FINANCIAL REVIEW

Financial Performance

The Trust Group's revenue and audited consolidated profit for the year ended 31 December 2019 were HK\$10,739 million (2018: HK\$11,612 million) and HK\$2,327 million (2018: HK\$3,051 million) respectively.

Distribution

The Trustee-Manager Board has declared the payment of a final distribution by the Trust of HK16.09 cents (2018: HK20.12 cents) per SSU. In order to enable the Trust to pay that distribution, the Company Board has declared the payment of a second interim dividend in lieu of a final dividend in respect of the Company's ordinary shares held by the Trustee-Manager, of HK16.09 cents (2018: HK20.12 cents) per ordinary share in respect of the same period. This, together with the interim distribution of HK15.94 cents (2018: HK19.92 cents) per SSU, brings the total distribution to HK32.03 cents (2018: HK40.04 cents) per SSU for the year ended 31 December 2019.

	2019	2018
	HK\$ million	HK\$ million
Audited consolidated profit attributable to SSU holders	2,327	3,051
After:		
(i) eliminating the effects of the Adjustments (see note (a) below)	5,188	5,421
(ii) (deducting)/adding	3,100	3,421
– movement in Fuel Clause Recovery Account	(208)	(1,916)
– changes in working capital	25	(267)
 adjustment for employee retirement benefit schemes 	11	12
– taxes paid	(107)	(535)
	(279)	(2,706)
(iii) capital expenditure payment	(3,585)	(3,397)
(iv) net finance costs	(1,022)	(883)
Distributable income	2,629	1,486
(v) adding discretionary amount as determined by the Company Board pursuant to clause		
14.1(c) of the Trust Deed	201	2,052
Distributable income after adjustment of the discretionary amount	2,830	3,538
Interim distribution	1,408	1,760
Final distribution	1,422	1,778
Distribution amount	2,830	3,538
Distributions per SSU (see note (c) below)	_,550	2,330
– Interim distribution per SSU	HK15.94 cents	HK19.92 cents
– Final distribution per SSU	HK16.09 cents	HK20.12 cents
Total distributions per SSU	HK32.03 cents	HK40.04 cents

In determining the distribution amount, the Company Board has taken into account the Group's financial performance achieved during the year and its stable cashflow from operations, and consider it appropriate to adjust the distributable income for the year ended 31 December 2019, as calculated pursuant to the Trust Deed, by the above discretionary amount, pursuant to clause 14.1(c) of the Trust Deed.

Notes:

- (a) Pursuant to clause 1.1 of the Trust Deed, "Adjustments" includes, but not limited to (i) transfers to/from the Tariff Stabilisation Fund and the Rate Reduction Reserve under the Scheme of Control; (ii) unrealised revaluation gains/losses, including impairment provisions and reversals of impairment provisions; (iii) impairment of goodwill/recognition of negative goodwill; (iv) material non-cash gains/losses; (v) costs of any public offering of Share Stapled Units that are expensed through the consolidated statement of profit or loss but are funded by proceeds from the issuance of such Share Stapled Units; (vi) depreciation and amortisation; (vii) tax charges as shown in the consolidated statement of profit or loss.
- (b) The Trustee-Manager Board has confirmed, in accordance with the Trust Deed, that (i) the auditors of the Trust Group have reviewed and verified the Trustee-Manager's calculation of the above distribution entitlement per SSU and (ii) having made all reasonable enquiries, immediately after making the above distribution to the registered unit holders of the Trust, the Trustee-Manager will be able to fulfill, from the Trust Property (as defined in the Trust Deed), the liabilities of the Trust as they fall due.
- (c) Interim distribution per SSU of HK15.94 cents (2018: HK19.92 cents) was calculated based on the interim distribution amount of HK\$1,408 million (2018: HK\$1,760 million) and 8,836,200,000 SSUs in issue as at 30 June 2019 (30 June 2018: 8,836,200,000 SSUs). Final distribution per SSU of HK16.09 cents (2018: HK20.12 cents) was calculated based on the final distribution amount of HK\$1,422 million (2018: HK\$1,778 million) and 8,836,200,000 SSUs in issue as at 31 December 2019 (31 December 2018: 8,836,200,000 SSUs).

Capital expenditure, liquidity and financial resources

Capital expenditure (excluding right-of-use assets but including the Trust Group's capital expenditure in the offshore LNG terminal developed by a joint venture) during the year amounted to HK\$4,620 million (2018: HK\$3,809 million), which was funded by cash from operations and external borrowings. Total external borrowings outstanding at 31 December 2019 were HK\$43,045 million (2018: HK\$41,965 million), comprising unsecured bank loans and debt securities in issue. In addition, the Trust Group at 31 December 2019 had undrawn committed bank facilities of HK\$5,950 million (2018: HK\$5,495 million) and bank deposits and cash of HK\$299 million (2018: HK\$34 million).

Treasury policy, financing activities, capital and debt structure

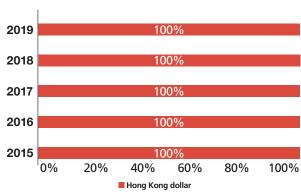
The Trust Group manages its financial risks in accordance with guidelines laid down in its treasury policy which is designed to manage the Trust Group's currency, interest rate and counterparty risks. Surplus funds, which arise mainly from provision for capital expenditure to be incurred and from electricity bill collection, are placed on short term deposits denominated in Hong Kong dollars. The Trust Group aims to ensure that adequate financial resources are available for refinancing and business growth whilst maintaining a prudent capital structure.

During the year, the Trust Group extended its debt maturity profile to beyond 2047 by tapping the Hong Kong dollar private placement market for a HK\$500 million 30 year bond issued under its medium term note programme.

As at 31 December 2019, the net debt of the Trust Group was HK\$42,746 million (2018: HK\$41,931 million) with a net debt-to-net total capital ratio of 47% (2018: 46%). The Trust Group's financial profile remained strong during the year. On 10 June 2019, Standard & Poor's reaffirmed the "A-" long term credit rating and the stable outlook for the Company, which have remained unchanged since September 2015. The "A-" long term credit rating and the stable outlook for HK Electric reaffirmed by Standard & Poor's in February 2018 have remained unchanged since January 2014.

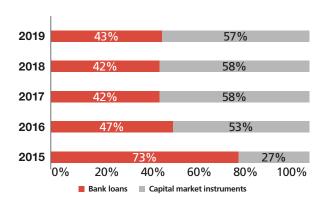
The profile of the Trust Group's external borrowings as at 31 December 2019, after taking into account forward foreign exchange contracts, cross currency and interest rate swaps, was as follows:

Debt Profile by Currency

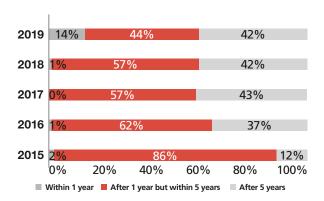


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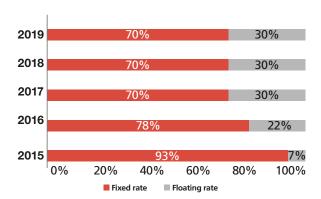
Debt Profile by Types of Borrowings



Debt Profile by Maturity



Debt Profile by Interest Rate Structure



The Trust Group's policy is to maintain a portion of its debt at fixed interest rates taking into consideration business and operational needs. Interest rate risk is managed by either securing fixed rate borrowings or employing interest rate derivatives.

Currency and interest rate risks are actively managed in accordance with the Trust Group's treasury policy. Derivative financial instruments are used primarily for managing interest rate and foreign currency risks and not for speculative purposes. Treasury transactions are only executed with counterparties with acceptable credit ratings to control counterparty risk exposure.

The Trust Group's principal foreign currency transaction exposures arise from the import of fuel and capital equipment. Foreign currency transaction exposure is managed mainly through forward foreign exchange contracts. As at 31 December 2019, over 90% of the Trust Group's transaction exposure from the import of fuel and capital equipment was either denominated in United States dollars or hedged into Hong Kong or United States dollars. The Trust Group is also exposed to foreign currency fluctuation arising from the foreign currency borrowings. Such exposures are, where appropriate, mitigated by the use of either forward foreign exchange contracts or cross currency swaps.

The contractual notional amounts of derivative financial instruments outstanding at 31 December 2019 amounted to HK\$43,355 million (2018: HK\$43,484 million).

Charge on Assets

At 31 December 2019, no assets of the Trust Group were pledged to secure its loans and banking facilities (2018: Nil).

Contingent Liabilities

As at 31 December 2019, the Trust Group had no guarantee or indemnity to external parties (2018: Nil).

Employees

The Trust Group maintains a policy of pay-for-performance and the pay levels are monitored to ensure competitiveness is maintained. The Trust Group's total remuneration costs for the year ended 31 December 2019, excluding directors' emoluments, amounted to HK\$1,165 million (2018: HK\$1,124 million). As at 31 December 2019, the Trust Group employed 1,770 (2018: 1,763) permanent employees. No share option scheme is in operation.