

# Corporate Structure



## Terminals and Related Businesses

### Bohai Rim

24%	Dalian Automobile Terminal	30%	Tianjin Euroasia Terminal
35%	Dalian Dagang Terminal	28%	Tianjin Five Continents Terminal
19%	Dalian Container Terminal	40%	Yingkou New Century Terminal
25%	Dongjiakou Ore Terminal	50%	Yingkou Container Terminal
51%	Jinzhou New Age Terminal		
18.41%	QPI		
30%	Qinhuangdao New Harbour Terminal		

### Pearl River Delta

60%	Asia Container Terminal
50%	COSCO-HIT Terminal
40%	Guangzhou Nansha Stevedoring Terminal
39%	Guangzhou South China Oceangate Terminal
14.59%	Yantian Terminal Phases I & II
13.36%	Yantian Terminal Phase III

### Yangtze River Delta

30.4%	Jiangsu Petrochemical	39.04%	Taicang Terminal
55%	Lianyungang New Oriental Terminal	55.59%	Yangzhou Yuanyang Terminal
16.14%	Nanjing Longtan Terminal	51%	Zhangjiagang Terminal
20%	Ningbo Meishan Terminal	70%	Wuhan Terminal
20%	Ningbo Yuan Dong Terminal	51%	Nantong Tonghai Terminal
20%	Shanghai Mingdong Terminal		
30%	Shanghai Pudong Terminal		

### Southwest Coast

40%	Qinzhou International Terminal
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### Southeast Coast and Others

80%	Jinjiang Pacific Terminal
20%	Kao Ming Terminal
82.35%	Quan Zhou Pacific Terminal
70%	Xiamen Ocean Gate Terminal

### Overseas

20%	Antwerp Terminal	20%	Suez Canal Terminal
26%	Kumport Terminal	90%	Abu Dhabi Terminal
49%	COSCO-PSA Terminal	100%	Zeebrugge Terminal
100%	Piraeus Terminal	39.78%	Bilbao Terminal
5.5%	Busan Terminal	51%	Valencia Terminal
13.33%	Seattle Terminal	40%	Vado Reefer Terminal
35%	Euromax Terminal		

### Terminal Related Businesses

50%	Piraeus Consolidation and Distribution Centre S.A.
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## Synergy

Leveraging the synergies with COSCO SHIPPING and the OCEAN Alliance, strengthen its service capability to serve shipping alliances to seize the business opportunities

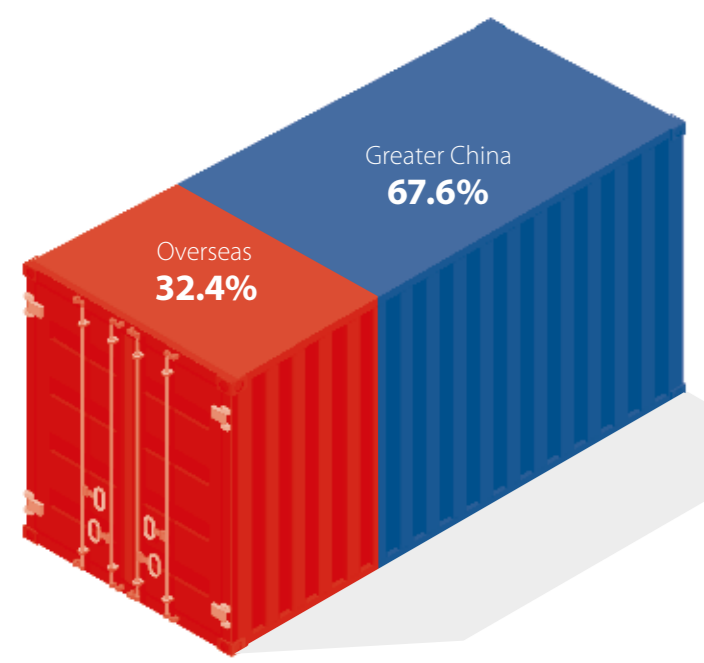
Establishing close partnerships and good relationships with port groups, terminal operators and international liner companies to maximize synergies and value



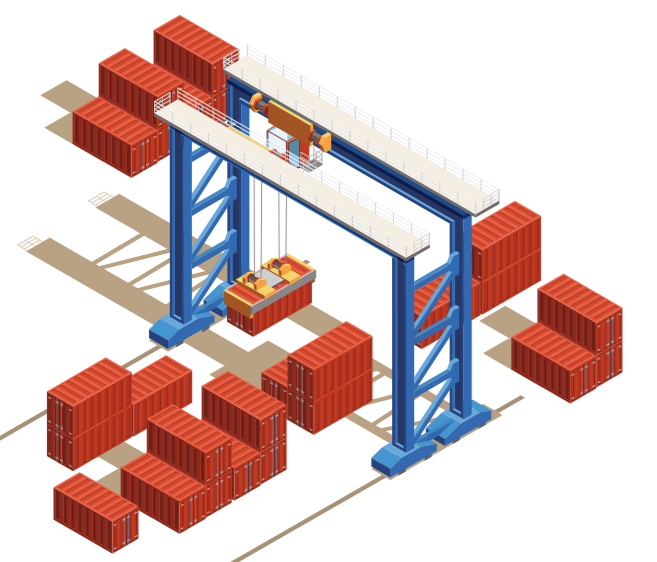
# Worldwide Container Terminal Network







Total Designed Annual Handling Capacity  
**116,495,000** TEU



# The Ports For ALL



## Greater China

(Mainland China, Hong Kong and Taiwan)

Terminal Coverage

**22**Ports

Container Berths

**137**

Designed Annual Handling Capacity

**78,800,000** TEU

## Overseas

Terminal Coverage

**13**Ports

Container Berths

**62**

Designed Annual Handling Capacity

**37,700,000** TEU

### Bohai Rim



- Percentage of total designed annual handling capacity **20.0%**
- Container berths **53**
- Designed annual handling capacity **23,350,000** TEU

### Yangtze River Delta



- Percentage of total designed annual handling capacity **17.0%**
- Container berths **39**
- Designed annual handling capacity **19,820,000** TEU

### Southeast Coast and others



- Percentage of total designed annual handling capacity **6.4%**
- Container berths **13**
- Designed annual handling capacity **7,400,000** TEU

### Pearl River Delta



- Percentage of total designed annual handling capacity **23.2%**
- Container berths **30**
- Designed annual handling capacity **27,030,000** TEU

### Southwest Coast



- Percentage of total designed annual handling capacity **1.0%**
- Container berths **2**
- Designed annual handling capacity **1,200,000** TEU

### Overseas



- Percentage of total designed annual handling capacity **32.4%**
- Container berths **62**
- Designed annual handling capacity **37,700,000** TEU



