

## Shun Ho Property Investments Limited

順豪物業投資有限公司

(Stock Code 股份代號: 219)

ANNUAL REPORT 2017

二零一七年年報

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## **Corporate Information**

#### **Executive Directors**

Mr. William Cheng Kai Man (Chairman)
Mr. Albert Hui Wing Ho
Madam Kimmy Lau Kam May
(Appointed on 29th August, 2017)
Madam Jennie Wong Kwai Fong
(Appointed on 22nd January, 2018)

#### **Non-Executive Director**

Madam Mabel Lui Fung Mei Yee

## **Independent Non-Executive Directors**

Mr. Vincent Kwok Chi Sun

Mr. Chan Kim Fai

Mr. Lam Kwai Cheung (Appointed on 16th June, 2017)

Mr. Hui Kin Hing (Retired on 16th June, 2017)

## **Company Secretary**

Ms. Koo Ching Fan

#### **Auditor**

Deloitte Touche Tohmatsu 35th Floor, One Pacific Place 88 Queensway Hong Kong

## **Solicitors**

Withers 20th Floor Gloucester Tower The Landmark 15 Queen's Road Central Hong Kong

## **Principal Bankers**

The Hongkong and Shanghai Banking Corporation Limited Chong Hing Bank Limited

#### **Registered Office**

3rd Floor, Shun Ho Tower 24-30 Ice House Street Central, Hong Kong

## **Share Registrars**

Tricor Tengis Limited Level 22, Hopewell Centre 183 Queen's Road East

Hong Kong Tel: 2980 1333

## Company's Website

www.shunho.com.hk

## **Notice of Annual General Meeting**

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Shun Ho Property Investments Limited (the "Company") will be held at 3rd Floor, Best Western Plus Hotel Hong Kong, 308 Des Voeux Road West, Hong Kong on Thursday, the 24th day of May 2018 at 11:00 a.m. for the following purposes:

- 1. To receive and consider the audited Financial Statements for the year ended 31 December 2017 together with the Report of the Directors and the Independent Auditor 's Report thereon.
- 2. To declare a final dividend.
- 3. (a) Each as a separate resolution, to re-elect the following retiring Directors:
  - (i) To re-elect Mr. Albert HUI Wing Ho as Director:
  - (ii) To re-elect Madam Mabel LUI FUNG Mei Yee as Director;
  - (iii) To re-elect Mr. Vincent KWOK Chi Sun as Director:
  - (iv) To re-elect Mr. LAM Kwai Cheung as Director;
  - (v) To re-elect Madam Kimmy LAU Kam May as Director;
  - (vi) To re-elect Madam Jennie WONG Kwai Fong as Director; and
  - (b) To authorise the Board to fix the remuneration of the Directors.
- 4. To re-appoint Auditor and to authorise the Board to fix their remuneration.

By Order of the Board

**KOO Ching Fan**Company Secretary

Hong Kong, 23 April 2018

Notes:

- Any member of the Company entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend, speak and, on a poll, vote instead of him. A proxy need not be a member of the Company.
- 2. To be valid, a form of proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of such power or authority must be deposited at the Company's Share Registrars, Tricor Tengis Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong not less than 48 hours before the time appointed for holding the meeting or any adjourned meeting.
  - To ascertain shareholders' eligibility to attend and vote at the meeting, the register of members of the Company will be closed from Thursday, 17 May, 2018 to Thursday, 24 May, 2018, both dates inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the meeting, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's Share Registrars, Tricor Tengis Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on Wednesday, 16 May 2018.

Subject to the approval of the shareholders at the meeting for the proposed final dividend, the register of members of the Company will be closed from Tuesday, 12 June 2018 to Friday, 15 June 2018, both dates inclusive, during which period no transfer of shares of the Company will be registered, for the purpose of ascertaining shareholders' entitlement to the proposed final dividend. In order to qualify for the proposed final dividend, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's Share Registrars, Tricor Tengis Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on Monday, 11 June 2018.

## Notice of Annual General Meeting (Continued)

- With regard to item no. 3 of this notice, details of retiring Directors of the Company proposed for re-election are set out below:
  - (i) Mr. Albert HUI Wing Ho

Mr. Albert HUI Wing Ho, Executive Director, aged 55, was appointed to the Board in 1989. He is also an executive director of Magnificent Hotel Investments Limited, a subsidiary of the Company and Shun Ho Holdings Limited, the immediate holding company of the Company. Shares of both companies are listed on the Stock Exchange. He has over 30 years' experience in construction, property investment and development and has over 20 years' experience in hotel management. He graduated in the U.K. and holds a bachelor 's degree in civil engineering. He is also a director of a number of subsidiaries of the Company. Save as disclosed above, Mr. Albert HUI Wing Ho did not hold any directorship in other listed public companies in the last three years or any position with the Company or other members of the Group.

There is no service contract between Mr. Albert HUI Wing Ho and the Company. He has no fixed term of service with the Company and will be subject to the rotational retirement and re-election requirements at annual general meetings pursuant to the articles of association of the Company. The Director 's fee payable to Mr. Albert HUI Wing Ho as executive Director is determined by the shareholders of the Company at the annual general meeting. At the annual general meeting of the Company held on 16 June 2017, it was approved that the Director 's fee for the year ended 31 December 2017 be determined by the Board. Mr. Albert HUI Wing Ho did not receive Director 's fee. Other emoluments paid to Mr. Albert HUI Wing Ho for the year ended 31 December 2017 was determined at HK\$315,000 with reference to his duties and responsibility with the Company, the Company's performance, current market situation and the recommendation made by the remuneration committee of the Company. Save as disclosed above, Mr. Albert HUI Wing Ho is and was not connected with any Directors, senior management or substantial or controlling shareholders of the Company. As at the date of this notice, Mr. Albert HUI Wing Ho did not have any interest in the shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

#### (ii) Madam Mabel LUI FUNG Mei Yee

Madam Mabel LUI FUNG Mei Yee, Non-executive Director, aged 66, Solicitor and Notary Public, was appointed to the Board in 1999. She is also a non-executive director of Magnificent Hotel Investments Limited, a subsidiary of the Company and Shun Ho Holdings Limited, the immediate holding company of the Company. Shares of both companies are listed on the Stock Exchange. She is a senior executive consultant and head of Greater China Commercial Practice of Withers. Save as disclosed above, Madam Mabel LUI FUNG Mei Yee did not hold any directorship in other listed public companies in the last three years or any position with the Company or other members of the Group.

There is no service contract between Madam Mabel LUI FUNG Mei Yee and the Company. She has no fixed term of service with the Company and will be subject to the rotational retirement and re-election requirements at annual general meetings pursuant to the articles of association of the Company. The Director 's fee payable to Madam Mabel LUI FUNG Mei Yee as non-executive Director is determined by the shareholders of the Company at the annual general meeting. At the annual general meeting of the Company held on 16 June 2017, it was approved that the Director 's fee for the year ended 31 December 2017 be determined by the Board. The Director 's fee paid to Madam Mabel LUI FUNG Mei Yee for the Company was determined at HK\$17,000 for the year ended 31 December 2017 with reference to her duties and responsibility with the Company, the Company's performance, current market situation and the recommendation made by the remuneration committee of the Company. Save as disclosed above, Madam Mabel LUI FUNG Mei Yee is and was not connected with any Directors, senior management or substantial or controlling shareholders of the Company. As at the date of this notice, Madam Mabel LUI FUNG Mei Yee did not have any interest in the shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

#### (iii) Mr. Vincent KWOK Chi Sun

Mr. Vincent KWOK Chi Sun, Independent Non-Executive Director, aged 55, ACA (Aust), CPA (Practising). He was appointed to the Board in 1999. He is the Chairman of the Audit Committee and the Remuneration Committee of the Company. He is also an independent non-executive director of Magnificent Hotel Investments Limited, a subsidiary of the Company and Shun Ho Holdings Limited, the immediate holding company of the Company. Shares of both companies are listed on the Stock Exchange. Currently, Mr. Vincent KWOK Chi Sun holds the directorship in other listed public companies, namely China Digital Culture (Group) Limited. He is a partner of Vincent Kwok & Co. Save as disclosed above, Mr. Vincent KWOK Chi Sun did not hold any directorship in other listed public companies in the last three years or any position with the Company or other members of the Group.

Mr. Vincent KWOK Chi Sun has entered into a letter of appointment with the Company for a term of one year. However, he will be subject to the rotational retirement and re-election requirements at annual general meetings pursuant to the articles of association of the Company. The Director 's fee payable to Mr. Vincent KWOK Chi Sun as an independent non-executive Director is determined by the shareholders of the Company at annual general meeting. At the annual general meeting of the Company held on 16 June 2017, it was approved that the Director 's fee for the year ended 31 December 2017 be determined by the Board. The Director 's fee paid to Mr. Vincent KWOK Chi Sun for the Company was determined at HK\$54,000 for the year ended 31 December 2017 with reference to his duties and responsibility with the Company, the Company's performance, current market situation and the recommendation made by the remuneration committee of the Company. Save as disclosed above, Mr. Vincent KWOK Chi Sun is and was not connected with any Directors, senior management or substantial or controlling shareholders of the Company. As at the date of this notice, Mr. Vincent KWOK Chi Sun did not have any interest in the shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

#### (iv) Mr. LAM Kwai Cheung

Mr. LAM Kwai Cheung, Independent Non-Executive Director, aged 57, FCCA, CPA (Practising) member of Hong Kong Institute of Certified Public Accountants. He is a member of the Audit Committee and the Nomination Committee of the Company. He is also an independent non-executive director of Magnificent Hotel Investments Limited, a subsidiary of the Company and Shun Ho Holdings Limited, the immediate holding company of the Company. Shares of both companies are listed on the Stock Exchange. He has extensive experience in accounting, auditing and financial management. He has an audit experience for more than 30 years and was employed in an international audit firm for over 10 years. The last position of employment was Senior Manager. Currently, he is the practitioner of Terry Lam & Co., CPA. Save as disclosed above, Mr. LAM Kwai Cheung did not hold any directorship in other listed public companies in the last three years and did not hold any position with the Company and other members of the Group.

Mr. LAM Kwai Cheung has entered into a letter of appointment with the Company for a term of one year. However, he will be subject to rotational retirement and re-election requirements at annual general meeting of the Company pursuant to the articles of association of the Company. The Director 's fee payable to Mr. LAM Kwai Cheung as independent non-executive Director is determined by the shareholders of the Company at the annual general meeting. At the annual general meeting of the Company held on 16 June 2017, it was approved that the Director 's fee for the year ended 31 December 2017 be determined by the Board. The Director 's fee paid to Mr. LAM Kwai Cheung for the period from 16 June 2017 (date of appointment) to 31 December 2017 was HK\$27,000 with reference to his duties and responsibility with the Company, the Company's performance and current market situation and the recommendation made by the remuneration committee of the Company. Save as disclosed above, Mr. LAM Kwai Cheung is and was not connected with any Directors, senior management or substantial or controlling shareholders of the Company. As at the date of this notice, Mr. LAM Kwai Cheung did not have any interests in the shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

#### (v) Madam Kimmy LAU Kam May

Madam Kimmy LAU Kam May, Executive Director, aged 51, FCCA, CPA, is the Chief Financial Officer of the Company. She is also an executive director of Magnificent Hotel Investments Limited, a subsidiary of the Company and Shun Ho Holdings Limited, the immediate holding company of the Company. Shares of both companies are listed on the Stock Exchange. She has extensive experience in accounting, auditing and financial management and was employed in an international audit firm for more than 5 years. She has more than 20 years for working in Hong Kong listed public companies including more than 10 years working with the Group. Madam Kimmy LAU Kam May is a director of a subsidiary of the Magnificent Hotel Investments Limited. Save as disclosed above, Madam Kimmy LAU Kam May did not hold any directorship in other listed public companies in the last three years and did not hold any other position with the Company and other members of the Group.

There is no service contract between Madam Kimmy LAU Kam May and the Company. She has no fixed term of service with the Company and will be subject to the rotational retirement and re-election requirements at annual general meeting of the Company pursuant to the articles of association of the Company. The Director 's fee payable to Madam Kimmy LAU Kam May as an executive Director is determined by the shareholders of the Company at the annual general meeting. At the annual general meeting of the Company held on 16 June 2017, it was approved that the Director 's fee for the year ended 31 December 2017 be determined by the Board. Madam Kimmy LAU Kam May did not receive Director 's fee. Other emoluments paid to Madam Kimmy LAU Kam May for the period from 29 August 2017 (date of appointment) to 31 December 2017 was HK\$81,000 with reference to her duties and responsibility with the Company, the Company's performance, current market situation and the recommendation made by the remuneration committee of the Company. Save as disclosed above, Madam Kimmy LAU Kam May is and was not connected with any Directors, senior management or substantial or controlling shareholders of the Company. As at the date of this notice, Madam Kimmy LAU Kam May did not have any interests in the shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

#### (vi) Madam Jennie WONG Kwai Fong

Madam Jennie WONG Kwai Fong, Executive Director, aged 55, is a fellow member of both the Hong Kong Institute of Chartered Secretaries and the Institute of Chartered Secretaries and Administrators in England. She is also an executive director of Magnificent Hotel Investments Limited, a subsidiary of the Company and Shun Ho Holdings Limited, the immediate holding company of the Company. Shares of both companies are listed on the Stock Exchange. She has extensive experience in company secretarial work in listed public company. She was employed in an audit firm for 2 years and was employed in the Stock Exchange for 1 year. She has over 30 years of experience in the company secretarial work including more than 20 years with the Group. Save as disclosed above, Madam Jennie WONG Kwai Fong did not hold any directorship in other listed public companies in the last three years. She is an Assistant Company Secretary of the Company. Save as aforesaid, she did not hold any position with the Company and other members of the Group.

There is no service contract between Madam Jennie WONG Kwai Fong and the Company. She has no fixed term of service with the Company and will be subject to rotational retirement and re-election requirements at annual general meeting of the Company pursuant to the articles of association of the Company. The Director 's fee payable to Madam Jennie WONG Kwai Fong as an executive Director is determined by the shareholders of the Company at the annual general meeting. At the annual general meeting of the Company held on 16 June 2017, it was approved that the Director 's fee for the year ended 31 December 2017 be determined by the Board. It was proposed that Madam Jennie WONG Kwai Fong will not receive Director 's fee. Other emoluments paid to Madam Jennie WONG Kwai Fong will be HK\$129,000 per annum with reference to her duties and responsibility with the Company, the Company's performance, current market situation and the recommendation made by the remuneration committee of the Company. Save as disclosed above, Madam Jennie WONG Kwai Fong is and was not connected with any Directors, senior management or substantial or controlling shareholders of the Company. As at the date of this notice, Madam Jennie WONG Kwai Fong beneficially holds 6,000 shares of the Company.

Save as disclose above, Mr. Albert HUI Wing Ho, Madam Mabel LUI FUNG Mei Yee, Mr. Vincent KWOK Chi Sun, Mr. LAM Kwai Cheung, Madam Kimmy LAU Kam May and Madam Jennie Wong Kwai Fong that there are no other matters relating to their re-election that need to be brought to the attention of the shareholders and there is no other information which is required to be disclosed pursuant to any of the requirements of rule 13.51(2) of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

## Chairman's Statement

I present to the shareholders my report on the results and operations of Shun Ho Property Investments Limited (the "Company") and its subsidiaries (together the "Group") for the year ended 31st December, 2017.

#### **RESULTS**

The net profit after tax attributable to the owners of the Company before depreciation of land, property and equipment for the year ended 31st December, 2017 was HK\$867,000,000 (2016: HK\$441,000,000), increased by 97%.

#### **DIVIDEND**

A total dividend including both interim dividend and final dividend is HK6.6 cents per share (2016: HK6 cents per share) will be payable to shareholders whose names appear on the register of members of the Company on 15th June, 2018. The Board recommends the payment of a final dividend of HK4.74 cents per share for the year ended 31st December, 2017 (2016: HK4.14 cents per share) and will be payable on 28th June, 2018 to shareholders whose names appear on the register of members of the Company on 15th June, 2018. With reference to the announcement of 2017 interim results of the Company dated 29th August, 2017, shareholders are reminded that an interim dividend of HK1.86 cents per share for the six months ended 30th June, 2017 is also payable on 28th June, 2018 to shareholders whose names appear on the register of members of the Company on 15th June, 2018. Therefore, shareholders whose names appear on the register of members of the Company on 15th June, 2018 will receive dividends for a total sum of HK6.6 cents per share (2016: HK6 cents per share), increased by 10%.

For 2017, the annual dividend to be received by shareholders was equivalent to 2% annual yield of the closing price of the Company's share immediately before the date of results announcement.

#### **BOOK CLOSURE**

To ascertain shareholders' eligibility to attend and vote at the Annual General Meeting to be held on Thursday, 24th May, 2018 ("AGM"), the register of members will be closed from Thursday, 17th May, 2018 to Thursday, 24th May, 2018, both dates inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the AGM, all transfers of shares accompanied by the relevant share certificates must be lodged with the Company's Share Registrars, Tricor Tengis Limited, Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong, not later than 4:30 p.m. on Wednesday, 16th May, 2018.

Subject to the approval of the shareholders at the AGM for the proposed final dividend, the register of members of the Company will be closed from Tuesday, 12th June, 2018 to Friday, 15th June, 2018, both dates inclusive, during which period no transfer of shares of the Company will be registered, for the purpose of ascertaining shareholders' entitlement to the proposed final dividend. In order to qualify for the proposed final dividend, all transfers of shares accompanied by the relevant share certificates must be lodged with Company's Share Registrars, Tricor Tengis Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on Monday, 11th June, 2018.

#### MANAGEMENT DISCUSSION AND ANALYSIS

During the year under review, the Group through its major subsidiaries continued with its operations of commercial properties investment and property leasing, hotel investments, leasing, development and operations. The net profit after tax attributable to the owners of the Company before depreciation of land, property and equipment for the year ended 31st December, 2017 was HK\$867,000,000 (2016: HK\$441,000,000), increased by 97%.

	2016 HK\$'000	2017 HK\$'000	Change
Revaluation profit of			
investment properties	216,101	669,900	+210%
Profit from operation of hotels	114,442	148,376	+30%
Properties rental income	135,831	146,637	+8%
Income from securities investments	7,625	375	-95%
Other income and expenses and			
gains and losses	31,809	(15,540)	
	505,808	949,748	+88%
Administrative expenses	(44,237)	(53,634)	+21%
Income tax expense	(37,371)	(48,030)	+29%
income tax expense	(37,371)		12770
Profit after taxation	424,200	848,084	+100%
Non-controlling interests	(42,811)	(54,569)	+27%
Profit after taxation and			
non-controlling interests	381,389	793,515	+108%
non controlling interests	301,307	175,515	110070
Add: Properties depreciation and release of prepaid lease payments for land attributable			
to owner of the Company	59,609	73,198	+23%
N			
Net profit after tax attributable			
to owner of the Company before properties depreciation and			
1 1 1			
release of prepaid lease payments for land	440,998	866,713	+97%
TOT TAILU	440,338	000,/13	<del>+</del> 71%

#### **PERFORMANCE**

#### **Hotel Business**

The Group owns 71.09% of Magnificent Hotel Investments Limited ("Magnificent Hotel") as its hotel investment subsidiary. The Group and Magnificent Hotel presently owns nine hotels, (1) Best Western Plus Hotel Kowloon, (2) Best Western Plus Hotel Hong Kong, (3) Best Western Grand Hotel, (4) Best Western Hotel Causeway Bay, (5) Best Western Hotel Harbour View, (6) Grand City Hotel, (7) Grand View Hotel, (8) Magnificent International Hotel, Shanghai and (9) Royal Scot Hotel in London. The nine hotels have about 2,821 guest rooms and the Group is one of the largest hotel groups in Hong Kong.

The Best Western Plus Hotel Kowloon has completed its renovation and the adding of 40 hotel rooms and is awaiting license to be issued.

The net profit after tax attributed to owners of Magnificent Hotel before exchange adjustment, revaluation gain of investment properties and depreciation of land, property and equipment for the year ended 31st December, 2017 was HK\$202 million (2016: HK\$176 million), increased by 15%. The income from operation of hotels amounted to HK\$484 million (2016: HK\$444 million), increased by 9%. The average occupancy in the Group's Hong Kong hotels was 99% and the average room rate was HK\$661. The major reason for the above increase was due to increase in room rates.

During the year, the Group acquired Grand View Hotel (formerly known as Newton Inn) at 88 Chun Yeung Street, North Point, Hong Kong. The Property comprises 30 storeys and 317 guest rooms with food and beverage and swimming pool facilities and 3 retail shops. The hotel has commenced business on the 19th August, 2017 and is renamed as Grand View Hotel and is managed by Grand View Hotel Limited, a wholly subsidiary of the Magnificent Hotel. Since hotel opening, this hotel managed by Grand View Hotel Limited and has achieved almost daily 99% occupancies.

The average room occupancy and average room rate of Grand View Hotel are as below:—

2017	Average room occupancy	Average room rate (HK\$)
October	98.01%	763.41
November	99.88%	730.71
December	99.89%	751.86

Since hotel's opening in autumn 2017, the revenue to year end was HK\$30 million with costs at HK\$16 million (EBITDA margin (based on revenue): 44%) and operating profit before tax attributable to the Group was about HK\$13 million.

## **Commercial Properties Rental Income**

The properties rental income was derived from the hotel property in UK, office buildings of Shun Ho Tower, 633 King's Road and shops from Best Western Plus Hotel Kowloon, Best Western Plus Hotel Hong Kong and Best Western Grand Hotel amounted to HK\$158 million (2016: HK\$140 million).

The properties rental income was analysed as follows:

	2016 HK\$'000	2017 HK\$'000	Change
Royal Scot Hotel	16,397	31,500	+92%
633 King's Road	96,238	100,365	+4%
Shun Ho Tower	22,633	23,329	+3% (Note)
Shops	4,346	2,724	-37%
Total	139,614	157,918	+13%

Note: Non-controlling interest will be deducted in consolidated statement of profit or loss.

During the year, the increase of rental income from Royal Scot Hotel was due to income for 2016 represented rental income for 6 months while income for 2017 represented rental income for 12 months. The commercial building at 633 King's Road and Shun Ho Tower were almost fully occupied. The increase of office building rental was due to the renewal of leases during the year. The decrease of shop rental was due to the expiry of the tenancy of first floor of Best Western Plus Hotel Kowloon.

## **LIQUIDITY**

At 31st December, 2017, the overall debt of the Group including Magnificent Hotel and its subsidiaries was HK\$1,700 million (2016: HK\$815 million). The bank loan increased due to the acquisition of Grand View Hotel, North Point during the year. The debt ratio was 10% (2016: 6%) in terms of overall debts against the fully revalued assets of the Group. The gearing ratio of the Group (including Magnificent Hotel and its subsidiaries) was 22% (2016: 12%).

The Group's bank borrowings carry interest at floating rates and are mainly denominated in Hong Kong dollar and Pound Sterling. Accordingly, the Group exposes to exchange risk and management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner. As at 31st December, 2017, the Group's staffing level increased by 11% when compared with that of 31st December, 2016 due to the commencement of Grand View Hotel during the year. Remuneration and benefit were set with reference to the market.

#### LOOKING AHEAD

- Magnificent Hotel will continue its business of hotel operations and will seek to acquire more hotel incomes by acquisition of hotel properties or serviced apartment hotels. Looking ahead, the hotel industry will continue to improve modestly.
- The Company will continue its management and investment of 633 King's Road, Shun Ho Towers, Ice House Street and the income from the investment of Grand View Hotel.
- Overall the short term prospect of the Group's earning will benefit from the modest improvement of hotel industry and commercial rent. The management will endeavour to seek revenue growth from acquisition of income producing properties.

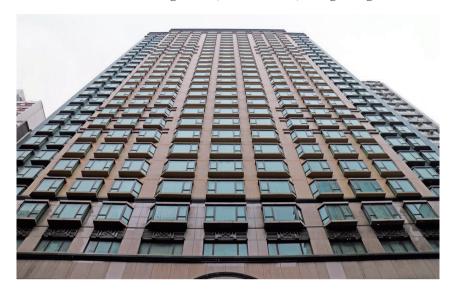
#### **PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the prescribed amount of public float during the year and up to the date of this report as required under the Listing Rules.

By Order of the Board

William CHENG Kai Man Chairman

Grand View Hotel 88 Chun Yeung Street, North Point, Hong Kong







## **Directors' Profiles**

#### Mr. William CHENG Kai Man, Executive Director

Aged 56. Appointed to the Board in 1990. He is also a director of Shun Ho Holdings Limited ("Shun Ho Holdings") which is the Company's holding company and Magnificent Hotel Investments Limited ("Magnificent Hotel") which is the Company's subsidiary. He has over 30 years' experience in construction, property investment and development and has over 20 years' experience in hotel management. He graduated in the U.K. and holds a bachelor's degree in civil engineering and a master's degree in structural engineering. He is a director of Mercury Fast Limited ("Mercury") and Omnico Company Inc., both of which are substantial shareholders of the Company.

#### Mr. Albert HUI Wing Ho, Executive Director

Aged 55. Appointed to the Board in 1989. He is also a director of Shun Ho Holdings and Magnificent Hotel. He has over 30 years' experience in construction, property investment and development and has over 20 years' experience in hotel management. He graduated in the U.K. and holds a bachelor's degree in civil engineering.

#### Madam Kimmy LAU Kam May, Executive Director

Aged 50. FCCA, CPA. Appointed to the Board in 2017. She is also a director of Shun Ho Holdings and Magnificent Hotel. She has extensive experience in accounting, auditing and financial management. She has over 10 years' experience in hotel management.

#### Madam Jennie WONG Kwai Fong, Executive Director

Aged 55. FCIS, FCS. Appointed to the Board in 2018. She is also a director of Shun Ho Holdings and Magnificent Hotel. She has over 30 years of experience in the company secretarial works.

Madam Mabel LUI FUNG Mei Yee, Non-Executive Director Aged 66. Solicitor and Notary Public. Appointed to the Board in 1999. She is also a non-executive director of Shun Ho Holdings and Magnificent Hotel. She is a senior executive consultant and head of Greater China Commercial Practice of Withers.

Mr. Vincent KWOK Chi Sun, Independent Non-Executive Director Aged 55. ACA (Aust), CPA (Practising). Appointed to the Board in 1999. He is also an independent non-executive director of Shun Ho Holdings, Magnificent Hotel and China Digital Culture (Group) Limited. He is a partner of Vincent Kwok & Co.

Mr. CHAN Kim Fai, Independent Non-Executive Director Aged 58. FCCA, CPA (Practising). Appointed to the Board in 2004. He is also an independent non-executive director of Shun Ho Holdings, Magnificent Hotel and EGL Holdings Company Limited. He holds a bachelor's degree in science from The Chinese University of Hong Kong. He has extensive experience in accounting, corporate finance and financial management. He is a partner of Ivan Chan & Co, CPA.

Mr. LAM Kwai Cheung, Independent Non-Executive Director Aged 57. FCCA, CPA (Practising). Appointed to the Board in 2017. He is also an independent non-executive director of Shun Ho Holdings and Magnificent Hotel. He has extensive experience in accounting, auditing and financial management. He is the practitioner of Terry Lam & Co., CPA.

The Company is committed to the establishment of good corporate governance practices and procedures. The corporate governance principles of the Company emphasise a quality board, sound internal control and transparency and accountability to all shareholders.

#### CORPORATE GOVERNANCE

The Board of the Company has approved the adoption of the Corporate Governance Code as set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") as our corporate governance code.

#### (a) Compliance with the Corporate Governance Code

During the year ended 31st December, 2017, the Company has complied with all the code provisions of Corporate Governance Code set out in Appendix 14 of the Listing Rules with the exception of the following deviations:

Code Provision A.2.1: chairman and chief executive should not be performed by the same individual

The Company does not have separate appointments for Chairman and Chief Executive Officer. Mr. William Cheng Kai Man holds both positions. The Board believes that vesting the roles of both Chairman and Chief Executive Officer in the same person enables the Company to have a stable and consistent leadership. It also facilitates the planning and execution of the Company's strategy and is hence, for the interests of the Company and its shareholders.

Code Provision A.4.1: non-executive directors should be appointed for a specific term

Except three Non-executive Directors, all Directors of the Company (including executive or non-executive Directors) are not appointed for a fixed term. The Articles of Association of the Company stipulate that every director (including Executive or Non-executive Directors) shall retire and be re-elected at least once every three years. Therefore, the Company has adopted adequate measures to ensure the corporate governance of the Company complies with the same level to that required under the Corporate Governance Code.

Code Provision A.5.2: the nomination committee should perform the duties set out in paragraphs (a) to (d)

The terms of reference of the nomination committee adopted by the Company are in compliance with the code provision A.5.2 except that it is not the duty of the nomination committee to select individuals nominated for directorships. The nomination committee comprises a majority of independent non-executive directors who are not involved in the daily operation of the Company and may not have sufficient knowledge of industry practice. Such duty should be performed by the Board.

Code Provision B.1.2: the remuneration committee's terms of reference should include, as a minimum, paragraphs (a) to (h)

The terms of reference of the remuneration committee adopted by the Company are in compliance with the code provision B.1.2 except that it is not the duties of the remuneration committee to approve the management's remuneration proposals, compensation payable to executive directors and senior management for any loss or termination of office or appointment and compensation arrangements relating to dismissal or removal of directors for misconduct. The remuneration committee comprises a majority of independent non-executive directors who are not involved in the daily operation of the Company and may not have sufficient knowledge of industry practice. Such duties should be performed by the Board.

### (b) Compliance with the Model Code

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 of the Listing Rules as the code of conduct regarding securities transactions by the directors. Having made specific enquiry of all directors, the Company confirmed that all directors have complied with the required standard set out in the Model Code during the year.

#### BOARD COMPOSITION AND BOARD PRACTICES

The Board of Directors ("Board") of the Company is collectively responsible for the oversight of the management of the business and affairs of the Group with the objective of enhancing shareholders value.

The Listing Rules require every listed issuer to have at least three independent non-executive directors, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. As at 31st December, 2017, the Board of the Company comprises a total of seven Directors, with three Executive Directors, one Non-executive Director and three Independent Non-executive Directors. All the Independent Non-Executive Directors have appropriate professional qualifications, or accounting or related financial management expertise.

As at the date of this report, the Board's composition under major diversified perspectives was summarized as follows:

Gender	Male		e Female		male			
Ethnicity	Chinese							
Age Group	50-59			60-69				
Year of	<10				>10			
Service	0 1	2	3	4	5	6	7	8
		N	umber o	of Direc	ctors			

None of the Directors has or maintained any financial, business, family or other material/relevant relationship with any of the other Directors.

Each of the Independent Non-executive Directors has made an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company is of the view that all Independent Non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines.

All Directors (including Executive or Non-executive Directors) are subject to retirement by rotation once every three years in accordance with the Company's Articles of Association. Review will be made regularly of the Board composition to ensure that it has a balance of expertise, skills and experience appropriate for the requirements of the business of the Company. The Directors' biographical information is set out on page 11.

The positions of the Chairman of the Board ("Chairman") and the Chief Executive Officer are not held by separate individuals pursuant to the reasons given above.

The Board is responsible for establishing the strategic direction of the Group; setting objectives and business development plans; monitoring the performance of the senior management and assuming responsibility for corporate governance.

The management, under the leadership of the Chief Executive Officer, is responsible for implementing the strategies and plans established by the Board; and submitting reports on the Company's operations to the Board on a regular basis to ensure effective discharge of the Board's responsibilities.

All Directors have made full and active contribution to the affairs of the Board and the Board always acts in the best interests of the Group.

The Board is responsible for performing the corporate governance duties including:

- (a) to develop and review the Company's policies and practices on corporate governance;
- to review and monitor the training and continuous professional development of Directors and senior management;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and
- (e) to review the Company's compliance with the Corporate Governance Code and disclosure in the Corporate Governance Report.

The Board meets regularly and held four meetings in 2017 and the attendance of each director is set out below:

	Number of Board meetings attended in 2017	Attendance rate
<b>Executive Directors</b>		
William Cheng Kai Man		
(Chairman)	4/4	100%
Albert Hui Wing Ho	4/4	100%
Kimmy Lau Kam May		
(appointed on 29th August, 2017)	1/1	100%
Non-executive Director		
Mabel Lui Fung Mei Yee	2/4	50%
Independent Non-executive Director	rs	
Vincent Kwok Chi Sun	2/4	50%
Chan Kim Fai	2/4	50%
Hui Kin Hing		
(retired on 16th June, 2017)	1/3	33%
Lam Kwai Cheung		
(appointed on 16th June, 2017)	1/1	100%

Regular Board meetings of the year are scheduled in advance to give all Directors an opportunity to attend. The Directors can attend meetings in persons or through other means of electronic communication in accordance with the Company's Articles of Association.

Board papers are circulated not less than three days before the Board meetings to enable the Directors to make informed decisions on matters to be raised at the Board meetings. The Company Secretary or her assistant and Chief Financial Officer shall attend all regular Board meetings to advise on corporate governance, statutory compliance, accounting and financial matters when necessary. Directors shall have full access to information on the Group and are able to obtain independent professional advice whenever deemed necessary by the Directors. The Company Secretary or her assistant shall prepare minutes and keep records of matters discussed and decisions resolved at all Board meetings.

Each newly appointed Director is provided with a package of orientation materials setting out the duties and responsibilities of Directors under the Listing Rules, related ordinances and relevant regulatory requirements of Hong Kong. Orientation meeting with newly appointed Director will be held for briefing on business and operations of the Company. Updates are provided to Directors when necessary to ensure that Directors are aware of the latest changes in the commercial and regulatory environment in which the Group conducts its businesses.

#### **DIRECTORS' TRAINING**

With effect from 1st April, 2012, Directors are provided with monthly updates on the Company's performance, position and prospects to enable the Board as a whole and each Director to discharge their duties.

All Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. A summary of training received by Directors in 2017 is set out below:

#### Type of Continuous Professional Development

Name of Directors	Attending seminar on regulatory development and/or directors' duties	Reading regulatory updates or information relevant to the Company or its business
William Cheng Kai Man	$\sqrt{}$	$\sqrt{}$
Albert Hui Wing Ho	$\sqrt{}$	$\sqrt{}$
Kimmy Lau Kam May		
(appointed on 29th August, 2017)	$\sqrt{}$	$\sqrt{}$
Mabel Lui Fung Mei Yee	$\sqrt{}$	$\sqrt{}$
Vincent Kwok Chi Sun	$\sqrt{}$	$\sqrt{}$
Chan Kim Fai	$\sqrt{}$	$\sqrt{}$
Lam Kwai Cheung		
(appointed on 16th June, 2017)	$\sqrt{}$	$\sqrt{}$

#### ATTENDANCE AT GENERAL MEETINGS

	Annual General Meeting
	(held on 16th June, 2017)
<b>Executive Directors</b>	

## Non-executive Director

Mabel Lui Fung Mei Yee

#### **Independent Non-executive Directors**

William Cheng Kai Man

Albert Hui Wing Ho

Vincent Kwok Chi Sun	
Chan Kim Fai	
Hui Kin Hing	
(retired on 16th June, 2017)	

## DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements of the Group.

With the assistance of the Accounts Department which is under the supervision of the Chief Financial Officer of the Company, the Directors ensure the preparation of the financial statements of the Group are in accordance with statutory requirements and applicable accounting standards. The Directors also ensure the publication of the financial statements of the Group is in a timely manner.

The statement of the Auditor of the Company about their reporting responsibilities on the financial statements of the Group is set out in the Independent Auditor's Report on pages 26 to 28.

During the year, the emoluments paid to the senior management, i.e. executive directors, of the Company fell within the following bands:

Emolument band (HK\$)	Number of individuals
1 - 5,000,000	2
1 – 5,000,000 10,000,001 – 15,000,000	1
	3

#### **AUDITOR'S REMUNERATION**

For the year ended 31st December, 2017, the Auditor of the Company received approximately HK\$3.7 million for audit service and HK\$0.2 million for tax and consultancy services.

#### **AUDIT COMMITTEE**

The Listing Rules require every listed issuer to establish an audit committee comprising at least three members who must be non-executive directors only, and the majority thereof must be independent non-executive directors, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. The Company established an audit committee ("Audit Committee") in 1995 with reference to "A Guide for the Formation of an Audit Committee" issued by the Hong Kong Institute of Certified Public Accountants (formerly known as Hong Kong Society of Accountants). In accordance with the requirements of the Corporate Governance Code, the terms of reference of the Audit Committee were revised on 20th April, 2005, 14th April, 2009, 28th March, 2012 and 1st January, 2016 in terms substantially the same as the provisions set out in the Code on Corporate Governance Practices and Corporate Governance Code. The terms of reference of the Audit Committee are available on the websites of the Company and the Stock Exchange.

The principal duties of the Audit Committee include the review of the Group's financial controls and internal control and risk management, review of the Group's financial information (half-yearly and annual results) and review of the relationship with the Auditor of the Company. Regular meetings have been held by the Audit Committee since its establishment. The Audit Committee held two meetings in 2017, the attendance of each member is set out below:

	Number of Audit Committee meeting attended in 2017	Attendance rate
Vincent Kwok Chi Sun	2/2	100%
Chan Kim Fai	2/2	100%
Hui Kin Hing		
(retired on 16th June, 2017)	1/1	100%
Lam Kwai Cheung	1/1	1000
(appointed on 16th June, 2017)	1/1	100%

The scope of work done by the Audit Committee during the year under review includes the following:

- reviewed and recommended the Board to approve the audit fee proposal for year 2017;
- reviewed the interim report and the interim results announcement for the six months ended 30th June, 2017;
- reviewed the audit plan for year 2017 to assess the general scope of audit work; and
- reviewed the audited accounts and final results announcement for year 2016.

The existing Audit Committee of the Company comprises three Independent Non-executive Directors, namely, Mr. Vincent Kwok Chi Sun (Chairman of the Audit Committee), Mr. Chan Kim Fai and Mr. Lam Kwai Cheung (appointed on 16th June, 2017).

The Group's annual report for the year ended 31st December, 2017 has been reviewed by the Audit Committee.

#### RISK MANAGEMENT AND INTERNAL CONTROL

During the reporting period, the Board is responsible for evaluating and determining the nature and extent of the risks. The Board has overall responsibilities for maintaining sound and effective risk management and internal control systems of the Group. The Group's systems of risk management and internal control includes a defined management structure with limits of authority, is designed to assist the Group to achieve business objectives, safeguard assets against unauthorised use or disposition, ensure the maintenance of proper accounting records for the provision of reliable financial information for internal use or for publication, and ensure compliance with relevant legislation and regulations. The system is designed to provide reasonable, but not absolute, assurance against material

misstatement or loss and to manage rather than eliminate risks of failure in operational systems and achievement of the Group's objectives.

Proper controls are in place for the recording of complete, accurate and timely accounting and management information. Regular reviews and internal audits are carried out to ensure that the preparation of financial statements is carried out in accordance with generally accepted accounting principles, the Group's accounting policies and applicable laws and regulations.

Internal audit adopts a risk and control based audit approach. The annual work plan is directed to monitor compliance with internal control procedures focusing on those areas of the Group's activities with the greatest perceived risk.

The Board has conducted a review of the effectiveness of the systems of risk management and internal control of the Group and considered the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting functions and their training programmes and budget on an annual basis. The Board is of the view that the systems of risk management and internal control in place for the year under review and up to the date of issuance of the annual report and financial statements is sound and is sufficient to safeguard the interests of shareholders, customers and employees, and the Group's assets.

Risk management has to be proactive to ensure that significant risks are identified, assessed by considering the impacts and likelihoods of their occurrence, and effectively managed by identifying suitable controls and countermeasures, and assessing the cost effectiveness of the mitigating actions proposed.

In order to identifying, evaluating and managing the significant risks, the risk management of the Group combines a top-down strategic view with a bottom-up operational process. The Board, by the top-down approach, has a particular focus on determining the nature and extent of significant risks it is willing to take in achieving the strategic objectives of the Group. On the other hand, the bottom up approach is embedded in the operations of the Group and complements the top-down strategic view by identifying the principal risks and ensuring all significant risks to be adequately considered by the Board. This evaluation process will be carried out on an ongoing basis.

In alignment with the amendments to the corporate governance code, the terms of reference of the Audit Committee have been revised to include the responsibility of reviewing the risk management and control systems. The Audit Committee will then report to the Board after due review of the effectiveness of the Group's risk management and internal control systems. The Board should oversee management in the design, implementation and monitoring of the risk management and internal control systems.

The Board had reviewed the nature and extent of the significant risks in property leasing and hotel markets, the number of overnight visitors arrived Hong Kong, supply of new hotel rooms, competing room rate and occupancy, as well as competition for experienced and skilled hotel personnel and the Group's ability to respond to its changes.

A summary on such significant risks of the Group together with the relevant internal control measures is listed below:

## a) Regulatory and Compliance Risk

As a listed company and the Group engaged in the properties leasing and hotel operation business, the Group is exposed to and subject to extensive government policies and regulations of Mainland China and Hong Kong. These include the Hong Kong Companies Ordinance, financial and tax legislations, as well as the Listing Rules in Hong Kong.

The Group is committed to complying with the relevant policies, regulations and guidelines applicable to its operations by experienced and professional staff as well as by consultancy with external experts.

#### b) Economic Risk

The Group is dependent on the local office rental market and the regional economic conditions in which the Group is operated. Global economic uncertainty and prospect of interest rates hike in US would adversely affect the Group's profitability.

The Group reviews and optimizes its asset portfolio to ensure that it is sufficiently cost effective and efficient. The risk of adverse economic conditions is managed by ensuring proper monitoring of the business performance, and constant assessment of economic conditions and the appropriateness of the prevailing investment and business strategy.

### c) Market Risk

The Group operates in areas that are highly competitive, and failure to compete effectively in terms of price, product quality and specification or levels of service can have an adverse impact on the Group's results. The market demand and supply condition is also one of the significant factors impacting the Group's performance.

The Group manages market risks by keeping track of the hotel market condition, strengthening its brand names and product quality, and setting strategies commensurate with the market demand.

#### d) Financial Risk

An effective and sound financial management system is essential to the Group's operations. The Group may be exposed and impacted by factors such as increase in costs of funding and currency fluctuation.

The Group's finance team is embedded within the Group to provide financial management support by monitoring the financial market conditions and setting an appropriate financial strategy. The Group maintains an open and proactive relationship with the banking community and ensures continuous assessment of counterparty risks.

The Board assesses the likely impact of any unexpected and significant event that may impact the price of the Shares or their trading volume and decides whether the relevant information is considered inside information and needs to be disclosed as soon as reasonably practicable pursuant to Rules 13.09 and 13.10 of the Listing Rules and the Inside Information Provisions under Part XIVA of the SFO.

#### REMUNERATION COMMITTEE

According to the Code on Corporate Governance Practices, the Company established its remuneration committee ("Remuneration Committee") on 20th April, 2005. The terms of reference of the Remuneration Committee were revised on 28th March, 2012 in terms substantially the same as the provisions set out in the Corporate Governance Code and are available on websites of the Company and the Stock Exchange. The existing Remuneration Committee comprises Mr. Vincent Kwok Chi Sun (Chairman of the Remuneration Committee, an Independent Non-executive Director) and Mr. William Cheng Kai Man (Executive Director) and Mr. Chan Kim Fai (an Independent Non-executive Director). No meeting was held by the Remuneration Committee in 2017.

The principal responsibilities of the Remuneration Committee include making recommendations to the Board on the Company's policy and structure for all remuneration of Directors and senior management and reviewing the specific remuneration packages of all executive Directors and senior management by reference to corporate goals and objectives resolved by the Board from time to time.

The Remuneration Committee shall consult the Chairman and/ or the Chief Executive Officer of the Company about their proposals relating to remuneration of executive directors and have access to professional advice if considered necessary.

#### NOMINATION COMMITTEE

On 28th March, 2012, the Board resolved to establish a Nomination Committee. The committee members comprise Mr. William Cheng Kai Man (Chairman of the Committee, Executive Director), Mr. Chan Kim Fai (an Independent Non-executive Director) and Mr. Lam Kwai Cheung (an Independent Non-executive Director), appointed on 16th June, 2017. The terms of reference of the Nomination Committee are available on the websites of the Company and the Stock Exchange.

The Nomination Committee was established in March 2012 with specific terms of reference in accordance with the Corporate Governance Code. The Nomination Committee is responsible to review the structure, size and composition of the Board and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy. It shall consider the suitability of a candidate to act as a Director on the basis of the candidate's qualification, experience, integrity and potential contribution to the Company, and assess the independence of Independent Non-executive Directors taking into account the independence requirements set out in Rule 3.13 of the Listing Rules. Before its establishment, the role and function of the Nomination Committee was taken up by the Board. The Nomination Committee held two meetings during the year. All committee members have attended the meeting to review the structure, size and composition of the Board and assess the independence of Independent Non-executive Directors.

The Company adopted a policy concerning diversity of board members on 30th August, 2013. Selection of candidates of board members will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

#### **COMPANY SECRETARY**

Ms. Koo Ching Fan was appointed as the Company Secretary in 30 November 2016.

Ms. Koo is an associate of the Hong Kong Institute of Chartered Secretaries and the Institute of Chartered Secretaries and Administrators and a fellow member of the Association of Chartered Certified Accountants. She is also a holder of the Practitioner's Endorsement issued by the Hong Kong Institute of Chartered Secretaries. Although the Company Secretary is not a full time employee of the Company, she reports to the Board and is responsible for advising the Board on governance matters. The primary contact person of the Company with the Company

Secretary is Ms. Jennie Wong Kwai Fong, the Executive Director of the Company. During 2017, Ms. Koo has confirmed that she has taken no less than 15 hours of relevant professional training.

#### CONSTITUTIONAL DOCUMENTS

During the year, there is no significant change in the Company's constitutional documents.

#### SHAREHOLDERS' RIGHTS

Set out below is a summary of certain rights of the shareholders of the Company as required to be disclosed pursuant to the mandatory disclosure requirements under Paragraph O of the Corporate Governance Code.

#### **Convening of General Meeting on Request**

Shareholder(s) may request the Directors to call a general meeting pursuant to Sections 566 to 568 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) (the "CO").

In accordance with Section 566 of the CO, the Directors are required to call a general meeting if the Company has received requests to do so from members of the Company representing at least 5% of the total voting rights of all the members having a right to vote at general meeting. Such requests must state the general nature of the business to be dealt with at the meeting; and may include the text of a resolution that may properly be moved and is intended to be moved at the meeting. Such requests may be sent to the Company in hard copy form (by depositing at the registered office of the Company at 3rd Floor, Shun Ho Tower, 24-30 Ice House Street, Central, Hong Kong for the attention of the Board) or in electronic form (by email: shunho@netvigator.com); and must be authenticated by the person or persons making it. In accordance with Section 567 of the CO, the Directors must call a meeting within 21 days after the date on which they become subject to the requirement under Section 566 of the CO and such meeting must be held on a date not more than 28 days after the date of the notice convening the meeting.

#### **Putting Forward Proposals at Annual General Meeting**

To put forward a resolution at an annual general meeting. shareholders are requested to follow the requirements and procedures set out in Sections 615 and 616 of the CO.

Section 615 of the CO provides that the Company must give notice of a resolution if it has received requests that it do so from (a) the members of the Company representing at least 2.5% of the total voting rights of all the members who have a right to vote on the resolution at the annual general meeting to which the requests relate; or (b) at least 50 members who have a right to vote on the resolution at the annual general meeting to which the requests relate. Such requests (a) may be sent to the Company in hard copy form (by depositing at the registered office of the Company at 3rd Floor, Shun Ho Tower, 24-30 Ice House Street, Central, Hong Kong for the attention of the Board) or in electronic form (by email: shunho@netvigator.com); (b) must identify the resolution of which notice is to be given; (c) must be authenticated by the person or persons making it; and (d) must be received by the Company not later than (i) 6 weeks before the annual general meeting to which the requests relate; or (ii) if later, the time at which notice is given of that meeting. Section 616 of the CO provides that the Company that is required under Section 615 of the CO to give notice of a resolution must send a copy of it at the Company's own expense to each member of the Company entitled to receive notice of the annual general meeting (a) in the same manner as the notice of the meeting; and (b) at the same time as, or as soon as reasonably practicable after, it gives notice of the meeting.

Pursuant to Article 120 of the Articles of Association of the Company, no person, other than a retiring Director, shall, unless recommended by the Directors for election, be eligible for election to the office of Director at any general meeting, unless notice in writing of the intention to propose that person for election as a Director and notice in writing by that person of his willingness to be elected shall have been given to the Company provided that the minimum length of the period, during which such notices are given, shall be at least seven days. The period for lodgment of such notices shall commence no earlier than the day after the despatch of the notice of the general meeting appointed for such election and end no later than seven days prior to the date of such general meeting. Detailed procedures for shareholders to propose a person for election as a Director can be found on the Company's website.

## INVESTOR RELATIONS AND COMMUNICATION WITH SHAREHOLDERS

The Company establishes different communication channels with shareholders and investors: (i) printed copies of corporate communication, (ii) the annual general meeting provides a forum for shareholders to raise comments and exchange views with the Board, (iii) briefing meetings with analysts from investment sectors are set up from time to time on updated performance information of the Group, and (iv) the Company's Registrars serve the shareholders respecting all share registration matters.

Shareholders may at any time send their enquiries and concerns to the Board by addressing them to the Company at its registered office.

## COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Company ensures that all applicable laws, rules and regulations are duly complied with. All the Group's hotels in Hong Kong obtained hotel licences from Home Affair Departments and the hotel in the PRC obtained the business licence to operate hotel business. For operating hotel business, all the relevant permits, licenses, certificates and other approvals were obtained.

## RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Company places significant emphasis on human capital. The remuneration and benefit were set with reference to the market so as to recruit and retain the staff with the particular skills required for the Company's strategies. The Company provides a health and safety management system, a fair workplace together with a range of opportunities for career advancement based on employees' merits and performance.

To enhance customer satisfaction and promote a customeroriented culture within the Company, the Company takes 'Customer First' as one of our core values. The Company values the feedback from customers through daily communication, regular inspections and customer satisfaction surveys. The Company has also established the mechanism about customer service, support and complaints. We address customers' concern in a timely manner and in accordance with international standards.

The Company believes that our suppliers are equally important in driving quality delivery of our services. Our business suppliers deliver quality sustainable products and services. The Company assures the performance of our suppliers through supplier approval process and by spot checks on the delivered goods.

#### **ENVIRONMENTAL POLICIES**

With regard to the environmental policies, the Group aims to minimise the Group's environmental impact. The Group have adopted various environmental protection measures for energy efficiency, carbon reduction and to improve efficiency of water usage. They are regularly reviewed and results are closely monitored.

Further details will be disclosed in the Company's Environmental, Social and Governance Report 2017 which should be published on The Stock Exchange of Hong Kong Limited's website no later than three months after the publication of this annual report.

## **Report of the Directors**

The Board present their annual report and the audited consolidated financial statements for the year ended 31st December, 2017.

#### PRINCIPAL ACTIVITIES

The Company is an investment holding company. The activities of the Company's principal subsidiaries are set out in note 31 to the consolidated financial statements.

#### RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31st December, 2017 are set out in the consolidated statement of profit or loss on page 29.

#### **BUSINESS REVIEW**

A review of the business of the Group during the year and a discussion on the Group's prospects are provided in the Chairman's Statement on pages 7 to 10 of the Annual Report. Description of principal risks and uncertainties that the Group is facing is provided in this Report of the Directors on page 25 of the Annual Report while the financial risk management objectives and policies of the Group can be found in notes 33 and 34 to the consolidated financial statements. An analysis of the Group's performance during the year using key performance indicators is provided in the Chairman's Statement on pages 7 to 10 of the Annual Report and Financial Summary on page 87 of the Annual Report. In addition, discussions on the Group's compliance with relevant laws and regulations which have a significant impact on the Group, relationships with its key stakeholders and environmental policies are contained in the Corporate Governance Report on pages 12 to 19 of the Annual Report.

#### **DIVIDEND**

The Board recommends the payment of a final dividend of HK4.74 cents per share for the year ended 31st December, 2017 (2016: HK4.14 cents) and will be payable on 28th June, 2018 to shareholders whose names appear on the register of members of the Company on 15th June, 2018.

#### **SHARE CAPITAL**

Details of the share capital of the Company are set out in note 23 to the consolidated financial statements. There were no movements in the share capital of the Company during the year.

#### **RESERVES**

Movements during the year in the reserves of the Group are set out on page 33 and those of the Company are set out in note 30 to the consolidated financial statements.

The Company's reserves available for distribution to shareholders as at 31st December, 2017 represented its retained profits of HK\$993,182,000 (2016: HK\$987,854,000).

#### PROPERTY, PLANT AND EQUIPMENT

Details of movements during the year in the property, plant and equipment of the Group are set out in note 14 to the consolidated financial statements.

#### INVESTMENT PROPERTIES

All the investment properties of the Group were revalued at 31st December, 2017. The revaluation gave rise to an increase of approximately HK\$670 million which has been dealt with in the consolidated statement of profit or loss.

Details of movements during the year in the investment properties of the Group are set out in note 16 to the consolidated financial statements.

#### PROPERTIES UNDER DEVELOPMENT

During the year, development expenditure of approximately HK\$18 million (2016: HK\$8 million) was incurred on the properties under development.

Details of movements during the year in the properties under development of the Group are set out in note 17 to the consolidated financial statements.

## **BORROWINGS**

An analysis of the repayment schedule of bank loans is set out in note 22 to the consolidated financial statements.

### **MAJOR PROPERTIES**

Details of the major properties of the Group at 31st December, 2017 are set out on page 88 of the Annual Report.

## PURCHASE, SALE OR REDEMPTION OF COMPANY'S LISTED SECURITIES

During the year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

#### **DIRECTORS**

The directors of the Company during the year and up to the date of this report were:

#### **Executive directors**

Mr. William Cheng Kai Man Mr. Albert Hui Wing Ho Madam Kimmy Lau Kam May (Appointed on 29th August, 2017) Madam Jennie Wong Kwai Fong (Appointed on 22nd January, 2018)

#### Non-executive directors

Madam Mabel Lui Fung Mei Yee

Mr. Vincent Kwok Chi Sun\*

Mr. Chan Kim Fai\*

Mr. Hui Kin Hing\* (Retired on 16th June, 2017)

Mr. Lam Kwai Cheung\* (Appointed on 16th June, 2017)

In accordance with the provisions of the Company's Articles of Association, Mr. Albert Hui Wing Ho, Madam Mabel Lui Fung Mei Ying, Mr. Vincent Kwok Chi Sun, Mr. Lam Kwai Cheung, Madam Kimmy Lau Kam May and Madam Jennie Wong Kwai Fong shall retire at the forthcoming annual general meeting and, being eligible, offer themselves for re-election.

The term of office for each of the non-executive directors is the period up to his or her retirement by rotation in accordance with the Company's Articles of Association.

No director proposed for re-election at the forthcoming annual general meeting has a service contract which is not terminable by the Group within one year without payment of compensation (other than statutory compensation).

The Company has received annual confirmations from each of the independent non-executive directors as regards their independence to the Company and considers that each of the independent non-executive directors is independent to the Company.

#### DIRECTORS OF SUBSIDIARIES

The name of persons who have served on the board of the subsidiaries of the Company during the year and up to the date of this report are Mr. William Cheng Kai Man, Mr. Albert Hui Wing Ho and Madam Kimmy Lau Kam May.

#### **DIRECTORS' INTERESTS IN LISTED SECURITIES**

As at 31st December, 2017, the interests or short positions of the directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which were required (a) to be entered in the register required to be kept by the Company under section 352 of the SFO; or (b) to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers, were as follows:

#### The Company

Name of director	Capacity	Nature of interests	Number of shares held	Approximate % of shareholding
William Cheng Kai Man	Interest of controlled corporations	Corporate	361,703,999 (Note)	62.39

#### Note:

Omnico Company Inc., Mercury Fast Limited and Trillion Resources Limited beneficially owned 281,904,489 shares of the Company (the "Shares"), 68,139,510 Shares and 11,660,000 Shares respectively, representing approximately 48.625%, 11.753% and 2.011% respectively of the issued shares of the Company. Mr. William Cheng Kai Man had controlling interests in these companies. All the above interests in the Shares are long position.

#### **Associated corporations**

Name of director	Name of associated corporation	Capacity	Nature of interests		Approximate % of shareholding
William Cheng Kai Man	Magnificent Hotel Investments Limited ("Magnificent Hotel") (Note 1)	Interest of controlled corporations	Corporate	6,360,585,437	71.09
William Cheng Kai Man	Shun Ho Holdings Limited ("Shun Ho Holdings") (Note 2)	Interest of controlled corporations	Corporate	216,608,825	71.20
William Cheng Kai Man	Trillion Resources Limited ("Trillion Resources") (Note 3)	Beneficial owner	Personal	1	100

<sup>\*</sup> independent non-executive directors

#### Notes:

- Magnificent Hotel, the Company's subsidiary, is a public limited company incorporated in Hong Kong, the shares of which are listed on the Stock Exchange.
- Shun Ho Holdings, the Company's intermediate holding company, is a public limited company incorporated in Hong Kong, the shares of which are listed on the Stock Exchange.
- 3. Trillion Resources, the Company's ultimate holding company, is a company incorporated in the British Virgin Islands.
- All the above interests in the shares of the associated corporations are long position.

#### **Share options**

An employees share option scheme of Magnificent Hotel, a subsidiary of the Company was adopted at the extraordinary general meeting held on 14th November, 2013 (the "Share Option Scheme") and was amended at the annual general meeting held on 18th June, 2014. Pursuant to the Share Option Scheme, the Board of Magnificent Hotel may, at its discretion, offer to grant options to subscribe for shares of Magnificent Hotel ("Magnificent Hotel Shares") based on the terms and conditions set out therein to any director (including executive, non-executive Directors and independent non-executive Directors) and any employee of Magnificent Hotel and its subsidiaries ("Magnificent Hotel Group") whom the Board of Magnificent Hotel considers, in its sole discretion, have contributed or will contribute to the Magnificent Hotel Group (the "Participant(s)"). The purpose of the grant of options is to reward hotel senior management according to their performance in relation to the growth of hotel revenue. No option has been granted since the adoption of the Share Option Scheme in 2013 and no new options are anticipated to be granted in 2018.

Summary of the Share Option Scheme are as below:

## (i) Purpose

The Share Option Scheme is a share incentive scheme and is established to reward Participants who have contributed to Magnificent Hotel Group and to encourage Participants to work towards enhancing the value of Magnificent Hotel and its shares for the benefit of Magnificent Hotel and its shareholders as a whole.

#### (ii) Maximum number of shares

#### (1) 5% limit

The maximum number of Magnificent Hotel Shares which may be issued upon exercise of all options to be granted under the Share Option Scheme shall not exceed 5 per cent. of the Magnificent Hotel Shares in issue on the date of the passing of the ordinary resolution held on 18th June, 2014, being 447,352,566 Magnificent Hotel Shares.

#### (2) Individual limit

The total number of Magnificent Hotel Shares issued and which may fall to be issued upon exercise of the options granted under the Share Option Scheme and any other share option schemes of Magnificent Hotel (including options exercised and outstanding) to each Participant in any twelve month period up to the date of grant shall not exceed 1% of the shares in issue as at the date of grant. Any further grant of options in excess of this 1% limit shall be subject to the approval of shareholders of Magnificent Hotel in general meeting with such Participants and their associates (as defined in the Listing Rules) abstaining from voting and/or other requirements prescribed under the Listing Rules from time to time.

Any grant of options to a director, chief executive or substantial shareholder of Magnificent Hotel or any of their respective associates is required to be approved by the independent non-executive directors of Magnificent Hotel. If the Board of Magnificent Hotel proposes to grant options to a substantial shareholder or any independent nonexecutive director or their respective associates which will result in the number of Magnificent Hotel Shares issued and to be issued upon exercise of options granted and to be granted (including options exercised, cancelled and outstanding) to such person in the twelve-month period up to and including the date of such grant: (i) representing in aggregate over 0.1% or such other percentage as may be from time to time provided under the Listing Rules of the Magnificent Hotel Shares in issue; and (ii) having an aggregate value in excess of HK\$5 million or such other sum as may be from time to time provided under the Listing Rules, based on the official closing price of the Magnificent Hotel Shares at the date of each grant, such further grant of options will be subject to the approval of shareholders of Magnificent Hotel in general meeting at which all connected persons of Magnificent Hotel shall abstain from voting, and/or other requirements prescribed under the Listing Rules from time to time.

## (3) Maximum limit of 30%

The Magnificent Hotel Shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option scheme of Magnificent Hotel at any time shall not exceed 30% of the Magnificent Hotel Shares in issue from time to time.

#### (iii) Time of exercise of option

An option may be exercised in accordance with the terms of the Share Option Scheme at any time during the option period which may be determined and notified by the Board to the grantees at the time of making an offer which shall not expire later than 10 years from the grant date.

#### (iv) Amount payable upon acceptance of option

Upon acceptance of an option, the grantee shall pay HK\$10.00 to Magnificent Hotel by way of consideration for the grant.

#### (v) The exercise price

The subscription price of a Magnificent Hotel Share in respect of any particular option granted under the Share Option Scheme shall be such price as the Board of Magnificent Hotel in its absolute discretion shall determine, save that such price will not be less than the highest of: (i) the official closing price of the Magnificent Hotel Shares as stated in the Stock Exchange's daily quotation sheets on the date of grant; and (ii) the average of the official closing prices of the Magnificent Hotel Shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the date of grant.

## (vi) The remaining life of the Share Option Scheme

Subject to earlier termination by Magnificent Hotel in general meeting or by the Board of Magnificent Hotel, the Share Option Scheme shall be valid and effective for a period of 10 years from the date of its adoption.

#### (vii) Shares to be issued under the Share Option Scheme

As at the date of this report, the total number of Magnificent Hotel Shares to be issuable under the Share Option Scheme is 447,352,566 Magnificent Hotel Shares, representing 5% of the total number of Magnificent Hotel Shares in issue of Magnificent Hotel.

No share option had been granted under the Share Option Scheme and no other share option scheme was adopted by the Company or its subsidiaries as at 31st December, 2017.

Save as disclosed above and save for shares in subsidiaries held by a director in trust for their immediate holding companies, as at 31st December, 2017, none of the directors or chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required (a) to be entered in the register required to be kept by the Company under section 352 of the SFO; or (b) to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers and none of the directors or their associates or their spouse or children under the age of 18, had any right to subscribe for the securities of the Company or associated corporations, or had exercised any such right during the year.

## **EQUITY-LINKED AGREEMENTS**

Save as disclosed above, no equity-linked agreements were entered into during the year or subsisted at the end of the year.

## ARRANGEMENT TO PURCHASE SHARES OR DEBENTURES

Other than as disclosed above, at no time during the year was the Company or any of its holding companies, fellow subsidiaries or subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE AND RELATED PARTY TRANSACTIONS

During the year, the Group had transactions with certain related parties, details of which are set out in notes 8 and 29 to the consolidated financial statements.

In addition, the Company and its subsidiaries had the following transactions with Magnificent Hotel group and Shun Ho Holdings group:

- (a) The properties owned by subsidiaries of the Company were let to Magnificent Hotel. The net rental received from Magnificent Hotel for the year, which was mutually agreed, amounted to HK\$2,239,000.
- (b) During the year, the Company and its subsidiaries made unsecured advances to Magnificent Hotel and its subsidiary. As at 31st December, 2017, the advance amounted to HK\$4,898,000 is interest-free and repayable on 28th June, 2018. Interest received by the Company amounted to HK\$4,000 during the year.
- (c) During the year, expenses amounted to HK\$3,192,000 were payable by the Company to Magnificent Hotel for administrative services provided by Magnificent Hotel on a cost reimbursement basis
- (d) During the year, expenses amounted to HK\$325,000 were payable by the Company to Magnificent Hotel for hotel operation services provided by Magnificent Hotel.

Save as disclosed herein:

- (a) no transaction, arrangement or contracts of significance subsisted at any time during the year or at the end of the year to which the Company or any of its holding companies, fellow subsidiaries or subsidiaries was a party and in which a director of the Company or his/ her connected entities had a material interest, whether directly or indirectly; and
- (b) there were no other transactions which need to be disclosed as connected transactions in accordance with the requirements of the Rules Governing the Listing of Securities on the Stock Exchange.

Amongst the directors who held office during the year, Mr. William Cheng Kai Man was indirectly interested in the share capital of Shun Ho Holdings, Magnificent Hotel and the Company.

In the opinion of the directors not having an interest in those transactions, those transactions were carried out in the ordinary course of the Group's business on normal commercial terms.

#### MANAGEMENT CONTRACTS

No contracts of significance concerning the management and administration of the whole or any substantial part of the business of the Company or any of its subsidiaries were entered into during the year or subsisted at the end of the year.

#### PERMITTED INDEMNITY PROVISION

The Articles of Association of the Company provides that every director shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he may sustain or incur in or about the execution of the duties of his office or otherwise in relation thereto, and no director shall be liable for any loss, damages or misfortune which may happen to or be incurred by the Company in the execution of the duties of his office or in relation thereto, provided that this Article shall only have effect in so far as its provisions are not avoided by the Companies Ordinance.

The Company has taken out insurance against the liabilities and costs associated with defending any proceedings which may be brought against the Directors of the Company and its subsidiaries.

#### MAJOR CUSTOMERS AND SUPPLIERS

The aggregate amount of purchases and sales attributable to the five largest suppliers and customers of the Group accounted for less than 10% in aggregate of the Group's total purchases and sales respectively.

None of the Directors, their close associates or any shareholders (which to the knowledge of the directors owns more than 5% of

the Company's shares) has any interest in any of the Group's five largest customers or suppliers.

#### SUBSTANTIAL SHAREHOLDERS

As at 31st December, 2017, the following persons (not being directors or chief executive of the Company) had interests in the shares of the Company as recorded in the register required to be kept by the Company under section 336 of the SFO:

Name of shareholder	Capacity	Number of shares	Approximate % of shareholding
Mercury Fast Limited ("Mercury")	Beneficial owner	68,139,510	11.75
Magnificent Hotel (Note 1)	Interest of controlled corporation	68,139,510	11.75
Omnico Company Inc. ("Omnico") (Note 2)	Beneficial owner and interest of controlled corporation	350,043,999	60.38
Shun Ho Holdings (Note 3)	Interest of controlled corporations	361,703,999	62.39
Trillion Resources (Note 3)	Interest of controlled corporations	361,703,999	62.39
Liza Lee Pui Ling (Note 4)	Interest of spouse	361,703,999	62.39
Credit Suisse Trust Limited (Note 5)	Person acting in concert	58,225,591	10.04
Hashim Hashim Abdullah (Note 5)	Interest of controlled corporations	58,225,591	10.04
North Salomon Limited (Note 5)	Person acting in concert	58,225,591	10.04
Saray Capital Limited (Note 5)	Interest of controlled corporations	58,225,591	10.04
Saray Developed Markets Value Fund (Note 5)	Beneficial owner and person acting in concert	58,225,591	10.04
Saray Equities Investment Management (Note 5)	Investment manager	58,225,591	10.04
Saray Value SPV Asia I (Note 5)	Beneficial owner and person acting in concert	58,225,591	10.04
Shobokshi Hussam (Note 5)	Person acting in concert	58,225,591	10.04

Notes:

- 1. Mercury was a wholly-owned subsidiary of Magnificent Hotel.
- Omnico beneficially owned 281,904,489 Shares and was taken to be interested in 68,139,510 Shares held by Mercury which was owned as to 100% by Magnificent Hotel, which was in turn owned as to 71.09% by the Group, the Company was in turn directly and indirectly owned as to 60.38% by Omnico.
- 3. Omnico was wholly-owned by Shun Ho Holdings, which was in turn directly and indirectly owned as to 71.20% by Trillion Resources, which was in turn wholly-owned by Mr. William Cheng Kai Man. Therefore, Shun Ho Holdings and Trillion Resources were taken to be interested in 361,703,999 Shares, representing 62.39% by virtue of their direct or indirect interests in Omnico and Shun Ho Holdings' another subsidiary which beneficially owned 11,660,000 Shares, representing 2.01%.
- Madam Liza Lee Pui Ling was deemed to be interested in 361,703,999 Shares by virtue of the interest in such Shares of her spouse, Mr. William Cheng Kai Man, a director of the Company.
- 5. Saray Developed Markets Value Fund beneficially held 30,591,785 Shares. Saray Value SPV Asia I beneficially held 27,633,806 Shares. Both Saray Value SPV Asia I and Saray Developed Markets Value Fund were wholly-owned subsidiaries of Saray Equities Investment Management. Therefore, Saray Developed Markets Value Fund had interest in person acting in concert of 27,633,806 Shares and Saray Value SPV Asia I had interest in person acting in concert of 30,591,785 Shares. Saray Equities Investment Management was held by Saray Capital Limited as to 100%. Saray Capital Limited was held by Hashim Addullah Hashim as to 45%. Therefore, total number of Shares in which Saray Developed Markets Value Fund, Saray Value SPV Asia I, Saray Equities Investment Management, Saray Capital Limited and Hashim Addullah Hashim were interested under section 317 and 318 of SFO was 58.225.591 Shares.

Shobokshi Hussam, North Salomon Limited, Saray Value SPV Asia I and Saray Developed Markets Value Fund were parties to an agreement under section 317 of SFO. North Salomon Limited was held by Credit Suisse Trust Limited as to 100%. Therefore, total number of Shares in which Shobokshi Hussam, North Salomon Limited and Credit Suisse Trust Limited were interested under section 317 and 318 of SFO is 58,225,591 Shares

Save as disclosed above, there was no person, other than a director or chief executive of the Company, who has an interest or short position in the Shares and underlying Shares as recorded in the register required to be kept by the Company under Section 336 of the SFO.

#### **PUBLIC FLOAT**

Based on the information that is publicly available to the Company and with the knowledge of the directors, as at the date of this report, there is sufficient public float of not less than 25% of the Company's issued shares as required under the Listing Rules.

## THE PRINCIPAL RISKS AND UNCERTAINTIES FACING THE COMPANY

The following is a list of principal risks and uncertainties that are considered to be of significance and have potential to affect the Group's businesses, results of operations and financial conditions. However, this is non-exhaustive as there may be other risks and uncertainties arise resulting from changes in economic and other conditions over time.

Investment Properties ("IP") segment is the Group's core business. With the majority of the properties located in Hong Kong, the general economic climate, regulatory changes, government policies and the political conditions in both Hong Kong and Mainland China may have a significant impact on the Group's overall financial results and condition. The Group's rental income may experience more frequent adjustments resulting from competition arising from oversupply in retail and office areas. Furthermore, rental levels may also be impacted by external economic and market conditions including but not limited to the fluctuations in general supply and demand, performance in stock markets and financial volatility, which may indirectly affect the Group's IP performance.

IPs are stated at their fair values in accordance with the Hong Kong Financial Reporting Standards in the statement of financial position at each reporting period. The fair values are provided by independent professional surveyors, using the income capitalization approach which capitalized the net income of properties and takes into account the significant adjustments on term yield to account for the risk upon reversion and the changes in fair value are recognised in the income statement. Given the size of the Group's IP portfolio, any significant change in the IP values may significantly affect the Group's results that may not be able to reflect the Group's operating and cash flow performance.

The Group owns nine hotels, seven in Hong Kong, one in London and one in the PRC. The Group is operating eight hotels out of nine hotels. The hotel in London is operated by a hotel management company. Hotel performance is usually subject to a high degree of fluctuations caused by both predictable and unpredictable factors including seasonality, social stability, epidemic diseases and changes in economic conditions. For instance, the recent Central Government Anti-corruption drive in the Mainland, the policy change on the grant of multiple-entry permits to Shenzhen residents, together with the change in the foreign exchanges of the surrounding regions have varied the development pattern of the tourism and hospitality industry with heavily relied on the growth of visitor arrivals from Mainland.

In this respect, hotel segment closely assesses the impact of the geopolitical outlook and economic development of different countries for building its portfolios and exposures to match with the Group's risk appetite. It also takes continual reviews of competition, legal and political changes as well as market trends for setting its business strategies including marketing and pricing to protect and drive profitability.

## **AUDITOR**

A resolution to re-appoint Messrs. Deloitte Touche Tohmatsu as auditor of the Company will be proposed at the forthcoming Annual General Meeting.

On behalf of the Board

William CHENG Kai Man Chairman

Hong Kong, 13th March, 2018

## Deloitte. 德勤

#### TO THE MEMBERS OF SHUN HO PROPERTY INVESTMENTS LIMITED

(incorporated in Hong Kong with limited liability)

#### **OPINION**

We have audited the consolidated financial statements of Shun Ho Property Investments Limited (the "Company") and its subsidiaries (collectively referred to as "the Group") set out on pages 29 to 86, which comprise the consolidated statement of financial position as at 31st December, 2017, and the consolidated statement of profit or loss, consolidated statement of total comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31st December, 2017, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

#### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Key audit matter

#### Valuation of investment properties

We identified the valuation of investment properties and the accuracy and appropriateness of the related disclosure as a key audit matter due to the significance of the balance to the consolidated financial statements as a whole, combined with the judgments associated with determining the fair value. As at 31st December, 2017, the Group's investment properties, which are commercial property units located in Hong Kong and a hotel property located in the United Kingdom, amounted to approximately HK\$4,638 million and represented 48% of the Group's total assets. An increase in fair value of approximately HK\$670 million was recognised in the consolidated statement of profit or loss for the year then ended

All of the Group's investment properties are stated at fair value based on valuations performed by independent professional valuers ("Valuers"). The fair value is derived by using income capitalisation method and making reference to comparable sales transactions as available in the market. Details of the valuation techniques and significant inputs used in the valuations are disclosed in note 16 to the consolidated financial statements. The valuations of investment properties are dependent on certain key inputs, including capitalisation rates and market rents.

#### How our audit addressed the key audit matter

Our procedures in relation to assessing the appropriateness of the carrying values of the investment properties and its related disclosures included:

- Assessing management's process for reviewing the work of the Valuers:
- Evaluating the competence, capabilities and objectivity of the Valuers as well as the appropriateness of the Valuers' scope of work;
- Obtaining an understanding of the valuation process and techniques adopted and assessing if they are consistent with the industry norms;
- Evaluating the reasonableness of key inputs used in the
  valuations by (i) checking the details of rentals on a sample
  basis to the existing tenancy profiles (including monthly rental
  income, occupancy level and expiry date of respective rental
  agreements); and (ii) comparing to relevant market information
  on prices, rentals and capitalisation rates adopted in other
  similar properties in the same location and condition; and
- Assessing the accuracy and appropriateness of the disclosures in the consolidated financial statements.

#### OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

## **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS** (Continued)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe the matter in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Keung To Wai, David.

**Deloitte Touche Tohmatsu** 

Certified Public Accountants Hong Kong 13th March, 2018

# **Consolidated Statement of Profit or Loss** For the year ended 31st December, 2017

	Nome	2017	2016
	NOTES	HK\$'000	HK\$'000
Revenue	5	671,557	590,665
Cost of sales		(4,694)	(4,219)
Other service costs		(263,497)	(242,466)
Depreciation of property, plant and equipment			
and release of prepaid lease payments for land	_	(87,984)	(76,470)
Gross profit		315,382	267,510
Increase in fair value of investment properties	16	669,900	216,101
Other income and expenses and gains and losses	7	(15,540)	32,373
Administrative expenses		(53,634)	(44,237)
– Depreciation		(8,088)	(7,380)
- Others		(45,546)	(36,857)
Finance costs	8	(19,994)	(10,176)
Profit before taxation	9	896,114	461,571
Income tax expense		(48,030)	(37,371)
Profit for the year	=	848,084	424,200
Profit for the year attributable to:			
Owners of the Company		793,515	381,389
Non-controlling interests		54,569	42,811
	=	848,084	424,200
		HK cents	HK cents
Earnings per share Basic	13	155.1	74.5
Diluted	_	N/A	N/A
	=		

# Consolidated Statement of Total Comprehensive Income For the year ended 31st December, 2017

	2017	2016
	HK\$'000	HK\$'000
Profit for the year	848,084	424,200
Other comprehensive income (expense)		
Items that may be subsequently reclassified to profit or loss		
Exchange differences arising on translation of foreign operations	75,068	(101,339)
Fair value gain (loss) on available-for-sale investments	3,581	(2,166)
Securities revaluation reserve released upon disposal of		
available-for-sale investments		(564)
Other comprehensive income (expense) for the year	78,649	(104,069)
Total comprehensive income for the year	926,733	320,131
Total comprehensive income attributable to:		
Owners of the Company	849,427	307,407
Non-controlling interests	77,306	12,724
	926,733	320,131

	NOTES	2017 HK\$'000	2016 HK\$'000
	TVOTES	1111φ σσσ	πη σσο
NON-CURRENT ASSETS			
Property, plant and equipment	14	3,820,845	2,874,620
Prepaid lease payments for land	15	29,528	27,898
Investment properties	16	4,638,300	3,890,050
Properties under development	17	74,157	56,369
Available-for-sale investments	18	174,995	171,414
	_	8,737,825	7,020,351
CURRENT ASSETS			
Inventories		1,240	1,067
Prepaid lease payments for land	15	862	795
Trade and other receivables	19	30,511	22,599
Other deposits and prepayments		10,549	9,155
Pledged bank deposits	20	_	446,587
Bank balances and cash	20	901,569	419,614
	_	944,731	899,817
CURRENT LIABILITIES			
Trade and other payables and accruals	21	35,865	35,596
Rental and other deposits received		14,062	25,524
Amount due to an intermediate holding company	29(a)	5,420	5,420
Amount due to ultimate holding company	29(c)	2,502	_
Tax liabilities		11,573	4,427
Bank loans		536,969	809,271
	_	606,391	880,238
NET CURRENT ASSETS	_	338,340	19,579
TOTAL ASSETS LESS CURRENT LIABILITIES		9,076,165	7,039,930

## Consolidated Statement of Financial Position (Continued)

At 31st December, 2017

		2017	2016
	NOTES	HK\$'000	HK\$'000
CAPITAL AND RESERVES			
Share capital	23	1,084,887	1,084,887
Reserves	_	5,528,928	4,710,198
Equity attributable to owners of the Company		6,613,815	5,795,085
Non-controlling interests	_	1,115,928	1,055,175
TOTAL EQUITY	_	7,729,743	6,850,260
NON-CURRENT LIABILITIES			
Bank loans	22	1,155,604	_
Rental deposits received		32,160	34,238
Deferred tax liabilities	24	158,658	155,432
	_	1,346,422	189,670
		9,076,165	7,039,930

The consolidated financial statements on pages 29 to 86 were approved and authorised for issue by the Board of Directors on 13th March, 2018 and are signed on its behalf by:

William CHENG Kai Man DIRECTOR

Albert HUI Wing Ho
DIRECTOR

## **Consolidated Statement of Changes in Equity**

For the year ended 31st December, 2017

					Attributabl	e to owners of	the Company					
						Foreign						
	Share capital HK\$'000	Capital reserve HK\$'000 (Note (a))	Property revaluation reserve HK\$'000 (Note (b))	Securities revaluation reserve HK\$'000	General reserve HK\$'000	currency translation reserve HK\$'000	Own shares held by a subsidiary HK\$'000 (Note (c))	Other reserve HK\$'000 (Note (d))	Retained profits HK\$'000	Sub-total HK\$'000	Non- controlling interests HK\$'000	Total HK\$'000
At 1st January, 2016	1,084,887	4,181	50,186	83,762	263	9,324	(12,271)	498,660	3,802,759	5,521,751	1,058,320	6,580,071
Exchange differences arising on translation of foreign operations	-	-	-	-	-	(72,041)	-	_	-	(72,041)	(29,298)	(101,339)
Fair value loss on available-for-sale investments Release upon disposal of available-for-sale investments				(1,540)						(1,540)	(626) (163)	(2,166)
Other comprehensive expense for the year Profit for the year				(1,941)		(72,041)			381,389	(73,982) 381,389	(30,087)	(104,069) 424,200
Total comprehensive (expense) income for the year				(1,941)		(72,041)			381,389	307,407	12,724	320,131
Final dividend for the year ended 31st December, 2015 paid (note 12) Interim dividend payable for the six months ended	-	-	-	-	-	-	-	-	(24,557)	(24,557)	-	(24,557)
30th June, 2016 (note 12) Dividend distributed to non-controlling interests									(9,516)	(9,516)	(15,869)	(9,516) (15,869)
At 31st December, 2016	1,084,887	4,181	50,186	81,821	263	(62,717)	(12,271)	498,660	4,150,075	5,795,085	1,055,175	6,850,260
Exchange differences arising on translation of foreign operations Fair value gain on available-for-sale investments	-	-	-	- 2,546	-	53,366	-	- -	- -	53,366 2,546	21,702 1,035	75,068 3,581
Other comprehensive income for the year Profit for the year		-		2,546	-	53,366			793,515	55,912 793,515	22,737 54,569	78,649 848,084
Total comprehensive income for the year				2,546		53,366			793,515	849,427	77,306	926,733
Final dividend for the year ended 31st December, 2016 paid (note 12) Interim dividend payable for the six months ended	-	-	-	-	-	-	-	-	(21,181)	(21,181)	-	(21,181)
30th June, 2017 (note 12) Dividend distributed to non-controlling interests									(9,516)	(9,516)	(16,553)	(9,516) (16,553)
At 31st December, 2017	1,084,887	4,181	50,186	84,367	263	(9,351)	(12,271)	498,660	4,912,893	6,613,815	1,115,928	7,729,743

#### Notes:

- (a) The capital reserve was created by capital reduction of the Company on 28th June, 1988.
- (b) The property revaluation reserve is frozen upon the transfer of properties from property, plant and equipment to investment properties and will be transferred to retained profits when the relevant properties are disposed of.
- (c) The own shares held by a subsidiary represent the carrying amount of shares in the Company held by an entity at the time the entity became a subsidiary of the Company.
- (d) The other reserve was resulted from the acquisition of additional interest or disposal of partial interest in subsidiaries without losing control in previous years.

	NOTES	2017 HK\$'000	2016 HK\$'000
OPERATING ACTIVITIES			
Profit before taxation		896,114	461,571
Adjustments for:			
Interest income from bank deposits		(4,062)	(2,325)
Finance costs		19,994	10,176
Increase in fair value of investment properties		(669,900) 42	(216,101) 141
Loss on disposal of property, plant and equipment Gain on disposal of available-for-sale investments		42	(564)
Exchange loss (gain)		21,094	(29,118)
Depreciation of property, plant and equipment		95,210	83,055
Release of prepaid lease payments for land	_	862	795
Operating cash flows before movements in working capital		359,354	307,630
Increase in inventories		(173)	(121)
Increase in trade and other receivables		(7,912)	(1,479)
(Increase) decrease in other deposits and prepayments		(1,211)	136
(Decrease) increase in trade and other payables and accruals		(2,864)	5,167
(Decrease) increase in rental and other deposits received	_	(13,540)	6,588
Cash generated from operations		333,654	317,921
Hong Kong Profits Tax paid		(36,741)	(37,269)
Income tax elsewhere paid		(1,229)	(979)
Interest from bank deposits received	_	4,062	2,325
NET CASH FROM OPERATING ACTIVITIES		299,746	281,998
INVESTING ACTIVITIES			
Proceeds from disposal of property, plant and equipment		304	121
Proceeds from disposal of available-for-sale investments		(16.520)	124,868
Expenditure on properties under development Acquisition of property, plant and equipment		(16,530) (17,659)	(12,366) (8,375)
Acquisitions of subsidiaries	32	(1,020,074)	(0,575)
Purchase of available-for-sale investments	5 <b>2</b>	(1,020,071)	(1,115)
Expenditure on investment properties		_	(124)
Purchase of an investment property		-	(805,706)
Decrease (increase) in pledged bank deposits	_	446,587	(446,587)
NET CASH USED IN INVESTING ACTIVITIES	_	(607,372)	(1,149,284)
FINANCING ACTIVITIES			
Interest paid	35 35	(18,085)	(10,176)
New bank loans raised Repayments of bank loans	35 35	1,487,024	345,111
Dividends paid to shareholders	35 35	(636,604) (47,250)	(66,537) (42,663)
Advance from an intermediate holding company	35 35	29,743	14,797
Repayment to an intermediate holding company	35	(30,389)	(16,615)
Advance from (repayment to) ultimate holding company	35	2,500	(438)
NET CASH FROM FINANCING ACTIVITIES	_	786,939	223,479
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		479,313	(643,807)
CASH AND CASH EQUIVALENTS AT THE			
BEGINNING OF THE YEAR		419,614	1,065,230
Effect of foreign exchange rate changes	_	2,642	(1,809)
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	2,	004 540	410 (11
represented by bank balances and cash	_	901,569	419,614

## **Notes to the Consolidated Financial Statements**

For the year ended 31st December, 2017

#### 1. GENERAL

Shun Ho Property Investments Limited (the "Company") is a public limited company incorporated in Hong Kong and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange").

The Company's immediate holding company is Omnico Company Inc., a wholly-owned subsidiary of Shun Ho Holdings Limited ("Shun Ho Holdings") which is a public limited company incorporated in Hong Kong whose shares are listed on the Hong Kong Stock Exchange. The directors consider the Company's ultimate holding company to be Trillion Resources Limited ("Trillion Resources"), an international business company incorporated in the British Virgin Islands (the "BVI").

The address of the registered office and principal place of business of the Company is 3rd Floor, Shun Ho Tower, 24 - 30 Ice House Street, Central, Hong Kong.

The consolidated financial statements are presented in Hong Kong dollars, which is also the functional currency of the Company.

The principal activities of the Group are the investment and operation of hotels, property investment, property development, securities investment, and treasury investment.

## 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

#### Amendments to HKFRSs that are mandatorily effective for the current year

The Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time in the current year:

Amendments to HKAS 7 Disclosure Initiative

Amendments to HKAS 12 Recognition of Deferred Tax Assets for Unrealised Losses

Amendments to HKFRS 12 As part of the Annual Improvements to HKFRSs 2014 – 2016 Cycle

Except as described below, the application of the amendments to HKFRSs in the current year has had no material impact on the Group's financial performance and positions for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

#### Amendments to HKAS 7 Disclosure Initiative

The Group has applied these amendments for the first time in the current year. The amendments require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both cash and non-cash changes. In addition, the amendments also require disclosures on changes in financial assets if cash flows from those financial assets were, or future cash flows will be, included in cash flows from financing activities.

Specifically, the amendments require the following to be disclosed: (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

A reconciliation between the opening and closing balances of these items is provided in note 35. Consistent with the transition provisions of the amendments, the Group has not disclosed comparative information for the prior year. Apart from the additional disclosure in note 35, the application of these amendments has had no impact on the Group's consolidated financial statements.

## New and revised HKFRSs in issue but not yet effective

The Group has not early applied the following new and revised HKFRSs that have been issued but are not yet effective:

HKFRS 9	Financial Instruments <sup>1</sup>
HKFRS 15	Revenue from Contracts with Customers and the related Amendments <sup>1</sup>
HKFRS 16	Leases <sup>2</sup>
HKFRS 17	Insurance Contracts <sup>4</sup>
HK(IFRIC) – Int 22	Foreign Currency Transactions and Advance Consideration <sup>1</sup>
HK(IFRIC) – Int 23	Uncertainty over Income Tax Treatments <sup>2</sup>
Amendments to HKFRS 2	Classification and Measurement of Share-based Payment Transactions <sup>1</sup>
Amendments to HKFRS 4	Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts <sup>1</sup>
Amendments to HKFRS 9	Prepayment Features with Negative Compensation <sup>2</sup>
Amendments to HKFRS 10	Sale or Contribution of Assets between an Investor and its Associate or
and HKAS 28	Joint Venture <sup>3</sup>
Amendments to HKAS 28	Long-term Interests in Associates and Joint Ventures <sup>2</sup>
Amendments to HKAS 28	As part of the Annual Improvements to HKFRSs 2014 – 2016 Cycle <sup>1</sup>
Amendments to HKAS 40	Transfers of Investment Property <sup>1</sup>
Amendments to HKFRSs	Annual Improvements to HKFRSs 2015 – 2017 Cycle <sup>2</sup>

- Effective for annual periods beginning on or after 1st January, 2018
- <sup>2</sup> Effective for annual periods beginning on or after 1st January, 2019
- Effective for annual periods beginning on or after a date to be determined
- Effective for annual periods beginning on or after 1st January, 2021

Except for the new and amendments to HKFRSs and interpretations mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs and interpretations will have no material impact on the consolidated financial statements in the foreseeable future.

#### **HKFRS 9 Financial Instruments**

HKFRS 9 introduces new requirements for the classification and measurement of financial assets, financial liabilities, general hedge accounting and impairment requirements for financial assets.

Key requirements of HKFRS 9 which are relevant to the Group are:

- all recognised financial assets that are within the scope of HKFRS 9 are required to be subsequently measured at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. Debt instruments that are held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets, and that have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are generally measured at fair value through other comprehensive income ("FVTOCI"). All other financial assets are measured at their fair value at subsequent accounting periods. In addition, under HKFRS 9, entities may make an irrevocable election to present subsequent changes in the fair value of an equity investment (that is not held for trading) in other comprehensive income, with only dividend income generally recognised in profit or loss.
- in relation to the impairment of financial assets, HKFRS 9 requires an expected credit loss model, as opposed to an incurred credit loss model under HKAS 39. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

Based on the Group's financial instruments and risk management policies as at 31st December, 2017, the directors of the Company anticipate the following potential impact on initial application of HKFRS 9:

#### Classification and measurement:

- Listed equity securities classified as available-for-sale investments carried at fair value as disclosed in note 18: these securities qualified for designation as measured at FVTOCI under HKFRS 9, however, the fair value gains or losses accumulated in the securities revaluation reserve amounting to HK\$84,367,000 as at 1st January, 2018 will no longer be subsequently reclassified to profit or loss under HKFRS 9, which is different from the current treatment. This will affect the amounts recognised in the Group's profit or loss and other comprehensive income but will not affect total comprehensive income.
- Equity securities classified as available-for-sale investments carried at cost less impairment as disclosed in note 18: these securities qualified for designation as measured at FVTOCI under HKFRS 9 and the Group will measure these securities at fair value at the end of subsequent reporting periods with fair value gains or losses to be recognised as other comprehensive income and accumulated in the securities revaluation reserve. Upon initial application of HKFRS 9, the difference between the previous carrying amount and the fair value relating to these securities would be adjusted to securities revaluation reserve as at 1st January, 2018.
- All other financial assets and financial liabilities will continue to be measured on the same bases as are currently measured under HKAS 39.

#### HKFRS 9 Financial Instruments (Continued)

#### Impairment:

In general, the directors of the Company anticipate that the application of the expected credit loss model of HKFRS 9 will result in earlier provision of credit losses which are not yet incurred in relation to the Group's financial assets measured at amortised costs and other items that subject to the impairment provisions upon application of HKFRS 9 by the Group.

Based on the assessment by the directors of the Company, if the expected credit loss model was to be applied by the Group, the accumulated amount of impairment loss to be recognised by Group as at 1st January, 2018 would not be significantly increased as compared to the accumulated amount recognised under HKAS 39.

#### **HKFRS 15 Revenue from Contracts with Customers**

HKFRS 15 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. HKFRS 15 will supersede the current revenue recognition guidance including HKAS 18 "Revenue", HKAS 11 "Construction Contracts" and the related interpretations when it becomes effective.

The core principle of HKFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for goods or services. Specifically, the standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under HKFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in HKFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by HKFRS 15.

In 2016, the HKICPA issued Clarifications to HKFRS 15 in relation to the identification of performance obligations, principal versus agent considerations, as well as licensing application guidance.

The directors of the Company anticipate that the application of HKFRS 15 in the future may result in more disclosures, however, the directors of the Company do not anticipate that the application of HKFRS 15 will have a material impact on the timing and amounts of revenue recognised in the respective reporting periods.

#### **HKFRS 16 Leases**

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede HKAS 17 "Leases" and the related interpretations when it becomes effective.

HKFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions of operating leases and finance leases are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. For the classification of cash flows, the Group currently presents upfront prepaid lease payments as investing cash flows in relation to leasehold lands for owned use and those classified as investment properties while other operating lease payments are presented as operating cash flows. Under the HKFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be presented as financing cash flows.

Under HKAS 17, the Group has already recognised an asset and a related finance lease liability for finance lease arrangement and prepaid lease payments for leasehold lands where the Group is a lessee. The application of HKFRS 16 may result in potential changes in classification of these assets depending on whether the Group presents right-of-use assets separately or within the same line item at which the corresponding underlying assets would be presented if they were owned.

In contrast to lessee accounting, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by HKFRS 16.

As at 31st December, 2017, the Group as lessee has non-cancellable operating lease commitments of HK\$1,381,000 as disclosed in note 26. A preliminary assessment indicates that these arrangements will meet the definition of a lease under HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases.

In addition, the Group currently considers refundable rental deposits paid of HK\$90,000 and refundable rental deposits received of HK\$39,748,000 as rights and obligations under leases to which HKAS 17 applies. Based on the definition of lease payments under HKFRS 16, such deposits are not payments relating to the right to use the underlying assets, accordingly, the carrying amounts of such deposits may be adjusted to amortised cost and such adjustments are considered as additional lease payments. Adjustments to refundable rental deposits paid would be included in the carrying amount of right-of-use assets. Adjustments to refundable rental deposits received would be considered as advance lease payments.

Furthermore, the application of new requirements may result in changes in measurement, presentation and disclosure as indicated above.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for investment properties and certain financial instruments, which are measured at fair values, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 "Share-based Payment", leasing transactions that are within the scope of HKAS 17 and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 "Inventories" or value in use in HKAS 36 "Impairment of Assets".

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can
  access at the measurement date:
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The significant accounting policies adopted are as follows:

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

### **Basis of consolidation** (Continued)

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Changes in the Group's ownership interests in existing subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity including reserves and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted after re-attribution of the relevant equity component, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

#### **Business combinations**

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 "Income Taxes" and HKAS 19 "Employee Benefits" respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 "Non-current Assets Held for Sale and Discontinued Operations" are measured in accordance with that standard.

### **Business combinations** (Continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair value.

### Acquisition of subsidiaries not constituting a business

When the Group acquires a group of assets and liabilities that do not constitute a business, the Group identifies and recognises the individual identifiable assets acquired and liabilities assumed by allocating the purchase price first to investment properties which are subsequently measured under fair value model and financial assets/financial liabilities at the respective fair values, the remaining balance of the purchase price is then allocated to the other individual identifiable assets and liabilities on the basis of their relative fair values at the date of purchase. Such a transaction does not give rise to goodwill or bargain purchase gain.

#### Treasury shares

Magnificent Hotel Investments Limited ("Magnificent Hotel") became a subsidiary of the Company in 2001. On consolidation, the shares in the Company held by a subsidiary of Magnificent Hotel have been accounted for using the treasury stock method whereby consolidated equity attributable to owners of the Company is reduced by the carrying amount of the shares in the Company held by the said subsidiary at the date when Magnificent Hotel became a subsidiary of the Company. On disposal of the shares in the Company held by the said subsidiary, the difference between the sale consideration and the carrying amount of the shares disposed of together with the related securities revaluation reserve are recognised in retained profits.

## Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts received and receivable for goods sold and services provided in the normal course of business, net of discounts and sales related taxes.

Revenue is recognised when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below.

### **Revenue recognition** (Continued)

Revenue from the operation of hotels is recognised when services are rendered.

Rental income, including rentals invoiced in advance from properties let under operating leases, is recognised in profit or loss on a straight-line basis over the terms of the relevant lease.

Income from property management service is recognised when services are rendered.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

### **Investment properties**

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair value. Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

Transfer from investment property to property under development is made where there is a change in use, evidenced by the commencement of development with a view to owner-occupation. For a transfer from investment property carried at fair value to owner-occupied property, the property's deemed cost for subsequent accounting are determined by reference to its fair value at the date of change in use. Property interests held under operating lease previously classified as an investment property and accounted for as if it were a finance lease shall continue to account for the lease as a finance lease, even if subsequent event changes the nature of the property interest so that it is no longer classified as investment property.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the item is derecognised.

#### Property, plant and equipment

Property, plant and equipment including leasehold land (classified as finance leases) and buildings held for use in the production or supply of goods or services, or for administrative purposes other than properties under construction as described below are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in profit or loss.

## Buildings under development for future owner-occupied purpose

When buildings are in the course of development for production or for administrative purposes, the amortisation of prepaid lease payments provided during the construction period is included as part of costs of buildings under construction. Buildings under construction are carried at cost, less any identified impairment losses. Costs include professional fees capitalised in accordance with the Group's accounting policy. Depreciation of buildings commences when they are available for use (i.e. when they are in the location and condition necessary for them to be capable of operating in the manner intended by management).

### **Inventories**

Inventories, representing inventories of food and beverages, are stated at the lower of cost and net realisable value. Costs of inventories are determined on first-in, first-out basis. Net realisable value represents the estimated selling price for inventories less the estimated costs necessary to make the sale.

# Impairment loss on tangible assets

At the end of the reporting period, the Group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

#### **Impairment loss on tangible assets** (Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

### **Financial instruments**

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

### Financial assets

The Group's financial assets are classified into loans and receivables and available-for-sale financial assets. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

Interest income is recognised on an effective interest basis for debt instruments.

Financial instruments (Continued)

Financial assets (Continued)

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables (including trade and other receivables, other deposits, pledged bank deposits and bank balances and cash) are measured at amortised cost using the effective interest method, less any impairment (see accounting policy on impairment of financial assets below).

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative that are either designated as available-for-sale or are not classified as (a) loans and receivables, (b) held-to-maturity investments or (c) financial assets at fair value through profit or loss.

Equity securities held by the Group that are classified as available-for-sale financial assets and are traded in an active market are measured at fair value at the end of each reporting period except for unquoted equity investments whose fair value cannot be reliably measured. Changes in the fair value of available-for-sale financial assets are recognised in other comprehensive income and accumulated under the heading of securities revaluation reserve. When the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously accumulated in the securities revaluation reserve is reclassified to profit or loss (see the accounting policy in respect of impairment of financial assets below).

Dividends on available-for-sale equity investments are recognised in profit or loss when the Group's right to receive dividends is established.

Available-for-sale equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost less any identified impairment losses at the end of the reporting period (see accounting policy on impairment of financial assets below).

Impairment of financial assets

Financial assets are assessed for indicators of impairment at the end of the reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

For available-for-sale equity investment, a significant or prolonged decline in the fair value of the security below its cost is considered to be objective evidence of impairment.

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

For all other financial assets, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as a default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate.

For financial assets carried at cost, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss will not be reversed in subsequent periods.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss. Changes in the carrying amount of the allowance account are recognised in profit or loss.

When an available-for-sale financial asset is considered to be impaired, cumulative gains or losses previously recognised in other comprehensive income are reclassified to profit or loss in the period.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment loss is reversed does not exceed what the amortised cost would have been had the impairment loss not been recognised.

In respect of available-for-sale equity investments, impairment losses previously recognised in profit or loss are not reversed through profit or loss. Any increase in fair value subsequent to impairment loss is recognised directly in other comprehensive income and accumulated in the securities revaluation reserve.

### Financial instruments (Continued)

#### Financial liabilities and equity instruments

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity instruments in accordance with the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest expense is recognised on an effective interest basis.

#### Financial liabilities at amortised cost

Financial liabilities (including trade and other payables, other deposits received, amounts due to an intermediate holding company and ultimate holding company, and bank loans) are subsequently measured at amortised cost, using the effective interest method.

#### Derecognition

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

#### Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Group as lessor

Rental income from operating leases, included rentals invoiced in advance from properties let under operating leases, is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

#### The Group as lessee

Operating lease payments, including the cost of acquiring land held under operating leases are recognised as an expense on a straight-line basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are recognised as a reduction of rental expense over the lease term on a straight-line basis.

#### Leasehold land and building

When a lease includes both land and building elements, the Group assesses the classification of each element as a finance or an operating lease separately based on the assessment as to whether substantially all the risks and rewards incidental to ownership of each element have been transferred to the Group, unless it is clear that both elements are operating leases, in which case the entire lease is classified as an operating lease. Specifically, the minimum lease payments (including any lump-sum upfront payments) are allocated between the land and the building elements in proportion to the relative fair values of the leasehold interests in the land element and building element of the lease at the inception of the lease.

To the extent the allocation of the lease payments can be made reliably, interest in leasehold land that is accounted for as an operating lease is presented as "prepaid lease payments for land" in the consolidated statement of financial position and is amortised over the lease term on a straight-line basis except for those that are classified and accounted for as investment properties under the fair value model. When the lease payments cannot be allocated reliably between the land and building elements, the entire lease is generally classified as a finance lease.

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchanges prevailing at the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

#### Foreign currencies (Continued)

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expenses are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of foreign currency translation reserve.

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from "profit before taxation" as reported in the consolidated statement of profit or loss because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

### Taxation (Continued)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred taxes for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Current and deferred tax are recognised in profit or loss, except when it relates to items that are recognised in other comprehensive income or directly to equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

### **Borrowing costs**

Borrowing costs directly attribute to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### **Retirement benefit costs**

Payments to the Group's Mandatory Provident Fund Scheme and other defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

### 4. CRITICAL ACCOUNTING JUDGMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgment in applying accounting policies

The following is the critical judgment, apart from those involving estimations (see below), that management has made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

### Deferred taxation on investment properties

For the purposes of measuring deferred taxes arising from investment properties that are measured using the fair value model, the directors have reviewed the Group's investment property portfolios and concluded that the Group's investment properties are not held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties over time. Therefore, in measuring the Group's deferred taxation on investment properties, the directors of the Company have determined that the presumption that the carrying amounts of investment properties measured using the fair value model are recovered entirely through sale is not rebutted. The Group has not recognised deferred taxes on changes in fair value of investment properties located in Hong Kong and the United Kingdom (the "UK") as the Group is not subject to income taxes on disposal of its investment properties.

## Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

## Investment properties and its valuation process

As described in note 16, investment properties are stated at fair value based on the valuation performed by independent professional valuers. In determining the fair value, the valuers have used a method of valuation which involves certain estimates. In relying on the valuation reports, the management has exercised their judgment and are satisfied that the method of valuation and the key inputs, including capitalisation rates and market rents, are reflective of the current market conditions. If there are changes in the assumptions used for the valuations, the fair value of the investment properties will change in future. As at 31st December, 2017, the carrying amount of investment properties is HK\$4,638,300,000 (2016: HK\$3,890,050,000).

In estimating the fair value of investment properties, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group looks for other appropriate valuation techniques and inputs for fair value measurement.

The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of investment properties. Note 16 provides detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair value of investment properties.

# 4. CRITICAL ACCOUNTING JUDGMENT AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

**Key sources of estimation uncertainty** (Continued)

#### **Taxation**

As at 31st December, 2017, a deferred tax asset of HK\$7,816,000 (2016: HK\$8,076,000) in relation to unused tax losses has been recognised as set out in note 24. No deferred tax asset has been recognised on the remaining tax losses of HK\$31,080,000 (2016: HK\$25,596,000) as it is not probable that taxable profit will be available against which the tax losses can be utilised. The realisability of the deferred tax asset mainly depends on whether sufficient future profits or taxable temporary differences will be available in the future. In cases where the actual future profits generated are more or less than expected, a material recognition or reversal of deferred tax assets may arise, which would be recognised in profit or loss for the period in which such a change takes place.

#### 5. REVENUE

Revenue represents the aggregate of income from operation of hotels, property rental and dividend income, and is analysed as follows:

	2017	2016
	HK\$'000	HK\$'000
Income from operation of hotels	513,264	443,990
Income from property rental	157,918	139,614
Dividend income	375	7,061
	671,557	590,665

#### 6. SEGMENT INFORMATION

HKFRS 8 "Operating Segments" requires operating and reportable segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker, Chairman of the Company, for the purpose of allocating resources to segments and assessing their performance. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

The Group's operating and reportable segments under HKFRS 8 are therefore as follows:

- 1. Hospitality services Best Western Plus Hotel Kowloon
- 2. Hospitality services Best Western Plus Hotel Hong Kong
- 3. Hospitality services Magnificent International Hotel, Shanghai
- 4. Hospitality services Best Western Hotel Causeway Bay
- 5. Hospitality services Best Western Hotel Harbour View
- 6. Hospitality services Best Western Grand Hotel
- 7. Hospitality services Grand City Hotel
- 8. Hospitality services Grand View Hotel
- 9. Property investment 633 King's Road
- 10. Property investment Shun Ho Tower
- 11. Property investment Shops
- 12. Property investment Hotel
- 13. Securities investment

Information regarding the above segments is reported below.

### Segment revenue and results

The following is an analysis of the Group's revenue and results by operating and reportable segments for both years:

	Segment r Year er 31st Dece	nded	Segment profit Year ended 31st December,	
	2017	2016	2017	2016
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Hospitality services	513,264	443,990	159,356	121,920
- Best Western Plus Hotel Kowloon	62,232	57,360	9,547	7,227
- Best Western Plus Hotel Hong Kong	81,600	73,989	35,215	27,564
- Magnificent International Hotel, Shanghai	22,857	21,455	6,741	4,667
- Best Western Hotel Causeway Bay	64,922	59,319	19,384	13,905
- Best Western Hotel Harbour View	97,048	87,199	41,028	32,494
- Best Western Grand Hotel	106,054	100,671	28,629	24,272
<ul> <li>Grand City Hotel</li> </ul>	49,031	43,997	16,161	11,791
- Grand View Hotel	29,520	_	2,651	_
Property investment	157,918	139,614	825,551	354,630
- 633 King's Road	100,365	96,238	558,563	265,440
- Shun Ho Tower	23,329	22,633	182,564	63,222
- Shops	2,724	4,346	2,724	4,346
– Hotel	31,500	16,397	81,700	21,622
Securities investment	375	7,061	375	7,061
	671,557	590,665	985,282	483,611
Other income and expenses and gains and losses Central administration costs and			(15,540)	32,373
directors' emoluments			(53,634)	(44,237)
Finance costs		-	(19,994)	(10,176)
Profit before taxation		:	896,114	461,571

The accounting policies of the operating and reportable segments are the same as the Group's accounting policies described in note 3. Segment profit represents the profit earned by each segment without allocation of central administration costs, directors' emoluments, other income and expenses and gains and losses, and finance costs. This is the measure reported to the chief operating decision maker, Chairman of the Company, for the purposes of resources allocation and performance assessment.

Revenue reported above represents revenue generated from external customers. There were no inter-segment sales for both years.

# Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by operating and reportable segment:

	2017 HK\$'000	2016 HK\$'000
Segment assets		
Hospitality services	3,810,281	2,853,576
- Best Western Plus Hotel Kowloon	404,382	402,544
- Best Western Plus Hotel Hong Kong	323,903	327,389
- Magnificent International Hotel, Shanghai	77,172	73,428
- Best Western Hotel Causeway Bay	338,392	349,397
- Best Western Hotel Harbour View	509,464	515,305
<ul> <li>Best Western Grand Hotel</li> </ul>	749,007	779,456
- Grand City Hotel	401,034	406,057
- Grand View Hotel	1,006,927	-
Property investment	4,646,359	3,893,344
- 633 King's Road	2,807,120	2,343,014
– Shun Ho Tower	782,795	623,080
- Shops	211,000	211,000
– Hotel	845,444	716,250
Securities investment	176,263	172,681
	8,632,903	6,919,601
Unallocated assets	1,049,653	1,000,567
Consolidated assets	9,682,556	7,920,168

# **Segment assets and liabilities** (Continued)

	2017 HK\$'000	2016 HK\$'000
Segment liabilities		
Hospitality services	27,243	30,496
- Best Western Plus Hotel Kowloon	6,698	5,899
- Best Western Plus Hotel Hong Kong	3,618	4,602
- Magnificent International Hotel, Shanghai	1,296	1,113
- Best Western Hotel Causeway Bay	2,599	3,239
<ul> <li>Best Western Hotel Harbour View</li> </ul>	3,732	5,240
- Best Western Grand Hotel	4,349	6,745
- Grand City Hotel	1,357	3,658
- Grand View Hotel	3,594	_
Property investment	41,697	53,099
- 633 King's Road	32,045	34,882
- Shun Ho Tower	8,050	7,692
- Shops	1,547	2,040
– Hotel	55	8,485
Securities investment	2	2
	68,942	83,597
Unallocated liabilities	1,883,871	986,311
Consolidated liabilities	1,952,813	1,069,908

For the purposes of monitoring segment performances and allocating resources between segments:

- all assets are allocated to operating and reportable segments other than the Group's head office corporate assets (including certain property, plant and equipment), pledged bank deposits and bank balances and cash; and
- all liabilities are allocated to operating and reportable segments other than the Group's head office corporate liabilities, amounts due to an intermediate holding company and ultimate holding company, bank loans and current and deferred tax liabilities.

# Other segment information

	Depreciation of plant and equivelease of pro- payments Year et 31st Deco	ipment and epaid lease for land nded	Additionon-current a Year e	nded (Note)	Increase in a of investment  Year et 31st Dece	properties ided	Gain on dis available sale inves Year er 31st Dece	e-for- tments nded
	2017 HK\$'000	2016	2017 HK\$'000	2016 HK\$'000	2017 HK\$'000	2016	2017 HK\$'000	2016
	HK\$ 000	HK\$'000	HV2.000	HK\$ 000	HV\$.000	HK\$'000	HK\$.000	HK\$'000
Amounts included in the measure of segment profit or loss or segment assets:								
Hospitality services	87,984	76,470	34,484	15,956	-	-	-	_
- Best Western Plus Hotel Kowloon	17,928	15,739	20,369	9,128	-	_	-	_
- Best Western Plus Hotel Hong Kong	3,701	3,644	720	695	-	-	-	-
- Magnificent International Hotel, Shanghai	2,701	2,470	45	247	-	-	-	-
- Best Western Hotel Causeway Bay	11,294	11,552	696	131	-	-	-	-
- Best Western Hotel Harbour View	6,307	7,029	250	66	-	-	-	-
- Best Western Grand Hotel	30,170	30,269	93	128	-	-	-	-
- Grand City Hotel	5,788	5,767	153	5,561	-	-	-	-
- Grand View Hotel	10,095	_	12,158	_	_	-	_	_
Property investment	_	_	_	805,830	669,900	216,101	_	_
- 633 King's Road	_	_	_	_	460,000	170,000	_	_
- Shun Ho Tower	_	_	_	124	159,700	40,876	_	_
- Shops	_	_	_	_	_	_	_	_
- Hotel	_	_	_	805,706	50,200	5,225	_	_
Securities investment								564
	87,984	76,470	34,484	821,786	669,900	216,101		564

Note: Additions to non-current assets excluded available-for-sale investments.

# **Geographical information**

The Group's operations are located in Hong Kong, the People's Republic of China (the "PRC") and the UK.

The following is an analysis of the Group's revenue primarily by geographical markets based on location of assets:

	2017	2016
	HK\$'000	HK\$'000
Hong Kong	617,200	552,813
The PRC	22,857	21,455
The UK	31,500	16,397
	671,557	590,665

The following is an analysis of the Group's non-current assets by geographical location of the assets:

	Non-current assets (Note)		
	2017	2016	
	HK\$'000	HK\$'000	
Hong Kong	7,642,549	6,060,658	
The PRC	75,481	72,029	
The UK	844,800	716,250	
	8,562,830	6,848,937	

Note: Non-current assets excluded available-for-sale investments.

# Information about major customers

There were no customers individually contributing over 10% of the total sale amounts for both years.

# Revenue from major services

Analysis of the Group's revenue from its major services are set out as below:

	2017	2016
	HK\$'000	HK\$'000
Room revenue	489,678	423,118
Food and beverage	21,559	18,430
Property rental income	157,918	139,614
Dividend income	375	7,061
Others	2,027	2,442
	671,557	590,665

7.	OTHER INCOME AND EXPENSES AND GAINS AND LOSSES		
		2017 HK\$'000	2016 HK\$'000
	Other income and expenses and gains and losses comprise:		
	Management fee income for the provision of property management services Management fee expense for the provision of property management services Interest income from bank deposits Exchange loss (gain) Gain on disposal of available-for-sale investments Others	17,240 (16,383) 4,062 (21,094)	15,923 (15,887) 2,325 29,118 564 330
	•	(15,540)	32,373
8.	FINANCE COSTS		
		2017 HK\$'000	2016 HK\$'000
	Interests on: Bank loans Amount due to an intermediate holding company (note 29(a)) Amount due to ultimate holding company (note 29 (c))	19,346 646 2	10,062 101 13
		19,994	10,176
9.	PROFIT BEFORE TAXATION		
		2017 HK\$'000	2016 HK\$'000
	Profit before taxation has been arrived at after charging (crediting):		
	Auditor's remuneration Staff costs including directors' emoluments Depreciation of property, plant and equipment Loss on disposal of property, plant and equipment Release of prepaid lease payments for land Operating lease rental in respect of rented equipment	3,662 185,371 95,210 42 862 1,577	3,334 169,718 83,055 141 795 1,514
	Gross rental income from investment properties	(157,918)	(139,614)
	Less: Direct operating expenses incurred for investment properties that generated rental income during the year	2,266	1,085
		(155,652)	(138,529)

# 10. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

# (a) Directors' and Chief Executive's emoluments

The emoluments paid or payable to the Company's directors are as follows:

	Year ended 31st December, 2017				
	Directors' fees HK\$'000	Basic salaries, allowances and benefits- in-kind HK\$'000	Performance related bonus payments HK\$'000	Contributions to retirement benefits schemes HK\$'000	Total <i>HK\$</i> '000
<b>Executive Directors</b>					
Mr. William Cheng Kai Man	_	10,314	1,537	18	11,869
Mr. Albert Hui Wing Ho	_	2,316	703	18	3,037
Madam Kimmy Lau Kam May					
(appointed on 29th August, 2017)	-	432	-	6	438
Non-executive Director					
Madam Mabel Lui Fung Mei Yee	33	-	-	-	33
Independent Non-executive Directors					
Mr. Vincent Kwok Chi Sun	107	_	_	_	107
Mr. Chan Kim Fai	98	_	_	_	98
Mr. Lam Kwai Cheung					
(appointed on 16th June, 2017)	55	_	_	_	55
Mr. Hui Kin Hing					
(resigned on 16th June, 2017)	46				46
	339	13,062	2,240	42	15,683

# 10. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS (Continued)

# (a) Directors' and Chief Executive's emoluments (Continued)

Year ended 31st December	er. ZUID	
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		1 041 011		2010	
		Basic salaries,		Contributions	
		allowances	Performance	to retirement	
	Directors'	and benefits-	related bonus	benefits	
	fees	in-kind	payments	schemes	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Executive Directors</b>					
Mr. William Cheng Kai Man	_	8,346	1,209	18	9,573
Mr. Albert Hui Wing Ho	_	2,224	703	18	2,945
Non-executive Director					
Madam Mabel Lui Fung Mei Yee	33	_	_	-	33
Independent Non-executive					
Directors					
Mr. Vincent Kwok Chi Sun	107	_	_	_	107
Mr. Chan Kim Fai	100	_	_	_	100
Mr. Hui Kin Hing	100				100
	340	10,570	1,912	36	12,858

Mr. William Cheng Kai Man is also the Chief Executive of the Company and his emoluments disclosed above include those for services rendered by him as the Chief Executive.

No directors waived any emoluments in the years ended 31st December, 2017 and 2016.

The performance related bonus payments payable to the executive directors are determined based on the performance of the individual directors.

During the years ended 31st December, 2017 and 2016, no emolument was paid to the directors as an inducement to join or upon joining the Group or as compensation for loss of office.

## (b) Employees' emoluments

Of the five individuals in the Group with the highest emoluments, two (2016: two) were directors of the Company, whose emoluments are included above. The emoluments of the remaining three (2016: three) individuals are as follows:

	2017	2016
	HK\$'000	HK\$'000
Basic salaries, allowances and benefits-in-kind	2,413	2,562
Performance related bonus payments	560	463
Contributions to retirement benefits schemes	54	54
	3,027	3,079

# 10. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS (Continued)

### (b) Employees' emoluments (Continued)

The emoluments were within the following bands:

		Number of individuals	
		2017	2016
	HK\$500,001 to HK\$1,000,000	2	1
	HK\$1,000,001 to HK\$1,500,000	1	2
	, ,,		
		3	3
11.	INCOME TAX EXPENSE		
		2017	2016
		HK\$'000	HK\$'000
		11114 000	π, σσσ
	The taxation charge comprises:		
	Current tax		
	Hong Kong	38,755	35,009
	The PRC	1,605	998
	The UK	4,650	466
		45,010	36,473
	Overprovision in prior years	(206)	(247)
	Hong Kong	(206)	(247)
		44,804	36,226
	Deferred tax (note 24)	44,004	30,220
	Current year	3,226	1,145
	•		
		48,030	37,371

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profits for both years.

Under the Law of the People's Republic of China on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% from 1st January, 2008 onwards.

Under the United Kingdom Tax Law, the tax rate of the subsidiary operating in the UK is 20%.

According to a joint circular of the Ministry of Finance and State Administration of Taxation – Cai Shui [2008] No. 1, starting from 1st January, 2008, 10% withholding income tax will be imposed on dividends related to profits earned by the companies established in the PRC in the calendar year 2008 onwards, being declared to their foreign shareholders pursuant to Articles 3 and 6 of the EIT Law, and Article 17 of the Implementation Rules of the EIT Law. Deferred tax liabilities on the temporary differences attributable to the undistributed profits earned by the Company's PRC subsidiary of HK\$2,685,000 (2016: HK\$2,206,000) were recognised as at 31st December, 2017.

12.

# 11. INCOME TAX EXPENSE (Continued)

The taxation expense for the year can be reconciled to the profit before taxation as follows:

	HK\$'000	HK\$'000
Profit before taxation	896,114	461,571
Tax at the Hong Kong Profits Tax rate of 16.5% (2016: 16.5%)	147,859	76,159
Tax effect of expenses not deductible for tax purpose	10,990	5,590
Tax effect of income not taxable for tax purpose	(112,705)	(44,151)
Overprovision in prior years	(206)	(247)
Tax effect of tax losses not recognised	732	93
Utilisation of tax losses previously not recognised	(165)	(270)
Effect of different tax rates of subsidiaries operating in other jurisdictions	1,365	29
Deferred tax liabilities arising on undistributed profits of a PRC subsidiary	479	296
Others	(319)	(128)
Income tax expense	48,030	37,371
DIVIDENDS		
Dividends recognised as distribution during the year:		
	2017 HK\$'000	2016 HK\$'000
Final dividend in respect of the year ended 31st December, 2016 of HK4.14 cents (2016: Final dividend in respect of the year ended		
31st December, 2015 of HK4.8 cents) per share was paid to shareholders	21,181	24,557
Interim dividend in respect of the six months ended 30th June, 2017 of HK1.86 cents (2016: Interim dividend in respect of the six months ended		
30th June, 2016 of HK1.86 cents) per share payable to shareholders	9,516	9,516
	30,697	34,073

2017

2016

The distribution has been excluded 68,140,000 shares held by a subsidiary of the Group.

The final dividend in respect of the year ended 31st December, 2017 of the HK4.74 cents per share, amounting to HK\$24,250,000 has been proposed by the directors and is subject to approval by the shareholders in the forthcoming annual general meeting.

# 13. EARNINGS PER SHARE

The calculation of the basic earnings per share is based on the profit for the year attributable to the owners of the Company of HK\$793,515,000 (2016: HK\$381,389,000) and on weighted average number of ordinary shares of 511,613,000 shares (2016: 511,613,000 shares) in issue during the year. The number of shares adopted in the calculation of the earnings per share has been arrived at after eliminating the shares in the Company held by a subsidiary.

Diluted earnings per share for both years are not presented as there are no potential ordinary shares exist during both years.

# 14. PROPERTY, PLANT AND EQUIPMENT

	Leasehold land and buildings HK\$'000	Leasehold land and hotel buildings HK\$'000	Furniture, fixtures and equipment HK\$'000	Others HK\$'000	Total HK\$'000
COST					
At 1st January, 2016	145,834	3,035,158	98,207	27,489	3,306,688
Exchange realignment	_	(4,680)	(186)	(8)	(4,874)
Additions	_	5,518	1,998	859	8,375
Transfer from properties under		102 440			102 440
development Disposals	_	103,440	(160)	(397)	103,440
Disposais				(397)	(557)
At 31st December, 2016	145,834	3,139,436	99,859	27,943	3,413,072
Exchange realignment	_	5,227	225	26	5,478
Additions	_	_	15,882	1,777	17,659
Acquisitions of subsidiaries (note 32)	19,905	1,000,000	_	_	1,019,905
Transfer from properties under development			600		600
Disposals	_	_	(28)	(463)	(491)
Disposais				(403)	(491)
At 31st December, 2017	165,739	4,144,663	116,538	29,283	4,456,223
DEPRECIATION					
At 1st January, 2016	25,169	373,023	54,700	4,388	457,280
Exchange realignment	_	(1,507)	(72)	(9)	(1,588)
Provided for the year	2,772	66,873	7,898	5,512	83,055
Eliminated on disposals			(103)	(192)	(295)
At 31st December, 2016	27,941	438,389	62,423	9,699	538,452
Exchange realignment		1,643	196	22	1,861
Provided for the year	3,306	78,594	7,675	5,635	95,210
Eliminated on disposals			(17)	(128)	(145)
At 31st December, 2017	31,247	518,626	70,277	15,228	635,378
CARRYING AMOUNTS					
At 31st December, 2017	134,492	3,626,037	46,261	14,055	3,820,845
At 31st December, 2016	117,893	2,701,047	37,436	18,244	2,874,620

# Notes to the Consolidated Financial Statements (Continued)

For the year ended 31st December, 2017

# 14. PROPERTY, PLANT AND EQUIPMENT (Continued)

Note: Leasehold land and buildings are situated on land in Hong Kong.

The above items of property, plant and equipment are depreciated on a straight-line basis at the following rates per annum:

Leasehold land Over the remaining term of land lease

Hotel buildings and buildings 50 years or over the remaining term of land lease, whichever is shorter

Furniture, fixtures and equipment 4% - 33% Others 20%

### 15. PREPAID LEASE PAYMENTS FOR LAND

The prepaid lease payments represent the land in the PRC on medium-term leases and are analysed for reporting purposes as:

		2017 HK\$'000	2016 HK\$'000
	Non-current asset	29,528	27,898
	Current asset	862	795
		30,390	28,693
16.	INVESTMENT PROPERTIES		
		2017 HK\$'000	2016 HK\$'000
	FAIR VALUE		
	At the beginning of the year	3,890,050	3,011,800
	Additions	_	805,830
	Exchange realignment	78,350	(94,681)
	Increase in fair value recognised in profit or loss	669,900	216,101
	Transfer to properties under development		(49,000)
	At the end of the year	4,638,300	3,890,050

### **16. INVESTMENT PROPERTIES** (Continued)

The fair values of the Group's investment properties as at 31st December, 2017 and 2016 have been arrived at on the basis of a valuation carried out on that date by Cushman & Wakefield Limited (formerly known as DTZ Cushman & Wakefield Limited) and Allsop LLP, independent qualified professional valuers which are not connected with the Group. The valuation reports on these properties are signed by a director of Cushman & Wakefield Limited who is a member of The Hong Kong Institute of Surveyors and a partner of Allsop LLP who is a member of the Royal Institution of Chartered Surveyors, and were arrived at by adopting the income capitalisation method and by making reference to comparable sales transactions as available in the market to assess the market value of the investment properties.

The investment properties of the Group with an aggregate carrying amount of approximately HK\$4,532 million (2016: HK\$3,890 million) were rented out under operating leases at the end of the reporting period. Outgoing expenses for investment properties that are not generating income during the year are insignificant.

In estimating the fair value of the properties, the highest and best use of the properties is their current use.

The income capitalisation approach estimates the values of the properties on an open market basis by capitalising rental income on a fully leased basis having regard to the current passing rental income from existing tenancies and potential future reversionary income at the market level. The term value involves the capitalisation of the current passing rental income over the existing lease term. The reversionary value is taken to be current market rental income upon the expiry of the lease and is capitalised on a fully leased basis. In this approach, the valuers have considered the term yield and reversionary yield. The term yield is used for capitalisation of the current passing rental income as at the date of valuation whilst the reversionary yield is used to convert reversionary rental income.

Key inputs used to determine fair values are as follows:

#### (a) Capitalisation rate

It is estimated based on market lease over market value on comparables. The higher the capitalisation rates used, the lower the fair values of the investment properties would be. The market capitalisation rates of 3.75%, 3.25%, 3% and 4% (2016: 4.5%, 4%, 3% and 4%) are adopted for 633 King's Road, Shun Ho Tower, shops of hotels located in Hong Kong and a hotel property located in the UK respectively.

# (b) Market rent

It is estimated based on the market lease comparable. The higher the market rent used, the higher the fair values of the investment properties would be. The average monthly rental of HK\$30.94, HK\$41.55, ranging from HK\$53.66 to HK\$232.42 and £2.22 per square feet (2016: HK\$31.11, HK\$40.74, ranging from HK\$53.66 to HK\$232.42 and £1.96 per square feet) are adopted for 633 King's Road, Shun Ho Tower, shops of hotels located in Hong Kong and a hotel property located in the UK respectively.

The Group's investment properties are commercial property units located in Hong Kong and hotel property in the UK and are at Level 3 of the fair value hierarchy as at 31st December, 2017 and 2016.

There were no transfers into or out of Level 3 during both years.

### 17. PROPERTIES UNDER DEVELOPMENT

	2017 HK\$'000	2016 HK\$'000
At cost		
At the beginning of the year	56,369	102,981
Additions	18,388	7,828
Transfer from investment properties	_	49,000
Transfer to property, plant and equipment	(600)	(103,440)
At the end of the year	74,157	56,369

During the year ended 31st December, 2015, the Group redeveloped certain shops in Best Western Plus Hotel Kowloon into hotel rooms. The management of the Group considers that there was a change in use for those shops which was classified as investment properties. The investment properties were transferred to properties under development. The change in use was evidenced by the commencement of development with a view to owner-occupation. Upon the completion of redevelopment of individual hotel rooms, the relevant amount is transferred to property, plant and equipment. At the end of the reporting period, the amount represents the redevelopment work in progress.

### 18. AVAILABLE-FOR-SALE INVESTMENTS

	2017	2016
	HK\$'000	HK\$'000
Listed equity securities in Hong Kong at fair value ( <i>Note a</i> )	173,100	169,519
Unlisted equity investments, at cost ( <i>Note b</i> )	1,895	1,895
		· · · · · · · · · · · · · · · · · · ·
	174,995	171,414

#### Notes:

(a) The fair value of listed equity securities is determined by reference to quoted market bid price from the Hong Kong Stock Exchange.

The Group's non-current equity securities listed in Hong Kong include approximately 20.57% (2016: 20.57%) interest in Shun Ho Holdings, which is a public company incorporated and listed in Hong Kong.

The Company is a subsidiary of Shun Ho Holdings. Under the Hong Kong Companies Ordinance, companies within the Group who are shareholders of Shun Ho Holdings have no right to vote at the meetings of Shun Ho Holdings. The directors are of the opinion that the Group is not in a position to exercise significant influence over Shun Ho Holdings, accordingly, the results of Shun Ho Holdings have not been accounted for on an equity basis.

(b) The unlisted equity investments are measured at cost less impairment at the end of each reporting period because the range of reasonable fair value estimates is so significant that the directors of the Company are of the opinion that their fair values cannot be measured reliably.

### 19. TRADE AND OTHER RECEIVABLES

	2017 HK\$'000	2016 HK\$'000
Trade receivables Other receivables	26,413 4,098	19,917 2,682
	30,511	22,599

Except for a credit period of 30 to 60 days granted to travel agencies and certain customers of the hotels, the Group does not allow any credit period to customers. The following is an aged analysis of the Group's trade receivables presented based on the invoice date at the end of the reporting period:

	2017	2016
	HK\$'000	HK\$'000
Not yet due	25,489	18,974
Overdue:		
0 – 30 days	865	758
31 – 60 days	57	179
61 – 90 days		6
	26,413	19,917

Before accepting any new customer, the Group has assessed the potential customer's credit quality and defined credit rating limits. 97% (2016: 95%) of the trade receivables are neither past due nor impaired, and no impairment has been made to these trade receivables, as the directors believe that the amounts are with good credit quality.

Included in the Group's trade receivables balance are debtors with aggregate carrying amount of HK\$924,000 (2016: HK\$943,000) which are past due at the end of the reporting period for which the Group has not provided for impairment loss, by taking into account the past default experience. The Group does not hold any collaterals over these balances.

The concentration of credit risk is limited due to the customer base being large and unrelated. Accordingly, the directors of the Company believe that there is no further credit provision required.

### Aging of trade receivables which are past due but not impaired

	2017	2016
	HK\$'000	HK\$'000
Overdue:		
0-30 days	865	758
31 - 60  days	57	179
61 – 90 days	2	6
	924	943

### 20. PLEDGED BANK DEPOSITS/BANK BALANCES AND CASH

As at 31st December, 2016, the pledged bank deposits carried interest at prevailing deposit interest rates ranging from 0.02% to 0.86% per annum and represented deposits pledged to a bank to secure short-term banking facilities granted to the Group. The pledged bank deposits have been released upon the repayment of the secured bank loan during the year ended 31st December, 2017.

Bank balances carry interest at prevailing deposit interest rates ranging from 0.001% to 1.35% (2016: 0.001% to 1.35%) per annum.

### 21. TRADE AND OTHER PAYABLES AND ACCRUALS

	2017	2016
	HK\$'000	HK\$'000
Trade payables	4,163	3,194
Other payables and accruals (Note)	31,702	32,402
	35,865	35,596

The following is an aged analysis of the Group's trade payables presented based on the invoice date at the end of the reporting period:

	2017 HK\$'000	2016 HK\$'000
0 – 30 days 31 – 60 days 61 – 90 days	3,776 378 9	2,291 64 839
	4,163	3,194

The credit period on purchase of goods is up to 30 days. The Group has financial risk management policies in place to ensure that all payables within credit timeframe.

Note: As at 31st December, 2017, other payables and accruals include construction costs payable of HK\$2,502,000 (2016: HK\$644,000).

22.

# **BANK LOANS** 2017 2016 HK\$'000 HK\$'000 Secured bank loans 1,692,573 809,271 Carrying amounts of bank loans that do not contain a repayment on demand clause: 61,536 315,993 Repayable within one year from the end of the reporting period Not repayable within one year from the end of the reporting period 1,155,604 1,217,140 315,993 Carrying amounts of bank loans that contain a repayment on demand clause (shown under current liabilities) but: Repayable within one year from the end of the reporting period 262,370 196,584 Not repayable within one year from the end of the reporting period shown under current liabilities 296,694 213,063 475,433 493,278 1,692,573 809,271 536,969 809,271 Amounts shown under current liabilities Amounts shown under non-current liabilities 1,155,604 809,271 1,692,573

All the Group's bank loans are floating-rate borrowings. The bank loans are secured over certain of the Group's assets as disclosed in note 27. Effective interest rate is 1.79% (2016: 1.5%) per annum.

### 23. SHARE CAPITAL

	Number of shares	Amount HK\$'000
Ordinary shares		
Issued and fully paid: At 1st January, 2016, 31st December, 2016 and 2017	579,753	1,084,887

As at 31st December, 2017 and 2016, the Company's 68,140,000 (2016: 68,140,000) issued shares were held by a subsidiary of the Group. In accordance with the Hong Kong Companies Ordinance, companies within the Group who are shareholders of the Company have no right to vote at meetings of the Company.

#### 24. DEFERRED TAX LIABILITIES/ASSET

For the purpose of presentation in the consolidated statement of financial position, certain deferred tax liabilities and asset have been offset. The following are the deferred tax liabilities (asset) recognised and movements thereon during the current and prior reporting periods:

		Accelerated			
	Business	tax	Withholding		
	combination	depreciation	tax	Tax losses	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1st January, 2016	60,575	99,459	1,910	(7,657)	154,287
(Credit) charge to profit or loss	(1,104)	2,372	296	(419)	1,145
At 31st December, 2016	59,471	101,831	2,206	(8,076)	155,432
(Credit) charge to profit or loss	(1,104)	3,591	479	260	3,226
At 31st December, 2017	58,367	105,422	2,685	(7,816)	158,658

At the end of the reporting period, the Group has unused tax losses of HK\$78,450,000 (2016: HK\$74,541,000) available to offset against future profits. A deferred tax asset has been recognised in respect of such losses to the extent of HK\$47,370,000 (2016: HK\$48,945,000). No deferred tax asset has been recognised in respect of the remaining tax losses of HK\$31,080,000 (2016: HK\$25,596,000) due to the unpredictability of future profit streams. All the unrecognised tax losses may be carried forward indefinitely.

# 25. PROJECT/CAPITAL COMMITMENTS

As at 31st December, 2017, the Group had outstanding commitments contracted for but not provided in the consolidated financial statements in respect of expenditure on properties under development amounting to HK\$400,000 (2016: HK\$15,084,000).

#### 26. OPERATING LEASE COMMITMENTS

#### The Group as lessor

Rental income from investment properties earned during the year amounting to HK\$157,918,000 (2016: HK\$139,614,000). The properties under leases have committed tenants for one year to twenty two years from the end of the reporting period without termination options granted to tenants.

At the end of the reporting period, the Group had contracted with tenants for the following future minimum lease payments under non-cancellable operating leases:

	2017	2016
	HK\$'000	HK\$'000
Within one year	160,750	160,306
More than one year but not more than five years	245,211	301,088
After five years	545,659	523,901
	951,620	985,295

#### The Group as lessee

At the end of the reporting period, the Group had commitments for the following future minimum lease payments under non-cancellable operating leases in respect of rented equipment:

	2017 HK\$'000	2016 HK\$'000
Within one year More than one year but not more than five years	1,107 274	1,150 537
	1,381	1,687

The leases are negotiated for term ranging from two to three years with monthly fixed rental.

Other than as disclosed above, the Group had no material lease commitments outstanding at the end of the reporting period.

#### 27. PLEDGE OF ASSETS/REVENUE

At the end of the reporting period, the bank loan facilities of the Group were secured by the followings:

- (a) investment properties and property, plant and equipment of the Group with carrying amounts as at 31st December, 2017 of approximately HK\$3,856 million (2016: HK\$2,445 million) and HK\$3,478 million (2016: HK\$2,320 million), respectively;
- (b) pledged shares in certain subsidiaries with an aggregate net asset value as at 31st December, 2017 of approximately HK\$1,159 million (2016: HK\$1,034 million);
- (c) there was no pledged bank deposits with carrying amount as at 31st December, 2017 (2016: approximately HK\$447 million); and
- (d) assignment of the Group's rentals and hotel revenue respectively.

#### 28. RETIREMENT BENEFIT PLANS

The Group operates a Government Mandatory Provident Fund Scheme for all qualifying employees. The assets of the scheme are held separately from those of the Group in funds under the control of trustees. The Group contributes 5% of relevant payroll costs capped at HK\$1,500 (2016: HK\$1,500) per month of each individual employee to the scheme, which contribution is matched by employees.

The employees of the Company's subsidiary in the PRC are members of a state-managed retirement benefit scheme operated by the PRC government. The subsidiary is required to contribute certain percentage of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to this retirement benefit scheme is to make the specified contributions.

The contributions paid and payable to the Government Mandatory Provident Fund Scheme and the state-managed retirement benefit scheme operated by the PRC government by the Group in respect of the year which were charged to profit or loss amounting to HK\$6,962,000 (2016: HK\$6,399,000).

#### 29. RELATED PARTY TRANSACTIONS

Other than those disclosed in respective notes to the consolidated financial statements, the Group had the following transactions and balances with related parties during the year:

	2017 HK\$'000	2016 HK\$'000
Shun Ho Holdings		
Corporate management fee income for administrative facilities provided	117	100
Interest expenses on amount due from the Group (Note a)	646	101
Dividend paid/payable (Note b)	17,484	20,353
Trillion Resources		
Interest expenses on advance to the Group (Note c)	2	13
Compensation of key management personnel (Note d)	15,683	12,858

## 29. RELATED PARTY TRANSACTIONS (Continued)

	2017 HK\$'000	2016 HK\$'000
Shun Ho Holdings and its subsidiaries*  Amount due from the Group at the end of the reporting period ( <i>Note a</i> )	5,420	5,420
Trillion Resources  Amount due from the Group at the end of the reporting period ( <i>Note c</i> )	2,502	

exclude the Company and its subsidiaries

#### Notes:

- (a) The amount due to an intermediate holding company, which was unsecured, carried interest at Hong Kong Interbank Offered Rate ("HIBOR") plus 4% per annum and repayable on demand, was fully repaid during the year. The remaining portion as at 31st December, 2017 amounting to HK\$5,420,000 (2016: HK\$5,420,000) is unsecured, interest-free and repayable on 28th June, 2018.
- (b) As at 31st December, 2017, all dividend is distributed by the Company. As at 31st December, 2016, the dividend amounting to HK\$945,000 was distributed by Trans-Profit Limited ("Trans-Profit"). The remaining dividend was distributed by the Company.
- (c) The amount due to ultimate holding company is unsecured, carried interest at HIBOR plus 4% (2016: HIBOR plus 4%) per annum and repayable on demand.
- (d) The compensation of key management personnel comprised short-term and post employment benefits attributable to such personnel.

The remuneration of directors which are also the key management personnel of the Group during the year was as follows:

2017	2016
HK\$'000	HK\$'000
15,641	12,822
42	36
15,683	12,858
	HK\$'000 15,641 42

30.

#### STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY 2017 2016 HK\$'000 HK\$'000 NON-CURRENT ASSETS Investments in subsidiaries (Note) 1,364,670 1,295,529 Amounts due from subsidiaries 282,063 249,335 1,646,733 1,544,864 **CURRENT ASSETS** Other receivables and prepayments 684 234 Amounts due from subsidiaries 183,285 191,308 Tax recoverable 531 Pledged bank deposit 273,322 263,619 Bank balances and cash 79,013 448,119 543,877 **CURRENT LIABILITIES** Other payables and accruals 6,181 6,165 Amount due to an intermediate holding company 5,420 5,420 1,001 Amount due to ultimate holding company Tax liabilities 234 12,602 11,819 NET CURRENT ASSETS 435,517 532,058 TOTAL ASSETS LESS CURRENT LIABILITIES 2,082,250 2,076,922

Note: Investments in subsidiaries are included in the Company's statement of financial position at cost (including deemed capital contribution) less any identified impairment loss. The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable.

The Company's statement of financial position was approved and authorised for issue by the Board of Directors on 13th March, 2018 and is signed on its behalf by:

William CHENG Kai Man DIRECTOR

**CAPITAL AND RESERVES** 

Share capital

**TOTAL EQUITY** 

Reserves

Albert HUI Wing Ho
DIRECTOR

1,084,887

2,082,250

997,363

1,084,887

2,076,922

992,035

# 30. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (Continued)

## Movement in the Company's equity

	Share capital HK\$'000	Capital reserve HK\$'000	Retained profits HK\$'000	Total HK\$'000
At 1st January, 2016 Profit and total comprehensive income	1,084,887	4,181	938,543	2,027,611
for the year Final dividend for the year ended	_	_	87,922	87,922
31st December, 2015 paid Interim dividend payable for the	-	-	(27,828)	(27,828)
six months ended 30th June, 2016			(10,783)	(10,783)
At 31st December, 2016 Profit and total comprehensive income	1,084,887	4,181	987,854	2,076,922
for the year Final dividend for the year ended	_	_	40,113	40,113
31st December, 2016 paid Interim dividend payable for the	_	_	(24,002)	(24,002)
six months ended 30th June, 2017			(10,783)	(10,783)
At 31st December, 2017	1,084,887	4,181	993,182	2,082,250

#### 31. PARTICULARS OF PRINCIPAL SUBSIDIARIES

All the principal subsidiaries are incorporated and operating principally in Hong Kong except otherwise indicated. None of the subsidiaries had any debt securities outstanding as at 31st December, 2017 or at any time during the year.

Name of subsidiary		p issued registered capital Share capital 2017 & 2016	201	Value of issued share/registered c		4	Principal activities
	2017 & 2010	2017 & 2010	Company %	Subsidiaries %	Company %	Subsidiaries %	
Babenna Limited ("Babenna") Beautiful Sky Investment Limited	2 2	HK\$20 HK\$2	-	100 100	-	100 100	Investment holding Hotel investment and operation and investment holding
Boutique Hotel Limited	2	HK\$2	-	100	-	100	Hotel investment and operation
Conradion Limited ("Conradion")	3,000,000	HK\$3,000,000	-	100	-	-	Hotel investment and operation
Fastgrow Engineering & Construction Company Limited	2	HK\$2	100	-	100	-	Investment holding and operation
Good Taylor Limited Grand View Hotel Limited ("Grand View")	2 2,500,000	HK\$2 HK\$2,500,000	100	- 100	100	-	Investment holding Hotel management
Harbour Rich Industrial Limited Himson Enterprises Limited	10,000 2	HK\$10,000 HK\$2	-	100 100	-	100 100	Property investment Hotel investment and
Houston Venture Limited King Express Development Limited (iii)	2	HK\$2 HK\$1	-	100 100	-	100 100	operation Property investment Property investment
Magnificent Hotel	8,947,051,324	HK\$841,926,731	30.29	40.80	30.29	40.80	Investment holding and provision of management services
Magnificent International Hotel Limited	2	HK\$2	-	100	-	100	Hotel investment and operation
Mercury Fast Limited	2	HK\$2	-	100	-	100	Securities dealings and investment holding
Noblesse International Limited (i)	1	US\$1	100	-	100	-	Property investment
Pacific Rich International Limited ("Pacific Rich")	8	HK\$8	-	100	-	-	Property investment
Shanghai Shun Ho (Lands Development) Limited (i)	1	US\$1	-	100		100	Investment holding
上海順豪房地產發展有限公司 Shanghai Shun Ho Property Development Co., Ltd. (ii)	Registered capital	US\$4,950,000	-	100	-	100	Hotel investment and operation
Shun Ho Capital Properties Limited (i)	1	US\$1	-	100	-	100	Investment holding
Shun Ho (Lands Development) Limited (i)	10	US\$10	100	-	100	-	Investment holding
Shun Ho Technology Developments Limited	2	HK\$20	100	-	100	-	Investment holding and financing
Sino Money Investments Limited	10,000	HK\$10,000	-	100	-	100	Hotel investment and operation
South Point Investments Limited (i)	1	US\$1	100	-	100	100	Investment holding
Tennyland Limited Trans-Profit	1,000,000	HK\$20 HK\$1,000,000	93	100	93	100	Property investment Property investment
United Assets Company Limited	2,000,000	HK\$2,000,000 HK\$2,000,000	-	100	-	100	Hotel investment and operation and investment
							holding

<sup>(</sup>i) Incorporated in the BVI and have no operation in Hong Kong.

The directors are of the opinion that a complete list of the subsidiaries of the Company will be of excessive length and therefore the above list contains only the particulars of subsidiaries which principally affects the results or assets of the Group.

<sup>(</sup>ii) Sino foreign co-operative company established and operating principally in the PRC.

<sup>(</sup>iii) Incorporated in Hong Kong and operating in the UK.

## 31. PARTICULARS OF PRINCIPAL SUBSIDIARIES (Continued)

## Details of non-wholly owned subsidiary that has material non-controlling interests

The table below shows details of non-wholly owned subsidiary of the Group that has material non-controlling interests:

Name of subsidiary	Place of incorporation and principal place of business	Proportion of ownership interests and voting rights held by non-controlling interests		Profit allo		Accumu non-controlli	
		2017	2016	2017	2016	2017	2016
				HK\$'000	HK\$'000	HK\$'000	HK\$'000
Magnificent Hotel	Hong Kong	28.91%	28.91%	54,569	42,811	1,115,928	1,055,175

Summarised financial information in respect of the Group's subsidiary that has material non-controlling interests is set out below. The summarised financial information below represents amounts before intragroup eliminations.

	2017 HK\$'000	2016 HK\$'000
Magnificent Hotel		
Current assets	638,928	534,381
Non-current assets	4,187,268	4,066,990
Current liabilities	(451,190)	(736,711)
Non-current liabilities	(413,733)	(94,667)
Net assets attributable to owners of Magnificent Hotel	3,961,273	3,769,993

## 31. PARTICULARS OF PRINCIPAL SUBSIDIARIES (Continued)

	2017 HK\$'000	2016 HK\$'000
Revenue, other income and expenses and gains and losses and increase in fair value of investment properties  Expenses	554,512 (402,338)	512,842 (379,618)
Profit for the year	152,174	133,224
Profit attributable to owners of Magnificent Hotel Other comprehensive income (expense) attributable to owners of Magnificent Hotel	152,174 96,367	133,224
Total comprehensive income attributable to owners of Magnificent Hotel	248,541	25,747
Net cash inflow from operating activities  Net cash inflow (outflow) from investing activities  Net cash (outflow) inflow from financing activities	205,047 131,640 (61,641)	191,499 (875,822) 239,144
Net cash inflow (outflow)	275,046	(445,179)

## 32. ACQUISITIONS OF SUBSIDIARIES

## Acquisition of interest in Enhance Invest

On 17th February, 2017, Houston Venture Limited entered into an agreement for the acquisition of 100% equity interests in Enhance Invest for a consideration of HK\$1,000,169,000. The acquisition was completed during the year ended 31st December, 2017. The principal activity of Enhance Invest Inc. was investment holding and held a hotel property in Hong Kong through Conradion, its wholly-owned subsidiary upon the completion of the acquisition.

	HK\$'000
Assets and liabilities acquired:	
Property, plant and equipment	1,000,000
Other deposits and prepayments	183
Trade and other payables and accruals	(14)
Net assets acquired	1,000,169
Total consideration satisfied by: Cash	1,000,169
Cash outflow arising on acquisition: Cash consideration paid	1,000,169
Contribution to the Group's profit for the year between the date of acquisition and the end of the reporting period	2,651

#### 32. ACQUISITIONS OF SUBSIDIARIES (Continued)

#### **Acquisition of Pacific Rich**

On 7th February, 2017, Babenna entered into an agreement for the acquisition of 100% equity interests in Pacific Rich for a consideration of HK\$19,905,000. The acquisition was completed during the year ended 31st December, 2017. The principal activity of Pacific Rich is holding a property located in Hong Kong and recognised as property, plant and equipment at the date of acquisition amounting to HK\$19,905,000. Accordingly, the transaction is accounted for as the acquisition of assets. The contribution from Pacific Rich to the Group's profit for the period between the date of acquisition and the end of the reporting period is not significant.

#### **Acquisition of Grand View**

On 19th June, 2017, Babenna entered into an agreement with its ultimate holding company for the acquisition of 100% equity interests in Grand View for a consideration of HK\$1. The acquisition was completed during the year ended 31st December, 2017. Grand View acts as a hotel manager for a hotel owned by the Group.

#### 33. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of net debts, which include the amounts due to an intermediate holding company and ultimate holding company disclosed in note 29, bank loans disclosed in note 22 (net of pledged bank deposits and bank balances and cash) and equity attributable to owners of the Company, comprising issued capital, retained profits and other reserves as disclosed in the consolidated statement of changes in equity.

The management of the Group reviews the capital structure periodically. As a part of this review, the management of the Group considers the cost of capital and the risks associated with each class of capital. Currently, the management uses long term funding to finance its acquisition of investment properties, expenditure on prepaid lease payments and properties under development to minimise the finance costs. The Group will balance its overall capital structure through the payment of dividends, as well as the issue of new debt or the redemption of existing debts.

There are no significant changes on the Group's approach to capital risk management during the year.

### 34. FINANCIAL INSTRUMENTS

#### (a) Categories of financial instruments

	2017 HK\$'000	2016 HK\$'000
Financial assets		
Loans and receivables (including cash and cash equivalents)	939,751	894,839
Available-for-sale investments	174,995	171,414
	1,114,746	1,066,253
Financial liabilities		
Amortised cost	1,725,326	848,836

#### (b) Financial risk management objectives and policies

The management of the Group monitors and manages the financial risks relating to the operations of the Group through the monitoring procedures. These risks include market risk (including foreign currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

The Group does not enter into derivative financial instruments for hedging or speculative purpose.

There has been no significant change to the Group's exposure to market risks or the manner in which it manages and measures the risks.

#### (i) Foreign currency risk management

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

	Assets		Liabilities		
	2017	2016	2017	2016	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Crown					
Group					
Pound Sterling ("GBP")	29	_	-	315,993	

The following table details the Group's sensitivity to a 10% (2016: 10%) increase and decrease in Hong Kong dollars against the relevant foreign currencies. 10% (2016: 10%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rate. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 10% (2016: 10%) change in foreign currency rate. A positive number below indicates an increase in post-tax profit for the year where Hong Kong dollars weaken 10% (2016: 10%) against the relevant currency. For a 10% (2016: 10%) strengthening of Hong Kong dollars against the relevant currency, there would be an equal and opposite impact on the profit for the year, and the balances below would be negative.

	2017	2016
	HK\$'000	HK\$'000
GBP	(3)	31,599

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the year end exposure does not reflect the exposure during the year.

#### (b) Financial risk management objectives and policies (Continued)

#### (ii) Interest rate risk management

The Group is exposed to cash flow interest rate risk in relation to bank balances, pledged bank deposits, amount due to ultimate holding company and bank loans which are subject to floating interest rate. The Group currently does not have any interest rate hedging policy. However, from time to time, if interest rate fluctuates significantly, appropriate measures would be taken to manage interest rate exposure. The Group's interest rate risk is mainly concentrated on the fluctuation of market interest rate on amount due to ultimate holding company and bank loans.

The Group's exposures to interest rates on financial liabilities are detailed in the liquidity risk management section of this note.

Interest rate sensitivity

The sensitivity analysis for the Group below has been determined based on the exposure to interest rates for non-derivative instruments including floating-rate amount due to ultimate holding company, and bank loans at the end of the reporting period. For floating-rate financial instruments, the analysis is prepared assuming the amount of financial instruments are outstanding for the whole year. A 50 basis points increase or decrease is used which represents management's assessment of the possible change in interest rate.

If interest rates had been 50 basis points higher/lower and all other variables were held constant, the Group's post-tax profit for the year ended 31st December, 2017 would decrease/increase by approximately HK\$7,077,000 (2016: HK\$3,379,000). This is mainly attributable to the Group's exposure to interest rates on its floating-rate borrowings.

The effect on bank balances has not been taken into account in preparing the sensitivity analysis because the effect involved is not significant.

#### (iii) Other price risk

The Group is exposed to other price risk arising from available-for-sale investments.

Other price sensitivity

The sensitivity analysis below have been determined based on the exposure to other price risk at the end of the reporting period. If the market price of the available-for-sale investments (excluding the available-for-sale investments carried at cost less impairment) had been 10% higher/lower while all other variables were held constant, securities revaluation reserve for the year ended 31st December, 2017 would increase/decrease by approximately HK\$17,310,000 (2016: HK\$16,952,000) for the Group, principally as a result of the changes in fair value of available-for-sale listed equity securities.

#### (b) Financial risk management objectives and policies (Continued)

#### (iv) Credit risk management

The Group's maximum exposure to credit risk in the event of the counterparties' failure to perform their obligations as at 31st December, 2017 in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the consolidated statement of financial position.

The Group's credit risk is primarily attributable to trade and other receivables and other deposits. In order to minimise the credit risk, the management of the Group has monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual debt at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risk on bank balances is limited because the counterparties are a number of banks with high credit-ratings assigned by international credit-rating agencies or state-owned banks in the PRC.

The Group has no significant concentration of credit risk on trade and other receivables and other deposits, with exposure spread over a number of counterparties and customers.

#### (v) Liquidity risk management

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

At the end of the reporting period, the available banking facilities of the Group amounting to approximately HK\$2,113 million (2016: HK\$1,038 million), which was utilised to the extent of approximately HK\$1,693 million (2016: HK\$809 million).

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities based on agreed repayment terms. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

## (b) Financial risk management objectives and policies (Continued)

#### (v) Liquidity risk management (Continued)

Specifically, for term loans which contain a repayment on demand clause which can be exercised at the bank's sole discretion, the analysis shows the cash outflow based on the earliest period in which the entity can be required to pay, that is if the lenders were to invoke their unconditional rights to call the loans with immediate effect. The maturity analysis for other bank loans is prepared based on the scheduled repayment dates.

	Weighted average effective interest rate %	On demand or less than 1 month HK\$'000	1 – 3 months <i>HK\$</i> '000	3 months to 1 year HK\$'000	1 – 5 years <i>HK\$</i> '000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
2017							
Non-interest bearing	-	17,476	-	12,775	-	30,251	30,251
Bank loans - variable interest rate	1.79	482,478	13,703	62,090	1,222,644	1,780,915	1,692,573
Other variable interest rate instrument	5.19	2,502					2,502
N		502,456	13,703	74,865	1,222,644	1,813,668	1,725,326
Non-interest bearing (rental deposits received)	-	310		7,278	32,160	39,748	39,748
		502,766	13,703	82,143	1,254,804	1,853,416	1,765,074
	Weighted	On demand					
	average	or		3 months		Total	
	effective	less than	1 – 3	to	1 – 5	undiscounted	Carrying
	interest rate	1 month	months	1 year	years	cash flows	amount
	%	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
2016							
Non-interest bearing	-	26,790	-	12,775	_	39,565	39,565
Bank loans – variable interest rate	1.5	493,278	315,993			809,271	809,271
Non-interest bearing		520,068	315,993	12,775	-	848,836	848,836
(rental deposits received)	-	170	2,920	3,516	34,238	40,844	40,844
		520,238	318,913	16,291	34,238	889,680	889,680

#### (b) Financial risk management objectives and policies (Continued)

#### (v) Liquidity risk management (Continued)

The table below summarises the maturity analysis of term loans with a repayment on demand clause based on agreed scheduled repayments set out in the loan agreements. The amounts include interest payments computed using contractual rates. As a result, these amounts were greater than the amounts disclosed in the "on demand or less than 1 month" time band in the maturity analysis contained in the table above. Taking into account the Group's financial position, the directors of the Company do not consider that it is probable that the banks will exercise its discretion to demand immediate repayment. The directors of the Company believe that such term loans will be repaid in accordance with the scheduled repayment dates set out in the loan agreements.

Maturity Analysis – Term loans subject to a repayment on demand clause based on scheduled repayments

		demand clause based on scheduled repayments							
		3 months							
	Less than	1 - 3	to	1 – 5	Over	undiscounted			
	1 month	months	1 year	years	5 years	cash flows			
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000			
2017	6,760	13,365	252,129	196,775	28,966	497,995			
2016	6,391	12,778	185,810	269,978	39,936	514,893			

The amounts included above for variable interest rate instruments for non-derivative financial liabilities are subject to change if changes in variable interest rates differ from those estimates of interest rates determined at the end of the reporting period.

#### (c) Fair values of financial instruments

The fair values of financial assets and financial liabilities are determined as follows:

- the fair values of financial assets with standard terms and conditions and traded in active liquid markets are determined with reference to quoted market bid prices; and
- the fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

#### (c) Fair values of financial instruments (Continued)

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

Financial asset	2017 HK\$'000	2016 HK\$'000	Fair value hierarchy	Valuation technique(s) and key input(s)
Listed equity securities classified as available-for-sale investments	173,100	169,519	Level 1	Quoted bid prices in an active market

Except for certain available-for-sale investments which are stated at cost, the directors of the Company consider that the carrying amounts of the other financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

#### 35. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Interest payable (included	nyable		Amount due to an intermediate	Amount due to ultimate	
	in other	Bank	(included in other	holding	holding	
	payables)	loans	payables)	company	company	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1st January, 2017	228	809,271	7,355	5,420	_	822,274
Financing cash inflows	_	1,487,024	_	29,743	2,500	1,519,267
Financing cash outflows	(18,085)	(636,604)	(29,766)	(47,873)	_	(732,328)
Dividend declared	_	_	29,766	17,484	_	47,250
Interest expenses	19,346	_	_	646	2	19,994
Foreign exchange translations		32,882				32,882
At 31st December, 2017	1,489	1,692,573	7,355	5,420	2,502	1,709,339

# **Financial Summary**

CONSOLIDATED RESULTS								
_	For the year ended 31st December,							
	2013 HK\$'000	2014 HK\$'000	2015 HK\$'000	2016 HK\$'000	2017 HK\$'000			
Revenue	688,736	648,423	561,827	590,665	671,557			
Operating profit and profit before taxation	681,025	961,016	249,803	461,571	896,114			
Income tax expense	(62,198)	(53,941)	(38,625)	(37,371)	(48,030)			
Profit before non-controlling interests	618,827	907,075	211,178	424,200	848,084			
Non-controlling interests	(179,508)	(262,575)	(40,933)	(42,811)	(54,569)			
Profit for the year	439,319	644,500	170,245	381,389	793,515			
CONSOLIDATED NET ASSETS								
_		As a	at 31st December,					
	2013 HK\$'000	2014 HK\$'000	2015 HK\$'000	2016 HK\$'000	2017 HK\$'000			
Property, plant and equipment	2,562,374	2,499,297	2,849,408	2,874,620	3,820,845			
Prepaid lease payments for land (non-current portion)	35,014	33,440	30,765	27,898	29,528			
Investment properties	3,064,000	3,082,700	3,011,800	3,890,050	4,638,300			
Properties under development	263,276	382,339	102,981	56,369	74,157			
Other non current assets	104,074	126,209	297,333	171,414	174,995			
Net current (liabilities) assets	(323,959)	491,159	468,387	19,579	338,340			
Non-current rental deposits received	(25,762)	(33,724)	(26,316)	(34,238)	(32,160)			
Non-current bank loans	-	-	_	_	(1,155,604)			
Deferred tax liabilities	(143,887)	(152,766)	(154,287)	(155,432)	(158,658)			
Non-controlling interests	(1,558,564)	(1,797,377)	(1,058,320)	(1,055,175)	(1,115,928)			
Net assets attributable to owners of the Company	3,976,566	4,631,277	5,521,751	5,795,085	6,613,815			

# **Major Properties**

## A. HOTEL PROPERTIES

Location	Type of use	Lease term	Group's attributable interest
Best Western Plus Hotel Hong Kong No. 308 Des Voeux Road West Hong Kong	Hotel	Long lease	71.09%
Best Western Plus Hotel Kowloon Nos. 73-75 Chatham Road South Tsimshatsui, Kowloon	Hotel	Medium-term lease	71.09%
Best Western Grand Hotel No. 23 Austin Avenue Tsimshatsui Kowloon, Hong Kong	Hotel	Medium-term lease	71.09%
Best Western Hotel Causeway Bay No. 38 Bowrington Road Causeway Bay Hong Kong	Hotel	Medium-term lease	71.09%
Best Western Hotel Harbour View No. 239 Queen's Road West Hong Kong	Hotel	Long lease	71.09%
Magnificent International Hotel No. 381 Xizang Road South Shanghai, The PRC	Hotel	Medium-term lease	71.09%
Grand City Hotel No. 338 Queen's Road West Hong Kong	Hotel	Long lease	71.09%
Royal Scot Hotel 100 King's Cross Road London, WC1X 9DT England	Hotel	Freehold	71.09%

## B. PROPERTIES HELD FOR INVESTMENT

Location	Type of use	Lease term	Group's attributable interest
Shun Ho Tower Nos. 24-30 Ice House Street Central, Hong Kong	Commercial	Long lease	93%
No. 633 King's Road North Point, Hong Kong	Commercial	Long lease	100%

## **ACQUISITION OF SUBSIDIARIES**

The valuation of the property held by Pacific Rich as at 31st December, 2017 was HK\$23 million. The valuation of the hotel property named Grand View Hotel held by Conradion Limited as at 31st December, 2017 was HK\$1,100 million.