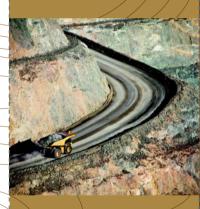




## OIL

Major income driver with steady production and development in oilfields located in Kazakhstan, China and Indonesia.



## COAL

A 14% participating interest in the Coppabella and Moorvale coal mines joint venture (a major producer of low volatile pulverized coal injection coal in the international seaborne market) and interests in a number of coal exploration operations in Australia with significant resource potential.



## ALUMINIUM

(1) a 22.5% participating interest in the Portland Aluminium Smelter joint venture, one of the largest and most efficient aluminium smelting operations in the world; and (2) a 9.6846% equity interest in Alumina Limited (ASX: AWC), one of Australia's leading companies with significant global interests in bauxite mining, alumina refining and selected aluminium smelting operations.



## **MANGANESE**

Single largest shareholder of CITIC Dameng Holdings Limited (SEHK: 1091), one of the largest vertically integrated manganese producers in the world.

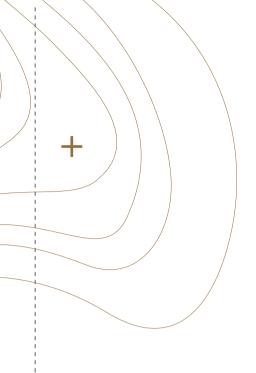


# IMPORT AND EXPORT OF COMMODITIES

An import and export of commodities business, based on strong expertise and established marketing networks, with a focus on international trade.







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#### **Corporate Information**

#### **Board of Directors**

#### **Executive Directors**

Mr. Sun Yufeng (Chairman)

Mr. Suo Zhengang

(Vice Chairman and Chief Executive Officer)

Mr. Sun Yang (Vice Chairman)

#### **Non-executive Director**

Mr. Chan Kin

#### **Independent Non-executive Directors**

Mr. Fan Ren Da, Anthony

Mr. Gao Pei Ji

Mr. Look Andrew

#### **Audit Committee**

Mr. Fan Ren Da, Anthony (Chairman)

Mr. Gao Pei Ji

Mr. Look Andrew

#### **Remuneration Committee**

Mr. Gao Pei Ji (Chairman)

Mr. Fan Ren Da, Anthony

Mr. Look Andrew

Mr. Suo Zhengang

#### **Nomination Committee**

Mr. Sun Yufeng (Chairman)

Mr. Fan Ren Da, Anthony

Mr. Gao Pei Ji

#### **Risk Management Committee**

Mr. Look Andrew (Chairman)

Mr. Fan Ren Da, Anthony

Mr. Gao Pei Ji

Mr. Sun Yufeng

Mr. Suo Zhengang

#### **Company Secretary**

Mr. Wong Wai Kwok

#### **Registered Office**

Clarendon House

2 Church Street, Hamilton HM 11, Bermuda

#### Head Office and Principal Place of Business

Suites 6701-02 & 08B

67/F, International Commerce Centre 1 Austin Road West, Kowloon, Hong Kong

Telephone : (852) 2899 8200 Facsimile : (852) 2815 9723

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## Hong Kong Branch Share Registrar and Transfer Office

Tricor Tengis Limited Level 54, Hopewell Centre

183 Queen's Road East, Hong Kong

#### **Auditor**

Ernst & Young

Certified Public Accountants

22/F, CITIC Tower

1 Tim Mei Avenue, Central, Hong Kong

#### **Principal Bankers**

Bank of China (Hong Kong) Limited China CITIC Bank International Limited China Construction Bank Corporation Hong Kong Branch China Development Bank Hong Kong Branch Mizuho Bank, Ltd., Hong Kong Branch Sumitomo Mitsui Banking Corporation

#### **Chairman's Statement**

Dear Shareholders,

First of all, on behalf of the Board, I would like to express my sincere appreciation to my fellow directors, management and all of my colleagues for their concerted effort and relentless dedication in delivering our development strategy under such challenging market environment. I would also like to extend my heartfelt gratitude to all our shareholders, customers, suppliers, bankers and business associates for their trust and support throughout these years.

After several years of perseverance and endeavour, the Group's business operations have achieved steady growth, with solid cash position and gradual decrease in reliance on financial leverages. Although the global economic situation has been subject to uncertainties, CITIC Resources has continued to focus on its self-developed intrinsic growth drivers. It has progressively enhanced its risk-resistance capability by exerting huge efforts in reducing costs and increasing efficiency as well as continuously improving the professional, refining and scientific levels of management, and it has vigorously promoted the increase in reserves and production of oil and gas properties by striving for technical efficiency, thereby determined to enhance corporate values.

Over the past year, the external macro-environment, especially the volatility of commodities and crude oil prices, had been the major factor affecting the Group's results of operations. The slowdown in global economic growth and the intensifying trade tensions had led to a larger extent of decline in commodity prices of our major businesses – crude oil, aluminium and coal. During the year, the Group's revenue decreased 22.6% year-on-year to HK\$3,425.5 million, profit attributable to shareholders decreased 33.7% year-on-year to HK\$600.3 million.

#### **Exploring Potential of Existing Assets to Enhance the Corporate Values**

During the year, the Group's average daily production of crude oil was 48,320 barrels (100% basis), representing a slight decrease of 2.2% when compared to 2018. This was mainly attributable to the production of new wells which partially offset the natural declination of existing wells, which in turn maintained our overall production of crude oil at a relatively stable level.

Development of new wells in the Yuedong oilfield in Liaoning Province, China and the Seram Block in Indonesia recommenced in the fourth quarter of 2019 and the first quarter of 2020 respectively. Drilling progress was better than expected, which can potentially be the key growth driver for future production. With the increase in number of wells put into production in 2020, it is expected that the production volume of new wells will increase accordingly.

In addition, the Group's new production sharing contract in Indonesia was in force in November 2019, and the technical and economic assessment of natural gas resources in Lofin area has also commenced. We plan to commence the gas test and trial production of natural gas in 2020, striving to materialise commercial values sooner.

#### **Chairman's Statement**

#### **Optimise Debt Structure and Reduction of Financial Costs**

The Group's financial position remained strong on the back of robust cash flows. Debts had been repaid by our internal generated cash flow. As of the end of this year, our net debt to net total capital dropped to 36.2%, and interest expenses for bank and other borrowings decreased by 10.2% when compared to last year. Professional rating agency, Moody's upgraded the Group's corporate credit rating for two consecutive years in 2018 and 2019.

#### **Costs Reduction and Increase Efficiency to Cope with Risk**

Under the premise of ensuring a smooth production, the Group strictly controlled costs, avoided unnecessary expenses, fostered bargaining power, trimmed down drilling costs, revisited existing contracts to enhance profitability. Some employees in the Seram block in Indonesia were dismissed during the transitional period between to the existing and the new PSCs to increase efficiency and hence minimising labour costs.

#### **Commitment to Energy Conservation, Emission Reduction and Social Responsibilities**

The Group strictly complied with the relevant environmental protection regulations, formulated environmental management rules that meet with respective project features, regularly monitored environmental performances, applied various green low-carbon technologies, reduced consumption of resources such as electricity, fuel and water, as well as reduced emission of air pollutants and greenhouse gases, with an aim to integrate the environmental protection responsibilities into its daily operations and to work towards minimising the impact on and improving the surrounding natural environment.

The Group abided different laws and regulations and requirements of regulatory authorities at its places of its operations, as well as focused on risk management and internal control, thus ensuring that no production accidents or material risk events occurred during the year.

The Group has always adhered to the philosophy of "Employees are our most valuable assets and wealth". We offer our employees with comprehensive benefit schemes and established an all-rounded training program, so as to safeguard the vital interests of employees in order to attract and retain talents.

In March 2019, Mr. Kwok Peter Viem resigned from the posts of an executive director, the Chairman of the Board and of the Company, the chairman of the Nomination Committee under the Board and a member of the Risk Management Committee under the Board. At the same time, Mr. Sun Yufeng was appointed as an executive director, the Chairman of the Board and of the Company, the chairman of the Nomination Committee under the Board and a member of the Risk Management Committee under the Board. In June 2019, Ms. Li So Mui resigned as an executive director of the Company. In August 2019, Mr. Yang Zaiyan ceased to serve as the Vice President of the Company, and in November 2019, Mr. Yuan Mou was appointed as the Vice President of the Company. On behalf of the Board, I would like to thank Mr. Kwok, Ms. Li and Mr. Yang for their efforts and invaluable contributions to the Group.

#### **Chairman's Statement**

In 2020, we are facing more severe challenges. The sudden outbreak of COVID-19 pandemic has seriously affected market demands. The Organisation of the Petroleum Exporting Countries and non-member nations led by Russia have failed to reach agreement on production cuts in early March, triggering the "cliff" fall of oil prices. Facing the difficult and complicated market environment, we will remain cautiously optimistic, believing that the impact of such pandemic on the economy will eventually behind us, while market demand and supply will be returned to its equilibrium, and market order will be restored over time.

Looking forward, the Group will strive to attain annual production and operation goals as well as its mid-to-long-term sustainable development objectives through scientific planning and refined management, enhanced adjustment on geological research and development plans, and exploring room for reserve and production expansion of existing oilfields. We will also exercise more stringent cost control throughout the entire business process, continue to increase management efficiency, strive to mitigate the adverse effects from both the epidemic and the unfavourable market environment, to deliver sound business results and be unremitting in maximising shareholders' value.

Mr. Sun Yufeng Chairman

Hong Kong, 24 March 2020

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The Board of the Company presents the 2019 annual results of the Group.

#### **Financial Review**

#### **Group's financial results:**

HK\$'000

#### Operating results and ratios

	Year ended 3	1 December	Increase /
	2019	2018	(decrease)
Revenue	3,425,510	4,427,317	(22.6%)
EBITDA <sup>1</sup>	1,304,298	2,070,917	(37.0%)
Adjusted EBITDA <sup>2</sup>	1,723,302	2,433,943	(29.2%)
Profit attributable to shareholders	600,293	905,253	(33.7%)
Adjusted EBITDA coverage ratio <sup>3</sup>	4.8 times	6.6 times	
Earnings per share (Basic) <sup>4</sup>	HK 7.64 cents	HK 11.52 cents	

#### Financial position and ratios

	31 Dec	31 December		
	2019	2018	(decrease)	
Cash and cash equivalents	1,595,429	1,921,169	(17.0%)	
Total assets *	12,668,010	13,679,747	(7.4%)	
Total debt <sup>5</sup>	5,143,910	6,219,284	(17.3%)	
Net debt <sup>6</sup>	3,548,481	4,298,115	(17.4%)	
Equity attributable to shareholders	6,253,389	6,141,483	1.8%	
Current ratio <sup>7</sup>	1.4 times	1.4 times		
Net debt to net total capital 8	36.2%	41.2%		
Net asset value per share 9	HK\$0.80	HK\$0.78		

- profit before tax + finance costs + depreciation + amortisation + asset impairment losses
- EBITDA + (share of finance costs, depreciation, amortisation, income tax expense and non-controlling interests of a joint venture) share of reversal of asset impairment loss of a joint venture
- adjusted EBITDA / (finance costs + share of finance costs of a joint venture)
- 4 profit attributable to shareholders / weighted average number of ordinary shares in issue during the year
- bank and other borrowings + lease liabilities + finance lease payables
- 6 total debt cash and cash equivalents
- 7 current assets / current liabilities
- 8 net debt / (net debt + equity attributable to shareholders) x 100%
- equity attributable to shareholders / number of ordinary shares in issue at end of year
- \* including capital expenditure in respect of exploration, development and mining production activities during the year, totalling HK\$301,589,000 (2018: HK\$274,747,000)

2019 was a turbulent year. Due to escalating in tensions of Sino-US trade conflict and Brexit in Europe during the year, headwinds on crude oil and commodities prices hindered the performance of the Group. The Group recorded a 22.6% and 33.7% drop in both revenue and profit attributable to shareholders for the year, respectively, in comparing with last year. Profit attributable to shareholders reduced to HK\$600.3 million for the year, from HK\$905.3 million. This is mainly attributable to:

- a significant decrease in share of profit of HK\$563.7 million, translating to a drop of 88.7% year-on-year, from associate companies, AWC and CDH, due to a drop of alumina prices and restructuring expense incurred during the year, as well as drop in manganese prices and increase in provision for impairment losses, respectively; and
- a decrease in contribution from crude oil segment by HK\$186.6 million, translating to a drop of 36.8% year-on-year, due to drop in crude oil price and sales volume. Average Brent price for the year dropped to US\$64.7/barrel from US\$71.2/barrel in 2019, a drop of 9.1% year-on-year.

The decrease in profit attributable to shareholders is partially mitigated by:

- a turnaround in aluminium smelting segment to a profit of HK\$20.0 million from a loss of HK\$104.8 million;
- no impairment on the Group's non-current assets was made during the year, as compared with a
  one-off provision for impairment in respect of the property, plant and equipment as well as the certain
  capital works and mining assets, of HK\$336.4 million in 2018 for the PAS and the CMJV.

#### **Aluminium smelting**

• The Group holds a 22.5% participating interest in the Portland Aluminium Smelter joint venture in Australia. The PAS sources alumina and produces aluminium ingots.

•	Revenue	HK\$1,033.3 million	(2018:	HK\$1,088.1 million)	5%
	Segment results	a profit of HK\$20.0 million	(2018: a loss	of HK\$ 104.8 million)	N/A

The average selling price decreased by 19%, as a result of slower economic growth in China, and the threats of Sino-US trade conflict. Despite the segment had a 18% increase in sales volume, the revenue had a decrease of 5% as compared to 2018. The negative impact from fall in the average selling price was mitigated by a 14% decrease in cost of sales per tonne, mainly driven by a lower alumina cost. Together with insurance claim and the government loan forgiveness, the segment achieved a turnaround in the result of the year.

The Group's aluminium smelting business is a net US\$ denominated asset while certain costs are payable in A\$. Fluctuations between A\$ and US\$ throughout the year caused a net exchange loss of HK\$3.9 million (2018: a net exchange gain of HK\$16.5 million).

- In January 2017, the Group entered into EHA2. The EHA2 swaps a floating electricity price for a fixed electricity price to minimise the variability in cash flow. Hedge accounting has been applied to the EHA2.
  - In accordance with HKFRSs, the EHA2 is considered to be a derivative financial instrument and revalued at the end of each reporting year during its term and on its expiry, based on forward market prices of electricity with its fair value gain or loss recognised in the consolidated statement of comprehensive income.
- At the end of 2018, as performance of the PAS was expected to be hampered by higher production cost, especially energy cost and alumina price, an impairment of HK\$236.5 million (before tax credit) was provided in respect of the plant, machinery, equipment and buildings of the PAS and charged to "Provision for impairment of items of property, plant and equipment" in the consolidated income statement.
- In 1H 2019, an insurance claim of HK\$22.8 million was received in compensating for the damage of business interruptions due to the Victorian transmission network power outage on 1 December 2016 and was recorded as "Other income and gains" in the consolidated income statement.
- At the end of the year, as the terms for loan forgiveness of HK\$123.0 million from State Government of Victoria were met, therefore, the amount was treated as a government loan forgiveness and recorded as "Other income and gains" in the consolidated income statement.

#### Coal

The Group holds a 14% participating interest in the CMJV and interests in a number of coal exploration
operations in Australia. The CMJV is a major producer of low volatile pulverized coal injection coal in the
international seaborne market.

• Revenue HK\$643.1 million (2018: HK\$891.4 million) ▼ 28% Segment results HK\$44.4 million (2018: HK\$211.8 million) ▼ 79%

Average selling price and sales volume of coal fell by 9% and 21%, respectively, resulting from global economic slowdown and uncertainty related to Sino-US trade conflict. Together with an increase in cost of sales per tonne due to a higher stripping ratio and breakdown of major mining equipment, the segment recorded a decrease in revenue, gross margin and results for the year.

The Group's coal business is a net US\$ denominated asset while most of its costs are payable in A\$. Fluctuations between A\$ and US\$ throughout the year caused a net exchange gain of HK\$1.5 million (2018: a net exchange gain of HK\$4.0 million).

• In 2018, considering limited prospects for recovery, impairments of HK\$86.8 million and HK\$13.1 million (each before tax credit) (2017: Nil) were provided in respect of certain capital works and mining assets in the CMJV and charged to "Provision for impairment of items of property, plant and equipment" and "Provision for impairment of other assets" respectively in the consolidated income statement. These assets related to the Codrilla project, a greenfield prospect in the Bowen Basin, Queensland, where development had been suspended since late 2012. The project has not been considered to be economically viable for the remaining life of the mine. Therefore, a full provision was made on the carrying amount of the related capital works and mining assets.

#### Import and export of commodities

Exported products include aluminium ingots, coal, iron ore, alumina and copper sourced from Australia
and other countries for trade into China and other Asian countries. Imported products include steel, and
vehicle and industrial batteries and tyres from China and other countries into Australia.

•	Revenue	HK\$742.4 million	(2018: HK\$1,154.4 million)	36%
	Segment results	HK\$50.9 million	(2018: HK\$ 51.7 million)	2%

Market and operating conditions remained difficult for the segment during the year. Due to a drop of both commodities prices and sales volume as well as an non-recurring sales of Remaining Copper previously held at the Qingdao Port in 2018, the segment recorded a decrease in both revenue and segment results when compared to 2018.

The Group's import and export of commodities business is a net A\$ denominated asset while certain costs are payable in US\$. Fluctuations between A\$ and US\$ throughout the year resulted in a net exchange loss of HK\$1.2 million (2018: a net exchange gain of HK\$13.0 million).

• In 2014, the Chinese authorities commenced an investigation in respect of inventories with a gross carrying amount of HK\$979.2 million. At the end of 2014, 2015 and 2016, provisions of HK\$319.8 million, HK\$389.7 million and HK\$89.4 million (each before tax credit), respectively, were made in respect of the Inventories, representing a full provision on all the alumina of HK\$579.3 million and a partial provision of HK\$219.6 million on the copper. These provisions, totalling HK\$798.9 million, were charged to "Provision for impairment of inventories" in the consolidated income statement. In 2018, all the Remaining Copper was sold. As a result, as at 31 December 2018, the carrying amount of the Remaining Copper became zero.

Considering the significant uncertainty over the outcome of the Investigation and the passage of time, in 2018 the Group wrote off the full amount of the Inventories (other than the Remaining Copper) together with their associated cumulative provisions, each in aggregate of HK\$715.6 million.

• At the end of the year, a compensation of HK\$17.9 million was awarded by Qingdao Intermediate People's Court to compensate for the losses incurred in the allegedly fraudulent multiple use warehouse receipts in 2014. It was recorded as "Other income and gains" in the consolidated income statement.

#### **Crude oil (the Seram Island Non-Bula Block, Indonesia)**

• CITIC Seram, an indirect wholly-owned subsidiary of the Company, owns a 41% participating interest in the PSC until 31 October 2039. During the year, the original PSC expired on 31 October 2019 and it has been extended for 20 years from the end of original PSC. CITIC Seram is the operator of the Seram Block.

As at 31 December 2019, in respect of the PSC, the Seram Block had estimated proved oil reserves of 2.3 million barrels (2018: 0.5 million barrels until 31 October 2019) as determined in accordance with the standards of the PRMS.

• For the year, the segment results of CITIC Seram recorded a profit of HK\$8.6 million (2018: HK\$56.8 million), being an 85% decrease. The following table shows a comparison of the performance of the Seram Block for the years stated:

		2019 (41%)	2018 (41%)	Change
Average benchmark Mean of Platts Singapore (MOPS): Platts HSFO 180 CST Singapore Platts HSFO 380 CST Singapore	(US\$ per barrel)	55.0	67.0	▼ 18%
	(US\$ per barrel)	53.9	65.2	▼ 17%
Average crude oil realised price	(US\$ per barrel)	43.9	55.9	▼ 21%
Sales volume	(barrels)	184,000	282,000	▼ 35%
Revenue	(HK\$ million)	63.1	122.8	▼ 49%
Total production Daily production	(barrels)	241,000	268,000	▼ 10%
	(barrels)	660	730	▼ 10%

The sales volume and average crude oil realised price decreased by 35% and 21%, respectively, resulting in a 49% decrease in revenue when compared to 2018.

Production decreased by 10% due to the continuing natural decline of existing wells and no new development well has been drilled in the Seram Block since 2016 under current cost control program.

Cost of sales per barrel decreased by 40% as compared to 2018, of which depreciation, depletion and amortisation per barrel decreased by 93% attributable to low carrying amount of oil and gas properties of CITIC Seram as its original PSC expired during the year.

• A tax regulation in Indonesia, effective in 1H 2015, limited VAT reimbursements to equity oil distributed to the government under the PSC. In 2015, as it was uncertain whether any equity oil would be available for distribution to the government prior to the expiry of the PSC, an impairment of other receivables of HK\$105.7 million was made in respect of the potentially unrecoverable VAT reimbursement and charged to "Other expenses, net" in the consolidated income statement for the year ended 31 December 2015.

Following an amendment to this tax regulation in October 2016, VAT reimbursements are claimed after each delivery of the first tranche production to the government. Accordingly, a reversal of impairment of other receivables of HK\$11.2 million (2018: HK\$10.9 million) was credited to "Other income and gains" in the consolidated income statement.

- In 2018, CITIC Seram received net proceeds of HK\$40.9 million (after transfer tax) from the sale of its rights, interests and obligations in respect of a 10% participating interest in the PSC. A gain on disposal of HK\$17.5 million was recorded and credited to "Other income and gains" in the consolidated income statement for the year ended 31 December 2018.
- The significant drop in production volume has been a challenge for CITIC Seram. CITIC Seram continues
  to carry out necessary maintenance works to enhance sustainability in production of existing wells of the
  Seram Block and conduct its cost control program. CITIC Seram has resumed drilling program in Oseil area
  in the first quarter of 2020.

- The Lofin area has been plugged and abandoned since 2H 2015. CITIC Seram plans to reactivate exploration activities in Lofin area.
- In August 2017, KUFPEC, which owned a 30% participating interest in the PSC at that time, filed a claim
  in the Queensland Court against CITIC Seram for US\$1.6 million (HK\$12.3 million) in respect of certain
  expenditure alleged by KUFPEC as unauthorised under the PSC. In July 2019, CITIC Seram reached a
  settlement agreement with KUFPEC and compensated for US\$0.8 million (HK\$6.5 million). The court case
  was closed.

#### **Crude oil** (the Hainan-Yuedong Block, China)

CITIC Haiyue, an indirect wholly-owned subsidiary of the Company, owns a 90% interest in Tincy Group.

Pursuant to a petroleum contract entered into with CNPC in February 2004, as supplemented by an agreement signed in May 2010, Tincy Group holds the right to explore, develop and produce petroleum from the Hainan-Yuedong Block until 2034. Tincy Group is the operator of the Hainan-Yuedong Block in cooperation with CNPC.

As at 31 December 2019, the Yuedong oilfield had estimated proved oil reserves of 30.1 million barrels (2018: 31.7 million barrels) as determined in accordance with the standards of the PRMS.

For the year, the segment results of CITIC Haiyue recorded a profit of HK\$311.6 million
(2018: HK\$449.9 million), being a 31% decrease. The following table shows a comparison of performance
of the Yuedong oilfield for the years stated:

		2019 (Tincy Grou	2018 p's share)	Ch	ange
Average benchmark quote: Platts Dubai crude oil	(US\$ per barrel)	63.5	69.5	•	9%
Average crude oil realised price Sales volume Revenue	(US\$ per barrel) (barrels) (HK\$ million)	63.9 1,893,000 943.6	69.2 2,156,000 1,170.5	<b>* *</b>	8% 12% 19%
Total production Daily production	(barrels) (barrels)	1,918,000 5,260	2,156,000 5,910	<b>V</b>	11% 11%

A 19% decrease in revenue during the year was a result of an 8% decrease in the average crude oil
realised price coupled with a 12% decrease in sales volume filtered from decrease in production when
compared to 2018. Production decreased by 11% as compared to 2018 which is mainly due to natural
phenomenon of sand-attack to existing wells in the Yuedong oilfield.

- Cost of sales per barrel slightly decreased by 2% compared to 2018, of which (a) depreciation, depletion and amortisation per barrel decreased by 7% as a result of a upward revision of estimated proved developed oil reserves; and (b) devaluation (in average) of RMB, the functional currency of Tincy Group, against HK\$ by 4% during the Year. In contrast, direct operating costs per barrel increased by 6% mainly due to increase in repairs and maintenance costs as well as direct labour costs in order to minimise the negative impact on oil production caused by sand-attack.
- Essential repairs and maintenance works, under a stringent cost control program, have been deployed to
  maintain production level of existing wells. Drilling program has been resumed since the fourth quarter
  of 2019. It also endeavours in promoting application of new technologies to improve productivity in the
  Yuedong oilfield.
- In March 2017, KEER commenced the Shengli Oilfield Claim A. Pursuant to the Shengli Oilfield Claim A, KEER was seeking compensation from Tincy Group of RMB29.5 million (HK\$33.1 million) for, among other things, standby costs and expenses of labour and equipment, work slowdown losses, staying expenses and losses for overtime construction and loss of profits plus interest in respect of work it was sub-contracted to perform at the Hainan-Yuedong Block. Details of the Shengli Oilfield Claim A are set out in the announcement of the Company dated 29 March 2017.

In July 2017, KEER applied to the Dalian Court to increase the compensation to RMB30.9 million (HK\$34.6 million). Court hearings in respect of the Shengli Oilfield Claim A were held in 2H 2017 to determine any contractual relationship between Tincy Group and KEER, any rights and obligations thereunder and whether the Shengli Oilfield Claim A had already lapsed.

In April 2019, KEER applied a cancellation of compensation to the Dalian Court. The court case was closed.

Subsequently, KEER commenced a joint legal claim action with a general contractor of Tincy Group. Pursuant to the Shengli Oilfield Claim B, KEER was seeking a compensation from Tincy Group of RMB30.9 million (HK\$34.6 million) in respect of loss of construction contract and relevant warranty plus interest. Certain bank amount of RMB35.0 million (HK\$39.2 million) has been frozen as a blockade fund by the Dalian Court. The general contractor applied to withdraw its legal claim from the Shengli Oilfield Claim B to the Dalian Court. The general contractor was requested as a third party by the Dalian Court to participate in the litigation.

Up to the date of this report, no decision has been issued by the Dalian Court.

#### Manganese

- The Group has an interest in manganese mining and production through its 34.39% equity interest in CDH, a company listed on the Main Board of the Stock Exchange (Stock Code: 1091). CDH is an associate of the Group and the Group is the single largest shareholder of CDH.
- CDH owns a 100% interest in the Daxin manganese mine, the Tiandeng manganese mine and the Waifu manganese mine in Guangxi Province, China; a 64% interest in the Changgou manganese mine in Guizhou Province, China; and a 51% interest in the Bembélé manganese mine in Gabon, West Africa. CDH is one of the largest vertically integrated manganese producers in the world, principally engaged in (a) manganese mining, ore processing and manganese downstream processing operations in China; (b) manganese mining and ore processing operations in Gabon, West Africa; and (c) trading of manganese products at various stages of the production chain.

CDH owns a 29.99% interest in Greenway Mining, a company listed on the Main Board of the Stock Exchange (Stock Code: 2133). CDH has diversified its investment into the non-ferrous metal sector, changing itself from a pure manganese producer to an integrated mineral producer.

The Group accounts for its share of profit or loss in CDH using the equity method.

Share of loss of an associate

HK\$69.7 million

(2018: a profit of HK\$114.2 million)

N/A

The Group recorded a share of loss for the year with respect to its interest in CDH. CDH's performance was affected by the lower average selling prices of some of its major manganese products. There was continued weakness in the steel sector during the year. The average selling prices of electrolytic manganese metal products decreased by 13% resulting from shrinking demand in China. Due to increase in provision for impairment losses compared to 2018, CDH recorded a substantial loss for the year.

In 2018, there was a one-off gain on an acquisition of a manganese manufacturer recorded by a joint venture of CDH.

Detailed financial results of CDH are available on the websites of the Stock Exchange and CDH at http://www.hkexnews.hk and http://www.dameng.citic.com respectively.

#### **Bauxite mining and alumina refining**

The Group has an interest in a world-class global portfolio of upstream mining and refining operations in the aluminium sector through its 9.6846% equity interest in AWC, a leading Australian company listed on the ASX (Stock Code: AWC). Other subsidiaries of CITIC Limited have a total 9.3775% equity interest in AWC. AWC is treated as an associate of the Group.

AWC has significant global interests in bauxite mining, alumina refining and selected aluminium smelting operations through its 40% ownership of the Alcoa World Alumina and Chemicals joint venture, the world's largest alumina producer.

The Group accounts for its share of profit or loss in AWC using the equity method.

Share of profit of an associate HK\$141.2 million

(2018: HK\$521.0 million)

73%

The Group recorded a share of profit for the year in respect of its interest in AWC. For the year, the Group recorded a decline in share of profit of AWC during the year as a result of decrease in average selling price of alumina and a share of USD116.2 million of restructuring and other expenses incurred during the year attributable to AWC by Alcoa World Alumina and Chemicals joint venture.

During the year, the Group received a dividend of HK\$402.5 million (2018: HK\$389.4 million) from AWC.

Detailed financial results of AWC are available on its website at http://www.aluminalimited.com.

#### **Crude oil** (the Karazhanbas oilfield, Kazakhstan)

Share of profit of a joint venture HK\$615.1 million

 CITIC Oil & Gas Holdings Limited, an indirect wholly-owned subsidiary of the Company, and JSC KazMunaiGas Exploration Production, through CCEL, jointly own, manage and operate KBM. Effectively, the Group owns 50% of the issued voting shares of KBM (which represents 47.31% of the total issued shares of KBM).

KBM is engaged in the development, production and sale of oil and holds the right to explore, develop, produce and sell oil from the Karazhanbas oilfield until 2035.

As at 31 December 2019, the Karazhanbas oilfield had estimated proved oil reserves of 180.9 million barrels (2018: 194.7 million barrels) as determined in accordance with the standards of the PRMS.

The Group accounts for its share of profit or loss in CCEL using the equity method.

(2018: HK\$563.3 million)

9%

The following table shows a comparison of the performance of the Karazhanbas oilfield for the years stated:

		2019 (50%)	2018 (50%)	Cha	ange
Average benchmark end-market quotes: Urals Mediterranean crude oil Dated Brent crude oil	(US\$ per barrel) (US\$ per barrel)	64.3 64.7	70.0 71.2	<b>▼</b>	8% 9%
Average crude oil realised price Sales volume Revenue	(US\$ per barrel) (barrels) (HK\$ million)	61.1 6,687,000 3,188.0	67.2 6,336,000 3,319.5	<b>V</b>	9% 6% 4%
Total production Daily production	(barrels) (barrels)	7,228,000 19,800	7,220,000 19,800	<b>A</b>	0% 0%

Although sales volume increased by 6%, revenue decreased by 4% when compared to 2018 as a result of a 9% decrease in the average crude oil realised price. Production was comparable to 2018.

In CCEL's consolidated income statement, "Cost of sales" includes MET while "Selling and distribution costs" includes export duty and rent tax. Different progressive rates are applied in respect of these taxes. The applicable rate of MET is determined by reference to production volume whereas the applicable rates of export duty and rent tax are determined by reference to average oil prices.

MET is charged on production volume on a quarterly basis at rates per tonne by reference to the average oil price for the quarter. Export duty is charged on export volume on a monthly basis at rates per tonne by reference to the average oil price for the month. Rent tax is charged on export revenue on a quarterly basis at rates per US\$ amount by reference to the average oil price for the quarter.

Cost of sales per barrel increased by 2% as compared to 2018, of which (a) direct operating costs per barrel increased by 1%; and (b) depreciation, depletion and amortisation per barrel increased by 5% as a result of a write-back of a prior year provision for impairment in respect of certain oil and gas properties of KBM in 2018. Despite the costs increase, a 11% devaluation of KZT, the functional currency of KBM, had a favourable impact on the costs payable by KBM in KZT.

Selling and distribution costs per barrel decreased by 18% as compared to 2018. As export duty and rent tax are charged at progressive rates which are determined by reference to average oil prices, export duty per barrel and rent tax per barrel decreased by 18% and 22%, respectively, in line with decreases in average oil prices.

At the end of the year, a write-back of a prior year provision for impairment was made in respect of certain
oil and gas properties of KBM and credited to "Reversal of impairment of items of property, plant and
equipment" in CCEL's consolidated income statement. The Group's share was HK\$273.3 million (2018:
HK\$183.6 million) (after tax expense) and the amount was credited to "Share of profit of a joint venture" in
the consolidated income statement.

Previously, KBM had to bear withholding tax for the foreign vendor which provides freight forwarding service. During the year, KBM confirmed with the Tax Authorities that only freight forwarding service provided inside Kazakhstan is subject to withholding tax and the withholding tax for freight forwarding service provided outside Kazakhstan in 2017 and 2018 was refundable. As a result, KBM is able to significantly reduce its selling and distribution costs going forward and its operating results and cash flows will be increased accordingly.

#### **Liquidity, Financial Resources and Capital Structure**

#### Cash and liquidity fund

As at 31 December 2019, the Group maintained strong liquidity with undrawn bank facilities of HK\$3,131.2 million and had cash and cash equivalents of HK\$1,595.4 million.

During the year, the A Loan (as defined below), totalling US\$217.0 million (HK\$1,692.6 million), was fully repaid by the final maturity date. In addition, the Group declared and paid a final dividend for the year ended 31 December 2018, totalling HK\$275.0 million.

#### **Borrowings**

As at 31 December 2019, the Group had total debt of HK\$5,143.9 million, which comprised:

- unsecured bank borrowings of HK\$1,152.8 million;
- unsecured other borrowing of HK\$3,900.0 million; and
- lease liabilities HK\$91.1 million.

Most of the transactions of the Group's import and export of commodities business are debt funded. However, in contrast to term loans, these borrowings are self liquidating, transaction specific and of short durations, and matching the terms of the underlying transaction. When sale proceeds are received at the completion of a transaction, the related borrowings are repaid accordingly.

In December 2016, the Company entered into a facility agreement with a syndicate of financial institutions in respect of an unsecured 3-year term loan facility of US\$310.0 million (HK\$2,418.0 million) (the "A Loan"). The proceeds of the A Loan were used to finance the repayment of a term loan of US\$310.0 million signed in March 2014. During the year, the A Loan was fully repaid totalling US\$217.0 million (HK\$1,692.6 million) the final maturity date on 31 December 2019.

In May 2017, the Company entered into a facility agreement with a bank in respect of an unsecured 3-year term loan facility of US\$40.0 million (HK\$312.0 million) (the "**B Loan**"). Part of the proceeds of the B Loan was used to finance the repayment of the outstanding balance of a term loan of US\$40.0 million signed in September 2012. As at 31 December 2019, the outstanding balance was US\$40.0 million.

In June 2017, a wholly-owned subsidiary of the Company entered into a facility agreement with a subsidiary of CITIC Limited (a substantial shareholder of the Company) in respect of an unsecured 5-year term loan facility of US\$500.0 million (HK\$3,900.0 million) (the "C Loan"). The proceeds of the C Loan were used mainly to finance the repayment of a term loan of US\$490.0 million (HK\$3,822.0 million) signed in June 2015. As at 31 December 2019, the outstanding balance was US\$500.0 million.

In December 2019, the Company entered into a new unsecured 4-year of committed US\$200.0 million (HK\$1,560.0 million) credit facility agreement consisting of US\$100.0 million term loan and US\$100.0 million revolving loan in form of a self-arranged club loan with 5 financial institutions (the "**D Loan**") commencing from 31 December 2019. The purpose of the D Loan is to finance existing indebtedness and/or general corporate funding requirement to support the operation and growth of the business of the Group. As at 31 December 2019, the outstanding balance was zero.

Further details of the bank and other borrowings are set out in note 29 to the financial statements.

The Group leases certain plant and machinery for its aluminium and coal mine operations. The leases are classified as finance leases under HKAS 17. The finance lease payables as reported under HKAS 17 as at 31 December 2019 are HK\$7.8 million.

As at 31 December 2019, among the Group's total debt, HK\$1,174.8 million was repayable within one year, including the B Loan, short-term revolver, trade finance and lease liabilities.

#### **Share capital**

There was no movement in the share capital of the Company during the year.

#### **Financial risk management**

The Group's diversified business is exposed to a variety of risks, such as market risks (including foreign currency risk, price risk, interest rate risk and inflation risk), credit risk and liquidity risk. The management of such risks is dictated by a set of internal policies and procedures designed to minimise potential adverse effects to the Group. The policies and procedures have proved effective.

The Group enters into derivative transactions, including principally forward currency contracts, forward commodity contracts, interest rate swap contracts, embedded derivatives and electricity hedge agreements. Their purpose is to manage the foreign currency risk, price risk, interest rate risk and inflation risk arising from the Group's operations and sources of finance.

Further details of the financial risk management objectives and policies are set out in note 42 to the financial statements.

#### **Opinion**

The Board is of the opinion that, after taking into account the existing available borrowing facilities and internal resources, the Group has sufficient resources to meet its foreseeable working capital requirements.

#### **Employees and Remuneration Policies**

As at 31 December 2019, the Group had 243 full time employees, including management and administrative staff.

The Group's remuneration policy seeks to provide fair market remuneration in a form and value to attract, retain and motivate high quality staff. Remuneration packages are set at levels to ensure comparability and competitiveness with other companies in the industry and market competing for a similar talent pool. Emoluments are also based on an individual's knowledge, skill, time commitment, responsibilities and performance and by reference to the Group's profits and performance. Rent-free quarters are provided to some employees in Indonesia.

The employees of the Group's subsidiaries which operate in China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of their payroll costs to the central pension scheme.

The Group operates the following contribution retirement benefit schemes for its employees:

- (a) a defined scheme under the Government Law No.13/2003 of Indonesia for those employees in Indonesia who are eligible to participate;
- (b) a defined scheme under the superannuation legislation of Australia for those employees in Australia who are eligible to participate; and
- (c) a defined scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance for those employees in Hong Kong who are eligible to participate.

Contributions are made based on a percentage of the employees' basic salaries. The assets of the above schemes are held separately from those of the Group in independently administered funds. The Group's employer contributions vest fully with the employees when contributed into these schemes.

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible persons.

#### **Directors**

Mr. Sun Yufeng Chairman and Executive Director

Mr. Suo Zhengang Vice Chairman, Executive Director and Chief Executive Officer

Mr. Sun Yang Vice Chairman and Executive Director

Mr. Chan Kin Non-executive Director

Mr. Fan Ren Da, Anthony

Mr. Gao Pei Ji

Mr. Look Andrew

Independent Non-executive Director

Independent Non-executive Director

Independent Non-executive Director

#### **Directors - Biographies**

#### **Executive Directors**

Mr. Sun Yufeng, aged 55, joined in 2019 as an executive director and the Chairman of the Company. He is the chairman of the Nomination Committee and a member of the Risk Management Committee. He is also a director of several subsidiaries of the Company. He is responsible for the strategic and corporate development, management and operations of the Group. Mr. Sun holds a bachelor's degree in English Literature from the Shanghai International Studies University and a master's degree in Business and Administration from the University of Delaware. Mr. Sun is the vice chairman and president of CITIC Metal Group Limited, positions he has held since 2016. Mr. Sun is a non-executive co-chairman of Ivanhoe Mines Ltd., a company listed on the Toronto Stock Exchange (Stock Code: IVN) and OTC Markets (Stock Code: IVPAF). He also holds directorships in several metal mining processing and trading companies, including 中博世金科貿有限責任公司 (China Platinum Co. Ltd.), 西部超導材料科技股份有限公司 (Western Superconducting Technologies Co., Ltd.), Companhia Brasileira de Metalurgia e Mineração (CBMM) and MMG South America Management Company Limited, which owns Las Bambas copper project. Mr. Sun joined CITIC Group in 1987 and CITIC Metal Co. Ltd. in 1999, where he served as General Manager and Chairman of CITIC Metal Co. Ltd. between 2003 and 2016, responsible for the management of its trading and investment business. Mr. Sun has over 32 years' experience in business management and investment.

Mr. Suo Zhengang, aged 57, joined in 2015 as an executive director, a Vice Chairman and the Chief Executive Officer of the Company. He is a member of the Remuneration Committee and the Risk Management Committee. He is also a director of several subsidiaries of the Company. He is responsible for the strategic and corporate development, management and operations of the Group. Mr. Suo holds a Bachelor of Science degree in Mechanical Engineering from North China University of Technology and was granted the title of senior economist by CITIC Senior Specialised Technique Qualification Evaluation Committee. Mr. Suo has held directorship in several subsidiaries of CITIC Group. He is a non-executive director of CDH listed on the Main Board of the Stock Exchange (Stock Code: 1091). Mr. Suo has over 30 years' experience in business operations and development, and project investments. He has experience in the natural resources industry.

Mr. Sun Yang, aged 53, joined in 2014 as an executive director and a Vice Chairman of the Company. He is also a director of several subsidiaries of the Company. He is responsible for the strategic and corporate development, management and operations of the Group. Mr. Sun holds a master's degree in Management from Renmin University of China. He is the President of CITIC Kazakhstan LLP, an independent director of JSC AB Bank of China Kazakhstan and a director of KBM. Mr. Sun has held senior positions in several subsidiaries of CITIC Group since 1995. Mr. Sun has over 13 years'experience in the oil and gas industry.

#### **Non-executive Director**

Mr. Chan Kin, aged 53, joined in 2017 as a non-executive director of the Company. Mr. Chan holds an AB degree from Princeton University and a master's degree in Business Administration from the Wharton School of University of Pennsylvania where he was a Palmer Scholar. He is the founder, a partner and chief investment officer of ASM Limited. He is the chairman and a deemed executive non independent director of TIH Limited (Stock Code: T55) and a non-executive director of OUE Limited (Stock Code: LJ3), both companies listed on the Singapore Exchange. On 18 April 2019, Mr. Chan was appointed a member of the board of commissioners of PT Lippo Karawaci Tbk, a real estate company listed on Indonesia Stock Exchange. Mr. Chan ceased to act as a non-executive director of Mount Gibson Iron Limited (Stock Code: MGX), a company listed on the ASX and The ONE Group Hospitality, Inc. (Stock Code: STKS), a company listed on the Nasdaq Stock Market in January 2018 and January 2019 respectively. Mr. Chan is a responsible officer of ASM Limited and is licensed under SFO to carry on Type 4 (Advising on Securities) and Type 9 (Asset Management) regulated activity. He is also a licensed representative in Singapore for TIH Investment Management Pte Ltd. Mr. Chan has over 30 years' experience in international capital markets, investment banking, corporate advisory and major transactions, particularly in Asia.

#### **Independent Non-executive Directors**

Mr. Fan Ren Da, Anthony, aged 59, joined in 2000 as an independent non-executive director of the Company. He is the chairman of the Audit Committee and a member of the Remuneration Committee, Nomination Committee and the Risk Management Committee. Mr. Fan holds a master's degree in Business Administration from the United States of America. He is the chairman and managing director of AsiaLink Capital Limited. He is also an independent non-executive director of Uni-President China Holdings Ltd. (Stock Code: 220), Raymond Industrial Limited (Stock Code: 229), Shanghai Industrial Urban Development Group Limited (Stock Code: 563), Semiconductor Manufacturing International Corporation (Stock Code: 981), China Development Bank International Investment Limited (Stock Code: 1062), Technovator International Limited (Stock Code: 1206), China Dili Group (formerly known as Renhe Commercial Holdings Company Limited) (Stock Code: 1387), Neo-Neon Holdings Limited (Stock Code: 1868), Hong Kong Resources Holdings Company Limited (Stock Code: 2882) and Tenfu (Cayman) Holdings Company Limited (Stock Code: 6868), all listed on the Main Board of the Stock Exchange. Mr. Fan ceased to act as an independent non-executive director of LT Commercial Real Estate Limited (Stock Code: 112), Guodian Technology & Environment Group Corporation Limited (Stock Code: 1296) and CGN New Energy Holdings Co., Ltd. (Stock Code: 1811), in June 2017, August 2017 and June 2018 respectively. He is also the Founding President of The Hong Kong Independent Non-Executive Director Association. Mr. Fan held senior positions with various international financial institutions.

Mr. Gao Pei Ji, aged 72, joined in 2011 as an independent non-executive director of the Company. He is the chairman of the Remuneration Committee and a member of the Audit Committee, Nomination Committee and the Risk Management Committee. Mr. Gao holds a LL.M. degree from the Law School of University of California, Berkeley. He has been admitted to practise law in China since 1984. He is a foreign legal consultant to Clifford Chance, Hong Kong office. He is also an independent non-executive director of CGN Mining Company Limited listed on the Main Board of the Stock Exchange (Stock Code: 1164). He was a partner of Clifford Chance between 1993 and 2007. Mr. Gao has extensive and diversified experience in general practice, including banking and finance, direct investment, international trade, construction contracts, arbitration and litigation in relation to financial matters, and insolvency.

Mr. Look Andrew, aged 55, joined in 2015 as an independent non-executive director of the Company. He is the chairman of the Risk Management Committee and a member of the Audit Committee and Remuneration Committee. Mr. Look holds a bachelor of commerce degree from the University of Toronto and has over 30 years' experience in the equity investment analysis of Hong Kong and China stock markets. From 2000 to 2008, Mr. Look served in Union Bank of Switzerland as the head of Hong Kong research, strategy and product. He was rated as the best Hong Kong strategist and best analyst by the Asiamoney magazine, a leading monthly financial and capital markets publication for corporate and finance readers and investors, in 2001, 2002, 2003, 2005, 2006 and 2007. Mr. Look is currently an independent non-executive director of Hung Fook Tong Group Holdings Limited (Stock Code: 1446), Ka Shui International Holdings Limited (Stock Code: 822) and Union Medical Healthcare Limited (Stock Code: 2138), all of which are listed on the Stock Exchange. He was an independent non-executive director of TCL Communication Technology Holdings Limited (a company delisted on the Stock Exchange on 30 September 2016) from September 2010 to September 2016 and an independent non-executive director of Affluent Partners Holdings Limited (Stock Code: 1466) from September 2014 to December 2016 and an independent non-executive director of Cowell e Holdings Inc. (Stock Code: 1415) from April 2017 to December 2018, all of which are listed on the Stock Exchange.

#### **Senior Management - Biographies**

Mr. Wong Wai Kwok, aged 51, joined in 2019 as the company secretary and the chief financial officer of the Company. Mr. Wong was previously the Finance General Manager of CITIC Seram, a wholly-owned subsidiary of the Company. He is a member of the Chartered Accountants Australia & New Zealand, an associate member of the Hong Kong Institute of Certified Public Accountants, a Chartered Financial Analyst holder and an associate member of the Hong Kong Institute of Chartered Secretaries and the Institute of Chartered Secretaries and Administrators. Mr. Wong holds a Master Degree of Business Law from Monash University, Master Degree of Business Administration from Deakin University, Master Degree of Professional Accounting from Monash University and Bachelor Degree of Science from The University of New South Wales. Mr. Wong has over 26 years of financial, accounting and auditing experience.

**Mr. Chung Ka Fai, Alan**, aged 52, joined in 1997 as the Chief Accountant of the Company. He is also an assistant to the Chief Executive Officer. Mr. Chung is a certified practising accountant of CPA Australia. Prior to joining the Company, he worked for various multi-national companies. Mr. Chung has over 29 years' experience in the accounting field.

Mr. Wat Chi Ping Isaac, aged 48, joined in 2019 as a Chief Legal Officer of the Company. Mr. Wat has over 20 years of legal and compliance experience from private practice in law firms as well as serving as company counsels in renowned multinational companies and Chinese Central Government-owned enterprises. His exposure covers corporate finance transactions, public and private merger and acquisitions, private equity, investment funds, corporate restructuring, litigation and dispute resolution, intellectual property rights, internal control and risk management and regulatory compliance works. Prior to joining the Company, Mr. Wat worked at a number of major international law firms and served as a member of the senior management team and General Counsel of CGN Energy International Holdings Co., Limited, General Counsel of CGN Meiya Power Holdings Co., Ltd. (Stock Code: 1811, a company listed on the Hong Kong Stock Exchange) and the Director – Legal Counsel of CITIC Securities International Company Limited. Mr. Wat became a qualified solicitor in Hong Kong and in England and Wales in November 1998 and March 1999, respectively.

Mr. Wang Xinli, aged 49, joined in 2012 as a Vice President of the Company. He is a director of a subsidiary and several joint ventures of the Company. Mr. Wang holds a bachelor's degree in Accounting from the Beijing Institute of Machinery Industry. He is a qualified accountant of China. Prior to joining the Company, Mr. Wang was engaged in several subsidiaries of CITIC Group. Mr. Wang has over 26 years' experience in accounting and financial management aspects, especially in new project assessment.

**Mr. Wang Yimin**, aged 48, joined in 2014 as the general manager of project management department of the Company. He is also an assistant to the Chief Executive Officer. Mr. Wang holds a bachelor's degree in Arts from the Beijing Foreign Studies University. Prior to joining the Company, Mr. Wang was engaged in CITIC Group. Mr. Wang has over 26 years' experience in project management and natural resources industry.

Mr. Yuan Mou, aged 57, joined the Company in November 2019 as the vice president. He also act as the general manager of 中信石油技術開發(北京)有限公司 (CITIC Petroleum Technology Development (Beijing) Limited), a wholly owned subsidiary of the Company. Mr. Yuan holds a bachelor's degree from the East China Petroleum Institute (now known as China University of Petroleum) and a Doctor of Philosophy of petroleum engineering from University of Petroleum in 2003. Prior to joining the Company, Mr. Yuan was engaged in Shengli Oil Field of the China Petroleum and Chemical Corporation. Mr. Yuan has over 35 years' experience in oil and gas industry.

The Company is committed to maintaining a good and sensible framework of corporate governance and to complying with applicable statutory and regulatory requirements with a view to assuring the conduct of management as well as protecting the interests of all shareholders. The Board assumes responsibility for leadership and control of the Company and is collectively responsible for promoting the success of the Company.

#### **Compliance with the Corporate Governance Code**

The Board is of the view that the Company has, for the year ended 31 December 2019, applied the principles and complied with the applicable code provisions, and also complied with certain recommended best practices, of the CG Code.

#### **Model Code for Securities Transactions by Directors**

The Company has adopted a code of conduct for dealings in the securities of the Company by its directors (the "Securities Dealings Code") that is based on the Model Code (or on terms no less exacting than the Model Code).

All directors have confirmed, following specific enquiry by the Company, that they have complied with the required standards set out in the Securities Dealings Code throughout the year.

#### **Board of Directors**

As at 24 March 2020, the Board comprised a total of seven members, with three executive directors, one non-executive director and three independent non-executive directors.

#### **Executive Directors:**

Mr. Sun Yufeng (Chairman)

Mr. Suo Zhengang (Vice Chairman and Chief Executive Officer)

Mr. Sun Yang (Vice Chairman)

#### Non-executive Director:

Mr. Chan Kin

#### **Independent Non-executive Directors:**

Mr. Fan Ren Da, Anthony

Mr. Gao Pei Ji Mr. Look Andrew

The Board possesses a balance of skills, experience and diversity of perspective appropriate to the requirements of the business of the Company. Directors take decisions objectively in the interests of the Company. The directors, individually and collectively, are aware of their responsibilities and accountability to shareholders and for the manner in which the affairs of the Company are managed and operated.

The Group has diversity of management expertise in the energy resources and commodities sectors, the investment management, accounting and banking fields. The Board has the required knowledge, experience and capabilities to operate and develop the Group's businesses and implement its business strategies.

On appointment, each new director is briefed by senior management on the Group's corporate goals and objectives, activities and business, strategic plans and financial situation. Each new director is also provided with a package of orientation materials in respect of a director's duties and responsibilities under the Listing Rules, the Bye-laws, corporate governance and financial reporting standards. The company secretary is responsible for keeping all directors updated on the Listing Rules and other regulatory and reporting requirements.

All directors are subject to re-election at regular intervals. The Bye-laws provide that any director appointed by the Board to fill a casual vacancy or as an additional director shall hold office only until the general meeting of the Company or the AGM, whichever shall be the earlier, next following his/her appointment and such director shall be eligible for re-election at that meeting. In addition, every director is subject to retirement at least once every three years following his/her re-election with the result that, at each AGM, one-third of the directors shall retire from office by rotation.

To the best of the knowledge of the Company, there is no financial, business, family or other material or relevant relationship between board members or between the chairman and the chief executive officer.

Under the leadership of the chief executive officer, senior management is responsible for executing the Board's strategy and implementing its policies through the day-to-day management and operations of the Group's businesses.

The Board determines which functions are reserved to the Board and which are delegated to senior management. It delegates appropriate aspects of its management and administrative functions to senior management. It also gives clear directions as to the powers of senior management, in particular, with respect to the circumstances where senior management must report back and obtain prior approval from the Board before making decisions or entering into any commitments on behalf of the Company. These arrangements are reviewed periodically to ensure that they remain appropriate to the needs of the Company.

Important matters are reserved to the Board for its decision, including long term objectives and strategies, extension of the Group's activities into new business areas, appointments to the Board and the board committees, annual budgets, material acquisitions and disposals, material connected transactions, material banking facilities, announcements of interim and final results and payment of dividends.

#### **Chairman and Chief Executive Officer**

The role of the chairman is separate from that of the chief executive officer so as to delineate their respective areas of responsibility, power and authority. The chairman focuses on the Group's strategic planning while the chief executive officer has overall executive responsibility for the Group's development and management. They receive significant support from the directors and senior management.

The chairman has a clear responsibility to ensure that the whole Board receives, in a timely manner, adequate information which must be accurate, clear, complete and reliable. The Board, led by the chairman, sets the overall direction, strategy and policies of the Company.

The chairman provides leadership for the Board to ensure that it works effectively, performs its responsibilities and acts in the best interests of the Company. He is also responsible for overseeing effective functioning of the Board and application of good corporate governance practices and procedures. The chairman seeks to ensure that all directors are properly briefed on issues arising at board meetings. He also encourages the directors to make full and active contributions to the Board's affairs, to voice their concerns or different views and ensure that the decisions fairly reflect the consensus.

#### **Non-executive Directors**

The non-executive directors (including the independent non-executive directors) are seasoned individuals from diversified backgrounds and industries and one member has appropriate accounting and related financial management expertise as required by the Listing Rules. With their expertise and experience, they serve the relevant function of bringing independent judgement and advice on the overall management of the Company. The total number of non-executive directors represented half of the board members so that there is a strong independent element on the Board, which can effectively exercise independent judgement. The non-executive directors take the lead where potential conflicts of interests arise. Their responsibilities include maintaining a balance between the non-controlling interests and the Company as a whole.

All independent non-executive directors are invited to participate in board meetings so that they are able to provide at such meetings their experience and judgement on matters to be discussed in the meetings.

The non-executive directors are appointed for an initial term of one year and thereafter from year to year, subject to re-election at the general meeting of the Company or the AGM, whichever shall be the earlier, next following their appointment and thereafter retirement by rotation and re-election at the AGMs in accordance with the Bye-laws.

The Company has received an annual confirmation of independence from each of the independent non-executive directors. The Company is of the view that all of the independent non-executive directors meet the guidelines for assessing independence as set out in rule 3.13 of the Listing Rules and considers them to be independent.

During the year, the chairman has held a meeting with the non-executive directors (including independent non-executive directors) without the presence of other executive directors.

#### **Directors' Continuous Professional Development**

During the year, to develop and refresh their knowledge and skills, all the current directors have participated in appropriate continuous professional development training which covered updates on laws, rules and regulations and also directors' duties and responsibilities. The following shows the training of each of the directors received during the year:

	Attending seminars / briefings	Reading materials
Executive Directors:		
Mr. Sun Yufeng	_	✓
Mr. Suo Zhengang	_	✓
Mr. Sun Yang	_	✓
Non-executive Director:		
Mr. Chan Kin	✓	✓
Independent Non-executive Directors:		
Mr. Fan Ren Da, Anthony	✓	✓
Mr. Gao Pei Ji	✓	✓
Mr. Look Andrew	✓	✓

#### **Board Meetings**

Meetings of the Board are held regularly and at least four times a year at about quarterly intervals to approve, among other things, the financial results of the Company. Regular board meetings are scheduled in advance to give the directors an opportunity to attend. All directors are invited to include matters in the agenda for regular board meetings. Directors can attend board meetings either in person or by electronic means of communication.

There was satisfactory attendance for board meetings, which evidences prompt attention of the directors to the affairs of the Company. A total of seven board meetings were held in 2019.

If a substantial shareholder or a director has a material conflict of interest in a matter to be considered by the Board, the matter will be dealt with by a physical board meeting (and not by a written resolution). Independent non-executive directors who, and whose associates, have no material interest in the transaction will be present at such board meeting.

Efforts are made to ensure that queries of the directors are dealt with promptly. All directors have access to the advice and services of the company secretary with a view to ensuring that board procedures and all applicable rules and regulations are followed. The directors also have separate and independent access to senior management to make further enquiries or to obtain more information where necessary.

#### **Board Committees**

The Board has established Remuneration Committee, Nomination Committee, Audit Committee and Risk Management Committee. They are each established with specific written terms of reference which deal clearly with their respective authority and responsibilities.

There was satisfactory attendance for meetings of the board committees during the year. The minutes of the committee meetings are circulated to all members of the relevant committee unless a conflict of interest arises. The committees are required to report back to the Board on key findings, recommendations and decisions.

#### **Remuneration Committee**

The purpose of the committee is to make recommendations to the Board on the remuneration policy and structure for all directors and senior management of the Group and the remuneration of all directors of each member of the Group.

The committee is responsible for making recommendations to the Board on the establishment of a formal and transparent procedure for developing remuneration policy on all directors and senior management and for determining remuneration packages of individual executive directors and senior management. It also makes recommendations to the Board on the remuneration of non-executive directors (including independent non-executive directors).

The committee consults the chairman and/or the chief executive officer about their remuneration proposals for other executive directors.

The Group's remuneration policy seeks to provide fair market remuneration in a form and value to attract, retain and motivate high quality staff. Remuneration packages are set at levels to ensure comparability and competitiveness with other companies in the industry and market competing for a similar talent pool. Emoluments are also based on an individual's knowledge, skill, time commitment, responsibilities and performance and by reference to the Group's profits and performance.

Members of the committee are:

Mr. Gao Pei Ji (Independent Non-executive Director) (Chairman)

Mr. Fan Ren Da, Anthony (Independent Non-executive Director)
Mr. Look Andrew (Independent Non-executive Director)

Mr. Suo Zhengang (Executive Director)

Four meetings were held during the year. During the year, the committee approved the remuneration and director's fee payable to a newly appointed executive director and the remuneration and director's fee payable to the directors. Also, the committee reviewed and approved the performance-based remuneration package of each individual executive director and approved the salary payable. It also discussed the guidelines for determination of bonus awards for directors.

#### **Nomination Committee**

The purpose of the committee is to lead the process for Board appointments and for identifying and nominating for the approval of the Board candidates for appointment to the Board.

In order to maintain its competitive advantage and achieve a sustainable and balanced development, the Company recognises the benefits of having a diverse Board. The Board has adopted the Diversity Policy. According to the Diversity Policy, selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background and professional experience.

The committee is responsible for reviewing the structure, size and diversity (including without limitation, gender, age, cultural and educational background, skills, knowledge and professional experience) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy, identifying individuals suitably qualified to become members of the Board and selecting or making recommendations to the Board on the selection of individuals nominated for directorships, and considering candidates on merit and against objective criteria with due regard to the Diversity Policy. The committee is also responsible for reviewing the Diversity Policy and the measurable objectives, the progress on achieving the objectives, assessing the independence of independent non-executive directors and making recommendations to the Board on the appointment or re-appointment of directors and succession planning for directors, in particular, the chairman and the chief executive officer of the Company.

The criteria for the committee to select and recommend a candidate for directorship include the candidate's reputation for integrity, qualifications, skills and knowledge, experience, commitment in respect of available time, independence and gender diversity.

Members of the committee are:

Mr. Sun Yufeng (Executive Director) (Chairman)

Mr. Fan Ren Da, Anthony (Independent Non-executive Director)
Mr. Gao Pei Ji (Independent Non-executive Director)

Two meetings were held during the year. During the year, the committee resolved to recommend to the Board the appointment of an executive director and the chairman of the Board. Also, the committee reviewed the structure, size and diversity of the Board and opined that the Board possesses a diversity of gender and a balance of skills, experience, expertise and diversity of perspectives appropriate to the requirements of the business of the Company.

#### **Audit Committee**

The Board has established formal and transparent arrangements to consider how it should apply financial reporting, risk management and internal control principles and maintain an appropriate relationship with the Company's external auditor and internal auditor.

The committee is responsible for making recommendations to the Board on the appointment, re-appointment and removal of the external auditor, and approving the remuneration and terms of engagement of the external auditor, and considering any questions of its resignation or dismissal.

The committee monitors the integrity of the Company's accounts, financial statements, interim and annual reports, and reviews significant financial reporting judgements contained in them. The committee reports to the Board any suspected fraud and irregularities and suspected infringements of laws, rules and regulations which come to its attention and are of sufficient importance to warrant the attention of the Board.

Members of the committee are:

Mr. Fan Ren Da, Anthony (Independent Non-executive Director) (Chairman)

Mr. Gao Pei Ji (Independent Non-executive Director)
Mr. Look Andrew (Independent Non-executive Director)

The members of the committee possess appropriate professional qualifications and/or experience in financial matters. None of the committee members is or was a partner of the existing external auditor.

The committee meets as and when required to perform its responsibilities, and at least twice in each financial year of the Company. Two meetings were held in the year. During the year, the committee reviewed, together with senior management and the external auditor, the financial statements for the year ended 31 December 2018 and the financial statements for the six months ended 30 June 2019, the accounting principles and practices adopted by the Group, statutory compliance, other financial reporting matters, and the adequacy and effectiveness of the Group's internal audit. The committee has also considered the adequacy of resources, staff qualifications and experience of the Company's accounting, internal audit and financial reporting functions. In addition, it has considered the continuing connected transactions of the Company.

The committee has recommended to the Board (which endorsed the recommendation) that, subject to shareholders' approval at the forthcoming AGM, Ernst & Young be re-appointed as the Company's external auditor for 2020.

#### **Risk Management Committee**

The purpose of the committee is to assist the Board to oversee the overall risk management and internal control of the Group and to assist the Board in establishing and setting risk management and internal control policies and regulations appropriate and relevant for the Group.

The committee is responsible for, amongst others, considering the overall objective and policies of the Group's comprehensive risk management and internal control; reviewing the risk philosophy and risk tolerance and appetite of the Group; overseeing the Group's overall risk management framework to identify and deal with financial, operational, legal, regulatory, technology, business, strategic and other relevant risks faced by the Group from time to time; reviewing and assessing the effectiveness of the Group's risk control and risk mitigation tools and considering any other matters in relation to risk management and internal control responsibilities to be performed by the committee or the Board.

Members of the committee are:

Mr. Look Andrew (Independent Non-executive Director) (Chairman)

Mr. Fan Ren Da, Anthony (Independent Non-executive Director)
Mr. Gao Pei Ji (Independent Non-executive Director)

Mr. Sun Yufeng (Executive Director)
Mr. Suo Zhengang (Executive Director)

The committee meets at least once in each financial year of the Company and when there is any issue which requires its consideration. Two meetings were held in the year. During the year, the committee reviewed the risk management policies and regulations of the Group, considered the risk on oil price movement and interest rate risks, reviewed the internal control improvement of the Group, conducted a sensitivity analysis on market risks, reviewed major internal control weaknesses of the Group.

#### Attendance at Meetings of the Board and the Board Committees, and the AGM

		Number of meetings held during the year  Attended / Eligible to attend							
		Board	Audit committee	Nomination committee	Remuneration committee	Risk management committee	AGM held on 21 June 2019		
Executive Directors:									
Mr. Sun Yufeng	(appointed on 28 March 2019)	6/6		1/1		1/1	1/1		
Mr. Suo Zhengang		7 / 7			4 / 4	2/2	1/1		
Mr. Sun Yang		5/7					1/1		
Mr. Kwok Peter Viem	(resigned with effect from 29 March 2019)	0/1		1/1		1/1			
Ms. Li So Mui	(resigned with effect from 22 June 2019)	4/5					1/1		
Non-executive Direc	tor:								
Mr. Chan Kin		7/7					1/1		
Independent Non-ex	ecutive Directors:								
Mr. Fan Ren Da, Antho	ny	7/7	2/2	2/2	4 / 4	2/2	1/1		
Mr. Gao Pei Ji		7/7	2/2	2/2	4 / 4	2/2	1/1		
Mr. Look Andrew		7/7	2/2		4 / 4	2/2	1/1		

#### **Corporate Governance Functions**

The Board has the following responsibilities:

- (a) to develop and review the Company's policies and practices on corporate governance; and to review compliance with the CG Code and disclosures in the corporate governance report;
- (b) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (c) to review and monitor the training and continuous professional development of the directors and senior management; and
- (d) to develop, review and monitor the code of conduct applicable to the directors and employees.

#### **Financial Reporting**

The directors acknowledge their responsibilities for preparing the financial statements for the Group. The directors are regularly provided with updates on the Company's businesses, potential investments, financial objectives, plans and actions.

The Board aims at presenting a balanced, clear and comprehensive assessment of the Group's performance, position and prospects. Senior management provides explanation and information to the directors to enable the Board to make informed assessments of the financial and other matters put before the Board for approval.

The Board considers that, through a review made by the Audit Committee, the resources, staff qualifications and experience, training programmes and budget of the Company's accounting and financial reporting function are adequate.

#### **Risk Management and Internal Control**

The Board has overall responsibility for maintaining an adequate system of risk management and internal control and reviewing its effectiveness.

The Group has established a risk management and internal control system covering all the business units to monitor, assess and manage various risks in the Group's business activities. The Risk Management Committee has reviewed the quality, integrity and effectiveness of the risk management policies and regulations of the Group and approved the relevant revisions on risk management policies under the delegation of the Board. The system identifies, evaluates and manages the significant risks through regular risk assessments, including both compliance assessment and self-assessment on risk management and internal control.

The risk management and internal control system is designed to facilitate the effectiveness and efficiency of operations, safeguard assets against unauthorised use and disposition, ensure the maintenance of proper accounting records and the truth and fairness of the financial statements, and ensure compliance with relevant legislation and regulations. The system provides reasonable, but not absolute, assurance against material misstatement or loss, and management rather than elimination of risks associated with its business activities.

The Company has taken appropriate measures to identify inside information and preserve its confidentiality until proper dissemination via the electronic publication system operated by the Stock Exchange.

The Group's risk management and internal control system comprises five levels based on the corporate governance structure:

- (a) the Board, responsible for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Company's strategic objectives;
- (b) the Risk Management Committee, responsible for reviewing the Group's risk management;
- (c) management, responsible for the day-to-day risk management in all departments and subsidiaries of the Company;
- (d) the risk management department, responsible for supervising, monitoring and centralising the Group's risk management; and
- (e) the members of the Group, responsible for performing the daily risk management task.

During the year, the risk management department identified risk by multiple channels, including questionnaires, group discussion and scenario analysis, evaluated the risk as normal risk, significant risk and critical risk, and managed the risk with reference to the risk management policy. It also controlled the risks of subsidiaries through monthly risk management reporting and risk assessment as well as the monitoring of major projects and business. The result of the review, including strategic and investment risk, health, safety and environment risk, asset impairment risk, market risk and litigation risk, has been summarised and reported to the Risk Management Committee and the Board with recommendations and follow-up results. The Board has received from management a confirmation on the effectiveness of the risk management and internal control system. Since the last annual review, slight changes in the nature and extent of significant risks were made and reported to the Risk Management Committee during the year.

#### **Internal Audit**

The internal audit department carries out an analysis and independent appraisal of the adequacy and effectiveness of the Group's risk management and internal control system, and performs independent internal audit reviews for all business units and functions in the Group on a systematic and ongoing basis. Under the internal audit charter of the Company, the internal audit department has unrestricted access to all parts of the Group's businesses and direct access to any level of management including the chairman of the Company and the chairman of the Audit Committee as it considers necessary.

The internal audit department conducts regular and independent reviews of the effectiveness of the Group's risk management and internal control system. The Audit Committee reviews the findings and opinion of the internal audit department on the effectiveness of the system and reports to the Board if significant findings are noted

During the year, the internal audit department prepared an annual internal audit plan in accordance with risk-based principles. Pursuant to the approved annual internal audit plan endorsed by the Audit Committee, detailed audit planning for each audit was devised, followed by field audits and discussions with management of the Company and subsidiaries. Special audits are conducted when required by the Board and senior management. Internal audit reports were prepared after completion of the audits, informing the Company and subsidiaries about the identified control deficiencies, together with recommendations for immediate rectification. Concerns which have been reported by the internal audit department were monitored by management by taking appropriate remedial actions. The internal audit report, which included audit findings and follow-up results, has been summarised, communicated and reported to the Audit Committee during the year.

#### **Auditor's Remuneration**

Ernst & Young were re-appointed by shareholders at the AGM held on 21 June 2019 as the Company's external auditor until the next AGM. They are primarily responsible for providing audit services in connection with the financial statements of the Group for the year ended 31 December 2019.

For the year, Ernst & Young charged the Group HK\$12,371,000 for the provision of audit services and HK\$1,021,000 for the provision of non-audit services. The non-audit services included tax advices and preparation of tax returns.

#### **Dividend Policy**

The Board approved and adopted a dividend policy which outlines the objective, procedure and general principles for the determination and payment of dividend or distribution by the Company to its shareholders (the "**Dividend Policy**"). Dividends or distributions by the Company shall be determined and declared in accordance with applicable legislation, the Bye-laws and the Dividend Policy. The Board may amend any provision in the Dividend Policy if it considers necessary.

Pursuant to the Dividend Policy, the Company may propose, recommend and declare dividends to shareholders from time to time. Final dividend declared by the Company shall be approved by shareholders at the AGM and the amount of dividend so approved shall not exceed the amount recommended by the Board. The Board may pay to shareholders such interim and/or special dividends as appear to the Board to be justified by the profits of the Company. There is no assurance that a dividend will be proposed or declared in any specific periods.

In determining the payment and amount of a dividend, the Board shall exercise care in the financial management of the Company, preserve a strong financial position, manage cash prudently and maintain an appropriate level of liquidity in the interest of preserving the long term strength and stability of the Company.

#### **Shareholders' Rights**

#### Procedures for shareholders to convene a special general meeting

Shareholders holding at the date of the requisition not less than 10% of the paid-up capital of the Company carrying the right to vote at general meetings shall at all times have the right, by written requisition to the Board or the company secretary, to require a general meeting to be called by the Board for the transaction of any business specified in such requisition.

The requisitionists must state the purpose of the meeting and contact details in the requisition and sign and deposit the requisition at the principal place of business of the Company for the attention of the company secretary.

The meeting shall be held within two months from the deposit of the requisition. If the Board fails to proceed to convene the meeting within 21 days of such deposit, the requisitionists, or any of them representing more than 50% of the total voting rights of all of them, may convene the meeting by themselves in accordance with the provisions of section 74(3) of the Companies Act, but any meeting so convened shall not be held after the expiration of three months from the deposit of the requisition.

#### Procedures for putting forward proposals at general meetings

Shareholders holding not less than 5% of the total voting rights of all shareholders having a right to vote at general meetings or not less than 100 shareholders can submit a written request stating a resolution to be moved at the AGM or a statement of not more than 1,000 words with respect to a matter referred to in any proposed resolution or the business to be dealt with at a particular general meeting.

The requisitionists must sign and deposit the written request or statement at the registered office of the Company and the principal place of business of the Company for the attention of the company secretary not less than six weeks before the AGM in the case of a requisition requiring notice of a resolution and not less than one week before the general meeting in the case of any other requisition.

If the written request is in order, the company secretary will ask the Board to include the resolution in the agenda for the AGM or, as the case may be, to circulate the statement for the general meeting, provided that the requisitionists have deposited a sum of money reasonably determined by the Board sufficient to meet the expenses in serving the notice of the resolution and/or circulating the statement submitted by the requisitionists in accordance with the statutory requirements to all the registered shareholders.

#### Procedures for directing shareholders' enquiries to the Board

Shareholders may at any time send their enquiries and concerns with sufficient contact details to the Board at the principal place of business of the Company for the attention of the Investor Relations Department or e-mail to ir@citicresources.com.

#### **Communication with Shareholders and Investor Relations**

To enhance transparency, the Company endeavours to maintain open dialogue with shareholders through a wide array of channels such as AGMs and other general meetings. Shareholders are encouraged to participate in these meetings.

The Board will whenever it thinks fit and as required under the Bye-laws and the Listing Rules call general meetings for the purpose of asking shareholders to consider and, if thought fit, approving resolutions proposed by the Board; notably in relation to notifiable and/or connected transactions. In addition, the Company communicates with shareholders through the issue of announcements and press releases.

A separate resolution is proposed for each substantially separate issue at a general meeting by the chairman of that meeting, including the election and re-election of a director.

The chairman of the Company, the chairman or member of each of the board committees and external auditor attend and answer questions at the AGM.

The chairman of the independent board committee is available to answer questions at any general meeting to approve a connected transaction or any other transaction that is subject to independent shareholders' approval.

The Company ensures compliance with the requirements about voting by poll contained in the Listing Rules and the Bye-laws. The representative of the share registrar of the Company is normally appointed as scrutineer of the votes cast by way of a poll. In relation to votes taken by way of a poll, their results are subsequently published on the websites of the Stock Exchange and the Company at <a href="http://www.hkexnews.hk">http://www.hkexnews.hk</a> and <a href="http://resources.citic respectively">http://resources.citic respectively</a>.

The Company is committed to providing clear and reliable information on the performance of the Group to shareholders through interim and annual reports. The website of the Company offers timely and updated information of the Group.

The Company keeps contact with the media and holds briefings with investment analysts from time to time including following the announcement of financial results. Senior management also, whenever appropriate, participates in investor conferences, one-on-one meetings, forums, luncheons, conference calls and non-deal road shows which enable the Company to better understand investors' concerns and expectations.

The Company maintains effective two-way communications with shareholders and other investors whose feedback is invaluable to the Company in enhancing corporate governance, management and competitiveness. Comments and suggestions are welcome and can be sent to the principal place of business of the Company for the attention of the Investor Relations Department or e-mailed to ir@citicresources.com.

#### **Report of the Directors**

The directors present their report and the audited financial statements of the Group for the year ended 31 December 2019.

#### **Principal Activities**

The principal activity of the Company is investment holding. Details of the principal activities of its subsidiaries are set out in note 1 to the financial statements. During the year, there were no significant changes in the nature of the Group's principal activities.

#### **Segment Information**

An analysis of the Group's revenue and results by principal operating activities and the Group's revenue and non-current assets by geographical area of operations for the year ended 31 December 2019 is set out in note 4 to the financial statements.

#### **Results and Dividends**

The Group's profit for the year ended 31 December 2019 and the state of affairs of the Group at that date are set out in the financial statements on pages 47 to 156.

The Board does not recommended payment of a final dividend for the year ended 31 December 2019.

#### **Business Review**

A fair review of the Group's business and a description of the principal risks and uncertainties faced by the Group are provided in the Chairman's Statement and Management's Discussion and Analysis on pages 1 to 16. Particulars of important events affecting the Group that have occurred since the end of the year, and indication of likely future development in the Group's business can also be found in these pages. An analysis of the Group's performance during the year using key financial performance indicators is set out on page 4. An account of the Company's relationship with its key stakeholders can be found on page 31.

#### **Environmental Policies and Performance**

The Group attaches importance to balancing the needs of business development and environmental protection, and endeavours to make continuous improvements through technological upgrading and performance evaluations.

The Group integrates environmental protection across all activities and operations. It promotes clean production and alleviates as far as possible the impact of the Group's operations on the environment. In respect of the Group's oilfield operations, the Group has enhanced resource utilisation efficiency and strengthened its efforts on nature conservation through a wide range of measures. During the year, the investment project "produced water demineralisation plant project" commenced construction in the Karazhanbas Oil and Gas Field in Mangistau Oblast in Kazakhstan, which could reduce the environmental pollution risks caused by recycle the produced water in the oil field, and also could utilize the produced water in the oil field. Yuedong oilfield has purchased hot steam to replace the use of original fuel boilers at the onshore terminal to reduce air pollutant emissions. As of the end of 2019, a 450 hectares of reforestation program has been completed in Seram Island Non-Bula Block in Indonesia.

### **Compliance with Laws and Regulations**

The Company complies with the requirements under the Companies Act, the Listing Rules and the SFO for, among other things, the disclosure of information and corporate governance.

## **Summary of Financial Information**

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the past five financial years, as extracted from the published audited financial statements, is set out on page 157. This summary does not form part of the audited financial statements.

# **Property, Plant and Equipment**

Details of movements in the property, plant and equipment of the Group during the year are set out in note 13 to the financial statements.

### **Share Capital and Share Options**

There was no movement in the Company's share capital during the year. Details of movements in the Company's share options during the year are set out in note 34 to the financial statements.

### **Pre-emptive Rights**

There are no provisions for pre-emptive rights under the Bye-laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

### **Purchase, Redemption or Sale of Listed Securities of the Company**

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year.

### **Reserves**

Details of movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity.

### **Distributable Reserves**

In accordance with the Companies Act, the Company may pay dividends out of contributed surplus, retained profits and any other reserves provided that immediately following the payment of such distribution or payment, the Company is able to pay off its debts as and when they fall due. As at 31 December 2019, the Company had contributed surplus and retained profits amounting to HK\$358,625,000 and HK\$1,346,820,000 respectively.

### **Charitable Contributions**

During the year, the Group did not make any charitable contributions (2018: Nil).

# **Major Customers and Major Suppliers**

In the year under review, sales to the Group's five largest customers accounted for 57.1% of the total sales for the year and sales to the largest customer amounted to 27.5%. Purchases from the Group's five largest suppliers accounted for 30.1% of the total purchases for the year and purchases from the largest supplier amounted to 11.6%.

None of the directors or any of their close associates or any shareholders (which, to the best of the knowledge of the directors, own more than 5% of the number of issued shares of the Company) had any beneficial interest in the Group's five largest customers or suppliers.

### **Directors**

The directors of the Company during the year and up to the date of this report are as follows:

#### **Executive Directors:**

Mr. Sun Yufeng (appointed on 28 March 2019)

Mr. Suo Zhengang

Mr. Sun Yang

Mr. Kwok Peter Viem (resigned with effect from 29 March 2019)
Ms. Li So Mui (resigned with effect from 22 June 2019)

#### Non-executive Director:

Mr. Chan Kin

### **Independent Non-executive Directors:**

Mr. Fan Ren Da, Anthony

Mr. Gao Pei Ji

Mr. Look Andrew

The non-executive directors, including independent non-executive directors, of the Company are appointed for an initial term of one year and thereafter from year to year and all of the directors, including executive directors, are subject to retirement by rotation and re-election in accordance with the Bye-laws.

In accordance with Bye-laws 87(1) and 87(2), Mr. Sun Yang, Mr. Fan Ren Da, Anthony and Mr. Gao Pei Ji will retire by rotation and, being eligible, will offer themselves for re-election at the forthcoming AGM.

### **Directors' Service Contracts**

No director proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable by the Company within one year without payment of compensation other than statutory compensation.

#### **Directors' Remuneration**

Directors' remuneration is determined by the Remuneration Committee. The Group's remuneration policy seeks to provide fair market remuneration in a form and value to attract, retain and motivate high quality staff. Remuneration packages are set at levels to ensure comparability and competitiveness with other companies in the industry and market competing for a similar talent pool. Emoluments are also based on an individual's knowledge, skill, time commitment, responsibilities and performance and by reference to the Group's profits and performance.

### **Directors' Interests in Contracts**

During the year, no director had an interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party.

Save as disclosed herein and so far as is known to the directors, as at 31 December 2019, none of the directors or their respective associates was materially interested in any subsisting contract or arrangement which is significant in relation to the businesses of the Group taken as a whole.

# **Directors' Competing Interests**

So far as is known to the directors, as at 31 December 2019, none of the directors or their respective associates had any interest in a business, apart from the businesses of the Group, which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

# **Directors' and Chief Executive's Interests in Shares and Underlying Shares**

As at 31 December 2019, the interests and short positions of the directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which are required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are deemed or taken to have under such provisions of the SFO), or which are required pursuant to section 352 of the SFO to be entered in the register referred to therein, or which are required pursuant to the Model Code to be notified to the Company and the Stock Exchange are as follows:

### Long positions in shares and underlying shares of the Company

Name of director	Nature of interest	Number of ordinary shares of HK\$0.05 each held	Percentage of the total issued share capital of the Company
Mr. Sun Yang Mr. Chan Kin (" <b>Mr. Chan")</b>	Directly beneficially owned Corporate	4,000 786,558,488*	 10.01

<sup>\*</sup> The figure represents an attributable interest of Mr. Chan through his interest in ASM Holdings. Mr. Chan is a significant shareholder of ASM Holdings.

# Long positions in shares and underlying shares of associated corporations of the Company

Name of director	Name of associated corporation	Shares/ equity derivatives	Number of shares/ equity derivatives held	Nature of interest	Percentage of the total issued share capital of the associated corporation
Mr. Gao Pei Ji	CITIC Limited	Ordinary shares	20,000	Directly beneficially owned	

Save as disclosed herein and in the section headed "Substantial Shareholders' and Other Persons' Interests in Shares and Underlying Shares" (in case there is any disclosure therein) (on page 38), and so far as is known to the directors, as at 31 December 2019:

- (a) none of the directors or the chief executive of the Company had an interest or a short position in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which are required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are deemed or taken to have under such provisions of the SFO), or which are required pursuant to section 352 of the SFO to be entered in the register referred to therein, or which are required pursuant to the Model Code to be notified to the Company and the Stock Exchange; and
- (b) none of the directors was a director or employee of a company which had an interest or a short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO.

# **Directors' Rights to Acquire Shares or Debentures**

Save as disclosed in the section headed "Directors' and Chief Executive's Interests in Shares and Underlying Shares" above and in the section headed "Share Option Scheme" below, at no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the directors of the Company or their respective spouses or children under 18 years of age to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate of the Group.

# **Permitted Indemnity Provision**

The Bye-laws provide that every director of the Company is entitled to be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which he/she may incur or sustain in or about the execution of the duties of his/her office or otherwise in relation thereto

The Company has arranged Directors & Officers Liability and Company Reimbursement Insurance for the directors and officers of the Company and its subsidiaries.

### **Management Contracts**

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

### **Share Option Scheme**

The Old Scheme for a term of 10 years expired on 29 June 2014. The share options granted under the Old Scheme have been lapsed.

To enable the Company to continue to grant share options as an incentive or reward to eligible persons, New Scheme was adopted. Further details of the New Scheme are set out in note 34 to the financial statements. Up to the date of this report, no share option has been granted under the New Scheme.

# Substantial Shareholders' and Other Persons' Interests in Shares and Underlying Shares

As at 31 December 2019, the interests and short positions of the substantial shareholders and other persons in the shares or underlying shares of the Company, as recorded in the register required to be kept under section 336 of the SFO, were as follows:

Name of shareholder	Nature of interest	Number of ordinary shares of HK\$0.05 each held as long positions	Percentage of the total issued share capital of the Company
中國中信集團有限公司 (CITIC Group Corporation)	Corporate	4,675,605,697 (1)	59.50
CITIC Limited	Corporate	4,675,605,697 (2)	59.50
CITIC Corporation Limited	Corporate	4,675,605,697 <sup>(3)</sup>	59.50
CITIC Projects Management (HK) Limited	Corporate	3,895,083,904 (4)	49.57
Keentech Group Limited	Corporate	3,895,083,904 (5)	49.57
CITIC Australia Pty Limited	Corporate	750,413,793 <sup>(6)</sup>	9.55
Argyle Street Management Holdings Limited	Corporate	786,558,488 <sup>(7)</sup>	10.01
Argyle Street Management Limited	Corporate	786,558,488 <sup>(8)</sup>	10.01
ASM Connaught House General Partner Limited	Corporate	786,558,488 <sup>(9)</sup>	10.01
ASM Connaught House General Partner II Limited	Corporate	786,558,488 <sup>(10)</sup>	10.01
ASM Connaught House Fund LP	Corporate	786,558,488 (11)	10.01
ASM Connaught House Fund II LP	Corporate	786,558,488 <sup>(12)</sup>	10.01
ASM Connaught House (Master) Fund II LP	Corporate	786,558,488 <sup>(13)</sup>	10.01
Sea Cove Limited	Corporate	786,558,488 <sup>(14)</sup>	10.01
TIHT Investment Holdings III Pte. Ltd.	Corporate	786,558,488 <sup>(15)</sup>	10.01

#### Notes:

- (1) The figure represents an attributable interest of CITIC Group through its interest in CITIC Limited. CITIC Group is a company established in China.
- (2) The figure represents an attributable interest of CITIC Limited through its interest in CITIC Corporation Limited ("CITIC Corporation"). CITIC Limited, a company incorporated in Hong Kong and listed on the Main Board of the Stock Exchange (Stock Code: 267), is owned as to 32.53% by CITIC Polaris Limited ("CITIC Polaris") and 25.60% by CITIC Glory Limited ("CITIC Glory"). CITIC Polaris and CITIC Glory, companies incorporated in the BVI, are direct wholly-owned subsidiaries of CITIC Group.
- (3) The figure represents an attributable interest of CITIC Corporation through its interest in CITIC Projects Management (HK) Limited ("CITIC Projects"), CITIC Australia Pty Limited ("CA") and Fortune Class Investments Limited ("Fortune Class"). Fortune Class holds 30,108,000 shares representing 0.38% of the total issued share capital of the Company. CITIC Corporation, a company established in China, is a direct wholly-owned subsidiary of CITIC Limited. Fortune Class, a company incorporated in the BVI, is an indirect wholly-owned subsidiary of CITIC Corporation.
- (4) The figure represents an attributable interest of CITIC Projects through its interest in Keentech Group Limited ("Keentech"). CITIC Projects, a company incorporated in the BVI, is a direct wholly-owned subsidiary of CITIC Corporation.
- (5) Keentech, a company incorporated in the BVI, is a direct wholly-owned subsidiary of CITIC Projects.
- (6) CA, a company incorporated in Australia, is a direct wholly-owned subsidiary of CITIC Corporation.
- (7) The figure represents an attributable interest of ASM Holdings through its interest in ASM Limited, ASM Connaught House General Partner Limited ("ASM General Partner") and ASM Connaught House General Partner II Limited ("ASM General Partner II"). ASM Holdings is a company incorporated in the BVI.
- (8) The figure represents an attributable interest of ASM Limited through its control of, by virtue of its position as investment manager of, ASM Connaught House Fund LP ("ASM Fund LP"), ASM Connaught House Fund II LP ("ASM Fund II") and ASM Connaught House (Master) Fund II LP ("ASM (Master) Fund II"). ASM Limited, a company incorporated in the BVI, is a direct wholly-owned subsidiary of ASM Holdings.
- (9) The figure represents an attributable interest of ASM General Partner through its role as general partner of ASM Fund LP. ASM General Partner, a company incorporated in the Cayman Islands, is a direct wholly-owned subsidiary of ASM Holdings.
- (10) The figure represents an attributable interest of ASM General Partner II through its role as general partner in ASM Fund II and ASM (Master) Fund II.
- (11) The figure represents an attributable interest of ASM Fund LP through its interest in Albany Road Limited ("**Albany**"). Albany, a company incorporated in the BVI, is a direct wholly-owned subsidiary of ASM Fund LP.
- (12) The figure represents an attributable interest of ASM Fund II through its interest in ASM (Master) Fund II.
- (13) The figure represents an attributable interest of ASM (Master) Fund II through its interest in Caroline Hill Limited ("Caroline"). Caroline, a company incorporated in the BVI, is a direct wholly-owned subsidiary of ASM (Master) Fund II.
- (14) The figure represents an attributable interest of Sea Cove Limited ("Sea Cove") through its interest in TIHT Investment Holdings III Pte. Ltd. ("TIHT"). Sea Cove, a company incorporated in the BVI, is owned as to more than one-third of the total issued share capital by Caroline and more than one-third of the total issued share capital by Albany.
- (15) TIHT, a company incorporated in Singapore, is a direct wholly-owned subsidiary of Sea Cove.

Save as disclosed herein and in the section headed "Directors' and Chief Executive's Interests in Shares and Underlying Shares" (on page 36), and so far as is known to the directors, as at 31 December 2019, no person had an interest or a short position in the shares or underlying shares of the Company required to be recorded in the register to be kept under section 336 of the SFO.

# **Specific Performance Obligations on Controlling Shareholder of the Company**

The following disclosures are made in compliance with the disclosure requirements under rule 13.21 of the Listing Rules.

In December 2016, the Company entered into a facility agreement with a syndicate of financial institutions in respect of an unsecured 3-year term loan facility of US\$310,000,000 (HK\$2,418,000,000) (the "A Loan"). The A Loan facility was expired on final maturity date on 31 December 2019.

In May 2017, the Company entered into a facility agreement with a bank in respect of an unsecured 3-year term loan facility of US\$40,000,000 (HK\$312,000,000) (the "B Loan"). Pursuant to the provisions of this facility agreement, if CITIC Limited ceases to remain (directly or indirectly) the single largest shareholder of the Company, then the bank may require mandatory prepayment of the B Loan together with all other sums due.

# **Sufficiency of Public Float**

Based on information that is publicly available to the Company and within the knowledge of the directors, at least 25% of the Company's total number of issued shares is held by the public as at the date of this report.

# **Events after the Reporting Period**

Details of the significant events of the Group after the reporting period are set out in note 45 to the financial statements.

### **Audit Committee**

The Company has an audit committee which was established in compliance with rule 3.21 of the Listing Rules with responsibility for reviewing and providing supervision over the Group's financial reporting process. The Audit Committee comprises the three independent non-executive directors of the Company.

The Audit Committee has reviewed the financial statements with senior management and the external auditor of the Company.

# **Auditor**

Ernst & Young shall retire, and a resolution for their re-appointment as auditor of the Company will be proposed, at the forthcoming AGM.

On behalf of the Board **Sun Yufeng** *Chairman* 

Hong Kong, 24 March 2020



# To shareholders of CITIC Resources Holdings Limited

(Incorporated in Bermuda with limited liability)

### Opinion

We have audited the consolidated financial statements of CITIC Resources Holdings Limited (the "Company") and its subsidiaries (the "Group") set out on pages 47 to 156, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

# **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of this auditor's report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of this auditor's report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

### **Key Audit Matters (continued)**

### Key audit matter

# How our audit addressed the key audit matter

### Impairment of oil and gas properties

As at 31 December 2019, the carrying value of the Group's oil and gas properties amounted to HK\$2,433,553,000, net of provision for impairment of HK\$3,105,010,000. The recent volatile oil prices are considered an impairment indicator of the oil and gas properties.

Management of the Group performed impairment assessments on the oil and gas properties by using discounted cash flow models as at 31 December 2019. Based on the outcomes of the impairment assessments, the Group considered no additional impairment to be provided for the year.

This area was important to our audit because the oil and gas properties are significant to the Group and significant estimation was involved in the assessment of the recoverable amount of the oil and gas properties. This assessment required management to make assumptions to be used in the discounted cash flow models. The most critical assumptions were the future oil prices, oil reserves and discount rates.

Related disclosures are included in notes 3 and 13 to the financial statements.

We evaluated and challenged the assumptions and methodologies used by management to assess the recoverable amount of the oil and gas properties of the Group. We compared management's oil price assumptions with the latest available market evidence, including broker's estimates and other long term price forecasts. We also considered the independence, reputation and capabilities of the Group's external experts who were responsible for oil reserves estimation. We discussed and ensured that any reserves revisions were consistent with our understanding. We also involved our valuation expert to assist us in critically assessing the methodologies and applied discount rates.

### Investment in a joint venture

As at 31 December 2019, the carrying value of the Group's investment in a joint venture amounted to HK\$2,046,546,000, net of provision for impairment of HK\$1,399,935,000. The joint venture is principally engaged in the exploration, development, production and sale of oil in Kazakhstan. The volatile oil prices in the past few years have heightened the risk of impairment associated with the Group's investment in the joint venture.

Management of the Group performed an impairment assessment on the investment in the joint venture with reference to the share of estimated future cash flows to be generated by the joint venture by using a discounted cash flow model as at 31 December 2019.

This area was important to our audit because the Group's investment in the joint venture is significant to the Group and significant estimation was involved in the assessment of the recoverable amount of the investment. This assessment required management to make assumptions to be used in the discounted cash flow model. The most critical assumptions were the future oil prices, oil reserves, export sales volume and discount rate.

Related disclosures are included in notes 3 and 20 to the financial statements.

We evaluated and challenged the assumptions and methodologies used by management to assess the recoverable amount of the Group's investment in a joint venture. We paid specific attention to the assumptions used to forecast the revenues and operating results. We compared management's oil price assumptions with the latest available market evidence, including brokers' estimates and other long term price forecasts. We also considered the independence, reputation and capabilities of the Group's external expert who was responsible for oil reserves estimation. We discussed the reserves revisions with the Group's internal expert and evaluated the revisions. We also involved our valuation expert to assist us in critically assessing the methodologies and applied discount rate. In addition, we evaluated the adequacy and appropriateness of the disclosures regarding this matter in the financial statements.

# Other Information included in the Annual Report

The directors of the Company are responsible for the other information. The other information comprises the information included in this annual report, other than the consolidated financial statements and this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Consolidated Financial Statements**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors are assisted by the audit committee of the Company (the "Audit Committee") in discharging their responsibilities for overseeing the Group's financial reporting process.

# **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This auditor's report is made solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this auditor's report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether
  due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
  material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the Group's internal control;
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors of the Company;
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based
  on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that
  may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that
  a material uncertainty exists, we are required to draw attention in this auditor's report to the related
  disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our
  opinion. Our conclusions are based on the audit evidence obtained up to the date of this auditor's report.
  However, future events or conditions may cause the Group to cease to continue as a going concern;
- evaluate the overall presentation, structure and content of the consolidated financial statements, including
  the disclosures, and whether the consolidated financial statements represent the underlying transactions
  and events in a manner that achieves fair presentation; and
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the year and are therefore the key audit matters. We describe these matters in this auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in this auditor's report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Ms. Lee Mee Kwan, Helena.

Ernst & Young
Certified Public Accountants

22/F, CITIC Tower 1 Tim Mei Avenue Central, Hong Kong

24 March 2020

Year ended 31 December HK\$'000

# **Consolidated Income Statement**

	Notes	2019	2018
REVENUE	5	3,425,510	4,427,317
Cost of sales		(3,058,317)	(3,613,628)
Gross profit		367,193	813,689
Other income and gains Selling and distribution costs General and administrative expenses Other expenses, net Finance costs Share of profit of:	5	304,368 (13,446) (370,755) (64,577) (278,056)	98,277 (21,696) (425,334) (88,853) (287,359)
Associates A joint venture		71,513 615,100	635,202 563,271
<b>,</b>		631,340	1,287,197
Provision for impairment of items of property, plant and equipment Provision for impairment of other assets	13 16		(323,366) (13,066)
PROFIT BEFORE TAX	6	631,340	950,765
Income tax expense	10	(236)	(465)
PROFIT FOR THE YEAR		631,104	950,300
ATTRIBUTABLE TO: Shareholders of the Company Non-controlling interests		600,293 30,811	905,253 45,047
		631,104	950,300
EARNINGS PER SHARE ATTRIBUTABLE TO			
ORDINARY SHAREHOLDERS OF THE COMPANY	12	HK cents	HK cents
Basic		7.64	11.52
Diluted		7.64	11.52

Year ended 31 December HK\$'000

# **Consolidated Statement of Comprehensive Income**

N	lote	2019	2018
PROFIT FOR THE YEAR		631,104	950,300
OTHER COMPREHENSIVE INCOME/(LOSS)			
Other comprehensive loss that may be reclassified to profit or loss in subsequent periods:			
Cash flow hedges:  Effective portion of changes in fair value of hedging instruments arising during the year Income tax effect		(185,831) 55,750	(343,844) 103,154
		(130,081)	(240,690)
Exchange differences on translation of foreign operations Share of other comprehensive loss of associates Share of other comprehensive loss of a joint venture		(43,817) (31,628) (1,501)	(155,974) (223,569) (22,434)
Net other comprehensive loss that may be reclassified to profit or loss in subsequent periods		(207,027)	(642,667)
Other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods:			
Equity instrument at fair value through other comprehensive income: Changes in fair value		_	650
Income tax effect			(195) 455
		_	403
Re-measurement gain on defined benefit plan: Changes in fair value Income tax effect	31	1,023 (308)	1,565 (471)
		715	1,094
Share of other comprehensive loss of a joint venture Share of other comprehensive income/(loss) of an associate		(8,464) (2,577)	(15,366) 7,589
Net other comprehensive loss that will not be reclassified to profit or loss in subsequent periods		(10,326)	(6,228)
OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF TAX		(217,353)	(648,895)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		413,751	301,405
ATTRIBUTABLE TO: Shareholders of the Company Non-controlling interests		386,926 26,825	271,647 29,758
		413,751	301,405

31 December HK\$'000

# **Consolidated Statement of Financial Position**

	Notes	2019	2018
NON-CURRENT ASSETS			
Property, plant and equipment	13	3,004,109	3,114,985
Right-of-use assets	14(b)	102,048	_
Prepaid land lease payments	14(a)	_	14,374
Goodwill	15	24,682	24,682
Other assets	16	264,243	257,921
Investments in associates	19	3,982,682	4,359,615
Investment in a joint venture	20	2,046,546	1,441,411
Derivative financial instrument	25	113,651	244,983
Prepayments, deposits and other receivables	22	67,785	19,687
Deferred tax assets	32	86,806	33,217
Total non-current assets		9,692,552	9,510,875
CURRENT ASSETS			
Inventories	23	457,766	608,854
Trade receivables	24	374,803	559,665
Prepayments, deposits and other receivables	22	266,044	788,459
Financial assets at fair value through profit or loss	21	_	2,190
Derivative financial instruments	25	242,237	288,535
Pledged deposit	26	39,179	_
Cash and cash equivalents	26	1,595,429	1,921,169
Total current assets		2,975,458	4,168,872
CURRENT LIABILITIES			
Accounts payable	27	136,520	158,411
Tax payable		204	425
Accrued liabilities and other payables	28	711,368	777,416
Derivative financial instruments	25	7,116	23,743
Bank borrowings	29	1,152,775	2,006,729
Lease liabilities	14(c)	22,060	_
Finance lease payables	30	_	2,243
Provisions	31	44,857	44,705
Total current liabilities		2,074,900	3,013,672
NET CURRENT ASSETS		900,558	1,155,200
TOTAL ASSETS LESS CURRENT LIABILITIES		10,593,110	10,666,075

31 December HK\$'000

# **Consolidated Statement of Financial Position**

Notes	2019	2018
	10,593,110	10,666,075
29	3,900,000	4,209,823
14(c)	69,075	_
30	_	489
31	431,286	401,745
	4,400,361	4,612,057
	6,192,749	6,054,018
33	392 886	392,886
35	5,860,503	5,748,597
	6.253.389	6,141,483
	(60,640)	(87,465)
		6,054,018
	29 14(c) 30 31	10,593,110  29 3,900,000 14(c) 69,075 30 — 31 431,286  4,400,361  6,192,749  33 392,886 35 5,860,503  6,253,389

Sun Yufeng Director Suo Zhengang Director

# **Consolidated Statement of Changes in Equity**

	Notes	Issued capital	Share premium account	Contributed surplus (note 35)	Capital reserve (note 35)	
At 1 January 2018		392,886	6,852	447,661	(38,579)	
Profit for the year Other comprehensive income/(loss) for the year: Changes in fair value of equity instrument at fair value through		_	_	_	_	
other comprehensive income, net of tax  Cash flow hedges, net of tax		_	_	_	_	
Exchange differences on translation of foreign operations		_	_	_	_	
Share of other comprehensive loss of a joint venture		_	_	_	_	
Share of other comprehensive income/(loss) of associates		_	_	_	_	
Re-measurement gain on defined benefit plan, net of tax						
Total comprehensive income/(loss) for the year		_	_	_	_	
Release upon dissolution of a subsidiary Transfer of share option reserve upon the expiry of share options	34	_	_	_	_	
Distribution to shareholders	•	_	_	(196,443)	_	
Share of other reserve movements of an associate		_	_		_	
At 31 December 2018		392,886	6,852 <b>*</b>	251,218 <b>*</b>	(38,579) *	
At 1 January 2019		392,886	6,852	251,218	(38,579)	
Profit for the year Other comprehensive income/(loss) for the year:		-	_	-	-	
Cash flow hedges, net of tax		_	_	_	_	
Exchange differences on translation of foreign operations		_	-	_	_	
Share of other comprehensive loss of a joint venture		_	_	_	_	
Share of other comprehensive loss of associates Re-measurement gain on defined benefit plan, net of tax		_	_	_	_	
Total comprehensive income/(loss) for the year		_	_	_	_	
Distribution to shareholders	11	_	-	_	_	
Share of other reserve movements of an associate		_	_	_	_	
At 31 December 2019		392,886	6,852 *	251,218 *	(38,579) *	

<sup>\*</sup> These reserve accounts comprise the consolidated reserves of HK\$5,860,503,000 (2018: HK\$5,748,597,000) in the consolidated statement of financial position.

Attributable	e to shareholders of	the Company						
Exchange fluctuation reserve	Equity instrument at fair value through other comprehensive income revaluation reserve	Cash flow hedge reserve	Share option reserve	Investment related reserve (note 35)	Retained profits	Sub-total	Non- controlling interests	Total equity
158,492	(455)	626,138	12,000	(1,047,200)	5,506,378	6,064,173	(117,223)	5,946,950
_	_	_	_	_	905,253	905,253	45,047	950,300
	455    	(240,690) — — — —	- - - -			455 (240,690) (140,685) (37,800) (215,980) 1,094		455 (240,690) (155,974) (37,800) (215,980) 1,094
(140,685) (5,561) —	455	(240,690)	— — (12,000) —	(246,003)	898,570 5,561 12,000	271,647 — — — (196,443)	29,758 — — —	301,405 — — — (196,443)
_	_	_	_	(2,133)	4,239	2,106	_	2,106
12,246	* _*	385,448 *	_*	(1,295,336) *	6,426,748 <b>*</b>	6,141,483	(87,465)	6,054,018
12,246	_	385,448	_	(1,295,336)	6,426,748	6,141,483	(87,465)	6,054,018
-	_	_	_	_	600,293	600,293	30,811	631,104
	_ _ _ _	(130,081) — — — —	_ _ _ _	  (1,501) (31,628) 	 (8,464) (2,577) 715	(130,081) (39,831) (9,965) (34,205) 715	(3,986) — — —	(130,081) (43,817) (9,965) (34,205) 715
(39,831) — —	_ _ _	(130,081) — —	_ _ _	(33,129) — 1,908	589,967 (275,020) (1,908)	386,926 (275,020) —	26,825 — —	413,751 (275,020) —
(27,585)	* _*	255,367 *	_*	(1,326,557) *	6,739,787 *	6,253,389	(60,640)	6,192,749

Year ended 31 December HK\$'000

# **Consolidated Statement of Cash Flows**

	Notes	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		631,340	950,765
Adjustments for:			
Interest income	5	(36,410)	(36,080)
Depreciation of property, plant and equipment	6	356,717	490,058
Depreciation of right-of-use assets	6	32,438	_
Amortisation of prepaid land lease payments	6	_	1,217
Amortisation of other assets	6	5,747	5,086
Provision for long term employee benefits	6	16,152	7,100
Loss/(gain) on disposal of items of			
property, plant and equipment, net	6	1,625	(235)
Losses on write-off of financial assets at			
fair value through profit or loss	6	2,190	839
Gain on disposal of partial participating interest in			
a production sharing contract	5	_	(17,482)
Write-down of inventories to net realisable value	6	6,900	906
Provision for impairment of items of			
property, plant and equipment	6	_	323,366
Provision for impairment of other assets	6	_	13,066
Provision for/(reversal of) impairment of			
trade receivables, net	6	(16,069)	20,129
Reversal of impairment of other receivables	5	(11,158)	(10,929)
The government loan forgiveness	5	(122,955)	_
Fair value loss/(gain) on			
derivative financial instruments, net	6	(31,578)	45,655
Finance costs	9	278,056	287,359
Share of profit of associates		(71,513)	(635,202)
Share of profit of a joint venture		(615,100)	(563,271)
		426,382	882,347
Decrease in inventories		152,052	7,126
Decrease in trade receivables		204,500	1,196
Decrease/(increase) in prepayments, deposits and other receivables		(49,539)	8,138
Decrease in accounts payable		(20,874)	(5,306)
Increase/(decrease) in accrued liabilities and other payabl	es	(26,013)	86,184
Decrease in provisions		(31,419)	(17,888)
Cash generated from operations		655,089	961,797
Income tax paid		(434)	(63)
Net cash flows from operating activities		654,655	961,734

Year ended 31 December HK\$'000

# **Consolidated Statement of Cash Flows**

	Notes	2019	2018
Net cash flows from operating activities		654,655	961,734
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		36,149	35,887
Dividend income from associates	19	414,243	389,400
Purchases of items of property, plant and equipment	.,	(236,529)	(109,537)
Additions to other assets		(12,069)	(7,473)
Proceeds from disposal of items of			, , ,
property, plant and equipment		460	34,320
Proceeds from disposal of partial participating interest in			
a production sharing contract		_	40,898
Repayment of loan from a joint venture		530,469	380,192
Increase in pledged deposit		(39,179)	_
Net cash flows from investing activities		693,544	763,687
CASH FLOWS FROM FINANCING ACTIVITIES		4 5 40 000	700 400
New bank borrowings		1,549,292	780,439
Repayment of bank borrowings		(2,721,692)	(1,553,637)
Receipt of a loan from government		82,935	104,156
Repayment of a loan from government		(20,393)	(35,446)
Principal portion of lease liabilities/finance lease payables Interest portion of lease liabilities		(29,052) (4,049)	(8,648)
Interest paid		(241,201)	(261,409)
Dividend paid to shareholders		(275,006)	(196,435)
Finance charges paid		(273,000)	(40)
Net cash flows used in financing activities		(1,659,166)	(1,171,020)
NET INCREASE/(DECREASE) IN			
CASH AND CASH EQUIVALENTS		(310,967)	554,401
Cash and cash equivalents at beginning of year		1,921,169	1,405,672
Effect of foreign exchange rate changes, net		(14,773)	(38,904)
CASH AND CASH EQUIVALENTS AT END OF YEAR		1,595,429	1,921,169
ANALYSIS OF BALANCES OF			
CASH AND CASH EQUIVALENTS			
Cash and bank balances	26	541,898	608,081
Time deposits	26	1,053,531	1,313,088
Cash and cash equivalents as stated in			
the consolidated statement of financial position		1,595,429	1,921,169
· ·			

### 1. Corporate and Group Information

CITIC Resources Holdings Limited is a limited liability company incorporated in Bermuda. The head office and principal place of business of the Company is located at Suites 6701-02 & 08B ,67/F, International Commerce Centre, 1 Austin Road West, Kowloon, Hong Kong.

The principal activity of the Company is investment holding.

During the year, the Group was principally engaged in the following businesses:

- (a) the operation of the PAS which sources alumina and produces aluminium ingots in Australia;
- (b) the operation of coal mines and the sale of coal in Australia;
- (c) the export of various commodity products such as aluminium ingots, coal, iron ore, alumina and copper; and the import of other commodity products and manufactured goods such as steel, and vehicle and industrial batteries and tyres into Australia;
- (d) the exploration, development, production and sale of oil from the Seram Block; and
- (e) the exploration, development, production and sale of oil from the Hainan-Yuedong Block.

In the opinion of the directors, the ultimate holding company of the Company is 中國中信集團有限公司 (CITIC Group Corporation), a company established in China. The intermediate holding company of the Company, CITIC Limited, which is incorporated and listed in Hong Kong, produces consolidated financial statements available for public use.

# 1. Corporate and Group Information (continued)

# Information about subsidiaries

Particulars of the Company's subsidiaries were as follows:

Name	Place of incorporation / operation	Issued ordinary share capital	Percentage of equity interest attributable to the Company	Principal activities
Directly held				
SEA Wood Investment Holdings Limited	BVI/ Hong Kong	US\$10,000	100	Investment holding
Starbest Venture Limited	BVI / Hong Kong	US\$1	100	Investment holding
Star Elite Venture Limited	BVI / Hong Kong	US\$1	100	Investment holding
Star Choice Venture Limited	BVI / Hong Kong	US\$1	100	Financing
Zenith Ease Limited	BVI / Hong Kong	US\$1	100	Investment holding
Indirectly held				
Nusoil Manufacturing Limited	BVI / Hong Kong	US\$100	100	Investment holding
Wing Lam (International) Timber Limited	Hong Kong	HK\$60,000,000	100	Dormant
Global Enterprises (HK) Limited	Hong Kong	HK\$2	100	Provision of management services
Maxpower Resources Limited	BVI / Hong Kong	US\$1	100	Investment holding
Toplight Resources Limited	BVI / Hong Kong	US\$1	100	Investment holding
CITIC Resources Australia Pty Limited	State of Victoria, Australia	A\$430,298,351	100	Investment holding
CITIC Portland Holdings Pty Limited	State of Victoria, Australia	A\$196,791,454	100	Investment holding
CITIC Australia (Portland) Pty Limited	State of Victoria, Australia	A\$45,675,119	100	Aluminium smelting

# 1. Corporate and Group Information (continued)

Name	Place of incorporation / operation	Issued ordinary share capital	Percentage of equity interest attributable to the Company	Principal activities
Indirectly held (continued)				
CITIC Portland Surety Pty Limited	State of Victoria, Australia	A\$1	100	Investment holding
CITIC Nominees Pty Limited	State of Victoria, Australia	A\$2	100	Investment holding
CITIC (Portland) Nominees I Pty Limited *	State of Victoria, Australia	A\$2	100	Investment holding
CITIC (Portland) Nominees II Pty Limited *	State of Victoria, Australia	A\$2	100	Investment holding
CITIC Nominees Pty Limited Partnership	State of Victoria, Australia	A\$6,693,943	100	Investment holding
CITIC Australia Coal Pty Limited	State of Victoria, Australia	A\$220,605,959	100	Investment holding
CITIC Australia Coppabella Pty Limited	State of Victoria, Australia	A\$5,000,002	100	Mining and production of coal
CITIC Bowen Basin Pty Limited	State of Victoria, Australia	A\$378,353	100	Exploration and development of coal mines
CITIC West Rolleston Pty Limited	State of Victoria, Australia	A\$196,390	100	Exploration and development of coal mines
CITIC Moorvale West Pty Limited	State of Victoria, Australia	A\$108,333	100	Exploration and development of coal mines

# 1. Corporate and Group Information (continued)

Name	Place of incorporation / operation	Issued ordinary share capital	Percentage of equity interest attributable to the Company	Principal activities
Indirectly held (continued)				
CITIC Olive Downs Pty Limited	State of Victoria, Australia	A\$99,958	100	Exploration and development of coal mines
CITIC West Walker Pty Limited	State of Victoria, Australia	A\$91,812	100	Exploration and development of coal mines
CITIC West / North Burton Pty Limited	State of Victoria, Australia	A\$34,238	100	Exploration and development of coal mines
CITIC Capricorn Pty Limited	State of Victoria, Australia	A\$9,549	100	Exploration and development of coal mines
CITIC Australia Trading Pty Limited	State of Victoria, Australia	A\$4,710,647	100	Investment holding
CITIC Australia Commodity Trading Pty Limited	State of Victoria, Australia	A\$500,002	100	Import and export of commodities and manufactured goods
CITIC Autoparts Pty Limited	State of Victoria, Australia	A\$100	100	Import of tyres and batteries
CITIC Australia Materials Pty Limited	State of Victoria, Australia	A\$2	100	Import of construction and building materials
CITIC Australia Steels Products Pty Limited	State of Victoria, Australia	A\$2	100	Import of steel
北京千泉投資顧問有限公司 # (Beijing Springs Investment Consultants Co. Limited)	China	RMB1,243,173	100	Consulting

# 1. Corporate and Group Information (continued)

Name	Place of incorporation / operation	Issued ordinary share capital	Percentage of equity interest attributable to the Company	Principal activities
Indirectly held (continued)				
北京怡信美城商務信息諮詢有限公司 # (Beijing Yi Xin Mei Cheng Commercial Information Consulting Co. Ltd.)	China	RMB500,000	100	Consulting
Cogent Assets Limited	BVI / Hong Kong	US\$2	100	Investment holding
Group Smart Resources Limited	BVI / Hong Kong	US\$1	100	Investment holding
Highkeen Resources Limited	BVI / Hong Kong	US\$1	100	Investment holding
CITIC Indonesia Energy Limited	BVI / Hong Kong	US\$1	100	Investment holding
CITIC Seram Energy Limited	BVI / Indonesia	US\$1	100	Exploration, development and operation of oilfields
CITIC Haiyue Energy Limited	BVI / Hong Kong	US\$1	100	Investment holding
Tincy Group Energy Resources Limited	Hong Kong / China	HK\$10,000,000	90	Exploration, development and operation of oilfields
CITIC Oil & Gas Holdings Limited	BVI / Hong Kong	US\$100	100	Investment holding
Renowned Nation Limited	BVI / Hong Kong	US\$1	100	Investment holding
KBM Energy Limited	BVI / Hong Kong	US\$1	100	Investment holding
CITIC Netherlands Energy Coöperatief U.A.	Netherlands / Hong Kong	EUR100	100	Investment holding
Perfect Vision Investments Limited	BVI / Hong Kong	US\$1	100	Investment holding
KAZCITIC Investment LLP	Kazakhstan	KZT682,705,099	100	Property holding
Ample Idea Investments Limited	BVI / Hong Kong	US\$1	100	Investment holding

# 1. Corporate and Group Information (continued)

Name	Place of incorporation / operation	Issued ordinary share capital	Percentage of equity interest attributable to the Company	Principal activities
Indirectly held (continued)				
中信石油技術開發(北京)有限公司 # (CITIC Petroleum Technology Development (Beijing) Limited)	China	US\$100,000	100	Oil technology development
CITIC PNG Investments Limited	BVI / Hong Kong	US\$1	100	Investment holding
CITIC PNG Energy Limited	BVI / Hong Kong	US\$1	100	Investment holding
Splendor Venture Limited	BVI / Hong Kong	US\$1	100	Investment holding

<sup>\*</sup> These two companies jointly own CITIC Nominees Pty Limited Partnership which owns the interest in the PAS JV.

<sup>#</sup> The statutory financial statements of these companies were not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

### 2.1 Basis of Preparation

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements have been prepared under the historical cost convention, except for derivative financial instruments and certain equity investments which have been measured at fair value. These financial statements are presented in HK\$ and all values are rounded to the nearest thousand (HK\$'000) except when otherwise indicated.

#### Basis of consolidation

The consolidated financial statements include the financial statements of the Group for the year ended 31 December 2019. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to shareholders of the Company and also to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (a) the assets (including goodwill) and liabilities of the subsidiary; (b) the carrying amount of any non-controlling interests; and (c) the cumulative translation differences recorded in equity; and recognises (a) the fair value of the consideration received; (b) the fair value of any investment retained; and (c) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

### 2.2 Changes in Accounting Policies and Disclosures

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

Amendments to HKFRS 9 Prepayment Features with Negative Compensation

HKFRS 16 Leases

Amendments to HKAS 19 Plan Amendment, Curtailment or Settlement

Amendments to HKAS 28 Long-term Interests in Associates and Joint Ventures

HK(IFRIC)-Int 23 Uncertainty over Income Tax Treatments

Annual Improvements Amendments to HKFRS 3, HKFRS 11, HKAS 12

2015-2017 Cycle and HKAS 23

Other than as explained below regarding the impact of HKFRS 16 Leases, the adoption of the above new and revised HKFRSs has had no significant financial effect on these financial statements. The nature and the impact of HKFRS 16 are described as below:

#### **HKFRS 16 Leases**

HKFRS 16 replaces HKAS 17 Leases, HK(IFRIC) – Int 4 Determining whether an Arrangement contains a Lease, HK(SIC) – Int 15 Operating Leases – Incentives and HK(SIC) – Int 27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model to recognise and measure right-of-use assets and lease liabilities, except for certain recognition exemptions. Lessor accounting under HKFRS 16 is substantially unchanged from HKAS 17. Lessors will continue to classify leases as either operating or finance leases using similar principles as in HKAS 17. Therefore, HKFRS 16 did not have any significant impact on leases where the Group is the lessor.

The Group has adopted HKFRS 16 using the modified retrospective method of adoption with the initial application of 1 January 2019. Under this method, the standard is applied retrospectively with the cumulative effect of initial adoption as an adjustment to the opening balance of retained profits as at 1 January 2019, and the comparative information for 2018 was not restated and continues to be reported under HKAS 17 and related interpretations.

# New definition of a lease

Under HKFRS 16, a contract is, or contains a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to obtain substantially all of the economic benefits from use of the identified asset and the right to direct the use of the identified asset. The Group elected to use the transition practical expedient allowing the standard to be applied only to contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC) – Int 4 at the date of initial application. Contracts that were not identified as leases under HKAS 17 and HK(IFRIC) – Int 4 were not reassessed. Therefore, the definition of a lease under HKFRS 16 has been applied only to contracts entered into or changed on or after 1 January 2019.

### 2.2 Changes in Accounting Policies and Disclosures (continued)

#### **HKFRS 16 Leases (continued)**

### As a lessee – Leases previously classified as operating leases

### Nature of the effect of adoption of HKFRS 16

The Group has lease contracts for various items of plant and machinery, and land and buildings. As a lessee, the Group previously classified leases as either finance leases or operating leases based on the assessment of whether the lease transferred substantially all the rewards and risks of ownership of assets to the Group. Under HKFRS 16, the Group applies a single approach to recognise and measure right-of-use assets and lease liabilities for all leases, except for two elective exemptions for leases of low value assets (elected on a lease by lease basis) and leases with a lease term of 12 months or less (elected by class of underlying asset). Instead of recognising rental expenses under operating leases on a straight-line basis over the lease term commencing from 1 January 2019, the Group recognises depreciation (and impairment, if any) of the right-of-use assets and interest accrued on the outstanding lease liabilities (as finance costs).

#### Impacts on transition

Lease liabilities at 1 January 2019 were recognised based on the present value of the remaining lease payments, discounted using the incremental borrowing rate at 1 January 2019 and presented separately in the consolidated statement of financial position as at 31 December 2019.

The right-of-use assets were measured at the amount of the lease liabilities, adjusted by the amount of any prepaid or accrued lease payments relating to the lease recognised in the consolidated statement of financial position immediately before 1 January 2019.

All these assets were assessed for any impairment based on HKAS 36 on that date. The Group elected to present the right-of-use assets separately in the consolidated statement of financial position. This includes the lease assets recognised previously under finance leases of HK\$2,961,000 that were reclassified from property, plant and equipment at 31 December 2018.

The Group has used the following elective practical expedients when applying HKFRS 16 at 1 January 2019:

- Applying the short-term lease exemptions to leases with a lease term that ends within 12 months from the date of initial application
- Using hindsight in determining the lease term where the contract contains options to extend or terminate the lease

#### As a lessee – Leases previously classified as finance leases

The Group did not change the initial carrying amounts of recognised assets and liabilities at the date of initial application for leases previously classified as finance leases. Accordingly, the carrying amounts of the right-of-use assets and the lease liabilities at 1 January 2019 were the carrying amounts of the recognised assets and liabilities (i.e., finance lease payables) measured under HKAS 17.

Year ended 31 December HK\$'000

### **Notes to Financial Statements**

# 2.2 Changes in Accounting Policies and Disclosures (continued)

# **HKFRS 16 Leases (continued)**

# Financial impact at 1 January 2019

The impacts arising from the adoption of HKFRS 16 as at 1 January 2019 are as follows:

Assets	
	400 572
Increase in right-of-use assets	129,563
Decrease in property, plant and equipment	(2,961)
Decrease in prepaid land lease payments	(14,374)
Decrease in prepayments, deposits and other receivables	(3,746)
Increase in total assets	108,482
Liabilities	
Increase in lease liabilities	111,214
Decrease in finance lease payables	(2,732)
Increase in total liabilities	108,482

The lease liabilities as at 1 January 2019 reconciled to the operating lease commitments as at 31 December 2018 is follows:

Operating lease commitments as at 31 December 2018 Weighted average incremental borrowing rate as at 1 January 2019	137,809 3.79%
Discounted operating lease commitments as at 1 January 2019	116,049
Less:	
Commitments relating to short-term leases and those leases	
with a remaining lease term ending on or before 31 December 2019	8,277
Others	1,940
Add:	
Commitments relating to leases previously classified as finance leases	2,732
Payments for optional extension periods not recognised as at 31 December 2018	2,650
Lease liabilities as at 1 January 2019	111,214

# 2.3 Issued but not yet effective Hong Kong Financial Reporting Standards

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

Amendments to HKFRS 3
Amendments to HKFRS 9,
HKAS 39 and HKFRS 7
Amendments to HKFRS 10
and HKAS 28 (2011)
HKFRS 17
Amendments to HKAS 1
and HKAS 8

Definition of a Business <sup>1</sup>
Interest Rate Benchmark Reform <sup>1</sup>

Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Insurance Contracts <sup>2</sup>
Definition of Material <sup>1</sup>

- 1 Effective for annual periods beginning on or after 1 January 2020
- <sup>2</sup> Effective for annual periods beginning on or after 1 January 2021
- 3 No mandatory effective date yet determined but available for adoption

Further information about those HKFRSs that are expected to be applicable to the Group is described below:

Amendments to HKFRS 3, clarify and provide additional guidance on the definition of a business. The amendments clarify that for an integrated set of activities and assets to be considered a business, it must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. A business can exist without including all of the inputs and processes needed to create outputs. The amendments remove the assessment of whether market participants are capable of acquiring the business and continue to produce outputs. Instead, the focus is on whether acquired inputs and acquired substantive processes together significantly contribute to the ability to create outputs. The amendments have also narrowed the definition of outputs to focus on goods or services provided to customers, investment income or other income from ordinary activities. Furthermore, the amendments provide guidance to assess whether an acquired process is substantive and introduce an optional fair value concentration test to permit a simplified assessment of whether an acquired set of activities and assets is not a business. The Group expects to adopt the amendments prospectively from 1 January 2020. Since the amendments apply prospectively to transactions or other events that occur on or after the date of first application, the Group will not be affected by these amendments on the date of transition.

Amendments to HKFRS 9, HKAS 39 and HKFRS 7 address the effects of interbank offered rate reform on financial reporting. The amendments provide temporary reliefs which enable hedge accounting to continue during the period of uncertainty before the replacement of an existing interest rate benchmark. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties. The amendments are effective for annual periods beginning on or after 1 January 2020. Early application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

# 2.3 Issued but not yet effective Hong Kong Financial Reporting Standards (continued)

Amendments to HKFRS 10 and HKAS 28 (2011) address an inconsistency between the requirements in HKFRS 10 and in HKAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to HKFRS 10 and HKAS 28 (2011) was removed by the HKICPA in January 2016 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.

Amendments to HKAS 1 and HKAS 8 provide a new definition of material. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments clarify that materiality will depend on the nature or magnitude of information. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. The Group expects to adopt the amendments prospectively from 1 January 2020. The amendments are not expected to have any significant impact on the Group's financial statements.

# 2.4 Summary of Significant Accounting Policies

### Investments in associates and a joint venture

An associate is an entity, in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies. The Group's equity voting rights in AWC is less than 20% during the year. However, the Group is able to exercise significant influence over AWC and therefore its investment in AWC has been accounted for as an associate of the Group.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group's investments in associates and a joint venture are stated in the consolidated statement of financial position at the Group's share of net assets using the equity method, less any impairment losses.

Adjustments are made to bring into line any dissimilar accounting policies that may exist.

The Group's share of the post-acquisition results and other comprehensive income of associates and a joint venture is included in the consolidated income statement and consolidated statement of comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of its associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associate or joint venture are eliminated to the extent of its investment in the associate or joint venture, except where unrealised losses provide evidence of an impairment of the asset transferred. Goodwill arising from the acquisition of associates or a joint venture is included as part of the Group's investments in associates or a joint venture.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not re-measured. Instead, the investment continues to be accounted for using the equity method. In all other cases, upon loss of significant influence over its associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of its associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in the consolidated income statement.

### Contractual arrangements that do not give rise to joint control or control

The Group has interests in certain contractual arrangements that do not give rise to joint control or control. Despite not having joint control or control, the Group has rights to, and obligations for, the underlying assets and obligations of these arrangements. Therefore, the Group accounts for its rights and obligations arising from these contracts by applying each HKFRS as appropriate.

# 2.4 Summary of Significant Accounting Policies (continued)

### Interests in joint operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities of the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group recognises in relation to its interests in joint operations:

- (a) its assets, including its share of any assets held jointly;
- (b) its liabilities, including its share of any liabilities incurred jointly;
- (c) its revenue from the sale of its share of the output arising from the joint operation;
- (d) its share of the revenue from the sale of the output by the joint operation; and
- (e) its expenses, including its share of any expenses incurred jointly.

The assets, liabilities, revenues and expenses relating to the Group's interests in joint operations are accounted for in accordance with the HKFRSs applicable to the particular assets, liabilities, revenues and expenses.

### **Business combinations and goodwill**

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at fair value at the acquisition date, which is the sum of the fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree at the acquisition date. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

If the business combination is achieved in stages, the previously held equity interest is re-measured at fair value at its acquisition date and any resulting gain or loss is recognised in the consolidated income statement.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration that is classified as an asset or liability is measured at fair value with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not re-measured and subsequent settlement is accounted for within equity.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Business combinations and goodwill (continued)**

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets acquired, the difference is, after assessment, recognised in the consolidated income statement as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill has been allocated to a cash-generating unit (or group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on the disposal. Goodwill disposed of in this circumstance is measured based on the relative value of the operation disposed of and the portion of the cash-generating unit retained.

#### Fair value measurement

The Group measures its derivative financial instruments and financial assets at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability or, in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure the fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

# 2.4 Summary of Significant Accounting Policies (continued)

#### Fair value measurement (continued)

All assets and liabilities for which the fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole.

- Level 1 based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

# Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, deferred tax assets, financial assets and goodwill), the recoverable amount of the asset or cash-generating unit is estimated. The recoverable amount is the higher of its value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the consolidated income statement in the reporting period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the consolidated income statement in the reporting period in which it arises.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Related parties**

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person,
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
  - (i) the entity and the Group are members of the same group;
  - (ii) one entity is an associate or a joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

### Property, plant and equipment and depreciation

Property, plant and equipment, other than oil and gas properties, capital works and construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the consolidated income statement in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. Plant, machinery, equipment and buildings used in the PAS, which include the furnace, water system, pot room and ingot mill, and buildings and structures, are estimated to have a useful life up to 2030.

# 2.4 Summary of Significant Accounting Policies (continued)

### Property, plant and equipment and depreciation (continued)

Other property, plant and equipment are estimated to have the following useful lives:

Leasehold improvements 10 to 12 years or over the unexpired lease terms,

whichever is shorter

Motor vehicles, plant, machinery, tools and

equipment 5 to 19 years
Furniture and fixtures 4 to 5 years
Buildings and structures 10 to 30 years

Freehold land is not depreciated.

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment, including any significant part initially recognised, is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss on disposal or retirement recognised in the consolidated income statement in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress represents buildings and structures under construction, which is stated at cost less any impairment losses, and is not depreciated. Cost comprises the direct costs of construction and capitalised borrowing costs on related borrowed funds during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

# Oil and gas properties

For oil and gas properties, the successful effort method of accounting is adopted. The Group capitalises initial acquisition costs of oil and gas properties. Impairment of initial acquisition costs is recognised based on exploratory experience and management judgement. Upon discovery of commercial reserves, acquisition costs are transferred to proved properties. The costs of drilling and equipping successful exploratory wells are all classified as development costs, including those renewals and betterment which extend the economic lives of the assets. The costs of unsuccessful exploratory wells and all other exploration costs are expensed as incurred.

Exploratory wells are evaluated for economic viability within one year of completion. Expenditure incurred in respect of the exploratory wells that discover potential economic reserves in areas where major capital expenditure will be required before production could begin and the major capital expenditure depends upon successful completion of further exploratory work remains capitalised, and are reviewed periodically for impairment.

# 2.4 Summary of Significant Accounting Policies (continued)

# Property, plant and equipment and depreciation (continued)

# Oil and gas properties (continued)

Oil and gas properties are stated at cost less accumulated depreciation and depletion, and any impairment losses. The depreciation and depletion of oil and gas properties with a life longer than or equal to the licence life is estimated on a unit-of-production basis, in the proportion of actual production for the period to the total estimated remaining reserves of the oilfield. The remaining reserves figure is the amount estimated up to the licence expiration date plus the production for the period. Costs associated with significant development projects are not depleted until commercial production commences and the reserves related to those costs are excluded from the calculation of depletion.

Capitalised acquisition costs of proved properties are amortised by the unit-of-production method on a property-by-property basis computed based on the total estimated units of proved reserves.

The Group estimates future dismantlement costs for oil and gas properties with reference to the estimates provided by either internal or external engineers after taking into consideration the anticipated method of dismantlement required in accordance with the current legislation and industry practices. The associated cost is capitalised and the liability is discounted. An accretion expense is recognised using the credit-adjusted risk-free interest rate in effect when the liability is initially recognised. No market-risk premium has been included in the calculation of asset retirement obligation balances since no reliable estimate can be made.

#### Capital works

Capital works represent development expenditure in relation to the Group's mining activities, which are carried forward to the extent that such costs are expected to be recouped through successful development and production of the areas or by their sale.

#### Other assets

Other assets represent the Group's exploration and evaluation assets, mining assets and stripping costs.

#### Exploration and evaluation assets

Exploration and evaluation assets are stated at cost less any impairment losses. Exploration and evaluation assets include costs that are directly attributable to conducting topographical and geological surveys, exploratory drilling, sampling and trenching, and activities in relation to commercial and technical feasibility studies, and expenditure incurred to secure further mineralisation in existing ore bodies and to expand the capacity of a mine. Exploration expenditure incurred prior to acquiring legal rights to explore an area is written off as incurred. When the technical feasibility and commercial viability of extracting the ore are demonstrable, exploration and evaluation assets are amortised using the unit-of-production method.

If any project is abandoned during the evaluation stage, the total expenditures thereon are written off when the event occurs. If an indication of impairment arises, the recoverable amount is estimated and an impairment loss is recognised to the extent that the recoverable amount is lower than the carrying amount.

# 2.4 Summary of Significant Accounting Policies (continued)

#### Other assets (continued)

#### Mining assets

Mining assets represent mining rights, which are stated at cost less accumulated amortisation and any impairment losses. Mining assets are amortised over the estimated useful lives of the mines in accordance with the production plan of the entities concerned and the proven and probable reserves of the mines using the unit-of-production method.

# Stripping costs

As part of its mining operations, the Group incurs stripping (waste removal) costs both during the development phase and production phase of its operations. Stripping costs incurred during the development phase of a mine are capitalised and subsequently amortised over its useful life using the unit-of-production method. The capitalisation of development stripping costs ceases when the mine/component is commissioned and ready for production as intended by management.

Stripping costs incurred during the production phase of a mine are generally considered to create two benefits, being either the production of inventory or improved access to the ore to be mined in the future. Where the benefits are realised in the form of inventory produced in the period, the production stripping costs are accounted for as part of the cost of producing those inventories. Where the benefits are realised in the form of improved access to ore to be mined in the future, the costs are recognised as a non-current asset, referred to as a stripping activity asset, if the following criteria are met.

- (a) future economic benefits (being improved access to the ore body) are probable;
- (b) the component of the ore body to which access will be improved can be accurately identified; and
- (c) the costs associated with the improved access can be reliably measured.

If all of the criteria are not met, the production stripping costs are charged to the consolidated income statement as operating costs as incurred.

#### Investments and other financial assets

#### Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under HKFRS 15 in accordance with the policies set out for "Revenue recognition" below.

# 2.4 Summary of Significant Accounting Policies (continued)

# Investments and other financial assets (continued)

# Initial recognition and measurement (continued)

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are SPPI on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

# Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows.

# Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the consolidated income statement when the asset is derecognised, modified or impaired.

# Financial assets at fair value through other comprehensive income (debt instruments)

For debt investments at fair value through other comprehensive income, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the consolidated income statement and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in other comprehensive income. Upon derecognition, the cumulative fair value change recognised in other comprehensive income is recycled to the consolidated income statement.

# 2.4 Summary of Significant Accounting Policies (continued)

### Investments and other financial assets (continued)

#### Subsequent measurement (continued)

# Financial assets designated at fair value through other comprehensive income (equity investments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity investments designated at fair value through other comprehensive income when they meet the definition of equity under HKAS 32 Financial Instruments: Presentation and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to the consolidated income statement. Dividends are recognised as other income and gains in the consolidated income statement when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in other comprehensive income. Equity instruments designated at fair value through other comprehensive income are not subject to impairment assessment.

# Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the consolidated statement of financial position at fair value with net changes in fair value recognised in the consolidated income statement.

This category includes derivative instruments and equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on equity investments classified as financial assets at fair value through profit or loss are also recognised as other income in the consolidated income statement when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss. Embedded derivatives are measured at fair value with changes in fair value recognised in the consolidated income statement. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss category.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Derecognition of financial assets**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the consolidated statement of financial position) when:

- (a) the rights to receive cash flows from the asset have expired; or
- (b) the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (i) the Group has transferred substantially all the risks and rewards of the asset; or (ii) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a "pass-through" arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises the associated liability of the transferred asset. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

### Impairment of financial assets

The Group recognises an allowance for ECLs for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

# General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

# 2.4 Summary of Significant Accounting Policies (continued)

# Impairment of financial assets (continued)

### General approach (continued)

For debt investments at fair value through other comprehensive income, the Group applies the low credit risk simplification. At each reporting date, the Group evaluates whether the debt investments are considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Group reassesses the external credit ratings of the debt investments. In addition, the Group considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Debt investments at fair value through other comprehensive income and financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables which apply the simplified approach as detailed below.

- Stage 1 Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs.
- Stage 2 Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs.
- Stage 3 Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs.

# Simplified approach

For trade receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For trade receivables that contain a significant financing component, the Group chooses as its accounting policy to adopt the simplified approach in calculating ECLs with policies as described above.

# 2.4 Summary of Significant Accounting Policies (continued)

#### Financial liabilities

### Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, and payables, net of directly attributable transaction costs.

#### Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows.

### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by HKFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in the consolidated income statement. The net fair value gain or loss recognised in the consolidated income statement does not include any interest charged on these financial liabilities.

Financial liabilities designated upon initial recognition as at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in HKFRS 9 are satisfied. Gains or losses on liabilities designated at fair value through profit or loss are recognised in the consolidated income statement, except for the gains or losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to the consolidated income statement. The net fair value gain or loss recognised in the consolidated income statement does not include any interest charged on these financial liabilities.

# Financial liabilities at amortised cost (loans and borrowings)

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the consolidated income statement when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the consolidated income statement.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another one from the same lender but on substantially different terms, or the terms of the existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amount is recognised in the consolidated income statement.

### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### Derivative financial instruments and hedge accounting

### Initial recognition and subsequent measurement

The Group uses derivative financial instruments, such as forward currency contracts, forward commodity contracts, interest rate swap contracts, embedded derivatives and electricity hedge agreements to manage its foreign currency risk, price risk, interest rate risk and inflation risk. These derivative financial instruments are initially recognised at fair value on the date on which the derivative contract is entered into and are subsequently re-measured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

The fair value of commodity purchase contracts that meet the definition of a derivative as defined by HKFRS 9 is charged to the consolidated income statement as cost of sales. Commodity contracts that are entered into and continue to be held for the purpose of the receipt or delivery of a non-financial item in accordance with the Group's expected purchase, sale or usage requirements are held at cost.

Any gains or losses arising from changes in fair value of derivatives are taken directly to the consolidated income statement, except for the effective portion of cash flow hedges, which is recognised in the consolidated statement of comprehensive income and later reclassified to profit or loss when the hedged item affects profit or loss.

For the purpose of hedge accounting, hedges of the Group are classified as cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction, or foreign currency risk in an unrecognised firm commitment.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting, the risk management objective and its strategy for undertaking the hedge.

# 2.4 Summary of Significant Accounting Policies (continued)

# Derivative financial instruments and hedge accounting (continued)

#### Initial recognition and subsequent measurement (continued)

The documentation includes identification of the hedging instrument, the hedged item, the nature of the risk being hedged and how the Group will assess whether the hedging relationship meets the hedge effectiveness requirements (including the analysis of sources of hedge ineffectiveness and how the hedge ratio is determined). A hedging relationship qualifies for hedge accounting if it meets all of the following effectiveness requirements.

- (a) There is "an economic relationship" between the hedged item and the hedging instrument.
- (b) The effect of credit risk does not "dominate the value changes" that result from that economic relationship.
- (c) The hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Group actually hedges and the quantity of the hedging instrument that the Group actually uses to hedge that quantity of hedged item.

Hedges which meet all the qualifying criteria for cash flow hedges are accounted for as follows.

- (a) The effective portion of the gain or loss on the hedging instrument is recognised directly in other comprehensive income in the cash flow hedge reserve, while any ineffective portion is recognised immediately in the consolidated income statement. The cash flow hedge reserve is adjusted to the lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item.
- (b) The amounts accumulated in other comprehensive income are accounted for, depending on the nature of the underlying hedged transaction. If the hedged transaction subsequently results in the recognition of a non-financial item, the amount accumulated in equity is removed from the separate component of equity and included in the initial cost or other carrying amount of the hedged asset or liability. This is not a reclassification adjustment and will not be recognised in other comprehensive income for the period. This also applies where the hedged forecast transaction of a non-financial asset or non-financial liability subsequently becomes a firm commitment to which fair value hedge accounting is applied.
  - For any other cash flow hedges, the amount accumulated in other comprehensive income is reclassified to the consolidated income statement as a reclassification adjustment in the same period or periods during which the hedged cash flows affect the consolidated income statement.
- (c) If cash flow hedge accounting is discontinued, the amount that has been accumulated in other comprehensive income must remain in accumulated other comprehensive income if the hedged future cash flows are still expected to occur. Otherwise, the amount will be immediately reclassified to the consolidated income statement as a reclassification adjustment. After the discontinuation, once the hedged cash flow occurs, any amount remaining in accumulated other comprehensive income is accounted for depending on the nature of the underlying transaction as described above.

# 2.4 Summary of Significant Accounting Policies (continued)

# Derivative financial instruments and hedge accounting (continued)

#### Current versus non-current classification

Derivative instruments that are not designated as effective hedging instruments are separated into current and non-current portions based on an assessment of the facts and circumstances, including the underlying contracted cash flows.

- (a) Where the Group expects to hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the end of the reporting period, the derivative is classified as non-current or separated into current and non-current portions consistently with the classification of the underlying hedged item.
- (b) Embedded derivatives that are not closely related to the host contract are classified consistently with the cash flows of the host contract.

Derivative instruments that are designated as effective hedging instruments are classified consistently with the classification of the underlying hedged item. The derivative instruments are separated into current and non-current portions only if a reliable allocation can be made.

#### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Except for the costs of exported goods held for re-sale which are determined on the first-in first-out basis, costs are determined on the weighted average basis. In the case of work in progress and finished goods, costs comprise direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

#### Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash subject to an insignificant risk of changes in value and having a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits and assets similar in nature to cash, which are not restricted as to use.

#### **Provisions**

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Provisions (continued)**

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the consolidated income statement.

Provision for long term employee benefits represents the estimated future payments in respect of past services provided by employees. Consideration is given to expected future wages and salary levels, past record of employee departure and period of service. Expected future payments are discounted using market yields at the reporting date and currency that match, as closely as possible, the estimated future cash flows.

Provision for rehabilitation cost represents the estimated costs of rehabilitation relating to the areas disturbed during the operation of the PAS and the coal mines in Australia. The Group is required to return the sites to the Australian authorities in their original condition. The Group has estimated and provided for the expected costs of removal and clean-up on a periodical basis, based on the estimates provided by the environmental authorities when they reviewed the sites.

Provision for abandonment cost represents the estimated costs of abandoning oil and gas properties. The provision for abandonment cost has been classified as non-current liabilities. The associated cost is capitalised and the liability is discounted. An accretion expense is recognised using the credit-adjusted risk-free interest rate in effect when the liability is initially recognised.

# Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the tax authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration the interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- (a) when the deferred tax liability arises from initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting nor taxable profit or loss; and
- (b) in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

# 2.4 Summary of Significant Accounting Policies (continued)

#### Income tax (continued)

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- (a) when the deferred tax asset relating to the deductible temporary differences arises from initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting nor taxable profit or loss; and
- (b) in respect of deductible temporary differences associated with investments in subsidiaries, associates and joint ventures, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profits will be available against which the temporary differences can be utilised.

The carrying amount of the deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax assets to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profits will be available to allow all or part of the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the assets are realised or the liabilities are settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Dividend income derived from the Group's subsidiaries in China is subject to withholding tax under the prevailing tax rules and regulations.

### **Government grants**

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed.

Where the grant relates to an asset, the fair value is credited to a deferred income account and is released to the consolidated income statement over the expected useful life of the relevant asset by equal annual instalments or deducted from the carrying amount of the asset and released to the consolidated income statement by way of a reduced depreciation charge.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Revenue recognition**

#### Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Revenue from sale of goods is recognised at the point in time when control of the products is transferred to the customer, generally on delivery of goods.

#### Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Handling service fee is recognised as other income in the consolidated income statement, when the services have been rendered.

Dividend income is recognised when the shareholders' right to receive payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

# 2.4 Summary of Significant Accounting Policies (continued)

# Leases (applicable after 1 January 2019)

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

### (a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Prepaid land lease payments 20 years
Buildings 2 to 8 years
Plant and machinery 2 to 10 years

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

#### (b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

# 2.4 Summary of Significant Accounting Policies (continued)

# Leases (applicable after 1 January 2019) (continued)

#### Group as a lessee (continued)

#### (c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of offices, machinery and equipment (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office that are considered to be of low value.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

#### Group as a lessor

When the Group acts as a lessor, it classifies at lease inception (or when there is a lease modification) each of its leases as either an operating lease or a finance lease.

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. Rental income is accounted for on a straight-line basis over the lease terms and is included in revenue in the consolidated income statement due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Leases that transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, are accounted for as finance leases.

#### Leases (applicable before 1 January 2019)

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the consolidated income statement so as to provide a constant periodic rate of charge over the lease terms.

Assets acquired through hire purchase contracts of a financing nature are accounted for as finance leases, but are depreciated over their estimated useful lives.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Rentals payable under operating leases are charged to the consolidated income statement on the straight-line basis over the lease terms.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Leases (applicable before 1 January 2019) (continued)**

Prepaid land lease payments under operating leases are initially stated at cost and subsequently recognised on the straight-line basis over the lease terms.

When the lease payments cannot be allocated reliably between the land and buildings elements, the entire lease payments are included in the cost of the land and buildings as a finance lease in property, plant and equipment.

### **Employee benefits**

### Share-based payments

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible persons who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments.

The cost of Equity-settled transactions with employees for grants after 7 November 2002 is measured by reference to the fair value at the date on which they are granted. The fair value is determined by using the binomial model.

The cost of Equity-settled transactions is recognised in employee benefit expenses, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for Equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the consolidated income statement for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Employee benefits (continued)**

# Share-based payments (continued)

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award substitutes a cancelled award and is designated as a replacement award on the date of grant, the cancelled and new awards are treated as if they were a modification of the original award as described in the previous paragraph.

When the share options lapsed after the vesting date or are still not exercised at the expiry date, the amount previously recognised in the share option reserve is transferred to the retained profits.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

# Other employee benefits

#### **Pension schemes**

The Group operates MPF Scheme for those employees in Hong Kong who are eligible to participate. Contributions are made based on a percentage of the employees' basic salaries and are charged to the consolidated income statement as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Group's subsidiaries which operate in China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of their payroll costs to the central pension scheme. The contributions are charged to the consolidated income statement as they become payable in accordance with the rules of the central pension scheme.

The Group provides employee benefits on retirement, disability or death to its employees in the PAS located in Australia. The benefit has a defined benefit plan and defined contribution plan. The defined benefit plan provides defined lump sum benefits based on years of service and final average salary. The defined contribution plan receives fixed contributions from the joint venture manager, and joint venture manager's legal or constructive obligation is limited to these contributions. A liability in respect of the defined benefit plan is recognised in the consolidated statement of financial position, and is measured as the present value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligations is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Contributions to defined contribution plan are recognised as an expense as they become payable.

# 2.4 Summary of Significant Accounting Policies (continued)

# Other employee benefits (continued)

#### Pension schemes (continued)

In addition, the Group also operates a defined benefit plan for those employees in Indonesia who are eligible to participate. The Group uses an actuarial technique and the projected unit credit method to determine the present value of its defined benefit obligations. The discount rate is determined by reference to the market yields at the end of the reporting period based on local government bonds that have maturity dates approximating the terms of the Group's defined benefit obligations. The calculation is performed by a qualified actuary.

Re-measurements arising from defined benefit plans, comprising actuarial gains and losses, the effect of the asset ceiling (excluding net interest) and the return on plan assets (excluding net interest), are recognised immediately in the consolidated statement of financial position with a corresponding debit or credit to retained profits through other comprehensive income in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

#### Paid leave carried forward

The Group provides paid leave to its employees under their employment contracts on a calendar year basis. Under certain circumstances, any paid leave that remains untaken as at the end of the reporting period is permitted to be carried forward and utilised by the respective employees in the following year. An accrual is made at the end of the reporting period for the expected future cost of such paid leave earned during the year by the employees of the Group and carried forward.

# **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets (being those that necessarily take a substantial period of time to get ready for their intended use or sale) are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### **Dividends**

Dividends are recognised as liabilities when they are approved by shareholders in a general meeting.

# 2.4 Summary of Significant Accounting Policies (continued)

# **Foreign currencies**

The financial statements are presented in HK\$ which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially translated using their respective functional currency rates of exchange prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated using the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the consolidated income statement.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item. In other words, the translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively.

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

The functional currencies of certain overseas subsidiaries, joint venture, joint operations and associate are currencies other than HK\$. As at the end of the reporting period, the assets and liabilities of these entities are translated into HK\$ at the exchange rates prevailing at the end of the reporting period and their income statements are translated into HK\$ at the weighted average exchange rates for the reporting period. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component in the consolidated statement of comprehensive income relating to that particular foreign operation is recognised in the consolidated income statement.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries and joint operations are translated into HK\$ at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries and joint operations which arise throughout the year are translated into HK\$ at the weighted average exchange rates for the year.

# 3. Significant Accounting Judgements and Estimates

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

### **Judgements**

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements.

#### Tax

Determining income tax provisions requires the Group to make judgements on the future tax treatment of certain transactions. The Group carefully evaluates tax implications of transactions in accordance with prevailing tax regulations and makes tax provisions accordingly. In addition, deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences can be utilised. This requires significant judgement on the tax treatment of certain transactions and also assessment on the probability that adequate future taxable profits will be available to recover the deferred tax assets.

#### Employee benefits – share-based payments

The valuation of the fair value of share options granted requires judgement in determining the dividends expected on the shares, the expected volatility of the share price, the risk-free interest rate during the life of the options and the number of share options that are expected to become exercisable. Where the actual outcome of the number of exercisable options is different from the previously estimated number of exercisable options, such difference will have an impact on the consolidated income statement in the remaining vesting period of the relevant share options.

#### Fair value of financial instruments

Where fair value of financial assets and financial liabilities cannot be derived from active markets, they are determined using valuation techniques. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. The judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

# Equity accounting applied to AWC in which the Group holds less than 20% of equity voting rights

The Group considers that it has significant influence over AWC even though it owns less than 20% of the equity voting rights. This is because the Group is one of the largest shareholders of AWC and has, together with the assignments of the equity voting rights by the other subsidiaries of CITIC Limited, 19.0621% of the equity voting rights in AWC. Additionally, the Group has a board seat on the board of directors of AWC.

# 3. Significant Accounting Judgements and Estimates (continued)

# **Judgements (continued)**

### Significant judgement in determining the lease term of contracts with renewal options

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

The Group included the renewal period as part of the lease term for a lease of buildings due to the significance of these assets to its operations. These leases have a short non-cancellable period (i.e., three to seven years) and there will be a significant negative effect on operation if a replacement is not readily available.

# **Estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

#### Provision for ECLs on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic products) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 24 to the financial statements.

# 3. Significant Accounting Judgements and Estimates (continued)

# **Estimation uncertainty (continued)**

### Leases - Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an IBR to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group "would have to pay", which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

# Oil and gas reserves and mining reserves

The most significant estimates in the oil and gas and mining operations pertain to the volumes of oil and gas reserves and mining reserves and the future development, purchase price allocation, provisions for rehabilitation cost and abandonment cost, as well as estimates relating to certain oil and gas and mining revenues and expenses. Actual amounts could differ from those estimates and assumptions. Further details are set out in notes 13 and 31 to the financial statements.

# Impairment of non-financial assets (other than goodwill)

The Group assesses at the end of each reporting period whether there are any indicators of impairment for all non-financial assets (including the right-of-use assets). The non-financial assets (other than goodwill) are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions at arm's length of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management estimates the expected future cash flows from the asset or cash-generating unit and chooses a suitable discount rate to calculate the present values of those cash flows. Further details are set out in note 13 to the financial statements.

# Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also a suitable discount rate to calculate the present value of those cash flows. Further details are set out in note 15 to the financial statements.

#### Net realisable value of inventories

The Group performs regular review of the carrying amounts of its inventories with reference to ageing analysis of the inventories and projections of expected future saleability of goods, and also based on management's experience and judgement. Based on the review, write-down of inventories is made when the estimated net realisable values of inventories decline below their carrying amounts. Due to changes in the technological, market and economic environment and customers' preference, actual saleability of goods may be different from estimation, and profit or loss could be affected accordingly.

# 3. Significant Accounting Judgements and Estimates (continued)

# **Estimation uncertainty (continued)**

#### Deferred tax assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profits will be available against which the losses can be utilised. Management's judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. Further details are set out in notes 10 and 32 to the financial statements.

# 4. Operating Segment Information

For management purposes, the Group is organised into business units based on their products and services and has four reportable operating segments as follows:

- (a) the aluminium smelting segment comprises the operation of the PAS which sources alumina and produces aluminium ingots in Australia;
- (b) the coal segment comprises the operation of coal mines and the sale of coal in Australia;
- (c) the import and export of commodities segment comprises the export of various commodity products such as aluminium ingots, coal, iron ore, alumina and copper; and the import of other commodity products and manufactured goods such as steel, and vehicle and industrial batteries and tyres into Australia; and
- (d) the crude oil segment comprises the operation of oilfields and the sale of oil in Indonesia and China.

Management monitors the results of the Group's operating segments separately for the purposes of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/(loss), which is a measure of adjusted profit/(loss) before tax. The adjusted profit/(loss) before tax is measured consistently with the Group's profit before tax except that interest income, finance costs, share of profit of associates and a joint venture, and provision for impairment of assets as well as head office and corporate expenses are excluded from such measurement.

Segment assets exclude investments in associates, investment in a joint venture, deferred tax assets, financial assets at fair value through profit or loss, cash and cash equivalents, pledged deposit and other unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities exclude bank and other borrowings, lease liabilities, finance lease payables, deferred tax liabilities, and other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

# **Notes to Financial Statements**

# 4. Operating Segment Information (continued)

2019	Aluminium smelting	Coal	Import and export of commodities	Crude oil	Total
Segment revenue:					
Sales to external customers (note 5) Other income	1,033,315 180,073	643,099 —	742,446 38,725	1,006,650 28,039	3,425,510 246,837
	1,213,388	643,099	781,171	1,034,689	3,672,347
Segment results	20,042	44,428	50,908	320,167	435,545
Reconciliation: Interest income and unallocated gains Unallocated expenses Unallocated finance costs Share of profit of: Associates					57,531 (270,293) (278,056) 71,513
A joint venture					615,100
Profit before tax					631,340
Segment assets	652,781	660,199	402,435	2,929,121	4,644,536
Reconciliation: Investments in associates Investment in a joint venture Unallocated assets					3,982,682 2,046,546 1,994,246
Total assets					12,668,010
Segment liabilities	331,090	244,435	81,195	478,560	1,135,280
<u>Reconciliation:</u> Unallocated liabilities					5,339,981
Total liabilities					6,475,261
Other segment information:					
Depreciation and amortisation Unallocated amounts	9,209	43,908	2,497	320,522	376,136 18,766
					394,902
Impairment losses reversed in the consolidated income statement	_	_	(16,069)	_	(16,069)
Capital expenditure Unallocated amounts	9,863	61,155	7	234,574	305,599 11,710
					317,309 1

Capital expenditure consists of additions to property, plant and equipment and other assets.

HK\$'000 Year ended 31 December

# **Notes to Financial Statements**

# 4. Operating Segment Information (continued)

2018	Aluminium smelting	Coal	Import and export of commodities	Crude oil	Total
Segment revenue:					
Sales to external customers (note 5) Other income	1,088,131 4,182	891,426 93	1,154,390 4,496	1,293,370 44,178	4,427,317 52,949
	1,092,313	891,519	1,158,886	1,337,548	4,480,266
Segment results	(104,791)	211,761	51,717	506,731	665,418
Reconciliation: Interest income and unallocated gains Provision for impairment of items of					45,328
property, plant and equipment Provision for impairment of other assets Unallocated expenses Unallocated finance costs Share of profit of: Associates					(323,366) <sup>1</sup> (13,066) <sup>2</sup> (334,663) (287,359) 635,202
A joint venture					563,271
Profit before tax					950,765
Segment assets	963,278	614,612	542,322	3,066,769	5,186,981
Reconciliation: Investments in associates Investment in a joint venture Unallocated assets					4,359,615 1,441,411 2,691,740
Total assets					13,679,747
Segment liabilities	417,086	247,110	156,504	389,212	1,209,912
Reconciliation: Unallocated liabilities					6,415,817
Total liabilities					7,625,729
Other segment information: Depreciation and amortisation Unallocated amounts	27,026	42,438	429	422,638	492,531 3,830
					496,361
Impairment losses recognised in the consolidated income statement	_	_	20,129		20,129
Impairment losses reversed in the consolidated income statement	_	_	_	(10,929)	(10,929)
Capital expenditure Unallocated amounts	3,762	100,019	32	174,728	278,541 2,506
					281,047 <sup>3</sup>

in respect of the aluminium smelting segment and the coal segment

in respect of the coal segment
Capital expenditure consists of additions to property, plant and equipment and other assets.

#### **Notes to Financial Statements**

# 4. Operating Segment Information (continued)

# **Geographical information**

#### (a) Revenue from external customers

	2019	2018
China	966,943	1,484,539
Australia	734,795	951,484
Europe	374,907	384,869
Other Asian countries	912,184	1,387,050
Others	436,681	219,375
	3,425,510	4,427,317

The revenue information above is based on the location of the customers.

#### (b) Non-current assets

	2019	2018
Hong Kong	69,029	2,765
China	3,700,260	3,868,235
Australia	3,520,516	3,894,475
Kazakhstan	2,046,707	1,441,930
Other Asian countries	4,991	12,332
	9,341,503	9,219,737

The non-current assets information above is based on the location of the assets which exclude other assets, and deferred tax assets.

# Information about major customers

During the year, revenue of HK\$943,558,000 was derived from sales to a customer of the crude oil segment, which amounted to more than 10% of the Group's revenue for the year.

In 2018, revenue of HK\$1,170,523,000 was derived from sales to a customer of the crude oil segment and HK\$520,406,000 was derived from sales to a customer of the aluminium smelting segment. Revenue from each of these two customers amounted to 10% or more of the Group's revenue for 2018.

# **Notes to Financial Statements**

# 5. Revenue, Other Income and Gains

An analysis of the Group's revenue is as follows:

	2019	2018
Revenue from contracts with customers		
Sale of goods:		
Aluminium smelting	1,033,315	1,088,131
Coal	643,099	891,426
Import and export of commodities	742,446	1,154,390
Crude oil	1,006,650	1,293,370
	3,425,510	4,427,317

# (a) Disaggregated revenue information

2019	Aluminium smelting	Coal	Import and export of commodities	Crude oil	Total
Geographical markets					
China	_	23,385	_	943,558	966,943
Australia	_	9,750	725,045	_	734,795
Europe	327,023	47,884	_	_	374,907
Other Asian countries	438,820	410,077	195	63,092	912,184
Others	267,472	152,003	17,206	_	436,681
Revenue from contracts with customers	1,033,315	643,099	742,446	1,006,650	3,425,510

2018	Aluminium		Import and export of		
	smelting	Coal	commodities	Crude oil	Total
Geographical markets					
China	_	69,248	244,768	1,170,523	1,484,539
Australia	_	61,441	890,043	_	951,484
Europe	322,492	62,377	_	_	384,869
Other Asian countries	765,639	495,686	2,878	122,847	1,387,050
Others	_	202,674	16,701	_	219,375
Revenue from contracts					
with customers	1,088,131	891,426	1,154,390	1,293,370	4,427,317

All of the Group's revenue from the sale of goods was recognised at the point in time when control of the products was transferred to the customer.

# **Notes to Financial Statements**

# 5. Revenue, Other Income and Gains (continued)

# (b) Performance obligations

Information about the Group's performance obligations is summarised below.

# Sale of goods

The performance obligation is satisfied upon delivery of goods and payment is generally due within 30 to 120 days from delivery, except for new customers, where payment in advance is normally required.

An analysis of the Group's other income and gains is as follows:

	Notes	2019	2018
Other income and gains			
Interest income		36,410	36,080
Handling service fees		4,352	4,112
Sale of scrap		4,143	4,774
Reversal of impairment of other receivables	22	11,158	10,929
Gain on disposal of partial participating interest in			·
a production sharing contract		_	17,482
Government subsidies		12,472	11,255
Fair value gain on derivative financial instruments		31,578	, <u> </u>
Insurance claim		22,830	_
Compensation for inventories held at Qingdao Port	23	17,919	_
The government loan forgiveness	28	122,955	_
Reversal of impairment of trade receivables	24	16,069	_
Others		24,482	13,645
		304,368	98,277

# **Notes to Financial Statements**

# 6. Profit before Tax

The Group's profit before tax was arrived at after charging/(crediting):

	Notes	2019	2018
Cost of inventories sold *		3,058,317	3,613,628
Depreciation of property, plant and equipment		356,717	490,058
Depreciation of right-of-use assets	14(d)	32,438	_
Amortisation of other assets	16	5,747	5,086
Amortisation of prepaid land lease payments		_	1,217
Minimum lease payments under			
operating leases on land and buildings		_	27,122
Lease payments not included in the measurement			
of lease liabilities		10,488	_
Auditor's remuneration		12,613	13,354
Employee benefit expenses			
(including directors' remuneration (note 7)): Wages and salaries		422 220	44/ 252
Pension scheme contributions		422,338 7,076	446,353 8,097
Provision for long term employee benefits	31	16,152	7,100
Trovision for long term employee benefits	31		
		445,566	461,550
Loss/(gain) on disposal of items of			
property, plant and equipment, net		1,625	(235)
Fair value loss/(gain) on			
derivative financial instruments, net		(31,578)	45,655
Losses on write-off of financial assets at			
fair value through profit or loss		2,190	839
Exchange losses, net **		22,230	24,656
Write-down of inventories to net realisable value		6,900 **	906
Provision for/(reversal of) impairment of	0.4	(47.070)	00.400
trade receivables, net	24	(16,069)	20,129
Compensation paid **  Provision for impairment of items of	36(b)	6,474	_
property, plant and equipment	13		323,366
Provision for impairment of other assets	16	_	13,066
TOVISION TO IMPAIRMENT OF OTHER ASSETS	10	_	13,000

<sup>\*</sup> Cost of inventories sold for the year included an aggregate amount of HK\$553,849,000 (2018: HK\$664,352,000) which comprised employee benefit expenses, provision for inventories, depreciation and amortisation. This amount was also included in the respective expense items disclosed above.

<sup>\*\*</sup> These amounts were included in "Other expenses, net" in the consolidated income statement.

### **Notes to Financial Statements**

# 7. Directors' Remuneration

Directors' and chief executive's remuneration, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, was as follows:

	2019	2018
Fees:		
Executive directors and non-executive directors	1,304	1,533
Independent non-executive directors	1,680	1,680
	2,984	3,213
Other emoluments of executive directors:		
Salaries	14,973	12,743
Housing allowances	1,950	1,320
Bonuses	20,157	25,518
Pension scheme contributions	1,523	855
	38,603	40,436
	41,587	43,649

# (a) Independent non-executive directors

The fees paid to the independent non-executive directors were as follows:

	2019	2018
Fan Ren Da, Anthony Gao Pei Ji Look Andrew	570 570 540	590 560 530
	1,680	1,680

There were no other emoluments payable to the independent non-executive directors during the year (2018: Nil).

# **Notes to Financial Statements**

# **Directors' Remuneration (continued)**

# (b) Executive directors and non-executive directors

	Fees	Salaries	Housing allowances	Bonuses	Pension scheme contributions	Total remuneration
2019						
Executive directors: Sun Yufeng <sup>1</sup> Kwok Peter Viem <sup>2</sup> Suo Zhengang Sun Yang Li So Mui <sup>3</sup>	222 67 290 290 145	4,050 290 4,586 4,089 1,958	630 — 720 600 — 1,950	6,650 — 5,997 7,510 — 20,157	486 15 620 372 30	12,038 372 12,213 12,861 2,133 39,617
Non-executive director: Chan Kin	290	_	_	_	_	290
	1,304	14,973	1,950	20,157	1,523	39,907
2018						
Executive directors: Kwok Peter Viem Suo Zhengang Sun Yang Li So Mui	280 280 280 280	1,160 4,586 4,089 2,908	720 600 —	5,000 7,018 8,500 5,000	58 482 255 60	6,498 13,086 13,724 8,248
	1,120	12,743	1,320	25,518	855	41,556
Non-executive directors: Ma Ting Hung <sup>4</sup> Chan Kin	133 280	_		_	=	133 280
	413	_	_	_	_	413
	1,533	12,743	1,320	25,518	855	41,969

There was no arrangement under which a director waived or agreed to waive any remuneration in the year and 2018.

appointed on 28 March 2019 resigned with effect from 29 March 2019 2

resigned with effect from 22 June 2019

retired on 22 June 2018

### **Notes to Financial Statements**

# 8. Five Highest paid Employees

The five highest paid employees during the year included three (2018: four) directors and two (2018: one) senior management personnel. Details of the remuneration of these directors are set out in note 7 to the financial statements while details of the remuneration of the senior management personnel are set out below and in note 39(c) to the financial statements:

	2019	2018
Salaries Housing allowances Bonuses Pension scheme contributions	4,510 410 3,785 473	3,294 — 3,294 60
	9,178	6,648

# 9. Finance Costs

An analysis of finance costs is as follows:

	Notes	2019	2018
Interest expense on bank and other borrowings		249,537	277,801
Interest expense on lease liabilities	14(c)	4,049	_
Interest expense on a finance lease	14(c)	_	513
Total interest expense on financial liabilities not at fair value through profit or loss		253,586	278,314
Other finance charges: Increase in discounted amounts of provisions arising			
from the passage of time	31	24,470	9,005
Others		_	40
		278,056	287,359

Year ended 31 December HK\$'000

#### **Notes to Financial Statements**

#### **10. Income Tax Expense**

	2019	2018
Current – Hong Kong Current – Elsewhere	_	_
Charge for the year	228	473
Underprovision/(overprovision) in prior years Deferred (note 32)	8 —	(8)
Total tax expense for the year	236	465

The statutory rate of Hong Kong profits tax was 16.5% (2018: 16.5%) on the estimated assessable profits arising in Hong Kong. No provision for Hong Kong profits tax was made as the Group had no assessable profits arising in Hong Kong during the year (2018: Nil).

Taxes on profits assessable elsewhere were calculated at the rates of tax prevailing in the jurisdictions in which the Group operates.

**Australia:** The Group's subsidiaries incorporated in Australia were subject to Australian income tax at a rate of 30% (2018: 30%).

**Indonesia:** The corporate tax rate applicable to the subsidiary which is operating in Indonesia was 30% (2018: 30%). The Group's subsidiary owning a participating interest in the oil and gas properties in Indonesia was subject to branch tax at the effective tax rate of 14% (2018: 14%).

**China:** The Group's subsidiaries registered in China were subject to corporate income tax at a rate of 25% (2018: 25%).

According to HKAS 12, deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled.

Year ended 31 December HK\$'000

#### **Notes to Financial Statements**

### 10. Income Tax Expense (continued)

A reconciliation of the tax expense applicable to profit before tax at the Hong Kong statutory tax rate to the tax expense at the Group's effective tax rate is as follows:

	2019	2018
Profit before tax	631,340	950,765
Tax at the Hong Kong statutory tax rate of 16.5% (2018: 16.5%)	104,171	156,876
Higher tax rates on profits arising elsewhere	72,373	51,733
Adjustments in respect of current tax of previous periods	8	(8)
Profits attributable to associates and a joint venture	(113,291)	(197,748)
Income not subject to tax	(55,585)	(9,379)
Expenses not deductible for tax	41,227	50,673
Tax losses not recognised	22,451	50,001
Temporary differences not recognised	(71,118)	(101,683)
Tax expense at the Group's effective rate	236	465

The share of tax expense attributable to associates and a joint venture in an aggregate amount of HK\$306,949,000 (2018: HK\$169,131,000) was included in "Share of profit of associates and a joint venture" in the consolidated income statement.

The Group has unrecognised deferred tax assets from tax losses arising in Australia, Indonesia and China in an aggregate amount of HK\$346,040,000 (2018: HK\$330,683,000) that are available for offsetting against future taxable profits of the companies in which the losses arose. The Group has unrecognised deferred tax assets from deductible temporary differences in an aggregate amount of HK\$22,362,000 (2018: HK\$91,150,000). In respect of tax losses arising in China, the losses are available for offsetting against future taxable profits for a maximum period of five years. Deferred tax assets have not been recognised in respect of these tax losses and deductible temporary differences because they have arisen in companies that have been loss-making for some years and it is considered improbable that taxable profits will be available against which the tax losses can be utilised.

#### 11. Dividend

	2019	2018
No dividend has been proposed		
(2018: HK3.50 cents per ordinary share)	_	275,020

The final dividend of HK 3.50 cents per ordinary share for the year ended 31 December 2018, totalling HK\$275,020,000, was approved by shareholders at the AGM held on 21 June 2019 and was paid on 16 July 2019.

# 12. Earnings per Share attributable to Ordinary Shareholders of the Company

The calculation of the basic earnings per share amount was based on the profit for the year attributable to ordinary shareholders of the Company of HK\$600,293,000 (2018: HK\$905,253,000) and the weighted average number of ordinary shares in issue during the year, which was 7,857,727,149 (2018: 7,857,727,149) shares.

No adjustment was made to the basic earnings per share amount presented for the years ended 31 December 2019 and 2018 in respect of a dilution as the share options expired during the year ended 31 December 2018.

# 13. Property, Plant and Equipment

2019	Note	Oil and gas properties	Freehold land	Leasehold improvements	Motor vehicles, plant, machinery, tools and equipment	Furniture and fixtures	Buildings and structures	Capital works	Construction in progress	Total
Cost: At 31 December 2018 Effect of adoption of HKFRS 16		8,972,610 —	9,809	4,412	1,844,195 (126,174)	22,992	805,182 —	144,312	135,873	11,939,385
At 1 January 2019 (restated) Change in provision for rehabilitation cost Additions Disposals/write-off Transfers Exchange realignment	31	8,972,610 — (4,356) — 46,300 (98,870)	9,809 — — (8) —	4,412 — 8,687 (2,802) — (20)	2,055 38,937 (30,018) 9,896 (1,169)	22,992 	805,182 11,740 1,891 (36,336) — (103)	144,312 — 4,813 — (9,285) —	135,873 — 238,860 — (46,911) (4,624)	11,813,211 13,795 291,445 (70,482) — (104,786)
At 31 December 2019		8,915,684	9,801	10,277	1,737,722	24,287	782,374	139,840	323,198	11,943,183
Accumulated depreciation and impairment: At 31 December 2018 Effect of adoption of HKFRS 16		6,214,704 —	-	4,386	1,762,393	20,748	630,703	98,539	92,927	8,824,400 (123,213)
At 1 January 2019 (restated) Depreciation provided during the year Disposals/write-off Exchange realignment		6,214,704 324,633 — (57,206)	- - - -	4,386 1,441 (2,794) (20)	1,639,180 24,200 (28,725) (985)	20,748 1,318 (1,300)	630,703 14,508 (35,570) (87)	98,539 — — —	92,927 — — (1,526)	8,701,187 366,100 (68,389) (59,824)
At 31 December		6,482,131	_	3,013	1,633,670	20,766	609,554	98,539	91,401	8,939,074
Net carrying amount: At 31 December 2019		2,433,553	9,801	7,264	104,052	3,521	172,820	41,301	231,797	3,004,109

## 13. Property, Plant and Equipment (continued)

2018	Note	Oil and gas properties	Freehold land	Leasehold improvements	Motor vehicles, plant, machinery, tools and equipment	Furniture and fixtures	Buildings and structures	Capital works	Construction in progress	Total
Cost:										
At 1 January		9,582,532	42,893	4,479	1,811,420	21,376	785,970	117,533	106,627	12,472,830
Change in provision for										
abandonment cost Change in provision for		128,438	_	_	_	_	_	_	_	128,438
rehabilitation cost		_	_	_	515	_	16,256	_	_	16,771
Additions		(621)	_	_	24,681	1,618	6,658	49,146	46,883	128,365
Disposals/write-off		(420,585)	(33,084)	_	(8,939)	(2)	(917)	· —	, _	(463,527)
Transfers		10,146	_	_	17,624	_	_	(17,160)	(10,610)	_
Exchange realignment		(327,300)	_	(67)	(1,106)	_	(2,785)	(5,207)	(7,027)	(343,492)
At 31 December		8,972,610	9,809	4,412	1,844,195	22,992	805,182	144,312	135,873	11,939,385
Accumulated depreciation and impairment:										
At 1 January		6,379,524	_	4,422	1,544,926	19,997	553,976	11,700	98,039	8,612,584
Depreciation provided		447.50/		24	45.050	750	05 407			400.050
during the year Disposals/write-off		417,536 (409,091)	_	31	45,353 (8,465)	752 (1)	25,187 (836)		_	488,859 (418,393)
Provision for impairment	6	(407,071)	_	_	181,501	(1)	55,026	86,839	_	323,366
Exchange realignment	Ü	(173,265)	_	(67)	(922)	_	(2,650)	-	(5,112)	(182,016)
At 31 December		6,214,704	_	4,386	1,762,393	20,748	630,703	98,539	92,927	8,824,400
Net carrying amount:										
At 31 December		2,757,906	9,809	26	81,802	2,244	174,479	45,773	42,946	3,114,985

As at 31 December 2018, the net carrying amount of the Group's property, plant and equipment included plant and machinery of HK\$2,961,000 held under a finance lease. Upon the adoption of HKFRS 16 as at 1 January 2019, the plant and machinery held under a finance lease was reclassified to right-of-use assets (note 14 (b)).

Freehold land of the Group is located in Australia.

In 2018, impairments of HK\$86,839,000 and HK\$13,066,000 (note 16) were provided in respect of certain capital works and mining assets, respectively, of the CMJV. These assets related to the Codrilla project, a greenfield prospect in the Bowen Basin, Queensland, where development has been suspended. The project has not been considered to be economically viable for the remaining life of the mine. Moreover, there was no identified alternative usage for these assets. Therefore, in determining the recoverable amount, their fair value less cost of disposal was assessed to be nil and a full provision was made on their carrying value.

### 13. Property, Plant and Equipment (continued)

In addition, at the end of 2018, an impairment of HK\$236,527,000 was provided in respect of the plant, machinery, equipment and buildings of the PAS to reduce their carrying amount to their recoverable amount. The impairment arose primarily due to higher prices of electricity and alumina.

The estimate of the recoverable amount of the plant, machinery, equipment and buildings of the PAS and the oil and gas properties of the Hainan-Yuedong Block was determined based on a value in use calculation, using a discounted cash flow model. Future cash flows were adjusted for risks specific to these assets and discounted using a pre-tax discount rate of 13.90% in respect of the PAS for the year ended 31 December 2018.

In assessing whether an impairment is required for the carrying value of a potentially impaired asset, its carrying value is compared with its recoverable amount. Assets are tested for impairment either individually or as part of a cash-generating unit. The recoverable amount of an asset is the higher of its fair value less costs of disposal and its value in use.

#### 14. Leases

The Group has lease contracts for various items of plant and machinery, and land and buildings used in its operations. Lump sum payments were made upfront to acquire the leased land from the owners with lease periods of 20 years, and no ongoing payments will be made under the terms of these land leases. Leases of buildings generally have lease terms between 3 and 7 years, while plant and machinery generally have lease terms between 1 and 5 years. The Group has applied the short-term lease exemption on its two short-term leases for office premises.

### (a) Prepaid land lease payments (before 1 January 2019)

	2018
Carrying amount at 1 January	17,658
Amortisation provided during the year	(1,231)
Exchange realignment	(871)
Carrying amount at 31 December	15,556
Current portion included in prepayments, deposits and other receivables (note 22)	(1,182)
Non-current portion	14,374

## 14. Leases (continued)

# (b) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during the year are as follows:

	Prepaid land lease payments	Buildings	Plant and machinery	Total
As at 1 January 2019	15,556	111,046	2,961	129,563
Additions	—	—	9,745	9,745
Depreciation provided during the year Exchange realignment	(1,177)	(26,214)	(5,047)	(32,438)
	(241)	(4,581)	—	(4,822)
As at 31 December 2019	14,138	80,251	7,659	102,048

## (c) Lease liabilities

The carrying amount of lease liabilities and the movements during the year are as follows:

	2019 Lease liabilities	2018 Finance lease payables
Carrying amount at 1 January New leases Accretion of interest recognised during the year (note 9) Payments Exchange realignment	111,214 9,745 4,049 (33,101) (772)	11,990 — 513 (8,648) (1,123)
Carrying amount at 31 December	91,135	2,732
Analysed into: Current portion Non-current portion	22,060 69,075	2,243 489

The maturity analysis of lease liabilities (2018: finance lease payables) is disclosed in note 42 to the financial statements.

## 14. Leases (continued)

### (d) The amounts recognised in profit or loss in relation to leases are as follows:

		Year ended 31 December
	Note	2019
Interest on lease liabilities		4.049
Depreciation of right-of-use assets	6	32,438
Expense relating to short-term leases and		
other leases with remaining lease terms ended		
on or before 31 December 2019		
(included in general and administrative expense)		10,467
Expense relating to leases of low-value assets		
(included in general and administrative expense)		21
Total amount recognised in profit or loss		46,975

#### 15. Goodwill

	2019	2018
Cost:		
At 1 January and 31 December	341,512	341,512
Accumulated impairment:		
At 1 January and 31 December	316,830	316,830
Net carrying amount:		
At 31 December	24,682	24,682

### Impairment testing of goodwill

As at 31 December 2019 and 2018, the net carrying amount of the Group's goodwill related to its import and export of commodities cash-generating unit which is a reportable segment.

The recoverable amount of the Group's import and export of commodities cash-generating unit was determined based on a value in use calculation, using cash flow projection based on financial budgets covering a 5-year period approved by management. The cash flows beyond the 5-year period were extrapolated using a growth rate of 2% which was determined with reference to the long term Customer Price Index of Australia and the nature of the business. The pre-tax discount rate applied to the cash flow projection was 18.29% (2018: 18.24%).

## 16. Other Assets

## **Non-current assets**

	Notes	Mining assets and stripping costs	Exploration and evaluation assets	Total
2019				
Cost:				
At 1 January		866,448	171,912	1,038,360
Additions		6,108	5,961	12,069
Disposals		(46,211)		(46,211)
At 31 December		826,345	177,873	1,004,218
Accumulated amortisation and impairment:				
At 1 January		751,058	29,381	780,439
Amortisation provided during the year	6	5,747	_	5,747
Disposals		(46,211)		(46,211)
At 31 December		710,594	29,381	739,975
Net carrying amount:				
At 31 December		115,751	148,492	264,243
2018 Cost: At 1 January Additions Disposals		861,357 5,091 —	179,651 2,382 (10,121)	1,041,008 7,473 (10,121)
At 31 December		866,448	171,912	1,038,360
Accumulated amortisation and impairment: At 1 January Amortisation provided during the year Provision for impairment Disposals	6 6, 13	732,906 5,086 13,066 —	39,502 — — (10,121)	772,408 5,086 13,066 (10,121)
At 31 December		751,058	29,381	780,439
Net carrying amount: At 31 December		115,390	142,531	257,921

#### **Notes to Financial Statements**

### 17. Investments in Joint Operations

As at 31 December 2019, the Group had interests in the following joint operations:

(a) 41% (2018: 41%) participating interest in the PSC. During 2018, the Group disposed of its 10% participating interest in the PSC to an independent third party, thereby reducing its participating interest in the PSC to 41% effective 1 January 2018. Additionally, the operating tenure of the PSC has been extended for 20 years from 1 November 2019; and

(b) the petroleum contract (as supplemented) for the exploration, development and production of petroleum from the Hainan-Yuedong Block.

### 18. Interests in Other Contractual Arrangements

As at 31 December 2019, the Group had interests in the following contractual arrangements:

- (a) 22.5% participating interest in the PAS operations, the principal activity of which is aluminium smelting;
- (b) 14% participating interest in the CMJV operations, the principal activities of which are the mining and sale of coal;
- (c) 15% participating interest in the Bowen Basin Coal operations;
- (d) 10% participating interest in the West Rolleston operations;
- (e) 10% participating interest in the Moorvale West operations;
- (f) 10% participating interest in the Olive Downs operations;
- (g) 15% participating interest in the West Walker operations;
- (h) 13.335% participating interest in the West / North Burton operations; and
- (i) 15% participating interest in the Capricorn operations.

The principal activity of each of the contractual arrangements stated in (c) to (i) is the exploration of coal.

The contractual arrangement stated in (a) above was not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

The Group's interest in the assets and liabilities employed in the PAS JV was included in the consolidated statement of financial position under the classification shown below:

	2019	2018
Non-current assets	312,602	229,430
Current assets	143,708	125,851
Current liabilities	(108,771)	(113,235)
Non-current liabilities	(139,378)	(123,060)

#### **Notes to Financial Statements**

## 18. Interests in Other Contractual Arrangements (continued)

The Group's interests in the combined net assets employed in the remaining contractual arrangements were included in the consolidated statement of financial position under the classification shown below:

	2019	2018
Non-current assets Current assets Current liabilities Non-current liabilities	874,056 125,973 (104,125) (119,257)	752,481 86,305 (128,058) (108,071)
Proportionate share of combined net assets employed in the remaining contractual arrangements	776,647	602,657

### 19. Investments in Associates

	2019	2018
Share of net assets Goodwill on acquisition	4,724,914 1,089,808	5,101,847 1,089,808
	5,814,722	6,191,655
Impairment *	(1,832,040)	(1,832,040)
	3,982,682	4,359,615

<sup>\*</sup> The impairment related to the Group's investment in CDH.

Particulars of the Group's associates as at 31 December 2019 were as follows:

Name	Place of incorporation / operation	Issued ordinary share capital	Percentage of equity interest attributable to the Group	Principal activity
AWC #	Australia / Australia	A\$3,312,184,263	9.6846	Investment holding
CDH	Bermuda / Hong Kong	HK\$342,845,900	34.39	Investment holding

<sup>#</sup> not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

The Group's investments in AWC and CDH are indirectly held by the Company.

#### **Notes to Financial Statements**

### 19. Investments in Associates (continued)

AWC, a leading Australian company listed on the ASX (Stock Code: AWC), has significant global interests in bauxite mining, alumina refining and selected aluminium smelting operations. AWC is considered as an associate of the Group and is accounted for using the equity method.

The following tables summarise the financial information of AWC and its subsidiaries and also illustrate the reconciliation to the carrying amount of the Group's investment in AWC in the consolidated financial statements:

	2019	2018
Current assets	132,600	1,442,220
Non-current assets	31,497,443	33,448,727
Current liabilities	(9,360)	(848,640)
Other non-current liabilities	(549,900)	(3,900)
Net assets	31,070,783	34,038,407
Reconciliation to the Group's investment in an associate:		
Proportion of ownership	9.6846%	9.6846%
Proportionate share of net assets and carrying amount	3,009,081	3,296,484
Fair value of the Group's investment *	3,514,438	3,528,192

<sup>\*</sup> Fair value of the Group's investment in AWC dropped to HK\$2,026,347,000 as at 24 March 2020 as a result of significant drop in the share price of AWC and material weakening of the A\$ against HK\$.

	Year ended 3	Year ended 31 December	
	2019	2018	
Revenue	19.500	4,680	
Profit for the year	1,457,778	5,380,092	
Other comprehensive loss for the year	(269,829)	(1,738,140)	
Dividend received by the Group	402,453	389,400	

#### **Notes to Financial Statements**

### 19. Investments in Associates (continued)

CDH, a company listed on the Main Board of the Stock Exchange (Stock Code: 1091), is principally engaged in (a) manganese mining, ore processing and manganese downstream processing operations in China; (b) manganese mining and ore processing operations in Gabon, West Africa; and (c) trading of manganese products. CDH is considered as an associate of the Group and is accounted for using the equity method.

The following tables summarise the financial information of CDH and its subsidiaries and also illustrate the reconciliation to the carrying amount of the Group's investment in CDH in the consolidated financial statements:

	2019	2018
Current assets	3,851,272	4,595,222
Non-current assets	4,930,400	5,023,157
Current liabilities	(4,976,758)	(4,966,860)
Non-current financial liabilities, excluding	(4,770,730)	(4,700,000)
accounts payable, other payables and provisions	(646,199)	(1,192,235)
Other non-current liabilities	(292,971)	(301,315)
Net assets	2,865,744	3,157,969
Non-controlling interests	(34,687)	(66,573)
	2,831,057	3,091,396
Reconciliation to the Group's investment in an associate:		
Proportion of ownership	34.39%	34.39%
Proportionate share of net assets and carrying amount	973,601	1,063,131
Fair value of the Group's investment	430,335	418,545

	Year ended 31 December	
	2019	2018
Revenue	5,802,457	6,736,228
Profit/(loss) for the year attributable to:		
Shareholders of CDH	(202,580)	331,963
Non-controlling interests of CDH	(31,660)	5,924
Other comprehensive loss attributable to:		
Shareholders of CDH	(23,473)	(138,549)
Non-controlling interests of CDH	(226)	(8,695)
Dividend received by the Group	11,790	_

#### **Notes to Financial Statements**

#### 20. Investment in a Joint Venture

	2019	2018
Share of net assets Impairment	3,446,481 (1,399,935)	2,841,346 (1,399,935)
	2,046,546	1,441,411

Particulars of the Group's joint venture as at 31 December 2019 were as follows:

Name	Place of incorporation and operation	Issued ordinary share capital	Percentage of equity interest attributable to the Group	Principal activity
CCEL	Canada	US\$1	50	Investment holding

CCEL is an investment holding company and its operating subsidiaries are principally engaged in the exploration, development, production and sale of oil and provision of oilfield related services in Kazakhstan.

Previously, KBM, a subsidiary of CCEL, had to bear withholding tax for the foreign vendor which provides freight forwarding service. During the year, KBM confirmed with the Tax Authorities that only freight forwarding service provided inside Kazakhstan is subject to withholding tax and the withholding tax for freight forwarding service provided outside Kazakhstan in 2017 and 2018 was refundable. As a result, KBM is able to significantly reduce its selling and distribution costs going forward and its operating results and cash flows will be increased accordingly. Accordingly, at the end of the year, a write-back of a prior year provision for impairment was made in respect of certain oil and gas properties of KBM and credited to "Reversal of impairment of items of property, plant and equipment" in CCEL's consolidated income statement. The Group's share was HK\$273,269,000 (after tax expense) and the amount was credited to "Share of profit of a joint venture" in the consolidated income statement.

In 2018, the Group believed that going forward, the Dated Brent crude oil price and exchange rates of KZT will at least remain steady at current levels. On this basis, KBM should be able to significantly reduce its operating costs payable in KZT and accordingly improve its operating results and cash flows. Accordingly, at the end of the year ended 31 December 2018, a write-back of a prior year provision for impairment was made in respect of certain oil and gas properties of KBM and credited to "Reversal of impairment of items of property, plant and equipment" in CCEL's consolidated income statement. The Group's share was HK\$183,580,000 (after tax expense) and the amount was credited to "Share of profit of a joint venture" in the consolidated income statement.

### **Notes to Financial Statements**

# 20. Investment in a Joint Venture (continued)

The following tables summarise the financial information of CCEL and its subsidiaries and also illustrate the reconciliation to the carrying amount of the Group's investment in CCEL in the consolidated financial statements:

	2019	2018
Cash and cash equivalents Other current assets	308,102 1,574,901	427,331 1,162,822
Current assets	1,883,003	1,590,153
Non-current assets	7,893,414	7,339,515
Financial liabilities, excluding accounts payable and other payables Other current liabilities	(418,669) (666,655)	(1,328,857) (526,274)
Current liabilities	(1,085,324)	(1,855,131)
Non-current financial liabilities, excluding accounts payable, other payables and provisions Other non-current liabilities	(1,940,710) (2,378,160)	(1,944,428) (1,986,599)
Non-current liabilities	(4,318,870)	(3,931,027)
Non-controlling interests	4,372,223 (279,131)	(260,688)
	4,093,092	2,882,822
Reconciliation to the Group's investment in a joint venture: Proportion of ownership Proportionate share of net assets and carrying amount	50% 2,046,546	50% 1,441,411

	Year ended 31 December	
	2019	2018
Revenue	6,796,801	6,960,950
110101101		
Interest income	5,432	2,404
Depreciation and amortisation	(720,680)	(644,482)
Interest expense	(84,696)	(102,716)
Income tax expense	(602,319)	(333,357)
Profit for the year attributable to:		
Shareholders of CCEL	1,230,200	1,126,542
Non-controlling interests of CCEL	80,467	71,956
Other comprehensive loss attributable to:		
Shareholders of CCEL	(19,930)	(75,600)
Non-controlling interests of CCEL	(457)	(6,581)

#### **Notes to Financial Statements**

### 21. Financial Assets at Fair Value through Profit or Loss

### **Held for trading**

	2019	2018
Current investments		
Unlisted investments in Australia and China, at fair value	_	2,190

The above unlisted investments as at 31 December 2018 were mandatorily classified as financial assets at fair value through profit or loss as their contractual cash flows were not solely payments of principal and interest.

### 22. Prepayments, Deposits and Other Receivables

	2019	2018
Prepayments	48,204	56,770
Current portion of prepaid land lease payments (note 14 (a))	· —	1,182
Deposits and other receivables	322,118	786,687
	370,322	844,639
Impairment allowance	(36,493)	(36,493)
	333,829	808,146
Portion classified as current assets	(266,044)	(788,459)
Non-current portion	67,785	19,687

Included in the Group's other receivables was an amount due from CCEL of HK\$159,378,000 (2018: HK\$689,847,000), which was interest free and repayable on demand.

A tax regulation in Indonesia, effective in the first half of 2015, VAT reimbursements to equity oil distributed to the government under the PSC. In 2015, as it was uncertain whether any equity oil would be available for distribution to the government prior to the expiry of the PSC, an impairment of other receivables of HK\$105,664,000 was made in respect of the potentially unrecoverable VAT reimbursement. Following an amendment to this tax regulation in October 2016, VAT reimbursements are claimed after each delivery of the first tranche production to the government. Accordingly, a reversal of impairment of other receivables of HK\$11,158,000 (2018: HK\$10,929,000) (note 5) was made during the year.

The financial assets included in the above balances related to receivables for which there was no recent history of default and past due amounts. As at 31 December 2019 and 2018, the loss allowance was assessed to be minimal.

#### **Notes to Financial Statements**

#### 23. Inventories

	2019	2018
Raw materials	146,734	190,298
Work in progress	16,023	14,520
Finished goods	295,009	404,036
	457,766	608,854

In 2014, the Chinese authorities commenced an investigation into the allegedly fraudulent multiple use of warehouse receipts in respect of certain aluminium and copper products stored at Qingdao port, China. The Group is not involved in the Investigation and the criminal procedures of the investigation were finalised in November 2018.

The Group had certain alumina and copper stored in bonded warehouses at Qingdao port with a gross carrying amount of HK\$979,212,000. In light of the Investigation, the Group applied to the Qingdao Maritime Court in June 2014 for asset protection orders in respect of the Inventories.

In prior years, in respect of the Inventories, a cumulative full provision was made on all the alumina of HK\$579,277,000 and a partial provision of HK\$219,662,000 was made on the copper leaving the Remaining Copper with a net carrying amount of HK\$180,273,000 as at 31 December 2017. The cumulative provision of the Remaining Copper up to 31 December 2017 was HK\$83,344,000.

During the year ended 31 December 2018, the Group was granted access to the Remaining Copper and all the Remaining Copper was sold.

Considering the significant uncertainty over the outcome of the Investigation and the passage of time, in 2018, the Group wrote off the full amount of the Inventories (other than the Remaining Copper) together with their associated cumulative provisions, each in aggregate of HK\$715,595,000.

After the end of criminal procedures of the Investigation, a compensation of HK\$17,919,000 (note 5) was awarded to the Group by the court order in December 2019 in compensating for the losses incurred in the allegedly fraudulent multiple use of warehouse receipts. The Group has recorded the compensation as "Other income and gains" in the consolidated income statement for the year ended 31 December 2019.

#### **Notes to Financial Statements**

#### 24. Trade Receivables

	2019	2018
Trade receivables Impairment	380,883 (6,080)	588,890 (29,225)
	374,803	559,665

The Group normally offers credit terms of 30 to 120 days to its established customers.

An ageing analysis of the trade receivables, based on the invoice date and net of loss allowance, was as follows:

	2019	2018
Within one month	176,531	321,885
One to two months	59,468	88,509
Two to three months	39,981	63,325
Over three months	98,823	85,946
	374,803	559,665

The movements in the loss allowance for impairment of trade receivables were as follows:

	2019	2018
At 1 January Provision for/(reversal of) impairment (note 6) Amount written off as uncollectible	29,225 (16,069) (7,076)	9,096 20,129 —
At 31 December	6,080	29,225

The decrease (2018: increase) in the loss allowance was due to the following significant changes in the gross carrying amount:

- Decrease in the loss allowance of HK\$16,069,000 as a result of the receipt of impaired trade receivables (2018: increase in the loss allowance of HK\$20,129,000 as a result of an increase in trade receivables which were past due); and
- (ii) Decrease in the loss allowance of HK\$7,076,000 (2018: nil) as a result of the write-off of certain trade receivables.

An impairment analysis is performed at each reporting date using a provision matrix to measure ECLs. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by geographical region, product type, customer type and rating, and coverage by letters of credit or other forms of credit insurance). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written off if past due for more than one year and are not subject to enforcement activity.

#### **Notes to Financial Statements**

## 24. Trade Receivables (continued)

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

2019	Past due			
	Current	Less than 3 month	Over 3 months	Total
ECL rate Gross carrying amount ECL	0.00% 322,911 —	0.22% 16,090 35	14.43% 41,882 6,045	1.60% 380,883 6,080

2018	Past due			
	Current	Less than 3 month	Over 3 months	Total
ECL rate	0.10%	26.60%	100%	4.96%
Gross carrying amount	506,664	72,903	9,323	588,890
ECL	507	19,395	9,323	29,225

### 25. Derivative Financial Instruments

	2019		2018	3
	Assets	Liabilities	Assets	Liabilities
Forward currency contracts	_	4,587	3,878	176
Forward commodity contracts	3,790	2,529	· —	23,567
EHA2	352,098	_	529,640	_
	355,888	7,116	533,518	23,743
Portion classified as non-current portion:				
EHA2	(113,651)	_	(244,983)	_
Current portion	242,237	7,116	288,535	23,743

Certain members of the Group enter into derivative financial instruments in the normal course of business in order to hedge their exposure to fluctuations in foreign exchange rates, commodity prices and electricity price.

#### **Notes to Financial Statements**

#### 25. Derivative Financial Instruments (continued)

### Cash flow hedge - Foreign currency risk

#### Forward currency contracts

The Group has transactional currency exposures. Such exposures primarily arise from purchases by the Group's import and export of commodities segment in currencies other than the functional currencies of the related entities in that segment. Therefore, to enable the Group to manage such business operations, forward currency contracts are entered into to hedge current and anticipated future sales and purchases.

Forward currency contracts are designated as hedging instruments in cash flow hedges of (a) forecast purchases in A\$ by the Group's aluminium smelting and coal segments; and (b) forecast purchases in US\$ by the Group's import and export of commodities segment. These forecast transactions are highly probable. The balances of the forward currency contracts vary with the level of expected foreign currency purchases and expenses and changes in forward exchange rates.

Forward currency contracts described above are considered to be cash flow hedges and are accounted for in accordance with the accounting policies set out in note 2.4 to the financial statements.

There is an economic relationship between the hedged items and the hedging instruments as the terms of the forward currency contracts match the terms of the expected highly probable forecast transactions (i.e., notional amount and expected payment date). The Group has established a hedge ratio of 1:1 for the hedging relationships as the underlying risks of the forward currency contracts are identical to the hedged risk components. To measure the hedge effectiveness, the Group uses the hypothetical derivative method and compares the changes in the fair value of the hedging instruments against the changes in fair value of the hedged items attributable to the hedged risks. The hedge of the forward currency contracts was assessed to be effective during the years ended 31 December 2019 and 2018.

The terms of the outstanding forward currency contracts held by the Group were as follows:

	201	19	2018		
	Weighted average exchange rate	Contractual amount	Weighted average exchange rate	Contractual amount	
Forward currency contracts:  (a) Sell A\$ / Buy US\$  Within three months  Three to twelve months	0.6812 0.6868	121,702 44,967	0.7186 —	233,779 —	
(b) Buy A\$ / Sell US\$ Within three months	_	_	0.7088	44,228	

The terms of the forward currency contracts were negotiated to match the terms of related purchases and sales commitments. The amounts disclosed above were measured at the contracted rates.

#### **Notes to Financial Statements**

### 25. Derivative Financial Instruments (continued)

### Cash flow hedge - Foreign currency risk (continued)

### Forward currency contracts (continued)

The impacts of the hedging instruments on the consolidated statement of financial position were as follows:

2019	Notional amount	Carrying amount	Line item in the consolidated statement of financial position
Forward currency contracts	166,669	(4,587)	Derivative financial instruments (liabilities)

The impacts of the hedged items on the consolidated statement of financial position were as follows:

2019	Cash flow hedge reserve
Highly probable forecast purchases	10,692

The effects of the cash flow hedge on the consolidated statement of comprehensive income were as follows:

2019	Gross amount	Tax effect	Total
Highly probable forecast purchases	(8,289)	2,487	(5,802)

The portion of the gain or loss on the hedging instruments that is determined to be an effective hedge is recognised directly in the consolidated statement of changes in equity. When a cash flow occurs, the Group adjusts the initial measurement of the component recognised in the consolidated statement of financial position by the related amount in the consolidated statement of changes in equity.

#### **Notes to Financial Statements**

#### 25. Derivative Financial Instruments (continued)

### Cash flow hedge - Commodity price risk

#### Forward commodity contracts

The Group commits to the forward contracts in order to protect itself from adverse movements in aluminium prices.

Forward commodity contracts are normally settled other than by physical delivery of the underlying commodities and hence are classified as financial instruments. On maturity, the forward price is compared to the spot price and the difference is applied to the contracted quantity in calculating the gain or loss of the Group under such contract.

Forward commodity contracts are designated as hedging instruments in cash flow hedges of forecast sales of aluminium. These forecast transactions are highly probable. The forward commodity contract balances vary with the level of the expected sales of aluminium and changes in aluminium forward prices.

Aluminium forward contracts are entered into for the purpose of hedging the volatility of future aluminium prices. The contracts are considered to be cash flow hedges and are accounted for in accordance with the accounting policies set out in note 2.4 to the financial statements.

To measure the hedge effectiveness, the Group uses the hypothetical derivative method and compares the changes in the fair value of the hedging instruments against the change in fair value of the hedged items attributable to the hedge risks. The hedge of the aluminium forward contracts was assessed to be ineffective during the years ended 31 December 2019 and 2018.

Hedge ineffectiveness arose from:

- (a) differences in the timing of the cash flows of the forecast sales and the hedging instruments;
- (b) the counterparties' credit risks differently impacting the fair value movements of the hedging instruments and the hedged items; or
- (c) changes to the forecast amounts of cash flows of the hedged items and the hedging instruments.

The terms of the outstanding forward commodity contracts held by the Group were as follows:

	Quantity hedged tonnes	2019 Average price per tonne HK\$	Contractual amount	Quantity hedged tonnes	2018 Average price per tonne HK\$	Contractual amount
Aluminium forward contracts (sold): Within three months Three to twelve months	8,600 2,600	14,070 14,222	121,001 36,976	_	_	_

#### **Notes to Financial Statements**

### 25. Derivative Financial Instruments (continued)

# **Cash flow hedge – Commodity price risk (continued)**

### Forward commodity contracts (continued)

The terms of the forward commodity contracts were negotiated to match those of the underlying commitments.

The impacts of the hedging instruments on the consolidated statement of financial position were as follows:

2019	Notional amount	Carrying amount	Line item in the consolidated statement of financial position	Change in fair value used for measuring hedge ineffectiveness for the year
Aluminium forward contracts (sold)	157,977	3,790	Derivative financial instruments (assets)	3,790

The impacts of the hedged items on the consolidated statement of financial position were as follows:

2019	Change in fair value used for measuring hedge ineffectiveness for the year	Cash flow hedge reserve
Highly probable forecast sales	3,790	_

The effects of the cash flow hedge on the consolidated income statement were as follows:

2019	Hedge ineffectiveness recognised in profit or loss	Line item in the consolidated income statement
Highly probable forecast sales	3,790	Other income and gains

#### **Notes to Financial Statements**

### 25. Derivative Financial Instruments (continued)

### Cash flow hedge - Electricity price risk

#### Electricity hedge agreements

In January 2017, the Group entered into the EHA2. The EHA2 swaps a floating electricity price for a fixed electricity price to minimise the variability in cash flow.

The EHA2 is designated as hedging instruments in cash flow hedges of forecast prices of electricity. These forecast transactions are highly probable.

The EHA2 described above is considered to be a cash flow hedge and is accounted for in accordance with the accounting policies set out in note 2.4 to the financial statements.

There is an economic relationship between the hedged items and the hedging instruments as the terms of the electricity hedge agreements match the terms of the expected highly probable forecast transactions (i.e., notional amount and expected payment date). The Group has established a hedge ratio of 1:1 for the hedging relationships as the underlying risks of the electricity hedge agreements are identical to the hedged risk components. To measure the hedge effectiveness, the Group uses the hypothetical derivative method and compares the changes in the fair value of the hedging instruments against the changes in fair value of the hedged items attributable to the hedged risks. The hedge of the EHA2 was assessed to be effective during the years ended 31 December 2019 and 2018.

The impacts of the hedging instruments on the consolidated statement of financial position were as follows:

2019	Notional amount	Carrying amount	Line item in the consolidated statement of financial position
EHA2	777,499	352,098	Derivative financial instruments (assets)

The impacts of the hedged items on the consolidated statement of financial position were as follows:

2019	Cash flow hedge reserve
Highly probable forecast purchases	244,675

The effects of the cash flow hedge on the consolidated statement of comprehensive income were as follows:

2019	Gross amount	Tax effect	Total
Highly probable forecast purchases	(177,542)	53,263	(124,279)

#### **Notes to Financial Statements**

### 25. Derivative Financial Instruments (continued)

### Forward commodity contracts – provisional pricing arrangements

The Group enters into pricing arrangements in relation to its aluminium sales. The aluminium sales agreements provide for provisional pricing of sales at the time of or after shipment, with final pricing based on the monthly average aluminium price of the LME for specified future periods. This normally ranges from one month to five months after shipment.

The mark to market gains or losses on open sales are recognised through adjustments in the consolidated income statement and to trade receivables or payables in the consolidated statement of financial position. The Group determines the mark to market prices using forward prices at the end of each reporting period. As at the end of the year, there were 25,706 (2018: 10,666) tonnes of aluminium which had been shipped and remained open as to price. The embedded derivative arising from these open sales was recognised as a derivative financial instrument as at the end of the year.

The Group also enters into aluminium forward contracts to swap a floating selling price of its aluminium sold under the provisional pricing arrangements (described above) to a fixed selling price. For aluminium forward contracts that are entered into prior to the physical shipments of the aluminium, they are treated as cash flow hedges from the dates of entering into these contracts until the respective shipment dates. Thereafter, any gains or losses from these contracts (if not settled in the month of each shipment) are recognised in the consolidated income statement. For aluminium forward contracts that are entered into after the physical shipments of the aluminium, any gains or losses from these contracts are recognised directly in the consolidated income statement.

### 26. Cash and Cash Equivalents and Pledged Deposit

	2019	2018
Cash and bank balances Time deposits	581,077 1,053,531	608,081 1,313,088
	1,634,608	1,921,169
Less: Pledged deposit for a litigation (note 36(a))	(39,179)	_
Cash and cash equivalents *	1,595,429	1,921,169

<sup>\*</sup> As at 31 December 2019, the Group had a balance of HK\$687,000 (2018: HK\$958,000) at China CITIC Bank International Limited, HK\$1,544,000 (2018: HK\$3,698,000) at China CITIC Bank Corporation Limited, and HK\$100,000 (2018: Nil) at CITIC Finance International Limited.

Cash at banks earns interest at the rates quoted by banks. Time deposits are placed for periods ranging from one day to three months depending on the cash requirements of the Group, and earn interest at rates prevailing from time to time. The bank balances and time deposits are placed with creditworthy banks with no recent history of default.

At the end of the reporting period, the cash and bank balances and time deposits of the Group denominated in RMB and KZT were equivalent to HK\$318,273,000 and HK\$69,000 (2018: HK\$424,628,000 and HK\$139,000), respectively. Although RMB and KZT are not freely convertible into other currencies, the Group is permitted to exchange RMB and KZT for other currencies through banks which are authorised to conduct foreign exchange business under the foreign exchange control regulations of China and Kazakhstan, respectively.

#### **Notes to Financial Statements**

### 27. Accounts Payable

An ageing analysis of the accounts payable, based on the invoice date, was as follows:

	2019	2018
Within one month	135,370	158,350
One to three months	_	_
Over three months	1,150	61
	136,520	158,411

The accounts payable are non-interest-bearing and are normally settled on terms of 30 to 90 days.

### 28. Accrued Liabilities and Other Payables

	2019	2018
Other payables Accruals	243,173 468,195	242,896 534,520
	711,368	777,416

Included in other payables was a loan of HK\$61,478,000 (2018: HK\$120,209,000) from the State Government of Victoria to assist in funding the restart and restoration of the PAS's production capacity and ongoing operations, which is interest-free and repayable when the PAS reaches a certain level of free cash flows. At the end of the year, the terms for forgiveness of the loan from the State Government of Victoria were met, resulting in the write-off of the loan of HK\$122,955,000 (note 5), which was recorded as "Other income and gains" in the consolidated income statement for the year ended 31 December 2019.

Other payables are non-interest-bearing and have an average term of three months.

### **Notes to Financial Statements**

# 29. Bank and Other Borrowings

	Notes	2019	2018
Bank borrowings – unsecured Other borrowing – unsecured	(a) (b)	1,152,775 3,900,000	2,316,552 3,900,000
		5,052,775	6,216,552

#### Notes:

- (a) As at 31 December 2019, the bank borrowings included:
  - (i) trade finance totalling A\$25,315,000 (HK\$139,365,000), which was interest-bearing at the Bank Bill Swap Bid Rate (or cost of funds) plus margin; and
  - (ii) bank loans totalling US\$129,924,000 (HK\$1,013,410,000), which were interest-bearing at the LIBOR plus margin.
- (b) The other borrowing is a loan obtained from a subsidiary of the Company's ultimate holding company, which is interest-bearing at LIBOR plus margin.

	2019	2018
Bank loans repayable:		
Within one year or on demand	1,152,775	2,006,729
In the second year		309,823
	1,152,775	2,316,552
Other borrowing repayable:		
In the third to fifth years, inclusive	3,900,000	3,900,000
Total bank and other borrowings	5,052,775	6,216,552
Portion classified as current liabilities	(1,152,775)	(2,006,729)
Non-current portion	3,900,000	4,209,823

#### **Notes to Financial Statements**

# **30. Finance Lease Payables**

At 31 December 2018, the Group leases certain plant and machinery for its coal mine operations, for which the lease will expire in June 2021. Upon adoption of HKFRS 16 on 1 January 2019, the finance lease payables under HKAS 17 were reclassified to lease liabilities (note 14(c)).

At 31 December 2018, the total future minimum lease payments under finance leases and their present values were as follows:

	Minimum lease payments	Present value of minimum lease payments
Amounts payable:		
Within one year	2,324	2,243
In the second year	367	342
In the third to fifth years, inclusive	149	147
Total minimum finance lease payments	2,840	2,732
Future finance charges	(108)	
Total net finance lease payables	2,732	
Portion classified as current liabilities	(2,243)	
Non-current portion	489	

#### 31. Provisions

No	Provision for long term employee te benefits	Provision for rehabilitation cost	Provision for abandonment cost	Total
At 1 January 2019	64,625	218,548	163,277	446,450
Provisions	16,152	13,795	12,099	42,046
Amounts utilised during the year	(16,650)	(807)	(13,962)	(31,419)
Re-measurement gain on	, , ,			, , ,
defined benefit plan	(1,023)	_	_	(1,023)
Increase in discounted amounts of				, , ,
provisions arising from				
the passage of time	_	16,457	8,013	24,470
Exchange realignment	(324)	(1,754)	(2,303)	(4,381)
At 31 December 2019	62,780	246,239	167,124	476,143
Portion plansified as surrent liabilities	(42.547)	(4.240)		(44.057)
Portion classified as current liabilities	(43,517)	(1,340)		(44,857)
Non-current portion	19,263	244,899	167,124	431,286

The provisions were based on estimates of future payments by management and discounted at rates between 1.3% and 4.90% (2018: 2.32% and 4.90%). Changes in assumptions could significantly affect these estimates.

The provision for long term employee benefits represents the estimated future payments in respect of past services provided by employees. Consideration was given to expected future wages and salary levels, past records of employee departures and periods of service. Expected future payments were discounted using market yields at the reporting date and currencies that matched, as closely as possible, the estimated future cash flows.

The provision for rehabilitation cost represents the estimated costs of rehabilitation relating to the areas disturbed during the operation of the PAS and the coal mines in Australia at the end of their useful lives up to 2030. The Group has estimated and provided for the expected costs of removal and clean-up on a periodical basis, based on the estimates provided by the environmental authorities when they reviewed the sites.

The provision for abandonment cost represents the estimated costs of abandoning oil and gas properties. These costs are expected to be incurred upon abandoning wells and removal of equipment and facilities, as the case may be.

## 32. Deferred Tax

The movements in the Group's deferred tax assets and liabilities during the years ended 31 December 2019 and 2018 were as follows:

2019 Deferred tax assets	Provision for impairment of assets	Tax losses available for offsetting against future taxable profits	Total
At 1 January Deferred tax credited to the consolidated income statement	293,769	84,904	378,673
during the year (note 10) Exchange realignment	_	9,473 (1,853)	9,473 (1,853)
At 31 December	293,769	92,524	386,293

2019 Deferred tax liabilities	Change in fair value of financial instruments and defined benefit plan
At 1 January Deferred tax charged to the consolidated income statement	345,456
during the year (note 10)  Deferred tax credited to equity during the year	9,473 (55,442)
At 31 December	299,487

### 32. Deferred Tax (continued)

2018 Deferred tax assets	Provision for impairment of assets	Tax losses available for offsetting against future taxable profits	Total
At 1 January Deferred tax credited/(charged) to the consolidated income statement	309,750	84,526	394,276
during the year (note 10) Exchange realignment	(15,981)	2,284 (1,906)	(13,697) (1,906)
At 31 December	293,769	84,904	378,673

2018 Deferred tax liabilities	Change in fair value of financial instruments and defined benefit plan
At 1 January Deferred tax credited to the consolidated income statement during the year (note 10)	461,641 (13,697)
Deferred tax credited to equity during the year	(102,488)
At 31 December	345,456

For presentation purposes, deferred tax assets and deferred tax liabilities have been offset in the consolidated statement of financial position. The following is an analysis of the deferred tax balances of the Group for the financial reporting purposes:

	2019	2018
Net deferred tax assets recognised in		
the consolidated statement of financial position	86,806	33,217

Pursuant to China Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors by foreign investment enterprises established in China. The requirement, effective 1 January 2008, is applied to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is an applicable tax treaty between China and the jurisdiction of the foreign investors. The Group is therefore liable for withholding tax on dividends declared by its subsidiaries established in China in respect of earnings generated from 1 January 2008 onwards. As at 31 December 2019, no deferred tax has been recognised for withholding tax (2018: Nil) as the Group's subsidiaries registered in China recorded accumulated losses.

There are no income tax consequences attaching to the payment of dividends of the Company to its shareholders.

#### **Notes to Financial Statements**

### 33. Share Capital

#### **Shares**

	2019	2018
Authorised: 10,000,000,000 (2018: 10,000,000,000) ordinary shares of HK\$0.05 each	500,000	500,000
Issued and fully paid: 7,857,727,149 (2018: 7,857,727,149) ordinary shares of HK\$0.05 each	392,886	392,886

#### **Share options**

Details of the New Scheme and the Old Scheme are set out in note 34 to the financial statements.

### 34. Share Option Scheme

Pursuant to the New Scheme, the Company may grant options to eligible persons to subscribe for shares of the Company subject to the terms and conditions stipulated therein. A summary of some of the principal terms of the New Scheme is as follows:

- (a) Purpose: To allow the Company (i) to be competitive and to be able to attract, retain and motivate appropriate personnel to assist the Group in attaining its strategic objectives by offering share options to enhance general remuneration packages; (ii) to align the interests of the directors and employees of the Group with the performance of the Company and the value of the shares; and (iii) to align the commercial interests of business associates, customers and suppliers of the Group with the interests and success of the Group.
- (b) **Eligible persons:** The eligible persons include employees and directors of the Company and any of its subsidiaries (including their respective executive and non-executive directors), business associates and advisers who will provide or have provided services to the Group.
- (c) Total number of shares available for issue: The total number of shares which may be issued upon the exercise of all outstanding options granted under the New Scheme and any other schemes of the Company shall not exceed 10% of the total number of shares of the Company in issue as at the date of adoption of the New Scheme.
- (d) Maximum entitlement of each eligible person: The total number of shares issued and to be issued upon the exercise of the options granted to an eligible person (including any exercised, cancelled and outstanding options) in any 12-month period up to and including the date of grant shall not exceed 1% of the total number of shares of the Company in issue at the date of grant.

### 34. Share Option Scheme (continued)

- (e) **Exercise period**: The period during which an option may be exercised is determined by the Board at its absolute discretion, except that no option may be exercised after 10 years from the date of grant.
- (f) **Vesting period**: The minimum period for which an option must be held before it can be exercised is one year.
- (g) Exercise price: The exercise price payable in respect of each share of the Company shall be not less than the greatest of (i) the closing price of the shares of the Company on the Stock Exchange as stated in the Stock Exchange's daily quotations sheet on the date of grant (which must be a business day); (ii) the average closing price of the shares of the Company on the Stock Exchange as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant; and (iii) the nominal value of the shares of the Company.
- (h) **Remaining life:** The New Scheme remains in force until 26 June 2024 unless otherwise terminated in accordance with the terms stipulated therein.

Share options do not confer rights on the holders to dividends or to vote at general meetings.

The movement of the share options, which were granted under the Old Scheme, was as follows:

	Weighted average exercise price per share HK\$	Number of share options
At 1 January 2018	1.77	400,000,000
Lapsed during the year	1.77	(400,000,000)
At 31 December 2018	_	

During the year ended 31 December 2018, the share options granted under the Old Scheme were not exercised before the expiry of the exercise periods. Accordingly, the related fair values previously recognised in the share option reserve, totalling HK\$12,000,000, were transferred to retained profits. No share options were issued under the New Scheme.

#### 35. Reserves

Movements in the Group's reserves for the year and the prior year are presented in the consolidated statement of changes in equity on pages 51 and 52 of the financial statements.

The contributed surplus represents the sum of (a) the excess of the nominal value of the share capital of the former holding company of the Group, which was acquired by the Company pursuant to the group reorganisation prior to the listing of the Company's shares, over the nominal value of the share capital of the Company issued in exchange therefor; and (b) the transfer of HK\$500,000,000 from the share premium account in 2017, and then net of distribution to shareholders.

The capital reserve arose from the acquisition of shares from non-controlling shareholders of CATL.

The investment related reserve comprised the share of other comprehensive income and other reserve movements of associates and a joint venture.

### 36. Litigation and Contingent Liabilities

(a) In March 2017, KEER commenced a legal claim in the Dalian Court against Tincy Group. Pursuant to the Shengli Oilfield Claim A, KEER was seeking compensation from Tincy Group of RMB29,535,000 (HK\$33,061,000) for, among other things, standby costs and expenses of labour and equipment, work slowdown losses, staying expenses and losses for overtime construction and loss of profits plus interest in respect of work it was sub-contracted to perform at the Hainan-Yuedong Block.

In July 2017, KEER applied to the Dalian Court to increase the compensation to RMB30,928,000 (HK\$34,621,000). Court hearings in respect of the Shengli Oilfield Claim A were held in the second half of 2017 to determine any contractual relationship between Tincy Group and KEER, any rights and obligations thereunder and whether the Shengli Oilfield Claim had already lapsed.

In April 2019, KEER applied a cancellation of compensation to the Dalian Court. The court case was closed.

Subsequently, KEER commenced a joint legal claim action with a general contractor of Tincy Group. Pursuant to the Shengli Oilfield Claim B, KEER was seeking a compensation from Tincy Group of RMB30,938,000 (HK\$34,632,000) in respect of loss of construction contract and relevant warranty plus interest. Certain bank amount of RMB35,000,000 (HK\$39,179,000) (note 26) has been frozen as a blockade fund by the Dalian Court. The general contractor applied to withdraw its legal claim from the Shengli Oilfield Claim B to the Dalian Court. The general contractor was requested as a third party by the Dalian Court to participate in the litigation.

Up to the date of this report, no decision has been issued by the Dalian Court.

(b) In August 2017, KUFPEC, which owned a 30% participating interest in the PSC at that time, filed a claim in the Queensland Court against CITIC Seram for US\$1,576,000 (HK\$12,293,000) in respect of certain expenditure alleged by KUFPEC as unauthorised under the PSC. In July 2019, CITIC Seram reached a settlement agreement with KUFPEC and CITIC Seram has compensated for US\$830,000 (HK\$6,474,000) (note 6) to settle this claim.

#### **Notes to Financial Statements**

#### 37. Commitments

(a) The Group's capital expenditure commitments were as follows:

	2019	2018
Contracted, but not provided for:		
Capital expenditure in respect of infrastructure and	4 000 004	4.045.545
acquisition of items of property, plant and equipment	1,239,391	1,215,515

In addition, the Group's share of a joint venture's capital expenditure commitments was as follows:

	2019	2018
Contracted, but not provided for: Capital expenditure in respect of infrastructure and acquisition of items of property, plant and equipment	14,331	19,412

### (b) Operating lease commitments as at 31 December 2018

The Group had total future minimum lease payments under non-cancellable operating leases in respect of plant and machinery, and buildings falling due as at 31 December 2018 as follows:

	2018
Within one year	34,125
In the second to fifth years, inclusive	84,403
Beyond five years	19,281
	137,809

(c) The Group has two lease contracts that have not yet commenced as at 31 December 2019. The future lease payments for those non-cancellable lease contracts are HK\$2,818,000 due within 1 year.

### 38. Notes to the Consolidated Statement of Cash Flows

## (a) Major non-cash transactions

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of HK\$9,745,000 and HK\$9,745,000, respectively, in respect of lease arrangements for plant and equipment (2018: Nil), and non-cash reduction to accrued liabilities and other payables of HK\$122,955,000 (2018: Nil) due to the government loan forgiveness.

### **Notes to Financial Statements**

# 38. Notes to the Consolidated Statement of Cash Flows (continued)

# (b) Changes in liabilities arising from financing activities:

	Bank and other borrowings	Finance lease payables / Lease liabilities	Dividends payable	Loan from government
At 31 December 2018	6,216,552	2,732	22	120,209
Effect of adoption of HKFRS 16	—	108,482	—	—
At 1 January 2019 (restated) Changes from financing cash flows The government loan forgiveness New leases Foreign exchange movement	6,216,552	111,214	22	120,209
	(1,172,400)	(33,101)	(275,006)	62,542
	—	—	—	(122,955)
	—	9,745	—	—
	(1,424)	(772)	—	1,682
2018 final dividend payable during the year Interest expense At 31 December 2019		4,049 91,135	275,020 — 36	61,478

	Bank and other borrowings	Finance lease payables	Dividends payable	Loan from government
At 1 January 2018	6,988,275	11,990	14	57,385
Changes from financing cash flows	(773,198)	(8,648)	(196,435)	68,710
Foreign exchange movement 2017 final dividend payable	(15,820)	(610)	_	(5,886)
during the year	_	_	196,443	_
Interest expense	17,295	_	_	
At 31 December 2018	6,216,552	2,732	22	120,209

# (c) Total cash outflow for leases

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

	2019
Within operating activities	(10,488)
Within investing activities Within financing activities	(33,101)
	(43,589)

#### **Notes to Financial Statements**

## 39. Related Party Transactions and Connected Transactions

In addition to the transactions and balances disclosed elsewhere in the consolidated financial statements, the Group had the following material transactions with its related parties:

(a)		Year ended 31 December	
		2019	2018
	Ultimate holding company: Rental expenses	2,763	2,700
	Subsidiaries of the ultimate holding company:		
	Rental expenses	342	2,769
	Acquisition of right-of-use asset	15,020	_
	Interest expense on lease liability	284	_
	Interest expense on other borrowing	173,627	160,619
	Handling service fees	4,352	3,957
	Management fee income	2,054	2,124
	A joint venture:		
	Rental income	3,696	3,906
	Service fees income	334	334

The above transactions were made based on mutually agreed terms.

### (b) Outstanding balances with related parties:

	2019	2018
Subsidiaries of the ultimate holding company:	2 000 000	2 000 000
Other borrowing (note 29) Lease liability	3,900,000 12.066	3,900,000

The above other borrowing is an unsecured loan having a tenor of five years commencing from June 2017. The loan is interest-bearing at LIBOR plus margin.

### **Notes to Financial Statements**

# 39. Related Party Transactions and Connected Transactions (continued)

(c) Details of directors' remuneration are set out in note 7 to the financial statements.

Compensation paid to senior management personnel of the Group was as follows:

	Year ended 3°	1 December
	2019	2018
Salaries	13,917	10,315
Housing allowances	698	648
Bonuses	7,706	10,875
Pension scheme contributions	1,161	847
	23,482	22,685
Number of executives by remuneration bands:		
Nil – HK\$1,000,000	1	_
HK\$1,500,001 – HK\$2,000,000	1	_
HK\$2,000,001 – HK\$2,500,000	1	_
HK\$2,500,001 – HK\$3,000,000	1	_
HK\$3,000,001 – HK\$3,500,000	_	2
HK\$3,500,001 – HK\$4,000,000	2	_
HK\$4,000,001 – HK\$4,500,000	1 *	1
HK\$4,500,001 – HK\$5,000,000	1 *	_
HK\$5,500,001 – HK\$6,000,000	_	1
HK\$6,500,001 - HK\$7,000,000	_	1 *
	8	5

<sup>\*</sup> included in the five highest paid employees as set out in note 8 to the financial statements

(d) In October 2016, the Group entered into a 7-year lease agreement with CITIC House Pty Limited, a subsidiary of the Company's ultimate holding company, for the leasing of office premises.

In January 2018, the Group entered into two 2-year lease agreements with the Company's ultimate holding company for the leasing of office premises, totalling HK\$5,040,000.

On 31 December 2019, the Group entered into two 1-year lease agreements with the Company's ultimate holding company for the leasing of office premises, totalling HK\$2,818,000.

The Group had total future minimum lease payments under non-cancellable leases with related parties falling due as follows:

	2019	2018
Within one year In the second to fifth years, inclusive	6,078 9,878	3,570 10,164
	15,956	13,734

Except for the rental income and service fee income from a joint venture of the Group, the related party transactions disclosed above also constituted connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. However, these transactions were fully exempt connected transactions or fully exempt continuing connected transactions.

# **Notes to Financial Statements**

# **40. Financial Instruments by Category**

The carrying amount of each of the categories of financial instruments was as follows:

2019 Financial assets	Financial assets at fair value through profit or loss – designated as such upon initial recognition	Financial assets     at fair value     through other     comprehensive     income     - designated     and effective     hedging     instruments	Financial assets at amortised cost	Total
Financial assets included in prepayments, deposits and				
other receivables	_	_	237,519	237,519
Derivative financial instruments	3,790	352,098	_	355,888
Trade receivables	_	_	374,803	374,803
Pledged deposit	_	_	39,179	39,179
Cash and cash equivalents	_	_	1,595,429	1,595,429
	3,790	352,098	2,246,930	2,602,818

2019 Financial liabilities	Financial liabilities at fair value through profit or loss – designated as such upon initial recognition	Financial liabilities at amortised cost	Total
Accounts payable Financial liabilities included in accrued liabilities and	_	136,520	136,520
other payables	_	423,322	423,322
Derivative financial instruments	7,116	_	7,116
Bank and other borrowings	_	5,052,775	5,052,775
Lease liabilities	_	91,135	91,135
	7,116	5,703,752	5,710,868

# **Notes to Financial Statements**

# **40. Financial Instruments by Category (continued)**

2018 Financial assets				Financial assets at fair value through profit or loss		fair value through other comprehensive	
	designated as such upon	held for	<ul><li>designated and effective hedging</li></ul>	assets at amortised			
	initial recognition	trading	instruments	cost	Total		
Financial assets at fair value through profit or loss Financial assets included in prepayments, deposits and	_	2,190	_	_	2,190		
other receivables	_	_	_	760,249	760,249		
Derivative financial instruments	3,878	_	529,640	_	533,518		
Trade receivables	_	_	_	559,665	559,665		
Cash and cash equivalents	_	_	_	1,921,169	1,921,169		
	3,878	2,190	529,640	3,241,083	3,776,791		

2018 Financial liabilities	Financial liabilities at fair value through profit or loss – designated as such upon initial recognition	Financial liabilities at amortised cost	Total
Accounts payable Financial liabilities included in accrued liabilities and	_	158,411	158,411
other payables	_	444,243	444,243
Derivative financial instruments	23,743	_	23,743
Bank and other borrowings	_	6,216,552	6,216,552
Finance lease payables	_	2,732	2,732
	23,743	6,821,938	6,845,681

### **Notes to Financial Statements**

## 41. Fair Value and Fair Value Hierarchy of Financial Instruments

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, were as follows:

	Carrying	amounts	Fair v	alues
	2019	2018	2019	2018
Financial assets				
Financial assets at				
fair value through profit or loss	_	2,190	_	2,190
Derivative financial instruments	355,888	533,518	355,888	533,518
	355,888	535,708	355,888	535,708
Financial liabilities				
Derivative financial instruments	7,116	23,743	7,116	23,743
Bank and other borrowings	5,052,775	6,216,552	5,052,775	6,216,552
Finance lease payables	_	2,732	_	2,732
	5,059,891	6,243,027	5,059,891	6,243,027

The fair values of financial assets included in prepayments, deposits and other receivables, trade receivables, pledged deposit, cash and cash equivalents, accounts payable, and financial liabilities included in accrued liabilities and other payables approximate to their carrying amounts largely due to the short term maturities of these instruments.

Each principal subsidiary of the Company is responsible for its own fair value measurement of financial instruments. The finance team of the Company is responsible for the review and calibration of the parameters of the valuation processes. The valuation processes and results are discussed with the chief financial officer twice a year for interim and annual financial reporting purposes.

The fair values of the financial assets and liabilities are stated at the amount at which the instruments could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values.

- (a) The fair value of the listed equity instrument at fair value through other comprehensive income was determined based on quoted prices in active markets as at the end of the year without any deduction of transaction costs.
- (b) The fair values of bank and other borrowings as well as finance lease payables were calculated by discounting the expected future cash flows using rates currently available for instruments which had similar terms, credit risk and remaining maturities. The Group's own non-performance risk for bank and other borrowings as well as finance lease payables as at the end of the year was assessed to be insignificant.

# 41. Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

- (c) The Group enters into derivative financial instruments with various counterparties, principally financial institutions with high credit quality. Derivative financial instruments, including forward currency contracts, forward commodity contracts, interest rate swap contracts, embedded derivative in provisional pricing arrangements, and the EHA2, were measured using valuation techniques similar to forward pricing and discounted cash flow models, which means using present value calculations. The fair values of forward currency contracts, forward commodity contracts, embedded derivative in provisional pricing arrangements, and the EHA2 were the same as their carrying amounts.
  - (i) The fair values of forward currency contracts, forward commodity contracts and embedded derivative in provisional pricing arrangements were based on valuation techniques using significant observable market inputs and insignificant unobservable market inputs.
  - (ii) The fair value of the EHA2 was based on valuation techniques using significant unobservable market inputs.

Below is a summary of significant unobservable inputs to the valuation of a financial instrument together with a quantitative sensitivity analysis:

Derivative financial instrum	ent Significant unobservable	Rai	nge	
Valuation technique	inputs	2019	2018	Sensitivity of fair value to the changes in inputs
EHA2 Discounted cash flow method	Electricity price (per Mwh)	A\$72 to A\$140	A\$68 to A\$140	1% increase (decrease) in the electricity price would result in an increase (a decrease) in fair value by HK\$8,348,000 (HK\$8,348,000) (2018: HK\$11,683,000 (HK\$11,683,000))
	Discount rate	0.85% to 1.03%	1.63% to 2.17%	1% increase (decrease) in the discount rate would result in a decrease (an increase) in fair value by HK\$2,656,000 (HK\$2,688,000) (2018: HK\$5,614,000 (HK\$5,757,000))

# **Notes to Financial Statements**

# 41. Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

# Fair value hierarchy

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments.

# Assets measured at fair value:

	Fair value	Fair value measurement using				
	quoted prices in active markets (Level 1)	significant observable inputs (Level 2)	significant unobservable inputs (Level 3)	Total		
2019						
Derivative financial instruments	_	3,790	352,098	355,888		
2018 Financial assets at						
fair value through profit or loss	2,190	_	_	2,190		
Derivative financial instruments	, <u> </u>	3,878	529,640	533,518		
	2,190	3,878	529,640	535,708		

### Liabilities measured at fair value:

	Fair value	Fair value measurement using			
	quoted prices in active markets (Level 1)	significant observable inputs (Level 2)	significant unobservable inputs (Level 3)	Total	
<b>2019</b> Derivative financial instruments	_	7,116	_	7,116	
2018 Derivative financial instruments	_	23,743	_	23,743	

#### **Notes to Financial Statements**

# 41. Fair Value and Fair Value Hierarchy of Financial Instruments (continued)

## Fair value hierarchy (continued)

The movements in fair value measurements within Level 3 during the year were as follows:

Derivative financial instruments – asset	2019	2018
At 1 January Losses recognised in	529,640	874,861
the consolidated statement of comprehensive income	(177,542)	(345,221)
At 31 December	352,098	529,640

During the year, the Group did not have any transfer of fair value measurements between Level 1 and Level 2 nor any transfers into or out of Level 3 for both financial assets and financial liabilities (2018: Nil).

### Liabilities for which fair values are disclosed:

	Fair value	Fair value measurement using			
	quoted prices in active markets (Level 1)	significant observable inputs (Level 2)	significant unobservable inputs (Level 3)	Total	
<b>2019</b> Bank and other borrowings	_	5,052,775	_	5,052,775	
2018 Bank and other borrowings Finance lease payables	=	6,216,552 2,732	Ξ	6,216,552 2,732	
	_	6,219,284	_	6,219,284	

### 42. Financial Risk Management Objectives and Policies

The Group's principal financial instruments, other than derivatives, comprise bank and other borrowings, lease liabilities (2018: finance lease payables), cash and cash equivalents, and pledged deposit. The main purpose of these financial instruments is to finance the Group's operations. The Group has various other financial assets and liabilities, such as trade receivables and accounts payable, which arise directly from its operations.

The Group also enters into derivative transactions, including principally forward currency contracts, forward commodity contracts, interest rate swap contracts, embedded derivatives and electricity hedge agreements. Their purpose is to manage the foreign currency risk, price risk, interest rate risk and inflation risk arising from the Group's operations and sources of finance. Details of the derivative financial instruments are set out in note 25 to the financial statements.

It is, and has been throughout the year, the Group's policy that trading in financial instruments shall be undertaken with due care.

The main risks arising from the Group's financial instruments are foreign currency risk, price risk, interest rate risk, inflation risk, credit risk and liquidity risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below.

### **Notes to Financial Statements**

## 42. Financial Risk Management Objectives and Policies (continued)

### Foreign currency risk

The Group has transactional currency exposures. Such exposures arise from sales or purchases by operating units in currencies other than the units' functional currencies. The Group assesses the respective exposures of each of its operating units and enters into forward currency contracts of appropriate amounts to hedge those exposures. The forward currency contracts must be in the same currency as that of the hedged item. It is the Group's policy not to enter into forward contracts until a firm commitment is in place.

It is the Group's policy to negotiate the terms of hedge derivatives to match the terms of the hedged item to maximise the effectiveness of the hedge.

The following table demonstrates the sensitivity of the Group's profit before tax and equity in response to changes in exchange rates to which the Group had significant exposure (with all other variables held constant).

	Increase / (decrease) in US\$ rate %	Increase / (decrease) in profit before tax	Increase / (decrease) in equity
2019 If US\$ strengthens against A\$ If US\$ weakens against A\$	10	(105,050)	(152,217)
	(10)	105,050	149,971
2018 If US\$ strengthens against A\$ If US\$ weakens against A\$	10	(250)	(36,005)
	(10)	250	32,175

### Price risk

The Group is exposed to share price risk and commodity price risk.

### Aluminium

Aluminium is a globally traded base metal. The Group enters into sale and supply contracts with its customers where the prices are negotiated by referencing and linking to the aluminium prices traded on the LME. Aluminium prices quoted on the LME are determined by market forces. The Group is therefore exposed to price risk influenced by changing market conditions. The Group mitigates such risk by entering into commodity derivatives to hedge against future adverse price changes. These financial instruments are considered to be cash flow hedges.

Besides, the Group also enters into aluminium sales agreements with provisional pricing arrangements from which arise embedded derivatives that are required to be separated from the host contracts. The host contract is the sale of aluminium at the provisional invoice price and the embedded derivative is the forward contract for which the provisional invoice price is subsequently adjusted.

### **Notes to Financial Statements**

# 42. Financial Risk Management Objectives and Policies (continued)

### **Price risk (continued)**

### Aluminium (continued)

Management actively reviews the market sentiment and trend with references to expert views and forecasts. At management's discretion and judgement, derivatives are entered into to lock in favourable prices to hedge portions of the Group's future sales and thus to mitigate adverse price risks.

The following table demonstrates the sensitivity of the Group's profit before tax and equity in response to changes in market prices of aluminium (with all other variables held constant).

	Increase / (decrease) in LME aluminium price %	Increase / (decrease) in profit before tax	Increase / (decrease) in equity
<b>2019</b> Forward commodity contracts Forward commodity contracts	10	21,435	21,435
	(10)	(21,435)	(21,435)
2018 Forward commodity contracts Forward commodity contracts	10	15,330	15,330
	(10)	(15,330)	(15,330)

### Interest rate risk

The Group's exposure to the risk of changes in interest rates relates primarily to the Group's floating rate US\$ debts.

The Group's policy is to manage its interest expenses using a mix of fixed and floating rate debts with respect to the prevailing interest rate environment. To manage this mix in a cost-effective manner, the Group may enter into interest rate swap contracts in which it agrees to exchange, at specified intervals, the difference between fixed and floating rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swap contracts are designated to hedge against the interest rate exposure of the underlying debt obligations.

The following table demonstrates the sensitivity of the Group's profit before tax and equity in response to changes in interest rates of the Group's floating rate US\$ debts (with all other variables held constant).

	Increase / (decrease) in interest rate basis points	Increase / (decrease) in profit before tax	Increase / (decrease) in equity
2019 US\$ debts US\$ debts	100 (100)	(49,140) 49,140	(49,140) 49,140
2018 US\$ debts US\$ debts	100 (100)	(60,606) 60,606	(60,606) 60,606

### **Notes to Financial Statements**

## 42. Financial Risk Management Objectives and Policies (continued)

### Inflation risk

The Group was not exposed to any inflation risk in the year and 2018.

### Credit risk

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant. For transactions that are not denominated in the functional currency of the relevant operating unit, the Group does not offer credit terms without the specific approval of the head of credit control.

### Maximum exposure and year-end staging

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which was mainly based on past due information unless other information was available without undue cost or effort, and year-end staging classification as at 31 December. For listed debt investments, the Group also monitored them by using external credit ratings. The amounts presented are gross carrying amounts for financial assets.

	12-month ECLs	Li	ifetime ECL	s	
	Stage 1	Stage 2	Stage 3	Simplified approach	Total
2019 Trade receivables * Financial assets included in prepayments, deposits and other receivables	_	_	_	374,803	374,803
– Normal **	221,574	_	_	_	221,574
– Doubtful **	_	_	15,945	_	15,945
Pledged deposit	39,179	_	_	_	39,179
Cash and cash equivalents	1,595,429				1,595,429
	1,856,182	_	15,945	374,803	2,246,930
2018 Trade receivables * Financial assets included in prepayments, deposits and other receivables	_	_	_	559,665	559,665
– Normal ** – Doubtful **	747,768 —	 3,194	— 9,287	_	747,768 12,481
Cash and cash equivalents	1,921,169				1,921,169
	2,668,937	3,194	9,287	559,665	3,241,083

<sup>\*</sup> For trade receivables to which the Group applied the simplified approach for impairment, information based on the provision matrix is disclosed in note 24 to the financial statements.

Quantitative data in respect of the Group's exposure to credit risk arising from trade receivables is set out in note 24 to the financial statements.

<sup>\*\*</sup> The credit quality of the financial assets included in prepayments, deposits and other receivables was considered to be "normal" when they were not past due and there was no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets had been considered to be "doubtful".

### **Notes to Financial Statements**

# 42. Financial Risk Management Objectives and Policies (continued)

# Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g. trade receivables) and projected cash flows from operations.

The Group's objectives are to maintain an optimal balance of cash holding and funding through the use of bank and other borrowings and lease liabilities (2018: finance lease payables), to preserve liquidity and to maximise returns to shareholders. As at 31 December 2019, 22.8% (2018: 32.3%) of the Group's debts would mature within one year based on the carrying values of the debts reflected in the financial statements.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was as follows:

	On demand	Less than 3 months	3 to 12 months	Over 1 year	Total
2019					
Accounts payable	_	135,370	1,150	_	136,520
Financial liabilities included in					
accrued liabilities and other payables	21	_	423,301	_	423,322
Derivative financial instruments	_	6,508	608	_	7,116
Bank and other borrowings	_	703,591	608,000	4,117,017	5,428,608
Lease liabilities	_	6,197	18,592	74,343	99,132
	21	851,666	1,051,651	4,191,360	6,094,698
2018					
Accounts payable	_	158,411	_	_	158,411
Financial liabilities included in					
accrued liabilities and other payables	21	_	444,222	_	444,243
Derivative financial instruments	_	17,261	6,482	_	23,743
Bank and other borrowings	_	254,952	2,040,307	4,668,611	6,963,870
Finance lease payables	_	1,491	833	516	2,840
	21	432,115	2,491,844	4,669,127	7,593,107

### **Notes to Financial Statements**

# 42. Financial Risk Management Objectives and Policies (continued)

# **Liquidity risk (continued)**

### Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its businesses and maximise shareholders value.

The Group manages its capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Group monitors capital with the inclusion of the parameter of liquidity by using the ratio of net debt to net total capital. Net debt is total debt less cash and cash equivalents while net total capital is equity attributable to shareholders of the Company plus net debt. The Group's current objective is to maintain this ratio at a reasonable level.

The ratio of net debt to net total capital as at the end of the reporting period was as follows:

	31 December 2019	1 January 2019	31 December 2018
Bank and other borrowings Lease liabilities Finance lease payables Less: Cash and cash equivalents	5,052,775 91,135 — (1,595,429)	6,216,552 111,214 — (1,921,169)	6,216,552 — 2,732 (1,921,169)
Net debt	3,548,481	4,406,597	4,298,115
Equity attributable to shareholders of the Company Add: Net debt	6,253,389 3,548,481	6,141,483 4,406,597	6,141,483 4,298,115
Net total capital	9,801,870	10,548,080	10,439,598
Net debt to net total capital	36.2%	41.8%	41.2%

#### Note:

The Group has adopted HKFRS 16 using the modified retrospective approach with no adjustments to the comparative amounts as at 31 December 2018. This resulted in an increase in the Group's net debt and hence the Group's gearing ratio increased from 41.2% to 41.8% on 1 January 2019 when compared with the position as at 31 December 2018.

# **Notes to Financial Statements**

# 43. Statement of Financial Position of the Company

The financial position of the Company as at the end of the reporting period was as follows:

	2019	2018
NON-CURRENT ASSETS		
Property, plant and equipment	54	164
Investments in subsidiaries	4,912,035	6,397,918
Total non-current assets	4,912,089	6,398,082
CURRENT ASSETS		
Prepayments, deposits and other receivables	983,703	1,064,194
Cash and cash equivalents	724,360	836,355
Total current assets	1,708,063	1,900,549
CURRENT LIABILITIES		
Accrued liabilities and other payables	1,455	1,051
Bank borrowings	1,013,411	1,840,141
Total current liabilities	1,014,866	1,841,192
NET CURRENT ASSETS	693,197	59,357
TOTAL ASSETS LESS CURRENT LIABILITIES	5,605,286	6,457,439
NON-CURRENT LIABILITIES		
Due to a subsidiary	3,499,276	3,672,903
Bank borrowings	_	309,823
Total non-current liabilities	3,499,276	3,982,726
NET ASSETS	2,106,010	2,474,713
EQUITY	000 000	000 001
Issued capital	392,886	392,886
Reserves	1,713,124	2,081,827
TOTAL EQUITY	2,106,010	2,474,713

# 43. Statement of Financial Position of the Company (continued)

Note:

A summary of the Company's reserves is as follows:

	Note	Share premium account	Contributed surplus	Exchange fluctuation reserve	Share option reserve	Retained profits / (accumulated losses)	Total
At 1 January 2018		6,852	555,068	1,283	12,000	(166,921)	408,282
Profit for the year Other comprehensive loss for the year: Exchange differences on		_	_	_	_	1,870,373	1,870,373
translation of foreign operations		_	_	(385)	_	_	(385)
Total comprehensive income/(loss) for the year Transfer of share option reserve upon		_	_	(385)	_	1,870,373	1,869,988
the expiry of share options Distribution to shareholders	34	_	— (196,443)		(12,000)	12,000 —	— (196,443)
At 31 December 2018		6,852	358,625	898	_	1,715,452	2,081,827

	Note	Share premium account	Contributed surplus	Exchange fluctuation reserve	Retained profits	Total
At 1 January 2019		6,852	358,625	898	1,715,452	2,081,827
Loss for the year Other comprehensive loss for the year: Exchange differences on translation of foreign operations		_	-	(71)	(93,612)	(93,612) (71)
Total comprehensive loss for the year Distribution to shareholders	11	_ _		(71) —	(93,612) (275,020)	(93,683) (275,020)
At 31 December 2019		6,852	358,625	827	1,346,820	1,713,124

# **44. Comparative Amounts**

As further explained in note 2.2 to the financial statements, the Group adopted HKFRS 16 on 1 January 2019 using the modified retrospective approach. Under this approach, the comparative amounts in the financial statements were not restated and continued to be reported under the requirements of the previous standard, HKAS17, and related interpretations.

## 45. Events after the Reporting Period

### (a) Deemed disposal of an associate of CDH

On 24 February 2020, Greenway Mining, an associate of CDH, raised approximately HK\$49,200,000 by way of rights issue. As CDH did not participate in the rights issue, immediately after the completion of the rights issue, CDH's percentage holding in Greenway Mining was reduced from 29.99% to approximately 23.99%. Nevertheless, CDH continues to be the single largest shareholder of Greenway Mining which continues to be equity accounted for as an associate of CDH.

As the subscription price of Greenway Mining per share is lower than the book value of the net assets of Greenway Mining per share, it is estimated that a one-off extraordinary non-cash loss of approximately HK\$100,000,000 arising from the deemed disposal of CDH's equity interest in Greenway Mining will be recognised in the consolidated income statement of CDH for the year ending 31 December 2020. Accordingly, the Group's share of loss from the deemed disposal of CDH's equity interest in Greenway Mining, in the amount of approximately HK\$34,400,000, will be recognised in "Share of profit or loss of an associate" in the consolidated income statement of the Group for the year ending 31 December 2020.

#### (b) Outbreak of COVID-19

After the reporting period, there is an outbreak of COVID-19 by the end of January 2020. The management has been proactively implementing an array of measures to quarantine the COVID-19 from our operations. Up to the date of this report, the management has not aware any instance of coronavirus infection among our staff.

There had been worldwide partial lockdown of human flows. For goods flow, it had still be on the move. There had been no major impact on the delivery of our products to customers.

Having said that, the COVID-19 does cast uncertainty over the macro-economic worldwide. Given slowdown in the economic activities due to the worldwide partial lockdown, demands for crude oil, aluminium, coal and steel had been inevitably be affected. Shrinking in demand for crude oil, uncertainty in crude oil supply and turbulent in global financial market, led to plunge in crude oil prices and abnormal volatility in commodity prices in the first quarter of 2020. Coupled with negative market sentiment all over the places, it is inevitably posed a challenge to the management.

The scale and duration of those remain uncertain. Prolong of such might adversely affect the Group's earnings, cash flow and financial position. Those situations have been closely monitoring by the management and further proactive measures will be launched in no time in responding to further deterioration in any of those situations.

# **45. Events after the Reporting Period (continued)**

### (c) Investment in AWC

Subsequent to the end of the reporting period and until the date of this report, there has been a significant drop in the share price of AWC from A\$2.30 as at close on 31 December 2019 to A\$1.58 as at close on 24 March 2020, which is in line with the equivalent percentage decrease in the Australian All Ordinaries index. Coupled with the material weakening of the A\$ against HK\$, fair value of the Group's investment in AWC declined significantly from HK\$3,514,438,000 as at 31 December 2019 to HK\$2,026,347,000 as at 24 March 2020 and below its investment cost. No adjustment to the carrying amount of investment in AWC as at 31 December 2019 under equity accounting has been made. The management will continue to monitor and assess the recoverability of the Group's investment in AWC.

# 46. Approval of the Financial Statements

The financial statements were approved and authorised for issue by the Board on 24 March 2020.

# **Five Year Financial Summary**

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the past five financial years, as extracted from the published audited financial statements, is set out below. This summary does not form part of the audited financial statements.

Results HK\$'000

	Year ended 31 December					
	2019	2018	2017	2016	2015	
Revenue	3,425,510	4,427,317	3,602,947	2,956,732	3,713,127	
Profit/(loss) before tax Income tax credit/(expense)	631,340 (236)	950,765 (465)	608,180 (123,603)	344,024 217	(6,503,373) 331,453	
Profit/(loss) for the year	631,104	950,300	484,577	344,241	(6,171,920)	
Attributable to: Shareholders of the Company Non-controlling interests	600,293 30,811	905,253 45,047	518,315 (33,738)	362,985 (18,744)	(6,104,909) (67,011)	
	631,104	950,300	484,577	344,241	(6,171,920)	

# **Assets, Liabilities and Non-controlling Interests**

HK\$'000

	31 December					
	2019	2018	2017	2016	2015	
Non-current assets Current assets	9,692,552 2,975,458	9,510,875 4,168,872	9,963,374 4,169,542	9,369,369 3,899,380	9,895,024 4,171,502	
Total assets	12,668,010	13,679,747	14,132,916	13,268,749	14,066,526	
Current liabilities Non-current liabilities	2,074,900 4,400,361	3,013,672 4,612,057	1,223,189 6,962,777	2,136,040 6,436,419	2,322,553 7,638,655	
Total liabilities	6,475,261	7,625,729	8,185,966	8,572,459	9,961,208	
Non-controlling interests	(60,640)	(87,465)	(117,223)	(108,468)	(62,063)	
Equity attributable to shareholders of the Company	6,253,389	6,141,483	6,064,173	4,804,758	4,167,381	

# **Reserve Quantities Information**

# **Proved Oil Reserves Estimate (unaudited)**

million barrels

2019	Indonesia (41%)	China (100%)	Kazakhstan (50%)	Total
At 1 January Revision Production	0.2 1.0 (0.2)	31.7 1.0 (2.6)	97.4 0.3 (7.2)	129.3 2.3 (10.0)
At 31 December	1.0	30.1	90.5	121.6

In this annual report, unless the context otherwise requires, the following expressions have the following meanings:

A\$ Australian dollar, the lawful currency of Australia

AGM annual general meeting of the Company

AGL AGL Energy Limited

AWC Alumina Limited

ASM Holdings Argyle Street Management Holdings Limited

ASM Limited Argyle Street Management Limited

ASX the Australian Securities Exchange

Audit Committee the audit committee of the Company

Board the board of directors

BVI the British Virgin Islands

Bye-laws of the Company

CATL CITIC Australia Trading Pty Limited

CCEL CITIC Canada Energy Limited

CDH CITIC Dameng Holdings Limited

CG Code the Corporate Governance Code contained in Appendix 14 to the Listing

Rules

CITIC Group 中國中信集團有限公司 (CITIC Group Corporation)

CITIC Haiyue Energy Limited

CITIC Seram Energy Limited

CMJV Coppabella and Moorvale coal mines joint venture

CNPC China National Petroleum Corporation

Companies Act the Companies Act 1981 of the laws of Bermuda, as amended from time

to time

Company CITIC Resources Holdings Limited

COVID-19 Coronavirus disease 2019

Dalian Court Dalian Maritime Court

Diversity Policy a nomination and diversity policy which sets out the criteria and

procedures to be used for the selection, appointment and re-election of

candidates to achieve diversity on the Board

ECL expected credit loss

EHA2 a hedging agreement with several subsidiaries of AGL in relation to the

supply of electricity to the PAS from 1 August 2017 to 31 July 2021

a hedging agreement with several subsidiaries of AGL Energy Limited, an integrated renewable energy company listed on the ASX (Stock Code: AGL), in relation to the supply of electricity to the PAS from 1 August

2017 to 31 July 2021

Equity-settled transactions Employees (including directors) of the Group receive remuneration in

the form of share-based payments, whereby employees render services

as consideration for equity instruments

Greenway Mining Group Limited (formerly known as "China Polymetallic

Mining Limited")

Group CITIC Resources Holdings Limited and its subsidiaries

Hainan-Yuedong Block Hainan-Yuedong Block in the Bohai Bay Basin in Liaoning Province, China

HK\$ Hong Kong dollars, the lawful currency of Hong Kong

HKAS Hong Kong Accounting Standard

HKFRSs Hong Kong Financial Reporting Standards

HKICPA Hong Kong Institute of Certified Public Accountants

IBR incremental borrowing rate

Inventories certain alumina and copper stored in bonded warehouses at Qingdao

port

Investigation an investigation into the allegedly fraudulent multiple use of warehouse

receipts in respect of certain aluminium and copper products stored at

Qingdao port, China

Karazhanbas oilfield the Karazhanbas Oil and Gas Field in Mangistau Oblast, Kazakhstan

KBM JSC Karazhanbasmunai

KEER 勝利油田科爾工程建設有限公司 (Shengli Oilfield KEER Engineering and

Construction Co., Ltd.)

KUFPEC Kuwait Foreign Petroleum Exploration Company

KZT Kazakhstan Tenge, the lawful currency of Kazakhstan

Listing Rules the Rules Governing the Listing of Securities on the Stock Exchange

LME London Metal Exchange

LIBOR London interbank offered rates

MET mineral extraction tax

Moody's Investors Service Hong Kong Limited

MPF Scheme a defined scheme under the Hong Kong Mandatory Provident Fund

**Schemes Ordinance** 

Model Code Model Code for Securities Transactions by Directors of Listed Issuers

contained in Appendix 10 to the Listing Rules

New Scheme a new share option scheme adopted by the Company on 27 June 2014

Nomination Committee the nomination committee of the Company

Old Scheme a share option scheme adopted by the Company on 30 June 2004

PAS Portland Aluminium Smelter

PAS JV Portland Aluminium Smelter joint venture in Australia

PRMS Petroleum Resources Management System

PSC production sharing contract which grants the right to explore, develop

and produce petroleum from the Seram Block

Queensland Court Supreme Court of Queensland

Remaining Copper remaining copper inventory

Remuneration Committee the remuneration committee of the Company

Risk Management Committee the risk management committee of the Company

RMB Renminbi, the lawful currency of China

Seram Block Seram Island Non-Bula Block, Indonesia

SFO the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong

Kong)

Shengli Oilfield Claim A a legal claim in the Dalian Maritime Court against Tincy Group

Shengli Oilfield Claim B a joint legal claim action of KEER and general contractor of Tincy Group

in the Dalian Court against Tincy Group

short-term leases leases with a lease term of 12 months or less

SPPI solely payments of principal and interest

Stock Exchange The Stock Exchange of Hong Kong Limited

Tax Authorities Kazakhstan tax authorities

Tincy Group Energy Resources Limited

US\$ United States dollars, the lawful currency of the United States of

America

VAT value added tax

Yuedong oilfield the principal oilfield within Hainan-Yuedong Block, China

Note: The English names of the China entities mentioned hereinabove are translated from their Chinese names. If there are any inconsistencies, the Chinese names shall prevail.

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