

上海瑞威資產管理股份有限公司

SHANGHAI REALWAY CAPITAL ASSETS MANAGEMENT CO., LTD.

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

Stock code : 1835.HK

ANNUAL REPORT

2019



瑞威資本
REALWAY CAPITAL



CONTENTS

Corporate Information	1
Chairman's Statement	2
Financial Summary	4
Biographical Details of Directors, Supervisors and Senior Management	5
Management Discussion and Analysis	10
Directors' Report	24
Supervisors' Report	35
Corporate Governance Report	38
Environmental, Social and Governance Report	50
Independent Auditor's Report	69
Consolidated Statement of Profit or Loss	74
Consolidated Statement of Comprehensive Income	75
Consolidated Statement of Financial Position	76
Consolidated Statement of Changes in Equity	77
Consolidated Statement of Cash Flows	78
Notes to the Consolidated Financial Statements	80

CORPORATE INFORMATION

DIRECTORS

EXECUTIVE DIRECTORS

Mr. ZHU Ping (朱平)
Mr. DUAN Kejian (段克儉)
Ms. SU Yi (蘇怡)

NON-EXECUTIVE DIRECTORS

Mr. CHENG Jun (成軍)
Mr. WANG Xuyang (王旭陽)

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. LIU Yunsheng (劉雲生)
Mr. SHANG Jian (尚健)
Ms. YANG Huifang (楊惠芳)

SUPERVISORS

Ms. CAI Luyi (蔡璐懿)
Mr. LU Xili (陸希立)
Ms. WANG Juanping (王娟萍)

AUDIT COMMITTEE

Ms. YANG Huifang (楊惠芳) (*Chairman*)
Mr. SHANG Jian (尚健)
Mr. LIU Yunsheng (劉雲生)

NOMINATION COMMITTEE

Mr. ZHU Ping (朱平) (*Chairman*)
Mr. SHANG Jian (尚健)
Mr. LIU Yunsheng (劉雲生)

REMUNERATION COMMITTEE

Mr. LIU Yunsheng (劉雲生) (*Chairman*)
Ms. SU Yi (蘇怡)
Ms. YANG Huifang (楊惠芳)

COMPANY SECRETARY

Ms. LAU Wai Yee (劉惠儀)

COMPLIANCE ADVISOR

Alliance Capital Partners Limited
Room 1502-1503A
Wing On House
71 Des Voeux Road Central
Central
Hong Kong

REGISTERED OFFICE

Room 1601, Gezhouba Tower,
No. 1088 Yuanshen Road,
Pilot Free Trade Zone,
Shanghai,
PRC

PRINCIPAL PLACE OF BUSINESS IN PRC

5F, Block A, Yuehong Square
No. 88 Hongcao Road
Xuhui District
Shanghai
PRC, 200233

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 1305, 13/F
Office Plus@Sheung Wan
93-103 Wing Lok Street, Sheung Wan
Hong Kong

AUTHORISED REPRESENTATIVES

Ms. SU Yi (蘇怡)
Ms. LAU Wai Yee (劉惠儀)

LEGAL ADVISOR (AS TO HONG KONG LAW)

Howse Williams
27/F Alexandra House
18 Chater Road
Central, Hong Kong

H SHARE REGISTRAR

Tricor Investor Services Limited
Level 54, Hopewell Centre
183 Queen's Road East
Hong Kong

AUDITOR

Ernst & Young
22/F, CITIC Tower
1 Tim Mei Avenue
Central, Hong Kong

PRINCIPAL BANKER

China Merchants Bank
Shanghai Gubei Branch
75 Shuicheng Nan Road
Changning District
Shanghai, PRC

STOCK CODE

1835

COMPANY'S WEBSITE

<http://www.realwaycapital.com>

CHAIRMAN'S STATEMENT

CHAIRMAN'S STATEMENT

Dear Shareholders,

On behalf of the Board, I am pleased to present the consolidated results of Shanghai Realway Capital Assets Management Co., Ltd. (the "Company") and its subsidiaries (the "Group") for the year ended 31 December 2019 (the "Year" or the "Reporting Period").

The year of 2019 marks the tenth anniversary of the Group's establishment. Ten years looks easy but not. As an asset management company mainly engaged in real estate investment, investment capability is our core competitiveness. As at 31 December 2019, the Group exited a total of 15 projects, bringing reasonable returns to our investors. This is attributable to our quality teams and investment experience accumulated throughout the years.

1. DOWNWARD PRESSURE ON THE ECONOMY INCREASED AND UNCERTAINTIES OF REGULATORY POLICIES

Since 2019, the global economy has been experiencing a synchronised slowdown. The economies of major developed economies such as the United States, Europe and Japan further slowed down, and most of the emerging economies have also shown signs of slowing down. The International Monetary Fund has repeatedly emphasised the pressure on the global economy which was highlighted by the rising tariff barrier conflicts, uncertainties in trade and geopolitical risks, and structural factors in developed economies. China is currently in a period of economic transformation. Under the slowing down of global economic growth and rising trade protectionism, the downward pressure on macroeconomics continued to increase, and the GDP growth rate was only 6.1% in 2019. In 2020, the unexpected global outbreak of COVID-19 has been presenting new challenges. As the epidemic continues to spread around the globe exponentially, and prevention and control measures are stepping up, the global economy has fallen victim to it. For the economy in China, no sector has been spared from the pandemic with the tertiary industries relating to travel and mass gathering being the hardest hit.

The operation of real estate market in China is closely related to its economic development. Over the past years, the Chinese government has shown its effort and determination in the current round of regulation of the real estate market. In 2019, the policies for the operation of real estate market in China is generally stringent: the Chinese government focused on real estate financial risks, adhered to the residential nature of housing, and refused to take real estate as a short-term means to stimulate the economy. Focused regulation on the funding of the real estate industry has been stringent throughout the year. A stable real estate market is maintained by measures formulated by local authorities based on different cities, districts and conditions. According to statistics, the number of real estate regulatory control adopted in China reached 620 in 2019, far more than 450 in 2018.

2. THE REAL ESTATE FUND INDUSTRY IS UNDER PRESSURE AS A WHOLE AND FACES SEVERE CHALLENGES

In 2019, affected by the shift of China's economic growth and the Chinese government's regulatory policies, China's real estate funds suffered an overall decline in the industry. In 2020, the outbreak has impact on the real estate sector which has close association with the tertiary industries. In the near term, rentals from commercial properties and office premises will fall, while vacancy rate and property management expenditure will rise, imposing cash flow pressure on the landlords as a result of rent reduction for tenants. Construction of residential properties has literally ceased and sales have fallen sharply, pressurizing the corporate capital chain. In the medium to long term, given the customer structure of the commercial property and office segment has become less diverse, the landlords may have less bargaining power. Developers successful in materializing service upgrade will further solicit quality tenants and increase their profitability while those failing to do so shall prepare themselves for a fall in profits. The lagged demand for residential properties will generate a purchaser market, further increasing the concentration of the industry. The fallout of the pandemic has aggravated the plight of the real estate funds in China and put corporate viability to the test, including in the following aspects:

1. Exit of fund is difficult, and the pressure for payment has increased. Weakening investment sentiment among the general public, together with sharp decline of short-term performance in various industries caused by the epidemic, rendered the speed and realisable value for different real estate projects falling short of expectation, imposing difficulties for the exit of funds.

CHAIRMAN'S STATEMENT

2. Deterioration of project cash flow. Influenced by the downtrend of the physical industries, the operating cash flow of real estate projects is tight. Property sales slowed down. After the outbreak of the epidemic, due to the temporary loss of a stable source of income of certain groups, the pressure on rent payment or loan repayment has increased. Cash flow from operating real estate will be under pressure in the short run.
3. Increased difficulty in raising funds. As economic growth in China slowed down, and the external economic environment became more stringent, corporate funds faced huge pressure. Since (i) the government tightened the financial regulatory policies, and (ii) the online financial fraud and violations frequently occurred eroding market confidence, the investment sentiment of high net worth customers deteriorated as a whole with weakened vitality.
4. The investment direction of the fund will undergo structural adjustment. With the decline of the macro economy and impact of the epidemic, the investment sentiment for common targets of real estate funds, such as commercial properties, office properties, hotels, etc., was sluggish in the medium to short term. However, different kinds of mini, small, medium size enterprises were in difficult situations, it is expected that the number of defective assets will increase and the acquisition costs will decrease, creating opportunity for the development of the defective assets business.

Facing the challenging situation, on the one hand, China is aggressively fighting against the epidemic, and the effects of the prevention and control measures have gradually emerged, becoming one of the regions with the most stable productivity in the world; on the other hand, its relatively complete industrial system and comprehensive industrial chain produced a strong advantageous position in the medium to long run. The above advantages help to move the center of the global industrial chain towards the Chinese market. It is expected that in areas such as Guangdong-Hong Kong-Macao Greater Bay Area, the Yangtze River Delta, Beijing-Tianjin-Hebei, Chengdu-Chongqing Economic Circle, a group of regional industrial chain clusters will be formed surrounding the strategic emerging industries in China. The process of China's acceptance of the global industrial chain and the establishment of industrial chain clusters will receive a huge amount of low-cost financial support around the globe, accelerating the completion of infrastructure and relevant real estate construction, and generate a large number of investment opportunities in the real estate industry.

We live in a dynamic and fast-changing world, and all we can do is to follow the trend and adjust rapidly. Under the economic downturn and strict regulatory, the Group strives to improve its proactive management capabilities to cope with changes in the current market environment. In response to the sudden outbreak of the epidemic, we promptly assessed the status of our projects and the impact of the epidemic and sorted out the corresponding actions. Due to the timely adjustments, the Group managed to hold on to the bottom line for our investment during the regulatory policy cycle of more than three years. Each of the investor's funds was matched with the underlying assets of appropriate value. We firmly believe that the Group is capable to bring sustainable profit for our investors through assets operation and disposal. We will make every effort to get through the wave of the times until we pass the cycle towards our future.

ZHU Ping

Chairman and Chief Executive Officer
Shanghai, 30 March 2020

FINANCIAL SUMMARY

	As at and for the year ended 31 December				
	2019 (audited)	2018 (audited)	2017 (audited)	2016 (audited)	2015 (audited)
OPERATING RESULTS					
Revenue (RMB'000)	125,234	157,417	130,875	83,422	34,869
Profit for the year (RMB'000)	6,774	46,478	63,346	43,109	10,348
Net profit attributable to:					
Owners of the parent (RMB'000)	9,451	45,735	65,014	43,109	10,348
EARNINGS					
Basic and diluted earnings per share attributable to ordinary equity holders of the parent (RMB cents)	6.16	38.41	59.10	42.58	12.17
ASSETS, LIABILITIES AND EQUITY					
Total assets (RMB'000)	434,826	469,844	282,881	177,100	105,613
Total liabilities (RMB'000)	34,869	68,344	59,267	18,583	5,195
Total equity (RMB'000)	399,957	401,500	223,614	158,517	100,418
FINANCIAL RATIO					
Current ratio	3.7 times	4.6 times	3.2 times	6.2 times	21.3 times
Return on total assets	1.6%	9.9%	22.4%	24.3%	9.8%
Return on equity	1.7%	11.6%	28.3%	27.2%	10.3%
Net profit margin	5.4%	29.5%	48.4%	51.7%	29.7%



BIOGRAPHICAL DETAILS OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

DIRECTORS

EXECUTIVE DIRECTORS

Mr. ZHU Ping (朱平), aged 48, has been the chief executive officer and executive director of the Company (the “**Director**”) since January 2010. Mr. Zhu is involved in the day-to-day management of the Group and is primarily responsible for the Group’s development, strategy planning, positioning and overall business management. Mr. Zhu has obtained the PRC Fund Qualification Certificate* (基金從業人員資格考試成績合格證) in April 2016, a qualification which only became a compulsory requirement for the senior management of investment fund managers in February 2016 pursuant to the Announcement of the Asset Management Association of China (“**AMAC**”) on Matters Concerning Further Regulating Several Issues for the Registration of Private Fund Managers (中國基金業協會關於進一步規範私募基金管理人登記若干事項的公告) published by the AMAC and is qualified to practice in fund investment and management. Prior to his joining of the Group, Mr. Zhu became a member of All China Lawyers Association (中國律師協會) in 1996 and had been practising law for over 20 years. From August 1993 to February 1995, Mr. Zhu worked as a clerk in Shanghai Railway Transportation Intermediate Court (上海鐵路運輸中級法院) and from March 1995 to November 1998, Mr. Zhu worked as an associate at Zhenghan Law Firm (虹橋正瀚律師事務所) (previously known as Shanghai Hongqiao Law Firm* (上海虹橋律師事務所)). In May 1999, Mr. Zhu joined the Shanghai office of Boss & Young (上海邦信陽•中建中匯律師事務所) (previously known as Shanghai Zhonghui Law Firm* (上海中匯律師事務所)), where he has been the managing partner of Boss & Young (formerly known as Shanghai Zhonghui Law Firm) from December 2008 until January 2014, where he ceased to be the managing partner and took up an honorary role at the firm in order to devote more time towards the management of the Group. In addition to his main practice, Mr. Zhu had been engaged in various commitments. From October 2006 to December 2008, Mr. Zhu served as a senior vice president in E-House China (易居中國). From January 2009 to December 2009, Mr. Zhu served at Tianjin Binhai Lianchuang Fund Management Company Limited* (天津濱海聯創投資基金管理有限公司) as a general manager, and accumulated work experience in fund investment and management. Throughout his career as a legal practitioner as well as serving as management personnel of various private companies, Mr. Zhu had handled numerous private equity fund or related transactions including various investments in real estate assets.

Mr. Zhu obtained a bachelor of laws degree from East China University of Political Science and Law (華東政法大學) in June 1993 and executive master of business administration from Cheung Kong Graduate School of Business (長江商學院) in October 2009. In July 2017, Mr. Zhu obtained a doctorate in business administration in Shanghai Advanced Institute of Finance of Shanghai Jiao Tong University (上海交通大學上海高級金融學院).

Mr. DUAN Kejian (段克儉), aged 50, joined the Group in January 2012 as a general manager of one of the Group’s project development teams and was appointed as an executive Director in May 2012, and the chief operating officer in January 2014. Mr. Duan is primarily responsible for leading the Group’s project development department. Mr. Duan has obtained the PRC Fund Qualification Certificate* (基金從業人員資格考試成績合格證) in September 2015 and is qualified to practice in fund investment and management. Mr. Duan obtained the Qualifications for Constructor* (一級建造師職業資格) in March 2005. Prior to his joining of the Group, he worked as an authorised representative and an executive director of Shanghai Feiding Decoration and Construction Company* (上海飛鼎建築裝飾工程有限公司), a construction company of the People’s Republic of China (the “**PRC**” or “**China**”), from June 2002 to October 2005. From January 2009 to December 2009, Mr. Duan worked at Tianjin Binhai Lianchuang Fund Management Company Limited* (天津濱海聯創投資基金管理有限公司), and accumulated substantial experience in fund investment and management. Throughout his career as a professional within the construction industry as well as serving as management personnel of various private companies, Mr. Duan involved in various real estate related private equity fund transactions including acquisitions of real estate assets.

Mr. Duan obtained a bachelor’s degree in engineering from Tongji University (同濟大學) in July 1992 and obtained an executive master degree in business administration in Shanghai Advanced Institute of Finance of Shanghai Jiao Tong University (上海交通大學高級金融學院) in December 2018.

BIOGRAPHICAL DETAILS OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Ms. SU Yi (蘇怡), aged 39, joined the Group as financial controller in December 2010 and was appointed as an executive Director in December 2015, and the chief financial officer in January 2016. In January 2020, Ms. Su was appointed as a responsible officer of Realway (Hong Kong) Assets Management Limited* (瑞威(香港)資產管理有限公司), a wholly-owned subsidiary of the Company and is licensed under the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (“SFO”) to carry on Type 4 (Advising on Securities) and Type 9 (Asset Management) regulated activity. Ms. Su is mainly responsible for advising the Group on strategic development and corporate governance from financial perspective. Ms. Su has over 10 years of experience in finance and accounting. From September 2003 to May 2010, she worked in Ernst & Young with her last position being manager in the audit department. From May 2010 to January 2011, she worked as a financial supervisor in Greentown China Holdings Limited (綠城房地產集團有限公司). Ms. Su became a member of the Chinese Institute of Certified Public Accountant (中國註冊會計師) in August 2010, and obtained PRC Fund Qualification Certificate* (基金從業人員資格考試成績合格證) in September 2015.

Ms. Su graduated from Fudan University (復旦大學) with a bachelor of information management and information systems in July 2003. In September 2014, she obtained a master of business administration (international) degree from the University of Hong Kong by attending the programme of master of business administration (international) jointly offered by the faculty of business and economics of the University of Hong Kong and the school of management of Fudan University.

NON-EXECUTIVE DIRECTORS

Mr. WANG Xuyang (王旭陽), aged 50, joined the Group in June 2015, and was appointed as a non-executive Director in December 2015. Mr. Wang is mainly responsible for advising the Group on strategic development and corporate governance. Prior to his joining of the Group, he has over 16 years of experience in the real estate asset management industry. From December 1992 to July 2004, Mr. Wang worked at Shanghai Yangming Real Estate Limited Company* (上海陽明房地產有限公司) and his last position with Shanghai Yangming Real Estate Limited Company was the general manager. From August 2004 to August 2015, Mr. Wang served as a director and the general manager at Shanghai Gezhouba Yangming Zhiye limited Company* (上海葛洲壩陽明置業有限公司). Since August 2015, Mr. Wang has been serving as the chairman of the board of Shanghai Tengjun Investment Company* (上海騰駿投資有限公司).

Mr. Wang graduated from Zhejiang University in December 1991 and obtained a bachelor’s degree in architecture. He also obtained a master of business administration degree from China Europe International Business School (中歐國際工商學院) in August 2014.

Mr. CHENG Jun (成軍), aged 52, joined the Group in January 2010, and was appointed as a non-executive Director in December 2015. Mr. Cheng is mainly responsible for advising the Group on strategic development and corporate governance. Prior to his joining of the Group, Mr. Cheng had over 17 years of management experience. From September 1989 to February 1993, Mr. Cheng worked as a clerical manager at China Eastern Airlines Company (中國東方航空公司). Mr. Cheng worked as a senior vice president at Ctrip Computer Technology (Shanghai) Co., Ltd.* (攜程計算機技術(上海)有限公司) from July 1999 to September 2001. From November 2004 to April 2010, Mr. Cheng served as chief development officer and the chief strategy officer of Huazhu Group Limited, a company whose shares are listed on NASDAQ (stock code: HTHT). Since May 2017, Mr. Cheng has been serving as an independent Director of Haiyue Energy Group Co., Ltd. (海越能源集團股份有限公司), a company whose shares are listed on the Shanghai Stock Exchange (Stock Code: 600387).

Mr. Cheng graduated from Shanghai Jiaotong University (上海交通大學) with a bachelor of applied mechanics in July 1989. He also obtained an executive master of business administration degree from the Cheung Kong Graduate School of Business (長江商學院) in October 2009. From September 2013 to the date of this annual report, Mr. Cheng was pursuing his doctorate in political science in East China Normal University (華東師範大學).

BIOGRAPHICAL DETAILS OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. LIU Yunsheng (劉雲生), aged 53, was appointed as an independent non-executive Director on 22 October 2018. From June 2003 to April 2013, he served as the associate dean of the civil and commercial law department of the school of law of Southwest University of Political Science & Law (西南政法大學). From March 2006 to April 2008, Mr. Liu acted as a postdoctoral fellow of law from East China University of Political Science and Law (華東政法大學). Since November 2013, Mr. Liu has been the director of real estate research centre of the Southwest University of Political Science & Law. From March 2014 to March 2018, Mr. Liu acted as a legal consultant of the government office of Nanchuan, Chongqing, the PRC. Since April 2018, Mr. Liu has been the dean of Real Estate Research Institute of Guangzhou University (廣州大學不動產研究院) and the academic leader of civil and commercial law. Mr. Liu was the chief editor of the book "Analysis of the Real Estate in China". Since December 2018, Mr. Liu has served as a part-time legal advisor for the Guangzhou Municipal Government and a member of the Expert Committee of Guangdong Three-Old Renovation Association (廣東省三舊改造協會). Since November 2019, Mr. Liu has served as the vice chairman of the Civil and Commercial Law Research Society of the Guangdong Law Society (廣東省法學會民商法學研究會).

In July 1989, Mr. Liu obtained a bachelor of arts from Wuhan University (武漢大學). Mr. Liu obtained a masters of law degree and a doctorate in civil and commercial law from Southwest University of Political Science & Law in July 2001 and July 2004, respectively.

Mr. SHANG Jian (尚健), aged 52, was appointed as an independent non-executive Director on 22 October 2018. Mr. Shang has over 21 years of work experience related to fund management and securities. From January 2002 to February 2004, Mr. Shang served at Hua'an Fund Management Co., Ltd. (華安基金管理有限公司) in January 2002, and was employed as the deputy general manager in June 2002 and quitted in February 2004. From January 2004 to April 2006, he served as the general manager of Yinhua Fund Management Co., Ltd. (銀華基金管理有限公司). From September 2006 to November 2012, Mr. Shang served as the general manager of UBS SDIC Fund Management Co., Ltd. (國投瑞銀基金管理有限公司). Since September 2013, Mr. Shang has been serving as the general manager of Shanghai HSAM Management Company* (上海弘尚資產管理中心(有限合夥)). Since May 2014, Mr. Shang has also been serving as an independent director of Huazhu Group Limited, a company whose shares are listed on NASDAQ (stock code: HTHT).

Mr. Shang obtained a bachelor of engineering from Shanghai Jiao Tong University (上海交通大學) in July 1989, and a master of economics in December 1994 and a doctorate in philosophy in business administration from the University of Connecticut in December 1997.

Ms. YANG Huifang (楊惠芳), aged 43, was appointed as an independent non-executive Director on 22 October 2018. Ms. Yang is mainly responsible for providing independent judgment on the issues of strategy, performance, resources and standard of conduct of our Group. Prior to her joining of the Group, Ms. Yang has over 17 years of accounting and finance related experiences. From September 2001 to August 2004, Ms. Yang served as an associate director in the department of audit in Zhejiang Zhongzhou Accounting Limited Company* (浙江中州會計師事務所有限公司). From September 2004 to August 2011, Ms. Yang served as a deputy general manager in the financial department of Greentown Real Estate Group Co., Ltd* (綠城房地產集團有限公司). From August 2011 to February 2013, Ms. Yang worked as a finance manager of Zhejiang Jiaotong Real Estate Group Co., Ltd* (浙江省交通地產集團有限公司). From February 2013 to December 2015, Ms. Yang served as a deputy general manager of Shanghai Sunac Greentown Investment Holdings Limited* (上海融創綠城投資控股有限公司). From January 2016 to July 2018, Ms. Yang served as a general manager of the financial department of Greentown Service Group Co., Ltd. (綠城服務集團有限公司), a company whose shares are listed on the Stock Exchange (Stock Code: 2869). Since August 2018, Ms. Yang had been serving as a vice president and general manager of the finance department at a regional branch of Xiangsheng Real Estate Group Limited* (祥生地產集團有限公司).

Ms. Yang graduated from Nanjing Audit University (南京審計學院) with a bachelor's degree in auditing in June 2000. Ms. Yang became a member of the Chinese Institute of Certified Public Accountants (中國註冊會計師) in September 2003 and the Certified Tax Agents (中國註冊稅務師) in December 2003.

BIOGRAPHICAL DETAILS OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

SUPERVISORS

Ms. CAI Luyi (蔡璐懿), aged 40, was joined the Group as a manager of the Group's archives department in August 2016, and was appointed as a Supervisor in July 2017. Ms. Cai is mainly responsible for supervising and providing independent judgement to the Board. From December 2003 to March 2010, Ms. Cai served as the administrative director of the Shanghai office of Boss & Young (上海邦信陽•中建中匯律師事務所) (previously known as Shanghai Zhonghui Law Firm* (上海中匯律師事務所)). From May 2010 to July 2016, Ms. Cai served as the administrative director in Shanghai Zunwei.

Ms. Cai obtained a higher diploma in commercial and residential construction from the Shanghai Construction School (上海市住宅建築學校) in July 1999.

Mr. LU Xili (陸希立), aged 36, was appointed as a Supervisor in January 2016. Mr. Lu became a member of All China Lawyers Association (中國律師協會) in March 2009 and has over ten years of legal practice experience. From July 2006 to March 2011, Mr. Lu worked as an assistant associate at Jin Mao Law Firm* (上海市金茂律師事務所). Since March 2011, Mr. Lu has been working at Shanghai office of Boss & Young (上海邦信陽•中建中匯律師事務所) (previously known as Shanghai Zhonghui Law Firm* (上海中匯律師事務所) and Shanghai Zhongjian Zhonghui Law Firm (上海中建中匯律師事務所)), and is currently serving as a partner at the firm. While he was serving at the firm, he joined in the international high performers internship programme offered by A&L Goodbody, an international law firm headquartered in the Republic of Ireland, from September 2012 to March 2013 and completed it successfully.

Mr. Lu graduated from East China University of Political Science and Law (華東政法大學) (previously known as the "East China College of Political Science and Law (華東政法學院)") and obtained a bachelor of laws in July 2006.

Ms. WANG Juanping (王娟萍), aged 51, was appointed as a Supervisor in January 2016. Before Ms. Wang joined the Group, she was the financial controller of the Shanghai office of Boss & Young (上海邦信陽•中建中匯律師事務所) (previously known as Shanghai Zhonghui Law Firm* (上海中匯律師事務所) from February 2002 to April 2015. Since May 2015, Ms. WANG has been working as the financial controller of Shanghai Zunwei.

Ms. Wang obtained her bachelor of accountancy from Lanzhou University of Finance and Economics (蘭州商學院) in June 1996.

SENIOR MANAGEMENT

Mr. WAN Fang (萬方), aged 41, was appointed as the project manager of the Group's project department No.1 in May 2013, and is primarily responsible for managing distressed assets management projects of the Group. Mr. Wan has over 10 years of experience in asset management industry. From July 2001 to May 2002, Mr. Wan worked in a management position at China Vanke Co., Ltd. (萬科企業股份有限公司), and from May 2004 to April 2005, Mr. Wan worked as a sales executive at Forte Land Company Limited (復地(集團)股份有限公司). From November 2004 to October 2005, Mr. Wan worked as a marketing director at Shanghai office of Chengquan Real Estate Consulting Limited* (上海成全置業顧問有限公司). From December 2007 to December 2008, Mr. Wan worked as a branding and marketing manager in Shanghai Zhongkai Real Estate Development Co., Ltd.* (上海中凱房地產開發管理有限公司). From August 2009 to April 2010, Mr. Wan worked at Tianjin Binhai Lianchuang Fund Management Company Limited* (天津濱海聯創投資基金管理有限公司) as the general manager. From October 2010 to May 2013, Mr. Wan worked as a vice general manager and general manager at Shanghai Jiaheng Haofa Real Estate Development Co., Ltd. (上海嘉恒浩發房地產開發管理有限公司). Mr. Wan has obtained the PRC Fund Qualification Certificate* (基金從業人員資格考試成績合格證) in April 2016 and is qualified to practice in fund investment and management. Throughout his career within the private sector, Mr. Wan had handled private equity fund transactions including acquisitions of real estate assets.

Mr. Wan obtained his bachelor of business administration from Fudan University (復旦大學) in July 2001, and further obtained his master of business administration from Fudan University in June 2009.

BIOGRAPHICAL DETAILS OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT



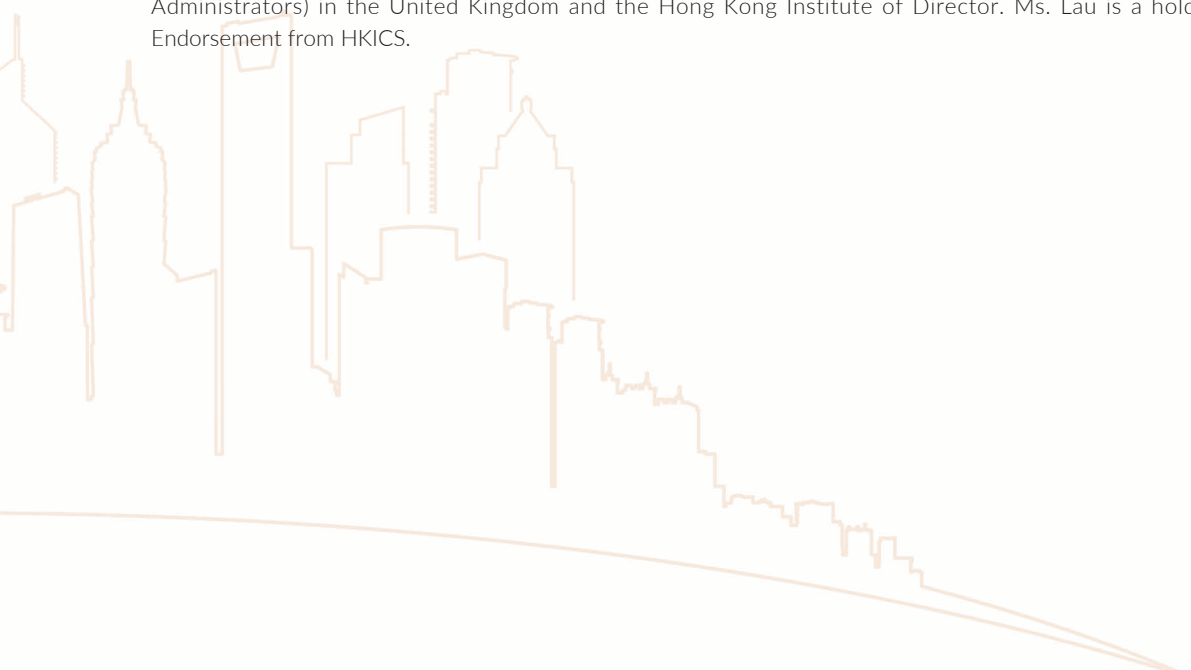
Ms. CHEN Min (陳敏), aged 40, was appointed as the chief risk management officer in January 2010. In January 2020, Ms. Chen was appointed as a responsible officer of Realway (Hong Kong) Assets Management Limited* (瑞威(香港)資產管理有限公司), a wholly-owned subsidiary of the Company and is licensed under the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) ("SFO") to carry on Type 4 (Advising on Securities) and Type 9 (Asset Management) regulated activity. From August 2001 to May 2004, Ms. Chen worked as an associate at Shanghai United Law Firm (上海市聯合律師事務所). From February 2004 to October 2019, Ms. Chen has been working at the Shanghai office of Boss & Young (上海邦信陽•中建中匯律師事務所) (Previously known as Shanghai Zhonghui Law Firm* (上海中匯律師事務所) and Shanghai Zhongjian Zhonghui Law Firm (上海中建中匯律師事務所)) with her last position being a partner. Since March 2017, Ms. Chen has been serving as an independent Director of Shenzhen Jiahong Dental Medical Co., Ltd. (深圳家鴻口腔醫療股份有限公司), a company whose shares were listed on the New Third Board (Stock Code: 834566) until September 2017. Throughout her career as legal practitioner, she had acted for various private equity funds, asset management companies, trust companies and wealth management companies in various private equity transactions ranging from fund formation, private and public fundraising, mergers and acquisitions, assets securitisation, asset disposal and realisation, and regulatory compliance.

Ms. Chen obtained a bachelor of laws degree from Fudan University (復旦大學) in July 2001, and master of international laws from the Shanghai University of International Business and Economics (上海對外經貿大學) in March 2007. In December 2015, Ms. Chen also obtained a master of laws degree from Emory University School of Law. Ms. Chen became a member of All China Lawyers Association (中國律師協會) in 2002. None of the above degrees were obtained through distanced learning programmes.

COMPANY SECRETARY

Ms. LAU Wai Yee (劉惠儀), aged 54, was appointed as the company secretary of the Group on 13 October 2019. Ms. Lau has over 32 years of experience in corporate secretarial and compliance fields. She started working as a Company Secretarial Assistant in KPMG in 1987. Thereafter, she was employed as an Assistant Company Secretarial Manager of Deloitte in 1994 and a Corporate Services Manager under the Tax Division of Arthur Andersen in 1999. Ms. Lau also worked as a Corporate Services Manager of PricewaterhouseCoopers and Tricor Services Limited in 2002 and 2003 respectively. In 2004, she started her first own business consulting company providing corporate and compliance consulting services to multinational clients, offshore companies as well as private and listed companies. She sold the company in 2012 and started a new consulting company in 2014, namely Immanuel Consulting Limited, a professional service company specializing in integrated Business and Corporate Services. She is currently the Director of Immanuel Consulting Limited.

Ms. Lau has become a Chartered Secretary since 1990. She is a Fellow Member of the Hong Kong Institute of Chartered Secretaries ("HKICS"), the Chartered Governance Institute (formerly known as the Institute of Chartered Secretaries and Administrators) in the United Kingdom and the Hong Kong Institute of Director. Ms. Lau is a holder of the Practitioner's Endorsement from HKICS.



MANAGEMENT DISCUSSION AND ANALYSIS

INDUSTRY REVIEW

Since 2019, the global macro economy has been sluggish. The economies of major developed regions such as the United States, Europe and Japan further slowed down, and the economic growth for most emerging economies have also shown signs of slowing down. The International Monetary Fund has repeatedly highlighted the huge downward pressure faced by the global economy caused by the rising tariff barrier conflicts, uncertainties in trade and geopolitical risks, and structural factors for advanced economies. Against the backdrop of slowing global economic growth and rising protectionism, the downward pressure on China's economy in 2019 continued to increase, and competition in the private fund management industry further intensified.

According to statistics from Zero2IPO Research Center, 2,710 new funds were launched in China's equity investment market in 2019, raising an aggregate of approximately RMB1,244.4 billion, a year-on-year decrease of approximately 6.6%. The investment sentiment of the market continued to cool down. Enterprises were generally cautious with investments. Investment amount of approximately RMB763.1 billion was recorded, representing a year-on-year decrease of approximately 29.3%, involving 8,234 investments, representing a year-on-year decrease of approximately 17.8%.

Affected by the shifting of China's economic growth and the Chinese government's policies of dual control over the real estate industry and the private fund management industry, China's private fund management industry entered an adjustment period in 2019. The market as a whole has entered into a "new norm" moving in low position, and real estate investment is facing difficult challenges:

- (i) increasing difficulty in raising funds. The downward pressure on the Chinese economy increased, which worsened the overall investment sentiment of private equity investors and made it more difficult to raise funds;
- (ii) tighter industry supervision. Relevant Chinese regulatory authorities imposed tighter requirements to regulate real estate private equity funds. The registration of private equity fund products, fundraising activities, and supervision on the appropriateness of investors are more stringent, requiring a longer period for the fund managers to commence investment projects;
- (iii) deterioration of project cash flow. Influenced by the downtrend of the physical industries such as retail and catering, the operating cash flow of commercial real estate projects of investment fund is tight. Property sales slowed down, resulting in a decrease in value of assets and a decline in asset realisation;
- (iv) exit of fund is difficult, and the pressure for payment has increased. Common ways of exit generally adopted by China's real estate funds include individual sale of property, bulk asset transactions (general asset transfers or equity transfers). Due to the decline of the investment desire by the general public, the pressure on cash flow and the decrease in demand for real estate, the time and value of realisation for different projects of real estate fund investment was unable to meet the expectation, imposing even more difficulties for the exit of funds, hence the positive exit-reinvest cycle could not be formed.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS PERFORMANCE

The Group is a private fund manager specialising in the management of real estate investment funds in the PRC. The Group manages two broad types of funds, namely (i) fund(s) structured and managed for the purpose of directly investing in a specific real estate investment project (“**Project Fund(s)**”); and (ii) flexible fund(s) of funds structured and managed, or co-managed, by the Group which may invest in designated types of funds under the Group’s portfolio instead of making direct investment into investment projects and are permitted to invest in multiple investment projects indirectly through a number of funds at the same time (“**FOF (s)**”). The Group’s managed funds invest in three main categories of portfolio assets, namely commercial real estate projects, distressed assets projects, and urbanisation and redevelopment projects.

1. BUSINESS EXPANSION

Despite the challenging market environment, the Group’s assets under management managed to record growth in the Year. As at 31 December 2019, the Group’s assets under management amounted to RMB4,894.1 million, which is higher than RMB4,514.0 million as at 31 December of 2018.

Set out below is a breakdown of the assets under management (“**AUM**”) by fund as at the end of relevant years:

	As at 31 December 2019		As at 31 December 2018	
	Number of funds	AUM RMB million	Number of funds	AUM RMB million
Project Funds	14	4,819.3	10	4,460.0
FOFs	9	823.0	6	694.0
Less: FOFs investments in Project Funds	-	(748.2)	-	(640.0)
Total	23	4,894.1	16	4,514.0

Set out below is a breakdown of project fund assets under management by portfolio asset type as at the end of relevant years:

	As at 31 December 2019			As at 31 December 2018		
	Number of projects	AUM RMB million	Proportion %	Number of projects	AUM RMB million	Proportion %
Commercial real estate projects	6	1,666.3	34.6%	3	959.6	21.5%
Distressed assets projects	3	1,965.3	40.8%	3	2,593.8	58.2%
Urbanisation and redevelopment projects	5	1,187.7	24.6%	4	906.6	20.3%
Total	14	4,819.3	100.0%	10	4,460.0	100.0%

Note: The amount which FOFs had invested in Project Funds was eliminated to avoid double counting.

MANAGEMENT DISCUSSION AND ANALYSIS

Under the increasingly complicated and difficult local and international economic situation and the intensifying competition in the industry, the Group tackled new opportunities and challenges in a proactive manner in 2019. The Group commenced and implemented the following major tasks:

- (i) for the year ended 31 December 2019, the Group had acquired three commercial real estate projects, and one urbanisation and redevelopment projects. Commercial real estate projects include Xintian Impression Project* (新田印象項目), Yan'an Project* (延安項目) and Fuzhou Project* (福州項目) (further details of the above 3 projects are set out in the section head "MANAGEMENT DISCUSSION AND ANALYSIS – BUSINESS PERFORMANCE – Business Expansion" in the 2019 interim report of the Company). The urbanisation and redevelopment project is CIFI Project* (旭輝項目). CIFI Project* (旭輝項目) is a construction and operation project cooperated by the Group and CIFI Holdings (Group) Co. Ltd.* (旭輝集團股份有限公司) (a company listed on the Main Board of The Stock Exchange of Hong Kong Limited, Stock Code: 884) (Top 20 real estate enterprise in the PRC) in Changzhou with over 130,000 square meter saleable area.
- (ii) for the year ended 31 December 2019, the Group had set up three FOFs , namely, Hangzhou Fuyang Huirong Investment Management Partnership (Limited Partnership)* (杭州富陽匯嶸投資管理合夥企業(有限合夥)), Hangzhou Fuyang Huizhen Investment Management Partnership (Limited Partnership)* (杭州富陽匯臻投資管理合夥企業(有限合夥)) (further details of the above 2 FOFs are set out in the section head "MANAGEMENT DISCUSSION AND ANALYSIS – BUSINESS PERFORMANCE – Business Expansion" in the 2019 interim report of the Company) and Hangzhou Fuyang Huiqin Investment Management Partnership (Limited Partnership)* (杭州富陽匯欽投資管理合夥企業(有限合夥)). Hangzhou Fuyang Huiqin Investment Management Partnership (Limited Partnership), established in August 2019, is a FOF invested and managed by the Group and registered with the Asset Management Association of China.
- (iii) in addition to the development of new projects and FOFs, the Company established Chongqing Realway Equity Investment Fund Management Co., Ltd.* (重慶瑞威股權投資基金管理有限公司) as its wholly-owned subsidiary in Chongqing on 20 May 2019 and established Chengdu Realway Asset Management Co., Ltd.* (成都瑞威資產管理有限公司) as its non-wholly-owned subsidiary in Chengdu on 18 September 2019. This was part of the Group's strategy to expand its geographical presence in the western parts of China, to enhance the connection between resources from the eastern city and the industries in the western parts of China. The Group will grasp the development opportunities in Chongqing and Chengdu proactively and strategically extend both its longitudinal and latitudinal industrial chains once again. Moreover, in 2019, the Group established strategic partnership relationship with assets management companies and investment institutions in different regions, so as to explore investment opportunities in the properties of major cities in the PRC and south-east Asia regions as well as cooperation opportunities at the Company's equity level.
- (iv) on 30 July 2019, Realway (Hong Kong) Assets Management Limited* (瑞威(香港)資產管理有限公司), a wholly-owned subsidiary of the Company applied to the Securities and Futures Commission (the "SFC") for the licences permitting it to carry out Type 4 (advising on securities) and Type 9 (asset management) regulated activities. The SFC had granted the approval on 16 January 2020.

MANAGEMENT DISCUSSION AND ANALYSIS



2. INTERNAL MANAGEMENT

- (i) organisation structure adjustment: In order to better respond to and implement the Group's development strategy, enhance the corporate governance structure, and improve operational efficiency and management effectiveness, the management of the Company rationalised the Company's organisational structure in 2019 and established the Operation Management Department to give professional advice on important matters at every stage of the Group's investment projects, conduct overall control and report to the Group's chief executive officer. At the same time, in order to enhance management empowerment, the Company continued to implement reforms, such as optimising personnel management and employees structure, clarifying powers and responsibilities, and bifurcating functional indicators and operational indicators. The Directors believe that such fine tune on organisational structure will improve the Company's management efficiency, ensure that the Company's strategy can be effectively and fully implemented, and further optimise corporate governance.
- (ii) investment project management and control: Under the new economic landscape and industry environment, the Group carried out focused post-investment management on its investment projects, conducted analysis and research on the possible investment risks comprehensively, and improved the alignment and effectiveness of project management to maximise control of project investment risk.
- (iii) internal control: The Group strictly complied with regulatory requirements, continuously strengthened internal control and risk management. It has established a comprehensive and effective internal control and compliance working mechanism with clear allocation of duties, and executed the fundamental processes of risk management in all aspects of management and operation to cultivate a sound risk management culture. In 2019, the Group continued its internal control which emphasised on optimising the internal control and defining internal control responsibilities. We will continue to optimise our internal control design, persistently improve the internal control evaluation mechanism, and effectively prevent management operation risks according to the need for development.

FUTURE OUTLOOK

At the beginning of 2020, the COVID-19 outbreak in China posed significant impact on various industries in China, and the real estate industry invested by funds under management of the Group was adversely affected by the COVID-19 outbreak. Investment projects, including the collection and disposal of distressed assets or the operation and management of commercial real estate and the construction and sales of residential real estate etc., are temporarily suspended due to the COVID-19 outbreak, causing huge pressure on the project schedule in the short term. As for the commencement of new projects, due to the inability to perform tasks such as on-site due diligence, the implementation of new projects has also been greatly affected. The influence of the COVID-19 outbreak will eventually spread to investment products that provide financial services for real estate such as bank wealth management, trust or private fund. The Group expects that liquidity would be the most important risk faced by the industry in 2020. As a private fund manager focusing on real estate investment, the Group has also been affected to a certain extent on the fund raising, investment, management and exit from the investment.

However, with various policies introduced by the government to ease the impact of the COVID-19 outbreak, the economic development will maintain its positive momentum in the long run. At present, there are still structural and regional opportunities in the real estate market. The companies and projects manage to withstand the impact of the COVID-19 outbreak will certainly enjoy greater investment value in the future.

To cope with the impact of the COVID-19 outbreak, the Group initiated comprehensive risk study and contingency plan, and communicated with the investors of each project on the progress of the projects in a timely manner. The Group will actively deal with the possible adverse impact of the COVID-19 outbreak on our business operations. We will also continue to adhere to our professionalism and stick to the bottom line of every investment to protect the funds of our investors and strive to minimise the impact of the COVID-19 outbreak.

MANAGEMENT DISCUSSION AND ANALYSIS



Looking ahead, the Group will focus on the following development strategies:

- (i) as for fundraising, while striving to retain its existing customers, the Group will put more efforts in exploring institutional investors, identifying new financial products and channels, and obtaining the fundraising for key clients;
- (ii) as for investment, the Group will continue to focus on the real estate investment, enhance industry research capabilities, seize investment opportunities, explore cooperation modes with large and medium-sized real estate enterprises, as well as exploit and enhance the asset value of our investment projects. Meanwhile, the Group will consolidate its advantageous resources to focus on further developing the business of merger and acquisition and reconstruction of distressed assets;
- (iii) as for exit from the investment, the Group is finalising the exit of certain investment projects and continues to identify and invest cautiously into new projects with great potential. Such cautious but aggressive strategy will continue to support the future performance of the Group; and
- (iv) as for overseas business, as Realway (Hong Kong) Assets Management Limited* (瑞威(香港)資產管理有限公司), a wholly-owned subsidiary of the Company, has obtained the licenses granted by SFC to carry out Type 4 (advising on securities) and Type 9 (asset management) regulated activities. The Group will be devoted to paving the way for connection between cross-border assets and capital, absorbing international capital for its real estate projects, so as to improve its existing investment portfolio, enhance the diversity of its product design.

In 2020, while celebrating the tenth anniversary of our establishment, the Group will continue to identify opportunities to exert our asset management skills, risk management expertise and execution capabilities, so as to enhance the value of different types of our real estate projects through the removal of existing stock in the real estate market, disposal of distressed products or enhance the value of different real estate products with other resources, promoting the healthy growth of the Chinese economy as whole, and in turn bringing sustainable returns to shareholders and investors.



MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue

The Group derived its revenue mainly from the fees charged on the Project Funds and FOFs established and managed by it. Such fees comprised of regular management fees, performance fees and one-off fund establishment fees. During the Year, the Group recognised a revenue of approximately RMB125.2 million, representing a decrease of approximately RMB32.2 million or 20.4% compared to the previous year, which was mainly attributable to the absence of exist of management fund from any projects and no significant performance fee was recorded.

Set out below is a breakdown of the revenue by income source during the indicated period:

	2019	For the year ended 31 December		
		2018	Change	Rate of change
		(RMB'000, except percentages)		
Project Funds				
– regular management fees	102,054	99,000	3,054	3.1%
– performance fees	95	43,873	(43,778)	(99.8%)
– one-off fund establishment fees	11,616	5,076	6,540	128.8%
Sub-total	113,765	147,949	(34,184)	(23.1%)
FOFs				
– regular management fees	11,065	9,991	1,074	10.7%
– performance fees	-	-	-	-
– one-off fund establishment fees	-	339	(339)	(100.0%)
Sub-total	11,065	10,330	735	7.1%
Advisory fees	943	-	943	-
Less: sales-related taxes	(539)	(862)	323	(37.5%)
Total	125,234	157,417	(32,183)	(20.4%)

REGULAR MANAGEMENT FEES

Revenue of the Group generated from regular management fees during the Year was approximately RMB113.1 million, which accounted for approximately 90.3% of the Group's total revenue for the Year, representing an increase of approximately RMB4.1 million or 3.8% as compared to the corresponding period last year, which was mainly due to the increasing size of AUM for the Year as compared to that of 2018.

PERFORMANCE FEES

As no managed funds of the Group exited from the investment projects, the Group did not record significant performance fees during the Year. In contrast, performance fees of RMB43.9 million was earned for the year 2018 due to the exits of managed funds from sizeable projects such as Fuzhou Wanbaocheng Project* (福州萬寶城項目), Dianshanhu Project* (澱山湖項目) and Ningbo Zhenhai Project* (寧波鎮海項目).

MANAGEMENT DISCUSSION AND ANALYSIS

ONE-OFF FUND ESTABLISHMENT FEES

One-off fund establishment fees represent the fees charged by the Group in relation to the establishment of the funds and investors sourcing. Revenue of the Group generated from one-off fund establishment fees for the Year was approximately RMB11.6 million, representing a year-on-year increase of approximately RMB6.2 million or 114.5% as compared to the corresponding period last year, which was mainly due to the increase of the rate of establishment fees for the Group's fund in the year 2019 and size of AUM for the Year as compared to that of 2018.

ADVISORY FEES

Advisory fees are the relevant fees charged for the specific investment advisory services for particular projects offered by the Group with its professional advantage. New advisory fees for the Year were approximately RMB0.9 million for provision of advisory services by the Company on Huaqiao Cheng Resident Villa Project* (華僑城旅居小鎮項目), and no such revenue was recorded in the corresponding period last year.

OTHER INCOME AND GAINS

Other income and gains decreased from approximately RMB13.2 million in 2018 to approximately RMB5.1 million for the Year, representing a decrease of approximately 61.2%. The decrease was mainly due to the decrease of dividend income derived from investments in associates or a joint venture at fair value through profit or loss.

Set out below is a breakdown of other income and gains during the indicated period:

	2019	For the year ended 31 December		
		2018	Change	Rate of change
(RMB'000, except percentages)				
Dividend income from investments in associates or a joint venture at fair value through profit or loss ("IAFV")	808	8,456	(7,648)	(90.4%)
Government grants	3,977	4,307	(330)	(7.7%)
Waiver of liabilities payable to a non-related party	-	325	(325)	(100.0%)
Interest income	331	86	245	284.9%
Gain on disposal of items of property, plant and equipment	11	-	11	100.0%
Gain on disposal of a subsidiary	-	29	(29)	(100.0%)
Total	5,127	13,203	(8,076)	(61.2%)

DIVIDEND INCOME FROM INVESTMENTS IN ASSOCIATES OR A JOINT VENTURE AT FAIR VALUE THROUGH PROFIT OR LOSS ("IAFV")

The Group's dividend income from IAFV decreased from approximately RMB8.5 million in 2018 to approximately RMB0.8 million for the Year, a year-on-year decrease of approximately 90.4% which was mainly attributable to (i) the Group invested in Zhongheng Project* (眾恒項目) in phrases with its own fund in 2018, and no relevant income was recorded in 2019. Therefore, the dividend income from Zhongheng Project* (眾恒項目) by the Group's own fund for the Year decreased by RMB4.7 million compared with last year; (ii) in 2018, dividend from investment in FOF III (Realway Development No. 3 Unit Trust Fund) by the Group's own fund for 2018 was RMB3.1 million, which was mainly attributable to the final dividend for exiting from Fuzhou Wanbaocheng Project* (福州萬寶城項目). Only a dividend of RMB0.5 million was received from FOF III for the Year, which was the periodic dividend of FOF III.

MANAGEMENT DISCUSSION AND ANALYSIS

ADMINISTRATIVE EXPENSES

Administrative expenses of the Group for the Year were approximately RMB81.8 million, representing a decrease of approximately 17.9% as compared to approximately RMB99.7 million recorded in the previous year. Such decrease was mainly due to:

- (i) in 2019, cost in relation to the Company's successful listing in 2018 i.e. fees paid to professionals including audit fees, compliance advisory fees, legal advisory fees and printing fees, was accounted for in advisory fees, while in 2018, such cost was accounted for in listing expenses. According to the analysis after the combination of advisory fees and listing expenses, the advisory fees and listing expenses for 2019 decreased by approximately RMB13.6 million or 46.7% compared with the same period of 2018, which was mainly due to the decrease of approximately RMB13.6 million in fees paid to professionals for the year 2019 compared with the same period of 2018;
- (ii) for the year 2018, employee incentive expenses were approximately RMB4.8 million, while there was no such expenses for the year 2019.

IMPAIRMENT LOSS ON TRADE RECEIVABLES

The Group recognised provision for impairment loss of receivables of approximately RMB19.8 million in the Year, of which provision for individually impaired trade receivables amounted to RMB19.3 million and provision for collectively impaired trade receivables amounted to RMB0.5 million.

The Group applies the IFRS 9 simplified approach to measure the provision for expected credit loss ("ECL"). According to the policy, the Group: (i) determined the receivable group by using aging as a credit risk characteristic, and made provision for collectively impaired trade receivables using aging analysis; and (ii) made individually impaired trade receivables provision for ECL based on the recoverability of individual receivables and financial position of the debtor.

During the Year, the Group conducted a comprehensive assessment of receivables, and made an integrated consideration on the management fees receivables in terms of the repayment history of the funds, aging, financial status and macro-economic environment. In early 2020, the COVID-19 outbreak in China has adversely affected the general economic trend. For the sake of prudence, the Group uses the aging analysis to account for general loss provisions for the balance of all receivables. Moreover, the Group also made detailed evaluation of different impacts of the COVID-19 outbreak on individual project and identified that (i) the disposal and collection for distressed asset projects and (ii) the operation and management of commercial real estate projects were affected by the COVID-19 outbreak to a larger extent. The progress of disposal and collection for the Group's Dongfang Baorui Distressed Assets Project* (東方保瑞不良資產項目) was particularly affected by the COVID-19 outbreak as the majority of the base assets of the investment subject are traded in or located in the market of Jiangsu and Zhejiang provinces in the PRC and the size of the investment subject was relatively large. As for the Group's Huaqiao Cheng Commercial Real Estate Project* (華僑城商業不動產項目), the underlying assets of the investment subject are commercial complexes. Under the influence of the COVID-19 outbreak, the merchandising operations and large scale transactions were stagnant. Therefore, for the sake of prudence, in addition to making general loss provision, the Group made special loss provisions of RMB15.4 million and RMB3.9 million for the 30% balance of management fees in respect of the amount due from Dongfang Baorui Distressed Assets Project* (東方保瑞不良資產項目) and Huaqiao Cheng Project* (華僑城項目), respectively. The Group will carry out reasonable and cautious evaluation on the recoverability of receivables based on the development of the COVID-19 outbreak and its impact on our projects.

MANAGEMENT DISCUSSION AND ANALYSIS

INCREASE/(DECREASE) IN FAIR VALUE OF IAFV

As part of the Group's ordinary and usual course of business, the Group has been making investments in the funds structured and managed by it. Such investments were consistently recognised as IAFV in the Group's financial statements and will continue such accounting treatment in the future.

The Group, as an investment fund manager, measures the above investments in associate(s) or joint venture(s) at fair value through profit or loss in accordance with IFRS 9. Financial assets of distressed asset projects are applying level 3 hierarchy of fair value assessment, which is based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The valuation techniques and key inputs under such accounting policy are: discounted cash flow with future cash flows that are estimated based on expected recoverable amounts, discounted at rates that reflect management's best estimation of the expected risk level. It indicates the following relationship to fair value:

- the higher the recoverable amounts the higher the fair value;
- the earlier the recovery date the higher the fair value;
- the lower the discount rates, the higher the fair value.

Fair value of IAFV for the Year decreased RMB10.4 million as compared with last year, which was mainly attributable to (i) the valuation of Huaqiao Cheng Project* (華僑城項目) did not increase significantly, but there was (a) an increase in operating costs due to the improvement and adjustment made based on the business layout, and the renovation works; and (b) an increase in fund operating costs due to the fund's term extension, resulting in a decrease of RMB8.0 million of the fair value of IAFV; and (ii) the effect of real estate regulatory policies, making the recoverable amount of Yuhang Xinhua Yuan Project* (余杭馨華園項目) falling below expectations and the actual progress of withdrawal lagged behind schedule, resulting in a decrease of RMB3.7 million of the fair value of IAFV as compared with the same period last year.

FINANCE COST

The finance cost of the Group incurred for the Year was RMB0.3 million, mainly due to the inclusion of interest expenses related to leases since 2019 by the Group after the adoption of the new standard, IFRS 16-Lease.

SHARE OF LOSSES OF JOINT VENTURES

Share of losses of joint ventures of the Group for the Year increased by approximately RMB2.2 million as compared to the same period in 2018, mainly due to the losses of RMB2.5 million incurred on the investments in Guangzhou Zhongshunyi Management Consultancy Co., Ltd. * (廣州中順易管理諮詢有限公司) (formerly known as 廣州中順易財富管理有限公司) ("Guangzhou Zhongshunyi"), Shanghai Ruifu Investment Management Co., Ltd. * (上海芮富投資管理有限公司) and Shanghai Ruidan Business Advisory Co., Ltd.* (上海芮旦商務諮詢有限公司) during the Year. The above three joint ventures were established for the purpose of enhancing the Group's marketing capabilities to attract high-net-worth investors and expanding the wealth management operation.

SHARE OF LOSS OF AN ASSOCIATE

Guangrui Juyao (Qingdao) Wealth Asset Management Company Limited* (光瑞聚耀(青島)財富資產管理有限公司) (the "Guangrui Juyao"), an associate jointly established by the Company with Northern International Trust Limited* (北方國際信託股份有限公司) and Everbright Financial Management (Qingdao) Limited* (光大金控(青島)有限公司), commenced its wealth management business in 2019, providing safe, convenient and efficient services for fund investors by leveraging on its professional operating advantage. The Group's share of loss of an associate for the Year increased by RMB0.7 million as compared to the same period in 2018, mainly due to the loss of RMB0.7 million recognised in proportion using equity method incurred on the investments in Guangrui Juyao during the Year.

MANAGEMENT DISCUSSION AND ANALYSIS

INCOME TAX EXPENSE

Income tax expense of the Group for the Year was approximately RMB5.1 million, representing a decrease of approximately 69.0% as compared to approximately RMB16.4 million for 2018, mainly due to the decrease in profit before tax.

TOTAL COMPREHENSIVE INCOME FOR THE YEAR

Profit for the year of the Group decreased from approximately RMB46.5 million in 2018 to RMB6.8 million for the Year, and net profit margin decreased from approximately 29.5% in 2018 to approximately 5.4% for the Year, mainly due to:

- (i) as there was no exit plan for investments during the Year, the performance fees received by the Group in respect of funds under its management for the Year decreased as compared to approximately RMB43.9 million for the year ended 31 December 2018;
- (ii) fair value of IAFV for the Year decreased RMB10.4 million as compared with last year; and
- (iii) a year-on-year decrease of approximately RMB17.9 million in administrative expenses was recorded, which was mainly attributable to (a) advisory fees and listing expenses for 2019 decreased by approximately RMB13.6 million as compared to the same period in 2018 subsequent to the successful listing of the Company in 2018; (b) employee incentive expenses decreased by approximately RMB4.8 million as compared to the same period in 2018.

LIQUIDITY AND FINANCIAL RESOURCES

The Group regularly reviews its liquidity position and actively manages liquidity and financial resources in light of changes in the economic environment and business development needs. As at 31 December 2019, the cash and cash equivalents of the Group were approximately RMB22.3 million, representing a decrease of approximately RMB144.9 million as compared to the amount recorded as at the end of the previous year, mainly due to the net proceeds from the issue of new shares in initial public offering (the "Share Offer") in 2018. After deducting the underwriting fees and related expenses, the net proceeds from the Share Offer amounted to approximately HK\$183.7 million (approximately RMB161.0 million). There was no such cash inflow from fund-raising during the Year.

GEARING RATIO

The gearing ratio of the Group as at 31 December 2019 was nil (31 December 2018: nil) as the Group had no outstanding loans and borrowings or bank overdrafts as at 31 December 2019.

TREASURY POLICIES

The Group has adopted a prudent financial management approach towards its treasury policies and thus maintained a healthy liquidity position during the Year. The Group always strives to minimise exposure to credit risk by strictly controlling outstanding receivables and setting up a credit control team. To manage liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

PROCEEDS FROM THE SHARE OFFER

The Company issued 38,340,000 H Shares pursuant to the Share Offer, all of which were listed on the Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 13 November 2018 (the "Listing Date"). After deducting the underwriting fees and other related expenses, the net proceeds from the Share Offer amount to approximately HK\$183.7 million, which was allocated and utilised in accordance with the purposes set forth in the prospectus of the Company dated 31 October 2018.

MANAGEMENT DISCUSSION AND ANALYSIS

Below is a breakdown of the application of net proceeds from the Share Offer as at 31 December 2019:

Total net proceeds of approximately HK\$183.7 million (equivalent to approximately RMB161.0 million) raised as at 31 December 2018	Allocated net proceeds from the Share Offer as at 31 December 2018 (RMB'000)	Utilised net proceeds from the Share Offer up to 31 December 2019 (RMB'000)	Utilisation rate
– Setting up new FOFs	96,565	96,565	100%
(i) FOF IX ^(note 1)		48,000	
(ii) FOF X ^(note 2)		28,000	
(iii) FOF VIII ^(note 3)		20,000	
(iv) Exchange loss		565^(note 4)	
– Geographical expansion of the Group's business in the PRC	48,283	48,283	100%
(i) Contribution to Realway Capital Assets Management (Beijing) Co., Ltd.* (北京瑞威資產管理有限公司)		13,000	
(ii) Contribution to Realway Capital Asset Management (Xi'an) Co., Ltd.* (西安瑞威資產管理有限公司)		10,000	
(iii) Contribution to Realway Capital Assets Management (Guangzhou) Co., Ltd.* (廣州瑞威資產管理有限公司)		6,300	
(iv) Contribution to Realway Capital Business Consultancy (Hangzhou) Co., Ltd.* (杭州瑞威商務諮詢有限公司)		6,300	
(v) Contribution to Chongqing Realway Equity Investment Fund Management Co., Ltd.* (重慶瑞威股權投資基金管理有限公 司)		8,000	
(vi) Contribution to Realway (Hong Kong) Assets Management Limited* (瑞威(香港)資產管理有限公司)		4,272^(note 5)	
(vii) Exchange loss		411^(note 4)	
– Funding for working capital and other general corporate purposes	16,094	16,094^(note 6)	100%

Notes:

- FOF IX represents Hangzhou Fuyang Huirong Investment Management Partnership (Limited Partnership)* (杭州富陽匯嶸投資管理合夥企業(有限合夥)), a FOF set up in January 2019 and co-managed by the Group in the form of limited partnership.
- FOF X represents Hangzhou Fuyang Huiqin Investment Management Partnership (Limited Partnership)* (杭州富陽匯欽投資管理合夥企業(有限合夥)), a FOF set up in August 2019 and managed by the Group in the form of limited partnership.
- FOF VIII represents Realway Development No. 5 Unit Trust Fund* (瑞威發展五號契約型私募基金), a FOF structured by the Group in the form of contract based fund in December 2017.
- The Company incurred exchange loss mainly due to the appreciation of RMB during the period from January to April in 2019 which did not occur during the year ended 31 December 2018.
- Approximation based on the actual amount of HK\$5.0 million.
- The Company incurred exchange loss of approximately RMB0.1 million in respect of working capital requirements during the period from January to March in 2019.

MANAGEMENT DISCUSSION AND ANALYSIS

PLEDGE OF ASSETS

As at 31 December 2019, the Group did not have any pledge on its assets.

FOREIGN EXCHANGE RISK

The Group principally operates in the PRC with most of its businesses being denominated in RMB. The Group only bears the risk of fluctuations in the exchange rate of RMB against HKD. The Group currently has no hedging of foreign exchange risk and we believe that the Group's foreign exchange risk is manageable and will closely monitor the relevant risks from time to time.

CAPITAL STRUCTURE

There has been no change in the capital structure of the Company since the Listing Date.

FINAL DIVIDEND

In order to reserve resources for the business development of the Group, the Board did not recommend the declaration of a final dividend for the Year (2018: RMB0.0652 (inclusive of tax) per ordinary share).

COMMITMENTS

The Group did not have any significant commitments as at 31 December 2019 (31 December 2018: operating lease commitments amounted to RMB8.7 million).

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

On 5 March 2019, the Company invested RMB14 million to acquire 35% equity interests in Guangzhou Zhongshunyi, the original shareholder of which was Shenzhen Zhongshunyi Asset Management Co., Ltd.* (深圳中順易資產管理有限公司) ("**Shenzhen Zhongshunyi**"). Shenzhen Zhongshunyi was jointly established by CITIC Trust Co., Ltd.* (中信信託有限責任公司), S.F. Express (Group) Co., Ltd.* (順豐速運(集團)有限公司) and Hangzhou Netease Investment Co., Ltd.* (杭州網易投資有限公司), Guangzhou Zhongshunyi has a team of wealth management professionals who worked at major financial institutions and is committed to building an elite and professional marketing team to solidify the business linkage between asset management and wealth management. As all of the applicable percentage ratios as defined under the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**") in respect of such acquisition were less than 5%, the acquisition did not constitute a notifiable transaction of the Company under Chapter 14 of the Listing Rules. For more information, please refer to the section headed "CHAIRMAN'S STATEMENT – FUTURE PROSPECTS – Expansion of the Group's marketing capabilities to attract high-net-worth investors" in the 2018 annual report of the Company.

Save as disclosed above and in this report, the Group did not have any material acquisition or disposal of subsidiaries, associates or joint ventures during the Year.

CAPITAL EXPENDITURES AND CONTINGENT LIABILITIES

As at 31 December 2019, the Group did not have any material capital expenditures and contingent liabilities.

EMPLOYEES AND REMUNERATION POLICY

As at 31 December 2019, the Group employed a total of 127 employees (31 December 2018: 193 employees). The Group has adopted an employee remuneration policy which takes into account factors such as external market competitiveness and internal fairness, and provides diversified training and individual development plans for its employees. The Group has a clear promotion policy that gives eligible employees career progression opportunities.

MANAGEMENT DISCUSSION AND ANALYSIS

SIGNIFICANT INVESTMENTS HELD

As at 31 December 2018, IAFV of the Group was approximately RMB166.2 million. Total actual investment amount (i.e. investment cost) of these investments was approximately RMB145.9 million. Fair value of IAFV increased RMB20.3 million as compared with 1 January 2018. Out of the investment cost of approximately RMB145.9 million, approximately RMB130.0 million was invested in 2 FOFs (including investment of approximately RMB100.0 million in FOF IV, which is made in distressed assets project and investment of approximately RMB30.0 million in FOF III, which is made in commercial real estate project and distressed assets project) and approximately RMB15.9 million was invested in 2 Project Funds.

As at 31 December 2019, IAFV of the Group was approximately RMB279.4 million, representing an increase of approximately RMB113.2 million as compared to 31 December 2018, details of which are as follows:

Name	Type of fund	Type of project invested	Investment amount (RMB'000)	Percentage of shareholdings	Dividend received in the Year (RMB'000)	Fair value at 31 December 2019 (RMB'000)	Percentage of net assets of the Group at 31 December 2019	Unrealized gain/(loss) of the relevant fair value for the Year (RMB'000)	Fair value at 31 December 2018 (RMB'000)	Source of fund
1	FOF IV	Distressed assets projects	100,000	50.0%	1,500	106,038	26.5%	6,038	103,417	Internal resources
2	FOF IX	Commercial real estate projects	48,000	80.0%	-	46,899	11.7%	(1,101)	-	Proceeds from the Share Offer
3	Ningbo Meishan Bonded Harbor Yujin Investment Management Partnership (Limited Partnership)* (寧波梅山保稅港區裕瑾投資管理合夥企業(有限合夥))	Commercial real estate projects	38,420	32.2%	-	36,280	9.1%	(2,140)	11,877	Internal resources
4	FOF III	Commercial real estate projects, distressed assets projects	30,000	10.0%	450	32,624	8.2%	2,624	45,901	Internal resources
5	FOF X	Commercial real estate projects	28,000	100.0%	-	28,842	7.2%	842	-	Proceeds from the Share Offer
6	FOF VIII	Urbanisation and redevelopment projects	20,000	14.4%	-	23,478	5.9%	3,478	-	Proceeds from the Share Offer
7	Shanghai Weiyu Investment Partnership (Limited Partnership)* (上海威鈺投資合夥企業(有限合夥))	Distressed assets projects	5,000	3.3%	-	5,196	1.3%	196	5,027	Internal resources
			269,420		1,950	279,357		9,937	166,222	

The Group will continue to collaborate and operate diversified investment portfolios as well as closely monitor investment performance and market trends to adjust its investment strategies.

Save as disclosed in this report, the Group did not hold any significant investments during the Year.

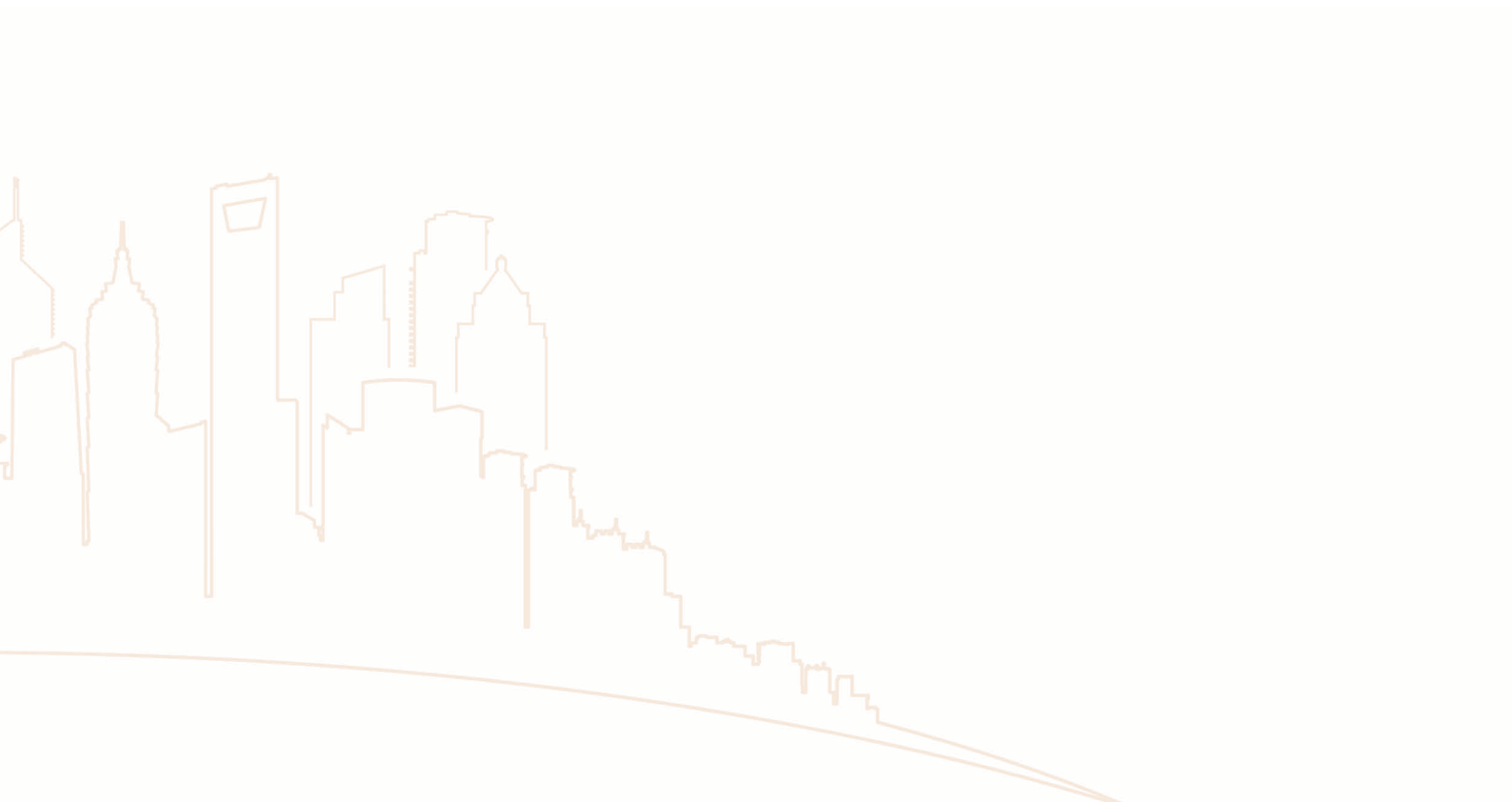


ARBITRATION

On 10 February 2020, Hangzhou Fuyang Huiguan Investment Management Partnership (Limited Partnership)* (杭州富陽匯冠投資管理合夥企業(有限合夥)) (“**Fuyang Huiguan Fund**”), for which Shanghai Ruixiang Investment Management Co., Ltd* (上海瑞襄投資管理有限公司) (“**Shanghai Ruixiang**”), a wholly-owned subsidiary of the Company, acts as a fund manager, filed an application to Shanghai International Economic and Trade Arbitration Commission (Shanghai International Arbitration Center) for arbitration against Shenzhen City Hai Shi Urban Renew Co. Ltd* (深圳市海石城市更新有限公司) (“**Hai Shi Urban Renew**”) in respect of its default in payment of consideration for the transfer of equity interests in the Shenzhen Xinqiaowei Project* (深圳新喬圍項目), demanding Hai Shi Urban Renew pay to Fuyang Huiguan Fund the outstanding transfer consideration, late payment penalty and related legal costs. The total amount sought in this arbitration tentatively amounts to RMB38,063,000. As at 17 March 2020, Shenzhen Xinqiaowei Project* (深圳新喬圍項目) received the outstanding equity transfer amount payable of RMB5,000,000 from Hai Shi Urban Renew.

The investment size of FOF VIII, for which Shanghai Ruixiang, acts as a fund manager, in Fuyang Huiguan Fund as at 31 December 2019 was RMB46.8 million while that of the Company in FOF VIII with its own fund as at 31 December 2019 was RMB20.0 million, accounting for 14.4% of the total assets of FOF VIII as at 31 December 2019.

Given the arbitration has not yet commenced, it is not possible to determine its impact on the current or subsequent profitability of the Company at this stage. Currently the businesses of the Group are in normal operation. The Company will take all appropriate steps to safeguard its rights and interests.



DIRECTORS' REPORT

PRINCIPAL PLACE OF BUSINESS

The Company is a company established and has its registered office in the People's Republic of China. The Company's principal place of business in Hong Kong is situated at Unit 1305, 13/F, Office Plus@Sheung Wan, 93-103 Wing Lok Street, Sheung Wan, Hong Kong.

PRINCIPAL ACTIVITIES

The principal activity of the Company is the management of real estate investment funds and those of the principal subsidiaries of the Company are set out in note 1 to the consolidated financial statements.

RESULTS

The results of the Group for the Year and the financial information of the Group as at 31 December 2019 are set out in the audited financial statements of this annual report.

BUSINESS REVIEW

A review of the business of the Group during the Year, a description of the principal risks and uncertainties that the Group may be facing, a discussion on the Group's future business development and an analysis of the Group's performance during the Reporting Period using financial key performance indicators are contained in the Management Discussion and Analysis on pages 10 to 23 of this Annual Report.

FINANCIAL SUMMARY

A summary of the Group's results, assets and liabilities of the Group for the last five financial years are set out on page 4 of this annual report. This summary does not form part of the audited consolidated financial statements.

FINAL DIVIDEND

The Board has resolved not to recommend the payment of a final dividend for the year ended 31 December 2019.

ANNUAL GENERAL MEETING

The annual general meeting of the Company (the "AGM") will be held on Friday, 22 May 2020. Shareholders should refer to details regarding the AGM in the circular of the Company, the notice of AGM and form of proxy accompanying thereto to be dispatched by the Company.

CLOSURE OF REGISTER OF MEMBERS

For the purpose of determining the eligibility to attend and vote at the AGM, the register of members of the Company ("**Register of Members**") will be closed from Tuesday, 21 April 2020 to Friday, 22 May 2020, both days inclusive, during which period no transfer of the shares of the Company (the "**Shares**") will be registered. In order to be eligible to attend and vote at the AGM, all transfers of Shares, accompanied by the relevant share certificates, must be lodged with the Company's H Share registrar, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong (for H shareholders) or to the Company's principal place of office in the PRC at 5/F, Block A, Yuehong Plaza, 88 Hongcao Road, Xuhui District, Shanghai (for domestic shareholders), no later than 4:30 p.m. on Monday, 20 April 2020 for registration.

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

The Group clearly understands the importance of regulatory compliance and the risk of non-compliance. To the best of the Board's knowledge, during the Year, the Group complied in material respects with the relevant laws and regulations that have a significant impact on the business and operation of the Group. During the Year, there was no material breach of or non-compliance with the applicable laws and regulations by the Group.

DIRECTORS' REPORT

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group has been working on sustainable development and environmental protection. We spare no effort in making the most out of resources in our business. Laws and regulations in terms of environment and health are strictly complied. Meanwhile, the Group holds various activities to promote environmental protection in our business. Our goal is to educate proprietor and all walks of life on creating a green city for the future.

MAJOR CUSTOMERS AND SUPPLIERS

The percentages of turnover for the year attributable to the Group's major customers are as follows:

– the largest customer	19.2%
– the five largest customers combined	40.1%

During the Year, the five largest customers are independent third parties. None of the Directors or any of their close associates or any shareholder of the Company (the "Shareholders") (who, to the best knowledge of the Directors, owns more than 5% of the Company's issued share capital) has any beneficial interest in the Group's largest customers.

The Group is engaged in the provision of services as private investment fund manager. During the Reporting Period, the Group did not have regular or significant suppliers in terms of business nature.

TAXATION

Please see the section headed "Income tax expense" contained in the Management Discussion and Analysis of this annual report.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Company and the Group during the Year are set out in note 13 to the consolidated financial statements.

SUBSIDIARIES

The information of the Company's principal subsidiaries are set out in note 1 to the consolidated financial statements.

PRINCIPAL RISKS AND UNCERTAINTIES

The following list is a summary of certain principal risks and uncertainties facing by the Group, some of which are beyond its control. Some of the major risks we face include:

- Unsound investment decisions could have a material adverse effect on our business, financial condition and results of operations
- As a real estate investment fund manager, our performance is subject to fluctuations in the real estate market and other factors affecting the asset management industry
- Our operations are dependent on our key management and professional staff. Our business would be materially and adversely affected if we are unable to retain or replace them
- There is no guarantee that our measures will continue to be effective in ensuring that the adequacy of the expertise of our Directors, senior management and professional staff for our fund management business
- There are inherent uncertainties associated with the fair value measurement of our IAFV and the fair value changes of our IAFV may materially and adversely affect our financial position and results of operations

DIRECTORS' REPORT

- We are subject to extensive and evolving regulatory requirements, and any changes in or non-compliance of which, may result in penalties, prohibitions on our future business activities or suspension or revocation of our licences, and may consequently have a material and adverse effect on our business operations and prospects
- Fluctuations in the value of Renminbi could have an adverse effect on our business, results of operations and financial condition

However, the above is not an exhaustive list and investors are advised to make their own judgement or consult their own investment advisors before investment.

SHARE CAPITAL

The share capital structure of the Company as at 31 December 2019 is as follows:

Class of shares	Number of shares	Approximate percentage of the total issued share capital
Domestic Shares	115,000,000	75.0
H Shares in issue	38,340,000	25.0
Total	153,340,000	100.0

Detail of the shares issued during the Year are set out in note 25 to the consolidated financial statements.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of its Directors, for the year ended 31 December 2019 and as at the date of this annual report, the Company had maintained sufficient public float as required under the Listing Rules.

RESERVES

Details of movements in the reserves of the Company and the Group during the Reporting Period are set out on page 77 in the consolidated statement of changes in equity.

DISTRIBUTABLE RESERVES

As at 31 December 2019, details of distributable reserves of the Company are set out in note 26 to the consolidated financial statements.

BANK LOANS AND OTHER BORROWINGS

As at 31 December 2019 the Group had no outstanding loans or borrowings.

DIRECTORS

The Directors during the Year and up to the date of this report were as follows:

EXECUTIVE DIRECTORS

Mr. ZHU Ping (朱平)
Mr. DUAN Kejian (段克儉)
Ms. SU Yi (蘇怡)

DIRECTORS' REPORT

NON-EXECUTIVE DIRECTORS

Mr. CHENG Jun (成軍)
Mr. WANG Xuyang (王旭陽)

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. LIU Yunsheng (劉雲生)
Mr. SHANG Jian (尚健)
Ms. YANG Huifang (楊惠芳)

SUPERVISORS

Ms. CAI Luyi (蔡璐懿)
Mr. LU Xili (陸希立)
Ms. WANG Juanping (王娟萍)

DIRECTORS AND SENIOR MANAGEMENT

The biographical details of the Directors, Supervisors and Senior management are disclosed in the section headed "Biographical Details of Directors, Supervisors and Senior Management" on pages 5 to 9 in this report.

CONFIRMATION OF INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received an annual confirmation of independence pursuant to rule 3.13 of the Listing Rules from each of the independent non-executive Directors and the Company considers such Directors to be independent throughout the Year.

DIRECTORS' SERVICE CONTRACT AND LETTERS OF APPOINTMENT

All Directors have signed a service contract with the Company for a term of three years commencing from 22 October 2018, which may be renewable subject to both parties' agreement. All Supervisors have signed an appointment letter with the Company for a term of three years commencing from 22 October 2018, which may be renewable subject to both parties' agreement. None of the Directors and Supervisors has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in this annual report, no Director had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Company, or any of its subsidiaries or fellow subsidiaries was a party during the Year and up to the date of this annual report.

MANAGEMENT CONTRACTS

Save as disclosed in this annual report, no contract concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the Reporting Period.

EMOLUMENT POLICY

A remuneration committee was set up for reviewing the Group's emolument policy and structure for all remuneration of the directors and senior management of the Group, having regard to the Group's operating results, individual performance of the directors and senior management and comparable market practices.

DIRECTORS' REPORT

REMUNERATION OF THE DIRECTORS AND SUPERVISORS AND FIVE HIGHEST PAID INDIVIDUALS

Details of the emoluments of the Directors and five highest paid individuals during the Reporting Period are set out in note 8 and 9 to the consolidated financial statements.

RETIREMENT AND EMPLOYEE BENEFITS SCHEME

The employees of the Company and its subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government and are required to contribute a certain proportion of these payroll costs to the central pension scheme.

INTERESTS AND SHORT POSITIONS OF DIRECTORS, SUPERVISORS AND THE CHIEF EXECUTIVE IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 31 December 2019, the interests or short positions of the Directors, Supervisors and the chief executive in the Shares, underlying Shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO which will be required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or which will be required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which will be required, pursuant to the Model Code for Securities Transactions by Directors of the Listed Issuers as set out in Appendix 10 to the Listing Rules (the "Model Code") to be notified to the Company and the Stock Exchange are as follows:

Director	Class of Shares held	Nature of interest	Number of Shares ⁽¹⁾	Approximate percentage of shareholdings in the relevant class of Shares ⁽²⁾	Approximate percentage of shareholdings in the total share capital of the Company ⁽³⁾
Mr. ZHU Ping (朱平) ⁽⁴⁾	Domestic Shares	Interest in a controlled corporation	115,000,000(L)	100.0	75.0

Notes:

- (L) denotes a long position.
- The calculation is based on the percentage of shareholdings in the Domestic Shares.
- The calculation is based on the total number of 153,340,000 Shares in issue after the Share Offer.
- Shanghai Shengxuan Investments Advisory Company Limited* (上海盛軒投資諮詢有限公司), a company wholly owned by Mr. Zhu Ping, is the general partner of Shanghai Weimian Investments Partnership (Limited Partnership)* (上海威冕投資合夥企業(有限合夥)), Shanghai Weihui Investments Partnership (Limited Partnership)* (上海威滙投資合夥企業(有限合夥)) and Shanghai Weiye Investments Partnership (Limited Partnership)* (上海威燁投資合夥企業(有限合夥)), and Shanghai Zunwei Industrial Development Co. Limited* (上海尊威實業發展有限公司) is indirectly wholly owned by Mr. Zhu Ping. Mr. Zhu Ping is therefore deemed to be interested in all the Domestic Shares held by all of the aforesaid entities.

DIRECTORS' REPORT

INTERESTS AND SHORT POSITIONS OF THE SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2019, so far as the Directors, Supervisors and the chief executive of the Company are aware of, as indicated on the register of interests and/or short positions required to be maintained pursuant to Section 336 of the SFO, the substantial Shareholders and other persons (other than Directors, Supervisors and the chief executive of the Company) had the following interests and/or short positions in the Shares or underlying Shares of the Company:

Name of Shareholder	Class of Shares held	Nature of interest	Number of Shares ⁽¹⁾	Approximate percentage of shareholdings in the relevant class of Shares ⁽²⁾	Approximate percentage of shareholdings in the total share capital of the Company ⁽³⁾
Mr. ZHU Ping (朱平)	Domestic Shares	Interest in a controlled corporation	115,000,000(L)	100.0	75.0
Shanghai Shengxuan Investments Advisory Company Limited (上海盛軒投資諮詢有限公司)	Domestic Shares	Interest in a controlled corporation	115,000,000(L)	100.0	75.0
Shanghai Weimian Investments Partnership (Limited Partnership) (上海威冕投資合夥企業(有限合夥))	Domestic Shares	Beneficial owner	79,012,675(L)	68.7	51.5
Shanghai Weiye Investments Partnership (Limited Partnership) (上海威燁投資合夥企業(有限合夥))	Domestic Shares	Beneficial owner	15,000,000(L)	13.0	9.8
Shanghai Weihui Investments Partnership (Limited Partnership) (上海威滙投資合夥企業(有限合夥))	Domestic Shares	Beneficial owner	13,875,000(L)	12.1	9.0
Shanghai Zunwei Industrial Development Co. Limited (上海尊威實業發展有限公司)	Domestic Shares	Beneficial owner	7,112,325(L)	6.2	4.6
Gao Yue	H Shares	Beneficial owner	3,985,600(L)	10.4	2.6
Wang Youlin	H Shares	Beneficial owner	3,375,200(L)	8.8	2.2
Great Rainbow Investment Fund Series SPC (acting for and on behalf of Great Rainbow Series 1 SP)	H Shares	Beneficial owner	3,280,000(L)	8.6	2.1
Wu Jie ⁽⁴⁾	H Shares	Interest in a controlled corporation	3,280,000(L)	8.6	2.1
Yao Peifang ⁽⁵⁾	H Shares	Interest in a controlled corporation	3,280,000(L)	8.6	2.1
Dai Yanmin	H Shares	Beneficial owner	2,728,800(L)	7.1	1.8
Wang Qiong	H Shares	Beneficial owner	2,392,800(L)	6.2	1.6
Leung Fung Shing	H Shares	Beneficial owner	2,316,400(L)	6.0	1.5
Yin Bo	H Shares	Beneficial owner	2,010,000(L)	5.2	1.3
Everbright Focused Value Fund	H Shares	Beneficial owner	2,000,000(L)	5.2	1.3
China Everbright Fund Management Limited ⁽⁶⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
China Everbright Assets Management Holdings Limited ⁽⁷⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
China Everbright Limited ⁽⁸⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
Honorich Holdings Limited ⁽⁹⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
Datten Investments Limited ⁽¹⁰⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3

DIRECTORS' REPORT

Name of Shareholder	Class of Shares held	Nature of interest	Number of Shares ⁽¹⁾	Approximate percentage of shareholdings in the relevant class of Shares ⁽²⁾	Approximate percentage of shareholdings in the total share capital of the Company ⁽³⁾
China Everbright Holdings Company Limited ⁽¹¹⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
China Everbright Group Ltd. ⁽¹²⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
Central Huijin Investment Ltd. ⁽¹³⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3
Everbright Absolute Return Investment Holding Limited ⁽¹⁴⁾	H Shares	Interest in a controlled corporation	2,000,000(L)	5.2	1.3

Notes:

1. (L) denotes a long position.
2. The calculation is based on the percentage of shareholdings in the relevant class of Shares.
3. The calculation is based on the total number of 153,340,000 Shares in issue after the Share Offer.
4. Wu Jie is the management shareholder and director of Great Rainbow Investment Fund Series SPC and the investment manager of Great Rainbow Series 1 SP. By virtue of the SFO, Wu Jie is deemed to be interested in all the H Shares which Great Rainbow Investment Fund Series SPC (acting for and on behalf of Great Rainbow Series 1 SP) is interested in.
5. Yao Peifang is the management shareholder and director of Great Rainbow Investment Fund Series SPC. By virtue of the SFO, Yao Peifang is deemed to be interested in all the H Shares which Great Rainbow Investment Fund Series SPC (acting for and on behalf of Great Rainbow Series 1 SP) is interested in.
6. China Everbright Fund Management Limited is the general partner of Everbright Focused Value Fund. By virtue of the SFO, China Everbright Fund Management Limited is deemed to be interested in all the H Shares which Everbright Focused Value Fund is interested in.
7. China Everbright Fund Management Limited is a limited liability company incorporated in the Cayman Islands and is wholly-owned by China Everbright Assets Management Holdings Limited. By virtue of the SFO, China Everbright Assets Management Holdings Limited is deemed to be interested in all the H Shares which China Everbright Fund Management Limited is interested in.
8. China Everbright Assets Management Holdings Limited is a limited liability company incorporated in the Cayman Islands and is wholly-owned by China Everbright Limited. By virtue of the SFO, China Everbright Limited is deemed to be interested in all the H Shares which China Everbright Assets Management Holdings Limited is interested in.
9. China Everbright Limited is a limited liability company incorporated in Hong Kong and is owned as to 49.39% by Honorich Holdings Limited. By virtue of the SFO, Honorich Holdings Limited is deemed to be interested in all the H Shares which China Everbright Limited is interested in.
10. Honorich Holdings Limited is a limited liability company incorporated in the British Virgin Islands and is wholly-owned by Datten Investments Limited. By virtue of the SFO, Datten Investments Limited is deemed to be interested in all the H Shares which Honorich Holdings Limited is interested in.
11. Datten Investments Limited is a limited liability company incorporated in the British Virgin Islands and is wholly-owned by China Everbright Holdings Company Limited. By virtue of the SFO, China Everbright Holdings Company Limited is deemed to be interested in all the H Shares which Datten Investments Limited is interested in.
12. China Everbright Holdings Company Limited is a limited liability company incorporated in Hong Kong and is wholly-owned by China Everbright Group Ltd. By virtue of the SFO, China Everbright Group Ltd. is deemed to be interested in all the H Shares which China Everbright Holdings Company Limited is interested in.
13. China Everbright Group Ltd. is a limited company established in the PRC and is owned as to 55.67% by Central Huijin Investment Ltd. By virtue of the SFO, Central Huijin Investment Ltd. is deemed to be interested in all the H Shares which China Everbright Group Ltd. is interested in.
14. Everbright Focused Value Fund is under the control of Everbright Absolute Return Investment Holding Limited. By virtue of the SFO, Everbright Absolute Return Investment Holding Limited is deemed to be interested in all the H Shares which Everbright Focused Value Fund is interested in.

DIRECTORS' REPORT

DIRECTORS', SUPERVISORS' AND CHIEF EXECUTIVE'S RIGHTS IN THE SUBSCRIPTION OF SHARES AND DEBENTURES

During the Year, no right to subscribe the Shares in or debentures of the Company or any of its associated corporations was granted by the Company to any Director, Supervisor or chief executive of the Company or their respective spouses or children aged under 18, and no such rights to subscribe the above Shares or debentures were exercised by them.

EQUITY-LINKED AGREEMENTS

The Company has no equity linked agreements that were entered into or subsisted during the Year.

SHARE OPTION SCHEME

During the Year, the Company has not implemented any share option scheme.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During the Year, there had been no purchase, sale or redemption by the Company or any of its subsidiaries of any listed securities of the Company.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the articles of associations of the Company (the "**Articles of Association**") that would oblige the Company to offer new Shares on a pro rata basis to existing Shareholders.

RELATED PARTY TRANSACTIONS

The Company had not entered into any non-exempt connected transaction during the Year, which is required to be disclosed under the Listing Rules. Related party transactions entered into by the Group during the Year, which do not constitute non-exempt connected transactions required to be disclosed under the Listing Rules, are disclosed in note 30 to the Consolidated Financial Statements.

DONATION

Details of the charitable and other donations made by the Group during the Year are set out in the section headed "Environmental, Social and Governance (ESG) Report" of this annual report.

DEED OF NON-COMPETITION

To avoid any future competition, Mr. Zhu Ping, Shanghai Shengxuan Investments Advisory Company Limited* (上海盛軒投資諮詢有限公司) and Shanghai Weimian Investments Partnership (Limited Partnership)* (上海威冕投資合夥企業(有限合夥)) as controlling shareholders of the Company (the "**Controlling Shareholders**") have entered into the deed of non-competition (the "**Deed of Non-Competition**") in favour of the Company to the effect that he/it shall not, and shall procure entities or companies controlled by him/it (other than a member of the Group) not to at any time during the restricted period, directly or indirectly, among other things, involve in any business similar to or which competes (either directly or indirectly) or is likely to compete with any business which is the same as, similar to or in competition with the current business of the Group.

DIRECTORS' REPORT

NON-COMPETITION

The Controlling Shareholders have irrevocably undertaken and covenanted with the Company that he/it shall not, and shall procure entities or companies controlled by him/it (other than a member of the Group) not to at any time during the restricted period, directly or indirectly, either on his/its own account or in conjunction with or on behalf of any person, firm or company (in each case whether as a shareholder, partner, agent, employee or otherwise):

- (i) carry on, engage, participate, concerned or interested in or in any way assist in or provide support (whether financial, technical or otherwise) to any business similar to or which competes (either directly or indirectly) or is likely to compete with any business which is the same as, similar to or in competition with the current business of the Group, namely the engagement of fund management business within the PRC and/or Hong Kong (the **"Restricted Business"**);
- (ii) canvass, solicit, interfere with or endeavour to entice away from the Group any person, firm, company or organisation which to his/its knowledge has from time to time or has at any time within the immediate past two years before the date of such solicitation, interference or enticement been a customer, a supplier or a business partner or employee of the Group for the purpose of conducting any Restricted Business;
- (iii) procure orders from or solicit business from any person, firm, company or organisation which to his/its knowledge has dealt with any member of the Group or is in the process of negotiating with any member of the Group in relation to any Restricted Business;
- (iv) do or say anything which may be harmful to the reputation of any member of the Group or which may lead any person to reduce their level of business with any member of the Group or seek to improve their terms of trade with any member of the Group;
- (v) solicit or entice or endeavour to solicit or entice for employment by him/it or entities or companies controlled by him/it (other than the Group) or at any time employ or procure the employment of any person who has, at any time within the immediate past two years before the date of such solicitation or employment, been or is a director, manager, employee of or consultant to the Group who is or may be likely to be in possession of any confidential information or trade secrets relating to the Restricted Business carried on by the Group;
- (vi) engage, participate or hold any right or interest in or render any services to or otherwise be involved in any business in competition with or likely to be in competition with the existing business activity of the Group or be in competition with any member of the Group in any business activities which any member of the Group may undertake in the future save for the holding of not more than 10% shareholding interests (individually or any of the Controlling Shareholders with their associates collectively) in any listed company in Hong Kong; and
- (vii) make use of any information pertaining to the business of the Group which may have come to his/its knowledge in his/its capacity as a shareholder of the Company or director of any member of the Group for the purpose of competing with the business of the Group.

The foregoing restrictions are subject to the fact that the Company may waive the new business opportunities pursuant to the terms and conditions under the Deed of Non-Competition.

DIRECTORS' REPORT

The Company's Independent Non-executive Directors have reviewed the compliance with the Deed of Non-Competition by the Controlling Shareholders and were satisfied that the terms of the Deed of Non-Competition had been duly complied with during the Year and up to the date of this annual report. The measures which the Company has adopted to ensure the compliance with the Deed of Non-competition include:

- (1) The Company has enquired with each of the Controlling Shareholders on whether each of the Controlling Shareholders or any of his/her close associates has engaged in any business which may directly or indirectly compete or may compete with the principal business of the Company, other than being a director or shareholder of the Company;
- (2) The Company and the Board have requested the Controlling Shareholders to confirm to the Company regarding the compliance of the terms of the Deed of Non-Competition and the enforcement of undertakings under the Deed of Non-Competition. The Controlling Shareholders confirmed to the Company that they have complied with the terms of the Deed of Non-competition during the Year and up to the date of this annual report; and
- (3) The Company and the Board are not aware of any breach of the Deed of Non-Competition by the Controlling Shareholders during the Year and up to the date of this annual report.

DIRECTORS' COMPETING INTERESTS

Save as disclosed in this report, none of the Controlling Shareholders, Directors and their respective close associates has any interests in any business which directly or indirectly competes or is likely to compete with the principal business and other businesses, which would require disclosure under Rule 8.10 of the Listing Rules.

USE OF NET PROCEEDS FROM THE SHARE OFFER

Please see the section headed "Proceeds from the Share Offer" contained in the Management Discussion and Analysis of this annual report.

SIGNIFICANT LEGAL PROCEEDINGS

During the Year, the Company was not engaged in any litigation or arbitration of material importance.

PERMITTED INDEMNITY PROVISION

During the Year, the Company maintained liability insurance for Directors, Supervisors and senior management (being the liability insurance for Directors, Supervisors and senior management and prospectus liability insurance) to provide the appropriate coverage for the Directors, Supervisors and senior management of the Company.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company is committed to maintaining high standards of corporate governance practices. Details of corporate governance practice adopted by the Company are set out in the section of "Corporate Governance Report" of this annual report.

POST BALANCE SHEET EVENTS

The material post balance sheet events are disclosed in note 35 to the consolidated financial statements.

AUDIT COMMITTEE

The audit committee of the Company (the "**Audit Committee**") had, together with the management and external auditor of the Company (the "**Auditor**"), reviewed the accounting principles and policies adopted by the Group and the consolidated financial statements for the Year.

DIRECTORS' REPORT

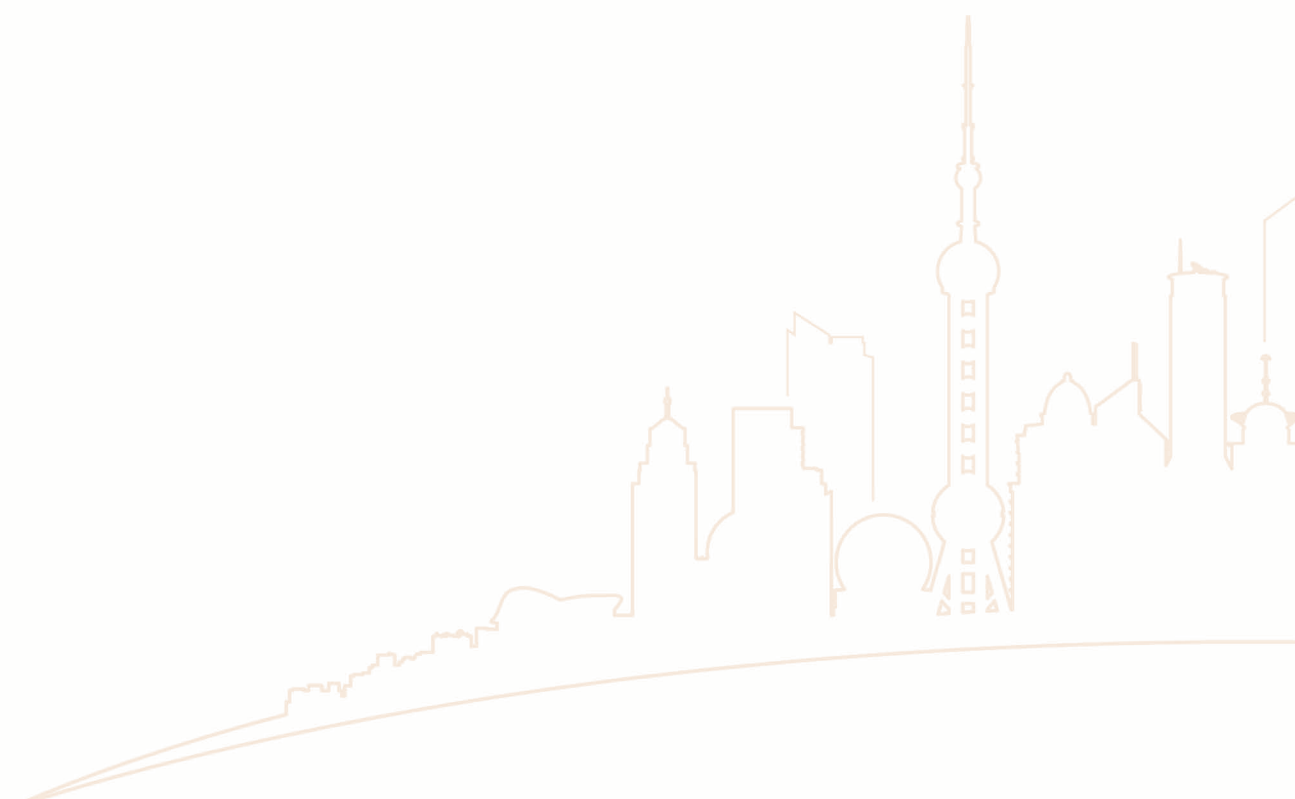


AUDITORS

Ernst & Young was appointed by the Directors as the auditor of the Company. Ernst & Young will retire, and being eligible, offer themselves for re-appointment at the forthcoming annual general meeting. A resolution for their reappointment as auditor of the Company will be proposed at the forthcoming annual general meeting. The consolidated financial statements for the Year have been audited by Ernst & Young.

By order of the Board
Shanghai Realway Capital Assets Management Co., Ltd.
Mr. Zhu Ping
Chairman
Shanghai, PRC, 30 March 2020

* For identification purpose only



SUPERVISORS' REPORT

1. COMPOSITION OF THE SUPERVISORY COMMITTEE

As at 31 December 2019, the supervisory committee of the Company (the “**Supervisory committee**”) consisted of three members (the “**Supervisors**”) comprising one employee representative Supervisors and two external Supervisors. The terms of office of Supervisors shall be three years, and is renewable upon re-election after the expiry of his/her term in accordance with the requirements of Articles of Association.

The composition of the Supervisory Committee is as follows:

Name	Position	Date of Appointment	Responsibilities
Ms. CAI Luyi (蔡璐懿)	Supervisor/Manager of archives department	July 2017	Supervising and providing independent judgment to our Board
Mr. LU Xili (陸希立)	Supervisor	January 2016	Supervising and providing independent judgment to our Board
Ms. WANG Juanping (王娟萍)	Supervisor	January 2016	Supervising and providing independent judgment to our Board

2. MAJOR WORKS OF THE SUPERVISORY COMMITTEE IN 2019

In 2019, being accountable to all shareholders of the Company (the “**Shareholders**”), the members of the Supervisory Committee strengthened the coordination and cooperation between the Board and the senior management and seriously performed the duties of supervision, for purposes of better playing a supervisory role of the Supervisory Committee, promoting the standardised operation and healthy development of the Company, and safeguarding the rights and interests of the Company and the Shareholders.

(I) CONVENING MEETINGS OF THE SUPERVISORY COMMITTEE ACCORDING TO LAW, AND EARNESTLY PERFORMING SUPERVISORY DUTIES

In 2019, the Supervisory Committee held a total of 2 committee meetings.

The Supervisors carefully reviewed the meeting materials and fully studied and discussed the proposals before attending the meetings of the Supervisory Committee. The Supervisors attended all meetings of the Supervisory Committee in person and earnestly performed supervisory duties. The details of Supervisors attendance at the meetings of the Supervisory Committee held are as follows:

Supervisors	Attend/ Eligible to attend
Ms. CAI Luyi (Chairman)	2/2
Mr. LU Xili	2/2
Ms. WANG Juanping	2/2

SUPERVISORS' REPORT

(II) SUPERVISING THE DIRECTORS AND SENIOR MANAGEMENT OF THE COMPANY IN THEIR PERFORMANCE OF DUTIES

In 2019, the members of the Supervisory Committee reviewed the resolutions of the Board by attending Board meetings, examined the daily operation and management of the Company and supervised the Directors and senior management of the Company in their performance of duties.

(III) MONITORING COMPANY'S OPERATION

In 2019, members of the Supervisory Committee participated in discussions of major operating decisions, reviewed proposals submitted to the Board for consideration and examined and monitored the operation of the Company through attending Board meetings and general meetings of the Shareholders held by the Company. The Supervisory Committee is of the opinion that the business activities of the Company complied with relevant laws and regulations and the Articles of Association. Meanwhile, the Directors and senior management of the Company have diligently performed their duties and earnestly implemented the resolutions of the general meetings of the shareholders to safeguard the interests of the Shareholders and the benefit of the Company. In the course of examining the operation of the Company and supervising the performance of duties of the Directors and senior management, the Supervisory Committee has not found any of their behaviors that contravened any applicable laws and regulations or the Articles of Association or any issues that has caused damage to the interests of the Shareholders and the Company.

3. INDEPENDENT OPINIONS ON RELEVANT MATTERS

(I) LAWFUL OPERATION

During the Reporting Period, the Company operated and managed its businesses in accordance with the laws and regulations. The Company's operational decision-making processes were legitimate. The Directors and other senior management were royal, diligent and dedicated in the business operations and management processes, and they were not found to have breached any laws, regulations or the Articles of Association or harmed the interests of the shareholders.

(II) FINANCIAL POSITION

The Supervisory Committee reviewed the financial system and financial position of the Company in a comprehensive and thorough manner and was of the opinion that the financial report for the Year presented a true and objective view of the financial position and operating results of the Company. The audit report with an unqualified audit opinion issued and the assessment on the relevant matters conducted by the accounting firm were objective and fair.

(III) USE OF PROCEEDS

The Company successfully completed the initial public offering of its overseas listed foreign shares (H Shares) on 13 November 2018. An aggregate of 38,340,000 H Shares were issued, and the net proceeds raised were approximately HK\$183.7 million. During the Reporting Period, the Company's use of proceeds was in compliance with the use of proceed undertaken by the Company.

(IV) INTERNAL CONTROL SYSTEM

Upon deliberation of the self-assessment report of internal control of the Company, the Supervisory Committee was of the view that a relatively comprehensive internal control system had been developed and could be effectively implemented, and the self-assessment report of the Company reflected the establishment and implementation of the internal control system of the Company were in truthful and objective manner.

SUPERVISORS' REPORT



4. MAJOR INITIATIVES FOR 2020

The Supervisory Committee will be strictly comply with the laws and regulations, Articles of Association and the terms of reference of the Supervisory Committee and other requirements of the relevant provisions to conduct discussion of daily business of the Supervisory Committee and diligently and responsibly perform their duties, including:

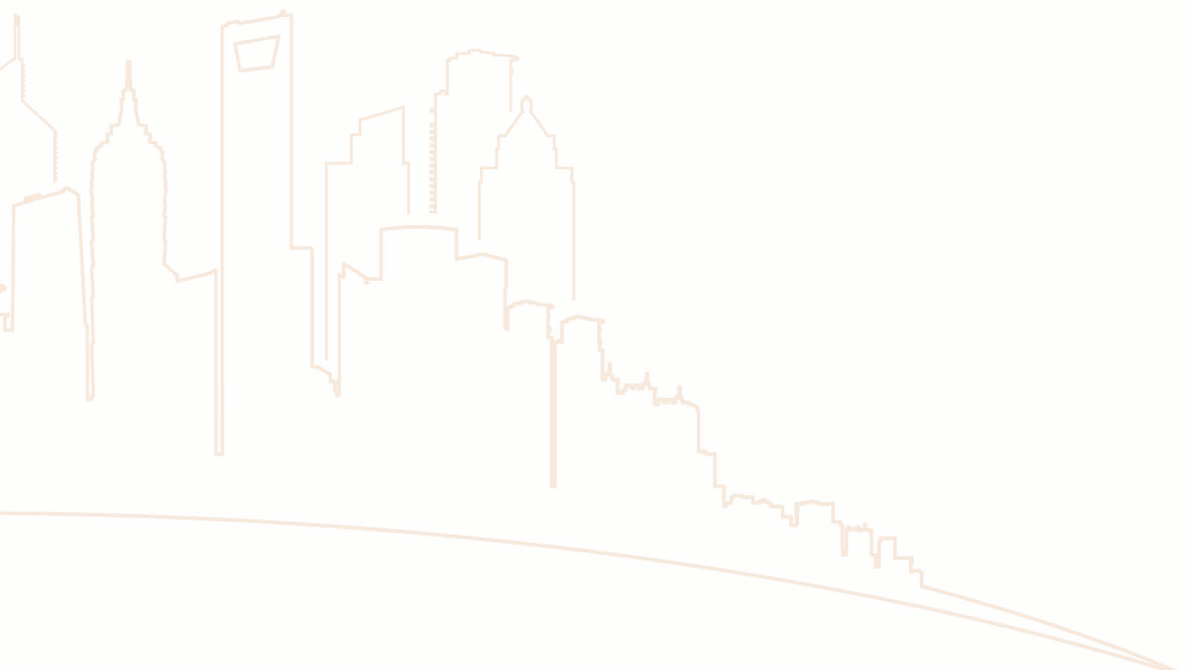
- (1) to convene meetings of the Supervisory Committee according to the actual situation of the Company and review and consider various resolutions;
- (2) to review the Company's financial position by regularly understanding and reviewing financial reports, and monitor the financial operation of the Company in order to prevent against operational risks; and
- (3) diligently, responsibly and actively to participate in the Board meetings, general meetings and other important meetings as well as the decision-making process in relation to material matters to better safeguard the interests of the Company and all Shareholders.

On behalf of the Supervisory Committee

CAI Luyi

Chairman

Shanghai, PRC, 30 March 2020



CORPORATE GOVERNANCE REPORT

CORPORATE GOVERNANCE

Adapting and adhering to the recognised standards of corporate governance principles and practices has always been one of the top priorities of the Company. The Board believes that good corporate governance is one of the areas that lead to the success of the Company and in balancing the interests of shareholders, customers and employees, and the Board is devoted to ongoing enhancements of the efficiency and effectiveness of such principles and practices. For the year ended 31 December 2019, the Company had adopted and complied with the code provisions (the “**Code Provisions**”) set out in the Corporate Governance Code and Corporate Governance Report contained in Appendix 14 to the Listing Rules except for the Code Provision of A.2.1.

BOARD OF DIRECTORS

RESPONSIBILITIES

The Board is responsible for the overall leadership of the Group, oversees the Group’s strategic decisions and monitors business and performance. The Board has delegated the authority and responsibility for day-to-day management and operation of the Group to the senior management of the Group.

All Directors have carried out duties in good faith and in compliance with applicable laws and regulations, and have acted in the interests of the Company and the Shareholders at all times.

The Company has arranged appropriate liability insurance in respect of legal action against the Directors. The insurance coverage will be reviewed on an annual basis.

COMPOSITION

The Board has established three Board committees, being the audit committee (the “**Audit Committee**”), the remuneration committee (the “**Remuneration Committee**”) and the nomination committee (the “**Nomination Committee**”) (each a “**Board Committee**” and collectively the “**Board Committees**”), to oversee different areas of the Company’s affairs. As at the date of this annual report, the composition of the Board is as follows:

EXECUTIVE DIRECTORS

Mr. ZHU Ping (朱平)
Mr. DUAN Kejian (段克儉)
Ms. SU Yi (蘇怡)

NON-EXECUTIVE DIRECTORS

Mr. CHENG Jun (成軍)
Mr. WANG Xuyang (王旭陽)

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. LIU Yunsheng (劉雲生)
Mr. SHANG Jian (尚健)
Ms. YANG Huifang (楊惠芳)

Their biographical details of the Directors are set out in the section headed “Biographical Details of Directors, Supervisors and Senior Management” on pages 5 to 9 in this annual report.

CORPORATE GOVERNANCE REPORT



The functions and duties of the Board include but are not limited to: convening Shareholders' general meetings and reporting the Board's work at the Shareholders' general meetings; implementing the resolutions passed at the Shareholders' general meetings; determining our business plans and investment plans; preparing annual budget proposals and final accounts proposals; preparing plans for profit distribution and recovery of losses; preparing plans for the increase or decrease in registered capital; and exercising other power, functions and duties as conferred by the Articles of Association. Each of our Directors has entered into a service contract with the Company.

The Board is also responsible for developing, reviewing and monitoring the policies and practices on corporate governance and legal and regulatory compliance of the Company, and the training and continuous professional development of Directors and senior management. The Board also reviews the disclosures in the Corporate Governance Report to ensure compliance.

BOARD DIVERSITY POLICY

The Company has adopted a board diversity policy (the "**Diversity Policy**") which sets out the approach to achieve diversity of the Board. The Company recognises and embraces the benefits of having a diverse Board and sees increasing diversity at the Board level as an essential element in maintaining the Company's competitive advantage.

The Remuneration Committee and Nomination Committee will review annually the structure, size and composition of the Board and where appropriate, make recommendations on changes to the Board to complement the Company's corporate strategy. In relation to reviewing and assessing the Board composition, the Remuneration Committee and Nomination Committee will consider a number of aspects, including but not limited to gender, age, cultural and educational background, professional qualifications, skills, knowledge, and industry and regional experience.

The Board will consider setting measurable objectives to implement the Diversity Policy and review such objectives from time to time to ensure their appropriateness and ascertain the progress made towards achieving those objectives. At present, the Board has not set any measurable objectives.

The Remuneration Committee and Nomination Committee will review the Diversity Policy, as appropriate, to ensure its effectiveness.

The Remuneration Committee and Nomination Committee considered that the Board is sufficiently diverse.

OBJECTIVE

This Policy aims to set out the approach to achieving diversity for the board of directors (the "**Board**") of 上海瑞威資產管理股份有限公司 (the "**Company**").

POLICY STATEMENT

The Company recognises the benefits of a Board that possesses a balance of skills, experience, expertise and diversity of perspectives appropriate to the requirements of the businesses of the Company.

The Company maintains that Board appointment should be based on merit that complements and expands the skills, experience and expertise of the Board as a whole, taking into account gender, age, professional experience and qualifications, cultural and educational background, and any other factors that the Board might consider relevant and applicable from time to time towards achieving a diverse Board.

The full Board of the Company is responsible for reviewing the structure, size and composition of the Board and the appointment of new Directors from time to time to ensure that it has a balanced composition of skills, experience and expertise appropriate to the requirements of the businesses of the Company, with due regard to the benefits of diversity on the Board. The Board as a whole is also responsible for reviewing the succession plan for the Directors, in particular, the Chairman of the Board.

CORPORATE GOVERNANCE REPORT



REVIEW AND MONITORING

The Board will review and monitor from time to time the implementation of this Policy to ensure its effectiveness and will at an appropriate time set measurable objectives for achieving Board diversity.

DISCLOSURE AND PUBLICATION

A summary of this Policy and any measurable objectives which the Board has set for implementing this Policy, and progress on achieving those objectives, will be disclosed in the Corporate Governance Report of the annual report of the Company.

The Board diversity policy is summarised below:

The Board attaches great importance to the gender mix: women now hold 25% of the total directorships, which is in line and higher than the ratio for most of the listed companies.

The Board includes Directors with diverse backgrounds: executive Directors have extensive management experience and are in charge of the principal businesses of the Company; non-executive Directors are highly experienced in corporate management, hence they are able to provide effective recommendations on the Company's operation and development; independent non-executive Directors have experience in law, investment, finance, corporate governance and international market.

As each of the independent non-executive Directors has confirmed his independence pursuant to rule 3.13 of the Listing Rules, the Company considers all of them to be independent parties. Save as disclosed in the Directors' biographies set out in the section headed "Directors and Senior Management" in this annual report, none of the Directors have any personal relationship (including financial, business, family or other material or relevant relationship) with any other Director and chief executive.

All Directors, including independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. Independent non-executive Directors are invited to serve on the Audit Committee, the Remuneration Committee and the Nomination Committee.

As regards the Corporate Governance Code as set forth in Appendix 14 of the Listing Rules (the "CG Code") provision requiring directors to disclose the number and nature of offices held in public companies or organisations and other significant commitments as well as the identity of the public companies or organisations and the time involved to the issuer, Directors have agreed to disclose their commitments and any subsequent change to the Company in a timely manner.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

During the financial year, the position of the chairman of the Company was held by Mr. Cheng Jun from 1 January 2019 to 17 January 2019 and by Mr. Zhu Ping ("**Mr. Zhu**") from 18 January 2019 up to the date of this report. For the year ended 31 December 2019, the position of the Chief Executive Officer of the Company was held by Mr. Zhu.

As Mr. Zhu now serves as both the Chairman and the CEO, such practice deviates from code provision A.2.1 of the CG Code. The Board is of the view that it is appropriate and in the best interests of the Company for Mr. Zhu to hold both positions as it would contribute to the continuity of the policies and the stability of the operations of the Group having taken into account Mr. Zhu's familiarity with every aspect of the Group's operations as the Group's principal founder and his heavy involvements in the day-to-day operations of the Group. The Board therefore considers that the deviation from the code provision A.2.1 of the CG Code is appropriate in such circumstance and is of the view that this management structure is effective for the Group's operations. Having taken into account the Group's established risk management and internal control measures as more particularly set out in the prospectus of the Company dated 31 October 2018, the Directors believe that the Board is appropriately structured with balance of power to provide sufficient checks to protect the interests of the Group and its shareholders.

CORPORATE GOVERNANCE REPORT

APPOINTMENT AND RE-ELECTION OF DIRECTORS

Each of the executive Directors has signed a service contract with the Company for a term of three years commencing from 22 October 2018, which is renewable automatically for successive terms of three years subject to termination as provided in the service contract. Each of the non-executive Directors and independent non-executive has signed an appointment letter with the Company for a term of three years commencing from 22 October 2018, which may be renewable subject to both parties' agreement.

None of the Directors has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

The procedures and process of appointment, re-election and removal of Directors are set out in the Articles of Association. The Nomination Committee is responsible for reviewing the Board composition and making recommendations to the Board on the appointment or re-election of Directors and succession planning for Directors.

INDUCTION AND CONTINUOUS PROFESSIONAL DEVELOPMENT

Each newly appointed Director is provided with necessary induction and information to ensure that he/she has a proper understanding of the Company's operations and businesses as well as his/her responsibilities under relevant statutes, laws, rules and regulations. The Company also arranges regular seminars to provide Directors with updates on latest development and changes in the Listing Rules and other relevant legal and regulatory requirements from time to time. The Directors are also provided with regular updates on the Company's performance, position and prospects to enable the Board as a whole and each Director to discharge their duties.

Directors are encouraged to participate in continuous professional development to develop and refresh their knowledge and skills. The company secretary of the Company has from time to time updated and provided written training materials relating to the roles, functions and duties of a Director. During the Year, all Directors participated in appropriate continuous professional development and provided the Company with their records of training they received. Directors participated in the training which included reading regulatory updates, attending seminars or conducting training sessions and exchanging views and the special training provided by lawyer.

According to the records provided by the Directors, a summary of training received by the Directors during 2019 is as follows:

Name of Director	Type of continuous professional development programmes
<i>Executive Directors</i>	
Mr. ZHU Ping	A, B
Mr. DUAN Kejian	A, B
Ms. SU Yi	A, B
<i>Non-executive Directors</i>	
Mr. CHENG Jun	A, B
Mr. WANG Xuyang	A, B
<i>Independent non-executive Directors</i>	
Mr. LIU Yunsheng	A, B
Mr. SHANG Jian	A, B
Ms. YANG Huifang	A, B

A – Attending seminars/conferences/forums/briefings/programmes relevant to the business or director's duties

B – Reading materials relevant to corporate governance, director's duties and responsibilities, listing rules and other relevant ordinances

CORPORATE GOVERNANCE REPORT

BOARD MEETINGS

The Board meets at least four times each year at approximately quarterly intervals to discuss the Group's overall strategies, operations and financial performance. Directors may participate in meetings either in person or through electronic means of communication. All Directors are given not less than fourteen days' notice for regular Board meetings. For other Board and Board committee meetings, reasonable notice will be given.

The minutes of the Board meetings and Board committees meetings are drafted and kept by the company secretary. All meeting minutes will set out in detail the matters discussed and considered at the meetings, including, among others, any queries made or views expressed by the Directors. The company secretary will distribute the draft meeting minutes to all Directors for their comment and final version of the meeting minutes to all Directors for their record within reasonable time after holding of the meetings.

During the Year, the Board held a total of eleven meetings. Each Director's attendance record for the Board meetings, Board committee meetings and general meetings is set out as follow:

Name of Director	Attendance/Number of Meetings				
	Board	Audit Committee	Remuneration Committee	Nomination Committee	General Meeting
<i>Executive Directors</i>					
Mr. ZHU Ping	11/11	N/A	N/A	3/3	1/1
Mr. DUAN Kejian	11/11	N/A	N/A	N/A	1/1
Ms. SU Yi	11/11	N/A	2/2	N/A	1/1
<i>Non-executive Directors</i>					
Mr. CHENG Jun	11/11	N/A	N/A	N/A	1/1
Mr. WANG Xuyang	11/11	N/A	N/A	N/A	1/1
<i>Independent non-executive Directors</i>					
Mr. LIU Yunsheng	11/11	3/3	2/2	3/3	1/1
Mr. SHANG Jian	11/11	3/3	N/A	3/3	1/1
Ms. YANG Huifang	11/11	3/3	2/2	N/A	1/1

INDEPENDENT NON-EXECUTIVE DIRECTORS

The role of the independent non-executive Director is to provide independent and objective opinions to the Board, giving adequate control and balances for the Company to protect the overall interests of the Shareholders and the Company.

There are three independent non-executive Directors and they represent over one third of the Board, and one of them, Ms. Yang Huifang has the appropriate professional qualifications as required by Rule 3.10(2) of the Listing Rules.

Each independent non-executive director has submitted annual confirmation of his/her independence to the Company pursuant to Rule 3.13 of the Listing Rules. Based on the contents of such confirmations, the Company considers that all of the independent non-executive Directors are independent.

CORPORATE GOVERNANCE REPORT



MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as its own code of conduct regarding securities transactions by the Directors and employees (the “**Securities Dealing Code**”). The Company had made specific enquiry with all Directors whether they have complied with the required standard set out in the Model Code during the Year and all Directors confirmed that they have complied with the Model Code and the Securities Dealing Code during the Year.

DELEGATION BY THE BOARD

The Board reserves for its decision all major matters of the Company, including: approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of Directors and other significant financial and operational matters. Directors could have recourse to seek independent professional advice in performing their duties at the Company’s expense and are encouraged to access and to consult with the Company’s senior management independently.

The daily management, administration and operation of the Group are delegated to the senior management. The delegated functions and responsibilities are periodically reviewed by the Board. Approval has to be obtained from the Board prior to any significant transactions entered into by the management.

CORPORATE GOVERNANCE FUNCTION

The Board recognises that corporate governance should be the collective responsibility of the Directors which includes:

- (a) to review and monitor the Company’s policies and practices on compliance with legal and regulatory requirements;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to develop, review and monitor the code of conduct and compliance manual applicable to employees and Directors;
- (d) to develop and review the Company’s policies and practices on corporate governance and make recommendations to the Board and report to the Board on matters; and
- (e) to review the Company’s compliance with the CG Code and disclosure in the corporate governance report.

BOARD COMMITTEES

AUDIT COMMITTEE

As at 31 December 2019, the Audit Committee comprises three members, namely Ms. YANG Huifang (chairman), Mr. SHANG Jian and Mr. LIU Yunsheng. All of them are independent non-executive Directors.

The principal duties of the Audit Committee include the following:

1. To review the relationship with the Auditor by reference to the work performed by the Auditor, their fees and terms of engagement, and make recommendations to the Board on the appointment, re-appointment and removal of the Auditor;
2. To review the financial statements and reports and consider any significant or unusual items raised by the Company’s staff responsible for the accounting and financial reporting function, compliance officer or the Auditor before submission to the Board;
3. To review the adequacy and effectiveness of the Company’s financial reporting system, internal control system and risk management system and associated procedures, including the adequacy of the resources, staff qualifications and experience, training programmes and budget of the Company’s accounting and financial reporting function.

The written terms of reference of the Audit Committee are available on the websites of the Stock Exchange and the Company.

CORPORATE GOVERNANCE REPORT



For the year ended 31 December 2019, 3 meetings of the Audit Committee were held to discuss and consider the following matters:

- Review the auditor's report in relation to the audit plan and strategy of the Group;
- Review the financial reporting system, compliance procedure, internal control (including the Company's internal control of corruption risks and the handling and identification of business conflict of major shareholders in listed companies), risk management system, effectiveness of the internal audit function and procedures and re-appointment of external auditor. The Board did not deviate from the recommendations of the Audit Committee on the selection, appointment, resignation or dismissal of external auditor.

Attendance of each Audit Committee member is set out in the table below:

Directors	Attended/ Eligible to attend
Ms. YANG Huifang (<i>Chairman</i>)	3/3
Mr. SHANG Jian	3/3
Mr. LIU Yunsheng	3/3

NOMINATION COMMITTEE

As at 31 December 2019, the Nomination Committee comprises three members, namely Mr. ZHU Ping (chairman), Mr. SHANG Jian and Mr. LIU Yunsheng.

The principal duties of the Nomination Committee include the following:

1. to review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
2. to identify individuals suitably qualified to become Board members and members of senior management and select or make recommendations to the Board on the selection of individuals nominated for directorships or senior management positions;
3. to assess the independence of independent non-executive Directors;
4. to make recommendations to the Board on the appointment or re-appointment of Directors and the succession planning for Directors, in particular the chairman and the chief executive officer;
5. to establish a list of qualified candidates for senior management positions, to formulate procedures and standards for selection and appointment of senior management personnel, and to conduct preliminary reviews on the qualifications and conditions of relevant candidates, and make suggestions to the Board; and
6. to review the Board diversity policy.

NOMINATION POLICY

The Nomination Committee assesses the candidate or incumbent on criteria such as integrity, experience, skill and ability to commit time and effort to carry out the duties and responsibilities. The recommendations of the Nomination Committee will then be put to the Board for decision.

The written terms of reference of the Nomination Committee are available on the websites of the Stock Exchange and the Company.

For the year ended 31 December 2019, 3 meetings of the Nomination Committee were held to review the structure, composition, size and diversity of the Board and relevant recommendations were made to the Board, which included the appointment of additional Director and re-election of retiring Directors.

CORPORATE GOVERNANCE REPORT

Attendance of each Nomination Committee member is set out in the table below:

Directors	Attended/ Eligible to attend
Mr. ZHU Ping (<i>Chairman</i>)	3/3
Mr. SHANG Jian	3/3
Mr. LIU Yunsheng	3/3

REMUNERATION COMMITTEE

As at 31 December 2019, the Remuneration Committee comprises three members, namely Mr. LIU Yunsheng (chairman), Ms. SU Yi and Ms. YANG Huifang. The principal duties of the Remuneration Committee include the following:

1. to make recommendations to the Board on the Company's overall policy and structure for the remuneration of the Directors and senior management and on the establishment of a formal and transparent procedure for developing remuneration policy;
2. to review and approve the management's remuneration proposals with reference to the corporate goals and objectives determined by the Board;
3. to make recommendations to the Board on the remuneration packages of individual executive Directors and senior management. These include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment;
4. to make recommendations to the Board on the remuneration of non-executive Directors;
5. to consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
6. to review and approve compensation payable to executive Directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
7. to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
8. to review incentives schemes and Director's service contracts; and
9. to ensure that no Director or any of his/her associates (as defined in the Listing Rules) is involved in deciding his/her own remuneration.

The written terms of reference of the Remuneration Committee are available on the websites of the Stock Exchange and the Company.

For the year ended 31 December 2019, 2 meetings of the Remuneration Committee were held to discuss and consider the following matters:

- the remuneration policy of the Company and its subsidiaries
- the remuneration of Directors and proposed adjustment to the Board

CORPORATE GOVERNANCE REPORT

Attendance of each Remuneration Committee member is set out in the table below:

Directors	Attended/ Eligible to attend
Mr. LIU Yunsheng (<i>Chairman</i>)	2/2
Ms. SU Yi	2/2
Ms. YANG Huifang	2/2

REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

Details of the remuneration by band of the members of the Board and senior management of the Company, whose biographies are set out on pages 5 to 9 of this annual report, for the year ended 31 December 2019 are set out below:

Remuneration band (RMB)	Number of individual
0–1,000,000	7
1,000,000–2,000,000	3
2,000,000–3,000,000	0

DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the financial statements for the Year which give a true and fair view of the affairs of the Company and the Group and of the Group's results and cash flows.

The management has provided to the Board such explanation and information as are necessary to enable the Board to carry out an informed assessment of the Company's financial statements, which are put to the Board for approval.

The Directors were not aware of any material uncertainties relating to events or conditions which may cast significant doubt upon the Group's ability to continue as a going concern.

The statement by the Auditor regarding their reporting responsibilities on the consolidated financial statements of the Company is set out in the Independent Auditor's Report on page 69 to 73 of this annual report.

AUDITOR'S REMUNERATION

For the year ended 31 December 2019, the annual audit fees paid to the external auditors of the Company amounted to RMB2.15 million.

BOARD OF SUPERVISORS

The Board of Supervisors consists of three Supervisors. The Supervisors serve a term of three years each and can be re-elected for successive reappointments. The functions and duties of the Board of Supervisors include reviewing periodical reports including financial reports prepared by the Board of Directors and overseeing the financial and business performance of our Group. They are also entitled to appoint certified public accountants and practicing auditors to re-examine our Company's financial information where necessary. Each of the Supervisors has entered into a service contract with our Group.

CORPORATE GOVERNANCE REPORT

COMPANY SECRETARY

During the Year, Mr. Chan Yat Lui resigned as the company secretary of the Company and an authorised representative of the Company with effect from 13 October 2019. Ms. Lau Wai Yee has been appointed as the company secretary and authorised representative of the Company in place of Mr. Chan Yat Lui with effect from 13 October 2019. Her biographical details are set out in the section headed "Biographical Details of Directors, Supervisors and Senior Management" in this annual report.

Ms. LAU Wai Yee has complied with the requirement under Rule 3.29 of the Listing Rules during the Year. The primary contact person of the Company is Ms. SU Yi (蘇怡), the authorised representative of the Company in relation to any corporate secretarial matters.

FINANCIAL REPORTING AND INTERNAL CONTROL

FINANCIAL REPORTING

The Board, supported by the finance department, is responsible for the preparation of the financial statements of the Company and the Group. The Board aims to present a clear and balanced assessment of the Group's performance in the annual and interim reports to the shareholders, and make appropriate disclosure and announcements in a timely manner. Management would provide such explanation and information to the Board as will enable the Board to make an informal assessment of the financial and other information put before the Board for approval.

INTERNAL CONTROLS AND RISK MANAGEMENT

The Board is responsible for assessing and determining the nature and level of risks acceptable for achieving the strategic objectives of the Group, and overseeing the management over the design, implementation and monitoring of the risk management and internal control system, in order to guarantee that the Group can establish and maintain a healthy and effective risk management and internal control system. The Management is responsible for the daily operation of the Group's risk management and internal control system and confirm the effectiveness of the System with the Board.

The Group has established a scientific and effective risk management and internal control system. This initiative can reasonably guarantee the legality and compliance of operation and management, the security of assets, and the truthfulness and completeness of financial reports and relevant information, enhance the effectiveness and effects of operation, and facilitate the Group to achieve its strategic plans. The above control system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatements or losses.

As required by the CG Code and Corporate Governance Report set out in the Listing Rules, the Group has constantly strengthened its identification, assessment and management of major risks, and established three lines of defense for risk management, namely, all relevant function departments and all branches serving as the first line of defense, the competent function department for risk management and the risk management committee of the Board (the "**Risk Management Committee**") serving as the second line of defense, and the Audit Committee and the internal audit department thereunder serving as the third line of defense.

The Group has constantly improved its rules for the internal control system and management and standardised its business processes in strict compliance with relevant laws and regulations and by taking into account of the characteristics of the industry and the situation of the Group. The Group also ensures the internal control being implemented throughout the course of all businesses and covering the decision-making, execution and monitoring of every business scope and management section. Furthermore, the Group has also established a progressive vetting and reviewing system to ensure the truthfulness, accuracy and completeness of the financial reports and relevant information disclosures of the Company.

CORPORATE GOVERNANCE REPORT



The Group continues to commit itself in enhancing internal control and risk management and has established a well-performing risk management and internal control system. The summary of the Company's major risk management and internal control measures is as follows:

The Board, the management, all function departments and business departments have formed an internal control and governance structure with reasonable division of work and clear delineation of rights and responsibilities. The Risk Management Committee and Audit Committee are responsible for reviewing the risk management and internal control system of the Company, generally supervising the effective implementation of the risk management and internal control system and conducting self-assessment of the daily internal control. With the delegation from the Board, the Audit Committee will review the Group's risk management and internal control system and the effectiveness of the internal audit function. The internal audit department is responsible for organizing the assessment work in relation to risk management and internal control review and making reports accordingly to the Audit Committee.

For the year ended 31 December 2019, the Risk Management Committee of the Group reviewed and assessed the sufficiency and effectiveness of the risk management and internal control system and the internal audit function every half year, reviewed the risk management plans for the second half of 2019 and the year of 2020, discussed whether there were any major investigation findings on new risks arising from the business, strategical and risk management affairs of the Company, and advised on improvements to the risk management system of the Company.

During the Year, the Board has continued to oversee the Group's risk management and internal control system. With the delegation from the Board, the Audit Committee has performed an annual review and considered the sufficiency of the resources for accounting, internal control review and financial reporting, the qualifications, experience and training of relevant staff, and the relevant budget. After hearing the report from the Audit Committee and obtaining confirmation from the management for the effectiveness of relevant systems, the Board is of an opinion that the risk management and internal control system and the internal audit function of the Group are sufficient and adequate.

SHAREHOLDERS' RIGHTS

The general meetings of the Company provide an opportunity for communication between the shareholders and the Board. An annual general meeting of the Company shall be held in each year and at the place as may be determined by the Board. Each general meeting, other than an annual general meeting, shall be called an extraordinary general meeting ("**EGM**").

RIGHT TO CONVENE EXTRAORDINARY GENERAL MEETING

According to article 72 of the Articles of Association:

- (a) any two or more shareholders who jointly hold 10% or more of the Company's issued voting shares at the proposed general meeting may sign one or several same written requests proposing to the Board of Directors to convene an extraordinary general meeting or class meeting and stating the subjects to be considered at the meeting. The number of shares held referred to above shall be calculated on the date the shareholders submit their written request. After receiving the aforesaid documentary requirements, the Board should convene shareholders' general meetings or class meeting.
- (b) If the Board agrees to convene an extraordinary general meeting, it shall issue a notice on convening the shareholders' general meetings within five days after passing the board resolution. Any changes to the original proposal as stated in the notice shall be approved by the relevant shareholders.
- (c) If the Board refuses to convene an extraordinary general meeting, or gives no response within ten days upon receipt of such proposal, shareholders individually or in aggregate holding more than 10% of the Company's shares shall be entitled to propose to the Supervisory Committee for convening such meeting, provided that such proposal shall be made in writing.

CORPORATE GOVERNANCE REPORT



- (d) If the Supervisory Committee agrees to hold an extraordinary general meeting, a notice of such meeting shall be dispatched within five days upon receipt of such request. Changes made to the original proposal in the notice shall be approved by the relevant shareholders.
- (e) If the Supervisory Committee fails to give notice of such meeting within the specified time limit, it shall be deemed to have failed to convene and preside over such meeting, in which case, shareholders individually or in aggregate holding more than 10% of the Company's shares for not less than 90 consecutive days shall have the right to convene and preside over such meeting by themselves. The procedures for convening such meeting should follow those for convening a general meeting of shareholders by the Board as similar as practicable.

PUTTING FORWARD PROPOSALS AT SHAREHOLDERS' GENERAL MEETINGS

According to article 77 and 78 of the Articles of Association, when a general meeting is held by the Company, the Board, the Supervisory Committee or Shareholder(s) who individually or jointly holding more than 3% of the Shares may propose resolutions to the Company. Shareholder(s) who individually or jointly holding more than 3% of the Shares may submit extra proposals in writing to the Board at least 10 days prior to the shareholders' general meeting. The contents of a proposal shall be within the scope of duties and responsibility of the shareholders' general meetings. It shall have a definite topic and specific matters to be resolved on, and shall be in compliance with relevant requirements of the laws, administrative regulations and the Articles of Association.

ENQUIRIES TO THE BOARD

Shareholders who intend to put forward their enquiries about the Company to the Board could send their enquiries to The Investment & Management Center via email (email address: ir@realwaycapital.com).

DIVIDEND POLICY

The Company may distribute dividends by way of cash or by other means that the Board considers appropriate. The Board determines whether to declare any dividend for any year end and if any, the amount of dividend and the means of payment based on the Group's results of operations, cash flows, financial condition, the Shareholders' interests, the general business conditions and strategies, the capital requirements, the payment by the Company's subsidiaries of cash dividends to the Company and other factors as may be considered relevant at such time by the Board.

CHANGE IN CONSTITUTIONAL DOCUMENTS

During the Year, there has been no significant change in the Company's constitutional document.

INVESTOR RELATIONS AND COMMUNICATION

The Board recognises the importance of good communications with all shareholders. The Company believes that maintaining a high level of transparency is a key to enhance investor relations. The Company is committed to a policy of open and timely disclosure of corporate information to its shareholders and investment public.

The Company updates its shareholders on its latest business developments and financial performance through its corporate publications including annual reports and public announcements. Extensive information about the Company's activities for the Year has been provided in this annual report. While the AGM provides a valuable forum for direct communication between the Board and its shareholders, the Company also maintains its website (<http://www.realwaycapital.com>) to provide an alternative communication channel for the public and its shareholders. All corporate communication and Company's latest updates are available on the Company's website for public's information.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



1. SCOPE OF THIS REPORT

This environmental, social and governance report (the “**Report**”) describes the environmental, social and governance performance of the Group in 2019.

The Report is prepared in accordance with the Environmental, Social and Governance Reporting Guide as set out in Appendix 27 to the Listing Rules and according to the actual situation of the Group. The Report is published annually in each financial year together with the annual report of the Company for the year.

The Report covers the environmental, social and governance performance for the period from 1 January 2019 to 31 December 2019 of Shanghai, Beijing, Tianjin, Guangzhou and Wuhan where China fund and investment management business is operating (collectively the “**Group**”).

2. COMMUNICATION WITH STAKEHOLDERS

The Group convenes annual general meeting with shareholders to provide an effective channel for the Board to exchange opinions with shareholders. The Group’s overall business performance is reporting to all investors every year through publishing in the annual report. For those customers and suppliers in close connection with the Group, they could be communicated through email, teleconferences and customer service staff to listen to their opinions and requests.

In addition, for assuring the regulatory compliance of business operation, the Group pays close attention to the opinions of regulatory authorities, responds and follows up in a timely manner. Relevant platform and teams are also established for identifying and responding to the community needs.

3. ENVIRONMENTAL, SOCIAL AND GOVERNANCE PERFORMANCE

3.1 ENVIRONMENTAL

3.1.1 Use of Resources

The funds and investment management operating by the Group belongs to financial business. The key consumption is office resources, including energy and paper. According to the characteristics of the industry, the Group formulated relevant environmental policies to achieve rational use and utilisation of resources.

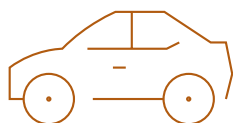


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

In 2019, the main resources consumed by the Group were power and paper consumption in office as well as gasoline consumption by vehicles. Relatively, water consumption was not significant. Total consumption of various resources consolidated from all operating sites for the Year were as follows:



POWER CONSUMPTION
76,579 KWH



GASOLINE CONSUMPTION
2,442 LITRES



PAPER CONSUMPTION
1,096 KG

As compared with last year, the consumption of municipal electricity and gasoline was reduced by about 22% and 68% respectively, while paper consumption in the Year was similar to that of last year.

Energy conservation measures

The Group has implemented various measures to reduce energy consumption in office areas, such as: employees shall turn off the power supply of facilities during non-office hours, energy-saving LED lighting shall be used in the office areas; also, air-conditioning shall be set at an appropriate temperature to reduce unnecessary energy consumption.

In addition to facility controls, the Group also posted energy-saving slogans, such as "Save Electricity", in relevant office areas to help employees build up habits of energy conservation.

Water conservation measures

Despite water consumption is relatively insignificant, the Group still posted the "Save Water" slogan near washing basins to promote and enhance employees' awareness of water conservation.

Paper conservation measures

During the Year, paper was mainly consumed for general office operations and printing of product promotional materials. On the other hand, no packaging materials are required for the products.

The Group encourages employees to use both sides of paper by recycling single-sided printed paper for printing on the other side, this enhances the utilisation of paper use.

In addition, for the appropriate processes, the Group adopts electronic office systems to operate in electronic ways for various processes such as risk control, financing, personnel and administrative tasks. These replace paper-based notification and approval with the aims of reducing paper use. Electronic information and records are classified by department and centralized stored in electronic folders. This minimises the wastage of papers from duplicated printing by employees in the same department.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

3.1.2 Emission

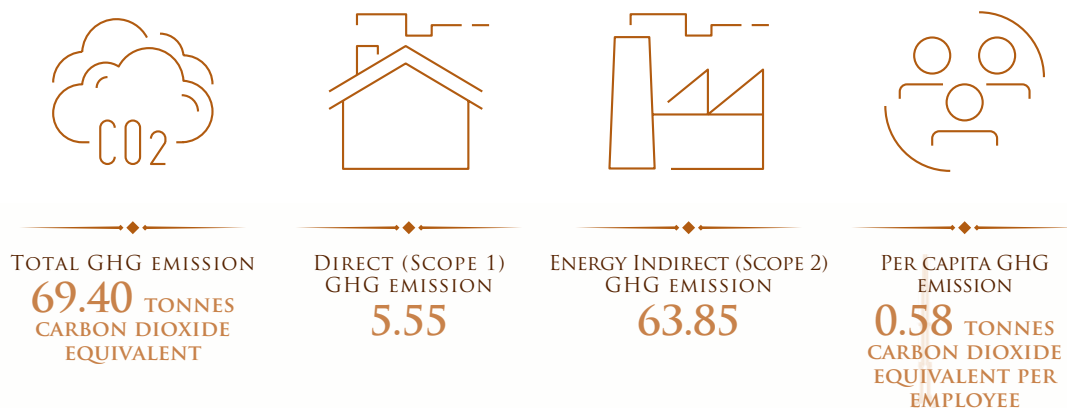
The fund and investment management operating by the Group does not involve significant discharge of solid waste or sewage, and the waste generated by the Group is mainly non-hazardous domestic garbage. However, in regard to business activities involving greenhouse gas emissions from office operations, and the occasional use of vehicles leading to exhaust emissions from gasoline combustion, the Group has formulated relevant policies to mitigate the adverse impact to the environment.

Control of greenhouse gases (GHG) emission

The Group is aware of the sources of GHG incurred by its business activities are office power consumption and emission from vehicles in business trips. In response to these sources, there is policy for business communication in the form of teleconferencing and email for minimising business trips, consequently this reduces exhaust gas emission from transportation. Also, the Group adopts energy conservation measures and enhances employees' awareness of energy conservation to reduce power consumption.

In addition, the Group has placed green plants in its office areas and plans to increase planting regularly every year to offset its carbon emissions.

The diagram below identified the total greenhouse gas emission in the year and the greenhouse gas emission intensity calculated on the basis of the number of employees:



As compared with last year, owing to the reduction in electricity consumption and use of vehicles during the Year, the GHG emission volume was reduced by about 30%. However, there was change in number of employees in the Year, which led to decrease in the base value for calculation of GHG emission intensity per employee, consequently the GHG emission per capita was increased by around 12%.

Control of solid wastes

The Group's business operations generally do not generate hazardous waste. For non-hazardous domestic garbage, the Group is striving to classify the recyclable waste such as office scrap paper and collect them for handling by qualified agencies. During the Year, the Group responded to the garbage classification policy in Shanghai city by providing training and guidance to all employees. Also, recycling rubbish bins have been bought for categorising four types of garbage: dry wastes, wet wastes, hazardous wastes and recyclable wastes.

During the Year, the Group did not identify any legal violation or complaint regarding emissions and other environmental issues.



3.1.3 Environment and Natural Resources

Belonging to non-polluting industry, the Group does not discharge large amount of exhaust gas and waste water, nor does it generate hazardous waste during business operations. Even so, the Group is striving to enhance the utilisation in the use of resources, strengthen electronic operation and file management, and raise environmental awareness of employees for reducing greenhouse gas emissions through various measures.

Therefore, for reducing GHG emission incurred from the use of transportation such as airplanes, whenever feasible, the Group encourages employees to adopt video or phone conference, or other electronic online communication tools for reducing meetings of business trip. Moreover, under the applicable business collaboration, suppliers and contractors are required to sign letter of guaranty as one of the management procedures, which ensure they provide products and services in compliance with the environmental regulations and the Group's requirements.

3.2 SOCIAL

3.2.1 Employment

The Group strictly abides by the national labour laws and other local regulations of the regions where the Group is operating for developing its employment policy, also has formulated an employee handbook to elaborate and protect the rights and benefits of employees. The employee handbook is written in Chinese and also available on electronic platform for readily access by employees. In addition, any updates to the handbook will be published to inform and solicit feedback from employees for assuring the updates in effect without apparent argument.

Recruitment and promotion

The Group has formulated and issued the “Realway Capital’s Management Measures for Recruitment” to stipulate its recruitment procedures and systems. In addition, for campus and intern recruitment, comprehensive guidelines are in place. Apart from enhancing recruitment efficiency, they also standardise the recruitment practices.

The Group requires employees participating in all stages of recruitment to observe the principle of friendly communication on the basis of mutual respect and equality. Equal treatment of job candidates in the interview process is one of the important rules. In the code of practices for campus recruitment, all participants are required to respect people.

Whenever there are recruitment needs, the Group will determine the job requirements in various aspects according to the “Job Descriptions” and “Employment Qualifications” specific to the relevant functions and ranks. Recruitment is simply based on job requirements and shall not be affected by attributes such as race, ethnicity, social class, nationality, religion, disability, gender, sexual orientation, marital status, age, trade union membership or political party, in order to avoid any occurrence of discrimination.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



In addition to recruitment, the Group carries out personnel management work, covering resignations, employee compensation and benefits, social insurance, etc. in accordance with relevant laws and regulations. The Group also performs dismissal procedures in strict accordance with the “Labour Law” of the PRC and the “Labour Contract Law” of the PRC to ensure compliance with legislations and accountability to employees.

Moreover, the Group has established clear promotion policy to give adequate promotion opportunities to eligible personnel. The Group performs performance management on a semi-annual and annual basis. Evaluation of each employee’s work performance is carried out fairly and impartially through self-evaluation and appraisal by supervisor, recommendation is provided to employees in the process to help them enhance their performance.

Compensation and benefits

The Group formulates salary adjustment policies based on the human resources market and the fairness among internal functions and ranks. According to the market conditions and the situation of the Group, “Employee Salary Range Table” has been developed for determination of an appropriate salary range after collecting relevant information of the job applicant during recruitment. Whenever there is a need to go beyond the established salary range after communication and negotiation with the job applicant, it shall be approved by the responsible superiors.

For determination of salary adjustment, the Group will review the rationality and competitiveness of the current salary structure, based on employee’s current salary, salary trends in the market and reference of the industry average. In addition, performance appraisal on employee’s performance will be carried out on semi-annual basis, which is also an important part of the salary review.

The Group reimburses employees’ salaries and benefits in strict accordance with relevant national laws and regulations, including statutory minimum wage, calculation of overtime compensation per law, social insurance contributions, as well as other statutory employee benefits and rights, such as statutory holidays, paid annual leave and paid maternity leave. On the basis of guaranteeing the statutory employee benefits, the Group also bears the work-related expenses incurred by employees, such as the cost of overtime meals and communication expenses related to business operations. In addition to the statutory annual leave, the Group provides personal and family-related leave, and increases the eligible leave by a day each year to employees who have joined the Group for at least three years.

During the Year, the Group did not identify any legal violations or complaints regarding discrimination or other employment issues.

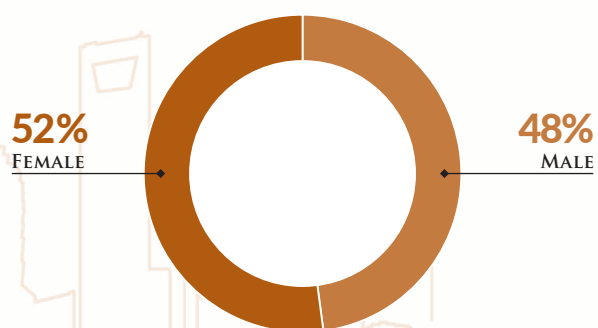


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

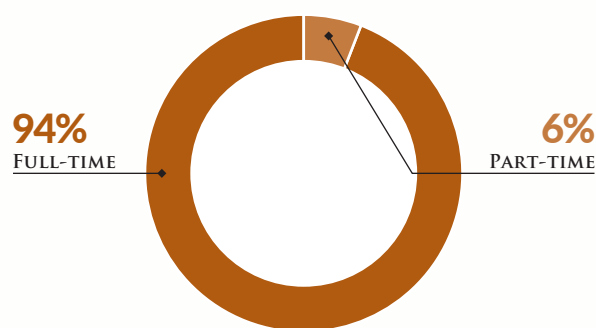
As at 31 December 2019, there was a total of 119 employees, amongst which 112 employees were on full-time basis and the remaining was part-time employees. All employees located in mainland China. In the Year, the overall monthly average employee turnover rate was around 6.4%. The following diagrams and tables set forth the statistical number of employees and the monthly average employee turnover rate of the various categories:

	Number of employees	Monthly Average employee turnover rate
Gender		
Male	57	6.17%
Female	62	6.65%
Employee category		
Senior management	22	1.58%
Middle management	19	5.18%
Supervisor	33	5.70%
General staff	45	9.34%
Age group		
Aged 16-24	7	5.54%
Aged 25-34	54	8.02%
Aged 35-44	42	5.40%
Aged 45-54	14	3.52%
Aged 55-64	2	4.17%

PROPORTION OF EMPLOYEES BY GENDER

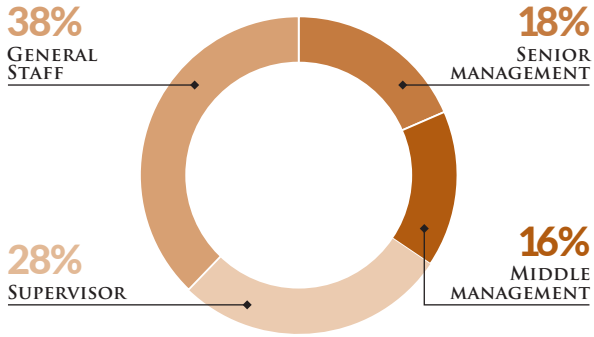


PROPORTION OF EMPLOYEES BY EMPLOYMENT TYPE

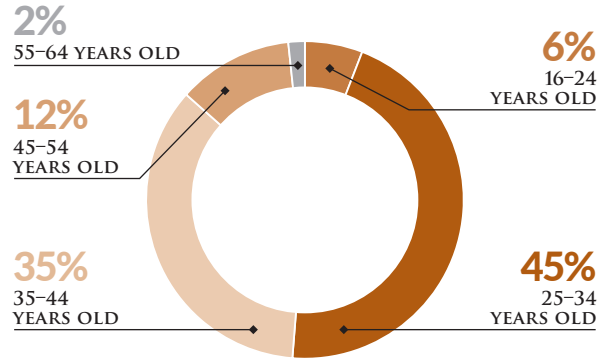


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

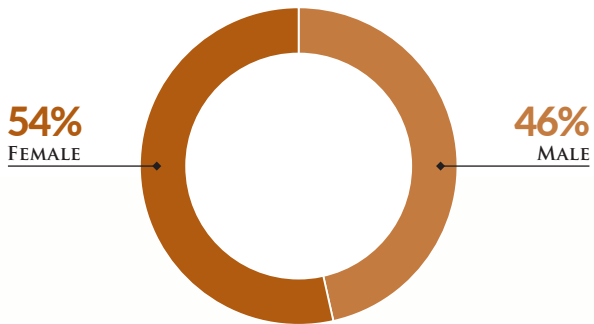
PROPORTION OF EMPLOYEES BY EMPLOYEE CATEGORY



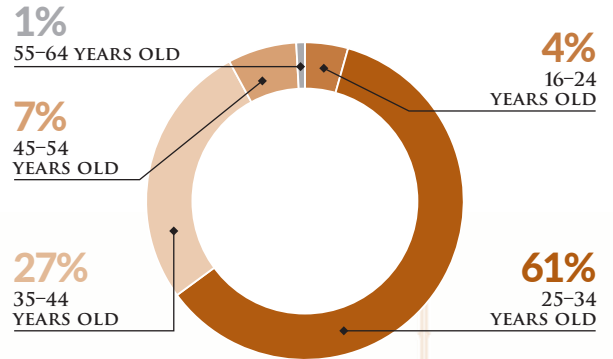
PROPORTION OF EMPLOYEES BY AGE GROUP



EMPLOYEE TURNOVER BY GENDER



EMPLOYEE TURNOVER BY AGE GROUP





3.2.2 Health and Safety

The Group adopts the 5-S methodology which requires employees to “Structurise”, “Systematise”, “Sanitise”, “Standardise” and “Self-discipline”, for maintaining clean and tidy workplaces and prevention of employees from suffering occupational diseases and industrial casualties.

Workplace management

The Group assures safety management in the workplaces, including response to fire safety, installation of fire-fighting supplies such as fire hydrants, fire extinguishers, etc. , and posting of fire evacuation route plans in the obvious places within office, and placing in the office with first aid kits stocked with common emergency medicines. For health management, the Group provides employees with a comfortable work environment with adequate lighting and good air quality. To this end, the Group carries out regular maintenance of relevant equipment, including cleaning of air-conditioning filters, pipes and carpets every year.

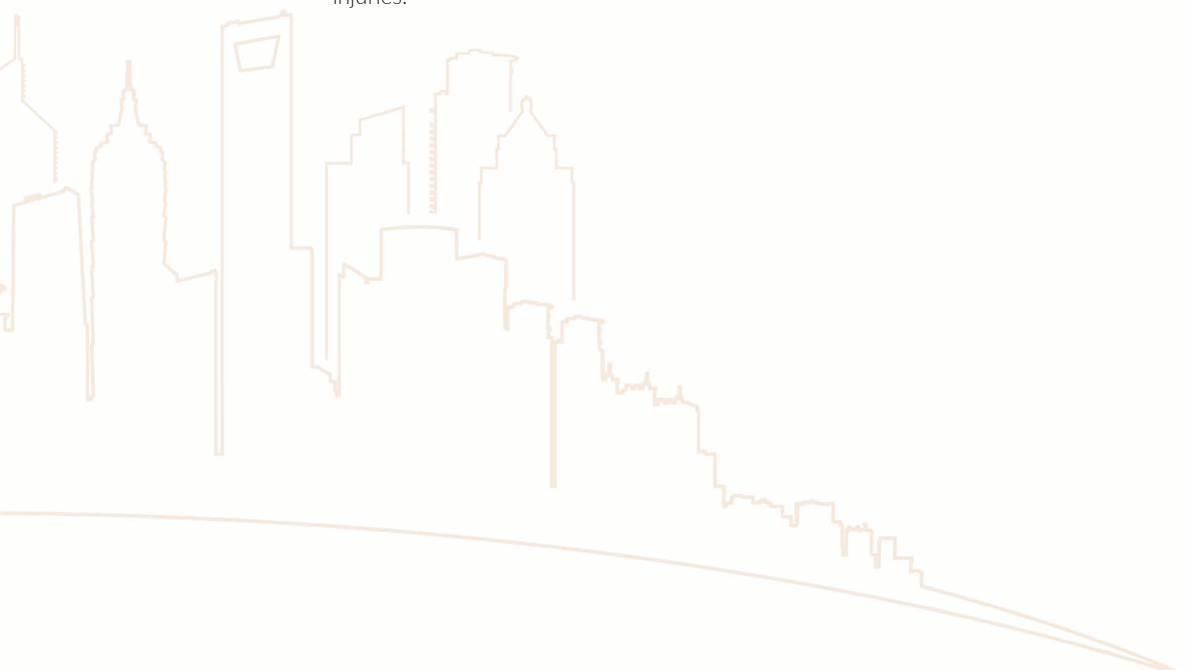
Employee training

In addition to the management of premises and equipment, the Group endeavours to provide adequate training for employees. Office-related safety training is provided to new employees. Employees are arranged annually to participate in fire drills held in the office building and attend fire safety courses organised by the local agencies. In addition, for preparedness to the extreme weather incurred from climate change in recent years, the Group has established clear guideline for governing the work arrangement in response to weather warnings of typhoon and rainstorm.

Caring of employee health

The Group has provided office employees with appropriate equipment, for example: chairs with armrests and height adjustment, for mitigating health risks incurred to employees from inappropriate equipment. Also, the Group arranges all employees annually to proceed physical examinations in order to ensure early detection of any occupational diseases. Moreover, for caring about the mental health of employees, grievance communication channel is set up for employees to voice out any issues which inhibit their family life and work-life balance. In 2019, the Group did not receive any grievance case in this regard.

During the Year, the Group did not identify any violation of occupational health and safety regulations in the regions of business operations, and there was no work-related fatality nor work day lost due to work-related injuries.





3.2.3 Development and Training

The Group has established comprehensive staff training system and developed different training programmes for both new employees and existing employees. The arrangement of training courses will vary in accordance with different functions and ranks. Whenever appropriate, external tutor will be considered for provision of training on particular topics.

The Group organises regular training for new employees every year on topics such as corporate culture, company introduction, internal control measures, financial procedures, etc. For management trainees and new employees, the one-on-one “mentoring program” is in place to help them integrate into the corporate culture and grow rapidly. For the new hires, the Group arranges experienced employees to guide them the daily work; while for the new management trainees, their mentors even have face-to-face communication quarterly to give them appropriate work recommendation in a timely manner.

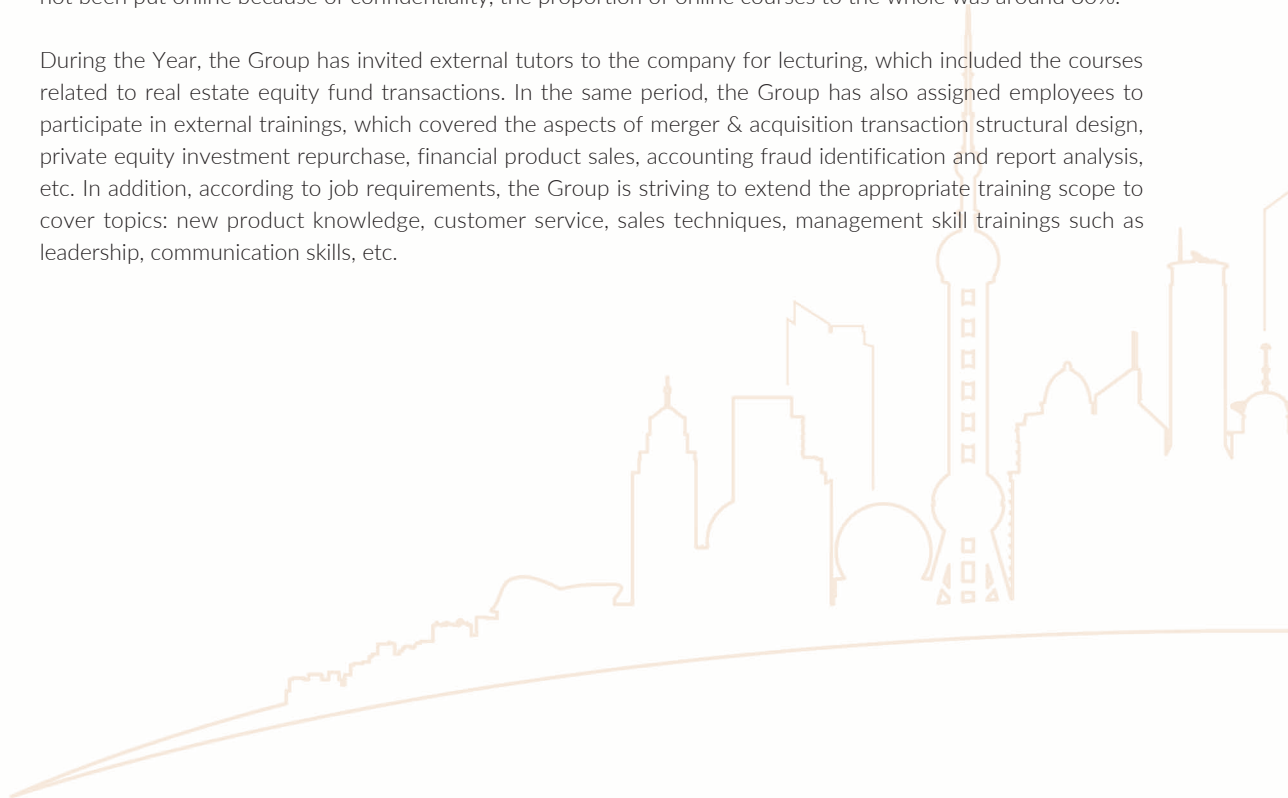
In terms of professional training, especially on investment strategies, real estate development and finance, the Group may engage external tutor each year to help employees enhance their professional skills.

For employees with other training needs, the Group also has policy to sponsor in full their attendance of external training courses for development of their specific capabilities.

In addition, the Group has arranged internship programs in summer-term and long-term to provide mentoring as well as phased assessment and feedback for interns. Those with excellent performance will be given the opportunity to stay in the Group.

In response to the training needs identified in employee surveys and enhancement of training efficiency, the Group started introduction of online training platform in 2018 and this facilitated employees to learn independently at anytime and anywhere, and consequently could raise learning efficiency. During the Year, the online platform was still in place and training courses were uploaded to the network for employees’ learning through video conference. Apart from those external courses and relevant courses by external tutors which have not been put online because of confidentiality, the proportion of online courses to the whole was around 80%.

During the Year, the Group has invited external tutors to the company for lecturing, which included the courses related to real estate equity fund transactions. In the same period, the Group has also assigned employees to participate in external trainings, which covered the aspects of merger & acquisition transaction structural design, private equity investment repurchase, financial product sales, accounting fraud identification and report analysis, etc. In addition, according to job requirements, the Group is striving to extend the appropriate training scope to cover topics: new product knowledge, customer service, sales techniques, management skill trainings such as leadership, communication skills, etc.

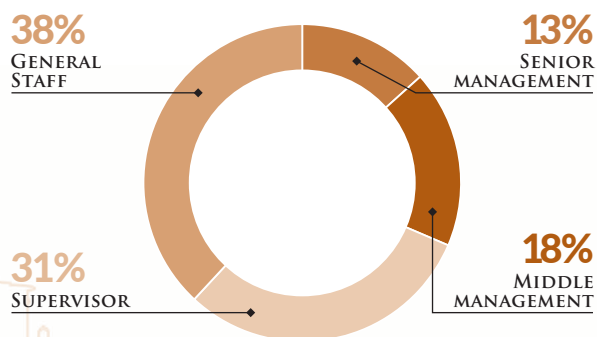


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

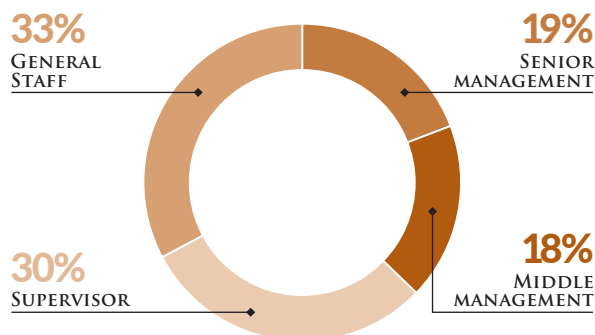
For the operating locations covered by the Report in 2019, there was a total of 105 trained employees who attended 2,135 hours of training. As compared with last year, despite the average proportion of trained employees to the total workforce was decreased by around 10%, the average training hours per employee in the Year was increased by around 24%.

	Average percentage of employees trained	Average training hours per employee
Gender		
Male	65.25%	14.47
Female	77.04%	14.56
Employee category		
Senior management	54.37%	15.92
Middle management	90.12%	18.26
Supervisor	84.03%	16.81
General staff	64.34%	11.26
Overall average	71.39%	14.52

PROPORTION OF TRAINED EMPLOYEES BY EMPLOYEE CATEGORY



NUMBER OF TRAINING HOURS BY EMPLOYEE CATEGORY



3.2.4 Labour Standards

Prohibition of child labour

The Group's recruitment policy targets at two types of job applicants: people with formal work experience in the job market, fresh graduates of bachelor and master degree and interns (interns only open to undergraduate and graduate school students). Consequently, under these two types of recruitment, no child labour would be employed.

In addition, during recruitment interviews, the Group collects the personal information of all job applicants (including intern candidates): identity cards, academic certificates and testimonials of employment, for verifying the authenticity of their submitted age information and hence prevention of employing applicants under the legal working age.

Prohibition of forced labour

The policies of the Group prohibit all forms of forced labour, including: request for deposit or collateral upon recruitment of employees, withholding of identity documents, withholding of wages, forcing employees to work overtime, bonded labour, and restricting personal freedom through threats of violence or other illegal means. Relevant policies ensure all employees to work on voluntary basis. All employees have the rights to resign within the employment period in accordance with the notice period as stipulated in the employment contracts.

Based on the recruitment system and principle, the Group does not allow the occurrence of child labour or forced labour, and has established the relevant preventive procedures. In event of any non-compliance identified, the Group will adopt the necessary steps to eliminate the non-compliance in accordance with laws.

During the Year, the Group did not identify any case of child labour employment or legal violation of regulations related to forced labour.



3.2.5 Supply Chain Management

For assuring continuous sourcing of quality resources by the Group, the procurement department is leading the evaluation of suppliers who are in partnership with the Group. Especially for long-term suppliers, the evaluation shall be conducted on a regular basis. Where necessary, the risk control department and the financial management department will be invited to conduct due diligence on suppliers.

The procurement department conducts preliminary comparison and selection of suppliers in various aspects such as scale, industry experience, business qualification, mode of cooperation, business quotation and industry feedback, for identifying the shortlisted suppliers who meet the basic requirements.

For intermediary suppliers such as law firms, the Group shall evaluate their qualification, project experience, lawyer certificates, etc. For suppliers responsible for fund sales, the Group shall evaluate their background, scale, business types, sales performance, business process, legitimacy, fund sales qualifications, etc.

For those suppliers already in partnership, the interval of supplier evaluation is generally carried out by the end of each fiscal year. "Supplier Information Registry" will be updated with approved suppliers and recorded with any follow-up items for improvement.

If the supplier is not qualified in the periodic evaluation, the Group shall review the impact from those products and services still delivered during the valid period of partnership. If the impact is significant, the partnership with that specific supplier shall be terminated in principle. If it is necessary to continue the partnership under special circumstances, the special reasons shall be recorded in the evaluation files for future reference and tracking.

3.2.6 Product Responsibility

Product compliance

The Group strictly abides by the relevant legal regulations and industry self-discipline rules. During the Year, the Group was not subject to any penalties against legal violation by the regulatory authorities or industry associations.

Throughout the operation processes that involve delivery of products and services, relevant personnel follow the relevant regulations, industry codes and standards for ensuring product compliance with legal requirements. Relevant regulations include the "Securities Investment Fund Law" of the People's Republic of China, the "Interim Measures for the Supervision and Administration of Private Equity Funds", as well as other laws and regulations related to securities and futures institutions, investment fund sales management, and private equity fund management.

For strict monitoring of the compliance status, the Group has established an independent risk management department for governing the potential risks in the processes of fund and private equity investment management.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Quality management

The Group has established strict supervisory mechanism for effective monitoring of all stages of projects, from pre-investment, investment-in-progress to post-investment stage. Decision for investment of external project must go through review and approval procedure before execution. Before releasing documents externally and signing agreements, which must be passed through the corresponding approval procedures, and could only be released and disclosed after compliance check. During project operation, the progress of the project shall be reported to the Group's risk control team on a regular basis. In addition, the Group entrusts professional financial institutions to provide custody services for the fund products issued by the Group, including account custody and fund monitoring services. Regular audit is also conducted on various businesses for risk assessment and corrective actions when necessary.

The Group discloses the information on fund operations to investors in a timely and accurate manner in accordance with relevant regulatory policies, and clearly defines the requirements for information disclosure and regular return to investors in its own system. In addition, the Group shall conduct audit on its business operations regularly to ensure continued compliance with relevant requirements. Whenever necessary, investigation will be conducted to evaluate any risks of non-compliance with the relevant laws and regulations.

Product recall procedure

Under the product assurance system of the Group, product recall mechanism is also in place, such as for handling of those product recalls incurred from failure in fund filings. Within the time period specified in fund agreements, for those products not complete the fund filings, they will proceed according to agreements to refund the principal to investors after deduction of the associated fees and interests, and will terminate the fund agreement with the fund custodian. Associated refunds and termination of agreements will proceed after approval. Fund manager will issue public notice and announce fund cancellation after recall completion.

Handling of customer complaints

The Group has established a comprehensive system for handling complaints and disputes, which has dedicated personnel to handle complaints and disputes from investors and has a comprehensive complaint handling process for responding all kinds of complaints in a timely manner. Complaint case will go through cause analysis to identify the system loopholes which result in the occurrence of complaints. Relevant corrective and preventive procedures will then be developed to prevent the recurrence of the similar complaints or disputes.

During the Year, the Group did not identify any legal violation or customer complaint related to product responsibility.

Product promotion

For avoidance of misleading customers, all promotional content of the Group must go through the corresponding information disclosure procedures before release to external parties.

Service/product awareness training

For guaranteeing service quality and avoidance of misleading customers, the Group provides regular training to sales personnel and project managers. For sales personnel, they are required to obtain the fund practice qualification from the Asset Management Association of China and pass through the internal training of the Group. For project managers, they are required to obtain the fund practice qualification and get qualified through examination organised by the Group.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



Maintenance of customer information

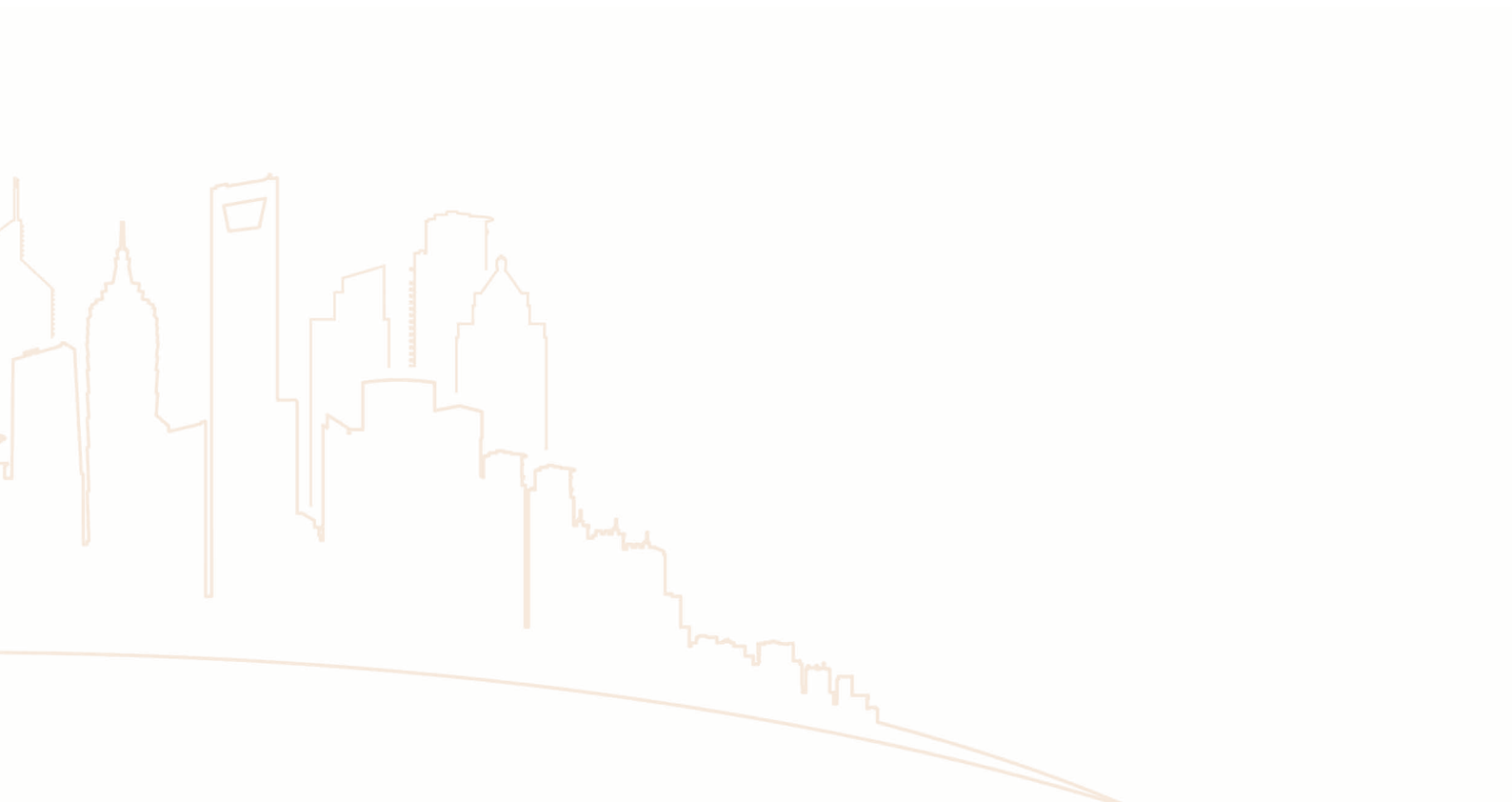
The Group collects information from investors in accordance with the requirements stipulated by the regulatory authorities and industry self-discipline organizations, which clearly list out the purpose of personal data collection and the related users, as well as the ways in managing and using such customer information in strict compliance with the prescribed purposes.

The Group has strict confidentiality measures, pursuant to which employees and suppliers are required to sign confidentiality agreement when they join in and sign contract with the Group respectively. The Group has documented rules requesting employees not to disclose nor replicate confidential information without prior authorization. Regarding those confidential agreements signed with business partners, these business partners are requested not to disclose any product information to external parties.

The Group attaches great importance to the storage of customer information and endeavours to maintain the security of customer information. All customer information is kept by dedicated personnel under strict access policy. For those confidential information and documentation related to products and customers' intellectual properties, they must be secured and stored by the designated department. Without approval, employees are not allowed to make photocopies or to take the documentation away from the company's premises. In daily operations, the access to customer information is strictly restricted through access rights. All customer information is closely monitored by the Group for safeguarding the security of personal information and only authorised personnel have access to customer information.

During the Year, the Group did not identify any case of information leakage to external parties.

With our strict product management approach, the Group received awards from a number of institutions in the year of 2019 for recognition of the Group's contribution to the industry, these also demonstrated the quality and acceptability of the products.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT



TOP 10 CHINA REAL ESTATE FUND COMPANIES IN 2019

China Real Estate Association, Shanghai E-house Real Estate Research Institute, China Real Estate Appraisal



THE BEST RISK CONTROL ASSET MANAGEMENT COMPANY IN CHINA

China Real Estate Association, BRICKS Media, "China Real Estate Finance" Magazine



JINRUI ORGANIZATION AWARD OF THE YEAR 2019 TOP 10

Ruihe Think Tank, Van Sound Club



2019 OUTSTANDING LISTED COMPANY AWARD/2019 OUTSTANDING BOARD SECRETARY AWARD

The 8th China Finance Summit Organising Committee



CHINA REAL ESTATE THE BEST INVESTMENT COMPANY AWARD OF THE YEAR TOP 10

ChinaVenture, CVInfo



3.2.7 Anti-corruption

Anti-business bribery policy

The Group has formulated specific policy to prohibit employees from accepting bribes and to regulate their acceptance of gifts and cash.

The Group has developed the "Management System for Anti-Fraud and Anti-Business Bribery" for implementing commitment scheme in prevention of business bribery. Apart from the Group's management personnel, employees in key stages/departments are required to sign the "Letter of Commitment on Integrity and Self-discipline". Only after signing it will they be duly authorised to sign valid contracts with external parties on behalf of the Group.

All employees who sign contracts with customers, sales agencies, suppliers and service subcontractors are obliged to inform the contracting parties of the Group's requirements on anti-business bribery before signing the contracts.

The system also requires all customers, sales agencies, suppliers and service subcontractors that have business dealings with the Group to sign an "Anti-Business Bribery Agreement" along with the formal business contract, or to have additional terms of anti-bribery in the contract to be signed. If the concerned contract does not include the aforesaid terms, it may not be approved by the legal personnel of the Group.

For those employees who are concluded in corrupt practices, the Group will decide the dismissal of employees or transfer to the state judicial authority for handling in accordance with relevant laws and regulations, depending on the severity of the case and the employee's attitude.

Anti-money laundering policy

The Group has established internal control system and related operational procedures against money laundering, and has set up a special department to monitor transactions of suspect money laundering, report on related violations, proceed internal inspection, organise internal trainings on topics of anti-money laundering, and whenever necessary assist external authorities in the investigations against money laundering.

Principle of fair procurement

For employees who have an interest in or are related to suppliers, it is the Group's policy that they have to apply for retreat from the relevant procurement process, and they have to strictly abide by the Group's provisions against business bribery, including: not ask for benefits from suppliers or their interested personnel, reject any bribes offered by suppliers or their interested personnel and report such offers to the Group in a timely manner.

Declaration for conflict of interest

The Group requires all departments to abide by the "Management Measures for Declaration of Conflicts of Interest" which was developed to strengthen the supervision and management of incompatible positions, existing or potential conflicts of interest among personnel or positions, and the integrity of other key personnel. In addition, the measures requires all departments to accept all kinds of reports against fraud and business bribery, and to exercise the supervisory duties in project review.

During the Year, the Group did not identify any case in any form for declaring conflicts of interest.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Whistleblowing policy

The Group has set up risk control department to take charge of anti-fraud and anti-bribery tasks. Whistleblowing email is provided for encouraging employees and business associates to report and expose fraud and corruption acts.

The Group strictly keeps confidential the process from acceptance of whistleblowing reports to investigation. It is prohibited disclosing the information of whistleblowers or the whistleblowing details to the persons or departments being involved. Also, measures are taken to prevent uncontrolled access of whistleblowing information by external parties.

Confidentiality of information

For those employees who need to access sensitive information, the Group prohibits them from revealing the sensitive information in any form to irrelevant persons. Sensitive information generally includes, but not limited to, names of candidate suppliers, supplier selection criteria, names of contracted suppliers, procurement proportion, procurement amount, prices, and payment terms, etc.

The relevant departments shall ensure that sensitive information is kept confidential at all times, and prohibit employees to take confidential documents away from the Group's premises. Moreover, employees are forbidden to discuss relevant confidential matters in public areas.

Internal control system

The Group has set up risk control department to investigate suspicious signs of bribery/corruption, and to explore strategies and measures for prevention of business bribery. In addition, the Group engages independent non-executive directors to supervise the corporate governance of the Group.

Moreover, for evaluation of internal control, the Group reviews the following key issues for prevention of fraud:

- (1) feasibility of the Group's objectives;
- (2) scientificity of internal control awareness and attitude;
- (3) rationality and effectiveness of the employee's code of conduct;
- (4) appropriateness of the system for authorisation of business activities;
- (5) effectiveness of the risk management mechanism;
- (6) effectiveness of the information system implementation.

During the Year, the Group did not identify any legal violation or compliant related to bribery, extortion, fraud and money laundering

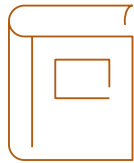
3.2.8 Community Contribution

As a private enterprise with deep belief in social responsibility, the Group has been upholding the values of professionalism, responsibility and positive team spirit since its inception. The Group believes that only when "everyone can and should do the public good" becomes the bilateral consensus of enterprises and the society, the value of enterprise will truly manifest and a good society will be built.

The Group not only integrated corporate social responsibility into its long-term development strategy, in recent years also launched its own charitable donation platform — "Jane Eyre" to mobilise various social groups to promote social welfare undertakings.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The “Jane Eyre” charitable platform of the Group has set up a volunteer team composing of the Group's employees and their family members, as well as the Group's partners and investors. The expected service scope of the volunteer team includes home visits for the elderly, community improvement, as well as the provision of supporting services to the other parties in need, etc. In the past the Group has collaborated with various community organizations, such as Lions Clubs, Qingzhou Bureau of Education, Qingzhou Child Care Office, for implementation of various charity projects, which included supporting to child education.



EDUCATIONAL DONATION
RMB 1,000,000



VOLUNTEER SERVICE
27 HOURS

Since 2018, the Group signed a charity donation joint agreement with “Shanghai Jiaotong University”, “Shanghai Advanced Institute of Finance” and “Shanghai Jiaotong University Education Development Foundation” to donate one million RMB each year to support the education development of “Shanghai Jiaotong University”. During the Year, the Group continued this donation which fully demonstrated the Group's commitment and accountability towards the educational development. For effective and reasonable use of the donation, “Shanghai Jiaotong University Education Development Foundation” will support the supervision over the proper use of the donations on behalf of the Group, the public and relevant government departments.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

During the Year, the Group has partnered with “Shanghai Jiaotong University” and “Shanghai Advanced Institute of Finance” on hosting a series of seminars related to the industry, with the aim to support the public have a better understanding of the industry development:



- (1) “Private equity fund management and innovative development” ;
- (2) “Opportunities from national financial innovation strategy in Chongqing’s industrial development” ;
- (3) “Land finance innovation in Guangdong-Hong Kong-Macao Greater Bay Area” ;
- (4) “Intensive integration and innovation for pension finance” ;
- (5) “Insurance fund investment in the current situation”.

In addition to sponsoring educational development, during the Year the Group also appointed employees to support environmental protection by collaborating with “Savills” on promotion of “garbage categorization”, which raised the public awareness on waste handling.

The Group’s dedication to the charity was honoured with the “Charity Media Award of The Year” in the “8th China Charity Festival”, this illustrated the recognition of the Group’s contribution in the charity.

INDEPENDENT AUDITOR'S REPORT



To the shareholders of Shanghai Realway Capital Assets Management Co., Ltd.

(Established in the People's Republic of China with limited liability)

OPINION

We have audited the consolidated financial statements of Shanghai Realway Capital Assets Management Co., Ltd. (the "**Company**") and its subsidiaries (the "**Group**") set out on pages 74 to 132, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("**IFRSs**") issued by the International Accounting Standards Board (the "**IASB**") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("**HKSAs**") issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**"). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "**Code**"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT

KEY AUDIT MATTERS (CONTINUED)

Key audit matter	How our audit addressed the key audit matter
<i>Consolidation of structured entities</i>	
<p>During the year, the Group acted as an asset manager for or invested in a few structured entities, mainly limited partnerships.</p>	<p>We assessed and evaluated the design and operating effectiveness of the key controls of management in determining the consolidation scope of interests in structured entities.</p>
<p>Management makes significant judgement on whether the Group controls these structured entities and these structured entities should be consolidated in the consolidated financial statements. Judgement is required to consider whether the Group can exercise the power so as to direct the relevant activities of the entity, has exposure or rights to obtain variable returns, and has the ability to influence the Group's returns from the entity.</p>	<p>We obtained and checked the contracts, documents and other public information of the structured entities on a sample basis to assess management judgement in determining whether a structured entity is required to be consolidated or not by considering the power the Group is able to exercise so as to direct the relevant activities of the entity, has exposure or rights to obtain variable returns and has the ability to influence the Group's returns from the entity.</p>
<p>As at 31 December 2019, the amount of investments in unconsolidated structured entities disclosed in the consolidated statement of financial position was RMB279 million. Due to the significance of the unconsolidated structured entities and the complexity of judgement exercised by management, consolidation of investments in funds managed by the Group is considered a key audit matter.</p>	<p>We assessed the disclosures related to interests in unconsolidated structured entities in the consolidated financial statements with reference to the requirements of the prevailing accounting standards.</p>
<p>The Group's disclosures of the interests in unconsolidated structured entities are detailed in note 2.4, note 3, note 21 and note 31 to the consolidated financial statements.</p>	

INDEPENDENT AUDITOR'S REPORT

KEY AUDIT MATTERS (CONTINUED)

Key audit matter	How our audit addressed the key audit matter
<p><i>Valuation of investments classified as level 3 in the fair value hierarchy</i></p> <p>As at 31 December 2019, the Group's investments classified as level 3 in the fair value hierarchy included investments in associates or joint ventures at fair value through profit or loss, amounting to RMB279 million, which involved assessment of the fair value of the associates and joint ventures' underlying investments in real estate properties or financial assets as at 31 December 2019. The determination of such fair value is considerably subjective, given the lack of availability of market observable data.</p> <p>We focused on the valuation of investments in associates or joint ventures at fair value through profit or loss due to the significance of the amounts and the judgement involved in determining the value of the underlying investments in real estate properties or financial assets held by the associates or joint ventures.</p> <p>The Group's disclosures of the investments in structured entities are detailed in note 2.4, note 3, note 21, and note 33 to the consolidated financial statements.</p> <p><i>Impairment assessment on trade receivables</i></p> <p>As at 31 December 2019, impairment of RMB19.8 million for trade receivables amounting to RMB96 million before loss allowance which was significant to the Group.</p> <p>The Group applied a forward-looking expected credit loss ("ECL") approach to assess the recoverability of trade receivables. The measurement of ECL involves significant judgement and assumptions used in the ECL approach as the expected credit losses must reflect information about past events, current conditions and forecasts of future conditions.</p> <p>The Group's disclosures about trade receivables are included in note 2.4, note 3 and note 18 to the consolidated financial statements.</p>	<p>We assessed and evaluated the design and operating effectiveness of the key controls of management in performing the valuation of the associates' or joint ventures' underlying investments in real estate properties or financial assets.</p> <p>We evaluated the appropriateness of the valuation methodology and valuation technique used by management for the joint ventures' underlying investments in real estate properties or financial assets; and we evaluated and validated the key inputs and assumptions used by management against supporting documentation and relevant valuation sources.</p> <p>We assessed the disclosures related to the valuation of investments classified as level 3 in the fair value hierarchy in the consolidated financial statements with reference to the requirements of the prevailing accounting standards.</p> <p>We evaluated management's assessment of the recoverability of trade receivables by reviewing the detailed analysis of the ageing of trade receivables and testing if payments had been received subsequent to the year end, historical payment patterns along with other economic information, any disputes between the parties involved and the correspondence with customers on expected settlement dates.</p> <p>We reviewed the estimates used to determine the expected credit losses by considering cash collection performance against historical trends and the forward-looking adjustments used in the ECL approach and checked the mathematical accuracy of the calculations.</p> <p>We assessed the disclosures related to impairment on trade receivables in the consolidated financial statements with reference to the requirements of the prevailing accounting standards.</p>

INDEPENDENT AUDITOR'S REPORT

OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Ho Wai Ling.

Ernst & Young
Certified Public Accountants
Hong Kong
30 March 2020

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

Year ended 31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
REVENUE	5	125,234	157,417
Other income and gains	5	5,127	13,203
Administrative expenses		(81,810)	(99,673)
Impairment losses on trade receivables	18	(19,768)	-
Decrease in fair value of investments in associates or joint ventures at fair value through profit or loss	21	(10,365)	(4,547)
Other expenses		(3,050)	(3,169)
Finance costs	7	(274)	-
Share of losses of:			
Joint ventures		(2,525)	(362)
An associate		(713)	-
PROFIT BEFORE TAX	6	11,856	62,869
Income tax expense	10	(5,082)	(16,391)
PROFIT FOR THE YEAR		6,774	46,478
Attributable to:			
Owners of the parent		9,451	45,735
Non-controlling interests		(2,677)	743
		6,774	46,478
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT			
Basic and diluted			
– For profit for the year (RMB cents)	12	6.16	38.41

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Year ended 31 December 2019

	2019	2018
	RMB'000	RMB'000
PROFIT FOR THE YEAR	6,774	46,478
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:		
Exchange differences:		
Exchange differences on translation of foreign operations	208	-
Net other comprehensive income that may be reclassified to profit or loss in subsequent periods	208	-
OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF TAX	208	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR, NET OF TAX	6,982	46,478
Attributable to:		
Owners of the parent	9,659	45,735
Non-controlling interests	(2,677)	743
	6,982	46,478

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
NON-CURRENT ASSETS			
Property, plant and equipment	13	2,395	4,565
Right-of-use assets	14(a)	3,342	-
Other intangible assets	15	766	697
Investments in joint ventures	16	16,339	6,114
Investment in an associate	17	8,287	9,000
Investments in associates or joint ventures at fair value through profit or loss ("IAFV")	21	274,161	149,318
Loan receivables	20	-	9,311
Deferred tax assets	24	4,518	1,665
Total non-current assets		309,808	180,670
CURRENT ASSETS			
Trade receivables	18	76,393	69,387
Prepayments, deposits and other receivables	19	11,213	13,235
Loan receivables	20	9,819	19,638
Investments in associates or joint venture at fair value through profit or loss ("IAFV")	21	5,196	16,904
Dividend receivable		101	2,833
Cash and cash equivalents	22	22,296	167,177
Total current assets		125,018	289,174
CURRENT LIABILITIES			
Other payables and accruals	23	14,097	33,046
Advances from funds managed		3,791	17,942
Lease liabilities	14(b)	2,057	-
Tax payable	10	13,729	12,280
Total current liabilities		33,674	63,268
NET CURRENT ASSETS		91,344	225,906
TOTAL ASSETS LESS CURRENT LIABILITIES		401,152	406,576
NON-CURRENT LIABILITIES			
Lease liabilities	14(b)	1,195	-
Deferred tax liabilities	24	-	5,076
Total non-current liabilities		1,195	5,076
NET ASSETS		399,957	401,500
EQUITY			
Equity attributable to owners of the parent			
Share capital	25	153,340	153,340
Reserves	26	245,425	245,766
		398,765	399,106
Non-controlling interests		1,192	2,394
TOTAL EQUITY		399,957	401,500

Zhu Ping
Director

Su Yi
Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Year ended 31 December 2019

	Attributable to owners of the parent								Total equity RMB'000
	Share capital RMB'000	Share premium* RMB'000	Share-based payment reserve* RMB'000	Statutory surplus reserves* RMB'000	Exchange fluctuation reserve* RMB'000	Retained profits* RMB'000	Total RMB'000	Non-controlling interests RMB'000	
As at 31 December 2017 and 1 January 2018	110,000	31,500	-	11,847	-	70,184	223,531	83	223,614
Total comprehensive income for the year	-	-	-	-	-	45,735	45,735	743	46,478
Issue of shares	43,340	127,018	4,800	-	-	-	175,158	-	175,158
Contribution from a non-controlling shareholder	-	-	-	-	-	-	-	1,250	1,250
Acquisition of non-controlling interests	-	(318)	-	-	-	-	(318)	318	-
Appropriations to statutory surplus reserves	-	-	-	6,247	-	(6,247)	-	-	-
Dividends (note 11)	-	-	-	-	-	(45,000)	(45,000)	-	(45,000)
As at 31 December 2018	153,340	158,200*	4,800*	18,094*	-	64,672*	399,106	2,394	401,500
As at 31 December 2018 and 1 January 2019	153,340	158,200	4,800	18,094	-	64,672	399,106	2,394	401,500
Profit for the year	-	-	-	-	-	9,451	9,451	(2,677)	6,774
Other comprehensive income for the year:									
Exchange differences on translation of foreign operations	-	-	-	-	208	-	208	-	208
Total comprehensive income for the year	-	-	-	-	208	9,451	9,659	(2,677)	6,982
Contribution from non-controlling shareholders	-	-	-	-	-	-	-	1,475	1,475
Appropriations to statutory surplus reserves	-	-	-	2,900	-	(2,900)	-	-	-
Dividends (note 11)	-	-	-	-	-	(10,000)	(10,000)	-	(10,000)
As at 31 December 2019	153,340	158,200*	4,800*	20,994*	208*	61,223*	398,765	1,192	399,957

* These reserve accounts comprise the consolidated reserves of RMB245,425,000 (2018: RMB245,766,000) in the consolidated statement of financial position.

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax:		11,856	62,869
Adjustments for:			
Finance costs	7	274	-
Interest income	5	(331)	(86)
Impairment losses on trade receivables	6,18	19,768	-
Impairment losses on loan receivables	6,20	(97)	(91)
Loss on disposal of property, plant and equipment		30	257
Loss on disposal of joint ventures		738	-
Depreciation of property, plant and equipment	6, 13	2,276	2,234
Depreciation of right-of-use assets	6, 14	4,986	-
Amortisation of other intangible assets	6, 15	80	687
Gain on disposal of a subsidiary		-	(29)
Share of profits and losses of:			
Joint ventures	16	2,525	362
An associate	17	713	-
Dividend income from IAFV	5	(808)	(8,456)
Exchange loss		1,298	2,002
Share-based payment	26(b)	-	4,800
Decrease in fair value of IAFV	21	10,365	4,547
Decrease/(increase) in trade receivables		(26,774)	8,173
Decrease/(increase) in prepayments, deposits and other receivables		3,024	11,864
Decrease in advances from funds managed		(14,151)	(11,020)
Increase/(decrease) in other payables and accruals		(12,995)	11,474
Cash generated from operations		2,777	89,587
Interest received		331	86
Taxes paid		(11,562)	(18,092)
Net cash flows from/(used in) operating activities		(8,454)	71,581
CASH FLOWS FROM INVESTING ACTIVITIES			
Increase in investments in IAFV	21	(123,500)	(86,920)
Dividend income from IAFV		2,766	3,957
Purchases of items of property, plant and equipment	13	(337)	(2,992)
Purchases of other intangible assets	15	(149)	(431)
Investments in joint ventures	16	(14,300)	(2,000)
Investments in an associate	17	-	(9,000)
Repayment of advances to a third party		20,000	20,000
Proceeds from disposal of a subsidiary		-	(1,999)
Disposal of items of property, plant and equipment		200	-
Net cash flows used in investing activities		(115,320)	(79,385)

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from issue of shares		-	185,412
Share issue expenses		-	(15,054)
Capital contribution from non-controlling shareholders		1,475	1,250
Advance from related parties	23,30	-	8,718
Repayment of advance from related parties	23,30	(6,141)	-
Principal portion of lease liabilities	27(b)	(5,350)	-
Dividends paid	11	(10,000)	(45,000)
Net cash flows from/(used in) financing activities		(20,016)	135,326
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS			
		(143,790)	127,522
Cash and cash equivalents at beginning of year		167,177	41,657
Effect of foreign exchange rate changes, net		(1,091)	(2,002)
CASH AND CASH EQUIVALENTS AT END OF YEAR			
		22,296	167,177
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS			
Cash and cash equivalents as stated in the consolidated statement of financial position and statement of cash flows		22,296	167,177

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

1. CORPORATE AND GROUP INFORMATION

Shanghai Realway Capital Assets Management Co., Ltd. is a limited liability company established in the People's Republic of China (the "PRC"). The registered office of the Company is located at Room 1601, Ge Zhou Ba Tower, 1088 Yuan Shen Road, Pilot Free Trade Zone, Shanghai, China.

During the year, the Group was involved in the following principal activities:

- funds management
- investment management in relation to the establishment and structuring of the relevant funds and the sourcing of investors ("**investment management**")

In the opinion of the directors, the holding company and the ultimate holding company of the Company is Shanghai Weimian Investments Partnership (Limited Partnership), which is established in the PRC.

INFORMATION ABOUT SUBSIDIARIES

Particulars of the Company's principal subsidiaries are as follows:

Name	Notes	Place of incorporation/ registration and business	Registered share capital	Percentage of equity attributable to the Company	Principal activities
上海瑞襄投資管理有限公司 Shanghai Ruixiang Investment Management Co., Ltd. (" Shanghai Ruixiang ")	(2)	PRC/Mainland China	RMB10,000,000	100%	Funds management
瑞威（北京）商務諮詢有限公司 Realway Capital Business Consultancy (Beijing) Co., Ltd. (" Beijing Realway Consultancy ")	(2, 3)	PRC/Mainland China	RMB1,000,000	100%	Investment management
武漢瑞威商務諮詢有限公司 Realway Capital Business Consultancy (Wuhan) Co., Ltd. (" Wuhan Realway ")	(1, 2)	PRC/Mainland China	RMB5,000,000	65%	Investment management
廣州瑞威資產管理有限公司 Realway Capital Assets Management (Guangzhou) Co., Ltd. (" Guangzhou Realway ")	(1, 2)	PRC/Mainland China	RMB10,000,000	90%	Investment management
上海瑞威喬方投資管理有限公司 Shanghai Realway Qiaofang Investment Management Company Limited (" Qiaofang Investment ")	(1, 2)	PRC/Mainland China	RMB10,000,000	51%	Investment management
嘉晟瑞信（天津）基金銷售有限公司 Jiasheng Ruixin (Tianjin) Fund Distribution Co., Ltd. (" Jiasheng Ruixin ")	(2)	PRC/Mainland China	RMB55,000,000	100%	Investment management

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

1. CORPORATE AND GROUP INFORMATION (CONTINUED)

INFORMATION ABOUT SUBSIDIARIES (CONTINUED)

Name	Notes	Place of incorporation/ registration and business	Registered share capital	Percentage of equity attributable to the Company	Principal activities
上海芮楚商務諮詢有限公司 Shanghai Ruichu Business Advisory Co., Ltd. ("Shanghai Ruichu")	(2)	PRC/Mainland China	RMB10,000,000	100%	Investment management
北京瑞威資產管理有限公司 Realway Capital Assets Management (Beijing) Co., Ltd. ("Beijing Realway Assets Management")	(2)	PRC/Mainland China	RMB15,500,000	100%	Investment management
瑞威(香港)資產管理有限公司 Realway (Hong Kong) Assets Management Limited ("Hong Kong Realway Assets Management")		Hong Kong	HKD5,000,000	100%	Investment management
西安瑞威資產管理有限公司 Realway Capital Assets Management (Xi'an) Co., Ltd. ("Xi'an Realway Assets Management")	(2)	PRC/Mainland China	RMB10,000,000	100%	Investment management
杭州瑞威商務諮詢有限公司 Realway Capital Business Consultancy (Hangzhou) Co., Ltd. ("Hangzhou Realway")	(1, 2)	PRC/Mainland China	RMB9,000,000	70%	Investment management
重慶瑞威股權投資基金管理有限公司 Chongqing Realway Equity Investment Fund Management Co., Ltd. ("Chongqing Realway")	(2)	PRC/Mainland China	RMB8,000,000	100%	Investment management
成都瑞威資產管理有限公司 Realway Capital Assets Management (Chengdu) Co., Ltd. ("Chengdu Realway")	(1, 2)	PRC/Mainland China	RMB10,000,000	55%	Investment management

The English names of all group companies registered in the PRC represent the best efforts made by the management of the Company to translate their Chinese names as they do not have an official English name.

Notes:

- (1) These companies are non-wholly-owned subsidiaries of the Company and, accordingly, are accounted for as subsidiaries by virtue of the Company's control over them.
- (2) All these subsidiaries are established in the People's Republic of China with limited liability.
- (3) According to the resolution of the shareholders' meeting on 30 July 2019, Beijing Realway Consultancy has been liquidated as at 30 July 2019.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

31 December 2019

2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”), which comprise all standards and interpretations approved by the International Accounting Standards Board (the “IASB”), and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for investments in associates or joint ventures at fair value through profit or loss (“IAFV”) which have been measured at fair value. These financial statements are presented in Renminbi (“RMB”) and all values are rounded to the nearest thousand except when otherwise indicated.

BASIS OF CONSOLIDATION

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the “Group”) for the year ended 31 December 2019. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group’s voting rights and potential voting rights

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group’s share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

31 December 2019

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following new and revised IFRSs for the first time for the current year's financial statements.

Amendments to IFRS 9	<i>Prepayment Features with Negative Compensation</i>
IFRS 16	<i>Leases</i>
Amendments to IAS 19	<i>Plan Amendment, Curtailment or Settlement</i>
Amendments to IAS 28	<i>Long-term Interests in Associates and Joint Ventures</i>
IFRIC 23	<i>Uncertainty over Income Tax Treatments</i>
<i>Annual Improvements to IFRSs 2015–2017 Cycle</i>	Amendments to IFRS 3, IFRS 11, IAS 12 and IAS 23

Except for the amendments to IFRS 9 and IAS 19, and *Annual Improvements to IFRSs 2015–2017 Cycle*, which are not relevant to the preparation of the Group's financial statements, the nature and the impact of the new and revised IFRSs are described below:

- (a) IFRS 16 replaces IAS 17 *Leases*, IFRIC 4 *Determining whether an Arrangement contains a Lease*, SIC 15 *Operating Leases – Incentives* and SIC 27 *Evaluating the Substance of Transactions Involving the Legal Form of a Lease*. The standard sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model to recognise and measure right-of-use assets and lease liabilities, except for certain recognition exemptions. Lessor accounting under IFRS 16 is substantially unchanged under IAS 17. Lessors continue to classify leases as either operating or finance leases using similar principles as in IAS 17.

The Group has adopted IFRS 16 using the modified retrospective method with the date of initial application of 1 January 2019. Under this method, the standard has been applied retrospectively with the cumulative effect of initial adoption recognised as an adjustment to the opening balance of retained profits at 1 January 2019, and the comparative information for 2018 was not restated and continued to be reported under IAS 17 and related interpretations.

NEW DEFINITION OF A LEASE

Under IFRS 16, a contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to obtain substantially all of the economic benefits from use of the identified asset and the right to direct the use of the identified asset. The Group elected to use the transition practical expedient allowing the standard to be applied only to contracts that were previously identified as leases applying IAS 17 and IFRIC 4 at the date of initial application. Contracts that were not identified as leases under IAS 17 and IFRIC 4 were not reassessed. Therefore, the definition of a lease under IFRS 16 has been applied only to contracts entered into or changed on or after 1 January 2019.

AS A LESSEE — LEASES PREVIOUSLY CLASSIFIED AS OPERATING LEASES

Nature of the effect of adoption of IFRS 16

The Group has lease contracts for various items of office buildings and other equipment. As a lessee, the Group previously classified leases as either finance leases or operating leases based on the assessment of whether the lease transferred substantially all the rewards and risks of ownership of assets to the Group. Under IFRS 16, the Group applies a single approach to recognise and measure right-of-use assets and lease liabilities for all leases, except for two elective exemptions for leases of low-value assets (elected on a lease-by-lease basis) and leases with a lease term of 12 months or less ("**short-term leases**") (elected by class of underlying asset). Instead of recognising rental expenses under operating leases on a straight-line basis over the lease term commencing from 1 January 2019, the Group recognises depreciation (and impairment, if any) of the right-of-use assets and interest accrued on the outstanding lease liabilities (as finance costs).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

(a) (continued)

AS A LESSEE — LEASES PREVIOUSLY CLASSIFIED AS OPERATING LEASES (CONTINUED)

Impact on transition

Lease liabilities at 1 January 2019 were recognised based on the present value of the remaining lease payments, discounted using the internal rate of return at 1 January 2019. The right-of-use assets were measured at the amount of the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to the lease recognised in the statement of financial position immediately before 1 January 2019.

All these assets were assessed for any impairment based on IAS 36 on that date. The Group elected to present the right-of-use assets separately in the statement of financial position.

The Group has used the following elective practical expedients when applying IFRS 16 at 1 January 2019:

- Using a single discount rate to a portfolio of leases with reasonably similar characteristics
- Relying on its assessment of whether leases are onerous immediately before the date of initial application
- Applying the short-term lease exemptions to leases with a lease term that ends within 12 months at the date of initial application
- Excluding the initial direct costs from the measurement of the right-of-use assets at the date of initial application

FINANCIAL IMPACT AT 1 JANUARY 2019

The impact arising from the adoption of IFRS 16 at 1 January 2019 was as follows:

	RMB'000
Assets	
Increase in right-of-use assets	6,607
Increase in total assets	6,607
Liabilities	
Increase in lease liabilities	(6,607)
Increase in total liabilities	(6,607)
Decrease in retained profits	-
Decrease in non-controlling interests	-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

(a) (continued)

FINANCIAL IMPACT AT 1 JANUARY 2019 (CONTINUED)

The lease liabilities as at 1 January 2019 reconciled to the operating lease commitments as at 31 December 2018 are as follows:

	RMB'000
Operating lease commitments as at 31 December 2018	8,669
Less: Commitments relating to short-term leases	(202)
	8,467
Weighted average internal rate of return as at 1 January 2019	5%
Discounted operating lease commitments as at 1 January 2019	6,607
Lease liabilities as at 1 January 2019	6,607

- (b) Amendments to IAS 28 clarify that the scope exclusion of IFRS 9 only includes interests in an associate or joint venture to which the equity method is applied and does not include long-term interests that in substance form part of the net investment in the associate or joint venture, to which the equity method has not been applied. Therefore, an entity applies IFRS 9, rather than IAS 28, including the impairment requirements under IFRS 9, in accounting for such long-term interests. IAS 28 is then applied to the net investment, which includes the long-term interests, only in the context of recognising losses of an associate or joint venture and impairment of the net investment in the associate or joint venture. The Group assessed its business model for its long-term interests in associates and joint ventures upon adoption of the amendments on 1 January 2019 and concluded that the long-term interests in associates and joint ventures continued to be measured at amortised cost in accordance with IFRS 9. Accordingly, the amendments did not have any impact on the financial position or performance of the Group.
- (c) IFRIC 23 addresses the accounting for income taxes (current and deferred) when tax treatments involve uncertainty that affects the application of IAS 12 (often referred to as “**uncertain tax positions**”). The interpretation does not apply to taxes or levies outside the scope of IAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments. The interpretation specifically addresses (i) whether an entity considers uncertain tax treatments separately; (ii) the assumptions an entity makes about the examination of tax treatments by taxation authorities; (iii) how an entity determines taxable profits or tax losses, tax bases, unused tax losses, unused tax credits and tax rates; and (iv) how an entity considers changes in facts and circumstances. Upon adoption of the interpretation, the Group considered whether it has any uncertain tax positions arising from the transfer pricing on its intergroup sales. Based on the Group's tax compliance and transfer pricing study, the Group determined that it is probable that its transfer pricing policy will be accepted by the tax authorities. Accordingly, the interpretation did not have any impact on the financial position or performance of the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

2.3 ISSUED BUT NOT YET EFFECTIVE IFRSS

The Group has not applied the following new and revised IFRSs, that have been issued but are not yet effective, in these financial statements.

Amendments to IFRS 3	<i>Definition of a Business</i> ¹
Amendments to IFRS 9, IAS 39 and IFRS 7	<i>Interest Rate Benchmark Reform</i> ¹
Amendments to IFRS 10 and IAS 28	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> ⁴
IFRS 17	<i>Insurance Contracts</i> ²
Amendments to IAS 1 and IAS 8	<i>Definition of Material</i> ¹
Amendments to IAS 1	<i>Classification of Liabilities as Current or Non-current</i> ³

¹ Effective for annual periods beginning on or after 1 January 2020

² Effective for annual periods beginning on or after 1 January 2021

³ Effective for annual periods beginning on or after 1 January 2022

⁴ No mandatory effective date yet determined but available for adoption

Further information about those IFRSs that are expected to be applicable to the Group is described below.

Amendments to IFRS 3 clarify and provide additional guidance on the definition of a business. The amendments clarify that for an integrated set of activities and assets to be considered a business, it must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. A business can exist without including all of the inputs and processes needed to create outputs. The amendments remove the assessment of whether market participants are capable of acquiring the business and continue to produce outputs. Instead, the focus is on whether acquired inputs and acquired substantive processes together significantly contribute to the ability to create outputs. The amendments have also narrowed the definition of outputs to focus on goods or services provided to customers, investment income or other income from ordinary activities. Furthermore, the amendments provide guidance to assess whether an acquired process is substantive and introduce an optional fair value concentration test to permit a simplified assessment of whether an acquired set of activities and assets is not a business. The Group expects to adopt the amendments prospectively from 1 January 2020. Since the amendments apply prospectively to transactions or other events that occur on or after the date of first application, the Group will not be affected by these amendments on the date of transition.

Amendments to IFRS 9, IAS 39 and IFRS 7 address the effects of interbank offered rate reform on financial reporting. The amendments provide temporary reliefs which enable hedge accounting to continue during the period of uncertainty before the replacement of an existing interest rate benchmark. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties. The amendments are effective for annual periods beginning on or after 1 January 2020. Early application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to IFRS 10 and IAS 28 address an inconsistency between the requirements in IFRS 10 and in IAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require a full recognition of a gain or loss when the sale or contribution of assets between an investor and its associate or joint venture constitutes a business. For a transaction involving assets that do not constitute a business, a gain or loss resulting from the transaction is recognised in the investor's profit or loss only to the extent of the unrelated investor's interest in that associate or joint venture. The amendments are to be applied prospectively. The previous mandatory effective date of amendments to IFRS 10 and IAS 28 was removed by the IASB in December 2015 and a new mandatory effective date will be determined after the completion of a broader review of accounting for associates and joint ventures. However, the amendments are available for adoption now.

31 December 2019

2.3 ISSUED BUT NOT YET EFFECTIVE IFRSs (CONTINUED)

Amendments to IAS 1 and IAS 8 provide a new definition of material. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments clarify that materiality will depend on the nature or magnitude of information. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. The Group expects to adopt the amendments prospectively from 1 January 2020. The amendments are not expected to have any significant impact on the Group's financial statements.

Amendments to IAS 1 clarify the criteria for determining whether to classify a liability as current or non-current. The amendments specify that the conditions which exist at the end of the reporting period are those which will be used to determine if a right to defer settlement of a liability exists. The amendments clarify the situations that are considered settlement of a liability. The new guidance will be effective for annual periods starting on or after 1 January 2022. Early application is permitted. The amendments are not expected to have any significant impact on the Group's financial statements.

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

An associate is an entity in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group's investments in associates and joint ventures are stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses. Adjustments are made to bring into line any dissimilar accounting policies that may exist. The Group's share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated statement of profit or loss and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's investments in the associates or joint ventures, except where unrealised losses provide evidence of an impairment of the assets transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group's investments in associates or joint ventures.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method. In all other cases, upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

INVESTMENTS IN ASSOCIATES AND JOINT VENTURES (CONTINUED)

In accordance with the exemption in IAS 28 *Investments in Associates and Joint Ventures*, the Group does not account for its investments in associates or joint ventures using the equity method if the Group acts as an investment fund manager. Instead, the Group has elected to measure its investments in associates or joint ventures at fair value through profit or loss in accordance with IFRS 9. This exemption is related to the fact that fair value measurement provides more useful information for users of the financial statements than application of the equity method. This is an exemption from the requirement to measure interests in joint ventures and associates using the equity method, rather than an exception to the scope of IAS 28 for the accounting for joint ventures and associates held by these entities.

When an investment in an associate or a joint venture is classified as held for sale, it is accounted for in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations*.

STRUCTURED ENTITIES

A structured entity is an entity that has been designed so that voting or similar rights are not the dominant factor in deciding who controls the entity, such as when any voting rights relate to administrative tasks only, and the relevant activities are directed by means of contractual arrangements. A structured entity often has restricted activities and a narrow and well-defined objective, such as to provide investment opportunities for investors by passing on risks and rewards associated with the assets of the structured entity.

FAIR VALUE MEASUREMENT

The Group measures its investments in associates or joint ventures at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 — based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 — based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

IMPAIRMENT OF NON-FINANCIAL ASSETS

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, contract assets, deferred tax assets, financial assets, investment properties and non-current assets/a disposal group classified as held for sale), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises in those expense categories consistent with the function of the impaired asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

RELATED PARTIES

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;
- or
- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

RELATED PARTIES (CONTINUED)

(b) (continued)

- (vi) the entity is controlled or jointly controlled by a person identified in (a);
- (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
- (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

PROPERTY, PLANT AND EQUIPMENT AND DEPRECIATION

Property, plant and equipment, are stated at cost less accumulated depreciation and any impairment losses. When an item of property, plant and equipment is classified as held for sale or when it is part of a disposal group classified as held for sale, it is not depreciated and is accounted for in accordance with IFRS 5. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

	Estimated useful life	Annual depreciation rate
Motor vehicles	4 years	24.00%
Office equipment	3–5 years	19.00% to 31.67%
Leasehold improvements	2–5 years	20.00% to 50%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

INTANGIBLE ASSETS (OTHER THAN GOODWILL)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

Each category of intangible assets is amortised evenly over the following periods:

Software	120 months
Favourable contract	Contract beneficial period (i.e., 13 months)

The favourable contract obtained during the business combination entitles the Group to a 13 months' beneficial period based on the purchase agreement. The software is with high compatibility and is mainly used for office assistance and bookkeeping, and the service output is stable and satisfies the operation, which has no need for frequent technological updates and maintenance, so management estimated that the office software has a useful life of 10 years after considering the operating benefits provided by utilising such office software and the upgrading and developing period in the market.

Gains or losses arising from derecognition of an intangible asset are measured at the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss in the period when the asset is derecognised.

LEASES (APPLICABLE FROM 1 JANUARY 2019)

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(a) Right-of-use assets

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Office buildings	2 to 5 years
------------------	--------------

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

LEASES (APPLICABLE FROM 1 JANUARY 2019) (CONTINUED)

Group as a lessee (continued)

(b) Lease liabilities

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its internal rate of return at the lease commencement date. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of office buildings (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment that is considered to be of low value.

Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets.

Assets acquired through hire purchase contracts of a financing nature are accounted for as finance leases, but are depreciated over their estimated useful lives.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessee, rentals payable under operating leases net of any incentives received from the lessor are charged to the statement of profit or loss on the straight-line basis over the lease terms.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

INVESTMENTS AND OTHER FINANCIAL ASSETS

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("**SPPI**") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in the statement of profit or loss when the asset is derecognised, modified or impaired.

The Group's financial assets at amortised cost includes cash and cash equivalents, trade receivables, loan receivables, dividend receivables and other financial assets included in prepayments, deposits and other receivables.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes equity investments which the Group had not irrevocably elected to classify at fair value through other comprehensive income. Dividends on equity investments classified as financial assets at fair value profit or loss are also recognised as other income in the statement of profit or loss when the right of payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

DERECOGNITION OF FINANCIAL ASSETS

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

IMPAIRMENT OF FINANCIAL ASSETS

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

General approach

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

In certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

IMPAIRMENT OF FINANCIAL ASSETS (CONTINUED)

General approach (continued)

Debt investments at fair value through other comprehensive income and financial assets at amortised cost are subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables and contract assets which apply the simplified approach as detailed below.

Stage 1 – Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs

Stage 2 – Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs

Stage 3 – Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

Simplified approach

For trade receivables and contract assets that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

FINANCIAL LIABILITIES

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or payables, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include other payables.

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Financial liabilities at amortised cost (loans and borrowings)

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

DERECOGNITION OF FINANCIAL LIABILITIES

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

OFFSETTING OF FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. This is generally not the case with master netting agreements unless one party to the agreement defaults and the related assets and liabilities are presented gross in the statement of financial position.

CASH AND CASH EQUIVALENTS

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

PROVISIONS

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in the statement of profit or loss.

INCOME TAX

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

INCOME TAX (CONTINUED)

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and joint ventures, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

GOVERNMENT GRANTS

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

REVENUE RECOGNITION

Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer with a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

The Group derives its revenue mainly from funds management, fund establishment and consulting services. The Group recognises revenue when the specific criteria have been met for each of the Group's activities, as described below.

- (a) Regular management fees are recognised periodically based on a predetermined fixed percentage of the asset value under management ("**AUM**");
- (b) Performance fees are recognised when the performance fee is determinable based on actual performance measurement, as and when contingent criteria associated are met, which is generally when profit distribution is mutually agreed by investors;
- (c) Fund establishment service revenue is recorded upon the establishment of the fund product, when the provision of services concludes and the fee becomes fixed and determinable, assuming that all other revenue recognition criteria have been met, and there are no future obligations or contingencies; and
- (d) Consulting services income is recognised when the relevant services are rendered and the customer simultaneously receives and consumes the benefits provided by the entity's performance as the entity performs.

Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Dividend income is recognised when the shareholders' right to receive payment has been established, it is probable that the economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

31 December 2019

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

EMPLOYEE RETIREMENT BENEFITS

The employees of the Company and its subsidiaries which operate in Mainland China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain proportion of these payroll costs to the central pension scheme. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the central pension scheme.

DIVIDENDS

Final dividends are recognised as a liability when they are approved by the shareholders in a general meeting. Proposed final dividends are disclosed in the notes to the financial statements.

Interim dividends are simultaneously proposed and declared, because the Company's memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised immediately as a liability when they are proposed and declared.

FOREIGN CURRENCIES

Since the majority of the assets and operations of the Group are located in the PRC, the financial statements are presented in RMB, which is the functional currency of the Company. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

JUDGEMENTS

In the process of applying the Group's accounting policies, management has made the following judgement, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

Investment funds managed by the Group

The Group holds a certain degree of direct interest in some of the funds managed by it. When determining whether the Group controls these funds, usually the level of aggregate economic interests of the Group in these funds, the fund manager's scope of decision-making rights and the level of investors' rights to remove the investment manager will be taken into consideration.

31 December 2019

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED) JUDGEMENTS (CONTINUED)

Investment funds managed by the Group (continued)

In accordance with IFRS 10, an investor controls an investee if and only if the investor has all of the following elements: (a) power over the investee; (b) exposure, or rights, to variable returns from its involvement with the investee; (c) the ability to use its power over the investee to affect the amount of the investor's returns. In assessing whether power is present, the Group will not have power over the funds if the fund manager can be removed at any time. As regards variable returns, all economic interests arising from the funds, including the extent of direct interest in these funds, the management fee charged and performance bonus obtained will be taken into consideration, and the Group uses 30% as the point of reference in assessing whether it is the primary beneficiary of these funds and is exposed, or has rights, to significant variable returns from its involvement with the investee.

During the reporting periods, the financial statements of the funds managed by the Group were not consolidated into the Group's financial statements because the Group does not have control over these funds, taking into account all aforementioned elements in accordance with IFRS 10.

ESTIMATION UNCERTAINTY

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for expected credit losses on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed. The assessments of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of a customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 18 to the financial statements.

Impairment of non-financial assets (other than goodwill)

The Group assesses whether there are any indicators of impairment for all non-financial assets (including the right-of-use assets) at the end of each reporting period. Other non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in-use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

Fair value

The fair value of investments in associates at fair value through profit or loss that are not quoted in an active market is measured by using observable market prices or rates, the recent transaction price and internal assessment based on modelling. The Group uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. The resulting accounting estimates may not be equal to the related actual results. Further details are given in note 31.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

ESTIMATION UNCERTAINTY (CONTINUED)

PRC corporate income tax ("CIT")

The Group is subject to corporate income taxes in the PRC. As a result of the fact that certain matters relating to the income taxes have not been confirmed by the local tax bureau, objective estimate and judgement based on currently enacted tax laws, regulations and other related policies are required in determining the provision for income taxes to be made. Where the final tax outcome of these matters is different from the amounts originally recorded, the differences will impact on the income tax and tax provisions in the period in which the differences realise.

Deferred tax assets

Deferred tax assets are recognised for all deductible temporary differences, and carryforward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. Further details are included in note 24 to the financial statements.

4. OPERATING SEGMENT INFORMATION

Management monitors the operating results of the Group's business, which include management fee and consulting income, by project for the purpose of making decisions about resource allocation and performance assessment. As all projects have similar economic characteristics and the nature of management services and consulting services, the nature of the aforementioned business processes, the type or class of fund for the aforementioned business and the methods used to distribute the properties or to provide the services are similar for all projects, all projects have been aggregated as one reportable operating segment.

GEOGRAPHICAL INFORMATION

No geographical information is presented as the Group's revenue from the external customers is derived solely from its operation in Mainland China and no significant non-current assets of the Group are located outside Mainland China.

INFORMATION ABOUT A MAJOR CUSTOMER

Customers are the investors who invested in the funds managed by the Group.

Revenue from a major customer contributing to 10% or more of the Group's revenue for the years ended 31 December 2019 and 2018 is set out below:

	2019 RMB'000	2018 RMB'000
Customer A	24,057	24,057

No additional revenue from a single customer or a group of customers under common control accounted for 10% or more of the Group's revenue at the end of the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

5. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue is as follows:

	2019 RMB'000	2018 RMB'000
Revenue from contracts with customers	125,234	157,417

REVENUE FROM CONTRACTS WITH CUSTOMERS

(i) Disaggregated revenue information

	2019 RMB'000	2018 RMB'000
Timing of revenue recognition		
Services transferred over time	125,234	157,417
Type of services		
Rendering of funds management services	111,669	152,053
Rendering of fund establishment services	12,625	5,364
Rendering of consulting services	940	-
	125,234	157,417

(ii) Performance obligations

For funds management service, the Group recognises revenue in the amount that equals to the right to invoice which corresponds directly with the value to the customer of the Group's performance to date. The Group has elected the practical expedient not to disclose the remaining performance obligations for these types of contracts. The majority of the property management service contracts are for periods of the funds' duration, from 2 years to 6 years.

For fund establishment services and one-off consulting services, are rendered in a short period of time and there is no unsatisfied performance obligation at the end of the respective periods.

An analysis of other income and gains is as follows:

	2019 RMB'000	2018 RMB'000
Other income		
Dividend income from IAFV	808	8,456
Interest income	331	86
	1,139	8,542
Gains		
Government grants	3,977	4,307
Waiver of liabilities payable to a non-related party	-	325
Gain on disposal of items of property, plant and equipment	11	-
Gain on disposal of a subsidiary	-	29
	3,988	4,661
	5,127	13,203

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Notes	2019 RMB'000	2018 RMB'000
Depreciation of property, plant and equipment	13	2,276	2,234
Depreciation of right-of-use assets	14	4,986	-
Amortisation of other intangible assets	15	80	687
Impairment losses on trade receivables	18	19,768	-
Impairment losses on loan receivables	20	(97)	(91)
Lease payments not included in the measurement of lease liabilities	14(c)	344	-
Auditor's remuneration		2,428	2,040
Employee benefit expense (including directors' and chief executive's remuneration (note 8)):			
Wages and salaries		38,262	39,251
Pension scheme contributions and social welfare		8,503	8,030

7. FINANCE COSTS

An analysis of finance costs is as follows:

	2019 RMB'000	2018 RMB'000
Interest on lease liabilities	274	-

8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION

Directors' and chief executive's remuneration for the year, disclosed pursuant to the Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

	2019 RMB'000	2018 RMB'000
Fees	720	84
Other emoluments:		
Salaries, allowances and benefits in kind	3,583	3,396
Pension scheme contributions	286	281
Share-based payment	-	3,587
	3,869	7,264
	4,589	7,348

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

(A) INDEPENDENT NON-EXECUTIVE DIRECTORS

The fees paid to independent non-executive directors during the year were as follows:

	2019 RMB'000	2018 RMB'000
Mr. Shang Jian	240	28
Mr. Liu Yunsheng	240	28
Ms. Yang Huifang	240	28
	720	84

There were no other emoluments payable to the independent non-executive directors during the year (2018: Nil).

(B) EXECUTIVE DIRECTORS AND NON-EXECUTIVE DIRECTORS

	Salaries, allowances and benefits in kind RMB'000	Pension scheme contributions RMB'000	Share-based payment RMB'000	Total remuneration RMB'000
2019				
Executive directors:				
Mr. Zhu Ping	1,104	-	-	1,104
Mr. Duan Kejian	1,020	100	-	1,120
Ms. Su Yi	979	100	-	1,079
	3,103	200	-	3,303
Non-executive directors:				
Mr. Cheng Jun	240	86	-	326
Mr. Wang Xuyang	240	-	-	240
	480	86	-	566
Total	3,583	286	-	3,869
2018				
Executive directors:				
Mr. Zhu Ping	1,254	-	1,896	3,150
Mr. Duan Kejian	1,015	95	383	1,493
Ms. Su Yi	859	95	597	1,551
	3,128	190	2,876	6,194
Non-executive directors:				
Mr. Cheng Jun	240	91	423	754
Mr. Wang Xuyang	28	-	288	316
	268	91	711	1,070
Total	3,396	281	3,587	7,264

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

8. DIRECTORS' AND CHIEF EXECUTIVE'S REMUNERATION (CONTINUED)

(B) EXECUTIVE DIRECTORS AND NON-EXECUTIVE DIRECTORS (CONTINUED)

Mr. Zhu Ping has also been designated as the chief executive officer since January 2010.

There was no arrangement under which a director or the chief executive waived or agreed to waive any remuneration during the year (2018: Nil).

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included three directors (2018: three directors), details of whose remuneration are set out in note 8 above. Details of the remuneration for the year of the remaining two (2018: two) highest paid employees who are neither a director nor chief executive of the Company are as follows:

	2019 RMB'000	2018 RMB'000
Salaries, allowances and benefits in kind	1,810	1,668
Pension scheme contributions	201	191
Share-based payment	-	877
	2,011	2,736

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

	Number of employees	
	2019	2018
Nil to RMB1,000,000	1	-
RMB1,000,001 to RMB2,000,000	1	2
	2	2

10. INCOME TAX

The Group is subject to income tax on an entity basis on profits arising in or derived from the tax jurisdictions in which members of the Group are domiciled and operate. The Group's subsidiary incorporated in Hong Kong was not liable for income tax as it did not have any assessable profits currently arising in Hong Kong for the year ended 31 December 2019. Subsidiaries of the Group operating in Mainland China were subject to PRC corporate income tax at a rate of 25% for the year.

	2019 RMB'000	2018 RMB'000
Current income tax charge for the year — Mainland China	13,011	18,997
Deferred tax (note 24)	(7,929)	(2,606)
Total tax charge for the year	5,082	16,391

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

10. INCOME TAX (CONTINUED)

A reconciliation of the tax expense applicable to profit before tax at the statutory rate for the countries in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rate, and a reconciliation of the applicable rate to the effective tax rate, are as follows:

	2019 RMB'000	2018 RMB'000
Profit before tax	11,856	62,869
Tax at the statutory tax rate (25%)	2,964	15,717
Expenses not deductible for tax	366	1,484
Tax losses and deductible temporary differences utilised from previous years	(622)	(1,291)
Profits and losses attributable to joint ventures and an associate	497	91
Tax losses not recognised	1,877	390
Total tax charge for the year	5,082	16,391

Tax payable in the consolidated statement of financial position represents:

	2019 RMB'000	2018 RMB'000
PRC corporate income tax payable	13,729	12,280

11. DIVIDENDS

The final dividends of RMB45,000,000 for the year 2017 was approved by the Company's shareholders at a meeting in January 2018, which was fully settled by the Company in late August 2018.

The final dividends of RMB0.0652 per share, totaling RMB10,000,000 for the year of 2018 have been approved by the Company's shareholders at the Annual General Meeting on 24 May 2019 and have been fully settled by the Company in 2019.

No dividends have been proposed by the Directors for the year 2019.

12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic earnings per share amounts is based on the profit for the year attributable to ordinary equity holders of the parent, and the weighted average number of ordinary shares of 153,340,000 (2018: 119,078,521) in issue during the year, as adjusted to reflect the rights issue during the year.

The Group had no potentially dilutive ordinary shares in issue during the years ended 31 December 2019 and 2018.

The calculations of basic and diluted earnings per share are based on:

	2019 RMB'000	2018 RMB'000
Earnings		
Profit attributable to ordinary equity holders of the parent, used in the basic earnings per share calculation	9,451	45,735

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

12. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT (CONTINUED)

	Number of shares	
	2019	2018
Shares		
Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation	153,340,000	119,078,521

13. PROPERTY, PLANT AND EQUIPMENT

	Motor vehicles RMB'000	Office equipment RMB'000	Leasehold improvements RMB'000	Total RMB'000
31 December 2019				
At 1 January 2019:				
Cost	4,735	2,446	3,602	10,783
Accumulated depreciation	(2,438)	(1,637)	(2,143)	(6,218)
Net carrying amount	2,297	809	1,459	4,565
At 1 January 2019, net of accumulated depreciation	2,297	809	1,459	4,565
Additions	180	157	-	337
Disposals	(169)	(62)	-	(231)
Depreciation provided during the year	(993)	(354)	(929)	(2,276)
At 31 December 2019, net of accumulated depreciation	1,315	550	530	2,395
At 31 December 2019:				
Cost	4,688	2,433	3,602	10,723
Accumulated depreciation	(3,373)	(1,883)	(3,072)	(8,328)
Net carrying amount	1,315	550	530	2,395

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

13. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Motor vehicles RMB'000	Office equipment RMB'000	Leasehold improvements RMB'000	Total RMB'000
31 December 2018				
At 1 January 2018:				
Cost	3,172	2,222	2,780	8,174
Accumulated depreciation	(1,509)	(1,255)	(1,346)	(4,110)
Net carrying amount	1,663	967	1,434	4,064
At 1 January 2018, net of accumulated depreciation	1,663	967	1,434	4,064
Additions	1,563	232	1,197	2,992
Disposals	-	(7)	(250)	(257)
Depreciation provided during the year	(929)	(383)	(922)	(2,234)
At 31 December 2018, net of accumulated depreciation	2,297	809	1,459	4,565
At 31 December 2018:				
Cost	4,735	2,446	3,602	10,783
Accumulated depreciation	(2,438)	(1,637)	(2,143)	(6,218)
Net carrying amount	2,297	809	1,459	4,565

14. LEASES

THE GROUP AS A LESSEE

The Group has lease contracts for various items of office buildings and other equipment used in its operations. Leases of office buildings generally have lease terms between 1 and 5 years. Other equipment is individually of low value. Generally, the Group is restricted from assigning and subleasing the leased assets outside the Group.

(a) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during the year are as follows:

	Buildings RMB'000
As at 1 January 2019	6,607
Additions	1,721
Depreciation charge	(4,986)
As at 31 December 2019	3,342

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

14. LEASES (CONTINUED)

THE GROUP AS A LESSEE (CONTINUED)

(b) Lease liabilities

The carrying amount of lease liabilities (included under interest-bearing bank and other borrowings) and the movements during the year are as follows:

	Lease liabilities
	RMB'000
Carrying amount at 1 January 2019	6,607
New leases	1,721
Accretion of interest recognised during the year	274
Payments	(5,350)
Carrying amount at 31 December 2019	3,252
Analysed into:	
Current portion	2,057
Non-current portion	1,195

The maturity analysis of lease liabilities is disclosed in note 34 to the financial statements.

(c) The amounts recognised in profit or loss in relation to leases are as follows:

	2019
	RMB'000
Interest on lease liabilities	274
Depreciation charge of right-of-use assets	4,986
Expense relating to short-term leases and other leases with remaining lease terms ended on or before 31 December 2019	316
Expense relating to leases of low-value assets	28
Total amount recognised in profit or loss	5,604

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

15. OTHER INTANGIBLE ASSETS

	Software RMB'000	Favourable contract RMB'000	Total RMB'000
31 December 2019			
Cost at 1 January 2019, net of accumulated amortisation	697	-	697
Additions	149	-	149
Amortisation provided during the year	(80)	-	(80)
At 31 December 2019	766	-	766
At 31 December 2019:			
Cost	1,126	2,763	3,889
Accumulated amortisation	(360)	(2,763)	(3,123)
Net carrying amount	766	-	766
	Software RMB'000	Favourable contract RMB'000	Total RMB'000
31 December 2018			
Cost at 1 January 2018, net of accumulated amortisation	315	638	953
Additions	431	-	431
Amortisation provided during the year	(49)	(638)	(687)
At 31 December 2018	697	-	697
At 31 December 2018:			
Cost	977	2,763	3,740
Accumulated amortisation	(280)	(2,763)	(3,043)
Net carrying amount	697	-	697

16. INVESTMENTS IN JOINT VENTURES

	2019 RMB'000	2018 RMB'000
Share of net assets	16,339	6,114

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

16. INVESTMENTS IN JOINT VENTURES (CONTINUED)

Name	Particulars of issued capital held	Place of registration and business	Percentage of ownership interest attributable to the Group	Principal activities
Shanghai Ruifu Investment Management Co., Ltd. (i)	RMB3,650,000	Shanghai	50	Investment management
Hengqin Huixun Investment Management Co., Ltd.	-	Zhuhai	40	Investment management
Shanghai Jinkai Dongrui Assets Management Co., Ltd.	RMB10,000,000	Shanghai	45	Investment management
Guangzhou Zhongshunyi Management Consultancy Co., Ltd. (ii)	RMB22,000,000	Guangzhou	35	Business consultancy
Shanghai Ruidan Business Consultancy Co., Ltd. (i, iii)	RMB1,500,000	Shanghai	20	Business consultancy
Jiaxing Ruicheng Equity Investment Co., Ltd.	-	Jiaxing	50	Investment management

Notes:

- (i) Pursuant to the resolution of the shareholders' meeting on 31 October 2019, Shanghai Ruifu Investment Management Co., Ltd. ("**Shanghai Ruifu**") and Shanghai Ruidan Business Consultancy Co., Ltd. were liquidated as at 31 December 2019. However, the administrative process for the liquidation was still in progress.
- (ii) Pursuant to the investment framework agreement and the articles of association of this company, shareholders can control the company jointly. Therefore, the company was accounted for as a joint venture of the Group during the year.
- (iii) Pursuant to the investment framework agreement and the articles of association of this company, all shareholder resolutions shall be resolved by all shareholders on a unanimous basis. Therefore, the company was accounted for as a joint venture of the Group during the year.

Guangzhou Zhongshunyi Management Consultancy Co., Ltd., which is considered a material joint venture of the Group for the year ended 31 December 2019, is mainly engaged in business consultancy in Mainland China and is accounted for using the equity method.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

16. INVESTMENTS IN JOINT VENTURES (CONTINUED)

The following table illustrates the summarised financial information in respect of Guangzhou Zhongshunyi Management Consultancy Co., Ltd., adjusted for any differences in accounting policies and reconciled to the carrying amount in the financial statements:

	2019
	RMB'000
Cash and cash equivalents	673
Other current assets	43,191
Current assets	43,864
Non-current assets	21,345
Financial liabilities, excluding trade and other payables and provisions	(31,145)
Other current liabilities	(8,594)
Current liabilities	(39,739)
Net assets	25,470
Reconciliation to the Group's interest in the joint venture:	
Proportion of the Group's ownership	35%
Group's share of net assets of the joint venture	8,915
Acquisition premium adjustment	2,943
Carrying amount of the investment	11,858
Revenue	21,567
Interest income	88
Depreciation and amortisation	(2,146)
Expenses	(25,629)
Tax	-
Loss and total comprehensive income for the year	(6,120)

The following table illustrates the aggregate financial information of the Group's joint ventures that are not individually material:

	2019	2018
	RMB'000	RMB'000
Share of the joint ventures' loss for the year	(383)	(362)
Share of the joint ventures' total comprehensive loss	(383)	(362)
Aggregate carrying amount of the Group's investments in the joint ventures	4,481	6,114

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

17. INVESTMENT IN AN ASSOCIATE

	2019 RMB'000	2018 RMB'000
Share of net assets	8,287	9,000

Name	Particulars of issued capital held	Place of registration and business	Percentage of ownership interest attributable to the Group	Principal activity
Guangrui Juyao (Qingdao) Wealth Asset Management Co., Ltd.	RMB50,000,000	Qingdao	18	Investment management

Guangrui Juyao (Qingdao) Wealth Asset Management Co., Ltd., which is considered a material associate of the Group for the year ended 31 December 2019, mainly engaging in business consultancy in Mainland China and is accounted for using the equity method.

The following table illustrates the summarised financial information in respect of Guangrui Juyao (Qingdao) Wealth Asset Management Co., Ltd., adjusted for any differences in accounting policies and reconciled to the carrying amount in the financial statements:

	2019 RMB'000
Current assets	45,452
Non-current assets	868
Current liabilities	(282)
Net assets	46,038
Reconciliation to the Group's interest in the joint venture:	
Proportion of the Group's ownership	18%
Group's share of net assets of the joint venture	8,287
Carrying amount of the investment	8,287
Revenue	851
Loss for the year	(3,962)
Total comprehensive loss for the year	(3,962)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

18. TRADE RECEIVABLES

	2019	2018
	RMB'000	RMB'000
Trade receivables	96,161	69,387
Impairment	(19,768)	-
	76,393	69,387

The Group's contractual terms with its funds are mainly on credit. Trade receivables are settled based on the progress payment schedule stipulated in the contracts. The Group seeks to maintain strict control over its outstanding receivables and has a credit control team to minimise credit risk. Overdue balances are reviewed regularly by senior management. In view of the aforementioned, except for the individual provision made during the year, there is no significant concentration of credit risk based on the management's best estimation at the reporting date. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

As at 31 December 2019, included in the Group's trade receivables are amounts due from a joint venture and associates of RMB1,998,000 (2018: Nil) and RMB15,013,000 (2018: RMB8,201,000), respectively, which are repayable on credit terms similar to those offered to the major customers of the Group.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	2019	2018
	RMB'000	RMB'000
Within 1 year	64,604	66,422
1 to 2 years	11,786	2,965
2 to 3 years	3	-
Total	76,393	69,387

The movements in the loss allowance for impairment of trade receivables for the year ended 31 December 2019 are as follows:

	Individually impaired	Collectively impaired	Total
	RMB'000	RMB'000	RMB'000
At beginning of the year	-	-	-
Impairment losses (note 6)	19,330	438	19,768
At end of the year	19,330	438	19,768

The increase in the loss allowance was mainly due to the directors of the Company has made individual impairment to certain commercial real estate project and distressed assets project amounting to RMB19,330,000 adjusted for forward-looking factors specific to the debtors and the economic environment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

18. TRADE RECEIVABLES (CONTINUED)

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix:

As at 31 December 2019

	Aging			Total
	Less than 1 year	1 to 2 years	Over 2 years	
Expected credit loss rate	17.6%	27.0%	99.8%	20.6%
Gross carrying amount	78,433	16,136	1,592	96,161
Expected credit losses	13,829	4,350	1,589	19,768

As at 31 December 2018

	Aging			Total
	Less than 1 year	1 to 2 years	Over 2 years	
Expected credit loss rate	0.0%	0.0%	0.0%	0.0%
Gross carrying amount	66,422	2,965	-	69,387
Expected credit losses	-	-	-	-

19. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	2019 RMB'000	2018 RMB'000
Prepayments	3,677	1,268
Deposits	2,242	1,988
Due from related parties (note 30)	1,165	-
Other receivables	4,129	9,979
	11,213	13,235

The financial assets included in the above balances relate to receivables for which there was no recent history of default and past due amounts. As at 31 December 2019 and 2018, loss allowance was assessed to be minimal.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

20. LOAN RECEIVABLES

	2019	2018
	RMB'000	RMB'000
Amortised cost	9,868	29,095
Impairment	(49)	(146)
	9,819	28,949
Comprising:		
Current portion	9,819	19,638
Non-current portion	-	9,311

Loan receivables mainly represent the interest-free loan receivables from third parties and the loan period varies from 6 months to 3 years. Such amounts are recorded at amortised cost less allowance for doubtful amounts.

An executive director, Mr. Zhu Ping, has guaranteed the Group's loan receivables due from a third party amounting to RMB10,000,000 as at 31 December 2019 (31 December 2018: RMB30,000,000).

21. INVESTMENTS IN ASSOCIATES OR JOINT VENTURES AT FAIR VALUE THROUGH PROFIT OR LOSS ("IAFV")

	2019	2018
	RMB'000	RMB'000
Unlisted investments in associates or joint ventures, at fair value	279,357	166,222

The Group, as an investment fund manager, measured the above investments in associates or joint ventures at fair value through profit or loss in accordance with IFRS 9 at 31 December 2019.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

21. INVESTMENTS IN ASSOCIATES OR JOINT VENTURES AT FAIR VALUE THROUGH PROFIT OR LOSS (“IAFV”) (CONTINUED)

The movements in investments in associates or joint ventures at fair value through profit or loss for the year ended 31 December 2019 are as follows:

	Cost RMB'000	Increase/ (decrease) in fair value of IAFV RMB'000	Total RMB'000
At 1 January 2018	59,000	24,849	83,849
Additions	86,920	(4,547)	82,373
At 31 December 2018	145,920	20,302	166,222
Comprising:			
Current portion	15,920	984	16,904
Non-current portion	130,000	19,318	149,318
At 1 January 2019	145,920	20,302	166,222
Movements	133,500	(10,365)	123,135
Exit and/or realisation	(10,000)	-	(10,000)
At 31 December 2019	269,420	9,937	279,357
Comprising:			
Current portion	5,000	196	5,196
Non-current portion	264,420	9,741	274,161

22. CASH AND CASH EQUIVALENTS

	2019 RMB'000	2018 RMB'000
Cash and bank balances	22,296	167,177

At the end of the reporting period, the cash and bank balances of the Group denominated in Hong Kong dollars (“HKD”) amounted to RMB3,162,000 (2018: RMB160,938,000). The RMB is not freely convertible into other currencies, however, under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

23. OTHER PAYABLES AND ACCRUALS

	2019 RMB'000	2018 RMB'000
Payroll and welfare payable	5,985	9,527
Taxes and surcharges	2,930	1,082
Accruals	1,684	3,408
Due to related parties (note 30)	2,577	8,718
Others	921	10,311
	14,097	33,046

Other payables are unsecured, non-interest-bearing and repayable on demand. The fair values of other payables at the end of the years 2019 and 2018 approximated to their corresponding carrying amounts.

24. DEFERRED TAX

The movements in deferred tax liabilities and assets during the year are as follows:

DEFERRED TAX ASSETS

	Lease liabilities RMB'000	Accrued staff costs RMB'000	Provision for bad debts RMB'000	Losses available for offsetting against future taxable profits RMB'000	Total RMB'000
At 1 January 2018	-	136	59	-	195
Deferred tax (charged)/credited to profit or loss during the year (note 10)	-	(136)	(23)	1,629	1,470
At 31 December 2018	-	-	36	1,629	1,665
Effect of adoption of IFRS 16	1,652	-	-	-	1,652
At 1 January 2019 (restated)	1,652	-	36	1,629	3,317
Deferred tax (charged)/credited to profit or loss during the year (note 10)	(942)	-	4,918	444	4,420
At 31 December 2019	710	-	4,954	2,073	7,737

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

24. DEFERRED TAX (CONTINUED)

DEFERRED TAX LIABILITIES

	Right-of-use assets RMB'000	Changes in fair value of available-for-sale investments RMB'000	Total RMB'000
At 1 January 2018	–	6,212	6,212
Deferred tax credited to profit or loss during the year (note 10)	–	(1,136)	(1,136)
At 31 December 2018	–	5,076	5,076
Effect of adoption of IFRS 16	1,652	–	1,652
At 1 January 2019 (restated)	1,652	5,076	6,728
Deferred tax credited to profit or loss during the year (note 10)	(917)	(2,592)	(3,509)
At 31 December 2019	735	2,484	3,219

Deferred tax assets are recognised for tax losses carried forward to the extent that the realisation of the related tax benefits through future taxable profits is probable. As at 31 December 2018 and 2019, the Group did not recognise deferred tax assets of approximately RMB390,000 and RMB1,647,000 in respect of losses amounting to approximately RMB1,559,000 and RMB6,588,000, respectively, that can be carried forward to offset against future taxable income. These tax losses will expire up to and including years 2022, 2023 and 2024, respectively.

For presentation purposes, certain deferred tax assets and liabilities amounting to RMB3,219,000 have been offset in the statement of financial position as at 31 December 2019 (2018: Nil). The following is an analysis of the deferred tax balances of the Group for financial reporting purposes:

	2019 RMB'000	2018 RMB'000
Net deferred tax assets recognised in the consolidated statement of financial position	4,518	1,665
Net deferred tax liabilities recognised in the consolidated statement of financial position	–	(5,076)

25. SHARE CAPITAL

	2019 RMB'000	2018 RMB'000
Issued and fully paid: 153,340,000 (2018: 153,340,000) ordinary shares	153,340	153,340

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

25. SHARE CAPITAL (CONTINUED)

A summary of movements in the Company's share capital is as follows:

	Number of shares in issue '000	Share capital RMB'000
At 1 January 2018	110,000	110,000
Capital injection by shareholders	5,000	5,000
Issue of new shares in initial public offering	38,340	38,340
At 31 December 2018 and 1 January 2019	153,340	153,340
At 31 December 2019	153,340	153,340

26. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on page 77 of the financial statements.

(A) SHARE PREMIUM

Included in share premium are reserves resulting from the amount subscribed for issued capital in excess of nominal value.

(B) SHARE-BASED PAYMENT RESERVE

The share-based payment reserve represents the difference between the fair value and the consideration of the shares granted to senior management and employees in 2018.

(C) STATUTORY SURPLUS RESERVES

Under PRC law, the Company and its domestic subsidiaries are required to transfer 10% of their net profit determined under PRC GAAP to a non-distributable statutory surplus reserve. Appropriations to the statutory surplus reserve may cease when the balance of such reserve has reached 50% of the share capital of the respective entities.

(D) EXCHANGE FLUCTUATION RESERVE

The exchange fluctuation reserve comprises all foreign exchange differences arising from the translation of the financial statements of group entities. The reserve is dealt with in accordance with the accounting policy set out in note 2.4.

27. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(A) MAJOR NON-CASH TRANSACTIONS

During the year, the Group had non-cash additions to right-of-use assets and lease liabilities of RMB1,821,000 and RMB1,821,000, respectively, in respect of lease arrangements for buildings (2018: Nil).

(B) TOTAL CASH OUTFLOW FOR LEASE

The total cash outflow for leases included in the statement of cash flows is as follows:

	2019 RMB'000
Within operating activities	618
Within financing activities	5,350
	5,968

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

28. CONTINGENT LIABILITIES

The Group had no significant contingent liabilities for the reporting period.

29. COMMITMENTS

(A) At the end of the reporting period, the Group did not have any significant commitments.

(B) OPERATING LEASE COMMITMENTS AS AT 31 DECEMBER 2018

The Group leased certain of its buildings and office equipment under operating lease arrangements. Leases for buildings and office equipment were negotiated for terms ranging from two to five years.

At 31 December 2018, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	2018 RMB'000
Within one year	5,354
In the second to fifth years, inclusive	3,315
	8,669

30. RELATED PARTY TRANSACTIONS

(1) NAME AND RELATIONSHIP

Name of related party	Relationship with the Group
Shanghai Feiding Construction & Decoration Co., Ltd. (" Feiding Ltd. ")	Company controlled by a close relative of an executive director
Shanghai Ruifu Investment Management Co., Ltd. *	Joint venture
Shanghai Jinkai Dongrui Assets Management Co., Ltd.	Joint venture
Guangzhou Zhongshunyi Management Consultancy Co., Ltd. (" Zhongshunyi Ltd. ")	Joint venture
Shanghai Ruidan Business Consultancy Co., Ltd. (" Shanghai Ruidan ") *	Joint venture
Guangrui Juyao (Qingdao) Wealth Asset Management Co., Ltd. (" Guangrui Juyao ")	Associate
Realway Development No. 3 Unit Trust Fund (" FOF III ")	Associate
Shanghai Weiyi Investment Limited Partnership (" FOF IV ")	Joint venture
Realway Development No. 5 Unit Trust Fund (" FOF VIII ")	Associate
Ningbo Meishan Bonded Harbor Weichong Investment Management Limited Partnership (" Weichong ")**	Associate
Mr. Zhu Ping	The executive director

* Pursuant to the resolution of the shareholders' meeting on 31 October 2019, Shanghai Ruifu Investment Management Co., Ltd. ("**Shanghai Ruifu**") and Shanghai Ruidan Business Consultancy Co., Ltd. were liquidated as at 31 December 2019. However, the administrative process for the liquidation was still in progress.

** Weichong was disposed of on 12 January 2018 and was not an associate thereafter.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

30. RELATED PARTY TRANSACTIONS (CONTINUED)

(2) SIGNIFICANT RELATED PARTY TRANSACTIONS

The Group had the following transactions with related parties during the year:

		2019 RMB'000	2018 RMB'000
Receiving service:			
Zhongshunyi Ltd.	(a)	3,646	-
Guangrui Juyao	(b)	717	-
Shanghai Ruidan	(c)	364	-
Feiding Ltd.	(d)	206	-
Shanghai Ruifu	(e)	-	2,589
Rendering funds management service:			
FOF III	(f)	5,660	5,660
FOF VIII	(f)	2,612	-
FOF IV	(f)	1,887	1,882
Weichong	(f)	-	1,766

- (a) Zhongshunyi Ltd. provided consultation service for the Group during the year, and the service was provided according to mutually agreed prices and terms.
- (b) Guangrui Juyao provided consultation service for the Group during the year, and the service was provided according to mutually agreed prices and terms.
- (c) Shanghai Ruidan provided consultation service for the Group during the year, and the service was provided according to mutually agreed prices and terms.
- (d) Feiding Ltd. provided office decoration service for the Group during the year, and the service was provided according to mutually agreed prices and terms.
- (e) Shanghai Ruifu provided consultation service for the Group in year 2018, and the service was provided according to mutually agreed prices and terms.
- (f) The Group provided fund management service to these entities during the year, and the service was provided according to mutually agreed prices and terms.
- (g) Mr. Zhu Ping has guaranteed the Group's loan receivables due from a third party amounting to RMB10,000,000 as at 31 December 2019 (2018: RMB30,000,000). See note 20.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

30. RELATED PARTY TRANSACTIONS (CONTINUED)

(3) OUTSTANDING BALANCES WITH RELATED PARTIES

	2019 RMB'000	2018 RMB'000
Trade receivables		
FOF III	11,459	7,373
FOF VIII	3,554	-
FOF IV	1,998	-
Weichong	-	828
Prepayments, deposits and other receivables		
Shanghai Ruifu	1,002	-
Feiding Ltd.	163	-
Other payables		
Jinkai Dongrui	2,448	7,948
Zhongshunyi Ltd.	100	-
Feiding Ltd.	29	8
Shanghai Ruifu	-	762

(4) COMPENSATION OF KEY MANAGEMENT PERSONNEL OF THE GROUP

	2019 RMB'000	2018 RMB'000
Short term employee benefits	5,264	4,860
Post-employment benefits	513	511
Share-based payment	-	4,784
Total compensation paid to key management personnel	5,777	10,155

Further details of directors' and the chief executive's emoluments are included in note 8.

31. INTERESTS IN STRUCTURED ENTITIES

A. INTERESTS IN CONSOLIDATED STRUCTURED ENTITIES

For those structured entities where the Group is involved as a manager, investment adviser or general partner, the Group assesses whether the combination of investments it held together with its remuneration creates exposure to variability of returns from the activities of those structured entities that are of such significance that indicates that the Group is a principal, and the Group will consolidate these certain structured entities.

No structured entity has been consolidated by the Group in the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

31. INTERESTS IN STRUCTURED ENTITIES (CONTINUED)

B. INTERESTS IN UNCONSOLIDATED STRUCTURED ENTITIES

The Group exercised power over the structured entities, mainly limited partnerships, by acting as a manager or general partner during the year. In management's opinion, the variable returns that the Group is exposed to, from these structured entities in which the Group has interests, are not significant. The Group therefore did not consolidate these structured entities.

The Group classified the investments in unconsolidated limited partnerships managed by the Group as investments in associates or joint ventures at fair value through profit or loss. As at 31 December 2019 and 2018, the carrying amounts of the Group's investments in unconsolidated structured entities were RMB279 million and RMB166 million, respectively. The management fee arising from these unconsolidated structured entities amounted to RMB10 million and RMB9 million for the years ended 31 December 2019 and 2018, respectively.

Besides, the Group also acts as a fund manager for some limited partnerships without any investment. The management fee arising from these unconsolidated limited partnerships amounted to RMB102 million and RMB147 million for the years ended 31 December 2019 and 2018, respectively.

The carrying amounts of interests in unconsolidated structured entities in the consolidated statement of financial position are approximately equal to the maximum exposure to the loss of interests held by the Group in the unconsolidated structured entities.

As at 31 December 2019, the Group managed funds with a total AUM of approximately RMB4,894 million (31 December 2018: RMB4,514 million).

32. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

FINANCIAL ASSETS

	31 December 2019 RMB'000	31 December 2018 RMB'000
Measured at amortised cost:		
Trade receivables (note 18)	76,393	69,387
Financial assets included in prepayments, deposits and other receivables (note 19)	7,373	11,967
Loan receivables (note 20)	9,819	28,949
Dividend receivable	101	2,833
Cash and cash equivalents (note 22)	22,296	167,177
	115,982	280,313

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

32. FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

FINANCIAL LIABILITIES

	31 December 2019 RMB'000	31 December 2018 RMB'000
Other financial liabilities:		
Financial liabilities included in other payables and accruals (note 23)	3,498	19,029

Management has assessed that the fair values of cash and cash equivalents, trade receivables, financial assets included in prepayments, deposits and other receivables, financial liabilities included in other payables and accruals approximate to their carrying amounts largely due to the short term maturities of these instruments.

The Group's finance department headed by the chief financial officer is responsible for determining the policies and procedures for the fair value measurement of financial instruments. The finance manager reports directly to the chief financial officer and the audit committee. At each reporting date, the finance department analyses the movements in the values of financial instruments and determines the major inputs applied in the valuation. The valuation is reviewed and approved by the chief financial officer. The valuation results are discussed with the audit committee twice a year for interim and annual financial reporting.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

	Carrying amounts		Fair values	
	2019 RMB'000	2018 RMB'000	2019 RMB'000	2018 RMB'000
Financial assets				
Investments in associates or joint ventures at fair value through profit or loss (note 21)	269,420	145,920	279,357	166,222

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

33. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

Below is a summary of significant unobservable inputs to the valuation of financial instruments together with a quantitative sensitivity analysis as at 31 December 2019:

Financial assets	Fair value hierarchy	Valuation technique(s) and key input(s)	Significant unobservable input(s)	Relationship of unobservable inputs and fair value
Investments in associates or joint ventures at fair value through profit or loss:	Level 3	Calculated based on the net asset value of underlying investments	Net asset value of underlying investments	The higher the net asset value of underlying investments, the higher the fair value
— *Other real estate projects	Level 3	Discounted cash flow model	Risk-adjusted discount rate amounts	The lower the risk-adjusted discount rate, the higher the fair value

* These provide information about how underlying assets invested by the funds are measured at fair value.

The Group's investments in associates or joint ventures at fair value through profit or loss which were classified as financial assets at FVTPL under level 3 hierarchy amounted to RMB279,357,000 as at 31 December 2019 (2018: RMB166,222,000). The significant unobservable input is the net asset value of the underlying investments made by the funds. A 5% increase/decrease in the net asset value of the underlying investments, holding all other variables constant, would increase/decrease the carrying amounts of these investments by RMB13,968,000 as at 31 December 2019 (2018: RMB8,311,000).

FAIR VALUE HIERARCHY

The following tables illustrate the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

As at 31 December 2019

	Fair value measurement using			Total RMB'000
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Investments in associates or joint ventures at fair value through profit or loss	-	-	279,357	279,357

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

33. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (CONTINUED)

FAIR VALUE HIERARCHY (CONTINUED)

Assets measured at fair value: (continued)

As at 31 December 2018

	Fair value measurement using			Total RMB'000
	Quoted prices in active markets (Level 1) RMB'000	Significant observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000	
Investments in associates or a joint venture at fair value through profit or loss	–	–	166,222	166,222

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for both financial assets and financial liabilities (2018: Nil).

Refer to note 21 for the movements in fair value measurements within Level 3 during the years ended 31 December 2018 and 2019.

34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise cash and short term deposits. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are credit risk, liquidity risk and price risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

CREDIT RISK

The carrying amounts of cash and cash equivalents, trade receivables, financial assets included in prepayments, deposits and other receivables and loan receivables represent the Group's maximum exposure to credit risk in relation to its financial assets as at 31 December 2019.

The Group classifies financial instruments on the basis of shared credit risk characteristics, such as instrument types and credit risk ratings, for the purpose of determining significant increases in credit risk and calculation of impairment.

The Group's cash and cash equivalents were deposited in high-credit-quality financial institutions without significant credit risk.

The Group's trade receivables mainly represent regular management fees based on a predetermined fixed percentage of the asset value under management and paid out in the priority of the funds' distributable cash flows, and the directors of the Company are of the opinion that there is no material credit risk inherent in the Group's outstanding balance of trade receivables.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

CREDIT RISK (CONTINUED)

Management makes periodic collective assessments for financial assets included in prepayments, deposits and other receivables and loan receivables as well as individual assessments on the recoverability of other receivables and loan receivables based on historical settlement records and past experience. The Group classified financial assets included in prepayments, deposits and other receivables and loan receivables in Stage 1 and continuously monitored their credit risk. The directors of the Company believe that there is no material credit risk inherent in the Group's outstanding balance of financial assets included in prepayments, deposits and other receivables and loan receivables.

Maximum exposure and year-end staging as at 31 December 2019

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 December. The amounts presented are gross carrying amounts for financial assets.

As at 31 December 2019

	12-month ECLs		Lifetime ECLs		Total RMB'000
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	Simplified approach RMB'000	
Trade receivables*	-	-	-	76,393	76,393
Financial assets included in prepayments and other receivables					
– Normal**	7,373	-	-	-	7,373
Loan receivables					
– Not yet past due	9,819	-	-	-	9,819
Cash and cash equivalents					
– Not yet past due	22,296	-	-	-	22,296
	39,488	-	-	76,393	115,881

As at 31 December 2018

	12-month ECLs		Lifetime ECLs		Total RMB'000
	Stage 1 RMB'000	Stage 2 RMB'000	Stage 3 RMB'000	Simplified approach RMB'000	
Trade receivables*	-	-	-	69,387	69,387
Financial assets included in prepayments and other receivables					
– Normal**	11,967	-	-	-	11,967
Loan receivables					
– Not yet past due	28,949	-	-	-	28,949
Cash and cash equivalents					
– Not yet past due	167,177	-	-	-	167,177
	208,093	-	-	69,387	277,480

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

CREDIT RISK (CONTINUED)

- * For trade receivables to which the Group applies the simplified approach for impairment, information based on the expected credit losses is disclosed in note 18 to the financial statements.
- ** The credit quality of the financial assets included in prepayments, other receivables and other assets is considered to be “normal” when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition.

LIQUIDITY RISK

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., trade receivables) and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans, convertible bonds, lease liabilities (2018: finance leases) and other interest-bearing loans.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

	On demand RMB'000	Less than 3 months RMB'000	3 to 12 months RMB'000	1 to 5 years RMB'000	Total RMB'000
31 December 2019					
Lease liabilities	-	1,113	956	1,529	3,598

There was no significant financial liability as at 31 December 2018.

PRICE RISK

The Group is exposed to price risk in respect of the investments in associates or joint ventures measured at fair value through profit or loss held by the Group. The Group is not exposed to commodity price risk. To manage its price risk arising from the investments, the Group diversifies its portfolio. Each investment is managed by senior management on a case-by-case basis. The sensitivity analysis is performed by management. See note 33 for details.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

CAPITAL MANAGEMENT

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2018 and 2019.

The Group monitors capital using a gearing ratio, which is total liabilities divided by the total assets. The gearing ratios as at the end of each of the reporting periods were as follows:

	Year ended 31 December	
	2019 RMB'000	2018 RMB'000
Total liabilities	34,869	68,344
Total assets	434,826	469,844
Gearing ratio	8.02%	14.55%

35. EVENTS AFTER THE REPORTING PERIOD

Since early 2020, the epidemic of Coronavirus Disease 2019 (the "COVID-19 outbreak") has spread across China and other countries and affected the business and economic activities of the Group to some extent. The overall financial effect from the above cannot be reliably estimated as of the date of these consolidated financial statements. The Group will pay close attention to the development of the COVID-19 outbreak and continue to evaluate its impact on the investments, financial position and operating results of the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

36. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2019 RMB'000	2018 RMB'000
NON-CURRENT ASSETS		
Property, plant and equipment	920	2,367
Right-of-use assets	628	-
Other intangible assets	766	697
Interests in subsidiaries	-	82,944
Investments in joint ventures	147,520	6,114
Investment in an associate	8,287	9,000
Investments in associates or joint ventures at fair value through profit or loss ("IAFV")	271,919	147,193
Deferred tax assets	2,131	-
Total non-current assets	432,171	248,315
CURRENT ASSETS		
Trade receivables	45,208	54,174
Due from related parties	1,165	60
Prepayments, deposits and other receivables	9,929	7,745
Investments in associates or joint ventures at fair value through profit or loss ("IAFV")	-	11,877
Dividend receivable	101	2,833
Cash and cash equivalents	7,222	161,216
Total current assets	63,625	237,905
CURRENT LIABILITIES		
Other payables and accruals	8,176	16,586
Lease liabilities	533	-
Tax payable	6,125	3,501
Total current liabilities	14,834	20,087
NET CURRENT ASSETS	48,791	217,818
TOTAL ASSETS LESS CURRENT LIABILITIES	480,962	466,133
NON-CURRENT LIABILITIES		
Due to related parties	90,867	91,652
Deferred tax liabilities	-	3,384
Total non-current liabilities	90,867	95,036
NET ASSETS	390,095	371,097
EQUITY		
Equity attributable to owners of the parent		
Share capital	153,340	153,340
Reserves	236,755	217,757
TOTAL EQUITY	390,095	371,097

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2019

36. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

A summary of the Company's reserves is as follows:

	Share premium RMB'000	Statutory surplus reserves RMB'000	Retained profits RMB'000	Total RMB'000
As 1 January 2018	31,510	8,524	47,139	87,173
Issue of shares	131,819	-	-	131,819
Appropriations to statutory surplus reserves	-	4,570	(4,570)	-
Total comprehensive income for the year	-	-	43,765	43,765
Dividends	-	-	(45,000)	(45,000)
At 31 December 2018 and 1 January 2019	163,329	13,094	41,334	217,757
Appropriations to statutory surplus reserves	-	2,900	(2,900)	-
Total comprehensive income for the year	-	-	28,998	28,998
Dividends	-	-	(10,000)	(10,000)
At 31 December 2019	163,329	15,994	57,432	236,755

37. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 30 March 2020.