

# i-CABLE COMMUNICATIONS LIMITED

STOCK CODE: 1097



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The English text of this annual report shall prevail over the Chinese text in case of inconsistencies or discrepancies.

# **CORPORATE INFORMATION**

# **BOARD OF DIRECTORS**

Non-executive Directors

Tan Sri Dato' David CHIU (Chairman)

Dr. CHENG Kar-Shun, Henry GBM, GBS (Vice-chairman)

Dr. CHENG Chi-Kong, Adrian JP

Mr. TSANG On Yip, Patrick

Mr. HOONG Cheong Thard

#### **Executive Director**

Mr. Andrew Wah Wai CHIU

#### **Independent Non-executive Directors**

Mr. LAM Kin-Fung, Jeffrey GBS, JP

Dr. HU Shao Ming Herman SBS, JP

Mr. LUK Koon Hoo, Roger BBS, JP

Mr. TANG Sing Ming Sherman

#### **AUDIT COMMITTEE**

Mr. LUK Koon Hoo, Roger (Chairman)

Mr. HOONG Cheong Thard

Mr. TANG Sing Ming Sherman

#### NOMINATION COMMITTEE

Tan Sri Dato' David CHIU (Chairman)

Mr. LAM Kin-Fung, Jeffrey

Mr. LUK Koon Hoo, Roger

# **COMPENSATION COMMITTEE**

Mr. LAM Kin-Fung, Jeffrey (Chairman)

Tan Sri Dato' David CHIU

Mr. TSANG On Yip, Patrick

Dr. HU Shao Ming Herman

Mr. LUK Koon Hoo, Roger

#### **AUTHORISED REPRESENTATIVES**

Mr. Andrew Wah Wai CHIU

Mr. KWOK Chi Kin

#### **COMPANY SECRETARY**

Mr. KWOK Chi Kin

#### PRINCIPAL BANKER

The Hongkong and Shanghai Banking Corporation Limited

# SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Tengis Limited Level 22, Hopewell Centre, 183 Queen's Road East,

Hong Kong

## **REGISTERED OFFICE**

8th Floor, Cable TV Tower,

9 Hoi Shing Road,

Tsuen Wan,

Hong Kong

#### **AUDITOR**

PricewaterhouseCoopers, Certified Public Accountants

### **CORPORATE WEBSITE**

www.i-cablecomm.com

#### STOCK CODE

01097

# **CHAIRMAN'S STATEMENT**

#### Dear Shareholders,

I am pleased to announce that, with the untiring efforts of our directors, management, especially Ms. Leung Shuk Yee Irene, the chief operating officer of i-CABLE Communications Limited (the "Company" or "i-CABLE") who was appointed on February 1, 2018, employees and the controlling shareholder, Forever Top (Asia) Limited, the Company, its subsidiaries and consolidated structured entities (collectively the "Group") managed to rationalise its business operation and direct it in a positive way. It is also encouraging that Hong Kong International Business Channel, a 24-hour English free television channel launched in July 2018 on Channel 76 and focused on providing financial news and information, and Fantastic TV Channel 77 were renamed Hong Kong Open TV in October 2018, and continued to provide new infotainment programmes with its new positioning.

In 2018, competition from over-the-top ("OTT") platforms and digital media intensified and the Group's financial performance was affected by a decrease in revenue, in particular advertising and subscription revenue from the television business segment, and a decrease in non-operating income mainly attributable to a reduction in the gain on disposal of property holding companies and/or real properties. However, the decline was offset by a pleasing increase in free TV advertising revenue as the business ramped up so that the financial performance of the Group for the second half of 2018 improved as compared to the first half.

With respect to the subscription business, a series of business initiatives were taken to contain customer attrition. As a result, new subscriptions have increased, and the number of broadband service subscribers has recorded a slight net gain as compared to the previous financial year. On the development of airtime sales business, the Group has been awarded the contract of exclusive commercial airtime sales distributor and content provider for the MTR In-train TV of MTR Corporation Limited ("MTR") for another 5 years starting from January 1, 2019. For the past 13 years, the Group has provided passengers with a wide variety of content, including local and international news, financial news, sports news, entertainment news and infotainment. We believe that, given our abundant experience in news and infotainment programmes and the quality outdoor media spaces in the extensive railway network developed by MTR, passengers will be able to enjoy first-class programmes to their satisfaction.

The Group has learned the importance of adapting itself to the market. Under the new management, the Group believes that, with continuous self-improvement initiatives and innovative ideas, the Group will navigate major transformations to stay close to the market and to respond to market changes, enabling us to take proactive action in advance. In order to accommodate to the prevailing trend and to capitalise on market changes, the Group will keep abreast of the development of new technologies, considering that identifying the right path for development is of the utmost importance for our sustainable growth in the future.

# CHAIRMAN'S STATEMENT (CONTINUED)

Accordingly, the Group entered into a network development agreement with China Mobile Hong Kong Company Limited ("CMHK") in December 2018 in relation to a cross-platform collaboration in telecommunications and value-added media-related services. The Group and CMHK are both leaders in providing integrated telecommunications services and mobile internet services in the territory. The cross-platform collaboration would dynamically integrate the strengths and creativity of the two companies, develop higher-quality, diversified telecommunications services, and strengthen sales channels. We believe that the two companies would work together to take the development of the local telecommunications and media market to a new level and the partnership with CMHK represents a significant step forward in future development of the Group.

In addition, the Group has recently entered into strategic partnership agreements with Guangdong CableTV Network Co. Ltd and Guangdong Radio and Television respectively for collaboration in the areas of business development and technology enhancement and launched its Greater Bay Area news centre in Guangzhou with the aim of bringing viewers the latest news and finance information in the region. The strategic partnerships and the launch of the Greater Bay Area news centre marked a milestone for the Group's development in the Mainland market, enhancing the Group's television services as well as strengthening the media collaboration and enabling our high-quality information content to reach audiences in the Greater Bay Area.

The developments are highly encouraging but financially, recurrent losses have significantly weakened our liquidity and increased our dependency on external financing. Since the Group has been suffered losses in recent years, the Company has been focusing on an organisational restructuring for the sake of saving costs and improving our profitability and financial performance, which included: (i) cost saving initiatives including a reduction of workforce; (ii) new contents and channels; (iii) new television content co-operation models; and (iv) strategic review on restructuring our business portfolio. In order to strengthen the financial position of the Group, the Company proposed a rights issue in November 2018. However, relevant resolutions were not passed by independent shareholders. Accordingly, the Company proposed a revised rights issue and an issue of unlisted long-term convertible securities in January 2019 to strengthen the Group's capital base and provide additional funding. The fund raising exercise is still subject to approval of independent shareholders.

# CHAIRMAN'S STATEMENT (CONTINUED)

In the process of rationalising our business operations, the Group will continue to review its capital structure and the composition of its assets and liabilities, and will strive to make good use of available cash on hand. The Group will invest in property, plant and equipment and programming library as required, and explore the market and identify any business opportunity with promising growth and development potential to enhance the profitability and strive for better return to shareholders of the Company. We are well prepared to capitalise on the opportunity brought about by the upcoming 5G mobile communication network and the emerging market in the Greater Bay Area. All in all, we are thankful for continued support from all of our dedicated employees, the new management, invaluable business partners, shareholders and investors. We look forward to sharing the rewards ahead with you.

Tan Sri Dato' David CHIU Chairman

Hong Kong, March 29, 2019

# **BUSINESS REVIEW**

## **OPERATING ENVIRONMENT**

The Group's financial performance in 2018 was affected by the decline of advertising and subscription revenue. The decline of Pay TV advertising revenue was mainly due to the intensifying competition from OTT platforms and digital media. The decline was offset by the increase in free TV advertising revenue as the business started ramping up. On the subscription business front, the customer base contracted in the earlier months of 2018 as compared to 2017. Number of subscribers has demonstrated improvement following the introduction of new contents and channels during the year under review.

#### **Business**

Keen competition in the market has continued to contract the subscription customer base of pay television ("Pay TV") service, however, the subscription average revenue per user was only slightly affected.

Customers ('000)	December 2018	December 2017
Television	800	850
Broadband	155	149
Telephony	87	90

FANhub with enhanced content viewing features combined with our mobile app served as a major proposition to facilitate the acquisition and retention of Pay TV subscription customers. Broadcasting equipment was upgraded to improve the video and transmission quality of TV programmes, and the viewing experience was enriched with multi-screen function, allowing our subscribers to watch our content more conveniently.

The Group continues to upgrade our network to provide high speed Gigabit-capable Passive Optical Network services and to enhance the FANhub platform to support our enhanced and interactive services, so that our subscribers are able to enjoy more stable and faster internet access.

Directly impacted by the shift of advertising dollars to digital media and online platforms, airtime sales business of Pay TV underperformed in 2018. The Group is building up the airtime sales business of the local free TV channels. The Group launched its free integrated English TV Channel in July 2018 and rebranded its integrated Cantonese TV Channel by official renaming the Group's Free Television Channel 77 as Hong Kong Open TV in October 2018.

The Group is under-going major changes, including, among other things, (i) cost saving initiative; (ii) introduction of new contents and channels; (iii) new television content co-operation models; and (iv) strategic review on possible restructuring of the Group's business portfolio to achieve cost saving and improve profitability, as well as the financial performance of the Group. As part of a strategic review, the Group is evaluating forming partnership or disposing its loss making operations to reduce the cash drain on the business. Although early discussions are being held, there is no certainty that these may lead to any satisfactory conclusion for any transactions.

# BUSINESS REVIEW (CONTINUED)

#### **Programming**

i-CABLE's news has always been well-recognised by the market as evidenced by the high ranking in news and finance channel in the Appreciation Index in past years. This was further demonstrated by the awards winning in various i-CABLE's news programmes over the years.

Amid fierce competition from traditional TV, online media threat and change of audiences' viewing habits, entertainment platform strived to maintain our competitive edge by providing bespoke specialty channels with premium content to our subscribers. Movie channels continue to offer a wide range of movie choices to film buffs including the critically acclaimed Korean movie "A Taxi Driver" (逆權司機) and Best Film of the 37th Hong Kong Film Awards — "Our Time will Come" (明月 幾時有). "Movie 2" channel was renamed to "Cable Movie Classics" (有線經典電影台) to bring viewers not only Hong Kong golden classics but also classic movies around the world. Drama channel made a substantial growth in viewership. Korean family dramas continue to attract eye-balls, both "Band of Sisters" (姐姐還活著) and "Return of Fortunate Bok" (回來的福丹芝) ranked the highest viewership entertainment programmes during the period. Our self-productions continue to embrace originality and local flavor. "4-Hour Living Circle" (四小時生活圈) not only exhibited a fresh new format with distinctive prospective, but also delivered a stylish twist to traditional travel programme. The Group's self-produced entertainment programmes focus on local and international entertainment news for the purpose of fostering relationships with different partners in the entertainment industry.

During the year, the Group continued to offer major soccer events such as UEFA Champions League, German Bundesliga, J.League, etc and broadened the variety of major sports programmes that interest local subscribers. We covered horse racing and a new programme "Be A Big Punter" (我要做大戶) on horse racing channel. The Group also carried other major sports events like "Hong Kong Sevens" (香港國際七人欖球賽), "FIVB Women's Nations League" (世界女排聯賽), "FIVB Men's Nations League" (世界男排聯賽), "FIBA Men's Basketball World Cup 2019 Qualifiers" (FIBA世界盃男子籃球資格賽), "CBA" (中國職業籃球聯賽), "ASEAN Basketball League" (東南亞職業籃球聯賽) and "Thomas & Uber Cup Badminton" (湯姆斯盃及優霸盃羽毛球賽) etc.

In March 2018, the Group had business arrangements with Fox Networks Group Asia Pacific Limited on the provision of programme channels to Pay TV with a variety of programmes including world-class sports, entertainment, lifestyle and news contents. These arrangements serve to perfectly complement i-CABLE's award winning news and creative local production programmes, and provide a range of new genres for our subscribers.

In the same month, i-CABLE was appointed as the Official Host Broadcaster and the Official Partner of the 2018 Cathay Pacific/HSBC Hong Kong Sevens. During the game period, on-site coverage of the tournament from Hong Kong Stadium, and all programming were produced by i-CABLE Sports and all games were available on TV, i-CABLE's website and the i-CABLE mobile app, offering the most comprehensive multiple-platform broadcasting service. i-CABLE also celebrated the 18th Asian Games 2018 Jakarta-Palembang in August 2018 by providing extensive and unprecedented broadcasting coverage of the event in Hong Kong. The programme of Asian Games 2018 on CABLE TV was a cross-platform special broadcast, spanning Pay TV, free TV, the internet and mobile networks. With the broadcast services provided by i-CABLE, people in Hong Kong could be able to keep abreast with the latest news and results of the event and, the most important of all, to support Hong Kong athletes by sharing their joy and disappointment. In September 2018, i-CABLE and belN Asia Pacific announced their collaboration to offer live coverage of the UEFA Champions League ("UCL") and the UEFA Europa League ("UEL") to our subscribers from 2018/19 to 2020/21 seasons. We were excited to join forces with belN Asia Pacific again to further enrich our football coverage. UCL, UEL and UEFA Nations League are definitely the world's greatest football competitions and i-CABLE is pleased to bring the world's best sports actions to our viewers.

Recently, the Group enriched the content by adding new channels relating to sports, entertainment, lifestyle and news to Pay TV, which serves to perfectly complement i-CABLE's award winning news and creative local production programmes, and provide a range of new genres for our subscribers.

# BUSINESS REVIEW (CONTINUED)

## Principal Risks and Uncertainties Facing the Group

The following principal risks and uncertainties are considered to be of significance and have the potential to affect the Group's businesses, results of operations and financial conditions. However, this is non-exhaustive as there may be other risks and uncertainties arising, resulting from changes in the economy and other conditions over time.

The television segment is experiencing intense competition in a crowded marketplace with a super dominant operator and changing user behavior. A wider range of contents is available on new platforms and various mobile devices for users to select and view anytime and anywhere. An abundant supply of contents intensified competition, which further weakened the demand for our subscription content. At the same time, the much keener competition for content has raised costs. They combine to weaken the Group's operating results. Nevertheless, the Group will make prudent and necessary investment in content and infrastructure to strengthen our competitiveness.

The internet and multimedia segment is faced with fast changing technology and customers are constantly demanding for better quality and higher-speed internet service. The Group's operations depend on its ability to innovate and the successful deployment of new technologies. The Group will continue to enhance its network and bring better quality service to the customers. The enhancement would strengthen our competitiveness and bring in revenue growth potential.

Recurrent losses have weakened the Group's financial position and increased its dependency on external financing.

The Group also exposed to certain financial risks which are set out in Note 6 to the consolidated financial statements.

# **BUSINESS MODEL**

The Group is an integrated communications services provider in Hong Kong, commanding a large and influential television viewer and communications service user base in town.

It owns and operates a near universal wireline telecommunications network in Hong Kong to provide television, internet and multimedia services to over two million households.

It is also one of the producers of television and multimedia content based in Hong Kong for distribution over conventional and new media, with a particular focus on news, information, sports and entertainment.

# **BUSINESS STRATEGY**

The Group endeavours to sharpen its services to attain higher customer satisfaction, which in turn drives business and revenue performance. Specifically, the Group pursues the following:

- (a) acquire, produce and distribute quality content meeting local tastes and needs;
- (b) invest in infrastructure, network and delivery platforms to enhance service level and customer convenience;
- (c) unlock the value of our programming assets for cross-platform and international distribution; and
- (d) continuously better our processes and procedures to always stay cost-effective.

# **ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT**

## **ABOUT THIS REPORT**

As a responsible corporate citizen, i-CABLE Communications Limited (the "Company"), its subsidiaries and consolidated structured entities (collectively the "Group") are committed to responding to the challenges of climate change by adopting environmental protocols for our operations. We are also dedicated to creating a favourable environment for our staff members; providing resources to support their growth and development; as well as promoting staff engagement in social undertakings and volunteer work.

#### Reporting Scope

This Environmental, Social and Governance ("ESG") report summarises the efforts made and accomplishments of the Group in Corporate Social Responsibilities ("CSR") during the period from January 1, 2018 to December 31, 2018 (the "Reporting Period") in accordance with the "comply or explain" provisions of Appendix 27 Environmental, Social and Governance Reporting Guide of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The scope of this ESG report covers our key business operations in the provision of television, internet and multimedia activities in Hong Kong.

#### **ESG Governance**

Our Group is committed to fulfilling stakeholders' expectations on our ESG practices. The board (the "Board") of directors (the "Directors") of the Company has the overall responsibility for the Company's ESG strategy and reporting and is responsible for ensuring that appropriate and effective ESG risk management and internal controls systems are in place.

We have established an ESG working group, which reports to the Management and the Board, with representatives from different functions, including the Finance, Human Resources and Administrative departments, to collect the ESG data and facilitate the ESG reporting process. The ESG working group monitors issues that are material to the Group's operations, and schedules meetings in updating new policies and mechanisms in improving the management of the Group's strategic goals in sustainable development. In addition, the ESG working group evaluates the impact, efficiency and effectiveness of policies that are already in place, and take remedial actions if the ESG policies are not properly implemented. Our management executes the ESG strategies determined by the Board and ongoing monitors the ESG-related risks. As part of the Group's internal control systems, a professional consultant has been engaged for annual assessment of the internal control and risk management systems so as to identify any deficiencies and provide recommendations for improvement accordingly.

# **ABOUT THIS REPORT (Continued)**

# Stakeholder Engagement

With the aim to align the Group's long term sustainability goals with its current vision and mission, we recognise the importance of integrating our stakeholders' expectations and requests and of truly understanding their concerns.

We actively engage our stakeholders and provide updates on our recent developments through diverse engagement channels. The table below highlights our key stakeholders and our communication channels:

Stakeholder Group	Engagement Channels
Employees	<ul> <li>Internal emails and publications</li> <li>Meetings and briefings</li> <li>Training and workshops</li> <li>Employee activities</li> <li>Performance appraisal</li> </ul>
Clients	<ul><li>Corporate website</li><li>Client meetings</li></ul>
Investors and Shareholders	<ul> <li>Annual general meeting</li> <li>Annual and interim report</li> <li>Press release and announcements</li> <li>Shareholders meeting</li> <li>Investors analysts meeting</li> </ul>
Suppliers, Contractors and Business Partners	<ul><li>Business meeting</li><li>Site visits</li></ul>
Government and Regulators	Email and phone communications
Social Groups and Public	<ul> <li>Email and phone communications</li> <li>Volunteer activities</li> <li>Sponsorships and donations</li> </ul>
Media	<ul><li>Press release</li><li>Public events</li></ul>

# **ABOUT THIS REPORT (Continued)**

#### **Materiality Assessment**

Through our established engagement channels, we have identified relevant ESG issues and assessed their materiality to our businesses as well as to our stakeholders.

The materiality assessment process is set out as follows:

- Identification of potential issues: Screening of initial reference issues with reference to the ESG Guide, and peer benchmarking ideas against suitable peer companies to pinpoint material ESG issues are performed.
- Stakeholder evaluation: Internal and external stakeholders are invited to rank the importance of each ESG issue via established engagement channels and interviews.
- Prioritisation: The results from issues identification and stakeholder evaluation are combined to generate ESG materiality ranking.
- Validation: The ESG working group of the Company validates and confirms the key material ESG issues, and how they link to the respective Aspects and KPIs of the ESG Guide.

In accordance with the results from the stakeholder engagement exercises, we have placed greater emphasis on ESG issues relating to product responsibility, employee safety, supply chain management and environmental protection. The table below highlights the ESG issues which were determined to be material to the Group covered in this report:

#	Material ESG Issues	Aspect in the ESG Guide
1	Service Commitment	B6: Product Responsibility
	Intellectual Property Rights	
	Personal Data Policy	
2	Employee Health and Safety	B2: Health and Safety
3	Supply Chain Management	B5: Supply Chain Management
4	Air and Greenhouse Gas Emissions	A1: Emissions
	Waste Management	
5	Energy Management	A2: Use of Resources
	Water Management	
6	Environmental impact management	A3: The Environment and Natural Resources
7	Labour practices	B1: Employment
8	Employee Development and Training	B3: Development and Training
9	Prevention of child and forced labour	B4: Labour Standards
10	Anti-corruption	B7: Anti-Corruption
	Whistle Blowing	
11	Community Support	B8: Community Investment
	Community Engagement	

Looking ahead, we will continue to develop our CSR work in line with our business plan and strategies. This will not be possible without our colleagues' efforts and dedication in upholding CSR values.

## **MATERIAL ESG ISSUES**

#### 1. Product Responsibility

We observe codes and guidelines for television programme service licensees, along with various legislations including:

- Broadcasting Ordinance (Cap. 562);
- Broadcasting (Miscellaneous Provisions) Ordinance (Cap. 391);
- Telecommunications Ordinance (Cap. 106);
- Personal Data (Privacy) Ordinance (Cap. 486); and
- Competition Ordinance (Cap. 619).

We also have established various internal guidelines or codes of practices for different functions and divisions, and provided different trainings for staff development.

#### Service Commitment

We were awarded ISO 9001:2008 Quality Management System certification & ISO 10002:2014 Quality Management — Customer Satisfaction certification, covering after-sales services and customer cases management, by SGS Hong Kong Limited in March 2016 which continues to be well maintained in 2017 and 2018.

We place customer experience as our priority. A Quality Management System in line with the requirements of the ISO standards is implemented to improve our hotline and customer care services, and to uplift installation and maintenance standards. We address customer complaints in a timely, fair and unbiased manner. Customer views are regularly collected and analysed through customer satisfaction surveys.

#### Intellectual Property Rights

We have Corporate General IT Control Policies and Procedures in place to manage, protect and monitor information technology (IT) systems and data. The use of unauthorised software or copying of copyrights works is not allowed under our policy.

#### Personal Data Policy

We respect individuals' legal rights to privacy, and strictly abide by the Personal Data (Privacy) Ordinance in collecting, holding, processing and using customers' personal data. In addition to establishing policies and operation guidelines, we issue periodic reminders and deliver regular briefings to frontline staff to remind them the importance of protecting personal data.

We protect the confidentiality of our customer data by implementing layers of security (IT controls) to prevent loss or leakage of customer data. Our Corporate General IT Control Policies and Procedures also ensure data security and IT system user access control.

There was no incident of non-compliance with the aforementioned laws and regulations that have a significant impact on the business operations of the Group during the Reporting Period.

# MATERIAL ESG ISSUES (Continued)

#### 2. Employee Health and Safety

We are committed to providing and maintaining a healthy, safe, and hygienic workplace for all employees and related parties that are likely to be affected by our operations and activities. The following three policies on health and safety have been established and posted on the intranet:

- 1. The Safety Handbook & Company Policy which sets out the requirements on work place safety;
- 2. Typhoon & Rainstorm Policy which sets out the working arrangement under special weather; and
- 3. Display Screen Equipment Assessment Policy that provides safety guidelines for using equipment.

To enhance employees' awareness of the importance of safe working practices, the Group has adopted the following key occupational health and safety measures:

- Annual practice of mass fire drill in collaboration with the Fire Department;
- Periodical occupational safety and health training courses;
- Demo video of physical exercise in department workplace as reminder; and
- Establishment of the Department Operational Guideline on safety measures for working-at-height and lifting of heavy tools and objects.

There was no incident of non-compliance with the Occupational Safety and Health Ordinance during the Reporting Period.

#### Occupational Health and Safety Data

Year	Fatality number	Fatality rate(1)	Injury rate <sup>(2)</sup>	Lost days rate(3)	Absentee rate <sup>(4)</sup>
2018	_	_	0.0087	0.0012	0.0167
2017	_	<del>-</del>	0.0119	0.0012	0.0105

#### Notes:

- (1) Fatality rate = Total fatality number/Total number of employees
- (2) Injury rate = Total staff affected/Total number of employees
- (3) Lost days rate = Total number of lost days/Total days worked
- (4) Absentee rate = Total number of absentee days/Total days worked

# MATERIAL ESG ISSUES (Continued)

# 3. Supply Chain Management

The Group sources from trustworthy suppliers and contractors for quality and sustainable products and services, under well-defined procurement policy. The Group offers equal opportunity to all potential business partners. Supplier selections and procurement decisions would be made based on assessment over certain criteria such as reputation and image of the suppliers, quality and reliability of the products and services, compliance with user requirements and/or specifications, conformance to technical evaluation instituted by requisitioning department, compatibility with/conformance to existing operating systems, service level commitment etc. We encourage suppliers and contractors to take green measures and products that fulfill the 4Rs Rule: "Reduce, Recycle, Reuse and Replace". The Group also continues to monitor the product and service quality of the suppliers to ensure the suppliers' compliance with the requirements of the Group.

We source from around the world with over 70% of suppliers and contractors based in Hong Kong to reduce carbon footprint in our supply chain, while supporting the local economy.

#### 4. Emissions

The Group recognised the importance of maintaining good environmental protection behavior across the Group by integrating environmental considerations into the business processes of the Group. The Board believes that the Group is responsible for the protection of the environment and adheres to create a sustainable future for the stakeholders as well as the community in which the Group operates by the continuous contributions from our experienced management and employees. To this end, the Group focuses on three main areas which include emissions<sup>1</sup>, use of resources, and the environment and natural resources.

#### Air and Greenhouse Gas Emissions

The Group works strategically and collaboratively to identify solutions for reducing greenhouse gas emissions, reducing waste production as well as reducing energy consumption by identifying rooms for improvement. We strictly follow the Hong Kong Air Pollution Control Ordinance and Waste Disposal Ordinance of Hong Kong. During the Reporting Period, there was no incident of non-compliance with relevant laws and regulations relating to air and greenhouse gas emissions and waste management that have a significant impact on the business operations of the Group.

The Group promotes the minimisation of greenhouse gas emissions generated by the Group and encourages the environmental care in its working environment. The Group continuously takes the following measures to reduce the air and greenhouse gas emissions:

<sup>&</sup>lt;sup>1</sup> The Group did not generate significant sewage discharge during the Reporting Period.

# MATERIAL ESG ISSUES (Continued)

# 4. Emissions (Continued)

#### Fuel consumption

- reduce the number of vehicles and optimise vehicle utilisation;
- phase out pre-euro IV diesel vehicles;
- regular maintenance to reduce carbon emission;
- get annual vehicle examination for vehicles to ensure compliance with emission standards set by the Environmental Protection Department of Hong Kong;
- provide guidelines on good driving practice; and
- Green driving workshops conducted for our drivers.

#### Air Emissions

	2018 (in tonne)	2017 (in tonne)
NO <sub>x</sub> emissions	1.84	2.2
SO <sub>x</sub> emissions	0.0039	0.0046
PM emissions	0.1751	0.2

#### Greenhouse Gas Emissions

	2018 (in tonne)	2017 (in tonne)
CO <sub>2</sub> emissions — scope 1 (Note 1)	700	824
CO <sub>2</sub> emissions — scope 2 (Note 2)	8,786	11,517
Total	9,486	12,341

#### Notes:

- 1. Direct emissions (scope 1) includes greenhouse gas emissions from combustion of fuels in company vehicle fleet.
- 2. Energy indirectly emissions (scope 2) includes greenhouse gas emissions from consumption of electricity purchased from power companies.

# MATERIAL ESG ISSUES (Continued)

#### Emissions (Continued)

#### Waste Management

The Group has devoted substantial efforts to waste management by minimising solid waste to landfills through waste reducing, waste reusing and waste recycling. One of the essential measurements is through promoting the importance of waste reduction among the employees of the Group through training and education. Going paperless is always our key message passed to the employees of the Group and they are encouraged to use electronic copies for filing purpose and use recycle papers for printing in order to reduce waste. Our efforts to reduce paper usage include implementing paperless e-Leave and e-Payroll systems.

The Group is not aware of any significant generation of hazardous waste and adopted suitable waste handling and reduction measures in accordance with local laws and regulations. All non-hazardous wastes generated are collected by the property management of the office buildings and will then be transported to public refuse collection points.

#### Types and amount of waste recycled

Paper and Paper Product		Plastics (Video Tape)	Cartridge	Production Equipment, Office Equipment and Computers	Batteries and Charger Accessories
Year	(tonne)	(piece)	(piece)	(piece)	(piece)
2018	35	13,500	322	5,499	363
2017	27	22,401	510	3,827	238

There was no incident of non-compliance with relevant environmental laws and regulations that have a significant impact on the business operations of the Group during the Reporting Period.

#### Use of Resources

Being a responsible corporation to the environment and the society, the Group focuses on exploring opportunities to minimise the use of energy or natural resources among the Group and with the new technologies and by improving the efficiency of operating procedures that provide the best use of production and office equipment, the management of the Group believes that the efficiency of the use of energy and natural resources can be improved from time to time.

# MATERIAL ESG ISSUES (Continued)

#### 5. Use of Resources (Continued)

#### **Energy Management**

The Group endeavours to make use of energy efficiently and to encourage employees of the Group to use energy smartly. The consumption of energy is monitored regularly and measures were taken to identify any rooms for improvement. Another key focus by the Group on how to minimise the use of resources and how to use wisely is through education and training:

- reduce operation hours of public lighting, escalators and lifts;
- automated switching off air-conditioning and lighting;
- retrofit lighting system with using energy efficient T5 fluorescent tubes and LED lights;
- adjust indoor temperature settings;
- purchase energy efficient office equipment with electron energy loss spectroscopy; and
- provide staff with tips for Green office.

#### Water Management

There was no water sourcing issue with our Group as we mainly consume municipal water. The majority of the water consumption of the Group is for water-cooled air conditioning system, basic cleaning and sanitation. The Group promotes the use of water smartly by training and education. The management of the Group continuously monitors the consumption of water and explores ways to further reduce our water consumption. Owing to our ongoing education and efforts, our water consumption for the year ended 2018 has decreased 37% compared to the consumption for the year ended 2017.

#### **Energy and Resources Consumption**

	2018	2017
Electricity (kilowatt-hour)	17,226,533	17,994,843
Water consumption (cubic meter)	2,761	4,396
Diesel (litre)	126,397	149,118
Unleaded petrol (litre)	129,873	152,215
Electricity intensity (kilowatt-hour/employee)	10,050	9,592
Water consumption intensity (cubic meter/employee)	2	2
Diesel per vehicle (litre/vehicle)	2,431	2,868
Unleaded petrol per vehicle (litre/vehicle)	1,779	2,114

Note: Use of packaging material for finished product is not a material aspect of the business operations of the Group.

# MATERIAL ESG ISSUES (Continued)

#### 6. The Environment and Natural Resources

The Group explores the possibility of the usage of clean energy or reusable resources and the opportunities to minimise the use of energy or natural resources in every department in different business operations of the Group. The Group continuously adheres the principle of minimising the impact on the environment and natural resources. During the Reporting Period, the Group is not aware of any significant impacts of activities arising from the business operations of the Group on the environment and natural resources.

Environmental Friendly Programme was implemented to the Group throughout these years to bring the employees together with the management of the Company to contribute to our society. The Group takes great emphasis in the future development of our environment. In order to enhance the awareness of environmental conservation, we encouraged our staff to participate in various environmental programmes. Through participating in the programme of Earth Hour 2018 organised by Worldwide Fund, we believe our commitment will contribute to the betterment of our community.

#### 7. Employment

The Group recognises employees as important assets to us. We are committed to developing a positive and respectable working environment that encourages collaboration between employees and across departments. We strive to attract and retain talents and aim to promote workforce diversity, in terms of age, gender and nationality, as well as a culture of equal opportunity.

The Group has developed the Employee Handbook & Company Policy which has been posted on intranet, governing compensation, dismissal, recruitment and promotion, working hours, equal opportunity, diversity, anti-discrimination and other benefits and welfare in accordance to its respective laws and regulations.

The following Hong Kong laws in relation to the Group's employment and labour practices are relevant to the Group:

- Employment Ordinance (Cap. 57);
- Mandatory Provident Fund Schemes Ordinance ("MPFSO") (Cap. 485);
- Employees' Compensation Ordinance (Cap. 282);
- Minimum Wage Ordinance (Cap. 608);
- Sex Discrimination Ordinance (Cap. 480);
- Disability Discrimination Ordinance (Cap. 487);
- Family Status Discrimination Ordinance (Cap. 527);
- Race Discrimination Ordinance (Cap. 602); and
- Personal Data (Privacy) Ordinance (Cap. 486).

Working hours, leaves, remuneration and other employment practices are reviewed regularly to ensure the compliance with latest labour laws and regulations.

There was no incident of non-compliance with employment laws and regulations during the Reporting Period.

# MATERIAL ESG ISSUES (Continued)

# 7. Employment (Continued)

**Employee Statistics** 

**Total Workforce** 

	A II +	unas of ample			Employm	ent Types	
	All types of employee			Permanen	t contract	Temporar	y contract
Year	Male	Female	Total	Male	Female	Male	Female
2018	1,177	537	1,714	1,173	527	4	10
2017	1,298	578	1,876	1,298	578	_	_

#### New Hires and Employee Turnover

		Vacu	Belo	w 30	30-	-50	Abov	ve 50	Total	Rate
	Year	Male	Female	Male	Female	Male	Female	Total	nate	
	Naw Hive	2018	209	116	173	74	27	7	606	0.354(1)
	New Hires	2017	161	100	113	53	21	3	451	0.240(1)
	Employee	2018	211	116	230	110	95	20	782	0.452(2)
	Turnover	2017	187	115	230	125	49	6	712	0.380(2)

Notes:

#### 8. Employee Development and Training

The Group acknowledges the importance of training for professional development of our employees. We place adequate and appropriate resources on training and staff development opportunities. The Company encourages vocational education and training activities by providing Tuition Subsidies and Full Funding Training Programmes.

During the Reporting Period, the Company conducted around 55 corporate training events (2017: 56 corporate training events) involving 2,501 participants (2017: 3,679 participants) with a total of 76,450 training hours (2017: 42,659 training hours) to enhance working knowledge, safety compliance, service quality as well as compliance of anti-corruption.

# Employee Training and Development Data

## Average hours of training

		By ge	ender	er By employment category					
Year		Male (hour)	Female (hour)	Management Staff (hour)	Senior Staff (hour)	General Staff (hour)	Total (hour)		
	2018 44.6 44.4		44.4	16.1	15.8	53.6	44.6		
	2017	22.7 22.7		3.9	19.2	23.8	22.7		

<sup>(1)</sup> New hire rate = Total number of new hires/Total number of employees

<sup>(2)</sup> Turnover rate = Total number of employee turnover/Total number of employees

#### MATERIAL ESG ISSUES (Continued)

#### 9. Prevention of child and forced labour

The Employment and Compensation & Benefits Policies were established to meet or exceed the requirements of the Employment Ordinance and the MPFSO. The Group has adopted the following measures to prevent recruitment of child and forced labour:

- Except for child entertainers and summer interns, the Group shall hold against hiring any candidate who is under 18 years old;
- For child entertainers, the Group renews permission to employ child entertainers yearly from the Labour Department; and
- For summer interns, strict collection of sworn declaration forms and school endorsement are required to prevent child labour.

The Group has received the "Good MPF Employer Award", "e-Contribution Award" and "Support for MPF Management Award" in 2017/18 from The Mandatory Provident Fund Schemes Authority for our full compliance with employers' statutory obligations and provision of better retirement for employees.

There was no incident of non-compliance with relevant laws and regulations relating to labour standards during the Reporting Period.

## 10. Anti-corruption

The Group prohibits bribery and corruption practices. We have established Employee Handbook and Company Policy posted on intranet web link regarding standard code of ethics, which states the prevention of bribery, gambling, collections and insider dealing, as well as the policy on reporting potential non-compliance and conflict of interest.

Under the Group's Code of Conduct, all staff are required to abide by the laws on anti-corruption, such as the Prevention of Bribery Ordinance.

There was no incident of non-compliance with anti-corruption laws and regulations during the Reporting Period.

#### Whistle Blowing

Staff is obliged to report alleged material non-compliance to the Company, which will be investigated.

# MATERIAL ESG ISSUES (Continued)

#### 11. Community

#### Community Investment

The Group attaches great importance to staff participation in community activities, motivating and encouraging colleagues to extend a helping hand to the elderly, children and youths as well as families in need of social support.

#### Volunteer Services

Established in 2003, our staff volunteering team continued to grow. Leading charitable organisations that we worked with include The Lok Sin Tong Benevolent Society Kowloon, Food Angel, Youth Outreach, The Commission on Poverty, The Salvation Army and The Community Chest. Activities and events included visits to elderly homes, collection of book, stationery and other materials for donation to needy children as well as fundraising initiatives.

#### Community Support

The Group offers care and opportunities for the younger generation since we are concerned about the development of our community. We joined the Job Tasting Programme under the "Life Buddies" scheme launched by The Commission on Poverty and partnered with Church of Christ in China Mong Man Wai College to give senior secondary students the experience of a lifetime to broaden their exposure as well as develop a vision for their future through real-life on-the-job experience.

#### Community Engagement

The Group is dedicated to producing quality programmes which enhance the connection with local communities and inspire people to care for the society. Our news team has undertaken to produce the programme "Making a Difference" covering over 700 touching stories in town by exploring encouraging stories with non-profit-making organisations, individuals or organisations with a passion for life; turning these into news segments and "Making a Difference" a reality. We hope to bring positive energy to Hong Kong and raise public awareness for the minority groups and people in need. This year, our TV production team introduced a programme "Walk with You", a documentary unveiling the stories behind the disadvantaged and minority groups in Hong Kong. The programme presents to viewers with the genuine life of the living of the disadvantaged and minority groups in Hong Kong as well as the challenges they are facing, hoping to encourage the public to show more understanding and care to those in need.

# **MANAGEMENT DISCUSSION AND ANALYSIS**

# (A) REVIEW OF 2018 RESULTS

Revenue of the Group for the year ended December 31, 2018 decreased by approximately HK\$95 million or 8% to approximately HK\$1,163 million (2017: HK\$1,258 million).

Operating costs of the Group for the year ended December 31, 2018, including selling, general and administrative and other operating expenses, cost of sales, network expenses and programming costs, decreased by approximately HK\$50 million to approximately HK\$1,652 million (2017: HK\$1,702 million). Selling, general and administrative and other operating expenses of the Group increased by approximately 12%, cost of sales of the Group increased by approximately 10%, while network expenses of the Group decreased by approximately 7% and programming costs of the Group decreased by approximately 8%.

Loss from operations of the Group for the year ended December 31, 2018 was approximately HK\$489 million, representing an increase of approximately 10%, as compared with the operating loss of approximately HK\$444 million for the corresponding period in 2017.

During the year ended December 31, 2018, the Group recorded a gain on the disposal of a subsidiary, which was a property holding company of approximately HK\$32 million (2017: HK\$72 million). Gain on disposal of real properties for the year ended December 31, 2018 was approximately HK\$11 million (2017: HK\$11 million).

After the recognition of interest income, finance costs, non-operating income and income tax, the Group recorded a net loss of approximately HK\$456 million for the year ended December 31, 2018 (2017: HK\$363 million). Basic and diluted loss per share for the year ended December 31, 2018 was approximately HK7.3 cents (2017: HK10.1 cents).

## (B) SEGMENTAL INFORMATION

The principal activities of the Group include Television, and Internet and Multimedia operations.

#### **Television**

The television segment includes operations related to the television subscription business, domestic free television programme service, advertising, channel carriage, television relay service, programme licensing, network maintenance, and other related businesses.

Revenue derived from the television segment for the year ended December 31, 2018 decreased by approximately 10% to approximately HK\$813 million (2017: HK\$905 million) on lower subscription and advertising revenue.

Operating costs before depreciation incurred by the television segment for the year ended December 31, 2018 decreased by approximately 5% to approximately HK\$1,115 million (2017: HK\$1,175 million). EBITDA for the year ended December 31, 2018 was a loss of approximately HK\$302 million (2017: a loss of approximately HK\$270 million) due to a decrease in revenue and the start-up costs associated with introduction of free TV channel.

# (B) SEGMENTAL INFORMATION (Continued)

#### Internet and Multimedia

The internet and multimedia segment includes operations related to broadband internet access services, portal operation, mobile content licensing, telephony services as well as other internet access related businesses.

Revenue derived from the internet and multimedia segment for the year ended December 31, 2018 slightly decreased by approximately HK\$1 million to approximately HK\$320 million (2017: HK\$321 million).

Operating costs before depreciation incurred by the internet and multimedia segment for the year ended December 31, 2018 decreased by approximately HK\$1 million to approximately HK\$203 million (2017: HK\$204 million). EBITDA remained at approximately HK\$117 million for both the years ended December 31, 2018 and 2017.

## (C) LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

As at December 31, 2018, the Group had cash and bank balances and restricted bank balances of approximately HK\$178 million and HK\$18 million respectively as compared to approximately HK\$568 million and HK\$17 million respectively as at December 31, 2017. The cash and bank balances and restricted bank balances of the Group as at December 31, 2018 and 2017 are mainly denominated in Hong Kong Dollar ("HK\$"). The gearing ratio, measured in terms of the total interest-bearing borrowings divided by total equity, was approximately 68.4% (2017: 43.8%). The capital structure of the Group was approximately 41% debt and approximately 59% equity as at December 31, 2018, representing an increase of approximately 11% and a decrease of approximately 11% respectively as compared with approximately 30% debt and approximately 70% equity as at December 31, 2017.

Consolidated net asset value of the Group as at December 31, 2018 was approximately HK\$724 million, representing a decrease of approximately 36%, as compared with consolidated net asset value of the Group as at December 31, 2017 of approximately HK\$1,130 million.

The carrying amount of interest-bearing borrowings denominated in HK\$ as at December 31, 2018 was HK\$495 million (2017: HK\$495 million), which carries interest at variable rates, of which HK\$395 million was repayable on demand and HK\$100 million would become due on December 31, 2019. The committed borrowing facilities available to the Group but not drawn as at December 31, 2018 amounted to HK\$5 million (2017: HK\$11 million).

In September 2017, the Company completed the open offer (the "Open Offer") of 3,352,520,666 shares of the Company (the "Shares") at the offer price of HK\$0.21 per Share for net proceeds of approximately HK\$687 million and completed the conversion of the loan capitalisation amount of HK\$300 million to 841,987,090 Shares in accordance with the loan capitalisation agreement among the Company, a subsidiary of the Company and Wharf Finance Limited.

# (C) LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE (Continued)

The following table sets forth the information in relation to the use of the net proceeds from the Open Offer:

Unutilised amount of net proceeds from the Open Offer as at December 31, 2017 and intended use of such unutilised net proceeds	Actual use of net proceeds from the Open Offer during the year ended December 31, 2018	The amount of the unutilised proceeds from the Open Offer which has been reallocated as operating funds	Intended use of unutilised net proceeds from the Open Offer and expected timeline
Approximately HK\$523 million comprising:	Approximately HK\$504 million comprising:	Not applicable	Approximately HK\$19 million (being unutilised net proceeds of approximately HK\$523 million less use of net proceeds during the year ended December 31, 2018 of approximately HK\$504 million) comprising:
(i) approximately HK\$146 million for investments in network related capital expenditure;	(i) approximately HK\$96 million for investments in network related capital expenditure;	(i) approximately HK\$44 million;	(i) approximately HK\$6 million* for investments in network related capital expenditure within 3 years from the completion of the Open Offer;
(ii) approximately HK\$143 million for investments in television related capital expenditure;	(ii) approximately HK\$41 million for investments in television related capital expenditure;	(ii) approximately HK\$94 million;	(ii) approximately HK\$8 million* for investments in television related capital expenditure within 3 years from the completion of the Open Offer;
(iii) approximately HK\$75 million for investments in other capital expenditure; and	(iii) approximately HK\$65 million for investments in other capital expenditure; and	(iii) approximately HK\$10 million; and	(iii) HK\$Nil; and
(iv) approximately HK\$159 million for funding required for operating requirements of the Group	(iv) approximately HK\$302 million for funding required for operating requirements of the Group	(iv) not applicable. An aggregate of approximately HK\$148 million was reallocated from the above intended uses	(iv) approximately HK\$5 million for funding required for operating requirements of the Group within 2 years from the completion of the Open Offer

<sup>\*</sup> Amount of the unutilised proceeds from the Open Offer which will be used as originally intended.

# (C) LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE (Continued)

The Group's assets and liabilities are mainly denominated in HK\$ and United States Dollars ("US\$") and it earns its revenue and incurs costs and expenses mainly in HK\$ and US\$. As HK\$ is pegged to US\$, the Group does not expect any significant foreign currency exposure arising from the fluctuation of the US\$/HK\$ or HK\$/US\$ exchange rates.

Capital expenditure on property, plant and equipment during the year ended December 31, 2018 amounted to approximately HK\$179 million (2017: HK\$208 million) and the additions to programming library during the year ended December 31, 2018 was approximately HK\$86 million (2017: HK\$115 million).

The Group financed its operations generally with internally generated cash flows, the available credit facilities and the proceeds from the Open Offer.

# (D) CONTINGENT LIABILITIES

As at December 31, 2018, the Group did not have any contingent liabilities.

## (E) GUARANTEES

As at December 31, 2018, there were contingent liabilities in respect of guarantees and indemnities provided by the Company to a bank and Wharf Finance Limited totally of HK\$500 million (2017: HK\$500 million) in respect of guarantee facilities of borrowings up to HK\$500 million (2017: HK\$500 million) to a wholly-owned subsidiary of the Company, of which HK\$495 million (2017: HK\$495 million) was utilised by the subsidiary of the Company.

As at December 31, 2018, the Group has made arrangements with a bank to provide two separate performance bonds to the counterparties amounting to approximately HK\$42 million, of which approximately HK\$12 million was secured by bank deposits. The performance bonds are to guarantee in favour of the counterparties the Group's performance in fulfilling the obligations under a contract and the capital and programming expenditure requirement for providing the domestic free television programme service under the domestic free television programme service licence.

#### (F) HUMAN RESOURCES

The Group had 1,700 employees as at December 31, 2018 (2017: 1,876). Total gross salaries and related costs before capitalisation and incurred for the year ended December 31, 2018 amounted to approximately HK\$603 million (2017: HK\$651 million). The remuneration of the Directors and the employees of the Group are determined with reference to their qualifications, experience, duties and responsibilities with the Group, as well as the Group's performance and the prevailing market conditions. Besides, the Group regularly provides training courses for the employees of the Group to meet their needs. Under the share option scheme of the Company adopted on May 24, 2018, share options of the Company may be granted to the Directors and eligible employees of the Group to subscribe for Shares.

#### (G) OPERATING ENVIRONMENT

The Group's financial performance in 2018 was affected by the decline of advertising and subscription revenue. The decline of the advertising revenue was mainly due to the competition from free television, digital and OTT platforms. On the subscription business front, the customer base contracted as compared to 2017.

#### (H) CHARGE ON GROUP ASSETS

As at December 31, 2018, security deposits of approximately HK\$18 million (2017: HK\$17 million) were made by the Group to secure certain banking facilities granted to the Group.

#### (I) MATERIAL ACQUISITIONS AND DISPOSALS AND SIGNIFICANT INVESTMENTS

There was no material acquisition or disposal of subsidiary, associated company and joint ventures or significant investments of the Group, which would have been required to be disclosed under the Listing Rules, for the year ended December 31, 2018.

## (J) FUTURE PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

The Group will continue to invest in property, plant and equipment and programming library as required by its business operations, and explore the market and identify any business opportunities which may provide its growth and development potential, enhance the profitability, and strive for better return to the shareholders of the Company (the "Shareholders").

The Group's ongoing capital expenditure will be funded by internal cash flows generated from operations, the available credit facilities, the proceeds from the Open Offer and the proposed rights issue (the "Rights Issue") and unlisted long-term convertible securities (the "LCS") as disclosed in the announcement of the Company dated January 25, 2019.

## (K) OUTLOOK

The television segment of the Group is experiencing intense competition in a crowded marketplace with a super dominant operator and changing user behaviour. The proliferation and abundance of a wide range of online contents available on new media platforms and various mobile devices, allowing users to select and view anytime and anywhere, also present competition with the Group's subscription contents. At the same time, the increasingly keen competition for contents has raised acquisition costs, and the entire internet and multimedia segment has to cope with fast technology changes and customers demand for better quality and higher-speed internet service.

Since Forever Top (Asia) Limited became the controlling shareholder ("Forever Top" or the "Controlling Shareholder") in 2017 as a result of being the underwriter of the Open Offer of the Company, the Company has been focusing on formulating an organisational restructuring which included, among other things, (i) cost saving initiative; (ii) introduction of new contents and channels; (iii) new television content co-operation models; and (iv) strategic review on possible restructuring of the Group's business portfolio to achieve cost saving and improve profitability, as well as the financial performance of the Group. As part of a strategic review, the Group is evaluating forming partnership or disposing its loss making operations to reduce the cash drain on the business. Although early discussions are being held, there is no certainty that these may lead to any satisfactory conclusion for any transactions.

In addition, free TV launched its integrated Cantonese channel under the domestic free television programme service licence in May 2017. The Group has expanded its operation to include an English news desk and Putonghua finance desk, to support the newly established Hong Kong International Business Channel, a 24-hour English free television channel in Hong Kong, which was officially launched on July 30, 2018 on Channel 76 and focuses on providing financial news and information with programmes in both English and Putonghua. The Directors expect the above measures could enhance the overall competitiveness of the Group.

The Group will continue to exercise prudence to invest in programming library, contents enrichment, HD and/or OTT upgrades, customer service improvement, higher speed broadband service upgrades, as well as marketing and media initiatives to sharpen the competitiveness of the Group.

# (L) EVENTS AFTER THE REPORTING PERIOD

Save as disclosed below, the Group does not have any important events affecting the Group's financial performance and/or financial position significantly that have occurred since the end of the financial year December 31, 2018.

On January 25, 2019, Forever Top as lender and the Company as borrower entered into the loan agreement (the "Loan Agreement") pursuant to which the Controlling Shareholder agreed to grant the loan facility (the "Loan Facility") of an amount up to HK\$200 million made available to the Company at the interest rate of the Hong Kong Interbank Offered Rate for interest period of three months per annum, unsecured and repayable at the earlier of (a) 18-months from the date of the Loan Agreement; and (b) five business days following completion of last fund raising activity of the Company (including issuance of equity or debt or convertible securities) from the date of the Loan Agreement with an aggregate amount of gross proceeds received by the Company from all fund raising activities completed after the date of the Loan Agreement being not less than HK\$600 million. The Loan Facility will be used by the Company for its general working capital requirements.

In addition to the above Loan Facility granted to the Company, on January 25, 2019 the Company announced a revised fund raising proposal, comprising the rights issue (the "Rights Issue") and the subscription (the "Subscription") of LCS as detailed in the announcement of the Company dated January 25, 2019. According to the revised fund raising proposal, the Company will raise a maximum gross proceeds of approximately HK\$660 million, as this is the amount the Board considers necessary to achieve financial stability, maintain customer confidence and fulfil the Group's licensing requirements. Moreover, while the Loan Facility has been granted to the Group, it is only for general working capital requirements and on a short-term basis, and the Board is of the view that the Rights Issue and the Subscription are necessary to recapitalise the business to allow sufficient time for the restructuring initiatives to be implemented.

## (M) COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

During the year ended December 31, 2018, there was no incidence of non-compliance with the relevant laws and regulations of the place in which the Group operates that has a significant impact on the business operations of the Group.

# CORPORATE GOVERNANCE REPORT

## (A) CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining a high standard of corporate governance practices, and procedures and to complying with the statutory and regulatory requirements with an aim to maximising the Shareholders' values and interests as well as to enhancing the stakeholders' transparency and accountability. During the financial year ended December 31, 2018, the Company has complied with all applicable code provisions of the Corporate Governance Code (the "CG Code") as set out in Appendix 14 of the Listing Rules, with the exception of the deviation as set out under section (C) below.

## (B) MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 to the Listing Rules. The Company, having made specific enquiries of all the Directors, was not aware of any non-compliance with the required standard set out in the Model Code during the financial year ended December 31, 2018.

The Company has also applied the principles of the Model Code for securities transactions by the employees of the Group.

## (C) BOARD OF DIRECTORS

The Board is responsible for the leadership and management of the Group as well as promoting the success of the Group with the objective of acting for the best of the interests of the Group and the Shareholders as a whole by directing and supervising its affairs in a responsible and effective manner. The key responsibilities of the Board include formulation of the overall strategies of the Group, monitoring the performance of the management, and ensuring the duties delegated to respective board committees of the Company are effectively performed.

#### I. Composition of the Board

As at the date of this annual report, the Board comprises ten Directors, of whom one is executive Director, five are non-executive Directors and four are independent non-executive Directors. The composition of the Board is set out below:

#### Non-executive Directors

Tan Sri Dato' David CHIU (Chairman)

Dr. CHENG Kar-Shun, Henry (Vice-chairman)

Dr. CHENG Chi-Kong, Adrian

Mr. TSANG On Yip, Patrick

Mr. HOONG Cheong Thard

#### **Executive Director**

Mr. Andrew Wah Wai CHIU

#### **Independent Non-executive Directors**

Mr. LAM Kin-Fung, Jeffrey

Dr. HU Shao Ming Herman

Mr. LUK Koon Hoo, Roger

Mr. TANG Sing Ming Sherman

# (C) BOARD OF DIRECTORS (Continued)

# I. Composition of the Board (Continued)

Biographical information of the Directors and the relationship among the members of the Board are set out in the section headed "Biographical Details of Directors and Senior Management" on pages 63 to 69 of this annual report. Each Director has been appointed on the strength of his calibre, experience and stature, and his potential to contribute to the proper guidance of the Group and its businesses.

The Company has received from each of the independent non-executive Directors a confirmation of his independence pursuant to Rule 3.13 of the Listing Rules and the Company considers that all the independent non-executive Directors are independent.

#### II. Operation of the Board

The Company is headed by an effective Board which makes decisions objectively in the interests of the Company. The management of the Group (the "Senior Management") has closely monitored changes to regulations that affect its corporate affairs and businesses, and changes to accounting standards, and adopted appropriate reporting format in its interim report, annual report and other related documents to present a balanced, clear and comprehensible assessment of the Group's performance, position and prospects. Where these changes are pertinent to the Company or Directors' disclosure obligations, the Directors are either briefed during Board meetings or issued with regular updates and materials to keep them abreast of their responsibilities and of the conduct, business activities and development of the Group. The Company has also provided accurate, clear, complete and reliable information in a timely manner to the Directors to enable them to make an informed decision and to discharge their duties and responsibilities as the Directors.

There is a clear division of responsibilities between the Board and the Senior Management. Decisions on important matters are specifically reserved to the Board while decisions on the Group's general operations are delegated to the Senior Management. Important matters include those affecting the Group's strategic policies, major investment and funding decisions and major commitments relating to the Group's operations.

If a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter should be dealt with by a physical Board meeting rather than a written resolution. Independent non-executive Directors who, and whose close associates (as defined under the Listing Rules), have no material interest in the transaction should be present at that Board meeting.

# (C) BOARD OF DIRECTORS (Continued)

# III. Number of Board/general meetings and Directors' attendance

The Board has a balance of skills and experience and a balanced composition of executive and non-executive Directors with diversity of skills and experience appropriate to the requirements of the Group's business. Six Board meetings of the Company were held during the financial year ended December 31, 2018. Notice of not less than 14 days was given to all the Directors for the regular Board meetings and the Directors were given an opportunity to include matters in the agenda for the regular Board meetings. The composition of the Board and attendance records of the Directors are set out below:

	Attendance/Number of Meeting(s)	
Directors	Board Meetings	Annual General Meeting
Non-executive Directors		
Tan Sri Dato' David CHIU	5/6	1/1
Dr. CHENG Kar-Shun, Henry	5/6	0/1
Dr. CHENG Chi-Kong, Adrian	5/6	0/1
Mr. TSANG On Yip, Patrick	5/6	1/1
Mr. HOONG Cheong Thard	6/6	1/1
Executive Directors		
Mr. Andrew Wah Wai CHIU	6/6	1/1
Mr. KWAN Jut Ho, William (Note)	_/_	-/-
Independent non-executive Directors		
Mr. LAM Kin-Fung, Jeffrey	6/6	1/1
Dr. HU Shao Ming Herman	5/6	1/1
Mr. LUK Koon Hoo, Roger	6/6	0/1
Mr. TANG Sing Ming Sherman	5/6	1/1

Note:

Mr. Kwan Jut Ho, William resigned as an executive Director and the Chief Strategy and Administration Officer with effect from March 1, 2018.

# (C) BOARD OF DIRECTORS (Continued)

III. Number of Board/general meetings and Directors' attendance (Continued)

The external auditor attended the annual general meeting of the Company on May 24, 2018 to answer questions about the conduct of the audit, the preparation and content of the independent auditor's report, the accounting policies and auditor independence and the Chairman also held a meeting with the independent non-executive Directors without the presence of other Directors during the year.

The Directors are subject to retirement by rotation at least once every three years in accordance with the Articles of Association of the Company (the "Articles") and the Listing Rules. The non-executive Directors are subject to the aforesaid retirement requirements and are appointed for a specific term, subject to re-election. The retiring Directors shall be eligible for re-election at the annual general meeting of the Company. Any Director appointed by the Board to fill a casual vacancy shall hold office until the first general meeting of the Company after his/her appointment and be subject to re-election at such meeting.

Each of Tan Sri Dato' David Chiu, Dr. Cheng Kar-Shun, Henry, Dr. Cheng Chi-Kong, Adrian, Mr. Tsang On Yip, Patrick and Mr. Hoong Cheong Thard, who were appointed as non-executive Directors with effect from September 15, 2017, Mr. Andrew Wah Wai Chiu who was appointed as an executive Director with effect from September 15, 2017 and Mr. Lam Kin-Fung, Jeffrey who was appointed as an independent non-executive Director with effect from September 15, 2017, signed an appointment letter with the Company for an initial term of three years and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment, unless terminated in accordance with the terms of his appointment letter. They are also subject to retirement by rotation and re-election in accordance with the Articles and the Listing Rules.

Code Provision A.6.7 of the Corporate Governance Code stipulates that independent non-executive directors and other non-executive directors, as equal board members, should give the board and any committees on which they serve the benefit of their skills, expertise and varied backgrounds and qualifications through regular attendance and active participation. Generally, they should also attend general meetings to gain and develop a balanced understanding of the views of shareholders.

Dr. Cheng Kar-Shun, Henry, the vice-chairman of the Board and a non-executive Director, Dr. Cheng Chi-Kong, Adrian, a non-executive Director and Mr. Luk Koon Hoo, Roger, an independent non-executive Director, chairman of the Audit Committee, and a committee member of both the Nomination Committee and the Compensation Committee, were unable to attend the annual general meeting of the Company held on May 24, 2018 as they had other engagements at the time of such meeting.

# (C) BOARD OF DIRECTORS (Continued)

# IV. Director's Induction and Continuous Professional Development

Newly appointed Directors are provided with induction training. Each of them shall receive the information on the duties and responsibilities of directors under statutory regulations and the Listing Rules, and other information on corporate governance matters. The newly appointed Directors shall meet the fellow Directors and the Senior Management to ensure they have an understanding on the Group's operations and business. They shall also receive materials relating to on the operations and business of the Group.

The Company has arranged for Directors to attend training sessions and forums which place emphasis on the roles, functions and duties of a listed company director, as well as the development of regulatory updates and issues. The Company also provided the Directors the latest development of the Listing Rules, and the relevant laws, rules and regulations relating to the Director's duties and responsibilities. All Directors have provided their training records to the Company for the financial year ended December 31, 2018 and the training records are maintained by the company secretary of the Company (the "Company Secretary").

According to the records of training maintained by the Company, all the current Directors have, during the financial year under review, pursued continuous professional development and relevant details are set out below:

	Type of continuous professiona development	
Directors	Reading journals, updates and articles and/or materials, etc.	Attending seminars and/or conferences and/or forums
Non-executive Directors		
Tan Sri Dato' David CHIU	$\sqrt{}$	_
Dr. CHENG Kar-Shun, Henry	$\sqrt{}$	<u>-</u>
Dr. CHENG Chi-Kong, Adrian	$\sqrt{}$	_
Mr. TSANG On Yip, Patrick	$\sqrt{}$	_
Mr. HOONG Cheong Thard	$\sqrt{}$	$\sqrt{}$
Executive Director		
Mr. Andrew Wah Wai CHIU	$\sqrt{}$	_
Independent non-executive Directors		
Mr. LAM Kin-Fung, Jeffrey	$\sqrt{}$	$\sqrt{}$
Dr. HU Shao Ming Herman	√	<u> </u>
Mr. LUK Koon Hoo, Roger	1	$\sqrt{}$
Mr. TANG Sing Ming Sherman	, √	$\sqrt{}$

# (D) CHAIRMAN AND CHIEF EXECUTIVE

Tan Sri Dato' David Chiu was appointed as the Chairman with effect from September 15, 2017 and the Company does not have any chief executive officer since then. The Board believes that the balance of power and authority is adequately ensured by the operations of the Board which comprises experienced and high-calibre individuals.

## (E) APPOINTMENT AND RE-ELECTION OF DIRECTORS

Under the Articles and the Listing Rules, all Directors are subject to retirement at an annual general meeting of the Company at least once every three years and are subject to re-election. The Board may from time to time appoint a Director either to fill a casual vacancy or as an addition to the Board. Any such new Director shall hold office until the next following general meeting of the Company and shall then be eligible for re-election at the same general meeting.

The re-election of each of the independent non-executive Directors who has served on the Board for more than nine years is subject to (i) a separate resolution to be approved by Shareholders at the relevant annual general meeting of the Company; and (ii) further information being given to the Shareholders together with the notice of meeting regarding the reasons why the Board believes the relevant Director is still independent and should be re-elected.

Appropriate liability insurance for the Directors has been arranged for indemnifying their liabilities arising out of corporate activities.

## (F) BOARD COMMITTEES

#### (I) Audit Committee

The Company has set up an audit committee (the "AC") with majority of the members being independent non-executive Directors. As at the date of this annual report, the AC comprises Mr. Luk Koon Hoo, Roger (an independent non-executive Director and the chairman of the AC), Mr. Hoong Cheong Thard (a non-executive Director) and Mr. Tang Sing Ming Sherman (an independent non-executive Director).

No member of the AC is a former partner of the existing audit firm of the Company during the period of two years after he ceases to be a partner of the audit firm. All AC members have sufficient experience in reviewing audited financial statements as aided by the auditor of the Group whenever required. In addition, at least one of the member of the AC has the appropriate professional qualifications or experience in financial matters as required under the Listing Rules.

Two AC meetings were held during the financial year ended December 31, 2018. Attendance records of the AC members are set out below:

Committee Members	Attendance/ Number of Meetings
Mr. LUK Koon Hoo, Roger <i>(Chairman)</i> Mr. HOONG Cheong Thard Mr. TANG Sing Ming Sherman	2/2 2/2 2/2

(i) The terms of reference of the AC, which are available on the websites of the Stock Exchange and the Company, are aligned with the provisions set out in the CG Code and the recommendations set out in "A Guide for Effective Audit Committees" issued by the Hong Kong Institute of Certified Public Accountants. Given below are the main duties of the AC:

# (A) Relationship with the Company's external auditor

- (a) to be primarily responsible for making recommendations to the Board on the appointment, reappointment and removal of the external auditor, and to approve the remuneration and terms of engagement of the external auditor, and any questions of their resignation or dismissal;
- (b) to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standards. The AC should discuss with the auditor the nature and scope of the audit and reporting obligations before the audit commences; and
- (c) to develop and implement policy on engaging an external auditor to supply non-audit services. For this purpose, "external auditor" includes any entity that is under common control, ownership or management with the audit firm or any entity that a reasonable and informed third party knowing all relevant information would reasonably conclude to be part of the audit firm nationally or internationally. The AC should report to the Board, identifying and making recommendations on any matters where action or improvement is needed.

## (F) BOARD COMMITTEES (Continued)

- (I) Audit Committee (Continued)
  - (i) (Continued)

#### (B) Review of financial information of the Company

- (a) to monitor integrity of financial statements of the Company and the Company's annual report and accounts, half-year report and, if prepared for publication, quarterly reports, and to review significant financial reporting judgements contained in them. In reviewing these reports before submission to the Board, the AC should focus particularly on:
  - (i) any changes in accounting policies and practices;
  - (ii) major judgmental areas;
  - (iii) significant adjustments resulting from audit;
  - (iv) the going concern assumptions and any qualifications;
  - (v) compliance with accounting standards; and
  - (vi) compliance with the Listing Rules and legal requirements in relation to financial reporting.
- (b) regarding (B)(a) above:
  - (i) the AC should liaise with the Board and Senior Management and must meet, at least twice a year, with the Company's external auditor; and
  - (ii) the AC should consider any significant or unusual items that are, or may need to be, reflected in the report and accounts, it should give due consideration to any matters that have been raised by the Company's staff responsible for the accounting and financial reporting function, or for compliance function or auditors.

# (C) Oversight of the Company's financial reporting system, and risk management and internal control systems

- (a) to review the Company's risk management and internal control systems covering all controls; including financial, operational and compliance controls;
- (b) to discuss the risk management and internal control systems with management to ensure that management has performed its duty to have effective systems. This discussion should include the adequacy of resources, staff qualifications and experience, training programmes and budgets of the Company's accounting, internal audit and financial reporting functions;
- (c) to consider major investigation findings on risk management and internal control matters as delegated by the Board or on its own initiative and management's response to these findings and review the statements concerning risk management and internal control systems to be included in the annual report;

### (F) BOARD COMMITTEES (Continued)

- (I) Audit Committee (Continued)
  - (i) (Continued)
    - (C) Oversight of the Company's financial reporting system, and risk management and internal control systems (Continued)
      - (d) to ensure co-ordination between the internal audit function and external auditor, to review and approve the annual internal audit plan, to ensure that the internal audit function is adequately resourced and has appropriate standing within the Company for it to carry out an analysis and independent appraisal of the adequacy and effectiveness of the Company's financial reporting system, risk management and internal control systems, and to review and monitor the effectiveness of the internal audit function;
      - (e) to review the Group's financial and accounting policies and practices;
      - (f) to review the external auditor's management letter, any material queries raised by the auditor to management about accounting records, financial accounts or systems of control and management's response;
      - (g) to ensure that the Board will provide a timely response to the issues raised in the external auditor's management letter;
      - (h) to report to the Board on the matters in the code provisions as set out in the Listing Rules;
      - to establish procedures for (i) the receipt, retention, and treatment of complaints received by the Company regarding accounting, internal accounting controls, or auditing matters; and (ii) the confidential, anonymous submission by employees of the Company of concerns regarding questionable accounting or auditing matters;
      - (j) to review arrangements employees of the Company can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters. The AC should ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action;
      - (k) to act as the key representative body for overseeing the Company's relations with the external auditor; and
      - (I) to consider other topics, as defined by the Board.

#### (D) Review and reassessment of these terms of reference

At least annually, the AC shall review and reassess the adequacy of these terms of reference and recommend any proposed changes to the Board for approval.

## (F) BOARD COMMITTEES (Continued)

- (I) Audit Committee (Continued)
  - (i) (Continued)
    - (E) Oversight of the Company's Corporate Governance Matters
      - (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
      - (b) to review and monitor the training and continuous professional development of the Directors and Senior Management;
      - (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
      - (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and the Directors;
      - (e) to review the Company's compliance with the code and disclosure in the Corporate Governance Report as set out in the annual report of the Company; and
      - (f) to consider other topics, as defined by the Board.
  - (ii) The Group has adopted and established a Whistleblowing Policy & Procedures. The Company's AC has the delegated authority and responsibility, for employees and those who deal with the Group (e.g. customers and suppliers) to raise concerns, in confidence, with the Head of Human Resources Department, and any and all relevant complaints received may then be referred to the AC about possible improprieties in any matter related to the Group.
  - (iii) The work performed by the AC for the financial year ended December 31, 2018 is summarised below:
    - (a) review of the annual audit plan of the external auditor before the audit commences, and discussion with them about the nature and scope of the audit;
    - (b) approval of the remuneration and the appointment and the terms of engagement of the external auditor;
    - (c) review of the external auditor's independence and objectivity and the effectiveness of audit process in accordance with applicable standards;
    - (d) review of the half-year and annual consolidated financial statements of the Group before submission to the Board, with particular consideration of the points mentioned in paragraph (i)(B) above regarding the duties of the AC;
    - (e) review of the internal audit report and annual audit plan of the internal audit function carried out by an independent professionals;

## (F) BOARD COMMITTEES (Continued)

## (I) Audit Committee (Continued)

- (iii) (Continued)
  - (f) review of the Group's risk management and internal control systems and the statements concerning risk management and internal control systems to be included in the annual report;
  - (g) meeting with the external auditor without executive Directors present;
  - (h) review of the corporate governance matters of the Group;
  - (i) review of the terms of reference of the AC; and
  - (j) review of and monitoring of the Group's compliance with legal and regulatory requirements.

### (II) Compensation Committee

The Company has set up a Compensation Committee (the "CC") consisting of five members of which three of them are the independent non-executive Directors. As at the date of this annual report, the CC comprises Mr. Lam Kin-Fung, Jeffrey (an independent non-executive Director and the Chairman of the CC), Tan Sri Dato' David Chiu (a non-executive Director), Mr. Tsang On Yip, Patrick (a non-executive Director), Dr. Hu Shao Ming Herman (an independent non-executive Director) and Mr. Luk Koon Hoo, Roger (an independent non-executive Director).

One CC meeting was held during the financial year ended December 31, 2018. Attendance records of the CC members are set out below:

Committee Members	Attendance/ Number of Meeting
Mr. LAM Kin-Fung, Jeffrey (Chairman)	1/1
Tan Sri Dato' David CHIU	1/1
Mr. TSANG On Yip, Patrick	1/1
Dr. HU Shao Ming Herman	1/1
Mr. LUK Koon Hoo, Roger	1/1

## (F) BOARD COMMITTEES (Continued)

- (II) Compensation Committee (Continued)
  - (i) The terms of reference of the CC, which are available on the websites of the Stock Exchange and the Company, are aligned with the provisions set out in the CG Code. Given below are the main duties of the CC:
    - (a) to make recommendations to the Board on the Company's policy and structure for remuneration of all Directors and Senior Management, and on the establishment of a formal and transparent procedure for developing remuneration policy:
    - to review and approve the management's remuneration proposals by reference to the Board's corporate goals and objectives;
    - (c) either:
      - (i) to determine, with delegated responsibility, the remuneration packages of individual executive Directors and Senior Management; or
      - (ii) to make recommendations to the Board on the remuneration packages of individual executive Directors and Senior Management.

This should include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment;

- (d) to make recommendations to the Board on the remuneration of non-executive Directors;
- (e) to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
- (f) to review and approve compensation payable to executive Directors and Senior Management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- (g) to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
- (h) to ensure that no Director or any of his associates is involved in deciding his own remuneration;
- (i) to advise the Shareholders on how to vote with respect to any service contracts of Directors that require the Shareholders' approval under the Listing Rules;
- (j) to decide with respect to the Employee Share Option Scheme (if any):
  - (i) the Employees to whom Options shall be granted;
  - (ii) the number of Shares subject to each Option;
  - (iii) the date on which Options shall be granted; and
  - (iv) the subscription price; and
- (k) to review any compensation related or other issues as requested by the Board.

## (F) BOARD COMMITTEES (Continued)

#### (II) Compensation Committee (Continued)

- (ii) The work performed by the CC, which has the delegated authority and responsibility, for the financial year ended December 31, 2018 is summarised below:
  - (a) review of the Company's policy and structure for all remuneration of Directors and the Senior Management;
  - (b) assessing performance of executive Directors and the consideration and approval of the emoluments for all Directors and the Senior Management; and
  - (c) review of the terms of reference of CC.

The basis of determining the emoluments payable to its Directors and the Senior Management is with reference to the qualifications, experience, duties and responsibilities with the Company, as well as the Group's performance and the prevailing market conditions.

#### (III) Nomination Committee

The Company has set up a Nomination Committee (the "NC") with the majority of its members being the independent non-executive Directors. As at the date of this annual report, the NC comprises Tan Sri Dato' David Chiu (a non-executive Director and the Chairman of the NC), Mr. Lam Kin-Fung, Jeffrey (an independent non-executive Director) and Mr. Luk Koon Hoo, Roger (an independent non-executive Director).

At present, more than one-third of the Directors on the Board are the independent non-executive Directors. They represent diverse career experience in both international and local enterprises. They bring with them diverse professional backgrounds, spanning property development and investment, banking, legal, valuation and advisory, hospitality and entrepreneurship. They also hold or have held important public service positions in Hong Kong and China, covering business, industry and commerce, sports, education, regulatory and politics.

The Board composition reflects various cultural and educational backgrounds, professional development, length of service, knowledge of the Company and a broad range of individual attributes, interests and values. The NC considers the current Board composition has provided the Company with a good balance and diversity of skills and experience appropriate to the requirements of its business. The NC will continue to review its composition from time to time taking into consideration specific needs for the Group's business.

## (F) BOARD COMMITTEES (Continued)

#### (III) Nomination Committee (Continued)

#### **Board Diversity Policy**

The Board has adopted a Board Diversity Policy (the "Board Diversity Policy"). Under the Board Diversity Policy, the Company recognises and embraces the benefits of having a diverse Board with a vision for the Company to achieve a sustainable and balanced development.

The Board Diversity Policy sets out the approach to achieve diversity on the Board and the Nomination Committee of the Company has developed the measurable objectives to implement this Policy, taking into account the factors based on the business model of the Company and specific needs from time to time. In achieving the board diversity, a number of factors, including but not limited to, educational background, gender, ethnicity, age, skills, knowledge, experience and length of service, are considered. All the Board appointments are made on merits while having due regard for the benefits of diversity on the Board.

The Nomination Committee will review the Board Diversity Policy annually to ensure its effectiveness, and recommend any appropriate revisions.

- (i) The terms of reference of the NC, which are available on the websites of the Stock Exchange and the Company, are aligned with the provisions set out in the CG Code. Given below are the main duties of the NC:
  - (a) to review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
  - (b) to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships;
  - (c) to assess the independence of the independent non-executive Directors; and
  - (d) to make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the chief executive.

#### (F) BOARD COMMITTEES (Continued)

## (III) Nomination Committee (Continued)

#### **Board Diversity Policy (Continued)**

- (ii) The work performed by the NC, which has the delegated authority and responsibility, for the financial year ended December 31, 2018 is summarised below:
  - (a) review of the Board Diversity Policy;
  - (b) review of the terms of reference of NC;
  - (c) review of the structure, size and composition of the Board taking into account the Board Diversity Policy and make recommendations on any proposed changes to the Board;
  - (d) assess the independence of the independent non-executive Directors; and
  - (e) make recommendations to the Board for the proposed appointment and re-appointment of Directors.

One NC meeting was held during the financial year ended December 31, 2018. Attendance records of the NC members are set out below:

Committee Members	Attendance/ Number of Meeting
Tan Sri Dato' David CHIU	1/1
Mr. LAM Kin-Fung, Jeffrey	1/1
Mr. LUK Koon Hoo, Roger	

#### (IV) Corporate Governance Functions

While the Board is and remains to be principally responsible for the corporate governance functions of the Company, it has delegated the relevant duties to the AC to ensure the proper performance of corporate governance functions of the Company. In this connection, the terms of reference of the AC include various duties relating to corporate governance matters which are set out in paragraph "(E) Oversight of the Company's Corporate Governance Matters" on page 38 under sub-section "(I) Audit Committee" of section "(F) BOARD COMMITTEES" above.

### (G) AUDITOR'S REMUNERATION

The fees in relation to the audit services for the financial year ended December 31, 2018 provided by PricewaterhouseCoopers, the external auditor of the Company, amounted to approximately HK\$2,280,000 and the remuneration in relation to non-audit services paid or payable to PricewaterhouseCoopers and KPMG (former auditor of the Company) amounted to approximately HK\$486,000 and HK\$426,000 respectively.

#### (H) RISK MANAGEMENT AND INTERNAL CONTROLS

#### (I) Risk Governance

The risk management and internal control systems ("RM&IC Systems") of the Group comprises a well-defined governance structure, with areas of responsibility and limits of authority of each business and operational unit clearly delineated to ensure effective checks and balances. Internal control policies, procedures and guidelines have been compiled to safeguard assets against unauthorised use or disposition, to maintain of proper records, to assure of the reliability of financial information for internal use or publication and to comply with relevant legislation and regulations.

The Board acknowledges its ultimate responsibility to oversee internal control systems, to evaluate and determine the nature and extent of the risks it is willing to take in achieving strategic objectives and for maintaining the RM&IC Systems as well as to monitor their effectiveness. The management is tasked with the design, implementation and monitoring of the systems. The AC has been delegated by the Board to oversee the systems and is supported by independent professionals to perform the internal audit function, which provides assessment on risk and internal control oversight.

The internal audit function monitors compliance with policies and standards and carries out an analysis and independent appraisal of the adequacy and effectiveness of the RM&IC Systems across the Group. Findings regarding risk management and internal control matters are reported to the AC, in line with the annual audit plan reviewed by the AC, and communicated to the business or corporate units concerned.

Notwithstanding the above, the RM&IC Systems are designed to manage the risk rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

## (H) RISK MANAGEMENT AND INTERNAL CONTROLS (Continued)

## (II) Risk Management Processes and Practices

The management maintains a risk register to identify major risks, which are then categorised into business risks, financial risks, compliance risks, operational risks and other risks. The risks identified are evaluated in terms of individual likelihood of occurrence, severity of consequence, priority and the existence of early warning signal. Based on the results of the assessment, the management will determine the appropriate risk response: acceptance, transfer, elimination, reduction or sharing, and formulate corresponding control activities and mitigation measures. The risk profile will be reviewed and the risk register will be updated on an ongoing basis to incorporate any change in the nature and extent of significant risks. Internal control deficiencies, if any, are communicated to the responsible parties for taking corrective action.

The AC, through independent professionals to perform the internal audit function, conducts annual review of the effectiveness of the RM&IC Systems and procedures, on a rotation of different cycles basis, covering all controls, including financial, operational and compliance controls, by way of the above risk identification and assessment exercise. Confirmation from the management, in the form of certification that the risk management and internal control procedures are functioning effectively to meet the respective financial reporting, operational and compliance needs, is obtained from business and corporate unit heads.

To ensure timely, fair, accurate and complete disclosure of inside information and compliance with the applicable laws and regulations, the Group has in place, as an internal control element, a disclosure policy of price sensitive information providing guidance on reporting and dissemination of inside information and preservation of confidentiality. Under the policy, Directors or heads of business units shall report to the Chairman/the Chief Operating Officer/the Chief Financial Officer for any potential/suspected inside information event as soon as practicable when it materialises for determining the nature of developments, and if required, making disclosure. All staff are also required to observe the code of ethical standards to keep non-public information confidential.

#### (III) Periodical Reviews

During the year ended December 31, 2018, the AC through the independent professionals to perform the internal audit function, had conducted review of the RM&IC Systems on behalf of the Board, including the adequacy of, inter alia, resources, staff qualifications and experience, training programmes and budget of the Company's accounting, internal audit and financial reporting functions. Written management confirmation on the effectiveness of the RM&IC Systems has been received.

The results of the review were reported by the AC to the Board, based on which the Directors concluded that, for the financial year ended December 31, 2018, the RM&IC Systems and procedures of the Group were effective and adequate. The Group has complied with the provisions in the CG Code regarding the risk management and internal control systems.

## (I) DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Directors are responsible for overseeing the preparation of the consolidated financial statements of the Group for the financial year ended December 31, 2018, which give a true and fair view of the financial position of the Group as a whole as at the end of the financial year and of the Group's financial performance and cash flows for the year then ended and in compliance with the requirements of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) (the "CO") and the applicable disclosure provisions of the Listing Rules.

The reporting responsibilities of the auditor of the Company in the Independent Auditor's Report are set out on pages 70 to 76 of this annual report.

### (J) COMPANY SECRETARY

The Company Secretary, Mr. Kwok Chi Kin, is an employee of the Group and has day-to-day knowledge of the Company's affairs. He reports to the Chairman and is responsible for advising the Board on corporate governance matters and facilitating induction and professional development of the Directors. He also supports the Board by ensuring good information flow and that the policies and procedures adopted by the Board are followed. During the financial year ended December 31, 2018, he had taken no less than 15 hours of relevant professional training. The biographical details of Mr. Kwok are set out in the section headed "Biographical Details of Directors and Senior Management" section of this annual report.

### (K) COMMUNICATION WITH SHAREHOLDERS

A Shareholders Communication Policy has been adopted by the Company to ensure that the Shareholders are provided with ready, equal and timely access to balanced and understandable information about the Company (including its financial performance, strategic goals and plans, material developments, governance and risk profile), in order to enable the Shareholders to exercise their rights in an informed manner, and to allow the Shareholders and the investment community to engage actively with the Company.

The Group uses several formal channels to ensure fair disclosure and comprehensive and transparent reporting of its performance and activities. Annual and interim reports are published/printed and printed copies of such reports or notifications of publication thereof on the Company's website are sent to all Shareholders. Such reports and press releases are posted and are available for download at the Company's corporate website www.i-cablecomm.com. In addition, the Company makes full use of the internet to make information broadly available to the Shareholders. The Company's website provides the relevant contact information by which enquiries may be put to the Board. Constantly being updated in a timely manner, the website also contains a wide range of additional information on the Group's business activities.

The Company encourages its Shareholders to attend the annual general meetings of the Company to ensure a high level of accountability and to stay informed of the Group's strategy and goals. The Directors and the external auditor are also available to answer the Shareholders' questions at the meetings.

## (L) SHAREHOLDERS' RIGHTS

### (I) Convene a General Meeting

Pursuant to Section 566 of the CO, on written requisition by the Shareholders representing at least 5% of the total voting rights of all Shareholders having a right to vote at general meetings, the Directors must convene a general meeting.

#### (II) Send Enquiries to the Board

The Company's corporate website (www.i-cablecomm.com) provides the relevant contact information (for enquiry purpose only) by which Shareholders may at any time address their enquiries to the Board.

#### (III) Make Proposals at General Meetings

- (i) The procedures for proposing candidate(s) for election as Director(s) at a Shareholders' meeting are set out in the Corporate Information section of the Company's corporate website.
- (ii) The procedures for proposing resolution(s) to be moved at the Company's annual general meeting(s) are as follows:

Pursuant to Section 615 of the CO, the Shareholder(s) can submit a written requisition to move a resolution at the Company's annual general meeting(s) if they represent:

- at least 2.5% of the total voting rights of all Shareholders who have a right to vote at the annual general meeting to which the requests relate; or
- at least 50 members who have a right to vote on the resolution at the annual general meeting to which the requests relate.

The relevant written requisition must:

- (a) identify the resolution of which notice is to be given;
- (b) be authenticated by the person or persons making it; and
- (c) be received by the Company not later than 6 weeks before the relevant annual general meeting to which the requests relate; or if later, the time at which notice is given of that meeting.

Any written requisitions from the Shareholders to the Company pursuant to Sections 566 and 615 of the CO must be deposited at the Company's registered office.

#### (M) DIVIDEND POLICY

The Board has adopted a Dividend Policy (the "Dividend Policy"). Under the Dividend Policy, the Board may from time to time pay to the Shareholders annual dividends, if any, on the outstanding ordinary Shares declared by and subject to the discretion of the Board and must be approved at a general meeting of the Shareholders. In addition, the Board may from time to time pay to the Shareholders such interim dividends as appear to the Board to be justified, both annual dividends and interim dividends shall not exceed the amount recommended by the Board, in accordance with the provision of the Articles and the Companies Ordinance.

The Board may only consider to make a distribution if the amount of the Company's net assets is not less than the aggregate of the Company's called up share capital and undistributable reserves; and to the extent that, the distribution does not reduce the amount of those assets to an amount less than the aggregate of the Company's called up share capital and undistributable reserves.

The Board shall consider, including but not limited to, the following factors before the declaration and payment of dividends:

- (a) the Group's results of operations;
- (b) the earnings and distributable reserves of the Company and each of the members of the Group;
- (c) the Group's actual and expected financial performance and conditions and liquidity position;
- (d) the Shareholder's interests;
- (e) any restrictions on payment of dividends that may be imposed by the Group's lenders;
- (f) the Group's expected working capital requirements, surplus and future expansion plans;
- (g) contractual, statutory and regulatory restrictions;
- (h) general economic conditions and other internal or external factors that may have any impact on the business or financial performance and position of the Company; and
- (i) any other factors that the Board deems appropriate.

The Board endeavours to maintain a balance between meeting the Shareholders' expectations and prudent capital management with a sustainable dividend policy. The Board will continue to review the Dividend Policy and reserve the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy from time to time.

#### (N) AMENDMENTS TO CONSTITUTIONAL DOCUMENTS

There was no change in the Company's constitutional documents during the financial year. The consolidated version of the Articles is available on the websites of the Stock Exchange and the Company.

## REPORT OF THE DIRECTORS

The Directors have pleasure in presenting their annual report and the audited consolidated financial statements of the Group for the financial year ended December 31, 2018.

#### PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The activities of its principal subsidiaries and consolidated structured entities are set out in Note 18 to the consolidated financial statements.

#### **BUSINESS REVIEW**

A review of the business of the Group during the year is provided in the "Chairman's Statement" on pages 3 to 5 of this annual report, "Business Review" on pages 6 to 8 of this annual report and "Management Discussion and Analysis" on pages 23 to 28 of this annual report. The principal risks and uncertainties facing the Group are contained in "Business Review" on page 8 of this annual report and Note 6 to the consolidated financial statements. The future development of the business of the Group is provided in the "Future Plans for Material Investments or Capital Assets" and "Outlook" sections of Management Discussion and Analysis on page 27 of this annual report.

In addition, discussions on the Group's environmental policies and performance, compliance with the relevant laws and regulations and an account of the Group's key relationship with its employees, customers and suppliers are contained under the section "Environmental, Social and Governance Report" on pages 10 to 22 of this annual report.

#### **RESULTS**

The results of the Group for the financial year ended December 31, 2018 are set out in the consolidated statement of profit or loss and the consolidated statement of comprehensive income on pages 77 to 78 of this annual report.

#### DIVIDEND

The Board does not recommend the payment of any dividend for the financial year ended December 31, 2018 (for the financial year ended December 31, 2017: HK\$Nil).

#### **MAJOR CUSTOMERS AND SUPPLIERS**

For the financial year ended December 31, 2018:

The aggregate amount of revenue attributable to the Group's five largest customers represented less than 30% of the Group's total revenue.

The percentage of purchases attributable to the Group's largest supplier and five largest suppliers accounted for approximately 14% and 44% respectively of the Group's total purchases for the year.

None of the Directors or their close associates holds, nor does any Shareholder owning (to the knowledge of the Directors) more than 5% of the number of issued shares of the Company hold, any interests in any of the Group's five largest suppliers or customers.

## **FIVE-YEAR FINANCIAL SUMMARY**

A summary of the results, assets and liabilities of the Group for the last five financial years is set out on page 136 of this annual report.

## PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group during the year are set out in Note 14 to the consolidated financial statements.

#### BANK LOAN AND OTHER BORROWING

Details of the bank loan and other borrowing of the Group as at December 31, 2018 are set out in Note 23 to the consolidated financial statements.

#### **SHARE CAPITAL**

Details of the shares of the Company issued and the movements in the share capital of the Company during the year are set out in Note 24(c) to the consolidated financial statements.

#### **DISTRIBUTABLE RESERVES**

As at December 31, 2018, the aggregate amount of reserves of the Company available for distribution to equity Shareholders, as calculated under the provisions of Part 6 of the CO, was HK\$Nil (2017: HK\$Nil).

### **DIRECTORS OF THE COMPANY**

The Directors during the year and up to the date of this report are:

#### Non-executive Directors

Tan Sri Dato' David CHIU

Dr. CHENG Kar-Shun, Henry

Dr. CHENG Chi-Kong, Adrian

Mr. TSANG On Yip, Patrick

Mr. HOONG Cheong Thard

#### **Executive Directors**

Mr. Andrew Wah Wai CHIU

Mr. KWAN Jut Ho, William (resigned with effect from March 1, 2018)

#### **Independent Non-executive Directors**

Mr. LAM Kin-Fung, Jeffrey

Dr. HU Shao Ming Herman

Mr. LUK Koon Hoo, Roger

Mr. TANG Sing Ming Sherman

In accordance with article 106(A) of the Articles, Mr. Tsang On Yip, Patrick, Mr. Hoong Cheong Thard, Mr. Luk Koon Hoo, Roger and Mr. Tang Sing Ming Sherman will retire from the Board by rotation and being eligible offer himself for reelection at the forthcoming AGM. None of the retiring Directors proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

Biographical information of the Directors is set out in the section headed "Biographical Details of Directors and Senior Management" on pages 63 to 69 of this annual report.

## **DIRECTORS OF SUBSIDIARIES OF THE COMPANY**

The names of all persons who, during the financial year and up to the date of this report, serve as directors of the companies included as subsidiaries of the Company for the financial year ended December 31, 2018 are set out below:

Mr. Andrew Wah Wai CHIU

Ms. CHAN Doi Lei Dorothy

Mr. CHAN King Chuen Lourice

Mr. CHAN Wai Man

Mr. CHENG Sai Ho

Mr. CHIU Ying Chun Ronald

Mr. FUNG Tak Hung William

Mr. KWAN Jut Ho William

Mr. KWOK Chi Kin

Ms. LAI Mei Kit

Ms. LEUNG Shuk Yee Irene

Ms. NG Ching Man, Carman

Mr. SHUEN Wai Hung

Ms. SUEN Chung Yan Julia

Mr. TSANG Chin Cheung Samuel

Mr. WONG Hei Pui

Ms. WONG Pui Chee Gigi

Ms. YUNG Pik Yan

#### CONFIRMATION OF INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company received from each of Mr. Lam Kin-Fung, Jeffrey, Dr. Hu Shao Ming Herman, Mr. Luk Koon Hoo, Roger and Mr. Tang Sing Ming Sherman a confirmation of his independence pursuant to Rule 3.13 of the Listing Rules and the Company considers that all the independent non-executive Directors are independent.

#### **DIRECTORS' SERVICE CONTRACTS**

Each of the following Directors has entered into an appointment letter with the Company for an initial term of three years commencing from the appointment date with more than 12 months to run irrespective of the notice period. The details of the Directors' appointment letters are set out below:

Name of Directors	Term of the appointment	Remuneration per annum			
Tan Sri Dato' David CHIU	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three	A director's fee of HK\$60,000 per annum and such other benefits as may be			
	years upon expiry of the then current term of the appointment	determined by, and at the discretion of, the Board from time to time			
Dr. CHENG Kar Shun, Henry	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment	A director's fee of HK\$60,000 per annum and such other benefits as may be determined by, and at the discretion of, the Board from time to time			

## **DIRECTORS' SERVICE CONTRACTS (Continued)**

Name of Directors	Term of the appointment	Remuneration per annum
Dr. CHENG Chi-Kong, Adrian	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment	A director's fee of HK\$60,000 per annum and such other benefits as may be determined by, and at the discretion of, the Board from time to time
Mr. Andrew Wah Wai CHIU	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment	A director's fee of HK\$60,000 per annum and such other benefits as may be determined by, and at the discretion of, the Board from time to time
Mr. TSANG On Yip, Patrick	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment	A director's fee of HK\$60,000 per annum and such other benefits as may be determined by, and at the discretion of, the Board from time to time
Mr. HOONG Cheong Thard	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment	A director's fee of HK\$60,000 per annum and such other benefits as may be determined by, and at the discretion of, the Board from time to time
Mr. LAM Kin-Fung, Jeffrey	For an initial term of three years commencing from September 15, 2017 and renewable automatically for successive terms of three years upon expiry of the then current term of the appointment	A director's fee of HK\$60,000 per annum and such other benefits as may be determined by, and at the discretion of, the Board from time to time

Save as disclosed above, as at this report, none of the Directors had service contract with the Company or any of its subsidiaries or associated companies (i) which (including both continuous and fixed term contract) had been entered into or amended within six months before the date of this report; (ii) which were continuous contracts with a notice period of 12 months or more; (iii) which were fixed term contracts with more than 12 months to run irrespective of the notice period; or (iv) which were not expiring or determinable by the employer within one year without payment of compensation (other than statutory compensation).

### **DIRECTORS' INTERESTS IN SECURITIES**

Save as disclosed below, as at December 31, 2018, none of the Directors or chief executive of the Company had any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong (the "SFO")), which were required to be notified to the Company and the Stock Exchange pursuant to the provisions of Divisions 7 and 8 of Part XV of the SFO, including interests or short positions which they were taken or deemed to have under such provisions of the SFO, or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to the Model Code for Securities Transactions by Directors adopted by the Company, to be notified to the Company and the Stock Exchange.

## Long position in underlying Shares — share options Share options granted to the Directors

				Number of Shar	es issuable unde				
Name	Date of grant	Exercisable period	Balance as at January 1, 2018	Granted during the year (Note 2), (Note 3)	Exercised during the year	Lapsed during the year	Cancelled during the year	Balance as at December 31, 2018	Exercise price per Share HK\$
Tan Sri Dato' David CHIU	June 15, 2018	(Note 1)	-	62,000,000	-	-	-	62,000,000	0.210
Dr. CHENG Kar-Shun, Henry	June 15, 2018	(Note 1)		62,000,000				62,000,000	0.210
Dr. CHENG Chi-Kong, Adrian	June 15, 2018	(Note 1)	-	20,000,000	-	-	-	20,000,000	0.210
Mr. TSANG On Yip, Patrick	June 15, 2018	(Note 1)	-	26,250,000	-	-	-	26,250,000	0.210
Mr. HOONG Cheong Thard	June 15, 2018	(Note 1)	-	26,250,000	-	-	-	26,250,000	0.210
Mr. Andrew Wah Wai CHIU	June 15, 2018	(Note 1)	-	35,500,000	-	-	-	35,500,000	0.210
			-	232,000,000	-	-	-	232,000,000	

#### Notes:

- (1) 50% of the share options are exercisable from June 15, 2018 to June 14, 2028 (both dates inclusive); and 50% of the share options are exercisable from June 15, 2019 to June 14, 2028 (both dates inclusive).
- (2) The closing price per Share as stated in the daily quotation sheet issued by the Stock Exchange immediately before the date on which the share options were granted was HK\$0.155.
- (3) The cash consideration paid by each of the Directors for the a acceptance of share options was HK\$1.00.

### SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SECURITIES

Save as disclosed below, as at December 31, 2018, so far as is known to the Directors or chief executives of the Company, the Company had not been notified by any persons (other than the Directors or chief executive of the Company) who had interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

## Long positions in the Shares

	Number of Shares						
Name of shareholder	Beneficial owner	Underwriter	Spouse interest	Interest of a controlled corporation	Other interest	Total	Approximate percentage of the number of issued Shares
Forever Top (Asia) Limited	5,364,724,960 (Note 1)	3,663,257,676 (Note 2)	-	-	-	9,027,982,636	145.47%
HSBC Trustee (C.I.) Limited	-	-	_	- -	618,953,533 (Note 3)	618,953,533	9.97%
Ng Hung Sang	106,504,000	_	54,870,000 (Note 4)	212,942,000 (Note 5)	<u>-</u>	374,316,000	6.03%
Ng Lai King Pamela	54,870,000	_	319,446,000 (Note 6)	- -	-	374,316,000	6.03%

#### Notes:

- 1. These 5,364,724,960 Shares represent 2,682,362,480 Shares owned by Forever Top (Asia) Limited as at December 31, 2018 and 2,682,362,480 committed Shares that it has irrevocably and unconditionally undertaken to the Company pursuant to the proposed rights issue of the Company as disclosed in the circular (the "Circular") of the Company dated December 20, 2018 and the undertaking letter that, among other things, it shall subject to the granting of the whitewash waiver by the executive director of the Corporate Finance Division of the Securities and Futures Commission of Hong Kong, accept in full pursuant to the undertaking letter. The rights issue however did not proceed.
- 2. These 3,663,257,676 Shares represent the number of underwritten Shares committed by Forever Top (Asia) Limited pursuant to the underwriting agreement as disclosed in the Circular (assuming full exercise of all outstanding exercisable share options of the Company on or before the record date as disclosed in the Circular and the underwritten Shares are not being taken up by the qualifying Shareholders and not being placed by the bookrunner under the compensatory arrangements, the non-qualifying Shareholders unsold rights Shares not being placed by the bookrunner and unsold fractions of the rights Shares). The rights issue however did not proceed.
- 3. HSBC Trustee (C.I.) Limited was deemed to be interested in 618,953,333 Shares by virtue of being the trustee of a discretionary trust.
- Ng Hung Sang, the spouse of Ng Lai King Pamela, was deemed to be interested in 54,870,000 Shares which Ng Lai King Pamela is interested in under the SFO.
- 5. Ng Hung Sang was deemed to be interested in 212,942,000 Shares which his controlled corporations are interested in under the SFO. South China Finance and Management Limited directly held 212,942,000 Shares. South China Financial Holdings Limited held 100% control in South China Finance and Management Limited. Ng Hung Sang, through his 100% controlled corporations, held 25.66% control in South China Financial Holdings Limited.
- 6. Ng Lai King Pamela, the spouse of Ng Hung Sang, was deemed to be interested in 319,446,000 Shares which Ng Hung Sang is interested in under the SFO.

## **SHARE OPTION SCHEME**

The Company previously adopted a share option scheme on November 2, 1999 which expired on November 2, 2009 and all outstanding unexercised share options granted thereunder expired on December 31, 2009. The Company adopted a new share option scheme (the "Share Option Scheme") on May 24, 2018 which will be valid and effective for a period of ten years from the date of adoption.

Purpose of the scheme	The purpose of the Share Option Scheme is to attract and retain the best available personnel, to provide additional incentives to the eligible persons, to recognise and acknowledge the contributions that the eligible persons have made or may make to the Group and to promote the success of the business of the Group.
Participants of the scheme	Any person who is (or will be on the Date of Grant) an employee, a Director, a consultant or an advisor, as may be determined by the Directors from time to time.
Total number of shares available for issue under the scheme and percentage of issued shares of the Company as at the date of this annual report	The Company had granted share options to certain eligible participants to subscribe for a total of 279,200,000 Shares under the Share Option Scheme as at the date of this report.
this annual report	The total number of Shares available for issue under the Share Option Scheme is 139,600,000 representing approximately 2.25% of the total number of Shares as at the date of this report.
Maximum entitlement of each participant under the scheme	Unless approved by the Shareholders, the total number of Shares issued and to be issued upon the exercise of the share options granted to each eligible person (including exercised, cancelled and outstanding Options) in any 12 month period shall not exceed 1% of the share capital of the Company in issue.
The period within which the shares must be taken up under an option	The period as notified by the Board upon the grant of share options during which it may be exercised, such period not to exceed 10 years from the date of grant of the relevant share option.
	date of grant of the following orders option.
The minimum period for which an option must be held before it can be exercised	Any period as determined by the Board.
The amount payable on application or acceptance of the option and the period within which payments or calls must or may be made or loans for such purposes must be paid	The amount payable for the acceptance of a share option shall be the sum of HK\$1.00 which shall be paid upon acceptance of the offer of such share option. This consideration shall not be refundable to the participant and shall not be deemed to be a part payment of the exercise price.

## SHARE OPTION SCHEME (Continued)

The basis of determining the exercise price

The exercise price of the share option shall be at a price determined by the Board and notified to a participant.

The exercise price shall not be less than the higher of:

- (A) the closing price of the Shares on the Stock Exchange as stated in the Stock Exchange's daily quotations sheet on the date of grant of such share option; and
- (B) the average closing price of the Shares on the Stock Exchange as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant of such share option.

The remaining life of the scheme

The Share Option Scheme shall be valid and effective for a period of 10 years from the date of adoption, i.e. May 24, 2018.

There was no outstanding share option as at January 1, 2018 as the Share Option Scheme was adopted on May 24, 2018. During the period from the date of the adoption of the Share Option Scheme to December 31, 2018, movement of share options granted by the Company to eligible persons was as follows:

- a. Details of the movement of share options granted to the Directors are disclosed under section headed "Directors' Interests in Securities" above.
- b. Details of the movement of share options granted to other eligible persons (other than the Directors) are as follows:

			Number of Shares issuable under the share options granted						
Eligible Persons	Date of grant	Exercisable period	Balance as at January 1, 2018	Granted during the year (Note 2), (Note 3)	Exercised during the year	Lapsed during the year	Cancelled during the year	Balance as at December 31, 2018	Exercise price per Share HK\$
Employees	June 15, 2018	(Note 1)	-	40,200,000	-	_	-	40,200,000	0.210
Other participants	June 15, 2018	(Note 1)	-	7,000,000	-	-	-	7,000,000	0.210
			_	47,200,000	-	-	-	47,200,000	

#### Notes

- (1) 50% of the share options are exercisable from June 15, 2018 to June 14, 2028 (both dates inclusive); and 50% of the share options are exercisable from June 15, 2019 to June 14, 2028 (both dates inclusive).
- (2) The closing price per Share as stated in the daily quotation sheet issued by the Stock Exchange immediately before the date on which the share options were granted was HK\$0.155.
- (3) The cash consideration paid by each of the eligible persons for the acceptance of share options was HK\$1.00.

#### SHARE OPTION SCHEME (Continued)

The fair value of the share options granted at the date of grant, June 15, 2018, was estimated at approximately HK\$21 million using the Binomial option pricing model. Value was estimated based on the risk-free rate at 2.25% per annum with reference to the market yield rates of the Hong Kong Government Bond (maturing on August 22, 2028) as of the value date, a historical volatility of 66.08% calculated based on the historical price with period equals to the life of the share options, assuming zero dividend yield based on historical dividend payout records. Share options which are forfeited prior to the expiry date will be released directly to the reserve. The Binomial option pricing model requires input of subjective assumptions such as the expected stock price volatility. Change in the subjective input may materially affect the fair value estimates. With regard to the subjectivity and uncertainty of the values of the options, such values are subject to a number of assumptions and the limitation of the Binomial option pricing model.

### DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS

No transaction, arrangement or contract of significance in relation to the Company's business to which the Company, or any of its subsidiaries was a party, and in which a Director or any entities connected with a Director had a material interest, whether directly or indirectly, subsisted at the end of the financial year or at any time during the financial year.

#### MANAGEMENT CONTRACT

No contract concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the financial year.

## CONTRACTS OF SIGNIFICANCE WITH CONTROLLING SHAREHOLDER

Save as disclosed as below and in the section headed "Connected Transactions" below and the material related party transactions disclosed in Note 28 to the consolidated financial statements, there were no other contracts of significance between the Company, or any of its subsidiaries, and a controlling Shareholder or any its subsidiaries subsisting at the end of the year or at any time during the financial year.

### Loan Agreement

On January 25, 2019, Forever Top, as lender and the Company as borrower entered into the Loan Agreement pursuant to which Forever Top agreed to grant the Loan Facility of amount up to HK\$200 million make available to the Company at interest rate of the Hong Kong Interbank offered rate for interest period of three months per annum, unsecured and repayable at the earlier of (a) 18-months from the date of the Loan Agreement; and (b) five business days following completion of last fund raising activity of the Company (including issuance of equity or debt or convertible securities) from the date of the Loan Agreement with an aggregate amount of gross proceeds received by the Company from all fund raising activities completed after the date of the Loan Agreement being not less than HK\$600 million. The Loan will be used by the Company for its general working capital requirements.

## CONTRACTS OF SIGNIFICANCE WITH CONTROLLING SHAREHOLDER (Continued)

#### **Subscription Agreement**

On January 25, 2019, the Company entered into the unlisted long-term convertible securities subscription agreement (the "LCS Subscription Agreement") with the Controlling Shareholder, pursuant to which the Company has conditionally agreed to issue, and the Controlling Shareholder has conditionally agreed to subscribe for the LCS. Under the LCS Subscription Agreement, the Company procures the Controlling Shareholder to subscribe for the LCS on the date of completion of the Rights Issue as disclosed in the announcement of the Company dated January 25, 2019. The principal amount for the Subscription will be the difference between HK\$660 million and the aggregate gross proceeds raised in the Rights Issue. The initial conversion price is HK\$0.125 per the new Share to be issued upon exercise of the conversion rights under the LCS. The coupon rate is 2.0% per annum and payable quarterly. The maturity date of the LCS is the end of tenth year from date of the issue of the LCS. On the maturity date, all of the remaining outstanding LCS will be redeemed by the issuer at one hundred percent of the outstanding principal amount of the LCS together with any interest accrued but unpaid thereon. The LCS is convertible into ordinary Shares at any time during the period from the date of the issue of the LCS up to the close of business on the maturity date, subject to the conversion restrictions.

#### ARRANGEMENTS TO PURCHASE SHARES OR DEBENTURES

At no time during the financial year was the Company, any of its subsidiaries, its holding company or any subsidiary of such holding company a party to any arrangement to enable the Directors of the Company to acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate, with the exception that during the year, there existed certain outstanding options to subscribe for ordinary Shares, granted under Share Option Scheme to certain Directors during the financial year. Details of the Share Option granted to the Directors were disclosed under the section headed "Directors' Interests in Securities" of this report. During the period from the date of grant, June 15, 2018, to December 31, 2018, no share option was exercised, lapsed or cancelled under the Share Option Scheme.

#### DIRECTORS' INTEREST IN COMPETING BUSINESS

During the year and up to the date of this report, none of the Directors (other than Independent Non-executive Directors) are considered to have interests in the businesses which compete or are likely to compete, either directly or indirectly with the business of the Group pursuant to the Listing Rules.

#### **EQUITY-LINKED AGREEMENT**

Save for the Share Option Scheme as set out on pages 56 to 58, no equity-linked agreement was entered into by the Company during the financial year or subsisted at the end of the financial year.

### PERMITTED INDEMNITY PROVISION

Pursuant to the Articles, every Director is entitled to be indemnified out of the assets of the Company against all costs, charges, expenses, losses and liabilities which he may sustain or incur in or about the execution and/or discharge of his duties and/or the exercise of his powers and/or otherwise in relation to or in connection with his duties, powers or office, to the extent as permitted by laws.

The Company has maintained director's liability insurance throughout the year, which provides appropriate cover for the Directors and the directors of the subsidiaries of the Company for indemnifying their liabilities arising out of corporate activities.

### RETIREMENT SCHEME AND MANDATORY PROVIDENT FUND

The principal retirement scheme operated by the Group is a defined contribution retirement scheme for its employees, established under a trust deed.

The scheme is funded by contributions from employees and employers. The employees and employers contribute respectively to the scheme sums which represent percentages of the employees' salaries as defined under the trust deed. Forfeited contributions may be utilised by the employers to reduce contributions.

The Group's principal retirement scheme is closed to new employees joining after October 1, 2000 while existing members of the scheme can continue to accrue future benefits.

Employees joining after October 1, 2000 will participate in the Mandatory Provident Fund, which is not operated by the Group, with terms as stipulated by the Mandatory Provident Fund Schemes Authority. The Group will also provide voluntary top-up benefits to employees receiving a monthly basic salary exceeding the statutory limits prescribed by the Mandatory Provident Fund Schemes Ordinance.

For the retirement scheme operated by the Group, retirement scheme costs before capitalisation during the financial year ended December 31, 2018 amounted to approximately HK\$17,111,000 (2017: HK\$19,153,000) which were incurred after utilisation of forfeitures to reduce the Group's contributions of approximately HK\$131,000 (2017: HK\$109,000).

#### DISCLOSURE PURSUANT TO RULE 13.21 OF THE LISTING RULES

On April 17, 2018, Hong Kong Cable Television Limited ("HKCTV") as borrower, and the Company, as guarantor, confirmed the acceptance of a facility letter issued by a bank (the "Lender"), as the lender, in respect of, among other things, a HK\$400,000,000 revolving loan facility (the "Revolving Loan Facility") being subject to review at any time and in any event by February 28, 2019 by the Lender; and on December 18, 2018, the Company, as applicant, on behalf of Hong Kong Cable News Express Limited, a wholly-owned subsidiary of the Company, (together with HKCTV, the "Borrowers") confirmed the acceptance of a supplemented facility letter issued by the Lender in respect of a HK\$33,830,000 performance bond facility (the "Performance Bond Facility") with a maximum tenor of five years being subject to review at any time and in any event by February 28, 2019 by the Lender.

Pursuant to the facility letters in relation to both the Revolving Loan Facility and the Performance Bond Facility, the Borrowers have undertaken that Forever Top, the controlling shareholder of the Company, would (i) hold greater than 35% of the total number of the issued Shares and (ii) be the single largest Shareholder of the Company. In the event of a breach of the aforesaid covenant, the Lender has the right to suspend, withdraw or make demand in respect of the whole or any part of the respective facilities made available to the relevant Borrower at any time or determine whether or not to permit drawings in relation to the respective facilities.

During the year ended December 31, 2018, the above specific performance obligations under the Revolving Loan Facility and the Performance Bond Facility have been complied with. Details of the transactions have been set out in the announcements of the Company dated April 17, 2018 and December 18, 2018.

#### CONNECTED TRANSACTIONS

The Group had the following connected transactions during the financial year ended December 31, 2018.

### **Tenancy Agreement and Licence Agreements**

Three legally-binding memoranda of understanding (the "MOUs") dated April 14, 2017 were entered between Cable Network Communications Limited, a wholly-owned subsidiary of the Company, and New Tech Centre Limited ("New Tech"), a wholly-owned subsidiary of Wharf, pursuant to which certain properties were leased/licensed to Cable Network Communications Limited for a period of three years commencing on January 1, 2018 to December 31, 2020 with two options to renew, each for a three-year term. The MOUs were approved by the independent Shareholders at the extraordinary general meeting of the Company held on May 29, 2017. Based on the MOUs, a tenancy agreement (the "Tenancy Agreement") and two licence agreements (the "Licence Agreements") dated September 15, 2017 were entered by the parties during the year ended December 31, 2017. New Tech was an associate of the then substantial Shareholder and therefore New Tech is a connected person of the Company under Chapter 14A of the Listing Rules. Details of the MOUs have been set out in the circular of the Company dated May 12, 2017. New Tech ceased to be a connected person of the Company since April 11, 2018. The aggregate annual value paid and payable by the Group to New Tech for the transactions contemplate under the Tenancy Agreement and the Licence Agreements during the period from January 1, 2018 to April 10, 2018 was approximately HK\$10.8 million, which did not exceed the annual cap as set by the Company.

### **Underwriting Agreement**

On November 9, 2018, the Controlling Shareholder and the Company has entered into the underwriting agreement (the "Underwriting Agreement"), the Controlling Shareholder has conditionally agreed to underwrite the new Shares to be allotted and issued in respect of the rights issue as disclosed in the circular of the Company dated December 20, 2018 pursuant to the terms and conditions of the Underwriting Agreement. The Controlling Shareholder is entitled for a commission of 1.75% of sum which is equal to the subscription price multiplied by the number of underwritten Shares and the reasonable costs, fees and other expenses of the Underwriter. As the approval of the rights issue, the Underwriting Agreement and the whitewash waiver were not obtained from the independent Shareholders at the general meeting held on January 9, 2019, the rights issue did not proceed, and the Underwriting Agreement was terminated. The Controlling Shareholder is a substantial Shareholder and therefore a connected person of the Company under Chapter 14A of the Listing Rules.

#### **Annual Review of Continuing Connected Transactions**

The independent non-executive Directors have reviewed the continuing connected transactions as contemplated under the Tenancy Agreement and the Licence Agreements and confirmed that the transactions thereunder have been entered into:

- (a) in the ordinary and usual course of business of the Group;
- (b) on normal commercial terms or better; and
- (c) in accordance with the relevant agreements governing such the transactions on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

## **CONNECTED TRANSACTIONS (Continued)**

Annual Review of Continuing Connected Transactions (Continued)

Pursuant to Rule 14A.56 of the Listing Rules, the Board engaged the auditor of the Company to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor of the Company has issued its unqualified letter containing its findings and conclusions that the Group's continuing connected transactions as disclosed above are in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

The related party transactions entered into by the Group during the financial year ended December 31, 2018 are disclosed in Note 28 to the consolidated financial statements. These transactions include amounts which fall under the definition of "connected transaction" or "continuing connected transaction" in accordance with Chapter 14A of the Listing Rules. The Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules with respect to the connected transactions and continuing connected transactions entered into by the Group during the financial year ended December 31, 2018.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any listed securities of the Company during the financial year ended December 31, 2018.

### SUFFICIENCY OF PUBLIC FLOAT

At the date of this annual report, based on information that is publicly available to the Company and within the knowledge of the Directors, the percentage of the Shares which are in the hands of the public exceeds 25.0% of the Company's total number of issued Shares.

#### **AUDITOR**

KPMG retired as the auditor of the Company upon the expiration of its term of office with effect from the conclusion of the annual general meeting of the Company held on May 24, 2018. PricewaterhouseCoopers was appointed as the auditor of the Company following the retirement of KPMG.

The consolidated financial statements of the Group now presented have been audited by PricewaterhouseCoopers, Certified Public Accountants who will retire and, being eligible, offer themselves for re-appointment, at the forthcoming annual general meeting of the Company.

On behalf of the Board

Tan Sri Dato' David CHIU

Chairman

Hong Kong, March 29, 2019

#### SUPPLEMENTARY CORPORATE INFORMATION

(A) Biographical Details of Directors and Senior Management

#### (i) Directors

#### Tan Sri Dato' David CHIU (Age: 64)

Tan Sri Dato' David Chiu, *B.Sc.*, was appointed as the chairman of the Board and a non-executive director of the Company in September 2017. He is also the chairman and a member of the nomination committee of the Company and a member of the compensation committee of the Company.

Tan Sri Dato' David Chiu holds a double degree of Bachelor of Science in Business Administration and Economics at the University of Sophia, Japan. He is a prominent businessman with over 30 years' experience in the property development and extensive experience in the hotel development. Since 1978, Tan Sri Dato' David Chiu had been the managing director of Far East Consortium Limited, the predecessor of Far East Consortium International Limited ("FECIL"), which is mainly engaged in property development and investment, hotel operation and management, car park operation as well as property management services, adopting geographical diversification and "Chinese Wallet" strategy, with business covering Hong Kong, Mainland China, Australia, Malaysia, Singapore, the United Kingdom and New Zealand. He was appointed as the deputy chairman and chief executive officer of FECIL on December 8, 1994 and October 8, 1997 respectively. On September 8, 2011, Tan Sri Dato' David Chiu has been appointed as the chairman of FECIL. He was formerly a non-executive director (up to the withdrawal of listing) and is currently a director of Dorsett Hospitality International Limited (formerly known as Kosmopolito Hotels International Limited, a subsidiary of FECIL, which withdrew from listing on the Main Board of the Stock Exchange in October 2015). He was the chairman of the board of directors of AGORA Hospitality Group Co., Ltd., a company listed on the Tokyo Stock Exchange, until March 31, 2015. He is also a director of Forever Top (Asia) Limited, a controlling shareholder of the Company.

In regard to Tan Sri Dato' David Chiu's devotion to community services in China and Hong Kong, he was appointed as the member of the 13th Chinese People's Political Consultative Conference, the vice chairman of All-China Federation of Industry and Commerce in 2017 and the chairman of Mid-Autumn Festival Celebration-People and Forces' Committee in 2008. Currently, he is a trustee member of The Better Hong Kong Foundation, an honorary chairman of Mid-Autumn Festival Celebration-People and Forces' Committee, a director and a member of Concerted Efforts Resource Centre, a counsellor of China-United States Exchange Foundation, an honorary chairman of Guangdong Chamber of Foreign Investors, a member of Hong Kong General Chamber of Commerce, a member of the Constitutional Reform Synergy, a member of The Real Estate Developers Association of Hong Kong, a member of Friends of Hong Kong Association Limited, a member of Pacific Basin Economic Council and a director of three Ju Ching Chu Schools in Hong Kong. In Malaysia, Tan Sri Dato' David Chiu was awarded an honorary award which carried the title "Dato" and a more senior honorary title of "Tan Sri" by His Majesty, King of Malaysia in 1997 and 2005 respectively. He was also awarded the WCEF Lifetime Achievement Awards by Asian Strategy & Leadership Institute in 2013.

Tan Sri Dato' David Chiu is the father of Mr. Andrew Wah Wai Chiu, an executive director of the Company, and the brother-in-law of Mr. Tang Sing Ming Sherman, an independent non-executive director of the Company.

#### SUPPLEMENTARY CORPORATE INFORMATION (Continued)

## (A) Biographical Details of Directors and Senior Management (Continued)

#### (i) Directors (Continued)

#### Dr. CHENG Kar-Shun, Henry GBM, GBS (Age: 72)

Dr. Cheng was appointed as the vice-chairman of the Board and a non-executive director of the Company in September 2017. Dr. Cheng is the chairman and executive director of New World Development Company Limited, NWS Holdings Limited and Chow Tai Fook Jewellery Group Limited, the chairman and non-executive director of New World Department Store China Limited and FSE Services Group Limited, and a non-executive director of SJM Holdings Limited, all of them are listed public companies in Hong Kong. He is the chairman and managing director of New World China Land Limited, a listed public company in Hong Kong until its delisting on August 4, 2016. He was a non-executive director of Lifestyle International Holdings Limited, a listed public company in Hong Kong, up to his retirement on May 4, 2015, the chairman and executive director of International Entertainment Corporation, a listed public company in Hong Kong, up to his resignation on June 10, 2017, an independent non-executive director of HKR International Limited, a listed public company in Hong Kong, up to his resignation on March 31, 2018, the chairman and non-executive director of Newton Resources Ltd, a listed public company in Hong Kong, up to his resignation on April 9, 2018, and an independent non-executive director of Hang Seng Bank Limited, a listed public company in Hong Kong, up to his retirement on May 10, 2018. He is a director of Cheng Yu Tung Family (Holdings) Limited, Cheng Yu Tung Family (Holdings II) Limited, Chow Tai Fook Capital Limited, Chow Tai Fook (Holding) Limited and Chow Tai Fook Enterprises Limited. Dr. Cheng is also a director of Forever Top (Asia) Limited, a controlling shareholder of the Company.

Dr. Cheng is the chairman of the Advisory Council of The Better Hong Kong Foundation and a Standing Committee Member of the Twelfth Chinese People's Political Consultative Conference of The People's Republic of China. Dr. Cheng was awarded the Gold Bauhinia Star and the Grand Bauhinia Medal in 2001 and 2017 respectively by the Government of the Hong Kong Special Administrative Region.

Dr. Cheng is the father of Dr. Cheng Chi-Kong, Adrian, a non-executive director of the Company, and the uncle of the spouse of Mr. Tsang On Yip, Patrick, a non-executive director of the Company.

#### Dr. CHENG Chi-Kong, Adrian JP (Age: 39)

Dr. Adrian Cheng was appointed as a non-executive director of the Company in September 2017. Dr. Adrian Cheng is the executive vice-chairman and general manager of New World Development Company Limited, an executive director of New World Department Store China Limited and Chow Tai Fook Jewellery Group Limited, and a non-executive director of Giordano International Limited and New Century Healthcare Holding Co. Limited, all being listed public companies in Hong Kong. He is an executive director of New World China Land Limited, a listed public company in Hong Kong until its delisting on August 4, 2016. He was an executive director of International Entertainment Corporation up to his resignation on June 10, 2017 and a non-executive director and vice chairman of Modern Media Holdings Limited up to his resignation on August 26, 2017, both being listed public companies in Hong Kong. He is a director of Chow Tai Fook (Holding) Limited and Chow Tai Fook Enterprises Limited. He is also the chairman of New World Group Charity Foundation Limited and a director of certain subsidiaries of New World Development Company Limited. Dr. Adrian Cheng worked in a major international bank prior to joining the New World Development Group in September 2006 and has substantial experience in corporate finance.

#### SUPPLEMENTARY CORPORATE INFORMATION (Continued)

(A) Biographical Details of Directors and Senior Management (Continued)

#### (i) Directors (Continued)

Dr. Adrian Cheng holds a Bachelor of Arts Degree (cum laude) from Harvard University, and was conferred the Honorary Doctorate of Humanities by the Savannah College of Art and Design. He is the vice-chairman of All-China Youth Federation, a member of the Tianjin Municipal Committee of The Chinese People's Political Consultative Conference, the chairman of China Young Leaders Foundation, the Honorary chairman of K11 Art Foundation Limited, and was a member of Board of the West Kowloon Cultural District Authority.

He is the son of Dr. Cheng Kar-Shun, Henry, a non-executive director of the Company, and the cousin of the spouse of Mr. Tsang On Yip, Patrick, a non-executive director of the Company.

#### Mr. TSANG On Yip, Patrick (Age: 47)

Mr. Tsang was appointed as a non-executive director of the Company in September 2017. He is also a member of the compensation committee of the Company.

Mr. Tsang is the chief executive officer and director of Chow Tai Fook Enterprises Limited. He is also an executive director of Melbourne Enterprises Limited and UMP Healthcare Holdings Limited, and a non-executive director of Greenheart Group Limited and Integrated Waste Solutions Group Holdings Limited, all of which are listed public companies in Hong Kong. Mr. Tsang is a director of Cheng Yu Tung Foundation Limited and Chow Tai Fook (Holding) Limited, a governor of Chow Tai Fook Charity Foundation Limited, a member of Hong Kong Chief Executive Election Committee, and a General Committee member of Employers' Federation of Hong Kong. He has been a member of the 12th Henan Provincial Committee of the Chinese People's Political Consultative Conference since 2018. Mr. Tsang obtained a Bachelor of Arts degree in Economics from Columbia College of Columbia University in New York, USA.

Mr. Tsang's spouse is a niece of Dr. Cheng Kar-Shun, Henry, a non-executive director of the Company, and a cousin of Dr. Cheng Chi-Kong, Adrian, a non-executive director of the Company.

#### Mr. HOONG Cheong Thard (Age: 50)

Mr. Hoong, *B.Eng.*, *ACA*, was appointed as a non-executive director of the Company in September 2017. He is also a member of the audit committee of the Company. He is an executive director of FECIL, a listed public company in Hong Kong, since August 2012. He joined FECIL in September 2008 as the managing director. He is responsible for the formulation and implementation of FECIL's overall strategies for development.

Prior to joining FECIL, Mr. Hoong was the chief executive officer of China LotSynergy Holdings Limited, a listed public company in Hong Kong, where he retired as a non-executive director of the company with effect from June 1, 2017.

Mr. Hoong was an investment banker for over 12 years and had held senior positions at Deutsche Bank and UBS where he was responsible for corporate finance business in Asia. He was formerly a non-executive director (up to the withdrawal of listing) and is currently a director of Dorsett Hospitality International Limited (formerly known as Kosmopolito Hotels International Limited and withdrew from listing on the Main Board of the Stock Exchange, a subsidiary of FECIL in October 2015), was a director of AGORA Hospitality Group Co., Ltd., a company listed on the Tokyo Stock Exchange, until March 2017 and is a non-independent non-executive director of Land & General Berhad, a company listed on the Bursa Malaysia. Mr. Hoong is also a director of Forever Top (Asia) Limited, which is a controlling shareholder of the Company.

Mr. Hoong is a member of the Institute of Chartered Accountants in England and Wales and holds a bachelor's degree in Mechanical Engineering from Imperial College, University of London.

## SUPPLEMENTARY CORPORATE INFORMATION (Continued)

## (A) Biographical Details of Directors and Senior Management (Continued)

#### (i) Directors (Continued)

#### Mr. Andrew Wah Wai CHIU (Age: 30)

Mr. Chiu was appointed as an executive director of the Company in September 2017. He is also the authorised representative of the Company and a director of certain subsidiaries of the Company. He is the founder and the executive chairman of Land Pacific Limited, Deacon House International Limited and Ariana Social Community Limited. Land Pacific Limited was formed in 2013 is a property development company focusing on residential and commercial developments in South East Asia. Deacon House International Limited formed in 2015 is a hotel company based on Chinese contemporary designs and influences, exemplifying Chinese cultures and traditions with a modern twist. Ariana Social Community Limited formed in 2016 is a community based student housing company with its flagship property in Farringdon, London and projects pipelined in England, Australia and North America.

Mr. Chiu started his career with DTZ Hong Kong in 2008, he joined FECIL in 2009 and was appointed as the business development manager of FECIL in 2012. He is responsible for property investment and development for FECIL. From 2015, Mr. Chiu serves as the assistant to the chairman of FECIL. He is also a director of Malaysia Land Properties Sdn Bhd, and a non-independent non-executive director of Land & General Berhad, a company listed on the Bursa Malaysia. He is a member of Hong Kong General Chamber of Commerce and a member of The Real Estate Developers Association of Hong Kong.

Mr. Chiu is the son of Tan Sri Dato' David Chiu, a non-executive director of the Company, and the nephew of the brother-in-law of Mr. Tang Sing Ming Sherman, an independent non-executive director of the Company.

#### Mr. LAM Kin-Fung, Jeffrey GBS, JP (Age: 67)

Mr. Lam was appointed as an independent non-executive director of the Company in September 2017. He is also the chairman and a member of the compensation committee of the Company and a member of the nomination committee of the Company. Mr. Lam holds a bachelor degree in mechanical engineering from Tufts University in the United States. He has over 30 years of experience in the toy industry and is currently the managing director of Forward Winsome Industries Limited which is engaged in toy manufacturing.

Mr. Lam is an independent non-executive director of Chow Tai Fook Jewellery Group Limited, C C Land Holdings Limited, China Overseas Grand Oceans Group Limited, Wynn Macau, Limited and CWT International Limited (formerly known as HNA Holding Group Company Limited) and Wing Tai Properties Limited, all of which are listed public companies in Hong Kong. He was also an independent non-executive director of Bracell Limited until his resignation on November 1, 2016 after its delisting on the Main Board of the Stock Exchange on October 24, 2016.

Mr. Lam is a member of the National Committee of the Chinese People's Political Consultative Conference. He also holds a number of other public and community service positions including being a non-official member of the Executive Council and a member of the Legislative Council in Hong Kong, a member of the board of Airport Authority Hong Kong, a general committee member of the Hong Kong General Chamber of Commerce, the chairman of Independent Commission Against Corruption (ICAC) Complaints Committee, a director of the Hong Kong Mortgage Corporation Limited and a member of the board of directors of Heifer International-Hong Kong.

## SUPPLEMENTARY CORPORATE INFORMATION (Continued)

## (A) Biographical Details of Directors and Senior Management (Continued)

#### (i) Directors (Continued)

#### Dr. HU Shao Ming Herman SBS, JP (Age: 65)

Dr. Hu, BSC, FCIBSE, FHKIE, MIEEE. C. Eng., has been an independent non-executive director of the Company since April 2012. He is also a member of the compensation committee of the Company. He is the chairman of Ryoden Development Limited. Mr. Hu has been re-elected as a Deputy to the 13th National People's Congress of the People's Republic of China. He is the vice-chairman of the Chinese General Chamber of Commerce, Hong Kong. He is also a general committee member, executive committee member and chairman of Mainland China Committee of the Employers' Federation of Hong Kong, the Vice-President of the Sports Federation & Olympic Committee of Hong Kong, China, an Honorary Court Member of Hong Kong University of Science & Technology, a member of the Election Committee of the Government of the HKSAR and the Vice Patron of The Community Chest of Hong Kong. He was awarded the Honour of Silver Bauhinia Star (SBS) by the Government of the Hong Kong Special Administrative Region of the People's Republic of China on June 30, 2017.

#### Mr. LUK Koon Hoo, Roger BBS, JP (Age: 67)

Mr. Luk, FHKIB, has been an independent non-executive director of the Company since September 2010. He also serves as the chairman and a member of the Company's Audit Committee and a member of each of the Company's Compensation Committee and Nomination Committee. He has over 30 years of comprehensive experience in accounting and financial management. He joined Hang Seng Bank in 1975, became the bank's director and deputy chief executive in 1994 and then became managing director and deputy chief executive of the bank in 1996 until his retirement in May 2005. Mr. Luk is an independent non-executive director of four companies publicly listed in Hong Kong, namely, China Properties Group Limited, Computime Group Limited, Hung Hing Printing Group Limited and Harbour Centre Development Limited, and also an independent nonexecutive director of Octopus Cards Limited. Mr. Luk was formerly an independent non-executive director of Wheelock Properties Limited, formerly a listed public company until it became a wholly-owned subsidiary of Wheelock and Company Limited in July 2010, from February 2008 to July 2010. He also serves as a council member of The Chinese University of Hong Kong and a non-executive director (non-official) of Urban Renewal Authority. Mr. Luk also served in the past on the Court and Council of Hong Kong Baptist University, the Advisory Committee on New Broad-based Taxes, the Personal Data (Privacy) Advisory Committee, the Central Policy Unit of the Hong Kong Government, the Statistics Advisory Board, the Broadcasting Authority, the Advisory Committee and the Investor Education Advisory Committee of the Securities and Futures Commission, the Barristers Disciplinary Tribunal Panel, the Operations Review Committee of ICAC and the Town Planning Board. He was an appointed member of the Hong Kong Legislative Council from 1992 to 1995, and also a member of the first Election Committee of the Legislative Council.

Mr. Luk graduated with a Bachelor of Social Sciences Degree in Statistics from The University of Hong Kong and also holds a Master of Business Administration Degree granted by The Chinese University of Hong Kong. He is a fellow of The Hong Kong Institute of Bankers. He is also a Non-official Justice of the Peace and was awarded the honour of Bronze Bauhinia Star in 2004 in recognition of his contributions to public services.

## SUPPLEMENTARY CORPORATE INFORMATION (Continued)

## (A) Biographical Details of Directors and Senior Management (Continued)

#### (i) Directors (Continued)

#### Mr. TANG Sing Ming Sherman (Age: 62)

Mr. Tang has been appointed an independent non-executive director of the Company since January 2014. He is also a member of the audit committee of the Company. He holds a Master degree in Electrical Engineering and a degree of Doctor in Medicine from the University of Southern California, the United States of America. Mr. Tang is a seasoned entrepreneur in the hospitality industry and has over 20 years of experience in investment and operation of restaurants, cafes and bars. He is the founder and owner of the Epicurean Group and also served as the chairman and chief executive officer of Epicurean and Company, Limited (now known as New Wisdom Holding Company Limited), a listed public company in Hong Kong, until his resignation in November 2016.

Mr. Tang is the brother of the sister-in-law of Tan Sri Dato' David Chiu, a non-executive director of the Company, and the brother of the aunt of Mr. Andrew Wah Wai Chiu, an executive director of the Company.

#### (ii) Senior Management

#### Ms. LEUNG Shuk Yee Irene, Chief Operating Officer (Age: 49)

Ms. Leung joined i-CABLE Communications Limited ("i-CABLE") as the Chief Operating Officer in February 2018. She is also a director of certain subsidiaries of the Company.

Ms. Leung had established her reputation well in the telecommunications industry in Hong Kong. She was the Executive Vice President of CSL Limited, and was responsible for the leadership and strategic development of the leading mobile operator's multi-brand business which included the world's first commercial launch of 4G mobile service and applications.

Ms. Leung was one of the early advocators of Corporate Social Responsibility in the commercial sector and has led award-winning projects that involved the creative use of Information and Communications Technology (ICT) for social good. In 2012, Ms. Leung devoted herself into the social service sector by joining the Senior Citizen Home Safety Association 長者安居協會, a social enterprise and charitable organisation in Hong Kong, as the Chief Executive Officer. During her service and leadership, the Association had gone through a major transformation and is being recognised as a role model of social innovations in the social service sector in Hong Kong.

Ms. Leung is currently the President of Hong Kong IT Federation, and serves as a member of advisory committees of various bureaus of the HKSAR Government.

## SUPPLEMENTARY CORPORATE INFORMATION (Continued)

## (A) Biographical Details of Directors and Senior Management (Continued)

#### (ii) Senior Management (Continued)

Mr. KWOK Chi Kin, Chief Financial Officer and Company Secretary (Age: 42)

Mr. Kwok joined the Group in September 2017 and he is the Chief Financial Officer and the company secretary of the Company. He is also the authorised representative of the Company. He is responsible for the accounting and financial management, company secretarial matters and corporate governance functions of the Group. Mr. Kwok obtained his Bachelor of Business Administration in Finance with First Class Honours from Hong Kong University of Science and Technology. He is a fellow of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants, and an associate member of the Hong Kong Institute of Chartered Secretaries and the Institute of Chartered Secretaries and Administrators. He has over 20 years of experience in auditing, accounting and financial management, company secretarial practice, and corporate governance. Prior to joining the Group, he worked for an international accounting firm and was the chief financial officer and the company secretary of International Entertainment Corporation, a company listed on the Main Board of the Stock Exchange, from May 2004 to June 2017.

#### Mr. CHAN Wai Man, Senior Vice President, Network and Engineering Operations (Age: 53)

Mr. Chan joined the Group in September 1993 and is Senior Vice President, Network and Engineering Operations. He is also a director of certain subsidiaries of the Company. At the time that he joined the Group in 1993, he was responsible for the operations and technical support of TV broadcasting system. Throughout his career with the Group, he gained extensive experience in TV broadcasting, telecommunication and data communication engineering. He was appointed Vice President, Network Operations in July 2014. In March 2018, Mr. Chan was appointed as Senior Vice President, Network and Engineering Operations, responsible for the development and operation of the Company's TV broadcasting and broadband distribution networks, as well as the New Media and Management Information Systems. Mr. Chan holds a Bachelor of Engineering degree (First Class Honours) and a Master of Science degree in Electronic Engineering.

#### Ms. NG Ching Man Carman, Senior Vice President, Media Business (Age: 48)

Ms. Ng joined the Group in January 2018 as Senior Vice President, Media Business. She is also a director of certain subsidiaries of the Company. She is responsible for the overall business performance of television and other media advertising business where she leads and formulates strategy to drive for business growth. Ms. Ng has over 20 years of experience in HK's media industry spanning from free-TV to pay-TV, OTT (over-the-top), OOH (out-of-home), digital, social and integrated marketing solutions. Prior to joining the Company, she has held various senior management positions in PCCW Media Group, Le Corporation Limited, RoadShow Media Limited and Sina.com. Ms. Ng holds an EMBA degree of the Chinese University of Hong Kong.

## Mr. FUNG Tak Hung William, Executive Director, i-CABLE News (Age: 57)

Mr. Fung joined the Group in March 2019 as Executive Director, i-CABLE News. He is also a director of i-CABLE News Limited. Mr. Fung has over thirty years' experience in the profession. He first joined Cable News in 1992, and was one of the key members who helped to launch the world's first 24-hour Cantonese language News Channel. He then has also worked for major newspapers, radio and television stations in Hong Kong, leading and masterminding their News operations. Mr. Fung holds a MPhil. Degree in Communication of the Chinese University of Hong Kong.

## INDEPENDENT AUDITOR'S REPORT



羅兵咸永道

To the members of i-CABLE Communications Limited (incorporated in Hong Kong with limited liability)

#### **OPINION**

#### What we have audited

The consolidated financial statements of i-CABLE Communications Limited (the "Company"), its subsidiaries and its consolidated structured entities (the "Group") set out on pages 77 to 135, which comprise:

- the consolidated statement of financial position as at December 31, 2018;
- the consolidated statement of profit or loss for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

#### Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at December 31, 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

#### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Assessment of going concern assumption
- Assessment of impairment or property, plant & equipment ("PP&E") and the programming library
- Assessment of the recoverability of recognised deferred tax assets

#### **Key Audit Matter**

#### How our audit addressed the Key Audit Matter

#### Assessment of going concern assumption

Refer to note 2 to the consolidated financial statements.

During the year ended December 31, 2018 the Group recorded a net loss of HK\$456 million (2017: HK\$363 million) and net operating cash outflows of HK\$184 million (2017: HK\$207 million) and net current liabilities of HK\$590 million as at December 31, 2018 (2017: HK\$130 million).

Included in its current liabilities was an interest-bearing borrowing of HK\$395 million drawn from a banking facility of HK\$400 million which was immediately repayable on demand and subject to review at least annually, and an interest-bearing borrowing of HK\$100 million drawn from a loan facility granted by Wharf Finance Limited which is due for repayment on December 31, 2019. In addition, the Group would require additional funding to improve its capital base, capital expenditures of its network and equipment and acquisition of programming library and working capital requirements in the foreseeable future.

These factors casted doubt on the Group's ability to continue as a going concern. Accordingly, management prepared a cash flow projection (having considered both base case and downside scenarios) for a period of at least twelve months from December 31, 2018 ("Forecast Period").

As the going concern assessment involved significant judgements and estimates made by management as disclosed in the consolidated financial statements, we determined this area to be a key audit matter.

Our audit procedures to assess the appropriateness of management's preparation of the consolidated financial statements on a going concern basis, included the following:

- Obtaining management's cash flow projection and discussing with senior management to understand their future operation plans in the Forecast Period;
- Comparing the key assumptions used, including the revenue growth rate, estimated operating expenses, with historical trend and new business plans to challenge the reasonableness of the key assumptions adopted by management in the Forecast Period;
- Enquiring management of the availability of financing facilities, other recourse to financing and proposed fund raising activities;
- Inspecting all the relevant supporting information and agreements with the bank and other lenders to confirm the availability of the financing facilities;
- Evaluating management's sensitivity analyses around the key assumptions in the cash flow projection, to ascertain that the extent and likelihood of such changes have been appropriately considered; and
- Considering whether the disclosures relating to going concern included in the consolidated financial statements are appropriate.

Based on our work, we found that the key assumptions used in the management's cash flow projection were supported by the available evidence.

# **KEY AUDIT MATTERS (Continued)**

#### **Key Audit Matter**

#### How our audit addressed the Key Audit Matter

# Assessment of impairment of PP&E and programming library

Refer to notes 5(b), 14 and 15 to the consolidated financial statements.

The carrying values of PP&E and the programming library as at December 31, 2018 were HK\$859 million and HK\$116 million, respectively. The Group incurred a loss for the year ended December 31, 2018 of HK\$456 million (2017: HK\$363 million). Accordingly, management considered that there were indicators of potential impairment of PP&E and the programming library.

Management has performed an impairment assessment as at December 31, 2018 given indicators of impairment were identified. The recoverable amount of an asset or a cash generating unit ("CGU") is the greater of its value in use and fair value less costs of disposal. The impairment assessment prepared by management uses the value in use model to determine the recoverable amounts of the CGUs to which these assets are allocated. The CGU identified for impairment assessment of PP&E and the programming library is the Group as a whole.

Value in use is calculated by preparing discounted cash flows for the CGU. Significant management judgement was involved in the identification of CGUs, whether cash inflows are largely independent and in determining the key assumptions adopted in the cash flow forecast, including forecast revenue, forecast programming costs, forecast network and other expenses, annual growth rates, long term growth rate and discount rates under value in use calculation. There was no impairment loss identified under this impairment assessment.

We have focused on this area because the impairment assessment prepared by management requires significant judgement and estimates.

Our audit procedures to assess the impairment of PP&E and programming library included the following:

- Evaluating management's identification of CGU and whether the assets generate cash inflows that are largely independent, based on our understanding of the Group's business:
- Evaluating management's process for preparing its impairment assessment and comparing the historical accuracy of management's forecasts to actual results to assess the reliability of management's forecasts;
- Reconciling input data in the discounted cash flow forecasts to supporting evidence, such as checking the cash flows to the approved budgets, assessing the annual growth rate against Group's business development plans and benchmarking the long term growth rate and the discount rate with industry comparables and involving our valuation experts to evaluate the reasonableness of these inputs against our knowledge of the industry and the Group;
- Testing the mathematical accuracy included in the discounted cash flow model; and
- Evaluating management's sensitivity analyses around the key assumptions, to ascertain the extent to which adverse changes, both individually or in aggregate, would indicate that the PP&E and programming library were impaired.

Based on our work, we found that the key assumptions adopted in relation to this impairment assessment were supported by the available evidence.

## **KEY AUDIT MATTERS (Continued)**

#### **Key Audit Matter**

### How our audit addressed the Key Audit Matter

# Assessment of the recoverability of recognised deferred tax assets

Refer to notes 5(a) and 25(b) to the consolidated financial statements.

As at December 31, 2018 the Group had recognised net deferred tax assets of HK\$301 million, for which deferred tax assets of HK\$358 million relate to the future benefit of unutilised tax losses without expiry date. For the year ended December 31, 2018, the Group incurred a consolidated loss before taxation of HK\$455 million which indicated that the recognised deferred tax assets may not be recoverable, in whole or in part.

With a history of recent losses, management recognises deferred tax assets in respect of the future benefit of unutilised tax losses for individual entities, to the extent that the entities have sufficient taxable temporary differences or there is convincing other evidence that sufficient taxable profits will be available against which the tax losses can be utilised by the entities.

The determination of the recoverability of deferred tax assets requires the exercise of significant management judgement in estimating and evaluating the likelihood of future taxable profits (including forecast revenue and forecast expenses) and the timing of utilisation of the tax losses. We focused on this area because of the inherent uncertainties involved in forecasting future taxable profits.

Our audit procedures to assess the recoverability of recognised deferred tax assets included the following:

- Evaluating management's process for preparing the assessment of the recoverability of recognised deferred tax assets which includes the forecasts of the Group's profit or loss and the forecasts of future taxable profits of the relevant entities with the deferred tax assets;
- Assessing management's forecast results of the Group against the new business development, approved business plans, signed contracts of different sources of income and the trends of customer bases:
- Comparing the key assumptions in the forecasts of taxable profits of the relevant entities with those used in the Group's forecast results to ensure consistencies between the forecasts, and testing the mathematical accuracy of the forecasts;
- Challenging management's key assumptions in the forecasts of the probable future taxable profits of the relevant entities and the periods over which management expects the tax losses to be utilised by the entities and evaluating the historical and future profitability, loss utilisation trends and availability of tax losses recognised for the relevant entities taking into account any unsettled disputes or queries raised by the relevant tax authorities; and
- Evaluating and challenging management's sensitivity analyses around the key assumptions adopted in the forecasts to ascertain the extent to which adverse changes would indicate that there were insufficient taxable profits in the future to support the recognition of deferred tax assets.

Based on our work, we found that the recoverability of recognised deferred tax assets was supported by the available evidence.

## **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibility of overseeing the Group's financial reporting process.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 405 of the Hong Kong Companies Ordinance and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the
  disclosures, and whether the consolidated financial statements represent the underlying transactions and events in
  a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities
  within the Group to express an opinion on the consolidated financial statements. We are responsible for the
  direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Chan Ka Yee.

### **PricewaterhouseCoopers**

Certified Public Accountants

Hong Kong, March 29, 2019

# **CONSOLIDATED STATEMENT OF PROFIT OR LOSS**

	Note	2018 HK\$'000	2017 HK\$'000
Revenue	7, 8	1,163,310	1,258,430
Cost of services			
<ul><li>Programming costs</li></ul>		(868,610)	(939,579)
<ul> <li>Network expenses</li> </ul>		(334,679)	(361,481)
<ul> <li>Cost of sales</li> </ul>		(86,941)	(79,014)
Selling, general and administrative and other operating expenses		(362,307)	(322,297)
Loss from operations		(489,227)	(443,941)
Interest income		2,327	776
Finance costs		(10,238)	(9,315)
Non-operating income		42,373	86,268
		,	
Loss before taxation	9	(454,765)	(366,212)
Income tax (expense)/credit	10(a)	(823)	3,385
Loss for the year		(455,588)	(362,827)
Attributable to:			
Equity shareholders of the Company		(455,588)	(362,827)
Loss per share	13		
Basic		(7.3) HK cents	(10.1) HK cents
Diluted		(7.3) HK cents	(10.1) HK cents

# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

	2018 HK\$'000	2017 HK\$'000
Loss for the year	(455,588)	(362,827)
Other comprehensive income for the year  Item that may be reclassified subsequently to profit or loss:  Currency translation difference	(660)	403
Total comprehensive income for the year	(456,248)	(362,424)
Attributable to: Equity shareholders of the Company	(456,248)	(362,424)

# **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

As at December 31, 2018

No	te	2018 HK\$'000	2017 HK\$'000
ASSETS			
Non-current assets			
Property, plant and equipment 14	4	858,917	888,775
Programming library 13	5	115,502	151,577
Other intangible assets	6	1,218	1,218
Contract acquisition costs 4	1	15,344	_
Interest in an associate	7	_	_
Deferred tax assets 25	(b)	300,525	303,472
Deposits, prepayments and other receivables		43,472	39,006
		1,334,978	1,384,048
Current assets			
Inventories 19	9	10,130	13,981
Trade receivables 20		58,404	43,822
Deposits, prepayments and other receivables		54,233	38,187
Contract acquisition costs 4	1	23,715	-
Restricted bank balances 2	1	18,320	16,710
Cash and bank balances 2		177,815	568,034
		,	
		342,617	680,734
	<u></u>	042,017	000,704
		4 077 505	0.004.700
Total assets	_	1,677,595	2,064,782
EQUITY			
Capital and reserves			
Share capital 24	(c)	7,844,472	7,844,472
Reserves		(7,120,932)	(6,714,625)
Total equity		723,540	1,129,847

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

As at December 31, 2018

	Note	2018 HK\$'000	2017 HK\$'000
LIABILITIES			
Non-current liabilities			
Interest-bearing borrowings	23	-	100,000
Deferred tax liabilities	25(b)	-	2,447
Accrued expenses and other payables		21,068	21,068
Receipts in advance and customers' deposits		288	919
		21,356	124,434
Current liabilities			
Trade payables	22	49,567	17,150
Accrued expenses and other payables	22	248,390	235,771
Receipts in advance and customers' deposits	22	139,670	162,494
Interest-bearing borrowings	23	495,000	395,000
Current tax liabilities	25(a)	72	86
		932,699	810,501
Total liabilities		954,055	934,935
Total equity and liabilities		1,677,595	2,064,782

The notes on pages 85 to 135 form part of these consolidated financial statements.

Approved and authorised for issue by the Board of Directors on March 29, 2019.

Tan Sri Dato' David Chiu

Dr. Cheng Kar-Shun, Henry

Director

Director

# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

		Attr	ibutable to eq	uity shareholders	of the Compa	ny	
	Share capital HK\$'000	Capital reserve HK\$'000	Exchange reserve HK\$'000	Accumulated losses HK\$'000	Share option reserve HK\$'000	Total reserves HK\$'000	Total equity HK\$'000
Balance at December 31, 2017	7,844,472	13,985	3,261	(6,731,871)	-	(6,714,625)	1,129,847
Adjustment on adoption of HKFRS 15 (Note 4)	-	-	-	33,903	-	33,903	33,903
Balance at January 1, 2018 (restated)	7,844,472	13,985	3,261	(6,697,968)	-	(6,680,722)	1,163,750
Loss for the year Other comprehensive income	-	-	- (660)	(455,588) -	-	(455,588) (660)	(455,588) (660)
Total comprehensive income for the year	<u>-</u>	_	(660)	(455,588)	_	(456,248)	(456,248)
Transactions with owners Share option expense	-	_	-	-	16,038	16,038	16,038
Total transactions with owners	_	<u>-</u>	_	-	16,038	16,038	16,038
Balance at December 31, 2018	7,844,472	13,985	2,601	(7,153,556)	16,038	(7,120,932)	723,540

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED)

		Attributable to equity shareholders of the Company						
	Share capital HK\$'000	Capital reserve HK\$'000	Exchange reserve HK\$'000	Accumulated losses HK\$'000	Total reserves HK\$'000	Total equity HK\$'000		
Balance at January 1, 2017	6,857,599	13,985	2,858	(6,369,044)	(6,352,201)	505,398		
Loss for the year Other comprehensive income		- -	- 403	(362,827)	(362,827) 403	(362,827) 403		
Total comprehensive income for the year	_		403	(362,827)	(362,424)	(362,424)		
Transactions with owners Shares issued under open offer								
(Note 24(c)(iii)) Shares issued under loan capitalisation	704,029	_	_	_	_	704,029		
(Note 24(c)(iii)) Transaction costs incurred in respect of	300,000	_	-	-	_	300,000		
open offer	(17,156)	_	_	-	_	(17,156)		
Total transactions with owners	986,873	_				986,873		
Balance at December 31, 2017	7,844,472	13,985	3,261	(6,731,871)	(6,714,625)	1,129,847		

# **CONSOLIDATED STATEMENT OF CASH FLOWS**

2018				
Note	HK\$'000	2017 HK\$'000		
	- 1110 000	- 1 to 000		
Cash flows from operating activities				
Loss before taxation	(454,765)	(366,212)		
2000 Bololo takatori	(101,700)	(000,212)		
Adjustments for:				
Finance costs	10,238	9,315		
Interest income	(2,327)	(776)		
Depreciation	195,637	204,678		
Amortisation of programming library	121,661	128,647		
Impairment losses on property, plant and equipment	-	387		
Impairment losses on programming library	-	3,691		
Amortisation of contract acquisition costs	19,755	_		
Share option expense	16,038	_		
Net gain on disposal of property, plant and equipment	(10,739)	(14,760)		
Gain on disposal of subsidiaries	(31,634)	(71,508)		
Operating loss before changes in working capital	(136,136)	(106,538)		
Decrease in inventories	3,885	4,132		
(Increase)/decrease in trade receivables	(14,583)	7,563		
Increase in deposits, prepayments and other receivables	(21,260)	(12,402)		
Increase in contract acquisition costs paid	(24,911)	_		
Decrease in amounts due from former subsidiaries	-	13,993		
Increase/(decrease) in trade payables	32,222	(39,407)		
Increase/(decrease) in accrued expenses and other payables	935	(23,005)		
Decrease in receipts in advance and customers' deposits	(23,454)	(21,081)		
Decrease in amounts due to former fellow subsidiaries	-	(26,129)		
Decrease in amount due to former immediate holding company	_	(3,229)		
Cash used in operations	(183,302)	(206,103)		
The People's Republic of China ("PRC") tax paid	(334)	(410)		
Net cash used in operating activities	(183,636)	(206,513)		
Cash flows from investing activities				
Purchase of property, plant and equipment	(171,514)	(176,257)		
Additions to programming library	(80,448)	(117,642)		
Proceeds from disposal of subsidiaries 18(b)	38,800	77,850		
Proceeds from disposal of other intangible assets	-	844		
Proceeds from disposal of property, plant and equipment	15,818	17,651		
Interest received	2,635	391		
Net cash used in investing activities	(194,709)	(197,163)		

# CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

For the year ended December 31, 2018

	Note	2018 HK\$'000	2017 HK\$'000
Cook flows from financing activities			
Cash flows from financing activities	0.4( )("")		704.000
Proceeds from issue of shares upon open offer	24(c)(iii)	-	704,029
Transaction costs upon issue of shares under open offer	24(c)(iii)	-	(17,156)
Drawdown of interest-bearing borrowings	23(b)	-	245,000
Repayment of interest-bearing borrowings	23(b)	-	(40,000)
(Increase)/decrease in restricted bank balances		(1,610)	3,290
Finance costs paid		(10,238)	(9,315)
Net cash (used in)/from financing activities		(11,848)	885,848
Net (decrease)/increase in cash and cash equivalents		(390,193)	482,172
Cash and cash equivalents at January 1		568,034	85,814
Effect of foreign exchange rates changes		(26)	48
Cash and cash equivalents at December 31		177,815	568,034

# Material non-cash transaction

During the year ended December 31, 2017, the loan from a former fellow subsidiary (the "Wharf Facility") of HK\$300 million was settled through the issue of 841,987,090 loan capitalisation shares of the Company. Further details of which are set out in Note 24(c)(iii).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1. GENERAL INFORMATION

i-CABLE Communications Limited (the "Company") is a limited liability company incorporated in Hong Kong. The address of its registered office in Hong Kong is 8th Floor, Cable TV Tower, 9 Hoi Shing Road, Tsuen Wan, Hong Kong.

The Company has its primary listing on The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

The Company, its subsidiaries and consolidated structured entities (together the "Group") are engaged in television subscription business, domestic free television programme services, advertising, channel carriage, television relay service, programme licensing, network maintenance, other television related businesses, broadband internet access services, portal operation, mobile content licensing, and telephony services as well as other internet access related businesses.

The consolidated financial statements have been approved by the board of directors (the "Directors") of the Company on March 29, 2019.

#### 2. BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). The consolidated financial statements have been prepared under the historical cost convention.

The preparation of consolidated financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5 below.

During the year ended December 31, 2018, the Group incurred a net loss of HK\$456 million (2017: HK\$363 million), net operating cash outflows of HK\$184 million (2017: HK\$207 million) and, as of that date, the Group's net current liabilities exceeded its current assets by HK\$590 million (2017: HK\$130 million). Included in its current liabilities was an interest-bearing borrowing of HK\$395 million drawn from a banking facility of HK\$400 million which is immediately repayable on demand and subject to review at least annually, and an interest-bearing borrowing of HK\$100 million drawn from a loan facility granted by Wharf Finance Limited ("Wharf Finance") which is due for repayment on December 31, 2019. In addition, the Group would require additional funding to improve its capital base, capital expenditures of its network and equipment and acquisition of programming library and working capital requirements in the foreseeable future.

In view of the above, the Directors have given careful consideration of the liquidity requirement for the Group's operations, the performance of the Group and available sources of financing in assessing whether the Group has sufficient financial resources to continue as a going concern. The Directors have reviewed the Group's cash flow projections prepared by management which covers a period of not less than twelve months from December 31, 2018. The Directors have taken into account the following plans and measures in assessing the sufficiency of working capital requirements in the foreseeable future:

(1) The Company's proposal to raise funds of approximately HK\$660 million via a rights issue as set out in the Company's circular dated December 20, 2018 was voted down by the independent shareholders of the Company on January 9, 2019. As set out in the Company's announcement dated January 25, 2019, the Company proposed a revised "2019 Proposal" to its shareholders to raise funds in the form of a rights issue ("Rights Issue") and issue of unlisted long-term convertible securities ("LCS"). The 2019 Proposal requires the approval from independent shareholders of the Company in an upcoming general meeting.

# 2. BASIS OF PREPARATION (Continued)

(1) (Continued)

The 2019 Proposal comprises the following:

- (i) To raise funds of approximately HK\$465.5 million (assuming no new Shares are issued and no repurchase of Shares on or before the record date for determining entitlement under the Rights Issue) before expenses by way of the Rights Issue. Forever Top (Asia) Limited, a company holding 43.2% of the Company's shareholding ("Forever Top"), has undertaken to the Company that it will take up its share of the Rights Issue in such number of rights shares that its percentage shareholding in the Company will remain the same immediately before and after the completion of the Rights Issue.
- (ii) On January 25, 2019, the Company and Forever Top further entered into a conditional LCS subscription agreement (the "LCS Subscription Agreement") whereby Forever Top agreed to subscribe for the 10-year LCS subject to the approval of the independent shareholders of the Company. The subscription of the LCS by Forever Top would be between a minimum of approximately HK\$195 million and a maximum of HK\$660 million, depending on the number of shares finally issued under the Rights Issue (assuming that there is no exercise of outstanding share options before the record date for determining entitlements under the Rights Issue).
- (2) A loan facility of HK\$200 million has been provided by Forever Top on January 25, 2019 to the Group for its working capital requirements. The loan facility is repayable at the earlier of 18 months from the date of the loan agreement and five business days following completion of last fund raising activities after the date of the loan agreement, with an aggregate amount of gross proceeds received from all fund raising activities being not less than HK\$600 million (including issuance of equity, debts or convertible securities).
- (3) The review of its existing revolving bank loan facility of HK\$400 million has recently been completed by the bank in mid-March 2019 on the same terms which include the bank's overriding right to demand repayment.
- (4) Management has been formulating an organisational restructuring which includes cost saving initiatives, introduction of new contents, cooperation model with other partners and strategic review of its business portfolio.
- (5) Forever Top has also confirmed its intention to provide further financial support, as and when is necessary, to the Group for a period of not less than twelve months from December 31, 2018.

As a result of these plans and measures, the Directors are confident that the Group will have sufficient working capital to fund its operations, financing and capital expenditure requirements and remain as a going concern at least in the next twelve months from December 31, 2018.

Notwithstanding the above, whether management is able to achieve its plans and measures as described above, which incorporate assumptions about future events and conditions, are subject to inherent uncertainties. In particular, whether the Group will be able to continue as a going concern would depend upon, among other things, (i) the successful and timely completion of fund raising from the Rights Issue and/or the issuance of the LCS; (ii) the availability of the bank loan facility for the next twelve months; (iii) the successful implementation of its organisational restructuring plan and (iv) the financial support from Forever Top as mentioned above, as and when necessary.

# 2. BASIS OF PREPARATION (Continued)

The Directors have, after due consideration of the basis of the plans and measures as described above as well as the reasonable possible downside changes to the cash flow assumptions, are confident that the Group will have sufficient working capital to meet its financial obligations as and when they fall due at least in the next twelve months from December 31, 2018. Accordingly, the Directors considered it appropriate to prepare the consolidated financial statements of the Group on a going concern basis.

(a) New standard, amendments to standards and interpretation effective in the current accounting period and are relevant to the Group's operations

During the year ended December 31, 2018, the Group has adopted the following new standard, amendments to standards and interpretation which are relevant to the Group's operations and are mandatory for accounting periods beginning on January 1, 2018:

HKFRS 15 Revenue from Contracts with Customers
HKFRS 2 (Amendments) Classification and Measurement of Share-based

Payment Transactions

HKFRS 15 (Amendments) Clarifications to HKFRS 15

HK (IFRIC) 22 Foreign Currency Transactions and Advance Consideration

Annual Improvement Project Annual Improvements 2014–2016 Cycle

The adoption of these new standard, amendments to standards and interpretation does not have any significant change to the accounting policies or any significant effect on the results and financial position of the Group, except as described in Note 4 below.

(b) New standards, amendments to standards and interpretations that are not yet effective and have not been early adopted by the Group

The following new standards, amendments to standards and interpretations have been published which are mandatory for the Group's accounting periods beginning on or after January 1, 2019 but have not been early adopted by the Group:

HKFRS 16 Leases (1)

HKFRS 17 Insurance Contracts (4)
HKFRS 3 (Amendments) Business Combinations (2)

HKFRS 9 (Amendments) Prepayment Features with Negative Compensation and

Modification of Financial Liabilities (1)

HKFRS 10 and HKAS 28 (Amendments) Sale or Contribution of Assets between an Investor and its

Associate or Joint Venture (5)

HKAS 1 and HKAS 8 (Amendments) Amendments to Definition of Material (3)

HKAS 19 (Amendments) Employee Benefits (1)

HKAS 28 (Amendments) Investments in Associates and Joint Ventures (1)
HK (IFRIC) 23 Uncertainty over Income Tax Treatments (1)
Annual Improvements Project Annual Improvements 2015–2017 Cycle (1)

Conceptual Framework for Financial Revised Conceptual Framework for Financial Reporting (3)

Report 2018

- <sup>(1)</sup> Effective for annual periods beginning on or after January 1, 2019
- Effective for business combinations and asset acquisitions for which the acquisition date is on or after beginning of the first annual period beginning on or after January 1, 2020
- (3) Effective for annual periods beginning on or after January 1, 2020
- (4) Effective for annual periods beginning on or after January 1, 2021
- (5) Effective date is to be determined

# 2. BASIS OF PREPARATION (Continued)

(b) New standards, amendments to standards and interpretations that are not yet effective and have not been early adopted by the Group (Continued)

The Group has already commenced an assessment of the likely impact of adopting the above new standards, amendments to standards and interpretations, in which the preliminary assessment of HKFRS 16 is detailed below.

#### HKFRS 16 'Leases'

Currently the Group classifies leases into finance leases and operating leases and accounts for the lease arrangements differently, depending on the classification of the lease. The Group enters into some leases as the lessor and others as the lessee.

HKFRS 16 is not expected to impact significantly on the way that lessors account for their rights and obligations under a lease. However, once HKFRS 16 is adopted, lessees will no longer distinguish between finance leases and operating leases. Instead, subject to practical expedients, lessees will account for all leases in a similar way to current finance lease accounting, i.e. at the commencement date of the lease the lessee will recognise and measure a lease liability at the present value of the minimum future lease payments and will recognise a corresponding "right-of-use" asset. After initial recognition of this asset and liability, the lessee will recognise interest expense accrued on the outstanding balance of the lease liability, and the depreciation of the right-of-use asset, instead of the current policy of recognising rental expenses incurred under operating leases on a systematic basis over the lease term. As a practical expedient, the lessee can elect not to apply this accounting model to short-term leases (i.e. where the lease term is 12 months or less) and to leases of low-value assets, in which case the rental expenses would continue to be recognised on a systematic basis over the lease term.

HKFRS 16 will primarily affect the Group's accounting as a lessee of leases for property, plant and equipment which are currently classified as operating leases. As at the reporting date, the Group has non-cancellable operating lease commitments of HK\$46,323,000 (note 26(b)). The application of the new accounting model is expected to lead to an increase in both assets and liabilities and to impact on the timing of the expense recognition in the consolidated statement of profit or loss over the period of the lease.

The Group will apply the standard from its mandatory adoption date of January 1, 2019. The Group intends to apply the simplified transition approach and will not restate comparative amounts for the year prior to first adoption.

There are no other standards that are not yet effective and that would be expected to have a material impact on the Group.

#### 3. PRINCIPAL ACCOUNTING POLICIES

The principal accounting policies adopted for the preparation of these financial statements, which have been consistently applied to all the years presented, unless otherwise stated, are set out below:

#### (a) Consolidation

The consolidated financial statements incorporate the financial statements of the Company and all of its subsidiaries made up to December 31.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (a) Consolidation (Continued)

#### (i) Subsidiaries

Subsidiaries are all entities (including consolidated structured entities) controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which controls is transferred to the Group. They are deconsolidated from the date that control ceases.

Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements of the Group. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no gain or loss is recognised in profit or loss.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset or, when appropriate, the cost on initial recognition of an investment in an associate.

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see Note 3(p)(ii)).

#### (ii) Associates

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated financial statements of the Group under the equity method and is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition date fair values of the investee's identifiable net assets over the cost of the investment (if any). Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment (see Note 3(p)(ii)). Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated statement of profit or loss, whereas the Group's share of the post-acquisition, post-tax items of the investees' other comprehensive income is recognised in the consolidated statement of other comprehensive income.

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to HK\$Nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate.

## 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (a) Consolidation (Continued)

#### (ii) Associates (Continued)

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

When the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset.

In the Company's statement of financial position, investment in an associate is stated at cost less impairment losses (see Note 3(p)(ii)).

## (b) Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see Note 3(p)(ii)). The cost of self-constructed items of property, plant and equipment includes the cost of materials, labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads and borrowing costs (see Note 3(k)).

Gain or loss arising from the retirement or disposal of an item of property, plant and equipment is determined as the difference between the net disposal proceeds and the carrying amount of the item and is recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight line method over their estimated useful lives as follows:

Network assets and television production systems

Furniture, fixtures, other equipment and motor vehicles

5% to 25% 10% to 33.33%

Buildings situated on leasehold land\*

Higher of 2.5% or percentage to amortise the asset cost over the unexpired term of land leases

Leasehold improvements

Over the lease term

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

Under certain circumstances, the Group may have an obligation to dismantle part of its network upon request by concerned parties. Owing to the absence of such history, no reliable estimate can be reasonably made in respect of such potential obligation.

<sup>\*</sup> This represents units in industrial and commercial buildings which the management considers impracticable to split the cost into land and buildings. Thus, depreciation is provided at 2.5% to write off the cost of the properties held by the Group.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (c) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

#### (i) Classification of assets leased to the Group

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases.

#### (ii) Assets acquired under finance leases

Where the Group acquires the use of assets under finance leases, the amounts representing the fair value of the leased asset, or, if lower, the present value of the minimum lease payments, of such assets are recognised as property, plant and equipment and the corresponding liabilities, net of finance charges, are recorded as obligations under finance leases. Depreciation is provided at rates which write off the cost of the assets over the term of the relevant lease or, where it is likely the Group will obtain ownership of the asset, the life of the asset, as set out in Note 3(b). Impairment losses are accounted for in accordance with the accounting policy as set out in Note 3(p)(ii). Finance charges implicit in the lease payments are charged to profit or loss over the period of the leases so as to produce an approximately constant periodic rate of charge on the remaining balance of the obligations for each accounting period. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

#### (iii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

### (d) Programming costs

## (i) Programming library

Programming library consists of presentation rights for acquired programmes for showing on the Group's television channels, film rights and films in progress produced by the Group and perpetual film rights acquired by the Group.

Presentation rights for acquired programmes are capitalised as intangible assets and stated in the consolidated statement of financial position of the Group at cost less accumulated amortisation and accumulated impairment losses (see Note 3(p)(ii)). Amortisation is charged to profit or loss in accordance with a formula on an accelerated basis (i.e. double-declining method depending on the licence period). Subsequent expenditure, which may include subtitling costs and dubbing costs, on programmes after initial acquisition is recognised as an expense when incurred unless it is probable that the expenditure would enable the programmes to generate future economic benefits in excess of their originally assessed standard of performance and the expenditure could be measured and attributed to the assets reliably.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (d) Programming costs (Continued)

### (i) Programming library (Continued)

Film rights produced by the Group and perpetual film rights acquired by the Group are capitalised as intangible assets and stated at cost less accumulated amortisation and accumulated impairment losses (see Note 3(p)(ii)). Costs of film rights produced by the Group and perpetual film rights acquired by the Group represent the carrying value transferred from films in progress upon completion and the purchase price of the perpetual film rights respectively. Amortisation is charged to profit or loss over the contracted number of future showings.

Films in progress are stated at cost less accumulated impairment losses (see Note 3(p)(ii)). Costs include all direct costs associated with the production of films. Costs of films are transferred to film rights upon completion.

#### (ii) Live programmes and in-house developed programmes

Live programmes consist of third party feed programmes while in-house developed programmes consist primarily of news, documentary and general entertainment programmes with short lead-time from production to telecast. The costs of both types of programmes are charged to profit or loss upon telecast. Payments of programme costs made in advance or in arrears are recorded as prepayments or accruals, as appropriate.

## (e) Other intangible assets

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite useful lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at the end of each reporting period.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash generating unit level. Such intangible assets are not amortised. An intangible asset with an indefinite useful life is reviewed annually to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for on a prospective basis.

#### (i) Club debentures

The Group's club debentures are stated in the consolidated statement of financial position of the Group at cost less impairment losses (see Note 3(p)(ii)).

#### (f) Inventories

Inventories are carried at the lower of cost and net realisable value. Cost is calculated on the weighted average basis and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

# (g) Financial instruments

#### (i) Recognition and initial measurement

The Group initially recognises trade and other receivables, trade and other payables, deposits and borrowings on the date on which they are originated. All other financial instruments are recognised on the trade date, which is the date on which the Group becomes a party to the contractual provisions of the instrument.

A financial asset or financial liability (unless it is trade and other receivables without a significant financing component) is measured initially at fair value plus, in the case of an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. Transaction costs of financial assets or liabilities carried at FVTPL are expensed in profit or loss. Trade and other receivables without a significant financing component are initially measured at transaction price.

#### (ii) Classification and subsequent measurement

On initial recognition, a financial asset is classified as measured at: amortised cost, fair value through other comprehensive income ("FVOCI") or FVTPL. Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Group changes its business model for managing financial assets.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Trade and other receivables, including balances due from group companies are classified as financial assets at amortised cost. All other financial assets are classified and measured at fair values.

Financial assets at amortised cost are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss. Financial assets at FVTPL and FVOCI are subsequently measured at fair values.

Financial liabilities are classified as measured at amortised cost or FVTPL. Financial liabilities at amortised cost are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss. Trade and other payables, including balances due to group companies and interest-bearing borrowings are classified as financial liabilities at amortised cost. The Group does not have financial liability measured at FVTPL.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (g) Financial instruments (Continued)

#### (iii) Derecognition

#### Financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset. The Group enters into transactions whereby it transfers assets recognised on its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets. In such cases, the transferred assets are not derecognised.

#### Financial liabilities

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in profit or loss.

#### (iv) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously. Income and expenses are presented on a net basis only when permitted under HKFRSs, or for gains and losses arising from a group of similar transactions such as in the Group's trading activity.

### (h) Cash and cash equivalents

Cash and cash equivalents comprise cash at banks and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated statement of cash flows of the Group.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

(i) Revenue recognition

The Group recognises different types of revenue, as follows:

- (i) The Group enters into individual or packaged and fixed price subscription sale contracts with customers in which, it may include single or multiple elements of subscription television services, internet access service and telephony service. Under such arrangements, the total transaction price receivable from customers is allocated among the Group's performance obligations on a relative standalone selling price basis. The Group estimates the standalone selling price at contract inception based on the observable retail prices of the respective performance obligations in similar circumstances to similar customers. Revenue allocated to the subscription television services, internet access services and telephony services is recognised over time when the services are provided, which is generally over the contract period. In general, customers are invoiced according to agreed billing schedules set out in the customer contracts, invoices are usually billable in advance of the services to be rendered and are due for payments within 15 days.
- (ii) Advertising revenue net of agency deductions is recognised on telecast of the advertisement. When an advertising contract covers a specified period, the related revenue is recognised evenly over the specified period. Customers are invoiced according to agreed billing schedules, in advance of the advertising services, with payments due within 30 days. In case of non-cash consideration under barter transactions, the fair value of the non-cash consideration is measured at the inception of contracts. If the fair value cannot be reasonably estimated, the Group measures consideration indirectly by reference to the standalone selling price of the services promised to the customer in exchange for the consideration.
- (iii) Revenue from theatrical distributions is recognised when the films are exhibited.
- (iv) Revenue from distribution of films is recognised upon delivery of the master tapes to the customers.
- (v) Income from licensing of television rights is recognised in full upon delivery of the programmes concerned in accordance with the terms of the licence contracts.
- (vi) Income from network maintenance and operations is recognised at the time when services are provided.
- (vii) Rental income receivable under operating leases is recognised in profit or loss in equal installments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as integral part of the aggregate net lease payments receivables. Contingent rentals are recognised as income in the accounting period in which they are earned.
- (viii) Interest income is recognised as it accrues using the effective interest method.

Incremental costs incurred to obtain a contract with a customer are capitalised as contract acquisition costs if the Group expects to recover these costs. Costs of obtaining a contract are amortised on a straight-line basis over the terms of the specific contracts.

The period between the transfer of promised goods and services to the customers and payments by customers usually is within one year, as a result, there is no financing component which requires adjustment of the transaction prices for the time value of money.

If the payments by customers exceed the services rendered, a contract liability is recognised as receipts in advance and customers' deposits on the consolidated statement of financial position.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

# (j) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss as other income or finance costs.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

## (k) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

#### (I) Share-based compensation

The Group operates an equity-settled, share-based compensation plan. The fair value of the employee services received in exchange for the grant of share options is recognised as an expense. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options granted at the date of grant, excluding the impact of any non-market vesting conditions. At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest. It recognises the impact of the revision of original estimates, if any, in the consolidated statement of profit or loss, with a corresponding adjustment to equity.

The proceeds received net of any directly attributable transaction costs are credited to share capital when the options are exercised. On lapse of share options according to the plan, corresponding amount recognised in share option reserve is transferred to retained profits.

The grant by the Company of options over its equity instruments to the employees of subsidiary undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity in the parent entity accounts.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (m) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively. Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the foreseeable future and taxable profit will be available against which the temporary difference can be utilised.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the end of the reporting period. Deferred tax assets and liabilities are not discounted. The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit of part or all of that deferred tax asset to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available. Additional income taxes that arise from the distribution of dividends are recognised when the liability to pay the related dividends is recognised.

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the entity has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (m) Income tax (Continued)

- (i) In the case of current tax assets and liabilities, the entity intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- (ii) In the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
  - (1) the same taxable entity; or
  - (2) different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

## (n) Translation of foreign currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Hong Kong dollar. The Company's functional currency is Hong Kong dollar.

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair values are translated using the foreign exchange rates ruling at the dates the fair value was measured.

The results of foreign operations are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Statement of financial position items are translated into Hong Kong dollars at the closing foreign exchange rates at the end of the reporting period. The resulting exchange differences are recognised in other comprehensive income and accumulated separately in equity in the exchange reserve.

On disposal of a foreign operation, the cumulative amount of the exchange differences relating to that foreign operation is reclassified from equity to profit or loss when the profit or loss on disposal is recognised.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

## (o) Related parties

- (i) A person, or a close member of that person's family, is related to the Group if that person:
  - (1) has control or joint control over the Group;
  - (2) has significant influence over the Group; or
  - (3) is a member of the key management personnel of the Group or the Group's parent.
- (ii) An entity is related to the Group if any of the following conditions applies:
  - (1) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (2) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (3) Both entities are joint ventures of the same third party.
  - (4) One entity is a joint venture of a third entity and the other entity is an associate of the third parties.
  - (5) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (6) The entity is controlled or jointly controlled by a person identified in (i).
  - (7) A person identified in (i)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (8) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

### (p) Impairment of assets

#### (i) Impairment of financial assets

The Group recognises loss allowances for lifetime expected credit loss ("ECL") on trade and other receivables. For bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition, the loss allowances are measured as 12-month ECL. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). In all cases, the maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information. In all cases, the maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

### (p) Impairment of assets (Continued)

#### (i) Impairment of financial assets (Continued)

Measurement of ECLs and presentation of ECLs in the statement of financial position ECLs are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive);
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- undrawn loan commitments: as the present value of the difference between the contractual cash
  flows that are due to the Group if the commitment is drawn down and the cash flows that the
  Group expects to receive; and
- financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Group expects to recover.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. For debt securities at FVOCI, the loss allowance is charged to profit or loss.

#### Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no reasonable expectations of recovering the financial asset. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

#### (ii) Impairment of other assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment;
- programming library (including film rights, perpetual film rights and films in progress);
- intangible assets; and
- investments in subsidiaries and associate in the Company's statement of financial position.

If any such indication exists, the asset's recoverable amount is estimated. In addition, for intangible assets that are not yet available for use and intangible assets that have indefinite useful lives, the recoverable amount is estimated annually whether or not there is any indication of impairment.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

### (p) Impairment of assets (Continued)

#### (ii) Impairment of other assets (Continued)

Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

#### Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amount of the assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value in use (if determinable).

#### Reversals of impairment losses

In respect of assets, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

## (iii) Interim financial reporting and impairment

Under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with HKAS 34, "Interim Financial Reporting", in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the reporting period (see Note 3(p)(i) and (ii)).

#### (a) Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's chief operating decision maker for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

# 3. PRINCIPAL ACCOUNTING POLICIES (Continued)

# (r) Financial guarantees issued, provisions and contingent liabilities

#### (i) Financial guarantees issued

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of

- the amount determined in accordance with the expected credit loss model under HKFRS 9
   Financial Instruments and
- the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of HKFRS 15 Revenue from Contracts with Customers.

The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

#### (ii) Provisions and contingent liabilities

Provisions are recognised for other liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (s) Employee benefits

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees of the Group, except to the extent that they are included in the cost of property, plant and equipment and programming library not yet recognised as an expense. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

## 4. CHANGES IN ACCOUNTING POLICY

The Group has adopted HKFRS 15 "Revenue from Contracts with Customers" from January 1, 2018. In accordance with the transition provisions in HKFRS 15, the Group has adopted the new standard using modified retrospective method with the cumulative effect of initial application recognised as an adjustment to the opening balance of accumulated losses on January 1, 2018, the comparative figures have not been restated.

The accounting policies were changed to comply with HKFRS 15, which replaced the provision of HKAS 18 "Revenue" and the related interpretations for the recognition, classification and measurement of revenue and costs.

In summary, the following adjustments were made to the amounts recognised in the consolidated statement of financial position as the date of initial application (January 1, 2018):

Contract acquisition costs	December 31, 2017 As previously reported HK\$'000	Effect of adoption of HKFRS 15 HK\$'000	January 1, 2018 Restated HK\$'000
Contract acquisition costs Accumulated losses	–	33,903	33,903
	(6,731,871)	33,903	(6,697,968)

## Accounting for costs incurred to obtain a contract

As at January 1, 2018, for uncompleted contracts with customers, the related commission paid for acquiring the contracts amounted to HK\$33,903,000. In previous years, commission costs were expensed as incurred. However, in the current year, costs related directly to the contracts were capitalised as costs to obtain a contract following the adoption of HKFRS 15 as they are expected to be recovered and included in contract acquisition costs in the consolidated statement of financial position on January 1, 2018, resulting in net adjustment to accumulated losses of the same amount. The asset is amortised on a straight line basis over the term of the specific contract it relates to, consistent with the pattern of recognition of the associated revenue. During the year ended December 31, 2018, the Group recognised amortisation of HK\$19,755,000, which increased cost of providing services and increased loss after taxation by the same amount, and capitalised commission of HK\$24,911,000.

Financial statement line items which are affected in the current reporting period by application of HKFRS 15 are as follows:

	Year end	Year ended December 31, 2018			
	Without the adoption of HKFRS 15 HK\$'000	Effect of adoption of HKFRS 15 HK\$'000	As reported HK\$'000		
Selling, general and administrative and other operating expenses	367,463	(5,156)	362,307		

# 4. CHANGES IN ACCOUNTING POLICY (Continued)

Accounting for costs incurred to obtain a contract (Continued)

Financial statement line items which are affected in the current reporting period by application of HKFRS 15 are as follows: (Continued)

	As at December 31, 2018			
	Without the adoption of HKFRS 15 HK\$'000	Effect of adoption of HKFRS 15 HK\$'000	As reported HK\$'000	
Contract acquisition costs Accumulated losses	- (7,192,615)	39,059 39,059	39,059 (7,153,556)	

#### Presentation of contract liabilities

Reclassifications were made as at January 1, 2018 to be consistent with the terminologies used under HKFRS 15:

 Contract liabilities in relation to advance payments from customers were previously presented as receipts in advance

As at January 1, 2018 and December 31, 2018, receipts in advance amounting to HK\$115,318,000 and HK\$90,470,000 respectively represented contract liabilities in relation to advance payments made by the customers while the underlying services are yet to be provided under HKFRS 15.

### 5. ACCOUNTING ESTIMATES AND JUDGEMENTS

#### (a) Recognition and recoverability of deferred tax assets

Management considers the key source of estimation uncertainty lies in the recognition of deferred tax assets from unused tax losses. These tax losses can be carried forward indefinitely and have no expiry date. Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which they can be utilised. Management reviews the carrying amount of deferred tax assets at the end of each reporting period, based on the forecast results of the Group and the forecasts of future taxable profits of the relevant entities with recognised deferred tax assets. The forecasts take into account the expected growth of the business due to the new business development and the approved business plans. Significant judgement is involved in assessing whether there is convincing evidence that sufficient taxable profits will be available in view of a history of recent losses, including estimating the projected future taxable profits and the timing of the utilisation of tax losses. In the event that the Group's estimates of projected future taxable profits due to changes in operating environment and business strategies would impact the timing or extent of the Group's ability to utilise the tax loss carry-forwards in the future, adjustments to the recorded amount of deferred tax assets would be required. For the purpose of sensitivity analysis, if the gross revenue for each year in the forecasts were to decrease by 5% as compared with the forecasted amounts, deferred tax assets of about HK\$44 million would not have been recovered within the forecast periods.

## 5. ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

(b) Impairment of property, plant and equipment and programming library

Management regularly reviews whether there are any indications of impairment and will recognise an
impairment loss if the carrying amount of an asset or a cash generating unit is higher than its recoverable
amount which is the greater of its fair value less costs of disposal or its value in use.

Management uses the value in use model to assess the present value of the estimated future cash flows expected to arise from the continuing use of the assets and to determine the recoverable amounts of the cash generating unit to which property, plant and equipment and programming library are allocated. The cash generating unit identified for such impairment assessment is the Group as a whole. Significant judgement is involved in the identification of the cash generating unit to which the assets are allocated, in assessing whether cash inflows are largely independent and in determining the key assumptions adopted in the cash flow forecast, including forecast revenue, forecast programming costs, forecast network and other expenses, annual growth rates, long term growth rate and discount rate under value in use calculation. Changes in the assumptions of the Group's estimates of projected cash flows due to changes in operating environment, uncertainty in the expected growth in business and change in discount rate and long term growth rate would impact the recoverable amount of the cash generating unit. For the purpose of sensitivity analysis, if the long term growth rate is reduced by 2% and the discount rate is increased by 2%, there would still be sufficient headroom for the impairment assessment.

Recoverable amounts of acquired programmes, films rights, perpetual film rights and films in progress are estimated based on the projected future revenue to be derived from all applicable territories and windows less cost of disposal, taking into account historical performances of films and programmes with comparable budgets, casts, or other relevant qualities. Impairment is made for carrying costs that are in excess of the expected future revenue to be generated by these programmes and films.

Films in progress are stated at cost less any impairment, taking into account the project status and estimated recoverable value. If revenue actually generated were to fall short of forecasts, or there are changes in total contracted number of showings, amortisation may need to be changed, or impairment may need to be made to reduce the carrying value of individual programme or film to its recoverable amount. Actual results may differ from these estimates under different assumptions or conditions.

#### 6. FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's businesses. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

#### (a) Credit risk

The Group's credit risk is primarily attributable to trade and other receivables. Management has a defined credit policy in place with general credit terms ranging from 0 to 15 days in respect of television subscription, and internet and multimedia services and from 0 to 30 days in respect of advertising services. The exposure to credit risks is monitored on an ongoing basis. The Group has no significant concentrations of credit risk from customers receivables as the customers' bases were widely dispersed in different sectors. Subscription revenue from customers is settled mainly in cash or via major credit cards.

Other receivables are considered to have low credit risk. These assets are continuously monitored by assessing the credit quality of the counter parties, taking into account past experiences and other factors. Where necessary, provision for impairment loss is made for estimated irrecoverable amounts. As at December 31, 2018 and 2017, the other receivables were fully performing.

The maximum exposure to credit risk is represented by the carrying amount of the trade and other receivables in the consolidated statement of financial position.

# 6. FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (b) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash, the availability of funding through an adequate amount of committed credit facilities and its compliance with lending covenants. The Group's objective is to maintain a balance between the continuity of funding and the flexibility through use of interest-bearing borrowings. As disclosed in Note 2, certain measures have been taken by the Directors to mitigate the liquidity pressures faced by the Group.

The following table shows the remaining contractual maturities of the Group's non-derivative financial liabilities at the end of the reporting period, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to pay:

	2018 Contractual undiscounted cash outflow				Co	20 Intractual undisc	117 ounted cash outflo	w
	Within 1 year or on demand HK\$'000	More than 1 year but less than 2 years HK\$'000	Total contractual undiscounted cash flow HK\$'000	Carrying amount in the consolidated statement of financial position HK\$'000	Within 1 year or on demand HK\$'000	More than 1 year but less than 2 years HK\$'000	Total contractual undiscounted cash flow HK\$'000	Carrying amount in the consolidated statement of financial position HK\$'000
Trade payables Accrued expenses and other payables Customers' deposits	49,567 248,390 49,455	21,068 33	49,567 269,458 49,488	49,567 269,458 49,488	17,150 235,771 47,494	21,068 601	17,150 256,839 48,095	17,150 256,839 48,095
Interest-bearing borrowings	513.453	21,101	513.453 881,966	495,000 863,513	406,443 706.858	102,312	508,755	495,000 817,084

### (c) Interest rate risk

At December 31, 2018 and 2017, the Group's interest rate risk arises primarily from the revolving loan of HK\$100,000,000 from Wharf Finance and HK\$395,000,000 from a banking facility. The loans at variable rates expose the Group to cash flow interest rate risk.

At December 31, 2018, the Group's had time deposits with bank amounting to approximately HK\$148,320,000 (2017: HK\$566,973,000) with original maturities of 14 to 367 days (2017: 31 to 365 days).

Apart from the foregoing, the Group has no other significant income-generating financial assets or interest-bearing financial liabilities. The Group's revenue, expenses and cash flows are substantially independent of changes in market interest rates.

# 6. FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (c) Interest rate risk (Continued)

#### Effective interest rates analysis

In respect of income-earning financial assets and interest-bearing financial liabilities, the following table indicates their effective interest rates at the end of the reporting period:

	Total		Effective interest rate	
	2018	2017	2018	2017
Interest rate risk	HK\$'000	HK\$'000	%	%
Floating rate:				
Cash at banks	47,519	37,174	0.01	_
Interest-bearing borrowings	(495,000)	(495,000)	3.73	1.82
	(447,481)	(457,826)		
Fixed rate:				
Time deposits with banks	148,320	566,973	1.9	0.79

At December 31, 2018, it is estimated that a general increase/decrease of 100 basis points in interest rates, with all other variables held constant, would have increased/decreased the Group's loss before taxation and increased/decreased the accumulated losses by approximately HK\$4,475,000 (2017: HK\$4,578,000).

The sensitivity analysis above indicates the instantaneous change in the Group's loss before taxation and accumulated losses that would arise assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to re-measure those financial instruments held by the Group which expose the Group to fair value interest rate risk at the end of the reporting period. In respect of the exposure to cash flow interest rate risk arising from floating rate non-derivative instruments held by the Group at the end of the reporting period, the impact on the Group's loss before taxation and accumulated losses is estimated as an annualised impact on interest expense or income of such a change in interest rates. The analysis is performed on the same basis for 2017.

#### (d) Currency risk

The Group is exposed to currency risk primarily through trade and other receivables, restricted bank balances, cash and bank balances, and trade and other payables that are denominated in a foreign currency, i.e. currency other than the functional currency of the operations to which the transactions relate. The currency giving rise to this risk is primarily United States dollars.

In view that the Hong Kong dollar is pegged to the United States dollar under the Linked Exchange Rate System in Hong Kong, management does not expect that there will be any significant currency risk associated with recognised assets and liabilities denominated in United States dollar. It is therefore assumed that the risk of movements in exchange rates between Hong Kong dollar and United States dollar would be insignificant. Accordingly, no sensitivity analysis has been prepared.

# 6. FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

#### (e) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders of the Company and benefits for other stakeholders of the Group, and to support the Group's stability and growth, by pricing products and services commensurately with the level of risk.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholders return, taking into consideration the future of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders, issue new shares or new debt financing. The Group made no changes to its capital management objectives, policies or processes during the years ended December 31, 2018 and 2017.

The Group is subject to externally imposed capital requirements.

#### (f) Fair values of financial instruments

The carrying amounts of the Group's financial instruments carried at cost or amortised cost were not materially different from their fair values as at December 31, 2018 and 2017.

### 7. REVENUE

The principal activity of the Company is investment holding. The principal activities of the principal subsidiaries and consolidated structured entities of the Company set out in Note 18 to the consolidated financial statements.

Revenue comprises principally subscription, service and related fees for television, and internet and multimedia (including telephony) services. It also includes advertising revenue net of agency deductions, channel service and distribution fees, programme licensing income, film exhibition and distribution income, network maintenance income and other related income.

As at January 1, 2018 and December 31, 2018, receipts in advance amounting to HK\$115,318,000 and HK\$90,470,000 respectively represented contract liabilities in relation to advance payments made by the customers while the underlying services are yet to be provided under HKFRS 15.

Contract liabilities of HK\$90,215,000 as at December 31, 2018, will be recognised as revenue in the next reporting period. Revenue recognised during the year ended at December 31, 2018 that was included in the contract liabilities balance at the beginning of the period amounted to HK\$115,000,000.

#### 8. SEGMENT INFORMATION

The Group managed its businesses according to the nature of services provided. The Group's chief operating decision maker (the "CODM"), which comprises executive Director and senior management of the Company, has determined two reportable operating segments for measuring performance and allocating resources. The segments are television, and internet and multimedia.

The television segment includes operations related to the television subscription business, domestic free television programme service, advertising, channel carriage, television relay service, programme licensing, network maintenance, and other related businesses.

The internet and multimedia segment includes operations related to broadband internet access services, portal operation, mobile content licensing, telephony services as well as other related businesses.

The CODM evaluates performance primarily based on earnings before interest, taxation, depreciation and amortisation ("EBITDA") and segment results before corporate expenses. The CODM defines EBITDA to mean earnings before interest income, finance costs, non-operating income, income tax (expense)/credit, depreciation of property, plant and equipment but after amortisation of programming library and contract acquisition costs.

Inter-segment pricing is generally determined at arm's length basis.

Segment assets principally comprise all tangible assets with the exception of interest in an associate, deferred tax assets and assets managed at the corporate office. Segment liabilities include all liabilities and interest-bearing borrowings directly attributable to and managed by each segment with the exception of current tax liabilities, deferred tax liabilities and liabilities at corporate office.

In addition to receiving segment information concerning EBITDA and segment results before corporate expenses, the CODM is provided with segment information concerning revenue (including inter-segment revenue).

### SEGMENT INFORMATION (Continued)

Information regarding the Group's reportable segments as provided to the CODM for the purposes of resource allocation and assessment of segment performance for the years ended December 31, 2018 and 2017 is set out below:

			١	ear ended De	ecember 31,			
	Televis	sion	Internet and r	multimedia	Others		Tot	al
	2018 HK\$'000	2017 HK\$'000	2018 HK\$'000	2017 HK\$'000	2018 HK\$'000	2017 HK\$'000	2018 HK\$'000	2017 HK\$'000
Reportable segment revenue	821,528	913,784	320,686	321,294	32,655	41,769	1,174,869	1,276,847
Less: Inter-segment revenue	(8,302)	(8,627)	(208)	(208)	(3,049)	(9,582)	(11,559)	(18,417)
Revenue from external customers	813,226	905,157	320,478	321,086	29,606	32,187	1,163,310	1,258,430
Revenue from contracts with								
customers: Timing of revenue recognition								
At a point in time	2,085		-		10,541		12,626	
Over time	771,376		320,478		18,356		1,110,210	
Revenue from other sources:  Rental income	39,765		_		709		40,474	
	33,133						,	
_	813,226		320,478		29,606		1,163,310	
Reportable segment EBITDA	(301,779)	(269,564)	116,978	116,837	7,783	4,556	(177,018)	(148,171)
Depreciation	(119,814)	(128,209)	(72,380)	(73,863)	(357)	(393)	(192,551)	(202,465)
Reportable segment results before								
corporate expenses	(421,593)	(397,773)	44,598	42,974	7,426	4,163	(369,569)	(350,636)
Corporate expenses and								
depreciation						-	(119,658)	(93,305)
Loss from operations							(489,227)	(443,941)
Interest income							2,327	776
Finance costs  Non-operating income							(10,238) 42,373	(9,315) 86,268
Income tax (expense)/credit							(823)	3,385
Loss for the year							(455,588)	(362,827)

### 8. SEGMENT INFORMATION (Continued)

	December 31, 2018 HK\$'000	December 31, 2017 HK\$'000
Segment assets		
Television Internet and multimedia Others	874,948 419,328 16,042	1,192,638 485,979 27,814
Corporate assets	1,310,318 66,752	1,706,431 54,879
Interest in an associate Deferred tax assets	300,525	303,472
Total assets	1,677,595	2,064,782
Segment liabilities Television	623,045	628,941
Internet and multimedia Others	250,883 23,612	232,429 23,254
Comparata lightilities	897,540	884,624 47,778
Corporate liabilities Current tax liabilities Deferred tax liabilities	56,443 72 -	47,778 86 2,447
Total liabilities	954,055	934,935

### Geographical segment:

No geographical segment information is shown as, during the year presented, less than 10% of the Group's segment revenue, segment results, segment assets and segment liabilities are derived from activities conducted outside Hong Kong.

### 9. LOSS BEFORE TAXATION

Loss before taxation is stated after (crediting)/charging:

	2018 HK\$'000	2017 HK\$'000
Interest income		
Interest income from deposits with banks	(2,327)	(776)
Finance costs		
Interest expenses on borrowings	10,238	9,315
Staff costs, including Directors' emoluments		
Salaries, wages and other benefits	540,394	584,007
Share-based payment	15,636	_
Contributions to defined contribution retirement plans	32,549	34,230
Other items		
Depreciation	0.4.04.4	00.044
assets held for use under operating leases	24,011	26,341
— other assets	171,626	178,337
Amortisation of programming library *  Amortisation of contract acquisition costs	121,661 19,755	128,647
Amortisation of contract acquisition costs	19,733	
Impairment losses		
<ul><li>property, plant and equipment</li></ul>	_	387
programming library	-	3,691
Loss allowance on trade and other receivables	7,889	6,533
Reversal of loss allowance on trade and other receivables	(2,026)	(213)
Carrying amount of inventories consumed and sold	12,470	7,100
(Reversal)/write down of inventories	(866)	2,960
Rental expenses under operating leases in respect of land and buildings	51,681	55,582
Auditor's remuneration  — audit services	2,280	2,410
non-audit services	912	2,410
Net foreign exchange loss	1,586	378
Rental income under operating leases in respect of	1,000	0.0
subleased land and buildings	(709)	(1,756)
owned plant and machinery	(39,765)	(41,825)
Non-operating income		
— gain on disposal of subsidiaries (Note 18(b))	(31,634)	(71,508)
net gain on disposal of property, plant and equipment	(10,739)	(14,760)

Amortisation of programming library is included within programming costs in the consolidated statement of profit or loss of the Group.

### 10 INCOME TAX (EXPENSE)/CREDIT

Hong Kong and PRC profits tax has been provided at the rate of 16.5% (2017: 16.5%) and at the rates of taxation prevailing in the jurisdictions in which the Group operates respectively.

### (a) Income tax in the consolidated statement of profit or loss represents:

	2018 HK\$'000	2017 HK\$'000
Current income tax — PRC		
Provision for the year	323	383
	323	383
Deferred income taxation (Note 25(b))		
Utilisation of prior years' tax losses recognised	1,306	3,909
Benefit of previously unrecognised tax losses now recognised	(2,493)	(8,607)
Origination and reversal of temporary differences	1,687	930
	500	(3,768)
Income tax expense/(credit)	823	(3,385)

### (b) Reconciliation between the effective income tax rate and the applicable tax rate:

	2018	2017
	%	%
Statutory income tax rate	(16.5)	(16.5)
Tax effect of non-deductible expenses	1.5	0.3
Tax effect of non-taxable income	(0.6)	_
Tax effect of unused tax losses not recognised	18.2	16.5
Tax effect of previously unrecognised tax losses now recognised	(2.4)	(1.3)
Differential tax rate on subsidiaries' income	-	0.1
Effective income tax rate	0.2	(0.9)

### 11. DIRECTORS' BENEFITS AND INTERESTS

The following disclosures are made pursuant to section 383(1) of the Hong Kong Companies Ordinance (Cap. 622) and Part 2 to 4 of the Companies (Disclosure of Information about Benefits of Directors) Regulation (Cap. 622G) are as follow:

Name of directors	Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement scheme contributions HK\$'000	Discretionary bonuses and/or performance related bonuses HK\$'000	Estimated money value of other benefits (note (iv)) HK\$'000	Total emoluments HK\$'000
2018:						
Non-executive Directors						
Tan Sri Dato' David Chiu (Chairman)	60	_	_	_	3,562	3,622
Dr. Cheng Kar-Shun, Henry					,	,
(Vice-chairman)	60	-	-	-	3,562	3,622
Dr. Cheng Chi-Kong, Adrian	60	-	-	-	1,149	1,209
Mr. Tsang On Yip, Patrick	60	-	-	-	1,508	1,568
Mr. Hoong Cheong Thard	60	-	-	-	1,508	1,568
Executive Director Mr. Andrew Wah Wai Chiu	60	-	-	-	2,039	2,099
Independent Non-executive Directors						
Mr. Lam Kin-Fung, Jeffrey	60	-	-	-	-	60
Dr. Hu Shao Ming Herman Mr. Luk Koon Hoo, Roger	60 80	-	-	-	-	60 80
Mr. Tang Sing Ming Sherman	80	_	_	-	-	80
IVII. Tang Sing IVIIIng Sherman	00	_	_	_	_	00
Resigned Director						
Mr. Kwan Jut Ho, William						
(Resigned w.e.f. March 1, 2018)	-	372	37	-	-	409
	640	372	37	_	13,328	14,377

### 11. DIRECTORS' BENEFITS AND INTERESTS (Continued)

Name of directors	Fees HK\$'000	Salaries and other benefits HK\$'000	Retirement scheme contributions HK\$'000	Discretionary bonuses and/or performance related bonuses HK\$'000	Total emoluments HK\$'000
Non-executive Directors					
Tan Sri Dato' David Chiu					
(Chairman) (Note (i))	18	_	_	_	18
Dr. Cheng Kar-Shun, Henry					
(Vice-chairman) (Note (i))	18	-	_	_	18
Dr. Cheng Chi-Kong, Adrian (Note (i))	18	_	_	_	18
Mr. Tsang On Yip, Patrick (Note (i))	18	-	_	_	18
Mr. Hoong Cheong Thard (Note (i))	18	_	-	_	18
Executive Directors					
Mr. Andrew Wah Wai Chiu (Note (ii)) Mr. Kwan Jut Ho, William	18	_	-	- -	18
(Resigned w.e.f. March 1, 2018)	60	2,232	223	1,153	3,668
Independent Non-executive Directors					
Mr. Lam Kin-Fung, Jeffrey (Note (iii))	18	-	<u> </u>	_	18
Dr. Hu Shao Ming Herman	60	-	_	_	60
Mr. Luk Koon Hoo, Roger	80	_	_	_	80
Mr. Tang Sing Ming Sherman	65	_	_	_	65
Resigned Directors					
Mr. Ng Tin Hoi Stephen					
(resigned w.e.f. September 15, 2017)	42	1,376	4	2,032	3,454
Mr. Tsui Yiu Cheung, Paul					
(resigned w.e.f. September 15, 2017)	56	_	_	_	56
Mr. Wu Yung Wei Patrick	50				50
(resigned w.e.f September 15, 2017)	56	<del>-</del>	<del>-</del>	<del>-</del>	56
	545	3,608	227	3,185	7,565

#### Notes:

<sup>(</sup>i) These non-executive directors of the Company were appointed with effect from September 15, 2017.

<sup>(</sup>ii) Mr. Andrew Wah Wai Chiu was appointed as an executive director of the Company with effect from September 15, 2017.

<sup>(</sup>iii) Mr. Lam Kin-Fung, Jeffrey was appointed as an independent non-executive director of the Company with effect from September 15, 2017.

<sup>(</sup>iv) Other benefits include share options. The value of the share options granted to the directors of the Company under the share option scheme represents the fair value of these options charged to the consolidated statement of profit or loss, for the year in accordance with HKFRS 2.

### 11. DIRECTORS' BENEFITS AND INTERESTS (Continued)

There was no compensation for loss of office and/or inducement for joining the Group paid/payable to the directors of the Company in respect of the years ended December 31, 2018 and December 31, 2017.

During the year ended December 31, 2017, certain Director's emoluments disclosed above were paid directly by the Company's former intermediate holding company, The Wharf (Holdings) Limited ("Wharf"), (or its wholly-owned subsidiaries) to the relevant Director. Wharf recovered such costs from the Group by charging management fees (see Note 28).

During the year ended December 31, 2018, no retirement benefits, payments or benefits in respect of termination of directors' services were paid or made, directly or indirectly, to the directors; nor are any payable (2017: HK\$Nil). No consideration was provided to or receivable by third parties for making available directors' services (2017: HK\$Nil). There are no loans, quasi-loans or other dealings in favour of the directors, their controlled bodies corporate and connected entities (2017: None).

During the year and at the year ended December 31, 2018, no director of the Company had or has a material interest, directly or indirectly, in any significant transactions, arrangements and contracts in relation to the Company's business to which the Company was or is a party (2017: None).

# 12. INDIVIDUALS WITH HIGHEST EMOLUMENTS AND EMOLUMENTS OF SENIOR MANAGEMENT

### (a) Five highest paid individuals

Of the five individuals with the highest emoluments, two (2017: two) were Directors whose emoluments are disclosed in Note 11. The aggregate of the emoluments in respect of the other three (2017: three) individuals are as follows:

	2018 HK\$'000	2017 HK\$'000
Salaries and other benefits Retirement scheme contributions Discretionary bonuses and/or performance related bonuses Share options	6,812 226 1,164 1,149	5,820 156 1,668
	9,351	7,644

The emoluments of the three (2017: three) individuals with the highest emoluments are within the following bands:

HK\$	2018 Number of individuals	2017 Number of individuals
1,500,001–2,000,000 2,000,001–2,500,000 2,500,001–3,000,000 3,000,001–3,500,000 3,500,001–4,000,000	- - 2 - 1	1 - 1 1 -
	3	3

# 12. INDIVIDUALS WITH HIGHEST EMOLUMENTS AND EMOLUMENTS OF SENIOR MANAGEMENT (Continued)

#### (b) Emoluments of senior management

For the year ended December 31, 2018, the emoluments of the senior management of the Group, whose biographical details are set out in the "Biographical Details of Directors and Senior Management" section of this annual report, were within following bands:

HK\$	2018 Number of individuals	2017 Number of individuals
Nil-1,000,000	-	2
1,500,001–2,000,000	-	1
2,000,001–2,500,000	2	_
2,500,001–3,000,000	2	_
3,000,001–3,500,000	-	2
3,500,001–4,000,000	-	1
	4	6

#### 13. LOSS PER SHARE

The calculation of basic loss per share is based on the loss attributable to equity shareholders of the Company of approximately HK\$455,588,000 (2017: HK\$362,827,000) and the weighted average number of 6,206,020,156 ordinary shares of the Company (the "Shares") (2017: 3,585,393,489) in issue during the year.

Weighted average number of the Shares

	2018	2017
Issued shares at January 1	6,206,020,156	2,011,512,400
Effect of open offer (Note 24(c)(iii))	_	1,324,793,242
Effect of loan capitalisation (Note 24(c)(iii))	-	249,087,847
Weighted average number of the Shares at December 31	6,206,020,156	3,585,393,489

The diluted loss per Share equals to the basic loss per Share since the exercise of the outstanding share options would not have a dilutive effect on the loss per Share.

### 14. PROPERTY, PLANT AND EQUIPMENT

	Network assets and television production systems HK\$'000	Furniture, fixtures, other equipment and motor vehicles HK\$'000	Leasehold land and buildings in Hong Kong and PRC HK\$'000	Leasehold improvements HK\$'000	<b>Total</b> HK\$'000
Cost					
At January 1, 2017	6,021,327	660,246	52,666	338,764	7,073,003
Additions	188,253	4,051	,	15,996	208,300
Disposals	(134,603)	(4,486)	(2,014)	(3,894)	(144,997)
Disposal of subsidiaries (Note 18(b))	_	_	(8,855)		(8,855)
Reclassification to inventories	(282)	_	_	<u> </u>	(282)
Exchange differences		715	1,185	346	2,246
At December 31, 2017	6,074,695	660,526	42,982	351,212	7,129,415
Cost					
At January 1, 2018	6,074,695	660,526	42,982	351,212	7,129,415
Additions	166,339	5,409	-	6,941	178,689
Disposals	(131,896)	(15,602)	(2,964)	(3,886)	(154,348)
Disposal of a subsidiary (Note 18(b))	-	-	(10,191)	-	(10,191)
Reclassification to inventories	(547)	-	-	-	(547)
Exchange differences	_	(680)	(1,143)	(334)	(2,157)
At December 31, 2018	6,108,591	649,653	28,684	353,933	7,140,861
Accumulated depreciation					
At January 1, 2017	5,209,726	636,675	17,156	315,407	6,178,964
Charge for the year	187,041	10,265	1,495	5,877	204,678
Impairment loss	387	_	_	<del>-</del>	387
Written back on disposals	(134,042)	(4,482)	(484)	(3,098)	(142,106)
Disposal of subsidiaries (Note 18(b))	(0.45)	_	(2,513)	_	(2,513)
Reclassification to inventories	(245)	- 740	-	-	(245)
Exchange differences	-	712	481	282	1,475
At December 31, 2017	5,262,867	643,170	16,135	318,468	6,240,640
Accumulated depreciation					
At January 1, 2018	5,262,867	643,170	16,135	318,468	6,240,640
Charge for the year	179,321	7,568	1,302	7,446	195,637
Written back on disposals	(128,867)	(15,592)	(925)	(3,885)	(149,269)
Disposal of a subsidiary (Note 18(b))	_	_	(3,025)	_	(3,025)
Reclassification to inventories	(513)	_	-	-	(513)
Exchange differences	_	(675)	(536)	(315)	(1,526)
At December 31, 2018	5,312,808	634,471	12,951	321,714	6,281,944
Net book value					
At December 31, 2018	795,783	15,182	15,733	32,219	858,917
At December 31, 2017	811,828	17,356	26,847	32,744	888,775

As at December 31, 2018, the net book value of plant and equipment of the Group held for use in operating leases were approximately HK\$57,841,000 (2017: HK\$51,918,000).

### 15. PROGRAMMING LIBRARY

	2018 HK\$'000	2017 HK\$'000
Cost At January 1	772,387	748,975
Additions Written off	85,586 (97,641)	114,608 (91,196)
At December 31	760,332	772,387
Accumulated amortisation	620,810	579,668
At January 1 Charge for the year Impairment loss	121,661	128,647 3,691
Written off	(97,641)	(91,196)
At December 31	644,830	620,810
Net book value At December 31	115,502	151,577

The management of the Group undertook a review of its programming library to assess the recoverability of film rights. As a result of the assessment, no impairment loss was recognised during the year (2017: HK\$3,691,000) .

### 16. OTHER INTANGIBLE ASSETS

	2018 НК\$'000	2017 HK\$'000
Cost At January 1	1,218	2,062
Disposal  At December 31	1,218	1,218

The useful lives of the club debentures are indefinite. Accordingly, no amortisation is charged to the consolidated statement of profit or loss of the Group during the current and the prior years. The Group completed its annual impairment test for the club debentures by comparing the fair values less costs of disposal of the club debentures to their carrying amounts as at the end of the reporting period. No impairment loss was recognised during the year (2017: HK\$Nii).

### 17. INTEREST IN AN ASSOCIATE

Details of the Group's interest in an associate are as follows:

Name of associate	Form of business structure	Place of Incorporation/ operation	Principal activities	Particulars of issued and paid up capital	Proportion of ownership interest
FRM Film InvestCo LLC	Incorporated	State of Delaware USA	Inactive	Capital contribution US\$25,000,000	30%

In respect of the year ended December 31, 2018, the Group has not taken into account the effect of transactions or events of the associate as the associate was inactive during the current year. Since the Group's share of losses has already exceeded its interest in associate, the Group's interest was recorded at HK\$Nil (2017: HK\$Nil) and no recognition of future losses is expected as the Group has no legal or constructive obligation in respect of such losses.

### 18. INVESTMENTS IN SUBSIDIARIES

(a) The following list contains only the particulars of the Company's principal subsidiaries and consolidated structured entities.

	Place of Particulars of incorporation/ issued capital,		Proport ownership		
Name of company	operation	Principal activities	all fully paid	Directly	Indirectly
Hong Kong Cable Enterprises Limited	Hong Kong	Advertising airtime and programme licensing	HK\$2 divided into 2 ordinary shares	-	100%
Hong Kong Cable News Express Limited	Hong Kong	Advertising airtime	HK\$20 divided into 2 ordinary shares	-	100%
Hong Kong Cable Television Limited ("HKC")	Hong Kong	Television and internet and multimedia	HK\$750,000,000 divided into 750,000,000 ordinary shares	-	100%
i-CABLE Entertainment Limited	Hong Kong	Programme production and channel operation	HK\$10,000,000 divided into 10,000,000 ordinary shares	-	100%
i-CABLE Network Limited	Hong Kong	Network operation	HK\$102 divided into 100 ordinary shares and 2 non-voting deferred share	-	100%
i-CABLE Network Operations Limited	Hong Kong	Network operation	HK\$500,000 divided into 500,000 ordinary shares	-	100%
i-CABLE News Limited	Hong Kong	Programme production and channel operation	HK\$10,000,000 divided into 10,000,000 ordinary shares	-	100%
i-CABLE Sports Limited	Hong Kong	Programme production and channel operation	HK\$10,000,000 divided into 10,000,000 ordinary shares	-	100%
i-CABLE Telecom Limited	Hong Kong	Telephony	HK\$1 divided into 1 ordinary share	-	100%
Sundream Entertainment Limited	Hong Kong	Film production, distribution and licensing	HK\$1 divided into 1 ordinary share	-	100%
廣州市寬訊技術服務有限公司 *	The People's Republic of China	Technical services	HK\$34,600,000	-	100%
Fantastic Television Limited ("FTL")**	Hong Kong	Free television broadcasting	HK\$10,000 divided into 9,999 ordinary shares and 1 non-voting preference share	14.9%	-
Fantastic Entertainment Limited ("FEL")**	Hong Kong	Programme production and acquisition	HK\$1 divided into 1 ordinary share	-	14.9%
International Distribution Limited ("IDL"")**	Hong Kong	Programme licensing and distribution	HK\$2 divided into 2 ordinary shares	-	14.9%
Sundream Motion Pictures Limited ("SMPL")**	Hong Kong	Film production, distribution and licensing	HK\$300,000,000 divided into 300,000,000 ordinary shares	_	14.9%
Hong Kong International Business Channel Limited ("HKIBCL")**	Hong Kong	Programme production and channel distribution	HK\$1 divided into 1 ordinary share	-	14.9%

### 18. INVESTMENTS IN SUBSIDIARIES (Continued)

- (a) The following list contains only the particulars of the Company's principal subsidiaries and consolidated structured entities. (Continued)
  - \* This entity is registered as a wholly foreign owned enterprise under the People's Republic of China law and is not audited by PwC.
  - The Company holds 1 non-voting preference share and 1,489 class "A" ordinary shares of FTL, which wholly owns the equity interests in FEL, IDL, SMPL and HKIBCL, while the remaining 4,255 class "B" ordinary shares of FTL and 4,255 class "C" ordinary shares of FTL are held by two independent trustees respectively. The entities are consolidated by the Group in accordance with HKFRSs and the significant accounting policies adopted by the Group as disclosed in Note 3, as the Group is exposed to and has the rights to variable returns from its involvement with the entities and has the ability to affect those returns through its power over the entity, including, but not limited to: (i) the Company's nominated directors to the board of FTL pursuant to the right attached to the class "A" ordinary shares of FTL held by the Company provided in the articles of association of FTL; (ii) the requirement of the presence of the Company as a quorum in any general meeting of FTL; and (iii) veto rights over certain matters attached to class "A" ordinary shares requiring the prior approval of all holders thereof of FTL such as, the modification of any of the rights attached to any of the shares of FTL, alteration to the articles of association of FTL and the nature of the business of FTL, commencement of new business or activity by FTL, or making of any capital commitment by FTL. The Company, being the only preference shareholder, is entitled to receive the first HK\$1 billion profits generated in any financial year and the ordinary shareholders of FTL shall be entitled to receive any surplus dividends exceeding such amount of the same financial year on a pro rata basis. For the year ended December 31, 2018, no non-controlling interests is recognised as distributable profits of FTL did not surpass the threshold for the other shareholders.

None of the Company's subsidiaries or consolidated structured entities had issued any debt securities at the end of the year or during the year.

The above table lists the Company's subsidiaries and consolidated structured entities which, in the opinion of the Directors, principally affected the results of the year or formed a material portion of assets or liabilities of the Group.

#### (b) Disposal of subsidiaries

During the year ended December 31, 2018, the Group disposed of its entire equity interests in a subsidiary which was property investment holding.

	2018 HK\$'000	2017 HK\$'000
Property, plant and equipment (Note 14)	7,166	6,342
Net assets disposed of	7,166	6,342
Consideration received	38,800	77,850
Carrying amount of net assets disposed of	(7,166)	(6,342)
Gain on disposal of subsidiaries (Note 9)	31,634	71,508
Analysis of the net inflow of cash and cash equivalents in		
respect of the disposal of subsidiaries:		
Consideration received	38,800	77,850
Net inflow of cash and cash equivalents on disposal of subsidiaries	38,800	77,850

### 19. INVENTORIES

	2018 HK\$'000	2017 HK\$'000
Spare parts and consumables for repair and maintenance	10,130	13,981

### 20. TRADE RECEIVABLES

	2018 HK\$'000	2017 HK\$'000
Trade receivables Less: loss allowance (Note 20(b))	74,741 (16,337)	54,296 (10,474)
	58,404	43,822

(a) An ageing analysis of trade receivables (net of loss allowance), based on the invoice date is set out as follows:

	2018 HK\$'000	2017 HK\$'000
0 to 30 days	18,799	14,673
31 to 60 days	15,239	11,352
61 to 90 days	11,958	7,606
Over 90 days	12,408	10,191
	58,404	43,822

The Group's credit policy is set out in Note 6(a).

### 20. TRADE RECEIVABLES (Continued)

(b) Loss allowance in respect of trade receivables are recorded using an allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the impairment loss is written off against trade receivables directly (see Note 3(p)(i)).

The movement in the loss allowance during the year, is as follows:

	2018 HK\$'000	2017 HK\$'000
Balance at beginning of the year Increase in loss allowance for the year Reversal of loss allowance in prior year Written off	10,474 7,889 (2,026)	5,301 6,533 (213) (1,147)
Balance at end of the year	16,337	10,474

(c) The Group applies the HKFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected loss rates are based on the historical loss rates as adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

	Weighted average lifetime expected credit loss rate	Gross carrying amount HK\$'000	Lifetime expected credit loss HK\$'000	Net carrying amount HK\$'000
At December 31, 2018				
Not yet due 1 to 30 days past due 31 to 60 days past due 61 to 90 days past due Over 90 days past due	9% 13% 13% 15% 43%	8,713 17,874 14,592 10,493 23,069	(797) (2,288) (1,851) (1,571) (9,830) (16,337)	7,916 15,586 12,741 8,922 13,239
At December 31, 2017				
Not yet due 1 to 30 days past due 31 to 60 days past due 61 to 90 days past due Over 90 days past due	7% 10% 12% 12% 42%	6,065 14,819 10,485 7,712 15,215	(442) (1,428) (1,300) (932) (6,372)	5,623 13,391 9,185 6,780 8,843

### 21. CASH AND BANK BALANCES

Cash and cash equivalents comprise:

	2018 HK\$'000	2017 HK\$'000
Bank deposits and cash in the consolidated statement of financial position Less: restricted bank balances*	196,135 (18,320)	584,744 (16,710)
Cash and cash equivalents in the consolidated statement of cash flows	177,815	568,034

<sup>\*</sup> The restricted bank balances represent deposits made by subsidiaries of the Company to secure certain banking facilities granted to those subsidiaries.

### 22. TRADE AND OTHER PAYABLES

	2018 HK\$'000	2017 HK\$'000
Trade payables	49,567	17,150
Accrued expenses	216,783	210,516
Other payables	31,607	25,255
Contract liabilities	90,215	_
Customers' deposits	49,455	47,494
Receipts in advance*	-	115,000
	437,627	415,415

<sup>\*</sup> Upon adoption of HKFRS 15 on January 1, 2018, receipts in advance of approximately HK\$115,000,000 were reclassified as contract liabilities.

An ageing analysis of trade payables, based on the invoice date is set out as follows:

	2018 HK\$'000	2017 HK\$'000
0 to 30 days	10,468	9,594
31 to 60 days	22,028	3,827
61 to 90 days	6,221	848
Over 90 days	10,850	2,881
	49,567	17,150

### 23. INTEREST-BEARING BORROWINGS

(a) The analysis of the carrying amount of interest-bearing borrowings is as follows:

	2018 HK\$'000	2017 HK\$'000
Within one year or on demand		
Bank loan	395,000	395,000
Loan from Wharf Finance	100,000	_
	495,000	395,000
More than one year but within two years		
Loan from Wharf Finance	_	100,000
	495,000	495,000

### (b) Reconciliation of liabilities arising from financing activities

	Interest-bearir 2018 HK\$'000	ng borrowings 2017 HK\$'000
At January 1	495,000	590,000
Change from financing cash flows: Drawdown of new bank loan	-	100,000
Drawdown of other borrowing  Repayment of other borrowing	-	145,000 (40,000)
Other change:	-	205,000
Loan capitalisation (Note 24(c)(iii))	_	(300,000)
Net changes	-	(95,000)
At December 31	495,000	495,000

<sup>(</sup>c) The carrying amount of interest-bearing borrowings denominated in HK\$ as at December 31, 2018 was HK\$495,000,000 (2017: HK\$495,000,000), which is unsecured and carries interest at variable rates, of which HK\$395,000,000 was repayable on demand and HK\$100,000,000 would become due on December 31, 2019.

### 24. CAPITAL, RESERVES AND DIVIDENDS

### (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

		Capital and Reserves			
Company	Share capital HK\$'000	Accumulated losses HK\$'000	Shares option reserve HK\$'000	Total equity HK\$'000	
Balance at January 1, 2017	6,857,599	(3,879,378)	-	2,978,221	
Changes in equity for 2017: Loss and total comprehensive income for the year		(2,097,296)		(2,097,296)	
Shares issued under open offer (Note 24(c)(iii)) Shares issued under loan	704,029	- -	-	704,029	
capitalisation (Note 24(c)(iii))  Transaction costs incurred in	300,000	_	-	300,000	
respect of open offer	(17,156)	_	_	(17,156)	
Balance at December 31, 2017 and January 1, 2018	7,844,472	(5,976,674)	-	1,867,798	
Changes in equity for 2018: Loss and total comprehensive					
income for the year	<del>-</del>	(158,863)		(158,863)	
Share option expense	_	_	16,038	16,038	
Balance at December 31, 2018	7,844,472	(6,135,537)	16,038	1,724,973	

#### (b) Dividends

The board of the Directors (the "Board") does not recommend the payment of any dividend for the year ended December 31, 2018 (2017: HK\$Nil).

### 24. CAPITAL, RESERVES AND DIVIDENDS (Continued)

#### (c) Share capital

#### (i) Issued share capital

	201 Number of shares	B HK\$'000	201 Number of shares	7 HK\$'000
Ordinary shares, issued				
and fully paid:				
At January 1	6,206,020,156	7,844,472	2,011,512,400	6,857,599
Shares issued under open offer				
(Note 24(c)(iii))	-	-	3,352,520,666	704,029
Shares issued under loan				
capitalisation (Note 24(c)(iii))	-	-	841,987,090	300,000
Transaction costs incurred in				
respect of open offer	_		<del>-</del>	(17,156)
At December 31	6,206,020,156	7,844,472	6,206,020,156	7,844,472

In accordance with section 135 of the Hong Kong Companies Ordinance, the ordinary shares of the Company do not have a par value.

The holders of ordinary shares of the Company are entitled to receive dividends as declared from time to time and are entitled to one vote per share at shareholders' meetings of the Company. All ordinary shares of the Company rank equally with regard to the Company's residual assets.

#### (ii) Share option scheme

A new share option scheme was adopted by the Company on May 24, 2018 which will be valid and effective for a period of ten years from the date of adoption.

On June 15, 2018, share options carrying the rights to subscribe for a total of 279,200,000 Shares were granted to certain eligible persons under the share option scheme at an exercise price of HK\$0.21 per Share.

The fair value of the share options granted at the date of grant, June 15, 2018, was estimated at approximately HK\$20,771,000. The fair value is determined by Binomial model using inputs, including share price of HK\$0.15 per Share, exercise price of HK\$0.21 per Share, volatility of 66%, risk-free rate of 2.25% and dividend yield of 0%. During the period from the date of grant to December 31, 2018, no share options was exercised, lapsed or cancelled.

#### (iii) Open offer and loan capitalisation

In September 2017, the Company completed an open offer (the "Open Offer") of 3,352,520,666 Shares on the basis of five offer shares for every three then existing shares at the offer price of HK\$0.21 per offer share, for gross proceeds of HK\$704,029,000 (net proceeds of HK\$686,873,000) and completed the conversion of the loan capitalisation amount (the "Loan Capitalisation") of HK\$300,000,000 to 841,987,090 Shares.

### 24. CAPITAL, RESERVES AND DIVIDENDS (Continued)

#### (d) Nature and purpose of reserves

#### (i) Capital reserve

The capital reserve is non-distributable. In 2004, the issued share capital of a subsidiary under the Group was reduced ("Capital Reduction") and the credit arising from the Capital Reduction was applied to eliminate the accumulated losses standing in the statement of profit or loss of that subsidiary as at September 30, 2004. An undertaking was given to the Court by the subsidiary in connection with the Capital Reduction (the "Undertaking"). Pursuant to the Undertaking, any future recoveries or reversals of provisions and depreciation made by the subsidiary in respect of certain assets ("relevant assets") held by the subsidiary as at September 30, 2004 to the extent that such recoveries exceed the written down amounts of the relevant assets, up to an aggregate amount of HK\$1,958,524,266 ("Limit"), will be credited to a capital reserve. While any debt or liability of, or claim against, the subsidiary at the date of the Capital Reduction remains outstanding and the person entitled to the benefit thereof has not agreed, the capital reserve shall not be treated as realised profits.

The Limit may be reduced by the amount of any increase in the issued share capital of the subsidiary or upon a capitalisation of distributable reserves. The Limit may also be reduced after the disposal or other realisation of the relevant assets by the amount of the charge to provision or depreciation made in relation to such asset as at September 30, 2004 less reversal as a result of such disposal or realisation. In the event that the amount standing to the credit of the capital reserve exceeds the Limit, the subsidiary shall be at liberty to transfer the amount of any such excess to the general reserves of the subsidiary, which shall become available for distribution. As at December 31, 2018, the Limit of the capital reserve, as reduced by HK\$13,174,963 (2017: HK\$2,306,863) related to recoveries and reversals of provisions of the relevant assets, was HK\$819,466,005 (2017: HK\$832,640,968), and the amount standing to the credit of the capital reserve was HK\$13,984,483 (2017: HK\$13,984,483).

### (ii) Exchange reserve

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations. The reserve is dealt with in accordance with the accounting policies set out in Note 3(n).

#### (e) Distributability of reserves

At December 31, 2018, the aggregate amount of reserves of the Company available for distribution to equity shareholders of the Company, as calculated under the provisions of Part 6 of the Hong Kong Companies Ordinance, was HK\$Nil (2017: HK\$Nil).

### 25. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(a) Current taxation in the consolidated statement of financial position represents:

	2018 HK\$'000	2017 HK\$'000
PRC taxation	72	86

### (b) Deferred tax assets and liabilities recognised:

The components of deferred tax liabilities/(assets) recognised in the consolidated statement of financial position of the Group and the movements during the year are as follows:

Deferred tax arising from:	Depreciation allowances in excess of the related depreciation HK\$'000	Tax losses HK\$'000	<b>Total</b> HK\$'000
At January 1, 2017 Charged/(credited) to the consolidated statement	54,375	(351,632)	(297,257)
of profit or loss (Note 10(a))	930	(4,698)	(3,768)
At December 31, 2017	55,305	(356,330)	(301,025)
At January 1, 2018 Charged/(credited) to the consolidated statement	55,305	(356,330)	(301,025)
of profit or loss (Note 10(a))	1,687	(1,187)	500
At December 31, 2018	56,992	(357,517)	(300,525)
		2018 HK\$'000	2017 HK\$'000
Net deferred tax assets recognised in the consolidated statement of financial position		(300,525)	(303,472)
Net deferred tax liabilities recognised in the consolidate	d	(3.3.3,3.2.7)	(,)
statement of financial position		_	2,447
		(300,525)	(301,025)

#### (c) Deferred tax assets not recognised:

The Group has not recognised deferred tax assets in respect of unused tax losses amounting to HK\$3,395,516,000 (2017: HK\$3,237,370,000) and deductible temporary differences of HK\$6,914,000 (2017: HK\$1,139,000) due to the uncertainty in utilising the unused tax losses in the relevant entities. These unused tax losses have no expiry date.

#### 26. COMMITMENTS

(a) Capital commitments outstanding as at December 31, 2018 were as follows:

	2018 HK\$'000	2017 HK\$'000
Property, plant and equipment  — Contracted but not provided for	6,012	15,504
Programming library  — Contracted but not provided for	18,915	34,703
	24,927	50,207

(b) At December 31, 2018, the total future minimum lease payments under non-cancellable operating leases are payable as follows:

	2018 HK\$'000	2017 HK\$'000
<ul><li>Within one year</li><li>After one year but within five years</li><li>After five years</li></ul>	25,120 21,203 -	22,723 25,592 1,322
	46,323	49,637

#### (i) Operating lease commitments

The Group leases a number of premises under operating leases mainly for use as office premises, car parks and warehouses. The terms of the leases vary and may be renewable on a monthly basis or run for an initial period of two to fifteen years (2017: two to fifteen years), and certain leases have two option each for a three-year term, to renew the lease after that date at which time all terms are renegotiated. Lease payments are usually adjusted every two to three years to reflect market rentals. None of the leases includes contingent rentals.

Some of the leased properties have been sublet by the Group under operating leases. The terms of the subleases vary and run for an initial period of two years.

The Group leases out decoders to subscribers under operating leases which are renewable on a monthly basis. None of the leases includes contingent rentals.

### 26. COMMITMENTS (Continued)

### (c) Future operating lease income

The total future minimum sublease payments receivable under non-cancellable subleases at December 31, 2018 amounted to approximately HK\$48,000 (2017: HK\$2,071,000). The total future minimum lease payments receivable in respect of decoders under non-cancellable operating leases are as follows:

	2018 HK\$'000	2017 HK\$'000
Within one year	3,185	3,388

### (d) Funding commitment under television broadcasting licences are as follows:

- (i) Upon acceptance of the renewal of the domestic pay television programme service licence of HKC on May 29, 2017 for the period of 12 years from June 1, 2017 to May 31, 2029, HKC has become subject to a commitment of a six-year investment plan of HK\$3,447 million from 2017 to 2023, comprising HK\$251 million of capital investment and HK\$3,196 million of programming investment in content including in-house channels containing self-produced and/or acquired programmes as well as in acquired channels.
- (ii) In accordance with the terms of the domestic free television programme service licence issued to FTL (the "Free TV Licence"), FTL has issued a performance bond in favour of the Hong Kong Government and the balance as at December 31, 2018 was HK\$8 million (2017: HK\$10 million). Under the terms of the performance bond, unless the Communications Authority otherwise approves or determines:
  - within 18 months from the commencement date of the Free TV Licence (being May 31, 2016) (the "Free TV Commencement Date"), FTL should incur not less than HK\$168 million as the capital and programming expenditure for providing the domestic free television programme service;
  - within 30 months from the Free TV Commencement Date, FTL should incur not less than HK\$336 million as the cumulative capital and programming expenditure for providing the domestic free television programme service; and
  - within 42 months from the Free TV Commencement Date, FTL shall incur not less than HK\$504 million as the cumulative capital and programming expenditure for providing the domestic free television programme service.

#### 27. GUARANTEES

Guarantees and indemnities have been provided by the Company to a bank and Wharf Finance totally of HK\$500,000,000 (2017: HK\$500,000,000) in respect of guarantee facilities to the wholly-owned subsidiary of the Company. Of this amount, at December 31, 2018, HK\$495,000,000 (2017: HK\$495,000,000) was utilised by the subsidiaries of the Company.

As at December 31, 2018, the Group has made arrangements with a bank to provide two separate performance bonds to the counterparties amounting to approximately HK\$41.6 million, of which approximately HK\$11.6 million was secured by bank deposits. The performance bonds are to guarantee in favour of the counterparties the Group's performance in fulfilling the obligations under a contract and the capital and programming expenditure requirement for providing the domestic free television programme service under the domestic free television programme service licence (Note 26(d)(ii)).

### 28. MATERIAL RELATED PARTY TRANSACTIONS

In addition to the transactions and balances disclosed elsewhere in the consolidated financial statements of the Group, the Group entered into the following material related party transactions during the year ended December 31, 2018:

	2018 HK\$'000	2017 HK\$'000
Rentals and related management fees on land and buildings		
paid to former fellow subsidiaries of the Company	-	33,171
Management fees paid to a former fellow subsidiary of the Company	-	6,036
Finance costs paid to a former fellow subsidiary of the Company	-	2,976

In September 2017, Wharf and its subsidiaries and affiliates ceased to be related parties of the Group. Accordingly, the transactions with Wharf or any of its subsidiaries and affiliates were no longer included in the material related party transactions.

### Key management personnel remuneration

Remuneration for key management personnel, including amounts paid to the Company's Directors as disclosed in Note 11 and other members of key management of the Group, is as follows:

	2018 HK\$'000	2017 HK\$'000
Short-term employee benefits Post-employment benefits Equity compensation benefits	8,138 457 3,290	12,946 407 -
	11,885	13,353

### 29. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year's presentation. There is no impact on net loss, net assets or net cash flows as a result of the reclassification.

### 30. COMPANY LEVEL STATEMENT OF FINANCIAL POSITION

	Note	2018 HK\$'000	2017 HK\$'000
ASSETS			
Non-current assets			
Investments in subsidiaries	18(a)	2,319	9
Amounts due from subsidiaries	( /	2,463,128	2,460,411
			400 5 7 7 9
		2,465,447	2,460,420
Current assets  Prepayments and other receivables		1,342	1,667
Amount due from a subsidiary		1,342	36,000
Bank deposits and cash		160,745	552,635
Danie doposite and sale.		100,110	
		162,087	590,302
Total assets		2,627,534	3,050,722
FOLUTY			
EQUITY Conital and recorner			
Capital and reserves Share capital	24(c)	7,844,472	7,844,472
Reserves	24(a)	(6,119,499)	(5,976,674)
Total equity		1,724,973	1,867,798
LIABILITIES			
Current liabilities			
Accrued expenses and other payables		7,347	1,800
Amounts due to subsidiaries		895,214	1,181,124
Total liabilities		902,561	1,182,924
Total equity and liabilities		2,627,534	3,050,722

Approved and authorised for issue by the Board of Directors on March 29, 2019.

Tan Sri Dato' David Chiu	Dr. Cheng Kar-Shun, Henry
Director	Director

#### 31. EVENTS AFTER THE REPORTING PERIOD

### (a) Grant of loan facility by Forever Top

On January 25, 2019, the Company entered into a loan agreement with Forever Top pursuant to which Forever Top agreed to grant an unsecured loan facility of principal amount up to HK\$200 million to the Company, at the interest rate of Hong Kong Interbank Offered Rate per annum, for a period up to 18 months from the date of the agreement.

### (b) Proposed Rights Issue

On January 25, 2019, the Company proposed to raise not more than approximately HK\$465.5 million (assuming no new Shares are issued and no repurchase of Shares on or before the record date for determining entitlements under the Rights Issue) before expenses by way of the Rights Issue to the shareholders on the basis of three rights shares for every four existing shares in issue, at the subscription price of HK\$0.1 per rights share. The proposed Rights Issue will be subject to the approval of independent shareholders of the Company at the general meeting.

### (c) Proposed issue of the LCS to Forever Top

On January 25, 2019, the Company entered into the LCS Subscription Agreement with Forever Top, pursuant to which the Company has conditionally agreed to issue, and Forever Top has conditionally agreed to subscribe for the LCS. The principal amount for the subscription will be the difference between HK\$660 million and the aggregate gross proceeds raised in the proposed Rights Issue, and will be between HK\$195 million and HK\$660 million (assuming that there is no exercise of outstanding share options before the record date for determining entitlements under the Rights Issue). The LCS has a maturity of 10 years, with a coupon rate of 2% per annum, and can be convertible into shares of the Company at an initial conversion price of HK\$0.125 per share which is subject to adjustments as set out in the LCS Subscription Agreement.

Details are set out in the Company's published announcement dated January 25, 2019.

### **FIVE-YEAR FINANCIAL SUMMARY**

(Expressed in HK\$ million)

	2014	2015	2016	2017	2018
Results					
Revenue	1,666	1,510	1,406	1,258	1,163
Operating expenses	(1,804)	(1,752)	(1,718)	(1,702)	(1,652)
Loss from operations	(138)	(242)	(312)	(444)	(489)
Interest income Finance costs	_ (1)	(3)	_ (5)	1 (9)	2 (10)
Non-operating (expenses)/income	(1)	(1)	(1)	86	42
Loss before taxation	(139)	(246)	(318)	(366)	(455)
Income tax (expense)/credit	_	13	5	3	(1)
Loss for the year	(139)	(233)	(313)	(363)	(456)
Attributable to:					
Equity shareholders of the Company	(139)	(233)	(313)	(363)	(456)
Assets and Liabilities					
Property, plant and equipment	893	874	894	889	860
Programming library	168	156	169	152	115
Other intangible assets Interest in an associate	4	4	2	1	1 -
Deferred tax assets	303	309	306	303	301
Other non-current assets	58	63	43	39	58
Current assets	243	193	211	681	343
Total assets	1,669	1,599	1,625	2,065	1,678
Current liabilities	582	754	1,102	811	933
Deferred tax liabilities	25	17	9	2	_
Other non-current liabilities	9	9	9	122	21
Total liabilities	616	780	1,120	935	954
Share capital and other statutory					
capital reserves	6,858	6,858	6,858	7,844	7,844
Reserves	(5,805)	(6,039)	(6,353)	(6,714)	(7,120)
Total equity attributable to equity	1.050	010	505	1 100	701
shareholders of the Company	1,053	819	505	1,130	724
Total liabilities and equity	1,669	1,599	1,625	2,065	1,678

Note:

As the term "share capital" includes share premium account and capital redemption reserve from the commencement date of the new Hong Kong Companies Ordinance of March 3, 2014, but not before that date, presentation of "capital and reserves" has been revised by providing further breakdown in order to be consistent with both the old and new terminology.