



西部水泥

# 中國西部水泥有限公司 WEST CHINA CEMENT LIMITED

(Incorporated in Jersey with limited liability with registered number 94796)  
Stock code: 2233

## ANNUAL REPORT 2017



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## Corporate Information

### HEADQUARTER AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

Yaobai R&D Training Center  
No. 336 4th Shenzhou Road  
Aerospace Industrial Base  
Chang'an District  
Xi'an, Shaanxi Province, PRC

### REGISTERED OFFICE

47 Esplanade  
St Helier  
Jersey JE1 0BD

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

10/F, Wharf T&T Centre  
Harbour City  
7 Canton Road  
Tsim Sha Tsui  
Hong Kong

### COMPANY WEBSITE

[www.westchinacement.com](http://www.westchinacement.com)

### BOARD OF DIRECTORS

#### Executive Directors

Zhang Jimin (*Chairman*)  
Ma Weiping (*Chief Executive Officer*)

#### Non-Executive Directors

Ma Zhaoyang  
Liu Yan  
Qin Hongji

#### Independent Non-Executive Directors

Lee Kong Wai Conway  
Wong Kun Kau  
Tam King Ching Kenny

### COMPANY SECRETARY

Chan King Sau HKICPA

### AUTHORIZED REPRESENTATIVES

Ma Weiping  
Chan King Sau HKICPA

### MEMBERS OF THE AUDIT COMMITTEE

Lee Kong Wai Conway (*Chairman*)  
Wong Kun Kau  
Tam King Ching Kenny

### MEMBERS OF THE REMUNERATION COMMITTEE

Tam King Ching Kenny (*Chairman*)  
Zhang Jimin  
Wong Kun Kau  
Lee Kong Wai Conway

### MEMBERS OF THE NOMINATION COMMITTEE

Zhang Jimin (*Chairman*)  
Lee Kong Wai Conway  
Tam King Ching Kenny

### INDEPENDENT AUDITORS

Deloitte Touche Tohmatsu  
35/F One Pacific Place  
88 Queensway  
Hong Kong

### JERSEY PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Investor Services  
(Channel Islands) Limited  
Ordinance House  
31 Pier Road  
St Helier  
Jersey JE4 8PW

### HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited  
Shops 1712–1716, 17th Floor  
Hopewell Centre  
183 Queen's Road East  
Wanchai  
Hong Kong

### PRINCIPAL BANKERS

Agricultural Bank of China Limited  
Bank of China  
Bank of Xi'an

## Financial Highlights

<i>RMB' Million (unless otherwise specified)</i>	Year ended	Year ended	% Change
	31 December 2017	31 December 2016	
Total Cement and Clinker Sales Volume (million tons)	19.1	17.8	7.3%
Cement Sales Volume (million tons)	18.7	17.6	6.3%
Revenue	4,760.0	3,719.3	28.0%
Gross Profit	1,185.9	676.7	75.2%
EBITDA	1,875.3	1,311.7	43.0%
Profit Attributable to Owners of the Company	710.8	10.3	6,801.0%
Basic Earnings Per Share	13.1 cents	0.2 cents	6,450.0%
Interim Dividend	Nil	Nil	Nil
Proposed Final Dividend	2.6 cents	Nil	Nil
Gross Profit Margin	24.9%	18.2%	6.7 ppt
EBITDA Margin	39.4%	35.3%	4.1 ppt
	31 December 2017	31 December 2016	% Change
Total Assets	11,671.9	11,181.6	4.4%
Net Debt <sup>(1)</sup>	2,287.7	2,667.4	(14.2%)
Net Gearing <sup>(2)</sup>	34.5%	45.1%	(10.6 ppt)
Net Assets Per Share	122 Cents	109 cents	11.9%

*Notes:*

(1) Net debt equal to total borrowings, senior notes, and short-term notes less bank balances and cash and restricted bank deposits.

(2) Net gearing is measured as net debt to equity.

## Business Overview

West China Cement Limited (the “Company”) and its subsidiaries (collectively, the “Group”) is one of the leading cement producers in Shaanxi Province, with a leading market position in eastern and southern Shaanxi and a presence in Xinjiang and Guizhou Provinces. As at 31 December 2017, the Group had a total production capacity of 29.2 million tons, comprised of 20 NSP cement production lines, with 23.3 million tons in Shaanxi Province, 4.1 million tons in Xinjiang Province and 1.8 million tons in Guizhou Province.

The Group’s cement production is geared towards the economic development of Western China, driven by the Chinese Government’s “Western Development Policy” and the “Silk Road Economic Development Plan”. The Group aims to serve the development needs of Shaanxi, Xinjiang, Guizhou and Western China, supplying cement products to the infrastructure, urban and rural construction markets. The Group’s cement products are used in a variety of infrastructure projects such as highways, railways, bridges, hydroelectric power stations, water conservancy and water transfer projects. The Group also focuses on serving both the urban and rural development needs of western China, an area which is experiencing rapid urbanisation and population resettlement, accompanied by housing and social infrastructure development.



# Business Overview



# Business Overview

## Xinjiang Province



## Guizhou Province





## Business Overview

The Group focuses on strengthening its position in its core markets of Eastern and Southern Shaanxi Province, where it has constructed or acquired well-positioned plants. This has resulted in the Group enjoying a leading market position in Shaanxi Province and benefiting from barriers to entry caused by high transportation costs. The Group has maintained a strong market position in its Southern Shaanxi core markets, where high levels of market share coupled with good infrastructure demand have resulted in continued average selling price (“ASPs”) premiums and more stable margins. However, ASPs have remained low in Central Shaanxi as compared with Southern Shaanxi, with a continuation of competitive pricing among all producers in the region. During the year, improved market discipline with lower supply among all producers had actually led to the rising ASPs in Shaanxi, Xinjiang and Guizhou Provinces. The Group has moreover been able to maintain the trend of falling costs established since 2015. Input prices were stable in 2017 and the Group has continued to implement efficiency gains and cost cutting measures. Taken together, these have significantly improved the Group’s margins in 2017.

Energy conservation and emission controls are increasingly important factors in the cement industry and the Group continues to work towards best of industry standards in these areas. All of the Group’s production facilities are NSP lines, mostly situated in close proximity to limestone quarries and the Group uses conveyor belts at many of its plants in order to minimise transportation related emissions. The Group has constructed heat-recycling plants at over 80% of its production capacity, reducing approximately 30% of electricity consumption and decreasing CO<sub>2</sub> emissions by approximately 20,000 tons per year per million tons of production.

All of the Group’s plants have been installed with denitration (De-NOx) equipment, reducing nitrous oxide emissions by approximately 60% per ton of clinker produced, as well as Particulate Matter (PM) reduction equipment. The Group is also involved in hazardous and municipal waste incineration through Yaobai Environmental. The Group formally became a member of the Cement Sustainability Initiative since 2015, a voluntary global organization of 25 major cement producers operating under the World Business Council for Sustainable Development (WBCSD).

## Milestones

Year	Event	Year End Capacity (million tons)
2004	The Group's first NSP production facility commenced construction in 2003 at Pucheng. The plant was commissioned in February.	1.4
2006	The Group was listed on the London Stock Exchange AIM market in December, raising GBP22 million.	1.4
2007	The Group's second production facility was constructed at Lantian in Xi'an. The two production lines were commissioned in May and August, respectively.	3.6
2008	The Group successfully completed a USD60 million syndicated loan.	3.6
2009	The Group's Ankang Xunyang production facility commenced operation in January, establishing a core market in southern Shaanxi.	8.5
	The Group's first acquisitions, the Zhen'an and Danfeng Plants in Shangluo region, were completed in August and December.	
2010	The Group's two production lines in Hanzhong, the Yangxian and Mianxian Plants, were commissioned in January and July respectively.	12.5
	The USD60 million syndicated loan was repaid in March.	
	In August, the Group was delisted from the London AIM market and was successfully listed on The Stock Exchange of Hong Kong Limited (the "HKSE"), raising HK\$1.6 billion.	
	The Weinan Pucheng Line 2 was commissioned in September. The Group acquired the Ankang Jianghua Plant in December, completing the establishment of a leadership position in southern Shaanxi.	
2011	The Group successfully issued a USD400 million 5-Year Senior Note at 7.5% p.a. interest rate.	16.2
	The Group established its first production base in Xinjiang through the acquisition of the Hetian Plant in Hotan region in May. The Group also announced the construction of the Yutian Plant in Hotan, Xinjiang.	
	The Group's third plant in Hanzhong region, the Hanzhong Xixiang Plant, was commissioned in May.	
	The Group acquired the Weinan Hancheng Plant in May.	
2012	The Group's Shangluo Danfeng Line 2 Plant was commissioned in April.	23.7
	The Group acquired the Weinan Shifeng Plant and the Weinan Fuping Plant in April and June 2012, an important move in the supply consolidation process in Shaanxi Province and strengthening its presence in the Xi'an Metropolitan market.	
	The Yutian Plant, Hotan, Xinjiang was commissioned in August.	
2013	The Group successfully issued a RMB800 million 3-Year Mid-Term Note at 6.1% p.a. interest rate in March. Most of the proceeds were used to refinance short-term bank borrowings.	23.7
2014	The Group completed phase I of the Lantian Cement Kiln Waste Sludge Treatment Facility in January, the first of such facilities in Shaanxi Province and North West China. This marks an important step in the Group's on going efforts in environmental protection solutions, and a new revenue stream for the Group.	23.7
	The Group successfully issued a USD400m 5-year senior note at 6.5% p.a. interest rate to redeem in full the previous senior notes issued in 2011.	
2015	Completion of the construction of the 1.5 million ton Xinjiang Yili Plant and the 1.8 million ton Guizhou Huaxi Plant with full commissioning commencing in the first quarter of 2015.	29.2
	Announcement in June of a subscription by Conch International Holdings (HK) Limited, a wholly owned subsidiary of Conch Cement for new shares in the Group equal to approximately 16.67% of total issued share capital of the Company as enlarged by the subscription shares.	
	The Group acquired the Yaowangshan Cement Plant, with a cement capacity of 2.2 million tons, in October taking Group total current capacity to 29.2 millions tons.	
	Subsequently, both Conch Cement and the Company, among others, entered into an acquisition agreement (the "Acquisition Agreement") in November whereby the Group purchases 4 cement plants in Central Shaanxi from Conch Cement totaling 10.4 million tons of cement capacity in consideration of an issue of 3,402,876,000 shares by the Company ("Consideration Shares"). After the issue of the Consideration Shares, Conch Cement will increase their holding in the Group to 57.57%.	
2016	As certain conditions precedent of the Acquisition Agreement were not satisfied or waived before 5:00 pm on 30 June 2016, the long stop date under the Acquisition Agreement, the Acquisition Agreement ceased and was determined.	29.2
	The Group successfully issued the first tranche of the short-term notes with an aggregate principal amount of RMB800 million at the interest rate of 5.5% per annum, and with a term of one year to investors in the national inter-bank market in the PRC on 15 March 2016.	
	Fuping Municipal Waste Treatment Facility was commissioned in March.	
2017	The Group successfully issued the second tranche of the short-term notes with an aggregate principal amount of RMB400 million at the interest rate of 6.98% per annum, and with a term of one year to investors in the national inter-bank market in the PRC on 3 March 2017.	29.2
	Mianxian Solid Waste Treatment Facility was commissioned in October.	

## Chairman's Statement

“ Improved market discipline with lower supply among all producers is the solution to the problem of lacklustre demand in Shaanxi Province. ”



**Zhang Jimin**  
Chairman



## Chairman's Statement

On behalf of the board of directors (the "Board") of West China Cement Limited and its subsidiaries, I am pleased to present to our shareholders the annual report (including the audited consolidated financial statements) of the Group for the year ended 31 December 2017.

### OVERVIEW

2017 has been a prosperity year for the cement industry in China. Fixed asset investment and construction has become more stable and have impacted on demand for cement in the PRC, and accordingly our Group's operating regions and markets. Whilst demand has been more stable than previous years, we continue to believe that it is the structure of the supply side that is of primary importance in the healthy development of the cement industry in China. Oversupply is self-evident, and it is the fragmented nature of that supply that hinders the profitability in the cement industry. In its current shape, the Shaanxi cement market illustrates the effect of this fragmentation.

Cement demand in 2017 has become more stable, with Fixed Asset Investment ("FAI") growth in Shaanxi Province rising from 12.3% in 2016 to 14.6% in 2017. During the year, the effect of this stable demand growth, accompanied by the continuation of occasional voluntary production halts during low season periods and improved market discipline with lower supply among all producers, significantly improved the average selling prices ("ASPs") and thus, the profitability in Central Shaanxi, which is an area of both oversupply and supply side fragmentation amongst a number of producers. Improving the market discipline of the industry supply side is therefore advantageous, and can promote a more stable industry that is able to withstand fluctuations in demand resulting from construction spending cyclicalities. In Southern Shaanxi, the level of fragmentation and oversupply is less than in the centre of the province, resulting in a more rational and disciplined market with more stable and higher levels of profitability.

Therefore, I am very pleased that the collaboration with Conch Cement has led to a more stable supply side and market outlook in Shaanxi Province and surrounding areas, since its share subscription in our Company in June 2015. I believe that further collaboration with Conch Cement will continue to improve the trading prospects for the Group into 2018 and beyond.

### FINANCIAL RESULTS

In 2017, the Group saw an improving operating environment in Southern Shaanxi, Central Shaanxi, Xinjiang and Guizhou. The Group's cement and clinker sales volumes have increased from 17.8 million tons in 2016 to 19.1 million tons in 2017 and the Group's profitability has been positively affected by the improving pricing environment as a result of the improved market discipline with lower supply among all producers during the year, which resulted in a 75.2% rise in gross profit as compared to 2016. In addition, the Group has maintained stronger cash flows, with EBITDA increased from approximately RMB1.31 billion in 2016 to RMB1.88 billion in 2017. The Group's net gearing ratio has in turn improved from 45.1% in 2016 to 34.5% in 2017, as a result of the improved gross profit and cash flows mentioned above, which resulted in a healthier statement of financial positions in the Group.

### DIVIDEND

Due to the Group recording a significant increase in net profit for the year ended 31 December 2017, the Board has recommended payment of a final dividend of RMB2.6 cents for this financial year.

### OPERATIONS

As described above, the Group experienced some success in its operations in Central Shaanxi. ASPs have been improved in the Central Shaanxi and I am pleased that the Group has been able to maintain disciplined supply in the Central Shaanxi with significant narrowing of the difference between the Group's cement ASPs in Southern Shaanxi, which have remained reasonable and strong, as compared with those in Central Shaanxi, which have been significantly improved to a similar price level. Such significant improvement in ASPs in Central Shaanxi even under the continuing low demand scenario was achieved through the continuation of occasional voluntary production halts during low season periods and improved market discipline with lower supply among all producers.

## Chairman's Statement

Operations in Xinjiang and Guizhou have remained subdued in 2017. However, with the elimination of the use of low grade (32.5) cement since May 2017 in Xinjiang, which led to the closure of inefficient facilities with small production capacity and the voluntary production halts by all producers during the low season periods, the Group can see a more stable market of the cement industry with better market discipline and increased ASPs in 2017. In Guizhou Province, the production volumes at the Huaxi Plant are still strong due to its superior location.

The Group has moreover been able to maintain the trend of falling costs established since 2015. Input prices were stable in 2017 and the Group has continued to implement efficiency gains and cost cutting measures. Taken together, these have significantly improved the Group's margins in 2017. The Group has no current further expansion plans in 2017.

### ENVIRONMENTAL PROTECTION SOLUTIONS & SAFETY

The Group's work in energy conservation, emission controls and environmental protection solutions have continued to be a major focus in 2017. The Group have already finished the installation of De-nitration ("De-Nox") equipment and plant upgrades to limit particulate matter ("PM") emissions at all of its plants in Shaanxi, Xinjiang and Guizhou Provinces. All upgrades to meet new emission standards as stipulated by the Cement Industrial Air Pollution Emissions Standards law were completed and the Group will continue to further reduce emissions through incremental upgrades.

The Group is looking forward to continuing its work in the building of waste treatment facilities at its plants together with China Conch Venture Holdings Limited and Mr. Ma Zhaoyang through the joint investment in Yaobai Environmental Technology Engineering Co. Ltd. As part of the joint investment, the Group will provide its cement kilns, logistics and management for a management fee to run the waste treatment facilities at its Lantian and Fuping Plants as well as its other plants in the future. Phase I and Phase II of the Lantian Waste Treatment Facility were in full operation since 2015 while Fuping Waste Treatment Facility commenced full operation since March 2016. Moreover, Mianxian Waste Treatment Facility has been in full operations since October 2017.

In 2017, the Group focused its EHS (Environmental, Health & Safety) efforts on completing the publication of several handbooks and guidelines regarding work safety measures as well as the initiation of a number of other safety related training courses. In addition, the Group will continue to implement a "Sustainable Safety Development Project", which involved continuous training for both management and on-site employees, on-site inspections and audits, stringent safety reports and on-going suggestions for safety improvements at all of the Group's plants.

The Group also joined the Cement Sustainability Initiative (CSI), a voluntary global organization of 25 major cement producers operating under the World Business Council for Sustainable Development (WBCSD). This initiative will help the Group further raise its standards in all aspects of environmental impact and safety procedures. Moreover, the designs of two green limestone mines to meet the new environmental protection policy of the government are completed during the year and will commence construction in 2018. The Group will continue to implement the green mine project to all our limestone mines to upgrade related environmental facilities in order to meet the policy requirement.

### OUTLOOK

The improving operating environment in 2017 reflected that improved market discipline with lower supply among all producers is the solution to the problem of lacklustre demand in Shaanxi Province and in the PRC as a whole. However, the resolution of the fragmented nature of the supply side is still of primary importance in promoting a more stable market and improvement to production capacity for the region, which in turn will benefit the Group.

Whilst demand in Shaanxi Province remained stable in 2017, with certain growth in cement sales volume as compared with that of 2016, the Company is cautiously optimistic about the outlook of the demand from the infrastructure construction and urbanization for the region into 2018 and beyond.

## Chairman's Statement

Conch International Holdings (HK) Limited, a wholly-owned subsidiary of Anhui Conch Cement Co., Ltd ("Conch Cement"), had 1,147,565,970 shares in the Company, representing approximately 21.16% of the Company's issued share capital as at 31 December 2017. This will enable the Group and Conch Cement to achieve synergies in the manufacturing and sale of cement in Shaanxi Province, and can unify the operation and management of cement production capacity in the region thereby improving business efficiency and enhancing the effect of development strategies for both parties in the region. I believe that further collaboration between the two groups will lead to a significantly more stable supply side and market outlook for the region, significantly improving the trading prospects for the Group in 2018 and beyond.

On behalf of the Board, I would like to take this opportunity to thank our management, employees, bankers and advisors for their efforts in 2017. I would also like to thank our shareholders for their continuing support of our Group in the past and into the future.

**Zhang Jimin**

*Chairman*

19 March 2018

# Management Discussion and Analysis

## BUSINESS REVIEW

### Overview

The Group has faced an improving operating environment in the year ended 31 December 2017. Sales volume in Shaanxi Province remained stable with certain growth while the continuous low demand in the Xi'an Metropolitan Area and Central Shaanxi region led to occasional voluntary production halts by all producers during low season periods. Sales volumes in Xinjiang and Guizhou Provinces remained low, with a slight sales growth recorded during the year. The sales volume of cement and clinker of the Group for the year ended 31 December 2017 was 19.1 million tons, representing 7.3% increase from the 17.8 million tons recorded in 2016.

The Group has maintained a strong market position in the Southern Shaanxi core markets, where high levels of market share coupled with good infrastructure demand have resulted in continued ASP premiums and more stable margins. However, ASPs have remained low in Central Shaanxi as compared with Southern Shaanxi, with a continuation of competitive pricing among all producers in the region. During the year, improved market discipline with lower supply among all producers had actually led to the rising ASPs in Shaanxi, Xinjiang and Guizhou Provinces. The Group has moreover been able to maintain the trend of falling costs established since 2015. Input prices were stable in 2017 and the Group has continued to implement efficiency gains and cost cutting measures. Taken together, these have significantly improved the Group's margins in 2017.

The Group has maintained healthy cash flows, with EBITDA of RMB1,875.3 million for the year ended 31 December 2017, which is much higher than the RMB1,311.7 million recorded in 2016. Moreover, the Group's annual results at the net profit level was also significantly affected by the appreciation in the exchange rate of the RMB against the USD in the 2017.

The Group has recorded a significant foreign exchange gain arising from the foreign exchange rate from USD to RMB of the 2019 Senior Notes issued by the Company in September 2014, details of which are described below.

The Group's capacity as at 31 December 2017 has reached 29.2 million tons of cement. The Group has no other plants under construction.

### Operating Environment

A key feature of the Group's operational performance in 2017 has been the significant narrowing of the difference between the Group's cement ASPs in Southern Shaanxi (where the Group's cement capacity amounts to 9.7 million tons) which have remained reasonable and strong, as compared with those in Central Shaanxi (where the Group's cement capacity amounts to 13.6 million tons) which have been significantly improved to a similar price level. Such significant improvement in ASPs in Central Shaanxi even under the continuing low demand scenario was achieved through the continuation of occasional voluntary production halts during low season periods and improved market discipline with lower supply among all producers.

Shaanxi Province as a whole has seen an increasing Fixed Asset Investment ("FAI") growth rates in 2017. FAI growth rate in 2017 was approximately 14.6%, as compared with the 12.3% recorded in 2016. The improved FAI growth rate has led to a stable growth in demand for cement products from all producers in the Shaanxi Province. Accordingly, intense competition from the supply side is still a strong factor affecting the ASPs in Central Shaanxi. Southern Shaanxi has continued to enjoy higher infrastructure-led construction growth. FAI growth rates in Southern Shaanxi have been above the provincial average and have supported a more stable cement market with continued ASPs premiums as compared to Central Shaanxi.

Another important factor contributing to the improvement of the Group's margins was the maintenance of a stable cost in 2017. This resulted from the Group's implementation of efficiency gains and cost-cutting measures since 2015. However, the rise in coal prices in 2017 have partially offset the efficiency gains in the use of inputs, which resulted in the rise in the cost of goods sold ("COGS").

### Southern Shaanxi

The Group's operations and markets in Southern Shaanxi remained stable and strong during 2017. The supply side remained rational, as a result of little new capacity and effective closure of obsolete and small-scale clinker kiln and cement grinding capacity over recent years, as well as long transportation distances from other regions. The Group has effectively maintained strong market leadership in this area, promoting a disciplined supply side.

## Management Discussion and Analysis

Demand in this region remained reasonable during 2017, supported by continued growth in railway and road infrastructure project construction. The Pingli to Zhenping Expressway has been, amongst others, a particularly important demand driver; and the construction of the Taoba Expressway, the Taibai to Fengxian Expressway, the Xixiang to Zhenba Expressway and the Xunyang Hydropower Station have also contributed to support the demand. Rural and urban developments in Southern Shaanxi have continued to be supported by the Hanjiang to Weihe River Water Transport Project and the Southern Shaanxi Resettlement Project which have continued to be important for both cement demand and development in this region.

Whilst sales volumes of cement in Southern Shaanxi have increased by approximately 4.3% to approximately 8.01 million tons in 2017 (2016: 7.68 million tons), the above supply and demand scenario has led to relatively strong pricing for the Group's products in this area. There has been some pressure on ASPs, especially in Hanzhong District, due to the low pricing in surrounding areas, but the good infrastructure project demand and insulation from outside competition supported pricing in Ankang District in particular. During 2017, the Group recorded an increase of approximately 11.2% in cement ASPs in Southern Shaanxi to approximately RMB248 per ton (2016: RMB223 per ton) (excluding VAT), which is same as the Group's total ASP of RMB248 per ton (2016: RMB207 per ton), with capacity utilization at approximately 83% (2016: 79%).

### Central Shaanxi

The demand in Central Shaanxi market has remained low, especially in the Xi'an Metropolitan market. This low demand scenario has been exacerbated by the imbalance between supply and demand already existing in the area. Central Shaanxi is an area with a significant build-out of new capacity since 2010 and, although all new capacity has been completed since early 2014 with no further additions planned for the foreseeable future, the effect of such new capacity is still being reflected through intense competition. Fortunately, through the continuation of occasional voluntary production halts during low season periods and improved market discipline with lower supply among all producers since the fourth quarter of 2016, ASPs in Central Shaanxi have significantly improved even under the abovementioned continuing low demand scenario in 2017.

During 2017, the Group has continued to maintain its market share in Eastern Xi'an, Yaowangshan, Fuping County and the rest of Weinan District where urbanisation remains a key demand driver. The Group has also supplied cement to a number of infrastructure projects, including the constructions of Line 5 and Line 6 of the Xi'an Metro, the Yinchuan to Xi'an High Speed Railway, the Nangoumen Reservoir, the expansion of Xi'an Train Station and the Heyang to Tongchuan Expressway. The largest of these, the Inner Mongolia to Jiangxi Coal Transportation Railway (Shaanxi Section) has commenced construction in March 2016 and consumed over 1.5 million tons of cement in 2017.

Sales volumes in Central Shaanxi have increased by approximately 7.6% to approximately 7.65 million tons in 2017 (2016: 7.11 million tons) and have been accompanied by improved ASPs. During the year, the Group has recorded an increase of approximately 33.0% in cement ASP in Central Shaanxi to approximately RMB242 per ton (2016: RMB182 per ton) (excluding VAT), which is slightly lower than the Group's overall ASP of RMB248 per ton (2016: RMB207 per ton), with capacity utilization rate at approximately 56% (2016: 52%).

### Xinjiang & Guizhou Provinces

Operations at the Group's plants in Xinjiang Province remained slow in 2017. Sales volume in Xinjiang have increased by close to 7.6% to approximately 1.69 million tons (2016: 1.57 million tons). During the year, ASPs in Xinjiang have improved through the voluntary production halts by all producers during the low season periods and the improved market discipline as well as the elimination of the use of low grade (32.5) cement since May 2017, the Group has recorded cement ASPs at approximately RMB298 per ton (excluding VAT) (2016: RMB261 per ton), which is higher than the Group's overall ASP of RMB248 per ton (2016: RMB207 per ton), with capacity utilization rate at approximately 41% (2016: 38%).

In Guizhou Province, the Group's plant contributed approximately 1.4 million tons of cement as compared to the sales volume of 1.3 million tons in 2016. Whilst production volumes at the Huaxi Plant have been good, due to its location being in close proximity to Guiyang City and the Guiyang – Anshun ("Gui-An") New Area, ASPs have also improved after entering market with improving market discipline since 2016. During 2017, the Group has recorded cement ASP in Guizhou of approximately RMB214 per ton (2016: RMB183 per ton) (excluding VAT), with capacity utilization rate at approximately 78% (2016: 72%).



## Management Discussion and Analysis

### Energy Conservation, Emissions & Environmental

The Group continues to work towards the best of industry standards in regards to energy conservation, emission controls and the further development of environmental protection solutions. All of the Group's production facilities employ New Suspension Preheater ("NSP") technology. The plants are situated in close proximity to their respective limestone quarries and, at many of the plants, limestone conveyor belt systems are used in order to minimize emissions from transportation. The Group has also been the first cement producer in Shaanxi Province to use desulfurized gypsum and construction waste as raw material inputs into some of its cement products, and regularly recycles fly ash from power plants as well as slag from iron & steel plants as inputs into some of its cement products.

The Group has residual heat recovery systems installed at most of its production facilities. As at 31 December 2017, these systems are operational at 13 out of 20 production lines. These systems reduce the Group's production lines' electricity consumption by approximately 30% and reduce Carbon dioxide ("CO<sub>2</sub>") emissions by approximately 20,000 tons per million tons of cement production.

The Group has already completed the installation of De-nitration ("De-NO<sub>x</sub>") equipment at its Xinjiang Luxin and Xinjiang Yutian Plants, thus completing the installation of this equipment at all of the Group's plants in Shaanxi, Xinjiang and Guizhou Provinces. This equipment reduces nitrous oxide ("NO<sub>x</sub>") emissions by approximately 60% per ton of clinker produced, bringing NO<sub>x</sub> emissions to within the new standards stipulated by the Cement Industrial Air Pollution Emissions Standards effective from July 2015. Modifications of production lines to meet particulate matter ("PM") emission standards have been completed, resulting in all of the Group's plants having been upgraded to meet new PM emission standards as well. The Cement Industrial Air Pollution Emissions Licenses of all plants have already been renewed during the year to meet all the new emissions standards implemented. Dust collection equipment has also been upgraded at the Group's plants in Shaanxi Province during the year, further increasing the efficiency of the dust emissions control of the plants. Moreover, the designs of two green limestone mines to meet the new environmental protection policy of the government are completed during the year and will commence construction in 2018. The Group will continue to implement the green mine project to all our limestone mines to upgrade related environmental facilities in order to reduce pollutants emissions in the future.

### Yaobai Environmental — Waste Treatment

In November 2015, the Company announced that its wholly-owned subsidiary, Yaobai Special Cement Group Co., Ltd. ("Yaobai Special Cement"), entered into an investment agreement ("Investment Agreement") with Wuhu Conch Investment Ltd. ("Wuhu Conch", a wholly-owned subsidiary of China Conch Venture Holdings Limited ("Conch Venture") which is listed on the main board of the Stock Exchange (stock code: 586)) and Red Day Limited ("Red Day", a company incorporated in the British Virgin Islands which is 100% owned by Mr. Ma Zhaoyang ("Mr. Ma"), a non-executive Director) pursuant to which Wuhu Conch and Red Day agreed to inject RMB90 million and RMB30 million, respectively, into Xi'an Yaobai Environmental Technology Engineering Co., Ltd. ("Yaobai Environmental"), the Group's waste treatment subsidiary at the relevant time.

Yaobai Environmental is now owned as to 60% by Wuhu Conch, 20% by Shaanxi Quanchuangke Industrial and Trading Co. Ltd., a PRC company wholly-owned by Mr. Ma, which is nominated by Red Day to take up all its rights and obligations under the Investment Agreement pursuant to the terms of the Investment Agreement, and 20% by Yaobai Special Cement. The parties have agreed to develop Yaobai Environmental into the only platform for the treatment of dangerous and hazardous waste for the parties within the PRC.

The Group's plants that are cooperating with Yaobai Environmental's operations currently include: Phase I & Phase II of the Waste Sludge Treatment Facility at the Group's Lantian Plant ("Lantian Waste Sludge Treatment Facility"), which have been in full operations since 2015; the Municipal Waste Treatment Facility at the Group's Fuping Plant ("Fuping Waste Treatment Facility"), which has been operating since March 2016; and the Solid Waste Treatment Facility at the Group's Mianxian Plant ("Mianxian Waste Treatment Facility") which has been in full operations since October 2017.

In 2018, Yaobai Environmental will continue to actively look for new opportunities in setting up cement kilns co-processing solid waste disposal projects in response to the development need of China's recycling economy and relevant specific policies for the industry, as well as taking into account specific conditions in the solid waste market of Shaanxi.

## Management Discussion and Analysis

### Financial leasing business

In June 2017, Guangxin International Financial Leasing Co., Ltd (“Guangxin International”), a wholly-owned subsidiary of the Group, was approved by the Ministry of Commerce of the People’s Republic of China (the “PRC”) as a licensed lessor. During the second half of 2017, Guangxin International commenced a new financial leasing business under the support of the national policies of the PRC government, in order to ride on the rapid development opportunities present in the financial leasing industry.

In 2017, Guangxin International entered into certain financial leasing arrangements under which Guangxin International received ownership titles of certain assets from third parties and then leased those assets back to such third parties. The ownership title of those assets would be returned to the third parties upon discharge of all their obligations under the financial leasing arrangements. Guangxin International also entered into certain entrusted loan and factoring contracts with third parties with fixed interest rates over the term of the contract. The aforementioned financial leasing arrangements were accounted as loan receivables.

In 2017, the Group recorded loan receivables of approximately RMB844.1 million (2016: Nil) arising from the abovementioned financial leasing business and interest income derived from loan receivables amounted to approximately RMB21.1 million for the year ended 31 December 2017 (2016: Nil). The Group intends to continue the financial leasing business in order to maximize the returns of the surplus funds for the Group’s steady growth.

### Safety and Social Responsibility

The Group’s safety and environmental protection department continuously monitors and reviews safety procedures in accordance with evolving environmental and safety regulations in the PRC. In 2017, the Group focused its EHS (Environmental, Health & Safety) efforts on completing the publication of several handbooks and guidelines regarding work safety measures as well as the initiation of a number of other safety related training courses. In addition, the Group will continue to implement a “Sustainable Safety Development Project”, which involved continuous training for both management and on-site employees, on-site inspections and audits, stringent safety reports and on-going suggestions for safety improvements at all of the Group’s plants.

In order to further improve its environmental impact and safety procedures, the Group joined the Cement Sustainability Initiative (CSI), a voluntary global organization of 25 major cement producers operating under the World Business Council for Sustainable Development (WBCSD). Each CSI member is required to demonstrate commitments and achievements, including regular audits, to the following broad areas: CO2 & Climate Protection, Responsible use of fuels and raw materials, Employee Health & Safety, Emission Reduction, Local Environmental Impact, Water and Reporting Practices.

During the year, charitable donations made by the Group amounted to approximately RMB5.5 million, including donations of cement to impoverished schools and villages.

### Expansion and Acquisitions

The Group had no significant material acquisitions or disposals during the year.

### Short-term Notes

On 3 March 2017, the Group’s wholly-owned subsidiary established in the PRC, Shaanxi Yaobai, issued unsecured short-term notes of RMB400 million with an interest rate of 6.98% per annum at 100% of the face value for the purpose of repayment of part of the bank loans and supplementing general working capital of the Group.

## PROSPECTS

The improving operating environment in 2017 reflected that improved market discipline with lower supply among all producers is the solution to the problem of lacklustre demand in Shaanxi Province and in the PRC as a whole. However, the resolution of the fragmented nature of the supply side is still of primary importance in promoting a more stable market and improvement to production capacity for the region, which in turn will benefit the Group.

Whilst demand in Shaanxi Province remained stable in 2017, with only a slight growth in cement sales volume as compared with that of 2016, the Company is cautiously optimistic about the outlook of the demand from the infrastructure construction and urbanization for the region into 2018 and beyond.

## Management Discussion and Analysis

### The Group and Conch Cement will continue to explore future opportunities for business collaboration in different structures or manners

Conch International Holdings (HK) Limited, a wholly-owned subsidiary of Anhui Conch Cement Co., Ltd (“Conch Cement”), had 1,147,565,970 shares in the Company, representing approximately 21.16% of the Company’s issued share capital as at 31 December 2017. Conch Cement is a leading PRC cement company, with its H-shares listed on the Main Board of The Stock Exchange of Hong Kong Limited (stock code: 914) and its A-shares listed on the Shanghai Stock Exchange (stock code: 600585).

Ms. Liu Yan and Mr. Qin Hongji are the representatives of Conch Cement on the board of directors of our Company who can promote a strong working relationship between the Group and Conch Cement. This will enable the Group and Conch Cement to achieve synergies in the manufacturing and sale of cement in Shaanxi Province, and can unify the operation and management of cement production capacity in the region thereby improving business efficiency and enhancing the effect of development strategies for both parties in the region.

The Group believes that further collaboration between the two groups will lead to a significantly more stable supply side and market outlook for the region, significantly improving the trading prospects for the Group into 2018 and beyond.

### Operations – Shaanxi

Under the current macro economic conditions in the PRC and Shaanxi Province, the Group does not expect to see a significant pick up in demand in 2018. Infrastructure demand is expected to grow reasonably and there are a number of major new projects that have commenced or will commence in 2018, but significant growth is not expected. Both urban property demand and rural demand is expected to remain stable with continued urbanization trends supporting rural growth rates.

In regards to the supply side, the Group expects an increasing discipline amongst producers with stable prices in 2018, both as a result of the low pricing environment in the past periods and in light of the business collaboration between the Group and Conch Cement, which is expected to improve sales coordination across the province and stronger bargaining power on selling prices.

In Central Shaanxi, voluntary production halts by all producers with improved market discipline are expected to remain an important feature, especially during low season periods, and this can support ASPs. There are a number of infrastructure projects that have recently started or are expected to start construction in 2018, including the constructions of the Xi’an to Yan’an High Speed Railway, several Central Shaanxi Intercity Railways, the Xi’an Xianyang International Airport (Phase 3) and the Yan’an airport, which will consume up to 2.9 million tons of cement. In addition, the constructions of Line 9 of Xi’an Metro, the Xi’an to Xianyang South Ring Expressway, the Pucheng to Huanglong expressway, the Dongzhuang Reservoir and the reconstruction and extension of Pucheng-Laoyukou Expressway of the Beijing-Kunming line as well as the other urban regeneration projects are expected to boost demand in this area.

In Southern Shaanxi, the Group expects to maintain its relatively strong performance due to reasonable infrastructure construction activity, an already disciplined supply side and the potential for increasingly stable pricing in the surrounding areas of Central Shaanxi and Northern Sichuan. Construction of the large railway and road projects in Southern Shaanxi are expected to proceed in accordance with the respective plans in 2018. The Pingli to Zhenping Expressway, the Taoba Expressway, the Taibai to Fengxian Expressway and the Xixiang to Zhenba Expressway have commenced construction and are expected to generate increasing demand in 2018. In addition, the Group expects to see substantial demand from a number of new railways, expressways and airport projects in 2018 and 2019, including the constructions of High Speed Railways from Xi’an to Wuhan, from Xi’an to Chongqing, the Ankang Airport and the Shiquan to Ningshan Expressway as well as other projects related to the Hanjiang to Weihe River Water Transfer project.

## Management Discussion and Analysis

### Operations — Xinjiang & Guizhou

Operations in Xinjiang and Guizhou are likely to remain subdued in 2018. However, with the elimination of the use of low grade (32.5) cement since May 2017 in Xinjiang, which led to the closure of inefficient facilities with small production capacity, the Group expects to see a more stable market of the cement industry with better market discipline and increased ASP in 2018 and beyond. In Southern Xinjiang, where the Group has two plants and a total of 2.6 million tons of capacity, there are a number of on-going small infrastructure projects, which are expected to contribute to support the demand in 2018. These include the constructions of the Yutian Airport and the Yutian Characteristic Towns Project. In Northern Xinjiang, the 1.5 million-ton Yili Plant commenced full operations in 2015 with production volumes remained low but improved pricing in the 2017. The Group expects to see higher volume sold from the Yili Plant and an improvement in pricing after entering market with better market discipline in 2018 and beyond. In Guizhou, the 1.8 million-ton Huaxi Plant, which is located close to Guiyang City Centre, also commenced operations in 2015. The Group expects this plant to benefit from its location advantage in 2018, with a continuation of strong volumes coupled with ASPs improvements after entering market with better market discipline in 2018 and beyond.

### Costs

The Group will continue to implement a number of cost-cutting measures, which are expected to benefit cost of sales and selling, general and administrative expenses in 2018. These measures include administrative and head office cost cuts, headcount reductions and staff incentives to promote efficient use of raw materials and resources. The Group has already seen a positive effect from these cost-cutting measures since 2015 and expects to see increased benefits in 2018.

### Environment, Health & Safety

Plant upgrades to meet new NOx and PM emission standards as stipulated by the Cement Industrial Air Pollution Emissions Standards law have now been completed at all of the Group's plants and the Group will continue to further reduce emissions through incremental upgrades. The Group plans to further implement measures to strengthen environmental management and monitoring during 2018 and will continue to implement the "Sustainable Safety Development Project". The Group also expects to benefit from its membership of the Cement Sustainability Initiative (CSI) in gaining expertise and know how in all aspects of environmental control and health and safety. Moreover, the Group will continue to implement the green mine project to all our limestone mines to upgrade related environmental facilities in order to reduce pollutants emissions in the future.

The Group is looking forward to continuing its work in the building of waste treatment facilities at its plants together with Conch Venture and Mr. Ma through the joint investment in Yaobai Environmental. As part of the joint investment, the Group will provide its cement kilns, logistics and management for a management fee to run the waste treatment facilities at its Lantian and Fuping Plants as well as its other plants in the future. Phase I and Phase II of the Lantian Waste Treatment Facility were in full operation since 2015 while Fuping Waste Treatment Facility commenced full operation since March 2016. Moreover, Mianxian Waste Treatment Facility has been in full operations since October 2017.

## FINANCIAL REVIEW

### Revenue

The Group's revenue increased by 28.0% from RMB3,719.3 million for the year ended 31 December 2016 to RMB4,760.0 million for the year ended 31 December 2017. Cement sales volume rose by 6.3%, from approximately 17.6 million tons to approximately 18.7 million tons during the year. Including clinker sales, total sales volume for the year ended 31 December 2017 amounted to approximately 19.1 million tons, compared to the 17.8 million tons sold in 2016.

Overall cement prices were higher than those in 2016, and this has resulted in higher revenues. Cement ASPs for the year ended 31 December 2017 were RMB248 per ton as compared with RMB207 per ton in 2016. The reasons for these fluctuations in ASPs are discussed in the "Operating Environment" section above.

## Management Discussion and Analysis

### Cost of Sales

Cost of sales increased by 17.5% from RMB3,042.6 million for the year ended 31 December 2016 to RMB3,574.1 million for the year ended 31 December 2017. The increase is primarily due to the increase in sales volume and the increase in cost of coal mentioned below.

Cost of coal increased as a result of the general rise in coal prices in the PRC over the previous 12 months. The average cost per ton of coal increased by approximately 50.6% to approximately RMB491 per ton from approximately RMB326 per ton in 2016. This has resulted in a cost increase of approximately RMB18.9 per ton of total cement and clinker produced, with total coal costs increasing by approximately 67.9% as compared with that of 2016.

There have been no significant changes in the costs of material, electricity, depreciation and staff during the year.

### Gross Profit and Gross Profit Margin

Gross profit increased by RMB509.2 million, or 75.2%, from RMB676.7 million for the year ended 31 December 2016 to RMB1,185.9 million for the year ended 31 December 2017. The increase in gross profit was mainly due to the increase in ASPs as described above. Gross profit margins therefore increased from 18.2% for the year ended 31 December 2016 to 24.9% for the year ended 31 December 2017.

### Administrative and Selling & Marketing Expenses

Administrative expenses primarily include staff costs, general administrative expenses, depreciation and amortization. These expenses increased by 9.9% from RMB242.2 million for the year ended 31 December 2016 to RMB266.2 million for the year ended 31 December 2017. The increase in the administration expenses is mainly due to the increase in the recognition of share option expenses and the increase in the sales bonus and staff salaries as a result of the improved operating results during the year. Selling & Marketing expenses increased by 16.2% from RMB42.5 million to RMB49.4 million as compared with 2016.

### Other Expenses

The amount represents a payment of RMB9.1 million (2016: Nil) made by the Company to the tax authority settling for a former shareholder ("Former Shareholder") of a wholly owned subsidiary of the Group, YaoWangShan Cement Co., Ltd. ("Yaowangshan"), in relation to the Former Shareholder's individual income tax accrued from his disposal of 100% equity interest in Yaowangshan to the immediate previous shareholder of Yaowangshan, before the 100% equity interest of Yaowangshan was disposed by the immediate previous shareholder to the Group in 2015. Both the Former Shareholder and immediate previous shareholder of Yaowangshan are independent third parties to the Group and the Group has no past obligating events for settling the payment. The Board has resolved to take legal action to claim the Former Shareholder for the said amount paid to the PRC tax authority.

### Other Income

Other income comprises VAT refunds, which is a form of government incentive for the recycling of industrial waste as a production input, and other government subsidies. Other income increased by approximately 50.1% from RMB151.1 million for the year ended 31 December 2016 to RMB226.8 million for the year ended 31 December 2017, mainly due to the increase in VAT rebates. The ratio of VAT rebates over revenue was 4.5% for the year (2016: 3.7%). The rise in the VAT rebates was mainly due to the rises in ASPs, with higher ASPs resulting in higher output VAT which in turn results in higher net VAT and rebates as well as the increase in the ratio of cement produced by using recycled industrial waste. VAT rebates increased by approximately 55.7% to RMB212.2 million as compared with that of 2016.

### Other Gains and Losses

Other gains increased by RMB270.5 million from losses of RMB184.4 million for the year ended 31 December 2016 to gains of RMB86.1 million for the year ended 31 December 2017.

## Management Discussion and Analysis

The increase was mainly due to the net effect of three main factors below. Firstly, there was an increase of an unrealized foreign exchange gain by RMB332.7 million to RMB157.3 million relating to the Group's Senior Notes, as a result of the appreciation of the RMB against the USD in 2017, as compared with a loss of RMB175.4 million for the year ended 31 December 2016. Secondly, the loss on disposal of property, plant and equipment ("PPE") of RMB17.6 million (2016: Gain of RMB0.8 million) and the impairment loss on inventory of RMB25.5 million (2016: Nil) was recorded during the year as more PPE and spare parts in inventory became obsolete and were disposed after production technical upgrades decided and made to meet the environmental policy requirement of the PRC government in 2017. Finally, impairment loss on mining rights of RMB 17.8 million (2016: Nil) was recorded during the year as one of the Group's subsidiary was informed by the local government that its mining permits of certain ore mines expired in 2017 would not be renewed due to the rearrangement of local development plan.

### Interest Income

Interest income increased by RMB17.0 million from RMB16.7 million for the year ended 31 December 2016 to RMB33.7 million for the year ended 31 December 2017. The increase was mainly due to the increase in the interest income arising from the new finance leasing business established during 2017.

### Finance Costs

Finance costs decreased by RMB16.0 million, or 6.0%, from RMB265.5 million for the year ended 31 December 2016 to RMB249.5 million for the year ended 31 December 2017. The decrease was mainly due to the repayment of part of the short-term notes during the year.

### Income Tax Expense

Income tax expenses increased by RMB143.5 million, or 137.3%, from RMB104.5 million for the year ended 31 December 2016 to RMB248.0 million for the year ended 31 December 2017. Current income tax expense increased by RMB94.8 million to RMB206.4 million, whereas deferred tax credits decreased by RMB48.8 million to deferred tax charges of RMB41.6 million for the year ended 31 December 2017. The increase is primarily due to the increase in the current income tax as a result of the significant increase in the Group's profit margins arising from the increase in ASPs during the year and the increase in deferred tax charges as a result of the increase in withholding tax on dividend declared from PRC subsidiaries.

The detailed income tax expenses for the Group are outlined in note 12 to the consolidated financial statements below.

### Profit Attributable to the Owners of the Company

Profit attributable to the owners of the Company improved from RMB10.3 million for the year ended 31 December 2016 to RMB710.8 million for the year ended 31 December 2017. This significant increase is primarily due to the increase in unrealized foreign exchange gain relating to the Group's Senior Notes and the increase in VAT rebates as well as the increase in gross profit due to the increase in ASPs mentioned above.

Basic earnings per share for the year ended 31 December 2017 improved from earnings per share of RMB0.2 cents for the year ended 31 December 2016 to earnings per share of RMB13.1 cents for the year ended 31 December 2017.

## FINANCIAL AND LIQUIDITY POSITION

As at 31 December 2017, the Group's total assets increased by 4.4% to RMB11,671.9 million (2016: RMB11,181.6 million) while total equity increased by 12.1% to RMB6,628.7 million (2016: RMB5,913.4 million).

As at 31 December 2017, the Group had cash and cash equivalents, as well as restricted bank deposits, amounting to RMB1,452.4 million (2016: RMB1,345.6 million). After deducting total borrowings, Senior Notes and short term notes ("STN") of RMB3,740.1 million (2016: RMB4,013.0 million), the Group had net debt of RMB2,287.7 million (2016: RMB2,667.4 million). 73.1% (2016: 100%) of borrowings are at a fixed interest rate. Moreover, the Group also held loan receivables of RMB844.1 million (2016: Nil) at fixed interest rates. Please refer to notes 23, 31, 32, 33 and 42 to the consolidated financial statements below for the details of the loan receivables, borrowings, Senior Notes, STN and the respective pledge of assets.

As at 31 December 2017, the Group's net gearing ratio, measured as net debt to equity, was 34.5% (2016: 45.1%).

Consistent with industry norms, the Group continuously monitors its gearing ratio and manages its capital to optimise the cost of capital and to safeguard the Group's ability to continue as a going concern. As at 31 December 2017, the Group had net current assets of RMB853.6 million (2016: RMB105.8 million), which is a considerable improvement of RMB747.8 million in the Group's liquidity position.

During the year, there was no material change in the Group's funding and treasury policy.

## Management Discussion and Analysis

### CONTINGENT LIABILITIES

As at 31 December 2017, the Group had no material contingent liabilities.

### CAPITAL EXPENDITURE AND CAPITAL COMMITMENT

Capital expenditure, measured as the additions of property, plant and equipment, prepaid lease payments and mining rights, for year ended 31 December 2017 amounted to RMB383.5 million (2016: RMB98.0 million). Capital commitments as at 31 December 2017 amounted to RMB202.0 million (2016: RMB2.6 million). Both capital expenditure and capital commitments were mainly related to the construction of new production facilities and waste treatment facilities and upgrading of existing production facilities. The Group has funded these commitments from operating cash flow and available banking facilities.

### EMPLOYEE AND REMUNERATION POLICY

As at 31 December 2017, the Group employed a total of 4,398 (2016: 4,331) full-time employees. Compensation for the employees includes basic wages, variable wages, bonuses and other staff benefits. For the year ended 31 December 2017, employees benefit expenses were RMB340.1 million (2016: RMB298.2 million). The remuneration policy of the Group is to provide remuneration packages, in terms of basic salary, short term bonuses and long term rewards such as options, so as to attract and retain top quality staff. The remuneration committee of the Company reviews such packages annually, or when the occasion requires. The executive Directors, who are also employees of the Company, receive compensation in the form of salaries, bonuses and other allowances.

### MATERIAL ACQUISITION AND DISPOSALS

The Group had no significant material acquisitions or disposals during the year ended 31 December 2017.

### FOREIGN EXCHANGE RISK MANAGEMENT

During the year ended 31 December 2017, the Group's sales, purchases, loans receivables and bank borrowings were all denominated in Renminbi. However, the proceeds raised through the Senior Notes issued by the Company in September 2014 were denominated in foreign currency. Renminbi is not a freely convertible currency. Future exchange rates of the Renminbi could vary significantly from the current or historical exchange rates as a result of controls that could be imposed by the PRC government. The exchange rates may also be affected by economic developments and political changes on a domestic and/or international level, and the demand and supply of the Renminbi. The appreciation or devaluation of the Renminbi against foreign currencies may have an impact on the operating results of the Group. The Group currently does not maintain a foreign currency hedging policy. However, the management team of the Company will continue to monitor foreign exchange exposure and will consider hedging its foreign currency exposure should the need arise.

### CREDIT RISK MANAGEMENT

The Group's credit risk is primarily attributable to its trade receivables and loan receivables. It is the risk of loss arising from a customer's, a lessee's or counterparty's inability to meet its obligations.

The Group has made various efforts to control credit risks. In accordance with the policy of the Group, it will only enter into transactions with recognized and creditworthy customers, lessees and counterparties. In respect of its financial leasing business, it would examine and verify the credit risk of all lessees and counterparties that the Group has financial leasing, factoring and entrusted loan arrangements with. In respect of its main cement business, it would carry out credit assessment before entering into contracts with its customers and build credit records of its customers, in order to mitigate credit risk and reduce the overdue receivables.

In addition, the Group will also carry out regular reviews on the trade receivables and loan receivables balances and will write off bad debts, if any. The maximum exposure to credit risk arising from its financial leasing business equals to the carrying amount of the loan receivables.

## Corporate Governance Report

### CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining high standards of corporate governance practices and procedures with a view to being a transparent and responsible organization which is open and accountable to the shareholders of the Company. These can be achieved by an effective Board, segregation of duties with clear accountability, sound internal control, appropriate risk assessment procedures and transparency of the Company. The Board will continue to review and improve the corporate governance practices from time to time to ensure the Group is led by an effective Board in order to optimize returns for the shareholders of the Company.

Code provision A.6.7 of the Corporate Governance Code contained in Appendix 14 to the Listing Rules (the “Corporate Governance Code”) provides that independent non-executive directors and other non-executive directors should attend general meetings and develop a balanced understanding of the views of shareholders. Mr. Qin Hongji, Ms. Liu Yan and Mr. Ma Zhaoyang, non-executive Directors, were unable to attend the Company’s annual general meeting held on 12 May 2017 due to other business engagements.

Save as disclosed above, the Company has applied the principles of and has complied with all code provisions of the Corporate Governance Code and Corporate Governance Report (the “Code”) as set forth in Appendix 14 of the Listing Rules during the year ended 31 December 2017.

### MODEL CODE FOR DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by the directors of Listed Issuers (the “Model Code”) as set forth in Appendix 10 of the Listing Rules as its own code of conduct for dealing in securities by the Directors. Specific enquiries have been made with all the Directors and each of them has confirmed and declared that they have complied with the required standards as set out in the Model Code during the year ended 31 December 2017.

### BOARD OF DIRECTORS

#### Responsibilities of the Board

The Board is primarily responsible for formulating business strategy, reviewing and monitoring business performance of the Group, and approving financial statements and annual budgets as well as directing and supervising the management of the Company. Execution of operational matters and the powers thereof are delegated to the management by the Board with clear direction. Each of the Directors has full and direct access to the advice and services of the Company Secretary of the Company. The Company provides the Directors with sufficient resources to perform their duties and the Directors may seek independent professional advice at the Company’s cost, where it is considered relevant and necessary for the purpose of discharging their duties.

The Company has arranged for appropriate insurance cover for directors’ and officers’ liabilities in respect of legal actions against its directors and senior management arising out of corporate activities.

#### Board Composition

The Board has a balanced composition of executive and non-executive Directors to ensure independent viewpoints in all discussions. The Board, as at 31 December 2017, comprised eight Directors, including two executive Directors, three non-executive Directors and three independent non-executive Directors. Board members are listed below:

#### Executive Directors:

Mr. Zhang Jimin (*Chairman*)  
Dr. Ma Weiping (*Chief Executive Officer*)

#### Non-executive Directors:

Mr. Ma Zhaoyang  
Ms. Liu Yan  
Mr. Qin Hongji

#### Independent non-executive Directors:

Mr. Lee Kong Wai Conway  
Mr. Wong Kun Kau  
Mr. Tam King Ching Kenny

The list of Directors (by category) is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time.



## Corporate Governance Report

The Board's composition satisfies the requirements of Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules, which stipulate that there should be at least three independent non-executive Directors representing at least one-third of the Board, and of whom at least one of the independent non-executive Directors must possess appropriate professional qualifications or accounting or related financial managing expertise.

There was no relationship (including financial, business, family or other material/relevant relationship) among members of the Board.

Biographical information of the Directors is set forth on page 30 to 33 of this annual report.

Each of the executive Directors and non-executive Directors has entered into a service contract with the Company for terms of one year and three years which may only be terminated in accordance with the provisions of the service contract by either party giving to the other not less than three months' prior notice in writing.

The Company has entered into a letter of appointment with each of the independent non-executive Directors for a term of one year, and this appointment can only be terminated by either party giving to the other not less than three months prior notice in writing.

The Company has received an annual confirmation of independence from each of its independent non-executive Directors pursuant to Rule 3.13 of the Listing Rules. Based on such confirmation, the Company considers that the three independent non-executive Directors are independent and that they have met the specific independence guidelines as set out in Rule 3.13 of the Listing Rules.

### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

During the year ended 31 December 2017, the roles and duties of the Chairman and the Chief Executive Officer of the Company were carried out by different individuals and had been clearly defined in writing.

During the year ended 31 December 2017, the Chairman of the Board was Mr. Zhang Jimin and the Chief Executive Officer was Dr. Ma Weiping. The positions of Chairman and Chief Executive Officer were held by separate persons in order to preserve independence and a balance of views and judgements. With the

support of the senior management, the Chairman is responsible for ensuring that the Directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings. The Chief Executive Officer focuses on implementing objectives, policies and strategies approved and delegated by the Board. He is in charge of the Company's day-to-day management and operations. The Chief Executive Officer is also responsible for developing strategic plans and formulating the organizational structure, control systems and internal procedures and processes for the Board's approval.

### APPOINTMENT AND RE-ELECTION OF DIRECTORS

According to Article 23 of the Company's articles of association (the "Articles"), the Directors shall have power at any time and from time to time to appoint any person (other than one disqualified or ineligible by law to act as a director of a company) to be a Director either to fill a casual vacancy or as an addition to the existing Directors provided that the appointment does not cause the number of Directors to exceed any number fixed by or in accordance with these Articles as the maximum number of Directors. Any Director so appointed shall hold office until the next following annual general meeting of the Company (the "AGM") and shall then be eligible for re-election at such meeting.

According to Article 24 of the Company's Articles, at every AGM, one-third of the Directors or, if their number is not three or a multiple of three, the number nearest to one-third shall retire from office. If any Director has at the start of the AGM been in office for three years or more since his/her last appointment or re-appointment, he/she shall retire at that AGM. If the Company does not fill the vacancy at the meeting at which a Director retires by rotation or otherwise, the retiring Director shall, if willing to act, be deemed to have been re-appointed unless at the meeting it is resolved not to fill the vacancy or unless a resolution for the re-appointment of the Director is put to the meeting and not passed.

### INDUCTION AND CONTINUING DEVELOPMENT OF DIRECTORS

Each newly appointed Director will receive formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and his/her full awareness of director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

## Corporate Governance Report

Directors are continually updated on the statutory and regulatory regime and the business environment to facilitate the discharge of their responsibilities. Continuing briefing and professional development for Directors will be arranged where necessary.

During the year ended 31 December 2017, there were two in-house seminars conducted covering the topics of directors' duties, corporate governance practices and disclosure requirements under the Listing Rules and the Securities and Futures Ordinance ("SFO").

Details regarding the trainings attended by the Directors during the year ended 31 December 2017 are as follows:

<b>Directors</b>	<b>External training</b>	<b>In-house seminars</b>
<b>Executive Directors</b>		
Mr. Zhang Jimin	–	2/2
Dr. Ma Weiping	–	2/2
<b>Non-Executive Directors</b>		
Mr. Ma Zhaoyang	–	2/2
Ms. Liu Yan	–	2/2
Mr. Qin Hongji	–	2/2
<b>Independent Non-Executive Directors</b>		
Mr. Lee Kong Wai Conway	6	2/2
Mr. Wong Kun Kau	–	2/2
Mr. Tam King Ching Kenny	14	2/2

### DELEGATION BY THE BOARD

The Board undertakes responsibility for decision making in major Company matters, including the approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant financial and operational matters.

All Directors have full and timely access to all relevant information as well as the advice and services of the Company Secretary of the Company, with a view to ensuring that Board procedures and all applicable laws and regulations are followed. Each Director is normally able to seek independent professional advice in appropriate circumstances at the Company's expense, upon making request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the Chief Executive Officer and the senior management. The delegated functions and responsibilities are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the aforesaid officers. The Board also has the full support of the Chief Executive Officer and the senior management for the discharge of its responsibilities.

### BOARD MEETINGS AND ATTENDANCES

The Board meets regularly in person or by means of electronic communication. During the year ended 31 December 2017, three Board meetings were held. Directors received at least 14 days' prior notice of regular Board meetings and an agenda. For Board meetings scheduled at short notice, Directors are given as much notice as possible in the circumstances.

The Company Secretary of the Company is responsible for taking and keeping minutes of all Board meetings and committee meetings. The final version of these minutes are available for inspection by Directors at any time.

The table below sets out the attendance records of each Director at the Board Meetings and the annual general meeting for the year 2017 ("2017 AGM") during the year ended 31 December 2017:

<b>Directors</b>	<b>Number of Board meetings attended</b>	<b>2017 AGM attended</b>
Mr. Zhang Jimin	3/3	1/1
Dr. Ma Weiping	3/3	1/1
Mr. Ma Zhaoyang	2/3	0/1
Ms. Liu Yan	3/3	0/1
Mr. Qin Hongji	3/3	0/1
Mr. Lee Kong Wai Conway	3/3	1/1
Mr. Wong Kun Kau	2/3	1/1
Mr. Tam King Ching Kenny	3/3	1/1

## Corporate Governance Report

Code provision A.6.7 of the Corporate Governance Code contained in Appendix 14 to the Listing Rules (the “Corporate Governance Code”) provides that independent non-executive directors and other non-executive directors should attend general meetings and develop a balanced understanding of the views of shareholders. Mr. Qin Hongji, Ms. Liu Yan and Mr. Ma Zhaoyang, non-executive Directors, were unable to attend the Company’s annual general meeting held on 12 May 2017 due to other business engagements.

### AUDIT COMMITTEE

The audit committee of the Company (the “Audit Committee”) has been established in compliance with Rules 3.21 and Rules 3.22 of the Listing Rules and with written terms of reference in compliance with the Code. The primary duties of the Audit Committee are to review and monitor the financial reporting and internal control principles of the Company and to assist the Board to fulfill its responsibilities over audit. The Audit Committee consists of three independent non-executive Directors, namely Mr. Lee Kong Wai Conway, Mr. Wong Kun Kau and Mr. Tam King Ching Kenny. Mr. Lee Kong Wai Conway is the chairman of the Audit Committee. The Audit Committee has reviewed the Group’s consolidated financial statements for the year ended 31 December 2017.

The major duties performed by the Audit Committee for the purpose of discharging its responsibilities are as follows:

- making recommendations to the Board on the appointment, reappointment and removal of the external auditors, as well as approving the remuneration and terms of engagement of the external auditors, and any questions regarding resignations and dismissals;
- reviewing and monitoring the external auditors’ independence and objectivity and the effectiveness of the audit process in accordance with applicable standards and discussing with the auditors the nature and scope of the audit and reporting obligations before the audit commences;
- developing and implementing policy on engagement of an external auditor to supply non-audit services;
- identifying and making recommendations on any matters where action or improvement is needed and reporting to the Board on the same;
- monitoring integrity of the Group’s financial statements, annual reports and accounts, interim reports and reviewing significant financial reporting judgements contained in them;
- considering any significant or unusual items that are, or may need to be, reflected in the reports or accounts, and give due consideration to any matters that have been raised by the Company’s staff responsible for the accounting and financial reporting function, compliance officer or auditors;
- reviewing the Group’s financial controls, internal control and risk management systems;
- discussing with the management the internal control system and ensuring that management has performed its duty to have an effective internal control system including the adequacy of resources, staff qualifications and experiences, training programs and budget of the Group’s accounting and financial reporting function;
- considering any major investigation findings on internal control matters as delegated by the Board or on its own initiative and management’s response to these findings;
- ensuring coordination between the internal and external auditors, and ensuring that the internal audit function is adequately resourced and has appropriate standing within the Group;
- reviewing and monitoring the effectiveness of the internal audit function;
- reviewing the Group’s financial and accounting policies and practices;
- reviewing the external auditors’ management letter, any material queries raised by the auditors to the management about accounting records, financial accounts, or systems of control and management’s response;
- ensuring that the Board will provide a timely response to the issues raised in the external auditor’s management letter;
- acting as key representative body for overseeing the Company’s relations with the external auditors;

## Corporate Governance Report

- reviewing arrangements that employees of the Company can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters;
- reporting to the Board on the matters in the Code;
- establishing a whistle blowing policy and system for employees and those who deal with the Company to raise concerns, in confidence;
- performing the Company's corporate governance functions, including (i) developing and reviewing the Company's policies and practices on corporate governance and making recommendations to the Board; (ii) reviewing and monitoring the training and continuous professional development of Directors and senior management of the Company; (iii) reviewing and monitoring the Company's policies and practices on compliance with legal and regulatory requirements; (iv) developing, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to employees and the Directors; and (v) reviewing the Company's compliance with the code and disclosures in the Corporate Governance Report;
- considering any other topics as defined by the Board.

The table below sets out the details of Audit Committee meeting attendance of each Director during the year ended 31 December 2017.

<b>Directors</b>	<b>Number of Audit Committee meetings attended</b>
Mr. Lee Kong Wai Conway	3/3
Mr. Wong Kun Kau	2/3
Mr. Tam King Ching Kenny	3/3

## REMUNERATION COMMITTEE

The remuneration committee of the Company (the "Remuneration Committee") has been established in compliance with paragraph B1 of the Code and currently consists of three independent non-executive Directors, namely Mr. Tam King Ching Kenny, Mr. Lee Kong Wai Conway and Mr. Wong Kun Kau and one executive Director, namely Mr. Zhang Jimin, with Mr. Tam King Ching Kenny serving as chairman of the Remuneration Committee. The primary duties of the Remuneration Committee are to establish and review the policy and structure of the remuneration packages for the Directors and senior management.

The Company's remuneration policy is to provide remuneration packages, in terms of basic salaries, short term bonuses and long term rewards such as options, so as to attract and retain top quality staff. The Company's executive Directors, who are also its employees, receive compensation in the form of salaries, bonuses and other allowances. The remuneration of the Directors and senior management are determined by taking into account their individual performance and also the market standards.

The major duties performed by the Remuneration Committee for the purpose of discharging its responsibilities are as follow:

- reviewing and making recommendations to the Board about the Group's policy and structure for all remuneration of Directors and senior management;
- reviewing and approving the management's remuneration proposals with reference to the Board's corporate goal and objectives;
- either determining, with delegated responsibility, or making recommendations to the Board on the remuneration packages of individual executive directors and senior management, and making recommendation to the Board on the remuneration of non-executive directors;
- reviewing and approving compensation payable to executive directors and senior management for any loss or termination of office or appointment or relating to dismissal or removal of directors for misconduct; and
- ensuring that no director or any of his associates is involved in deciding his own remuneration.

## Corporate Governance Report

The table below sets out the details of Remuneration Committee meeting attendance of each Director during the year ended 31 December 2017.

<b>Director</b>	<b>Number of Remuneration Committee meetings attended</b>
Mr. Zhang Jimin	1/1
Mr. Wong Kun Kau	1/1
Mr. Tam King Ching Kenny	1/1
Mr. Lee Kong Wai Conway	1/1

### REMUNERATION OF DIRECTORS

The Company has adopted full disclosure of remunerations of Directors with disclosure by name, amount and type in note 15 to the consolidated financial statements.

### NOMINATION COMMITTEE

The nomination committee of the Company (the "Nomination Committee") has been established in compliance with paragraph A.5 of the Code and currently consists of two independent non-executive Directors, namely Mr. Lee Kong Wai Conway and Mr. Tam King Ching Kenny, and one executive Director, namely Mr. Zhang Jimin, with Mr. Zhang Jimin serving as Chairman of the committee.

The primary functions of the Nomination Committee are to make recommendations to the Board regarding the appointment or re-appointment of members of the Board and succession planning for Directors. The Nomination Committee is also responsible for (i) identifying individuals suitably qualified to become Board members and selecting or making recommendations to the Board on the selection of individuals nominated for directorships; (ii) assessing the independence of independent non-executive Directors.

The Company recognises and embraces the benefits of diversity of Board members and have adopted a board diversity policy (the "Board Diversity Policy") in August 2013. While all Board appointments will continue to be made on a merit basis, the Company will ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the needs of the Company's business. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, experience (professional or otherwise), skills and knowledge.

The nomination committee will give consideration to the Board Diversity Policy when identifying suitably qualified candidates to become members of the Board, and will review the Board Diversity Policy, so as to develop and review measurable objectives for the implementing the Board Diversity Policy and to monitor the progress on achieving these objectives.

No meeting of the Nomination Committee was held during the year ended 31 December 2017.

### INTERNAL CONTROL

During the year under review, the Board, through the Audit Committee, conducted a review of the effectiveness of the internal control system of the Company including the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget.

The Board is responsible for maintaining an adequate internal control system to safeguard shareholders' investments and Company's assets and with the support of the Audit Committee, reviewing the effectiveness of such system on an annual basis.

## Corporate Governance Report

The internal control system of the Group is designed to facilitate effective and efficient operations, to ensure reliability of financial reporting and compliance with applicable laws and regulations, to identify and manage potential risks and to safeguard assets of the Group. The internal auditor and senior management review and evaluate the control process, monitor any risk factors on a regular basis, and report to the Audit Committee on any findings and measures to address the variances and identified risks.

### DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors understand and acknowledge their responsibility for making sure that the consolidated financial statements for each financial year are prepared to reflect the true and fair view of the state of affairs, results and cash flow of the Group and in compliance with relevant laws and disclosure provisions of the Listing Rules. In preparing the consolidated financial statements for the year ended 31 December 2017, the Directors have selected appropriate accounting policies and applied them consistently, made judgement and estimates that are prudent and reasonable, and have prepared the consolidated financial statements on a going concern basis. The Directors also ensure that the consolidated financial statements of the Group are published in a timely manner.

The statement by the external auditor of the Company regarding their reporting responsibilities of the financial statements of the Group is set forth in the Independent Auditors' Report on page 50 of this annual report.

### EXTERNAL AUDITORS

Deloitte Touche Tohmatsu was appointed as auditors of the Company. The acknowledgement of their responsibilities on the financial statements is set forth in the Independent Auditors' Report on pages 50 and 51 of this annual report.

The remuneration paid and payable to Deloitte Touche Tohmatsu for services rendered in respect of the year ended 31 December 2017 is as follows:

	2017 RMB'000
Audit services	1,750
Non-audit services	460
<b>Total</b>	<b>2,210</b>

### INVESTOR RELATIONS

The Company's investor relations department (the "IR Department") is focused on providing information and updates to investors and market participants in order to enhance our transparency and corporate governance.

The IR Department comprises two representatives responsible for communication with investors and market participants and is supported by a team of three representatives responsible for database management and maintenance. Databases containing full information on both publicly available information regarding our operating environment and detailed records of contacts with investors and market participants are maintained. The Company also maintains regular investor relations reports to Senior Management.

During the year, the executive Directors and investor relations representatives have participated in two full scale Non Deal Roadshows, covering investors in Asia, Europe and the United States, following the release of our 2016 Annual Results and our 2017 Interim Results. In addition, the Company has participated in a number of major investor conferences as well as other communications with investors and market participants.

The Company's website ([www.westchinacement.com](http://www.westchinacement.com)) is maintained with comprehensive information regarding our operations, financial information, announcements, annual and interim reports and shareholder circulars. The Company also has a dedicated Investor Relations email address ([ir@westchinacement.com](mailto:ir@westchinacement.com)) allowing investors direct communication with our IR representatives.

## Corporate Governance Report

### SHAREHOLDER RIGHTS

#### Convening an extraordinary general meeting by shareholders

##### **Procedures for shareholders to convene an extraordinary general meeting (including making proposals/moving a resolution at the extraordinary general meeting)**

- Eligible Shareholders (as defined below) may submit a written requisition (the "Requisition") to the Directors or the Company Secretary of the Company, to require an extraordinary general meeting to be called by the Directors for the transaction of any business specified in the Requisition. For this purpose, "Eligible Shareholder(s)" means any one or more Shareholders holding at the date of deposit of the Requisition not less than five (5) percent of the paid up capital of the Company carrying the right of voting at general meetings of the Company.
- Eligible Shareholders who wish to convene an extraordinary general meeting must deposit the Requisition signed by the Eligible Shareholder(s) concerned at the registered office of the Company at 47 Esplanade, St Helier, Jersey JE1 0BD, for the attention of the Company Secretary of the Company.
- The Requisition must state clearly the name(s), the contact information of the Eligible Shareholder(s) concerned, the reason(s) to convene an extraordinary general meeting, the agenda proposed to be included, the details of the business(es) proposed to be transacted in the extraordinary general meeting, signed by the Eligible Shareholder(s) concerned. The Eligible Shareholder(s) concerned must prove his/her/their shareholding in the Company to the satisfaction of the Company.
- The Company will check the Requisition and the identity and the shareholding of the Shareholder will be verified with the Share Registrar. If the Requisition is found to be proper and in order, the Company Secretary will ask the Board to consider convening an extraordinary general meeting within 2 months after the deposit of the Requisition. On the contrary, if the Requisition has been verified as not in order, the Eligible Shareholder(s) concerned will be advised of this outcome and accordingly, the Board will not call for an extraordinary general meeting.

- If within 21 days from the date of deposit of the Requisition the Directors fails to proceed to convene such extraordinary general meeting within 2 months of such date, the Eligible Shareholders(s) concerned, or any of them representing more than one half of the voting rights of all of them, may themselves call for an extraordinary general meeting in accordance with the relevant provisions of the Companies (Jersey) Law 1991 and the memorandum and articles of association of the Company, but such extraordinary general meeting so called shall not be held after 3 months from that date, and all reasonable expenses incurred by the Eligible Shareholder(s) concerned as a result of the failure of the board shall be reimbursed by the Company to the Eligible Shareholder(s) concerned.
- At any extraordinary general meeting called pursuant to the Requisition, unless such meeting is called by the Directors, no business other than that stated in the Requisition as the objects of the meeting shall be transacted.

#### Making enquiry to the Board

Shareholders of the Company may send their enquiries and concerns to the Board by addressing them to the principal place of business of the Company in Hong Kong by post or email to [ir@westchinacement.com](mailto:ir@westchinacement.com).

## Directors and Senior Management

### DIRECTORS

At the date of this report, the Company has two executive Directors, three non-executive Directors and three independent non-executive Directors. Their biographical details are set out below:

#### Executive Directors

##### Mr. Zhang Jimin – Chairman

Mr. Zhang, aged 63, the founder of the Group, is currently the Chairman and executive Director of the Company. He is responsible mainly for the Group's overall strategic planning and investment decisions. Mr. Zhang is also a director of a number of the Group's subsidiaries including West China BVI, Shaanxi Yaobai, Lantian Yaobai, Ankang Yaobai, Xiushan Yaobai, Xian Yaobai and Longqiao Yaobai.

Mr. Zhang has more than 26 years of experience in the cement industry. He was the factory manager of the Shaanxi Province Pucheng County Hanjing Town Second Cement Factory (one of the predecessors of our production facility in Pucheng) from 1985 to December 1990 and the manager of the Pucheng County Hanjing Town Cement Factory (another predecessor of our production facility in Pucheng) thereafter. These two small cement facilities represent the origins of West China Cement, demonstrating the growth of the Group under the management of Mr. Zhang.

Mr. Zhang has actively participated in various cement technology development projects and from 1992 to 1994, he led the development of low heat slag cement and moderate-heat Portland cement, winning the Second Grade Science and Technology Progress Prize issued by the Government of Shaanxi Province.

Mr. Zhang also holds several industry associations and political positions. He is the Chairman of the Shaanxi Province Cement Association, an industry association jointly established by The Raw Materials Division of The Industry and Information Technology Department of Shaanxi Province and various cement production enterprises in Shaanxi, holding this position since December 2009. As the Chairman of the Shaanxi Province Cement Association, Mr. Zhang promotes information exchange between cement enterprises in Shaanxi, leading the association

to formulate a self-regulatory regime, maintaining fair market competition, providing technology and human resources and assisting the Shaanxi Government in regulating the cement industry in Shaanxi Province. Mr. Zhang is also a Xi'an City representative of the 11th Standing Committee of the Shaanxi Provincial People's Congress and participates in the plenary sessions of the 11th Standing Committee of the Shaanxi Provincial People's Congress for discussion and approval of various matters in relation to the political and economical development of Shaanxi Province. Mr. Zhang was also the Vice President of the China Cement Association.

Through these social positions, Mr. Zhang is able to maintain close contact with industry partners and local government so as to keep abreast of the latest development of the cement industry and government policies. Mr. Zhang received professional training in economic management from Peking University in July 2001.

##### Dr. Ma Weiping – Chief Executive Officer

Dr. Ma, aged 56, was appointed as a non-executive Director of the Company in June 2012 and redesignated as an executive Director and chief executive officer of the Company in February 2015. He has over 21 years of management and technical experience in the building materials industry in both the United States of America and China. From 1996 to 2002, Dr. Ma served as a senior process engineer and project manager for Holcim in Michigan, United States. From 2002 to 2005, Dr. Ma served as a vice president of marketing and sales for Lafarge (China) in Beijing and served in a similar position for Lafarge Shuion Cement from 2005 to 2008. From 2008 to 2009, he served as a general manager and vice president for Lafarge A&C in Chongqing. Preceding his appointment as a non-executive Director, from 2009 to June 2012, Dr. Ma was also a chief representative and managing director of Fuping Cement, a company wholly owned by Italcementi Group.

Dr. Ma received a bachelor's degree in Inorganic and Non-Metallic Materials from Tongji University, Shanghai in 1982, a master's degree in Solid State Science and a Ph.D in Material Science and Engineering from Pennsylvania State University in 1991 and 1994, respectively. Dr. Ma also obtained a Master of Business Administration in Integration Management from Michigan State University in 2002.



## Directors and Senior Management

### Non-executive Directors

#### Mr. Ma Zhaoyang – Non-executive Director

Mr. Ma, aged 49, was appointed as a non-executive Director of the Company on 29 July, 2010. Mr. Ma received a master's degree in management from Northwestern Polytechnic University in May 1998. Mr. Ma has been a professor of management at Northwestern Polytechnic University in Shaanxi, China since 1996. In view of his academic knowledge and extensive experience in strategic planning, Mr. Ma was appointed a non-executive Director of the Company and assumes an advisory role with the Company in respect of the overall strategic planning and operation of its business. Mr. Ma has been the chairman and director of Sino Vanadium Inc., a vanadium mining company listed on the TSX Venture Exchange in Canada since June 2009. He has also been a non-executive director of Taihua PLC, a pharmaceutical company listed on the LSE, where he has assumed an advisory role since December 2006.

#### Ms. Liu Yan – Non-executive Director

Ms. Liu, aged 51, is currently the head of the finance department of Conch Cement, a substantial shareholder of the Company. She has extensive experience in financial management, internal audit and internal risk management and control. Ms. Liu graduated from Tongling University majoring in planning and statistics in 1987.

From March 2006 to April 2010, Ms. Liu served as the head of finance department of Anhui Tongling Conch Cement Co., Ltd. ("Anhui Tongling"), a wholly-owned subsidiary of Conch Cement. From April 2010 to July 2013, Ms. Liu held various positions such as deputy chief accountant of Anhui Tongling and chief accountant of Suzhou Conch Cement Co., Ltd., a wholly-owned subsidiary of Conch Cement. From July 2013 to December 2014, Ms. Liu served as deputy head of the finance department of Conch Cement.

#### Mr. Qin Hongji – Non-executive Director

Mr. Qin, aged 54, is currently the regional head of Conch Cement in Shangan, and general manager of Pingliang Conch Cement Co., Ltd and Linxia Conch Cement Co., Ltd, both wholly-owned subsidiaries of Conch Cement. He has extensive experience in the operation and management of cement production organisation and external communication and coordination. Mr. Qin graduated from Anhui Construction Engineering School majoring in cement technology in July 1984 and from Wuhan University of Technology majoring in silicate technology in December 1989.

From November 1998 to April 1999, Mr. Qin served as the head of the department of safety production of Baimashan Cement Plant of Conch Cement. From March 2008 to June 2013, Mr. Qin held various leading positions such as regional deputy head of Conch Cement in Shanghai, general manager of Taicang Conch Cement Co., Ltd, general manager of Shanghai Mingzhu Conch Cement Co., Ltd. and general manager of Shanghai Conch Cement Co., Ltd, all subsidiaries of Conch Cement.

### Independent non-executive Directors

#### Mr. Lee Kong Wai Conway – Independent non-executive Director

Mr. Lee, aged 63, was appointed an independent non-executive Director of the Company on 29 July, 2010. Mr. Lee serves as Chairman of the audit committee of the Company, member of the remuneration committee of the Company, and also member of the nomination committee of the Company. He is mainly responsible for reviewing and advising the financial reporting process, audit process, internal control and risk management systems of the Group and providing independent advice to the Board on various financial and corporate governance matters.

Mr. Lee received a bachelor's degree in arts from Kingston University (formerly known as Kingston Polytechnic) in London in July 1980 and further obtained his postgraduate diploma in business from Curtin University of Technology in Australia in February 1988. Mr. Lee served as a partner of Ernst & Young over the past 29 years and held key leadership positions in the development of such firm in China. Mr. Lee is a member of the Institute of Chartered Accountants in England and Wales, the Institute of Chartered Accountants in Australia, the Association of Chartered Certified Accountants, the Hong Kong Institute of Certified Public Accountants and the Macau Society of Registered Accountants. Mr. Lee currently also serves as an independent non-executive director of Chaowei Power Holdings Limited, China Modern Dairy Holdings Limited, Gome Electrical Appliances Holding Limited, NVC Lighting Holding Limited, Yashili International Holdings Limited, WH Group Limited, China Rundong Auto Group Limited and Guotai Junan Securities Limited, companies listed on the main board of the HKSE, since July 2010, November 2010, March 2011, November 2012, November 2013, August 2014, August 2014 and April 2017 respectively. He was also an independent non-executive director of China Taiping Insurance Holdings Company Limited, Merry Garden Holdings Limited and Citic Securities Company Limited, companies also listed on the main board of the HKSE, from October 2009 to August 2013, from July 2014 to September 2015, and from November 2011 to May 2016

## Directors and Senior Management

respectively, and Sino Vanadium Inc., which was listed on TSX Venture Exchange in Canada, between October 2009 and December 2011. Mr. Lee was appointed as a member of the Chinese People's Political Consultative Conference of Hunan Province in China from 2007 to December 2017.

### **Mr. Wong Kun Kau – Independent non-executive Director**

Mr. Wong, aged 57, was appointed an independent non-executive Director of the Company on 29 July, 2010. Mr. Wong serves as the members of audit committee and remuneration committee of the Company. He is mainly responsible for bringing an independent judgement to bear on issues of strategy, policy, performance, accountability and resources of the Company. Making use of his extensive experience in investment and capital market, he is also responsible for advising the Company on its investment strategies and business development.

Mr. Wong received a bachelor's degree in social sciences from the University of Hong Kong in November 1982. He has 28 years of experience in fund management, securities broking and corporate financing involving securities origination, underwriting and placing of equities and equity-linked products, mergers and acquisitions, corporate restructuring and reorganizations and other general corporate advisory activities. Mr. Wong has extensive experience in the Greater China region markets. He is the founder and currently the managing partner of Bull Capital Partners Ltd, a direct investment fund management company. Before founding Bull Capital Partners Ltd., Mr. Wong was the Head of Asia Investment Banking of BNP Paribas Capital (Asia Pacific) Limited from 2002 to 2007. Mr. Wong is also a non-executive Director of Sun. King Power Electronics Group Limited, a company listed on the main board of the HKSE since October 2010, an independent non-executive director of Conch Cement, Lifestyle Properties Development Limited and China Shengmu Organic Milk Limited, companies listed on the main board of the HKSE, from May 2012 to June 2016, from September 2013 to May 2017 and from July 2014 to July 2017, respectively, and an independent non-executive director of REF Holdings Limited, a company listed on the GEM Board of the HKSE, since September 2015.

### **Mr. Tam King Ching Kenny – Independent non-executive Director**

Mr. Tam, aged 68, was appointed as an independent non-executive Director of the Company on July 29, 2010. Mr. Tam serves as chairman of remuneration committee of the Company and also the members of the audit committee and nomination committee of the Company. He is mainly responsible for overseeing the policy and structure of the remuneration for Directors and senior management of the Company. He is also responsible for monitoring the Company's performance in achieving agreed corporate goals and objectives, and taking the lead where potential conflicts of interest arise.

Mr. Tam received a bachelor's degree in commerce from the Concordia University in November 1975. He is a practising Certified Public Accountant in Hong Kong. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and a member of the Chartered Professional Accountants of Ontario, Canada. Mr. Tam is a member of the Small and Medium Practitioners Committee and the Insolvency SD Vetting Committee in the Hong Kong Institute of Certified Public Accountants. He is also a past president of The Society of Chinese Accountants and Auditors. Mr. Tam has also served as an independent non-executive director of seven other listed companies on the main board of the HKSE, namely, Kingmaker Footwear Holdings Limited, CCT Fortis Holdings Limited, Shougang Concord Grand (Group) Limited, Starlite Holdings Limited, Hong Kong Shanghai Alliance Holdings Limited and BeijingWest Industries International Limited, CCT Land Holdings Limited and Wisdom Education International Holdings Company Limited, since May 1994, December 1999, February 1996, July 2004, September 2004, January 2014, February 2016 and January 2017, respectively, and served as an independent non-executive director of a listed company on the GEM board of the HKSE, namely, North Asia Strategic Holdings Limited, till February 2013.

## Directors and Senior Management

### SENIOR MANAGEMENT

#### Yaobai Group

##### **Ms. Wangrui – Deputy Chief Executive Officer**

Ms. Wang, aged 40, is mainly responsible for the management of sales company, materials company, logistics company, commercial concrete company, testing company, and the strategic development department. Ms. Wang obtained an MBA degree from Hong Kong Economy & Trading Management Academy in July 2010. She joined the Group in 1998 and held several positions including office manager, assistant manager, chief administration officer, general manager of materials company, and general manager of sales company, etc. She has won several rewards, such as Outstanding Communist Party Member of Ministry of Industry and Information of Shaanxi Province (陝西省工信廳中共優秀共產黨員), and Outstanding Entrepreneur of National Building Material Industry (全國建材行業優秀企業家).

##### **Mr. Wang Fayin – Deputy Chief Executive Officer and General Manager of Production Technology Department**

Mr. Wang, aged 47, is mainly responsible for production, quality, technology and equipment operation. He obtained an associate diploma in electric application technology from Luoyang Institute of Science and Technology (洛陽工業高等專科學院). Mr. Wang joined the Group in May 1996 and held several positions including workshop director, factory manager, director of production technology department, chief of electricity section, regional general manager, etc. Mr. Wang has extensive experience in production technology. He has won several rewards granted by Shaanxi Association for Technological Innovation in Building Material Industry (陝西省建材行業技術創新協會).

##### **Mr. Chu Yufeng – Chief Financial Officer**

Mr. Chu, aged 39, is mainly responsible for financial management of Yaobai Group. Mr. Chu joined Shaanxi Yaobai as deputy chief financial officer in July 2012 and he was the deputy administration, finance and control director of Shaanxi Fuping from November 2010 to June 2012. Mr. Chu received a master degree in business administration from an international business joint program organised by Maastricht School of Management (MSM) of Netherlands and Independent University of Bangladesh in June 2005. He also graduated with a bachelor's degree in commerce in international accounting from Xi'an JiaoTong University in June 1999.

#### West China Cement Limited

##### **Mr. Chan King Sau – Chief Financial Officer and Company Secretary**

Mr. Chan, aged 40, joined the Company on 1 June, 2010. Mr. Chan was an assistant financial controller of the Company before being appointed as chief financial officer of the Company. He was also appointed as the company secretary of the Company since June 2012. From September 2000 to August 2008, Mr. Chan worked for Ernst & Young, in a range of positions including staff accountant, senior accountant and manager. From September 2008 to October 2009, Mr. Chan worked for Nineyou International Limited, an online game operator as chief financial officer and company secretary. He graduated from University of Hong Kong with a bachelor's degree in finance in November 2000. Mr. Chan is a member of the Hong Kong Institute of Certified Public Accountants and American Institute of Certified Public Accountants.

## Directors' Report

The Directors are pleased to present the annual report of the Company, including the audited consolidated financial statements for the year ended 31 December 2017.

### PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The Group's principal business activities are the manufacture and sales of cement and cement products. The activities of the principal subsidiaries are set out on pages 111 of this Annual Report. In addition to the principal cement business, one of the subsidiaries of the Company, Guangxin International, was approved by the Ministry of Commerce of the PRC as a licenced lessor and commenced financial leasing business during the second half of 2017.

### BUSINESS REVIEW

The business review of the Group as at 31 December 2017 is set out under the section headed "Management Discussion and Analysis" of this annual report on pages 13 to 21.

### ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group has formulated some policies in accordance with environmental regulations, including, conducting environmental impact assessment for various types of materials or machines prior to making any purchasing decision; enhancing awareness of environmental protection among all employees by organizing environmental protection activities, training programmes and promotions. Top management of the Group plays a leading role in establishing a well-defined structure and system for environmental management by outlining corresponding responsibility, scope and policy.

The Group continues to work towards the best of industry standards in regards to energy conservation, emission controls and further development of environmental protection solutions. All of the Group's production facilities employ New Suspension Preheater ("NSP") technology. The plants are situated in close proximity to their respective limestone quarries and, at many of the plants, limestone conveyor belt systems are used in order to minimize emissions from transportation. The Group has also been the first cement producer in Shaanxi Province to use desulfurized gypsum and construction waste as raw material inputs into some of its cement products, and regularly recycles fly ash from power plants as well as slag from iron & steel plants as inputs into some of its cement products.

The Group has residual heat recovery systems installed at most of its production facilities. As at 31 December 2017, these systems are operational at 13 out of 20 production lines. These systems reduce the Group's production lines' electricity consumption by approximately 30% and reduce Carbon dioxide ("CO<sub>2</sub>") emissions by approximately 20,000 tons per million tons of cement production.

The Group completed the installation of De-nitration ("De-NO<sub>x</sub>") equipment at all of the Group's plants in Shaanxi, Xinjiang and Guizhou Provinces. This equipment reduces nitrous oxide ("NO<sub>x</sub>") emissions by approximately 60% per ton of clinker produced, bringing NO<sub>x</sub> emissions to within the new standards stipulated by the Cement Industrial Air Pollution Emissions Standards effective from July 2015. Modifications of production lines to meet particulate matter ("PM") emission standards have been completed prior to the current period, resulting in all of the Group's plants having been upgraded to meet new PM emission standards as well. New clinker storage sheds have also been completed at the Group's Lantian and Fuping Plants in 2016, further reducing dust emissions. Dust collection equipment has also been upgraded at the Group's plants in Shaanxi Province during the year, further increasing the efficiency of the dust emissions control of the plants. Moreover, the designs of two green limestone mines to meet the new environmental protection policy of the government are completed during the year and will commence construction in 2018. The Group will continue to implement the green mine project to all our limestone mines to upgrade related environmental facilities in order to meet the policy requirement in the future.

## Directors' Report

### MAIN RISKS AND UNCERTAINTIES

The main activities of the Group include production and sales of cement. It is exposed to a variety of risks including interest rate risk, foreign currency risk, credit risk and liquidity risk. Details of the above main risks and measures for risk reduction are set out in the section headed "Management Discussion and Analysis" and note 43 of the consolidated financial statements below.

During the year under review, the Group's business and profitability growth were affected by the fluctuations and uncertainties of macroeconomic situations of China. Discrepancies of the monetary policies among major developed economies are expected to cause uncertainties in the PRC economy, which could materially and adversely affect the building and infrastructure industry in China and in turn, the demand of cement. The long-term business and profitability growth of the Group are expected to be impacted by variables of the Chinese macro-economy continuously (including but not limited to credit demand, fixed asset investment and total output value growth) and qualitative factors (such as the development of political and economic policies of various countries in the world).

### RELATIONSHIPS WITH MAJOR STAKEHOLDERS

The Group's success also relies on the support of major stakeholders including employees, customers, suppliers, regulators and shareholders.

#### Employees

Employees are considered to be the most important and valuable assets of the Group. The purpose of human resources management of the Group is to reward and praise the staff with excellent performances through the provision of generous remuneration package, the implementation of the comprehensive performance evaluation plan and the share option scheme. In addition, the Group also formulates an appropriate training plan based on various positions and duties and titles and provides certain opportunities and platforms to assist its employees to develop and get promoted within the Group.

#### Customers

The major customers of the Group are railway construction companies, real estate developers and concrete manufacturers etc. The Group is committed to provide its customers with quality products and services so as to strive for sustained growth in respect of revenue and profitability. The Group has adopted various means to strengthen communication with its customers to provide excellent and quality products and services so as to increase market penetration.

#### Suppliers

Maintaining good relationships with the suppliers is essential to the Group in respect of the supply chain and when facing business challenges and regulatory requirements. It can achieve cost efficiency and promote long term commercial benefits. Major suppliers include raw material suppliers, system and equipment suppliers, external consultants providing professional services, suppliers of office supplies or commodities and other business partners providing the Group with value added services.

#### Regulators

As a company listed in Hong Kong, the Company is subject to the regulations of the Securities and Futures Commission of Hong Kong and the Hong Kong Stock Exchange. Moreover, various PRC government authorities, including the Ministry of Land and Resources, the State Environmental Protection Administration, the General Administration of Quality Supervision Inspection and Quarantine, the Ministry of Commerce of the PRC, the Ministry of Construction of the PRC and other relevant regulators, have the authority to issue and implement regulations governing various aspects of cement production. The Group expects to constantly update and ensure compliance with new rules and regulations issued by these regulators.

During the year ended 31 December 2017, the Group has complied with the relevant laws and regulations that have a significant impact on the Company.

## Directors' Report

### Shareholders

One of the corporate objectives of the Group is to enhance the corporate value for its shareholders. The Group distributes dividends to its shareholders in order to reward them for their support while boosting its business development to achieve sustainable profit growth and taking into account the capital adequacy level, liquidity and its business expansion needs.

### RESULTS AND FINAL DIVIDENDS

The results of the Group for the year ended 31 December 2017 are set out in the consolidated statement of profit or loss and other comprehensive income on page 52.

At the Board meeting held on 19 March 2018, the Directors proposed to recommend the payment of a final dividend of RMB0.026 per ordinary share for the year ended 31 December 2017.

The final dividend of RMB0.026 per ordinary share is subject to approval by the shareholders at the forthcoming annual general meeting of the Company to be held on 18 May 2018 (Friday), and will be paid to the shareholders whose names appear on the register of members of the Company at the close of business on 28 May 2018.

There is no arrangement that a shareholder of the Company has waived or agreed to waive any dividends.

### ANNUAL GENERAL MEETING

The annual general meeting of the Company will be held on 18 May 2018 (Friday). A notice convening the annual general meeting will be despatched to the shareholders of the Company in the manner required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules") in due course.

### CLOSURE OF REGISTER OF MEMBERS

In order to be eligible for attending and voting at the forthcoming annual general meeting of the Company to be held at 18 May 2018 (Friday), all transfer documents accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, Shops 1712-16, 17/F, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not later than 4:30 p.m. on 14 May 2018 (Monday). The register of members of the Company will be closed from 15 May 2018 (Tuesday) to 18 May 2018 (Friday), both days inclusive, during which period no transfer of shares will be registered.

In addition, for the purpose of determining shareholders who qualify for the final dividend, the register of members will be closed from 25 May 2018 (Friday) to 28 May 2018 (Monday), both dates inclusive. In order to qualify for the proposed final dividend, all transfers, accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, Shops 1712-16, 17/F, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, not later than 4:30 p.m. on 24 May 2018 (Thursday). Subject to shareholder's approval of the proposed final dividend at the annual general meeting to be held on 18 May 2018 (Friday), the final dividend will be paid on or around 31 July 2018 (Tuesday) to shareholders whose names appear on the register of members of the Company at the close of business on 28 May 2018 (Monday).

## Directors' Report

### TAX RELIEF

The Company is not aware of any tax relief or exemption available to the shareholders of the Company by reason of their holding of the Company's securities.

### RESERVES

Details of movements in the reserves of the Company and the Group during the year are set forth in the movements in reserves on page 115 and the consolidated statement of changes in equity on page 55, respectively.

### DISTRIBUTABLE RESERVES

As at 31 December 2017, the Company's reserves, including the share premium account, available for distribution, calculated in accordance with the Companies (Jersey) Law 1991 as amended (the "Law"), amounted to approximately RMB3,287.8 million.

### CHARITABLE DONATIONS

Charitable donations made by the Group during the year ended 31 December 2017 amounted to RMB5.5 million (2016: RMB2.9 million).

### PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group, during the year ended 31 December 2017 are set out in note 17 to the consolidated financial statements.

### SHARE CAPITAL AND SHARE OPTIONS

Details of the movements in share capital and share options of the Company during the year under review are set forth in note 29 and note 39 to the consolidated financial statements, respectively.

### PURCHASE, REDEMPTION OR SALES OF LISTED SECURITIES OF THE COMPANY

During the year ended 31 December 2017, neither the Company nor any of its subsidiaries had purchased, sold or redeemed the Company's listed securities.

### PRE-EMPTIVE RIGHTS

There are no provision for pre-emptive rights under the Articles and the laws of Jersey, which would oblige the Company to offer new shares on a pro-rata basis to its existing shareholders.

### EQUITY-LINKED AGREEMENTS

Save as disclosed in the section headed "Share Option Schemes", as at the end of and during the year ended 31 December 2017, the Company did not enter into (i) any agreement that will or may result in the Company issuing Shares; or (ii) any agreement requiring the Company to enter into any agreement specified in (i).

### PERMITTED INDEMNITY PROVISION

Pursuant to the Articles of Association of the Company, in so far as the Companies (Jersey) Law 1991 allows, the Directors shall be indemnified out of the assets of the Company against any loss or liability incurred by him by reason of being or having been a Director.

## Directors' Report

### MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2017, total sales attributable to the top five customers of the Group were approximately 6.5% of total sales of the Group.

For the financial year ended 31 December 2017, total purchase attributable to the largest supplier accounted for approximately 6.4% of the total purchase of the Group and total purchases attributable to the top five suppliers of the Group were approximately 16.8% of total purchases of the Group.

At no time during the year did any Director or any shareholder of the Company have an interest in any of the Group's five largest suppliers or customers.

### DIRECTORS

The Directors of the Company during the year and up to the date of this report were:

#### Executive Directors

Mr. Zhang Jimin (*Chairman*)

Dr. Ma Weiping (*Chief executive officer*)

#### Non-executive Directors

Mr. Ma Zhaoyang

Ms. Liu Yan

Mr. Qin Hongji

#### Independent non-executive Directors

Mr. Lee Kong Wai Conway

Mr. Wong Kun Kau

Mr. Tam King Ching Kenny

According to Article 23 of the Articles, any Director so appointed shall hold office until the next Annual General Meeting of the Company and shall then be eligible for re-election at such meeting. A circular containing the explanatory statement on repurchase by the Company of its shares, the biographical details of the director candidates and the notice of Annual General Meeting will be sent to shareholders of the Company.

None of the Directors has any financial, business, family or other material/relevant relationships with one another.

### DIRECTORS' AND SENIOR MANagements BIOGRAPHIES

Biographical details of the Directors and the senior management of the Group are set forth on pages 30 to pages 33 of the Annual Report.

### EMOLUMENTS OF DIRECTORS AND THE FIVE HIGHEST PAID INDIVIDUALS OF THE COMPANY

Details of the emoluments of the Directors and the five highest paid individuals of the Company during the year ended 31 December 2017 are set in note 15 and note 16 to the consolidated financial statements.



## Directors' Report

### RETIREMENT BENEFIT SCHEMES

The Group has arranged for its Hong Kong employees to join the Mandatory Provident Fund Scheme (the "MPF Scheme"), a defined contribution scheme managed by an independent trustee. Under the MPF Scheme, each of the Group and its Hong Kong employees makes monthly contribution to the scheme at 5% of the employees' earnings as defined under the Mandatory Provident fund legislation, subject to a cap of HKD1,500 per month.

Particular of the Group's retirement benefit schemes for its employees in Mainland China are set out in note 40 to the consolidated financial statements.

### DIRECTORS' INTERESTS IN SIGNIFICANT CONTRACTS

No contract of significance in relation to the Group's business, to which the Company, its holding company, its controlling shareholder, fellow subsidiaries or subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, and subsisted at the end of the financial year under review or at any time during the year under review.

### DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors and non-executive Directors of the Company entered into a service contract with the Company for terms of one year and three years which may only be terminated in accordance with the provisions of the service contract by either party giving to the other not less than three months' prior notice in writing.

The Company has entered into an appointment letter with each of the independent non-executive Directors of the Company for a term of one year, and appointment of which will only be terminated by either party giving to the other not less than three months prior notice in writing.

No Director proposed for re-election at the forthcoming Annual General Meeting has a service contract with the Company which is not determinable by the Group within one year without payment of compensation, other than normal statutory compensation.

### APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTORS

Each of the independent non-executive Directors has given an annual confirmation of independence to the Company pursuant to Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors meet the independence guideline set forth in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines.

### DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the "Directors' and Chief Executive's Interests and Short Positions" and the "Share Option Schemes" below, at no time during the year ended 31 December 2017 was the Company, or any of its holding company or subsidiaries, a party to any arrangements to enable the Directors or their spouse or children under 18 years of age to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

### CONNECTED TRANSACTION

The related party transactions set out in Note 41 to the consolidated financial statements did not constitute connected transactions or continuing connected transactions under chapter 14A of the Listing Rules.

## Directors' Report

### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS

As at 31 December 2017, the interests and short positions of the Directors and chief executives of the Company in the shares, debentures or underlying shares of the Company or any of its associated corporations (within the meaning of Part XV of the SFO or which were required, pursuant to section 352 of the SFO to be entered in the register referred to therein or which were required to be notified to the Company and the HKSE pursuant to the Model Code for Securities Transactions by Directors of Listed Companies (the "Model Code") were as follows:

#### (1) Interests in shares of the Company

As at 31 December 2017:

Name of Director	Number of ordinary shares held as at 31 December 2017 Capacity	Total (Note 1)	Approximate % of issued share capital of the Company as at 31 December 2017
Zhang Jimin	Interest of a controlled corporate	1,756,469,900 (L) (Note 2)	32.40%
Ma Zhaoyang	Interest of a controlled corporate	221,587,950 (L) (Note 3)	4.09%
Wong Kun Kau	Beneficial Owner	825,000 (L)	0.015%

Notes:

- (1) The letter "L" denotes the person's long position in such securities and the letter "S" denotes the person's short position in such securities.
- (2) These shares are held by Asia Gain Investments Limited ("Asia Gain") which is beneficially and wholly-owned by Zhang Jimin.
- (3) These shares are held by Techno Faith Investments Limited ("Techno Faith") and Red Day Limited which are beneficially and wholly-owned by Ma Zhaoyang.

## Directors' Report

### (2) Interests in underlying shares of the Company - equity derivatives of the Company

As at 31 December 2017:

<b>Name of Director</b>	<b>Capacity</b>	<b>Number of underlying shares in respect of the share options granted under the Post-IPO Share Option Scheme</b>	<b>Approximate % of issued share capital of the Company as at 31 December 2017</b>
Zhang Jimin	Beneficial Owner	8,175,000	0.151%
Ma Weiping	Beneficial Owner	9,075,000	0.167%
Ma Zhaoyang	Beneficial Owner	1,775,000	0.033%
Lee Kong Wai, Conway	Beneficial Owner	1,275,000	0.024%
Wong Kun Kau	Beneficial Owner	950,000	0.018%
Tam King Ching, Kenny	Beneficial Owner	1,775,000	0.033%

Save as disclosed above, as at 31 December 2017, none of the Directors, chief executives of the Company and their respective associates had any personal, family, corporate or other interests or short positions in the shares, underlying shares or debentures of the Company or any or its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the HKSE pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he/she was deemed or taken to have under such provisions of the SFO) or which were required to be entered into the register kept by the Company pursuant to Section 352 of the SFO or which were required to be notified to the Company and the HKSE pursuant to the Model Code.

### DIRECTORS' INTEREST IN A COMPETING BUSINESS

During the year ended 31 December 2017, the Directors were not aware of any business or interest of the Directors or any substantial shareholder of the Company and their respective associates that had competed or might compete with the business of the Group and any other conflicts of interest which any such person had or might have with the Group.

## Directors' Report

### SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SECURITIES

As at 31 December 2017, the persons other than a Director or chief executive of the Company who had an interest or short position in 5% or more of the issued share capital of the Company as recorded in the register required to be kept under section 336 of SFO were as follows:

Name of shareholder	Capacity	As at 31 December 2017	
		Number of ordinary shares of £0.002 each held (Note 1)	Approximate % of issued share capital of the Company
Asia Gain (Note 2)	Beneficial owner	1,756,469,900 (L)	32.40%
Conch International Holdings (HK) Limited ("Conch") (Note 3)	Beneficial owner	1,147,565,970 (L)	21.16%
Anhui Conch Cement Co., Ltd. ("Conch Cement") (Note 3)	Interest in a controlled corporation	1,147,565,970 (L)	21.16%
安徽海螺集團有限責任公司 (Note 3)	Interest in a controlled corporation	1,147,565,970 (L)	21.16%
China Conch Venture Holdings Limited ("China Conch") (Note 3)	Interest in a controlled corporation	1,147,565,970 (L)	21.16%
GIC Private Limited	Beneficial owner	273,766,000 (L)	5.05%
AllianceBernstein L.P	Beneficial owner	271,782,000 (L)	5.01%

Notes:

- (1) The letter "L" denotes the person's long position in such securities and the letter "S" denotes the person's short position in such securities.
- (2) Asia Gain is beneficially and wholly-owned by Zhang Jimin.
- (3) Conch is beneficially and wholly-owned by Conch Cement, which is owned as to 36.78% by 安徽海螺集團有限責任公司. 安徽海螺集團有限責任公司 is indirectly controlled by China Conch.

Save as disclosed above, the Company has not been notified by any person who had interests or short position in the shares or underlying shares of the Company as at 31 December 2017 which were required to be notified to the Company pursuant to part XV of the Securities and Futures Ordinance or which are recorded in the register required to be kept by the Company under the section 336 of the Securities and Futures Ordinance.

### ENFORCEMENT OF THE DEED OF NON-COMPETITION

Each of Mr. Zhang Jimin, Asia Gain, Ms. Zhang Lili and Central Glory Holdings Limited has undertaken to the Company, subject to the exceptions mentioned in the Company's prospectus dated 10 August 2010 (the "Prospectus") that each of them will not engage in any cement production business and details of such deed of non-competition dated 29 July 2010 are set out in the Prospectus.

The Company has received from each of Mr. Zhang Jimin, Asia Gain, Ms. Zhang Lili and Central Glory Holdings Limited an annual confirmation that it/he/she has complied with its/his/her obligations under the deed of non-competition during the year ended 31 December 2017.

## Directors' Report

### SHARE OPTION SCHEMES

The Company has adopted a post-IPO share option scheme (the "Post-IPO Share Option Scheme") on 31 March 2010.

#### Post-IPO Share Option Scheme

The following is a summary of the principal terms of the Post-IPO Share Option Scheme:

#### 1. Purpose of the Post-IPO Share Option Scheme:

The Post-IPO Share Option Scheme is established to recognize and acknowledge the contributions the Eligible Participants (as defined in paragraph 2 below) had or may have made to the Group. The Post-IPO Share Option Scheme will provide the Eligible Participants an opportunity to have a personal stake in the Company with the view to achieving the following objectives:

- (i) motivate the Eligible Participants to optimize their performance efficiency for the benefit of the Group; and
- (ii) attract and retain or otherwise maintain on-going business relationship with the Eligible Participants whose contributions are or will be beneficial to the long-term growth of the Group.

#### 2. Participants of the Post-IPO Share Option Scheme:

The Board may, at its discretion, offer to grant an option to the following persons (collectively the "Eligible Participants") to subscribe for such number of new shares as the Board may determine:

- (i) any full-time or part-time employees, executives or officers of the Company or any of its subsidiaries;
- (ii) any directors (including non-executive directors and independent non-executive directors) of the Company or any of its subsidiaries; and
- (iii) any advisors, consultants, suppliers, customers, agents and such other persons who in the sole opinion of the Board will contribute or have contributed to the Company or any of its subsidiaries.

#### 3. Total number of shares available for issue under the Post-IPO Share Option Scheme and percentage of issued share capital as at 23 August 2010 and as at the date of this annual report:

The maximum number of shares which maybe issued upon exercise of all outstanding options granted and yet to be exercised under the Post-IPO Share Option Scheme shall not in aggregate exceed 411,553,185 shares (representing 10% of the issued share capital of the Company as at 23 August 2010).

The total number of shares available for issue under the Post-IPO Share Option Scheme is 341,753,185 as at the date of this annual report, representing approximately 6.29% of the Company's issued share capital as at the date of this annual report.

## Directors' Report

### 4. Maximum entitlement of each participant under the Post-IPO Share Option Scheme:

The total number of shares issued and which may fall to be issued upon exercise of the options granted under the Post-IPO Share Option Scheme and any other share option schemes of the Company (including both exercised and outstanding options) to each Eligible Participant in any 12-month period up to the date of grant shall not exceed 1% of the shares in issue as at the date of grant. Any further grant of options in excess of this 1% limit shall be subject to:

- (i) the issue of a circular by the Company containing the identity of the Eligible Participant, the numbers of and terms of the options to be granted (and options previously granted to such participant) the information as required under Rules 17.02(2)(d) and the disclaimer required under 17.02(4) of the Listing Rules; and
- (ii) the approval of the shareholders in general meeting and/or other requirements prescribed under the Listing Rules from time to time with such Eligible Participant and his/her associates (as defined in the Listing Rules) abstaining from voting.

### 5. The period within which the shares must be exercised under the Post-IPO Share Option Scheme:

An option may be exercised at any time during a period to be determined and notified by the directors to each grantee, but shall not be more than 10 years from the date of grant of options subject to the provisions for early termination set out in the Post-IPO Share Option Scheme.

### 6. The minimum period for which an option must be held before it can be exercised:

There is no minimum period for which an option granted must be held before it can be exercised except otherwise imposed by the directors.

### 7. The amount payable on application or acceptance of the option and the period within which payments or calls must or may be made, or loans for such purposes must be paid:

Options granted must be taken up within 21 days of the date of offer, upon payment of HKD1 per grant.

### 8. The basis of determining the exercise price:

Determined by the Board but shall not be less than the highest of (i) the closing price of the ordinary shares as stated in the HKSE daily quotation sheets on the date of grant of options, which must be a trading day; (ii) the average closing price of the ordinary shares as stated in the HKSE daily quotation sheets for the five business days immediately preceding the date of grant of options; and (iii) the nominal value of an ordinary share.

## Directors' Report

### 9. The remaining life of the Post-IPO Share Option scheme:

It will remain in force for a period of 10 years.

#### Movements of the share options granted under the Post-IPO Share Option Scheme

During the year ended 31 December 2017:

Category and name of participant	Date of grant of share options (Note)	Exercise price (HKD)	Exercise period	Number of ordinary shares subject to share options granted under the Post-IPO Share Option Scheme				
				Outstanding as at 1 January 2017	Granted during the year ended 31 December 2017	Exercised during the year ended 31 December 2017	Lapsed during the year ended 31 December 2017	Outstanding as at 31 December 2017
<b>Directors</b>								
Zhang Jimin	22 March 2013	1.25	22 March 2014 to 21 March 2023	2,000,000	-	-	-	2,000,000
	24 March 2014	0.91	24 March 2015 to 23 March 2024	2,775,000	-	-	-	2,775,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	3,400,000	-	-	-	3,400,000
Ma Zhaoyang	22 March 2013	1.25	22 March 2014 to 21 March 2023	325,000	-	-	-	325,000
	24 March 2014	0.91	24 March 2015 to 23 March 2024	750,000	-	-	-	750,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	700,000	-	-	-	700,000
Ma Weiping	22 March 2013	1.25	22 March 2014 to 21 March 2023	325,000	-	-	-	325,000
	24 March 2014	0.91	24 March 2015 to 23 March 2024	750,000	-	-	-	750,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	8,000,000	-	-	-	8,000,000
Lee Kong Wai, Conway	22 March 2013	1.25	22 March 2014 to 21 March 2023	325,000	-	-	-	325,000
	24 March 2014	0.91	24 March 2015 to 23 March 2024	750,000	-	500,000	-	250,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	700,000	-	-	-	700,000
Wong Kun Kau	22 March 2013	1.25	22 March 2014 to 21 March 2023	325,000	-	325,000	-	-
	24 March 2014	0.91	24 March 2015 to 23 March 2024	750,000	-	500,000	-	250,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	700,000	-	-	-	700,000
Tam King Ching, Kenny	22 March 2013	1.25	22 March 2014 to 21 March 2023	325,000	-	-	-	325,000
	24 March 2014	0.91	24 March 2015 to 23 March 2024	750,000	-	-	-	750,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	700,000	-	-	-	700,000

## Directors' Report

Category and name of participant	Date of grant of share options (Note)	Exercise price (HKD)	Exercise period	Number of ordinary shares subject to share options granted under the Post-IPO Share Option Scheme				Outstanding as at 31 December 2017
				Outstanding as at 1 January 2017	Granted during the year ended 31 December 2017	Exercised during the year ended 31 December 2017	Lapsed during the year ended 31 December 2017	
<b>Other employees (Group A)</b>	22 March 2013	1.25	22 March 2014 to 21 March 2023	11,875,000	-	-	-	11,875,000
	24 March 2014	0.91	24 March 2015 to 23 March 2024	28,275,000	-	400,000	-	27,875,000
	13 April 2015	1.45	13 April 2016 to 12 April 2025	11,200,000	-	-	-	11,200,000
<b>Other employees (Group B)</b>	23 March 2011	3.41	23 March 2012 to 22 March 2021	1,100,000	-	-	-	1,100,000
Total				76,800,000	-	1,725,000	-	75,075,000

## Note:

- The closing prices of the shares of the Company on 23 March 2011, 22 March 2013, 24 March 2014 and 13 April 2015, being the dates on which the Share Options were granted, were HK\$3.41, HK\$1.24, HK\$0.91 and HK\$1.45 per share, respectively.
- The vesting of Share Options granted under the Share Option Scheme on each of 23 March 2011, 22 March 2013, 24 March 2014 and 13 April 2015 is conditional upon the achievement of certain performance targets as set out in the respective offer letters, including among others, achievement of strategic goals and financial and operational performance targets, during the vesting period and the exercise period of the Share Options.

Subject to the abovementioned vesting or performance conditions, the Share Options with respect to a grantee will be exercisable in the following manner:

- 25% of the Share Options will be exercisable at any time on and after the end of first anniversary (or the end of third anniversary for some of the other employees of the Group) of the grant of the Share Options;
- up to 25% of the Share Options and any Share Options that have not been exercised as referred in paragraph (i) above will be exercisable at any time commencing from end of the second anniversary (or the end of fourth anniversary for some of the other employees of the Group) of the grant of the Share Options;
- up to 25% of the Share Options and any Share Options that have not been exercised as referred in paragraphs (i) and (ii) above will be exercisable at any time commencing from the end of third anniversary (or the end of fifth anniversary for some of the other employees of the Group) of the grant of the Share Options; and
- up to 25% of the Share Options and any Share Options that have not been exercised as referred in paragraphs (i) to (iii) above will be exercisable at any time commencing from the end of fourth anniversary (or the end of sixth anniversary for some of the other employees of the Group) of the grant of the Share Options.

No Share Options will be exercisable after the expiry of its term.



## Directors' Report

### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued share capital was held by the public throughout the year ended 31 December 2017 and as at the date of this annual report.

### AUDITORS

Deloitte Touche Tohmatsu will retire and a resolution for their reappointment as auditors of the Company will be proposed at the forthcoming annual general meeting.

On behalf of the Board of Directors

**Zhang Jimin**

*Chairman*

19 March 2018

## Independent Auditor's Report

# Deloitte.

# 德勤

### TO THE SHAREHOLDERS OF WEST CHINA CEMENT LIMITED

*(incorporated in Jersey with limited liability)*

### OPINION

We have audited the consolidated financial statements of West China Cement Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 52 to 115, which comprise the consolidated statement of financial position as at 31 December 2017, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2017, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“IFRSs”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (“ISAs”). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants’ Code of Ethics for Professional Accountants (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Independent Auditor's Report

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Key audit matter

#### How our audit addressed the key audit matter

##### Impairment of entrusted loan and factoring receivables with recourse

We identified the impairment of entrusted loan and factoring receivables with recourse ("the factoring receivables") as a key audit matter due to the significance of the balance of these categories of loan receivables to the consolidated financial statements, and the use of judgement by management in determining whether objective evidence of impairment exists and the related estimation uncertainty in the measurement of impairment allowance, if applicable.

As at 31 December 2017, as set out in Notes 23 and 4 to the consolidated financial statements, the carrying amount of entrusted loan and factoring receivables recorded by the Group is RMB200,000,000 and RMB280,000,000, respectively. In determining the recoverability of the said loan receivables, management considers the credit quality, past collection history, financial conditions, subsequent settlement of each loan borrowers, and also relevant collaterals and guarantees. During the year ended 31 December 2017, no impairment is charged to profit or loss by the Group.

Our procedures in relation to the impairment of entrusted loan and factoring receivables with recourse included:

- Evaluating the design and implementation of controls relevant to our audit on the impairment of certain loans receivables including the controls relating to credit quality evaluation for approval of the loans and the post-approval monitoring of the credit quality of the borrowers and testing the effectiveness of these controls;
- Identifying the collaterals and guarantees from the agreements of these loan receivables and assessing management bias on the determination of the recoverable amounts based on these collaterals and guarantees;
- Inspecting the evidence on the subsequent settlement of trade receivables relating to the factoring loans with recourse and evaluating management bias on assessing the impairment on the factoring loans with recourse;
- Obtaining direct confirmations for the balance of these loan receivables; and
- Tracing the settlement records and subsequent settlement to bank receipts, on a sample basis.

### OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Independent Auditor's Report

### **RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

## Independent Auditor's Report

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Patrick P. C. Cheng.

### **Deloitte Touche Tohmatsu**

*Certified Public Accountants*

Hong Kong

19 March 2018

## Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
Revenue	5	4,760,038	3,719,280
Cost of sales		(3,574,129)	(3,042,628)
Gross profit		1,185,909	676,652
Other income	6	226,767	151,076
Selling and marketing expenses		(49,401)	(42,454)
Administrative expenses		(266,245)	(242,249)
Other expenses	7	(9,100)	–
Other gains and losses, net	8	86,072	(184,356)
Share of profit of an associate	22	16,021	9,532
Interest income	9	33,671	16,664
Finance costs	10	(249,488)	(265,467)
Profit before tax	11	974,206	119,398
Income tax expense	12	(248,010)	(104,460)
Profit and total comprehensive income for the year		726,196	14,938
Attributable to:			
– Owners of the Company		710,843	10,319
– Non-controlling interests		15,353	4,619
		726,196	14,938
Earnings per share			
– Basic (RMB)	14	0.131	0.002
– Diluted (RMB)	14	0.131	0.002

# Consolidated Statement of Financial Position

At 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	17	7,137,420	7,564,018
Prepaid lease payments	18	471,487	486,675
Mining rights	19	245,611	272,714
Other intangible assets	20	191,122	192,973
Investment in an associate	22	56,978	40,957
Loan receivables	23	406,851	–
Deferred tax assets	24	36,521	45,931
Amount due from non-controlling shareholder of a subsidiary	26	23,218	63,225
Prepayments for construction in progress	27	106,796	–
		<b>8,676,004</b>	8,666,493
<b>Current assets</b>			
Inventories	25	436,160	508,893
Trade and other receivables and prepayments	26	670,136	660,545
Loan receivables	23	437,273	–
Restricted bank deposits	28	77,013	86,978
Bank balances and cash	28	1,375,353	1,258,668
		<b>2,995,935</b>	2,515,084
<b>Total assets</b>		<b>11,671,939</b>	11,181,577
<b>EQUITY</b>			
Share capital	29	141,549	141,519
Share premium and reserves	30	6,437,125	5,721,111
		<b>6,578,674</b>	5,862,630
Equity attributable to owners of the Company		<b>6,578,674</b>	5,862,630
Non-controlling interests		50,032	50,727
<b>Total equity</b>		<b>6,628,706</b>	5,913,357

## Consolidated Statement of Financial Position

At 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings	31	160,000	2,000
Senior notes	32	2,596,470	2,747,221
Asset retirement obligation	34	23,417	22,066
Deferred tax liabilities	24	71,296	39,078
Deferred income	35	49,742	48,591
		<b>2,900,925</b>	2,858,956
<b>Current liabilities</b>			
Borrowings	31	584,000	464,600
Short-term notes	33	399,586	799,214
Trade and other payables	36	1,056,431	1,086,485
Income tax payable		102,291	58,965
		<b>2,142,308</b>	2,409,264
Total liabilities		<b>5,043,233</b>	5,268,220
Total equity and liabilities		<b>11,671,939</b>	11,181,577
<b>Net current assets</b>		<b>853,627</b>	105,820
<b>Total assets less current liabilities</b>		<b>9,529,631</b>	8,772,313

The consolidated financial statements on pages 52 to 115 were approved and authorised for issue by the Board of Directors on 19 March 2018 and are signed on its behalf by:

DIRECTOR  
**ZHANG JIMIN**

DIRECTOR  
**MA WEIPING**



## Consolidated Statement of Changes in Equity

For the year ended 31 December 2017

	Attributable to owners of the Company								Total equity RMB'000
	Share capital	Share premium	Equity reserve	Share option reserve	Statutory reserve	Retained earnings	Total	Non-controlling interests	
	RMB'000	RMB'000	RMB'000 (Note 30)	RMB'000	RMB'000 (Note 30)	RMB'000	RMB'000	RMB'000	
At 1 January 2016	141,519	3,288,975	(305,868)	29,842	491,318	2,210,634	5,856,420	47,480	5,903,900
Profit and total comprehensive income for the year	-	-	-	-	-	10,319	10,319	4,619	14,938
Transfer to statutory reserve	-	-	-	-	29,623	(29,623)	-	-	-
Recognition and reversal of equity-settled share-based payments, net (Note 39)	-	-	-	(4,109)	-	-	(4,109)	-	(4,109)
Dividends paid to non-controlling shareholders	-	-	-	-	-	-	-	(1,372)	(1,372)
At 31 December 2016	141,519	3,288,975	(305,868)	25,733	520,941	2,191,330	5,862,630	50,727	5,913,357
Profit and total comprehensive income for the year	-	-	-	-	-	710,843	710,843	15,353	726,196
Transfer to statutory reserve	-	-	-	-	60,419	(60,419)	-	-	-
Recognition of equity-settled share-based payments (Note 39)	-	-	-	3,726	-	-	3,726	-	3,726
Shares issued for share options exercised (Note 39)	30	2,046	-	(601)	-	-	1,475	-	1,475
Dividends paid to non-controlling shareholders	-	-	-	-	-	-	-	(16,048)	(16,048)
At 31 December 2017	141,549	3,291,021	(305,868)	28,858	581,360	2,841,754	6,578,674	50,032	6,628,706

## Consolidated Statement of Cash Flows

For the year ended 31 December 2017

	2017 RMB'000	2016 RMB'000
OPERATING ACTIVITIES		
Profit before tax	974,206	119,398
Adjustments for:		
Finance costs	249,488	265,467
Interest income	(33,671)	(16,664)
Unrealised exchange (gains) losses	(154,788)	172,180
Depreciation of property, plant and equipment	767,563	746,582
Loss (gain) on disposal of property, plant and equipment	17,617	(738)
Impairment loss on mining rights	17,830	–
Loss on deemed disposal of a subsidiary	–	5,702
Share of profit of an associate	(16,021)	(9,532)
Amortisation of prepaid lease payments	14,628	14,068
Amortisation of mining rights	11,191	9,243
Amortisation of other intangible assets	2,099	2,342
Allowance and reversal for doubtful debts, net	7,105	683
Impairment loss on inventories	25,497	–
Government grants released to profit or loss	(9,545)	(9,453)
Recognition (reversal) of share option expenses, net	3,726	(4,109)
Operating cash flows before movements in working capital	1,876,925	1,295,169
Decrease in inventories	47,236	66,762
(Increase) decrease in trade and other receivables and prepayments	(8,055)	15,302
Increase in trade and other payables	16,896	10,950
Cash generated from operations	1,933,002	1,388,183
Income tax paid	(163,056)	(74,741)
Net cash from operating activities	1,769,946	1,313,442

## Consolidated Statement of Cash Flows

For the year ended 31 December 2017

	NOTES	2017 RMB'000	2016 RMB'000
<b>INVESTING ACTIVITIES</b>			
Interest received		35,590	19,792
Disposal proceeds of short-term investments		–	250,000
Purchase of property, plant and equipment		(410,647)	(379,475)
Acquisition of mining rights		–	(115)
Payment of mining rights renewal fee		(1,918)	–
Purchase of other intangible assets		(248)	–
Prepayments for construction in progress		(106,796)	–
Loans to third parties		(846,176)	–
Proceeds of loans received from third parties		(2,052)	–
Advance to non-controlling shareholder of a subsidiary		–	(9,965)
Payment received from non-controlling shareholder of a subsidiary		30,007	–
Proceeds from disposal of property, plant and equipment		23,026	2,484
Government grants received for acquisition of property, plant and equipment		11,370	1,200
Net cash outflow on deemed disposal of a subsidiary	37	–	(40,097)
Withdrawal of restricted bank deposits		133,146	240,819
Placement of restricted bank deposits		(123,181)	(254,400)
<b>Net cash used in investing activities</b>		<b>(1,253,775)</b>	<b>(169,757)</b>
<b>FINANCING ACTIVITIES</b>			
New borrowings raised		1,012,400	514,600
Repayment of borrowings		(735,000)	(589,400)
Proceeds from issuance of short-term notes	33	400,000	800,000
Expenses on issuance of short-term notes	33	(1,600)	(3,200)
Repayment of medium-term notes		–	(800,000)
Repayment of short-term notes	33	(800,000)	–
Dividends paid to non-controlling shareholders of a subsidiary		(16,048)	(1,372)
Proceeds from issue of shares		1,475	–
Interest paid		(257,558)	(262,670)
<b>Net cash used in financing activities</b>		<b>(396,331)</b>	<b>(342,042)</b>
Net increase in cash and cash equivalents		119,840	801,643
Cash and cash equivalents at 1 January		1,258,668	454,823
Effect of foreign exchange rate changes		(3,155)	2,202
<b>Cash and cash equivalents at 31 December, represented by bank balances and cash</b>		<b>1,375,353</b>	<b>1,258,668</b>

# Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 1. GENERAL INFORMATION

West China Cement Limited (the “Company”) and its subsidiaries (together the “Group”) are principally engaged in the production and sale of cement in western China, the People’s Republic of China (the “PRC”).

The Company was incorporated in Jersey under the Companies (Jersey) Law 1991. The address of the registered office is 47 Esplanade, St Helier, Jersey JE1 0BD and the principal place of business is No. 336 4th Shenzhou Road, Aerospace Industrial Base, Chang’an District, Xi’an, Shaanxi Province, the PRC.

The Company’s ordinary shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “HKSE”).

The consolidated financial statements are presented in Renminbi (“RMB”), which is also the functional currency of the Company and its principal subsidiaries.

## 2. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”)

### 2.1 Amendments to standards that are mandatory effective for the current year

In the current year, the Group has applied for the first time the following amendments to IFRSs issued by the International Accounting Standards Board (“IASB”).

Amendments to IAS 7	<i>Disclosure Initiative</i>
Amendments to IAS 12	<i>Recognition of Deferred Tax Assets for Unrealised Losses</i>
Amendments to IFRS 12	<i>As part of the Annual Improvements to IFRSs 2014–2016 Cycle</i>

Except as described below, the application of amendments to standards in the current year has had no material impact on the Group’s financial performance and position for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

#### **Amendments to IAS 7 Disclosure Initiative**

The Group has applied these amendments for the first time in the current year. The amendments require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both cash and non-cash changes. In addition, the amendments also require disclosures on changes in financial assets if cash flows from those financial assets were, or future cash flows will be, included in cash flows from financing activities.

Specifically, the amendments require the following to be disclosed: (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

A reconciliation between the opening and closing balances of these items is provided in Note 44. Consistent with the transition provisions of the amendments, the Group has not disclosed comparative information for the prior year. Apart from the additional disclosure in Note 44, the application of these amendments has had no impact on the Group’s consolidated financial statements.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) (Cont’d)

#### 2.2 New and revised IFRSs and interpretations in issue but not yet effective

The Group has not early applied the following new and revised IFRSs and interpretations that have been issued but are not yet effective.

IFRS 9	<i>Financial Instruments</i> <sup>1</sup>
IFRS 15	<i>Revenue from Contracts with Customers and the related Amendments</i> <sup>1</sup>
IFRS 16	<i>Leases</i> <sup>2</sup>
IFRS 17	<i>Insurance Contracts</i> <sup>4</sup>
IFRIC 22	<i>Foreign Currency Transactions and Advance Consideration</i> <sup>1</sup>
IFRIC 23	<i>Uncertainty over Income Tax Treatments</i> <sup>2</sup>
Amendments to IFRS 2	<i>Classification and Measurement of Share-based Payment Transactions</i> <sup>1</sup>
Amendments to IFRS 4	<i>Applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts</i> <sup>1</sup>
Amendments to IFRS 9	<i>Prepayment Features with Negative Compensation</i> <sup>2</sup>
Amendments to IFRS 10 and IAS 28	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> <sup>3</sup>
Amendments to IAS 19	<i>Plan Amendment, Curtailment or Settlement</i> <sup>2</sup>
Amendments to IAS 28	<i>Long-term Interests in Associates and Joint Ventures</i> <sup>2</sup>
Amendments to IAS 28	<i>As part of the Annual Improvements to IFRSs 2014–2016 Cycle</i> <sup>1</sup>
Amendments to IAS 40	<i>Transfers of Investment Property</i> <sup>1</sup>
Amendments to IFRSs	<i>Annual Improvements to IFRSs 2015–2017 Cycle</i> <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2018

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2019

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined

<sup>4</sup> Effective for annual periods beginning on or after 1 January 2021

Except for the new IFRSs mentioned below, the directors of the Company anticipate that the application of all other new and revised IFRSs and interpretations will have no material impact on the consolidated financial statements in the foreseeable future.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) (Cont’d)

#### 2.2 New and revised IFRSs and interpretations in issue but not yet effective (Cont’d)

##### **IFRS 9 Financial Instruments**

IFRS 9 introduced new requirements for the classification and measurement of financial assets, financial liabilities, general hedge accounting and impairment requirements for financial assets.

Key requirements of IFRS 9 which are relevant to the Group are:

- All recognised financial assets that are within the scope of IFRS 9 are required to be subsequently measure at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. Debt instruments that are held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets, and that have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are generally measured at their fair value through other comprehensive income (“FVTOCI”). All other financial assets are measured at their fair value at subsequent accounting periods.
- In relation to the impairment of financial assets, of which IFRS 9 requires an expected credit loss model, as opposed to an incurred credit loss model under IAS 39 *Financial Instruments: Recognition and Measurement*. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

Based on the Group’s financial instruments and risk management policies as at 31 December 2017, the directors of the Company anticipate the following potential impact on initial application of IFRS 9:

##### **Classification and measurement**

- Debt instruments classified as loan receivables and trade receivables carried at amortised cost as disclosed in Notes 23 and 26 are held within a business model whose objective is to collect the contractual cash flows that are solely payments of principal and interest on the principal outstanding. Accordingly, these financial assets will continue to be subsequently measured at amortised cost upon the application of IFRS 9.
- Bill receivables are held within a business model whose objective is achieved both by collecting cash flows and endorsing the bill receivables to suppliers, and the contractual terms give rise to cash flows on specified dates that are solely payments of principal and interest on the principal outstanding and hence qualified for classification as FVTOCI under IFRS 9, which is different from the current treatment. However, the directors of the Company do not anticipate this will have a material impact on the amounts recognised in other comprehensive income as the fair value of bill receivables is close to its carrying amounts given all bill receivables will mature within one year.
- All other financial assets and financial liabilities will continue to be measured on the same bases as are currently measured under IAS 39.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) (Cont'd)

#### 2.2 New and revised IFRSs and interpretations in issue but not yet effective (Cont'd)

##### **IFRS 9 Financial Instruments** (Cont'd)

###### **Impairment**

In general, the directors of the Company are of the view that the expected credit loss model will result in early provision of credit losses which are not yet incurred in relation to the Group's financial assets measured at amortised costs and other items that subject to the impairment provisions upon application of IFRS 9 by the Group.

Based on the assessment by the directors of the Company, if the expected credit loss model was to be applied by the Group, the accumulated amount of impairment loss to be recognised by the Group as at 1 January 2018 would be increased as compared to the accumulated amount recognised under IAS 39 mainly attributable to expected credit losses provision on trade receivables and loans receivables. Such further impairment recognised under expected credit loss model would reduce the opening retained profits and deferred tax assets at 1 January 2018.

##### **IFRS 15 Revenue from Contracts with Customers**

IFRS 15 establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. IFRS 15 will supersede the current revenue recognition guidance including IAS 18 *Revenue*, IAS 11 *Construction Contracts* and the related Interpretations when it becomes effective.

The core principle of IFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the Standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under IFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when 'control' of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in IFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by IFRS 15.

In 2016, the IASB issued Clarification to IFRS 15 in relation to the identification of performance obligations, principal versus agent considerations, as well as licensing application guidance.

The directors of the Company anticipate that the application of IFRS 15 in the future may result in more disclosure, however, the directors of the Company do not anticipate that the application of IFRS 15 will have a material impact on the timing and amounts of revenue recognised in the respective reporting periods.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 2. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) *(Cont’d)*

#### 2.2 New and revised IFRSs and interpretations in issue but not yet effective *(Cont’d)*

##### **IFRS 16 Leases**

IFRS 16 introduced a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. IFRS 16 will supersede IAS 17 *Leases* and the related interpretations when it becomes effective.

IFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. Distinction of operating and finance leases are removed for lessee accounting and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. For the classification of cash flows, the Group currently presents upfront prepaid lease payments as investing cash flows in relation to leasehold lands for owned use. Upon application of IFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be both presented as financing cash flows by the Group.

Under IAS 17, the Group has already recognised prepaid lease payments for leasehold lands where the Group is a lessee. Other than prepaid lease payments for leasehold lands, the Group did not have other material operating lease. The directors of the Company do not anticipate that the application of IFRS 16 will have a material impact on the Group’s consolidated financial statements.

In contrast to lessee accounting, IFRS 16 substantially carries forward the lessor accounting requirements under IAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by IFRS 16.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with IFRSs, and applicable disclosures required by the Rules Governing the Listing of Securities on HKSE and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of IFRS 2 *Share-based Payment*, leasing transactions that are within the scope of IAS 17, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 *Inventories* or value in use in IAS 36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised in Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### Basis of consolidation (Cont'd)

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IAS 39 or when applicable, the cost on initial recognition of an investment in an associate.

#### Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the acquisition date less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purpose and not larger than an operating segment.

A cash-generating unit to which goodwill has been allocated is tested for impairment annually or more frequently when there is an indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets of the unit on a pro-rata basis based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised directly in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of the relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES *(Cont'd)*

#### Investments in associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over the policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting. Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. Changes in net assets of the associate other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The requirements of IAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate. When necessary, the entire carrying amount of the investment in an associate (including goodwill) is tested for impairment in accordance with IAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with IAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group transacts with an associate, profits and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES *(Cont'd)*

#### Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts received and receivable for goods sold in the normal course of business, net of discount and sales related tax.

Revenue from the sale of goods is recognised when goods are delivered and title has passed, at which time all the following conditions are satisfied:

- the Group has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the Group; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

#### Leasing

A series of transactions that involve the legal form of a lease is linked and accounted for as one transaction when the overall economic effect cannot be understood without reference to the series of transactions as a whole. The accounting reflects the substance of the arrangement.

An arrangement that involves a legal form of a lease is not, in substance, accounted for as a lease if:

- the lessee retains all the risks and rewards incident to ownership of an underlying asset and enjoys substantially the same rights to its use as before the arrangement;
- the primary reason for the arrangement is not to convey the right to use an asset; and
- an option is included on terms that make its exercise almost certain.

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES *(Cont'd)*

#### Leasing *(Cont'd)*

##### **Prepaid lease payments**

When the Group makes payments for a property interest which includes both leasehold land and building elements, the Group assesses the classification of each element as a finance or an operating lease separately based on the assessment as to whether substantially all the risks and rewards incidental to ownership of each element have been transferred to the Group, unless it is clear that both elements are operating leases in which case the entire property is accounted as an operating lease.

Specifically, the entire consideration (including any lump-sum upfront payments) are allocated between the leasehold land and the building elements in proportion to the relative fair values of the leasehold interests in the land element and building element at initial recognition.

To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land that is accounted for as an operating lease is presented as "prepaid lease payments" in the consolidated statement of financial position and is amortised over the lease term on a straight-line basis.

#### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred income in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES *(Cont'd)*

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated. Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items are recognised in profit or loss in the period in which they arise.

#### Retirement benefit costs

Payments to the Group's defined contribution retirement plans, including state-managed retirement schemes in the PRC and Mandatory Provident Fund Scheme are recognised as an expense when employees have rendered service entitling them to the contributions.

#### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the consolidated statement of profit or loss and other comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### Taxation (Cont'd)

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

#### Property, plant and equipment

Property, plant and equipment, including buildings held for use in the production or supply of goods or services, or for administrative purposes (other than properties under construction as described below) are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and accumulated impairment losses, if any.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Except for mining assets (see notes (a) and (b) below), depreciation is recognised so as to write off the cost of items of property, plant and equipment (other than properties under construction) less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES *(Cont'd)*

#### Property, plant and equipment *(Cont'd)*

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Mining assets include primarily the following:

#### (a) Stripping costs

Stripping costs incurred during the production phase which provide improved access to ore is capitalised into property, plant and equipment as “mining assets” (before production begins) when certain criteria are met, whereas the costs of normal ongoing operational stripping activities are accounted for in accordance with IAS 2. The stripping activity asset is accounted for as an addition to, or as an enhancement of, an existing asset and classified as mining assets of which it forms part. Capitalised stripping costs are depleted on a unit of production basis, using estimated reserves of mine as the depletion base.

#### (b) Asset retirement obligation

The Group recognises provision for statutory, contractual, constructive or legal obligations, including those associated with the reclamation of mining properties and mining assets under property, plant and equipment when those obligations result from the acquisition, construction, or normal operation of the assets. Initially, a provision for an asset retirement obligation is recognised as its present value in the period in which it is incurred. Upon initial recognition of the liability, the corresponding asset retirement obligation is added to the carrying amount of the related asset and the cost is depreciated as an expense over the economic life of the asset using the unit of production method. Following initial recognition of the asset retirement obligation, the carrying amount of the liability is increased for the passage of time and adjusted for changes to the current market-based discount rate, amount or timing of the underlying cash flows needed to settle the obligation. The adjusted cost of the asset is depreciated prospectively over the economic life of the assets to which they relate. The unwinding of the discount is shown as a finance cost in profit or loss.

#### Mining rights

The cost of acquiring rights for the Group to extract a mine over a certain period is capitalised and subsequently stated at cost less accumulated amortisation and impairment loss. Amortisation of mining rights is calculated to write off the cost less accumulated impairment losses over the useful lives of the mines in accordance with the production plans and reserves of the mines estimated on the unit of production method.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### Intangible assets

##### Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortisation and accumulated impairment losses (see the accounting policy in respect of impairment losses on tangible and intangible assets below). Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

##### Impairment on tangible and intangible assets (excluding goodwill)

At the end of the reporting period, the Group reviews the carrying amounts of its tangible and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognised immediately in profit or loss.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### Impairment on tangible and intangible assets (excluding goodwill) (Cont'd)

When an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately.

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

#### Financial instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liabilities and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments (including all fees, points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

Interest income or interest expense is recognised on an effective interest basis.

#### Financial assets

The Group's financial assets are loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables (including trade and other receivables, loan receivables, bank balances and cash, as well as restricted bank deposits) are measured at amortised cost using the effective interest method, less any impairment.

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### Financial instruments (Cont'd)

##### Financial assets (Cont'd)

##### **Impairment of loans and receivables**

Loans and receivables are assessed for indicators of impairment at the end of each reporting period. Loans and receivables are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the loans and receivables, the estimated future cash flows of the asset have been affected.

For loans and receivables, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty;
- breach of contract, such as a default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of loans and receivables, such as trade receivables, assets are assessed for impairment on a collective basis even if they were assessed not to be impaired individually.

Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For loans and receivables carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of loans and receivables is reduced by the impairment loss directly for all loans and receivables with the exception of trade and other receivables and loan receivables, where the carrying amount is reduced by the impairment through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a trade receivable, other receivable or loan receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

For loans and receivables measured at amortised cost, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

##### **Financial liabilities and equity instruments**

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES *(Cont'd)*

#### Financial instruments *(Cont'd)*

##### **Financial liabilities and equity instruments** *(Cont'd)*

##### **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

##### **Financial liabilities**

Financial liabilities including borrowings, trade and other payables, senior notes and short-term notes are subsequently measured at amortised cost, using the effective interest method.

##### **Derecognition**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

##### **Provisions**

Provisions are recognised when the Group has a present obligation as a result of a past event, and it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### Equity-settled share-based payment transactions

The share options granted to employees are measured at the fair value of the share options at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of share options that will eventually vest, with a corresponding increase in equity (share option reserve). At the end of the reporting period, the Group revises its estimates of the number of options that are expected to ultimately vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates during the vesting period, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share option reserve.

When share options are exercised, the amount previously recognised in share option reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share option reserve will be transferred to retained earnings.

### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Impairment of loan receivables

For impairment of loan receivables, the Group considers to make allowance for impairment based on the evaluation of recoverability by management's judgement. A considerable amount of judgement is required by management in assessing the recoverability of loan receivables. Management has closely monitored the recoverability and ensured adequate collaterals are received from these customers. In determining the impairment of loan receivables, management considers the creditworthiness, past collection history and subsequent settlement of each loan borrower, and also relevant collaterals and guarantees. As at 31 December 2017, the carrying amounts of loan receivables are approximately RMB844,124,000 (2016: nil). During the year ended 31 December 2017, no allowance for bad and doubtful debts have been charged to profit or loss. Details of loan receivables are disclosed in Note 23.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY (Cont'd)

#### Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units ("CGU") to which goodwill has been allocated, which is the higher of the value in use or fair value less costs of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows, a material impairment loss may arise. As at 31 December 2017, the carrying amounts of goodwill is RMB187,150,000 (2016: RMB187,150,000) as disclosed in Note 21.

### 5. REVENUE AND SEGMENT INFORMATION

The Group is engaged in the production and sale of cement products. The Group's chief executive officer, the chief operating decision maker (the "CODM"), reviews the sales volume and average selling prices of its cement products by four areas, namely central and southern Shaanxi, Xinjiang and Guizhou. However, no further operating results by these areas are being provided to the CODM. Instead, the CODM reviews the consolidated results of the Group as a whole, including the financial implications from loan receivables. Accordingly, no further segment information of operating and reportable segment has been disclosed in the consolidated financial statements.

All of the Group's revenue for the years ended 31 December 2017 and 2016 are derived from the sale of cements products to customers in the western part of the PRC. No single customer contributed 10% or more to the Group's revenue for both 2017 and 2016. All of the Group's non-current assets are located in the PRC.

### 6. OTHER INCOME

	2017 RMB'000	2016 RMB'000
Tax refund (Note)	212,204	136,274
Government grants, including released from deferred income	14,312	14,141
Others	251	661
	<b>226,767</b>	151,076

Note: The tax refund mainly represents incentives in the form of value added tax ("VAT") refund approved by the relevant government authorities as a result of utilising industrial waste as part of the production materials.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 7. OTHER EXPENSES

The amount represents a payment of RMB9,100,000 (2016: Nil) in March 2017 to the tax authority relating to the individual income tax of a former shareholder ("Former Shareholder") of YaoWangShan Cement Co., Ltd. ("Yaowangshan"), a wholly owned subsidiary of the Group. The payment was made at the request of the tax authority and the income tax obligation of this Former Shareholder arose from his disposal of 100% equity interest in Yaowangshan to the vendor ("Vendor") who then disposed of the 100% equity interest of Yaowangshan to the Group in 2015. Both the Former Shareholder and the Vendor are independent third parties to the Group. The amount paid was recorded as other expenses during the current year after due assessment over the recovery of such payment from the Former Shareholder.

### 8. OTHER GAINS AND LOSSES, NET

	2017 RMB'000	2016 RMB'000
Net foreign exchange gains (losses) (Note)	157,278	(175,358)
(Loss) gain on disposal of property, plant and equipment	(17,617)	738
Allowance for doubtful debts (Note 26)	(7,287)	(3,418)
Reversal of allowance for doubtful debts upon recoveries (Note 26)	182	2,735
Impairment loss on inventories (Note 25)	(25,497)	–
Impairment loss on mining rights (Note 19)	(17,830)	–
Loss on deemed disposal of a subsidiary (Note 37)	–	(5,702)
Others	(3,157)	(3,351)
	<b>86,072</b>	<b>(184,356)</b>

Note: The amounts mainly relate to the translation of the senior notes from United States Dollar ("US\$") to RMB for each of the two years ended 31 December 2017.

### 9. INTEREST INCOME

Interest income represents interest received and receivable from bank deposits and loan receivables.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 10. FINANCE COSTS

	2017 RMB'000	2016 RMB'000
Interest on bank loans	31,146	30,540
Interest on senior notes	186,463	183,538
Interest on medium-term notes	–	13,140
Interest on short-term notes	34,405	37,144
Total borrowing costs	252,014	264,362
Less: amount capitalised	3,877	–
	248,137	264,362
Unwinding of discount (Note 34)	1,351	1,105
	249,488	265,467

Borrowing costs capitalised during the year arose on the general borrowing pool, and are calculated by applying a capitalisation rate of 6.44% (2016: Nil) per annum to expenditure on qualifying assets.

### 11. PROFIT BEFORE TAX

Profit before tax has been arrived at after charging (crediting):

	2017 RMB'000	2016 RMB'000
Depreciation and amortisation:		
Depreciation of property, plant and equipment	767,563	746,582
Amortisation of prepaid lease payments	14,628	14,068
Amortisation of mining rights	11,191	9,243
Amortisation of other intangible assets	2,099	2,342
Total depreciation and amortisation	795,481	772,235
Capitalised in inventories	(730,627)	(706,189)
	64,854	66,046
Auditors' remuneration	2,865	2,725
Staff costs (including directors' emoluments):		
Wages and salaries	306,469	274,833
Recognition (reversal) of share option expenses, net	3,726	(4,109)
Defined contribution retirement plan expenses	29,882	27,425
Total staff costs	340,077	298,149
Capitalised in inventories	(214,717)	(182,822)
	125,360	115,327
Cost of inventories recognised as expenses	3,468,232	2,956,211



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 12. INCOME TAX EXPENSE

	2017 RMB'000	2016 RMB'000
Current tax expenses		
Current period	206,382	111,639
Deferred tax income (Note 24)		
Current year	42,961	(5,211)
Attributable to change in tax rate	(1,333)	(1,968)
	41,628	(7,179)
Income tax expense	248,010	104,460

Pursuant to the rules and regulations of Jersey and the British Virgin Islands, the Company and the subsidiary of the Company, West China Cement Co. Ltd. ("West China BVI") did not have any assessable income for tax purpose in those jurisdictions for both reporting periods.

The income tax provision of the Group in respect of operations in the PRC has been calculated at 25% on the estimated assessable profits for each of the two years ended 31 December 2017 unless the group entities entitle to other preferential tax treatment granted by the relevant PRC tax authority.

Income tax expense for the year can be reconciled to the profit before tax as follows:

	2017 RMB'000	2016 RMB'000
Profit before tax	974,206	119,398
Tax at domestic income tax rate of 25% (2016: 25%)	243,552	29,849
Tax effects on:		
Expenses not deductible for tax purpose	26,712	28,779
Tax exemption for the Company's income and expense	(22,173)	56,733
Tax concession rates of group entities (Note (a))	(45,147)	(7,987)
Tax effect of share of profit of an associate	(4,005)	(2,383)
Change in tax rate for deferred tax assets recognised	(1,333)	(1,968)
Interest income on intra-group loans (Note (b))	10,028	7,019
Withholding tax on undistributed profits of PRC subsidiaries (Note (c))	40,000	-
Tax losses not recognised as deferred tax assets	2,327	3,422
Utilisation of tax losses previously not recognised as deferred tax assets	(1,860)	(2,503)
Recognition of deferred tax assets on tax losses generated in previous years	(91)	(6,501)
Tax expense for the year	248,010	104,460

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 12. INCOME TAX EXPENSE (Cont'd)

Notes:

- (a) Hetian Yaobai Cement Co., Ltd. ("Hetian Yaobai"), the Company's subsidiary, was established in Xinjiang Uygur Autonomous Region ("Xinjiang"). Pursuant to the relevant laws and regulations of Xinjiang, Hetian Yaobai is subject to a tax concession rate of 12.5% for each of the three years ended 31 December 2017.

Luxin Building Materials Co., Ltd. ("Luxin"), the Company's subsidiary, was established in Xinjiang. Pursuant to the relevant laws and regulations of Xinjiang, Luxin is subject to a tax concession rate of 15% for each of the three years ending 31 December 2018.

Xi'an Lantian Yaobai Cement Co., Ltd ("Lantian"), Fuping Cement Co., Ltd ("Fuping") and Shifeng Cement Co., Ltd ("Shifeng"), the Company's subsidiaries were established in Shaanxi. Pursuant to the approval of tax bureau received in 2017, Lantian, Fuping and Shifeng are subject to a tax concession rate of 15% for the year ended 31 December 2017.

- (b) Interest income in respect of intra-group loans within the Group is subject to a tax rate of 10% based on the double taxation arrangement between Hong Kong and Mainland China.
- (c) Withholding tax is imposed on dividends declared to foreign investors in respect of profit earned by PRC subsidiaries from 1 January 2008 onward at a tax rate of 10% under the PRC Enterprise Income Tax Law.

### 13. DIVIDEND

No dividend was paid or proposed for the ordinary shareholders of the Company during both years.

Subsequent to the end of the reporting period, a final dividend in respect of the year ended 31 December 2017 of RMB2.6 cents (2016: Nil) per ordinary share, in an aggregate amount of RMB141,254,000 (2016: Nil), has been proposed by the directors of the Company and is subject to approval by the shareholders in the forthcoming general meeting.

### 14. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to owners of the Company is based on the following data:

	2017 RMB'000	2016 RMB'000
<b>Earnings</b>		
Earnings for the purposes of basic and diluted earnings per share	710,843	10,319
<b>Number of shares</b>		
	2017 '000	2016 '000
Weighted average number of ordinary shares for the purpose of basic earnings per share	5,421,931	5,420,808
Effect of dilutive potential ordinary shares from share options issued by the Company	6,641	6,101
Weighted average number of ordinary shares for the purpose of diluted earnings per share	5,428,572	5,426,909

The computation of diluted earnings per share in 2017 and 2016 does not assume the exercise of certain share options because the adjusted exercise price of those options was higher than the average market price for shares for both years.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 15. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS

The emoluments paid or payable to each of the directors were as follows:

2017	Fees RMB'000	Basic salaries and allowances RMB'000	Retirement	Share options	Total RMB'000
			benefit scheme contributions RMB'000	scheme accrued RMB'000	
<b>Executive directors</b>					
Zhang Jimin	-	1,500	-	463	1,963
Ma Weiping (Chief Executive)	-	1,400	37	785	2,222
<b>Non-executive directors</b>					
Ma Zhaoyang	346	-	-	101	447
Liu Yan	346	-	-	-	346
Qin Hongji	346	-	-	-	346
<b>Independent non-executive directors</b>					
Lee Kong Wai Conway	346	-	-	117	463
Wong Kun Kau	346	-	-	117	463
Tam King Ching Kenny	346	-	-	117	463
	2,076	2,900	37	1,700	6,713

2016	Fees RMB'000	Basic salaries and allowances RMB'000	Retirement	Share options	Total RMB'000
			benefit scheme contributions RMB'000	scheme accrued RMB'000 (Note)	
<b>Executive directors</b>					
Zhang Jimin	-	1,073	-	175	1,248
Ma Weiping (Chief Executive)	-	1,415	34	1,300	2,749
<b>Non-executive directors</b>					
Ma Zhaoyang	358	-	-	(37)	321
Liu Yan	358	-	-	-	358
Qin Hongji	358	-	-	-	358
<b>Independent non-executive directors</b>					
Lee Kong Wai Conway	358	-	-	(37)	321
Wong Kun Kau	358	-	-	(37)	321
Tam King Ching Kenny	358	-	-	(37)	321
	2,148	2,488	34	1,327	5,997

Note: During the year ended 31 December 2016, as the result of the non-fulfilment of performance condition attached to the share option scheme (Note 39), the share-based payment expenses of RMB2,000,000 (2017:Nil) charged to profit or loss in the prior periods was reversed against profit or loss in that year.

The executive directors' emoluments shown above were mainly for their services in connection with the management of the affairs of the Company and the Group.

The non-executive directors' and independent non-executive directors' emoluments shown above were mainly for their services as directors of the Company.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 16. EMPLOYEE'S EMOLUMENTS

Of the five individuals with the highest emoluments in the Group, two (2016: two) were directors and the chief executive of the Company whose emoluments are included in the disclosures in Note 15 above. The emoluments of the remaining three (2016: three) individuals were as follows:

	2017 RMB'000	2016 RMB'000
Basic salaries and allowances	2,628	2,599
Pension costs — defined contribution plans	65	64
Share-based payment ( <i>Note</i> )	619	423
	<b>3,312</b>	3,086

*Note:* During the year ended 31 December 2016, as a result of the non-fulfilment of performance condition attached to the share option scheme (*Note* 39), the share-based payment expenses of RMB1,177,000 (2017:Nil) charged to profit or loss in the prior periods was reversed against profit or loss.

The above employees' emoluments were within the following bands:

	Number of employees	
	2017	2016
Nil to 1,000,000 Hong Kong Dollar ("HK\$")	–	2
HK\$1,000,001 to HK\$1,500,000	2	1
HK\$1,500,001 to HK\$2,000,000	1	–

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 17. PROPERTY, PLANT AND EQUIPMENT

	Buildings RMB'000	Motor vehicles RMB'000	Electronic and other equipment RMB'000	Machinery RMB'000	Mining assets RMB'000	Construction in progress RMB'000	Total RMB'000
<b>COST</b>							
At 1 January 2016	4,124,959	36,779	282,533	5,852,950	906,260	103,757	11,307,238
Additions	22,001	3,942	6,187	9,281	17,534	36,564	95,509
Arising from disposal of subsidiaries (Note 37)	(2,381)	(3,216)	(41)	(4,768)	-	(30,236)	(40,642)
Transfers	5,216	48	250	2,772	5,379	(13,665)	-
Disposals	(484)	(2,690)	(572)	(487)	-	-	(4,233)
At 31 December 2016	4,149,311	34,863	288,357	5,859,748	929,173	96,420	11,357,872
Additions	751	43,710	8,140	10,228	538	318,241	381,608
Transfers	3,263	-	2,016	22,532	244	(28,055)	-
Disposals	(2,304)	(16,419)	(4,069)	(78,860)	(232)	-	(101,884)
At 31 December 2017	<b>4,151,021</b>	<b>62,154</b>	<b>294,444</b>	<b>5,813,648</b>	<b>929,723</b>	<b>386,606</b>	<b>11,637,596</b>
<b>ACCUMULATED DEPRECIATION AND IMPAIRMENT</b>							
At 1 January 2016	812,556	16,203	175,385	1,817,904	228,443	-	3,050,491
Depreciation charge	207,358	4,379	43,712	448,485	42,648	-	746,582
Arising from disposal of subsidiaries (Note 37)	(105)	(263)	(1)	(363)	-	-	(732)
Disposals	(235)	(1,850)	(161)	(241)	-	-	(2,487)
At 31 December 2016	1,019,574	18,469	218,935	2,265,785	271,091	-	3,793,854
Depreciation charge	210,110	5,703	53,510	450,697	47,543	-	767,563
Disposals	(816)	(12,002)	(3,603)	(44,588)	(232)	-	(61,241)
At 31 December 2017	<b>1,228,868</b>	<b>12,170</b>	<b>268,842</b>	<b>2,671,894</b>	<b>318,402</b>	<b>-</b>	<b>4,500,176</b>
CARRYING VALUES							
At 31 December 2017	<b>2,922,153</b>	<b>49,984</b>	<b>25,602</b>	<b>3,141,754</b>	<b>611,321</b>	<b>386,606</b>	<b>7,137,420</b>
At 31 December 2016	3,129,737	16,394	69,422	3,593,963	658,082	96,420	7,564,018

Details of property, plant and equipment pledged are set out in Note 42.

The annual rates of depreciation for above items of property, plant and equipment, other than construction in progress and mining assets, are as follows:

Category of property, plant and equipment	Rate
Buildings	5%
Motor vehicles	12%
Electronic and other equipment	19%
Machinery	8%

Mining assets are depleted on a unit of production basis, using estimated reserves of mine as the depletion base.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 18. PREPAID LEASE PAYMENTS

	2017 RMB'000	2016 RMB'000
Current asset ( <i>Note 26</i> )	14,628	14,068
Non-current asset	471,487	486,675
	<b>486,115</b>	500,743

The Group is in the process of applying for the title certificates for certain of its land use rights with an aggregate carrying value of RMB35,503,000 (2016: RMB36,849,000) at 31 December 2017. The directors of the Company are of the opinion that the Group is entitled to lawfully and validly occupy or use these land use rights. Details of prepaid lease payments pledged are set out in Note 42.

### 19. MINING RIGHTS

	RMB'000
<b>COST</b>	
At 1 January 2016	335,742
Addition	115
At 31 December 2016	335,857
Addition	1,918
At 31 December 2017	337,775
<b>AMORTISATION AND IMPAIRMENT</b>	
At 1 January 2016	53,900
Charge for the year	9,243
At 31 December 2016	63,143
Charge for the year	11,191
Impairment loss recognised ( <i>Note</i> )	17,830
At 31 December 2017	92,164
<b>CARRYING AMOUNT</b>	
At 31 December 2017	245,611
At 31 December 2016	272,714

Mining rights are granted from the respective local Land and Resource Bureaus.

*Note:* During the year ended 31 December 2017, Ankang Yaobai Jianghua Cement Co., Ltd. ("Jianghua"), a wholly-owned subsidiary of the Company, was informed by local government that its mining permits of certain ore mines expired in 2017 would not be renewed due to the rearrangement of local development plan. Therefore, the Company recognised an impairment loss of RMB17,830,000 (Note 8) against entire carrying amounts of the said mining permits.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 20. OTHER INTANGIBLE ASSETS

	Goodwill RMB'000	Customer relationships RMB'000	Computer software RMB'000	Total RMB'000
<b>COST</b>				
At 1 January 2016 and 31 December 2016	187,150	20,610	1,740	209,500
Addition	–	–	248	248
At 31 December 2017	187,150	20,610	1,988	209,748
<b>ACCUMULATED AMORTISATION</b>				
At 1 January 2016	–	12,950	1,235	14,185
Charge for the year	–	1,999	343	2,342
At 31 December 2016	–	14,949	1,578	16,527
Charge for the year	–	2,016	83	2,099
At 31 December 2017	–	16,965	1,661	18,626
<b>CARRYING AMOUNT</b>				
At 31 December 2017	187,150	3,645	327	191,122
At 31 December 2016	187,150	5,661	162	192,973

The following useful lives are used in the calculation of amortisation:

Customer relationships ( <i>Note</i> )	10 years
Computer software	5 years

*Note:* The customer relationships amounting to RMB20,610,000 arose from the acquisition of Shangluo Yaobai Xiushan Cement Co., Ltd. ("Xiushan Yaobai"), a Company's subsidiary, in December 2009. They are amortised over a period of 10 years.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 21. IMPAIRMENT TESTING ON GOODWILL

Goodwill is tested for impairment annually or more frequently when circumstances indicate the carrying value may be impaired. Goodwill balances at end of each reporting period were attributable specifically to the five individual CGU, respectively. The carrying amounts of goodwill are as follow:

	2017 RMB'000	2016 RMB'000
Cement plant — Xiushan Yaobai	45,274	45,274
Cement plant — Luxin	49,133	49,133
Cement plant — Shifeng	55,872	55,872
Cement plant — Fuping	7,258	7,258
Cement plant — Yaowangshan	29,613	29,613
	<b>187,150</b>	187,150

The recoverable amounts of the above CGUs have been determined based on the value in use calculation. The calculation uses cash flow projections based on financial budgets approved by the management covering a five-year period. The estimated growth rate for subsidiaries in different provinces ranges from 0% to 8% (2016: 2% to 8%), and discount rate of 14% (2016: 11%) were applied. This growth rate is based on the industry growth forecasts and does not exceed the average long-term growth rate for the relevant industry. The cash flows beyond the five-year period are extrapolated using zero growth rates. Other key assumption for the value in use calculation is the budgeted gross margin, which is determined based on the unit's past performance and management's expectations for the market development. As the result of the analysis, the management did not identify an impairment for the above CGUs to which the goodwill are allocated.

### 22. INVESTMENT IN AN ASSOCIATE

	2017 RMB'000	2016 RMB'000
Unlisted equity investment, at cost	31,425	31,425
Share of post-acquisition profits and other comprehensive income	25,553	9,532
	<b>56,978</b>	40,957



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 22. INVESTMENT IN AN ASSOCIATE (Cont'd)

Details of the Group's associate at the end of reporting period are as follow:

Name of Entity	Country of incorporation/ registration	Principal place of business	Proportion of ownership interest held by the Group		Proportion of voting right held by the Group		Principal activity
			2017	2016	2017	2016	
Yaobai Environmental Technology Engineering Co., Ltd. ("Yaobai Environmental")	China	Shaanxi	20%	20% (Note 37)	20%	20% (Note 37)	Treatment of dangerous and hazardous waste

#### Summarised financial information of the associate

Summarised financial information in respect of the Group's associate is set out below. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with IFRSs.

#### Yaobai Environmental

	2017 RMB'000	2016 RMB'000
Current assets	185,616	154,420
Non-current assets	116,198	69,141
Current liabilities	18,591	18,777
Non-current liabilities	–	–
	2017 RMB'000	2016 RMB'000
Revenue	111,926	61,975
Profit for the year	80,107	47,657

Reconciliation of the above summarised financial information to the carrying amount of the interest in the associate recognised in the consolidated financial statements:

	2017 RMB'000	2016 RMB'000
Net assets of Yaobai Environmental	283,223	204,784
Proportion of the Group's ownership interest in Yaobai Environmental	20%	20%
The Group's share of net assets of Yaobai Environmental	56,645	40,957
Others	333	–
Carrying amount of the Group's interest in Yaobai Environmental	56,978	40,957

## Notes to the Consolidated Financial Statements

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### 23. LOAN RECEIVABLES

	2017 RMB'000	2016 RMB'000
Collateralised loans (Note (a))	364,124	–
Entrusted loan (Note (b))	200,000	–
Factoring receivables with recourse (Note (b))	280,000	–
	<b>844,124</b>	–
Analysed as:		
Current	437,273	–
Non-current	406,851	–
	<b>844,124</b>	–

Notes:

- (a) During the year ended 31 December 2017, the Group entered into certain arrangements (the "Arrangements") with third parties for periods ranging from 1 to 4 years under which:
- (i) The third parties transferred the ownership titles of its certain assets to the Group and leased back those assets;
  - (ii) The third parties pledged those assets to the Group;
  - (iii) The shareholders of the third parties provided guarantees for the due performance of the obligations of the third parties under the Arrangements; and
  - (iv) Upon discharging all the obligations by the third parties under the Arrangements, the Group will return the ownership title of the assets to the lessees automatically.

Despite the Arrangements involve a legal form of a lease, the Group accounted for the Arrangements as collateralised loans in accordance with the actual substance of the Arrangements. All interest rates inherent in the Arrangements are fixed at the contract dates over the contract terms.

- (b) The Group entered an entrusted loan and four factoring contracts in 2017 with third parties. All interest rates of these loan receivables are fixed at the contract dates over the contract terms, and the interests are receivable periodically based on contractual terms. All principals are receivable upon maturity dates.

The exposure of the Group's fixed-rate loan receivables to fair value interest risks and their contractual maturity dates are as follows:

	2017 RMB'000	2016 RMB'000
Within one year	437,273	–
In more than one year but not more than two years	319,341	–
In more than two years but not more than five years	87,510	–
	<b>844,124</b>	–

The ranges of effective rates on the Group's loan receivables was 6.0% to 18.3% per annum.

All of the Group's loan receivables are dominated in RMB.

As at 31 December 2017, no loan receivables have been past due or impaired.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 24. DEFERRED TAX

For the purpose of presentation in the consolidated statement of financial position, certain deferred tax assets and liabilities have been offset. The following is the analysis of the deferred tax balances for financial reporting purposes:

	2017 RMB'000	2016 RMB'000
Deferred tax assets	36,521	45,931
Deferred tax liabilities	(71,296)	(39,078)
	<b>(34,775)</b>	6,853

The movements in deferred tax assets and liabilities during the year are as follows:

	Allowance for doubtful debts and accruals RMB'000	Deferred income RMB'000	Tax losses RMB'000	Assets booked at fair value on acquisition RMB'000	Withholding tax on undistributed profits of PRC subsidiaries RMB'000	Total RMB'000
At 1 January 2016	13,808	14,548	48,184	(76,866)	-	(326)
(Charged) credited to profit or loss	(183)	(1,876)	1,800	5,470	-	5,211
Effect of change in tax rate	(146)	-	-	2,114	-	1,968
At 31 December 2016	13,479	12,672	49,984	(69,282)	-	6,853
Credited (charged) to profit or loss	11,273	529	(18,811)	4,048	(40,000)	(42,961)
Effect of change in tax rate	(630)	1,247	(1,588)	2,304	-	1,333
At 31 December 2017	<b>24,122</b>	<b>14,448</b>	<b>29,585</b>	<b>(62,930)</b>	<b>(40,000)</b>	<b>(34,775)</b>

At the end of the reporting period, the Group has unused tax losses of RMB138,266,000 (2016: RMB218,360,000) available for offset against future profits. A deferred tax asset has been recognised in respect of RMB118,340,000 (2016: RMB199,936,000) of such losses.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 24. DEFERRED TAX *(Cont'd)*

No deferred tax have been recognised in respect of the tax losses of RMB19,926,000 (2016: RMB18,424,000) due to unpredictability of future profit streams. The unused tax losses not recognised will be expired in the following year ending 31 December:

	2017 RMB'000	2016 RMB'000
2019	–	2,206
2020	–	2,530
2021	10,620	13,688
2022	9,306	–
	<b>19,926</b>	18,424

Deferred taxation was not provided for in respect of the undistributed profits of the relevant PRC subsidiaries for each of the reporting periods as the directors of the Company considered that the retained earnings in the relevant PRC subsidiaries generated after 2008 will not be distributed to its foreign investor in the foreseeable future.

The aggregate amount of temporary differences associated with undistributed profits of the PRC subsidiaries for which deferred tax liabilities have not been recognised amounted to approximately RMB2,914,650,000 (2016: RMB2,948,007,000).

### 25. INVENTORIES

	2017 RMB'000	2016 RMB'000
Raw materials and consumables <i>(Note)</i>	231,588	300,211
Work in progress	96,697	113,203
Finished goods	107,875	95,479
	<b>436,160</b>	508,893

*Note:* An impairment loss of RMB25,497,000 (2016: nil) was recognised during the year against obsolete spare parts after production technical upgrades in 2017.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 26. TRADE AND OTHER RECEIVABLES AND PREPAYMENTS

	2017 RMB'000	2016 RMB'000
Trade receivables	160,431	214,592
Less: Allowance for doubtful debts	13,010	9,090
	<b>147,421</b>	205,502
Other receivables	30,124	32,314
Less: Allowance for doubtful debts	1,110	797
	<b>29,014</b>	31,517
Bills receivable	316,335	251,254
Interest receivable	–	1,919
VAT recoverable	69,578	75,621
VAT refund receivable	24,442	22,478
Amount due from non-controlling shareholder of a subsidiary (Note)	33,218	63,225
Prepayments to suppliers	58,718	58,186
Prepaid lease payments (Note 18)	14,628	14,068
	<b>693,354</b>	723,770
Less: Non-current portion of amount due from non-controlling shareholder of a subsidiary (Note)	23,218	63,225
	<b>670,136</b>	660,545

Details of trade receivables pledged are set out in Note 42.

Note:

The amount due from non-controlling shareholder of a subsidiary represents advances for procuring the acquisition of various mining rights by the non-controlling shareholder. Pursuant to the notice from the local government authority received in September 2017, the prospective mining rights would not be granted due to rearrangement of local mining resources. The non-controlling shareholder repaid RMB30,007,000 to the Company in December 2017. The remaining balance of RMB33,218,000 will be repaid in 2018, 2019 and 2020 under a repayment schedule without interest.

The following is an aged analysis of trade receivables net of allowance for doubtful debts presented based on the date of delivery of goods which approximated the respective dates on which revenue was recognised.

	2017 RMB'000	2016 RMB'000
0 to 90 days	105,541	93,914
91 to 180 days	18,711	25,512
181 to 360 days	4,549	29,004
361 to 720 days	12,642	48,962
Over 720 days	5,978	8,110
	<b>147,421</b>	205,502

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 26. TRADE AND OTHER RECEIVABLES AND PREPAYMENTS (Cont'd)

Bills receivable are mainly due within twelve months based on the invoice date.

The Group allows a credit period of 60 to 90 days to its trade customers. Before accepting any new customer, the Group uses a credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed once a year.

As at 31 December 2017, RMB70,910,000 (2016: RMB40,925,000) of the trade receivables that are neither past due nor impaired have high credit ranking attributable under the credit scoring system used by the Group. Included in the Group's trade receivable balance are debtors with aggregate carrying amount of approximately RMB76,511,000 (2016: RMB164,577,000) which are past due as at the end of the reporting period. The Group has not provided for impairment loss for these receivables because there has not been a significant change in credit quality in these receivables. The Group does not hold any collateral over these balances.

Aging of trade receivables which are past due but not impaired:

	2017 RMB'000	2016 RMB'000
0 to 90 days	34,631	52,989
91 to 180 days	18,711	25,512
181 to 360 days	4,549	29,004
361 to 720 days	12,642	48,962
Over 720 days	5,978	8,110
	<b>76,511</b>	164,577

Allowance for doubtful debts has been made for estimated irrecoverable amounts of trade and other receivables. The movements in the allowance for doubtful debts are as follows:

	2017 RMB'000	2016 RMB'000
At 1 January	9,887	9,204
Recognised in profit or loss	7,287	3,418
Amount recovered during the year	(182)	(2,735)
Amounts written off as uncollectible	(2,872)	-
At 31 December	<b>14,120</b>	9,887

The allowance for doubtful debts represents individually impaired trade receivables with an aggregate balance of approximately RMB14,120,000 (2016: RMB9,887,000) relating to customers which have financial difficulties.

### 27. PREPAYMENTS FOR CONSTRUCTION IN PROGRESS

The amount as at 31 December 2017 represents the prepayments to constructors for certain construction projects to be recognised as property, plant and equipment.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 28. BANK BALANCES AND CASH/RESTRICTED BANK DEPOSITS

	2017 RMB'000	2016 RMB'000
Restricted bank deposits		
— denominated in RMB	77,013	86,978
Bank balances and cash		
— denominated in RMB	1,368,901	1,248,549
— denominated in US\$	3,021	7,443
— denominated in other currency	3,431	2,676
	<b>1,375,353</b>	1,258,668

Bank balances and restricted bank deposits carry interest at market rates of 0.30% to 1.65% (2016: 0.30% to 2.10%) per annum.

Restricted bank deposits represent bank deposits of RMB77,013,000 and RMB Nil (2016: RMB56,975,000 and RMB30,003,000) set aside as securities deposits for projects bidding and bills payable, respectively (Note 42). The Group used the trade facilities in projects bidding process which were required by contractors.

### 29. SHARE CAPITAL

	Number of shares '000	Share capital GBP'000	Shown in the consolidated financial statements RMB'000
<i>Ordinary shares of 0.002 Great Britain Pound ("GBP") each</i>			
<b>Authorised:</b>			
At 1 January 2016, 31 December 2016 and 2017	10,000,000	20,000	
<b>Issued and fully paid:</b>			
At 1 January 2016 and 31 December 2016	5,420,808	10,840	141,519
Exercise of share options (Note 39)	1,725	3	30
At 31 December 2017	5,422,533	10,843	141,549

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 30. RESERVES

#### Equity reserve

Equity reserve comprises of:

- (a) On 27 October 2006, the Company became the legal parent of West China BVI by way of a share exchange agreement. According to the share exchange agreement, the shareholders of West China BVI transferred the entire issued share capital of West China BVI to the Company. This business combination is regarded as a reverse acquisition whereby West China BVI, the legal subsidiary, is the acquirer and has the power to govern the financial and operating policies of the legal parent so as to obtain benefits from its activities. The difference between the fair value and carrying amount of net assets of West China BVI at the acquisition date amounted to RMB341,304,000 resulting from this reverse acquisition was debited to in equity reserve.
- (b) On 10 January 2011, the Group signed an agreement with the non-controlling shareholder of Longqiao Yaobai Cement Co., Ltd. ("Longqiao Yaobai") to acquire the remaining 20% equity interests in Longqiao Yaobai from the non-controlling shareholder. The difference amounted to RMB8,124,000 between the consideration paid of RMB25,000,000 and the non-controlling interest decreased of RMB33,124,000 was credited directly to equity reserve.
- (c) On 19 March 2012, the Group signed an agreement with the non-controlling shareholder of Jianghua to acquire the remaining 20% equity interests in Jianghua from the non-controlling shareholder. The difference amounted to RMB30,916,000 between the consideration paid of RMB50,000,000 and the non-controlling interest decreased of RMB80,916,000 was credited directly to equity reserve.
- (d) On 14 November 2013, the Group signed an agreement with the non-controlling shareholder of Guizhou Linshan Cement Co., Ltd. ("Guizhou Linshan") to acquire the remaining 20% equity interests in Guizhou Linshan from the non-controlling shareholder. The difference amounted to RMB3,604,000 between the consideration paid of RMB58,680,000 and the non-controlling interest decreased of RMB55,076,000 was debited directly to equity reserve.

#### Statutory reserve

In accordance with relevant rules and regulations in the PRC and provision of the articles of association of the group companies established in the PRC, the group companies in the PRC are required to appropriate 10% of the profit after tax determined under the accounting principles and financial regulations applicable in the PRC to the statutory reserve until the balances reach 50% of their respective registered capital. The reserve can be used to offset losses incurred or to increase their respective paid-in capital. Except for offset of losses incurred, any other usage should not result in the reserve balance falling below 25% of registered capital.



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 31. BORROWINGS

	2017 RMB'000	2016 RMB'000
Secured bank loans	744,000	463,600
Unsecured other loans	–	3,000
	<b>744,000</b>	466,600
Carrying amount repayable as follows:		
Within one year	584,000	464,600
More than one year but not more than two years	160,000	2,000
	<b>744,000</b>	466,600
Less: Amount due for settlement within one year and shown under current liabilities	584,000	464,600
Amounts shown under non-current liabilities	<b>160,000</b>	2,000

#### Bank loans:

The analysis of the terms of the bank loans were as follows:

	2017 RMB'000	2016 RMB'000
Fixed rate borrowings		
– expiring within one year	544,000	463,600
Variable rate borrowings		
– expiring within one year	40,000	–
– expiring more than one year but not more than two years	160,000	–
	<b>744,000</b>	463,600

The ranges of effective interest rates on the Group's bank loans are as follows:

	2017	2016
Effective interest rate per annum:		
Fixed rate borrowings	4.35% to 4.87%	4.35% to 6.24%
Variable rate borrowings	5.46%	–

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 31. BORROWINGS (Cont'd)

#### Other loans:

Other loans were obtained from independent third parties, unsecured, interest free and denominated in RMB. An analysis of the terms of other loans is as follows:

	2017 RMB'000	2016 RMB'000
Within one year	-	1,000
More than one year but not more than two years	-	2,000
	-	3,000

Details of pledge of assets for the Group's secured bank borrowings are set out in Note 42.

### 32. SENIOR NOTES

#### 6.50% Senior Notes Due 2019

On 4 September 2014, the Company issued 6.5%, five-year senior notes with an aggregated principal amount of US\$400,000,000 due in 2019 (the "2019 Senior Notes") at 100% of the face value. The 2019 Senior Notes are listed on the HKSE and guaranteed by certain subsidiaries of the Company and secured by pledges of the shares of these subsidiaries.

According to the terms and conditions of the 2019 Senior Notes, at any time or from time to time prior to 11 September 2017, the Company may at its option redeem the notes, in whole but not in part, at a redemption price equal to 100% of the principal amount of the notes redeemed plus the applicable premium as of, and accrued and unpaid interest, if any, to (but not including) the redemption date. The applicable premium is the greater of (1) 1.00% of the principal amount of such note and (2) the excess of (A) the present value at such redemption date of the redemption price of such note at 11 September 2017, plus all required remaining scheduled interest payments due on such note (but excluding accrued and unpaid interest to the redemption date) through 11 September 2017, computed using a discount rate equal to the adjusted treasury rate plus 100 basis points, over (B) the principal amount of such note on such redemption date.

At any time and from time to time prior to 11 September 2017 the Company may at its option redeem up to 35% of the aggregate principal amount of the notes at a redemption price of 106.50% of the principal amount of the notes, plus accrued and unpaid interest, if any, with the proceeds from issue of shares of the Company.

On or after 11 September 2017, the Company may on any one or more occasions redeem all or any part of the notes, at the redemption prices of 103.25% (if redeemed prior to 11 September 2018) or 101.625% (if redeemed on or after 11 September 2018), plus accrued and unpaid interest, if any, on the notes redeemed, to (but not including) the applicable date of redemption.

The early redemption options are regarded as embedded derivatives not closely related to the host contract. The directors of the Company considered the fair value of the Company's early redemption options at the initial recognition and at the end of the reporting period is insignificant.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 32. SENIOR NOTES (Cont'd)

#### 6.50% Senior Notes Due 2019 (Cont'd)

The effective interest rate is approximately 6.80% per annum after adjusted for transaction costs.

	2017 RMB'000	2016 RMB'000
Carrying amount at 1 January	2,747,221	2,563,482
Interest expenses	186,463	183,538
Interest paid/payable	(179,271)	(171,979)
Exchange (gains) losses	(157,943)	172,180
Carrying amount at 31 December	<b>2,596,470</b>	2,747,221

### 33. SHORT-TERM NOTES

On 15 March 2016, Yaobai Special Cement Group Co., Ltd. ("Shaanxi Yaobai"), a wholly-owned subsidiary of the Company, issued 5.5% per annum, unsecured one-year short-term notes with a principal amount of RMB800,000,000 (the "First Tranche of the Short-term Notes") at 100% of the face value. The First Tranche of the Short-term Notes was issued to investors in the national inter-bank market in the PRC. The short-term notes have been registered with the National Association of Financial Market Institutional Investors of the PRC with an aggregate approved facility of RMB1,200,000,000 granted to Shaanxi Yaobai. The short-term notes, including the first tranche, were used for the repayment of part of the bank loans and to supplement general working capital of the Group.

Subsequent to the issuance of the First Tranche of the Short-term Notes, Shaanxi Yaobai may at any point in time within two years effective period until March 2018, being the validity period for the registration of the short-term notes, determine whether or not to issue further notes.

The effective interest rate of the First Tranche of the Short-term Notes is approximately 5.77% per annum after adjusted for transaction costs of RMB3,200,000.

On 13 March 2017, Shaanxi Yaobai repaid the entire First Tranche of the Short-term Notes due in 2017, equal to 100% of the principal amount of RMB800 million, plus accrued and unpaid interest of RMB44,000,000.

On 3 March 2017, Shaanxi Yaobai issued 6.98% per annum, unsecured one-year short-term notes of RMB400 million (the "Second Tranche of the Short-term Notes") at 100% of the face value.

The effective interest rate of the Second Tranche of the Short-term Notes is approximately 7.17% per annum after adjusted for transaction costs of RMB1,600,000.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 34. ASSET RETIREMENT OBLIGATION

	2017 RMB'000	2016 RMB'000
At 1 January	22,066	20,961
Unwinding of discount	1,351	1,105
At 31 December	23,417	22,066

According to a regulation issued in 2009 by the Ministry of Land and Resources of the People's Republic of China, the owner of a mine should undertake the obligation of environmental restoration. A provision is recognised for the present value of costs to be incurred for the restoration of the limestone mines of the Group based on the best estimate of future expenditure by the management. These amounts will be settled when environmental restoration is undertaken, generally at the end of a mining life. However, so far the local Land and Resource Bureau has not issued specific rules for the restoration standard, and if the restoration standard is released, the estimate of restoration costs may be subject to revision in the future. The amounts provided in relation to restoration and environmental cleanup costs are reviewed at least annually based upon the facts and circumstances available at the time, and the provisions are updated accordingly. The Group does not expect any significant retirement of assets in the next twelve months.

### 35. DEFERRED INCOME

	2017 RMB'000	2016 RMB'000
Government grants relating to:		
Acquisition of property, plant and equipment ( <i>Note (a)</i> )	48,591	58,136
Construction of properties ( <i>Note (b)</i> )	11,370	–
	59,961	58,136
Less: current portion ( <i>Note 36</i> )	10,219	9,545
	49,742	48,591

Notes:

- (a) The amount represents unconditional government grants received by the Group's subsidiaries for acquisition of property, plant and equipment. The balance will be amortised based on the useful lives of respective property, plant and equipment from 5 to 12 years. RMB9,545,000 (2016: RMB9,453,000) was released to profit or loss and recorded in other income in the current reporting period.
- (b) The amount represents unconditional government grants to the Group's subsidiaries for construction of properties. The balance will be amortised based on the useful life of the relevant properties.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 36. TRADE AND OTHER PAYABLES

	2017 RMB'000	2016 RMB'000
Trade payables	602,584	544,456
Bill payables	–	100,000
	<b>602,584</b>	644,456
Amount due to non-controlling shareholder of a subsidiary	4,932	1,691
Payables for constructions and equipment purchase	11,696	40,735
Advance from customers	158,559	108,536
Other tax liabilities	68,375	68,677
Payroll and welfare payable	45,736	24,705
Interest payables	74,162	88,870
Other payables	80,168	99,270
Deferred income — current portion	10,219	9,545
	<b>1,056,431</b>	1,086,485

The following is an aged analysis of trade payables presented based on the date of delivering of goods at the end of the reporting period.

	2017 RMB'000	2016 RMB'000
0 to 90 days	494,910	517,340
91 to 180 days	72,482	52,385
181 to 360 days	16,038	31,347
361 to 720 days	11,303	32,003
Over 720 days	7,851	11,381
	<b>602,584</b>	644,456

Bill payables are mainly due within six months based on the issuance date.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 37. DEEMED DISPOSAL OF A SUBSIDIARY

During the year ended 31 December 2016, Wuhu Conch Investment Ltd. and Red Day Limited made capital injections of RMB90 million and RMB30 million respectively to Yaobai Environmental. Wuhu Conch Investment Ltd. is a wholly-owned subsidiary of China Conch Venture Holdings Ltd., a shareholder of the Company, and Red Day Limited is a company wholly-owned by Mr Ma Zhaoyang, a non-executive director of the Company. The Group's equity interest in Yaobai Environmental was then diluted from 100% to 20%. The Group lost control of Yaobai Environmental but still has significant influence over this entity. The Group accounted for the remaining 20% equity interest in Yaobai Environmental as an associate using the equity method in the consolidated financial statements. The net assets of Yaobai Environmental at the date of deemed disposal were as follows:

#### Analysis of assets and liabilities as of date when control was lost

	RMB'000
<i>Assets</i>	
Other receivables	4,849
Inventories	1
Cash and cash equivalents	115,097
Property, plant and equipment	39,910
<i>Liabilities</i>	
Other payables	(2,730)
	157,127

#### Loss on deemed disposal of a subsidiary

	RMB'000
Fair value of investment retained	31,425
Capital injection for 80% interest in Yaobai Environmental	120,000
Less: net assets disposed of	157,127
	(5,702)

#### Net cash outflow on deemed disposal of a subsidiary

	RMB'000
Capital injection received in cash and cash equivalents	75,000
Less: cash and cash equivalents disposed of	115,097
	(40,097)

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 38. CAPITAL COMMITMENTS

	2017 RMB'000	2016 RMB'000
Capital expenditure in respect of acquisition of property, plant and equipment contracted for but not provided in the consolidated financial statements	201,968	2,589

### 39. SHARE-BASED PAYMENTS

The Company's current share option scheme was adopted pursuant to a resolution of board of directors passed on 31 March 2010 for the primary purpose of providing incentives to directors and eligible employees through the subscription of the Company's shares, and will expire 10 years after the date of grant ("Post-IPO Share Option Scheme").

The total number of shares in respect of options may be granted under the Post-IPO Share Option Scheme is not permitted to exceed 10% of the issued share capital of the Company as at 23 August 2010, which aggregated at 411,533,185 shares, without prior approval from the Company's shareholders. The number of shares issued and to be issued in respect of options granted and may be granted to any individual in any one year is not permitted to exceed 1% of the shares of the Company in issue at any point in time, without prior approval from the Company's shareholders.

Options granted must be taken up within 21 days of the date of offer, upon payment of HK\$1 per grant. Options may be exercised at any time during a period to be determined and notified by the directors to each grantee, but shall not be more than 10 years from the date of grant of options. The exercise price is determined by the directors of the Company, and will not be less than the higher of (i) the closing price of the Company's shares on the date of grant, (ii) the average closing price of the shares for the five business days immediately preceding the date of grant; and (iii) the nominal value of the Company's share.

On 23 March 2011, 22 March 2013, 24 March 2014 and 13 April 2015, the Company granted a total of 18,400,000 ("First Issuance"), 34,000,000 ("Second Issuance"), 52,100,000 ("Third Issuance") and 29,100,000 options ("Forth Issuance"), respectively, to directors, senior management and staff, and the estimated fair value of the four option issuances using the Black-Scholes option pricing model was approximately HK\$1.04, HK\$0.58, HK\$0.41 and HK\$0.56 at the respective grant date.

The share options granted are exercisable within a period of 10 years after the corresponding vesting periods (from 1 to 2 years) succeeding the specific grant date of each individual tranche under a particular issuance, subject to the fulfilment of certain non-market performance condition, for example, the share options of a specific tranche would vest if the growth in profit after tax of the Group during the year ending on the vesting date (Year 1) equal or exceed 15% as compared to the previous financial year (Year 0). In the event when the growth is less than 15%, the share options will not be immediately forfeited and the vesting will delay until the compound growth in profit after tax of the Group in the following financial year (Year 2) equal or exceed 15% as compared to that of Year 0. Where profit after tax of the Group does not meet the growth requirements in both circumstances above, the share options of the said tranche will not vest.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 39. SHARE-BASED PAYMENTS (Cont'd)

#### Fair value of the share options

The variables and assumptions used in computing the fair value of the share options are based on the directors' best estimate excluding non-market performance condition. Changes in variables and assumptions may result in changes in the fair value of the options.

Expected volatility was determined by using the historical volatility of the Company's share price over the previous years. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of exercise restrictions and behavioural considerations.

The following table disclose the details of the share options held by the employees (including the directors) and movements in such holdings during the years ended 31 December 2016 and 2017:

	Date of grant	Exercise period of tranches under the issuance	Exercise price	Number of options ('000)				
				Outstanding at 1.1.2017	Granted during the year	Exercised during the year	Forfeited/lapsed during the year	Outstanding at 31.12.2017
First Issuance	23 March 2011	23 March 2012 to 22 March 2021	HK\$3.41	1,100	-	-	-	1,100
Second Issuance	22 March 2013	22 March 2014 to 21 March 2023	HK\$1.25	15,500	-	325	-	15,175
Third Issuance	24 March 2014	24 March 2015 to 23 March 2024	HK\$0.91	34,800	-	1,400	-	33,400
Forth Issuance	13 April 2015	13 April 2016 to 12 April 2025	HK\$1.45	25,400	-	-	-	25,400
				76,800	-	1,725	-	75,075
Exercisable at the end of the year								50,775
Weighted average exercise price								HK\$1.20



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 39. SHARE-BASED PAYMENTS (Cont'd)

#### Fair value of the share options (Cont'd)

	Date of grant	Exercise period of tranches under the issuance	Exercise price	Number of options ('000)				
				Outstanding at 1.1.2016	Granted during the year	Exercised during the year	Forfeited/lapsed during the year	Outstanding at 31.12.2016
First Issuance	23 March 2011	23 March 2012 to 22 March 2021	HK\$3.41	5,350	-	-	4,250	1,100
Second Issuance	22 March 2013	22 March 2014 to 21 March 2023	HK\$1.25	23,250	-	-	7,750	15,500
Third Issuance	24 March 2014	24 March 2015 to 23 March 2024	HK\$0.91	46,400	-	-	11,600	34,800
Forth Issuance	13 April 2015	13 April 2016 to 12 April 2025	HK\$1.45	29,100	-	-	3,700	25,400
				104,100	-	-	27,300	76,800
Exercisable at the end of the year								-
Weighted average exercise price								HK\$1.19

The Group recognised total expenses of RMB3,726,000 (2016: a reversal of net expenses of RMB4,109,000) for the year ended 31 December 2017 in relation to share options granted by the Company. Included in the amount of share-based payments expenses reversed for the year ended 31 December 2016 was a reversal of expenses against profit or loss due to non-fulfilment of performance conditions and employee resignation amounting to RMB12,287,000. No such reversal is required in 2017.

During the year ended 31 December 2017, 1,725,000 (2016: Nil) share options were exercised at the weighted exercise price of HK\$0.97 per share or approximate RMB0.86 per share (at weighted average exchange rate of HK\$1: RMB0.89), with the weighted average share price of HK\$1.15.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 40. RETIREMENT BENEFITS PLANS

The Group participate in the Mandatory Provident Fund Scheme (the “Scheme”) for its employees in Hong Kong. The assets of the plans are held separately from those of the Group in funds under the control of trustees. The Scheme now requires the Group and its employees in Hong Kong to contribute 5% of the employees’ monthly salary to the Scheme subject to a monthly salary cap of HK\$30,000.

The employees of the Group’s subsidiaries in the PRC are members of a state-managed defined contribution retirement scheme operated by the PRC government. The subsidiary is required to contribute 20% of payroll costs to the retirement scheme subject to certain cap as governed by the social fund bureau. The only obligation of the Group with respect to the retirement scheme is to make the specified contributions.

The total expense recognised in the profit or loss of RMB29,882,000 (2016: RMB27,425,000) represents contributions paid or payable under the retirement benefit scheme.

### 41. RELATED PARTY DISCLOSURES

Save as related party transaction disclosed in Note 37, the Group has paid or payable to the key management for employee services. The key management includes directors (executive and non-executive) of the Company and senior management of the Group.

#### Key management compensation

	2017 RMB'000	2016 RMB'000
Salaries and other short-term employee benefits	9,276	7,726
Post-employment benefits	212	132
Share-based payments ( <i>Note</i> )	2,704	1,469
	<b>12,192</b>	9,327

*Note:* During the year ended 31 December 2016, as the result of the non-fulfilment of performance condition attached to the share option scheme (Note 39), the share-based payment expenses of RMB3,609,000 (2017: Nil) charged to profit or loss in the prior periods was reversed against profit or loss in that year.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 42. ASSETS PLEDGED FOR SECURITY

The carrying amounts of the assets at the end of each reporting period pledged to secure trade facilities and bank loans are analysed as follow:

	2017 RMB'000	2016 RMB'000
Restricted bank deposit (Note 28)	–	30,003
Trade receivables	7,265	–
Prepaid lease payments	108,691	152,007
Property, plant and equipment	2,263,523	1,547,879
	<b>2,379,479</b>	1,729,889

### 43. FINANCIAL INSTRUMENTS

#### a. Capital risk management

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of net debts (borrowings, senior notes and short-term notes as detailed in Notes 31, 32 and 33, offset by cash and cash equivalents) and equity attributable to owners of the Company (comprising issued share capital and reserves as detailed in Notes 29 and 30, and retained earnings).

The directors of the Company review the capital structure on a semi-annual basis. In order to maintain or adjust the capital structure, the Group will balance its overall capital structure through adjust the payment of dividends paid to shareholders, issue new shares or issue of new debt or the redemption of existing debt.

#### b. Categories of financial instruments

	2017 RMB'000	2016 RMB'000
Financial assets		
– Loans and receivables (including cash and cash equivalents)	2,822,478	1,835,838
Financial liabilities		
– Amortised cost	4,559,334	4,912,762

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 43. FINANCIAL INSTRUMENTS (Cont'd)

#### c. Financial risk management objectives and policies

The Group's major financial instruments include trade and other receivables, loan receivables, restricted bank deposits, bank balances and cash, trade and other payables, borrowings, senior notes and short-term notes. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these risk exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risks

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rate risk. There has been no change to the Group's exposure to these risks or the manner in which it manages and measures the risk.

#### (i) Foreign currency risk

The Group undertakes transactions, mainly the issuance of senior notes and new shares, denominated in foreign currencies other than the functional currency of RMB. Hence, exposures to exchange rate fluctuations arise.

The Group does not use derivative financial instruments to hedge its foreign currency risk. However, the Group monitors foreign currency exposure and will consider hedging significant exposure should the need arise. The carrying amounts of Group's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

	Liabilities		Assets	
	2017 RMB'000	2016 RMB'000	2017 RMB'000	2016 RMB'000
The US\$				
— Bank balances and cash	—	—	3,021	7,443
— Senior notes (including related interest)	2,647,365	2,801,258	—	—
Other foreign currency (including HK\$, GBP and Singapore Dollar)				
— Bank balances and cash	—	—	3,431	2,676

The Group is mainly exposed to the fluctuation in US\$ against RMB.

The directors' assessment of the reasonably possible change in foreign exchange rate is 5% (2016: 5%) which is also the sensitivity rate used when reporting foreign currency risk internally to key management personnel. For a 5% weakening of RMB against US\$, there will be a decrease in profit for the year of RMB132,242,000 (2016: RMB139,692,000) and there would be an equal but opposite impact on the profit or loss for the year for a 5% strengthen of RMB against US\$.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 43. FINANCIAL INSTRUMENTS *(Cont'd)*

#### c. Financial risk management objectives and policies *(Cont'd)*

##### **Market risks** *(Cont'd)*

##### **(ii) Interest rate risk**

The Group is primarily exposed to fair value interest rate risk in relation to loans receivables, fixed-rate borrowings, senior notes and short-term notes (as detailed in Notes 23, 31, 32 and 33).

The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank borrowings (as detailed in Note 31). The Group's variable-rate borrowings are mainly affected by the interest rates quoted by People's Bank of China.

The Group does not have formal policies on managing interest rate risk. However, the Group monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

The Group's sensitivity to cash flow interest rate risk has been determined based on the exposure for variable-rate bank borrowings at the end of each reporting period. For variable-rate bank borrowings, the analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year. A 50 basis points increase or decrease is used which represents management's assessment of the reasonably possible change in interest rates.

If interest rate had been 50 basis points higher/lower and all other variables were held constant, the Group's post-tax profit for the year ended 31 December 2017 would be decreased/increased by approximately RMB750,000 (2016: No effect).

##### **Credit risk**

The Group's credit risk is primarily attributable to its trade and other receivables, loan receivables, bank balances and cash, and restricted bank deposits. The Group's maximum exposure to credit risk in the event of the counterparties' failure to perform their obligations at the end of each reporting period in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the consolidated statement of financial position.

In order to minimise the credit risk, the management of the Group has formulated a defined fixed credit policy and delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. The Group also reviews the recoverable amount of each individual debt regularly at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk on trade receivables is significantly reduced. The Group has no significant concentration of credit risk on trade and other receivables, with exposure spread over a large number of customers and independent third parties from whom the balances are receivable.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 43. FINANCIAL INSTRUMENTS (Cont'd)

#### c. Financial risk management objectives and policies (Cont'd)

##### **Credit risk** (Cont'd)

In second half of 2017, the Group invested in certain loan receivables. Before investment in these loan receivables, the Group assesses the credit quality of the loan borrowers, who are all independent corporate borrowers, and defines the terms of the loans. The Group holds first charge over the collaterals and guarantees, as appropriate, against its credit exposures for all of its loan receivables. Besides, the Group monitors and controls the loan borrowers regularly by reviewing changes in creditworthiness, past collection history, subsequent settlement of each loan borrowers, and also relevant collaterals and guarantees, in order to mitigate the risk of significant exposure from bad debts. Credit risk is often greater when the loan borrowers are concentrated in one single industry or geographical location or have comparable economic characteristics. The loan borrowers of the Group are located in different provinces of Mainland China and are from different industries. As the loan borrowers of the Group are widely dispersed and are engaged in different industries, there is no significant credit risk concentration within the Group's loan receivables.

In line with the Group's accounting policy of Financial Assets — Impairment of loans and receivables (Note 3), the Group regards a loan receivable as impaired in the following circumstances, upon which the Group obtains appraisals of collateral because the current value of the collateral is an input to the impairment measurement.

- (a) There is objective evidence that a loss event has occurred since initial recognition and the loss event has an impact on future estimated cash flows from the loan receivable; or
- (b) A loan that is overdue for 30 days or more.

As at the date of this consolidated financial statements, the directors of the Group considers no indicators of impairment over the loan receivables as a result of its regular monitoring exercise.

The credit risk on liquid funds is limited because the counterparties are banks with good reputation.

##### **Liquidity risk**

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirement. The Group manages liquidity risk by maintaining adequate banking facilities and borrowing facilities, by continuing monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

In order to mitigate the liquidity risk, the Group regularly monitors its operating cash flows to meet its liquidity requirements in short and long term. The Group also monitors the utilisation of bank borrowings, senior notes and short-term notes and ensures compliance with relevant agreements covenants.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates. To the extent that interest payments are floating rate the undiscounted amount is derived from interest rate at the end of the reporting period.

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 43. FINANCIAL INSTRUMENTS (Cont'd)

#### c. Financial risk management objectives and policies (Cont'd)

##### Liquidity risk (Cont'd)

	Weighted average interest rate %	Less than 1 year RMB'000	1-2 years RMB'000	2-5 years RMB'000	Total undiscounted cash flows RMB'000	Carrying amount RMB'000
<b>At 31 December 2017</b>						
Trade and other payables	-	745,116	-	-	745,116	745,116
Borrowings						
— variable rates	5.46	41,353	169,817	-	211,170	200,000
— fixed rates	4.50	559,342	-	-	559,342	544,000
Senior notes (including related interest)	6.50	169,889	2,944,689	-	3,114,578	2,647,365
Short-term notes (including related interest)	6.98	427,920	-	-	427,920	422,853
		1,943,620	3,114,506	-	5,058,126	4,559,334

	Weighted average interest rate %	Less than 1 year RMB'000	1-2 years RMB'000	2-5 years RMB'000	Total undiscounted cash flows RMB'000	Carrying amount RMB'000
<b>At 31 December 2016</b>						
Trade and other payables	-	810,857	-	-	810,857	810,857
Borrowings						
— fixed rates	4.35	471,213	-	-	471,213	463,600
— non-interest bearing	-	1,000	2,000	-	3,000	3,000
Senior notes (including related interest)	6.50	180,362	180,362	2,955,162	3,315,886	2,801,258
Short-term notes (including related interest)	5.50	844,000	-	-	844,000	834,047
		2,307,432	182,362	2,955,162	5,444,956	4,912,762

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 43. FINANCIAL INSTRUMENTS (Cont'd)

#### d. Fair values of financial instruments

The fair values of financial assets and financial liabilities of the Group are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

Except as detailed in the following table, the directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate to their fair values.

	31 December 2017		31 December 2016	
	Carrying amount RMB'000	Fair value RMB'000	Carrying amount RMB'000	Fair value RMB'000
Senior Notes (including related interest)	2,647,365	2,686,000	2,801,258	2,882,000
Short-term Notes (including related interest)	422,853	422,013	834,047	834,498

The fair value of senior notes is included in the Level 1 category, which has been derived from the quoted prices (unadjusted) in active markets, while the fair value of short-term notes are included in the Level 2 category, which are derived from the observable over-the-counter trading market without any significant adjustments made to the observable data.

### 44. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Borrowings RMB'000	Senior Notes RMB'000	Short-term Notes RMB'000	Interest payables RMB'000 (Note)	Total RMB'000
At 1 January 2017	466,600	2,747,221	799,214	88,870	4,101,905
New borrowings raised	1,012,400	-	-	-	1,012,400
Repayment of borrowings	(735,000)	-	-	-	(735,000)
Proceeds from issuance of short-term notes	-	-	400,000	-	400,000
Expenses on issuance of short-term notes	-	-	(1,600)	-	(1,600)
Repayment of short-term notes	-	-	(800,000)	-	(800,000)
Interest paid	-	-	-	(257,558)	(257,558)
Interest expenses	-	-	-	242,850	242,850
Amortisation on senior notes and short-term notes	-	7,192	1,972	-	9,164
Foreign exchange gains	-	(157,943)	-	-	(157,943)
At 31 December 2017	744,000	2,596,470	399,586	74,162	3,814,218

Note: Interest payables are included in trade and other payables (Note 36).



## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 45. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

Details of the Company's principal subsidiaries as at the end of the reporting period are as follows:

Name of subsidiary	Class of share held	Place of registration/ incorporation and operation	Paid up issued/ registered ordinary share capital	Proportion of ownership interest/ voting power held by the Company		Principal activities
				2017	2016	
<b>Directly held</b>						
West China Cement Co., Ltd.	Ordinary	British Virgin Islands	HK\$7,800	100%	100%	Investment holding
Faithful Alliance Limited 集誠有限公司	Ordinary	Hong Kong	HK\$100	100%	100%	Investment holding
Shaanxi Yaobai 堯柏特種水泥集團有限公司	Ordinary	Shaanxi, PRC	RMB1,890,000,000	100%	100%	Production and sale of cement
Lantian 西安藍田堯柏水泥有限公司	Ordinary	Shaanxi, PRC	RMB100,000,000	100%	100%	Production and sale of cement
Ankang Yaobai Cement Co., Ltd. 安康堯柏水泥有限公司	Ordinary	Shaanxi, PRC	RMB345,000,000	100%	100%	Production and sale of cement
Hanzhong Yaobai Cement Co., Ltd. 漢中堯柏水泥有限公司	Ordinary	Shaanxi, PRC	RMB135,000,000	100%	100%	Production and sale of cement
Hanzhong Mianxian Yaobai Cement Co. Ltd. 漢中勉縣堯柏水泥有限公司	Ordinary	Shaanxi, PRC	RMB140,000,000	100%	100%	Production and sale of cement
Xi'an Yaobai Material Co., Ltd. 西安市堯柏物資有限公司	Ordinary	Shaanxi, PRC	RMB35,000,000	100%	100%	Purchase and sale of raw material
Hanzhong Xixiang Yaobai Cement Co., Ltd. 漢中西鄉堯柏水泥有限公司	Ordinary	Shaanxi, PRC	RMB105,000,000	100%	100%	Production and sale of cement
Longqiao Yaobai 商洛堯柏龍橋水泥有限公司	Ordinary	Shaanxi, PRC	RMB125,000,000	100%	100%	Production and sale of cement
Xiushan Yaobai 商洛堯柏秀山水泥有限公司	Ordinary	Shaanxi, PRC	RMB20,000,000	100%	100%	Production and sale of cement
Jianghua 安康堯柏江華水泥有限公司	Ordinary	Shaanxi, PRC	RMB150,000,000	100%	100%	Production and sale of cement
Hancheng Yaobai Yangshanzhuang Cement Co., Ltd. ("Hancheng Yaobai") 韓城堯柏陽山莊水泥有限公司	Ordinary	Shaanxi, PRC	RMB150,000,000	80%	80%	Production and sale of cement
Luxin 和田魯新建材有限公司	Ordinary	Xinjiang, PRC	RMB200,000,000	100%	100%	Production and sale of cement
Hetian Yaobai 和田堯柏水泥有限公司	Ordinary	Xinjiang, PRC	RMB236,000,000	100%	100%	Production and sale of cement
Shifeng 實丰水泥有限公司	Ordinary	Shaanxi, PRC	RMB100,000,000	100%	100%	Production and sale of cement
Fuping 富平水泥有限公司	Ordinary	Shaanxi, PRC	RMB597,000,000	100%	100%	Production and sale of cement
Guizhou Linshan 貴州麟山水泥有限公司	Ordinary	Guizhou, PRC	RMB233,381,000	100%	100%	Production and sale of cement
Yili Yaobai Cement Co., Ltd. 伊犁堯柏水泥有限公司	Ordinary	Xinjiang, PRC	RMB100,000,000	100%	100%	Production and sale of cement
Yaowangshan 銅川蔡王山生態水泥有限公司	Ordinary	Shaanxi, PRC	RMB50,000,000	100%	100%	Production and sale of cement
Guangxin International Financial Leasing Co. Ltd. 光信國際融資租賃有限公司	Ordinary	Shaanxi, PRC	RMB420,000,000	100%	-	Finance lease business

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 45. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Cont'd)

The above table lists the subsidiaries of the Group which, in the opinion of the directors of the Company, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors of the Company, result in particulars of excessive length.

- (a) Except for West China Cement Co., Ltd. and Faithful Alliance Limited, the above English names of the entities have not been registered with the authorities and are used throughout the consolidated financial statements for discussion only.
- (b) Other than Shaanxi Yaobai and Fuping which are wholly-owned foreign enterprises held directly by Faithful Alliance Limited, all other subsidiaries established in the PRC are domestic companies held directly/indirectly by Shaanxi Yaobai.
- (c) Other than Shaanxi Yaobai who issued short-term notes as stated in Note 33, none of the other subsidiaries had issued any debt securities at the end of the year.

#### Details of non-wholly-owned subsidiaries that have material non-controlling interests

The table below shows details of non-wholly-owned subsidiaries of the Group that have material non-controlling interests:

Name of subsidiary	Place of registration/ incorporation and operation	Proportion of ownership interests and voting rights held by non-controlling interests		Profit (loss) allocated to non-controlling interests		Accumulated non- controlling interests	
		2017	2016	2017	2016	2017	2016
				RMB'000	RMB'000	RMB'000	RMB'000
Hancheng Yaobai 韓城堯柏陽山莊水泥有限公司	Shaanxi, PRC	20%	20%	14,461	3,297	46,942	46,078
Individually immaterial subsidiaries with non-controlling interests						3,090	4,649
Total						50,032	50,727

Summarised financial information of Hancheng Yaobai which have material non-controlling interests is set out below. The summarised financial information below represents amounts before intragroup eliminations.

#### Hancheng Yaobai

	2017 RMB'000	2016 RMB'000
Current assets	133,310	119,944
Non-current assets	314,471	355,965
Current liabilities	212,323	244,686
Non-current liabilities	750	833
Equity attributable to owners of the Company	187,766	184,312
Non-controlling interests	46,942	46,078

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 45. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY *(Cont'd)*

Details of non-wholly-owned subsidiaries that have material non-controlling interests *(Cont'd)*

	2017 RMB'000	2016 RMB'000
Revenue	318,808	229,383
Expenses	246,240	212,900
Profit for the year	72,568	16,483
Profit attributable to owners of the Company	58,054	13,186
Profit attributable to non-controlling interests	14,514	3,297
Profit for the year	72,568	16,483
Dividends paid to non-controlling interests of Hancheng Yaobai	13,650	–
Net cash inflow from operating activities	71,180	9,537
Net cash outflow from investing activities	(3,034)	(10,174)
Net cash outflow from financing activities	(13,650)	–
Net cash inflow (outflow)	54,496	(637)

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

## 46. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2017 RMB'000	2016 RMB'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Unlisted investments in subsidiaries	1,700,742	1,700,742
Amounts due from subsidiaries	4,392,879	4,445,704
Property, plant and equipment	13	–
	<b>6,093,634</b>	6,146,446
<b>Current assets</b>		
Dividend receivable from a subsidiary	17,000	17,000
Cash and cash equivalents	5,389	12,976
	<b>22,389</b>	29,976
<b>Total assets</b>	<b>6,116,023</b>	6,176,422
<b>EQUITY</b>		
Share capital	141,549	141,519
Share premium and reserves	3,316,629	3,222,766
<b>Total equity</b>	<b>3,458,178</b>	3,364,285
<b>LIABILITIES</b>		
<b>Non-current liability</b>		
Senior notes (Note 32)	2,596,470	2,747,221
	<b>2,596,470</b>	2,747,221
<b>Current liability</b>		
Other payables	61,375	64,916
	<b>61,375</b>	64,916
<b>Total liabilities</b>	<b>2,657,845</b>	2,812,137
Total equity and liabilities	<b>6,116,023</b>	6,176,422
<b>Net current liabilities</b>	<b>(38,986)</b>	(34,940)
<b>Total assets less current liabilities</b>	<b>6,054,648</b>	6,111,506

## Notes to the Consolidated Financial Statements

For the year ended 31 December 2017

### 46. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Cont'd)

#### Movements in reserves

	Share premium RMB'000	Share option reserve RMB'000	Retained earnings (accumulated losses) RMB'000	Total RMB'000
At 1 January 2016	3,288,975	29,842	134,990	3,453,807
Loss and total comprehensive expense for the year	–	–	(226,932)	(226,932)
Reversal of equity-settled share-based payment (Note 39)	–	(4,109)	–	(4,109)
At 31 December 2016	<b>3,288,975</b>	<b>25,733</b>	<b>(91,942)</b>	<b>3,222,766</b>
Profit and total comprehensive income for the year	–	–	<b>88,692</b>	<b>88,692</b>
Recognition of equity-settled share-based payment (Note 39)	–	<b>3,726</b>	–	<b>3,726</b>
Shares issued for share options exercised	<b>2,046</b>	<b>(601)</b>	–	<b>1,445</b>
At 31 December 2017	<b>3,291,021</b>	<b>28,858</b>	<b>(3,250)</b>	<b>3,316,629</b>

At 31 December 2017, the aggregate amount of reserves available for distribution to equity holders of the Company under the Company's Articles of Association and Companies (Jersey) Law 1991, as amended, was RMB3,287,771,000 (2016: RMB3,197,033,000).

### 47. RECLASSIFICATIONS OF COMPARATIVE AMOUNTS

Certain reclassifications have been made to the comparative amounts as of 31 December 2016 to conform with the current period's presentation, which have no impact to the Group's result of operations, total assets and total liabilities.

## Group Financial Summary

### RESULTS

	2017 RMB'000	For the year ended 31 December			
		2016 RMB'000	2015 RMB'000	2014 RMB'000	2013 RMB'000
Revenue	4,760,038	3,719,280	3,500,931	3,883,385	4,167,843
Profit (loss) before tax	974,206	119,398	(256,537)	135,036	475,082
Income tax expense	(248,010)	(104,460)	(50,820)	(95,546)	(92,812)
Profit (loss) and total comprehensive income (expense) for the year	726,196	14,938	(307,357)	39,490	382,270
Attributable to:					
Owners of the Company	710,843	10,319	(309,205)	35,902	378,321
Non-controlling interests	15,353	4,619	1,848	3,588	3,949
	726,196	14,938	(307,357)	39,490	382,270

### ASSETS AND LIABILITIES

	2017 RMB'000	At 31 December			
		2016 RMB'000	2015 RMB'000	2014 RMB'000	2013 RMB'000
Total assets	11,671,939	11,181,577	11,382,495	10,768,012	10,664,709
Total liabilities	(5,043,233)	(5,268,220)	(5,478,595)	(5,751,513)	(5,579,451)
	6,628,706	5,913,357	5,903,900	5,016,499	5,085,258
Equity attributable to:					
Owners of the Company	6,578,674	5,862,630	5,856,420	4,970,867	5,044,164
Non-controlling interests	50,032	50,727	47,480	45,632	41,094
	6,628,706	5,913,357	5,903,900	5,016,499	5,085,258