

**PROPERTY  
DEVELOPMENT**

**TOLL ROAD**

**CONSTRUCTION**

**CONSTRUCTION  
MATERIALS**

**QUARRYING**



# Wai Kee Holdings Limited

(Incorporated in Bermuda with limited liability)

(Stock Code: 610)

*ANNUAL REPORT 2018*

## CONTENTS

|   | <i>Page</i> |
|---|-------------|
| Financial Highlights  | 2           |
| Chairman's Statement  | 4           |
| Directors and Senior Management   | 18          |
| Directors' Report   | 24          |
| Corporate Governance Report   | 37          |
| Environmental, Social and Governance Report                             | 50          |
| Independent Auditor's Report  | 64          |
| Consolidated Statement of Profit or Loss                                | 72          |
| Consolidated Statement of Profit or Loss and Other Comprehensive Income | 73          |
| Consolidated Statement of Financial Position                            | 74          |
| Consolidated Statement of Changes in Equity                             | 76          |
| Consolidated Statement of Cash Flows                                    | 78          |
| Notes to the Consolidated Financial Statements                          | 81          |
| Financial Summary   | 187         |
| Corporate Information   | 188         |

# Financial Highlights

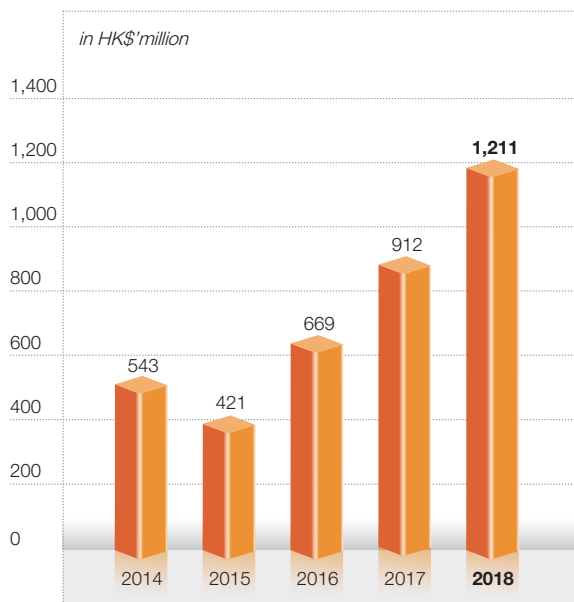
|  | Year ended 31st December,   |                             |
|--|-----------------------------|-----------------------------|
|  | 2018<br><i>HK\$'million</i> | 2017<br><i>HK\$'million</i> |
| Revenue  | <b>6,736</b>                | 6,500                       |
| Profit for the year                                    | <b>1,384</b>                | 994                         |
| Profit attributable to owners of the Company           | <b>1,211</b>                | 912                         |
|  | <b><i>HK cents</i></b>      | <i>HK cents</i>             |
| Basic earnings per share                               | <b>152.64</b>               | 115.05                      |
| Dividends per share                                    | <b>31.00</b>                | 26.30                       |
| Return on equity attributable to owners of the Company | <b>15.5%</b>                | 12.9%                       |

|  | At 31st December,           |                             |
|--|-----------------------------|-----------------------------|
|  | 2018<br><i>HK\$'million</i> | 2017<br><i>HK\$'million</i> |
| Total assets   | <b>12,868</b>               | 11,728                      |
| Total liabilities                                      | <b>(4,675)</b>              | (4,344)                     |
| Non-controlling interests                              | <b>(406)</b>                | (321)                       |
| Equity attributable to owners of the Company           | <b>7,787</b>                | 7,063                       |
|  | <b><i>HK\$</i></b>          | <i>HK\$</i>                 |
| Equity attributable to owners of the Company per share | <b>9.82</b>                 | 8.90                        |

# Financial Highlights

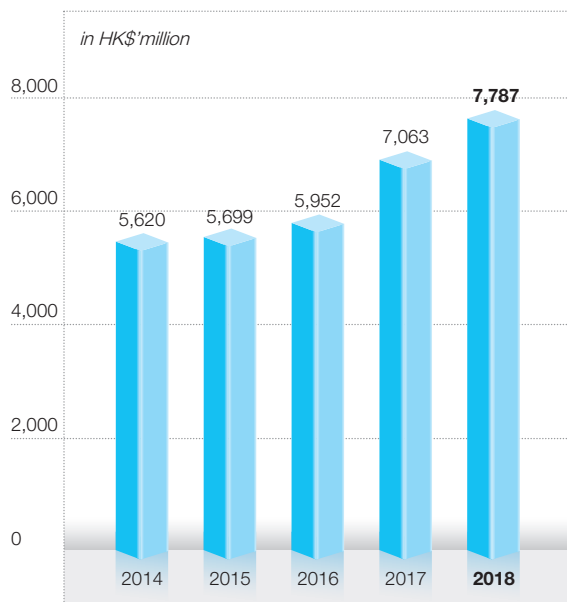
## PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

Year ended 31st December,



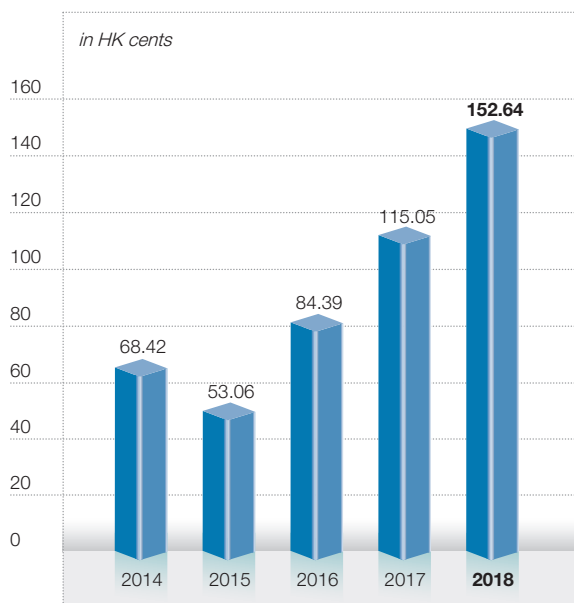
## EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY

At 31st December,



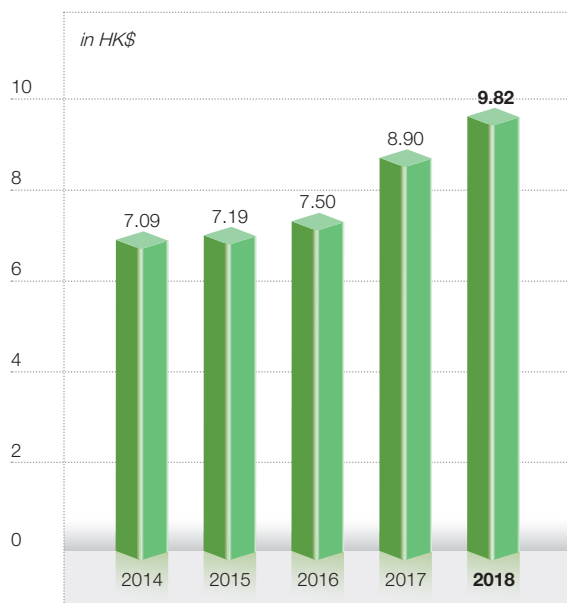
## BASIC EARNINGS PER SHARE

Year ended 31st December,



## EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY PER SHARE

At 31st December,





惠記集團有限公司  
Wai Kee Holdings Limited

(Incorporated in Bermuda with limited liability)



**Zen Wei Pao, William**  
Chairman

## *Dear shareholders,*

The board of directors (the "Board") of the Company announces that the Group's audited revenue for the year ended 31st December, 2018 was HK\$6,736 million (2017: HK\$6,500 million), generating an audited consolidated profit attributable to owners of the Company of HK\$1,211 million (2017: HK\$912 million), an increase of 33% as compared with that of 2017.

At the forthcoming annual general meeting to be held on 21st May, 2019, the Board will recommend the payment of a final dividend of HK23.4 cents (2017: HK22.5 cents) per share.



# PROPERTY DEVELOPMENT



CITY CENTER  
路劲·城市

# Chairman's Statement

## BUSINESS REVIEW

For the year ended 31st December, 2018, the Group's revenue was HK\$6,736 million (2017: HK\$6,500 million), generating an audited consolidated profit attributable to owners of the Company of HK\$1,211 million (2017: HK\$912 million), an increase of 33% as compared with that of 2017.

The Group has applied, for the first time, HKFRS 15 "Revenue from Contracts with Customers" which is one of the new Hong Kong Financial Reporting Standards applied in the current year. Had this new accounting standard not been applied, the Group's audited profit attributable to owners of the Company for the year ended 31st December, 2018 would be reduced by HK\$54 million (decrease of HK\$80 million in share of profit from Build King Holdings Limited ("Build King"), net of increase of HK\$26 million in share of profit from Road King Infrastructure Limited ("Road King")) to HK\$1,157 million, an increase of 27% as compared with that of 2017.

### Property Development and Investment, Toll Road, Investment and Asset Management

For the year ended 31st December, 2018, the Group shared a profit of HK\$1,255 million (2017: HK\$805 million) from Road King, an associate of the Group. As of the date of this report, the Group holds 42.39% interest in Road King.

During the year ended 31st December, 2018, the Group purchased 6,851,000 (2017: 7,761,000) ordinary shares in Road King at an aggregate consideration below the additional net assets value shared by the Group and hence recognised an aggregate discount of HK\$49 million (2017: HK\$49 million) on acquisition of additional interest in Road King. On the other hand, Road King issued 1,200,000 (2017: 8,200,000) ordinary shares upon exercise of share options granted to the directors and employees of Road King under the share option schemes of Road King. As the shares were issued at an exercise price lower than the net assets value per share of Road King, the Group recorded an aggregate loss of HK\$7 million (2017: HK\$34 million) on deemed disposal of partial interest in Road King. As a result, the net effect of the aforesaid transactions increased the Group's interest in Road King by 0.85% (2017: 0.59%).

For the year ended 31st December, 2018, Road King recorded an audited profit attributable to its owners of HK\$2,988 million (2017: HK\$1,944 million), an increase of 54% as compared with that of 2017.

In 2018, Road King closely followed the market trend and adhered to the business principle of ensuring a balance between profitability and sales volume, and its operation team concerted their efforts and drove property sales of the year (including joint venture projects) to a record high of RMB34,503 million, representing an increase of 31% as compared with last year.



# TOLL ROAD



# Chairman's Statement

## BUSINESS REVIEW (Cont'd)

### Property Development and Investment, Toll Road, Investment and Asset Management (Cont'd)

In the second half of 2018, the land market in Mainland China cooled down significantly after the government stepped up the austerity measures. Road King seized the opportunities and further acquired four land parcels in the second half of the year, totaling nine land parcels with a gross floor area of 1,040,000 sqm for the year, for optimising and replenishing the land reserve of Road King.

At 31st December, 2018, Road King's land reserve in Mainland China and Hong Kong were 7,880,000 sqm and 120,000 sqm respectively. Total land reserve was 8,000,000 sqm and total area of properties pre-sold but yet to be delivered was 1,930,000 sqm.

The total traffic volume and toll revenue of Road King's expressway projects were 94 million vehicles and RMB3,079 million respectively in 2018, representing an increase of approximately 11% and 16% as compared with those of 2017. Benefited from the economic growth arising from transformation and upgrade in the real economy of Beijing-Tianjin-Hebei Region and the three provinces of Northeast China, the traffic volume and toll revenue of two expressways in Hebei Province recorded a double-digit growth. Besides, the operation of Longcheng Expressway in Shanxi Province and Machao Expressway in Anhui Province became more matured, and the total toll revenue of these two expressways increased by 26% as compared with that of 2017.

In the second half of 2018, CVC Capital Partners acquired 25% equity interest of expressway business at a consideration of HK\$2 billion by way of capital contribution, thus adding new momentum to the development of Road King's expressway business. Road King will take this as the foundation and continue to explore and invest in expressway projects located in Mainland China and Southeast Asia regions with reasonable returns so as to form a solid foundation for the its development. Longer term development must be linked to the 'One Belt One Road' initiatives.

In 2018, Road King has consolidated the businesses of investment and asset management segment, including its property fund, cultural attraction and tourism, and entertainment and content development businesses. Road King has also newly commenced its business in providing content services. This segment (including joint venture projects) achieved sales of RMB2,855 million, including the contracted sales of RMB2,659 million and outstanding subscribed sales of RMB196 million in 2018. Profit of the investment and asset management segment increased to HK\$246 million. Road King will continue to explore through property fund and property related businesses, to solicit new opportunities and drivers for profit growth under controllable risks.

Road King will continue its pragmatic approach and adhere to the business strategy of striking a balance between profitability and sales volume. In addition, Road King will continue to research and develop market-oriented products to boost the sales volume, maintain the growth trend of profit and promote the brand name of Road King. Road King will also continue to explore business related opportunities, strive to increase toll road assets, optimise the land reserve portfolio and seek for more collaboration opportunities with business partners for further development.



# CONSTRUCTION

# Chairman's Statement

## BUSINESS REVIEW (Cont'd)

### Construction and Sewage Treatment

For the year ended 31st December, 2018, the Group shared a profit of HK\$232 million (2017: HK\$100 million) from Build King, the construction arm of the Group. As of the date of this report, the Group holds 56.76% interest in Build King.

For the year ended 31st December, 2018, Build King recorded revenue of HK\$6,305 million (2017: HK\$5,986 million) and an audited profit attributable to its owners of HK\$412 million (2017: HK\$184 million), an increase of 124% as compared with that of 2017. This comprises profit of HK\$407 million (2017: HK\$161 million) from construction and sewage treatment operations and gain of HK\$5 million (2017: HK\$23 million) from investment in listed securities.

Part of the profit was the impact of adoption of the new accounting standard HKFRS 15 "Revenue from Contracts with Customers". The impacts of change of the accounting policy are detailed in the note 2 to the consolidated financial statements in Build King's Annual Report 2018. Had the new accounting standard not been applied, the profit for the year would have been HK\$272 million, representing an increase of 45% over the profit of HK\$187 million for the corresponding period in 2018.

Although the increase of turnover in both the civil and building divisions of Build King was mild, the gross profit soared by 50% from HK\$463 million in last year to HK\$696 million (excluding the impact of adoption of the new accounting standard) in current year. It was because several major projects were completed during the year and the settlement of these final accounts contributed to the significant part of the profit for the year. On investment side, the joint ventures engaging in investment properties in USA and central heating business in northern PRC also started to contribute a total profit of HK\$16 million.

At the beginning of 2018, Build King was not optimistic in securing new major civil engineering projects because of fierce competition in construction market but Build King team's hardworking yielded good results. In total, Build King's civil division successfully bided twelve civil engineering projects of the total contract sum of HK\$6 billion. Together with other minor subcontracts and the five new building projects of HK\$4.6 billion, Build King secured new contracts of over HK\$10 billion during the year. At the date of this report, the total outstanding works amounted to HK\$18 billion. There were number of civil projects running to completion with their final accounts close to conclusion in 2018.

Build King's building division secured five new projects of HK\$4.6 billion, a record year for building tenders. Among these new projects are the building work of contract sum of HK\$1.7 billion for Road King's residential property development project at Au Tau, Yuen Long, and a building project of contract sum of HK\$1 billion for private property development in Shum Shui Po. These new projects are all smoothly progressed and will complete in 2020.

The investments on projects in PRC also continued to generate steady profit to Build King. The central heating supply in Dezhou was running smoothly as planned. The sewage treatment plant at Wuxi City were operating at average 45,000 tonnes per day which was 90% of its maximum design capacity. Currently, Build King is working on how to upgrade the equipment to meet the higher standards for effluent discharged from the treatment plant and accordingly the increase of sewage treatment fee is being discussed for the additional investment. It was anticipated the upgrading work will be implemented in 2019.



# CONSTRUCTION MATERIALS

# Chairman's Statement

## BUSINESS REVIEW (Cont'd)

### Construction Materials

For the year ended 31st December, 2018, the construction materials division recorded revenue of HK\$587 million (2017: HK\$664 million) and a net loss of HK\$98 million (2017: net profit of HK\$4 million).

The results of the construction materials division turn from profit in the previous year to loss in the current year was because of the continued difficult market conditions where concrete prices remained at low levels resulting in very low profit margins. Raw material costs however did not reduce at a corresponding rate thus further adding pressure on the margins.

The improvement in the secured volume of concrete has reached the satisfactory level for the capacity of the concrete batching facilities at Lam Tei Quarry, however the profit margin generated therefrom is not able to absorb the operating costs and the fixed costs incurred at Lam Tei Quarry. Additionally, the low concrete prices and reduced infrastructure activity on Hong Kong Island impacted negatively on the operations of the Tin Wan facilities and resulted in a loss.

The result for the asphalt business for 2018 was a loss due to slowdown in the replenishment of the order book resulting from delays of large infrastructure projects. That in turn resulted in greater competition and pressure on prices, which caused reduction in margins.

The management continues to adopt prudent cost control measures and is committed to provide high quality of services to both of our concrete and asphalt customers. The concrete batching facilities at Tin Wan are facing reduced demand due to continued low infrastructure activity on Hong Kong Island, hence the division has restructured the operation by terminating the lease of the concrete batching facilities in Hong Kong Island and by leasing a concrete batching facility in Kowloon Peninsula. Arrangement of such move is in progress and the related costs for the demolition of the concrete batching facilities at Tin Wan will be incurred in 2019.

### Quarrying

For the year ended 31st December, 2018, the quarrying division recorded revenue of HK\$185 million (2017: HK\$181 million) and a net loss of HK\$14 million (2017: HK\$12 million).

The quarrying division recorded similar figure of net loss as that of last year. Although the volume of aggregates produced and sold from the crushing facilities at Lam Tei Quarry had gradually picked up to the satisfactory level, loss from sales of aggregates produced at Lam Tei Quarry was recorded. That was because the selling prices for aggregates sold to both internal and external customers remained at the low level to meet the competitive market. The thin profit margin generated from sales was unable to cover the substantial amount of operation costs and fixed overheads at Lam Tei Quarry. With the positive impact of Renminbi devaluation in early 2018 on costs incurred in the PRC, the result of operation at Niu Tou Island turned from net loss in 2017 to a slightly net profit in 2018.

The selling prices of aggregates rose during the year because of the decline in aggregates supply from China to Hong Kong. Unfortunately, the capacity of the existing crushing facilities at Lam Tei Quarry limits the production volume of aggregates to secure additional sales volume with higher prices. Nevertheless, the management has been exercising cost control measures to minimise the cost of aggregates and is assessing to increase the capacity of the crushing facilities at Lam Tei Quarry in order to strengthen the competitiveness and performance of quarrying division.



# QUARRYING



## BUSINESS REVIEW (Cont'd)

### Impairment Loss of Lam Tei Quarry

The management has assessed the market situation of the construction materials and quarrying divisions and performed impairment assessment on the carrying amounts of property, plant and equipment, and the intangible assets (representing the extraction right of rock reserve and the rehabilitation costs to be incurred) for Lam Tei Quarry during the year ended 31st December, 2018 by reference to the valuation prepared by an independent external valuer. For the purpose of impairment assessment, assets of Lam Tei Quarry have been allocated to three individual cash generating units ("CGUs"), i.e. quarrying, concrete and asphalt CGUs, and the recoverable amounts of these CGUs have been determined based on the value in use calculation to determine whether the carrying amounts of these assets could be recovered. The calculation uses cash flow projection based on financial budgets covering the remaining contract period of Lam Tei Quarry and discounted at a discount rate of 10.59% to calculate the present value. Other key assumptions for the value in use calculation relate to the estimation of the prices and budgeted gross margins of aggregates, concrete and asphalt, and the volume of rock reserve to be extracted for the remaining contract period. The management considered that the carrying amounts of these assets of CGUs could not be fully recovered and therefore total impairment losses of HK\$205 million (HK\$32 million on property, plant and equipment, and HK\$173 million on intangible assets) was recognised in profit or loss for the year ended 31st December, 2018.

### Property Funds

The Group holds 34.6% interest in Grand China Cayman Investors III, Limited ("Grand China Fund") which indirectly holds 39.9% interest in a US company ("US Company I"). Following the disposals of two residential rental properties in 2016 and another two residential rental properties in 2017, the remaining five residential rental properties in Houston have already been disposed of by US Company I in 2018. All disposals were completed and cash distributions of the major portion of net sales proceeds were made in the second half year of 2018. Cash distribution of the remaining portion is expected to be made in the first half year of 2019. For the year ended 31st December, 2018, the Group shared profit of HK\$9 million and received cash distribution of US\$7.1 million from Grand China Fund.

The Group holds 10% interest in Grand China Overseas Investment Fund, Ltd. and Grand China Overseas Investment Management Co., Ltd. (collectively "GCOI Fund"). GCOI Fund is a fund of funds which in turn invested in numbers of sub-funds. Each sub-fund focuses on a unique property project in the USA. For the year ended 31st December, 2018, the Group received cash distribution of US\$0.3 million from GCOI Fund. On 4th March, 2019, the Group entered into an agreement to dispose of its entire interest in GCOI Fund to the major shareholder of GCOI Fund at the consideration of US\$5.8 million. For the year ended 31st December, 2018, gain on change in fair value of HK\$11 million for the investment in GCOI Fund with reference to the cash distribution received in January 2019 and the consideration for the disposal to be received was recognised in profit or loss.

The Group holds 30% effective interest in the Sunnyvale project by investment in a US investment company ("US Company II") which in turn made capital contribution to another US company (the "Project Company") for the development of 3-storey townhouses on three lots of land in Sunnyvale. In 2017, the Project Company sold one of the three lots of land. Development work of 314 townhouses on the remaining two lots of land is in progress and these townhouses have been gradually built and sold. At 31st December, 2018, 177 townhouses were sold and closed, and another 45 townhouses were sold but not yet closed. For the year ended 31st December, 2018, revaluation surplus of HK\$8 million for the investment in US Company II was recognised as gain on change in fair value in profit or loss.

# Chairman's Statement

## BUSINESS REVIEW (Cont'd)

### Property Funds (Cont'd)

Lion Trade Global Limited ("Lion Trade"), which is owned 70% by a wholly owned subsidiary of the Company and 30% by a wholly owned subsidiary of Build King, indirectly holds 75% interest in Wisdom H6 LLC ("JV Fund I") and 34.35% interest in Estates at Fountain Lake LLC ("JV Fund II"), both of which are US joint venture companies. JV Fund I holds a 4-storey residential rental property in Houston and JV Fund II holds a 3-storey residential rental property in Stafford of Texas. In December 2018, the occupancy rates of these two residential rental properties were around 91.5% and 94.4% respectively. For the year ended 31st December, 2018, the Group shared profit of HK\$27 million, of which 30% was shared by Build King, and received cash distribution of US\$0.3 million from these two US joint venture companies.

## FINANCIAL REVIEW

### Liquidity and Financial Resources

During the year, total borrowings increased from HK\$1,113 million to HK\$1,219 million with the maturity profile summarised as follows:

|   | 31st December,       |                      |
|---|----------------------|----------------------|
|   | 2018<br>HK\$'million | 2017<br>HK\$'million |
| Within one year                           | 272                  | 335                  |
| In the second year                        | 486                  | 391                  |
| In the third to fifth year inclusive      | 370                  | 296                  |
| Over five years                           | 91                   | 91                   |
|   | <b>1,219</b>         | 1,113                |
| Classified under:                         |                      |                      |
| Current liabilities ( <i>note a</i> )     | 327                  | 390                  |
| Non-current liabilities ( <i>note b</i> ) | 892                  | 723                  |
|   | <b>1,219</b>         | 1,113                |

#### Notes:

- (a) At 31st December, 2018, bank loans that are repayable over one year after the end of the reporting period but contain a repayment on demand clause with an aggregate carrying amount of HK\$55 million (2017: HK\$55 million) have been classified as current liabilities.
- (b) At 31st December, 2018, the amount included bonds with carrying amounts of HK\$129 million (2017: HK\$128 million) carrying fixed coupon interest of 7% per annum and HK\$91 million (2017: HK\$91 million) carrying fixed coupon interest of 5% per annum respectively.

During the year, the Group had no financial instruments for hedging purpose. At 31st December, 2018, apart from the bonds described above, the Group had no fixed-rate borrowings.



# Chairman's Statement

## FINANCIAL REVIEW (Cont'd)

### Liquidity and Financial Resources (Cont'd)

At 31st December, 2018, total amount of the Group's time deposits, bank balances and cash was HK\$1,813 million (2017: HK\$1,306 million), of which bank deposits amounting to HK\$2 million (2017: HK\$0.04 million) were pledged to banks to secure certain banking facilities granted to the Group. In addition, the Group has available unutilised bank facilities of HK\$1,331 million (2017: HK\$894 million). At 31st December, 2017, the Group also had available unutilised other borrowings facilities of HK\$50 million.

For the year ended 31st December, 2018, the Group recorded finance costs of HK\$76 million (2017: HK\$68 million).

At 31st December, 2018, included in the financial assets at fair value through profit or loss, there were investments in unlisted convertible bonds of HK\$38 million (2017: nil) and unlisted equity securities of HK\$8 million (2017: nil) issued by a private entity engaged in manufacture and sale of pharmaceutical products in USA, and investment in equity securities listed in Hong Kong of HK\$47 million (2017: HK\$46 million). For the year ended 31st December, 2018, the Group recorded a net gain (net amount of change in fair value, interest income and withholding tax) of HK\$1 million from the investments in the private entity in USA. Regarding the investment in equity securities listed in Hong Kong, the Group recorded a net gain (net amount of change in fair value and dividend income) of HK\$4 million (2017: HK\$23 million) from these investments for the year ended 31st December, 2018, of which net gain of HK\$5 million (2017: HK\$23 million) was derived from the securities invested by Build King.

The Group's borrowings, investments, time deposits and bank balances are principally denominated in Hong Kong dollar, Renminbi and United States dollar. As a result, the Group is exposed to the currency risks for fluctuation in exchange rates of Renminbi and United States dollar. However, there is no significant exposure to foreign exchange rate fluctuations during the year. The Group will continue to monitor its exposure to the currency risks closely.

### Capital Structure and Gearing Ratio

At 31st December, 2018, the equity attributable to owners of the Company amounted to HK\$7,787 million, representing HK\$9.82 per share (2017: HK\$7,063 million, representing HK\$8.90 per share).

At 31st December, 2018, the gearing ratio, representing the ratio of interest bearing borrowings to equity attributable to owners of the Company, was 15.7% (2017: 15.8%) and the net gearing ratio, representing the ratio of net borrowings (interest bearing borrowings less time deposits, bank balances and cash) to equity attributable to owners of the Company, was -7.6% (2017: -2.7%) as a result of total amount of time deposits, bank balances and cash exceeding total amount of interest bearing borrowings.

### Pledge of Assets

At 31st December, 2018 and 2017, apart from the bank deposits pledged to secure certain banking facilities granted to the Group, the shares of certain subsidiaries of the Company were also pledged to secure certain bank loans and banking facilities granted to the Group.

At 31st December, 2017, certain vessels with an aggregate carrying value of HK\$140 million were pledged to secure a bank loan. The pledge has been released in 2018 upon repayment of the bank loan.

# Chairman's Statement

## FINANCIAL REVIEW (Cont'd)

### Capital Commitments

At 31st December, 2018, the Group committed capital expenditure contracted for but not provided in the Group's consolidated financial statements of HK\$3 million (2017: HK\$3 million) in respect of acquisition of property, plant and equipment.

### Contingent Liabilities

At 31st December, 2018, the Group had outstanding tender/performance/retention bonds in respect of construction contracts amounting to HK\$705 million (2017: HK\$721 million).

## FUTURE OUTLOOK

It has been observed that the market prices for aggregates and concrete are showing recovery, however the rate of increase in prices is slow. For asphalt business, the low overall demand will not assist in recovery of prices nor will it aid return to profitability.

Therefore, the operators in aggregates, concrete and asphalt industries should face extremely challenging time in 2019. To handle the challenges, the Group would continue implementing cost control measures to strengthen our competitiveness.

The performance of the property funds in 2018 has been in line with budget and it is anticipated that some of the funds will have profit contribution and cash distribution to the Group in 2019. The Group continues to closely monitor the performance of the property funds and look for new investments in US properties.

## APPRECIATION

The Board would like to take this opportunity to extend its heartiest thanks to our shareholders, business partners, directors and our loyal and dedicated staff.

### William Zen Wei Pao

*Chairman*

Hong Kong, 19th March, 2019

# Directors and Senior Management

## EXECUTIVE DIRECTORS

**ZEN** Wei Pao, William, age 71, is the Chairman of the Company and has been with the Group since 1971. He was appointed as an Executive Director in July 1992, a member of the Remuneration Committee of the Company in April 2005 and the Chairman of the Nomination Committee of the Company in February 2012. He is also the Co-Chairman of Road King. He holds a Bachelor of Science Degree from The Chinese University of Hong Kong and a Master of Business Administration Degree from Asia International Open University (Macau). He also attended Executive Education Program at Harvard University and Stanford Executive Program at Stanford University. He is a member of both the Hong Kong Institution of Engineers and the Institute of Quarrying, the United Kingdom (“UK”). He has over 45 years of experience in civil engineering industry. Mr. Zen is responsible for the overall strategic planning and corporate marketing and development of the Group. He is the brother of Mr. Zen Wei Peu, Derek.

**ZEN** Wei Peu, Derek, age 66, is the Vice Chairman and Chief Executive Officer of the Company and has been with the Group for over 30 years. He was appointed as an Executive Director in July 1992, a member of the Remuneration Committee of the Company in April 2005 and a member of the Nomination Committee of the Company in February 2012. He is also the Chairman of Build King and the Co-Chairman of Road King. He holds a Bachelor of Science Degree in Engineering from The University of Hong Kong and a Master Degree of Business Administration from The Chinese University of Hong Kong and is a member of both the Institution of Civil Engineers and the Hong Kong Institution of Engineers and a fellow member of the Institute of Quarrying, UK. He was the Honorary Treasurer of Hong Kong Construction Association. He has over 40 years of experience in civil engineering. Mr. Zen is responsible for the overall management of the Group and oversees the operations of the Group. He is the brother of Mr. Zen Wei Pao, William.

**CHIU** Wai Yee, Anriena, age 55, was appointed as an Executive Director in June 2005. She joined the Group in April 1995. She is the Company Secretary of the Company. She holds a Bachelor of Administrative Studies Degree and a Master Degree of Professional Accounting. Miss Chiu is an associate member of The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators. She has extensive experience in company secretarial field. Miss Chiu is responsible for the construction materials division of the Group, the personnel and administration department and secretarial department of the Company.

# Directors and Senior Management

## NON-EXECUTIVE DIRECTORS

**CHENG** Chi Ming, Brian, age 36, was appointed as a Non-executive Director in February 2013. He holds a Bachelor of Science degree from Babson College in Massachusetts, U.S.A. Mr. Cheng is presently an executive director of NWS Holdings Limited (“NWS”, a substantial shareholder of the Company and the shares of whose are listed on the Main Board of The Stock Exchange of Hong Kong Limited). He is also a director of certain subsidiaries of NWS. He is the Chairman and a non-executive director of Integrated Waste Solutions Group Holdings Limited, and a non-executive director of Haitong International Securities Group Limited and Leyou Technologies Holdings Limited, all of whose shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited. He is also the Chairman of Goshawk Aviation Limited and a director of SUEZ NWS Limited, PBA International Pte. Ltd. and a number of companies in Mainland China. He is currently a member of the Thirteenth Shanghai Municipal Committee of the Chinese People’s Political Consultative Conference of The People’s Republic of China. Prior to joining NWS, Mr. Cheng had been working as a research analyst in the Infrastructure and Conglomerates sector for CLSA Asia-Pacific Markets. He was a non-executive director of Newton Resources Ltd (resigned on 23rd January, 2017) and Beijing Capital International Airport Company Limited (resigned on 2nd February, 2018), both of whose shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited, and a non-executive director of Tharisa plc (retired on 1st February, 2017), whose shares are listed on the Johannesburg Stock Exchange Limited and the London Stock Exchange plc.

**HO** Gilbert Chi Hang, age 42, was appointed as a Non-executive Director on 31st December, 2018. He was appointed as an executive director of NWS (together with its subsidiaries, “NWS Group”) on 9th July, 2018 and is also a member of the Executive Committee of NWS. Joined in January 2018, he is also a director of certain subsidiaries of the NWS Group and is responsible for overseeing the business development and mergers and acquisitions affairs, and certain businesses of the NWS Group. Mr. Ho has extensive experience in the area of corporate management, investments, corporate finance, merger and acquisition transactions and international brand and retail management. Prior to joining the NWS Group, Mr. Ho was a director and/or senior executive in several Hong Kong listed public companies. He was the senior investment director of New World Development Company Limited, the substantial shareholder of NWS and a company listed on The Stock Exchange of Hong Kong Limited, and an executive director of New World Strategic Investment Limited. He was also a partner of an international law firm Fried, Frank, Harris, Shriver & Jacobson LLP. Mr. Ho is an independent non-executive director of Kam Hing International Holdings Limited, Hailiang International Holdings Limited and Asia Allied Infrastructure Holdings Limited and a non-executive director of Shougang Concord International Enterprises Company Limited, all being companies listed on The Stock Exchange of Hong Kong Limited. He was an executive director of HMV Digital China Group Limited (resigned on 28th June, 2017) and an executive director and the chief executive officer of AID Partners Technology Holdings Limited (now known as AID Life Science Holdings Limited) (resigned on 1st January, 2018), both being companies listed on The Stock Exchange of Hong Kong Limited. Mr. Ho is a committee member of the Chinese People’s Political Consultative Conference of Shenyang, a standing committee member of the Youth Federation of Inner Mongolia and the Vice Chairman of Inner Mongolia & Hong Kong Youth Exchange Association. Mr. Ho holds a Bachelor of Commerce degree and a Bachelor of Laws degree from the University of Sydney, Australia and was admitted as a solicitor in New South Wales, Australia and England and Wales and as a solicitor and barrister in the High Court of Australia. He is also a fellow member of CPA Australia.

# Directors and Senior Management

## INDEPENDENT NON-EXECUTIVE DIRECTORS

**WONG** Che Ming, Steve, age 68, was appointed as an Independent Non-executive Director in July 1992. He was appointed as a member of the Audit Committee of the Company in July 1998, a member of the Remuneration Committee of the Company in April 2005 and a member of the Nomination Committee of the Company in February 2012. During the period from September 2001 to the first quarter of 2005, he served as the Chairman of the Audit Committee of the Company. He is a solicitor, Notary Public, China Appointed Attesting Officer and a member of The Chartered Institute of Arbitrators. He holds a Bachelor of Social Science Degree in Economics from The Chinese University of Hong Kong and a Doctorate Degree in Civil Laws from The Renmin University of China.

**WAN** Siu Kau, Samuel, age 67, was appointed as an Independent Non-executive Director and a member of the Audit Committee of the Company in September 2001. He was appointed as the Chairman of the Remuneration Committee of the Company in April 2005 and a member of the Nomination Committee of the Company in February 2012. He holds a Master Degree of Business Administration from The Chinese University of Hong Kong and a Bachelor Degree in Business Administration and Accounting from The University of Hong Kong. He started his executive search career in 1988 and was previously Managing Partner and Vice Chairman of Amrop Hever, a global executive search firm. Prior to this, he was the managing director of Norman Broadbent's Hong Kong and China offices and was among the first generation of recruiters to establish a search practice in China. Earlier, he worked for Bank of America and Banque Nationale de Paris on both the human resources and business side.

**WONG** Man Chung, Francis, age 54, was appointed as an Independent Non-executive Director and a member of the Audit Committee of the Company in August 2004. He was appointed as the Chairman of the Audit Committee and a member of the Remuneration Committee of the Company in April 2005, as well as a member of the Nomination Committee of the Company in February 2012. Mr. Wong holds a Master Degree in Management conferred by Guangzhou Jinan University of China. He is a Certified Public Accountant (Practising) and has over 25 years of experience in the profession of accounting. He is a fellow member of the Association of Chartered Certified Accountants, UK, the Hong Kong Institute of Certified Public Accountants, the Institute of Chartered Accountants in England and Wales, and the Society of Chinese Accountants and Auditors, Hong Kong as well as a certified tax adviser of the Taxation Institute of Hong Kong. Mr. Wong is an non-executive Chairman of Union Alpha CPA Limited and a non-executive director of Union Alpha CAAP Certified Public Accountants Limited, which are professional accounting firms, and a founding director and member of Francis M. C. Wong Charitable Foundation Limited, a charitable institution. Prior to that, he worked for an international accounting firm for 6 years and The Hong Kong Securities Clearing Company Limited for 2 years. Mr. Wong is currently an independent non-executive director, the Chairman of the audit committee and a member or the Chairman of the nomination committee and/or remuneration committee of China New Higher Education Group Limited, China Oriental Group Company Limited, Digital China Holdings Limited, Greenheart Group Limited, Hilong Holding Limited, Integrated Waste Solutions Group Holdings Limited and Qeeka Home (Cayman) Inc., all of whose shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited. He is also an independent non-executive director and a member of the strategy and investment committee of GCL-Poly Energy Holdings Limited, whose shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited. He was an independent non-executive director of Kunming Dianchi Water Treatment Co., Ltd. (resigned on 17th August, 2018), whose shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited.

# Directors and Senior Management

## SENIOR MANAGEMENT

**CHANG** Kam Chuen, Desmond, age 53, joined the Group in May 1997 and is now an executive director and the Company Secretary of Build King. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and an associate member of Chartered Institute of Management Accountants, UK. He has over 30 years of experience in accounting profession and financial management. Mr. Chang is responsible for the finance, human resources, information technology, administration and secretarial departments of Build King.

**CHEUNG** Siu Lun, age 68, joined the Group in 2006. He is a director and the Chief Operating Officer of Build King Construction Limited (“BKCL”), and a director of Build King Civil Engineering Limited (“Build King Civil”) and Build King (Zens) Engineering Limited (“Build King (Zens) Engineering”). He holds a Bachelor of Science Degree in Civil Engineering from The University of Hong Kong. He is a fellow of The Hong Kong Institution of Engineers. He is a member of the Faculty Advisory Committee of the Faculty of Science and Technology of the Technological and Higher Education Institute of Hong Kong. He has over 45 years of experience in both civil engineering and building construction. Mr. Cheung is responsible for Build King’s business development.

**KWOK** Chi Ko, Enmale, age 62, is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He holds an Engineering Doctorate Degree, a Master Degree in Arbitration & Dispute Resolution and a Master Degree in Laws. He is a Chartered Quantity Surveyor, a Registered Professional Surveyor (QS) and an Accredited Mediator and has been a Fellow Member of the Hong Kong Institute of Surveyors, the Royal Institution of Chartered Surveyors and the Chartered Institute of Arbitrators. He has had over 35 years of experience in building and construction industry. Mr. Kwok is responsible for Build King’s contract administration and commercial management for all building and construction related businesses.

**LEE** Man Wai, age 58, is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He has over 35 years of extensive experience in tendering and commercial management of civil engineering and building project in Hong Kong. Mr. Lee is responsible for Build King’s tendering activities.

**LIU** Sing Pang, Simon, age 57, is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He is a member of the Institution of Structural Engineers, a fellow member of the Hong Kong Institution of Engineer and a member of The Hong Kong Institute of Civil and Building Information Management. He is also a Chartered Engineer of UK. He is Vice Chairman of Civil Engineering Committee of Hong Kong Construction Association. He is also a member of the Registered Contractors’ Disciplinary Board Panel under the Buildings Ordinance and the Construction Workers Registration Board under Construction Works Registration Ordinance. He has over 30 years of experience in civil engineering and building construction. Mr. Liu is responsible for Build King’s civil engineering operation in Hong Kong.

**LUI** Yau Chun, Paul, age 58, has been working with the Group since 1998. He is a director and the General Manager (Marine) of Build King (Zens) Engineering, a director of BKCL, Build King Civil and Leader Marine Contractors Limited. He is a member of the Institution of Structural Engineers, and of the Hong Kong Institution of Engineers. He has over 35 years of experience in civil and marine engineering. Mr. Lui is responsible for Build King’s civil and marine engineering operation in Hong Kong.

# Directors and Senior Management

## SENIOR MANAGEMENT (Cont'd)

**MOK** Hon Wa, Kenneth, age 55, is a director of BKCL and Build King Civil. He holds a Master Degree of Applied Science in Civil Engineering from University of Windsor. He is a member of the Hong Kong Institution of Engineers, fellow of Hong Kong Institute of Construction Managers and Registered Professional Engineer in Hong Kong, Canada and USA. He has over 30 years of experience in building construction. Mr. Mok is responsible for the Group's building operation in Hong Kong.

**SO** Yiu Wing, Wilfred, age 44, is a director of BKCL, Build King Civil and Build King (Zens) Engineering. He holds a Bachelor degree in Civil Engineering from The University of Hong Kong. He is a member of The Hong Kong Institution of Engineers and a Registered Professional Engineer (CVL). He is a council member of Hong Kong Construction Association. He has over 20 years of experience in civil engineering construction. Mr. So is responsible for Build King's civil engineering operation in Hong Kong.

**YEOW** Chin Lan, Denis, age 48, joined the Group in September 1999 and is the Financial Controller of Build King. He is a fellow member of the Association of Chartered Certified Accountants, UK. He has over 20 years of experience in auditing, accounting and financial management. Mr. Yeow is responsible for the financial management and accounting of Build King.

**YIU** Cheuk Hung, Kenneth, age 53, is a director of BKCL. He holds an Executive Master Degree of Business Administration from The Chinese University of Hong Kong and a Master Degree of Project Management from University of South Australia. He is a member of the Hong Kong Institution of Engineers, the Chartered Institute of Building (UK) and the Hong Kong Institute of Construction Managers. He is also a Registered Professional Engineer. He has over 30 years of experience in the construction industry including design, construction and project management. Mr. Yiu is responsible for Build King's building operation in Hong Kong.

John **LEICH**, age 68, joined the Group in November 2010 and is a director of Excel Concrete Limited responsible for the construction materials division of the Group. He holds a Bachelor's degree in Civil Engineering from the University of Sydney and has completed studies for a Master's degree in Business Administration at the University of Technology, Sydney. He is a member of the Institute of Quarrying. Mr. Leich was an executive director of Shui On Building Materials Limited and Lamma Rock Products Limited. He has over 35 years of experience in the concrete, cement and quarrying industries.

**HO** Kin Kwok, William, age 64, joined the Group in March 2010 and is the General Manager of construction materials division of the Group. Mr. Ho holds a Bachelor Degree of Business Administration from Shenzhen University and a Diploma in Management for Executive Development from The Chinese University of Hong Kong. He is also a Registered Assessor for ISO Quality System and a member of the Institute of Quarrying. He has extensive experience in the construction materials industry.

# Directors and Senior Management

## SENIOR MANAGEMENT (Cont'd)

**CHEUNG** Kwan Man, Edmond, age 63, joined the Group in August 1994 and is the Group Financial Controller responsible for the financial management and the accounting department of the Group. He is also a director of Grandeur Building Material (Holdings) Limited and Faith Oriental Investment Limited. Mr. Cheung holds a Master Degree of Business Administration from Heriot-Watt University, UK. He is a fellow member of the Association of Chartered Certified Accountants, UK, a member of the Hong Kong Institute of Certified Public Accountants, Chartered Professional Accountants of Canada and the Certified General Accountants' Association of Canada, as well as a full member of American Institute of Certified Public Accountants. He has extensive experience in auditing, accounting and financial management.

**YAM** Tin Chun, Martin, age 58, joined the Group in July 2007 as Internal Audit Manager of the Company and Build King. Mr. Yam holds a Master Degree of Business Administration from Manchester Business School and a Bachelor Degree in Laws from Peking University. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants, a Certified Information System Auditor, an associate member of The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators. He has over 25 years of experience in internal audit. Consistent with ensuring the independence and integrity of the internal audit functions, Mr. Yam directly reports to Mr. Zen Wei Pao, William, the Chairman of the Company, and the Audit Committee Chairmen of the Company and Build King.



# Director's Report

The Directors present their annual report and the audited consolidated financial statements for the year ended 31st December, 2018.

## PRINCIPAL ACTIVITIES

The Company acts as an investment holding company. The principal activities of its principal subsidiaries, principal associates and joint ventures are set out in notes 54, 20 and 21 to the consolidated financial statements respectively.

## MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31st December, 2018, the five largest customers of the Group together accounted for approximately 67% of the Group's revenue, with the largest customer accounted for approximately 34%, and the five largest suppliers of the Group together represented approximately 9% by value of the Group's total purchases.

One of the Group's five largest customers is a wholly owned subsidiary of Road King Infrastructure Limited ("Road King", Stock Code: 1098). As at 31st December, 2018 two Directors of the Company have interest in Road King shares as disclosed under the section heading "Directors' Interests and Short Positions" in this report. In addition, an associate of a Director of the Company who has resigned with effect from 31st December, 2018 has nominal beneficial interest in one of the Group's five largest customers as at 31st December, 2018.

Save as disclosed above, none of other Directors, or any of their associates, or any shareholders which, to the knowledge of the Directors, owned more than 5% of the Company's share capital, had any interests in the Group's five largest customers as mentioned in the preceding paragraph.

## RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31st December, 2018 are set out in the consolidated statement of profit or loss and consolidated statement of profit or loss and other comprehensive income on pages 72 and 73 respectively.

An interim dividend of HK7.6 cents per share was paid to shareholders during the year.

The Directors recommend the payment of a final dividend of HK23.4 cents per share for the year ended 31st December, 2018 to shareholders whose names appear in the register of members of the Company on Tuesday, 28th May, 2019. The amount of dividends paid for the year is set out in note 14 to the consolidated financial statements.

Subject to the approval of shareholders at the forthcoming annual general meeting, it is expected that the payment of final dividend will be made on or before Friday, 5th July, 2019.

## CLOSURE OF REGISTER OF MEMBERS

For determining the entitlement to attend and vote at the Annual General Meeting to be held on Tuesday, 21st May, 2019, the register of members of the Company will be closed from Thursday, 16th May, 2019 to Tuesday, 21st May, 2019, both days inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the Annual General Meeting, all transfers accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar in Hong Kong, Tricor Secretaries Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:00 p.m. on Wednesday, 15th May, 2019.

The proposed final dividend is subject to the approval of the shareholders at the Annual General Meeting. The record date for the proposed final dividend is on Tuesday, 28th May, 2019. For determining the entitlement to the proposed final dividend, the register of members of the Company will be closed from Monday, 27th May, 2019 to Tuesday, 28th May, 2019, both days inclusive, during which period no transfer of shares will be registered. In order to qualify for the proposed final dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar in Hong Kong, Tricor Secretaries Limited, at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:00 p.m. on Friday, 24th May, 2019.

# Director's Report

## BUSINESS REVIEW

The business review of the Group for the year ended 31st December, 2018 is set out in the sections headed "Financial Highlights" on pages 2 to 3, "Chairman's Statement" on pages 4 to 17, "Corporate Governance Report" on pages 37 to 49, "Consolidated Financial Statements" on pages 72 to 186 and "Financial Summary" on page 187. Description of the principal risks and uncertainties facing the Group can be found throughout this annual report.

## SHARE CAPITAL AND SHARE OPTIONS

Details of movements in the share capital and share options of the Company are set out in notes 43 and 45 to the consolidated financial statements respectively.

During the year, there was no movement in the share capital and share options of the Company.

## RESERVES

Details of movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity on pages 76 to 77.

## DISTRIBUTABLE RESERVES OF THE COMPANY

In addition to the retained profits, under the Companies Act 1981 of Bermuda (as amended), the contributed surplus of the Company is also available for distribution to the shareholders. However, the Company cannot declare or pay a dividend, or make a distribution out of the contributed surplus, if:

- (a) it is, or would after the above payment be, unable to pay its liabilities as they become due; or
- (b) the realisable value of its assets would thereby be less than its liabilities.

The reserves of the Company which were available for distribution to the shareholders at 31st December, 2018 were approximately HK\$1,136,217,000.

## EQUITY-LINKED AGREEMENTS

Other than the Share Option Scheme of the Company, no equity-linked agreements were entered into during the year or subsisted at the end of the year.

## FINANCIAL SUMMARY

A summary of the results and of the financial position of the Group for the past five financial years is set out on page 187.

## PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group during the year are set out in note 16 to the consolidated financial statements.

# Director's Report

## DIRECTORS AND DIRECTORS' SERVICE CONTRACTS

The Directors of the Company during the year and up to the date of this report were:

### Executive Directors:

Zen Wei Pao, William (*Chairman*)  
Zen Wei Peu, Derek (*Vice Chairman and Chief Executive Officer*)  
Chiu Wai Yee, Anriena

### Non-executive Directors:

Cheng Chi Ming, Brian  
Ho Gilbert Chi Hang (appointed on 31st December, 2018)  
Tsang Yam Pui (resigned on 31st December, 2018)

### Independent Non-executive Directors:

Wong Che Ming, Steve  
Wan Siu Kau, Samuel  
Wong Man Chung, Francis

Pursuant to Bye-law 86(2) of the Company's Bye-laws, Mr. Ho Gilbert Chi Hang, appointed as a Director by the Board in December 2018, will retire from office at the forthcoming annual general meeting. He, being eligible, will offer himself for re-election at the forthcoming annual general meeting.

In accordance with Bye-law 87 of the Company's Bye-laws, Mr. Zen Wei Peu, Derek, Miss Chiu Wai Yee, Anriena and Dr. Wong Che Ming, Steve shall retire from office by rotation at the forthcoming annual general meeting and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

The Company received confirmation of independence from Dr. Wong Che Ming, Steve, Mr. Wan Siu Kau, Samuel and Mr. Wong Man Chung, Francis, being the Independent Non-executive Directors in respect of the year ended 31st December, 2018, pursuant to Rule 3.13 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The Company considers all the Independent Non-executive Directors to be independent.

# Director's Report

## DIRECTORS' INTERESTS AND SHORT POSITIONS

As at 31st December, 2018, the interests and short positions of the Directors of the Company in the shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which are required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or were required to be entered in the register maintained by the Company pursuant to section 352 of the SFO or were required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 of the Listing Rules, to be notified to the Company and the Stock Exchange were as follows:

### (I) The Company

#### *Interests in shares*

| Name of Director     | Capacity/<br>Nature of<br>interest | Number of shares held          |                | Percentage of the<br>issued ordinary<br>share capital |
|----------------------|------------------------------------|--------------------------------|----------------|---|
|                      |                                    | Long position<br><i>(note)</i> | Short position |   |
|                      |                                    |                                |                | %   |
| Zen Wei Pao, William | Personal                           | 197,781,843                    | –              | 24.94   |
| Zen Wei Peu, Derek   | Personal                           | 195,957,078                    | –              | 24.71   |
| Wong Che Ming, Steve | Personal                           | 900,000                        | –              | 0.11  |

#### *Note:*

Long position in the shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).

# Director's Report

## DIRECTORS' INTERESTS AND SHORT POSITIONS (Cont'd)

### (II) Associated Corporations

#### Interests in shares

| Name of Director      | Name of company  | Capacity/<br>Nature of interest | Number of shares held               |                | Percentage of the issued share capital |
|-----------------------|--|---------------------------------|-------------------------------------|----------------|--|
|                       |  |                                 | Long position                       | Short position |  |
|                       |  |                                 |                                     |                | %                                      |
| Zen Wei Pao, William  | Build King Holdings Limited  | Personal                        | 1,400,000 <i>(note 1)</i>           | –              | 0.11 <i>(note 2)</i>                   |
|                       | Wai Kee (Zens) Construction & Transportation Company Limited <i>(note 4)</i> | Personal                        | 2,000,000 <i>(note 1)</i>           | –              | 10.00                                  |
|                       | Wai Luen Stone Products Limited  | Personal                        | 30,000 <i>(note 1)</i>              | –              | 37.50                                  |
| Zen Wei Peu, Derek    | Build King Holdings Limited  | Personal                        | 123,725,228 <i>(note 1)</i>         | –              | 9.96                                   |
|                       | Road King Infrastructure Limited   | Personal                        | 24,649,000 <i>(notes 1 &amp; 3)</i> | –              | 3.29                                   |
|                       | Wai Kee (Zens) Construction & Transportation Company Limited <i>(note 4)</i> | Personal                        | 2,000,000 <i>(note 1)</i>           | –              | 10.00                                  |
|                       | Wai Luen Stone Products Limited  | Personal                        | 30,000 <i>(note 1)</i>              | –              | 37.50                                  |
| Chiu Wai Yee, Anriena | Build King Holdings Limited  | Personal                        | 1,116,000 <i>(note 1)</i>           | –              | 0.09                                   |
|                       | Road King Infrastructure Limited   | Personal                        | 205,000 <i>(note 1)</i>             | –              | 0.03                                   |
| Wong Che Ming, Steve  | Build King Holdings Limited  | Personal                        | 407,448 <i>(note 1)</i>             | –              | 0.03                                   |

#### Notes:

1. Long position in the shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).
2. As at 31st December, 2018, the issued share capital of Build King was 1,241,877,992 shares. Accordingly, the percentage has been adjusted.
3. Included in the balance, 1,000,000 Road King shares are held by Ms. Luk Chan, the spouse of Mr. Zen Wei Peu, Derek.
4. With effect from 29th February, 2016, the name of Wai Kee (Zens) Construction & Transportation Company Limited has been changed to Build King (Zens) Engineering Limited.

Save as disclosed above, none of the Directors nor their associates had any interests or short positions in any shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register to be kept by the Company under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange.

# Director's Report

## DIRECTORS' INTERESTS AND SHORT POSITIONS (Cont'd)

### (II) Associated Corporations (Cont'd)

#### Interests in debentures

| Name of Director    | Name of company                                   | Capacity/<br>Nature of interest | Type of debenture   | Principal amount held        |
|---------------------|---|---------------------------------|---|------------------------------|
| Zen Wei Peu, Derek  | RKI Overseas Finance<br>2017 (A) Limited (note 1) | Personal                        | US\$300 million 7% senior<br>guaranteed perpetual<br>capital securities | US\$800,000<br>(notes 2 & 3) |
| Ho Gilbert Chi Hang | RKI Overseas Finance<br>2017 (A) Limited (note 1) | Personal                        | US\$300 million 7% senior<br>guaranteed perpetual<br>capital securities | US\$200,000<br>(note 2)      |

#### Notes:

1. This company is a wholly owned subsidiary of Road King Infrastructure Limited.
2. Long position.
3. The principal amount of US\$400,000 of US\$300 million 7% senior guaranteed perpetual capital securities is held by Ms. Luk Chan, the spouse of Mr. Zen Wei Peu, Derek.

## SHARE OPTIONS

### (I) The Company

A share option scheme (the "Share Option Scheme") was adopted by the Company at the annual general meeting held on 15th May, 2012. No options have been granted under the Share Option Scheme since its adoption.

### (II) Associated Corporation

The share option scheme was adopted by Road King on 8th May, 2013 ("Road King Share Option Scheme"). As at 31st December, 2018, Road King has granted 3,500,000 share options under Road King Share Option Scheme to two existing Directors of the Company, all share options granted to those Directors have been exercised.

Save as disclosed above, none of the Directors nor their associates had any interests in the securities of the Company or any of its associated corporations (within the meaning of Part XV of the SFO).

Save as disclosed above, none of the Directors nor their spouses or children under 18 years of age were granted or had exercised any rights to subscribe for any securities of the Company or any of its associated corporations.

# Director's Report

## ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

Other than the share option schemes as mentioned earlier, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

No transactions, arrangements or contract of significance to which the Company or any of its subsidiaries was a party and in which a Director of the Company or his or her connected entity had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws, every Director and everyone of their heirs, executors and administrators, shall be indemnified and secured harmless out of the assets and profits of the Company and/or its subsidiaries from and against all actions, costs, charges, losses, damages and expenses which they or any of them, their or any of their heirs, executors or administrators, shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices or trusts.

The Company has arranged appropriate directors and officers liability insurance coverage for its Directors and officers.

## COMPETING INTERESTS

During the year and up to the date of this report, the following Directors had interest in the business which competes or is likely to compete, either directly or indirectly, with the business of the Group as required to be disclosed under the Listing Rules:

| <b>Name of Director</b>                                   | <b>Name of entity</b>                   | <b>Competing business</b>                  | <b>Nature of interest</b> |
|---|---|--|---------------------------|
| Zen Wei Pao, William                                      | CMP Investment Group Limited            | Property development in the PRC            | Director and shareholder  |
| Cheng Chi Ming, Brian                                     | NWS Holdings Limited group of companies | Construction, toll road and infrastructure | Director                  |
| Ho Gilbert Chi Hang<br>(appointed on 31st December, 2018) | NWS Holdings Limited group of companies | Construction, toll road and infrastructure | Director                  |
| Tsang Yam Pui<br>(resigned on 31st December, 2018)        | NWS Holdings Limited group of companies | Construction, toll road and infrastructure | Director                  |

# Director's Report

## SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 31st December, 2018, so far as is known to any Director of the Company, the following persons (other than Directors of the Company) have interests or short positions in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO:

| Name of shareholder  | Capacity/<br>Nature of<br>interest | Number of shares held            |                | Percentage<br>of the issued<br>ordinary<br>share capital |
|--|------------------------------------|----------------------------------|----------------|--|
|  |                                    | Long position<br><i>(note 1)</i> | Short position |  |
|  |                                    |                                  |                | %  |
| Cheng Yu Tung Family (Holdings) Limited<br><i>(note 2)</i>   | Corporate                          | 198,068,000                      | –              | 24.97  |
| Cheng Yu Tung Family (Holdings II) Limited<br><i>(note 3)</i>                                      | Corporate                          | 198,068,000                      | –              | 24.97  |
| Chow Tai Fook Capital Limited <i>(note 4)</i>  | Corporate                          | 198,068,000                      | –              | 24.97  |
| Chow Tai Fook (Holding) Limited <i>(note 5)</i>  | Corporate                          | 198,068,000                      | –              | 24.97  |
| Chow Tai Fook Enterprises Limited <i>(note 6)</i>  | Corporate                          | 198,068,000                      | –              | 24.97  |
| New World Development Company Limited<br><i>(note 7)</i>   | Corporate                          | 198,068,000                      | –              | 24.97  |
| NWS Holdings Limited <i>(note 8)</i>   | Corporate                          | 198,068,000                      | –              | 24.97  |
| NWS Service Management Limited<br>(incorporated in the Cayman Islands)<br><i>(note 9)</i>          | Corporate                          | 198,068,000                      | –              | 24.97  |
| NWS Service Management Limited<br>(incorporated in the British Virgin Islands)<br><i>(note 10)</i> | Corporate                          | 198,068,000                      | –              | 24.97  |
| Vast Earn Group Limited <i>(note 11)</i>   | Beneficial<br>owner                | 198,068,000                      | –              | 24.97  |



## SUBSTANTIAL SHAREHOLDERS' INTERESTS (Cont'd)

Notes:

1. Long position in the shares (other than pursuant to equity derivatives such as share options, warrants to subscribe or convertible bonds).
2. Cheng Yu Tung Family (Holdings) Limited is deemed to be interested in the shares through its interests in more than one-third of the issued share capital of Chow Tai Fook Capital Limited.
3. Cheng Yu Tung Family (Holdings II) Limited is deemed to be interested in the shares through its interests in more than one-third of the issued share capital of Chow Tai Fook Capital Limited.
4. Chow Tai Fook Capital Limited is deemed to be interested in the shares through its interests in its subsidiary, namely Chow Tai Fook (Holding) Limited.
5. Chow Tai Fook (Holding) Limited is deemed to be interested in the shares through its interests in its wholly owned subsidiary, namely Chow Tai Fook Enterprises Limited.
6. Chow Tai Fook Enterprises Limited is deemed to be interested in the shares through its interests in more than one-third of the issued share capital of New World Development Company Limited.
7. New World Development Company Limited is deemed to be interested in the shares through its interests in its subsidiary, namely NWS Holdings Limited.
8. NWS Holdings Limited is deemed to be interested in the shares through its interests in its wholly owned subsidiary, namely NWS Service Management Limited (incorporated in the Cayman Islands). Both Mr. Cheng Chi Ming, Brian and Mr. Ho Gilbert Chi Hang are executive directors of NWS Holdings Limited.
9. NWS Service Management Limited (incorporated in the Cayman Islands) is deemed to be interested in the shares through its interests in its wholly owned subsidiary, namely NWS Service Management Limited (incorporated in the British Virgin Islands). Both Mr. Cheng Chi Ming, Brian and Mr. Ho Gilbert Chi Hang are directors of NWS Service Management Limited (incorporated in the Cayman Islands).
10. NWS Service Management Limited (incorporated in the British Virgin Islands) is deemed to be interested in the shares through its interests in its wholly owned subsidiary, namely Vast Earn Group Limited. Both Mr. Cheng Chi Ming, Brian and Mr. Ho Gilbert Chi Hang are directors of NWS Service Management Limited (incorporated in the British Virgin Islands).
11. Vast Earn Group Limited is a wholly owned subsidiary of NWS Service Management Limited (incorporated in the British Virgin Islands). Both Mr. Cheng Chi Ming, Brian and Mr. Ho Gilbert Chi Hang are directors of Vast Earn Group Limited.

Save as disclosed above, no other person (other than Directors of the Company) has an interest or a short position in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO.

## DISCLOSURES PURSUANT TO RULES 13.18 AND 13.21 OF THE LISTING RULES

- (1) On 12th October, 2017, the Company confirmed its acceptance of a facility letter (the "Facility Letter") issued by a bank in respect of a term loan facility of up to HK\$273 million (the "Banking Facility") with the final maturity date falling 3 years from the date of the bank's receipt of the Company's acceptance of the Facility Letter. Throughout the life of the Banking Facility, Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek should collectively maintain at least 43% shareholding interest in the Company and maintain management control in the Company.
- (2) On 2nd November, 2018, Wai Kee Finance Limited, a wholly owned subsidiary of the Company, as borrower, the Company as guarantor and a bank as lender entered into a facility agreement in respect of HK\$760 million term loan facility (the "Facility") with final maturity date falling on 42 months from the first utilisation date of the Facility. Throughout the life of the Facility, (i) Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek should be executive directors of the Company; and (ii) Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek collectively own (directly or indirectly) at least 40% of beneficial shareholding interest in the issued share capital of the Company.

Save as disclosed above, as at 31st December, 2018 and up to the date of this report, the Company did not have other disclosure obligations under Rules 13.18 and 13.21 of the Listing Rules.

## DISCLOSURE PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

Upon enquiry by the Company, save as disclosed below, there is no change in the information of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the Company's last published interim report:

| <b>Name of Director</b> | <b>Details of changes</b>  |
|-------------------------|--|
| Zen Wei Pao, William    | Mr. Zen's annual salary has been revised from HK\$392,000 to HK\$410,000 with effect from 1st April, 2019.   |
| Zen Wei Peu, Derek      | Mr. Zen's annual salary has been revised from HK\$6,674,000 to HK\$6,942,000 with effect from 1st April, 2019.   |
| Chiu Wai Yee, Anriena   | Miss Chiu's annual salary has been revised from HK\$2,239,000 to HK\$2,374,000 with effect from 1st April, 2019.   |
| Tsang Yam Pui           | Mr. Tsang has resigned as a Non-executive Director of the Company with effect from 31st December, 2018.  |
| Ho Gilbert Chi Hang     | Mr. Ho has been appointed as a Non-executive Director of the Company with effect from 31st December, 2018. In addition, he has entered into a Letter of Appointment with the Company for the period from 31st December, 2018 to 28th February, 2021 and is subject to retirement by rotation and re-election in accordance with the Bye-laws of the Company. |

## CONNECTED TRANSACTIONS

### Continuing Connected Transaction

#### Business Services Agreement with NWD

- (i) On 4th December, 2015, the Company entered into a business services agreement (the "2016 Business Services Agreement") with New World Development Company Limited ("NWD", which is a connected person of the Company by virtue of its being a substantial shareholder of the Company) for provision of services covering construction, maintenance, and project management related services including provision of services as main contractor, project manager, consultant and sub-contractor for a variety of works including superstructure, foundation, civil engineering, port and infrastructure facilities, maintenance, construction and interior decoration and other related services (the "Services") which may from time to time be provided by the Company and its subsidiaries (collectively the "Group") to NWD and its subsidiaries during the term of the 2016 Business Services Agreement which had an initial term of three years.

The 2016 Business Services Agreement has an initial term of three years from 1st January, 2016. Subject to re-compliance with the requirements of the applicable Listing Rules and other applicable laws and regulations at the relevant time or, alternatively, any waivers obtained from the strict compliance with such requirements, upon expiry of the initial term or subsequent renewal term, the 2016 Business Services Agreement is automatically renewed for a successive period of three years thereafter (or such other period permitted under the Listing Rules) unless a party under the 2016 Business Services Agreement gives a 30 days' prior written notice to the other party to terminate the 2016 Business Services Agreement.

Annual caps, being the maximum aggregate value of transactions undertaken by members of the Group under the 2016 Business Services Agreement for each financial year, are as follows:

|             | Financial year ending 31st December, |              |              |
|-------------|--------------------------------------|--------------|--------------|
|             | 2016                                 | 2017         | 2018         |
|             | HK\$'million                         | HK\$'million | HK\$'million |
| Annual caps | 510                                  | 260          | 260          |

For the financial year ended 31st December, 2018, the relevant maximum aggregate value of the transactions was approximately HK\$242,169,000 and the transaction is disclosed in note 52 to the consolidated financial statements.

The continuing connected transaction contemplated under the 2016 Business Services Agreement was announced by the Company in its announcement dated 4th December, 2015 and approved by independent shareholders at the special general meeting of the Company held on 29th December, 2015.

## CONNECTED TRANSACTIONS (Cont'd)

### Continuing Connected Transaction (Cont'd)

#### Business Services Agreement with NWD (Cont'd)

- (ii) In light of the expiry of the term of the 2016 Business Services Agreement on 31st December, 2018 and to ensure compliance with Chapter 14A of the Listing Rules, on 26th October, 2018, the Company entered into a new business services agreement (the "2019 Business Services Agreement") with NWD for provision of the Services which may from time to time be provided by the Group to NWD and its subsidiaries during the term of the 2019 Business Services Agreement.

The 2019 Business Services Agreement has an initial term of three years from 1st January, 2019. Subject to re-compliance with the requirements of the applicable Listing Rules and other applicable laws and regulations at the relevant time or, alternatively, any waivers obtained from the strict compliance with such requirements, upon expiry of the initial term or subsequent renewal term, the 2019 Business Services Agreement is automatically renewed for a successive period of three years thereafter (or such other period permitted under the Listing Rules) unless a party under the 2019 Business Services Agreement gives a 30 days' prior written notice to the other party to terminate the 2019 Business Services Agreement.

Annual caps, being the maximum aggregate value of transactions undertaken by members of the Group under the 2019 Business Services Agreement for each financial year, are as follows:

|             | Financial year ending 31st December, |                             |                             |
|-------------|--------------------------------------|-----------------------------|-----------------------------|
|             | 2019<br><i>HK\$'million</i>          | 2020<br><i>HK\$'million</i> | 2021<br><i>HK\$'million</i> |
| Annual caps | 300                                  | 450                         | 450                         |

The continuing connected transaction contemplated under the 2019 Business Services Agreement was announced by the Company in its announcement dated 26th October, 2018 and approved by independent shareholders at the special general meeting of the Company held on 12th December, 2018.

The continuing connected transaction mentioned in (i) above has been reviewed by the Independent Non-executive Directors of the Company who have confirmed that the transaction has been entered into:

- (a) in the ordinary course and usual course of business of the Company;
- (b) on normal commercial terms; and
- (c) on terms that are fair and reasonable and in the interest of the shareholders of the Company as a whole.

The Company has engaged the auditor of the Company to report the continuing connected transactions of the Group in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter containing its findings and conclusions in respect of the continuing connected transactions disclosed by the Group in this annual report in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

# Director's Report

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the year ended 31st December, 2018.

## **SUFFICIENCY OF PUBLIC FLOAT**

According to the information that is available to the Company and within the knowledge of the Directors of the Company, the Company has maintained the prescribed public float under the Listing Rules.

## **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-laws, or the laws of Bermuda, which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

## **DONATIONS**

During the year, the Group made charitable and other donations amounting to approximately HK\$216,000.

## **EMPLOYEES AND REMUNERATION POLICIES**

At 31st December, 2018, the Group had 2,143 employees (2017: 2,218 employees), of which 2,080 (2017: 2,158) were located in Hong Kong, 62 (2017: 59) were located in the PRC and 1 (2017: 1) was located in UAE. For the year ended 31st December, 2018, the Group's total staff costs were HK\$1,202 million (2017: HK\$1,079 million).

Competitive remuneration packages are structured to commensurate with individual responsibilities, qualification, experience and performance. In addition, discretionary bonuses may be paid depending upon the financial performance of the Group as well as the performance of the individual.

The emoluments of executive directors and senior management are determined by the Remuneration Committee with reference to salaries paid by comparable companies, their responsibilities, employment conditions and prevailing market conditions.

## **AUDITOR**

A resolution will be proposed at the forthcoming annual general meeting to re-appoint Messrs. Deloitte Touche Tohmatsu as Auditor of the Company.

On behalf of the Board

**Zen Wei Pao, William**

*Chairman*

Hong Kong, 19th March, 2019

# Corporate Governance Report

## CORPORATE GOVERNANCE CODE

The Company is committed to maintaining the highest standard of corporate governance as it believes that good corporate governance practices are fundamental to the effective operation of a company and can enhance shareholders' value as well as safeguard shareholders' interests. The Company places strong emphasis on a quality Board, accountability, sound risk management and internal control, appropriate risk-assessment, monitoring procedures and transparency to all shareholders and stakeholders.

Throughout the year of 2018, the Company has complied with the code provisions of Corporate Governance Code (the "Code") set out in Appendix 14 of the Listing Rules.

## THE BOARD

### Composition

The Board has a balanced composition of members to ensure independent judgement being exercised in all discussions. As at the date of this report, the Board comprises eight Directors including three Executive Directors, two Non-executive Directors and three Independent Non-executive Directors. Board members are listed below:

| Board of Directors  |                         |                                     |
|---|-------------------------|-------------------------------------|
| Executive Directors   | Non-executive Directors | Independent Non-executive Directors |
| Zen Wei Pao, William ( <i>Chairman</i> )                                | Cheng Chi Ming, Brian   | Wong Che Ming, Steve                |
| Zen Wei Peu, Derek ( <i>Vice Chairman and Chief Executive Officer</i> ) | Ho Gilbert Chi Hang     | Wan Siu Kau, Samuel                 |
| Chiu Wai Yee, Anriena   |                         | Wong Man Chung, Francis             |

With the expertise contributed by each of the Directors, the Board has a wide spectrum of valuable business experience, knowledge and professionalism for its efficient and effective functioning. Biographical details are set out in the "Directors and Senior Management" section of this annual report. An updated list of Directors and their respective roles and functions are maintained on the websites of the Company and the Stock Exchange.

During the year, the Company has complied with Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules regarding the appointment of at least three Independent Non-executive Directors including one Independent Non-executive Director with accounting or related financial management expertise and the number of Independent Non-executive Directors representing at least one-third of the Board.

There is no financial, business and family relationship among members of the Board, other than the Chairman, Mr. Zen Wei Pao, William, and the Vice Chairman and Chief Executive Officer, Mr. Zen Wei Peu, Derek, who are brothers.

# Corporate Governance Report

## THE BOARD (Cont'd)

### Appointment and Re-election

Pursuant to the Bye-laws, the Board may appoint a director either to fill a causal vacancy or as an addition to the Board from time to time during the year following the recommendation from the Nomination Committee. Any Director appointed by the Board to fill a causal vacancy shall hold office until the first general meeting after his/her appointment and be subject to re-election at such meeting and any Director appointed by the Board as an addition to the existing Board shall hold office until the next following annual general meeting of the Company and shall then be eligible for re-election. In addition, at each annual general meeting, at least one-third of the Directors for the time being shall retire from office by rotation and are eligible for re-election.

### Non-executive Directors

Code provision A.4.1 stipulates that non-executive directors should be appointed for a specific term, subject to re-election. Each Non-executive Director (including Independent Non-executive Director) of the Company has entered into a Letter of Appointment with the Company for a specific term not more than three years, subject to re-election at the general meeting.

### Independence of Independent Non-executive Directors

The Company has received written confirmation of independence from each of the Independent Non-executive Directors in accordance with Rule 3.13 of the Listing Rules. The Board considers them to be independent in accordance with the Listing Rules.

### Role and Delegation

The primary role of the Board is to protect and enhance shareholders' long-term value. It assumes the responsibility for providing effective and responsible leadership and control of the Company, and directing and supervising the Company's affairs in pursuit of the Group's strategic objectives.

The Board, led by the Chairman, approves and monitors Group's strategies and policies, evaluates the performance of the Group and supervises the management. In addition, the Board reserved for its decisions all major matters of the Company, including approval and monitoring of budgets, risk management and internal control, dividend payout, material transaction (in particular those may involve conflict of interests), preparation and release of financial information, appointment of Directors, other significant financial and operational matters.

# Corporate Governance Report

## THE BOARD (Cont'd)

### Role and Delegation (Cont'd)

In order to enhance efficiency, the Board has delegated the Chief Executive Officer the day-to-day leadership and management of the Group. Management of the Group, on the other hand, is responsible for day-to-day operations of the Group under the supervision of the Chief Executive Officer.

The Board also ensures that the good corporate governance policies and practices are implemented within the Group, and is responsible for performing the corporate governance duties including the following:

- to develop and review the Company's policies and practices on corporate governance;
- to review and monitor the training and continuous professional development of the Directors and senior management;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- to develop, review and monitor the code of conduct manual applicable to employees and the Directors; and
- to review the Company's compliance with the Code and disclosures in the Corporate Governance Report.

The internal audit team has also carried out a compliance review on the Code and reported to the Board that the Group has properly followed the requirements of the Code.

The Group has adopted a number of policies and procedures, all of which have been documented and communicated to the Directors and employees via Employees' Handbooks and internal memorandum to ensure good corporate governance practices and high standard of business conducts and ethics of the Group. The effectiveness of these policies is reviewed on a regular basis.



# Corporate Governance Report

## THE BOARD (Cont'd)

### Board Meetings

The Board meets regularly at least four times each year and additional meetings are arranged if and when required. The Directors play an active role in participating the Company's meetings through contribution of their professional opinions and active participation in discussion. During the year, the attendance records of individual Directors at the Board meetings, meetings of three Board Committees, namely Audit Committee, Nomination Committee and Remuneration Committee, and the annual general meeting held on 18th May, 2018 and the special general meeting held on 12th December, 2018 are set out below:

| Name of Director  | Meetings attended/held |                         |                              |                                |   |   |
|---|------------------------|-------------------------|------------------------------|--------------------------------|---|---|
|   | Board Meeting          | Audit Committee Meeting | Nomination Committee Meeting | Remuneration Committee Meeting | Annual General Meeting held on 18th May, 2018 | Special General Meeting held on 12th December, 2018 |
| <b>Executive Directors</b>  |                        |                         |                              |                                |   |   |
| Zen Wei Pao, William ( <i>Chairman</i> )                                | 6/6                    | -                       | 3/3                          | 4/4                            | 1   | 1   |
| Zen Wei Peu, Derek ( <i>Vice Chairman and Chief Executive Officer</i> ) | 6/6                    | -                       | 3/3                          | 4/4                            | 1   | 1   |
| Chiu Wai Yee, Anriena   | 6/6                    | -                       | -                            | -                              | 1   | 1   |
| <b>Non-executive Directors</b>  |                        |                         |                              |                                |   |   |
| Cheng Chi Ming, Brian   | 3/6                    | -                       | -                            | -                              | 0   | 0   |
| Ho Gilbert Chi Hang<br>(appointed on 31st December, 2018)               | -                      | -                       | -                            | -                              | -   | -   |
| Tsang Yam Pui<br>(resigned on 31st December, 2018)                      | 2/6                    | -                       | -                            | -                              | 1   | 0   |
| <b>Independent Non-executive Directors</b>                              |                        |                         |                              |                                |   |   |
| Wong Che Ming, Steve  | 6/6                    | 4/4                     | 3/3                          | 4/4                            | 0   | 1   |
| Wan Siu Kau, Samuel   | 6/6                    | 4/4                     | 3/3                          | 4/4                            | 1   | 0   |
| Wong Man Chung, Francis   | 6/6                    | 4/4                     | 3/3                          | 4/4                            | 1   | 1   |

Note:

"-" Not applicable

Notice of a regular Board meeting is given to all Directors at least 14 days before each meeting, and all Directors are given the opportunity to include matters in the agenda for discussion at the Board meetings. The agenda and meeting materials are normally sent to all Directors at least three days before the regular Board meetings (and so far as practicable for such other Board meetings) to ensure that they have sufficient time and attention to the affairs of the Company.

In order to have an effective Board, all Directors are provided with information on activities and developments in and the financial performance of the Group's business on a monthly basis to keep them apprised of the latest developments of the Group. They have full access to information on the Group and are able to invite management and professional advisers, where appropriate, to attend Board meetings.

# Corporate Governance Report

## THE BOARD (Cont'd)

### Board Meetings (Cont'd)

All Directors have direct access to the Company Secretary who is responsible for advising the Board on corporate governance and compliance issues. The Company Secretary is also responsible for taking the minutes of Board and Board Committees' meetings. Such minutes are open for inspection by Directors.

Each Director is required to make disclosure of his/her interests or potential conflict of interests, if any, in any proposed transactions or issues discussed by the Directors at the Board and Board Committees' meetings. Any Director shall not vote on any resolution of the Board and Board Committees approving any contract or arrangement or any other proposal in which he/she (or his/her associates) is materially interested nor shall he/she be counted in the quorum present at the meeting.

### Induction and Continuous Professional Development

Directors should keep abreast of their collective responsibilities. Briefing of the Group's business is given to newly appointed Director and a comprehensive induction package including the statutory and regulatory obligations of a director of a listed company is also provided. The Group also provides seminars and trainings to develop and refresh the Directors' knowledge and skills. The Group continuously updates the Directors on the latest developments regarding the Listing Rules and applicable regulatory requirements to ensure compliance and enhance their awareness of good corporate governance practices.

During the year and up to the date of this report, briefing of the Group's business was given to the newly appointed Director and a comprehensive induction package on the directors' duties was provided to him.

All Directors are requested to provide the Company with their respective training records pursuant to the Code. Trainings received by each of the Directors during the period from 1st January, 2018 to 31st December, 2018 are summarized as follows:

| Name of Director                                       | Type of continuous professional development |
|--|---|
| <b>Executive Directors</b>                             |   |
| Zen Wei Pao, William                                   | A,B,C                                       |
| Zen Wei Peu, Derek                                     | B,C   |
| Chiu Wai Yee, Anriena                                  | B,C   |
| <b>Non-executive Directors</b>                         |   |
| Cheng Chi Ming, Brian                                  | C   |
| Ho Gilbert Chi Hang (appointed on 31st December, 2018) | -   |
| Tsang Yam Pui (resigned on 31st December, 2018)        | B,C   |
| <b>Independent Non-executive Directors</b>             |   |
| Wong Che Ming, Steve                                   | B,C   |
| Wan Siu Kau, Samuel                                    | B,C   |
| Wong Man Chung, Francis                                | B,C   |

#### Notes:

- A: giving talks at seminars and/or conferences and/or forum
- B: attending seminars and/or conference and/or forum
- C: reading newspapers, journals and updates relating to the economy, general business, accounting, laws, rules and regulations, etc.

"-" Not applicable

# Corporate Governance Report

## THE BOARD (Cont'd)

### Directors' and Officers' Liability Insurance and Indemnity

The Company has arranged appropriate Directors' and Officers' Liability Insurance for its Directors and officers covering the costs, losses, expenses and liabilities arising from the performance of their duties. The insurance policy covers legal action against its Directors and officers to comply with the requirement of the Code. During the year, no claim was made against the Directors and officers of the Company.

### Chairman and Chief Executive Officer

The Chairman is Mr. Zen Wei Pao, William. The Chief Executive Officer is Mr. Zen Wei Peu, Derek.

To ensure a balance of power and authority, the positions of the Chairman and the Chief Executive Officer are clearly set out in writing and are separate.

The role of the Chairman is to oversee the functioning of the Board and ensure the establishment of strategic direction of the Group. The Chairman provides leadership for the Board and ensures that the Company establishes sound corporate governance practices and procedures. He also encourages all the Directors to make a full and active contribution to the affairs of the Board.

The Chief Executive Officer is responsible for implementing the Board's approved strategies and policies, and supervising the day-to-day operations.

Detailed duties and responsibilities of the Chairman and the Chief Executive Officer are available on the website of the Company.

### Board Diversity Policy

The Board has adopted a Board Diversity Policy. The Policy aims to set out the approach to achieve diversity on the Board to ensure that the Board has the balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and/or length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

During the year, the Board appointed a Non-executive Director to fill a causal vacancy to the Board. In the nomination process for the new appointment, the Nomination Committee has considered diversity factors in the Board Diversity Policy to ensure that the Board has the balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business.

# Corporate Governance Report

## BOARD COMMITTEES

The Board has delegated authority to three Board Committees, namely Audit Committee, Nomination Committee and Remuneration Committee, to oversee particular aspects of the Company's affairs. The updated terms of reference of the Audit Committee, Nomination Committee and Remuneration Committee are available on the websites of the Company and the Stock Exchange.

### Audit Committee

#### *Composition*

The Audit Committee was formed in 1998 and currently comprises three members, namely Mr. Wong Man Chung, Francis (Chairman of the Audit Committee), Dr. Wong Che Ming, Steve and Mr. Wan Siu Kau, Samuel, all of whom are Independent Non-executive Directors.

#### *Role and Function*

The main responsibilities of the Audit Committee are to review the consolidated financial statements and the external auditor's reports, and to monitor the integrity of the consolidated financial statements. It also assists the Board to oversee financial reporting system, risk management, internal control systems and internal and external audit functions. The Committee meets at least twice a year with the Company's external auditor to discuss the audit process and accounting issues.

#### *Summary of Work Done*

The following is a summary of major work performed by the Audit Committee during the year ended 31st December, 2018 and up to the date of this report:

- Approval of remuneration and terms of engagement of the external auditor;
- Review of the annual results of the Group for the years ended 31st December, 2017 and 2018, and the interim results of the Group for the six months ended 30th June, 2018;
- Review of the Group's financial information, financial reporting procedures, risk management, internal control systems, and financial and accounting policies and practices;
- Review of external auditor's independence and objectivity and the effectiveness of the audit process, and review of policy on engaging the external auditor to provide non-audit services;
- Review of the audit plan for the financial year ended 31st December, 2018;
- Review of internal/external auditor's significant findings and recommendations, and monitoring of the subsequent implementation;
- Recommendation to the Board to re-appoint the external auditor at the 2018 and 2019 annual general meetings;

# Corporate Governance Report

## BOARD COMMITTEES (Cont'd)

### Audit Committee (Cont'd)

#### *Summary of Work Done (Cont'd)*

- Review of the effectiveness of the internal audit function of the Company;
- Review of the 2019 internal audit plan;
- Review of the findings in the internal control reports;
- Review of reporting mechanism for employees to raise concerns about possible improprieties in financial reporting, internal control or other matters related to the Company;
- Review of the continuing connected transactions of the Company; and
- Meetings with the external auditor, in the absence of Executive Directors and management.

### Nomination Committee

#### *Composition*

The Nomination Committee was set up in 2012 and currently comprises five members, namely Mr. Zen Wei Pao, William (Chairman of the Nomination Committee), Dr. Wong Che Ming, Steve, Mr. Wan Siu Kau, Samuel, Mr. Wong Man Chung, Francis and Mr. Zen Wei Peu, Derek. Except for Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek, being Executive Directors, all other members are Independent Non-executive Directors.

#### *Role and Function*

The Nomination Committee was established to ensure that there are deliberative, considered and transparent procedures for the appointment of the Directors. The duties of this Committee include reviewing the structure, size and composition (including but not limited to gender, age, cultural background, educational background, skills, knowledge, professional experience and/or length of service) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy, identifying individuals suitably qualified to become members of the Board and selecting, or making recommendations to the Board on the selection of individuals nominated for directorships based on merit against objective criteria and with due regard for the benefits of diversity on the Board.

# Corporate Governance Report

## BOARD COMMITTEES (Cont'd)

### Nomination Committee (Cont'd)

#### *Summary of Work Done*

The following is a summary of the work performed by the Nomination Committee during the year ended 31st December, 2018 and up to the date of this report:

- Review of the structure, size and composition (including but not limited to gender, age, cultural background, educational background, skills, knowledge, professional experience and/or length of service) of the Board;
- Review of its constitution and terms of reference;
- Review of the Company's policy on nomination of the Directors;
- Recommendation to the Board on the appointment of the nominated Non-executive Director;
- Assessment of the independence of the Independent Non-executive Directors;
- Review of the Board Diversity Policy and the measurable objectives for implementing diversity on the Board; and
- Determination of the rotation of the Directors for the annual general meeting to be held in May 2019.

#### *Nomination Procedures*

The Company has a Nomination Policy for the nomination of Directors. Appointments of new Directors are first considered by the Nomination Committee. In considering the appointment of a Director, this Committee applies criteria such as relevant experience, professional and educational background, reputation for integrity and independence as well as the diversity on the Board. The recommendations of this Committee are then put to the Board for consideration and approval. Thereafter, any Director appointed by the Board is subject to re-election at the general meeting after his/her appointment.

In December 2018, the Board approved the appointment of Mr. Ho Gilbert Chi Hang as a Non-executive Director of the Company, who will retire from office at the forthcoming annual general meeting and, being eligible, offer himself for re-election at the forthcoming annual general meeting.

### Remuneration Committee

#### *Composition*

The Remuneration Committee was formed in 2005 and currently comprises five members, namely Mr. Wan Siu Kau, Samuel (Chairman of the Remuneration Committee), Dr. Wong Che Ming, Steve, Mr. Wong Man Chung, Francis, Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek. Except for Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek, being Executive Directors, all other members are Independent Non-executive Directors.

# Corporate Governance Report

## BOARD COMMITTEES (Cont'd)

### Remuneration Committee (Cont'd)

#### *Role and Function*

The Remuneration Committee has been established to ensure that there are formal and transparent procedures to assist the Board in determining the remuneration policy of the Company and structuring the remuneration of all Executive Directors and senior management. This Committee is responsible for making recommendation to the Board on the Company's policy and structuring for all Executive Directors' and senior management's remuneration, and reviewing and approving the management's remuneration proposal with reference to the Board's corporate goals and objectives. It also determines, with delegated responsibility, remuneration packages of individual Executive Directors and senior management, and makes recommendations on remuneration of Non-executive Directors (including Independent Non-executive Directors).

#### *Summary of Work Done*

The following is a summary of the work performed by the Remuneration Committee during the year ended 31st December, 2018 and up to the date of this report:

- Review and approval of the Company's remuneration policy for 2018 and 2019;
- Approval of year end bonus of Executive Directors for 2017 and 2018;
- Approval of emoluments of Executive Directors (where Mr. Zen Wei Pao, William and Mr. Zen Wei Peu, Derek abstained from voting in determining their own remuneration) and senior management;
- Approval of the service contracts of Executive Directors;
- Approval of 2018 and 2019 salary adjustment; and
- Recommendations on remuneration of Non-executive Directors (including Independent Non-executive Directors).

#### *Remuneration policy*

Competitive remuneration packages are structured to commensurate with individual responsibilities, qualification, experience and performance. In addition, discretionary bonuses may be paid depending upon the financial performance of the Group as well as the performance of the individual. No individual determines his/her own remuneration.

The remuneration of a Director is determined with reference to his/her duties and responsibilities with the Company and the prevailing market situation. Details of the emoluments of Directors for the year ended 31st December, 2018 are set out in note 11 to the consolidated financial statements of this annual report. The emoluments paid to senior management for the year ended 31st December, 2018 were within the following bands:

|                                | <b>Number of<br/>Senior Management</b> |
|--------------------------------|--|
| Up to HK\$2,000,000            | 4                                      |
| HK\$2,000,001 to HK\$3,000,000 | 2                                      |
| HK\$3,000,000 to HK\$4,000,000 | 5                                      |
| HK\$4,000,000 to HK\$5,000,000 | 3                                      |

# Corporate Governance Report

## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code set out in Appendix 10 of the Listing Rules as its own code of conduct regarding Directors' Securities Transactions. All Directors have confirmed, following specific enquiry, that they have complied with the Model Code throughout the year ended 31st December, 2018.

The Company has also adopted a code of conduct governing securities transactions by employees who are likely to be in possession of unpublished inside information in relation to the Group.

Formal notifications are sent by the Company to all Directors and relevant employees reminding them that they should not deal in the securities of the Company during the "black out period" specified in the Model Code.

## DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities, with the support from the Finance and Accounting Department, to prepare the consolidated financial statements of the Group in accordance with statutory requirements and applicable accounting standards. The Directors, having made appropriate enquiries, are not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Company's ability to continue as a going concern. Accordingly, the Directors have prepared the consolidated financial statements on a going concern basis.

The Directors are aware of the requirements under the applicable Listing Rules and statutory regulations with regard to the timely and proper disclosure of inside information, announcements and financial disclosures and authorizes their publication as and when required.

## EXTERNAL AUDITOR'S REMUNERATION AND REPORTING RESPONSIBILITIES

Messrs. Deloitte Touche Tohmatsu has been re-appointed as the Company's external auditor at the annual general meeting of 2018 until the conclusion of the next annual general meeting.

The fees paid/payable to external auditor for audit and non-audit services for the year ended 31st December, 2018 are as follows:

| Type of services   | Fee paid/<br>payable<br>HK\$ |
|--------------------|------------------------------|
| Audit              | 3,537,000                    |
| Non-audit services |                              |
| Interim review     | 1,080,000                    |
| Other services     | 784,000                      |
| Total              | 5,401,000                    |

The statement of the Company's external auditor, Messrs. Deloitte Touche Tohmatsu, regarding its reporting responsibilities is set out in the Independent Auditor's Report on pages 64 to 71 forming part of this annual report.



## RISK MANAGEMENT AND INTERNAL CONTROL

The Board has the responsibility to maintain sound and effective risk management and internal control systems to safeguard the Company's assets and shareholders' interest.

The risk management process includes risk identification, risk assessment, risk control and risk monitoring. The internal control system comprises a well-defined organisational structure and comprehensive policies and standards. Responsibilities of each business and operational unit are clearly defined to ensure effective authority delegation and proper segregation of duties.

The Audit Committee, which was delegated by the Board, has reviewed and evaluated, via the internal audit team, the effectiveness of the Group's risk management and internal control systems put in place by management covering all material controls, including financial, operational and compliance controls as well as risk management functions of the Company and its subsidiaries for the year ended 31st December, 2018. The Audit Committee considered that the risk management and internal control systems of the Company and its subsidiaries were effective and adequate.

During the year, the internal audit team conducts systematic reviews of the Group's risk management and internal control systems by using a risk-based audit approach and reviews the effectiveness of the Group's systems of risk management and internal control against the framework of the Committee of Sponsoring Organization of the Treadway Commission in order to provide reasonable, but not absolute, assurance of the effectiveness of the systems. The internal audit team had carried out its mission by:

- identifying and prioritizing potential business risks;
- performing risk-based audits;
- evaluating effectiveness and compliance with internal policies and procedures;
- analyzing causes for errors and irregularities found;
- recommending good internal controls to prevent unintentional mistakes, discourage fraudulent acts, and promote operational efficiency and ethical standards;
- performing follow up procedures on corrective actions;
- appraising the soundness and adequacy of various departments' ongoing maintenance of internal controls;
- providing consulting and advisory services on control and related matters;
- conducting independent investigation of situations raised by whistleblowers, if any; and
- maintaining open communication with the Chairman, Audit Committee and auditee management.

The internal audit team reports directly to the Audit Committee and has free access to review all aspects of the Group's activities and controlling system. The internal audit team reports audit findings together with recommendations to the Audit Committee on a timely basis upon completion of the relevant audit review. All critical audit findings and control weaknesses are summarized and presented to the Audit Committee on a semi-annual basis, which in turn reports to the Board.

# Corporate Governance Report

## SHAREHOLDERS' RIGHTS

The Board and management shall ensure shareholders' rights and all shareholders are treated equitably and fairly. Pursuant to the Bye-laws, any shareholder entitled to attend and vote at a general meeting of the Company is entitled to appoint another person as his/her proxy to attend and vote instead of him/her. Shareholders holding not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall have the right, by written requisition to the Board, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition. In addition, shareholders holding not less than one-twentieth of the total voting rights or not less than 100 shareholders may submit a written request to the Company stating the resolution intended to be proceeded at the annual general meeting.

Any vote of shareholders at a general meeting must be taken by poll (other than procedural matters). Voting results are posted on the websites of the Company and the Stock Exchange on the day of the general meeting. Since May 2009, there were no changes to the memorandum of association of the Company and Bye-laws. The updated versions of the memorandum of association of the Company and Bye-laws are available on the websites of the Company and the Stock Exchange.

Detailed procedures for the shareholders to convene a special general meeting, putting forward proposals at a general meeting and proposing a person for election as a Director are also available on the website of the Company.

## COMMUNICATION WITH SHAREHOLDERS

The Board has established a shareholders' communication policy setting out various channels of communication, with the objective of enabling the shareholders to assess the Company's overall performance, exercise their rights in an informed manner and engage actively with the Company.

The Company regards its shareholders' meeting as an important means of communication with the shareholders in which the shareholders will be able to have an open dialogue with the Board. The Board members, in particular, the chairmen of the Board Committees and appropriate management executives are available to answer questions of the Group's business at the annual general meetings. External auditor also attends the Company's annual general meetings and addresses queries from the shareholders relating to the conduct of the audit and the preparation and content of its auditor's report.

Apart from holding shareholders' meeting, the Company also endeavours to maintain effective communication with all shareholders through other channels such as publication of annual and interim reports, announcements and circulars so as to provide extensive information on the Group's activities, business strategies and developments, and financial position. Such information is also available on the websites of the Company and the Stock Exchange.

Shareholders are also provided with contact details of the Company, such as telephone hotline, fax number, email address and postal address, to enable them to make any queries or comments on the Company at any time.

## DIVIDEND POLICY

The Company has adopted a Dividend Policy. It aims to provide shareholders with stable and sustainable returns.

In proposing any dividend payout, the Board shall take into account, inter alia, the Group's financial condition, working capital requirements and future expansion plans, actual operations and liquidity position, the Company's retained earnings, distributable reserves and cash flow situation, general economic condition and other factors that the Board considers appropriate.

## INVESTOR RELATIONS

The Company is committed to maintain effective communications with the shareholders and investors. To this end, the Company maintains an open dialogue with the shareholders and investors through the Company's financial reports, press releases and general meetings that may be convened, as well as making available all the disclosures submitted to the Stock Exchange to provide regular and timely public disclosures on the Company's operating performance and corporate developments.

# Environmental, Social and Governance Report

The Company presents this Environmental, Social and Governance Report (the “ESG Report”) for the year ended 31st December, 2018 (“Reporting Period”), in accordance with Appendix 27 – Environmental, Social and Governance Reporting Guide of the Listing Rules.

This Report covers the Company’s principal businesses in quarrying and construction material production in Hong Kong, which are the Company’s main operations in which it has direct management control, excluding those managed by its listed subsidiary which is reported separately in its annual report.

To achieve sustainable development of the Company, we commit:

1. To enhance and promote the environmental protection in our operation activities by operating a conforming environmental management system and implementing environmental protection measures and practices;
2. to provide a safe and healthy workplace and providing career prospects through structured training and learning programmes to our employees as we recognize people is an asset to the Company; and
3. to foster strong relationships with the Community in the neighborhood of our business activities.

The Board of the Company has the overall responsibility for the Company’s ESG strategy and reporting. Our management is responsible for monitoring and managing ESG-related issues and risks and the effectiveness of the ESG management systems. The management personnel leading our various business activities, in conjunction with their respective staff, have for the purposes of this Report identified the following material ESG issues:

| ESG Aspects             | HKEx ESG Reporting Guide Requirements  | Section   |
|-------------------------|--|---|
| <b>A. Environmental</b> |  |   |
| General Disclosure      | Information on: <ol style="list-style-type: none"> <li>(a) the policies; and</li> <li>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.</li> </ol> | ENVIRONMENTAL<br>Environmental Policy –<br>Compliance |

# Environmental, Social and Governance Report

| ESG Aspects                                | HKEx ESG Reporting Guide Requirements  | Section   |
|--|--|---|
| <b>Aspect A1</b>                           |  |   |
| <b>Emissions</b>                           |  |   |
| Emissions                                  | <ol style="list-style-type: none"> <li>1. Air Pollution</li> <li>2. Waste Water Discharge</li> <li>3. Waste Management</li> <li>4. Greenhouse Gas Emission</li> </ol>  | ENVIRONMENTAL Emissions   |
| <b>Aspect A2</b>                           |  |   |
| <b>Use of Resources</b>                    |  |   |
| Use of Resources                           | <ol style="list-style-type: none"> <li>1. Use of Energy</li> <li>2. Use of water</li> </ol>  | ENVIRONMENTAL Use of Resources  |
| <b>Aspect A3</b>                           |  |   |
| <b>Environmental and Natural Resources</b> |  |   |
| Environmental and Natural Resources        | <ol style="list-style-type: none"> <li>1. Noise Pollution</li> <li>2. Landscape and Visual</li> </ol>  | ENVIRONMENTAL Environment and Natural Resources   |
| <b>B. Social</b>                           |  |   |
| General Disclosure                         | <p>Information on:</p> <ol style="list-style-type: none"> <li>(a) the policies; and</li> <li>(b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, health and safety, development and training, labour standards, supply chain management, product responsibility, data privacy, anti-corrupt practices and community investment.</li> </ol> | SOCIAL Employment, Health and Safety, Labour, Product, Data and Anti-Corruption Policies – Compliance |

# Environmental, Social and Governance Report

| ESG Aspects              | HKEx ESG Reporting Guide Requirements   | Section  |
|--------------------------|---|--|
| <b>Aspect B1</b>         | <b>Employment</b>   |  |
| Employment               | Employment Practices and Equal Opportunity  | SOCIAL<br>Employment                                 |
| <b>Aspect B2</b>         | <b>Health and Safety</b>  |  |
| Health and Safety        | Workplace Health and Safety   | SOCIAL<br>Health and Safety                          |
| <b>Aspect B3</b>         | <b>Development and Training</b>   |  |
| Development and Training | Staff Development and Training  | SOCIAL<br>Development and Training                   |
| <b>Aspect B4</b>         | <b>Labour Standards</b>   |  |
| Labour Standards         | Anti-Child and Forced Labour  | SOCIAL<br>Labour Standards                           |
| <b>Aspect B5</b>         | <b>Supply Chain Management</b>  |  |
| Supply Chain Management  | Management of suppliers of raw materials and other resources to achieve sustainable outcome     | SOCIAL<br>Supply Chain Management                    |
| <b>Aspect B6</b>         | <b>Product Responsibility</b>   |  |
| Product Responsibility   | Products and Services Quality Assurance to achieve Customer satisfaction and Protection of Data | SOCIAL<br>– Product Responsibility<br>– Data Privacy |
| <b>Aspect B7</b>         | <b>Anti-Corruption</b>  |  |
| Anti-Corruption          | Preventative measures taken and practices implemented to prevent corrupt practices              | SOCIAL<br>Anti-Corruption                            |
| <b>Aspect B8</b>         | <b>Community Investment</b>   |  |
| Community Investment     | Supporting the Community and proactive engagement to foster harmonious existence                | SOCIAL<br>Community Investment                       |

With reference to the ESG Guide of Stock Exchange and the above identified ESG issues the various aspects are presented in greater detail.

## A. ENVIRONMENTAL

### Environmental Policy – Compliance

The Company has established an Environmental Policy which is communicated to our employees, under which we aim to:

1. work with our customers, sub-contractors and community groups to minimize nuisance to the public and to comply with all relevant contractual obligations and statutory requirements; and
2. ensure that every employee is appraised of and takes an active role in compliance with all relevant environmental legislations including but not limited to laws and regulations for air, water, noise and waste, through the provision of information, training and resources in sustainable development, including the conservation of natural resources, optimization of energy efficiency and development of green procurement and technologies.

To achieve our objectives, we work towards conforming with the requirements of ISO 14001:2015 – Environmental Management Systems. We implement an environmental management system which enables the monitoring of environmental performance, and the identification of significant environmental aspects that can be influenced by us.

We have not identified any material non-compliance of environmental laws and regulations during the Reporting Period.

### A1 Emissions

#### A1.1 Air Pollution

In our production activities, dust and exhaust gases are generated from vehicle movements and production machinery during operations. All our plant and machinery, including stationary machinery and non-road mobile machinery, comply with the requirements of the Air Pollution Control Ordinance in limiting the amount of air emission.

To minimize dust generation, we implement dust suppression measures at our production sites, including the following measure:

1. Installation of effective adequate water sprayers for dust suppression on the stockpiles and whenever the plants are in operation;
2. Maintenance of high standard of housekeeping. Any deposit or mud shall not be accumulated on the haul roads or inside the plant;
3. Hard paving all haul roads which are kept moist adequately by water spraying at least once every two hours; installation of effective vehicle cleaning facility to operate to thoroughly wash down muddy materials from the vehicle body and wheels before vehicles leave the site;

## A. ENVIRONMENTAL (Cont'd)

### Environmental Policy – Compliance (Cont'd)

#### A1 Emissions (Cont'd)

##### A1.1 Air Pollution (Cont'd)

4. Coverage of trucks carrying crushed and screened products with tarpaulin sheet before leaving the premises; and
5. Daily use of water tank trucks and street washing vehicles for dust suppression both in public and site areas.

To control the amount of air pollutant emission from transportation activities, we give due consideration to the environmental performance of the vehicles before purchase. We therefore give preference to the purchase of vehicles complying with international environmental standards (e.g. the European Emission Standard) and we perform regular inspection and maintenance on our vehicles.

We generate respirable suspended particulates and nitrogen oxides at our production sites and during the transportation of materials in the course of our quarrying activities and concrete production.

To monitor the air pollution level, we measure the 24-hour average of the concentration of ambient respirable suspended particulates at the specified site locations at least once every 6 calendar days, and employ external environmental consultants to undertake regular inspection and report on various environmental aspects of the production sites, including air quality.

Those external consultancy reports have shown that the concentrations of respirable suspended particulates and nitrogen oxides produced by operations are below the Emission Limit, as stated in the Specified Processes Licenses issued by the Environmental Protection Department.

##### A1.2 Waste Water Discharge

Most of the water we use is consumed in our dust suppression measures and washing. In order to minimize the impact of sewage discharge to the surrounding environment, all washing water is collected, stored and recycled instead of being discharged outside the plant boundary.

To the extent that there is excessive water accumulation on site during the rainy season, we retain an external licenced collector to collect excess water for recycling purposes.

## A. ENVIRONMENTAL (Cont'd)

### Environmental Policy – Compliance (Cont'd)

#### A1 Emissions (Cont'd)

##### A1.2 Waste Water Discharge (Cont'd)

We implement measures in limiting waste water discharge which includes the following:

1. Recycling and reuse of the waste water generated from the washing down of vehicles, drum mixers, wheel washing facilities, and dust suppression activities within the site;
2. Ensuring that removal facilities are functioning properly all the times and silt and grit deposited removed regularly;
3. Reducing water consumption and maximizing the re-use of surface run-off water within the site;
4. Provision of water treatment plant to settle and to filter the runoff properly; and
5. Storage of rain water for further use on site.

##### A1.3 Waste Management

We have established waste management guidelines to control the disposal and generation of waste. Hazardous waste is segregated through stockpiling and storage at a secure area in identifiable containers for collection by licensed chemical waste collectors.

To enhance reduction of waste disposal, we implement waste management measures, which include:

1. Sorting recyclable materials like metal, paper, plastic, and milled bituminous material on site and deliver to a proper recycling outlet for processing;
2. Strictly following the procedures based in the Trip Ticket System to dispose of construction waste;
3. Avoiding the use of timber for temporary works construction; and
4. Providing guidance and instruction on waste management implementation to designated personnel and training on waste management to all site staff.



## A. ENVIRONMENTAL (Cont'd)

### Environmental Policy – Compliance (Cont'd)

#### A1 Emissions (Cont'd)

##### A1.4 Greenhouse Gas Emission

Our business activities generate greenhouse gases. To reduce the greenhouse gas emission, we implement energy and saving measures resources (see “A2 Use of Resources” below) to minimize the consumption of natural resources.

We also monitor the carbon content of our procured raw materials. We use Ground Granulated Blastfurnace Slag (“GGBS”) (which is classified as an environmentally friendly construction material) for our concrete production as it requires less energy to produce than traditional Portland cement production and can therefore significantly reduce greenhouse gas emission in concrete manufacturing.

#### A2 Use of Resources

We seek to improve environmental performance through improvement of the efficiency in the usage of fuel, electricity, and water in production.

We monitor the usage of resources on an ongoing basis and undertake analysis for unusually high usage so that we can implement remedial measures. In addition, we also communicate to employees to implement our resources saving initiatives.

##### A2.1 Use of Energy

To reduce energy consumption, energy efficient machinery is deployed such as diesel operated machinery meeting the Euro 5 standard. We also perform daily inspection and maintenance on machinery in keeping the optimal performance. To optimize the use of energy supporting transportation, we plan the delivery schedule efficiently in reducing the number of trips required.

Under our Environmental Management System, the use of energy is recorded for monitoring purpose to ensure future usage trends can be estimated and measures taken to reduce the energy used.

##### A2.2 Use of Water

Water is consumed in dust suppression measures and the production processes. The Company also implements water treatment and recycling facilities to recover water resources. Please refer to the “A1.2 Waste Water Discharge” section above for detailed measure implemented.

#### A3 The Environment and Natural Resources

We monitor our impact to the environment through our Environmental Management System which conforms to the ISO 14001:2015 requirements. Significant risks are assessed and reviewed to ensure we respond to them promptly with appropriate mitigating actions. We are committed to providing adequate and appropriate resources in reducing the adverse impacts to the environment.

## A. ENVIRONMENTAL (Cont'd)

### Environmental Policy – Compliance (Cont'd)

#### A3 The Environment and Natural Resources (Cont'd)

##### A3.1 Noise Pollution

To mitigate the noise nuisance during the production activities, we implement the following to reduce noise intensity:

1. Locating noisy activities and machinery as far away as possible from sensitive receivers; and
2. Purchasing equipment that generates lower noise, and fully enclosing noise sources, such as concrete mixers, conveyors, rock crushers and undertaking regular maintenance of plant and machinery.

##### A3.2 Landscape and Visual

As we may need to remove trees at our quarrying and concrete manufacturing site, we undertake an environmental impact analysis based on criteria such as the existing site condition, the legal requirements, the contractual and other requirements, the proposed designs and construction methods and potential environmental constraints. Based on such analysis, we formulate appropriate mitigation measures to reduce impact on the environment, such as planting trees or using screen hoardings to provide screening of the production site and reducing light pollution by controlling the amount of external lighting we use.

## B. SOCIAL

### Employment, Health and Safety, Labour, Product, Data and Anti-Corruption Policies – Compliance

We document our policies and practices on employee recruitment, dismissal, movement, compensation, working hours, rest periods, welfare, and other employment practices.

Similarly, our Health and Safety Policy is designed to provide a healthy and safe working environment of the highest practical standard for all its employees, subcontractors, customers, public and others who may be affected by our operations.

## B. SOCIAL (Cont'd)

### **Employment, Health and Safety, Labour, Product, Data and Anti-Corruption Policies – Compliance (Cont'd)**

We prohibit child and forced labour in any of our operations.

As we are committed to providing our products and services that consistently meet customer requirements, we adopt international standards on quality control practices.

The Company values the confidentiality of personal and sensitive commercial data. In addition to compliance with the Personal Data (Privacy) Ordinance, we also implement internal control measures to preserve the confidentiality of all our operation data.

We have zero tolerance for corruption, bribery, money-laundering, and any other kind of business fraud and as such all Employees (including management) are required to adhere to conditions in the Company's Code of Conduct and included in the Employee Handbook.

For all the above, we have not identified any material non-compliance to employment laws and regulations, any case of health and safety laws and regulations, any case of child and forced labour laws and regulations, any case of product and service quality laws and regulations, any case in relation to business fraud laws and regulations during the Reporting Period.

#### **B1 Employment**

##### *Employment Practices and Equal Opportunity*

Recognising that employees are key contributors towards our success, we aim to create a harmonious working environment for our employees through competitive remuneration packages that are structured to be commensurate with individual responsibilities, qualification experience and performance and the provision of adequate development opportunities.

We also recognise that appropriate work-life balance can help reduce the stress to staff and contribute towards increasing their overall productivity. We therefore seek to allow our staff adequate rest by managing their working hours and leave having regard to operation needs and statutory requirements.

We believe in meritocracy and in equal opportunities and diversity in terms of age, sex, nationality, disability and religion. No discrimination is tolerated, and employees are encouraged report on discriminatory practices to the management.

## B. SOCIAL (Cont'd)

### **Employment, Health and Safety, Labour, Product, Data and Anti-Corruption Policies – Compliance (Cont'd)**

#### **B2 Health and Safety**

##### *Workplace Health and Safety*

Occupational Health and Safety is top priority of our operation. In recognising the inherent risk in our daily operation, we conduct regular risk assessment to provide our employees with a healthy and safe working environment.

To this end, we:

1. Specify in writing, managerial responsibilities and accountability for health, safety and welfare of employees, subcontractors and others who may be affected;
2. Provide appropriate safety training and instructions generally and for use of new production methods and equipment; and
3. Monitor compliance with our health and safety systems to ensure compliance with statutory and contractual requirements and consider and implement appropriate improvements to existing systems.

#### **B3 Development and Training**

##### *Staff Development and Training*

We encourage personal development of our staff and discussion with supervisors on their learning plans. We provide structured training programmes in the form of workshops, talks, seminars, peer learning, and on-the-job coaching for our staff having regard to their positions, job responsibilities and experience, and provide subsidy and authorise leave to support appropriate external professional training.

#### **B4 Labour Standards**

##### *Anti-Child and Forced Labour*

We prohibit child and forced labour in any of our operations.

## B. SOCIAL (Cont'd)

### Employment, Health and Safety, Labour, Product, Data and Anti-Corruption Policies – Compliance (Cont'd)

#### **B5 Supply Chain Management**

##### *Sustainable Supply Chain*

As suppliers have a direct impact on the Company's sustainability performance, we seek to incorporate green practices in our procurement activities, by taking into account in our supplier selection process, their environmental and social performances, such as their choice of raw materials, use of natural resources, product health and safety, employment practices and occupational safety measures. We also monitor their performance periodically and encourage our suppliers and contractors to implement environmental and social measures.

#### **B6 Product Responsibility**

##### *B6.1 Products and Services Quality Assurance*

We recognise that customer satisfaction and support are essential for our growth and profitability. As we are committed to providing our products and services that consistently meet customer requirements, we adopt international standards on quality control practices, including the ISO 9001:2015 – Quality Management Systems for our quarrying and construction materials manufacturing, and the latest Quality Scheme for Production and Supply of Concrete (QSPSC): 2014 for the design, manufacture, inspection and delivery of ready mixed concrete, and the latest Quality Management System for Design, Production and Supply of Bituminous Materials: and Provision of Road Paving Services.

We implement quality objectives at operating level (including the deployment of quality control personnel to ensure delivery of products in compliance with the specifications and agreed standards. We regularly review the effectiveness of our quality management systems, seek customer feedback (including through annual customer satisfaction surveys of a representative sample of customers) and attend to customer complaints, so that we can consider and implement appropriate measures for improvement.

##### *B6.2 Data Privacy*

The Company values the confidentiality of personal and sensitive commercial data. In addition to compliance with the Personal Data (Privacy) Ordinance, we also implement internal control measures to preserve the confidentiality of our operation data, including information regarding our suppliers, business partners, customers and ourselves. We require in our code of conduct and our terms of employment strict adherence to the Company's data privacy and confidentiality policies.

## B. SOCIAL (Cont'd)

### Employment, Health and Safety, Labour, Product, Data and Anti-Corruption Policies – Compliance (Cont'd)

#### **B7 Anti-Corruption**

##### *Anti-Corruption*

We have zero tolerance for corruption, bribery, money-laundering, and any other kind of business fraud. Employees (including management) are required to adhere to reference to the Company's Code of Conduct and Employee Handbook that are designed to eliminate such activities. We also implement internal control procedures to ensure compliance with such requirements and a whistle-blowing channel for the reporting of violation(s).

#### **B8 Community Investment**

##### *Supporting the Community*

To contribute towards the promotion of harmony and stability of the society, we communicate with non-government entities and charities to understand the needs of our community, participate in community events and make donations to causes that help those who are in need.

During the Reporting Period, The Company has participated in the following community events:

1. Hong Kong and Kowloon Walk for Millions 2018
2. Skip Lunch Day 2018
3. Mooncake Charity Sale in 2018
4. Corporate and Employees Contribution Program 2018/2019
5. Dress Casual Day 2018
6. Love Teeth Day 2018/2019
7. "Red Twinkle Star" Campaign 2018/2019
8. Small Talks Circles Title Sponsorship 2018/2019

Also, our operations are located at Tin Wan and Lam Tei, and other locations in Hong Kong. Whenever the scale of the operations are significant, such as at Tin Wan and Lam Tei, close ties have been established with the local communities through Liaison Committees that hold regular meetings to communicate on range of issues that our activities have on the neighborhood so that if issues of concern arise they are resolved to mutual satisfaction promptly.

# Environmental, Social and Governance Report

## PERFORMANCE DATA SUMMARY 2018

| Environment                  |                                       | 2018             | 2017      |
|------------------------------|---------------------------------------|------------------|-----------|
| Environment                  | <b>Total Resources Consumption</b>    |                  |           |
|                              | Electricity (kWh)                     | <b>4,657,158</b> | 3,744,943 |
|                              | Diesel (litres)                       | <b>2,681,737</b> | 2,316,584 |
|                              | Petrol (litres)                       | <b>14,921</b>    | 13,205    |
|                              | Water (m <sup>3</sup> )               | <b>154,325</b>   | 143,792   |
|                              | <b>Types of Emissions</b>             |                  |           |
|                              | Nitrogen oxides (kg)                  | <b>13,721.84</b> | 18,050.37 |
|                              | Sulphur oxides (kg)                   | <b>17.14</b>     | 23.85     |
|                              | Particulate matter (kg)               | <b>989.94</b>    | 1,301.28  |
|                              | <b>Greenhouse Gases Emissions</b>     |                  |           |
|                              | Total emissions (kgCO <sub>2</sub> e) | <b>9,866,062</b> | 8,824,693 |
|                              | Scope I (kgCO <sub>2</sub> e)         | <b>7,044,994</b> | 6,047,121 |
|                              | Scope II (kgCO <sub>2</sub> e)        | <b>2,730,325</b> | 2,693,020 |
|                              | Scope III (kgCO <sub>2</sub> e)       | <b>90,743</b>    | 84,552    |
|                              | <b>Waste</b>                          |                  |           |
|                              | Waste Water (tonnes)                  | <b>4,816</b>     | 6,724     |
|                              | Hazardous waste (tonnes)              | <b>7.8</b>       | 11.2      |
| Non-hazardous waste (tonnes) | <b>38,655</b>                         | 42,202           |           |

# Environmental, Social and Governance Report

## PERFORMANCE DATA SUMMARY 2018 (Cont'd)

|  | Employment                                      | 2018 | 2017 |
|--|---|------|------|
| <b>Social</b>                          | <b>Total Workforce</b>                          | 189  | 219  |
|  | by Age:   |      |      |
|  | <30   | 20   | 30   |
|  | 30-39   | 24   | 32   |
|  | 40-49   | 43   | 43   |
|  | ≥50   | 102  | 114  |
|  | by Gender:                                      |      |      |
|  | Female  | 29   | 30   |
|  | Male  | 160  | 189  |
|  | by Professional Profile:                        |      |      |
|  | Director  | 4    | 4    |
|  | Managerial                                      | 24   | 25   |
|  | Supervisory                                     | 29   | 28   |
|  | General   | 26   | 29   |
|  | Operational                                     | 106  | 133  |
|  | Employee Turnover                               |      |      |
|  | by Age:   |      |      |
|  | <30   | 12   | 17   |
|  | 30-39   | 14   | 17   |
|  | 40-49   | 8    | 27   |
|  | ≥50   | 19   | 42   |
|  | <b>Occupational Health and Safety</b>           |      |      |
|  | Work-related injuries                           | 1    | 0    |
|  | Work-related fatalities                         | 0    | 0    |
|  | Accident Frequency Rate (per 100,000-man hours) | 0.22 | 0    |
|  | Accident Frequency Rate (per 1,000 workers)     | 5.29 | 0    |
|  | <b>Training and Development</b>                 |      |      |
| Average Training Hours                 | 4.35  | 3.92 |      |
| <b>Percentage of Employees Trained</b> |   |      |      |
| by Professional Profile:               |   |      |      |
| Director                               | 100%  | 100% |      |
| Managerial                             | 85%   | 95%  |      |
| Supervisory                            | 100%  | 100% |      |
| General                                | 85%   | 80%  |      |
| Operational                            | 100%  | 100% |      |





## TO THE SHAREHOLDERS OF WAI KEE HOLDINGS LIMITED

*(incorporated in Bermuda with limited liability)*

### OPINION

We have audited the consolidated financial statements of Wai Kee Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 72 to 186, which comprise the consolidated statement of financial position as at 31st December, 2018, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31st December, 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Independent Auditor's Report

## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

| Key audit matter   | How our audit addressed the key audit matter  |
|--|---|
| <p><b><i>Impairment of interest in an associate</i></b></p> <p>We identified the impairment of interest in an associate as a key audit matter because the impairment assessment of the Group's interest in Road King Infrastructure Limited ("Road King"), an associate of the Group, requires a comparison of its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. As the fair value less costs of disposal of the listed shares of Road King is lower than the value in use, the management determined the recoverable amount of Road King using the value in use calculation. As disclosed in note 20 to the consolidated financial statements, the carrying amount of interest in Road King was HK\$7,382,962,000.</p> <p>The value in use calculation requires the Group to estimate the future cash flows expected to be generated from the dividends to be received from Road King and the proceeds on the ultimate disposal of the investment with assumptions of suitable growth rate and discount rate in order to calculate the present value.</p> | <p>Our procedures in relation to the impairment assessment of interest in Road King included:</p> <ul style="list-style-type: none"><li>• Comparing the value in use and fair value less costs of disposal to determine the recoverable amount of Road King;</li><li>• Evaluating the management's estimation of the future cash flows expected to be generated from the dividends to be received from Road King, obtaining the present value of the estimated future cash flows for value in use calculation and comparing the growth rate of the net cash flows from the operations to the average growth rate of the earnings per share of Road King in the past years;</li><li>• Evaluating the reasonableness of the expected dividend yield adopted by the Group based on the past experience of the Group; and</li><li>• Evaluating the reasonableness of the discount rate used in the cash flow projections.</li></ul> |

# Independent Auditor's Report

## KEY AUDIT MATTERS (Cont'd)

| Key audit matter   | How our audit addressed the key audit matter  |
|--|---|
| <p><b><i>Impairment of assets in respect of a quarry site in Hong Kong</i></b></p> <p>We identified the impairment of assets in respect of a quarry site in Hong Kong as a key audit matter because the impairment assessment requires an estimation of the value in use of the assets. As disclosed in note 4 to the consolidated financial statements, these assets include intangible assets and property, plant and equipment, and the impairment losses recognised in profit or loss in respect of these assets were HK\$173,328,000 and HK\$32,098,000, respectively, during the year.</p> <p>The value in use calculation requires the Group to estimate the future cash flows expected to be generated from the operation of the quarry site with assumptions of the price and budgeted gross margin of concrete, asphalt and quarry products, the volume of rock reserve to be extracted and the discount rate in order to calculate the present value.</p> | <p>Our procedures in relation to the impairment assessment of assets in respect of a quarry site in Hong Kong included:</p> <ul style="list-style-type: none"><li>• Obtaining the agreements entered into with the Government of the Hong Kong Special Administrative Region (“HKSAR”) for the quarry site and evaluating the relevant terms including the operation period of the use of quarry site, the payment schedule for the use of quarry site, the requirements of the rehabilitation work of the quarry site, etc;</li><li>• Evaluating the management’s estimation of the future cash flows expected to be generated from the operation of the quarry site and obtaining the present value of the estimated future cash flows for value in use calculation; and</li><li>• Evaluating the reasonableness of the price and budgeted gross margin of concrete, asphalt and quarry products, the volume of rock reserve to be extracted and the discount rate used in the cash flow projections.</li></ul> |

# Independent Auditor's Report

## KEY AUDIT MATTERS (Cont'd)

| Key audit matter   | How our audit addressed the key audit matter   |
|--|--|
| <p><b><i>Revenue recognition from construction works</i></b></p> <p>We identified the revenue recognition from construction works as a key audit matter as it is significant to the consolidated statement of profit or loss and management's judgment is involved in measuring the value of construction works completed during the year. Most construction works take several years to complete and the scope of work may change during the construction period. Management estimate the revenue and budgeted costs at the commencement of the construction contracts and regularly assess the progress of construction works as well as the financial impact of scope changes, claims, disputes and liquidation damages. As disclosed in note 4 to the consolidated financial statements, the management's estimate of revenue and the completion status of construction works requires significant judgement and has a significant impact on the amount and timing of revenue recognised. As disclosed in note 5 to the consolidated financial statements, the revenue recognised from construction works was HK\$6,222,861,000, which represents 92.4% of total revenue of the Group.</p> | <p>Our procedures in relation to the recognition of revenue from construction works included:</p> <ul style="list-style-type: none"><li>• Discussing with the project managers to understand the status of completion of the relevant construction projects during the year;</li><li>• Assessing the management's estimate of revenue from construction works, by performing the following procedures on a sample basis:<ol style="list-style-type: none"><li>(1) Checking to the Group's latest internal construction progress reports to verify the value of construction work completed and compared with the latest certificates issued by the independent quantity surveyors before and after year end;</li><li>(2) Assessing the management's estimate of the impact to revenue arising from scope changes made to the original contracts, claims and disputes with reference to supporting documents including variation orders and correspondence among the Group and customers; and</li><li>(3) Assessing the reasonableness of the gross margin during the year by comparing with the budgeted profit of the whole construction project.</li></ol></li></ul> |

# Independent Auditor's Report

## KEY AUDIT MATTERS (Cont'd)

| Key audit matter  | How our audit addressed the key audit matter   |
|---|--|
| <p><b><i>Recoverability of trade receivables and contract assets</i></b></p> <p>We identified the expected credit loss (“ECL”) of trade receivables and contract assets as a key audit matter due to the significance of the balances to the consolidated financial statements as a whole, combined with the significant degree of estimations by the management of the Group in estimation of ECL of trade receivables and contract assets which may affect their carrying values. As disclosed in note 4 to the consolidated financial statements, the management assesses the ECL of trade receivables and contract assets based on the historical default rates, past-due status and financial capability of the individual debtors and the forward-looking information.</p> <p>As disclosed in notes 28 and 29 to the consolidated financial statements, trade receivables and contract assets of the Group carried at HK\$358,286,000 and HK\$1,672,750,000 respectively, which represents 2.8% and 13.0% of the Group’s total assets respectively.</p> | <p>Our procedures in relation to the recoverability of trade receivables and contract assets included:</p> <ul style="list-style-type: none"><li>• Obtaining an understanding of how the management assess the ECL of trade receivables and contract assets;</li><li>• Obtaining the aging and breakdown of trade receivables and contract assets, reviewing their history of repayment and the management’s assessment on the financial capability of the debtors;</li><li>• Evaluating the credit control policy of the Group and assessing management’s judgement on provision of long-aged balances; and</li><li>• Discussing with the project managers for their evaluation of the impact of disputes with customers and unforeseen delay of construction projects, if any, on the recoverability of trade receivables and contract assets and checking to relevant correspondences and documents to assess the reasonableness of project managers’ evaluation.</li></ul> |

# Independent Auditor's Report

## OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Cont'd)

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Cont'd)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Lam Chi Hong.

**Deloitte Touche Tohmatsu**

*Certified Public Accountants*

Hong Kong

19th March, 2019



# Consolidated Statement of Profit or Loss

For the year ended 31st December, 2018

|                                      | <i>Notes</i> | <b>2018</b><br><b>HK\$'000</b> | 2017<br><i>HK\$'000</i> |
|--------------------------------------|--------------|--------------------------------|-------------------------|
| Revenue from goods and services      | 5            | <b>6,735,845</b>               | 6,500,117               |
| Cost of sales                        |              | <b>(5,803,952)</b>             | (5,864,366)             |
| Gross profit                         |              | <b>931,893</b>                 | 635,751                 |
| Other income                         | 7            | <b>69,096</b>                  | 63,077                  |
| Other gains and losses               | 8            | <b>(139,581)</b>               | 36,219                  |
| Selling and distribution costs       |              | <b>(98,290)</b>                | (90,998)                |
| Administrative expenses              |              | <b>(481,315)</b>               | (355,631)               |
| Finance costs                        | 9            | <b>(76,437)</b>                | (67,505)                |
| Share of results of associates       |              | <b>1,262,277</b>               | 833,456                 |
| Share of results of joint ventures   |              | <b>35,020</b>                  | 9,968                   |
| Profit before tax                    | 10           | <b>1,502,663</b>               | 1,064,337               |
| Income tax expense                   | 13           | <b>(119,132)</b>               | (70,048)                |
| <b>Profit for the year</b>           |              | <b>1,383,531</b>               | 994,289                 |
| Profit for the year attributable to: |              |                                |                         |
| Owners of the Company                |              | <b>1,210,625</b>               | 912,462                 |
| Non-controlling interests            |              | <b>172,906</b>                 | 81,827                  |
|                                      |              | <b>1,383,531</b>               | 994,289                 |
|                                      |              | <b>HK cents</b>                | <i>HK cents</i>         |
| <b>Earnings per share</b>            | 15           |                                |                         |
| – Basic                              |              | <b>152.64</b>                  | 115.05                  |
| – Diluted                            |              | <b>152.61</b>                  | 114.90                  |

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31st December, 2018

|   | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---|--------------------------------|------------------|
| Profit for the year   | <b>1,383,531</b>               | 994,289          |
| <b>Other comprehensive (expense) income</b>                           |                                |                  |
| <b>Items that may be reclassified subsequently to profit or loss:</b> |                                |                  |
| Exchange differences arising on translation of foreign operations     | <b>(7,244)</b>                 | 9,602            |
| Share of translation reserves of associates                           | <b>(365,976)</b>               | 355,564          |
| Share of translation reserves of joint ventures                       | <b>604</b>                     | –                |
| Other comprehensive (expense) income for the year                     | <b>(372,616)</b>               | 365,166          |
| <b>Total comprehensive income for the year</b>                        | <b>1,010,915</b>               | 1,359,455        |
| Total comprehensive income for the year attributable to:              |                                |                  |
| Owners of the Company   | <b>841,128</b>                 | 1,273,192        |
| Non-controlling interests   | <b>169,787</b>                 | 86,263           |
|   | <b>1,010,915</b>               | 1,359,455        |

# Consolidated Statement of Financial Position

At 31st December, 2018

|  | Notes | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|-------|------------------|------------------|
| <b>Non-current assets</b>  |       |                  |                  |
| Property, plant and equipment                                      | 16    | 307,714          | 544,633          |
| Intangible assets  | 17    | 254,557          | 510,864          |
| Goodwill   | 18    | 29,838           | 29,838           |
| Interests in associates  | 20    | 7,391,059        | 6,556,960        |
| Interests in joint ventures  | 21    | 268,124          | 229,113          |
| Available-for-sale investments                                     | 23    | –                | 63,112           |
| Financial assets at fair value through profit or loss (“FVTPL”)    | 24    | 80,125           | –                |
| Other financial asset at amortised cost                            | 25    | 38,654           | 42,909           |
| Deposits paid for acquisition of property, plant and equipment     |       | –                | 1,619            |
|  |       | <b>8,370,071</b> | 7,979,048        |
| <b>Current assets</b>  |       |                  |                  |
| Inventories  | 26    | 97,775           | 56,886           |
| Amounts due from customers for contract work                       | 27    | –                | 253,443          |
| Debtors, deposits and prepayments                                  | 28    | 551,621          | 1,924,917        |
| Contract assets  | 29    | 1,672,750        | –                |
| Amounts due from associates  | 30    | 11,201           | 14,168           |
| Loans to joint ventures  | 31    | 22,020           | –                |
| Amounts due from other partners of joint operations                | 30    | 212,994          | 134,934          |
| Tax recoverable  |       | 13,135           | 11,950           |
| Financial assets at FVTPL  | 24    | 102,588          | 46,391           |
| Cash held on behalf of customers                                   | 32    | 744              | –                |
| Time deposits with original maturity of not less than three months | 33    | 284,400          | –                |
| Pledged bank deposits  | 33    | 2,336            | 37               |
| Bank balances and cash   | 33    | 1,526,070        | 1,305,972        |
|  |       | <b>4,497,634</b> | 3,748,698        |
| <b>Current liabilities</b>   |       |                  |                  |
| Amounts due to customers for contract work                         | 27    | –                | 410,053          |
| Creditors and accrued charges                                      | 34    | 2,428,595        | 2,284,541        |
| Contract liabilities   | 35    | 566,355          | –                |
| Amounts due to associates  | 36    | 17,686           | 16,842           |
| Amounts due to joint ventures                                      | 36    | 1,236            | 1,142            |
| Amounts due to other partners of joint operations                  | 36    | 2,691            | 61,710           |
| Amounts due to non-controlling shareholders                        | 36    | 3,359            | 3,359            |
| Tax liabilities  |       | 128,738          | 61,301           |
| Bank loans   | 37    | 327,250          | 389,721          |
|  |       | <b>3,475,910</b> | 3,228,669        |
| <b>Net current assets</b>  |       | <b>1,021,724</b> | 520,029          |
| <b>Total assets less current liabilities</b>                       |       | <b>9,391,795</b> | 8,499,077        |

# Consolidated Statement of Financial Position

At 31st December, 2018

|  | <i>Notes</i> | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|--|--------------|--------------------------------|------------------|
| <b>Non-current liabilities</b>                       |              |                                |                  |
| Payable for extraction right                         | 38           | <b>258,227</b>                 | 335,294          |
| Provision for rehabilitation costs                   | 39           | <b>20,354</b>                  | 29,980           |
| Deferred tax liabilities                             | 40           | <b>5,750</b>                   | 5,750            |
| Obligations in excess of interests in associates     | 20           | <b>14,416</b>                  | 17,246           |
| Obligations in excess of interests in joint ventures | 21           | <b>4,853</b>                   | –                |
| Amount due to an associate                           | 41           | <b>3,192</b>                   | 3,701            |
| Bank loans   | 37           | <b>672,000</b>                 | 504,350          |
| Bonds  | 42           | <b>219,869</b>                 | 219,350          |
|  |              | <b>1,198,661</b>               | 1,115,671        |
| <b>Net assets</b>                                    |              |                                |                  |
|  |              | <b>8,193,134</b>               | 7,383,406        |
| <b>Capital and reserves</b>                          |              |                                |                  |
| Share capital  | 43           | <b>79,312</b>                  | 79,312           |
| Share premium and reserves                           |              | <b>7,707,733</b>               | 6,983,417        |
| Equity attributable to owners of the Company         |              | <b>7,787,045</b>               | 7,062,729        |
| Non-controlling interests                            | 44           | <b>406,089</b>                 | 320,677          |
| <b>Total equity</b>                                  |              |                                |                  |
|  |              | <b>8,193,134</b>               | 7,383,406        |

The consolidated financial statements on pages 72 to 186 were approved and authorised for issue by the Board of Directors on 19th March, 2019 and are signed on its behalf by:

**Zen Wei Pao, William**  
*Chairman*

**Zen Wei Peu, Derek**  
*Vice Chairman*

# Consolidated Statement of Changes in Equity

For the year ended 31st December, 2018

|  | Equity attributable to owners of the Company |                           |  |   |  |                                       |                              |                   | Non-controlling interests<br>HK\$'000<br>(note 44) | Total equity<br>HK\$'000 |
|--|--|---------------------------|--|---|--|---------------------------------------|------------------------------|-------------------|--|--------------------------|
|  | Share capital<br>HK\$'000                    | Share premium<br>HK\$'000 | Translation reserve<br>HK\$'000<br>(note 44) | Special reserve<br>HK\$'000<br>(note a) | Assets revaluation reserve<br>HK\$'000 | Other reserve<br>HK\$'000<br>(note b) | Retained profits<br>HK\$'000 | Total<br>HK\$'000 |  |                          |
| At 1st January, 2017   | 79,312                                       | 731,906                   | 369,785                                      | (29,530)                                | 2,319                                  | (7,926)                               | 4,806,453                    | 5,952,319         | 264,794  | 6,217,113                |
| Profit for the year  | -  | -                         | -  | -                                       | -                                      | -                                     | 912,462                      | 912,462           | 81,827   | 994,289                  |
| Other comprehensive income for the year                                      | -  | -                         | 360,730                                      | -                                       | -                                      | -                                     | -                            | 360,730           | 4,436  | 365,166                  |
| Total comprehensive income for the year                                      | -  | -                         | 360,730                                      | -                                       | -                                      | -                                     | 912,462                      | 1,273,192         | 86,263   | 1,359,455                |
| Sub-total  | 79,312                                       | 731,906                   | 730,515                                      | (29,530)                                | 2,319                                  | (7,926)                               | 5,718,915                    | 7,225,511         | 351,057  | 7,576,568                |
| Distribution to non-controlling shareholders                                 | -  | -                         | -  | -                                       | -                                      | -                                     | -                            | -                 | (13,869)   | (13,869)                 |
| Acquisition of additional interest in a subsidiary                           | -  | -                         | -  | -                                       | -                                      | (1,778)                               | -                            | (1,778)           | (16,611)   | (18,389)                 |
| Disposal of partial interest in a subsidiary without losing control (note c) | -  | -                         | -  | -                                       | -                                      | -                                     | -                            | -                 | 100  | 100                      |
| Dividends paid (note 14)   | -  | -                         | -  | -                                       | -                                      | -                                     | (161,004)                    | (161,004)         | -  | (161,004)                |
| At 31st December, 2017   | 79,312                                       | 731,906                   | 730,515                                      | (29,530)                                | 2,319                                  | (9,704)                               | 5,557,911                    | 7,062,729         | 320,677  | 7,383,406                |
| Adjustments (note 2)   | -  | -                         | -  | -                                       | -                                      | -                                     | (92,174)                     | (92,174)          | (60,233)   | (152,407)                |
| At 1st January, 2018 (restated)  | 79,312                                       | 731,906                   | 730,515                                      | (29,530)                                | 2,319                                  | (9,704)                               | 5,465,737                    | 6,970,555         | 260,444  | 7,230,999                |
| Profit for the year  | -  | -                         | -  | -                                       | -                                      | -                                     | 1,210,625                    | 1,210,625         | 172,906  | 1,383,531                |
| Other comprehensive expense for the year                                     | -  | -                         | (369,497)                                    | -                                       | -                                      | -                                     | -                            | (369,497)         | (3,119)  | (372,616)                |
| Total comprehensive (expense) income for the year                            | -  | -                         | (369,497)                                    | -                                       | -                                      | -                                     | 1,210,625                    | 841,128           | 169,787  | 1,010,915                |
| Sub-total  | 79,312                                       | 731,906                   | 361,018                                      | (29,530)                                | 2,319                                  | (9,704)                               | 6,676,362                    | 7,811,683         | 430,231  | 8,241,914                |
| Acquisition of additional interest in a subsidiary                           | -  | -                         | -  | -                                       | -                                      | 405                                   | -                            | 405               | (7,872)  | (7,467)                  |
| Partial disposal of interest in a subsidiary of an associate (note d)        | -  | -                         | (52,831)                                     | -                                       | -                                      | 425,160                               | (158,642)                    | 213,687           | -  | 213,687                  |
| Distribution to non-controlling shareholders                                 | -  | -                         | -  | -                                       | -                                      | -                                     | -                            | -                 | (16,270)   | (16,270)                 |
| Dividends paid (note 14)   | -  | -                         | -  | -                                       | -                                      | -                                     | (238,730)                    | (238,730)         | -  | (238,730)                |
| <b>At 31st December, 2018</b>  | <b>79,312</b>                                | <b>731,906</b>            | <b>308,187</b>                               | <b>(29,530)</b>                         | <b>2,319</b>                           | <b>415,861</b>                        | <b>6,278,990</b>             | <b>7,787,045</b>  | <b>406,089</b>                                     | <b>8,193,134</b>         |

# Consolidated Statement of Changes in Equity

For the year ended 31st December, 2018

## Notes:

- (a) The special reserve represents the difference between the nominal value of the shares of the acquired subsidiaries and the nominal value of the Company's shares issued for the acquisition at the time of the group reorganisation in 1992.
- (b) The other reserve represents (i) the difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company regarding the changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries and (ii) the share of other reserve of an associate of the Group.
- (c) Build King Holdings Limited ("Build King"), the Company's 56.61% (2017: 55.60%) subsidiary whose shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange"), disposed of its 10% equity interest in a subsidiary incorporated in Hong Kong, Build King Interior & Construction Limited, to a party at a consideration of HK\$100,000 on 20th November, 2017. The disposal had been accounted for as equity transaction. In the opinion of the directors, the difference between the consideration received and the net assets value disposed of was considered insignificant.
- (d) On 2nd August, 2018, a subsidiary of an associate of the Group ("RKE") issued 166,666,667 shares to an independent investor and the subscription price of the shares received by the associate is HK\$2,000,000,000. The shareholding of the associate in RKE decreased from 100% to 75%. The associate has transferred from relevant reserves attributable to its shareholders to non-controlling interests of its subsidiary and the adjustment arising from partial disposal of interest in its subsidiary was adjusted to other reserve. The effect on the interest in associates and relevant reserves of the Group were accounted for accordingly.

# Consolidated Statement of Cash Flows

For the year ended 31st December, 2018

|  | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|--|--------------------------------|------------------|
| <b>Operating activities</b>                                    |                                |                  |
| Profit before tax  | <b>1,502,663</b>               | 1,064,337        |
| Adjustments for:   |                                |                  |
| Finance costs  | <b>76,437</b>                  | 67,505           |
| Share of results of associates                                 | <b>(1,262,277)</b>             | (833,456)        |
| Share of results of joint ventures                             | <b>(35,020)</b>                | (9,968)          |
| Dividend income from financial asset at FVTPL                  | <b>(3,367)</b>                 | (2,458)          |
| Interest income from financial asset at FVTPL                  | <b>(1,961)</b>                 | –                |
| Interest on loan and other receivables                         | <b>(737)</b>                   | (6,141)          |
| Interest on bank deposits                                      | <b>(10,973)</b>                | (1,504)          |
| Interest on amounts due from associates                        | <b>(224)</b>                   | (285)            |
| Interest on other financial asset at amortised cost            | <b>(1,043)</b>                 | (1,149)          |
| Gain on change in fair value of financial assets at FVTPL, net | <b>(19,757)</b>                | (20,829)         |
| Discount on acquisition of additional interest in an associate | <b>(49,420)</b>                | (49,084)         |
| Loss on deemed disposal of partial interest in an associate    | <b>6,837</b>                   | 34,368           |
| Gain on disposal of property, plant and equipment, net         | <b>(3,505)</b>                 | (674)            |
| Allowance for credit losses reversed                           | <b>(803)</b>                   | (2,656)          |
| Impairment loss on intangible assets                           | <b>173,328</b>                 | –                |
| Impairment loss on property, plant and equipment               | <b>32,098</b>                  | –                |
| Amortisation of intangible assets                              | <b>1,385</b>                   | 1,459            |
| Depreciation of property, plant and equipment                  | <b>221,783</b>                 | 46,471           |
| Write-down of inventories                                      | <b>331</b>                     | –                |
| Operating cash flows before movements in working capital       | <b>625,775</b>                 | 285,936          |
| Decrease (increase) in other financial asset at amortised cost | <b>4,255</b>                   | (1,781)          |
| Decrease in inventories  | <b>84,187</b>                  | 83,841           |
| Decrease in amounts due from customers for contract work       | <b>–</b>                       | 183,765          |
| Decrease (increase) in debtors, deposits and prepayments       | <b>33,661</b>                  | (480,460)        |
| Increase in contract assets                                    | <b>(330,094)</b>               | –                |
| Decrease in amounts due to customers for contract work         | <b>–</b>                       | (227,742)        |
| Increase in creditors and accrued charges                      | <b>90,837</b>                  | 615,651          |
| Increase in contract liabilities                               | <b>156,302</b>                 | –                |
| Cash from operations   | <b>664,923</b>                 | 459,210          |
| Income taxes paid  | <b>(36,415)</b>                | (26,267)         |
| <b>Net cash from operating activities</b>                      | <b>628,508</b>                 | 432,943          |

# Consolidated Statement of Cash Flows

For the year ended 31st December, 2018

|  | Notes | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|-------|------------------|------------------|
| <b>Investing activities</b>  |       |                  |                  |
| Interest received  |       | 12,496           | 3,026            |
| Dividends received from financial asset at FVTPL                                     |       | 3,367            | 2,458            |
| Dividends received from associates   |       | 348,766          | 242,938          |
| Dividends received from joint ventures   |       | 6,736            | –                |
| Proceeds from disposal of property, plant and equipment                              |       | 4,459            | 2,143            |
| Purchase of property, plant and equipment  |       | (23,566)         | (153,011)        |
| Deposits paid for acquisition of property, plant and equipment                       |       | –                | (1,619)          |
| Return of investment costs from associates   |       | 45,064           | 74,899           |
| Return of capital contribution for financial assets at FVTPL                         |       | 2,157            | –                |
| Acquisition of interests in associates   |       | (101,899)        | (100,461)        |
| Acquisition of interest in a joint venture   |       | (5,270)          | –                |
| Cash contributions to joint ventures   |       | –                | (160,627)        |
| Loans to joint ventures  |       | (22,020)         | –                |
| Return of investment in an available-for-sale investment                             |       | –                | 46,103           |
| Acquisition of financial assets at FVTPL   |       | (46,893)         | –                |
| Settlement of loan and other receivables   |       | –                | 135,954          |
| Repayment from (advances to) associates  |       | 3,191            | (1,097)          |
| Repayment from a joint venture   |       | –                | 321              |
| Advances to other partners of joint operations                                       |       | (78,060)         | (95,291)         |
| Placement of time deposits with original maturity of<br>not less than three months   |       | (326,400)        | –                |
| Withdrawal of time deposits with original maturity of<br>not less than three months  |       | 42,000           | –                |
| (Placement) withdrawal of pledged bank deposits                                      |       | (2,299)          | 64               |
| <b>Net cash used in investing activities</b>   |       | <b>(138,171)</b> | <b>(4,200)</b>   |
| <b>Financing activities</b>  |       |                  |                  |
| Interest paid  |       | (48,040)         | (35,536)         |
| Dividends paid   | 14    | (238,730)        | (161,004)        |
| Acquisition of additional interest in a subsidiary                                   |       | (7,467)          | (18,389)         |
| Distributions to non-controlling shareholders  |       | (16,270)         | (13,869)         |
| Advances from joint ventures   |       | 94               | –                |
| Repayments to associates   |       | (262)            | (663)            |
| Repayments to other partners of joint operations                                     |       | (59,019)         | (9,085)          |
| New bank loans raised  |       | 704,004          | 320,310          |
| Repayments of bank loans   |       | (598,825)        | (210,500)        |
| Bonds issued, net  | 42    | –                | 12,250           |
| Proceeds from disposal of partial interest in a<br>subsidiary without losing control |       | –                | 100              |
| <b>Net cash used in financing activities</b>   |       | <b>(264,515)</b> | <b>(116,386)</b> |



# Consolidated Statement of Cash Flows

For the year ended 31st December, 2018

|   | <b>2018</b><br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|--------------------------------|-------------------------|
| <b>Net increase in cash and cash equivalents</b>            | <b>225,822</b>                 | 312,357                 |
| Cash and cash equivalents at the beginning of the year      | <b>1,305,972</b>               | 986,452                 |
| Effect of foreign exchange rate changes, net                | <b>(5,724)</b>                 | 7,163                   |
| <b>Cash and cash equivalents at the end of the year</b>     | <b>1,526,070</b>               | 1,305,972               |
| <b>Analysis of the balance of cash and cash equivalents</b> |                                |                         |
| Bank balances and cash                                      | <b>1,526,070</b>               | 1,305,972               |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 1. GENERAL

The Company was incorporated in Bermuda as an exempted company with limited liability and its shares are listed on the Main Board of the Stock Exchange. The addresses of the registered office and principal place of business of the Company are disclosed in the section headed “Corporate Information” to the annual report.

The Company acts as an investment holding company. The principal activities of its principal subsidiaries, principal associates and joint ventures are set out in notes 54, 20 and 21 respectively.

The consolidated financial statements are presented in Hong Kong dollar which is the functional currency of the Company.

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

### New and amendments to HKFRSs that are mandatorily effective for the current year

The Group has applied the following new and amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time in the current year:

|                       |   |
|-----------------------|---|
| HKFRS 9               | Financial Instruments   |
| HKFRS 15              | Revenue from Contracts with Customers and the related Amendments        |
| HK(IFRIC) – Int 22    | Foreign Currency Transactions and Advance Consideration                 |
| Amendments to HKFRS 2 | Classification and Measurement of Share-based Payment Transactions      |
| Amendments to HKFRS 4 | Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts |
| Amendments to HKAS 28 | As part of the Annual Improvements to HKFRSs 2014-2016 Cycle            |
| Amendments to HKAS 40 | Transfers of Investment Property  |

Except as described below, the application of the new and amendments to HKFRSs in the current year has had no material effect on the Group’s financial performance and positions for the current and prior years and/or on the disclosures set out in the Group’s consolidated financial statements.

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers”

The Group has applied HKFRS 15 for the first time in the current year. HKFRS 15 superseded HKAS 18 “Revenue”, HKAS 11 “Construction Contracts” and the related interpretations.

The Group has applied HKFRS 15 retrospectively with the cumulative effect of initially applying this standard recognised at the date of initial application, i.e. 1st January, 2018. Any difference at the date of initial application is recognised in the opening retained profits (or other components of equity, as appropriate) and comparative information has not been restated. Accordingly, certain comparative information may not be comparable as comparative information was prepared under HKAS 18 “Revenue” and HKAS 11 “Construction Contracts” and the related interpretations.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

The Group recognises revenue from the following major sources which arise from contracts with customers:

- Construction contracts;
- Sewage treatment plant operation;
- Sale of construction materials including concrete and asphalt; and
- Sale of quarry products.

Information about the Group’s performance obligations and the accounting policies resulting from application of HKFRS 15 are disclosed in notes 5 and 3 respectively.

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15

The following table summarises the impact of transition to HKFRS 15 on retained profits at 1st January, 2018.

|   | <i>Notes</i>         | <b>Impact on<br/>application of<br/>HKFRS 15 at<br/>1st January,<br/>2018</b><br><i>HK\$’000</i> |
|---|----------------------|--|
| <b>Retained profits</b>   |                      |  |
| Adjustments of amounts due from customers for contract work and creditors and accrued charges | <i>(a)</i>           | (153,879)  |
| Adjustments of interests in associates  | <i>(e)</i>           | (23,710)   |
| Tax effect  | <i>(a)</i>           | 16,465   |
|   |                      | (161,124)  |
| Non-controlling interests   | <i>(a) &amp; (e)</i> | 60,233   |
|   |                      | (100,891)  |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15 (Cont’d)

The following adjustments were made to the amounts recognised in the consolidated statement of financial position at 1st January, 2018. Line items that were not affected by the changes have not been included.

|   |           | Carrying<br>amounts<br>previously<br>reported at<br>31st December,<br>2017 | Reclassification | Remeasurement | Carrying<br>amounts<br>under<br>HKFRS 15 at<br>1st January,<br>2018* |
|---|-----------|--|------------------|---------------|--|
|   | Notes     | HK\$'000   | HK\$'000         | HK\$'000      | HK\$'000   |
| <b>Non-current asset</b>                        |           |  |                  |               |  |
| Interests in associates                         | (e)       | 6,556,960  | –                | (23,710)      | 6,533,250  |
| <b>Current assets</b>                           |           |  |                  |               |  |
| Inventories                                     | (a)       | 56,886   | 38,064           | –             | 94,950   |
| Amounts due from customers<br>for contract work | (a)       | 253,443  | (38,064)         | (215,379)     | –  |
| Debtors, deposits<br>and prepayments            | (b) & (c) | 1,924,917  | (1,342,656)      | –             | 582,261  |
| Contract assets                                 | (b) & (c) | –  | 1,342,656        | –             | 1,342,656  |
| <b>Current liabilities</b>                      |           |  |                  |               |  |
| Amounts due to customers for<br>contract work   | (d)       | 410,053  | (410,053)        | –             | –  |
| Creditors and accrued charges                   | (a)       | 2,284,541  | –                | (61,500)      | 2,223,041  |
| Contract liabilities                            | (d)       | –  | 410,053          | –             | 410,053  |
| Tax liabilities                                 | (a)       | 61,301   | –                | (16,465)      | 44,836   |
| <b>Capital and reserves</b>                     |           |  |                  |               |  |
| Share premium and reserves                      | (a) & (e) | 6,983,417  | –                | (100,891)     | 6,882,526  |
| Non-controlling interests                       | (a) & (e) | 320,677  | –                | (60,233)      | 260,444  |

\* The amounts in this column are before the adjustments from the application of HKFRS 9.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15 (Cont’d)

Notes:

- (a) In relation to construction contracts previously accounted under HKAS 11, the Group continues to apply output method in estimating the performance obligations satisfied up to date of initial application of HKFRS 15. Deferred materials of HK\$38,064,000 were reclassified from amounts due from customers for contract work to inventories. Under HKAS 11, construction costs were charged to profit or loss by reference to the stage of completion of the contract, which is measured by reference to the estimated total revenue for contracts entered into by the Group that have been performed to date. Under HKFRS 15, costs that related to satisfy performance obligations are expensed as incurred. Construction costs of HK\$215,379,000 that have been incurred but deferred to be recognised in profit or loss under HKAS 11 included in amounts due from customers for contract work were charged to retained profits and non-controlling interests. Construction costs of HK\$61,500,000 that have not yet incurred but accelerated to be recognised in profit or loss under HKAS 11 and included in creditors and accrued charges were credited to retained profits and non-controlling interests. The related tax effects of HK\$16,465,000 were recognised in tax liabilities and included in adjustment to retained profits.
- (b) At the date of initial application, unbilled revenue of HK\$887,735,000 arising from the construction contracts are conditional on the satisfaction by the customers on the construction work completed by the Group and the work is pending for the certification by the customers, and such balance was reclassified from trade and other receivables to contract assets.
- (c) At the date of initial application, retention receivables of HK\$454,921,000 arising from the construction contracts are conditional on the satisfaction of the service quality by the customers over a certain period as stipulated in the contracts, and such balance was reclassified from trade and other receivables to contract assets.
- (d) The reclassification of HK\$410,053,000 from amounts due to customers for contract work to contract liabilities under HKFRS 15 represented the Group’s obligations to transfer to the customers of the services to which the assets relate and the Group has received consideration from the customers.
- (e) The net effect arising from the initial application of HKFRS 15 by an associate of the Group resulted in a decrease in the carrying amount of interests in associates of HK\$23,710,000 with corresponding adjustment to retained profits.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15 (Cont’d)

The following tables summarise the impacts of applying HKFRS 15 on the Group’s consolidated statement of financial position at 31st December, 2018 and its consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income and consolidated statement of cash flows for the current year for each of the line items affected. Line items that were not affected by the changes have not been included.

#### Impact on the consolidated statement of financial position at 31st December, 2018

|   | As reported<br><i>HK\$’000</i> | Reclassification<br><i>HK\$’000</i> | Remeasurement<br><i>HK\$’000</i> | Amounts<br>without<br>application of<br>HKFRS 15<br><i>HK\$’000</i> |
|---|--------------------------------|-------------------------------------|----------------------------------|---|
| <b>Non-current asset</b>                        |                                |                                     |                                  |   |
| Interests in associates                         | 7,391,059                      | –                                   | 48,182                           | 7,439,241   |
| <b>Current assets</b>                           |                                |                                     |                                  |   |
| Inventories                                     | 97,775                         | (58,146)                            | –                                | 39,629  |
| Amounts due from customers for<br>contract work | –                              | 11,480                              | 4,042                            | 15,522  |
| Debtors, deposits and prepayments               | 551,621                        | 1,672,750                           | –                                | 2,224,371   |
| Contract assets                                 | 1,672,750                      | (1,672,750)                         | –                                | –   |
| Tax recoverable                                 | 13,135                         | –                                   | 881                              | 14,016  |
| <b>Current liabilities</b>                      |                                |                                     |                                  |   |
| Amounts due to customers<br>for contract work   | –                              | 566,355                             | –                                | 566,355   |
| Creditors and accrued charges                   | 2,428,595                      | (46,666)                            | 8,023                            | 2,389,952   |
| Contract liabilities                            | 566,355                        | (566,355)                           | –                                | –   |
| Tax liabilities                                 | 128,738                        | –                                   | 1,638                            | 130,376   |
| <b>Capital and reserves</b>                     |                                |                                     |                                  |   |
| Share premium and reserves                      | 7,707,733                      | –                                   | 44,936                           | 7,752,669   |
| Non-controlling interests                       | 406,089                        | –                                   | (1,492)                          | 404,597   |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15 (Cont’d)

Impact on the consolidated statement of profit or loss for the year ended 31st December, 2018

|                                      | As reported<br><i>HK\$'000</i> | Adjustments<br><i>HK\$'000</i> | Amounts<br>without<br>application of<br>HKFRS 15<br><i>HK\$'000</i> |
|--------------------------------------|--------------------------------|--------------------------------|---|
| Cost of sales                        | (5,803,952)                    | (157,860)                      | (5,961,812)   |
| Gross profit                         | 931,893                        | (157,860)                      | 774,033   |
| Share of results of associates       | 1,262,277                      | 26,193                         | 1,288,470   |
| Profit before tax                    | 1,502,663                      | (131,667)                      | 1,370,996   |
| Income tax expense                   | (119,132)                      | 15,708                         | (103,424)   |
| Profit for the year                  | 1,383,531                      | (115,959)                      | 1,267,572   |
| Profit for the year attributable to: |                                |                                |   |
| Owners of the Company                | 1,210,625                      | (54,234)                       | 1,156,391   |
| Non-controlling interests            | 172,906                        | (61,725)                       | 111,181   |
|                                      | 1,383,531                      | (115,959)                      | 1,267,572   |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15 (Cont’d)

Impact on the consolidated statement of profit or loss and other comprehensive income for the year ended 31st December, 2018

|  | As reported<br><i>HK\$'000</i> | Adjustments<br><i>HK\$'000</i> | Amounts<br>without<br>application of<br>HKFRS 15<br><i>HK\$'000</i> |
|--|--------------------------------|--------------------------------|---|
| Profit for the year  | 1,383,531                      | (115,959)                      | 1,267,572   |
| Other comprehensive (expense) income                                 |                                |                                |   |
| Items that may be reclassified subsequently<br>to profit or loss:    |                                |                                |   |
| Exchange differences arising on<br>translation of foreign operations | (7,244)                        | –                              | (7,244)   |
| Share of translation reserves of associates                          | (365,976)                      | (1,721)                        | (367,697)   |
| Share of translation reserves of joint ventures                      | 604                            | –                              | 604   |
| Other comprehensive expense for the year                             | (372,616)                      | (1,721)                        | (374,337)   |
| Total comprehensive income for the year                              | 1,010,915                      | (117,680)                      | 893,235   |
| Total comprehensive income for the year<br>attributable to:          |                                |                                |   |
| Owners of the Company  | 841,128                        | (55,955)                       | 785,173   |
| Non-controlling interests  | 169,787                        | (61,725)                       | 108,062   |
|  | 1,010,915                      | (117,680)                      | 893,235   |



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.1 Impacts and changes in accounting policies on application of HKFRS 15 “Revenue from Contracts with Customers” (Cont’d)

#### 2.1.1 Summary of effects arising from initial application of HKFRS 15 (Cont’d)

##### Impact on consolidated statement of cash flows for the year ended 31st December, 2018

|  | As reported<br><i>HK\$'000</i> | Adjustments<br><i>HK\$'000</i> | Amounts<br>without<br>application of<br>HKFRS 15<br><i>HK\$'000</i> |
|--|--------------------------------|--------------------------------|---|
| <b>Operating activities</b>                              |                                |                                |   |
| Profit before tax  | 1,502,663                      | (131,667)                      | 1,370,996   |
| Adjustments for:   |                                |                                |   |
| Share of results of associates                           | (1,262,277)                    | (26,193)                       | (1,288,470)   |
| Depreciation of property, plant and equipment            | 221,783                        | (184,637)                      | 37,146  |
| Operating cash flows before movements in working capital | 625,775                        | (342,497)                      | 283,278   |
| Decrease in inventories                                  | 84,187                         | 20,082                         | 104,269   |
| Decrease in amounts due from customers for contract work | –                              | 237,921                        | 237,921   |
| Decrease in debtors, deposits and prepayments            | 33,661                         | (330,094)                      | (296,433)   |
| Increase in contract assets                              | (330,094)                      | 330,094                        | –   |
| Increase in amounts due to customers for contract work   | –                              | 156,302                        | 156,302   |
| Increase in creditors and accrued charges                | 90,837                         | 84,494                         | 175,331   |
| Increase in contract liabilities                         | 156,302                        | (156,302)                      | –   |

The explanations of the above changes affected in the current year by the application of HKFRS 15 as compared to HKAS 11, HKAS 18 and the related interpretations are similar to the explanations set out in notes (a) to (e) above for describing the adjustments made to the consolidated statement of financial position at 1st January, 2018 upon adoption of HKFRS 15.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.2 Impacts and changes in accounting policies on application of HKFRS 9 “Financial Instruments” and the related amendments

In the current year, the Group has applied HKFRS 9 “Financial Instruments” and the related consequential amendments to other HKFRSs. HKFRS 9 introduces new requirements for (i) the classification and measurement of financial assets and financial liabilities; (ii) expected credit losses (“ECL”) for financial assets and other items (for example, contract assets); and (iii) general hedge accounting.

The Group has applied HKFRS 9 in accordance with the transition provisions set out in HKFRS 9, i.e. applied the classification and measurement requirements (including impairment under ECL model) retrospectively to instruments that have not been derecognised at 1st January, 2018 (date of initial application) and has not applied the requirements to instruments that have already been derecognised at 1st January, 2018. The difference between the carrying amounts at 31st December, 2017 and the carrying amounts at 1st January, 2018 are recognised in the opening retained profits and other components of equity, without restating comparative information.

Accordingly, certain comparative information may not be comparable as comparative information was prepared under HKAS 39 “Financial Instruments: Recognition and Measurement”.

Accounting policies resulting from application of HKFRS 9 are disclosed in note 3.

#### 2.2.1 Summary of effects arising from initial application of HKFRS 9

The table below illustrates the classification and measurement (including impairment) of financial assets under HKFRS 9 at the date of initial application, i.e. 1st January, 2018.

|   | Note | Available-<br>for-sale<br>investments<br>HK\$'000 | Financial<br>assets<br>at FVTPL<br>required by<br>HKFRS 9<br>HK\$'000 | Retained<br>profits<br>HK\$'000 |
|---|------|---|---|---------------------------------|
| <b>Closing balance at<br/>31st December, 2017 – HKAS 39</b>         |      | 63,112  | –   | 5,557,911                       |
| <b>Effects arising from initial application<br/>of HKFRS 9:</b>     |      |   |   |                                 |
| <b>Reclassification</b>   |      |   |   |                                 |
| From available-for-sale investments to<br>financial assets at FVTPL | (a)  | (63,112)  | 63,112  | –                               |
| <b>Remeasurement</b>  |      |   |   |                                 |
| From cost less impairment to fair value                             | (a)  | –   | 8,717   | 8,717                           |
| <b>Opening balance at<br/>1st January, 2018 – HKFRS 9</b>           |      | –   | 71,829  | 5,566,628                       |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.2 Impacts and changes in accounting policies on application of HKFRS 9 “Financial Instruments” and the related amendments (Cont’d)

#### 2.2.1 Summary of effects arising from initial application of HKFRS 9 (Cont’d)

Notes:

- (a) From available-for-sale investments to financial assets at FVTPL

At the date of initial application of HKFRS 9, the Group's equity investments of HK\$63,112,000 were reclassified from available-for-sale investments to financial assets at FVTPL. The net fair value gains of HK\$8,717,000 relating to those equity investments previously carried at cost less impairment were adjusted to financial assets at FVTPL and retained profits at 1st January, 2018.

- (b) Impairment under ECL model

The Group applies the HKFRS 9 simplified approach to measure ECL which uses a lifetime ECL for all trade receivables and contract assets. Except for those which had been determined as credit impaired under HKAS 39, trade receivables and contract assets have been assessed individually in relation to the outstanding balance of the construction contracts and sewage treatment plant operation, the remaining balances are grouped based on past-due analysis. The contract assets relate to unbilled revenue and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Group has therefore estimated the expected loss rates for the trade receivables and the contract assets on the same basis.

Except for those which had been determined as credit impaired under HKAS 39, ECL for other financial asset at amortised cost, including time deposits with original maturity of not less than three months, pledged bank deposits, bank balances, other receivables, amounts due from associates and other partners of joint operations, loans to joint ventures and other financial assets, are assessed on 12-month ECL (“12m ECL”) basis as there had been no significant increase in credit risk since initial recognition.

At 1st January, 2018, no additional credit loss allowance has been recognised against retained profits as the amount is considered as insignificant to the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### 2.3 Impacts on opening consolidated statement of financial position arising from the application of all new HKFRSs

As a result of the changes in the Group’s accounting policies described above, the opening consolidated statement of financial position had to be restated. The following table shows the adjustments recognised for each of the line items affected.

|  | 31st December,<br>2017<br>(Audited)<br><i>HK\$'000</i> | HKFRS 15<br><i>HK\$'000</i> | HKFRS 9<br><i>HK\$'000</i> | 1st January,<br>2018<br>(Restated)<br><i>HK\$'000</i> |
|--|--|-----------------------------|----------------------------|---|
| <b>Non-current assets</b>                    |  |                             |                            |   |
| Interests in associates                      | 6,556,960  | (23,710)                    | –                          | 6,533,250   |
| Available-for-sale investments               | 63,112   | –                           | (63,112)                   | –   |
| Financial assets at FVTPL                    | –  | –                           | 71,829                     | 71,829  |
| <b>Current assets</b>                        |  |                             |                            |   |
| Inventories                                  | 56,886   | 38,064                      | –                          | 94,950  |
| Amounts due from customers for contract work | 253,443  | (253,443)                   | –                          | –   |
| Debtors, deposits and prepayments            | 1,924,917  | (1,342,656)                 | –                          | 582,261   |
| Contract assets                              | –  | 1,342,656                   | –                          | 1,342,656   |
| <b>Current liabilities</b>                   |  |                             |                            |   |
| Amounts due to customers for contract work   | 410,053  | (410,053)                   | –                          | –   |
| Creditors and accrued charges                | 2,284,541  | (61,500)                    | –                          | 2,223,041   |
| Contract liabilities                         | –  | 410,053                     | –                          | 410,053   |
| Tax liabilities                              | 61,301   | (16,465)                    | –                          | 44,836  |
| <b>Net current assets</b>                    | 520,029  | (137,414)                   | –                          | 382,615   |
| <b>Total assets less current liabilities</b> | 8,499,077  | (161,124)                   | 8,717                      | 8,346,670   |
| <b>Net assets</b>                            | 7,383,406  | (161,124)                   | 8,717                      | 7,230,999   |
| <b>Capital and reserves</b>                  |  |                             |                            |   |
| Share premium and reserves                   | 6,983,417  | (100,891)                   | 8,717                      | 6,891,243   |
| Non-controlling interests                    | 320,677  | (60,233)                    | –                          | 260,444   |
| <b>Total equity</b>                          | 7,383,406  | (161,124)                   | 8,717                      | 7,230,999   |

*Note:* For the purpose of reporting cash flows from operating activities under indirect method for the year ended 31st December, 2018, movements in working capital have been computed based on opening consolidated statement of financial position at 1st January, 2018 as disclosed above.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

|                                    |  |
|------------------------------------|--|
| HKFRS 16                           | Leases <sup>1</sup>  |
| HKFRS 17                           | Insurance Contracts <sup>2</sup>   |
| HK(IFRIC) – Int 23                 | Uncertainty over Income Tax Treatments <sup>1</sup>  |
| Amendments to HKFRS 3              | Definition of a Business <sup>4</sup>  |
| Amendments to HKFRS 9              | Prepayment Features with Negative Compensation <sup>1</sup>  |
| Amendments to HKFRS 10 and HKAS 28 | Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup> |
| Amendments to HKAS 19              | Plan Amendment, Curtailment or Settlement <sup>1</sup>   |
| Amendments to HKAS 28              | Long-term Interests in Associates and Joint Ventures <sup>1</sup>                                  |
| Amendments to HKFRSs               | Annual Improvements to HKFRSs 2015-2017 Cycle <sup>1</sup>   |

<sup>1</sup> Effective for annual periods beginning on or after 1st January, 2019.

<sup>2</sup> Effective for annual periods beginning on or after 1st January, 2021.

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>4</sup> Effective for business combinations and asset acquisitions for which the acquisition date is on or after the beginning of the first annual period beginning on or after 1st January, 2020.

Except for the new and amendments to HKFRSs mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

### HKFRS 16 “Leases”

HKFRS 16 introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. HKFRS 16 will supersede HKAS 17 “Leases” and the related interpretations when it becomes effective.

HKFRS 16 distinguishes lease and service contracts on the basis of whether an identified asset is controlled by a customer. In addition, HKFRS 16 requires sales and leaseback transactions to be determined based on the requirements of HKFRS 15 as to whether the transfer of the relevant asset should be accounted as a sale. HKFRS 16 also includes requirements relating to subleases and lease modifications.

Distinctions of operating leases and finance leases are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees, except for short-term leases and leases of low value assets.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### HKFRS 16 “Leases” (Cont’d)

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. Upon application of HKFRS 16, lease payments in relation to lease liability will be allocated into a principal and an interest portion which will be presented as financing cash flows by the Group.

Under HKAS 17, the Group has already recognised an asset and a related finance lease liability for finance lease arrangement and prepaid lease payments for leasehold lands where the Group is a lessee. The application of HKFRS 16 may result in potential changes in classification of these assets depending on whether the Group presents right-of-use assets separately or within the same line item at which the corresponding underlying assets would be presented if they were owned.

Other than certain requirements which are also applicable to lessor, HKFRS 16 substantially carries forward the lessor accounting requirements in HKAS 17, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

Furthermore, extensive disclosures are required by HKFRS 16.

At 31st December, 2018, the Group, as lessee, has non-cancellable operating lease commitments of HK\$97,993,000 as disclosed in note 49. A preliminary assessment indicates that these arrangements will meet the definition of a lease. Upon application of HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases unless they qualify for low value or short-term leases.

In addition, the Group currently considers refundable rental deposits paid of HK\$44,690,000 and refundable rental deposits received of HK\$86,000 as rights and obligations under leases to which HKAS 17 applies. Based on the definition of lease payments under HKFRS 16, such deposits are not payments relating to the right to use the underlying assets, accordingly, the carrying amounts of such deposits may be adjusted to amortised cost. Adjustments to refundable rental deposits paid would be considered as additional lease payments and included in the carrying amount of right-of-use assets. Adjustments to refundable rental deposits received would be considered as advance lease payments.

The application of new requirements may result in changes in measurement, presentation and disclosure as indicated above. The Group intends to elect the practical expedient to apply HKFRS 16 to contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC) – Int 4 “Determining whether an Arrangement contains a Lease” and not apply this standard to contracts that were not previously identified as containing a lease applying HKAS 17 and HK(IFRIC) – Int 4. Therefore, the Group will not reassess whether the contracts are, or contain a lease which already existed prior to the date of initial application. Furthermore, the Group intends to elect the modified retrospective approach for the application of HKFRS 16 as lessee and will recognise the cumulative effect of initial application to opening without restating comparative information.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (Cont’d)

### Amendments to HKAS 28 “Long-term Interests in Associates and Joint Ventures”

The amendments clarify that an entity applies HKFRS 9, including the impairment requirements, to long-term interests in an associate or a joint venture to which the equity method is not applied that form part of the net investment in the investee. Furthermore, in applying HKFRS 9 to long-term interests, an entity does not take into account adjustments to their carrying amounts required by HKAS 28 (i.e. adjustments to the carrying amounts of long-term interests arising from the allocation of losses of the investee or assessment of impairment in accordance with HKAS 28).

At 31st December, 2018, loans to joint ventures of HK\$25,597,000 are considered as long-term interests that, in substance form part of the Group’s net investments in the relevant joint ventures. However, the application is not expected to have impact as the Group’s existing accounting policies are consistent with the requirements clarified by the amendments.

## 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 “Share-based Payment”, leasing transactions that are within the scope of HKAS 17 “Leases”, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 “Inventories” or value in use in HKAS 36 “Impairment of Assets”.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### **Basis of consolidation (Cont'd)**

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

### ***Changes in the Group's interests in existing subsidiaries***

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interest.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of the subsidiary and non-controlling interest (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9/HKAS 39, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

### **Business combinations**

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Business combinations (Cont'd)

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair values, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 “Income Taxes” and HKAS 19 “Employee Benefits” respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 “Share-based Payment” at the acquisition date (see the accounting policy below); and
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 “Non-current Assets Held for Sale and Discontinued Operations” are measured in accordance with that standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer’s previously held equity interest in the acquiree (if any) over the net amounts of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer’s previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary’s net assets in the event of liquidation are initially measured at the non-controlling interests’ proportionate share of the recognised amounts of the acquiree’s identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair values.

Where the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and considered as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with the corresponding adjustments made against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the “measurement period” (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Business combinations (Cont'd)

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS9/HKAS 39 would be accounted for on the same basis as would be required if the Group had disposal directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period (see above), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

### Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently whenever there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the cash-generating unit is less than the carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash-generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or a cash generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained.

The Group's accounting policy for goodwill arising on the acquisition of an associate and a joint venture is described below.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Revenue from contracts with customers (upon application of HKFRS 15 in accordance with transitions in note 2)

HKFRS 15 introduces a 5-step approach when recognising revenue:

- Step 1: Identify the contract(s) with a customer;
- Step 2: Identify the performance obligations in the contract;
- Step 3: Determine the transaction price;
- Step 4: Allocate the transaction price to the performance obligations in the contract; and
- Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

Under HKFRS 15, the Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- the Group’s performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### **Revenue from contracts with customers (upon application of HKFRS 15 in accordance with transitions in note 2) (Cont'd)**

The contract assets on construction contracts represent the Group's right to consideration for work completed and not billed as the rights are conditional on the Group's future performance in satisfying the respective performance obligations. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

The contract liabilities on construction contracts represent the Group's obligation to transfer project works to customers for which the Group has received consideration from the customers.

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

### ***Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation***

#### *Output method*

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

#### *Variable consideration*

For contracts that contain variable consideration (variation order of construction work), the Group estimates the amount of consideration to which it will be entitled using either (a) the expected value method or (b) the most likely amount, depending on which method better predicts the amount of consideration to which the Group will be entitled.

The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant revenue reversal in the future when the uncertainty associated with the variable consideration is subsequently resolved.

At the end of each reporting period, the Group updates the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstances during the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Revenue from contracts with customers (upon application of HKFRS 15 in accordance with transitions in note 2) (Cont'd)

#### *Existence of significant financing component*

In determining the transaction price, the Group adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed (either explicitly or implicitly) provides the customer or the Group with a significant benefit of financing the transfer of goods or services to the customer. In those circumstances, the contract contains a significant financing component. A significant financing component may exist regardless of whether the promise of financing is explicitly stated in the contract or implied by the payment terms agreed to by the parties to the contract.

For contracts where the period between payment and transfer of the services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

#### **Costs to fulfil a contract**

The Group incurs costs to fulfil a contract in its construction contracts. The Group first assesses whether these costs qualify for recognition as an asset in terms of other relevant Standards, failing which it recognises an asset for these costs only if they meet all of the following criteria:

- (a) the costs relate directly to a contract or to an anticipated contract that the Group can specifically identify;
- (b) the costs generate or enhance resources of the Group that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and
- (c) the costs are expected to be recovered.

The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the assets relate. The asset is subject to impairment review.

#### **Revenue recognition (prior to 1st January, 2018)**

Revenue is measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, rebates and other similar allowances.

Revenue is recognised when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the Group and when specific criteria have been met for each of the Group's activities, as described below.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Revenue recognition (prior to 1st January, 2018) (Cont'd)

#### ***Goods, services and dividends***

Revenue from the sale of goods is recognised when the goods are delivered and titles have passed.

Service income including that from operating service provided under service concession arrangements is recognised when services are provided.

Dividend income from investments is recognised when the rights to receive payment have been established.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

#### ***Costs to fulfil a contract***

The Group incurs costs to fulfil a contract in its construction contracts. The Group first assesses whether these costs qualify for recognition as an asset in terms of other relevant HKFRSs, failing which it recognises an asset for these costs only if they meet all of the following criteria:

- the costs relate directly to a contract or to an anticipated contract that the Group can specifically identify;
- the costs generate or enhance resources of the Group that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and
- the costs are expected to be recovered.

The asset so recognised is subsequently amortised to profit or loss on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the asset relates. The asset is subject to impairment review.

The revenue from construction contracts is recognised over time under output method. The progress towards complete satisfaction of a performance obligation of construction contracts is measured with reference to the certificates issued by the internal or external surveyors on the performance of work completed to date. Costs incurred at the initial stage that generate or enhance resources to be utilised subsequently in fulfilling the performance obligation will be recognised as contract costs to be amortised on a systematic basis with the transfer to the customer of the services to which the assets relate, while contract costs that related to satisfy performance obligations are expensed as incurred.

The revenue from sewage treatment plant operation is recognised over time when the related services are rendered.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### **Property, plant and equipment**

Property, plant and equipment (other than plant under construction and vessels under construction) are stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of items of property, plant and equipment over their estimated useful lives using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Plant and vessels in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### **Intangible assets**

#### ***Intangible assets acquired separately***

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortisation and accumulated impairment losses, if any.

Amortisation of intangible assets with finite useful lives is recognised on units of production method to reflect the expected pattern of production of the expected future economic benefits embodied in an intangible asset. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

#### ***Intangible assets acquired in a business combination***

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date which is regarded as their cost.

Subsequent to initial recognition, intangible assets with indefinite useful lives are carried at cost less any accumulated impairment losses (see the accounting policy in respect of impairment losses on tangible and intangible assets below).



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Intangible assets (Cont'd)

#### *Service concession arrangements*

When the Group has a right to charge for usage of concession infrastructure (as a consideration for providing construction service in a service concession arrangement), it recognises an intangible asset at fair value upon initial recognition. The intangible asset is carried at cost (which equals to fair value at initial recognition) less accumulated amortisation and any accumulated impairment losses. Amortisation commences when the intangible asset is available for use.

#### **Investments in associates and joint ventures**

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates and joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of associates and joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. Changes in net assets of the associate/joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Investments in associates and joint ventures (Cont'd)

The Group assesses whether there is an objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKFRS 9/HKAS 39, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Interests in joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a group entity undertakes its activities under joint operations, the Group as a joint operator recognises in relation to its interest in a joint operation:

- its assets, including its share of any assets held jointly;
- its liabilities, including its share of any liabilities incurred jointly;
- its revenue from the sale of its share of the output arising from the joint operation;
- its share of the revenue from the sale of the output by the joint operation; and
- its expenses, including its share of any expenses incurred jointly.

The Group accounts for the assets, liabilities, revenues and expenses relating to its interest in a joint operation in accordance with the HKFRSs applicable to the particular assets, liabilities, revenues and expenses.

When a group entity sells or contributes assets to a joint operation in which a group entity is a joint operator, the Group is considered to be selling or contributing assets to the other parties to the joint operation, and gains and losses resulting from the sale or contribution are recognised in the Group's consolidated financial statements only to the extent of the other parties' interests in the joint operation.

When a group entity purchases assets from a joint operation in which a group entity is a joint operator, the Group does not recognise its share of the gains and losses until it resells those assets to a third party.

### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the weighted average method.

### Construction contracts

Where the outcome of a construction contract including construction or upgrade services of the infrastructure under a service concession arrangement can be estimated reliably, revenue and costs are recognised in profit or loss by reference to the stage of completion of the contract activity at the end of the reporting period as measured by the proportion that the value of work performed to date to the estimated total contract value. Variations in contract work, claims and incentive payments are included to the extent that the amount can be measured reliably and its receipts is considered probable.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Construction contracts (Cont'd)

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Construction contracts in progress at the end of the reporting period are recorded in the consolidated statement of financial position at the net amount of costs incurred to date plus recognised profits less recognised losses and progress billings, and are presented in the consolidated statement of financial position as “Amounts due from customers for contract work” or “Amounts due to customers for contract work”, as appropriate. Amounts received before the related work is performed are included in the consolidated statement of financial position, as a liability, under “Creditors and accrued charges”. Amounts billed, but not yet paid by the customers, for work performed on contracts are included in the consolidated statement of financial position under “Debtors, deposits and prepayments”.

### Service concession arrangements

A service concession arrangement is an arrangement whereby a government or other public sector body contracts with a private operator to develop (or upgrade), operate and maintain infrastructure assets. The grantor controls or regulates what services the operator must provide using the assets, to whom, and at what price, and also controls significant residual interest in the assets at the end of the term of the arrangement.

The Group, as an operator, recognises a financial asset if it has an unconditional contractual right to receive cash from or at the direction of the grantor for the construction services. The Group measures the financial asset at fair value on its initial recognition. At the end of each reporting period subsequent to initial recognition, the financial asset is carried at amortised cost using the effective interest method, less any identified impairment losses (see accounting policy on financial assets below).

When the Group has a right to charge for usage of concession infrastructure (as a consideration for providing construction service in a service concession arrangement), it recognises an intangible asset at fair value upon initial recognition (see accounting policy on intangible assets above).

The Group recognises and measures revenue for the services in relation to the operation of the plant under a service concession arrangement in accordance with HKFRS 15, prior to 1st January, 2018, the revenue for the service under service concession arrangement was recognised in accordance with HKAS 11 “Construction Contracts” and HKAS 18 “Revenue”.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

### Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Group has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract.

### Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 since 1st January, 2018. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### **Financial assets**

*Classification and subsequent measurement of financial assets (upon application of HKFRS 9 in accordance with transitions in note 2)*

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

(i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. For financial instruments other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

*Classification and subsequent measurement of financial assets (upon application of HKFRS 9 in accordance with transitions in note 2) (Cont'd)*

(ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the “other gains and losses” line item.

*Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2)*

The Group recognises a loss allowance for ECL on financial assets which are subject to impairment under HKFRS 9 (including bank deposits, bank balances, trade and other debtors, other financial asset at amortised cost, amounts due from associates, joint ventures and other partners of joint operations and contract assets). The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12m ECL represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade debtors and contract assets. The ECL on these assets are assessed individually.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

*Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2) (Cont'd)*

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

*Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2) (Cont'd)*

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- (e) the disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

*Impairment of financial assets (upon application HKFRS 9 with transitions in accordance with note 2) (Cont'd)*

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Where ECL is measured on a collective basis or cater for cases where evidence at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

- Nature of financial instruments (i.e. the Group's trade receivables, and contract assets are each assessed as a separate group. Amounts due from associates, joint ventures and other partners of joint operations are assessed for expected credit losses on an individual basis); and
- Past-due status.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade debtors and contract assets where the corresponding adjustment is recognised through a loss allowance account.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

*Classification and subsequent measurement of financial assets (before application of HKFRS 9 on 1st January, 2018)*

Financial assets are classified into the following specified categories: financial assets at FVTPL, and loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

(i) Financial assets at FVTPL

Financial assets are classified as at FVTPL when the financial asset is (i) held for trading or (ii) it is designated as at FVTPL.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

A financial asset other than a financial asset held for trading (or contingent consideration that may be received by an acquirer as part of a business combination) may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial asset forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and HKAS 39 permits the entire combined contract (asset or liability) to be designated as at FVTPL.

Financial assets at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial assets and is included in the "other gains and losses" line item. Fair value is determined in the manner described in note 47(c).

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### Financial assets (Cont'd)

*Classification and subsequent measurement of financial assets (before application of HKFRS 9 on 1st January, 2018) (Cont'd)*

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables (including other financial asset at amortised cost, loans to joint ventures, debtors, amounts due from associates and other partners of joint operations, cash held on behalf of customers, time deposits with original maturity of not less than three months, pledged bank deposits and bank balances and cash) are measured at amortised cost using the effective interest method, less any impairment.

Interest income is recognised by applying the effective interest rate, except for short-term receivables where the recognition of interest would be immaterial.

*Impairment of financial assets (before application of HKFRS 9 on 1st January, 2018)*

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

Objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as a default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of the estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When trade receivables are considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Financial instruments (Cont'd)

#### *Financial assets (Cont'd)*

*Impairment of financial assets (before application of HKFRS 9 on 1st January, 2018) (Cont'd)*

For financial assets measured at amortised cost, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

#### *Derecognition of financial assets*

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

### **Financial liabilities and equity**

#### *Classification as debt or equity*

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### *Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

#### *Financial liabilities at amortised cost*

Financial liabilities including creditors, amounts due to associates, joint ventures, other partners of joint operations and non-controlling shareholders, bank loans and bonds are subsequently measured at amortised cost, using the effective interest method.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### *The Group as lessor*

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease.

#### *The Group as lessee*

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are re-translated at the rates prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not re-translated.

Exchange differences arising on the settlement of monetary items, and on the re-translation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollar) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the year, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate or a joint arrangement that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss. In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and interests in associates and joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profit against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Taxation (Cont'd)

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

### Retirement benefit costs

Payments to the Group's defined contribution retirement benefit plans, including state-managed retirement schemes and Mandatory Provident Fund Schemes ("MPF Scheme"), are charged as expenses when employees have rendered service entitling them to the contributions.

### Short-term and other long-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date. Any changes in the liabilities' carrying amounts resulting from service cost, interest and remeasurements are recognised in profit or loss except to the extent that another HKFRS requires or permits their inclusion in the cost of an asset.

### Equity-settled share-based payment transactions

For the share options granted to the directors of the Company and the employees of the Group, the fair value of services received determined by reference to the fair value of share options granted at the grant date is expensed on a straight-line basis over the vesting period, with a corresponding increase in equity (share option reserve).

At the end of the reporting period, the Group revises its estimates of the number of options that are expected to ultimately vest. The impact of the revision of the original estimates during the vesting period, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share option reserve.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 3. SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

### Equity-settled share-based payment transactions (Cont'd)

At the time when the share options are exercised, the amount previously recognised in share option reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share option reserve will be transferred to retained profits.

### Impairment on tangible and intangible assets other than goodwill (see accounting policy in respect of goodwill above)

At the end of the reporting period, the Group reviews the carrying amounts of its tangible and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. In addition, intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that they may be impaired.

When it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. In allocating the impairment loss, the impairment is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgments, estimates and assumptions about the amounts recognised in the consolidated financial statements that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that year, or in the year of the revision and future years if the revision affects both current and future years.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

### **Estimated impairment of intangible assets with indefinite useful lives arising from the acquisition of a subsidiary**

Determining the recoverable amount of the intangible assets with indefinite useful lives (i.e. construction licenses) arising from the acquisition of a subsidiary, which is included in the consolidated statement of financial position at 31st December, 2018 at HK\$32,858,000 (2017: HK\$32,858,000) requires an estimation of the revenue to be generated in future periods from the acquired construction licenses (see note 17). The construction projects continue to progress in a satisfactory manner, and the new projects successfully secured by the Group have reconfirmed management's previous estimates of anticipated revenues generated from the acquired construction licenses. However, increased market competition has caused the management to reconsider its assumptions regarding future market share and anticipated margins on these construction projects. Detailed sensitivity analysis has been carried out and the management is confident that the carrying amount of the intangible assets will be recovered in full, even if returns are reduced. This situation will be closely monitored and adjustments will be made in future periods if future market activities indicate such adjustments are appropriate.

### **Estimated impairment of assets in respect of a quarry site in Hong Kong**

The carrying amounts of intangible assets and property, plant and equipment in respect of a quarry site in Hong Kong amounted to HK\$194,600,000 (2017: HK\$448,013,000) (net of accumulated impairment loss of HK\$173,328,000 (2017: nil)) and HK\$63,080,000 (2017: HK\$121,452,000) (net of accumulated impairment loss of HK\$32,098,000 (2017: nil)) respectively at 31st December, 2018. Determining whether the carrying amounts of these assets can be recovered requires an estimation of the value in use of the cash-generating units and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows, further impairment loss may arise. During the year ended 31st December, 2018, the management considered that the recoverable amounts of the assets are less than their carrying amounts, therefore impairment losses of HK\$173,328,000 and HK\$32,098,000 have been recognised in profit or loss in respect of the intangible assets and the property, plant and equipment, respectively.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY (Cont'd)

### Estimated impairment of goodwill

Determining the recoverable amount of goodwill requires an estimation of the value in use of the cash-generating unit to which goodwill has been allocated. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate the present value. At 31st December, 2018, the carrying amount of goodwill is HK\$29,838,000 (2017: HK\$29,838,000). Details of the recoverable amount calculation are disclosed in note 19.

### Estimated impairment of interest in an associate

Determining the recoverable amount of the Group's interest in Road King Infrastructure Limited ("Road King"), an associate of the Group, requires an estimation of the value in use of the investment. The value in use calculation requires the Group to estimate the future cash flows expected to arise from dividends to be received from Road King and the proceeds on the ultimate disposal of the investment with assumptions of suitable growth rate and discount rate in order to calculate the present value. At 31st December, 2018, the carrying amount of the Group's interest in Road King is HK\$7,382,962,000 (2017: HK\$6,502,750,000). Details of the recoverable amount calculation are disclosed in note 20.

### Provision for rehabilitation costs

The provision for rehabilitation costs (see note 39) is based upon the management's estimate on the costs to be incurred for the drainage, landscaping, irrigation system and slope stabilisation work on the quarry site before returning the quarry site to the Government of the Hong Kong Special Administrative Region ("HKSAR") in ready-to-develop status. Where the actual future costs are substantially greater than the estimated costs, material additional rehabilitation costs may arise during the contract period ending in October 2022.

### Income tax

At 31st December, 2018, no deferred tax asset has been recognised in the Group's consolidated statement of financial position in relation to unused tax losses of HK\$964,979,000 (2017: HK\$816,314,000) (see note 40) due to unpredictability of future profit streams. The realisability of the unrecognised deferred tax asset mainly depends on whether sufficient future profit or taxable temporary differences will be available in the future.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY (Cont'd)

### Measurement of value of construction works

The management measures the value of completed construction work based on output method, which is to recognise revenue on the basis of direct measurement of the value of construction work transferred to the customer to date relative to the remaining construction works promised to be completed under the construction contract. Most construction works take several years to complete and the scope of work may change during the construction period. Management estimates the revenue and budgeted costs at the commencement of the construction contracts and regularly assesses the progress of construction works as well as the financial impact of scope changes, claims, disputes and liquidation damages. The management's estimate of revenue and the completion status of construction works requires significant judgement and has a significant impact on the amount and timing of revenue recognised. The Group has the qualified surveyors to periodically measure the value of the construction work completed for each construction project and issue the internal construction progress reports. The construction works performed by the Group would also be certified by the independent quantity surveyors periodically according to the construction contracts. The Group regularly reviews and revises the estimation of contract revenue prepared for each construction contract as the contract progresses based on the internal construction progress reports and the certification issued by the independent quantity surveyors.

### Provision of ECL for trade receivables and contract assets

The Group uses provision matrix to calculate ECL for the trade receivables and contract assets. The provision rates are based on past-due status as groupings of various debtors that have similar loss patterns. The provision matrix is based on the Group's historical default rates taking into consideration forward-looking information that is reasonable and supportable available without undue costs or effort. At every reporting date, the historical observed default rates are reassessed and changes in the forward-looking information are considered. In addition, trade receivables and contract assets in respect of construction contracts and sewage treatment operation and those credit impaired are assessed for ECL individually.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's trade receivables and contract assets are disclosed in notes 28 and 29 respectively.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 5. REVENUE FROM GOODS AND SERVICES

Year ended 31st December, 2018

### (i) Disaggregation of revenue from contracts with customers

|  | Construction<br>and sewage<br>treatment<br>HK\$'000 | Construction<br>materials<br>HK\$'000 | Quarrying<br>HK\$'000 | Consolidated<br>HK\$'000 |
|--|---|---------------------------------------|-----------------------|--------------------------|
| <b>Type of goods and services</b>                              |   |                                       |                       |                          |
| Construction contracts   | 6,222,861   | –                                     | –                     | 6,222,861                |
| Sewage treatment plant operation                               | 22,493  | –                                     | –                     | 22,493                   |
| Sale of construction materials                                 | –   | 428,886                               | –                     | 428,886                  |
| Sale of quarry products  | –   | –                                     | 61,605                | 61,605                   |
| <b>Total</b>   | <b>6,245,354</b>                                    | <b>428,886</b>                        | <b>61,605</b>         | <b>6,735,845</b>         |
| <b>Geographical markets</b>                                    |   |                                       |                       |                          |
| Hong Kong  | 6,222,861   | 428,886                               | 61,605                | 6,713,352                |
| Other regions in the People's Republic<br>of China (the "PRC") | 22,493  | –                                     | –                     | 22,493                   |
| <b>Total</b>   | <b>6,245,354</b>                                    | <b>428,886</b>                        | <b>61,605</b>         | <b>6,735,845</b>         |
| <b>Timing of revenue recognition</b>                           |   |                                       |                       |                          |
| At a point in time   | –   | 428,886                               | 61,605                | 490,491                  |
| Over time  | 6,245,354   | –                                     | –                     | 6,245,354                |
| <b>Total</b>   | <b>6,245,354</b>                                    | <b>428,886</b>                        | <b>61,605</b>         | <b>6,735,845</b>         |

Set out below is the reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information.

|  | Segment<br>revenue<br>HK\$'000 | Inter-<br>segment<br>elimination<br>HK\$'000 | Consolidated<br>HK\$'000 |
|--|--------------------------------|--|--------------------------|
| <b>Revenue from contracts with customers</b> |                                |  |                          |
| Construction and sewage treatment            | 6,305,348                      | (59,994)                                     | 6,245,354                |
| Construction materials                       | 587,150                        | (158,264)                                    | 428,886                  |
| Quarrying                                    | 184,678                        | (123,073)                                    | 61,605                   |
|  | <b>7,077,176</b>               | <b>(341,331)</b>                             | <b>6,735,845</b>         |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 5. REVENUE FROM GOODS AND SERVICES (Cont'd)

### Year ended 31st December, 2018 (Cont'd)

#### (ii) *Performance obligations for contracts with customers*

##### *Construction service*

The Group provides construction services to customers. Such services are recognised as a performance obligation satisfied over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. Revenue is recognised for these construction services based on the value of completed construction work using output method.

In recognising the construction revenue, the Group adjusts the amount of payment received for the effect of the time value of money of the goods and services transferred to the customers. In certain circumstances, the adjustment will result the amount of payment received in excess of the revenue recognized to date. Such difference will be recorded as contract liabilities.

A contract asset, net of contract liability related to the same contract, is recognised over the period in which the construction services are performed representing the Group's right to consideration for the services performed because the rights are conditioned on the Group's future performance in achieving specified milestones or the value of construction work has been agreed with the customers. The contract assets are transferred to trade receivables when the rights become unconditional. The Group typically transfer the contract assets to trade receivables when the Group issued invoice to the customers based on the value of work certified by the independent quantity surveyors.

Retention receivables, prior to expiration of defect liability period, are classified as contract assets, which ranges from one to two years from the date of the practical completion of the construction services. The relevant amount of contract asset is reclassified to trade receivables when the defect liability period expires. The defect liability period serves as an assurance that the construction services performed comply with agreed upon specifications and such assurance cannot be purchased separately.

##### *Sewage treatment plant service*

For sewage treatment plant service for customers, where the Group acts as principal and is primarily responsible for providing the sewage treatment services for the public in the PRC, which simultaneously receives and consumes the benefit provided by the Group's performance as the Group performs, the Group recognises the fee received or receivable from the customers, which is agreed upfront, as its revenue over time and all related sewage treatment costs as its cost of services.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 5. REVENUE FROM GOODS AND SERVICES (Cont'd)

### Year ended 31st December, 2018 (Cont'd)

#### (ii) Performance obligations for contracts with customers (Cont'd)

##### *Sales of construction materials and quarry products*

The Group sells the construction materials and quarry products produced in Hong Kong to the customers in Hong Kong. Revenue is recognised when control of the goods has been transferred, being at the point when the goods have been delivered to the customers' specified locations. The normal credit term is 30 to 60 days upon delivery. Sales-related warranties associated with the construction materials and quarry products cannot be purchased separately and they serve as assurance that the products sold comply with agreed upon specifications. Accordingly, the Group accounts for warranties in accordance with HKAS 37 "Provisions, Contingent Liabilities and Contingent Assets" consistent with its previous accounting treatment.

#### (iii) Transaction price allocated to the remaining performance obligation for contracts with customers

The transaction price allocated to the remaining performance obligations of the construction services (unsatisfied or partially unsatisfied) at 31st December, 2018 amounting to HK\$17,282,000,000. Management expects that all the remaining performance obligations will be recognised as revenue over the next six years from the end of the reporting period.

All sewage treatment service income and the sales transactions of construction materials and quarry products are for period less than one year. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

Year ended 31st December, 2017

An analysis of the Group's revenue for the year is as follows:

|                                   | <i>HK\$'000</i> |
|-----------------------------------|-----------------|
| Revenue analysed by revenue from: |                 |
| Construction and sewage treatment | 5,939,251       |
| Construction materials            | 524,576         |
| Quarrying                         | 36,290          |
|                                   | 6,500,117       |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 6. SEGMENT INFORMATION

Information reported to the executive directors of the Company, being the chief operating decision maker, for the purposes of resource allocation and assessment of segment performance focuses on types of goods delivered or services provided. This is also the basis upon which the Group is organised. No operating segments have been aggregated in arriving at the reportable segments of the Group. The Group's reportable and operating segments under HKFRS 8 are summarised as follows:

Construction and sewage treatment

- construction of civil engineering and building projects
- operation of sewage treatment plant

Construction materials

- production and sale of concrete
- production, sale and laying of asphalt

Quarrying

- production and sale of quarry products

Property development and investment, toll road, investment and asset management

- strategic investment in Road King, an associate of the Group

### Segment revenue and results

The following is an analysis of the segment revenue and profit (loss) for each reportable and operating segment:

#### Year ended 31st December, 2018

|   | Segment revenue   |  |                      | Segment profit (loss)<br>HK\$'000 |
|---|-------------------|--|----------------------|-----------------------------------|
|   | Gross<br>HK\$'000 | Inter-segment<br>elimination<br>HK\$'000 | External<br>HK\$'000 |                                   |
| Construction and sewage treatment   | 6,305,348         | (59,994)                                 | 6,245,354            | 231,832                           |
| Construction materials  | 587,150           | (158,264)                                | 428,886              | (97,687)                          |
| Quarrying   | 184,678           | (123,073)                                | 61,605               | (13,762)                          |
| Property development and investment,<br>toll road, investment and asset<br>management | –                 | –  | –                    | 1,254,825                         |
| <b>Total</b>  | <b>7,077,176</b>  | <b>(341,331)</b>                         | <b>6,735,845</b>     | <b>1,375,208</b>                  |



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 6. SEGMENT INFORMATION (Cont'd)

### Segment revenue and results (Cont'd)

Year ended 31st December, 2017

|   | Segment revenue   |  |                      | Segment profit (loss)<br>HK\$'000 |
|---|-------------------|--|----------------------|-----------------------------------|
|   | Gross<br>HK\$'000 | Inter-segment<br>elimination<br>HK\$'000 | External<br>HK\$'000 |                                   |
| Construction and sewage treatment   | 5,986,382         | (47,131)                                 | 5,939,251            | 100,026                           |
| Construction materials  | 664,286           | (139,710)                                | 524,576              | 4,315                             |
| Quarrying   | 181,286           | (144,996)                                | 36,290               | (12,182)                          |
| Property development and investment,<br>toll road, investment and asset<br>management | –                 | –  | –                    | 804,592                           |
| <b>Total</b>  | <b>6,831,954</b>  | <b>(331,837)</b>                         | <b>6,500,117</b>     | <b>896,751</b>                    |

Segment profit (loss) represents profit (loss) after tax and non-controlling interests for each reportable and operating segment and includes other income, other gains and losses, share of results of associates and share of results of joint ventures which are attributable to reportable and operating segments, but excluding corporate income and expenses (including staff costs, other administrative expenses and finance costs), other gains and losses, share of results of associates and share of results of joint ventures which are not attributable to any of the reportable and operating segments and are classified as unallocated items. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and performance assessment.

### Reconciliation of total segment profit to profit attributable to owners of the Company

|   | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---|------------------|------------------|
| Total segment profit                                | <b>1,375,208</b> | 896,751          |
| Unallocated items                                   |                  |                  |
| Other income  | <b>31,857</b>    | 28,526           |
| Other gains and losses                              | <b>(144,399)</b> | 14,909           |
| Administrative expenses                             | <b>(46,127)</b>  | (36,482)         |
| Finance costs                                       | <b>(33,221)</b>  | (22,050)         |
| Share of results of associates                      | <b>8,607</b>     | 29,139           |
| Share of results of joint ventures                  | <b>18,704</b>    | 1,669            |
| Income tax expense                                  | <b>(4)</b>       | –                |
| <b>Profit attributable to owners of the Company</b> | <b>1,210,625</b> | 912,462          |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 6. SEGMENT INFORMATION (Cont'd)

### Segment assets and liabilities

As the Group's chief operating decision maker reviews the Group's assets and liabilities on a consolidated basis, no assets or liabilities are allocated to the reportable and operating segments. Therefore, no analysis of segment assets and liabilities is presented.

### Other segment information

Amounts included in the measure of segment profit (loss):

#### Year ended 31st December, 2018

|   | Construction<br>and<br>sewage<br>treatment<br>HK\$'000 | Construction<br>materials<br>HK\$'000 | Quarrying<br>HK\$'000 | Property<br>development<br>and investment,<br>toll road,<br>investment<br>and asset<br>management<br>HK\$'000 | Segment<br>total<br>HK\$'000 | Unallocated<br>HK\$'000 | Intra-group<br>elimination<br>HK\$'000 | Total<br>HK\$'000 |
|---|--|---------------------------------------|-----------------------|---|------------------------------|-------------------------|--|-------------------|
| Depreciation of property,<br>plant and equipment          | (188,695)  | (27,516)                              | (4,703)               | -   | (220,914)                    | (869)                   | -                                      | (221,783)         |
| Amortisation of intangible assets                         | (1,385)  | -                                     | -                     | -   | (1,385)                      | -                       | -                                      | (1,385)           |
| Impairment loss on intangible assets                      | -  | -                                     | -                     | -   | -                            | (173,328)               | -                                      | (173,328)         |
| Impairment loss on property,<br>plant and equipment       | -  | -                                     | -                     | -   | -                            | (32,098)                | -                                      | (32,098)          |
| Allowance for credit losses reversed                      | -  | 803                                   | -                     | -   | 803                          | -                       | -                                      | 803               |
| Gain on disposal of property,<br>plant and equipment, net | 327  | 364                                   | 2,756                 | -   | 3,447                        | 58                      | -                                      | 3,505             |
| Interest income   | 6,520  | 4                                     | 502                   | -   | 7,026                        | 26,412                  | (18,500)                               | 14,938            |
| Finance costs   | (20,467)   | (34,404)                              | (6,845)               | -   | (61,716)                     | (33,221)                | 18,500                                 | (76,437)          |
| Share of results of associates                            | (1,190)  | -                                     | 35                    | 1,254,825   | 1,253,670                    | 8,607                   | -                                      | 1,262,277         |
| Share of results of joint ventures                        | 16,319   | -                                     | (3)                   | -   | 16,316                       | 18,704                  | -                                      | 35,020            |
| Income tax expense  | (119,128)  | -                                     | -                     | -   | (119,128)                    | (4)                     | -                                      | (119,132)         |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 6. SEGMENT INFORMATION (Cont'd)

### Other segment information (Cont'd)

Year ended 31st December, 2017

|   | Construction<br>and<br>sewage<br>treatment<br><i>HK\$'000</i> | Construction<br>materials<br><i>HK\$'000</i> | Quarrying<br><i>HK\$'000</i> | Property<br>development<br>and investment,<br>toll road,<br>investment<br>and asset<br>management<br><i>HK\$'000</i> | Segment<br>total<br><i>HK\$'000</i> | Unallocated<br><i>HK\$'000</i> | Intra-group<br>elimination<br><i>HK\$'000</i> | Total<br><i>HK\$'000</i> |
|---|---|--|------------------------------|--|-------------------------------------|--------------------------------|---|--------------------------|
| Depreciation of property,<br>plant and equipment          | (9,496)   | (35,178)                                     | (558)                        | -  | (45,232)                            | (1,239)                        | -   | (46,471)                 |
| Amortisation of intangible assets                         | (1,459)   | -  | -                            | -  | (1,459)                             | -                              | -   | (1,459)                  |
| Allowance for doubtful debts reversed                     | -   | 2,656  | -                            | -  | 2,656                               | -                              | -   | 2,656                    |
| Gain on disposal of property,<br>plant and equipment, net | 1   | 4  | 669                          | -  | 674                                 | -                              | -   | 674                      |
| Interest income   | 3,005   | 1  | 268                          | -  | 3,274                               | 23,675                         | (17,870)                                      | 9,079                    |
| Finance costs   | (18,950)  | (30,360)                                     | (14,015)                     | -  | (63,325)                            | (22,050)                       | 17,870  | (67,505)                 |
| Share of results of associates                            | 519   | -  | (794)                        | 804,592  | 804,317                             | 29,139                         | -   | 833,456                  |
| Share of results of joint ventures                        | 8,299   | -  | -                            | -  | 8,299                               | 1,669                          | -   | 9,968                    |
| Income tax expense  | (70,048)  | -  | -                            | -  | (70,048)                            | -                              | -   | (70,048)                 |

### Geographical information

The Group's operations are mainly located in Hong Kong (country of domicile) and the PRC.

The Group's revenue from external customers by geographical location of the customers and information about its non-current assets (note) by geographical location of the assets are detailed below:

|           | Revenue from<br>external customers |                         | Non-current assets<br>(note) |                         |
|-----------|------------------------------------|-------------------------|------------------------------|-------------------------|
|           | 2018<br><i>HK\$'000</i>            | 2017<br><i>HK\$'000</i> | 2018<br><i>HK\$'000</i>      | 2017<br><i>HK\$'000</i> |
| Hong Kong | <b>6,713,352</b>                   | 6,478,796               | <b>7,981,378</b>             | 7,590,353               |
| The PRC   | <b>22,493</b>                      | 21,321                  | <b>98,478</b>                | 89,643                  |
| Others    | -                                  | -                       | <b>171,436</b>               | 193,031                 |
|           | <b>6,735,845</b>                   | 6,500,117               | <b>8,251,292</b>             | 7,873,027               |

Note: Non-current assets include all non-current assets except financial instruments.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 6. SEGMENT INFORMATION (Cont'd)

### Information about customers

Two (2017: two) customers of the construction and sewage treatment segment located in Hong Kong individually contributing over 10% of the Group's revenue.

|            | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|------------|-------------------------|-------------------------|
| Customer A | 2,299,268               | 2,169,747               |
| Customer B | 760,104                 | 1,601,714               |
|            | <b>3,059,372</b>        | 3,771,461               |

## 7. OTHER INCOME

|   | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Other income includes:                              |                         |                         |
| Dividend income from financial asset at FVTPL       | 3,367                   | 2,458                   |
| Interest income from financial asset at FVTPL       | 1,961                   | –                       |
| Interest on loan and other receivables              | 737                     | 6,141                   |
| Interest on bank deposits                           | 10,973                  | 1,504                   |
| Interest on amounts due from associates             | 224                     | 285                     |
| Interest on other financial asset at amortised cost | 1,043                   | 1,149                   |
| Government subsidy                                  | 589                     | 310                     |
| Operation fee income                                | 27,220                  | 26,470                  |
| PRC Value-Added Tax refund                          | 1,278                   | 1,901                   |
| Rental income from land and buildings               | 837                     | 1,273                   |
| Rental income from plant and machinery              | 2,630                   | 2,630                   |
| Allowance for credit losses reversed                | 803                     | 2,656                   |
| Service income from associates                      | 120                     | 120                     |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 8. OTHER GAINS AND LOSSES

|  | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| Discount on acquisition of additional interest in an associate ( <i>note a</i> ) | 49,420                  | 49,084                  |
| Loss on deemed disposal of partial interest in an associate ( <i>note b</i> )    | (6,837)                 | (34,368)                |
| Gain on change in fair value of financial assets at FVTPL, net                   | 19,757                  | 20,829                  |
| Gain on disposal of property, plant and equipment, net                           | 3,505                   | 674                     |
| Impairment loss on intangible assets ( <i>note 17(b)</i> )                       | (173,328)               | –                       |
| Impairment loss on property, plant and equipment ( <i>note 17(b)</i> )           | (32,098)                | –                       |
|  | <b>(139,581)</b>        | 36,219                  |

Notes:

- (a) During the year ended 31st December, 2018, the Group purchased 6,851,000 (2017: 7,761,000) ordinary shares in Road King at an aggregate consideration of HK\$96,299,000 (2017: HK\$91,935,000) which was below the additional net assets value shared by the Group. As a result, the Group's interest in Road King increased in aggregate by 0.91% (2017: 1.04%) resulting in an aggregate discount of HK\$49,420,000 (2017: HK\$49,084,000) on acquisition of additional interest in Road King.
- (b) During the year ended 31st December, 2018, Road King issued 1,200,000 (2017: 8,200,000) ordinary shares upon exercise of share options granted to the directors and employees of Road King under the share option scheme of Road King. As a result, the Group's interest in Road King reduced in aggregate by 0.06% (2017: 0.45%). As the shares were issued at the exercise price of HK\$7.13 per share, which was lower than the net assets value per share of Road King, the Group recorded an aggregate loss of HK\$6,837,000 (2017: HK\$34,368,000) on deemed disposal of partial interest in Road King.

## 9. FINANCE COSTS

|  | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| Interest on bank loans   | 38,939                  | 26,436                  |
| Interest on bonds  | 14,152                  | 13,998                  |
| Imputed interest on payable for extraction right                         | 20,453                  | 24,342                  |
| Imputed interest on provision for rehabilitation costs                   | 2,296                   | 2,161                   |
| Imputed interest on non-current interest-free amount due to an associate | 597                     | 568                     |
|  | <b>76,437</b>           | 67,505                  |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 10. PROFIT BEFORE TAX

Profit before tax has been arrived at after charging (crediting):

|   | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---|--------------------------------|------------------|
| Auditor's remuneration  |                                |                  |
| Current year  | <b>3,537</b>                   | 3,354            |
| Underprovision in prior year  | <b>342</b>                     | 58               |
|   | <b>3,879</b>                   | 3,412            |
| Amortisation of intangible assets   | <b>81,470</b>                  | 71,679           |
| Less: Amount capitalised in inventories   | <b>(80,085)</b>                | (70,220)         |
|   | <b>1,385</b>                   | 1,459            |
| Depreciation of property, plant and equipment   | <b>229,040</b>                 | 167,312          |
| Less: Amount attributable to construction contracts   | <b>-</b>                       | (113,336)        |
| Amount capitalised in inventories   | <b>(7,257)</b>                 | (7,505)          |
|   | <b>221,783</b>                 | 46,471           |
| Exchange loss (gain), net   | <b>5</b>                       | (1,203)          |
| Hire charges for plant and machinery  | <b>169,972</b>                 | 144,747          |
| Less: Amount attributable to construction contracts   | <b>-</b>                       | (144,747)        |
|   | <b>169,972</b>                 | -                |
| Operating lease rentals in respect of land and buildings  | <b>74,916</b>                  | 72,369           |
| Less: Amount attributable to construction contracts   | <b>-</b>                       | (17,274)         |
|   | <b>74,916</b>                  | 55,095           |
| Share of income tax expense of associates (included in share of results of associates)  | <b>2,416,687</b>               | 1,227,986        |
| Staff costs   |                                |                  |
| Directors' remuneration ( <i>note 11</i> )  | <b>43,528</b>                  | 30,476           |
| Other staff costs   | <b>1,118,720</b>               | 1,009,899        |
| Retirement benefits scheme contributions, excluding amounts included in directors' remuneration and net of forfeited contributions of HK\$1,555,000 (2017: HK\$1,006,000) | <b>39,379</b>                  | 38,421           |
|   | <b>1,201,627</b>               | 1,078,796        |
| Less: Amount attributable to construction contracts   | <b>-</b>                       | (814,646)        |
|   | <b>1,201,627</b>               | 264,150          |
| Write-down of inventories   | <b>331</b>                     | -                |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 11. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S REMUNERATION

The remuneration paid or payable to each of the nine (2017: eight) directors including the Chief Executive Officer were as follows:

### Year ended 31st December, 2018

|   | Fee<br>HK\$'000 | Salary<br>and<br>other<br>benefits<br>HK\$'000 | Performance<br>related<br>incentive<br>payments<br>HK\$'000 | Retirement<br>benefits<br>scheme<br>contributions<br>HK\$'000 | Total<br>HK\$'000 |
|---|-----------------|--|---|---|-------------------|
| <b>Executive directors:</b>                 |                 |  |   |   |                   |
| Zen Wei Pao, William                        | -               | 388  | 1,211   | 39  | 1,638             |
| Zen Wei Peu, Derek                          | -               | 2,116  | 33,853  | 661   | 36,630            |
| Chiu Wai Yee, Anriena                       | -               | 2,249  | 741   | 221   | 3,211             |
|   | -               | 4,753  | 35,805  | 921   | 41,479            |
| <b>Non-executive directors:</b>             |                 |  |   |   |                   |
| Tsang Yam Pui ( <i>note</i> )               | 465             | -  | -   | -   | 465               |
| Cheng Chi Ming, Brian                       | 273             | -  | -   | -   | 273               |
| Ho Gilbert Chi Hang ( <i>note</i> )         | -               | -  | -   | -   | -                 |
|   | 738             | -  | -   | -   | 738               |
| <b>Independent non-executive directors:</b> |                 |  |   |   |                   |
| Wong Che Ming, Steve                        | 426             | -  | -   | -   | 426               |
| Wan Siu Kau, Samuel                         | 444             | -  | -   | -   | 444               |
| Wong Man Chung, Francis                     | 441             | -  | -   | -   | 441               |
|   | 1,311           | -  | -   | -   | 1,311             |
|   | 2,049           | 4,753  | 35,805  | 921   | 43,528            |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 11. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S REMUNERATION (Cont'd)

Year ended 31st December, 2017

|   | Fee<br>HK\$'000 | Salary<br>and<br>other<br>benefits<br>HK\$'000 | Performance<br>related<br>incentive<br>payments<br>HK\$'000 | Retirement<br>benefits<br>scheme<br>contributions<br>HK\$'000 | Total<br>HK\$'000 |
|---|-----------------|--|---|---|-------------------|
| <b>Executive directors:</b>                 |                 |  |   |   |                   |
| Zen Wei Pao, William                        | -               | 374  | 913   | 37  | 1,324             |
| Zen Wei Peu, Derek                          | -               | 2,037  | 21,772  | 673   | 24,482            |
| Chiu Wai Yee, Anriena                       | -               | 2,149  | 524   | 212   | 2,885             |
|   | -               | 4,560  | 23,209  | 922   | 28,691            |
| <b>Non-executive directors:</b>             |                 |  |   |   |                   |
| Tsang Yam Pui                               | 262             | -  | -   | -   | 262               |
| Cheng Chi Ming, Brian                       | 262             | -  | -   | -   | 262               |
|   | 524             | -  | -   | -   | 524               |
| <b>Independent non-executive directors:</b> |                 |  |   |   |                   |
| Wong Che Ming, Steve                        | 410             | -  | -   | -   | 410               |
| Wan Siu Kau, Samuel                         | 427             | -  | -   | -   | 427               |
| Wong Man Chung, Francis                     | 424             | -  | -   | -   | 424               |
|   | 1,261           | -  | -   | -   | 1,261             |
|   | 1,785           | 4,560  | 23,209  | 922   | 30,476            |

Note: Mr. Tsang Yam Pui has resigned as a non-executive director of the Company with effect from 31st December, 2018 and Mr. Ho Gilbert Chi Hang has been appointed as a non-executive director of the Company with effect from 31st December, 2018.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 11. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S REMUNERATION (Cont'd)

Mr. Zen Wei Peu, Derek is the Vice Chairman and the Chief Executive Officer of the Company and his emoluments disclosed above include those for services rendered by him as the Chief Executive Officer.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The non-executive directors' emoluments shown above were for their services as directors of the Company.

The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

The performance related incentive payment is determined by reference to the profit of the Group or individual performance of the directors for the year.

There was no arrangement under which a director waived or agreed to waive any remuneration and no payment of inducement fee and compensation for loss of office as director during the current and prior years.

## 12. EMPLOYEES' EMOLUMENTS

Details of the emoluments of the five highest paid individuals included one director (2017: one director) set out in note 11. The emoluments of the remaining four (2017: four) highest paid individuals are as follows:

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| Salary and other benefits                | 16,246           | 12,810           |
| Retirement benefits scheme contributions | 968              | 949              |
|  | 17,214           | 13,759           |

The emoluments were within the following bands:

|                                | Number of employees |      |
|--------------------------------|---------------------|------|
|                                | 2018                | 2017 |
| HK\$3,000,001 to HK\$3,500,000 | –                   | 3    |
| HK\$3,500,001 to HK\$4,000,000 | 1                   | 1    |
| HK\$4,000,001 to HK\$4,500,000 | 2                   | –    |
| HK\$4,500,001 to HK\$5,000,000 | 1                   | –    |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 13. INCOME TAX EXPENSE

|                               | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|-------------------------------|--------------------------------|------------------|
| Current tax                   |                                |                  |
| Hong Kong                     | <b>106,823</b>                 | 60,197           |
| The PRC                       | <b>1,498</b>                   | 2,045            |
|                               | <b>108,321</b>                 | 62,242           |
| Underprovision in prior years |                                |                  |
| Hong Kong                     | <b>10,798</b>                  | 7,564            |
| The PRC                       | <b>13</b>                      | 242              |
|                               | <b>10,811</b>                  | 7,806            |
|                               | <b>119,132</b>                 | 70,048           |

On 21st March, 2018, the Hong Kong Legislative Council passed the Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28th March, 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2,000,000 of assessable profits of the qualifying group entity will be taxed at 8.25%, and assessable profits above HK\$2,000,000 will be taxed at 16.5%. The assessable profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

The directors of the Company considered the amount involved upon implementation of the two-tiered profits tax rates regime as insignificant to the consolidated financial statements. Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profits for both years.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate for the PRC subsidiaries is 25% for both years.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 13. INCOME TAX EXPENSE (Cont'd)

Income tax expense can be reconciled to the profit before tax as follows:

|   | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Profit before tax   | <b>1,502,663</b>        | 1,064,337               |
| Income tax expense at the applicable rate of 16.5% (2017: 16.5%)            | <b>247,939</b>          | 175,615                 |
| Tax effect of expenses not deductible for tax purpose                       | <b>48,139</b>           | 21,972                  |
| Tax effect of income not taxable for tax purpose                            | <b>(16,790)</b>         | (21,537)                |
| Underprovision in prior years   | <b>10,811</b>           | 7,806                   |
| Tax effect of tax losses not recognised                                     | <b>41,519</b>           | 80,577                  |
| Tax effect of utilisation of tax losses previously not recognised           | <b>(16,947)</b>         | (47,915)                |
| Tax effect of share of results of associates                                | <b>(208,276)</b>        | (137,520)               |
| Tax effect of share of results of joint ventures                            | <b>(5,778)</b>          | (1,645)                 |
| Effect of different rates for subsidiaries operating in other jurisdictions | <b>456</b>              | 568                     |
| Others  | <b>18,059</b>           | (7,873)                 |
| Income tax expense  | <b>119,132</b>          | 70,048                  |

## 14. DIVIDENDS

Dividends paid and recognised as distributions during the year:

|  | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| 2017 final dividend – HK22.5 cents per share<br>(2017: 2016 final dividend – HK16.5 cents per share)   | <b>178,453</b>          | 130,865                 |
| 2018 interim dividend – HK7.6 cents per share<br>(2017: 2017 interim dividend – HK3.8 cents per share) | <b>60,277</b>           | 30,139                  |
|  | <b>238,730</b>          | 161,004                 |

A final dividend for the year ended 31st December, 2018 of HK23.4 cents (2017: HK22.5 cents) per ordinary share amounting to HK\$185,591,000 (2017: HK\$178,453,000) has been proposed by the board of directors of the Company (the "Board") and is subject to approval by the shareholders in the forthcoming annual general meeting. This final dividend has not been included as a liability in the consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 15. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to owners of the Company is based on the following data:

|  | <b>2018</b>      | 2017     |
|--|------------------|----------|
|  | <b>HK\$'000</b>  | HK\$'000 |
| Earnings for the purpose of basic earnings per share<br>(Profit for the year attributable to owners of the Company)    | <b>1,210,625</b> | 912,462  |
| Effect of dilutive potential ordinary shares:  |                  |          |
| Decrease in share of profit of an associate arising from<br>assumed exercise of share options issued by that associate | <b>(253)</b>     | (1,124)  |
| Earnings for the purpose of diluted earnings per share   | <b>1,210,372</b> | 911,338  |

|   | <b>2018</b>        | 2017        |
|---|--------------------|-------------|
| Number of ordinary shares for the purposes of<br>basic and diluted earnings per share | <b>793,124,034</b> | 793,124,034 |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 16. PROPERTY, PLANT AND EQUIPMENT

|                                    | Plant under<br>construction<br>HK\$'000 | Vessels<br>under<br>construction<br>HK\$'000 | Buildings<br>HK\$'000 | Leasehold<br>improvements<br>HK\$'000 | Plant and<br>machinery<br>HK\$'000 | Furniture,<br>fixtures and<br>equipment<br>HK\$'000 | Motor<br>vehicles<br>HK\$'000 | Vessels<br>HK\$'000 | Total<br>HK\$'000 |
|------------------------------------|---|--|-----------------------|---------------------------------------|------------------------------------|---|-------------------------------|---------------------|-------------------|
| <b>COSTS</b>                       |   |  |                       |                                       |                                    |   |                               |                     |                   |
| At 1st January, 2017               | 36,954                                  | 178,140                                      | 12,746                | 11,515                                | 511,474                            | 47,376  | 91,460                        | 82,227              | 971,892           |
| Exchange realignment               | -                                       | -  | -                     | -                                     | -                                  | 59  | 50                            | -                   | 109               |
| Additions                          | 5,998                                   | 116,295                                      | -                     | 2,206                                 | 16,494                             | 2,327   | 1,872                         | 9,139               | 154,331           |
| Transfers                          | (42,952)                                | (294,435)                                    | -                     | -                                     | 42,089                             | 863   | -                             | 294,435             | -                 |
| Disposals                          | -                                       | -  | -                     | (304)                                 | (28,454)                           | (2,261)   | (375)                         | -                   | (31,394)          |
| At 31st December, 2017             | -                                       | -  | 12,746                | 13,417                                | 541,603                            | 48,364  | 93,007                        | 385,801             | 1,094,938         |
| Exchange realignment               | -                                       | -  | -                     | -                                     | -                                  | (41)  | (34)                          | -                   | (75)              |
| Additions                          | -                                       | -  | -                     | -                                     | 20,422                             | 2,440   | 1,212                         | 1,111               | 25,185            |
| Disposals                          | -                                       | -  | (133)                 | -                                     | (52,851)                           | (1,530)   | (4,545)                       | -                   | (59,059)          |
| At 31st December, 2018             | -                                       | -  | 12,613                | 13,417                                | 509,174                            | 49,233  | 89,640                        | 386,912             | 1,060,989         |
| <b>DEPRECIATION AND IMPAIRMENT</b> |   |  |                       |                                       |                                    |   |                               |                     |                   |
| At 1st January, 2017               | -                                       | -  | 5,900                 | 8,064                                 | 241,757                            | 39,509  | 51,955                        | 65,918              | 413,103           |
| Exchange realignment               | -                                       | -  | -                     | -                                     | -                                  | 54  | 30                            | -                   | 84                |
| Provided for the year              | -                                       | -  | 1,293                 | 2,627                                 | 60,904                             | 3,853   | 10,714                        | 87,921              | 167,312           |
| Eliminated on disposals            | -                                       | -  | -                     | (304)                                 | (27,440)                           | (2,075)   | (375)                         | -                   | (30,194)          |
| At 31st December, 2017             | -                                       | -  | 7,193                 | 10,387                                | 275,221                            | 41,341  | 62,324                        | 153,839             | 550,305           |
| Exchange realignment               | -                                       | -  | -                     | -                                     | -                                  | (38)  | (25)                          | -                   | (63)              |
| Provided for the year              | -                                       | -  | 1,285                 | 2,097                                 | 59,153                             | 3,533   | 9,569                         | 153,403             | 229,040           |
| Impairment loss                    | -                                       | -  | -                     | -                                     | 32,098                             | -   | -                             | -                   | 32,098            |
| Eliminated on disposals            | -                                       | -  | (133)                 | -                                     | (52,851)                           | (1,470)   | (3,651)                       | -                   | (58,105)          |
| At 31st December, 2018             | -                                       | -  | 8,345                 | 12,484                                | 313,621                            | 43,366  | 68,217                        | 307,242             | 753,275           |
| <b>CARRYING VALUES</b>             |   |  |                       |                                       |                                    |   |                               |                     |                   |
| <b>At 31st December, 2018</b>      | <b>-</b>                                | <b>-</b>                                     | <b>4,268</b>          | <b>933</b>                            | <b>195,553</b>                     | <b>5,867</b>  | <b>21,423</b>                 | <b>79,670</b>       | <b>307,714</b>    |
| At 31st December, 2017             | -                                       | -  | 5,553                 | 3,030                                 | 266,382                            | 7,023   | 30,683                        | 231,962             | 544,633           |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 16. PROPERTY, PLANT AND EQUIPMENT (Cont'd)

The above items of property, plant and equipment (other than plant under construction and vessels under construction) are depreciated on a straight-line basis and after taking into account of their estimated residual value at the following rates per annum:

|                                   |   |
|-----------------------------------|---|
| Buildings                         | Over the shorter of the terms of the relevant leases or 20 – 30 years                           |
| Leasehold improvements            | 33 <sup>1</sup> / <sub>3</sub> % or over the terms of the relevant leases, whichever is shorter |
| Plant and machinery               | Over 11 months to 10 years  |
| Furniture, fixtures and equipment | 25%   |
| Motor vehicles                    | 16 <sup>2</sup> / <sub>3</sub> % – 25%  |
| Vessels                           | 10% – 50%   |

The buildings are located in Hong Kong and the PRC.

The details of impairment on property, plant and equipment are set out in note 17(b).

At 31st December, 2017, the Group had pledged certain vessels with an aggregate carrying value of HK\$139,787,000 to secure a bank loan. The pledge has been released in 2018 upon repayment of the bank loan.

## 17. INTANGIBLE ASSETS

|                                    | Construction<br>licenses<br>HK\$'000<br>(note a) | Extraction<br>right of<br>rock reserve<br>HK\$'000<br>(note b) | Rehabilitation<br>costs for<br>quarry site<br>HK\$'000<br>(note b) | Service<br>concession<br>arrangement<br>HK\$'000<br>(note c) | Total<br>HK\$'000 |
|------------------------------------|--|--|--|--|-------------------|
| <b>COSTS</b>                       |  |  |  |  |                   |
| At 1st January, 2017               | 32,858   | 535,728  | 26,889   | 37,192   | 632,667           |
| Exchange realignment               | –  | –  | –  | 2,933  | 2,933             |
| At 31st December, 2017             | 32,858   | 535,728  | 26,889   | 40,125   | 635,600           |
| Exchange realignment               | –  | –  | –  | (2,018)  | (2,018)           |
| At 31st December, 2018             | 32,858   | 535,728  | 26,889   | 38,107   | 633,582           |
| <b>AMORTISATION AND IMPAIRMENT</b> |  |  |  |  |                   |
| At 1st January, 2017               | –  | 42,263   | 2,121  | 8,039  | 52,423            |
| Exchange realignment               | –  | –  | –  | 634  | 634               |
| Charge for the year                | –  | 66,864   | 3,356  | 1,459  | 71,679            |
| At 31st December, 2017             | –  | 109,127  | 5,477  | 10,132   | 124,736           |
| Exchange realignment               | –  | –  | –  | (509)  | (509)             |
| Charge for the year                | –  | 76,258   | 3,827  | 1,385  | 81,470            |
| Impairment loss                    | –  | 165,044  | 8,284  | –  | 173,328           |
| At 31st December, 2018             | –  | 350,429  | 17,588   | 11,008   | 379,025           |
| <b>CARRYING VALUES</b>             |  |  |  |  |                   |
| <b>At 31st December, 2018</b>      | <b>32,858</b>                                    | <b>185,299</b>   | <b>9,301</b>   | <b>27,099</b>  | <b>254,557</b>    |
| At 31st December, 2017             | 32,858   | 426,601  | 21,412   | 29,993   | 510,864           |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 17. INTANGIBLE ASSETS (Cont'd)

Notes:

- (a) The amount represents the fair value of the construction licenses (with indefinite useful lives) held by Build King Construction Limited ("BKCL") acquired by the Group in 2005 (the "Acquired Subsidiary").

The construction licenses are granted by the Works Branch, Development Bureau of HKSAR to the Acquired Subsidiary through which the Acquired Subsidiary is eligible to undertake government construction contracts of all five categories of public works, namely port works, site formation, road and drainage, water works and buildings with no limitation in contract sum. The construction licenses basically have no legal life but are renewable every year as long as the Acquired Subsidiary is able to comply with certain provisions and requirements set out by the Works Branch, Development Bureau of HKSAR throughout the relevant period.

Various studies including sensitivity analysis and market trends have been carried out by the management of the Group, which supports that the construction licenses have no foreseeable limit to the period over which the construction licenses are expected to generate net cash inflow for the Group. As a result, the construction licenses are considered by the management of the Group as having indefinite useful lives because they are expected to contribute net cash inflow indefinitely. The construction licenses will not be amortised until their useful lives are determined to be finite. Instead they will be tested for impairment annually and whenever there is an indication that they may be impaired. Details regarding the impairment testing on construction licenses are disclosed in note 19.

- (b) The amounts represent the carrying amounts of the extraction right of rock reserve and the rehabilitation costs to be incurred in a quarry site in Hong Kong acquired by Faith Oriental Investment Limited ("Faith Oriental"), a wholly owned subsidiary of the Company, under the contract entered into with the Government of HKSAR during the year ended 31st December, 2015.

Pursuant to the contract, Faith Oriental has to pay to the Government of HKSAR, grantor of the extraction right of rock reserve in the quarry site, a total consideration of HK\$653,888,000 by 14 equal semi-annual instalments with the first instalment paid in April 2016 and to complete the rehabilitation work before the expiry of the contract period in October 2022. The carrying amounts of the extraction right of rock reserve and the rehabilitation costs for quarry site are the present value of the total consideration discounted at the rate of 5.63% per annum throughout the contract period less accumulated amortisation and accumulated impairment losses and the present value of estimated total cost to be incurred for rehabilitation work in the quarry site discounted at the rate of 7.60% per annum throughout the contract period less accumulated amortisation and accumulated impairment losses respectively.

Amortisation is calculated by applying the ratio of actual extracted volume of rock compared to the total estimated volume of rock reserve over the remaining contract period to the carrying amounts of the assets.

The management of the Group have performed impairment assessment on the extraction right of rock reserve and the rehabilitation costs for the quarry site during the year ended 31st December, 2018 by reference to the valuation prepared by an independent external valuer. For the purpose of impairment assessment, assets have been allocated to three individual cash generating units ("CGUs") i.e., concrete, asphalt and quarrying CGUs and the recoverable amounts of these CGUs have been determined based on the value in use calculation. That calculation uses cash flow projections based on financial budgets approved by the management covering the remaining contract period of the extraction right and a discount rate of 10.59% (2017: 10.41%). Other key assumptions for the value in use calculation relate to the estimation of the prices and budgeted gross margin of concrete, asphalt and quarry products and the volume of rock reserve to be extracted.

Due to the drop in the demand and the competitive pricing of concrete, asphalt and quarry products in the market in recent year, segment losses have been recognised on the Group's construction materials and quarrying segments and triggered the impairment provision. Based on the impairment assessment of the Group, the management considers that the total carrying amounts of the intangible assets, comprising extraction right of rock reserve and rehabilitation costs for the quarry site, and property, plant and equipment of these CGUs are less than their recoverable amounts, therefore total impairment losses of HK\$173,328,000 and HK\$32,098,000 in respect of intangible assets and property, plant and equipment were recognised in profit or loss for the year ended 31st December, 2018.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 17. INTANGIBLE ASSETS (Cont'd)

Notes: (Cont'd)

- (c) Wuxi Qianhui Sewage Treatment Co., Ltd. ("Wuxi Qianhui"), a subsidiary of the Company entered into a service concession arrangement with the local government whereby Wuxi Qianhui is required to build the infrastructure of a sewage treatment plant phase II (see note 25 for details of sewage treatment plant phase I) and is granted an exclusive operating right for provision of sewage treatment services to the industrial and domestic users in Qian Qiao Zhen, Hui Shan District, Wu Xi City, Jiang Su Province of the PRC for a term of 30 years.

Pursuant to the service concession arrangement contract, Wuxi Qianhui is responsible for the construction of sewage treatment plant phase II and entitled to operate the sewage treatment plant phase II upon completion for a specified concession period by charging users of the public service, which amounts are contingent on the extent that the public uses the service. At the end of the operating period, Wuxi Qianhui is required to transfer the sewage treatment plant phase II to the local government. As such, the arrangement is accounted for as a service concession arrangement and the right to charge the users of the public service is recognised as an intangible asset. The Group estimates the fair value of the intangible asset to be equal to the construction costs plus certain margin. Amortisation of the intangible asset will be provided for over the operation period of 30 years on a straight-line basis when the sewage treatment plant phase II commences its operation.

The first stage of construction of the sewage treatment plant phase II comprising construction works and equipment acquisition and installation had been completed and put into operation in 2010.

The sewage treatment plant phase II had been further developed in second stage pursuant to the service concession arrangement contracts which included purchase and installation of sewage treatment equipment and various construction works and which had been put into operation in 2013.

## 18. GOODWILL

The amount represents goodwill arising on the reverse acquisition of Build King and its subsidiaries in 2004. Particulars regarding the impairment testing on goodwill are disclosed in note 19.

## 19. IMPAIRMENT TESTING ON GOODWILL AND INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIVES

For the purpose of impairment testing of goodwill arising on the reverse acquisition of Build King and its subsidiaries in 2004 as set out in note 18, goodwill has been allocated to the group of underlying CGUs which represents Build King and its subsidiaries in existence at the time of reverse acquisition of Build King and its subsidiaries in 2004 and is included in construction and sewage treatment segment.

For the purpose of impairment testing, intangible assets with indefinite useful lives as set out in note 17(a) have been allocated to a CGU, a subsidiary acquired in 2005, which is included in construction and sewage treatment segment and holds the construction licenses granted by the Works Branch, Development Bureau of HKSAR and through which it is eligible to undertake government construction contracts for all five categories of public works with no limitation in contract sum.

The recoverable amounts of the above groups of CGUs have been determined on the basis of value in use calculations and are based on certain key assumptions. All value in use calculations use cash flow projections based on latest financial budgets approved by the Group's management covering a period of 5 years, a discount rate of 10% (2017: 10%) and a growth rate of 0% (2017: 0%). Cash flow projections during the budget period for the CGUs are based on the expected gross margins during the budget period. Budgeted gross margins have been determined based on past performance and management's expectations for the market development.

At the end of the reporting period, the management of the Group determined that there is no impairment of any of its CGUs containing goodwill and intangible assets with indefinite useful lives.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES

|   | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Cost of investments in associates   |                         |                         |
| Listed in Hong Kong ( <i>note a</i> )   | 1,866,967               | 1,770,668               |
| Unlisted  | 14,490                  | 53,954                  |
|   | <b>1,881,457</b>        | 1,824,622               |
| Share of post-acquisition profits, losses and other comprehensive income, net of dividends received | <b>5,495,186</b>        | 4,715,092               |
|   | <b>7,376,643</b>        | 6,539,714               |
| Represented by:   |                         |                         |
| Interests in associates   | <b>7,391,059</b>        | 6,556,960               |
| Obligations in excess of interests in associates ( <i>note b</i> )                                  | <b>(14,416)</b>         | (17,246)                |
|   | <b>7,376,643</b>        | 6,539,714               |
| Fair value of listed investments  | <b>4,434,344</b>        | 4,189,522               |

*Notes:*

- (a) Included in the cost of investment in the associate listed in Hong Kong, there is goodwill of HK\$30,964,000 (2017: HK\$30,964,000) arising on acquisition of additional interest in the associate during the year ended 31st December, 2007.
- (b) The Group has contractual obligations to share the net liabilities of certain associates.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES (Cont'd)

Details of the Group's principal associates at 31st December, 2018 and 2017 are as follows:

| Name of associate                                    | Form of business structure | Place of incorporation/operation | Effective interest held by the Company |                          | Proportion of voting rights held by the Group |           | Principal activities   |
|--|----------------------------|----------------------------------|--|--------------------------|---|-----------|--|
|  |                            |                                  | 2018<br>%                              | 2017<br>%                | 2018<br>%                                     | 2017<br>% |  |
| B Bim Creation Limited <i>(note a)</i>               | Incorporated               | Hong Kong                        | <b>16.98</b><br><i>(note b)</i>        | -                        | <b>30</b>                                     | -         | Consultancy services   |
| Brilliant Trade Holdings Limited                     | Incorporated               | Hong Kong                        | <b>40</b>                              | 40                       | <b>40</b>                                     | 40        | Transportation   |
| Genetron Engineering Company Limited <i>(note c)</i> | Incorporated               | Hong Kong                        | <b>16.98</b><br><i>(note b)</i>        | 16.68<br><i>(note b)</i> | <b>30</b>                                     | 30        | Civil engineering  |
| Grand China Cayman Investors III, Limited            | Incorporated               | Cayman Islands                   | <b>34.6</b>                            | 34.6                     | <b>34.6</b>                                   | 34.6      | Investment in rental properties in the United States of America (the "USA")                                    |
| Hong Kong Landfill Restoration Group Limited         | Incorporated               | Hong Kong                        | <b>19.53</b><br><i>(note b)</i>        | 19.18<br><i>(note b)</i> | <b>34.5</b>                                   | 34.5      | Civil engineering  |
| Road King Infrastructure Limited <i>(note d)</i>     | Incorporated               | Bermuda                          | <b>42.39</b>                           | 41.54                    | <b>42.39</b>                                  | 41.54     | Property development, development, operation and management of toll roads, and investment and asset management |

### Notes:

- In January 2018, B Bim Creation Limited ("B Bim") is formed by Build King and two independent third parties and is 30% held by Build King. B Bim is a limited liability company incorporated in Hong Kong and is engaged in consultancy services.
- The Company holds the effective interest in the associate through Build King.
- In July 2017, Build King acquired 30% equity interest in Genetron Engineering Company Limited ("Genetron Engineering") from certain independent third parties at a cash consideration of HK\$8,526,000. Genetron Engineering is a limited liability company incorporated in Hong Kong and engaged in civil engineering.
- The shares of Road King are listed on the Main Board of the Stock Exchange.

The above table lists the associates of the Group which, in the opinion of the directors, principally affect the results for the year or constitute a substantial portion of the net assets of the Group. To give details of other associates would, in the opinion of the directors, result in particulars of excessive length.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES (Cont'd)

At 31st December, 2018, the carrying amount of the Group's interest in Road King of HK\$7,382,962,000 (2017: HK\$6,502,750,000) was higher than its fair value of HK\$4,434,344,000 (2017: HK\$4,189,522,000). The management of the Group carried out impairment assessment on the entire carrying amount of its interest in Road King (including goodwill) as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its entire carrying amount. In determining the value in use of the investment, the Group estimated the present value of the estimated future cash flows expected to arise from dividends to be received from Road King and the proceeds on the ultimate disposal of the investment. The key assumptions included dividend growth rate and use of 10% (2017: 10%) to discount the cash flow projections to net present value. Based on the assessment, the recoverable amount of the Group's interest in Road King exceeded its entire carrying amount. Hence, no impairment against the Group's interest in Road King is considered necessary.

### Summarised financial information of material associate

Summarised financial information in respect of the Group's material associate, Road King, is set out below. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with HKFRSs.

All associates are accounted for using the equity method in the Group's consolidated financial statements.

Road King is engaged in property development, development, operation and management of toll roads, and investment and asset management.

|   | <b>2018</b><br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|--------------------------------|-------------------------|
| Current assets  | <b>54,366,851</b>              | 50,243,874              |
| Non-current assets  | <b>24,584,852</b>              | 19,491,584              |
| Current liabilities   | <b>(43,077,073)</b>            | (31,518,225)            |
| Non-current liabilities   | <b>(11,107,188)</b>            | (16,602,807)            |
| Net assets  | <b>24,767,442</b>              | 21,614,426              |
| Equity attributable to owners of the company  | <b>17,398,063</b>              | 15,635,078              |
| Perpetual capital securities  | <b>4,632,638</b>               | 4,633,096               |
| Non-controlling interests   | <b>2,736,741</b>               | 1,346,252               |
| Total equity  | <b>24,767,442</b>              | 21,614,426              |
| The above amounts of assets and liabilities include the following:                    |                                |                         |
| Cash and cash equivalents   | <b>10,673,126</b>              | 7,926,458               |
| Current financial liabilities (excluding trade and other payables and provisions)     | <b>(11,708,474)</b>            | (5,354,054)             |
| Non-current financial liabilities (excluding trade and other payables and provisions) | <b>(10,183,873)</b>            | (15,818,724)            |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 20. INTERESTS IN ASSOCIATES/OBLIGATIONS IN EXCESS OF INTERESTS IN ASSOCIATES (Cont'd)

### Summarised financial information of material associate (Cont'd)

|   | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---|------------------|------------------|
| Revenue   | 22,365,223       | 14,755,770       |
| Profit for the year   | 3,698,603        | 2,475,994        |
| Other comprehensive (expense) income for the year                       | (936,353)        | 916,692          |
| Total comprehensive income for the year                                 | 2,762,250        | 3,392,686        |
| Dividends received from the associate by the Group during the year      | 337,494          | 212,859          |
| The above profit for the year includes the following income (expenses): |                  |                  |
| Interest income   | 778,753          | 379,747          |
| Depreciation  | (30,911)         | (13,524)         |
| Finance costs   | (683,774)        | (363,367)        |
| Income tax expense  | (5,798,453)      | (2,965,394)      |

Reconciliation of the above summarised financial information to the carrying amount of the interest in the associate recognised in the consolidated financial statements:

|   | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---|------------------|------------------|
| Net assets attributable to owners of the associate            | 17,398,063       | 15,635,078       |
| Proportion of the Group's ownership interest in the associate | 42.39%           | 41.54%           |
|   | 7,375,039        | 6,494,811        |
| Goodwill  | 30,964           | 30,964           |
| Others  | (23,041)         | (23,025)         |
| Carrying amount of the Group's interest in the associate      | 7,382,962        | 6,502,750        |

### Aggregate information of associates that are not individually material

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| The Group's share of profit and total comprehensive income | 7,452            | 28,864           |

There is no unrecognised share of losses of associates for both years.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 21. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| Cost of investment in unlisted joint ventures  | 191,306          | 186,036          |
| Share of post-acquisition profits and other comprehensive income,<br>net of dividends received | 46,368           | 17,480           |
|  | <b>237,674</b>   | 203,516          |
| Loans to a joint venture (note)  | 25,597           | 25,597           |
|  | <b>263,271</b>   | 229,113          |
| Represented by:  |                  |                  |
| Interests in joint ventures  | 268,124          | 229,113          |
| Obligations in excess of interests in joint ventures   | (4,853)          | –                |
|  | <b>263,271</b>   | 229,113          |

Note: The loans to a joint venture are unsecured, interest-free and have no fixed terms of repayment. In the opinion of the directors, the loans are considered as part of the Group's net investments in the joint venture.

Details of the Group's joint ventures at 31st December, 2018 and 2017 are as follows:

| Name of joint venture                                  | Form of business structure | Place of incorporation/operation | Effective interest held by the Company |                   | Proportion of voting rights held by the Group |           | Principal activities                       |
|--|----------------------------|----------------------------------|--|-------------------|---|-----------|--|
|  |                            |                                  | 2018<br>%                              | 2017<br>%         | 2018<br>%                                     | 2017<br>% |  |
| Estates at Fountain Lake LLC<br>(note a)               | Incorporated               | USA                              | 29.88                                  | 29.77             | 33.3  | 33.3      | Investment in rental properties in the USA |
| Hip Hing-Leader JV Limited<br>(note b)                 | Incorporated               | Hong Kong                        | –                                      | 18.51             | –   | 33.3      | Civil engineering                          |
| Sunny Harvest Corporation Limited                      | Incorporated               | Hong Kong                        | 28.31<br>(note c)                      | 27.80<br>(note c) | 50  | 50        | Provision of transportation services       |
| Wisdom H6 LLC (note d)                                 | Incorporated               | USA                              | 65.24                                  | 65.01             | 66.7  | 66.7      | Investment in rental properties in the USA |
| 德州恒源熱力有限公司<br>("Dezhou Heng Yuan")                     | Incorporated               | PRC                              | 27.74<br>(note c)                      | 27.24<br>(note c) | 50  | 50        | Central heating                            |
| 天津惠記大地新能源有限公司<br>("Tianjin Wai Kee Earth")<br>(note e) | Incorporated               | PRC                              | 26.04<br>(note c)                      | –                 | 50  | –         | Energy supply                              |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 21. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES (Cont'd)

Notes:

- (a) In 2017, Prosperous Power US LLC ("Prosperous Power"), a wholly owned subsidiary of Lion Trade Global Limited ("Lion Trade"), which in turn is owned indirectly as to 70% by a wholly owned subsidiary of the Company and 30% by a wholly owned subsidiary of Build King, entered into an operating agreement with an independent third party in relation to the management of Estates at Fountain Lake LLC. As a result, Prosperous Power holds 34.35% equity interest in Estates at Fountain Lake LLC. Estates at Fountain Lake LLC is a limited liability company incorporated in the USA and is engaged in the investment in rental properties in the USA.
- (b) Hip Hing-Leader JV Limited deregistered on 28th February, 2018.
- (c) The Company holds the effective interest in the joint venture through Build King. Under the joint venture agreement, the entity is jointly controlled by Build King and the other joint venture partner. Therefore, the entity is classified as a joint venture.
- (d) In 2017, Prosperous Power entered into an operating agreement with independent third parties in relation to the management of Wisdom H6 LLC. As a result, Prosperous Power holds 75% equity interest in Wisdom H6 LLC. Wisdom H6 LLC is a limited liability company incorporated in the USA and is engaged in the investment in rental properties in the USA.
- (e) Tianjin Wai Kee Earth was formed by Build King together with independent third parties in September 2018 with initial paid up capital of RMB10,000,000 (equivalent to HK\$11,347,000). Build King holds 46% equity interest in Tianjin Wai Kee Earth. Tianjin Wai Kee Earth is a limited liability company incorporated in the PRC and is engaged in the energy supply and related services. Build King and the independent third parties jointly control over Tianjin Wai Kee Earth because unanimous consent from all joint venture partners is required to make decisions in the board of directors.

### Summarised financial information of material joint ventures

Summarised financial information in respect of the Group's material joint ventures is set out below. The summarised financial information below represents amounts shown in the joint venture's financial statements prepared in accordance with HKFRSs.

All joint ventures are accounted for using the equity method in the Group's consolidated financial statements.

#### Dezhou Heng Yuan

Dezhou Heng Yuan is engaged in central heating.

|   | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---|------------------|------------------|
| Current assets                          | 74,720           | 65,512           |
| Non-current assets                      | 133,152          | 140,342          |
| Current liabilities                     | (39,597)         | (41,242)         |
| Non-current liabilities                 | (33,326)         | (44,077)         |
| Net assets                              | 134,949          | 120,535          |
| Revenue                                 | 59,560           | 54,243           |
| Profit for the year                     | 22,916           | 21,545           |
| Total comprehensive income for the year | 22,916           | 21,545           |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 21. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES (Cont'd)

### Summarised financial information of material joint ventures (Cont'd)

#### Dezhou Heng Yuan (Cont'd)

Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:

|  | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|--|--------------------------------|------------------|
| Net assets of the joint venture  | <b>134,949</b>                 | 120,535          |
| Proportion of the ownership interest in the joint venture held by Build King | <b>49%</b>                     | 49%              |
| Carrying amount of the Group's interest in the joint venture                 | <b>66,125</b>                  | 59,062           |

#### Wisdom H6 LLC

Wisdom H6 LLC is engaged in investment in rental properties in the USA.

|   | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---|--------------------------------|------------------|
| Current assets                          | <b>17,935</b>                  | 24,146           |
| Non-current assets                      | <b>367,246</b>                 | 334,923          |
| Current liabilities                     | <b>(15,103)</b>                | (9,407)          |
| Non-current liabilities                 | <b>(191,489)</b>               | (200,831)        |
| Net assets                              | <b>178,589</b>                 | 148,831          |
| Revenue                                 | <b>26,398</b>                  | 7,449            |
| Profit for the year                     | <b>30,334</b>                  | 2,191            |
| Total comprehensive income for the year | <b>30,334</b>                  | 2,191            |

Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:

|   | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---|--------------------------------|------------------|
| Net assets of the joint venture   | <b>178,589</b>                 | 148,831          |
| Proportion of the ownership interest in the joint venture held by the Group | <b>75%</b>                     | 75%              |
| Carrying amount of the Group's interest in the joint venture                | <b>133,942</b>                 | 111,623          |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 21. INTERESTS IN JOINT VENTURES/OBLIGATIONS IN EXCESS OF INTERESTS IN JOINT VENTURES (Cont'd)

### Summarised financial information of material joint ventures (Cont'd)

#### *Estates at Fountain Lake LLC*

Estates at Fountain Lake LLC is engaged in investment in rental properties in the USA.

|   | <b>2018</b><br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|--------------------------------|-------------------------|
| Current assets                          | <b>19,709</b>                  | 39,628                  |
| Non-current assets                      | <b>357,849</b>                 | 349,031                 |
| Current liabilities                     | <b>(8,520)</b>                 | (10,348)                |
| Non-current liabilities                 | <b>(260,126)</b>               | (276,053)               |
| Net assets                              | <b>108,912</b>                 | 102,258                 |
| Revenue                                 | <b>32,082</b>                  | 346                     |
| Profit for the year                     | <b>10,851</b>                  | 75                      |
| Total comprehensive income for the year | <b>10,851</b>                  | 75                      |

Reconciliation of the above summarised financial information to the carrying amount of the interest in the joint venture recognised in the consolidated financial statements:

|   | <b>2018</b><br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|--------------------------------|-------------------------|
| Net assets of the joint venture   | <b>108,912</b>                 | 102,258                 |
| Proportion of the ownership interest in the joint venture held by the Group | <b>34.35%</b>                  | 34.35%                  |
| Carrying amount of the Group's interest in the joint venture                | <b>37,411</b>                  | 35,126                  |

The financial information of the other joint ventures is immaterial.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 22. JOINT OPERATIONS

Details of the Group's principal joint operations at 31st December, 2018 and 2017 are as follows:

| Name of joint operation                       | Form of business structure | Place of registration/<br>operation | Effective interest held<br>by the Company |                        | Principal activities     |
|---|----------------------------|-------------------------------------|---|------------------------|--------------------------|
|   |                            |                                     | 2018<br>%                                 | 2017<br>%              |                          |
| Build King-Richwell Engineering Joint Venture | Unincorporated             | Hong Kong                           | <b>33.97</b><br><i>(note)</i>             | 33.36<br><i>(note)</i> | Civil engineering        |
| China State-Build King Joint Venture          | Unincorporated             | Hong Kong                           | <b>27.74</b><br><i>(note)</i>             | 27.24<br><i>(note)</i> | Civil engineering        |
| Chun Wo-Leader Joint Venture                  | Unincorporated             | Hong Kong                           | <b>28.87</b><br><i>(note)</i>             | 28.36<br><i>(note)</i> | Civil engineering        |
| CRBC-Build King Joint Venture                 | Unincorporated             | Hong Kong                           | <b>27.74</b><br><i>(note)</i>             | 27.24<br><i>(note)</i> | Civil engineering        |
| CRBC-CEC-Kaden Joint Venture                  | Unincorporated             | Hong Kong                           | <b>18.40</b><br><i>(note)</i>             | 18.07<br><i>(note)</i> | Civil engineering        |
| CRBC-Kaden Joint Venture                      | Unincorporated             | Hong Kong                           | <b>33.97</b><br><i>(note)</i>             | 33.36<br><i>(note)</i> | Civil engineering        |
| Gammon-Kaden SCL 1111 Joint Venture           | Unincorporated             | Hong Kong                           | <b>16.98</b><br><i>(note)</i>             | 16.68<br><i>(note)</i> | Civil engineering        |
| Hsin Chong-Build King Joint Venture           | Unincorporated             | Hong Kong                           | <b>19.81</b><br><i>(note)</i>             | 19.46<br><i>(note)</i> | Building<br>construction |
| Kaden-Chun Wo Joint Venture                   | Unincorporated             | Hong Kong                           | <b>28.87</b><br><i>(note)</i>             | 28.36<br><i>(note)</i> | Civil engineering        |
| Kier-Kaden-OSSA Joint Venture                 | Unincorporated             | Hong Kong                           | <b>19.81</b><br><i>(note)</i>             | 19.46<br><i>(note)</i> | Civil engineering        |
| Kier-Laing O'Rourke-Kaden Joint Venture       | Unincorporated             | Hong Kong                           | <b>8.49</b><br><i>(note)</i>              | 8.34<br><i>(note)</i>  | Civil engineering        |
| Leader Marine-Yoon & Plac Joint Venture       | Unincorporated             | Hong Kong                           | <b>28.31</b><br><i>(note)</i>             | 27.8<br><i>(note)</i>  | Civil engineering        |
| Samsung-Build King Joint Venture              | Unincorporated             | Hong Kong                           | <b>16.98</b><br><i>(note)</i>             | 16.68<br><i>(note)</i> | Civil engineering        |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 22. JOINT OPERATIONS (Cont'd)

| Name of joint operation            | Form of business structure | Place of registration/ operation | Effective interest held by the Company |        | Principal activities |
|------------------------------------|----------------------------|----------------------------------|--|--------|----------------------|
|                                    |                            |                                  | 2018 %                                 | 2017 % |                      |
| Build King-Kum Shing Joint Venture | Unincorporated             | Hong Kong                        | <b>36.80</b><br><i>(note)</i>          | –      | Civil engineering    |
| Build King-SCT Joint Venture       | Unincorporated             | Hong Kong                        | <b>28.87</b><br><i>(note)</i>          | –      | Civil engineering    |
| Build King-SKEC Joint Venture      | Unincorporated             | Hong Kong                        | <b>33.97</b><br><i>(note)</i>          | –      | Civil engineering    |
| Build King-SKEC Joint Venture      | Unincorporated             | Hong Kong                        | <b>28.87</b><br><i>(note)</i>          | –      | Civil engineering    |

*Note:* The Company holds the effective interest in the joint operation through Build King. Under the joint arrangement agreement, the entity is jointly controlled by Build King and the other partners of the joint arrangement. Therefore, the entity is classified as a joint operation.

The above table lists the joint operations of the Group which, in the opinion of the directors, principally affect the results for the year or constitute a substantial portion of the net assets of the Group. To give details of other joint operations would, in the opinion of the directors, result in particulars of excessive length.

## 23. AVAILABLE-FOR-SALE INVESTMENTS

|                                     | 2017<br>HK\$'000 |
|-------------------------------------|------------------|
| Unlisted equity securities, at cost | 63,112           |

The unlisted investments represent investments in unlisted equity securities issued by private entities incorporated in the Cayman Islands and the USA. The unlisted investments are measured at cost less impairment loss at the end of the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 24. FINANCIAL ASSETS AT FVTPL

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| Financial assets mandatorily measured at FVTPL:        |                  |                  |
| Listed equity securities in Hong Kong                  | 47,414           | 46,391           |
| Convertible bonds of unlisted entity ( <i>note a</i> ) | 38,366           | –                |
|  | <b>85,780</b>    | 46,391           |
| Financial assets designated at FVTPL:                  |                  |                  |
| Unlisted equity securities ( <i>note b</i> )           | 96,933           | –                |
| Classified under:                                      |                  |                  |
| Current assets   | 102,588          | 46,391           |
| Non-current assets                                     | 80,125           | –                |
|  | <b>182,713</b>   | 46,391           |

### Notes:

- (a) During the year, the Group invested US\$5,000,000 (equivalent to HK\$39,060,000) on unlisted convertible bonds issued by a private entity incorporated in the USA. The private entity is engaged in manufacture and sale of pharmaceutical products.
- (b) (i) Out of the unlisted equity securities amounting to HK\$7,833,000 is investment in unlisted equity securities issued by a private entity incorporated in the USA, the directors of the Company consider that the carrying amount of the unlisted securities approximates its fair value. The acquisition of the unlisted investment was close to the year end date of 31st December, 2018, the cost approximates its fair value.
- (ii) On 4th March, 2019, the Group entered into an agreement to dispose of its entire investment in unlisted equity securities issued by Grand China Overseas Investment Fund, Ltd. and Grand China Overseas Investment Management Co., Ltd. (collectively "GCOI Fund") to the major shareholder of GCOI Fund at the consideration of US\$5,771,000 (equivalent to HK\$45,187,000). With reference to the distribution received subsequent to the reporting date and the consideration of the disposal to be received, a gain on change in fair value of HK\$10,940,000 for the investment in GCOI Fund was recognised in profit or loss for the year ended 31st December, 2018.
- (iii) Out of the unlisted equity securities amounting to HK\$41,760,000 is investment in unlisted equity securities issued by a private entity incorporated in the USA which had invested in another US company for property development in USA.

Details of fair value assessment are set out in note 47.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 25. OTHER FINANCIAL ASSET AT AMORTISED COST

Wuxi Qianhui entered into a service concession arrangement with the local government whereby Wuxi Qianhui is required to build the infrastructure of a sewage treatment plant phase I and is granted an exclusive operating right for provision of sewage treatment services to the industrial and domestic users in Qian Qiao Zhen, Hui Shan District, Wu Xi City, Jiang Su Province of the PRC for a term of 30 years.

At the end of the operating period, Wuxi Qianhui is required to transfer the sewage treatment plant phase I to the local government. Wuxi Qianhui commenced the construction in 2005 and finished in 2006. The sewage treatment plant phase I had been put into operation in 2007.

Under the service concession arrangement, the local government of Qian Qiao Zhen guarantees a minimum volume of sewage to be treated by the plant with a fixed predetermined rate per ton of sewage. The agreed price will be reviewed annually. Therefore, the service concession arrangement is classified as financial asset. The fair value of the consideration receivable for the construction services rendered under the service concession arrangement is recognised as other financial asset carrying effective interest rate of 2.61% (2017: 2.61%) per annum and recoverable over the service concession period of 30 years.

## 26. INVENTORIES

|                                    | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|------------------------------------|--------------------------------|------------------|
| Raw materials                      | <b>27,393</b>                  | 45,364           |
| Consumables                        | <b>9,136</b>                   | 7,828            |
| Uninstalled construction materials | <b>58,146</b>                  | –                |
| Finished goods                     | <b>3,100</b>                   | 3,694            |
|                                    | <b>97,775</b>                  | 56,886           |

The cost of inventories recognised as an expense during the year is HK\$1,084,750,000 (2017: HK\$546,196,000).

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 27. AMOUNTS DUE FROM (TO) CUSTOMERS FOR CONTRACT WORK

|  | 2017<br>HK\$'000 |
|--|------------------|
| Contracts in progress at the end of the reporting period:              |                  |
| Contract costs incurred plus recognised profits less recognised losses | 28,309,592       |
| Less: Progress billings  | (28,466,202)     |
|  | (156,610)        |
| Represented by:  |                  |
| Due from customers shown under current assets                          | 253,443          |
| Due to customers shown under current liabilities                       | (410,053)        |
|  | (156,610)        |

## 28. DEBTORS, DEPOSITS AND PREPAYMENTS

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| Trade debtors – goods and services         | <b>359,413</b>   | 386,996          |
| Unbilled revenue of construction contracts | –                | 887,735          |
|  | <b>359,413</b>   | 1,274,731        |
| Less: Allowance for credit losses          | <b>(1,127)</b>   | (1,930)          |
|  | <b>358,286</b>   | 1,272,801        |
| Bills receivables                          | <b>6,773</b>     | 2,130            |
| Retention receivables                      | –                | 454,921          |
| Other debtors                              | <b>66,926</b>    | 105,094          |
| Deposits and prepayments                   | <b>119,636</b>   | 89,971           |
|  | <b>551,621</b>   | 1,924,917        |

At 31st December, 2018 and 1st January, 2018, trade receivables (net of allowance for credit losses) from contracts with customers amounted to HK\$358,286,000 and HK\$385,066,000 respectively.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 28. DEBTORS, DEPOSITS AND PREPAYMENTS (Cont'd)

The Group allows an average credit period of 60 days to its trade customers. For retention receivables in respect of construction contracts, the due dates were usually one year after the completion of the construction works. The following is an aged analysis of trade debtors (net of allowance for credit losses) presented based on the invoice date:

|                  | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|------------------|--------------------------------|------------------|
| Trade debtors    |                                |                  |
| Unbilled revenue | –                              | 887,735          |
| 0 to 60 days     | <b>325,957</b>                 | 363,951          |
| 61 to 90 days    | <b>7,113</b>                   | 3,953            |
| Over 90 days     | <b>25,216</b>                  | 17,162           |
|                  | <b>358,286</b>                 | 1,272,801        |

Bills receivables of the Group normally mature within 90 days from the bills receipt date.

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limit by customer. Limits and scores attributed to customers are reviewed periodically. The majority of the trade debtors that are neither past due nor impaired have good settlement history. The Group has assessed the creditworthiness and historical default rates of these customers. Trade debtors that are past due but not impaired have the good quality with reference to respective settlement history.

In determining the recoverability of a trade debt, the Group considers any change in the credit quality of the trade debtor from the date on which credit was initially granted up to the end of the reporting period. The concentration of credit risk is limited due to major customer of the Group is the Government of HKSAR. Accordingly, the directors of the Company believe that there is no further provision required.

At 31st December, 2017, the Group's trade debtors and retention receivables included amounts of HK\$24,940,000 and HK\$25,597,000 respectively due from related companies which are subsidiaries of a substantial shareholder of the Company.

At 31st December, 2017, the Group's trade debtors included a carrying amount of HK\$21,115,000 which was past due at the reporting date for which the Group had not provided for impairment loss as there had not been any significant change in credit quality and the amounts were still considered recoverable in full. The Group did not hold any collateral over these receivables.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 28. DEBTORS, DEPOSITS AND PREPAYMENTS (Cont'd)

### Aging of trade debtors past due but not impaired

|              | 2017<br>HK\$'000 |
|--------------|------------------|
| Overdue by:  |                  |
| 1 to 30 days | 3,953            |
| Over 30 days | 17,162           |
|              | 21,115           |

At 31st December, 2017, included in the allowance for doubtful debts were individually impaired receivables due from certain trade debtors with an aggregate amount of HK\$1,930,000 which had either been placed under liquidation or were in financial difficulties and estimated to be irrecoverable. The Group did not hold any collateral over these receivables.

### Movement in the allowance for doubtful debts

|                                      | 2017<br>HK\$'000 |
|--------------------------------------|------------------|
| Balance at the beginning of the year | 5,495            |
| Written off against trade debtors    | (909)            |
| Allowance reversed in profit or loss | (2,656)          |
| Balance at the end of the year       | 1,930            |

Details of impairment assessment of trade and other receivables for the year ended 31st December, 2018 are set out in note 47.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 29. CONTRACT ASSETS

|   | <b>31st December,<br/>2018<br/>HK\$'000</b> | 1st January<br>2018*<br>HK\$'000 |
|---|---|----------------------------------|
| Analysed as current:  |   |                                  |
| Unbilled revenue of construction contracts ( <i>note a</i> )      | <b>1,171,490</b>                            | 887,735                          |
| Retention receivables of construction contracts ( <i>note b</i> ) | <b>501,260</b>                              | 454,921                          |
|   | <b>1,672,750</b>                            | 1,342,656                        |
| Retention receivable of construction contracts                    |   |                                  |
| Due within one year   | <b>303,200</b>                              | 129,691                          |
| Due after one year  | <b>198,060</b>                              | 325,230                          |
|   | <b>501,260</b>                              | 454,921                          |

\* The amounts in this column are after the adjustments upon the application of HKFRS 15.

### Notes:

- (a) Unbilled revenue included in contract assets represents the Group's right to receive consideration for work completed but not yet billed because the rights are conditional upon the satisfaction by the customers on the construction work completed by the Group and the work is pending for the certification by the customers. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the time the Group obtains the certification of the completed construction work from the customers.
- (b) Retention receivables included in contract assets represents the Group's right to receive consideration for work performed and not yet billed because the rights are conditional on the satisfaction of the service quality by the customers over a certain period as stipulated in the contracts. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the expiry date of the period for the provision of assurance by the Group on the service quality of the construction work performed by the Group.

At 31st December, 2018, the Group's unbilled revenue and retention receivables included amounts of HK\$62,869,000 (2017: nil) and HK\$37,862,000 (2017: nil) respectively due from related companies which are subsidiaries of a substantial shareholder of the Company.

The Group classifies these contract assets under current assets because the Group expects to realise them in its normal operating cycle.

Details of the impairment assessment are set out in note 47.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## **30. AMOUNTS DUE FROM ASSOCIATES AND OTHER PARTNERS OF JOINT OPERATIONS**

The amounts are unsecured, interest-free and repayable on demand.

## **31. LOANS TO JOINT VENTURES**

The loans are unsecured, carrying fixed interest at 4.5% per annum and repayable on demand.

## **32. CASH HELD ON BEHALF OF CUSTOMERS**

WK Securities Limited, a wholly owned subsidiary of the Company, maintains segregated account with authorised institution to hold client's money arising from its normal course of business.

The Group has classified the client's money as cash held on behalf of customers under the current assets of the consolidated statement of financial position and recognised the corresponding accounts payable to respective client on the grounds that it is liable for any loss or misappropriation of client's money.

The cash held on behalf of customers is restricted and governed by the Securities and Futures (Client Money) Rules under the Securities and Futures Ordinance.

## **33. TIME DEPOSITS WITH ORIGINAL MATURITY OF NOT LESS THAN THREE MONTHS, PLEDGED BANK DEPOSITS AND BANK BALANCES**

At 31st December, 2018, time deposits of HK\$284,400,000 (2017: HK\$ nil) with original maturity of not less than three months carry interest at market rates which range from 0.70% to 2.55% (2017: nil) per annum.

Bank deposits of the Group amounting to HK\$2,336,000 (2017: HK\$37,000) were pledged to banks for securing certain banking facilities granted to the Group. The pledged bank deposits carry fixed interest rate at 0.13% (2017: 0.01%) per annum.

At 31st December, 2018, bank balances and cash include time deposits of HK\$318,268,000 (2017: HK\$123,899,000) with original maturity of less than three months and bank balances carry interest at market rates which range from 0.00% to 2.97% (2017: 0.00% to 1.81%) per annum.

The Group's bank balances included carrying amounts of HK\$1,187,000 (2017: HK\$3,575,000) and HK\$338,476,000 (2017: HK\$193,209,000) which are denominated in Renminbi and United States dollar respectively that are the currencies other than the functional currencies of the relevant group entities.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 34. CREDITORS AND ACCRUED CHARGES

|  | <b>2018</b><br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|--|--------------------------------|-------------------------|
| Trade creditors (aged analysis based on the invoice date): |                                |                         |
| 0 to 60 days   | <b>163,080</b>                 | 290,940                 |
| 61 to 90 days  | <b>23,119</b>                  | 15,780                  |
| Over 90 days   | <b>43,625</b>                  | 40,588                  |
|  | <b>229,824</b>                 | 347,308                 |
| Retention payables   | <b>368,066</b>                 | 365,023                 |
| Accrued project costs                                      | <b>1,545,509</b>               | 1,376,388               |
| Payable for extraction right ( <i>note 38</i> )            | <b>77,067</b>                  | 72,960                  |
| Other creditors and accrued charges                        | <b>208,129</b>                 | 122,862                 |
|  | <b>2,428,595</b>               | 2,284,541               |
| Retention payables   |                                |                         |
| Due within one year  | <b>207,503</b>                 | 124,257                 |
| Due after one year   | <b>160,563</b>                 | 240,766                 |
|  | <b>368,066</b>                 | 365,023                 |

The Group has financial risk management policies in place to ensure that all payables are within the credit timeframe. For retention payables in respect of construction contracts, the due dates are usually one year after the completion of the construction works.

## 35. CONTRACT LIABILITIES

|  | <b>31st December,</b><br><b>2018</b><br><i>HK\$'000</i> | 1st January,<br>2018*<br><i>HK\$'000</i> |
|--|---|--|
| Advances from customers of construction contracts, current | <b>566,355</b>  | 410,053                                  |

\* The amount is after the adjustment from the application of HKFRS 15.

Contract liabilities of the Group, which are expected to be settled within the Group's normal operating cycle, are classified under current liabilities.

Revenue from construction contracts recognised during the year ended 31st December, 2018 that was included in the contract liabilities at 1st January, 2018 was HK\$288,003,000.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 35. CONTRACT LIABILITIES (Cont'd)

Typical payment terms which impact on the amount of contract liabilities recognised are as follows:

### Construction contracts

In recognising the construction revenue, the Group adjusts the amount of payment received for the effect of the time value of money of the goods and services transferred to the customers. In certain circumstances, the adjustment will result the amount of payment received in excess of the revenue recognised to date. Such difference will be recorded as contract liabilities.

## 36. AMOUNTS DUE TO ASSOCIATES, JOINT VENTURES, OTHER PARTNERS OF JOINT OPERATIONS AND NON-CONTROLLING SHAREHOLDERS

The amounts are unsecured, interest-free and repayable on demand.

## 37. BANK LOANS

|   | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---|------------------|------------------|
| The maturity of the bank loans is as follows: |                  |                  |
| Within one year                               | 271,777          | 334,860          |
| In the second year                            | 371,423          | 391,461          |
| In the third to fifth year inclusive          | 356,050          | 167,750          |
| Total   | 999,250          | 894,071          |
| Less: Amount shown under current liabilities  | (327,250)        | (389,721)        |
| Amount shown under non-current liabilities    | 672,000          | 504,350          |
| Secured                                       | 211,000          | 265,154          |
| Unsecured                                     | 788,250          | 628,917          |
|   | 999,250          | 894,071          |

At 31st December, 2018, all bank loans are variable-rate borrowings which carry interest ranging from 2.70% to 5.20% (2017: 2.55% to 4.20%) per annum. Interest is repriced every one, two, three or six months.

At 31st December, 2018, bank loans of HK\$253,400,000 (2017: HK\$235,821,000) contain a repayment on demand clause. Of which, bank loans that are repayable after one year after the end of the reporting period with an aggregate carrying amount of HK\$55,473,000 (2017: HK\$54,861,000) have been classified as current liabilities.

At 31st December, 2018, the shares of certain subsidiaries of the Company and certain bank deposits are pledged to secure certain bank loans and banking facilities granted to the Group. At 31st December, 2017, the shares of certain subsidiaries of the Company, certain vessels and bank deposits were pledged to secure certain bank loans and banking facilities granted to the Group.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 38. PAYABLE FOR EXTRACTION RIGHT

During the year ended 31st December, 2015, the Group acquired the extraction right of rock reserve in the quarry site as detailed in note 17(b). Pursuant to the contract with the Government of HKSAR, the total consideration of the extraction right of rock reserve is HK\$653,888,000 which is payable by 14 equal semi-annual instalments until October 2022. The payable is carried at amortised cost of effective interest rate of 5.63% (2017: 5.63%) per annum.

Details of the payable are as follows:

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| Fair value of consideration payable at the beginning of the year | 408,254          | 477,325          |
| Imputed interest for the year                                    | 20,453           | 24,342           |
| Payments during the year   | (93,413)         | (93,413)         |
| Carrying amount at the end of the year                           | 335,294          | 408,254          |
| Less: Amount shown under current liabilities (note 34)           | (77,067)         | (72,960)         |
| Amount shown under non-current liabilities                       | 258,227          | 335,294          |

## 39. PROVISION FOR REHABILITATION COSTS

|  | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|--|------------------|------------------|
| Fair value of estimated costs to be incurred at the beginning of the year                      | 31,221           | 29,060           |
| Imputed interest for the year  | 2,296            | 2,161            |
| Carrying amount at the end of the year   | 33,517           | 31,221           |
| Less: Amount shown under current liabilities (included in other creditors and accrued charges) | (13,163)         | (1,241)          |
| Amount shown under non-current liabilities   | 20,354           | 29,980           |

The provision for rehabilitation costs represents estimated total costs to be incurred for rehabilitation work to be completed in the quarry site as detailed in note 17(b) before the expiry of the contract period in October 2022. The discount rate of the provision for rehabilitation costs is 7.6% (2017: 7.6%).

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 40. DEFERRED TAX LIABILITIES

The deferred tax liabilities recognised by the Group represent tax effect of fair value of intangible assets arising from the acquisition of a subsidiary during the year ended 31st December, 2005. There is no movement of the balance during each of the two years ended 31st December, 2018 and 2017.

At the end of the reporting period, the Group has unutilised tax losses carried forward to offset future profits, the utilisation of which will expire in the following years:

|                              | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|------------------------------|------------------|------------------|
| Tax losses to expire in:     |                  |                  |
| Carried forward indefinitely | 964,979          | 816,314          |

No deferred tax asset has been recognised in respect of unused tax losses due to the unpredictability of future profit streams.

## 41. AMOUNT DUE TO AN ASSOCIATE

The amount is unsecured, interest-free and has an agreed repayment term which is not repayable within twelve months from the end of the reporting period and the balance is therefore shown under non-current liabilities. The amount is carried at amortised cost using effective interest rate of 5.4% (2017: 5.4%) per annum.

## 42. BONDS

On 5th January, 2015 and 28th October, 2015, BKCL, a wholly owned subsidiary of Build King as the issuer and Build King as the guarantor had entered into placing agreements with a placing agent, an independent third party, for the purposes of arranging placees for the issue of bonds in denomination of HK\$1,000,000 each up to an aggregate principal amount of HK\$100,000,000 and HK\$50,000,000 respectively. The bonds will be matured at the date immediately following five years after the first issue of the bonds and carry coupon interest of 7% per annum, accrued daily on a 365 days basis that is payable semi-annually in arrears on every 1st January and 1st July of each calendar year, up to but excluding the maturity date of the bonds. At 31st December, 2018, bonds with the total amount of HK\$127,400,000 (2017: HK\$127,400,000), net of issue expenses, are issued. Such expenses will be amortised over the life of the bonds by charging the expenses to the profit or loss using effective interest rate of 7.60% per annum and increasing the net carrying amount of the bonds with the corresponding amount. The management of the Group considers that the carrying amount of the bonds approximates its fair value.

On 23rd October, 2015, Elite Excellent Investments Limited ("Elite Excellent"), a wholly owned subsidiary of the Company, as the issuer executed a bond instrument for the purposes of issuing of perpetual bonds in denomination of HK\$10,000 each with a limit on the aggregate principal amount of HK\$61,250,000. On 24th August, 2016, Elite Excellent executed a supplemental deed which increased the limit on the aggregate principal amount to HK\$122,500,000. The bonds are redeemable at any time at the option of Elite Excellent and carry coupon interest of 5% per annum, accrued daily on a 365 days basis and be paid at any time in any year selected by Elite Excellent for so long as the perpetual bonds remain outstanding. The total amount of the bonds together with the interest accrued and unpaid thereon payable on redemption shall be calculated by deduction of the absolute amount of accumulated loss after tax in respect of a quarry site in Hong Kong operated by the Group. At 31st December, 2018, bonds with a total principal amount of HK\$90,650,000 (2017: HK\$90,650,000) are issued. The effective interest rate of the bonds is 5% per annum. The fair value of the bond is approximately HK\$6,380,000 (2017: HK\$90,650,000), which is calculated by discounted cash flow method capturing the present value of the expected future economic benefits to be derived from the ownership of the bond holders in reference to weighted average cost of capital of 10.59% (2017: n/a).

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 43. SHARE CAPITAL

|  | Number of shares |              | Share capital    |                  |
|--|------------------|--------------|------------------|------------------|
|  | 2018<br>'000     | 2017<br>'000 | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
| Ordinary shares of HK\$0.10 each         |                  |              |                  |                  |
| Authorised:                              |                  |              |                  |                  |
| At the beginning and the end of the year | 1,000,000        | 1,000,000    | 100,000          | 100,000          |
| Issued and fully paid:                   |                  |              |                  |                  |
| At the beginning and the end of the year | 793,124          | 793,124      | 79,312           | 79,312           |

## 44. TRANSLATION RESERVE AND NON-CONTROLLING INTERESTS

|   | Translation<br>reserve<br>HK\$'000 | Non-<br>controlling<br>interests<br>HK\$'000 |
|---|------------------------------------|--|
| At 1st January, 2017  | 369,785                            | 264,794                                      |
| Profit for the year   | –                                  | 81,827                                       |
| Exchange differences arising on translation of foreign operations   | 5,166                              | 4,436  |
| Share of translation reserves of associates                         | 355,564                            | –  |
| Distribution to non-controlling shareholders                        | –                                  | (13,869)                                     |
| Acquisition of additional interest in a subsidiary                  | –                                  | (16,611)                                     |
| Disposal of partial interest in a subsidiary without losing control | –                                  | 100  |
| At 31st December, 2017  | 730,515                            | 320,677                                      |
| Adjustments ( <i>note 2</i> )                                       | –                                  | (60,233)                                     |
| At 1st January, 2018 (restated)                                     | 730,515                            | 260,444                                      |
| Profit for the year   | –                                  | 172,906                                      |
| Exchange differences arising on translation of foreign operations   | (4,046)                            | (3,198)                                      |
| Share of translation reserves of associates                         | (418,807)                          | –  |
| Share of reserves of joint ventures                                 | 525                                | 79   |
| Acquisition of additional interest in a subsidiary                  | –                                  | (7,872)                                      |
| Distribution to non-controlling shareholders                        | –                                  | (16,270)                                     |
| <b>At 31st December, 2018</b>                                       | <b>308,187</b>                     | <b>406,089</b>                               |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 45. SHARE OPTION SCHEME

The share option scheme of the Company (the “Share Option Scheme”) was adopted by the Company at the annual general meeting held on 15th May, 2012.

A summary of the Share Option Scheme is set out as follows:

### (a) Purpose of the Share Option Scheme

The purpose of the Share Option Scheme is to provide selected participants with the opportunity to acquire proprietary interests in the Company and to encourage participants to work towards enhancing the value of the Company and the shares of the Company for the benefit of the Company and its shareholders as a whole.

### (b) Participants of the Share Option Scheme

The participants include any executive or non-executive directors of the Group, any executives or officers and full-time employees of the Group who the Board or a committee thereof appointed for the purpose of administering the Share Option Scheme considers, in its sole discretion, have contributed or will contribute to the Group.

### (c) Total number of shares available for issue under the Share Option Scheme and percentage of the issued share capital at the date of this annual report

No share option of the Company has been granted under the Share Option Scheme since its adoption and up to the date of this annual report.

The total number of shares available for issue under the Share Option Scheme is 79,312,403 shares representing 10% of the Company’s issued share capital at the date of this annual report.

### (d) Maximum entitlement of each participant under the Share Option Scheme

The total number of shares issued and to be issued upon exercise of the options granted to each participant (including exercised, cancelled and outstanding options) in any 12-month period must not exceed 1% of the shares of the Company in issue unless the same is approved by the shareholders of the Company.

### (e) The period within which the shares must be taken up under an option

An option may be exercised in accordance with the terms of the Share Option Scheme at any time during the period commencing on the 1st anniversary of the date of its commencement (being the date upon which the option is deemed to be accepted pursuant to the Share Option Scheme) and expiring on the 4th anniversary of such date of commencement.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 45. SHARE OPTION SCHEME (Cont'd)

### (f) The minimum period for which an option must be held before it can be exercised

An option must be held for a year before it can be exercised.

### (g) The amount payable on application or acceptance of the option and the period within which payments or calls must or may be made or loans for such purposes must be repaid

HK\$1 is to be paid as consideration for the grant of option on or before the date of acceptance (being a date not later than 30 days after the date of grant).

### (h) The basis of determining the exercise price

The exercise price shall be determined by the Board in its absolute discretion but in any event shall be at least the highest of:

- (i) the closing price of the shares of the Company as stated in the Stock Exchange's daily quotations sheet on the date of grant which must be a business day;
- (ii) the average closing price of the shares of the Company as stated in the Stock Exchange's daily quotations sheets for the 5 business days immediately preceding the date of grant; and
- (iii) the nominal value of the shares of the Company.

### (i) The remaining life of the Share Option Scheme

The Share Option Scheme shall be valid and effective for a period of 10 years commencing on the adoption date, i.e. 15th May, 2012.

## 46. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance.

The capital structure of the Group consists of debts, which include bank loans and bonds as disclosed in notes 37 and 42, and equity attributable to owners of the Company, comprising issued capital and reserves.

The directors of the Company review the capital structure periodically. As a part of this review, the management of the Group assesses the annual budget prepared by the treasury department which reviews the planned construction projects proposed by engineering department and takes into account the provision of funding. Based on the proposed annual budget, the management of the Group considers the cost of capital and the risks associated with the capital. The directors of the Company also balance its overall capital structure through payment of dividends, issue of new shares as well as raise of new debts or the redemption of existing debts.

The Group's overall strategy remains unchanged from prior year.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS

### (a) Categories of financial instruments

|   | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|---|-------------------------|-------------------------|
| Financial assets  |                         |                         |
| Financial assets at FVTPL                                   | 182,713                 | 46,391                  |
| Financial assets at amortised cost                          | 2,530,404               | –                       |
| Available-for-sale investments                              | –                       | 63,112                  |
| Loans and receivables (including cash and cash equivalents) | –                       | 3,358,126               |
|   | <b>2,713,117</b>        | 3,467,629               |
| Financial liabilities                                       |                         |                         |
| Amortised cost  | <b>3,842,499</b>        | 3,750,601               |

### (b) Financial risk management objectives and policies

The Group's major financial instruments include available-for-sale investments, financial assets at FVTPL, other financial asset at amortised cost, debtors, loans to joint ventures, cash held on behalf of customers, time deposits with original maturity of not less than three months, pledged bank deposits, bank balances and cash, creditors, bank loans, bonds and amounts due from/to associates, joint ventures, other partners of joint operations and non-controlling shareholders. Details of the financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure that appropriate measures are implemented on a timely and effective manner.

#### **Market risk**

##### (i) *Currency risk*

Certain available-for-sale investments, financial assets at FVTPL, other debtors, bank balances and other creditors are denominated in foreign currencies which are different from the functional currency of the relevant group entities and therefore the Group is exposed to currency risk. The Group currently does not have a foreign currency hedging policy. However, the management monitors foreign exchange exposure and will consider hedging significant foreign currencies should the needs arise.

The carrying amounts of the Group's monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are as follows:

|                      | Assets                  |                         | Liabilities             |                         |
|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                      | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
| Renminbi             | 1,283                   | 3,582                   | 2                       | 4                       |
| United States dollar | 473,775                 | 256,321                 | –                       | –                       |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### **Market risk (Cont'd)**

##### (i) *Currency risk (Cont'd)*

Sensitivity analysis

The Group is mainly exposed to the currency risks for fluctuation in exchange rates of Renminbi and United States dollar.

As monetary assets and liabilities denominated in Renminbi are insignificant and United States dollar is pegged with Hong Kong dollar, the currency risk exposure is considered immaterial. Hence, no foreign currency sensitivity analysis in relation to Renminbi and United States dollar is disclosed.

##### (ii) *Interest rate risk*

The Group's exposure to cash flow interest rate risk relates primarily to bank loans (see note 37) which are at variable-rate and determined by reference to the prevailing market rate. Although the Group is also exposed to fair value interest rate risk in relation to fixed rate bonds, the Group's policy to keep its borrowings at floating rate of interests would minimise the fair value interest rate risk.

The Group currently does not have an interest rate hedging policy. However, the management monitors interest rate exposure and will consider hedging significant interest rate exposure should the needs arise.

The Group's exposure to interest rate risk for financial liabilities is detailed in the liquidity risk section of this note.

Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rate risk for non-derivative instruments at the end of the reporting period.

The analysis is prepared assuming the amount of liabilities outstanding at the end of the reporting period was outstanding for the whole year. A 100 basis points (2017: 100 basis points) increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 100 basis points (2017: 100 basis points) higher/lower and all other variables were held constant, the Group's post-tax profit for the year ended 31st December, 2018 would decrease/increase by HK\$8,344,000 (2017: HK\$7,465,000). This is mainly attributable to the Group's exposure to fluctuation in interest rates on its variable-rate bank loans.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### **Market risk (Cont'd)**

##### *(iii) Other price risk*

The Group is exposed to security price risk through its investments in listed equity securities under financial assets at FVTPL. Management manages this exposure by maintaining a portfolio of investments with different risk profiles.

##### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to security price risks at the end of the reporting period.

If the prices of the respective instruments had been 10% (2017: 10%) higher/lower while all other variables were held constant, the Group's post-tax profit for the year ended 31st December, 2018 would increase/decrease by HK\$3,959,000 (2017: HK\$3,874,000) as a result of the changes in fair values of the listed equity securities.

The other price sensitivity analysis above represents the exposure of the listed equity securities at the end of the reporting period only. It may not be representative of the exposure for the year.

#### **Credit risk management and impairment assessment**

Apart from the trade receivable from the two largest customers, the Group does not have significant risk exposure to any single counterparty at 31st December, 2018.

##### *Trade receivables and contract assets arising from contracts with customers*

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits and credit approvals. Before accepting any new customer, the Group uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed twice a year. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue trade debts. In addition, the management performs impairment assessment under ECL model upon application of HKFRS 9 (2017: incurred loss model) on trade balances individually or based on provision matrix. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The default risk of the two largest customers should be low as they have good reputation and financially sound.

The Group has concentration of credit risk as 37% (2017: 59%) of the total trade receivables was due from the Group's two largest customers.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### *Credit risk management and impairment assessment (Cont'd)*

*Amounts due from associates and other partners of joint operations, loans to joint ventures*

The credit risk of amounts due from associates and other partners of joint operations, loans to joint ventures are managed through an internal process. The Group actively monitors the outstanding amount owed by each related party and identifies any credit risks in a timely manner in order to reduce the risk of a credit related loss. Further, the Group closely monitors the financial performance of associates, other partners of joint operations and joint ventures which are mainly engaged in the construction service in Hong Kong. In addition, the Group performs impairment assessment under ECL model upon application of HKFRS 9 (2017: incurred loss model) on the outstanding balances individually. In this regard, the directors of the Company consider the Group's credit risk is significantly reduced.

*Other financial assets at amortised cost*

The credit risk of other financial assets is managed through an internal process. The Group closely monitors the outstanding amounts of other financial assets at amortised costs and identifies any credit risk in a timely manner in order to reduce the risk of a credit related loss. In this regard, the directors of the Company consider the Group's credit risk is significantly reduced.

The credit risk for bank balances is limited because the counterparties are banks or financial institutions with high credit ratings.

The Group's internal credit risk grading assessment comprises the following categories:

| <b>Internal credit rating</b> | <b>Description</b>  | <b>Trade receivables/<br/>contract assets</b> | <b>Other financial assets/<br/>other items</b> |
|-------------------------------|---|---|--|
| Low risk                      | The counterparty has a low risk of default and does not have any past-due amounts   | Lifetime ECL –<br>not credit-impaired         | 12-month ECL                                   |
| Watch list                    | Debtor frequently repays after due dates but usually settle after due date  | Lifetime ECL –<br>not credit-impaired         | 12-month ECL                                   |
| Doubtful                      | There have been significant increases in credit risk since initial recognition through information developed internally or external resources | Lifetime ECL –<br>not credit-impaired         | Lifetime ECL –<br>not credit-impaired          |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### *Credit risk management and impairment assessment (Cont'd)*

| Internal credit rating | Description  | Trade receivables/<br>contract assets | Other financial assets/<br>other items |
|------------------------|--|---------------------------------------|--|
| Loss                   | There is evidence indicating the asset is credit-impaired  | Lifetime ECL – credit-impaired        | Lifetime ECL – credit-impaired         |
| Write-off              | There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery | Amount is written off                 | Amount is written off                  |

The tables below detail the credit risk exposures of the Group's financial assets and contract assets which are subject to ECL assessment:

| At 31st December, 2018                              | Notes   | External credit rating | Internal credit rating | 12-month or lifetime ECL | Gross carrying amount<br>HK\$'000 |
|---|---------|------------------------|------------------------|--------------------------|-----------------------------------|
| <b>Financial assets at amortised cost</b>           |         |                        |                        |                          |                                   |
| Loans to joint ventures                             | 21 & 31 | N/A                    | Low risk<br>(note 1)   | 12-month ECL             | 47,617                            |
| Other financial asset at amortised cost             | 25      | N/A                    | Low risk               | 12-month ECL             | 38,654                            |
| Amounts due from associates                         | 30      | N/A                    | Low risk<br>(note 1)   | 12-month ECL             | 11,201                            |
| Amounts due from other partners of joint operations | 30      | N/A                    | Low risk<br>(note 1)   | 12-month ECL             | 212,994                           |
| Other debtors                                       | 28      | N/A                    | Low risk<br>(note 1)   | 12-month ECL             | 66,926*                           |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### Credit risk management and impairment assessment (Cont'd)

| At 31st December, 2018   | Notes | External credit rating | Internal credit rating | 12-month or lifetime ECL | Gross carrying amount<br>HK\$'000 |
|--|-------|------------------------|------------------------|--------------------------|-----------------------------------|
| Trade debtors  | 28    | N/A                    | Low risk<br>(note 2)   | Lifetime ECL             | 359,413                           |
| Bills receivables  | 28    | N/A                    | Low risk<br>(note 3)   | 12-month ECL             | 6,773                             |
| Time deposits with original maturity of not less than three months | 33    | A1 to Aa3              | N/A                    | 12-month ECL             | 284,400                           |
| Pledged bank deposits  | 33    | A1 to Aa3              | N/A                    | 12-month ECL             | 2,336                             |
| Bank balances  | 33    | Baa3 to Aa2            | N/A                    | 12-month ECL             | 1,522,889                         |
| <b>Other item</b>  |       |                        |                        |                          |                                   |
| Contract assets  | 29    | N/A                    | Low risk<br>(note 4)   | Lifetime ECL             | 1,672,750                         |

\* The gross carrying amounts disclosed above include the relevant interest receivables which presented in other debtors.

#### Notes:

- For the purpose of internal credit risk management, the Group uses the financial information of the associates, joint ventures and joint operations and the past-due information of other debtors to assess whether credit risk has increased significantly since initial recognition. The related companies are considered by management to have sound financial position and do not have any past-due amounts. The balances of other debtors are not past due.
- For trade debtors, the Group has applied the simplified approach in HKFRS 9 to measure the allowance for credit losses at lifetime ECL. Except for trade debtors in relation to construction materials and quarrying segments, the Group determines the ECL by using provision matrix, grouped by internal credit rating.
- For bills receivables, the Group has applied the simplified approach in HKFRS 9 to measure the allowance for credit losses at 12-month ECL. The bills receivables are assessed for ECL individually.
- For contract assets, the Group has applied the simplified approach in HKFRS 9 to measure the allowance for credit losses at lifetime ECL. The contract assets are assessed for ECL individually.

As part of the Group's credit risk management, the Group applies internal credit rating for its customers in relation to the construction materials and quarrying segments. The following table provides information about the exposure to credit risk for trade receivables which are assessed based on provision matrix at 31st December, 2018 within lifetime ECL (not credit impaired). Debtors with significant balances or credit-impaired with gross amount of HK\$291,073,000 and HK\$18,637,000, respectively at 31st December, 2018 were assessed individually

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### *Credit risk management and impairment assessment (Cont'd)*

*Gross carrying amount*

| <b>Internal credit rating</b> | <b>Average loss rate</b> | <b>Trade receivables<br/>HK\$'000</b> |
|-------------------------------|--------------------------|---------------------------------------|
| Low risk                      | 2.33%                    | 49,703                                |

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort.

At 31st December, 2018, the Group provided HK\$1,127,000 allowance for credit losses for trade receivables, based on the individual assessment. In the opinion of the directors, no allowance for credit losses was made on trade receivables based on the provision matrix as the impact is considered insignificant.

The following table shows the movement in lifetime ECL that has been recognised for trade receivables under the simplified approach.

|  | <b>Lifetime ECL<br/>(credit-impaired)<br/>HK\$'000</b> |
|--|--|
| At 31st December, 2017 under HKAS 39   | 1,930  |
| Adjustment upon application of HKFRS 9 | –  |
| At 1st January, 2018 (restated)        | 1,930  |
| Allowance for credit losses reversed   | (803)  |
| <b>At 31st December, 2018</b>          | <b>1,127</b>   |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### *Credit risk management and impairment assessment (Cont'd)*

The Group writes off trade receivables when there is information indicating that the trade receivables is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the trade receivables has been placed under liquidation or has entered into bankruptcy proceedings, or when the debts are over two years past due, whichever occurs earlier.

#### *Liquidity risk*

Ultimate responsibility for liquidity risk management rests with the Board which has built an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves and banking facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. At 31st December, 2018, the Group has available unutilised bank and other borrowings facilities of HK\$1,331,007,000 (2017: HK\$893,851,000) and nil (2017: HK\$50,000,000) respectively.

#### *Liquidity tables*

The following tables detail the Group's remaining contractual maturity for its financial liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank loans with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other financial liabilities are based on the agreed repayment dates.

The tables include both interest and principal cash flows. To the extent that interest cash flows are at floating rates, the undiscounted amount is derived from interest rate curve at the end of the reporting period.

#### **At 31st December, 2018**

|                        | Weighted<br>average<br>effective<br>interest rate<br>% | Repayable<br>on demand<br>or less than<br>3 months<br>HK\$'000 | More than<br>3 months<br>but less than<br>6 months<br>HK\$'000 | More than<br>6 months<br>but less than<br>1 year<br>HK\$'000 | More than<br>1 year<br>but less than<br>3 years<br>HK\$'000 | More than<br>3 years<br>HK\$'000 | Total<br>undiscounted<br>cash flows<br>HK\$'000 | Carrying<br>amount<br>HK\$'000 |
|------------------------|--|--|--|--|---|----------------------------------|---|--------------------------------|
| Financial liabilities  |  |  |  |  |   |                                  |   |                                |
| Non-interest bearing   | -  | 2,038,265  | 72,294   | 107,183  | 297,116   | 146,844                          | 2,661,702                                       | 2,623,380                      |
| Fixed interest rate    | 6.53   | -  | 4,550  | 4,550  | 134,591   | 104,248                          | 247,939   | 219,869                        |
| Variable interest rate | 4.73   | 281,862  | 26,133   | 59,120   | 580,247   | 139,722                          | 1,087,084                                       | 999,250                        |
|                        |  | 2,320,127  | 102,977  | 170,853  | 1,011,954   | 390,814                          | 3,996,725                                       | 3,842,499                      |



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (b) Financial risk management objectives and policies (Cont'd)

#### Liquidity risk (Cont'd)

Liquidity tables (Cont'd)

At 31st December, 2017

|                        | Weighted<br>average<br>effective<br>interest rate<br>% | Repayable<br>on demand<br>or less than<br>3 months<br>HK\$'000 | More than<br>3 months<br>but less than<br>6 months<br>HK\$'000 | More than<br>6 months<br>but less than<br>1 year<br>HK\$'000 | More than<br>1 year<br>but less than<br>3 years<br>HK\$'000 | More than<br>3 years<br>HK\$'000 | Total<br>undiscounted<br>cash flows<br>HK\$'000 | Carrying<br>amount<br>HK\$'000 |
|------------------------|--|--|--|--|---|----------------------------------|---|--------------------------------|
| Financial liabilities  |  |  |  |  |   |                                  |   |                                |
| Non-interest bearing   | -  | 1,942,401  | 59,682   | 75,788   | 388,760   | 235,604                          | 2,702,235                                       | 2,637,180                      |
| Fixed interest rate    | 6.53   | -  | 4,550  | 4,550  | 129,073   | 118,866                          | 257,039   | 219,350                        |
| Variable interest rate | 3.84   | 287,551  | 12,625   | 110,674  | 501,435   | 20,503                           | 932,788   | 894,071                        |
|                        |  | 2,229,952  | 76,857   | 191,012  | 1,019,268   | 374,973                          | 3,892,062                                       | 3,750,601                      |

Bank loans with a repayment on demand clause are included in the “repayable on demand or less than 3 months” time band in the above tables. At 31st December, 2018, the aggregate carrying amount of these bank loans amounted to HK\$253,400,000 (2017: HK\$235,821,000). Taking into account the Group’s financial position, the directors do not believe that the banks will exercise their discretionary rights to demand immediate repayment. The directors believe that such bank loans will be repaid in accordance with the scheduled repayment dates as set out in respective loan agreements as detailed below:

|                               | Less than<br>3 months<br>HK\$'000 | More than<br>3 months<br>but less than<br>6 months<br>HK\$'000 | More than<br>6 months<br>but less than<br>1 year<br>HK\$'000 | More than<br>1 year<br>but less than<br>3 years<br>HK\$'000 | More than<br>3 years<br>HK\$'000 | Total<br>undiscounted<br>cash flows<br>HK\$'000 | Carrying<br>amount<br>HK\$'000 |
|-------------------------------|-----------------------------------|--|--|---|----------------------------------|---|--------------------------------|
| <b>At 31st December, 2018</b> | <b>140,753</b>                    | <b>28,002</b>  | <b>34,442</b>  | <b>57,071</b>   | <b>-</b>                         | <b>260,268</b>                                  | <b>253,400</b>                 |
| At 31st December, 2017        | 105,945                           | 28,790   | 50,616   | 56,007  | -                                | 241,358   | 235,821                        |

The amounts included above for variable interest rate financial liabilities are subject to change if actual interest rates differ to those estimates of interest rates determined at the end of the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 47. FINANCIAL INSTRUMENTS (Cont'd)

### (c) Fair values of financial instruments

#### ***Fair values of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis***

Some of the Group's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and input used), as well as the level of the fair value hierarchy into which the fair value measurements are categorised (Levels 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1, that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

| Financial assets at FVTPL             | Fair value at 31st December, |                  | Fair value hierarchy | Valuation techniques and key inputs   | Significant unobservable inputs   |
|---------------------------------------|------------------------------|------------------|----------------------|---|---|
|                                       | 2018<br>HK\$'000             | 2017<br>HK\$'000 |                      |   |   |
| Unlisted equity securities            | 89,100                       | 71,829           | Level 3              | Discounted cash flow method was used to capture the present value of the expected future economic benefits to be derived from the ownership of these investees      | Weighted average cost of capital ranging from 14.40% to 17.24% (2017: 15.25% to 16.35%) |
| Convertible bonds of unlisted entity  | 38,366                       | N/A              | Level 3              | Discounted cash flow method was used to capture the present value of the expected future economic benefits to be derived from the ownership of the debt instruments | Weighted average cost of capital of 24.65%<br>Volatility at 51.74%                      |
| Listed equity securities in Hong Kong | 47,414                       | 46,391           | Level 1              | Quoted bid price in an active market  | N/A   |

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated statement of financial position approximate their fair values.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 48. CAPITAL COMMITMENTS

|   | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---|--------------------------------|------------------|
| Capital expenditure in respect of acquisition of property, plant and equipment contracted for but not provided in the consolidated financial statements | <b>3,370</b>                   | 2,634            |

## 49. OPERATING LEASE COMMITMENTS

### The Group as lessor

At the end of the reporting period, the Group has the following future minimum lease receipts under non-cancellable operating leases in respect of land and buildings:

|                                       | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---------------------------------------|--------------------------------|------------------|
| Within one year                       | <b>415</b>                     | 541              |
| In the second to fifth year inclusive | <b>465</b>                     | 856              |
| Over five years                       | –                              | 90               |
|                                       | <b>880</b>                     | 1,487            |

### The Group as lessee

At the end of the reporting period, the Group has outstanding commitments for future minimum lease payments under non-cancellable operating leases in respect of land and buildings which fall due as follows:

|                                       | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|---------------------------------------|--------------------------------|------------------|
| Within one year                       | <b>42,777</b>                  | 38,539           |
| In the second to fifth year inclusive | <b>55,216</b>                  | 73,317           |
| Over five years                       | –                              | 6,129            |
|                                       | <b>97,993</b>                  | 117,985          |

Leases are negotiated for terms ranging from 1 to 6 years and rentals are fixed at the inception of respective leases.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 50. CONTINGENT LIABILITIES

|  | <b>2018</b><br><b>HK\$'000</b> | 2017<br>HK\$'000 |
|--|--------------------------------|------------------|
| Outstanding tender/performance/retention bonds<br>in respect of construction contracts | <b>705,279</b>                 | 720,694          |

## 51. RETIREMENT BENEFITS SCHEMES

The Group has two MPF Schemes and state-managed retirement benefit schemes for all eligible employees in Hong Kong and the PRC. The MPF Schemes are registered with the Mandatory Provident Fund Schemes Authority ("MPFA") in accordance with the Mandatory Provident Fund Schemes Ordinance ("MPF Schemes Ordinance").

The assets of the MPF Schemes are held separately from those of the Group under the control of independent trustees approved by the MPFA.

In addition to the mandatory contributions specified under the MPF Schemes Ordinance, the Group provides additional contributions for certain qualifying employees as specified in the rules of the Group's MPF Schemes. Employees leaving the MPF Schemes prior to the stipulated service periods may forfeit part of their benefits relating to the Group's voluntary contributions and these amounts may be applied to reduce future voluntary contributions payable by the Group.

The employees of the Company's subsidiaries in the PRC are members of a state-managed retirement benefit scheme operated by the government. The subsidiaries are required to contribute a fixed percentage of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

During the year, the amount charged to profit or loss of HK\$40,300,000 (2017: HK\$39,343,000) represents the aggregate retirement benefits scheme contributions for the Group's employees, net of forfeited contributions.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 52. RELATED PARTY TRANSACTIONS

During the year, the Group entered into the following transactions with related parties:

|                                 | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|---------------------------------|------------------|------------------|
| <b>Associates</b>               |                  |                  |
| Construction contract revenue   | 461,848          | 94,797           |
| Purchase of raw materials       | 591              | 2,865            |
| Transportation expenses         | 1,807            | 2,844            |
| Interest income                 | 224              | 285              |
| Service income                  | 120              | 120              |
| <b>Joint operations</b>         |                  |                  |
| Sale of construction materials  | 145,009          | 64,784           |
| <b>Related companies (note)</b> |                  |                  |
| Construction contract revenue   | 229,545          | 232,133          |
| Project management fee income   | 12,624           | 25,487           |

Note: The related companies are subsidiaries of a substantial shareholder of the Company.

The above related party transactions of the related companies regarding the construction contract revenue and project management fee income constitute continuing connected transaction which is subject to shareholders' approval, annual review and disclosures requirements under Chapter 14A of the Listing Rules.

The amounts due from/to related parties and the related terms are set out in the consolidated statement of financial position and notes 28, 29, 30, 31, 36 and 41.

### Compensation of key management personnel

|                              | 2018<br>HK\$'000 | 2017<br>HK\$'000 |
|------------------------------|------------------|------------------|
| Short-term employee benefits | 82,279           | 65,024           |
| Post-employment benefits     | 3,388            | 3,382            |
|                              | 85,667           | 68,406           |

The emoluments of executive directors and senior management are determined by the Remuneration Committee with reference to salaries paid by comparable companies, their responsibilities, employment conditions, and prevailing market conditions.

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 53. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details the changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, included in the Group's consolidated statement of cash flows as cash flows from financing activities.

|                               | Interest payable<br>HK\$'000 | Dividend payable<br>HK\$'000 | Amounts due to associates<br>HK\$'000<br>(notes 36 and 41) | Amounts due to joint ventures<br>HK\$'000<br>(note 36) | Amounts due to other partners of joint operations<br>HK\$'000<br>(note 36) | Amounts due to non-controlling shareholders<br>HK\$'000<br>(note 36) | Bank loans<br>HK\$'000<br>(note 37) | Bonds<br>HK\$'000<br>(note 42) | Total<br>HK\$'000 |
|-------------------------------|------------------------------|------------------------------|--|--|--|--|-------------------------------------|--------------------------------|-------------------|
| At 1st January, 2017          | 3,297                        | -                            | 20,638   | 1,142  | 70,795   | 3,359  | 784,261                             | 206,580                        | 1,090,072         |
| Interest expenses             | 4,378                        | -                            | 568  | -  | -  | -  | 26,436                              | 9,620                          | 41,002            |
| Dividend declared             | -                            | 161,004                      | -  | -  | -  | -  | -                                   | -                              | 161,004           |
| Financing cash flows          | -                            | (161,004)                    | (663)  | -  | (9,085)  | -  | 83,374                              | 3,150                          | (84,228)          |
| At 31st December, 2017        | 7,675                        | -                            | 20,543   | 1,142  | 61,710   | 3,359  | 894,071                             | 219,350                        | 1,207,850         |
| Interest expenses             | 4,532                        | -                            | 597  | -  | -  | -  | 38,939                              | 9,620                          | 53,688            |
| Dividend declared             | -                            | 238,730                      | -  | -  | -  | -  | -                                   | -                              | 238,730           |
| Financing cash flows          | -                            | (238,730)                    | (262)  | 94   | (59,019)   | -  | 66,240                              | (9,101)                        | (240,778)         |
| <b>At 31st December, 2018</b> | <b>12,207</b>                | <b>-</b>                     | <b>20,878</b>  | <b>1,236</b>   | <b>2,691</b>   | <b>3,359</b>   | <b>999,250</b>                      | <b>219,869</b>                 | <b>1,259,490</b>  |

## 54. PRINCIPAL SUBSIDIARIES

Details of the Company's principal subsidiaries at 31st December, 2018 and 2017 are as follows:

| Name of subsidiary                         | Place of incorporation or registration/operation | Issued and fully paid ordinary share capital or registered capital* | Effective interest held by the Company |                   | Principal activities  |
|--|--|---|--|-------------------|---|
|  |  |   | 2018<br>%                              | 2017<br>%         |   |
| Build King Civil Engineering Limited       | Hong Kong  | HK\$75,200,000<br>Ordinary shares                                   | <b>56.61</b><br>(note a)               | 55.60<br>(note a) | Civil engineering   |
|  |  | HK\$24,000,000<br>Non-voting deferred shares                        | <b>56.61</b><br>(note a)               | 55.60<br>(note a) |   |
| Build King Construction Limited            | United Kingdom/<br>Hong Kong                     | GBP16,072,500   | <b>56.61</b><br>(note a)               | 55.60<br>(note a) | Construction and civil engineering                          |
| Build King Holdings Limited<br>(note b)    | Bermuda/<br>Hong Kong                            | HK\$124,187,799   | <b>56.61</b>                           | 55.60             | Investment holding  |
| Build King Interior & Construction Limited | Hong Kong  | HK\$1,000,000   | <b>39.63</b><br>(note a)               | 38.92<br>(note a) | Fitting out, improvement and alteration works for buildings |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 54. PRINCIPAL SUBSIDIARIES (Cont'd)

| Name of subsidiary                                       | Place of incorporation or registration/ operation | Issued and fully paid ordinary share capital or registered capital* | Effective interest held by the Company |                          | Principal activities   |
|--|---|---|--|--------------------------|--|
|  |   |   | 2018<br>%                              | 2017<br>%                |  |
| Build King (Zens) Engineering Limited                    | Hong Kong   | HK\$56,000,002<br>Ordinary shares                                   | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> | Civil engineering  |
|  |   | HK\$14,800,000<br>Non-voting deferred shares                        | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> |  |
|  |   | HK\$5,200,000<br>Non-voting deferred shares                         | -                                      | -                        |  |
|  |   | <i>(note c)</i>   |  |                          |  |
| Elite Excellent Investments Limited                      | British Virgin Islands/<br>Hong Kong              | HK\$1,000,000   | <b>100</b>                             | 100                      | Provision of financial services  |
| Excel Asphalt Limited                                    | Hong Kong   | HK\$250,000,000   | <b>100</b>                             | 100                      | Manufacturing, trading, delivery and laying of asphalt                                       |
| Excel Concrete Limited                                   | Hong Kong   | HK\$150,000,000   | <b>94.05</b><br><i>(note d)</i>        | 94.05<br><i>(note d)</i> | Manufacturing, trading and delivery of concrete  |
| Faith Oriental Investment Limited                        | Hong Kong   | HK\$125,010,000   | <b>100</b>                             | 100                      | Investment holding, quarrying, manufacturing, trading and delivery of construction materials |
| Grandeur Building Material (Holdings) Limited            | Hong Kong   | HK\$2   | <b>100</b>                             | 100                      | Trading of construction materials  |
| Leader Marine Contractors Limited                        | Hong Kong   | HK\$200,000   | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> | Marine engineering and provision of transportation services                                  |
| Leader Marine Cont. L.L.C.                               | Sharjah, United Arab Emirates                     | Dh300,000   | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> | First class contracting/ specialised in marine construction                                  |
| Mega Yield International Holdings Limited ("Mega Yield") | Hong Kong   | HK\$105,000,000   | <b>94.05</b>                           | 94.05                    | Investment holding   |
| Titan Foundation Limited                                 | Hong Kong   | HK\$20,000,000  | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> | Civil engineering  |
| Wai Hing Quarries (China) Limited                        | Hong Kong/The PRC                                 | HK\$2 Ordinary shares   | <b>100</b>                             | 100                      | Production of quarry products  |
|  |   | HK\$1,200,000<br>Non-voting deferred shares                         | <b>100</b>                             | 100                      |  |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 54. PRINCIPAL SUBSIDIARIES (Cont'd)

| Name of subsidiary                                      | Place of incorporation or registration/ operation | Issued and fully paid ordinary share capital or registered capital* | Effective interest held by the Company |                          | Principal activities                             |
|---|---|---|--|--------------------------|--|
|   |   |   | 2018<br>%                              | 2017<br>%                |  |
| Wai Kee China Construction Company Limited              | Hong Kong/The PRC                                 | HK\$10,000,000  | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> | Civil engineering                                |
| Wai Kee Quarry Asia Limited                             | Hong Kong   | HK\$2   | <b>100</b>                             | 100                      | Investment holding                               |
| Wai Kee (Zens) Holding Limited                          | British Virgin Islands                            | US\$50,000  | <b>100</b>                             | 100                      | Investment holding                               |
| WK Securities Limited                                   | Hong Kong   | HK\$15,000,000  | <b>100</b>                             | 100                      | Dealing in securities and advising on securities |
| Wuxi Qianhui Sewage Treatment Co., Ltd. <i>(note e)</i> | The PRC   | US\$5,400,000*  | <b>54.12</b><br><i>(note a)</i>        | 53.15<br><i>(note a)</i> | Sewage treatment                                 |
| 惠記環保工程(上海)有限公司 <i>(note e)</i>                          | The PRC   | US\$800,000*  | <b>56.61</b><br><i>(note a)</i>        | 55.60<br><i>(note a)</i> | Environmental engineering                        |

*Notes:*

- (a) The Company holds the effective interest in the subsidiary through Build King.
- (b) The shares of Build King are listed on the Main Board of the Stock Exchange.
- (c) These deferred shares, which are not held by the Group, practically carry minimal rights to dividends and no rights to receive notice of or to attend or vote at any general meeting of the company. On winding up, the holders of the deferred shares are entitled to a distribution out of the remaining assets of the company only after the distribution of substantial amounts as specified in the Articles of Association to the holders of the ordinary shares of the company.
- (d) The Company holds the effective interest in the subsidiary through Mega Yield.
- (e) The company is a foreign owned enterprise registered in the PRC.

Except for Wai Kee (Zens) Holding Limited, all subsidiaries are indirectly held by the Company.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affect the results for the year or constitute a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Except for BKCL and Elite Excellent which have issued bonds (see note 42), none of the subsidiaries of the Company had any debt securities outstanding at the end of the year or at any time during the year.



# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 54. PRINCIPAL SUBSIDIARIES (Cont'd)

Summarised financial information in respect of Build King that has material non-controlling interests is set out below. The summarised financial information below represents amounts before intra-group eliminations.

|  | <b>2018</b><br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|--|--------------------------------|-------------------------|
| Current assets   | <b>3,787,971</b>               | 3,080,100               |
| Non-current assets   | <b>508,259</b>                 | 659,700                 |
| Current liabilities  | <b>(3,194,837)</b>             | (2,874,562)             |
| Non-current liabilities  | <b>(156,808)</b>               | (152,678)               |
| <b>Net assets</b>  | <b>944,585</b>                 | 712,560                 |
| Equity attributable to owners of the Company                       | <b>532,493</b>                 | 394,513                 |
| Non-controlling interests of Build King                            | <b>408,141</b>                 | 315,042                 |
| Non-controlling interests of Build King's subsidiaries             | <b>3,951</b>                   | 3,005                   |
| <b>Total equity</b>  | <b>944,585</b>                 | 712,560                 |
| Revenue  | <b>6,305,348</b>               | 5,986,382               |
| Expenses, net  | <b>(5,891,590)</b>             | (5,799,308)             |
| <b>Profit for the year</b>   | <b>413,758</b>                 | 187,074                 |
| Profit for the year attributable to:                               |                                |                         |
| Owners of the Company  | <b>231,832</b>                 | 100,381                 |
| Non-controlling interests of Build King                            | <b>180,356</b>                 | 83,849                  |
| Non-controlling interests of Build King's subsidiaries             | <b>1,570</b>                   | 2,844                   |
|  | <b>413,758</b>                 | 187,074                 |
| Other comprehensive (expense) income for the year attributable to: |                                |                         |
| Owners of the Company  | <b>(3,865)</b>                 | 5,166                   |
| Non-controlling interests of Build King                            | <b>(2,972)</b>                 | 4,125                   |
| Non-controlling interests of Build King's subsidiaries             | <b>(226)</b>                   | 312                     |
|  | <b>(7,063)</b>                 | 9,603                   |
| Total comprehensive income for the year attributable to:           |                                |                         |
| Owners of the Company  | <b>227,967</b>                 | 105,547                 |
| Non-controlling interests of Build King                            | <b>177,384</b>                 | 87,974                  |
| Non-controlling interests of Build King's subsidiaries             | <b>1,344</b>                   | 3,156                   |
|  | <b>406,695</b>                 | 196,677                 |
| Dividends paid to non-controlling shareholders of Build King       | <b>16,270</b>                  | 13,869                  |
| Net cash inflow (outflow) from:                                    |                                |                         |
| Operating activities   | <b>652,920</b>                 | 488,479                 |
| Investing activities   | <b>(467,077)</b>               | (315,813)               |
| Financing activities   | <b>(36,603)</b>                | (57,032)                |
|  | <b>149,240</b>                 | 115,634                 |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 55. SUMMARISED FINANCIAL INFORMATION OF THE COMPANY

### Statement of financial position

|  | 2018<br><i>HK\$'000</i> | 2017<br><i>HK\$'000</i> |
|--|-------------------------|-------------------------|
| <b>Non-current assets</b>                    |                         |                         |
| Investment in a subsidiary                   | 123,915                 | 123,915                 |
| Amounts due from subsidiaries                | 180,830                 | 200,928                 |
|  | <b>304,745</b>          | 324,843                 |
| <b>Current assets</b>                        |                         |                         |
| Other debtors and prepayments                | 3,248                   | 4,065                   |
| Amounts due from subsidiaries                | 2,110,473               | 2,304,535               |
| Bank balances and cash                       | 322,859                 | 185,907                 |
|  | <b>2,436,580</b>        | 2,494,507               |
| <b>Current liabilities</b>                   |                         |                         |
| Other creditors and accrued charges          | 499                     | 922                     |
| Amounts due to subsidiaries                  | 355,191                 | 640,881                 |
| Bank loans                                   | 46,850                  | 31,900                  |
|  | <b>402,540</b>          | 673,703                 |
| <b>Net current assets</b>                    | <b>2,034,040</b>        | 1,820,804               |
| <b>Total assets less current liabilities</b> | <b>2,338,785</b>        | 2,145,647               |
| <b>Non-current liabilities</b>               |                         |                         |
| Amounts due to subsidiaries                  | 108,600                 | 108,791                 |
| Bank loans                                   | 282,750                 | 164,100                 |
|  | <b>391,350</b>          | 272,891                 |
| <b>Net assets</b>                            | <b>1,947,435</b>        | 1,872,756               |
| <b>Capital and reserves</b>                  |                         |                         |
| Share capital ( <i>note 43</i> )             | 79,312                  | 79,312                  |
| Share premium and reserves                   | 1,868,123               | 1,793,444               |
| <b>Total equity</b>                          | <b>1,947,435</b>        | 1,872,756               |

# Notes to the Consolidated Financial Statements

For the year ended 31st December, 2018

## 55. SUMMARISED FINANCIAL INFORMATION OF THE COMPANY (Cont'd)

### Statement of changes in equity

|   | Share<br>capital<br><i>HK\$'000</i><br><i>(note 43)</i> | Share<br>premium<br><i>HK\$'000</i> | Contribution<br>surplus<br><i>HK\$'000</i> | Retained<br>profits<br><i>HK\$'000</i> | Total<br><i>HK\$'000</i> |
|---|---|-------------------------------------|--|--|--------------------------|
| At 1st January, 2017                                  | 79,312  | 731,906                             | 93,995                                     | 869,830                                | 1,775,043                |
| Profit and total comprehensive<br>income for the year | –   | –                                   | –  | 258,717                                | 258,717                  |
| Dividends paid ( <i>note 14</i> )                     | –   | –                                   | –  | (161,004)                              | (161,004)                |
| At 31st December, 2017                                | 79,312  | 731,906                             | 93,995                                     | 967,543                                | 1,872,756                |
| Profit and total comprehensive<br>income for the year | –   | –                                   | –  | 313,409                                | 313,409                  |
| Dividends paid ( <i>note 14</i> )                     | –   | –                                   | –  | (238,730)                              | (238,730)                |
| <b>At 31st December, 2018</b>                         | <b>79,312</b>   | <b>731,906</b>                      | <b>93,995</b>                              | <b>1,042,222</b>                       | <b>1,947,435</b>         |

# Financial Summary

## RESULTS

|                                      | Year ended 31st December, |                  |                  |                  | 2018<br>HK\$'000 |
|--------------------------------------|---------------------------|------------------|------------------|------------------|------------------|
|                                      | 2014<br>HK\$'000          | 2015<br>HK\$'000 | 2016<br>HK\$'000 | 2017<br>HK\$'000 |                  |
| Revenue from goods and services      | 3,832,509                 | 5,019,483        | 5,327,112        | 6,500,117        | <b>6,735,845</b> |
| Profit before tax from operations:   |                           |                  |                  |                  |                  |
| Company and subsidiaries             | 162,089                   | 134,288          | 240,011          | 220,913          | <b>205,366</b>   |
| Share of results of associates       | 406,697                   | 334,839          | 516,463          | 833,456          | <b>1,262,277</b> |
| Share of results of joint ventures   | –                         | –                | 7,512            | 9,968            | <b>35,020</b>    |
| Profit before tax                    | 568,786                   | 469,127          | 763,986          | 1,064,337        | <b>1,502,663</b> |
| Income tax expense                   | (1,907)                   | (3,010)          | (29,573)         | (70,048)         | <b>(119,132)</b> |
| <b>Profit for the year</b>           | <b>566,879</b>            | <b>466,117</b>   | <b>734,413</b>   | <b>994,289</b>   | <b>1,383,531</b> |
| Profit for the year attributable to: |                           |                  |                  |                  |                  |
| Owners of the Company                | 542,649                   | 420,865          | 669,320          | 912,462          | <b>1,210,625</b> |
| Non-controlling interests            | 24,230                    | 45,252           | 65,093           | 81,827           | <b>172,906</b>   |
|                                      | <b>566,879</b>            | <b>466,117</b>   | <b>734,413</b>   | <b>994,289</b>   | <b>1,383,531</b> |

## FINANCIAL POSITION

|                               | At 31st December, |                  |                  |                  | 2018<br>HK\$'000   |
|-------------------------------|-------------------|------------------|------------------|------------------|--------------------|
|                               | 2014<br>HK\$'000  | 2015<br>HK\$'000 | 2016<br>HK\$'000 | 2017<br>HK\$'000 |                    |
| Total assets                  | 7,833,901         | 9,064,110        | 9,989,572        | 11,727,746       | <b>12,867,705</b>  |
| Total liabilities             | (2,053,833)       | (3,164,364)      | (3,772,459)      | (4,344,340)      | <b>(4,674,571)</b> |
| <b>Net assets</b>             | <b>5,780,068</b>  | <b>5,899,746</b> | <b>6,217,113</b> | <b>7,383,406</b> | <b>8,193,134</b>   |
| Equity attributable to owners |                   |                  |                  |                  |                    |
| of the Company                | 5,620,263         | 5,698,834        | 5,952,319        | 7,062,729        | <b>7,787,045</b>   |
| Non-controlling interests     | 159,805           | 200,912          | 264,794          | 320,677          | <b>406,089</b>     |
| <b>Total equity</b>           | <b>5,780,068</b>  | <b>5,899,746</b> | <b>6,217,113</b> | <b>7,383,406</b> | <b>8,193,134</b>   |

# Corporate Information

## EXECUTIVE DIRECTORS

ZEN Wei Pao, William (*Chairman*)  
ZEN Wei Peu, Derek  
(*Vice Chairman and Chief Executive Officer*)  
CHIU Wai Yee, Anriena

## NON-EXECUTIVE DIRECTORS

CHENG Chi Ming, Brian  
HO Gilbert Chi Hang

## INDEPENDENT NON-EXECUTIVE DIRECTORS

WONG Che Ming, Steve  
WAN Siu Kau, Samuel  
WONG Man Chung, Francis

## AUDIT COMMITTEE

WONG Man Chung, Francis (*Chairman*)  
WONG Che Ming, Steve  
WAN Siu Kau, Samuel

## NOMINATION COMMITTEE

ZEN Wei Pao, William (*Chairman*)  
WONG Che Ming, Steve  
WAN Siu Kau, Samuel  
WONG Man Chung, Francis  
ZEN Wei Peu, Derek

## REMUNERATION COMMITTEE

WAN Siu Kau, Samuel (*Chairman*)  
WONG Che Ming, Steve  
WONG Man Chung, Francis  
ZEN Wei Pao, William  
ZEN Wei Peu, Derek

## COMPANY SECRETARY

CHIU Wai Yee, Anriena

## AUDITOR

Deloitte Touche Tohmatsu

## SOLICITORS

Reed Smith Richards Butler  
Conyers Dill & Pearman

## PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited  
The Bank of East Asia, Limited  
Hang Seng Bank Limited  
Bangkok Bank Public Company Limited  
Shinhan Bank  
China CITIC Bank International Limited

## REGISTERED OFFICE

Clarendon House  
2 Church Street  
Hamilton HM 11  
Bermuda

## PRINCIPAL PLACE OF BUSINESS

Unit 1103, 11th Floor  
East Ocean Centre  
98 Granville Road  
Tsimshatsui  
Kowloon  
Hong Kong

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

MUFG Fund Services (Bermuda) Limited  
The Belvedere Building  
69 Pitts Bay Road  
Pembroke HM08  
Bermuda

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Secretaries Limited  
Level 22, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## STOCK CODE

The Stock Exchange of Hong Kong Limited – 610

## WEBSITE

[www.waikee.com](http://www.waikee.com)

