



**Kin Shing Holdings Limited**

**建成控股有限公司**

*(Incorporated in the Cayman Islands with limited liability)*

Stock code: 1630

2018

**ANNUAL REPORT**



## CONTENTS

- 2** Corporate Information
  - 3** Chairman's Statement
  - 4** Management Discussion and Analysis
  - 13** Biographies of the Directors and Senior Management
  - 16** Corporate Governance Report
  - 28** Environmental, Social and Governance Report
  - 34** Report of the Directors
  - 43** Independent Auditors' Report
  - 48** Consolidated Statement of Profit or Loss and Other Comprehensive Income
  - 49** Consolidated Statement of Financial Position
  - 51** Consolidated Statement of Changes in Equity
  - 52** Consolidated Statement of Cash Flows
  - 54** Notes to the Consolidated Financial Statements
  - 106** 5 Years Financial Summary
- 

# CORPORATE INFORMATION

## DIRECTORS

### Executive Directors

Mr. Leung Chi Kit (Chairman)  
Ms. Tso Yuk Ching  
Mr. Chow Dik Cheung (Chief Executive Officer)  
Mr. Chan Sik Mau

### Independent Non-Executive Directors

Mr. Chang Chun Pong  
Mr. Tsui Leung Cho  
Mr. Lam Kai Yeung

## AUDIT COMMITTEE

Mr. Lam Kai Yeung (Chairman)  
Mr. Chang Chun Pong  
Mr. Tsui Leung Cho

## REMUNERATION COMMITTEE

Mr. Chang Chun Pong (Chairman)  
Mr. Leung Chi Kit  
Ms. Tso Yuk Ching  
Mr. Tsui Leung Cho  
Mr. Lam Kai Yeung

## NOMINATION COMMITTEE

Mr. Leung Chi Kit (Chairman)  
Ms. Tso Yuk Ching  
Mr. Chang Chun Pong  
Mr. Tsui Leung Cho  
Mr. Lam Kai Yeung

## COMPANY SECRETARY

Mr. Chow Kit Ting

## AUTHORISED REPRESENTATIVES

Mr. Leung Chi Kit  
Mr. Chow Kit Ting

## Registered office in the Cayman Islands

P.O. Box 1350  
Clifton House  
75 Fort Street  
Grand Cayman  
KY1-1108  
Cayman Islands

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

Unit D, 9/F  
Billion Plaza 2  
10 Cheung Yue Street  
Cheung Sha Wan  
Kowloon  
Hong Kong

## Cayman Islands principal share registrar and transfer office

Estera Trust (Cayman) Limited  
P.O. Box 1350  
Clifton House  
75 Fort Street  
Grand Cayman  
KY1-1108  
Cayman Islands

## Hong Kong branch share registrar and transfer office

Tricor Investor Services Limited  
Level 22  
Hopewell Centre  
183 Queen's Road East  
Hong Kong

## LEGAL ADVISER

TC & Co., Solicitors, Hong Kong

## COMPLIANCE ADVISOR

Dakin Capital Limited

## AUDITOR

HLB Hodgson Impey Cheng Limited

## PRINCIPAL BANKER

The Bank of East Asia, Limited  
DBS Bank (HK) Limited  
Bank of China (Hong Kong) Limited

## STOCK CODE

1630

## WEBSITE

<http://www.kinshingholdings.com.hk>

# CHAIRMAN'S STATEMENT

Dear Shareholders,

On behalf of the board (the “**Board**”) of directors (the “**Directors**”) of Kin Shing Holdings Limited (the “**Company**”) and its subsidiaries (collectively the “**Group**”), I am glad to present the annual report of the Group for the year ended 31 March 2018.

## INITIAL PUBLIC OFFER

During the year ended 31 March 2018, the shares of the Company (the “**Shares**”) were successfully listed (the “**Listing**”) on the Main Board of the Stock Exchange of Hong Kong Limited on 16 June 2017 (the “**Date of Listing**”). Once again, I would like to express on behalf of the Group our deepest gratitude to all parties who have assisted us in building our business over the years and the Listing. The Listing is an important milestone in our Group's history as it not only enhanced our corporate image, but also helped us to establish better recognition in the industry, broaden our client base, cope with our business development and provide sufficient capital for our expansion.

## REVIEW

The total revenue of our Group decreased by approximately HK\$193.3 million or 25.1% from approximately HK\$770.2 million for the year ended 31 March 2017 to approximately HK\$576.9 million for the year ended 31 March 2018. Our Group's profit attributable to owners of the Company decreased by approximately HK\$40.3 million or 59.6% to approximately HK\$27.3 million compared to approximately HK\$67.6 million for the year ended 31 March 2017. It was a tough year for the formwork works industry for the year ended 31 March 2018 due to both external factors and internal factors. The external factors include the keen competition in the formwork works market from infrastructure formwork market players after the substantial completion of major infrastructure formwork works in Hong Kong. The internal factors include but not limited to (i) several sizeable formwork works projects were only been awarded to the Group in the second half of 2018, hence the contribution of these projects to the revenue for the year ended 31 March 2018 is minimal and (ii) the direct costs have increased substantially due to the unexpected delay in certain formwork works projects and the unexpected changes in project arrangements.

## PROSPECT

Looking forward, it is foreseeable that the intensified market competition, challenges and uncertainties in the costs of staff, materials and subcontracting fees will continue to plague the formwork works industry. In response to the dynamic business environment and to overcome these unfavorable factors, the Group will continue to diversify the scope in different types of construction projects and the customer base to minimise the market risk. During the year ended 31 March 2018, there were 22 customers who contributed a total revenue of approximately HK\$576.9 million. 8 of the customers were newly introduced to the Group whereas there were 15 customers who contributed a total revenue of approximately HK\$770.2 million for the corresponding period in 2017.

As stated in the announcement dated 3 March 2018, the Group has established a joint venture with Tactful Construction & Engineering (HK) Limited for the provision of building maintenance and renovation services in Hong Kong.

## APPRECIATION

On behalf of the Board, I would like to take this opportunity to express my sincere gratitude to our management and staff members for their commitment and contribution, and to all our shareholders, customers, subcontractors, suppliers and business partners for their endless support, and to the growth of the Group.

**Leung Chi Kit**

*Chairman*

Hong Kong, 27 June 2018

# MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL HIGHLIGHTS

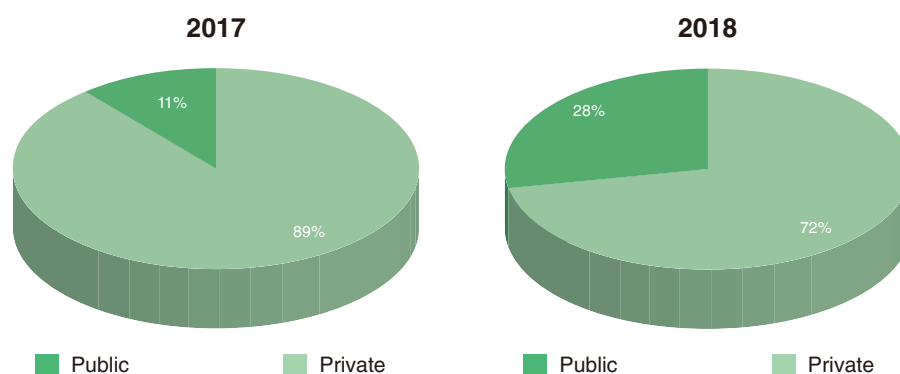
- Revenue of the Group for the year ended 31 March 2018 amounted to approximately HK\$576,856,000 (2017: approximately HK\$770,159,000).
- Profit attributable to the equity shareholders of the Company for the year ended 31 March 2018 amounted to approximately HK\$27,280,000 (2017: approximately HK\$67,571,000).
- Basic earnings per share for the year ended 31 March 2018 amounted to approximately 1.89 HK cents (2017: approximately 5.43 HK cents).

## BUSINESS REVIEW

The Group is principally engaged in the provision of formwork works with an insignificant portion from building construction works (including concrete works and finishes works). Based on the materials used in the formwork works, we categorise our formwork works into (i) traditional timber formwork by using timber and plywood; and (ii) metal formwork system by using aluminium and metals. Since the listing of the Company on 16 June 2017 (the “**Listing**”), there has been no significant change in the business operations of the Group.

During the year ended 31 March 2018, the income from formwork works and building construction works was approximately HK\$576,856,000 (2017: approximately HK\$770,059,000) and Nil (2017: approximately HK\$100,000) that contributed for approximately 100% (2017: approximately 99.99%) and Nil (2017: approximately 0.01%) of total revenue respectively.

The Group predominately engaged in erecting formworks for construction works in private residential and commercial buildings during the year ended 31 March 2018. In recent years, in order to diversify the scope in different kinds of construction projects, the Group had also engaged in formwork works for construction works in public housing. As such, the construction projects undertaken by us include both public-sector projects (including projects where the ultimate employer(s) are Government departments and statutory bodies) and private sector projects (including projects where the ultimate employer(s) are property developer(s) and land owner(s)). During the year ended 31 March 2018, the revenue generated from private sector projects accounted for approximately HK\$417,729,000 (2017: approximately HK\$683,065,000), representing approximately 72.4% (2017: approximately 88.7%), of the total revenue of the Group, and approximately HK\$159,127,000 (2017: approximately HK\$87,094,000), representing approximately 27.6% (2017: approximately 11.3%), of the total revenue of the Group were generated from public sector projects undertaken by us.

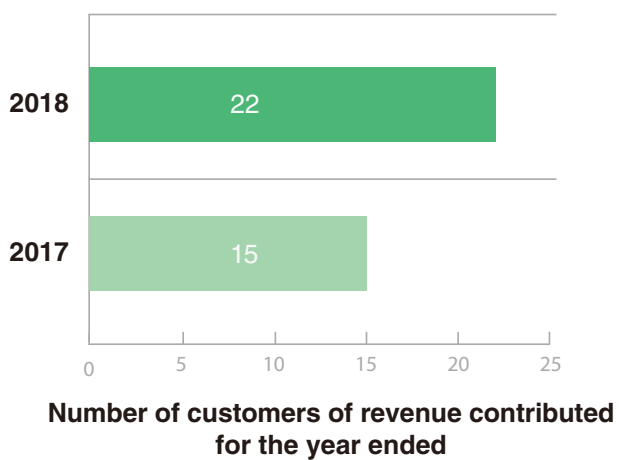


Percentage of formwork works project in public and private sector for the year ended

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW *(Continued)*

During the year ended 31 March 2018, there were 22 customers who contributed a total revenue of approximately HK\$576.9 million. 8 of the customers were newly introduced to the Group. Whereas there were 15 customers who contributed a total revenue of approximately HK\$770.2 million for the corresponding period in 2017.



# MANAGEMENT DISCUSSION AND ANALYSIS

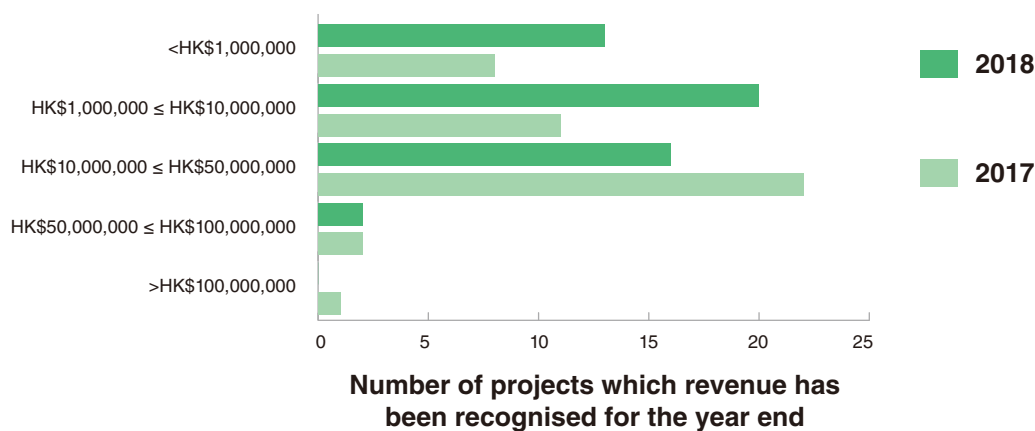
## FINANCIAL REVIEW

### Revenue

The business of the Group primarily focused in the Hong Kong market during the year ended 31 March 2018.

During the year ended 31 March 2018, there were 51 projects contributing revenue of approximately HK\$576,856,000, whereas revenue for the corresponding period of 2017 of approximately HK\$770,159,000 was contributed by 44 projects. The decrease of revenue in 2018 was mainly due to three sizable formwork projects (total latest contract amount of approximately HK\$451.6 million and were being awarded to the Group during the period from October 2017 to January 2018) are at initial stage of the construction cycle, hence the revenue generated for the year ended 31 March 2018 is minimal. In addition, there were downward adjustments in the original contract sum and raise the orders of certain formwork works project as a result of revisions of the construction plans by the customers. Set out below is a breakdown of the Group's projects based on their respective revenue recognised during the year ended 31 March 2018 and 2017.

	2018 No. of projects	2017 No. of projects
<b>Revenue recognised</b>		
HK\$100,000,001 or above	—	1
HK\$50,000,001 to HK\$100,000,000	2	2
HK\$10,000,001 to HK\$50,000,000	16	22
HK\$1,000,000 to HK\$10,000,000	20	11
Below HK\$1,000,000	13	8
	<b>51</b>	<b>44</b>



# MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL REVIEW *(Continued)*

### Gross Profit and Gross Profit Margin

During the year ended 31 March 2018, the Group's gross profit decreased by approximately HK\$44,387,000 or approximately 41.2% from approximately HK\$107,698,000 for the year ended 31 March 2017 to approximately HK\$63,311,000 for the year ended 31 March 2018. The decrease in gross profit was mainly resulted from keen competition for newly awarded formwork works contracts in the market and the details set out in the section headed "Revenue" above.

The Group's gross profit margin decreased from approximately 14.0% for the year ended 31 March 2017 to approximately 11.0% for the year ended 31 March 2018. The decrease in the gross profit margin was mainly resulted from the increase of direct staff cost and subcontracting fees in several projects due to unexpected delay in commencement of certain formwork works projects which prolonged the duration of the construction programmes, the additional costs caused by the unexpected changes to on-site arrangements and the decrease in the gross profit margin of newly awarded formwork works projects.

### Other income

Other income decreased by approximately HK\$288,000 from approximately HK\$1,247,000 for the year ended 31 March 2017 to approximately HK\$959,000 for the year ended 31 March 2018, representing a decrease of approximately 23.1%. Such decrease was mainly attributable to the decrease in extraordinary income.

### Other gain/loss

Other gain increased by approximately HK\$28,000 from other loss approximately HK\$15,000 for the year ended 31 March 2017 to other gain approximately HK\$13,000 for the year ended 31 March 2018, representing an increase of approximately 186.7%. Such increase was mainly attributable to the net foreign exchange gain incurred during the year ended 31 March 2018.

### Administrative expenses

Administrative expenses increased from approximately HK\$24,550,000 for the year ended 31 March 2017 to approximately HK\$30,645,000 for the year ended 31 March 2018, representing an increase of approximately 24.8%. Such increase was mainly attributable to the increase in staff costs (mainly due to the increase in remuneration and staff benefits), professional fees subsequent to the listing of the Company's ordinary shares on the Main Board; and non-recurring marketing expenses. Staff costs of approximately HK\$16,077,000 were recorded for the year ended 31 March 2018 compared to approximately HK\$13,146,000 for the year ended 31 March 2017.

### Finance costs

Finance costs increased from approximately HK\$291,000 for the year ended 31 March 2017 to approximately HK\$973,000 for the year ended 31 March 2018, representing an increase of approximately 234.4%. Such increase was mainly attributable to the increase in interest expense on new bank loan drawdowns during the year ended 31 March 2018.

### Income tax

Income tax expenses decreased to approximately HK\$5,380,000 for the year ended 31 March 2018 compared to approximately HK\$16,518,000 for the year ended 31 March 2017. Such decrease was mainly due to the decrease in assessable profits and non-deductible expenses (i.e. listing expenses) during the year ended 31 March 2018. The Group's effective tax rate was approximately 19.6% for the year ended 31 March 2017 and 16.5% for the year ended 31 March 2018.



# MANAGEMENT DISCUSSION AND ANALYSIS

## **FINANCIAL REVIEW** *(Continued)*

### **Profit attributable to the equity shareholders of the Company**

As a result of the foregoing, the profit attributable to the equity shareholders of the Company amounted to approximately HK\$27,280,000 for the year ended 31 March 2018 as compared to approximately HK\$67,571,000 for the year ended 31 March 2017.

## **CORPORATE FINANCE AND RISK MANAGEMENT**

### **Liquidity and financial resources**

As at 31 March 2018, the Group had unpledged bank balances and cash of approximately HK\$92,438,000 as compared with approximately HK\$38,940,000 as at 31 March 2017. The significant increase was mainly due to the receipt of approximately HK\$75.0 million from the Listing. During the year ended 31 March 2018, the Group recorded a net operating cash outflow as a result of, among other factors, the following reasons:

- (1) Longer credit period granted to certain new customers. Our Group's trade receivables turnover days increased from 27 days for the year ended 31 March 2017 to 50 days for the year ended 31 March 2018 by approximately 85.2% with credit periods up to 60 days granted to certain new customers.
- (2) The amount of retention money receivables increased from approximately HK\$35,191,000 as at 31 March 2017 to approximately HK\$38,055,000 as at 31 March 2018. The increase was due to the request of certain new customers who requested approximately 5% to 10% of the certified amount of a project as retention money where there was no such request from a major customer in the past few years. Our group's collection period of trade receivables and retention money receivables was 73 days for the year ended 31 March 2018 whereas its collection period was 39 days for the year ended 31 March 2017.
- (3) Longer period of certifying interim payments by customers at the final stage of construction projects. During the year ended 31 March 2018, there were around 21 projects which were completed or substantially completed but pending certification of final accounts or interim payments. Based on the industry practice and past experience, sometimes, it may take several years from the completion of a construction project before the Company can receive the final certification of payment.

The bank borrowings of the Group as at 31 March 2018 was approximately HK\$41,712,000 (2017: approximately HK\$27,527,000). The gearing ratio is calculated based on the amount of the total debts, which include bank borrowings, amount due to a director, amount due to the ultimate holding company and amount due to a joint venture, divided by the total equity. The gearing ratio of the Group as at 31 March 2018 is approximately 20.4% (2017: approximately 32.1%).

### **Funding and treasury policy**

The Group maintains a prudent funding and treasury policy. Surplus funds are maintained in the form of cash deposits with licensed banks. To manage liquidity risk, the Board of Directors closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

### **Pledge of assets**

At 31 March 2018, the variable-rate bank borrowings were secured by charge over the Group's trade receivables and retention money receivables with an aggregate amount of approximately HK\$106,736,000.

# MANAGEMENT DISCUSSION AND ANALYSIS

## **CORPORATE FINANCE AND RISK MANAGEMENT** *(Continued)*

### **Material acquisitions and disposals of subsidiaries, associates and joint ventures**

Other than the formation of joint venture as disclosed in announcement date 6 March 2018, the Group had no material acquisitions or disposals of subsidiaries, associates and joint ventures during the year ended 31 March 2018.

### **Capital commitments**

As at 31 March 2018, the Group had approximately HK\$1,462,000 of off-balance sheet capital commitments in respect of the acquisition of property plant and equipment.

### **Contingent liabilities**

As at 31 March 2018, the Group had no material contingent liabilities.

### **Foreign Exchange Risk**

The Group mainly operates in Hong Kong and majority of the operating transactions such as revenue, expenses, monetary assets and liabilities are denominated in Hong Kong dollars. As such, the Directors are of the view that the Group's risk in foreign exchange is insignificant and that we should have sufficient resources to meet foreign exchange requirements as and if they arise. Therefore, the Group did not engaged in any derivative contracts to hedge its exposure to foreign exchange risk during the year ended 31 March 2018.

### **Principal risk and uncertainty**

The Group's operation is subject to general economic and market risks which may affect the competition and profitability of construction projects. The Group's key risk exposures are summarised as follows:

1. The Group's revenue is substantially derived from projects which are non-recurrent in nature, and there is no guarantee that the customers will provide us with new business or that we can secure new contracts.
2. The Group determines the contract price based on the estimated time and costs involved in the project. Inaccurate estimation or ineffective cost management may adversely affect the Group's financial results.
3. Any significant increase in construction material costs and/or the occurrence of any substandard construction materials may have adverse impacts on the financial results of the Group.
4. Construction litigation and disputes may adversely affect the Group's performance.
5. The Group's liquidity position may be adversely affected if the progress payment or the retention money is not paid or released to the Group on time or in full or the construction project cash flows are fluctuated.

For other risks and uncertainties facing the Group, please refer to the section headed "Risks Factors" in the Prospectus dated 31 May 2017 published by the Company.



## MANAGEMENT DISCUSSION AND ANALYSIS

### RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Directors recognise that employees, customers and business partners are the keys to the sustainable development of the Group. The Group recognises the importance of maintaining good relationships with employees, business partners, customers, suppliers and sub-contractors to achieve its long-term business growth and development. Accordingly, the Group keeps good communications and shares business updates with them when appropriate.

The Group has provided our major customers formwork works for many years. Main contractors tend to select their subcontractors based on reputation, proven high-quality work and on-time project completion track records. Moreover, maintaining good customer relationships provides more opportunities and higher chances to (i) be invited for and (ii) win tenders. The Group considers that the long-term relationship with some of the major customers reinforces the Group as one of the preferred subcontractors to their projects. In particular, some of the customers with long-term relationship are wholly-owned subsidiaries of public companies listed on the Main Board and are long-established property developers or contractors in Hong Kong. The Directors believe that satisfactory completion of previous works on a timely basis enables us to maintain a continuous business relationship with these customers.

On the other hand, the Group keeps a pre-approved list of suppliers and a list of pre-approved subcontractors. These subcontractors possess the relevant qualifications and/or relevant experience, and certain subcontractors and suppliers have been our subcontractors and suppliers for many years. The Directors believe that our stable relationship with the subcontractors and/or suppliers facilitates (i) a smooth delivery of good quality materials and/or services to the Group; (ii) a favourable bargaining position for purchase of materials with relatively stable price and terms; and (iii) the availability of supplies throughout the entire project period, which is crucial to the Group's day-to-day operations and future business development.

### EMPLOYEES AND REMUNERATION POLICIES

As at 31 March 2018, the Group employed 1,089 employees in Hong Kong (2017: 1,310 employees). Remuneration packages are reviewed based on their performance, experience and the prevailing industry practice. The Group may pay a discretionary bonus to its employees based on individual performance in recognition of their contribution and hard work. In addition to salary payments and discretionary bonuses, the Group also provides the eligible staff other employment benefits, provident fund and educational subsidies. The total remuneration cost incurred by the Group for the year ended 31 March 2018 was approximately HK\$314,391,000 compared to approximately HK\$395,372,000 for the year ended 31 March 2017.

# MANAGEMENT DISCUSSION AND ANALYSIS

## USE OF PROCEEDS FROM THE COMPANY'S INITIAL PUBLIC OFFERING

The shares of the Company have been listed and traded on the Main Board of the Stock Exchange since 16 June 2017. The estimated net proceeds from the Listing amounted to approximately HK\$75.6 million as disclosed in the “Announcement of Offer Price and Allocation Results” (the “**Announcement**”) dated 15 June 2017.

On 30 November 2017, the Board resolved to adjust the use of proceeds to approximately HK\$75.0 million (after deducting underwriting fees and commissions and all related expenses) in the same manner and in the same proportion to the use of proceeds as shown the Announcement. The utilisation of net proceeds raised by the Group from the Listing up to 31 March 2018 is as below.

	Estimated net proceeds HK\$ million	Adjusted use of proceeds HK\$ million	Amount utilised up to 31 March 2018 HK\$ million	Unutilised balance up to 31 March 2018 HK\$ million
Acquire additional machineries and equipment	33.0	32.8	12.4	20.4
Purchase aluminium formwork systems	21.5	21.3	–	21.3
Invest in human resources	9.7	9.6	1.6	8.0
Additional rental expense for leasing of a warehouse	4.3	4.3	–	4.3
General working capital	7.1	7.0	4.6	2.4
Total	75.6	75.0	18.6	56.4

The unused amount of the net proceeds of approximately HK\$56.4 million has been deposited into licensed banks in Hong Kong.

## ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group considers that a stringent quality assurance system and strong commitment to work's quality, safety, occupational health and environmental management are crucial in delivering quality works to the customers on a timely basis. Therefore, the Group has implemented a stringent management system to regulate the work's quality, safety and environmental management standards, which comply with international standards. During the year 31 March 2018, the Group has satisfied the requirements of ISO 9001:2008, ISO 14001:2004 and OHSAS 18001:2007 accreditation for the quality management system, environmental management system and occupational safety and health management system respectively.

During the year ended 31 March 2018, there is no material breach of or non-compliance with applicable laws and regulations by the Group in respect of environmental issues that have significant impact on the business and operations of the Group.



## MANAGEMENT DISCUSSION AND ANALYSIS

### COMPLIANCE WITH LAWS AND REGULATIONS

During the year ended 31 March 2018, the Group was fined for a total sum of HK\$91,000 in respect of 2 summonses for violation of certain regulations under the Construction Sites (Safety) Regulations and Factories and Industrial Undertakings (Safety Management) Regulations.

The Directors consider that these violations are independent and isolated incidents. During the year ended 31 March 2018, save as disclosed above or otherwise in this annual report, the Group has complied with all applicable laws and regulations in Hong Kong in all material aspects for the business operation of the Group. During the year ended 31 March 2018, the Group has also obtained all the licenses, permits or certificates which are necessary to conduct its business operation in Hong Kong.

# BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

## Executive Directors

**Mr. Leung Chi Kit (梁志杰)**, aged 58, is the spouse of Ms. Tso Yuk Ching and is one of the founders of our Group. He is an Executive Director and the Chairman of the Board. Mr. Leung attained his secondary school education in 1973 in the PRC. Mr. Leung has over 30 years of experience in formwork works and related construction works in Hong Kong. Mr. Leung is primarily responsible for formulation of overall business development strategy, overall management and administration and major business decisions of our Group. Prior to establishing our Group in March 1994, Mr. Leung worked in several construction companies in Hong Kong and was responsible for formwork works and related construction works. Leveraging on his experience gained in the industry, he started to venture his own business as a construction contractor in 1981.

**Ms. Tso Yuk Ching (曹玉清)**, aged 58, is the spouse of Mr. Leung Chi Kit. She is an Executive Director of our Company, the sole director of Kin Wo Form Mould Engineering Limited (“**Kin Wo**”) and has been the general manager (administration) of Leung Pui Form Mould & Engineering Co. Limited (“**Leung Pui**”) since March 2016. Prior to joining the Company, Mrs. Leung has over seven years of experience in business management while she acted as the director in Kin Wo. She has been involved in assisting Mr. Leung in the management of Leung Pui since its incorporation. Starting from June 2009, she contributed further in the management of Leung Pui by advising on its administrative matters, her duties include overseeing human resources matters, as well as co-ordinating among different departments to ensure sufficiency of office support for the operation of Leung Pui.

**Mr. Chow Dik Cheung (周迪將)**, aged 42, is the nephew of Mr. Chow Siu Yu, one of the controlling shareholders of the Company and is an Executive Director and Chief Executive Officer of our Company. He has over 15 years of experience in the engineering and construction industry. Mr. Chow Dik Cheung is responsible for making major operation decisions for the Department of Commerce, Department of Safety and Department of Project Management. Mr. Chow Dik Cheung obtained his Bachelor’s degree of Engineering in Mechatronic Engineering from the City University of Hong Kong in November 1999. He obtained a certificate in a Construction Safety Supervisor Course from the Construction Industry Training Authority in October 2001. Mr. Chow Dik Cheung obtained his Bachelor’s degree of Engineering in Building Engineering (Construction Engineering and Management) from the City University of Hong Kong in November 2008. He further obtained a professional diploma in Occupational Safety & Health from the School of Continuing Education Hong Kong Baptist University in September 2011. Mr. Chow Dik Cheung joined our Group in May 2000 as a quantity surveyor.

**Mr. Chan Sik Mau (陳錫茂)**, aged 63, is an Executive Director of our Company. He has over 30 years of experience in formwork works and construction work in Hong Kong. He has been working with Mr. Leung since 1996 and assisted Mr. Leung since the incorporation of our Group. Starting from January 2004, he was employed by Leung Pui as a site agent. Based on his experience and understanding of our Group, he has been assigned to manage several major construction sites and provide advice and execute the business strategy of our Group.

## Independent Non-executive Directors

**Mr. Chang Chun Pong (張振邦)**, aged 49, was appointed as an Independent Non-executive Director of our Company on 23 May 2017. Mr. Chang obtained his Bachelor’s degree in Laws from The University of Hong Kong in 1990. He obtained a Postgraduate Certificate in Laws from The University of Hong Kong in 1991. He was admitted as a solicitor of Hong Kong in February 1994. Mr. Chang has over 24 years of experience in legal practice. He was an assistant solicitor of Y.L. Yeung & Co., Solicitors from March 1994 to August 1995. Mr. Chang was a partner of Kong & Chang, Solicitors, from March 2003 to March 2017. He then joined Au Yeung, Lo & Chung as a consultant since March 2017.



## BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

**Mr. Tsui Leung Cho (徐良佐)**, aged 90, was appointed as an Independent Non-executive Director of our Company on 23 May 2017. He obtained his Bachelor's degree of Science in Civil Engineering from the Ling Nam University, the PRC in July 1951. Mr. Tsui obtained a Master's degree in Advanced Structural Engineering from the University of Southampton, England in March 1973. He obtained a Master's degree of Engineering in Geological Engineering from the University of Toronto, Canada in March 1983. Mr. Tsui was a member of the Institution of Structural Engineers of England in December 1964, a fellow member of the same Institution in June 1975; a member of the Institution of Engineers Australia in February 1976 and a member of the Association of Professional Engineers of the Province of Ontario, Canada in November 1978, a Registered Structural Engineer in Hong Kong since 1978 and a Professional Engineer in California, United States of America since 1984.

Mr. Tsui has over 50 years of experience in structural engineering. He was a lecturer of the Civil Engineering Department in various universities in the PRC from August 1951 to December 1961; an engineer of Eric Cumine & Partners in Hong Kong from January 1962 to February 1963; a structural engineer of The Building Ordinance Office in Hong Kong from March 1963 to April 1967; a senior structural engineer of The Architectural Office, Public Works Department in Hong Kong from April 1967 to March 1978; a chief engineer of Omen Lee & Associates, Ontario, Canada from August 1978 to August 1980; a senior engineer of Reed Inc., Toronto, Canada from August 1980 to September 1983; a construction manager of Technic Construction Co. in Hong Kong from September 1983 to September 1988. He has been the president and the registered structural engineer of George Tsui & Associates, an associate of T.Y. Lin (H.K.) and an external professor of Wu Han University, the PRC, since September 1993.

**Mr. Lam Kai Yeung (林繼陽)**, aged 48, was appointed as an Independent Non-executive Director of our Company on 23 May 2017. Mr. Lam is a fellow of the Association of Chartered Certified Accountants, a fellow of the Hong Kong Institute of Certified Public Accountants and Certified Dealmaker in China. Mr. Lam obtained a Bachelor Degree of Accounting from the Xiamen University in July 1990 and a Master's Degree in Business Administration from the Oxford Brookes University in the United Kingdom in July 2010. Mr. Lam is a licensed person for type 4 (advising on securities) and type 9 (asset management) regulated activities under the Securities and Futures Ordinance ("SFO").

Mr. Lam is an executive director and the chief executive officer of Hua Long Jin Kong Company Limited (a company listed on the Main Board of the Stock Exchange, stock code: 1682). Mr. Lam was an independent non-executive director of Northeast Tiger Pharmaceutical Company Limited (a company listed on the GEM of the Stock Exchange, stock code: 8197) from August 2008 to June 2015 and a non-executive director of Ping Shan Tea Group Limited (a company listed on the Main Board of the Stock Exchange, stock code: 364) from December 2014 to May 2015. Mr. Lam has been an independent non-executive director of Silverman Holdings Limited (a company listed on the Main Board of the Stock Exchange, stock code: 1616) since June 2012; since August 2014; an independent non-executive director of Sunway International Holdings Limited (a company listed on the Main Board of the Stock Exchange, stock code: 58) since May 2015; an independent non-executive director of Finsoft Financial Investment Holdings Limited (a company listed on GEM of the Stock Exchange, stock code: 8018) since June 2015; an independent non-executive director of Holly Futures (a company listed on Main Board of the Stock Exchange, stock code: 3678) since June 2015; an independent non-executive director of Kong Shum Union Property Management (Holding) Limited (a company listed on the GEM of the Stock Exchange, stock code: 8181) since October 2015; and an independent non-executive director of Kin Shing Holdings Limited since May 2017.

# BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

## Senior Management

**Ms. Cheng Wai Man (鄭惠文)**, aged 45, is the Head of Administration of our Group. She has over 20 years of experience in accounting and secretarial work. Ms. Cheng obtained a certificate in Book-keeping – First Level from the London Chamber of Commerce and Industry Examinations Board in the United Kingdom in 1999. She obtained a General Course Certificate (Commercial Stream) from the Hong Kong Institute of Vocational Education in September 1999. She obtained a Certificate in Book-keeping and Accounts – Second Level from the London Chamber of Commerce and Industry Examinations Board in the United Kingdom in 2000. Ms. Cheng obtained a Certificate in Accountancy from the Hong Kong Institute of Vocational Education in July 2001.

Prior to joining our Group in June 1999, Ms. Cheng was a shipping clerk of Halldonn Company Limited from December 1991 to January 1993. She then worked for Gulog Design Company as an account clerk and computer aided drafting (CAD) draftsman till November 1995. She was a secretary of Accurate Contractors & Renovators Co., Ltd. from March 1996 to July 1998.

**Mr. Chow Kit Ting (周傑霆)**, aged 33, is the Financial Controller and Company Secretary of our Group. He has over ten years of experience in accounting, corporate finance, compliance and company secretarial works. Mr. Chow obtained his Bachelor's degree of Commerce with a major in Accountancy from the Macquarie University in November 2007. He was a member of Certified Public Accountants (CPA) Australia in September 2011 and a member of Hong Kong Institute of Certified Public Accountants since May 2015. Prior to joining our Group in February 2016, Mr. Chow worked for Deloitte Touche Tohmatsu from September 2007 to March 2015 and last held the position of manager. Mr. Chow was the financial controller and company secretary of Link Holdings Limited (stock code: 8237) from March 2015 to January 2016.

**Ms. Wong Wing Sze (黃詠詩)**, aged 39, is the Head of Purchasing of our Group. She has over 15 years of experience in office administration work. Ms. Wong obtained a Certificate in London Chamber of Commerce & Industry Elementary English Book-keeping from the Spare-Time Study Centre of The Hong Kong Federation of Trade Unions Workers' Club in February 2001. She enrolled for a programme in English Communication Skills for the Office in the School of Continuing & Professional Studies offered by the Chinese University of Hong Kong in July 2008. Prior to joining our Group in March 2001, she was a marketing assistant of AV Engineering Company from November 1995 to August 1998. She was a clerk of Team Endurance (HK) Ltd. from March 1999 to June 1999. Ms. Wong was an administration clerk of E&P Holdings Limited from March 2000 to December 2000.

**Mr. Chow Si Ka (周仕家)**, aged 66, is the Commercial Manager of our Group. He has over 39 years of experience in construction engineering. Mr. Chow obtained a Higher Certificate in Construction Engineering from The Morrison Hill Technical Institute in July 1975.

Prior to joining our Group in April 2003, Mr. Chow was a contract manager of Tang Tak Son Construction Co., Ltd. from May 1977 to August 1982. He was a chief site quantity surveyor in various projects of Technic Construction Co Ltd from July 1982 to March 1987. He worked for Fong Wing Shing Construction Co., Ltd. from July 1988 to November 2001 as contracts manager and project manager and his last position was chief estimator.



# CORPORATE GOVERNANCE REPORT

The Board hereby presents this corporate governance report in the Group's annual report for the year ended 31 March 2018.

## CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining high standard of corporate governance to protect the interest of its shareholders and to place importance on its corporate governance system so as to formulate the business strategies and policies, and manage the associated risk through effective internal control and risk management procedures. It will also ensure greater transparency, accountability and protection of shareholders' interests.

This report describes the Company's corporate governance practices and structures that were in place during the financial year ended 31 March 2018, with specific reference to the principles and guidelines of the Corporate Governance Code (the "**CG Code**") as set out in Appendix 14 of the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**") issued by the Stock Exchange. In developing and reviewing its corporate governance policies and practices, the Company has sought to adopt a balanced approach.

Since the Date of Listing and up to the date of this report, in the opinion of the Directors, the Company has complied with the applicable code provisions of the CG Code as set out in Appendix 14 to the Listing Rules.

## MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding securities transactions (the "**Securities Dealing Code**") by the Directors and employees who, because of his office or employment in the Group, is likely to possess inside information of the Company.

All the Directors confirmed, upon specific enquiry made, that they have complied with the Model Code and the Securities Dealing Code since the Listing and up to the date of this report. In addition, the Company is not aware of any incident of non-compliance of the Securities Dealing Code by the relevant employees since the Listing and up to the date of this report.

# CORPORATE GOVERNANCE REPORT

## BOARD OF DIRECTORS

The Board is committed to providing effective and responsible leadership for the Company. The Directors, individually and collectively, must act in good faith in the best interests of the Company and the Shareholders. The Board has established three Board committees (the “**Board Committees**”), being the audit committee (the “**Audit Committee**”), the nomination committee (the “**Nomination Committee**”) and the remuneration committee (the “**Remuneration Committee**”), to oversee different areas of the Company’s affairs. The terms of reference of the Board committees are posted on the Company’s website and the website of the Stock Exchange and are available to Shareholders upon request.

### Composition

The Board currently comprises four Executive Directors and three Independent Non-executive Directors.

#### Executive Directors

Mr. Leung Chi Kit (Chairman)  
Ms. Tso Yuk Ching  
Mr. Chow Dik Cheung (Chief Executive Officer)  
Mr. Chan Sik Mau

#### Independent Non-executive Directors

Mr. Chang Chun Pong  
Mr. Tsui Leung Cho  
Mr. Lam Kai Yeung

The Company has complied with rules 3.10(1) and 3.10A of the Listing Rules, from the Date of Listing and up to the date of this report, as there were three Independent Non-executive Directors in the Board and the number of Independent Non-executive Directors represents more than one-third of the Board. As such, there exists a strong independent element in the Board, which can effectively exercise independent judgement. The Company has also complied with rule 3.10(2) of the Listing Rules which stipulates that one of the Independent Non-executive Directors must possess appropriate professional qualification or accounting or related financial management expertise. In compliance with the Code, the Independent Non-executive Directors are expressly identifies as such in all corporate communications that disclose the name of the Directors.

All the Independent Non-executive Directors namely, Mr. Chang Chun Pong, Mr. Tsui Leung Cho and Mr. Lam Kai Yeung have respectively entered into a service contract with the Company for a term of one year renewable from time to time unless terminated by not less than one month’ notice in writing served by either party on the other. The Independent Non-executive Directors are subject to retirement by rotation and re-election at the annual general meeting in accordance with the Articles.

Pursuant to Article 108 of the Article at each following annual general meeting, one-third of the Directors are required to retire from office. Each Director shall retire from office once every three years. The Directors to retire in every year shall be those appointed by the Board during the year and those who have been longest in office since their last election or re-election. New Directors appointed by the Board during the year shall retire and submit themselves for re-election at the annual general meeting immediately following their appointment pursuant to Article 112 of the Articles.

Mr. Leung Chi Kit, Ms. Tso Yuk Ching, Mr. Chow Dik Cheung, Mr. Chan Sik Mau, Mr. Chang Chun Pong, Mr. Tsui Leung Cho and Mr. Lam Kai Yeung will retire from office as Directors at the forthcoming annual general meeting of the Company, being eligible, offer themselves for re-election pursuant to Articles 108 and 112 of the Articles. No Director proposed for re-election at the annual general meeting has a service contract with the Company which is not determinable by the Company within one year other than statutory compensation.

# CORPORATE GOVERNANCE REPORT

The Company has received from each of its Independent Non-executive Directors an annual confirmation of its independence pursuant to rule 3.13 of the Listing Rules. The Group considers all Independent Non-executive Directors to be independent under the Listing Rules.

Save that Ms. Tso Yuk Ching is the spouse of Mr. Leung Chi Kit, there are no financial, business, family or other material/relevant relationship among the members of the Board. The biographical details of each of the Directors are out in the section headed “Biographical Details of Directors and Senior Management” of this annual report.

Draft minutes of board meetings are circulated to Directors for comments and the signed minutes are kept by the Company Secretary.

In order to safeguard the interest of individual Directors, the Company has also arranged directors’ and officers’ liability insurance for the Directors of the Company.

## BOARD AND GENERAL MEETINGS

The Board meets regularly and, in addition to regular meetings, it meets as and when warranted by particular circumstances. From the Date of Listing to the year ended 31 March 2018, the Directors’ attendance of the Board meetings and general meeting is set out as follows:

	Attendance/Number of general meetings from the Date of Listing to the year ended 31 March 2018	Attendance/Number of board meetings from the Date of Listing to the year ended 31 March 2018
<b>Executive Directors</b>		
Mr. Leung Chi Kit (Chairman)	1/1	3/4
Ms. Tso Yuk Ching	1/1	4/4
Mr. Chow Dik Cheung (Chief Executive Officer)	1/1	4/4
Mr. Chan Sik Mau	1/1	4/4
<b>Independent Non-executive Directors</b>		
Mr. Chang Chun Pong	1/1	4/4
Mr. Tsui Leung Cho	1/1	3/4
Mr. Lam Kai Yeung	1/1	4/4

# CORPORATE GOVERNANCE REPORT

## BOARD RESPONSIBILITIES AND DELEGATION

The Board is responsible to the shareholders for leadership and control of the Group and be collectively responsible for promoting the success of the Group by directing and supervising the Group's affairs. The Board focuses on formulating the Group's overall strategies, approving the annual development plan and budget; monitoring financial and operating performance; reviewing the effectiveness of the internal control system and supervising and managing management's performance.

Regarding the Group's corporate governance, since the Listing and up to the date of this report, the Board has in accordance with the terms of reference performed the following duties:

- determined and reviewed the policies and practices on corporate governance of the Group and make recommendations;
- reviewed and monitored the training and continuous professional development of Directors and senior management;
- reviewed and monitored the Group's policies and practices on compliance with legal and regulatory requirements;
- developed, reviewed and monitored the code of conduct applicable to Directors and employees; and
- reviewed the Company's compliance with the Code and disclosure in this Corporate Governance report.

The Board delegates the day-to-day management, administration and operation of the Group to the management. The delegated functions are reviewed by the Board periodically to ensure they remain appropriate to the needs of the Group. The Board gives clear directions to the management as to the matters that must be approved by the Board before decisions are made on behalf of the Group by the management. In addition, the Board has also delegated various responsibilities to the Board Committees. All the Board Committees perform their distinct roles in accordance with their respective term of reference.

## CHAIRMAN AND CHIEF EXECUTIVE

Under code provision A.2.1, the roles of the chairman and the chief executive should be separated and should not be performed by the same individual. In compliance with the Code, the Group has appointed a separate chairman and chief executive of the Company since the Listing. In order to ensure that there is clear division of responsibilities between the chairman of the Board and the chief executive of the Company, these two positions are assumed by different individuals, Mr. Leung Chi Kit, the Chairman of the Board, is responsible for the operation of the Board and the formulation of the Group's strategies and policies. Mr. Chow Dik Cheung, the Chief Executive Officer of the Company, with the assistance of other members of the Board and senior management, is responsible for the management of the Group's business, the implementation of significant policies, the daily operational decisions as well as the coordination of the overall operation. The Chairman of the Board ensures that all Directors are properly briefed on issues arising at the Board meetings and receive adequate, complete and reliable information in a timely manner.



# CORPORATE GOVERNANCE REPORT

## **DIRECTORS' CONTINUING PROFESSIONAL DEVELOPMENT PROGRAMME**

All Directors confirmed that they had complied with code provision A.6.5 of the Code during the year ended 31 March 2018 and up to the date of this report, that all Directors had participated in continuous professional development to develop and refresh their knowledge and skills. The Company has arranged an in-house training on the Listing Rules in the form of a seminar during the year ended 31 March 2018 conducted by the Legal Advisor of the Company and relevant training material has been distributed to all the Directors. All Directors had attended the in-house training. The training covered topics which include, the disclosure obligations in Hong Kong, the requirements of disclosable transactions and connected transactions etc. under the Listing Rules.

## **AUDIT COMMITTEE**

The Audit Committee was established on 23 May 2017 with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph C.3 of the Code on Corporate Governance Practices as set out in Appendix 14 to the Listing Rule and it currently comprises three Independent Non-executive Directors namely Mr. Lam Kai Yeung (as Chairman), Mr. Chang Chun Pong and Mr. Tsui Leung Cho.

The terms of reference of the Audit Committee are available on the Stock Exchange's website and the Company's website.

The primary duties of the Audit Committee include, but not limited to:

- to discuss with the external auditor the nature and scope of the audit and reporting obligations before the audit commences;
- to review the accounting principles and policies adopted by the Company and discuss with management and the external auditor the financial reporting matters;
- to review the financial statements of the Group before their submission to the Board for approval; and
- to review the effectiveness of the internal control and risk management systems of the Group.

# CORPORATE GOVERNANCE REPORT

The Audit Committee held a meeting on 27 June 2018 to review, in respect of the year ended 31 March 2018, the annual financial results and reports and significant issues on the financial reporting, operational and compliance controls, the effectiveness of the risk management and internal control systems and internal audit function, appointment of the external auditors and relevant scope of works and, continuing connected transactions. There had been no disagreement between the Board and the Audit Committee from the Date of Listing to the date of report. The attendance record of each member of the Audit Committee is set out below:

	<b>Attendance/Number of meetings from the Date of Listing to the year ended 31 March 2018</b>
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## **Independent Non-executive Directors**

Mr. Chang Chun Pong	2/2
Mr. Tsui Leung Cho	2/2
Mr. Lam Kai Yeung (Chairman)	2/2

## **REMUNERATION COMMITTEE**

The Remuneration Committee was established on 23 May 2017 and it currently comprises three Independent Non-executive Directors namely Mr. Chang Chun Pong (as Chairman) and Mr. Tsui Leung Cho and Mr. Lam Kai Yeung, and two executive Directors namely Mr. Leung Chi Kit and Ms. Tso Yuk Ching.

The terms of reference of the Remuneration Committee are available on the Stock Exchange's website and the Company's website. The principal functions include, but not limited to:

- reviewing and approving the management's remuneration proposals with reference to the Board's goals and objectives; and
- as the Board shall direct, making recommendations to the Board on the remuneration packages of individual Executive Directors and senior management.

The Remuneration Committee consults the chairman of the Board and an Executive Director about their remuneration proposals for other Executive Directors and senior management.

Details of remuneration packages of the Executive Directors during the year are set out under heading "Directors', Chief Executive's and Employees' Emoluments" in note 12 to the consolidated financial statements.

The written terms of reference of the Remuneration Committee adopted by the Board are in line with the Code and are available on the websites of the Company and the Stock Exchange.

# CORPORATE GOVERNANCE REPORT

The Remuneration Committee held 4 meetings during the year ended 31 March 2018 to review the remuneration of all Executive Directors and senior management individually. The attendance record of each member of the Remuneration Committee is set out below:

	Attendance/Number of meetings from the Date of Listing to the year ended 31 March 2018
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<b>Executive Directors</b>	
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Mr. Leung Chi Kit	3/4
Ms. Tso Yuk Ching	4/4

<b>Independent Non-executive Directors</b>	
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Mr. Chang Chun Pong (Chairman)	4/4
Mr. Tsui Leung Cho	3/4
Mr. Lam Kai Yeung	4/4

## DIRECTORS' REMUNERATION

Directors' emoluments are determined with reference to Directors' duties, responsibilities and performance and the results of the Group. In addition, the Directors' remuneration is reviewed by the Remuneration Committee of the Company regularly. Details of the Directors' remuneration are set out in note 12 to the consolidated financial statements.

## REMUNERATION OF THE SENIOR MANAGEMENT

During the year ended 31 March 2018, the remuneration of senior management is listed as below by band:

Band of remuneration (HK\$)	No. of person
Below HK\$1,000,000	3
Above HK\$1,000,000	1

Further details of the remuneration of the Directors and the 5 highest paid employees required to be disclosed under Appendix 16 of the Listing Rules have been set out in note 12 to the consolidated financial statements.

# CORPORATE GOVERNANCE REPORT

During the year, members of the Remuneration Committee had performed the following duties under the terms of reference:

- assessed the performance of the Executive Directors and consulted the Chairman of the Board and the Chief Executive Officer about their remuneration proposals for other Executive Directors;
- made recommendations to the Board on the Company's policy and structure for all Directors' and senior management remuneration;
- reviewed and approved the management's remuneration proposals with reference to the Board's corporate goals and objectives;
- made recommendations to the Board on the remuneration packages of individual Executive Directors and senior management;
- made recommendations to the Board on the remuneration of the Independent Non-executive Directors;
- considered salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Company and its subsidiaries; and
- ensured that no Director or any of his/her associates is involved in deciding his/her own remuneration.

## NOMINATION COMMITTEE

The Company has established the Nomination Committee on 23 May 2017 with written terms of reference in compliance with paragraph A.5 of the Code on Corporate Governance Practices as set out in Appendix 14 to the Listing Rules. As at the date of this annual report, the Nomination Committee comprises two Executive Directors, namely Mr. Leung Chi Kit, and Ms. Tso Yuk Ching and three Independent Non-executive Directors, namely Mr. Lam Kai Yeung, Mr. Chang Chun Pong and Mr. Tsui Leung Cho. Mr. Leung Chi Kit is the chairman of the Nomination Committee. The written terms of reference of the Nomination Committee adopted by the Board are in line with the Code and are available on the websites of the Company and the Stock Exchange.

The primary duties of the Nomination Committee include reviewing the Board composition, making recommendations to the Board on the selection of individuals nominated for directorship, making recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, and assessing the independence of Independent Non-executive Directors.

# CORPORATE GOVERNANCE REPORT

The Nomination Committee held a meeting on 27 June 2018 to review the independence of the Independent Non-executive Directors, to consider the qualifications of the retiring Directors standing for election at the 2018 annual general meeting, to review the structure, size and composition of the Board and to review the Policy. In identifying and selecting suitable candidates for directorships, the Nomination Committee will consider the candidate's character, qualifications, experience, independence and other relevant criteria necessary to complement the corporate strategy and achieve Board diversity, where appropriate, before making recommendation to the Board. Having reviewed the composition of the Board, details of which are set out under the section headed "Biographies of the Directors and Senior Management" on pages 13 to 15 of this annual report, the Nomination Committee considered that there is an appropriate balance of Board diversity.

The attendance record of each member of the Nomination Committee is set out below:

	Attendance/Number of meetings from the Date of Listing to the year ended 31 March 2018
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<b>Executive Directors</b>	
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Mr. Leung Chi Kit (Chairman)	1/1
Ms. Tso Yuk Ching	1/1

<b>Independent Non-executive Directors</b>	
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Mr. Chang Chun Pong	1/1
Mr. Tsui Leung Cho	1/1
Mr. Lam Kai Yeung	1/1

## CORPORATE GOVERNANCE FUNCTIONS

The Board is responsible for performing the corporate governance duties set out in code provision D.3.1 of the Corporate Governance Code, namely:

- (i) to develop and review the Company's policies and practices on corporate governance;
- (ii) to review and monitor the training and continuous professional development of Directors and senior management;
- (iii) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (iv) to develop, review and monitor the code of conduct and compliance manual (including in relation to securities trading) applicable to employees and Directors; and
- (v) to review the Company's compliance with the Corporate Governance Code and disclosure in the corporate governance report in the Company's annual report.

# CORPORATE GOVERNANCE REPORT

## BOARD DIVERSITY POLICY

Pursuant to the CG Code, the Board has adopted a board diversity policy. The Company recognises and embraces the benefits of diversity of the Board members. While all Board appointments will continue to be made on a merit basis, the Company will ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the needs of the Company's business. Selection of candidates will be based on a range of diversity perspectives including, but not limited to, gender, age, cultural and educational background, experience (professional or otherwise), skills and knowledge.

## DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for the preparation of financial statements which give a true and fair view of the financial position of the Group. The responsibilities of the Company's auditor on the consolidated financial statements of the Group are set out in the independent auditors' report on pages 46 to 47 of this annual report. The Directors are not aware of any material uncertainties relating to events of conditions that may cast significant doubt upon the Group's ability to continue as a going concern.

## EXTERNAL AUDITOR'S REMUNERATION

During the year ended 31 March 2018, the Group has engaged HLB Hodgson Impey Cheng Limited, as its external auditor. There was no disagreement between the Board and the Audit Committee on the selection, appointment, resignation or dismissal of the external auditor. Details of the fees paid or payable to HLB Hodgson Impey Cheng Limited during the year are as follows:

	HK\$
Audit services	680,000
Non-audit services	120,000
	<u>800,000</u>

## INTERNAL CONTROL AND RISK MANAGEMENT

The Board has overall responsibilities for maintaining the Group's systems of internal control and reviewing their effectiveness. The internal control systems of the Group are designed to provide reasonable assurance to minimize risk of failure in operational systems, and to assist in the achievement of the Group's goals. The systems are also structured to safeguard the Group's assets, to ensure the maintenance of proper accounting records and compliance with applicable laws, rules and regulations.

The systems are designed to provide reasonable, but not absolute, assurance against material misstatement or loss, and to manage rather than eliminate risks of failure in the Group's operational systems and in the achievement of the Group's business objectives. The Group has engaged an Internal Control Review Consultant who reviews the effectiveness of the risk management and internal control systems annually in order to ensure that they meet with the dynamic and ever changing business environment.

During the year, the Audit Committee has reviewed the Group's internal control and risk management systems and considered the internal control review report with the Group's Executive Directors and financial controller. The review covers all material controls, including financial, operational and compliance controls and risk management of the Group and such systems have been considered reasonably effective and adequate. The Internal Control Review Consultant conducted a review on a set of business cycles and made recommendations for the improvement and strengthening of the internal control and risk management systems. No significant control findings or weakness have been identified by the Internal Control Review Consultant.



## CORPORATE GOVERNANCE REPORT

The Group regularly reminds the Directors and relevant employees for the compliance of policies regarding the inside information, and provide them with update on the appropriate guidelines or policies to ensure the compliance with regulatory requirements.

### **Risk management and internal control**

The Board is responsible for evaluating and determining the nature and extent of the risks to take in achieving the Group's strategic objectives. The Group has not established a separate internal audit department; however, procedures are in place to provide adequate resources and qualified personnel to carry out the duties of the internal audit function, including annual review of the effectiveness of risk management and internal control. The Group has engaged an external independent consultant to conduct a review on the internal control and risk management systems of the Group during the year ended 31 March 2018 and to report their findings to the Audit Committee and the Board. The scope of review for the year 2018 covered overall management control, risk assessment and management, control procedures for revenue, purchasing, property, plant and equipment and human resource management.

Based on review and procedures conducted, the Board considers that the Group's risk management and internal control systems are effective and adequate. However, the risk management and internal control systems of the Group are designed to manage rather than to eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss.

### **COMPANY SECRETARY**

The company secretary of the Company (the “**Company Secretary**”) is Mr. Chow Kit Ting whose biographical details are set out in the section headed “Biographical Details of Directors and Senior Management” in this annual report.

Mr. Chow Kit Ting has confirmed that he had attained no less than 15 hours of relevant professional training during the year ended 31 March 2018 as required by Rule 3.29 of the Listing Rules.

### **SHAREHOLDERS' RIGHTS**

To safeguard Shareholders' interests and rights, separate resolutions should be proposed for each substantially separate issue at general meetings, including the election of individual Directors. All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and the poll results will be posted on the websites of the Company and of Hong Kong Exchanges and Clearing Limited after each general meeting.

### **CONVENING AN EXTRAORDINARY GENERAL MEETING**

Pursuant to article 64 of the Articles of Association, an extraordinary general meeting shall also be convened on the requisition of one or more Shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings. Such requisition shall be made in writing to the Board or the Company Secretary for the purpose of requiring an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition. Such meeting shall be held within two calendar months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

# CORPORATE GOVERNANCE REPORT

## Putting Forward Proposals at General Meetings

There are no provisions in the Articles of Association or the Cayman Islands Companies Law for Shareholders to move new resolutions at general meetings. Shareholders who wish to move a resolution may request the Company to convene a general meeting in accordance with the procedures set out in the preceding paragraph. As regards proposing a person for election as a Director of the Company, please refer to the “Procedures for Shareholders to Propose a Person for Election as a Director” of the Company which is posted on the Company’s website.

## Putting Forward Enquiries to the Board

For putting forward any enquiries to the Board of the Company, Shareholders may send written enquiries to the Company. The Company will not normally deal with verbal or anonymous enquiries.

## Contact Details

Shareholders may send their enquiries or requests as mentioned above to the following:

Address: Unit D, 9/F, Billion Plaza 2, 10 Cheung Yue Street, Cheung Sha Wan, Kowloon, Hong Kong  
(For the attention of the Board of Directors)  
Fax: 852 – 8148 7458  
Email: [info@leungpui.com.hk](mailto:info@leungpui.com.hk)

For the avoidance of doubt, Shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders’ information may be disclosed as required by law.

## COMMUNICATION WITH SHAREHOLDERS AND INVESTORS

The Company considers that effective communication with Shareholders is essential for enhancing investor relations and investor understanding of the Group’s business performance and strategies. The Company endeavours to maintain an on-going dialogue with Shareholders and in particular, through annual general meetings and other general meetings.

At the annual general meeting, Directors (or their delegates as appropriate) are available to meet Shareholders and answer their enquiries. The Company maintains a website at [www.kinshingholdings.com.hk](http://www.kinshingholdings.com.hk) as a communication platform with the Shareholders and investors, where the financial information and other relevant information of the Company are available for public access.

## CONSTITUTIONAL DOCUMENTS

In preparation for the Listing, the Company has adopted an amended and restated Memorandum and Articles of Association (“**Articles**”) pursuant to a special resolution passed by the sole Shareholder on 23 May 2017 and the Articles became effective on 16 June 2017. Since then, the Company has not made any changes to its Articles. An up to date version of the Company’s Articles is also available on the websites of the Company and of Hong Kong Exchanges and Clearing Limited.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## INTRODUCTION

The Group is an established subcontractor in Hong Kong for more than 24 years. It principally provides formwork works, which can be categorised into two types in terms of the materials mainly used – traditional timber formwork using timber, and plywood and metal formwork system using aluminium and metal.

We are fully pledged to deliver premium products and services to fulfil our customers' requirements and add value to our stakeholders. Over the past years, we have looked for ways to minimise the adverse impact to the environment created by our business activities by improving operational efficiencies and implementing eco-friendly construction approaches.

During the year ended 31 March 2018, we have adopted both quality and environmental management system models for our formwork works service, which has been assessed and certified as meeting the requirements of International Organisation for Standardisation (“ISO”) 9001:2008 and ISO 14001:2004. The Groups' requirements for occupational health safety management system developed for controlling health and safety risk related to a business are met and certified with Occupational Health and Safety Assessment Specification (“OHSAS”) 18001:2007.

In the following sections, we report to you our efforts in fulfilling our corporate social responsibility under the “Environmental” and “Social” aspects for the year ended 31 March 2018. (the “reporting period”).

## I. ENVIRONMENTAL

### I.1 Our environmental policy

The Group is committed to adopt eco-friendly practices for its operations. It aims to conserve natural resources, takes initiatives to reduce energy consumption, and encourages recycling activities in the Group's operational boundaries.

We have introduced a series of green policy to enhance the awareness of environmental protection among staff with the objective of lowering energy consumption and wastage. The policy also provides management suggestions that correspond to aspects such as energy, paper use, emissions and staff participation.

The Group complies with the Air Pollution Control (Construction Dust) Regulation, Waste Disposal Ordinance and Noise Control Ordinance.

#### a. Air pollution control

Dust suppression is carried out by installation of screens and other barriers, as well as spraying of water immediately before, during and after operations that generate dust.

#### b. Wastage control

Managing waste is a key environmental issue of the Group and we recognise that the construction activities may affect the environment in a number of ways and commit to minimise the potential negative impacts on a site-by-site basis, taking into account the size, constraints and type of the project. The hierarchy adopted is based on reuse, recycling, reduction, recovery and at the last resort, treatment prior to disposal.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

We introduced formworks made up of aluminium alloy in our construction works. Aluminium formwork is a more environmentally friendly when compares to traditional timber formwork due to the fact that they can be reused, thus saving up tree resources for our natural environment. At the same time, any wasted aluminium can be scrapped for recycling, thus producing less waste and reduce usage of landfill space.

Non-recyclable materials are sorted and delivered to the public fill reception areas or landfills. To ensure that the Group complies with the Waste Disposal Ordinance and to ensure that construction wastes would be properly disposed, the Group engages qualified waste disposing handlers for the collection and removal of our construction wastes.

## c. Noise pollution control

To help mitigate the negative construction impacts to the public, we carry out all construction activities only during the permitted hours and days. We carry out construction works using powered mechanical equipment with silence devices.

If our site personnel detect any environmental non-compliance, program for corrective actions will be implemented accordingly to rectify the situation. Regular site walks would be performed by our safety officers to check for any environmental non-compliances.

In the reporting period, we are not aware of any non-compliance of environmental laws and regulations.

## I.2 Emissions

In accordance with the “Air Pollution Control Ordinance” laid down by the Environmental Protection Department (“EPD”), all our machinery use fuel with sulphur content not exceeding 0.005% during industrial processes.

During the reporting period, we did not use any liquified petroleum gas (LPG) or Towngas and therefore have no relevant greenhouse gas (GHG) emissions to report. At the same time, we did not produce any hazardous waste from our operations.

The following presents our GHG emissions for the reporting period:

### GHG emissions from vehicles:

Aspects 1.1	Unit: gram
Nitrogen oxides	264,994.32
Sulphur oxides	33.84
Respiratory suspended particles	19,056.42

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## GHG emissions from mobile combustion sources:

Aspects 1.2	Unit: kg
Scope 1	
Carbon dioxide	5,434.713
Methane	18.58
Nitrous oxide	810.92

## Indirect GHG emission:

Aspects 1.2	Unit: kg (CO2 equivalent)
Scope 2	
Indirect GHG Emissions	16,102

## I.3 Use of Resources

We strive to lower energy consumption, fully utilise resources, and recycle wastes in our operations.

At our office, double-sided printing and copying is encouraged to reduce paper wastage. Scrap paper collection boxes are placed besides printers to facilitate paper reuse.

Our main sources of electricity consumption include air conditioning, office lighting and electrical appliances. Energy saving lighting equipment such as fluorescent lamp and LED would be preferred during procurement. Employees are required to turn off unnecessary lights and air- conditioners. Further, air-conditioning temperatures would be set at an environmentally friendly level (around 24 to 26 degree Celsius) as suggested by the EPD.

The following presents our direct energy for the reporting period:

## Direct energy consumption in total and intensity:

Aspects 2.1		Unit
Electricity usage	kWh	25,558
Electricity usage intensity	kWh/office	25,558

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## II. SOCIAL

### II.1 Employment and Labour Practices

The Group relies on our dedicated workforce to help fulfil our aim to become one of the most competitive players in the construction industry. We highly appreciate the contributions of our workforce and are determined to reward and maintain our talents through provision of attractive remuneration package, a safe and healthy work environment, and good individual development support. We are also dedicated to implement equal opportunity employment practices.

Our remuneration packages would commensurate with employees' job position, job nature, qualifications and experiences. Staff are always welcomed to discuss their career development progress with their supervisors and/or our senior management. Internal promotions would be offered to staff with outstanding performance. Our Administration & Human Resources Department and the management would always keep a close eye on the competitiveness of our remuneration level as compared to our competitors in the market.

We have adopted a comprehensive employee handbook for employees of our Group and review the policies from time to time to ensure that we comply with the Employment Ordinance in respect of employment protection and benefits. Our Administration & Human Resources Department would also observe the departmental manual of the Labour Department to adhere to the legal and regulatory requirements throughout the recruitment process and to avoid any employment of illegal labour.

During the reporting period, the Group has zero tolerance to using forced or child labour, or the hiring of illegal immigrants in either our office or construction sites. We confirm that there is no violation of applicable laws and regulations on working hours, salary, benefits and other employment matters during the reporting period.

### II.2 Protecting staff's health and safety

By integrating ISO 9001, ISO 14001 and OHSAS 18001 certifications into our quality, environmental and occupational safety and health management systems respectively, our Group demonstrates our compliance with health and safety standards. We document our safety plan in writing, which would be conveyed to our employees and subcontractors before commencement of works in any project. We also give instructions and provide trainings to staff working at construction sites and demonstrate our safety measures to employees and those of our subcontractors from time to time.

The Group's Safety Department, which is responsible to manage safety issues, has 13 employees. The department comprises mostly of safety supervisors and 3 Labour Department registered safety officers. We will continue to input adequate resources and efforts to uphold and improve our safety management system to mitigate safety risks to an acceptable level.

A safety plan would be devised for each of our construction projects. Safety measures would be set out to prevent accidents from happening at construction site. We engage registered safety auditors to conduct safety audits to collect, assess and verify information on the efficiency, effectiveness and reliability of the safety management system implemented at sizable construction sites at least once every six months from the works commencement date.



## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the reporting period, the Group appointed registered safety auditors to conduct safety audits on one of the Group's operating subsidiaries and the projects undertaken by it as required under the Factories and Industrial Undertakings Ordinance. These audits confirmed that the safety management systems adopted by the Group are adequate and effective.

A safety consultant has also been engaged to conduct random safety inspections for our construction projects and to provide periodic safety consultancy service, which includes offering trainings to our Directors and senior management, and risk assessment for specific high-risk activities or operations.

In the reporting period, we are glad that no fatal injury cases occurred at our project sites. 66 cases of work injuries were reported during the year ended 31 March 2018.

### II.3 Training and Development

Providing training and development opportunities to our workforce is important for recruitment and retention of our employees. We make sure that all staff across every part of the business have regular opportunities to learn and grow. In addition, we strongly support the nurturing of young talents who are determined to develop their careers in the construction industry.

All new hires would be briefed by their immediate supervisors to understand their job duties. The Administration Manager will properly maintain a staff training record and ensure that it is updated in a timely manner. Copies of all training certificates will also be kept in the personal files of each employee. We will continue to sponsor our employees to join learning courses in technical apprenticeship programmes and to sponsor personnel who apply for professional development courses relevant to their job duties.

### II.4 Supply Chain Management

To source the right materials, we need to optimise our supply chain which in turn improves the quality of our products. We manage our new and existing suppliers through a comprehensive assessment process.

Our Group is stringent in selecting qualified suppliers to ensure that their entire production process is in line with our standards and specifications. Not only do we require our new suppliers to submit all relevant documents for review, we also conduct background checks to evaluate their reliability. We conduct regular inspections and evaluations to review the standards of our suppliers and will cease cooperation with unqualified suppliers.

Before ordering timber or plywood, our major construction materials, we will request the suppliers to provide us with certificates to certify the place of origin of the wood, in particular when this is also under the contractual requirements of our customers that wood products from sustainable sources should be used in construction projects. Material suppliers are required to provide us with certificates from international institutions, such as Forest Stewardship Council and the American Forest and Paper Association.

### II.5 Service pledge to our customer

In the construction industry, ensuring quality means fulfilling all requirements specified in the contract and drawings including workmanship and materials. The Group is certified for ISO 9001:2008 quality management system standards which stipulate that detailed regulations must be incorporated into the quality manual, procedures manual and quality plan.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

To understand our customers' needs and thus provide services meeting their expectation, we maintain communication with them through regular meetings and day-to-day phone and email correspondence. To ensure that we can deliver quality works, building materials to be used would be thoroughly inspected by Project Managers before applying to our construction works. If materials from new suppliers are proposed to be used, the materials would need to undergo the necessary testing to ensure only satisfactory materials would be used in our construction works.

## II.6 Anti-Corruption

The Group is committed to maintaining the integrity of its corporate culture. Staff members are not allowed to solicit or accept any advantages. The Group sets out relevant policies in the employee handbook and the Code of Conduct for employees to abide with. The Code of Conduct provides clear guidelines on the provision and acceptance of interests, such as gifts and souvenirs, and ways to deal with conflicts of interest.

Various policies and guidelines are in place to avoid breach of the Prevention of Bribery Ordinance. A whistleblowing policy is also in place which allows employees to report to the directors anonymously any case of unethical behaviour.

During the reporting period, no case regarding the violation of relevant laws and regulations on anti-corruption has been identified.

## II.7 Community Involvement

### a. Donation to the Construction Charity Fund

Industrial accidents can be difficult to eliminate in the construction industry due to the nature of construction activities. To extend our care to the injured or the deceased workers in these accidents and their family members, the Group made a donation to the "Construction Charity Fund". This fund is set up by members of the construction industry with the aim to provide immediate financial assistance and relief to victims of industrial accidents and their family members.

### b. Donation to Shui On Seagull Club

The Group also made another donation to the Shui On Seagull Club.

This organization is a voluntary social service unit that continuously and actively involved itself in different social service associations and volunteer associations to help the elderlies, persons with disabilities and underprivileged children.

By donating to the club, the Group can extend its care to more people in need in the Hong Kong society.

## FUTURE APPROACH TOWARDS SUSTAINABLE DEVELOPMENT

In the future, the Group will continue to uphold its corporate social responsibility and enhance its relevant performance. We will regularly review our corporate social responsibility policy to ensure that our relevant initiatives and performances can address the needs of the Hong Kong society. In conducting our business, we will continue to take into account the interest of all our stakeholders and engage them with a sustainable business model.



# REPORT OF THE DIRECTORS

The Directors of the Company submit their report together with the audited consolidated financial statements of the Group for the year ended 31 March 2018.

## PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holdings. The principal activities of the Group are the provision of formwork works and building construction works. The principal activities of the subsidiaries of the Company are set out in note 35 to the consolidated financial statements.

## BUSINESS REVIEW

A review on the Group's business for the year ended 31 March 2018 is set out under the section headed "Management Discussion and Analysis" of this annual report.

## RELATIONSHIP WITH STAKEHOLDERS

The relationship with stakeholders of the Group during the reporting period is set out in the subsection headed "Relationships with Employees, Customers and Suppliers" on page 10 of this annual report. The content is part of the report of the Directors.

## PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties of the Group during the reporting period is set out in the subsection headed "Principal risk and uncertainty" on page 9 of this annual report. The content is part of this report of the Directors.

## CORPORATE REORGANISATION

The Company was incorporated in the Cayman Islands on 6 April 2016.

In preparation for the Listing, the Group underwent a reorganisation, details of the reorganisation are set out in note 2 to the consolidated financial statements.

The Company's shares were listed on the Main Board of the Stock Exchange on 16 June 2017.

## SEGMENT INFORMATION

An analysis of the Group's performance for the year ended 31 March 2018 by operating segment is set out in note 6 to the consolidated financial statements.

## RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 March 2018 are set out in the consolidated statement of profit or loss and other comprehensive income on page 48.

The Board did not recommend the payment of a final dividend for the year ended 31 March 2018.

## CLOSURE OF REGISTER OF MEMBERS

The annual general meeting of the Company is scheduled to be held on Tuesday, 31 July 2018. For determining the entitlement to attend and vote at the annual general meeting, the register of members of the Company will be closed from Wednesday, 25 July 2018 to Tuesday, 31 July 2018 (both days inclusive), during which period no share transfers will be registered. In order to be eligible to attend and vote at the annual general meeting, all transfer forms accompanied by relevant share certificates must be lodged with Tricor Investor Services Limited at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong by no later than 4:30 p.m. on Tuesday, 24 July 2018.

## SUMMARY FINANCIAL INFORMATION

A summary of the results and of the assets and liabilities of the Group for the last five years is set out on page 106 of this annual report. Such summary does not form part of the consolidated financial statements.

# REPORT OF THE DIRECTORS

## PROPERTY, PLANT AND EQUIPMENT

Details of movements in property, plant and equipment of the Group during the year ended 31 March 2018 are set out in note 15 to the consolidated financial statements.

## BANK BORROWINGS

Details of movements in the bank borrowings of the Group during the year ended 31 March 2018 are set out in note 23 to the consolidated financial statements.

## SHARE CAPITAL

Details of movement in the Company's share capital during the year ended 31 March 2018 are set out in note 25 to the consolidated financial statements.

## DISTRIBUTABLE RESERVES

Details of movement in the Group's and the Company's reserves during the year ended 31 March 2018 are set out on page 51 and in the consolidated statement of changes in equity, respectively.

## DIRECTORS

The Directors during the year ended 31 March 2018 and up to the date of this report were:

### Executive Directors

Mr. Leung Chi Kit (Chairman)

Ms. Tso Yuk Ching

Mr. Chow Dik Cheung (Chief executive Officer)

Mr. Chan Sik Mau

### Independent Non-executive Directors

Mr. Chang Chun Pong (appointed on 23 May 2017)

Mr. Tsui Leung Cho (appointed on 23 May 2017)

Mr. Lam Kai Yeung (appointed on 23 May 2017)

In accordance with the provisions of the Company's articles of association, Mr. Leung Chi Kit, Ms. Tso Yuk Ching, Mr. Chow Dik Cheung, Mr. Chan Sik Mau, Mr. Chang Chun Pong, Mr. Tsui Leung Cho and Mr. Lam Kai Yeung will retire and, being eligible, will offer themselves for re-election at the Company's forthcoming annual general meeting.

Biographical details of the Directors and senior management are set out in the section headed "Biographies of Directors and Senior Management". Information regarding Directors' emoluments is set out in note 12 to the consolidated financial statements. An annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules have been received from each of the Independent Non-executive Directors.



# REPORT OF THE DIRECTORS

## SHARE OPTION SCHEME

Pursuant to the written resolutions of the sole shareholder of the Company passed on 23 May 2017, the Company adopted a share option scheme (the “**Scheme**”) to motivate Eligible Participants (as defined in the scheme) to optimise their performance and efficiency for the benefit of the Group and attract and retain or otherwise maintain ongoing business relationship with those people whose contributions are, will or expected to be beneficial to the Group. These people include the employees (fulltime or part-time), Directors, consultants or advisors, distributors, contractors, suppliers, agents, customers, shareholders, business partners or service providers of the Group and to recognize their contribution or potential contribution to the development and growth of the Group.

The total number of shares in respect of which options may be granted under the Scheme is not permitted to exceed 10% of the Shares of the Company in issue at any point in time, without prior approval from the Company’s shareholders. The number of shares issued and to be issued in respect of which options granted and may be granted to any individual in any one year is not permitted to exceed 1% of the Shares of the Company in issue at any point in time, without prior approval from the Company’s shareholders. Options granted to substantial shareholders or Independent Non-executive Directors or any of their respective associates (including a discretionary trust whose discretionary objects include a substantial shareholders, Independent Non-executive Directors, or any of their respective associates) in any 12-month period in excess of 0.1% of the Company’s share capital or with a value in excess of HK\$5 million must be approved in advance by the Company’s shareholders.

Options granted must be taken up within 21 days inclusive of the day on which such offer was made, upon payment of HK\$1 per option. Options may be exercised at any time during a period as the Directors of the Company may determine which shall not exceed ten years from the date of grant. The exercise price is determined by the Directors of the Company, and will be at least the higher of (i) the closing price of the Company’s Shares on the date of grant; (ii) the average closing price of the Shares for the five business days immediately preceding the date of grant; and (iii) the nominal value of the Company’s Shares.

The Scheme will remain in force for a period of ten years commencing on the date on the adoption date (i.e. 23 May 2017) and shall expire at the close of business day immediately preceding the tenth anniversary thereof unless terminated earlier by the Shareholders in general meeting. No share options were granted since the adoption of the Scheme and there are no outstanding share options at the end of the reporting period. A summary of the principal terms and conditions of the Scheme is set out in Appendix V to the Prospectus.

## DIRECTORS’ SERVICE CONTRACT

All the Independent Non-executive Directors have entered into a service contract with the Company for a term of one year renewable from time to time unless terminated by not less than one months’ notice in writing served by either party on the other.

Apart from the foregoing, no Director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

# REPORT OF THE DIRECTORS

## DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE

Save as disclosed in this annual report, no contracts of significance to which the Company or any of its subsidiaries was a party in which a Director had a material interest subsisted at the end of the year ended 31 March 2018 or any time during the year ended 31 March 2018.

## MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 March 2018.

## EMPLOYEES AND REMUNERATION POLICIES

The employees and remuneration policies of the Group during the reporting period is set out in the subsection headed "Employees and Remuneration Policies" on page 10 of this annual report. The content is part of the report of the Directors.

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

Immediately following completion of the Share Offer and the Capitalisation Issue, interests and short positions in the Shares, underlying Shares and debentures of the Company and any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) held by the Directors and chief executive of the Company which have been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which were taken or deemed to have under such provisions of the SFO) or have been entered in the register maintained by the Company pursuant to section 352 of the SFO, or otherwise have been notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") in Appendix 10 to the Listing Rules are as follows:

### (i) Long position in the Shares

Name of Director	Capacity/Nature of interest	Number of Shares held	Approximate percentage of Company's issued share capital
Mr. Leung Chi Kit	Interest in controlled corporation (Note 1)	1,125,000,000	75%
Ms. Tso Yuk Ching	Family interest (Notes 1 and 2)	1,125,000,000	75%

Note:

- Five Continental Enterprise Limited is legally interested in 1,125,000,000 Shares upon Listing. As 85% of shareholding interest of Five Continental is owned by Mr. Leung, Mr. Leung is deemed to be interested in the Shares held by Five Continental under the SFO.
- Ms. Tso Yuk Ching is the spouse of Mr. Leung. Accordingly, Ms. Tso Yuk Ching is deemed to be interested in the Shares in which Mr. Leung has interest under the SFO.

# REPORT OF THE DIRECTORS

## (ii) Long position in Five Continental, an associated corporation of the Company

Name of Director	Capacity/Nature	Percentage of shareholding
Mr. Leung Chi Kit	Beneficial owner ( <i>Note</i> )	85%
Ms. Tso Yuk Ching	Family interest ( <i>Note</i> )	85%

*Note:* Mr. Leung is the spouse of Ms. Tso Yuk Ching. Accordingly, Ms. Tso Yuk Ching is deemed to be interested in the Shares in which Mr. Leung has interest under the SFO.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES

So far as is known to the Directors and taking no account any Shares which may be issued upon exercise of any options which may be granted under the Scheme, the following persons (not being a Director or chief executive of the Company) have interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or, who are, directly or indirectly, interested in 5% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of the Company or any other member of the Group:

Name	Capacity/Nature of Interest	Number of Shares/underlying Shares held	Percentage of Company's issued share capital
Mr. Chow Siu Yu ( <i>Note 1</i> )	Interest in controlled corporation; interests held jointly with other people	1,125,000,000	75%
Five Continental Enterprise Limited ( <i>Note 2</i> )	Beneficial owner; interests held jointly with other people	1,125,000,000	75%

*Notes:*

- On 5 August 2016, Mr. Leung Chi Kit, Ms. Tso Yuk Ching and Mr. Chow Siu Yu entered into a Concert Parties Confirmatory Deed (as defined in the Prospectus dated 31 May 2017) to acknowledge and confirm, among other things, that they are parties acting in concert in respect of (i) Leung Pui Form Mould & Engineering Co., Limited ("**Leung Pui**") and Ho Yip Construction Company Limited ("**Ho Yip**") since the incorporation of Leung Pui and Ho Yip and (ii) each of the members of our Group upon the Listing Date and will continue so as of and after the date of the Concert Parties Confirmatory Deed. As such, pursuant to the parties acting in concert arrangement, each of Mr. Leung, Ms. Tso and Mr. Chow is deemed to be interested in 75% of the issued share capital of our Company.
- Five Continental is owned as to 85% by Mr. Leung Chi Kit and 15% by Mr. Chow Siu Yu, who is the uncle of the Executive Director Mr. Chow Dik Cheung. As Ms. Tso Yuk Ching is the spouse of Mr. Leung, Ms. Tso Yuk Ching is deemed to be interested in the shares of Five Continental held by Mr. Leung. Accordingly, Mrs. Leung is deemed to be interested in the Shares held by Five Continental under the SFO.

# REPORT OF THE DIRECTORS

## ARRANGEMENTS TO PURCHASE SHARES OR DEBENTURES

Other than shareholdings disclosed above, at no time during the year ended 31 March 2018 was the Company or any of its subsidiaries a party to any arrangements to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 March 2018, the Group's five largest customers in aggregate and the single largest customer accounted for approximately 72.6% (2017: 87.0%) and 42.6% (2017: 38.1%) of the Group's total turnover respectively.

During the year ended 31 March 2018, the Group's five largest suppliers in aggregate and the single largest supplier accounted for approximately 74.8% (2017: 62.5%) and 23.0% (2017: 19.5%) of the Group's total purchases respectively.

To the best of the knowledge of the Directors, saved as disclosed in this annual report, none of the Directors, their associates or any shareholder (which to the knowledge of the Directors owns more than 5% of the Company's issued share capital) had an interest in these major customers or suppliers.

## DEED OF NON-COMPETITION

The controlling shareholders have confirmed to the Company of their compliance with the non-competition undertakings provided to the Company under the deed of non-competition dated 23 May 2017.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's securities since the Date of Listing.

## PERMITTED INDEMNITY

Since the Date of Listing till the date of the report, the Company has arranged Directors' and officers' liability insurance for all Directors and senior management of the Company. The insurance covers the corresponding costs, charges, expenses and liabilities for legal action of corporate activities against them.

## EQUITY-LINKED AGREEMENTS

No equity-linked agreements were entered into during the year ended 31 March 2018 or subsisted at the end of the reporting period.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the articles or the laws of Cayman Islands, which would oblige the Company to offer new Shares on a pro-rata basis to existing Shareholders.

## CONNECTED TRANSACTIONS

The Group entered into certain related party transactions, which constituted connected transactions of the Group, with related parties during the year ended 31 March 2018 as set out in note 28 to the consolidated financial statements.

## REPORT OF THE DIRECTORS

During the year ended 31 March 2018, the Group entered into various transactions which constituted continuing connected transactions under Chapter 14A of the Listing Rules. The Company has complied with the disclosure requirements under the Listing Rules in relation to the continuing connected transactions during the year ended 31 March 2018. Details of the continuing connected transaction of the Group for the year ended 31 March 2018 are set out below:

Name of related party	Nature of transaction	2018	2017
		HK\$'000	HK\$'000
King Fu Plastic Products Limited ("King Fu")	Purchases of raw materials	9,601	9,524

### Purchase of merchandises from King Fu Plastic Products Limited ("King Fu")

On 23 May 2017, Leung Pui Form Mould & Engineering Co., Limited (a subsidiary of the Company) and King Fu entered into a master agreement (the "**King Fu Agreement**"), pursuant to which Leung Pui agreed to purchase and King Fu agreed to supply tools and materials for formwork works to the Group at a price to be determined from time to time. The selling price of the merchandises are to be separately negotiated for each purchase by the parties based on the principles that the purchase price payable shall be determined on normal commercial terms after arm's length negotiation, and shall be no less favourable than the prevailing market price and the price offered by Independent Third Parties (as defined in the Prospectus dated 31 May 2017). The King Fu Agreement commenced from the Listing Date and will last until 31 March 2020, provided that either party may terminate the agreement by giving not less than one month's prior written notice to the other party. It is expected that the total purchase from King Fu from the Listing Date for each of the three years ending 31 March 2020 will not exceed HK\$11,000,000, HK\$12,000,000 and HK\$13,000,000 respectively.

To ensure that the purchase price offered by King Fu is fair and reasonable and comparable to those offered by Independent Third Parties and to obtain the prevailing market price, the Group will obtain quotations in relation to the same product type and volume from at least two other independent parties prior to entering into a purchase order with King Fu. The Directors of the Company consider that the above procedures can ensure that the transactions under the King Fu Agreement will be conducted on normal commercial terms and not prejudicial to the interests of the Company and its minority Shareholders after Listing.

King Fu is a company with limited liability incorporated in Hong Kong on 10 March 2000 and is a supplier of a wide variety of merchandises which include construction-related tools and materials. Since King Fu is owned as to 50% by Mr. Tso Kwong Wa and 50% by Ms. Wong Siu Fong, who are the brother and sister-in-law of Mrs. Leung respectively, King Fu is a connected person of the Company and the transactions contemplated under the King Fu Agreement constitute continuing connected transactions under Chapter 14A of the Listing Rules.

## REPORT OF THE DIRECTORS

Based on the annual caps under the King Fu Agreement as mentioned above, the relevant percentage ratio is more than 25% and the annual consideration is more than HK\$10,000,000. Therefore, the transactions under the King Fu Agreement constitute non-exempt continuing connected transactions and are subject to reporting, annual review, announcement, circular and independent shareholders' approval requirements as set out in Rules 14A.31, 14A.35, 14A.36, 14A.49, 14A.55, 14A.64, 14A.69 and 14A.71 of the Listing Rules. The Board considers that strict compliance with the announcement requirement would be unduly burdensome and would add unnecessary administrative costs to the Company. The Company has applied to the Stock Exchange, and the Stock Exchange has granted, a waiver pursuant to Rule 14A.105 of the Listing Rules to exempt the transactions under the King Fu Agreement from strict compliance with the announcement and independent shareholders' approval requirements, as specified by Listing Rules 14A.35 and 14A.36.

The Independent Non-executive Directors have reviewed and confirmed that the above continuing connected transaction has been entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or better; and
- (iii) according to the agreements governing them on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

In respect of the waiver pursuant to Rule 14A.105 of the Listing Rules to exempt the transactions under the King Fu Agreement from strict compliance under Listing Rules 14A.35 and 14A.36 granted by the Stock Exchange, the Directors confirmed that the Group does not exceed the annual caps of such transactions from the Date of Listing and up to the year ended 31 March 2018.

### COMPETING BUSINESS

For the period from the Date of Listing and up to the date of this report, none of the Directors or the Controlling Shareholders and their respective close associates had any interests in any business, apart from the business of the Group, which competes or likely to compete (either directly or indirectly) with the business of the Group.

#### Non-Competition Undertaking by Controlling Shareholders

The Controlling Shareholders had entered into a deed of non-competition in favour of the Company (for itself and as trustee for each of its subsidiaries from time to time) on 23 May 2017 (the “**Deed of Non-Competition**”), details of which are set out in section headed “Relationship with the Controlling Shareholders – Deed of Non-Competition” in the Prospectus. The Controlling Shareholders confirmed their compliance with all the undertakings provided under the Deed of Non-Competition. The independent non-executive Directors had reviewed and confirmed that there are no matters required to be deliberated by them in relation to the compliance with and enforcement of the Deed of Non-Competition and considered that the terms of the Deed of Non-Competition have been complied with by the Controlling Shareholders.



# REPORT OF THE DIRECTORS

## ENVIRONMENTAL POLICIES AND PERFORMANCE

The environmental policies and performance of the Group during the reporting period is set out in the subsection headed “Environmental Policies and Performance” on page 11 of this annual report. The content is part of the report of the Directors.

## COMPLIANCE WITH THE RELEVANT LAWS AND REGULATIONS

The compliance with the relevant laws and regulations of the Group during the reporting period is set out in the subsection headed “Compliance with Laws and Regulations” on page 12 of this annual report. The content is part of the report of the Directors.

## SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company’s total number of issued shares were held by the public as at the date of this report.

## DONATION

Charitable donations were made by the Group during the year ended amounted to HK\$37,800 (2017: HK\$5,000).

## EVENTS AFTER THE REPORTING PERIOD

There is no material subsequent event undertaken by the Group after 31 March 2018 and up to the date of this annual report.

## AUDITOR

The consolidated financial statements for the year ended 31 March 2018 have been audited by HLB Hodgson Impey Cheng Limited, who will retire, and being eligible, offer themselves for re-appointment at the forthcoming annual general meeting of the Company.

By order of the Board of  
Kin Shing Holdings Limited

**Leung Chi Kit**  
*Chairman and Executive Director*

Hong Kong, 27 June 2018

# INDEPENDENT AUDITORS' REPORT



國衛會計師事務所有限公司  
**Hodgson Impey Cheng Limited**

31/F, Gloucester Tower  
The Landmark  
11 Pedder Street  
Central  
Hong Kong

## TO THE MEMBERS OF KIN SHING HOLDINGS LIMITED

*(Incorporated in the Cayman Islands with limited liability)*

### Opinion

We have audited the consolidated financial statements of Kin Shing Holdings Limited (the “**Company**”) and its subsidiaries (collectively referred to as the “**Group**”) set out on pages 48 to 105, which comprise the consolidated statement of financial position as at 31 March 2018, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“**HKFRSs**”) issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSAs**”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditors’ Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “**Code**”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



## INDEPENDENT AUDITORS' REPORT

### Key audit matter

#### **Recognition of contract revenue and costs**

Refer to note 5(a), note 6 and note 18 to the consolidated financial statements.

The Group's contract revenue and costs for the year ended 31 March 2018 amounted to approximately HK\$576,856,000 and HK\$513,545,000 respectively.

The contract revenue and costs are recognised by reference to the stage of completion of the contract activity at the end of the reporting period, measured based on surveys of work performed.

The recognition of contract revenue and costs involve significant judgement and estimates, whereby the Group reviews and revises the estimates of contract revenue and costs as the contract progresses.

We identified the recognition of contract revenue and costs as a key audit matter due to the extent of significant degree of management's judgement on the estimation of contract revenue and costs.

### How our audit addressed the key audit matter

Our procedures in relation to the percentage of completion of construction work and related contract revenue and costs included:

- Comparing the historical actual gross profit margin to those budgeted to assess the quality of management budgetary process;
- Inspecting material construction contracts of the Group for agreed contract sum and variations, if any;
- Checking the stage of completion to the payment certificates or invoices to customers, where applicable; and tested, on a sample basis, the revenue recognition based on percentage of completion and the calculations of contract costs and gross profits;
- Selecting, on a sample basis, contracts to examine management's budget of the cost components, such as costs of materials, subcontracting fees and labour costs, etc, and comparing the budgeted component cost to supporting documents including but not limited to invoices, price quotation and rate of labour costs;
- Comparing by cost component of the actual cost incurred up to year end to the budgeted cost for each selected contract and obtaining the explanation from management for any material variation; and
- Discussing with the Group's quantity surveyor about the status of the projects, to identify any variations of contracts and claims, and to obtain explanations for fluctuations in margins and changes in budget as well as the expected recovery of variations, and inspecting the correspondence with customers, on a sample basis, for corroboration of their explanations.

# INDEPENDENT AUDITORS' REPORT

## Key audit matter

## How our audit addressed the key audit matter

### ***Recoverability of trade receivables and retention money receivables***

Refer to note 17 to the consolidated financial statements.

The carrying amounts of the Group's trade receivables and retention money receivables amounted to approximately HK\$69,541,000 and HK\$38,055,000 respectively as at 31 March 2018.

We identified the recoverability of trade receivables and retention money receivables as a key audit matter due to the use of judgment and estimates by management in assessing the recoverability of trade receivables and retention money receivables.

In determining not to make allowance for trade receivables and retention money receivables, management considers the credit history including default or delay in payments, settlement records, subsequent settlements and aging analysis of each individual debtor.

Our procedures in relation to recoverability of trade receivables and retention money receivables included:

- Evaluating the aging analysis of the trade receivables and retention money receivables at the end of the reporting period to challenge management's estimates on the credit quality of trade receivables and retention money receivables; and
- Assessing the reasonableness of recoverability of trade receivables and retention money receivables with reference to the credit history including default or delay in payments, settlement records, subsequent settlements, and aging analysis of each individual debtor which has overdue balance, on a sample basis.

### **Other Information**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



# INDEPENDENT AUDITORS' REPORT

## **Responsibilities of Directors and Audit Committee for the Consolidated Financial Statements**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The audit committee is responsible for overseeing the Group's financial reporting process.

## **Auditors' Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# INDEPENDENT AUDITORS' REPORT

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement director on the audit resulting in the independent auditors' report is Jonathan T. S. Lai.

**HLB Hodgson Impey Cheng Limited**  
*Certified Public Accountants*

**Jonathan T. S. Lai**  
Practising Certificate Number: P04165

Hong Kong, 27 June 2018

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 March 2018

	Notes	2018 HK\$'000	2017 HK\$'000
Revenue	6	576,856	770,159
Direct costs		(513,545)	(662,461)
Gross profit		63,311	107,698
Other income	7	959	1,247
Other gain/(loss)	8	13	(15)
Administrative expenses		(30,645)	(24,550)
Share of loss of a joint venture		(5)	–
Finance costs	9	(973)	(291)
Profit before tax		32,660	84,089
Income tax expense	10	(5,380)	(16,518)
Profit and total comprehensive income for the year	11	27,280	67,571
Profit and total comprehensive income for the year attributable to owners of the Company		27,280	67,571
<b>Earnings per share</b>	13		
– Basic (HK cents)		1.89	5.43

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March 2018

	Notes	2018 HK\$'000	2017 HK\$'000
<b>Non-current assets</b>			
Property, plant and equipment	15	19,424	11,188
Investment in a joint venture	16	—	—
Deposits for acquisition of property, plant and equipment		297	—
Deferred tax assets	24	4,353	4,883
		24,074	16,071
<b>Current assets</b>			
Trade and other receivables	17	108,063	124,950
Amounts due from customers for contract work	18	89,861	54,549
Tax recoverable		9,735	—
Bank balances and cash	19	92,438	38,940
		300,097	218,439
<b>Total assets</b>		324,171	234,510
<b>Current liabilities</b>			
Trade and other payables	20	67,897	85,548
Amounts due to customers for contract work	18	6,658	22,625
Amount due to ultimate holding company	21	—	150
Amount due to a joint venture	16	5	—
Amount due to a director	22	—	105
Bank borrowings	23	41,712	27,527
Tax payable		1,333	10,869
		117,605	146,824
<b>Net current assets</b>		182,492	71,615
<b>Total assets less current liabilities</b>		206,566	87,686

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 March 2018

	Notes	2018 HK\$'000	2017 HK\$'000
<b>Non-current liabilities</b>			
Deferred tax liabilities	24	1,972	1,066
<b>Net assets</b>		<b>204,594</b>	86,620
<b>Capital and reserves</b>			
Share capital	25	15,000	—
Reserves		189,594	86,620
<b>Total equity</b>		<b>204,594</b>	86,620

The consolidated financial statements on pages 48 to 105 were approved and authorised for issue by the Board of Directors on 27 June 2018 and are signed on its behalf by:

**Leung Chi Kit**  
Director

**Chow Dik Cheung**  
Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2018

	Share capital HK\$'000 (Note 25)	Share premium HK\$'000	Other reserve HK\$'000 (Note)	Retained profits HK\$'000	Total HK\$'000
As at 1 April 2016	140	–	–	21,909	22,049
Profit and total comprehensive income for the year	–	–	–	67,571	67,571
Dividend recognised as distribution (Note 14)	–	–	–	(3,000)	(3,000)
Effect of the Reorganisation	(140)	–	140	–	–
As at 31 March 2017	–	–	140	86,480	86,620
Profit and total comprehensive income for the year	–	–	–	27,280	27,280
Issue of new shares	2,550	94,350	–	–	96,900
Expenses incurred in connection with issue of new shares	–	(6,206)	–	–	(6,206)
Capitalisation issue	12,450	(12,450)	–	–	–
<b>As at 31 March 2018</b>	<b>15,000</b>	<b>75,694</b>	<b>140</b>	<b>113,760</b>	<b>204,594</b>

Note: Other reserve represents the difference between the nominal value of the aggregate share capital of the subsidiaries acquired upon the Reorganisation and the consideration paid for the acquisition.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2018

	2018 HK\$'000	2017 HK\$'000
<b>Operating activities</b>		
Profit before tax	32,660	84,089
Adjustments for:		
Finance costs	973	291
Interest income	(300)	(3)
Depreciation of property, plant and equipment	4,128	1,761
Share of loss of a joint venture	5	—
Operating cash flows before movements in working capital	37,466	86,138
Decrease/(Increase) in trade and other receivables	16,887	(81,534)
Increase in amounts due from customers for contract work	(35,312)	(9,871)
(Decrease)/Increase in trade and other payables	(17,651)	21,038
Decrease in amounts due to customers for contract work	(15,967)	(7,917)
Cash (used in)/generated from operations	(14,577)	7,854
Income tax refunded	—	68
Income tax paid	(23,215)	(18,730)
<b>Net cash used in operating activities</b>	<b>(37,792)</b>	<b>(10,808)</b>
<b>Investing activities</b>		
Interest received	300	3
Deposits for acquisition of property, plant and equipment	(297)	—
Purchases of property, plant and equipment	(12,364)	(10,934)
<b>Net cash used in investing activities</b>	<b>(12,361)</b>	<b>(10,931)</b>

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 March 2018

	2018 HK\$'000	2017 HK\$'000
<b>Financing activities</b>		
Dividends paid	(150)	(2,850)
Repayments to directors	(105)	(2,849)
Interest paid	(973)	(291)
Repayments of obligation under finance lease	—	(1,067)
New bank loans raised	30,000	30,000
Repayments of bank loans	(15,815)	(2,473)
Proceeds from issue of new shares	96,900	—
Expenses incurred in connection with the issue of new shares	(6,206)	—
<b>Net cash generated from financing activities</b>	<b>103,651</b>	<b>20,470</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>53,498</b>	<b>(1,269)</b>
Cash and cash equivalents at the beginning of year	38,940	40,209
<b>Cash and cash equivalents at the end of year</b>	<b>92,438</b>	<b>38,940</b>
Represented by:		
Bank balances and cash	92,438	38,940

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 1. GENERAL INFORMATION

The Company was incorporated as an exempted company with limited liability in the Cayman Islands on 6 April 2016. Its parent and ultimate holding company is Five Continental Enterprise Limited (“**Five Continental**”), a company incorporated in the British Virgin Islands and controlled by Mr. Leung Chi Kit, Mr. Chow Siu Yu and Ms. Tso Yuk Ching (the “**Controlling Shareholders**”). The Company’s shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on 16 June 2017. The addresses of the registered office and the principal place of business of the Company are disclosed in the corporate information section to the annual report.

The Group is principally engaged in the provision of formwork works and building construction works.

The consolidated financial statements are presented in Hong Kong dollars (“**HK\$**”), which is also the functional currency of the Company.

## 2. BASIS OF PRESENTATION OF CONSOLIDATED FINANCIAL STATEMENTS

Pursuant to a group reorganisation (the “**Reorganisation**”), the Company became the holding company of the companies now comprising the Group on 27 May 2016. The Company and its subsidiaries have been under the common control of the Controlling Shareholders throughout the year ended 31 March 2017 or since their respective dates of incorporation where this is a shorter period. The consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year ended 31 March 2017 include the results, changes in equity and cash flows of the companies now comprising the Group as if the group structure under the Reorganisation had been in existence throughout the year ended 31 March 2017 or since their respective dates of incorporation where this is a shorter period.

## 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“**HKFRSs**”)

The Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) for the first time in the current year:

Amendments to HKAS 7	Disclosure Initiative
Amendments to HKAS 12	Recognition of Deferred Tax Assets for Unrealised Losses
Amendments to HKFRS 12	As part of the Annual Improvements to HKFRSs 2014–2016 Cycle

Except as described below, the application of the amendments to HKFRSs in the current year has had no material impact on the Group’s financial performance and positions for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

### Amendments to HKAS 7 Disclosure Initiative

The Group has applied these amendments for the first time in the current year. The amendments require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both cash and non-cash changes. In addition, the amendments also require disclosures on changes in financial assets if cash flows from those financial assets were, or future cash flows will be, included in cash flows from financing activities.

Specifically, the amendments require the following to be disclosed: (i) changes from financing cash flows; (ii) changes arising from obtaining or losing control of subsidiaries or other businesses; (iii) the effect of changes in foreign exchange rates; (iv) changes in fair values; and (v) other changes.

A reconciliation between the opening and closing balances of these items is provided in note 32. Consistent with the transition provisions of the amendments, the Group has not disclosed comparative information for the prior year. Apart from the additional disclosure in note 32, the application of these amendments has had no impact on the Group’s consolidated financial statements.

The Group has not early applied the following new and revised HKFRSs that have been issued but are not yet effective:

HKFRS 9	Financial Instruments <sup>1</sup>
HKFRS 15	Revenue from Contracts with Customers and the Related Amendments <sup>1</sup>
HKFRS 16	Leases <sup>2</sup>
HKFRS 17	Insurance Contracts <sup>4</sup>
HK(IFRIC) – Int 22	Foreign Currency Transactions and Advance Consideration <sup>1</sup>
HK(IFRIC) – Int 23	Uncertainty over Income Tax Treatments <sup>2</sup>
Amendments to HKFRS 2	Classification and Measurement of Share-based Payment Transactions <sup>1</sup>
Amendments to HKFRS 4	Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts <sup>1</sup>
Amendments to HKFRS 9	Prepayment Features with Negative Compensation <sup>2</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to HKAS 19	Plan Amendment, Curtailment or Settlement <sup>2</sup>
Amendments to HKAS 28	Long-term Interests in Associates and Joint Ventures <sup>2</sup>
Amendments to HKAS 40	Transfers of Investment Property <sup>1</sup>
Amendments to HKAS 28	As part of the Annual Improvements to HKFRSs 2014–2016 Cycle <sup>1</sup>
Amendments to HKFRS 1	As part of the Annual Improvements to HKFRSs 2014–2016 Cycle <sup>1</sup>
Amendments to HKFRSs	Annual Improvements to HKFRSs 2015–2017 Cycle <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2018.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2019.

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>4</sup> Effective for annual periods beginning on or after 1 January 2021.

Except for the new and revised HKFRSs mentioned below, the directors of the Company anticipate that the application of all other new and revised HKFRSs and interpretations will have no material impact on the consolidated financial statements in the foreseeable future.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

### HKFRS 9 *Financial Instruments*

HKFRS 9 introduces new requirements for the classification and measurement of financial assets, financial liabilities, general hedge accounting and impairment requirements for financial assets.

Key requirements of HKFRS 9 which are relevant to the Group are:

- all recognised financial assets that are within the scope of HKFRS 9 are required to be subsequently measured at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. Debt instruments that are held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets, and that have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are generally measured at fair value through other comprehensive income. All other financial assets are measured at their fair value at subsequent accounting periods. In addition, under HKFRS 9, entities may make an irrevocable election to present subsequent changes in the fair value of an equity investment (that is not held for trading) in other comprehensive income, with only dividend income generally recognised in profit or loss;
- in relation to the impairment of financial assets, HKFRS 9 requires an expected credit loss model, as opposed to an incurred credit loss model under HKAS 39 *Financial Instruments: Recognition and Measurement*. The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

Based on the Group’s financial instruments and risk management policies as at 31 March 2018, the directors of the Company anticipate the following potential impact on initial application of HKFRS 9:

#### Classification and measurement:

- All financial assets and financial liabilities will continue to be measured on the same bases as are currently measured under HKAS 39.

#### Impairment:

- In general, the directors of the Company anticipate that the application of the expected credit loss model of HKFRS 9 will result in earlier provision of credit losses which are not yet incurred in relation to the Group’s financial assets measured at amortised costs and other items that are subject to the impairment provisions upon application of HKFRS 9 by the Group.
- Based on the assessment by the directors of the Company, they anticipate that the application of the expected credit loss model of HKFRS 9 will have no material impacts on the results and the financial position of the Group.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

### HKFRS 15 *Revenue from Contracts with Customers*

HKFRS 15 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. HKFRS 15 will supersede the current revenue recognition guidance including HKAS 18 *Revenue*, HKAS 11 *Construction Contracts* and the related interpretations when it becomes effective.

The core principle of HKFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange of those goods or services. Specifically, the standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under HKFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added to HKFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by HKFRS 15.

In 2016, the HKICPA issued Clarifications to HKFRS 15 in relation to the identification of performance obligations, principal versus agent considerations, as well as licensing application guidance.

As regards the construction contracts, the directors specifically consider HKFRS 15’s guidance on contract combinations, contract modifications arising from variation orders, variable consideration, and the assessment of whether there is significant financing component in the contracts, particularly taking into account the reason for the difference in timing between the transfer of control of goods and services to customers and timing of related payments. The directors have assessed that performance obligation is satisfied over time, therefore revenue from these construction contracts should be recognised over time during the course of construction by the Group. Furthermore, the directors consider that the output method currently used to measure the progress towards complete satisfaction of these performance obligations will continue to be appropriate under HKFRS 15. However, the directors are assessing whether the current accounting policy adopted by the Group in recognising the construction costs charged to profit or loss by reference to the stage of completion of the contract activity at the end of the reporting period is different from the recognition of construction costs in profit or loss based on the actual construction costs incurred under HKFRS 15’s guidance and the potential financial impact.

The directors intend to use the limited retrospective method of transition to HKFRS 15. Apart from the recognition of construction costs as explained in above and providing more extensive disclosure on the Group’s revenue transactions, the directors do not anticipate that the application of HKFRS 15 will have material effect on the Group’s financial performance and position.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) *(Continued)*

### **HKFRS 16 Leases**

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede HKAS 17 *Leases* and the related interpretations when it becomes effective.

HKFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions of operating leases and finance leases are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. Upon application of HKFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be presented as financing cash flows.

In contrast to lessee accounting, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by HKFRS 16.

As at 31 March 2018, the Group has non-cancellable operating lease commitments of approximately HK\$1,069,000 as disclosed in note 29. A preliminary assessment indicates that these arrangements will meet the definition of a lease. Upon application of HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases.

Furthermore, the application of new requirements may result in changes in measurement, presentation and disclosure as indicated above.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements has been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements includes applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and by the Hong Kong Companies Ordinance.

The consolidated financial statements has been prepared on the historical cost basis, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in the consolidated financial statements is determined on such a basis, except for leasing transactions that are within the scope of HKAS 17 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as value in use in HKAS 36 *Impairment of Assets*.

In addition, for financial reporting purpose, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Basis of consolidation**

The consolidated financial statements incorporates the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has the power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

### **Merger accounting for business combination involving entities under common control**

The consolidated financial statements incorporate the financial statements items of the combining entities or businesses in which the common control combination occurs as if they had been combined from the date when the combining entities or businesses first came under the control of the controlling party.

The net assets of the combining entities or businesses are consolidated using the existing book values from the controlling party's perspective. No amount is recognised in respect of goodwill or excess of acquirer's interest in the net fair value of acquiree's identifiable assets, liabilities and contingent liabilities over cost at the time of common control combination, to the extent of the continuation of the controlling party's interest.

The consolidated statement of profit or loss and other comprehensive income includes the results of each of the combining entities or businesses from the earliest date presented or since the date when the combining entities or businesses first came under the common control, where this is a shorter period, regardless of the date of the common control combination.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### Investments in joint ventures

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the joint venture. Changes in net assets of the joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of a joint venture exceeds the Group's interest in that joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture.

An investment in a joint venture is accounted for using the equity method from the date on which the investee becomes a joint venture. On acquisition of the investment in a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The requirements of HKAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in a joint venture. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Investments in joint ventures** *(Continued)*

When the Group ceases to have joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former joint venture and the retained interest is a financial asset within the scope of HKAS 39, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the joint venture and the fair value of any retained interest and any proceeds from disposing the relevant interest in the joint venture is included in the determination of the gain or loss on disposal of the joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that joint venture on the same basis as would be required if that joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal or partial disposal of the relevant joint venture.

The Group continues to use the equity method when an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with a joint venture of the Group, profits and losses resulting from the transactions with the joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the joint venture that are not related to the Group.

### **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable.

Revenue is recognised when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below.

The Group's accounting policy for the recognition of revenue from construction services is described in the accounting policy for construction contracts below.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

The Group's accounting policy for recognition of revenue from operating leases is described in the accounting policy for leasing below.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### Construction contracts

Where the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the end of the reporting period, measured based on surveys of work performed. Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably and its receipt is considered probable.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Where contract costs incurred to date plus recognised profits less recognised losses exceed progress billings, the surplus is shown as amounts due from customers for contract work. For contracts where progress billings exceed contract costs incurred to date plus recognised profits less recognised losses, the surplus is shown as amounts due to customers for contract work. Amounts received before the related work is performed are included in the consolidated statement of financial position, as a liability, as advances received. Amounts billed for work performed but not yet paid by the customer are included in the consolidated statement of financial position under trade and other receivables.

### Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

### The Group as lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

### The Group as lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### Retirement benefit costs

Payments to defined contribution retirement plans are recognised as an expense when employees have rendered service entitling them to the contributions.

### Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

### Share-based payment arrangements

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share options reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the share options reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### Share-based payment arrangements *(Continued)*

When share options are exercised, the amount previously recognised in share options reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to retained profits.

Equity-settled share-based payment transactions with parties other than employees are measured at the fair value of the goods or services received, except where that fair value cannot be estimated reliably, in which case they are measured at the fair value of the equity instruments granted, measured at the date the entity obtains the goods or the counterparty renders the service. The fair values of the goods or services received are recognised as expenses (unless the goods or services qualify for recognition as assets).

### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax as reported in the consolidated statement of profit or loss and other comprehensive income because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Taxation** *(Continued)*

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

### **Property, plant and equipment**

Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### **Impairment on tangible assets**

At the end of the reporting period, the Group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

When it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Impairment on tangible assets** *(Continued)*

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

### **Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

### **Financial instruments**

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

### **Financial assets**

The Group's financial assets are classified into the category of loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

### **Effective interest method**

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

Interest income is recognised on an effective interest basis for debt instruments.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### Financial instruments *(Continued)*

#### Financial assets *(Continued)*

##### *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

##### *Impairment of financial assets*

Financial assets are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial asset, such as trade receivables, assets that are assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### **Financial instruments** *(Continued)*

#### **Financial liabilities and equity instruments**

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### *Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

#### *Effective interest method*

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest expense is recognised on an effective interest basis.

#### *Financial liabilities at amortised cost*

Financial liabilities are subsequently measured at amortised cost, using the effective interest method.

#### **Derecognition**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a borrowing for the proceeds received.

On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 4. SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

### Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
  - (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 5. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 4, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next twelve months.

### (a) Construction contracts

Revenue recognition on a project is dependent on management's estimation of the total outcome of the construction contract, as well as the work done to date. The Group reviews and revises the estimates of contract revenue, contract costs, variation orders and contract claims prepared for each construction contract as the contract progresses. Budgeted construction income is determined in accordance with the terms set out in the relevant contracts. Budgeted construction costs are prepared by management on the basis of quotations from time to time provided by the major contractors, suppliers or vendors involved and the experience of management. In order to keep the budget accurate and up-to-date, management conducts periodic reviews of the management budgets by comparing the budgeted amounts to the actual amounts incurred.

A considerable amount of judgement is required in estimating the total contract revenue, contract costs, variation orders and contract claims which may have an impact in terms of percentage of completion and job profit taken.

### (b) Estimated impairment of trade and other receivables

When there is objective evidence of impairment loss, the Group takes into consideration the estimation of future cash flows. The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). Where the actual future cash flows are less than expected, a material impairment loss may arise.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 6. REVENUE AND SEGMENT INFORMATION

Revenue represents an appropriate proportion of contract revenue from formwork works and building construction works.

The following is an analysis of the Group's revenue from its major services:

	2018 HK\$'000	2017 HK\$'000
Provision of formwork works and other ancillary works	576,856	770,059
Provision of building construction works	—	100
	<b>576,856</b>	<b>770,159</b>

Information reported to the Company's Executive Directors, being the chief operating decision maker, for the purposes of resource allocation and assessment of segment performance focus on the types of services provided. The Group's reportable and operating segments under "HKFRS 8 – Operating Segments" are as follows:

1. Formwork works – Provision of formwork works and other ancillary works
2. Building construction works – Provision of building construction works

### Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable and operating segment.

#### For the year ended 31 March 2018

	Formwork works HK\$'000	Building construction works HK\$'000	Total HK\$'000
<b>Revenue</b>			
External sales and segment revenue	576,856	—	576,856
<b>Segment profit/(loss)</b>	<b>53,339</b>	<b>(2,497)</b>	<b>50,842</b>
Interest income			300
Unallocated expenses			(17,504)
Share of loss of a joint venture			(5)
Finance costs			(973)
<b>Profit before tax</b>			<b>32,660</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 6. REVENUE AND SEGMENT INFORMATION *(Continued)* Segment revenue and results *(Continued)*

For the year ended 31 March 2017

	Formwork works HK\$'000	Building construction works HK\$'000	Total HK\$'000
<b>Revenue</b>			
External sales and segment revenue	770,059	100	770,159
Segment profit/(loss)	95,365	(15)	95,350
Interest income			3
Unallocated expenses			(10,973)
Finance costs			(291)
Profit before tax			84,089

The accounting policies of the operating segments are the same as the Group's accounting policies described in note 4. Segment profit/loss represents the profit earned by/loss from each segment without allocation of interest income, central administration costs, share of loss of a joint venture and finance costs. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and performance assessment.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 6. REVENUE AND SEGMENT INFORMATION *(Continued)*

### Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable and operating segment.

	2018 HK\$'000	2017 HK\$'000
<b>Segment assets</b>		
Formwork works	216,510	184,919
Building construction works	986	3,432
Total segment assets	217,496	188,351
Unallocated	106,675	46,159
Consolidated assets	324,171	234,510
<b>Segment liabilities</b>		
Formwork works	74,102	107,711
Building construction works	8	8
Total segment liabilities	74,110	107,719
Unallocated	45,467	40,171
Consolidated liabilities	119,577	147,890

For the purposes of monitoring segment performances and allocating resources between segments:

- all assets are allocated to operating segments other than bank balances and cash, tax recoverable, deferred tax assets, investment in a joint venture and unallocated corporate assets.
- all liabilities are allocated to operating segments other than bank borrowings, amount due to ultimate holding company, amount due to a joint venture, amount due to a director, tax payable, deferred tax liabilities and unallocated corporate liabilities.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 6. REVENUE AND SEGMENT INFORMATION *(Continued)*

### Other segment information

For the year ended 31 March 2018

	Formwork works HK\$'000	Building construction works HK\$'000	Total HK\$'000
<i>Amounts included in the measure of segment profit or loss or segment assets:</i>			
Additions to non-current assets	12,661	—	12,661
Depreciation of property, plant and equipment	4,128	—	4,128

For the year ended 31 March 2017

	Formwork works HK\$'000	Building construction works HK\$'000	Total HK\$'000
<i>Amounts included in the measure of segment profit or loss or segment assets:</i>			
Additions to non-current assets	10,934	—	10,934
Depreciation of property, plant and equipment	1,761	—	1,761

### Geographical information

The Group's operations are located in Hong Kong. All of the Group's revenue is derived from external customers located in Hong Kong and the Group's non-current assets are all located in Hong Kong.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 6. REVENUE AND SEGMENT INFORMATION *(Continued)*

### Information about major customers

Revenue from customers for the corresponding years contributing over 10% of the total revenue of the Group are as follows:

	2018 HK\$'000	2017 HK\$'000
Customer A <sup>1</sup>	245,779	293,526
Customer B <sup>1</sup>	N/A <sup>2</sup>	121,815
Customer C <sup>1</sup>	N/A <sup>2</sup>	126,554
Customer D <sup>1</sup>	85,365	N/A <sup>2</sup>

<sup>1</sup> Revenue from provision of formwork works.

<sup>2</sup> The corresponding revenue did not contribute over 10% of the total revenue of the Group.

## 7. OTHER INCOME

	2018 HK\$'000	2017 HK\$'000
Interest income from bank deposits	284	3
Interest income from loan receivables <i>(Note 28(a))</i>	16	—
Rental income <i>(Note 28(a))</i>	158	—
Sales of scrap materials	68	136
Sundry income	433	1,108
	<b>959</b>	<b>1,247</b>

## 8. OTHER GAIN/(LOSS)

	2018 HK\$'000	2017 HK\$'000
Net foreign exchange gain/(loss)	13	(15)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 9. FINANCE COSTS

	2018 HK\$'000	2017 HK\$'000
Interest expense on:		
Bank loans and overdrafts	973	247
Obligation under finance lease	—	44
	<b>973</b>	<b>291</b>

## 10. INCOME TAX EXPENSE

	2018 HK\$'000	2017 HK\$'000
Current tax:		
Hong Kong Profits Tax		
– Current year	3,950	16,542
– (Over)/Under provision in prior year	(6)	303
	<b>3,944</b>	<b>16,845</b>
Deferred tax ( <i>Note 24</i> )		
Origination and reversal of temporary differences	1,436	(327)
	<b>5,380</b>	<b>16,518</b>

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profits for both years.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 10. INCOME TAX EXPENSE *(Continued)*

The tax charge for the year can be reconciled to the profit before tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	2018 HK\$'000	2017 HK\$'000
Profit before tax	32,660	84,089
Tax at Hong Kong Profits Tax rate of 16.5%	5,389	13,875
Tax effect of expenses not deductible for tax purpose	796	1,213
Tax effect of income not taxable for tax purpose	(47)	–
Tax effect of tax losses not recognised	425	1,160
Utilisation of tax losses previously not recognised	(1,176)	–
(Over)/Under provision in prior year	(6)	303
Others	(1)	(33)
Tax charge for the year	5,380	16,518

## 11. PROFIT FOR THE YEAR

Profit for the year has been arrived at after charging:

	2018 HK\$'000	2017 HK\$'000
Directors' emoluments ( <i>Note 12</i> )	8,273	7,658
Other staff costs	295,588	374,881
Contributions to retirement benefit scheme, excluding those of directors	10,530	12,833
Total staff costs	314,391	395,372
Less: Amounts charged to direct costs	(269,139)	(366,641)
Less: Amounts charged to administrative expenses	(16,077)	(13,146)
Amounts capitalised in contracts in progress	29,175	15,585
Depreciation of property, plant and equipment	4,128	1,761
Auditors' remuneration	680	700
Listing expenses	4,814	6,933

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

### Directors' and Chief Executive's emoluments

The emoluments paid or payable to the directors and Chief Executive Officer of the Company (including emoluments for services as employee/directors of the group entities prior to becoming the directors of the Company) by entities comprising the Group during the year were as follows:

For the year ended 31 March 2018

Name of directors	Fees HK\$'000	Other emoluments		Total HK\$'000
		Salaries and allowances HK\$'000	Contributions to retirement benefit scheme HK\$'000	
<b>Executive directors</b>				
Mr. Leung Chi Kit	–	3,473	18	3,491
Ms. Tso Yuk Ching	–	2,248	18	2,266
Mr. Chow Dik Cheung	–	1,117	18	1,135
Mr. Chan Sik Mau	–	961	18	979
<b>Independent non-executive directors</b>				
Mr. Chang Chun Pong	134	–	–	134
Mr. Tsui Leung Cho	134	–	–	134
Mr. Lam Kai Yeung	134	–	–	134
	402	7,799	72	8,273

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS *(Continued)*

### Directors' and Chief Executive's emoluments *(Continued)*

For the year ended 31 March 2017

Name of directors	Fees HK\$'000	Other emoluments		Total HK\$'000
		Salaries and allowances HK\$'000	Contributions to retirement benefit scheme HK\$'000	
<b>Executive directors</b>				
Mr. Leung Chi Kit	–	4,173	18	4,191
Ms. Tso Yuk Ching	–	2,160	18	2,178
Mr. Chow Dik Cheung	–	821	18	839
Mr. Chan Sik Mau	–	432	18	450
	–	7,586	72	7,658

Mr. Leung Chi Kit was appointed as a director of the Company on 6 April 2016 and was re-designated as executive director of the Company on 30 May 2016. Ms. Tso Yuk Ching, Mr. Chow Dik Cheung and Mr. Chan Sik Mau were appointed as executive directors of the Company on 30 May 2016. Mr. Chow Dik Cheung is also the Chief Executive Officer of the Company and his emoluments disclosed above include those services rendered by him as Chief Executive Officer.

Mr. Chang Chun Pong, Mr. Tsui Leung Cho and Mr. Lam Kai Yeung were appointed as independent non-executive directors of the Company on 23 May 2017.

The executive directors' emoluments shown above were mainly for their services in connection with the management of the affairs of the Group.

The independent non-executive directors' remuneration shown above were mainly for their services as directors of the Company.

None of the Company's directors waived or agreed to waive any emoluments during the year (2017: Nil).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS *(Continued)*

### Employees' emoluments

The five highest paid employees of the Group during the year included three (2017: two) directors, details of whose remuneration are set out above. Details of the remuneration for the year of the remaining two (2017: three) highest paid employees who are neither a director nor Chief Executive Officer of the Company are as follows:

	2018 HK\$'000	2017 HK\$'000
Salaries and other benefits	2,047	3,033
Contributions to retirement benefit scheme	36	54
Total emoluments	2,083	3,087

The number of the highest paid employees who are not the directors of the Company whose remuneration fell within the following bands is as follows:

	2018 (Number of employees)	2017 (Number of employees)
Nil to HK\$1,000,000	—	2
HK\$1,000,001 to HK\$1,500,000	2	1
	2	3

During the year, no emoluments were paid by the Group to any of the Company's directors or the five highest paid individuals of the Group (including directors and employees) as an inducement to join or upon joining the Group or as compensation for loss of office (2017: Nil).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 13. EARNINGS PER SHARE

The calculation of the basic earnings per share attributable to the owners of the Company is based on the following data:

	2018 HK\$'000	2017 HK\$'000
<b>Earnings</b>		
Earnings for the purpose of basic earnings per share (Profit for the year attributable to owners of the Company)	27,280	67,571
	2018 '000	2017 '000
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purpose of basic earnings per share	1,446,904	1,245,000

The weighted average number of ordinary shares for the purpose of basic earnings per share for the years ended 31 March 2018 and 2017 has been adjusted for the capitalisation issue on 16 June 2017 and taking into consideration the effect of the Reorganisation completed on 27 May 2016.

No diluted earnings per share for the years ended 31 March 2018 and 2017 were presented as there were no potential ordinary shares in issue for both years.

## 14. DIVIDENDS

During year ended 31 March 2017, the Company had declared a dividend of HK\$3,000,000 to Five Continental. The rate of dividends and the number of shares ranking for dividends are not presented as such information is not meaningful for the purpose of these consolidated financial statements.

No dividend was paid or proposed for ordinary shareholders of the Company during the year ended 31 March 2018, nor has any dividend been proposed since the end of the reporting period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 15. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvement HK\$'000	Motor vehicle HK\$'000	Office equipment HK\$'000	Furniture and fixtures HK\$'000	Tools HK\$'000	Total HK\$'000
<b>Cost</b>						
As at 1 April 2016	727	1,260	36	392	–	2,415
Additions	–	950	45	–	9,939	10,934
As at 31 March 2017	727	2,210	81	392	9,939	13,349
Additions	–	–	130	–	12,234	12,364
As at 31 March 2018	727	2,210	211	392	22,173	25,713
<b>Accumulated depreciation</b>						
As at 1 April 2016	48	84	16	252	–	400
Provided for the year	146	426	11	38	1,140	1,761
As at 31 March 2017	194	510	27	290	1,140	2,161
Provided for the year	145	442	21	38	3,482	4,128
As at 31 March 2018	339	952	48	328	4,622	6,289
<b>Carrying amounts</b>						
As at 31 March 2018	<b>388</b>	<b>1,258</b>	<b>163</b>	<b>64</b>	<b>17,551</b>	<b>19,424</b>
As at 31 March 2017	533	1,700	54	102	8,799	11,188

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 15. PROPERTY, PLANT AND EQUIPMENT *(Continued)*

The above items of property, plant and equipment are depreciated on a straight-line basis at the following rates per annum:

Leasehold improvement	20%
Motor vehicle	20%
Office equipment	20%
Furniture and fixtures	20%
Tools	20%

## 16. INVESTMENT IN/AMOUNT DUE TO A JOINT VENTURE

	2018 HK\$'000	2017 HK\$'000
Cost of unlisted investment in joint venture	5	—
Share of post-acquisition loss and other comprehensive income	(5)	—
	—	—

The amount due to a joint venture is non-trade nature, unsecured, interest-free and repayable on demand.

Details of the Group's joint venture at the end of the reporting period are as follow:

Name of joint venture	Place of incorporation/ operations	Proportion ownership interest held by the Group		Proportion of voting rights held by the Group		Principal activities
		2018	2017	2018	2017	
New Allied (H.K.) Limited	Hong Kong	50%	—	50%	—	Provision of building maintenance and renovation services

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 16. INVESTMENT IN/AMOUNT DUE TO A JOINT VENTURE *(Continued)*

### Summarised financial information of joint venture

Summarised financial information in respect of the Group's joint venture is set out below. The summarised financial information below represents amounts shown in the joint venture's financial statements prepared in accordance with HKFRSs.

The joint venture is accounted for using the equity method in these consolidated financial statements.

	2018 HK\$'000	2017 HK\$'000
Current assets	10	—
Non-current assets	—	—
Current liabilities	(9)	—
Non-current liabilities	—	—
	1	—

	2018 HK\$'000	2017 HK\$'000
Revenue	—	—
Loss for the year	(9)	—
Other comprehensive income for the year	—	—
Total comprehensive expense for the year	(9)	—
Dividends received from the joint venture during the year	—	—

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 16. INVESTMENT IN/AMOUNT DUE TO A JOINT VENTURE *(Continued)*

### Summarised financial information of joint venture *(Continued)*

Reconciliation of the above summarised financial information to the carrying amount of the investment in the joint venture recognised in the consolidated financial statements:

	2018 HK\$'000	2017 HK\$'000
Net assets of the joint venture	1	—
Proportion of the Group's ownership interest in the joint venture	50%	—
Carrying amount of the Group's interest in the joint venture	—	—

## 17. TRADE AND OTHER RECEIVABLES

	2018 HK\$'000	2017 HK\$'000
Trade receivables	69,541	87,136
Retention money receivables	38,055	35,191
Prepayments		
– Prepaid listing expenses	—	2,336
– Others	154	4
Deposits and other receivables	313	283
	108,063	124,950

The Group does not have a standardised and universal credit period granted to its customers, and the credit period of individual customer is considered on a case-by-case basis and stipulated in the project contract, as appropriate. The following is an aging analysis of the Group's trade receivables at the end of the reporting period, presented based on the progress payment certificate date:

	2018 HK\$'000	2017 HK\$'000
0–30 days	39,053	87,105
31–60 days	15,640	20
Over 60 days	14,848	11
	69,541	87,136

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 17. TRADE AND OTHER RECEIVABLES *(Continued)*

Included in the Group's trade receivable balance are debtors with aggregate carrying amount of approximately HK\$26,846,000 (2017: HK\$31,000) which is past due as at the reporting date for which the Group has not provided for impairment loss as the Group considered such balances could be recovered based on historical experience. The Group does not hold any collateral over these balances.

### Aging of trade receivables which are past due but not impaired

	2018 HK\$'000	2017 HK\$'000
Overdue by:		
1–30 days	14,981	20
31–60 days	2,182	–
Over 60 days	9,683	11
	<b>26,846</b>	<b>31</b>

Retention money receivables in respect of the contract work are settled in accordance with the terms of the respective contracts. The retention money receivables held by customers for contract work that are expected to be recovered or settled in more than twelve months from the end of the reporting period are as follows:

	2018 HK\$'000	2017 HK\$'000
Retention money receivables after 1 year	<b>35,713</b>	28,674

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 18. AMOUNTS DUE FROM/(TO) CUSTOMERS FOR CONTRACT WORK

	2018 HK\$'000	2017 HK\$'000
Contracts in progress at the end of the reporting period:		
Contract costs incurred plus recognised profits less recognised losses	2,329,480	1,806,621
Less: progress billings received and receivable	(2,246,277)	(1,774,697)
	83,203	31,924
Analysed for reporting purposes as:		
Amounts due from customers for contract work	89,861	54,549
Amounts due to customers for contract work	(6,658)	(22,625)
	83,203	31,924

## 19. BANK BALANCES AND CASH

Bank balances comprise short-term bank deposits with an original maturity of three months or less at the end of the reporting period. The bank balances carry interest at market rates which range from 0.01% to 0.90% (2017: 0.01% to 0.25%).

## 20. TRADE AND OTHER PAYABLES

	2018 HK\$'000	2017 HK\$'000
Trade payables	15,652	11,136
Advances received from customers for contract work	10,615	—
Accruals and other payables		
– Accrued salaries	29,251	35,874
– Accrued sub-contracting fee	7,657	24,459
– Others	4,722	14,079
	67,897	85,548

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 20. TRADE AND OTHER PAYABLES *(Continued)*

The following is an aging analysis of the Group's trade payables at the end of the reporting period, presented based on the invoice date:

	2018 HK\$'000	2017 HK\$'000
0–30 days	6,472	4,846
31–60 days	1,461	3,736
61–90 days	4,081	1,524
Over 90 days	3,638	1,030
	<b>15,652</b>	<b>11,136</b>

At the end of the reporting period, the amount due to a connected party included in the Group's trade payables is as follows:

	2018 HK\$'000	2017 HK\$'000
King Fu Plastic Products Limited ("King Fu")	3,047	2,433

King Fu is owned as to 50% by Mr. Tso Kwong Wa and 50% by Ms. Wong Siu Fong, who are the brother and sister-in-law of Ms. Tso Yuk Ching respectively.

## 21. AMOUNT DUE TO ULTIMATE HOLDING COMPANY

The amount due to ultimate holding company was non-trade nature, unsecured, interest-free and repayable on demand.

## 22. AMOUNT DUE TO A DIRECTOR

	2018 HK\$'000	2017 HK\$'000
Mr. Leung Chi Kit	—	105

The amount due to a director was non-trade nature, unsecured, interest-free and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 23. BANK BORROWINGS

	2018 HK\$'000	2017 HK\$'000
Secured bank loans repayable within one year but contain a repayment on demand clause	41,712	27,527

At 31 March 2018, the Group's bank loans carry interest at HIBOR plus 2.25% or 2.5% (2017: 2.25%) per annum.

At 31 March 2018, the Group's variable-rate bank loans are secured by (i) charge over the Group's trade receivables and retention money receivables with an aggregate amount of approximately HK\$106,736,000; and (ii) corporate guarantees executed by the Company for HK\$70,000,000.

At 31 March 2017, the Group's variable-rate bank loans are secured by (i) an unlimited personal guarantee from Mr. Leung Chi Kit; (ii) a personal guarantee of HK\$15,000,000 from Mr. Leung Chi Kit; and (iii) charge over the Group's trade receivables and retention money receivables with an aggregate amount of approximately HK\$122,327,000.

## 24. DEFERRED TAX

The following is the analysis of the deferred tax balances for financial reporting purposes:

	2018 HK\$'000	2017 HK\$'000
Deferred tax assets	4,353	4,883
Deferred tax liabilities	(1,972)	(1,066)
	2,381	3,817

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 24. DEFERRED TAX *(Continued)*

The following is the major deferred tax assets/(liabilities) recognised and movements thereon during the year:

	Unrealised profits of intercompany transactions HK\$'000	Accelerated tax depreciation HK\$'000	Total HK\$'000
As at 1 April 2016	3,490	–	3,490
Credit/(Charge) to profit or loss	1,393	(1,066)	327
As at 31 March 2017	4,883	(1,066)	3,817
Charge to profit or loss	(530)	(906)	(1,436)
As at 31 March 2018	<b>4,353</b>	<b>(1,972)</b>	<b>2,381</b>

As at 31 March 2018, the Group has unused tax losses of approximately HK\$2,893,000 (2017: HK\$7,034,000) available for offset against future profits. No deferred tax asset has been recognised in respect of such tax losses due to the unpredictability of future profit streams in the respective entities. The tax losses may carry forward indefinitely.

In addition, the Group did not recognise deferred tax asset in respect of deductible temporary differences associated with decelerated tax depreciation amounting to approximately HK\$3,000 (2017: HK\$4,000) as at 31 March 2018 due to the unpredictability of future profit streams in the respective entities.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 25. SHARE CAPITAL

	Notes	Number of shares '000	Amount HK\$'000
Ordinary shares of HK\$0.01 each			
<b>Authorised:</b>			
At 6 April 2016 (date of incorporation) to 31 March 2017	(a)	39,000	390
Increase in authorised share capital	(b)	3,081,000	30,810
At 31 March 2018		<b>3,120,000</b>	<b>31,200</b>
<b>Issued and fully paid:</b>			
At 6 April 2016 (date of incorporation) to 31 March 2017	(a)	10	—
Issue of new shares	(c)	255,000	2,550
Capitalisation issue	(d)	1,244,990	12,450
At 31 March 2018		<b>1,500,000</b>	<b>15,000</b>

### Notes:

- (a) The Company was incorporated in the Cayman Islands on 6 April 2016 with an authorised share capital of HK\$390,000 divided into 39,000,000 ordinary shares with a par value of HK\$0.01 each. Upon incorporation, one share was allotted and issued to the subscriber, which was transferred to Five Continental at par value on the same date. On 6 April 2016, the Company further allotted and issued 9,999 ordinary shares at par value to Five Continental.
- (b) On 23 May 2017, the authorised share capital of the Company increased from HK\$390,000 to HK\$31,200,000 by the creation of an additional 3,081,000,000 new shares of HK\$0.01 each.
- (c) On 16 June 2017, the Company was successfully listed on the Main Board of the Stock Exchange following the completion of its share offer of 375,000,000 shares (comprising 255,000,000 new shares and 120,000,000 sale shares) issued at a price of HK\$0.38 per share.
- (d) Pursuant to the written resolutions passed by the shareholder of the Company on 23 May 2017, conditional upon the share premium account of the Company being credited as a result of the listing of the Company on the Main Board of the Stock Exchange, the directors of the Company were authorised to capitalise the amount of HK\$12,449,900 from the amount standing to the credit of the share premium account of the Company to pay up in full at par 1,244,990,000 shares for allotment and issue to Five Continental. The capitalisation issue has been completed on 16 June 2017.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 26. SHARE-BASED PAYMENT TRANSACTIONS

The Company's share option scheme (the "**Share Option Scheme**") was adopted pursuant to a resolution passed on 23 May 2017 and will expire on 22 May 2027. The purpose of the Share Option Scheme is to provide directors, employees of any member of the Group and other eligible participants who have made contributed or will contribute to the Group with an opportunity to acquire proprietary interests in the Company and to motivate eligible participants to optimise their performance and efficiency for the benefit of the Group and maintain ongoing business relationship with the eligible participants whose contributions are, will or expected to be beneficial to the Group.

Under the Share Option Scheme, the Board of Directors of the Company may grant options to eligible participants to subscribe for shares in the Company.

The total number of shares in respect of which options may be granted under the Share Option Scheme is not permitted to exceed 10% of the shares of the Company in issue at any point in time. The number of shares issued and to be issued in respect of which options granted and may be granted to any individual in any one year is not permitted to exceed 1% of the shares of the Company in issue at any point in time, without prior approval from the Company's shareholders. Options granted to substantial shareholders or Independent Non-executive Directors in excess of 0.1% of the total number of the Company's share in issue or with a value in excess of HK\$5 million must be approved in advance by the Company's shareholders.

Options granted must be taken up within 21 days from the date of grant, upon payment of HK\$1 per option. Options may be exercised at any time during a period as the Board of Directors may determine which shall not exceed 10 years from the date of grant. The exercise price is determined by the Board of Directors, and will not be less than the higher of (i) the closing price of the Company's shares on the date of grant, (ii) the average closing price of the Company's shares for the five trading days immediately preceding the date of grant; and (iii) the nominal value of the Company's share.

No share option has been granted since the adoption of the Share Option Scheme.

## 27. RETIREMENT BENEFIT SCHEME

The Group operates a Mandatory Provident Fund Scheme for all qualifying employees in Hong Kong. The assets of the scheme are held separately from those of the Group in funds under the control of trustees. The Group contributed 5% of relevant payroll costs to the scheme, which contribution is matched by employees and subject to a monthly cap of HK\$1,500 for each employee.

The total expenses recognised in profit or loss amount to approximately HK\$10,602,000 (2017: HK\$12,905,000) for the year and represent contributions payable to this scheme by the Group at rate specified in the rules of the scheme.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 28. CONNECTED AND RELATED PARTY TRANSACTIONS

### (a) Transactions with connected or related parties

During the year, the Group entered into the following significant transactions with connected or related parties:

Name of connected/ related party	Nature of transaction	2018 HK\$'000	2017 HK\$'000
King Fu	Purchases of tools and materials ( <i>note (iv)</i> )	9,601	9,524
Hoover Construction & Engineering Limited ("Hoover") ( <i>note (i)</i> )	Contract revenue from formwork works ( <i>note (v)</i> )	707	5,120
Five Dragons Properties Limited ("Five Dragons Properties") ( <i>note (ii)</i> )	Rent ( <i>note (vi)</i> )	616	606
San Yip Decoration Company Limited ("San Yip") ( <i>note (iii)</i> )	Interest income on loan receivable ( <i>note (vii)</i> )	16	—
	Rental income from letting of equipment ( <i>note (viii)</i> )	158	—

Notes:

- (i) Hoover is a company in which Mr. Chow Siu Yu, one of the Controlling Shareholders, has significant influence.
- (ii) Five Dragons Properties is a company in which Mr. Leung Chi Kit and Ms. Tso Yuk Ching, the directors of the Company, have beneficial interests.
- (iii) San Yip is a company in which Mr. Leung Chi Kit, the director of the Company, has significant influence.
- (iv) The purchases of tools and materials were made according to market prices.
- (v) The construction contracts were made in accordance with market prices and conditions similar to those offered to major customers of the Group.
- (vi) The rental expenses are based on tenancy agreements entered into between the parties involved.
- (vii) The interest income is charged at a rate with reference to the prevailing market rate.
- (viii) The rental income is charged at a rent with reference to the prevailing market rent.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 28. CONNECTED AND RELATED PARTY TRANSACTIONS *(Continued)*

### (b) Outstanding balances with connected or related parties

Details of outstanding balances with connected or related parties of the Group at the end of the reporting period are set out in notes 16, 20, 21 and 22.

### (c) Guarantees provided by related party

At 31 March 2017, the Group's bank borrowings were secured by an unlimited personal guarantee from Mr. Leung Chi Kit and a personal guarantee of HK\$15,000,000 from Mr. Leung Chi Kit. These personal guarantees from Mr. Leung Chi Kit were released during the current year.

### (d) Compensation to key management personnel

Compensation to key management personnel of the Group which represents directors of the Company, during the year are as follows:

	2018 HK\$'000	2017 HK\$'000
Short-term benefits	8,201	7,586
Post-employment benefits	72	72
	<b>8,273</b>	<b>7,658</b>

## 29. OPERATING LEASES

The Group as lessee

	2018 HK\$'000	2017 HK\$'000
Minimum lease payments paid under operating leases		
– Premises	1,148	1,041
– Equipment	3,562	15,428
	<b>4,710</b>	<b>16,469</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 29. OPERATING LEASES *(Continued)*

### The Group as lessee *(Continued)*

At the end of the reporting period, the Group had commitments for future minimum lease payments under non-cancelable operating leases which fall due as follows:

	2018 HK\$'000	2017 HK\$'000
Within one year	684	92
In the second to fifth years inclusive	385	1
	<b>1,069</b>	<b>93</b>

Operating lease payments represent rentals payable by the Group for its premises and equipment. Leases are negotiated for an average term of 2 years and rentals are fixed throughout the lease period.

## 30. CAPITAL COMMITMENTS

	2018 HK\$'000	2017 HK\$'000
Capital expenditure in respect of the acquisition of property, plant and equipment contracted for but not provided in the consolidated financial statements	1,462	—

## 31. MAJOR NON-CASH TRANSACTION

On 29 April 2016, the outstanding mortgage loan of HK\$7,235,000 was repaid in full by Mr. Leung Chi Kit on behalf of the Group and such amount due to Mr. Leung Chi Kit was set-off against the amount due from Five Dragons Properties.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 32. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Bank borrowings HK\$'000	Amount due to a director HK\$'000	Amount due to ultimate holding company HK\$'000	Amount due to a joint venture HK\$'000	Total HK\$'000
At 1 April 2017	27,527	105	150	–	27,782
Financing cash flows	14,185	(105)	(150)	–	13,930
Formation of joint venture	–	–	–	5	5
At 31 March 2018	41,712	–	–	5	41,717

## 33. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that the entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of debt (which includes bank borrowings, amount due to ultimate holding company, amount due to a joint venture and amount due to a director) and equity attributable to owners of the Company (comprising issued share capital and reserves).

The Group monitors its capital structure on the basis of gearing ratio. The Group considers the cost of capital and the risks associated with each class of the capital, and will balance the gearing ratio through the payment of dividends and new share issues as well as the issue of new debt or the redemption of existing debt.

The gearing ratio at the end of the reporting period was as follows:

	2018 HK\$'000	2017 HK\$'000
Debt	41,717	27,782
Equity	204,594	86,620
Gearing ratio	20%	32%

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 34. FINANCIAL INSTRUMENTS

### (a) Categories of financial instruments

	2018 HK\$'000	2017 HK\$'000
<b>Financial assets</b>		
<i>Loans and receivables</i>		
Trade and other receivables	107,909	122,610
Bank balances and cash	92,438	38,940
	<b>200,347</b>	<b>161,550</b>
<b>Financial liabilities</b>		
<i>Financial liabilities at amortised cost</i>		
Trade and other payables	57,282	85,548
Amount due to ultimate holding company	—	150
Amount due to a joint venture	5	—
Amount due to a director	—	105
Bank borrowings	41,712	27,527
	<b>98,999</b>	<b>113,330</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 34. FINANCIAL INSTRUMENTS *(Continued)*

### (b) Financial risk management objectives and policies

The Group's major financial instruments include trade and other receivables, bank balances, trade and other payables, amount due to ultimate holding company, amount due to a joint venture, amount due to a director and bank borrowings. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (including foreign currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below.

#### Foreign currency risk

The Group has certain financial assets denominated in foreign currencies, which exposure to the Group to foreign currency risk. The Group currently does not have a foreign currency hedging policy. However, management monitors foreign currency exposure and will consider hedging significant foreign currency exposure should the need arise.

The carrying amounts of the Group's foreign currency denominated monetary assets at the end of the reporting period are as follows:

	2018 HK\$'000	2017 HK\$'000
Monetary assets denominated in:		
– Renminbi (“RMB”)	102	138

In virtue of the exposure on foreign currency risk being minimal, the respective quantitative disclosures have not been prepared.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 34. FINANCIAL INSTRUMENTS *(Continued)*

### (b) Financial risk management objectives and policies *(Continued)*

#### Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to variable-rate bank borrowings. It is the Group's policy to keep its borrowings at floating rate of interests so as to minimise the fair value interest rate risk.

The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of HIBOR arising from the Group's bank loans denominated in HK\$.

#### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for variable-rate bank loans at the end of the reporting period. The analysis is prepared assuming the amount of liability outstanding at the end of the reporting period was outstanding for the whole year. 50 (2017: 50) basis points increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 50 (2017: 50) basis points higher/lower and all other variables were held constant, the Group's post-tax profit for the year would decrease/increase by approximately HK\$174,000 (2017: HK\$115,000). This is mainly attributable to the Group's exposure to interest rate risk on its variable-rate bank loans.

In the opinion of the directors of the Company, the sensitivity analysis is unrepresentative of the inherent interest rate risk as the exposure at the end of the reporting period does not reflect the exposure during the year.

#### Credit risk

At the end of the reporting period, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

In order to minimise the credit risk, the Group reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the credit risk of the Group is significantly reduced.

The credit risk on liquid funds is limited because the counterparties are banks with good reputation or high credit ratings assigned by international credit-rating agencies.

The Group has concentration of credit risk as 29% (2017: 29%) and 81% (2017: 82%) of total trade receivables was due from the Group's largest customer and the five largest customers respectively.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 34. FINANCIAL INSTRUMENTS *(Continued)*

### (b) Financial risk management objectives and policies *(Continued)*

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. Management monitors the utilisation of borrowings and ensures compliance with loan covenants.

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically bank loans with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other financial liabilities are based on the agreed repayment dates.

#### Liquidity table

Non-derivative financial liabilities	Weighted average interest rate	On demand or less than 1 year HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
<b>31 March 2018</b>				
Trade and other payables	–	57,282	57,282	57,282
Amount due to a joint venture	–	5	5	5
Bank borrowings	3.08%	41,712	41,712	41,712
		<b>98,999</b>	<b>98,999</b>	<b>98,999</b>
<b>31 March 2017</b>				
Trade and other payables	–	85,548	85,548	85,548
Amount due to ultimate holding company	–	150	150	150
Amount due to a director	–	105	105	105
Bank borrowings	2.70%	27,527	27,527	27,527
		<b>113,330</b>	<b>113,330</b>	<b>113,330</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 34. FINANCIAL INSTRUMENTS *(Continued)*

### (b) Financial risk management objectives and policies *(Continued)*

#### Liquidity risk *(Continued)*

Bank loans with a repayment on demand clause are included in the “on demand or less than 1 year” time band in the above maturity analysis. Taking into account the Group’s financial position, the directors do not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The expected cash flow information of such bank loans (based on the schedule of repayments set out in the loan agreements) are set out in the table below.

*Maturity analysis – Bank loans with a repayment on demand clause based on scheduled repayments*

	Less than 3 months HK\$'000	Between 3 months and 1 year HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
At 31 March 2018	30,159	11,883	42,042	41,712
At 31 March 2017	18,845	8,873	27,718	27,527

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 35. PARTICULARS OF SUBSIDIARIES OF THE COMPANY

Name of subsidiary	Place of incorporation/ operations	Class of shares held	Paid up issued capital	Proportion ownership interest held by the Company		Principal activities
				2018	2017	
Hin Lone Holdings Limited	The British Virgin Islands	Ordinary	US\$1	100% (direct)	100% (direct)	Investment holding
Leung Pui Form Mould & Engineering Co. Limited	Hong Kong	Ordinary	HK\$20,000	100% (indirect)	100% (indirect)	Timber formwork and metal formwork
Five Dragons Form Mould Limited	Hong Kong	Ordinary	HK\$1	100% (indirect)	100% (indirect)	Timber formwork and metal formwork
Ho Yip Construction Company Limited	Hong Kong	Ordinary	HK\$20,000	100% (indirect)	100% (indirect)	Building construction works
Mastery Engineering Limited	Hong Kong	Ordinary	HK\$100,000	100% (indirect)	100% (indirect)	Timber formwork
Kin Wo Form Mould Engineering Limited	Hong Kong	Ordinary	HK\$1	100% (indirect)	100% (indirect)	Timber formwork

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 36. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY As at 31 March 2018

	2018 HK\$'000	2017 HK\$'000
<b>Non-current asset</b>		
Investment in a subsidiary	—	—
<b>Current assets</b>		
Amounts due from subsidiaries	32,929	510
Prepayments	149	—
Bank balances	53,774	104
	86,852	614
<b>Current liabilities</b>		
Accruals	445	376
Amount due to ultimate holding company	—	150
	445	526
<b>Net current assets</b>	86,407	88
<b>Total assets less current liabilities</b>	86,407	88
<b>Capital and reserves</b>		
Share capital	15,000	—
Reserve	71,407	88
<b>Total equity</b>	86,407	88

The Company's statement of financial position was approved and authorised for issue by the Board of Directors on 27 June 2018 and are signed on its behalf by:

**Leung Chi Kit**  
Director

**Chow Dik Cheung**  
Director

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 March 2018

## 36. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY *(Continued)* Movement in the Company's reserves:

	Share premium HK\$'000	(Accumulated losses)/ Retained profits HK\$'000	Total HK\$'000
At 6 April 2016 (date of incorporation)	—	—	—
Profit and total comprehensive income for the period	—	3,088	3,088
Dividend recognised as distribution (Note 14)	—	(3,000)	(3,000)
At 31 March 2017	—	88	88
Loss and total comprehensive expense for the year	—	(4,375)	(4,375)
Issue of new shares	94,350	—	94,350
Expenses incurred in connection with issue of new shares	(6,206)	—	(6,206)
Capitalisation issue	(12,450)	—	(12,450)
At 31 March 2018	<b>75,694</b>	<b>(4,287)</b>	<b>71,407</b>

## 5 YEARS FINANCIAL SUMMARY

	Year ended 31 March				
	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000
<b>RESULTS</b>					
Revenue	576,856	770,159	599,354	483,330	199,813
Profit before tax	32,660	84,089	55,104	35,668	10,840
Income tax expense	5,380	16,518	8,949	5,936	2,096
Profit and total comprehensive income for the year	27,280	67,571	46,155	29,732	8,744
Profit and total comprehensive income for the year attributable to: Owners of the Company	27,280	67,571	46,155	29,732	8,744

	At 31 March				
	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000
<b>ASSETS AND LIABILITIES</b>					
Total assets	324,171	234,510	141,043	134,861	64,766
Total liabilities	119,577	147,890	118,994	95,450	42,828
Net assets	204,594	86,620	22,049	39,411	21,938
Total equity	204,594	86,620	22,049	39,411	21,938

*Note:* The figures for the years ended 31 March 2014, 2015 and 2016 have been extracted from the Company's Prospectus dated 31 May 2017.

This report is published in both English and Chinese languages. Should there be any inconsistency between the Chinese and English versions, the English version shall prevail.