

# CHANGSHOUHUA FOOD COMPANY LIMITED

## 長壽花食品股份有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 1006)

2019  
Annual Report



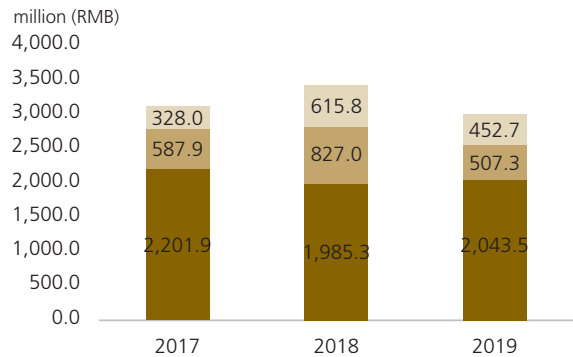
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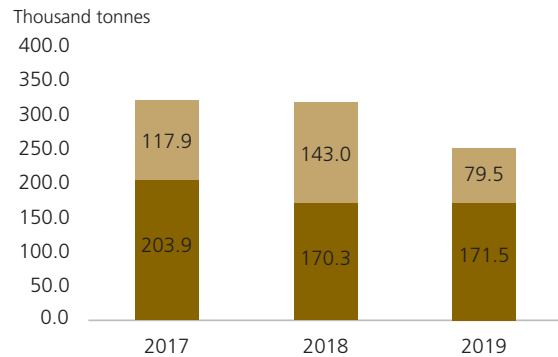
# FINANCIAL AND OPERATING HIGHLIGHTS

## Revenue



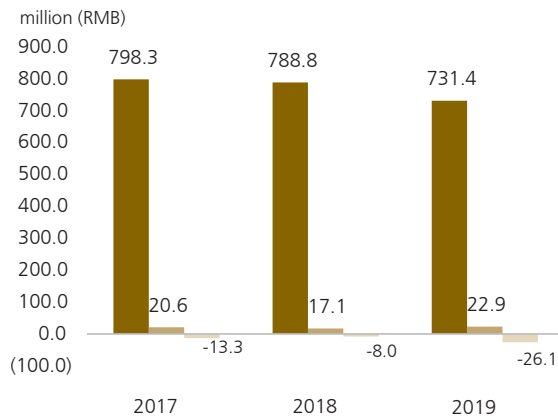
■ Own brand edible oil/food products under the kitchen series ■ Non-branded edible oil ■ Corn meal

## Sales Volume of Edible Oil



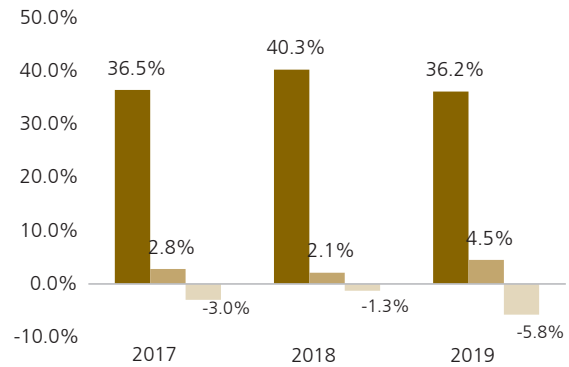
■ Own brand edible oil ■ Non-branded edible oil

## Gross Profit



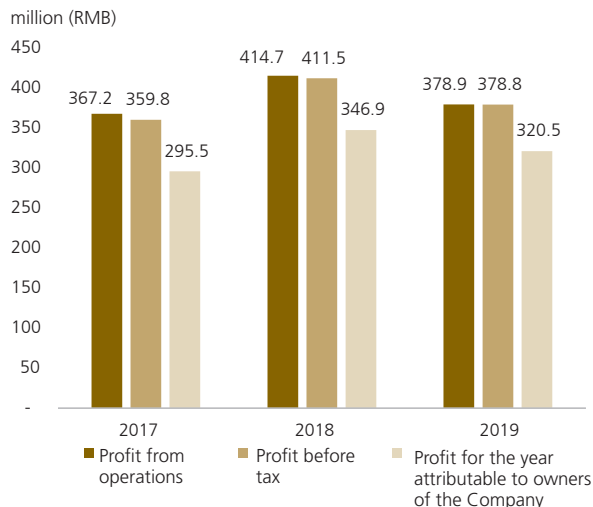
■ Own brand edible oil/food products under the kitchen series ■ Non-branded edible oil ■ Corn meal

## Gross Profit Margin



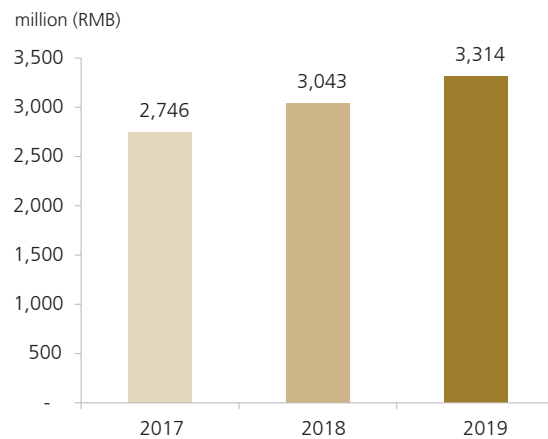
■ Own brand edible oil ■ Non-branded edible oil ■ Corn meal

## Profit from Operations, Profit before Tax and Profit for the Year Attributable to Owners of the Company



■ Profit from operations ■ Profit before tax ■ Profit for the year attributable to owners of the Company

## Net Asset



## CORPORATE INFORMATION

### BOARD OF DIRECTORS

#### Executive Directors

Wang Mingxing (*Chairman*)  
Wang Mingfeng  
Wang Mingliang  
Cheng Wenming  
Ren Zaishun

#### Independent Non-Executive Directors

Wang Aiguo  
Liu Shusong  
Wang Ruiyuan

### COMPANY SECRETARY

Chan Yuen Ying, Stella

### AUDIT COMMITTEE

Wang Aiguo (*Committee Chairman*)  
Wang Ruiyuan  
Liu Shusong

### REMUNERATION COMMITTEE

Wang Aiguo (*Committee Chairman*)  
Wang Mingxing  
Wang Ruiyuan  
Liu Shusong

### NOMINATION COMMITTEE

Wang Mingxing (*Committee Chairman*)  
Wang Aiguo  
Wang Ruiyuan  
Liu Shusong

### CORPORATE GOVERNANCE COMMITTEE

Wang Mingliang (*Committee Chairman*)  
Wang Mingfeng  
Cheng Wenming

### AUDITOR

BDO Limited

### PRINCIPAL REGISTRAR

SMP Partners (Cayman) Limited  
Royal Bank House-3rd Floor  
24 Shedden Road, P.O. Box 1586  
Grand Cayman, KY1-1110  
Cayman Islands

### BRANCH REGISTRAR

Tricor Investor Services Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

### PRINCIPAL BANKERS

Agricultural Bank of China, Zouping Sub-branch  
Bank of China, Zouping Sub-branch  
Industrial and Commercial Bank of China,  
Zouping Sub-branch  
CMB Wing Lung Bank Limited

### REGISTERED OFFICE

Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman KY1-1111  
Cayman Islands

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Suites 1106-08, 11th Floor  
The Chinese Bank Building  
61-65 Des Voeux Road Central  
Hong Kong

### STOCK CODE

Hong Kong Stock Exchange: 1006

### WEBSITE

<http://www.chinacornoil.com/>

## CHAIRMAN'S STATEMENT

On behalf of the board (the "**Board**") of directors (the "**Directors**") of Changshouhua Food Company Limited (the "**Company**" or "**Changshouhua Food**"), I would like to present to the shareholders of the Company (the "**Shareholders**") the annual results and the audited consolidated financial statements of the Company and its subsidiaries (collectively, the "**Group**") for the year ended 31 December 2019.

### FINANCIAL PERFORMANCE

During the second half of the year, the overall performance of consumption market in Mainland China remained sluggish under the uncertainty of economic prospects due to the China-US trade tension. For the year ended 31 December 2019, the Group's revenue decreased by approximately 12.4% to approximately RMB3,003.5 million (2018: approximately RMB3,428.2 million) and the gross profit decreased by approximately 8.7% to approximately RMB728.1 million (2018: approximately RMB797.9 million), whereas the gross profit margin increased to approximately 24.2%, due to a drastic decline in the sales of non-branded (bulk) edible oil which generated a lower profit margin. For the year ended 31 December 2019, the Group recorded a decrease of approximately 7.9% in profit before income tax to approximately RMB378.8 million (2018: approximately RMB411.5 million), and a decrease of approximately 7.6% in profit for the year attributable to owners of the Company to approximately RMB320.5 million (2018: approximately RMB346.9 million), respectively.

### FINAL DIVIDEND

Due to global impact from the coronavirus disease, there will be uncertainty about the growth of cashflow of the Group. The Guangzhou refining and packing plants are in final construction stage which requires large part of investment. There will be another squeezing plant for our production in Qiqihar and the Group just started its construction. These two productions expansion requires large capital expenditure. Finally, the Group kicked off the campaign of healthy kitchen and therefore a large amount of capital is required for the enhancement and expansion of the sales network. Thus, the Board does not recommend any final dividend for the year ended 31 December 2019.

### BUSINESS REVIEW

Although the Chinese economy and the domestic consumption were under a gloomy atmosphere due to the China-US trade war, the Group continued to optimise its sales and the high-end wholesale of distributors and direct retails channels. As a result of the brand revamp of the Group through the promotion of the Five-Year Business Development Plan, the gross profit margin of our own brand products remained stable. In response to the dynamic industrial changes in edible oil market in the PRC, the Group continued to carry out development plan for revamp of the brand, product diversification and expansion in and optimisation of sales network. The Group will continue to integrate and optimise the sales network in line with the regional business development.

The own brand development is always our top priority and the Group has been gradually introducing other different types of edible oil products and the series of Changshouhua Kitchen food products under the brand of "長壽花" (Longevity Flower). In order to attract more potential consumers, the Company is committed to the transformation to retail brand corporation by way of production diversification including introduction of different flavors' condiment products and rice, grain and noodle products.

## CHAIRMAN'S STATEMENT (CONTINUED)

### APPRECIATION

I would like to take this opportunity to express my sincere gratitude to the contributions by all the Directors, the management team and all staff to the Group. Also thanks for the continuous support from our business partners, investors and Shareholders throughout all these years.

**Wang Mingxing**

*Chairman*

Hong Kong, 31 March 2020

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

Although the Chinese economy and the domestic consumption were under a gloomy atmosphere due to the China-US trade war, the Group continued to optimise its sales and the high-end wholesale of distributors and direct retails channels. As a result of the brand revamp of the Group through the promotion of the Five-Year Business Development Plan, the gross profit margin of our own brand products remained stable. In response to the dynamic industrial changes in edible oil market in the PRC, the Group continued to carry out development plan for revamp of the brand, product diversification and expansion in and optimisation of sales network. The Group will continue to integrate and optimise the sales network in line with the regional business development.

The Group has been continuing to prioritise own brand development and gradually introducing other different types of edible oil products and the series of Changshouhua Kitchen food products under the brand of “長壽花” (Longevity Flower). According to the Five-Year Business Development Plan, the Company is committed to the product diversification and the transformation of single-product company to a retail brand corporation. In the future, the Company will focus on the development of the own brand business in line with the Company’s long-term development approach.

The Group’s long-term and enduring development depends on its mature and stable marketing and distribution network. As at 31 December 2019, the Group had a distribution network of 1,410 (31 December 2018: 1,479) wholesale distributors and 150 (31 December 2018: 153) retailers, covering all provincial-level administrative regions (except Tibet) of the PRC.

## FINANCIAL REVIEW

For the year ended 31 December 2019, the revenue of the Group’s products was solely derived from local sales in the PRC. Despite that the sales performance of the own brand products were relatively fine under weak domestic consumption, the poor performance of non-branded corn oil and corn meal led to a decrease in the total revenue of the Group by approximately 12.4% to approximately RMB3,003.5 million (2018: approximately RMB3,428.2 million). Of which, the sales of (i) own brand edible oil/food products under the kitchen series; (ii) non-branded edible oil; and (iii) corn meal contributed approximately RMB2,043.5 million, RMB507.3 million and RMB452.7 million (2018: approximately RMB1,985.3 million, RMB827.0 million and RMB615.8 million) respectively and accounted for approximately 68.0%, 16.9% and 15.1% (2018: approximately 57.9%, 24.1% and 18.0%) of the Group’s total revenue, respectively.

The following table sets forth the breakdown of revenue by product categories:

	For the year ended 31 December 2019		For the year ended 31 December 2018	
	RMB'000	Proportion	RMB'000	Proportion
Own brand edible oil/food products under the kitchen series	2,043,533	68.0%	1,985,294	57.9%
Non-branded edible oil	507,280	16.9%	827,037	24.1%
Corn meal	452,658	15.1%	615,824	18.0%
	<b>3,003,471</b>	<b>100%</b>	3,428,155	100%



## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Sales of products under the brand of “長壽花” (Longevity Flower) increased by approximately 2.9% (i.e. approximately RMB58.2 million) and sales of non-branded edible oil decreased by approximately 38.7% (i.e. approximately RMB319.8 million).

The following table sets forth the breakdown of quantities sold by major product categories:

	For the year ended 31 December 2019		For the year ended 31 December 2018	
	Quantities (tonnes)	Overall proportion	Quantities (tonnes)	Overall proportion
“長壽花” (Longevity Flower) brand				
Corn oil	143,019	57.0%	140,205	44.7%
Other edible oil	28,466	11.3%	30,075	9.6%
	<b>171,485</b>	<b>68.3%</b>	170,280	54.3%
Non-branded				
Corn oil	77,295	30.8%	142,392	45.5%
Other edible oil	2,160	0.9%	636	0.2%
	<b>79,455</b>	<b>31.7%</b>	143,028	45.7%
Overall edible oil	<b>250,940</b>	<b>100%</b>	313,308	100%
Corn meal	<b>329,055</b>		432,816	

Overall sales volume of edible oil decreased by 19.9% to 250,940 tonnes.



## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

The following table sets forth the breakdown of gross profit/(loss) by product categories:

	For the year ended 31 December 2019		For the year ended 31 December 2018	
	<i>RMB'000</i>	Proportion of gross profit (loss)	<i>RMB'000</i>	Proportion of gross profit (loss)
"長壽花" (Longevity Flower) brand				
Corn oil	596,307	81.9%	635,520	79.7%
Other edible oil/food products under the kitchen series	135,051	18.5%	153,323	19.2%
	<b>731,358</b>	<b>100.4%</b>	788,843	98.9%
Non-branded				
Corn oil	22,852	3.1%	17,281	2.2%
Other edible oil	27	0.1%	(213)	(0.1)%
	<b>22,879</b>	<b>3.2%</b>	17,068	2.1%
Corn meal	(26,093)	(3.6)%	(8,046)	(1.0)%
Overall gross profit	<b>728,144</b>	<b>100%</b>	797,865	100%

	For the year ended 31 December 2019 gross profit (loss) margin	For the year ended 31 December 2018 gross profit (loss) margin
"長壽花" (Longevity Flower) brand		
Corn oil	<b>36.8%</b>	40.9%
Other edible oil	<b>33.6%</b>	37.8%
	<b>36.2%</b>	40.3%
Non-branded		
Corn oil	<b>4.6%</b>	2.1%
Other edible oil	<b>0.2%</b>	(5.2)%
	<b>4.5%</b>	2.1%
Corn meal	<b>(5.8)%</b>	(1.3)%
Overall	<b>24.2%</b>	23.3%

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

The following table shows the fluctuation of average selling prices of the Group's edible oil products:

	For the year ended 31 December 2019		For the year ended 31 December 2018	
	Average selling price (RMB/ton)	Average unit cost of sales (RMB/ton)	Average selling price (RMB/ton)	Average unit cost of sales (RMB/ton)
"長壽花" (Longevity Flower) brand				
Corn oil	11,335	7,165	11,082	6,549
Other edible oil	13,307	8,841	13,253	8,241
Non-branded				
Corn oil	6,378	6,082	5,780	5,658
Other edible oil	6,634	6,621	6,388	6,723

### Own brand edible oil

Despite the weak performance of the edible oil industry in Mainland China, the sales volume and the average prices of the overall edible oil were still able to maintain their growing momentums through the efforts of brand revamp and the optimisation of sales channels. For the year ended 31 December 2019, the sales volume and the revenue of the overall own brand edible oil achieved a leap of 0.7% and 2.4% respectively. The surge in the costs of the raw material, the corn embryo, which is the raw material for manufacturing corn oil, had led to the cutbacks in overall gross profit by 8.0%, down to approximately RMB723.4 million (for the year ended 31 December 2018: approximately RMB786.3 million), whereas the gross profit margin of such amounted to 36.2% (for the year ended 31 December 2018: 40.3%).

### Non-branded edible oil

The non-branded (bulk) edible oil is extremely sensitive to market. There was uncertainty under the China-US trade tension. In addition, non-branded (bulk) corn oil recorded loss for a certain period of time due to the increase in the cost of raw material, the corn embryo. Given that the Group was committed to profitable sales, there were no price cut for the loss making sales. Eventually, no price cut of the non-branded (bulk) corn oil resulted in the significant decrease in its sales volume. For the year ended 31 December 2019, the sales volume of the non-branded (bulk) edible oil dropped by 44.4%, which in turn led to a decrease in its revenue by 38.7% to approximately RMB507.3 million.

### By-product – corn meal

Due to the weak performance of the poultry farming industry in Mainland China during the second half of the year, the market price of corn meal decreased, so that the gross loss of such also rose to 5.8% for the year ended 31 December 2019.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

### COST OF SALES

The cost of sales mainly included costs of raw materials, direct labour and manufacturing overhead. Direct labour costs include wages and other compensation paid to production workers. Manufacturing overhead includes depreciation, freight costs, electricity and steam, indirect labour and packing expenses. The costs of raw materials constituted the largest component of total cost of sales and accounted for approximately 88.6% of the total cost of sales for the year ended 31 December 2019 (2018: 88.2%).

### OTHER INCOME

For the year ended 31 December 2019, other income amounted to approximately RMB97.5 million (2018: RMB97.5 million). Other income mainly comprised sales of scrap materials of approximately RMB34.7 million (2018: approximately RMB51.4 million), bank interest income of approximately RMB39.6 million (2018: approximately RMB28.2 million), government grant of approximately RMB8.4 million (2018: nil) and the one-off gain on disposal of properties of approximately RMB8.8 million during the year (2018: nil).

### SELLING AND DISTRIBUTION COSTS

Selling and distribution costs decreased by approximately 5.0% to RMB362.1 million for the year ended 31 December 2019 (2018: approximately RMB380.9 million). Selling and distribution costs mainly comprised transportation fees of approximately RMB54.1 million (2018: approximately RMB63.7 million), advertising and promotion expenses of approximately RMB67.8 million (2018: approximately RMB45.9 million), expenses of representative offices of approximately RMB121.4 million (2018: approximately RMB137.8 million) and sales staff costs of approximately RMB96.5 million (2018: approximately RMB106.1 million).

### ADMINISTRATIVE EXPENSES

For the year ended 31 December 2019, administrative expenses decreased by approximately 14.2% to approximately RMB84.7 million (2018: approximately RMB98.7 million). Other administrative expenses mainly comprised: (i) administrative staff costs of approximately RMB35.1 million (2018: approximately RMB37.3 million); (ii) depreciation and amortisation expenses of approximately RMB16.0 million (2018: approximately RMB19.9 million); (iii) other taxes of approximately RMB11.2 million (2018: approximately RMB17.7 million); and (iv) legal and professional fees of approximately RMB4.0 million (2018: approximately RMB5.4 million).

### PROFIT BEFORE INCOME TAX AND PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

For the year ended 31 December 2019, the Group recorded a decrease of approximately 7.9% in profit before income tax to approximately RMB378.8 million (2018: approximately RMB411.5 million), and a decrease of approximately 7.6% in the Group's profit attributable to owners of the Company to approximately RMB320.5 million (2018: approximately RMB346.9 million), respectively.

For the year ended 31 December 2019, the Group's net profit margin was approximately 10.7% (2018: 10.1%). The basic earnings per share attributable to owners of the Company decreased to approximately RMB55.89 cents (2018: RMB60.48 cents).

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

### ACQUISITION OF PROPERTY, PLANT AND EQUIPMENT

As at 31 December 2019, the Group's deposits paid for acquisition of property, plant and equipment amounted to approximately RMB61.4 million (31 December 2018: RMB5.7 million).

### TRADE RECEIVABLES

As at 31 December 2019, trade receivables amounted to approximately RMB565.5 million (31 December 2018: RMB508.8 million).

### PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

As at 31 December 2019, prepayments, deposits and other receivables amounted to approximately RMB69.6 million (31 December 2018: RMB78.3 million), which mainly comprised (i) deposits paid for purchase of raw materials of approximately RMB39.8 million (31 December 2018: RMB23.3 million); (ii) other receivables of approximately RMB28.7 million (31 December 2018: RMB38.1 million); and (iii) prepaid advertising expenses of approximately RMB1.1 million (31 December 2018: RMB1.4 million).

### PROGRESS OF THE FIVE-YEAR BUSINESS DEVELOPMENT PLAN (2016–2020)

In response to China's ever-changing edible oil industry, the Group announced a five-year business development plan for the brand of “長壽花” (Longevity Flower) in the 2015 interim results announcement in order to better cope with future challenges under our business model.

#### **1. Brand upgrading and further enhancement of brand image of “長壽花” (Longevity Flower) as a high-quality, green and healthy product in medium and high-end markets.**

##### ***Brand cooperation***

The brand of “長壽花” (Longevity Flower) has become a partner of Shandong Airlines to jointly build Changshouhua's healthy kitchen up in the air. We provided passengers of Shandong Airlines with a healthy and green dining experience up in the air by using edible oil, condiments and other food products of “長壽花” (Longevity Flower).

##### ***Reviewing and changing packaging on a regular basis***

The Group reviews and changes packaging on a regular basis, to refresh products and maintain its young and vibrant brand image.



## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

### *Promotion campaigns*

There have been on-going expansions in the wholesale distribution network across the PRC. Given “長壽花” (Longevity Flower) as a regional Shandongese brand, the Group had taken part in the public brand building campaign of “齊魯糧油” (Qilu Grain and Oil) in the year of 2019. It had also launched the promotion and marketing of products under the brand of “長壽花” (Longevity Flower) on the platform of the flagship store of “齊魯糧油” (Qilu Grain and Oil) in the provincial capital, Jinan city.

### *Media publicity*

In September 2019, the national mainstream news media Shandong Trip took a field visit to the Group’s industrial plant site of the food products of Changshouhua’s healthy kitchen under the campaign of “道不盡齊魯糧油好”, where exhaustive reports had been published in relation to the development of these industrial chains and the branding operation.

## 2. Product diversification

The Company is committed to the product diversification and the transformation of single-product company to a retail brand corporation and attracting more potential consumers. Condiment products include soy sauce, cooking wine, vinegar, sesame oil and soybean paste with a range of flavors. Rice and noodle products include rice, mixed grains and cereals, and wheat flour of all kinds.

### *Expanding and optimising sales network*

As at 31 December 2019, the Group continued to expand and optimise its sales network, which had 1,410 wholesale distributors and 150 retailers for its distribution network, covering all provincial-level administrative regions in the Mainland China (except Tibet) and there was approximately 390,000 additional domestic sales locations. The Group’s future objective is to gradually expand its distribution network into all counties, townships and communities in the PRC.

### *Expansion in sales channel cooperation*

In addition to the continuous close cooperation with retailers and the promotion of a cooperative alliance model, the Group also reviews and optimises the layout of traditional sales channels on a regular basis, such as developing cooperation with small and medium-sized supermarkets, reviewing the list of partner distributors regularly and introducing new cooperative distributors, and improving the market coverage of sales terminals. To keep up with the trend of combining e-commerce with the Internet, the e-commerce department will be an important sales channel in the future.

In addition, the Group has successively opened Changshouhua’s healthy kitchen experience stores in order to complement the future series of “Changshouhua Shang Ai Kitchen” products and offer consumers the one-stop shopping experience of healthy kitchen supplies.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

### *Sales network layout and expansion in specific regions*

The Group aims to unleash the potential of third and fourth-tier Chinese cities and build on an extensive wholesale distribution network which almost covers all county-level cities across the country to further its network expansion and improve market coverage. In the future, the Group will solidify its leading position by allocating its resources to brand development and cooperation with direct retail stores such as supermarkets and hypermarkets across seven major regions, including Zhejiang Province, Shandong Province, Beijing and Tianjin, Guangdong Province, Hubei Province, Chongqing and the three provinces in Northeast China. In five provinces, namely Henan, Hebei, Jiangsu, Shanxi and Sichuan, the Group will mainly rely on wholesale distributors, to ensure a more effective and extensive sales network and that its products reach target consumers.

### CAPITAL STRUCTURE

The Company's issued share capital as at 31 December 2019 was HK\$57,356,000, divided into 573,560,000 shares of HK\$0.1 each.

The Group adopts a prudent treasury policy. As at 31 December 2019, the gearing ratio (calculated as total borrowings divided by the amount of shareholders' equity) of the Group was 0.5% (31 December 2018: not applicable). As a result, the current ratio (calculated as current assets divided by current liabilities) was 5.2 times (31 December 2018: 5.3 times). The Group continues to closely monitor the debt collection policy so as to minimise the risks of sales on credit and to ensure that funds are timely collected.

### LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2019, the Group has borrowing of approximately RMB15.5 million (31 December 2018: nil) and cash and bank balances of approximately RMB1,823.5 million (31 December 2018: approximately RMB1,807.8 million).

### MATERIAL ACQUISITION AND DISPOSAL

There was no material acquisition or disposal by the Company during the year ended 31 December 2019.

### EXPOSURE TO FLUCTUATIONS IN EXCHANGE RATES AND RELATED HEDGE

Most transactions of the Group are settled in Renminbi ("RMB") since the operations of the Group are mainly carried out in the PRC, and the major subsidiaries of the Group are operating under an RMB environment and the functional currency of the major subsidiaries is RMB, except interest-bearing borrowing of the Group which are denominated in Hong Kong Dollars. The Company will pay dividends in Hong Kong Dollars if dividends are declared.

Currently, RMB is not freely convertible. Part of the Group's income and profit in RMB can be converted to other currencies in order to fulfil the Group's foreign exchange liabilities such as distribution of dividends (if any).

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

### PLEDGE OF GROUP ASSETS

As at 31 December 2019, none of the assets of the Group was pledged (31 December 2018: Nil).

### CAPITAL COMMITMENTS

The Group had capital commitment of approximately RMB170.4 million as at 31 December 2019 (31 December 2018: approximately RMB0.8 million), which mainly represented the commitments made for construction of production plants.

### EMPLOYEE BENEFITS AND REMUNERATION POLICIES

As at 31 December 2019, the Group had a total of 4,310 employees (31 December 2018: 5,501). The employees of the Group were remunerated based on their experience, qualifications, the Group's results and the market condition. For the year ended 31 December 2019, staff costs (including Directors' remunerations) amounted to approximately RMB172.3 million (2018: approximately RMB187.9 million) which accounted for approximately 5.7% of the Group's turnover (2018: approximately 5.5%).

### SIGNIFICANT INVESTMENTS HELD

There were no significant investments held by the Group as at 31 December 2019.

### CONTINGENT LIABILITIES

As at 31 December 2019, the Group has no material contingent liabilities.

### FINAL DIVIDEND

Due to global impact from the coronavirus disease, there will be uncertainty about the growth of cashflow of the Group. The Guangzhou refining and packing plants are in final construction stage which requires large part of investment. There will be another squeezing plant for our production in Qiqihar and the Group just started its construction. These two productions expansion requires large capital expenditure. Finally, the Group kicked off the campaign of healthy kitchen and therefore a large amount of capital is required for the enhancement and expansion of the sales network. Thus, the Board does not recommend any final dividend for the year ended 31 December 2019.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### EXECUTIVE DIRECTORS

#### Mr. Wang Mingxing (“Mr. Wang MX”)

Mr. Wang MX, aged 56, is one of the co-founders of the Group. He was appointed as an executive Director of the Company on 9 September 2009. He is the Chairman of the Board and the chief executive officer of the Company. He is also the chairman of the nomination committee of the Company (“Nomination Committee”) and a member of the remuneration committee of the Company (“Remuneration Committee”). Mr. Wang MX is the sole director of SanXing Trade Co., Ltd. (“Sanxing Trade”) and an executive director of 鄒平三星油脂工業有限公司 (Zouping Sanxing Grease Industry Company Limited) (“Sanxing Grease”), both of which are the controlling shareholders of the Company. He is also a director of each of Shandong Sanxing Corn Industry Technology Company Limited (“Corn Industry”) and Corn Industry Investment Co., Ltd., both of which are the subsidiaries of the Company. He is responsible for the overall strategic planning and management of the Group. Mr. Wang MX has extensive experience in the corn products industry, and has been engaged in the edible corn oil products business for over eleven years. Mr. Wang MX obtained a bachelor degree in Mechanical Engineering from Shandong University of Technology (山東工業大學) in 1985 and was qualified as a Chinese Career Manager in 2005 by Chinese Career Manager Coalition. He received a number of awards during the recent years. Among others, he was awarded as The Fifth National Rural Entrepreneur (第五屆全國鄉鎮企業家) by the Ministry of Agriculture of the PRC in 2004. In 2006, he was also awarded as The Fourth Entrepreneur of Edible Oil in Shandong (第四屆「山東省糧油企業家」) by The Grain and Food Association of Shandong Province (山東省糧食行業協會). He was further elected by The China Food Safety Annual Conference (中國食品安全年會組委會) as the Outstanding Managing Entrepreneur of the China Food Safety Annual Conference in 2007 (2007年度中國食品安全年會優秀管理企業家) and admitted as a member of China Association for Quality Inspection in 2007.

#### Mr. Wang Mingfeng (“Mr. Wang MF”)

Mr. Wang MF, aged 61, is one of the co-founders of the Group. He was appointed as an executive Director of the Company on 23 November 2009. He is a member of the corporate governance committee of the Company (the “CG Committee”). He is also a director of Corn Industry. He is responsible for monitoring the internal control system of the Group and leads an internal audit team of the Group. He has been engaged in the edible corn oil product business for over ten years. Mr. Wang MF obtained a bachelor degree in Business Administration from Hebei Radio & TV University (河北廣播電視大學) in 1983. He was awarded as Vice President of The Eighth Industrial and Commercial Joint Association in Zouping (鄒平縣第八屆工商業聯合會副會長) by Chinese Communist Zouping County Committee (中共鄒平縣委員會) in 2006. He was also awarded as The Outstanding Business Management Expert of Binzhou City (濱州市「優秀企業經營管理人才」) by Chinese Communist Binzhou City Committee (中共濱州市委) and the People’s Government of Binzhou City (濱州市人民政府) in 2007. He became The First Vice President of Binzhou Municipal Association of Grain Sector (濱州市糧食行業協會第一屆理事會副會長) in June 2007.



## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

### Mr. Wang Mingliang (“Mr. Wang ML”)

Mr. Wang ML, aged 48, is one of the co-founders of the Group. He was appointed as an executive Director on 23 November 2009. He is also the chairman of the CG Committee. He is a director of Corn Industry. He is responsible for handling customer relationships. He has been engaged in the edible corn oil product business for over ten years. Mr. Wang ML obtained a bachelor degree in Mechanical Engineering from Harbin University of Science and Technology (哈爾濱科學技術大學) in 1994 and was qualified as an Internal Inspector of Quality System in 2001 by Beijing Oxford and Cambridge Senior Training Center (北京牛津—劍橋高級培訓中心). He further completed the Tsinghua University Chief Executives’ Leadership and Commercial Strategy Class (清華大學領導商略總裁高級研修班) in 2006. He was awarded as The Top 10 Factory Manager of Zouping (鄒平縣「十佳廠長」) by Chinese Communist Zouping County Committee (中共鄒平縣委員會) and the People’s Government of Zouping County (鄒平縣人民政府) in 2004.

### Mr. Cheng Wenming (“Mr. Cheng”)

Mr. Cheng, aged 55, was appointed as an executive Director of the Company on 22 May 2013. He is also a member of the CG Committee. He majored in finance in Shandong TV University from September 1993 to July 1995, and studied in the Capital Strategy Training Class for Chairmen organized by the Vocational Training Centre for Managers at Tsinghua University in 2009 to 2010. Since August 2003, he has served as the Deputy General Manager of Shandong Sanxing Group Company Limited (“Shandong Sanxing”), one of the controlling shareholders of the Company, and he is mainly responsible for the capital financing affairs of Shandong Sanxing. He obtained the Assistant Accountant qualification awarded by the Ministry of Finance of the People’s Republic of China in October 1994.

### Mr. Ren Zaishun (“Mr. Ren”)

Mr. Ren, aged 44, was appointed as an executive Director of the Company on 27 March 2019. He is a registered Engineer of Technical Service of Non-public Economic Organization in Binzhou City. He was graduated in the Luoyang Institute of Technology in 1996, since then, he had been working in a grease industry engaged in the processing and sales of edible oil, which is a subsidiary under the Zouping County Supply and Marketing Cooperative System. He joined 山東三星集團有限公司 (Shandong Sanxing Group Company Limited\*), the controlling shareholder of the Company, in 2003 and was responsible for the marketing and sales of corn oil. Until now, he had acted as the manager of the marketing department and director of the sales department. Mr. Ren studied at Tsinghua University during the year of 2009 to 2010 and completed his Advanced Business Administration Graduate Program in the College of Education. He was honored as “Top Ten Outstanding Youths in Zouping County\*” (鄒平縣十大傑出青年) in 2016.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

### Mr. Wang Aiguo (“Mr. Wang AG”)

Mr. Wang AG, aged 55, was appointed as an independent non-executive Director of the Company on 23 November 2009. He is also the chairman of each of the audit committee of the Company and the Remuneration Committee, and a member of the Nomination Committee. Mr. Wang AG is currently the Dean of the School of Accounting of Shandong University of Finance and Economics (山東財經大學) and a member of the council of the Accounting Society of China (中國會計學會). He obtained a doctoral degree in Management Science and Engineering from Tianjin University (天津大學) in 2006. Mr. Wang AG engages in researches in the area of accounting and auditing. His publications include Accounting Theory Research – building up an accounting theory model with Chinese feature (會計理論研究—構建中國特色的會計理論體系) published by Nanhai Publishing Company (南海出版公司) in 1995, Cost Accounting Theory (成本會計理論) published by Inner Mongolia University Press (內蒙古大學出版社) in 1999, and Innovative Research on the Strategic Management Mode of HighTechnique Enterprise (高技術企業戰略管理模式的創新研究) published by Shandong People’s Publishing House (山東人民出版社) in 2009. His research papers were also published in various finance and accounting journals.

### Mr. Wang Ruiyuan (“Mr. Wang RY”)

Mr. Wang RY, aged 81, was appointed as an independent non-executive Director of the Company on 23 November 2009. He is also a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee. Mr. Wang RY is currently the vice president of Chinese Cereals and Oils Association. He obtained a bachelor degree in Food Engineering from Jiangnan University (江南大學) (formerly known as ‘Wuxi Light Industry Institute (無錫輕工業學院)’) in 1964. He is the chief editor of various publications in the area of oil and grease including Vegetable Oil Processing Industry (植物油料加工產業學) and The History of Development in the Oil and Grease Industry in China (中國油脂工業發展史), both of which were published by Chemical Industry Press (化學工業出版社), and Food and Medicine Confidence Project Science Popularisation Series-Food and Oil (食品藥品放心工程科普叢書—糧油食品) published by State Food and Drug Administration (國家食品藥品監督管理局) and China National Association of Grain Sector (中國糧食行業協會). Mr. Wang RY was awarded the Government special subsidy (政府特殊津貼) by the State Council of the PRC (中國國務院) in 1996 in respect of his contribution in the engineering technology for the PRC.

### Mr. Liu Shusong (“Mr. Liu”)

Mr. Liu, aged 54, was appointed as an independent non-executive Director of the Company on 23 November 2009. He is also a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee. Mr. Liu obtained a master degree in Laws from China University of Political Science and Law (中國政法大學) in 2001. He was jointly accredited as The Top 10 Lawyer in the City (「全市十佳律師」) by Binzhou Judiciary (濱州市司法局) and Binzhou Law Society (濱州市律師協會) in 2004. In the same year, Mr. Liu was recognised as Shandong Province Outstanding Member of China Democratic League (中國民主同盟山東省優秀盟員). Mr. Liu was also awarded as The Seventh “Top 10 Outstanding Youngsters in Binzhou” (第七屆「濱州十大傑出青年」) in August 2005. Mr. Liu was a committee member of The Ninth Binzhou City Chinese People’s Political Consultative Conference Committee (中國人民政治協商會議第九屆濱州市委員會) in 2008.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

### SENIOR MANAGEMENT

Ms. An Xiuping (“Ms. An”), aged 45, is a director of Corn Industry. Ms. An joined the Group in 1999 as the finance manager of Sanxing Grease. She is now a senior finance manager of the Group. Ms. An graduated from 山東濱州職業專修學院 (Shandong Binzhou Vocational Technical School) majoring in Computer Information Management in 2006.

Mr. Tsang Chiu Ping (“Mr. Tsang”), aged 36, joined the Company in 2015 as the Head of Investor Relations responsible for corporate affairs in capital market and investor relations in Hong Kong. Mr. Tsang has over 10 years working experience in financial industry and worked in an international financial institution and local corporate finance house before joining the Company. He graduated from University College London (UCL), England and obtained a Bachelor (Honour) Degree of Science.

### COMPANY SECRETARY

Ms. Chan Yuen Ying, Stella (“Ms. Chan”), aged 48, was appointed as the company secretary of the Company on 23 November 2009. Ms. Chan is a fellow member of The Chartered Governance Institute (formerly known as The Institute of Chartered Secretaries and Administrators) and a fellow member of the Hong Kong Institute of Chartered Secretaries. She is also a member of the Hong Kong Institute of Directors. Ms. Chan has over 20 years’ experience in handling listed company secretarial matters.

# CORPORATE GOVERNANCE REPORT

## CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining good corporate governance standard and procedures to ensure the integrity, transparency and quality of disclosure in order to enhance the shareholders' value.

The Company has adopted the code provisions set out in the Corporate Governance Code ("CG Code") in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"), (the "Listing Rules") as its own code of corporate governance.

During the year ended 31 December 2019, the Company was in compliance with the relevant code provisions set out in the CG Code except for the deviation explained below.

Code provision A.2.1 of the CG Code requires that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Wang Mingxing, the Chairman of the Company, was also acting as the chief executive officer of the Company. The Board believes that vesting the roles of both chairman and chief executive officer in the same person has the benefit of ensuring consistent leadership within the Group and enables more effective and efficient overall strategic planning for the Group. The Board believes that the balance of power and authority for the present arrangement will not be impaired and is adequately ensured by current Board which comprises experienced and high calibre individuals with sufficient number thereof being independent non-executive Directors.

Save as the aforesaid and in the opinion of the Directors, the Company had met the relevant code provisions set out in the CG Code during the year ended 31 December 2019.

## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the code of conduct regarding directors' securities transactions as set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules. Having made specific enquiry of all Directors, the Company confirmed that all Directors had complied with the required standard set out in the Model Code throughout the year.

## BOARD OF DIRECTORS

The Board is responsible for the leadership and control of the Company, and is responsible for setting up the overall strategy as well as reviewing the operation and financial performance of the Group. The Board reserved for its decision or consideration matters covering overall Group strategy, major acquisitions and disposals, annual budgets, annual and interim results, recommendations on Directors' appointment or re-appointment, approval of major capital transactions and other significant operational and financial matters. The management was delegated the authority and responsibility by the Board for the daily management of the Group. In addition, the Board has also delegated various responsibilities to the Board committees. Further details of these committees are set out in this report.



## CORPORATE GOVERNANCE REPORT (CONTINUED)

The Board currently consists of eight Directors, including five executive Directors and three independent non-executive Directors:

### Executive Directors

Mr. Wang Mingxing (*Chairman and Chief Executive Officer*)

Mr. Wang Mingfeng

Mr. Wang Mingliang

Mr. Cheng Wenming

Mr. Huang Da (resigned on 27 March 2019)

Mr. Ren Zaishun (appointed on 27 March 2019)

### Independent non-executive Directors

Mr. Wang Aiguo

Mr. Liu Shusong

Mr. Wang Ruiyuan

Mr. Wang Mingxing is the younger brother of Mr. Wang Mingfeng and the elder brother of Mr. Wang Mingliang, and all three of them are shareholders of Shandong Sanxing Group Company Limited ("Shandong Sanxing") which wholly and beneficially owns Zouping Sanxing Grease Industry Company Limited ("Sanxing Grease"), both being controlling Shareholders.

Save as aforesaid, the Board members have no financial, business, family or other material/relevant relationships with each other. Such balanced board composition is formed to ensure strong independence exists across the Board. The composition of the Board reflects the balanced skills and experience for effective leadership. The biographical information of the Directors are set out on pages 15 to 18 under the section headed "Biographical Details of Directors and Senior Management".

The Board decides on corporate strategies, approves overall business plans and evaluates the Group's financial performance and management. Specific tasks that the Board delegates to the Group's management include the implementation of strategies approved by the Board, the monitoring of operating budgets, the implementation of risk management and internal control systems, and the ensuring of compliance with relevant statutory requirements and other rules and regulations.

### Board Meetings

The Board has four scheduled meetings a year at approximately quarterly interval and additional meetings will be held as and when required. The four scheduled Board meetings for a year are planned in advance. During the regular meetings of the Board for the year, the Board reviewed the operation and financial performance of the Group, and also reviewed and approved the annual and interim results of the Company.

## CORPORATE GOVERNANCE REPORT (CONTINUED)

During the year ended 31 December 2019, the Board held four meetings. All Directors were given an opportunity to include any matters in the agenda for regular Board meetings, and were also given sufficient time to review documents and information relating to matters to be discussed in Board meetings in advance.

<b>Name of Director</b>	<b>Number of attendance</b>
Mr. Wang Mingxing	4/4
Mr. Wang Mingfeng	4/4
Mr. Wang Mingliang	4/4
Mr. Cheng Wenming	4/4
Mr. Huang Da ( <i>Note 1</i> )	1/1
Mr. Wang Aiguo	4/4
Mr. Liu Shusong	4/4
Mr. Wang Ruiyuan	4/4
Mr. Ren Zaishun ( <i>Note 2</i> )	3/3

Notes:

1. Mr. Huang Da resigned as an executive Director on 27 March 2019.
2. Mr. Ren Zaishun was appointed as an executive Director on 27 March 2019.

Board minutes are kept by the Company Secretary and are open for inspection by the Directors. Every Board member is entitled to have access to Board papers and related materials, and has unrestricted access to the advice and services of the Company Secretary, and has the liberty to seek external professional advice if so required.

### General Meetings

During the year ended 31 December 2019, one general meeting was held, being the 2019 annual general meeting ("2019 AGM") held on 30 May 2019.

<b>Name of Director</b>	<b>Number of attendance</b>
Mr. Wang Mingxing	1/1
Mr. Wang Mingfeng	1/1
Mr. Wang Mingliang	1/1
Mr. Cheng Wenming	1/1
Mr. Huang Da ( <i>Note 1</i> )	N/A
Mr. Ren Zaishun ( <i>Note 2</i> )	1/1
Mr. Wang Aiguo	0/1
Mr. Liu Shusong	1/1
Mr. Wang Ruiyuan	0/1

## CORPORATE GOVERNANCE REPORT (CONTINUED)

### Notes:

1. Mr. Huang Da resigned as an executive Director on 27 March 2019.
2. Mr. Ren Zaishun was appointed as an executive Director on 27 March 2019.

The Board is responsible for maintaining an on-going dialogue with Shareholders and in particular, uses annual general meetings or other general meetings to communicate with them and encourage their participation.

### Directors' Training

According to the code provision A.6.5 of the CG Code, all directors should participate in continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the board remains informed and relevant.

All Directors have participated in continuous professional development by way of receiving in-house briefing, taking part in business-related training/activities and attending seminars relating to their role as a Director of the Company. Each of the Directors has provided a record of training they received for the year ended 31 December 2019 to the Company.

The following table sets forth the summary of particular training that each Director received for the year ended 31 December 2019:

<b>Name of Director</b>	<b>Attending or participating in seminars/in-house briefing or reading materials relevant to the Group's business/director's duties</b>
Mr. Wang Mingxing	✓
Mr. Wang Mingfeng	✓
Mr. Wang Mingliang	✓
Mr. Cheng Wenming	✓
Mr. Huang Da (resigned on 27 March 2019)	N/A
Mr. Ren Zaishun (appointed on 27 March 2019)	✓
Mr. Wang Aiguo	✓
Mr. Liu Shusong	✓
Mr. Wang Ruiyuan	✓

## CORPORATE GOVERNANCE REPORT (CONTINUED)

### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Mr. Wang Mingxing, the Chairman of the Company, was also taken the role as the chief executive officer of the Company. The Board believes that vesting the roles of both chairman and chief executive officer in the same person has the benefit of ensuring consistent leadership within the Group and enables more effective and efficient overall strategic planning for the Group. The Board believes that the balance of power and authority for the present arrangement will not be impaired and is adequately ensured by current Board which comprises experienced and high calibre individuals with sufficient number thereof being independent non-executive Directors.

### INDEPENDENT NON-EXECUTIVE DIRECTORS

The three independent non-executive Directors are persons of high calibre, with academic and professional qualifications in the fields of accounting, laws or oil industry. With their experience gained from various sectors, they provide strong support towards the effective discharge of the duties and responsibilities of the Board. Each independent non-executive Director gives an annual confirmation of his independence to the Company, and the Company considers each of them to be independent under Rule 3.13 of the Listing Rules.

The independent non-executive Directors are currently appointed for a term of three years and are subject to retirement by rotation in accordance with the Articles of Association of the Company (the "Articles").

### NOMINATION COMMITTEE

The Company established the Nomination Committee on 23 November 2009 with written terms of reference, which was revised on 21 December 2011, 22 August 2013 and 27 March 2019 respectively to comply with the code provisions under the CG Code. The revised terms of reference of the Nomination Committee is currently made available on the Stock Exchange's website and the Company's website.

The Nomination Committee consists of one executive Director, namely Mr. Wang Mingxing (as chairman) and three independent non-executive Directors, namely Mr. Wang Aiguo, Mr. Liu Shusong and Mr. Wang Ruiyuan.

The functions of the Nomination Committee are to review and monitor the structure, size and composition of the Board and make recommendations on any proposed changes to the Board to complement the Group's strategy; to identify qualified individuals to become members of the Board; to assess the independence of independent non-executive Directors; and to make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the chief executive officer.



## CORPORATE GOVERNANCE REPORT (CONTINUED)

The Board adopted a board diversity policy (the “Board Diversity Policy”) on 22 August 2013 and delegated certain duties under the Policy to the Nomination Committee. The Company seeks to achieve board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Company will also take into consideration its own business model and specific needs from time to time in determining the optimum composition of the Board. The Nomination Committee and the Board had reviewed on 24 March 2014 the structure of the Board and is of the opinion the Board met the requirements under the terms of the Board Diversity Policy.

To ensure changes to the Board composition can be managed without undue disruption, there should be a formal, considered and transparent procedure for selection, appointment and re-appointment of Directors, as well as plans in place for orderly succession (if considered necessary), including periodical review of such plans. The appointment of a new Director (to be an additional Director or fill a casual vacancy as and when it arises) or any re-appointment of Directors is a matter for decision by the Board upon the recommendation of the proposed candidate by the Committee. The criteria to be applied in considering whether a candidate is qualified shall be his or her ability to devote sufficient time and attention to the affairs of the Company and contribute to the diversity of the Board as well as the effective carrying out by the Board of the responsibilities which, in particular, are set out as follows:

- (a) participating in Board meetings to bring an independent judgment on issues of strategy, policy, performance, accountability, resources, key appointments and standards of conducts;
- (b) taking the lead where potential conflicts of interests arise;
- (c) serving on the audit committee, and the remuneration committee and the Committee (in the case of candidate for non-executive Director) and other relevant Board committees, if invited;
- (d) bringing a range of business and financial experience to the Board, giving the Board and any Committees on which he or she serves the benefit of his or her skills, expertise, and varied backgrounds and qualifications and diversity through attendance and participation in the Board/Committee meetings;
- (e) scrutinising the Company’s performance in achieving agreed corporate goals and objectives, and monitoring the reporting of performance;
- (f) ensuring the Committees on which he or she serves to perform their powers and functions conferred on them by the Board; and
- (g) conforming to any requirement, direction and regulation that may from time to time be prescribed by the Board or contained in the constitutional documents of the Company or imposed by legislation or the Listing Rules, where appropriate.

## CORPORATE GOVERNANCE REPORT (CONTINUED)

If the candidate is proposed to be appointed as an independent non-executive Director ("INED"), his or her independence shall be assessed in accordance with, among other things, the factors as set out in Rule 3.13 of the Listing Rules, subject to any amendments as may be made by the Stock Exchange from time to time. Where applicable, the totality of the candidate's education, qualifications and experience shall also be evaluated to consider whether he or she has the appropriate professional qualifications or accounting or related financial management expertise for filling the office of an INED with such qualifications or expertise as required under Rule 3.10(2) of the Listing Rules.

The Nomination Committee will discuss and review the necessity to set the measurable objectives for implementing the Board Diversity Policy from time to time.

During the year ended 31 December 2019, the Nomination Committee held one meeting and reviewed the structure, size and diversity of the Board, assessed the independence of the INEDs and considered the reelection of Directors.

<b>Name of Director</b>	<b>Number of attendance</b>
Mr. Wang Mingxing ( <i>Chairman</i> )	1/1
Mr. Wang Aiguo	1/1
Mr. Liu Shusong	1/1
Mr. Wang Ruiyuan	1/1

## REMUNERATION COMMITTEE

The Company established the Remuneration Committee on 23 November 2009 with written terms of reference, which was revised on 21 December 2011 and further revised on 30 March 2012 to comply with the code provisions under the CG Code. The revised terms of reference of the Remuneration Committee is currently made available on the Stock Exchange's website and the Company's website.

The Remuneration Committee consists of one executive Director, namely Mr. Wang Mingxing, and three independent non-executive Directors, namely Mr. Wang Aiguo (as chairman), Mr. Liu Shusong and Mr. Wang Ruiyuan.

The functions of the Remuneration Committee are to make recommendations to the Board on the Company's policy and structure on the remuneration packages for all Directors and senior management and on the establishment of a formal and transparent procedure for developing remuneration policy. The model of Remuneration Committee described in code provision B.1.2(c)(ii) of the CG Code has been adopted by the Remuneration Committee.

During the year ended 31 December 2019, the Remuneration Committee held one meeting and reviewed the remuneration policy and structure for the Directors and senior management.

**CORPORATE GOVERNANCE REPORT (CONTINUED)**

<b>Name of Director</b>	<b>Number of attendance</b>
Mr. Wang Aiguo ( <i>Chairman</i> )	1/1
Mr. Wang Mingxing	1/1
Mr. Liu Shusong	1/1
Mr. Wang Ruiyuan	1/1

The Company has adopted a share option scheme on 23 November 2009. The purpose of the share option scheme is to enable the Board to grant options to selected eligible participants to motivate them and to optimize their performance and efficiency for the benefit of the Group. Details of the share option scheme are set out in the Directors' Report.

The emolument payable to Directors will depend on their respective contractual terms under employment contracts or service contracts, if any, and will be fixed by the Board with recommendation of the Remuneration Committee, the performance of the Group and the prevailing marketing conditions. Details of the Directors' remuneration and senior management for the year ended 31 December 2019 are set out in notes 13a and 13b, respectively, to the consolidated financial statements.

**Senior Management's Remuneration**

Senior Management's remuneration payment of the Group for the year ended 31 December 2019 falls within the following bands:

	<b>Number of individuals</b>
Nil to RMB100,000	—
RMB100,001 to RMB200,000	—
RMB200,001 to RMB300,000	—
RMB300,001 to RMB400,000	—
RMB400,001 to RMB500,000	1
RMB500,001 to RMB600,000	—
RMB600,001 to RMB700,000	—
RMB700,001 to RMB800,000	1
RMB800,001 to RMB900,000	—
RMB900,001 to RMB1,000,000	—
RMB1,000,001 to RMB1,100,000	—

## CORPORATE GOVERNANCE REPORT (CONTINUED)

### AUDIT COMMITTEE

The Company established the Audit Committee on 23 November 2009 with written terms of reference, which was revised on 21 December 2011 and further revised on 16 December 2015 and 27 March 2019 to comply with the code provisions under the CG Code. The terms of reference of the Audit Committee is currently made available on the Stock Exchange's website and the Company's website.

The Audit Committee comprises three independent non-executive Directors, namely Mr. Wang Aiguo (as chairman), Mr. Liu Shusong and Mr. Wang Ruiyuan.

The Audit Committee is mainly responsible for making recommendations to the Board on the appointment, reappointment and removal of the external auditor and to approve the remuneration and terms of engagement of the external auditor, and any questions of resignation or dismissal of such auditor; reviewing the interim and annual reports and accounts of the Group; and overseeing the Company's financial reporting system, risk management and internal control systems.

The Audit Committee meets the external auditor regularly to discuss any area of concern during the audit. The Audit Committee reviews the interim and annual reports before submission to the Board. The Audit Committee focuses not only on the impact of the changes in accounting policies and practices but also on the compliance with accounting standards, the Listing Rules and the legal requirements in the review of the Company's interim and annual report.

During the year ended 31 December 2019, the Audit Committee held two meetings.

<b>Name of Director</b>	<b>Number of attendance</b>
Mr. Wang Aiguo ( <i>chairman</i> )	2/2
Mr. Liu Shusong	2/2
Mr. Wang Ruiyuan	2/2

During the year ended 31 December 2019, the Audit Committee reviewed the annual and interim results of the Group, which were in the opinion of the Audit Committee that the preparation of such results complied with the applicable accounting standards and the Listing Rules.

### CORPORATE GOVERNANCE COMMITTEE

The Company established the CG Committee on 27 March 2012 with written terms of reference, which is aligned with the code provisions set out in the CG Code. The CG Committee comprises three executive Directors, namely Mr. Wang Mingliang (as chairman), Mr. Wang Mingfeng and Mr. Cheng Wenming.



## CORPORATE GOVERNANCE REPORT (CONTINUED)

The functions of the CG Committee are to develop and review the Company's policies and practices on corporate governance to comply with the CG Code and other legal or regulatory requirements and make recommendations to the Board; to oversee the Company's orientation program for new Director; to review and monitor the training and continuous professional development of Directors and senior management; to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and to review the Company's disclosure in the Corporate Governance Report.

During the year ended 31 December 2019, the CG Committee held one meeting and reviewed the training and continuous professional development of Directors and senior management; and reviewed the Company's compliance with the CG Code for the year ended 31 December 2018.

## AUDITOR'S REMUNERATION

For the year ended 31 December 2019, the remuneration paid/payable to the Company's auditor, BDO Limited ("BDO"), is as follows:

	HK\$'000
<b>Services rendered</b>	
Audit services ( <i>Note 1</i> )	1,850
Non-audit services ( <i>Note 2</i> )	370
	2,220

### Notes:

- Services were rendered by BDO in respect of the audit of the consolidated financial statements of the Group for the year ended 31 December 2019.
- Services were rendered by BDO in respect of the review of the interim financial information of the Group for the six months ended 30 June 2019 and the report on the continuing connected transactions of the Group for the year ended 31 December 2019.

## COMPANY SECRETARY

The Company engaged an external professional company secretarial services provider, Uni-1 Corporate Services Limited ("Uni-1"), to provide compliance and full range of company secretarial services to the Group in order to assist the Group to cope with the changing regulatory environment and to suit different commercial needs. Ms. Chan Yuen Ying, Stella ("Ms. Chan"), the representative of Uni-1, was appointed as the named Company Secretary of the Company. Mr. Wang Baogang, the director of Investor Relations of the Company, is the primary corporate contact person at the Company for the Company Secretary. According to the requirements of Rule 3.29 of the Listing Rules, Ms. Chan had taken no less than 15 hours of relevant professional training for the year ended 31 December 2019.

## CORPORATE GOVERNANCE REPORT (CONTINUED)

### DIVIDEND POLICY

The amount of any dividends that the Company may declare and pay in the future will be subject to the discretion of the Board and will be based upon the Group's earnings, cash flow, financial condition, capital requirements, distributable reserves and any other conditions that the Directors consider relevant. The payment of dividends may also be limited by legal restrictions and by financing agreements that the Company may enter into from time to time. The amounts of distributions that any company within the Group has declared and made in the past are not indicative of the dividends that the Company may pay in the future.

In any event and from 2019 onwards, the Directors may recommend a payment of dividends in the future after taking into account operations and earnings, capital requirements and surplus, general financial condition, contractual restrictions, capital expenditure and future development requirements, shareholders' interests and other factors which they may deem relevant at such time. Any declaration and payment as well as the amount of the dividends will be subject to the Company's constitutional documents and the Companies Law, including the approval of the Shareholders. Any future declarations of dividends may or may not reflect the Company's historical declarations of dividends and will be at the absolute discretion of our Directors.

The Company will review the Dividend Policy on a regular basis and reserves the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy from time to time. The Dividend Policy shall in no way constitute a legally binding commitment by the Company.

### SHAREHOLDERS' RIGHTS

The general meetings of the Company provide an opportunity for communication between the Shareholders and the Board. An annual general meeting of the Company shall be held in each year and at the place as may be determined by the Board. Each general meeting, other than an annual general meeting, shall be called an extraordinary general meeting.

#### Shareholders to convene an extraordinary general meeting

Shareholders may convene an extraordinary general meeting of the Company according to the provisions as set out in the Articles and the Companies Law (2011 Revision) of the Cayman Islands. The procedures Shareholders can use to convene an extraordinary general meeting are set out in the document entitled "Procedures for a Shareholder to Propose a Person for Election as a Director", which is currently available on the Company's website.

#### Putting enquiries by shareholders to the Board

Shareholders may send written enquiries to the Company for the attention of the Company Secretary at the Company's principal place of business in Hong Kong.

## CORPORATE GOVERNANCE REPORT (CONTINUED)

### Procedures for putting forward proposals by shareholders at shareholders' meetings

Shareholders should follow the procedures set out in the sub-section headed "Shareholders to convene an extraordinary general meeting" above for putting forward proposals for discussion at general meetings.

### Voting by Poll

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of shareholders at a general meeting must be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands. As such, all the resolutions to be set out in the notice of 2020 AGM will be voted by poll.

## INVESTOR RELATIONS

The Company is committed to a policy of open and regular communication and reasonable disclosure of information to its shareholders.

Information of the Company is disseminated to the Shareholders in the following manner:

- Delivery of annual and interim results and reports to all shareholders;
- Publication of announcements on the annual and interim results on the Stock Exchange website, and issue of other announcements and shareholders' circulars in accordance with the continuing disclosure obligations under the Listing Rules; and
- The general meeting of the Company is also an effective communication channel between the Board and shareholders.

Mr. Wang Mingxing, being the Chairman of the Board, the chairman of the Nomination Committee, attended the 2019 AGM to answer questions and collect views of Shareholders. Mr. Wang Aiguo, being the chairman of the Audit Committee and the Remuneration Committee, did not attend the 2019 AGM due to his engagement in his own official business.

## DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Board acknowledges its responsibility to prepare the Company's consolidated financial statements for each financial year which give a true and fair view of the state of affairs of the Group and the Company and of the results and cash flows of the Group for that year. In preparing the consolidated financial statements for the year ended 31 December 2019, the Board has selected suitable accounting policies and applied them consistently; made judgments and estimates that are prudent, fair and reasonable and prepared the accounts on a going concern basis.

The Directors are responsible for taking all reasonable and necessary steps to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

## CORPORATE GOVERNANCE REPORT (CONTINUED)

The Directors, having made appropriate enquiries, consider that the Group has adequate resources to continue in operational existence for the foreseeable future and that, for this reason, it is appropriate to adopt the going concern basis in preparing the consolidated financial statements.

### Risk Management and Internal Control

During the year, the Group has complied with Principle C.2 of the CG Code by establishing appropriate and effective risk management and internal control systems. Management is responsible for the design, implementation and monitoring of such systems, while the Board oversees management in performing its duties on an ongoing basis. Main features of the risk management and internal control systems are described in the sections below:

#### Risk Management System

The Group adopts a risk management system which manages the risk associated with its business and operations. The system comprises the following phases:

- Identification: identify ownership of risks, business objectives and risks that could affect the achievement of objectives.
- Evaluation: analyze the likelihood and impact of risks and evaluate the risk portfolio accordingly.
- Management: consider the risk responses, ensure effective communication to the Board and ongoing monitor the residual risks.

Based on the risk assessments conducted in 2019, no significant risk was identified.

#### Internal Control System

The Company has in place an internal control system which is compatible with the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") 2013 framework. The framework enables the Group to achieve objectives regarding effectiveness and efficiency of operations, reliability of financial reporting and compliance with applicable laws and regulations. The components of the framework are shown as follow:

- Control Environment: a set of standards, processes and structures that provide the basis for carrying out internal control across the Group.
- Risk Assessment: a dynamic and iterative process for identifying and analyzing risks to achieve the Group's objectives, forming a basis for determining how risks should be managed.
- Control Activities: action established by policies and procedures to help ensure that management directives to mitigate risks to the achievement of objectives are carried out.
- Information and Communication: internal and external communication to provide the Group with the information needed to carry out day-to-day controls.



## CORPORATE GOVERNANCE REPORT (CONTINUED)

- Monitoring: ongoing and separate evaluations to ascertain whether each components of internal control is present and functioning.

In order to enhance the Group's system of handling inside information, and to ensure the truthfulness, accuracy, completeness and timeliness of its public disclosures, the Group also adopts and implements an inside information policy and procedures. Certain reasonable measures have been taken from time to time to ensure that proper safeguards exist to prevent a breach of a disclosure requirement in relation to the Group, which include:

- The access of information is restricted to a limited number of employees on a need-to-know basis. Employees who are in possession of inside information are fully conversant with their obligations to preserve confidentiality.
- The Executive Directors are designated persons who speak on behalf of the Company when communicating with external parties such as the media, analysts or investors.

Based on the internal control reviews conducted in 2019, no significant control deficiency was identified.

### Internal Auditors

The Group has an Internal Audit ("IA") function, which is consisted of professional staff with relevant expertise (such as Certified Public Accountant). The IA function is independent of the Group's daily operation and carries out appraisal of the risk management and internal control systems by conducting interviews, walkthroughs and tests of operating effectiveness.

An IA plan has been approved by the Board. According to the established plan, review of the risk management and internal control systems is conducted annually and the results are reported to the Board via Audit Committee afterwards.

### Effectiveness of the Risk Management and Internal Control Systems

The Board is responsible for the risk management and internal control systems of the Group and ensuring review of the effectiveness of these systems has been conducted annually. Several areas have been considered during the Board's review, which include but not limited to (i) the changes in the nature and extent of significant risks since the last annual review, and the Group's ability to respond to changes in its business and the external environment (ii) the scope and quality of management's ongoing monitoring of risks and of the internal control systems.

The Board, through its review and the review made by IA function and Audit Committee, concluded that the risk management and internal control systems were effective and adequate. Such systems, however, are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss. It is also considered that the resources, staff qualifications and experience of relevant staff were adequate and the training programs and budget provided were sufficient.

## REPORT OF THE DIRECTORS

The Directors of the Company are pleased to submit their report together with the audited consolidated financial statements of the Group for the year ended 31 December 2019.

### PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities of the Company's subsidiaries are set out in note 37a to the consolidated financial statements.

### RESULTS AND APPROPRIATIONS

The Group's profit for the year ended 31 December 2019 and the state of affairs of the Company and of the Group as at that date are set out in the consolidated financial statements on pages 52 to 121.

The Board does not recommend the payment of final dividend for the year ended 31 December 2019 (2018: Hong Kong 10 cents per share).

### CLOSURE OF REGISTER OF MEMBERS

For determining the identity of the shareholders of the Company to attend and vote at the forthcoming annual general meeting to be held on Monday, 29 June 2020 (the "AGM"), the register of members of the Company will be closed from Monday, 22 June 2020 to Monday, 29 June 2020, both days inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the AGM, all transfers of shares accompanied by the relevant share certificates must be lodged with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on Friday, 19 June 2020.

### BUSINESS REVIEW

#### Company's Business

The business review of the Group for the year ended 31 December 2019 is set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis" on pages 4 to 14 of this report.

#### Principal Risks and Uncertainties Facing the Company

The Group's financial condition, results of operations, and business prospects may be affected by a number of risks and uncertainties directly or indirectly pertaining to the Group's businesses. The followings are the key risks and uncertainties identified by the Group. There may be other risks and uncertainties in addition to those shown below which are not known to the Group or which may not be material now but could turn out to be material in the future.

## REPORT OF THE DIRECTORS (CONTINUED)

### *Market Risk*

Market risk is the risk that deteriorates profitability or affects ability to meet business objectives arising from the movement in market prices. The management of the Group manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

### *Foreign exchange risk*

The Group's principal business is located in the PRC and its major transactions are conducted in Renminbi.

The Renminbi is not freely convertible. There is a risk that the Chinese government may take actions affecting exchange rates which may have a material adverse effect on the Group's net assets, earnings and any dividends it declares if such dividend is to be exchanged or converted into foreign exchange. The Group has not entered into any hedging transactions to manage the potential fluctuation in foreign currencies.

### *Liquidity Risk*

Liquidity risk is the potential that the Group will be unable to meet its obligations when they fall due because of an inability to obtain adequate funding or liquidate assets. In managing liquidity risk, the Group monitors cash flows and maintains an adequate level of cash and cash equivalent to ensure the ability to finance the Group's operations and reduce the effects of fluctuation in cash flows.

### *Operational Risk*

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Responsibility for managing operational risks basically rests with every function at divisional and departmental levels.

Key functions in the Group are guided by their standard operating procedures, limits of authority and reporting framework. The management will identify and assess key operational exposures regularly so that appropriate risk response can be taken.

### *Important Events Since the End of the Financial Year*

Since January 2020, the PRC and Hong Kong have reported confirmed cases of the coronavirus disease 2019 ("COVID-19") with a rising trend which may affect the usual business environment of the country as a whole. Pending development of such subsequent non-adjusting event, the Group's financial results may be effected, the extent to which could not be estimated as at the date of this report.

### *Future Development in the Company's Business*

The future development in the Company's business is set out in the "Five-Year Business Development Plan (2016-2020) Progress" under section headed "Management Discussion and Analysis" of this report.

## REPORT OF THE DIRECTORS (CONTINUED)

### *Analysis Using Financial Key Performance Indicators*

For the analysis using financial key performance indicators, please refer to the sections headed “Financial and Operating Highlights” and “Management Discussion and Analysis” of this report.

### *Environmental Policies and Performance*

With increasing concerns of environmental issues, both in governmental and civilian sectors become hypersensitive, despite certain expensive environment-friendly measures have been planned and will be implemented, we still concern that some more strict requirements could be put into practice.

### *Compliance with the Relevant Laws and Regulations*

The Company was incorporated in the Cayman Islands and therefore the Company is subject to The Companies Law (2013 Revision) of the Cayman Islands. In addition, the Company is registered as a non-Hong Kong Company under Part 16 of the Companies Ordinance (Chapter 622, Laws of Hong Kong) (the “Companies Ordinance”) and therefore is subject to the relevant provisions under the Companies Ordinance.

The Company is listed on the Stock Exchange and therefore the Company is subject to the governance of the Listing Rules including the disclosure requirements and corporate governance provisions therein. Under the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong) (the “SFO”), the Company is required to maintain a register of interests in shares and short positions and a register of directors’ and chief executives’ interests and short positions and is obliged to disclose price sensitive or inside information.

The principal activities of the Company’s subsidiaries are production and sale of (i) corn oil, including non-branded corn oil and own brand corn oil; (ii) other oil, mainly refined edible sunflower seed oil, olive oil, peanut oil and rice germ oil; and (iii) corn meal in the PRC. Therefore, the Group is subject to the relevant laws and regulations in the PRC.

### *Key Relationships with Employees, Customers and Suppliers*

The Company recognizes that employees are our valuable assets. Thus the Group provides competitive remuneration package to attract and motivate the employees. The Group regularly reviews the remuneration package of employees and makes necessary adjustments to conform to the market standard.

The Group also understands that it is important to maintain good relationship with business partners, including customers and suppliers, and bank enterprises to achieve its long-term goals. Accordingly, the management have kept good communication, promptly exchanged ideas and shared business update with them when appropriate. During the year under review, there was no material and significant dispute between the Group and its business partners or bank enterprises.



## REPORT OF THE DIRECTORS (CONTINUED)

### SHARE CAPITAL

Details of movements in the Company's share capital for the year ended 31 December 2019 are set out in note 28 to the consolidated financial statements.

### PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new shares on a pro-rata basis to existing Shareholders.

### PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year ended 31 December 2019.

### DISTRIBUTABLE RESERVES

As at 31 December 2019, the Company's reserves available for distribution to the Shareholders amounted to approximately RMB620,199,000 (2018: RMB669,515,000).

### CHARITABLE DONATIONS

During the year, the Group did not have charitable donation (2018: Nil).

### DIRECTORS

The Directors of the Company during the year and up to the date of this report are as follows:

#### Executive Directors

Mr. Wang Mingxing  
Mr. Wang Mingfeng  
Mr. Wang Mingliang  
Mr. Cheng Wenming  
Mr. Huang Da (resigned on 27 March 2019)  
Mr. Ren Zaishun (appointed on 27 March 2019)

#### Independent Non-executive Directors

Mr. Wang Aiguo  
Mr. Liu Shusong  
Mr. Wang Ruiyuan

In accordance with Article 84(1) of the Articles, Mr. Wang Mingfeng, Mr. Wang Mingliang and Mr. Wang Aiguo shall retire by rotation as Directors at the 2020 AGM and, being eligible, offer themselves for re-election.

## REPORT OF THE DIRECTORS (CONTINUED)

### INDEPENDENCE CONFIRMATION

The Company has received from each of the independent non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all independent non-executive Directors are independent.

### SHARE OPTION SCHEME

The Company adopted a share option scheme (the "Scheme") which was approved by a resolution of the then sole shareholder of the Company passed on 23 November 2009 and adopted by a resolution of the Board on 23 November 2009. The purpose of the Scheme is to provide incentives to Participants (as defined in the prospectus of the Company dated 8 December 2009 (the "Prospectus")) to contribute to the Group by providing the Participants the opportunity to acquire the proprietary interest in the Company and to encourage the Participants to work towards enhancing the value of the Company as well as to enable the Group to recruit high-calibre employees and/or attract human resources that are valuable to the Group.

The principal terms of the Scheme are summarised as follows:

1. The limit on the total number of shares of the Company which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme and any other scheme(s) of any member of the Group must not exceed 10% of the nominal amount of all the issued share capital of the Company as at the date of commencement of the listing of the shares on the Stock Exchange, i.e. 18 December 2009 (the "Listing Date") (which is 50,000,000 shares) unless Shareholders' approval has been obtained, and which must not in aggregate exceed 30% of the shares in issue from time to time.
2. The total number of shares issued and which may be issued upon exercise of all options (whether exercised, cancelled or outstanding) granted to any Participant in any 12-month period shall not exceed 1% of the issued shares as of the proposed grant date.
3. The subscription price for the shares under the options to be granted under the Scheme will be a price determined by the Board at the time of grant of the options, and will be at least the highest of (i) the closing price of the shares as stated in the Stock Exchange's daily quotation sheets on the date of grant (subject to acceptance) of the options, which must be a business day; (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the date of grant; and (iii) the nominal value of the shares.
4. An option may be exercised in accordance with the terms of the Scheme at any time during a period to be notified by the Board to each Participant who accepts the grant of any options, which must not be more than 10 years from the date of the grant (subject to acceptance) of the option.
5. HK\$1.00 is payable by the participant who accepts the grant of an option in accordance with the terms of the Scheme on acceptance of the grant of an option.
6. The Scheme shall be valid and effective for a period of ten years commencing on the Listing Date, i.e. 18 December 2009.

## REPORT OF THE DIRECTORS (CONTINUED)

Other details of the Scheme are set out in the Prospectus.

No option was granted, cancelled or lapsed during the year ended 31 December 2019. The Scheme expired on 17 December 2019 and no further options have been or will be granted or accepted thereafter.

### EQUITY-LINKED AGREEMENTS

Save for the share option schemes of the Group as set out above, no equity-linked agreements were entered into by the Group, during the year or subsisting at the end of the year.

### DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed above, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire such rights in any other body corporate.

### DIRECTORS' SERVICE CONTRACTS

Each of Mr. Wang Mingxing, Mr. Wang Mingfeng and Mr. Wang Mingliang executive Directors, has entered into a service agreement with the Company for a term of three years commencing from 18 December 2018 and until terminated by not less than three months' notice in writing served by either party on the other or in accordance with the provisions set out in the respective service agreement. Each of them may receive a discretionary bonus, the amount of which will be determined by reference to the recommendations of the Remuneration Committee.

Mr. Ren Zaishun, an executive Director, entered into a service agreement with the Company for a term of three years commencing from 27 March 2019 and until terminated by not less than three months' notice in writing served by either party on the other or in accordance with the provisions set out in the service agreement. He may receive a discretionary bonus, the amount of which will be determined by reference to the recommendation of the Remuneration Committee.

Mr. Cheng Wenming entered into a service agreement with the Company on 31 March 2020 for a term of three years commencing from 23 May 2019 unless terminated by not less than three months' notice in writing served by either party to the other.

Each of Mr. Wang Aiguo, Mr. Liu Shusong and Mr. Wang Ruiyuan, independent non-executive Directors, has signed a letter of appointment issued by the Company for a term of three years commencing on 18 December 2018 unless terminated by not less than three months' notice in writing served by either party to the other.

None of the Directors who are proposed for re-election at the 2020 AGM has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

## REPORT OF THE DIRECTORS (CONTINUED)

### DIRECTORS' INTERESTS IN CONTRACTS

Save as those disclosed in the section headed "Connected Transactions", none of the Directors had a significant beneficial interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

### PERMITTED INDEMNITY PROVISION

The Company has arranged for appropriate insurance cover for Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities. The permitted indemnity provision is in force for the benefit of the Directors as required by section 470 of the Companies Ordinance when the Report of the Board of the Directors prepared by the Directors is approved in accordance with section 391(1)(a) of the Companies Ordinance.

The Company has taken out and maintained directors' and officers' liability insurance throughout the year, which provides appropriate cover the certain legal actions brought against its directors and officers.

### DIRECTORS' INTERESTS IN SHARES

As at 31 December 2019, the interest or short positions of the directors or chief executives in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of the Securities and Futures Ordinance, Chapter 571 of Laws of Hong Kong ("SFO") which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provision of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to the Model Code, are set out below:

## REPORT OF THE DIRECTORS (CONTINUED)

### 1. Interests in shares, underlying shares of the Company

Name of Director	Nature of Interest	Long Position/ Short Position	Number of ordinary shares/ underlying shares	Approximate percentage of shareholding in the Company
Mr. Wang Mingxing	Interest of controlled corporations	Long position	299,037,249 (Note)	52.14%
	Beneficial owner	Long position	5,996,000	1.05%
Mr. Wang Mingfeng	Interest of controlled corporations	Long position	299,037,249 (Note)	52.14%
Mr. Wang Mingliang	Interest of controlled corporations	Long position	299,037,249 (Note)	52.14%

Note: Mr. Wang Mingxing, Mr. Wang Mingfeng and Mr. Wang Mingliang are deemed to be interested in 299,037,249 Shares held by SanXing Trade Co., Ltd. ("SanXing Trade"), whereby SanXing Trade is wholly-owned by Sanxing Grease, which is wholly-owned by Shandong Sanxing, which in turn is owned as to 25.50% by Mr. Wang Mingxing, 29.49% by Mr. Wang Mingfeng, and 29.39% by Mr. Wang Mingliang.

### 2. Interests in associated corporations

Name of Director	Name of associated corporations	Nature of interest	Long position/ Short position	Approximate percentage of shareholding
Mr. Wang Mingxing	Shandong Sanxing	Beneficial owner	Long position	25.50%
	Sanxing Grease	Interest of controlled corporations	Long position	25.50%
	SanXing Trade	Interest of controlled corporations	Long position	25.50%
Mr. Wang Mingfeng	Shandong Sanxing	Beneficial owner	Long position	29.49%
	Sanxing Grease	Interest of controlled corporations	Long position	29.49%
	SanXing Trade	Interest of controlled corporations	Long position	29.49%
Mr. Wang Mingliang	Shandong Sanxing	Beneficial owner	Long position	29.39%
	Sanxing Grease	Interest of controlled corporations	Long position	29.39%
	SanXing Trade	Interest of controlled corporations	Long position	29.39%



## REPORT OF THE DIRECTORS (CONTINUED)

Save as disclosed above, none of the Directors or chief executive of the Company or their respective associates, had any interest in short position in the shares, underlying shares or debentures of the Company or its associated corporations which were recorded in the register required to be kept under section 352 of the SFO or notified to the Company and the Stock Exchange pursuant to the Model Code as at 31 December 2019.

### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2019, the interests or short positions of every person, other than Directors or chief executive of the Company, in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO, are set out as follows:

<b>Name of Shareholder</b>	<b>Nature of Interest</b>	<b>Long position/ Short position</b>	<b>Number of ordinary shares/ underlying shares</b>	<b>Approximate percentage of shareholding in the Company</b>
SanXing Trade	Beneficial owner	Long position	299,037,249 (Note 1)	52.14%
Sanxing Grease	Interest of controlled corporations	Long position	299,037,249 (Note 1)	52.14%
Shangdong Sanxing	Interest of controlled corporations	Long position	299,037,249 (Note 1)	52.14%
Koo Yuen Kim	Beneficial owner	Long position	64,168,881	11.19%
Pandanus Associates Inc.	Interest of controlled corporations	Long position	57,322,000 (Note 2)	9.99%
Pandanus Partners L.P.	Interest of controlled corporations	Long position	57,322,000 (Note 2)	9.99%
FIL LIMITED	Interest of controlled corporations	Long position	57,322,000 (Note 2)	9.99%

## REPORT OF THE DIRECTORS (CONTINUED)

### Notes:

1. The 299,037,249 Shares are held through SanXing Trade. SanXing Trade is wholly-owned by Sanxing Grease, which is wholly-owned by Shandong Sanxing, which in turn is owned as to 25.50% by Mr. Wang Mingxing, 29.49% by Mr. Wang Mingfeng and 29.39% by Mr. Wang Mingliang. Therefore, each of Sanxing Grease and Shandong Sanxing is deemed to be interested in these 299,037,249 Shares pursuant to the SFO.
2. These include:
  - (i) 27,412,000 Shares held by FIL Investment Management (Hong Kong) Limited, and 20,510,000 Shares held by FIL Investment Management (Singapore) Limited, both of which are wholly-owned by FIL Asia Holding Pte Limited which in turn is wholly-owned by FIL Limited. Therefore, each of FIL Limited and FIL Asia Holding Pte Limited is deemed to be interested in these 27,412,000 Shares held by FIL Investment Management (Hong Kong) Limited, and 20,510,000 Shares held by FIL Investment Management (Singapore) Limited pursuant to the SFO; and
  - (ii) 9,400,000 Shares held by Fidelity Investments Canada ULC. Fidelity Investments Canada ULC is wholly-owned by FIC Holdings ULC, which in turn is wholly-owned by BlueJay Lux 1 S.a.r.l. BlueJay Lux 1 S.a.r.l is wholly-owned by 483A Bay Street Holdings LP which in turn is owned as to 82% by FIL Limited. Therefore FIL Limited is deemed to be interested in these 9,400,000 Shares held by Fidelity Investments Canada ULC pursuant to the SFO.
  - (iii) FIL Limited is owned as to 38.69% by Pandanus Partners, L.P., which in turn is wholly-owned by Pandanus Associates, Inc. Therefore, Pandanus Partners, L.P. and Pandanus Associates, Inc. are deemed to be interested in these 57,322,000 Shares held by FIL Limited pursuant to the SFO.

Save as disclosed above, no other parties were recorded in the register of the Company required to be kept under section 336 of the SFO as having interests or short positions in the shares or underlying shares of the Company as at 31 December 2019.

## MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code set out in Appendix 10 to the Listing Rules as the code of conduct regarding securities transactions by the Directors. Having made specific enquiry of all Directors, the Company confirmed that all Directors had complied with the required standard set out in the Model Code throughout the year.

## REPORT OF THE DIRECTORS (CONTINUED)

### CONNECTED TRANSACTIONS

The Group has entered into a number of transactions with entities which are connected persons (as defined in Chapter 14A of the Listing Rules) of the Company, and such transactions constitute connected transactions and continuing connected transactions of the Company under Chapter 14A of the Listing Rules. These relevant entities include:

- (1) Shandong Sanxing, a company owned as to 25.50% by Mr. Wang Mingxing, 29.49% by Mr. Wang Mingfeng and 29.39% by Mr. Wang Mingliang, all being executive Directors of the Company, which is therefore a connected person of the Company;
- (2) Sanxing Grease, the sole shareholder of SanXing Trade, the controlling Shareholder holding approximately 52.14% of the issued share capital of the Company, which is therefore a connected person of the Company;
- (3) 山東明達熱電有限公司 (Shandong Mingda Heat and Electricity Company Limited\*) (“Shandong Mingda”), a company wholly-owned by Shandong Sanxing, which is therefore an associate of Shandong Sanxing and a connected person of the Company;
- (4) 煙台萬科食品有限公司 (Yantai Wanke Food Company Limited\*) (“Yantai Wanke”), a company wholly-owned by Shandong Sanxing, which is therefore an associate of Shandong Sanxing and a connected person of the Company; and
- (5) 山東健源油脂科技有限公司 (Shandong Jianyuan Grease Technology Company Limited\*) (“Shandong Jianyuan Grease”), a company wholly-owned by Shandong Sanxing, the controlling Shareholder holding 52.14% of the issued share capital of the Company, which is therefore a connected person of the Company.

### Connected Transaction

For the year ended 31 December 2019, the Group has the following connected transaction:

On 11 October 2019, Corn Industry entered into the second-hand property sale and purchase agreement with Sanxing Grease (the “Second-hand Property Sale and Purchase Agreement”), pursuant to which Corn Industry agreed to sell the property located at the north side of Fuqian Road, Handian Town, Zouping City, the PRC to Sanxing Grease for a consideration of RMB11,530,418.

The transaction contemplated under the Second-hand Property Sale and Purchase Agreement is subject to the reporting and announcement requirements but is exempt from the independent shareholders’ approval requirements under Chapter 14A of the Listing Rules.

### Exempt Continuing Connected Transactions

For the year ended 31 December 2019, the Group has the following continuing connected transaction:

## REPORT OF THE DIRECTORS (CONTINUED)

### Trademark Licence Agreements

Sanxing Grease and 山東三星玉米產業科技有限公司 (Shandong Sanxing Corn Industry Technology Company Limited) (“Corn Industry”), an indirect wholly-owned subsidiary of the Company, entered into two trademark licence agreements (“Trademark Licence Agreements”) dated 16 November 2009, pursuant to which Sanxing Grease agreed to grant a licence to Corn Industry to use the registered trademarks 長壽花 (Longevity Flower) and 金銀花 (Gold & Silver Flower) on an exclusive, sole and royalty-free basis for a term of 10 years commencing from 16 November 2009, which is automatically renewable on a 10-year term upon expiry of the then current term, unless Corn Industry terminates the agreements by written notice prior to the expiry of the term of the agreements. According to the Trademark License Agreements, Corn Industry has options to acquire the registered trademarks 長壽花 (Longevity Flower) and 金銀花 (Gold & Silver Flower) at any time during the term of the agreements for a nominal consideration of RMB10 for each registered trademark.

The transactions contemplated under the Trademark Licence Agreements constitute fully exempted continuing connected transactions for the Company under Rule 14A.76(1) of the Listing Rules which are fully exempted from shareholders’ approval, annual review and all disclosure requirements under Chapter 14A of the Listing Rules.

### Non-exempt Continuing Connected Transactions

During the year ended 31 December 2019, the Group has the following continuing connected transactions that are subject to the annual review requirements under Chapter 14A of the Listing Rules:

1. On 30 May 2019, Corn Industry entered into the sale and purchase agreement (the “Rice Oil Sale and Purchase Agreement”) with Shandong Jianyuan Grease, pursuant to which Corn Industry agreed to procure rice oil of quality standard from Shandong Jianyuan Grease for a term of three years commencing from 1 January 2019 and expiring on 31 December 2021.

The cap for the annual purchase fee under the Rice Oil Sale and Purchase Agreement for the year ended 31 December 2019 is RMB15 million.

The actual purchase fee for the procurement of rice oil under the Rice Oil Sale and Purchase Agreement for the year ended 31 December 2019 amounted to approximately RMB6.0 million.

2. Corn Industry and Shandong Mingda entered into a master supply agreement (the “2018 Master Supply Agreement”) dated 9 February 2018, pursuant to which Shandong Mingda agreed to supply steam and/or electricity to Corn Industry for a term commencing from 1 January 2018 and up to 31 December 2020.

The cap for the annual transaction amount for the procurement of steam and/or electricity under the 2018 Master Supply Agreement for the year ended 31 December 2019 is RMB90.0 million.

The actual transaction amount for the procurement of steam and/or electricity pursuant to the 2018 Master Supply Agreement for the year ended 31 December 2019 amounted to approximately RMB45.5 million.

## REPORT OF THE DIRECTORS (CONTINUED)

3. Corn Industry entered into a sale and purchase agreement (the "2018 Sale and Purchase Agreement") dated 9 February 2018 with Sanxing Grease for a term of three years commencing from 1 January 2018 and expiring on 31 December 2020, pursuant to which the Corn Industry and its subsidiaries agreed to procure crude oil from Sanxing Grease and its subsidiaries.

The cap for the annual purchase fee under the 2018 Sale and Purchase Agreement for the year ended 31 December 2019 is RMB350.0 million.

The actual purchase fee for the procurement of crude oil under the 2018 Sale and Purchase Agreement for the year ended 31 December 2019 amounted to approximately RMB155.2 million.

4. Corn Industry entered into a sale and purchase agreement (the "Crude Sunflower Seed Oil SP Agreement") dated 8 December 2017, with Sanxing Grease for a term of three years commencing from 1 January 2018 and expiring on 31 December 2020, pursuant to which Sanxing Grease and its subsidiaries together shall provide crude sunflower seed oil to Corn Industry.

The cap for the annual purchase fee under the Crude Sunflower Seed Oil SP Agreement for the year ended 31 December 2019 is RMB500.0 million.

The actual purchase fee for providing crude sunflower seed oil to Corn Industry under the Crude Sunflower Seed Oil SP Agreement for the year ended 31 December 2019 amounted to approximately RMB40.2 million.

5. Corn Industry entered into a processing agreement (the "2018 Processing Agreement") dated 8 December 2017 with Yantai Wanke for a term of three years commencing from 1 January 2018 and expiring on 31 December 2020, pursuant to which Yantai Wanke shall be commissioned by Corn Industry to process and produce packaged soy sauce and soybean paste.

The cap for processing fee under the 2018 Processing Agreement for the year ended 31 December 2019 is RMB68.0 million.

The actual processing fee for processing and produce packaged soy sauce and soybean paste under the 2018 Processing Agreement for the year ended 31 December 2019 amounted to approximately RMB9.6 million.

The independent non-executive Directors have reviewed the above non-exempt continuing connected transactions and confirmed that the transactions have been entered into:

1. in the ordinary and usual course of the Group's business;
2. on normal commercial terms which are no less favourable to the Company than terms available to independent third parties; and
3. in accordance with the relevant agreement governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.



## REPORT OF THE DIRECTORS (CONTINUED)

The auditor of the Company has provided a letter to the Directors of the Company confirming the matters stated in Rule 14A.56 of the Listing Rules in respect of the continuing connected transactions as set out above which took place during the year.

Save as disclosed above, other related party transactions entered into by the Group which also constitute connected transactions (including continuing connected transactions), but are exempted from disclosure requirement under Chapter 14A of the Listing Rules, are set out in note 32 to the consolidated financial statements.

## MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 December 2019, approximately 9.4% of the Group's turnover and approximately 27.5% of the Group's purchases were attributable to the Group's five largest customers and five largest suppliers, respectively. Approximately 11.5% of the Group's purchases were attributable to the Group's largest supplier. To the best knowledge of the Directors, none of the Directors or chief executive of the Company or any shareholder owning more than 5% of the Company's share capital or their respective associates, had any interest in the Group's five largest suppliers.

## PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float as required under the Listing Rules during the year ended 31 December 2019 and up to the date of this report.

## AUDIT COMMITTEE

The Company established the Audit Committee on 23 November 2009 with written terms of reference in compliance with the CG Code.

The Audit Committee comprises three independent non-executive Directors, namely Mr. Wang Aiguo (as chairman), Mr. Wang Ruiyuan and Mr. Liu Shusong. The Audit Committee has reviewed the audited consolidated financial statements of the Group for the year ended 31 December 2019.

During the year ended 31 December 2019, the Audit Committee reviewed the annual and interim results of the Group, which were in the opinion of the Audit Committee that the preparation of such results complied with the applicable accounting standards and the Listing Rules.

## REPORT OF THE DIRECTORS (CONTINUED)

### CORPORATE GOVERNANCE

A report on the principal corporate governance practices adopted by the Company is set out on pages 19 to 32 of the 2019 Annual Report.

### AUDITOR

The Company has not changed its external auditor during the past three years.

A resolution will be submitted to the 2020 AGM to re-appoint BDO Limited as auditor of the Company.

On behalf of the Board  
**Changshouhua Food Company Limited**  
**Wang Mingxing**  
*Chairman*

Hong Kong, 31 March 2020

# INDEPENDENT AUDITOR'S REPORT



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永安中心25樓

## TO THE SHAREHOLDERS OF CHANGSHOUHUA FOOD COMPANY LIMITED

*(incorporated in the Cayman Islands with limited liability)*

## REPORT ON THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

### Opinion

We have audited the consolidated financial statements of Changshouhua Food Company Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 52 to 121, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements present fairly, in all material respects, of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with International Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### Impairment of trade receivables

As at 31 December 2019, the Group had gross trade receivables of approximately RMB567 million and provision for impairment of approximately RMB1.1 million. Trade receivables were significant to the Group and represented approximately 17% of net assets as at 31 December 2019.

Management performed periodic assessment on the recoverability of the trade receivables and the sufficiency of provision for impairment based on information including credit profile of different customers, ageing of the trade receivables, historical settlement records, subsequent settlement status, expected timing and amount of realisation of outstanding balances, and on-going trading relationships with the relevant customers. Management also considered forward-looking information that may impact the customers' ability to repay the outstanding balances in order to estimate the expected credit losses for the impairment assessment.

We focused on this area due to the impairment assessment of trade receivables under the expected credit losses model involved the use of significant management judgements and estimates.

Refer to notes 4.7, 5(i) and 20 to the consolidated financial statements.

*Our responses:*

*Our audit procedures in relation to the management's impairment assessment included:*

- Reviewing and testing subsequent settlements from customers;
- Reviewing and testing the ageing of trade receivables; and
- Challenging the reasonableness of management's estimation in expected timing of collection and ultimate realisation of these receivables, including credit worthiness and collection history of the customer.

### Other Information in the Annual Report

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### Directors' Responsibilities for the Consolidated Financial Statements

The directors are responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.



## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**BDO Limited**

*Certified Public Accountants*

**Wong Kwok Wai**

Practising Certificate Number P06047

Hong Kong, 31 March 2020

# CONSOLIDATED INCOME STATEMENT

For the year ended 31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
<b>Revenue</b>	7	<b>3,003,471</b>	3,428,155
Cost of sales		<b>(2,275,327)</b>	(2,630,290)
<b>Gross profit</b>		<b>728,144</b>	797,865
Other income	7	<b>97,507</b>	97,463
Selling and distribution costs		<b>(362,079)</b>	(380,936)
Administrative expenses		<b>(84,685)</b>	(98,709)
Other operating expenses		<b>—</b>	(986)
<b>Profit from operations</b>	8	<b>378,887</b>	414,697
Finance costs	9	<b>(60)</b>	(3,215)
<b>Profit before income tax</b>		<b>378,827</b>	411,482
Income tax expense	10	<b>(58,283)</b>	(64,577)
<b>Profit for the year attributable to owners of the Company</b>		<b>320,544</b>	346,905
<b>Earnings per share attributable to owners of the Company</b>			
<b>Basic (RMB cents)</b>	12	<b>55.89</b>	60.48
<b>Diluted (RMB cents)</b>		<b>N/A</b>	N/A

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2019

	2019 <i>RMB'000</i>	2018 <i>RMB'000</i>
<b>Profit for the year</b>	<b>320,544</b>	346,905
<b>Other comprehensive income that may be reclassified subsequently to profit or loss</b>		
Exchange differences arising on translation of foreign operations	<b>86</b>	(933)
Other comprehensive income for the year, net of tax	<b>86</b>	(933)
<b>Total comprehensive income for the year attributable to owners of the Company</b>	<b>320,630</b>	345,972

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

As at 31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
<b>Non-current assets</b>			
Property, plant and equipment	14	780,907	709,088
Land use rights	15	—	173,036
Right-of-use assets	16	169,345	—
Goodwill	17	62,762	62,762
Intangible asset	18	48,264	—
Deposits paid for acquisition of capital assets and land use rights	21	61,367	5,663
<b>Total non-current assets</b>		<b>1,122,645</b>	950,549
<b>Current assets</b>			
Inventories	19	153,766	172,228
Right of return assets		6,944	6,131
Trade receivables	20	565,481	508,827
Prepayments, deposits and other receivables	21	69,564	78,325
Amounts due from related companies	22	106,188	11,206
Cash and bank balances	23	1,832,463	1,807,836
<b>Total current assets</b>		<b>2,734,406</b>	2,584,553
<b>Current liabilities</b>			
Trade payables	24	130,265	118,583
Accrued liabilities and other payables	25	188,055	222,480
Contract liabilities	26	125,084	85,828
Refund liabilities		8,662	7,423
Dividend payable		22,457	3,293
Lease liabilities	30	233	—
Amounts due to related companies	22	16,289	22,745
Current tax liabilities		36,967	31,479
<b>Total current liabilities</b>		<b>528,012</b>	491,831
<b>Net current assets</b>		<b>2,206,394</b>	2,092,722
<b>Total assets less current liabilities</b>		<b>3,329,039</b>	3,043,271
<b>Non-current liabilities</b>			
Borrowing	27	15,476	—
Lease liabilities	30	44	—
<b>Total non-current liabilities</b>		<b>15,520</b>	—
<b>Net assets</b>		<b>3,313,519</b>	3,043,271

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)**

As at 31 December 2019

	Notes	2019 <b>RMB'000</b>	2018 <i>RMB'000</i>
<b>EQUITY</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	28	<b>50,109</b>	50,109
Reserves	29	<b>3,263,410</b>	2,993,162
<b>Total equity</b>		<b>3,313,519</b>	3,043,271

On behalf of the Board

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**Wang Mingxing**  
*Director*

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**Cheng Wenming**  
*Director*



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2019

	Share capital RMB'000	Share premium* RMB'000	Other reserves* RMB'000 (note 29(i))	Capital reserve* RMB'000 (note 29(ii))	Merger reserve* RMB'000 (note 29(iii))	Translation reserve* RMB'000	Proposed final dividend* RMB'000	Retained profits* RMB'000	Total RMB'000
<b>At 1 January 2018</b>	50,109	483,051	257,990	53,941	69,131	1,904	47,766	1,781,173	2,745,065
2017 final dividend declared	—	—	—	—	—	—	(47,766)	—	(47,766)
2018 final dividend proposed	—	—	—	—	—	—	50,382	(50,382)	—
<b>Transactions with owners</b>	—	—	—	—	—	—	<b>2,616</b>	<b>(50,382)</b>	<b>(47,766)</b>
Profit for the year	—	—	—	—	—	—	—	346,905	346,905
Other comprehensive income	—	—	—	—	—	(933)	—	—	(933)
<b>Total comprehensive income for the year</b>	—	—	—	—	—	<b>(933)</b>	—	<b>346,905</b>	<b>345,972</b>
Transfer to statutory reserves	—	—	35,666	—	—	—	—	(35,666)	—
<b>At 31 December 2018 and 1 January 2019</b>	<b>50,109</b>	<b>483,051</b>	<b>293,656</b>	<b>53,941</b>	<b>69,131</b>	<b>971</b>	<b>50,382</b>	<b>2,042,030</b>	<b>3,043,271</b>
2018 final dividend declared	—	—	—	—	—	—	(50,382)	—	(50,382)
<b>Transactions with owners</b>	—	—	—	—	—	—	<b>(50,382)</b>	—	<b>(50,382)</b>
Profit for the year	—	—	—	—	—	—	—	320,544	320,544
Other comprehensive income	—	—	—	—	—	86	—	—	86
<b>Total comprehensive income for the year</b>	—	—	—	—	—	<b>86</b>	—	<b>320,544</b>	<b>320,630</b>
Transfer to statutory reserves	—	—	33,027	—	—	—	—	(33,027)	—
<b>At 31 December 2019</b>	<b>50,109</b>	<b>483,051</b>	<b>326,683</b>	<b>53,941</b>	<b>69,131</b>	<b>1,057</b>	—	<b>2,329,547</b>	<b>3,313,519</b>

\* The consolidated reserves of the Group of approximately RMB3,263,410,000 (2018: RMB2,993,162,000) as at 31 December 2019 as presented in the consolidated statement of financial position comprised these reserve accounts.

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2019

	Notes	2019 RMB'000	2018 RMB'000
<b>Cash flows from operating activities</b>			
Profit before income tax		<b>378,827</b>	411,482
Adjustments for:			
Interest income	7	<b>(39,582)</b>	(28,230)
Interest expenses	9	<b>60</b>	3,215
Depreciation of property, plant and equipment	8	<b>77,353</b>	97,082
Depreciation of right-of-use assets	8	<b>4,239</b>	—
Amortisation of land use rights	8	<b>—</b>	3,949
(Gain)/loss on disposal of property, plant and equipment	8	<b>(8,751)</b>	36
Unrealised foreign exchange gain		<b>(323)</b>	(628)
Change in loss allowance on trade receivables	8	<b>91</b>	133
Operating profit before working capital changes		<b>411,914</b>	487,039
Decrease in inventories and right of return assets		<b>17,649</b>	32,249
Increase in trade receivables		<b>(56,745)</b>	(42,234)
Decrease in prepayments, deposits and other receivables		<b>8,763</b>	13,600
(Increase)/decrease in amounts due from related companies		<b>(94,982)</b>	59,565
Increase in trade payables		<b>11,682</b>	27,470
Increase/(decrease) in accrued liabilities, other payables, contract liabilities and refund liabilities		<b>6,070</b>	(17,932)
Cash generated from operations		<b>304,351</b>	559,757
Income taxes paid		<b>(52,794)</b>	(57,622)
<i>Net cash generated from operating activities</i>		<b>251,557</b>	502,135
<b>Cash flows from investing activities</b>			
Interest received		<b>39,582</b>	28,230
Purchases of property, plant and equipment	36(b)	<b>(153,276)</b>	(35,730)
Acquisition of intangible asset		<b>(48,264)</b>	—
Decrease in short-term bank deposits		<b>480,000</b>	220,000
Decrease in amounts due from related companies		<b>—</b>	699
Deposits paid for acquisition of capital assets and land use rights	36(b)	<b>(60,157)</b>	(3,534)
Proceeds from disposal of property, plant and equipment		<b>17,308</b>	12
<i>Net cash generated from investing activities</i>		<b>275,193</b>	209,677

**CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)**

For the year ended 31 December 2019

	<i>Note</i>	<b>2019</b> <b>RMB'000</b>	2018 <i>RMB'000</i>
<b>Cash flows from financing activities</b>			
Interest paid		<b>(60)</b>	(3,215)
(Decrease)/increase in amounts due to related companies		<b>(6,470)</b>	16,557
Proceeds from borrowing		<b>15,458</b>	—
Repayment of borrowings		—	(202,350)
Repayment of principal portion of lease liabilities		<b>(271)</b>	—
Dividend paid		<b>(31,185)</b>	(79,067)
<i>Net cash used in financing activities</i>		<b>(22,528)</b>	(268,075)
<b>Net increase in cash and cash equivalents</b>		<b>504,222</b>	443,737
<b>Cash and cash equivalents at 1 January</b>		<b>927,836</b>	485,032
<b>Effect of foreign exchange rates, net</b>		<b>405</b>	(933)
<b>Cash and cash equivalents at 31 December</b>	23	<b>1,432,463</b>	927,836

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2019

### 1. CORPORATE INFORMATION

Changshouhua Food Company Limited (the “Company”) was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of Cayman Islands on 9 September 2009.

The registered office of the Company is located at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands. The principal place of business of the Company and its subsidiaries (the “Group”) is located at Handian Industrial Park, Zouping County, Shandong Province, the People’s Republic of China (the “PRC”). The Company’s shares have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “HKEX”) since 18 December 2009.

The principal activity of the Company is investment holding. The principal activities of the Company’s subsidiaries are set out in note 37(a) to the consolidated financial statements.

In the opinion of the directors, the ultimate parent of the Company is 山東三星集團有限公司 (“Shandong Sanxing”), which is established in the PRC.

The consolidated financial statements for the year ended 31 December 2019 were approved by the board of directors on 31 March 2020.

### 2. ADOPTION OF NEW AND REVISED STANDARDS

#### 2.1 New and revised standards adopted by the Group

In the current year, the Group has applied for the first time the following new and revised International Financial Reporting Standards (“IFRSs”) and International Accounting Standards (“IASs”) issued by the International Accounting Standards Board (“IASB”), which are relevant to and effective for the Group’s consolidated financial statements for the annual period beginning on 1 January 2019.

IFRS 16	Leases
IFRIC-Int 23	Uncertainty over Income Tax Treatments
Amendments to IFRS 9	Prepayment Features with Negative Compensation
Annual Improvements to IFRSs 2015-2017 Cycle	Amendments to: IFRS 3 Business Combinations; IAS 12 Income Taxes; and IAS 23 Borrowing Costs

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)****2.1 New and revised standards adopted by the Group (Continued)***IFRS 16 – Leases (“IFRS 16”)***(i) Impact of the adoption of IFRS 16**

IFRS 16 brings significant changes in accounting treatment for lease accounting, primarily for accounting for lessees. It replaces IAS 17 Leases, IFRIC-Int 4 Determining whether an Arrangement contains a Lease, SIC-Int 15 Operating Leases-Incentives and SIC-Int 27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. From a lessee’s perspective, almost all leases are recognised in the consolidated statement of financial position as right-of-use assets and lease liabilities, with the narrow exception to this principle for leases which the underlying assets are of low-value or are determined as short-term leases. From a lessor’s perspective, the accounting treatment is substantially unchanged from IAS 17. For details of IFRS 16 regarding its new definition of a lease, its impact on the Group’s accounting policies and the transition method adopted by the Group as allowed under IFRS 16, please refer to section (ii) to (iv) of this note.

The Group has applied IFRS 16 using the cumulative effect approach and recognised all the cumulative effect of initially applying IFRS 16 as an adjustment to the opening balance of retained profits at the date of initial application, if any. The comparative information presented in 2018 has not been restated and continues to be reported under IAS 17 and related interpretations as allowed by the transition provision in IFRS 16.

The following table summarises the impact of transition to IFRS 16 on consolidated statement of financial position as of 31 December 2018 to that of 1 January 2019 as follows (increase/ (decrease)):

	<i>RMB’000</i>
<i>Consolidated statement of financial position as at 1 January 2019</i>	
Land use rights	(173,036)
Right-of-use assets	173,179
Lease liabilities (non-current)	46
Lease liabilities (current)	97



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)****2.1 New and revised standards adopted by the Group (Continued)***IFRS 16 (Continued)***(i) Impact of the adoption of IFRS 16 (Continued)**

The following reconciliation explains how the operating lease commitments disclosed applying IAS 17 at the end of 31 December 2018 could be reconciled to the lease liabilities at the date of initial application recognised in the consolidated statement of financial position as at 1 January 2019:

	<i>RMB'000</i>
<i>Reconciliation of operating lease commitments to lease liabilities</i>	
Operating lease commitment as of 31 December 2018	732
Less: short-term leases for which lease terms end within 31 December 2019	(581)
Less: future interest expenses	(8)
<b>Total lease liabilities as of 1 January 2019</b>	<b>143</b>

The weighted average lessee's incremental borrowing rate applied to lease liabilities recognised in the consolidated statement of financial position as at 1 January 2019 is 5.22%.

**(ii) The new definition of a lease**

Under IFRS 16, a lease is defined as a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration. A contract conveys the right to control the use of an identified asset for a period of time when the customer, throughout the period of use, has both: (a) the right to obtain substantially all of the economic benefits from use of the identified asset and (b) the right to direct the use of the identified asset.

For a contract that contains a lease component and one or more additional lease or non-lease components, a lessee shall allocate the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, unless the lessee apply the practical expedient which allows the lessee to elect, by class of underlying asset, not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

The Group has elected not to separate non-lease components and account for all each lease component and any associated non-lease components as a single lease component for all leases.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)

#### 2.1 New and revised standards adopted by the Group (Continued)

##### *IFRS 16 (Continued)*

##### (iii) Accounting as a lessee

Under IAS 17, a lessee has to classify a lease as an operating lease or a finance lease based on the extent to which risks and rewards incidental to ownership of a lease asset lie with the lessor or the lessee. If a lease is determined as an operating lease, the lessee would recognise the lease payments under the operating lease as an expense over the lease term. The asset under the lease would not be recognised in the consolidated statement of financial position of the lessee.

Under IFRS 16, all leases (irrespective of whether they are operating leases or finance leases) are required to be capitalised in the consolidated statement of financial position as right-of-use assets and lease liabilities, but IFRS 16 provides accounting policy choices for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

The Group recognised a right-of-use asset and a lease liability at the commencement date of a lease.

##### *Right-of-use assets*

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-of-use assets at cost less any accumulated depreciation and any impairment loss, adjusted for any remeasurement of lease liability.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)

#### 2.1 New and revised standards adopted by the Group (Continued)

##### *IFRS 16 (Continued)*

##### (iii) Accounting as a lessee (Continued)

###### *Lease liabilities*

The lease liability should be recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group shall use the Group's incremental borrowing rate.

The following payments for the right to use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, a lessee shall measure the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in-substance fixed lease payments or a change in assessment to purchase the underlying asset.

##### (iv) Transition

As mentioned above, the Group has applied IFRS 16 using the cumulative effect approach and recognised all the cumulative effect of initially applying IFRS 16 as an adjustment to the opening balance of retained profits at the date of initial application (1 January 2019), if any. The comparative information presented in 2018 has not been restated and continues to be reported under IAS 17 and related interpretations as allowed by the transition provision in IFRS 16.

The Group has recognised the lease liabilities at the date of 1 January 2019 for leases previously classified as operating leases applying IAS 17 and measured those lease liabilities at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate at 1 January 2019.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)

#### 2.1 New and revised standards adopted by the Group (Continued)

##### *IFRS 16 (Continued)*

##### (iv) Transition (Continued)

The Group has elected to recognise all the right-of-use assets at 1 January 2019 for leases previously classified as operating leases under IAS 17 and measure at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the consolidated statement of financial position immediately before the date of initial application. For all these right-of-use assets, the Group has applied IAS 36 Impairment of Assets at 1 January 2019 to assess if there was any impairment as on that date.

The Group has also applied the following practical expedients: (i) applied a single discount rate to a portfolio of leases with reasonably similar characteristics; and (ii) applied the exemption of not to recognise right-of-use assets and lease liabilities for leases with term that will end within 12 months of the date of initial application (1 January 2019) and accounted for those leases as short-term leases.

In addition, the Group has also applied the practical expedients such that: (i) IFRS 16 is applied to all of the Group's lease contracts that were previously identified as leases applying IAS 17 and IFRIC-Int 4 Determining whether an Arrangement contains a Lease; and (ii) not to apply IFRS 16 to contracts that were not previously identified as containing a lease under IAS 17 and IFRIC-Int 4.

##### *IFRIC-Int 23 – Uncertainty over Income Tax Treatments*

The Interpretation supports the requirements of IAS 12, Income Taxes, by providing guidance over how to reflect the effects of uncertainty in accounting for income taxes. Under the Interpretation, the entity shall determine whether to consider each uncertain tax treatment separately or together based on which approach better predicts the resolution of the uncertainty. The entity shall also assume the tax authority will examine amounts that it has a right to examine and have full knowledge of all related information when making those examinations. If the entity determines it is probable that the tax authority will accept an uncertain tax treatment, then the entity should measure current and deferred tax in line with its tax filings. If the entity determines it is not probable, then the uncertainty in the determination of tax is reflected using either the "most likely amount" or the "expected value" approach, whichever better predicts the resolution of the uncertainty.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)

#### 2.1 New and revised standards adopted by the Group (Continued)

##### *Amendments to IFRS 9 – Prepayment Features with Negative Compensation*

The amendments clarify that prepayable financial assets with negative compensation can be measured at amortised cost or at fair value through other comprehensive income if specified conditions are met – instead of at fair value through profit or loss.

##### *Annual Improvements to IFRSs 2015-2017 Cycle – Amendments to IFRS 3, Business Combinations*

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to IFRS 3 which clarifies that when a joint operator of a business obtains control over a joint operation, this is a business combination achieved in stages and the previously held equity interest should therefore be remeasured to its acquisition date fair value.

##### *Annual Improvements to IFRSs 2015-2017 Cycle – Amendments to IAS 12, Income Taxes*

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to IAS 12 which clarify that all income tax consequences of dividends are recognised consistently with the transactions that generated the distributable profits, either in profit or loss, other comprehensive income or directly in equity.

##### *Annual Improvements to IFRSs 2015-2017 Cycle – Amendments to IAS 23, Borrowing Costs*

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to IAS 23 which clarifies that a borrowing made specifically to obtain a qualifying asset which remains outstanding after the related qualifying asset is ready for its intended use or sale would become part of the funds an entity borrows generally and therefore included in the general pool.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)****2.2 New and revised IFRSs that have been issued but are not yet effective**

At the date of authorisation of these consolidated financial statements, the following new/revised IFRSs, potentially relevant to the Group's consolidated financial statements, have been issued but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective.

Amendments to IFRS 3	Definition of a Business <sup>1</sup>
Amendments to IAS 1 and IAS 8	Definition of Material <sup>1</sup>
Amendments to IFRS 9, IAS 39 and IFRS 7	Interest Rate Benchmark Reform <sup>1</sup>
Amendments to IAS 1	Classification of Liabilities as Current or Non-current <sup>2</sup>
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2020

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>3</sup> The amendments were originally intended to be effective for periods beginning on or after 1 January 2018. The effective date has now been deferred/removed. Early application of the amendments of the amendments continue to be permitted.

***Amendments to IFRS 3 – Definition of a Business***

Amendments to IFRS 3 clarify and provide additional guidance on the definition of a business. The amendments clarify that for an integrated set of activities and assets to be considered a business, it must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create output. A business can exist without including all of the inputs and processes needed to create outputs. The amendments remove the assessment of whether market participants are capable of acquiring the business and continue to produce outputs. Instead, the focus is on whether acquired inputs and acquired substantive processes together significantly contribute to the ability to create outputs. The amendments have also narrowed the definition of outputs to focus on goods or services provided to customers, investment income or other income from ordinary activities. Furthermore, the amendments provide guidance to assess whether an acquired process is substantive and introduce an optional fair value concentration test to permit a simplified assessment of whether an acquired set of activities and assets is not a business.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 2. ADOPTION OF NEW AND REVISED STANDARDS (Continued)

#### 2.2 New and revised IFRSs that have been issued but are not yet effective (Continued)

##### *Amendments to IAS 1 and IAS 8 – Definition of Material*

Amendments to IAS 1 and IAS 8 provide a new definition of material. The new definition states that information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. The amendments clarify that materiality will depend on the nature or magnitude of information. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users.

##### *Amendments to IFRS 9, IAS 39 and IFRS 7 – Interest Rate Benchmark Reform*

The amendments modify some specific hedge accounting requirements to provide relief from potential effects of the uncertainties caused by interest rate benchmark reform. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties.

##### *Amendments to IAS 1 – Classification of Liabilities as Current or Non-current*

The amendments clarify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period and align the wording in all affected paragraphs to refer to the “right” to defer settlement by at least twelve months and make explicit that only rights in place “at the end of the reporting period” should affect the classification of a liability. The amendments also clarify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability; and make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

##### *Amendments to IFRS 10 and IAS 28 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments clarify the extent of gains or losses to be recognised when an entity sells or contributes assets to its associate or joint venture. When the transaction involves a business the gain or loss is recognised in full, conversely when the transaction involves assets that do not constitute a business the gain or loss is recognised only to the extent of the unrelated investors’ interests in the joint venture or associate.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 3. BASIS OF PREPARATION

#### 3.1 Statement of compliance

The consolidated financial statements have been prepared in accordance with IFRSs which collective term includes all applicable individual IFRSs and Interpretations approved by the IASB, and all applicable individual IASs and Interpretations as originated by the Board of the International Accounting Standards Committee and adopted by the IASB. The consolidated financial statements also include the applicable disclosure requirements of the Hong Kong Companies Ordinance and the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

#### 3.2 Basis of measurement

The consolidated financial statements have been prepared under the historical cost basis.

#### 3.3 Functional and presentation currency

The consolidated financial statements are presented in Renminbi ("RMB"), which is the same as the functional currency of the Company.

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### 4.1 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries made up to 31 December each year.

Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit and loss.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective dates of acquisition or up to the effective dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with those used by other members of the Group.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.2 Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, interest in subsidiaries is stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

#### 4.3 Goodwill

Goodwill is initially recognised at cost being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests in the acquiree and the acquisition date fair value of the acquirer's previously held equity interest in the acquiree over the fair value of identifiable assets and liabilities acquired.

Where the fair value of identifiable assets and liabilities exceed the aggregate of the fair value of consideration paid, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of the acquirer's previously held equity interest in the acquiree, the excess is recognised in profit or loss on the acquisition date, after re-assessment.

Goodwill is measured at cost less impairment losses. For the purpose of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating units that are expected to benefit from the synergies of the acquisition. A cash-generating unit ("CGU") is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. A CGU to which goodwill has been allocated is tested for impairment annually, by comparing its carrying amount with its recoverable amount (see note 4.16), and whenever there is an indication that the unit may be impaired.

For goodwill arising on an acquisition in a financial year, the CGU to which goodwill has been allocated is tested for impairment before the end of that financial year. When the recoverable amount of the CGU is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro-rata on the basis of the carrying amount to each asset in the unit. However, the loss allocated to each asset will not reduce the individual asset's carrying amount to below its fair value less cost of disposal (if measurable) or its value in use (if determinable), whichever is the higher. Any impairment loss for goodwill is recognised in profit or loss and is not reversed in subsequent periods.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.4 Property, plant and equipment

Property, plant and equipment, other than construction in progress ("CIP"), are stated at cost less accumulated depreciation and accumulated impairment losses.

The cost of property, plant and equipment includes its purchase price and the costs directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

Property, plant and equipment are depreciated so as to write off their cost net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. The useful lives are as follows:

Buildings	The shorter of the lease terms and 20 years
Plant and machinery	10 years
Office equipment	3 to 5 years
Motor vehicles	4 to 5 years

CIP, which represents buildings under construction and plant and machinery pending installation, is stated at cost less accumulated impairment losses. Cost comprises direct costs incurred during the periods of construction, installation and testing. No depreciation is provided on CIP until such time as the relevant assets are completed and ready for intended use. When the assets concerned are available for use, the costs are transferred to property, plant and equipment and depreciated in accordance with the policy as stated above.

The gain or loss arising on retirement or disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on retirement or disposal.

#### 4.5A Leasing (accounting policies applied from 1 January 2019)

All leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.5A Leasing (accounting policies applied from 1 January 2019) (Continued)

##### *(i) Right-of-use asset*

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee; and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability.

##### *(ii) Lease liability*

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right to use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.5B Leasing (accounting policies applied until 31 December 2018)

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to lessee. All other leases are classified as operating leases.

##### *The Group as lessee*

Assets held under finance leases are initially recognised as assets at their fair value or, if lower, the present value of the minimum lease payments. The corresponding lease commitment is shown as a liability. Lease payments are analysed between capital and interest. The interest element is charged to profit or loss over the period of the lease and is calculated so that it represents a constant proportion of the lease liability. The capital element reduces the balance owed to the lessor.

The total rentals payable under the operating leases are recognised in profit or loss on a straight-line basis over the lease term. Lease incentives received are recognised as an integrated part of the total rental expense, over the term of the lease.

The land and buildings elements of property leases are considered separately for the purposes of lease classification.

#### 4.6 Intangible assets (other than goodwill)

Intangible assets acquired separately are initially recognised at cost. The cost of intangible assets acquired in a business combination is fair value at the date of acquisition. Subsequently, intangible assets with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is provided on a straight-line basis over their useful lives as follows. The amortisation expense is recognised in profit or loss and included in administrative expenses.

Computer software	10 years
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##### *Impairment*

Intangible assets with finite lives are tested for impairment when there is an indication that an asset may be impaired. Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, irrespective of whether there is any indication that they may be impaired. Intangible assets are tested for impairment by comparing their carrying amounts with their recoverable amounts (see note 4.16).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount.

An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as revaluation decrease to the extent of its revaluation surplus.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.7 Financial instruments

##### (a) *Financial assets*

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

##### **Debt Instruments**

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

**Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

**Fair value through other comprehensive income ("FVOCI"):** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Debt investments at FVOCI are subsequently measured at fair value. Interest income calculated using the effective interest rate method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in other comprehensive income. On derecognition, gains and losses accumulated in other comprehensive income are reclassified to profit or loss.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.7 Financial instruments (Continued)

##### (a) *Financial assets (Continued)*

###### *Debt Instruments (Continued)*

FVTPL: Financial assets at FVTPL include financial assets held for trading, financial assets designated upon initial recognition at FVTPL, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at FVTPL, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at FVOCI, as described above, debt instruments may be designated at FVTPL on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

###### *Equity Instruments*

On initial recognition of an equity investment that is not held for trading, the Group could irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an investment-by-investment basis. Equity investments at FVOCI are measured at fair value. Dividend income are recognised in profit or loss unless the dividend income clearly represents a recovery of part of the cost of the investments. Other net gains and losses are recognised in other comprehensive income and are not reclassified to profit or loss. All other equity instruments are classified as FVTPL, whereby changes in fair value, dividends and interest income are recognised in profit or loss.

##### (b) *Impairment loss on financial assets*

The Group recognises loss allowances for expected credit loss ("ECL") on trade receivables and financial assets measured at amortised cost. The ECLs are measured on either of the following bases: (1) 12 months ECLs: these are the ECLs that result from possible default events within the 12 months after the reporting date; and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.7 Financial instruments (Continued)

##### *(b) Impairment loss on financial assets (Continued)*

The Group applied IFRS 9 simplified approach to measure loss allowance for all trade receivables at an amount equal to lifetime ECLs. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other debt financial assets, the ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience and informed credit assessment including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be default when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 365 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

The Group considers a financial asset to be credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.7 Financial instruments (Continued)

##### *(b) Impairment loss on financial assets (Continued)*

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets interest income is calculated based on the gross carrying amount.

##### *(c) Financial liabilities*

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at FVTPL are initially measured at fair value and financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

##### **Financial liabilities at amortised cost**

Financial liabilities at amortised cost including trade payables, accrued liabilities, other payables, dividend payable, amounts due to related companies, lease liabilities and other borrowing are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

##### *(d) Effective interest method*

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

##### *(e) Equity Instruments*

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.7 Financial instruments (Continued)

##### (f) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with IFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

#### 4.8 Land use rights

The operating or finance lease determination is stated in notes 4.5A and 4.5B and also applied to leases of land. Land use rights in the PRC are accordingly determined to be operating leases.

Land use rights represent up-front payments to acquire long term interests in the usage of land in the PRC. They are stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is calculated on a straight-line basis over the period of the leases.

#### 4.9 Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### 4.10 Cash and cash equivalents

Cash and cash equivalents include cash at banks and in hand, demand deposits with banks and short term highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, and form an integral part of the Group's cash management.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.11 Revenue Recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes.

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or service may be transferred over time or at a point in time. Control of the goods or service is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or service.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in IFRS 15.

#### *Revenue recognition*

Customers obtain control of goods when the goods are delivered to and have been accepted. Revenue is thus recognised upon when the customers have accepted the delivered products. There is generally only one performance obligation. Invoices are usually payable within 45-180 days.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.11 Revenue Recognition (Continued)

##### *Right of return*

Some of the Group's contracts with customers from the sale of goods provides customers a right of return (a right to be refunded in cash). The right of return gives rise to variable consideration. The Group uses the expected value method to estimate the goods that will be returned because this method best predicts the amount of variable consideration to which the Group will be entitled. The Group applies the requirements in IFRS 15 on constraining estimates of variable consideration to determine the amount of variable consideration that can be included in the transaction price. The Group presents a refund liability and a right of return asset to recover goods from a customer separately in the consolidated statement of financial position.

##### *Contract liabilities*

A contract liability represents the Group's obligation to transfer services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. Certain contracts entered by the Group with customers requires the customers to pay considerations 30 to 60 days in advance of the delivery of the products. Upon the receipt of a prepayment from a customer, the Group recognises a contract liability in the amount of the prepayment for its performance obligation to transfer, which means the dispatch of products.

##### *Other income*

Interest income is accrued on a time basis on the principal outstanding at the applicable interest rate.

Dividend income is recognised when the right to receive the dividend is established.

#### 4.12 Cost of sales

Direct costs of production, which include primarily raw materials costs, labour costs, electricity costs, depreciation expenses, taxes and repair and maintenance expenses are recognised in inventories and then as cost of sales when the revenue from sale of goods is recognised.

#### 4.13 Income taxes

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are non-assessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.13 Income taxes (Continued)

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all temporary differences. Deferred tax assets are recognised for to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates expected to apply in the period when the liability is settled or the asset is realised based on tax rates that have been enacted or substantively enacted at the end of reporting period.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income in which case the taxes are also recognised in other comprehensive income or when they relate to items recognised directly in equity in which case the taxes are also recognised directly in equity.

#### 4.14 Foreign currency translation

Transactions entered into by the consolidated entities in currencies other than the functional currency are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise.

On consolidation, income and expense items of foreign operations are translated into the presentation currency of the Group (i.e. RMB) at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the rates approximating to those ruling when the transactions took place are used. All assets and liabilities of foreign operations are translated at the rate ruling at the end of reporting period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity as translation reserve. Exchange differences recognised in profit or loss of group entities' separate financial statements on the translation of long-term monetary items forming part of the Group's net investment in the foreign operation concerned are reclassified to other comprehensive income and accumulated in equity as translation reserve.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.15 Employee benefits

##### (a) *Defined contribution retirement plan*

The employees of the Group's subsidiaries which operate in the PRC are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of its payroll costs to the central pension scheme. The contributions are charged to the profit or loss as they become payable in accordance with the rules of the central pension scheme.

##### (b) *Short-term employee benefits*

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

Non-accumulating compensated absences such as sick leave and maternity leave are not recognised until the time of leave.

#### 4.16 Impairment of non-financial assets

At the end of each reporting period, the Group reviews the carrying amounts of property, plant and equipment, land use rights, right-of-use assets, deposits paid and other non-financial assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased.

An impairment loss is recognised as an expense immediately for the amount by which the asset's recoverable amount is estimated to be less than its carrying amount. Recoverable amount is the higher of fair value, reflecting market conditions less costs of disposal, and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of time value of money and the risk specific to the asset.

For the purposes of assessing impairment, where an asset does not generate cash inflows largely independent from those from other assets, the recoverable amount is determined for the smallest group of assets that generate cash inflows independently (i.e. a CGU). As a result, some assets are tested individually for impairment and some are tested at CGU level.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.16 Impairment of non-financial assets (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

Value in use is based on the estimated future cash flows expected to be derived from the asset or CGU (see note 4.3), discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

#### 4.17 Borrowing costs

Borrowing costs attributable directly to the acquisition, construction or production of qualifying assets which require a substantial period of time to be ready for their intended use or sale, are capitalised as part of the cost of those assets. Income earned on temporary investments of specific borrowings pending their expenditure on those assets is deducted from borrowing costs capitalised. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### 4.18 Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a present obligation (legal or constructive) as a result of a past event, which will probably result in an outflow of economic benefits that can be reasonably estimated. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation. All provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the Group, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Contingent liabilities are recognised in the course of the allocation of purchase price to the assets and liabilities acquired in a business combination. They are initially measured at fair value at the date of acquisition and subsequently measured at the higher of the amount that would be recognised in a comparable provision as described above and the amount initially recognised less any accumulated amortisation, if appropriate.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.19 Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's most senior management for the purpose of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purpose unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type of class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

#### 4.20 Related parties

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of key management personnel of the Group or the Company's parent.
- (b) An entity is related to the Group if:
  - (i) The entity and the Group are members of the same group meaning that each parent, subsidiary and fellow subsidiary is related to the others;
  - (ii) One entity is an associate or joint venture of the other entity or an associate or joint venture of a member of a group of which other entity is a member;
  - (iii) Both entities are joint ventures of the same third party;
  - (iv) One entity is a joint venture of a third party and other entity is an associate of the third entity;
  - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group;
  - (vi) The entity is controlled or jointly controlled by a person identified in (a);

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 4.20 Related parties (Continued)

- (b) An entity is related to the Group if: (Continued)
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity or of a parent of the entity; or
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

### 5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the process of applying the Group's accounting policies, which are described in note 4, management has made various estimates and judgements which are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Estimates and judgements are continually evaluated. The key sources of estimation uncertainty and accounting judgements that result in significant risk of causing a material adjustment to the carrying amounts of assets and liabilities in the next financial year or significantly affect the amounts recognised in the consolidated financial statements are discussed below:

#### (i) Impairment of receivables

The Group's management assesses and determines the provision for impairment of receivables. This estimate is based on assumptions about risk of default and expected loss rates. A considerable amount of judgement is required in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward-looking estimates. Management will reassess the provision at the reporting date. Where the expectation is different from the original estimate, such differences will affect the carrying value of receivables and thus the impairment loss in the period in which such estimate is changed.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

#### (ii) Useful lives and residual values of items of property, plant and equipment

The Group's management determines the estimated useful lives and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of the property, plant and equipment of similar nature and functions. Management will revise the depreciation charge where useful lives are different to those previously estimated, or will write off or write down technically obsolete or non-strategic assets that have been abandoned or sold.

#### (iii) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business less estimated costs of completion and selling expenses. These estimates are based on the current market condition and the historical experience of selling products of similar nature. It could change significantly as a result of competitors' actions in response to severe industry cycles. Management reassesses the estimations at the reporting date.

#### (iv) Provision for taxes

The Group is mainly subject to various taxes in the PRC including corporate income tax, value-added tax and other surtaxes. Significant judgement is required in determining the amount of the provision for taxes and the timing of related taxes. The Group recognises liabilities for anticipated tax based on estimates of whether additional taxes will be due. Where the final outcome of these matters is different from the amounts that were initially recorded, such differences will impact the tax provisions in the period in which such determination is made.

#### (v) Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the CGUs to which goodwill has been allocated. The value in use calculations require the directors to estimate the future cash flows expected to arise from the CGUs and a suitable discount rate in order to calculate the present values.

### 6. SEGMENT INFORMATION

The Group has identified its operating segments and prepared segment information based on the regular internal financial information reported to the Group's executive directors for their decisions about resources allocation to the Group's business components and review of these components' performance.

The executive directors of the Company have identified the reportable and operating segments by major product and service lines. The Group's reportable and operating segments for financial reporting purposes are production and sale of (i) Own brand products, including own brand corn oil and other edible oil under the brand of "長壽花" (Longevity Flower); (ii) Non-branded products, mainly non-branded corn oil and other edible oil; and (iii) Corn meal.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**6. SEGMENT INFORMATION (Continued)**

For the purposes of assessing segment performance and allocating resources between segments, the executive directors assess segment profit or loss by gross profit or loss as measured in the Group's consolidated financial statements under IFRSs.

For the purpose of presenting geographical location of the Group's revenue from external customers and the Group's non-current assets, country of domicile is determined by reference to the country where the majority of the Company's subsidiaries operate.

Information regarding the Group's reportable segments as provided to the Group's executive directors is set out below:

	Year ended 31 December 2019			
	Own brand products <i>RMB'000</i>	Non- branded products <i>RMB'000</i>	Corn meal <i>RMB'000</i>	Total <i>RMB'000</i>
Revenue from external customers	2,043,533	507,280	452,658	3,003,471
<b>Reportable segment revenue</b>	<b>2,043,533</b>	<b>507,280</b>	<b>452,658</b>	<b>3,003,471</b>
<b>Reportable segment profit/(loss)</b>	<b>731,358</b>	<b>22,879</b>	<b>(26,093)</b>	<b>728,144</b>
<b>Depreciation of property, plant and equipment</b>	<b>37,065</b>	<b>13,683</b>	<b>13,523</b>	<b>64,271</b>

	Year ended 31 December 2018			
	Own brand products <i>RMB'000</i>	Non- branded products <i>RMB'000</i>	Corn meal <i>RMB'000</i>	Total <i>RMB'000</i>
Revenue from external customers	1,985,294	827,037	615,824	3,428,155
<b>Reportable segment revenue</b>	<b>1,985,294</b>	<b>827,037</b>	<b>615,824</b>	<b>3,428,155</b>
<b>Reportable segment profit/(loss)</b>	<b>788,843</b>	<b>17,068</b>	<b>(8,046)</b>	<b>797,865</b>
<b>Depreciation of property, plant and equipment</b>	<b>36,344</b>	<b>24,604</b>	<b>18,951</b>	<b>79,899</b>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**6. SEGMENT INFORMATION (Continued)**

Reportable segment revenue represented revenue of the Group in the consolidated income statement. A reconciliation between the reportable segment profit and the Group's profit before income tax is set out below:

	<b>2019</b>	2018
	<b>RMB'000</b>	RMB'000
Reportable segment profit	<b>728,144</b>	797,865
Other income	<b>97,507</b>	97,463
Selling and distribution costs	<b>(362,079)</b>	(380,936)
Administrative expenses	<b>(84,685)</b>	(98,709)
Other operating expenses	—	(986)
Finance costs	<b>(60)</b>	(3,215)
<b>Profit before income tax</b>	<b>378,827</b>	411,482

All of the Group's revenue from external customers and the non-current assets are located in the PRC (i.e. the country of domicile of the Company).

**7. REVENUE AND OTHER INCOME**

Revenue from the Group's principal activities represented the net invoiced value of goods sold, net of allowances for returns, trade discounts and value-added tax. The Group has assessed that the disaggregation of revenue by operating segments in note 6 is appropriate in meeting the disclosure requirement as this is the information regularly reviewed by the Group's executive directors in order to evaluate the segment performance of the Group.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**7. REVENUE AND OTHER INCOME (Continued)**

The Group's revenue from contracts with customers recognised at a point in time and other income are as follows:

	<b>2019</b> <b>RMB'000</b>	2018 <i>RMB'000</i>
<b>Revenue</b>		
Sale of goods	<b>3,003,471</b>	3,428,155
<b>Other income</b>		
Bank interest income	<b>39,582</b>	28,230
Sale of scrap materials	<b>34,651</b>	51,413
Compensation income from insurance company	<b>615</b>	1,063
Compensation income from sundry creditors	<b>1,188</b>	4,805
Government grants ( <i>note</i> )	<b>8,380</b>	—
Gain on disposal of property, plant and equipment	<b>8,751</b>	—
Net foreign exchange gain	<b>6</b>	3,480
Others	<b>4,334</b>	8,472
	<b>97,507</b>	97,463

*Note:* The Group received unconditional discretionary grant from the relevant PRC government authority in support of enterprise operating in specified industry.

The following table provides information about trade receivables and contract liabilities from contracts with customers.

	<b>2019</b> <b>RMB'000</b>	2018 <i>RMB'000</i>
Trade receivables	<b>565,481</b>	508,827
Contract liabilities	<b>125,084</b>	85,828

The Group has applied the practical expedient and decided not to disclose the amount of revenue the Group will be entitled to when it satisfies the remaining performance obligations for contracts that had an original expected duration of one year or less. As permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**8. PROFIT FROM OPERATIONS**

	2019 <i>RMB'000</i>	2018 <i>RMB'000</i>
Profit from operations is arrived at after charging/(crediting):		
Auditor's remuneration	<b>1,631</b>	1,553
Cost of inventories recognised as an expense	<b>2,275,327</b>	2,630,290
Depreciation on property, plant and equipment*	<b>77,353</b>	97,082
Depreciation on right-of-use assets** (note)	<b>4,239</b>	—
Amortisation of land use rights**	—	3,949
(Gain)/loss on disposal of property, plant and equipment	<b>(8,751)</b>	36
Change in loss allowance on trade receivables	<b>91</b>	133
Net foreign exchange gain	<b>(6)</b>	(3,480)
Short-term lease expenses	<b>3,107</b>	—
Total minimum lease payments for lease previously classified as operating leases under IAS 17 (note)	—	2,956
Research and development costs	<b>3,872</b>	4,109
Employee costs (including directors' remuneration)		
— Wages, salaries and bonus	<b>159,214</b>	173,965
— Contribution to defined contribution pension plan <sup>^</sup>	<b>13,039</b>	13,971
<b>Total employee costs</b>	<b>172,253</b>	187,936

\* Depreciation on property, plant and equipment has been included in:

- cost of sales of approximately RMB64,271,000 (2018: RMB79,899,000);
- administrative expenses of approximately RMB11,772,000 (2018: RMB15,990,000); and
- selling and distribution costs of approximately RMB1,310,000 (2018: RMB1,193,000).

\*\* Depreciation on right-of-use assets and amortisation of land use rights have been included in administrative expenses.

<sup>^</sup> At the reporting date, the Group had no forfeited contributions available to reduce its contributions to the pension scheme.

Note: The Group has initially applied IFRS 16 using the cumulative effect approach and adjusted the opening balances at 1 January 2019 (if any) to recognise right-of-use assets relating to leases which were previously classified as operating leases under IAS 17. After initial recognition of right-of-use assets at 1 January 2019, the Group as lessee is required to recognise the depreciation of right-of-use assets, instead of the previous policy of recognising rental expenses incurred under operating leases on a straight-line basis over the lease term. Under this approach, the comparative information has not been restated. See note 2.1 for details.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**9. FINANCE COSTS**

	<b>2019</b>	2018
	<b>RMB'000</b>	<i>RMB'000</i>
Interest on bank and other borrowings	<b>31</b>	3,215
Interest on lease liabilities	<b>29</b>	—
	<b>60</b>	3,215

**10. INCOME TAX EXPENSE**

	<b>2019</b>	2018
	<b>RMB'000</b>	<i>RMB'000</i>
Current tax		
— Provision for PRC corporate income tax	<b>58,283</b>	64,577

Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands (“BVI”), the Group is not subject to any taxation under the jurisdictions of the Cayman Islands and BVI during the years.

PRC corporate income tax is provided at the rates applicable to the subsidiaries in the PRC on the income for statutory reporting purpose, adjusted for income and expense items which are not assessable or deductible for income tax purposes based on existing PRC income tax regulations, practices and interpretations thereof.

Shandong Sanxing Corn Industry Technology Company Limited (“Corn Industry”) has been accredited as a High-tech Enterprise by the Accrediting Bodies under the Administrative Measures for Determination of High and New Technology Enterprises on 30 November 2012 and is subject to preferential tax rate of 15% for two years commencing from 1 January 2013. In 2015 and 2018, Corn Industry has been re-qualified as a High-tech Enterprise for three years. Therefore, Corn Industry is accordingly entitled to the tax rate of 15% for the years ended 31 December 2018 and 2019.

No deferred tax asset has been recognised in respect of the unused tax losses of RMB70,977,000 (2018: RMB76,877,000), that are available, within a maximum period of five years in the PRC, for offsetting against future taxable profits of the relevant entities in the Group in which the losses arose, due to the unpredictability of future profit streams.

Deferred tax liabilities have not been established for the withholding tax that would be payable on the undistributed earnings of subsidiaries of RMB2,320,680,000 (2018: RMB2,033,908,000) as the Group is in a position to control the dividend policies of the subsidiaries and it is probable that such amount will be reinvested in the foreseeable future.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**10. INCOME TAX EXPENSE (Continued)**

The Group did not have any other significant temporary differences which gave rise to a deferred tax asset or liability as at 31 December 2018 and 2019.

A reconciliation of income tax expense and accounting profit at the applicable tax rates is as follows:

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
Profit before income tax	<b>378,827</b>	411,482
Tax calculated at the rates applicable to profits in the tax jurisdictions concerned	<b>52,178</b>	62,268
Tax effect of tax losses not recognised	<b>3,445</b>	1,910
Tax effect of non-taxable and non-deductible items, net	<b>2,827</b>	1,210
Utilisation of tax losses previously not recognised	<b>(167)</b>	(811)
Income tax expense	<b>58,283</b>	64,577

**11. DIVIDENDS**

The directors do not recommend the payment of any dividend in respect of the year ended 31 December 2019 (2018: Hong Kong 10 cents per share).

**12. EARNINGS PER SHARE**

The calculations of the basic earnings per share attributable to owners of the Company are based on the following data:

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
<b>Earnings</b>		
Earnings for the purpose of basic earnings per share	<b>320,544</b>	346,905
<b>Number of shares</b>		
Weighted average number of ordinary shares for the purpose of basic earnings per share	<b>573,560,000</b>	573,560,000

The Group had no potential dilutive ordinary shares in issue during the years ended 31 December 2019 and 2018.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**13. DIRECTORS' EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS****(a) Directors' emoluments**

Directors' emoluments for the year are set out below:

	Fees <i>RMB'000</i>	Salaries, allowances and other benefits <i>RMB'000</i>	Discretionary bonuses <i>RMB'000</i>	Contribution to pension plans <i>RMB'000</i>	Total <i>RMB'000</i>
<b>Year ended 31 December 2019</b>					
<i>Executive directors</i>					
Mr. Wang Mingxing	—	1,009	—	—	1,009
Mr. Wang Mingfeng	—	1,009	—	—	1,009
Mr. Wang Mingliang	—	1,009	—	—	1,009
Mr. Cheng Wenming	—	404	—	10	414
Mr. Ren Zaishun*	—	649	—	—	649
Mr. Huang Da**	—	—	—	—	—
	—	4,080	—	10	4,090
<i>Independent non-executive directors</i>					
Mr. Liu Shusong	60	—	—	—	60
Mr. Wang Ruiyuan	179	—	—	—	179
Mr. Wang Aiguo	60	—	—	—	60
	299	—	—	—	299
	299	4,080	—	10	4,389

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**13. DIRECTORS' EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS (Continued)****(a) Directors' emoluments (Continued)**

	Fees RMB'000	Salaries, allowances and other benefits RMB'000	Discretionary bonuses RMB'000	Contribution to pension plans RMB'000	Total RMB'000
<b>Year ended 31 December 2018</b>					
<i>Executive directors</i>					
Mr. Wang Mingxing	—	1,009	—	—	1,009
Mr. Wang Mingfeng	—	1,009	—	—	1,009
Mr. Wang Mingliang	—	1,009	—	—	1,009
Mr. Huang Da	—	120	—	—	120
Mr. Cheng Wenming	—	503	—	10	513
	—	3,650	—	10	3,660
<i>Independent non-executive directors</i>					
Mr. Liu Shusong	53	—	—	—	53
Mr. Wang Ruiyuan	173	—	—	—	173
Mr. Wang Aiguo	53	—	—	—	53
	279	—	—	—	279
	279	3,650	—	10	3,939

There was no arrangement under which a director waived or agreed to waive any remuneration during the year (2018: nil).

\* Mr. Ren Zaishun was appointed as the executive director of the Company with effect from 27 March 2019.

\*\* Mr. Huang Da resigned as the executive director of the Company with effect from 27 March 2019.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**13. DIRECTORS' EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS  
(Continued)****(b) Five highest paid individuals**

The five highest paid individuals of the Group included four directors (2018: three) for the year ended 31 December 2019 whose emoluments are reflected in the analysis presented above.

The analysis of the emoluments of the remaining one (2018: two) individual are set out below:

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
Salaries, allowances and benefits in kind	<b>710</b>	1,678
Contribution to defined contribution pension plan	<b>15</b>	53
	<b>725</b>	1,731

Their emoluments were within the following bands:

	<b>2019</b>	2018
Nil to Hong Kong Dollar ("HK\$")1,000,000	<b>1</b>	1
HK\$1,000,001 to HK\$1,500,000	<b>—</b>	1

During the years ended 31 December 2018 and 2019, no emolument was paid by the Group to the directors as an inducement to join or upon joining the Group, or as compensation for loss of office.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**14. PROPERTY, PLANT AND EQUIPMENT**

	<b>Buildings</b> <i>RMB'000</i>	<b>Plant and machinery</b> <i>RMB'000</i>	<b>Office equipment</b> <i>RMB'000</i>	<b>Motor vehicles</b> <i>RMB'000</i>	<b>Construction in progress</b> <i>RMB'000</i>	<b>Total</b> <i>RMB'000</i>
<b>At 1 January 2018</b>						
Cost	620,108	649,685	23,332	2,439	5,689	1,301,253
Accumulated depreciation	(138,654)	(377,360)	(17,532)	(1,891)	—	(535,437)
<b>Net carrying amount</b>	<b>481,454</b>	<b>272,325</b>	<b>5,800</b>	<b>548</b>	<b>5,689</b>	<b>765,816</b>
<b>Year ended 31 December 2018</b>						
Opening net carrying amount	481,454	272,325	5,800	548	5,689	765,816
Additions	15,916	19,041	1,553	1,877	2,015	40,402
Transfers	644	—	—	—	(644)	—
Disposal	—	(47)	(1)	—	—	(48)
Depreciation	(32,980)	(61,975)	(1,863)	(264)	—	(97,082)
<b>Closing net carrying amount</b>	<b>465,034</b>	<b>229,344</b>	<b>5,489</b>	<b>2,161</b>	<b>7,060</b>	<b>709,088</b>
<b>At 31 December 2018 and 1 January 2019</b>						
Cost	<b>636,668</b>	<b>668,680</b>	<b>24,884</b>	<b>4,316</b>	<b>7,060</b>	<b>1,341,608</b>
Accumulated depreciation	<b>(171,634)</b>	<b>(439,336)</b>	<b>(19,395)</b>	<b>(2,155)</b>	<b>—</b>	<b>(632,520)</b>
<b>Net carrying amount</b>	<b>465,034</b>	<b>229,344</b>	<b>5,489</b>	<b>2,161</b>	<b>7,060</b>	<b>709,088</b>
<b>Year ended 31 December 2019</b>						
Opening net carrying amount	<b>465,034</b>	<b>229,344</b>	<b>5,489</b>	<b>2,161</b>	<b>7,060</b>	<b>709,088</b>
Additions	<b>1,988</b>	<b>6,548</b>	<b>378</b>	<b>—</b>	<b>148,815</b>	<b>157,729</b>
Transfers	<b>685</b>	<b>104,316</b>	<b>—</b>	<b>—</b>	<b>(105,001)</b>	<b>—</b>
Disposal	<b>(2,518)</b>	<b>(5,876)</b>	<b>(163)</b>	<b>—</b>	<b>—</b>	<b>(8,557)</b>
Depreciation	<b>(26,056)</b>	<b>(49,103)</b>	<b>(1,889)</b>	<b>(305)</b>	<b>—</b>	<b>(77,353)</b>
<b>Closing net carrying amount</b>	<b>439,133</b>	<b>285,229</b>	<b>3,815</b>	<b>1,856</b>	<b>50,874</b>	<b>780,907</b>
<b>At 31 December 2019</b>						
Cost	<b>636,823</b>	<b>773,858</b>	<b>25,099</b>	<b>4,316</b>	<b>50,874</b>	<b>1,490,970</b>
Accumulated depreciation	<b>(197,690)</b>	<b>(488,629)</b>	<b>(21,284)</b>	<b>(2,460)</b>	<b>—</b>	<b>(710,063)</b>
<b>Net carrying amount</b>	<b>439,133</b>	<b>285,229</b>	<b>3,815</b>	<b>1,856</b>	<b>50,874</b>	<b>780,907</b>



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**14. PROPERTY, PLANT AND EQUIPMENT (Continued)**

As at 31 December 2019, certificates of ownership in respect of certain buildings of the Group in the PRC with an aggregate net carrying amount of approximately RMB72,834,000 (2018: RMB83,821,000) had not been issued by the relevant PRC authorities. The directors anticipate that these certificates will be issued in the near future and are of the opinion that the Group is entitled to lawfully and validly occupy and use the properties, and therefore the aforesaid matter did not have any significant impact on the Group's consolidated statement of financial position as at 31 December 2019.

**15. LAND USE RIGHTS**

The Group's interests in land use rights represent prepaid operating lease payments and their net carrying amounts are analysed as follows:

	<b>RMB'000</b>
<b>At 1 January 2018</b>	
Cost	194,914
Accumulated amortisation	(18,739)
Net carrying amount	176,175
<b>Year ended 31 December 2018</b>	
Opening net carrying amount	176,175
Additions	810
Amortisation	(3,949)
Closing net carrying amount	173,036
<b>At 31 December 2018</b>	
Cost	<b>195,724</b>
Accumulated amortisation	<b>(22,688)</b>
<b>Net carrying amount at 31 December 2018, as originally stated</b>	<b>173,036</b>
Initial application of IFRS 16 (note)	<b>(173,036)</b>
<b>Net carrying amount at 1 January 2019, as restated</b>	<b>—</b>

Note: The Group has initially applied IFRS 16 using the modified retrospective method and adjusted the opening balances at 1 January 2019 to recognise right-of-use assets relating to leases which were previously classified as operating leases under IAS 17. See note 2.1.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**16. RIGHT-OF-USE ASSETS**

The analysis of the net book value of the Group's right-of-use assets by class of underlying asset at the end of the reporting period and at the date of transition to IFRS 16 is as follows:

	<b>Land use rights</b> <i>RMB'000</i>	<b>Properties</b> <i>RMB'000</i>	<b>Total</b> <i>RMB'000</i>
Prepaid lease payments (reclassification)	173,036	—	173,036
Contract capitalisation	—	143	143
Net book value at 1 January 2019	173,036	143	173,179
Additions	—	405	405
Depreciation charge for the year	(3,961)	(278)	(4,239)
Net book value at 31 December 2019	169,075	270	169,345

**17. GOODWILL**

The amount of goodwill capitalised as an asset, arising from business combination, is as follows:

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
<b>Cost:</b>		
At beginning and end of the year	<b>62,762</b>	62,762

Goodwill acquired through business combination has been allocated to the CGUs of own brand corn oil for impairment testing.

The recoverable amounts for the own brand corn oil CGUs were determined based on value in use calculations, covering a detailed five-year budget plan, followed by an extrapolation of expected cash flows at the average growth rates of 3% (2018: 3%), which does not exceed the long-term growth rate for the corn oil industry in the PRC, and discount rate of 12.3% (2018: 12.6%) estimated by the management. The directors concluded that the CGUs demonstrates sufficient cashflows that justify the carrying value of the goodwill and hence no impairment of goodwill is necessary as at 31 December 2019 and 2018.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**17. GOODWILL (Continued)**

Assumptions were used in the value in use calculations of the CGUs for 31 December 2019 and 31 December 2018. The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill:

*Budgeted gross margins* – The basis used to determine the value assigned to the budgeted gross margins is the average gross margins achieved in the year immediately before the budget year, increased for expected efficiency improvements, and expected market development.

*Discount rate* – The discount rate used is before tax and reflects specific risks relating to the relevant units.

*Raw materials price inflation* – The basis used to determine the value assigned to raw materials price inflation is the forecast price indices during the budget year for the country from where the raw materials are sourced, i.e. the PRC.

Apart from the considerations described in determining the value in use of the CGUs above, the Group's management is not currently aware of any other probable changes that would necessitate changes in the key estimates.

**18. INTANGIBLE ASSET**

	<b>Computer software</b> <b>RMB'000</b>
<b>Cost</b>	
As at 1 January 2019	—
Additions	<b>48,264</b>
As at 31 December 2019	<b>48,264</b>
<b>Accumulated amortisation</b>	
As at 1 January 2019	—
Charged for the year	—
As at 31 December 2019	—
<b>Net book value</b>	
As at 31 December 2019	<b>48,264</b>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**19. INVENTORIES**

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
Raw materials	<b>58,312</b>	86,872
Work-in-progress	<b>7,570</b>	8,415
Finished goods	<b>87,884</b>	76,941
	<b>153,766</b>	172,228

**20. TRADE RECEIVABLES**

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
Trade receivables, net	<b>565,481</b>	508,827

The Group's trading terms with its customers are mainly on credit, except for new customers where payment in advance is normally required. The credit period is generally 45 to 180 days. Trade receivables are non-interest bearing.

The ageing analysis of trade receivables at the reporting date, based on invoice date and net of impairment provision, is as follows:

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
Within 60 days	<b>300,870</b>	327,632
61-90 days	<b>140,004</b>	66,095
91-180 days	<b>90,071</b>	98,913
181-365 days	<b>17,676</b>	10,175
Over 365 days	<b>16,860</b>	6,012
	<b>565,481</b>	508,827

At each of the reporting date, the Group reviews receivables for evidence of impairment on both an individual and collective basis.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**21. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES**

	2019 RMB'000	2018 RMB'000
Prepayments	40,844	40,198
Other receivables	28,720	38,127
Deposits paid for acquisition of capital assets and land use rights	61,367	5,663
	<b>130,931</b>	83,988
Less: Portion due within one year included under current assets	<b>(69,564)</b>	(78,325)
	<b>61,367</b>	5,663

**22. AMOUNTS DUE FROM/TO RELATED COMPANIES**

Particulars of amounts due from related companies are as follows:

		Maximum amount As at 31 December 2019 RMB'000	As at 31 December 2018 and 1 January 2019 RMB'000	Maximum amount outstanding during the prior year RMB'000	As at 1 January 2018 RMB'000
Shandong Sanxing	(i)	—	—	357	357
山東惠民明達油棉有限公司	(ii)	—	—	510	510
山東三星集團油品有限公司	(ii)	1,028	1,028	—	—
山東明達熱電有限公司	(ii)	14,311	14,311	—	—
山東健源油脂科技有限公司	(ii)	13,333	13,333	—	—
煙台萬科食品有限公司	(ii)	7,742	7,742	—	—
內蒙古三星糧油工業有限公司	(ii)	501	501	350	332
鄒平三星油脂工業有限公司 ("Sanxing Grease")	(ii)	69,273	69,273	10,856	70,271
		<b>106,188</b>	<b>11,206</b>		71,470

Notes:

- (i) The Company is controlled by Shandong Sanxing. The directors of the Company, namely Mr. Wang Mingfeng, Mr. Wang Mingxing, Mr. Wang Mingliang and Mr. Cheng Wenming (collectively the "Beneficial Equity Holders"), each have beneficial interests in Shandong Sanxing.
- (ii) These entities are wholly owned by Shandong Sanxing.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**22. AMOUNTS DUE FROM/TO RELATED COMPANIES (Continued)**

As at 31 December 2019 and 2018, amounts due to related companies comprise balances due to entities which are wholly owned by Shandong Sanxing.

The balances with related companies are unsecured, interest-free and repayable on demand.

**23. CASH AND BANK BALANCES**

	2019 <i>RMB'000</i>	2018 <i>RMB'000</i>
<b>Current assets</b>		
Cash at banks and in hand	<b>1,432,463</b>	927,836
Short-term bank deposits	<b>400,000</b>	880,000
Cash and bank balances as stated in the consolidated statement of financial position	<b>1,832,463</b>	1,807,836
Short-term bank deposits that are not classified as cash and cash equivalents	<b>(400,000)</b>	(880,000)
Cash and cash equivalents for the presentation of the consolidated statement of cash flows	<b>1,432,463</b>	927,836

The short-term bank deposits earn 3.5% (2018: 3.8%) interest per annum. They have a maturity of within 1 year. The other bank deposits earn interest at floating rates based on daily bank deposit rates.

The Group's cash and bank balances denominated in RMB were amounted to RMB1,831,976,000 (2018: RMB1,795,552,000) and were deposited with banks in the PRC. The RMB is not freely convertible into other currencies. Under the PRC Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for foreign currencies through banks that are authorised to conduct foreign exchange business.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**24. TRADE PAYABLES**

Trade payables are non-interest bearing and are normally settled on 30 days terms.

The ageing analysis of trade payables at the reporting date, based on invoice date, is as follows:

	<b>2019</b>	2018
	<b>RMB'000</b>	<i>RMB'000</i>
Within 30 days	<b>69,593</b>	60,994
31-60 days	<b>21,334</b>	15,900
61-90 days	<b>7,891</b>	17,215
91-180 days	<b>16,135</b>	17,029
181-365 days	<b>9,357</b>	4,906
Over 365 days	<b>5,955</b>	2,539
	<b>130,265</b>	118,583

**25. ACCRUED LIABILITIES AND OTHER PAYABLES**

	<b>2019</b>	2018
	<b>RMB'000</b>	<i>RMB'000</i>
Accrued liabilities	<b>70,439</b>	82,258
Other payables	<b>117,616</b>	140,222
	<b>188,055</b>	222,480

**26. CONTRACT LIABILITIES**

	<b>2019</b>	2018
	<b>RMB'000</b>	<i>RMB'000</i>
Contract liabilities arising from		
— Sale of crude oil, edible oil and corn meals	<b>125,084</b>	85,828

The contract liabilities mainly relate to the advance considerations received from customers. Contract liabilities as at 1 January 2019 of RMB85,828,000 was recognised as revenue during the year and the contract liabilities as at 31 December 2019 was arising from the advance considerations received from customers.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 27. BORROWING

	2019 <i>RMB'000</i>
<b>Non-current:</b>	
Unsecured other borrowing	15,476
Interests borne at rates per annum in the range of: — fixed-rate other borrowing	0.36%

The Group's other borrowing is repayable as follow:

	2019 <i>RMB'000</i>
More than two years, but not exceeding five years	15,476

### 28. SHARE CAPITAL

	Number of shares	Amount <i>HK\$'000</i>
<b>Authorised:</b>		
Ordinary shares of HK\$0.10 each		
At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019	9,000,000,000	900,000

	Number of shares	Amount <i>HK\$'000</i>	Equivalent <i>RMB'000</i>
Issued and fully paid:			
Ordinary shares of HK\$0.10 each			
At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019	573,560,000	57,356	50,109

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 29. RESERVES

Details of the movements on the Group's reserves are as set out in the consolidated statement of changes in equity on page 56.

#### (i) Other reserves

The subsidiaries of the Group established in the PRC are required to transfer 10% of its profits after income tax as determined in accordance with the accounting regulations in the PRC to the surplus reserve until the reserve balance reaches 50% of the respective registered capital of the PRC subsidiaries. Such reserve may be used to reduce any losses incurred or for capitalisation as paid-up capital of the PRC subsidiaries.

#### (ii) Capital reserve

Capital reserve of the Group represents the difference between the registered capital of Corn Industry and the net assets value transferred from Sanxing Grease to Corn Industry pursuant to a group restructuring ("Restructuring Exercise") carried out by the Group to rationalise the structure of the Group in preparation of the initial public offering of the Company's shares on the HKEX.

#### (iii) Merger reserve

The merger reserve of the Group represented the difference between (a) the sum of nominal value of the combined capital and share premium of the subsidiaries acquired in pursuant to the Restructuring Exercise; and (b) the nominal value of the share capital of the Company issued in exchange thereof pursuant to the Restructuring Exercise.

### 30. LEASES

IFRS 16 was adopted on 1 January 2019 without restatement of comparative figures. For an explanation of the transitional requirements that were applied as at 1 January 2019, see note 2.1. The accounting policies applied subsequent to the date of initial application, i.e., 1 January 2019, were disclosed in note 4.5A.

The Group leases a number of properties in the jurisdictions from which it operates. In those jurisdictions, the periodic rent is fixed over the lease term.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 30. LEASES (Continued)

#### Lease liabilities

Future lease payments are due as follows:

	Minimum lease payments <i>RMB'000</i>	Interest <i>RMB'000</i>	Present value <i>RMB'000</i>
<b>31 December 2019</b>			
Not later than one year	247	14	233
Later than one year and not later than two years	45	1	44
	<b>292</b>	<b>15</b>	<b>277</b>
<b>1 January 2019</b>			
Not later than one year	104	7	97
Later than one year and not later than two years	47	1	46
	<b>151</b>	<b>8</b>	<b>143</b>

The present value of future lease payments are analysed as:

	31 December 2019 <i>RMB'000</i>	1 January 2019 <i>RMB'000</i>
Current liabilities	233	97
Non-current liabilities	44	46
	<b>277</b>	<b>143</b>

	2019 <i>RMB'000</i>
Short term lease expenses	<b>3,107</b>
Aggregate undiscounted commitments for short term leases	<b>556</b>



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**30. LEASES (Continued)****Operating leases – lessee**

At 31 December 2018, the total future minimum lease payments under non-cancellable operating leases are payable by the Group as follows:

	2018 <i>RMB'000</i>
Within one year	683
In the second to fifth years	49
	732

**31. COMMITMENTS****Capital commitments**

	2019 <i>RMB'000</i>	2018 <i>RMB'000</i>
Contracted but not provided for property, plant and equipment	<b>170,384</b>	807

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**32. RELATED PARTY TRANSACTIONS**

- (a) In addition to the transactions and balances detailed elsewhere in these consolidated financial statements, the Group had the following transactions with related parties at agreed terms.

	Notes	2019 RMB'000	2018 RMB'000
Sales of goods			
Related companies	(i)	3,746	3,322
Purchases of goods			
Intermediate holding company		195,561	208,062
Related companies	(i)	16,542	10,517
Steam and electric power expenses			
A related company	(i)	45,470	61,401
Construction costs and purchases of property, plant and equipment			
Related companies	(i)	222	5,542
Sales of property, plant and equipment			
Intermediate holding company		11,530	—
Related companies	(i)	1,458	—

Notes:

- (i) Each of the Beneficial Equity Holders have beneficial interests in these related companies.
- (ii) The above related party transactions were conducted in the ordinary course of business with reference to the terms mutually agreed between the parties.

**(b) Key management personnel compensation**

	2019 RMB'000	2018 RMB'000
Short-term employee benefits of directors and other members of key management personnel	5,530	6,179

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

For the year ended 31 December 2019

### 33. TRANSFER OF FINANCIAL ASSETS

At 31 December 2019, the Group endorsed certain notes receivable accepted by banks in the PRC (the “Endorsed Notes”) to certain of its suppliers in order to settle the trade and other payables due to these suppliers with an aggregate carrying amount of RMB41,558,000 (FY2018: RMB59,864,000). The Endorsed Notes had a maturity from three to twelve months at the end of the reporting period. In accordance with the relevant laws and regulations in the PRC, the holders of the Endorsed Notes have a right of recourse against the Group if the accepting banks default (the “Continuing Involvement”). In the opinion of the directors, the Group has transferred substantially all risks and rewards relating to the Endorsed Notes. Accordingly, it has derecognised the full carrying amounts of the Endorsed Notes and the associated trade and other payables. The maximum exposure to loss from the Group’s Continuing Involvement in the Endorsed Notes and the undiscounted cash flows to repurchase these Endorsed Notes is equal to their carrying amounts. In the opinion of the directors of the Company, the fair values of the Group’s Continuing Involvement in the Endorsed Notes are not significant.

During the year, the Group has not recognised any gain or loss on the date of transfer of the Endorsed Notes. No gains or losses were recognised from the Continuing Involvement, both during the year or cumulatively. The endorsement has been made evenly throughout the year.

### 34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS

The Group is exposed to financial risks through its use of financial instruments in its ordinary course of operations. The financial risks included market risk (including currency risk and interest risk), credit risk and liquidity risk. The Group does not have written risk management policies and guidelines. However, the board of directors of the Company meets periodically to analyse and formulate measures to manage the Group’s exposure to the financial risk, including principally changes in interest rates and currency exchange rates. Generally, the Group employs a conservative strategy regarding its risk management. As the Group’s exposure to market risk is kept at a minimum level, the Group has not used any derivatives or other instruments for hedging purposes. The Group does not hold or issue derivative financial instruments for trading purposes.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(a) Categories of financial instruments**

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

	2019 <i>RMB'000</i>	2018 <i>RMB'000</i>
<b>Financial assets</b>		
At amortised cost		
— Trade receivables	565,481	508,827
— Other receivables	28,720	38,127
— Amounts due from related companies	106,188	11,206
— Cash and bank balances	1,832,463	1,807,836
	<b>2,532,852</b>	2,365,996
<b>Financial liabilities</b>		
At amortised cost		
— Trade payables	130,265	118,583
— Accrued liabilities and other payables	188,055	222,480
— Lease liabilities	277	—
— Dividend payable	22,457	3,293
— Amounts due to related companies	16,289	22,745
— Borrowing	15,476	—
	<b>372,819</b>	367,101

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(b) Interest rate risk**

Interest rate risk relates to the risk that the fair value or cash flows of a financial instrument will fluctuate because of the changes in market interest rates. The Group's interest rate risk arises primarily from fixed-rate other borrowing (note 27), lease liabilities (note 30), and bank balances which were bearing fixed or floating interest rate (note 23). The Group's policy is to manage its interest rate risk, working within an agreed framework, to ensure that there are no undue exposures to significant interest rate movements and rates are approximately fixed when necessary.

**(i) Interest rate profile**

The following tables detail the interest rate profile of the Group's financial instruments at the reporting date:

	Weighted average effective interest rate		Carrying amount	
	2019 %	2018 %	2019 RMB'000	2018 RMB'000
<b>Variable rate instruments</b>				
<b>Financial assets</b>				
Cash at banks	0.35%	0.34%	1,432,463	927,836
<b>Fixed rate instruments</b>				
<b>Financial assets</b>				
Short-term bank deposits	3.50%	3.80%	400,000	880,000
<b>Financial liabilities</b>				
Borrowing	0.36%	—	15,476	—
Lease liabilities	5.22%	—	277	—



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(b) Interest rate risk (Continued)***(ii) Interest rate sensitivity analysis*

The following table illustrates the sensitivity of the profit for the year and retained profits to a reasonably possible change in interest rates of +25 basis points and -25 basis points (2018: +/-25 basis points), with effect from the beginning of the year. These changes are considered to be reasonably possible based on observation of current market conditions. The calculations are based on the Group's financial instruments held at each reporting date. All other variables are held constant. There is no impact on other components of consolidated equity in response to the possible change in interest rates.

	2019		2018	
	+25 basis points RMB'000	-25 basis points RMB'000	+25 basis points RMB'000	-25 basis points RMB'000
Effect on profit for the year and retained profits	1,006	(1,006)	1,944	(1,944)

**(c) Credit risk**

Credit risk refers to the risk that the counterparty to a financial instrument would fail to discharge its obligation under the terms of the financial instrument and cause a financial loss to the Group. The Group's exposure to credit risk mainly arises from granting credit to customers in the ordinary course of its business.

The Group continuously monitors defaults of customers and other counterparties, identified either individually or by group, and incorporates this information into its credit risk controls. The Group's policy is to deal only with creditworthy counterparties.

In respect of trade and other receivables, individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the debtor's past history of making payments when due and current ability to pay, and take into account information specific to the customers as well as pertaining to the economic environment in which the debtors operate. Ongoing credit evaluation is performed on the financial condition of trade customers. Trade receivables are due within 45 to 180 days from the date of billing. Debtors with balances that are more than 12 months past due are requested to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain collateral from debtors.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(c) Credit risk (Continued)**

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables as at 31 December 2019 and 2018:

	ECL rate %	Gross carrying amount <i>RMB'000</i>	Loss allowance <i>RMB'000</i>
<b>As at 31 December 2019</b>			
Current (not past due)	<b>0.1%</b>	<b>503,488</b>	<b>503</b>
Not more than 3 months past due	<b>0.7%</b>	<b>27,586</b>	<b>193</b>
Not more than 6 months past due	<b>1.2%</b>	<b>28,936</b>	<b>347</b>
6 to 12 months past due	<b>1.5%</b>	<b>6,613</b>	<b>99</b>
		<b>566,623</b>	<b>1,142</b>
<b>As at 31 December 2018</b>			
Current (not past due)	0.1%	400,299	400
Not more than 3 months past due	0.5%	88,886	444
Not more than 6 months past due	1.0%	14,216	142
6 to 12 months past due	1.0%	6,477	65
		509,878	1,051

ECL rates are based on actual loss experience over the past 5 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(c) Credit risk (Continued)**

The Group measures loss allowances for other receivables, amounts due from related companies and bank balances at an amount equal to 12-month ECLs. The credit risk on other receivables and related companies is limited because the counterparties have no historical default record and the directors expect that the general economic conditions will not significantly change for the 12 months after the reporting date. The credit risk on bank balances is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies. Based on the Group's internal credit rating, no material impairment loss allowance is recognised for other receivables, amounts due from related companies and bank balances.

Movement in the loss allowance account in respect of trade receivables for the year ended 31 December 2019 and 2018 is as follows:

	<b>2019</b> <i>RMB'000</i>	2018 <i>RMB'000</i>
Balance at 1 January	<b>1,051</b>	918
Loss allowance recognised during the year determined under IFRS 9	<b>91</b>	133
Balance at 31 December	<b>1,142</b>	1,051

Increase in the overall trade receivables resulted in an increase in loss allowance. The Group does not have any significant credit risk exposure to any single counterparty of any group of counterparties having similar characteristics. The Group defines counterparties as having similar characteristics if they are related entities. Concentration of credit risk did not exceed 1% of gross monetary assets at any time during the year.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(d) Foreign currency risk**

Currency risk refers to risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The currencies give rise to this risk are mainly HK\$, Euro ("EUR") and United States Dollar ("US\$").

**(i) Foreign currency risk exposure**

	2019			2018		
	HK\$ RMB'000	EUR RMB'000	US\$ RMB'000	HK\$ RMB'000	EUR RMB'000	US\$ RMB'000
<b>Assets:</b>						
Other receivables	601	7	237	592	7	233
Cash and bank balances	487	1	1	4,771	1	1
	<b>1,088</b>	<b>8</b>	<b>238</b>	5,363	8	234
<b>Liabilities:</b>						
Accrued liabilities and other payables	422	—	—	1,148	—	—
Dividend payable	22,457	—	—	3,293	—	—
	<b>22,879</b>	<b>—</b>	<b>—</b>	4,441	—	—

Apart from the above, all the Group's financial instruments are denominated in RMB.

**(ii) Foreign currency sensitivity analysis**

The following table illustrates the sensitivity of the Group's profit for the year and retained profits in regards to a 1% (2018: 1%) appreciation in the Group entities' functional currencies against HK\$, EUR and US\$. All other variables are held constant. The rate is used when reporting foreign currency risk internally to key management personnel and represents management's best assessment of the possible change in foreign exchange rates. There is no impact on other components of consolidated equity in response to the general fluctuation in the following foreign currency rates.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(d) Foreign currency risk (Continued)***(ii) Foreign currency sensitivity analysis (Continued)*

The sensitivity analysis of the Group's exposure to foreign currency risk at the reporting date has been determined based on the assumed percentage changes in foreign currency exchange rates taking place at the beginning of the financial year and held constant throughout the year.

	2019			2018		
	HK\$ RMB'000	EUR RMB'000	US\$ RMB'000	HK\$ RMB'000	EUR RMB'000	US\$ RMB'000
Effect on profit for the year and retained profits	<b>218</b>	—	<b>(2)</b>	(9)	—	(2)

A weakening of the Group's entities' functional currencies against the respective foreign currencies at the respective reporting date would have had the equal but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

These are the same method and assumption used in preparing the sensitivity analysis included in the consolidated financial statements of the year ended 31 December 2018.

**(e) Liquidity risk**

Liquidity risk relates to the risk that the Group will not be able to meet its obligations associated with its financial liabilities. The Group is exposed to liquidity risk in respect of settlement of other borrowing, trade payables and other financing obligations, and also in respect of its cash flow management.

The cash flow management of all operating entities is centralised, including the raising of funds to cover expected cash demands. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The table below analyses the Group's financial liabilities based on the remaining contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows and the earliest date the Group can be required to pay.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**34. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS  
(Continued)****(e) Liquidity risk (Continued)**

	Carrying amount <i>RMB'000</i>	Total contractual undiscounted cash flow <i>RMB'000</i>	Within 1 year or on demand <i>RMB'000</i>	More than 2 years but less than 5 years <i>RMB'000</i>
<b>2019</b>				
— Trade payables	130,265	130,265	130,265	—
— Accrued liabilities and other payables	188,055	188,055	188,055	—
— Lease liabilities	277	292	247	45
— Dividend payable	22,457	22,457	22,457	—
— Amounts due to related companies	16,289	16,289	16,289	—
— Borrowing	15,476	15,616	—	15,616
	<b>372,819</b>	<b>372,974</b>	<b>357,313</b>	<b>15,661</b>
<b>2018</b>				
— Trade payables	118,583	118,583	118,583	—
— Accrued liabilities and other payables	222,480	222,480	222,480	—
— Dividend payable	3,293	3,293	3,293	—
— Amounts due to related companies	22,745	22,745	22,745	—
	367,101	367,101	367,101	—

**(f) Fair value**

The fair values of the Group's financial instruments as at 31 December 2018 and 2019 were not materially different from their carrying amounts. Fair value estimates are made at a specific point in time and are based on relevant market information about the financial instruments.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**35. CAPITAL MANAGEMENT**

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders, to maintain an optimal capital structure to reduce the cost of capital and to support the Group's stability and growth. The Group actively and regularly reviews and manages its capital structure, taking into consideration the future capital requirements of the Group, to ensure optimal shareholder returns.

The Group monitors capital using a gearing ratio calculated on the basis of interest-bearing other borrowing over total equity. The Group aims to maintain the gearing ratio at a reasonable level.

The gearing ratio is regularly reviewed by senior management. As at 31 December 2018, the capital structure of the Group consisted of equity attributable to owners of the Company only, comprising share capital and reserves. The gearing ratio as at 31 December 2019 is as follows:

	<b>2019</b> <b>RMB'000</b>	2018 RMB'000
Borrowing	<b>15,476</b>	—
Total equity	<b>3,313,519</b>	3,043,271
Gearing ratio	<b>0.5%</b>	N/A

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS****(a) Reconciliation of liabilities arising from financing activities**

	Bank borrowing	Other borrowing (note 27)	Dividend payable	Amounts due to related companies (note 22)	Lease liabilities (note 30)
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
<b>At 1 January 2018</b>	<b>166,560</b>	<b>33,477</b>	<b>37,568</b>	<b>6,155</b>	<b>—</b>
Changes included in financing cash flows:					
Repayment of borrowings	(168,758)	(33,592)	—	—	—
Increase in amounts due to related companies	—	—	—	16,557	—
Dividend paid	—	—	(79,067)	—	—
Interest paid	(1,883)	(1,332)	—	—	—
Other changes:					
Interest expenses	1,883	1,332	—	—	—
2017 final dividend declared	—	—	47,766	—	—
Exchange difference	2,198	115	(2,974)	33	—
<b>At 31 December 2018 and 1 January 2019</b>	<b>—</b>	<b>—</b>	<b>3,293</b>	<b>22,745</b>	<b>—</b>
Initial application of IFRS 16	—	—	—	—	143
<b>Restated balance as at 1 January 2019</b>	<b>—</b>	<b>—</b>	<b>3,293</b>	<b>22,745</b>	<b>143</b>
Changes included in financing cash flows:					
Proceeds from borrowing	—	15,458	—	—	—
Repayment of principal portion of lease liabilities	—	—	—	—	(271)
Decrease in amounts due to related companies	—	—	—	(6,470)	—
Dividend paid	—	—	(31,185)	—	—
Interest paid	—	(31)	—	—	(29)
Other changes:					
Interest expenses	—	31	—	—	29
Addition of lease liabilities	—	—	—	—	405
2018 final dividend declared	—	—	50,382	—	—
Exchange difference	—	18	(33)	14	—
<b>At 31 December 2019</b>	<b>—</b>	<b>15,476</b>	<b>22,457</b>	<b>16,289</b>	<b>277</b>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS  
(Continued)****(b) Major non-cash transactions**

During the year ended 31 December 2019, deposits paid for acquisition of capital assets of approximately RMB4,453,000 were transferred to property, plant and equipment. During the year ended 31 December 2018, deposits paid for acquisition of capital assets and land use rights of approximately RMB4,672,000 and RMB810,000 were transferred to property, plant and equipment and land use rights respectively.

**37. STATEMENT OF FINANCIAL POSITION OF THE COMPANY**

	2019 <i>RMB'000</i>	2018 <i>RMB'000</i>
<b>Non-current assets</b>		
Interest in subsidiaries ( <i>note (a)</i> )	<b>1,031,285</b>	1,017,126
Total non-current assets	<b>1,031,285</b>	1,017,126
<b>Current assets</b>		
Other receivables	<b>601</b>	592
Cash and bank balances	<b>9,717</b>	12,277
Total current assets	<b>10,318</b>	12,869
<b>Current liabilities</b>		
Accrued liabilities and other payables	<b>422</b>	1,148
Dividend payable	<b>22,457</b>	3,293
Amount due to a related party	<b>883</b>	455
Amount due to a subsidiary	<b>332,057</b>	305,475
Total current liabilities	<b>355,819</b>	310,371
Net current liabilities	<b>(345,501)</b>	(297,502)
<b>Non-current liability</b>		
Borrowing	<b>15,476</b>	—
<b>Net assets</b>	<b>670,308</b>	719,624
<b>Equity</b>		
Share capital	<b>50,109</b>	50,109
Reserves ( <i>note (b)</i> )	<b>620,199</b>	669,515
<b>Total equity</b>	<b>670,308</b>	719,624

On behalf of the Board

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**Wang Mingxing**  
Director

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**Cheng Wenming**  
Director

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**37. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)**

Notes:

(a) Subsidiaries

Particulars of the subsidiaries as at 31 December 2019 are as follows:

<b>Name</b>	<b>Country/ Place and date of incorporation/ establishment and kind of legal entity</b>	<b>Particulars of issued and fully paid share capital/ registered capital</b>	<b>Effective interest held by the Company</b>	<b>Principal activities</b>
<b>Interests held directly</b>				
Corn Industry Investment Co., Ltd.	Incorporated on 28 December 2006 in the BVI, limited liability company	59,701 shares at US\$1 per share	100%	Investment holding
China Edible Oil Company Limited	Incorporated on 21 January 2011 in the BVI, limited liability company	1 share at US\$1 per share	100%	Investment holding
<b>Interests held indirectly</b>				
Corn Industry	Established on 14 November 2006 in the PRC, wholly-foreign-owned enterprise	US\$127,000,000	100%	Production and sale of edible oil and corn meal
內蒙三星玉米產業科技有限公司	Established on 21 May 2010 in the PRC, limited liability company	RMB10,000,000	100%	Production and sale of crude oil and corn meal
遼寧三星玉米產業科技有限公司	Established on 24 May 2010 in the PRC, limited liability company	RMB10,000,000	100%	Production and sale of crude oil and corn meal
桐廬三星玉米產業科技有限公司	Established on 22 October 2012 in the PRC, limited liability company	RMB40,876,430	100%	Production and sale of edible oil
廣州久久福食品有限公司	Established on 31 May 2011 in the PRC, limited liability company	US\$12,000,000	100%	Trading of edible oil
五常市樂廚貿易有限公司	Established on 28 February 2019 in the PRC, limited liability company	RMB3,000,000	100%	Dormant

The financial statements of the subsidiaries for the year ended 31 December 2019 have been audited by BDO Limited for the purpose of incorporation into the Group's consolidated financial statements.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

For the year ended 31 December 2019

**37. STATEMENT OF FINANCIAL POSITION OF THE COMPANY  
(Continued)**

Notes: (Continued)

## (b) Reserves

A summary of the Company's reserves is as follows:

	Share premium RMB'000	Contributed surplus RMB'000	Proposed final dividend RMB'000	Retained profits RMB'000	Total RMB'000
<b>At 1 January 2018</b>	483,051	95,267	47,766	8,012	634,096
2017 final dividend declared	—	—	(47,766)	—	(47,766)
2018 final dividend proposed	—	—	50,382	(50,382)	—
<b>Transactions with owners</b>	—	—	2,616	(50,382)	(47,766)
Profit for the year	—	—	—	83,185	83,185
<b>Loss and total comprehensive income for the year</b>	—	—	—	83,185	83,185
At 31 December 2018 and 1 January 2019	483,051	95,267	50,382	40,815	669,515
2018 final dividend declared	—	—	(50,382)	—	(50,382)
<b>Transactions with owners</b>	—	—	(50,382)	—	(50,382)
Profit for the year	—	—	—	1,066	1,066
<b>Profit and total comprehensive income for the year</b>	—	—	—	1,066	1,066
<b>At 31 December 2019</b>	483,051	95,267	—	41,881	620,199

The contributed surplus of the Company represented the difference between the net asset value of the subsidiary acquired and the nominal value of the share capital of the Company issued in exchange thereof pursuant to the Restructuring Exercise.

**38. EVENTS AFTER REPORTING PERIOD**

Since January 2020, the PRC and Hong Kong have reported confirmed cases of Novel Coronavirus ("COVID-19") with a rising trend which may affect the usual business environment of the country as a whole. Pending development of such subsequent non-adjusting event, the Group's financial results may be affected, the extent to which could not be estimated as at the date of this report.

## FIVE-YEAR FINANCIAL SUMMARY

	2019 RMB'000	Year ended 31 December			
		2018 RMB'000	2017 RMB'000	2016 RMB'000	2015 RMB'000
<b>RESULTS</b>					
Revenue	<b>3,003,471</b>	3,428,155	3,379,679	3,207,224	2,782,426
Cost of sales	<b>(2,275,327)</b>	(2,630,290)	(2,574,040)	(2,479,550)	(2,236,487)
Gross profit	<b>728,144</b>	797,865	805,639	727,674	545,939
Other income	<b>97,507</b>	97,463	86,999	66,818	79,893
Selling and distribution costs	<b>(362,079)</b>	(380,936)	(435,016)	(374,193)	(249,158)
Administrative expenses	<b>(84,685)</b>	(98,709)	(90,274)	(97,935)	(87,689)
Other operating expenses	<b>—</b>	(986)	(138)	(157)	(367)
Finance costs	<b>(60)</b>	(3,215)	(7,455)	(6,125)	(17,095)
Profit before income tax	<b>378,827</b>	411,482	359,755	316,082	271,253
Income tax expense	<b>(58,283)</b>	(64,577)	(64,234)	(52,839)	(60,752)
Profit for the year attributable to owners of the Company	<b>320,544</b>	346,905	295,521	263,243	210,771
<b>ASSETS AND LIABILITIES</b>					
Total assets	<b>3,857,051</b>	3,535,102	3,439,043	3,056,751	2,796,479
Total liabilities	<b>(543,542)</b>	(491,831)	(693,060)	(555,066)	(511,594)
Total equity	<b>3,313,519</b>	3,043,271	2,745,983	2,501,685	2,284,885