

CORPORATE STRUCTURE



TERMINALS BUSINESSES

Bohai Rim

24%	Dalian Automobile Terminal
35%	Dalian Dagang Terminal
19%	Dalian Container Terminal
25%	Dongjiakou Ore Terminal
51%	Jinzhou New Age Terminal
18.41%	QPI
30%	Qinhuangdao New Harbour Terminal
30%	Tianjin Euroasia Terminal
28%	Tianjin Five Continents Terminal
40%	Yingkou New Century Terminal
50%	Yingkou Container Terminal

Yangtze River Delta

30.4%	Jiangsu Petrochemical
55%	Lianyungang New Oriental Terminal
16.14%	Nanjing Longtan Terminal
20%	Ningbo Meishan Terminal
20%	Ningbo Yuan Dong Terminal
20%	Shanghai Mingdong Terminal
30%	Shanghai Pudong Terminal
39.04%	Taicang Terminal
55.59%	Yangzhou Yuanyang Terminal
51%	Zhangjiagang Terminal
70%	Wuhan Terminal
51%	Nantong Tonghai Terminal

Corporate Structure

**COSCO SHIPPING
HOLDINGS CO., LTD.**

Stock Code: 1919

**COSCO SHIPPING
PORTS LIMITED**

Stock Code: 1199

47.61%

Overseas

- 20%** Antwerp Terminal
- 26%** Kumport Terminal
- 49%** COSCO-PSA Terminal
- 100%** Piraeus Terminal
- 5.5%** Busan Terminal
- 13.33%** Seattle Terminal
- 35%** Euromax Terminal
- 20%** Suez Canal Terminal
- 90%** Abu Dhabi Terminal
- 85%** Zeebrugge Terminal
- 39.78%** Bilbao Terminal
- 51%** Valencia Terminal
- 40%** Vado Reefer Terminal

Pearl River Delta

- 60%** Asia Container Terminal
- 50%** COSCO-HIT Terminal
- 40%** Guangzhou Nansha Stevedoring Terminal
- 39%** Guangzhou South China Oceangate Terminal
- 14.59%** Yantian Terminal Phases I & II
- 13.36%** Yantian Terminal Phase III

Southwest Coast

- 40%** Qinzhou International Terminal

Southeast Coast and Others

- 80%** Jinjiang Pacific Terminal
- 20%** Kao Ming Terminal
- 82.35%** Quan Zhou Pacific Terminal
- 70%** Xiamen Ocean Gate Terminal



synergy

Leveraging the synergies with COSCO SHIPPING and the OCEAN Alliance, strengthen its service capability to serve shipping alliances

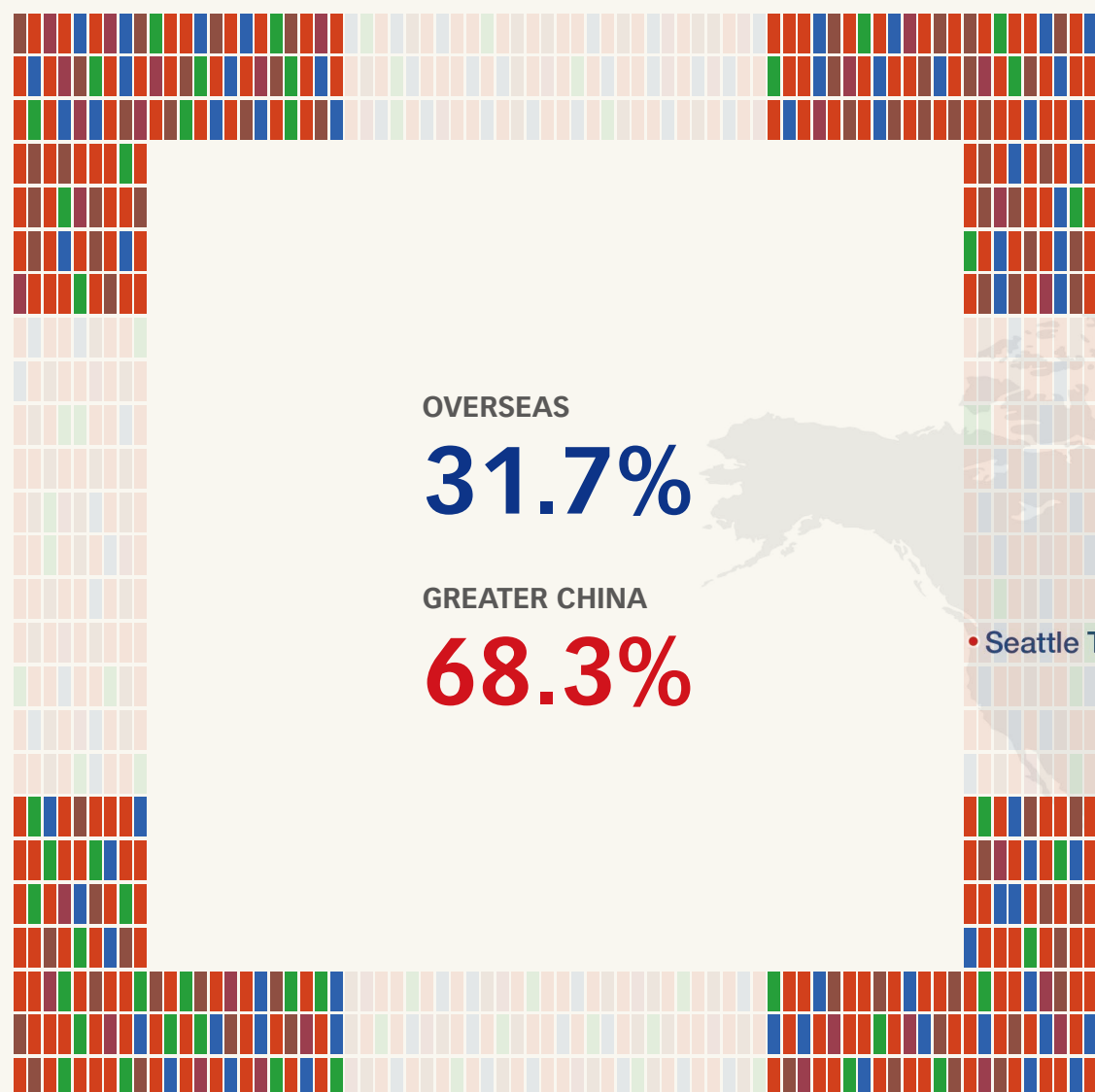
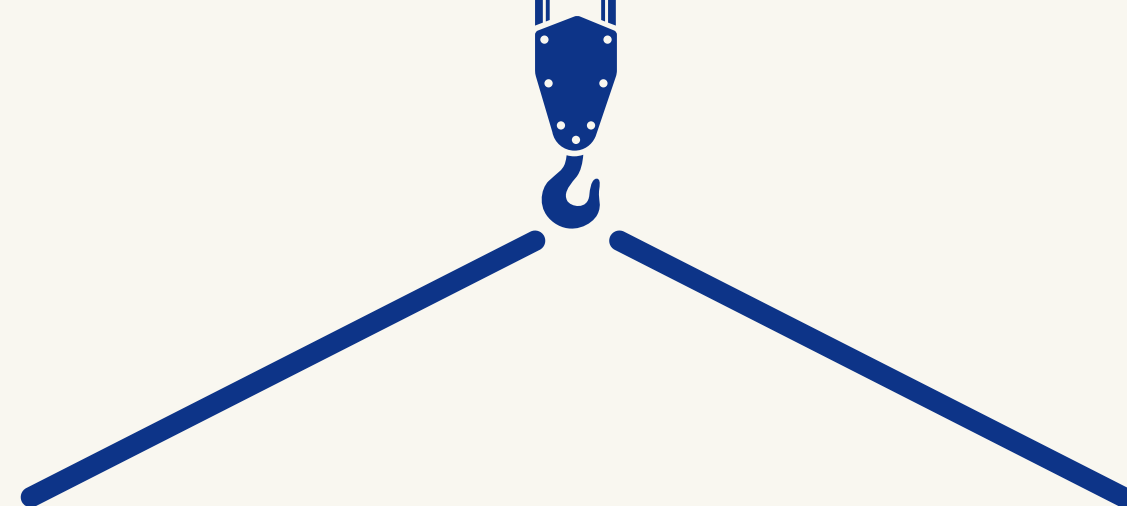
Establishing close partnerships and maintaining good relationships with port groups, terminal operators and international liner companies to maximise synergies and value



Global Terminal Network



GLOBAL TERMINAL NETWORK



TOTAL DESIGNED ANNUAL HANDLING CAPACITY
118,820,000 TEU

Seattle Terminal

Euromax Terminal
Zeebrugge Terminal
CSP Spain Group (Bilbao Terminal and Valencia Terminal)
Suez Canal Terminal
Abu Dhabi Terminal
Antwerp Terminal
Vado Reefer Terminal
Kumport Terminal
Piraeus Terminal

COSCO-PSA Terminal

Busan Terminal

Yellow River
Jinzhou
Qinhuangdao
Tianjin
Yingkou
Dalian
Qingdao
Lianyungang
Yangtze River
Wuhan
Yangzhou
Nanjing
Zhangjiagang
Taicang
Nantong
Shanghai
Ningbo
Pearl River
Qinzhou
Guangzhou
Shenzhen
Hong Kong
Xiamen
Jinjiang
Quanzhou
Kaohsiung

GLOBAL TERMINAL NETWORK

The Ports for ALL



Bohai Rim



22.4% Percentage of total designed annual handling capacity

57 Target Container Berths

26,600,000 TEU
Designed Annual Handling Capacity

Yangtze River Delta



17.1% Percentage of total designed annual handling capacity

39 Target Container Berths

20,320,000 TEU
Designed Annual Handling Capacity

Southeast Coast and others



6.2% Percentage of total designed annual handling capacity

13 Target Container Berths

7,400,000 TEU
Designed Annual Handling Capacity

Pearl River Delta



21.6% Percentage of total designed annual handling capacity

34 Target Container Berths

25,600,000 TEU
Designed Annual Handling Capacity

Southwest Coast



1.0% Percentage of total designed annual handling capacity

2 Target Container Berths

1,200,000 TEU
Designed Annual Handling Capacity

Overseas



31.7% Percentage of total designed annual handling capacity

62 Target Container Berths

37,700,000 TEU
Designed Annual Handling Capacity

