



**天福(開曼)控股有限公司**  
**Tenfu (Cayman) Holdings Company Limited**

(Incorporated in the Cayman Islands with limited liability)

*Stock Code: 6868*

**Annual Report**  
**2017**



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## Corporate Profile

Tenfu (Cayman) Holdings Company Limited (the “Company” or “we”, together with the subsidiaries, collectively the “Group”) are a leading traditional Chinese tea-product enterprise in the People’s Republic of China (the “PRC”) engaged in the sale and marketing of a comprehensive range of tea products and the development of product concepts, tastes and packaging designs. Our key products are tea leaves, tea snacks and tea ware, which we sell through a nationwide network of self-owned and third-party owned retail outlets and retail points.

Being ranked first among 2016 China’s Top 100 tea industry enterprises in terms of comprehensive strength, the “Tenfu” (天福) brand has one of the highest levels of brand awareness amongst tea product consumers in the PRC. With its high level of brand awareness and more than 20 years of presence in the market, the Group believes it is in a strong position to continue capturing such expected growth in the market for branded traditional Chinese tea leaves.

We presently offer over 1,300 varieties of traditional Chinese tea-leaf products. Our branded traditional Chinese tea leaves had the largest market share in terms of retail sales value of all branded traditional Chinese tea leaves in the PRC and our Oolong tea and green tea dominated the respective market segments.

We offer over 300 varieties of tea snacks, most of which are infused with the flavours of tea leaves and are produced at our own facilities. As part of our business, we also sell tea ware under our own brands.

We adopt a multi-brand strategy to capture different segments of the traditional Chinese tea market in the PRC. Our most popular and well-known brand is the “Tenfu” brand. Our “Tenfu” brand tea products are primarily sold in our self-owned and third-party owned retail outlets and retail points where we strive to offer a personalised tea shopping experience. We also offer a separate line of products under the “Tenfu Ten Xin” (天福天心) and “Uncle Lee” (安可李) brands which are primarily sold through our concession points at hypermarkets in the PRC.

As at 31 December 2017, our tea products were sold in 1,129 retail outlets and retail points across 31 provinces, autonomous regions and municipalities in the PRC, including stores with shop fronts at street level and in shopping malls and concession counters in department stores and hypermarkets.

We have started sale of tea drink (including milk tea) since acquisition of Xiamen Tianqia Catering Management Co., Limited with the trademark of “放牛斑” and formation of a joint venture company, Xiamen Daily Plus Food Beverage Management Co., Ltd. with the trademark of “喫茶趣 TO GO”.

### DIRECTORS

#### Executive Directors

LEE Rie-Ho (*Chairman*)

LEE Shih-Wei (*Vice Chairman*)

LEE Chia Ling (*Chief Executive Officer*)

LEE Kuo-Lin (*Chief Operating Officer*)

#### Non-executive Directors

TSENG Ming-Sung

WEI Ke (resigned on 15 August 2017)

CHANG Le (appointed on 15 August 2017)

#### Independent Non-executive Directors

LO Wah Wai

LEE Kwan Hung

FAN Ren Da, Anthony

### BOARD COMMITTEES

#### Audit Committee

LO Wah Wai (*Chairman*)

TSENG Ming-Sung

FAN Ren Da, Anthony

LEE Kwan Hung

#### Remuneration Committee

FAN Ren Da, Anthony (*Chairman*)

LEE Rie-Ho

LO Wah Wai

LEE Kwan Hung

LEE Chia Ling

#### Nomination Committee

LEE Kwan Hung (*Chairman*)

LEE Kuo-Lin

FAN Ren Da, Anthony

LO Wah Wai

### REGISTERED OFFICE

P.O. Box 2681

Cricket Square, Hutchins Drive

Grand Cayman KY1-1111

Cayman Islands

### HEADQUARTERS IN THE PRC

2901 Building C

Xinjing Commerce Center

No. 25 Jiahe Road

Xiamen

the PRC

Tel: +86-592-3389334

Fax: +86-592-3389086

Email: tenfu@tenfu.com

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room E, 22/F

CNT Tower

338 Hennessy Road

Wanchai

Hong Kong

### AUTHORISED REPRESENTATIVES

LEE Chia Ling

MOK Ming Wai

### COMPANY SECRETARY

MOK Ming Wai (FCS, FCIS)

### PRINCIPAL SHARE REGISTRAR

Royal Bank of Canada Trust Company (Cayman) Limited

4th Floor, Royal Bank House

24 Shedden Road, P.O. Box 1586

Grand Cayman KY1-1110

Cayman Islands

## Corporate Information

### HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited  
Shops 1712-1716  
17th Floor, Hopewell Centre  
183 Queen's Road East  
Wanchai  
Hong Kong

### PLACE OF LISTING

The main board of The Stock Exchange of  
Hong Kong Limited (the "Stock Exchange")

### NAME OF STOCK

Tenfu (Cayman) Holdings Company Limited

### STOCK CODE

6868 (listed since the Stock Exchange on  
26 September 2011)

### PRINCIPAL BANKERS

Bank of China Limited, Zhangpu Sub-branch  
Bank of Communications Co. Ltd., Xiamen Branch

### AUDITOR

PricewaterhouseCoopers  
Certified Public Accountants  
22/F, Prince's Building  
Central  
Hong Kong

### WEBSITE

[www.tenfu.com](http://www.tenfu.com)

## Financial Highlights

- Revenue for the year ended 31 December 2017 increased by 6.2% from RMB1,484.7 million for 2016 to RMB1,576.6 million;
- Gross profit for the year ended 31 December 2017 increased by 5.1% from RMB909.3 million for 2016 to RMB955.3 million, with a decrease in gross profit margin from 61.2% for 2016 to 60.6% for the year ended 31 December 2017;
- Profit for the year ended 31 December 2017 increased by 47.2% from RMB165.4 million for 2016 to RMB243.5 million, which corresponded to an increase in net profit margin from 11.1% for 2016 to 15.4% for the year ended 31 December 2017;
- Basic earnings per share for the year ended 31 December 2017 was RMB0.2; and
- The Board proposed a final dividend of HKD0.14 per share (equivalent to RMB0.11 per share).

### Comparison of Key Financial Figures

#### Results

	For the year ended 31 December				
	(RMB '000)				
	2013	2014	2015	2016	2017
Revenue	1,661,577	1,688,589	1,518,045	1,484,718	<b>1,576,561</b>
Gross profit	1,017,189	1,049,869	931,600	909,281	<b>955,273</b>
Gross profit margin (%)	61.2	62.2	61.4	61.2	<b>60.6</b>
Profit before income tax	369,035	378,362	227,640	245,703	<b>335,106</b>
Profit for the year, all attributable to the owners of the Company	267,133	270,198	146,354	165,420	<b>243,511</b>
Net profit margin (%)	16.1	16.0	9.6	11.1	<b>15.4</b>

#### Assets and liabilities

	As at 31 December				
	(RMB '000)				
	2013	2014	2015	2016	2017
Total assets	2,341,394	2,844,607	2,502,749	2,406,261	<b>2,696,591</b>
Total equity	1,890,357	1,963,785	1,924,830	1,986,889	<b>2,101,922</b>
Total liabilities	451,037	880,822	577,919	419,372	<b>594,669</b>
Gearing ratio (%)	6	23	12	5	<b>7.9</b>
Trade receivables turnover days (days)	99	106	118	123	<b>116</b>
Trade payables turnover days (days)	64	68	60	60	<b>59</b>
Inventories turnover days (days)	222	239	274	287	<b>287</b>

## Chairman's Statement

### Chairman's Statement

In 2017, China's consumption market started to pick up, as China's economy has reversed its downward trend since 2011 and achieved a recovering trend. Recovering economy together with a picking-up domestic demand had turned up the sentiment of the Group's customers. In line with such a warning economic environment, the Group remained aggressive in adjusting its sales network, developed products to meet different consumers' demand, continued to maintain its customer-oriented service, began to cut its operating costs, and accelerated the expansion of tea beverage market, which rewarded it with an overall revenue of RMB1.6 billion in 2017. Meanwhile, the Group strived to increase its procurement and production efficiency, continuously optimise cost management and effectively control expenses and shop opening costs, which enabled it to keep up the profit against the rising costs of raw materials and other items. The Group expects that these measures will have a positive influence on the Group's financial performance for the foreseeable future.

### Operational Review for 2017

In order to make the Tenfu tea products and brands more popular in the ultimate markets and distribution channels and maintain its leading position and advantage in the highly competitive Chinese tea market, in 2017, the Group continued to implement a number of significant operational measures to streamline the Group's organisation structure, adopt active marketing strategy to satisfy customers' demand, sell tea products together with tea beverage to expand product categories and sales channels. In 2018, the Group will pursue the following moves to meet market demands:

1. Continuing to develop new stores and optimise sales network;
2. Holding tea fairs in major cities, promoting tea culture and the sales of tea and tea ware;
3. Developing new tea products, expanding market share of milk tea, and promoting the sales of milk tea, such as “放牛斑” brand milk tea, and operating Caffaina Coffee Gallery in Shanghai, to meet the needs of different consumer groups and their changing preferences for fashion;
4. Promoting famous teas of different origins by selling them at our sales outlets so as to truly cater for the local consumption preference;
5. Adjusting the product structure to meet the demand of the consumers in accordance with the consumer groups in different areas and shops;
6. Emphasising on the number of visitors and enhancing the quality of services provided to customers in order to increase the number of successful deals;
7. Introducing loyalty cards to consolidate and develop our customer base; and
8. Continuing to carry out various marketing activities.

We believe that we have a good structure and got well prepared for future growth. Our team is working tirelessly for the Group's success in the long term.



### Business Outlook for 2018

Considering China's large population, we believe that there are huge business opportunities in the food, beverage and retail industries in China, with the progress of urbanisation and the enhancement in the per capita disposable income. The Group still has full confidence in the potential growth of the tea consumption market in China. The tea beverage sector the Group expanded in 2017 will become another growth engine, which will bring the Group additional revenue contribution and profitability and facilitate the Group's business development in the broad portfolio of tea products. The Group will continue to strengthen the brand image and competitive advantage and actively implement the significant operational measures as follows:

1. Actively exploring new outlets
  - (1) In addition to the first and second-tier cities, accelerating the development of outlets in the third and fourth-tier cities and develop e-commerce;
  - (2) Building No.1 brand image through opening flagship stores across the country; and
  - (3) Expanding more into food and beverage market, for example, the Group cooperated with Caffaina Coffee Gallery, a Taiwan dessert and coffee restaurant brand, to open a restaurant in Shanghai.
2. Upgrading the benefits offered to the core management and staff to strengthen corporate solidarity and expand paths of promotion so that our key talents with good performance can work without distraction;
3. Strengthening education and training, so that our employees can master appropriate and applicable management and marketing skills, enhance their awareness of service and quality, so as to ensure that our operating principles and policies can be achieved;
4. Prioritising product quality and safety, and continuing to develop new products and improve packaging, so as to meet the needs of middle and low-end consumers;
5. Strengthening control over all aspects of the costs and eliminate extravagance and waste;
6. Emphasising computerised operation and make good use of technology to simplify the work at the shops so that the staff can concentrate on sales and service, resulting in improvement on the human output value and the per capita income;
7. Actively promoting original equipment manufacturer business for tea snacks to add to the revenue of the Group;
8. Actively organising tea exhibitions, incense lore exhibitions, new tea tasting and tea art teaching activities, so that our regular customers can grow and evolve together with our staff; and
9. Implementing customer-friendly economy with focus on the products that the ordinary people actually consume, i.e. localisation of the packaging of goods, simplification of commodity specifications, customer-friendliness of commodity prices, and guarantee of product quality.

I believe that, through the joint efforts of our management and staff, we will be able to adapt to the rapidly changing environment, grasp market trends, lead the trend of consumption and achieve the continuous development goal of the Company without disappointing our shareholders!



## Chairman's Statement

### Acknowledgement

In this year, coping with the external and internal uncertainties and changes, the Group gained valuable experience, and also strengthened the planning, management, and operation abilities of the Board, the management, and the staff. Such experience will help the Group to face and overcome challenges of the future. The Company's sustainable development depends on the supports and efforts of all the parties involved, so I would like to express my deepest appreciation to our customers, suppliers, business partners and shareholders for their support on behalf of the Board, and in particular for the efforts and contributions and dedication of all our staff over the past year!

**LEE Rie-Ho**

*Chairman*

Hong Kong, 23 March 2018

### Business Review and Outlook

In 2017, the Group achieved revenue of RMB1,576.6 million, up 6.2% from 2016, and recorded profit for the year of RMB243.5 million, up 47.2% from 2016. The increase in the Group's revenue for the year was mainly due to upturn of China's consumption market.

In 2017, the Group further strengthened its market position and the efficiency of its operations, including further expanding its network, actively promoting the customer loyalty programme, consolidating and developing customer base, increasing release of marketing program and education and training for the employees, improving employees' benefits, while controlling expenditures.

- Leading brand position.** Being ranked first among 2015 China's Top 100 tea industry enterprises in terms of comprehensive strength, the "Tenfu" (天福) brand has one of the highest levels of brand awareness amongst tea product consumers in the PRC. With its high level of brand awareness and more than 25 years of presence in the market, the Group believes it is in a strong position to continue capturing such expected growth in the market for branded traditional Chinese tea leaves.
- Adjusting sales network.** While the whole consumption declines under the current economic conditions in the PRC, the Group has adjusted their retail outlets and retail points to keep the profitable ones and shut down the unprofitable ones in the PRC. As of 31 December 2017, the Group had a total of 1,129 self-owned and third-party owned retail outlets and retail points, compared with a total of 1,208 as of 31 December 2016.
- Keeping legal compliance.** The tea leaves and tea snacks industries are heavily regulated in the PRC, operation of which includes product approvals, product processing, formulation, manufacturing, packaging, labelling, distribution and sale and maintenance of manufacturing facilities, and the Group kept in compliance with the relevant laws and regulations applicable to the Group, including Food Safety Law, Regulations on Food Production Permits, Regulations on Sale of Food Permits, Product Quality Law, Consumer Protection Law, Trademark Law, Patent Law, Labour Contract Law of the PRC, etc. The Group is also subject to the PRC laws and regulations concerning the discharge of waste water and solid waste during manufacturing processes, which require the Group to obtain certain clearances and authorisations from government authorities for the treatment and disposal of such discharge. The PRC Government may take steps towards the adoption of more stringent environmental regulations, the Group may need to invest more for future environmental expenditures to install, replace, upgrade or supplement pollution control equipment or make operational changes to limit any adverse impact or potential adverse impact on the environment in order to comply with the new environmental regulations.
- Guarantee of food safety.** The Group paid high attention on food safety and conducted various quality inspection and testing procedures during the Group's production process, to ensure compliance with applicable quality requirements promulgated by the relevant authorities. In October 2015, the Group got the qualification certification for its egg roll and candy production line and related auxiliary areas, reaching the consolidated standards for prerequisite and food safety programs of American Institute of Baking.

## Management Discussion and Analysis

- Relationships with customers and suppliers.** The Group always maintains good relationship with customers and suppliers. For the year ended 31 December 2017, the aggregate percentage of purchases attributable to the Group's five largest suppliers accounted for approximately 21.0% of the Group's total purchase. The Group selects suppliers carefully to ensure the quality of raw materials and packaging materials through maintaining appraisal records for suppliers and grading them on a declining scale according to the quality of material supplied, price, ability to meet demand and punctuality of delivery time. The percentage of revenue attributable to the Group's five largest customers accounted for approximately 4.1% of the Group's total revenue. The credit terms granted to the top five customers are in line with those granted to other customers. The top five customers made subsequent settlement of trade receivables within the credit term. The Group has historically depended on sales to the third-party retailers, and third-party retailers are expected to remain important in sales network. If the third-party retailers are not able to operate successfully or the Group fails to maintain good relationships with such parties, the business, financial condition and results of operations of the Group could be materially and adversely affected. Since 2008, the Group has acquired a number of retail outlets and retail points from third-party retailers and operated the self-owned retail outlets and retail points. In order to keep good customer services, the Group maintains a customer service hotline to handle general service inquiries and ensure a timely response to all customer concerns. The Group's internal policy requires that all complaints be reported and resolved promptly. If a complaint is not resolved during the call, the customer service representative is required to timely report such complaint to the local sales office which covers the region where the complaining customer is located. For the year ended 31 December 2017, the Group did not incur any material costs in relation to these complaints and there had not been any material product recall.

In 2018, the Group plans to continue to adjust and optimise its network of self-owned retail outlets and retail points, expand its market share in first-tier and second-tier cities, further penetrate into third-tier and fourth-tier cities and acquire store premises for the operation of self-owned retail outlets.

In particular, the Group plans to:

- Continue to adjust and optimise retail sales network.** The Group plans to further adjust retail outlets and retail points, including both self-owned and third-party owned retail outlets and retail points. In order to achieve this goal, the Group plans to identify, establish and keep new retail outlets on high-traffic streets in the central business districts of selected cities, as well as retail points in popular shopping malls, actively expand networks in third-tier and fourth-tier and smaller cities, and develop quality distributors to increase sales of its tea products. To capture more customers who prefer to buy their tea products on-line, the Group continues to monitor the opportunity to increase internet sales after completion of acquisition of Xiamen Tianyu Commerce and Trading Co., Limited (廈門天鈺商貿有限公司) in September 2013. The Group will continue to monitor other opportunities for multi-channel sales and distribution network, which enables the Group to access a broad market audience and penetrate into different regions in the PRC, and continue to rapidly expand their sales.
- Continue to enhance brand reputation and consumer awareness.** The Group plans to maintain and promote its high level of brand awareness through targeted marketing and promotional activities. As part of these promotional activities, the Group plans to make further efforts to promote its products and brands during traditional Chinese festivals, and actively hold tea ware exhibition, incense lore expo, new tea tasting events and tea art education activities for enhancement of communications and interactions with customers in order to maintain and promote the well-known "Tenfu" brand.

## Management Discussion and Analysis

3. **Continue to develop new concepts for tea-related products.** The Group believes that a broad portfolio of products will help it to maintain its leading brand position and keep pace with constantly changing consumer preferences and trends. To this end, the Group will continue the development of tea and tea-related products to meet market requirements, as well as creating the trend and leading the trend. Through the completion of acquisition of Xiamen Tianqia Catering Management Co., Limited (廈門天洽餐飲管理有限公司) in October 2013, the Group entered into the tea drink (including milk tea) industry with the trademark of “放牛斑”. Xiamen Daily Plus Food Beverage Management Co., Ltd. (廈門天天佳盈餐飲管理有限公司), a joint venture company with Ten Ren Tea Co., Ltd. (天仁茶業股份有限公司) was established in January 2014 to further develop the tea drink business with the trademark of “喫茶趣 TO GO”. Through the establishment of Xiamen Daily Plus Food Beverage Management Co., Ltd., the Group has expanded its market share in tea drink (including milk tea) industry by cooperation with Ten Ren Tea Co., Ltd. and leveraging experience of Ten Ren Tea Co., Ltd. in Taiwan and international markets. In December 2017, the Group cooperated with Caffaina Coffee Gallery, a Taiwan dessert and coffee restaurant brand, to open a restaurant in Shanghai, with a total investment amount of RMB12,000,000 by the Group as the registered capital of the Shanghai Caffaina Coffee Gallery. Through cooperation with Caffaina Coffee Gallery, the Group will expand its sale channel and achieve in-depth market involvement in food and beverage.
4. **Enhance processing and distribution efficiency and effectiveness.** The Group has implemented a fully-integrated ERP (Enterprise Resource Planning) system since 2012 so as to collect real-time sales and inventory data from retail outlets. The Group intends to continue proper implementation and usage of the ERP system, aiming to streamline its distribution operation and improve collection of information, so that the Group can plan its processing schedules, manage resources and monitor sales and inventory information more efficiently and effectively.
5. **Expand production capacity through the increase of the number of processing facilities.** The Group plans to cater for future growth and anticipated increases in the demand for tea and tea-related products by expanding production capacity when suitable acquisition opportunities arise or suitable construction sites can be acquired. After the completion of acquisition of Zhejiang Tianfu Tea Industry Co., Ltd. (浙江天福茶業有限公司) in September 2013, the Group has a production facility strategically located in Zhejiang, where is the production base of Longjing tea and close to the retail outlets and retail points in Central and Northeast China, as well as to achieve optimization in procurement costs.

In 2017, coping with the external and internal uncertainties and changes, the Group gained valuable experience, and also strengthened the planning, management and operation abilities of the Board, the management, and the staff. Such experience will help the Group to face and overcome challenges of the future. The Company's sustainable development depends on the supports and efforts of all the parties involved, including the customers, the suppliers, the business partners and the shareholders, and in particular the efforts and contributions and dedication of all staff of the Group.

Looking forward, the Group's primary goal is to continue growing its business and increasing its market share by leveraging its strong market position and sales network and the anticipated economic growth in the PRC tea market.



## Management Discussion and Analysis

### Financial Review

#### Revenue

During the year ended 31 December 2017, the Group engaged in the sales and marketing of a comprehensive range of tea products and the development of product concepts, tastes and packaging designs. The Group has manufacturing plants in Fujian province, Sichuan province and Zhejiang province, the PRC. The Group's key products are tea leaves, tea snacks and tea ware, which it sells through a nationwide network of self-owned and third-party owned retail outlets and retail points. The Group has started the sales of tea drink (including milk tea) with the trademark of “放牛斑” and “喫茶趣 TO GO”.

During the year ended 31 December 2017, the Group derived substantially all of its revenue from the sales of tea leaves, tea snacks and tea ware. The revenue of the Group increased by 6.2% from RMB1,484.7 million for the year ended 31 December 2016 to RMB1,576.6 million for the year ended 31 December 2017. The following table sets forth a breakdown of revenue by product category for the years indicated:

	Year ended 31 December			
	2017		2016	
	RMB'000	%	RMB'000	%
Revenue contributed from:				
Sales of tea leaves	<b>1,082,566</b>	<b>68.7</b>	1,058,364	71.3
Sales of tea snacks	<b>227,791</b>	<b>14.4</b>	223,924	15.1
Sales of tea ware	<b>184,106</b>	<b>11.7</b>	133,618	9.0
Others <sup>(1)</sup>	<b>82,098</b>	<b>5.2</b>	68,812	4.6
Total	<b>1,576,561</b>	<b>100.0</b>	1,484,718	100.0

Note:

(1) “Others” include revenue from restaurant, hotel, tourist, management service and catering management, beverage production and sales of pre-packaged food. The Group derived its revenue from these operations through the provision of accommodation, food and beverages and other ancillary services and ticket sales from its tea museums.

Revenue from sales of the Group's tea leaves increased by 2.3% from RMB1,058.4 million for the year ended 31 December 2016 to RMB1,082.6 million for the year ended 31 December 2017. Revenue from sales of the Group's tea snacks increased by 1.7% from RMB223.9 million for the year ended 31 December 2016 to RMB227.8 million for the year ended 31 December 2017. Revenue from sales of the Group's tea ware increased by 37.8% from RMB133.6 million for the year ended 31 December 2016 to RMB184.1 million for the year ended 31 December 2017. The revenue increases from sales of the Group's tea leaves, tea snacks and tea ware were primarily due to the increase in sales revenue affected by overall economic recovering trend in the PRC.

As of 31 December 2017, the Group had approximately 323 self-owned retail outlets and approximately 200 wholesalers throughout Mainland China accounted for approximately 60% and 36% of total revenue respectively, compared with approximately 400 self-owned retail outlets and approximately 200 wholesalers as of 31 December 2016.

## Management Discussion and Analysis

### Cost of sales

Cost of sales of the Group primarily comprises costs of inventories (mainly including costs of raw materials) and labour costs. Cost of sales of the Group increased by 8.0% from RMB575.4 million for the year ended 31 December 2016 to RMB621.3 million for the year ended 31 December 2017, primarily due to the increase in sales and different sales mix.

### Gross profit and gross profit margin

As a result of the foregoing factors, gross profit of the Group increased by 5.1% from RMB909.3 million for the year ended 31 December 2016 to RMB955.3 million for the year ended 31 December 2017, with gross profit margin decreasing by 1.1% from 61.2% for the year ended 31 December 2016 to 60.6% for the year ended 31 December 2017.

### Distribution costs

The distribution costs of the Group decreased by 8.8% from RMB473.8 million for the year ended 31 December 2016 to RMB432.4 million for the year ended 31 December 2017. The decrease was primarily due to optimization of self-owned retail outlets.

### Administrative expenses

Administrative expenses for the Group amounts to RMB205.6 million for the year ended 31 December 2017, which was approximately the same for the year ended 31 December 2016.

### Other income

Other income of the Group increased by 19% from RMB13.0 million for the year ended 31 December 2016 to RMB15.5 million for the year ended 31 December 2017. The increase was primarily due to the increase in PRC local government grants which were recognised as income immediately from RMB10.2 million for the year ended 31 December 2016 to RMB11.6 million for the year ended 31 December 2017.

### Other losses - net

The Group recorded other losses of RMB0.1 million for the year ended 31 December 2017, primarily due to net foreign exchange gains of RMB0.1 million which were offset by losses on the disposal of property, plant and equipment of RMB0.2 million. The Group recorded other losses of RMB3.0 million for the year ended 31 December 2016, primarily due to net foreign exchange gains of RMB0.1 million which were offset by losses on the disposal of property, plant and equipment of RMB3.1 million.

### Finance income

Finance income of the Group decreased by 11.4% from RMB15.7 million for the year ended 31 December 2016 to RMB13.9 million for the year ended 31 December 2017. The decrease was primarily due to the decrease in interest income as a result of the decrease of time deposits.

### Finance costs

Finance costs of the Group increased by 24.1% from RMB9.0 million for the year ended 31 December 2016 to RMB11.2 million for the year ended 31 December 2017, reflecting an increase in interest expenses on the Group's bank borrowings.

## Management Discussion and Analysis

### Share of profit less losses of investments accounted for using the equity method

Share of profit less losses of investments accounted for using the equity method of the Group was a net loss amounting to RMB0.3 million and a net loss amounting to RMB2.6 million for the years ended 31 December 2017 and 2016, respectively.

### Income tax expense

Income tax expense of the Group increased by 14.1% from RMB80.3 million for the year ended 31 December 2016 to RMB91.6 million for the year ended 31 December 2017, primarily due to an increase in the Group's profit before tax of the subsidiaries of the Group located in mainland China for the year ended 31 December 2017 compared with the year ended 31 December 2016.

### Profit for the year

As a result of the foregoing factors and primarily due to optimization of self-owned retail outlets and cost control, profit of the Group, all of which was attributable to the owners of the Company, increased by RMB78.1 million, or 47.2%, to RMB243.5 million for the year ended 31 December 2017 as compared to RMB165.4 million for the year ended 31 December 2016. Net profit margin of the Group for the year ended 31 December 2017 increased correspondingly from 11.1% for the year ended 31 December 2016 to 15.4%.

### Liquidity and capital resources

#### Cash position

The operations of the Group are capital intensive, and its liquidity requirements arise principally from the need of working capital to finance its operations and expansions. The Group has historically met its working capital and other capital requirements principally from cash generated from its operations, bank borrowings and capital contributions by its shareholders.

The Group's cash and cash equivalents increased by RMB226.3 million, or 83.7%, from RMB270.4 million as of 31 December 2016 to RMB496.7 million as of 31 December 2017.

The Group had net cash inflow from operating activities of RMB283.8 million, net cash outflow from investing activities of RMB43.5 million and net cash outflow from financing activities of RMB16.1 million for the year ended 31 December 2017.

#### Bank borrowings and gearing ratio

The Group had total bank borrowings of RMB180.0 million as of 31 December 2017, compared to RMB102.4 million as of 31 December 2016. As of 31 December 2017, the weighted average effective interest rate of the Group's bank borrowings was 4.38%, and 76.8% of the Group's bank borrowings were denominated in RMB, while 23.2% were denominated in HKD. Bank borrowings as at 31 December 2017 and those in corresponding period were charged at variable interest rate.

## Management Discussion and Analysis

As at 31 December 2017, short-term bank borrowings of RMB30,000,000 of the Group are secured by the pledge of land use rights and property, plant and equipment of the Group. As at 31 December 2017, short-term bank borrowings of RMB41,796,000 of the Group are guaranteed by Mr. Lee Rie-Ho. During the year ended 31 December 2016, a subsidiary Fujian Tian Fu Sales Co., Ltd. entered into an agreement with China Construction Bank Xiamen Branch for a long-term bank borrowing of RMB8,946,000 in connection with purchase of a store premise under construction and for which a prepayment of RMB17,355,000 for the full purchase price was made. The borrowing which is secured by the pledge of the store premise under construction bears interest at the rates quoted by People's Bank of China from time to time and requires monthly instalment of repayment up to November 2026. As at 31 December 2017, the residual value of the long-term bank borrowings is RMB8,236,000 (2016: RMB8,946,000), of which RMB747,000 (2016: RMB710,000) should be paid back within one year. As at 31 December 2016, short-term bank borrowings of RMB50.0 million of the Group are secured by the pledge of land use rights and property, plant and equipment of the Group. As at 31 December 2016, short-term bank borrowings of RMB33.4 million of the Group are guaranteed by Mr. Lee Rie-Ho, Mr. Lee Chia Ling and Mr. Lee Kuo-Lin, all of them are directors of the Company ("Directors"), either separately or jointly. The Directors are of the view that the guarantee of bank borrowings of RMB41.8 million by Mr. Lee Rie-Ho, being a form of financial assistance (as defined in the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchanges of Hong Kong Limited (the "Stock Exchange")) for the benefit of the Group, was on normal commercial terms where no security over the assets of the Group was granted in respect of such financial assistance provided by Mr. Lee Rie-Ho. Accordingly, such guarantee is exempt from all reporting, announcement and independent shareholders' approval requirements pursuant to Rule 14A.90 of the Listing Rules.

The table below summarises the maturity profile of the Group's non-derivative financial liabilities as of the dates indicated, based on undiscounted contractual payments:

<b>As at 31 December 2017</b>	<b>Less than 1 year RMB'000</b>	<b>Between 1 and 2 years RMB'000</b>	<b>Between 2 and 5 years RMB'000</b>	<b>Over 5 years RMB'000</b>	<b>Total RMB'000</b>
Borrowings	172,543	785	2,615	4,089	180,032
Interest payments on borrowings (Note)	692	367	827	446	2,332
Trade and other payables	166,503	–	–	–	166,503
	<b>339,738</b>	<b>1,152</b>	<b>3,442</b>	<b>4,535</b>	<b>348,867</b>

  

As at 31 December 2016	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Over 5 years RMB'000	Total RMB'000
Borrowings	94,145	747	2,411	5,078	102,381
Interest payments on borrowings (Note)	2,628	406	954	691	4,679
Trade and other payables	128,765	–	–	–	128,765
	225,538	1,153	3,365	5,769	235,825

Note: the interest payments on borrowings are calculated based on borrowings held as at 31 December 2017 and 2016, respectively (excluding the accrued interest payable balance already in trade and other payables) without taking into account future borrowings.



## Management Discussion and Analysis

The Group regularly monitors its gearing ratio, which represents total debt as a percentage of total capital. Total debt is calculated as total borrowings (including current and non-current borrowings). Total capital is calculated as total equity plus total debt. As of 31 December 2017, the gearing ratio of the Group was 7.9%, compared to 5% as of 31 December 2016. The increase in the gearing ratio during 2017 was primarily due to the increase of bank borrowings as compared with that of 2016.

### Capital and other commitments

As of 31 December 2017, the Group had total investment, capital and operating lease commitments of RMB244.6 million, as compared to RMB258.4 million as of 31 December 2016. The Group plans to fund these commitments primarily with available cash.

The Group's investment commitments comprise commitments to inject registered capital into joint ventures of the Group. The table below sets forth the investment commitments of the Group as of the dates indicated:

	<b>As of 31 December</b>	
	<b>2017</b>	2016
	<b>RMB'000</b>	<i>RMB'000</i>
Investments in joint ventures	<b>16,467</b>	14,269

The Group's capital commitments comprise unpaid amounts under executed agreements for purchasing property, plant and equipment and intangible assets, primarily in relation to the construction of plants. The table below sets forth capital expenditure contracted for but not yet incurred as of the dates indicated:

	<b>As of 31 December</b>	
	<b>2017</b>	2016
	<b>RMB'000</b>	<i>RMB'000</i>
Property, plant and equipment	<b>63,901</b>	83,626
Intangible assets	<b>3,647</b>	–
	<b>67,548</b>	83,626

The Group leases various retail outlets, offices and warehouses under non-cancellable operating lease agreements. The lease terms are between one to five years, and the majority of the Group's lease agreements are renewable at the end of the lease period at market rate. The table below sets forth the operating lease commitments of the Group as of the dates indicated:

	<b>As of 31 December</b>	
	<b>2017</b>	2016
	<b>RMB'000</b>	<i>RMB'000</i>
No later than 1 year	<b>76,693</b>	82,528
Later than 1 year and no later than 5 years	<b>77,428</b>	76,218
Later than 5 years	<b>6,454</b>	1,761
	<b>160,575</b>	160,507

## Management Discussion and Analysis

### Working capital

	As of 31 December	
	2017	2016
	RMB'000	RMB'000
Trade and other receivables	<b>279,165</b>	243,615
Trade and other payables	<b>287,418</b>	217,054
Inventories	<b>544,194</b>	446,060
Trade receivables turnover days <sup>(1)</sup>	<b>116</b>	123
Trade payables turnover days <sup>(2)</sup>	<b>59</b>	60
Inventories turnover days <sup>(3)</sup>	<b>287</b>	287

#### Notes:

- (1) Trade receivables turnover days = the average of the beginning and ending trade receivables balances for the year, divided by revenue from wholesales to third-party retailers plus sales from the Group's self-owned retail points located in hypermarkets and department stores and sales through other sales channel mainly representing wholesales to other end customers for the year, multiplied by the number of days in the year.
- (2) Trade payables turnover days = the average of the beginning and ending trade payables balances for the year, divided by cost of sales for the year, multiplied by the number of days in the year.
- (3) Inventories turnover days = the average of the beginning and ending inventory balances for the year, divided by the cost of sales for the year, multiplied by the number of days in the year.

The Group's trade and other receivables represent primarily the balances due from third-party retailers. The Group's trade and other receivables increased by RMB35.6 million from RMB243.6 million as of 31 December 2016 to RMB279.2 million as of 31 December 2017, primarily due to increase of trade receivables from the third parties because of the large amount of wholesale at the end of 2017.

The Group's trade and other payables principally comprise payables to its raw material suppliers, employee benefit payables, other taxes payable, accrued operating expenses and advances from customers. The Group's trade and other payables increased by RMB70.4 million from RMB217.1 million as of 31 December 2016 to RMB287.4 million as of 31 December 2017, primarily due to increases in trade payables due to third parties and other tax payable.

The Group's inventories comprise raw materials (including packaging materials), work-in-progress and finished products. The Group's inventories increased by RMB98.1 million from RMB446.1 million as of 31 December 2016 to RMB544.2 million as of 31 December 2017, primarily reflecting increased procurement.

As of 31 December 2017, the Group has sufficient working capital and financial resources to support its regular operations.

### Foreign exchange risk

The Group's normal operating activities are principally conducted in RMB, since all of its operating subsidiaries are based in the PRC. As of 31 December 2017, most of the operating entities' revenue, expenses, assets and liabilities were denominated in RMB. The Group's foreign exchange risk mainly arises from the portion of its sales and purchases of products denominated in USD and financing activities denominated in USD and HKD. The Directors are of the view that the Group does not have significant foreign currency risk and RMB will continue to stabilise after going through a downward adjustment in 2017.

## Management Discussion and Analysis

Any future depreciation of the RMB could adversely affect the value of any dividends the Group pays to its shareholders. There are limited hedging instruments available in the PRC to reduce our exposure to exchange rate fluctuations between the RMB and other currencies. The Group currently does not engage in hedging activities designed or intended to manage such exchange rate risk.

### Contingent liabilities

The Group had no material contingent liabilities as of 31 December 2017.

### Employee and Remuneration Policy

As of 31 December 2017, the Group had a total of 4,393 employees, with 4,389 employees based in the PRC and 4 employees based in Hong Kong. For the year ended 31 December 2017, the staff costs of the Group was RMB293.5 million, compared to RMB296.1 million for the year ended 31 December 2016.

The Group's employee remuneration policy is determined by reference to factors such as remuneration in respect of the local market, the overall remuneration standard in the industry, inflation level, corporate operating efficiency and employee performance. The Group conducts performance appraisals once every year for its employees, the results of which are applied in annual salary review and promotion assessment. The Group's employees are considered for annual bonuses according to certain performance criteria and appraisal results. Social insurance contributions are made by the Group for its PRC employees in accordance with the relevant PRC regulations.

The Group also provides continuous learning and training programs to its employees to enhance their skills and knowledge, so as to maintain their competitiveness and improve customer services. The Group did not experience any major difficulties in recruitment, nor did it experience any material loss in manpower or any material labour dispute during the year ended 31 December 2017.

The Company adopted a share option scheme on 17 December 2010. During the years ended 31 December 2010 and 2011, no share options were granted. Subsequently, the Company granted share options to subscribe for an aggregate of 7,046,000 shares on 6 January 2012 to certain Directors, employees and independent third party distributors of the Group and an aggregate of 1,307,000 shares options on 12 January 2012 to certain Directors. On 18 March 2013, the Company granted share options to certain Directors, employees and independent third party distributors of the Group to subscribe for an aggregate of 8,353,000 shares. These share options vest in tranches over a period of up to 3 years. During the three years ended 31 December 2014, 2015 and 2016, no share options were granted. During the year ended 31 December 2015, 8,133,000 and 61,000 share options were lapsed due to unfulfillment of vesting conditions, i.e., unrealisation of performance targets set out for the three years ended 31 December 2014 and the resignation of the employees, respectively, and none of the share options were exercised by the grantees, or cancelled by the Company during the year ended 31 December 2015. During the year ended 31 December 2016, 8,191,000 and 10,000 share options were lapsed due to unfulfilment of vesting conditions, i.e., unrealisation of performance targets set out for the three years ended on 31 December 2015 and the resignation of the employees, respectively, and none of the share options were exercised by the grantees, or cancelled by the Company during the year ended 31 December 2016. During the year ended 31 December 2017, the Company did not grant any options to subscribe for Shares. The Company has no outstanding share options as at 31 December 2017.

## Directors and Senior Management

### Directors

#### Executive Directors

**LEE Rie-Ho (李瑞河)**, aged 82, is an executive Director and the Chairman of the Group. He was appointed as the Director and Chairman on 22 April 2010 and was redesignated as an executive Director on 31 August 2011. Mr. Lee is also a member of the remuneration committee of the Company. He is primarily responsible for the overall corporate strategy, expansion and investment decisions of the Group. Mr. Lee has over 65 years of experience in the tea industry. He is one of the founders of the Group and has served as the Chairman since 1993. Before co-founding the Group in 1993, Mr. Lee founded Ten Ren Tea Co., Ltd. (天仁茶葉股份有限公司) (“Ten Ren”) in 1975 in Taiwan. Ten Ren is in the business of the manufacturing and retail sales of tea leaves and various tea products through its self-operated and franchise stores in Taiwan, the United States of America (the “United States”) and Canada. Ten Ren has been listed on the main board of the Taiwan Stock Exchange (Stock code: 1233) since 1999. Mr. Lee has extensive personal and business connections in the tea industry. He was named “Worldwide King of Tea (世界茶王)” by People’s Daily (人民日報) in 2000. Mr. Lee is the father of Mr. Lee Chia Ling and Mr. Lee Kuo-Lin and the uncle of Mr. Lee Shih-Wei and Mr. Lee Min-Zun, the chief financial officer of the Company. With extensive experience in the tea industry, Mr. Lee has led the Group to become a leader in the tea industry in the PRC by promoting the Group’s business and developing a well-known premium brand. In recognition of Mr. Lee’s character, integrity and contribution to the local development of Zhangzhou, Mr. Lee Rie-Ho was awarded honorary citizenship by the People’s Government of Zhangzhou in 2000. Since 2000, Mr. Lee has also been appointed as the Citizen Supervisor of Police Discipline (警風廉政監督員) in Zhangzhou. As part of the selection criteria of the PRC authorities, preferable candidates of Citizen Supervisor of Police Discipline include deputies of People’s Congress, members of People’s Political Consultative Conference, journalists and well-known persons in the community and only candidates with a strong sense of responsibility, care and support for public security work may be re-appointed.

**LEE Shih-Wei (李世偉)**, aged 58, is an executive Director and the Vice Chairman of the Group. He was appointed as the executive Director on 31 August 2011. Mr. Lee is one of the founders of the Group, and is primarily responsible for the management of the Group and coordination of the factory operations and retail businesses of the Group. He has been a director of the Group since 1997. Mr. Lee has more than 25 years of experience in the tea industry. Between 1987 and 1998, he worked for Ten Ren in Taiwan, and acted as the head of the international trading department of Ten Ren since 1987. Mr. Lee has been a director of Ten Ren since 2007. Mr. Lee joined the Group in 1993 and served as the general manager of 福州天福茶業有限公司 (Fuzhou Tianfu Tea Industry Co., Ltd.) from 1993 to 1997. Mr. Lee is a nephew of Mr. Lee Rie-Ho and a cousin of both Mr. Lee Kuo-Lin and Mr. Lee Chia Ling. He graduated from National Chung Hsing High School (previously known as Taiwan Provincial Chung Hsing High School) in 1978.



## Directors and Senior Management

**LEE Chia Ling (李家麟)**, aged 55, is an executive Director and the Chief Executive Officer of the Group. He was appointed as the Director on 22 April 2010 and was designated as an executive Director on 31 August 2011. He is also a member of the remuneration committee of the Company. He has been one of the authorised representatives of the Company since 27 August 2012. Mr. Lee is one of the founders of the Group and is primarily responsible for the overall management, business development and the daily operations of the Group as well as the implementation of the business strategies. He has more than 25 years of experience in the tea industry. Mr. Lee joined Ten Ren as an executive assistant to the manager of tea business development in 1991 and was then appointed as the executive assistant to the chairman (董事長特別助理) in Taiwan, responsible for assisting the chairman with the overall management of Ten Ren, and subsequently became a director of the domestic sales department of Ten Ren in Taiwan in the same year. Mr. Lee joined the Group as the deputy general manager (副總經理) in 1996 and was appointed as general manager in 1997. Mr. Lee is the son of Mr. Lee Rie-Ho and the younger brother of Mr. Lee Kuo-Lin and a cousin of both Mr. Lee Shih-Wei and Mr. Lee Min-Zun. He obtained a master's degree in business administration from Oklahoma City University in the United States in 1990.

**LEE Kuo-Lin (李國麟)**, aged 56, is an executive Director and the Chief Operating Officer of the Group. He was appointed as the executive Director on 31 August 2011. Mr. Lee is also a member of the nomination committee of the Company. He is primarily responsible for the overall management of the tea processing operations. Mr. Lee has more than 25 years of experience in the tea industry. Before joining the Group, between 1989 to 1997, Mr. Lee worked for and eventually became the chief executive officer of Uncle Lee's Tea Inc. based in the United States. Mr. Lee is the chairman of certain subsidiaries of the Group, including 漳州天福茶業有限公司 (Zhangzhou Tianfu Tea Industry Co., Ltd.) since 1998, and 漳浦天福觀光茶園有限公司 (Zhangpu Tian Fu Tea Garden Co., Ltd.) since 1999. Mr. Lee is the son of Mr. Lee Rie-Ho and the elder brother of Mr. Lee Chia Ling and a cousin of both Mr. Lee Shih-Wei and Mr. Lee Min-Zun. He received his associate in arts degree from Los Angeles City College in the United States in 1988.

### Non-executive Directors

**TSENG Ming-Sung (曾明順)**, aged 61, is a non-executive Director. He was appointed as the non-executive Director on 31 August 2011. Mr. Tseng is also a member of the audit committee of the Company. Mr. Tseng is one of the founders of the Group and is responsible for advising on the overall corporate finance plans of the Group. Mr. Tseng has been the chief executive officer of 天心中醫醫院 (Ten Xin Traditional Chinese Medicine Hospital) since 1998. He is also the director of the following entities: 天心堂參藥股份有限公司 (Ten Xin Ginseng Company Limited) since 1998, 天廬育樂事業股份有限公司 (Ten Lu Entertainment Co. Ltd.) since 2003, 太仁開發事業股份有限公司 (Tai Ren Development Co., Ltd.) since 2003, 天仁茶藝文化基金會 (Ten Ren Tea Culture Foundation) since 1994, and 天福投資股份有限公司 (Ten Fu Investment Co. Ltd.) since 2010. Mr. Tseng obtained a bachelor's degree in mechanical engineering from Chung Yuan Christian University in Taiwan in 1979.

**WEI Ke (魏可)**, aged 44, was a non-executive Director, resigned on 15 August 2017. He was appointed as the non-executive Director on 27 August 2012. Mr. Wei is a Managing Director at the General Atlantic private equity firm and focuses on General Atlantic's investment opportunities in Greater China. Prior to joining General Atlantic, Mr. Wei served as an Investment Principal at Actis, an emerging market private equity firm, from 2008 to 2009. He also worked at Boston Consulting Group from 2005 to 2008. Mr. Wei earned his master's degree in Business Administration from Harvard Business School in 2005, and his bachelor's degree in Science and English from University of Science and Technology, Beijing in 1996. Mr. Wei is also a non-executive director of Xiabuxiabu Catering Management (China) Holdings Co., Ltd. (stock code: 0520), a company listed on the main board of the Stock Exchange.

## Directors and Senior Management

**CHANG Le (常樂)**, aged 35, is a non-executive Director. She was appointed as the non-executive Director on 15 August 2017. Ms. Chang is a principal at the General Atlantic private equity firm. She is based in Hong Kong and focuses on General Atlantic's investment in the retail and consumer and healthcare sectors in Greater China. Prior to joining General Atlantic, Ms. Chang served as a business analyst in the corporate finance group of McKinsey & Company. Ms. Chang earned her bachelor's degree in business administration from The Chinese University of Hong Kong in December 2005.

### Independent Non-executive Directors

**LO Wah Wai (盧華威)**, aged 54, is an independent non-executive Director. He was appointed as the independent non-executive Director on 31 August 2011. Mr. Lo is the chairman of the audit committee of the Company. He is also a member of the nomination committee and the remuneration committee of the Company. Mr. Lo holds a bachelor's degree in business administration from the Chinese University of Hong Kong and a master's degree in management science from New Jersey Institute of Technology in the United States. He is a practicing member of the Hong Kong Institute of Certified Public Accountants and is a member of the American Institute of Certified Public Accountants. Mr. Lo has more than 25 years' service experience in auditing and business consulting services, in which he had more than seven years' experience in auditing and business consulting services in an international accounting firm (Deloitte Touche Tohmatsu), of which two years were spent in the United States. Mr. Lo is also an independent non-executive director of Chongqing Machinery & Electric Co., Ltd. (Stock code: 2722), a company listed on the main board of the Stock Exchange.

**LEE Kwan Hung (李均雄)**, aged 52, is an independent non-executive Director. He was appointed as the independent non-executive Director on 31 August 2011. Mr. Lee is the chairman of the nomination committee. He is also a member of the audit committee and the remuneration committee. Mr. Lee received his Bachelor of Laws (Honours) degree and Postgraduate Certificate in Laws from the University of Hong Kong in 1988 and 1989 respectively. He was then admitted as a solicitor in Hong Kong in 1991 and in the United Kingdom in 1997. Mr. Lee was a senior manager of the Listing Division of the Stock Exchange from 1993 to 1994 and was a partner of a famous law firm in Hong Kong from 2001 to 2011. He is currently a practicing lawyer, joined Howse Williams Bowers as a consultant on 1 July 2014 and serves as an independent non-executive director of various companies listed on the Main Board of the Stock Exchange, including Embry Holdings Limited; NetDragon Websoft Holdings Limited; Asia Cassava Resources Holdings Limited; Newton Resources Ltd; Red Star Macalline Group Corporation Ltd.; China Goldjoy Group Limited; FSE Engineering Holdings Limited; Ten Pao Group Holdings Limited; China BlueChemical Ltd. and Landsea Green Properties Co., Ltd. Mr. Lee was also an independent non-executive director of Vestate Group Holdings Limited (formerly known as "Walker Group Holdings Limited") and Futong Technology Development Holdings Limited (all of which are listed on the Main Board of the Stock Exchange).

**FAN Ren Da, Anthony (范仁達)**, aged 58, is an independent non-executive Director. He was appointed as the independent non-executive Director on 31 August 2011. Mr. Fan is the chairman of remuneration committee of the Company. He is also a member of the audit committee and the nomination committee of the Company. Mr. Fan holds a master's degree in business administration from the University of Dallas in the United States. He is currently the chairman of AsiaLink Capital Limited (東源資本有限公司). Mr. Fan serves as an independent non-executive director of various listed companies, including Raymond Industrial Limited, CITIC Resources Holdings Limited, Uni-President China Holdings Ltd, Renhe Commercial Holdings Company Limited, Hong Kong Resources Holdings Company Limited, Shanghai Industrial Urban Development Group Limited, Technovator International Limited, China Development Bank International Investment Limited, CGN New Energy Holdings Co., Ltd. and Neo-Neon Holdings Limited, which are all listed on the main board of the Stock Exchange.

## Directors and Senior Management

### Senior management

**LEE Min-Zun (李銘仁)**, aged 53, is the Chief Financial Officer of the Company. Mr. Lee was an executive Director between 31 August 2011 and 27 August 2012. Mr. Lee is primarily responsible for the corporate finance operations and the overall financial and accounting affairs of the Group. He has over 15 years of finance experience. Before joining the Group, Mr. Lee was the assistant and deputy general manager of the corporate finance department of Ten Ren in 1999 and 2000, respectively and was responsible for its general financial affairs. Mr. Lee has been the supervisor (監察人) of Ten Ren since 2004. Mr. Lee is a nephew of Mr. Lee Rie-Ho and a cousin of both Mr. Lee Kuo-Lin and Mr. Lee Chia Ling. He graduated from Northrop University in the United States with a master's degree in business administration in 1989.

**LEE Shen-Chih (李勝治)**, aged 73, is the Deputy President of the Company. He is responsible for procurement of raw materials, market research, and formulating and executing the overall production and procurement strategies of the Group. He joined the Group in 2007. He graduated from the University of Texas at Austin in the United States with a master's degree in social work studies in 1985. Mr. Lee was the chairman of Ten Ren between 1990 and 2007, and has been the director of 天仁茶藝文化基金會 (Ten Ren Tea Culture Foundation) since 1991, 陸羽茶藝股份有限公司 (Lu Yu Tea Artcraft Co., Ltd.) since September 1993, and 天廬育樂事業股份有限公司 (Tenlu Leisure Business Co., Ltd.) from November 2004 to August 2007. Mr. Lee is a founder of the Rotary Club of Taipei Hsin-Yi branch in 1987. He is a cousin of Mr. Lee Rie-Ho.

**LEE Mao-Ling (李茂林)**, aged 56, is the Deputy General Manager of the General Administration Department of the Company. He is responsible for assisting in the overall corporate management and marketing planning and development of the Group. Between 1987 and 1995, he was the executive assistant to the chairman of 陸羽茶藝股份有限公司 (Lu Yu Tea Artcraft Co., Ltd.), and the director and assistant manager of the Enterprise Resources Planning Department and Business Development Department of Ten Ren respectively. Before joining the Group in 2001, Mr. Lee worked for 雅博股份有限公司 (Apex Medical Corp.) as manager of its Domestic Sales Division. Mr. Lee graduated from National Chung Hsing University in Taiwan 1985, majoring in agricultural transportation and sales.

**LEE Yen-Ping (李彥屏)**, aged 48, is the Head of the Marketing and Enterprise Planning Department of the Company. He is responsible for the business positioning, brand development, product research and development and the overall marketing initiatives of the Group. He joined the Group as the manager of the sale planning department in 2004. Mr. Lee was the manager of the Procurement and Research and Development Division of Ten Ren in 1996 and 2001, respectively. In 2003, he worked as the sales manager of Ten Ren Tea & Ginseng Co., Ltd. in Toronto, Canada. Mr. Lee graduated from Tsoying Senior High School (高雄市立左營高中) in Taiwan in 1988.

**The Board is pleased to present this Corporate Governance Report in the Group's Annual Report for the year ended 31 December 2017.**

### Corporate governance practices

The Group strives to maintain high standards of corporate governance to enhance shareholder value and safeguard shareholder interests. The Group's corporate governance principles emphasise the importance of a quality Board, effective internal controls and accountability to shareholders.

For the year ended 31 December 2017, the Company has complied with the code provisions included in the Corporate Governance Code (the "Corporate Governance Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and there has been no deviation from the code provisions as set forth under the Corporate Governance Code for the year ended 31 December 2017.

The Company reviews its corporate governance practices regularly to ensure compliance with the Corporate Governance Code.

### The Board of Directors

#### Responsibilities

The Board is responsible for leadership and control of the Company and oversees the Group's businesses, strategic decisions and performance. The Board has delegated to the Chief Executive Officer, of which the Directors also undertake, and through him, to the senior management the authority and responsibility for the day-to-day management and operation of the Group. In addition, the Board has established Board committees and has delegated to these Board committees various responsibilities as set out in their respective terms of reference.

All Directors shall ensure that they carry out duties in good faith, in compliance with applicable laws and regulations, and in the interests of the Company and its shareholders at all times.

The Company has arranged for appropriate insurance cover for Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities.



# Corporate Governance Report

## Board composition

Membership of the Board is currently made up of nine members in total, with four executive Directors, two non-executive Directors and three independent non-executive Directors.

The Company has complied with Rule 3.10A of the Listing Rules for the Board to have at least one-third of its membership comprising independent non-executive Directors. The composition of the Board is set out below:

### Executive Directors

Mr. LEE Rie-Ho	Chairman
Mr. LEE Shih-Wei	Vice Chairman
Mr. LEE Chia Ling	Chief Executive Officer
Mr. LEE Kuo-Lin	Chief Operating Officer

### Non-executive Directors

Mr. TSENG Ming-Sung  
Mr. WEI Ke (resigned on 15 August 2017)  
Ms. CHANG Le (appointed on 15 August 2017)

### Independent Non-executive Directors

Mr. LO Wah Wai  
Mr. LEE Kwan Hung  
Mr. FAN Ren Da, Anthony

The list of Directors (by category) is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time. The independent non-executive Directors are expressly identified in all corporate communications pursuant to the Listing Rules.

The relationships among the members of the Board are disclosed under “Directors and Senior Management” on page 19 to 22 of this annual report.

During the year ended 31 December 2017, the Board at all times complied with the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors with at least one independent non-executive Director possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received written annual confirmation from each independent non-executive Director of his independence pursuant to the requirements of the Listing Rules. The Company considers all independent non-executive Directors to be independent in accordance with the independence guidelines as set out in the Listing Rules.

All Directors, including non-executive Directors and independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. Independent non-executive Directors are invited to serve on the Audit, Remuneration and Nomination Committees of the Company.

### Chairman and Chief Executive Officer

The roles and duties of the Chairman and the Chief Executive Officer of the Company are carried out by different individuals and have been clearly defined in writing.

The Chairman of the Board is Mr. Lee Rie-Ho and the Chief Executive Officer is Mr. Lee Chia Ling. The positions of Chairman and Chief Executive Officer are held by separate persons in order to preserve independence and a balance of views and judgement. With the support of the senior management, the Chairman is responsible for ensuring that the Directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings. The Chief Executive Officer focuses on implementing objectives, policies and strategies approved and delegated by the Board. He is in charge of the Group's day-to-day management and operations. The Chief Executive Officer is also responsible for developing strategic plans and formulating the organisational structure, control systems and internal procedures and processes for the Board's approval.

### Appointment and re-election of Directors

Each of our Directors is engaged on a service contract for a term of three years, and the appointment may be terminated by not less than three months' notice in writing.

In accordance with the Company's Articles of Association, all Directors are subject to retirement by rotation at least once every three years and any new Director appointed by the Board to fill a causal vacancy shall submit himself/herself for re-election by shareholders at the first general meeting after appointment or in case as an addition to the Board, the new Director shall hold office only until the next following annual general meeting of the Company and then be eligible for re-election.

The procedures and process of appointment, re-election and removal of Directors are laid down in the Company's Articles of Association. The Nomination Committee established on 31 August 2011 is to be responsible for reviewing the Board composition, monitoring the appointment and succession planning of directors and assessing the independence of independent non-executive Directors.

The Board is collectively responsible for performing the corporate governance duties and formalised the inclusion of the following corporate governance duties into the terms of reference of the Board:

- (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to review the Company's compliance with the Corporate Governance Code and disclosure in the corporate governance report in the annual report of the Company.

## Corporate Governance Report

The Board has adopted a board diversity policy setting out the approach to diversity of members of the Board. The Company recognises and embraces the benefits of diversity of Board members. It endeavours to ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business. All Board appointments will continue to be made on a merit basis with due regard for the benefits of diversity of the Board members. Selection of candidates of Board members will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, experience (professional or otherwise), skills and knowledge. The ultimate decision will be made upon the merits and contribution that the selected candidates will bring to the Board.

### Nomination Committee

The Nomination Committee comprises four members, namely Mr. Lee Kwan Hung (Chairman), Mr. Lee Kuo-Lin, Mr. Fan Ren Da, Anthony and Mr. Lo Wah Wai, the majority of which are independent non-executive Directors.

The principal duties of the Nomination Committee include reviewing the structure, size and composition of the Board regularly, making recommendations to the Board on the appointment and succession planning of Directors, and assessing the independence of the independent non-executive Directors. In carrying out the responsibility for identifying suitably qualified candidates to become members of the Board, the Committee will give adequate consideration to the board diversity policy. The Nomination Committee is provided with sufficient resources to perform its duties.

In accordance with the Company's Articles of Association, one-third of the Directors, shall retire by rotation and the newly appointed Director (if any) in 2017 shall retire and being eligible, offer themselves for re-election at the next forthcoming annual general meeting and every Director shall be subject to retirement at the annual general meeting at least once every three years.

The Company's circular dated 10 April 2018 contains detailed information of the Directors standing for re-election.

The Nomination Committee reviewed the nomination procedures, the process and criteria to select and recommend candidates for directorship and the Board structure with consideration of Board Diversity Policy during the year ended 31 December 2017.

The Nomination Committee held 2 meetings during the year ended 31 December 2017 and the attendance records are set out below:

<b>Name of Director</b>	<b>Attendance/Number of Meetings</b>
Mr. LEE Kwan Hung	2/2
Mr. LEE Kuo-Lin	2/2
Mr. FAN Ren Da, Anthony	2/2
Mr. LO Wah Wai	2/2

### Induction and continuing development of Directors

Each newly appointed Director receives formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Directors are continually updated on the statutory and regulatory regime and the business environment to facilitate the discharge of their responsibilities. Continuing briefing and professional development for Directors will be arranged where necessary. Individual Directors also participated in the courses relating to the roles, functions and duties of a listed company director or further enhancement of their professional development by way of attending training courses or via online aids or reading relevant materials.

During the year ended 31 December 2017, all Directors are provided with the latest version of "A Guide on Directors' Duties" issued by the Companies Registry, Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Listing Rules, the Inside Information Provisions under Part XIVA of the Securities and Futures Ordinance (Cap. 571, Laws of Hong Kong), Corporate Governance Code and Corporate Governance Report as set out in Appendix 14 to the Listing Rules, the Director Training Programme 2017 as set out in the website of the Stock Exchange and other regulatory regime.

According to the records provided by the Directors, a summary of training received by the Directors for the year ended 31 December 2017 is as follows:

#### Type of continuous professional development programmes

##### Executive Directors

Mr. LEE Rie-Ho	1, 2, 3
Mr. LEE Shih-Wei	1, 2, 3
Mr. LEE Chia Ling	1, 2, 3
Mr. LEE Kuo-Lin	1, 2, 3

##### Non-executive Directors

Mr. TSENG Ming-Sung	1, 2, 3
Mr. WEI Ke (resigned on 15 August 2017)	1, 2, 3
Ms. CHANG Le (appointed on 15 August 2017)	1, 2, 3

##### Independent Non-executive Directors

Mr. LO Wah Wai	1, 2, 3
Mr. LEE Kwan Hung	1, 2, 3
Mr. FAN Ren Da, Anthony	1, 2, 3

#### Notes:

1. Reading materials and updates relating to the latest development of the Listing Rules and other applicable regulatory requirements.
2. Internal group discussion on the updates relating to the latest development of the Listing Rules and other applicable regulatory requirements.
3. Attending briefing sessions and/or seminars offered by external professionals and/or experts.



# Corporate Governance Report

## Board meetings

### Board Practices and Conduct of Meetings

Annual meeting schedules and draft agenda of each meeting are normally made available to Directors in advance.

Notice of regular Board meetings is served to all Directors at least 14 days before the meeting. For other Board and committee meetings, reasonable notice is generally given.

Board papers together with all appropriate, complete and reliable information are sent to all Directors at least 3 days before each Board meeting or committee meeting to keep Directors apprised of the latest developments and financial position of the Group and to enable them to make informed decisions. The Board and each Director also have separate and independent access to the senior management where necessary.

The senior management, including Chief Executive Officer and Chief Financial Officer, attend all regular Board meetings and where necessary, other Board and committee meetings, to advise on business developments, financial and accounting matters, statutory and regulatory compliance, corporate governance and other major aspects of the Company.

Draft minutes are normally circulated to Directors for comment within a reasonable time after each meeting and final versions are open for Directors' inspection.

The Company's Articles of Association contain provisions requiring Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest.

### Directors' Attendance Records

During the year ended 31 December 2017, 4 regular Board meetings were held, including for reviewing and approving the interim results for the six months ended 30 June 2017, and considering and approving the overall strategies and policies of the Group.

The attendance records of each Director at the Board meetings during the year ended 31 December 2017 are set out below:

<b>Name of Director</b>	<b>Attendance/Number of Meetings</b>
Mr. LEE Rie-Ho	4/4
Mr. LEE Shih-Wei	4/4
Mr. LEE Chia Ling	4/4
Mr. LEE Kuo-Lin	4/4
Mr. TSENG Ming-Sung	4/4
Mr. WEI Ke (resigned on 15 August 2017)	2/2
Ms. CHANG Le (appointed on 15 August 2017)	2/2
Mr. LO Wah Wai	4/4
Mr. LEE Kwan Hung	4/4
Mr. FAN Ren Da, Anthony	4/4

### Model code for securities transactions

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 to the Listing Rules (the “Appendix 10”) and devised its own code of conduct regarding Directors’ dealings in the Company’s securities (the “Company Code”) on terms no less exacting than the Model Code.

Specific enquiry has been made of all the Directors and the Directors have confirmed that they have complied with the Model Code and the Company Code for the year ended 31 December 2017.

The Company has also established written guidelines on no less exacting terms than the Model Code (the “Employees Written Guidelines”) for securities transactions by employees who are likely to be in possession of unpublished inside information of the Company.

No incident of non-compliance of the Employees Written Guidelines by the employees was noted by the Company.

### Delegation by the board

The Board undertakes responsibility for decision making in major Group matters, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant financial and operational matters.

All Directors have full and timely access to all relevant information as well as the advice and services of the Company Secretary, with a view to ensuring that Board procedures and all applicable laws and regulations are followed. Each Director is normally able to seek independent professional advice in appropriate circumstances at the Company’s expense, upon making request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the Chief Executive Officer and the senior management. The delegated functions and responsibilities are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the aforesaid officers.

The Board has established three committees, namely, the Nomination Committee, Remuneration Committee and Audit Committee, for overseeing particular aspects of the Company’s affairs. All Board committees of the Company are established with defined written terms of reference which are available to shareholders upon request.

The Board also has the full support of the Chief Executive Officer and the senior management for the discharge of its responsibilities.

### Remuneration of Directors and senior management

The Company has established a formal and transparent procedure for formulating policies on remuneration of senior management of the Group. Details of the remuneration of each of the Directors for the year ended 31 December 2017 are set out in Note 36 to the Consolidated Financial Statements.

The biographies of the senior management are disclosed in the section headed “Directors and Senior Management” in this annual report. Remuneration paid to the senior management (excluding the Directors) for the year ended 31 December 2017 is within the following bands:

## Corporate Governance Report

	Number of individuals	
	2017	2016
Nil – RMB500,000	3	3
RMB500,001 – RMB1,000,000	1	1

### Remuneration Committee

The Remuneration Committee comprises five members, namely, Mr. Fan Ren Da, Anthony (Chairman), Mr. Lee Rie-Ho, Mr. Lo Wah Wai, Mr. Lee Kwan Hung and Mr. Lee Chia Ling, the majority of which are independent non-executive Directors.

The primary objectives of the Remuneration Committee include making recommendations on and approving the remuneration policy and structure and remuneration packages of the executive Directors and the senior management. The Remuneration Committee is also responsible for establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration, which remuneration will be determined by reference to the performance of the individual and the Company as well as market practice and conditions.

The Remuneration Committee has reviewed the remuneration policy and structure of the Group, and the remuneration packages of the executive Directors and the senior management for the year ended 31 December 2017.

The Remuneration Committee held 1 meeting during the year ended 31 December 2017 and the attendance records are set out below:

Name of Director	Attendance/Number of Meetings
Mr. FAN Ren Da, Anthony	1/1
Mr. LEE Rie-Ho	1/1
Mr. LO Wah Wai	1/1
Mr. LEE Kwan Hung	1/1
Mr. LEE Chia Ling	1/1

### Accountability and audit

#### Directors' responsibilities for financial reporting in respect of Consolidated Financial Statements

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Company for the year ended 31 December 2017.

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, inside information announcements and other disclosures required under the Listing Rules and other statutory and regulatory requirements.

The management has provided to the Board such explanation and information as are necessary to enable the Board to carry out an informed assessment of the Company's consolidated financial statements, which are put to the Board for approval.

### Risk Management and Internal Control

#### Responsibility of the Board

The Board acknowledges that it is the responsibility of the Board for ensuring that the Group establishes and maintains appropriate and effective risk management and internal control systems and reviewing the effectiveness of such systems on an annual basis. The Board is also aware of the fact that such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable assurance and not absolute assurance against material misstatement or loss.

#### The Risk Management and Internal Control Systems

The Group adopted the three lines of defence model in the management of risk. Operational management forms the core of the first line of defence as they contact with the risk sources in the first place. They are responsible for identifying, reporting and preliminarily managing risks in their daily operations. Our second line of defence is aimed to facilitate and monitor the implementation of effective risk management practices by operational management and assists risk owners in defining risk exposures and reporting adequate risk-related information throughout the Group. Our internal audit function is the core of the third line of defence and mainly responsible for checking, auditing and monitoring the work performed by the first and second lines of defence.

The Group's risks are identified from business processes in our established enterprise-wide risk assessment methodologies. We select key participants across the Group who are involved in each of the business process as interviewees to identify the risks to form our risk universe. Each risk within the risk universe is assessed in terms of likelihood of occurrence and the significance of impact, taken into account the current internal controls in place to mitigate these risks. The risk assessment results are reported to senior management and the Board for the confirmation of our risk response strategies, based on their preferences towards risk, the available resources for risk mitigation, and the current controls in place.

The Group's internal control system is based on Internal Control – Integrated Framework of the Committee of Sponsoring Organisations of the Treadway Commission ("COSO"), and has five components, namely Control Environment, Risk Assessment, Control Activities, Information and Communication, and Monitoring Activities. The system intends to facilitate the design and functioning of good control practices and reduce the likelihood and impact of risks to an acceptably low level, in order for us to achieve our objectives in operations, reporting, and compliance.

Any material internal control defects identified are timely communicated and carefully evaluated for their potential impacts. The departments or functions who are owners of these controls, are required to propose corrective measures and obtain approval from management before implementation. The implementation status are monitored by both management and the internal audit function to ensure these control defects are properly resolved in a timely manner. The Group has also established policies and procedures for the handling and dissemination of inside information. The information to be disclosed should be properly reviewed and approved by our compliance functions and management to ensure its appropriateness and accuracy, and is closely monitored after disclosure. The Group plans to use its best endeavour to continuously refine our internal control system whenever necessary.



# Corporate Governance Report

## Internal Audit Function

The Group's internal audit department plays a major role in the monitoring of the Group's internal governance processes. The major tasks of the department include providing reasonable assurance on the effectiveness of the Group's governance, risk management and internal controls in areas of operations, safeguarding of assets, reporting, and compliance, and conducting risk-based audits of all branches and subsidiaries of the Group on a regular basis with recommended action plans to audit findings. The department also provides consulting services in risk management and internal control related issues within the Group.

## Review of the Effectiveness and Adequacy of Our Systems

We prepare and submit reports to the Board in risk and control related issues at least annually, detailing our risk management activities, the overall risk exposures, prioritisation of risks based on risk assessment results and management's risk preferences with a careful evaluation of the current internal control systems and availability of resources. The Board reviews the reasonableness of reports and representations from management and makes sufficient enquiries whenever they feel necessary, before reaching their conclusions.

During the year ended 31 December 2017, the Board has conducted a review of the effectiveness of the Group's risk management and internal control systems with the application of the above review process, and considered our risk management and internal control systems effective and adequate in all material aspects in both design and operations.

## Audit Committee

The Audit Committee comprises four members, namely, Mr. Lo Wah Wai (Chairman), Mr. Tseng Ming-Sung, Mr. Fan Ren Da, Anthony and Mr. Lee Kwan Hung, the majority of which are independent non-executive Directors and of which one of the independent non-executive Directors possesses the appropriate professional qualifications or accounting or related financial management expertise.

The main duties of the Audit Committee include the following:

- To review the consolidated financial statements and reports and consider any significant or unusual items raised by the internal auditor or external auditor before submission to the Board;
- To review the relationship with the external auditor by reference to the work performed by the external auditor, its fees and terms of engagement, and make recommendations to the Board on the appointment, re-appointment and removal of external auditor; and
- To review the adequacy and effectiveness of the Group's financial reporting system, internal control system and risk management system and associated procedures.

The Audit Committee oversees the internal control and risk management systems of the Group, reports to the Board on any material issues, and makes recommendations to the Board.

During the year ended 31 December 2017, the Audit Committee discussed with the management of the Company the internal controls, risk management and financial reporting matters, and reviewed the accounting principles and practices adopted by the Group and the effectiveness of the Group's internal control and risk management systems. The Audit Committee also met with the external auditor twice and reviewed the annual and interim reports of the Company.

## Corporate Governance Report

The Audit Committee held 2 meetings during the year ended 31 December 2017 and the attendance records are set out below:

<b>Name of Director</b>	<b>Attendance/Number of Meetings</b>
Mr. LO Wah Wai	2/2
Mr. TSENG Ming-Sung	2/2
Mr. FAN Ren Da, Anthony	2/2
Mr. LEE Kwan Hung	2/2

### External auditor and auditor's remuneration

The statement of the external auditor of the Company about its reporting responsibilities for the consolidated financial statements is set out in the "Independent Auditor's Report" on page 57.

During the year ended 31 December 2017, the remuneration paid/payable to the Company's external auditor, PricewaterhouseCoopers, is set out below:

<b>Service Category</b>	<b>Amount (RMB '000)</b>
Annual audit services	3,734
Non-audit services	
– Interim review services	1,000
– Other non-audit services	155
<b>Total</b>	<b>4,889</b>

*Note:*

*the amount for other non-audit services mainly represented the professional fee payable by the Group for the services related to share option scheme planning and the service of tax consultation.*

### Communication with Shareholders and investors/investor relations

The Company considers that effective communication with shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company also recognises the importance of transparency and timely disclosure of corporate information, which will enable shareholders and investors to make the best investment decisions.

The general meetings of the Company provide a forum for communication between the Board and the shareholders and face-to-face dialogue with the shareholders. The Chairman of the Board as well as chairmen of the Nomination Committee, Remuneration Committee and Audit Committee or, in their absence, other members of the respective committees and, where applicable, the chairman of the independent Board committee, are available to answer questions at shareholders' meetings.

## Corporate Governance Report

The Chairman of the Board, members of the Board and external auditor attended the 2017 annual general meeting of the Company ("AGM") held on 17 May 2017. The attendance record of the Directors at the AGM is set out below:

<b>Name of Director</b>	<b>AGM Attendance/Number of Meetings</b>
Mr. LEE Rie-Ho	1/1
Mr. LEE Shih-Wei	1/1
Mr. LEE Chia Ling	1/1
Mr. LEE Kuo-Lin	1/1
Mr. TSENG Ming-Sung	1/1
Mr. WEI Ke (resigned on 15 August 2017)	1/1
Ms. CHANG Le (appointed on 15 August 2017)	0/0
Mr. LO Wah Wai	1/1
Mr. LEE Kwan Hung	1/1
Mr. FAN Ren Da, Anthony	1/1

The external auditor also attended the 2017 AGM to answer questions about the conduct of the audit, the preparation and content of the auditor's report, the accounting policies and auditor independence.

The 2018 AGM will be held on 10 May 2018 (Thursday). The notice of AGM will be sent to shareholders at least 20 clear business days before the AGM.

To promote effective communication, the Company maintains a website at [www.tenfu.com](http://www.tenfu.com), where up-to-date information and updates on the Group's business operations and developments, financial information, corporate governance practices and other information are posted and are available for public access.

In addition, there was no significant change in the Company's constitutional documents during the year ended 31 December 2017.

### Shareholder rights

To safeguard shareholder interests and rights, a separate resolution is proposed for each substantially separate issue at shareholders' meetings, including the election of individual directors.

All resolutions put forward at shareholders' meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and of the Stock Exchange after each shareholders' meeting.

Shareholders are provided with contact details of the Company, such as telephone hotline, fax number, email address and postal address, in order to enable them to make any query that they may have with respect to the Company. They can also send their enquiries to the Board through these means. In addition, shareholders can contact Computershare Hong Kong Investor Services Limited, the Hong Kong share registrar of the Company, if they have any enquiries about their shareholdings and entitlements to dividend.

### Procedures for shareholders to convene an extraordinary general meeting ("EGM") (including making proposals/moving a resolution at the EGM)

- Any one or more shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company (the "Eligible Shareholder(s)") shall at all times have the right, by written requisition to the Board or the company secretary of the Company (the "Company Secretary"), to require an EGM to be called by the Board for the transaction of any business specified in such requisition, including making proposals or moving a resolution at the EGM.
- The Eligible Shareholders who wish to convene an EGM for the purpose of making proposals or moving a resolution at the EGM must deposit a written requisition (the "Requisition") signed by the Eligible Shareholder(s) concerned to the principal place of business of the Company in Hong Kong at Room E, 22/F, CNT Tower, 338 Hennessy Road, Wanchai, Hong Kong, for the attention of the Company Secretary.
- The Requisition must state clearly the name of the Eligible Shareholder(s) concerned, his/her/their shareholding in the Company, the reason(s) to convene an EGM, the agenda proposed to be included the details of the business(es) proposed to be transacted in the EGM, signed by the Eligible Shareholder(s) concerned.
- The Company will check the Requisition and the identity and the shareholding of the Eligible Shareholder will be verified with the Company's branch share registrar. If the Requisition is found to be proper and in order, the Company Secretary will ask the Board to convene an EGM within 2 months and/or include the proposal or the resolution proposed by the Eligible Shareholder at the EGM after the deposit of the Requisition. On the contrary, if the Requisition has been verified as not in order, the Eligible Shareholder(s) concerned will be advised of this outcome and accordingly, the Board will not call for an EGM and/or include the proposal or the resolution proposed by the Eligible Shareholder at the EGM.
- If within 21 days of the deposit of the Requisition, the Board has not advised the Eligible Shareholders of any outcome to the contrary and fails to proceed to convene such EGM, the Eligible Shareholder(s) himself/herself/themselves may do so in accordance with the Memorandum and Articles of Association, and all reasonable expenses incurred by the Eligible Shareholder(s) concerned as a result of the failure of the Board shall be reimbursed to the Eligible Shareholder(s) concerned by the Company.



## Corporate Governance Report

### Company Secretary

The Company engages Ms. Mok Ming Wai, director of TMF Hong Kong Limited, as its Company Secretary. Her primary corporate contact person at the Company is Mr. Lee Min-Zun, the Chief Financial Officer.

In compliance with Rule 3.29 of the Listing Rules, Ms. Mok has undertaken no less than 15 hours of relevant professional training during the year ended 31 December 2017.

## Report of the Board of Directors

The Directors are pleased to present their report and the audited consolidated financial statements for the year ended 31 December 2017 of the Group.

### Major business

The Company is a PRC-based company that engaged in the sale and marketing of a comprehensive range of tea products and the development of product concepts, tastes and packaging designs. The analysis of the revenue of the Group for the year is set out in Note 5 to the Consolidated Financial Statements.

### Financial statements

The results of the Group for the year are set out in the Consolidated Statement of Comprehensive Income. The financial position as at 31 December 2017 of the Group is set out in the Consolidated Balance Sheet. The cash flow position of the Group during the year is set out in the Consolidated Cash Flow Statement.

### Business review and outlook

The business review and outlook of the Group for the year is set out in the section “Management Discussion and Analysis” of this annual report.

### Financial key performance indicators

The financial key performance indicators of the Group for the year are set out in the section “Financial Highlights” of this annual report.

### Compliance with laws and regulations and environmental policies

For the year ended 31 December 2017, the Group kept in compliance with the relevant laws and regulations applicable to the Group, including Food Safety Law, Product Quality Law, Consumer Protection Law, Trademark Law, Patent Law, Environmental Protection Law and Labour Contract Law of the PRC, etc. The Group paid high attention on food safety and conducted various quality inspection and testing procedures during the Group’s production process, to ensure compliance with applicable quality requirements promulgated by the relevant authorities. In October 2015, the Group got the qualification certification for its egg roll and candy production line and related auxiliary areas, reaching the consolidated standards for prerequisite and food safety programs of American Institute of Baking. Further information about the Group’s compliance with laws and regulations, please refer to the Environmental, Social and Governance Report set out in this annual report.

### Relationship with stakeholders

For the year ended 31 December 2017, coping with the external and internal uncertainties and changes, the Group gained valuable experience, which will help the Group to face and overcome challenges of the future. The Company’s sustainable development depends on the supports and efforts of all the parties involved, including the customers, the suppliers, the business partners and the shareholders, and in particular the efforts and contributions and dedication of all staff of the Group.

## Report of the Board of Directors

### Principal risks and uncertainties facing the Group

The principal risks and uncertainties facing the Group are set out below.

#### Key risks and uncertainties

#### Analysis

#### Mitigating measures

Key risks and uncertainties	Analysis		Mitigating measures
The global conservatism is hitting China unprecedentedly and the Chinese economic growth is not expected to be optimistic, which may reduce the market share and profitability of the Company.	Chinese economic development has entered a normal slow pace and recovery of the consumer market remains fragile. Additionally, other operating costs, including commercial real estate, rental costs and labour costs, continue to rise. The continued sluggishness of the retail industry affected by these factors will not be expected to be improved in the short term, the situation of the consumer market development will become more severe and the retailers will face greater operating pressure.	1	The Group will continue to promote the policy of “Not easy to earn, not difficult to save” in order to strictly control the costs of each segment for the possible slowdown in business growth.
		2	The chairman of the Group promotes the target of one store in each county in China and additional 5,000 stores growth in the future 5 years in order to achieve stable business growth.
		3	The Group will actively promote franchising business to effectively expand business locations and control exhibition store costs and future operating costs.
		4	The Group will actively plan annual, festival, tea exhibition, pot exhibitions, etc., in order to promote consumer purchase.

## Report of the Board of Directors

Key risks and uncertainties	Analysis	Mitigating measures
1 After bring-in of “new retailing” strategy, the online giant companies had entered into retail business and the forms of retailing is becoming more diversified.	1 The emergence of new retailing resulted from consumption upgrading in the society, which is the demand for high-quality besides the brand names. Simply to say, the new retailing means making the retail digitised and intelligentised, reconciling and promoting the integration of the online sales, retailing and logistics, getting through the comprehensive service channels, and completing the optimisation and update of e-commerce and physical retailing.	1 The Group has implemented diversified measures, Xiamen Tianyu Commerce and Trading Co., Limited (廈門天鈺商貿有限公司) has been in cooperation with Tmall and Jingdong for more than 10 years and achieved steady growth.
2 Flow of people and atmosphere of purchase are weak in some shopping districts and hypermarkets, which is not good for store operation of the Group.	2 Second- and third-tier cities in China actively developed new high areas and the atmosphere of purchase in old shopping districts of some cities continued to decline. The rise of traditional e-commerce and new mobile internet marketing models has affected the flow of people and atmosphere of purchase in many hypermarkets.	2 The Group has established Strategic Implementation Group (“SIG”), which consists of 8 youths born in 1990s, in order to study the latest business management information and marketing techniques to find the appropriate implementation plan for each business entity.  3 The sales subsidiaries of the Group proactively pay attention to the changes in the new and old shopping districts and respond immediately, negotiate with management of each store in hypermarket on the selling status for improvement and plan the exit mechanism for those stores that continued not to improve.



## Report of the Board of Directors

Key risks and uncertainties	Analysis	Mitigating measures
<p>1 Under the environmental pressure in China, the Group has to comply with environmental regulations and may have responsibilities or potential costs due to environmental non-compliance.</p>	<p>1 If there is any unpredictable amendment to the relevant environmental regulations, the Group may need to have capital expenditures and install, replace, upgrade or supplement pollution control equipment or make operational changes to control any adverse effects or potential adverse effects on the environment in order to comply with the new environmental protection regulations.</p>	<p>1 The Group will actively pay attention to the newly implemented environmental regulations in order to respond as soon as possible.</p>
<p>2 The Group cannot guarantee that the suppliers of the Group will not intentionally or unintentionally contaminate raw materials or provide unqualified raw materials.</p>	<p>2 The suppliers of the Group may intentionally or unintentionally provide part of the raw materials used in the production, which may contain harmful chemicals or substances and unqualified raw materials leading to have adverse side effects or injuries to consumers.</p>	<p>2 The Group has its quality control department to strictly sample and inspect each batch of tea materials.</p> <p>2.1 Before each batch of tea materials is purchased, the Group samples and tests the tea materials physico-chemically and only purchases after the tea materials pass the test.</p> <p>2.2 After the tea materials has been purchased, the Group arranges re-inspection of the tea materials before storing in warehouse and only put into storage those passed the inspection in order for easy tracking of sourcing.</p> <p>2.3 The Group makes batch management for finished tea products before storing in warehouse in order for easy tracking of shipment.</p>

### Share capital

The changes in the share capital of the Company during the year are set out in Note 14 to the Consolidated Financial Statements.

### Final dividend

At the Board meeting held on 23 March 2018 (Friday), it was proposed that a final dividend of HKD0.14 per ordinary share (equivalent to RMB0.11 per ordinary share) be paid on or after 31 May 2018 to the shareholders of the Company (the "Shareholders") whose names appear on the Company's register of members on 16 May 2018 (Wednesday). The proposed final dividend is subject to approval by the Shareholders at the AGM to be held on 10 May 2018 (Thursday).

There is no arrangement that a shareholder of the Company has waived or agreed to waive any dividend.

### Closure of register of members

For determining the entitlement to attend and vote at the Annual General Meeting, the register of members of the Company will be closed from 7 May 2018 (Monday) to 10 May 2018 (Thursday), both days inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the Annual General Meeting, all transfers of shares, accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, located at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, for registration not later than 4:30 p.m. on 4 May 2018 (Friday).

For determining the entitlement to the proposed final dividend, the register of members of the Company will be closed on 16 May 2018 (Wednesday), during which period no transfer of shares will be registered. In order to qualify for receiving the proposed final dividend, all transfers of shares, accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, located at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, for registration not later than 4:30 p.m. on 15 May 2018 (Tuesday).

### Reserves

Details of the changes in reserves of the Group during the year ended 31 December 2017 are set out in Notes 14, 15 and 16 to the Consolidated Financial Statements.

### Distributable reserves

Under the Companies Law of the Cayman Islands, the share premium of the Company is available for distribution of dividends to the Shareholders subject to the provisions of the Company's Articles of Associations; with the sanction of an ordinary resolution, dividend may be declared and paid out of share premium account of any other fund or account which can be authorised for this propose. As at 31 December 2017, the Company had distributable reserve amounting to approximately RMB137,858,000.

## Report of the Board of Directors

### Property, plant and equipment

The changes in property, plant and equipment of the Group during the year ended 31 December 2017 are set out in Note 8 to the Consolidated Financial Statements.

### Major customers and suppliers

The Company always maintains good relationship with customers and suppliers.

During the year, the aggregate percentage of purchases attributable to the Group's five largest suppliers accounted for approximately 21.0% of the Group's total purchase. The Group selects suppliers carefully to ensure the quality of raw materials and packaging materials through maintaining appraisal records for suppliers and grading them on a declining scale according to the quality of material supplied, price, ability to meet demand and punctuality of delivery time.

During the year, the percentage of revenue attributable to the Group's five largest customers accounted for approximately 4.1% of the Group's total revenue. The credit terms granted to the top five customers are in line with those granted to other customers. The top five customers made subsequently settlement of trade receivables within the credit term. The Company has historically depended on sales to the third-party retailers, and third-party retailers are expected to remain important in sales network. If the third-party retailers are not able to operate successfully or the Company fails to maintain good relationships with such parties, the business, financial condition and results of operations of the Company could be materially and adversely affected. Since 2008, the Company has acquired a number of retail outlets and retail points from third-party retailers and operated the self-owned retail outlets and retail points. In order to keep good customer services, the Group maintains a customer service hotline to handle general service inquiries and ensure a timely response to all customer concerns. The Group's internal policy requires that all complaints be reported and resolved promptly. If a complaint is not resolved during the call, the customer service representative is required to timely report such complaint to the local sales office which covers the region where the complaining customer is located. For the year ended 31 December 2017, the Group did not incur any material costs in relation to these complaints and there had not been any material product recall.

Except Samoa Group (defined below) which is wholly-owned by Mr. Lee Chia Ling, a Director, and Lu Yu (defined below) which is indirectly held as to approximately 31.25% by Mr. Lee Shih-Wei, a Director are among the Group's five largest suppliers, none of the Directors or his/her associates and none of the Shareholders possessing over 5% of the interest in the capital of the Company possessed any interest in the above-mentioned suppliers and customers.

### Bank loans and other borrowings

Particulars of bank loans and other borrowings of the Group as at 31 December 2017 are set out in Note 19 to the consolidated financial statements of the Company.

## Report of the Board of Directors

### Directors

The Directors in office during the year and as at the date of this report are as follows:

#### Executive Directors

Mr. LEE Rie-Ho  
Mr. LEE Shih-Wei  
Mr. LEE Chia Ling  
Mr. LEE Kuo-Lin

#### Non-executive Directors

Mr. TSENG Ming-Sung  
Mr. WEI Ke (resigned on 15 August 2017)  
Ms. CHANG Le (appointed on 15 August 2017)

#### Independent Non-executive Directors

Mr. LO Wah Wai  
Mr. LEE Kwan Hung  
Mr. FAN Ren Da, Anthony

Details of the resume of the Directors and senior management are set forth in the section “Directors and Senior Management” of this annual report.

The remuneration of each Director and the chief executive of the Company for the year ended 31 December 2017 is set out in Note 36 to the consolidated financial statements of the Company.

In accordance with article 83(3) of the Articles of Association, Ms. Chang Le will retire and being eligible, will offer herself for re-election as the Director at the Annual General Meeting. In accordance with article 84(1) and (2) of the Articles of Association, Mr. Lee Chia Ling, Mr. Lo Wah Wai and Mr. Fan Ren Da, Anthony will retire by rotation and being eligible, have offered themselves for re-election at the AGM.

#### Disclosure of Information of Directors under Rules 13.51(2) and 13.51B(1) of the Listing Rules

Mr. Wei Ke ceased to be, and Ms. Chang Le was appointed as, a non-executive Director on 15 August 2017.

Mr. Lee Kwan Hung ceased to be an independent non-executive director of Futong Technology Development Holdings Limited (stock code: 0465) on 18 November 2017.

Save as mentioned above, there is no change of information of each Director that is required to be disclosed under Rules 13.51(2) and 13.51B(1) of the Listing Rules since the publication of the 2017 interim report of the Company.



## Report of the Board of Directors

### Permitted indemnity provision

The Company has arranged for appropriate insurance cover for Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities. The permitted indemnity provision is in force for the benefit of the Directors as required by section 470 of the Companies Ordinance (Chapter 622 of the laws of Hong Kong) when the Report of the Board of the Directors prepared by the Directors is approved in accordance with section 391(1)(a) of the Companies Ordinance.

### Service contracts of directors

Details of service contracts for the executive Directors and non-executive Directors are set out under the section headed "Appointment and Re-election of Directors" of the Corporate Governance Report. There was no service contract entered by the Company and any Directors to be re-elected in the coming annual general meeting stipulating that the Company may not terminate the appointment without compensation payment (other than the statutory compensation).

### Directors' interests in transactions, arrangements or contracts

Other than those transactions disclosed in Note 34 to the Consolidated Financial Statements and in the section "Connected transactions" below, there was no other transaction, arrangement or contract of significance subsisting during or at the end of the financial year with any member of the Group as the contracting party and in which the Directors or an entity connected with the Director is or was materially interested, either directly or indirectly.

### Directors' interests in competitive business

A deed of non-competition dated 31 August 2011 (the "Non-competition Deed") was entered into by and among other parties and the controlling shareholders, including the Directors namely Mr. Lee Rie-Ho, Mr. Lee Chia Ling and Mr. Lee Shih-Wei (collectively, the "Covenantor") in favour of the Company. The Company has received an annual written confirmation from each of the Covenantors in respect of the compliance by them and their associates with the Non-competition Deed.

The independent non-executive Directors have reviewed the Non-competition Deed and whether the controlling shareholders have abided by the non-competition undertaking. The independent non-executive Directors confirmed that they had determined that the controlling shareholders have not been in breach of the non-competition undertaking during the year ended 31 December 2017.

Save as disclosed above, none of the Directors held any interests in any business that compete directly against the Company or any of its jointly controlled entities and subsidiaries during the year.

### Share option scheme

On 17 December 2010, the Company adopted a share option scheme (“Share Option Scheme”) whereby the Board can grant options for the subscription of the Company’s shares (“Shares”) to the employees, managerial staff and senior employees and those other persons that the Board considers that they will contribute or have contributed to the Group (the “Participants”) as described in the Share Option Scheme in order to serve as compliment and to reciprocate their contribution to the Group. The maximum number of Shares that can be issued according to the Share Option Scheme was 122,720,746 Shares, which is equivalent to 10% of the issued capital of the Company after completion of the Global Offering (as defined in the prospectus of the Company (the “Prospectus”) dated 14 September 2011, but without taking into consideration the issue of any Shares that may be issued under the Over-allotment Option (as defined in the Prospectus). The number of options that may be granted pursuant to the terms of the Share Option Scheme shall not exceed 10% of the issued Shares immediately after the completion of the Global Offering. Unless otherwise approved by the Shareholders in general meeting, the number of Shares that may be granted to a Participant under the options shall not exceed 1% within any 12-month period (other than those granted to the substantial shareholders (as defined in the Listing Rules), or the total number of Shares that may be granted under the options to the independent non-executive Directors or any of their respective connected persons shall not exceed 0.1% of the Shares in issue of the Company from time to time. There is no minimum period that the options must be held before they become exercisable, and the options granted shall be exercised within the period decided by the Board, however no options shall be exercised 10 years after they have been granted. The exercise price of the option shall be the higher of (a) the closing price of the Shares on the daily quotation sheet of the Stock Exchange on the date of grant; (b) the average closing price of the Shares on the daily quotation sheet of the Stock Exchange for the five business days immediately preceding the date of grant; and (c) nominal value of the Share. Each grantee shall pay a consideration of HK\$1.00 at the time the option is granted. The Share Option Scheme shall take effect from the date it is adopted and shall remain effective within a period of 10 years from that date.

During the years ended 31 December 2010 and 2011, no share options were granted. Subsequently, the Company granted share options to subscribe for an aggregate of 7,046,000 shares on 6 January 2012 to certain Directors, employees and independent third party distributors of the Group and an aggregate of 1,307,000 shares options on 12 January 2012 to certain Directors. On 18 March 2013, the Company granted share options to certain Directors, employees and independent third party distributors of the Group to subscribe for an aggregate of 8,353,000 shares. These share options vest in tranches over a period of up to 3 years. During the three years ended 31 December 2014, 2015 and 2016, no share options were granted. During the year ended 31 December 2015, 8,133,000 and 61,000 share options were lapsed due to unfulfillment of vesting conditions, i.e., unrealisation of performance targets set out for the three years ended 31 December 2014 and the resignation of the employees, respectively, and none of the share options were exercised by the grantees, or cancelled by the Company during the year ended 31 December 2015. During the year ended 31 December 2016, 8,191,000 and 10,000 share options were lapsed due to unfulfilment of vesting conditions, i.e., unrealisation of performance targets set out for the three years ended on 31 December 2015 and the resignation of the employees, respectively, and none of the share options were exercised by the grantees, or cancelled by the Company during the year ended 31 December 2016. During the year ended 31 December 2017, the Company did not grant any options to subscribe for Shares. The Company has no outstanding share options as at 31 December 2017.

## Report of the Board of Directors

### Debenture

At any time during the year, the Company, its holding company or its subsidiaries were not the contracting parties of any arrangements from which the Directors could make a profit by purchasing the shares or debentures of the Company or any other companies.

### Interest or short positions of directors in the shares, underlying shares or debentures

As at 31 December 2017, the interests or short positions of the Directors and chief executives of the Company in the Shares, underlying Shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interest or short positions which they were taken or deemed to have under such provisions of the SFO) or which would be required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which would be required, pursuant to Model Code for Securities Transactions by Directors of Listed Companies as set out in Appendix 10 to the Listing Rules, are as follows:

#### (i) Interest in the Company

Name of Director	Nature of interest	Number of securities <sup>(3)</sup>	Approximate percentage of shareholding
Mr. Lee Rie-Ho <sup>(1)</sup>	Interest in a controlled corporation	188,760,000 (L)	15.38%
Mr. Lee Shih-Wei	Personal interest/individual	4,719,000 (L)	0.38%
Mr. Lee Chia Ling <sup>(2)</sup>	Settlor of The KCL Trust	377,520,000 (L)	30.76%
	Personal interest/individual	48,400,000 (L)	3.94%
Mr. Lee Kuo-Lin <sup>(2)</sup>	Beneficiary of The KCL Trust	377,520,000 (L)	30.76%
Mr. Tseng Ming-Sung	Personal interest/individual	4,719,000 (L)	0.38%

#### Notes:

- (1) *Discerning Group Limited is wholly-owned by Mr. Lee Rie-Ho, Mr. Lee Rie-Ho is deemed to be interested in the Shares held by Discerning Group Limited for the purpose of the SFO. Ms. Lee Tsai Li-Li is the wife of Mr. Lee Rie-Ho and is deemed to be interested in the Shares in which Mr. Lee Rie-Ho is deemed or taken to be interested for the purpose of the SFO.*
- (2) *The entire issued share capital of Trackson Investments Limited is held by Tiger Nature Holdings Limited ("Tiger Nature") which is in turn ultimately held by UBS TC (Jersey) Ltd. (through two nominee companies) as the trustee of The KCL Trust. The KCL Trust is a discretionary trust established by Mr. Lee Chia Ling as settlor on 12 April 2011. The beneficiaries of The KCL Trust include family members of Mr. Lee Chia Ling. Mr. Lee Chia Ling and Mr. Lee Kuo-Lin are deemed to be interested in 377,520,000 Shares held by The KCL Trust, Tiger Nature and Trackson Investments Limited pursuant to Part XV of the SFO. Ms. Zhou Nan-Nan is the spouse of Mr. Lee Chia Ling and is deemed to be interested in all the Shares of Mr. Lee Chia Ling by virtue of the SFO.*
- (3) *The letter "L" denotes long position in such shares.*

## Report of the Board of Directors

### (ii) Interest in associated corporations

None of our Directors or chief executives has any interests or short positions in the shares, underlying shares and debentures of any associated corporations of the Company.

### Substantial shareholders' interests and/or short positions

As at 31 December 2017, to the best of the Directors' knowledge, the following persons (other than the Directors and chief executives of the Company) had or deemed or taken to have an interest and/or short position in the Shares or the underlying Shares which would fall to be disclosed under the provisions of Division 2 and 3 of Part XV of the SFO:

Name	Capacity in which interests are held	Number of Shares <sup>(5)</sup>	Approximate percentage of shareholding
Discerning Group Limited <sup>(1)</sup>	Registered owner	188,760,000 (L)	15.38%
Ms. Lee Tsai Li-Li <sup>(1)</sup>	Interest as a spouse	188,760,000 (L)	15.38%
UBS TC (Jersey) Ltd. <sup>(2) (3)</sup>	Trustee	377,520,000 (L)	30.76%
Trackson Investments Limited <sup>(2)</sup>	Registered owner	377,520,000 (L)	30.76%
Tiger Nature Holdings Limited <sup>(2)</sup>	Interest in a controlled corporation	377,520,000 (L)	30.76%
The KCL Trust <sup>(2)</sup>	Interest in a controlled corporation	377,520,000 (L)	30.76%
Mr. Lee John L <sup>(2)</sup>	Beneficiary of The KCL Trust	377,520,000 (L)	30.76%
Ms. Zhou Nan-Nan <sup>(2)</sup>	Interest as a spouse	425,920,000 (L)	34.71%
General Atlantic Singapore Fund Pte. Ltd. <sup>(4)</sup>	Registered owner	120,530,830 (L)	9.82%
General Atlantic Singapore Fund Interholdco Ltd. <sup>(4)</sup>	Interest in a controlled corporation	120,530,830 (L)	9.82%
General Atlantic Partners (Bermuda) II, L.P. <sup>(4)</sup>	Interest in a controlled corporation	120,530,830 (L)	9.82%
General Atlantic Partners (Bermuda) III, L.P. <sup>(4)</sup>	Interest in a controlled corporation	120,530,830 (L)	9.82%
General Atlantic GenPar (Bermuda), L.P. <sup>(4)</sup>	Interest in a controlled corporation	120,530,830 (L)	9.82%
GAP (Bermuda) Limited <sup>(4)</sup>	Interest in a controlled corporation	120,530,830 (L)	9.82%
Spring Cheers Overseas Ltd.	Registered owner	114,379,023 (L)	9.32%



## Report of the Board of Directors

### Notes:

- (1) *Discerning Group Limited is wholly-owned by Mr. Lee Rie-Ho, Mr. Lee Rie-Ho is deemed to be interested in the Shares held by Discerning Group Limited for the purpose of the SFO. Ms. Lee Tsai Li-Li is the wife of Mr. Lee Rie-Ho and is deemed to be interested in the Shares in which Mr. Lee Rie-Ho is deemed or taken to be interested for the purpose of the SFO.*
- (2) *The entire issued share capital of Trackson Investments Limited is held by Tiger Nature which is in turn ultimately held by UBS TC (Jersey) Ltd. (through two nominee companies) as the trustee of The KCL Trust. The KCL Trust is a discretionary trust established by Mr. Lee Chia Ling as settlor on 12 April 2011. The beneficiaries of The KCL Trust include family members of Mr. Lee Chia Ling. Mr. Lee Chia Ling and Mr. Lee Kuo-Lin are deemed to be interested in 377,520,000 Shares held by The KCL Trust, Tiger Nature and Trackson Investments Limited pursuant to Part XV of the SFO. Ms. Zhou Nan-Nan is the spouse of Mr. Lee Chia Ling and is deemed to be interested in all the Shares of Mr. Lee Chia Ling by virtue of the SFO.*
- (3) *UBS TC (Jersey) Ltd. is the trustee of The KCL Trust, it is deemed to be interested in 377,520,000 Shares held by The KCL Trust.*
- (4) *General Atlantic Singapore Fund Pte. Ltd. is managed and controlled by its board of directors. The sole shareholder of General Atlantic Singapore Fund Pte. Ltd. is General Atlantic Singapore Fund Interholdco Ltd. ("GA Interholdco"). The single largest shareholder of GA Interholdco is General Atlantic Partners (Bermuda) II, L.P. ("GAP II LP") and one of the minority shareholders of GA Interholdco is General Atlantic Partners (Bermuda) III, L.P. ("GAP III LP"). The general partner of each of GAP II LP and GAP III LP is General Atlantic GenPar (Bermuda), L.P. ("GA GenPar") and the general partner of GA GenPar is GAP (Bermuda) Limited. The number of Shares and the approximate percentage of shareholding held by General Atlantic Singapore Fund Pte. Ltd., GA Interholdco, GAP II LP, GAP III LP, GA GenPar and GAP (Bermuda) Limited were stated herein by referring to the disclosures of interests on the website of the Stock Exchange.*
- (5) *The letter "L" denotes long position in such shares.*

### Subsidiaries

Details of the major subsidiaries of the Company as of 31 December 2017 are set out in Note 31 to the Consolidated Financial Statements.

### Management contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

### Equity-linked agreements

Save for the Share Option Scheme as set out in the section of "Share Option Scheme" above, no equity-linked agreements were entered into by the Group, or existed during the year ended 31 December 2017.

### Connected transactions

The Group's related parties transactions for the year ended 31 December 2017 set out in Note 34 to the Consolidated Financial Statements constitute continuing connected transactions as defined in chapter 14A of the Listing Rules and the Company has complied with the disclosure requirements in chapter 14A of the Listing Rules.

Details of the continuing connected transactions of the Group are as follows:

### Continuing connected transactions exempt from the reporting, announcement and independent shareholders' approval requirements

#### Lease Agreements with Various Connected Persons of the Company

The Company has been leasing properties in the PRC from various connected persons of the Company since 2009.

The details of the written lease agreements between the Group and each of the connected persons of the Company (the "Exempt Lease Agreements") and the connected relationship are set out in the table below:

No.	Location	Member of the Group as tenant	Connected party as landlord	Term and rental (RMB)	Type of premises
1.	Fujian <sup>1</sup>	福州天福茗茶銷售有限公司 (Fu Zhou Tian Fu Tea Sales Co., Ltd.)	Ms. Chen Xiu- Duan 陳秀端 (daughter-in-law of the Director, Mr. Lee Rie-Ho and wife of the Director, Mr. Lee Kuo-Lin)	Term: Three years from 10 September 2015 to 9 September 2018 Rental: 15,000/month	Store premises with a gross floor area of approximately 158.0 square meters
2.	Fujian <sup>1</sup>	福州天福茗茶銷售有限公司 (Fu Zhou Tian Fu Tea Sales Co., Ltd.)	Mr. Lee Min-Zun (the Chief Financial Officer and cousin of Mr. Lee Chia Ling and Mr. Lee Kuo-Lin, the Directors)	Term: Three years from 1 September 2015 to 31 August 2018 Rental: 40,000/month	Store premises with a gross floor area of approximately 87.9 square meters
3.	Hainan <sup>1</sup>	廣東天福茗茶銷售有限公司 (Guang Dong Tian Fu Tea Sales Co., Ltd.)	Mr. Lee Min-Zun (the Chief Financial Officer and cousin of Mr. Lee Chia Ling and Mr. Lee Kuo-Lin, the Directors)	Term: Three months from 1 October 2017 to 31 December 2017 Rental: 35,000/month	Store premises with a gross floor area of approximately 376.3 square meters
				Term: Two years from 1 January 2018 to 31 December 2019 Rental: 28,000/month	
4.	Hubei	湖北天福茗茶銷售有限公司 (Hu Bei Tian Fu Tea Sales Co., Ltd.)	Mr. Lee Kuo-Lin (the Director and son of Mr. Lee Rie-Ho, the Director and Chairman)	Term: Three years from 1 July 2016 to 30 June 2019 Rental: 93,935/month.	Store premises with a gross floor area of approximately 584.3 square meters

## Report of the Board of Directors

No.	Location	Member of the Group as tenant	Connected party as landlord	Term and rental (RMB)	Type of premises
5.	Shandong	濟南天福茗茶有限公司 (Jinan Tenfu Tea Co., Ltd.)	Xiamen Mingfeng Commercial Management Co., Ltd. (廈門銘峰商業管理有限公司), a limited liability company established in the PRC, which is indirectly wholly owned by Mr. Tsai Shan Jen, who is the cousin of Mr. Lee Chia Ling, the Director	Term: Three years from 1 November 2016 to 31 October 2019 Rental: 21,000/month	Store premises with a gross floor area of approximately 158.9 square meters
6.	Heilongjiang	黑龍江天福茗茶銷售有限公司 (Heilongjiang Tian Fu Tea Sales Co., Ltd.)	Ms. Zhou Nan- Nan 周楠楠 (daughter-in-law of the Director, Mr. Lee Rie-Ho and wife of the Director, Mr. Lee Chia Ling)	Term: One year from 1 December 2017 to 30 November 2018 Rental: 180,000/annum	Store premises with a gross floor area of approximately 643.6 square meters
7.	Shanghai <sup>1</sup>	上海天福茗茶銷售有限公司 (Shanghai Tenfu Tea Co., Ltd.)	Ms. Chen Xiu- Duan 陳秀端 (daughter-in-law of the Director, Mr. Lee Rie-Ho and wife of the Director, Mr. Lee Kuo-Lin)	Term: Three years from 1 September 2017 to 31 August 2020 Rental: 10,580/month	Store premises with a gross floor area of approximately 143.6 square meters
8.	Xinjiang	新疆天福茗茶銷售有限公司 (Xin Jiang Tian Fu Tea Sales Co., Ltd.)	Mr. Lee Chien-Te 李建德 (cousin of Mr. Lee Chia Ling and Mr. Lee Kuo-Lin, the Directors)	Term: Five years from 1 August 2012 to 30 July 2017 Rental: 35,000/month	Store premises with a gross floor area of approximately 70.0 square meters
9.	Xiamen	廈門天鈺商貿有限公司 (Xiamen Tianyu Commerce and Trading Co., Ltd.)	Xiamen Tenmax Commodity Trading Co., Ltd. (天美仕 (廈門) 日用品貿易有限公司), formerly known as Xiamen Tenfu Tea Industry Co., Ltd. (廈門天福茶業有限公司)	Term: Ten years from 1 April 2014 to 31 March 2024 Rental: 25,000/month	Warehouse premises with a gross floor area of approximately 2,500 square meters

*Note 1: As the continuing connected transactions under items 1 and 7 and items 2 and 3 are with the same landlord, their respective applicable ratios have been aggregated.*

## Report of the Board of Directors

### Lease Agreements with Mr. Lee Chia Ling

The Company has been leasing various properties in the PRC from Mr. Lee Chia Ling, the Director, since 2009. As Mr. Lee Chia Ling is the connected person of the Company, each of the lease agreements is a continuing connected transaction of the Company.

During the year ended 31 December 2017, the amount of rental paid/payable by the Group in respect of the lease agreements between the Group and Mr. Lee Chia Ling were RMB960,000.

Details of the written lease agreements between the Group and Mr. Lee Chia Ling (the "Non-exempt Lease Agreements") are set out in the table below:

No.	Location	Member of the Group as tenant	Connected party as landlord	Term and rental (RMB)	Type of premises
1.	Liaoning	吉林省天福茗茶销售有限公司 (Jilin Province Tian Fu Tea Sales Co., Ltd.)	Mr. Lee Chia Ling	Term: One year from 23 September 2017 to 22 September 2018 Rental: 50,000/month	Store premises with a gross floor area of approximately 690.8 square meters
2.	Sichuan	四川天福茗茶销售有限公司 (Sichuan Tenfu Tea Sales Co., Ltd.)	Mr. Lee Chia Ling	Term: Five years from 19 May 2016 to 18 May 2021 Rental: 30,000/month	Store premises with a gross floor area of approximately 627.8 square meters

### Continuing connected transactions which are subject to the reporting, annual review and announcement requirements but exempt from independent shareholders' approval requirement

#### Master Purchase Agreement with Lu Yu

Reference is made to the announcements of the Company dated 1 November 2016 and 4 November 2016 in respect of the continuing connected transactions under the Renewed Lu Yu Master Purchase Agreement (defined below) in relation to the purchases of tea ware from Lu Yu (defined below).

The Company has been purchasing tea ware from Lu Yu Tea Artcraft Co., Ltd. ("Lu Yu") as part of the ordinary and usual course of business of the Group. As Lu Yu is wholly-owned by Tensin Investment Corporation Limited, which is held as to approximately 31.25% by Mr. Lee Shih-Wei, the Director, the purchase of tea ware by the Group from Lu Yu constitutes a continuing connected transaction for the Company.

The Company and Lu Yu has entered into the renewed Lu Yu master purchase agreement (the "Renewed Lu Yu Master Purchase Agreement") on 1 November 2016, to renew the purchase of tea ware from Lu Yu for a further period of three years commencing on 1 January 2017 to 31 December 2019, subject to the renewed annual cap not exceeding RMB20,000,000, RMB22,000,000 and RMB24,200,000 for the three years ending 31 December 2019, respectively.

## Report of the Board of Directors

The renewed annual caps under the Renewed Lu Yu Master Purchase Agreement have been determined based on the projected 10% increase in the market demand of tea ware with reference to the market rates for similar tea ware, which the Group purchased from independent third parties. In arriving at the renewed annual caps, the Directors have considered (1) the historical transaction amounts for the supply of tea ware by Lu Yu; (2) the market recognition and acceptance of the Lu Yu brand; (3) the actual sales of Lu Yu tea ware for the year ended 31 December 2015 and for the nine months ended 30 September 2016; and (4) the expected future growth of the tea ware business.

During the year ended 31 December 2017, the amounts that the Group paid/payable to Lu Yu for the purchase of tea ware were approximately RMB17,780,000.

### ***Master Processing Agreement with Tenfu Group (Samoa) Holdings Company Limited (“Samoa Company”) and its Subsidiaries (“Samoa Group”)***

Reference is made to the announcements of the Company dated 1 November 2016 and 4 November 2016 in respect of the continuing connected transactions under the Renewed Samoa Master Processing Agreement (defined below) in relation to the provision of processing services to the Group to enhance the quality of blended and aged tea leaves.

The Company has been procuring the processing services of the tea leaves provided by Samoa Group as part of the ordinary and usual course of business. As Samoa Company is wholly-owned by Mr. Lee Chia Ling, the Director, the procurement of the processing services of the tea leaves by the Group from Samoa Group is a continuing connected transaction for the Company.

The Company and Samoa Company has entered into the renewed Samoa master processing agreement (the “Renewed Samoa Master Processing Agreement”) on 1 November 2016, to renew the provision of tea leaves processing service by Samoa Group for a further period of three years commencing on 1 January 2017 to 31 December 2019, subject to the renewed annual cap not exceeding RMB5,000,000, RMB5,500,000 and RMB6,050,000 for the three years ending 31 December 2019, respectively.

The renewed annual caps have been determined based on (1) the processing fee of RMB16.5 per kilogram with reference to the market price charged by independent third parties for provision of similar services; (2) the estimated aged tea leaves in the amount of 303,000 kilograms to be identified by the Group and returned from the third-party retailers in 2017; and (3) the projected 10% increase of the estimated aged tea leaves required processing. In arriving at the renewed annual caps, the Directors have considered (1) the tea leaves processed by Samoa Company are of good quality and are suitable for use; (2) the processing fee of RMB16.5 per kilogram, which was agreed between the Group and Samoa Group after arm’s length negotiation and based on the market price charged by independent third parties for provision of similar services; and (3) the annual historical amounts of the aged tea leaves that required processing in the previous year and the expected future growth of the aged tea leaves required processing.

During the year ended 31 December 2017, the amount of services fees that the Group paid/payable to Samoa Group in respect of the Master Processing Agreement was RMB1,210,000.



### **Continuing connected transactions which are subject to the reporting, annual review and independent shareholders' approval requirements**

#### ***Master Purchase Agreement with Samoa Group***

Reference is made to the announcements of the Company dated 1 November 2016 and 4 November 2016 and the circular of the Company dated 21 November 2016 in respect of the continuing connected transactions under the Renewed Samoa Master Purchase Agreement (defined below) in relation to the purchases of tea leaves from Samoa Group.

The Company has been purchasing tea leaves from Samoa Group as part of the ordinary and usual course of business. As Samoa Company is wholly-owned by Mr. Lee Chia Ling, the Director, the purchase of tea leaves by the Group from Samoa Group is a continuing connected transaction for the Company.

The Company and Samoa Company has entered into the renewed Samoa master purchase agreement (the "Renewed Samoa Master Purchase Agreement") on 1 November 2016, to renew the purchase of tea leaves from Samoa Group for a further period of three years commencing on 1 January 2017 to 31 December 2019, subject to the renewed annual cap not exceeding RMB117,000,000, RMB128,700,000 and RMB141,570,000 for the three years ending 31 December 2019, respectively.

The renewed annual caps have been determined based on the projected 10% increase in demand of tea leaves by the Group with reference to the market rates for tea leaves, which the Group purchased from independent third parties. In arriving at the renewed annual caps, the Directors have considered (1) the actual transaction amounts for the purchase of tea leaves from Samoa Group for the year ended 31 December 2015 and for the nine months ended 30 September 2016; (2) the expected purchase amount for the year ending 31 December 2016 estimated based on the historical proportion of the actual purchase amount for the nine months ended 30 September 2016 to that for the full year ending 31 December 2016; (3) the expected steady demand of the Group's tea products in 2016 thanks to the prospects of the internet sales of the Group's tea products and the steady tea consumption in the PRC for the past ten years; and (4) the expected gradual shift from production of the tea products by the Group itself to the direct sourcing of the processed tea products from Samoa Group after a new factory of Samoa Group has commenced its production in Jiangsu in early 2015, taking into account the cost saving advantage resulting from the direct sourcing of tea products from Samoa Group.

During the year ended 31 December 2017, the amounts that the Group paid/payable to Samoa Group for the purchase of tea leaves were RMB99,611,000.

The Group adopted the following internal control measures to ensure that the transactions with Lu Yu and Samoa Group will be conducted on normal commercial terms going forward:

- (i) where applicable and commercially sensible, the Group will continue to request Yu Lu and Samoa Group to provide the service or the products through a bidding process, on arm's length basis and on the best available terms, with reference to the prevailing market prices;
- (ii) as part of the internal control measures, the implementation of the master agreements and the actual number and amount of the services or the products provided thereunder will be monitored and reviewed by the Board (including the independent non-executive Directors) and the senior management on a regular basis, with reference to terms of similar transactions with the independent third parties;

## Report of the Board of Directors

- (iii) the relevant operational divisions of the Group will report regularly to senior management with respect to the actual performance of the transactions under the master agreements;
- (iv) the Director(s) and/or the Shareholder(s) with an interest in the relevant transaction(s) shall abstain from voting in respect of the resolution(s);
- (v) the Group shall use the best endeavour to comply with the relevant reporting, annual review, announcement and independent shareholders' approval requirements under Chapter 14A of the Listing Rules for the continuing connected transactions;
- (vi) the Company will engage its auditor to report on the connected transactions between the Group and Lu Yu or Samoa Group contemplated under the master agreement every year in accordance with Rule 14A.56 of the Listing Rules; and
- (vii) the Group will duly disclose in the annual reports and accounts the transactions under the master agreements during each financial period, together with the conclusions (with basis) drawn by the independent non-executive Directors whether the transactions are conducted on normal commercial terms, fair and reasonable, and in the interests of the Company and the Shareholders as a whole.

The internal audit department of the Company reviewed the continuing connected transactions and the adequacy and effectiveness of the internal control procedures, and provided the findings to the independent non-executive Directors to assist them in performing their annual reviews. The independent non-executive Directors also made appropriate enquiries with the management to ensure that they have sufficient information to review the transactions and the internal control procedures. So all independent non-executive Directors confirmed that the transactions were entered into:

1. in the ordinary and usual course of business of the Group;
2. under normal commercial terms or not less favourable terms that the Group receives or provides services from an independent third party or obtains from an independent third party; and
3. in accordance with the agreements related to the above continuing connected transactions, the terms of which are fair and reasonable and for the overall benefit of the Shareholders.

Based on the work performed, the auditor of the Company confirmed to the Board that nothing has come to their attention that causes them to believe that the aforesaid continuing connected transactions:

1. have not been approved by the Board;
2. were not in all material respects, in accordance with the pricing policies of the Group if the transactions involve the provision of goods or services by the Group;
3. were not entered into, in all material respects, in accordance with the relevant agreements governing the transactions; and
4. have exceeded the relevant annual caps disclosed in the Company's announcements dated 1 November 2016 and 4 November 2016 and the Company's circular dated 21 November 2016.

## Report of the Board of Directors

### Employee and remuneration policies

As of 31 December 2017 the Group had an aggregate of 4,393 full-time employees. The Group recruited and promoted individual persons according to their strength and development potential. The Group determined the remuneration packages of all employees (including the Directors) with reference to corporate performance, individual performance and current market salary scale.

### Confirmation of independent status

The Company received the letters of confirmation of independence issued by all the independent non-executive Directors in accordance with Rule 3.13 of the Listing Rules. The Board was satisfied with the independent status of all the independent non-executive Directors.

### Use of proceeds from initial public offering

In September 2011, the Group completed its listing on the main board of the Stock Exchange and raised net proceeds of RMB933.3 million. The Company plans to use the remaining net proceeds as stated in the section headed "Future Plans and Use of Proceeds" of the Company's prospectus dated 14 September 2011.

The table below sets out the Company's planned use of the net proceeds at the time of listing and its use of such net proceeds as of 31 December 2017:

	Planned use of net proceeds at listing		Net proceeds used as of 31 December 2017	
	Amount* (million RMB)	Percentage (%)	Amount (million RMB)	Percentage* (%)
Expand and optimise network of self-owned retail outlets and retail points	373.3	40.0	243.8	26.1
Acquire store premises for self-owned retail outlets	233.3	25.0	233.3	25.0
Working capital and other general corporate purposes	93.3	10.0	93.3	10.0
Maintain and promote brands	140.0	15.0	87.3	9.4
Expand production capacity	93.3	10.0	93.3	10.0
Total	933.3	100.0	751.0	80.5

\* Each of the figures is rounded up to one decimal place and may not add up due to rounding.

### Corporate governance

The Company is committed to the establishment of stringent corporate governance practices and procedures with a view to enhancing investor confidence and the Company's accountability and transparency. The Company strives to maintain a high standard of corporate governance. For the year ended 31 December 2017, the Company has complied with the code provisions included in the Corporate Governance Code and there has been no deviation from the code provisions as set forth under the Corporate Governance Code for the year ended 31 December 2017. Further information of the corporate governance practice of the Company has been set out in the Corporate Governance Report in the annual report of the Company for the year ended 31 December 2017.

## **Report of the Board of Directors**

### **Purchase, sale or redemption of shares**

There was no purchase, sale or redemption of any listed securities of the Company by the Company or any of its subsidiaries for the year ended 31 December 2017.

### **Disclosure under rule 13.20 Of the listing rules**

The Directors are not aware of any circumstances resulting in the responsibility of disclosure under Rule 13.20 of the Listing Rules regarding the provision of advances by the Group to an entity.

### **Events after the reporting period**

The Group has no significant events after the reporting period.

### **Five year financial summary**

The summary of the results, assets and liabilities of the Group in the past five years is set out on page 5 of this annual report.

### **Pre-emptive rights**

There is no provision regarding pre-emptive rights in the Articles of Association of the Company or the ordinance of Cayman Islands. It is stipulated that any new Shares shall be offered according to the respective shareholding of the existing Shareholders when new Shares are issued by the Company.

### **Adequate public float**

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the prescribed minimum percentage of public float under the Listing Rules throughout the year ended 31 December 2017.

### **Auditor**

The Company appointed PricewaterhouseCoopers as the auditor of the Company for the year ended 31 December 2017. The Company will submit a resolution in the coming AGM to re-appoint PricewaterhouseCoopers as the auditor of the Company.

For and on behalf of the Board of Directors

### **LEE Rie-Ho**

*Chairman*

Hong Kong, 23 March 2018



羅兵咸永道

### To the Shareholders of Tenfu (Cayman) Holdings Company Limited

(Incorporated in the Cayman Islands with limited liability)

### Opinion

#### What we have audited

The consolidated financial statements of Tenfu (Cayman) Holdings Company Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 62 to 136, which comprise:

- the consolidated balance sheet as at 31 December 2017;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated cash flow statement for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

#### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2017, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of this report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

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*PricewaterhouseCoopers, 22/F, Prince's Building, Central, Hong Kong*  
*T: +852 2289 8888, F: +852 2810 9888, [www.pwchk.com](http://www.pwchk.com)*



# Independent Auditor's Report

(continued)



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## Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### Key Audit Matter

### How our audit addressed the Key Audit Matter

#### Revenue Recognition

Refer to Note 2.24 and Note 5 to the consolidated financial statements.

Revenue of the Group for the year ended 31 December 2017 is RMB1,576.6 million. The Group's major revenue transactions are from retail and wholesale sales.

For retail, the Group had numerous self-operated retail outlets located throughout Mainland China. Sales of goods are recognised when the risks and rewards of the goods have been transferred to the customer once a group entity sells a product to a customer. Retail sales are settled either in cash or by credit card. We focused on this area due to the risks arising from the huge volume of revenue transactions generated from the sale of numerous kinds of products to a significant number of customers that take place in many different locations. A significant amount of audit effort was spent on this area to test the accuracy of the transactions.

For wholesale, the Group had multiple wholesalers throughout Mainland China. Sales of goods are recognised when the risks and rewards of the goods have been transferred to the wholesaler, which usually happens upon pick up of the products from a warehouse and the wholesaler accepts the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. We focused on this area due to the risk of revenue being recognised inappropriately close to the year-end and the possibility for significant sales returns after the year-end.

We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we tested the general IT control environment and related automated control of the Group's systems.

We also conducted substantive testing of the different revenue streams separately:

For retail sales, our procedures performed included:

- a. test of details by selecting revenue transactions on a sample basis from retail outlets and retail points and examined the relevant supporting documents, such as the copy of receipts or credit card slips.
- b. test of details specifically on the newly set up retail outlets on a selected high-volume transaction day by examining the relevant supporting documents and reconciling the daily revenue recorded to cash collection and bank slips.

For wholesale sales, our procedures performed included:

- a. test of revenue recorded, on a sample basis and covering different wholesalers, by examining the relevant supporting documents;
- b. performing confirmation procedures on selected wholesalers' receivable balances at the balance sheet date and their transaction amounts during the year. The transaction amounts making up the balances tested were selected on a sample basis by considering the amount, nature and characteristics of those wholesalers;
- c. post balance sheet date sales return test on a sample basis by tracing to the relevant supporting documents of the original sales and the sales return;
- d. cut-off test to assess whether revenue was recognised in the correct reporting periods;
- e. interviewing selected newly joined and top ranked wholesalers, understanding their background and reviewing related sales contracts.

Based on our procedures, we found no material exceptions.



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### Other Information

The directors of the Company are responsible for the other information set out in the Company's 2017 Annual Report. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The audit committee is responsible for overseeing the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## Independent Auditor's Report

(continued)



羅兵咸永道

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

(continued)

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with the audit committee all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## Independent Auditor's Report

(continued)



羅兵咸永道

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

(continued)

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Dou Wang, Angel.

**PricewaterhouseCoopers**

*Certified Public Accountants*

Hong Kong, 23 March 2018

## Consolidated Balance Sheet

As at 31 December 2017

		<b>As at 31 December</b>	
	Note	<b>2017</b>	2016
		<b>RMB'000</b>	RMB'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Land use rights	6	<b>269,703</b>	268,732
Investment properties	7	<b>10,011</b>	3,595
Property, plant and equipment	8	<b>717,325</b>	716,452
Intangible assets	9	<b>4,151</b>	3,788
Investments accounted for using the equity method	10	<b>5,984</b>	9,214
Deferred income tax assets	21	<b>38,050</b>	36,234
Prepayments – non-current portion	11(b)	<b>34,623</b>	44,631
Long-term time deposits	13	–	68,500
		<b>1,079,847</b>	1,151,146
<b>Current assets</b>			
Inventories	12	<b>544,194</b>	446,060
Trade and other receivables	11(a)	<b>279,165</b>	243,615
Prepayments	11(b), 34(b)	<b>72,720</b>	82,342
Restricted cash	13	–	34,000
Time deposits	13	<b>223,981</b>	178,657
Cash and cash equivalents	13	<b>496,684</b>	270,441
		<b>1,616,744</b>	1,255,115
<b>Total assets</b>		<b>2,696,591</b>	2,406,261



## Consolidated Balance Sheet

As at 31 December 2017  
(continued)

		As at 31 December	
	Note	2017	2016
		RMB'000	RMB'000
<b>EQUITY</b>			
<b>Capital and reserves attributable to the owners of the Company</b>			
Share capital: nominal value	14	<b>100,816</b>	100,816
Share premium	14	–	–
Other reserves	16	<b>516,288</b>	499,759
Retained earnings	15	<b>1,484,818</b>	1,386,314
<b>Total equity</b>		<b>2,101,922</b>	1,986,889
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings	19	<b>7,489</b>	8,236
Deferred income on government grants	20	<b>31,216</b>	21,435
Deferred income tax liabilities	21	<b>20,504</b>	22,092
		<b>59,209</b>	51,763
<b>Current liabilities</b>			
Trade and other payables	18,34(b)	<b>287,418</b>	217,054
Current income tax liabilities		<b>56,560</b>	38,479
Borrowings	19	<b>172,543</b>	94,145
Other liabilities	22	<b>18,939</b>	17,931
		<b>535,460</b>	367,609
<b>Total liabilities</b>		<b>594,669</b>	419,372
<b>Total equity and liabilities</b>		<b>2,696,591</b>	2,406,261

The notes on pages 67 to 136 are an integral part of these consolidated financial statements.

The consolidated financial statements on pages 62 to 136 were approved by the Board of Directors on 23 March 2018 and the consolidated balance sheet was signed on its behalf by:

**LEE Chia Ling**  
Director

**LEE Shih-Wei**  
Director

## Consolidated Statement of Comprehensive Income

For the year ended 31 December 2017

	Note	Year ended 31 December	
		2017 RMB'000	2016 RMB'000
Revenue	5	1,576,561	1,484,718
Cost of sales	25	(621,288)	(575,437)
<b>Gross profit</b>		<b>955,273</b>	909,281
Distribution costs	25	(432,360)	(473,871)
Administrative expenses	25	(205,555)	(203,792)
Other income	23	15,489	13,020
Other losses – net	24	(121)	(3,007)
<b>Operating profit</b>		<b>332,726</b>	241,631
Finance income	27	13,882	15,664
Finance costs	27	(11,211)	(9,032)
Finance income – net	27	2,671	6,632
Share of profits less losses of investments accounted for using the equity method	10	(291)	(2,560)
<b>Profit before income tax</b>		<b>335,106</b>	245,703
Income tax expense	28	(91,595)	(80,283)
<b>Profit for the year, all attributable to the owners of the Company</b>		<b>243,511</b>	165,420
Other comprehensive income for the year		–	–
<b>Total comprehensive income for the year, all attributable to the owners of the Company</b>	15	<b>243,511</b>	165,420
<b>Earnings per share for profit attributable to the owners of the Company</b>			
– Basic earnings per share	29	RMB0.20	RMB0.13
– Diluted earnings per share	29	RMB0.20	RMB0.13

The notes on pages 67 to 136 are an integral part of these consolidated financial statements.

## Consolidated Statement of Changes in Equity

For the year ended 31 December 2017

	Attributable to the owners of the Company				
	Share capital	Share premium	Other reserves	Retained earnings	Total equity
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Balance at 1 January 2017	<b>100,816</b>	–	<b>499,759</b>	<b>1,386,314</b>	<b>1,986,889</b>
<b>Comprehensive income</b>					
Profit and total comprehensive income for the year	–	–	–	<b>243,511</b>	<b>243,511</b>
<b>Transactions with owners</b>					
Profit appropriation to statutory reserves (Note 16)	–	–	<b>16,529</b>	<b>(16,529)</b>	–
Dividends (Note 30)	–	–	–	<b>(128,478)</b>	<b>(128,478)</b>
<b>Total transactions with owners</b>	–	–	<b>16,529</b>	<b>(145,007)</b>	<b>(128,478)</b>
<b>Balance at 31 December 2017</b>	<b>100,816</b>	–	<b>516,288</b>	<b>1,484,818</b>	<b>2,101,922</b>
Balance at 1 January 2016	100,816	92,211	487,428	1,244,375	1,924,830
<b>Comprehensive income</b>					
Profit and total comprehensive income for the year	–	–	–	165,420	165,420
<b>Transactions with owners</b>					
Profit appropriation to statutory reserves (Note 16)	–	–	12,331	(12,331)	–
Dividends	–	(92,211)	–	(11,150)	(103,361)
<b>Total transactions with owners</b>	–	(92,211)	12,331	(23,481)	(103,361)
<b>Balance at 31 December 2016</b>	100,816	–	499,759	1,386,314	1,986,889

The notes on pages 67 to 136 are an integral part of these consolidated financial statements.

## Consolidated Cash Flow Statement

For the year ended 31 December 2017

	Note	Year ended 31 December	
		2017 RMB'000	2016 RMB'000
<b>Cash flows from operating activities</b>			
Cash generated from operations	32(a)	372,343	377,590
Interest paid		(11,556)	(10,080)
Income tax paid		(76,918)	(74,458)
Net cash inflow from operating activities		283,869	293,052
<b>Cash flows from investing activities</b>			
Investment in an associate	10	–	(3,522)
Investment in a joint venture	10	(250)	–
Purchase of land use rights	6	(13,482)	(10,091)
Purchase of property, plant and equipment		(71,366)	(112,862)
Purchase of intangible assets		(5)	(1,441)
Changes in investments in time deposits with maturity more than 3 months	13	23,176	(35,327)
Proceeds from disposal of property, plant and equipment	32(b)	1,326	1,618
Interest received		4,546	7,932
Dividends received from a joint venture	10	1,660	1,559
Assets-related government grants received	20	10,809	–
Net cash outflow from investing activities		(43,586)	(152,134)
<b>Cash flows from financing activities</b>			
Proceeds from borrowings	32(c)	488,502	219,000
Repayments of borrowings	32(c)	(410,142)	(368,398)
Dividends paid to the owners of the Company	30	(128,478)	(103,361)
Changes in restricted cash pledged for borrowings	13	34,000	–
Net cash outflow from financing activities		(16,118)	(252,759)
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>224,165</b>	<b>(111,841)</b>
Effect of foreign exchange rate changes		2,078	2,966
Cash and cash equivalents at beginning of the year		270,441	379,316
<b>Cash and cash equivalents at end of the year</b>	13	<b>496,684</b>	<b>270,441</b>

The notes on pages 67 to 136 are an integral part of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 1 General information

Tenfu (Cayman) Holdings Company Limited (the “Company”) and its subsidiaries (together, the “Group”) are engaged in the classification, packaging and sales of tea leaves, manufacture and sales of tea snacks, sales of tea ware, catering management, beverage production and sales of pre-packaged food. The Group has manufacturing plants in Fujian Province, Sichuan Province and Zhejiang Province, the People’s Republic of China (the “PRC”) and sells mainly to customers located in the PRC.

The Company was incorporated in the Cayman Islands on 22 April 2010 as an exempted company with limited liability under the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of its registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company’s ordinary shares began to list on the main board of The Stock Exchange of Hong Kong Limited on 26 September 2011 (the “Listing”).

The consolidated financial statements are presented in Renminbi (“RMB”), unless otherwise stated. These consolidated financial statements set out on pages 62 to 136 have been approved for issue by the board of directors (the “Board”) of the Company on 23 March 2018.

## 2 Summary of significant accounting policies

This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

#### (a) Compliance with HKFRS

The consolidated financial statements of the Group have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRS”) and disclosure requirements of the Hong Kong Companies Ordinance Cap. 622.

#### (b) Historical cost convention

The financial statements have been prepared on a historical cost basis, except for the following:

- available-for-sale financial assets, financial assets and liabilities (including derivative instruments) certain classes of property, plant and equipment and investment property – measured at fair value
- assets held for sale – measured at fair value less cost of disposal, and
- defined benefit pension plans – plan assets measured at fair value.



# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.1 Basis of preparation *(continued)*

#### **(c) New and amended standards adopted by the Group**

The Group has applied the following standards and amendments for the first time for their annual reporting period commencing 1 January 2017:

- Amendments to HKAS 12, 'Income Taxes' on the recognition of deferred tax assets for unrealised losses clarify how to account for deferred tax assets related to debt instruments measured at fair value.
- Amendments to HKAS 7 'Statement of Cash Flows' introduce an additional disclosure that will enable users of financial statements to evaluate changes in liabilities arising from financing activities.

The adoption of these amendments did not have any impact on the amounts recognised in prior periods. Most of the amendments will also not affect the current or future periods.

The amendments to HKAS 7 require disclosure of changes in liabilities arising from financing activities.

#### **(d) New standards and interpretations not yet adopted**

The following new standards, amendments and interpretations which have been issued but are not effective for the financial year beginning on 1 January 2017 and have not been early adopted by the Group:

		<b>Effective for annual periods beginning on or after</b>
HKFRS 2 (Amendments)	Classification and Measurement of Share-based Payment Transactions	1 January 2018
HKFRS 9	Financial Instruments	1 January 2018 (i)
HKFRS 15	Revenue from Contracts with Customers	1 January 2018 (ii)
HKFRIC 22	Foreign Currency Transactions and Advance Consideration	1 January 2018
HKAS 40 (Amendments)	Transfers of Investment Property	1 January 2018
HKFRS 16	Leases	1 January 2019 (iii)
HKFRIC 23	Uncertainty over Income Tax Treatments	1 January 2019
Amendments to HKFRS 10 and HKAS 28	Sale or contribution of assets between an investor and its associate or joint venture	To be determined

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.1 Basis of preparation *(continued)*

#### **(d) New standards and interpretations not yet adopted *(Continued)***

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2017 reporting periods and have not been early adopted by the Group. The Group's assessment of the impact of these new standards and interpretations is set out below.

##### (i) HKFRS 9, Financial Instruments

###### **Nature of change**

HKFRS 9 addresses the classification, measurement and derecognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model for financial assets.

###### **Impact**

The Group does not expect the new guidance to have significant impact on the classification and measurement of its financial assets as the Group does not have:

- Debt instrument that are classified as available-for-sale financial assets;
- Debt instrument classified as held-to-maturity and measured at amortised cost;
- Equity investment measured at fair value through profit or loss.

The group has reviewed its financial assets and liabilities and is expecting the following impact from the adoption of the new standard on 1 January 2018:

There will be no impact on the Group's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss and the Group does not have any such liabilities. The derecognition rules have been transferred from HKAS 39 Financial Instruments: Recognition and Measurement and have not been changed.

The new hedge accounting rules will align the accounting for hedging instruments more closely with the Group's risk management practices. As a general rule, more hedge relationships might be eligible for hedge accounting, as the standard introduces a more principles-based approach. The Group does not have any hedge instrument. Therefore, the Group does not expect any impact on the new hedge accounting rules.

The new impairment model requires the recognition of impairment provisions based on expected credit losses rather than only incurred credit losses as is the case under HKAS 39. It applies to financial assets classified at amortised cost, debt instruments measured at fair value through other comprehensive income, contract assets under HKFRS 15 Revenue from Contracts with Customers, lease receivables, loan commitments and certain financial guarantee contracts. Based on the assessments undertaken to date, the Group does not expect material change to the loss allowance for trade debtors.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.1 Basis of preparation *(continued)*

#### (d) **New standards and interpretations not yet adopted** *(Continued)*

- (i) HKFRS 9, Financial Instruments *(Continued)*

##### **Impact** *(Continued)*

The new standard also introduces expanded disclosure requirements and changes in presentation. These are expected to change the nature and extent of the Group's disclosures about its financial instruments particularly in the year of the adoption of the new standard.

##### **Date of adoption by Group**

Must be applied for financial years commencing on or after 1 January 2018. The Group will apply the new rules retrospectively from 1 January 2018, with the practical expedients permitted under the standard. Comparative figures for 2017 will not be restated.

- (ii) HKFRS 15, Revenues from Contracts with Customers

##### **Nature of change**

The HKICPA has issued a new standard for the recognition of revenue. This will replace HKAS 18 which covers contracts for goods and services and HKAS 11 which covers construction contracts and the related literature.

The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer.

The standard permits either a full retrospective or a modified retrospective approach for the adoption.

##### **Impact**

When applying HKFRS 15, revenue shall be recognised by applying following steps:

- identify the contract with customer;
- identify the performance obligations in the contract;
- determine the transaction price;
- allocate the transaction price to the performance obligations in the contracts; and
- recognise revenue when (or as) the entity satisfies a performance obligation.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.1 Basis of preparation *(continued)*

#### (d) **New standards and interpretations not yet adopted** *(Continued)*

##### (ii) HKFRS 15, Revenues from Contracts with Customers *(Continued)*

#### **Impact** *(Continued)*

The Group is mainly engaged in the manufacturing and sale of tea leaves, tea snacks and tea ware. Management has assessed the effects of applying the new standard on the Group's financial statements and has identified the following areas that will be affected:

- Rights of return – HKFRS 15 requires separate presentation on the balance sheet of the right to recover the goods from the customer and the refund obligation. Due to the historical goods return rate is very low, the financial impact of applying new HKFRS 15 is not material.
- Customer loyalty programme – HKFRS 15 requires a portion of the transaction price should be allocated to the material right based on the estimated standalone selling price of the customer loyalty points, not the cost of fulfilling awards earned. Revenue is recognised when the entity has satisfied its performance obligation relating to the points or when the points expire. The Group's current accounting policy is consistent with HKFRS 15, there's no financial impact of applying new HKFRS 15.
- Franchise income – HKFRS 15 requires that revenue generated from providing a right to access franchise should be recognised over time, and revenue generated from providing a right to use franchise should be recognised at a point in time when control transferred. The Group's current accounting policy is consistent with HKFRS 15, there's no financial impact of applying new HKFRS 15.

#### **Date of adoption by Group**

Mandatory for financial years commencing on or after 1 January 2018. The Group will adopt the new standard from 1 January 2018. The Group intends to adopt the standard using the modified retrospective approach which means that the cumulative impact of the adoption (if any) will be recognised in retained earnings as of 1 January 2018 and that comparatives will not be restated. The Group will adopt two practical expedients under modified retrospective approach. One is completed contract which is a contract for which the entity has transferred all the goods or services identified in accordance with HKAS 11, HKAS 18 and related interpretations. Under modified retrospective method, the Group can elect to apply the HKFRS 15 only to contracts that are not completed as at 1 January 2018. Another is contract modification, for contracts that were modified before the beginning of the earliest period presented, an entity need not retrospectively restate the contract for those contract modifications in accordance with HKFRS 15. As the nature of the Group's business is to deliver tea-related products to various customers, management estimates no material financial impact due to the effectiveness of new HKFRS 15.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.1 Basis of preparation *(continued)*

#### (d) **New standards and interpretations not yet adopted** *(Continued)*

##### (iii) HKFRS 16, Leases

#### **Nature of change**

HKFRS 16 was issued in January 2016. It will result in almost all leases being recognised on the balance sheet, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases.

The accounting for lessors will not significantly change.

#### **Impact**

The standard will affect primarily the accounting for the Group's operating leases. As at 31 December 2017, the Group has non-cancellable operating lease commitments of RMB160,575,000. The Group estimates that approximately 10-15% of these relate to payments for short-term and low value leases which will be recognised on a straight-line basis as an expense in profit or loss.

However, the Group has not yet assessed what other adjustments, if any, are necessary for example because of the change in the definition of the lease term and the different treatment of variable lease payments and of extension and termination options. It is therefore not yet possible to estimate the amount of right-of-use assets and lease liabilities that will have to be recognised on adoption of the new standard and how this may affect the Group's profit or loss and classification of cash flows going forward.

#### **Date of adoption by Group**

The standard is mandatory for first interim periods within annual reporting periods beginning on or after 1 January 2019. At this stage, the Group does not intend to adopt the standard before its effective date. The Group intends to apply the simplified transition approach and will not restate comparative amounts for the year prior to first adoption.

The Group is assessing the full impact of the new standards, new interpretations and amendments to standards and interpretations. According to the preliminary assessments, other than the assessment results of HKFRS 9, 15 and 16 stated above, none of these is expected to have a significant effect on the consolidated financial statements of the Group.



# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.2 Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Different methods of accounting are used for acquisition of subsidiaries through common control and non-common control business combinations, as described below.

Inter-company transactions, balances, income and expenses on transactions between Group companies are eliminated. Profits and losses resulting from inter-company transactions that are recognised in assets are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

#### **(a) Subsidiaries**

##### **(i) Common control business combinations**

The Group applies merger accounting to account for business combinations (including acquisition of subsidiaries) under common control, where all assets and liabilities are recorded at predecessor carrying amounts, as if the combining entities have been consolidated from the date when they first came under the control of the controlling party, and the difference between consideration payable and the net assets value are taken to the merger reserve.

##### **(ii) Non-common control business combinations**

The Group uses the acquisition method of accounting to account for business combinations (including acquisition of subsidiaries) which are not under common control. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquirer's identifiable net assets.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.2 Consolidation *(continued)*

#### (a) Subsidiaries *(continued)*

##### (ii) Non-common control business combinations *(continued)*

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previously held equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held equity interest measured is less than the fair value of the identifiable net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly as profit or loss in the consolidated statement of comprehensive income.

##### (iii) Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

Impairment testing of the investments in subsidiaries is also required according to Note 2.9.

#### (b) Joint ventures

Under HKFRS 11, investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. The Group has assessed the nature of its joint arrangements and determined them to be joint ventures. Joint ventures are accounted for using the equity method.

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interests in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.2 Consolidation *(continued)*

#### (c) Associates

An associate is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investments in associates include goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associate's identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in profit or loss section of the consolidated statement of comprehensive income, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to 'share of profits less losses of investments accounted for using equity method' in profit or loss section of the consolidated statement of comprehensive income.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gains or losses on dilution of equity interests in associates are recognised in profit or loss section of the consolidated statement of comprehensive income.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.3 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board that makes strategic decisions.

### 2.4 Foreign currency translation

#### (a) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in RMB, which is the Company's functional and the Group's presentation currency.

#### (b) *Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised as profit or loss in the consolidated statement of comprehensive income.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the consolidated statement of comprehensive income within 'finance income or costs'. All other foreign exchange gains and losses are presented in the consolidated statement of comprehensive income within 'other gains/(losses) – net'.

### 2.5 Investment property

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the companies in the consolidated Group, is classified as investment property. Starting from 1 January 2009, investment property also includes property that is being constructed or developed for future use as investment property.

Land held under operating leases is classified and accounted for by the Group as investment property when the rest of the definition of investment property is met. The operating lease is accounted for as if it were a finance lease.

Investment property is measured initially at its cost, including related transaction costs and borrowing costs. Borrowing costs that are incurred for the purpose of acquiring, constructing or producing a qualifying investment property are capitalised as part of its cost. Borrowing costs are capitalised while acquisition or construction is actively underway and cease once the asset is substantially complete, or suspended if the development of the asset is suspended.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.5 Investment property *(continued)*

After initial recognition, investment property is carried at cost less accumulated depreciation and accumulated impairment losses. Depreciation of investment properties is calculated using the straight-line method to allocate their costs over their estimated useful lives of 20 years.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

### 2.6 Property, plant and equipment

Construction-in-progress represents properties under construction and is stated at cost less accumulated impairment losses. This includes cost of construction and other direct costs. Construction-in-progress is not depreciated until such time as the assets are completed and are ready for operational use.

Property, plant and equipment include buildings, machinery, vehicles, furniture, fittings and equipment, and sculpture and exhibits. All property, plant and equipment is stated at historical cost less depreciation and impairment (if any). Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are charged as expenses to the consolidated statement of comprehensive income during the financial period in which they are incurred.

Depreciation on assets is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

– Buildings	20 years
– Machinery	10 years
– Vehicles	5-10 years
– Furniture, fittings and equipment	3-10 years
– Sculpture and exhibits	20 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2 Summary of significant accounting policies *(continued)*

#### 2.6 Property, plant and equipment *(continued)*

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.9).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'other gains/(losses) – net' in the consolidated statement of comprehensive income.

#### 2.7 Land use rights

All land in mainland China is state-owned and no individual land ownership right exists. The Group acquired the rights to use certain land and the premiums paid for such rights are recorded as land use rights, which are amortised over the use terms of 34 to 50 years using the straight-line method.

#### 2.8 Intangible assets

##### (a) Goodwill

Goodwill arises on the acquisition of subsidiaries and represents the excess of the consideration transferred over the Group's interest in net fair value of the net identifiable assets, liabilities and contingent liabilities of the acquiree and the fair value of the non-controlling interest in the acquiree.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

##### (b) Trademarks

Trademarks are initially recognised at cost and are subsequently carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is calculated using the straight-line method to allocate the cost of trademarks over their estimated useful lives of 10 years.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.8 Intangible assets *(continued)*

#### (c) **Acquired computer software licences**

Acquired computer software licences are initially capitalised on the basis of costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software programmes are recognised as an expense as incurred.

Computer software licences are subsequently carried at cost less accumulated amortisation and accumulated impairment losses. The cost are amortised using the straight-line method over their estimated useful lives of 5 years.

The amortisation period and amortisation method of intangible assets are reviewed at each reporting period. The effects of any revision are recognised as profit or loss in the consolidated statement of comprehensive income when the changes arise.

### 2.9 Impairment of non-financial assets

Assets that have an indefinite useful life – for example, goodwill or intangible assets not ready to use – are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each balance sheet date.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.10 Financial assets

#### 2.10.1 Classification

The Group classifies all its financial assets under the category of loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determine the classification of its financial assets at initial recognition.

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the consolidated balance sheet date which are classified as non-current assets. The Group's loans and receivables comprise 'trade and other receivables', 'restricted cash', 'time deposits' and 'cash and cash equivalents' in the consolidated balance sheet (Notes 2.13 and 2.14).

#### 2.10.2 Recognition and measurement

Regular way purchases and sales of financial assets are recognised on the trade-date – the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

#### 2.10.3 Offsetting

Financial assets and liabilities are offset and the net amount reported in the consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the assets and settle the liabilities simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.11 Impairment of financial assets carried at amortised cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

The amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised as profit and loss in the consolidated statement of comprehensive income. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised as profit or loss in the consolidated statement of comprehensive income.

### 2.12 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the moving weighted average cost method. The cost of finished goods and work in progress comprises design costs, raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2 Summary of significant accounting policies *(continued)*

#### 2.13 Trade and other receivables

Trade receivables are amounts due from customers for merchandise sold or services rendered in the ordinary course of business. If collection of trade and other receivables is expected in one year or less, they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

The creation and release of provision for impaired receivables have been included in 'administrative expenses' in the consolidated statement of comprehensive income. Amounts charged to the allowance account are generally written off, when there is no expectation of recovering additional cash.

#### 2.14 Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Time deposits with maturity more than three months and restricted cash are excluded from cash and cash equivalents.

#### 2.15 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

#### 2.16 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.



# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.17 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised as profit or loss in the consolidated statement of comprehensive income over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

### 2.18 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are expensed in the period in which they are incurred.

### 2.19 Current and deferred income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

#### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the consolidated balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2 Summary of significant accounting policies *(continued)*

#### 2.19 Current and deferred income tax *(continued)*

##### **(b) Deferred income tax**

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, and the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the consolidated balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available to utilise those temporary differences and losses.

Deferred income tax liability is provided on temporary differences arising on investments in subsidiaries and joint venture, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

##### **(c) Offsetting**

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.20 Employee benefits – pension obligations

The Group entities in mainland China participate in defined contribution retirement benefit plans organised by relevant government authorities for its employees in mainland China and contribute to these plans based on certain percentage of the salaries of the employees on a monthly basis, up to a maximum fixed monetary amount, as stipulated by the relevant government authorities. The government authorities undertake to assume the retirement benefit obligations payable to all existing and future retired employees under these plans and the Group has no further obligation for post-retirement benefits beyond the contributions made. The contributions to these plans are recognised as employee benefit expenses when incurred.

### 2.21 Share-based payments

The Group operates an equity-settled, share-based compensation plan, under which the Group receives services from directors, employees, independent third party distributors and other persons as consideration for equity instruments (options) of the Company. The fair value of the services received from these participants in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted:

- including any market performance conditions (for example, the Company's share price);
- excluding the impact of any service and non-market performance vesting conditions (for example, profitability, sales growth targets and an employee remaining on service over a specified time period); and
- including the impact of any non-vesting conditions (for example, the requirement for employees to save).

Non-market performance vesting conditions are included in assumptions about the number of options that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest based on the non-marketing performance vesting conditions. It recognises the impact of the revision to original estimates, if any, as profit or loss in the consolidated statement of comprehensive income, with a corresponding adjustment to equity.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium.

The grant by the Company of options over its equity instruments to the employees of subsidiaries in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in a subsidiary, with a corresponding credit to equity in the parent company accounts.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2 Summary of significant accounting policies *(continued)*

#### 2.22 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### 2.23 Government grants

Government grants are recognised at their fair value, when there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised as income in the consolidated statement of comprehensive income over the period necessary to match them with the costs they are intended to compensate.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred government grants and are recognised as income in the consolidated statement of comprehensive income on a straight line basis over the expected lives of the related assets.

Government grants that are not related to future costs nor purchase of property, plant and equipment are recognised directly as income in the consolidated statement of comprehensive income.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 2 Summary of significant accounting policies *(continued)*

### 2.24 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax, returns, rebates and discounts and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue can be reliably measured, when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities as described below. The Group bases its estimates on historical results, taking into consideration the type of customers, the type of transactions and the specifics of each arrangement.

#### **(a) Sales of goods – wholesale**

The Group processes/manufactures and sells a range of tea products in the wholesale market. Revenue from the sales of goods is recognised when the risks and rewards of the goods have been transferred to the wholesaler, which usually happens upon pick up of the products from a warehouse and the wholesaler accepts the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products.

Customers have a right to return faulty products in the wholesale market. Sales are recorded based on the price specified in the sales contracts, net of returns at the time of sale. Accumulated experience is used to estimate and provide for the returns. No element of financing is deemed present as the sales are made with a credit term of 140 days, which is consistent with the market practice.

#### **(b) Sales of goods – retail**

The Group operates a chain of retail outlets for selling tea products. Sale of goods are recognised when the risks and rewards of the goods have been transferred to the customer once a group entity sells a product to a customer. Retail sales are usually in cash or by credit card.

It is the Group's policy to sell its products to the retail customer with a right to return. Accumulated experience is used to estimate and provide for such returns at the time of sale.

#### **(c) Sales from hotel accommodation, restaurant and tourist services**

Sales from hotel accommodation, restaurant, tourist and other ancillary services is recognised when the services are rendered.

#### **(d) Investment property rental income**

Rental income from operating leases is recognised as income on a straight-line basis over the lease term. When the Group provides incentives to its customers, the cost of incentives are recognised over the lease term, on a straight-line basis, as a reduction of rental income.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2 Summary of significant accounting policies *(continued)*

#### 2.25 Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

#### 2.26 Dividend income

Dividend income is recognised when the right to receive payment is established.

#### 2.27 Operating leases

##### *(a) The Group's company is the lessee*

Leases in which a significant portion of the risks and rewards of ownership are retained by another party, the lessor, are classified as operating leases. Payments, including prepayments, made under operating leases (net of any incentives received from the lessor) are charged as expenses to the consolidated statement of comprehensive income on a straight-line basis over the period of the lease.

##### *(b) The Group's company is the lessor*

Properties leased out under operating leases are included in 'investment property' in the consolidated balance sheet (Note 7). See Note 2.24(d) for the recognition of rental income.

#### 2.28 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders.

#### 2.29 Customer loyalty programmes

The Group operates a loyalty programme where customers accumulate points for purchases made which entitle them to redeem the Group's products. The reward points are recognised as a separately identifiable component of the initial sale transaction by allocating the fair value of the consideration received between the reward points and the other components of the sale such that the reward points are initially recognised as deferred income at their fair value. Revenue from the reward points is recognised when the points are redeemed. Unused reward points will expire after one year.

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 3 Financial risk management

### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by treasury department under policies approved by the Board of Directors.

#### (a) Market risk

##### (i) Foreign exchange risk

The Group mainly operates in mainland China with most of the revenue and expenditures transactions denominated and settled in RMB, where its foreign exchange risk is limited.

The Group's exposure to foreign exchange risk is mainly on its sales and purchase transactions (i.e., export or import of products) denominated in United States Dollar ("USD") and Japanese Yen ("JPY"), and financing activities (i.e. issuances of ordinary shares, certain borrowings) denominated in USD and Hong Kong Dollar ("HKD"). The exchange rate of HKD is pegged to USD.

The following table summarises the sensitivity of the Group's financial assets and financial liabilities to foreign exchange risk based on the assumption that USD, JPY and HKD (pegged with USD) had strengthened/weakened by 5% against RMB with all other variables held constant:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Profit after income tax increase/(decrease)		
– Strengthened 5%	(506)	578
– Weakened 5%	506	(578)
Equity increase/(decrease)		
– Strengthened 5%	(506)	578
– Weakened 5%	506	(578)

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 3 Financial risk management (continued)

### 3.1 Financial risk factors (continued)

#### (a) Market risk (continued)

##### (ii) Cash flow and fair value interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates as the Group has no significant interest-bearing assets and liabilities other than its bank deposits and borrowings. Borrowings at variable rates expose the Group to cash flow interest-rate risk. Bank deposits and borrowings at fixed rates expose the Group to fair value interest-rate risk. The Group has not hedged its cash flow and fair value interest rate risk. Details of the Group's bank deposits and borrowings have been disclosed in Note 13 and Note 19 respectively.

The sensitivity analysis for interest rate risk is based on the assumption that average interest rates on bank borrowings which bear floating rate had been 10% higher/lower with all other variables held constant:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Post-tax profit increase/(decrease)		
- 10% higher	(347)	(407)
- 10% lower	347	407
Equity increase/(decrease)		
- 10% higher	(347)	(407)
- 10% lower	347	407

#### (b) Credit risk

Credit risk arises from time deposits, restricted cash, cash and cash equivalents and trade and other receivables. The carrying amounts or the undiscounted nominal amounts, where applicable, of each class of these financial assets represent the Group's maximum exposure to credit risk in relation to the corresponding class of financial assets.

To manage the risk with respect to restricted cash, time deposits and cash and cash equivalents, they are placed with highly reputable financial institutions.

Most of Group's sales are settled in cash or in bills by its customers. Credit sales are made to selected customers with good credit history with a credit term of 140 days. The Group performs credit assessment on customers before making credit sales to customers and credit risks in connection with trade receivables are monitored on an on-going basis.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3 Financial risk management *(continued)*

#### 3.1 Financial risk factors *(continued)*

##### (c) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents and the availability of funding through an adequate amount of committed credit facilities. Due to the dynamic nature of the underlying business, the Group aims at maintaining flexibility in funding by maintaining adequate amount of cash and cash equivalents.

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the consolidated balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

As at 31 December 2017	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Over 5 years RMB'000	Total RMB'000
Borrowings	172,543	785	2,615	4,089	180,032
Interest payments on borrowings (note)	692	367	827	446	2,332
Trade and other payables	166,503	-	-	-	166,503
	<b>339,738</b>	<b>1,152</b>	<b>3,442</b>	<b>4,535</b>	<b>348,867</b>
As at 31 December 2016	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Over 5 years RMB'000	Total RMB'000
Borrowings	94,145	747	2,411	5,078	102,381
Interest payments on borrowings (note)	2,628	406	954	691	4,679
Trade and other payables	128,765	-	-	-	128,765
	225,538	1,153	3,365	5,769	235,825

*Note: The interest payments on borrowings are calculated based on borrowings held as at 31 December 2017 and 2016 respectively (excluding the accrued interest payable balance already in trade and other payables) without taking into account future borrowings.*

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 3 Financial risk management (continued)

### 3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as total debt divided by total capital. Total debt refers to the total borrowings (current and non-current) as shown in the consolidated balance sheet. Total capital is calculated as 'equity' as shown in the consolidated balance sheet plus total debt.

During 2017, the Group's strategy is to maintain the gearing ratio below 50% (2016: below 50%). The gearing ratios at 31 December 2017 and 2016 were as follows:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Total debt – total borrowings (Note 19)	180,032	102,381
Total equity	2,101,922	1,986,889
Total capital	2,281,954	2,089,270
Gearing ratio	8%	5%

### 3.3 Fair value estimation

The carrying amount of the Group's financial assets (including trade and other receivables, cash and cash equivalents, restricted cash and time deposits) and short term liabilities (including trade and other payables and short term borrowings) are assumed to approximate their fair values due to their short-term maturities. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments.

## 4 Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.



# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 4 Critical accounting estimates and judgements *(continued)*

### 4.1 Critical accounting estimates and assumptions

#### (a) *Impairment of trade and other receivables*

The management estimates the provision for impairment of trade and other receivables by assessing their recoverability. Provisions are applied to trade and other receivables where events or changes in circumstances indicate that the balances may not be collectible and require the use of estimates. Where the expectation is different from the original estimate, such difference will impact the carrying value of trade and other receivables and the impairment charge in the period in which such estimate is changed.

#### (b) *Current and deferred income taxes*

The Group is subject to income taxes in a few jurisdictions. Judgement is required in determining the provision for income taxes. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current income tax and deferred income tax provisions in the period in which such determination are made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognised as management considers it is probable that future taxable profits will be available against which the temporary differences or tax losses can be utilised. Where the expectation is different from the original estimate, such difference will impact the recognition of deferred income tax assets and taxation in the period in which such estimate is changed.

#### (c) *Useful lives of property, plant and equipment*

The Group's management determines the estimated useful lives and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. It could change significantly as a result of technical innovations and competitor actions in response to severe industry cycles. Management will increase the depreciation charge where useful lives are less than previously estimated lives, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold.

#### (d) *Net realisable value of inventories*

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expenses. These estimates are based on the current market condition and historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of changes in customer taste and competitor actions in response to industry cycles. Management reassesses the estimates at each balance sheet date.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 5 Revenue and segment information

The chief operating decision-maker has been identified as the Board. The Board reviews the Group's internal reporting in order to assess performance and allocate resources. The Board has determined the operating segments based on these reports.

The Board considers the business from a product perspective. The Board assesses the performance of the operating segments based on a measure of segment profit or loss.

The reportable operating segments derive their revenue primarily from the classification, packaging and sales of tea leaves, manufacture and sales of tea snacks, and sales of tea ware.

Others include revenue from restaurant, hotel, tourist, management services and catering management, beverage production and sales of pre-packaged food. These are not included within the reportable operating segments, as they are not presented separately in the reports provided to the Board.

No geographical segment information is presented as almost all the sales and operating profits of the Group are derived within the PRC and almost all the operating assets of the Group are located in the PRC, which is considered as one geographic location with similar risks and returns.

During 2017 and 2016, no revenue from transactions with a single external customer amounted to 10% or more of the Group's total revenue.

The Board assesses the performance of the operating segments based on a measure of adjusted operating profit or loss which in certain respects, as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements. The common administrative expenses, other gains or losses, other income, financing (including finance costs and interest income), share of results of investments accounted for using equity method and income taxes are managed on a group basis and are not allocated to operating segments.

Segment assets consist primarily of land use rights, property, plant and equipment, intangible assets, inventories, trade and other receivables, prepayments, as well as time deposits, cash and cash equivalents and restricted cash held by subsidiaries in Mainland China. They exclude investment properties, deferred income tax assets and prepaid tax, as well as time deposits, cash and cash equivalents and restricted cash held by the Company and overseas subsidiaries.

Segment liabilities comprise operating liabilities. They exclude borrowings, deferred income tax liabilities, current income tax liabilities, dividends payable and other payables due to related parties and directors' and senior management's emoluments payable.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 5 Revenue and segment information *(continued)*

#### Revenue

Revenue of the Group consists of the following revenues for the years ended 31 December 2017 and 2016. All revenues are derived from external customers.

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Sales of tea leaves	<b>1,082,566</b>	1,058,364
Sales of tea snacks	<b>227,791</b>	223,924
Sales of tea ware	<b>184,106</b>	133,618
Others	<b>82,098</b>	68,812
	<b>1,576,561</b>	1,484,718

The segment results for the year ended 31 December 2017:

	Tea leaves RMB'000	Tea snacks RMB'000	Tea ware RMB'000	All other segments RMB'000	Total RMB'000
Segment revenue	<b>1,082,566</b>	<b>227,791</b>	<b>184,106</b>	<b>82,098</b>	<b>1,576,561</b>
Segment results	<b>273,954</b>	<b>30,878</b>	<b>34,672</b>	<b>(2,994)</b>	<b>336,510</b>
Unallocated administrative expenses					<b>(19,152)</b>
Other income					<b>15,489</b>
Other losses – net					<b>(121)</b>
Finance income – net					<b>2,671</b>
Share of profits less losses of investments accounted for using the equity method					<b>(291)</b>
Profit before income tax					<b>335,106</b>
Income tax expense					<b>(91,595)</b>
Profit for the year					<b>243,511</b>

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 5 Revenue and segment information *(continued)*

Other segment items included in the 2017 consolidated statement of comprehensive income:

	Tea leaves	Tea snacks	Tea ware	All other segments	Unallocated	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Depreciation of property, plant and equipment	35,174	11,927	6,679	9,553	8,171	71,504
Depreciation of investment properties	-	-	-	-	391	391
Amortisation of land use rights	8,116	1,996	1,617	782	-	12,511
Amortisation of intangible assets	417	84	69	18	424	1,012
Losses on disposal of property, plant and equipment, net	69	50	11	40	-	170

The segment assets and liabilities as at 31 December 2017 are as follows:

	Tea leaves	Tea snacks	Tea ware	All other segments	Unallocated	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Segment assets	1,712,532	307,980	275,579	181,514	218,986	2,696,591
Segment liabilities	206,218	50,896	21,872	16,467	299,216	594,669

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 5 Revenue and segment information (continued)

The segment results for the year ended 31 December 2016:

	Tea leaves RMB'000	Tea snacks RMB'000	Tea ware RMB'000	All other segments RMB'000	Total RMB'000
Segment revenue	1,058,364	223,924	133,618	68,812	1,484,718
Segment results	214,143	19,026	19,852	(3,369)	249,652
Unallocated administrative expenses					(18,034)
Other income					13,020
Other losses – net					(3,007)
Finance income – net					6,632
Share of profits less losses of investments accounted for using the equity method					(2,560)
Profit before income tax					245,703
Income tax expense					(80,283)
Profit for the year					165,420

Other segment items included in the 2016 consolidated statement of comprehensive income:

	Tea leaves RMB'000	Tea snacks RMB'000	Tea ware RMB'000	All other segments RMB'000	Unallocated RMB'000	Total RMB'000
Depreciation of property, plant and equipment	35,797	11,444	6,738	6,366	7,828	68,173
Depreciation of investment properties	–	–	–	–	287	287
Amortisation of land use rights	7,179	1,835	1,441	693	–	11,148
Amortisation of intangible assets	317	61	59	26	393	856
Losses on disposal of property, plant and equipment, net	923	504	97	1,536	–	3,060

The segment assets and liabilities as at 31 December 2016 are as follows:

	Tea leaves RMB'000	Tea snacks RMB'000	Tea ware RMB'000	All other segments RMB'000	Unallocated RMB'000	Total RMB'000
Segment assets	1,501,201	302,149	252,066	130,583	220,262	2,406,261
Segment liabilities	177,018	28,207	14,880	12,326	186,941	419,372



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 6 Land use rights

Land use rights represent the net book amount of prepaid operating lease payments. All the land use rights of the Group are located in Mainland China and are held on leases from 34 to 50 years.

Movements in land use rights are as follows:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
<b>At beginning of the year</b>		
Cost	<b>307,090</b>	297,689
Accumulated amortisation	<b>(38,358)</b>	(27,210)
Net book amount	<b>268,732</b>	270,479
Opening net book amount	<b>268,732</b>	270,479
Additions	<b>13,482</b>	9,401
Amortisation for the year (Note 25)	<b>(12,511)</b>	(11,148)
Closing net book amount	<b>269,703</b>	268,732
<b>At end of the year</b>		
Cost	<b>320,572</b>	307,090
Accumulated amortisation	<b>(50,869)</b>	(38,358)
Net book amount	<b>269,703</b>	268,732

Amortisation expenses have been charged to the consolidated statement of comprehensive income as follows:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Distribution costs	<b>10,409</b>	9,137
Cost of sales	<b>2,102</b>	2,011
	<b>12,511</b>	11,148

As at 31 December 2017, land use rights with net book value of RMB4,730,000 (2016: RMB4,882,000) have been pledged as securities for bank borrowings of the Group amounting to RMB30,000,000 (2016: RMB50,000,000) (Note 19).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 7 Investment properties

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
<b>At beginning of the year</b>		
Cost	6,704	6,704
Accumulated depreciation	(3,109)	(2,822)
Net book amount	3,595	3,882
Opening net book amount	3,595	3,882
Transfer from property, plant and equipment (Note 8)	6,807	-
Depreciation (Note 25)	(391)	(287)
Closing net book amount	10,011	3,595
<b>At end of the year</b>		
Cost	13,511	6,704
Accumulated depreciation	(3,500)	(3,109)
Net book amount	10,011	3,595

Depreciation expenses of RMB391,000 have been charged in 'administrative expenses' for the year ended 31 December 2017 (2016: RMB287,000).

Amounts recognised in profit and loss for investment properties are as follows:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Rental income	827	707
Property management fees income	1,132	962
Direct operating expenses from properties that generated rental income	(524)	(415)
	1,435	1,254

The fair value of the investment properties is RMB14,750,000 as at 31 December 2017 (2016: RMB7,440,000), with carrying amount of RMB10,011,000 (2016: RMB3,595,000). The fair value is determined at each balance sheet date by an external valuer.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 7 Investment properties (continued)

#### Fair value hierarchy

Description	Fair value measurements at		
	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
	RMB'000	RMB'000	RMB'000
31 December 2017	–	–	14,750
31 December 2016	–	–	7,440

As at 31 December 2017, the fair value of Plant A is RMB7,620,000 (2016: RMB7,440,000), the fair value of Plant B is RMB7,130,000 (2016: nil).

The valuation was based on income capitalisation approach (term and reversionary method) which use unobservable inputs (Level 3) at 31 December 2017 and 2016, respectively. These inputs at 31 December 2017 include:

Unobservable inputs	Value of unobservable inputs		Explanation for unobservable inputs
	Plant A	Plant B	
Market rent	RMB47,628 per month	RMB45,592 per month	The market rent is estimated according to the comparable properties in close proximity. The higher the market rent, the higher the fair value of the properties.
Yield	7.5%	7.5%	The yield is estimated according to the market evidence, valuer's experience and knowledge of market conditions. The range of adopted yield is from 6.0% to 7.5% according to different cities. The higher the yield, the lower the fair value of the properties.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 8 Property, plant and equipment

	Buildings RMB'000	Machinery RMB'000	Vehicles RMB'000	Furniture, fittings and equipment RMB'000	Sculpture and exhibits RMB'000	Construction in progress RMB'000	Total RMB'000
<b>At 1 January 2017</b>							
Cost	793,425	95,261	24,921	189,159	5,463	66,784	1,175,013
Accumulated depreciation	(244,050)	(57,204)	(19,826)	(136,794)	(687)	-	(458,561)
Net book amount	549,375	38,057	5,095	52,365	4,776	66,784	716,452
<b>Year ended 31 December 2017</b>							
Opening net book amount	549,375	38,057	5,095	52,365	4,776	66,784	716,452
Additions	8,848	3,042	5,421	17,472	-	45,897	80,680
Transfers	63,441	-	-	4,915	-	(68,356)	-
Transfer to investment properties (Note 7)	-	-	-	-	-	(6,807)	(6,807)
Disposals (Note 32(b))	(70)	(546)	(464)	(416)	-	-	(1,496)
Depreciation (Note 25)	(38,229)	(5,469)	(1,615)	(25,931)	(260)	-	(71,504)
Closing net book amount	583,365	35,084	8,437	48,405	4,516	37,518	717,325
<b>At 31 December 2017</b>							
Cost	865,534	96,929	26,587	201,056	5,463	37,518	1,233,087
Accumulated depreciation	(282,169)	(61,845)	(18,150)	(152,651)	(947)	-	(515,762)
Net book amount	583,365	35,084	8,437	48,405	4,516	37,518	717,325

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 8 Property, plant and equipment (continued)

	Buildings RMB'000	Machinery RMB'000	Vehicles RMB'000	Furniture, fittings and equipment RMB'000	Sculpture and exhibits RMB'000	Construction in progress RMB'000	Total RMB'000
<b>At 1 January 2016</b>							
Cost	704,899	89,064	26,004	177,257	5,463	96,200	1,098,887
Accumulated depreciation	(214,986)	(52,449)	(19,852)	(121,469)	(430)	–	(409,186)
Net book amount	489,913	36,615	6,152	55,788	5,033	96,200	689,701
<b>Year ended 31 December 2016</b>							
Opening net book amount	489,913	36,615	6,152	55,788	5,033	96,200	689,701
Additions	1,692	7,273	1,322	20,359	–	68,956	99,602
Transfers	93,671	97	–	4,604	–	(98,372)	–
Disposals (Note 32(b))	(3,562)	(382)	(185)	(549)	–	–	(4,678)
Depreciation (Note 25)	(32,339)	(5,546)	(2,194)	(27,837)	(257)	–	(68,173)
Closing net book amount	549,375	38,057	5,095	52,365	4,776	66,784	716,452
<b>At 31 December 2016</b>							
Cost	793,425	95,261	24,921	189,159	5,463	66,784	1,175,013
Accumulated depreciation	(244,050)	(57,204)	(19,826)	(136,794)	(687)	–	(458,561)
Net book amount	549,375	38,057	5,095	52,365	4,776	66,784	716,452

Depreciation expenses have been charged to the consolidated statement of comprehensive income as follows:

	<b>Year ended 31 December</b>	
	<b>2017</b>	2016
	<b>RMB'000</b>	RMB'000
Distribution costs	<b>33,547</b>	31,483
Administrative expenses	<b>24,987</b>	23,761
Cost of sales	<b>12,970</b>	12,929
	<b>71,504</b>	68,173

As at 31 December 2017, property, plant and equipment with net book value of RMB3,149,000 (2016: RMB3,768,000) have been pledged as securities for bank borrowings of the Group amounting to RMB30,000,000 (2016: RMB50,000,000) (Note 19).

As at the date of issuance of these consolidated financial statements, the certificate of certain property, plant and equipment with carrying amount of RMB53,309,000 (2016: RMB132,686,000) is under application process.

Construction work in progress as at 31 December 2017 mainly comprised manufacturing plants and warehouses being constructed.

During the year, the Group has capitalised borrowing costs amounting to RMB385,000 (2016: RMB684,000) on qualifying assets. Borrowing costs were capitalised at the weighted average rate of its general borrowings of 4.11% per annum.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 9 Intangible assets

	Goodwill RMB'000	Software RMB'000	Trademarks RMB'000	Total RMB'000
<b>At 1 January 2017</b>				
Cost	1,740	8,233	710	10,683
Accumulated amortisation	–	(6,335)	(560)	(6,895)
Net book amount	1,740	1,898	150	3,788
<b>Year ended 31 December 2017</b>				
Opening net book amount	1,740	1,898	150	3,788
Additions	–	1,370	5	1,375
Amortisation charge (Note 25)	–	(901)	(111)	(1,012)
Closing net book amount	1,740	2,367	44	4,151
<b>At 31 December 2017</b>				
Cost	1,740	9,603	715	12,058
Accumulated amortisation	–	(7,236)	(671)	(7,907)
Net book amount	1,740	2,367	44	4,151
<b>At 1 January 2016</b>				
Cost	1,740	8,240	648	10,628
Accumulated amortisation	–	(5,567)	(488)	(6,055)
Net book amount	1,740	2,673	160	4,573
<b>Year ended 31 December 2016</b>				
Opening net book amount	1,740	2,673	160	4,573
Additions	–	9	62	71
Amortisation charge (Note 25)	–	(784)	(72)	(856)
Closing net book amount	1,740	1,898	150	3,788
<b>At 31 December 2016</b>				
Cost	1,740	8,233	710	10,683
Accumulated amortisation	–	(6,335)	(560)	(6,895)
Net book amount	1,740	1,898	150	3,788

Amortisation expenses of RMB1,012,000 (2016: RMB856,000) have been charged in 'administrative expenses' for the year ended 31 December 2017.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 9 Intangible assets *(continued)*

#### Impairment tests for goodwill

The intangible assets as at 31 December 2017 and 31 December 2016 include goodwill of RMB1,740,000 which arose from the acquisition of Xiamen Tianqia Catering Management Co., Limited ("Tian Qia") during the year 2013.

Management reviews the business performance based on type of business. Goodwill is monitored by the management at the operating segment level. In the years ended 31 December 2017 and 31 December 2016, the business of catering management, beverage production and sales of pre-packaged food did not qualify as a reportable operating segment.

The recoverable amount of a CGU is determined based on value-in-use calculations. These calculations use cash flow projections based on financial forecast approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated using the estimated growth rates stated below. The growth rate does not exceed the long-term average growth rate for the retail businesses in which the CGU operates.

Key assumptions used for value-in-use calculations in the year 2017 is as follows:

– Gross margin	19%
– Long term growth rate	3%
– Discount rate	20%

Management determined forecasted gross margins based on past performance and its expectations for market development. The long term growth rate used is consistent with the forecasts included in industry reports. The discount rate used is pre-tax and reflects specific risks relating to the Group's business.

Based on management's assessment and up to 31 December 2017, no impairment charge was made on the goodwill.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 10 Investments accounted for using the equity method

The amounts recognised in the balance sheet are as follows:

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Joint ventures	5,984	5,756
Associate	–	3,458
	<b>5,984</b>	9,214

The amounts recognised in the consolidated statement of comprehensive income are as follows:

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Joint ventures	1,638	1,087
Associate	(3,458)	(3,647)
	<b>(1,820)</b>	(2,560)

#### (a) Investments in joint ventures

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
At beginning of the year	5,756	6,228
Investment in a joint venture	250	–
Share of profits less losses	1,638	1,087
Cash dividends declared	(1,660)	(1,559)
At end of the year	<b>5,984</b>	5,756

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 10 Investments accounted for using the equity method *(continued)*

#### (a) Investments in joint ventures *(continued)*

The particulars of the joint ventures of the Group at 31 December 2017 and 2016, all of which are unlisted, are set out as follows:

Company name	Country/place and date of incorporation	Registered capital	Issued and fully paid capital	Attributable equity interest to the Group as at 31 December		Principal activities
				2017	2016	
Zhangzhou Tenfu Oil Limited ("Fujian Petrol")	PRC, 28 March 2002	RMB3,000,000	RMB3,000,000	50%	50%	Lease of assets
Xiamen Daily Plus Food Beverage Management Co., Ltd. ("Xiamen Daily Plus")	PRC, 21 January 2014	USD2,100,000	USD630,000	50%	50%	Catering management, beverage production and sales of pre-packaged food
Xiamen Biwu Trading Co., Ltd. ("Xiamen Biwu")	PRC, 7 April 2017	RMB500,000	RMB500,000	50%	N/A	Sales of tea ware

As at 31 December 2017 and 2016, the Group had paid the first capital injection of USD315,000 (equivalent to RMB1,935,000) to Xiamen Daily Plus, and the remaining balance of the capital commitment of USD735,000 (equivalent to RMB4,467,000) will be paid in due course.

During the year ended 31 December 2017, a subsidiary Fujian Tian Fu Sales Co., Ltd. entered into an agreement with an individual to set up a joint venture to undertake such activities as trading tea ware. Xiamen Biwu was established on 7 April, 2017 with registered and paid capital of RMB500,000, of which Fujian Tian Fu Sales Co., Ltd. and the individual own 50% respectively.

The Group's share of the results of the joint ventures, and their aggregated assets and liabilities, are as follows:

	Fujian Petrol		Xiamen Daily Plus		Xiamen Biwu		Total	
	2017	2016	2017	2016	2017	2016	2017	2016
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Assets	4,036	4,223	1,891	2,097	652	N/A	6,579	6,320
Liabilities	(50)	(53)	(389)	(511)	(156)	N/A	(595)	(564)
Revenue	2,267	1,951	1,678	1,989	1,563	N/A	5,508	3,940
Profit/(Losses)	1,476	1,140	(85)	(53)	247	N/A	1,638	1,087
% interest held	50%	50%	50%	50%	50%	N/A	50%	50%

Fujian Petrol, Xiamen Daily Plus and Xiamen Biwu are private companies and there are no quoted market prices available for their shares.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 10 Investments accounted for using the equity method *(continued)*

#### (b) Investment in an associate

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
At beginning of the year	3,458	3,583
Investment in an associate	–	3,522
Share of loss	(1,929)	(3,647)
Impairment	(1,529)	–
At end of the year	–	3,458

The particulars of the associate of the Group at 31 December 2017 and 2016, which is unlisted, are set out as follows:

Company name	Country/place and date of incorporation	Registered capital	Issued and fully paid capital	Attributable equity interest to the Group as at 31 December		Principal activities
				2017	2016	
Tea Trading International DMCC. ("TTI")	United Arab Emirates ("U.A.E"), 20 July 2015	Arab Emirate Dirham ("AED") 2,000,000	AED2,000,000	49%	49%	Tea blending, packaging and trading

Pursuant to the resolution of the board of directors of Tenfu (Hong Kong) Holdings Company Limited ("Tenfu HK"), a subsidiary of the Group, dated 21 June 2017, Tenfu HK and Rise General Trading LLC decided to discontinue the operation of TTI. As at 31 December 2017, the cancellation process was not completed, fully provision of the corresponding investment was provided.

The Group's share of the results of the associate, and its aggregated assets and liabilities, are as follows:

	2017 RMB'000	2016 RMB'000
Assets	2,449	3,796
Liabilities	(920)	(338)
Revenue	819	401
Loss	(1,929)	(3,647)
% interest held	49%	49%

TTI is a private company and there is no quoted market price available for its shares.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 11 Trade and other receivables and prepayments

#### (a) Trade and other receivables

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Trade receivables from third parties	258,597	227,464
Interest receivable on time deposits	17,044	10,495
Others	3,524	5,656
	20,568	16,151
Total of trade and other receivables	279,165	243,615

Most of the Group's sales are settled in cash or in bills by its customers. Credit sales are made to selected customers with good credit history with a credit term of 140 days.

As at 31 December 2017 and 2016, the ageing analysis of the trade receivables of the Group based on invoice date is as follows:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Up to 140 days	256,555	225,574
141 days to 6 months	746	926
6 months to 1 year	1,113	623
1 year to 2 years	183	341
	258,597	227,464

As at 31 December 2017, trade receivables of RMB2,042,000 (2016: RMB1,890,000) were past due but not impaired. These relate to a number of independent customers for whom there is no recent history of default. The ageing analysis of these trade receivables is as follows:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Past due within 40 days	746	926
Past due over 40 days and within 220 days	1,113	623
Past due over 220 days	183	341
	2,042	1,890

As at 31 December 2017, no trade receivables were impaired and provided for (2016: nil).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 11 Trade and other receivables and prepayments (continued)

#### (a) Trade and other receivables (continued)

The carrying amounts of the Group's trade and other receivables are denominated in the following currencies:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
RMB	278,241	240,406
USD	924	3,209
	<b>279,165</b>	243,615

The maximum exposure to credit risk at the balance sheet date is the carrying value of each class of receivables mentioned above. The Group does not hold any collateral as security.

#### (b) Prepayments

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
<b>Non-current</b>		
Prepayments for property, plant and equipment	18,973	27,611
Prepayments for land use rights	15,650	15,650
Prepayments for intangible assets	–	1,370
	<b>34,623</b>	44,631
<b>Current</b>		
Prepayments for lease of property and lease deposits	49,720	56,456
Prepayments to related parties (Note 34(b))	744	2,263
Prepaid taxes	12,630	11,845
Prepayments for raw materials and packaging materials	9,626	11,778
	<b>72,720</b>	82,342
	<b>107,343</b>	126,973

The carrying amounts of trade and other receivables and prepayments approximate their fair value as at the balance sheet date.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 12 Inventories

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Raw materials and packaging materials	176,356	124,136
Work in progress	140,979	114,233
Finished goods	226,859	207,691
	<b>544,194</b>	446,060

The cost of inventories recognised as expenses and included in 'cost of sales' amounted to RMB547,802,000 for the year ended 31 December 2017 (2016: RMB509,482,000) (Note 25).

The Group did not have any losses on obsolete inventories or write-down of inventories for the year ended 31 December 2017 (2016: nil).

### 13 Cash and cash equivalents, time deposits and restricted cash

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Cash at bank and on hand (i)	720,665	551,598
Less: Time deposits (ii)	(223,981)	(178,657)
Long-term time deposits (ii)	-	(68,500)
Restricted cash (iii)	-	(34,000)
Cash and cash equivalents	<b>496,684</b>	270,441

(i) The weighted average effective interest rate on cash placed with banks and deposits for the year ended 31 December 2017 was 1.74% (2016: 2.18%) per annum.

(ii) As at 31 December 2017, the Group has time deposits of RMB223,981,000 (2016: RMB178,657,000) which will mature within one year.

As at 31 December 2017, the Group does not have long-term time deposits (2016: RMB67,500,000 and RMB1,000,000 maturing in 2018 and 2019).

(iii) As at 31 December 2017, the Group does not have restricted cash.

As at 31 December 2016, a subsidiary Pingtan Tenfu Tea Co., Ltd. pledged time deposits of RMB34,000,000 as collateral for issuance of notes payable which had a nil balance as at 31 December 2016.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 13 Cash and cash equivalents, time deposits and restricted cash *(continued)*

(iv) The carrying amount of cash at bank and on hand are denominated in the following currencies:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
RMB	688,747	535,679
USD	6,585	2,501
HKD	25,264	13,024
JPY	69	394
	<b>720,665</b>	551,598

### 14 Share capital and premium

	Number of authorised shares (thousands)	Number of issued shares (thousands)	Ordinary shares (nominal value) RMB'000	Share premium RMB'000	Total RMB'000
At 1 January 2017 and At 31 December 2017	<b>8,000,000</b>	<b>1,227,207</b>	<b>100,816</b>	–	<b>100,816</b>
At 1 January 2016	8,000,000	1,227,207	100,816	92,211	193,027
Dividends	–	–	–	(92,211)	(92,211)
At 31 December 2016	8,000,000	1,227,207	100,816	–	100,816

Pursuant to Section 34 of the Cayman Companies Law (2003 Revision) and the Articles of Association of the Company, share premium of the Company is available for distribution to shareholders subject to a solvency test on the Company and the provision of the Articles of Association of the Company. Details of the proposed final dividend are set out in Note 30.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 15 Retained earnings

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
At 1 January	<b>1,386,314</b>	1,244,375
Profit for the year	<b>243,511</b>	165,420
Dividends (Notes 30)	<b>(128,478)</b>	(11,150)
Appropriation to statutory reserves (Note 16)	<b>(16,529)</b>	(12,331)
At 31 December	<b>1,484,818</b>	1,386,314
Representing:		
Proposed final dividend	<b>134,993</b>	75,708
Others	<b>1,349,825</b>	1,310,606
At 31 December	<b>1,484,818</b>	1,386,314

### 16 Other reserves

	Merger reserve (I) RMB'000	Capital reserve (II) RMB'000	Statutory reserves (III) RMB'000	Total RMB'000
At 1 January 2017	<b>278,811</b>	<b>231</b>	<b>220,717</b>	<b>499,759</b>
Appropriation to statutory reserves (Note 15)	–	–	<b>16,529</b>	<b>16,529</b>
At 31 December 2017	<b>278,811</b>	<b>231</b>	<b>237,246</b>	<b>516,288</b>
At 1 January 2016	278,811	231	208,386	487,428
Appropriation to statutory reserves (Note 15)	–	–	12,331	12,331
At 31 December 2016	278,811	231	220,717	499,759

- (I) Merger reserve comprises the differences between the cost of investments in subsidiaries and net assets of the subsidiaries acquired under common control.
- (II) Capital reserve mainly comprises exchange differences relating to foreign currency capital injection.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 16 Other reserves *(continued)*

#### (III) Statutory reserves

The PRC laws and regulations require companies registered in the PRC to provide for certain statutory reserves, which are to be appropriated from the net profit (after offsetting accumulated losses from prior years) as reported in their respective statutory financial statements, before profit distributions to equity holder. All statutory reserves are created for specific purposes. PRC companies are required to appropriate 10% of statutory net profits to statutory surplus reserves, upon distribution of their post-tax profits of the current year. A company may discontinue the contribution when the aggregate sum of the statutory surplus reserve is more than 50% of its registered capital. The statutory surplus reserves shall only be used to make up losses of the companies, to expand the companies' production operations, or to increase the capital of the companies. In addition, a company may make further contribution to the discretionary surplus reserve using its post-tax profits in accordance with resolutions of the board of directors of the company.

### 17 Share-based payments

On 17 December 2010, the Company adopted a share option scheme whereby the Board can grant options for the subscription of the Company's shares to the directors, employees, managerial staff and senior employees and those other persons that the Board considers that they will contribute or have contributed to the Group.

#### Share Option Scheme

Pursuant to the share option scheme of the Company in relation to the grant of options under the Share Option Scheme, the Company granted options to subscribe for an aggregate of 7,046,000 shares, 1,307,000 shares and 8,353,000 shares on 6 January 2012, 12 January 2012 and 19 March 2013 respectively to certain directors, employees and independent third party distributors. The options have a contractual option term of 10 years. The Group has no legal or constructive obligation to repurchase or settle the options in cash. These options vest in tranches over a period of up to 3 years.

The options are to be vested during the following periods, subject to the Group achieving its target growth in revenue and net profit and the employees and independent third party distributors meeting their performance targets as well (the "Performance Conditions"). The employees should remain in the Group's employment and the independent third party distributors should keep their businesses with the Group until those Performance Conditions are satisfied.

- (i) up to 35% on or after 5 January 2013, 11 January 2013 and 18 March 2014 respectively;
- (ii) up to 35% on or after 5 January 2014, 11 January 2014 and 18 March 2015 respectively;
- (iii) all the remaining options on or after 5 January 2015, 11 January 2015 and 18 March 2016 respectively.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 17 Share-based payments (continued)

#### Share Option Scheme (continued)

Movements in the number of share options outstanding and their related weighted average exercise prices are as follows:

	<b>Average exercise price</b> (HKD per share)	<b>Number of options</b> (thousands)
As at 1 January 2017 and 31 December 2017	–	–
As at 1 January 2016	4.28	8,201
Lapsed (Note (a))	4.28	(8,191)
Forfeited (Note (b))	4.28	(10)
As at 31 December 2016	4.28	–

(a) During the year ended 31 December 2016, the share options granted on 19 March 2013 were lapsed due to the expiry of the 3 years vesting period.

(b) Options were forfeited during the years ended 31 December 2016 due to employees' resignation.

There are no outstanding share options as at 31 December 2017. None of the share options granted on 6 January 2012, 12 January 2012 and 19 March 2013 have been vested due to not achieving the Performance Conditions.

During the year ended 31 December 2017 and 2016, no share option expense was charged to the consolidated statement of comprehensive income.

### 18 Trade and other payables

	<b>As at 31 December</b>	
	<b>2017</b>	2016
	<b>RMB'000</b>	RMB'000
Trade payables – due to third parties	<b>88,779</b>	66,552
Trade payables – due to related parties (Note 34(b))	<b>26,925</b>	21,445
Total trade payables	<b>115,704</b>	87,997
Payables for property, plant and equipment	<b>1,966</b>	1,675
Other taxes payable	<b>42,067</b>	23,988
Employee benefit payables	<b>23,668</b>	22,333
Advances from customers	<b>55,180</b>	41,968
Others	<b>48,833</b>	39,093
	<b>287,418</b>	217,054

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 18 Trade and other payables (continued)

As at 31 December 2017 and 2016, the ageing analysis of the trade payables (including amounts due to related parties of trading in nature) based on invoice date is as follows:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Up to 6 months	108,585	77,645
6 months to 1 year	4,551	7,432
1 year to 2 years	2,092	2,096
Over 2 years	476	824
	<b>115,704</b>	87,997

The carrying amounts of trade and other payables approximate their fair value as at the balance sheet date.

### 19 Borrowings

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Long-term bank borrowing		
– Secured (i)	8,236	8,946
Less: Current portion	(747)	(710)
	<b>7,489</b>	8,236
Short-term bank borrowings		
– Secured (ii)	30,000	50,000
– Unsecured (iii)	141,796	43,435
Add: Current portion of long-term bank borrowing	747	710
	<b>172,543</b>	94,145
Total borrowings	<b>180,032</b>	102,381

- (i) During the year ended 31 December 2016, a subsidiary Fujian Tian Fu Sales Co., Ltd. entered into an agreement with China Construction Bank Xiamen Branch for a long-term bank borrowing of RMB8,946,000 in connection with purchase of a store premise under construction and for which a prepayment of RMB17,355,000 for the full purchase price was made. The borrowing which is secured by the pledge of the store premise under construction bears interest at the rates quoted by People's Bank of China from time to time and requires monthly instalment of repayment up to November 2026. As at 31 December 2017, the residual value of the long-term bank borrowing is RMB8,236,000 (2016: RMB8,946,000), of which RMB747,000 (2016: RMB710,000) should be paid back within one year.
- (ii) As at 31 December 2017, short-term bank borrowings of RMB30,000,000 (2016: RMB50,000,000) of the Group are secured by the pledge of land use rights (Note 6) and property, plant and equipment (Note 8) of the Group.
- (iii) As at 31 December 2017, short-term bank borrowings of RMB41,796,000 (2016: RMB33,435,000) of the Group are guaranteed by Mr. Lee Rie-Ho (2016: Mr. Lee Rie-Ho, Mr. Lee Chia Ling and Mr. Lee Kuo-Lin, all of them are directors of the Company, either separately or jointly) (Note 34(c)).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 19 Borrowings (continued)

The exposure of the Group's borrowings to interest rate changes and the contractual pricing dates as at the end of the year is as follows:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
6 months or less	172,166	43,786
7-12 months	377	50,359
1-5 years	3,400	3,158
Over 5 years	4,089	5,078
	180,032	102,381

The carrying amounts of the Group's borrowings are denominated in the following currencies:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
RMB	138,236	102,381
HKD	41,796	–
	180,032	102,381

The Group's weighted average effective interest rates on borrowings at the balance sheet date were as follows:

	As at 31 December	
	2017	2016
Short-term bank borrowings	4.33%	4.60%
Long-term bank borrowing	5.15%	5.22%

The fair value of short-term bank borrowings of the Group approximate their carrying amounts as at the balance sheet date. The fair value of the long-term bank borrowing is not significant.

The Group has the following undrawn borrowing facilities:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Fixed rate:		
– expiring within one year (bank borrowings)	306,902	499,632

The above facilities have been arranged to provide funding for the working capital and other general corporate purpose of the Group.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 20 Deferred income on government grants

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
At beginning of the year	21,435	22,021
Granted during the year	10,809	–
Amortised as income (Note 23)	(1,028)	(586)
At end of the year	31,216	21,435

These represent government grants received from certain municipal governments of mainland China as an encouragement for the Group's construction of properties. Such government grants are being recognised as income on a straight line basis over the expected lives of the related properties.

### 21 Deferred income tax assets and liabilities

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset and when the deferred income taxes are related to the same tax authority. The Group does not have deferred income tax assets and liabilities that are offset against each other and accordingly they are all stated at gross amounts. As at the balance sheet date, the analysis of deferred tax assets and deferred tax liabilities are as follows:

	As at 31 December	
	2017 RMB'000	2016 RMB'000
Deferred tax assets		
– to be recovered after more than 12 months	6,432	7,798
– to be recovered within 12 months	31,618	28,436
	38,050	36,234
Deferred tax liabilities		
– to be settled after more than 12 months	981	1,032
– to be settled within 12 months	19,523	21,060
	20,504	22,092



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 21 Deferred income tax assets and liabilities (continued)

The gross movement on the deferred income tax account is as follows:

	Temporary differences in respect of accruals RMB'000	Tax losses RMB'000	Unrealised profit on inventories RMB'000	Customer loyalty programme RMB'000	Government grant RMB'000	Withholding tax on unremitted earnings of certain subsidiaries RMB'000	Fair value gains RMB'000	Total RMB'000
At 1 January 2017	2,359	3,025	21,008	4,483	5,359	(21,009)	(1,083)	14,142
Paid out	-	-	-	-	-	7,982	-	7,982
(Charged)/credited to the consolidated statement of comprehensive income (Note 28)	(125)	(1,086)	2,612	252	163	(6,445)	51	(4,578)
At 31 December 2017	2,234	1,939	23,620	4,735	5,522	(19,472)	(1,032)	17,546
At 1 January 2016	1,607	1,923	25,612	4,907	5,505	(22,076)	(1,134)	16,344
Paid out	-	-	-	-	-	14,100	-	14,100
(Charged)/credited to the consolidated statement of comprehensive income (Note 28)	752	1,102	(4,604)	(424)	(146)	(13,033)	51	(16,302)
At 31 December 2016	2,359	3,025	21,008	4,483	5,359	(21,009)	(1,083)	14,142

Deferred income tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable. As at 31 December 2017, the Group did not recognise deferred income tax assets of RMB16,119,000 (2016: RMB17,759,000) in respect of tax losses amounting to RMB64,847,000 (2016: RMB71,332,000) that can be carried forward to offset against future taxable income due to uncertainty of realisation. As at 31 December 2017, losses amounting to RMB12,383,000 (2016: RMB12,383,000), RMB9,184,000 (2016: RMB9,184,000), RMB26,239,000 (2016: RMB26,239,000), RMB14,189,000 (2016: RMB14,189,000) and RMB1,756,000 will expire in 2018, 2019, 2020, 2021 and 2022 respectively.

As at 31 December 2017, the unrealised profits on inventories sold by the inter-companies within the Group amounted to RMB94,480,000 (2016: RMB84,032,000), and were eliminated in the Group's consolidated financial statements. Deferred income tax assets were recognised for the unrealised profits.

As at 31 December 2017, deferred income tax liabilities of RMB95,071,000 (2016: RMB89,159,000) have not been recognised for the PRC withholding tax. The corresponding unremitted earnings amounted to RMB1,197,237,000 as at 31 December 2017 (2016: RMB1,120,394,000) which are intended to be reinvested.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 22 Other liabilities

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Deferred revenue: customer loyalty programme	<b>18,939</b>	17,931

The Group operates a loyalty programme where customers accumulate points for purchases made which entitle them to redeem products of the Group in the future. Accordingly certain portion of the revenue from sale transaction is required to be deferred. Revenue from the reward points is recognised when the points are redeemed. Unused reward points will expire after one year.

### 23 Other income

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Government grants	<b>11,611</b>	10,221
Income from investment properties (Note 7)	<b>1,959</b>	1,669
Amortisation of deferred income (Note 20)	<b>1,028</b>	586
Others	<b>891</b>	544
	<b>15,489</b>	13,020

### 24 Other losses – net

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Losses on disposal of property, plant and equipment, net (Note 32(b))	<b>(170)</b>	(3,060)
Net foreign exchange gains	<b>49</b>	53
	<b>(121)</b>	(3,007)

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 25 Expenses by nature

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Cost of inventories (Note 12)	547,802	509,482
Employee benefit expenses – including directors' emoluments (Note 26)	293,509	296,071
Amortisation of land use rights (Note 6)	12,511	11,148
Depreciation of investment properties (Note 7)	391	287
Depreciation of property, plant and equipment (Note 8)	71,504	68,173
Amortisation of intangible assets (Note 9)	1,012	856
Concession fees	57,427	51,923
Transportation expenses	29,202	31,673
Operating lease expenses	118,729	135,685
Free trial expenses	19,464	32,624
Auditor's remuneration		
– Audit services	3,734	3,650
– Non-audit services	1,155	1,543
Other expenses	102,763	109,985
Total cost of sales, distribution costs and administrative expenses	1,259,203	1,253,100

### 26 Employee benefit expenses

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Wages and salaries	252,713	255,617
Social security costs	34,519	34,706
Other benefits	6,277	5,748
	293,509	296,071

#### (a) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year ended 31 December 2017 include four (2016: four) directors whose emoluments are reflected in the analysis shown in Note 36. The emoluments payable to the remaining one (2016: one) individual for the year ended 31 December 2017 and 2016 are as follows:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Salaries and social security costs	776	510

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 26 Employee benefit expenses (continued)

#### (a) Five highest paid individuals (continued)

The emoluments fell within the following bands:

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Emolument bands (in RMB)		
Within HKD1,000,000 (RMB836,000)	5	5

### 27 Finance income – net

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Finance income		
– Interest income on short-term bank deposits and time deposits	11,095	12,821
– Net foreign exchange gains	2,787	2,843
Total finance income (Note 32(a))	13,882	15,664
Finance costs		
– Interest expenses on bank borrowings	(11,596)	(9,716)
– Less: amounts capitalised in qualifying assets	385	684
Total finance costs (Note 32(a))	(11,211)	(9,032)
Net finance income	2,671	6,632

### 28 Income tax expense

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Current income tax		
– PRC corporate income tax	87,017	63,981
Deferred income tax (Note 21)	4,578	16,302
Income tax expense	91,595	80,283

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 28 Income tax expense (continued)

#### (i) Cayman Islands profits tax

The Company is not subject to any taxation in the Cayman Islands.

#### (ii) Hong Kong profits tax

Hong Kong profits tax has not been provided for subsidiaries incorporated or operated in Hong Kong as these subsidiaries did not have estimated assessable profit for the year.

#### (iii) PRC corporate income tax ("CIT")

CIT is provided at the rate of 25% (2016: 25%) on the assessable income of entities within the Group incorporated in Mainland China.

#### (iv) PRC withholding income tax

According to the CIT Law, starting from 1 January 2008, a 10% withholding tax will be levied on the immediate holding companies established outside the PRC when their PRC subsidiaries declare dividends out of their profits earned after 1 January 2008. A lower withholding tax rate of 5% may be applied if there is a tax treaty arrangement between the PRC and the jurisdiction of the foreign immediate holding companies, including those incorporated in Hong Kong.

Such withholding tax is recorded under deferred income tax. During the year ended 31 December 2017, Tenfu HK, a subsidiary of the Group, acquired qualification for the lower tax rate of 5% for dividend received from its subsidiaries in mainland China. The Group revised its estimate of Tenfu HK for the accrual based on 5% instead of 10% and reversed previous years' charge to current year profit or loss.

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the consolidated entities as follows:

	Year ended 31 December	
	2017	2016
	RMB'000	RMB'000
Profit before income tax	<b>335,106</b>	245,703
Tax calculated at domestic tax rates applicable to profits in the respective jurisdictions	<b>83,897</b>	62,404
Tax effects of:		
Expenses not deductible for tax purposes	<b>869</b>	824
Joint ventures' and associate's results reported net of tax	<b>(91)</b>	330
Tax losses for which no deferred income tax asset was recognised (Note 21)	<b>475</b>	3,692
Withholding tax on the expected distributable profits of the subsidiaries in Mainland China (Note 21)	<b>6,445</b>	13,033
Tax charges	<b>91,595</b>	80,283



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 29 Earnings per share

#### (a) Basic

Basic earnings per share is calculated by dividing the profit attributable to the owners of the Company by the weighted average number of ordinary shares in issue during the year.

	Year ended 31 December	
	2017	2016
Profit attributable to the owners of the Company (RMB'000)	<b>243,511</b>	165,420
Weighted average number of ordinary shares in issue ('000)	<b>1,227,207</b>	1,227,207
Basic earnings per share (RMB)	<b>0.20</b>	0.13

#### (b) Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares.

The Company's potentially dilutive ordinary shares comprise share options. Performance-related employee share options are treated as contingently issuable shares. Contingently issuable shares are considered outstanding and where applicable, included in the calculation of diluted earnings per share as if the conditions of the contingency are deemed to have been met, based on the information available, at the end of reporting period.

As at 31 December 2017 and 2016, none of the performance conditions of the share options were met, and thus the potentially dilutive ordinary shares are not included in the calculation of diluted earnings per share. As a result, diluted earnings per share is the same as basic earnings per share.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 30 Dividends

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Interim dividend declared	<b>52,770</b>	41,725
Proposed final dividend	<b>134,993</b>	75,708
	<b>187,763</b>	117,433

At a meeting held on 23 March 2018, the Board proposed a final dividend for 2017 of HKD171,809,000 (equivalent to RMB134,993,000) (2016: HKD85,905,000 (equivalent to RMB75,708,000)), representing HKD14 cents (equivalent to RMB11 cents) (2016: HKD7 cents (equivalent to RMB6 cents)) per share, to be appropriated from retained earnings (2016: using retained earnings).

The proposed final dividend for 2017 is to be approved by the shareholders at the forthcoming Annual General Meeting. The proposed dividend is not reflected as a dividend payable in these consolidated financial statements, but will be reflected as an appropriation of retained earnings for the year ending 31 December 2018.

The interim dividend for 2017 of HKD5 cents (equivalent to RMB4.3 cents) (2016: HKD4 cents (equivalent to RMB3.4 cents) per share was declared by the Board on 15 August 2017 using the retained earnings (2016: using both the share premium account and retained earnings). This interim dividend, amounting to HKD61,360,000 (equivalent to RMB52,770,000) (2016: HKD49,088,000 (equivalent to RMB41,725,000)), has been reflected as an appropriation of retained earnings amounting to RMB52,770,000 for the year ended 31 December 2017.

The dividends paid in 2017 were RMB128,478,000 (2016: RMB103,361,000).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 31 Subsidiaries

Particulars of the subsidiaries of the Group as at 31 December 2017 and 2016 are as follows:

Company name	Place/Date of incorporation	Legal status	Registered capital	Issued and fully paid capital	Effective interest held as at 31 December		Principal activities
					2017	2016	
<b>Directly owned</b>							
Subsidiaries – incorporated in the British Virgin Islands (the "BVI")							
Ten Rui (BVI) Holdings Co., Ltd.	BVI, 19 August 2009	Limited liability company	USD1,000	USD1,000	100%	100%	Investment holding
Tenfu Holdings Co., Ltd.	BVI, 2 July 2009	Limited liability company	USD1,000	USD1,000	100%	100%	Investment holding
<b>Indirectly owned</b>							
Subsidiaries – established in the Mainland China							
Zhangzhou Tianfu Tea Industry Co., Ltd.	PRC, 24 December 1998	Foreign investment enterprise	RMB181,317,305	RMB181,317,305	100%	100%	Classification, packaging of tea leaves, manufacture of tea snacks, and sale of tea leaves, tea snacks and tea ware
Zhangpu Tian Fu Tea Garden Co., Ltd.	PRC, 17 November 1999	Foreign investment enterprise	USD46,500,000	USD46,500,000	100%	100%	Sale of tea leaves, tea snacks and tea ware and provision of hotel, restaurant and related service
Minhou Tianyuan Tea Products Co., Ltd.	PRC, 23 October 1993	Foreign investment enterprise	USD3,640,000	USD3,640,000	100%	100%	Classification, packaging of tea leaves, manufacture of tea snacks, and sale of tea leaves, tea snacks and tea ware
Jiajiang Tenfu Tea Garden Co., Ltd.	PRC, 17 October 2002	Foreign investment enterprise	USD10,000,000	USD10,000,000	100%	100%	Classification, packaging of tea leaves, manufacture of tea snacks, and sale of tea leaves, tea snacks and tea ware
Zhejiang Tianfu Tea Industry Co., Ltd.	PRC, 16 August 2006	Foreign investment enterprise	USD5,000,000	USD5,000,000	100%	100%	Classification, packaging of tea leaves, manufacture of tea snacks, and sale of tea leaves, tea snacks and tea ware
Guiding Tian Fu Tea Garden Co., Ltd.	PRC, 4 August 2015	Foreign investment enterprise	RMB80,000,000	RMB45,800,000	100%	100%	Sale of tea leaves, tea snacks and tea ware and provision of hotel, restaurant and related service

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 31 Subsidiaries (continued)

Particulars of the subsidiaries of the Group as at 31 December 2017 and 2016 are as follows: (continued)

Company name	Place/Date of incorporation	Legal status	Registered capital	Issued and fully paid capital	Effective interest held as at 31 December		Principal activities
					2017	2016	
<b>Indirectly owned (continued)</b>							
Subsidiaries – established in the Mainland China (continued)							
Sichuan Tenfu Tea Sales Co., Ltd.	PRC, 10 February 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Guizhou Tenfu Tea Sales Co., Ltd.	PRC, 26 March 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Xin Jiang Tian Fu Tea Sales Co., Ltd.	PRC, 14 April 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Shan Xi Tian Fu Tea Sales Co., Ltd.	PRC, 29 April 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Fu Zhou Tian Fu Tea Sales Co., Ltd.	PRC, 30 April 2009	Foreign investment enterprise	RMB19,676,473	RMB19,676,473	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Jiang Xi Tian Fu Tea Sales Co., Ltd.	PRC, 7 May 2009	Foreign investment enterprise	USD2,000,000	USD2,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Shaan Xi Tian Fu Tea Sales Co., Ltd.	PRC, 18 May 2009	Foreign investment enterprise	USD3,000,000	USD3,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Guang Dong Tian Fu Tea Sales Co., Ltd.	PRC, 10 June 2009	Foreign investment enterprise	USD3,000,000	USD3,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Jilin Province Tian Fu Tea Sales Co., Ltd.	PRC, 12 June 2009	Foreign investment enterprise	USD2,500,000	USD2,500,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Nanjing Tian Fu Tea Sales Co., Ltd.	PRC, 22 June 2009	Foreign investment enterprise	USD3,000,000	USD3,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Guangxi Tenfu Tea Sales Co., Ltd.	PRC, 26 June 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Hebei Tenfu Tea Sales Co., Ltd.	PRC, 9 June 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Hu Bei Tian Fu Tea Sales Co., Ltd.	PRC, 10 July 2009	Foreign investment enterprise	RMB6,519,390	RMB6,519,390	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Hunan Tenfu Tea Sales Co., Ltd.	PRC, 26 August 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Fujian Tian Fu Sales Co., Ltd.	PRC, 4 July 2008	Foreign investment enterprise	USD24,500,000	USD24,500,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
An Hui Tian Fu Tea Sales Co., Ltd.	PRC, 10 September 2009	Foreign investment enterprise	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 31 Subsidiaries (continued)

Particulars of the subsidiaries of the Group as at 31 December 2017 and 2016 are as follows: (continued)

Company name	Place/Date of incorporation	Legal status	Registered capital	Issued and fully paid capital	Effective interest held as at 31 December		Principal activities
					2017	2016	
<b>Indirectly owned (continued)</b>							
Subsidiaries – established in the Mainland China (continued)							
Jinan Tenfu Tea Co., Ltd.	PRC, 8 June 1999	Foreign investment enterprise	USD3,000,000	USD3,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Yantai Tenfu Tea Co., Ltd.	PRC, 27 August 1996	Foreign investment enterprise	RMB9,844,100	RMB9,844,100	100%	100%	Sale of tea leaves, tea snacks and tea ware
Tianjin Tenfu sales Co., Ltd.	PRC, 25 March 2009	Foreign investment enterprise	USD4,000,000	USD4,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Beijing Tenfu Tea Co., Ltd.	PRC, 25 January 2002	Foreign investment enterprise	USD5,000,000	USD5,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Suzhou Tenfu Tea Co., Ltd.	PRC, 9 August 2010	Foreign investment enterprise	USD2,000,000	USD2,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Wuxi Tenfu Tea Co., Ltd.	PRC, 18 October 2010	Foreign investment enterprise	USD2,000,000	USD2,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Hangzhou Tenfu Tea Co., Ltd.	PRC, 27 October 2010	Foreign investment enterprise	USD500,000	USD500,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Shanghai Tenfu Tea Co., Ltd.	PRC, 22 November 2010	Foreign investment enterprise	USD2,000,000	USD2,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Inner Mongolia Tenfu Tea Co., Ltd.	PRC, 10 January 2011	Foreign investment enterprise	USD500,000	USD500,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Xiamen Apex Trading Co., Ltd.	PRC, 29 May 2006	Foreign investment enterprise	USD4,000,000	USD4,000,000	100%	100%	Sale of tea leaves and tea snacks
Henan Tenfu Tea Co., Ltd.	PRC, 9 May 2012	Foreign investment enterprise	USD2,000,000	USD2,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Heilongjiang Tenfu Tea Co., Ltd.	PRC, 12 December 2012	Foreign investment enterprise	USD2,000,000	USD2,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Gansu Tenfu Tea Co., Ltd.	PRC, 29 October 2012	Foreign investment enterprise	USD500,000	USD500,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Chongqing Yubeiqu Tenfu Tea Co., Ltd.	PRC, 7 August 2013	Domestic enterprise	RMB1,000,000	RMB1,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Xuzhou Tenfu Tea Co., Ltd.	PRC, 7 August 2013	Domestic enterprise	RMB2,000,000	RMB2,000,000	100%	100%	Sale of tea leaves, tea snacks and tea ware
Xiamen Tianyu Commerce and Trading Co., Limited	PRC, 15 December 2007	Domestic enterprise	RMB1,840,000	RMB1,840,000	100%	100%	Sale of tea leaves, tea snacks and tea ware (including on internet)



## Notes to the Consolidated Financial Statements

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### 31 Subsidiaries (continued)

Particulars of the subsidiaries of the Group as at 31 December 2017 and 2016 are as follows: (continued)

Company name	Place/Date of incorporation	Legal status	Registered capital	Issued and fully paid capital	Effective interest held as at 31 December		Principal activities
					2017	2016	
<b>Indirectly owned (continued)</b>							
Subsidiaries – established in the Mainland China (continued)							
Xiamen Tianqia Catering Management Co., Ltd.	PRC, 4 March 2011	Domestic enterprise	RMB795,690	RMB795,690	<b>100%</b>	100%	Catering management, beverage production and sales of pre-packaged food
Pingtian Tenfu Tea Co., Ltd.	PRC, 1 August 2014	Domestic enterprise	RMB50,000,000	RMB50,000,000	<b>100%</b>	100%	Sale of tea leaves, tea snacks and tea ware
Xiamen Tenfu Trading Co., Ltd.	PRC, 30 May 2007	Domestic enterprise	RMB33,868,000	RMB33,868,000	<b>100%</b>	100%	Property management
Xiamen Kanuojia Catering Management Co., Ltd.	PRC, 22 April 2016	Sino-foreign joint venture	RMB2,000,000	RMB500,000	<b>100%</b>	100%	Catering management, beverage production and sales of pre-packaged food
Subsidiaries – incorporated in the Hong Kong							
Ten Rui (Hong Kong) Sales Holdings Co., Ltd.	Hong Kong, 7 March 2008	Limited liability company	USD1,000,000	USD1,000,000	<b>100%</b>	100%	Investment holding
Tenfu (Hong Kong) Holdings Co., Ltd.	Hong Kong, 17 August 2009	Limited liability company	USD1,000	USD1,000	<b>100%</b>	100%	Investment holding
Connoisseur (Hong Kong) Holdings Co., Ltd.	Hong Kong, 15 April 2016	Limited liability company	HKD2,000,000	HKD-	<b>100%</b>	100%	Catering management, beverage production and sales of pre-packaged food

## Notes to the Consolidated Financial Statements

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### 32 Notes to the consolidated cash flow statement

#### (a) Reconciliation of profit before income tax to net cash generated from operations

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Profit before income tax	<b>335,106</b>	245,703
Adjustments for:		
– Share of net losses of investments accounted for using the equity method (Note 10)	<b>291</b>	2,560
– Depreciation of property, plant and equipment (Note 8)	<b>71,504</b>	68,173
– Depreciation of investment properties (Note 7)	<b>391</b>	287
– Amortisation of land use rights (Note 6)	<b>12,511</b>	11,148
– Amortisation of intangible assets (Note 9)	<b>1,012</b>	856
– Amortisation of deferred income (Note 20)	<b>(1,028)</b>	(586)
– Losses on disposal of property, plant and equipment (Note 24)	<b>170</b>	3,060
– Provision for impairment of long term investment (Note 10)	<b>1,529</b>	–
– Finance income (Note 27)	<b>(13,882)</b>	(15,664)
– Finance costs (Note 27)	<b>11,211</b>	9,032
Changes in working capital:		
– Inventories	<b>(98,134)</b>	25,322
– Trade and other receivables and prepayments	<b>(19,379)</b>	37,661
– Trade and other payables	<b>70,033</b>	(8,252)
– Other liabilities	<b>1,008</b>	(1,710)
Cash generated from operations	<b>372,343</b>	377,590

#### (b) Proceeds from sale of property, plant and equipment

In the consolidated cash flow statement, proceeds from sale of property, plant and equipment comprise:

	Year ended 31 December	
	2017 RMB'000	2016 RMB'000
Net book amount		
– Property, plant and equipment (Note 8)	<b>1,496</b>	4,678
Losses on disposal of property, plant and equipment, net (Note 24)	<b>(170)</b>	(3,060)
Proceeds from disposal of property, plant and equipment	<b>1,326</b>	1,618

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 32 Notes to the consolidated cash flow statement (continued)

#### (c) Net debt reconciliation

<b>Net debt</b>	<b>2017 RMB'000</b>
Cash and cash equivalents (Note 13)	<b>496,684</b>
Borrowings – repayable within one year (Note 19)	<b>(172,543)</b>
Borrowings – repayable after one year (Note 19)	<b>(7,489)</b>
<b>Net debt</b>	<b>316,652</b>
Cash and cash equivalents	<b>496,684</b>
Gross debt – fixed interest rates	<b>(130,000)</b>
Gross debt – variable interest rates	<b>(50,032)</b>
<b>Net debt</b>	<b>316,652</b>

	<b>Other assets</b>	<b>Liabilities from financing activities</b>		<b>Total</b>
		<b>Cash and cash equivalents</b>	<b>Borrow. due within 1 year</b>	
	<b>RMB'000</b>	<b>RMB'000</b>	<b>RMB'000</b>	<b>RMB'000</b>
Net debt as at 1 January 2017	<b>270,441</b>	<b>(94,145)</b>	<b>(8,236)</b>	<b>168,060</b>
Cash flows	<b>224,165</b>	<b>(78,360)</b>	<b>–</b>	<b>145,805</b>
Foreign exchange adjustments	<b>2,078</b>	<b>709</b>	<b>–</b>	<b>2,787</b>
Other non-cash movements	<b>–</b>	<b>(747)</b>	<b>747</b>	<b>–</b>
<b>Net debt as at 31 December 2017</b>	<b>496,684</b>	<b>(172,543)</b>	<b>(7,489)</b>	<b>316,652</b>

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 33 Commitments

#### (a) Equity investment commitments

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Investment in joint ventures (i) (Note 10(a))	<b>16,467</b>	14,269

(i) On 15 December 2017, the Group entered into an agreement with third parties to set up a joint venture, Xiamen Caffaina Catering management Co., Ltd., with registered capital of RMB20,000,000. The capital commitment of RMB12,000,000 will be paid in due course.

#### (b) Capital expenditure commitments

Capital expenditure contracted for at the end of the reporting period but not yet incurred is as follows:

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
Property, plant and equipment	<b>63,901</b>	83,626
Intangible assets	<b>3,647</b>	–
	<b>67,548</b>	83,626

#### (c) Operating lease commitments

The Group leases various retail outlets, offices and warehouses under non-cancellable operating lease agreements. The lease terms are between 1 and 10 years, and the majority of lease agreements are renewable at the end of the lease period at market rate.

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
No later than 1 year	<b>76,693</b>	82,528
Later than 1 year and no later than 5 years	<b>77,428</b>	76,218
Later than 5 years	<b>6,454</b>	1,761
	<b>160,575</b>	160,507

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 34 Related-party transactions

The Group is controlled by Mr. Lee Rie-Ho, Mr. Lee Shih-Wei and Mr. Lee Chia Ling ("Controlling Shareholders"). The entities owned by the key management, their affiliates and the Group's joint ventures and associates are regarded as related parties. Tenfu Group (Samoa) Holdings Company Limited ("SAMOA") is wholly owned by Mr. Lee Chia Ling. SAMOA and its subsidiaries are regarded as related parties.

#### (a) Transactions with related parties

The following transactions are carried out by the Group with related parties:

		<b>Year ended 31 December</b>	
		<b>2017</b>	2016
		<b>RMB'000</b>	RMB'000
(i)	Purchases of goods and services		
	– Subsidiaries of SAMOA	<b>99,611</b>	105,869
	– A company controlled by the Controlling Shareholders	<b>17,780</b>	15,588
		<b>117,391</b>	121,457
(ii)	Processing fee expenses		
	– Subsidiaries of SAMOA	<b>1,210</b>	1,653
(iii)	Rental expenses		
	– The Controlling Shareholders and their affiliates	<b>3,544</b>	3,779
	– A company controlled by an affiliate of the Controlling Shareholders	<b>1,118</b>	235
	– A subsidiary of SAMOA	<b>300</b>	300
		<b>4,962</b>	4,314
(iv)	Key management compensation	<b>5,510</b>	5,105
(v)	Dividends declared from a joint venture	<b>1,660</b>	1,559



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 34 Related-party transactions *(continued)*

#### (b) Balances with related parties

The Group has the following balances with its related parties as at 31 December 2017 and 2016:

		<b>As at 31 December</b>	
		<b>2017</b>	2016
		<b>RMB'000</b>	RMB'000
(i)	Prepayments to related parties (Note 11(b))		
	– A company controlled by an affiliate of the Controlling Shareholders	<b>744</b>	–
	– Subsidiaries of SAMOA	–	2,263
		<b>744</b>	2,263
(ii)	Due to related parties (Note 18)		
	Trade related		
	– Subsidiaries of SAMOA	<b>26,541</b>	20,443
	– A company controlled by the Controlling Shareholders	<b>384</b>	1,002
		<b>26,925</b>	21,445

The payables to related parties for the years ended 31 December 2017 and 2016 arise mainly from purchase transactions. The payables bear no interest and are repayable on demand.

#### (c) Borrowings guaranteed by related parties

The Group's bank borrowings of RMB41,796,000 (2016: RMB33,435,000) as at 31 December 2017 are guaranteed by Mr. Lee Rie-Ho (2016: Mr. Lee Rie-Ho, Mr. Lee Chia Ling and Mr. Lee Kuo-Lin, either separately or jointly)(Note 19).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 35 Balance sheet and reserve movement of the Company

#### Balance sheet of the Company

	As at 31 December	
	2017	2016
	RMB'000	RMB'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Investments in subsidiaries	<b>860,388</b>	860,388
<b>Current assets</b>		
Trade and other receivables	<b>266,791</b>	92,766
Cash and cash equivalents	<b>21,290</b>	5,774
	<b>288,081</b>	98,540
<b>Total assets</b>	<b>1,148,469</b>	958,928
<b>EQUITY</b>		
<b>Capital and reserves attributable to the owners of the Company</b>		
Share capital: nominal value	<b>100,816</b>	100,816
Share premium (Note (a))	–	–
Retained earnings (Note (a))	<b>137,858</b>	94,972
<b>Total equity</b>	<b>238,674</b>	195,788
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Other payables	<b>867,999</b>	719,705
Borrowings	<b>41,796</b>	43,435
	<b>909,795</b>	763,140
<b>Total liabilities</b>	<b>909,795</b>	763,140
<b>Total equity and liabilities</b>	<b>1,148,469</b>	958,928

The balance sheet of the Company was approved by the Board of Directors on 23 March 2018 and was signed on its behalf by:

**LEE Chia Ling**  
Director

**LEE Shih-wei**  
Director

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 35 Balance sheet and reserve movement of the Company *(continued)*

#### Note (a) Reserve movement of the Company

	Share premium RMB'000	Retained earnings RMB'000
At 1 January 2017	–	<b>94,972</b>
Profit for the year	–	<b>171,364</b>
Dividends	–	<b>(128,478)</b>
At 31 December 2017	–	<b>137,858</b>
At 1 January 2016	92,211	21,975
Profit for the year	–	84,147
Dividends	(92,211)	(11,150)
At 31 December 2016	–	94,972

### 36 Benefits and interests of directors

#### (a) Directors' and chief executive's emoluments

The remuneration of each director and the chief executive of the Company for the year ended 31 December 2017 is set out as follows:

Name	Fees RMB'000	Salaries and social security costs RMB'000	Share option expense RMB'000	Total RMB'000
Mr. Lee Rie-Ho	–	<b>742</b>	–	<b>742</b>
Mr. Lee Kuo-Lin	–	<b>664</b>	–	<b>664</b>
Mr. Lee Shih-Wei	–	<b>616</b>	–	<b>616</b>
Mr. Lee Chia Ling (i)	–	<b>600</b>	–	<b>600</b>
Mr. Tseng Ming-Sung	–	<b>214</b>	–	<b>214</b>
Mr. Wei Ke	–	–	–	–
Mr. Lo Wah Wai	<b>276</b>	–	–	<b>276</b>
Mr. Lee Kwan Hung	<b>276</b>	–	–	<b>276</b>
Mr. Fan Ren-Da, Anthony	<b>276</b>	–	–	<b>276</b>
	<b>828</b>	<b>2,836</b>	–	<b>3,664</b>

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 36 Benefits and interests of directors *(continued)*

#### (a) Directors' and chief executive's emoluments *(continued)*

The remuneration of each director and the chief executive of the Company for the year ended 31 December 2016 is set out as follows:

Name	Fees RMB'000	Salaries and social security costs RMB'000	Share option expense RMB'000	Total RMB'000
Mr. Lee Rie-Ho	–	730	–	730
Mr. Lee Kuo-Lin	–	634	–	634
Mr. Lee Chia Ling (i)	–	597	–	597
Mr. Lee Shih-Wei	–	580	–	580
Mr. Tseng Ming-Sung	–	209	–	209
Mr. Wei Ke	–	–	–	–
Mr. Lo Wah Wai	267	–	–	267
Mr. Lee Kwan Hung	267	–	–	267
Mr. Fan Ren-Da, Anthony	267	–	–	267
	801	2,750	–	3,551

(i) The chief executive of the Company is Mr. Lee Chia Ling, who is also one of the directors of the Company.

For the years ended 31 December 2017 and 2016, no directors received emoluments from the Group as inducement to join or upon joining the Group or as compensation for loss of office. No directors waived or had agreed to waive any emoluments.