

# Milestone Builder Holdings Limited

# 進階發展集團有限公司

(incorporated in the Cayman Islands with limited liability) (於開曼群島註冊成立的有限責任公司)

Stock code 股份代號: 1667







# Contents

Corporate Information	2
Financial Highlights	3
Chairman's Statement	5
Management Discussion and Analysis	6
Directors and Senior Management	17
Corporate Governance Report	20
Directors' Report	29
Independent Auditor's Report	40
Consolidated Statement of Comprehensive Income	45
Consolidated Balance Sheet	46
Consolidated Statement of Changes in Equity	48
Consolidated Statement of Cash Flows	49
Notes to the Consolidated Financial Statements	<b>50</b>
Five-Year Financial Summary	112

# **Corporate Information**

#### **Board of Directors**

#### **Executive Directors**

Mr. Leung Kam Fai (Chairman)

Mr. Lam Ka Ho

#### **Independent Non-Executive Directors**

Mr. Keung Kwok Hung

Ms. Lau Suk Han Loretta

Mr. Poon Man Hong#

Mr. Fong Man Fu Eric\*

#### **Audit Committee**

Mr. Keung Kwok Hung (Chairman)

Ms. Lau Suk Han Loretta

Mr. Poon Man Hong#

Mr. Fong Man Fu Eric\*

#### **Remuneration Committee**

Mr. Keung Kwok Hung (Chairman)

Mr. Leung Kam Fai

Mr. Poon Man Hong#

Mr. Fong Man Fu Eric\*

#### **Nomination Committee**

Mr. Poon Man Hong (Chairman)#

Mr. Fong Man Fu Eric (Chairman)\*

Mr. Leung Kam Fai

Mr. Keung Kwok Hung

#### **Authorised Representatives**

Mr. Leung Kam Fai

Mr. Lam Ka Ho

#### **Company Secretary**

Mr. Wong Chi On (Resigned on 31 May 2018)

Ms. Lee Yin Ling Linda (Appointed on 31 May 2018)

#### Compliance Advisor

Ample Capital Limited

#### **Auditor**

#### PricewaterhouseCoopers

\* Resigned on 29 June 2017

\* Appointed on 29 June 2017

#### **Registered Office**

P.O. Box 10008, Willow House

Cricket Square

Grand Cayman KY1-1001

Cayman Islands

# Head Office and Principal Place of Business

14/F, 9 Po Lun Street

Lai Chi Kok, Kowloon

Hong Kong

# Cayman Islands Principal Share Registrar and Transfer Office

Tricor Services (Cayman Islands) Limited

P.O. Box 10008, Willow House

Cricket Square

Grand Cayman KY1-1001

Cayman Islands

# Hong Kong Branch Share Registrar and Transfer Office

Tricor Investor Services Limited

Level 22, Hopewell Centre

183 Queen's Road East

Hong Kong

#### **Principal Bankers**

Bank of China (Hong Kong) Limited

Nanyang Commercial Bank Limited

Shanghai Commercial Bank Limited

The Hongkong and Shanghai Banking Corporation Limited

#### Stock Code

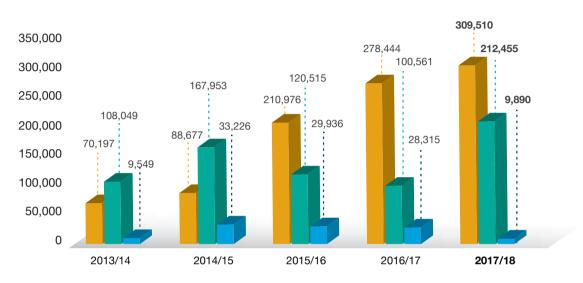
01667

#### Website

www.milestone.hk

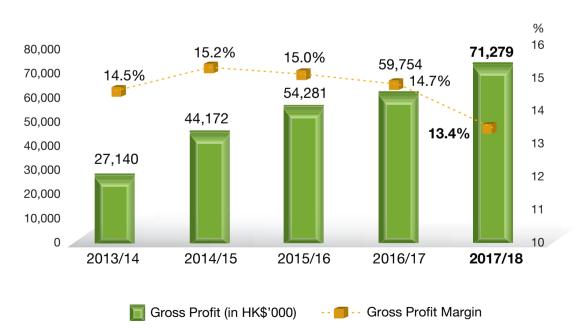
# **Financial Highlights**

# Consolidated Revenue (HK\$'000)

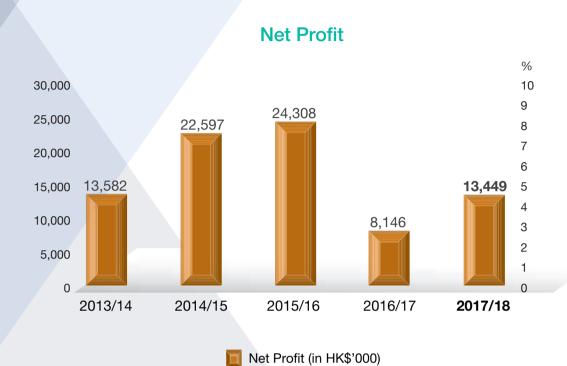


- Building construction services
- Alteration, addition, fitting-out works and building services
- Repair and restoration of historic buildings

## **Gross Profit & Gross Profit Margin**



# Financial Highlights (Continued)



# **Chairman's Statement**

### Dear Shareholders,

I am pleased to present our annual report on behalf of the board (the "Board") of directors (the "Directors") of Milestone Builder Holdings Limited (the "Company" and together with its subsidiaries, the "Group" or "our Group" or "we") for the year ended 31 March 2018 (the "Year").

The shares of the Company were successfully listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 7 April 2017 (the "Listing"). On behalf of the Group, I would like to extend our appreciation to all parties who have helped us build our business over the years as well as to those who helped bring our Company to the Listing on the Stock Exchange.

The Group has more than 16 years' experiences in the construction industry in Hong Kong. We are an established contractor with job references in both private and public sectors in (i) building construction services; (ii) alteration, addition and fitting-out works and building services; and (iii) repair and restoration of historic buildings. The long established relationship with customers, subcontractors and suppliers and the commitment of our strong and dedicated management team to provide quality work and service has played a vital role in building up our reputation and the Group's competitiveness in the market. We have recorded a revenue of approximately HK\$531.9 million for the year ended 31 March 2018.

Just like our name "Milestone", the Listing is a key milestone for the Group. The Group expects a steady growth in the construction industry in Hong Kong due to the boosting land supply for housing and commercial building developments for both private and public sectors as well as fostering infrastructure development plans in the long term. We will continue to leverage on our various licenses and qualifications and extensive experience in construction industry and to participate in the forthcoming projects to strengthen our position in the Hong Kong market. We will also continue to invest in our employees, and to recruit and train suitable personnel for our business.

In order to grow our business to new heights, the Group has also extended business as property developer in Japan ("Property Development Business in Japan"), which is perceived as a new potential market to diversify the existing business. We consider that the Property Development Business in Japan enable the Group to further enhance our existing experiences in building construction services as well as alteration, addition, fitting-out works and building services.

On behalf of the Board, I would like to take this opportunity to extend my sincere appreciation to our shareholders, customers, subcontractors and suppliers for their continuous support, as well as the management team and the staff of the Group for their hard work and dedication.

#### Leung Kam Fai

Chairman

Hong Kong, 28 June 2018

# **Management Discussion and Analysis**

#### **Business and Financial Review**

The Group is an established contractor with job references in both private and public sectors in (i) building construction services; (ii) alteration, addition, fitting-out works and building services; and (iii) repair and restoration of historic buildings.

#### **Business Review**

The following table sets out a breakdown of our total revenue during the year ended 31 March 2018 and the comparative year according to our three major types of services:

As at 31 March 2018, there were 5, 34 and 6 ongoing projects in progress, pertaining to (i) building construction services, (ii) alteration, addition, fitting-out works and building services, and (iii) repair and restoration of historic buildings, respectively. We had no major projects awarded to us but yet to commence as at 31 March 2018.

As at 31 March 2018, the aggregate amount of revenue expected to be recognised after 31 March 2018 of our on-going projects was approximately HK\$428.5 million.

#### Year ended 31 March

	2018		2017	
	HK\$'000	%	HK\$'000	%
Building construction services	309,510	58.2	278.444	68.4
Alteration, addition, fitting-out works and building services	212,455	39.9	100,561	24.7
Repair and restoration of historic buildings	9,890	1.9	28,315	6.9
Total	531,855	100.0	407,320	100.0

The following table sets out our completed contracts during the year ended 31 March 2018 with contract sum of HK\$3 million or above:

Particulars of project	Main category of works	Expected project period <sup>(Note 1)</sup>
Design and construction for new artificial turf system for a soccer field in a school in Kowloon	Building construction services	June 2016 to October 2016
Construction of new buildings in Mong Kok	Building construction services	September 2015 to December 2016
Design and construction for a proposed recreational ground in a school	Building construction services	May 2016 to November 2016
Alteration and addition works of a club in Causeway Bay	Alteration, addition, fitting-out works and building services	August 2015 to January 2017
Lobby and driveway renovation of a hotel in Tsim Sha Tsui	Alteration, addition, fitting-out works and building services	August 2016 to December 2016
Enabling works for network in Hung Hom	Alteration, addition, fitting-out works and building services	September 2016 to November 2016
Fitting-out works for a delivery office in Tseung Kwan O	Alteration, addition, fitting-out works and building services	November 2016 to January 2017
Refurbishment of seats & carpets in an auditorium in Kwai Chung	Alteration, addition, fitting-out works and building services	March 2017 to August 2017
Advance works for utility diversion for extension of a clubhouse in Happy Valley	Alteration, addition, fitting-out works and building services	December 2016 to April 2017
Fitting-out works to lift lobby and atrium for a commercial development in Shek Mun	Alteration, addition, fitting-out works and building services	April 2016 to September 2016
Alteration & additional works for a retail network project in Hung Hom	Alteration, addition, fitting-out works and building services	November 2016 to July 2017
Revitalisation and conservation for a cluster of house in Wan Chai	Repair and restoration of historic buildings	September 2013 to April 2017

#### Note:

Expected project period generally refers to the period in the original work programme of the project or the period stated in the contract or letter of acceptance or tender or order to commence or architects instruction and is subject to changes in the course of works.

The following table sets out brief details of our projects in progress as at 31 March 2018 with contract sum of more than HK\$3 million:

Particulars of project	Main category of works	Expected project period <sup>(Note 1)</sup>
Hong Kong, Zhuhai, Macao bridge ancillary building works	Building construction services	August 2015 to October 2017
Hong Kong, Zhuhai, Macao bridge boundary crossing facilities	Building construction services	July 2016 to August 2017
Hong Kong, Zhuhai, Macao Bridge steel and metal works	Building construction services	July 2016 to August 2017
Design and build for school extension and improvement projects	Building construction services	August 2016 to August 2018
Upgrading two artificial turfs of an university	Building construction services	December 2016 to March 2018
Improvement work at a plaza and installation of cover for mini-bus stop and covered walkway in Kwai Chung	Alteration, addition, fitting-out works and building services	November 2017 to June 2018
Alteration and addition works for a project in Kwai Chung	Alteration, addition, fitting-out works and building services	February 2018 to May 2018
Plumbing and drainage installation works	Alteration, addition, fitting-out works and building services	March 2016 to June 2017
Electricity works of a water treatment plant in Tai Po	Alteration, addition, fitting-out works and building services	September 2016 to July 2017
Replacement of existing lifting machines in Yuen Long	Alteration, addition, fitting-out works and building services	September 2016 to May 2017
Improvement of conference and meeting facilities in campus of an university	Alteration, addition, fitting-out works and building services	March 2018 to June 2019
Fitting-out works for a market in Tseung Kwan O	Alteration, addition, fitting-out works and building services	March 2018 to July 2018
Alteration and addition works for a school in Western District	Alteration, addition, fitting-out works and building services	March 2018 to August 2019

The following table sets out brief details of our projects in progress as at 31 March 2018 with contract sum of more than HK\$3 million (continued):

Particulars of project	Main category of works	Expected project period <sup>(Note 1)</sup>
Provision of children's play equipment and facilities for the elderly in sitting-out area in Tuen Mun	Alteration, addition, fitting-out works and building services	January 2017 to December 2017
Electrical works for a holiday camp in Sai Kung	Alteration, addition, fitting-out works and building services	September 2016 to December 2017
Plumbing, sanitaryware and above ground drainage installation in a redevelopment project in Wan Chai	Alteration, addition, fitting-out works and building services	October 2016 to October 2017
Alteration and addition works for a project in Yuen Long	Alteration, addition, fitting-out works and building services	March 2017 to June 2018
Conservation works for the revitalisation at a former magistracy in Fanling	Repair and restoration of historic buildings	July 2016 to May 2017

#### Note:

Expected project period generally refers to the period in the original work programme of the project or the period stated in the contract or letter of acceptance or tender or order to commence or architects instruction and is subject to changes in the course of works.

### Major Licenses, Qualifications and Certifications

As at 31 March 2018, our Group has obtained the following major licenses, qualifications and certifications in Hong Kong:

Relevant authority/ Organisation	Relevant list/Category	License	Holder	Date of first grant/ Registration	Expiry date for existing license	Authorised contract value
WBDB <sup>1</sup>	Approved Contractors for Public Works — Buildings Category	Group A (probation) <sup>2</sup>	Milestone Builder Engineering Limited ("Milestone Builder")	2 May 2012	Not Applicable	Contracts of value up to HK\$100 million
WBDB	Approved Suppliers of Materials and Specialist Contractors for Public Works — Repair and Restoration of Historic Buildings Category <sup>3</sup>	-	Milestone Builder	4 June 2013	Not Applicable	Not Applicable
WBDB	Approved Suppliers of Materials and Specialist Contractors for Public Works — Repair and Restoration of Historic Buildings Category <sup>3</sup>	-	Milestone Specialty Engineering Limited ("Milestone Specialty")	7 September 2017	Not Applicable	Not Applicable
WBDB	Approved Suppliers of Materials and Specialist Contractors for Public Works — Electrical Installation Category	Group II of Electrical Installation (probation)	Speedy Engineering & Trading Company Limited ("Speedy Engineering")	21 June 2016	Not Applicable	Contracts/ sub-contracts of value up to HK\$5.7 million
WBDB	Approved Suppliers of Materials and Specialist Contractors for Public Works — Plumbing Installation Category	Group I of Plumbing Installation	Speedy Engineering	25 May 2017	Not Applicable	Contracts/ sub-contracts of value up to HK\$2.3 million
Buildings Department	Certificate of Registration of General Building Contractor <sup>4</sup>	_	Milestone Builder	29 October 2008	14 October 2020	Not Applicable
Buildings Department	Certificate of Registration of Registered Minor Works Contractor <sup>5,6</sup>	Type A-D, F, G (Class I, II, III) <sup>7,8</sup>	Milestone Builder	2 September 2011	2 September 2020	Not Applicable
Buildings Department	Certificate of Registration of Specialist Contractor <sup>9</sup>	Site Formation Works <sup>10</sup>	Milestone Builder	27 September 2006	10 September 2018	Not Applicable
Buildings Department	Certificate of Registration of Registered Minor Works Contractor	Type A, B, D, E,F,G (Class II & III)	Speedy Engineering	7 March 2013	7 March 2019	Not Applicable

- 1 WBDB refers to the Works Branch Development Bureau (發展局工務科) of the Government. The Development Bureau has maintained the Contractor List and the Specialist List to monitor the eligibility of a contractor to tender for Government contracts.
- A Group A (probation) contractor may tender for any number of Group A contracts (i.e. contracts of value up to HK\$100 million) in the same category, provided the total value of works in the Group A contracts that it already holds and the Group A contract being procured under the same category does not exceed HK\$100 million.
- A Repair and Restoration of Historic Buildings Category contractor is eligible to tender for Government contracts relating to repair and restoration of historic buildings and structures.
- The current license was granted on 4 July 2017 and will expire on 14 October 2020.
  - (Registered general building contractors (RGBC) may carry out general building works and street works which do not include any specialised works in the designated categories).
- 5 Minor Works Contractors are eligible to carry out various types of minor works.
- 6 Minor works are classified into three classes according to their scale, complexity and risk to safety and are subject to different degree of control. Minor works are grouped into seven types (i.e. Types A, B, C, D, E, F and G) according to their nature.
- Type A (Alteration and Addition Works); Type B (Repair Works); Type C (Works relating to Signboards); Type D (Drainage Works); Type E (Works relating to Structures for Amenities); Type F (Finishes Works); and Type G (Demolition Works).
- 8 Class I (High degree of complexity and risk with 44 minor works items); Class II (Medium degree of complexity and risk with 40 minor works items); and Class III (Low degree of complexity and risk with 42 minor works items).
- 9 Registered specialist contractors may carry out specialised works in their corresponding categories in the sub-registers in which they have been entered. There are five categories of works designated as specialised works: demolition works, foundation works, ground investigation field works, site formation works and ventilation works.
- 10 All site formation works are specialised works of the site formation category save for the circumstances specified by the Buildings Department.

#### **Development of the Group**

The shares of the Company were listed on the Stock Exchange on 7 April 2017. The Listing enhances the Group's financial capabilities in business operation, and brings a positive effect on the Group's position and business opportunities in the market.

Apart from the development of core business of the Group, the Company has been actively exploring other business opportunities. During the Year, jointly controlled entities ("JV entities") were established for the property development business in Japan, which may include, but not limited to, (i) property consolidation, assembly and redevelopments; (ii) property trading and/or investment; and (iii) hospitality management business (the "Property Development Business in Japan"). By leveraging on our existing experiences in

building construction services as well as alteration, addition, fitting-out works and building services, the Property Development Business in Japan will be a growing opportunity to expand business portfolio and diversify income source.

#### Financial Review

#### Revenue

Revenue for the year ended 31 March 2018 was approximately HK\$531.9 million, representing an increase of 30.6% from approximately HK\$407.3 million for the year ended 31 March 2017. The growth in our revenue was mainly attributable to contract works undertaken for private customers, for the service category of alteration, addition, fitting-out works and building services with our Group acting as subcontractors for these projects.

#### Gross Profit and Gross Profit Margin

The Group's gross profit for the year ended 31 March 2018 was approximately HK\$71.3 million, representing an increase of 19.2% from approximately HK\$59.8 million for the year ended 31 March 2017. In addition, the Group's gross profit ratio slightly decreased from approximately 14.7% during year ended 31 March 2017 to approximately 13.4% during the year ended 31 March 2018 as additional costs were incurred towards the completion stage of a predominant project and the related variation orders and claims were not yet concluded. The Directors consider that the overall gross profit margin has been maintained at a healthy position throughout the Year.

#### **Administrative Expenses**

The Group's administrative expenses increased from approximately HK\$46.6 million during the year ended 31 March 2017 to approximately HK\$51.2 million during the year ended 31 March 2018 and such increase was mainly attributable to (i) increase in employee benefit expenses of approximately HK\$3.6 million; (ii) increase in staff welfare and messing of approximately HK\$3.1 million; (iii) increase in legal and professional fees of approximately HK\$2.1 million during the year ended 31 March 2018 as compared with the previous year. Also, non-recurring listing expenses decreased approximately HK\$14.6 million during the Year.

#### Profit before Income Tax & Net Profit

During the year ended 31 March 2018, the Group reported profit before income tax of approximately HK\$17.9 million (31 March 2017: approximately HK\$12.7 million), representing an increase of approximately 40.9% as compared with last year.

Net profit of the Group was approximately HK\$13.4 million for the year ended 31 March 2018 (31 March 2017: approximately HK\$8.1 million), representing an increase of approximately 65.4%.

#### **Principal Risks and Uncertainties**

#### Fluctuating cash flows pattern

Our Group may incur net cash outflows at the early stage of carrying out our works when we are required to pay the setting up expenditures (such as purchase of materials) and/or our subcontractors prior to payment received from our customers. Our customers will pay progress payments after our works commence and after such works and payments have been confirmed and certified by our customers. Accordingly, our Group may experience net cash outflows to pay certain set-up expenditures and/or subcontractors' fees in which the respective progress payments may not be received for the same periods. If during any particular period of time, there exists too many projects which require substantial cash outflows while we have significantly less cash inflows during that period, our cash flow position may be adversely affected.

#### Accuracy on the estimated time and costs

As contracts from public and private customers are normally awarded through successful tendering and acceptance of quotation offer, our Group needs to estimate the time and costs based on the tender documents or quotation requests provided in order to determine the tender price or quotation before submitting the tender or providing the quotation. There is no assurance that the actual execution time and costs of the project would not exceed our Group's estimation.

The actual time taken and costs involved in completing contracts undertaken by our Group may be adversely affected by a number of factors, such as shortage or cost escalation of materials and labour, adverse weather conditions, additional variations to the work plans requested by our customers, delays in obtaining any required permits or approvals, disputes with our subcontractors or other parties, accidents, changes in the Government's and our customers' priorities and any other unforeseen problems and circumstances. Any of the aforementioned factors may give rise to delays in completion of works or cost overruns or even termination of projects by our customers, which in turn may adversely affect our Group's profitability and liquidity.

Further, delay in the process of obtaining specific licences, permits or approvals from the Government agencies or authorities in carrying out any particular project could also increase the costs or delay the progress of a project. Failure to complete construction according to specifications and quality standards on a timely basis may result in disputes, contract termination, liabilities and/or lower returns than anticipated on the construction project concerned. Such delay or failure to complete and/or termination of a project by our customers may cause our revenue or profitability to be lower than what we have expected.

#### Continuity of order book for new projects

Our Group provides services to our customers generally on a project-by-project basis, and the duration of our projects is normally less than two years. Our revenue from our projects is not recurring in nature. We cannot guarantee that we will continue to secure new projects from our customers after the completion of the existing awarded projects.

#### Non-standardisation of profit margin

The Directors believe that the profit margin of each project significantly depends on various factors, such as the terms of the contracts, the length of the contractual period, the efficiency of implementation of the contractual works and the general market conditions which are beyond our Group's control. As a result, the income flow and the profit margin of each project, which are largely dependable on the terms of the work contracts, may not be entirely standardised and consistent and there is no assurance that the profitability of a project can be maintained or estimated at any level. If the profit margin of the project significantly deviates from the estimation of the Directors, our Group's financial position could be adversely affected.

#### Reduction of construction works in Hong Kong

During the last three financial years, all of our revenue was derived in Hong Kong. The future growth and level of profitability of the construction industry in Hong Kong depends on, among other factors, the availability of major construction projects. The nature, extent and timing of such projects will, however, be determined by the interplay of a variety of factors, in particular, the spending patterns of the Government for the construction industry, the investments of property developers and the general conditions and prospects of local economy. These factors may affect the availability of the building construction works, alteration, addition, fitting-out and building works, and repair and restoration of historic buildings works from our customers. In the event that there is a downturn in the economy of Hong Kong, our results of operations and financial performance could be severely affected.

#### **Debts and Charges on Assets**

The total interest bearing bank borrowings of the Group, including bank loans and finance leases, was approximately HK\$63.6 million as at 31 March 2018 (HK\$63.1 million as at 31 March 2017). These banking facilities were secured by the Group's assets of which details are disclosed in note 25 to the consolidated financial statements. Borrowings were denominated mainly in Hong Kong dollars and interest rate of bank borrowings were charged at 3.6%–6.5% per annum. The Group currently does not have an interest rate hedging policy while the Group monitors interest rate risks continuously.

Save as disclosed elsewhere in this report, we did not have, at the closure of business on 31 March 2018, any loan capital issued nor any outstanding or agreed to be issued, bank overdrafts, loans or other similar indebtedness, liabilities under acceptances or acceptance credits, debentures, mortgages, charges, finance lease commitments, guarantees or other material contingent liabilities.

# Liquidity, Financial Resources and Capital Structure

The Group has normally funded the liquidity and capital requirements primarily through capital contributions from the shareholders, bank borrowings and net cash generated from the operating activities.

As at 31 March 2018, the Group had cash and bank balances of approximately HK\$30.7 million (31 March 2017: approximately HK\$12.0 million). The Group's gearing ratio and current ratio are as follows:

	As at 31 March	
	2018	2017
Current ratio	1.8	1.2
Gearing ratio	18%	51%

Current ratio is calculated based on the total current assets divided by the total current liabilities.

Gearing ratio is calculated based on the net debt (total debts including borrowings and obligation under finance leases, less cash and bank balances) divided by total capital (summation of total equity plus net debt).

The financial resources presently available to the Group include bank borrowings, and we have sufficient working capital for our future requirements.

#### Use of net proceeds from the Listing

As disclosed in the Company's prospectus dated 22 March 2017 (the "Prospectus") and the Company's announcement dated 9 February 2018, the Group's net proceeds from the share offer, after deducting related underwriting fees and Listing expenses, of approximately HK\$75.9 million are intended to use and the utilisation of the net proceeds as at 31 March 2018, are set out as follows:

Revised				
		allocation as		
		disclosed in the		Remaining
		announcement	<b>Utilisation</b> as	balance after
	Original	dated 9	at 31 March	revised
Uses of Net Proceeds	allocation	February 2018	2018	allocation
	HK\$ million	HK\$ million	HK\$ million	HK\$ million
Financing the capital input and upfront costs to				
upcoming projects	36.0	36.0	24.0	12.0
Purchase of surety bonds	13.0	_	_	_
Increasing the employed capital of the Group	11.4	11.4	11.4	_
Repayment of current bank borrowings of the Group	4.3	4.3	4.3	_
Employing additional staff	3.3	3.3	2.2	1.1
Investing in building information modelling software	0.5	0.5	_	0.5
General working capital of the Group	7.4	7.4	7.4	_
Financing the Property Development Business in				
Japan	_	13.0	13.0	
	75.9	75.9	62.3	13.6

#### **Prospects**

The Group expects a steady growth in the construction industry in Hong Kong due to the boosting land supply for housing and commercial building developments for both private and public sectors as well as fostering infrastructure development plans in the long term.

We will continue to leverage on our various licenses and qualifications and extensive experience in construction industry and to participate in the forthcoming projects to strengthen our position in the Hong Kong market.

Property Development Business in Japan is perceived as a new potential market to diversify the existing business. We consider that it enables the Group to further enhance our existing experiences in building construction services as well as alteration, addition, fitting-out works and building services.

#### Foreign Exchange Exposure

As at 31 March 2018 and for the year ended 31 March 2018, most of the income and expenditures of the Group are denominated in Hong Kong dollars, being the functional currency of the Group, and hence, the Group does not have any material foreign exchange exposure. The Group has not implemented nor entered into any types of instruments or arrangements to hedge against currency exchange fluctuations.

#### Significant Investment, Material Acquisition and Disposal of Subsidiaries and Associated Companies

JV entities were established for the Property Development Business in Japan, which may include, but not limited to, (i) property consolidation, assembly and redevelopments; (ii) property trading and/or investment; and (iii) hospitality management business.

For the year ended 31 March 2018, JV entities have entered into the Formal Agreement to acquire for a land located at 1–25, Kitakawahoricho, Tennoji-ku, Osaka, Japan ("Kitakawahoricho"), at a consideration of 220 million Japanese Yen (equivalent to approximately HK\$15.8 million).

Save as disclosed above, there were no significant investments held, material acquisitions or disposals of subsidiaries and associated companies during the Year.

#### **Capital Commitments**

For the Property Development Business in Japan, JV entities entered into an agreement with a third party to acquire a land at Kitakawahoricho at consideration of 200 million Japanese Yen (equivalent to approximately HK\$14.5 million), which is financed by the Company and the joint venture partner in accordance to their respective shareholding in JV entities. The total commitment for the Acquisition by the Group will be 140 million Japanese Yen (equivalent to approximately HK\$10.2 million).

Save as disclosed above, the Group had no material capital commitments as at 31 March 2018.

#### **Lease Commitments**

The Group leases car parking spaces, office premises and staff quarters under non-cancellable operating lease agreements. The lease terms are 2 to 3 years and the lease arrangements are renewable at the end of the lease period at market rate.

The Group had contracted with a lessee for leasing office premises and a car parking space under a non-cancellable operating lease agreement. The lease term is 3 years and the lease arrangement is renewable at the end of the lease period at market rate. For details of the lease commitments, please refer to note 29 to the consolidated financial statements.

#### **Contingent Liabilities**

Save as disclosed in note 30 to the consolidated financial statements, the Group had no other contingent liabilities as at 31 March 2018.

#### **Event after the Reporting Period**

On 16 April 2018, the subsidiary of Popsible Development Limited (an investment accounted for using the equity method) entered into an agreement with a third party to acquire a land in Osaka, Japan at a consideration of 290 million Japanese Yen (equivalent to approximately HK\$21.2 million).

Save as disclosed above, there is no material subsequent event undertaken by the Company or by the Group after 31 March 2018 and up to the date of this annual report.

## **Employees and Remuneration Policy**

As at 31 March 2018, the Group had 192 employees (31 March 2017: 558 employees). Most of the Group's employees were site workers in Hong Kong. The decrease in headcount is mainly due to the reduction in number of site workers toward the completion stage of a predominant project. The remuneration policy and package of the Group's employees were periodically reviewed. Apart from Mandatory Provident Fund, salaries increment and discretionary bonuses may be awarded to employees according to the assessment of individual performance. The staff cost incurred by the Group during the year ended 31 March 2018 was approximately HK\$126.5 million (31 March 2017: approximately HK\$113.4 million).

#### **Share Options Scheme**

A share option scheme (the "Scheme") was conditionally adopted pursuant to a shareholders' written resolution of the Company passed on 13 March 2017. No share options have been granted, exercised or cancelled under the Scheme since its adoption date and up to the date of this annual report. The Scheme will remain in force for a period of 10 years after the date of adoption.

Details of the Scheme are set out in the "Directors' Report" section on page 30 of this annual report.

# **Directors and Senior Management**

#### **Board of Directors**

The composition of the Board of Directors as at the date of this annual report is set out below:

#### **Executive Directors**

Mr. Leung Kam Fai ("Mr. Leung"), aged 51, is our executive Director. He was appointed as a Director on 8 June 2016, and re-designated as an executive Director and appointed as the Chairman of the Board on 26 September 2016. Mr. Leung serves as a member of our remuneration and nomination committee. He is responsible for the financial and operational aspects of our Group and the formulation of business development strategies of our Group.

Mr. Leung has over 16 years of experience in the construction and civil engineering industry. In November 2001, Mr. Leung founded Milestone Builder with Mr. Lam Ka Ho and has become a director of Milestone Builder since its incorporation. He also holds directorship in various subsidiaries of the Company.

Mr. Leung obtained a Master of Science in Construction Financial Management degree from the Heriot-Watt University in the United Kingdom in November 2009. He was granted as a Professional Member of the Royal Institution of Chartered Surveyors in August 2010, elected as a Member of the Hong Kong Institute of Surveyors in September 2012 and became a Registered Professional Surveyor in the Building Surveying Division in January 2014.

He was awarded the Gold Award in the Construction Manager of the Year Awards 2012 from the Chartered Institute of Building (Hong Kong) in Heritage Conservation Category in 2012.

**Mr. Lam Ka Ho ("Mr. Lam")**, aged 52, is our executive Director. He was appointed as a Director on 8 June 2016, and redesignated as an executive Director on 26 September 2016. Mr. Lam is responsible for the financial and operational aspects of our Group and for monitoring of all projects and the formulation of business development strategies of our Group. He is one of the co-founders of Milestone Builder.

Mr. Lam has over 16 years of experience in the construction and civil engineering industry. In November 2001, Mr. Lam founded Milestone Builder with Mr. Leung and has become a director of Milestone Builder since its incorporation. He also holds directorship in various subsidiaries of the Company.

#### **Independent Non-Executive Directors**

**Mr. Keung Kwok Hung ("Mr. Keung")**, aged 45, was appointed as our independent non-executive Director on 13 March 2017. Mr. Keung serves as chairman of our audit committee and remuneration committee and a member of our nomination committee. He is responsible for participating in making significant decisions and giving advice on corporate governance, connected transactions and remuneration and nomination of Directors and senior management of our Group.

He has over 20 years of experience in accounting and financial management. Before joining our Group, he was employed by PricewaterhouseCoopers Ltd in August 1994 and left PricewaterhouseCoopers as a manager in July 2000. From January 2002 to April 2004, he worked as a financial controller with Shun Kam Company Limited. After leaving Shun Kam Company Limited, he joined China Force Oil & Grains Industrial Holdings Co., Ltd (a company listed on the Main Board and currently known as Munsun Capital Group Limited, stock code: 1194) as a finance controller, company secretary and qualified accountant from April 2004 to November 2006. From November 2006 to February 2009, he worked as a director with Russell Bedford Hong Kong Limited. He further pursued his career by joining EMCOM International Limited (a company listed on the GEM Board and currently known as Bingo Group Holdings Limited, stock code: 8220) as an executive director from

# **Directors and Senior Management (Continued)**

July 2009 to July 2010. From September 2010 to present, he first worked as a chief financial officer and a member of the investment committee of Ming Fai International Holdings Limited (a company listed on the Main Board, stock code: 3828) and then later was further appointed as the company secretary in May 2013, an executive director and a member of the executive committee of Ming Fai International Holdings Limited in September 2014. He has been the company secretary and an executive director of Ming Fai International Holdings Limited since May 2013 and September 2014, respectively.

Mr. Keung became a fellow of the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") in July 2006 and a fellow of the Association of Chartered Certified Accountants in December 2002. Mr. Keung obtained a bachelor of arts degree in Accountancy from the Hong Kong Polytechnic University in November 1994.

Ms. Lau Suk Han Loretta ("Ms. Lau"), aged 49, was appointed as our independent non-executive Director with effect from 13 March 2017. Ms. Lau serves as a member of our audit committee. She is responsible for participating in making significant decisions and giving advice on corporate governance, connected transactions and remuneration and nomination of Directors and senior management of our Group.

Ms. Lau has over 20 years of legal experience in corporate finance. Prior to joining our Group, she worked as a partner in various law firms in Hong Kong from 2001 to 2014. She joined Platinum Securities Company Ltd as a consultant in June 2015.

Ms. Lau was admitted as solicitor in Hong Kong in November 1993 and as solicitor in England and Wales in March 1999.

Ms. Lau obtained a Bachelor of Laws degree from the University of Hong Kong in December 1990. She also obtained a Postgraduate Certificate in Laws from the University of Hong Kong in June 1991.

Mr. Fong Man Fu Eric ("Mr. Fong"), aged 62, was appointed as our independent non-executive Director with effect from 29 June 2017. Mr. Fong serves as chairman of our nomination committee and a member of our audit committee and remuneration committee. He is responsible for participating in making significant decisions and giving advice on corporate governance, connected transactions and remuneration and nomination of Directors and senior management of our Group.

Mr. Fong has over 39 years of experience in the construction industry and has extensive experience in civil and building projects and in particular multi-discipline project management. Prior to joining our Group, he served a number of organizations including the Mass Transit Railway Corporation, Slipform Engineering Limited, Hongkong International Terminals Limited, Ho Tin & Associates Consulting Engineers Limited, Balfour Beatty Zen Pacific Joint Venture, Dix Construction & Transportation Limited, China Harbour Engineering Company Limited, The Board of Management of the Chinese Permanent Cemeteries and Continental Engineering Corporation. He has been serving as the Project Director of Happy Construction Company since January 2017.

Mr. Fong has been holding various professional qualifications. He is a Registered Professional Engineer and was admitted as a member of the Hong Kong Institution of Engineers in June 2000. He has been serving the Hong Kong Institution of Engineers as a professional assessment assessor since 2010. He was also registered as a Voluntary Building Assessment Scheme Assessors (List 2A) since 2012.

Mr. Fong obtained a Higher Diploma in Structural Engineering from the Hong Kong Polytechnic in 1977. He obtained a Master of Business Administration from the University of East Asia in Macau in 1987 and a Diploma in Maritime Transport from the University of Wales Cardiff in the United Kingdom in 1996.

# **Directors and Senior Management (Continued)**

#### **Senior Management**

**Mr. Leung Chin Hung Aaron ("Mr. Aaron Leung")**, aged 50, is the founder of Speedy Engineering and has been a director of Speedy Engineering since its incorporation. Mr. Aaron Leung has also become a contracts manager of our Group since April 2016. He is responsible for the implementation of works and the overall management of contracts of our Group.

Mr. Aaron Leung has over 20 years of experience in the building services work. Prior to incorporating Speedy Engineering, he worked as a site supervisor with Laiwhole Ltd. from January 1991, a project co-ordinator with Golden Horse Property (Holdings) Co. Ltd. from April 1994 to January 1995, a technical assistant with Gammon Construction Limited from February 1995 to January 1997, an assistant engineer with Ever Victory Engineering Limited from September 1999 to May 2002 and an electrical engineer with Wah Cheong Engineering (H.K.) Limited from January 2005.

Mr. Aaron Leung obtained a Certificate in Building Studies from the Vocational Training Council in August 1998 and a Certificate in Building Services Engineering from the Vocational Training Council in July 2004.

Mr. Ng Si Yin, Ben ("Mr. Ng"), aged 61, joined Milestone Builder in July 2011 as a project manager, and was promoted to the position of contracts manager in April 2016. He is responsible for the implementation of works and the overall management of contracts of our Group.

Mr. Ng was approved as the authorised signatory of Milestone Builder under the Buildings Ordinance in April 2015.

Mr. Ng has over 36 years of experience in the construction and civil engineering industry. Prior to joining Milestone Builder, he worked as an assistant engineer with Hopewell Construction Co., Ltd. from June 1981. After leaving Hopewell Construction Co., Ltd. Mr. Ng joined H.K. Cheng & Partners Limited Consulting Engineers from 1982 to 2009, starting initially as an assistant engineer, subsequently as a project engineer from January 1986 to December 1989 and as an associate director from January 1990. He joined Unistress Building Construction Ltd as an engineering manager in January 2010.

Mr. Ng obtained a Baccalaureate in Applied Science degree in Civil Engineering from the University of Ottawa, Canada in May 1981.

Mr. Wong King Yin ("Mr. K. Y. Wong"), aged 40, joined Milestone Builder in December 2008 as a site agent, and was promoted to the position of contracts manager of our Group in April 2016. He is responsible for the implementation of works and the overall management of contracts of our Group.

Mr. K. Y. Wong was approved as the authorised signatory of Milestone Builder under the Buildings Ordinance in April 2015.

Mr. K. Y. Wong has over 20 years of experience in the construction and civil engineering industry. Prior to joining Milestone Builder, he joined Hanison Construction Company Limited in April 1997, and left as a senior project coordinator in August 2008.

Mr. K. Y. Wong obtained a Bachelor of Science degree in Construction Management from the University of Wolverhampton, the United Kingdom in July 2012.

Ms. Lee Yin Ling, Linda ("Ms. Linda Lee"), aged 46, joined Milestone Builder in May 2018. She is currently our Company's financial controller and was appointed as our company secretary with effect from 31 May 2018. She is responsible for the oversight of our Group's finance and accounts function and internal controls.

Ms. Linda Lee obtained a degree of Bachelor of Business Administration in accounting from the Hong Kong Baptist University and is a certified public accountant of HKICPA and a member of The Association of Chartered Certified Accountants. Ms. Lee has more than 20 years of experience in accounting and finance operations.

# **Corporate Governance Report**

The Board is pleased to present this Corporate Governance Report of the Company.

#### **Corporate Governance Practices**

The Board recognises the importance of corporate transparency and accountability. The Company is committed to achieving a high standard of corporate governance and leading the Group to attain better results and improve its corporate image with effective corporate governance procedures.

The Company has applied the principles and code provisions as set out in the Corporate Governance Code (the "**CG Code**") contained in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Listing Rules**") since its Listing.

The Board is of the opinion that throughout the year ended 31 March 2018, the Company had complied with the applicable code provisions as set out in the CG Code except for the deviation from code provision A.2.1 of the CG Code.

According to code provision A.2.1 of the CG Code, the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Leung Kam Fai is the Chairman who performs the duty of chief executive officer during the Year and since the Listing under code provision A.2.1 of the CG Code, is responsible for the financial and operational aspects of our Group and the formulation of business development strategies of our Group. The Board believes that vesting the roles of both Chairman and chief executive officer in Mr. Leung Kam Fai has the benefit of ensuring consistent and continuous planning and execution of the Company's strategies. The Board considers that the balance of power and authority, accountability and independent decision-making under the present arrangement will not be impaired in light of the diverse background and experience of the independent non-executive Directors, and the composition of the Board which comprises three Independent non-executive Directors and two executive Directors also provides added independence to the Board. Further, the Audit Committee composed exclusively of independent non-executive Directors has free and direct access to the Company's external auditors and independent professional advisers when it considers necessary.

#### **Directors' Securities Transactions**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix 10 to the Listing Rules. All the Directors confirmed that they had complied with the required standard set out in the Model Code throughout the year ended 31 March 2018 in response to the specific enquiry made by the Company.

The Board has established written guidelines no less exacting than the Model Code for relevant employees in respect of their dealings in the securities of the Company as required under the CG Code. No incident of non-compliance of such guidelines by the relevant employees was noted by the Company.

#### The Board

The Board acts in good faith, with due diligence and care, to discharge its duties concerning the best interests of the Company and its shareholders. The primary role of the Board is to protect and enhance long term shareholders' value; it also oversees the management, business, strategies and financial performance of the Group to ensure that good corporate governance policies and practices are implemented within the Group. The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and co-ordinating the daily operation and management of the Company are delegated to the management. The management is responsible for the execution of the strategies in the Group's daily operations and the implementation of the risk management and internal control systems.

The Board currently comprises the following Directors:

#### **Executive Directors**

Leung Kam Fai (Chairman) Lam Ka Ho

#### **Independent Non-Executive Directors**

Keung Kwok Hung Lau Suk Han Loretta Fong Man Fu Eric

The biographies of the Directors and the relationships among them are set out in the "Directors and Senior Management" section on pages 17 to 19 of this annual report. The executive Directors bring a good balance of skills and experience to the Company. The independent non-executive Directors provide their independent judgment on the development, performance and risk management of the Group. The Directors are fully aware that they are individually and collectively accountable to shareholders.

The executive Directors have entered into employment contracts with the Company and each of the independent nonexecutive Directors have been appointed on a specific term of three years. Notwithstanding the specific term of appointments, the articles of association of the Company (the "Articles of Association") provides that every Director shall be subject to retirement by rotation at the annual general meeting at least once every three years. At each annual general meeting, one-third of the Directors for the time being shall retire from office by rotation and be eligible for re-election by the shareholders.

#### **Independent Non-Executive Directors**

During the year ended 31 March 2018, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors representing one-third of the Board with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received written annual confirmation from each of the independent non-executive Directors in respect of his/her independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors are independent.

#### **Board Meetings**

Regular Board meetings should be held at least four times a year involving active participation, either in person or through electronic means of communication of a majority of Directors.

The Directors shall also call Board meetings when they think it is appropriate and fit to handle the business affairs in respect of investment strategies, financial performance and potential risks relating to the daily operations of the Group.

During the year, 4 Board meetings were held.

#### **Continuous Professional Development of Directors**

During the year ended 31 March 2018, all Directors confirmed to comply with the provision of the CG Code in relation to continuous professional development. In doing so, the Directors have undertaken various forms of activities relevant to the Company's business, Directors' duties and responsibilities.

Every newly appointed Director has received formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

The record of continuous professional development relating to director's duties and regulatory and business development that have been received by the Directors for the year ended 31 March 2018 are summarised as follows:

Directors	Type of Training <sup>(Note)</sup>
Executive Directors	
Leung Kam Fai	A, B
Lam Ka Ho	В
Independent Non-Executive Directors	
Keung Kwok Hung	A, B
Lau Suk Han Loretta	A, B
Poon Man Hong (resigned on 29 June 2017)	N/A
Fong Man Fu Eric (appointed on 29 June 2017)	А, В
Note:	

Types of Training

- A: Attending training sessions, including but not limited to, briefings, seminars, conferences and workshops
- B: Reading relevant news alerts, newspapers, journals, magazines and relevant publications

#### **Board Committees**

The Board has established certain Board committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee, to oversee specific aspects of the Company's affairs. All Board committees of the Company are established with specific written terms of reference which clearly outline the committees' authority and duties. The terms of reference of the Board committees are posted on the Company's website and the Stock Exchange's website and are available to shareholders upon request.

The majority of the members of each Board committee are independent non-executive Directors. The members of the Board committees are set out below:

#### **Audit Committee**

Keung Kwok Hung (Chairman)
Lau Suk Han Loretta
Fong Man Fu Eric

#### Remuneration Committee

Keung Kwok Hung *(Chairman)* Leung Kam Fai Fong Man Fu Eric

#### **Nomination Committee**

Fong Man Fu Eric *(Chairman)* Keung Kwok Hung Leung Kam Fai

Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expense.

#### **Audit Committee**

The Company has set up the Audit Committee on 13 March 2017 with written terms of reference of no less exacting terms than those set out in the CG Code. The main duties of the Audit Committee are to assist the Board in reviewing the financial information and reporting process, internal control and risk management systems, scope of audit and appointment of external auditors, and arrangements to enable employees of the Company to raise concerns about possible improprieties in financial reporting, internal control or other matters of the Company.

The Audit Committee held two meetings to review in respect of the year ended 31 March 2018, the interim and annual financial results and reports and significant issues on the financial reporting, operational and compliance controls, the effectiveness of the risk management and internal control systems, appointment of external auditors and engagement of non-audit services and relevant scope of works and connected transactions and arrangements for employees to raise concerns about possible improprieties.

The Audit Committee also met the external auditors.

#### **Remuneration Committee**

The Company has set up the Remuneration Committee on 13 March 2017 with written terms of reference of no less exacting terms than those set out in the CG Code. The primary functions of the Remuneration Committee include determining/reviewing and making recommendations to the Board on the remuneration packages of individual executive Directors and senior management, the remuneration policy and structure for all Directors and senior management; and establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration.

The Remuneration Committee met once to review and make recommendation to the Board on the remuneration policy and structure of the Company and the remuneration packages of the executive Directors and senior management and other related matters.

Details of the remuneration of the Directors and senior management are set out in the sections headed "Directors' Remuneration" and "Remuneration of the Senior Management" in this report.

#### **Nomination Committee**

The Company has set up the Nomination Committee on 13 March 2017 with written terms of reference of no less exacting terms than those set out in the CG Code.

The principal duties of the Nomination Committee include reviewing the Board composition, developing and formulating relevant procedures for the nomination and appointment of Directors, making recommendations to the Board on the appointment and succession planning of Directors, and assessing the independence of independent non-executive Directors.

In assessing the Board composition, the Nomination Committee would take into account various aspects as well as factors concerning Board diversity as set out in the Company's board diversity policy, including but not limited to skills, industry and regional experience, background, race, gender and other qualities etc. In forming its perspective on diversity, the Company will also take into account factors based on its own business model and specific needs from time to time. The Nomination Committee would discuss and agree on measurable objectives for achieving diversity on the Board, where necessary, and recommend them to the Board for adoption.

In identifying and selecting suitable candidates for directorships, the Nomination Committee would consider the candidate's character, qualifications, experience, independence and other relevant criteria necessary to complement the corporate strategy and achieve Board diversity, where appropriate, before making recommendation to the Board.

The Nomination Committee met once to review the structure, size and composition of the Board and the independence of the independent non-executive Directors and to recommend to the Board on the appointment of Mr. Fong Man Fu Eric as an independent non-executive Director. The Nomination Committee considered an appropriate balance of diversity perspectives of the Board is maintained.

#### **Corporate Governance Functions**

The Board is responsible for performing the functions set out in the code provision D.3.1 of the CG Code.

During the Year, the Board had reviewed the Company's corporate governance policies and practices, training and continuous professional development of Directors and senior management, the Company's policies and practices on compliance with legal and regulatory requirements, the compliance of the Model Code by Directors and relevant employees, and the Company's compliance with the CG Code and disclosure in this Corporate Governance Report.

#### Attendance Records of Directors

The attendance record of each Director at the Board and Board Committee meetings of the Company held during the year is set out in the table below:

#### **Attendance/Number of Meetings**

Name of Director	Board	Audit Committee	Remuneration Committee	Nomination Committee	2017 AGM
Leung Kam Fai	4/4	N/A	1/1	1/1	1/1
Lam Ka Ho	4/4	N/A	N/A	N/A	1/1
Keung Kwok Hung	4/4	2/2	1/1	1/1	1/1
Lau Suk Han Loretta	4/4	2/2	N/A	N/A	1/1
Poon Man Hong*	1/1	1/1	1/1	1/1	N/A
Fong Man Fu Eric#	3/3	1/1	N/A	N/A	1/1

Resigned on 29 June 2017

Apart from regular Board meetings, the Chairman also held a meeting with the independent non-executive Directors without the presence of executive Directors on 28 June 2018.

#### **Risk Management and Internal Controls**

The Board acknowledges its responsibility for the risk management and internal control systems and reviewing their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board has the overall responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Company's strategic objectives, and establishing and maintaining appropriate and effective risk management and internal control systems.

One of the major functions of the Board is to maintain an adequate risk management and internal control systems to safeguard shareholders' investments and the Group's assets, and reviewing their effectiveness annually through the Audit Committee. The Audit Committee shall report to the Board on any material issues and makes recommendations to the Board.

Appointed on 29 June 2017

The Group has maintained internal control guidance and procedures on the Group's operational cycles relating to revenue, purchase and expenditure, inventory and human resources etc., to ensure proper accounting records are kept so that reliable financial reporting can be provided, the effectiveness and efficiency of operation can be achieved, and the compliance with applicable laws and regulations and safeguarding of assets can be maintained. These procedures, together with the Company's compliance manual, have also shaped the control environment in which and how the Group operates, including the budgeting controls, investment decision making, risk assessment and practices of corporate governance. These systems are designed to provide reasonable protection against errors, losses and fraud.

The Company does not establish a standalone internal audit department, however, the Board has put in place adequate measures to perform the internal audit function at different aspects of the Group.

Regular meetings were held between the executive Directors and senior management to review and monitor the business and financial performance against the targets, the progress of certification and contract receipts from the customers, the efficiency in the use of the Group's resources and the operational matters to ensure the Group has complied with the regulations that have material impact to the Group's business. The aim is to enhance the communication and accountability of the Directors and management so that significant strategic, financial, operational and compliance risks or potential deviations are timely identified and dealt with in a proper manner, while significant issues are reported back to the Board for their attention. The Company also compiles monthly reports to the Board to update the latest financial performance, position and prospects of the Group.

The Company has developed its disclosure policy which provides a general guide to the Company's Directors, officers, senior management and relevant employees in handling confidential information, monitoring information disclosure and responding to enquiries. While any potential inside information will be escalated to the executive meetings or the Board via the established reporting channels, the Directors will assess and determine if the inside information of the Company exists where timely disclosure is required to be made by way of an announcement published on the Stock Exchange website. Control procedures have been implemented to ensure that unauthorised access and use of inside information are strictly prohibited.

The Group's aim is to run competitive business in Hong Kong. The Group has to comply with respective requirements and pass the regular reviews in order to retain its listing in the Development Bureau Approved Contractors for Public Works — Buildings Category, Approved Suppliers of Materials and Specialist Contractors for Public Works — Repair and Restoration of Historic Buildings Category and Approved Suppliers of Materials and Specialist Contractors for Public Works — Electrical Installation Category (Group II) (probation). The Group has also implemented a management system in accordance with the requirements under ISO 9001, ISO 14001 and OHSAS 18001 to ensure that the Group's services meet the requisite health and safety, quality and environmental requirements. During the Year, the Group passed the audits conducted by external consultants and renewed these certificates. Therefore, stringent ongoing controls and monitoring systems have already been embedded in the daily operations of the Group's business.

The Board reviewed the effectiveness of the Group's risk management and internal control systems at its Board meeting including its financial, operational and compliance controls, and its risk management functions. No material fraud or errors came to the attention of the Board from all these sources. Therefore, the Board considered that the risk management and internal control systems were effective and adequate during the Year and no significant weakness had been identified.

#### **Directors' Remuneration**

Directors' emoluments are determined with reference to Directors' duties, responsibilities and performance and the results of the Group. In addition, the Directors' remuneration is reviewed by the Remuneration Committee of the Company annually. Details of the Directors' remuneration are set out in note 33 to the consolidated financial statements.

#### Remuneration of the Senior Management

During the year ended 31 March 2018, the remuneration of senior management is listed below by band:

#### Band of remuneration (HK\$)

**Number of Person** 

4

HK\$1,000,000 or below HK\$1,000,001 to HK\$1,500,000

#### **Auditor's Remuneration**

The remuneration paid or payable to the external auditor of the Company in respect of audit and tax services for the year ended 31 March 2018 amounted to approximately HK\$1.8 million and HK\$0.1 million respectively.

#### Directors' and Auditor's Responsibilities for the Financial Statements

The Directors acknowledge their responsibility for the preparation of financial statements for the year ended 31 March 2018 which give a true and fair view of the state of affairs of the Group. In preparing the financial statements which give a true and fair view, it is fundamental that the appropriate accounting policies are selected and applied consistently. The statement of the external auditor of the Company about their reporting responsibilities on the financial statements is set out in the "Independent Auditor's Report" on pages 40 to 44 of this annual report. The Directors were not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Group's ability to continue as a going concern.

### **Company Secretary**

The Company's company secretary, Ms. Lee Yin Ling, Linda, coordinates the supply of information to the Directors and is the primary contact person within the Company for all matters relating to the duties and responsibilities of the company secretary. All Directors have access to the company secretary to ensure that Board procedures and all applicable laws, rules and regulations are followed. During the year ended 31 March 2018, the company secretary had taken no less than 15 hours of relevant professional training as required under Rule 3.29 of the Listing Rules. For details of the company secretary's biography, please refer to the section headed "Directors and Senior Management" of this annual report.

#### Shareholders' Rights

The Company engages with shareholders through various communication channels and a shareholders' communication policy is in place to ensure that shareholders' views and concerns are appropriately addressed. The policy is regularly reviewed to ensure its effectiveness.

We seriously take care of the shareholders' interest to ensure that they are treated fairly and are able to exercise their shareholders' rights effectively. Shareholders are entitled by the Articles of Association and are also encouraged to participate in the Company's general meetings or appoint proxies to attend and vote. Shareholder(s) holding not less than 10% of the Company's paid-up capital having the right of voting at general meetings may request the Board to convene an extraordinary general meeting and put forward proposals. Such requisition should be made in writing to the Board or the company secretary for such purpose and should specify the objects of the meeting.

The Board is not aware of any provisions allowing the shareholders of the Company to put forward proposals at general meetings of the Company under the Articles of Association and the Companies Law of the Cayman Islands. Shareholders who wish to put forward proposals at general meetings may refer to the preceding paragraph to make a written requisition to require the convening of an extraordinary general meeting of the Company.

In case a shareholder wishes to nominate a person for election as director in a general meeting, the particulars of the candidate must be stated in a nomination notice signed and deposited together with a notice of willingness signed by the candidate to the company secretary at the Company's principal place of business (14/F, 9 Po Lun Street, Lai Chi Kok, Kowloon, Hong Kong) or at the Hong Kong branch share registrar and transfer office of the Company. The notice should be given at least seven days prior to the date of such general meeting.

#### **Investor Relations**

The Company is committed to maintaining effective and timely dissemination of the Group's information to its shareholders and the market. The annual general meeting of the Company is the primary forum for communication by the Company with its shareholders and for shareholder participation. At the annual general meeting of the Company, the Directors (or their delegates as appropriate) are available to meet shareholders and answer their enquiries. In addition, the Company's website (www.milestone.hk) contains extensive company information which is easily accessible.

#### **Constitutional Documents**

There has been no change to the Company's constitutional documents during the year under review. An up-to-date version of the Company's memorandum and articles of association is available on the websites of the Company and the Stock Exchange.

#### **Enquiries to the Board**

Enquiries may be put to the Board through mail to the Company's principal place of business in Hong Kong at 14/F, 9 Po Lun Street, Lai Chi Kok, Kowloon, Hong Kong (email: msholdings@milestone.hk). For the avoidance of doubt, shareholder(s) must deposit and send the original duly signed written requisition, notice or statement, or enquiry (as the case may be) to the above address and provide their full name, contact details and identification in order to give effect thereto. Shareholders' information may be disclosed as required by law.

# **Directors' Report**

The Board submits the Directors' Report together with the audited consolidated financial statements of the Group for the Year.

### **Principal Activities**

The principal activity of the Company is investment holding. The Group provides (i) building construction services; (ii) alteration, addition, fitting-out works and building services; and (iii) repair and restoration of historic buildings in Hong Kong. The principal activities of the subsidiaries are set out in note 16 to the consolidated financial statements.

#### **Business Review**

The business review of the Group, with the description of the principal risks and uncertainties, for the Year and the likely future development, are included in the section headed "Management Discussion and Analysis" in this annual report on pages 6 to 16, which forms part of this report.

#### **Results and Dividends**

The results of the Group for the year ended 31 March 2018 are set out in the consolidated statement of comprehensive income on page 45 of this annual report.

The Board does not recommend the payment of a final dividend for the year ended 31 March 2018. For the year ended 31 March 2017, the Board recommended a final dividend of HK\$0.3 cent per share amounting to HK\$2.4 million.

#### **Financial Summary**

A summary of the published results and of the assets and liabilities of the Group for the last five financial years is set out on page 112 of this annual report.

#### **Properties**

Details of the properties of the Group held for investment purposes are set out in note 13 to the consolidated financial statements.

#### **Donations**

No charitable and other donations were made by the Group during the year ended 31 March 2018 (31 March 2017: HK\$12,000).

#### Distributable Reserves

Distributable reserves of the Company as at 31 March 2018, calculated under the Companies Law (as revised) of the Cayman Islands, amounted to approximately HK\$69.2 million (31 March 2017: HK\$56.5 million).

Movements of the reserves of the Group are set out in note 22 to the consolidated financial statements.

Details of the use of proceeds from the Listing are set out on page 15 of this annual report.

#### Shares Issued during the Year

Details of the shares issued during the year ended 31 March 2018 are set out in note 21 to the consolidated financial statements.

#### **Pre-Emptive Rights**

There is no provision for pre-emptive rights under the Company's articles of association and there was no restriction against such rights under the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

#### Purchase, Sale or Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the year ended 31 March 2018.

#### **Share Option Scheme**

A share option scheme (the "Scheme") was conditionally adopted pursuant to a shareholders' written resolution of the Company passed on 13 March 2017 for the purpose of recognising and motivating the contributions that the eligible participants have made or may make to the Group.

Pursuant to the Scheme, the Company may grant options to any employees (including any executive director but excluding any non-executive director) and any directors (including non-executive and independent non-executive directors), any supplier, any customer, any shareholder, any advisor or consultant of the Group or any entity in which the Group holds at least 20% of its issued share capital (the "Invested Entity"), any person or entity that provides research, development or other technological support to any member of the Group or any Invested Entity and any other group or class of participants who the Board considers, in its sole discretion, have contributed or will contribute to the Group, to subscribe for shares in the Company in accordance with the terms of the Scheme. The options granted must be accepted within 21 days from the date of offer with a remittance of HK\$1.00. The subscription price of a share shall be at least the highest of (i) the closing price of the Company's shares as stated in The Stock Exchange's daily quotations sheet on the date of an offer for the grant of the option (ii) the average of the closing prices of the shares of the Company as stated in The Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of an offer for the grant of the option; and (iii) the nominal value of the shares of the Company on the date of an offer for the option.

The share options granted are exercisable at any time during a period as the Directors may determine which shall not exceed 10 years from the date of an offer for the grant of the option, subject to the provisions for early termination contained in the Scheme, and provided that the Directors may determine the minimum period for which an option has to be held or other restrictions before its exercise.

The maximum number of shares which may be issued upon exercise of all options to be granted under the Scheme and any other schemes must not, in aggregate, exceed 10% of the number of shares of the Company in issue on the Listing Date (i.e. 80,000,000 shares). The total number of shares issued and to be issued upon exercise of the options granted to each participant (including exercised, cancelled and outstanding options) in any 12-month period up to the date of grant shall not exceed 1% in aggregate of the shares of the Company in issue. The maximum number of shares which may be allotted and issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme and any other share option schemes of the Company must not, in aggregate, exceed 30% of the shares of the Company in issue from time to time.

The Scheme will remain in force for a period of 10 years after the date of adoption.

No share options have been granted, exercised or cancelled under the Scheme since its adoption date and up to the date of this annual report and the total number of shares available for grant under the scheme was 80,000,000 shares, representing 10% of the issued share capital of the Company as at the date of this annual report.

#### **Directors**

The Directors during the Year and up to the date of this annual report are:

#### **Executive Directors**

Mr. Leung Kam Fai (Chairman)

Mr. Lam Ka Ho

#### **Independent Non-Executive Directors**

Mr. Keung Kwok Hung Ms. Lau Suk Han Loretta Mr. Poon Man Hong<sup>#</sup> Mr. Fong Man Fu Eric<sup>^</sup>

- \* Resigned on 29 June 2017
- ^ Appointed on 29 June 2017

Pursuant to Article 108 of the Articles of Association, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation at every annual general meeting of the Company, provided that every Director (including those appointed for a specific item) shall be subject to retirement by rotation at least once every three years. A retiring Director shall be eligible for re-election.

In accordance with Article 108 of the Articles of Association, Mr. Keung Kwok Hung and Ms. Lau Suk Han Loretta, the independent non-executive Directors, shall retire from office at the 2018 AGM. All of the above retiring Directors, being eligible, will offer themselves for re-election at the 2018 AGM.

Details of the Directors standing for re-election at the 2018 AGM are set out in the circular to be despatched to the shareholders of the Company together with this annual report.

Mr. Poon Man Hong resigned on 29 June 2017 as an Independent non-executive Director of the Company and ceased to be the chairman of the nomination committee and a member of each of the audit committee and remuneration committee. Mr. Poon confirmed that he had no disagreement with the Board and nothing relating to the affairs of the Company needed to be brought to the attention of the shareholders of the Company.

#### Biographical Details of Directors and Senior Management

Brief biographical details of Directors and senior management are set out in the section headed "Directors and Senior Management" on pages 17 to 19 of this annual report.

#### **Directors' Service Contracts**

None of the Directors being proposed for re-election at the 2018 AGM has a service contract with any member of the Group which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

#### **Permitted Indemnity Provision**

The Articles of Association provide that every Director shall be indemnified out of the assets of the Company against all losses and liabilities incurred or sustained by him as a Director in the execution of his duties or otherwise in relation thereto, provided that such indemnity shall not extend to any matter in respect of fraud or dishonesty which may attach to such Director. There is appropriate directors' and officers' liability insurance coverage for the Directors and officers of the Group.

# Directors'/Controlling Shareholders' Material Interests in Transactions, Arrangements and Contracts that are Significant in Relation to the Group's Business

Saved as disclosed in Note 31 to the consolidated financial statements, no other transactions, arrangements and contracts of significance in relation to the Group's business to which the Company's subsidiaries, fellow subsidiaries or its parent companies was a party and in which a Director or controlling shareholders of the Company and the Director's connected party had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

#### Disclosure of Interests

As at the date of this report, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company and its associated corporations, within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO"), as recorded in the register maintained by the Company pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix 10 of the Listing Rules, were as follows:

(a) Directors' Interests in Shares, Underlying Shares and Debentures:

Name	Capacity/Nature of Interest	Approximate percentage of the Number of issued share capita of the Company
Mr. Leung Kam Fai	Beneficial owner (Note 2)  Person acting in concert (Note 2)	285,660,000 (L) 314,340,000 (L)
		600,000,000 (L) 75.00%
Mr. Lam Ka Ho	Beneficial owner (Note 2) Person acting in concert (Note 2)	285,660,000 (L) 314,340,000 (L)
		600,000,000 (L) 75.00%

#### Notes:

- 1. The letter "L" denotes "long position" in such shares.
- 2. Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah are personally interested in 285,660,000 shares, 285,660,000 shares, 23,280,000 shares and 5,400,000 shares representing 35.71%, 35.71%, 2.91% and 0.68% of the total issued share capital of the Company. Pursuant to the Concert Party Deed dated 27 September 2016 executed by them, Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah are parties acting in concert (having the meaning ascribed to it under the Takeovers Code). As such, each of Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah is deemed to be interested in 600,000,000 shares held by them in aggregate under the SFO.

Save as disclosed above, as at the date of this report, neither the Directors nor the chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

#### (b) Shareholders' Interests in Shares and Underlying Shares

So far as the Directors are aware, as at the date of this report the interests and short positions of the persons, other than the Directors or chief executive of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company under section 336 of the SFO were as follows:

Name	Capacity/Nature of Interest	Number of shares held (Note 1)	Approximate percentage of the issued share capital of the Company
Mr. Leung Chin Hung Aaron	Beneficial owner (Note 2) Person acting in concert (Note 2)	23,280,000 (L 576,720,000 (L	,
		600,000,000 (L	75.00%
Mr. Lui Sum Wah	Beneficial owner (Note 2) Person acting in concert (Note 2)	5,400,000 (L 594,600,000 (L	,
		600,000,000 (L	_) 75.00%

#### Notes:

- 1. The letter "L" denotes "long position" in such shares.
- 2. Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah are personally interested in 285,660,000 shares, 285,660,000 shares, 23,280,000 shares and 5,400,000 shares representing 35.71%, 35.71%, 2.91% and 0.68% of the total issued share capital of the Company. Pursuant to the Concert Party Deed dated 27 September 2016 executed by them, Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah are parties acting in concert (having the meaning ascribed to it under the Takeovers Code). As such, each of Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah is deemed to be interested in 600,000,000 shares held by them in aggregate under the SFO.

The Company's controlling shareholders have not pledged all or part of their interest in the Company's shares to secure the Company and its subsidiaries' debts or to secure guarantees or other support of their obligations.

Save as disclosed above, as at the date of this report, the Directors are not aware of any other persons who have interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

#### **Management Contracts**

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Year.

#### **Directors' Interests in Competing Business**

During the Year and up to the date of this report, none of the Directors are considered to have interests in any business which competes or is likely to compete with the businesses of the Group as required to be disclosed pursuant to the Listing Rules.

#### **Deed of Non-Competition**

The controlling shareholders of the Company, namely Mr. Leung Kam Fai, Mr. Lam Ka Ho, Mr. Leung Chin Hung Aaron and Mr. Lui Sum Wah, have confirmed to the Company of their compliance with the non-competition undertakings provided to the Company under the Deed of Non-competition dated 16 March 2017.

#### **Equity-linked Agreements**

Save for the Scheme as set out in the section headed "Share Option Scheme" in this report, no equity-linked agreements that will or may result in the Company issuing shares nor require the Company to enter into an agreement that will or may result in the Company issuing shares was entered into by the Company during the Year or subsisted at the end of the Year.

#### **Major Customers and Suppliers**

During the year ended 31 March 2018, the Group's five largest customers in aggregate accounted for approximately 83.5% (31 March 2017: approximately 69.1%) of the Group's total revenue. The largest customer accounted for approximately 47.9% (31 March 2017: approximately 48.5%) of the Group's total revenue.

During the year ended 31 March 2018, the Group's five largest subcontractors in aggregate accounted for approximately 23.0% (31 March 2017: approximately 25.5%) of the Group's total sub-contracting fee. The largest sub-contractor accounted for approximately 5.2% (31 March 2017: approximately 6.3%) of the Group's total sub-contracting fee.

During the year ended 31 March 2018, the Group's five largest suppliers in aggregate accounted for approximately 29.7% (31 March 2017: approximately 28.6%) of the Group's total material costs. The largest supplier accounted for approximately 10.0% (31 March 2017: approximately 14.9%) of the Group's total material costs.

To the best of the knowledge of the Directors, none of the Directors, their close associates or any shareholder (which to the knowledge of the Directors owns more than 5% of the Company's share capital) had an interest in these major customers, sub-contractors and suppliers.

#### Relationships with Customers, Suppliers and Employees

#### Customers

During the Year, we served public customers including the Government and quasi-Government entities as well as private companies. Generally, our projects are on contract by contract basis. We have established relationships with our customers. We believe that our quality is evidenced by the years of relationship between our Group and our customers and number of projects secured with repeated customers. Over 30 customers awarded us with more than one project which contributed to our revenue in the last four years and a number of such customers did business with us for over five years. The primary objective of our Group is to fulfil the needs of the customers by providing a quality services that meets both contractual and regulatory requirements, which we believe is also the reason of our success. To ensure that the quality of our works and that of our subcontractors conform to our customers' specifications, our Group has established a Quality Management System ("QMS") which is certified to be in compliance with the requirements of ISO 9001, for implementation in our offices. Our Directors believe that our Group's QMS shall help maintain the quality of our building services whilst allowing such quality to improve continuously.

#### **Suppliers**

The Group engages our construction materials suppliers and subcontractors on a contract by contract basis and therefore we have not entered into any long term agreements with our construction materials suppliers and subcontractors. We generally maintained multiple construction materials suppliers and subcontractors for products and services to avoid over-reliance on a single or a few suppliers and subcontractors. We select subcontractors and suppliers from our approved subcontractors and suppliers list based on their previous experience, skills, present work load, price quotations and historical work quality. We from time to time review and update our internal approved list of subcontractors and suppliers according to their performance assessment. The Directors consider that we have maintained good business relationships with these suppliers and subcontractors. During the Year, we had no material shortage of the construction materials and we did not experience any material shortage or delay in the supply of materials or services that we required from our subcontractors.

#### **Employees**

The Group has established good relationship with our employees and we have no material non-compliance in respect of the applicable labour laws and regulations in Hong Kong. During the Year, we have not experienced any significant problems with our employees or disruption to its operations due to labour disputes nor has our Group experienced any difficulties in retention of experienced staff or skilled personnel.

Our Group offers attractive remuneration package to our employees, which includes basic salary, bonuses and other cash allowances or subsidies. Our Group determines the salary of our employees mainly based on their qualifications, relevant working experience, position and seniority. Our Group conducts annual review on the salary levels and promotions based on the working performance of each employees.

We believe that continuous education and training is important to maintain the service quality of our Group, so we intend to use our best effort to attract and retain appropriate and suitable personnel to serve our Group. As part of the induction of new workers, they will receive training regarding construction site safety. Our Group also encourages relevant personnel to attend training courses to keep them up-to-date with the latest developments and best practices in the industry to enhance their work performance. Our Group assesses the available human resources on a continuous basis and will determine whether additional personnel is required to cope with our Group's business development.

#### **Environmental Policies**

Our Group's operation at construction sites are subject to certain environmental requirements pursuant to the laws in Hong Kong, including primarily those in relation to air pollution control, noise control, water pollution control, waste disposal, environmental impact assessment and public health control. For details of the regulatory requirements, please refer to the section headed "Laws and Regulations" in the Prospectus. During the year ended 31 March 2018, the aggregate annual cost of compliance with applicable environmental laws and regulations in Hong Kong was approximately HK\$891,000 (31 March 2017: HK\$798,000). It is the belief of our Directors that environmental protection is a management responsibility and our Group is committed to complying with the legal requirements and with other requirements relating to environmental aspects, prevention of pollution, reduction of construction waste and resources saving.

Our Group has obtained ISO14001:2004 in respect of our environmental management system. We require our employees and subcontractors to follow our environmental plan in order to ensure proper management of environmental protection and compliance with statutory requirements. Some of the measures include, among others:

Area	Measures
Air pollution control	(i) Any vehicle or item used on site will be monitored for spillages caused by leakage of fuel, lubrication or hydraulic system.
	(ii) Cleaning of concrete and working areas will be carried out using wet vacuum or wash down methods to minimise dust.
	(iii) Excessive exhaust emissions from mechanical equipment will result in prohibition of use.
Water pollution control	(i) Waste water from any office, site canteen or toilet facilities are directed to foul sewer or to sewage treatment facilities either directly or indirectly by means of pumping.
	(ii) Chemical wastes are stored in secured containers, undercover to prevent ingress of rainwater and where liquids are involved, storage areas shall be bund with sufficient capacity to contain projected spill quantities.
	(iii) During periods of wet and muddy conditions, trucks and heavy vehicles shall not leave site unless effective wheel washing has been carried out.
Waste disposal	(i) The common user disposal containers will be for the deposit of controlled waste (i.e. non-hazardous industrial or special waste) and will be situated in both the construction and site establishment areas.
	(ii) Notice will be posted which clearly state which materials can or cannot be disposed of through the common user disposal skips.
	(iii) Waste skips and other receptacles will be checked during the routine safety & environmental inspections/audits.

#### Compliance with Relevant Laws and Regulations

The Directors confirmed that during the Year and up to the date of this annual report, the Group had obtained all the necessary licenses, qualifications and certifications which are required to carry on our Group's activities, and were not in non-compliance with the applicable laws, rules and regulations, which is likely to have a material adverse impact on our business, prospects, financial condition or results of operation.

#### **Related Party Transactions**

The significant related party transactions entered into by the Group during the year ended 31 March 2018 is set out in note 31 to the consolidated financial statements.

These related party transactions did not constitute a connected transaction (as defined in the Listing Rules) that is required to be disclosed.

#### **Continuing Connected Transactions**

The transactions between certain connected persons (as defined in the Listing Rules) and the Company have been entered into and/or are ongoing for which the shareholders' approval, annual review and all disclosure requirements under Chapter 14A of the Listing Rules have been fully exempted.

#### **Our Directors' Confirmation**

The independent non-executive Directors, after reviewing the above agreements, confirm that the terms under the agreements are fair and reasonable and in the interests of the Company and its shareholders as a whole, and the agreements has been entered into as part of the Group's ordinary and usual course of business, on an arm's length basis by reference to prevailing market rates and upon normal commercial terms.

#### Sufficiency of Public Float

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the prescribed public float under the Listing Rules from the Listing Date and up to the date of this report.

#### **Corporate Governance**

Principal corporate governance practices adopted by the Company are set out in the Corporate Governance Report on pages 20 to 28.

#### **Environmental, Social and Governance Report**

The Environmental, Social and Governance Report of the Company prepared in accordance with Appendix 27 to the Listing Rules will be published within three months after the publication of this annual report on the websites of the Company and the Stock Exchange.

#### **Events after the Reporting Period**

Except from disclosed elsewhere in this annual report, there is no material subsequent event undertaken by the Company or by the Group after 31 March 2018 and up to the date of this annual report.

#### **Auditor**

The consolidated financial statements for the year ended 31 March 2018 have been audited by PricewaterhouseCoopers, who will retire and, being eligible, offer themselves for re-appointment at the 2018 AGM.

On behalf of the Board **Leung Kam Fai** Chairman

Hong Kong, 28 June 2018

# **Independent Auditor's Report**



羅兵咸永道

#### To the Shareholders of Milestone Builder Holdings Limited

(incorporated in the Cayman Islands with limited liability)

#### **Opinion**

#### What we have audited

The consolidated financial statements of Milestone Builder Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 45 to 111, which comprise:

- the consolidated balance sheet as at 31 March 2018;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

#### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

PricewaterhouseCoopers, 22/F Prince's Building, Central, Hong Kong T: +852 2289 8888, F: +852 2810 9888, www.pwchk.com

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter identified in our audit is related to the accounting for construction contracts.

#### **Key Audit Matter**

#### **Accounting for construction contracts**

Refer to Note 2.22 (a), Note 4(a), Note 4(b), Note 6 and Note 19 to the consolidated financial statements.

For the year ended 31 March 2018, the Group recognised revenue and gross profit from construction contracts of HK\$531,855,000 and HK\$71,279,000 respectively. The amounts due from customers for contract works and amounts due to customers for contract works were HK\$164,448,000 and HK\$5,695,000 respectively as at 31 March 2018.

The recognition of profit on construction contracts of the Group is based on the stage of completion of contract activity. Stage of completion is measured by reference to work performed up to the end of the reporting period as a percentage of total contract value, or the contract costs incurred up to the end of the reporting period as a percentage of total estimated costs for each contract. Accordingly, the recognition of profit on construction contracts requires significant judgement and estimates of the forecast revenue and costs to complete by management, which also affects the amounts due from/to customers for contract works to be recognised in the consolidated balance sheet.

Judgements are also applied to the assessment of the expected recovery of costs arising from variations to contract works requested by customers.

Due to the significant judgements and estimates involved, specific audit focus was placed on this area.

#### How our audit addressed the Key Audit Matter

We tested the key controls over determining the stage of completion, including the controls on estimating costs to complete and budgeted margin, progress billings to customers and progress payments of contract costs.

We also focused our work on the following procedures to assess management's calculations for the accounting of a selection of material contracts within the Group:

- We discussed with the Group's quantity surveyors and project managers the status of the projects, to identify material variations to the original plan of contract works, and understand the basis of how the expected recovery of variations and the provision for loss-making contracts were determined;
- We obtained corroborative evidence, in relation to the discussion described above, by reviewing the approved project budgets and external architect's certificates, and comparing the budget costs against the actual costs incurred;
- We inspected signed contracts with customers to check the total contract sum and terms;
- We agreed the stage of completion to the external architects' certificates and quantity surveyors' latest valuation at the year end;
- Where applicable, we inspected correspondence with the customers to obtain audit evidence on variations to contract works requested by customers, and discussed with project managers to understand the revisions made to the estimated costs as a result of the variations; and
- We tested the arithmetical accuracy of management's calculations for the accounting of the contract revenue, costs and amounts due from/ to customers of the selected construction contracts.

We found that the key judgements and estimates used by management in the accounting for construction contracts are supported by the audit evidence available.

#### **Other Information**

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The audit committee is responsible for overseeing the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's
  internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the
  disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a
  manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Chan Tak Wai, Daniel.

**PricewaterhouseCoopers** 

Certified Public Accountants

Hong Kong, 28 June 2018

# **Consolidated Statement of Comprehensive Income**

For the year ended 31 March 2018

		Year ended	
	Note	2018 HK\$'000	2017 HK\$'000
	l		
Revenue	6	531,855	407,320
Cost of sales	8	(460,576)	(347,566)
Gross profit		71,279	59,754
Other income	6	789	828
Other (losses)/gains, net	7	(105)	881
Administrative expenses	8	(51,191)	(46,581)
Operating profit		20,772	14,882
Finance income	10	135	81
Finance costs	10	(2,826)	(2,279)
Finance costs, net		(2,691)	(2,198)
Share of results of investments accounted for using the equity method	17	(209)	_
Profit before income tax		17,872	12,684
Income tax expenses	11	(4,423)	(4,538)
Profit attributable to the owners of the Company		13,449	8,146
		HK cents	HK cents
		per share	per share
Earnings per share for profit attributable to			
the owners of the Company:			
Basic	12	1.69	1.36
Diluted	12	1.69	1.36
Diluted	12	1.09	1.30

# **Consolidated Balance Sheet**

As at 31 March 2018

			at <b>31 March</b>	
	Note	HK\$'000	HK\$'000	
ASSETS				
Non-current assets	10	F 700	054	
Investment properties	13	5,766	654	
Property, plant and equipment	14	7,638	15,665	
Investments accounted for using the equity method	17	791	_	
Deferred income tax assets	26	1,849	1,335	
Long-term deposit	18	660	660	
Total non-current assets		16,704	18,314	
Current assets				
Amount due from an investment accounted for using the equity method	31	1,010	_	
Amounts due from related companies	31	3,135	3,276	
Trade, retention and other receivables, deposits and prepayments	18	86,831	92,343	
Amounts due from customers for contract works	19	164,448	111,644	
Current income tax recoverable		1,291	4,583	
Pledged deposits	20(b)	16,013	5,000	
Cash and bank balances	20(a)	30,682	11,988	
T-1-1		000 440	000.004	
Total current assets		303,410	228,834	
Total access		200 444	047 140	
Total assets		320,114	247,148	
EQUITY				
Capital and reserves attributable to the owners of the Company				
Share capital	21	80,000	1	
Reserves	22	73,458	49,618	
Total equity		153,458	49,619	

# **Consolidated Balance Sheet (Continued)**

As at 31 March 2018

		As at 31 March		
		2018	2017	
	Note	HK\$'000	HK\$'000	
LIABILITIES				
Non-current liabilities				
Obligations under finance leases	23	696	1,131	
Deferred income tax liabilities	26	328	897	
Total non-current liabilities		1,024	2,028	
Current liabilities				
Amount due to an investment accounted for using the equity method	31	169	_	
Amount due to a related company	31	_	10	
Amounts due to customers for contract work	19	5,695	13,883	
Trade and other payables and accruals	24	96,782	119,652	
Current income tax payables		67	_	
Current portion of obligations under finance leases	23	876	1,136	
Borrowings	25	62,043	60,820	
Total current liabilities		165,632	195,501	
Total liabilities		166,656	197,529	
Total equity and liabilities		320,114	247,148	

The consolidated financial statements on pages 45 to 111 were approved by the Board of Directors on 28 June 2018 and were signed on its behalf.

**Leung Kam Fai** *Executive Director* 

Lam Ka Ho
Executive Director

# **Consolidated Statement of Changes in Equity**

For the year ended 31 March 2018

	Attributable to the owners of the Company					
	Share	Share	Other	Retained	Total	
	capital	premium	reserves	earnings	equity	
			(Note 22)			
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Balance at 1 April 2016	_	_	4,790	53,441	58,231	
Comprehensive income						
Profit for the year	_	_	_	8,146	8,146	
Total comprehensive income	_			8,146	8,146	
Transactions with owners						
Dividends (Note 27)	_	_	_	(16,758)	(16,758)	
Issuance of shares (Note 21)	1		(1)	_	_	
Total transactions with owners,						
recognised directly in equity	1		(1)	(16,758)	(16,758)	
Balance at 31 March 2017	1	_	4,789	44,829	49,619	
Balance at 1 April 2017	1	_	4,789	44,829	49,619	
Comprehensive income						
Profit for the year	_			13,449	13,449	
Total comprehensive income	<u> </u>			13,449	13,449	
Transactions with owners						
Dividends (Note 27)	_	_	_	(2,400)	(2,400)	
Capitalisation Issue (Note 21)	59,999	(59,999)	_	_	_	
Issue of shares upon share offer in the						
Listing (Note 21)	20,000	84,000	_	_	104,000	
Share issuance costs (Note 21)	_	(11,210)	_	_	(11,210)	
Total transactions with owners,						
recognised directly in equity	79,999	12,791	_	(2,400)	90,390	
Balance at 31 March 2018	80,000	12,791	4,789	55,878	153,458	

# **Consolidated Statement of Cash Flows**

For the year ended 31 March 2018

		Year ended 2018	2017	
- <u></u>	Note	HK\$'000	HK\$'000	
Cook flows from analystics activities				
Cash flows from operating activities  Net cash used in operations	28	(E7 607)	(7.611)	
Income tax paid	20	(57,687) (6,419)	(7,611) (5,618)	
Income tax paid Income tax refunded		4,272	75	
- Income tax relanded		7,272	10	
Net cash used in operating activities		(59,834)	(13,154)	
Cash flows from investing activities				
Purchase of property, plant and equipment		(251)	(4,586)	
Proceeds from disposals of property, plant and equipment	28	142	449	
Capital contribution to investments accounted for using the equity method		(1,000)	_	
Cash advances to shareholders			(859)	
Interest received		135	81	
Net cash used in investing activities		(974)	(4,915)	
Cash flows from financing activities		()	(0=	
Interest paid for bank borrowings		(2,720)	(2,147)	
Proceeds from bank borrowings	28	58,900	190,990	
Repayments of bank borrowings	28	(51,815)	(164,379)	
Repayments of finance lease obligations	28	(1,367)	(1,574	
Increase in pledged deposits		(11,013)	(4,500)	
Proceeds from issuance of ordinary shares		104,000	_	
Dividends paid  Powment of listing expenses		(2,400)	(4.004)	
Payment of listing expenses		(8,221)	(4,334)	
Net cash generated from financing activities		85,364	14,056	
Net increase/(decrease) in cash and cash equivalents		24,556	(4,013)	
Cash and cash equivalents at beginning of the year		3,215	7,228	
Casi and casi equivalents at beginning of the year		3,213	1,220	
Cash and cash equivalents at end of year		27,771	3,215	
Analysis of the bank balances of cash and cash equivalents				
Cash and bank balances  Cash and bank balances	20(a)	30,682	11,988	
Bank overdrafts	20(a) 25	(2,911)	(8,773)	
		27,771	3,215	

# Notes to the Consolidated Financial Statements

#### 1 General Information

Milestone Builder Holdings Limited (the "Company") was incorporated in the Cayman Islands on 8 June 2016 as an exempted company with limited liability under the Companies Law (as revised) of the Cayman Islands. The address of the Company's registered office is P.O. Box 10008, Willow House, Cricket Square, Grand Cayman KY1-1001, Cayman Islands.

The Company is an investment holding company and its subsidiaries (together the "Group") provide (i) building construction services; (ii) alteration, addition, fitting-out works and building services; and (iii) repair and restoration of historic buildings in Hong Kong.

On 7 April 2017, the Company issued additional 599,990,000 shares, credited as fully paid, to Mr. Lam Ka Ho ("Mr. Lam"), Mr. Leung Kam Fai ("Mr. Leung"), Mr. Leung Chin Hung Aaron ("Mr. Aaron Leung") and Mr. Lui Sum Wah ("Mr. Lui") (collectively the "Controlling Shareholders"), by way of capitalisation of HK\$59,999,000 standing to the credit of the Company's share premium account (the "Capitalisation Issue"). On the same day, the shares of the Company were listed on the Main Board of the Stock Exchange (the "Listing"). In connection with the Listing completed on 7 April 2017, the Company issued a total of 200,000,000 shares at a price of HK\$0.52 per share for a total proceeds (before related fees and expenses) of HK\$104,000,000.

These consolidated financial statements are presented in thousands of Hong Kong dollars ("HK\$'000"), unless otherwise stated.

#### 2 Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1 Basis of preparation

The consolidated financial statements of the Company have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs") and requirements of the Hong Kong Companies Ordinance (Cap. 622). The consolidated financial statements have been prepared under the historical cost convention.

The preparation of the financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.1 Basis of preparation (Continued)

#### 2.1.1 Changes in accounting policy and disclosures

a) New and amended standards adopted by the Group

The following amendments to standards have been adopted by the Group for the first time for the financial year beginning on or after 1 April 2017:

- Recognition of deferred tax assets for unrealised losses Amendments to HKAS 12
- Annual improvements to HKFRSs 2014–2016 cycle Amendments to HKFRS 12, and
- Disclosure initiative Amendments to HKAS 7.

The adoption of these amendments did not have material impact on the financial statements for the current year. The amendments to HKAS 7 require disclosure of changes in liabilities arising from financing activities (Note 28(c)).

(b) New standards and interpretations not yet adopted

A number of new standards and amendments to standards and interpretations are effective for annual periods beginning after 1 April 2017 and have not been applied in preparing these consolidated financial statements. None of these is expected to have a significant effect on the consolidated financial statements of the Group, except the following set out below:

HKFRS 9, "Financial instruments"

HKFRS 9 addresses the classification, measurement and derecognition of financial assets and financial liabilities, introduces new rules for hedge accounting and a new impairment model for financial assets.

The Group has reviewed its financial assets and liabilities and does not expect the new guidance to have a significant impact on the classification and measurement of its financial assets.

There will be no impact on the Group's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss and the Group does not have any such liabilities. The derecognition rules have been transferred from HKAS 39 "Financial Instruments: Recognition and Measurement" and have not been changed.

The new impairment model requires the recognition of impairment provisions based on expected credit losses ("ECL") rather than only incurred credit losses as is the case under HKAS 39. It applies to financial assets classified at amortised cost, debt instruments measured at fair value through other comprehensive income, contract assets under HKFRS 15 "Revenue from Contracts with Customers", lease receivables, loan commitments and certain financial guarantee contracts. Based on the assessments undertaken to date, the Group expects it may result in earlier recognition of credit losses.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.1 Basis of preparation (Continued)

#### 2.1.1 Changes in accounting policy and disclosures (Continued)

(b) New standards and interpretations not yet adopted (Continued)

HKFRS 9, "Financial instruments" (Continued)

The new standard also introduces expanded disclosure requirements and changes in presentation. These are expected to change the nature and extent of the Group's disclosures about its financial instruments particularly in the year of the adoption of the new standard.

This new standard must be applied for financial years commencing on or after 1 January 2018. The Group will apply the new rules retrospectively from 1 April 2018, with the practical expedients permitted under the standard. Comparatives for the year ended 31 March 2018 will not be restated.

HKFRS 15, "Revenue from contracts with customers"

The Hong Kong Institute of Certified Public Accountants ("HKICPA") has issued a new standard for the recognition of revenue. This will replace HKAS 18 which covers contracts for goods and services and HKAS 11 which covers construction contracts and the related literature.

The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer.

The standard permits either a full retrospective or a modified retrospective approach for the adoption.

Management is assessing the effects of applying the new standards to the Group's consolidated financial statements, as the application may affect the timing of revenue recognition as a result of identification of separate performance obligations and contract modifications. Certain costs incurred in fulfilling a contract (which are currently expensed) may need to be recognised as an asset under HKFRS 15.

More detailed assessment will be carried out by the Group to estimate the impact of the new rules on the Group's consolidated financial statements.

This new standard is mandatory for financial years commencing on or after 1 January 2018. The Group intends to adopt the standard using the modified retrospective approach which means that the cumulative impact of the adoption will be recognised in retained earnings as of 1 April 2018 and that comparatives will not be restated.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.1 Basis of preparation (Continued)

#### 2.1.1 Changes in accounting policy and disclosures (Continued)

(b) New standards and interpretations not yet adopted (Continued)

HKFRS 16, "Leases"

HKFRS 16 was issued in January 2016. It will result in almost all leases being recognised on the balance sheet, as the distinction between operating and finance leases is removed. Under the new standard, an asset (the right to use the leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases.

The accounting for lessors will not significantly change.

The standard will affect primarily the accounting for the Group's operating leases. As at the reporting date, the Group has non-cancellable operating lease commitments of HK\$4,606,000.

The Group has not yet assessed the adjustments, if any, are necessary for example because of the change in the definition of the lease term and the different treatment of variable lease payments and of extension and termination options. It is therefore not yet possible to estimate the amount of right-of-use assets and lease liabilities that will have to be recognised on adoption of the new standard and how this may affect the Group's profit or loss and classification of cash flows going forward.

This new standard is mandatory for financial years commencing on or after 1 January 2019. At this stage, the Group does not intend to adopt the standard before its effective date. The Group intends to apply the simplified transition approach and will not restate comparative amounts for the year prior to first adoption.

There are no other standards and interpretations that are not yet effective and that would be expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

#### 2.2 Principles of consolidation and equity accounting

#### (i) Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.2 Principles of consolidation and equity accounting (Continued)

#### (i) Subsidiaries (Continued)

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated balance sheet respectively.

#### (ii) Joint arrangements

Under HKFRS 11 "Joint Arrangements" investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. The Company has joint ventures.

Interests in joint ventures are accounted for using the equity method (see (iii) below), after initially being recognised at cost in the consolidated balance sheet.

#### (iii) Equity accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in consolidated statement of comprehensive income, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from joint ventures are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in Note 2.9.

#### Summary of Significant Accounting Policies (Continued)

#### 2.2 Principles of consolidation and equity accounting (Continued)

#### (iv) Changes in ownership interests

The Group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control or joint control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in consolidated statement of comprehensive income. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associated company, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs.

If the ownership interest in a joint venture is reduced but joint control is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

#### 2.3 Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred
- liabilities incurred to the former owners of the acquired business
- equity interests issued by the Group
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.3 Business combinations (Continued)

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

The excess of the

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in consolidated statement of comprehensive income as a bargain purchase.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in consolidated statement of comprehensive income.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in consolidated statement of comprehensive income.

#### 2.4 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors that makes strategic decisions.

#### 2.6 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is the Group's and the Company's functional and presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated statement of comprehensive income.

Foreign exchange gains and losses that relate to borrowings and cash and bank balances are presented in the consolidated statement of comprehensive income within "finance income" or "finance costs". All other foreign exchange gains and losses are presented in the consolidated statement of comprehensive income within "other (losses)/gains, net".

#### (c) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (ii) income and expenses for each statement of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (iii) all resulting currency translation differences are recognised in other comprehensive income.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.6 Foreign currency translation (Continued)

#### (c) Group companies (Continued)

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to consolidated statement of comprehensive income, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Currency translation differences arising are recognised in other comprehensive income.

#### (d) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associated company that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to consolidated statement of comprehensive income.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in consolidated statement of comprehensive income. For all other partial disposals (that is, reductions in the Group's ownership interest in associated companies or joint ventures that do not result in the Group losing significant influence or joint control) the proportionate share of the accumulated exchange difference is reclassified to consolidated statement of comprehensive income.

#### 2.7 Property, plant and equipment

All property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance costs are charged to the consolidated statement of comprehensive income during the financial period in which they are incurred.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.7 Property, plant and equipment (Continued)

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

Land and buildings Over the unexpired lease terms

Leasehold improvements Shorter of remaining lease term or 4 years

Furniture and office equipment 4–5 years
Motor vehicles 3–4 years
Other equipment 2–4 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other (losses)/gains, net" in the consolidated statement of comprehensive income.

#### 2.8 Investment properties

Property that is held for long-term yields or for capital appreciation or both, and that is not occupied by the Group, is classified as investment property. The cost of an investment property comprises its purchase price and any costs directly attributable to bringing the property to its intended use. After initial recognition, investment properties are stated at cost less accumulated depreciation.

Depreciation on investment properties is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

Land and buildings

Over the unexpired lease terms

Subsequent expenditure is included in the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are charged to the consolidated statement of comprehensive income during the financial period in which they are incurred.

If an investment property becomes owner occupied, it is reclassified as property, plant and equipment.

When an owner-occupied property becomes an investment property carried at cost because of change in use, its cost and carrying value as at the date of the change are transferred from property, plant and equipment to investment properties.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.9 Impairment of non-financial assets

Assets that are subjected to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or group of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

#### 2.10 Financial assets and liabilities

#### 2.10.1 Classification

The Group classifies its financial assets and liabilities in the following categories: loans and receivables and other financial liabilities at amortised cost. The classification depends on the purpose for which the financial assets and liabilities were acquired. Management determines the classification of its financial assets at initial recognition.

#### (a) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for the amounts that are settled or expected to be settled more than 12 months after the balance sheet date. These are classified as non-current assets. The Group's loans and receivables comprise "amount due from an investment accounted for using the equity method", "amounts due from related companies", "trade, retention and other receivables and deposits", "pledged deposits" and "cash and bank balances", in the consolidated balance sheet.

#### (b) Other financial liabilities at amortised cost

Other financial liabilities at amortised cost are initially measured at fair values and subsequently measured at amortised cost, using the effective interest method. The Group's other financial liabilities at amortised cost comprise "amount due to an investment accounted for using the equity method", "amount due to a related company", "trade and other payables and accruals", "obligations under finance leases" and "borrowings" in the consolidated balance sheet.

#### 2.10.2 Recognition and measurement

Regular way purchases and sales of financial assets are recognised on the trade-date — the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

#### Summary of Significant Accounting Policies (Continued)

#### 2.11 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

#### 2.12 Impairment of financial assets carried at amortised cost

The Group assesses at each of the balance sheet date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a "loss event") and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

For loans and receivables category, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated statement of comprehensive income. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the consolidated statement of comprehensive income.

#### 2.13 Trade and other receivables

Trade receivables are amounts due from customers for services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair values and subsequently measured at amortised cost using the effective interest method, less allowance for impairment.

#### 2.14 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the consolidated balance sheet, bank overdrafts are shown within "borrowings" in current liabilities.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.15 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### 2.16 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### 2.17 Borrowings

Borrowings are initially recognised at fair values, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in consolidated statement of comprehensive income over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the consolidated balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in consolidated statement of comprehensive income as "other income" or "finance costs".

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

#### 2.18 Borrowings costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the consolidated statement of comprehensive income in the year in which they are incurred.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.19 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the consolidated statement of comprehensive income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### (b) Deferred income tax

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted at the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

#### (c) Offsetting

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.20 Employee benefits

#### (a) Retirement benefit obligations

The Group operates a defined contribution Mandatory Provident Fund retirement benefits scheme (the "Pension Scheme") set up pursuant to the Mandatory Provident Fund Schemes Ordinance, for all of its employees in Hong Kong. Contributions are made based on a percentage of the employees' basic salaries and are charged to the consolidated statement of comprehensive income as they become payable in accordance with the rules of the Pension Scheme. The assets of the Pension Scheme are held separately from those of the Group in an independently administrated fund. The Group's employer contributions vest fully with the employees when contributed to the Pension Scheme, except for the Group's employer voluntary contributions, which are refunded to the Group when the employee leaves employment prior to vesting fully in the contributions, in accordance with the rules of the Pension Scheme.

The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as an employee benefit expense when they are due and are reduced by contributions forfeited by those employees who leave the scheme prior to vesting fully in the contributions. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### (b) Bonus plans

The Group recognises a liability and an expense for bonuses, based on a formula that takes into consideration the profit attributable to the Company's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

#### (c) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

#### 2.21 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.22 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for goods supplied, stated net of discounts. The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Group's activities, as described below. The Group bases its estimates of return on historical results, taking into consideration the type of customers, the type of transactions and the specifics of each arrangement.

#### (a) Revenue from construction contract

A construction contract is defined in HKAS 11 "Construction Contracts", as a contract specifically negotiated for the construction of an asset.

When the outcome of a contract can be estimated reliably and it is probable that the contract will be profitable, revenue from construction contract is recognised over the period of the contract by reference to the stage of completion. Contract costs are recognised as a cost of sales by reference to the stage of completion of the contract activity at the balance sheet date. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

When the outcome of a contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that are likely to be recoverable.

Variations in contract work, claims and incentive payments are included in contract revenue to the extent that may have been agreed with the customer and are capable of being reliably measured.

The Group uses the "percentage-of completion" method to determine the appropriate amount to recognise in a given period. The stage of completion is measured by reference to work performed up to the balance sheet date as a percentage of total contract value, or the contract costs incurred up to the balance sheet date as a percentage of total estimated costs for each contract. Costs incurred in the year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion.

On the consolidated balance sheet, the Group reports the net contract position for each contract as either an asset or a liability. A contract represents an asset where costs incurred plus recognised profits (less recognised losses) exceed progress billings; a contract represents liability where the opposite is the case. Progress billings not yet paid by customers and retention receivables are included in current assets as the Group expects to realise these within its normal operating cycle.

#### (b) Interest income

Interest income is recognised using the effective interest method.

#### (c) Rental income

Rental income is recognised in the consolidated statement of comprehensive income on a straight-line basis over the terms of the leases.

#### 2 Summary of Significant Accounting Policies (Continued)

#### 2.23 Leases

#### The Group as lessee

#### (a) Operating lease

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to consolidated statement of comprehensive income on a straight-line basis over the period of the lease.

#### (b) Finance lease

The Group leases certain property, plant and equipment. Leases of property, plant and equipment where the Group has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's commencement at the lower of the fair value of the leased property and the present value of the minimum lease payments.

Each lease payment is allocated between the liability and finance charges. The corresponding rental obligations, net of finance charges, are included in "obligations under finance leases". The interest element of the finance cost is charged to the consolidated statement of comprehensive income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the shorter of the useful life of the asset and the lease term.

#### The Group as lessor

#### (a) Operating lease

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership of the leased asset to the lessee. Amounts received from lessees under operating leases (net of any incentives grant to the lessee) are recognised in consolidated statement of comprehensive income on a straight-line basis over the period of the lease.

#### 2.24 Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the consolidated financial statements. When a change in the probability of an outflow occurs so that outflow is probable, they will then be recognised as a provision.

#### Summary of Significant Accounting Policies (Continued)

#### 2.25 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which dividends are approved by the Company's shareholders or directors, where appropriate.

#### Financial Risk Management

#### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including cash flow and fair value interest rate risk and foreign currency risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

Risk management is carried out by a finance department headed by the financial controller of the Group (the "Finance Department"). The Finance Department identifies and evaluates financial risks in close co-operation within the Group to cope with overall risk management, as well as specific areas, such as cash flow and fair value interest rate risk, foreign currency risk, credit risk and liquidity risk.

#### Cash flow and fair value interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates. As the Group has no significant interest-bearing assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest rate risk primarily arises from borrowings.

As at 31 March 2018, it is estimated that a general increase/decrease of 100 basis points in interest rates, with all other variables held constant, would decrease/increase the Group's profit for the year and retained earnings by approximately HK\$158,000 (2017: HK\$49,000). The 100 basis point increase/decrease represents management's assessment of a reasonably possible change in interest rates over the period until the next balance sheet date.

#### (b) Foreign currency risk

Most of the income and expenditures of the Group are denominated in HK\$, being the functional currency of the subsidiaries now comprising the Group, and hence, the Group does not have any material foreign exchange exposure. The Group has not implemented or entered into any type of instruments or arrangements to hedge against currency exchange fluctuations for the year under review. As at 31 March 2018, the Group did not have any outstanding hedging instruments (2017: same).

#### 3 Financial Risk Management (Continued)

#### 3.1 Financial risk factors (Continued)

#### (c) Credit risk

The credit risk of the Group mainly arises from trade, retention and other receivables and deposits, amount due from an investment accounted for using the equity method, amounts due from related companies and bank balances.

Management considers the Group has limited credit risk with its banks which are leading and reputable and are assessed as having low credit risk. Majority of bank balances are deposited with reputable banks. The Group has not incurred significant loss from non-performance by these parties in the past and management does not expect so in the future.

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

The Group is exposed to concentration of credit risk as at 31 March 2018 on trade receivables from the Group's top five customers amounting to approximately HK\$36,099,000 (2017: HK\$48,168,000), and accounted for 77% (2017: 86%) of the total trade receivables balance. The major customers of the Group are reputable organisations. Management considers that the credit risk is limited in this regard.

For the amounts due from an investment accounted for using the equity method and related parties, the Group has policies in place to monitor the credit exposure of the investment accounted for using the equity method and related parties. The Group will assess the financial capabilities of the investment accounted for using the equity method and related parties including its repayment histories, and its abilities to obtain financial support when necessary. Management also regularly reviews the recoverability of these receivables and follow up the disputes or amounts overdue, if any. Management is of the opinion that the risk of default by the investment accounted for using the equity method and related parties is low.

#### (d) Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the shorter and longer term.

As at 31 March 2018, the Group held cash and cash equivalents of HK\$27,771,000 (2017: HK\$3,215,000), that are expected to be readily available to generate cash inflows for managing liquidity risk.

The Group maintains liquidity by a number of sources including orderly realisation of short-term financial assets, receivables and certain assets that the Group considers appropriate and long term financing including long-term borrowings are also considered by the Group in its capital structuring. The Group aims to maintain flexibility in funding by keeping sufficient bank balances, committed credit lines available and interest bearing borrowings which enable the Group to continue its business for the foreseeable future.

As at 31 March 2018, the Group's total available banking facilities amounted to approximately HK\$115,081,000 (2017: HK\$87,105,000), of which approximately HK\$86,910,000 (2017: HK\$79,970,000), has been utilised.

#### 3 Financial Risk Management (Continued)

#### 3.1 Financial risk factors (Continued)

#### (d) Liquidity risk (Continued)

The table below analyses the non-derivative financial liabilities of the Group into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table were the contractual undiscounted cash flows and the earliest date the Group can be required to pay. Balance within 12 months equal their carrying balances as impact from discounting is not significant.

Specifically, for bank borrowings which contain a repayment on demand clause which can be exercised at the banks' sole discretion, the analysis shows the cash outflow based on the earliest period in which the Group can be required to pay, that is if the lender were to invoke their unconditional rights to call the loans with immediate effect.

Detuces Detuces

	On demand HK\$'000	Within 1 year HK\$'000	Between 1 and 2 years HK\$'000	2 and 5 years HK\$'000	Over 5 years HK\$'000	Total HK\$'000
As at 31 March 2018						
Amount due to an investment						
accounted for using the equity						
method	169	-	-	-	-	169
Trade and other payables and		00 550				00 550
accruals Obligations under finance leases		96,558 929	- 502	223	_	96,558 1,654
Borrowings:		020	002	LLO		1,004
<ul><li>principal portion</li></ul>	62,043	_	-	-	-	62,043
	62,212	97,487	502	223	-	160,424
			Between	Between		
	On	Within	1 and	2 and	Over	Total
	demand HK\$'000	1 year HK\$'000	2 years HK\$'000	5 years HK\$'000	5 years HK\$'000	Total HK\$'000
	- 1114 000	- ΠΑΦ 000	Τ ΙΙ (Φ 000	ΤΙΙΦ ΟΟΟ	Τ ΙΙ (Ψ 000	Τ ΙΙ (Φ 000
As at 31 March 2017						
Amount due to a related company	10	_	_	_	_	10
Trade and other payables and						
accruals	_	117,204	_	_	_	117,204
Obligations under finance leases	_	1,214	799	374	_	2,387
Borrowings:	00.000					00.000
principal portion	60,820	<del>_</del>				60,820
	60.000	110 /10	700	074		100 401
	60,830	118,418	799	374		180,421

#### 3 Financial Risk Management (Continued)

#### 3.1 Financial risk factors (Continued)

#### (d) Liquidity risk (Continued)

The table below analyses the bank borrowings of the Group into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date without taking into consideration the effect of repayment on demand clause.

	Within 1 year HK\$'000	Between 1 and 2 years HK\$'000	Between 2 and 5 years HK\$'000	Over 5 years HK\$'000	<b>Total</b> HK\$'000
As at 31 March 2018					
Borrowings:					
<ul> <li>principal portion</li> </ul>	61,391	334	318	_	62,043
<ul> <li>interest portion</li> </ul>	95	20	7	_	122
	61,486	354	325	_	62,165
As at 31 March 2017					
Borrowings:					
<ul> <li>principal portion</li> </ul>	56,532	1,732	2,556	_	60,820
interest portion	626	164	134	<u> </u>	924
	57,158	1,896	2,690	_	61,744

#### 3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the Group monitors capital on the basis of gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including obligations under finance leases) less cash and bank balances. Total capital is calculated as "equity" as shown in the consolidated balance sheet plus net debt.

#### 3 Financial Risk Management (Continued)

#### 3.2 Capital management (Continued)

As at 31 March 2017 and 2018, the gearing ratios were as follows:

	As at 31 March		
	2018	2017	
	HK\$'000	HK\$'000	
Obligations under finance leases (Note 23)	1,572	2,267	
Borrowings (Note 25)	62,043	60,820	
Less: cash and bank balances (Note 20)	(30,682)	(11,988)	
Net debt	32,933	51,099	
Total equity	153,458	49,619	
Total capital	186,391	100,718	
Gearing ratio	18%	51%	

#### 3.3 Fair value estimation

The carrying amounts of the Group's financial assets including "amount due from an investment accounted for using the equity method", "amounts due from related companies", "trade, retention and other receivables and deposits", "pledged deposits" and "cash and bank balances"; and financial liabilities including "amount due to an investment accounted for using the equity method", "amount due to a related company", "trade and other payables and accruals", "obligations under finance leases" and "borrowings" approximate their fair values due to their short maturities.

#### 4 Critical Accounting Estimates and Judgement

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### (a) Percentage of completion of construction works

The Group recognises its contract revenue according to the percentage of work performed to date of the individual contract of construction works as a percentage of total contract value. Because of the nature of the activity undertaken in construction contracts, the date at which the contract activity is entered into and the date when the activity is completed usually fall into different accounting period. The Group reviews and revises the estimates of contract revenue, contract costs, variation orders and claims prepared for each construction contract as the contract progresses. Management regularly reviews the progress of the contracts and the corresponding costs of the contract revenue. Such significant estimate may have impact on the profit recognised in each period.

#### 4 Critical Accounting Estimates and Judgement (Continued)

#### (b) Estimation of foreseeable losses in respect of construction works

The Group's management estimates the amount of foreseeable losses of construction works based on the management budgets prepared for the construction works. Budgeted construction income is determined in accordance with the terms set out in the relevant contracts. Budgeted construction costs which mainly comprise subcontracting charges and costs of materials are prepared by management on the basis of quotations provided by the major contractors, suppliers and vendors involved, and the experience of the management. Management conducts periodic review on the management budgets by reviewing the actual amounts incurred. Items that will subject to significant variances and impact the amount of provision of foreseeable losses of construction contracts include the changes in estimations or the actual costs incurred for materials, staff costs, the amount of variation orders and claims as compared to management's budget.

#### 5 Segment Information

The chief operating decision-makers have been identified as the executive directors of the Company. The executive directors consider the segment from a business perspective. As the Group has only one operating segment that qualifies as reporting segment under HKFRS 8 and the information that is regularly reviewed by the executive directors for the purposes of allocating resources and assessing performance of the operating segment is the consolidated financial statements of the Group, no separate segmental analysis is presented.

The executive director assess the performance based on a measure of profit after income tax, and consider all business is included in a single operating segment.

Revenue reported in Note 6 below represented transactions with third parties and are reported to the executive directors in a manner consistent with that in the consolidated statement of comprehensive income.

All of the Group's activities are carried out in Hong Kong and all of the Group's assets and liabilities are located in Hong Kong. Accordingly, no analysis by geographical basis for the year is presented.

The Group is domiciled in Hong Kong. Revenue of HK\$531,855,000 (2017: HK\$407,320,000) are derived from external customers in Hong Kong for the year ended 31 March 2018.

#### 5 Segment Information (Continued)

For the year ended 31 March 2018, there were 3 customers (2017: 1 customer), which individually contributed over 10% of the Group's total revenue. During the years ended 31 March 2017 and 2018, the revenue contributed from each of these customers was as follows:

	Year ended 31 March 2018 HK\$'000
Customer A Customer B Customer C	254,873 69,207 62,734
	Year ended 31 March 2017 HK\$'000
Customer A	197,361

No analysis of segment assets or segment liabilities is presented as they are not regularly provided to the executive directors.

#### 6 Revenue and Other Income

The Group's revenue and other income recognised during the years ended 31 March 2017 and 2018 are as follows:

	Year ended 31 March	
	2018 HK\$'000	2017 HK\$'000
Revenue:		
Building construction services	309,510	278,444
Alteration, addition, fitting-out works and building services	212,455	100,561
Repair and restoration of historic buildings	9,890	28,315
	531,855	407,320
Other income:		
<ul> <li>Rental income</li> </ul>	272	99
<ul> <li>Sundry income</li> </ul>	517	729
	789	828

### 7 Other (Losses)/Gains, Net

	Year ended	Year ended 31 March	
	2018 HK\$'000	2017 HK\$'000	
(Losses)/gains on disposals of property, plant and equipment (Note 28) Fair value gain on financial assets at fair value through profit or loss	(105) —	22 859	
	(105)	881	

#### 8 Expenses by Nature

Expenses included in cost of sales and administrative expenses are analysed as follows:

	Year ended	Year ended 31 March	
	2018 HK\$'000	2017 HK\$'000	
Construction cost recognised in cost of sales	460,315	347,278	
Auditor's remuneration	400,313	041,210	
Audit services	1,750	1,800	
Non-audit services	108		
Depreciation of property, plant and equipment (Note 14)	3,394	2,846	
Depreciation of investment properties (Note 13)	91		
Employee benefit expenses recognised in administrative expenses			
(including directors' emoluments) (Note 9)	19,359	15,724	
Operating lease rentals in respect of car parking spaces and office premises	3,134	1,596	
Staff welfare and messing	3,648	588	
Donations	_	12	
Motor vehicle expenses	2,887	1,666	
Legal and professional fees	2,447	355	
Listing expenses	821	15,440	
Building management fees	975	576	
Travelling expenses	2,767	1,522	
Others	10,071	4,744	
Total cost of sales and administrative expenses	511,767	394,147	

#### 9 Employee Benefit Expenses

	Year ended 31 March	
	2018 HK\$'000	2017 HK\$'000
Wages, salaries and benefits in kind (including directors' emoluments)	115,906	103,264
Bonuses	6,041	6,110
Retirement benefit costs — defined contribution plans	4,414	4,003
Other long-term employee benefits	153	_
	126,514	113,377
Less: amounts included in construction contracts costs or capitalised in work-in-progress	(107,155)	(97,653)
Amounts included in administrative expenses	19,359	15,724

#### Five highest paid individuals

For the year ended 31 March 2018, the five individuals whose emoluments were the highest in the Group include 2 (2017: 2) directors, whose emolument is reflected in the analysis in Note 33. The emoluments paid/payable to the remaining 3 (2017: 3) individuals during the years ended 31 March 2017 and 2018 are as follows:

	Year ended	Year ended 31 March	
	2018	2017	
	HK\$'000	HK\$'000	
Wages, salaries and benefits in kind	2,516	2,292	
Bonuses	692	460	
Retirement benefit costs — defined contribution plans	54	54	
	3,262	2,806	

The emoluments of the highest paid individuals fell within the following bands:

	Year ended 31 March	
	2018	2017
Employment hand		
Emolument band		
Nil to HK\$1,000,000	2	3
HK\$1,000,001 to HK\$1,500,000	1	_

During the years ended 31 March 2017 and 2018, no emolument was paid by the Group to any of the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

#### 10 Finance Income and Costs

	Year ended 31 March	
	2018 HK\$'000	2017 HK\$'000
Interest income:		
<ul> <li>Bank interest income</li> </ul>	84	81
Foreign exchange gains, net	51	_
Finance income	135	81
Interest expenses:		
- Borrowings	(2,720)	(2,147)
Obligations under finance leases	(106)	(121)
Foreign exchange losses, net	_	(11)
Finance costs	(2,826)	(2,279)
Finance costs, net	(2,691)	(2,198)

#### 11 Income Tax Expenses

Hong Kong profits tax has been provided at the rate of 16.5% (2017: 16.5%) on the estimated assessable profit for the year ended 31 March 2018.

The amount of income tax expenses charged to the consolidated statement of comprehensive income represents:

	Year ended 31 March		
	2018 HK\$'000		
Current tax:			
Hong Kong profits tax on profits for the year	4,221	5,248	
Under-provision in prior years	1,285	_	
Total current tax expenses	5,506	5,248	
Deferred tax (Note 26)	(1,083)	(710)	
Income tax expenses	4,423	4,538	

#### 11 Income Tax Expenses (Continued)

The tax on the Group's profit before income tax differs from the theoretical amount that used arise using the enacted tax rate as follows:

	Year ended 31 March	
	2018	<b>2018</b> 2017
	HK\$'000	HK\$'000
Profit before income tax	17,872	12,684
Tax calculated at 16.5%	2,949	2,093
Income not subject to tax	(6)	(126)
Expenses not deductible for tax purposes	195	2,571
Under-provision in prior years	1,285	_
Income tax expenses	4,423	4,538

#### 12 Earnings Per Share

#### (a) Basic

Basic earnings per share is calculated by dividing the profit attributable to the owners of the Company by the weighted average number of ordinary shares in issue during the year.

The weighted average number of ordinary shares for the purpose of calculating basic earnings per share for the years ended 31 March 2017 and 2018 have been retrospectively adjusted for the effects of the issue of shares in connection with the reorganisation completed on 18 November 2016 (the "Reorganisation") and the Capitalisation Issue took place on 7 April 2017.

	Year ended 31 March	
	2018	2017
Earnings:		
Profit attributable to the owners of the Company (HK\$'000)	13,449	8,146
Number of shares:		
Weighted average number of ordinary shares in issue (thousands)	796,712	600,000
Basic earnings per share (HK cents)	1.69	1.36

#### 12 Earnings Per Share (Continued)

#### (b) Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all potentially dilutive shares.

For the year ended 31 March 2017, diluted earnings per share is of the same amount as the basic earnings per share as there were no potentially dilutive share outstanding during the year.

For the year ended 31 March 2018, the Company has one category of potentially dilutive shares, the Over-allotment Option ("Over-allotment Option"). Calculation is done to determine the number of shares that could have been acquired at fair value (determined as the average market share price of the Company's shares for the period from the listing date (7 April 2017) to the lapse date of the Over-allotment Option (27 April 2017)) based on the monetary value of the subscription right attached to outstanding Over-allotment Option. The number of shares calculated as below is compared with the number of shares that would have been issued assuming the exercise of the Over-allotment Option.

Year ended 31 March 2018

Earnings:	
Profit attributable to the owners of the Company (HK\$'000)	13,449
Number of shares:	
Weighted average number of ordinary shares in issue (thousands)	796,712
Effect of potentially dilutive shares from Over-allotment Option granted	28
Effect of potentially dilutive shares from Over-allothent Option granted	20
Weighted average number of ordinary shares in issue for the purpose	
of calculating diluted earnings per share (thousands)	796,740
Diluted earnings per share (HK cents)	1.69

### 13 Investment Properties

Fair value (Note)	1,564
Net book amount	654
Accumulated depreciation	(102)
Balance at 31 March 2017 Cost	756
Closing net book amount	654
Transfer from property, plant and equipment (Note 14)	654
Year ended 31 March 2017 Opening net book amount	_
Net book amount	
Accumulated depreciation	
Balance at 1 April 2016 Cost	_
	buildings HK\$'000
	Land and

#### 13 Investment Properties (Continued)

Land and buildings HK\$'000

Year ended 31 March 2018	
Opening net book amount	654
Transfer from property, plant and equipment (Note 14)	5,203
Depreciation (Note 8)	(91)
Closing net book amount	5,766
Balance at 31 March 2018	
Cost	6,976
Accumulated depreciation	(1,210)
Net book amount	5,766
Fair value (Note)	16,048

Note: The investment properties located at Unit 4 of 3/F, Unit 12 of 9/F, and car park space V10 and ancillary space on G/F, Sun Fung Centre, No. 88 Kwok Shui Road, Tsuen Wan, New Territories, Hong Kong. The fair value as at 31 March 2018 was assessed by an independent and professionally qualified valuer, PSA (HK) Surveyors Limited.

As at 31 March 2018, the Group has no unprovided contractual obligations for future repairs and maintenance (2017: Nil).

All depreciation expense during the year ended 31 March 2018 has been charged to administrative expenses (2017: Nil).

#### 13 Investment Properties (Continued)

The following amounts have been recognised in the consolidated statement of comprehensive income:

	Year ended 31 March		
	2018 HK\$'000	2017 HK\$'000	
Rental income	272	_	
Direct operating expenses arising from investment properties that generate rental income	(38)	_	

There were no direct operating expenses arising from investment property that did not generate rental income during the year (2017: same).

The period of leases whereby the Group leases out its investment properties under operating leases are ranged from 6 months to 3 years (2017: 3 years).

As at 31 March 2018, the Group's investment properties amounting to HK\$1,481,000 (2017: HK\$654,000) were pledged as collateral for the Group's bank borrowings, details of which are set out in Note 25.

During the year ended 31 March 2018, property, plant and equipment of HK\$5,203,000 (2017: HK\$654,000) has been reclassified to investment properties as a result of change in usage.

#### 14 Property, Plant and Equipment

	Land and buildings HK\$'000	Leasehold improvements HK\$'000	Furniture and office equipment HK\$'000	Motor vehicles HK\$'000	Other equipment HK\$'000	<b>Total</b> HK\$'000
Balance at 1 April 2016						
Cost	9,270	1,726	2,056	6,064	1,120	20,236
Accumulated depreciation	(1,080)	•	(1,254)	(2,642)	(321)	(6,161)
Net book amount	8,190	862	802	3,422	799	14,075
Year ended 31 March 2017						
Opening net book amount	8,190	862	802	3,422	799	14,075
Additions	_	2,504	705	2,244	64	5,517
Transferred to investment						
properties (Note 13)	(654)	_	_	_	_	(654)
Disposals (Note 28)	_	_	_	(427)	_	(427)
Depreciation (Note 8)	(250)	(574)	(376)	(1,358)	(288)	(2,846)
Closing net book amount	7,286	2,792	1,131	3,881	575	15,665
Balance at 31 March 2017						
Cost	8,514	4,230	2,761	7,547	1,184	24,236
Accumulated depreciation	(1,228)	(1,438)	(1,630)	(3,666)	(609)	(8,571)
Net book amount	7,286	2,792	1,131	3,881	575	15,665
Year ended 31 March 2018						
Opening net book amount	7,286	2,792	1,131	3,881	575	15,665
Additions	_	_	60	743	14	817
Transferred to investment						
properties (Note 13)	(5,203)	_	_	_	_	(5,203)
Disposals (Note 28)	_	_	_	(247)	_	(247)
Depreciation (Note 8)	(160)	(940)	(436)	(1,597)	(261)	(3,394)
Closing net book amount	1,923	1,852	755	2,780	328	7,638
Balance at 31 March 2018						
Cost	2,294	4,230	2,821	7,353	1,198	17,896
Accumulated depreciation	(371)	· ·	(2,066)	(4,573)	(870)	(10,258)
Net book amount	1,923	1,852	755	2,780	328	7,638

Note: During the year ended 31 March 2018, property, plant and equipment of HK\$5,203,000 (2017: HK\$654,000) has been reclassified to investment properties as a result of change in usage.

#### 14 Property, Plant and Equipment (Continued)

Depreciation were included in the following categories in the consolidated statement of comprehensive income:

	Year ended 31 March		
	2018	2017	
	HK\$'000	HK\$'000	
Cost of sales	261	288	
Administrative expenses	3,133	2,558	
	3,394	2,846	

The Group leases various motor vehicles under non-cancellable finance lease agreements. As at 31 March 2018, the original lease terms are 3 to 4.5 years (2017: 3 to 4 years) and ownership of the assets belong to the Group (2017: same). As at 31 March 2018, motor vehicles of the Group with net carrying value of HK\$1,837,000 (2017: HK\$2,595,000), were held under finance leases.

As at 31 March 2018, the Group's land and buildings amounting to HK\$1,923,000 (2017: HK\$7,286,000), were pledged as collateral for the Group's bank borrowings, details of which are set out in Note 25.

#### 15 Financial Instruments by Category

Loans and receivables HK\$'000

As at 31 March 2018	
Assets as per consolidated balance sheet	
Amount due from an investment accounted for using the equity method	1,010
Amounts due from related companies	3,135
Trade, retention and other receivables and deposits	86,488
Pledged deposits	16,013
Cash and bank balances	30,682
Total	137,328

#### 15 Financial Instruments by Category (Continued)

Financial liabilities at amortised cost

	HK\$'000
As at 24 Mayob 2012	
As at 31 March 2018 Liabilities as per consolidated balance sheet	
Amount due to an investment accounted for using the equity method	169
Trade and other payables and accruals	96,558
Obligations under finance leases	1,572
Borrowings	62,043
Total	160,342
	Loans and
	receivables
	HK\$'000
As at 31 March 2017	
Assets as per consolidated balance sheet	
Amounts due from related companies	3,276
Trade, retention and other receivables and deposits	87,154
Pledged deposits	5,000
Cash and bank balances	11,988
Total	107,418
	Financial
	liabilities at
	amortised cost
	HK\$'000
As at 31 March 2017	
Liabilities as per consolidated balance sheet	
Amount due to a related company	10
Trade and other payables and accruals	117,204
Obligations under finance leases	2,267
Borrowings	60,820
Total	180,301

#### 16 Subsidiaries

The following is a list of the principal subsidiaries at 31 March 2018:

Normal	Place of incorporation and	Principal activities and	Particulars of issued share capital/ registered	Proportion of ordinary shares directly held by
Name	type of legal entity	place of operation	capital	the Group
Milestone Builder Engineering Limited	Hong Kong, limited	Provision of general building works and specialist building works,	14,700,000 ordinary shares	100%
	, ,	Hong Kong	HK\$14,700,000	
Prime Builder Engineering Limited	Hong Kong, limited liability company	Provision of general building works and specialist building works, Hong Kong	8,000 ordinary shares HK\$8,000	100%
Milestone Specialty Engineering Limited	Hong Kong, limited liability company	Engineering and construction sub-contracting, Hong Kong	20,000 ordinary shares HK\$20,000	100%
Speedy Engineering & Trading Company Limited	Hong Kong, limited liability company	Provision of engineering services, Hong Kong	570,000 ordinary shares HK\$570,000	100%

#### 17 Investments Accounted for Using the Equity Method

Set out below are the joint ventures of the Group as at 31 March 2018, Popsible Development Limited and Popsible Hospitality Management Limited. These joint ventures has share capital consisting solely of registered capital, which is held directly by the Group.

			Particular of issued share	Proportion of ordinary
	Place of		capital/	shares directly
	incorporation and	Principal activities and	registered	held by
Name	kind of legal entity	place of operation	capital	the Group
Popsible Development Limited	Hong Kong, limited	Property development, Japan	1,000,000	70%
	liability company		ordinary shares	
			HK\$1,000,000	
Popsible Hospitality	Hong Kong, limited	Hotel management, Japan	1,000,000	30%
Management Limited	liability company		ordinary shares	
			HK\$1,000,000	

#### 17 Investments Accounted for Using the Equity Method (Continued)

These joint ventures are accounted for using the equity method. There are no contingent liabilities relating to the Group's interest in these joint ventures. None of these joint ventures are individually material.

	As at 31 March 2018 HK\$'000
Aggregate carrying amounts of individually immaterial joint ventures	791
	Year ended 31 March 2018 HK\$'000
Aggregate amount of the Group's share of results for the year	209

The Group does not have any joint venture as at 31 March 2017.

These joint ventures are private companies and there is no quoted market price available for its shares.

#### 18 Trade, Retention and Other Receivables, Deposits and Prepayments

	As at 31 March	
	2018	2017
	HK\$'000	HK\$'000
Current portion		
Trade receivables (Note (a))	47,151	55,950
Retention receivables (Note (b))	34,956	25,977
	82,107	81,927
Prepayments, deposits and other receivables:		
Prepayments	1,003	242
Deferred listing expenses (Note)	_	5,607
Deposits	2,140	4,213
Other receivables	1,581	354
	4,724	10,416
	86,831	92,343
Non-current portion		
Long-term deposit	660	660
Total	87,491	93,003

Note: The deferred listing expenses were incurred in connection with the listing of the Company and were deducted from equity upon listing of the Company during the year ended 31 March 2018.

The carrying amounts of trade, retention and other receivables and deposits are denominated in HK\$ and approximate their fair values.

#### 18 Trade, Retention and Other Receivables, Deposits and Prepayments (Continued)

#### (a) Trade receivables

The Group's credit terms to trade debtors other than retention receivables are generally 30 days. The ageing analysis of the trade receivables, based on invoice date, is as follows:

	As at 31 March		
	2018		
	HK\$'000	HK\$'000	
Less than 30 days	42,512	52,693	
31-60 days	1,282	952	
61-90 days	1,440	302	
Over 90 days	1,917	2,003	
	47,151	55,950	

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are considered fully recoverable. The Group does not hold any collateral over these balances.

As at 31 March 2018, trade receivables of HK\$4,639,000 (2017: HK\$3,257,000) were past due but not impaired. The ageing analysis of these trade receivables, based on due date, is as follows:

	As at 31 March	
	2018	2017
	HK\$'000	HK\$'000
Overdue:		
Less than 30 days	1,282	952
31-60 days	1,440	302
61–90 days	60	292
Over 90 days	1,857	1,711
	4,639	3,257

#### 18 Trade, Retention and Other Receivables, Deposits and Prepayments (Continued)

#### (b) Retention receivables

Retention receivables are settled in accordance with the terms of the respective contracts. The terms and conditions in relation to the release of retention vary from contract to contract, which is subject to practical completion, the expiry of the defect liability period or a pre-agreed time period. In the consolidated balance sheet, retention receivables were classified as current assets. The ageing analysis of these retention receivables based on the terms of related contracts was as follows:

	As at 31 March	
	<b>2018</b> 20 <b>HK\$'000</b> HK\$'0	
Will be recovered within twelve months	4,666	16,840
Will be recovered more than twelve months after the end of the year	30,290	9,137
	34,956	25,977

The Group does not hold any collateral as security.

### 19 Amounts Due from/(to) Customers for Contract Works

	As at 31	As at 31 March	
	2018	2017	
	HK\$'000	HK\$'000	
Contract costs incurred plus recognised profits less recognised losses	1,392,199	1,038,746	
Less: progress billings	(1,233,446)	(940,985)	
Balance at end of year	158,753	97,761	
Analysed for reporting purposes as:			
Amounts due from customers for contract works	164,448	111,644	
Amounts due to customers for contract works	(5,695)	(13,883)	
	158,753	97,761	

#### 20 Cash and Bank Balances and Pledged Deposits

#### (a) Cash and bank balances

	As at 31 March	
	2018 HK\$'000	2017 HK\$'000
Cash at bank	29,964	11,202
Cash on hand	216	296
Time deposit with original maturity of less than 3 months	502	490
Cash and bank balances	30,682	11,988

The carrying amounts of cash and bank balances are denominated in the following currencies:

	As at 31 March	
	2018	2017
	HK\$'000	HK\$'000
HK\$	29,848	11,210
Australian dollars	502	490
US\$	21	21
Euro	310	266
Others currencies	1	1
	30,682	11,988

Cash and bank balances and bank overdrafts include the following for the purposes of the consolidated statement of cash flows:

	As at 31 March	
	2018 HK\$'000	2017 HK\$'000
Cash and bank balances Less: bank overdrafts (Note 25)	30,682 (2,911)	11,988 (8,773)
Net cash and cash equivalents in the consolidated statement of cash flows	27,771	3,215

The bank balances generate interest at prevailing market interest rates.

#### 20 Cash and Bank Balances (Continued)

#### (b) Pledged deposits

As at 31 March 2018, deposits amounted to HK\$16,013,000 (2017: HK\$5,000,000), were pledged to the facilities granted by bank to the Group, details of which are set out in Note 25.

#### 21 Share Capital and Share Premium

		No. of ordinary shares	Nominal value of ordinary shares HK\$'000
Authorised:			
At 8 June 2016 (date of incorporation)		3,800,000	380
Increase in authorised shares		1,996,200,000	199,620
At 31 March 2017, 1 April 2017 and 31 March 2018, at HK\$0.	.1 each	2,000,000,000	200,000
		Nominal value	
N	No. of ordinary	of ordinary	Share
	shares	shares	premium
		HK\$'000	HK\$'000
Issued and fully paid:			
At 8 June 2016 (date of incorporation)	1	_	_
Shares issued pursuant to the Reorganisation	9,999	1	
At 31 March 2017 and 1 April 2017	10,000	1	_
Shares issued pursuant to the Capitalisation Issue	599,990,000	59,999	(59,999)
Shares issued pursuant to the share offer in the Listing	200,000,000	20,000	84,000
Share issuance costs	_	_	(11,210)
At 31 March 2018	800,000,000	80,000	12,791

#### 21 Share Capital and Share Premium (Continued)

On 13 March 2017, the authorised share capital of the Company was increased from HK\$380,000 to HK\$200,000,000 by the creation of an additional 1,996,200,000 shares of HK\$0.10 each.

By a shareholder's written resolution dated 13 March 2017 and conditional on the share premium account of the Company being credited as a result of issue of new shares pursuant to the proposed offering of the Company's shares, the Company will issue additional 599,990,000 shares (the "Capitalisation Shares"), credited as fully paid, to the Controlling Shareholders of the Company, by way of capitalisation of HK\$59,999,000 standing to the credit of the Company's share premium account.

On 7 April 2017, the Company issued the Capitalisation Shares, credited as fully paid, to the Controlling Shareholders of the Company, by way of capitalisation of HK\$59,999,000 standing to the credit of the Company' share premium account.

On 7 April 2017, the shares of the Company were listed on the Main Board of the Stock Exchange. In connection with the Listing completed on 7 April 2017, the Company issued a total of 200,000,000 shares at a price of HK\$0.52 per share for a total proceeds (before related fees and expenses) of HK\$104,000,000.

#### (a) Share options of the Company

The Company operates a share option scheme (the "Scheme") for the purpose of recognising and motivating the contributions that the eligible participants have made or may make to the Group. Eligible participants of the Scheme include but not limited to the Group's employees and Executive and non-Executive Directors. The Scheme has been conditionally approved and adopted and adopted on 13 March 2017 and unless otherwise cancelled or amended, will remain valid and effective for a period of 10 years from that date. No share options have been granted, exercised or cancelled under the Scheme since its adoption date.

#### 22 Reserves

The reserves movement of the Group is as follows:

	Share premium	Other reserves (Note)	Retained earnings	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance at 1 April 2016	_	4,790	53,441	58,231
Comprehensive income Profit for the year		_	8,146	8,146
Total comprehensive income	_	_	8,146	8,146
<b>Transactions with owners</b> Dividends (Note 27) Issuance of shares (Note 21)	- -	_ (1)	(16,758) —	(16,758) (1)
Total transactions with owners, recognised directly in equity		(1)	(16,758)	(16,759)
Balance at 31 March 2017	_	4,789	44,829	49,618
Balance at 1 April 2017	-	4,789	44,829	49,618
Comprehensive income Profit for the year	-	_	13,449	13,449
Total comprehensive income	_	_	13,449	13,449
<b>Transactions with owners</b> Dividends (Note 27) Capitalisation Issue (Note 21) Issue of shares upon share offer in the	_ (59,999)	Ξ	(2,400) —	(2,400) (59,999)
Listing (Note 21) Share issuance costs (Note 21)	84,000 (11,210)			84,000 (11,210)
Total transactions with owners, recognised directly in equity	12,791	_	(2,400)	10,391
Balance at 31 March 2018	12,791	4,789	55,878	73,458

Note: Other reserves of the Group represented the difference between the share capital of the subsidiaries acquired pursuant to the Reorganisation over nominal value of the share capital of the Company issued in exchange thereof.

#### 23 Obligations under Finance Leases

The rights to the leased asset are reverted to the lessor in the event of default of the lease liabilities by the Group.

	Minimum lease payments	
	As at 31 March	
	2018	2017
	HK\$'000	HK\$'000
Within one year	929	1,214
After 1 year but within 2 years	502	799
After 2 years but within 5 years	223	374
	1,654	2,387
Less: future finance charges	(82)	(120)
Present value of obligations under finance leases	1,572	2,267

The obligations under finance leases are analysed in the consolidated balance sheet as follows:

		Present value of minimum lease payments	
	As at 31	March	
	2018	<b>2018</b> 2017	
	HK\$'000	HK\$'000	
Within one year	876	1,136	
After 1 year but within 2 years	482	764	
After 2 years but within 5 years	214	367	
	1,572	2,267	

The Group leases certain of its property, plant and equipment under finance leases. The original lease term entered by the Group for the leases outstanding as at 31 March 2018 are ranged from 3 to 4.5 years (2017: ranged from 3 to 4 years). The interest rate of each lease contract is fixed at its contract date, and the interest rates of all the obligations under finance leases ranged from 2.9% to 6.6% per annum as at 31 March 2018 (2017: 2.9% to 6.6% per annum).

The Group's obligations under finance leases are secured by the lessors' charge over the leased assets.

#### 24 Trade and Other Payables and Accruals

	As at 31 March		
	2018	2017	
	HK\$'000	HK\$'000	
Trade payables (Note (a))	64,965	75,092	
Bills payables (Note (b))	21,506	11,415	
	86,471	86,507	
Other payables and accruals (Note (c))	10,311	33,145	
	96,782	119,652	

Trade and bills payables and other payables and accruals approximate their fair values and are denominated in HK\$.

#### (a) Trade payables

Credit terms granted to us by our suppliers and subcontractors vary from contract to contract. Our suppliers and subcontractors, on average, grant us a credit period of mostly 30 days to 60 days upon the issue of an invoice.

The ageing analysis of the trade payables, based on invoice date, is as follows:

	As at 31	As at 31 March	
	2018	2017	
	HK\$'000	HK\$'000	
1–30 days	33,832	26,580	
31–60 days	15,787	18,314	
61-90 days	2,892	9,771	
Over 90 days	12,454	20,427	
	64,965	75,092	

#### 24 Trade and Other Payables and Accruals (Continued)

#### (b) Bills payables

The balance represents bank acceptance notes with maturity dates within three months.

The maturity profile of the bills payables of the Group is as follows:

	As at 31 March	
	2018	
	HK\$'000	HK\$'000
Due within 30 days	4,948	7,976
Due within 31 to 60 days	11,790	_
Due within 61 to 90 days	4,768	3,439
	21,506	11,415

#### (c) Other payables and accruals

	As at 31	As at 31 March	
	2018	2017	
	HK\$'000	HK\$'000	
Accrued staff costs and pension obligations	9,024	13,831	
Receipt in advance from customers	224	2,448	
Accrued expenses	996	2,772	
Accrued listing expenses	_	11,379	
Other payables	67	2,715	
	10,311	33,145	

#### 25 Borrowings

	As at 31 March	
	2018	<b>2017</b>
	HK\$'000	HK\$'000
Bank borrowings	59,132	52,047
Bank overdrafts (Note 20)	2,911	8,773
	62,043	60,820

The Group's borrowings were repayable as follows:

	As at 31 March	
	2018 HK\$'000	2017 HK\$'000
Portion due for repayment within 1 year	61,391	56,532
Portion due for repayment between 1 and 2 years		
with a repayment on demand clause	334	1,732
Portion due for repayment between 2 and 5 years		
with a repayment on demand clause	318	2,556
	62,043	60,820

Bank borrowings due for repayment after one year which contain a repayment on demand clause are classified as current liabilities.

Bank borrowings due for repayment, based on the scheduled repayment dates set out in the loan agreements and without taking into account the effect of any repayment on demand clause are as follows:

	As at 31 March		
	2018 HK\$'000		2017 HK\$'000
Within 1 year	58,480		47,759
Between 1 and 2 years	334		1,732
Between 2 and 5 years	318		2,556
	59,132		52,047

#### 25 Borrowings (Continued)

As at 31 March 2018, the bank borrowings facilities granted to the Group are secured by the following:

- (a) Pledged deposits of HK\$16,013,000 (Note 20(b));
- (b) The Group's certain land and buildings amounting to HK\$3,404,000 (Notes 13 and 14);
- (c) A pledged property of a related company located in Hong Kong; and
- (d) Corporate guarantees executed by the Company.

As at 31 March 2017, the bank borrowings facilities granted to the Group are secured by the following:

- (a) Joint and several personal guarantees executed by Mr. Leung, Mr. Lam and Mr. Aaron Leung;
- (b) Pledged deposits of HK\$5,000,000 (Note 20(b));
- (c) The Group's certain land and buildings amounting to HK\$7,940,000 (Notes 13 and 14);
- (d) Pledged properties of a related company and of Mr. Lam's family members located in Hong Kong;
- (e) Guarantees executed by the Government of the HKSAR (the "Government") under Small and Medium Enterprise Loan Guarantee Scheme; and
- (f) Corporate guarantees executed by certain subsidiaries of the Group.

The carrying amounts of bank borrowings approximate their fair values.

These borrowings carry floating rates at Prime Rate, Hong Kong Interbank Offered Rate ("HIBOR") or London Interbank Offered Rate ("LIBOR") plus or minus a margin and the exposure of these bank borrowings to interest rate charges and the contractual repricing dates are six months or less. The weighted average interest rates are 4.2% per annum (2017: 4.8% per annum) as at 31 March 2018.

As at 31 March 2017 and 2018, the exposure of the Group's borrowings to interest rate changes and the contractual repricing date at the end of the year are as follows:

	As at 31 March	
	2018 HK\$'000	2017 HK\$'000
Within 6 months	52,250	55,949
Between 6 and 12 months	8,819	1,450
Between 1 and 5 years	974	3,421
	62,043	60,820

The carrying amounts of the Group's borrowings are denominated in HK\$.

As at 31 March 2018, total undrawn bank facilities amounted to approximately HK\$28,171,000 (2017: HK\$7,135,000).

#### 26 Deferred Income Tax

The analysis of deferred income tax assets and liabilities is as follows:

	As at 31 March	
	2018 HK\$'000	2017 HK\$'000
Deferred income tax assets:		
Recoverable after more than 12 months	1,849	1,335
Deferred income tax liabilities:		
Recoverable after more than 12 months	(328)	(897)

The gross movement on the deferred income tax account is as follows:

	For the year ended 31 March	
	2018	2017
	HK\$'000	HK\$'000
At beginning of the year	438	(272)
Credited to consolidated statement of comprehensive income	1,083	710
At end of the year	1,521	438

#### 26 Deferred Income Tax (Continued)

The movement in deferred income tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows:

Deferred tax liabilities		Accelerated tax depreciation HK\$'000	Unrealised loss HK\$'000	<b>Total</b> HK\$'000
At 1 April 2016		(471)	_	(471)
Charged to the consolidated statement of comprehensive income		(78)	(348)	(426)
At 31 March 2017		(549)	(348)	(897)
At 1 April 2017 Credited to the consolidated statement of c	comprehensive	(549)	(348)	(897)
income		221	348	569
At 31 March 2018		(328)	-	(328)
Deferred tax assets	Tax losses HK\$'000	Decelerated tax depreciation HK\$'000	Unrealised profit HK\$'000	<b>Total</b> HK\$'000
At 1 April 2016 Credited/(charged) to the consolidated	_	51	148	199
statement of comprehensive income	1,277	7	(148)	1,136
At 31 March 2017	1,277	58		1,335
At 1 April 2017 (Charged)/credited to the consolidated	1,277	58	-	1,335
statement of comprehensive income	(380)	5	889	514
At 31 March 2018	897	63	889	1,849

As at 31 March 2017 and 2018, the Group did not have any significant unrecognised deferred tax.

#### 27 Dividends

The Board does not recommend the payment of a final dividend for the year ended 31 March 2018. For the year ended 31 March 2017, the Board recommended a final dividend of HK\$0.3 cent per share, amounting to HK\$2,400,000.

The dividends declared and paid by the Company/subsidiaries of the Group during the years ended 31 March 2017 and 2018 were as follows:

	Year ended 31 March	
	2018	2017
	HK\$'000	HK\$'000
Dividends	2,400	16,758

During the year ended 31 March 2018, the Company paid final dividend of HK\$0.3 cent per share (amounting to HK\$2,400,000) relating to the year ended 31 March 2017.

On 15 September 2016, Milestone Builder Engineering Limited declared an interim dividend of HK\$16,758,000, of which HK\$10,982,000 has been set off against the then amounts due from shareholders. The remaining dividend payable of HK\$5,776,000 has been dealt with by way of assigning the Group's financial assets at fair value through profit or loss (amounted to HK\$11,555,000); and related bank borrowings (amounted to HK\$5,779,000) against which these financial assets has been pledged, to the shareholders.

#### 28 Notes to the Consolidated Statement of Cash Flows

(a) Reconciliation of profit before income tax to net cash used in operations

	Year ended 31 March	
	2018	2017
	HK\$'000	HK\$'000
Cash flows from operating activities		
Profit before income tax	17,872	12,684
Adjustments for:		
Finance income	(135)	(81)
Finance costs	2,826	2,268
Losses/(gains) on disposals of property, plant and equipment	105	(22)
Share of results of investments accounted for using the equity method	209	_
Fair value gain on financial assets at fair value through profit or loss	_	(859)
Depreciation of property, plant and equipment	3,394	2,846
Depreciation of investment properties	91	_
	24,362	16,836
Changes in working capital:		
Trade and retention receivables	(180)	(23,524)
Prepayments, deposits and other receivables	5,692	688
Amounts due from/to customers for contract works, net	(60,992)	(57,805)
Amounts due from related companies	141	265
Amount due to a related company	(10)	(1,478)
Amount due from an investment accounted for using the equity method	(1,010)	_
Amount due to an investment accounted for using the equity method	169	_
Trade and bills payables	(36)	28,529
Accruals and other payables	(25,823)	28,878
Net each weed in an autions	(EZ 60Z)	(7.044)
Net cash used in operations	(57,687)	(7,611)

Dawayinaa

#### 28 Notes to the Consolidated Statement of Cash Flows (Continued)

(b) In the consolidated statement of cash flows, proceeds from disposals of property, plant and equipment comprise:

	Year ended 31 March	
	2018 HK\$'000	2017 HK\$'000
Net book amount	247	427
(Losses)/gains on disposals of property, plant and equipment	(105)	22
Proceeds from disposals of property, plant and equipment	142	449

#### Non-cash transactions:

The dividend of HK\$16,758,000, of which HK\$10,982,000 has been set off against the then amounts due from shareholders during the year ended 31 March 2017. The remaining dividend payable of HK\$5,776,000 has been dealt with by way of assigning the Group's financial assets at fair value through profit or loss (amounted to HK\$11,555,000); and related bank borrowings (amounted to HK\$5,779,000) against which these financial assets has been pledged, to the shareholders (Note 27).

#### (c) Reconciliation of liabilities arising from financing activities

This section sets out an analysis of liabilities arising from financing activities and the movements in liabilities arising from financing activities for each of the years presented.

		Borrow	rings		
Obligat	(excluding	excluding bank			
under financ	e leases	overdra	overdrafts)		
Due within	Due after	Due within	Due after		
1 year	1 year	1 year	1 year	Total	
HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
1.136	1.653	19.611	11.604	34,004	
*	_	·	*	25,037	
1,574	(522)	1,140	(6,919)	(4,727)	
1,136	1,131	47,759	4,288	54,314	
1,136	1,131	47,759	4,288	54,314	
(1,367)	_	10,011	(2,926)	5,718	
1,107	(435)	710	(710)	672	
876	696	58 480	652	60,704	
	under finance Due within 1 year HK\$'000  1,136 (1,574) 1,574  1,136  1,136 (1,367) 1,107	1 year HK\$'000  1,136 (1,574) 1,574 (522)  1,136 1,131  1,136 1,131 (1,367) 1,107 (435)	Obligations         (excluding under finance leases           Due within         Due after 1 year         Due within 1 year           1 year         1 year         1 year           HK\$'000         HK\$'000         HK\$'000           1,136         1,653         19,611           (1,574)         —         27,008           1,574         (522)         1,140           1,136         1,131         47,759           1,136         1,131         47,759           (1,367)         —         10,011           1,107         (435)         710	under finance leases         overdrafts)           Due within         Due after         Due within         Due after           1 year         1 year         1 year         1 year           HK\$'000         HK\$'000         HK\$'000         HK\$'000           1,136         1,653         19,611         11,604           (1,574)         —         27,008         (397)           1,574         (522)         1,140         (6,919)           1,136         1,131         47,759         4,288           (1,367)         —         10,011         (2,926)           1,107         (435)         710         (710)	

#### 29 Commitments

#### (a) Operating lease commitments — Group company as lessee

The Group leases car parking spaces, office premises and staff quarters under non-cancellable operating lease agreements. As at 31 March 2018, the lease terms ranged from 2 to 3 years (2017: 2 to 3 years) and the lease arrangements are renewable at the end of the lease period at market rate. The operating lease rentals have been included in the consolidated statement of comprehensive income (Note 8).

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	As at 31	As at 31 March			
	2018				
	HK\$'000	HK\$'000			
No later than 1 year	2,846	3,158			
Later than 1 year and no later than 5 years	1,760	4,400			
	4,606	7,558			

#### (b) Operating lease commitments - Group company as lessor

The Group had contracted with lessees for leasing office premises and a car parking space under noncancellable operating lease agreements. As at 31 March 2018, the lease terms are 3 years (2017: 3 years) and the lease arrangements are renewable at the end of the lease period at market rate.

The future aggregate minimum lease payments under the non-cancellable operating lease are as follows:

	As at 31 March		
	2018		
	HK\$'000	HK\$'000	
No later than 1 year	262	57	
Later than 1 year and no later than 5 years	170	114	
	432	171	

#### (c) Capital commitments

On 9 February 2018, the subsidiary of Popsible Development Limited, an investment accounted for using the equity method, entered into an agreement with a third party to acquire a land in Osaka, Japan at a consideration of 200,000,000 Japanese Yen (equivalent to approximately HK\$14,500,000), of which part of the consideration (approximately HK\$10,200,000) would be financed by the Group.

#### 30 Contingencies

At 31 March 2017 and 2018, the Group's contingent liabilities were as follows:

	As at 31	As at 31 March		
	2018	2017		
	HK\$'000	HK\$'000		
Surety bonds (Note)	3,362	12,889		

Note: As at 31 March 2018, the Group provided guarantees of surety bonds in respect of 2 (2017: 5) construction contracts of the Group in its ordinary course of business. The surety bonds are expected to be released in accordance with the terms of the respective construction contracts.

#### 31 Related Parties Balances and Transactions

Related parties are those parties that have the ability to control, jointly control or exert significant influence over the other party in holding power over the investee; exposure, or rights, to variable returns from its involvement with the investee; and the ability to use its power over the investee to affect the amount of the investor's returns. Parties are also considered to be related if they are subject to common control or joint control. Related parties may be individuals or other entities.

(a) The directors of the Company are of the view that the following companies were related parties that had transactions or balances with the Group during the year:

Name of the related party	Relationship with the Group
Frankstone Builder Engineering Limited#	Controlled by certain shareholders of the Company
Spartan Construction Materials Limited	Controlled by certain shareholders of the Company
Spartan Lighting Limited	Controlled by certain shareholders of the Company
Popsible Development Limited	Jointly controlled by the Group
Popsible Hospitality Management Limited	Jointly controlled by the Group
Wah Cheong Engineering (H.K.) Limited*	Significantly influenced by a shareholder of the Company

- Ceased to be a related party starting from 23 September 2016 as it is no longer controlled by certain shareholders of the Company
- Ceased to be a related party starting from 27 September 2016 as it is no longer significantly influenced by a shareholder of the Company

#### 31 Related Parties Balances and Transactions (Continued)

#### (b) Transactions

Save as disclosed elsewhere in the consolidated financial statement, during the years ended 31 March 2017 and 2018, the following transactions were carried out with related parties at terms mutually agreed by both parties:

	Year ended	31 March
	2018	2017
	HK\$'000	HK\$'000
Received from related parties:		
Rental income from		
Spartan Construction Materials Limited (Note (i))	56	81
Paid to related party for:		
Purchase of materials and consumables from		
— Spartan Construction Materials Limited (Note (ii))	1,318	2,263
Paid to related parties for:		
Subcontractor fees paid to		
Frankstone Builder Engineering Limited (Note (ii))	_	658
Received from related party:		
Revenue from construction contracts from		
Wah Cheong Engineering (H.K.) Limited (Note (ii))	_	6,427

#### Notes:

The rental income was determined based on terms mutually agreed between parties involved.

The pricing of these transactions was determined based on mutual negotiation between the Group and the related parties.

#### 31 Related Parties Balances and Transactions (Continued)

#### (c) Key management compensation

Key management includes executive and non-executive directors and the senior management of the Group. The compensation paid or payable to key management for employee services is shown below:

	Year ended	Year ended 31 March		
	2018 HK\$'000	2017 HK\$'000		
Salaries, allowances and benefits in kind	10,674	7,010		
Retirement benefit costs — defined contribution plans	126	126		
Other long-term employee benefits	153	_		
	10,953	7,136		

#### (d) Balances

	As at 31	March
	2018 HK\$'000	2017 HK\$'000
Amount due from an investment accounted		
for using the equity method	4.040	
Popsible Development Limited	1,010	_
Amounts due from related companies		
Spartan Construction Materials Limited	2,321	2,372
Spartan Lighting Limited	814	904
	3,135	3,276
Amount due to an investment accounted		
for using the equity method		
Popsible Hospitality Management Limited	(169)	
Amount due to a related company		
Spartan Construction Materials Limited	_	(10)

The balances due from/(to) the above related parties are unsecured, interest free, repayable on demand and denominated in HK\$.

#### 31 Related Parties Balances and Transactions (Continued)

#### (e) Guarantees by directors

The banking facilities were supported by personal guarantees provided by the directors of the Company to the extent as follows:

	As at 31 March		
	2018	2017	
	HK\$'000	HK\$'000	
Mr. Leung and Mr. Lam	_	103,892	

#### 32 Balance Sheet of the Company

	Note	As at 31 2018 HK\$'000	<b>March</b> 2017 HK\$'000
ASSETS			
Non-current assets			
Investments in subsidiaries		66,992	56,482
Total non-current assets		66,992	56,482
Current assets			
Deferred listing expenses	а	_	5,607
Prepayments		115	_
Amounts due from subsidiaries	С	62,606	_
Amount due from an investment accounted for using the equity method	С	98	_
Cash and bank balances		19,568	_
Total current assets		82,387	5,607
Total assets		149,379	62,089
EQUITY			
Capital and reserves attributable to the owners of the Company			
Share capital		80,000	1
Reserves	b	69,221	56,481
Total equity		149,221	56,482
LIABILITIES			
Current liabilities			
Amount due to a subsidiary	С	10	5,607
Current income tax payables		148	_
Total liabilities		158	5,607
Total equity and liabilities		149,379	62,089

#### 32 Balance Sheet of the Company (Continued)

Note (a): The deferred listing expenses are incurred in connection with the listing of the Company and deducted from equity upon listing of the Company.

Note (b): Reserves movement of the Company

	Share	Other	Accumulated	
	premium	reserves	loss	Total
		(Note)		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance at 8 June 2016 (date of incorporation)	_	_	_	_
Surplus arising on issue of shares in exchange				
for shares in subsidiaries	_	56,481		56,481
Balance at 31 March 2017		56,481		56,481
Balance at 1 April 2017	_	56,481	_	56,481
Capitalisation Issue (Note 21)	(59,999)	_	_	(59,999)
Issue of shares upon share offer in the Listing (Note 21)	84,000	_	_	84,000
Share Issuance costs (Note 21)	(11,210)	_	_	(11,210)
Profit for the year	_	_	2,349	2,349
Dividend (Note 27)	_	_	(2,400)	(2,400)
Balance at 31 March 2018	12,791	56,481	(51)	69,221

Note: Other reserves of the Company represents the difference between the net asset value of the acquired subsidiaries acquired by the Company over the nominal value of the share capital of the Company issued in exchange thereof.

Note (c): The carrying amounts of the amounts due from/(to) subsidiaries and amount due from an investment accounted for using the equity method of the Company are denominated in HK\$. The amounts are unsecured, interest-free and repayable on demand.

#### 33 Benefits and Interests of Directors

#### (a) Directors' and chief executive's emoluments

The remuneration of every director and the chief executive is set out below:

#### For the year ended 31 March 2018:

Name	Fees HK\$'000	Salary HK\$'000	Discretionary bonuses HK\$'000	Housing allowance HK\$'000	Estimated money value of other benefits HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Remunerations paid or receivable in respect of accepting office as director HK\$'000	Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertaking HK\$*000	Total HK\$'000
Executive directors									
Mr. Leung	1,984	-	290	-	516	-	-	-	2,790
Mr. Lam	2,104	-	290	-	396	-	-	-	2,790
Independent non-executive directors									
Mr. Poon Man Hong (Note i)	35	-	-	-	-	-	-	-	35
Mr. Keung Kwok Hung	148	-	-	-	-	-	-	-	148
Ms. Lau Suk Han Loretta	148	-	-	-	-	-	-	-	148
Mr. Fong Man Fu Eric (Note ii)	113	-		_	-		-		113
Total	4,532	_	580	_	912	_	-	-	6,024

Note i: Mr. Poon Man Hong ceased to be an Independent non-executive director of the Company on 29 June 2017.

Mr. Fong Man Fu Eric was appointed as an Independent non-executive director of the Company on 29 June 2017.

The remuneration of every director and the chief executive is set out below:

For the year ended 31 March 2017:

Name	Fees HK\$'000	Salary HK\$'000	Discretionary bonuses HK\$'000	Housing allowance HK\$'000	Estimated money value of other benefits HK\$'000	Employer's contribution to a retirement benefit scheme HK\$'000	Remunerations paid or receivable in respect of accepting office as director HK\$'000	Emoluments paid or receivable in respect of director's other services in connection with the management of the affairs of the Company or its subsidiary undertaking HK\$'000	Total HK\$'000
Executive directors									
Mr. Leung	1,020	_	_	_	516	_	_	_	1,536
Mr. Lam	1,020	-	_	_	358	_	_	_	1,378
Independent non-executive directors									
Mr. Poon Man Hong (Note i)	_	-	_	_	_	_	_	_	_
Mr. Keung Kwok Hung (Note i)	_	-	_	_	_	_	_	_	_
Ms. Lau Suk Han Loretta (Note i)	-	_		_	_	_	_		
Total	2,040	_		_	874	_	_		2,914

Note i: Mr. Poon Man Hong, Mr. Keung Kwok Hung and Ms. Lau Suk Han Loretta were appointed as the Company's independent nonexecutive directors on 13 March 2017.

#### 33 Benefits and Interests of Directors (Continued)

(b) Directors' retirement benefits

None of the directors received or will receive any retirement benefits during the year (2017: Nil).

(c) Directors' termination benefits

None of the directors received or will receive any termination benefits during the year (2017: Nil).

(d) Consideration provided to third parties for making available directors' services

During the year, the Company did not pay consideration to any third parties for making available directors' services (2017: Nil).

(e) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

There are no loans, quasi-loans and other dealing in favour of directors, controlling bodies corporate by and connected entities with such directors during the year ended 31 March 2018 (2017: Nil).

Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Company's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 March 2018 (2017: Nil).

#### 34 Subsequent Events

On 16 April 2018, the subsidiary of Popsible Development Limited, an investment accounted for using the equity method, entered into an agreement with a third party to acquire a land in Osaka, Japan at a consideration of 290,000,000 Japanese Yen (equivalent to approximately HK\$21,182,000).

## **Five-Year Financial Summary**

A summary of the results and of the assets, equity and liabilities of the Group for the last four financial years is as follows.

#### Results

	Year ended 31 March					
	2018	2017	2016	2015	2014	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Revenue	531,855	407,320	361,427	289,856	187,795	
Profit before income tax	17,872	12,684	29,652	26,753	15,954	
Income tax expenses	(4,423)	(4,538)	(5,344)	(4,156)	(2,372)	
Profit for the year	13,449	8,146	24,308	22,597	13,582	

#### **Assets and Liabilities**

		As at 31 March						
	2018	2017	2016	2015	2014			
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000			
Assets								
Non-current assets	16,704	18,314	25,137	24,197	18,200			
Current assets	303,410	228,834	146,435	125,933	75,810			
Total assets	320,114	247,148	171,572	150,130	94,010			
Equity and liabilities								
Total equity	153,458	49,619	58,231	40,263	17,736			
Non-current liabilities	1,024	2,028	2,124	1,576	574			
	•	·		<u> </u>				
Current liabilities	165,632	195,501	111,217	108,291	75,700			
T	400.000	407.500	110.011	100.007	70.074			
Total liabilities	166,656	197,529	113,341	109,867	76,274			
Total equity and liabilities	320,114	247,148	171,572	150,130	94,010			

Notes: The summary of the consolidated results of the Group for each of the three years ended 31 March 2014, 2015 and 2016 and of the assets, equity and liabilities as at 31 March 2014, 2015 and 2016 have been extracted from the Prospectus.

The summary above does not form part of the audited financial statements.



## Milestone Builder Holdings Limited 進階發展集團有限公司