed to be acquired or disposed of by or leased to any member of our Group;
- none of the Directors or experts referred to in the sub-section headed "G. Other Information 4. Qualifications of Experts" in this section is materially interested in any contract or arrangement subsisting at the date of this prospectus which is significant in relation to the business of our Group taken as a whole;
- (d) none of the Directors has any existing or proposed service contracts with any member of our Group (excluding contracts expiring or determinable by the employer within one year without payment of compensation (other than statutory compensation));
- (e) taking no account of Shares which may be taken up under the Capitalization Issue and the Global Offering or upon the exercise of the Over-allotment Option, the Archview Holdback Shares or the Deferred Settlement Shares, none of the Directors knows of any person (not being a Director or chief executive of us) who will, immediately following completion of the Capitalization Issue, the Global Offering and the issuance of Archview Holdback Shares, have an interest or short position in the shares or underlying shares of our Company which would fall to be disclosed to our Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or be interested, directly or indirectly, in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any member of our Group;
- (f) none of the experts referred to under the section headed "— G. Other Information 4. Qualifications of Experts" in this prospectus has any shareholding in any member of our Group or the right (whether legally enforceable or not) to subscribe for or to nominate persons to subscribe for securities in any member of our Group; and
- (g) so far as is known to the Directors, none of the Directors, their respective associates (as defined under the Listing Rules) or Shareholders who are interested in more than 5% of our share capital as of the Latest Practicable Date have any interests in the five largest customers or the five largest suppliers of our Group.

## G. OTHER INFORMATION

# 1. Preliminary expenses

Our preliminary expenses are estimated to be HK\$1,000 and have been paid by us.

#### 2. Promoter

Our Company has no promoter for the purpose of the Listing Rules. Within the two years preceding the date of this prospectus, no cash, securities or other benefit has been paid, allotted or given or is proposed to be paid, allotted or given to any promoter in connection with the Capitalization Issue and the Global Offering and the related transactions described in this prospectus.

# 3. Agency fees and commission received

The Underwriters will receive an underwriting commission as referred to in the section headed "Underwriting — Underwriting Arrangements and Expenses — Commissions and Expenses" in this prospectus.

# 4. Qualifications of experts

The qualifications of the experts (as defined under the Listing Rules and the Companies (Winding Up and Miscellaneous Provisions) Ordinance) who have given their opinion and/or advice in this prospectus are as follows:

Name	Qualifications
Credit Suisse (Hong Kong) Limited	Licensed to conduct Type 1 (dealing in securities), Type 2 (dealing in futures contracts), Type 4 (advising on securities), Type 5 (advising on futures contracts), Type 6 (advising on corporate finance) and Type 9 (asset management) regulated activities under the SFO
UBS Securities Hong Kong Limited	Licensed to conduct Type 1 (dealing in securities), Type 2 (dealing in futures contracts), Type 6 (advising on corporate finance) and Type 7 (providing automated trading services) regulated activities as defined under the SFO
Grandall Law Firm (Shanghai)	Our PRC legal advisors
Maples and Calder (Hong Kong) LLP	Our Cayman Islands legal advisors
KPMG	Certified Public Accountants
Newzoo International B.V	Industry Consultant
Frost & Sullivan (S) Pte Ltd	Independent Industry Consultant

#### 5. Consents

Each of the experts set out in the sub-section headed "4. Qualifications of experts" in this section has given and has not withdrawn their respective written consents to the issue of this prospectus with the inclusion of their reports and/or letters and/or the references to their names included herein in the form and context in which they are respectively included.

### 6. Financial Advisor

We have appointed Evercore Asia Limited, as our financial advisor to provide financial advisory services in relation to the Global Offering. The appointment of Evercore Asia Limited is at our own initiative and not pursuant to any requirement of the Listing Rules. The role of the financial advisor is separate and distinct from the role of the Joint Sponsors. Principal functions performed by our financial advisor include: selection and appointment of underwriters, syndicate members and other professional advisors; assisting the Company in coordinating the work of other professional advisors; reviewing relevant documentation in relation to the Global Offering; structuring of the Listing and the Global Offering; and advising the Company on timing and market positioning of the Global Offering. The Joint Sponsors have not relied on the work performed by Evercore Asia Limited in fulfilling their duties.

## 7. Independence of Sponsors; Sponsors' Fees

Each of the Joint Sponsors satisfies the independence criteria applicable to sponsors as set out in Rule 3A.07 of the Listing Rules. The Joint Sponsors will be paid by the Company a total fee of US\$1.0 million to act as joint sponsors to the Company in connection with the Global Offering.

# 8. Binding Effect

This prospectus shall have the effect, if an application is made in pursuance of it, of rendering all persons concerned bound by all of the provisions (other than the penal provisions) of sections 44A and 44B of the Companies (Winding Up and Miscellaneous Provisions) Ordinance so far as applicable.

#### 9. Taxation of Holders of our Shares

Prospective investors should consult their professional advisors on the possible tax consequences of buying, holding or selling any Shares under the laws of their country of citizenship, residence or domicile.

# **Cayman Islands Taxation**

The following is a discussion on certain Cayman Islands income tax consequences of an investment in the Shares. The discussion is a general summary of present law, which is subject to prospective and retroactive change. It is not intended as tax advice, does not consider any investor's particular circumstances, and does not consider tax consequences other than those arising under Cayman Islands law.

# Under Existing Cayman Islands Laws

Payments of dividends and capital in respect of the Shares will not be subject to taxation in the Cayman Islands and no withholding will be required on the payment of a dividend or capital to any holder of Shares, nor will gains derived from the disposal of Shares be subject to Cayman Islands income or corporation tax. The Cayman Islands currently have no income, corporation or capital gains tax and no estate duty, inheritance tax or gift tax.

No stamp duty is payable in respect of the issue of the Shares or on an instrument of transfer in respect of a Share.

The Company has been incorporated under the laws of the Cayman Islands as an exempted company with limited liability and, as such, has obtained an undertaking from the Governor in Cabinet of the Cayman Islands in the following form:

# The Tax Concessions Law 2011 Revision Undertaking as to Tax Concessions

In accordance with the provision of section 6 of The Tax Concessions Law (2011 Revision), the Governor in Cabinet undertakes with Razer Inc. ("the Company").

- That no law which is hereafter enacted in the Islands imposing any tax to be levied on profits, income, gains or appreciations shall apply to the Company or its operations; and
- In addition, that no tax to be levied on profits, income, gains or appreciations or which is in the nature of estate duty or inheritance tax shall be payable:
  - 2.1 on or in respect of the shares, debentures or other obligations of the Company; or
  - 2.2 by way of the withholding in whole or part, of any relevant payment as defined in Section 6(3) of the Tax Concessions Law (2011 Revision).
- 3 These concessions shall be for a period of twenty years from the 12th day of June 2012.

# **Hong Kong Taxation**

Dealings in Shares registered on our Company's Hong Kong branch register of members will be subject to Hong Kong stamp duty. The sale, purchase and transfer of Shares are subject to Hong Kong stamp duty, the current rate of which is 0.1% of the consideration or, if higher, the value of the Shares being sold or transferred. Dividends paid on Shares will not be subject to tax in Hong Kong and no tax is imposed in Hong Kong in respect of capital gains. However, profits from dealings in the Shares derived by persons carrying on a business of trading or dealings in securities in Hong Kong arising in or derived from Hong Kong may be subject to Hong Kong profits tax.

Potential investors in the Global Offering are urged to consult their professional tax advisors if they are in any doubt as to the taxation implications of subscribing for, purchasing, holding or disposing of, and dealing in our Shares (or exercising rights attached to them). None of us, the Joint Sponsors,

the Joint Global Coordinators, the Joint Bookrunners, the Underwriters, any of their respective directors or any other person or party involved in the Global Offering accept responsibility for any tax effects on, or liabilities of, any person, resulting from the subscription, purchase, holding or disposal of, dealing in or the exercise of any rights in relation to, our Shares.

#### 10. Miscellaneous

- (a) Save as otherwise disclosed in this prospectus:
  - (i) within the two years preceding the date of this prospectus, no share or loan capital of our Company or of any of our principal operating subsidiaries has been issued, agreed to be issued or is proposed to be issued fully or partly paid either for cash or for a consideration other than cash;
  - (ii) within the two years preceding the date of this prospectus, no commissions, discounts, brokerages or other special terms have been granted in connection with the issue or sale of any share or loan capital of our Company or any of our subsidiaries;
  - (iii) within the two years preceding the date of this prospectus, no commission has been paid or is payable (except commissions to underwriters) for subscribing or agreeing to subscribe, or procuring or agreeing to procure the subscriptions, for any Shares or debentures in our Company or any of our subsidiaries;
  - (iv) neither our Company nor any of our subsidiaries have issued or agreed to issue any founder shares, management shares or deferred shares;
  - (v) no share or loan capital of our Company or any of our consolidated subsidiaries is under option or is agreed conditionally or unconditionally to be put under option;
  - (vi) none of the parties (save in connection with the Underwriting Agreement) listed in the sub-section headed "G. Other Information 5. Consent" in this section:
    - (aa) is interested legally or beneficially in any securities of any member of our Group; or
    - (bb) has any right or option (whether legally enforceable or not) to subscribe for or to nominate persons to subscribe for securities in any member of our Group.
- (b) No company within our Group is presently listed on any stock exchange or traded on any trading system.
- (c) There are no restrictions affecting the remittance of profits or repatriation of capital by us into Hong Kong from outside Hong Kong.
- (d) There is no arrangement under which future dividends are waived or agreed to be waived.
- (e) None of our Directors or their associates nor, to the knowledge of the Directors, any Shareholder who held more than 5% of the total issued Shares as of the Latest Practicable Date had any interest in any of the five largest customers and in any of the five largest suppliers of our Group.

# 11. Estate Duty

Our Directors have been advised that no material liability for estate duty is likely to fall on our Company or any of our subsidiaries.

#### 12. Bilingual Prospectus

The English language and Chinese language versions of this prospectus are being published separately, in reliance upon the exemption provided under Section 4 of the Companies (Exemption of Companies and Prospectuses from Compliance with Provisions) Notice (Chapter 32L of the Laws of Hong Kong).

# APPENDIX V DOCUMENTS DELIVERED TO THE REGISTRAR OF COMPANIES AND AVAILABLE FOR INSPECTION

# DOCUMENTS DELIVERED TO THE REGISTRAR OF COMPANIES

The documents attached to a copy of this prospectus and delivered to the Registrar of Companies in Hong Kong for registration were (i) copies of the WHITE, YELLOW and GREEN Application Forms; (ii) copies of each of the material contracts referred to in the section headed "Appendix IV — Statutory and General Information — C. Further Information About the Business of Our Company — 1. Summary of Material Contracts" in this prospectus; (iii) the written consents issued by each of the experts and referred to in the section headed "Appendix IV — Statutory and General Information — G. Other Information — 4. Qualifications of Experts" in this prospectus.

# DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents will be available for inspection at the office of Davis Polk & Wardwell, Hong Kong Solicitors, 18/F The Hong Kong Club Building, 3A Chater Road, Hong Kong during normal business hours up to and including the date which is 14 days from the date of this prospectus:

- (a) the Memorandum of Association and the Articles of Association;
- (b) the accountants' report from KPMG in respect of the historical financial information for each of the years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017, the text of which is set out in the section headed "Appendix I — Accountants' Report" in this prospectus;
- (c) the audited consolidated financial statements of our Company for each of the financial years ended December 31, 2014, 2015 and 2016 and the six months ended June 30, 2017;
- (d) the report on the unaudited pro forma financial information of our Group from KPMG, the text of which is set forth in the section headed "Appendix II Unaudited Pro Forma Financial Information" in this prospectus;
- (e) the letter issued by Maples and Calder (Hong Kong) LLP, our legal advisors as to Cayman Islands law, summarizing certain aspects of Cayman Islands Companies Law referred to in the section headed "Appendix III — Summary of the Constitution of our Company and Cayman Islands Companies Law" in this prospectus;
- (f) the PRC legal opinions issued by Grandall Law Firm (Shanghai), our legal advisors as to PRC law in respect of our general matters and property interests;
- (g) the service agreements and letters of appointment referred to in the section headed "Appendix IV Statutory and General Information D. Further Information about Directors 2. Particulars of Directors' letters of appointment" in this prospectus;
- (h) the Cayman Islands Companies Law;
- (i) the material contracts referred to in the section headed "Appendix IV Statutory and General Information C. Further Information About the Business of Our Company 1. Summary of Material Contracts" in this prospectus;
- (j) the written consents referred to in the section headed "Appendix IV Statutory and General Information G. Other Information 4. Qualifications of Experts" in this prospectus;
- (k) the Frost & Sullivan Report;
- (1) the Newzoo Report; and
- (m) the 2016 Equity Incentive Plan.



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