

## LING YUI HOLDINGS LIMITED 凌銳控股有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 784

# **2018** Annual Report

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## **Corporate Information**

#### **BOARD OF DIRECTORS**

#### **Executive Directors**

Mr. Lee Kim Ming (Chairman) Mr. Chan Siu Hung (Chief Executive Officer)

#### Independent Non-executive Directors

Mr. Chong Kam Fung Mr. Chung Yan Yee Andrew Mr. Ho Chun Chung Patrick Mr. Shi Wai Lim William

#### **BOARD COMMITTEES**

#### Audit Committee

Mr. Ho Chun Chung Patrick *(Chairman)* Mr. Chong Kam Fung Mr. Chung Yan Yee Andrew Mr. Shi Wai Lim William

#### **Remuneration Committee**

Mr. Chung Yan Yee Andrew (*Chairman*) Mr. Lee Kim Ming Mr. Chong Kam Fung Mr. Ho Chun Chung Patrick Mr. Shi Wai Lim William

#### **Nomination Committee**

Mr. Lee Kim Ming *(Chairman)* Mr. Chong Kam Fung Mr. Chung Yan Yee Andrew Mr. Ho Chun Chung Patrick Mr. Shi Wai Lim William

#### **COMPANY SECRETARY**

Ms. Tam Kwai Heung

#### AUTHORISED REPRESENTATIVES

Mr. Lee Kim Ming Ms. Tam Kwai Heung

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#### AUDITOR

Deloitte Touche Tohmatsu 35/F, One Pacific Place 88 Queensway Hong Kong

#### **REGISTERED OFFICE IN THE CAYMAN ISLANDS**

PO Box 1350 Clifton House 75 Fort Street Grand Cayman KY1-1108 Cayman Islands

#### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Units 1702-03, Stelux House 698 Prince Edward Road East San Po Kong Kowloon Hong Kong

#### **COMPLIANCE ADVISER**

Frontpage Capital Limited 26/F, Siu On Centre 188 Lockhart Road Wan Chai, Hong Kong

#### LEGAL ADVISER AS TO HONG KONG LAWS

CFN Lawyers in association with Broad and Bright Units 4101-04, 41/F Sun Hung Kai Centre 30 Harbour Road Wan Chai, Hong Kong

#### **Corporate Information (Continued)**

#### PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN THE CAYMAN ISLANDS

Estera Trust (Cayman) Limited PO Box 1350 Clifton House 75 Fort Street Grand Cayman KY1-1108 Cayman Islands

## SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Investor Services Limited Level 22 Hopewell Centre 183 Queen's Road East Hong Kong

#### **PRINCIPAL BANKERS**

Dah Sing Bank, Limited Bank of Communications Co., Ltd. The Hongkong and Shanghai Banking Corporation Limited

#### COMPANY'S WEBSITE

www.lingyui.com.hk

#### **STOCK CODE**

784

## **Chairman's Statement**

Dear Shareholders,

It is my great honor to present the annual report for the year ended 31 March 2018 of Ling Yui Holdings Limited (the "**Company**") and its subsidiaries (collectively the "**Group**"). On behalf of the Board (the "**Board**") of directors (the "**Directors**"), I would like to express my sincerest gratitude to all shareholders and stakeholders who supports the Group's direction and planning, we shall continue to ride the right cogitation, keep abreast of the momentum in town and uplift our efficiency towards the forefront with which maximizing the return to our shareholders.

#### **OVERVIEW**

The Group has successfully listed on the Main Board of the Stock Exchange of Hong Kong (the "**Stock Exchange**") on 28 December 2017 (the "**Listing**"). With the raised capital generated from the Listing, the Group has greater opportunities to step further; not only able to enhance productivity with newly acquired machinery and equipment, the positioning of the Group has steadily been strengthened in the foundation industry.

For the year ended 31 March 2018, the Group recorded a total revenue of approximately HK\$331.1 million, representing an increase of 51.0% as compared to approximately HK\$219.3 million for the year ended 31 March 2017. The Group recorded a net profit of approximately HK\$17.4 million for the year ended 31 March 2018, representing a decrease of 43.9% as compared to approximately HK\$31.0 million for the year ended 31 March 2017, it was mainly contributed by the non-recurring listing expenses and competitive market environment. Excluding the listing expenses, the Group's net profit for the year was approximately HK\$28.2 million.

#### PROSPECT

Upcoming year might not be easy for the foundation industry. The Board considered pricing competition could be an unavoidable scene alongside with the slow approval progress of infrastructure projects by the Legislative Council of Hong Kong and the Finance Committee of the Legislative Council of Hong Kong that indirectly squeezing the tender prices of the private foundation sector that the Group was mainly engaging herein.

Despite the shrinking profit margin which has been triggered by such phenomenon, the Group tends to implement stringent control over cost evaluation and site monitoring to eliminate resources being wasted, encourage all level staff to participate in regular meetings to give suggestions to enhance efficiency, assure a good working environment for workers so as to enrich loyalty and keep the right personnel to safeguard overall effectiveness.

Widening the client base in the public foundation sector tends to be a potential business opportunity in next financial year. Despite the woes that have been spurred by the prevailing keen competition, the Group has established a project team to target prominent clients whom generally have fruitful construction projects in hand. With the Group's well-performed foundation business intelligence, satisfactory achievement in this business sector is optimistic.

The Board believes that the Listing has enhanced the Group's image in relevant business sectors. Coupled with our positive and energetic business strategy in the upcoming year, it is expected that greater value could be generated and contributed to its shareholders and investors.

**Lee Kim Ming** *Chairman and Executive Director* 

Hong Kong, 26 June 2018

## **Management Discussion and Analysis**

#### **BUSINESS REVIEW**

The Group is a Hong Kong-based subcontractor principally providing foundation works including ELS works, pile cap works and pile construction, site formation works and other ancillary services such as road and drainage works for foundation projects in the private sector.

For the year ended 31 March 2018, the Group recorded revenue of approximately HK\$331.1 million as compared to revenue of HK\$219.3 million for the year ended 31 March 2017. The Directors are of the view that the increase in revenue were primarily due to increase in number of construction projects. During the year ended 31 March 2018, 15 ongoing projects (2017: 11 projects) with a respective contract amount of over HK\$5,000,000 were under construction. The Group will continue to provide foundation works to the customers to enhance the Group's business.

#### OUTLOOK

The shares of the Company were listed on the Main Board of the Stock Exchange on 28 December 2017 (the "Listing Date") by way of public offer and placing. The Group always strives to improve its operation efficiency and profitability of its business. The Group plans to expand its fleet of machinery and equipment, which will enhance its technical capability to bid future projects. The Group will also proactively seek potential business opportunities that will broaden the sources of income and enhance value to the shareholders. The net proceeds from the share offer of the shares thereby provide financial resources to the Group to meet and achieve its business opportunities and strategies which will further strengthen the Group's market position in foundation and site formation works.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The Directors believe that there are certain risks and uncertainties involved in the operations, some of which are beyond the Group's control. The Directors believe the more significant risks relating to the business are as follows:

- A significant portion of the Group's revenue was generated from contracts which were not recurrent in nature and were awarded by a few customers, and any decrease in the number of projects with the Group's major customers would adversely affect the Group's operations and financial results;
- As the Group from time to time engages subcontractors in the works, the Group may bear responsibilities for any non-performance, delayed performance, sub-standard performance or non-compliance of the Group's subcontractors; and
- The Group determine the price of our quotation based on the estimated time and costs to be involved in a project and the actual time and costs incurred may deviate from our estimate due to unexpected circumstances.

A detailed discussion of the risk factors is set forth in the section headed "Risk Factors" in the prospectus of the Company dated 13 December 2017 (the "**Prospectus**").

#### COMPLIANCE WITH LAWS AND REGULATIONS

As far as the Directors are aware, the Group has complied in material respects with the relevant laws and regulations that have a significant impact on the business and operation of the Group. During the year ended 31 March 2018, there was no material breach of or non-compliance with the applicable laws and regulations by the Group.

#### ENVIRONMENTAL POLICIES AND PERFORMANCE

The Board has overall responsibility for the Group's environmental, social and governance ("**ESG**") strategy and reporting. The Board is responsible for the Group's ESG risk management and internal control systems to ensure that the ESG strategies and reporting requirements are met.

The details of ESG performance of the Group are set out in the ESG Report on pages 21 to 34 of this annual report.

#### RELATIONSHIP WITH CUSTOMERS, SUPPLIERS, SUBCONTRACTORS AND EMPLOYEES

The Group maintains a good relationship with its employees and certain policies have been implemented to ensure that its employees are provided with competitive remuneration, good welfare benefits and continuous professional training. The Group also maintains good relationships with its customers and suppliers, without whom success in the Group's production and operation would be at risk.

#### **FINANCIAL REVIEW**

#### Revenue

The Group's revenue increased by approximately 51.0% from approximately HK\$219.3 million for the year ended 31 March 2017 to approximately HK\$331.1 million for the year ended 31 March 2018. Such increase was mainly resulting from the increase in the number and size of foundation projects undertaken and the increase in value of works done.

#### **Direct Costs**

The Group's direct costs for the year ended 31 March 2018 was approximately HK\$278.1 million, representing an increase of approximately 64.2% from approximately HK\$169.3 million for the year ended 31 March 2017, mainly attributable to the increase in value of works subcontracted and construction materials consumed.

#### **Gross Profit and Gross Profit Margin**

The Group's gross profit for the year ended 31 March 2018 were approximately HK\$53.0 million, representing an increase of approximately 6.1% from approximately HK\$50.0 million for the year ended 31 March 2017. The Group's gross profit margin for the year ended 31 March 2018 was approximately 16.0%, representing a decrease of approximately 6.8 percentage point as compared to approximately 22.8% for the year ended 31 March 2017. Such decrease was primarily due to competitive project pricing arising from intense market competition and the increase in sizeable projects undertaken which the Group is willing to bid at relatively lower profit margin.

#### Administrative Expenses

The Group's administrative expenses for the year ended 31 March 2018 were approximately HK\$21.9 million, representing an increase of approximately 68.5% from approximately HK\$13.0 million for the year ended 31 March 2017, primarily as a result of the increase in staff costs due to the increase in the number of back office staff to support the business growth.

#### **Listing Expenses**

During the year ended 31 March 2018, the Group recognised non-recurring listing expenses under accrual basis of approximately HK\$10.8 million (2017: HK\$2.3 million), as expenses in connection with the Listing on the Main Board of the Stock Exchange.

#### Profit and Total Comprehensive Income for the Period Attributable to Owners of the Company

For the year ended 31 March 2018, the Group recorded a net profit of approximately HK\$17.4 million as compared to a net profit of approximately HK\$31.0 million for the same period in 2017. Set aside the listing expenses, the Group's net profit for the year ended 31 March 2018 would be approximately HK\$28.2 million (31 March 2017: HK\$33.2 million). The result was mainly attributable to the competitive market environment.

#### Management Discussion and Analysis (Continued)

#### COMPARISON OF BUSINESS OBJECTIVES WITH ACTUAL BUSINESS PROGRESS

The following is a comparison of the Group's business plan as set out in the Prospectus with actual business progress up to 31 March 2018.

Bus	iness plan as set out in the Prospectus	Progress up to 31 March 2018						
Fund	Funding the costs to be incurred in the early stage of three existing foundation works projects							
_	Island Road Project	The funding costs amounting to HK\$7,914,000 was fully utilised.						
_	Java Road Project	The funding costs of approximately HK\$318,000 was utilised, represented by 8% of funding costs, it was due to delay in progress of the project. It is expected that it will fully utilised in next financial year.						
-	Wong Chuk Hang Project	The funding costs of approximately HK\$7,047,000 was utilised, represented by 63% of project's funding costs. It is expected that it will fully utilised in next financial year.						
Strer	ngthening the manpower							
_	Employ project management and supervision	The Group has hired 1 assistant quantity surveyor and 1 engineer and is in the progress of recruiting a project manager.						
-	Employ machinery operator	The Group has hired 2 machinery operator.						
Enho	ancing the machinery							
_	Purchase new machinery	The Group has purchased 5 excavators and 3 cranes and breaker.						

#### USE OF NET PROCEEDS FROM LISTING

The net proceeds from the share offer of the Group at the time of Listing, after deduction of the underwriting commission and actual expenses paid by the Group in connection thereto, were approximately HK\$52.0 million.

The below table sets out the proposed and actual applications of the net proceeds from the Listing Date to 31 March 2018:

		Actual use of proceeds	
	Planned use	from Listing Date to	Unutilised balance
	of proceeds	31 March 2018	as at 31 March 2018
	HK\$'000	HK\$'000	HK\$'000
Funding the costs to be incurred in the early			
stage of three existing foundation works			
projects	22,845	15,280	7,565
Strengthening the manpower	12,213	564	11,649
Enhancing the machinery	12,252	6,615	5,637
General working capital	4,705	4,705	
	52,015	27,164	24,851

#### Management Discussion and Analysis (Continued)

The business objectives, future plans and planned use of proceeds as stated in the Prospectus were based on the best estimation and assumption of future market conditions made by the Group at the time of preparing the Prospectus while the proceeds were applied based on the actual development of the Group's business and the industry.

#### CAPITAL STRUCTURE, LIQUIDITY AND FINANCIAL RESOURCES

The Shares were successfully listed on Main Board of the Stock Exchange on 28 December 2017. There has been no change in the capital structure of the Group since then. The capital of the Group only comprises of ordinary shares.

The Group finances its liquidity and capital requirements primarily through cash generated from operations, bank borrowings and equity contribution from shareholders.

As at 31 March 2018, the Group had cash and bank balances of approximately HK\$47.7 million (2017: HK\$33.2 million).

As at 31 March 2018, the Group's total equity attributable to owners of the Company amounted to approximately HK\$126.8 million (2017: HK\$60.3 million). As of the same date, the Group's total debt, amounted to approximately HK\$106.5 million (2017: HK\$74.9 million).

#### **BORROWINGS AND GEARING RATIO**

As at 31 March 2018, the Group had borrowings of approximately HK\$38.5 million which was denominated in Hong Kong dollars (2017: HK\$16.0 million). The Group's bank borrowings were primarily used in financing the working capital requirement of its operations.

As at 31 March 2018, the gearing ratio of the Group, calculated as the total debt divided by the total equity, was approximately 83.9% (2017: 113.1%).

## SIGNIFICANT INVESTMENTS HELD, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES AND PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

Save as disclosed herein, there was no significant investment, material acquisition and disposal of subsidiaries and associated companies by the Company during the year ended 31 March 2018. There is no other plan or material investments or capital assets as at 31 March 2018.

#### **CHARGE ON GROUP ASSETS**

As at 31 March 2018, the Group's pledged its (i) bank deposits of approximately HK\$3.5 million (2017: Nil), (ii) machineries and construction equipment with an aggregate net book value of HK\$11.6 million (2017: HK\$12.2 million) and motor vehicles with an aggregate net book value of HK\$1.1 million (2017: HK\$3.6 million) to the banks to secure the short-term bank loans and other general banking facilities granted to the Group.

#### Management Discussion and Analysis (Continued)

#### FOREIGN EXCHANGE EXPOSURE

All of the revenue-generating operations and borrowings of the Group were mainly transacted in Hong Kong dollars which is the presentation currency of the Group. As such, the Directors are of the view that the Group did not have significant exposure to foreign exchange risk. The Group currently does not have a foreign currency hedging policy.

#### **TREASURY POLICIES**

The Directors will continue to follow a prudent policy in managing the Group's cash balances and maintain a strong and healthy liquidity to ensure that the Group is well placed to take advantage of future growth opportunities.

#### **CONTINGENT LIABILITIES**

As at 31 March 2018, the Group did not have any material contingent liabilities (2017: Nil).

#### COMMITMENTS

As at 31 March 2018, the Group had material capital commitments of approximately HK\$2.7 million (2017: HK\$4.2 million) contracted but not provided for property and equipment. The details of capital commitments are set out in note 30 to the consolidated financial statements.

The Group is the lessee in respect of office premises, quarters and warehouses under operating leases. As at 31 March 2018, the Group's total future minimum lease payments under non-cancellable operating leases were approximately HK\$1.7 million (2017: HK\$3.1 million).

#### SEGMENT INFORMATION

The Group principally operated in one business segment, which is the foundation subcontractors in the foundation and site formation industry.

#### INFORMATION ON EMPLOYEES

As at 31 March 2018, the Group had 110 full-time employees working in Hong Kong (as at 31 March 2017: 95). Employees are remunerated based on their qualifications, position and performance. The remuneration offered to employees generally includes salaries, allowances and discretionary bonus. Various types of trainings were provided to the employees. The total staff cost (including Director's emoluments and mandatory provident funds contributions) for the year ended 31 March 2018 amounted to approximately HK\$44.8 million (2017: HK\$28.0 million).

#### DIVIDENDS

The Board does not recommend the payment of final dividend for the year ended 31 March 2018.

On 6 December 2017, the Company declared dividends of approximately HK\$21.9 million to its then shareholders, with dividends attributable to Mr. Lee of approximately HK\$20.0 million are settled through the current account with him.

## **Biographical Details of Directors and Senior Management**

#### **EXECUTIVE DIRECTORS**

**Mr. Lee Kim Ming ("Mr. Lee"**), aged 63, the founder of the Group, was appointed to the Board on 24 January 2017 and designated as an executive Director on 25 May 2017. Mr. Lee is the Chairman and the Controlling Shareholder. He is also the chairman of the Nomination Committee and a member of the Remuneration Committee. Mr. Lee is responsible for the overall strategic management and development of the Group's business operations.

Mr. Lee has over 40 years of experience in the ELS and foundation-related industry. Mr. Lee began his career as a trainee machinery controller at Kai Ming Engineering Company from 1974 to 1975 and later joined Yat Lee Engineering Company as a machinery controller in 1976. Prior to establishing the Group, in 1977, Mr. Lee started the business of foundation works as a sole proprietorship under the business name of Ming Lee Engineering Company where he continued to gather and extend his knowledge and expertise in foundation industry by participating in different construction projects as a subcontractor focusing on ELS works. Mr. Lee later founded the Group by establishing Ming Lee Engineering Company Limited ("**Ming Lee Engineering**") and Ming Lee Foundation Company Limited ("**Ming Lee Foundation**") in 2000 and 2007 respectively. Mr. Lee has been a director of Ming Lee Engineering since November 2000 and a director of Ming Lee Foundation since August 2007. Mr. Lee is a director of all subsidiaries of the Group.

**Mr. Chan Siu Hung ("Mr. Chan")**, aged 44, was appointed as an executive Director on 25 May 2017. Mr. Chan is also the Chief Executive Officer. Mr. Chan is responsible for the day-to-day management and operation of the Group and is responsible for overseeing and monitoring the projects and operations.

Mr. Chan received his Bachelor of Engineering degree in Civil & Infrastructure from Royal Melbourne Institute of Technology in 2015 and is currently the Honorary President of the Hong Kong Society of Registered Safety Auditors and Review Officers. Mr. Chan has over 20 years of extensive experience in the foundation industry. Mr. Chan joined Freyssinet Hong Kong Limited in 1994 as a technician apprentice of the geotechnical division and held last position as an assistant engineer II in 1997. He later served Ping On Foundation (Construction) Limited as a site agent from 2009 to 2012. Prior to joining the Group in 2014, Mr. Chan was a project manager of W.M. Construction Limited from 2012 to 2014. Mr. Chan joined the Group in 2014 and has been a director of Ming Lee Foundation since 2015.

#### INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Chung Yan Yee Andrew ("Mr. Chung")**, aged 44, was appointed as an independent non-executive Director on 4 December 2017. Mr. Chung is responsible for providing independent judgement on the issues of strategy, performance, resources and standard of conduct of the Group. He is also the chairman of the Remuneration Committee and a member of each of the Audit Committee and the Nomination Committee. Mr. Chung was qualified as a Barrister-at-Law in December 1998.

Mr. Chung earned his Bachelor of Commerce degree from the University of Toronto in June 1995. He further completed Hong Kong Common Professional Examination Certificate in Laws in June 1997 and the Postgraduate Certificate in Laws from the University of Hong Kong in September 1998. Mr. Chung further completed the Executive Development Programme on Financial Management offered by Cornell University and Nanyang Technological University in July 2011.

Mr. Chung began his career at an accounting firm from 1995 to 1997 as a senior auditor and subsequently practiced as a Barrister-at-Law until 2000. He was the chief financial officer and executive director of a listed company AGL MediaTech Holdings Limited (now known as Global Energy Resources International Group Limited) (stock code: 8192) from 2002 to 2003 and he had worked for Casino L'Arc Macau from 2007 to 2016 as chief financial officer. He has been working in Zentrum Capital Advisors Limited since 2016.

#### **Biographical Details of Directors and Senior Management (Continued)**

#### INDEPENDENT NON-EXECUTIVE DIRECTORS (Continued)

**Mr. Ho Chun Chung Patrick ("Mr. Ho")**, aged 54, was appointed as the independent non-executive Director on 4 December 2017. Mr. Ho is responsible for providing independent judgement on the issues of strategy, performance, resources and standard of conduct of the company. He is also the chairman of the Audit Committee and a member of each of the Remuneration Committee and the Nomination Committee.

Mr. Ho obtained a professional diploma in accountancy from the Hong Kong Polytechnic in November 1987 and a master degree in finance from the City University of Hong Kong in December 1996. Mr. Ho is an associate of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants since February 1991 and October 1995, respectively.

Mr. Ho worked in PricewaterhouseCoopers from 1987 to 1991 and Gold Peak Industries (Holdings) Limited (stock code: 40) from 1992 to 2000 with his last position as financial controller and Chen Hsong Holdings Limited (stock code: 57) from 2002 to 2005 as financial controller. From 2014 to 2016, Mr. Ho was an independent non-executive director of Tesson Holdings Limited (stock code: 1201). Mr. Ho was also an independent non-executive director of Asia Investment Finance Group Limited (stock code: 33) since 2015 and A & S Group (Holdings) Limited (stock code: 1737) since March 2018.

**Mr. Chong Kam Fung ("Mr. Chong")**, aged 38, was appointed as an independent non-executive Director on 4 December 2017. He is also a member of each of the Audit Committee, the Nomination Committee and the Remuneration Committee. Mr. Chong is responsible for providing independent judgement and advising on the issues of strategy, performance, resources and standard of conduct of the Group.

Mr. Chong obtained a Bachelor of Arts in Accountancy from The Hong Kong Polytechnic University in December 2006. Mr. Chong has been a member of the Hong Kong Institute of Certified Public Accountants and a fellow of the Association of Chartered Certified Accountants since April 2008 and October 2012, respectively.

From 2006 to 2013, Mr. Chong worked in PricewaterhouseCoopers in Hong Kong with his last position held as senior manager. Mr. Chong has been the company secretary of Ahsay Backup Software Development Company Limited (stock code: 8290) since March 2015. In addition, Mr. Chong has been appointed as a non-executive director of Hao Bai International (Cayman) Limited (stock code: 8431) since May 2017, and an independent non-executive director of Basetrophy Group Holdings Limited (stock code: 8460) since June 2017.

**Mr. Shi Wai Lim William ("Mr. Shi")**, aged 40, was appointed as an independent non-executive Director on 4 December 2017. Mr. Shi is responsible for providing independent judgement on the issues of strategy, performance, resources and standard of conduct of the Company. He is a member of each of the Audit Committee, Nomination Committee and the Remuneration Committee.

Mr. Shi was awarded a certificate for safety supervisor by Occupational Safety and Health Council of Hong Kong in July 1995. He completed the assistant safety officer training organised by the Construction Industry Training Authority of Hong Kong in August 1998. Mr. Shi obtained a diploma in Occupational Health and Safety from The Open University of Hong Kong in August 2000 and a Bachelor Degree in Civil Engineering from Bulacan State University in April 2006. He further obtained his Master Degree in Business Administration (Project Management) from Columbia Southern University of the United States through distance learning in September 2007. Mr. Shi has been a registered safety officer with the Labour Department under the Factories and Industrial Undertakings (Safety Officers and Safety Supervisors) Regulations since June 2001 and a registered safety auditor with Labour Department under the Factories and Industrial Undertakings (Safety Management) Regulations since September 2002.

#### **Biographical Details of Directors and Senior Management (Continued)**

#### INDEPENDENT NON-EXECUTIVE DIRECTORS (Continued)

Over the years, Mr. Shi has also obtained various professional qualifications and memberships including the following:

Professional qualification	Year of admission
Member of Association of Building Engineers of the United Kingdom	2007
Member of The Society of Professional Engineers of the United Kingdom	2007
Associate Member of the Royal Institution of Chartered Surveyors of the United Kingdom	2010
Accredited Safety Auditor for the independent Safety Audit Scheme	2013
Committee Member of DW Certification Limited (an accredited certification body under	2013
The Hong Kong Certification Body Accreditation Scheme)	
Chartered Building Engineer	2014
Fellow member of the Chartered Association of Building Engineers of the United Kingdom	2014

Mr. Shi has more than 20 years of experience in the construction industry, including construction safety and forensic safety review and audit. From 1996 to 1998, Mr. Shi was employed as a safety supervisor and Green Card trainer of Sunley Engineering & Construction Company Limited. From 1998 to 2000, Mr. Shi served as a project coordinator in Handy Construction Company Limited. Upon leaving his position at Handy Construction Company Limited in 2000, Mr. Shi joined K.H. Foundation Limited as an assistant safety officer from February 2000 till April 2001 and returned to Sunley Engineering & Construction Company Limited from July 2001 to November 2001, and served as a registered safety officer. From 2002 to 2004, Mr. Shi served as consultant in China/HK Interactive Association. From 2004 to 2006, Mr. Shi held the position of principal consultant in SA Consultants & Associates. Upon leaving his position at SA Consultants & Associates, Mr. Shi returned to Sunley Engineering & Construction Company Limited and Handy Construction Company Limited from 2006 to 2007 and 2007 to 2009, respectively, and served as safety manager. Since 2008, Mr. Shi holds the position of part time Factories and Industrial Undertakings safety auditor at Fugro Certification Services Limited. He is currently a director of Unibright Construction Company Limited, a company primarily engaged in the provision of construction consultancy services.

#### SENIOR MANAGEMENT

**Mr. Tsang Kwok Ping ("Mr. Tsang")**, aged 46, is currently a construction manager of the Group. Mr. Tsang was previously a site foreman of the Group and was subsequently promoted to the position of site agent in 2015 and to his current position as construction manager in 2017. Mr. Tsang is primarily responsible for daily monitoring and supervision of the operations of construction sites.

Mr. Tsang has approximately 28 years of experience in the construction industry. He began his career as a machinery operator in 1989 and worked at Hang Fai Engineering Company from 1989 to 1997. In 1997, Mr. Tsang joined Ming Lee Engineering as a machinery operator where he was responsible for the arrangement of machinery and operators. Mr. Tsang joined the Group in 2000 and has accumulated extensive experience in the operations of the foundation industry from working on various projects involving sheet piling, site formation, and ELS works.

#### **Biographical Details of Directors and Senior Management (Continued)**

#### SENIOR MANAGEMENT (Continued)

**Mr. Wong Kam Ki ("Mr. Wong")**, aged 46, is a construction manager of the Group. Mr. Wong joined the Group as a site foreman in 2013 and was promoted to site agent of the Group in 2014 and to construction manager of the Group in 2017. Mr. Wong is primarily responsible for daily monitoring and supervision of the operations of construction sites.

Mr. Wong joined the Chevalier Group from 1990 as assistant leveller and was the assistant surveyor of the Chevalier Group when he left in 2001. Mr. Wong was then employed as assistant foremen from 2002 to 2007 at Chun Wo Construction & Engineering Co., Ltd. In September 2007, Mr. Wong joined China Metallurgical Group Corporation as foreman. Immediately prior to joining the Group, Mr. Wong held the position of general foreman at Lermond Engineering Limited from 2008 to 2013. As general foreman, Mr. Wong was responsible for arranging, coordination and supervision of different site construction activities to ensure the works meet required standards and are being carried out in compliance with the relevant safety and environmental requirements. Mr. Wong obtained the course for qualifying site supervisors as technically competent persons equivalent certificate (1) in 2002, where he completed various modules on site safety supervision, construction safety and construction supervision offered by the Construction Industry Training Authority. Furthermore, Mr. Wong satisfactorily completed the Construction Safety Supervisor Course offered by the Construction Industry Training Authority in 2003.

**Mr. Wong Chi Wai ("Mr. Karl Wong")**, aged 32, is the chief financial officer of the Group. Mr. Karl Wong joined the Group as an accountant in 2016 and designated as financial controller on 22 August 2016 and promoted to chief financial officer on 1 January 2018. Mr. Karl Wong is primarily responsible for overseeing the Group's financial operations, compliance matters and strategic management.

In February 2010, Mr. Karl Wong graduated from Curtin University of Technology with a Bachelor of Commerce degree in Accounting. Mr. Karl Wong has around 8 years of experience in accounting, auditing and financial management.

Prior to joining the Group, Mr. Karl Wong had worked for HLB Hodgson Impey Cheng Limited from 2011 to 2015 and his last position was senior accountant when he was promoted in 2013. He had also worked for Coface Greater China Services Limited as a management accountant from 2015 to 2016, where Mr. Karl Wong prepared and reviewed the financial and management reports for the Asia Pacific region.

#### **COMPANY SECRETARY**

**Ms. Tam Kwai Heung ("Ms. Tam")**, aged 35, was appointed as the company secretary of the Company (the "**Company Secretary**") on 25 May 2017. She obtained a degree of Bachelor of Arts in Accountancy from The Hong Kong Polytechnic University in 2006. She is currently a fellow of the Hong Kong Institute of Certified Public Accountants.

Ms. Tam has over 10 years of experience in auditing, accounting and financial reporting. She worked as an accountant in PKF and a senior auditor of Deloitte Touche Tohmatsu. Subsequently Ms. Tam worked as an accountant in Rich China Industries Holdings Limited, a private group of companies engaged in toy manufacturing. She was the assistant finance manager of Gammon Construction Limited which specialises in the provision of building and construction services. Ms. Tam is currently a company secretarial manager at Blooming (HK) Business Limited, a company primarily engaged in corporate advisory and company secretarial services.

## **Coporate Governance Report**

#### CORPORATE GOVERNANCE PRACTICE

The Company and the Board are devoted to achieve and maintain the highest standards of corporate governance as the Board believes that effective corporate governance practices are fundamental to obtain and maintain the trust and safeguarding interest of the shareholders and other stakeholders of the Company. Accordingly, the Company has adopted sound corporate governance principles that emphasise a quality Board, effective internal control stringent disclosure practices and transparency and accountability to all stakeholders.

The Company has adopted the code provisions set out in the Corporate Governance Code (the "**CG Code**") contained in Appendix 14 of the Listing Rules on the Stock Exchange. The Company has fully complied with the CG Code since the Listing Date to 31 March 2018 except for the derivation from provision A.2.1 of the CG Code as set out in the sub-section "Chairman and Chief Executive Officer" in "Corporate Governance Report" on page 16.

#### MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Companies (the **"Model Code**") set out in Appendix 10 of the Listing Rules as the code of conduct regarding securities transactions by directors. Having made specific enquiry, all Directors have fully complied with the required standards set out in the Model Code throughout the date of Listing (i.e. 28 December 2017) to 31 March 2018.

#### DIRECTORS' RESPONSIBILITIES

The Board takes the responsibility to oversee all major matters of the Company, including but not limited to formulating and approving the overall strategies and business performance of the Company, monitoring the financial performance and internal control as well as overseeing the risk management system of the Company and monitoring the performance of senior executives. The Board is also responsible for performing the corporate governance duties including the development and reviewing the Company's policies and practices on corporate governance.

Liability insurance for Directors and senior management officers of the Company was maintained by the Company with coverage for any legal liabilities which may arise in the course of performing their duties.

#### **DELEGATION BY THE BOARD**

Daily operation and managing of the business of the Group, inter alia, the implementation of strategies are delegated to the Executive Directors along with other senior executives. They report periodically to the Board their work and business decisions.

#### **Board Composition**

The composition of the Board as at this annual report is set out as follows:

#### **Executive Directors**

Mr. Lee Kim Ming (*Chairman*) (appointed on 24 January 2017) (*Note*) Mr. Chan Siu Hung (*Chief Executive Officer*) (appointed on 25 May 2017)

#### **DELEGATION BY THE BOARD (Continued)**

#### Independent non-executive Directors

Mr. Chong Kam Fung (appointed on 4 December 2017) Mr. Chung Yan Yee Andrew (appointed on 4 December 2017) Mr. Ho Chun Chung Patrick (appointed on 4 December 2017) Mr. Shi Wai Lim William (appointed on 4 December 2017)

Biographical details of the Directors are set out in "Biographical Details of the Directors and Senior Management" on pages 10 to 13 of this annual report.

The proportion of which is higher than what is required by Rule 3.10(1) and (2), and 3.10A of the Listing Rules whereby independent nonexecutive directors of a listed issuer represent at least one-third of the Board. The four independent non-executive directors represent more than one-third of the Board and at least one of whom has appropriate professional qualifications, or accounting or related financial management expertise. With the various experience of both the executive Directors and the independent non-executive Directors and the nature of the Group's business, the Board considered that the Directors have a balance of skills and experience for the business of the Group.

Note: Mr. Lee Kim Ming was appointed as a Director on 24 January 2017 and designated as an executive Director on 25 May 2017.

#### INDEPENDENT NON-EXECUTIVE DIRECTORS

The Independent Non-Executive Directors play a significant role in the Board as they bring an impartial view on the Company's strategies, performance and control, as well as ensure that the interests of all shareholders are taken into account. All Independent Non-Executive Directors possess appropriate academic, professional qualifications or related financial management experience. None of the Independent Non-Executive Directors held any other offices in the Company or any of its subsidiaries or is interested in any shares of the Company.

The Company has received from each independent non-executive Director an annual confirmation of his independence, and the Company considers such Directors to be independent in accordance with the criteria set out in Rule 3.13 of the Listing Rules.

#### APPOINTMENT AND RE-ELECTION OF DIRECTORS

Each of the executive Directors has entered into a service contract with the Company on 25 May 2017 and signed letters of appointment with each of the independent non-executive Directors. The service contracts with the executive Directors and the letter of appointment with each of the independent non-executive Directors are commencing from 28 December 2017. The service contracts and letters of appointment are subject to termination in accordance with their respective terms. The service contracts may be renewed in accordance with the articles of association and the applicable Listing Rules.

According to Article 108 of the Company's memorandum and articles of association, one-third of the Directors for the time being shall retire from office by rotation at every annual general meeting of the Company, provided that every Director shall retire from office by rotation and are subject to re-election at annual general meeting at least once every three years. Article 112 of the Company's memorandum and articles of association provides that any Directors who are appointed to fill casual vacancies shall hold office only until the next following general meeting after their appointment, and are subject to re-election by shareholders of the Company.

#### **APPOINTMENT AND RE-ELECTION OF DIRECTORS (Continued)**

Each of Mr. Lee, Mr. Chan, Mr. Chong, Mr. Chung, Mr. Ho and Mr. Shi will retire from office as Directors at the forthcoming annual general meeting of the Company to be held on 31 August 2018. Mr. Lee, Mr. Chan, Mr. Chong, Mr. Chung, Mr. Ho and Mr. Shi, being eligible, will offer themselves for re-election.

At the forthcoming annual general meeting of the Company, separate ordinary resolutions will be put forward to the shareholders of the Company in relation to the proposed re-election of Mr. Lee and Mr. Chan as executive Directors, Mr. Chong, Mr. Chung, Mr. Ho and Mr. Shi as independent non-executive Directors.

#### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Provision A.2.1 of the CG Code stipulates that the roles of Chairman and Chief Executive Officer should be separate and not be performed by the same individual to avoid power being concentrated in any one individual. Mr. Lee was the Chairman of the Board throughout the year. Mr. Chan is the chief executive officer of the Company.

#### DIRECTORS' TRAINING AND PROFESSIONAL DEVELOPMENT

In compliance with the code provision A.6.5 of the CG Code, all Directors shall participate in continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. All Directors attended a formal directors training session conducted by CFN Lawyers prior to the Listing of the Company. The training covered topics including the Listing Rules, the CG Code and the disclosure of inside information. The Group has also been provided reading materials including the CG Code, the Inside Information Provision (as defined under the Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Cap. 571, Laws of Hong Kong) to all Directors to develop and refresh the Director's knowledge and skills.

The Group continuously updates the Directors on the latest developments regarding the Listing Rules and other applicable regulatory requirements, so as to ensure that he is aware of his responsibilities and obligations as well as to maintain good corporate governance practices.

#### **BOARD COMMITTEES**

The Board has established three Board committees, namely, the Remuneration Committee, the Nomination Committee and the Audit Committee, for overseeing particular aspects of the Company's affairs. All Board committees have been established with defined written terms of reference, which are posted on the Stock Exchange's website www.hkexnews.hk and the Company's website at www.lingyui. com.hk. All the Board committees should report to the Board on their decisions or recommendations made.

The practices, procedures and arrangements in conducting meetings of Board committees follow in line with, so far as practicable, those of the Board meetings set out above.

All Board committees are provided with sufficient resources to perform their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstance, at the Company's expense.

The Board is responsible for performing the corporate governance duties set out in the CG Code which included developing and reviewing the Company's policies and practices on corporate governance, training and continuous professional development of Directors, and reviewing the Company's compliance with the code provision in the Code and disclosures in this annual report.

#### **BOARD COMMITTEES (Continued)**

#### **Remuneration Committee**

The Remuneration Committee was established on 4 December 2017. The chairman of the Remuneration Committee is Mr. Chung, the independent non-executive Director, and other members includes Mr. Lee, the executive Director, Mr. Chong, Mr. Ho and Mr. Shi, the independent non-executive Directors. The written terms of reference of the Remuneration Committee are posted on the Stock Exchange's website and the Company's website.

The Remuneration Committee has been charged with the responsibility of making recommendations to the Board on the appropriated policy and structures for all aspects of Directors' and senior management's remuneration. The Remuneration Committee considers factors such as salaries paid by comparable companies, time commitment and responsibilities of the Directors, employment conditions elsewhere in the Group and desirability of performance-based remuneration. The Remuneration Committee has reviewed the remuneration packages and emoluments of Directors and senior management and considered that they are fair and reasonable during the year ended 31 March 2018.

#### Nomination Committee

The Nomination Committee was established on 4 December 2017. The chairman of the Nomination Committee is Mr. Lee, the chairman and executive Director, and other members included Mr. Chong, Mr. Chung, Mr. Ho and Mr. Shi, the independent non-executive Directors. The written terms of reference of the Nomination Committee are posted on the Stock Exchange's website and on the Company's website.

The primary duties of the Nomination Committee are to review and assess the composition of the Board and the independence of the independent non-executive Directors and makes recommendations to the Board on appointment of new Directors of the Company. In recommending candidates for appointment to the Board, the Nomination Committee considers candidates on merit against objective criteria and with due regards to the benefits of diversity on the Board.

In designing the Board's composition, Board diversity is considered from a number of perspectives, including but not limited to gender, age, cultural and educational background, industry experience, technical and professional skills and/or qualifications, knowledge, length of services and time to be devoted as a director. The Company will also take into account factors relating to its own business model and specific needs from time to time. The ultimate decision is based on merit and contribution that the selected candidates will bring to the Board.

#### Audit Committee

The Audit Committee was established on 4 December 2017. The chairman of the Audit Committee is Mr. Ho, the independent nonexecutive Director, and other members included Mr. Chong, Mr. Chung and Mr. Shi, the independent non-executive Directors. The written terms of reference of the Audit Committee are posted on the Stock Exchange's website and on the Company's website.

The Company has complied with Rule 3.21 of the Listing Rules in that at least one of the members of the Audit Committee (which must comprise a minimum of three members and must be chaired by an independent non-executive Director) is an independent non-executive Director who possesses appropriate professional qualifications or accounting related financial management expertise.

The primary duties of the Audit Committee are mainly to review the financial information and reporting process, internal control procedures and risk management system, audit plan and relationship with external auditors and arrangements to enable employees of the Company to raise, in confidence, concerns about possible improprieties in financial reporting, internal control or other matters of the Company.

The Group's consolidated financial statements for the year ended 31 March 2018 have been reviewed by the Audit Committee. The Audit Committee is of the opinion that the consolidated financial statements of the Group for the year ended 31 March 2018 comply with applicable accounting standards, Listing Rules and that adequate disclosures have been made.

#### ATTENDANCE RECORDS OF MEETINGS

The Board meet regularly for considering, reviewing and/or approving matters relating to, among others, the financial and operating performance, as well as, the overall strategies and policies of the Company. Additional meetings are held when significant events or important issues are required to be discussed and resolved.

Details of all Directors' attendance at the Board meeting, Board committees' meeting held from Listing Date, i.e. 28 December 2017 to 31 March 2018 are as follows:

	Board Meeting	Audit Committee Meeting
	Number of Meeting	gs Attended/Held
Executive Directors		
Mr. Lee Kim Ming	1/1	
Mr. Chan Siu Hung	1/1	
Independent non-executive Directors		
Mr. Chong Kam Fung	1/1	1/1
Mr. Chung Yan Yee Andrew	1/1	1/1
Mr. Ho Chun Chung Patrick	1/1	1/1
Mr. Shi Wai Lim William	1/1	1/1

For the year ended 31 March 2018, no annual general meeting was held, as the Company was newly listed on 28 December 2017. No Remuneration Committee meeting and Nomination Committee meeting was held since Listing Date to 31 March 2018.

#### **COMPANY SECRETARY**

The Company Secretary assists the Board by ensuring the Board policy and procedures are followed. The Company Secretary is also responsible for advising that Board on corporate governance matters.

The Company engages an external service provider, which assigned Ms. Tam as its Company Secretary. Ms. Tam possesses the necessary qualification and experience, and is capable of performing the functions of the Company Secretary. Mr. Lee, executive Director of the Company is the primary contact person whom Ms. Tam contacts.

For the year ended 31 March 2018, Ms. Tam undertook no less than 15 hours of relevant professional training to update her skill and knowledge. The biographic of Ms. Tam is set out in the section headed "Biographical Details of the Directors and Senior Management" of this annual report.

#### INDEPENDENT AUDITOR'S REMUNERATION

Deloitte Touche Tohmatsu is appointed as the external auditor of the Company. The fee paid and payable in respect of audit services and non-audit services amounted to approximately HK\$1,000,000 (2017: HK\$60,000) and approximately HK\$2,150,000 (2017: HK\$900,000) respectively for the year ended 31 March 2018.

#### SHAREHOLDERS' RIGHT

As one of the measures to safeguard shareholders' interest and rights, separate resolutions are proposed at shareholders' meetings on each substantial issue, including the election of individual director, for shareholders' consideration and voting. All resolutions put forward at shareholders' meeting will be voted by poll pursuant to the Listing Rules and the poll voting results will be posted on the Stock Exchange's website and the Company's website after the relevant shareholders' meeting.

Extraordinary general meeting may be convened by the Board on requisition of shareholders holding not less than one-tenth of the paid up capital of the Company or by such shareholders who made the requisition (the "**Requisitionists**") (as the case may be) pursuant to Article 64 of the articles of association. Such requisition must state the object of business to be transacted at the meeting and must be signed by the Requisitionists and deposited at the registered office of the Company or the Company's principal place of business in Hong Kong. Shareholders should follow the requirements and procedures as set out in such Article for convening an extraordinary general meeting. Shareholders may put forward proposals with general meeting of the Company by sending the same to the Company at the principal office of the Company in Hong Kong.

Shareholders may send written enquiries or requests in respect of their rights to the Company's principal business address in Hong Kong.

#### **RISK MANAGEMENT AND INTERNAL CONTROL**

The Group maintains an effective internal control and risk management systems. It consists, in part, of organisational arrangements with defined lines of responsibility and delegation of authority, and comprehensive systems and control procedures in order to safeguard the investment of the Company's shareholders and the Group's assets at all times.

The Directors acknowledge that they have overall responsibility for overseeing the Company's internal control, financial control and risk management system and shall monitor its effectiveness on an ongoing basis. A review of the effectiveness of the risk management and internal control systems has been conducted by the Board at least annually.

Aimed at providing reasonable assurance against material errors, losses or fraud, the Company has established a risk management procedures which comprised the following steps:

- · Identify risks: Identify major and significant risks that could affect the achievement of goals of the Group;
- Risk assessment: Assess and evaluate the identified risk according to its likely impact and the likelihood of occurrence;
- Risk mitigation: Develop effective control activities to mitigate the risks.

#### **RISK MANAGEMENT AND INTERNAL CONTROL (Continued)**

Risk identification and assessment is performed or updated annually, and the results of risk assessment, evaluation and mitigation of each functions or operation are documented in the Risk Registry to communicate to the Board and Management for reviews.

The Group's risk management and internal control systems are, however, designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

A review on the internal control systems of the Company, including financial, operational and compliance controls and risk management functions has been carried out by an independent consultancy company with staff in possession of relevant expertise to conduct an independent review.

The Audit Committee reviewed the internal control review report issued by the independent consultancy company and the Company's risk management and internal control systems in respect of the year ended 31 March 2018 and considered that they are effective and adequate. The Board assessed the effectiveness of internal control systems by considering the internal control review report and reviews performed by the Audit Committee and concurred the same.

Under Code Provision C.2.5, the Group should have an internal audit function. The Company has no internal audit function because the Company has maintained an internal control system and its implementation has been considered effective by the audit committee and the Board. In addition, the audit committee has communicated with external auditors of the Company to understand if there is any material control deficiency. Nevertheless, the Company will review the need for one on an annual basis.

#### COMMUNICATION WITH SHAREHOLDERS AND INVESTOR RELATIONS

The Company has adopted shareholders communication policy with the objective of ensuring that the shareholders and potential investors are provided with ready, equal and timely access to balanced and understandable information about the Company.

The Company has established several channels to communicate with the shareholders as follows:

- (i) corporate communications such as annual reports, interim reports and circulars are issued printed form and are available on the Stock Exchange's website "www.hkexnews.hk" and the Company's website at "www.lingyui.com.hk";
- (ii) periodic announcements are made through the Stock Exchange and published on the respective websites of the Stock Exchange and the Company;
- (iii) corporate information is made available on the Company's website;
- (iv) annual and extraordinary general meetings provide a forum for the shareholders to make comments and exchange views with the Directors and senior management;
- (v) the Hong Kong share registrar of the Company serves the shareholders in respect of share registration, dividend payment and related matters.

The Company keeps on promoting investor relations and enhancing communication with the existing shareholders and potential investors. It welcomes suggestions from investors, stakeholders and the public. Enquires to the Board or the Company may be sent by post to the Company's principal place of business in Hong Kong.

Since the Listing Date, there was no change to the Company's memorandum and articles of association.

## **Environmental, Social and Governance Report**

#### **ABOUT THE REPORT**

This report is the first "Environmental, Social and Governance Report" (collectively the "**ESG Report**") published by the Group, which discloses the Group's measures and performance on sustainable development topics in a transparent and open manner, in order to increase stakeholders' confidence and understanding on the Group.

#### **REPORTING YEAR**

All the information in the ESG Report reflects the performance of the Group in environmental management and social responsibility from 1 April 2017 to 31 March 2018 (the "**Reporting Period**"). In the future, the Group will release an ESG Report annually for public review, in order to improve the transparency and responsibility of information disclosure.

#### **REPORTING SCOPE**

The ESG Report focuses on construction of foundation, site formation and other ancillary services in Hong Kong, which are operated by the Group. After the comprehensive completion of data collection system and the Group's deepening in its environmental, social and governance work, the Group is able to disclose various environmental and health and safety Key Performance Indicators (KPIs) for all the factories operated during the reporting period.

#### **REPORTING STANDARDS**

The ESG Report is prepared in accordance with the "Environmental, Social and Governance Reporting Guide" ("**ESG Guide**") of the Stock Exchange set out in Appendix 27 of the Listing Rules. The ESG Report provides a simplified overview on the environmental, social and governance performance of the Group. The information in the ESG Report is derived from the Group's official documents and statistics, as well as the integration and summary of monitoring, management and operational information provided by subsidiaries of the Group.

#### STAKEHOLDER ENGAGEMENT

The Stock Exchange has set forth four principles for reporting in the ESG Guide: Materiality, Quantitative, Balance and Consistency, which should form the basis for preparing the ESG Report. As the HKEX emphasizes, stakeholder engagement is the method by which materiality is assessed. Through stakeholder engagement, companies can understand wide-ranging views and identify material environmental and social issues.

For the Group, stakeholders refer to groups and individuals materially influencing or affected by the Group's business. The Group's stakeholders include employees, management and directors, as well as external stakeholders such as clients, business partners, investors, regulatory authorities and various types of community groups. In the past year, we communicated with the key stakeholders through a variety of methods. While preparing the ESG Report, we commissioned a professional consultancy firm to conduct the materiality analysis in the form of management interview. With expert advice, we identified the material aspects for this report and these will in turn guide the formulation of the Group's sustainability roadmap.

Internal stakeholders	External stakeholders			
New staff	Shareholders			
All current staff	Investors			
Line management	Bank			
Senior management	Customers			
Board of Directors and senior management	Sub-contractors and suppliers			
Engagement methods				

Newcomer orientation, email, mail, telephone, direct communication, interviews, meetings, annual general meetings, annual meetings, training sessions and performance reviews, group websites, annual report, financial statements, announcements

The business of the Group affects different stakeholders, and stakeholders have different expectations on the Group. The Group will maintain communication with stakeholders continuously, collect opinions of stakeholders through different forms and more extensively, and make substantive analysis more comprehensively. At the same time, the Group will enhance the reporting principles of quantification, balance and consistency, in order to define content of the ESG Report and presentation of the information that is more in line with the expectations of stakeholders.

#### **ENVIRONMENT PROTECTION**

#### Emissions

#### Emissions from the course of production

Major emissions from construction sites are air pollutants, noise, waste and effluents. The Group manages these emissions and is committed to seeking practical means to reduce their impact on the environment.

To reduce the noise nuisance in the surrounding environment, the Group has implemented equipment which can be effectively silenced, such as low-noise transformers, air receivers and hand-held breakers. Where necessary, the Group applies construction noise permit for every site that passes different testing from Environmental Protection Department (i.e. acceptable noise levels, sound power levels for percussive piling and summation of noise levels). The Group recognizes that noise challenges are unique to each project and there is always room to further reduce noise in communities surrounding our sites. In this regard, the Group is considering in kicking off a yearly review to evaluate the internal noise abatement procedures, especially for projects at noise-sensitive areas.

To deal with the effluent from construction sites, the Group has developed a set of procedures which meet the requirements under Water Pollution Control Ordinance and its subsidiary regulation in order to obtain the Water Pollution Control Ordinance license at each site. The Group will ensure that waste water arising from the execution of the contract will be minimized and treated to meet the license requirement. The Group aims to minimize various discharges from excavation work and/or bore piling activities to minimize the impact to the environment, which includes siltation in drainage pipes which may lead to blockage and eventually flooding risks, visual nuisance and hazard to the aquatic life and increase in turbidity of the receiving water which may adversely affect the ecosystem.

The Group has established procedures to deal with any non-conformity. The principle corrective actions to rectify non-conformance includes (i) relevant personnel shall be notified immediately should any environmental incidents or complaints arise; (ii) the cause of such incidents or complaints shall be investigated and mitigation resources shall be proposed; and (iii) reporting to the management on problems found, causes identified, improvement actions implemented, intended and the actual effects and any necessary follow up actions being untaken.

During the Reporting Period, we were not aware of any material non-compliance with the environmental laws and regulations.

#### Emissions from vehicle usage

During our operation, the usage of private cars and light good vehicles generate the emission of nitrogen oxides and particular matters. The approximate amount of nitrogen oxides (NOx), Sulphur oxides (SOx) and particular matters produced from our operation in China regions are shown in the table below:

#### Environmental Key Performance Indicators

Types of Cars	Number of Cars
Private Cars	25
Light goods vehicles (2.5-3.5tonnes)	3
Light goods vehicles (3.5-5.5tonnes)	1
Medium & Heavy goods vehicles (>=15tonnes)	2
Total	31
Air Emission	Volume (Tonnes)
Air Emission CO2 – generated from the use of electricity	Volume (Tonnes)
· · · · · · · · · · · · · · · · · · ·	Volume (Tonnes) 71.26
CO2 – generated from the use of electricity	
CO2 – generated from the use of electricity and fresh water	71.26

In respect of reducing the nitrogen oxides, sulphur oxides and particular matters emissions, the Group is committed to reduce and ensure the efficient usage of private cars and light good vehicles. The Group has implemented the following measures so as to achieve the environmental friendly approach; i) Avoid peak hour traffic; ii) Encourage the use of public transport; and iii) Utilize the vehicle usage by car pooling with different staff.

During the Reporting Period, we were not aware of any material non-compliance with the environmental laws and regulations in respect of both emissions from the course of production and vehicle usage

#### Environmental Key Performance Indicators

Non-hazardous waste	Volume (Tonnes)
Inert C&D waste	9,272
Non-inert C&D waste	39
Mixed C&D waste	Nil

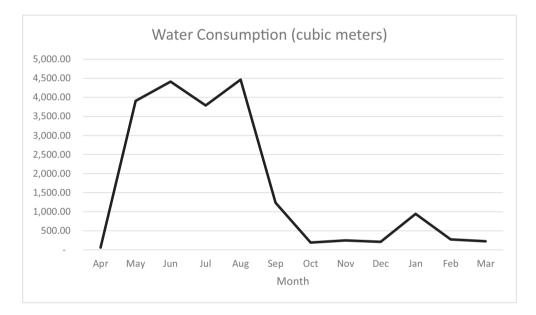
The Group will reduce and minimize the generation of C & D materials in the execution of the works by implementing measures to reduce, reuse and recycle waste materials on and off site. Significant quantities of excavated materials will be generated from excavation associated with construction. The C & D materials would be reused in other projects when necessary. The insert C & D materials will be reused in the backfilling works on site.

The rest of the unused inert C & D materials is disposed through the refuse collection trucks from the government authorized service provider. The waste is disposed at public filing areas whereas the non-inert and mixed C & D waste are disposed of at three strategic landfills. With the use of government authorized service provider, illegal dumping can be prohibited.

The Group is dedicated to proper management of the hazardous solid waste. Specific area is assigned for the temporary storage of hazardous waste to ensure the suitable packaging, proper labelling and storage of hazardous waste generated. Licensed third party is engaged for the collection of the waste for recycle and reuse purpose.

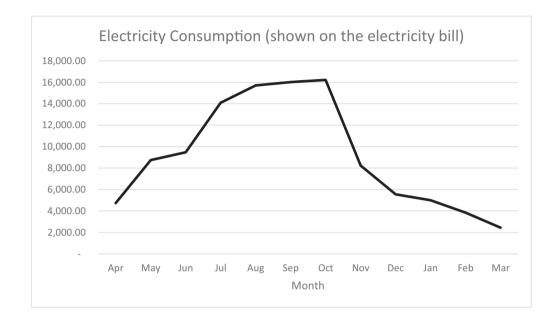
#### **Use of Resources**

The resources most consumed by the Group are water and energy. The Group records and analyzes the monthly consumption rate of water regularly. After identifying the causes of high rates of water consumption, the Group will take remedial action to minimize water use. From the graph below, it shows the monthly water consumption in cubic meters of the Group:



During the Reporting Period, the total water consumed in Hong Kong was 121,279 cubie metres.

The Group determines to maximize energy conservation in its office by promoting efficient use of power and adopting green technologies. For instance, the Group continues to upgrade equipment such as purchasing electrical appliances with high efficient energy label, lighting and air-conditioning systems in order to increase energy efficiency. Air-conditioning systems can be adjusted to a specific temperature, which allows the users to set at a comfortable temperature and avoid power waste. Traditional fluorescent tubes have been replaced with energy efficient LED light strips to save power. To identify energy saving opportunities, the Group measures and records the energy consumption level from time to time. From the graph below, the electricity consumption, in general, is having a decreasing trend during the reporting year. The Group targets to remain the tight control on it and achieve sustainable development.



To identify energy saving opportunities, the Group measures and records the energy consumption level from time to time. The monthly electricity consumption in kilowatt hour (Kwh) is shown below:

During the Reporting Period, the total electricity consumed in Hong Kong was 1,931,174 Kwh.

#### The Environment and Natural Resources

The Group has set up an environmental system management task force as part of its effort to develop an environmental management system that supports sustainable development, and has obtained ISO 14001 certification for environmental management systems.

By the implementation of ISO 14001 Environmental Management System, the Group has given careful consideration to minimize all significant impact on the environment resources.

#### PEOPLE

#### Employment

The Group reckons that employees are the most valuable assets of an enterprise and also the cornerstone for sustaining corporate development. It is always the Group's initiative to provide a fair and competitive compensation package to attract and retain quality talents, in the form of a basic salary, incentives bonus, mandatory provident fund, and other fringe benefits. Remuneration packages are reviewed periodically. The Group also has a set of comprehensive human resources management policy to support human resources function. The policies include compensation and dismissal, recruitment and promotion, working hours, appraisal, training and benefits.

As the Group is principally engaged in construction in Hong Kong, manual work is generally required in most positions. Hence, the ratio of the number of male to female employees is around 15 to 1. However, the Group treats all employees equally. The Group prohibits any form of harassment and discrimination with respect to age, gender, race, nationality, religion, marital status or disability in the workplace. The above measures have helped ensuring that every employee is treated equally and fairly.

A formal induction together with a tour of the workplace is provided to all employees on the first day of employment. The aim is to welcome the new employees and give them a better understanding of the Group. A brief introduction of employee handbook is provided to ensure new employees are aware of relevant policies and code of conduct.

The Group has always strictly observed the relevant legislations in Hong Kong regarding the equal employment opportunities, child labour and forced labour. The Group abides by the employment regulations, relevant policies and guidance of the relevant jurisdictions where it operates, including the "Employment Ordinance", the "Employees' Compensation Ordinance" in Hong Kong.

The Group has its internal procedure to report employees' information regularly in order to review employment practices so as to avoid any non-compliance. Furthermore, the Group strictly complies with the internal recruitment process during recruitment to ensure no employment of child labour and forced labour in any form. The Group also strives to establish harmonious labour relationships. We protect the rights of staff in terms of providing rest and leave days according to relevant government laws and regulations. Therefore, the percentage of new recruits to total number of employees and ratio of employee turnover to total number of employees are maintained at a low level generally.

During the year, the Group was not aware of any material non-compliance with relevant standards, rules and regulations regarding operations and activities, labour practices.

#### Employment Key Performance Indicators (Employee)

#### Number of employees

Gender	Age below 30	Age 30-50	Age er over 50	Number of nployees by gender	Total number of employees	Ratio of number of male to female employees	Ratio of salaries of male to female employees
Male	15	49	39	103	110	15:1	1.36:1
Female	2	3	2	7			

#### Employee recruit

						Percentage of new recruits
Gender	Age below 30	Age 30-50	Age over 50	Number of new recruits by gender	Total number of new recruits	to total number of employees
Male	13	14	27	54	56	51%
Female	1	1	0	2		

#### Employee turnover

						Ratio of employee turnover
Gender	Age below 30	Age 30-50	Age over 50	Staff turnover by gender	Total staff turnover	to total number of employees
Male	4	18	31	53	56	51%
Female	3	0	0	3		

#### **Health and Safety**

The Group recognizes safety and health at work as an integral part of its business performance. The Group has established the Occupational Health and Safety (OHS) Manual which is prepared in accordance with OHSAS 18001 to manage the health and safety risks of its operations.

The Group strictly requires employees to comply with the safety policy and guidelines in the Occupational Health and Safety Management System which is included in the Employee Handbook for on-site construction teams and employees working in offices, both of which clearly specify work flows, all kinds of safety measures and guidance as well as employees' responsibilities for their health and safety at our workplace.

The Group has established a risk assessment program that consists of a number of sequential steps such as risk identification, analysis, evaluation, treatment, monitoring and reviewing based on the existing controls and recommendations to reduce those risks which are not deemed to be under acceptable limits.

Employees receive "site specific induction training" soon after commencing work in the workplace. Thereafter, they are given refresher talks at intervals of six months depending on the amount of changes to the site condition. The Group also provides tool-box talks, aiming to heighten employee awareness of workplace hazards and OSHA regulations.

Daily operations are inspected by relevant department assigned by the Group, against the established risk assessment program that consists of a number of sequential steps such as risk identification, analysis, evaluation, treatment, monitoring and reviewing based on the existing controls and recommendations to reduce those risks which are not deemed to be under acceptable limits. Any non-compliance will also be identified and rectified on a timely basis.

Thus, it is a proof of guaranteeing the establishment of a healthy, safe and stable working environment effectively.

Every case of injury (if any) is required to be reported to the Group and be assessed individually under the internal guideline procedures. The Group is pleased to report that there was no accidents and injuries reported during the reporting period.

During the Reporting Period, the Group was not aware of any material non-compliance with the health and safety laws and regulations.

#### **Development and Trainings**

The Group recognizes the importance of skilled and professionally trained employees to its business growth and future success. Therefore, the Group encourages them to participate in job-related training and courses. During the year, we formulate quality management and environment management training programs to update our staff with the most updated standard of ISO 9001 and ISO 14001, in order to maintain the highest standard of professionalism by our employees. These two programs include quality assurance training in production process, inspection assurance of materials received from supplier, health and safety precautions in using production equipment and machinery as well as customer relationship management.

In daily operation, the Group provides induction training for new employees and experienced employees act as mentors to guide new comers. We believe such arrangement can be the best practice to facilitate communication and team spirit, also improve technical skills and managerial capability and encourage the learning and further development of employees at all levels.

The Group will continue to intensify its efforts to promote staff training programs which we believe that by means of offering comprehensive training opportunities, it could help providing the necessary protection for talent reserves for corporate development. The Group annually evaluates the training needs of its employees to ensure that employees are offered with suitable and appropriate training according to their job nature and position.

Trained staff	Senior managerial level	Managerial level	General staff	Percentage of employees receiving training by gender	Overall percentage of employees receiving training
Male	100%	89%	99%	99%	94%
Female	N/A	0%	50%	50%	
				Average	Overall
	Senior			training	average
	managerial	Managerial	General	hours by	training
Average training hours	level	level	staff	gender	hour
Male	8 hours	7.8 hours	1.6 hours	2.8 hours	4.8 hours
Female	N/A	N/A	2.0 hours	2.0 hours	

#### Training and Development Key Performance Indicators (Employee)

#### Labour Standards

The Group always respects and strictly complies with all applicable national laws and local regulations as well as relevant labour laws and regulations in the place where it operates, including the Policy of Employment of Children under the Employment Ordinance in Hong Kong. We have also developed rigorous and systematic measures for approval and selection, to prevent ourselves from illegally hiring child labour and ensure that the employment is in compliance with relevant laws and regulations.

The Group arranges the employees' working hours based on the statutory working hour standards and allows them to entitle paid leaves and sick leaves in accordance with labour laws.

During the Reporting Period, the Group was not aware of any material non-compliance with the labour requirements set out in relevant laws and regulations.

#### Supply Chain Management

The Group implements supplier management in accordance with internal guidance which governs the engagement of suppliers. Suppliers are chosen subjecting to screening and evaluation procedures among the suppliers, based on the quality and price. Also, to ensure supplier capability in quality assurance, safety and environmental responsibility, field visit and investigation is conducted, which includes a comprehensive quality management system and are accredited with ISO 9001, ISO 14001, OHSAS 18001 standards. The investigation reviews the production capacity, technology level, quality assurance capabilities, supply capacity, safety and environment management qualifications if needed. Only the highly qualified suppliers complied with regulatory requirements are eligible for the supplier selection by the Group. The Group also carry out regular assessment on suppliers' overall capabilities, assets position, nature of business, reputation in the industry, quality of products, goods delivery and compliance with law and regulations.

As customers are becoming more concerned about environmental issues, and stress the importance of using environmentally friendly materials. The Group will continue to act as a corporate citizen in communicating and stressing those environmental issues to our suppliers. We aim at strengthening the cooperation with suppliers, coordinating with them in product trials, and work with them to produce socially responsible products.

Each sub-contractor and supplier is reviewed at least once every year or after completion of their contracts. In cases of major non-performance of an approved sub-contractor or supplier, the Group will review their suitability to remain on the approved list.

#### **Product Responsibility**

The Group is committed to providing high-quality services and guarantees that the quality of our projects is in line with quality standards and sustainability requirements. We also pursue to meet higher criteria all the time. The Group has always been focusing on quality control in project construction since its incorporation. In respect of human resources, we have a team of project managers with rich experience in undertaking various pile work construction projects. In respect of systems, we own a quality management system in accordance with the ISO 9001, ISO 14001 and OHSAS 18001 standard, which establishes the procedure to manage the non-conformity detected during construction process. When non-conforming work is identified, the Group will review the situation and stop these below standard works from continuing or re-occurring. If the defect is likely to recur, the Group will require remedial action by the sub-contractor and shall more closely supervise this work whenever practicable. The Group also carry out trainings and established a management system covering various aspects including management of quality of construction staff, quality control on raw material, site management and quality management system, so as to ensure the timely and efficient completion of our projects.

#### Anti-corruption

The Group is committed to maintaining the integrity of its corporate culture. Staff members are not allowed to solicit or accept any advantages. The Group sets out the relevant policies in the employee handbook and guides the employees to abide by the code of conduct. The code of conduct provides a clear definition of the provision and acceptance of interests, such as gifts and souvenirs, and ways to deal with conflicts of interest.

Directors and employees are required to make a declaration to the management through the reporting channels when actual or potential conflict of interest arises. Employees cannot receive any gifts from any external parties (i.e. customers, suppliers, contractors, etc.) unless approval is obtained from the management.

The Group has whistle-blowing procedures in effect, encouraging the employees to report directly to the Company's senior management any misconduct and dishonest behavior, such as bribery, fraud and other offences. Furthermore, the Group has specified in the employees' handbook that the Group is entitled to terminate the employment contract with any employee who is bribed with money, gifts or commission, etc., and reserve the right to take further legal actions against such person.

During the Reporting Period, we have complied with the relevant laws and regulations regarding anti-corruption and money-laundering and had no concluded legal case regarding corrupt practices brought against the issuer or its employees.

#### **Community Investment**

The Group devotes to the community in order to show the love and care for people in need and encourages the employees to participate in in-house or external community activities. During the reporting period, the Group sponsored Twinklestar, a non-profit making registered charity in Hong Kong, to assist needy students to pursue their studies in Mainland China.

The Group will continue to explore other means to contribute more to the environment and strive to facilitate the building of a healthy and sustainable society.

Environmental performance indicators

#### Aspect A1: Emissions

			<b>HKEx ESG Reporting</b>
Performance indicator		2017/18 Data	Guide KPI
Emission	Total CO2 generated equivalent emission (tonnes)	71.26	KPI A1.1
	Total nitrogen oxides (NOx) emission (tonnes)	0.69	KPI A1.1
	Total sulphur oxides (SOx) emission (tonnes)	0.001	KPI A1.1
	Total particulate generated (tonnes)	0.05	KPI A1.1
Non-hazardous waste	Inert C&D waste (tonnes)	9,272	KPI A1.4
	Non-inert C&D waste (tonnes)	39	KPI A1.4
	Mixed C&D waste (tonnes)	Nil	KPI A1.4

#### Aspect A2: Use of resources

		H	KEx ESG Reporting
Performance indicat	tor	2017/18 Data	Guide KPI
Electricity	Total Electricity consumption (Kwh)	1,931,174	KPI A2.1
Water	Total Water consumption (cubic meter)	121,279	KPI A2.2

Social

#### Aspect B1: Employees

Performance indicator		H 2017/18 Data	IKEx ESG Reporting Guide KPI
Number of employees	Gender		
	– Male employees (per person)	103	KPI B1.1
	– Female employees (per person)	7	
	Type of Employee		
	– Senior management (per person)	3	KPI B1.1
	– Middle management (per person)	19	
	– General staff (per person)	88	
	Age		
	– Below 30 years old	17	KPI B1.1
	– Between 30 to 50 years old	52	
	– Over 50 years old	41	
	Region		
	– Hong Kong	110	KPI B1.1
Employee turnover	Gender		
	– Male employees (per person)	53	KPI B1.2
	– Female employees (per person)	3	
	Age		
	– Below 30 years old	7	KPI B1.2
	– Between 30 to 50 years old	18	
	– Over 50 years old	31	
	Region		
	– Hong Kong	56	KPI B1.2

#### Aspect B2: Health and safety

		HKEx ESG Reporting
Performance indicator	2017/18 Data	Guide KPI
Number of work injuries (per person)	Nil	KPI B2.1
Rate of work injury (per thousand employees)	Nil	KPI B2.1

#### Aspect B3: Development and training

Performance indicator		2017/18 Data	HKEx ESG Reporting Guide KPI
The percentage of employees trained	Gender		
	– Male employees (per person)	99%	KPI B3.1
	– Female (per person)	50%	
	Type of Employee		
	– Senior management (per person)	100%	KPI B3.1
	– Middle management (per person)	84%	
	– General staff (per person)	95%	
Average training hours	Gender		
completed per employee	– Male employees (hour)	2.8	KPI B3.2
	– Female (hour)	2.0	
	Type of Employee		
	– Senior management (hour)	8.0	KPI B3.2
	– Middle management (hour)	7.8	
	– General staff (hour)	1.6	

## **Directors' Report**

The Board is pleased to present the annual report together with the audited consolidated financial statements of the Group for the year ended 31 March 2018.

#### **PRINCIPAL ACTIVITIES**

The Company was incorporated and registered as an exempted company with limited liability in the Cayman Island. The principal activity of the Company is investment holding. The Group is principally engaged in provision of foundation engineering services in Hong Kong. Details of the principal activities of its subsidiaries are set out in note 1 to the consolidated financial statements. There were no significant changes in the nature of the Group's principal activities during the year.

#### **CORPORATE REORGANISATION**

The Company was incorporated in the Cayman Islands on 24 January 2017 as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised), of the Cayman Islands. In preparation of the Listing, the companies now comprising the Group underwent the corporate reorganisation (the "**Reorganisation**") pursuant to which the Company became the holding company of the Group on 4 December 2017. For details of the Reorganisation, please refer to the paragraph headed "History, Development and Reorganisation" in the Prospectus.

The Company's shares have been listed on the Stock Exchange since 28 December 2017.

#### **RESULTS AND DIVIDENDS**

The results of the Group for the year ended 31 March 2018 and the state of affairs of the Company and of the Group at that date are set out in the consolidated statements of comprehensive income on pages 49 to 91 of this annual report. The Directors do not recommend the payment of a final dividend for the year ended 31 March 2018.

#### **CLOSURE OF THE REGISTER OF MEMBERS**

The forthcoming annual general meeting is scheduled to be held on 31 August 2018 (the "**AGM**"). For determining the entitlement to attend and vote at the AGM, the register of members of the Company will be closed from 28 August 2018 to 31 August 2018, both days inclusive, during which period no transfer of shares of the Company will be registered. In order to attend and vote at the AGM, all share transfer documents accompanied by the relevant share certificates must be lodged with the share registrar of the Company in Hong Kong, Tricor Investor Services Limited, Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration not later than 4:30 p.m. on 27 August 2018.

#### **BUSINESS REVIEW**

The review of the business of the Group during the year ended 31 March 2018 and the discussion on the Group's future business development are set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis", and the description of principal risks and uncertainties facing the Group and key financial performance indicators are set out in the section headed, "Management Discussion and Analysis". The financial risk management objectives and policies of the Group are set out in note 28 to the consolidated financial statements. No important event affecting the Group that has occurred since the end of the financial year ended 31 March 2018 and up to the date of this annual report.

#### SUMMARY OF FINANCIAL INFORMATION

A summary of the results, assets and liabilities of the Group for the past four financial years is set out on page 92. This summary does not form part of the audited consolidated financial statements of the Group.

### PROPERTY AND EQUIPMENT

Details of movements in the property and equipment of the Group during the year are set out in note 14 to the consolidated financial statements.

### DONATION

Charitable donations made by the Group during the year ended 31 March 2018 amounted to approximately HK\$21,600 (2017: approximately HK\$35,500).

### SHARE CAPITAL

Details of the Company's share capital is set out in note 25 to the consolidated financial statements.

### SHARE OPTION SCHEME

The Company's share option scheme (the "**Share Option Scheme**") was conditionally adopted on 4 December 2017. The purpose of the Share Option Scheme is to enable the Company to grant options to selected participants as incentives or rewards for their contribution to it. The Directors consider the Share Option Scheme, with its broadened basis of participation, will enable the Group to reward the employees, the Directors and other selected participants for their contributions. This will be in accordance with Chapter 17 of the Listing Rules and other relevant rules and regulations. Further details of the Share Option Scheme are set forth in the section headed "Statutory and General Information – D. Share Option Scheme" in Appendix IV to the Prospectus.

### RESERVES

Details of movements in the reserves of the Company and the Group are set out in note 34 to the consolidated financial statements and in the consolidated statement of change in equity respectively.

### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's articles of association or the laws of Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to existing Shareholders.

### CONNECTED AND RELATED PARTY TRANSACTIONS

Details of the significant related party transactions entered into by the Group during the year ended 31 March 2018 are set out in note 32 to the consolidated financial statements. To the best knowledge of the Directors, none of these related party transactions constitutes connected transactions that need to be disclosed under the Listing Rules.

### DISTRIBUTABLE RESERVES

As at 31 March 2018, the Company's reserves available for distribution to owners comprising share premium account less accumulated losses, amounted to approximately HK\$179.0 million.

### MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 March 2018, the percentage of the Group's aggregate turnover attributable to the Group's largest customer was approximately 51.5%, while the percentage of the Group's total turnover attributable to the five largest customers in aggregate was approximately 85.5%.

During the year ended 31 March 2018, the percentage of the Group's largest supplier was approximately 9.5% of the total direct costs for the period, while the percentage of the Group's five largest suppliers accounted for approximately 18.3% of the total direct costs.

During the year ended 31 March 2018, the percentage of the Group's largest subcontractor was approximately 14.7% of the total direct costs for the period, while the percentage of the Group's five largest subcontractors accounted for approximately 37.3% of the total direct costs.

None of the Directors of the Company, or any of their close associates or shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) has any beneficial interest in the Group's five largest customers or suppliers.

### DIRECTORS

The Board during the year and up to the date of this annual report were as follows:

### **Executive Directors**

Mr. Lee Kim Ming (*Chairman*) (appointed on 24 January 2017) (*Note*) Mr. Chan Siu Hung (*Chief Executive Officer*) (appointed on 25 May 2017)

### Independent non-executive Directors

Mr. Chong Kam Fung (appointed on 4 December 2017) Mr. Chung Yan Yee Andrew (appointed on 4 December 2017) Mr. Ho Chun Chung Patrick (appointed on 4 December 2017) Mr. Shi Wai Lim William (appointed on 4 December 2017)

In accordance with the Company's memorandum and articles of association, at each annual general meeting one third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement by rotation at least once every three years. Such retiring Directors may, being eligible, offer themselves for re-election at the annual general meeting. All Directors appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of Shareholders after their appointment and be subject to re-election at such meeting and all Directors appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting and shall then be eligible for re-election.

Note: Mr. Lee Kim Ming was appointed as a Director on 24 January 2017 and designated as an executive Director on 25 May 2017.

### PERMITTED INDEMNITY PROVISION

Every Director of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred or sustained by him as a Director of the Company in defending any proceedings, whether civil or criminal, in which judgment is given in his favour, or in which he is acquitted.

### DIRECTORS' SERVICE CONTRACTS

None of the Directors proposed for re-election at the forthcoming annual general meeting has an unexpired service contract with the Company and/or any of its subsidiaries, which is not determinable by the employing company within one year without payment of compensation, other than statutory compensation.

### **CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACTS**

Neither the Company nor any of its subsidiaries had entered into any contract of significance with the Company's controlling shareholders (the "**Controlling Shareholders**") on their subsidiaries, or any contract of significance for the provision of services to the Company or any of its subsidiaries by the Company's controlling shareholders or their subsidiaries, during the year ended 31 March 2018.

### DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors of the Company and the senior management of the Group are set out on pages 10 to 13 of this annual report.

### EMOLUMENTS OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS

Details of the emoluments of the Directors of the Company and the five highest paid individuals of the Group are set out in note 9 to the consolidated financial statements.

The remuneration of the senior management of the Group for the year ended 31 March 2018 falls within the following band:

# Remuneration Band Number of Senior Management

Up to HK\$1,000,000

# **EMOLUMENT POLICY**

The Company's remuneration policy comprises primarily a fixed component (in the form of a base salary) and a variable component (which includes discretionary bonus and other merit payments), taking into account other factors such as their experience, level of responsibility, individual performance, the profit performance of the Group and general market conditions.

2

The Remuneration Committee will meet at least once for each year to discuss remuneration related matters (including the remuneration of Directors and Senior Management) and review the remuneration policy of the Group. It has been decided that Remuneration Committee would determine, with delegated responsibility, the remuneration packages of individual executive Directors and senior management.

### **RETIREMENT BENEFITS PLANS**

Details of retirement benefits plans of the Group as at 31 March 2018 are set out in note 33 to the consolidated financial statements.

# DIRECTORS' INTEREST IN SIGNIFICANT CONTRACTS

Save as the related party transactions disclosed in note 32 to the consolidated financial statements and the contracts relating to the Reorganisation in related to the Listing, no Director had a material interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year ended 31 March 2018.

### MANAGEMENT CONTRACTS

As at 31 March 2018, the Company did not enter into or have any management and administration contracts in respect of the whole or any principal business of the Company.

### DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES

Apart from as disclosed under the paragraph headed "Directors' and chief executives' interests and short positions in shares, underlying shares and debentures" below, at no time during the year were rights to acquire benefits by means of the acquisition of shares in the Company granted to any Director or their respective spouse or children under 18 years of age, or were any such rights exercised by them; or was the Company, or the Company's subsidiary or holding company or a subsidiary of the Company's holding company a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

### EQUITY-LINKED AGREEMENTS

Save as disclosed in this annual report, there was no equity-linked agreement entered into by the Company during the year ended 31 March 2018.

# DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2018, the following Director or chief executive of the Company had or was deemed to have interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong (the "**SFO**")) (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (ii) which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein; or (iii) which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") contained in Appendix 10 to the Listing Rules:

### Long positions in Shares and underlying Shares of the Company

Name of Director	Capacity/Nature	Number of Shares held/Interested	Approximate percentage of shareholding
Mr. Lee Kim Ming (Note 1)	Interest of controlled corporation	542,910,000	67.86%
Mr. Chan Siu Hung <i>(Note 2)</i>	Interest of controlled corporation	57,090,000	7.14%

# DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES (Continued)

Notes:

- (1) Mr. Lee beneficially owns the entire issued share capital of Simple Joy Investments Limited ("Simple Joy"). Therefore, Mr. Lee is deemed, or taken to be, interested in all the shares held by Simple Joy for the purpose of the SFO. Mr. Lee is the sole director of Simple Joy.
- (2) Mr. Chan beneficially owns the entire issued share capital of Simply Marvel Limited ("Simply Marvel"). Therefore, Mr. Chan is deemed, or taken to be, interested in all the shares held by Simply Marvel for the purpose of the SFO. Mr. Chan is the sole director of Simply Marvel.

Save as disclosed above, as at 31 March 2018, none of the Directors and chief executives of the Company had registered any interests or short positions in any shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which he was taken or deemed to have under such provisions of the SFO), or which were required, pursuant to Section 352 of the SFO, to be recorded in the register referred to therein or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

### SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES, UNDERLYING SHARES AND DEBENTURES

So far as is known to the Directors, as at 31 March 2018, the following persons (not being Directors or chief executive of the Company) had, or were deemed to have, interests or shorts positions in the shares, underlying shares or debentures of the Company which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were required to be recorded in the register of interests required to be kept by the Company under section 336 of the SFO:

### Long positions in Shares and underlying Shares of the Company

			Approximate
		Number of Shares	percentage of
Name	Capacity/Nature	held/Interested	shareholding
Simple Joy	Beneficial Owner	542,910,000	67.86%
Ms. Yeung Yuen Man (Note 1)	Interest of spouse	542,910,000	67.86%
Simply Marvel	Beneficial Owner	57,090,000	7.14%
Ms. Fu Jingyan <i>(Note 2)</i>	Interest of spouse	57,090,000	7.14%

Notes:

(1) Ms. Yeung Yuen Man ("Ms. Yeung") is the spouse of Mr. Lee. Under the SFO, Ms. Yeung is deemed to be interested in the same number of shares in which Mr. Lee is interested.

(2) Ms. Fu Jingyan ("Ms. Fu') is the spouse of Mr. Chan. Under the SFO, Ms. Fu is deemed to be interested in the same number of shares in which Mr. Chan is interested.

Save as disclosed above, as at 31 March 2018, none of the substantial or significant shareholders or other persons, other than the Directors and chief executives of the Company whose interests are set out in the section "Directors' Report – Directors' and Chief Executives' Interests and Short Positions in Shares, Underlying Shares and Debentures" above, had any interest or a short position in the share or Underlying shares as recorded in the register required to be kept by the Company under Section 336 of the SFO.

# PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the year ended 31 March 2018.

### **COMPETING BUSINESS**

During the year ended 31 March 2018, none of the Directors or the Controlling Shareholders and their respective associates had any interests in a business, apart from the business of the Group, which competes or may compete with the business of the Group or has any other conflict of interest with the Group which would be required to be disclosed under Rule 8.10 of the Listing Rules.

### Non-Competition Undertaking

In order to avoid any possible future competition between the Group and the Controlling Shareholders, Mr. Lee and Simple Joy (each a "**Covenantor**" and collectively the "**Covenantors**") have entered into the Deed of Non-competition with the Company (for itself and for the benefit of each other member of the Group) on 4 December 2017. Pursuant to the Deed of Non-competition, each of the Covenantors has irrevocably and unconditionally undertaken to the Company (for itself and as trustee for its subsidiaries) that, during the period that the Deed of Non-competition remains effective, he/it shall not, and shall procure that his/its associates (other than any member of the Group) not to develop, acquire, invest in, participate in, carry on or be engaged, concerned or interested or otherwise be involved, whether directly or indirectly, in any business in competition with or likely to be in competition with the existing business activity of any member of the Group.

Each of the Covenantors further undertakes that if any of he/it or his/its close associates other than any member of the Group is offered or becomes aware of any business opportunity which may compete with the business of the Group, he/it shall (and he/it shall procure his/its associates to) notify the Group in writing and the Group shall have a right of first refusal to take up such business opportunity. The Group shall, within 6 months after receipt of the written notice (or such longer period if the Group is required to complete any approval procedures as set out under the Listing Rules from time to time), notify the Covenantor(s) whether the Group will exercise the right of first refusal or not.

The Group shall only exercise the right of first refusal upon the approval of all the independent non-executive Directors (who do not have any interest in such opportunity). The relevant Covenantor(s) and the other conflicting Directors (if any) shall abstain from participating in and voting at and shall not be counted as quorum at all meetings of the Board where there is a conflict of interest or potential conflict of interest including but not limited to the relevant meeting of the independent non-executive Directors for considering whether or not to exercise the right of first refusal.

Each of the Covenantors also gave certain non-competition undertakings under the Deed of Non-Competition as set out in the paragraph headed "Relationship with our Controlling Shareholders – Non-Competition Undertakings" in the Prospectus.

During the year, the Company had not received any information in writing from any of the Controlling Shareholders in respect of any new business opportunity which competed or might compete with the existing and future business of the Group which were offered to or came to be the knowledge of the Controlling Shareholders or their associates (other than any member of the Group), and the Company has received an annual written confirmation from each Controlling Shareholder of the Company in respect of him/it and his/ its associates in compliance with the Deed of Non-competition. The independent non-executive Directors have also reviewed and were satisfied that each of the Controlling Shareholders of the Company had complied with the Deed of Non-competition.

# **CORPORATE GOVERNANCE**

Details of the Company's corporate governance practices are set out in the Corporate Governance Report on pages 14 to 20 of this annual report.

# SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the prescribed minimum public float under the Listing Rules during the year ended 31 March 2018 and up to the date of this annual report.

### INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the independent non-executive Directors annual written confirmation of his independence pursuant to Rule 3.13 of the Listing Rules and the Company considers all the independent non-executive Directors to be independent.

### **INDEPENDENT AUDITOR**

The consolidated financial statements of the Company for the year ended 31 March 2018 were audited by Deloitte Touche Tohmatsu. A resolution will be proposed at the forthcoming annual general meeting of the Company to reappoint Deloitte Touche Tohmatsu as auditor of the Company.

ON BEHALF OF THE BOARD Lee Kim Ming Chairman and Executive Director

Hong Kong, 26 June 2018

# **Independent Auditor's Report**

# Deloitte.



### TO THE MEMBERS OF LING YUI HOLDINGS LIMITED

(incorporated in the Cayman Islands with limited liability)

# **OPINION**

We have audited the consolidated financial statements of Ling Yui Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 49 to 91, which comprise the consolidated statement of financial position as at 31 March 2018, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

# **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### **KEY AUDIT MATTERS (Continued)**

### Key audit matter

# Revenue and costs from foundation engineering services contracts and amounts due from/to customers for contract work

We identified the recognition of revenue and costs from foundation engineering services contracts and amounts due from/to customers for contract work as a key audit matter due to the use of judgment and estimates by management of the Group in determining the stage of completion, contract revenue and budget costs of incomplete contracts.

During the year ended 31 March 2018, the Group generated revenue of HK\$331,112,000 from foundation engineering services contracts as disclosed in consolidated statement of profit or loss and other comprehensive income. Amounts due from and amounts due to customers for contract work of HK\$108,270,000 and HK\$2,443,000, respectively, were recorded in the consolidated statement of financial position as at 31 March 2018.

The Group recognised contract revenue and direct costs according to the management's estimation of the progress and outcome of the project. As disclosed in note 5 to the consolidated financial statements, budgeted construction costs are prepared by the management of the Group on the basis of quotations from time to time provided by the major subcontractors, suppliers or vendors involved and the experience of the management of the Group, which involve management's best estimates and judgments. The actual outcome of the contract in terms of its total revenue and costs may be higher or lower than the estimates and this will affect the revenue and profit recognised.

#### How our audit addressed the key audit matter

Our procedures in relation to recognition of revenue and costs from foundation engineering services contracts and amounts due from/to customers for contract work included:

- Understanding management's process in estimating the contract revenue, budget costs and determining the completion status of construction activities;
- Checking the total contracts value to construction contracts and other relevant correspondences and supporting documents, on a sample basis;
  - Evaluating the reasonableness of the budgeted cost including (i) agreeing the budgeted costs to the underlying subcontracting or supplier/vendor contracts; (ii) comparing the budgeted data with the actual data recorded, taking into account the stage of completion reached; and (iii) comparing the estimated profit margin with the actual profit margin of other similar projects;
  - Evaluating the reasonableness of contract cost recognised to date by:
    - Checking to the Group's internal progress report as well as other supporting documents including the payment certificates issued to the subcontractors/ suppliers/vendors and their correspondences or other documents issued before and subsequent to year end date to evaluate the progress of respective projects, on a sample basis; and
    - Discussing the status of respective construction contracts with project managers of the Group, on a sample basis.
- Evaluating the reasonableness of percentage of completion of construction contracts by comparing the percentage calculated based on costs incurred up to end of the reporting period against that calculated based on external surveyors' certifications, and investigating any significant differences identified, if any.

### **KEY AUDIT MATTERS (Continued)**

### Key audit matter

### Impairment assessment of trade receivables

We identified the impairment assessment of trade receivables as a key audit matter due to the use of judgment and estimates by management in assessing the recoverability of trade receivables.

As disclosed in note 15 to the consolidated financial statements, the net carrying amount of trade receivables amounted to HK\$24,229,000 as at 31 March 2018. The Group has recognised an impairment loss of HK\$261,000 on trade receivables as at 31 March 2018.

As disclosed in note 5 to the consolidated financial statements, a considerable amount of judgment is required in assessing the ultimate realisation of each individual trade receivables based on past collection history, ageing analysis and subsequent settlements of the trade receivables where the expectation of the recoverability of the debts are different from the original estimate, material allowance may be required.

#### How our audit addressed the key audit matter

Our procedures in relation to the impairment assessment of trade receivables included:

- Understanding the management's process in determining credit limit, credit approval for customers and the management's process in accessing the recoverability of trade receivables;
- Testing the accuracy of the ageing analysis by checking to the original invoices issued by the Group, on a sample basis;
- Checking subsequent settlements of trade receivables to supporting documents including bank records, on a sample basis;
- Assessing the recoverability of overdue trade receivables without subsequent settlement by analysing creditworthiness and past collection history of the customers; and
- Assessing the historical accuracy of the allowance assessment to evaluate the appropriateness of the basis made by the management in the current year.

### **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors of the Company determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material f, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence
  obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's
  ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our
  auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify
  our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future
  events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Tsang Yiu Chung.

**Deloitte Touche Tohmatsu** *Certified Public Accountants* Hong Kong 26 June 2018

# **Consolidated Statement of Profit or Loss and Other Comprehensive Income**

For the year ended 31st March, 2018

	NOTES	2018 HK\$'000	2017 HK\$'000
Revenue	6	331,112	219,328
Direct costs		(278,078)	(169,339)
Gross profit		53,034	49,989
Other income	7	1,426	3,364
Other gains and losses	7	2,652	65
Administrative expenses		(21,872)	(12,983)
Listing expenses		(10,849)	(2,292)
Finance costs	8	(1,203)	(623)
Profit before taxation	10	23,188	37,520
Income tax expense	11	(5,827)	(6,565)
Profit and total comprehensive income for the year		17,361	30,955
Profit and total comprehensive income attributable to:			
Owners of the Company		15,187	27,973
Non-controlling interests		2,174	2,982
		17,361	30,955
Earnings per share			
Basic (HK\$ cents)	13	2.2	4.2

# **Consolidated Statement of Financial Position**

At 31st March, 2018

	NOTES	2018 HK\$′000	2017 HK\$'000
Non-current assets			
Property and equipment	14	39,958	20,199
Deposits	16	876	1,072
		40,834	21,271
Current assets			
Trade receivables	15	24,229	9,345
Deposits, prepayments and other receivables	16	5,189	6,787
Tax recoverable		3,579	-
Amounts due from customers for contract work	17	108,270	53,379
Amount due from a director	18	-	17,157
Pledged bank deposits	19	3,500	-
Bank balances and cash	19	47,722	33,162
		192,489	119,830
Current liabilities			
Trade payables	20	39,373	41,770
Other payables and accrued charges	21	21,187	10,737
Obligations under finance leases Amounts due to customers for contract work	22 17	4,599 2,443	7,180 727
Bank borrowings	23	32,921	6,143
Tax payable	23	-	3,989
		100,523	70,546
Net current assets		91,966	49,284
Total assets less current liabilities		132,800	70,555
Non-current liabilities			
Deferred tax liabilities	24	4,973	1,668
Obligations under finance leases	22	981	2,671
		5,954	4,339
Net assets		126,846	66,216
Capital and reserves			
Share capital	25	8,000	148
Reserves		118,846	60,193
Equity attributable to owners of the Company		126,846	60,341
Non-controlling interests		-	5,875

The consolidated financial statements on page 49 to 91 were approved and authorised for issue by the Board of Directors on 26 June 2018 and are signed on its behalf by:

Mr. Lee Kim Ming Director Mr. Chan Siu Hung Director

# **Consolidated Statement of Changes in Equity**

For the year ended 31st March, 2018

	Share capital HK\$'000	Share premium HK\$'000	Other reserve HK\$'000	Accumulated profits HK\$'000	Sub-total HK\$'000	Non- controlling interests HK\$'000	<b>Total</b> HK\$'000
At 1 April 2016	1	_	(1,964)	34,330	32,367	2,893	35,260
Transfer as part of the reorganisation (notes 2(v) and 2(vi))	146	-	(146)	_	_	_	_
Issue of shares	1	-	-	_	1	-	1
Profit and total comprehensive income for the year	_	_	-	27,973	27,973	2,982	30,955
At 31 March 2017	148	_	(2,110)	62,303	60,341	5,875	66,216
Profit and total comprehensive income for the year	-	_	_	15,187	15,187	2,174	17,361
Transfer upon reorganisation (Note)	(148)	66,217	(58,020)	-	8,049	(8,049)	-
lssue of shares upon share offer (note 25(v))	1,400	68,600	_	_	70,000	_	70,000
Capitalisation issue (note 25(iv)) Transaction cost directly	6,600	(6,600)	-	-	-	-	-
attributable to issue of shares	-	(4,850)	_	-	(4,850)	-	(4,850)
Dividends paid (note 12)	_	_	-	(21,881)	(21,881)	-	(21,881)
At 31 March 2018	8,000	123,367	(60,130)	55,609	126,846	_	126,846

Attributable to owners of the Company

Note: Other reserve represents (i) the difference between the aggregate amount of share capital of Smart Sage (as defined in note 2) and Southern Sun (as defined in note 2) issued, and the net asset values of Ming Lee Foundation (as defined in note 2) and Ming Lee Engineering (as defined in note 2) in connection with the group reorganisation as disclosed in note 2 on 30 March 2017, and (ii) the difference between the aggregate amount of combined share capital of the Company issued, and the net asset values of Smart Sage and Southern Sun and non-controlling interests to the Group (as defined in note 1), upon completion of reorganisation as disclosed in note 2(vii) on 4 December 2017.

# **Consolidated Statement of Cash Flows**

For the year ended 31st March, 2018

	2018 HK\$′000	2017 HK\$'000
OPERATING ACTIVITIES		
Profit before taxation	23,188	37,520
Adjustments for:		
Depreciation of property and equipment	6,272	6,944
Gain on disposal of property and equipment	(2,913)	(65)
Bank interest income	(15)	-
Finance costs	1,203	623
Allowance for bad and doubtful debts	261	-
Operating cash flows before movements in working capital	27,996	45,022
Increase in amounts due from/to customers for contract work, net	(53,175)	(18,743)
Increase in trade receivables	(15,145)	(7,981)
Decrease in other receivables, deposits and prepayments	563	2,581
(Decrease) increase in trade payables	(2,397)	23,503
Increase in other payables and accrued charges	10,450	6,609
Cash (used in) from operations	(31,708)	50,991
Income tax paid	(10,090)	(3,032)
NET CASH (USED IN) FROM OPERATING ACTIVITIES	(41,798)	47,959
INVESTING ACTIVITIES		
Bank interest received	15	_
Advance to a director	(2,831)	(19,820)
Repayment from a director	-	6,460
Placement of pledged bank deposits	(3,500)	_
Purchases of property and equipment	(25,708)	(2,290)
Deposits paid for acquisition of property and equipment	(676)	(787)
Proceeds from disposals of property and equipment	13,100	160
NET CASH USED IN INVESTING ACTIVITIES	(19,600)	(16,277)

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# **Consolidated Statement of Cash Flows (Continued)**

For the year ended 31st March, 2018

	2018 HK\$′000	2017 HK\$'000
FINANCING ACTIVITIES		
Interest paid	(1,203)	(623)
Repayment of bank borrowings	(43,109)	(7,761)
New bank borrowings raised	69,887	13,904
Repayment of finance leases	(12,874)	(8,634)
Issue of share capital	-	1
Proceeds from issue of shares upon share offer	70,000	-
Share issue cost paid	(4,850)	-
Dividend paid	(1,893)	-
NET CASH FROM (USED IN) FINANCING ACTIVITIES	75,958	(3,113)
NET INCREASE IN CASH AND CASH EQUIVALENTS	14,560	28,569
CASH AND CASH EQUIVALENTS AT 1ST APRIL	33,162	4,593
CASH AND CASH EQUIVALENTS AT 31ST MARCH		
represented by bank balances and cash	47,722	33,162

# **Notes to the Consolidated Financial Statements**

For the year ended 31st March, 2018

# 1. GENERAL

Ling Yui Holdings Limited (the "**Company**") was incorporated and registered as an exempted company with limited liability in the Cayman Islands under the Cayman Companies Law on 24 January 2017 and its shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") on 28 December 2017. The registered office of the Company is located at P.O. Box 1350, Clifton House, 75 Fort Street, Grand Cayman KY1-1108, Cayman Islands. The principal place of business in Hong Kong of the Company is located at Unit 1702-03, Stelux House, 698 Prince Edward Road East, San Po Kong, Kowloon, Hong Kong. The immediate holding company of the Company is Simple Joy Investments Limited ("**Simple Joy**"), which is incorporated in the British Virgin Islands ("**BVI**") with limited liability and is wholly owned by Mr. Lee Kim Ming ("**Mr. Lee**") who is also the executive director of the Company.

The Company is an investment holding company. The Company and its subsidiaries (collectively referred to as the "**Group**") are principally engaged in provision of foundation engineering services in Hong Kong.

The consolidated financial statements are presented in Hong Kong dollars ("**HK\$**"), which is also the functional currency of the Group.

### 2. GROUP REORGANISATION AND BASIS OF PREPARATION AND PRESENTATION

The consolidated financial statements have been prepared based on Hong Kong Financial Reporting Standards ("**HKFRSs**") issued by the Hong Kong Institute of Certified Public Accountants (the "**HKICPA**") and the principles of merger accounting under Accounting Guideline 5 "Merger Accounting for Common Control Combinations" ("**AG 5**") issued by the HKICPA.

Historically, Mr. Lee owned 100% equity interest in Ming Lee Foundation Company Limited ("**Ming Lee Foundation**") and 50% equity interest in Ming Lee Engineering Company Limited ("**Ming Lee Engineering**"). Remaining 50% equity interest in Ming Lee Engineering are owned by Ms. Yeung Yuen Man ("**Ms. Yeung**"), the spouse of Mr. Lee and Ms. Yeung held the interest of Ming Lee Engineering on behalf of Mr. Lee. On 27 August 2015, Mr. Chan Siu Hung ("**Mr. Chan**") entered into a sale and purchase agreement with Mr. Lee to acquire 10% interest of Ming Lee Foundation at a cash consideration of HK\$5,000,000 from Mr. Lee. Upon the completion of the transfer, Mr. Chan owned 10% equity interest in Ming Lee Foundation. Before the reorganisation ("**Reorganisation**") as described below, Ming Lee Engineering and Ming Lee Foundation, the operating subsidiaries, were controlled by Mr. Lee.

In preparation of the listing of the Company's shares on the Stock Exchange (the "Listing"), the companies comprising the Group underwent the Reorganisation as described below.

- (i) Smart Sage Limited ("**Smart Sage**") was incorporated on 3 January 2017 in the BVI with limited liability and is authorised to issue a maximum of 50,000 shares with a par value of United States Dollar ("**USD**") 1 each. One share of Smart Sage was allotted and issued at par to Simple Joy on 18 January 2017.
- (ii) Southern Sun Investment Limited ("Southern Sun") was incorporated on 3 January 2017 in the BVI with limited liability and is authorised to issue a maximum of 50,000 shares with a par value of USD 1 each. 90 and 10 shares of Southern Sun were allotted and issued at par to Simple Joy and Simply Marvel Limited ("Simply Marvel"), an entity incorporated in the BVI with limited liability and owned by Mr. Chan, respectively, on 18 January 2017.
- (iii) The Company was incorporated on 24 January 2017 in the Cayman Islands with limited liability and with an authorised share capital of HK\$380,000 divided into 38,000,000 shares of HK\$0.01 each. One share of the Company was allotted and issued to the initial subscriber and was subsequently transferred to Simple Joy on 24 January 2017.

For the year ended 31st March, 2018

### 2. GROUP REORGANISATION AND BASIS OF PREPARATION AND PRESENTATION (Continued)

- (iv) On 22 March 2017, Mr. Lee acquired one share in Ming Lee Engineering from Ms. Yeung, at a cash consideration of HK\$1.
- (v) On 30 March 2017, Smart Sage acquired entire equity interest of Ming Lee Engineering from Mr. Lee in consideration of the allotment and issue of 9,999 shares of Smart Sage to Simple Joy. Upon the completion of transfer, Ming Lee Engineering became the wholly-owned subsidiary of Smart Sage.
- (vi) On 30 March 2017, Southern Sun acquired 90% and 10% equity interest of Ming Lee Foundation from Mr. Lee and Mr. Chan in consideration of the allotment and issue of 8,991 and 999 shares of Southern Sun to Simple Joy and Simply Marvel, respectively. Upon the completion of transfer, Simple Joy owned 90% equity interest in Ming Lee Foundation.
- (vii) On 4 December 2017, the Company acquired 90% equity interest in Southern Sun and entire equity interest in Smart Sage in consideration of the allotment and issue of 9,134 shares of the Company to Simple Joy and the Company acquired 10% equity interest in Southern Sun on consideration of the allotment and issue of 865 shares of the Company to Simply Marvel. Upon the completion of the transfer, Southern Sun and Smart Sage became the wholly-owned subsidiaries of the Company.

Pursuant to the Reorganisation detailed above, the Company has become the holding company of the companies now comprising the Group on 4 December 2017 and Ming Lee Foundation and Ming Lee Engineering are controlled by Mr. Lee before and after the Reorganisation. The Group comprising the Company and its subsidiaries resulting from the reorganisation is regarded as a continuing entity, accordingly, the consolidated financial statements have been prepared as if the Company had always been the holding company of the Group.

The consolidated financial statements have been prepared under the principles of merger accounting in accordance with AG5 issued by the HKICPA. The consolidated statements of profit or loss and other comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows of the Group for the years ended 31 March 2018 and 2017 include the results, changes in equity and cash flows of the companies now comprising the Group as if the current group structure had been in existence throughout the years ended 31 March 2018 and 2017 has been prepared to present the assets and liabilities of the companies now comprising the Group as if the current group structure had been in existence at that date taking into account the respective dates of incorporation, where at that date taking into account the respective dates of incorporation, where at that date taking into account the respective dates of incorporation, where at that date taking into account the respective dates of incorporation, where at that date taking into account the respective dates of incorporation, where at that date taking into account the respective dates of incorporation, where applicable. The equity interest attributable to parties other than controlling party, namely Mr. Lee, is treated as non-controlling interests.

For the year ended 31st March, 2018

# 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

The Group has adopted and consistently applied all the new and revised HKFRSs, Hong Kong Accounting Standards ("HKAS"), amendments and interpretations issued by the HKICPA that are effective for the Group's financial year beginning on 1 April 2017 for current year.

The Group has not early applied the following new and revised HKFRSs that have been issued but are not yet effective:

HKFRS 9	Financial instruments <sup>1</sup>
HKFRS 15	Revenue from contracts with customers and the related amendments <sup>1</sup>
HKFRS 16	Leases <sup>2</sup>
HKFRS 17	Insurance contracts <sup>4</sup>
Hong Kong (IFRIC)	Foreign currency transactions and advance consideration <sup>1</sup>
Interpretations ("HK(IFRIC)-Int") 22	
HK(IFRIC)-Int 23	Uncertainty over income tax treatments <sup>2</sup>
Amendments to HKFRS 2	Classification and measurement of share-based payment transactions <sup>1</sup>
Amendments to HKFRS 4	Applying HKFRS 9 "Financial instruments" with HKFRS 4 "Insurance contracts" <sup>1</sup>
Amendments to HKFRS 9	Prepayment features with negative compensation <sup>2</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or contribution of assets between an investor and its associate or joint venture <sup>3</sup>
Amendments to HKAS 19	Plan amendment, curtailment or settlement <sup>2</sup>
Amendments to HKAS 28	Long-term interests in associates and joint ventures <sup>2</sup>
Amendments to HKAS 28	As part of the annual improvements to HKFRSs 2014-2016 cycle <sup>1</sup>
Amendments to HKAS 40	Transfers of investment property <sup>1</sup>
Amendments to HKFRSs	Annual improvements to HKFRSs 2015-2017 cycle <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2018

- <sup>2</sup> Effective for annual periods beginning on or after 1 January 2019
- <sup>3</sup> Effective for annual periods beginning on or after a date to be determined
- <sup>4</sup> Effective for annual periods beginning on or after 1 January 2021

### HKFRS 9 "Financial instruments"

HKFRS 9 introduces new requirements for the classification and measurement of financial assets, financial liabilities, general hedge accounting and impairment requirements for financial assets.

Key requirements of HKFRS 9 which are relevant to the Group are described below:

all recognised financial assets that are within the scope of HKFRS 9 are required to be subsequently measured at amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. Debt instruments that are held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets, and that have contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are generally measured at fair value through other comprehensive income. All other financial assets are measured at their fair value at subsequent accounting periods. In addition, under HKFRS 9, entities may make an irrevocable election to present subsequent changes in the fair value of an equity investment (that is not held for trading) in other comprehensive income, with only dividend income generally recognised in profit or loss.

For the year ended 31st March, 2018

# 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

### HKFRS 9 "Financial instruments" (Continued)

 in relation to the impairment of financial assets, HKFRS 9 requires an expected credit loss model, as opposed to an incurred credit loss model under HKAS 39 "Financial instruments: Recognition and measurement". The expected credit loss model requires an entity to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

Based on the Group's financial instruments and risk management policies as at 31 March 2018, the directors of the Company anticipate the following potential impact on initial application of HKFRS 9:

### Classification and measurement:

Financial assets classified as loans and receivables carried at amortised cost as disclosed in notes 15, 16 and 19: these are held within a business model whose objective is to collect the contractual cash flows that are solely payments of principal and interest on the principal outstanding. Accordingly, these financial assets will continue to be subsequently measured at amortised cost upon the application of HKFRS 9.

### Impairment:

In general, the directors of the Company anticipate that the application of the expected credit loss model of HKFRS 9 will result in earlier provision of credit losses which are not yet incurred in relation to the Group's financial assets measured at amortised costs and other items that subject to the impairment provisions upon application of HKFRS 9 by the Group.

Based on the assessment by the directors of the Company on the Group's financial assets classified as loan and receivables as at 31 March 2018, the application of the expected credit loss model of HKFRS 9 has no material impact on the financial position of the Group as at 1 April 2018.

For the year ended 31st March, 2018

# 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

### HKFRS 15 "Revenue from contracts with customers"

HKFRS 15 was issued which establishes a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. HKFRS 15 will supersede the current revenue recognition guidance including HKAS 18 "Revenue", HKAS 11 "Construction contracts" and the related interpretations when it becomes effective.

The core principle of HKFRS 15 is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. Specifically, the standard introduces a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Under HKFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when 'control' of the goods or services underlying the particular performance obligation is transferred to the customer. Far more prescriptive guidance has been added in HKFRS 15 to deal with specific scenarios. Furthermore, extensive disclosures are required by HKFRS 15.

In 2016, the HKICPA issued clarifications to HKFRS 15 in relation to the identification of performance obligations, principal versus agent considerations, as well as licensing application guidance.

The directors of the Company anticipate that the application of HKFRS 15 in the future may result in more disclosures. The revenue will be recognised under input method by reference to the stage of completion of the contract activity at the end of the reporting period, which is measured based on the proportion that work performed with reference to surveys of work performed to date, customers' correspondence or other documents under HKFRS 15 and it is similar to the method used under current HKAS 11. The directors of the Company do not anticipate that the application of HKFRS 15 will have a material impact on the timing and amounts of revenue recognised in the respective reporting periods.

### HKFRS 16 "Leases"

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede HKAS 17 "Leases" and the related interpretations when it becomes effective.

HKFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions of operating leases and finance leases are removed for lessee accounting, and is replaced by a model where a rightof-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

For the year ended 31st March, 2018

# 3. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

### HKFRS 16 "Leases" (Continued)

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. For the classification of cash flows, the Group currently presents operating lease payments as operating cash flows. Upon application of HKFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be presented as financing cash flows by the Group.

Under HKAS 17, the Group has already recognised an asset and a related finance lease liability for finance lease arrangement where the Group is a lessee. The application of HKFRS 16 may result in potential changes in classification of these assets depending on whether the Group presents right-of-use assets separately or within the same line item at which the corresponding underlying assets would be presented if they were owned.

In contrast to lessee accounting, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by HKFRS 16.

As at 31 March 2018, the Group has non-cancellable operating lease commitments of HK\$1,723,000 as disclosed in note 29. A preliminary assessment indicates that these arrangements will meet the definition of a lease. Upon application of HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases.

In addition, the Group currently considers refundable rental deposits paid of HK\$388,000 as rights under leases to which HKAS 17 applies. Based on the definition of lease payments under HKFRS 16, such deposits are not payments relating to the right to use the underlying assets, accordingly, the carrying amounts of such deposits may be adjusted to amortised cost and such adjustments are considered as additional lease payments. Adjustments to refundable rental deposits paid would be included in the carrying amount of right-of-use assets.

Furthermore, the application of new requirements may result in changes in measurement, presentation and disclosure as indicated above.

Except as disclosed above, the directors of the Company anticipate that the application of other new and revised HKFRSs and interpretations will have no material impact on the Group's consolidated financial statements in the foreseeable future.

For the year ended 31st March, 2018

# 4. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared on the historical cost basis and in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and by the Hong Kong Companies Ordinance.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 "Share-based payment", leasing transactions that are within the scope of HKAS 17 "Leases", and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 "Inventories" or value in use in HKAS 36 "Impairment of assets".

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies adopted are set out below.

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

For the year ended 31st March, 2018

# 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Basis of consolidation (Continued)

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to owners of the Company and to the non-controlling interest even if this results in the non-controlling interest having a deficit balance.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intra-group assets, liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

### Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in existing subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity including reserves and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted after re-attribution of the relevant equity component, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

### Merger accounting for business combination involving entities under common control

The consolidated financial statements incorporate the financial statements items of the combining entities or businesses in which the common control combination occurs as if they had been combined from the date when the combining entities or businesses first came under control of the controlling entity.

The net assets of the combining entities or businesses are consolidated using the existing carrying values from the controlling party's perspective. No amount is recognised in respect of goodwill or excess of acquirer's interest in the net fair value of acquiree's identifiable assets, liabilities and contingent liabilities over cost at the time of common control combination, to the extent of the continuation of the controlling party's interest.

The consolidated statement of profit or loss and other comprehensive income include the results of each of the combining entities or businesses from the earliest date presented or since the date when the combining entities or businesses first came under the common control, where is a shorter period, regardless of the date of the common control combination.

For the year ended 31st March, 2018

### 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Revenue recognition**

Revenue is measured at fair value of the consideration received or receivable for goods sold and services rendered in the normal course of business.

Revenue is recognised when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below.

Revenue from engineering service contracts is based on the stage of completion at the end of the reporting period. The Group's policy for recognition of revenue from foundation engineering services is described in accounting policy for engineering service contracts below.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time apportionment basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

### **Engineering service contracts**

Where the outcome of an engineering service contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the end of the reporting period, measured based on the proportion that contract cost incurred for work performed to date relative to the estimated total contract costs, except where this would not be representative of the stage of completion. Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably and its receipt is considered probable.

Where the outcome of an engineering service contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expense in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Where contract costs incurred to date plus recognised profits less recognised losses exceed progress billings, the surplus is shown as amounts due from customers for contract work. For contracts where progress billings exceed contract costs incurred to date plus recognised profits less recognised losses, the surplus is shown as amounts due to customers for contract work. Amounts billed for work performed but not yet paid by the customer are included in the consolidated statement of financial position under trade receivables.

### Property and equipment

Property and equipment are stated at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of items of property and equipment over their estimated useful lives, using the straight-line method. The estimated useful lives and depreciation method are reviewed at the end of the reporting period, with the effect of any changes in estimate accounted for a prospective basis.

For the year ended 31st March, 2018

### 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Property and equipment (Continued)

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets. However, when there is no reasonable certainty that ownership will be obtained by the end of the lease term, assets are depreciated over the shorter of the lease term and their useful life.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

#### Impairment loss on assets other than financial assets

At the end of the reporting period, the Group reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately.

### **Financial instruments**

Financial assets and financial liabilities are recognised on the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

For the year ended 31st March, 2018

# 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Financial instruments (Continued)**

### Financial assets

The Group's financial assets are loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

### Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees or points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables (including trade receivables, deposits and other receivables, amount due from a director, pledged bank deposits and bank balances and cash) are measured at amortised cost using the effective interest method, less any impairment (see accounting policy on impairment of loans and receivables below).

### Impairment of loans and receivables

Loans and receivables are assessed for indicators of impairment at the end of the reporting period. Loans and receivables are considered to be impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the loans and receivables, the estimated future cash flows of the loans and receivables have been affected.

Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as a default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of trade receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments, observable changes in national or local economic conditions that correlate with default on trade receivables.

The amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate.

For the year ended 31st March, 2018

# 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Financial instruments (Continued)**

#### Impairment of loans and receivables (Continued)

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

If, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

#### Financial liabilities and equity instruments

#### Classification as debt or equity

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of a group entity after deducting all of its liabilities. Equity instruments issued by the group entities are recognised at the proceeds received, net of direct issue costs.

### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest expense is recognised on an effective interest basis for debt instruments.

### Financial liabilities at amortised cost

The Group's financial liabilities including trade payables, other payables and accrued charges, and bank borrowings are subsequently measured at amortised cost, using the effective interest method.

For the year ended 31st March, 2018

### 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Financial instruments (Continued)

### Derecognition

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

### **Retirement benefits costs**

Payments to the Mandatory Provident Fund Scheme ("MPF Scheme") as defined contribution plan are recognised as an expense when employees have rendered service entitling them to the contributions.

### Short-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave after deducting any amount already paid.

### Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

For the year ended 31st March, 2018

### 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Leasing (Continued)

### The Group as lessee

Assets held under finance leases are recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the consolidated statement of financial position as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in profit or loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs (see the accounting policy below).

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

### The Group as lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease.

### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale. Investment income earned at the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in finance costs in the period in which they are incurred.

### Taxation

Taxation represents the sum of the income tax expense currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before taxation' as reported in the consolidated statement of profit or loss and other comprehensive income because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

For the year ended 31st March, 2018

# 4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Taxation (Continued)

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax are recognised in profit or loss.

# 5. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 4, management of the Group is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following is the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets within the next financial year.

### Engineering service contracts

The Group reviews and revises the estimates of contract revenue, contract costs, variation orders and contract claims prepared for each engineering service contract as the contract progresses. Budgeted construction costs are prepared by the management on the basis of quotations from time to time provided by the major contractors, suppliers or vendors involved and the experience of the management. In order to keep the budget accurate and up-to-date, management conducts periodic reviews of the budgets of contracts by comparing the budgeted amounts to the actual amounts incurred. Such significant estimate may have impact on the profit recognised in each period.

Recognised amounts of engineering service contract revenue and related receivables reflect management's best estimate of each contract's outcome and stage of completion, which are determined on the basis of a number of estimates. This includes the assessment of the profitability of on-going engineering service contracts. For more complex contracts in particular, costs to complete and contract profitability are subject to significant estimation uncertainty. The actual outcomes in terms of total cost or revenue may be higher or lower than estimated at the end of the reporting period, which would affect the revenue and profit recognised in future years as an adjustment to the amounts recorded to date.

During the year ended 31 March 2018, the Group generated revenue of HK\$331,112,000 (2017: HK\$219,328,000) from foundation engineering services contracts. Amounts due from and amounts due to customers for contract work of HK\$108,270,000 and HK\$2,443,000 (2017: HK\$53,379,000 and HK\$727,000), respectively, were recorded in the consolidated statement of financial position as at 31 March 2018.

For the year ended 31st March, 2018

### 5. KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

### Impairment assessment on trade receivables

Management's judgment and estimation on the evaluation of recoverability of the trade receivables is used to determine the impairment assessment on trade receivables. A considerable amount of judgment is required in assessing the ultimate realisation of each individual trade receivables based on past collection history, ageing analysis and subsequent settlements of the trade receivables. Where the expectation of the recoverability of the debts are different from the original estimate, material allowance may be required. At the end of the reporting period, the carrying amount of trade receivables is HK\$24,229,000 (2017: HK\$9,345,000), net off with allowance for bad and doubtful debts of HK\$261,000 (2017: no allowance for bad and doubtful debts being provided). Details are set out in note 15.

### 6. REVENUE AND SEGMENTAL INFORMATION

Revenue represents the fair value of amounts received and receivable from the foundation engineering services provided by the Group to external customers. The Group's revenue is solely derived from foundation engineering services in Hong Kong. For the purpose of resources allocation and performance assessment, the chief operating decision maker ("CODM") representing the directors of the Company reviews the overall results and financial position of the Group as a whole prepared based on same accounting policies set out in note 4. Accordingly, the Group has only one single operating segment and no further discrete financial information nor analysis of this single segment is presented.

### Geographical information

No geographical segment information is presented as the Group's revenue are all derived from Hong Kong based on the location of services delivered and the Group's property and equipment amounting to HK\$39,958,000 (2017: HK\$20,199,000) are all located in Hong Kong by physical location of assets.

### Information about major customers

Revenue attributed from customers that accounted for 10% or more of the Group's total revenue is as follows:

	2018 HK\$′000	2017 HK\$'000
Customer A	_*	106,285
Customer B	50,705	69,184
Customer C	170,618	33,461

\* Less than 10% of the Group's total revenue for the year

For the year ended 31st March, 2018

# 7. OTHER INCOME AND OTHER GAINS AND LOSSES

### Other income

	2018 HK\$'000	2017 HK\$'000
Bank interest income	15	_
Rental income from machineries	-	3,209
Income from sale of rock	974	-
Sundry income	437	155
	1,426	3,364

### Other gains and losses

	2018 HK\$′000	2017 HK\$'000
Gain on disposal of property and equipment Allowance for bad and doubtful debts	2,913 (261)	65
	2,652	65

# 8. FINANCE COSTS

	2018 HK\$′000	2017 HK\$'000
Finance costs on:		
Obligations under finance leases	541	430
Bank borrowings	662	193
	1,203	623

For the year ended 31st March, 2018

# 9. DIRECTORS' AND EMPLOYEES' EMOLUMENTS

### (a) Directors' and chief executive's emoluments

Mr. Lee and Mr. Chan were appointed as executive directors of the Company on 24 January 2017 and 25 May 2017 respectively. Mr. Chong Kam Fung, Mr. Chung Yan Yee Andrew, Mr. Ho Chun Chung Patrick and Mr. Shi Wai Lim William were appointed as independent non-executive directors of the Company on 4 December 2017. Mr. Lee and Mr. Chan were the directors of the group entities before they were appointed as the directors of the Company. The emoluments paid or payable to the directors of the Company and chief executive officer of the Group are as follows:

	Executiv	e directors	Independent non-executive directors			ors	
	Mr. Lee HK\$'000	<b>Mr. Chan</b> <b>HK\$'000</b> (Note i)	Mr. Chong Kam Fung HK\$'000	Mr. Chung Yan Yee Andrew HK\$'000	Mr. Ho Chun Chung Patrick HK\$'000	Mr. Shi Wai Lim William HK\$'000	Total HK\$′000
Year ended 31 March 2018							
Fees	-	-	47	47	47	47	188
Other emoluments							
Salaries and other benefits	750	960	-	-	-	-	1,710
Bonus (Note (ii))	-	146	-	-	-	-	146
Retirement benefit scheme contributions	18	18	-	-	-	-	36
Total emoluments	768	1,124	47	47	47	47	2,080

	Executive directors				
	Mr. Lee HK\$'000	Mr. Chan HK\$'000 <i>(Note i)</i>	Total HK\$'000		
Year ended 31 March 2017					
Fees	-	-	_		
Other emoluments					
Salaries and other benefits	600	829	1,429		
Bonus	-	208	208		
Retirement benefit scheme contributions	18	18	36		
Total emoluments	618	1,055	1,673		

Note: (i) Mr. Chan acts as chief executive officer of the Group.

(ii) Bonus are determined based on financial performance of the Group.

The executive directors' emoluments are for their services in connection with the management of the affairs of the Group and the Company.

The independent non-executive directors' emoluments are for their services as directors of the Company.

During the year, no remuneration was paid by the Group to any directors of the Company as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors have waived any remuneration during the year.

For the year ended 31st March, 2018

## 9. DIRECTORS' AND EMPLOYEES' EMOLUMENTS (Continued)

#### (b) Employees' emoluments

Of the five individuals with the highest emoluments in the Group, two (2017: two) individual were the directors of the Company whose emoluments were disclosed in note 9(a). The emoluments of the remaining three (2017: three) highest paid individuals for the year ended 31 March 2018 are follows:

	2018 HK\$′000	2017 HK\$'000
Salaries and other benefits	2,628	1,568
Bonus <i>(Note)</i>	650	236
Retirement benefit scheme contributions	54	54
	3,332	1,858

Note: Bonus are determined based on financial performance of the Group.

Their emoluments were within the following bands:

		No. of employees	
	2018	<b>3</b> 2017	
Nil to HK\$1,000,000	:	2 3	
HK\$1,500,001 to HK\$2,000,000		-	
		3	

During the year, no emoluments were paid by the Group to the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

For the year ended 31st March, 2018

## **10. PROFIT BEFORE TAXATION**

	2018 HK\$′000	2017 HK\$′000
Profit before taxation has been arrived at after charging:		
Auditor's remuneration	1,000	60
Depreciation of property and equipment	6,272	6,944
Directors' remuneration (note 9)	2,080	1,673
Other staff costs Salaries and other benefits	20.096	25 401
Retirement benefits scheme contributions	39,986 2,750	25,401 898
Total staff costs Minimum lease payments under operating leases in respect of:	44,816	27,972
– land and buildings	1,852	1,554
<ul> <li>machineries and construction equipment</li> </ul>	4,146	1,504
	5,998	3,058

## 11. INCOME TAX EXPENSE

	2018 HK\$′000	2017 HK\$'000
Hong Kong Profits Tax:		
Current tax	2,634	6,185
Overprovision in prior year	(112)	-
Deferred tax (note 24)	3,305	380
	5,827	6,565

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for both years.

The income tax expense for the year can be reconciled to the profit before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

	2018 HK\$'000	2017 HK\$′000
Profit before taxation	23,188	37,520
Tax at the domestic income tax rate	3,826	6,191
Tax effect of income not taxable for tax purpose	(2)	-
Tax effect of expenses not deductible for tax purpose	1,993	378
Overprovision in prior year	(112)	-
Others	122	(4)
Income tax expense	5,827	6,565

For the year ended 31st March, 2018

## 12. DIVIDENDS

On 6 December 2017, after the Reorganisation and prior to the Listing, the Company declared dividends of HK\$21,881,000 to its then shareholders, with dividends attributable to Mr. Lee approximately HK\$19,988,000 are settled through the current account with him. No dividend has been proposed since the end of the reporting period.

## 13. EARNINGS PER SHARE

The calculation of basic earnings per share attributable to owners of the Company is based on the following data:

#### Earnings

	2018 HK\$′000	2017 HK\$′000
Earnings for the purpose of calculating basic earnings per share attributable to owners of the Company	15,187	27,973
Number of shares		
	2018	2017
	<b>′000</b>	'000
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share	696,055	660,000

The weighted average number of ordinary shares for the purpose of calculating basic earnings per share has been determined on the assumption that the Reorganisation and the capitalisation issue (as disclosed in notes 2 and 25) had been effective on 1 April 2016.

No diluted earnings per share is presented as there was no potential ordinary share outstanding for both years.

For the year ended 31st March, 2018

## 14. PROPERTY AND EQUIPMENT

		Machineries			
		and	Computer and		
	Leasehold	construction	office	Motor	
	improvements	equipment	equipment	vehicles	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
COST					
At 1 April 2016	388	20,489	39	8,765	29,681
Additions	527	12,428	139	319	13,413
Disposals	(388)	(7,024)	-	-	(7,412)
At 31 March 2017	527	25,893	178	9,084	35,682
Additions	-	33,347	_	1,551	34,898
Disposals	-	(15,572)	-	-	(15,572)
At 31 March 2018	527	43,668	178	10,635	55,008
DEPRECIATION					
At 1 April 2016	145	11,763	39	2,309	14,256
Provided for the year	326	4,469	26	2,123	6,944
Eliminated on disposals	(339)	(5,378)	-	-	(5,717)
At 31 March 2017	132	10,854	65	4,432	15,483
Provided for the year	176	3,959	35	2,102	6,272
Eliminated on disposals	-	(6,705)	-	-	(6,705)
At 31 March 2018	308	8,108	100	6,534	15,050
CARRYING AMOUNTS					
At 31 March 2018	219	35,560	78	4,101	39,958
At 31 March 2017	395	15,039	113	4,652	20,199

The above items of property and equipment are depreciated on a straight-line basis over the following estimated useful lives:

Leasehold improvements	Over the lease terms
Machineries and construction equipment	4 to 10 years
Computer and office equipment	4 years
Motor vehicles	4 years

The net book value of machineries and construction equipment includes an amount of HK\$11,629,000 (2017: HK\$12,175,000) and the net book value of motor vehicles includes an amount of HK\$1,075,000 (2017: HK\$3,615,000), in respect of assets held under finance leases.

For the year ended 31st March, 2018

## **15. TRADE RECEIVABLES**

	2018 HK\$′000	2017 HK\$'000
Trade receivables Allowance for doubtful debts	24,490 (261)	9,345
	24,229	9,345

The Group grants credit terms of 7 to 30 days to its customers from the date of invoices on progress payments of contract works. An ageing analysis of the trade receivables presented based on the invoice date at the end of the reporting period.

	н	2018 K\$'000	2017 HK\$'000
0 - 30 days 31 - 60 days		20,854 3,375	9,177 168
		24,229	9,345

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits by customer. Credit limits attributable to customers are reviewed regularly. Approximately 86% (2017: 0%) of trade receivables as at 31 March 2018, that are neither past due nor impaired, have good credit quality. These customers have no default of payment in the past.

The Group has a policy for allowance of bad and doubtful debts which is based on the evaluation of collectability and ageing analysis of accounts and on management's judgment including the creditworthiness and the past collection history of each customer.

Included in the Group's trade receivables are debtors with aggregate carrying amount of approximately HK\$3,375,000 (2017: HK\$9,345,000) which are past due for which the Group has not provided for impairment loss as there has not been a significant change in credit quality of the trade receivables and the amounts are still considered recoverable. The Group does not hold any collateral over these balances. The average age of these receivables is 45 days (2017: 16 days).

Ageing analysis of trade receivables which are past due but not impaired

	2018 HK\$′000	2017 HK\$'000
1 - 30 days 31 - 60 days	3,375	9,177 168
Total	3,375	9,345

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## 15. TRADE RECEIVABLES (Continued)

In determining the recoverability of a trade receivable, the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the end of the reporting period. The trade receivables past due but not impaired as at the end of the reporting period were either subsequently settled or no historical default of payments was noted by the respective customers and directors of the Company believe that no recognition of impairment is required.

Movement in allowance for bad and doubtful debts

	2018 HK\$′000	2017 HK\$'000
At 1 April	_	-
Impairment losses recognised	261	-
At 31 March	261	-

At 31 March 2018, allowance for bad and doubtful debts included individually impaired trade receivables with an aggregate balance of HK\$261,000 which had been in severe financial difficulties. The directors of the Company make impairment losses with reference to the present value of the estimated future cash flows that are expected to be recovered from these customers and consider adequate impairment losses have been made at the end of the reporting period. The Group does not hold any collateral over these balances.

#### Transfer of financial assets

The following were the Group's trade receivables as at 31 March 2018 that were transferred to banks by discounting trade receivables on a full recourse basis. As the Group has not transferred the significant risks and rewards relating to these receivables, it continues to recognise the full carrying amount of the receivables and has recognised the cash received on the transfer as secured bank borrowings (see note 23). These financial assets are carried at amortised cost in the Group's consolidated statement of financial position.

	2018	2017
	HK\$'000	HK\$'000
Carrying Amount of transferred assets	14,284	_
Carrying Amount of associated liabilities	10,000	-

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## 16. DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES

	2018 HK\$′000	2017 HK\$'000
Deposits for acquisition of property and equipment	876	787
Deposits	3,470	4,462
Receivable from the proceeds of disposal of property and equipment	280	1,600
Other receivables	1,315	240
Prepayments	124	95
Prepaid listing costs	-	675
Total	6,065	7,859
Presented as non-current assets	876	1,072
Presented as current assets	5,189	6,787
Total	6,065	7,859

## 17. AMOUNTS DUE FROM/TO CUSTOMERS FOR CONTRACT WORK

	2018 HK\$′000	2017 HK\$'000
Contracts in progress at the end of the reporting period:		
Contract costs incurred plus recognised profits less recognised loss Less: Progress billings	434,332 (328,505)	251,199 (198,547)
Total	105,827	52,652
Analysed as:		
Amounts due from customers for contract work Amounts due to customers for contract work	108,270 (2,443)	53,379 (727)
	105,827	52,652

Unbilled retention receivables of HK\$31,585,000 (2017: HK\$17,081,000) are included in the above contracts in progress. Retention monies withheld by customers of contract works are unsecured, interest-free and recoverable after the defect liability period of the relevant contracts or in accordance with the terms specified in the relevant contracts.

The unbilled retention receivables are to be settled, based on the expiry date of the defect liability period, at the end of the reporting period as follows:

	2018 HK\$'000	2017 HK\$'000
On demand or within one year After one year	11,467 20,118	5,544 11,537
	31,585	17,081

For the year ended 31st March, 2018

## **18. AMOUNT DUE FROM A DIRECTOR**

Details of amount due from a director, which is non-trade nature, unsecured, interest-free and repayable on demand.

			Maximum during the y	
	As at 3	1 March	31 Ma	rch
	2018	2017	2018	2017
	HK\$'000	HK\$'000	HK\$′000	HK\$'000
Mr. Lee	-	17,157	19,988	17,157

## 19. PLEDGED BANK DEPOSITS AND BANK BALANCES AND CASH

Pledged bank deposits represent deposits pledged to a bank to secure the banking facilities granted to the Group, and carried with prevailing market interest rate of 0.01% (2017: Nil) per annum.

Bank balances and cash comprise cash held and short term bank deposits with an original maturity of three months or less and carrying interest at prevailing market rate of 0.01% (2017: 0.01%) per annum.

## 20. TRADE PAYABLES

The credit period is 0 to 60 days. The following is an ageing analysis of trade payables presented based on the invoice date at the end of the reporting period:

	2018 HK\$′000	2017 HK\$'000
0 – 30 days	30,937	20,064
31 – 60 days	7,195	17,714
Over 60 days	1,241	3,992
	39,373	41,770

## 21. OTHER PAYABLES AND ACCRUED CHARGES

	2018 HK\$′000	
Accrued charges	5,630	3,626
Receipt in advance	-	- 300
Retention payable	15,557	6,811
	21,187	10,737

For the year ended 31st March, 2018

## 22. OBLIGATIONS UNDER FINANCE LEASES

The Group leased certain of its machineries and motor vehicles under finance leases with terms ranged from two to four years (2017: two to four years). The interest rates were ranged from 2.3% to 4.3% (2017: 3.1% to 6.0%) per annum.

			Present v	alue of
	Minimum lea	ise payments	minimum lease payments	
	2018	2017	2018	2017
	HK\$′000	HK\$'000	HK\$′000	HK\$'000
Amounts payable under finance leases:				
Within one year	4,772	7,545	4,599	7,180
More than one year but within two years	996	2,623	981	2,488
More than two years but within five years	-	194	-	183
	5,768	10,362	5,580	9,851
Less: Future finance charges	(188)	(511)	-	-
Present value of lease obligations	5,580	9,851	5,580	9,851
Less: Amounts due for settlement				
within one year (shown as				
current liabilities)			(4,599)	(7,180)
Amounts due for settlement after one year			981	2,671

As at 31 March 2018, the Group's obligations under finance leases were secured by the lessor's charge over the machineries and motor vehicles and were guaranteed by the corporate guarantee provided by the Company (2017: secured by the lessor's charge over the machineries and motor vehicles and were guaranteed by Mr. Lee).

## 23. BANK BORROWINGS

	2018 HK\$'000	2017 HK\$′000
Guaranteed bank borrowings repayable within one year		
(included discounted bills with full recourse)		
– Secured	29,290	-
– Unsecured	3,631	6,143
	32,921	6,143

All bank borrowings contain repayment on demand clause and are repayable within one year based on scheduled repayment dates set out in the loan agreements.

The variable-rate bank borrowings bear interest ranged from Hong Kong Prime Rate minus 0.25% to Hong Kong Prime Rate minus 3.00% per annum (2017: Hong Kong Prime Rate minus 0.25% to Hong Kong Prime Rate minus 1.75% per annum).

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#### 23. BANK BORROWINGS (Continued)

The Group's bank borrowings as at 31 March 2018 were secured and guaranteed by:

- (a) pledged bank deposits amounting to HK\$3,500,000; and
- (b) corporate guarantees provided by the Company.

The personal guarantee provided by Mr. Lee as at 31 March 2017 on securing the banking facilities has been released and replaced by the corporate guarantee provided by the Company upon listing of the shares of the Company on the Stock Exchange on 28 December 2017.

As at 31 March 2018, the Group has discounted trade receivables with full recourse amounting to HK\$14,284,000 to banks for short term borrowings and the associated borrowings amounted to HK\$10,000,000 (2017: Nil).

The range of interest rates (which are also equal to contracted interest rates) on the Group's borrowings are as follows:

	2018	2017
Effective interest rates per annum: Variable-rate borrowings	2.00%-4.75%	3.5%-5.0%

## 24. DEFERRED TAXATION

The following are the major deferred tax liability recognised and movements thereon during both years:

	Accelerated tax depreciation HK\$'000
At 1 April 2016	1,288
Charge to profit or loss	380
At 31 March 2017	1,668
Charge to profit or loss	3,305
At 31 March 2018	4,973

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## 25. SHARE CAPITAL

The share capital as at 1 April 2016 and 31 March 2017 represented the combined share capital of Ming Lee Foundation and Ming Lee Engineering. The share capital as at 31 March 2018 represented the share capital of the Company.

Details of the share capital of the Company are disclosed as follows:

	Number of shares	<b>Amount</b> HK\$'000
Ordinary shares of HK\$0.01 each:		
Authorised:		
At 24 January 2017 (date of incorporation) (note i) and 31 March 2017	38,000,000	380
Increase on 4 December 2017 (note ii)	1,962,000,000	19,620
At 31 March 2018	2,000,000,000	20,000
Issued and fully paid:		
At 24 January 2017 (date of incorporation) (note i) and 31 March 2017	1	-
Issued of new shares on reorganisation (note iii)	9,999	-
Capitalisation issue (note iv)	659,990,000	6,600
Issue of new share upon Listing (note v)	140,000,000	1,400
At 31 March 2018	800,000,000	8,000

Notes:

- (i) On 24 January 2017, the Company was incorporated with an authorised share capital of HK\$380,000 divided into 38,000,000 shares of HK\$0.01 each. Upon its incorporation, one share was allotted at par and credited as fully paid.
- (ii) Pursuant to the written resolutions passed by the shareholders on 4 December 2017, the authorised share capital of the Company was increased from HK\$380,000 to HK\$20,000,000 by creation of additional 1,962,000,000 ordinary shares of HK\$0.01 each which, upon issue, shall rank pari passu in all aspects with the existing issued ordinary shares.
- (iii) On 4 December 2017, the Company acquired 90% equity interest in Southern Sun and entire equity interest in Smart Sage in consideration of the allotment and issue of 9,134 shares of the Company to Simple Joy and the Company acquired 10% equity interest in Southern Sun on consideration of the allotment and issue of 865 shares of the Company to Simply Marvel. Details refer to note 2(vii).
- (iv) Pursuant to the written resolutions passed by the shareholders on 4 December 2017, conditional upon the share premium account of the Company being credited as a result of the offer of the Company's shares, the directors of the Company were authorised to capitalise the amount of HK\$6,599,900 from the amount standing to the credit of the share premium account of the Company and to apply such amount to pay up in full at par. The capitalisation issue was completed on 28 December 2017.
- (v) On 28 December 2017, 140,000,000 shares of the Company were issued at HK\$0.50 per share for a total consideration of HK\$70,000,000.

All issued shares rank pari passu in all respects including all rights as to dividends, voting and return of capital.

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#### 26. SHARE OPTION SCHEME

The Company's share option scheme (the "Scheme") was adopted, pursuant to a resolution passed on 4 December 2017, for the primary purpose of providing additional incentive to employees (full-time and part-time), directors, consultants, advisers, distributors, contractors, suppliers, agents, customers, business partners or service providers of the Group. Unless otherwise terminated or amended, the Scheme will remain in force for 10 years.

Pursuant to the Scheme, the aggregate number of shares which may be issued upon exercise of all options to be granted under the Scheme, and other schemes offered by the Company, as from the date of adoption of the Scheme, shall not exceed 10% of the shares in issue on the listing date (i.e. 800,000,000 shares). The overall limit on the number of shares which shall be issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme, and other schemes offered by the Company, shall not exceed 30% of the issued share capital of the Company from time to time. The total number of shares issued, and to be issued, upon exercise of options granted in accordance with the Scheme to each eligible participant in any 12-month period shall not exceed 1% of the issued share capital of the Company. The option shall remain open for acceptance by the eligible participant for a period of 7 days (inclusive of the date on which such offer is made). HK\$1 shall be payable by the participants on acceptance of the offer of the Option.

The exercisable period of the share options granted is determinable by the board of directors, but no later than 10 years from the date of grant of the options. The subscription price for the shares in respect of which options are granted is determinable by board of directors, but shall be no less than the highest of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheet on the date of grant of the options, which must be a business day; (ii) the average closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant of the options; and (iii) the nominal value of the Company's share on the date of grant of the option.

No share options were granted, exercised, cancelled or lapsed under the Scheme during the year nor outstanding as at the end of the reporting period.

## 27. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to owners through the optimisation of the debt and equity balance.

The capital structure of the Group consists of debt which includes bank borrowings and equity of the Group, comprising issued share capital, share premium, other reserve and accumulated profits.

Management of the Group reviews the capital structure regularly taking into account the cost of capital and the risk associated with the capital. The Group will balance its overall capital structure through issuance of new shares and raising new borrowings or repayment of existing borrowings.

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## 28. FINANCIAL INSTRUMENTS

#### **Categories of financial instruments**

	2018 HK\$'000	2017 HK\$'000
Financial assets Loans and receivables (including cash and cash equivalents)	80,516	65,681
Financial liabilities Amortised cost	93,481	58,350

#### Financial risk management objectives and policies

The Group's financial instruments include trade receivables, deposits, other receivables, bank balances and cash, pledged bank deposits, trade payables, other payables and accrued charges and bank borrowings. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management of the Group manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Currency risk

The Group has limited currency exposure as both the sales and direct costs were denominated in the functional currency of the respective group entities. Accordingly, the management of the Group considers that the Group's exposure to foreign currency risk is minimal.

#### Interest rate risk

The Group is exposed to fair value interest rate risk in relation to the Group's fixed-rate obligations under finance leases. The Group's cash flow interest rate risk primarily relates to the variable-rate bank balances (note 19), variable-rate pledged bank deposits (note 19) and variable-rate bank borrowings (note 23) and is mainly concentrated on the fluctuation of Hong Kong Prime Rate arising from the Group's bank borrowings.

The Group has not used any interest rate swaps to mitigate its exposure associated with interest rate risk. However, the management of the Group monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

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#### 28. FINANCIAL INSTRUMENTS (CONTINUED)

#### Financial risk management objectives and policies (Continued)

#### Interest rate risk (Continued)

#### Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for non-derivative instruments at the end of the reporting period. The analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year. A 100 basis point increase or decrease in variable-rate bank borrowings are used and represents management's assessment of the reasonably possible change in interest rates. Bank balances and pledged bank deposits are excluded from sensitivity analysis as the management of the Group considers that the exposure of cash flow interest rate risk arising from variable-rate bank balances and pledged bank deposits is insignificant.

If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Group's post-tax profit for the year would decrease/increase by HK\$275,000 (2017 : HK\$51,000). This is mainly attributable to the Group's exposure to interest rates on its variable-rate bank borrowings.

#### Credit risk

The Group's credit risk is primarily attributable to trade receivables, bank balances and pledged bank deposits.

The Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge the obligations by counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position at the end of the reporting period.

Management of the Group adopted a policy on providing credit facilities to new customers. A credit investigation, including assess to financial information and credit search, is required to be launched. The level of credit granted must not exceed a predetermined level set by the management. Credit evaluation is performed on a regular basis.

The Group has concentration of credit risks with exposure limited to certain customers. The top two debtors amounting to HK\$22,286,000 (2017 : HK\$9,343,000) comprised approximately 92% (2017 : 100%) of the Group's trade receivables. The directors of the Company closely monitor the subsequent settlement of the customers. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risk for bank balances and pledged bank deposits is considered not material as such amounts are placed in banks with good reputations.

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and mitigate the effects of unexpected fluctuations in cash flows.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay.

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#### 28. FINANCIAL INSTRUMENTS (CONTINUED)

#### Financial risk management objectives and policies (Continued)

#### Liquidity risk (Continued)

The table includes both interest and principal cash flows.

	Weighted average effective interest rate %	Repayable on demand HK\$'000	Within 1 year HK\$'000	1 year to 2 years HK\$'000	2 years to 5 years HK\$'000	Total undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
As at 31 March 2018							
Non-derivative financial liabilities							
Trade payables	-	-	39,373	-	-	39,373	39,373
Other payables and accrued charges	-	-	21,187	-	-	21,187	21,187
Bank borrowings	3.9	32,921	-	-	-	32,921	32,921
Obligations under finance leases	3.6	-	4,772	996	-	5,768	5,580
		32,921	65,332	996	-	99,249	99,061
	Weighted						
	average					Total	Total
	effective	Repayable	Within	1 year to	2 years to	undiscounted	carrying
	interest rate	on demand	1 year	2 years	5 years	cash flows	amount
	%	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000

Trade payables	-	-	41,770	-	-	41,770	41,770
Other payables and accrued charges	-	-	10,437	-	-	10,437	10,437
Bank borrowings	4.7	6,143	-	-	-	6,143	6,143
Obligations under finance leases	5.2	-	7,545	2,623	194	10,362	9,851
		6 1 4 3	59 752	2.623	194	68 712	68 201

Bank borrowings with a repayment on demand clause are included in the "Repayable on demand" time band in the above maturity analysis. As at 31 March 2018, the aggregate carrying amount of these bank borrowings amounted to approximately HK\$32,921,000 (2017: HK\$6,143,000). Taking into account the Group's financial position, management of the Group does not believe that it is probable that the bank will exercise its discretionary rights to demand immediate repayment. Management of the Group believes that such bank borrowings of the Group will be repaid in accordance with the scheduled repayment dates set out in the loan agreements of which the aggregate principal and interest cash outflows will amount to HK\$33,001,000 (2017: HK\$6,199,000) repayable within 1 year based on the effective interest rate as at 31 March 2018.

#### Fair value of financial instruments

Management of the Group considers that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

The fair value of financial assets and financial liabilities measured at amortised cost are determined in accordance with general accepted pricing models based on discounted cash flow analysis.

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## 29. OPERATING LEASE COMMITMENTS

#### The Group as lessee

At 31 March 2018, the Group had commitments for future minimum lease payments under non-cancellable operating leases with independent third parties, which fall due as follows:

	2018 HK\$′000	2017 HK\$'000
Within one year In the second to fifth year inclusive	1,473 250	1,433 1,649
	1,723	3,082

The above operating lease payments represent rental payable by the Group for office premises and warehouse. Leases and rentals are negotiated and fixed for a term of two to three years.

### **30. CAPITAL COMMITMENTS**

	2018 HK\$′000	2017 HK\$'000
Capital expenditure in respect of acquisition of property and equipment contracted for but not provided in the consolidated financial statements	2,704	4,201

## 31. MAJOR NON-CASH TRANSACTIONS

During the year ended 31 March 2018, the Group entered into finance lease arrangements in respect of assets with a total capital value at the inception of the leases of HK\$8,603,000 (2017: HK\$11,326,000).

On 6 December 2017, after the Reorganisation and prior to the Listing, the Company declared dividends of HK\$21,881,000 to its shareholders, with dividends attributable to Mr. Lee approximately HK\$19,988,000 are settled through the current account with him.

## 32. RELATED PARTY TRANSACTIONS

Details of the balance with a director as at 31 March 2017 are disclosed in the consolidated statement of financial position, consolidated statement of cash flows and note 18.

Mr. Lee provided unlimited personal guarantees to banks in respect of the Group's bank borrowings and obligations under finance leases as at 31 March 2017 and being replaced by corporate guarantee provided by the Company upon listing of the shares of the Company on the Stock Exchange on 28 December 2017.

#### Compensation of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

	2018 HK\$'000	2017 HK\$'000
Short-term benefits Post-employment benefits	3,762 90	3,154 87
	3,852	3,241

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## **33. RETIREMENT BENEFITS SCHEMES**

The MPF Scheme is registered with the Mandatory Provident Fund Schemes Authority under the Mandatory Provident Fund Schemes Ordinance. The assets of the MPF Scheme are held separately from those of the Group in funds under the control of an independent trustee. Under the MPF Scheme, the employer and its employees are each required to make contributions to the MPF Scheme at rates specified in the rules. The only obligation of the Group with respect to the MPF Scheme is to make the required contributions. Except for voluntary contribution, no forfeited contribution under the MPF Scheme is available to reduce the contribution payable in future years. The cap of contribution amount being HK\$1,500 per employee per month.

The retirement benefits scheme contributions arising from the MPF Scheme charged to the consolidated statement of profit or loss and other comprehensive income represent contributions paid or payable to the funds by the Group at rates specified in the rules of the schemes.

The contributions paid and payable to the schemes by the Group are disclosed in notes 9 and 10.

## 34. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period includes:

	2018 HK\$'000	2017 HK\$'000
Non-current asset		
Investment in subsidiaries	66,217	-
Current assets		
Deposits, prepayments and other receivables	33	675
Amounts due from subsidiaries	36,206	-
Bank balances and cash	22,895	-
	59,134	675
Current liabilities		
Amount due to a subsidiary	-	2,967
Other payables and accruals	50	_
	50	2,967
Net current assets (liabilities)	59,084	(2,292)
Total assets less current liabilities	125,301	(2,292)
Capital and reserves		
Share capital	8,000	-
Reserves	117,301	(2,292)
Total equity	125,301	(2,292)

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## 34. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (CONTINUED)

#### Movement in the Company's reserves

	Share premium HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 24 January 2017 (date of incorporation)	_	_	-
Loss and total comprehensive expense for the period	-	(2,292)	(2,292)
At 31 March 2017	_	(2,292)	(2,292)
Profit and total comprehensive income for the year	-	18,107	18,107
Transfer upon reorganisation (note 25(iii))	66,217	-	66,217
lssue of shares upon share offer (note 25(v))	68,600	-	68,600
Capitalisation issue (note 25(iv))	(6,600)	-	(6,600)
Transaction cost directly attributable to issue of shares	(4,850)	-	(4,850)
Dividends paid (note 12)	-	(21,881)	(21,881)
At 31 March 2018	123,367	(6,066)	117,301

## 35. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Dividend payable HK\$'000	Accrued share issue cost HK\$'000	Bank borrowings HK\$'000	Obligations under finance leases HK\$'000	Total HK\$'000
At 1 April 2016	_	_	-	7,159	7,159
Financing cash flows (note)	_	-	5,950	(9,064)	(3,114)
Purchase of property and equipment through					
finance leases	_	-	-	11,326	11,326
Finance costs recognised	_	_	193	430	623
At 31 March 2017	-	-	6,143	9,851	15,994
Financing cash flows (note)	(1,893)	(4,850)	26,116	(13,415)	5,958
Purchase of property and equipment through					
finance leases	-	-	-	8,603	8,603
Share issued costs accrued	-	4,850	-	-	4,850
Dividends declared	21,881	-	-	-	21,881
Settled through current account with Mr. Li	(19,988)	-	-	-	(19,988)
Finance costs recognised	-	_	662	541	1,203
At 31 March 2018	-	-	32,921	5,580	38,501

Note: The financing cash flows represented the net amount of proceeds from bank borrowings, payment of finance costs and repayments of bank borrowings and finance leases, share issue costs paid and dividends paid.

For the year ended 31st March, 2018

## 36. PARTICULARS OF THE SUBSIDIARIES

Particulars of the Company's subsidiaries at the end of the reporting period are as follows:

	Place of	Place of	Issued and full paid	Proportion of interest att to the Co	ributable	
Name of subsidiary	establishment	operation	share capital	2018	2017	Principal activities
Smart Sage <sup>^</sup>	BVI	BVI/Hong Kong	USD10,000	100%	100%	Investment holding
Southern Sun <sup>^</sup>	BVI	BVI/Hong Kong	USD10,000	100%	90%	Investment holding
Ming Lee Foundation	Hong Kong	Hong Kong	HK\$1,000	100%	90%	Provision of foundation engineering work
Ming Lee Engineering	Hong Kong	Hong Kong	HK\$2	100%	100%	Provision of engineering work

^ Directly held by the Company

None of the subsidiaries had issued any debt securities at the end of the reporting period.

## 37. DETAILS OF NON-WHOLLY OWNED SUBSIDIARIES THAT HAVE MATERIAL NON-CONTROLLING INTERESTS

The table below shows details of non-wholly owned subsidiary of the Group that have material non-controlling interests:

Name of subsidiary	interests and	n of ownership voting rights held trolling interests		allocated to olling interests	Accumulated non-controlling interests		
	2018	2017	2018	2017	2018	2017	
			HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Ming Lee Foundation	-	10%	2,174	2,982	-	5,875	

Ming Lee Foundation became wholly owned subsidiary upon completion of the Reorganisation as detailed in note 2.

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# 37. DETAILS OF NON-WHOLLY OWNED SUBSIDIARIES THAT HAVE MATERIAL NON-CONTROLLING INTERESTS (CONTINUED)

Summarised financial information in respect of Ming Lee Foundation before the completion of Reorganisation is set out below. The summarised financial information below represents amounts before intragroup eliminations.

	2017 HK\$′000
Non-current assets	17,269
Current assets	115,335
Current liabilities	(70,023)
Non-current liabilities	(3,828)
Total equity	58,753
Equity attributable to the controlling shareholder of Ming Lee Foundation	52,878
Non-controlling interests of Ming Lee Foundation	5,875
	58,753

	1 April 2017 to 4 December 2017 HK\$'000	1 April 2016 to 31 March 2017 HK\$'000
Revenue, other income and other gain Expenses Taxation	214,443 (188,511) (4,195)	219,557 (183,818) (5,916)
Profit and other comprehensive income for the period/year	21,737	29,823
Profit and other comprehensive income for the period/ year attributable to – the controlling shareholder of Ming Lee Foundation – non-controlling interests of Ming Lee Foundation	19,563 2,174	26,841 2,982
	21,737	29,823
Net cash (outflow) inflow from operating activities Net cash outflow from investing activities Net cash outflow from financing activities	(9,684) (2,291) (1,976)	43,970 (9,977) (3,195)
Net cash (outflow) inflow	(13,951)	30,798

## **Financial Summary**

	For the year ended 31 March			
	2018	2017	2016	2015
	HK\$′000	HK\$'000	HK\$'000	HK\$'000
RESULTS				
Revenue	331,112	219,328	120,465	74,282
Profit before taxation	23,188	37,520	22,287	21,782
Income tax expense	(5,827)	(6,565)	(3,757)	(3,609)
Profit for the year	17,361	30,955	18,530	18,173
Profit for the year attributable to:				
Owners of the Company	15,187	27,973	17,601	18,173

	As at 31 March			
	2018	2017	2016	2015
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
ASSETS AND LIABILITIES				
Total assets	233,323	141,101	67,698	43,226
Total liabilities	106,477	74,885	32,438	26,496
Net assets	126,846	66,216	35,260	16,730
Equity attributable to owners of the Company	126,846	60,341	32,367	16,730
Non-controlling interests	-	5,875	2,893	-
Total equity	126,846	66,216	35,260	16,730

*Note:* The results for the years ended 31 March 2015, 2016 and 2017 have been prepared on a combined basis to indicate the results of the Group as if the Group structure, at the time when the Company's Shares were listed on the Stock Exchange, has been in existence throughout the years concerned. The figures for years ended 31 March 2015, 2016 and 2017 have been extracted from the Company's Prospectus dated 13 December 2017.

This report is published in both English and Chinese languages. Should there be any inconsistency between the Chinese and English versions, the English version shall prevail.