



**CCTI FORTIS**

中建富通集團有限公司

Stock Code : 138

**2018**

## contents

2	Chairman's statement
8	Directors and senior management
11	Financial review
20	Sustainable operations and development
22	Corporate information
23	Corporate governance report
35	Report of the directors
46	Independent auditor's report
52	Consolidated statement of profit or loss
53	Consolidated statement of comprehensive income
54	Consolidated statement of financial position
56	Consolidated statement of changes in equity
57	Consolidated statement of cash flows
59	Notes to financial statements
166	Other information
168	Five-year financial summary
169	Glossary of terms

# chairman's statement

On behalf of the Board, I am pleased to report the annual results of the Group for the year ended 31 December 2018.

## RESULTS

In 2018, revenue of the Company was HK\$919 million and profit attributable to owners of the parent was HK\$34 million. The Company continued to achieve significant development of its new business ventures as elaborated in more details in the **"BUSINESS REVIEW"** section of this annual report.

## FINAL DIVIDEND AND PROPOSED BONUS ISSUE AND TERMINATION OF PROPOSED BONUS ISSUE

In view of the global economic slowdown, the Group intends to conserve cash resources to finance operations and business development and therefore the Board did not recommend the payment of a final dividend for the year 2018 (2017 final dividend: HK\$0.035 per Share). The Group has paid an interim dividend for 2018 of HK\$0.035 per Share (2017 interim dividend: HK\$0.035 per Share) on 4 October 2018. The total dividend per share for the whole year of 2018 would amount to HK\$0.035 (2017: HK\$0.07).

In the annual results announcement of the Company dated 29 March 2019 for the year ended 31 December 2018 (the **"Announcement"**), it was disclosed that, among others, (i) the Board recommended the issue of bonus shares on the basis of one bonus share for every ten existing Shares held by the Shareholders (the **"Proposed Bonus Issue"**), subject to the approval of the Shareholders at the forthcoming AGM; (ii) relevant resolutions in relation to the Proposed Bonus Issue will be proposed at the forthcoming AGM; and (iii) a circular including further information of the Proposed Bonus Issue will be dispatched to the Shareholders in due course.

As the lowest daily closing price of the Shares during the six-month period before the publication of the Announcement was less than HK\$1, in order to comply with Rule 13.64(A) of the Listing Rules, the Company has decided not to proceed with the Proposed Bonus Issue. Therefore, no resolution in relation to the Proposed Bonus Issue will be proposed at the forthcoming AGM and no circular in relation to the Proposed Bonus Issue will be despatched to the Shareholders. Details in respect of the termination of the Proposed Bonus Issue were set out in the Company's announcement dated 12 April 2019.

## BUSINESS REVIEW

The Group's businesses comprise principally: (i) property development, trading and investment; (ii) securities business; (iii) Blackbird's multi-faceted automotive business; (iv) investment and trading in time pieces; (v) multimedia business; (vi) cultural entertainment business; and (vii) industrial product business.

## PROPERTY BUSINESS

The Hong Kong property market rallied in 2017 and prices rose significantly. The strong momentum continued in the first three quarters of 2018 but there was certain price consolidation in the fourth quarter of the year. Although we are optimistic in the long-term future of the Hong Kong property market, its short-term outlook is uncertain and is affected by property policies of the Hong Kong Government, the global economic slowdown and the results of the trade negotiations between China and the US. Under such circumstances, the Company intends to divest part of its property portfolio in 2019, should suitable opportunities arise.



### Property development and trading

During 2018, the Group's trading property portfolio in Hong Kong comprised the two consecutive floors of retail property at No. 8 Russell Street (the "**Russell Street Property**"), located in the center of the busiest shopping and tourist area of Causeway Bay, Hong Kong.

As a result of robust local consumption and further rebound of inbound tourism, the retail property market continued to recover. During the year, we rented out the Russell Street Property at a satisfactory rental. The management is optimistic in the long-term prospect of the Russell Street Property because of its excellent location and good quality. This year's operating profit of HK\$5 million was mainly attributable to rental income and reversal of part of the previous impairment loss as a result of revaluation of the Russell Street Property at year end.

### Property investment and holding

Our portfolio of investment properties is diversified and comprises luxury residential houses, office properties, retail properties and shops, industrial properties and car parks. Our strategy in property investment is not only looking for rental yield but also seeking value appreciation over the long term. With this strategy in mind and our excellence in vision and insight in the property market, we have acquired a good combination of investment properties, the value of which has appreciated substantially over the years.

During 2018, the property investment and holding segment delivered an operating profit of HK\$83 million for 2018, attributable mainly to fair value gains arising from revaluation of properties and rental income.

### Mainland Property Business

In 2018, the Company acquired interest in the Joint Venture, which is engaged in property development business in Xinjiang, China. As a result of the transaction, a gain on bargain purchase in the amount of HK\$147 million was recognised in the consolidated statement of profit or loss.

Xinjiang is positioned as the "Silk Road Economic Belt Core Area" under the Belt and Road Initiative (the "**Initiative**"), which is a significant development strategy launched by the Chinese Government with the intention of promoting economic co-operation among countries along the proposed Belt and Road routes. The Initiative has been designed to enhance the orderly free-flow of economic factors and the efficient allocation of resources. It is also intended to further market integration and create a regional economic co-operation framework of benefit to all. We believe Xinjiang has promising growth potentials under the Initiative.

### SECURITIES BUSINESS

In 2018, the Hong Kong stock market was extremely volatile. Picking up the momentum from 2017, the stock market rallied at the beginning of 2018 and Hang Seng Index reached the record high of 33,484 points in January 2018. Since then, the stock market reversed its upward trend and the share index turned downward. The market volatility rose as the trade tensions between China and the US escalated. As a result, the Hang Seng Index fell to 25,846 points on the last trading day of 2018, shed 7,638 points or approximately 23% from its record high.

In 2018, the Company's financial assets at fair value through profit or loss represented mainly listed shares of GBA Holdings. During the year, we sold part of our interest in the shares of GBA Holdings. The Company's securities business recorded an operating loss of HK\$1 million. As at 31 December 2018, we held approximately 28.5 billion shares of GBA Holdings.



## **BLACKBIRD GROUP**

The Blackbird Group, under the leadership of its chief executive officer, Mr. TK Mak, is principally engaged in (i) the dealership business of Ferrari, and repair and servicing business for Ferrari in Hong Kong; and (ii) the classic car trading and investment business, and the car logistics business.

The management is very pleased with the rapid development of the Blackbird Group's multi-faceted automotive businesses.

### **Ferrari Dealership Business**

June 2018 marked the one-year anniversary of Blackbird Concessionaires' appointment as Hong Kong's official Ferrari dealer.

Following the new car launch event for the Ferrari 812 Superfast in November 2017 and during the year under review, Blackbird was pleased to present three more new Ferraris. These were the Portofino, the Lusso T and the special series model named Ferrari 488 Pista. Launch events were arranged in March, May and June 2018, respectively. As a result of these activities, we received very strong and solid support from our customers and achieved many new car sales orders within a short period of time after each event. The Ferrari factory launched the 488 Pista Spider in August 2018, followed by the first of its new 'Icona' range of limited series cars in September 2018, the Monza.

After a few months of refurbishment and outfitting, our new Ferrari after-sales centre in Kwai Chung, which occupies about 70,000 square feet, opened and became operational in July 2018. This new facility is equipped to provide a full range of services including, but not limited to, repairing and maintenance, painting, body shop, pre-delivery inspection service and car storage. The facility is well received and strongly supported by customers.

In 2018, the Ferrari dealership contributed a total revenue of approximately HK\$258 million (2017: HK\$7 million) to the Company, represented a significant growth compared to the full year of 2017.

Looking ahead, the Group expects a strong performance from the Ferrari business in 2019 as increasing number of new cars ordered will arrive in 2019. Ferrari is also forecasting to launch four new models in 2019, all of which are expected to be well received by Hong Kong customers.

### **Classic Cars Trading and Investment Business**

During the year ended 31 December 2018, we sold a number of classics, racing and investment grade Ferraris, both in Hong Kong and overseas. In 2018, the classic car market was affected by the global economic slowdown and the increasing trade tensions between China and the US. The management is cautiously optimistic in the long-term outlook of the classic car market.

### **Car Logistics Business**

The Company's logistics business has performed well during the year with a good operating margin. Continuing its expansion programme, new contracts were achieved with a number of significant automotive clients in Hong Kong, with further opportunities under discussion. In addition, work continued in support of local importers, distributors, dealers, roadside assistance and insurance companies, racing organisations and private owners.



### **Prospect and Business Strategy of the Blackbird Group for 2019**

The Board is very happy with the continuing growth of the Blackbird Group's new Ferrari dealership and with its classic car trading and investment, and logistics businesses. We maintain our firm commitment to develop the Group's multi-faceted operations into a worldwide leader in the region. Management will continue to explore opportunities to expand operations, both vertically and horizontally. In the meantime, we are optimistic about the prospects of the new Ferrari dealership and of further expansion of our vehicle transportation business. As a result, we expect that these businesses will deliver strong growth in revenue, profit and cash flow in the coming years.

### **INVESTMENT AND TRADING IN TIME PIECES**

Investments in the time piece portfolio increased in 2018, as a number of historically significant pieces were able to be acquired through auction and off-market, thanks to our expertise in authentication, and access to prominent collectors to aid acquisitions. Growth was consistent on the existing portfolio and this is expected to continue over the next 12 months.

While 2019 is expected to be an uncertain year with regards to wider financial markets, in previous downturns, alternative assets such as watches, cars and artwork, have not only weathered the storm, but increased in value, as more traditional investors look to diversify their portfolios to mitigate further risk. As a result, we see further opportunity for significant returns on the collection, especially as distressed owners are forced to liquidate important collections, allowing us to acquire previously unobtainable pieces at reasonable prices.

In a significant development for the consultancy arm of Blackbird Watch Manual, in May 2019 we will partner with the auction house Phillips and their international market leading watch department, for a thematic auction focusing on sports watches. Blackbird will have direct involvement of the curation for the auction.

### **MULTIMEDIA BUSINESS**

2018 was a challenging year for printed media as many advertisers had decreased their marketing and promotion budget on events or advertisements. To counter the tough market environment, we strive to gain extra new business particularly through expanding the categories, creating new contents, and served international clients in building up and up-hosting their branding and profile via various marketing events. We will also create extra pop-up shops and work on brand collaboration projects. We aim at providing one-stop and all-rounded services and solutions for our customers in brand development. Having recognising the need for developing into digital platforms, we are striking to balancing both printed social media and digital media. We aim to cultivate different variety of clients for higher income.



## **CULTURAL ENTERTAINMENT BUSINESS**

We have set a strong foothold in the fast-growing entertainment sector. Our cultural entertainment operations comprise film investment and distribution, audio, lighting and stage engineering operations, and artist management.

### **Film operations**

Our entertainment company have invested in the large-scale crime thriller film entitled “Sons of the Neon Night” (風林火山) (“**SONN**”) together with Beijing J.Q. Media & Culture Company Limited (北京嘉映文化傳媒有限公司) and Shaw Brothers Picture International Limited (邵氏兄弟國際影業有限公司). The cast for SONN include four very popular and famous male actors from Hong Kong and Taiwan and popular actresses from Hong Kong and China. Production and shooting of this movie has already been completed in January 2018 and post-production work is in good progress. SONN already attracts strong market interest before its release. Management plans to present world premiere of SONN in international film festivals in 2020.

We have also invested into two general-scale films with certain famous film distribution companies. These films have been released and received positive comments and acclaim.

### **Audio, lighting and stage engineering operations**

In 2018, we were engaged to provide audio, lighting and stage engineering services for a large number of pop live concerts and events in Hong Kong, mainland China and Macau. These operations delivered marginal increase in revenue from HK\$192 million in 2017 to HK\$193 million in 2018. With a dedicated and well-trained operation team, a wide range of advanced equipment and our competitive strengths of long-established relationship with popular performers and concert and event organisers, we believe our stage operations will continue to grow in the future.

### **Artist Management**

Since establishment of artist management operation in 2017, we have signed management contract with a very famous and popular female singer in Hong Kong. Our cooperation with the female singer is very successful as she won many awards in the 2018 Chinese-pop music awards in Hong Kong. We consider that the artist management sector has good potential to grow and we will cooperate with more artists and singers in the future.

## **INDUSTRIAL GROUP**

The Industrial Group is engaged in the manufacture of plastic components business and the trading of child products. During 2018, the Industrial Group recorded revenue of HK\$172 million (2017: HK\$213 million). The decrease in revenue was mainly attributable to the decrease in revenue of manufacture of plastic components business caused by the declining cordless phone market and keen competition.



## OUTLOOK

Looking forward, the global economic outlook continues to be uncertain and is overshadowed by results of the trade negotiation between China and the US, global economic slowdown and geopolitical risks.

We are very pleased with the performance of our established businesses as well as the development of our new business ventures. We are optimistic about all these new business ventures and consider that they have promising prospects. We maintain our commitment to grow these businesses and believe that they will become a key driver of growth for revenue and profitability in the future.

Our business is in good shape. We have developed a diversified portfolio and business models and an integrated global aspect. Our core strategy is to achieve long term sustainable growth of the Group and create long term value to the Shareholders. With a strong balance sheet and solid financial position, the Group is positioned well to continue to deliver sustainable profits and strong financial results in the coming years.

## APPRECIATION

On behalf of the Board, I wish to express our thanks and gratitude to the directors, the management and all our employees for their dedication, loyalty, and hard work to meet the challenges during the year. I also want to thank our shareholders, investors, bankers, customers and suppliers for their continued encouragement and strong support to the Group.

**Mak Shiu Tong, Clement**

*Chairman*

Hong Kong, 29 March 2019





# directors and senior management

## EXECUTIVE DIRECTORS

**Mr. MAK Shiu Tong, Clement**, aged 65, is the controlling shareholder of the Company and has acted as the Chairman, the CEO and the Executive Director since January 1994. Mr. Mak is a member of the Remuneration Committee and the chairman and a member of the Nomination Committee. He is also a director of certain subsidiaries of the Company. He is responsible for the corporate planning and strategic direction of the Group and takes a leading role in managing the businesses of the Group. He has over 42 years of experience in the manufacture and distribution of telecom, electronic and high intelligence products. Mr. Mak also has extensive experience in diversified businesses, including capital investment and operations, investment in telecommunication network, property development and investment business in Hong Kong and the mainland China, finance business and vehicle business. In his many years in the businesses, he has demonstrated a keen understanding in the diversified businesses in which the Group is engaged. Mr. Mak is also the chairman, the chief executive officer and an executive director of GBA Holdings, whose shares are listed on the Main Board of the Stock Exchange. Mr. Mak holds a Diploma in Electrical Engineering.

**Mr. TAM Ngai Hung, Terry**, aged 65, has been the Executive Director and the Group Finance Director since March 2001. He has been appointed as the Deputy Chairman of the Company since December 2005 and as the Company Secretary of the Company since May 2012. He is a member of each of the Remuneration Committee and the Nomination Committee. He is also a director and company secretary of certain subsidiaries of the Company. Mr. Tam is primarily responsible for the corporate finance, accounting and company secretarial functions of the Group. He has more than 41 years of experience in finance and accounting management, and management experience in diversified businesses. He also possesses substantial knowledge in corporate finance matters, mergers and acquisitions and company secretarial matters. He previously held a number of senior positions in several listed companies before he joined the Company. Mr. Tam is also an executive director of GBA Holdings. Mr. Tam is a fellow of the Association of Chartered Certified Accountants and an associate of both the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) and The Institute of Chartered Secretaries and Administrators.

**Ms. CHENG Yuk Ching, Flora**, aged 65, has been the Executive Director since February 1998. Ms. Cheng is also a director of certain subsidiaries of the Company. She assists the CEO in overseeing the day-to-day management of the principal businesses of the Group. Ms. Cheng has over 39 years of experience in the electronics industry and substantial experience in diversified businesses. She held senior positions in various well-known electronics companies before she joined the Company. Ms. Cheng is also an executive director and the deputy chairman of GBA Holdings. Ms. Cheng holds a Diploma in Business Administration.



## INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. TAM King Ching, Kenny**, aged 69, has been an INED of the Company since December 1999. He is the chairman and a member of the Audit Committee, and a member of each of the Remuneration Committee and the Nomination Committee. Mr. Tam also serves as an INED of certain listed companies on the Main Board of the Stock Exchange, namely GBA Holdings, BeijingWest Industries International Limited (stock code: 02339), Hong Kong Shanghai Alliance Holdings Limited (stock code: 01001), Kingmaker Footwear Holdings Limited (stock code: 01170), Shougang Concord Grand (Group) Limited (stock code: 00730), Starlite Holdings Limited (stock code: 00403), West China Cement Limited (stock code: 02233) and Wisdom Education International Holdings Company Limited (stock code: 06068). He is also serving as a member of the Restructuring and Insolvency Faculty Executive Committee in the HKICPA. Mr. Tam is also a council member of The Society of Chinese Accountants and Auditors. Mr. Tam is a practising Certified Public Accountant in Hong Kong. He holds a Bachelor's Degree in Commerce and is a fellow member of the HKICPA and a member of the Chartered Professional Accountants of Ontario, Canada.

**Mr. CHEN Li**, aged 54, has been an INED of the Company since February 2008. Mr. Chen is a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee. Mr. Chen was previously an executive director of Sinofortune Financial Holdings Limited (formerly known as "First China Financial Network Holdings Limited") (stock code: 08123), a company listed on the GEM of the Stock Exchange, until his resignation in July 2016. He held a number of senior positions in several reputable telecommunications companies and a conglomerate in China. Mr. Chen graduated from the faculty of physics in a university in China in 1985 with a profession in radio technology and has extensive experience in the Chinese telecommunications and management field.

**Mr. CHOW Siu Ngor**, aged 63, has been an INED of the Company since March 2013. Mr. Chow is the chairman and a member of the Remuneration Committee, and a member of each of the Audit Committee and the Nomination Committee. Mr. Chow is also an INED of GBA Holdings and REXLot Holdings Limited (stock code: 00555), the shares of which are listed on the Main Board of the Stock Exchange. Mr. Chow is a practising solicitor in Hong Kong. He is currently a Partner with Messrs. King & Wood Mallesons. Mr. Chow graduated from The Chinese University of Hong Kong in 1981 with an Honours Degree in Social Science. He then obtained an Honours Degree in Laws from the University of Birmingham in 1987. Mr. Chow was admitted as a solicitor of the Supreme Court of Hong Kong in 1990 and has been in private practice since then.



## SENIOR MANAGEMENT

**Mr. MAK Chun Kiu, TK**, aged 39, is the Chief Executive Officer of the Blackbird Group. After founding the multi-award winning publishing company in the late 1990's, he built the magazine Milk to become one of the best-selling and most influential weekly lifestyle titles in Hong Kong and the region, expanding his publishing business into mainland China and Taiwan. With over 19 years of experience in the media and publishing as well as the luxury goods retailing industry as a chairman and chief executive officer, alongside other ventures in fashion, online retail, via his multimedia creative agency, leveraging his extensive experience and long history with various luxury sports car manufacturers in the world, TK founded the Blackbird Group. TK's responsibility is to oversee the overall management, strategic direction, planning and growth of the Blackbird Group. TK is the elder son of Mr. Mak.

**Mr. John Brian NEWMAN**, aged 50, is the Chief Operating Officer of the Blackbird Group. He has 29 years of senior management experience with blue chip sports and luxury car manufacturers, importers and retailers and was a director of a successful motor racing team in Europe. Experienced in sales, marketing, distribution, dealer development, media communications and customer relationship management, he has been with the Company since 2014. He holds a Diploma in Business and Finance, is a qualified pilot and has worked in the motor industry in both the UK and Asia.

**Mr. CHEUNG Chi Wah, Patrick**, aged 48, joined the Group in October 1999, resigned in 2010 for his personal development and rejoined the Group in October 2015. He holds the position of Financial Controller and is primarily responsible for the accounting and financial management and business development matters of the Group. Besides his services with the Group, he worked in a leading international accounting firm for about 5 years and held a senior management position in another listed company for 5 years. He has over 23 years of professional experience in corporate finance, financial management, accounting and auditing. He holds an Honours Degree in Accountancy from The Hong Kong Polytechnic University and a Master Degree in Information and Technology Management from The Chinese University of Hong Kong. He is an associate of the HKICPA.

**Mr. CHAN Muk Hing**, aged 64, is the founder and managing director of AHM in which the Group acquired a 70% equity interest in March 2016. AHM is principally engaged in the leasing and installation of audio and lighting equipment and provision of technical services for concerts and other events in Hong Kong, the mainland China and other regions. Mr. Chan is primarily responsible for strategic development of the Audio and Lighting Business and overseeing the overall business operations and the financial performance of the Audio and Lighting Business. Mr. Chan has over 41 years of experience in leasing and installation of audio and lighting equipment and providing related solution consultancy services for live concerts and other events. Prior to founding AHM, Mr. Chan worked in several well-known culture media companies in the entertainment industry including Commercial Radio Hong Kong, Asia Television Limited and Tom Lee Music. He has extensive knowledge in audio equipment and solid experience in audio and lighting controlling operations, live concerts organising and related engineering solution.

**Mr. AU Ka Kam**, aged 61, is the founder and the managing director of HHL in which the Group acquired a controlling interest in July 2016. HHL is principally engaged in the provision of stage mechanical engineering services for live pop concerts and other events in Hong Kong, the mainland China, Macau and South-east Asia. He is primarily responsible for strategic development of the stage metal construction and engineering business of HHL and overseeing the business operations and the financial performance of HHL. Mr. Au has over 31 years of experience in performance stage design, metal construction works and engineering services.



# financial review

## OVERVIEW OF 2018 FINANCIAL RESULTS

HK\$ million	2018	2017	% increase/ (decrease)
Revenue	<b>919</b>	585	57.1%
Gross Profit	<b>149</b>	72	106.9%
G.P. Ratio	<b>16.2%</b>	12.3%	31.7%
Other income	<b>273</b>	413	(33.9%)
Profit before tax	<b>25</b>	173	(85.5%)
Income tax credit	<b>10</b>	6	66.7%
Profit for the year	<b>35</b>	179	(80.4%)
Profit attributable to:			
Owners of the parent	<b>34</b>	181	(81.2%)
Non-controlling interests	<b>1</b>	(2)	N/A
	<b>35</b>	179	(80.4%)
Return on Equity	<b>1.1%</b>	5.6%	
Earnings per share attributable to ordinary equity holders of the parent			
— Basic	<b>HK\$0.04</b>	HK\$0.21	(81.0%)
— Diluted	<b>HK\$0.04</b>	HK\$0.16	(75.0%)
Dividend per share	<b>HK\$0.035</b>	HK\$0.07	(50.0%)

In 2018, the Group's revenue of HK\$919 million was HK\$334 million or 57.1% higher than 2017. This strong revenue growth was mainly attributable to significant increase in revenue from Blackbird Group's automotive businesses by HK\$342 million in aggregate. As a result of increase in revenue, the Group's gross profit was doubled, from HK\$72 million in 2017 to HK\$149 million in 2018. The G.P. Ratio also rose from 12.3% in 2017 to 16.2% in 2018, due primarily to the higher G.P. Ratio of the Company's new businesses.

The other income in the current year under review represents mainly fair value gains on our property portfolio and gain on bargain purchase from acquisition of the Joint Venture. The other income decreased by HK\$140 million mainly due to less fair value gains on our properties and less gain from disposal property.

Profit before taxation for the year was HK\$25 million and profit attributable to owners of the parent of HK\$34 million. The decrease in profit was mainly attributable to less other income in the current reporting year as compared with the last corresponding year.

Non-controlling interests represented share of results of the minority shareholders in the audio, lighting and stage engineering operations.

The change in the basic earnings per share is broadly in line with the change in profit attributable to owners of the parent.



Return on equity (“ROE”), representing profit attributable to owners of parent over average shareholder’s equity, was 1.1% in 2018, reduced by 4.5% compared with 5.6% for the last corresponding period. The decline in ROE was mainly attributable to decrease in the profit attributable to owners of parent.

## ANALYSIS BY BUSINESS SEGMENT

HK\$ million	2018		2017		% increase/ (decrease)
	Amount	Relative %	Amount	Relative %	
Property development and trading	3	0.3%	–	–	N/A
Property investment and holding	13	1.4%	11	1.9%	18.2%
Securities business	6	0.7%	3	0.5%	100.0%
Ferrari dealership	258	28.1%	7	1.2%	3,585.7%
Classic car trading and logistic business	196	21.3%	105	17.9%	86.7%
Audio, lighting and stage engineering operations	193	21.0%	192	32.8%	0.5%
Industrial Group	172	18.7%	213	36.4%	(19.2%)
Other operations	78	8.5%	54	9.3%	44.4%
<b>Total</b>	<b>919</b>	<b>100.0%</b>	<b>585</b>	<b>100.0%</b>	<b>57.1%</b>

HK\$ million	2018		2017	% increase/ (decrease)
	Operating profit/(loss)	Operating profit/(loss)		
Property development and trading	5	11	(54.5%)	
Property investment and holding	83	328	(74.7%)	
Securities business	(1)	–	N/A	
Ferrari dealership	(28)	(22)	27.3%	
Classic car trading and logistic business	6	(11)	N/A	
Investment in classic cars	–	16	(100%)	
Film operations	(20)	(6)	233.3%	
Audio, lighting and stage engineering operations	12	19	(36.8%)	
Industrial Group	(4)	3	N/A	
Other operations	(43)	(66)	(34.8%)	
<b>Total</b>	<b>10</b>	<b>272</b>	<b>(96.3%)</b>	

### **Property development and trading**

The HK\$3 million income in the current reporting period represented rental income from the properties held for sale. This segment recorded operating profit of HK\$5 million, down from HK\$11 million in the last equivalent year. The two years' segmental profit represented primarily rental income and reversal of part of the impairment loss recognised in prior year, as a result of fair value changes in the year under review.

### **Property investment and holding**

Our investment properties continued to generate steady rental revenue of HK\$13 million for 2018. Operating profit of this segment was HK\$83 million, decreased by HK\$245 million or 74.7% as compared with last corresponding year. This notable change was primarily led by decrease in fair value gains from HK\$302 million in 2017 to HK\$79 million in 2018 as property prices rose modestly in 2018 after surge in prices in 2017.

### **Securities business**

During the year, the revenue of our securities business is mainly arising from disposal of our financial assets. This segment recorded an operating loss of HK\$1 million in 2018.

### **Ferrari Dealership**

It is encouraging to see strong growth in the Ferrari dealership business as its revenue surged from HK\$7 million in 2017 to HK\$258 million in 2018, increased by HK\$251 million. The Ferrari dealership recorded an operating loss of HK\$28 million mainly as a result of start-up costs and higher marketing and promotional costs in its first year of operations. It is expected that this business will contribute significant revenue stream to the Group and will open up a new avenue of income and profit growth in the coming years.

### **Classic car trading and logistic business**

This segment's revenue of HK\$196 million, was HK\$91 million or 86.7% higher, driven by increase in revenue from trading of classic cars and the logistic business. This segment recorded an operating profit of HK\$6 million in 2018 as opposed to an operating loss of HK\$11 million incurred in 2017, as a result of the combined effect of additional revenue and cost savings.

### **Investment in classic cars**

There was no fair value gains from revaluation of our investment in classic cars in 2018 (2017: fair value gains of HK\$12 million). As a result, this segment did not generate any revenue and operating profit compared with a profit of HK\$16 million for the last corresponding year.

### **Film operations**

The film operations did not generate any revenue in 2017 and 2018 as we have not received any receipts from the films which we invested in. As such, the film operations incurred a loss of HK\$20 million (2017: loss of HK\$6 million), represented mainly the administrative expenses and operating loss of this segment. We expect this business segment will generate income starting from 2020.



### Audio, lighting and stage engineering operations

The audio, lighting and stage engineering operations recorded revenue of HK\$193 million in 2018, marginally increased by HK\$1 million or 0.5%. The operating profit of HK\$12 million was HK\$7 million or 36.8% lower. This decrease was mainly due to increase in operating costs.

### Industrial Group

The revenue of the Industrial Group was HK\$172 million, decreased by 19.2% in 2018 as compared with 2017. The decrease in the segment's revenue was mainly attributable to the decrease in revenue of manufacture of plastic components business caused by the declining cordless phone market and keen competition. As a result, the Industrial Group recorded an operating loss of HK\$4 million in 2018 as opposed to an operating profit of HK\$3 million in 2017.

### Other operations

Other operations include the classic car service center, the multimedia operations, investment in time pieces and other new ventures which are in the development and start-up stage, or those operations which are not significant to be classified as a business segment. These operations recorded revenue of HK\$78 million and incurred an operating loss of HK\$43 million, caused mainly by start-up and development costs and operating expenses.

### ANALYSIS BY GEOGRAPHICAL SEGMENT

HK\$ million	2018		2017		% increase/ (decrease)
	Amount	Relative %	Amount	Relative %	
Hong Kong, mainland China and Macau	<b>673</b>	<b>73.2%</b>	401	68.5%	67.8%
Europe	<b>141</b>	<b>15.3%</b>	79	13.5%	78.5%
North America and other countries	<b>105</b>	<b>11.5%</b>	105	18.0%	–
Total	<b>919</b>	<b>100.0%</b>	585	100.0%	57.1%

Over 73% of the Group's total revenue was generated in Hong Kong, mainland China and Macau, in which the Group's core businesses are operated. The revenue from these market regions was HK\$673 million, increased by HK\$272 million or 67.8% as compared with 2017. The increase was primarily attributable to revenue of Ferrari dealership of HK\$258 million, increased by HK\$251 million as compared with last year. The revenue from North America and other countries represented mainly sale of child products and classic cars.

**CAPITAL STRUCTURE AND GEARING RATIO**

HK\$ million	2018		2017	
	Amount	Relative %	Amount	Relative %
Bank borrowings	1,492	32.7%	1,338	28.6%
Other borrowings	100	2.2%	5	0.1%
Finance lease payable	6	0.1%	9	0.2%
Total borrowings	1,598	35.0%	1,352	28.9%
Equity attributable to owners of the parent	2,963	65.0%	3,331	71.1%
Total capital employed	4,561	100.0%	4,683	100.0%

Equity attributable to owners of the parent as at 31 December 2018 was HK\$2,963 million, representing a decrease of HK\$368 million compared with HK\$3,331 million at the beginning of the year. This change was primarily attributable to the net profit attributable to owners of the parent for 2018 less the dividend paid and the loss on disposal of financial assets through other comprehensive income during the year.

The Group's gearing ratio marginally increased from 28.9% as at 31 December 2017 to 35.0% as at 31 December 2018, driven mainly by the net increase in bank borrowings and the decrease in equity. The Group's gearing ratio was maintained at low level, reflecting the strong financial position of the Group.

Total outstanding bank and other borrowings were HK\$1,598 million (2017: HK\$1,352 million). Approximately 85.2% of these bank borrowings were of long-term nature, primarily representing mortgage loans on properties held by the Group.

As at 31 December 2018, the maturity profile of the bank and other borrowings of the Group falling due within one year, in the second to the fifth year and beyond five years amounted to HK\$236 million, HK\$799 million and HK\$563 million, respectively (2017: HK\$456 million, HK\$518 million and HK\$378 million, respectively). There was no material effect of seasonality on the Group's borrowing requirements.

**LIQUIDITY AND FINANCIAL RESOURCES**

HK\$ million	2018	2017
Current assets	1,824	2,495
Current liabilities	642	702
Current ratio	284.1%	355.4%





The Group's current ratio as at 31 December 2018 was 284.1% (2017: 355.4%), reflecting very high liquidity of the Group's assets and a strong financial position.

The Group's cash balance at year end was HK\$127 million, decreased by HK\$4 million as compared with HK\$131 million one year earlier. This decrease was largely attributable to the dividend payments during the year. In view of the Group's current cash position and the banking facilities available, the Group continued to maintain a sound financial position and has sufficient resources to finance its operations and its future expansion plan.

### **CAPITAL COMMITMENTS**

There was no capital commitment of the Group as at 31 December 2018 (2017: HK\$102 million).

### **TREASURY MANAGEMENT**

The Group employs a conservative approach to cash management and risk control. To achieve better risk control and efficient fund management, the Group's treasury activities are centralised.

During the financial year 2018, the Group's receipts were mainly denominated in Hong Kong dollar, US dollar and Euro. Payments were mainly made in Hong Kong dollar, US dollar, Euro and RMB. Cash was generally placed in short-term deposits denominated in Hong Kong dollar and RMB. In 2018, the Group's borrowings were mainly denominated in Hong Kong dollar, and interest on the borrowings was principally determined on a floating rate basis.

The objective of the Group's treasury policies is to minimise risks and exposures due to the fluctuations in foreign currency exchange rates and interest rates. The Group does not have any significant interest rate risk at present as the interest rates currently remain at low level.

Our current exposure to foreign exchange risk is not significant. We will continue to monitor the currency exposure but we have no intention to enter into any high-risk exchange derivatives.

### **ACQUISITION AND DISPOSAL OF MATERIAL SUBSIDIARIES AND ASSOCIATES**

During the year, the Group did not acquire or dispose of any material subsidiaries and associates during the year under review.

### **SIGNIFICANT INVESTMENT**

Save as approximately 28.5 billion shares in GBA Holdings held by the Company for trading purpose as elaborated in the section headed "**BUSINESS REVIEW – Securities Business**" of this annual report, the Group did not hold any significant investment as at 31 December 2018 (2017: nil).



## PLEDGE OF ASSETS

As at 31 December 2018, certain of the Group's assets with a net book value of approximately HK\$2,563 million (2017: HK\$2,486 million) and time deposits of HK\$35 million (2017: HK\$28 million) which were pledged to secure the Group's bank loans.

## CONTINGENT LIABILITIES

As at 31 December 2018, the Group had following contingent liabilities:

- (a) corporate guarantees with aggregate amount of approximately HK\$53 million (2017: HK\$146 million) given by the Company to guarantee banking facilities of certain members of GBA Holdings Group, of which approximately HK\$18 million of the banking facilities were utilised by the GBA Holdings Group (2017: HK\$73 million);
- (b) performance guarantee provided by a bank on behalf of the Group in respect to the payment obligations of a subsidiary of the Company for an amount not exceeding HK\$35 million (2017: HK\$35 million); and
- (c) during 2017 and in or about August 2018, various property purchasers initiated legal proceedings against a subsidiary of the Company (the "**Relevant Subsidiary**") concerning alleged misrepresentations on the part of the Relevant Subsidiary in relation to certain properties sold by the Relevant Subsidiary. In September 2018, the Court ordered that all individual legal proceedings against the Relevant Subsidiary were consolidated into one legal proceedings. Based on the existing legal documents and advice of the legal advisor of the Company, the directors of the Company are of the opinion that there is a reasonably good chance of success in the defence of the Relevant Subsidiary. In the opinion of the Directors, no provision is considered necessary for the claims arising from the legal proceedings at the end of the reporting period.

## EMPLOYEES AND REMUNERATION POLICY

The total number of employees of the Group as at 31 December 2018 was 467 (2017: 633). The Group's remuneration policy is built on principle of equality, motivating, performance-oriented and market-competitive remuneration package to employees. Remuneration packages are normally reviewed on an annual basis. Apart from salary payments, other staff benefits include provident fund contributions, medical insurance coverage and performance related bonuses. Share options may also be granted to eligible employees and persons of the Group. At 31 December 2018, there were no outstanding share options issued by the Company (2017: nil).

## REMUNERATION OF SENIOR MANAGEMENT

The remuneration of the senior management of the Group by band and the respective number of employees for the year ended 31 December 2018 are set out below:

	Number of employees
HK\$1,000,001–HK\$1,500,000	3
HK\$1,500,001–HK\$2,000,000	–
HK\$2,000,001–HK\$2,500,000	–
HK\$2,500,001–HK\$3,000,000	2
	5



## CONVERTIBLE BONDS

The 2018 Convertible Bonds with the principal amount of HK\$50 million was brought forward from 2017. During 2018, the 2018 Convertible Bonds with the principal amount of HK\$50 million were fully settled. Therefore, there was no outstanding 2018 Convertible Bonds as at 31 December 2018.

As at 1 January 2018, there was outstanding principal amount of HK\$250.2 million of the 2024 Convertible bonds brought forward from 2017. During the year ended 31 December 2018, there was no conversion of the 2024 Convertible Bonds and an aggregate principal amount of HK\$250.2 million was outstanding as at 31 December 2018. Details of the 2024 Convertible Bonds are set out in note 33 to the financial statements of this annual report.

The following table set out the shareholding structure of the Company: (i) as at 31 December 2018, and (ii) for illustrative purpose only, the structure immediately after the issue of the 347,500,000 Shares upon full conversion of all the outstanding 2024 Convertible Bonds with principal amount of HK\$250.2 million as at 31 December 2018 at the current conversion price of HK\$0.72 per conversion share, assuming that there is no other change to the share capital of the Company from 31 December 2018 to the date of allotment and issue of the conversion shares:

Shareholders	As at 31 December 2018		Immediately after conversion of all the outstanding 2024 Convertible Bonds and issue of the conversion shares	
	No. of shares	%	No. of shares	%
Capital Force	96,868,792	11.07	346,868,792	28.36
New Capital	171,357,615	19.58	268,857,615	21.99
Capital Winner	177,798,672	20.30	177,798,672	14.54
Mr. Mak	22,919,652	2.62	22,919,652	1.87
Sub-total for Mr. Mak and his close associates	468,944,731	53.57	816,444,731	66.76
Public shareholders	406,436,721	46.43	406,436,721	33.24
Total	875,381,452	100.00	1,222,881,452	100.00

The outstanding 2024 Convertible Bonds had a dilutive effect on the earnings per share of the Group for the years ended 31 December 2017 and 2018, the calculation of which is set out in note 12 to the financial statements of this annual report.

As bondholder(s) has no right to demand redemption or prepayment of the 2024 Convertible Bonds before the maturity date and the bonds have a relatively long maturity and as such, the outstanding 2024 Convertible Bonds are unlikely to have any immediate negative impact on the financial and liquidity position of the Group. Furthermore, there is likelihood that part or whole of the 2024 Convertible Bonds may be converted into Shares before maturity. In view of the long maturity date of the 2024 Convertible Bonds, the Company will have enough time to arrange financing for repayment of any outstanding bonds on maturity.



The analysis of the Company's share price at which it would be equally financially advantageous for the bondholder(s) to convert or redeem the 2024 Convertible Bonds based on their implied rate of return at a range of dates in the future:

<b>Suggested conversion date</b>	<b>Company's share price</b>	<b>Implied rate of return of bondholder %</b>
30 June 2019	HK\$0.72	5.12
31 December 2019	HK\$0.72	5.12



# sustainable operations and development

## **SUSTAINABILITY STRATEGY**

We regard sustainability as a core strategy in maintaining and developing the Company for the long term and our efforts in fulfilling corporate social responsibility will contribute to the long-term value to the Company and the community in which we operate.

## **ENVIRONMENTAL PROTECTION AND PRODUCT SAFETY**

Our environmental objective is to operate and develop our business in a manner that minimises the impacts to the environment and natural resources. We endeavor to improve our operation process and products and services in order to maximise efficiency and productivity and minimise wastages. Our policy is to ensure that our operations comply with relevant environmental laws, rules and regulations. We commit to provide high quality products and services and comply fully with the relevant international and local health, quality and safety standards.

## **COMPLIANCE WITH THE RELEVANT LAWS AND REGULATIONS THAT HAVE A SIGNIFICANT IMPACT ON THE COMPANY**

It is the Company's policy to comply with all the relevant laws and regulations in the places where we operate. The management always keep abreast of the latest development in the laws and regulations which are relevant and have a significant impact on the Group. During the year, there was no significant non-compliance of any laws, regulations or rules that have a significant impact on the Group and its operations.

## **RELATIONSHIP WITH CUSTOMERS AND SUPPLIERS**

The Group has committed to deliver premium products and services to customers to meet their satisfaction and expectation.

Regarding the Group's property business, we have established very good working relationship with the major property agents in Hong Kong, which facilitate sale, purchase and leasing of properties in the most efficient manner.

Although our classic car business was established in 2014, some of the key personnel have been working in the automotive industry in Hong Kong for many years and possess significant and extensive experience of working with classic cars. Due to our extensive knowledge and expertise in this field, a professional service level and comprehensive relationships with customers and suppliers have been well-established.

Blackbird has been appointed as official dealer of Ferrari in Hong Kong since 2017. Since commencement of the Ferrari dealership, we have quickly established very good relationship with our customers and Ferrari is very happy with progress of our dealership business.

The audio and lighting business and the stage engineering business are market leaders in their respective sector and they have established strong reputation and good relationship with their respective customers and suppliers.

We have established a high reputation in the film industry, and have established a very good relationship with various famous and popular artists as well as film distributors and investors in the regions.

With many years of manufacturing experience, our component factory has a long history of working relationship with its major suppliers. We work closely with them in order to ensure that the component products will meet with customers' requirements at the competitive prices.



## RELATIONSHIP WITH EMPLOYEES

We treasure our employees which are one of the most valuable assets to the Group. We offer competitive remuneration package, provident fund, welfare and benefits and comply with all the relevant labour laws and regulations which apply to our operations. The key management personnel have worked with the Group for a long time.

We encourage staff training and development. Hong Kong employees are encouraged to join external training in job-related courses, seminars and programmes. A comprehensive training programme is in place for new workers in China. In addition, training courses and seminars are organised for different grades of employees from time to time.

Our factory has provided various sport and recreational facilities for enjoyment of employees during their leisure time. A staff club has been established, which organise various recreational and social activities from time to time for the staff and workers.

## WORKPLACE QUALITY

The Group has placed significant resources in providing a safe, healthy, clean and comfortable workplace for our employees, both in Hong Kong and in China. Also, a safety committee has been established in our factory to maintain and monitor safety of the production facilities and the quarters and living areas of workers.

## CONTRIBUTION TO THE COMMUNITY

The Company has contributed its efforts and resources to support the community in which it operates for many years. The Group has donated schools in China and has participated and provided support to various charity activities, both in Hong Kong and China. In 2018, the Group made charitable donations of approximately HK\$1 million. Furthermore, the Group also encourages its employees to participate in various charitable activities and volunteering events in the local community in which it has operations.

A corporate social responsibility report will be published on the Stock Exchange's website and the Company's website within three months after publication of the Company's annual report.



## corporate information

**COMPANY NAME**

CCT Fortis Holdings Limited

**BOARD OF DIRECTORS****Executive Directors**

Mak Shiu Tong, Clement (*Chairman and CEO*)

Tam Ngai Hung, Terry (*Deputy Chairman*)

Cheng Yuk Ching, Flora

**Independent Non-executive Directors**

Tam King Ching, Kenny

Chen Li

Chow Siu Ngor

**COMPANY SECRETARY**

Tam Ngai Hung, Terry

**PRINCIPAL BANKERS**

Nanyang Commercial Bank, Limited

Hang Seng Bank Limited

**SOLICITORS**

Sidley Austin

**AUDITORS**

Ernst & Young, Certified Public Accountants

**FINANCIAL YEAR END**

31 December

**REGISTERED OFFICE**

Canon's Court

22 Victoria Street

Hamilton HM 12

Bermuda

**HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG**

18/F., CCT Telecom Building

11 Wo Shing Street, Fotan

Shatin, New Territories

Hong Kong

**BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG**

Tricor Tengis Limited

Level 22, Hopewell Centre

183 Queen's Road East

Hong Kong

**TELEPHONE NUMBER**

+852 2102 8138

**FAX NUMBER**

+852 2102 8100

**COMPANY WEBSITE**

[www.cct-fortis.com](http://www.cct-fortis.com)

**STOCK CODE**

138



# corporate governance report

## CORPORATE GOVERNANCE PRACTICES

The Company has always recognised the importance of the Shareholders' transparency and accountability. It is the belief of the Board that the Shareholders can maximise their benefits from good corporate governance. The Company is committed to maintaining and ensuring high standards of corporate governance in the interests of the Shareholders.

In the opinion of the Directors, the Company has complied with all the Code Provisions under the CG Code throughout the financial year ended 31 December 2018, except for the minor deviations from the following Code Provisions of the CG Code:

### Code Provision A.2.1

Code Provision A.2.1 provides that the roles of chairman and chief executive should be separate and should not be performed by the same individual.

There is no separation of the roles of chairman and chief executive officer of the Company and hence the Company has not complied with the Code Provision A.2.1 during the financial year ended 31 December 2018.

Mr. Mak Shiu Tong, Clement currently assumes the roles of both the Chairman and the CEO. Mr. Mak is an executive of high caliber with a wide range of skills and diversified business expertise. He has substantial experience, strong leadership and a firmly established reputation in the diversified business that is essential to fulfilling the role of the Chairman. At the same time, Mr. Mak has the appropriate management skills and business acumen that are the pre-requisites for assuming the role of the CEO in the day-to-day management of the Group. The Board composes of three executive Directors (including the Chairman) and three INEDs with a balance of skills and experience appropriate for the requirements of the Group. Furthermore, the roles of the managing director and the general managers of the Company's major operating subsidiaries are performed by other individuals. The Board believes that there is no need to segregate the roles of the Chairman and the CEO as the balance of power and authority is already ensured by the current structure. Moreover, the Board believes that the combined roles of Mr. Mak enhance the communication between the Board and the management and ensure the effective execution of the Board's strategy by the management because of Mr. Mak's extensive business experience.

### Code Provision A.4.2

Code Provision A.4.2 provides that all directors appointed to fill a casual vacancy should be subject to election by shareholders at the first general meeting after appointment. Every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years.

Pursuant to the bye-laws of the Company, the Chairman and the managing Director (who is currently assumed by Mr. Mak) shall not be subject to retirement by rotation nor shall be taken into account in determining the number of Directors to retire in each year. The Board considers that the continuity of the Chairman and his leadership will be essential for the stability of the key management of the Group. On the other hand, the Board will ensure that all the Directors save for the Chairman will rotate at least once every three years in order to comply with the Code Provision A.4.2.





## MODEL CODE FOR SECURITIES TRANSACTIONS BY THE DIRECTORS

The Company has adopted its code of conduct regarding the securities transactions by the Directors on terms no less exacting than the required standard set out in the Model Code. Having made specific enquiry of all the Directors, they confirmed that they have complied with the required standard set out in the Model Code adopted by the Company throughout the financial year ended 31 December 2018.

## THE BOARD

### Responsibilities, accountabilities and contributions

The Board is responsible for leadership and control of the Company and oversees the Group's businesses, strategic decisions and performance and is responsible for promoting the development of the Company by directing and supervising its affairs. The Directors take decisions objectively in the interests of the Company.

The management of the Group was delegated the authority and responsibility by the Board for day-to-day management of the businesses of the Group, with division heads responsible for different aspects of the business. The Board meets at least four times each year and meets as and when required. Appropriate and sufficient information including notices were provided to the Board's members in a timely manner. During the financial year ended 31 December 2018, the Board held 8 meetings.

The Board members have also attended the Shareholders' general meeting to answer questions from the Shareholders. During the financial year ended 31 December 2018, the Company held one Shareholders' general meeting. The attendance of each of the Directors at the Board meetings ("BM") (either in person or by phone) and at the Shareholders' general meeting ("GM") is set out as follows:

Name of the Directors	Number of meetings attended/eligible to attend	
	BM	GM
<b>Executive Directors</b>		
Mak Shiu Tong, Clement	6/8	1/1
Tam Ngai Hung, Terry	8/8	1/1
Cheng Yuk Ching, Flora	8/8	1/1
<b>Independent non-executive Directors</b>		
Tam King Ching, Kenny	7/8	1/1
Chen Li	7/8	0/1
Chow Siu Ngor	8/8	1/1

The company secretary of the Company is responsible for taking minutes at the Board meetings and all the Board's minutes are open for inspection by the Directors upon reasonable notice.

The Directors have access to relevant and timely information and, upon reasonable request, may seek independent professional advice in appropriate circumstances, at the Company's expenses. Appropriate insurance cover has been arranged in respect of the legal action against the Directors and the management of the Group. The Board considers that the Group has sufficient and appropriate liability insurance to cover the Directors and the management of the Group against any legal liability arising from their performance of duties.



## THE BOARD *(continued)*

### Responsibilities, accountabilities and contributions *(continued)*

#### *The Composition of the Board*

As at the date of this annual report, the Board was composed of three executive Directors, namely Mr. Mak Shiu Tong, Clement, Mr. Tam Ngai Hung, Terry and Ms. Cheng Yuk Ching, Flora and three INEDs of the Company, namely Mr. Tam King Ching, Kenny, Mr. Chen Li and Mr. Chow Shiu Ngor. The biographical details of all the Directors are set out in the section headed "Directors and Senior Management" of this annual report.

During the period from 1 January 2018 and up to the date of this annual report, there was no change on the composition of the Board.

The Board's composition has maintained a balance and diversity of skills, expertise, experience and qualifications appropriate of the requirements, promotion and development of the businesses of the Group.

Directors give sufficient time and attention to the Group's affairs. The Company also requires the Directors to disclose to the Company annually and in a timely manner for any change regarding the number and the nature of offices held in public companies or organisations and other significant commitments with indications of the time involved.

The Company has complied with Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules relating to the appointment of a sufficient number of the INEDs, at least an INED with appropriate professional qualifications or accounting or related financial management expertise and the number of INEDs representing at least one-third of the Board throughout the financial year ended 31 December 2018.

The Company has received annual confirmation of independence for the year ended 31 December 2018 from Mr. Tam King Ching, Kenny, Mr. Chen Li and Mr. Chow Siu Ngor in accordance with Rule 3.13 of the Listing Rules. The Board has assessed their independence and concluded that all INEDs of the Company are independent within the definition of the Listing Rules. Directors for more than nine years and that they all meet the specific independence guideline as set out in Rule 3.13 of the Listing Rules.

None of the members of the Board has any financial, business, family or other material/relevant relationships with each other.

#### *Directors' continuing professional development*

A newly appointed Director, if any, will be provided with necessary induction and information to ensure he/she has a proper understanding of the Group's operations and businesses as well as his/her responsibilities under the Listing Rules and the other applicable regulatory requirements.

The Company provides Directors with updates and briefings on the latest developments and changes regarding the Listing Rules and other applicable regulatory requirements from time to time so as to ensure compliance and enhance their awareness of good corporate governance practices. Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. Directors are requested to provide the Company with a record of the training they received.



## THE BOARD *(continued)*

### Responsibilities, accountabilities and contributions *(continued)*

#### Directors' continuing professional development *(continued)*

According to the records provided by the Directors, a summary of training received by the Directors for the year ended 31 December 2018 is as follows:

Name of the Directors	Type of continuous professional development	
	Receiving updates and briefings from the Company/self-study	Attending seminar(s)/ conference and/or forums organised by external parties
Mak Shiu Tong, Clement	✓	
Tam Ngai Hung, Terry	✓	✓
Cheng Yuk Ching, Flora	✓	
Tam King Ching, Kenny	✓	✓
Chen Li	✓	
Chow Siu Ngor	✓	✓

The training participated by the Directors in 2018 is relevant to their duties and responsibilities as a director of the Company.

## THE CHAIRMAN AND THE CHIEF EXECUTIVE OFFICER

Mr. Mak Shiu Tong, Clement currently assumes the roles of both the Chairman and the CEO. The reasons for the deviation from the Code Provision A.2.1 under the CG Code are set out in the section headed "Corporate Governance Practices" above. Mr. Mak is responsible for the leadership of the Board, corporate planning and strategic direction of the Group and takes a leading role in managing the businesses of the Group.

## TERMS OF APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTORS

All the Directors are appointed for a specific term of not more than three years. Save for the Chairman and the managing Director (both roles currently being assumed by Mr. Mak) who shall not be subject to retirement by rotation in each year, all the other directors (including INEDs) are subject to retirement by rotation and re-election at the AGM in accordance with the bye-laws of the Company.



## TERMS OF APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTORS *(continued)*

### Re-election and retirement of the Directors

The bye-laws of the Company provide that (i) one-third (or the number nearest to but not less than one-third) of the Directors (except the Chairman and the managing Director) shall retire from office by rotation at least once every three years and be eligible for re-election at each AGM; and (ii) any Director appointed by the Board, either to fill a casual vacancy on or as an addition to the existing Board, shall hold office only until the next following AGM and shall then be eligible for re-election at that meeting.

Mr. Mak currently assumes as the Chairman and the managing Directors and shall not be subject to the retirement by rotation pursuant to the bye-laws of the Company. The reasons for the deviation from the Code Provision A.4.2 under the CG Code are set out in the section headed "Corporate Governance Practices" above.

### BOARD COMMITTEES

The Board currently has established three committees, which are the Remuneration Committee, the Audit Committee and the Nomination Committee, with clearly defined written terms of reference. The main roles and responsibilities of these three board committees, including all authorities delegated to them by the Board, as set out in the terms of reference, are published on the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and the website of the Company at [www.cct-fortis.com](http://www.cct-fortis.com) in the sub-section of "Corporate Governance" under the section of "Investor Information".

#### Remuneration Committee

The Remuneration Committee was established in 2005 with specific written terms of reference formulated in accordance with the requirements of the Listing Rules.

The main responsibilities of the Remuneration Committee include, inter alia, (i) making recommendations to the Board on the policy and structure for the remuneration of the Directors and senior management of the Group; (ii) reviewing the management's remuneration proposals with reference to the Board's corporate goals and objectives; (iii) making recommendations to the Board on the remuneration package of individual executive Directors and senior management of the Group (adopting the approach described under Code Provision B.1.2 (c)(ii) of the CG Code); (iv) reviewing and making recommendations to the Board the fees payable to the INEDs of the Company; and (v) reviewing and making recommendations to the Board the compensation, if any, payable to executive Directors and senior management in connection with any loss or termination of office or appointment.

The Remuneration Committee consists of five members who are three INEDs namely Mr. Chow Siu Ngor ("**Mr. Chow**"), Mr. Tam King Ching, Kenny and Mr. Chen Li and two Executive Directors namely Mr. Mak Shiu Tong, Clement and Mr. Tam Ngai Hung, Terry. The Remuneration Committee is currently chaired by Mr. Chow who is an INED.



## BOARD COMMITTEES *(continued)*

### Remuneration Committee *(continued)*

During the financial year ended 31 December 2018, the Remuneration Committee held one meeting and its main work during 2018 included:

- (i) reviewing and making recommendations to the Board on the policy and structure for the remuneration of the Directors and senior management of the Group; and
- (ii) reviewing and making recommendations to the Board on the remuneration package of the Directors and senior management of the Group.

For the sake of good corporate governance practice, none of the members of the Remuneration Committee participated in the discussions and decision on matters relating to his remuneration.

The attendance record of the members at the meeting of the Remuneration Committee in 2018 is set out as follows:

Members of the Remuneration Committee	Number of meeting attended/held
Chow Siu Ngor	1/1
Tam King Ching, Kenny	1/1
Chen Li	1/1
Mak Shiu Tong, Clement	1/1
Tam Ngai Hung, Terry	1/1

The Group provides competitive remuneration packages to the Directors and senior management. The emoluments of Directors are determined based on skill, knowledge, experience and performance of the Directors and achievements and performance of the Company and taking into account market conditions. In addition, approved share option scheme has been established to provide incentives and rewards to eligible participants which include the Directors and senior management.

### Audit Committee

The Company has established the Audit Committee since 2000 with specific written terms of reference formulated in accordance with the requirements of the Listing Rules. The primary duties of the Audit Committee are to ensure the objectivity and credibility of the Company's financial reporting, risk management and internal control systems as well as to maintain an appropriate relationship with the external and internal auditors of the Company.

The main responsibilities of the Audit Committee include, inter alia, (i) reviewing the financial statements of the Group's interim and annual reports before submitting them to the Board for approval; (ii) reviewing and making recommendations to the Board on the appointment, re-appointment and removal of the external auditors and the terms of engagement including the remuneration of the external auditors; (iii) discussing with the external auditors the nature and scope of the audit; (iv) monitoring and assessing the independence and objectivity of the external auditors and the effectiveness of the audit process in accordance with the applicable standards; (v) reviewing and monitoring the financial reporting and the reporting judgment contained in them; (vi) reviewing the financial controls, risk management and internal control systems (including the adequacy of resources, and the effectiveness of the financial and internal audit function); and (vii) to review the Group's accounting policies and practices and any changes of them with the management of the Group, and the internal and external auditors of the Company.



**BOARD COMMITTEES** *(continued)***Audit Committee** *(continued)*

The Audit Committee consists of three members who are three INEDs, namely Mr. Tam King Ching, Kenny (“**Mr. Kenny Tam**”), Mr. Chen Li and Mr. Chow Siu Ngor. The Audit Committee is currently chaired by Mr. Kenny Tam, who is a qualified accountant with extensive accounting and financial experience.

The Audit Committee has been provided with sufficient resources to perform its duties.

During the financial year ended 31 December 2018, the Audit Committee held four meetings and its main work during 2018 included reviewing:

- (i) the 2017 annual report, including the Corporate Governance Report, Directors’ Report, Financial Statements and continuing connected transactions, as well as the annual results announcement;
- (ii) the 2018 interim report and interim results announcement;
- (iii) the plans, reports, fees, involvement in non-audit services and terms of engagement of the external auditors;
- (iv) the plans, resources and work of the Company’s internal auditors; and
- (v) the adequacy and effectiveness of the Company’s financial reporting system, the system of internal controls in operation, risk management system and associated procedures within the Group.

The attendance record of the members at the meetings of the Audit Committee in 2018 is set out as follows:

<b>Members of the Audit Committee</b>	<b>Number of meetings attended/held</b>
Tam King Ching, Kenny	4/4
Chen Li	3/4
Chow Siu Ngor	4/4

**Nomination Committee**

The Company has established the Nomination Committee since 2012 with specific written terms of reference in line with the Code Provisions under the CG Code. The main responsibilities of the Nomination Committee include, inter alia, (i) reviewing the structure, size and composition (including the skills and knowledge and experience) of the Board at least annually; (ii) making recommendations on any proposed changes to the Board to complement the Company’s corporate strategy; (iii) identifying individuals suitably qualified to become board members and selecting or making recommendations to the Board on the selection of individuals nominated for directorships; (iv) assessing the independence of INEDs; and (v) making recommendations to the Board on the appointment or re-appointment of the Directors and succession planning for the Directors, in particular the Chairman and the CEO.

The Nomination Committee consists of five members who are three INEDs, namely Mr. Tam King Ching, Kenny, Mr. Chen Li and Mr. Chow Siu Ngor and two Executive Directors, namely Mr. Mak Shiu Tong, Clement (“**Mr. Mak**”) and Mr. Tam Ngai Hung, Terry. The Nomination Committee is currently chaired by Mr. Mak.



## BOARD COMMITTEES *(continued)*

### Nomination Committee *(continued)*

During the financial year ended 31 December 2018, the Nomination Committee held two meetings and its main work during 2018 included:

- (i) reviewing the structure, size, composition, diversity of the Board and nomination policy of the Company;
- (ii) assessing the independence of the INEDs of the Company;
- (iii) making the recommendations to the Board on the nomination of the Directors for re-election at the annual general meeting; and
- (iv) reviewing the succession planning for the Board.

The attendance record of the members at the meetings of the Nomination Committee in 2018 is set out as follows:

Members of the Nomination Committee	Number of meetings attended/held
Mak Shiu Tong, Clement	2/2
Tam Ngai Hung, Terry	2/2
Tam King Ching, Kenny	2/2
Chen Li	2/2
Chow Siu Ngor	2/2

### *Board Diversity Policy*

The Board has adopted the Board Diversity Policy in August 2013 which sets out the approach to achieve diversity on the Board. The Company sees increasing diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and its sustainable development. As from the adoption of the Board Diversity Policy, the Company seeks to achieve Board diversity through a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Nomination Committee will review the Board Diversity Policy, as appropriate to ensure its continued effectiveness from time to time.

During the financial year ended 31 December 2018 and as at the date of this annual report, the Board comprises six Directors, one of which is female and three of which are independent non-executive Directors and sufficient diversity in educational background, business and professional experience, skill and knowledge.



## CORPORATE GOVERNANCE FUNCTIONS

The Board is responsible for performing corporate governance duties which include (i) developing, reviewing and approving the Company's policies and practices on corporate governance; (ii) reviewing and monitoring the training and continuous professional development of the Directors and senior management; (iii) reviewing and monitoring the Company's policies and practices on compliance with legal and regulatory requirements; (iv) developing, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to employees and Directors; and (v) reviewing the Company's compliance with the code and disclosure in the Corporate Governance Report.

During the financial year ended 31 December 2018, the Board held two meetings to develop and review the Company's policy and practice on corporate governance and to perform other corporate governance duties stated in the paragraph above. The attendance record of the members of the Board at the corporate governance meetings in 2018 is set out as follows:

Directors	Number of meetings attended/held
Mak Shiu Tong, Clement	2/2
Tam Ngai Hung, Terry	2/2
Cheng Yuk Ching, Flora	2/2
Tam King Ching, Kenny	1/2
Chen Li	1/2
Chow Siu Ngor	2/2

## AUDITORS' REMUNERATION

The remuneration paid to the external auditors of the Company, Ernst & Young, for the year ended 31 December 2018 is set out as follows:

Services rendered	Fees paid/payable HK\$'000
Audit services	2,880
Non-audit services:	
Tax compliance services	50
Other services	85
Total	3,015





## **DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS**

The Directors acknowledge their responsibilities for the preparation of the financial statements of the Company and ensure that they are prepared in accordance with the statutory requirements and applicable accounting standards. The Directors also ensure the timely publication of such financial statements. The Directors aim to present a balanced and understandable assessment of the Group's position and prospects.

The statement of the external auditors of the Company, Ernst & Young, with regard to their reporting responsibilities on the Company's financial statements is set out in the section headed "Independent Auditor's Report" in this annual report.

The Directors confirm that, to the best of their knowledge, information and belief, having made all reasonable enquiries, they are not aware of any material uncertainties relating to the events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

## **RISK MANAGEMENT AND INTERNAL CONTROL AND INTERNAL AUDIT**

The Board is entrusted with the overall responsibility for establishing and maintaining the Group's risk management and internal control systems on an ongoing basis and reviewing their effectiveness. The Group's risk management and internal control systems have been designed for safeguarding assets, maintaining proper accounting records and ensuring reliability of the financial information. The Board also reviews and considers the adequacy of resources, staff qualifications and experience, and training programmes and budget of the Company's accounting, internal audit and financial reporting functions.

The Company has established the internal audit department for many years and the department performs risk-based audit on the effectiveness of the internal control system of the Group. The internal audit department of the Company reports to the Chairman. The annual audit plan of the internal audit department is reviewed and approved by the Audit Committee and summary of major audit findings and control weaknesses, if any, and follow-up actions are reviewed by the Audit Committee.

### **Objective of risk management and internal control**

The Company recognises the importance of risk management and internal control in the achievement of its strategic goals. The Company maintains a conservative approach to manage and align risk to its strategy of achieving sustainability and delivering long-term returns to shareholders.

### **Process and procedure for risk management and internal control**

1. The Board has the overall responsibility for evaluating the nature and extent of the risks it is willing to take in achieving the Group's strategic objectives, and ensuring that the Group establishes and maintains appropriate and effective risk management and internal control systems. The Board oversees management in the design, implementation and monitoring of the risk management and internal control systems.
2. The Board through the Audit Committee, reviews the adequacy the Group's risk management and internal controls systems.
3. The Group employs an enterprise risk management framework to manage risk.
4. The management of business unit/divisions are responsible for the day-to-day management of operational risks and implementation of mitigation measures.



## **RISK MANAGEMENT AND INTERNAL CONTROL AND INTERNAL AUDIT** *(continued)*

### **Process and procedure for risk management and internal control** *(continued)*

5. All division heads are required to provide a confirmation annually to the Board on the effectiveness of the risk management and internal control systems.
6. The Internal Audit Department of the Group is responsible for review and appraising effectiveness of risk management and internal controls systems and report results to the Board through the Audit Committee.

### **Top and emerging risks**

The top and emerging risks framework helps enable the Group to identify current and forward-looking risk so that the Group may take actions that either prevents them, crystallising or limits their effect. Top risks are those that may have a material impact on the financial results, reputation or business model of the Group in the year ahead. Emerging risks are those that have large unknown components any may form beyond a one-year horizon. If these risks were to occur, they could occur have material effect on the Group. The Group's top and emerging risks are summarised as follows:

- trade tension between China and the US;
- geopolitical risks;
- global economic outlook and capital flows;
- major changes of government policies that have significant impact on the Group's operations;
- information technology security and risks;
- sales and receivable management;
- production and supplier management; and
- human resources management.

The above top and emerging risks were reviewed by the Audit Committee and discussed by the Board during the year ended 31 December 2018. Measures have been formulated and implemented to mitigate such risks. These risks will be changed to respond to changes in the Group's business and the external environment.

### **COMPANY SECRETARY**

Mr. Tam Ngai Hung, Terry who is the executive Director and the deputy chairman of the Company, has been appointed as the company secretary of the Company since 10 May 2012. The biographical details of Mr. Terry Tam are set out under the section headed "Directors and Senior Management" in this annual report. Mr. Terry Tam has taken no less than 15 hours of relevant professional training during the financial year ended 31 December 2018.



## SHAREHOLDERS' RIGHTS

### Right to convene special general meeting

Shareholder(s) holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the company secretary of the Company, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two (2) months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting the requisitionists themselves may do so in accordance with the provisions of Section 74(3) of the Companies Act 1981 of Bermuda.

### Right to put enquiries to the Board

Shareholders have the right to put enquiries to the Board and all such enquiries can be addressed to the "Company Secretarial Department" of the Company by mail to 18/F., CCT Telecom Building, 11 Wo Shing Street, Fotan, Shatin, New Territories, Hong Kong.

### Right to put forward proposals at general meetings

Pursuant to Article 88 of the Company's bye-laws, no person other than a Director retiring at the meeting shall, unless recommended by the Directors for election, be eligible for election as a Director at any general meeting unless a written notice ("**Nomination Notice**") signed by such Shareholder(s) individually or collectively holding not less than one-tenth of the then total paid up capital of the Company as at the date of the Nomination Notice carrying the right of attending and voting at the general meeting of the Company for which such Nomination Notice is given of his intention to propose such person(s) for election and also a written notice signed by each person to be proposed of his willingness to be elected shall have been lodged at the head office or at the registration office provided that the number of candidates to be nominated by the qualified Shareholder individually or the group of qualified Shareholders collectively for election at any general meeting shall be limited to three (3), subject to the maximum number of Directors of the Company, if any, and provided that the minimum length of the period during which such written notices are given, shall be at least seven (7) days and that (if the written notices are submitted after the dispatch of the notice of the general meeting appointed for such election) the period for lodgment of such written notices shall commence on the day after the dispatch of the notice of the general meeting appointed for such election and end no later than seven (7) days prior to the date of such general meeting.

## INVESTOR RELATIONS

There was no change in the Company's constitutional documents during the year ended 31 December 2018.

## DIVIDEND POLICY

Pursuant to Code Provision E.1.5, the Company should have a policy on payment of dividends.

The Company has adopted a dividend policy (the "**Dividend Policy**"), according to which the Company may declare and distribute dividends to the Shareholders, to allow Shareholders to share the Company's profits and for the Company to retain adequate reserves for future growth.

The recommendation of the payment of any dividend is subject to the absolute discretion of the Board, and any declaration of final dividend will be subject to the approval of the Shareholders.

In proposing any dividend payout, the Board shall also take into account, inter alia, the Group's financial results, the general financial condition of the Group, the Group's current and future operations and any other factors that the Board thinks appropriate from time to time. The Company's ability to pay dividends is also subject to the requirements of the Listing Rules, all relevant applicable laws, rules and regulations in Bermuda and the Memorandum of Association and the Bye-laws of the Company.



# report of the directors

The Directors present their report and the audited financial statements of the Group for the year ended 31 December 2018.

## PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities of the subsidiaries consist of (i) property development, trading and investment; (ii) securities business; (iii) Blackbird's multi-faceted automotive business; (iv) investment and trading in time pieces; (v) multimedia business; (vi) cultural entertainment business; and (vii) industrial product business.

## BUSINESS REVIEW

The business review of the Group for the year ended 31 December 2018 is set out on pages 2 to 7 and pages 11 to 19.

## RESULTS

The Group's profit for the year ended 31 December 2018 and the Group's financial position at that date are set out in the financial statements on pages 52 to 165.

## FINAL DIVIDENDS AND PROPOSED BONUS ISSUE AND TERMINATION OF PROPOSED BONUS ISSUE

In view of the global economic slowdown, the Group intends to conserve cash resources to finance operations and business development and therefore the Board did not recommend the payment of a final dividend for the year 2018 (2017 final dividend: HK\$0.035 per Share). The Group has paid an interim dividend for 2018 of HK\$0.035 per Share (2017 interim dividend: HK\$0.035 per Share) on 4 October 2018. The total dividend per share for the whole year of 2018 would amount to HK\$0.035 (2017: HK\$0.07).

In the annual results announcement of the Company dated 29 March 2019 for the year ended 31 December 2018 (the "**Announcement**"), it was disclosed that, among others, (i) the Board recommended the issue of bonus shares on the basis of one bonus share for every ten existing Shares held by the Shareholders (the "**Proposed Bonus Issue**"), subject to the approval of the Shareholders at the forthcoming AGM; (ii) relevant resolutions in relation to the Proposed Bonus Issue will be proposed at the forthcoming AGM; and (iii) a circular including further information of the Proposed Bonus Issue will be dispatched to the Shareholders in due course.

As the lowest daily closing price of the Shares during the six-month period before the publication of the Announcement was less than HK\$1, in order to comply with Rule 13.64(A) of the Listing Rules, the Company has decided not to proceed with the Proposed Bonus Issue. Therefore, no resolution in relation to the Proposed Bonus Issue will be proposed at the forthcoming AGM and no circular in relation to the Proposed Bonus Issue will be despatched to the Shareholders. Details in respect of the termination of the Proposed Bonus Issue were set out in the Company's announcement dated 12 April 2019.



## **FIVE-YEAR FINANCIAL SUMMARY**

A summary of the published results and assets and liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the audited financial statements and restated/reclassified as appropriate, is set out on page 168 of this annual report. This summary does not form part of the audited financial statements.

## **PROPERTY, PLANT AND EQUIPMENT AND INVESTMENTS PROPERTIES**

Details of movements in the property, plant and equipment and the investment properties of the Company and the Group during the year are set out in notes 13 and 14 to the financial statements of this annual report, respectively.

## **SHARE CAPITAL**

Details of the movement of the share capital of the Company during the year ended 31 December 2018 are set out in note 36 to the financial statements of this annual report.

## **EQUITY-LINKED AGREEMENT**

On 27 January 2016, the Company issued the 2024 Convertible Bonds with the aggregate principal amount of HK\$250,200,000. The 2024 Convertible Bonds are unsecured, carry interest at 5% per annum on the outstanding principal amount, have a term of eight years from the date of issue and are redeemable at the option of the Company before the maturity date. Subject to the terms and conditions of the 2024 Convertible Bonds, holder(s) of the 2024 Convertible Bonds has a right to convert the convertible bonds into the Shares at current conversion price of HK\$0.72 per conversion share (subject to adjustments pursuant to the terms and conditions of the convertible bonds). New Shares will be allotted and issued upon conversion of the 2024 Convertible Bonds, created as fully paid and will rank pari passu with all existing shares of the Company. During the year, there was no movement of the 2024 Convertible Bonds.

The 2018 Convertible Bonds with the original aggregate principal amount of HK\$100,000,000 were issued on 3 June 2016. As at 1 January 2018, there were outstanding 2018 Convertible Bonds with the principal amount of HK\$50,000,000. During 2018, all the outstanding 2018 Convertible Bonds with the principal amount of HK\$50,000,000 were fully settled. Therefore, there were no outstanding 2018 Convertible Bonds as at 31 December 2018. Details of movement and conversion of the 2018 Convertible Bonds during the year are set out in note 33 to the financial statements.

Other than the 2024 Convertible Bonds and 2018 Convertible Bonds disclosed above and the share option scheme disclosed in the section sub-headed "Share Option Scheme" pages 39 to 40 of this report of the directors, no other equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the year or subsisted at the end of the year.

## **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's bye-laws or the laws of Bermuda, which oblige the Company to offer new shares on a pro-rata basis to existing Shareholders.



## PURCHASE, SALE OR REDEMPTION OF THE LISTED SHARES

Neither the Company, nor any of its subsidiaries has purchased, sold or redeemed any of the listed Shares during the year ended 31 December 2018.

## RESERVES

Details of movements in the reserves of the Company and the Group during the year are set out in note 49 to the financial statements and in the section headed "Consolidated Statement of Changes in Equity" to this annual report, respectively.

## DISTRIBUTABLE RESERVES

At 31 December 2018, the Company's reserve available for distribution, calculated in accordance with the provisions of the Companies Act 1981 of Bermuda, amounted to HK\$841 million. In addition, the Company's share premium account, in the amount to HK\$224 million, may be distributed in the form of fully paid bonus shares.

## CHARITABLE CONTRIBUTIONS

During the year, the Group made charitable contributions totally HK\$1 million (2017: HK\$1 million).

## MAJOR CUSTOMERS AND SUPPLIERS

The information in respect of the Group's sales and purchases attributable to the major customers and suppliers during the financial year ended 31 December 2018 is as follows:

	Percentage of the Group's total			
	Sales		Purchases	
	2018	2017	2018	2017
Largest customer	11%	18%		
Five largest customers in aggregate	31%	44%		
Largest supplier			20%	7%
Five largest suppliers in aggregate			40%	18%

None of the directors of the Company or any of their close associates or shareholders (which, to the knowledge of the Directors, own more than 5% of the number of issue Shares) had any interest in the Group's five largest customers or suppliers.



## **DIRECTORS**

The Directors during the year and up to the date of this annual report were as follows:

### **Executive Directors:**

Mak Shiu Tong, Clement  
Tam Ngai Hung, Terry  
Cheng Yuk Ching, Flora

### **Independent non-executive Directors:**

Tam King Ching, Kenny  
Chen Li  
Chow Siu Ngor

In accordance with the bye-laws of the Company, Ms. Cheng Yuk Ching, Flora and Mr. Chow Siu Ngor will retire by rotation and, being eligible, offer themselves for re-election at the forthcoming AGM.

In accordance with the bye-laws of the Company, save for the Chairman and the managing Director (both roles currently being assumed by Mr. Mak Shiu Tong, Clement), who is not subject to retirement by rotation nor taken into account in determining the number of Directors to retire, all Directors are subject to retirement by rotation and re-election at the AGM.

## **DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES**

Biographical details of the Directors and the senior management of the Group are set out on pages 8 to 10 of this annual report.

## **DIRECTORS' REMUNERATION**

The Directors' fees are subject to the Shareholders' approval at general meetings. Other emoluments are determined by the Board with reference to directors' duties, responsibilities and performance and the results of the Group.

## **DIRECTORS' SERVICE CONTRACTS**

During the year, no Director had a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

## **DIRECTORS' INTERESTS IN CONTRACTS**

Details of director's interests in contracts with the Company or any of its subsidiaries entered into during the year are set out in section headed "Continuing Connected Transactions" to this report of the directors.



## SHARE OPTION SCHEME

At the AGM of the Company held on 27 May 2011, the Shareholders approved the adoption of the 2011 Scheme which has become effective since 30 May 2011. This is the date on which the Listing Committee granted approval for the listing of, and permission to deal in, any Shares on the Stock Exchange, which may fall to be allotted and issued by the Company pursuant to the exercise of the share options in accordance with the terms and conditions of the 2011 Scheme. Unless otherwise cancelled or amended, the 2011 Scheme will be valid for a period of 10 years from the date of its adoption (i.e. 27 May 2011).

The purpose of the 2011 Scheme is to enable the Company to grant share options to the eligible participants, as incentives and/or rewards for their contribution to the Group and/or any entity in which any member of the Group holds any entity interest ("**Invested Entity**") or the holding company of the Company (if applicable). Eligible participants of the 2011 Scheme include:

- (a) any director or proposed director (whether executive or non-executive and whether independent or not), any executive, officer, employee or any person to whom any offer of employment has been made, executive or officer (whether full-time or part-time, on an employment or contractual or honorary basis or otherwise and whether paid or unpaid) of any member of the Group, any Invested Entity or the holding company of the Company (if applicable);
- (b) any supplier or provider of goods and/or services, professional, consultant, agent, contractor, adviser, customer, partner, business associate or shareholder of any member of the Group, any Invested Entity or the holding company of the Company (if applicable), or any holder of any securities issued or proposed to be issued by any member of the Group, any Invested Entity or the holding company of the Company (if applicable), who, in the sole discretion of the Board, will contribute or has contributed to the Group, the Invested Entity or the holding company of the Company (if applicable); and
- (c) any person whom the Board in its sole discretion considers, will contribute or has contributed to any members of the Group, the Invested Entity or the holding company of the Company (if applicable) (as the case may be).

Pursuant to the 2011 Scheme, the maximum number of Shares which may be issued upon exercise of all share options to be granted under the 2011 Scheme and any other share option scheme(s) of the Company must not exceed 10% of the total number of Shares in issue as at the date of adoption of the 2011 Scheme. Shares which would have been issuable pursuant to the share options which have lapsed or cancelled in accordance with the terms of such share option scheme(s) will not be counted for the purpose of the 10% limit. Notwithstanding the foregoing, Shares which may be issued upon exercise of all outstanding share options granted and yet to be exercised under the 2011 Scheme and any other share option scheme(s) of the Company at any time shall not exceed 30% of the total number of the Shares in issue from time to time. No share option shall be granted under any scheme(s) of the Company or any of its subsidiaries if this will result in the 30% limit being exceeded. As at the date of this annual report, the total number of share options available for grant under the 2011 Scheme is 60,614,490, which represents 6.92% of the total issued share capital of the Company as at the date of this annual report.

The total number of Shares issued and which may fall to be issued upon exercise of the share options granted under the 2011 Scheme and any other share option scheme(s) of the Company (including exercised, cancelled and outstanding share options) to each eligible participant in any 12-month period up to the date of grant shall not exceed 1% of the total number of Shares in issue as at the date of grant. Any further grant of the share options in excess of this 1% limit shall be subject to the issue of a circular by the Company and the approval of the Shareholders at a general meeting with such eligible participant and his/her associates abstaining from voting and/or other requirements prescribed under the Listing Rules from time to time.





## **SHARE OPTION SCHEME** *(continued)*

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their respective associates, are subject to the approval in advance by the INEDs of the Company, excluding the INED(s) of the Company who is/are the grantee(s) of the share options. In addition, any share option granted to a substantial shareholder or an INED of the Company, or to any of their respective associates, in excess of 0.1% of the total number of Shares in issue as at the date of grant or with an aggregate value (based on the closing price of the Shares as at the date of grant) in excess of HK\$5 million, within any 12-month period, is subject to the issue of a circular by the Company and the approval of the Shareholders in advance at a general meeting.

The offer of a grant of the share options may be accepted within 28 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the Board, and commences on a specified date and ends on a date which is not later than 10 years from the date of grant of the share options. There is no specific requirement under the 2011 Scheme that a share option must be held for any minimum period before it can be exercised, but the terms of the 2011 Scheme provide that the Board has the discretion to impose a minimum period at the time of grant of any particular share option.

The exercise price of the share options is determinable by the Board, but may not be less than the highest of:

- (i) the closing price of the Shares as stated in the daily quotation sheet of the Stock Exchange on the date of grant, which must be a trading day (and for this purpose shall be taken to be the date of the Board meeting at which the Board proposes to grant the share options);
- (ii) the average closing price of the Shares as stated in the daily quotation sheets of the Stock Exchange for the five trading days immediately preceding the date of grant; and
- (iii) the nominal value of a Share.

The Company's share options do not confer rights on the holders to dividends or to vote at the general meetings of the Company.

As at 31 December 2018, there was no share option outstanding under the 2011 Scheme. No share option was granted, exercised, cancelled or has lapsed under the 2011 Scheme during the year ended 31 December 2018 and as at the date of this annual report.



## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS IN SHARES AND UNDERLYING SHARES

As at 31 December 2018, the Directors and chief executive of the Company and/or any of their respective associates had the following interests and short positions in the Shares, underlying Shares and debentures of the Company and/or any of its associated corporations (within the meaning of Part XV of the SFO) (i) as recorded in the register required to be kept by the Company under section 352 of the SFO; or (ii) as otherwise notified to the Company and the Stock Exchange pursuant to Part XV of the SFO; or (iii) as notified to the Company and the Stock Exchange pursuant to the Model Code adopted by the Company:

### Interests and short positions in the Shares and the underlying Shares as at 31 December 2018

#### Long positions

Name of Directors	Number of Shares/underlying Shares			Total Interests	Approximate % of the total number of issued Shares*
	Personal Interest	Corporate Interest	Equity Derivatives 2024 Convertible Bonds		
<b>Executive Directors</b>					
Mak Shiu Tong, Clement (" <b>Mr. Mak</b> ")	22,919,652	446,025,079 (Note 1)	347,500,000 (Notes 2)	816,444,731	93.27%

\* The percentage was calculated based on 875,381,452 Shares in issue as at 31 December 2018.

#### Notes:

- The interests disclosed represented 446,025,079 Shares, in which Mr. Mak was interested, an aggregate of 446,025,079 Shares were held by Capital Force, New Capital and Capital Winner as at 31 December 2018, all of which are private corporations wholly-owned by Mr. Mak beneficially and their respective interests in such Shares have also been stated in the section headed "Substantial Shareholders' Interests" on page 42 of this annual report. Mr. Mak is deemed to be interested in 446,025,079 Shares as at 31 December 2018 under the SFO as he controls the exercise of all the voting power at general meetings of Capital Force, New Capital and Capital Winner.
- The interest disclosed represented 347,500,000 underlying Shares as at 31 December 2018 at the existing conversion price of HK\$0.72 per conversion share (subject to adjustments pursuant to the terms and conditions of the convertible bonds) in respect of the 2024 Convertible Bonds issued by the Company to Capital Force and New Capital pursuant to the terms and conditions of the Sale and Purchase Agreement. The respective interests of Capital Force and New Capital in such underlying Shares have also been stated in the section headed "Substantial Shareholders' Interests" on page 42 of this annual report. Mr. Mak is deemed to be interested in such underlying Shares under the SFO as he controls the exercise of all the voting power at general meetings of Capital Force and New Capital.

Save as disclosed above, as at 31 December 2018, none of the Directors and chief executive of the Company and/or any of their respective associates had any interest and short position in the shares, underlying shares and debentures of the Company and/or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to Part XV of the SFO or as notified to the Company and the Stock Exchange pursuant to the Model Code adopted by the Company.



## DIRECTORS' RIGHTS TO ACQUIRE SHARES

Save as disclosed under the sections headed "Share Option Scheme" and "Directors' and Chief Executive's Interests in Shares and Underlying Shares" above, at no time during the year was the Company, or any of its holding companies, subsidiaries or associated corporations, a party to any arrangement to enable the Directors and chief executive of the Company (including their respective spouse and children under 18 years of age) to acquire benefits by means of the acquisition of the shares or underlying shares in, or debentures of, the Company or any of its associated corporations.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 31 December 2018, the following persons (not being the Directors or chief executive of the Company) had interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO:

### Interests and short positions in the Shares and the underlying Shares as at 31 December 2018

#### Long positions

Name of Substantial Shareholders	Number of the Shares/ underlying Shares interested and nature of interests			Approximate % of the total number of issued Shares*
	Personal Interest/ beneficial owner	Equity Derivatives 2024 Convertible Bonds	Total Interests	
Capital Force International Limited (" <b>Capital Force</b> ") (Note 1)	96,868,792	250,000,000 (Note 2)	346,868,792	39.62%
New Capital Industrial Limited (" <b>New Capital</b> ") (Note 1)	171,357,615	97,500,000 (Note 2)	268,857,615	30.71%
Capital Winner Investments Limited (" <b>Capital Winner</b> ") (Note 1)	177,798,672	–	177,798,672	20.31%

\* The percentage was calculated based on 875,381,452 Shares in issue as at 31 December 2018.

#### Notes:

- Capital Force, New Capital and Capital Winner are private corporations, the shares in which are wholly-owned by Mr. Mak beneficially, whose interest in such Shares has also been stated in the section headed "Directors' and Chief Executive's Interests in Shares and underlying Shares" on page 41 of this annual report.
- These interest in such underlying Shares as at 31 December 2018 has also been stated in the section headed "Directors' and Chief Executive's Interests in Shares and underlying Shares" on page 41 of this annual report.



**SUBSTANTIAL SHAREHOLDERS' INTERESTS** (continued)**Interests and short positions in the Shares and the underlying Shares as at 31 December 2018** (continued)*Long positions (continued)*

Save for Mr. Mak who is a director and the beneficial owner of all the issued share capital of Capital Force, New Capital and Capital Winner, no other Director is a director or employee of the above substantial Shareholders which has an interest or short position in the Shares and underlying Shares which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO.

Save as disclosed above, the Directors and chief executive of the Company are not aware that there is any party who, as at 31 December 2018, had an interest or short position in the Shares or underlying Shares which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under section 336 of the SFO.

**CONTINUING CONNECTED TRANSACTIONS**

During the two years ended 31 December 2018 and 2017, the Group conducted the following transactions with Mr. Mak, which constituted non-exempt transactions and continuing connected transactions for the Company under the Listing Rules:

HK\$ million	Year ended 31 December	
	2018	2017
Continuing connected transactions:		
Rental income on investment properties (note)	6	6

Note: On 30 March 2016, two indirect wholly-owned subsidiaries of the Company entered into two tenancy agreements with Mr. Mak to lease the properties at House 38 and House 39, No. 56 Repulse Bay Road to Mr. Mak for a rental period from 30 March 2016 to 31 December 2017 at a monthly rental (inclusive of management fee and government rent and rates) of HK\$270,000 and HK\$260,000, respectively. The rental was determined based on market rental. The tenancy agreements were renewed on 6 December 2017 for another term of three years from 1 January 2018 to 31 December 2020, with the same rental and similar terms and conditions as the previous tenancy agreements. The rental transactions contemplated under the aforesaid tenancy agreements constitute non-exempt continuing connected transactions for the Company under the Listing Rules. During the year ended 31 December 2018, rental income of approximately HK\$6 million (2017: HK\$6 million) in aggregate was charged to Mr. Mak (the "Rental Transactions").

In relation to the Rental Transactions which constitute continuing connected transactions for the Company, the INEDs have reviewed and confirmed that:

- the aggregate rental income of the Rental Transactions for the year ended 31 December 2018 as stated in the note above did not exceed the cap amount of HK\$7.0 million;
- the Rental Transactions for the year ended 31 December 2018 were entered into the ordinary and usual course of businesses of the Group;
- the Rental Transactions were conducted on normal commercial terms or better; and
- the Rental Transactions were conducted in accordance with the terms of the agreements governing such transactions, which are fair and reasonable and in the interests of the shareholders of the Company as a whole.



### **CONTINUING CONNECTED TRANSACTIONS** *(continued)*

Ernst & Young, the Company's auditors, were engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 Assurance Engagements Other Than Audits or Reviews of Historical Financial Information and with reference to Practice Note 740 Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules issued by the Hong Kong Institute of Certified Public Accountants. Ernst & Young have issued their unqualified letter containing their findings and conclusions in respect of the continuing connected transactions disclosed above by the Group in accordance with Rule 14A.56 of the Listing Rules. A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

### **COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE**

In the opinion of the Directors, the Company has complied with all the Code Provisions under the CG Code throughout the year from 1 January 2018 to 31 December 2018, except for the minor deviations from Code Provisions A.2.1 and A.4.2 of the CG Code. Detailed information of such deviations and their respective considered reasons as well as other information on the corporate governance practices of the Company are set out in the section headed "Corporate Governance Report" in this annual report.

### **DISCLOSURE ON CHANGE OF INFORMATION OF DIRECTORS PURSUANT TO RULE 13.51(B)(1) OF THE LISTING RULES**

Upon specific enquiry by the Company and following confirmations from the Directors, there is no change in the information of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

### **CHANGE IN THE BOARD'S COMPOSITION**

During the period from 1 January 2018 and up to the date of this annual report, there was no change on the composition of the Board.

### **SUFFICIENCY OF PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float of not less than 25% of the total issued share capital of the Company as required under the Listing Rules throughout the financial year under review and up to the date of this annual report.

### **PERMITTED INDEMNITY PROVISION**

The Company's bye-laws provide that each Director or other officer of the Company shall be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which he or she may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of his or her duty in office. In addition, the Company has maintained appropriate directors and officers liability insurance in respect of relevant legal actions against the Directors.



### MANAGEMENT CONTRACTS

Save for employment contracts, no other contracts, relating to the management and/or administration of the whole or any substantial part of any business of the Company were entered into or subsisted during the year ended 31 December 2018.

### DIRECTORS' INTEREST IN COMPETING BUSINESS

During the year, none of the Directors or any of their respective associates is interested in any business competing or likely to compete with the Group's business that is discloseable under Rule 8.10(2) of the Listing Rules.

### AUDITORS

The financial statements for the year ended 31 December 2018 have been audited by Ernst & Young, who will retire at the forthcoming AGM. A resolution for their re-appointment as auditors of the Company will be proposed at the forthcoming AGM.

### EVENT AFTER THE REPORTING PERIOD

There were no significant events after the reporting period of the Group.

ON BEHALF OF THE BOARD OF  
**CCT FORTIS HOLDINGS LIMITED**

**Mak Shiu Tong, Clement**

*Chairman*

Hong Kong  
29 March 2019



# independent auditor's report



## To the shareholders of CCT Fortis Holdings Limited

*(Incorporated in the Cayman Islands and continued in Bermuda with limited liability)*

### OPINION

We have audited the consolidated financial statements of CCT Fortis Holdings Limited (the “Company”) and its subsidiaries (the “Group”) set out on pages 52 to 165, which comprise the consolidated statement of financial position as at 31 December 2018, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2018, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS OF OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor’s responsibility for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA’s *Code of Ethics for Professional Accountants* (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

### Key audit matter

### How our audit addressed the key audit matter

#### *Gain on bargain purchase*

On 28 September 2018, the Group subscribed for a 99.9% equity interest in Riches Rise Limited ("Riches Rise") and acquired the shareholder's loan in the amount of HK\$450 million owed by Riches Rise, for a cash consideration of US\$999 and by transferring convertible bonds of Greater Bay Area Investments Group Holdings Limited ("GBA Holdings", formerly known as "CCT Land Holdings Limited") in the principal amount of HK\$252 million. Riches Rise has a 50.5% indirect interest in Xinjiang Xingkai Real Estate Development Limited ("Xinjiang Xingkai"), which is engaged in property development in the People's Republic of China. As a result of the above transaction, the Group acquired a 50.5% equity interest in Xinjiang Xingkai, which became a joint venture of the Group, accounted for using the equity method. On acquisition, a gain on bargain purchase in the amount of HK\$147 million was recognised in the consolidated statement of profit or loss.

Significant judgements and estimations were made by management in determining the share of the fair value of the net identifiable assets and liabilities acquired, including the properties held for sale. To assist in their determination, management engaged an external valuer to perform the valuation of the fair value of the net identifiable assets and liabilities of Xinjiang Xingkai as at the date of acquisition.

Disclosures of the investment in the joint venture are included in notes 3 and 24 to the consolidated financial statements.

As part of our audit procedures, we considered the objectivity, independence and competency of the external valuer. We also evaluated the assumptions and methodologies adopted in the determination of the share of net identifiable assets and liabilities acquired, which included an assessment of the inputs and parameters, including the unit rate per square foot and the gross floor area used in the valuation of the properties held for sale and the related deferred tax. In addition, we inspected the transaction documents relating to the acquisition, and checked the arithmetical accuracy of the amount of the gain on bargain purchase.

We also assessed the related disclosures in the consolidated financial statements.





## KEY AUDIT MATTERS *(continued)*

### Key audit matter

### How our audit addressed the key audit matter

#### *Asset impairment review on properties classified as property, plant and equipment and stock of properties held for sale*

At 31 December 2018, the Group held properties classified as property, plant and equipment with a carrying amount of HK\$729 million, stated at cost less accumulated depreciation and any impairment losses; and stock of properties held for sale with a carrying amount of HK\$279 million, stated at the lower of cost and net realisable value. These properties represented approximately 19% of the total assets of the Group. Significant judgements and estimations are involved in determining whether there are impairment indicators for the properties. To assist with their determination of the recoverable amount for the properties, and whether an impairment provision was required, management engaged an external valuer to determine their fair value.

Disclosures of the impairment of properties classified as property, plant and equipment, and stock of properties held for sale are included in notes 3, 13 and 22, respectively, to the consolidated financial statements.

#### *Valuation of investment properties*

At 31 December 2018, the Group held investment properties with a carrying amount of HK\$1,532 million stated at fair value. The investment properties represented approximately 29% of the total assets of the Group. Significant judgements and estimations are involved in determining the fair value of the investment properties. To assist with their determination of the fair value, management engaged an external valuer.

Disclosures of investment properties are included in notes 3 and 14 to the consolidated financial statements.

As part of our audit procedures, we considered the objectivity, independence and competency of the external valuer. In addition, we evaluated the assumptions, methodologies and parameters adopted in the valuation, and examined the inputs used, including the unit rate per square foot and the gross floor area.

We also assessed the disclosures, particularly those relating to the assumptions adopted.

As part of our audit procedures, we considered the objectivity, independence and competency of the external valuer. In addition, we evaluated the assumptions, methodologies and parameters adopted in the valuation, and examined the inputs used, including the unit rate per square foot and the gross floor area. We then assessed the disclosures, particularly those relating to the assumptions adopted.



**KEY AUDIT MATTERS** *(continued)***Key audit matter****How our audit addressed the key audit matter***Valuation of classic cars and time pieces held for investment purposes and impairment review of classic cars held for sale*

At 31 December 2018, the Group held classic cars and time pieces designated for investment purposes with carrying amounts of HK\$107 million and HK\$153 million, respectively, stated at fair value, and classic cars held for sale with a carrying amount of HK\$89 million stated at the lower of cost and net realisable value. The classic cars and time pieces held by the Group represented approximately 4% and 3% of the total assets of the Group, respectively. Significant management judgements and estimates are involved in determining the fair value of the classic cars and time pieces held for investment purposes and the net realisable value of the classic cars held for sale. To assist in the determination of the fair value of the classic cars and time pieces held for investment purposes and the net realisable value of the classic cars held for sale, management engaged an external valuer.

Disclosures of the classic cars held for investment purposes, time pieces held for investment purposes and the classic cars held for sale are included in notes 3, 18, 19 and 23 to the consolidated financial statements.

As part of our audit procedures, we considered the objectivity, independence and competency of the external valuer. We assessed the valuation approach, key assumptions and the source of comparable information adopted in the valuation by the valuer. We also evaluated the inputs for the valuation including the recent acquisition prices and subsequent sales prices of the classic cars.

**OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT**

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## **RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

## **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS** *(continued)*

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Chow Chi Chung.

**Ernst & Young**

*Certified Public Accountants*

22/F, CITIC Tower,  
1 Tim Mei Avenue,  
Central, Hong Kong

29 March 2019



# consolidated statement of profit or loss

Year ended 31 December 2018

HK\$ million	Notes	2018	2017
<b>REVENUE</b>	5	<b>919</b>	585
Cost of sales		<b>(770)</b>	(513)
Gross profit		<b>149</b>	72
Other income and gains, net	5	<b>273</b>	413
Selling and distribution costs		<b>(25)</b>	(9)
Administrative expenses		<b>(270)</b>	(216)
Other expenses		<b>(27)</b>	(30)
Finance costs	7	<b>(78)</b>	(55)
Share of profits of a joint venture		<b>4</b>	–
Share of losses of an associate	17	<b>(1)</b>	(2)
<b>PROFIT BEFORE TAX</b>	6	<b>25</b>	173
Income tax credit	10	<b>10</b>	6
<b>PROFIT FOR THE YEAR</b>		<b>35</b>	179
Attributable to:			
Owners of the parent		<b>34</b>	181
Non-controlling interests		<b>1</b>	(2)
		<b>35</b>	179
<b>EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT</b>	12		
Basic		<b>HK\$0.04</b>	HK\$0.21
Diluted		<b>HK\$0.04</b>	HK\$0.16

# consolidated statement of comprehensive income

Year ended 31 December 2018

HK\$ million	2018	2017
<b>PROFIT FOR THE YEAR</b>	<b>35</b>	179
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:		
Available-for-sale investments:		
Changes in fair value	-	33
Other comprehensive loss that will not be reclassified to profit or loss in subsequent periods:		
Equity investment designated at fair value through other comprehensive income:		
Changes in fair value (non-recycling)	(346)	-
Net other comprehensive (loss)/income for the year	(346)	33
<b>TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR</b>	<b>(311)</b>	212
Attributable to:		
Owners of the parent	(313)	214
Non-controlling interests	2	(2)
	<b>(311)</b>	212



# consolidated statement of financial position

31 December 2018

HK\$ million	Notes	2018	2017
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment	13	895	844
Investment properties	14	1,532	1,456
Goodwill	15	103	103
Intangible assets	16	24	28
Interest in a joint venture	24	601	–
Interest in an associate	17	9	10
Classic cars held for investment	18	107	120
Time pieces held for investment	19	153	32
Available-for-sale investments	20	–	113
Other receivables and other assets	27	3	17
Total non-current assets		3,427	2,723
<b>Current assets</b>			
Inventories	21	93	23
Stock of properties held for sale	22	279	274
Stock of classic cars held for sale	23	89	176
Trade receivables	25	309	1,661
Investment in films	26	56	59
Prepayments, other receivables and other assets	27	543	140
Financial assets at fair value through profit or loss	28	293	3
Pledged time deposits	29	35	28
Cash and cash equivalents	29	127	131
Total current assets		1,824	2,495
<b>Total assets</b>		<b>5,251</b>	<b>5,218</b>



# consolidated statement of financial position (continued)

HK\$ million	Notes	2018	2017
<b>EQUITY AND LIABILITIES</b>			
<b>Equity attributable to owners of the parent</b>			
Issued capital	36	88	88
Reserves	38	2,875	3,243
		<b>2,963</b>	3,331
<b>Non-controlling interests</b>			
Total equity		<b>2,986</b>	3,350
<b>Non-current liabilities</b>			
Interest-bearing bank and other borrowings	32	1,362	896
Convertible bonds	33	235	232
Deferred tax liabilities	35	26	38
Total non-current liabilities		<b>1,623</b>	1,166
<b>Current liabilities</b>			
Trade payables	30	77	45
Tax payable		56	56
Other payables and accruals	31	273	95
Interest-bearing bank and other borrowings	32	236	456
Convertible bonds	33	–	50
Total current liabilities		<b>642</b>	702
<b>Total liabilities</b>		<b>2,265</b>	1,868
<b>Total equity and liabilities</b>		<b>5,251</b>	5,218
<b>Net current assets</b>		<b>1,182</b>	1,793
<b>Total assets less current liabilities</b>		<b>4,609</b>	4,516

**Mak Shiu Tong, Clement**  
Chairman

**Tam Ngai Hung, Terry**  
Director





# consolidated statement of changes in equity

Year ended 31 December 2018

		Attributable to owners of the parent													
HK\$ million	Notes	Issued capital	Share premium account	Capital reserve (note 38)	Distributable reserve	Investment revaluation reserve	Equity component of convertible bonds	Asset revaluation reserve	Fair value reserve (non-recycling)	Exchange fluctuation reserve	Capital redemption reserve	Retained profits	Total	Non-controlling interests	Total equity
							(note 33)								
At 1 January 2017		88	226	741	964	2	22	36	-	29	24	1,049	3,181	21	3,202
Profit for the year		-	-	-	-	-	-	-	-	-	-	181	181	(2)	179
Other comprehensive income for the year:															
Changes in fair value of available-for-sale investments		-	-	-	-	-	-	33	-	-	-	-	33	-	33
Total comprehensive income for the year		-	-	-	-	-	-	33	-	-	-	181	214	(2)	212
Shares repurchased	36	-	(2)	-	-	-	-	-	-	-	-	-	(2)	-	(2)
2016 final dividend	11	-	-	-	(31)	-	-	-	-	-	-	-	(31)	-	(31)
2017 interim dividend	11	-	-	-	(31)	-	-	-	-	-	-	-	(31)	-	(31)
At 31 December 2017		88	224*	741*	902*	2*	22*	69*	-	29*	24*	1,230*	3,331	19	3,350
Effect of adoption of HKFRS 9	2.2	-	-	-	-	(2)	-	(33)	33	-	-	7	5	-	5
As 1 January 2018 (restated)		88	224	741	902	-	22	36	33	29	24	1,237	3,336	19	3,355
Profit for the year		-	-	-	-	-	-	-	-	-	-	34	34	1	35
Other comprehensive income for the year:															
Change in fair value of equity investment at fair value through other comprehensive income		-	-	-	-	-	-	-	(346)	-	-	-	(346)	-	(346)
Total comprehensive income for the year		-	-	-	-	-	-	-	(346)	-	-	34	(312)	1	(311)
Acquisition of non-controlling interests		-	-	-	-	-	-	-	-	-	-	-	-	3	3
Transfer of investment valuation reserve and fair value reserve upon the disposal of equity investment at fair value through other comprehensive income		-	-	-	-	-	-	-	313	-	-	(313)	-	-	-
2017 final dividend	11	-	-	-	(31)	-	-	-	-	-	-	-	(31)	-	(31)
2018 interim dividend	11	-	-	-	(30)	-	-	-	-	-	-	-	(30)	-	(30)
At 31 December 2018		88	224*	741*	841*	-*	22*	36*	-*	29*	24*	958*	2,963	23	2,986

\* These reserve accounts comprise the consolidated reserves of HK\$2,875 million (2017: HK\$3,243 million) in the consolidated statement of financial position.



# consolidated statement of cash flows

Year ended 31 December 2018

HK\$ million	Notes	2018	2017
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Profit before tax		25	173
Adjustments for:			
Finance costs	7	78	55
Share of losses of an associate		1	2
Share of profits of a joint venture		(4)	–
Depreciation	6	53	42
Amortisation of intangible assets	6	6	3
Impairment of trade receivables	6	1	1
Impairment of an investment in film	6	3	–
Gain on disposal of an investment property	5	(1)	(32)
Fair value gain on investment properties, net	5	(82)	(302)
Fair value gain on classic cars held for investment	6	–	(12)
Fair value gain on time pieces held for investment	6	(24)	(1)
Reversal of impairment loss on stock of properties	6	(5)	(19)
Gain on disposal of classic cars held for investment	5	(1)	–
Gain on bargain purchase from acquisition of a joint venture	5	(147)	–
Impairment of an available-for-sale investment	6	–	25
Loss on disposal of a financial asset at fair value through profit or loss	6	10	–
		(87)	(65)
Increase in inventories		(70)	(13)
Decrease/(increase) in stock of classic cars held for trading		87	(66)
(Increase)/decrease in trade receivables		(32)	150
Decrease/(increase) in prepayments, other receivables and other assets		31	(53)
Increase in trade payables, other payables and accruals		213	11
Decrease in financial assets at fair value through profit or loss		–	15
Cash flows from/(used in) operations		142	(21)
Interest paid		(75)	(53)
Hong Kong profits tax paid		(2)	(21)
Net cash flows from/(used in) operating activities		65	(95)



HK\$ million	Note	2018	2017
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of items of property, plant and equipment		(110)	(41)
Purchases of classic cars held for investment		–	(12)
Proceeds from disposal of items of property, plant and equipment		6	1
Proceeds from sales of classic cars held for investment		14	26
Proceeds from disposal of an investment property		7	145
Additions to time pieces held for investment		(97)	(31)
Additions to investment properties		–	(6)
Addition to an intangible asset		(2)	(31)
Increase in an financial asset at fair value through profit or loss		(15)	–
Increase in an available-for-sale investment		–	(9)
Increase in an investment in films		–	(48)
Increase in pledged time deposits		(7)	(28)
Increase in prepayments, other receivables and other assets		–	(3)
Net cash flows used in investing activities		(204)	(37)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
New bank and other loans		1,031	444
Repayment of bank loans		(782)	(328)
Shares repurchased		–	(2)
Capital element of finance lease rental payments		(3)	(1)
Dividends paid		(61)	(62)
Redemption of convertible bonds		(50)	–
Net cash flows from financing activities		135	51
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>			
		(4)	(81)
Cash and cash equivalents at beginning of year		131	212
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>			
		127	131
<b>ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS</b>			
Cash and bank balances	29	127	131

# notes to financial statements

December 2018

## 1. CORPORATE AND GROUP INFORMATION

The Company was incorporated in the Cayman Islands with limited liability and continued as an exempted company under the laws of Bermuda after the change of domicile from the Cayman Islands to Bermuda effective on 9 December 2005.

During the year, the Company and its subsidiaries (collectively referred to as the “Group”) were involved in the following principal activities:

- development and trading of properties in Hong Kong;
- investment and holding of properties;
- trading in securities and holding of securities and treasury products;
- trading and sale of classic cars and car logistic business;
- trading and sale of Ferrari vehicles and provision of after-sales service for Ferrari automotives;
- acquisition of classic cars for long-term investment purposes;
- production, investment and distribution of films worldwide;
- leasing of audio and lighting equipment and stage engineering services for production of concert and entertainment events;
- trading of child products and manufacture and sale of plastic components; and
- services and start-up business including classic car service centre, magazine publication, investment in time pieces and finance business.



## 1. CORPORATE AND GROUP INFORMATION *(continued)*

### Information about subsidiaries

Particulars of the Company's principal subsidiaries are as follows:

Name	Place of incorporation/ registration and business	Issued ordinary/ registered capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
AHM Engineering Company Limited ("AHM") #	Hong Kong	HK\$10,000 Ordinary	–	72	Audio and lighting operation
Billion Spread Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment and holding
Blackbird Classic Automobiles Limited #	Hong Kong	HK\$1,000 Ordinary	–	100	Investment in classic cars
Blackbird Classics Limited #	Hong Kong	HK\$1,000 Ordinary	–	100	Trading of classic cars
Blackbird Concessionaires Limited #	Hong Kong	HK\$1 Ordinary	–	100	Distribution of Ferrari vehicles and provision of after-sales service as official dealer of Ferrari in Hong Kong
Blackbird Heritage Motorworks Limited #	Hong Kong	HK\$1 Ordinary	–	100	Classic car restoration and maintenance service
Blackbird Watch Manual Company Limited #	Hong Kong	HK\$1 Ordinary	–	100	Investment in time pieces
Blackbird Works Supply Co. Limited #	Hong Kong	HK\$1,000 Ordinary	–	100	Car logistic service
Charter Base Development Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment and holding
CCT Telecom Securities Limited #	Hong Kong	HK\$1 Ordinary	–	100	Securities business
CCT Plastics Limited #	Hong Kong	HK\$1 Ordinary	–	100	Trading of components and products
Cyber Profit (HK) Limited # ("Cyber Profit")	Hong Kong	HK\$2 Ordinary	–	100	Property investment and holding



## 1. CORPORATE AND GROUP INFORMATION (continued)

Name	Place of incorporation/ registration and business	Issued ordinary/ registered capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Dragon Glory Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment and holding
Fortis Films (China) Limited #	Hong Kong	HK\$1 Ordinary	–	100	Films investment and distribution
Goldbay Capital Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment
Goldbay Development Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment
Goldbay Investments Limited #	Hong Kong	HK\$2 Ordinary	–	100	Property investment and holding
Goldbay Property (China) Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment
Goldbay Property (HK) Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment
Goldbay Strategy Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment
Hip Hing Loong Stage Engineering Company Limited (“HHL”) #	Hong Kong	HK\$1,000 Ordinary	–	73	Stage engineering operation
Huiyang CCT Plastic Products Co., Ltd. #	PRC/ Mainland China	HK\$48,600,000 Registered^	–	100	Manufacture of casings and parts
JHM Engineering Company Limited #	Macau	MOP500,000 Registered	–	66	Audio and lighting operation
Ocean Investment Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property development and trading
Rich Full International Industries Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property holding
Topcon Investments Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment



## 1. CORPORATE AND GROUP INFORMATION *(continued)*

Name	Place of incorporation/ registration and business	Issued ordinary/ registered capital	Percentage of equity attributable to the Company		Principal activities
			Direct	Indirect	
Victory Way Investments Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property investment
Witec Industrial Limited #	Hong Kong	HK\$2,002 Ordinary	–	100	Sale and trading of baby products
World Leader Properties Limited #	Hong Kong	HK\$1 Ordinary	–	100	Property development and trading

^ Registered as a wholly-foreign-owned enterprise in the People's Republic of China (the "PRC")

# Not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

During the year, the Group subscribed for a 99.9% equity interest in Riches Rise Limited ("Riches Rise"). Riches Rise is an investment holding company and the only asset is the 50.5% equity interest in Xinjiang Xingkai Real Estate Development Limited ("Xinjiang Xingkai"). The Group accounted for the subscription of equity interest in Riches Rise as acquisition of Xinjiang Xingkai and accounted for the interest in Xinjiang Xingkai as joint venture using the equity method.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

## 2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for investment properties, classic cars held for investment, time pieces held for investment, investment in films and financial assets at fair value through profit or loss which have been measured at fair value. These financial statements are presented in Hong Kong dollars ("HK\$") and all values are rounded to the nearest million except when otherwise indicated.



## 2.1 BASIS OF PREPARATION *(continued)*

### **Basis of consolidation**

The consolidated financial statements include the financial statements of the Company and its subsidiaries for the year ended 31 December 2018. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.





## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

Amendments to HKFRS 2	<i>Classification and Measurement of Share-based Payment Transactions</i>
Amendments to HKFRS 4	<i>Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts</i>
HKFRS 9	<i>Financial Instruments</i>
HKFRS 15	<i>Revenue from Contracts with Customers</i>
Amendments to HKFRS 15	<i>Clarifications to HKFRS 15 Revenue from Contracts with Customers</i>
Amendments to HKAS 40	<i>Transfers of Investment Property</i>
HK(IFRIC)-Int 22	<i>Foreign Currency Transactions and Advance Consideration</i>
<i>Annual Improvements 2014–2016 Cycle</i>	Amendments to HKFRS 1 and HKAS 28

Other than as explained below regarding the impact of HKFRS 9 and HKFRS 15, the adoption of the above new and revised standards has had no significant financial effect on these financial statements.

- (a) HKFRS 9 *Financial Instruments* replaces HKAS 39 *Financial Instruments: Recognition and Measurement* for annual periods beginning on or after 1 January 2018, bringing together all three aspects of the accounting for financial instruments: classification and measurement, impairment and hedge accounting.

The Group has recognised the transition adjustments against the applicable opening balances in equity at 1 January 2018. Therefore, the comparative information was not restated and continues to be reported under HKAS 39.



## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (continued)

(a) (continued)

### Classification and measurement

The following information sets out the impacts of adopting HKFRS 9 on the statement of financial position.

A reconciliation between the carrying amounts under HKAS 39 and the balances reported under HKFRS 9 as at 1 January 2018 is as follows:

HK\$ million	Notes	HKAS 39 measurement		Reclassification	Others	HKFRS 9 measurement	
		Category	Amount			Amount	Category
<b>Financial assets</b>							
Available-for-sale investments		<b>AFS<sup>2</sup></b>	<b>113</b>	<b>(113)</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
To: Financial assets at fair value through other comprehensive income	(i)			<b>(78)</b>			
To: Financial assets at fair value through profit or loss	(ii)			<b>(35)</b>			
Financial assets at fair value through other comprehensive income		<b>N/A</b>	<b>-</b>	<b>78</b>	<b>-</b>	<b>78</b>	<b>FVOCI<sup>1</sup></b>
From: Available-for-sale investments	(i)			<b>78</b>			
Trade receivables		<b>L&amp;R<sup>3</sup></b>	<b>1,661</b>	<b>-</b>	<b>-</b>	<b>1,661</b>	<b>AC<sup>4</sup></b>
Investment in films	(iii)	<b>L&amp;R</b>	<b>59</b>	<b>-</b>	<b>-</b>	<b>59</b>	<b>FVPL</b>
Financial assets included in prepayments, other receivables and other assets		<b>L&amp;R</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>157</b>	<b>AC</b>
Financial assets at fair value through profit or loss		<b>FVPL<sup>5</sup></b>	<b>3</b>	<b>35</b>	<b>5</b>	<b>43</b>	<b>FVPL</b>
From: Available-for-sale investments	(ii)			<b>35</b>			
Pledged time deposits		<b>L&amp;R</b>	<b>28</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>AC</b>
Cash and cash equivalents		<b>L&amp;R</b>	<b>131</b>	<b>-</b>	<b>-</b>	<b>131</b>	<b>AC</b>
			<b>2,152</b>	<b>-</b>	<b>5</b>	<b>2,157</b>	
<b>Financial liabilities</b>							
Trade payables		<b>AC</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>45</b>	<b>AC</b>
Other payables and accruals		<b>AC</b>	<b>95</b>	<b>-</b>	<b>-</b>	<b>95</b>	<b>AC</b>
Interest-bearing bank and other borrowings		<b>AC</b>	<b>1,352</b>	<b>-</b>	<b>-</b>	<b>1,352</b>	<b>AC</b>
Convertible bonds		<b>AC</b>	<b>282</b>	<b>-</b>	<b>-</b>	<b>282</b>	<b>AC</b>
			<b>1,774</b>	<b>-</b>	<b>-</b>	<b>1,774</b>	



## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES *(continued)*

(a) (continued)

### Classification and measurement *(continued)*

<sup>1</sup> FVOCI: Financial assets at fair value through other comprehensive income

<sup>2</sup> AFS: Available-for-sale investments

<sup>3</sup> L&R: Loans and receivables

<sup>4</sup> AC: Financial assets or financial liabilities at amortised cost

<sup>5</sup> FVPL: Financial assets at fair value through profit or loss

Notes:

(i) The Group has elected the option to irrevocably designate one of its previous available-for-sale equity investments as a financial asset at fair value through other comprehensive income.

(ii) The Group has reclassified certain investments from available-for-sale investments to financial assets measured at fair value through profit or loss as these non-equity investments did not pass the contractual cash flow characteristics test in HKFRS 9.

(iii) The Group has reclassified investment in films from loans and receivables to financial assets at fair value through profit or loss as the investment in films did not pass the contractual cash flow characteristics test in HKFRS 9.

### Impairment

The impact of the adoption of HKFRS 9 to the aggregate opening impairment allowances under HKAS 39 and the ECL allowances for trade and other receivables and available-for-sale investments under HKFRS 9 is not significant to the Group.



## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (continued)

(a) (continued)

### Impact on reserves and retained profits

The impact of transition to HKFRS 9 on reserves and retained profits is as follows:

HK\$ million

#### Asset revaluation reserve

Balance as at 31 December 2017

69

Reclassification of financial assets from available-for-sale investments to financial assets at fair value through profit or loss

(33)

Balance as at 1 January 2018

36

#### Fair value reserve (non-recycling) under HKFRS 9

Balance as at 31 December 2017 under HKAS 39

–

Reclassification of financial assets from available-for-sale investments to financial assets at fair value through profit or loss

33

Balance as at 1 January 2018 under HKFRS 9

33

#### Investment revaluation reserve under HKFRS 9

Balance as at 31 December 2017 under HKAS 39

2

Reclassification of financial assets from available-for-sale investments to financial assets at fair value through profit or loss

(2)

Balance as at 1 January 2018 under HKFRS 9

–

#### Retained profits

Balance as at 31 December 2017 under HKAS 39

1,230

Reclassification of financial assets from available-for-sale investments to financial assets at fair value through profit or loss

2

Remeasurement of an available-for-sale investment previously stated at cost reclassified to financial assets at fair value through profit or loss upon adoption of HKFRS 9

5

Balance as at 1 January 2018 under HKFRS 9

1,237



## 2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES *(continued)*

- (b) HKFRS 15 and its amendments replace HKAS 11 *Construction Contracts*, HKAS 18 *Revenue* and related interpretations and it applies, with limited exceptions, to all revenue arising from contracts with customers. HKFRS 15 establishes a new five-step model to account for revenue arising from contracts with customers. Under HKFRS 15, revenue is recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in HKFRS 15 provide a more structured approach for measuring and recognising revenue. The standard also introduces extensive qualitative and quantitative disclosure requirements, including disaggregation of total revenue, information about performance obligations, changes in contract asset and liability account balances between periods and key judgements and estimates. The disclosures are included in notes 3 and 5 to the financial statements. As a result of the application of HKFRS 15, the Group has changed the accounting policy with respect to revenue recognition in note 2.4 to the financial statements.

The Group has adopted HKFRS 15 using the modified retrospective method of adoption. Under this method, the standard can be applied either to all contracts at the date of initial application or only to contracts that are not completed at this date. The Group has elected to apply the standard to contracts that are not completed as at 1 January 2018.

The adoption of HKFRS 15 has had no significant impact on the opening balance of retained profits as at 1 January 2018, other comprehensive income or on the Group's operating, investing and financing cash flows.



### 2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

Amendments to HKFRS 3	<i>Definition of a Business</i> <sup>2</sup>
Amendments to HKFRS 9	<i>Prepayment Features with Negative Compensation</i> <sup>1</sup>
Amendments to HKFRS 10 and HKAS 28 (2011)	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> <sup>4</sup>
HKFRS 16	<i>Leases</i> <sup>1</sup>
HKFRS 17	<i>Insurance Contracts</i> <sup>3</sup>
Amendments to HKAS 1 and HKAS 8	<i>Definition of Material</i> <sup>2</sup>
Amendments to HKAS 19	<i>Plan Amendment, Curtailment or Settlement</i> <sup>1</sup>
Amendments to HKAS 28	<i>Long-term Interests in Associates and Joint Ventures</i> <sup>1</sup>
HK(IFRIC)-Int 23	<i>Uncertainty over Income Tax Treatments</i> <sup>1</sup>
<i>Annual Improvements 2015–2017 Cycle</i>	Amendments to HKFRS 3, HKFRS 11, HKAS 12 and HKAS 23 <sup>1</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2019

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2020

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2021

<sup>4</sup> No mandatory effective date yet determined but available for adoption

Further information about those HKFRSs that are expected to be applicable to the Group is described below.

Amendments to HKFRS 3 clarify and provide additional guidance on the definition of a business. The amendments clarify that for an integrated set of activities and assets to be considered a business, it must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. A business can exist without including all of the inputs and processes needed to create outputs. The amendments remove the assessment of whether market participants are capable of acquiring the business and continue to produce outputs. Instead, the focus is on whether acquired inputs and acquired substantive processes together significantly contribute to the ability to create outputs. The amendments have also narrowed the definition of outputs to focus on goods or services provided to customers, investment income or other income from ordinary activities. Furthermore, the amendments provide guidance to assess whether an acquired process is substantive and introduce an optional fair value concentration test to permit a simplified assessment of whether an acquired set of activities and assets is not a business. The Group expects to adopt the amendments prospectively from 1 January 2020.

Amendments to HKFRS 10 and HKAS 28 (2011) address an inconsistency between the requirements in HKFRS 10 and in HKAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to HKFRS 10 and HKAS 28 (2011) was removed by the HKICPA in January 2016 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.



### 2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS *(continued)*

HKFRS 16 replaces HKAS 17 *Leases*, HK(IFRIC)-Int 4 *Determining whether an Arrangement contains a Lease*, HK(SIC)-Int 15 *Operating Leases – Incentives* and HK(SIC)-Int 27 *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to recognise assets and liabilities for most leases. The standard includes two elective recognition exemptions for lessees – leases of low-value assets and short-term leases. At the commencement date of a lease, a lessee will recognise a liability to make lease payments (i.e., the lease liability) and an asset representing the right to use the underlying asset during the lease term (i.e., the right-of-use asset). The right-of-use asset is subsequently measured at cost less accumulated depreciation and any impairment losses unless the right-of-use asset meets the definition of investment property in HKAS 40, or relates to a class of property, plant and equipment to which the revaluation model is applied and the lessee elects to apply that model to the right-of-use asset. The lease liability is subsequently increased to reflect the interest on the lease liability and reduced for the lease payments. Lessees will be required to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset. Lessees will also be required to remeasure the lease liability upon the occurrence of certain events, such as change in the lease term and change in future lease payments resulting from a change in an index or rate used to determine those payments. Lessees will generally recognise the amount of the remeasurement of the lease liability as an adjustment to the right-of-use asset. Lessor accounting under HKFRS 16 is substantially unchanged from the accounting under HKAS 17. Lessors will continue to classify all leases using the same classification principle as in HKAS 17 and distinguish between operating leases and finance leases. HKFRS 16 requires lessees and lessors to make more extensive disclosures than under HKAS 17. Lessees can choose to apply the standard using either a full retrospective or a modified retrospective approach. The Group will adopt HKFRS 16 from 1 January 2019. The Group plans to adopt the transitional provisions in HKFRS 16 to recognise the cumulative effect of initial adoption as an adjustment to the opening balance of retained earnings at 1 January 2019 and will not restate the comparatives. In addition, the Group plans to apply the new requirements to contracts that were previously identified as leases applying HKAS 17 and measure the lease liability at the present value of the remaining lease payments, discounted using the Group's incremental borrowing rate at the date of initial application. The right-of-use asset will be measured at the amount of the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to the lease recognised in the statement of financial position immediately before the date of initial application. The Group plans to use the exemptions allowed by the standard on lease contracts whose lease terms end within 12 months as of the date of initial application.

As at 31 December 2018, the Group has non-cancellable operating lease commitments of HK\$140 million as disclosed in note 43(b). A preliminary assessment indicates that these arrangements will meet the definition of a lease. Upon application of HKFRS 16, the Group will recognise a right-of-use asset and a corresponding liability in respect of all these leases.

Amendments to HKAS 1 and HKAS 8 provide a new definition of material. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments clarify that materiality will depend on the nature or magnitude of information. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. The Group expects to adopt the amendments prospectively from 1 January 2020. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to HKAS 28 clarify that the scope exclusion of HKFRS 9 only includes interests in an associate or joint venture to which the equity method is applied and does not include long-term interests that in substance form part of the net investment in the associate or joint venture, to which the equity method has not been applied. Therefore, an entity applies HKFRS 9, rather than HKAS 28, including the impairment requirements under HKFRS 9, in accounting for such long-term interests. HKAS 28 is then applied to the net investment, which includes the long-term interests, only in the context of recognising losses of an associate or joint venture and impairment of the net investment in the associate or joint venture. The Group expects to adopt the amendments on 1 January 2019 and will assess its business model for such long-term interests based on the facts and circumstances that exist on 1 January 2019 using the transitional requirements in the amendments. The Group also intends to apply the relief from restating comparative information for prior periods upon adoption of the amendments.



## 2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS *(continued)*

HK(IFRIC)-Int 23 addresses the accounting for income taxes (current and deferred) when tax treatments involve uncertainty that affects the application of HKAS 12 (often referred to as “uncertain tax positions”). The interpretation does not apply to taxes or levies outside the scope of HKAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments. The interpretation specifically addresses (i) whether an entity considers uncertain tax treatments separately; (ii) the assumptions an entity makes about the examination of tax treatments by taxation authorities; (iii) how an entity determines taxable profits or tax losses, tax bases, unused tax losses, unused tax credits and tax rates; and (iv) how an entity considers changes in facts and circumstances. The interpretation is to be applied retrospectively, either fully retrospectively without the use of hindsight or retrospectively with the cumulative effect of application as an adjustment to the opening equity at the date of initial application, without the restatement of comparative information. The Group expects to adopt the interpretation from 1 January 2019. The interpretation is not expected to have any significant impact on the Group’s financial statements.

## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Investments in associates and joint ventures

An associate is an entity in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group’s investments in associates and investment in a joint venture are stated in the consolidated statement of financial position at the Group’s share of net assets under the equity method of accounting, less any impairment losses.

The Group’s share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated statement of profit or loss and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group’s investments in associates or joint ventures.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method. In all other cases, upon loss of significant influence over the associates, the Group measures and recognises any retained investment at its fair value. Any difference between carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.





## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Business combinations and goodwill**

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is remeasured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in these circumstances is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Fair value measurement

The Group measures its investment properties and financial assets at fair value through profit or loss at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Impairment of non-financial assets**

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than classic cars held for investment, inventories, deferred tax assets, financial assets, time pieces held for investment and investment properties), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises.

### **Related parties**

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Related parties (continued)

- (b) the party is an entity where any of the following conditions applies:
- (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

### Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. When an item of property, plant and equipment is classified as held for sale or when it is part of a disposal group classified as held for sale, it is not depreciated and is accounted for in accordance with HKFRS 5. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Property, plant and equipment and depreciation** *(continued)*

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Leasehold land and buildings	2%–6%
Plant and machinery	10%–20%
Tools, moulds and equipment	10%–33%
Furniture and office equipment	10%–20%
Motor vehicles	15%–30%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

### **Investment properties**

Investment properties are interests in land and buildings held to earn rental income and/or for capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes; or for sale in the ordinary course of business. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the end of the reporting period.

Gains or losses arising from changes in the fair values of investment properties are included in the statement of profit or loss in the year in which they arise.

Any gains or losses on the retirement or disposal of an investment property are recognised in the statement of profit or loss in the year of the retirement or disposal.

For a transfer from investment properties to owner-occupied properties or inventories, the deemed cost of a property for subsequent accounting is its fair value at the date of change in use. If a property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under “Property, plant and equipment and depreciation” up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is accounted for as a revaluation in accordance with the policy stated under “Property, plant and equipment and depreciation” above. For a transfer from inventories to investment properties, any difference between the fair value of the property at that date and its previous carrying amount is recognised in the statement of profit or loss.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Classic cars held for investment**

Classic cars held for long-term investment purposes and not traded in the ordinary course of business are initially measured at cost. Subsequent to initial recognition, classic cars held for long-term investment purposes are stated at fair value with gains and losses from the change in fair value recognised in the statement of profit or loss.

### **Time pieces held for investment**

Time pieces held for long-term investment purposes and not traded in the ordinary course of business are initially measured at cost. Subsequent to initial recognition, time pieces held for long-term investment purposes are stated at fair value with gains and losses from the change in fair value recognised in the statement of profit or loss.

### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on the estimated selling prices less any estimated costs to be incurred to completion and disposal.

### **Stock of classic cars held for sale**

Stock of classic cars held for sale are stated at the lower of cost and net realisable value.

Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

### **Stock of properties held for sale**

Stock of properties held for sale are stated at the lower of cost and net realisable value.

Net realisable value is determined by reference to the sales proceeds from the properties sold in the ordinary course of business, less applicable variable selling expenses, or by management estimates based on the prevailing market conditions.

### **Intangible assets (other than goodwill)**

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Leases

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased assets is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the statement of profit or loss so as to provide a constant periodic rate of charge over the lease terms.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in non-current assets and rentals receivable under the operating leases are credited to the statement of profit or loss on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under the operating leases are charged to the statement of profit or loss on the straight-line basis over the lease terms.

### Investments and other financial assets (policies under HKFRS 9 applicable from 1 January 2018)

#### *Initial recognition and measurement*

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under HKFRS 15 in accordance with the policies set out for "Revenue recognition (applicable from 1 January 2018)" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Investments and other financial assets (policies under HKFRS 9 applicable from 1 January 2018) (continued)

#### Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

#### Financial assets at amortised cost (debt instruments)

The Group measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

#### Financial assets at fair value through other comprehensive income (debt instruments)

The Group measures debt investments at fair value through other comprehensive income if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For debt investments at fair value through other comprehensive income, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the statement of profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to the statement of profit or loss.

#### Financial assets designated at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under HKAS 32 *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to the statement of profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity investments designated at fair value through other comprehensive income are not subject to impairment assessment.





## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Investments and other financial assets (policies under HKFRS 9 applicable from 1 January 2018) *(continued)***

#### *Subsequent measurement (continued)*

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at fair value through other comprehensive income, as described above, debt instruments may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on equity investments classified as financial assets at fair value profit or loss are also recognised as other income in the statement of profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss. Embedded derivatives are measured at fair value with changes in fair value recognised in the statement of profit or loss. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss category.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Investments and other financial assets (policies under HKAS 39 applicable before 1 January 2018)

#### *Initial recognition and measurement*

Financial assets are classified, at initial recognition, as financial assets at fair value through profit or loss, held-to-maturity investments, loans and receivables or available-for-sale financial investments, as appropriate. When financial assets are recognised initially, they are measured at fair value plus transaction costs that are attributable to the acquisition of the financial assets, except in the case of financial assets recorded at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

#### *Subsequent measurement*

The subsequent measurement of financial assets depends on their classification as follows:

#### Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading and financial assets designated upon initial recognition as at fair value through profit or loss. Financial assets are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments as defined by HKAS 39.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with positive net changes in fair value presented as other income and gains and negative net changes in fair value presented as finance costs in the statement of profit or loss. These net fair value changes do not include any dividends on these financial assets, which are recognised in accordance with the policy set out for "Revenue recognition (applicable before 1 January 2018)" below.

Financial assets designated upon initial recognition as at fair value through profit or loss are designated at the date of initial recognition and only if the criteria in HKAS 39 are satisfied.

Derivatives embedded in host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated as at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the statement of profit or loss. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss category.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Investments and other financial assets (policies under HKAS 39 applicable before 1 January 2018) *(continued)***

#### *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, loans and receivables (including investment in films, trade and other receivables and cash and cash equivalents) are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in other income and gains in the statement of profit or loss. The loss arising from impairment is recognised in the statement of profit or loss in finance costs for loans and in other expenses for receivables.

#### *Available-for-sale financial investments*

Available-for-sale financial investments are non-derivative financial assets in listed and unlisted equity investments and debt securities. Equity investments classified as available for sale are those which are neither classified as held for trading nor designated as at fair value through profit or loss. Debt securities in this category are those which are intended to be held for an indefinite period of time and which may be sold in response to needs for liquidity or in response to changes in market conditions.

After initial recognition, available-for-sale financial investments are subsequently measured at fair value, with unrealised gains or losses recognised as other comprehensive income in the available-for-sale investment revaluation reserve until the investment is derecognised, at which time the cumulative gain or loss is recognised in the statement of profit or loss in other income, or until the investment is determined to be impaired, when the cumulative gain or loss is reclassified from the available-for-sale investment revaluation reserve to the statement of profit or loss in other gains or losses. Interest and dividends earned whilst holding the available-for-sale financial investments are reported as interest income and dividend income, respectively and are recognised in the statement of profit or loss as other income in accordance with the policies set out for "Revenue recognition (applicable before 1 January 2018)" below.

When the fair value of unlisted equity investments cannot be reliably measured because (a) the variability in the range of reasonable fair value estimates is significant for that investment or (b) the probabilities of the various estimates within the range cannot be reasonably assessed and used in estimating fair value, such investments are stated at cost less any impairment losses.

The Group evaluates whether the ability and intention to sell its available-for-sale financial assets in the near term are still appropriate. When, in rare circumstances, the Group is unable to trade these financial assets due to inactive markets, the Group may elect to reclassify these financial assets if management has the ability and intention to hold the assets for the foreseeable future or until maturity.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Investments and other financial assets (policies under HKAS 39 applicable before 1 January 2018) (continued)

#### Available-for-sale financial investments (continued)

For a financial asset reclassified from the available-for-sale category, the fair value carrying amount at the date of reclassification becomes its new amortised cost and any previous gain or loss on that asset that has been recognised in equity is amortised to profit or loss over the remaining life of the investment using the effective interest rate. Any difference between the new amortised cost and the maturity amount is also amortised over the remaining life of the asset using the effective interest rate. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the statement of profit or loss.

### Derecognition of financial assets (policies under HKFRS 9 applicable from 1 January 2018 and policies under HKAS 39 applicable before 1 January 2018)

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset, or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

### Impairment of financial assets (policies under HKFRS 9 applicable from 1 January 2018)

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Impairment of financial assets (policies under HKFRS 9 applicable from 1 January 2018) *(continued)***

#### *General approach*

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Debt investments at fair value through other comprehensive income and financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables and contract assets which apply the simplified approach as detailed below.

- Stage 1 – Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 – Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 – Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

#### *Simplified approach*

For trade receivables and contract assets that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Impairment of financial assets (policies under HKAS 39 applicable before 1 January 2018)**

The Group assesses at the end of each reporting period whether there is any objective evidence that a financial asset or a group of financial assets is impaired. An impairment exists if one or more events that occurred after the initial recognition of the asset have an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

#### *Financial assets carried at amortised cost*

For financial assets carried at amortised cost, the Group first assesses whether an impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

The amount of any impairment loss identified is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition).

The carrying amount of the asset is reduced either directly or through the use of an allowance account and the amount of the loss is recognised in the statement of profit or loss. Interest income continues to be accrued on the reduced carrying amount using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is credited to other expenses in the statement of profit or loss.

#### *Assets carried at cost*

If there is objective evidence that an impairment loss has been incurred on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Impairment losses on these assets are not reversed.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Impairment of financial assets (policies under HKAS 39 applicable before 1 January 2018) *(continued)***

#### *Available-for-sale financial investments*

For available-for-sale financial investments, the Group assesses at the end of each reporting period whether there is objective evidence that an investment or a group of investments is impaired.

If an available-for-sale asset is impaired, an amount comprising the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in the statement of profit or loss, is removed from other comprehensive income and recognised in the statement of profit or loss.

In the case of equity investments classified as available for sale, objective evidence would include significant or prolonged decline in the fair value of an investment below its cost. “Significant” is evaluated against the original cost of the investment and “prolonged” against the period in which the fair value has been below its original cost. Where there is evidence of impairment, the cumulative loss — measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in the statement of profit or loss — is removed from other comprehensive income and recognised in the statement of profit or loss. Impairment losses on equity instruments classified as available for sale are not reversed through the statement of profit or loss. Increases in their fair value after impairment are recognised directly in other comprehensive income.

The determination of what is “significant” or “prolonged” requires judgement. In making this judgement, the Group evaluates, among other factors, the duration or extent to which the fair value of an investment is less than its cost.

### **Financial liabilities (policies under HKFRS 9 applicable from 1 January 2018 and HKAS 39 applicable before 1 January 2018)**

#### *Initial recognition and measurement*

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or payables, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group’s financial liabilities include trade and other payables, accruals and interest-bearing and other borrowings.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Financial liabilities (policies under HKFRS 9 applicable from 1 January 2018 and HKAS 39 applicable before 1 January 2018)

(continued)

#### Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

#### Financial liabilities at fair value through profit or loss (policies under HKFRS 9 applicable from 1 January 2018)

Financial liabilities at fair value through profit or loss include financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities designated upon initial recognition as at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in HKFRS 9 are satisfied. Gains or losses on liabilities designated at fair value through profit or loss are recognised in the statement of profit or loss, except for the gains or losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to the statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss does not include any interest charged on these financial liabilities.

#### Financial liabilities at fair value through profit or loss (policies under HKAS 39 applicable before 1 January 2018)

Financial liabilities at fair value through profit or loss include financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities designated upon initial recognition as at fair value through profit or loss are designated at the date of initial recognition and only if the criteria in HKAS 39 are satisfied.

#### Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.





## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Financial liabilities (policies under HKFRS 9 applicable from 1 January 2018 and HKAS 39 applicable before 1 January 2018)**

*(continued)*

#### *Convertible bonds*

The component of convertible bonds that exhibits characteristics of a liability is recognised as a liability in the statement of financial position, net of transaction costs. On issuance of convertible bonds, the fair value of the liability component is determined using a market rate for an equivalent non-convertible bond; and this amount is carried as a long term liability on the amortised cost basis until extinguished on conversion or redemption. The remainder of the proceeds from issue of the securities is allocated to the conversion option that is recognised and included in shareholders' equity, net of transaction costs. The carrying amount of the conversion option is not remeasured in subsequent years. Transaction costs are apportioned between the liability and equity components of the convertible bonds based on the allocation of proceeds from issue of the securities to the liability and equity components when the instruments are first recognised.

If the contractual substance of convertible bonds is a single obligation to deliver a variable number of equity instruments, the entire obligation meets the definition of financial liability and the convertible bonds are classified as financial liabilities at fair value through profit or loss. Subsequent to initial recognition, the convertible bonds are stated at fair value, and the gains and losses arising from the change in fair values are included in the statement of profit or loss.

### **Derecognition of financial liabilities (policies under HKFRS 9 applicable from 1 January 2018 and HKAS 39 applicable before 1 January 2018)**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

### **Offsetting of financial instruments (policies under HKFRS 9 applicable from 1 January 2018 and HKAS 39 applicable before 1 January 2018)**

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

#### **Provisions**

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from goodwill or the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Income tax** *(continued)*

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### **Share-based payments**

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using the Black-Scholes model.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of the reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Share-based payments** *(continued)*

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

### **Other employee benefits**

#### *Pension schemes*

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the “MPF Scheme”) under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees’ basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group’s employer contributions vest fully with the employees when contributed into the MPF Scheme, except for the Group’s employer voluntary contributions, which are refunded to the Group when the employee leaves employment prior to the contributions vesting fully, in accordance with the rules of the MPF Scheme.

The employees of the Group’s subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government. The subsidiaries are required to contribute a percentage of the payroll costs to the central pension scheme. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the central pension scheme.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into Hong Kong dollars at the exchange rates prevailing at the end of the reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year.

The resulting exchange differences are recognised in other comprehensive income and accumulated in a separate component of equity. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### **Cash and cash equivalents**

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, which are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, which are not restricted as to use.

### **Revenue recognition (applicable from 1 January 2018)**

#### *Revenue from contracts with customers*

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Revenue recognition (applicable from 1 January 2018) *(continued)*

#### *Revenue from contracts with customers (continued)*

(i) Sales of classic cars

Revenue from sales of classic cars is recognised at the point in time when control of the classic cars is transferred to the customer, generally on delivery of the classic cars. Revenue from the service and maintenance of classic cars is recognised over time when the customer simultaneously receives and consumes the benefits provided by the Group.

(ii) Provision and leasing of audio and lighting equipment and stage engineering services

Revenue from the provision and leasing of audio and lighting equipment and stage engineering services is recognised over time when the customers simultaneously receive and consume the benefits provided by the Group. Revenue from the trading of audio and lighting equipment is recognised at a point in time when the control of the audio and lighting equipment is transferred to the customer.

(iii) Sale of plastic components and child products

Revenue from the sale of plastic components and child products is recognised at a point in time when ownership of the products is transferred to the customers.

(iv) Income from Ferrari dealership

Revenue from the trading of new and pre-owned cars is recognised at the point in time when control of the cars is transferred to the customer, generally on delivery of the cars. Revenue from the service and maintenance of Ferrari cars is recognised over time when the customer simultaneously receives and consumes the benefits provided by the Group.

(v) Income from other operations

Income from other operations comprises of advertising income from the magazine publishing business. The revenue from magazine advertising is recognised as the customers simultaneously receive and consume the benefits provided by the Group.

#### *Revenue from other sources*

(i) Rental income

Rental income is recognised on a time proportion basis over the lease terms.

(ii) Interest income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument to the net carrying amount of the financial asset.



## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### Revenue recognition (applicable before 1 January 2018)

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (a) from the sale of goods, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- (b) rental income, on a time proportion basis over the lease terms;
- (c) from the fair value gains in securities on the settlement dates when the securities are delivered, or the year end date when the securities are remeasured to fair value;
- (d) interest income, on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset;
- (e) from the rendering of services, on the percentage of completion basis, as further explained in the accounting policy for “Contracts for services (applicable before 1 January 2018)” below.

### Contracts for services (applicable before 1 January 2018)

Contract revenue on the rendering of services comprises the agreed contract amount. Costs of rendering services comprise labour and other costs of personnel directly engaged in providing the services and attributable overheads.

Revenue from the rendering of services and costs of rendering services is recognised on satisfaction of a performance obligation by transferring a promised service to a customer.

### Dividends

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting. Proposed final dividends are disclosed in the notes to the financial statements.

Interim dividends are simultaneously proposed and declared, because the Company’s memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim and special interim dividends are recognised immediately as a liability when they are proposed and declared.





## 2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### **Contract assets (applicable from 1 January 2018)**

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

### **Contract liabilities (applicable from 1 January 2018)**

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received a consideration (or an amount of consideration that is due) from the customer. If a customer pays the consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

### **Contract costs (applicable from 1 January 2018)**

Other than the costs which are capitalised as inventories, property, plant and equipment and intangible assets, costs incurred to fulfil a contract with a customer are capitalised as an asset if all of the following criteria are met:

- (a) The costs relate directly to a contract or to an anticipated contract that the entity can specifically identify.
- (b) The costs generate or enhance resources of the entity that will be used in satisfying (or in continuing to satisfy) performance obligations in the future.
- (c) The costs are expected to be recovered.

The capitalised contract costs are amortised and charged to the statement of profit or loss on a systematic basis that is consistent with the pattern of the revenue to which the asset related is recognised. Other contract costs are expensed as incurred.



### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

#### Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

##### *Classification between investment properties and owner-occupied properties*

The Group determines whether a property qualifies as an investment property, and has developed criteria in making that judgement. Investment property is a property held to earn rentals or for capital appreciation or both. Therefore, the Group considers whether a property generates cash flows largely independently of the other assets held by the Group. Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group accounts for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes. Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as an investment property.

##### *Classification between classic cars held for investment and stock of classic cars held for sale*

The Group determines whether a classic car is held for long-term investment purposes, or for trading in the ordinary course of business. Judgement is made on an individual classic car basis to determine whether the classic car is classified as held for investment or held for sale.

##### *Gain on bargain purchase from an acquisition of a joint venture*

On 28 September 2018, the Group subscribed for a 99.9% equity interest in Riches Rise and acquired the shareholder's loan in the amount of HK\$450 million owed by Riches Rise, for a cash consideration of US\$999 (equivalent to HK\$0.008 million) and by transferring convertible bonds of GBA Holdings in the principal amount of HK\$252 million.

Riches Rise has a 50.5% indirect interest in Xinjiang Xingkai, which is engaged in property development in the PRC. As a result of the above transaction, the Group acquired a 50.5% equity interest in Xinjiang Xingkai and Xinjiang Xingkai became a joint venture of the Group, accounted for using the equity method. On acquisition a gain on bargain purchase in the amount of HK\$147 million was recognised in the consolidated statement of profit or loss.

The assessment of the fair value of the identifiable assets acquired and liabilities assumed, including the properties held for sale, required significant management judgements and estimations.

The Group recognised a fair value adjustment on properties held for sale held by Xinjiang Xingkai based on the valuation performed by Grant Sherman Appraisal Limited ("Grant Sherman"), independent professionally qualified valuers, and the corresponding deferred tax in the interest in joint venture.



### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES *(continued)*

#### **Estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

##### *Impairment of goodwill*

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Further details are given in note 15 to the financial statements.

##### *Provision for expected credit losses on trade receivables (applicable from 1 January 2018)*

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 25 to the financial statements.

##### *Impairment of available-for-sale financial assets*

Before 1 January 2018, the Group classified certain financial assets as financial assets at fair value through profit or loss and recognised movements of their fair values in profit or loss. When the fair value declined, management made assessment about the decline in value to determine whether there was an impairment that should be recognised in the statement of profit or loss. At 31 December 2017, impairment losses of HK\$25 million had been recognised for available-for-sale assets. The carrying amount of available-for-sale assets as at 31 December 2017 was HK\$113 million.



### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES *(continued)*

#### **Estimation uncertainty** *(continued)*

##### *Estimation of fair value of investment properties*

In the absence of current prices in an active market for similar properties, the Group considers information from a variety of sources, including:

- (a) current prices in an active market for properties of a different nature, condition or location, adjusted to reflect those differences; and
- (b) recent prices of similar properties on less active markets, with adjustments to reflect any changes in economic conditions since the date of the transactions that occurred at those prices.

Further details, including the key assumptions used for fair value measurements, are given in note 14 to the financial statements.

##### *Impairment of trade receivables*

Before 1 January 2018, the Group maintains an allowance for the estimated loss arising from the inability of its customers to make the required payments. The Group makes its estimates based on the terms of the receivables, including due dates, the nature of the customers, evidence of disputes, past payment records and settlements received subsequent to the reporting date. If the financial condition of its customers was to deteriorate so that the actual impairment loss might be higher than expected, the Group would be required to revise the basis of making the allowance and its future results would be affected.

##### *Impairment of properties classified as property, plant and equipment*

The Group assesses whether there are any indicators of impairment for all properties classified as property, plant and equipment at the end of each reporting period. Properties classified as property, plant and equipment are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of the properties classified as property, plant and equipment exceeds their recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar properties or observable market prices less incremental costs for disposing of the property. When value in use calculations are undertaken, management must estimate the expected future cash flows from the property and choose a suitable discount rate in order to calculate the present value of those cash flows. During the years ended 31 December 2017 and 2018, no impairment has been recognised for properties classified as property, plant and equipment.



### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES *(continued)*

#### **Estimation uncertainty** *(continued)*

##### *Impairment of stock of properties held for sale*

The Group assesses whether there are any indicators of impairment for stock of properties held for sale at the end of each reporting period. Stock of properties held for sale are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of the stock of properties held for sale exceeds its recoverable amount, which is the lower of cost and net realisable value. The calculation of the net realisable value is determined by reference to the sales proceeds from the properties sold in the ordinary course of business, less applicable variable selling expenses, or by management estimates based on the prevailing market conditions. During the year ended 31 December 2018, a reversal of impairment loss of HK\$5 million, (2017: HK\$19 million) has been recognised for the stock of properties held for sale.

##### *Estimation of fair value of classic cars held for investment*

Classic cars held for investment are revalued at the end of the reporting period by independent professionally qualified valuers. Such valuations were based on certain assumptions, which are subject to uncertainty and might materially differ from the actual results. In making the estimation, market information of classic cars of the same model is considered. Further details are given in note 18 to the financial statements.

##### *Impairment of stock of classic cars held for sale*

The Group assesses whether there are any indicators of impairment for the stock of classic cars held for sale at the end of each reporting period. Stock of classic cars held for sale are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of the stock of classic cars held for sale exceeds its recoverable amount, which is the lower of cost and net realisable value. The calculation of the net realisable value is determined by reference to the estimates based on the prevailing market conditions. During the years ended 31 December 2017 and 2018, no impairment loss has been recognised for the stock of classic cars held for sale.



#### 4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has the following reportable operating segments:

- (a) the property development and trading segment representing the development and trading of properties;
- (b) the property investment and holding segment which represents investment and holding of properties;
- (c) the securities business segment representing the trading in securities and holding of securities, financial assets and treasury products;
- (d) the Ferrari dealership business segment representing the sale and distribution of Ferrari cars and provision of after-sale services as official dealer for Ferrari in Hong Kong and Macau;
- (e) the classic cars trading and logistic segment representing the trading and sale of classic cars and car logistic business;
- (f) the investment in classic cars segment which is involved in the acquisition of classic cars for long-term investment purpose;
- (g) the film operations segment representing the production, investment and distribution of films worldwide;
- (h) the audio, lighting and stage engineering operations segment representing the provision and leasing of audio and lighting equipment, services, and provision of metal construction work and engineering services for production of concert, entertainment events and other events;
- (i) the industrial group segment representing the manufacture of plastic components and trading of child products; and
- (j) other operations segment which is engaged in supportive business and start-up business including multimedia operations, classic car service centre, magazine publication, investment in time pieces and finance business.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax. The adjusted profit/loss before tax is measured consistently with the Group's profit before tax except that finance costs, and head office and corporate expenses are excluded from such measurement.

Segment assets exclude corporate and other unallocated assets as these assets are managed on a group basis.

Segment liabilities exclude deferred tax liabilities and corporate and other unallocated liabilities as these liabilities are managed on a group basis.



#### 4. OPERATING SEGMENT INFORMATION *(continued)*

For the year ended 31 December 2018

HK\$ million	Property development and trading	Property investment and holding	Securities business	Ferrari dealership	Classic cars trading and logistic	Investment in classic cars	Film operations	Audio, lighting and stage engineering operations	Industrial group	Other operations	Reconciliations	Total
<b>Segment revenue:</b>												
Sales to external customers (note 5)	3	13	6	258	196	-	-	193	172	78	-	919
Other revenue	-	4	-	3	-	-	-	-	2	10	-	19
Intersegment revenue	-	2	-	-	-	-	-	-	-	-	(2)	-
	<b>3</b>	<b>19</b>	<b>6</b>	<b>261</b>	<b>196</b>	<b>-</b>	<b>-</b>	<b>193</b>	<b>174</b>	<b>88</b>	<b>(2)</b>	<b>938</b>
Operating profit/(loss)	5	83	(1)	(28)	6	-	(20)	12	(4)	(43)		10
Finance costs												(78)
Reconciled items:												
Corporate and other unallocated expenses												(56)
Gain on bargain purchase from acquisition of a joint venture												147
Share of profit of a joint venture												4
Share of loss of an associate												(1)
Others												(1)
<b>Profit before tax</b>												<b>25</b>
Income tax credit												10
<b>Profit for the year</b>												<b>35</b>

#### 4. OPERATING SEGMENT INFORMATION (continued)

For the year ended 31 December 2018 (continued)

HK\$ million	Property development and trading	Property investment and holding	Securities business	Ferrari dealership	Classic cars trading and logistic	Investment in classic cars	Film operations	Audio, lighting and stage engineering operations	Industrial group	Other operations	Recon- ciliations	Total
<b>Other segment information:</b>												
Expenditure for non-current assets	-	2	-	90	3	-	-	12	2	100	-	209
Depreciation and amortisation	-	(9)	(1)	(13)	(3)	-	(1)	(12)	(1)	(19)	-	(59)
Interest in a joint venture	-	-	-	-	-	-	-	-	-	601	-	601
Interest in an associate	-	-	-	-	-	-	-	-	-	9	-	9
<b>Other material non-cash items:</b>												
Fair value gain on investment properties	-	79	-	-	-	-	-	-	-	3	-	82
Fair value gain on time pieces held for investment	-	-	-	-	-	-	-	-	-	24	-	24
Gain on disposal of investment properties	-	1	-	-	-	-	-	-	-	-	-	1
Share of profit of a joint venture	-	-	-	-	-	-	-	-	-	4	-	4
Share of loss of an associate	-	-	-	-	-	-	-	-	-	(1)	-	(1)
Reversal of impairment loss on stock of properties	5	-	-	-	-	-	-	-	-	-	-	5
Segment assets	980	1,952	836	292	134	157	77	241	77	451	-	5,197
<b>Reconciled items:</b>												
Corporate and other unallocated assets	-	-	-	-	-	-	-	-	-	-	54	54
<b>Total assets</b>	980	1,952	836	292	134	157	77	241	77	451	54	5,251
Segment liabilities	404	2	820	247	14	5	-	68	44	91	-	1,695
<b>Reconciled items:</b>												
Corporate and other unallocated liabilities	-	-	-	-	-	-	-	-	-	-	570	570
<b>Total liabilities</b>	404	2	820	247	14	5	-	68	44	91	570	2,265





#### 4. OPERATING SEGMENT INFORMATION (continued)

For the year ended 31 December 2017

HK\$ million	Property development and trading	Property investment and holding	Securities business	Ferrari dealership	Classic cars trading and logistic	Investment in classic cars	Film operations	Audio, lighting and stage engineering operations	Industrial group	Other operations	Reconciliations	Total
<b>Segment revenue:</b>												
Sales to external customers (note 5)	-	11	3	7	105	-	-	192	213	54	-	585
Other revenue	1	2	-	1	-	-	1	-	1	6	9	21
Intersegment revenue	-	3	-	-	1	-	-	7	-	8	(19)	-
	1	16	3	8	106	-	1	199	214	68	(10)	606
Operating profit/(loss)	11	328	-	(22)	(11)	16	(6)	19	3	(66)		272
Finance costs												(55)
Reconciled items:												
Corporate and other unallocated expenses												(37)
Share of loss of an associate												(2)
Impairment loss on investments												(25)
Others												20
<b>Profit before tax</b>												173
Income tax credit												6
<b>Profit for the year</b>												179

#### 4. OPERATING SEGMENT INFORMATION (continued)

For the year ended 31 December 2017 (continued)

HK\$ million	Property development and trading	Property investment and holding	Securities business	Ferrari dealership	Classic cars trading and logistic	Investment in classic cars	Film operations	Audio, lighting and stage engineering operations	Industrial group	Other operations	Reconciliations	Total
<b>Other segment information:</b>												
Expenditure for non-current assets	-	6	-	44	4	12	2	9	3	50	-	130
Depreciation and amortisation	-	(9)	(1)	(4)	(2)	-	(1)	(11)	(1)	(16)	-	(45)
Interest in an associate	-	-	-	-	-	-	-	-	-	10	-	10
<b>Other material non-cash items:</b>												
Fair value gain on investment properties	-	302	-	-	-	-	-	-	-	-	-	302
Fair value gain on classic cars held for investment	-	-	-	-	-	12	-	-	-	-	-	12
Fair value gain on time pieces held for investment	-	-	-	-	-	-	-	-	-	1	-	1
Gain on disposal of investment properties	-	32	-	-	-	-	-	-	-	-	-	32
Share of loss of an associate	-	-	-	-	-	-	-	-	-	(2)	-	(2)
Reversal of impairment loss on stock of properties	-	19	-	-	-	-	-	-	-	-	-	19
Impairment loss on an available-for-sale investment	-	-	25	-	-	-	-	-	-	-	-	25
<b>Segment assets</b>	276	1,435	1,589	131	217	155	88	232	75	437	-	4,635
Reconciled items:												
Corporate and other unallocated assets	-	-	-	-	-	-	-	-	-	-	583	583
<b>Total assets</b>	276	1,435	1,589	131	217	155	88	232	75	437	583	5,218
<b>Segment liabilities</b>	118	676	475	173	6	-	-	81	42	116	-	1,687
Reconciled items:												
Corporate and other unallocated liabilities	-	-	-	-	-	-	-	-	-	-	181	181
<b>Total liabilities</b>	118	676	475	173	6	-	-	81	42	116	181	1,868



#### 4. OPERATING SEGMENT INFORMATION *(continued)*

##### Geographical information

(a) *Revenue from external customers*

HK\$ million	2018	2017
Hong Kong, Macau and Mainland China	673	401
Europe	141	79
North America and other countries	105	105
	919	585

The revenue information above is based on the final locations where the Group's products were sold to customers.

(b) *Non-current assets*

HK\$ million	2018	2017
Hong Kong and Macau	2,823	2,593
Mainland China	601	–
	3,424	2,593

The non-current asset information is based on the locations of the assets and excludes financial instruments.

##### Information about major customers

For the year ended 31 December 2018, revenue of approximately HK\$101 million and HK\$97 million was derived from sales of the industrial group and sales of classic cars to two single customers representing 11% and 11% of the Group's total revenue, respectively.

For the year ended 31 December 2017, revenue of approximately HK\$107 million was derived from sales of the industrial group to a single customer, representing 18% of the Group's total revenue.



## 5. REVENUE AND OTHER INCOME AND GAINS, NET

An analysis of revenue and other income and gains, net is as follows:

HK\$ million	2018	2017
<b>Revenue</b>		
<i>Revenue from contracts with customers</i>		
Classic cars trading and logistics service income	196	105
Income from Ferrari Dealership	258	7
Provision and leasing of audio and lighting equipment and stage engineering services	193	192
Manufacture and sale of plastic components and sale of child products	172	213
Income from other operations	71	54
	<b>890</b>	571
<i>Revenue from other sources</i>		
Rental income from investment properties	16	11
Net realised gains from disposal and change in fair value of trading securities	13	3
	<b>29</b>	14
	<b>919</b>	585
<b>Other income and gains, net</b>		
Fair value gain on investment properties	82	302
Fair value gain on classic cars held for investment, net	–	12
Fair value gain on time pieces held for investment, net	24	1
Gain on bargain purchase from acquisition of a joint venture (note 24)	147	–
Gain on disposal of an investment property	1	32
Reversal of impairment loss on stock of properties	5	19
Gain on disposal of classic car held for investment	1	–
Others	13	47
	<b>273</b>	413



## 5. REVENUE AND OTHER INCOME AND GAINS, NET *(continued)*

### Revenue from contracts with customers

#### (i) Disaggregated revenue information

#### For the year ended 31 December 2018

Segments (HK\$ million)	Property development and trading	Property investment and holding	Securities business	Ferrari dealership	Classic cars trading and logistic	Investment in classic cars	Film operations	Audio, lighting and stage engineering operations	Industrial group	Other operations	Total
<b>Type of goods or services</b>											
Sale of classic cars	-	-	-	211	178	-	-	-	-	-	389
Sale of plastic components and child products	-	-	-	-	-	-	-	-	172	-	172
Sale of other goods	-	-	-	-	-	-	-	8	-	7	15
Provision and leasing of audio and lighting equipment	-	-	-	-	-	-	-	134	-	-	134
Provision of other services	-	-	-	47	18	-	-	51	-	64	180
Total revenue from contracts with customers	-	-	-	258	196	-	-	193	172	71	890
<b>Geographical markets</b>											
Hong Kong, Macau and Mainland China	-	-	-	258	84	-	-	187	44	71	644
Europe	-	-	-	-	111	-	-	-	30	-	141
North America and other countries	-	-	-	-	1	-	-	6	98	-	105
Total revenue from contracts with customers	-	-	-	258	196	-	-	193	172	71	890
<b>Timing of revenue recognition</b>											
Goods transferred at a point in time	-	-	-	211	178	-	-	8	172	7	576
Services transferred over time	-	-	-	47	18	-	-	185	-	64	314
Total revenue from contracts with customers	-	-	-	258	196	-	-	193	172	71	890

The following table shows the amounts of revenue recognised in the current reporting period that were included in the contract liabilities at the beginning of the reporting period:

HK\$ million	2018
Revenue recognised that was included in contract liabilities at the beginning of the reporting period:	
Sales of Ferrari cars	25

## 5. REVENUE AND OTHER INCOME AND GAINS, NET *(continued)*

### Revenue from contracts with customers *(continued)*

#### *(ii) Performance obligations*

Information about the Group's performance obligations is summarised below:

#### *Sale of Ferrari cars*

The performance obligation is satisfied upon delivery of Ferrari cars and payment in advance is normally required for customers.

#### *Sale of classic cars*

The performance obligation is satisfied upon delivery of the classic cars and payment is generally due within 30 days from delivery, except for new customers, where payment in advance is normally required.

#### *Provision of car towing and after-sale services*

The performance obligation is satisfied over time as services are rendered and payment is generally due within 30 to 90 days upon completion of services.

#### *Sale of plastic components and child products*

The performance obligation is satisfied upon delivery of the plastic components and child products to customers and payment is generally due within 30 to 90 days from delivery, except for new customers, where payment in advance is normally required.

#### *Sale of audio and lighting equipment*

The performance obligation is satisfied upon delivery of the audio and lighting equipment to customers and payment is generally due within 30 to 90 days from delivery.

#### *Provision and leasing of audio and lighting equipment and stage engineering services*

The performance obligation is satisfied over time as services are rendered and payment is generally due within 30 to 90 days upon completion of services. The service contracts are project-based, usually less than 1 year and do not contain variable consideration.

#### *Provision of advertising services under other operations*

The performance obligation is satisfied over time as services are rendered and payment is generally due within 30 to 90 days upon completion of services.



## 6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

HK\$ million	Notes	2018	2017
Cost of inventories sold		167	206
Cost of classic cars sold		168	43
Cost of Ferrari dealership business		184	–
Cost of automotive services provided		39	59
Cost of provision and leasing of audio and lighting equipment and stage engineering services		140	155
Cost of other operations		72	50
Depreciation	13	53	42
Amortisation of intangible assets <sup>(2)</sup>	16	6	3
Minimum lease payments under operating leases		30	15
Auditors' remuneration		3	3
Employee benefit expense (excluding directors' and chief executive's remuneration (note 8)):			
Wages and salaries		95	78
Pension scheme contributions <sup>(3)</sup>		3	3
		<b>98</b>	<b>81</b>
Foreign exchange differences, net <sup>(2)</sup>		2	(1)
Gains from change in fair value of trading securities, net <sup>(4)</sup>		(13)	(3)
Gain on disposal of investment properties <sup>(5)</sup>		(1)	(32)
Reversal of impairment loss on stock of properties <sup>(5)</sup>		(5)	(19)
Fair value gain on investment properties, net <sup>(5)</sup>	14	(82)	(302)
Fair value gain on time pieces held for investment, net <sup>(5)</sup>	19	(24)	(1)
Impairment loss on an available-for-sale investment <sup>(1)</sup>		–	25
Loss on disposal of financial asset at fair value through profit or loss <sup>(1)</sup>		10	–
Impairment of trade receivables <sup>(1)</sup>	25	1	1
Impairment of investment in film <sup>(1)</sup>	26	3	–
Fair value gain on classic cars held for investment <sup>(1)</sup>	18	–	(12)

<sup>(1)</sup> Included in "Other expenses" on the face of the consolidated statement of profit or loss.

<sup>(2)</sup> Included in "Administrative expenses" on the face of the consolidated statement of profit or loss.

<sup>(3)</sup> The effect of forfeited contributions on the Group's contributions to the pension schemes for the year, and the amounts of forfeited contributions available to reduce contributions in future years, were not material.

<sup>(4)</sup> Included in "Revenue" on the face of the consolidated statement of profit or loss.

<sup>(5)</sup> Included in "Other income and gains" on the face of the consolidated statement of profit or loss.



## 7. FINANCE COSTS

An analysis of finance costs is as follows:

HK\$ million	2018	2017
Interest on bank loans	63	39
Interest on convertible bonds	15	16
Total interest expense on financial liabilities not at fair value through profit or loss	78	55

## 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executive's remuneration for the year, disclosed pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

HK\$ million	2018	2017
Fees:		
Executive directors and chief executive	-	-
Independent non-executive directors	-	-
	-	-
Executive directors' and chief executive's other emoluments:		
Salaries, allowances and benefits in kind	14	19
Discretionary bonuses	-	-
Pension scheme contributions	1	1
	15	20
	15	20





## 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (continued)

### (a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

HK\$ million	Fees HK\$'000
<b>2018</b>	
Tam King Ching, Kenny	240
Chow Siu Ngor	-
Chen Li	240
	<b>480</b>
<b>2017</b>	
Tam King Ching, Kenny	240
Chow Siu Ngor	-
Chen Li	240
	<b>480</b>

There were no other emoluments payable to the independent non-executive directors during the year (2017: Nil).

### (b) Executive directors and the chief executive

HK\$ million	Salaries, allowances and benefits in kind	Discre- tionary bonuses	Pension scheme contributions	Total remuneration
<b>2018</b>				
Executive director and chief executive: Mak Shiu Tong, Clement ("Mr. Mak")	9	-	1	10
Executive directors:				
Tam Ngai Hung, Terry	3	-	-*	3
Cheng Yuk Ching, Flora	2	-	-*	2
	5	-	-*	5
	<b>14</b>	<b>-</b>	<b>1</b>	<b>15</b>

\* less than \$1 million



## 8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (continued)

### (b) Executive directors and the chief executive (continued)

HK\$ million	Salaries, allowances and benefits in kind	Discre- tionary bonuses	Pension scheme contributions	Total remuneration
2017				
Executive director and chief executive:				
Mr. Mak	15	–	1	16
Executive directors:				
Tam Ngai Hung, Terry	2	–	–	2
Cheng Yuk Ching, Flora	2	–	–	2
	4	–	–	4
	19	–	1	20

With effect from 1 July 2011, quarters have been provided to Mr. Mak free of charge and at the same time his remuneration receivable from the Company has been reduced by HK\$200,000 per month. The amounts of Mr. Mak's remuneration for 2018 and 2017 have included the estimated values of the housing benefit provided to him for the periods.

There was no arrangement under which a director or the chief executive waived or agreed to waive any remuneration during the year (2017: Nil).

## 9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included three (2017: three) directors (one (2017: one) of them is also the chief executive), details of whose remuneration are set out in note 8 above. Details of the remuneration for the year of the remaining two (2017: two) highest paid employees who are neither a director nor chief executive of the Company are as follows:

HK\$ million	2018	2017
Salaries, allowances and benefits in kind	6	4



## 9. FIVE HIGHEST PAID EMPLOYEES *(continued)*

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

	Number of employees	
	2018	2017
HK\$1,500,001–HK\$2,000,000	–	1
HK\$2,000,001–HK\$2,500,000	–	1
HK\$2,500,001–HK\$3,000,000	2	–
	<b>2</b>	<b>2</b>

## 10. INCOME TAX

Hong Kong profits tax has been provided at the rate of 16.5% (2017: 16.5%) on the estimated assessable profits arising in Hong Kong during the year. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries in which the Group operates.

HK\$ million	2018	2017
Current — Hong Kong		
Charge for the year	3	2
Overprovision in prior years	(1)	(4)
Deferred (note 35)	(12)	(4)
Total tax credit for the year	<b>(10)</b>	<b>(6)</b>

**10. INCOME TAX** (continued)

A reconciliation of the tax expense applicable to profit before tax at the statutory rates for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rates, and a reconciliation of the applicable rates (i.e., the statutory tax rates) to the effective tax rates, are as follows:

**2018**

HK\$ million	Hong Kong		Mainland China		Total	
		%		%		%
Profit before tax	<b>16.6</b>		<b>8.0</b>		<b>24.6</b>	
Tax at the statutory or appropriate tax rate	<b>2.7</b>	<b>16.5</b>	<b>2.0</b>	<b>25.0</b>	<b>4.7</b>	<b>19.1</b>
Adjustments in respect of current tax of previous periods	<b>(1.3)</b>	<b>(7.8)</b>	–	–	<b>(1.3)</b>	<b>(5.3)</b>
Adjustments in respect of deferred tax of previous period	<b>(12.0)</b>	<b>(72.3)</b>	–	–	<b>(12.0)</b>	<b>(48.8)</b>
Income not subject to tax	<b>(49.6)</b>	<b>(&gt;100.0)</b>	<b>(0.3)</b>	<b>(3.8)</b>	<b>(49.9)</b>	<b>(&gt;100.0)</b>
Expenses not deductible for tax	<b>10.7</b>	<b>64.5</b>	–	–	<b>10.7</b>	<b>43.5</b>
Tax losses not recognised	<b>37.5</b>	<b>&gt;100.0</b>	<b>0.5</b>	<b>6.3</b>	<b>38.0</b>	<b>&gt;100.0</b>
Tax losses utilised from previous periods	–	–	<b>0.2</b>	<b>2.5</b>	<b>0.2</b>	<b>0.8</b>
Tax charge at the Group's effective rate	<b>(12.0)</b>	<b>(72.3)</b>	<b>2.4</b>	<b>30.0</b>	<b>(9.6)</b>	<b>(39.0)</b>

**2017**

HK\$ million	Hong Kong		Mainland China		Total	
		%		%		%
Profit before tax	163.0		9.6		172.6	
Tax at the statutory or appropriate tax rate	26.9	16.5	2.4	25.0	29.3	17.0
Adjustments in respect of current tax of previous periods	(4.0)	(2.4)	–	–	(4.0)	(2.3)
Adjustments in respect of deferred tax of previous periods	(10.8)	(6.6)	–	–	(10.8)	(6.3)
Income not subject to tax	(53.9)	(33.1)	(1.7)	(17.7)	(55.6)	(32.2)
Expenses not deductible for tax	3.2	2.0	–	–	3.2	1.9
Tax losses not recognised	32.5	19.9	0.2	2.1	32.7	18.9
Tax losses utilised from previous periods	–	–	(0.9)	(9.4)	(0.9)	(0.5)
Tax charge at the Group's effective rate	(6.1)	(3.7)	–	–	(6.1)	(3.5)



## 11. DIVIDENDS

HK\$ million	2018	2017
Paid interim — HK\$0.035 (2017: HK\$0.035) per ordinary share	30	31
Proposed final — HK\$nil (2017: HK\$0.035 per ordinary share)	–	31
Total	30	62

As the Group intends to conserve cash resources to finance operations and future business development, the Board did not recommend the payment of a final dividend for the year 2018 (2017: final dividend HK\$0.035 per share). The Group paid an interim dividend for 2018 of HK\$0.035 per share (2017 interim dividend: HK\$0.035 per share) on 4 October 2018. The total dividend per share for the whole year of 2018 would amount to HK\$0.035 (2017: HK\$0.07).

## 12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculations of the basic and diluted earnings per share are based on:

HK\$ million	2018	2017
Profit attributable to ordinary equity holders of the parent, used in the basic earnings per share calculation	34	181
Interest on convertible bonds	15	15
Profit attributable to ordinary equity holders of the parent before interest on convertible bonds, used in the diluted earnings per share calculation	49	196

	Number of shares	
	2018	2017 (restated)
Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation	875,381,452	877,664,866
Effect of dilution — weighted average number of ordinary shares:		
Convertible bonds	347,500,000	347,500,000
Weighted average number of ordinary shares used in the diluted earnings per share calculation	1,222,881,452	1,225,164,866



**13. PROPERTY, PLANT AND EQUIPMENT**

HK\$ million	Leasehold land and buildings	Plant and machinery	Tools, moulds and equipment	Furniture and office equipment	Motor vehicles	Total
<b>31 December 2018</b>						
At 31 December 2017 and 1 January 2018:						
Cost	859	7	78	51	28	1,023
Accumulated depreciation	(109)	(2)	(32)	(27)	(9)	(179)
Net carrying amount	750	5	46	24	19	844
At 1 January 2018, net of accumulated depreciation	750	5	46	24	19	844
Additions	54	1	23	8	24	110
Disposals	-	-	-	-	(6)	(6)
Depreciation provided during the year	(28)	(1)	(12)	(4)	(8)	(53)
At 31 December 2018, net of accumulated depreciation	776	5	57	28	29	895
At 31 December 2018:						
Cost	913	8	101	59	45	1,126
Accumulated depreciation	(137)	(3)	(44)	(31)	(16)	(231)
Net carrying amount	776	5	57	28	29	895



**13. PROPERTY, PLANT AND EQUIPMENT** *(continued)*

HK\$ million	Leasehold land and buildings	Plant and machinery	Tools, moulds and equipment	Furniture and office equipment	Motor vehicles	Total
31 December 2017						
At 1 January 2017:						
Cost	837	6	69	46	16	974
Accumulated depreciation	(87)	(1)	(22)	(22)	(5)	(137)
Net carrying amount	750	5	47	24	11	837
At 1 January 2017, net of accumulated depreciation						
	750	5	47	24	11	837
Additions	22	1	10	5	12	50
Disposals	–	–	(1)	–	–	(1)
Depreciation provided during the year	(22)	(1)	(10)	(5)	(4)	(42)
At 31 December 2017, net of accumulated depreciation	750	5	46	24	19	844
At 31 December 2017:						
Cost	859	7	78	51	28	1,023
Accumulated depreciation	(109)	(2)	(32)	(27)	(9)	(179)
Net carrying amount	750	5	46	24	19	844

The net carrying amount of the Group's property, plant and equipment held under finance leases included in the total amount of motor vehicles as at 31 December 2018 was approximately HK\$6 million (2017: HK\$9 million).

At 31 December 2018, certain of the Group's leasehold land and buildings with an aggregate net carrying amount of approximately HK\$730 million (2017: HK\$750 million) were pledged to secure general banking facilities granted to the Group (note 32(b)(i)).



**14. INVESTMENT PROPERTIES**

HK\$ million	2018	2017
Carrying amount at 1 January	1,456	1,179
Additions	-	6
Transfer from a stock of property held for sale	-	82
Disposal of an investment property	(6)	(113)
Fair value gain on investment properties, net	82	302
Carrying amount at 31 December	1,532	1,456

The Group's investment properties consist of commercial and residential properties in Hong Kong. The directors of the Company have determined that the investment properties consist of two classes of assets, i.e., commercial and residential, based on the nature, characteristics and risks of each property. The Group's investment properties were revalued on 31 December 2018 based on valuations performed by Grant Sherman, independent professionally qualified valuers. Each year, the Group's directors decide to appoint which external valuer to be responsible for the external valuations of the Group's properties. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. The Group's finance director has discussions with the valuer on the valuation assumptions and valuation results twice a year when the valuation is performed for interim and annual financial reporting.

At 31 December 2018, the Group's investment properties with an aggregate carrying amount of HK\$1,532 million (2017: HK\$1,456 million) were pledged to secure banking facilities granted to the Group (note 32(b)(ii)).

**Fair value hierarchy**

The following table illustrates the fair value measurement hierarchy of the Group's investment properties:

HK\$ million	Fair value measurement as at 31 December 2018 using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Recurring fair value measurement for:				
Commercial properties	-	-	722	722
Residential properties	-	-	810	810
	-	-	1,532	1,532





**14. INVESTMENT PROPERTIES** *(continued)*

HK\$ million	Fair value measurement as at 31 December 2017 using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Recurring fair value measurement for:				
Commercial properties	–	–	646	646
Residential properties	–	–	810	810
	–	–	1,456	1,456

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2017: Nil).

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

HK\$ million	Commercial properties	Residential properties
Carrying amount at 1 January 2017	553	626
Additions	–	6
Net gains from fair value adjustments recognised in other income and gains in profit or loss	124	178
Disposal of an investment property	(113)	–
Transfer from a stock of property held for sale	82	–
Carrying amount at 31 December 2017 and 1 January 2018	<b>646</b>	<b>810</b>
Net gains from fair value adjustments recognised in other income and gains in profit or loss	<b>76</b>	<b>6</b>
Disposal of an investment property	<b>–</b>	<b>(6)</b>
Carrying amount at 31 December 2018	<b>722</b>	<b>810</b>

**14. INVESTMENT PROPERTIES** *(continued)*

Below is a summary of the valuation techniques used and the key inputs to the valuation of investment properties:

	Valuation techniques	Significant unobservable inputs	Range or weighted average	
			2018	2017
Commercial properties	Market approach	Adopted unit rate (per sq. ft.)	HK\$5,300 to HK\$61,700	HK\$3,700 to HK\$55,200
Residential properties	Market approach	Adopted unit rate (per sq. ft.)	HK\$55,000 to HK\$72,000	HK\$12,700 to HK\$72,000

Under the market approach, fair value is estimated using the unit rate of comparable transactions of similar properties and adjusted for the uniqueness of each property multiplied by the gross floor area of each property.

A significant increase/(decrease) in the adopted unit rate would result in a significant increase/(decrease) in the fair value of the investment properties.

**15. GOODWILL**

HK\$ million

At 1 January 2017, 31 December 2017, 1 January 2018, and 31 December 2018

Cost and net carrying amount at 31 December 2018

103

**Impairment testing of goodwill**

Goodwill acquired through business combinations is allocated to the following cash-generating units for impairment testing:

- Car logistic cash-generating unit;
- Audio and lighting operations cash-generating unit; and
- Stage engineering operations cash-generating unit.

*Car logistic cash-generating unit*

The recoverable amount of the car logistic cash-generating unit was determined based on value in use calculations using cash flow projections based on financial budgets covering a five-year period approved by senior management. The discount rate applied to the cash flow projections of the car logistic unit for 2018 was 15% (2017: 15%). The cash flow projections of the car logistic unit beyond the respective periods of financial budgets were extrapolated using a growth rate of 3% (2017: 3%), which did not exceed the long term average growth rate of the industry.



## 15. GOODWILL (continued)

### Impairment testing of goodwill (continued)

#### Audio and lighting operations cash-generating unit

The recoverable amount of the audio and lighting operations cash-generating unit was determined based on value in use calculations using cash flow projections based on financial budgets covering a five-year period approved by senior management. The discount rate applied to the cash flow projections of the audio and lighting operations for 2018 was 15% (2017: 15%). The cash flow projections of the audio and lighting operations unit beyond the respective periods of financial budgets were extrapolated using a growth rate of 3% (2017: 3%), which did not exceed the long term average growth rate of the industry.

#### Stage engineering operations cash-generating unit

The recoverable amount of the stage engineering operations cash-generating unit was determined based on value in use calculations using cash flow projections based on financial budgets covering a five-year period approved by senior management. The discount rate applied to the cash flow projections of the stage engineering operations for 2018 was 15% (2017: 14%). The cash flow projections of the stage engineering operations unit beyond the respective periods of financial budgets were extrapolated using a growth rate of 3% (2017: 3%), which did not exceed the long term average growth rate of the industry.

The carrying amount of goodwill allocated to each of the cash-generating units is as follows:

HK\$ million	2018	2017
Car logistic	17	17
Audio and lighting operations	61	61
Stage engineering operations	25	25
	<b>103</b>	103

Assumptions were used in the value in use calculation of the car logistic, audio and lighting operations and stage engineering operations cash-generating units for 31 December 2018 and 2017. The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill:

*Discount rates* — The discount rates used are before tax and reflect specific risks relating to the relevant units.

*Business environment* — There was no major change in the existing political, legal and economic conditions in the countries with and in which the cash-generating units carry on their businesses.

*Forecasted growth rates* — The forecasted growth rates are based on historical operating results, expected market development as well as industry forecasts.



**16. INTANGIBLE ASSETS**

HK\$ million

Cost as at 1 January 2017, net of accumulated amortisation	–
Additions	31
Amortisation provided during the year	(3)
Cost at 31 December 2017, and 1 January 2018, net of accumulated amortisation	28
Additions	2
Amortisation provided during the year	(6)
At 31 December 2018	24
At 31 December 2018:	
Cost	<b>33</b>
Accumulated amortisation	<b>(9)</b>
Net carrying amount	<b>24</b>
At 31 December 2017:	
Cost	<b>31</b>
Accumulated amortisation	<b>(3)</b>
Net carrying amount	<b>28</b>

**17. INTEREST IN AN ASSOCIATE**

HK\$ million

	<b>2018</b>	2017
Share of net assets	<b>9</b>	10

The following table illustrates the financial information of the Group's associate that is not individually material:

HK\$ million

	<b>2018</b>	2017
Share of the associate's loss for the year	<b>1</b>	2
Share of the associate's total comprehensive loss	<b>1</b>	2
Aggregate carrying amount of the Group's investment in an associate	<b>9</b>	10



## 18. CLASSIC CARS HELD FOR INVESTMENT

HK\$ million	2018	2017
Classic cars held for investment, at fair value	107	120

The following table illustrates the fair value measurement hierarchy of the Group's classic cars held for investment:

HK\$ million	Fair value measurement as at 31 December 2018 using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Recurring fair value measurement for: Classic cars held for investment	–	–	107	107

HK\$ million	Fair value measurement as at 31 December 2017 using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Recurring fair value measurement for: Classic cars held for investment	–	–	120	120

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2017: Nil).

**18. CLASSIC CARS HELD FOR INVESTMENT** *(continued)*

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

HK\$ million

Carrying amount at 1 January 2017	92
Additions	12
Net gain from a fair value adjustment recognised in other income and gains in profit or loss (note 5)	12
Transfer from stock of classic cars held for sale	4
Carrying amount at 31 December 2017 and 1 January 2018	<b>120</b>
Disposals	<b>(13)</b>
Carrying amount at 31 December 2018	<b>107</b>

Below is a summary of the valuation technique used and the key input to the valuation of classic cars held for investment:

	Valuation technique	Significant unobservable input	Range or weighted average	
			2018	2017
Classic cars held for investment	Market approach	Transaction price (per unit)	<b>HK\$2 million to HK\$35 million</b>	HK\$2 million to HK\$35 million

Under the market approach, fair value is estimated using the market price of comparable transactions of similar classic cars and adjusted for the uniqueness of each classic car.

A significant increase/(decrease) in the transaction price would result in a significant increase/(decrease) in the fair value of the classic cars held for investment.



## 19. TIME PIECES HELD FOR INVESTMENT

HK\$ million	2018	2017
Time pieces held for investment, at fair value	153	32

The following table illustrates the fair value measurement hierarchy of the Group's time pieces held for investment:

HK\$ million	Fair value measurement as at 31 December 2018 using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Recurring fair value measurement for:				
Time pieces held for investment	-	-	153	153

HK\$ million	Fair value measurement as at 31 December 2017 using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Recurring fair value measurement for:				
Time pieces held for investment	-	-	32	32

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2017: Nil).



**19. TIME PIECES HELD FOR INVESTMENT** *(continued)*

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

HK\$ million

Carrying amount at 1 January 2017	–
Additions	31
Net gain from a fair value adjustment recognised in other income and gains in profit or loss	1
Carrying amount at 31 December 2017 and 1 January 2018	32
Additions	<b>97</b>
Net gain from a fair value adjustment recognised in other income and gains in profit or loss	<b>24</b>
Carrying amount at 31 December 2018	<b>153</b>

Below is a summary of the valuation technique used and the key input to the valuation of time pieces held for investment:

	Valuation technique	Significant unobservable input	Range or weighted average	
			2018	2017
Time pieces held for investment	Market approach	Transaction price (per unit)	<b>HK\$160,000 to HK\$26 million</b>	HK\$150,000 to HK\$5 million

Under the market approach, fair value is estimated using the market price of comparable transactions of similar time pieces and adjusted for the uniqueness of each time piece.

A significant increase/(decrease) in the transaction price would result in a significant increase/(decrease) in the fair value of the time pieces held for investment.





## 20. AVAILABLE-FOR-SALE INVESTMENTS

HK\$ million	2018	2017
Unlisted debt investments, at cost	–	31
Unlisted equity investment, at fair value	–	78
Other asset, at fair value	–	4
	–	113

During the prior year, the gross gain in respect of the Group's certain available-for-sale investments recognised in other comprehensive income amounted to HK\$33 million.

As at 31 December 2017, the above unlisted investments and other asset consist of investments in debt and equity securities and club debentures which are designated as available-for-sale investments and have no fixed maturity date or coupon rate. The debt investment of the Group is carried at cost as its fair value cannot be reliably measured.

As at 1 January 2018, (i) the above unlisted debt investment and other asset were reclassified as financial assets at fair value through profit or loss; and (ii) the above unlisted equity investment carried at fair value was irrevocably designated at fair value through other comprehensive income as the Group considers the investment to be strategic in nature. During the current year, the Group sold its equity interest in the unlisted equity investments as these investments no longer coincided with the Group's investment strategy. The fair value on the date of sale was HK\$380 million and the accumulated fair value loss recognised in other comprehensive income of HK\$13 million was transferred to retained earnings.

## 21. INVENTORIES

HK\$ million	2018	2017
Raw materials	16	6
Work in progress	1	1
Finished goods	9	2
Car Inventory held for Ferrari dealership	67	14
	93	23

At 31 December 2018, certain inventories of the Group with an aggregate net carrying amount of approximately HK\$22 million (2017: HK\$6 million) were pledged to secure a general trading facility granted to the Group (note 32(b)(iv)).



## 22. STOCK OF PROPERTIES HELD FOR SALE

All the stock of properties held for sale are stated at lower of cost and net realisable value.

At 31 December 2018, all of the Group's stock of properties held for sale with an aggregate net carrying amount of approximately HK\$279 million (2017: HK\$274 million) were pledged to secure general banking facilities granted to the Group (note 32(b)(iii)).

## 23. STOCK OF CLASSIC CARS HELD FOR SALE

HK\$ million	<b>2018</b>	2017
Stock of classic cars held for sale, at lower of cost and net realisable value	<b>89</b>	176

## 24. INTEREST IN A JOINT VENTURE

HK\$ million	<b>2018</b>	2017
Share of net assets	<b>601</b>	–

Particulars of the Group's material joint venture are as follows:

Name	Particulars of issued shares held	Place of registration and business	Percentage of Ownership interest	Principal activities
Xinjiang Xingkai Real Estate Development Limited 新疆星凱房地產開發有限責任公司 ("Xinjiang Xingkai")	Registered capital of RMB300 million	PRC/ Mainland China	50.5	Property development

The above investment is indirectly held by the Company.

On 28 September 2018, the Group subscribed for a 99.9% equity interest in Riches Rise and acquired the shareholder's loan in the amount of HK\$450 million owed by Riches Rise, for a cash consideration of US\$999 (equivalent to HK\$0.008 million) and by transferring the convertible bonds of GBA Holdings with the principal amount of HK\$252 million to the seller. Riches Rise has a 50.5% indirect interest in Xinjiang Xingkai.

Xinjiang Xingkai, which is considered to be a material joint venture of the Group, is engaged in property development business in Mainland China and is accounted for using the equity method.



## 24. INVESTMENT IN A JOINT VENTURE *(continued)*

The following table illustrates the summarised financial information in respect of Xinjiang Xingkai adjusted for any differences in accounting policies and reconciled to the carrying amount in the financial statements:

HK\$ million	2018
Cash and cash equivalents	3
Other current assets	1,510
Current assets	1,513
Non-current assets	10
Trade and other payables and provisions	30
Other current liabilities	189
Current liabilities	219
Non-current financial liabilities, excluding trade and other payables and provisions	114
Net assets	1,190
Reconciliation to the Group's interest in the joint venture:	
Proportion of the Group's ownership	50.5%
Group's share of net assets of the joint venture	601
Carrying amount of the investment	601
Revenue	16
Tax	2
Profit and total comprehensive income for the period	8

**25. TRADE RECEIVABLES**

HK\$ million	2018	2017
Trade receivables	313	1,664
Impairment	(4)	(3)
	<b>309</b>	1,661

The Group's trading terms with its customers of industrial group are mainly on credit, except for new customers, where payment in advance is normally required. The credit period is generally two months, extending up to three months for major customers. In respect of the Group's car logistic business, the credit period is generally one month. The credit term granted to the customers of trading securities is up to 365 days (2017: 270 days). Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department for each segment to minimise credit risk. Overdue balances are reviewed regularly by senior management. As at 31 December 2018, the Group had a certain concentration of credit risk as 64% (2017: 48%) and 78% (2017: 96%) of the Group's trade receivables were due from the Group's largest customer and the five largest customers, respectively.

As at 31 December 2017, an aggregate amount of HK\$1,585 million of the trade receivables were secured by charge over the shares and convertible bonds of GBA Holdings and share charge over certain equity interests.

Save as mentioned above, the Group does not hold any collateral or other credit enhancement over its trade receivables balances. Trade receivables are non-interest-bearing.



## 25. TRADE RECEIVABLES (continued)

An ageing analysis of the trade receivables as at the end of the reporting period, based on the agreement date and invoice date and net of loss allowance, is as follows:

HK\$ million	2018		2017	
	Balance	Percentage	Balance	Percentage
Within 30 days	50	16	1,620	97
31 to 60 days	220	71	18	1
61 to 90 days	16	5	15	1
Over 90 days	23	8	8	1
	<b>309</b>	<b>100</b>	1,661	100

The movements in the loss allowance for impairment of trade receivables are as follows:

HK\$ million	2018	2017
At 1 January	3	2
Impairment losses		
— Impairment losses reversed	(1)	—
— Impairment losses recognised	2	1
At 31 December	4	3

### Impairment under HKFRS 9 for the year ended 31 December 2018

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written off if past due for more than one year and are not subject to enforcement activity.

**25. TRADE RECEIVABLES** (continued)

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

As at 31 December 2018

HK\$ million	Past due				Total
	Current	Within 6 months	6 to 12 months	Over 12 months	
<b>Audio, lighting and stage engineering</b>					
Expected credit loss rate	1.0%	4.8%	5.5%	5.5%	3.3%
Gross carrying amount	20.8	23.5	7.0	0.7	52.0
Expected credit losses	0.2	1.1	0.4	–	1.7
<b>Classic cars and Ferrari dealership</b>					
Expected credit loss rate	0.1%	7.6%	8.9%	8.9%	5.0%
Gross carrying amount	5.0	7.9	0.8	0.3	14.0
Expected credit losses	–	0.6	0.1	–	0.7
<b>Magazine publication business</b>					
Expected credit loss rate	6.1%	15.0%	20.0%	24.4%	13.6%
Gross carrying amount	6.6	4.5	0.8	2.8	14.7
Expected credit losses	0.4	0.7	0.2	0.7	2.0
<b>Industrial group</b>					
Expected credit loss rate	0.2%	N/A	N/A	N/A	0.2%
Gross carrying amount	8.3	–	–	–	8.3
Expected credit losses	–	–	–	–	–
<b>Child products</b>					
Expected credit loss rate	0.1%	0.1%	N/A	N/A	0.1%
Gross carrying amount	18.2	6.7	–	–	24.9
Expected credit losses	–	–	–	–	–
<b>Property investment</b>					
Expected credit loss rate	0.1%	N/A	N/A	N/A	0.1%
Gross carrying amount	1.0	–	–	–	1.0
Expected credit losses	–	–	–	–	–
<b>Total</b>					
Expected credit loss rate	0.1%–6.1%	0.1%–15.0%	5.5%–20.0%	5.5%–24.4%	0.1%–13.6%
Gross carrying amount	59.9	42.6	8.6	3.8	114.9
Expected credit losses	0.6	2.4	0.7	0.7	4.4



## 25. TRADE RECEIVABLES *(continued)*

### Impairment under HKAS 39 for the year ended 31 December 2017

Included in the above provision for impairment of trade receivables, which was measured based on incurred credit losses under HKAS 39, as at 31 December 2017 was a provision for individually impaired trade receivables of HK\$3 million with a carrying amount before provision of HK\$5 million. The individually impaired trade receivables as at 31 December 2017 related to customers that were in financial difficulties and only a portion of the receivables is expected to be recovered.

The ageing analysis of the trade receivables as at 31 December 2017 that were not individually nor collectively considered to be impaired under HKAS 39 is as follows:

HK\$ million	2017
Neither past due nor impaired	1,634
Past due but not impaired — within 6 months	25
	<u>1,659</u>

Receivables that were neither past due nor impaired related to customers for whom there was no recent history of default.

Receivables that were past due but not impaired related to a number of independent customers that had a good track record with the Group. Based on past experience, the directors of the Company were of the opinion that no provision for impairment under HKAS 39 was necessary in respect of these balances as there had not been a significant change in credit quality and the balances were still considered fully recoverable.

## 26. INVESTMENT IN FILMS

HK\$ million	2018	2017
Investment in films expected to be completed for theatrical release in primary markets within the normal operating cycle and classified as current assets, are expected to be recoverable:		
Within one year	8	—
After one year	48	59
	<u>56</u>	<u>59</u>

One of the investment in films was completed and had theatrical releases in its primary markets during the year. The investment in this film was unsecured, had a minimum guaranteed return of 70% for the amount invested and had no fixed terms of repayment. The investment is governed by the relevant agreements entered into between the Group and other investors whereby the Group is entitled to net proceeds generated from the distribution of the related film. The carrying amount at 31 December 2018 represented the fair value of the net proceeds receivable from this film attributable to the Group.

The remaining investment in film was still under development at 31 December 2018. Since the amount is expected to be recovered by the Group within the normal operating cycle, the amount was classified as a current financial asset. The Group considers the carrying amount of the investment approximated to fair value at the end of the reporting period. The investment in this film was unsecured, had a minimum guaranteed return of 80% for the amount invested and had no fixed terms of repayment. The investment is governed by the relevant agreements entered into between the Group and other investors whereby the Group is entitled to net proceeds generated from the distribution of the related film.



**27. PREPAYMENTS, OTHER RECEIVABLES AND OTHER ASSETS**

HK\$ million		<b>2018</b>	2017
Prepayments		<b>26</b>	21
Other receivables and other assets		<b>520</b>	136
		<b>546</b>	157
Current portion		<b>(543)</b>	(140)
Non-current portion		<b>3</b>	17

As at 31 December 2018, included in the Group's other receivables and other assets were amounts due from certain independent third parties of HK\$424 million (2017: amounts due from certain independent third parties and a non-controlling shareholder of HK\$19 million), which were secured by certain equity interest. As at 31 December 2018, management engaged Grant Sherman to perform a valuation of the collaterals held by the Group over the relevant receivable balances to assess the expected credit loss.

None of the above assets is either past due or impaired. The financial assets included in the above balances relate to receivables for which there was no recent history of default.

**28. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS**

HK\$ million	Notes	<b>2018</b>	2017
Listed equity investment, at fair value	(i)	<b>285</b>	–
Insurance policy, at fair value	(ii)	<b>3</b>	3
Other assets, at fair value	(iii)	<b>5</b>	–
		<b>293</b>	3

Notes:

- (i) The listed equity investment at 31 December 2018 represented the 28,467,100,000 shares in GBA Holdings, which were held by the Group for trading and was classified as financial assets at fair value through profit or loss under current assets. These shares were measured at year end based on the closing market price of HK\$0.01 per share.
- (ii) The insurance policy at 31 December 2017 and 2018 was classified as financial assets at fair value through profit or loss as it was held for trading.
- (iii) The other assets at 31 December 2018 represented investments in club debentures which were mandatorily classified as financial assets at fair value through profit or loss under HKFRS 9 as their contractual cash flows are not solely payments of principal and interest. The investments in club debentures were classified as available-for-sale investments at fair value as at 31 December 2017 under HKAS 39.





## 29. CASH AND CASH EQUIVALENTS AND PLEDGED TIME DEPOSITS

HK\$ million	2018	2017
Cash and bank balances	127	131
Time deposits	35	28
	162	159
Less: Time deposits pledged for banking facilities included in current portion (note 32(b)(v))	(35)	(28)
Cash and cash equivalents	127	131

At the end of the reporting period, the cash and cash equivalents and pledged time deposits of the Group denominated in Renminbi (“RMB”) amounted to HK\$18 million (2017: HK\$19 million). The RMB is not freely convertible into other currencies, however, under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and one month depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.

## 30. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

HK\$ million	2018		2017	
	Balance	Percentage	Balance	Percentage
Current to 30 days	33	43	26	58
31 to 60 days	26	34	10	22
61 to 90 days	3	4	3	7
Over 90 days	15	19	6	13
	77	100	45	100

The trade payables are non-interest-bearing, unsecured and are normally settled on a 60-day term.



**31. OTHER PAYABLES AND ACCRUALS**

HK\$ million	Notes	2018	2017
Contract liabilities	(a)	174	–
Other payables	(b)	57	71
Accruals		42	24
		<b>273</b>	95

(a) Details of contract liabilities as at 31 December 2018 and 1 January 2018 are as follows:

HK\$ million	31 December 2018	1 January 2018
<i>Short-term advances received from customers</i>		
Sales of Ferrari cars	174	27

Contract liabilities include receipts in advance for Ferrari cars. The increase in contract liabilities in 2018 was mainly due to the increase in receipts in advance from customers in relation to the sales of Ferrari cars. The carrying amount of receipts in advance for Ferrari cars at 31 December 2017 was included in other payables.

- (b) Other payables are non-interest-bearing and have an average term of three months.
- (c) The Group had financial guarantees given to a bank in connection with facilities granted to GBA Holdings and its subsidiaries (the "GBA Holdings Group"). The banking facilities granted to the GBA Holdings Group were HK\$53 million (2017: HK\$146 million), of which HK\$18 million (2017: HK\$73 million) was utilised by the GBA Holdings Group. The Group does not hold any collateral or other credit enhancements over the guarantees. The Group also had a performance guarantee provided by a bank on behalf of a subsidiary of the Company in respect of payment obligations of the subsidiary for an amount not exceeding HK\$35 million (2017: HK\$35 million).

The Group does not provide financial guarantees except for limited circumstances. All guarantees are approved by the Group Finance Director and the Chief Executive Officer.

The financial guarantee contracts are measured at the higher of the ECL allowance and the amount initially recognised less the cumulative amount of income recognised. The ECL allowance is measured by estimating the cash shortfalls, which are based on the expected payments to reimburse the holders (i.e., the banks) for a credit loss that it incurs less any amounts that the Group expects to receive from the debtor. The amount initially recognised representing the fair value at initial recognition of the financial guarantees was not significant. Upon transition to HKFRS 9, the carrying amount of the financial guarantees was remeasured and the amount is not material. During the current year, no ECL allowance was provided.



### 32. INTEREST-BEARING BANK AND OTHER BORROWINGS

	2018			2017		
	Effective interest rate (%)	Maturity	HK\$ million	Effective interest rate (%)	Maturity	HK\$ million
<b>Current</b>						
Finance lease payable (note 34)	1.75–1.95	2019	4	1.90–3.82	2018	3
Bank loans — secured	2.23–3.95	2019 or on demand	132	1.74–3.49	2018 or on demand	448
Other loan — secured	2.98–3.38	2019	20	1.90	2018	5
Other loan — unsecured	5.13	2019	80	–	–	–
			<b>236</b>			<b>456</b>
<b>Non-current</b>						
Finance lease payable (note 34)	1.90–1.95	2020–2021	2	1.90–3.82	2019–2021	6
Bank loans — secured	2.38–3.95	2020–2041	1,360	1.74–3.49	2019–2031	890
			<b>1,362</b>			<b>896</b>
			<b>1,598</b>			<b>1,352</b>

HK\$ million	2018	2017
Analysed into:		
Bank loans repayable:		
Within one year or on demand	132	448
In the second year	114	117
In the third to fifth years, inclusive	683	395
Beyond five years	563	378
	<b>1,492</b>	<b>1,338</b>
Other borrowings repayable:		
Within one year or on demand	104	8
In the second year	2	4
In the third to fifth years, inclusive	–	2
	<b>106</b>	<b>14</b>
	<b>1,598</b>	<b>1,352</b>

**32. INTEREST-BEARING BANK AND OTHER BORROWINGS** *(continued)*

- (a) The Group's trading line banking facilities amounted to HK\$35 million (2017: HK\$35 million), of which HK\$17 million (2017: HK\$18 million) has been utilised as at the end of the reporting period.
- (b) As at 31 December 2018, certain of the Group's bank loans were secured by:
- (i) pledge of certain leasehold land and buildings of the Group situated in Hong Kong, which had an aggregate carrying amount at the end of the reporting period of approximately HK\$730 million (2017: HK\$750 million) (note 13);
  - (ii) pledge of the Group's investment properties situated in Hong Kong, which had an aggregate carrying amount at the end of the reporting period of approximately HK\$1,532 million (2017: HK\$1,456 million) (note 14);
  - (iii) pledge of certain stock of properties held for sale of the Group situated in Hong Kong, which had an aggregate carrying amount at the end of the reporting period of approximately HK\$279 million (2017: HK\$274 million) (note 22);
  - (iv) pledge of certain inventories of the Group, which had an aggregate carrying amount at the end of the reporting period of approximately HK\$22 million (2017: HK\$6 million) (note 21); and
  - (v) pledge of certain time deposits of the Group with an aggregate amount of HK\$35 million (2017: HK\$28 million) (note 29).
- (c) Other than certain bank borrowings with a carrying amount of HK\$2 million denominated in United States dollars as at 31 December 2018 (2017: HK\$2 million), all bank and other borrowings of the Group were denominated in Hong Kong dollars as at 31 December 2018 and 2017.



### 33. CONVERTIBLE BONDS

On 30 March 2016, the Company issued the 5% coupon convertible bonds (the “2024 Convertible Bonds”) with an aggregate principal amount of HK\$250,200,000 to Capital Force International Limited (“Capital Force”) and New Capital Industrial Limited (“New Capital”) and on 3 June 2016, the Company issued the 1.5% coupon convertible bonds (the “2018 Convertible Bonds”) with an aggregate principal amount of HK\$100,000,000 to Top Pride Limited. Details of these convertible bonds are set out as follows:

#### (a) 2024 Convertible Bonds

On 30 March 2016, pursuant to the sale and purchase agreement dated 27 January 2016 (as amended by the supplemental agreement dated 17 February 2016) entered into between Mr. Mak, the chairman, executive director, chief executive officer and controlling shareholder of the Company, as vendor and the Company as purchaser in respect of acquisition from Mr. Mak of the entire issued share capital of the companies which hold the properties situated at House 38 and House 39, No. 56 Repulse Bay Road, Repulse Bay, Hong Kong, the Company issued the 2024 Convertible Bonds with an aggregate principal amount of HK\$250,200,000 of which principal amount of HK\$180,000,000 and HK\$70,200,000 was issued to Capital Force and New Capital, respectively. The maturity date of the 2024 Convertible Bonds will fall on the eighth anniversary of the date of issue of the 2024 Convertible Bonds, which will fall due on 30 March 2024. The bonds are convertible at the option of the bondholders into ordinary shares at initial conversion price of HK\$0.90 per conversion share (subject to adjustments pursuant to the terms and conditions of the convertible bonds) and the bonds shall be redeemable at the option of the Company at any time on or before 30 March 2024. The 2024 Convertible Bonds are unsecured, carry interest at 5% per annum on the outstanding principal amount. Interest is payable monthly.

The 2024 Convertible Bonds were split into liability and equity components upon initial recognition by recognising the liability component at fair value and attributing to the equity component the residual amount. The fair value of the liability component of these convertible bonds was estimated at the issuance date using cash flows discounted at a rate based on an effective interest rate of 6.57%. The residual amount was assigned as the equity component and was included in shareholders’ equity. The fair value of the 2024 Convertible Bonds was determined as of the date of issue by reference to the valuations performed by an independent firm of professionally qualified valuers, Greater China Appraisal Limited. The liability component and equity component is remeasured at amortised cost and not remeasured, respectively, subsequent to the initial recognition.

The conversion price of the 2024 Convertible Bonds was adjusted from HK\$0.90 to HK\$0.87, from HK\$0.87 to HK\$0.84, from HK\$0.84 to HK\$0.78, from HK\$0.78 to HK\$0.75, and then from HK\$0.75 to HK\$0.72 per conversion share on 1 June 2016, 15 September 2016, 18 September 2017, 5 June 2018, and 19 September 2018, respectively pursuant to the terms and conditions of the convertible bonds.

During the year ended 31 December 2018, there was no conversion or movement of the 2024 Convertible Bonds. The 2024 Convertible Bonds with an aggregate principal amount of HK\$250,200,000 were outstanding as at 31 December 2018.



**33. CONVERTIBLE BONDS** *(continued)***(b) 2018 Convertible Bonds**

On 3 June 2016, pursuant to the subscription agreement entered into between Top Pride Limited, an independent third party, as subscriber and the Company as issuer in respect of subscription and issue of the 2018 Convertible Bonds, the Company issued the 2018 Convertible Bonds with an aggregate principal amount of HK\$100 million for cash. The maturity date of the 2018 Convertible Bonds would fall on the second anniversary of the date of issue of the convertible bonds, which would fall due on 3 June 2018. The bonds were convertible at the option of the bondholders into ordinary shares at the conversion price of HK\$1.10 per conversion share (subject to adjustment pursuant to the terms and conditions of the convertible bonds) during the period from the issue date to the date immediately prior to the first anniversary of the issue date, and HK\$1.20 per conversion share (subject to adjustment pursuant to the terms and conditions of the convertible bonds) during the period from the date falling on the first anniversary of the issue date to the date falling on the third business day prior to the maturity date of the 2018 Convertible Bonds. The 2018 Convertible Bonds were unsecured and carried interest at 1.5% per annum on the outstanding principal amount. Interest was payable semi-annually.

As at 31 December 2017, the 2018 Convertible Bonds had outstanding principal amount of HK\$50 million. The fair value of the 2018 Convertible Bonds was estimated at the issuance date using cash flows discounted at a rate based on an effective interest rate of 3.68%. The total fair value of the 2018 Convertible Bonds was classified as a liability for accounting purposes. The fair value of the 2018 Convertible Bonds was determined as of the date of issue and at the end of the reporting period by reference to the valuations performed by an independent firm of professionally qualified valuers, Greater China Appraisal Limited.

During the year ended 31 December 2018, the 2018 Convertible Bonds with the outstanding principal amount of HK\$50,000,000 were fully settled and there were no outstanding 2018 Convertible Bonds as at 31 December 2018.

During the year ended 31 December 2017, there was no conversion or movement of the 2018 Convertible Bonds.

The convertible bonds were split into the liability and equity components as follows:

HK\$ million	2018	2017
Nominal value of convertible bonds	250	302
Equity component	(22)	(22)
Liability component	228	280
Interest expense	15	16
Interest paid	(8)	(14)
Liability component at 31 December	235	282
Portion classified as current liabilities	-	(50)
Non-current portion	235	232



### 34. FINANCE LEASE PAYABLES

The Group leased certain of its motor vehicles for business use. At the end of the reporting period, these leases were classified as finance leases and had remaining leases of two years. The total future minimum lease payments under finance leases and their present values were as follows:

HK\$ million	Minimum lease payments 2018	Minimum lease payments 2017	Present value of minimum lease payments 2018	Present value of minimum lease payments 2017
Amounts payable:				
Within one year	4	3	4	3
In the second year	2	4	2	4
In the third to fifth years	–	2	–	2
Total minimum finance lease payments	6	9	6	9
Future finance charges	–	–		
Total net finance lease payables	6	9		
Portion classified as current liabilities (note 32)	(4)	(3)		
Non-current portion (note 32)	2	6		

### 35. DEFERRED TAX

The movements in deferred tax liabilities and assets during the year are as follows:

#### Deferred tax liabilities

HK\$ million	Depreciation allowances in excess of related depreciation	Revaluation of properties	Total
Gross deferred tax liabilities at 1 January 2017	4	38	42
Deferred tax credited to the statement of profit or loss during the year (note 10)	–	(4)	(4)
Gross deferred tax liabilities at 31 December 2017 and 1 January 2018	4	34	38
Deferred tax credited to the statement of profit or loss during the year (note 10)	–	(12)	(12)
Gross deferred tax liabilities at 31 December 2018	4	22	26

**35. DEFERRED TAX** *(continued)***Deferred tax assets**

At 31 December 2018, the Group had tax losses of HK\$635 million (2017: HK\$408 million), which were available indefinitely for offsetting against future taxable profits of the companies in which the losses arose, for which, no deferred tax assets were recognised in respect of these losses as it was not considered probable that taxable profits would be available against which the tax losses could be utilised.

Pursuant to the PRC Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in Mainland China. The requirement is effective from 1 January 2008 and applies to earnings generated after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and jurisdiction of the foreign investors. The applicable rate for the Group is 5%. Therefore, the Group would be liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China in respect of earnings generated from 1 January 2008. As 31 December 2018 and 2017, no earnings were available for distribution, and thus no deferred tax was recognised for withholding taxes which would be payable on the unremitted earnings that were subject to withholding taxes of the Group's subsidiaries established in Mainland China.

There were no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

**36. SHARE CAPITAL****Shares**

HK\$ million	2018	2017
Authorised:		
2,000,000,000 (2017: 2,000,000,000) ordinary shares of HK\$0.10 each	<b>200</b>	200
Issued and fully paid:		
875,381,452 (2017: 875,381,452) ordinary shares of HK\$0.10 each	<b>88</b>	88





### 36. SHARE CAPITAL (continued)

#### Shares (continued)

A summary of movements in the Company's share capital is as follows:

	Number of ordinary shares of HK\$0.10 each in issue	Issued capital HK\$ million	Share premium account HK\$ million	Total HK\$ million
At 1 January 2017	877,849,452	88	226	314
Shares repurchased (note a)	(2,468,000)	–	(2)	(2)
At 31 December 2017, 1 January 2018 and 31 December 2018	<b>875,381,452</b>	<b>88</b>	<b>224</b>	<b>312</b>

Note:

- (a) During the year ended 31 December 2017, the Company repurchased a total of 2,468,000 of its ordinary shares in December 2017 for an aggregate consideration of approximately HK\$2 million, and these shares were subsequently cancelled by the Company in the same year.

#### Share options

Details of the Group's share option scheme are detailed in note 37 to the financial statements.



## 37. SHARE OPTION SCHEME OF THE GROUP

### Share option scheme of the Company

At the annual general meeting ("AGM") of the Company held on 27 May 2011, the Shareholders approved the adoption of the 2011 Scheme (the "2011 Scheme"). The 2011 Scheme has become effective since 30 May 2011, the date on which the Listing Committee of the Stock Exchange granted approval for the listing of, and permission to deal in, any shares of the Company (the "Shares") on the Stock Exchange, which may fall to be allotted and issued by the Company pursuant to the exercise of the share options in accordance with the terms and conditions of the 2011 Scheme. Unless otherwise cancelled or amended, the 2011 Scheme will be valid for a period of 10 years from the date of its adoption.

The purpose of the 2011 Scheme is to enable the Company to grant share options to the eligible participants, as incentives and/or rewards for their contribution to the Group and/or any entity in which any member of the Group holds any equity interest ("Invested Entity") or the holding company of the Company (if applicable). Eligible participants of the 2011 Scheme include:

- (a) any director or proposed director (whether executive or non-executive and whether independent or not), any executive, officer, employee or any person to whom any offer of employment has been made, executive or officer (whether full-time or part-time, on an employment or contractual or honorary basis or otherwise and whether paid or unpaid) of any member of the Group, any Invested Entity or the holding company of the Company (if applicable);
- (b) any supplier or provider of goods and/or services, professional, consultant, agent, contractor, adviser, customer, partner, business associate or shareholder of any member of the Group, any Invested Entity or the holding company of the Company (if applicable), or any holder of any securities issued or proposed to be issued by any member of the Group, any Invested Entity or the holding company of the Company (if applicable), who, in the sole discretion of the Board, will contribute or has contributed to the Group, the Invested Entity or the holding company of the Company (if applicable); and
- (c) any person whom the Board at its sole discretion considers, will contribute or has contributed to any members of the Group, the Invested Entity or the holding company of the Company (if applicable) (as the case may be).

Pursuant to the 2011 Scheme, the maximum number of Shares which may be issued upon exercise of all share options to be granted under the 2011 Scheme and any other share option scheme(s) of the Company must not exceed 10% of the total number of Shares in issue as at the date of adoption of the 2011 Scheme. Shares which would have been issuable pursuant to the share options which have lapsed or cancelled in accordance with the terms of such share option scheme(s) will not be counted for the purpose of the 10% limit. Notwithstanding the foregoing, Shares which may be issued upon exercise of all outstanding share options granted and yet to be exercised under the 2011 Scheme and any other share option scheme(s) of the Company at any time shall not exceed 30% of the total number of the Shares in issue from time to time. No share option shall be granted under any scheme(s) of the Company or any of its subsidiaries if this will result in the 30% limit being exceeded. As at the date of approval of these financial statements, the total number of shares options available for grant under the 2011 Scheme is 60,614,490, which represents 6.92% of the total issued share capital of the Company as at the date of approval of these financial statements.



### 37. SHARE OPTION SCHEME OF THE GROUP *(continued)*

#### Share option scheme of the Company *(continued)*

The total number of Shares issued and which may fall to be issued upon exercise of the share options granted under the 2011 Scheme and any other share option scheme(s) of the Company (including exercised, cancelled and outstanding share options) to each eligible participant in any 12-month period up to the date of grant shall not exceed 1% of the total number of Shares in issue as at the date of grant. Any further grant of the share options in excess of this 1% limit shall be subject to the issue of a circular by the Company and the approval of the Shareholders at a general meeting with such eligible participant and his/her associates abstaining from voting and/or other requirements prescribed under the Listing Rules from time to time.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their respective associates, are subject to approval in advance by the independent non-executive director(s) ("INED(s)") of the Company, excluding the INED(s) of the Company who is/are the grantee(s) of the share options. In addition, any share option granted to a substantial shareholder or an INED of the Company, or to any of their respective associates, in excess of 0.1% of the total number of Shares in issue as at the date of grant or with an aggregate value (based on the closing price of the Shares as at the date of grant) in excess of HK\$5 million, within any 12-month period, is subject to the issue of a circular by the Company and the approval of the Shareholders in advance at a general meeting.

The offer of a grant of the share options may be accepted within 28 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the Board, and commences on a specified date and ends on a date which is not later than 10 years from the date of grant of the share options. There is no specific requirement under the 2011 Scheme that a share option must be held for any minimum period before it can be exercised, but the terms of the 2011 Scheme provide that the Board has the discretion to impose a minimum period at the time of grant of any particular share option.

The exercise price of the share options is determinable by the Board, but may not be less than the highest of:

- (i) the closing price of the Shares as stated in the daily quotation sheet of the Stock Exchange on the date of grant, which must be a trading day (and for this purpose shall be taken to be the date of the Board meeting at which the Board proposes to grant the share options);
- (ii) the average of the closing prices of the Shares as stated in the daily quotation sheets of the Stock Exchange for the five trading days immediately preceding the date of grant; and
- (iii) the nominal value of a Share.

The Company's share options do not confer rights on the holders to dividends or to vote at the general meetings of the Company.

As at 31 December 2018, there was no share option outstanding under the 2011 Scheme. No share option was granted, exercised, cancelled or has lapsed under the 2011 Scheme during the year.



**38. RESERVES**

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on page 56 of the financial statements.

The Group's capital reserve was created from the reduction of the Company's share capital which became effective on 7 August 2002.

**39. PARTLY-OWNED SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS**

Details of the Group's subsidiaries that have material non-controlling interests are set out below:

	2018	2017
Percentage of equity interest held by non-controlling interests:		
AHM	28%	30%
HHL	27%	49%
HK\$ million	2018	2017
Profit for the year allocated to non-controlling interests:		
AHM	–	–
HHL	5	4
Accumulated balances of non-controlling interests at the reporting date:		
AHM	15	15
HHL	9	9

The following tables illustrate the summarised financial information of the above subsidiaries. The amounts disclosed are before any inter-company eliminations:

<b>2018</b>	<b>AHM</b> HK\$ million	<b>HHL</b> HK\$ million
Revenue	86	48
Total expenses	86	37
Profit for the year	–	11
Total comprehensive income for the year	–	11
Current assets	45	30
Non-current assets	45	9
Current liabilities	30	6
Non-current liabilities	10	–
Net cash flows used in operating activities	(1)	(6)
Net cash flows used in investing activities	(3)	(5)
Net cash flows used in financing activities	(2)	(5)
Net decrease in cash and cash equivalents	(6)	(16)



**39. PARTLY-OWNED SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS** *(continued)*

2017	AHM HK\$ million	HHL HK\$ million
Revenue	149	50
Total expenses	149	41
Profit for the year	–	9
Total comprehensive income for the year	–	9
Current assets	35	26
Non-current assets	70	5
Current liabilities	50	13
Non-current liabilities	4	–
Net cash flows from operating activities	2	10
Net cash flows used in investing activities	(11)	–
Net cash flows used in financing activities	(5)	–
Net (decrease)/increase in cash and cash equivalents	(14)	10

**40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS**
**(a) Major non-cash transaction**

On 3 January 2018, CCT Telecom Securities Limited (“CCT Securities”) entered into settlement agreements with certain debtors, pursuant to which, trade receivables with an aggregate amount of HK\$1,284 million were settled by transferring from the debtors to CCT Securities of: (i) 14,000,000,000 shares of GBA Holdings at the total price of HK\$140 million, based on the closing market price of HK\$0.01 per share; (ii) convertible bonds of GBA Holdings with the principal amount of approximately HK\$496 million at the price of approximately HK\$496 million, based on a valuation performed by Grant Sherman; and (iii) 27% equity interest of a private company at the price of HK\$648 million. Pursuant to the same settlement agreements, the remaining outstanding trade receivables owed by the relevant debtors with an aggregate amount of HK\$198 million were off-set with the difference between the shareholder’s loan in the amount of HK\$450 million owed by Riches Rise and the carrying amount of the convertible bonds of GBA Holdings of HK\$252 million as further detailed in note 24 to the financial statements.



## 40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

## (b) Changes in liabilities arising from financing activities

2018

HK\$ million	Bank and other loans	Finance lease payables	Convertible bonds
At 1 January 2018	1,343	9	282
Changes from financing cash flows	249	(3)	(50)
Interest expense	63	–	15
Interest paid classified as operating cash flows	(63)	–	(12)
At 31 December 2018	1,592	6	235

2017

HK\$ million	Bank and other loans	Finance lease payables	Convertible bonds
At 1 January 2017	1,227	10	280
Changes from financing cash flows	116	(1)	–
Interest expense	39	–	16
Interest paid classified as operating cash flows	(39)	–	(14)
At 31 December 2017	1,343	9	282



## 41. CONTINGENT LIABILITIES

### (a) Financial guarantees

HK\$ million	2018	2017
Corporate guarantees given to a bank in connection with facilities granted to the GBA Holdings Group (note (i))	53	146
Performance guarantee in respect of payment obligations of a subsidiary (note (ii))	35	35
	<b>88</b>	<b>181</b>

- (i) As at 31 December 2018, the banking facilities granted to the GBA Holdings Group by a bank which were guaranteed by corporate guarantees provided by the Company to the bank were utilised to the extent of approximately HK\$18 million (2017: HK\$73 million).
- (ii) As at 31 December 2018, the Group had contingent liabilities in connection with a performance guarantee provided by a bank on behalf of a subsidiary of the Company in respect of the payment obligations of the subsidiary for an amount not exceeding HK\$35 million (2017: HK\$35 million).

In the opinion of the directors of the Company, the fair values of the financial guarantee contracts of the Group are insignificant at initial recognition and the directors consider that the possibility of the default of the parties involved is remote, and accordingly, no value has been recognised in the financial statements.

### (b) Litigations

During 2017 and in or about August 2018, various property purchasers initiated legal proceedings against a subsidiary of the Company (the "Relevant Subsidiary") concerning alleged misrepresentations on the part of the Relevant Subsidiary in relation to certain properties sold by the Relevant Subsidiary. In September 2018, the Court ordered that all individual legal proceedings against the Relevant Subsidiary were consolidated into one legal proceedings. Based on the existing legal documents and advice of the legal advisor of the Company, the directors of the Company are of the opinion that there is a reasonably good chance of success in the defence of the Relevant Subsidiary. In the opinion of the directors, no provision is considered necessary for the claims arising from the legal proceedings at the end of the reporting period.

## 42. PLEDGE OF ASSETS

Details of the Group's assets pledged for the Group's bank loans are included in note 32(b) to the financial statements.



#### 43. OPERATING LEASE ARRANGEMENTS

##### (a) As lessor

The Group leases its investment properties under operating lease arrangements with leases negotiated for terms ranging from two to three years.

The Group had total future minimum lease receivables under non-cancellable operating leases with its tenants falling due as follows:

HK\$ million	2018	2017
Within one year	31	7
In the second to fifth years, inclusive	10	1
	41	8

##### (b) As lessee

The Group leases certain of its office properties under operating lease arrangements. Leases for properties are negotiated for terms ranging from two to five years.

The Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

HK\$ million	2018	2017
Within one year	50	29
In the second to fifth years, inclusive	90	89
	140	118

#### 44. COMMITMENTS

At 31 December 2018, the Group did not have any significant commitments. As at 31 December 2017, the Group had contracted, but not provided for capital commitment of approximately HK\$102 million.





#### 45. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions and balances detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the reporting period.

HK\$ million	Notes	2018	2017
Sales of components to the GBA Holdings Group	(i)	37	59
Factory rental expenses paid to the GBA Holdings Group	(ii)	–	4
Office rental income from the GBA Holdings Group	(iii)	1	1
Management information system service expense paid to the GBA Holdings Group	(iv)	6	6
Purchase of child products from the GBA Holdings Group	(v)	127	144
Interest expense on the 2024 Convertible Bonds	(vi)	15	15
Office rental income from a company controlled by one of the key management personnel of the Group	(vii)	1	1
Rental income on investment properties	(viii)	6	6
Interest expenses paid to the GBA Holdings Group	(ix)	3	–

Notes:

- (i) The components were sold by a wholly-owned subsidiary of the Company to the GBA Holdings Group, based on the terms and conditions of a manufacturing agreement dated 9 November 2015 (the "Component Manufacturing Agreement") entered into between the Company and GBA Holdings. The Component Manufacturing Agreement has a term of three years from 1 January 2016 to 31 December 2018, pursuant to which the Company agreed to manufacture and supply through the Group certain plastic casings, components and any other component products and toolings to the GBA Holdings Group for the production of telecom and electronic products. The selling prices of plastic casings, components and any other component products were determined based on direct material costs plus a mark-up of no more than 250%. The tooling charges for the production of telecom and electronic products for the GBA Holdings Group were determined based on the total costs plus a mark-up of no more than 50%.
- (ii) The factory rental expenses were charged to Shine Best Developments Limited ("Shine Best"), an indirect wholly-owned subsidiary of the Company, by CCT Enterprise Limited ("CCT Enterprise"), a former indirect wholly-owned subsidiary of GBA Holdings, for the period from 1 January 2017 to 11 August 2017, in respect of the provision of factory space in Huiyang City, Guangdong Province, the PRC, at a rent determined in accordance with the terms and conditions set out in a tenancy agreement dated 10 December 2014 entered into between Shine Best and CCT Enterprise, which had a lease term of three years from 1 January 2015 to 31 December 2017. Following the completion of the deemed disposal of CCT Enterprise by GBA Holdings to an independent third party on 11 August 2017, CCT Enterprise ceased to be a subsidiary of GBA Holdings and as such, the lease of the factory between CCT Enterprise and Shine Best no longer constitutes a related party transaction of the Company.
- (iii) The office rental income was charged to GBA Holdings by Goldbay Investments Limited ("Goldbay"), an indirect wholly-owned subsidiary of the Company, in respect of the provision of office space in Hong Kong, at a rent determined in accordance with the terms and conditions set out in the tenancy agreement dated 10 December 2014 entered into between GBA Holdings and Goldbay, which had a term of three years from 1 January 2015 to 31 December 2017. The agreement was renewed on 6 December 2017 by a new agreement for a term of three years from 1 January 2018 to 31 December 2020. The terms and conditions of the renewed agreement are similar to the previous agreement.



**45. RELATED PARTY TRANSACTIONS** (continued)**(a)** (continued)

Notes: (continued)

- (iv) The management information system service fee was charged by GBA Holdings to the Company for the provision of general management information system support, network and software consultation and hardware maintenance services. The fee was determined in accordance with the terms and conditions set out in the agreement dated 10 December 2014 entered into between the Company and GBA Holdings, which had a term of three years from 1 January 2015 to 31 December 2017. The agreement was renewed on 6 December 2017 by a new agreement for a term of three years from 1 January 2018 to 31 December 2020. The terms and conditions of the renewed agreement are similar to the previous agreement.
- (v) This represented the transaction amount for the supply of feeding, health care, hygiene, safety, toy and other related products for infants and babies which were supplied by the GBA Holdings Group to the Group during 2018, based on the agreements set out below. On 3 August 2016, CCT Tech Global Holdings Limited ("CCT Global"), a wholly-owned subsidiary of GBA Holdings, entered into a manufacturing agreement (the "Child Products Manufacturing Agreement") which had a term from 14 October 2016 (being the date on which the transaction as described in paragraph (vi) below was completed) to 31 December 2018. On 31 August 2016, 14 September 2016 and 4 October 2016, CCT Global and the Company entered into the first supplemental manufacturing agreement, the second supplemental manufacturing agreement and the third supplemental manufacturing agreement (collectively as the "Supplemental Manufacturing Agreements"), respectively, pursuant to which the parties thereto agreed to amend and supplement the pricing terms and policies of the Child Products Manufacturing Agreement. In respect of the transactions contemplated under the Child Products Manufacturing Agreement as amended and supplemented by the Supplemental Manufacturing Agreements, the price of the child products to be supplied by the GBA Holdings Group to the Group will be the higher of the sum of the direct material costs plus a mark-up no more than 250% of the direct material costs or the selling prices that the Company sells to independent third parties less a discount of up to 10%.
- (vi) On 27 January 2016, the Company entered into the sale and purchase agreement with Mr. Mak to acquire all the issued shares of the Property Holding Companies from Mr. Mak and the shareholder's loans then due to Mr. Mak by the Property Holding Companies for the share consideration of approximately HK\$250 million and the cash consideration of approximately HK\$29 million, respectively. Details of the acquisition are set out in note 33(a) to the financial statements. The aforesaid acquisition constituted a non-exempt connected transaction for the Company under Listing Rules. The share consideration was satisfied by the issue of the 2024 Convertible Bonds. During the year ended 31 December 2018, total interest of HK\$15 million was paid by the Company on the 2024 Convertible Bonds, to Capital Force and New Capital.
- (vii) The rental income was charged to Silly Thing Company Limited ("Silly Thing"), a company controlled by Mr. Mak Chun Kiu, son of Mr. Mak, by Cyber Profit, an indirect wholly-owned subsidiary of the Company, in respect of the lease of property, at rental determined in accordance with the terms and conditions set out in a tenancy agreement dated 19 June 2014 entered into between Cyber Profit and Silly Thing, which has a term of three years from 19 June 2014 to 18 June 2017. The tenancy agreement was renewed on 19 June 2017 by a new agreement for a term of three years from 19 June 2017 to 18 June 2020. The terms and conditions of the renewed agreement are similar to the previous agreement. The rental income received from Silly Thing constituted an exempted continuing connected transaction for the Company under the Listing Rules.
- (viii) On 30 March 2016, two indirect wholly-owned subsidiaries of the Company entered into the tenancy agreements with Mr. Mak to lease the properties situated at House 38 and House 39, No. 56 Repulse Bay Road to Mr. Mak for a rental period from 30 March 2016 to 31 December 2017 at a monthly rental (inclusive of management fee and government rent and rates) of HK\$270,000 and HK\$260,000, respectively. The rental was determined based on market rental. The tenancy agreements were renewed on 6 December 2017 for another lease term of three years from 1 January 2018 to 31 December 2020, at the same rental and with similar terms and conditions as the previous tenancy agreements. The rental transactions constituted non-exempt continuing connected transactions for the Company under the Listing Rules. During the year ended 31 December 2018, rental of approximately HK\$6 million (2017: HK\$6 million) in aggregate was charged to Mr. Mak.
- (ix) The interest expenses were paid to a subsidiary of GBA Holdings to the Company during the year.
- (x) The Group guaranteed banking facilities granted to the GBA Holdings Group amounting to HK\$53 million (2017: HK\$146 million) as at the end of the reporting period, as further detailed in note 31(c) to the financial statements.
- (xi) The Company has complied with the relevant requirements under the Listing Rules in respect of the non-exempt connected transaction and continuing connected transactions set out in paragraph (vi) and (viii) above.

**(b) Compensation of key management personnel of the Group**

HK\$ million	2018	2017
Short term employee benefits	25	30

Further details of directors' and the chief executive's emoluments are included in note 8 to the financial statements.



#### 46. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

2018

HK\$ million

##### Financial assets

	Financial assets at fair value through profit or loss	Financial assets at amortised cost	Total
Trade receivables	–	309	309
Investment in films	56	–	56
Financial assets included in prepayments, other receivables and other assets	–	520	520
Financial assets at fair value through profit or loss	293	–	293
Pledged time deposits	–	35	35
Cash and cash equivalents	–	127	127
	349	991	1,340

##### Financial liabilities

	Financial liabilities at amortised cost
Trade payables	77
Other payables and accruals	273
Interest-bearing bank and other borrowings	1,598
Convertible bonds	235
	2,183

**46. FINANCIAL INSTRUMENTS BY CATEGORY** (continued)

2017

HK\$ million

**Financial assets**

	Financial assets at fair value through profit or loss — held for trading	Loans and receivables	Available-for-sale investments	Total
Available-for-sale investments	–	–	113	113
Trade receivables	–	1,661	–	1,661
Investment in films	–	59	–	59
Financial assets included in prepayments, other receivables and other assets	–	157	–	157
Financial assets at fair value through profit or loss	3	–	–	3
Pledged time deposits	–	28	–	28
Cash and cash equivalents	–	131	–	131
	3	2,036	113	2,152

**Financial liabilities**

	Financial liabilities at fair value through profit or loss — designated as such upon recognition	Financial liabilities at amortised cost	Total
Trade payables	–	45	45
Other payables and accruals	–	95	95
Interest-bearing bank and other borrowings	–	1,352	1,352
Convertible bonds	50	232	282
	50	1,724	1,774



#### 47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

The carrying amounts of the Group's financial instruments reasonably approximate to fair values.

Management has assessed that the fair values of cash and cash equivalents, pledged time deposits, time deposits with original maturity of more than three months, trade receivables, trade payables, financial assets included in prepayments, other receivables and other assets, financial liabilities included in other payables and accruals approximate to their carrying amounts largely due to the short term maturities of these instruments.

The Group's corporate finance team headed by the group finance director is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The corporate finance team reports directly to the directors and the audit committee. At each reporting date, the corporate finance team analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the directors. The valuation process and results are discussed with the audit committee twice a year for interim and annual financial reporting.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The fair values of the non-current portion of interest-bearing bank and other borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The Group's own non-performance risk for interest-bearing bank and other borrowings as at 31 December 2018 was assessed to be insignificant.

The fair values of listed equity investments are based on quoted market prices.



#### 47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS *(continued)*

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

##### Fair value hierarchy

HK\$ million	Fair value measurement using			Total
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
<b>Assets measured at fair value as at 31 December 2018:</b>				
Financial assets at fair value through profit or loss				
– Listed equity investments, at fair value	285	–	–	285
– Insurance policy, at fair value	3	–	–	3
– Other assets, at fair value	5	–	–	5
	<b>293</b>	<b>–</b>	<b>–</b>	<b>293</b>

##### Assets measured at fair value as at 31 December 2017:

Available-for-sale investments:				
– unlisted equity investment, at fair value	–	–	78	78
– Other assets, at fair value	4	–	–	4
Financial assets at fair value through profit or loss				
– Insurance policy, at fair value	3	–	–	3
	<b>7</b>	<b>–</b>	<b>78</b>	<b>85</b>



#### 47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS *(continued)*

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments: *(continued)*

##### Fair value hierarchy *(continued)*

HK\$ million	Quoted prices in active markets (Level 1)	Fair value measurement using		Total
		Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
<b>Liabilities measured at fair value as at 31 December 2017:</b>				
Financial liabilities at fair value through profit or loss				
– 2018 Convertible bonds	–	–	50	50

The Group did not have any financial liabilities measured at fair value as at 31 December 2018.

During the year ended 31 December 2018, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities (2017: Nil).

*Liabilities for which fair values are disclosed:*

HK\$ million	Quoted prices in active markets (Level 1)	Fair value measurement using		Total
		Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
<b>As at 31 December 2018</b>				
Interest-bearing bank and other borrowings	–	–	1,598	1,598
<b>As at 31 December 2017</b>				
Interest-bearing bank and other borrowings	–	–	1,352	1,352

#### 48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, comprise bank borrowings and finance leases and cash and short term deposits. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below. The Group's accounting policies in relation to derivatives are set out in note 2.4 to the financial statements.

##### Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's borrowings with floating interest rates. The Group operates at a low gearing ratio and as the market interest rates are stable and are maintained at a relatively low level, the Group's interest rate risk is not significant.

The following table demonstrates the sensitivity to a reasonably possible change in interest rate, with all other variables held constant, of the Group's profit before tax (through the impact on floating rate borrowings).

	Increase/ (decrease) in basis points	Increase/ (decrease) in profit before tax HK\$ million
<b>2018</b>		
HK\$	100	(15)
HK\$	(100)	15
<b>2017</b>		
HK\$	100	(13)
HK\$	(100)	13





#### 48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES *(continued)*

##### **Foreign currency risk**

The Group has transactional currency exposures. These exposures arise from sales or purchases by or expenditure of operating units in currencies other than the units' functional currencies. During the year, the Group did not use any financial instruments for hedging purposes.

A reasonably possible strengthening/(weakening) in the exchange rate of RMB against Hong Kong dollar of 9.98% would result in decrease/(increase) in the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities) of HK\$2 million in 2018.

##### **Credit risk**

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis.

The credit risk of the Group's other financial assets, which comprise cash and cash equivalents, and financial assets at fair value through profit or loss, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments.

For the Group's trade receivables, since the Group trades only with recognised and creditworthy third parties, there is no requirement for collateral. Concentration of credit risk is managed by counterparty.

Certain of the Group's trade receivables and other receivables are secured by collaterals provided by independent third parties, details of which are described in notes 25 and 27 to the financial statements.

##### **Maximum exposure and year-end staging as at 31 December 2018**

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 December 2018.



**48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES** *(continued)***Maximum exposure and year-end staging as at 31 December 2018** *(continued)*

HK\$ million	12-month ECLs		Lifetime ECLs		Simplified approach	Total
	Stage 1	Stage 2	Stage 3			
Trade receivables*	–	–	–		309	309
Financial assets included in prepayments, other receivables and other assets	520	–	–		–	520
Pledged deposits	35	–	–		–	35
Cash and cash equivalents	127	–	–		–	127
	682	–	–		309	991

\* For trade receivables to which the Group applies the simplified approach for impairment, information based on the provision matrix is disclosed in note 25 to the financial statements.

**Maximum exposure as at 31 December 2017**

The credit risk of the Group's other financial assets, which comprise cash and cash equivalents, and other receivables, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments.

At the end of the reporting period, the Group had certain concentrations of credit risk as 48% and 96% of the Group's trade receivables were due from the Group's largest customer and the five largest customers, respectively.

There is no significant concentration of credit risk in relation to the Group's financial assets, other than trade receivables. Further quantitative data in respect of the Group's exposure to credit risk arising from trade receivables are disclosed in note 25 to the financial statements.



#### 48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

##### Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, interest-bearing bank and other borrowings and finance leases. In addition, banking facilities have been put in place for contingency purposes.

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments.

##### As at 31 December 2018

HK\$ million	Within one year or on demand	In the second year	In the third to fifth years, inclusive	Beyond five years	Total
Trade payables	77	–	–	–	77
Other payables and accruals	273	–	–	–	273
Convertible bonds	–	–	–	250	250
Interest-bearing bank and other borrowings	292	164	727	581	1,764
	642	164	727	831	2,364

##### As at 31 December 2017

HK\$ million	Within one year or on demand	In the second year	In the third to fifth years, inclusive	Beyond five years	Total
Trade payables	45	–	–	–	45
Other payables and accruals	95	–	–	–	95
Convertible bonds	50	–	–	250	300
Interest-bearing bank and other borrowings	496	146	419	390	1,451
	686	146	419	640	1,891

**48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES** *(continued)***Capital management**

The primary objectives of the Group's capital management are to ensure that it maintains healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2018 and 2017.

The Group monitors capital using a gearing ratio, which is total borrowings divided by total capital plus total borrowings. The Group includes interest-bearing bank and other borrowings in the total borrowings. Total capital represents equity attributable to owners of the parent. The gearing ratios as at the end of the reporting periods are as follows:

HK\$ million	2018	2017
Interest-bearing bank and other borrowings	1,598	1,352
Total borrowings	1,598	1,352
Total capital	2,963	3,331
Total capital and borrowings	4,561	4,683
Gearing ratio	35.0%	28.9%



#### 49. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

HK\$ million	2018	2017
<b>ASSETS</b>		
<b>Non-current assets</b>		
Investments in subsidiaries	1,625	1,501
<b>Current assets</b>		
Due from subsidiaries	1,258	1,820
Prepayments, other receivables and other assets	1	9
Cash and cash equivalents	9	27
Total current assets	1,268	1,856
<b>Total assets</b>	<b>2,893</b>	<b>3,357</b>
<b>EQUITY AND LIABILITIES</b>		
Issued capital	88	88
Reserves (note)	1,256	1,762
<b>Total equity</b>	<b>1,344</b>	<b>1,850</b>
<b>Non-current liabilities</b>		
Convertible bonds	235	232
<b>Current liabilities</b>		
Other payables and accruals	109	2
Due to subsidiaries	1,069	1,075
Interest-bearing bank and other borrowings	136	148
Convertible bonds	–	50
Total current liabilities	1,314	1,275
<b>Total liabilities</b>	<b>1,549</b>	<b>1,507</b>
<b>Total equity and liabilities</b>	<b>2,893</b>	<b>3,357</b>
<b>Net current (liabilities)/assets</b>	<b>(46)</b>	<b>581</b>
<b>Total assets less current liabilities</b>	<b>1,579</b>	<b>2,082</b>



**49. STATEMENT OF FINANCIAL POSITION OF THE COMPANY** *(continued)*

Note:

A summary of the Company's reserves is as follows:

HK\$ million	Capital redemption reserve	Share premium account	Capital reserve*	Distributable reserve	Equity component of convertible bonds	Accumulated losses	Total
At 1 January 2017	24	226	741	964	22	(100)	1,877
Loss and total comprehensive loss for the year	-	-	-	-	-	(51)	(51)
Shares repurchased	-	(2)	-	-	-	-	(2)
2016 final dividend	-	-	-	(31)	-	-	(31)
2017 interim dividend	-	-	-	(31)	-	-	(31)
At 31 December 2017 and 1 January 2018	<b>24</b>	<b>224</b>	<b>741</b>	<b>902</b>	<b>22</b>	<b>(151)</b>	<b>1,762</b>
Loss and total comprehensive loss for the year	-	-	-	-	-	(445)	(445)
2017 final dividend	-	-	-	(31)	-	-	(31)
2018 interim dividend	-	-	-	(30)	-	-	(30)
At 31 December 2018	<b>24</b>	<b>224</b>	<b>741</b>	<b>841</b>	<b>22</b>	<b>(596)</b>	<b>1,256</b>

\* The Company's capital reserve was created from the reduction of share capital which became effective on 7 August 2002.

**50. APPROVAL OF THE FINANCIAL STATEMENTS**

The financial statements were approved and authorised for issue by the board of directors of the Company on 29 March 2019.



## other information

### PARTICULARS OF THE GROUP'S INVESTMENT PROPERTIES AS AT 31 DECEMBER 2018

Location	Lot number	Use	Tenure	Attributable interest of the Group
House No. 38 and car park space P14 and P15, No. 56 Repulse Bay Road, Repulse Bay, Hong Kong	364/16,363rd parts of Rural Building Lot No. 172	Residential	Long term lease	100%
House No. 39 and car park space P5 and P6, No. 56 Repulse Bay Road, Repulse Bay, Hong Kong	355/16,363rd parts of Rural Building Lot No. 172	Residential	Long term lease	100%
House No. 7, Rosecliff, No. 20 Tai Tam Road, Hong Kong	2,310/26,070th parts of Rural Building Lot No. 147	Residential	Long term lease	100%
Carpark 5, 6 & 11 Fortis Tower, 77-79 Gloucester Road, Hong Kong	3/3100th parts of Inland Lot No. 2782	Commercial	Long term lease	100%
Shop Nos. 297A, 297B, 297C, 297D, 298, 299, 300 and 301 on the portion of the Basement of the podium of Blocks 1, 2 and 3, City Garden (known as "Maxibase" of City Garden), No. 233 Electric Road, Hong Kong	2754/21,663rd of 1,135/100,180th shares of Inland Lot No. 8580	Commercial	Medium term lease	100%
Shop A on Ground floor, Gramercy, No. 38 Caine Road, Hong Kong	2,150/89,772th of section A of Inland Lot No. 150	Commercial	Long term lease	100%
Shop B on Ground floor, Gramercy, No. 38 Caine Road, Hong Kong	945/89,772th of section A of Inland Lot No. 150	Commercial	Long term lease	100%
Shop A on first floor, Gramercy, No. 38 Caine Road, Hong Kong	2,504/89,772th of section A of Inland Lot No. 150	Commercial	Long term lease	100%
Shop B on first floor, Gramercy, No. 38 Caine Road, Hong Kong	853/89,772th of section A of Inland Lot No. 150	Commercial	Long term lease	100%



**PARTICULARS OF THE GROUP'S INVESTMENT PROPERTIES AS AT 31 DECEMBER 2018** *(continued)*

<b>Location</b>	<b>Lot number</b>	<b>Use</b>	<b>Tenure</b>	<b>Attributable interest of the Group</b>
Workshop 8 on Ground Floor, MP Industrial Centre, No. 18 Ka Yip Street, Hong Kong	48/8,899th equal and undivided shares of and in Chai Wan Inland Lot No. 139	Commercial	Medium term lease	100%
18th Floor, CCT Telecom Building, No. 11 Wo Shing Street, Shatin, N.T., Hong Kong	14,427/289,200th equal and undivided shares of and in the Remaining Portion of Sha Tin Town Lot No. 17	Commercial	Medium term lease	100%
The whole of Ground Floor, (excluding portions C), Wah Po Building, No. 1 New Praya, Kennedy Town, Hong Kong	92/1,076th shares of Marine Lot No. 242	Commercial	Long term lease	100%

**PARTICULARS OF THE GROUP'S STOCK OF PROPERTIES HELD FOR SALE AS AT 31 DECEMBER 2018**

<b>Location</b>	<b>Lot number</b>	<b>Use</b>	<b>Gross floor area (square feet approximately)</b>	<b>Stage of completion</b>	<b>Attributable interest of the Group</b>
Shop on 18th Floor, Emperor Watch and Jewellery Centre, No. 8 Russell Street, Hong Kong	241/10010th equal and undivided shares of and in the Remaining Portion of Sub-section 1 of Section E, D and C, the remaining portion of Section E, D and C, of Inland Lot No. 746	Commercial	4,718	Completed	100%
Shop on 19 Floor, Emperor Watch and Jewellery Centre, No. 8 Russell Street, Hong Kong	241/10010th equal and undivided shares of and in the Remaining Portion of Sub-section 1 of Section E, D and C, the remaining portion of Section E, D and C, of Inland Lot No. 746	Commercial	4,718	Completed	100%





# five-year financial summary

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the published audited financial statements and re-presented as appropriate, is set out below.

## RESULTS

HK\$ million	2018	Year ended 31 December			
		2017	2016	2015	2014
<b>CONTINUING OPERATIONS</b>					
<b>REVENUE</b>	<b>919</b>	585	895	608	198
<b>PROFIT BEFORE TAX</b>	<b>25</b>	173	352	348	397
Income tax (expense)/credit	<b>10</b>	6	(39)	21	(2)
<b>PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS</b>	<b>35</b>	179	313	369	395
<b>DISCONTINUED OPERATIONS</b>					
Loss for the year from discontinued operations	–	–	–	–	(66)
<b>PROFIT FOR THE YEAR</b>	<b>35</b>	179	313	369	329
Profit/(loss) attributable to:					
Owners of the parent	<b>34</b>	181	303	369	358
Non-controlling interests	<b>1</b>	(2)	10	–	(29)
	<b>35</b>	179	313	369	329

## ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

HK\$ million	2018	As at 31 December			
		2017	2016	2015	2014
<b>TOTAL ASSETS</b>	<b>5,251</b>	5,218	4,969	4,032	3,812
<b>TOTAL LIABILITIES</b>	<b>(2,265)</b>	(1,868)	(1,767)	(1,166)	(1,261)
	<b>2,986</b>	3,350	3,202	2,866	2,551
<b>EQUITY:</b>					
Equity attributable to owners of the parent	<b>2,963</b>	3,331	3,181	2,866	2,551
Non-controlling interests	<b>23</b>	19	21	–	–
	<b>2,986</b>	3,350	3,202	2,866	2,551

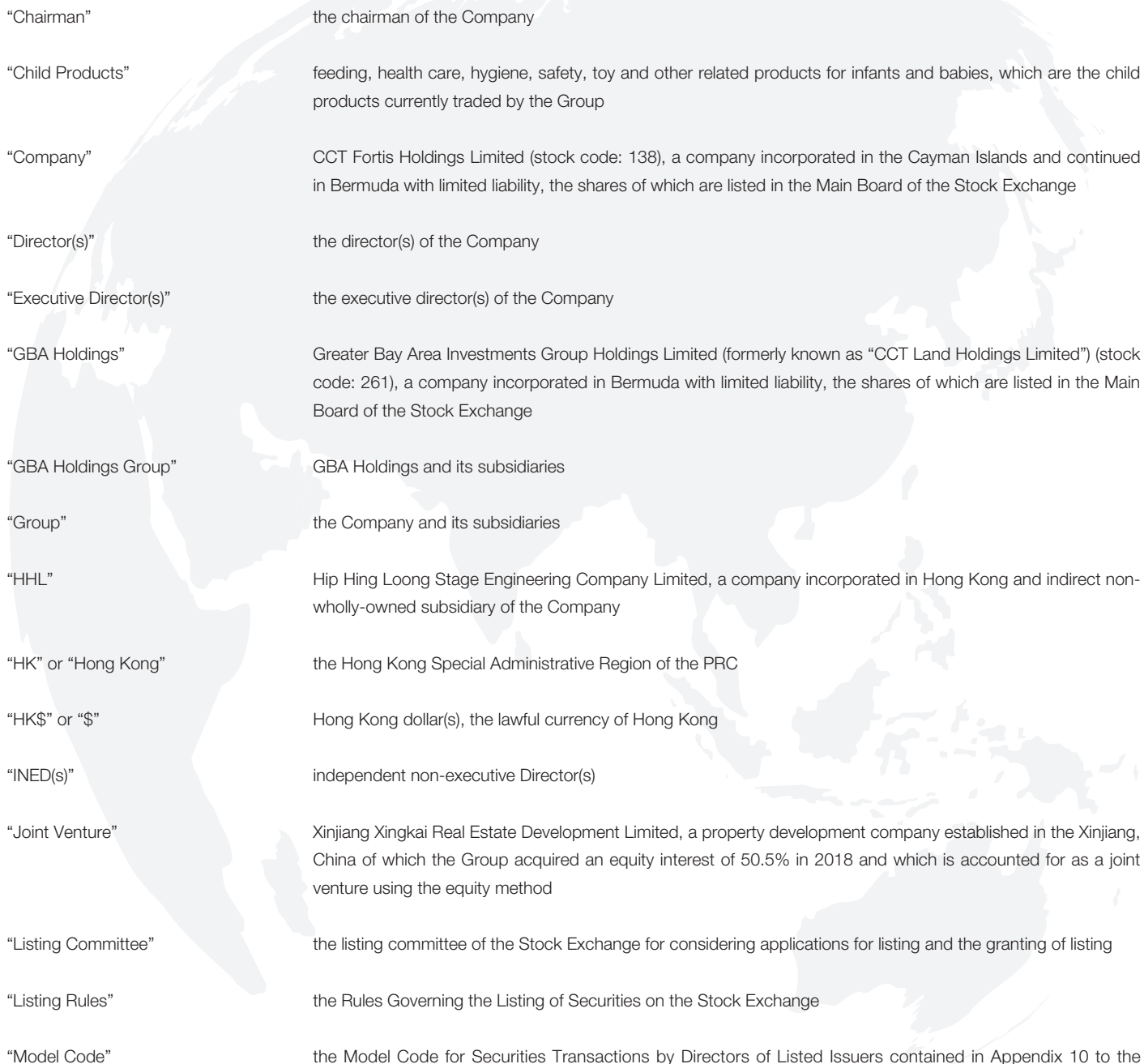


# glossary of terms

## GENERAL TERMS

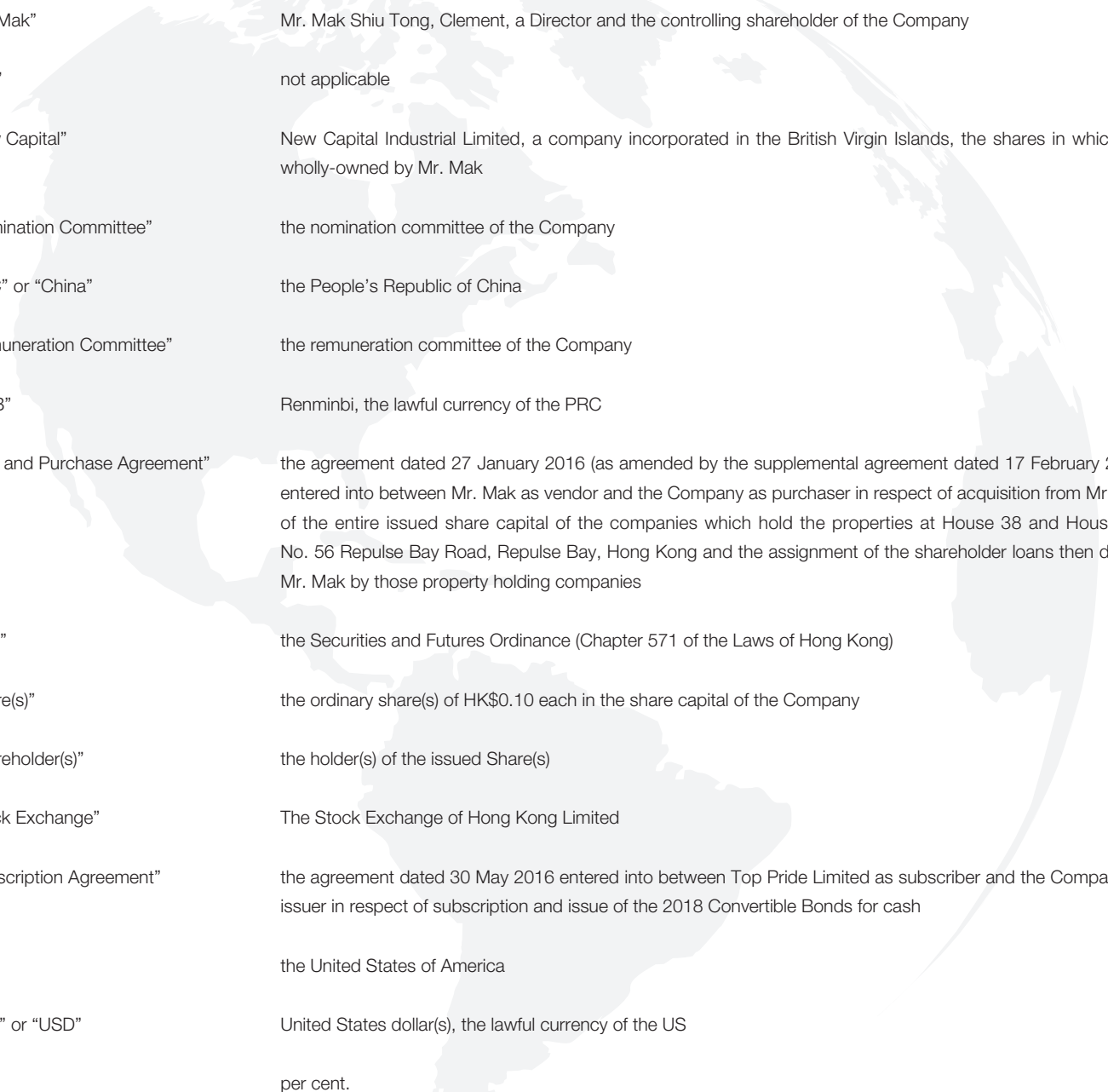
“2011 Scheme”	the share option scheme conditionally adopted by the Company on 27 May 2011 which took effect on 30 May 2011
“2018 Convertible Bonds”	the 1.5% coupon convertible bonds with the original aggregate principal amount of HK\$100,000,000 issued by the Company on 3 June 2016, to Top Pride Limited pursuant to the terms and conditions of the Subscription Agreement. As at 1 January 2018, there were outstanding 2018 convertible bonds with the principal amount of HK\$50,000,000. During 2018, all the outstanding 2018 Convertible Bonds with the principal amount of HK\$50,000,000 were fully settled and there were no outstanding 2018 Convertible Bonds as at 31 December 2018
“2024 Convertible Bonds”	the 5% coupon convertible bonds with an aggregate principal amount of HK\$250,200,000 issued by the Company on 30 March 2016 to Capital Force and New Capital pursuant to the terms and conditions of the Sale and Purchase Agreement
“AGM”	the annual general meeting of the Company
“AHM”	AHM Engineering Company Limited, a company incorporated in Hong Kong and an indirect non-wholly-owned subsidiary of the Company
“Audit Committee”	the audit committee of the Company
“Blackbird Group”	the Blackbird Group established by the Company, which is engaged in the multi-faceted automotive business including the Ferrari dealership, investment and trading of classic cars, car logistics operations and investment in time pieces
“Board”	the board of Directors
“Capital Force”	Capital Force International Limited, a company incorporated in the British Virgin Islands, the shares in which are wholly-owned by Mr. Mak
“Capital Winner”	Capital Winner Investments Limited, a company incorporated in the British Virgin Islands, the shares in which are wholly-owned by Mr. Mak
“CCT Securities”	CCT Telecom Securities Limited, a company incorporated in Hong Kong and an indirect wholly-owned subsidiary of the Company, which is principally engaged in securities business
“CEO”	the chief executive officer of the Company
“CG Code”	the Corporate Governance Code as set out in Appendix 14 to the Listing Rules





“Chairman”	the chairman of the Company
“Child Products”	feeding, health care, hygiene, safety, toy and other related products for infants and babies, which are the child products currently traded by the Group
“Company”	CCT Fortis Holdings Limited (stock code: 138), a company incorporated in the Cayman Islands and continued in Bermuda with limited liability, the shares of which are listed in the Main Board of the Stock Exchange
“Director(s)”	the director(s) of the Company
“Executive Director(s)”	the executive director(s) of the Company
“GBA Holdings”	Greater Bay Area Investments Group Holdings Limited (formerly known as “CCT Land Holdings Limited”) (stock code: 261), a company incorporated in Bermuda with limited liability, the shares of which are listed in the Main Board of the Stock Exchange
“GBA Holdings Group”	GBA Holdings and its subsidiaries
“Group”	the Company and its subsidiaries
“HHL”	Hip Hing Loong Stage Engineering Company Limited, a company incorporated in Hong Kong and indirect non-wholly-owned subsidiary of the Company
“HK” or “Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“HK\$” or “\$”	Hong Kong dollar(s), the lawful currency of Hong Kong
“INED(s)”	independent non-executive Director(s)
“Joint Venture”	Xinjiang Xingkai Real Estate Development Limited, a property development company established in the Xinjiang, China of which the Group acquired an equity interest of 50.5% in 2018 and which is accounted for as a joint venture using the equity method
“Listing Committee”	the listing committee of the Stock Exchange for considering applications for listing and the granting of listing
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix 10 to the Listing Rules






“Mr. Mak”	Mr. Mak Shiu Tong, Clement, a Director and the controlling shareholder of the Company
“N/A”	not applicable
“New Capital”	New Capital Industrial Limited, a company incorporated in the British Virgin Islands, the shares in which are wholly-owned by Mr. Mak
“Nomination Committee”	the nomination committee of the Company
“PRC” or “China”	the People’s Republic of China
“Remuneration Committee”	the remuneration committee of the Company
“RMB”	Renminbi, the lawful currency of the PRC
“Sale and Purchase Agreement”	the agreement dated 27 January 2016 (as amended by the supplemental agreement dated 17 February 2016) entered into between Mr. Mak as vendor and the Company as purchaser in respect of acquisition from Mr. Mak of the entire issued share capital of the companies which hold the properties at House 38 and House 39, No. 56 Repulse Bay Road, Repulse Bay, Hong Kong and the assignment of the shareholder loans then due to Mr. Mak by those property holding companies
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)
“Share(s)”	the ordinary share(s) of HK\$0.10 each in the share capital of the Company
“Shareholder(s)”	the holder(s) of the issued Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Subscription Agreement”	the agreement dated 30 May 2016 entered into between Top Pride Limited as subscriber and the Company as issuer in respect of subscription and issue of the 2018 Convertible Bonds for cash
“US”	the United States of America
“US\$” or “USD”	United States dollar(s), the lawful currency of the US
“%”	per cent.



## FINANCIAL TERMS



“current ratio”	current assets divided by current liabilities
“earnings per share”	profit attributable to ordinary equity holders of parent divided by weighted average number of ordinary shares in issue during the year
“gearing ratio”	total borrowings (representing bank and other borrowings and finance lease payable) divided by total capital employed (i.e. total Shareholders’ fund plus total borrowings)
“G.P. Ratio”	gross profit margin as a percentage of revenue
“operating profit/(loss)”	operating profit/(loss) before interest, tax and unallocated income and expenses to show operating results of business segment

