



Build King Holdings Limited

(Incorporated in Bermuda with limited liability)

Stock Code : 00240



Annual Report **2018**

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Financial Highlights

FINANCIAL PERFORMANCE HIGHLIGHTS

Percentage of increase in equity** per share	33%
Equity	HK\$941 million
Equity per share	HK76 cents
Group revenue	HK\$6,305 million
Profit attributable to owners of the Company	HK\$412 million
Final dividend per share	HK4.4 cents

** *equity refers to equity attributable to owners of the Company*

FINAL DIVIDEND

The board of directors (the "Board") of the Company recommends the payment of a final dividend of HK4.4 cents (2017: HK3 cents) per ordinary share for the year ended 31 December 2018.

Chairman's Letter

The Group's gain in equity during 2018 was HK\$232 million whilst the equity per share increased by 33% to HK76 cents.

Our turnover this year was HK\$6.3 billion which was a slight increase of 5% over 2017. The net profit attributable to the shareholders was HK\$412 million, an increase of 124% over last year; this figure is however an aberration as about HK\$142 million of the so called 'profit' this year is due to the new accounting treatment adopted. So shareholders reading this Annual Report should mentally deduct this sum from the published figure in order to compare our result with last year.

Nevertheless, even after deducting this figure, we still came up with an impressive profit of HK\$270 million surpassing my target of 3% net profit on turnover. I must congratulate all our colleagues for their dedicated effort and contribution in this achievement. However please note that this impressive record will be almost impossible to repeat in the longer term, although I hope we can keep it up for a while.

This year our turnover was HK\$6.3 billion falling short of my predicted HK\$7 billion. This was largely due to underestimating the time required to mobilise several major projects. However although I was wrong last year, I am confident that 2019 will see the Group turnover reach the HK\$7 billion mark together with a corresponding increase in profit. This will certainly be good news for our shareholders.

Despite 2018 being a very difficult year particularly for the civil engineering industry, the Build King Group was fortunate to secure several new contracts in the last quarter of the year. Our order book at the time of writing stands at HK\$17 billion, a decrease of 5% over this time last year. This is equivalent to slightly less than 2.5 years of work and hence we are still under pressure to secure further new projects. This may be possible as I expect the civil engineering market to be better than that of 2018, in particular with less filibustering in Legco.

Since listing the Group in 2004, our cumulative gain in equity is 780% (taking into consideration of dividend payment over the year and new capital raised in 2010), or an average of 18% p.a. I am happy to say with the orders we have on hand, we expect to again perform well in 2019, but we are uncertain of situation in 2020. With our increased turnover and Build King's name more visible in the market, I hope we will be able to secure better prices from our subcontractors and suppliers, enabling us to be more competitive and win more projects.

The Build King team is strong and they have worked hard to produce good results over the last few years. But please be aware that the construction industry has a history of volatility and despite the best efforts of our team, a sudden drop in turnover and profit cannot be ruled out.

BUSINESS ANALYSIS

Construction

The core business of our Group is construction which this year represented 99% of our turnover almost all of which was carried out in Hong Kong.

Civil Engineering

This year turnover of our Civil Engineering Division was HK\$4.5 billion, an increase of 7% over that of 2017. We currently have 30 active civil projects of which 10 are in Joint Venture (JV) with other contractors. At present, most of our current projects are performing well, though inevitably there are a few where we are facing difficulty and challenges. However overall we are in good shape.

The short-term future is actually a bit brighter than last year as we expect several mega projects to come out for tender. We are currently tendering on the Central Kowloon Route and for Airport Authority projects (other than the Third Runway). The gradual reduction of the filibustering Legco approval process will help and we can look forward to more projects to be released in 2019. However, the market is still as competitive as ever and very thin margins are necessary to be competitive.

Chairman's Letter

We believe our competitive edge to be:

1. Having a cohesive team of loyal and dedicated staff with low turnover.
2. Delivery of our projects on time and safely. Even though this may sometimes cost more, such an attitude gains the appreciation of clients and leads to more new business.
3. Competitive pricing and the effort made by our tendering teams for every tender, big or small.
4. Our balance sheet is now healthy enabling us to bid for multi-billion projects.
5. Our engineering capability has improved significantly over the past few years and likewise both our safety and environmental results have been good.
6. Our strategy in identifying partners who have the specialist skill or knowledge for a particular project.
7. As we become more well known in the industry, we have a better network of both sub-contractors and suppliers.

We realise there is still a lot of room for improvement and we will keep working hard on all the key elements. We certainly intend to maintain all the above and be even better and stronger going forward.

Building

The turnover of our Building Division this year was HK\$1.2 billion, a slight increase over that of 2017. We currently have 8 active projects including 1 in JV with another contractor. Quite a number of our projects have suffered various degrees of delay, which has resulted in the Division failing to achieve the expected increase in turnover in 2018. However, based on the current orderbook, I expect a significant increase in turnover in 2019.

No doubt many of our shareholders have seen the press announcement towards the end of 2018 regarding Build King taking over our JV partner's 65% share of the Kai Tak Police Headquarter Project. As Hsin Chong was in liquidation (or thereabout) and were having difficulty paying their staff, Build King had no option but to take over to ensure the project continued smoothly. Shareholders should note that under the contract both parties to the JV were jointly and severally liable to Government for completing the project. Besides, Build King had to ensure its reputation as a responsible contractor was maintained. We treated Hsin Chong fairly and equitably although taking over did not give us any advantage. In fact we paid off Hsin Chong but we hope that eventually we can adequately recover this from the project. Within a short time span of less than 4 years, we have now two failed JV partners, which sends a serious warning signal to remind us how vulnerable a construction company can be, and how we must always be conscious of the risks we are taking in tendering and in daily execution.

The building market is more stable than civil engineering, so I do believe we should be able to win our fair share of work in 2019.

In less than 2 years' time, we expect to have the required track record to apply for Housing Authority NW2 License. I hope the application process for such a license will not be too long.

Chairman's Letter

Specialist Subsidiaries

Our three main subsidiaries, Titan Foundation Limited, Integral E&M Engineering Limited and Build King Interior & Construction Limited, together achieved a turnover of HK\$1.0 billion (including works for our Civil and Building Division) in 2018, a slight decrease of 10% over that of the previous year. However the profit was disappointing with a few bad projects particularly in Titan and combined the three registered a loss of HK\$36 million.

Whilst the subsidiaries do help Build King to win certain projects, their performances still have not yet justified the decision to set them up. The Return on Equity (ROE) is very low and falls well short of my target of 15%. Since last October, we introduced a number of changes in overall management; a new General Manager in Titan and one added in BK Interiors. Cost control has been tightened up and more directly owned plant used than hired plant. We hope with all these measures, the results will improve next year.

Staff

During 2018 the number of staff and labour has marginally decreased in the Build King Group as a whole, down from 2,075 in 2,017 to 2,065 by end of 2018.

Outlook

My prediction last year has proved wrong. The HK\$2 billion turnover expected in our Building Division did not materialise. As a result the overall turnover for the Build King Group was rather disappointing at HK\$6.3 billion.

However, looking ahead, I am pleased to say my concern last year that we might not achieve a 3% net margin in 2019 appears to have been misplaced. Baring accidents, I now expect the Group to do better than that! Also as I just mentioned above, our subsidiaries perform worse than last year. You see in theory I was in charged of all matters of the company and know most of the details, but I can still be so much off the mark in trying to predict the future. The reason being there are so many factors that can affect the outcome, so if one's predication can be 50% correct it is already a marvelous achievement, the lesson is: if anyone says anything too firm about the future, have a heavy dose of skepticism!

Our aim to geographically diversify into South East Asian countries has not progressed as fast as I had hoped. During 2018, I visited Myanmar, Thailand, Indonesia and Malaysia, but so far we have been unable to identify a suitable project to tender. However this remains our strategy and we will keep on trying. I believe this will be a significant part of Build King's long term future.

In Hong Kong, as I mentioned earlier, I expect the civil engineering market to be better than in 2018 and building market to be stable. Our target is to secure at least HK\$10 billion of new work to keep the Group growing. Whether we can achieve or even over achieve this target, only time will tell. Some of the positive factors are i) a number of Overseas Contractors are disappearing from the local market since the peak period of MTR line construction is over. ii) Several local contractors are facing serious problems which may reduce the competition. iii) With our latest tender success rate, more and more companies are willing to JV with us, which allows us to choose with whom we want to work. On the other hand there are of course negative factors with newcomers, such as Korean Companies, now working actively in Hong Kong.

So for 2019 and perhaps to a certain extent for 2020, Build King's results should be satisfactory. But the fast rise in turnover and profit in last few years is extremely unlikely to continue as our base is now already HK\$7 billion.

Chairman's Letter

ENVIRONMENTAL INFRASTRUCTURE PROJECT

Wuxi Sewage Treatment Plant

Some major changes are taking place in 2019 at our Wuxi Plant. I mentioned last year that the Chinese Government was planning to raise the standard of discharged effluent at all treatment plants. This is now a reality and we were instructed formally late last year. At present we are preparing a technical proposal to improve the plant and once this is accepted, we will negotiate with the local authority for a mutually acceptable increase in the charging fee. The upgrading work will probably start in May 2019 and finish around end that year. Though a substantial investment will be required in 2019, we expect improved annual income from Wuxi Plant due to the revised fee. Right now, the plant is in normal operation and we continue to treat 45,000 ton/day with a profit similar to that last year.

District Heat/Steam Provider

Likewise, in 2018 we also had a breakthrough in the area of providing heat/steam business in China and we have invested in two new projects to provide steam to industrial enterprises. In Gaotai County of Gansu Province construction started in September 2018, we expect to complete by April 2019 and start operation in May 2019. The second investment in Yumen City in Gansu Province is of a similar nature; this work is scheduled to commence in March 2019 and we expect to be in operation by August/September 2019.

If the financial outcome of these investments are good, we intend to step up and invest in more similar projects. As I mentioned last year, with profit now gradually realized and cash coming in, we should have the capacity and ability to invest more in such infrastructure projects. My plan is if we can invest around RMB500 million during the next 4 to 5 years, we should be able to secure a recurrent income in the range of RMB60 million to RMB80 million pa, depending on the type and return of projects.

The cashflow from our Dezhou district heating project is HK\$10 million, which means we should recover our initial investment in 5 years! I only wish other projects will be like this and I assure you our management will keep searching for similar projects to enhance the Group's return to our shareholders.

Investment in Securities

The Group's investments achieved a gain in equity during 2018 of HK\$4.7 million. Last year we added very little to our current portfolio. For 2019, given our stronger cashflow, we may for the first time in 4 years be more active, looking for a way to better utilize our surplus cash without affecting our working capital. I will let you know in my letter to you next year.

Chairman's Letter

CORPORATE GOVERNANCE

Communication with Shareholders

I have been candid with you in my reporting and I will emphasise the pluses as well as minuses that are important in appraising the Group. My guideline is to tell you the business facts that I would want to know if our positions were reversed; I owe you nothing less. There may be some queries or issues you want to raise and so I strongly encourage shareholders to attend the AGM. This is the occasion where the management and owners of the company can discuss the business face to face.

Dividend Policy

I am pleased to advise that based on earnings of HK22 cents per share (excluding effects of change of accounting policies) we are able to distribute a dividend of HK4.4 cents per share. This is equivalent to 20% of our profit. As we are still in a growth mode, we will need more and more working capital to satisfy Government's requirements. Also, the opportunity to use the money by investing in infrastructure projects is so attractive that management strongly believe it is in the best interest of shareholders in the long-term.

Appreciation

Finally, I would like to take this opportunity to again express my hearty gratitude to our shareholders, clients, business partners, directors and the hard work of our loyal and dedicated staff.

Zen Wei Peu, Derek

Chairman

19 March 2019

Management Discussion and Analysis

Overall Results

For the year 2018, the Group's turnover increased by 5.3% from HK\$5,986 million to HK\$6,305 million; the profit for the year increased by 121% from HK\$187 million to HK\$414 million, of which HK\$142 million was the impact of adoption of a new accounting standard. The impacts of change of the accounting policy are detailed in the note 2 to the consolidated financial statements in this report. Had the new accounting standard not been applied, the profit for the year would have been HK\$272 million, representing a year-to-year increase of 45%.

Although the increase of turnover in both the civil and building division was mild, the gross profit soared by 50% from HK\$463 million last year to HK\$696 million (excluding the impact of adoption of the new accounting standard). It was because several major projects were completed during the year and the settlement of these final accounts contributed to the significant part of the profit for the year. On investment side, the joint ventures engaging in investment properties in USA and central heating business in northern PRC also started to contribute a total profit of HK\$16 million.

At the beginning of 2018, we were not optimistic in securing new major civil engineering projects because of fierce competition in construction market. But our hardworking yielded good results. Following the award of reclamation work at Tung Chung New Town Extension and Yau Ma Tei East of Central Kowloon Route in first quarter of 2018, we were awarded in the last quarter with a few large projects: Yau Ma Tei West of contract sum over HK\$3 billion, our second project for Central Kowloon Route; and Intermodal Transfer Building at Hong Kong Airport of contract sum over HK\$1 billion. In total, the civil division successfully bid twelve civil engineering projects of total contract sum of HK\$6 billion. Together with other minor subcontracts and the five new building projects of HK\$4.6 billion, the Group secured new contracts of over HK\$10 billion during the year, and the total outstanding works at the date of this report amounted to HK\$18 billion.

There were a number of civil projects running to completion with their final accounts close to conclusion in 2018. For Shatin Central Link, other than minor remaining works at Diamond Hill Station, the new Kai Tak Station and Hung Hom North Approach Tunnel had been completed. On the two projects in Central Wanchai Bypass, the works were handed over to the client smoothly for the opening of Wanchai Bypass; the final accounts were satisfactorily settled. The Deep Cement Mixing Works for Three-Runway System Project at Hong Kong Airport were also completed before the year end. In this DCM project, not only did we achieve satisfactory financial results, we believe we can leverage this new DCM technology to win future tenders of large-scale reclamation works in Hong Kong. Both Tuen Mun-Chek Lap Kok Link Northern Connecting Toll Plaza and the infrastructural works at Liantang/Heung Yuen Wai Boundary Control Point progressed towards target completion in 2019.

The Building Division secured five new projects of HK\$4.6 billion, a record year for building tenders. Among these new projects are the building work of contract sum of HK\$1.7 billion for the residential property development project of Road King Infrastructure Limited at Au Tau, Yuen Long, and a building project of contract sum of HK\$1 billion for private property development in Shum Shui Po. These new projects were all smoothly progressed and will complete in 2020. On the design and build contract for Kowloon Eastern Regional Headquarter of Hong Kong Police, we managed to maintain the progress well on programme without disruption even though the lead joint venture partner is under liquidation. We have endeavored to support the smooth running of the project all the way through and are confident now that under our sole management the project will continue the momentum to complete in 2020.

The investments on projects in PRC also continued to generate steady profit to the Group. The central heating supply in Dezhou were running smoothly as planned. The sewage treatment plant at Wuxi City were operating at average 45,000 tonnes per day, 90% of its maximum design capacity. Currently, we are working on how to upgrade the equipment to meet the higher standards for effluent discharged from the treatment plant and accordingly the increase of sewage treatment fee is being discussed for the additional investment. We would anticipate the upgrading work to be implemented in 2019.

Management Discussion and Analysis

Employees and Remuneration Policies

As at 31 December 2018, the Group had a total of 2,065 employees and total remuneration for the year ended 31 December 2018 was approximately HK\$1,085 million. Competitive remuneration packages are structured for each employee commensurate with individual responsibility, qualifications, experience and performance. In addition, discretionary bonuses may be paid depending upon the financial performance of the Group as well as performance of the individual.

FINANCIAL REVIEW

Liquidity and Financial Resources

As at 31 December 2018, the Group had liquid assets of HK\$1,432 million (as at 31 December 2017: HK\$994 million) comprising financial assets at FVTPL of HK\$55 million (as at 31 December 2017: HK\$45 million), time deposits with original maturity of not less than three months of HK\$284 million (as at 31 December 2017: Nil) and bank balances and cash of HK\$1,093 million (as at 31 December 2017: HK\$949 million).

As at 31 December 2018, the Group had a total of interest bearing borrowings of HK\$382 million (as at 31 December 2017: HK\$364 million) comprising bank loans of HK\$253 million (as at 31 December 2017: HK\$236 million) and the bonds of HK\$129 million (as at 31 December 2017: HK\$128 million) with following maturity profile:

	At 31 December 2018 HK\$ million	At 31 December 2017 HK\$ million
On demand or within one year	198	181
In the second year	168	55
In the third to fifth year inclusive	16	128
	382	364

The Group's borrowings, bank balances and cash and financial assets at FVTPL were principally denominated in Hong Kong dollars. Hence, there is no exposure to foreign exchange rate fluctuations. During the year, the Group had no financial instrument for hedging purpose. As at 31 December 2018, total borrowings of HK\$129 million (as at 31 December 2017: HK\$128 million) carried interest at fixed rate.

Capital Structure and Gearing

As at 31 December 2018, total equity was HK\$944 million (as at 31 December 2017: HK\$713 million) comprising ordinary share capital of HK\$124 million (as at 31 December 2017: HK\$124 million), reserves of HK\$816 million (as at 31 December 2017: HK\$586 million) and non-controlling interests of HK\$4 million (as at 31 December 2017: HK\$3 million).

As at 31 December 2018, the gearing ratio, representing total interest bearing borrowings as a percentage of total equity, was 40% (as at 31 December 2017: 51%).

Pledge of Assets

As at 31 December 2018, bank deposits of the Group amounting to HK\$2,336,000 (as at 31 December 2017: HK\$37,000) were pledged to banks for securing the banking facilities granted to the Group.

As at 31 December 2017, the Group had pledged certain vessels with carrying value in aggregate of HK\$139,787,000 to secure a bank loan. The pledge has been released in 2018 upon repayment of the bank loan.

Directors and Senior Management

EXECUTIVE DIRECTORS

ZEN Wei Peu, Derek, age 66, has been the Chairman of the Company since 23 April 2004. He is a member of the Remuneration Committee and a member of the Nomination Committee of the Company. He is also the Vice Chairman of Wai Kee Holdings Limited (“Wai Kee”) and the Co-Chairman of Road King Infrastructure Limited (“Road King”), the shares of both are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). Mr. Zen holds a Bachelor of Science degree in Engineering from The University of Hong Kong and a Master Degree in Business Administration from The Chinese University of Hong Kong. He is a member of the Institution of Civil Engineers and The Hong Kong Institution of Engineers and a fellow member of the Institution of Quarrying, the United Kingdom (“UK”). He was the Honorary Treasurer of Hong Kong Construction Association. He has over 40 years of experience in civil engineering.

CHANG Kam Chuen, Desmond, age 53, has been appointed as an Executive Director of the Company since 1 June 2008. He has been appointed as the Company Secretary of the Company since 31 May 2005. He is a fellow member of The Hong Kong Institute of Certified Public Accountants and an associate member of Chartered Institute of Management Accountants, UK. He has over 30 years of experience in accounting profession and financial management. Mr. Chang is responsible for the finance, human resources, information technology, administration and secretarial departments of the Group.

NON-EXECUTIVE DIRECTORS

David Howard GEM, age 78, has been appointed as a Non-executive Director of the Company since 9 August 2004. He had been a member of the Audit Committee of the Company since 29 July 2005 and resigned on 12 January 2011. He is a Chartered Engineer and is a member of both the Institution of Civil Engineers, London and The Hong Kong Institution of Engineers. He is also a member of The Chartered Institute of Arbitrators and a fellow of The Hong Kong Institute of Highways and Transportation. He has over 45 years of experience with contractors in the management, design and construction of a wide variety of civil engineering and building projects in UK, Asia and Hong Kong. He was a past Vice President of The Hong Kong Construction Association and Chairman of The Civil Engineering Committee. He was also a past Chairman of the Civil Engineering Division of The Hong Kong Institution of Engineers and a past member of the Construction Advisory Board to the Hong Kong Government.

CHAN Chi Hung, Anthony, age 45, has been appointed as a Non-executive Director of the Company since 4 December 2008. He holds a Bachelor of Science Degree with major in Economics with University of Minnesota, and is an alumni of Stanford Graduate School of Business with a certificate of Stanford Executive Program. He is currently an independent non-executive director of Milan Station Holdings Limited, the shares of which are listed on the Main Board of the Stock Exchange. He was an executive director of EPI (Holdings) Limited (resigned on 19 October 2016) and an independent non-executive director of China Minsheng Drawin Technology Group Limited (now known as China Minsheng DIT Group Limited) (resigned on 14 June 2018), the shares of both are listed on the Main Board of the Stock Exchange. Mr. Chan was previously the Investment Manager of Springfield Financial Adv. Ltd. in charge of its private equity, fund-of-funds and fixed income investment portfolios. Prior to that, he was with J.P. Morgan Chase.

Directors and Senior Management

INDEPENDENT NON-EXECUTIVE DIRECTORS

HO Tai Wai, David, age 70, has been appointed as an Independent Non-executive Director since 8 September 2004. He is the Chairman of the Audit Committee, and a member of the Remuneration Committee and the Nomination Committee of the Company. Mr. Ho has over 40 years of experience in finance and accounting. He is a fellow member of the Association of Chartered Certified Accountants of UK, The Hong Kong Institute of Certified Public Accountants and CPA Australia. Mr. Ho holds a Master of Business Administration Degree from The Chinese University of Hong Kong. He is an independent non-executive director of Left Field Printing Group Limited (appointed on 8 October 2018), the shares of which are listed on the Main Board of the Stock Exchange.

LING LEE Ching Man, Eleanor, SBS, OBE, JP, age 71, has been appointed as an Independent Non-executive Director of the Company since 30 September 2014. She is the Chairwoman of the Remuneration Committee, and a member of the Audit Committee and the Nomination Committee of the Company. Mrs. Ling had over 30 years of management experience with one of the largest multinational group in Asia and is a Fellow of the Institute of Chartered Management. Mrs. Ling has retired but remains involved in public services. She is also active in charitable organizations, such as the Maggie's Cancer Caring Centre. She is a Vice Patron of the Community Chest.

LO Yiu Ching, Dantes, GBS, JP, age 73, has been appointed as an Independent Non-executive Director of the Company since 30 November 2018. He is the Chairman of the Nomination Committee, and a member of the Audit Committee and the Remuneration Committee of the Company. Mr. Lo is a professional civil and structural engineer. He is fellows of the Institution of Civil Engineers, Institution of Structural Engineers and Hong Kong Institution of Engineers. He has engaged for more than 50 years in the administration, planning, design and construction of various major capital works projects in Hong Kong and overseas. Mr. Lo joined the Hong Kong Government in 1974 as an Engineer and was promoted to Director of Civil Engineering in 1999 and Director of Highways in 2000. From 2002 to 2006, he was appointed as the Permanent Secretary for the Environment, Transport and Works (Works). He retired from the civil service in 2006. Mr. Lo then served as a senior consultant to the Hospital Authority on capital planning. Subsequently, Mr. Lo had been appointed as a board member and later Advisor to the CEO of The Airport Authority Hong Kong. Mr. Lo is a distinguished adjunct professor in the Department of Civil Engineering, University of Hong Kong. He is an independent non-executive director of China Overseas Grand Oceans Group Limited, the shares of which are listed on the Main Board of the Stock Exchange.

SENIOR MANAGEMENT

CHEUNG Siu Lun, age 68, is responsible for the Group's business development. He is a director and the Chief Operating Officer of Build King Construction Limited ("BKCL"), and a director of Build King Civil Engineering Limited ("Build King Civil") and Build King (Zens) Engineering Limited ("Build King (Zens) Engineering"). He holds a Bachelor of Science Degree in Civil Engineering from The University of Hong Kong. He is a fellow of The Hong Kong Institution of Engineers. He is a member of the Faculty Advisory Committee of the Faculty of Science and Technology of the Technological and Higher Education Institute of Hong Kong. He has over 45 years of experience in both civil engineering and building construction.

KWOK Chi Ko, Enmale, age 62, is responsible for the Group's contract administration and commercial management for all building and construction related businesses. He is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He holds an Engineering Doctorate Degree, a Master Degree in Arbitration & Dispute Resolution and a Master Degree in Laws. He is a Chartered Quantity Surveyor, a Registered Professional Surveyor (QS) and an Accredited Mediator and has been a Fellow Member of the Hong Kong Institute of Surveyors, the Royal Institution of Chartered Surveyors and the Chartered Institute of Arbitrators. He has had over 35 years of experience in building and construction industry.

LEE Man Wai, age 58, is responsible for the Group's tendering activities. He is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He has over 35 years of extensive experience in tendering and commercial management of civil engineering and building project in Hong Kong.

Directors and Senior Management

SENIOR MANAGEMENT (CONTINUED)

LIU Sing Pang, Simon, age 57, is responsible for the Group's civil engineering operation in Hong Kong. He is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He is a member of the Institution of Structural Engineers, a fellow member of the Hong Kong Institution of Engineer and a member of The Hong Kong Institute of Civil and Building Information Management. He is also a Chartered Engineer of UK. He is Vice Chairman of Civil Engineering Committee of Hong Kong Construction Association. He is also a member of the Registered Contractors' Disciplinary Board Panel under the Buildings Ordinance and the Construction Workers Registration Board under Construction Works Registration Ordinance. He has over 30 years of experience in civil engineering and building construction.

LUI Yau Chun, Paul, age 58, is responsible for the Group's civil and marine engineering operation in Hong Kong. He is a director and the General Manager (Marine) of Build King (Zens) Engineering, a director of BKCL, Build King Civil and Leader Marine Contractors Limited. He is a member of the Institution of Structural Engineers, and of the Hong Kong Institution of Engineers. He has over 35 years of experience in civil and marine engineering.

MOK Hon Wa, Kenneth, age 55, is responsible for the Group's building operation in Hong Kong. He is a director of BKCL and Build King Civil. He holds a Master Degree of Applied Science in Civil Engineering from University of Windsor. He is a member of the Hong Kong Institution of Engineers, fellow of Hong Kong Institute of Construction Managers and Registered Professional Engineer in Hong Kong, Canada and USA. He has over 30 years of experience in building construction.

SO Yiu Wing, Wilfred, age 44, is responsible for the Group's civil engineering operation in Hong Kong. He is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He holds a Bachelor degree in Civil Engineering from The University of Hong Kong. He is a member of The Hong Kong Institution of Engineers and a Registered Professional Engineer (CVL). He is a council member of Hong Kong Construction Association. He has over 20 years of experience in civil engineering construction.

YEOW Chin Lan, Denis, age 48, joined the Group in September 1999 and is the Group Financial Controller responsible for the financial management and accounting of the Group. He is a fellow member of the Association of Chartered Certified Accountants, UK. He has over 20 years of experience in auditing, accounting and financial management.

YIU Cheuk Hung, Kenneth, age 53, is responsible for the Group's building operation in Hong Kong. He is a director of BKCL. He holds an Executive Master Degree of Business Administration from The Chinese University of Hong Kong and a Master Degree of Project Management from University of South Australia. He is a member of the Hong Kong Institution of Engineers, the Chartered Institute of Building (UK) and the Hong Kong Institute of Construction Managers. He is also a Registered Professional Engineer. He has over 30 years of experience in the construction industry including design, construction and project management.

Directors' Report

The Directors present the annual report and the audited consolidated financial statements for the year ended 31 December 2018.

PRINCIPAL ACTIVITIES AND SUBSIDIARIES

The Company is an investment holding company. The principal activities of its principal subsidiaries are set out in note 49 to the consolidated financial statements.

MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2018, the five largest customers of the Group together accounted for approximately 71% of the Group's turnover, with the largest customer accounted for approximately 36%, and the five largest suppliers of the Group together represented less than 9% by value of the Group's total purchases.

One of the Group's five largest customers is a wholly owned subsidiary of Road King Infrastructure Limited ("Road King", Stock Code: 1098). As at 31 December 2018, (i) Wai Kee Holdings Limited ("Wai Kee", which is a controlling shareholder of the Company) held 320,646,428 Road King shares; (ii) Mr. Zen Wei Peu, Derek ("Mr. Zen", who is a Director of the Company) was interested in 24,649,000 Road King shares, of which 1,000,000 Road King shares was held by the spouse of Mr. Zen; and (iii) Mr. Zen was deemed to be interested in Road King shares through 195,957,078 Wai Kee shares held by him,

In addition, two Directors of the Company (i.e. Mr. Chan Chi Hung, Anthony and Mr. Ho Tai Wai, David, together with his associate) each has nominal beneficial interest in one of the Group's five largest customers as at 31 December 2018.

Save as disclosed above, none of the other Directors, or any of their associates, or any shareholders which, to the knowledge of the Directors, owned more than 5% of the Company's share capital, had any interests in the Group's five largest customers.

RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2018 are set out in the consolidated statement of profit or loss and the consolidated statement of profit or loss and other comprehensive income on pages 59 and 60 respectively.

The Board recommends the payment of a final dividend of HK4.4 cents per ordinary share for the year ended 31 December 2018 to shareholders whose names appear in the register of members of the Company on Tuesday, 28 May 2019. The details of the final dividend are set out in note 13 to the consolidated financial statements.

Subject to the approval of shareholders at the forthcoming annual general meeting, it is expected that the payment of final dividend will be made on or before Friday, 5 July 2019.

CLOSURES OF REGISTER OF MEMBERS

For determining the entitlement to attend and vote at the Annual General Meeting to be held on Tuesday, 21 May 2019, the register of members of the Company will be closed from Thursday, 16 May 2019 to Tuesday, 21 May 2019, both days inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the Annual General Meeting, all transfers accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar in Hong Kong, Tricor Progressive Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:00 p.m. on Wednesday, 15 May 2019.

The proposed final dividend is subject to the approval of the shareholders at the Annual General Meeting. The record date for the proposed final dividend is on Tuesday, 28 May 2019. For determining the entitlement to the proposed final dividend, the register of members of the Company will be closed from Monday, 27 May 2019 to Tuesday, 28 May 2019, both days inclusive, during which period no transfer of shares will be registered. In order to qualify for the proposed final dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar in Hong Kong, Tricor Progressive Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:00 p.m. on Friday, 24 May 2019.

Directors' Report

BUSINESS REVIEW

The business review of the Group for the year ended 31 December 2018 is set out in the sections headed "Financial Highlights" on page 2, "Chairman's Letter" on pages 3 to 7, "Management Discussion and Analysis" on pages 8 and 9, "Corporate Governance Report" on pages 23 to 37, "Consolidated Financial Statements" on pages 59 to 146 and "Financial Summary" on page 147. Description of the principal risks and uncertainties facing the Group can be found throughout this annual report.

SEGMENTAL INFORMATION

Details of the segmental information are set out in note 6 to the consolidated financial statements.

SHARE CAPITAL

Details of the Company's share capital are set out in notes 35 and 36 to the consolidated financial statements.

RESERVES

Details of movement in the reserves of the Group for the year is set out in the consolidated statement of changes in equity on page 63.

DISTRIBUTABLE RESERVES

The reserves of the Company which were available for distribution to the shareholders at 31 December 2018 were HK\$805,000.

EQUITY-LINKED AGREEMENTS

For the year ended 31 December 2018, the Company has not entered into any equity-linked agreement.

FINANCIAL SUMMARY

A summary of the results and of financial position of the Group for the past five financial years is set out on page 147.

PROPERTY, PLANT AND EQUIPMENT

Details of movement in property, plant and equipment of the Group are set out in note 15 to the consolidated financial statements.

BANK BORROWINGS

Details of the Group's bank borrowings for the year ended 31 December 2018 are set out in note 34 to the consolidated financial statements.

RETIREMENT BENEFITS SCHEMES

Details of the Company's pension schemes are set out in note 44 to the consolidated financial statements.

Directors' Report

DIRECTORS AND DIRECTORS' SERVICE CONTRACTS

The Directors of the Company during the financial year and up to the date of this report are:

Executive Directors

Zen Wei Peu, Derek (*Chairman, Chief Executive Officer and Managing Director*)

Chang Kam Chuen, Desmond

Non-executive Directors

David Howard Gem

Chan Chi Hung, Anthony

Independent Non-executive Directors

Ho Tai Wai, David

Ling Lee Ching Man, Eleanor

Lo Yiu Ching, Dantes (appointed on 30 November 2018)

Chow Ming Kuen, Joseph (passed away on 13 October 2018)

Details of the Directors are set out in the section of Directors and Senior Management.

In accordance with Bye-laws 94 and 111 of the Company's Bye-laws, Mr. Lo Yiu Ching, Dantes, who was appointed as a Director by the Board in November 2018, will retire from office at the forthcoming annual general meeting and, being eligible, will offer himself for re-election at the forthcoming annual general meeting.

In accordance with Bye-law 111 of the Company's Bye-laws, Mr. Chang Kam Chuen, Desmond and Mr. Ho Tai Wai, David shall retire from office by rotation at the forthcoming annual general meeting and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

The Company has received from each Independent Non-executive Director an annual confirmation of his/her independence during the year ended 31 December 2018 pursuant to Rule 3.13 of the Rules Governing the Listing of Securities ("Listing Rules") on the Stock Exchange. The Company considers all the Independent Non-executive Directors to be independent.

DIRECTORS' REMUNERATION

Details of Directors' remuneration are set out in note 10 to the consolidated financial statements.

Directors' Report

DIRECTORS' INTERESTS

As at 31 December 2018, the interests (including short positions) of the directors (the "Directors") and chief executive of the Company (including their respective spouses, infant children, related trusts and companies controlled by them) in the Shares, convertible securities, warrants, options or derivatives in respect of securities which carried voting rights of the Company and its associated corporations (within the meaning of the Securities & Futures Ordinance ("SFO")), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short position in which any such Director or chief executive was taken or deemed to have under such provisions of the SFO) or which were required to be entered in the register kept by the Company pursuant to section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") in the Listing Rules, were as follows:

(I) The Company

Interests in Shares

Name of Director	Capacity/ Nature of interest	Number of Shares held		Percentage of shareholding (%)
		Long position (Note)	Short position	
Zen Wei Peu, Derek	Personal	123,725,228	–	9.96
Chang Kam Chuen, Desmond	Personal	1,500,000	–	0.12
David Howard Gem	Personal	900,000	–	0.07

Note: Long position in the Shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).

(II) Associated Corporations

Interests in Shares

Name of Director	Name of company	Capacity/ Nature of interest	Number of Shares held		Percentage of shareholding (%)
			Long position (Note 1)	Short position	
Zen Wei Peu, Derek	Wai Kee Holdings Limited ("Wai Kee")	Personal	195,957,078	–	24.71
	Wai Kee (Zens) Construction & Transportation Company Limited (Note 2)	Personal	2,000,000	–	10.00
	Wai Luen Stone Products Limited	Personal	30,000	–	37.50

Note:

1. Long position in the shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).
2. With effect from 29 February 2016, the name of Wai Kee (Zens) Construction & Transportation Company Limited has been changed to Build King (Zens) Engineering Limited.

Directors' Report

DIRECTORS' INTERESTS (CONTINUED)

Save as disclosed above, as at 31 December 2018, none of the Directors or chief executive of the Company had any interests or short positions in any equity or debt securities of the Company or any associated corporations (within the meaning of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions in which any such Director or chief executive was taken or deemed to have under such provisions of the SFO) or which were required to be entered in the register kept by the Company pursuant to section 352 of the SFO, to be entered in the register referred to therein or which were required pursuant to the Model Code to be notified to the Company and the Stock Exchange.

Save as disclosed above, none of the Directors nor any of their associates had any interests in the securities of the Company or any of its associated corporations (within the meaning of Part XV of the SFO).

Save as disclosed above, none of the Directors nor their spouses or children under 18 years of age were granted or had exercised any rights to subscribe for any securities of the Company or any of its associated corporations.

ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares in, or debenture of, the Company or of any other body corporate.

DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save as disclosed in the section headed "Connected Transactions" and in note 45 to the consolidated financial statements, no transactions, arrangements or contracts of significance to which the Company or any of its subsidiaries was a party and in which a Director or his or her connected entity had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws, every Director and everyone of their heirs, executors and administrators shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he may sustain or incur in or about the execution of the duties of his/her office or otherwise in relation thereto.

The Company has arranged appropriate directors and officers liability insurance for its Directors and officers.

COMPETING INTEREST

During the year, no Director was interested in the business which competes or was likely to compete either directly or indirectly, with the business of the Group as required to be disclosed under the Listing Rules.

Directors' Report

SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 31 December 2018, so far as was known to the Directors or the chief executive of the Company, the following persons (other than a Director or chief executive of the Company) had interests or short positions in the Shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO as recorded in the register required to be kept by the Company under Section 336 of the SFO:

Name of substantial Shareholder	Capacity/ Nature of interest	Number of Shares held and percentage of shareholding			
		Long position (Note 1)		Short position	
		Number of Shares	%	Number of Shares	%
Top Horizon Holdings Limited ("Top Horizon") (Note 2)	Beneficial owner	703,055,033	56.61	–	–
Wai Kee (Zens) Holding Limited ("Wai Kee (Zens)") (Note 3)	Corporate	703,055,033	56.61	–	–
Wai Kee (Note 4)	Corporate	703,055,033	56.61	–	–

Notes:

1. Long position in the Shares.
2. Top Horizon is a direct wholly-owned subsidiary of Wai Kee (Zens). Mr. Zen Wei Peu, Derek is a director of Top Horizon.
3. Wai Kee (Zens) is deemed to be interested in the Shares through its interests in Top Horizon. Mr. Zen Wei Peu, Derek is a director of Wai Kee (Zens).
4. Wai Kee (Zens) is a direct wholly-owned subsidiary of Wai Kee. Accordingly, Wai Kee is deemed to be interested in the Shares through its interests in Wai Kee (Zens). Mr. Zen Wei Peu, Derek is the Vice Chairman, the Chief Executive Officer and an executive director of Wai Kee.

Save as disclosed above, as at 31 December 2018, no other person (other than Directors or chief executive of the Company) had an interest or a short position in the Shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

Directors' Report

CONNECTED TRANSACTIONS

Continuing Connected Transactions

(1) Framework Agreements with Wai Kee

On 24 November 2017, the Company entered into a framework agreement (the "2018 Framework Agreement") with Wai Kee, whereby the Group may, but is not obliged to, purchase ready mixed concrete ("Concrete") from Wai Kee (or its subsidiaries and/or associates) from time to time during the period from 1 January 2018 to 31 December 2020 for the Group's construction projects, subject to the terms and conditions of 2018 Framework Agreement. The maximum aggregate value of the contract sum in respect of the purchase of Concrete by the Group from Wai Kee (or its subsidiaries and/or associates) for the periods concerned under the 2018 Framework Agreement are subject to annual caps and shall not exceed the amounts set out below:

Period	Total value not exceeding
1 January 2018 – 31 December 2018	HK\$105,000,000
1 January 2019 – 31 December 2019	HK\$190,000,000
1 January 2020 – 31 December 2020	HK\$195,000,000

During the year, the relevant maximum aggregate value of the contracts was approximate HK\$83,454,000 and the transaction is disclosed in note 45 to the consolidated financial statements.

The transaction was announced by the Company in its announcement dated 24 November 2017 and approved by independent shareholders at the special general meeting of the Company held on 15 December 2017.

(2) Framework Agreements with Road King

On 24 November 2017, the Company entered into a framework agreement (the "Framework Agreement") with Road King in respect of the engagement of member of the Group, subject to successful tender, as the main contractor for the construction works of the present and future property development projects of Road King and its subsidiaries (collectively "Road King Group") in Hong Kong for the three financial years ending 31 December 2020. The parties have acknowledged that if the annual value to be recognised under the contracts entered into between Road King Group and the Group pursuant to the Framework Agreement in respect of each of the financial years specified below exceed the amounts specified below that year in the row headed "Annual Cap", either or both parties may be required to seek additional shareholders' approval under the Listing Rules and shall use all reasonable endeavours to seek such approval in a timely manner:

	Financial year ending 31 December		
	2018	2019	2020
Annual cap	HK\$650 million	HK\$2,460 million	HK\$2,880 million

During the year, the relevant maximum aggregate value of the contracts was approximate HK\$461,848,000 and the transaction is disclosed in note 45 to the consolidated financial statements.

The transaction was announced by the Company in its announcement dated 24 November 2017 and approved by independent shareholders at the special general meeting of the Company held on 15 December 2017.

Directors' Report

CONNECTED TRANSACTIONS (CONTINUED)

Continuing Connected Transactions (Continued)

The continuing connected transactions mentioned in (1) and (2) above have been reviewed by the Independent Non-executive Directors of the Company who have confirmed that the transactions have been entered into:

- (i) in the ordinary course and usual course of business of the Company;
- (ii) on normal commercial terms; and
- (iii) on terms that are fair and reasonable and in the interest of the shareholders of the Company as a whole.

The Company has engaged the auditor of the Company to report the continuing connected transactions of the Group in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing its findings and conclusions in respect of the continuing connected transactions disclosed by the Group in this annual report in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

DISCLOSURE PURSUANT TO RULES 13.18 AND 13.21 OF THE LISTING RULES

(1) General banking facility of up to HK\$18 million

On 7 September 2015, Build King Construction Limited ("BKCL", a wholly-owned subsidiary of the Company) confirmed its acceptance of a facility letter (the "Facility Letter") issued by a bank. Pursuant to the Facility Letter, the bank agreed to grant BKCL a general banking facility of up to HK\$18 million (the "Banking Facility") repayable by 48 monthly instalments each inclusive of interest, commencing on the date falling one month from the utilization date. Throughout the life of the Banking Facility, Wai Kee shall beneficially hold not less than 50% interest (directly or indirectly) in the issued share capital of the Company.

(2) Term loan facility of up to HK\$69.61 million

On 14 November 2016, Build King Civil Engineering Limited ("Build King Civil", a wholly-owned subsidiary of the Company) confirmed its acceptance of the revised banking facilities (the "Banking Facilities") under the terms and conditions of a facility letter dated 2 November 2016 (the "Facility Letter") issued by a bank (the "Bank"). The Banking Facilities comprise four instalment loans up to an aggregate maximum amount of approximately HK\$69.61 million with details as follows:

- (i) an outstanding loan facility of approximately HK\$2.76 million, of which the original loan amount granted to Build King Civil under a facility letter dated 11 December 2013 was HK\$8 million repayable by 48 monthly instalments, is to be repaid by 16 monthly instalments each inclusive of interest;
- (ii) an outstanding loan facility of approximately HK\$2.57 million, of which the original loan amount granted to Build King Civil under a facility letter dated 11 December 2013 was HK\$7 million repayable by 48 monthly instalments, is to be repaid by 17 monthly instalments each inclusive of interest;
- (iii) an outstanding loan facility of approximately HK\$9.28 million, of which the original loan amount granted to Build King Civil under a facility letter dated 2 February 2015 was HK\$15 million repayable by 48 monthly instalments each inclusive of interest, is to be repaid by 29 monthly instalments each inclusive of interest; and
- (iv) a new loan facility of up to HK\$55 million (the "New Loan Facility") to be granted to Build King Civil and repayable by 30 monthly instalments each inclusive of interest, commencing on the date falling seven months from the first drawdown date. The New Loan Facility is available for drawdown within six months from the date of accepting the Facility Letter.

Throughout the life of the Banking Facilities, Wai Kee shall beneficially hold not less than 30% interest (directly or indirectly) in the issued share capital of the Company.

Directors' Report

DISCLOSURE PURSUANT TO RULES 13.18 AND 13.21 OF THE LISTING RULES (CONTINUED)

(3) Banking facilities for HK\$65 million

On 29 May 2017, BKCL and Build King Interior & Construction Limited ("BK Interior", an indirect non-wholly owned subsidiary of the Company) confirmed the acceptance of a facility letter (the "Facility Letter") issued by a bank. Pursuant to the Facility Letter, the bank agreed to offer the following banking facilities for HK\$65 million (collectively the "Banking Facilities"), of which:

- (i) Facilities of HK\$5 million in aggregate (comprising (i) Trade Facility of HK\$5 million; (ii) Overdraft Facility of HK\$4 million; and (iii) Revolving Short Term Advance Facility of HK\$4 million, aggregate outstanding for the facilities (i) to (iii) not to exceed HK\$5 million) made available to BK Interior; and
- (ii) Revolving Short Term Advance Facility of HK\$60 million made available to BKCL.

The life of the Banking Facilities is not specified and the repayment is on demand. The Banking Facilities are subject to annual review by the bank. Wai Kee shall beneficially hold not less than 50% interest (directly or indirectly) in the issued share capital of the Company.

(4) Term loan facility of up to HK\$30 million

On 11 August 2017, Build King Civil confirmed its acceptance of a facility letter (the "Facility Letter") issued by a bank. Pursuant to the Facility Letter, the bank agreed to offer a term loan facility of up to HK\$30 million (the "Banking Facility") to Build King Civil. The final maturity date of the Banking Facility is 24 months from the date of the first drawdown date. Throughout the life of the Banking Facility, the Company shall remain directly or indirectly at least 50% owned by Wai Kee.

(5) General banking facility of up to HK\$50 million

On 11 August 2017, Build King Civil, BKCL and Build King (Zens) Engineering Limited ("Build King (Zens)", which is an indirect wholly owned subsidiary of the Company) (collectively the "Borrowers I") confirmed their acceptance of a facility letter (the "Facility Letter") issued by a bank. Pursuant to the Facility Letter, the bank agreed to offer general banking facilities comprising the following facilities up to an overall limit of HK\$50 million (the "Banking Facility") to the Borrowers I:

- (i) Revolving Term Loan Facility of up to HK\$10 million ("1st RTL Facility") for general operation use, with a sub-limit of HK\$10 million for (i) Letter of Credit; (ii) Trust Receipt(s); (iii) Import Loan/Account Payable Financing; and (iv) Letter of Guarantee. The life of the 1st RTL Facility is not specified, which is subject to the bank's overriding right of repayment on demand; and
- (ii) Revolving Term Loan Facility of up to HK\$40 million ("2nd RTL Facility") for financing specific construction projects with loan period of 36 months from the date of the 2nd RTL Facility being available or expiry date of the relevant project contract, whichever is earlier, subject to the bank's overriding right of repayment on demand.

Throughout the life of the Banking Facility, the Company shall at all times remain directly or indirectly at least 50.1% beneficially owned by Wai Kee.

Save as disclosed above, as at 31 December 2018, the Company did not have other disclosure obligations under Rules 13.18 and 13.21 of the Listing Rules.

Directors' Report

DISCLOSURE PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

Upon enquiry by the Company, save as disclosed below, there is no change in the information of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the Company's last published interim report:

Name of Director	Details of Changes
ZEN Wei Peu, Derek	Mr. Zen's annual salary has been revised from HK\$2.94 million to HK\$2.97 million with effect from 1 January 2019.
CHANG Kam Chuen, Desmond	Mr. Chang's annual salary has been revised from HK\$2.26 million to HK\$2.28 million with effect from 1 January 2019.
HO Tai Wai, David	Mr. Ho has been appointed as an independent non-executive director of Left Field Printing Group Limited (Stock Code: 1540) with effect from 8 October 2018.
LING Lee Ching Man, Eleanor	Mrs. Ling has been appointed as the Chairwoman of the Remuneration Committee of the Company. She has resigned as the Chairwoman of the Nomination Committee, but remains as a member of the Nomination Committee of the Company, both were effective from 30 November 2018.
LO Yiu Ching, Dantes	Mr. Lo has been appointed as an Independent Non-executive Director, the Chairman of the Nomination Committee, and a member of the Audit Committee and Remuneration Committee of the Company with effect from 30 November 2018. Mr. Lo has entered into a letter of appointment with the Company for an initial period commencing from 30 November 2018 to 28 February 2021 and is subject to retirement by rotation in accordance with the Bye-laws of the Company.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities for the year ended 31 December 2018.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Bye-laws, or the laws of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

DONATIONS

During the year, the Group made charitable and other donations amounting to approximate HK\$32,000.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of its Directors, the per cent of its public float exceeds 25% for the year ended 31 December 2018 and up to 19 March 2019, the latest practicable date to ascertain such information prior to the issue of this annual report.

AUDITOR

A resolution will be proposed at the forthcoming annual general meeting to re-appoint Messrs. Deloitte Touche Tohmatsu as Auditor of the Company.

On behalf of the Board

Zen Wei Peu, Derek
Chairman

Hong Kong 19 March 2019

Corporate Governance Report

CORPORATE GOVERNANCE CODE

The Company is committed to maintaining the highest standard of corporate governance as it believes that good corporate governance practices are fundamental to the effective operation of a company and can enhance shareholders' value as well as safeguard shareholders' interests. The Company places strong emphasis on a quality Board, accountability, sound internal control, appropriate risk-assessment, monitoring procedures and transparency to all shareholders and stakeholders.

Throughout the year of 2018, the Company has complied with the code provisions of Corporate Governance Code (the "Code") set out in Appendix 14 of the Listing Rules, except for (i) code provision A.2.1 in respect of the separate roles of the chairman and chief executive officer; and (ii) Rules 3.10(1), 3.21 and 3.25 of the Listing Rules.

(i) Code provision A.2.1

Mr. Zen Wei Peu, Derek has been both the Chairman and Chief Executive Officer of the Company. In addition to his responsibilities as Chairman overseeing the function of the Board and formulating overall strategies and policies of the Company, Mr. Zen has taken up the management of the Group's business and overall operation. However, the day-to-day running of the Company has been delegated to the divisional heads responsible for the different aspects of the business.

(ii) Rules 3.10(1), 3.21 and 3.25 of the Listing Rules

Pursuant to Rule 3.10(1) of the Listing Rules, every board of directors of a listed issuer must include at least three independent non-executive directors. The audit committee of a listed issuer must comprise a minimum of three members under Rule 3.21 of the Listing Rules. The remuneration committee of a listed issuer should be chaired by an independent non-executive director and comprise a majority of independent non-executive directors under Rule 3.25 of the Listing Rules.

Following the passing away of Dr. Chow Ming Kuen, Joseph on 13 October 2018, the Board comprised six members with two Executive Directors, two Non-executive Directors and two Independent Non-executive Directors. As a result, the number of Independent Non-executive Directors of the Board and the number of members of the Audit Committee were below the minimum number prescribed under Rules 3.10(1) and Rule 3.21 of the Listing Rules respectively, and there was a vacancy in the position of the Chairman of the Remuneration Committee.

Subsequent to the appointment of Mr. Lo Yiu Ching, Dantes as an Independent Non-executive Director and a member of each of the Audit Committee and the Remuneration Committee as well as the appointment of Mrs. Ling Lee Ching Man, Eleanor as the Chairwoman of the Remuneration Committee of the Company all on 30 November 2018, (i) the Board comprises three Independent Non-executive Directors which fulfills the requirement under Rule 3.10(1) of the Listing Rules; (ii) the Audit Committee of the Company comprises a minimum of three members which fulfills the requirement under Rule 3.21 of the Listing Rules; and (iii) the Remuneration Committee of the Company is chaired by an Independent Non-executive Director and comprises a majority of Independent Non-executive Directors which fulfills the requirement under Rule 3.25 of the Listing Rules.

Corporate Governance Report

THE BOARD

Composition

The Board has a balanced composition of members to ensure independent judgement being exercised in all discussions. As at the date of this report, the Board comprises seven Directors including two Executive Directors, two Non-executive Directors and three Independent Non-executive Directors. Board members are listed below:

Board of Directors		
Executive Directors	Non-executive Directors	Independent Non-executive Directors
Zen Wei Peu, Derek <i>(Chairman, Chief Executive Officer and Managing Director)</i>	David Howard Gem	Ho Tai Wai, David
Chang Kam Chuen, Desmond	Chan Chi Hung, Anthony	Ling Lee Ching Man, Eleanor Lo Yiu Ching, Dantes

With the expertise contributed by each of the Directors, the Board has a wide spectrum of valuable business experience, knowledge and professionalism for its efficient and effective functioning. Biographical details are set out in the “Directors and Senior Management” section of this annual report. An updated list of Directors and their respective roles and functions are maintained on the websites of the Company and the Stock Exchange.

Save as disclosed in (ii) aforesaid, the Company has complied with Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules regarding the appointment of at least three Independent Non-executive Directors including one Independent Non-executive Director with accounting or related financial management expertise and the number of Independent Non-executive Directors representing at least one-third of the Board.

There is no financial, business and family relationship among members of the Board.

Appointment and Re-election

Pursuant to the Bye-laws, the Board may appoint a director either to fill a causal vacancy or as an addition to the Board from time to time during the year following the recommendation from the Nomination Committee. Any Director appointed by the Board to fill a causal vacancy shall hold office until the first general meeting after his appointment and be subject to re-election at such meeting and any Director appointed by the Board as an addition to the existing Board shall hold office until the next following annual general meeting of the Company and shall then be eligible for re-election. In addition, at each annual general meeting, at least one-third of the Directors for the time being shall retire from office by rotation and are eligible for re-election.

Non-executive Directors

Code provision A.4.1 stipulates that non-executive directors should be appointed for a specific term, subject to re-election. Each Non-executive Director (including Independent Non-executive Director) of the Company has entered into a Letter of Appointment with the Company for a specific term not more than three years, subject to re-election at the general meeting.

Corporate Governance Report

THE BOARD (CONTINUED)

Independence of Independent Non-executive Directors

The Company has received written confirmation of independence from each of the Independent Non-executive Directors in accordance with Rule 3.13 of the Listing Rules. The Board considers them to be independent in accordance with the Listing Rules.

Role and Delegation

The primary role of the Board is to protect and enhance shareholders' long-term value. It assumes the responsibility for providing effective and responsible leadership and control of the Company, and directing and supervising the Company's affairs in pursuit of the Group's strategic objectives.

The Board, led by the Chairman, approves and monitors Group's strategies and policies, evaluates the performance of the Group and supervises the management. In addition, the Board reserved for its decisions all major matters of the Company, including approval and monitoring of budgets, internal control and risk management, dividend payout, material transaction (in particular those may involve conflict of interests), preparation and release of financial information, appointment of Directors, other significant financial and operational matters.

There is no separation of the role of the Chairman and the Chief Executive Officer in the Company. The Chairman provides leadership of the Board and undertakes the role of the Chief Executive Officer. Mr. Zen Wei Peu, Derek has taken up the management of the Group's business and overall operation. However, the day-to-day running of the Company has been delegated to the divisional heads responsible for the different aspects of the business.

The Board also ensures the good corporate governance policies and practices are implemented within the Group, and is responsible for performing the corporate governance duties including the following:

- to develop and review the Company's policies and practices on corporate governance;
- to review and monitor the training and continuous professional development of the Directors and senior management;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- to develop, review and monitor the code of conduct manual applicable to employees and the Directors; and
- to review the Company's compliance with the Code and disclosure in the Corporate Governance Report.

The internal audit team has also carried out a compliance review on the Code and reported to the Board that the Group has properly followed the requirements of the Code.

The Group has adopted a number of policies and procedures of the Company, all of which have been documented and communicated to the Directors and employees via Employees' Handbooks and internal memorandum to ensure good corporate practices and high standard of business conducts and ethics of the Group. The effectiveness of these policies is reviewed on a regular basis.

Corporate Governance Report

THE BOARD (CONTINUED)

Board Meetings

The Board meets regularly at least four times each year and additional meetings are arranged if and when required. The Directors play an active role in participating the Company's meetings through contribution of their professional opinions and active participation in discussion. During the year, the attendance records of individual Directors at the Board meetings, meetings of three Board Committees, namely Audit Committee, Nomination Committee and Remuneration Committee, and the annual general meeting held on 18 May 2018 are set out below:

Name of Director	Meetings Attended/Held				Annual General Meeting held on 18 May 2018
	Board Meeting	Audit Committee Meeting	Nomination Committee Meeting	Remuneration Committee Meeting	
Executive Directors					
Zen Wei Peu, Derek	4/4	–	1/1	1/2	1
Chang Kam Chuen, Desmond	4/4	–	–	–	1
Non-executive Directors					
David Howard Gem	1/4	–	–	–	0
Chan Chi Hung, Anthony	3/4	–	–	–	1
Independent Non-executive Directors					
Ho Tai Wai, David	4/4	3/3	1/1	2/2	1
Ling Lee Ching Man, Eleanor (Note 1)	4/4	3/3	1/1	2/2	1
Lo Yiu Ching, Dantes (Notes 2 and 3)	–	1/1	–	1/1	–
Chow Ming Kuen, Joseph (Note 4)	3/3	2/2	–	1/1	1

Notes:

- Mrs. Ling Lee Ching Man, Eleanor has been appointed as the Chairwoman of the Remuneration Committee of the Company. She has resigned as the Chairwoman of the Nomination Committee, but remains as a member of the Nomination Committee of the Company, both were effective from 30 November 2018.
- Mr. Lo Yiu Ching, Dantes has been appointed as an Independent Non-executive Director of the Company and the Chairman of the Nomination Committee of the Company with effect from 30 November 2018. No board meeting or Nomination Committee Meeting was held between 30 November 2018 and 31 December 2018.
- Mr. Lo Yiu Ching, Dantes has been appointed as a member of the Audit Committee and the Remuneration Committee of the Company with effect from 30 November 2018. One Audit Committee meeting and one Remuneration Committee meeting were held between 30 November 2018 and 31 December 2018.
- Dr. Chow Ming Kuen, Joseph passed away on 13 October 2018.

"–": Not applicable

Corporate Governance Report

THE BOARD (CONTINUED)

Board Meetings (Continued)

Notice of regular Board meetings is given to all Directors at least 14 days before each meeting, and all Directors are given the opportunity to include matters in the agenda for discussion at the Board meetings. The agenda and meeting materials are normally sent to all Directors at least three days before the regular Board meeting (and so far as practicable for such other Board meetings) to ensure that they have sufficient time and attention to the affairs of the Company.

In order to have an effective Board, all Directors are provided with information on activities and developments in and the financial performance of the Group's business on a monthly basis to keep them apprised of the latest developments of the Group. They have full access to information on the Group and are able to invite management and professional advisers, where appropriate, to attend Board meetings.

All Directors have direct access to the Company Secretary who is responsible for advising the Board on corporate governance and compliance issues. The Company Secretary is also responsible for taking the minutes of Board and Board Committees' meetings. Such minutes are open for inspection by Directors.

Each Director is required to make disclosure of his/her interests or potential conflict of interests, if any, in any proposed transactions or issues discussed by Directors at the Board and Board Committees' meetings. Any Director shall not vote on any resolution of the Board and Board Committees approving any contract or arrangement or any other proposal in which he/she (or his/her associates) is materially interested nor shall he/she be counted in the quorum present at the meeting.

Induction and Continuous Professional Development

Directors should keep abreast of their collective responsibilities. Briefing of the Group's business will be given to newly appointed Director and a comprehensive induction package including the statutory and regulatory obligations of a director of a listed company shall also be provided. The Group also provides seminars and trainings to develop and refresh the Directors' knowledge and skills. The Group continuously updates the Directors on the latest developments regarding the Listing Rules and applicable regulatory requirements to ensure compliance and enhance their awareness of good corporate governance practices.

During the year and up to the date of this report, briefing of the Group's business was given to the newly appointed Director and a comprehensive induction package on the directors' duties was provided to him.

Corporate Governance Report

THE BOARD (CONTINUED)

Induction and Continuous Professional Development (Continued)

All Directors are requested to provide the Company with their respective training records pursuant to the Code. Trainings received by each of the Directors during the period from 1 January 2018 to 31 December 2018 are summarized as follows:

Name of Director	Type of continuous professional development
Executive Directors	
Zen Wei Peu, Derek	A,B
Chang Kam Chuen, Desmond	A,B
Non-executive Directors	
David Howard Gem	B
Chan Chi Hung, Anthony	B
Independent Non-executive Directors	
Ho Tai Wai, David	A,B
Ling Lee Ching Man, Eleanor	B
Lo Yiu Ching, Dantes	A,B

Notes:

1. A: attending seminars and/or conference and/or forum
2. B: reading newspapers, journals and updates relating to the economy, general business, accounting, laws, rules and regulations, etc.
3. Dr. Chow Ming Kuen, Joseph, an Independent Non-executive Director of the Company, passed away on 13 October 2018.

Directors' and Officers' Liability Insurance and Indemnity

The Company has arranged appropriate Directors' and Officers' Liability Insurance for its Directors and officers covering the costs, losses, expenses and liabilities arising from the performance of their duties. The insurance policy covers legal action against its Directors and officers to comply with the requirement of the Code. During the year, no claim was made against the Directors and officers of the Company.

Chairman and Chief Executive Officer

The Chairman and the Chief Executive Officer is Mr. Zen Wei Peu, Derek. The role of the Chairman is to oversee the functioning of the Board and ensure the establishment of strategic direction of the Group. The Chairman provides leadership for the Board and ensures that the Company establishes sound corporate governance practices and procedures. He also encourages all the Directors to make a full and active contribution to the affairs of the Board.

There is no separation of the role of the Chairman and the Chief Executive Officer in the Company. The Chairman provides leadership of the Board and undertakes the management of the Group's business and overall operation. However, the day-to-day running of the Company has been delegated to the divisional heads responsible for the different aspects of the business.

The Board considers that this structure will not impair the balance of power and authority between the Board and the management of the business of the Group given that there are a strong and independent non-executive directorship element on the Board and a clear division of responsibility in running the business of the Group. The Board believes that the structure outlined above is beneficial to the Company and its business.

Corporate Governance Report

THE BOARD (CONTINUED)

Board Diversity Policy

The Board has adopted a Board Diversity Policy. The Policy aims to set out the approach to achieve diversity on the Board to ensure that the Board has the balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and/or length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

During the year, the Board appointed an Independent Non-executive Director to fill a causal vacancy to the Board. In the nomination process for the new appointment, the Nomination Committee has considered diversity factors in the Board Diversity Policy to ensure that the Board has the balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business.

BOARD COMMITTEES

The Board has delegated authority to three Board Committees, namely Audit Committee, Nomination Committee and Remuneration Committee, to oversee particular aspects of the Company's affairs. The updated terms of reference of the Audit Committee, Nomination Committee and Remuneration Committee are available on the websites of the Company and the Stock Exchange.

Audit Committee

Composition

The Audit Committee was formed in 2004 and currently comprises three members, namely Mr. Ho Tai Wai, David (Chairman of the Audit Committee), Mrs. Ling Lee Ching Man, Eleanor and Mr. Lo Yiu Ching, Dantes, all of whom are Independent Non-executive Directors.

Role and Function

The main responsibilities of the Audit Committee are to review the consolidated financial statements and the external auditor's reports, and to monitor the integrity of the consolidated financial statements. It also assists the Board to oversee financial reporting system, risk management, internal control systems and internal and external audit functions. The Committee meets at least twice a year with the Company's external auditor to discuss the audit process and accounting issues.

Summary of Work Done

The following is a summary of major work performed by the Audit Committee during the year ended 31 December 2018 and up to the date of this report:

- Approval of remuneration and terms of engagement of the external auditor;
- Review of the annual results of the Group for the years ended 31 December 2017 and 2018, and the interim results of the Group for the six months ended 30 June 2018;
- Review of the Group's financial information, financial reporting procedures, risk management, internal control systems, and financial and accounting policies and practices;
- Review of external auditor's independence and objectivity and the effectiveness of the audit process, and review of policy on engaging the external auditor to provide non-audit services;
- Review of the audit plan for the financial year ended 31 December 2018;

Corporate Governance Report

BOARD COMMITTEES (CONTINUED)

Audit Committee (Continued)

Summary of Work Done (Continued)

- Review of internal/external auditor's significant findings and recommendations, and monitoring of the subsequent implementation;
- Recommendation to the Board to re-appoint the external auditor at the 2018 and 2019 annual general meetings;
- Review of the effectiveness of the internal audit function of the Company;
- Review of the 2019 internal audit plan;
- Review of the findings in the internal control reports;
- Review of reporting mechanism for employees to raise concerns about possible improprieties in financial reporting, internal control or other matters related to the Company;
- Review of the continuing connected transactions of the Company; and
- Meetings with the external auditor, in the absence of Executive Directors and management.

Nomination Committee

Composition

The Nomination Committee was set up in 2012 and currently comprises four members, namely Mr. Lo Yiu Ching, Dantes (Chairman of the Nomination Committee), Mr. Ho Tai Wai, David, Mrs. Ling Lee Ching Man, Eleanor and Mr. Zen Wei Peu, Derek. Except for Mr. Zen Wei Peu, Derek, an Executive Director, all other members are Independent Non-executive Directors.

Role and Function

The Nomination Committee was established to ensure that there are deliberative, considered and transparent procedures for the appointment of the Directors. The duties of this Committee include reviewing the structure, size and composition (including but not limited to gender, age, cultural background, educational background, skills, knowledge, professional experience and/or length of service) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy, identifying individuals suitably qualified to become members of the Board and selecting, or making recommendations to the Board on the selection of, individuals nominated for directorships based on merit against objective criteria and with due regard for the benefits of diversity on the Board.

Corporate Governance Report

BOARD COMMITTEES (CONTINUED)

Nomination Committee (Continued)

Summary of Work Done

The following is a summary of the work performed by the Nomination Committee during the year ended 31 December 2018 and up to the date of this report:

- Review of the structure, size and composition (including but not limited to gender, age, cultural background, educational background, skills, knowledge, professional experience and/or length of service) of the Board;
- Review of its constitution and terms of reference;
- Recommendation to the Board on the appointment of the nominated Independent Non-executive Director;
- Review of the Company's policy on nomination of the Directors;
- Review of the Board Diversity Policy and the measurable objectives for implementing diversity on the Board;
- Assessment of the Independence of the Independent Non-executive Directors; and
- Determination of the rotation of the Directors for the annual general meeting to be held in May 2019.

Nomination Procedures

The Company has a Nomination Policy for the nomination of Directors. Appointments of new Directors are first considered by the Nomination Committee. In considering the appointment of a Director, this Committee applies criteria such as relevant experience, professional and educational background, reputation for integrity and independence as well as the diversity on the Board. The recommendations of this Committee are then put to the Board for consideration and approval. Thereafter, any Director appointed by the Board is subject to re-election at the general meeting after his/her appointment.

In November 2018, the Board approved the appointment of Mr. Lo Yiu Ching, Dantes as an Independent Non-executive Director of the Company, who will retire from office at the forthcoming annual general meeting and, being eligible, offer himself for re-election at the forthcoming annual general meeting.

Remuneration Committee

Composition

The Remuneration Committee was formed in 2005 and currently comprises four members, namely Mrs. Ling Lee Ching Man, Eleanor (Chairwoman of the Remuneration Committee), Mr. Ho Tai Wai, David, Mr. Lo Yiu Ching, Dantes and Mr. Zen Wei Peu, Derek. Except for Mr. Zen Wei Peu, Derek, an Executive Director, all other members are Independent Non-executive Directors.

Role and Function

The Remuneration Committee has been established to ensure that there are formal and transparent procedures to assist the Board in determining the remuneration policy of the Company and structuring the remuneration of senior management. This Committee is responsible for making recommendation to the Board on the Company's policy and structuring for all Executive Directors' and senior management's remuneration, and reviewing and approving the management's remuneration proposal with reference to the Board's corporate goals and objectives. It also determines, with delegated responsibility, remuneration packages of individual Executive Directors and senior management, and makes recommendations on remuneration of Non-executive Directors (including Independent Non-executive Directors).

Corporate Governance Report

BOARD COMMITTEES (CONTINUED)

Remuneration Committee (Continued)

Summary of Work Done

The following is a summary of the work performed by the Remuneration Committee during the year ended 31 December 2018 and up to the date of this report:

- Approval of the service contract of an Executive Director;
- Approval of year end bonus of Executive Directors for 2017 and 2018;
- Approval of emoluments of Executive Directors (where Mr. Zen Wei Peu, Derek abstained from voting in determining his own remuneration) and senior management; and
- Approval of salary adjustment in 2018 and 2019.

Remuneration policy

Competitive remuneration packages are structured to commensurate with individual responsibilities, qualification, experience and performance. In addition, discretionary bonuses may be paid depending upon the financial performance of the Group as well as the performance of the individual. No individual determine his own remuneration.

The remuneration of a Director is determined with reference to his duties and responsibilities with the Company and the prevailing market situation. Details of the emoluments of Directors for the year ended 31 December 2018 are set out in note 10 to the consolidated financial statements of this annual report. The emoluments paid to senior management for the year ended 31 December 2018 were within the following bands:

	Number of Senior Management
up to HK\$2,000,000	1
HK\$2,000,001 to HK\$3,000,000	1
HK\$3,000,001 to HK\$4,000,000	4
HK\$4,000,001 to HK\$5,000,000	3

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code set out in Appendix 10 of the Listing Rules as its own code of conduct regarding Directors' Securities Transactions. All Directors have confirmed, following specific enquiry, that they have complied with the Model Code throughout the year ended 31 December 2018.

The Company has also adopted a code of conduct governing securities transactions by employees who are likely to be in possession of unpublished price-sensitive information in relation to the Group.

Formal notifications are sent by the Company to all Directors and relevant employees reminding them that they should not deal in the securities of the Company during the "black out period" specified in the Model Code.

Corporate Governance Report

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities, with the support from the Finance and Accounting Department, to prepare the consolidated financial statements of the Group in accordance with statutory requirements and applicable accounting standards. The Directors, having made appropriate enquiries, are not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Company's ability to continue as a going concern. Accordingly, the Directors have prepared the consolidated financial statements on a going concern basis.

The Directors are aware of the requirements under the applicable Listing Rules and statutory regulations with regard to the timely and proper disclosure of price sensitive information, announcements and financial disclosures and authorizes their publication as and when required.

EXTERNAL AUDITOR'S REMUNERATION AND REPORTING RESPONSIBILITIES

Messrs. Deloitte Touche Tohmatsu has been re-appointed as the Company's external auditor at the annual general meeting of 2018 until the conclusion of the next annual general meeting.

The fees paid/payable to external auditor for audit and non-audit services for the year ended 31 December 2018 are as follows:

Type of services	Fee paid/payable HK\$
Audit	1,904,000
Non-audit services	
Interim review	520,000
Other services	733,000
Total	3,157,000

The statement of the Company's external auditor, Messrs. Deloitte Touche Tohmatsu, regarding their reporting responsibilities is set out in the Independent Auditor's Report on pages 54 to 58 forming part of this annual report.

Corporate Governance Report

RISK MANAGEMENT AND INTERNAL CONTROL

The Board has the responsibility to maintain sound and effective risk management and internal control systems to safeguard the Company's assets and shareholders' interest.

The risk management process includes risk identification, risk assessment, risk control and risk monitoring. The internal control system comprises a well-defined organisational structure and comprehensive policies and standards. Responsibilities of each business and operational unit are clearly defined to ensure effective authority delegation and proper segregation of duties.

The Audit Committee, which was delegated by the Board, has reviewed and evaluated, via the internal audit team, the effectiveness of the Group's risk management and internal control systems put in place by management covering all material controls, including financial, operational and compliance controls as well as risk management functions of the Company and its subsidiaries for the year ended 31 December 2018. The Audit Committee considered that the risk management and internal control systems of the Company and its subsidiaries were effective and adequate.

During the year, the internal audit team conducts systematic reviews of the Group's risk management and internal control systems by using a risk-based audit approach and reviews the effectiveness of the Group's systems of risk management and internal control against the framework of the Committee of Sponsoring Organization of the Treadway Commission in order to provide reasonable assurance, but not absolute, of the effectiveness of the systems. The internal audit team had carried out its mission by:

- identifying and prioritizing potential business risks;
- performing risk-based audits;
- evaluating effectiveness and compliance with internal policies and procedures;
- analyzing causes for errors and irregularities found;
- recommending good internal controls to prevent unintentional mistakes, discourage fraudulent acts, and promote operational efficiency and ethical standards;
- performing follow up procedures on corrective actions;
- appraising the soundness and adequacy of various departments' ongoing maintenance of internal controls;
- providing consulting and advisory services on control and related matters;
- conducting independent investigation of situations raised by whistleblowers, if any; and
- maintaining open communication with the Chairman, Audit Committee and auditee management.

The internal audit team reports directly to the Audit Committee and has free access to review all aspects of the Group's activities and controlling system. The internal audit team reports audit findings together with recommendations to the Audit Committee on a timely basis upon completion of the relevant audit review. All critical audit findings and control weaknesses are summarized and presented to the Audit Committee on a semi-annual basis, which in turn reports to the Board.

Corporate Governance Report

QUALITY ASSURANCE, SAFETY AND ENVIRONMENTAL MANAGEMENT

The Group is dedicated to excellence in Quality, Safety and Environmental Protection. Since 2004, it has adopted an Integrated Management System, which is a total management and systematic approach comprising a consistent set of standards and processes, that are applied uniformly across the Group. The system is being constantly reviewed and amended to suit changing circumstances and new legislation. Continual monitoring and reporting at all levels is carried out together with internal and external audits to ensure full compliance. As a testament of the commitment, the Group continues to be accredited under the relevant international standards; namely: ISO9001:2008, OHSAS18001:2007 and ISO14001:2004.

The persistent drive for excellence in quality, safety and the environment have resulted in the operating companies of the Group winning of the following awards during the year under review:

- Hong Kong Green Awards 2017 - Green Management Award - Project Management (Large Corporation) (Silver Award) presented by Green Council
- Innovative Safety Initiative Award 2018 - Safety Management System, Training and Promotion Category (Enhanced Falsework System for Worker Protection) (Bronze Award) presented by Construction Industry Council
- Innovative Safety Initiative Award 2018 - Safety Management System, Training and Promotion Category (Safety Training Scheme) (Merit Award) presented by Construction Industry Council
- Innovative Safety Initiative Award 2018 - Safety Operational Device Category (QR Code – LG Checking System) (Merit Award) presented by Construction Industry Council
- Occupational Health Promotional Campaign 2017-18 - Hearing Conservation Best Practices Award (Merit Award) presented by Occupational Safety and Health Council
- 2 numbers of Occupational Health Promotional Campaign 2017-18 - Joyful@Healthy Workplace Best Practices Award (Enterprise/Organisation Category) (Outstanding Award) presented by Occupational Safety and Health Council
- Green Contractor Award (Silver Award) by Architectural Services Department, Hong Kong SAR Government
- CEDD Construction Site Safety Award 2017 - Contracts Group I – Contracts of Value Up to \$500 million (Bronze Award) presented by Civil Engineering and Development Department, Hong Kong SAR Government
- CEDD Construction Site Safety Award 2017 - Contracts Group II – Contracts of Value Exceeding \$500 million and Revenue Contracts (Gold Award) presented by Civil Engineering and Development Department, Hong Kong SAR Government
- CEDD Construction Site Safety Award 2017 - Contracts Group II – Contracts of Value Exceeding \$500 million and Revenue Contracts (Merit Award) presented by Civil Engineering and Development Department, Hong Kong SAR Government
- CEDD Innovation Award for Site Safety Award 2017 (Merit Award) presented by Civil Engineering and Development Department, Hong Kong SAR Government
- 2 numbers of Considerate Contractors Site Award Scheme – Outstanding Environmental Management & Performance Award (Bronze Award) presented by Development Bureau, Hong Kong SAR Government
- Considerate Contractors Site Award Scheme – Public Works (New Works) (Silver Award) presented by Development Bureau, Hong Kong SAR Government
- 3 numbers of Considerate Contractors Site Award Scheme – Public Works (New Works) (Merit Award) presented by Development Bureau, Hong Kong SAR Government

Corporate Governance Report

QUALITY ASSURANCE, SAFETY AND ENVIRONMENTAL MANAGEMENT (CONTINUED)

- Hong Kong Non-Residential (New Building - Government, Institution or Community Category) (Certificate of Merit Award) presented by Quality Building Award 2018
- Hong Kong Awards for Environmental Excellence 2017 – Construction Industry (Bronze Award) presented by Environmental Protection Department, Hong Kong SAR Government and Environmental Campaign Committee
- NEC Contractor of the Year 2017 presented by NEC
- 5 numbers of Commendation Letter presented by Civil Engineering and Development Department, Hong Kong SAR Government
- Commendation Letter presented by Highways Department, Hong Kong SAR Government
- Certificate of Commendation presented by Home Affairs Bureau, Hong Kong SAR Government
- Appreciation Letter presented by Airport Authority Hong Kong
- 2 numbers of HKCA Proactive Safety Contractor Award presented by The Hong Kong Construction Association
- Airport Authority Three Runway Division Third Quarter 2017 - Site Safety Award presented by Airport Authority Hong Kong
- Airport Authority Three Runway Division Second Quarter 2018 - Site Safety Award presented by Airport Authority Hong Kong
- Hong Kong Occupational Safety & Health Award - Safety Management System Award (Bronze Award) presented by Occupational Safety and Health Council
- Hong Kong Occupational Safety & Health Award - Safety Performance Award (Construction Industries) presented by Occupational Safety and Health Council
- 2 numbers of Good Housekeeping Promotional Campaign 2018 - Good Housekeeping Merit Award (Construction Industries) presented by Occupational Safety and Health Council
- Construction Safety Competition 2018 - Best Health Protection Program for Employees (Gold Award) presented by Occupational Safety and Health Council
- Construction Safety Competition 2018 - Best Health Protection Program for Employees (Bronze Award) presented by Occupational Safety and Health Council
- CIC Sustainable Construction Award 2018 – Bronze Award presented by Construction Industry Council

During the year, imbued with strong management commitment and professional expertise, the Group has fulfilled its duties as a responsible corporation. In the years ahead, it will continue to take the lead in motivating all employees and subcontractors to make unremitting efforts to further improve the Group's performance in Quality Assurance, Safety and Health and Environmental Protection.

Corporate Governance Report

SHAREHOLDERS' RIGHTS

The Board and management shall ensure shareholders' rights and all shareholders are treated equitably and fairly. Pursuant to the Bye-laws, any shareholder entitled to attend and vote at a general meeting of the Company is entitled to appoint another person as his/her proxy to attend and vote instead of him/her. Shareholders holding not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall have the right, by written requisition to the Board, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition. In addition, shareholders holding not less than one-twentieth of the total voting rights or not less than 100 shareholders may submit a written request to the Company stating the resolution intended to be proceeded at the annual general meeting.

Any vote of shareholders at a general meeting must be taken by poll (other than procedural matters). Voting results are posted on the websites of the Company and the Stock Exchange on the day of the general meeting. Since May 2009, there were no changes to the memorandum of association of the Company and Bye-laws. The updated versions of the memorandum of association of the Company and Bye-laws are available on the websites of the Company and the Stock Exchange.

Detailed procedures for the shareholders to convene a special general meeting, putting forward proposals at a general meeting and proposing a person for election as a Director are also available on the website of the Company.

COMMUNICATION WITH SHAREHOLDERS

The Board has established a shareholders' communication policy setting out various channels of communication, with the objective of enabling the shareholders to assess the Company's overall performance, exercise their rights in an informed manner and engage actively with the Company.

The Company regards its shareholders' meeting as an important means of communication with the shareholders in which the shareholders will be able to have an open dialogue with the Board. The Board members, in particular, the chairmen of the Board Committees and appropriate management executives are available to answer questions of the Group's business at the annual general meetings. External auditor also attends the Company's annual general meetings and addresses queries from the shareholders relating to the conduct of the audit and the preparation and content of its auditor's report.

Apart from holding shareholders' meeting, the Company also endeavours to maintain effective communication with all shareholders through other channels such as publication of annual and interim reports, announcements and circulars so as to provide extensive information on the Group's activities, business strategies and developments, and financial position. Such information is also available on the websites of the Company and the Stock Exchange.

Shareholders are also provided with contact details of the Company, such as telephone hotline, fax number, email address and postal address, to enable them to make any queries or comments on the Company at any time.

DIVIDEND POLICY

The Company has adopted a Dividend Policy. It aims to provide shareholders with stable and sustainable returns.

In proposing any dividend payout, the Board shall take into account, inter alia, the Group's financial condition, working capital requirements and future expansion plans, actual operations and liquidity position, the Company's retained earnings, distributable reserves and cash flow situation, general economic condition and other factors that the Board considers appropriate.

INVESTOR RELATIONS

The Company is committed to maintain effective communications with the shareholders and investors. To this end, the Company maintains an open dialogue with the shareholders and investors through the Company's financial reports, press releases and general meetings that may be convened, as well as making available all the disclosures submitted to the Stock Exchange to provide regular and timely public disclosures on the Company's operating performance and corporate developments.

Environmental, Social and Governance Report

ABOUT THIS REPORT

This is the Environmental, Social and Governance (“ESG”) Report of Build King Holdings Limited. It discloses our performance and initiatives regarding ESG issues and relevant Key Performance Indicators (“KPIs”) of different aspects from 1 January to 31 December 2018. The content can be found on pages 48 to 49.

The Group has diverse business operations in Hong Kong and the Greater China region. Owing to the differences in reporting standards across regions and the fact that our main operation remains in Hong Kong, this report mainly covers the business operations of the Group within Hong Kong.

This report is prepared in accordance with the Environmental, Social and Governance Reporting Guide (the “ESG Reporting Guide”) sets out in Appendix 27 to the Rules Governing the Listing of Securities (the “Listing Rules”) on The Stock Exchanges of Hong Kong Limited.

FEEDBACK

For further information regarding our company and the ESG report, please refer the hyperlinks below:

Corporate Website:

<https://www.buildking.hk>

ESG Report:

<https://www.buildking.hk/eng/sustainability/corporate-responsibility/esg#esg/corporate-governance-report/1>

We value your opinion and feedback on our ESG report, and we would like to hear from you on how we could further improve our performance.

Contact information:

Address: Units 601 - 605A, 6/F.,
Tower B, Manulife Financial Centre,
223 Wai Yip Street, Kwun Tong,
Kowloon, Hong Kong

Email: info@buildking.hk

Environmental, Social and Governance Report

ESG MANAGEMENT APPROACH

Recognizing the worldwide concerns towards sustainable development, our Group is committed to integrating sustainable thinking into every aspects of our business. We believe we can build a better future for our people, environment and community.

Core Values

At Build King, we have three core values, Professionalism, Innovation and Integrity, as the basis of our corporate culture. These values are embedded into every aspect of our business operations. We aim to deliver an integrated range of professional services, cultivate an atmosphere in which innovation and resourcefulness can flourish, and act with the highest levels of integrity so as to fulfill our commitments with honesty and high moral standards.



ESG Policy

We set clear ESG policies to guide our human resources management, occupational health and safety, environmental management, supply chain management, and many others. With these policies set in our Management Manual, we strive to ensure compliance to all laws and regulations, and to show commitment to our people, environment, community and other stakeholders. We review the policies annually and recommendations are made to the Board of Directors for updates.

Corporate Governance

The Group is committed to maintaining the highest standards of corporate governance and has complied with the Corporate Governance Code (the “CG Code”) sets out in Appendix 14 of the Listing Rules. The detailed content can be found in the Corporate Governance Report on page 23 to 37.

Governance Structure

The Board of Directors and Senior Management are responsible for leading and reviewing the Company’s policies and overseeing all strategic direction relating to ESG issues with the assistance from other operating departments including Business Department, Human Resources Department, Procurement Department, Safety & Environment Department and Training & Development Department. Delegated Managers are accountable for the actual implementation of the policies and in turn delegate responsibility and authority to subordinates staff according to their function.

Environmental, Social and Governance Report

ESG MANAGEMENT APPROACH (CONTINUED)

Anti-Corruption

At Build King, we take anti-corruption and avoidance of bribery seriously, viewing these issues as long-term challenges to our sustainability. The Group has complied with all relevant laws and regulations regarding anti-corruption and is committed to the utmost professionalism and transparency.

The 'Code of Conduct', along with the 'Whistle-blowing Policy', is in place to ensure all employees adhere to the company policies. We also organize seminars regularly on integrity and corruption prevention for our employees. In 2018, a total of 116 employees have attended these seminars. We believe that these measures form a robust system to prevent risks related to corruption across all our operations. During the year under review, no confirmed incident of corruption concerning the Group or its employees was identified.

PROVIDING BETTER PROSPECTS FOR OUR PEOPLE

Employees are our most valuable asset. We strive to create a safe and healthy workplace, providing career prospects, personal development and learning opportunities, attractive incentives, and are committed to retaining our best talent for the sustainable growth of the Group.

The Group recognizes human capital as one of our most important assets. Having an inclusive, engaged and skilled workforce is critical to our success. By upholding fair employment practices and growing the capabilities of our workforce, we aim to create a work culture that can motivate and empower every employee to be innovative and professional.

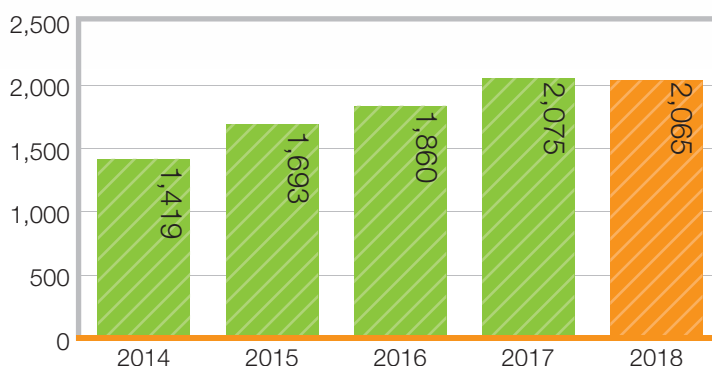
We respect the fundamental rights of our employees and are committed to building an equal, diverse and inclusive working environment, and providing equal opportunities in all aspects of employment regardless of gender, race, ethnic origin, marital status, education or disabilities. In 2018, there was no known report of any incidence of discrimination by our employees in the Group.

The Group has complied with regional legislative regulations regarding labor standards. We prohibit child, forced or compulsory labor in any of our operations. We extended these requirements to our supply chain to ensure they adhere to all legal standards as well. Self-audit and ad-hoc assessments are conducted regularly to review the employment practices and to detect and rectify any control deficiencies. In 2018, no operation was identified as having significant risk of child or forced labor.

Employees Composition

The total number of employees of Hong Kong staff has reached 2,065 in 2018, a decrease of around 0.5% compared to previous year.

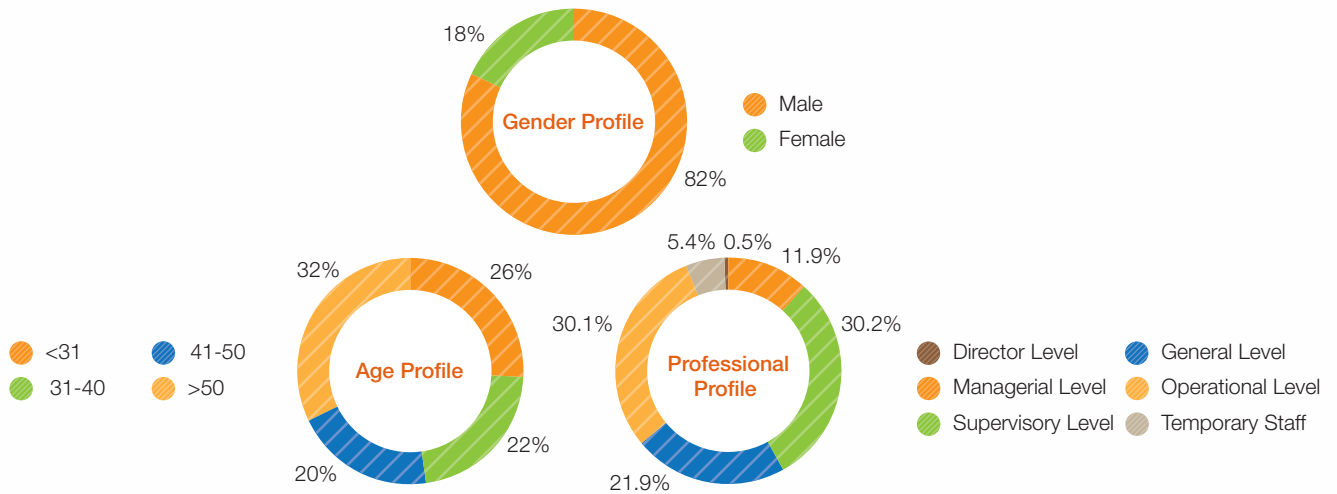
Total Workforce



Environmental, Social and Governance Report

PROVIDING BETTER PROSPECTS FOR OUR PEOPLE (CONTINUED)

The majority of our new hires are in Hong Kong, representing 99% of total new employees, while the rest are employed in other regions. Gender diversity is a particular challenge in construction industry. In 2018, 18% of our total workforces are female and 82% are male. The workforce is evenly distributed among all age groups.



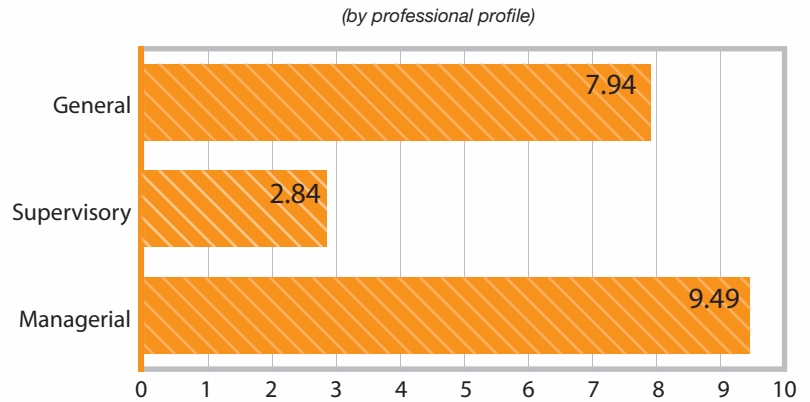
Training and Development

The Group continues to foster its total quality management culture through nurturing new quality ambassadors, with the aim to drive quality in all aspects of work. By introducing the campaign of “Quality Improvement Through Innovation” in 2018, different teams experimented and implemented innovative initiatives such as QR Code, drone, work-flow systems etc. to enhance quality at work and the results were remarkable.

On talent development, new training programmes were introduced for colleagues of different professional profile. Management staff attended Effective Management Skills Training, while supervisory staff were provided with Fundamental Leadership Skills Training and Presenting in Seven Steps.

To strengthen project management capability of the management staff, more than 40 senior management staff have attended the intensive 4-day NEC Project Management Accreditation training and a 2-day Finance Training. The P6 Primavera Programming Training was also tailor made to specific projects teams to enable them to formulate effective commercial strategies.

2018 Average Training hours



Environmental, Social and Governance Report

PROVIDING BETTER PROSPECTS FOR OUR PEOPLE (CONTINUED)

To facilitate management development, supervising staff were provided with a self-leadership assessment profile with individual coaching session to assist them to formulate their self-development plans.

Two training camps have been organized for Graduate Engineers and all apprentices under the training scheme. The Graduate Engineer Training Scheme was closely monitored to meet the institutions' requirements, at the same time to provide appropriate opportunities to our Graduate Engineers to broaden their technical engineering experience. Various professional assessment preparation workshops including presentation skills and mock presentations were also delivered to Graduate Engineers for their preparation of chartership.

Safety and Health Policy

Safety and health consideration is always the top priority of our operation over all other matters. Recognizing the inherent risks in our daily operations, we are committed to implement and achieve the highest practical standard of Safe Management System (SMS), and to provide a healthy and safe working environment to our employees, sub-contractors, clients, public and other stakeholders who may be affected by our operations.

The Group will ensure a safe and healthy working environment is available to all levels of employees by providing good housekeeping workplaces, safety equipment, protective measures, welfare facilities, and all relevant information, instruction, training and supervision. Promotion and development of safety and health in the workplace will take place through induction, discussion, training and consultation with representatives of all levels of employees and subcontractors.

To carry out the functions of implementing and reviewing measures of SMS and related policies, the Management Safety Committee composed of top management and project-in-charges has been set up. Relevant responsibilities and authorities are allocated from the committee to staff according to their functions.

To achieve continuous improvements of our safety performance, we adopt a risk-based control approach to ensure all working procedures compliant to laws, regulations and risk assessment. In 2018, the Group recorded an accident frequency rate of 0.20 per 100,000 man-hours worked, better than the target rate of 0.23.

Control Mechanisms

The Group has implemented and maintained various safety control mechanisms in order to effectively monitor, prevent, reduce or remove the risks associated with site work employees and sub-contractors.

In addition to the routine site safety inspection conducted by the respective site safety personnel, the Group has introduced different safety inspection programs on corporate level. In 2018, the Cross Discipline Safety Visit by respective divisional Directors has been introduced. Respective person-in-charge will conduct a sharing session during the senior management meeting to share the findings and recommendations in the visit. This regular sharing session could provide a platform for exchanging new safety initiatives and we believe continuous improvement could be foreseen.

Environmental, Social and Governance Report

PROVIDING BETTER PROSPECTS FOR OUR PEOPLE (CONTINUED)

Foster Safety Culture

We strive to ensure our employees stay vigilant on occupational safety and health through extensive communication and comprehensive training. To inculcate a positive safety culture and uplift the awareness of our employees, we have deployed resources in regular safety and health promotional activities, and have actively participated in safety campaigns and competitions organized by difference organizations to crave for a mutual growth with other stakeholders.

The Group also encouraged colleagues to promote and enhance the safety and health of the construction industry in an innovative and creative way. The project team realized that numerous of serious accidents of the industry were attributed to unsafe lifting operation with the use of substandard lifting gears. Therefore, a specific QR Code was created to display the general information of the lifting gear, and was affixed to the lifting gear with the general cable ties. This QR code could enable our frontline staff to access the information of the lifting gears instantly, and have reduced their paperwork and could ensure the safety of the lifting gears before use. The QR Code application has been widely used in company sites, and has received recognition and awards from the industry stakeholders and our customers.



BUILDING TOWARDS A BETTER ENVIRONMENT

To eliminate the environmental impacts arising from our operation is one of our long-term goals. The Group is committed to protecting the environment and natural resources. We believe we can contribute to build a sustainable future.

We understand that environmental-friendly construction is extremely important. Thus, the implementation of effective environmental reduction measures are exceptionally significant. In 2018, the Group strived to retain public health and welfare through various methods which could reduce the impact to our environment. Therefore, apart from complying with environmental legislations, we have also reviewed and updated our environmental protection policies and executed the environmental management system.

Pollution Abatement

Owing to the wide variety of our projects, each project is required to develop the project-specific Environmental Management Plan ("EMP"), overseen by the project environmental management team. EMP detailed the mitigation measures to manage and control on-site environmental impacts, including, but not limited to, air quality, noise and water quality impacts.

Air Quality Management

In 2018, we have applied different dust reduction measures in our operations. For example, the drilling rig was equipped with a vacuum system with watering to reduce the dust generation during drilling; ultra-low sulphur diesel was chosen for all machineries to reduce pollutants emission to improve the air quality and to protect the health of the public; an innovated carbon particles filtered tank invented by our operation staff has been equipped on derrick barges to reduce the dark smoke emission and hence lower the nuisance to the neighbourhood.

Noise Management

High standard noise barriers were widely used to surround noise source such as pneumatic breakers and piling machines. Other than noise barriers, extra acoustic enclosures were used for high noise intensity construction processes like breaking works. For marine vessels, additional acoustic mats and sound absorption blankets have been installed on engine floor of derrick barge to reduce noise emission during operations.

Environmental, Social and Governance Report

BUILDING TOWARDS A BETTER ENVIRONMENT (CONTINUED)

Effluent and Water Management

The Group has deployed silt curtain and used newer ground treatment technology – Deep Cement Mixing (DCM) for maritime engineering. DCM is an environmentally friendly technology. The hardened silt can be fixed in the seabed to avoid environmental pollution caused by excavation.

Chemical Waste Management

During the construction period, we have kept all disposal records of chemical used as a measure to monitor the chemical waste generated.

In addition, the solar panel was set up at some projects for lighting to replace battery with the aims to reduce chemical wastes.

Green Building

The Group has committed to protect the environment and natural resources through careful design, construction and operation planning. In view of this, Building Information Modeling (BIM) was adopted to develop high performance buildings with sustainable design concept. The BIM will be utilized throughout the project lifecycle, which includes the design, construction and facilities management stages to provide integrated system coordination to streamline construction processes. In addition, the major advantage of BIM is the reduction of Construction & Demolition waste generation through improving the coordination and control the schedule of the projects.

Energy Efficiency

We have installed skylight at the site offices' roof to utilize the day light, and have applied automatic switch on/off system for the lighting facilities along the corridor to save the electricity energy and to strive for our commitment on low carbon emission. Furthermore, a solar energy panel system has been set up along the erected hoarding to convert the solar energy to electricity for the hoarding lighting, at the same time reducing electricity consumption.

Carbon Reduction

Our top management strive to minimize the usage of resources and aim to integrate sustainable development concepts into every part of our operation. Due to the large demand for machineries in construction sites, we have chosen machineries that meet the requirements of The Air Pollution (Non-road Mobile Machinery) (Emission) Regulation to reduce the total emissions of pollutants.

Besides, food wastes were being transformed into fertilizers by food wastes decomposer. Those fertilizers were re-used in our green roof which provides cooling effect for the office during summer and could also digest carbon dioxide emitted from our office.

Sustainable Use of Resources and Waste Management

To reduce the waste disposal rate of the sites, we do not only active in recycling works, but also make use of the sea mud obtained from dredging works for backfilling. We add cement and gravel to the sea mud to make it a suitable material for road backfilling. These processed sea mud would be tested to prove it was non-toxic and harmless before using as building materials.

Environmental, Social and Governance Report

BUILDING TOWARDS A BETTER ENVIRONMENT (CONTINUED)

Sustainable Use of Resources and Waste Management (Continued)

Besides, we have set up waste targets and encourage participation from colleagues. The table below demonstrates how we integrate our resources and waste management system into our project life cycle.

Project Cycle	Actions Taken
Design and Planning Stage	<ul style="list-style-type: none"> • Accurately estimate the construction material need by using software and detailed calculation • Review conforming design provided by clients, seek opportunities for cost saving and alternative design • Identification of alternative disposal ground • Fully utilization of treated contaminated soil and reuse on-site
Construction Stage	<ul style="list-style-type: none"> • Select reuse or salvaged materials • Utilize surplus materials where possible • Transform excavated rock materials into aggregates • Consider environmentally preferable materials, i.e., sustainable timber certified by FSC or AFPA • Properly design site layout and logistics plan, identify suitable storage area to avoid systematic disposal • Cross site materials transfer to avoid unnecessary disposal • Properly control and handle all chemical wastes in all stages of storage, collection, transportation and disposal

MANAGING OUR SUPPLY CHAIN

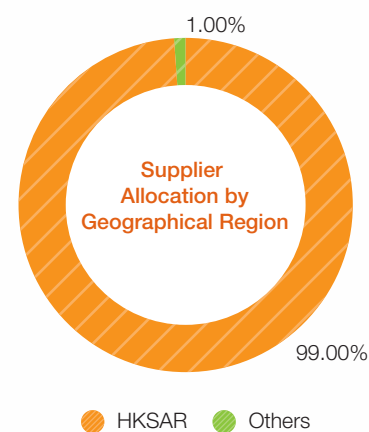
We recognized the management of our suppliers and sub-contractors play an important role in the development and ongoing success of our business. To secure the delivery of excellent projects for our clients, we make our efforts to ensuring our supply chain's responsibility and their high-standard services.

The Group's supply chain network involves 1292 suppliers which are located in Hong Kong. The way we collaborate with them has a significant impact on our sustainability performance.

In view of this, we have introduced our sustainability policy to our suppliers and sub-contractors through the conditions we set out in the contract statements and required them to strictly follow the guidelines. Sub-contractors and suppliers are evaluated every six-months and will be disqualified and removed from the selection list if any non-compliance is observed.

Selection Criteria

Our goal is to build a responsible and sustainable supply chain and in turn reduce risks for the Group and our clients. We set clear company procedures and standing instructions in selecting our suppliers and sub-contractors. Prior to any procurement and subletting, performance assessments are conducted on potential suppliers and subcontractors on a competitive basis. The assessment criteria include assurance of stable supply, quality and cost, etc. We also select and work with these meeting standards of ethical conduct, human rights, health and safety and environmental management.



Environmental, Social and Governance Report

MANAGING OUR SUPPLY CHAIN (CONTINUED)

Management Approach

To cope with the uniqueness of different projects, each project is required to develop a project-based Sub-contractor Management Plan to detail the measures and strategies in managing our sub-contractors.

We make sure that our suppliers and sub-contractors have sufficient knowledge of our core values and comply with our ESG governance policies as well as relevant requirement i.e. ISO 9001:2015 Quality Management System. We provide technical assistance and supervision to suppliers for quality assurance and educate them with anti-corruption terms. Meanwhile, we encourage feedback from our suppliers and sub-contractors, which may help us in understanding their needs and facilitate us in formulating the future policy.

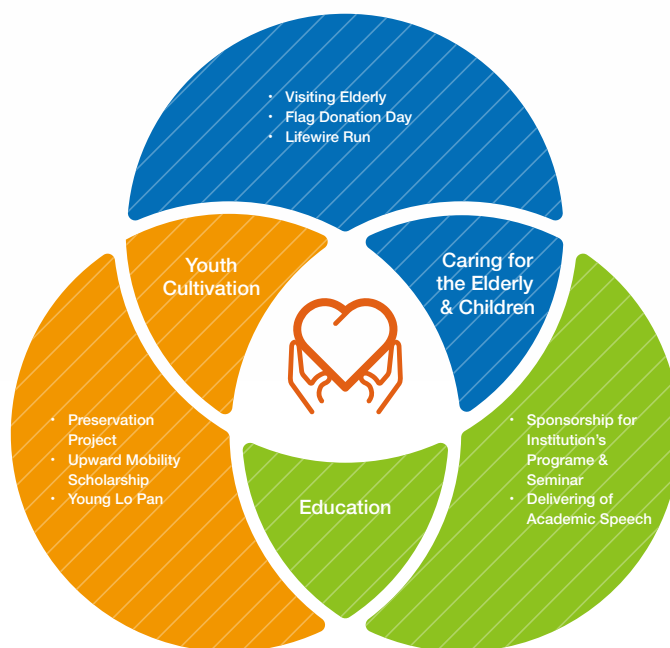
CARING FOR OUR COMMUNITY

We believe mixing business and ethics towards sustainability will help us to achieve balance between social responsibility and corporate profitability. With a strong sense of reciprocating to the community, we consider it is our responsibility to serve the society.

Corporate Social Responsibility Policy

Our long-term success is built upon commitment with integrity and responsibility towards our stakeholders and the local communities. Witnessing and actively involved in the infrastructure development of Hong Kong, we are committed to ensuring that our business is conducted according to rigorous ethical and legal standards. We have been continuously investing our best efforts to promote long term community voluntary works to spread the spirit of 'caring for the community' among staff families, and to promote the positive value of self-commitment, building towards a harmonious community.

We strive to be a good corporate citizen where we operate, by means of working in partnership with local communities and contributing resources to charity works and educational opportunities. We mainly contributed in three areas including Youth Cultivation, Education and Caring for the Elderly and Children.



Environmental, Social and Governance Report

CARING FOR OUR COMMUNITY (CONTINUED)

Youth Cultivation

Youth Club – Safety Quiz & Competition

The Youth Club organized safety quizzes and competitions to help colleagues to revisit the safety knowledges and related legislations in different workplace situation.

Young Lo Pan Award

We nurture young engineers to be the future leaders in construction industry. We sponsored this award to appreciate their talents and outstanding performance dedication in the construction industry.

Upward Mobility Scholarship

To provide a better learning environment and learning opportunities for the less privileged students from secondary schools, special schools and vocational training schools, we continued to sponsor this Scholarship in 2018. We hope the students could develop their full potential without being constrained by their present socio-economic status.

Caring for the Elderly & Children

Day tour with Elderly of Po Leung Kuk Elderly Centre

Caring for the elderly, especially those with the mental and health problems, has become an increasing concerned issue in Hong Kong. To build a warm environment and to provide assistance to the elderly in need, we have established a long-term partnership with Po Leung Kuk Elderly Centre.

The day tour event jointly organized with Po Leung Kuk Elderly Centre aims to encourage the elderly to engage more with the society and enjoy their retirement lives. Besides, our volunteers would regularly send gifts, prepare delicious food and organize different activities, e.g. Christmas Party for the elderly to honor our commitment for caring for the community.



Flag Donation Day

In 2018, we supported the Flag Day of Po Leung Kuk to assist in raising funds for the elderly, disabled and low-income families. Donation boxes have been placed in our head offices to raise funds from our employees.

Lifewire Run

We care for the children requiring medical attention and treatments. In 2018, we joined the charity event - Lifewire Run. Through the 1km, 3km and 8km races, we raised funds to help children with special medication needs.

Environmental, Social and Governance Report

PERFORMANCE DATA SUMMARY 2018

Environment	Environment	
	Total Resources Consumption	
	Electricity (kWh)	11,665,778.00
	Petrol (litres)	401,721.39
	Diesel (litres)	10,590,177.62
	Water (m ³)	644,340.15
	Types of emissions	
	NOx emissions (g)	30,762,017.54
	PM emissions (g)	2,280,286.13
	SOx emissions (g)	176,407.16
	Greenhouse Gases Emissions	
	Total emissions (tCO ₂ e)	37,874.26
	Scope I (tCO ₂ e)	27,714.76
	Scope II (tCO ₂ e)	7,733.44
Scope III (tCO ₂ e)	2,426.06	
Waste		
Hazardous waste (tonnes)	15.06	
Non-hazardous waste (tonnes)	1,774,858	
Paper		
Paper Consumption (tonnes)	413.39	
Paper Recycled (tonnes)	18.58	
Social	Employment	
	Total Workforce	
	by Age	
	<31	537
	31-40	458
	41-50	417
	>50	653
	by Gender	
	Male	1,698
	Female	367
	by Professional Profile	
	Director	10
	Managerial	245
	Supervisory	625
General	452	
Operational	622	
Temporary	111	

Environmental, Social and Governance Report

PERFORMANCE DATA SUMMARY 2018 (CONTINUED)

Social	Employee Turnover	
	by Age	
	<31	174
	31-40	130
	41-50	124
	>50	138
	by Gender	
	Male	459
	Female	107
	by Region	
	Hong Kong	560
	PRC	6
	Occupational Health and Safety	
	Work-related injuries	28
	Accident Frequency Rate (per 100,000 man-hours)	0.20
	Accident Frequency Rate (per 1,000 workers)	6.76
	Training and Development	
	Average Training Hours	5.78
	Percentage of Employees Trained	
	by Gender	
	Male	42.4%
Female	50.0%	
by Professional Profile		
Managerial	69.2%	
Supervisory	35.3%	
General	40.3%	
Average Training hours Completed per Employee		
by Gender		
Male	5.89	
Female	5.15	
by Category		
Managerial	9.49	
Supervisory	2.84	
General	7.94	

Environmental, Social and Governance Report

HKEX ESG CONTENT INDEX

KPIs	HKEx ESG Reporting Guide Requirements	Section and Remarks
A. Environmental		
Aspect A1	Emissions	
General disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	Environment
KPI A1.1	The types of emissions and respective emissions data.	Environment – Pollution Abatement
KPI A1.2	Greenhouse gas emissions in total (in tonnes) and, where appropriate, intensity.	Performance Data Summary 2018
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity.	Performance Data Summary 2018
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity.	Performance Data Summary 2018
KPI A1.5	Description of measures to mitigate emissions and results achieved.	Environment – Carbon Reduction
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, reduction initiatives and results achieved.	Environment – Sustainable Use of Resources and Waste Management
Aspect A2	Use of resources	
General disclosure	Policies on efficient use of resources including energy, water and other raw materials.	Environment – Energy Efficiency
KPI A2.1	Direct and/or indirect energy consumption by type in total and intensity.	Performance Data Summary 2018
KPI A2.2	Water consumption in total and intensity.	Performance Data Summary 2018
KPI A2.3	Description of energy use efficiency initiatives and results achieved.	Environment – Energy Efficiency
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency initiatives and results achieved.	Environment – Effluent and Water Management
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Not Applicable

Environmental, Social and Governance Report

HKEX ESG CONTENT INDEX (CONTINUED)

KPIs	HKEx ESG Reporting Guide Requirements	Section and Remarks
Aspect A3	The environment and natural resources	
General disclosure	Policies on minimizing the issuers' significant impact on the environment and natural resources.	Environment – Sustainable Use of Resources and Waste Management
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	Environment – Sustainable Use of Resources and Waste Management
B. Social		
Aspect B1	Employment and Labor Practices	
General disclosure	Information on: <ul style="list-style-type: none"> (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. 	People
KPI B1.1	Total workforce by gender, employment type, age group and geographical region.	People – Our Workforce; Performance Data Summary 2018
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	Performance Data Summary 2018
Aspect B2	Health and safety	
General disclosure	Information on: <ul style="list-style-type: none"> (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards. 	People – Occupational Health & Safety
KPI B2.1	Number and rate of work-related fatalities.	Performance Data Summary 2018
KPI B2.2	Lost days due to work injury.	Performance Data Summary 2018
KPI B2.3	Description of occupational health and safety measures adopted, how they are implemented and monitored.	People – Occupational Health & Safety

Environmental, Social and Governance Report

HKEX ESG CONTENT INDEX (CONTINUED)

KPIs	HKEx ESG Reporting Guide Requirements	Section and Remarks
Aspect B3	Development and training	
General disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	People – Training and Development
KPI B3.1	The percentage of employees trained by gender and employee category.	People – Training and Development; Performance Data Summary 2018
KPI B3.2	The average training hours completed per employee by gender and employee category.	Performance Data Summary 2018
Aspect B4	Labour standards	
General disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	People
KPI B4.1	Description of measures to review employment practices to avoid child and forced labour.	People
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	People
Aspect B5	Supply chain management	
General disclosure	Policies on managing environmental and social risks of the supply chain.	Value Chain - Supply Chain Management
KPI B5.1	Number of suppliers by geographical region.	Value Chain - Supply Chain Management
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, how they are implemented and monitored.	Value Chain - Supply Chain Management

Environmental, Social and Governance Report

HKEX ESG CONTENT INDEX (CONTINUED)

KPIs	HKEx ESG Reporting Guide Requirements	Section and Remarks
Aspect B6	Product responsibility	
General disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	ESG Management Approach and Supply Chain Management
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Not Applicable
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	Not Applicable
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	Not Applicable
KPI B6.4	Description of quality assurance process and recall procedures.	Not Applicable
KPI B6.5	Description of consumer data protection and privacy policies, how they are implemented and monitored.	Not Applicable
Aspect B7	Anti-Corruption	
General disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	ESG Management Approach-Anti-corruption
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	ESG Management Approach-Anti-corruption
KPI B7.2	Description of preventive measures and whistle-blowing procedures, how they are implemented and monitored.	ESG Management Approach-Anti-corruption
Aspect B8	Community investment	
General disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Community – Corporate Social Responsibility Policy
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Community
KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	Community

Independent Auditor's Report

Deloitte.

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TO THE SHAREHOLDERS OF BUILD KING HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

Opinion

We have audited the consolidated financial statements of Build King Holdings Limited (the "Company") and its subsidiaries (collectively referred to as "the Group") set out on pages 59 to 146, which comprise the consolidated statement of financial position as at 31 December 2018, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Independent Auditor's Report

TO THE SHAREHOLDERS OF BUILD KING HOLDINGS LIMITED (Continued)

(incorporated in Bermuda with limited liability)

Key Audit Matters (Continued)

Key audit matter

How our audit addressed the key audit matter

Revenue recognition from construction works

We identified the revenue recognition from construction works as a key audit matter as it is significant to the consolidated statement of profit or loss and management's judgment is involved in measuring the value of construction works completed during the year. Most construction works take several years to complete and the scope of work may change during the construction period. Management estimate the revenue and budgeted costs at the commencement of the construction contracts and regularly assess the progress of construction works as well as the financial impact of scope changes, claims, disputes and liquidation damages. As disclosed in note 4 to the consolidated financial statements, the management's estimate of revenue and the completion status of construction works requires significant judgement and has a significant impact on the amount and timing of revenue recognised. As disclosed in note 5 to the consolidated financial statements, the revenue recognised from construction works was HK\$6,282,855,000, which represents 99.6% of total revenue of the Group.

Our procedures in relation to the recognition of revenue from construction works included:

- Discussing with the project managers to understand the status of completion of the relevant construction projects during the year;
- Assessing the management's estimate of revenue from construction works, by performing the following procedures on a sample basis:
 - (1) Checking to the Group's latest internal construction progress reports to verify the value of construction work completed and compared with the latest certificates issued by the independent quantity surveyors before and after year end;
 - (2) Assessing the management's estimate of the impact to revenue arising from scope changes made to the original contracts, claims and disputes with reference to supporting documents including variation orders and correspondence among the Group and customers; and
 - (3) Assessing the reasonableness of the gross margin during the year by comparing with the budgeted profit of the whole construction project.

Independent Auditor's Report

TO THE SHAREHOLDERS OF BUILD KING HOLDINGS LIMITED (Continued)

(incorporated in Bermuda with limited liability)

Key Audit Matters (Continued)

Key audit matter	How our audit addressed the key audit matter
<p>Recoverability of trade receivables and contract assets</p> <p>We identified the expected credit loss (“ECL”) of trade receivables and contract assets as a key audit matter due to the significance of the balances to the consolidated financial statements as a whole, combined with the significant degree of estimations by the management of the Group in estimation of ECL of trade receivables and contract assets which may affect their carrying values. As disclosed in note 4 to the consolidated financial statements, the management assess the ECL of trade receivables and contract assets based on the historical default rates, past-due status and financial capability of the individual debtors and the forward-looking information.</p> <p>As disclosed in notes 24 and 25 to the consolidated financial statements, trade receivables and contract assets of the Group carried at HK\$256,069,000 and HK\$1,672,750,000, respectively, which represents 6.0% and 38.9% of the Group's total assets, respectively.</p>	<p>Our procedures in relation to the recoverability of trade receivables and contract assets included:</p> <ul style="list-style-type: none">• Obtaining an understanding of how the management assess the ECL of trade receivables and contract assets;• Obtaining the ageing and breakdown of trade receivables and contract assets, reviewing their history of repayment and the managements' assessment on the financial capability of the debtors;• Evaluating the credit control policy of the Group and assessing management's judgement on provision of long-aged balances; and• Discussing with the project managers for their evaluation of the impact of disputes with customers and unforeseen delay of construction projects, if any, on the recoverability of trade receivables and contract assets and checking to relevant correspondences and documents to assess the reasonableness of project managers' evaluation.

Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditor's Report

TO THE SHAREHOLDERS OF BUILD KING HOLDINGS LIMITED (Continued)

(incorporated in Bermuda with limited liability)

Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

Independent Auditor's Report

TO THE SHAREHOLDERS OF BUILD KING HOLDINGS LIMITED (Continued)

(incorporated in Bermuda with limited liability)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Lam Chi Hong.

Deloitte Touche Tohmatsu

Certified Public Accountants

Hong Kong

19 March 2019

Consolidated Statement of Profit or Loss

For the year ended 31 December 2018

	NOTES	2018 HK\$'000	2017 HK\$'000
Revenue from services	5	6,305,348	5,986,382
Cost of sales		(5,451,546)	(5,523,633)
Gross profit		853,802	462,749
Investments and other income	7	16,189	9,152
Increase in fair value of financial assets at fair value through profit or loss ("FVTPL")		1,371	20,637
Administrative expenses		(333,138)	(225,639)
Finance costs	8	(20,467)	(18,950)
Share of results of joint ventures		16,319	8,654
Share of results of associates		(1,190)	519
Profit before tax	9	532,886	257,122
Income tax expense	12	(119,128)	(70,048)
Profit for the year		413,758	187,074
Profit for the year attributable to:			
Owners of the Company		412,188	184,230
Non-controlling interests		1,570	2,844
		413,758	187,074
Earnings per share	14	HK cents	HK cents
– Basic		33.2	14.8

Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2018

	2018 HK\$'000	2017 HK\$'000
Profit for the year	413,758	187,074
Other comprehensive (expense) income		
<i>Items that may be reclassified subsequently to profit or loss:</i>		
Exchange differences arising on translation of foreign operations	(7,244)	9,603
Share of reserves of joint ventures	181	—
Total comprehensive income for the year	406,695	196,677
Total comprehensive income attributable to:		
Owners of the Company	405,351	193,521
Non-controlling interests	1,344	3,156
	406,695	196,677

Consolidated Statement of Financial Position

At 31 December 2018

	NOTES	2018 HK\$'000	2017 HK\$'000
Non-current assets			
Property, plant and equipment	15	219,922	385,899
Intangible assets	16	59,958	62,851
Goodwill	17	30,554	30,554
Interests in joint ventures	19	151,926	129,519
Interests in associates	20	7,245	7,968
Other financial asset at amortised cost	21	38,654	42,909
		508,259	659,700
Current assets			
Inventories	22	58,146	—
Amounts due from customers for contract work	23	—	253,443
Debtors, deposits and prepayments	24	371,043	1,681,032
Contract assets	25	1,672,750	—
Amounts due from fellow subsidiaries	26	—	1,149
Amounts due from associates	26	7,699	7,719
Amounts due from other partners of joint operations	26	212,994	134,934
Loans to joint ventures	27	22,020	—
Financial assets at FVTPL	28	54,623	45,419
Tax recoverable		9,415	7,338
Pledged bank deposits	29	2,336	37
Time deposits with original maturity of not less than three months	29	284,400	—
Bank balances and cash	29	1,092,545	949,029
		3,787,971	3,080,100
Current liabilities			
Amounts due to customers for contract work	23	—	410,053
Creditors and accrued charges	30	2,194,569	2,068,963
Contract liabilities	31	566,355	—
Amount due to an intermediate holding company	32	18,891	16,466
Amounts due to fellow subsidiaries	32	8,839	—
Amount due to a joint venture	32	1,142	1,142
Amounts due to other partners of joint operations	32	2,691	61,710
Amounts due to non-controlling interests	32	3,094	3,094
Amount due to an associate	33	17,686	16,580
Tax payable		128,170	60,733
Bank loans - due within one year	34	253,400	235,821
		3,194,837	2,874,562
Net current assets		593,134	205,538
Total assets less current liabilities		1,101,393	865,238

Consolidated Statement of Financial Position

At 31 December 2018

	NOTES	2018 HK\$'000	2017 HK\$'000
Capital and reserves			
Ordinary share capital	35	124,188	124,188
Reserves		816,446	585,367
Equity attributable to owners of the Company		940,634	709,555
Non-controlling interests		3,951	3,005
Total equity		944,585	712,560
Non-current liabilities			
Deferred tax liabilities	37	5,750	5,750
Obligations in excess of interests in joint ventures	19	4,853	—
Obligations in excess of interests in associates	20	13,794	14,527
Amount due to an associate	33	3,192	3,701
Bonds	38	129,219	128,700
		156,808	152,678
		1,101,393	865,238

The consolidated financial statements on pages 59 to 146 were approved and authorised for issue by the Board of Directors on 19 March 2019 and are signed on its behalf by:

Zen Wei Peu, Derek
Chairman

Chang Kam Chuen, Desmond
Executive Director

Consolidated Statement of Changes In Equity

For the year ended 31 December 2018

	Attributable to owners of the Company									
	Ordinary share capital HK\$'000	Share premium HK\$'000	Translation reserve HK\$'000	Other reserve HK\$'000 (Note a)	Special reserve HK\$'000 (Note b)	Asset revaluation reserve HK\$'000	Retained profits HK\$'000	Total HK\$'000	Non- controlling interests HK\$'000	Total equity HK\$'000
At 1 January 2017	124,188	14,186	1,830	(943)	(63,141)	4,290	466,671	547,081	(251)	546,830
Profit for the year	—	—	—	—	—	—	184,230	184,230	2,844	187,074
Exchange differences arising on translation of foreign operations	—	—	9,291	—	—	—	—	9,291	312	9,603
Total comprehensive income for the year	—	—	9,291	—	—	—	184,230	193,521	3,156	196,677
Disposal of partial interest in a subsidiary without losing control (note 47)	—	—	—	—	—	—	—	—	100	100
Dividend paid	—	—	—	—	—	—	(31,047)	(31,047)	—	(31,047)
At 31 December 2017	124,188	14,186	11,121	(943)	(63,141)	4,290	619,854	709,555	3,005	712,560
Adjustments (note 2)	—	—	—	—	—	—	(137,016)	(137,016)	(398)	(137,414)
At 1 January 2018 (restated)	124,188	14,186	11,121	(943)	(63,141)	4,290	482,838	572,539	2,607	575,146
Profit for the year	—	—	—	—	—	—	412,188	412,188	1,570	413,758
Exchange differences arising on translation of foreign operations	—	—	(7,018)	—	—	—	—	(7,018)	(226)	(7,244)
Share of reserves of joint ventures	—	—	181	—	—	—	—	181	—	181
Total comprehensive (expense) income for the year	—	—	(6,837)	—	—	—	412,188	405,351	1,344	406,695
Dividend paid	—	—	—	—	—	—	(37,256)	(37,256)	—	(37,256)
At 31 December 2018	124,188	14,186	4,284	(943)	(63,141)	4,290	857,770	940,634	3,951	944,585

Notes:

- The other reserve represents the excess of the consideration paid over the additional interests in net assets of respective acquired subsidiaries.
- The special reserve represents adjustment in share capital on the reverse acquisition of the Company in 2004.

Consolidated Statement of Cash Flows

For the year ended 31 December 2018

	2018 HK\$'000	2017 HK\$'000
Operating activities		
Profit before tax	532,886	257,122
Adjustments for:		
Finance costs	20,467	18,950
Amortisation of intangible assets	1,385	1,459
Depreciation of property, plant and equipment	188,695	9,496
Share of results of joint ventures	(16,319)	(8,654)
Share of results of associates	1,190	(519)
Gain on disposal of property, plant and equipment	(327)	—
Increase in fair value of financial assets at FVTPL	(1,371)	(20,637)
Dividends from financial assets at FVTPL	(3,349)	(2,428)
Interest on bank deposits	(5,230)	(871)
Interest on other receivable	(247)	(987)
Interest on other financial asset at amortised cost	(1,043)	(1,149)
Operating cash flows before movements in working capital	716,737	251,782
Decrease (increase) in other financial asset at amortised cost	4,255	(1,781)
Increase in inventories	(20,082)	—
Decrease in amounts due from customers for contract work	—	183,765
Decrease (increase) in amounts due from fellow subsidiaries	9,988	(1,149)
Increase in debtors, deposits and prepayments	(30,449)	(392,187)
Increase in contract assets	(330,094)	—
Increase in financial assets at FVTPL	(7,833)	—
Decrease in amounts due to customers for contract work	—	(227,742)
Increase in creditors and accrued charges	187,106	697,713
Increase in contract liabilities	156,302	—
Cash generated from operations	685,930	510,401
Interest on other financial asset at amortised cost	1,043	1,149
Interest on bank deposits received	3,250	1,081
Income taxes paid	(37,303)	(24,152)
Net cash from operating activities	652,920	488,479

Consolidated Statement of Cash Flows

For the year ended 31 December 2018

	NOTES	2018 HK\$'000	2017 HK\$'000
Investing activities			
Interest on other receivable received		9	—
Purchases of property, plant and equipment		(23,367)	(144,655)
Advances to other partners of joint operations		(137,079)	(104,376)
Repayment from a joint venture		—	321
Loans to joint ventures		(22,020)	—
Repayments from (advances to) associates		20	(191)
Dividends received from a joint venture		4,166	—
Dividends from financial assets at FVTPL		3,349	2,428
(Placement) withdrawal of pledged bank deposits		(2,299)	64
Placement of time deposits		(326,400)	—
Withdrawal of time deposits		42,000	—
Proceeds from disposal of property, plant and equipment		964	1,469
Acquisition of interest in a joint venture	19	(5,220)	—
Cash contributions to joint ventures	19	—	(62,347)
Capital contribution to an associate	20	(1,200)	(8,526)
Net cash used in investing activities		(467,077)	(315,813)
Financing activities			
New banks loans raised		196,504	145,310
Repayment of bank loans		(178,925)	(152,250)
Interest paid		(19,351)	(17,862)
Repayments to fellow subsidiaries		—	(4,315)
Advances from an intermediate holding company		2,425	3,032
Dividend paid		(37,256)	(31,047)
Proceeds from disposal of partial interest in a subsidiary without losing control	47	—	100
Net cash used in financing activities		(36,603)	(57,032)
Net increase in cash and cash equivalents		149,240	115,634
Cash and cash equivalents at beginning of the year		949,029	826,230
Effect of foreign exchange rate changes, net		(5,724)	7,165
Cash and cash equivalents at end of the year		1,092,545	949,029
Represented by:			
Bank balances and cash		1,092,545	949,029

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

1. GENERAL

The Company was incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). Its immediate holding company is Top Horizon Holdings Limited, a company incorporated in the British Virgin Islands with limited liability. The directors of the Company consider Wai Kee Holdings Limited (“Wai Kee”), also incorporated in Bermuda as an exempted company with limited liability and its shares being listed on the Stock Exchange, as the Company’s ultimate holding company. The addresses of the registered office and principal place of business of the Company are disclosed in the section headed “Corporate Information” of the annual report.

The consolidated financial statements are presented in Hong Kong dollars, which is also the functional currency of the Company.

The Company acts as an investment holding company. The principal activities of its principal subsidiaries, associates and joint ventures are set out in notes 49, 20 and 19 respectively.

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

New and amendments to HKFRSs that are mandatorily effective for the current year

The Group has applied the following new and amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time in the current year:

HKFRS 9	Financial Instruments
HKFRS 15	Revenue from Contracts with Customers and the related Amendments
HK(IFRIC) – Int 22	Foreign Currency Transactions and Advance Consideration
Amendments to HKFRS 2	Classification and Measurement of Share-based Payment Transactions
Amendments to HKFRS 4	Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts
Amendments to HKAS 28	As part of the Annual Improvements to HKFRSs 2014 - 2016 Cycle
Amendments to HKAS 40	Transfers of Investment Property

Except as described below, the application of the new and amendments to HKFRSs in the current year has had no material impact on the Group’s financial performance and positions for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers”

The Group has applied HKFRS 15 for the first time in the current year. HKFRS 15 superseded HKAS 18 “Revenue”, HKAS 11 “Construction Contracts” and the related interpretations.

The Group has applied HKFRS 15 retrospectively with the cumulative effect of initially applying this standard recognised at the date of initial application, i.e. 1 January 2018. Any difference at the date of initial application is recognised in the opening retained profits (or other components of equity, as appropriate) and comparative information has not been restated. Accordingly, certain comparative information may not be comparable as comparative information was prepared under HKAS 18 “Revenue” and HKAS 11 “Construction Contracts” and the related interpretations.

The Group recognises revenue from the following major sources which arise from contracts with customers:

- Construction contracts; and
- Sewage treatment plant operation.

Information about the Group’s performance obligations and the accounting policies resulting from application of HKFRS 15 are disclosed in notes 5 and 3 respectively.

2.1.1 Summary of effects arising from initial application of HKFRS 15

The following table summarises the impact of transition to HKFRS 15 on retained profits at 1 January 2018.

	Note	Impact on application of HKFRS 15 at 1 January 2018 HK\$’000
Retained profits		
Adjustments of amounts due from customers for contract work and creditors and accrued charges	(a)	(153,879)
Tax effect	(a)	16,465
		(137,414)
Non-controlling interests	(a)	398
		(137,016)

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Continued)

2.1.1 Summary of effects arising from initial application of HKFRS 15 (Continued)

The following adjustments were made to the amounts recognised in the consolidated statement of financial position at 1 January 2018. Line items that were not affected by the changes have not been included.

	Notes	Carrying amounts previously reported at 31 December 2017 HK\$'000	Reclassification HK\$'000	Remeasurement HK\$'000	Carrying amounts under HKFRS 15 at 1 January 2018* HK\$'000
Current assets					
Inventories	(a)	—	38,064	—	38,064
Amounts due from customers for contract work	(a)	253,443	(38,064)	(215,379)	—
Debtors, deposits and prepayments	(b) & (c)	1,681,032	(1,342,656)	—	338,376
Contract assets	(b) & (c)	—	1,342,656	—	1,342,656
Current liabilities					
Amounts due to customers for contract work	(d)	410,053	(410,053)	—	—
Creditors and accrued charges	(a)	2,068,963	—	(61,500)	2,007,463
Contract liabilities	(d)	—	410,053	—	410,053
Tax payable	(a)	60,733	—	(16,465)	44,268
Capital and reserves					
Reserves	(a)	585,367	—	(137,016)	448,351
Non-controlling interests	(a)	3,005	—	(398)	2,607

* The amounts in this column are before the adjustments from the application of HKFRS 9.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Continued)

2.1.1 Summary of effects arising from initial application of HKFRS 15 (Continued)

Notes:

- (a) In relation to construction contracts previously accounted under HKAS 11, the Group continues to apply output method in estimating the performance obligations satisfied up to date of initial application of HKFRS 15. Deferred materials of HK\$38,064,000 were reclassified from amounts due from customers for contract work to inventories. Under HKAS 11, construction costs were charged to profit or loss by reference to the stage of completion of the contract, which is measured by reference to the estimated total revenue for contracts entered into by the Group that have been performed to date. Under HKFRS 15, costs that related to satisfy performance obligations are expensed as incurred. Construction costs of HK\$215,379,000 that have been incurred but deferred to be recognised in profit or loss under HKAS 11 included in amounts due from customers for contract work were charged to retained profits and non-controlling interests. Construction costs of HK\$61,500,000 that have not yet incurred but accelerated to be recognised in profit or loss under HKAS 11 and included in creditors and accrued charges were credited to retained profits and non-controlling interests. The related tax effects of HK\$16,465,000 were recognised in tax payable and included in adjustment to retained profits.
- (b) At the date of initial application, unbilled revenue of HK\$887,735,000 arising from the construction contracts are conditional on the satisfaction by the customers on the construction work completed by the Group and the work is pending for the certification by the customers, and such balance was reclassified from trade and other receivables to contract assets.
- (c) At the date of initial application, retention receivables of HK\$454,921,000 arising from the construction contracts are conditional on the satisfaction of the service quality by the customers over a certain period as stipulated in the contracts, and such balance was reclassified from trade and other receivables to contract assets.
- (d) The reclassification of HK\$410,053,000 from amounts due to customers for contract work to contract liabilities under HKFRS 15 represented the Group’s obligations to transfer to the customers of the services to which the assets relate and the Group has received consideration from the customers.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Continued)

2.1.1 Summary of effects arising from initial application of HKFRS 15 (Continued)

The following tables summarise the impacts of applying HKFRS 15 on the Group’s consolidated statement of financial position at 31 December 2018 and its consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and consolidated statement of cash flows for the current year for each of the line items affected. Line items that were not affected by the changes have not been included.

Impact on the consolidated statement of financial position at 31 December 2018

	As reported HK\$'000	Reclassification HK\$'000	Remeasurement HK\$'000	Amounts without application of HKFRS 15 HK\$'000
Current assets				
Inventories	58,146	(58,146)	—	—
Amounts due from customers for contract work	—	11,480	4,042	15,522
Debtors, deposits and prepayments	371,043	1,672,750	—	2,043,793
Contract assets	1,672,750	(1,672,750)	—	—
Tax recoverable	9,415	—	881	10,296
Current liabilities				
Amounts due to customers for contract work	—	566,355	—	566,355
Creditors and accrued charges	2,194,569	(46,666)	8,023	2,155,926
Contract liabilities	566,355	(566,355)	—	—
Tax payable	128,170	—	1,638	129,808
Capital and reserves				
Reserves	816,446	—	(5,056)	811,390
Non-controlling interests	3,951	—	318	4,269

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Continued)

2.1.1 Summary of effects arising from initial application of HKFRS 15 (Continued)

Impact on the consolidated statement of profit or loss for the year ended 31 December 2018

	As reported HK\$'000	Adjustments HK\$'000	Amounts without application of HKFRS 15 HK\$'000
Cost of sales	(5,451,546)	(157,860)	(5,609,406)
Gross profit	853,802	(157,860)	695,942
Profit before tax	532,886	(157,860)	375,026
Income tax expense	(119,128)	15,708	(103,420)
Profit for the year	413,758	(142,152)	271,606
Profit for the year attributable to:			
Owners of the Company	412,188	(142,072)	270,116
Non-controlling interests	1,570	(80)	1,490
	413,758	(142,152)	271,606

Impact on the consolidated statement of profit or loss and other comprehensive income for the year ended 31 December 2018

	As reported HK\$'000	Adjustments HK\$'000	Amounts without application of HKFRS 15 HK\$'000
Profit for the year	413,758	(142,152)	271,606
Total comprehensive income for the year	406,695	(142,152)	264,543
Total comprehensive income for the year attributable to:			
Owners of the Company	405,351	(142,072)	263,279
Non-controlling interests	1,344	(80)	1,264
	406,695	(142,152)	264,543

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Continued)

2.1.1 Summary of effects arising from initial application of HKFRS 15 (Continued)

Impact on the consolidated statement of cash flows for the year ended 31 December 2018

	As reported HK\$'000	Adjustments HK\$'000	Amounts without application of HKFRS 15 HK\$'000
Operating activities			
Profit before tax	532,886	(157,860)	375,026
Adjustments for:			
Depreciation of property, plant and equipment	188,695	(184,637)	4,058
Operating cash flows before movements in working capital	716,737	(342,497)	374,240
Increase in inventories	(20,082)	20,082	—
Decrease in amounts due from customers for contract work	—	237,921	237,921
Increase in debtors, deposits and prepayments	(30,449)	(330,094)	(360,543)
Increase in contract assets	(330,094)	330,094	—
Increase in amounts due to customers for contract work	—	156,302	156,302
Increase in creditors and accrued charges	187,106	84,494	271,600
Increase in contract liabilities	156,302	(156,302)	—

The explanations of the above changes affected in the current year by the application of HKFRS 15 as compared to HKAS 11, HKAS 18 and the related interpretations are similar to the explanations set out in notes (a) to (d) above for describing the adjustments made to the consolidated statement of financial position at 1 January 2018 upon adoption of HKFRS 15.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.2 Impacts and changes in accounting policies on application of HKFRS 9 “Financial Instruments” and the related amendments

In the current year, the Group has applied HKFRS 9 “Financial Instruments” and the related consequential amendments to other HKFRSs. HKFRS 9 introduces new requirements for (i) the classification and measurement of financial assets and financial liabilities; (ii) expected credit losses (“ECL”) for financial assets and other items (for example, contract assets); and (iii) general hedge accounting.

The Group has applied HKFRS 9 in accordance with the transition provisions set out in HKFRS 9, i.e. applied the classification and measurement requirements (including impairment under ECL model) retrospectively to instruments that have not been derecognised at 1 January 2018 (date of initial application) and has not applied the requirements to instruments that have already been derecognised at 1 January 2018. The difference between the carrying amounts at 31 December 2017 and the carrying amounts at 1 January 2018 are recognised in the opening retained profits and other components of equity, without restating comparative information.

Accordingly, certain comparative information may not be comparable as comparative information was prepared under HKAS 39 “Financial Instruments: Recognition and Measurement”.

The application of HKFRS 9 has had no significant impact on the classification and measurement of the financial assets and impairment under ECL model for financial assets at amortised cost of the Group.

Accounting policies resulting from application of HKFRS 9 are disclosed in note 3.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Continued)

2.3 Impacts on opening consolidated statement of financial position arising from the application of all new HKFRSs

As a result of the changes in the Group’s accounting policies above, the opening consolidated statement of financial position had to be restated. The following table show the adjustments recognised for each of the line items affected.

	31 December 2017 (Audited) HK\$’000	HKFRS 15 HK\$’000	1 January 2018 (Restated) HK\$’000
Current assets			
Inventories	—	38,064	38,064
Amounts due from customers for contract work	253,443	(253,443)	—
Debtors, deposits and prepayments	1,681,032	(1,342,656)	338,376
Contract assets	—	1,342,656	1,342,656
Current liabilities			
Amounts due to customers for contract work	410,053	(410,053)	—
Creditors and accrued charges	2,068,963	(61,500)	2,007,463
Contract liabilities	—	410,053	410,053
Tax payable	60,733	(16,465)	44,268
Net current assets	205,538	(137,414)	68,124
Total assets less current liabilities	865,238	(137,414)	727,824
Capital and reserves			
Reserves	585,367	(137,016)	448,351
Non-controlling interests	3,005	(398)	2,607
Total equity	712,560	(137,414)	575,146

Note: For the purposes of reporting cash flows from operating activities under indirect method for the year ended 31 December 2018, movements in working capital have been computed based on opening consolidated statement of financial position as at 1 January 2018 as disclosed above.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 16	Leases ¹
HKFRS 17	Insurance Contracts ²
HK(IFRIC) – Int 23	Uncertainty over Income Tax Treatments ¹
Amendments to HKFRS 3	Definition of a Business ⁴
Amendments to HKFRS 9	Prepayment Features with Negative Compensation ¹
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ³
Amendments to HKAS 19	Plan Amendment, Curtailment or Settlement ¹
Amendments to HKAS 28	Long-term Interests in Associates and Joint Ventures ¹
Amendments to HKFRSs	Annual Improvements to HKFRSs 2015 - 2017 Cycle ¹

¹ Effective for annual periods beginning on or after 1 January 2019.

² Effective for annual periods beginning on or after 1 January 2021.

³ Effective for annual periods beginning on or after a date to be determined.

⁴ Effective for business combination for which the acquisition date is on or after the beginning of the first annual periods beginning on or after 1 January 2020.

Except for the new and amendments to HKFRSs mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

HKFRS 16 “Leases”

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede HKAS 17 Leases and the related interpretations when it becomes effective.

HKFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. In addition, HKFRS 16 requires sales and leaseback transactions to be determined based on the requirements of HKFRS 15 as to whether the transfer of the relevant asset should be accounted as a sale. HKFRS 16 also includes requirements relating to subleases and lease modifications.

Distinctions of operating leases and finance leases are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

HKFRS 16 “Leases” (Continued)

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. Upon application of HKFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be presented as financing cash flows by the Group.

Under HKAS 17, the Group has already recognised an asset and a related finance lease liability for finance lease arrangement and prepaid lease payments for leasehold lands where the Group is a lessee. The application of HKFRS 16 may result in potential changes in classification of these assets depending on whether the Group presents right-of-use assets separately or within the same line item at which the corresponding underlying assets would be presented if they were owned.

Other than certain requirements which are also applicable to lessor, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by HKFRS 16.

As at 31 December 2018, the Group has non-cancellable operating lease commitments of HK\$53,275,000 as disclosed in note 43. A preliminary assessment indicates that these arrangements will meet the definition of a lease. Upon application of HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases.

In addition, the Group currently considers refundable rental deposits paid of HK\$7,145,000 as rights and obligations under leases to which HKAS 17 applies. Based on the definition of lease payments under HKFRS 16, such deposits are not payments relating to the right to use the underlying assets, accordingly, the carrying amounts of such deposits may be adjusted to amortised cost. Adjustments to refundable rental deposits paid would be considered as additional lease payments and included in the carrying amount of right-of-use assets. Adjustments to refundable rental deposits received would be considered as advance lease payments.

The application of new requirements may result in changes in measurement, presentation and disclosure as indicated above. The Group intends to elect the practical expedient to apply HKFRS 16 to contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC) - Int 4 Determining whether an Arrangement contains a Lease and not apply this standard to contracts that were not previously identified as containing a lease applying HKAS 17 and HK(IFRIC) - Int 4. Therefore, the Group will not reassess whether the contracts are, or contain a lease which already existed prior to the date of initial application. Furthermore, the Group intends to elect the modified retrospective approach for the application of HKFRS 16 as lessee and will recognise the cumulative effect of initial application to opening retained profits without restating comparative information.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

Amendments to HKAS 28 “Long-term Interests in Associates and Joint Ventures”

The amendments clarify that an entity applies HKFRS 9, including the impairment requirements, to long-term interests in an associate or joint venture to which the equity method is not applied that form part of the net investment in the investee. Furthermore, in applying HKFRS 9 to long-term interests, an entity does not take into account adjustments to their carrying amount required by HKAS 28 (i.e. adjustments to the carrying amount of long-term interests arising from the allocation of losses of the investee or assessment of impairment in accordance with HKAS 28).

As at 31 December 2018, loans to joint ventures of HK\$72,397,000 are considered as long-term interests that, in substance form part of the Group’s net investments in the relevant joint venture. However, the application is not expected to have impact as the Group’s existing accounting policies are consistent with the requirements clarified by the amendments.

3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis, except for certain financial instruments, which are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 “Share-based Payment”, leasing transactions that are within the scope of HKAS 17 “Leases”, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 “Inventories” or value in use in HKAS 36 “Impairment of Assets”.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Basis of consolidation (Continued)

Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interest.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of the subsidiary and non-controlling interest (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9/HKAS 39, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair values, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 "Income Taxes" and HKAS 19 "Employee Benefits" respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 "Share-based Payment" at the acquisition date (see the accounting policy below); and
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 "Non-current Assets Held for Sale and Discontinued Operations" are measured in accordance with that standard.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Business combinations (Continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amounts of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair values.

Where the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and considered as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with the corresponding adjustments made against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS9/HKAS 39 would be accounted for on the same basis as would be required if the Group had disposal directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period (see above), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the cash-generating units (“CGUs”) (or groups of CGUs) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (“CGU”) (or group of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently whenever there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the CGU is less than the carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro rata basis based on the carrying amount of each asset in the unit (or group of CGUs).

On disposal of the relevant CGU or any of the CGU within the group of CGUs, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the CGU (or a CGU within a group of CGUs), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the CGU) disposed of and the portion of the CGU (or the group of CGUs) retained.

The Group’s accounting policy for goodwill arising on the acquisition of an associate and a joint venture is described below.

Revenue from contracts with customers (upon application of HKFRS 15 in accordance with transitions in note 2)

HKFRS 15 introduces a 5-step approach when recognising revenue:

- Step 1: Identify the contract(s) with a customer;
- Step 2: Identify the performance obligations in the contract;
- Step 3: Determine the transaction price;
- Step 4: Allocate the transaction price to the performance obligations in the contract; and
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

Under HKFRS 15, the Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue from contracts with customers (upon application of HKFRS 15 in accordance with transitions in note 2) (Continued)

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

The contract assets on construction contracts represent the Group's right to consideration for work completed and not billed as the rights are conditional on the Group's future performance in satisfying the respective performance obligations. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

The contract liabilities on construction contracts represent the Group's obligation to transfer project works to customers for which the Group has received consideration from the customers.

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation

Output method

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue from contracts with customers (upon application of HKFRS 15 in accordance with transitions in note 2) (Continued)

Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation (Continued)

Variable consideration

For contracts that contain variable consideration (variation order of construction work), the Group estimates the amount of consideration to which it will be entitled using either (a) the expected value method or (b) the most likely amount, depending on which method better predicts the amount of consideration to which the Group will be entitled.

The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant revenue reversal in the future when the uncertainty associated with the variable consideration is subsequently resolved.

At the end of each reporting period, the Group updates the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstances during the reporting period.

Existence of significant financing component

In determining the transaction price, the Group adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed (either explicitly or implicitly) provides the customer or the Group with a significant benefit of financing the transfer of goods or services to the customer. In those circumstances, the contract contains a significant financing component. A significant financing component may exist regardless of whether the promise of financing is explicitly stated in the contract or implied by the payment terms agreed to by the parties to the contract.

For contracts where the period between payment and transfer of the services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

Costs to fulfil a contract

The Group incurs costs to fulfil a contract in its construction contracts. The Group first assesses whether these costs qualify for recognition as an asset in terms of other relevant Standards, failing which it recognises an asset for these costs only if they meet all of the following criteria:

- (a) the costs relate directly to a contract or to an anticipated contract that the Group can specifically identify;
- (b) the costs generate or enhance resources of the Group that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and
- (c) the costs are expected to be recovered.

The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the assets relate. The asset is subject to impairment review.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue recognition (prior to 1 January 2018)

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, rebates and other similar allowances.

Revenue is recognised when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below.

Goods, services and dividends

Revenue from the sale of goods is recognised when the goods are delivered and titles have passed.

Service income including that from operating service provided under service concession arrangements is recognised when services are provided.

Dividend income from investments is recognised when the rights to receive payment have been established.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Costs to fulfil a contract

The Group incurs costs to fulfil a contract in its construction contracts. The Group first assesses whether these costs qualify for recognition as an asset in terms of other relevant HKFRSs, failing which it recognises an asset for these costs only if they meet all of the following criteria:

- the costs relate directly to a contract or to an anticipated contract that the Group can specifically identify;
- the costs generate or enhance resources of the Group that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and
- the costs are expected to be recovered.

The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the asset relates. The asset is subject to impairment review.

The revenue from construction contracts is recognised over time under output method. The progress towards complete satisfaction of a performance obligation of construction contracts is measured with reference to the certificates issued by the internal or external surveyors on the performance of work completed to date. Costs incurred at the initial stage that generate or enhance resources to be utilised subsequently in fulfilling the performance obligation will be recognised as contract costs to be amortised on a systematic basis with the transfer to the customer of the services to which the assets relate, while contract costs that related to satisfy performance obligations are expensed as incurred.

The revenue from sewage treatment plant operation is recognised over time when the related services are rendered.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates and joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of associates and joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. Changes in net assets of the associate/joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate or joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments in associates and joint ventures (Continued)

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKFRS 9/HKAS 39, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

Interests in joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a group entity undertakes its activities under joint operations, the Group as a joint operator recognises in relation to its interest in a joint operation:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Interests in joint operations (Continued)

The Group accounts for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the HKFRSs applicable to the particular assets, liabilities, revenues and expenses.

When a group entity sells or contributes assets to a joint operation in which a group entity is a joint operator, the Group is considered to be selling or contributing assets to the other parties to the joint operation, and gains and losses resulting from the sale or contribution are recognised in the Group's consolidated financial statements only to the extent of other parties' interests in the joint operation.

When a group entity purchases assets from a joint operation in which a group entity is a joint operator, the Group does not recognise its share of the gains and losses until it resells those assets to a third party.

Property, plant and equipment

Property, plant and equipment held for use in the production or supply of goods or services, or for administrative purposes are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and accumulated impairment losses, if any.

Plant under construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Plant under construction are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is recognised so as to write off the cost of items of property, plant and equipment other than plant under construction less their residual values over their estimated useful lives, using the straight line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Construction contracts

Where the outcome of a construction contract including construction or upgrade services of the infrastructure under a service concession arrangement can be estimated reliably, revenue and costs are recognised in profit or loss by reference to the stage of completion of the contract activity at the end of the reporting period as measured by the proportion that the value of work performed to date to the estimated total contract value. Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably and its receipts is considered probable.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Construction contracts in progress at the end of the reporting period are recorded in the consolidated statement of financial position at the net amount of costs incurred to date plus recognised profits less recognised losses and progress billings, and are presented in the consolidated statement of financial position as “Amounts due from customers for contract work” or “Amounts due to customers for contract work”, as appropriate. Amounts received before the related work is performed are included in the consolidated statement of financial position, as a liability, under “Creditors and accrued charges”. Amounts billed, but not yet paid by the customers, for work performed on contracts are included in the consolidated statement of financial position under “Debtors, deposits and prepayments”.

Service concession arrangements

A service concession arrangement is an arrangement whereby a government or other public sector body contracts with a private operator to develop (or upgrade), operate and maintain infrastructure assets. The grantor controls or regulates what services the operator must provide using the assets, to whom, and at what price, and also controls significant residual interest in the assets at the end of the term of the arrangement.

The Group, as an operator, recognises a financial asset if it has an unconditional contractual right to receive cash from or at the direction of the grantor for the construction services. The Group measures the financial asset at fair value on its initial recognition. At the end of each reporting period subsequent to initial recognition, the financial asset is carried at amortised cost using the effective interest method, less any identified impairment losses (see accounting policy on financial assets below).

When the Group has a right to charge for usage of concession infrastructure (as a consideration for providing construction service in a service concession arrangement), it recognises an intangible asset at fair value upon initial recognition (see accounting policy on intangible assets below).

The Group recognises and measures revenue for the services in relation to the operation of the plant under a service concession arrangement in accordance with HKFRS 15, prior to 1 January 2018, the revenue for the service under service, concession arrangement was recognised in accordance with HKAS 11 “Construction Contracts” and HKAS 18 “Revenue”.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The Group as lessee

Operating lease payments are recognised as an expense on a straight line basis over the term of the relevant lease.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are re-translated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not re-translated.

Exchange differences arising on the settlement of monetary items, and on the re-translation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rate prevailing at the end of the reporting period. Income and expenses items are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the exchange rates prevailing at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate or a joint arrangement that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss. In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

Retirement benefit costs

Payments to the Group's defined contribution retirement benefit plans, including state-managed retirement schemes and Mandatory Provident Fund Schemes ("MPF Scheme"), are charged as an expense when employees have rendered service entitling them to the contributions.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, interests in joint ventures and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax are recognised in profit or loss, except when it relates to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Intangible assets

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are identified and recognised separately from goodwill and are initially recognised at their fair values at the acquisition date which is regarded at their cost.

Subsequent to initial recognition, intangible assets with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses (see the accounting policy in respect of impairment losses on tangible and intangible assets below).

Service concession arrangements

When the Group has a right to charge for usage of concession infrastructure (as a consideration for providing construction service in a service concession arrangement), it recognises an intangible asset at fair value upon initial recognition. The intangible asset is carried at cost (which equals to fair value at initial recognition) less accumulated amortisation and any accumulated impairment losses. Amortisation commences when the intangible asset is available for use.

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 since 1 January 2018. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Financial assets

Classification and subsequent measurement of financial assets (upon application of HKFRS 9 in accordance with transitions in note 2)

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (upon application of HKFRS 9 in accordance with transitions in note 2) (Continued)

(i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

(ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the “increase in fair value of financial assets at FVTPL” line item.

Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2)

The Group recognises a loss allowance for ECL on financial assets which are subject to impairment under HKFRS 9 (including bank deposits, trade and other debtors, other financial asset at amortised cost, amounts due from associates and other partners of joint operations and contract assets). The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL (“12m ECL”) represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2) (Continued)

The Group always recognises lifetime ECL for trade debtors and contract assets. The ECL on these assets are assessed individually.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2) (Continued)

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (e) the disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2) (Continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Where ECL is measured on a collective basis or cater for cases where evidence at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

- Nature of financial instruments (i.e. the Group's trade and other receivables, contract assets, loans to related parties, amounts due from other partners of joint operations and other financial assets at amortised cost are assessed for expected credit losses on an individual basis);
- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade debtors and contract assets where the corresponding adjustment is recognised through a loss allowance account.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (before application of HKFRS 9 on 1 January 2018)

Financial assets are classified into the following specified categories: financial assets at FVTPL, and loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

(i) Financial assets at FVTPL

Financial assets are classified as at FVTPL when the financial asset is (i) held for trading or (ii) it is designated as at FVTPL.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

A financial asset other than a financial asset held for trading (or contingent consideration that may be received by an acquirer as part of a business combination) may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial asset forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and HKAS 39 permits the entire combined contract (asset or liability) to be designated as at FVTPL.

Financial assets at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial assets and is included in the "Increase in fair value of financial assets at FVTPL" line item. Fair value is determined in the manner described in note 41c.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (before application of HKFRS 9 on 1 January 2018) (Continued)

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables (including other financial asset at amortised cost, loans to joint ventures, debtors, amounts due from fellow subsidiaries, associates and other partners of joint operations, pledged bank deposits, time deposits with original maturity of net less than three months and bank balances and cash) are measured at amortised cost using the effective interest method, less any impairment.

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

Impairment of financial assets (before application of HKFRS 9 on 1 January 2018)

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as a default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of the estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When trade receivables are considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

For financial assets measured at amortised cost, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments (Continued)

Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Financial liabilities at amortised cost

Financial liabilities including creditors and accrued charges, amounts due to an intermediate holding company, fellow subsidiaries, an associate, a joint venture, other partners of joint operations and non-controlling interests, bank loans and bonds are subsequently measured at amortised cost, using the effective interest method.

Impairment on tangible and intangible assets other than goodwill (see the accounting policy in respect of goodwill above)

At the end of the reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. In addition, intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that they may be impaired.

When it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the CGU to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual CGUs, or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a CGU) for which the estimates of future cash flows have not been adjusted.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment on tangible and intangible assets other than goodwill (see the accounting policy in respect of goodwill above) (Continued)

If the recoverable amount of asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or a CGU) is reduced to its recoverable amount. In allocating the impairment loss, the impairment is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measureable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a CGU) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately.

4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Estimated impairment of intangible assets with indefinite useful lives arising from acquisition of a subsidiary

Determining the recoverable amounts of the intangible assets (i.e. construction licenses with indefinite useful lives) arising from the acquisition of a subsidiary, which are included in the consolidated statement of financial position at 31 December 2018 at HK\$32,858,000 (2017: HK\$32,858,000), requires an estimation of the revenues to be generated in future periods from the acquired construction licenses. The construction projects continue to progress in a satisfactory manner, and the new projects successfully secured by the Group have reconfirmed management's previous estimates of anticipated revenues generated from the acquired construction licenses. However, increased market competition has caused the management to reconsider its assumptions regarding future market share and anticipated margins on these construction projects. Detailed sensitivity analysis has been carried out and the management is confident that the carrying amount of the intangible assets will be recovered in full, even if returns are reduced. This situation will be closely monitored and adjustments will be made in future periods if future market activity indicates such adjustments are appropriate.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

4. KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Key sources of estimation uncertainty (Continued)

Estimated impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the CGUs to which goodwill has been allocated, which is the higher of the value in use or fair values less costs of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the CGUs and a suitable discount rate is applied in order to calculate the present value. As at 31 December 2018, the carrying amount of goodwill is HK\$30,554,000 (2017: HK\$30,554,000). Details of the recoverable amount calculation are disclosed in note 18.

Income taxes

As at 31 December 2018, no deferred tax asset has been recognised in the Group's consolidated statement of financial position in relation to unused tax losses of HK\$487,497,000 (2017: HK\$402,423,000) due to unpredictability of future profit streams. The realisability of the deferred tax asset mainly depends on whether sufficient future profit or taxable temporary differences will be available in the future. In cases where the actual future taxable profits generated are less or more than expected, or change in facts and circumstances which result in revision of future taxable profits estimation, a material reversal or further recognition of deferred tax assets may arise, which will be recognised in profit or loss in the period in which such a reversal or further recognition takes place.

Measurement of value of construction works

The management measure the value of completed construction work based on output method, which is to recognise revenue on the basis of direct measurement of the value of construction work transferred to the customer to date relative to the remaining construction works promised to be completed under the construction contract. Most construction works take several years to complete and the scope of work may change during the construction period. Management estimate the revenue and budgeted costs at the commencement of the construction contracts and regularly assess the progress of construction works as well as the financial impact of scope changes, claims, disputes and liquidation damages. The management's estimate of revenue and the completion status of construction works requires significant judgement and has a significant impact on the amount and timing of revenue recognised. The Group has the qualified surveyors to periodically measure the value of the construction work completed for each construction projects and issue the internal construction progress reports. The construction works performed by the Group would also be certified by the independent quantity surveyors periodically according to the construction contracts. The Group regularly reviews and revises the estimation of contract revenue prepared for each construction contract as the contract progresses based on the internal construction progress reports and the certification issued by the independent quantity surveyors.

Provision of ECL for trade receivables and contract assets

Trade receivables and contract assets are assessed for ECL individually and the provision rates are based on the Group's historical default rates, past-due status and the financial capability of individual debtor taking into consideration forward-looking information that is reasonable and supportable available without undue cost or effort.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's trade receivables and contract assets are disclosed in notes 41, 24 and 25 respectively.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

5. REVENUE FROM SERVICES

A. For the year ended 31 December 2018

(i) Disaggregation of revenue from contracts with customers

Segments	2018		
	Hong Kong HK\$'000	The PRC HK\$'000	Consolidated HK\$'000
Types of goods or service			
Construction contracts	6,282,855	—	6,282,855
Sewage treatment plant operation	—	22,493	22,493
Total revenue (note 6)	6,282,855	22,493	6,305,348
Timing of revenue recognition			
Over time	6,282,855	22,493	6,305,348

(ii) Performance obligations for contracts with customers

Construction service

The Group provides construction services to customers. Such services are recognised as a performance obligation satisfied over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised for these construction services based on the value of completed construction work using output method.

In recognising the construction revenue, the Group adjusts the amount of payment received for the effect of the time value of money of the goods and services transferred to the customers. In certain circumstances, the adjustment will result the amount of payment received in excess of the revenue recognized to date. Such difference will be recorded as contract liabilities.

A contract asset, net of contract liability related to the same contract, is recognised over the period in which the construction services are performed representing the Group's right to consideration for the services performed because the rights are conditioned on the Group's future performance in achieving specified milestones or the value of construction work has been agreed with the customers. The contract assets are transferred to trade receivables when the rights become unconditional. The Group typically transfer the contract assets to trade receivables when the Group issued invoice to the customers based on the value of work certified by the independent quantity surveyors.

Retention receivables, prior to expiration of defect liability period, are classified as contract assets, which ranges from one to two years from the date of the practical completion of the construction. The relevant amount of contract asset is reclassified to trade receivables when the defect liability period expires. The defect liability period serves as an assurance that the construction services performed comply with agreed upon specifications and such assurance cannot be purchased separately.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

5. REVENUE FROM SERVICES (CONTINUED)

A. For the year ended 31 December 2018 (Continued)

(ii) Performance obligations for contracts with customers (Continued)

Sewage treatment plant service

For sewage treatment plant service for customers, where the Group acts as principal and is primarily responsible for providing the sewage treatment services for the public in the People's Republic of China (the "PRC"), which simultaneously receives and consumes the benefit provided by the Group's performance as the Group performs, the Group recognises the fee received or receivable from the customers, which is agreed upfront, as its revenue over time and all related sewage treatment costs as its cost of services.

Transaction price allocated to the remaining performance obligation for contracts with customers

The transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 December 2018 amounting to HK\$17,282,000,000. Management expects that all the remaining performance obligations will be recognised as revenue over the next six years from the end of the reporting period.

All sewage treatment plant service income is for period less than one year. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

B. For the year ended 31 December 2017

An analysis of the Group's revenue is as follows:

	2017 HK\$'000
Revenue analysed by revenue from:	
Construction contracts	5,965,061
Sewage treatment plant operation	21,321
	<u>5,986,382</u>

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6. SEGMENTAL INFORMATION

The Group is mainly engaged in civil engineering work. Information reported to the Company's chief operating decision maker (i.e. the executive directors) for the purposes of resource allocation and assessment of performance is focused on geographical location of its customers including Hong Kong, PRC and the Middle East. No operating segments have been aggregated in arriving at the reportable segments of the Group. The Group's reportable and operating segments under HKFRS 8 are summarised as follows:

Year ended 31 December 2018

	Hong Kong HK\$'000	The PRC HK\$'000	Middle East HK\$'000	Total HK\$'000
Results				
Segment revenue	6,282,855	22,493	—	6,305,348
Segment profit (loss)	534,577	5,712	(1,171)	539,118
Unallocated expenses				(5,614)
Investments income				3,349
Increase in fair value of financial assets at FVTPL				1,371
Share of results of joint ventures				16,319
Share of results of associates				(1,190)
Finance costs				(20,467)
Profit before tax				532,886

Year ended 31 December 2017

	Hong Kong HK\$'000	The PRC HK\$'000	Middle East HK\$'000	Total HK\$'000
Results				
Segment revenue	5,965,061	21,321	—	5,986,382
Segment profit (loss)	290,903	7,409	(48,641)	249,671
Unallocated expenses				(5,837)
Investments income				2,428
Increase in fair value of financial assets at FVTPL				20,637
Share of results of joint ventures				8,654
Share of results of associates				519
Finance costs				(18,950)
Profit before tax				257,122

There are no inter-segment sales for both years.

All of the segment revenue reported above is from external customers.

Segment profit (loss) represents the profit earned (loss incurred) by each segment without allocation of dividends from financial assets at FVTPL, change in fair value of financial assets at FVTPL, share of results of joint ventures and associates, finance costs and unallocated expenses.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

6. SEGMENTAL INFORMATION (CONTINUED)

At 31 December 2018

	Hong Kong HK\$'000	The PRC HK\$'000	Middle East HK\$'000	Total HK\$'000
<i>Assets</i>				
Segment assets	2,513,439	144,198	5,549	2,663,186
Interests in joint ventures				151,926
Interests in associates				7,245
Unallocated assets				1,473,873
Total consolidated assets				4,296,230
<i>Liabilities</i>				
Segment liabilities	2,806,829	25	7,091	2,813,945
Obligations in excess of interests in joint ventures				4,853
Obligations in excess of interests in associates				13,794
Unallocated liabilities				519,053
Total consolidated liabilities				3,351,645

For the year ended 31 December 2018

	Hong Kong HK\$'000	The PRC HK\$'000	Middle East HK\$'000	Total HK\$'000
Amounts included in the measure of segment profit or loss or segment assets:				
Additions to non-current assets (Note)	23,367	—	—	23,367
Amortisation of intangible assets	—	1,385	—	1,385
Depreciation of property, plant and equipment	188,610	85	—	188,695
Interest income on bank deposits, other receivable and other financial asset at amortised cost	4,978	1,542	—	6,520

Note: Non-current assets included all non-current assets except intangible assets, goodwill, interests in joint ventures, interests in associates and other financial asset at amortised cost.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

6. SEGMENTAL INFORMATION (CONTINUED)

At 31 December 2017

	Hong Kong HK\$'000	The PRC HK\$'000	Middle East HK\$'000	Total HK\$'000
<i>Assets</i>				
Segment assets	2,459,156	104,893	5,566	2,569,615
Interests in joint ventures				129,519
Interests in associates				7,968
Unallocated assets				1,032,698
Total consolidated assets				3,739,800
<i>Liabilities</i>				
Segment liabilities	2,571,600	480	7,115	2,579,195
Obligations in excess of interests in associates				14,527
Unallocated liabilities				433,518
Total consolidated liabilities				3,027,240

For the year ended 31 December 2017

	Hong Kong HK\$'000	The PRC HK\$'000	Middle East HK\$'000	Total HK\$'000
Amounts included in the measure of segment profit or loss or segment assets:				
Additions to non-current assets (Note)	144,655	—	—	144,655
Amortisation of intangible assets	—	1,459	—	1,459
Depreciation of property, plant and equipment	9,405	91	—	9,496
Interest income on bank deposits, other receivable and other financial asset at amortised cost	784	2,223	—	3,007

Note: Non-current assets included all non-current assets except intangible assets, goodwill, interests in joint ventures, interests in associates and other financial asset at amortised cost.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

6. SEGMENTAL INFORMATION (CONTINUED)

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets are allocated to reportable segments other than goodwill, interests in joint ventures, amounts due from fellow subsidiaries, associates and other partners of joint operations, tax recoverable, loans to joint ventures, interests in associates, financial assets at FVTPL, certain deposits and prepayments, pledged bank deposits, time deposit with original maturity of not less than three month and bank balances and cash; and
- all liabilities are allocated to reportable segments other than certain creditors and accrued charges, tax payable, amounts due to an intermediate holding company, fellow subsidiaries, a joint venture, other partners of joint operations, non-controlling interests and an associate, bank loans, deferred tax liabilities, obligations in excess of interests in joint ventures, obligations in excess of interests in associates, bonds and certain corporate liabilities.

The Group's non-current assets by geographical location of the assets are detailed below:

	Non-current assets	
	2018 HK\$'000	2017 HK\$'000
Hong Kong	371,148	527,410
The PRC	98,374	89,298
Middle East	83	83
	469,605	616,791

Note: Non-current assets included all non-current assets except other financial asset at amortised cost.

Revenue from customers of the corresponding years contributing over 10% of the Group's revenue are as follows:

	2018 HK\$'000	2017 HK\$'000
Customer A ¹	2,299,268	2,169,747
Customer B ¹	760,104	1,601,714

¹ Revenue from customers located in Hong Kong.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

7. INVESTMENTS AND OTHER INCOME

	2018 HK\$'000	2017 HK\$'000
Investments and other income include:		
Dividends from financial assets at FVTPL	3,349	2,428
Gain on disposal of property, plant and equipment	327	—
Interest on bank deposits	5,230	871
Interest on other receivable	247	987
Interest on other financial asset at amortised cost	1,043	1,149
PRC Value-Added Tax refund	1,278	1,901
Government subsidy	589	145

8. FINANCE COSTS

	2018 HK\$'000	2017 HK\$'000
Interest on:		
Bank borrowings	10,250	8,762
Bonds	9,620	9,620
Imputed interest expense on non-current interest-free amount due to an associate	597	568
	20,467	18,950

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

9. PROFIT BEFORE TAX

	2018 HK\$'000	2017 HK\$'000
Profit before tax has been arrived at after charging (crediting):		
Auditor's remuneration		
Current year	1,904	1,904
Underprovision in prior years	293	44
	2,197	1,948
Depreciation of property, plant and equipment	188,695	122,832
Less: amount attributable to construction contracts and included in amounts due from customers from contract work	—	(113,336)
	188,695	9,496
Hire charges for plant and machinery	169,972	144,747
Less: amount attributable to construction contracts and included in amounts due from customers from contract work	—	(144,747)
	169,972	—
Amortisation of intangible assets	1,385	1,459
Net foreign exchange losses (gains)	823	(775)
Operating lease rentals in respect of land and buildings	26,984	28,619
Less: amount attributable to construction contracts and included in amounts due from customers from contract work	—	(17,274)
	26,984	11,345
Staff costs:		
Directors' remuneration (note 10)	22,832	15,957
Other staff costs	1,027,462	913,961
Retirement benefits scheme contributions, excluding amounts included in directors' remuneration and net of forfeited contributions of HK\$1,552,000 (2017: HK\$980,000)	35,104	33,789
	1,085,398	963,707
Less: amount attributable to construction contracts and included in amounts due from customers from contract work	—	(814,646)
	1,085,398	149,061

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

10. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

The remuneration paid or payable to each of the eight (2017: seven) directors were as follows:

	Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement benefits scheme contributions HK\$'000	Total emoluments HK\$'000
Year ended 31 December 2018				
Executive Directors				
Zen Wei Peu, Derek	—	17,936	—	17,936
Chang Kam Chuen, Desmond	—	3,686	226	3,912
Non-Executive Directors				
David Howard Gem	186	—	—	186
Chan Chi Hung, Anthony	186	—	—	186
Independent Non-executive Directors				
Chow Ming Kuen, Joseph (Note 1)	198	—	—	198
Ho Tai Wai, David	216	—	—	216
Ling Lee Ching Man, Eleanor	198	—	—	198
Lo Yiu Ching, Dantes (Note 2)	—	—	—	—
	984	21,622	226	22,832

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

10. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (Continued)

	Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement benefits scheme contributions HK\$'000	Total emoluments HK\$'000
Year ended 31 December 2017				
Executive Directors				
Zen Wei Peu, Derek	—	11,905	18	11,923
Chang Kam Chuen, Desmond	—	2,972	222	3,194
Non-Executive Directors				
David Howard Gem	168	—	—	168
Chan Chi Hung, Anthony	168	—	—	168
Independent Non-executive Directors				
Chow Ming Kuen, Joseph	168	—	—	168
Ho Tai Wai, David	168	—	—	168
Ling Lee Ching Man, Eleanor	168	—	—	168
	840	14,877	240	15,957

Notes:

1. Chow Ming Kuen, Joseph passed away on 13 October 2018.
2. Lo Yiu Ching, Dantes was appointed as independent non-executive director on 30 November 2018.

Mr. Zen Wei Peu, Derek is also the Chief Executive of the Company and his emoluments disclosed above include those for services rendered by him as the Chief Executive.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The non-executive directors' emoluments shown above were for their services as directors of the Company or its subsidiaries.

The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

There was no arrangement under which a director or a chief executive waived or agreed to waive any remuneration and no payment of inducement fee and compensation for loss of office as director during the current and prior year.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

11. EMPLOYEES' EMOLUMENTS

During the year, the five highest paid individuals included two (2017: two) director, details of whose emoluments are set out in note 10 above. The emoluments of the remaining three (2017: three) highest paid individuals were as follows:

	2018 HK\$'000	2017 HK\$'000
Salaries and other benefits	12,560	9,838
Retirement benefits scheme contributions	742	727
	13,302	10,565

Their emoluments were within the following bands:

	Number of employees	
	2018	2017
HK\$3,000,001 to HK\$3,500,000	—	2
HK\$3,500,001 to HK\$4,000,000	—	1
HK\$4,000,001 to HK\$4,500,000	2	—
HK\$4,500,001 to HK\$5,000,000	1	—

12. INCOME TAX EXPENSE

	2018 HK\$'000	2017 HK\$'000
Current tax:		
Hong Kong	106,823	60,197
The PRC	1,498	2,045
	108,321	62,242
Underprovision in prior years:		
Hong Kong	10,798	7,564
The PRC	9	242
	10,807	7,806
	119,128	70,048

On 21 March 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28 March 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

The directors of the Company considered the amount involved upon implementation of the two-tiered profits tax rates regime as insignificant to the consolidated financial statements. Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for both years.

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12. INCOME TAX EXPENSE (Continued)

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate for the PRC subsidiaries is 25% for both years.

Income tax expense for the year can be reconciled to the profit before tax as follows:

	2018 HK\$'000	2017 HK\$'000
Profit before tax	532,886	257,122
Taxation at the applicable rate of 16.5% (2017: 16.5%)	87,926	42,425
Tax effect of share of results of joint ventures	(2,693)	(1,428)
Tax effect of share of results of associates	196	(86)
Tax effect of expenses that are not deductible in determining taxable profit	6,599	8,607
Tax effect of income that is not taxable in determining taxable profit	(2,608)	(6,416)
Underprovision in prior years	10,807	7,806
Tax effect of unrecognised tax losses	28,839	64,612
Tax effect of utilisation of tax losses previously not recognised	(14,802)	(41,886)
Tax effect on concessionary rate	456	568
Others	4,408	(4,154)
Income tax expense	119,128	70,048

13. DIVIDEND

A final dividend for the year ended 31 December 2018 of HK4.4 cents (2017: HK3 cents) per ordinary share, totaling approximately HK\$54,643,000 based on 1,241,877,992 ordinary shares (2017: approximately HK\$37,256,000 based on 1,241,877,992 ordinary shares) has been proposed by the board of directors of the Company and is subject to approval by the shareholders at the forthcoming annual general meeting. This final dividend has not been included as a liability in the consolidated financial statements.

14. EARNINGS PER SHARE

The calculation of the basic earnings per share attributable to the owners of the Company is based on the following data:

	2018 HK\$'000	2017 HK\$'000
Profit for the year attributable to owners of the Company and earnings for the purpose of basic earnings per ordinary share	412,188	184,230
	Number of shares	
	2018 '000	2017 '000
Weighted average number of ordinary shares for the purpose of basic earnings per ordinary share	1,241,878	1,241,878

The Company has no potential ordinary shares outstanding during both years. Accordingly, no diluted earnings per share information is presented.

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15. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Vessels HK\$'000	Vessels under construction HK\$'000	Total HK\$'000
COST							
At 1 January 2017	6,505	261,113	44,487	12,120	82,227	178,140	584,592
Exchange realignment	—	—	59	50	—	—	109
Additions	1,040	14,941	2,147	1,093	9,139	116,295	144,655
Transfer	—	—	—	—	294,435	(294,435)	—
Disposals	(150)	(12,646)	(2,261)	(155)	—	—	(15,212)
At 31 December 2017	7,395	263,408	44,432	13,108	385,801	—	714,144
Exchange realignment	—	—	(41)	(34)	—	—	(75)
Additions	—	19,243	2,440	573	1,111	—	23,367
Disposals	—	(15,963)	(1,530)	(1,251)	—	—	(18,744)
At 31 December 2018	7,395	266,688	45,301	12,396	386,912	—	718,692
DEPRECIATION AND IMPAIRMENT							
At 1 January 2017	4,511	102,894	37,843	8,175	65,918	—	219,341
Exchange realignment	—	—	54	30	—	—	84
Provided for the year	1,118	29,169	3,206	1,418	87,921	—	122,832
Eliminated on disposals	(150)	(11,632)	(2,075)	(155)	—	—	(14,012)
At 31 December 2017	5,479	120,431	39,028	9,468	153,839	—	328,245
Exchange realignment	—	—	(38)	(25)	—	—	(63)
Provided for the year	1,374	29,820	2,884	1,214	153,403	—	188,695
Eliminated on disposals	—	(15,963)	(1,470)	(674)	—	—	(18,107)
At 31 December 2018	6,853	134,288	40,404	9,983	307,242	—	498,770
CARRYING VALUES							
At 31 December 2018	542	132,400	4,897	2,413	79,670	—	219,922
At 31 December 2017	1,916	142,977	5,404	3,640	231,962	—	385,899

The above items of property, plant and equipment (other than vessels under construction) are depreciated on a straight line basis at the following rates per annum:

Leasehold improvements	33 $\frac{1}{3}$ % or over the terms of the relevant leases, whichever is shorter
Plant and machinery	10% - 25%
Furniture, fixtures and equipment	25%
Motor vehicles	25%
Vessels	10% - 50%

As at 31 December 2017, the Group had pledged certain vessels with carrying value in aggregate of HK\$139,787,000 to secure a bank loan. The pledge has been released in 2018 upon repayment of the bank loan.

Notes to the Consolidated Financial Statements

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16. INTANGIBLE ASSETS

	Construction licenses HK\$'000 (Note a)	Service concession arrangement HK\$'000 (Note b)	Total HK\$'000
COST			
At 1 January 2017	32,858	37,193	70,051
Exchange realignment	—	2,932	2,932
At 31 December 2017	32,858	40,125	72,983
Exchange realignment	—	(2,018)	(2,018)
At 31 December 2018	32,858	38,107	70,965
AMORTISATION			
At 1 January 2017	—	8,039	8,039
Exchange realignment	—	634	634
Charge for the year	—	1,459	1,459
At 31 December 2017	—	10,132	10,132
Exchange realignment	—	(510)	(510)
Charge for the year	—	1,385	1,385
At 31 December 2018	—	11,007	11,007
CARRYING VALUES			
At 31 December 2018	32,858	27,100	59,958
At 31 December 2017	32,858	29,993	62,851

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

16. INTANGIBLE ASSETS (Continued)

Notes:

- (a) The amount represents the fair value of the construction licenses (with indefinite useful lives) held by a wholly-owned subsidiary, Build King Construction Limited (the "Acquired Subsidiary"), as at the date it was acquired by the Group in 2005.

The construction licenses are granted by the Works Branch, Development Bureau of the Hong Kong Special Administrative Region (the "HKSAR") to the Acquired Subsidiary through which the Acquired Subsidiary is eligible to undertake government construction contracts of all five categories of public works, namely port works, site formation, road and drainage, water works and buildings with no limitation in contract sum. The construction licenses basically have no legal life but are renewable every year as long as the Acquired Subsidiary is able to comply with certain provisions and requirements set out by the Works Branch, Development Bureau of the HKSAR throughout the relevant period.

Various studies including sensitivity analysis and market trends have been carried out by the management of the Group, which supports that the construction licenses have no foreseeable limit to the period over which the construction licenses are expected to generate net cash inflow for the Group. As a result, the construction licenses are considered by the management of the Group as having an indefinite useful life because it is expected to contribute net cash inflow indefinitely. The construction licenses will not be amortised until its useful life is determined to be finite. Instead it will be tested for impairment annually and whenever there is an indication that it may be impaired. Particulars regarding the impairment testing on construction licenses are disclosed in note 18.

- (b) A subsidiary of the Company, Wuxi Qianhui Sewage Treatment Co., Ltd. ("Wuxi Qianhui"), entered into a service concession arrangement with the local government whereby Wuxi Qianhui is required to build the infrastructure of a sewage treatment plant phase II (see note 21 for details of sewage treatment plant phase I) and is granted an exclusive operating right for provision of sewage treatment services to the industrial and domestic users in Qian Qiao Zhen, Hui Shan District, Wu Xi City, Jiang Su Province of the PRC for a term of 30 years.

Pursuant to the service concession arrangement contracts, Wuxi Qianhui is responsible for the construction of sewage treatment plant phase II and entitled to operate the sewage treatment plant phase II upon completion for a specified concession period by charging users of the public service, which amounts are contingent on the extent that the public uses the service. At the end of the operating period, Wuxi Qianhui is required to transfer the sewage treatment plant phase II to the local government. As such, the arrangement is accounted for as a service concession arrangement and the right to charge the users of the public service is recognised as intangible asset. The Group estimates the fair value of the intangible asset to be equal to the construction costs plus certain margin. Amortisation of the intangible asset will be provided for over the operating period on a straight line basis when the sewage treatment commences its operation of 30 years.

The first stage of the construction of the sewage treatment plant phase II comprising construction works and equipment acquisition and installation had been completed and put into operation in 2010.

The sewage treatment plant phase II had been further developed in second stage pursuant to the service concession arrangement contracts which includes purchase and installation of sewage treatment equipment and various construction works had been put into operation in 2013.

17. GOODWILL

The amount represents goodwill arising on the reverse acquisition of the Company in 2004. Particulars regarding impairment testing on goodwill are disclosed in note 18.

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18. IMPAIRMENT TESTING ON GOODWILL AND INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIVES

For the purpose of impairment testing of goodwill arising on the reverse acquisition of the Company in 2004, goodwill has been allocated to the group of underlying CGU which represents the Company and its subsidiaries in existence at the time of reverse acquisition of the Company in 2004.

For the purpose of impairment testing, intangible assets with indefinite useful lives set out in note 16 have been allocated to a CGU, a subsidiary, acquired in 2005, which is included in Hong Kong segment and holds the construction licenses granted by the Works Branch, Development Bureau of the HKSAR and through which it is eligible to undertake government construction contracts for all five categories of public works with no limitation in contract sum.

The recoverable amounts of the above groups of CGUs have been determined on the basis of value in use calculations. Their recoverable amounts are based on certain key assumptions. All value in use calculations use cash flow projections based on latest financial budgets approved by the Group's management covering a period of 5 years, a discount rate of 10% (2017: 10%) and a growth rate of 0% (2017: 0%). Cash flow projections during the budget period for the CGUs are based on the expected gross margins during the budget period. Budgeted gross margins have been determined based on past performance and management's expectations for the market development.

At the end of the reporting period, the management of the Group determined that there is no impairment of any of its CGUs containing goodwill and intangible assets.

19. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES

	2018 HK\$'000	2017 HK\$'000
Cost of investment in unlisted joint ventures	46,176	40,956
Share of post-acquisition profits and other comprehensive income, net of dividends received	28,500	16,166
	74,676	57,122
Loans to joint ventures (note)	72,397	72,397
	147,073	129,519
Included in :		
Non-current assets	151,926	129,519
Non-current liabilities	(4,853)	—
	147,073	129,519

Note: The loans to joint ventures are unsecured, interest-free and have no fixed terms of repayment. In the opinion of the directors, the loans are considered as part of the Group's net investments in the joint ventures.

At 31 December 2018, the Group has contractual obligations to share the net liabilities of certain joint ventures amounting to HK\$4,853,000 (2017: Nil).

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19. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES (Continued)

Details of each of the Group's joint ventures at 31 December 2018 and 2017 are as follows:

Name of joint venture	Form of business structure	Place of incorporation/ registration/ operation	Attributable equity interest to the Group		Proportion of voting rights held by the Group		Principal activities
			2018 %	2017 %	2018 %	2017 %	
Hip Hing-Leader JV Limited (note e)	Incorporated	Hong Kong	—	33.3	—	33.3	Civil engineering
德州恒源热力有限公司 ("Dezhou Heng Yuan") (note a)	Incorporated	PRC	49	49	50	50	Central heating
Sunny Harvest Corporation Limited ("Sunny Harvest") (note b)	Incorporated	Hong Kong	50	50	50	50	Provision of transportation services
Lion Trade Global Limited ("Lion Trade") (note c)	Incorporated	British Virgin Islands ("BVI")	30	30	50	50	Investment holding
天津惠记大地新能源有限公司 ("Tianjin Wai Kee Earth") (note d)	Incorporated	PRC	46	—	50	—	Energy supply

Notes:

- (a) In 2016, the Group acquired 49% equity interest in Dezhou Heng Yuan from certain independent third parties at a consideration of RMB34,710,000 (approximately HK\$40,956,000). Dezhou Heng Yuan is a limited liability company incorporated in the PRC and is granted an exclusive right to supply heat to the west of Jianhe in Dezhou Economic Development Zone.
- (b) In 2016, the Group acquired a total of 50% equity interest in Sunny Harvest from an independent third party at a consideration of HK\$50. Sunny Harvest is a limited liability company incorporated in Hong Kong and is engaged in the provision of transportation services. In 2017, the Group provided shareholder's loan of HK\$10,050,000 to Sunny Harvest. In 2017, the Group has further provided shareholder's loans of HK\$13,547,000 and HK\$2,000,000 to Sunny Harvest.
- (c) Lion Trade was formed by the Group together with a wholly owned subsidiary of Wai Kee in July 2017 with initial paid up capital of US\$100. The Group holds 30% equity interest in Lion Trade. In October 2017, shareholders' approval was obtained for the Group to provide shareholder's loan of US\$15,000,000 (equivalent to HK\$117,000,000) to Lion Trade to invest in a joint venture, which was jointly established with an independent third party and holds a residential property in the United States for rental and capital appreciation purpose. At 31 December 2018 and 2017, the Group has provided shareholder's loan of US\$6,000,000 (equivalent to HK\$46,800,000) to Lion Trade. The Group and Wai Kee jointly control over Lion Trade because unanimous consent from both joint venture partners is required to make decisions in the Board of Directors under the Articles of Association of Lion Trade.

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19. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES (Continued)

Notes: (Continued)

(d) Tianjin Wai Kee Earth was established by the Group together with independent third parties in September 2018 with initial paid up capital of RMB10,000,000 (equivalent to HK\$11,347,000). The Group holds 46% equity interest in Tianjin Wai Kee Earth. Tianjin Wai Kee Earth is a limited liability company incorporated in the PRC and is engaged in the energy supply and related services. The Group and independent third parties jointly control over Tianjin Wai Kee Earth because unanimous consent from both joint venture partners is required to make decisions in the board of directors.

(e) Hip Hing-Leader JV Limited deregistered on 28 February 2018.

Summarised financial information in respect of the Group's major joint venture is set out below. The summarised financial information below represents amounts shown in the joint venture's financial statements prepared in accordance with HKFRSs.

All joint ventures are accounted for using the equity method in these consolidated financial statements.

Dezhou Heng Yuan

	2018 HK\$'000	2017 HK\$'000
Current assets	74,720	65,512
Non-current assets	133,152	140,342
Current liabilities	(39,597)	(41,242)
Non-current liabilities	(33,326)	(44,077)
	2018 HK\$'000	2017 HK\$'000
Revenue	59,560	54,243
Profit for the year	22,916	21,545
Total comprehensive income for the year	22,916	21,545
The above profit for the year includes the following:		
Depreciation and amortisation	(8,616)	(6,718)
Interest income	40	15
Income tax expense	(13)	—

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19. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES (Continued)

Dezhou Heng Yuan (Continued)

Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:

	2018 HK\$'000	2017 HK\$'000
Net assets of Dezhou Heng Yuan	134,949	120,535
Proportion of the Group's ownership interests in Dezhou Heng Yuan	49%	49%
Carrying amount of the Group's interests in Dezhou Heng Yuan	66,125	59,062

Aggregate information of joint ventures that are not individually material.

	2018 HK\$'000	2017 HK\$'000
The Group's share of profit (loss) and total comprehensive income (expense)	5,271	(1,903)
Aggregate carrying amount of the Group's interests in these joint ventures	8,551	(1,940)

20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES

	2018 HK\$'000	2017 HK\$'000
Cost of investment in unlisted associates	10,330	8,530
Share of post-acquisition losses and other comprehensive income	(16,879)	(15,089)
	(6,549)	(6,559)
Included in:		
Non-current assets	7,245	7,968
Non-current liabilities	(13,794)	(14,527)
	(6,549)	(6,559)

At 31 December 2018, the Group has contractual obligations to share the net liabilities of certain associates amounting to HK\$13,794,000 (2017: HK\$14,527,000).

In January 2018, B Bim Creation Limited ("B Bim") is formed by the Group and two independent third parties and is 30% held by the Group. B Bim is a limited liability company incorporated in Hong Kong and is engaged in consultancy services.

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20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES (Continued)

In July 2017, the Group acquired 30% equity interest in Genetron Engineering Company Limited (“Genetron Engineering”) from certain independent third parties at a cash consideration of HK\$8,526,000. Genetron Engineering is a limited liability company incorporated in Hong Kong and is engaged in civil engineering works.

Details of each of the Group’s associates as at 31 December 2018 and 2017 are as follows:

Name of associate	Form of entity	Place of incorporation/ operation	Proportion of nominal value of issued ordinary capital held indirectly by the Company		Proportion of voting rights held by the Group		Principal activities
			2018	2017	2018	2017	
			%	%	%	%	
Hong Kong Landfill Restoration Group Limited (“Hong Kong Landfill”)	Incorporated	Hong Kong	34.5	34.5	34.5	34.5	Civil engineering
Genetron Engineering	Incorporated	Hong Kong	30	30	30	30	Civil engineering
B Bim	Incorporated	Hong Kong	30	—	30	—	Consultancy service

Summarised financial information of material associates

Summarised financial information in respect of the Group’s material associates is set out below. The summarised financial information below represents amounts shown in the associates’ financial statements prepared in accordance with HKFRSs.

All associates are accounted for using the equity method in these consolidated financial statements.

Hong Kong Landfill

	2018 HK\$’000	2017 HK\$’000
Current assets	34,287	27,969
Non-current assets	36,465	36,628
Current liabilities	(98,340)	(93,651)
	2018 HK\$’000	2017 HK\$’000
Revenue	26,965	30,945
Profit for the year	1,466	2,155
Total comprehensive income for the year	1,466	2,155

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20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES (Continued)

Hong Kong Landfill (Continued)

Reconciliation of the above summarised financial information to the carrying amount of the obligations in excess of interests in the associate recognised in the consolidated financial statements:

	2018 HK\$'000	2017 HK\$'000
Net liabilities of Hong Kong Landfill	(27,588)	(29,054)
Proportion of the Group's ownership interests in Hong Kong Landfill	50%	50%
Carrying amount of the Group's obligations in excess of interests in Hong Kong Landfill	(13,794)	(14,527)

Genetron Engineering

	2018 HK\$'000	2017 HK\$'000
Current assets	27,435	34,642
Non-current assets	2,074	1,405
Current liabilities	(9,899)	(9,486)

	2018 HK\$'000	2017 HK\$'000
Revenue	31,066	43,745
Loss for the year	(6,951)	(1,859)
Total comprehensive expense for the year	(6,951)	(1,859)

Reconciliation of the above summarised financial information to the carrying amount of the interests in the associate recognised in the consolidated financial statements:

	2018 HK\$'000	2017 HK\$'000
Net assets of Genetron Engineering	19,610	26,561
Proportion of the Group's ownership interests in Genetron Engineering	30%	30%
Carrying amount of the Group's interests in Genetron Engineering	5,883	7,968

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20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES (Continued)

Aggregate information of associate that is not individually material.

	2018 HK\$'000	2017 HK\$'000
The Group's share of loss and total comprehensive expense	162	—
Aggregate carrying amount of the Group's interests in the associate	1,362	—

21. OTHER FINANCIAL ASSET AT AMORTISED COST

Wuxi Qianhui entered into a service concession arrangement with the local government whereby Wuxi Qianhui is required to build the infrastructure of a sewage treatment plant phase I and is granted exclusive operating rights for provision of sewage treatment services to the industrial and domestic users in Qian Qiao Zhen, Hui Shan District, Wu Xi City, Jiang Su Province of the PRC for a term of 30 years.

At the end of the operating period, Wuxi Qianhui is required to transfer the sewage treatment plant to the local government. Wuxi Qianhui commenced the construction in 2005 and completed in 2006. The sewage treatment plant phase I had been put into operation commencing from 2007.

Under the service concession arrangement, the local government of Qian Qiao Zhen guarantees a minimum volume of sewage to be treated by the plant with a fixed predetermined rate per tons of sewage. The agreed price will be reviewed annually. Therefore, the service concession arrangement is classified as financial assets. The fair value of the consideration receivable for the construction services rendered under the service concession arrangement is recognised as other financial asset carrying effective interest rate of 2.61% (2017: 2.61%) per annum and repayable over the service concession period of 30 years.

22. INVENTORIES

	At 31 December 2018 HK\$'000	At 1 January 2018* HK\$'000
Uninstalled construction materials	58,146	38,064

* The amount is after the adjustment from the application of HKFRS 15.

The cost of inventories recognised as an expense during the year is HK\$607,125,000.

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23. AMOUNTS DUE FROM (TO) CUSTOMERS FOR CONTRACT WORK

	2017 HK\$'000
Contracts in progress at the end of the reporting period:	
Contract costs incurred plus recognised profits less recognised losses	28,309,592
Less: Progress billings	(28,466,202)
	<u>(156,610)</u>
Represented by:	
Due from customers included in current assets	253,443
Due to customers included in current liabilities	(410,053)
	<u>(156,610)</u>

24. DEBTORS, DEPOSITS AND PREPAYMENTS

The following is an aged analysis of trade receivables presented based on the invoice date at the end of the reporting period:

	2018 HK\$'000	2017 HK\$'000
Trade receivables from contracts with customers analysed by age:		
Unbilled revenue	—	887,735
0 to 60 days	236,903	201,615
61 to 90 days	845	200
Over 90 days	18,321	12,780
	<u>256,069</u>	1,102,330
Bills receivables	6,773	2,130
Retention receivables	—	454,921
Other debtors, deposits and prepayments	108,201	121,651
	<u>371,043</u>	1,681,032
Retention receivables:		
Due within one year	—	129,691
Due more than one year	—	325,230
	<u>—</u>	454,921

Upon application of HKFRS 15 both retention receivables and unbilled revenue are classified as contract assets.

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24. DEBTORS, DEPOSITS AND PREPAYMENTS (Continued)

The Group allows an average credit period of 60 days to its trade customers. For retention receivables in respect of construction contracts, the due dates are usually one year after the completion of the construction work.

At 31 December 2017, included in the Group's trade receivables are debtors with a carrying amount of HK\$12,980,000 which were past due but not impaired as at the end of the reporting period. As there was no significant change in credit quality, the amounts were still considered recoverable.

Ageing of trade receivables which are past due but not impaired

	2017 HK\$'000
Overdue:	
1 - 30 days	200
Over 30 days	12,780
	12,980

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed periodically. The majority of the Group's trade receivables that are neither past due nor impaired have good credit quality with reference to respective settlement history. No allowance for doubtful debt was made at 31 December 2017.

In determining the recoverability of trade receivables, the Group considers any change in the credit quality of the trade receivables from the date credit was initially granted up to the end of the reporting period.

Details of impairment assessment of trade and other receivables for the year ended 31 December 2018 are set out in note 41.

25. CONTRACT ASSETS

	At 31 December 2018 HK\$'000	At 1 January 2018* HK\$'000
Analysed as current:		
Unbilled revenue of construction contracts (note a)	1,171,490	887,735
Retention receivables of construction contracts (note b)	501,260	454,921
	1,672,750	1,342,656
Retention receivables of construction contracts		
Due within one year	303,200	129,691
Due more than one year	198,060	325,230
	501,260	454,921

* The amounts in this column are after the adjustments from the application of HKFRS 15.

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25. CONTRACT ASSETS (Continued)

Notes:

- (a) Unbilled revenue included in contract assets represents the Group's right to receive consideration for work completed but not yet billed because the rights are conditional upon the satisfaction by the customers on the construction work completed by the Group and the work is pending for the certification by the customers. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the time the Group obtains the certification of the completed construction work from the customers.
- (b) Retention receivables included in contract assets represents the Group's right to receive consideration for work performed and not yet billed because the rights are conditional on the satisfaction of the service quality by the customers over a certain period as stipulated in the contracts. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the expiry date of the period for the provision of assurance by the Group on the service quality of the construction work performed by the Group.

The Group classifies these contract assets as current because the Group expects to realise them in its normal operating cycle.

Details of the impairment assessment are set out in note 41.

26. AMOUNT(S) DUE FROM FELLOW SUBSIDIARIES/ASSOCIATES/OTHER PARTNERS OF JOINT OPERATIONS

The amounts are unsecured, interest-free and repayable on demand.

27. LOANS TO JOINT VENTURES

The loans are unsecured, interest bearing fixed at 4.5% per annum and repayable on demand.

28. FINANCIAL ASSETS AT FVTPL

	2018 HK\$'000	2017 HK\$'000
Financial assets mandatorily measured at FVTPL:		
Listed securities in Hong Kong	46,790	45,419
Financial assets designated at FVTPL:		
Unlisted securities in USA (Note)	7,833	—
Analysed for reporting purposes as:		
Current assets	54,623	45,419
Non-current assets	—	—
	54,623	45,419

Note: The unlisted securities represent investment in unlisted equity securities issued by a private entity incorporated in the USA. It has been acquired principally for the purpose of selling in the year term, thus classified as held for trading.

The acquisition of unlisted investment was closed to year ended 31 December 2018, the cost approximately to its fair value. The directors of the Company consider that the carrying amount of unlisted securities in USA approximate their fair value.

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29. PLEDGED BANK DEPOSITS/TIME DEPOSITS WITH ORIGINAL MATURITY OF NOT LESS THAN THREE MONTHS/BANK BALANCES AND CASH

Bank deposits of the Group amounting to HK\$2,336,000 (2017: HK\$37,000) are pledged to banks for securing the banking facilities granted to the Group. The pledged bank deposits carry fixed interest rate at 0.13% (2017: 0.01%) per annum.

As at 31 December 2018, time deposits of HK\$284,400,000 (2017: Nil) with original maturity of not less than three months carry interest at market rates which range from 0.7% to 2.55% (2017: Nil) per annum.

As at 31 December 2018, bank balances and cash include the time deposits of HK\$135,000,000 (2017: Nil) with original maturity of three months or less, bank balances and cash carry interest at market rates which range from 0.13% to 2.7% (2017: Nil) per annum.

30. CREDITORS AND ACCRUED CHARGES

The following is an aged analysis of trade payables presented based on invoice date at the end of the reporting period:

	2018 HK\$'000	2017 HK\$'000
Trade creditors analysed by age:		
0 to 60 days	130,116	232,484
61 to 90 days	18,035	11,856
Over 90 days	42,933	41,680
	191,084	286,020
Retention payables	368,066	365,023
Accrued project costs	1,545,509	1,376,389
Other creditors and accrued charges	89,910	41,531
	2,194,569	2,068,963
Retention payables:		
Repayable within one year	207,503	124,257
Repayable more than one year	160,563	240,766
	368,066	365,023

For retention payables in respect of construction contracts, the due dates are usually one year after the completion of the construction work.

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31. CONTRACT LIABILITIES

	31 December 2018 HK\$'000	1 January 2018* HK\$'000
Advances from customers of construction contracts, current	566,355	410,053

* The amount is after the adjustment from the application of HKFRS 15.

Contract liabilities of the Group, which are expected to be settled within the Group's normal operating cycle, are classified as current.

Revenue from construction contracts recognised during the year ended 31 December 2018 that was included in the contract liabilities at the beginning of the year was HK\$288,003,000.

Typical payment terms which impact on the amount of contract liabilities recognised are as follows:

Construction contracts

In recognising the construction revenue, the Group adjusts the amount of payment received for the effect of the time value of money of the goods and services transferred to the customers. In certain circumstances, the adjustment will result the amount of payment received in excess of the revenue recognised to date. Such difference will be recorded as contract liabilities.

32. AMOUNT(S) DUE TO AN INTERMEDIATE HOLDING COMPANY/FELLOW SUBSIDIARIES/ A JOINT VENTURE/OTHER PARTNERS OF JOINT OPERATIONS/NON-CONTROLLING INTERESTS

The amounts are unsecured, interest-free and repayable on demand.

33. AMOUNT DUE TO AN ASSOCIATE

The current amount due to an associate is unsecured, interest-free and repayable on demand.

The non-current amount due to an associate is unsecured, interest-free and has an agreed repayment terms which is not repayable within twelve months from the end of the reporting period and the balance is therefore shown as non-current liabilities. The non-current amount is carried at amortised cost using effective interest of 5.4% (2017: 5.4%) per annum.

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34. BANK LOANS

	2018 HK\$'000	2017 HK\$'000
The maturity of the bank loans is as follows:		
Within one year	197,927	180,960
In the second year	53,473	54,861
In the third to fifth year inclusive	2,000	—
	253,400	235,821
Less: Amount due within one year shown under current liabilities	(253,400)	(235,821)
Amount due after one year	—	—
Secured	71,000	125,154
Unsecured	182,400	110,667
	253,400	235,821

At the end of the reporting period, all bank loans are variable rate borrowings which carry interest rate ranging from 2.70% to 5.20% (2017: 2.55% to 4.14%) per annum. All bank loans carry interest rate which is repriced every month.

All the Group's bank loans contain a repayable on demand clause and accordingly as at 31 December 2018, bank loans that are repayable more than one year after the end of reporting period with aggregate carrying amount of HK\$55,473,000 (2017: HK\$54,861,000) have been classified as current liabilities.

As at the end of the reporting period, the Group has undrawn borrowing facilities of HK\$553,007,000 (2017: HK\$400,851,000).

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35. ORDINARY SHARE CAPITAL

	Number of shares	Amount HK\$'000
Authorised:		
Ordinary shares of HK\$0.1 each		
At 1 January 2017, 31 December 2017 and 31 December 2018	1,700,000,000	170,000
Issued and fully paid:		
Ordinary shares of HK\$0.1 each		
At 1 January 2017, 31 December 2017 and 31 December 2018	1,241,877,992	124,188

36. CONVERTIBLE PREFERENCE SHARE CAPITAL

	Number of shares	Amount HK\$'000
Authorised:		
Convertible preference shares of HK\$0.01 each		
At 1 January 2017, 31 December 2017 and 31 December 2018	3,000,000,000	30,000
Issued and fully paid of HK\$0.01 each:		
At 1 January 2017, 31 December 2017 and 31 December 2018	—	—

The preference shares entitled the holders thereof the right to convert their preference shares into fully-paid ordinary shares of the Company at any time after the date of issuance of the preference shares but before the seventh anniversary, into such number of fully-paid ordinary shares to be determined by the issue price of preference shares divided by the conversion price of HK\$0.1 per ordinary share.

Holders of the preference shares were entitled to receive dividends at the rate of 2% per annum at its issue price. The holders of the preference shares were entitled to receive dividends prior to and in preference to the holders of the ordinary shares.

The holder of each preference share did not have any voting rights. The preference shares were non-redeemable and were not be listed on any stock exchange.

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37. DEFERRED TAX LIABILITIES

The deferred tax liabilities recognised by the Group represent fair value of intangible assets arising from the acquisition of a subsidiary during the year ended 31 December 2005. There is no movement of balance during each of the two years ended 31 December 2018 and 2017.

At the end of the reporting period, the Group has unutilised tax losses carried forward to offset future profits, the utilisation of which will expire in the following years:

	2018 HK\$'000	2017 HK\$'000
Tax losses:		
Carried forward indefinitely	487,497	402,423

No deferred tax asset has been recognised in respect of unused tax losses due to the unpredictability of future profit streams.

38. BONDS

On 5 January 2015 and 28 October 2015, Build King Construction Limited, a wholly owned subsidiary of the Company as the issuer and the Company as guarantor have entered into a placing agreement with a placing agent, an independent third party for the purposes of arranging placees for the issue of bonds in denomination of HK\$1,000,000 each up to an aggregate principal amount of HK\$100,000,000 and HK\$50,000,000 respectively. The bonds will be matured at the date immediately following five years after the first issue of the bonds and carry coupon interest of 7% per annum, accrued daily on a 365 days basis that is payable semi-annually in arrears on every 1 January and 1 July of each calendar year, up to but excluding the maturity date of the bonds. At 31 December 2018, bonds with the total amount of HK\$127,400,000 (2017: HK\$127,400,000), net of issue expenses, are issued. Such expenses will be amortised over the life of the bonds by charging the expenses to the profit or loss using effective interest rate of 7.60% per annum and increasing the net carrying amount of the bonds with the corresponding amount.

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39. JOINT OPERATIONS

At 31 December 2018 and 2017, the Group had interests in the following principal joint operations:

Name of joint operation	Form of business structure	Place of incorporation/ registration/ operation	Attributable interest to the Group		Principal activities
			2018 %	2017 %	
Gammon-Kaden SCL 1111 Joint Venture	Unincorporated	Hong Kong	30	30	Civil engineering
China State-Build King Joint Venture	Unincorporated	Hong Kong	49	49	Civil engineering
Chun Wo-Leader Joint Venture	Unincorporated	Hong Kong	51	51	Civil engineering
CRBC-Kaden Joint Venture	Unincorporated	Hong Kong	60	60	Civil engineering
CRBC-CEC-Kaden Joint Venture	Unincorporated	Hong Kong	32.5	32.5	Civil engineering
Kaden-Chun Wo Joint Venture	Unincorporated	Hong Kong	51	51	Civil engineering
Kier-Kaden-OSSA Joint Venture	Unincorporated	Hong Kong	35	35	Civil engineering
Kier-Laing O'Rourke - Kaden Joint Venture	Unincorporated	Hong Kong	15	15	Civil engineering
Samsung - Build King Joint Venture	Unincorporated	Hong Kong	30	30	Civil engineering
Leader Marine - Yoon & Plac Joint Venture	Unincorporated	Hong Kong	50	50	Civil engineering
Hsin Chong-Build King Joint Venture	Unincorporated	Hong Kong	35	35	Building construction
CRBC-Build King Joint Venture	Unincorporated	Hong Kong	49	49	Civil engineering
Build King-Richwell Engineering Joint Venture	Unincorporated	Hong Kong	60	60	Civil engineering
Build King - SCT Joint Venture	Unincorporated	Hong Kong	51	—	Civil engineering
Build King - SKEC Joint Venture	Unincorporated	Hong Kong	60	—	Civil engineering
Build King - SKEC Joint Venture	Unincorporated	Hong Kong	51	—	Civil engineering
Build King - Kum Shing Joint Venture	Unincorporated	Hong Kong	65	—	Civil engineering

The above table lists the joint operations of the Group which, in the opinion of the directors, principally affect the results for the year or constitute a substantial portion of the assets and liabilities of the Group. To give details of other joint operations would, in the opinion of the directors, result in particulars of excessive length.

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40. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debts and equity balance.

The capital structure of the Group consists of debts, which includes the bank loans and bonds disclosed in notes 34 and 38 and equity attributable to equity holders of the Company, comprising issued capital and reserves.

The directors of the Company review the capital structure periodically. As a part of this review, the management of the Group assesses the annual budget prepared by the treasury department which reviews the planned construction projects proposed by engineering department and prepares the annual budget taking into account of the provision of funding. Based on the proposed annual budget, the directors of the Company consider the cost of capital and the risks associated with the capital. The directors of the Company also balance its overall capital structure through the payment of dividends, new share issues as well as the issue of new debt or the redemption of existing debts.

The Group's overall strategy remains unchanged from prior year.

41. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

	2018 HK\$'000	2017 HK\$'000
<i>Financial assets</i>		
Financial assets at FVTPL	54,623	45,419
Financial assets at amortised cost	2,058,060	—
Loans and receivables (including cash and cashequivalents)	—	2,851,892
	2,112,683	2,897,311
<i>Financial liabilities</i>		
Amortised cost	2,632,723	2,536,177

(b) Financial risk management objectives and policies

The Group's major financial instruments include other financial asset at amortised cost, debtors, amounts due from fellow subsidiaries, associates, and other partners of joint operations, financial assets at FVTPL, loans to joint ventures, pledged bank deposits, time deposits with original maturity of not less than three months, bank balances and cash, creditors and accrued charges, amounts due to an intermediate holding company, fellow subsidiaries, a joint venture, an associate, other partners of joint operations and non-controlling interests, bank loans and bonds. The risks associated with these financial instruments include market risk (interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

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41. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Market risk

(i) *Interest rate risk*

The Group is exposed to cash flow interest rate risk in relation to variable rate bank loans (see note 34 for details of these borrowings). Although the Group is also exposed to fair value interest rate risk in relation to fixed rate bonds, the Group's policy to keep its borrowings at floating rate of interests would minimise the fair value interest rate risk.

The Group's exposures to interest rates on financial liabilities are detailed in the liquidity risk management section of this note. The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of interest rate arising from the bank borrowings.

Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for bank loans.

For variable rate borrowings, the analysis is prepared assuming the amount of liability outstanding at the end of the reporting period was outstanding for the whole year. A 100 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 100 basis points higher/lower and all other variables were held constant, the Group's profit for the year ended 31 December 2018 would decrease/increase by HK\$2,534,000 (2017: HK\$2,358,000). This is mainly attributable to the Group's exposure to interest rates on its variable rate bank loans.

(ii) *Other price risk*

The Group is exposed to equity and debt security price risk through its investments in listed financial assets at FVTPL. The management manages this exposure by maintaining a portfolio of investments with different risk profiles. The Group's other price risk is mainly concentrated on equity and debt instruments operating in infrastructure industry sector quoted in the Stock Exchange.

Other price sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to equity price risks at the reporting date.

If the prices of the respective equity instruments had been 5% higher/lower while all other variables were held constant, the profit for the year ended 31 December 2018 would increase/decrease by HK\$2,731,000 (2017: HK\$2,271,000) as a result of the changes in fair value of financial assets at FVTPL.

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41. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Credit risk management and impairment assessment

Apart from the trade receivable from the two largest customers, the Group does not have significant risk exposure to any single counterparty at 31 December 2018.

Trade receivables and contract assets arising from contracts with customers

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits and credit approvals. Before accepting any new customer, the Group uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed twice a year. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. In addition, the Group performs impairment assessment under ECL model upon application of HKFRS 9 (2017: incurred loss model) on trade balances individually. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The default risk of the two largest customers should be low as they have good reputation and financially sound.

The Group has concentration of credit risk as 52% (31 December 2017: 69%) of the total trade receivables was due from the Group's two largest customers.

Amounts due from fellow subsidiaries, associates, other partners of joint operations, loans to joint ventures

The credit risk of amounts due from fellow subsidiaries, associates, other partners of joint operations, loans to joint ventures are managed through an internal process. The Group actively monitors the outstanding amount owed by each related party and identifies any credit risks in a timely manner in order to reduce the risk of a credit related loss. Further, the Group closely monitors the financial performance of the fellow subsidiaries, associates, other partners of joint operations, loans to joint ventures which mainly engage in the construction service in Hong Kong. In addition, the Group performs impairment assessment under ECL model upon application of HKFRS 9 (for the year ended 31 December 2017: incurred loss model) on the outstanding balances individually. In this regard, the directors of the Company consider the Group's credit risk is significantly reduced.

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For the year ended 31 December 2018

41. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Credit risk management and impairment assessment (Continued)

Other financial assets at amortised cost

The credit risk of other financial assets is managed through an internal process. The Group closely monitor the outstanding amounts of other financial assets at amortised costs and identifies any credit risk in a timely manner in order to reduce the risk of a credit related loss. In this regard, the directors of the Company consider the Group's credit risk is significantly reduced.

The credit risk for bank balances is limited because the counterparties are banks or financial institutions with high credit ratings.

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating	Description	Trade receivables/ contract assets	Other financial assets/ other items
Low risk	The counterparty has a low risk of default and does not have any past-due amounts	Lifetime ECL – not credit-impaired	12-month ECL
Watch list	Debtor frequently repays after due dates but usually settle after due date	Lifetime ECL – not credit-impaired	12-month ECL
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL – not credit-impaired	Lifetime ECL – not credit-impaired
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL – credit-impaired	Lifetime ECL – credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off

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41. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Credit risk management and impairment assessment (Continued)

The tables below detail the credit risk exposures of the Group's financial assets and contract assets, which are subject to ECL assessment:

2018	Note	External credit rating	Internal credit rating	12-month or lifetime ECL	Gross carrying amount HK\$'000
Financial assets at amortised cost					
Loans to joint ventures	19 & 27	N/A	Low risk (Note 1)	12-month ECL	94,417
Other financial assets at amortised cost	21	N/A	Low risk (Note 1)	12-month ECL	38,654
Amounts due from associates	26	N/A	Low risk (Note 1)	12-month ECL	7,699
Amounts due from other partners of joint operation	26	N/A	Low risk (Note 1)	12-month ECL	212,994
Other debtors	24	N/A	Low risk (Note 1)	12-month ECL	71,195
Debtors	24	N/A	Low risk (Note 2)	Lifetime ECL	256,069
Pledged bank deposits	29	A1 to Aa3	N/A	12-month ECL	2,336
Time deposits with original maturity of not less than three months	29	A1 to Aa3	N/A	12-month ECL	284,400
Bank balances	29	Baa3 to Aa2	N/A	12-month ECL	1,090,296
Other item:					
Contract assets	25	N/A	Low risk (Note 2)	Lifetime ECL	1,672,750

* The gross carrying amounts disclosed above include the relevant interest receivables which presented in other receivables.

Notes:

- For the purposes of internal credit risk management, the Group uses the financial information of the joint ventures, associates and joint operations and the past-due information of other debtors to assess whether credit risk has increased significantly since initial recognition. The related companies are considered by management to have sound financial position and do not have any past-due amounts. The balances of other debtors are not past due.
- For trade debtors and contract assets, the Group has applied the simplified approach in HKFRS 9 to measure the loss allowance at lifetime ECL. The trade debtors and contract assets are assessed for ECL individually.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

41. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Credit risk management and impairment assessment (Continued)

For the assessment of lifetime ECL by management, the estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. No impairment allowance was made on trade debtors, contract assets and other financial assets at the end of each year as the historical default rates of debtors are low.

The Group's credit risk on pledged bank deposits and time deposits and their respective balances are limited because the counterparties are banks with high credit ratings and good reputation established in the PRC and Hong Kong.

The credit risk of other debtors is managed through an internal process. The credit quality of each counterparty is investigated before an advance is made. The Group also actively monitors the outstanding amounts owed by each debtor and identifies any credit risks in a timely manner in order to reduce the risk of a credit related loss. The Group reviews the recoverable amount of these receivables at the end of each reporting period.

Liquidity risk

The Group's liquidity position and its compliance with lending covenants is monitored closely by the management of the Company, to ensure that the Group maintains sufficient reserve of cash and adequate committed line of funding from major financial institutions to meet its liquidity requirement in the short and long term. The Group finances its working capital requirements through a combination of funds generated from operations and bank and other borrowings.

Liquidity and interest risk tables

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank loans with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates. The tables include both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting period.

	Weighted average effective interest rate %	Repayable on demand or 3 months or less HK\$'000	3 - 6 months HK\$'000	6 - 12 months HK\$'000	1 - 3 years HK\$'000	Over 3 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at 31.12.2018 HK\$'000
2018								
Non-interest bearing	—	2,000,284	25,588	60,477	111,374	58,032	2,255,755	2,250,104
Fixed interest rate instruments	7.60	—	4,550	4,550	134,591	—	143,691	129,219
Variable interest rate instruments	4.63	253,400	—	—	—	—	253,400	253,400
		2,253,684	30,138	65,027	245,965	58,032	2,652,846	2,632,723

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41. FINANCIAL INSTRUMENTS (Continued)

(b) Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

Liquidity and interest risk tables (Continued)

	Weighted average effective interest rate %	Repayable on demand or 3 months or less HK\$'000	3 - 6 months HK\$'000	6 - 12 months HK\$'000	1 - 3 years HK\$'000	Over 3 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount at 31.12.2017 HK\$'000
2017								
Non-interest bearing	—	1,885,131	12,976	29,082	201,935	48,779	2,177,903	2,171,656
Fixed interest rate instruments	7.60	—	4,550	4,550	129,073	14,618	152,791	128,700
Variable interest rate instruments	3.86	235,821	—	—	—	—	235,821	235,821
		2,120,952	17,526	33,632	331,008	63,397	2,566,515	2,536,177

Bank borrowings with a repayment on demand clause are included in the “repayable on demand or 3 months or less” time band in the above maturity analysis. As at 31 December 2018, the aggregate carrying amounts of these bank borrowings amounted to HK\$253,400,000 (2017: HK\$235,821,000). Taking into account the Group’s financial position, the directors do not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The directors believe that such bank borrowings will be repaid within three years after the end of the reporting period in accordance with the scheduled repayment dates set out in the loan agreements.

The details are set out in respective loan agreements as detailed below:

	Less than 3 months HK\$'000	More than 3 months but less than 6 months HK\$'000	More than 6 months but less than 1 year HK\$'000	More than 1 year but less than 3 years HK\$'000	More than 3 years HK\$'000	Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
At 31 December 2018	140,753	28,002	34,442	57,071	—	260,268	253,400
At 31 December 2017	105,945	28,790	50,616	56,007	—	241,358	235,821

The amounts included above for variable interest rate instruments for non-derivative financial liabilities is subject to change if changes in variable interest rates differ from those estimates of interest rates determined at the end of the reporting period.

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41. FINANCIAL INSTRUMENTS (Continued)

(c) Fair value

The investments held for trading of the Group are measured at fair value at recurring basis, by reference to market bid price in active market and classified under Level 1.

The fair values of the financial assets and financial liabilities that are not measured at fair value on a recurring basis have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties. The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate to their fair values.

42. CAPITAL COMMITMENTS

	2018 HK\$'000	2017 HK\$'000
Capital expenditure in respect of acquisition of property, plant and equipment contracted for but not provided in the consolidated financial statements	3,370	2,154

43. OPERATING LEASE COMMITMENTS

The Group as lessee

At 31 December 2018, the Group had outstanding commitments for future minimum lease payments under non-cancellable operating leases which fall due as follows:

	2018 HK\$'000	2017 HK\$'000
Within one year	27,166	31,440
In the second to fifth years inclusive	26,109	43,344
	53,275	74,784

Operating lease payments represent rentals payable by the Group for certain of its office premises. Leases are negotiated for terms ranging from one to three years and rentals are fixed at the time of entering the respective leases.

44. RETIREMENT BENEFITS SCHEMES

The Group has two MPF Schemes and state-managed retirement schemes for all eligible employees in Hong Kong and PRC. The MPF Schemes are registered with the Mandatory Provident Fund Schemes Authority ("MPFA") in accordance with the Mandatory Provident Fund Schemes Ordinance ("MPF Schemes Ordinance").

The assets of the MPF Schemes are held separately from those of the Group under the control of independent trustees approved by the MPFA.

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44. RETIREMENT BENEFITS SCHEMES (Continued)

In addition to the mandatory contributions specified under the MPF Schemes Ordinance, the Group also provides additional contributions for certain qualifying employees as specified in the rules of the Group's MPF Schemes. Employees leaving the MPF Schemes prior to stipulated service periods may forfeit part of their benefits relating to the Group's voluntary contributions and these amounts may be applied to reduce future voluntary contributions payable by the Group.

The employees of the Company's subsidiaries in the PRC are members of a state-managed retirement benefit scheme operated by the government. The subsidiaries are required to contribute a fixed percentage of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

The amount charged to profit or loss of HK\$35,330,000 (2017: HK\$34,029,000) represents contributions paid or payable to the retirement benefits schemes by the Group at the rates specified in the rules of the MPF Schemes reduced by the aforesaid amount of forfeited benefits in respect of the current accounting period.

45. RELATED PARTY TRANSACTIONS

During the year, the Group had significant transactions with the following related parties:

	2018 HK\$'000	2017 HK\$'000
Fellow subsidiaries		
Land plant hire income	119	—
Marine plant hire income	—	1,615
Purchase of construction materials	83,454	97,289
Construction contract revenue	59,994	44,923
An associate of ultimate holding company		
Construction contract revenue	461,848	94,797

Details of the balances with associates, joint ventures, other partners of joint operations, an intermediate holding company, fellow subsidiaries and non-controlling interests are disclosed in the consolidated statement of financial position and respective notes.

All of the above party transactions constitutes connected transaction or continuing connected transaction which is subject to shareholders' approval, annual review and disclosures requirements under Chapter 14A of the Listing Rules.

Compensation of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

	2018 HK\$'000	2017 HK\$'000
Short-term employee benefits	55,815	43,165
Post-employment benefits	2,070	2,020
	57,885	45,185

The remuneration of directors and key executives is determined by the remuneration committee having regard to the performance of individuals and market trends.

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46. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Bank loans HK\$'000 (Note 34)	Bonds HK\$'000 (Note 38)	Dividend payable HK\$'000	Amount due to an intermediate holding company HK\$'000 (Note 32)	Amount due to an associate HK\$'000 (Note 33)	Amount due to a joint venture HK\$'000 (Note 32)	Amounts due to non- controlling interests HK\$'000 (Note 32)	Total HK\$'000
At 1 January 2018	235,821	128,700	—	16,466	20,281	1,142	3,094	405,504
Financing cash flows	7,329	(9,101)	(37,256)	2,425	—	—	—	(36,603)
Interest expenses	10,250	9,620	—	—	597	—	—	20,467
Dividend declared	—	—	37,256	—	—	—	—	37,256
At 31 December 2018	253,400	129,219	—	18,891	20,878	1,142	3,094	426,624

	Bank loans HK\$'000 (Note 34)	Bonds HK\$'000 (Note 38)	Dividend payable HK\$'000	Amount due to an intermediate holding company HK\$'000 (Note 32)	Amounts due to fellow subsidiaries HK\$'000 (Note 32)	Amount due to an associate HK\$'000 (Note 33)	Amount due to a joint venture HK\$'000 (Note 32)	Amounts due to non- controlling interests HK\$'000 (Note 32)	Total HK\$'000
At 1 January 2017	242,761	128,180	—	13,434	4,315	19,713	1,142	3,094	412,639
Financing cash flows	(15,702)	(9,100)	(31,047)	3,032	(4,315)	—	—	—	(57,132)
Interest expenses	8,762	9,620	—	—	—	568	—	—	18,950
Dividend declared	—	—	31,047	—	—	—	—	—	31,047
At 31 December 2017	235,821	128,700	—	16,466	—	20,281	1,142	3,094	405,504

47. DISPOSAL OF PARTIAL INTEREST IN A SUBSIDIARY WITHOUT LOSING CONTROL

On 20 November 2017, the Group entered into a sale and purchase agreement to dispose of its 10% equity interest in a wholly-owned subsidiary incorporated in Hong Kong, Build King Interior & Construction Limited, to an independent third party at a consideration of HK\$100,000. The disposal had been accounted for as equity transaction. In the opinion of the directors, the difference between the consideration received and the net asset values disposed of was considered insignificant.

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48. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2018 HK\$'000	2017 HK\$'000
Non-current asset		
Unlisted investments in subsidiaries	60,000	60,000
Current assets		
Amounts due from subsidiaries	199,659	160,660
Bank balances and cash	521	16,898
Other current assets	—	28
	200,180	177,586
Current liabilities		
Amount due to an intermediate holding company	2,514	2,514
Amounts due to subsidiaries	118,372	95,524
	120,886	98,038
Net current assets	79,294	79,548
Total assets less current liabilities	139,294	139,548
Capital and reserves		
Ordinary share capital	124,188	124,188
Reserves	15,106	15,360
Total equity	139,294	139,548

Movement in reserves

	Share premium HK\$'000	Contributed surplus HK\$'000 (Note)	Other reserve HK\$'000 (Note)	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2017	14,186	419,212	115	(416,518)	16,995
Profit and total comprehensive income for the year	—	—	—	29,412	29,412
Dividend paid	—	—	—	(31,047)	(31,047)
At 31 December 2017	14,186	419,212	115	(418,153)	15,360
Profit and total comprehensive income for the year	—	—	—	37,002	37,002
Dividend paid	—	—	—	(37,256)	(37,256)
At 31 December 2018	14,186	419,212	115	(418,407)	15,106

Note: The contributed surplus and other reserve represent adjustments in share capital on the reverse acquisition of the Company in 2004.

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49. PRINCIPAL SUBSIDIARIES

Particulars of the Company's principal subsidiaries as at 31 December 2018 and 2017 are as follows:

Name of subsidiary	Place of incorporation/ registration	Place of operation	Issued and fully paid/ registered ordinary share capital	Proportion of nominal value of issued ordinary share capital held by the Group		Principal activities
				2018 %	2017 %	
Allied Wise Limited	Hong Kong	Hong Kong	HK\$2	100	100	Investment holding
Amazing Reward Group Limited	British Virgin Islands ("BVI")	Hong Kong	US\$1,000,000	100	100	Investment holding
Titan Foundation Limited	Hong Kong	Hong Kong	HK\$20,000,000	100	100	Civil engineering
Build King Construction Limited ("BKCL")	United Kingdom	Hong Kong	GBP16,072,500	100	100	Construction and civil engineering
Build King Civil Engineering Limited	Hong Kong	Hong Kong	HK\$75,200,000	100	100	Civil engineering
			Ordinary shares HK\$24,000,000 Non-voting deferred shares	100	100	
Build King Management Limited	Hong Kong	Hong Kong	HK\$2	100	100	Provision of administrative and management services to group companies
Leader Marine Contractors Limited	Hong Kong	Hong Kong	HK\$200,000	100	100	Marine engineering and provision of transportation services
Leader Marine Cont. L.L.C.	Sharjah, United Arab Emirates ("U.A.E.")	U.A.E.	Dh300,000	100	100	First class contracting/specialised in marine construction
Profound Success Limited	BVI	Hong Kong	US\$1	100	100	Investment holding
Top Tactic Holdings Limited	BVI	BVI	US\$1	100	100	Investment holding
Wai Kee China Construction Company Limited	Hong Kong	PRC	HK\$10,000,000	100	100	Civil engineering
Wai Kee China Infrastructure Limited	Hong Kong	PRC	HK\$1	100	100	Investment holding

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49. PRINCIPAL SUBSIDIARIES (Continued)

Name of subsidiary	Place of incorporation/ registration	Place of operation	Issued and fully paid/ registered ordinary share capital	Proportion of nominal value of issued ordinary share capital held by the Group		Principal activities
				2018 %	2017 %	
Build King (Zens) Engineering Limited	Hong Kong	Hong Kong	HK\$56,000,002 Ordinary shares	100	100	Civil engineering
			HK\$14,800,000 Non-voting deferred shares	100	100	
			HK\$5,200,000 Non-voting deferred shares (note a)	—	—	
Wisdom Aim Investments Limited	Hong Kong	Hong Kong	HK\$1	100	100	Provision of secretarial and nominee services to group companies
Wuxi Qianhui Sewage Treatment Co., Ltd. (note b)	PRC	PRC	US\$5,400,000	95.6	95.6	Sewage treatment
Build King Interior & Construction Limited	Hong Kong	Hong Kong	HK\$1,000,000	70	70	Fitting out, improvement and alteration works for buildings
惠記環保工程(上海)有限公司 (note c)	PRC	PRC	US\$800,000	100	100	Environmental engineering

Notes:

- (a) These deferred shares, which are not held by the Group, practically carry minimal rights to dividends and no rights to receive notice of or to attend or vote at any general meeting of the company. On a winding up, the holders of the deferred shares are entitled to a distribution out of the remaining assets of the company only after the distribution of substantial amounts as specified in the Articles of Association to holders of ordinary shares of the company.
- (b) The company is a co-operative joint venture registered in the PRC.
- (c) The company is a foreign owned enterprise registered in the PRC.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

49. PRINCIPAL SUBSIDIARIES (Continued)

Except for Top Tactic Holdings Limited, all subsidiaries are indirectly held by the Company.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affect the results of the year or constitute a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Except for BKCL which has issued bonds (note 38), none of the subsidiaries had any debt securities outstanding at the end of the year or at any time during the year.

In the opinion of the directors of the Company, there are no subsidiaries that have non-controlling interest individually which are material to the Group at the end of each reporting period. Therefore, no information is disclosed for these non-wholly owned subsidiaries.

Financial Summary

RESULTS

	Year ended 31 December				
	2014 HK\$'000	2015 HK\$'000	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000
Group revenue	3,237,341	4,571,629	4,871,491	5,986,382	6,305,348
Share of revenue of joint ventures	—	—	13,381	34,933	75,314
	3,237,341	4,571,629	4,884,872	6,021,315	6,380,662
Group Revenue	3,237,341	4,571,629	4,871,491	5,986,382	6,305,348
Operating profit	57,461	105,341	183,853	266,899	538,224
Share of results of joint ventures	—	—	7,512	8,654	16,319
Share of results of associates	619	360	569	519	(1,190)
Finance costs	(3,559)	(8,635)	(13,857)	(18,950)	(20,467)
Profit before tax	54,521	97,066	178,077	257,122	532,886
Income tax expense	(1,907)	(2,884)	(28,531)	(70,048)	(119,128)
Profit for the year	52,614	94,182	149,546	187,074	413,758

FINANCIAL POSITION

	At 31 December				
	2014 HK\$'000	2015 HK\$'000	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000
Total assets	2,086,857	2,614,565	3,081,557	3,739,800	4,296,230
Total liabilities	(1,739,958)	(2,192,221)	(2,534,727)	(3,027,240)	(3,351,645)
Net assets	346,899	422,344	546,830	712,560	944,585

Corporate Information

BOARD OF DIRECTORS

Executive Directors

Zen Wei Peu, Derek
(Chairman, Chief Executive Officer and Managing Director)
Chang Kam Chuen, Desmond

Non-executive Directors

David Howard Gem
Chan Chi Hung, Anthony

Independent Non-executive Directors

Ho Tai Wai, David
Ling Lee Ching Man, Eleanor
Lo Yiu Ching, Dantes

AUDIT COMMITTEE

Ho Tai Wai, David *(Chairman)*
Ling Lee Ching Man, Eleanor
Lo Yiu Ching, Dantes

NOMINATION COMMITTEE

Lo Yiu Ching, Dantes *(Chairman)*
Ho Tai Wai, David
Ling Lee Ching Man, Eleanor
Zen Wei Peu, Derek

REMUNERATION COMMITTEE

Ling Lee Ching Man, Eleanor *(Chairwoman)*
Ho Tai Wai, David
Lo Yiu Ching, Dantes
Zen Wei Peu, Derek

COMPANY SECRETARY

Chang Kam Chuen, Desmond

AUDITOR

Deloitte Touche Tohmatsu

SOLICITORS

Reed Smith Richards Butler
Conyers Dill & Pearman

PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited
China CITIC Bank International Limited
Hang Seng Bank Limited

REGISTERED OFFICE

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

PRINCIPAL PLACE OF BUSINESS

Units 601-605A, 6th Floor, Tower B
Manulife Financial Centre
223 Wai Yip Street
Kwun Tong, Kowloon
Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

MUFG Fund Services (Bermuda) Limited
The Belvedere Building
69 Pitts Bay Road
Pembroke HM08
Bermuda

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Progressive Limited
Level 22, Hopewell Centre
183 Queen's Road East
Hong Kong

STOCK CODE

00240

WEBSITE

www.buildking.hk

