

港橋金融控股有限公司 HKBridge Financial Holdings Limited

(Incorporated in Bermuda with limited liability) (於百慕達註冊成立之有限公司) Stock Code 股份代號: 2323

# Annual Report 2019 年報



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## CORPORATE INFORMATION AND FINANCIAL CALENDAR 公司資料及財務日誌

## **EXECUTIVE DIRECTORS**

Mr. Liu Tingan (resigned on 6 April 2020) Mr. Cheok Ho Fung Mr. Shan Yongxin (appointed on 30 August 2019)

## **NON-EXECUTIVE DIRECTOR**

Mr. Mao Yumin *(resigned on 21 August 2019)* Mr. Li Yongjun *(Chairman) (appointed on 30 August 2019)* 

## INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Ng Man Kung Mr. Lau Fai Lawrence Mr. Mak Kwok Kei

## **COMPANY SECRETARY**

Mr. Su Zhiyang

## **AUDITOR**

BDO Limited Certified Public Accountants 25th Floor, Wing On Centre 111 Connaught Road Central Hong Kong

## **LEGAL ADVISOR**

Chiu & Partners 40th Floor, Jardine House 1 Connaught Place Central Hong Kong

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Corporate Services (Bermuda) Limited Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

## 執行董事

劉廷安先生(於二零二零年四月六日辭任) 卓可風先生 單用鑫先生(於二零一九年八月三十日獲委任)

**非執行董事** 毛裕民先生(於二零一九年八月二十一日辭任) 李永軍先生(主席)(於二零一九年八月三十日獲委任)

## 獨立非執行董事

吳文拱先生 劉斐先生 麥國基先生

## 公司秘書

蘇志陽先生

## 核數師

香港立信德豪會計師事務所有限公司 執業會計師 香港 干諾道中111號 永安中心25樓

## 法律顧問

趙不渝馬國強律師事務所 香港 中環 康樂廣場1號 怡和大廈40樓

## 股份過戶登記總處

Conyers Corporate Services (Bermuda) Limited Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

## BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Tengis Limited Level 54, Hopewell Centre 183 Queen's Road East, Hong Kong

## **REGISTERED OFFICE**

Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

## PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 6812–13, 68th Floor, The Center, 99 Queen's Road Central, Hong Kong

## **BRANCH OFFICE**

1505 Bank of East Asia Harbour View Centre 56 Gloucester Road Wanchai Hong Kong

## FINANCIAL CALENDAR

Half year results Announced on 29 August 2019

Full year results Announced on 27 March 2020

## **REGISTER OF MEMBERS**

To be closed from Wednesday, 17 June 2020 to Monday, 22 June 2020

## **ANNUAL GENERAL MEETING**

To be held on Monday, 22 June 2020

#### DIVIDENDS

Interim : Nil Final : Nil

## **COMPANY WEBSITE**

www.hkbridge.com.hk

## 香港股份過戶登記分處

卓佳登捷時有限公司 香港皇后大道東183號 合和中心54樓

## 註冊辦事處

Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

## 香港主要營業地點

香港 皇后大道中99號中環中心 68樓6812--13室

### 分區辦事處

香港 灣仔 告士打道56號 東亞銀行港灣中心1505室

## **財務日誌** 中期業績 於二零一九年八月二十九日公佈

**全年業績** 於二零二零年三月二十七日公佈

股東過戶登記 將於二零二零年六月十七日(星期三)至 二零二零年六月二十二日(星期一)暫停辦理

股東週年大會 將於二零二零年六月二十二日(星期一)舉行

股息

中期	:	無
末期	:	無

公司網址 www.hkbridge.com.hk HKBridge Financial Holdings Limited (the "**Company**") and its subsidiaries (together with the Company, the "**Group**") are principally engaged in (a) the manufacture and sales of a broad range of printed circuit boards ("**PCBs**"), (b) the carrying out of treasury investments, including investment in securities and other related activities, and (c) the rendering of financial services including asset management, investment and other consultancy related services. 港橋金融控股有限公司(「本公司」)及其附屬 公司(連同本公司統稱「本集團」)主要從事(a) 製造及銷售不同類型之印刷線路板(「印刷線路 板」),(b)財務投資,包括投資證券及其他相關 活動,及(c)提供金融服務,包括資產管理、投資 及其他顧問相關服務。

## CHAIRMAN'S STATEMENT 主席報告

#### Dear Shareholders,

I am pleased to present the annual results of the Group for the year ended 31 December 2019 (the "**Year**").

## **BUSINESS REVIEW**

As competition in the market of the manufacturing segment had been intensified and the sales of PCBs products were affected by the US-Sino trade war since 2018, the Group continued to put much effort and resources in developing the treasury investments and financial services related business, which included investment in securities, advisory on securities, asset management and consultancy and corporation solution related services during the past two years.

For the manufacturing segment, it still operated at a minor loss for the Year due to reduction in selling price as a result of excess capacity being created by the US-Sino trade disputes in the market. The Group has to forego some orders with severe price reduction in order to secure its profit margin resulting in reduction of total sales.

For treasury investments and financial services segments, the financial results unfortunately suffered a significant loss during the Year caused by (i) the significant reduction in the fair value of the listed securities held by the Group due to the downturn of the Hong Kong stock market and the downward share price performance of the individual listed securities being held and (ii) the impairment losses arisen as the result of the decrease in the market value of the treasury investments segment and financial services segment being affected by the current wide capital market fluctuations during the Year. Meanwhile, the regulated activities in Hong Kong and Mainland China, such as Type 1 (Dealing in Securities), Type 4 (Advising on Securities), Type 6 (Advising on Corporate Finance) and Type 9 (Asset Management) under section 127(1) of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong) ("SFO"), and the restructuring business are full of complexity and too challenging to develop the business.

#### 各位股東:

本人欣然提呈本集團截至二零一九年十二月 三十一日止年度(「**本年度**」)之年度業績。

#### 業務回顧

隨著製造分類市場競爭愈演愈烈及印刷線路板 產品銷售自二零一八年以來受到中美貿易戰所 影響,本集團於過往兩個年度裡繼續加大力度 和資源發展財務投資及金融服務相關業務,包 括證券投資、就證券提供意見、資產管理及諮詢 及企業解決方案相關服務。

製造分類方面,由於中美貿易爭端在市場上造 成產能過剩,導致售價下跌,故此業務分類之營 運於本年度仍有輕微虧損。部分訂單更大幅降 價,本集團唯有放棄以保證其利潤率,從而導致 總銷售額下降。

財務投資分類及金融服務分類方面,財務業績於 本年度蒙受重大虧損,主要由(i)本集團所持上市 證券的公平值大幅下降,公平值下跌乃由於本 年度香港股市低迷,以及所持個別上市證券的 股價表現下滑;及(ii)當前資本市場大幅波動,以 致財務投資分類業務及金融服務分類業務的市 值下跌產生減值虧損而導致。與此同時,香港及 中國內地之受規管活動,例如香港法例第571章 證券及期貨條例(「證券及期貨條例」)第127(1) 條項下第1類(證券交易)、第4類(就證券提供 意見)、第6類(就機構融資提供意見)及第9類 (提供資產管理),以及重組業務皆極為複雜且 充滿挑戰,令業務難以發展。

## **OUTLOOK AND PROSPECTS**

It is believed that the PCB market price is still under pressure for the year 2020 with the imminent global economic downturn due to the recent situation of the outbreak of Coronavirus Disease 2019 ("**COVID-19 outbreak**"), resulting in a decrease in the demand for PCBs and worsened by the excess capacity. The Group will continue to improve its performance so as to face this challenge.

Surrounded by the unstable investment environment and financial market, the board ("**Board**") of directors ("**Directors**") and the management of the Company considered that the Group should concentrate more on improving the risk management and control and compliance management in relation to the inflow of sustainable returns while exploring the opportunities in assets management and other financial services related businesses, and also on enhancing the recoverability of the transactions and maintaining the sufficient level of cash flow.

Following the strategic upgrade and the implementation of new strategic plan due to the change in major shareholders of the Company ("**Shareholders**"), the Group has been actively diversifying its business and will continue to better utilize its available resources to develop and upgrade the traditional manufacturing business in PCBs, to maintain the treasury investment and financial services, and to explore the scope of business for identifying new investment and business development opportunities, such as, but not limited to, the broad application of artificial intelligence technology in telecommunications, the construction of intelligent cities and financial technology.

## 前景及展望

鑑於近期2019冠狀病毒病爆發(「新冠病毒爆發」)的發展情況,全球經濟衰退迫在眉睫,本集團相信於二零二零年印刷線路板的市價仍然受壓,繼而導致印刷線路板需求下降,加上產能過剩令問題加劇。本集團將繼續改善其表現,以應對此挑戰。

在投資環境與金融市場不穩的大環境籠罩下, 本公司董事(「董事」)會(「董事會」)及管理層 認為,本集團應該更加專注於改善有關可持續回 報流入的風險管理及監控和合規管理,同時探 索資產管理及其他金融服務相關業務的機遇, 亦要加強交易的可收回性及維持充足現金流水 平。

隨著本公司主要股東(「**股東**」)出現變動而將策 略升級,並實施新的策略規劃,本集團一直積極 實現業務多元化,並繼續將其可用資源作更佳利 用,務求印刷線路板的傳統製造業務能夠開發 與升級並進,繼續發展財務投資及金融服務,同 時在業務範疇探索機遇,以開展新的投資及業 務發展,舉如人工智能技術於電訊領域的廣泛 應用、建設智慧城市及金融技術等,不勝枚舉。 As part of building up the new brand name and corporate image of the Group, the Company proposed to change its name from "HKBridge Financial Holdings Limited" to "Renco Holdings Group Limited". The Group's management believed that it will enhance the identification and recognition of its current business activities and future development with a clearer and suitable corporate identity and image, in alignment with the Group's long-term strategic targets. Due to the COVID-19 outbreak, the Company had convened the special general meeting on 10 February 2020 to adjourn the said meeting to a date, time and venue to be determined by the Board in due course to, among other matters, adopt the new name and the new Bye-laws of the Company.

## **APPRECIATION**

I would like to express on behalf of the Board, my sincere appreciation to the management team and all staff for their dedication and commitment to make valuable contributions to the Group during the Year and to thank all our Shareholders, business partners and customers for their continuous support. With our combined efforts, we are looking forward to overcoming all those challenges and to achieving the Group's success in the years to come. 為了建立本集團的新品牌名稱,樹立企業形象, 本公司建議將其名稱由「港橋金融控股有限公 司」更改為「融科控股集團有限公司」。本集團 管理層相信,憑藉更清晰貼切的企業身份與形 象,在進行目前業務活動的同時,此舉將加強物 色未來發展商機,與本集團的長期策略目標保 持一致。由於新冠病毒爆發,故本公司已召開於 二零二零年二月十日舉行之股東特別大會,以 將上述大會延期,董事會將於適當時候釐定日 期、時間及地點,以(其中包括)採納本公司之 新名稱及新細則。

## 致謝

對於管理團隊及全體僱員於本年度為本集團所 作寶貴貢獻之投入及努力,以及全體股東、業務 夥伴及客戶之一直支持,本人謹代表董事會致 以衷心感激及謝意。來年,我們期望憑藉我們的 共同努力,上述挑戰均可迎刃而解,進而令本集 團達致成功。

Liu Tingan Chairman and Chief Executive Officer

Hong Kong, 27 March 2020

主席兼行政總裁 <mark>劉廷安</mark>

香港,二零二零年三月二十七日

#### **FINANCIAL PERFORMANCE**

For the Year, the Group recorded a total revenue of HK\$208.94 million, representing a decrease of approximately 46.27% as compared with the total revenue of HK\$388.89 million for the corresponding year in 2018. Such a decrease in revenue was mainly due to realised and unrealised fair value losses of listed securities incurred by treasury investments segment of the Group and decrease of revenue from financial services segment. The total revenue of the Group for the Year represented by the manufacturing segment and financial services amounted to HK\$425.09 million (2018: HK\$513.47 million) and HK\$Nil million (2018: HK\$283 million), respectively. The loss for the treasury investments segment was HK\$216.15 million (2018: HK\$207.41 million).

Loss before income tax for the Year reported a net loss of approximately HK\$602.60 million (2018: HK\$509.58 million), which was mainly attributable to the realised and unrealised fair value losses on financial investments held for trading through profit or loss ("**FVTPL**") of approximately HK\$228.44 million and HK\$137.58 million respectively and impairment loss on trade receivables, other receivables, loan receivables and note receivables of HK\$185.38 million in total.

Loss attributable to owners of the Company for the Year amounted to approximately HK\$658.62 million, as compared with the loss attributable to owners of the Company of approximately HK\$427.67 million for the corresponding year in 2018. Basic loss per share attributable to owners of the Company for the Year was approximately 29.83 Hong Kong cents, as compared with the basic loss per share of 19.39 Hong Kong cents for the corresponding year in 2018.

#### 財務回顧

本年度,本集團錄得總收入為208.94百萬港 元,較二零一八年同年的總收入388.89百萬港 元減少約46.27%。收入減少主要是因為本集 團的財務投資分類產生已變現及未變現上市證 券公平值虧損以及來自金融服務分部之收入減 少所致。本集團於本年度之製造分類及金融服 務的總收入分別為425.09百萬港元(二零一八 年:513.47百萬港元)及零百萬港元(二零一八 年:82.83百萬港元)。財務投資分類之虧損為 216.15百萬港元(二零一八年:207.41百萬港 元)。

本年度之除所得税前虧損錄得虧損淨額約 602.60百萬港元(二零一八年:509.58百萬港 元),主要是由於計入損益(「按公平值計入損 益」)的持作買賣用途金融投資之已變現及未變 現公平值虧損分別約228.44百萬港元及137.58 百萬港元以及貿易應收賬款、其他應收款項、應 收貸款及應收票據之減值虧損合共185.38百萬 港元所致。

本年度之本公司擁有人應佔虧損為約658.62百 萬港元,而二零一八年同年本公司擁有人應佔 虧損約427.67百萬港元。本公司擁有人應佔本 年度每股基本虧損約為29.83港仙,而二零一八 年同年之每股基本虧損為19.39港仙。

## **FINAL DIVIDENDS**

The Board has resolved not to recommend any declaration of final dividend payment for the Year (2018: HK\$Nil).

## **BUSINESS REVIEW**

#### **Manufacturing business**

During the Year, the principal business of the Group's manufacturing segment remained unchanged and was involved in the manufacture and sale of a wide range of PCBs.

Compared to the revenue for the year of 2018, the sales of goods in the Group's manufacturing segment decreased by approximately 17.21% from approximately HK\$513.47 million in 2018 to approximately HK\$425.09 million in 2019 whereas its gross profit margin decreased from 11.26% in 2018 to 8.72% in 2019.

#### **Treasury investments**

During the Year, the Group's treasury investment team continued to make effective use of its available financial resources in monitoring and making investment/disposal on a wide variety of financial assets including investments in listed and unlisted equities and debt securities, investment in funds, and the provision of financial assistance to independent third parties.

For the Year, the Group's treasury investment segment recorded a loss of approximately HK\$442.80 million in the form of realised and unrealised fair value losses and interest income. The substantial fair value losses arising from the adverse market price changes of listed securities held by the Group was mainly due to the downturn of the Hong Kong stock market and the downward share price performance of the individual listed securities during the Year. The impairment losses arisen as a result of the increase in credit-impaired receivables of the treasury investment segment.

## 末期股息

董事會議決不建議就本年度宣派任何末期股息 付款(二零一八年:零港元)。

## 業務回顧 製造業務

於本年度,本集團製造分類之主要業務維持不 變,其從事製造及銷售各種印刷線路板。

相比於二零一八年的收入,本集團製造分類的 貨品銷售由二零一八年約513.47百萬港元減少 約17.21%至二零一九年約425.09百萬港元,而 毛利率由二零一八年的11.26%減少至二零一九 年的8.72%。

#### 財務投資

於本年度,本集團之財務投資團隊繼續有效地 使用其可用財務資源,監察及投資/出售不同 種類的金融資產,其中包括投資上市及非上市 股本及債務證券、投資基金、以及向獨立第三方 提供財務援助。

於本年度,本集團之財務投資分類以已變現及 未變現公平值虧損及利息收入之形式錄得虧損 約442.80百萬港元。本集團所持有之上市證券 因不利市場價格變動而產生之重大公平值虧損 主要由於本年度香港股票市場下挫,以及個別 上市證券的股價表現向下所致。財務投資分類 之信貸減值應收款項增加導致產生減值虧損。

#### **Financial services**

The Group currently has obtained the licenses to conduct Type 1 (Dealing in Securities), Type 4 (Advising on Securities), Type 6 (Advising on Corporate Finance) and Type 9 (Asset Management) under section 127(1) of the SFO and to participate in the debt, asset and shareholding restructuring business in the People's Republic of China ("**PRC**").

#### Asset management

During the Year, the Group continued to act as general partner of several offshore private funds launched by the Group which were related to investments under the concept of One Belt One Road (the "**OBOR**"). Besides, the Group has set up several offshore private funds (the "**HKBridge Funds**") for investments in listed equity security investments and unlisted debt investments.

Up to 31 December 2019, the Group made a total sum of contributions of approximately HK\$1.56 billion to some of the funds. Out of the total of 14 investment funds established by the Group during the years of 2017 and 2018, 9 were related to OBOR and 5 were related to HKBridge Funds, the aggregated amount of assets under management was approximately HK\$4.11 billion.

The Group gradually started to build its credential in the asset management business and established a solid foundation for further development in the years to come.

#### Investment, consultancy and corporation solution services

For investment, consultancy and corporation solution services, the Group built up a professional team with investment banking and corporate finance experience and exposures in order to improve the efficiency and quality of services.

During the Year, the Group did not engage in any consultancy and corporate solution services due to the current capital market fluctuations.

#### 財務服務

本集團現時已取得牌照進行證券及期貨條例第 127(1)條項下第1類(證券交易)、第4類(就證 券提供意見)、第6類(就機構融資提供意見)及 第9類(提供資產管理),並於中華人民共和國 (「中國」)參與債務、資產及股權重組業務。

#### 資產管理

於本年度,本集團繼續擔任多個由本集團推出 的離岸私募基金的普通合夥人,該等離岸私募 基金與一帶一路理念(「一帶一路」)下的投資有 關。此外,本集團已設立多個投資於上市股本證 券投資及非上市債務投資之離岸私募基金(「港 橋基金」)。

截至二零一九年十二月三十一日,本集團向部 分基金注資合共約15.6億港元。本集團於二零 一七年及二零一八年共設立14個投資基金,其 中9個與一帶一路有關及5個與港橋基金有關, 所管理資產總額約為41.1億港元。

本集團逐步開始建立其於資產管理業務之履 歷,並奠定穩健基礎,於未來數年作進一步發 展。

#### 投資、諮詢及企業解決方案服務

投資、諮詢及企業解決方案服務方面,本集團建 立了具備投資銀行及企業融資經驗及知識的專 業團隊,以提高服務效率及質素。

於本年度,由於目前資本市場波動,故本集團並 無提供任何諮詢及企業解決方案服務。

## FINANCIAL REVIEW Liquidity and Financial Resources

The Group generally finances its operations through a combination of internally generated cash flows, shareholders' equity and borrowings from banks and the independent third parties.

As at 31 December 2019, the Group had total equity of approximately HK\$2,178.78 million (31 December 2018: HK\$2,846.15 million) and net debts (trade payables, other payables and accruals, loans from Directors, and borrowings less bank balances and deposits) of approximately HK\$2,058.60 million (31 December 2018: HK\$2,027.67 million), representing a gearing ratio, defined as net debts over total equity plus net debts, of 48.58% (31 December 2018: 41.60%).

The Group's net current assets of approximately HK\$1,851.53 million (31 December 2018: HK\$1,129.24 million) consisted of current assets of approximately HK\$3,493.48 million (31 December 2018: HK\$2,988.01 million) and current liabilities of approximately HK\$1,641.95 million (31 December 2018: HK\$1,858.77 million), representing a current ratio of 2.13 (31 December 2018: 1.61).

As at 31 December 2019, the Group's current assets consisted of approximately HK\$19.45 million (31 December 2018: HK\$134.03 million) held as bank balances and deposits, which were mainly denominated in HK\$ and RMB.

The Group's manufacturing segment's current assets also consisted of approximately HK\$109.09 million (31 December 2018: HK\$107.59 million) as trade receivables. Debtors turnover days was 94 days (31 December 2018: 77 days).

## **財務回顧** 流動資金及財務資源

本集團一般以其內部所得現金流量、股東資本 及銀行及獨立第三方借貸之組合為業務提供資 金。

於二零一九年十二月三十一日,本集團之權益 總額為約2,178.78百萬港元(二零一八年十二 月三十一日:2,846.15百萬港元)及負債淨額 (貿易應付賬款、其他應付賬款及應計費用、 來自董事之貸款,以及借款減銀行結餘及存 款)為約2,058.60百萬港元(二零一八年十二月 三十一日:2,027.67百萬港元),錄得負債權益 比率(即負債淨額除以權益總額加負債淨額計 算)為48.58%(二零一八年十二月三十一日: 41.60%)。

本集團之流動資產淨值為約1,851.53百萬港元 (二零一八年十二月三十一日:1,129.24百萬港 元),包括流動資產為約3,493.48百萬港元(二 零一八年十二月三十一日:2,988.01百萬港元) 及流動負債為約1,641.95百萬港元(二零一八 年十二月三十一日:1,858.77百萬港元),流 動比率為2.13(二零一八年十二月三十一日: 1.61)。

於二零一九年十二月三十一日,本集團之流動 資產包括持作銀行結餘及存款約19.45百萬港 元(二零一八年十二月三十一日:134.03百萬港 元),其主要以港元及人民幣計值。

本集團之製造分類流動資產亦包括約109.09百 萬港元(二零一八年十二月三十一日:107.59百 萬港元)為貿易應收賬款。應收賬款週轉日為94 日(二零一八年十二月三十一日:77日)。

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The Group's inventories decreased from approximately HK\$57.94 million as at 31 December 2018 to approximately HK\$56.34 million as at 31 December 2019. Inventory turnover days in the Group's manufacturing segment was 53 days (31 December 2018: 46 days). Trade payables decreased from approximately HK\$131.14 million as at 31 December 2018 to approximately HK\$113.32 million as at 31 December 2019. Creditors turnover days was approximately 107 days (31 December 2018: 105 days).

#### **Interest-bearing Borrowings**

The bank loans were secured by certain buildings and rightof-use asset related to leasehold land, corporate guarantee of the Company and personal guarantee of a Director during the Year. As at 31 December 2019, bank loans of approximately HK\$139.37 million (31 December 2018: HK\$120.05 million) carried fixed interest rates ranging from 2.58% to 4.35% per annum (31 December 2018: 1.00% to 4.35% per annum).

As at 31 December 2019, other loans with independent third parties amounting to approximately HK\$640.00 million (31 December 2018: HK\$890.00 million) were unsecured, interestbearing at a rate of 3% per annum (31 December 2018: 3% to 7.5% per annum) and repayable within the next twelve months (31 December 2018: HK\$450,000,000 and HK\$440,000,000 of which are repayable within the next twelve months and within the next 2 years respectively). The remaining balance of other loans was secured by equity interests in certain subsidiaries of the Group's manufacturing segment and other security and guarantee, bearing interest at a rate of 5% to 8% per annum (31 December 2018: 5% per annum) and HK\$188,889,000 and HK\$660,000,000 of which are repayable within the next twelve months and within the next twelve months and within the next 2018: 5% per annum) and HK\$188,889,000 and HK\$660,000,000 of which are repayable within the next twelve months and within the next 3 years respectively. 本集團之存貨由二零一八年十二月三十一日約 57.94百萬港元減少至二零一九年十二月三十一 日之約56.34百萬港元。本集團製造分類存貨週 轉日為53日(二零一八年十二月三十一日:46 日)。貿易應付賬款由二零一八年十二月三十一 日之約131.14百萬港元減少至二零一九年十二 月三十一日之約113.32百萬港元。應付賬款週 轉日約為107日(二零一八年十二月三十一日: 105日)。

#### 計息借貸

銀行貸款於本年度以若干樓宇及與租賃土地有 關之使用權資產、本公司提供的企業擔保以及一 名董事之個人擔保作抵押。於二零一九年十二 月三十一日,約為139.37百萬港元(二零一八 年十二月三十一日:120.05百萬港元)的銀行 貸款以介乎2.58厘至4.35厘(二零一八年十二 月三十一日:1.00厘至4.35厘)的固定年利率計 息。

於二零一九年十二月三十一日,與獨立第三方 的其他貸款中金額約為640.00百萬港元(二零 一八年十二月三十一日:890.00百萬港元)的貸 款為無抵押、按年利率3厘(二零一八年十二月 三十一日:年利率3厘至7.5厘)計息及須於未來 十二個月償還(二零一八年十二月三十一日:其 中450,000,000港元及440,000,000港元分別須 於未來十二個月內及於未來兩年內償還)。其他 貸款的餘額以本集團製造分類的若干附屬公司 之股權以及其他抵押及擔保作抵押,按年利率5 厘至8厘(二零一八年十二月三十一日:年利率5 厘至8厘(二零一八年十二月三十一日:年利率5 厘)計息,其中188,889,000港元及660,000,000 港元分別須於未來十二個月內及於未來3年內 償還。

Apart from the secured borrowings described above, there were loans advanced by Mr. Cheok Ho Fung, an executive Director ("Mr. Cheok") of HK\$90.05 million at an effective interest rate of 7% per annum (2018: 7% per annum). The maturity date of the aforesaid loans was 2 January 2019 which has been expired without a new loan agreement. The loan is now repayable on demand and is subject to mutual negotiation for extension and repayment terms and conditions in the foreseeable future. Furthermore, there was another loan advanced by Mr. Liu Tingan ("Mr. Liu"), a former executive Director, of HK\$1.00 million which is non-interest bearing and has no fixed terms of repayment. The financial assistances provided by Mr. Cheok and Mr. Liu were connected transactions under Chapter 14A of the Rules ("Listing Rules") Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). However, they are fully exempted from the reporting, announcement and independent shareholders' approval requirements pursuant to the Listing Rules.

## SIGNIFICANT INVESTMENTS

As at 31 December 2019, the Group held financial assets at FVTPL of approximately HK\$333.86 million of which the club debenture of HK\$4.27 million was classified as non-current assets and the listed equity investments of HK\$329.59 million was classified as current assets in the Consolidated Statement of Financial Position of the Group.

除上文所述之有抵押借款外,亦有貸款90.05百 萬港元由執行董事卓可風先生(「卓先生」)按實 際年利率7%(二零一八年:年利率7%)墊付。 前述貸款之到期日為二零一九年一月二日,其 在沒有訂立新貸款協議之情況下經已屆滿。貸 款現須按要求償還,並在可見未來就延長及償 蒙縣及條件互相磋商。此外,另一筆由前執行 董事劉廷安先生(「劉先生」)墊付之貸款1.00百 萬港元為不計息及並無固定還款期。此筆由卓 先生及劉先生提供之財務資助屬香港聯合交易 所有限公司(「聯交所」)證券上市規則(「上市 規則」)第14A章項下之關連交易。然而,其根據 上市規則獲全面豁免遵守申報、公告及獨立股 東批准之規定。

## 重大投資

於二零一九年十二月三十一日,本集團持有按公 平值計入損益之金融資產約333.86百萬港元, 當中,於本集團綜合財務狀況表內,會籍債權證 4.27百萬港元分類為非流動資產,而上市股權 投資329.59百萬港元分類為流動資產。

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Management Discussion and Analysis 管理層討論及分析

## Subscription of Interest in Funds

Listed below are the particulars of the Group's major unlisted fund investments:

## 認購基金之權益

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下文載列本集團之主要非上市基金投資之詳
情:
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Name of unlisted funds	Notes	Location	Cost/ Fair value as at 1 January 2019	Subscribe/ (Disposal) during the year	Fair value as at 31 December 2019	Approximate percentage of investments attributable to the Group's total assets	Return for the year ended 31 December 2019	Fair value (loss)/gain for the year ended 31 December 2019 截至 二零一九年
非上市基金名稱	附註	地點	於二零一九年 一月一日之 成本/公平值 <i>(HK\$<sup>(000)</sup> (千港元)</i>	本年度認購/ (出售) <i>(HK\$'000) (千港元)</i>	於二零一九年 十二月三十一日 之公平値 <i>(HK\$'000) (千港元)</i>	投資佔本集團 資產總值之 概約百分比	截至 二零一九年 十二月三十一日 止年度之回報 <i>(HK\$'000) (千港元)</i>	+二月三十一日 止年度之 公平值 (虧損)/收益 <i>(HK\$'000)</i> <i>(千港元)</i>
Partners Special Opportunities Fund I	(a)	Cayman Islands	207,187	(171,465)	N/A	N/A	-	(35,722)
(the "Partners Fund") Partners Special Opportunities Fund I (「博大基金」)	(a)	開曼群島	207,187	(171,465)	不適用	不適用	-	(35,722)
Huarong International Fortune Innovation LP (the "Huarong Fund")	(b)	Cayman Islands	-	-	-	0.00%	-	-
Huarong International Fortune Innovation LP (「華融基金」)	(b)	開曼群島	-	-	-	0.00%	-	-
Hindedton Er (1 + Ma as 2 ) Hong Kong Bridge One Belt One Road Natural Resource Fund LP (the "Natural Resource Fund")	(C)	Cayman Islands	595,000	(632,955)	N/A	N/A	N/A	37,955
Hong Kong Bridge One Belt One Road Natural Resource Fund LP (「自然資源基金」)	(C)	開曼群島	595,000	(632,955)	不適用	不適用	不適用	37,955
(日前為日前卒至立) Hong Kong Bridge One Belt One Road Fixed Income Fund LP (the "Fixed Income Fund")	(d)	Cayman Islands	595,000	(630,057)	N/A	N/A	N/A	35,057
(the Fixed income Fund ) Hong Kong Bridge One Belt One Road Fixed Income Fund LP	(d)	開曼群島	595,000	(630,057)	不適用	不適用	不適用	35,057

(「固定收益基金」)

#### (a) Partners Fund

On 25 January 2017, the Group contributed HK\$200 million into the Partners Fund. The Partners Fund is managed by Grand Highlight Investments Limited (Partners Investment Management Limited tendered its resignation as the manager of the Partners Fund with effect from 4 September 2019), with the objective of generating long term capital appreciation for its investors. The subscription of the Partners Fund constituted a disclosable transaction under Chapter 14 of the Listing Rules and further details of which were set out in the Company's announcements dated 25 January 2017 and 22 October 2019 respectively.

According to the placing memorandum of the Partners Fund, the investment objective of the Partner Fund is to generate long term capital appreciation for its shareholders and the Partners Fund will seek to achieve its investment objective primarily by investing in debt securities or equity securities of both private and listed companies in Hong Kong or elsewhere or in such other financial instruments as the investment adviser(s) may determine. The Group received the cumulated return from Partners Fund of HK\$36,000,000 as at 31 December 2019.

With reference to the investment objectives of the Partners Fund and the extensive experience and skills of the directors of the Partners Fund and the manager, the Board believes that the subscription of the Partners Fund will enable the Group to capture investment opportunities and further diversify the Group's investment portfolio. The subscription is also in alignment with the Group's expansion plan on carrying out financial investments by investing in high yield equity and debt products to maximise the long-term investment return of the Group. During the Year, the Group obtained joint control of the Partners Fund. The Partners Fund has been transferred to "Investments in joint ventures" since then.

#### (a) 博大基金

於二零一七年一月二十五日,本集團向 博大基金注資200百萬港元。博大基金 由Grand Highlight Investments Limited (Partners Investment Management Limited由二零一九年九月四日起辭任博 大基金經理)管理,旨在為其投資者帶來 長期資本增值。根據上市規則第14章,認 購博大基金構成須予披露交易,其進一步 詳情載於本公司日期分別為二零一七年 一月二十五日及二零一九年十月二十二 日之公告。

根據博大基金之配售備忘錄,博大基金 之投資目標乃為其股東產生長期資本增 值,而博大基金將主要透過投資於香港或 其他地方之私營及上市公司之債務證券 或股本證券或投資顧問可能決定之有關 其他金融工具而尋求達致其投資目標。於 二零一九年十二月三十一日,本集團自博 大基金收取累計回報36,000,000港元。

經參考博大基金之投資目標以及博大基 金董事及管理人之豐富經驗及技能,董事 會認為認購博大基金將令本集團能夠把 握投資機會,並進一步使本集團之投資組 合更多元化。認購事項亦與本集團透過投 資高收益股本及債務產品以進行財務投 資之擴展計劃一致,以盡量增加本集團之 長期投資回報。於本年度,本集團取得博 大基金之共同控制權。自此,博大基金已 轉移至「於合營企業之投資」。

#### (b) Huarong Fund

On 10 April 2017, the Group contributed HK\$340 million in Huarong Fund as one of the limited partners. Huarong Fund is managed by Huarong International Capital Limited, an exempted company incorporated in the Cayman Islands with limited liability. The net proceeds raised by Huarong Fund were used to acquire not more than HK\$2.23 billion of shares in Fullshare Holdings Limited, a company of which the shares are listed on the Stock Exchange (HKSE Stock Code: 607), and such other assets with mutual consent by all limited partners of Huarong Fund. The contributions made to Huarong Fund constituted a disclosable transaction under Chapter 14 of the Listing Rules and further details of which were set out in the Company's announcements dated 23 December 2016, 8 December 2017, 11 December 2017, 26 March 2018, 3 July 2018, 2 October 2018, 3 January 2019, 16 August 2019 and 22 October 2019 respectively.

Pursuant to a share charge agreement entered into on 22 March 2017 with two chargers which are independent parties of the Group, 69,120,000 Zall Shares (as defined below) were provided in favour of the Group's subscription of interest in Huarong Fund as security for the full and punctual performance of all the secured liabilities. The Group recognised the fair value of Zall Shares of HK\$293,000,000 as derivative financial asset as at 31 December 2018.

As at 31 December 2019, with reference to the substantial fair value losses arising from the adverse market price changes of the listed securities held by Huarong Fund, the fair value of the investment in Huarong Fund was zero (31 December 2018: zero) if the distribution net sale proceeds of the Huarong Fund was calculated.

The Group is in the process of litigation in connection with the Huarong Fund. Further announcement(s) will be published regarding any significant developments on the litigation as and when appropriate.

#### (b) 華融基金

於二零一七年四月十日,本集團作為有 限合夥人之一向華融基金注資340百萬港 元。華融基金由華融國際融資有限公司 (一間於開曼群島註冊成立之獲豁免有限 公司)管理。華融基金籌集之所得款項淨 額已用於收購不多於22.3億港元之豐盛 控股有限公司(該公司為股份於聯交所上 市之公司(香港聯交所股份代號:607)) 股份及華融基金所有有限合夥人共同同 意之有關其他資產。根據上市規則第14 章,向華融基金之注資構成須予披露交 易,其進一步詳情載於本公司日期分別為 二零一六年十二月二十三日、二零一十年 十二月八日、二零一七年十二月十一日、 二零一八年三月二十六日、二零一八年七 月三日、二零一八年十月二日、二零一九 年一月三日、二零一九年八月十六日及二 零一九年十月二十二日之公告。

根據與兩名質押人(其為本集團之獨立 第三方)於二零一七年三月二十二日訂 立之股份質押協議,已為本集團認購華 融基金提供69,120,000股卓爾股份(定 義見下文),作為全面及準時履行所有 抵押責任之抵押。本集團於二零一八年 十二月三十一日內確認卓爾股份公平值 293,000,000港元為衍生金融資產。

於二零一九年十二月三十一日,參考華融 基金持有之上市證券之不利市價變動產 生重大公平值虧損,倘計算華融基金之分 派銷售所得款項淨額,則於華融基金之 投資之公平值為零(二零一八年十二月 三十一日:零)。

本集團正在進行有關華融基金之訴訟。 本公司將於適當時候就該訴訟之任何重 大發展刊發進一步公告。

#### (c) Natural Resource Fund

On 14 May 2017 and 12 March 2018, the Group contributed HK\$220 million and HK\$375 million respectively in Natural Resource Fund, while the Group also acted as the general partner of the Natural Resource Fund, as the second-tier limited partners. Further details of the Natural Resource Fund were set out in the Company's announcements dated 14 May 2017, 12 March 2018 and 22 October 2019 respectively.

According to the Amended and Restated Limited Partnership Agreement of the Natural Resource Fund, the primary purpose of the Natural Resource Fund is to achieve long-term capital appreciation, principally through investing in equity, equity-related investments, fixed income securities, debt instruments and loans in connection with energy, mining or agricultural businesses, or infrastructure relating to any of the foregoing.

On 16 May 2019, all parties of the Natural Resource Fund entered into a memorandum of understanding to agree that the first-tier limited partner has withdrawn from the partnership and have no further or continuing interests in the partnership upon receipt of all contributions and returns on 29 March 2019. Under such circumstances and according to the accounting policy of the Group, the investment in Natural Resource Fund shall be derecognized from financial assets at FVTPL and its assets, liabilities and results have been consolidated to the Group since then.

With reference to the investment objectives of the Natural Resource Fund, the general partner continues to look for a new first-tier limited partner to expand the fund investing activities. The Board considers that all the subscription of interests in the Natural Resource Fund were beneficial to the Group and its shareholders as a whole, by generating the returns from medium to long term investments and to enhance the experience of assets management in the coming years.

#### (c) 自然資源基金

於二零一七年五月十四日及二零一八年 三月十二日,本集團向自然資源基金分別 注資220百萬港元及375百萬港元,其中 本集團亦擔任自然資源基金之普通合夥 人,作為二級有限合夥人。有關自然資源 基金之進一步詳情載於本公司日期為二 零一七年五月十四日、二零一八年三月 十二日及二零一九年十月二十二日之公 告。

根據自然資源基金之經修訂及重列有限 合夥協議,自然資源基金之主要目的為主 要透過有關能源、礦業或農業業務或與任 何前述有關之基建之股權、股權相關投 資、固定收益證券、債務工具及貸款之投 資而達致長期資本增值。

於二零一九年五月十六日,自然資源基金 之所有訂約方訂立諒解備忘錄,以協定一 級有限合夥人已撤出合夥企業,且於二零 一九年三月二十九日收取所有出資及回 報後,不會於合夥企業擁有進一步或持 續權益。於有關情況下及根據本集團之 會計政策,於自然資源基金之投資須取消 確認為按公平值計入損益之金融資產, 自此,其資產、負債及業績已於本集團綜 合入賬。

參考自然資源基金之投資目標,普通合夥 人繼續尋找新一級有限合夥人以擴大基 金投資業務。董事會認為,透過於未來數 年產生中期至長期投資回報及提升資產 管理經驗,所有認購自然資源基金之權益 均對本集團及其股東整體有利。

#### (d) Fixed Income Fund

On 14 May 2017 and 12 March 2018, the Group contributed HK\$220 million and HK\$375 million respectively in Fixed Income Fund, while the Group also acted as the general partner of the Fixed Income Fund, as the second-tier limited partners. Further details of the Fixed Income Fund were set out in the Company's announcements dated 14 May 2017, 12 March 2018 and 22 October 2019 respectively.

According to the Amended and Restated Limited Partnership Agreement of the Fixed Income Fund, the primary purpose of the Fixed Income Fund is to achieve long-term capital appreciation, principally through investing in fixed income securities, debt instruments and loans, including without limitation loans, convertible bonds, fixed income securities, money market, convertible securities.

On 16 May 2019, all parties of the Fixed Income Fund entered into a memorandum of understanding to agree that the first-tier limited partner has withdrawn from the partnership and have no further or continuing interests in the partnership upon receipt of all contributions and returns on 29 March 2019. Under such circumstances and according to the accounting policy of the Group, the investment in Fixed Income Fund shall be derecognized from financial assets at FVTPL and its assets, liabilities and results have been consolidated to the Group since then.

With reference to the investment objectives of the Fixed Income Fund, the general partner continues to look for a new first-tier limited partner to expand the fund investing activities. The Board considers that all the subscription of interests in the Fixed Income Fund was beneficial to the Group and its shareholders as a whole, by generating the returns from medium to long term investments and to enhance the experience of assets management in the coming years.

#### (d) 固定收益基金

於二零一七年五月十四日及二零一八年 三月十二日,本集團向固定收益基金分別 注資220百萬港元及375百萬港元,本集 團亦擔任固定收益基金之普通合夥人,作 為二級有限合夥人。關於固定收益基金之 進一步詳情分別載於本公司日期為二零 一七年五月十四日、二零一八年三月十二 日及二零一九年十月二十二日之公告。

根據固定收益基金之經修訂及重列有限 合夥協議,固定收益基金之主要目的為主 要透過於固定收益證券、債務工具及貸款 (包括但不限於貸款、可換股債券、固定 收益證券、貨幣市場、可換股證券)之投 資而達致長期資本增值。

於二零一九年五月十六日,固定收益基金 之所有訂約方訂立諒解備忘錄,以協定一 級有限合夥人已撤出合夥企業,且於二零 一九年三月二十九日收取所有出資及回 報後,不會於合夥企業擁有進一步或持 續權益。於有關情況下及根據本集團之 會計政策,於固定收益基金之投資須取消 確認為按公平值計入損益之金融資產, 自此,其資產、負債及業績已於本集團綜 合入賬。

參考固定收益基金之投資目標,普通合夥 人繼續尋找新一級有限合夥人以擴大基 金投資業務。董事會認為,透過於未來數 年產生中期至長期投資回報及提升資產 管理經驗,所有認購固定收益基金之權益 均對本集團及其股東整體有利。

## **Subscription of Listed Securities**

認購上市證券

Listed below are the particulars of the Group's major listed 下文載列本集團之主要上市股權投資之詳情: equity investment:

				As at 31 December 2019 於二零一九年十二月三十一日				For the year ended 31 December 2019 截至二零一九年十二月三十一日止年度		
Name of investees 被投資公司名稱	Notes	Number of shares 股份數目	shares interest held 所持有權益	Cost/ Fair value as at 1 January 2019 於二零一九年 一月一日之 成本/公平值 ( <i>HK\$</i> 1000) ( <i>千港元</i> )	Market prices 市價	Market value 市值 ( <i>HK\$</i> (000) ( <i>千港元</i> )	Approximate percentage of investments attributable to the Group's total assets 投資佔本集團 資產總值 之概約百分比	Dividend received 已收股息 (HK\$'000) (千港元)	Disposal loss 出售虧損 (HK\$ <sup>000)</sup> ( <i>千港元</i> )	Fair value loss 公平値虧損 ( <i>HK\$</i> 000) ( <i>千港元</i> )
				( , , 5, 5)		( , , 6, 6)		( , , ) , ) , )	( , , ), ( )	( , , 8 , 8 , 9
SuperRobotics Limited (HKSE Stock Code: 8176) ("SuperRobotics") (the "SuperRobotics Shares Batch 1") 地 1990を用いつコ(まままたないいいます。	(e)	64,148,063	12.67%	186,029	2.90	186,029	4.14%	N/A	N/A	N/A
超人智能有限公司(香港聯交所股份代號 8176)(「超人智能」)										
(「第一批超人智能股份」) SuperRobotics Limited	(e)	64,148,063	12.67%	186,029	2.90	186,029	4.14%	不適用	不適用	不適用
(HKSE Stock Code: 8176) ("SuperRobotics Shares Batch 2") 超人智能有限公司	(f)	41,666,666	8.23%	250,000	2.90	120,833	2.69%	N/A	N/A	(129,167)
(香港聯交所股份代號:8176) (「第二批超人智能股份」) Huarong Investment Stock	(f)	41,666,666	8.23%	250,000	2.90	120,833	2.69%	不適用	不適用	(129,167)
Corporation Limited (HKSE Stock Code: 2277)		04.470.000	1.00%	24.442	0.07	22 726	0.540/			(0.117)
("Huarong") 華融投資股份有限公司 (香港聯交所股份代號:2277)	(g)	84,170,000	4.63%	31,143	0.27	22,726	0.51%	N/A	N/A	(8,417)
(「華融」) Crown International Corporation Limited	(g)	84,170,000	4.63%	31,143	0.27	22,726	0.51%	不適用	不適用	(8,417)
(HKSE Stock Code: 727) ("Crown") 皇冠環球集團有限公司	(h)	60,000,000	1.75%	51,600	N/A	N/A	N/A	N/A	(3,600)	N/A
(香港聯交所股份代號 : 727) (「皇冠」)	(h)	60,000,000	1.75%	51,600	不適用	不適用	不適用	不適用	(3,600)	不適用
Zall Smart Commerce Group Limited (HKSE Stock Code: 2098) ("Zall") 卓爾智聯集團有限公司	(b) & (i)	69,120,000	0.59%	293,000	N/A	N/A	N/A	N/A	(224,839)	N/A
(香港聯交所股份代號:2098) (「卓爾」)	(b) 及 (i)	69,120,000	0.59%	293,000	不適用	不適用	不適用	不適用	(224,839)	不適用

#### (e) Absolute Return Fund

On 6 December 2019, the Group entered into a deed of adherence and assignment, pursuant to which the Group acquired the interest of 75% of HKBridge Absolute Return Fund, L.P. (the "**Absolute Return Fund**") at the consideration of HK\$160,000,000 to become one of the limited partners, while the Group also acted as the general partner and manager of the Absolute Return Fund. The fair value of SuperRobotics Shares Batch 1 being asset/portfolio investment under the Absolute Return Fund at the date of acquisition amounted to HK\$186,029,000. Further details of the Absolute Return Fund were set out in the Company's announcement dated 6 December 2019. The Absolute Return Fund has become a subsidiary of the Group since 6 December 2019.

The Absolute Return Fund's investment objective is to generate returns by investing all or substantially all its assets in equity securities of portfolio companies in the industry of in-flight wireless network engineering and services with their main business in Hong Kong (the "**Portfolio Investment**"). The Absolute Return Fund may choose to invest all or substantially all of its assets in a single investment. It is therefore possible that the underlying investments of the Portfolio Investment will be concentrated.

With reference to the investment objectives of the Absolute Return Fund, the Absolute Return Fund currently holds the Portfolio Investment in relation to the broad application of artificial intelligence technology in telecommunications and the construction of intelligent cities. The general partner and manager are continuing to research on the industry of high and new technology to expand the fund investing activities. The Board considers that the subscription of interests in the Absolute Return Fund was beneficial to the Group and its shareholders as a whole, by generating the returns from medium to long term investments and to enhance the experience of assets management in the coming years.

#### (e) 絕對回報基金

於二零一九年十二月六日,本集團訂 立信守及轉讓契據,據此,本集團按 代價160,000,000港元收購HKBridge Absolute Return Fund, L.P.(「絕對回報 基金」)之75%權益,以成為有限合夥人 之一,而本集團亦擔任絕對回報基金之普 通合夥人兼經理。於收購日期,第一批超 人智能股份(作為絕對回報基金項下之資 產/組合投資)之公平值為186,029,000 港元。有關絕對回報基金之進一步詳情 載於本公司日期為二零一九年十二月六 日之公告。絕對回報基金已自二零一九年 十二月六日起成為本集團之附屬公司。

絕對回報基金之投資目標為透過將其全 部或絕大部分資產投資於飛行無線網絡 工程及服務行業之投資組合公司(其主 要業務位於香港)(「**組合投資**」)之股本 證券產生回報。絕對回報基金可選擇將其 全部或絕大部分資產投資於單一投資。因 此,組合投資之相關投資可能將會集中。

經參考絕對回報基金之投資目標,絕對回 報基金目前持有組合投資,其有關人工智 能科技於電訊及建設智慧城市之廣泛應 用。普通合夥人兼經理正繼續研究高新技 術產業,以擴大基金投資活動。董事會認 為,認購絕對回報基金之權益可於未來數 年帶來中長期投資回報及豐富資產管理 之經驗,從而對本集團及其股東整體而言 有利。

#### (f) SuperRobotics Shares Batch 2

On 23 November 2016, the Group agreed to enter into a placing letter with a placing agent, pursuant to which, among others, the Group (i) subscribed for a total number of 35,416,666 shares ("SuperRobotics **Shares**") in SuperRobotics at a subscription price of HK\$4.80 each, of which its shares are listed on the GEM of the Stock Exchange (HKSE Stock Code: 8176) and (ii) acquired 6,250,000 SuperRobotics Shares from New Cove Limited (a then substantial shareholder of SuperRobotics) at a purchase price of HK\$4.80 each. On 5 December and 14 December 2016, the above two transactions were completed respectively, and a total consideration of approximately HK\$200.0 million (exclusive of stamp duty, trading fees, transaction levies and brokerage) was paid out by the Group. Further details of the subscription and acquisition of SuperRobotics Shares Batch 2 were set out in the Company's announcement dated 23 November 2016.

The principal activities of SuperRobotics are the provision of engineering products and related services and the sales of beauty products and provision of therapy services.

The Board noted that the robust development of the robotic industry in the PRC represents an enormous potential for market expansion for SuperRobotics in the future. The construction of intelligent cities has been in full swing based upon the artificial intelligent technology. The wide application of intelligent robotics covers from police use to various aspects such as services and security. The investment team of the Group considered that the long-term investment in SuperRobotics would generate the returns to the Group after the realization and the large-scale expansion of the use of relevant technologies in the future.

#### (f) 第二批超人智能股份

於二零一六年十一月二十三日,本集團同 意與一名配售代理訂立配售函件,據此 (其中包括),本集團(i)向超人智能按認 購價每股4.80港元認購總數35,416,666 股股份(「**超人智能股份**」)(其股份於聯 交所GEM 上市(香港聯交所股份代號: 8176));及(ii)向New Cove Limited(為 超人智能當時之主要股東)按購買價每 股4.80港元收購6,250,000股超人智能股 份。以上兩項交易已分別於二零一六年 十二月五日及十二月十四日完成,而本 集團已支付總代價約200.0百萬港元(不 包括印花税、交易費、交易徵費及經紀佣 金)。有關認購及收購第二批超人智能股 份之進一步詳情載於本公司日期為二零 一六年十一月二十三日之公告。

超人智能之主要業務為提供工程產品與 相關服務以及銷售美容產品及提供療程 服務。

董事會注意到,中國機器人行業之蓬勃 發展乃超人智能未來市場擴大的龐大潛 力。依託人工智能技術,智慧城市的建設 如日中天。智能機器人的應用從警用開始 廣泛深入服務安保等各個方面。本集團之 投資團隊認為,於未來實現及大規模擴大 有關技術用途後,於超人智能之長期投資 將為本集團產生回報。

#### (g) Huarong Shares

On 8 December 2017, the Group acquired a total number of 88,000,000 shares ("**Huarong Shares**") in Huarong (whose shares are listed on the Stock Exchange (HKSE Stock Code: 2277)) through a broker from an independent third party at a price of HK\$0.90 per share. The total consideration of HK\$79.20 million for the acquisition of Huarong Shares was financed by the net proceeds received from the exercise of a put option during 2017. On 5 February 2018 and 6 February 2018, the Group further acquired a total of 2,600,000 Huarong Shares at the average price of HK\$1.32 per share through a broker from an independent third party. Further details of the acquisition in 2017 were set out in the Company's announcement dated 8 December 2017.

The principal activities of Huarong are direct investments, financial services and others and foundation and substructure construction services.

Due to the unexpected continuing downturn share price performance of Huarong, the Group's investment team decided to minimise the continuing unrealised losses by completing the disposal of a total number of 6,430,000 Huarong Shares through a broker at the total consideration of approximately HK\$3.35 million during the year of 2018.

The Board noted that Huarong generated a stable revenue from direct investment and financial services but suffered significant impairment losses in financial investments. The investment team of the Group considered that the core business operation of Huarong would be improved in the future.

#### (g) 華融股份

於二零一七年十二月八日,本集團透過 經紀商以每股0.90港元之價格向獨立 第三方收購華融(其股份於聯交所上 市(香港聯交所股份代號:2277))總數 88,000,000股股份(「**華融股份**」)。收購 華融股份之總代價79.20百萬港元乃透過 二零一七年行使認沽期權收取之所得款 項淨額撥付。於二零一八年二月五日及二 零一八年二月六日,本集團透過經紀商向 獨立第三方以每股1.32港元之平均價格 進一步收購合共2,600,000股華融股份。 有關二零一七年收購之進一步詳情載於 本公司日期為二零一七年十二月八日之 公告。

華融之主要業務為直接投資、金融服務及 其他,以及地基及下部結構建築服務。

由於華融的股價表現持續下滑令人始料 不及,故本集團的投資團隊於二零一八 年決定透過經紀商以總代價約3.35百萬 港元,完成出售總數6,430,000股華融股 份,以期盡量降低持續未變現虧損。

董事會注意到,華融自直接投資及金融服 務產生穩定收益,惟於金融投資方面蒙受 重大減值虧損。本集團之投資團隊認為, 華融之核心業務營運將於未來有所改善。

#### (h) Crown Shares

On 28 December 2017, the Group acquired a total number of 80,000,000 shares ("**Crown Shares**") in Crown (whose shares are listed on the Stock Exchange (HKSE Stock Code: 727)) from an independent third party at the total consideration of HK\$70.00 million. Such acquisition did not constitute a notifiable transaction on the part of the Company pursuant to Chapter 14 of the Listing Rules. On the same date, the Group entered into a put option arrangement pursuant to which the grantor of the put option agreed to purchase the Crown Shares from the Group at a predetermined agreed exercise price.

The principal activities of Crown are investment in property, property development, hotel operations, and financial consultancy services in the PRC.

During the years of 2018 and 2019, the Group decided to minimise the continuing unrealised losses by completing the disposal of all 80,000,000 Crown Shares to recover the total amount of HK\$70.00 million. The Group has received the amount of the abovesaid consideration and ceased to have interest in Crown Shares since January 2019.

#### (h) 皇冠股份

於二零一七年十二月二十八日,本集團向 獨立第三方收購皇冠(其股份於聯交所 上市(香港聯交所股份代號:727))總數 80,000,000股股份(「皇冠股份」),總代 價為70.00百萬港元。根據上市規則第14 章,有關收購並不構成本公司之須予公告 交易。同日,本集團訂立認沽期權安排, 據此認沽期權之授出人同意按預定協定 行使價向本集團購買該等皇冠股份。

皇冠之主要業務為於中國之物業投資、 物業發展、酒店營運及金融顧問服務。

於二零一八年至二零一九年,本集團決定 盡量減少持續未變現虧損,透過完成出售 全部80,000,000股皇冠股份,以收回總額 70.00百萬港元。本集團已收取上述代價 金額,並由二零一九年一月起不再於皇冠 股份擁有權益。

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#### (i) Zall Shares

Shares of Zall ("**Zall Shares**") are the pledged securities in favour of the Group as security of the Group's investment in Huarong Fund.

The principal activities of Zall are the business in constructing and operating B2B trading platforms for consumer goods, agricultural products, chemicals, plastic raw materials, black and nonferrous metals, etc., and to provide services such as finance, property, logistics, crossborder trading and supply chain management based on the trading scenario and transaction data, and also to develop and operate large-scale, consumer product focused wholesale shopping malls.

During the Year, the Board continued to evaluate the risk of the recoverability of the principal amount of the investment. To minimize the loss of investment in Huarong Fund, the Group has disposed of all 69,120,000 Zall Shares through a broker for HK\$68,324,451 during the Year.

## (i) 卓爾股份

卓爾之股份(「**卓爾股份**」)為以本集團為 受益人之質押證券,作為本集團投資於華 融基金之抵押。

卓爾之主要業務為建設及運營消費品、 農產品、化工、塑料原材料、黑色及有色 金屬等B2B交易平台,並基於交易場景和 交易數據提供金融、物業、物流、跨境貿 易及供應鏈管理等服務,亦發展及經營大 型專營消費品的批發商場業務。

於本年度,董事會繼續評估收回投資本金 額之風險。為了盡量減少對華融基金之投 資損失,本集團於本年度已透過經紀以 68,324,451港元出售全部69,120,000股 卓爾股份。

## **PROVISION OF FINANCIAL ASSISTANCE**

During the Year, the Group also engaged in the provision of financial assistance to some independent third parties. As at 31 December 2019, the total outstanding receivables in relation to this activity amounted to approximately HK\$2,548.93 million (31 December 2018: HK\$1,441.40 million) and those transactions that were summarised below were relatively significant to the Group at the time of entering into the relevant agreements between the Group and those relevant independent third parties respectively.

#### **Zhanjiang Advance**

On 22 March 2017, the Group entered into a loan facility agreement with 湛江市鼎盛房地產開發有限公司 ("**Zhanjiang Borrower**") and the guarantors for the provision of a loan facility of not more than RMB200 million ("**Loan Facility**"). Details in relation to the provision of financial assistance was sent out in the Company's announcement dated 22 March 2017.

Due to the default of repayment and failure of the negotiation for the settlement of the Loan Facility, the Group filed a statement of claims(起訴狀) on 30 June 2019 at the Intermediate People's Court of Shaoguan 韶關市中級人民法院 ("Shaoguan Court") against the Zhanjiang Borrower and the guarantors to claim for the principal amount of the Loan Facility of RMB200.00 million and the interest accrued which remained outstanding amounted to approximately RMB60.75 million as at 30 June 2019. Subsequent to the filing, the Group received a notice of acceptance for litigation proceedings(受理案件通 知書) issued by Shaoquan Court on 16 July 2019. On 24 July 2019, the Group paid the required litigation fee to Shaoguan Court to confirm the first hearing of the said litigation proceedings which was originally scheduled to be held on 20 August 2019, but was adjourned to be held on 14 January 2020. Details in relation to the legal proceedings was set out in the Company's announcement dated 25 July 2019.

## 提供財務資助

於本年度,本集團亦向若干獨立第三方提供財 務資助。於二零一九年十二月三十一日,此活動 的未支付應收款項總額為約2,548.93百萬港元 (二零一八年十二月三十一日:1,441.40百萬港 元),下文概列之交易為本集團分別與該等相關 獨立第三方訂立相關協議時對於本集團相對重 大之交易。

#### 湛江貸款

於二零一七年三月二十二日,本集團與湛江市 鼎盛房地產開發有限公司(「湛江借款人」)及 擔保人訂立貸款融資協議,以提供不超過人民 幣200百萬元之貸款融資(「貸款融資」)。有關 提供財務資助之詳情已載於本公司日期為二零 一七年三月二十二日之公告。

由於拖欠還款及就貸款融資之還款之磋商失 敗,本集團於二零一九年六月三十日於韶關市 中級人民法院(「**韶關法院**」)針對湛江借款人及 擔保人遞交起訴狀,以就貸款融資本金額人民 幣200.00百萬元及於二零一九年六月三十日仍 未償還之應計利息約人民幣60.75百萬元提出申 索。於遞交起訴狀後,本集團於二零一九年七月 十六日接獲韶關法院發出的受理案件通知書。 於二零一九年七月二十四日,本集團向韶關法 院支付所需案件受理費,確認上述受理案件之 首次聆訊(原訂於二零一九年八月二十日舉行, 惟押後至二零二零年一月十四日舉行)。有關法 律程序之詳情已載於本公司日期為二零一九年 七月二十五日之公告。 On 2 February 2020, the Group was informed by Shaoguan Court that the date of the first hearing of the said litigation proceedings was adjourned to a date and time to be determined in due course due to the COVID-19 outbreak.

The Group has already taken legal actions in order to claim against the assets of the Zhanjiang Borrower and the guarantors, and will also continue to consult with PRC legal advisors for further legal actions. Further announcement(s) will be made regarding any significant developments on the above litigation as and when appropriate.

### Weihai Advance

On 16 August 2017, the Group and a lending agent entered into the entrusted loan agreement pursuant to which the Group agreed to grant the entrusted loan to Weihai Guosheng Runhe Property Development Co. Ltd. (威海國盛潤禾置業有限公司) ("Weihai Borrower"), a company established in the PRC with limited liability for the amount of RMB150 million for a term of two years, which carried an expected rate of return of 18% per annum. The provision of financial assistance to the Weihai Borrower constituted a disclosable transaction under Chapter 14 of the Listing Rules and further details of which were set out in the Company's announcement dated 16 August 2017.

On 8 January 2019, the Group had fully received the principal amount of RMB150 million and all accrued interest from Weihai Borrower.

於二零二零年二月二日,本集團接獲韶關法院 通知,指上述訴訟之首次聆訊日期因新冠病毒 爆發而將予延期,日期及時間將於適當時候確 定。

本集團已採取法律行動對湛江借款人及擔保人 之資產提出申索,亦將繼續就進一步法律行動 諮詢中國法律顧問。本公司將於適當時候就上 述訴訟之任何重大發展作出進一步公告。

#### 威海貸款

於二零一七年八月十六日,本集團與貸款代理訂 立委託貸款協議,據此,本集團同意向威海國盛 潤禾置業有限公司(「**威海借款人**」),一間於中 國成立之有限公司)授出人民幣150百萬元之委 託貸款,年期為兩年,預期回報率為每年18%。 根據上市規則第14章,向威海借款人提供財務 資助構成須予披露交易,其進一步詳情載於本 公司日期為二零一七年八月十六日之公告。

於二零一九年一月八日,本集團已由威海借款 人悉數收到本金額人民幣150百萬元及全部已 累計利息。

#### **Zhonghong Advance**

On 25 January 2018, the Group entered into a loan agreement with Zhonghong Holding Co., Ltd. (the "Zhonghong Borrower") in the amount of RMB200 million ("Zhonghong Advance"). To secure the recovery of the principal amount of the provision of financial assistance and to reduce the risk of impairment loss, on 13 September 2018, the Group filed an application for arbitration proceedings at the Shenzhen Court of International Arbitration (the "SCIA") against Zhonghong Borrower and the relevant guarantors for the breach of the supplemental agreements and the guarantee agreement dated 3 September 2018. On 18 September 2018, the Group received the notice of acceptance for arbitration proceedings issued by the SCIA. Further details of the Zhonghong Advance in relation to the provision of financial assistance and the abovesaid developments on the arbitrations were set out in the Company's announcements dated 13 February 2018, 19 March 2018, 25 May 2018, 6 September 2018, 20 September 2018 and 3 May 2019 respectively.

The Group will continue to consult with PRC legal advisors for further legal actions against Zhonghong Borrower and the relevant guarantors. Further announcement(s) will be made regarding any significant developments on the above arbitrations as and when appropriate.

Meanwhile, in order to increase the recoverability of the Zhonghong Advance, the Group has been exploring potential buyers or property developers with high reputation during the past two years to set up the restructuring arrangement between Zhonghong Borrower and existing creditors of Zhonghong Borrower.

#### 中弘貸款

於二零一八年一月二十五日,本集團與中弘控 股股份有限公司(「中弘借款人」)訂立金額為人 民幣200百萬元之貸款協議(「中弘貸款」)。為 確保收回提供財務援助的本金額及降低減值虧 損的風險,於二零一八年九月十三日,本集團就 違反日期為二零一八年九月三日的補充協議及 擔保協議針對中弘借款人及相關擔保人向深赴 擔保協議針對中弘借款人及相關擔保人向深 調整仲裁院(「深圳國際仲裁院」)提交仲裁程序 申請。於二零一八年九月十八日,本集團接獲由 深圳國際仲裁院發出之仲裁程序立案通知書。 有關提供財務援助及上述仲裁程序立案通知書。 有關提供財務援助及上述仲裁和書。 有關提供財務援助及上述仲裁和書。 有關提供財務援助及上述仲裁和書。 一八年二月 十三日、二零一八年三月十九日、二零一八年五 月二十五日、二零一八年五月三日之公告。

本集團將繼續諮詢中國法律顧問,就中弘借款 人及相關擔保人採取進一步的法律行動。本公 司將於適當時候就上述仲裁的任何重大發展另 行刊發公告。

與此同時,為了增加中弘貸款的可收回性,本集 團於過去兩年一直物色具有良好聲譽的潛在買 家或物業開發商,為中弘借款人與中弘借款人 之現時債權人設立重組安排。

## FOREIGN EXCHANGE EXPOSURE

Sales of the Group's products in manufacturing segment are principally denominated in US dollars and the purchases of materials and payments of operational expenses are mainly denominated in US dollars, HK dollars and RMB. Most of the Group's purchases and expenses during the Year are denominated in RMB. As such, the Group had incurred a net exchange gain of HK\$3.13 million for the Year (2018: loss of HK\$6.72 million) due to the depreciation of RMB.

As at 31 December 2019, the Group had not entered into any financial instruments for hedging purpose. Nevertheless, the Board will continue to monitor foreign exchange exposure in the future and will consider hedging such exposure to minimise exchange risk should the need arise.

## **RISK AND UNCERTAINTIES**

## Macroeconomic Risk

The Group is operating in a highly competitive business and economic environment, the manufacturing segment in particular. Manufacturing segment is in a turmoil, being greatly affected by the recent Sino-US trade war and its customers which are highly volatile, combined with the rising labour and production costs. The Group's manufacturing segment has to compete with its competitors on various factors such as product variety, product performance, customer service, quality, pricing, new product innovation, timely delivery and brand recognition.

On the other hand, volatility in the Hong Kong securities market may affect the Group's performance on listed securities investments resulting in fluctuations in unrealised fair value gains or losses. An interest rate hike is likely and will not only affect the Group's cost of borrowings, but also costs of purchase of materials.

## 外匯風險

本集團製造分類之產品銷售主要以美元為結算 單位,而採購物料及支付經營支出則主要以美 元、港元及人民幣計值。本集團於本年度之大部 分採購及支出以人民幣計值。因此,本集團已因 人民幣貶值而於本年度產生匯兑收益淨額3.13 百萬港元(二零一八年:虧損6.72百萬港元)。

於二零一九年十二月三十一日,本集團並無訂 立任何作對沖用途之金融工具。然而,董事會日 後將繼續監察外匯風險,並考慮在需要時對沖 該等風險,以盡量減低外匯風險。

## 風險及不確定因素 宏觀經濟風險

本集團在競爭激烈的營商及經濟環境下經營, 當中以製造分類為甚。製造分類深受近期中美 貿易戰及客戶極不穩定影響,動盪不穩,此外勞 工及生產成本亦不斷上漲。本集團的製造分類 必須與其競爭對手在多項不同因素方面競爭, 例如產品種類、產品表現、客戶服務、品質、定 價、產品創新、按時付運及品牌認可度。

另一方面,香港證券市場波動可能會影響本集 團上市證券投資的表現,導致未變現公平值收 益或虧損波動。利率有可能攀升,不僅將影響本 集團的借貸成本,亦對材料採購成本有所衝擊。

#### **Credit Risk**

The Group has policies in place to ensure that sales are made and services are provided to customers with an appropriate credit history. The Group mainly trades with recognised and creditworthy third parties. It is the Group's policy that credit terms are granted subject to in-depth credit verification procedures. In addition, trade receivable balances are monitored on an ongoing basis and trade receivable balances of manufacturing segment are substantially covered by credit insurance. In this regard, the management team considers that the Group's credit risk under the manufacturing segment is minimal. Since the Group mainly trades with recognised and creditworthy third parties, there is no requirement for collaterals.

In respect of loans to associates, loan receivables and note receivables, the Group assesses the background and financial conditions of the debtors, and requests securities pledged from the debtors and/or guarantee as collaterals from the debtors' related parties in order to minimise credit risk.

The Group's maximum exposure to credit risk, which will cause a financial loss to the Group due to the failure to perform an obligation by the counterparties arising from the carrying amount of the respective recognised financial assets, was stated in the consolidated statement of financial position of the Group as at 31 December 2019.

#### **Foreign Currency Risk**

As the PCBs business is operating in the PRC, the Company faces foreign currency risks due to the exchange gain/loss from exchange rate fluctuations as well as the currency conversion risk due to converted net asset value fluctuations of investment projects in the PRC. To effectively manage the foreign currency risk, the Company closely monitors foreign exchange markets and utilises multiple strategic approaches, such as optimising cash management strategy and deploying project finance instruments, to contain foreign exchange risk.

#### 信貸風險

本集團設有政策以確保銷售及服務乃向信貸記 錄合適的客戶作出。本集團主要與經認可且信 譽良好的第三方交易。本集團的政策為於深入 信貸查核程序後方授出信貸期。此外,貿易應收 賬款結餘獲持續監控及製造分類的貿易應收賬 款結餘絕大部分由信貸保險保障。就此而言,管 理團隊認為本集團製造分類之信貸風險極微。 由於本集團主要與經認可且信譽良好的第三方 交易,故無需抵押品。

就授予聯營公司的貸款、應收貸款及應收票據 而言,本集團評估債務人的背景及財務狀況,並 要求債務人提供證券作抵押及/或債務人的關 聯方提供擔保作為抵押品,藉此盡量降低信貸 風險。

由於對手方未能履行責任而導致本集團產生財 務損失的本集團最高信貸風險,乃來自本集團 於二零一九年十二月三十一日的綜合財務狀況 表內列賬的相關已確認金融資產賬面值。

## 外匯風險

由於印刷線路板業務於中國經營,故本公司因 匯率波動所產生的匯兑收益/虧損以及中國投 資項目的已兑換資產淨值波動導致的匯兑風險 而面臨外匯風險。為了有效管理外匯風險,本公 司密切監控外匯市場,並使用多種戰略方針(如 優化現金管理策略及調配項目融資工具)以管 理外匯風險。

#### NUMBER AND REMUNERATION OF EMPLOYEES

As at 31 December 2019, excluding those employed by the Company's associates, the Group had 1,183 employees (31 December 2018: 1,353 employees). For the Year, our total staff costs amounted to HK\$149.25 million (31 December 2018: HK\$182.52 million).

Under the Group's remuneration policy, employees are rewarded in line with market rate and in compliance with statutory requirements of all jurisdictions where it operates. Employees are also granted discretionary bonus subject to the individual's performance and business results of the Group.

The Group follows a policy of encouraging its subsidiaries to send their staff to attend training classes or seminars that are related directly or indirectly to the Group's businesses.

## SHARE AWARD SCHEME

On 17 May 2016, the Company adopted a share award scheme (the "Share Award Scheme"), which is not subject to the provisions of Chapter 17 of the Listing Rules. The purposes of the Share Award Scheme are (i) to provide those eligible persons with an opportunity to acquire a proprietary interest in the Company, (ii) to encourage and retain such individual to work with the Company; and (iii) to provide additional incentive for them to achieve performance goals, with a view to achieving the objectives of increasing the value of the Company and aligning with the interests of those eligible persons directly to shareholders of the Company (the "Shareholders") through their ownership of shares in the Company (the "Shares"). Further details of the Share Award Scheme in relation to the adoption, amendments and fulfilments were set out in the Company's announcements and circulars dated 17 May 2016, 7 June 2016, 21 June 2016, 5 July 2016, 24 August 2016, 14 September 2016, 30 September 2016, 31 March 2017 and 3 April 2018 respectively.

## 僱員數目及薪酬

於二零一九年十二月三十一日,除本公司聯營 公司所聘請者外,本集團有1,183名僱員(二 零一八年十二月三十一日:1,353名)。於本年 度,總員工成本為149.25百萬港元(二零一八年 十二月三十一日:182.52百萬港元)。

根據本集團之薪酬政策,僱員乃遵照本集團所 有經營所在司法權區之法例規定,獲得僱員符 合市場水平之薪酬。僱員亦按照個人表現及本 集團業務業績而獲授酌情花紅。

本集團一貫鼓勵其附屬公司保送員工參加與本 集團業務直接或間接相關之培訓課程或研討 會。

## 股份獎勵計劃

於二零一六年五月十七日,本公司採納股份獎 勵計劃(「**股份獎勵計劃**」),其並不受上市規則 第十七章之條文規限。股份獎勵計劃之目的是(i) 向該等合資格人士提供機會購入本公司之自營 權益;(ii)鼓勵及挽留該等個人為本公司工作; 及(iii)向彼等提供達到表現目標之額外獎勵,以 達致提高本公司價值之目標及透過本公司股份 (「股份」)擁有權將該等合資格人士與本公司股 東(「**股東**」)之利益直接掛鈎。有關採納、修訂 及達成股份獎勵計劃之進一步詳情載於本公司 日期分別為二零一六年五月十七日、二零一六 年六月七日、二零一六年六月二十一日、二零 一六年七月五日、二零一六年八月二十四日、二 零一六年九月十四日、二零一六年九月三十日、 二零一七年三月三十一日及二零一八年四月三 日之公告及通函。

At the special general meetings held on 20 July 2016 and 27 October 2016 respectively, each of Mr. Liu and Mr. Zhou Huorong ("**Mr. Zhou**") as the then executive Directors of the Company was entitled under the certain vesting conditions to receive an aggregate of 60,000,000 new Shares in the following five years respectively pursuant to the Share Award Scheme.

Up to the date of this report, 12,000,000 Shares awarded under the Share Award Scheme ("**Award Shares**") for the year of 2016 and 12,000,000 Award Shares for the year of 2017 were issued and vested to Mr. Liu, 12,000,000 unissued Award Shares for the year of 2018 were forfeited. Mr. Liu indicated his willingness to relinquish his right of entitlement to 12,000,000 unissued Award Shares for year of 2019 and 12,000,000 unissued Award Shares for the year of 2020 voluntarily. Furthermore, a total of 12,000,000 Award Shares for the year of 2016 were issued and vested to Mr. Zhou and the remaining 48,000,000 unissued Award Shares became lapsed due to Mr. Zhou ceased to be an executive Director with effect from 26 July 2017.

Mr. Liu, as the former executive Director and Chief Executive Officer of the Company, proposed the Board to consider the termination of the Share Award Scheme in order to reduce the operating cost and due to the changes of the operating strategies of the Group as reported at the Board meeting held on 27 March 2020. The Board resolved (i) to enter into an agreement with Mr. Liu for the termination and cancellation of the remaining 24,000,000 unissued Award Shares, and (ii) to terminate and cancel the Share Award Scheme, and as a result, no further grant of Award Shares will be made thereunder with effect from 27 March 2020.

於二零一六年七月二十日及二零一六年十月 二十七日舉行之股東特別大會上,劉先生及周 伙荣先生(「**周先生**」)(作為本公司當時的執行 董事)各自分別有權根據股份獎勵計劃按若干歸 屬條件於其後五年收取合共六千萬股新股份。

直至本報告日期,有關二零一六年根據股份獎 勵計劃授出之之一千二百萬股股份(「獎勵股 份已發行及歸屬予劉先生,有關二零一八年之 一千二百萬股未發行獎勵股份已被沒收。劉先 生表示有意自願放棄有權收取有關二零一八年之 之一千二百萬股尚未發行獎勵股份及有關二零 二零年之一千二百萬股尚未發行獎勵股份之罄 利。此外,有關二零一六年之合共一千二百萬股 獎勵股份已發行及歸屬予周先生,惟由於周先 生自二零一七年七月二十六日起不再擔任執行 董事,故餘下四千八百萬股未發行獎勵股份已 告失效。

為減少經營成本及由於在二零二零年三月 二十七日舉行之董事會會議上所報告之本集團 經營策略變動,劉先生(作為本公司前執行董事 及行政總裁)建議董事會考慮終止股份獎勵計 劃。董事會決議(i)與劉先生訂立協議,以終止及 註銷餘下二千四百萬股尚未發行獎勵股份:及 (ii)終止及註銷股份獎勵計劃,因此,自二零二零 年三月二十七日起,將不會再根據股份獎勵計 劃授出任何獎勵股份。

## **CAPITAL COMMITMENTS**

As at 31 December 2019, the Group had no significant capital commitments (31 December 2018: HK\$Nil).

## **EVENTS AFTER THE REPORTING YEAR**

Since the COVID-19 outbreak in early 2020, a series of precautionary and control measures have been and continued to be implemented across the PRC. The epidemic caused temporary disruption in business. It may foresee temporary impact on the sale and operation of the manufacturing segment and financial services segment in the first half year of 2020. As at the date of this report, the Group was not aware of any material effect on the financial results of the Group as a result of the COVID-19 outbreak. The Group will actively work utmost on epidemic prevention and control, and daily operation management to reduce the impact of the epidemic on the Group's operations and financial performance.

## **CLOSURE OF REGISTER OF MEMBERS**

The register of members of the Company will be closed from Wednesday, 17 June 2020 to Monday, 22 June 2020, both days inclusive. In order to qualify for the attendance of the forthcoming annual general meeting of the Company to be held on Monday, 22 June 2020, share transfer forms accompanied by relevant share certificates must be lodged with the Company's Branch Share Registrar and Transfer Office in Hong Kong, Tricor Tengis Limited, Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, not later than 4:30 p.m. on Tuesday, 16 June 2020.

## 資本承擔

於二零一九年十二月三十一日,本集團並無重 大資本承擔(二零一八年十二月三十一日:零港 元)。

## 報告年度後事項

由二零二零年初新冠病毒爆發以來,全中國已 實施一系列防控措施,並將繼續執行。疫情導致 業務暫時中斷,可以預計於二零二零年上半年 對製造分類及金融服務分類之銷售及營運造成 暫時的影響。於本報告日期,本集團並不知悉由 於新冠病毒爆發而對本集團之財務業績造成任 何重大影響。本集團將於疫情防控及日常經營 管理方面積極努力,務求減輕疫情對本集團營 運及財務表現之影響。

#### 暫停股份過戶登記

本公司將於二零二零年六月十七日(星期三)至 二零二零年六月二十二日(星期一)期間(包括 首尾兩日)暫停股份過戶登記。為符合資格出席 本公司將於二零二零年六月二十二日(星期一) 舉行之應屆股東週年大會,股份過戶表格連同 有關股票必須於二零二零年六月十六日(星期 二)下午四時三十分之前送達本公司之香港股 份過戶登記分處卓佳登捷時有限公司,地址為 香港皇后大道東183號合和中心54樓。

## CODE ON CORPORATE GOVERNANCE PRACTICES

The Board and the management of the Company are of the opinion that during 2019, the Group has properly operated in accordance with the "Corporate Governance Code and Corporate Governance Report" (the "**CG Code**") which sets out (a) the code provisions (which are expected to comply with); and (b) the recommended best practices (which are for guidance only) in Appendix 14 to the Listing Rules. The Group has complied with the code provisions and one of the recommended best practices of the CG Code for the period from 1 January 2019 to 31 December 2019 except for one deviation of code provisions as stated in the section headed "Compliance with CG Code" below.

The Board is committed to the principles of transparency, accountability and independence highlighted by the CG Code to better enhance the value of the Shareholders and proper management of corporate assets in the following ways:

- ensuring the decision-making process, risk management process, internal audit and controls, disclosure of information and the communication with stakeholders are carried out in accordance with good management practices and compliance with the respective regulatory standards;
- 2. cultivating a culture of integrity, transparency and accountability for the Company, its staff and the Directors and emphasising the importance of their roles in such an environment; and
- adopting quality standards widely recognised to foster quality management in every aspect of daily operations to enhance the performance and value of the Company as a whole.

## 企業管治常規守則

董事會及本公司管理層認為,於二零一九年期 間,本公司已根據聯交所證券上市規則(「上市 規則」)附錄十四所載之「企業管治守則及企業 管治報告」(「企管守則」)妥為經營,當中載有 (a)守則條文(應予遵守):及(b)建議最佳常規 (僅屬指引)。本集團已於二零一九年一月一日 至二零一九年十二月三十一日期間遵守企管守 則之守則條文及一項建議最佳常規,惟下文「遵 守企管守則」一節所述一項偏離守則條文之情 況除外。

董事會致力奉行企管守則提倡之透明度、負責 任及獨立性原則,以按下列方式進一步提升股 東價值及公司資產之妥善管理:

- 確保根據良好管理常規及遵守相關監管準 則進行決策程序、風險管理程序、內部審 核及監控、資料披露及與持份者溝通;
- 建立本公司、員工及董事誠信、具透明度 及負責任之文化,並強調彼等之角色在有 關環境內之重要性;及
- 採納廣受認可之質素標準,以強化日常運 作上各個範疇之質素管理,從而提高本公 司整體表現及價值。

#### **Corporate Strategy**

The primary objective of the Company is to enhance longterm business return for Shareholders. To achieve this objective, the Group's strategy is to place high emphasis on achieving long-term financial performance and maintaining the Group's strong financial profit. The Chairman's Statement and the Management Discussion and Analysis contain discussions and analyses of the Group's performance and the basis on which the Group generates or preserves value over the longer term, and the basis on which the Group will execute its strategy for achieving the Group's objectives.

## **COMPLIANCE WITH CG CODE**

The Directors confirm that, for the Year, the Company acted in compliance with the code provisions set out in the CG Code contained in Appendix 14 to the Listing Rules save for the deviation mentioned below:

During the Year, Mr. Liu has been acting as an executive Director, the chairman of the Board as well as the chief executive officer of the Company. This arrangement deviates from the provision of A.2.1 of the CG Code, which provides that the roles of chairman and chief executive should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and chief executive should be clearly established and set out in writing.

The Directors are of the opinion that such arrangement during the Year enabled stronger leadership for managing the Company and carried out effective and efficient management and solid business and strategic planning. The Directors believe that such arrangement did not have a material adverse impact on the corporate governance of the Company during the Year.

#### 企業策略

本公司主要目標乃提高股東之長期業務回報。 為達成上述目標,本集團以高度重視實現長期財 務表現並維持本集團強健財務狀況作為策略。 主席報告及管理層討論及分析載有對本集團表 現、本集團長期產生或保留價值的基礎,以及本 集團執行其策略以達致本集團目標之方式之討 論及分析。

## 遵守企管守則

董事確認,於本年度,本公司已遵守上市規則附 錄十四所載之企管守則之守則條文,惟下文所 述之偏離除外:

於本年度,劉先生一直擔任本公司執行董事、董 事會主席兼本公司行政總裁之職位。此安排偏 離企管守則條文A.2.1,該條文規定主席與行政 總裁之角色應有區分,並不應由一人同時兼任。 主席與行政總裁之間職責之分工應清楚界定並 以書面列載。

董事認為,現行安排將為本公司的管理提供更 有力的領導,以及作出有效兼具效益的管理和 穩健的業務及策略規劃。董事相信,現有安排對 本公司之企業管治並無構成重大不利影響。 The Company has in practice complied with the requirements under C.3.3 of the CG Code relating to risk management and internal control during the year 2019. The Board has complied with the existing terms of reference for the audit committee of the Board (the "**Audit Committee**") so as to fulfill the requirements under C.3.3 of the CG Code.

## MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS OF LISTED ISSUERS (THE "MODEL CODE")

The Company has adopted its own code of conduct (the "**Own Dealing Code**") regarding securities transactions by Directors on terms no less exacting than the required standard set out in the Model Code in Appendix 10 to the Listing Rules.

The Company, having made specific enquiries, confirms that each member of the Board complied with the Own Dealing Code throughout the Year. Members of the Company's management, who, due to their positions in the Company, are likely to be in possession of inside information, also complied with the provisions of the Own Dealing Code.

The Own Dealing Code has been uploaded to the Company's website.

# CHANGES IN THE COMPOSITION OF THE BOARD DURING THE YEAR

Mr. Mao Yumin resigned as a non-executive Director with effect from 21 August 2019 due to his intention to concentrate on the pursuit and development of his other business activities. Further details were set out in the Company's announcement dated 21 August 2019.

With effect from 30 August 2019, Mr. Shan Yongxin has been appointed as an executive Director and a member of the executive committee of the Board and Mr. Li Yongjun has been appointed as a non-executive Director. Further details were set out in the Company's announcement dated 30 August 2019. 本公司實際上於二零一九年內已遵守企管守則 C.3.3之本項下有關風險管理及內部監控之新 規定。董事會已依循董事會審核委員會(「**審核** 委員會」)之現有職權範圍,以符合企管守則第 C.3.3條之規定。

## 上市發行人董事進行證券交易的標準 守則(「標準守則」)

本公司已採納條款與上市規則附錄十標準守則 所載規定標準同樣嚴格之有關董事進行證券交 易之本公司操守守則(「**本公司交易守則**」)。

本公司經作出具體查詢後確認,各董事會成員 於本年度一直遵守本公司交易守則。本公司管 理人員(因於本公司擔任之職務而可能擁有內 幕消息)已遵守本公司交易守則之條文。

本公司交易守則已上載於本公司網站。

## 於本年度董事會組成變動

毛裕民先生因有意專注於進行及發展其他業務 活動,已辭任非執行董事職務,自二零一九年八 月二十一日起生效。進一步詳情載於本公司日 期為二零一九年八月二十一日之公告。

自二零一九年八月三十日起,單用鑫先生已獲 委任為執行董事及董事會執行委員會成員,及 李永軍先生已獲委任為非執行董事。進一步詳 情載於本公司日期為二零一九年八月三十日之 公告。

## THE BOARD OF DIRECTORS

As at 31 December 2019, the Board consisted of seven Directors, with a variety and a balance of skills and experience in accounting, banking, manufacturing, marketing, finance and investment professions. Their biographical particulars are set out on pages 74 to 91 of this annual report. List of Directors and Their Role and Function, which sets out the members and composition of the Board, has been uploaded on the Stock Exchange's website and the Company's website.

Members of the Board and their respective attendance to Board meetings and general meetings held during the Year are as follows:

## 董事會

於二零一九年十二月三十一日,董事會由七名 董事組成,彼等具備會計、銀行、製造、市場推 廣、財務及投資專業之不同技術及經驗。彼等之 簡歷載於本年報第74至91頁。載列董事會成員 及組成之董事名單及其角色及職能已上載到聯 交所網站及本公司網站。

董事會成員及彼等於本年度內舉行之董事會會 議及股東大會之出席率如下:

		Number of	Number of
		attendance at	attendance at
		Board	general
		meetings 董事會會議	meetings 股東大會
Names of Directors	董事姓名	之出席率	之出席率
Executive Directors	執行董事		
Mr. Liu Tingan <i>(the Chairman and Chief</i>			
Executive Officer)		6/6	1/1
Mr. Cheok Ho Fung <i>(Deputy Chairman)</i>	卓可風先生( <i>副主席)</i>	2/6	0/1
Mr. Shan Yongxin	單用鑫先生 <i>(於二零一九年</i>		
(appointed on 30 August 2019)	八月三十日獲委任)	2/2	0/0
Non-executive Director	非執行董事		
Mr. Mao Yumin	毛裕民先生( <i>於二零一九年</i>		
(resigned on 21 August 2019)	八月二十一日辭任)	3/3	1/1
Mr. Li Yongjun	李永軍先生 <i>(於二零一九年</i>		
(appointed on 30 August 2019)	八月三十日獲委任)	2/2	0/0
Independent Non-executive Directors	獨立非執行董事		
("INEDs")	(「獨立非執行董事」)		
Mr. Ng Man Kung	吳文拱先生	6/6	1/1
Mr. Lau Fai Lawrence	劉斐先生	6/6	1/1
Mr. Mak Kwok Kei	麥國基先生	6/6	1/1
The number of Board meetings held during	the Year was 6. 本年度曾	舉行6次董事會會講	<del>差</del> o

The number of general meeting held during the Year was 1.

本年度曾舉行1次股東大會。

During the Year, the Company had reached the minimum requirement of three INEDs forming more than one-third of the Board, all of whom have accounting and related financial management expertise. They dedicated to provide the Company with professional advice with respect to the steady operation and development of the Company. They also exercised supervision and coordination to safeguard the interests of the Company and its Shareholders.

Each INED during the Year had provided an annual confirmation of independence to the Company pursuant to Rule 3.13 of the Listing Rules. Based on such annual confirmation received from each of the INEDs, the Company considers that all INEDs are still considered to be independent during their tenure of office in the Company for the purpose of Rule 3.13 of the Listing Rules.

All existing non-executive Director and INEDs have signed letters of appointment with the Company for a term of not more than three years, and will be subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Bye-laws of the Company and the requirements of the Listing Rules.

The remuneration of non-executive Directors is reviewed by the remuneration committee of the Board ("**Remuneration Committee**") and is fixed from time to time by the Board subject to the authority granted pursuant to the Company's Bye-laws by the Shareholders at the Company's general meetings.

As at the date of this report, the members of the Board are Mr. Liu Tingan (executive Director, Chairman of the Board and Chief Executive Officer), Mr. Cheok Ho Fung (executive Director and Deputy Chairman), Mr. Shan Yongxin (executive Director), Mr. Li Yongjun (non-executive Director), Mr. Ng Man Kung (INED), Mr. Lau Fai Lawrence (INED) and Mr. Mak Kwok Kei (INED). 於本年度,本公司已符合須具有三名獨立非執 行董事之最低要求,佔董事會超過三份之一,全 部具備會計及相關財務管理專業知識。彼等致 力就本公司之穩定經營及發展向本公司提供專 業意見。彼等亦進行監督及協調,以保障本公司 及其股東之利益。

於本年度,各獨立非執行董事已根據上市規則第 3.13條就其獨立性向本公司提交年度確認書。 基於自各名獨立非執行董事收取之有關年度確 認書,本公司認為,就上市規則第3.13條而言, 全體獨立非執行董事於在本公司任職期間均被 視為仍屬獨立人士。

全體現任非執行董事及獨立非執行董事已與本 公司簽訂委任書,任期均不多於三年,並須根據 本公司之組織細則及上市規則之規定,於本公 司之股東週年大會上輪流告退及重選連任。

非執行董事之薪酬由薪酬委員會(「**薪酬委員** 會」)檢討,並由董事會在股東根據本公司組織 細則於本公司股東大會上授出之授權之規限下 不時釐定。

於本報告日,董事會成員為劉廷安先生(執行董 事、董事會主席兼行政總裁)、卓可風先生(執 行董事兼副主席)、單用鑫先先(執行董事)、李 永軍先生(非執行董事)、吳文拱先生(獨立非 執行董事)、劉斐先生(獨立非執行董事)及麥 國基先生(獨立非執行董事)。

## THE OPERATION OF THE BOARD

One of the main responsibilities of the Board is to supervise and direct the management of the Company (the "Management") to operate under good corporate governance in order to maximise value of the Shareholders while balancing the interest of its various stakeholders. The Board holds meetings quarterly so as to monitor the performance and discuss the business development of the Company against the budget, to discuss and decide on major corporate, strategic and operational issues, and to evaluate any available investment opportunities.

The major duties performed by the Board are as follows:

- 1. setting the Company's values and standards;
- 2. setting the objectives of the Company and responsibilities of the Board and its various committees;
- 3. establishing the strategic direction for the Company;
- 4. setting targets for the management of the Group;
- 5. monitoring the performance of the management of the Group;
- 6. reviewing the annual and interim results of the Group;
- ensuring that a framework of prudent and effective internal control is in place to assess and manage the risk of the Group and implementing appropriate systems to manage these risks;
- 8. overseeing the Company's relationships with its Shareholders, customers, the community, various government authorities, interest groups and others;
- 9. identifying and assessing any matters of a substantial Shareholder or a Director resulting in conflict of interest;
- determining material acquisitions and disposals of assets, investments, capital, projects, authority levels, major treasury policies, risk management policies and key human resources issues; and

## 董事會之運作

董事會之其中一項主要職務為監督及指令本公 司之管理層(「管理層」)根據良好企業管治方式 經營業務,藉此盡量提升股東價值及權衡其不 同持份者之利益。董事會大約每季舉行一次會 議,以監察本公司在預算下之表現及討論其業 務發展,並討論及決定重大企業、策略及營運事 項,以及評核任何可得之投資良機。

董事會履行之主要職責如下:

- 1. 訂定本公司之價值觀與標準;
- 制定本公司之目標及董事會及旗下多個委員會之職責;
- 3. 確立本公司之策略性方向;
- 4. 為本集團管理層制定目標;
- 5. 監察本集團管理層之表現;
- 6. 審閱本集團之年度及中期業績;
- 確保推行審慎及有效之內部監控架構,以 評估及管理本集團之風險,以及施行合適 系統以管理該等風險;
- 監察本公司與其股東、客戶、社區、多個政府主管部門、權益組織及其他人士之間的關係;
- 識別及評估任何涉及主要股東或董事之利 益衝突之事宜;
- 決定重大收購及資產出售、投資、資本、項 目、權力水平、重大庫務政策、風險管理政 策及主要人力資源事宜;及

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11. considering and determining issues which are the responsibilities of the Board pursuant to the Company's Memorandum of Association and Bye-laws and the relevant laws and regulations in force by which the Company is governed from time to time.

The Board is also responsible for the following corporate governance duties:

- to develop and review the Company's policies and practices on corporate governance and make recommendations on any amendment or updating (if any);
- 2. to review and monitor the training and continuous professional development of Directors and the Company's senior management;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- 4. to develop, review and monitor the code of conduct and compliance manual (if any) applicable to the Company's employees and Directors;
- to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report (the "CG Report") under the CG Code; and
- 6. to be responsible for performing any other corporate governance duties and functions set out in the CG Code and the Listing Rules (as amended from time to time), or delegating the responsibility to a committee or committees (if applicable).

During the Year, the Company had reviewed its corporate governance policy by the Board in achieving high standards of corporate governance duties. The Board will further develop and review this policy regularly and at least annually so as to make recommendations on any amendment or updating (if any).

 考慮及決定根據本公司章程大綱及組織細 則以及不時規管本公司之有效相關法例及 法規屬董事會責任之事宜。

董事會亦負責以下企業管治職責:

- 制訂及檢討本公司之企業管治政策及常 規,就任何修訂或更新(如有)提出建議;
- 檢討及監察董事及本公司高級管理人員之 培訓及持續專業發展;
- 檢討及監察本公司在遵守法律及監管規定 方面之政策及常規;
- 制定、檢討及監察適用於本公司僱員及董 事之行為守則及合規手冊(如有);
- 檢討本公司遵守企管守則之情況及根據企 管守則於企業管治報告(「企業管治報告」) 內之披露;及
- 負責履行企管守則及上市規則(經不時修 訂)所載之任何其他企業管治職責及職能, 或將責任指派予一個委員會或多個委員會 (倘適用)。

於本年度,本公司已審閱董事會釐定之企業管 治政策,致力達到高水平之企業管治職責。董事 會將繼續定期及至少每年制訂及檢討此政策, 以就任何修訂或更新(如有)提出建議。 During the Year, the Board had delegated its authority to the nomination committee of the Board ("**Nomination Committee**") to review its board diversity policy for the Company and the terms of reference of the Nomination Committee. The Board (via the reporting from the Nomination Committee) had reviewed and considered the measurable objectives set for implementing the Company's board diversity policy during the Year and would, together with the Nomination Committee, regularly review the progress on achieving those objectives.

The Board delegates to the Management in respect of the major corporate matters as stated below:

- preparation of the annual and interim results of the Group to be approved by the Board;
- 2 execution of the corporate strategies and directions of the Group adopted by the Board;
- 3. implementation of sufficient systems of internal controls and risk management procedures of the Group; and
- 4. carrying out daily business operations and decisionmakings of the Group, etc.

#### **BOARD COMMITTEES**

As an integral part of good corporate governance, the Board has established various committees to oversee particular aspects of the Company's affairs. These committees are governed by their respective terms of reference, which describe the authorities and duties of these committees and will be regularly reviewed and updated by the Board. These committees include the Audit Committee, the Remuneration Committee, the Nomination Committee, and the executive committee (the "**Executive Committee**") of the Board whose terms of reference had been set out in writing respectively. 於本年度,董事會已授權提名委員會(「提名委員會」)檢討董事會成員多元化政策及提名委員 會之職權範圍。董事會已(透過提名委員會之匯 報)審閱及考慮本公司為於本年度就實行董事 會多元化政策而制定之可計量目標,並將連同 提名委員會定期檢討達致該等目標之進度。

董事會指派管理層處理下述主要公司事宜:

- 編製將由董事會批准之本集團年度及中期 業績;
- 執行經董事會採納之本集團企業策略及指示;
- 實施足夠之本集團內部監控系統及風險管 理程序;及
- 執行日常業務運作,以及就本集團之日常 業務作出決策等。

## 董事委員會

作為良好企業管治之一部份,董事會已成立多 個委員會,以監察本公司事務之特定範疇。該等 委員會受其各自之職權範圍所監管,而有關職 權範圍列明該等委員會之權力及職責,並將由 董事會定期檢討及更新。委員會包括董事會轄 下之審核委員會、薪酬委員會、提名委員會及執 行委員會(「**執行委員會**」),並已載列其各自之 書面職權範圍。

## ACCOUNTABILITY AND AUDIT

The Directors acknowledge their responsibility to prepare the financial statements that give a true and fair view of the state of affairs of the Group. The Board was aware of material uncertainties relating to events or conditions that might cast significant doubt upon the Group's ability to continue as a going concern which were detailed in note 3(b) to the consolidated financial statements. Having considered the factors in note 3(b), the Board has prepared the accounts on a going concern basis.

The reporting responsibilities of the Company's auditor, BDO Limited, are set out in the Independent Auditor's Report on pages 97 to 104 of the annual report.

## AUDIT COMMITTEE

The Audit Committee is composed of three INEDs throughout the Year.

The chairman of the Audit Committee is an INED who has the appropriate professional qualifications and experience in accounting or related financial management expertise as required by the Listing Rules. The Audit Committee discharges its responsibilities as follows and in accordance with its existing terms of reference being adopted by the Board:

- reviewing and monitoring the integrity of the interim and annual results and financial statements of the Company and of the Group and reviewing significant financial reporting judgements;
- 2. reviewing and monitoring the reporting, accounting and financial policies and practices of the Group;
- 3. reviewing and primarily responsible for making recommendation to the Board on the appointment, re-appointment, retirement, resignation or removal of the Company's external auditor and reviewing their remuneration and terms of engagement, discussing their audit plan and scope of audit, and monitoring the external auditor's independence, objectivity and effectiveness of the audit process up to applicable standard, and also reporting the issues raised by the external auditor, including but not limited to those stated in their management letter addressed to the Board, implementing policy on engaging external auditor to supply non-audit services;

## 問責性及審核

董事確認有責任編製真實及公平地反映本集團 業務狀況之財務報表。董事會知悉詳情載於綜 合財務報表附註3(b)之重大不明朗事件或情況 可能會嚴重影響本集團持續經營之能力。因此 充分考慮附註3(b)之因素後,董事會已按持續經 營基準編製賬目。

本公司核數師香港立信德豪會計師事務所有限 公司的申報責任載於年報第97至104頁的獨立 核數師報告。

## 審核委員會

於本年度內,審核委員會由三名獨立非執行董 事組成。

審核委員會主席為一名獨立非執行董事,彼在 會計或相關財務管理專業方面具備上市規則所 規定之合適專業資格及經驗。審核委員會根據 董事會採納之現有職權範圍履行之職責如下:

- 檢討及監察本公司及本集團中期及年度業 績及財務報表之完整性,並檢討重大財務 報告判斷;
- 檢討及監察本公司之匯報、會計與財務政 策及常規;
- 檢討及主要負責就本公司外聘核數師之委 聘、續聘、退任、辭任或罷免向董事會提出 建議,以及檢討其酬金及聘用條款,討論 其審核計劃與審核範圍,監察外聘核數師 之獨立性、客觀性及審核過程成效是否符 合適用標準,以及報告外聘核數師提出之 事宜(包括但不限於其致董事會之管理層 函件所述之事宜)、實行政策委聘外聘核 數師提供非審核服務;

- 4. acting as the key representative body for overseeing the Company's relations with the external auditor;
- 5. reviewing the fairness and reasonableness of connected transaction(s) or continuing connected transaction(s) of the Company, if any;
- 6. ensuring full access by the respective responsible teams of the Group under corporate governance function of any concerns that may have arisen during the course of their corporate governance works;
- 7. conducting annual review of the effectiveness of the Group's internal control and risk management systems as delegated by the Board and considering any findings of major investigation of its internal control and risk management matters; and ensuring the Group's management has discharged its duty to have an effective internal control and risk management system including the adequacy of resources, qualifications and experience of staff from the Group; and
- 8. reviewing arrangements which can be used by employees of the Company, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters, and the whistleblowing policy and system for employees which has been adopted by the Board on 27 March 2012.

- 擔任本公司與外聘核數師之間之主要代表,負責監察二者之間之關係;
- 檢討本公司之關連交易或持續關連交易 (如有)之公平性及合理性;
- 確保本集團專責企業管治職能之有關團隊 能夠全面接觸委員會,以處理可能於企業 管治運作過程中產生之任何關注事宜;
- 7. 按董事會授權對本集團之內部監控及風險 管理系統之有效性進行年度檢討,並考慮 其主要內部監控及風險管理事宜調查之任 何結果;及確保本集團管理層已履行其責 任,以達致有效之內部監控及風險管理系 統,包括本集團之資源之充足性、員工之 資歷及經驗;及
- 檢討本公司僱員可暗中就財務匯報、內部 監控或其他方面,及僱員之舉報政策及系統(董事會已於二零一二年三月二十七日 採納)可能發生之不正當行為提出關注之 安排。

During the Year, three Audit Committee meetings were held (whereas all of which had been held with the attendance of the Company's external auditor) to review the financial results and reports for the year ended 31 December 2018 and for the six months ended 30 June 2019, risk management and internal control processes, related party transactions, continuing connected transactions and discloseable transactions (if any), roles and responsibilities as well as works performed by the teams under corporate governance function, and the re-election of the Company's external auditor.

The Audit Committee has reviewed the consolidated annual results and financial statements of the Group for the Year, including the significant accounting principles and practices adopted by the Group.

This annual report has been reviewed by the Audit Committee.

The attendance record of each member of the Audit Committee at its meetings during the Year is set out below:

於本年度,審核委員會曾舉行三次會議(所有會 議均於本公司外聘核數師出席之情況下舉行), 以審閱截至二零一八年十二月三十一日止年度 及截至二零一九年六月三十日止六個月之財務 業績及報告、風險管理及內部監控程序、關連 人士交易、持續關連交易及須予披露交易(如 有)、專責企業管治職能團隊之角色及責任及所 進行之工作,以及重選外聘核數師。

審核委員會已審閱本集團本年度之綜合年度業 績及財務報表,包括本集團採納之重大會計原 則及慣例。

本年報已獲審核委員會審閲。

於本年度,各審核委員會成員於其會議之出席 紀錄載列如下:

		Attendance
Members of Audit Committee	審核委員會成員	出席率
Mr. Lau Fai Lawrence <i>(Chairman)</i>	劉斐先生 <i>(主席)</i>	3/3
Mr. Ng Man Kung <i>(Member)</i>	吳文拱先生 <i>(成員)</i>	3/3
Mr. Mak Kwok Kei <i>(Member)</i>	麥國基先生(成員)	3/3

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#### **Auditor's Remuneration**

The Audit Committee is responsible for considering the appointment and re-election of the external auditor and reviewing any non-audit functions performed by the external auditor, including whether such non-audit functions could lead to any potential material adverse effect to the Company. During the Year, the remunerations paid/payable to the external auditor, BDO Limited, were as follows:

#### 核數師酬金

審核委員會負責考慮委任及重選外聘核數師及 檢討任何由外聘核數師進行之非核數職能,包 括該等可能導致對本公司構成任何潛在重大不 利影響之非核數職能。於本年度內,本集團須向 外聘核數師香港立信德豪會計師事務所有限公 司支付以下費用:

Type of services provided by the external auditor	外聘核數師提供之服務類別	Fee paid/ payable 已付/應付費用 (HK\$'000) (千港元)
Audit services:	核數服務:	
Audit of the financial statements for the year ended	審核截至二零一九年十二月三十一日	
31 December 2019	止年度之年度財務報表	1,510
Non-audit services:	非核數服務:	
Review of continuing connected transaction(s)	審閱持續關連交易	10
Agreed-upon procedures on preliminary announcement	初步業績公佈之協定程序	
of results		30
Agreed-upon procedures on interim financial statements	;審閱截至二零一九年六月三十日止六個月	
for the six months ended 30 June 2019	之中期財務報表之協定程序	200
Report on environmental, social and governance	就環境、社會及管治發表報告	110
Subtotal:	小計:	1,860
Tax services	税務服務	69
		1,929

## **REMUNERATION COMMITTEE**

Throughout the Year, three members of the Remuneration Committee were INEDs.

The Remuneration Committee performs the following roles and functions in accordance with its terms of reference and its written remuneration policy adopted by the Board:

- ensuring formal and transparent procedures for overseeing, developing and determining policies on the remuneration packages of Directors and the Company's senior management;
- assessing the achievement and performance and reviewing the performance-based remuneration of executive Directors and the Company's senior management by reference to the Company's corporate goals;
- 3. approving the terms of executive Directors' service agreements or letters of appointment (as appropriate);
- 4. providing effective supervision and administration of the Company's share award or option schemes and other share incentive schemes (if available);
- 5. (i) determining with delegated responsibility on the remuneration packages of individual executive Directors and the Company's senior management or (ii) recommending to the Board on executive Directors' and the Company's senior management's remuneration packages whereas the Remuneration Committee adopted the aforesaid model (ii) during the Year, and (iii) reviewing the remuneration of non-executive Directors; and
- 6. ensuring that no Director or any of his associates is involved in deciding his own remuneration.

During the Year, the Company has reviewed and made recommendations to the Board on the remuneration packages of Directors and the Company's senior management.

#### 薪酬委員會

於本年度內薪酬委員會三名成員均為獨立非執 行董事。

薪酬委員會根據董事會所採納之職權範圍及其 書面薪酬政策履行以下職務及職能:

- 確保設有正規而具透明度之程序,以監 察、制定及釐定有關董事及本公司高級管 理人員薪酬待遇之政策;
- 因應本公司之企業目標而評核執行董事及 本公司高級管理人員之成就及表現,以及 檢討彼等按表現釐定之薪酬;
- 批准執行董事之服務協議或委任書(按適 用)之條款;
- 有效監督及管理本公司之股份獎勵及購股 權計劃及其他股份獎勵計劃(如有);
- 5. (i)獲授權釐定個別執行董事及本公司高級 管理人員之薪酬待遇,或(ii)就執行董事及 本公司高級管理人員之薪酬待遇向董事會 提出建議,然而薪酬委員會於本年度內採 納前述模式(ii),並(iii)檢討非執行董事之薪 酬待遇;及
- 確保概無董事或任何其聯繫人介入釐定其 本身之薪酬。

於本年度,本公司已就董事及本公司高級管理人 員之薪酬待遇作出檢討並向董事會提出建議。 During the Year, two Remuneration Committee meetings were held to discuss and review the remuneration packages and bonus (if any) of executive Directors and other Directors and the terms of their service agreements and letters of appointment, and the remuneration policy of the Company and the Group as well as the adoption of the share award scheme (with reference to the Remuneration Committee's terms of reference and Listing Rules). 於本年度,薪酬委員會曾舉行兩次會議,以討論 及檢討執行董事及其他董事之薪酬待遇及花紅 (如有)、其服務協議及委任書之條款、本公司 及本集團之薪酬政策,以及採納股份獎勵計劃 (參考薪酬委員會職權範圍及上市規則)。

The attendance record of each member of the Remuneration Committee at its meetings for the Year is set out below: 於本年度,各薪酬委員會成員於其會議之出席 紀錄載列如下:

A ... 1

	Attendance
薪酬委員會成員	出席率
吳文拱先生 <i>(主席)</i>	2/2
劉斐先生(成員)	2/2
麥國基先生( <i>成員)</i>	2/2
	吳文拱先生 <i>(主席)</i> 劉斐先生 <i>(成員)</i>

#### NOMINATION COMMITTEE

提名委員會

Throughout the year, three members of the Nomination 提名委員會三名成員均為獨立非執行董事。 Committee were INEDs.

The Nomination Committee performs the following roles and functions in accordance with its nomination procedures and criteria as follows and in accordance with its terms of reference and its written nomination policies adopted by the Board:

- 1. determining the policy for the nomination of Directors during the Year;
- 2. adopting the nomination procedures and the process and criteria to select and recommend candidates for directorship during the Year by considering the candidates' past performance and experience, academic and working qualifications, general market conditions in accordance with the requirements set out in the Listing Rules and the Company's Bye-laws so as to make the composition of the Board filled with a diverse and a balance of skills and experience;

提名委員會根據以下提名程序及準則以及根據 董事會所採納之職權範圍及其書面提名政策履 行以下職務及職能:

- 1. 釐定本年度提名董事之政策;
- 本年度根據上市規則所載規定及本公司 組織細則,經考慮候選人之過往表現及經 驗、學術及工作資歷、一般市場狀況後,採 納提名程序,以及挑選及推薦人選擔任董 事之過程及標準,致使董事會由具備多樣 及均衡技能及經驗之人士組成;

- 3. reviewing regularly the roles of Directors and considering any issue on conflict of interest, their performance and conduct;
- 4. assessing the independence of INEDs pursuant to the requirements set out in the Listing Rules; and
- 5. reviewing regularly the nomination policy and board diversity policy of the Company to ensure the effectiveness of these policies and to review any progress on achieving those objectives in these policies.

The Board has adopted a nomination policy (the "**Nomination Policy**") to enhance its effectiveness. The Nomination Policy is intended to provide a flexible set of guidelines for the effective functioning of the Company's nomination process. The Board and the Nomination Committee intend to review the Nomination Policy (together with the board diversity policy (the "**Diversity Policy**")) at least annually and anticipate that modifications may be necessary from time to time as the Company's needs and circumstances evolve, and as applicable if and where the legal obligations or requirements in the Listing Rules or laws of Hong Kong or Bermuda or other regulations change. The details of the Nomination Policy were set out below:

#### **Purpose**

The purpose of the Nomination Policy is to describe the process by which candidates of possible inclusion in the Company's recommended slate of director nominees are selected. The Nomination Policy is administered by the Nomination Committee of the Board.

- 考慮利益衝突之事宜、董事之表現及操守 問題,定期檢討董事擔當之角色;
- 根據上市規則所載規定評核獨立非執行董 事之獨立性;及
- 定期檢討本公司之提名政策及董事會成員 多元化政策,以確保該等政策之成效,並 檢討達致該等政策有關目標之任何進度。

董事會已採納提名政策(「提名政策」),以增進 其效能。提名政策旨在就本公司提名程序的有 效運作提供一套靈活的指引。董事會及提名委 員會擬至少每年檢討提名政策(連同董事會成 員多元化政策(「多元化政策」)),並預料可能 需要因應本公司出現的需要和情況,以及在上 市規則或香港或百慕達法例的法定責任或要求 或其他規例改變適用的情況下,不時作出修訂。 有關提名政策之詳情刊載如下:

#### 目的

提名政策之目的為説明遴選可能列入本公司之 獲提名為董事人士推薦名單內候選人之過程。 提名政策由董事會提名委員會管理。

#### **Composition of the Board**

The Nomination Committee will ensure that:

- the Board will consist of Directors with a variety and a balance of skills and experience in accounting, manufacturing, marketing, finance, investment and legal professions and with reference to the criteria set out in the Board Diversity Policy;
- 2. the Company will always maintain the minimum number of INEDs as required by the Listing Rules; and
- 3. regular assessment will be conducted on the independency of INEDs for the purpose of Rule 3.13 of the Listing Rules, and if there is any reason for doubting whether such INED is still considered as independent pursuant to the Listing Rules or other regulations, it may propose the re-designation of the INED into other directorate position in the Board.

#### Nomination and selection criteria

The Nomination Committee will take into account the Company's current needs and the qualities needed for the Board's service, including but not limited to:

- 1. the ethical character, integrity and maturity of judgment of the candidate;
- 2. the candidate's experience at the policy-making level in the industry and business, the PRC and Hong Kong governments, education or other settings;
- the candidate's insight into material aspects of the Company's business;
- 4. the expertise of the candidate in areas that are useful to the Company and complementary to the background and experience of other Board members;

## 董事會組成

提名委員會將確保:

- 董事會將由具備多樣化的均衡技術及經驗 的董事組成,涵蓋會計、製造、市場推廣、 財務、投資及法律專業,並經參考董事會 成員多元化政策所載準則;
- 本公司將一直維持上市規則所規定獨立非 執行董事的最少人數;及
- 就上市規則第3.13條而言,獨立非執行董 事的獨立性評估將定期進行,倘若根據上 市規則或其他規例,有任何理由對有關獨 立非執行董事是否仍可被視為獨立存疑, 可建議將該獨立非執行董事調任至董事會 內其他董事職務。

#### 提名及遴選準則

提名委員會將考慮本公司目前的需要及董事會 職務所需的特質,包括但不限於:

- 候選人的道德品格、誠信及所作出判斷的 成熟程度;
- 候選人於行業和企業、中國及香港政府、 教育或其他環境決策層面上的經驗;
- 3. 候選人對本公司業務重大方面的洞見;
- 候選人在對本公司有幫助的範疇上以及可 與其他董事會成員的背景及經驗相輔相成 的專業知識;

- 5. the candidate's willingness to take an active interest in the Company's affairs and obtain a general understanding of its business, and to devote the required amount of time to carrying out the duties and responsibilities of the Board and various committees' membership if being invited;
- the candidate's willingness to report to the Board in a timely manner any new change in his/her office held in other public companies or organisations and other significant commitments, the time involved, identities of such public companies and organisations;
- the willingness of the candidate to serve on the Board for multiple terms;
- the willingness of the candidate to refrain from engaging in activities that may be in conflict with the Director's duties and responsibilities to the Company and its Shareholders;
- 9. the candidate's independence under the Listing Rules if he/she is appointed as INED, and if the proposed INED will be holding his/her seventh (or more) listed company directorship, the reasons why the Board believes the individual would still be able to devote sufficient time to the Board, his/her perspectives, skills and experience that he/she can bring to the Board and how the proposed INED contributes to diversity of the Board;
- the candidate's service on other boards of directors of the Group or of other companies (whether they are listed or non-listed);
- the candidate's willingness to participate in continuous professional development courses annually to be arranged and funded by the Company;

- 候選人是否願意積極關注本公司事務及對 其業務有大致瞭解,且在獲邀請時,投入 履行董事會及各個委員會成員的職務及職 責所需的時間;
- 候選人是否願意按時向董事會申報其於其 他公眾公司或機構的職位以及其他要務的 任何新變動、所涉及的時間、於該等公眾 公司及機構的身份;
- 7. 候選人是否願意於董事會服務多段任期;
- 候選人是否願意避免從事可能會與本公司 及其股東的董事職務及職責有衝突的活 動;
- 倘候選人獲委任為獨立非執行董事,其根 據上市規則的獨立性,且倘若候任獨立非 執行董事將出任第七家(或以上)上市公司 董事職務,則包括董事會相信其仍可向董 事會投入充足時間的理由、其可為董事會 帶來的觀點、技能及經驗以及候任獨立非 執行董事如何為董事會多元化作出貢獻;
- (展選人在本集團或其他公司(不論為上市 或非上市)的其他董事會的職務;
- (選人是否願意每年參與由本公司安排及 資助的持續專業發展課程;

- 12. the candidate's willingness to attend general meetings of the Company;
- the candidate's obligation to disclose his/her information on all civil judgments of fraud, breach of duty, or other misconduct involving dishonesty (if any);
- 14. the candidate's willingness to comply with the Listing Rules and other regulatory requirements in full for discharging Directors' liabilities.

For those potential new director candidates who appear upon first consideration to meet the Board's selection criteria, the Nomination Committee will conduct appropriate inquiries into their background and qualifications and, depending on the result of such inquiries, arrange for in-person meeting with the potential candidates.

In the case of incumbent Directors whose terms of office are set to expire, the Nomination Committee will review such Directors' overall service to the Company during their terms of office in the Company, and if feasible and appropriate, will conduct an exit interview.

The Nomination Committee may use multiple sources for identifying director candidates, including but not limited to:

- its own contacts and referrals from other Directors, members of the management of the Company, the Company's professional advisors, and executive search firms;
- the director candidates being recommended by Shareholders of the Company with the evaluation in the same manner with other director candidates being recommended by other sources; and

12. 候選人是否願意出席本公司股東大會;

- 13. 候選人披露其有關欺詐、違反責任或其他 有違誠信的不當行為(如有)的所有民事 判決資料的責任;
- 候選人是否願意全面遵守上市規則及其他 監管規定,以履行董事的法律責任。

就該等在首次考慮時看來符合董事遴選準則的 新任董事準候選人而言,提名委員會將就彼等 之背景及資歷進行適當查詢,並視乎有關查詢 的結果而安排與準候選人面談。

倘在任董事的任期即將屆滿,提名委員會將檢 討該等董事於本公司任職時向本公司提供的整 體服務,並在可行和適當的情況下將進行離職 面談。

提名委員會可循多個來源物色董事候選人,包括但不限於:

- 與其本身有聯繫的人士以及從其他董事、 本公司管理層成員、本公司專業顧問及行 政人員獵頭公司的引薦;
- 本公司股東推薦的董事候選人,須按照與 從其他來源獲得推薦的董事候選人一致的 方式對其進行評核;及

3. making recommendations for director nominees to be proposed to the Board for election at the forthcoming annual general meeting of the Company. The Nomination Committee will consider any written recommendation of director candidates pursuant to bye-law 103 of the Byelaws of the Company. Recommendations must include the candidate's name, contact information and a statement of the candidate's background and qualifications, and must be mailed to the registered office of the Company for the attention of the chairman of the Board.

The Board has adopted a Diversity Policy of the Company to enhance its effectiveness. In designing the Board's composition, the Diversity Policy has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, regional and industry experience, professional experience, skills, knowledge, length of services and time to be devoted as a Director. The Company will consider all measurable objectives for implementing the Diversity Policy, and also take into account factors relating to its own business model and specific needs from time to time. The Board strives to ensure that it has the appropriate balance of skills, experience and diversity of perspectives that are required to support the execution of its business strategies and in order for the Board to be effective. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The details of the Diversity Policy were set out below:

#### 1. Purpose

1.1 The Diversity Policy sets out the approach to diversity on the Board.

#### 2. Scope of Application

- 2.1 The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance; and
- 2.2 The Diversity Policy applies to the Board and does not apply to diversity in relation to employees of the Group.

 向董事會舉薦將於本公司應屆股東週年大 會接受選舉的董事候選人。提名委員會將 根據本公司細則第103條考慮任何董事候 選人的書面推薦。推薦須載有候選人的姓 名、聯絡資料及候選人背景及資歷的陳述 書,並須郵寄至本公司註冊辦事處(須註 明收件人為董事會主席)。

董事會已採納本公司多元化政策,以增進其效 能。設定董事會組成時,已從多方面考慮多元化 政策,包括但不限於性別、年齡、文化及教育背 景、種族、地區及行業經驗、專業經驗、技能、 知識、服務任期及投入董事職務之時間。本公司 將考慮就實行多元化政策之所有可計量目標, 亦將計及不時與其本身營商模式及特定需要有 關的因素。董事會致力確保在支持執行其業務 策略並使董事會有效運作所需的技能、經驗及 觀點多元化等方面有適當平衡。最終決定將以 選定候選人之長處及其將為董事會帶來之貢獻 為依據。多元化政策詳情載列如下:

- 1. 目的
  - 1.1 多元化政策載列董事會多元化之方 針。
- 2. 應用範疇
  - 2.1 本公司明白並深信董事會成員多元化 對提升公司的表現素質裨益良多;及
  - 2.2 多元化政策適用於董事會,並不適用 於有關集團之僱員多元化。

#### 3. Diversity Policy Statement

- 3.1 In designing the Board's composition, the Company recognises and embraces the benefits of diversity in Board members;
- 3.2 Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, regional and industry experience, professional experience, skills, knowledge and length of service; and
- 3.3 The Nomination Committee reviews and assesses the composition of the Board and makes recommendations to the Board on appointment of new Directors. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of the Board's diversity.

#### 4. Measurable Objectives

- 4.1 The Nomination Committee will discuss and agree annually all measurable objectives for implementing the Diversity Policy and achieving the Board's diversity and recommend them to the Board for adoption;
- 4.2 Selection of candidates for Board members will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, regional and industry experience, professional experience, skills, knowledge and length of service, as well as the criterion set out in the Company's nomination policy. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board; and
- 4.3 The Board's composition (including gender, ethnicity, age, length of service, educational background, professional experience, skills and knowledge) will be disclosed in the Company's CG Report annually in accordance with the requirements of the Listing Rules.

#### 3. 多元化政策聲明

- 3.1 設定董事會組成時,本公司明白並深 信董事會成員多元化之裨益;
- 3.2 本公司從多方面考慮董事會多元化, 包括但不限於性別、年齡、文化及教 育背景、種族、地區及行業經驗、專 業經驗、技能、知識及服務任期;及
- 3.3 提名委員會檢討及評估董事會之組 成,以及就委任新董事向董事會提供 推薦建議。所有董事會委任將以用人 唯才為原則,並於考慮人選時以客觀 條件充分顧及董事會成員多元化之裨 益。

#### 4. 可計量目標

- 4.1 提名委員會將每年討論及決定所有實 行多元化政策及達致董事會多元化 之可計量目標,並建議董事會予以採 納;
- 4.2 候選人之挑選將根據一系列多元化 範疇,包括但不限於性別、年齡、文 化及教育背景、種族、地區及行業經 驗、專業經驗、技能、知識及服務任 期,以及載於本公司提名政策之標 準。最終將根據所選候選人之長處及 將為董事會所作之貢獻而作決定;及
- 4.3 董事會之組成(包括性別、種族、年齡、服務任期、教育背景、專業經驗、技能及知識)將根據上市規則之規定每年於本公司之企業管治報告內披露。

#### 5. Monitoring and Reporting

5.1 The Nomination Committee will report annually, in the CG Report, on the Board's composition under diversified perspectives, and monitor the implementation of the Diversity Policy.

#### 6. Review of the Diversity Policy

- 6.1 The Nomination Committee will review the Policy regularly, as appropriate, to ensure the effectiveness of the Diversity Policy and to review any progress on achieving those objectives in the Diversity Policy; and
- 6.2 The Nomination Committee will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

During the Year, two Nomination Committee meetings had been held to discuss and review (i) the retiring Directors to be reelected at the 2019 annual general meeting of the Company; (ii) the independence of the INEDs; (iii) the terms of appointment of Directors; (iv) the structure, size and composition (including the skills, knowledge and experience) of the Board; (v) the role, performance and conduct of the existing Directors (including but not limited to the issues on any conflict of interest); (vi) any nomination of potential candidate in place of the resigned Director(s) to the Board; and (vii) the nomination policy and Diversity Policy (including its measurable objectives and progress on achieving those objectives) of the Company (with reference to the Nomination Committee's terms of reference and Listing Rules).

#### 5. 監察及匯報

5.1 提名委員會將每年於企業管治報告內 匯報董事會於多元化層面之組成,並 監察多元化政策之實行。

#### 6. 檢討多元化政策

- 6.1 提名委員會將定期於適當時候檢討政策,以確保多元化政策之有效性,以及檢討達致多元化政策有關目標之任何進度;及
- 6.2 提名委員會將會討論任何或需作出 之修訂,以及向董事會提出有關修訂 議,並由董事會審批。

於本年度內,提名委員會曾舉行兩次會議,並 討論及檢討(i)將於本公司之二零一九年股東週 年大會上重選之退任董事;(ii)獨立非執行董事 之獨立性;(iii)董事之委任條款;(iv)董事會之架 構、人數及組成(包括技能、知識及經驗);(v) 現任董事之職責、表現及操守(包括但不限於有 關任何利益衝突之問題);(vi)向董事會提名代 替辭任董事之任何潛在人選;及(vii)(參考提名 委員會職權範圍及上市規則)本公司之提名政 策及多元化政策(包括其可計量目標及達致該 等目標的進度)。 The attendance record of each member of the Nomination Committee at its meetings for the Year is set out below: 於本年度,各提名委員會成員於其會議之出席 紀錄載列如下:

Members of Nomination Committee	提名委員會成員	Attendance 出席率
Mr. Mak Kwok Kei <i>(Chairman)</i>	麥國基先生( <i>主席)</i>	2/2
Mr. Ng Man Kung <i>(Member)</i>	吳文拱先生 <i>(成員)</i>	2/2
Mr. Lau Fai Lawrence <i>(Member)</i>	劉斐先生(成員)	2/2

Under the CG Code provision A.4.2, every Director including those appointed for a specific term, should be subject to retirement by rotation at least once every three years. The Bye-laws of the Company has provided that at each annual general meeting one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation such that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years.

Under the CG Code provision A.4.2, all Directors appointed to fill a casual vacancy should be subject to election by the Shareholders at the first general meeting of the Company after appointment. The Bye-laws of the Company has provided that the Board shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board. Any Director so appointed shall hold office only until the next following general meeting of the Company and shall then be eligible for re-election, but shall not be taken into account in determining the Directors who are to retire by rotation at such meeting. 根據企管守則條文A.4.2,每名董事(包括有特 定任期之董事)應輪流告退,至少每三年一次。 本公司之組織細則規定,於各股東週年大會上, 當時三分之一之董事(或如董事數目並非三之 倍數,則最接近但不少於三分之一之董事)須輪 流告退,致使各董事(包括有特定任期之董事) 須至少每三年輪流告退一次。

根據企管守則條文A.4.2,所有獲委任以填補臨 時空缺之董事須於獲委任後首個本公司股東大 會上由股東重選。本公司組織細則規定,董事會 有權不時及在任何時間委任任何人士出任董事 以填補董事會空缺或加入董事會。任何經此獲 委任之董事之任期,僅直至應屆本公司股東大 會,並將合資格重選連任,惟將不獲計入於該會 議輪席退任之董事人數內。

## **EXECUTIVE COMMITTEE**

The Executive Committee operates with overall delegated authority from the Board. The Executive Committee carries out the following tasks for the purposes of dealing with the affairs relating to the day-to-day operations of the Group:

- 1. determining group strategies;
- 2. setting targets for the management;
- 3. reviewing business performance;
- 4. ensuring adequate funding; and
- 5. examining major investments.

During the Year, the members of the Executive Committee are Mr. Liu Tingan (Chairman) (executive Director) and Mr. Cheok Ho Fung (Deputy Chairman) (executive Director) and Mr. Shan Yongxin (executive Director) (appointed on 30 August 2019).

During the Year, no Executive Committee meeting had been held.

## 執行委員會

執行委員會獲董事會授予整體權力經營業務。 為處理有關本集團日常營運之事宜,執行委員 會履行以下職責:

- 1. 釐定集團策略;
- 2. 確立管理層之目標;
- 3. 檢討業務表現;
- 4. 確保具備足夠資金;及
- 5. 審查重大投資。

於本年度,執行委員會成員包括劉廷安先生(主 席)(執行董事)及卓可風先生(副主席)(執行 董事)及單用鑫先生(執行董事)(於二零一九 年八月三十日獲委任)。

本年度並無舉行執行委員會會議。

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#### **TRAINING AND SUPPORT FOR DIRECTORS**

The Group provides briefings, reading materials and other training opportunities to develop and refresh the Directors' knowledge and skills so as to keep them abreast of their collective responsibilities and to put more emphasis on the importance of roles, functions and duties of Directors.

The Group continuously updates Directors on the latest developments regarding the Listing Rules and other applicable regulatory requirements, to ensure compliance and enhance their awareness of good corporate governance practices, and to ensure that their contribution to the Board remains informed and relevant.

During the Year and as required by and in compliance with the CG Code, the Directors participated in the following trainings:

## 董事培訓及支援

本集團提供簡介會、閲覽資料及其他培訓機會, 以發展及重溫董事之知識及技能,使彼等時刻 清楚其集體職責,更看重上市公司董事之角色、 職能及職責之重要性。

本集團持續就上市規則及其他適用監管規定之 相關最新發展向董事提供最新資料,以確保遵 守良好企業管治常規,並提高彼等對該等常規 之意識,以及確保彼等在知情之情況下對董事 會作出切合需要之貢獻。

於本年度,根據企管守則之規定,董事已參與以 下培訓:

Name of Directors	董事姓名		Тур	bes of Traini 培訓類型	ng
Executive Directors	執行董事				
Mr. Liu Tingan	劉廷安先生				
(Chairman and Chief Executive Officer)	(主席兼行政總裁)		А	-	С
Mr. Cheok Ho Fung	卓可風先生		_	-	С
Mr. Shan Yongxin (appointed on	單用鑫先生 <i>(於二零一)</i>	九年			
30 August 2019)	八月三十日獲委任)		А	_	С
Non-executive Director	非執行董事				
Mr. Mao Yumin <i>(resigned on</i>	毛裕民先生(於二零一)	九年			
21 August 2019)	八月二十一日辭任)		А	В	-
Mr. Li Yongjun <i>(appointed on</i>	李永軍先生(於二零一)	九年			
30 August 2019)	八月三十日獲委任)		А	_	С
INEDs	獨立非執行董事				
Mr. Ng Man Kung	吳文拱先生		А	-	-
Mr. Lau Fai Lawrence	劉斐先生		А	-	_
Mr. Mak Kwok Kei	麥國基先生		А	_	С
A: attending seminars/conferences/forums	(via different means)	Α:	出席研討會/1 道)	會議及/或論	壇(透過不同渠
<ul> <li>B: giving talks at seminars/conferences/forum</li> <li>C: self-reading: (newspapers, journals &amp; upd Kong economy, business of the Group, up directors' duties, relevant statutory require</li> </ul>	lates re: global & Hong pdates on Listing Rules,	C : B :	於研討會/會議 自習:(報章、其 香港經濟、本集 相關監管規定等	月刊及最新資料 團業務、上市科	斗,有關:環球及 現則、董事職責、

## CORPORATE MANAGEMENT, RISK MANAGEMENT AND INTERNAL CONTROL

The Board established a whistleblowing policy on 27 March 2012 which deals with and governs proper and fair concerns raised by the Group's employees about any suspected malpractice or misconduct regarding financial reporting, internal control or other matters within the Group. The Audit Committee shall review regularly this policy and ensure that arrangements are in place for independent and fair investigation of these matters and for appropriate following-up action.

The responsible teams of different sections or departments within the Group under corporate governance function play a major role in monitoring the internal corporate governance of the Group. They have unrestricted access to the information that allow them to review all aspects of the Group's risk management and governance processes in connection with nature of compliance and legal requirements. It also has the power to consult directly with the Audit Committee without the consent of the Company's management.

During the Year, the Group has complied with Principle C.2 of the CG Code by establishing appropriate and effective risk management and internal control systems. Management is responsible for the design, implementation and monitoring of such systems, while the Board oversees management in performing its duties on an ongoing basis. Main features of the risk management and internal control systems are described in the sections below:

#### **Risk Management System**

The Group adopts a risk management system which manages the risk associated with its businesses and operations. The system comprises the following phases:

- *Identification:* Identify ownership of risks, business objectives and risks that could affect the achievement of objectives.
- *Evaluation:* Analyse the likelihood and impact of risks and evaluate the risk portfolio accordingly.

## 企業管治、風險管理及內部監控

董事會於二零一二年三月二十七日制定舉報政 策,以妥善及公正地處理及管理本集團僱員就 本集團內有關財務報告、內部監控或其他事宜 之任何可疑之舞弊或不當行為提出之關注。審 核委員會須定期檢討此政策,確保設有安排,以 就該等事宜進行獨立及公平之調查,以及採取 適當之跟進行動。

企業管治職能項下本集團內之不同分部或部門 之專責團隊於監察本集團之內部企業管治擔任 重要角色。彼等取閱資料並無受到限制,故得以 審閱本集團與遵例及法律規定有關之風險管理 及管治程序之所有範疇。彼等亦有權在沒有請 示本公司管理層之情況下向審核委員會諮詢意 見。

於本年度,本集團已透過建立合適及有效的風 險管理及內部監控系統遵守企管守則原則C.2。 管理層負責設計、實施及監管有關系統,而董事 會持續監控管理層履行其職責。風險管理及內 部監控系統的主要特點於以下章節描述:

#### 風險管理系統

本集團採納風險管理系統(管理與其業務及營 運有關的風險)。該系統包括以下階段:

- *識別:* 識別風險歸屬、商業目標及可影響
   達致目標的風險。
- *評估*:分析風險的可能性及影響以及相應 評估風險組合。

• *Management:* Consider the risk responses, ensure effective communication to the Board and on-going monitor the residual risks.

Based on the enterprise risk assessments conducted in 2019, no significant risk was identified which might materially affect the Group's businesses and operations.

#### **Internal Control System**

The Company has an internal control system in place which is compatible with the Committee of Sponsoring Organizations of the Treadway Commission ("**COSO**") 2013 framework. The framework enables the Group to achieve objectives regarding effectiveness and efficiency of operations, reliability of financial reporting and compliance with applicable laws and regulations. The components of the framework are shown as follows:

- *Control Environment:* A set of standards, processes and structures that provide the basis for carrying out internal controls across the Group.
- *Risk Assessment:* A dynamic and iterative process for identifying and analyzing risks to achieve the Group's objectives, forming a basis for determining how risks should be managed.
- *Control Activities:* Actions established by policies and procedures to help ensure that management directives to mitigate risks to the achievement of objectives are carried out.
- Information and Communication: Internal and external communication to provide the Group with the information needed to carry out day-to-day controls.
- *Monitoring:* Ongoing and separate evaluations to ascertain whether each components of internal control is present and functioning.

*管理*:考慮風險應對,確保與董事會有效 溝通及持續監控殘餘風險。

根據於二零一九年進行的風險評估,並無發現 可能對本集團業務及營運有重大影響的任何重 大風險。

#### 內部監控系統

本公司已制定符合Committee of Sponsoring Organizations of the Treadway Commission (「COSO」)二零一三年框架的內部監控系統。 該框架令本集團可達致有關營運效率及效能、財 務報告可靠性及遵守適用法律及法規的目標。 框架的組成部分載列如下:

- <u>監控環境</u>:一套於本集團進行內部監控基礎的準則、程序及架構。
- 風險評估:不斷轉變而反覆的過程,以識
   別及分析達致本集團目標的風險,形成釐
   定應如何管理風險的依據。
- *監控活動*:根據政策及程序確立之行動,
   以確保執行管理層為減低風險以達成目標
   所作出的指示。
- *資訊及溝通:*向本集團提供進行日常控制 所需資訊的內部及外部溝通。
- *監管*:持續及獨立評估以確保內部監控的 各個要素是否存在並正常運作。

In order to enhance the Group's system of handling inside information, and to ensure the truthfulness, accuracy, completeness and timeliness of its public disclosures, the Group also adopts and implements an inside information policy and procedures to the Group's directors, officers and all relevant employees. The term "relevant employee" refers to employee of the Group, because of his office or employment, who is likely to be in possession of the unpublished inside information. The above mentioned persons are also recommended to make reference to the "Guidelines on Disclosure of Inside Information" issued by the Securities and Futures Commission in June 2012. Certain reasonable measures have been taken from time to time to ensure that proper safeguards exist to prevent a breach of disclosure requirement in relation to the Group, which include:

- The access of information is restricted to a limited number of employees on a need-to-know basis. Employees who are in possession of inside information are fully conversant with their obligations to preserve confidentiality.
- Confidentiality agreements are in place when the Group enters into significant negotiations.
- The executive Directors are designated persons who speak on behalf of the Company when communicating with external parties such as the media, analysts or investors.
- Internal controls on handling and dissemination of inside information.

Based on the internal control reviews conducted in 2019, no significant control deficiency, which might affect the reliability and effectiveness of the Group's internal controls was identified.

#### **Internal Auditors**

The Group has an internal audit ("**IA**") function, which consists of professional staff with relevant expertise (such as Certified Public Accountant). The IA function is independent from the Group's daily operation and carries out appraisal of the risk management and internal control systems by conducting interviews, walkthroughs and tests of operating effectiveness. 為提升本集團處理內幕消息的系統,及確保其 公開披露的真實性、準確性、完整性及及時性, 本集團亦採納及向本集團董事、高級人員及全 體相關僱員實施內幕消息政策及程序。「相關僱 員」一詞指因其職位或僱用而有可能管有未經 發佈內幕消息之本集團僱員。上述人士亦獲建 議參閱證監會於二零一二年六月發出之「內幕 消息披露指引」。本集團已不時採取若干合理措 施,確保作出適當保障防止違反有關本集團的 披露規定,其中包括:

- 僅限定數目的僱員按需基準獲取消息。獲
   悉內幕消息的僱員深知彼等的保密責任。
- 本集團進行重大磋商時均會訂立保密協 議。
- 執行董事乃與外界人士(如媒體、分析員 及投資者)溝通時代表本公司發言的指定 人士。
- 就處理及發佈內幕消息進行之內部監控。

根據於二零一九年進行的內部監控審核,並無 發現任何重大監控缺陷,導致影響到本集團內 部監控之可靠性及效果。

#### 內部稽核

本集團設立內部稽核(「內部稽核」)功能,包 括具備相關專業知識的專業人員(如註冊會計 師)。內部稽核功能獨立於本集團的日常營運, 及透過進行會談、程序規格覆核及測試營運效 率對風險管理及內部監控系統進行評估。 An IA plan has been approved by the Board. According to the established plan, a review of the risk management and internal control systems is conducted annually and the results are reported to the Board through the Audit Committee.

## Effectiveness of the Risk Management and Internal Control Systems

The Board is responsible for the risk management and internal control systems of the Group and ensuring review of the effectiveness of these systems has been conducted annually. Several areas have been considered during the Board's review, which include but not limited to (i) the changes in the nature and extent of significant risks since the last annual review, and the Group's ability to respond to changes in its business and the external environment; (ii) the scope and quality of Management's ongoing monitoring of risks and of the internal control systems.

The Board, through its review and the review made by IA function and the Audit Committee during the Year, concluded that the risk management and internal control systems were effective and adequate. Such systems, however, are designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss. It is also considered that the resources, staff qualifications and experience of relevant staff were adequate and the training programs and budget provided were sufficient.

## **OPERATION RISKS**

The Group has implemented appropriate policies and procedures for all major operations. The Management closely monitors the procurement process and performs due diligence check on suppliers. The quality assurance department and the reliability department ensure the stability of the manufacturing process and monitor products quality. The Group also strives to promote human resources reforms and comprehensively enhances cost management. At the same time, the Management also keeps a close eye on every investment process to ensure that they have exercised due care towards those investments made. By establishing clear policies and a well-documented business process, the exposure to operation risks is considered as minimal. 董事會已批准內部稽核計劃。根據既有計劃,按 年對風險管理及內部監控系統進行審核,及其 結果其後透過審核委員會呈報予董事會。

#### 風險管理及內部監控系統的有效性

董事會負責本集團的風險管理及內部監控系統,並確保每年對該等系統的有效性進行審核。 董事會審核已考慮若干方面,包括但不限於(i) 自上一次年度審核起重大風險的性質及程度的 轉變,及本集團應對其業務及外部環境變動的 能力;(ii)管理層持續監控風險的範圍及質素及 內部監控系統的範圍及質素。

於本年度,董事會透過其審核及內部稽核功能 及審核委員會作出的審核得出結論,風險管理 及內部監控系統屬有效及足夠。然而,有關系統 旨在管理而非消除未能達致業務目標的風險, 且僅就不會有重大失實陳述或損失作出合理而 非絕對保證。資源、員工資歷及相關員工經驗亦 視作充分,且培訓計劃及所提供預算充足。

#### 營運風險

本集團已就所有主要營運事務實行適當之政策 與程序。管理層密切監察採購程序,並對供應商 進行盡職調查。品質保證部門及產品可靠性部 門確保製造過程之穩定性及控制產品之品質。 本集團亦致力提倡人力資源改革及全面提升成 本管理。同時,管理層亦密切監察其投資過程, 以確保彼等已充份審慎地作出投資。透過確立 清晰政策及妥當保存業務程序,本集團認為營 運風險極微。

#### **INVESTOR RELATIONS AND COMMUNICATION**

The Board established a shareholders' communication policy on 27 March 2012 for maintaining an on-going dialogue with the Shareholders and other stakeholders and encouraging them to communicate actively with the Company. This policy sets out the principles of the Company, in relation to shareholders' communications, with the objective of ensuring that its communications with the Shareholders and other stakeholders (including potential investors) with ready, equal and timely access to balanced and understandable information about the Company (including its financial performance, strategic goals and plans, material developments, governance and risk profile), in order to enable the Shareholders and other stakeholders to exercise their rights in an informed manner mainly through the Company's corporate communications (such as interim and annual reports, announcements and circulars, notices of meetings, proxy forms and listing documents), annual general meetings and other general meetings, as well as disclosure on the website of the Company.

Interim reports, annual reports and circulars and associated explanatory documents etc are sent to the Shareholders and are also posted on the Stock Exchange's website (www.hkex.com.hk) and the Company's website (www.hkbridge.com.hk) under a dedicated "Investor Relations" section in plain language and in both English and Chinese versions or where permitted, in single language, and will be updated on a regular basis and in a timely manner. The Company's website provides the Shareholders with the corporate information, such as principal business activities, the development of corporate governance and the corporate social responsibilities of the Group such as environmental protection, etc.

## 投資者關係與溝通

董事會於二零一二年三月二十七日制訂了股東 通訊政策以與股東及其他持份者進行持續對 話,以及鼓勵彼等積極與本公司溝通。此政策載 列本公司有關股東通訊之原則,旨在確保股東 及其他持份者(包括潛在投資者)保持溝通,並 容易、公平及適時取得平衡及易於理解之本公 司資料(包括其財務表現、策略性目標及計劃、 重大發展、管治及風險概況),以確保股東及其 他持份者主要透過本公司之公司通訊(例如中 期及年度報告、公告及通函、大會通告、代表委 任表格及上市文件)、股東週年大會及其他股東 大會,以及本公司網站上之披露,在知情之情況 下行使其權利。

中期報告、年報及通函,以及相關解釋文件等以 淺白語言,並以中英文(或在許可情況下以單一 語言)寄發予股東,亦登載於聯交所網站(www. hkex.com.hk)及本公司網站(www.hkbridge. com.hk)內「投資者關係」之專欄內,並將定時及 適時更新。本公司網站向股東提供主要業務活 動、企業管治之發展,及環保等本集團之企業社 會責任等公司資料。 Shareholders are provided with contact details of the Company, such as telephone hotline, fax number, email address and postal address (as indicated below), in order to enable them or even the Board to make any enquiry that they may have with respect to the Company or the Group. In addition, if the registered Shareholders have any enquiries about their shareholdings and entitlements to dividend, they can contact Tricor Tengis Limited, the Company's Hong Kong Branch Share Registrar and Transfer Office through the online holding enquiry service at www. tricoris.com or by email to is-enquiries@hk.tricorglobal.com or hotline at (852) 2980 1333 or fax at (852) 2810 8185 or in person at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong.

The Company will not normally deal with verbal or anonymous enquiries. However, Shareholders may send their enquiries to the following contacts:

Principal place of business in Hong Kong	: Unit 6812–13, 68th Floor, The Center, 99 Queen's Road Central, Hong Kong	香港主要 營業地點	:香港皇后大道中99號 中環中心68樓6812-13室
	For the attention of Chairman of the Board/Chief Executive Officer/Company Secretary		註明收件人為董事會 主席/行政總裁/ 公司秘書
Telephone	: (852) 2710 2323	電話	: (852) 2710 2323 : (952) 2222 8127
Fax Email	: (852) 2323 8137 : investor.relations@hkbridge.com.hk	傳真 電郵	<ul><li>: (852) 2323 8137</li><li>: investor.relations@hkbridge.com.hk</li></ul>

The Company's general meeting allows the Directors, members of the Audit Committee, the Remuneration Committee and the Nomination Committee, respectively and its external auditor to meet and communicate with its Shareholders and to answer Shareholders' questions. The Company will ensure that the Shareholders' views can be properly communicated to the Board. For each substantially separate issue at a general meeting, a separate resolution should be proposed by the chairman of that meeting, for instances, nomination of persons as Directors by means of a separate resolution. The Procedures for Shareholders to Propose a Person for Election as a Director of the Company has been uploaded on the website of the Company. 本公司之股東大會讓董事、其審核委員會、薪酬 委員會及提名委員會各自之成員以及外聘核數 師與其股東會面及溝通,並解答股東之提問。本 公司將確保股東之意見可傳達至董事會。就股 東大會上有關各項重大事項之獨立事宜而言, 該大會主席須提呈獨立決議案,例如以獨立決 議案之方式提名人士出任董事。股東提名人士 參選本公司董事之程序已上載至本公司網站。

股東獲提供電話熱線號碼、傳真號碼、電郵地址

及郵寄地址(見下文所示)之聯絡資料,以便股

東向本公司提出任何有關之查詢。股東或董事

會亦可以透過此等方法向本公司或集團提出查

詢。此外,倘本公司之登記股東有任何有關其 持股量及股息享有權之查詢,可透過網站www.

tricoris.com或電郵is-enquiries@hk.tricorglobal.

com或熱線(852) 2980 1333或傳真(852) 2810 8185或親臨香港皇后大道東183號合和中心54

樓聯絡本公司香港股份過戶登記分處卓佳登捷

本公司一般不會處理口頭或匿名查詢。然而,股

東可將其杳詢送交下列通訊地址:

時有限公司杳詢。

The proceedings of general meeting are reviewed from time to time to ensure that the Company follows good corporate governance practices. Notice of an annual general meeting (whether for the passing of a special resolution and/or an ordinary resolution) shall be called by not less than twenty business days' notice or twenty-one days' notice (whichever is longer) in writing at the least and a special general meeting called for the passing of a special resolution shall be called by twenty-one days' notice in writing at the least, and a general meeting of the Company (other than an annual general meeting or a meeting for the passing of a special resolution) shall be called by ten business days' notice or fourteen days' notice (whichever is longer) in writing at the least (whereas the notice shall be exclusive of the day on which it is served or deemed to be served and of the day for which it is given), and the accompanying circular also sets out details of each proposed resolution and other relevant information as required under the Listing Rules.

The chairman of the general meeting exercises his power under the Company's Bye-laws to put each proposed resolution to the vote by way of a poll, save for the resolutions (if any) proposed by the chairman of the meeting regarding the approval on the procedural and administrative matters as defined in the Listing Rules. The procedures for demanding and conducting a poll are explained at the general meeting prior to the polls being taken. Shareholders who are entitled to attend and vote at a general meeting are entitled to ask about the poll voting procedures and details of the proposed resolutions at the general meeting whose questions should be answered during the general meeting prior to the conduction of poll voting. Announcement on poll voting results of general meeting will be posted on the Stock Exchange's website and the Company's website.

During the Year, there was no significant change in the Company's Memorandum of Association and Bye-laws.

The Company continues to commit to a proactive policy of promoting investor relations and effective communication with the Shareholders and analysts by better utilising the Company's website (www.hkbridge.com.hk) as a channel to disclose the Company's updated information and corporate communications to the Shareholders, stakeholders and the public on a timely basis. 股東大會之程序獲不時檢討,以確保本公司遵 從良好企業管治常規。股東週年大會(不論是為 通過特別決議案及/或普通決議案而召開)須 發出不少於二十個營業日或至少二十一日(以 較長者為準)之書面通知召開,而召開以通過特 別決議案之股東特別大會須發出至少二十一日 之書面通知召開。本公司之股東大會(除股東週 各出至少十個營業日或十四日(以較長者為準) 之書面通知召開(通知期不包括送達或視作送 達通告當日及發出通告所召開大會舉行當日), 而隨附之通函亦載列各項提呈之決議案之詳情 及上市規則規定之其他相關資料。

股東大會之主席行使本公司組織細則所賦予之 權力,將各項提呈之決議案以投票方式進行表 決,惟大會主席就批准程序及行政事宜(定義見 上市規則)提呈之決議案(如有)則除外。於開 始投票前,將於股東大會上解釋要求及進行以 投票方式表決之程序。有權出席股東大會並於 會上投票之股東有權就及於股東大會上以投票 方式表決之程序及所提呈決議案之詳情發問, 而其提問應於股東大會上在進行投票表決前獲 解答。有關股東大會之投票表決結果之公佈將 登載於聯交所網站及本公司網站。

於本年度,本公司之組織章程大綱及細則並無 重大變動。

本 公 司 一 直 致 力 透 過 盡 量 利 用 其 網 站 (www.hkbridge.com.hk)作為適時向股東、持份 者及公眾人士披露本公司最新資料及公司通訊 之渠道,積極促進投資者關係及與本公司股東 及分析員之有效溝通。

#### **Shareholders Rights**

The Directors, pursuant to Companies Act 1981 of Bermuda (as amended) ("**Companies Act**") and notwithstanding anything in the Company's Bye-laws shall, on the requisition of the Shareholders holding at the date of the deposit of the requisition not less than one-tenth of the paid-up capital of the Company as at the date of the deposit carries the right of voting at general meetings of the Company, forthwith proceed duly to convene a special general meeting of the Company.

The requisition must state the purposes of the general meeting, and must be signed by the requisitionists and deposited at the Company's registered office, and may consist of several documents in like form each signed by one or more requisitionists.

If the Directors do not within twenty-one days from the date of the deposit of the requisition proceed duly to convene a general meeting, the requisitionists, or any of them representing more than one half of the total voting rights of all of them, may themselves convene a general meeting, but any general meeting so convened shall not be held after the expiration of three months from the said date.

A general meeting convened by the requisitionists shall be convened in the same manner, as nearly as possible, as that in which general meetings are to be convened by the Directors.

Any number of Shareholders representing not less than one-twentieth (1/20) of the total voting rights of all the Shareholders or not less than 100 Shareholders, may make a requisition in writing to the Company to do the following (which will be done at the expense of the requisitionists unless the Company otherwise resolves):

 to give the Shareholders a notice of the next annual general meeting and notice of any resolution which may properly be moved and is intended to be moved at that meeting; and/or

#### 股東權利

根據百慕達一九八一年公司法(經修訂「百慕 達公司法」)及即使本公司組織細則另有任何規 定,董事須於收到於存放請求書當日持有不少 於存放當日附帶權利於本公司股東大會上投票 之本公司繳入股本十分之一之股東之請求書, 隨即妥為召開本公司之股東特別大會。

請求書須列明股東大會之目的,且必須由提出 請求者簽署,並存放於本公司之註冊辦事處,而 有關請求書可包括一式多份,每份由一名或多 於一名提出請求者簽署之文件。

倘董事並無於存放請求書當日起計二十一日內 妥為召開股東大會,提出請求者或任何代表其 全部總投票權超過一半之提出請求者,可自行 召開股東大會,惟任何如此召開之股東大會不 得於所述日期起計三個月屆滿後舉行。

由提出請求者召開之股東大會須盡可能以接近 董事將召開股東大會之方式召開。

持有所有股東總表決權不少於二十分之一(1/20) 之任何數目之股東,或不少於100名股東,可向 本公司遞交書面請求,作出以下事項(除非本公 司另行議決,將由請求者自資作出):

(i) 向股東發出下屆股東週年大會通告,以告知可能在該大會上恰當地動議並擬在會上動議之任何決議案;及/或

(ii) to circulate to the Shareholders a notice of any general meeting sent to them any statement of not more than one thousand (1,000) words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting.

A copy of the requisition signed by the requisitionists, or two or more copies which between them contain the signatures of all the requisitionists, must be deposited at the registered office and the principal place of business in Hong Kong of the Company.

- (i) in the case of a requisition requiring notice of a resolution, not less than six weeks before the meeting; and
- (ii) in the case of any other requisition, not less than one week before the meeting,

and there must be deposited or tendered with the requisition a sum reasonably sufficient to meet the Company's expenses in giving effect thereto.

However please note that if, after a copy of the requisition requiring notice of a resolution has been deposited at the principal place of business of the Company in Hong Kong, an annual general meeting is called for a date six weeks or less after the copy has been deposited, the copy though not deposited within the time limit stated above shall be deemed to have been properly deposited for the purposes thereof.

Any reasonable expenses incurred by the requisitionists by reason of the failure of the Directors duly to convene a general meeting shall be repaid to the requisitionists by the Company.

## **Dividend Policy**

The Company considers stable and sustainable returns to the Shareholders to be the goal. The dividend policy aims at enhancing transparency of the Company and facilitating the Shareholders and investors to make informed investment decisions relating to the Company. (ii) 向股東傳閱任何股東大會通告之不超過
 一千(1,000)字之陳述書,以告知於任何決
 議案內所述事宜或將在該會上處理之事
 項。

一份由請求者簽署之請求書(或兩份或以上載 有全體請求者簽署之請求書),須存放於本公司 註冊辦事處及香港營業地點。

- (i) 如屬要求發出決議案通告之請求書,在有 關會議舉行前不少於六個星期;及
- (ii) 如屬任何其他請求書,在有關會議舉行前 不少於一個星期,

必須連同請求書存放或繳付一筆合理足夠之款 項,以供本公司應付致使請求書生效之開支。

然而,敬請注意,倘一份要求發出決議案通告 之請求書存放於本公司於香港的主要營業地點 後,股東週年大會於該請求書存放後六個星期 或較短期間內之某一日須召開,則該請求書雖 然並非在上述時限內存放,但就此而言,亦須視 作已恰當地存放。

提出請求者因董事未能妥為召開大會而招致之 任何合理費用,須由本公司償還予提出請求者。

#### 股息政策

本公司認為,其目標為向股東提供穩定及可持續回報。股息政策旨在提高本公司之透明度,並 促進股東及投資者作出與本公司有關之知情投 資決策。 According to the dividend policy, while the Company intends to declare and pay dividends in the future, the payment and the amount of any dividends will depend on a number of factors, including but not limited to:

- (i) the Group's actual and expected financial performance;
- (ii) the Group's expected working capital requirements, capital expenditure requirements and future expansion plans;
- (iii) profits available for distribution, retained earnings and distributable reserves of the Company and each of the members of the Group;
- (iv) the Group's liquidity position;
- (v) the general economic conditions and other internal or external factors that may have an impact on the business or financial performance and position of the Group; and
- (vi) any other factors that the Board deems appropriate and relevant.

The Company in general meeting may declare dividends in any currency but no dividends shall exceed the amount recommended by the Board. The recommendation of the dividends by the Company shall be determined at the sole discretion of the Board and shall be subject to any restrictions under the Companies Act and every other Act of Bermuda, the Bye-laws of the Company and any applicable laws, rules and regulations. Any declaration of annual dividend for the financial year ended of the Company will be subject to the approval by the Shareholders. The dividend policy adopted by the Board is intended for the Company to maintain adequate cash reserves to meet its capital requirements, fund its future growth and enhance shareholder value when dividends are recommended.

The dividend policy will continue to be reviewed by the Board from time to time and there can be no assurance that dividends will be proposed or declared in any particular amount for any given period.

27 March 2020

根據股息政策,本公司擬於未來宣派及派付股 息時,任何股息之派付及金額將取決於若干因 素,包括但不限於:

- (i) 本集團之實際及預期財務表現;
- (ii) 本集團之預期營運資金需要、資本開支需 要及未來擴展計劃;
- (iii) 本公司及本集團各成員公司之可供分派溢利、保留盈利及可供分派儲備;
- (iv) 本集團之流動資金狀況;
- (v) 可能對本集團之業務或財務表現及狀況造成影響之一般經濟環境及其他內部或外部因素;及
- (vi) 董事會認為合宜及相關之任何其他因素。

本公司可於股東大會上宣派以任何貨幣計的股 息,惟所宣派的股息不得超過董事會建議宣派 的數額。本公司的股息建議須由董事會的全權 酌情決定,亦須遵守百慕達公司法及所有其他 法律、本公司細則及任何適用法律、規則及規例 下的任何限制。宣派本公司已完結財政年度的 周年股息須待股東批准後方可作實。董事會採 納的股息政策旨在建議股息時,為本公司應維 持足夠現金儲備以應付其資金需求,未來增長 提供資金,以及提高股東價值。

董事會將繼續不時檢討股息政策,且概不保證 將在任何特定期間建議或宣派任何特定金額的 股息。

二零二零三月二十七日

## REPORT OF THE DIRECTORS 董事會報告

The Directors present their report and the audited consolidated financial statements of the Group for the Year.

## **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding. Details of the principal activities of the subsidiaries are set out in note 38 to the consolidated financial statements. There were no significant changes in the nature of the Group's principal activities during the Year.

Details of the analysis of the Group's revenue for the Year by geographical location are set out in note 6 to the consolidated financial statements.

## **BUSINESS REVIEW**

A discussion on the Group's business review, and operating and financial performance during the Year and a discussion on the Group's future business development as well as the Group's financial key performance indicators are included in the "Chairman's Statement" on pages 5 to 7 and the "Management Discussion and Analysis" on pages 8 to 32 of this annual report.

Particulars on the Group's environment policies and key relationships with employees, customers, suppliers and others were set out in the ESG Report on pages 270 to 299 of this annual report. All these disclosures form part of the content of the Report of the Directors. 董事提呈本集團於本年度之年報及經審核綜合 財務報表。

#### 主要業務

本公司之主要業務為投資控股。附屬公司之主要 業務詳情載於綜合財務報表附註38。本年度, 本集團之主要業務性質並無重大變動。

本集團按地域劃分之本年度收入分析詳情載於 綜合財務報表附註6。

## 業務回顧

對本集團業務回顧、本年度經營及財務表現之 討論、對本集團未來業務發展之討論以及本集 團之主要財務業績指標,載於本年報第5至7頁 之「主席報告」及第8至32頁之「管理層討論與 分析」內。

有關本集團之環境政策,以及與其僱員、客戶及 供應商以及其他人士之主要關係之相關詳情載 於本年報第270至299頁「環境、社會及管治報 告」內。所有上述披露構成此董事會報告一部 分。

## **RISKS AND UNCERTAINTIES**

The Group is now operating in a highly competitive business and economic environment, in particular, the manufacturing segment. Manufacturing segment is greatly affected by its customers which are highly volatile combined with rising labour and production costs. The Group's manufacturing segment has to compete with its competitors on various factors such as product variety, product performance, customer service, quality, pricing, new product innovation, timely delivery and brand recognition. On the other hand, volatility in Hong Kong securities market may affect the Group's performance on listed securities investments resulting in fluctuations in unrealised fair value gains or losses. Rising in interest rate is highly likely and this will affect not only the Group's costs of borrowings but also costs of purchases on materials. In addition to risks and uncertainties mentioned above, the Group is also subject to market risk, credit risk, liquidity risk and capital risk arising from the normal course of the Group's business and further details of which are set out in note 43 to the consolidated financial statements.

# COMPLIANCE WITH THE RELEVANT LAWS AND REGULATIONS

The Group continues to commit to comply with the relevant laws and regulations such as the Companies Act, Hong Kong Companies Ordinance Cap 622 ("**Companies Ordinance**"), the Listing Rules, and laws and regulations implemented by relevant jurisdictions. The Company believes the existing laws and regulations do not have any significant effect on the Group's activities during the Year.

#### **RESULTS AND DIVIDENDS**

The Group's loss for the Year and the state of affairs of the Group at that date are set out in the consolidated financial statements on pages 105 to 268.

The Board has resolved not to recommend any declaration of dividend payment for the Year (31 December 2018: Nil).

## 風險及不明朗因素

本集團現時在具高度競爭性之商業及經濟環境 內營運,尤其是製造分類。製造分類極受客戶影 響,而客戶乃由於勞動及生產成本上漲而非常 波動。本集團製造分類須就產品多樣性、產品性 能、客戶服務、品質、定價、新產品創新、準時交 付及品牌認同等不同因素與對手競爭。另一方 面,香港證券市場不穩,或會影響本集團上市證 券投資之表現,導致未變現公平值收益或虧損 出現波動。利率上升,不單極有可能並將會影響 到本集團借貸成本,亦會影響到物料採購成本。 除上述風險及不明朗因素外,本集團亦在本集 團日常業務過程中面臨市場風險、信貸風險、流 動資金風險及資本風險,進一步詳情載於綜合 財務報表附註43。

## 遵守相關法律法規

本集團繼續承諾遵守相關法律法規,包括百慕 達公司法、香港法例第622章香港公司條例(「公 司條例」)、上市規則,以及相關司法管轄區所 實行之法律法規。本公司相信,現行法律法規對 本集團於本年度之活動並無任何重大影響。

#### 業績及股息

本集團於本年度之虧損及本集團於當日之財務 狀況載於第105至268頁之綜合財務報表內。

董事會議決不建議就本年度宣派任何股息付款 (二零一八年十二月三十一日:無)。

## SUMMARY FINANCIAL INFORMATION

A summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited consolidated financial statements, is set out on page 269. This summary does not form part of the audited consolidated financial statements.

## **SHARE CAPITAL**

Details of movement in the Company's issued share capital for the Year are set out in note 34 to the consolidated financial statements.

## **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-laws which would oblige the Company to offer new shares on a pro rata basis to the existing Shareholders though there are no restrictions against such rights under the laws of Bermuda.

## PURCHASE, SALES OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the Year.

## RESERVES

Details of the movements in the reserves of the Group during the Year are set out in the consolidated statement of changes in equity on page 110.

#### **DISTRIBUTABLE RESERVES**

In accordance with the Companies Act, the contributed surplus of the Company is available for distribution or payment of dividends to the Shareholders provided that immediately following such distribution or payment, the Company is able to pay off its debts as and when they fall due.

## 財務資料概要

本集團於以往五個財政年度之已刊發業績及資 產及負債之概要(摘錄自經審核綜合財務報表) 載於第269頁。此概要並不構成經審核綜合財務 報表之一部份。

#### 股本

本公司本年度之已發行股本之變動詳情載於綜 合財務報表附註34。

## 優先購買權

本公司之組織細則並無載有優先購買權之條 文,規定本公司須向其現有股東按控股比例提 呈發售新股份,惟百慕達法例無就該等權利施 加限制。

#### 購買、出售或贖回本公司上市證券

本公司或其任何附屬公司於本年度概無購買、 出售或贖回任何本公司之上市證券。

#### 儲備

於本年度內,本集團儲備之變動詳情載於第110 頁之綜合權益變動表。

#### 可供分派儲備

根據百慕達公司法,實繳盈餘可用於分派或派 付股息予股東,惟於緊隨上述分派或派付後,本 公司須有能力清繳其到期負債。 As at 31 December 2019, the Company's reserves include share premium of approximately HK\$2,559,569,000 which may be available for dividend distribution upon the passing of special resolution by the Shareholders at the general meeting to reduce the share premium amount and transfer it to contributed surplus after offsetting with the accumulated losses of the Company.

#### MAJOR CUSTOMERS AND SUPPLIERS

For the Year, the revenue from the largest and the five largest customers amounted to approximately 14% (2018: 24%) and 45% (2018: 73%) of the Group's revenue respectively.

For the Year, the purchase of materials from the largest and the five largest suppliers amounted to approximately 16% (2018: 14%) and approximately 51% (2018: 44%) of the Group's total purchases respectively.

None of the Directors, or any of their close associates or any Shareholders (which, to the best knowledge of the Directors, own more than 5% of the number of issued shares of the Company) has any interest in any of the five largest customers and suppliers of the Group for the Year.

## DIRECTORS' RESPONSIBILITY IN RESPECT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Group on a going concern basis, with supporting assumptions or qualifications as necessary, for each financial period which give a true and fair view of the financial affairs of the Group.

## SUFFICIENCY OF PUBLIC FLOAT

As at the date of this report and based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained the minimum public float of 25% as required by the Listing Rules. 於二零一九年十二月三十一日,本公司之儲備 包括股份溢價約2,559,569,000港元,待股東於 股東大會上通過特別決議案削減股份溢價,並 在抵銷本公司累計虧損後撥入實繳盈餘後,可 用作分派股息。

#### 主要客戶及供應商

於本年度,本集團來自最大及五大客戶之收入 分別佔本集團收入約14%(二零一八年:24%) 及45%(二零一八年:73%)。

於本年度,本集團向最大及五大供應商作出之 材料採購額分別佔本集團之採購總額約16% (二零一八年:14%)及約51%(二零一八年: 44%)。

於本年度,董事或彼等之任何緊密聯繫人士或 任何股東(就董事所知,擁有本公司已發行股份 數5%以上)概無於本集團任何五大客戶及供應 商中擁有任何權益。

## 董事就綜合財務報表須承擔之責任

董事知悉其須負責按持續經營基準(有需要時 更應輔以假設或保留意見)為每個財政期間編 製真實而公平地反映本集團財務狀況之本集團 綜合財務報表。

## 足夠公眾持股量

根據本公司公開所得資料及據董事所知,於本報 告日期,本公司維持上市規則所規定最少25% 公眾持股量。

## CONTINUING CONNECTED TRANSACTIONS Tenancy Agreement

On 26 May 2017, Topsearch Printed Circuits (HK) Limited ("**Topsearch PC (HK)**") as a tenant (an indirect wholly-owned subsidiary of the Company), entered into a tenancy agreement (the "**Tenancy Agreement**") with Keentop Investment Limited as a landlord (an investment holding company and a connected person of the Company as defined under the Listing Rules, which is beneficially owned as to 50% by each of Mr. Cheok, an executive Director and his spouse, Mrs. Cheok Chu Wai Min) in respect of the lease of the properties known as House 7 and the Garden appurtenant thereto and Car Parking Spaces Nos. 7A and 7B on Basement Floor, Las Pinadas, No. 33 Shouson Hill Road, Hong Kong for a lease term of three years commencing from 1 June 2017 to 31 May 2020 (both days inclusive) as director's quarters provided to Mr. Cheok and his family.

Keentop Investment Limited charged Topsearch PC (HK) a monthly rental of HK\$165,000 (exclusive of rates, management fee and other outgoings) and a monthly management fee of HK\$18,000. The annual cap under Tenancy Agreement is HK\$2,350,000. The terms of the Tenancy Agreement have been negotiated on an arm's length basis and are considered as fair and reasonable and on normal commercial terms and in the interests of the Company and the Shareholders as a whole. The Tenancy Agreement is exempt from Shareholders' approval, annual review and all disclosure requirements under the Listing Rules.

In respect of the Tenancy Agreement which constitute continuing connected transaction of the Company, the INEDs have reviewed the said transaction and confirmed that the said transaction has been entered into:

- after arm's length negotiation and for the purpose of and in the ordinary and usual course of business of the Group;
- (2) on normal commercial terms; and
- (3) according to the Tenancy Agreement governing them on terms that are fair and reasonable and in the interests of the Shareholders as a whole.

## 持續關連交易 租賃協議

於二零一七年五月二十六日,至卓飛高線路板 (香港)有限公司(「**至卓飛高**」,本公司之間接 全資附屬公司)(作為承租人)與基達投資有限 公司(一間投資控股公司,為上市規則所界定之 本公司關連人士,由執行董事卓先生及其配偶 卓朱慧敏女士各自實益擁有50%)(作為業主) 訂立租賃協議(「**租賃協議**」),內容有關租賃香 港壽山村道33號朗松居7號屋連花園及地庫車位 7A及7B號之物業,租期由二零一七年六月一日 至二零二零年五月三十一日止(包括首尾兩日) 為期三年,作為向卓先生及其家人提供之董事 宿舍。

基達投資有限公司向至卓飛高收取月租165,000 港元(不包括差餉、管理費及其他支出)及每 月管理費18,000港元。租賃協議之年度上限為 2,350,000港元。租賃協議之條款乃按公平原則 磋商釐定,以及被認為屬公平合理,且屬一般商 業條款,並符合本公司及股東之整體利益。租賃 協議獲豁免遵守上市規則項下之股東批准、年 度審閲及完全披露規定。

就構成本公司持續關連交易之租賃協議而言, 獨立非執行董事已審閲上述交易,並確認上述 交易乃按下列原則訂立:

- (1) 按公平原則磋商協定後及在本集團的日常 業務中及為此目的而訂立;
- (2) 屬一般商業條款;及
- (3) 根據有關交易之租賃協議,按公平合理及 符合股東之整體利益之條款進行。

The Board confirmed that the Company's external auditor was engaged to report on the Group's continuing connected transaction in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued their unqualified letter(s) containing their findings and conclusions in respect of the continuing connected transaction and confirmed the matters set out in Rule 14A.56 of the Listing Rules as follows. The auditor has reported their conclusions to the Board stating that:

- (a) nothing has come to the auditor's attention that causes them to believe that the said transaction has not been approved by the Board;
- (b) nothing has come to the auditor's attention that causes them to believe that the said transaction was not entered into, in all material respects, in accordance with the Tenancy Agreement governing the said transaction; and
- (c) with respect to the aggregate amount of each of the said transaction, nothing has come to the auditor's attention that causes them to believe that the said transaction has exceeded the annual capped amounts fixed in Tenancy Agreement.

董事會確認,本公司之外聘核數師已獲委聘根 據香港會計師公會頒佈之香港核證委聘準則第 3000號(經修訂)「審核或審閱過往財務資料以 外之核證委聘」及參照實務説明第740號「關於 香港上市規則所述持續關連交易之核數師函件」 就本集團之持續關連交易作出報告。核數師已 就本集團之持續關連交易出具載有其調查結果 及結論之無保留意見之函件並確認上市規則第 14A.56條所載之事宜如下。核數師已向董事會 匯報其結論,表示:

- (a) 核數師並無注意到任何事件導致彼等相信上述交易並無獲得董事會批准;
- (b) 核數師並無注意到任何事件導致彼等相信 上述交易在所有重要方面並無根據有關交 易之租賃協議而訂立;及
- (c) 就上述各項交易之總金額而言,核數師並 無注意到任何事件導致彼等相信上述交易 已超過於租賃協議中所釐定其年度上限金 額。

## DIRECTORS

The Directors during the Year and up to the date of this report were:

#### **Executive Directors:**

Mr. Liu Tingan (*Chairman and Chief Executive Officer*) Mr. Cheok Ho Fung (*Deputy Chairman*) Mr. Shan Yongxin (*appointed on 30 August 2019*)

### Non-executive Director:

Mr. Mao Yumin (resigned on 21 August 2019) Mr. Li Yongjun (appointed on 30 August 2019)

#### INEDs:

Mr. Ng Man Kung Mr. Lau Fai Lawrence Mr. Mak Kwok Kei

In accordance with the Listing Rules and Bye-law 99 of the Company's Bye-laws, at each annual general meeting, one-third of the Directors for the time being (or, if their number is not a multiple of three (3), the number nearest to but not less than one-third) shall retire from office by rotation such that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years.

Pursuant to the Listing Rules and Company's Bye-law 102(B) of the Company's Bye-laws, the Board shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an addition to the Board. Any Director so appointed shall hold office only until the next following general meeting of the Company and shall then be eligible for re-election, but shall not be taken into account in determining the Directors who are to retire by rotation at such meeting.

## 董事

於本年度及截至本報告日期之董事為:

#### 執行董事:

劉廷安先生*(主席兼行政總裁)* 卓可風先生*(副主席)* 單用鑫先生*(於二零一九年八月三十日獲委任)* 

### 非執行董事:

毛裕民先生(於二零一九年八月二十一日辭任) 李永軍先生(於二零一九年八月三十日獲委任)

**獨立非執行董事:** 吳文拱先生 劉斐先生 麥國基先生

根據上市規則及本公司之組織細則第99條,於 各股東週年大會上,當時三分之一之董事(或如 董事數目並非三(3)之倍數,則最接近但不少於 三分之一之董事)須輪流告退,致使各董事 (包括有特定任期之董事)須至少每三年輪流告 退一次。

根據上市規則及本公司組織細則第102(B)條,董 事會有權不時及在任何時間委任任何人士出任 董事以填補董事會空缺或加入董事會。任何經 此獲委任之董事之任期,僅直至應屆本公司股 東大會,並將合資格重選連任,惟將不獲計入於 該會議輪席退任之董事人數內。 Accordingly, Mr. Shan Yongxin (executive Director) and Mr. Li Yongjun (non-executive Director) shall retire from office by rotation pursuant to Bye-law 102(B) of the Company's Byelaws, and Mr. Lau Fai Lawrence (INED) and Mr. Ng Man Kung (INED) shall retire from office by rotation pursuant to Bye-law 99 of the Company's Bye-laws, all at the forthcoming annual general meeting of the Company.

All the retiring Directors being eligible, offer themselves for re-election at the forthcoming annual general meeting of the Company.

None of the Directors offering themselves for re-election at the forthcoming annual general meeting of the Company has any service contract with the Company in respect of any unexpired period which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

## **BIOGRAPHICAL DETAILS OF DIRECTORS** Executive Directors

### Mr. Liu Tingan ("Mr. Liu")

Mr. Liu, aged 58, is an executive Director, the chairman of the Board, the chief executive officer of the Company and the chairman of the Executive Committee since 22 March 2016. Since his appointment, Mr. Liu is responsible for the overall strategic and business development of the Group. Mr. Liu graduated from the Jiangxi University of Finance and Economics, China with a bachelor's degree in Economics in 1983. He attained a master's degree in Economics at Renmin University of China in 1987. In 1990, Mr. Liu joined a scholarship programme in Monetary Policy and Financial Markets launched by the University of Oxford, the United Kingdom. Mr. Liu has over 30 years of experience in finance management. 因此,於本公司應屆股東週年大會上,單用鑫先 生(執行董事)及李永軍先生(非執行董事)須 根據本公司之組織細則第102(B)條輪流告退,而 劉斐先生(獨立非執行董事)及吳文拱先生(獨 立非執行董事)須根據本公司之組織細則第99 條輪流告退。

所有退任董事均合資格並願意於本公司應屆股 東週年大會上膺選連任。

於本公司應屆股東週年大會上膺選連任之董 事,概無就尚未屆滿之任期與本公司訂有任何 本公司不可於一年內不予賠償(法定賠償除外) 而終止之服務合約。

## **董事履歷** 執行董事

### 劉廷安先生(「劉先生」)

劉先生,58歲,自二零一六年三月二十二日為執 行董事、董事會主席、本公司行政總裁及執行委 員會主席。自獲委任以來,劉先生一直負責本集 團之整體策略及業務發展。劉先生於一九八三 年畢業於江西財經學院,取得經濟學士學位。於 一九八七年,彼取得中國人民大學經濟碩士學 位。於一九九零年,劉先生參與由英國牛津大學 舉辦之貨幣政策及金融市場之獎學金課程。劉 先生於金融管理方面擁有30年以上經驗。 Mr. Liu was the managing director and chief investment officer of Reorient Financial Group Limited. Mr. Liu was also the managing director of Reorient Global Limited (being a subsidiary of Yunfeng Financial Group Limited (formerly known as Reorient Group Limited) (HKSE Stock Code: 0376) from July to December 2015. He was the deputy chairman and president of China Life Insurance (Overseas) Company Limited from June 2008 to March 2015. Mr. Liu worked at China Life Insurance Company Limited ("China Life") (HKSE Stock Code: 2628) and was the board secretary general and spokesman of China Life between November 2003 and May 2008. He was the general manager of the investment centre of former China Life between September 2000 and May 2004. Mr. Liu has been the council member of Hong Kong Institute of Directors since 2014 and was the deputy chairman of Hong Kong Institute of Directors from 2014 to 2018. Mr. Liu was a member of Insurance Advisory Committee of the Government of HKSAR from 2010 to 2016, a member of Financial Services Development Council of the Government of HKSAR from 2013 to 2017, a member of the Listing Committee of the Stock Exchange from 2010 to 2015. From 2008 to 2015, he was the executive director of the Hong Kong Chinese Enterprises Association.

劉先生曾任瑞東金融集團有限公司之董事總經 理兼首席投資官。於二零一五年七月至十二月, 劉先生亦曾任Reorient Global Limited (其為雲 鋒金融集團有限公司(前稱瑞東集團有限公司) (香港聯交所股份代號:0376)之附屬公司)之 董事總經理。於二零零八年六月至二零一五年三 月,彼為中國人壽保險(海外)股份有限公司之 副董事長兼總裁。劉先生曾任職於中國人壽保 險股份有限公司(「**中國人壽**」)(香港聯交所股 份代號:2628),於二零零三年十一月至二零零 八年五月期間為中國人壽董事會秘書兼新聞發 言人。彼於二零零零年九月至二零零四年五月 期間擔任前中國人壽資金運用中心總經理。劉 先生自二零一四年起為香港董事學會之會員, 於二零一四年至二零一八年為香港董事學會之 副主席。劉先生於二零一零年至二零一六年為 香港特別行政區政府保險諮詢委員會委員,二 零一三年至二零一七年曾任香港金融發展局委 員,於二零一零年至二零一五年曾擔任聯交所 上市委員會之成員。於二零零八年至二零一五 年,彼為香港中國企業協會之執行董事。

On 8 March 2016, the Company has entered into a service agreement with Mr. Liu on his appointment as an executive Director, Chairman, Chief Executive Officer for a term of three years commencing on 22 March 2016. The term is renewable automatically for successive term of three years on the same terms and conditions, unless notified by either party in writing of its decision not to renew the agreement. Such agreement may be terminated by either party as agreed which should not exceed one year. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Company's Bye-laws. His remuneration will be approved by the Board subject to the authority granted by the Shareholders to authorise the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time.

Mr. Liu's service agreement was renewed automatically for successive term of three years on the same terms and conditions therein on 22 March 2019. Subsequently, he entered into a supplemental agreement with the Company on 28 June 2019 to change some conditions in relation to his basic salary, fixed and discretionary bonus and Share Award Scheme under the clause of remuneration and benefits which had been reviewed by the Remuneration Committee of the Board and approved by the Board with reference to his duties and responsibilities with the Company and the prevailing market situation. Save as disclosed above, the other clauses in the service agreement remain unchanged.

Under the employment agreement with Mr. Liu, he was entitled to receive an annual remuneration of HK\$13,099,000 and an annual discretionary bonus subject to the approval of the Board. The remuneration and benefits were determined with reference to Mr. Liu's past working experience, duties and responsibilities with the Company and the prevailing market situation. 本公司於二零一六年三月八日與劉先生已就委 任彼為執行董事、主席及行政總裁訂立服務協 議,由二零一六年三月二十二日開始為期三年。 任期按相同條款及條件自動重續三年,除非任 何一方以書面知會其決定不再重續協議。該協 議可由任何一方經協議後終止,惟不得超過一 年、彼須根據本公司組織細則於本公司之股東週 年大會上輪流告退及重選連任。劉先生之酬金 將由股東於本公司股東週年大會上授出授權, 授權董事會釐定董事酬金後由董事會批准,並 已參考彼於本公司擔任之職務及責任及當前市 況,及須由薪酬委員會不時進行檢討。

劉先生之服務協議已於二零一九年三月二十二 日按當中之相同條款及條件自動重續連續三 年。其後,彼於二零一九年六月二十八日與本公 司訂立補充協議,以更改有關其於薪酬及福利 條款項下之基本薪金、固定及酌情花紅及股份 獎勵計劃之若干條件,該補充協議已經董事會 之薪酬委員會審閱及董事會批准,當中已參考 其於本公司擔任之職務及責任及當前市況。除 上文所披露者外,服務協議之其他條款維持不 變。

根據與劉先生訂立之僱用協議,彼有權收取 13,099,000港元之全年酬金及獲得經董事會批 准的年度酌情花紅。薪酬及福利乃參考劉先生 之過往經驗、於本公司之職務及責任以及現行 市況而釐定。

Save as disclosed above, Mr. Liu has not held any other position with the Company or other members of the Group and he has not held any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being an executive Director, the chairman of the Board, the chief executive officer of the Company and the chairman of the Executive Committee, Mr. Liu does not have any relationships with any other Directors, senior management, substantial shareholders, or controlling shareholders (as defined in the Listing Rules) of the Company. Details of Mr. Liu's interest or deemed interest and short positions in the shares or underlying shares and debentures of the Company or its associated cooperations within the meaning of Part XV of the SFO as at 31 December 2019 have been disclosed in this annual report on page 93 under the section headed "Directors' Interests in Shares and Underlying Shares". There are no other matters concerning Mr. Liu that need to be brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

#### Mr. Cheok Ho Fung ("Mr. Cheok")

Mr. Cheok (alias: Peter), aged 68, is an executive Director, deputy chairman of the Board and a member of the Executive Committee. He is also the founder of the Group.

Mr. Cheok has over 30 years of experience in the PCBs industry and is also involved in the business of real estates development in China, and other high-tech products.

Mr. Cheok had held the positions of financial controller and various management positions in different multinational companies involved in computer related products, application systems, motor vehicles and agricultural equipment, ship repairing and oil-rig construction, business-form printing and PCBs manufacturing. Mr. Cheok has been a fellow member of the Association of Chartered Certified Accountants since 1980, a fellow member of the Chartered Institute of Management Accountants since 1981 and the Hong Kong Institute of Certified Public Accountants since 1990.

除上文所披露者外,劉先生並無擔任本公司或本 集團其他成員公司之任何其他職位,亦無於過 去三年內在香港或海外任何證券市場上市之任 何其他公眾公司出任任何董事職位。除因擔任 執行董事、董事會主席、本公司行政總裁及執行 委員會主席所產生之關係外,劉先生與本公司 任何其他董事、高級管理層、主要股東或控股股 東(定義見上市規則)概無任何關連。劉先生於 二零一九年十二月三十一日於證券及期貨條例 第XV部所定義之本公司或其相聯法團之股本、 相關股份及債權證中擁有之權益及淡倉之詳情 已於本年報第93頁題為「董事於股份及相關股 份之權益」一節披露。並無任何其他有關劉先生 之事宜須呈請股東垂注,亦無任何資料須根據 上市規則第13.51(2)條第(h)至(v)分段之規定作 出披露。

**卓可風先生(「卓先生」)** 卓先生,68歲,為董事會執行董事、董事會副主 席及執行委員會成員。彼亦為本集團創辦人。

卓先生於印刷線路板行業有逾30年經驗,並曾 參與中國房地產發展及其他高科技產品業務。

卓先生曾於多家跨國企業擔任財務總監及管理 職位,該等企業之業務範圍遍及計算機相關產 品、應用系統、汽車及農業設備、船隻維修及油 井建設、商業表格印刷及印刷線路板生產。卓先 生分別自一九八零年、一九八一年及一九九零年 起成為英國特許公認會計師公會之資深會員、 特許管理會計師公會及香港會計師公會之資深 會員。

Mr. Cheok has entered into a service agreement with the Company on 30 May 2002 for an initial fixed term of three years and shall continue thereafter for successive terms of one year each commencing from the day immediately following the expiry of the then current terms of the service agreement. Such agreement may be terminated by either party by giving not less than six months' written notice to the other party. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Byelaws of the Company. His remuneration and performance bonus was approved by the Board subject to the authority granted by the Shareholders to authorise the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time. Under the employment agreement with Mr. Cheok, he was entitled to receive an annual remuneration of HK\$5,433,000 including the housing benefits in kind for the Year.

Prior to 15 January 2016, Mr. Cheok was one of the substantial Shareholders (as defined under the Listing Rules), a director and a shareholder of Inni International Inc. which was also one of the substantial Shareholders.

Save as disclosed above, Mr. Cheok has not held any other position with the Company or other members of the Group and he has not held any other directorships in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the last three years. Other than the relationship arising from being an executive Director, deputy chairman of the Board and a member of the Executive Committee, and being the father of Mr. Cheok Lup Yin, Eric, Mr. Cheok does not have any relationships with any other Directors and senior management, substantial shareholders or controlling shareholders of the Company. Mr. Cheok has no interest or deemed interest and short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) and there are no other matters concerning Mr. Cheok that need to be brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

卓先生於二零零二年五月三十日與本公司簽訂 服務協議,初步固定任期三年,並將於其後繼 續,每次由緊隨當時服務協議年期屆滿當日開 始續期一年。有關協議可由任何一方向另一方 作出不少於六個月書面通知而終止。彼須根據 本公司組織細則於本公司股週年大會上輪流告 退及膺選連任。有關卓先生之酬金及表現花紅 已由股東於本公司股東週年大會上授出授權, 授權董事會釐定董事酬金後由董事會批准,並 已參考彼於本公司擔任之職務及責任及當前市 況,及須由薪酬委員會不時進行檢討。根據與卓 先生訂立之服務協議,截至二零一八年十二月 三十一日止財政年度,彼有權收取5,433,000港 元之全年酬金,包括實物房屋利益。

於二零一六年一月十五日前,卓先生為主 要股東(定義見上市規則)之一。彼亦為Inni International Inc.(亦為主要股東之一)之董事 及股東。

除上文所披露者外,卓先生並無擔任本公司或 本集團其他成員公司之任何其他職位,並無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何其他董事職位。除 因擔任執行董事、董事會副主席及執行委員會 成員以及身為卓立言先生之父親所產生之關係 外,卓先生與本公司任何其他董事、高級管理 層、主要股東或控股股東並無任何關連。卓先生 並無在本公司或其相聯法團(定義見《證券及 期貨條例》第XV部)的股份、相關股份及債權證 中擁有之權益及淡倉,且並無任何其他有關卓 先生之事宜須呈請股東垂注,亦無任何資料須 根據上市規則第13.51(2)條第(h)至(v)分段之規 定作出披露。

#### Mr. Shan Yongxin ("Mr. Shan")

Mr. Shan, aged 40, is an executive Director of the Board and a member of the Executive Committee. He joined the Group on 30 August 2019.

Mr. Shan obtained a Master's degree in Economics from Central University of Finance and Economics, the PRC in June 2004. He was granted the qualification as a chartered financial analyst ("**CFA**") by CFA Institute certified by the Occupational Skill Testing Authority of Ministry of Human Resources and Social Security of the PRC in March 2010 and was registered as a nonpracticing member of the Chinese Institute of Certified Public Accountants since September 2011.

Mr. Shan has over 15 years of working experience in corporate finance, merger and acquisition, audit consulting and financial management. From August 2004 to July 2011, Mr. Shan worked with PricewaterhouseCoopers in Beijing. He was a departmental manager prior to leaving PricewaterhouseCoopers in Beijing. Mr. Shan then served with PricewaterhouseCoopers in New Zealand during the period from August 2011 to July 2014. He was a senior manager prior to leaving PricewaterhouseCoopers in New Zealand. From December 2014 to April 2016, Mr. Shan was the finance-in-charge officer of Anbang Insurance Group (USA). During the period from April 2016 to September 2018, Mr. Shan worked with Beijing Orient Landscape & Environment Co., Ltd., whose shares are listed on the Shenzhen Stock Exchange (stock code: 002310). He had served in its various subsidiaries and was a vice-president of one of its various subsidiaries before he left. Since March 2019, Mr. Shan has been serving as the vice president of Eternal Glory Holdings Limited, a substantial Shareholder of the Company.

#### 單用鑫先生(「單先生」)

單先生,40歲,為董事會執行董事及執行委員 會成員。彼於二零一九年八月三十日加入本集 團。

單先生於二零零四年六月自中國中央財經大學 取得經濟學碩士學位。彼於二零一零年三月獲 特許金融分析師協會授予特許金融分析師(「特 許金融分析師」)資格,有關資格獲中國人力資 源和社會保障部職業技能鑒定中心認證,並自 二零一一年九月起註冊為中國註冊會計師協會 之非執業會員。

單先生於企業融資、合併及收購、審核諮詢及財 務管理方面擁有逾15年工作經驗。自二零零四 年八月至二零一一年七月,單先生任職於北京 普華永道會計師事務所。於離開北京普華永道 會計師事務所前,彼為部門經理。其後,單先生 於二零一一年八月至二零一四年七月期間任職 於紐西蘭普華永道會計師事務所,於離開紐西 蘭普華永道會計師事務所前,彼為高級經理。自 二零一四年十二月至二零一六年四月,單先生 為安邦保險集團(美國)之財務部主管。於二零 一六年四月至二零一八年九月期間,單先生任職 於北京東方園林環境股份有限公司(其股份於 深圳證券交易所上市(股份代號:002310))。 彼曾任職於該公司之多間附屬公司,於離職前為 該等附屬公司其中一間之副總裁。自二零一九 年三月起,單先生一直擔任永新華集團有限公 司(本公司的主要股東)之副總裁。

On 30 August 2019, the Company has entered into a service contract with Mr. Shan on his appointments as an executive Director and a member of the Executive Committee for an initial term of three years commencing from 30 August 2019. The term is renewable automatically for successive term of three years on the same terms and conditions, unless not less than thirty days' notice given by either party in writing of its decision not to renew the agreement. Such agreement may be terminated by either party by giving not less than three months' written notice to the other party. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Company's Bye-laws. His remuneration was approved by the Board subject to the authority granted by the Shareholders to authorise the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time. Under the employment agreement with Mr. Shan, he was entitled to an annual remuneration of HK\$731,000 for the period from 30 August 2019 (the date of his appointment) to 31 December 2019 (i.e. HK\$1,000,000 per annum from 30 August 2019 to 20 October 2019, and adjusted to HK\$3,000,000 per annum since 21 October 2019).

Save as disclosed above, Mr. Shan has not held any other position with the Company or other members of the Group and he has not hold any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being an executive Director of the Board and a member of the Executive Committee, Mr. Shan does not have any relationships with any other Directors, senior management, substantial shareholders or controlling shareholders of the Company. Mr. Shan has no interest or deemed interest and short positions in the shares, underlying shares and debentures of the Company or its associated corporations within the meaning of Part XV of the SFO, and there are no other matters concerning Mr. Shan that need to brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

本公司於二零一九年八月三十日與單先生已就 委任彼為執行董事及執行委員會成員、訂立服 務協議,由二零一九年八月三十日開始為期三 年。任期按相同條款及條件自動重續三年,除 非任何一方作出不少於三十天書面知會其決定 不再重續協議。有關協議可由任何一方向另一 方作出不少於三個月書面通知而終止。彼須根 據本公司組織細則於本公司之股東週年大會上 輪流告退及重選連任。彼之酬金由股東於本公 司股東週年大會上授出授權,授權董事會釐定 董事酬金後由董事會批准,並已參考彼於本公 司擔任之職務及責任及當前市況,及須由薪酬 委員會不時進行檢討。根據與單先生訂立之服 務協議,彼於二零一九年八月三十日(其獲委 任之日)至二零一九年十二月三十一日的期間 內有權收取731,000港元之全年酬金(即自二零 一九年八月三十日至二零一九年十月二十日每 年1,000,000港元及自二零一九年十月二十一日 起調整至每年3,000,000港元)。

除上文所披露者外,單先生並無擔任本公司或 本集團其他成員公司之任何其他職位,亦無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何董事職位。除因擔 任董事會執行董事及執行委員會成員所產生之 關係外,單先生與本公司任何其他董事、高級管 理層、主要股東或控股股東概無任何關連,亦無 在本公司或其相聯法團(定義見《證券及期貨 條例》第XV部)的股份、相關股份及債權證中擁 有之權益及淡倉,且並無任何其他有關單先生 之事宜須呈請股東垂注,亦無任何資料須根據 上市規則第13.51(2)條第(h)至(v)分段之規定作 出披露。

## Non-executive Director

## Mr. Mao Yumin ("Mr. Mao")

Mr. Mao, aged 65, joined the Group on 10 March 2017 as a non-executive Director and resigned on 21 August 2019. He has over 30 years of experience in the banking and financial sector. Prior to Mr. Mao's retirement from China Construction Bank in May 2016, he was the executive director and the chief executive officer of China Construction Bank (Asia) from July 2013 to May 2016; he was the chief executive of China Construction Bank, Hong Kong Branch from April 2011 to May 2016; the chief investment officer of China Construction Bank from September 2007 to March 2011; the non-executive director and the chairman of China Construction Bank (London) from January 2009 to June 2011; and the executive director and the vice chairman of China Construction Bank (Asia) from September 2007 to March 2011. From March 2011 to January 2017, he served as a non- executive director of China Construction Bank International (Holdings) Limited.

Mr. Mao was the non-executive director of Kong Sun Holdings Limited (HKSE Stock Code: 0295) from April 2017 to May 2017. He was the executive director and chief executive officer of Shanghai Aijian Corporation Limited from June 2006 to July 2007 (a company listed on the Shanghai Stock Exchange, stock code: 600643). He was the senior vice president and the executive director of Cathay International Holdings Limited (a company listed on the London Stock Exchange, stock code: CTI), from May 2003 to June 2006. He was the chief executive of China Construction Bank, Hong Kong Branch from March 1997 to March 2003 and was the general manager of International Department of China Construction Bank head office from May 1994 to December 1996.

## 非執行董事 *毛裕民先生 (「毛先生」)*

毛先生,65歲,於二零一七年三月十日加入本集 團擔任非執行董事並於二零一九年八月二十一 日辭任。彼於銀行及金融領域擁有逾30年經驗。 毛先生於二零一六年五月從中國建設銀行退休 前,於二零一三年七月至二零一六年五月擔任 中國建設銀行(亞洲)執行董事兼行政總裁:彼 於二零一一年四月至二零一六年五月擔任中國 建設銀行香港分行總經理;於二零零七年九月 至二零一一年三月擔任中國建設銀行投資理財 總監;於二零零九年一月至二零一一年六月擔 任中國建設銀行(倫敦)非執行董事兼董事長; 及於二零零七年九月至二零一一年三月擔任中 國建設銀行(亞洲)執行董事及副董事長。自二 零一一年三月至二零一七年一月,彼出任中國 建設銀行國際(控股)有限公司非執行董事。

毛先生於二零一七年四月至二零一七年五月擔 任江山控股有限公司(香港聯交所股份代號: 0295)非執行董事。彼於二零零六年六月至二零 零七年七月擔任上海愛建股份有限公司(上海 證券交易所上市公司,股份代號:600643)執行 董事兼行政總裁。彼於二零零三年五月至二零 零六年六月擔任國泰國際控股有限公司(倫敦 證券交易所上市公司,股份代號:CTI)高級副總 裁兼執行董事。彼於一九九七年三月至二零零 三年三月擔任中國建設銀行香港分行總經理。 指任中國建設銀行總行國際業務部總經理。 Currently, Mr. Mao holds directorships in various companies. He has served as a non-executive director of JiangSu Zeyun Pharmaceutical Co., Ltd since June 2016 and Construction Bank (Asia) Corporation Limited since August 2016. Since July 2016, he also has served as an independent director of each of China Galaxy International Financial Holdings Limited, a licensed corporation to conduct regulated activities under the SFO and China Life Insurance (Overseas) Company Limited, a corporation principally engaged in the provision of life insurance, investment and provident fund services. Since 4 February 2019, he has served as vice chairman and president of Macao Development Bank.

Mr. Mao received his bachelor's degree in finance from Jiangxi University of Finance and Economics in 1983 and completed the Program for Management Development (the 70th Session) in Graduate School of Business Administration of Harvard University in 1995.

Mr. Mao has been appointed by the Board for an initial term of three years commencing from 10 March 2017, which is renewable automatically for successive term of three years on the same terms and conditions, unless it is terminable by either party by giving to the other three months' prior notice in writing. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Company's Bye-laws. His remuneration will be approved by the Board subject to the authority granted by the Shareholders to authorize the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time. Under the employment agreement with Mr. Mao, he was entitled to receive an annual remuneration of HK\$384,000 for the period from 1 January 2019 to 21 August 2019, being the last day of his engagement with the Group. (i.e. HK\$600,000 per annum since 23 July 2018).

毛先生現於多間公司擔任董事職務。彼自二零 一六年六月起出任江蘇知原藥業有限公司及自 二零一六年八月起出任中國建設銀行(亞洲)股 份有限公司各自之非執行董事。自二零一六年 七月起,彼亦出任中國銀河國際金融控股有限 公司(根據證券及期貨條例獲准進行受規管活 動之持牌法團)及中國人壽保險(海外)股份有 限公司(主要從事提供人壽保險、投資及公積金 服務之公司)各自之獨立董事。自二零一九年二 月四日起,彼出任澳門發展銀行副董事長兼行 長。

毛先生於一九八三年於江西財經大學取得金融 學學士學位及於一九九五年於美國哈佛大學商 學院完成第70屆管理培訓課程。

毛先生已獲董事會委任,初步任期由二零一七 年三月十日起計為期三年,三年任期屆滿後可 按相同條款及條件自動續期,除非由其中一方 可向另外一方發出不少於三個月前的書面通知 予以終止。彼須根據本公司組織細則於本公司 股週年大會上輪流告退及膺選連任。彼之酬金 將由股東於本公司股東週年大會上授出授權, 授權董事會釐定董事酬金後由董事會批准,並 已參考彼於本公司擔任之職務及責任及當前市 況,及須由薪酬委員會不時進行檢討。根據與毛 先生訂立之服務協議,於二零一九年一月一日 至二零一九年八月二十一日(其最後獲本集團 委聘之日)的期間內,彼有權收取384,000港元 之全年酬金(即自二零一八年七月二十三日起 每年600,000港元)。 Save as disclosed above, Mr. Mao has not held any other position with the Company or other members of the Group and he has not hold any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being a non-executive Director of the Board, Mr. Mao does not have any relationships with any other Directors, senior management, substantial shareholders or controlling shareholders of the Company. Mr. Mao has no interest or deemed interest and short positions in the shares, underlying shares and debentures of the Company or its associated corporations within the meaning of Part XV of the SFO, and there are no other matters concerning Mr. Mao that need to brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

#### Mr. Li Yongjun ("Mr. Li")

Mr. Li, aged 51, is a non-executive Director of the Board. He joined the Group on 30 August 2019.

Mr. Li obtained a degree of Executive Master of Business Administration from Cheung Kong Graduate School of Business in the PRC in September 2008. He obtained a qualification certificate as a senior engineer in the PRC in July 2001. 除上文所披露者外,毛先生並無擔任本公司或 本集團其他成員公司之任何其他職位,亦無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何董事職位。除因擔 任董事會非執行董事所產生之關係外,毛先生 與本公司任何其他董事、高級管理層、主要股 東或控股股東概無任何關連,亦無在本公司或 其相聯法團(定義見《證券及期貨條例》第XV 部)的股份、相關股份及債權證中擁有之權益及 淡倉,且並無任何其他有關毛先生之事宜須呈 請股東垂注,亦無任何資料須根據上市規則第 13.51(2)條第(h)至(v)分段之規定作出披露。

#### 李永軍先生(「李先生」)

李先生,51歲,為董事會非執行董事。彼於二零 一九年八月三十日加入本集團。

李先生於二零零八年九月取得中國長江商學院 高級管理人員工商管理碩士學位。彼於二零零 一年七月在中國取得高級工程師資格證書。 Mr. Li has over 20 years' working experience in enterprise strategic decision making and corporate management. He is currently the president of Yongxinhua Holding Group Co., Ltd. (together with its subsidiaries, the "Yongxinhua Holding"). Mr. Li founded the Yongxinhua Holding in 2003, which is an integrated and multipurpose corporation and a co-partner of United Nations Educational, Scientific and Cultural Organisation (UNESCO) in the world intangible cultural heritage industry. Its principal activities include equity investment in financial institutions, cultural industry integration and innovation development, development and construction of cultural industry park and protection of intangible cultural heritage. Since May 2018, Mr. Li has been serving as an executive director and vice chairman of the board of directors of Crown International Corporation Limited, a company whose shares are listed on the Main Board of the Stock Exchange (HKSE Stock Code: 727). Mr. Li was the chief executive officer of Crown International Corporation Limited from July 2018 to March 2019.

Mr. Li is also the Asia chairman of the Global Hope Coalition, the vice chairman of the "Belt and Road" Silk Road Planning Researching Center, the vice chairman of the China Industry University Research Collaboration Association and the vice chairman of the China Intangible Cultural Heritage Protection Association. 李先生於企業策略決策及公司管理方面具有逾 二十年工作經驗。彼現任永新華控股集團有限 公司(連同其附屬公司,統稱「**永新華控股**」)董 事長。永新華控股由李先生創於二零零三年,其 為綜合多功能企業,並為聯合國教育、科學及文 化組織(聯合國教科文組織)於世界非物質文化 遺產行業之合作夥伴。其主要業務包括於金融 機構之股權投資、文化行業整合及創新發展、發 展及建設文化業園區及保護非物質文化遺產。 自二零一八年五月起,李先生一直擔任皇冠環 球集團有限公司(一間股份於聯交所主板上市 之公司(香港聯交所股份代號:727))之執行董 事及董事會副主席。於二零一八年七月至二零 一九年三月,李先生為皇冠環球集團有限公司 之行政總裁。

李先生亦擔任全球希望聯合會亞洲區主席、"一帶一路"絲路規劃研究中心副主席、中國產學研 合作促進會副會長及中國非物質文化遺產保護 協會副會長。

On 30 August 2019, the Company has entered into a service contract with Mr. Li on his appointment as a non-executive Director for an initial term of three years commencing from 30 August 2019, which is renewable automatically for successive term of three years on the same terms and conditions, unless it is terminable by either party by giving to the other one month's prior notice in writing. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Company's Bye-laws. His remuneration was approved by the Board subject to the authority granted by the Shareholders to authorize the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time. Under the employment agreement with Mr. Li, he was entitled to receive an annual remuneration of HK\$203,000 for the period from 30 August 2019 (the date of his appointment) to 31 December 2019 (i.e. HK\$600,000 per annum).

Save as disclosed above, Mr. Li has not held any other position with the Company or other members of the Group and he has not held any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being a non-executive Director of the Board, Mr. Li does not have any relationships with any other Directors, senior management, substantial shareholders, or controlling shareholders of the Company. Details of Mr. Li's interest or deemed interest and short positions in the shares or underlying shares and debentures of the Company or its associated corporation within the meaning of Part XV of the SFO as at 31 December 2019 have been disclosed in this annual report on page 93 under the section headed "Directors' Interests in Shares and Underlying Shares". There are no other matters concerning Mr. Li that need to be brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

本公司於二零一九年八月三十日與李先生已就 委任彼為非執行董事、訂立服務協議,由二零 一九年八月三十日開始為期三年,三年任期屆 滿後可按相同條款及條件自動續期,除非由其 中一方可向另外一方發出不少於一個月前的書 面通知予以終止。彼須根據本公司組織細則於 本公司股東週年大會上輪流告退及膺選連任。 彼之酬金由股東於本公司股東週年大會上授出 授權,授權董事會釐定董事酬金後由董事會批 准,並已參考彼於本公司擔任之職務及責任及 當前市況,及須由薪酬委員會不時進行檢討。根 據與李先生訂立之服務協議,彼於二零一九年 八月三十日(其獲委任之日)至二零一九年十二 月三十一日的期間內有權收取203,000港元之全 年酬金(即每年600,000港元)。

除上文所披露者外,李先生並無擔任本公司或 本集團其他成員公司之任何其他職位,亦無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何董事職位。除因擔 任非執行董事所產生之關係外,李先生與本公 司任何其他董事、高級管理層、主要股東或控股 股東概無任何關連。李先生於二零一九年十二 月三十一日在本公司或其相聯法團(定義見《證 券及期貨條例》第XV部)的股份、相關股份及債 權證中擁有之權益及淡倉之詳情已於本年報第 93頁題為「董事於股份及相關股份之權益」一 節披露。並無任何其他有關李先生之事宜須呈 請股東垂注,亦無任何資料須根據上市規則第 13.51(2)條第(h)至(v)分段之規定作出披露。

#### **INEDs**

#### Mr. Ng Man Kung ("Mr. Ng")

Mr. Ng, aged 68, is an INED. He joined the Group on 22 March 2016. He is currently the chairman of the Remuneration Committee, a member of the Audit Committee and a member of the Nomination Committee.

Mr. Ng graduated from Hong Kong Polytechnic University with an attendance certificate in banking. Mr. Ng has been senior management in banking industry of Hong Kong for 28 years. He was appointed as the managing director and general manager of Chiyu Banking Corporation Limited in 1992 and the vicechairman and chief executive of Chiyu Banking Corporation Limited in 2001. He retired from Chivu Banking Corporation Limited in 2012. Mr. Ng was a member of the council of the Hong Kong Polytechnic University from 1999 to 2003 and was a member of Fujian Provincial Committee of the Chinese People's Political Consultative Conference from 1993 to 2013. Mr. Ng served as a business consultant of China Orient Asset Management (International) Holdings Limited from January 2014 to April 2015 and a non-executive director of Roma Group Limited (HKSE Stock Code: 8072) from August 2017 to December 2017. He has been appointed as the chairman of the supervisory board of Well Link Bank in Macau since 31 March 2018.

Mr. Ng is currently the INED of Fujian Holdings Limited (HKSE Stock Code: 181) since June 2014, the INED of ELL Environmental Holdings Limited (HKSE Stock Code: 1395) since September 2014, the INED of Guoan International Limited (HKSE Stock Code: 143) since March 2016, the INED of Shanghai Zendai Property Limited (HKSE Stock Code: 755) since May 2017 and the the INED of Green Future Food Hydrocolloid Marine Science Company Limited (HKSE Stock Code: 1084) since September 2019.

#### 獨立非執行董事

吴文拱先生(「吴先生」)

吳先生,68歲,為獨立非執行董事,於二零一六 年三月二十二日加入本集團。現任薪酬委員會 主席、審核委員會成員及提名委員會成員。

吳先生曾於香港理工大學進修銀行學課程。吳先 生在香港銀行業擁有28年的高級管理層經驗。 吳先生於一九九二年獲委任為集友銀行有限公 司常務董事兼總經理,並於二零零一年獲委任為 集友銀行有限公司副主席兼行政總裁。彼於二 零一二年自集友銀行有限公司退休。吳先生在 一九九九年至二零零三年期間擔任香港理工大 學校董會成員及自一九九三年至二零一三年擔 任中國人民政治協商會議福建省委員會委員。吳 先生曾於二零一四年一月至二零一五年四月出 任中國東方資產管理(國際)控股有限公司業務 顧問及於二零一七年八月至二零一七年十二月 擔任羅馬集團有限公司(香港聯交所股份代號: 8072)的非執行董事。自二零一八年三月三十一 日起,彼獲委任為澳門立橋銀行監事會主席。

吴先生由二零一四年六月起擔任閩港控股有限 公司(香港聯交所股份代號:181)的獨立非執 行董事,由二零一四年九月起擔任強泰環保控 股有限公司(香港聯交所股份代號:1395)的獨 立非執行董事,由二零一六年三月起擔任國安 國際有限公司(香港聯交所股份代號:143)的 獨立非執行董事,由二零一七年五月起擔任上 海証大房地產有限公司(香港聯交所股份代號: 755)的獨立非執行董事及由二零一九年九月起 擔任綠新親水膠體海洋科技有限公司(香港聯 交所股份代號:1084)的獨立非執行董事。 Mr. Ng had signed a letter of appointment with the Company as an INED for an initial term of three years effective from 22 March 2016. The term is renewable automatically for successive terms of three years each commencing from the next day after the expiry of the then current term of appointment, unless terminated by not less than three months' notice in writing served by the INED or the Company expiring at the end of the initial term or at any time thereafter. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Bye-laws of the Company.

Mr. Ng was entitled to a director's fee of HK\$220,000 for the Year. The director's fee payable to Mr. Ng was approved by the Board subject to the authority granted by the Shareholders to authorise the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time.

Save as disclosed above, Mr. Ng has not held any other position with the Company or other members of the Group and he has not held any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being an INED, the chairman of the Remuneration Committee, a member of the Audit Committee and a member of the Nomination Committee, Mr. Ng does not have any relationships with any other Directors, senior management, substantial shareholders, or controlling shareholders of the Company. Mr. Ng has no interest or deemed interest and short positions in the shares or underlying shares and debentures of the Company or its associated corporations within the meaning of Part XV of the SFO, and there are no other matters concerning Mr. Ng that need to be brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

吴先生已就擔任獨立非執行董事與本公司簽 訂委任書,初步任期三年,由二零一六年三月 二十二日生效。其任期自當前委任任期屆滿後 次日起自動續期三年,除非由獨立非執行董事 或本公司於初步任期期末屆滿或其後之任何時 間送達不少於三個月的書面通知予以終止。彼 須根據本公司組織細則於本公司股東週年大會 上輪流告退及膺選連任。

於本年度,吳先生有權收取220,000港元的董事 袍金。應付吳先生之董事酬金待股東於本公司 股東週年大會上授出授權,授權董事會釐定董 事酬金後,經董事會參考彼於本公司擔任之職 務及責任及當前市況後批准,並須由薪酬委員 會不時進行檢討。

除上文所披露者外, 吳先生並無擔任本公司或 本集團其他成員公司之任何其他職位,亦無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何董事職位。除因擔 任獨立非執行董事、薪酬委員會主席、審核委員 會成員及提名委員會成員所產生之關係外, 吳 先生與本公司任何其他董事、高級管理層、主要 股東或控股股東概無任何關連,亦無在本公司 或其相聯法團(定義見《證券及期貨條例》第 XV部)的股份、相關股份及債權證中擁有之權益 或視作權益及淡倉,且並無任何其他有關吳先 生之事宜須呈請股東垂注,亦無任何資料須根 據上市規則第13.51(2)條第(h)至(v)分段之規定 作出披露。

#### Mr. Lau Fai Lawrence ("Mr. Lau")

Mr. Lau, aged 48, is an INED. He joined the Group on 22 March 2016. He is currently the chairman of the Audit Committee, a member of the Nomination Committee and a member of the Remuneration Committee.

Mr. Lau is currently a practising certified public accountant in Hong Kong and a fellow member of the Association of Chartered Certified Accountants in the UK. Mr. Lau graduated from The University of Hong Kong with a bachelor's degree in business administration in 1994 and obtained a master's degree in corporate finance from Hong Kong Polytechnic University in 2007.

Mr. Lau joined BBMG Corporation on 6 August 2008 as joint company secretary and qualified accountant. Since 26 October 2012, Mr. Lau has been serving as the company secretary of BBMG Corporation.

Before joining BBMG Corporation, Mr. Lau has served as the group financial controller and qualified accountant of Founder Holdings Limited (HKSE Stock Code: 418) and Peking University Resources (Holdings) Company Limited (HKSE Stock Code: 618), both companies listed on the Main Board of the Stock Exchange. Mr. Lau is an executive director of Future World Financial Holdings Limited (listed on the Main Board of the Stock Exchange) (HKSE Stock Code: 572). Mr. Lau is an INED of each of Artini Holdings Limited (HKSE Stock Code: 789) Titan Petrochemicals Group Limited (HKSE Stock Code: 1192) and Tenwow International Holdings Limited (in provisional liquidation) (HKSE Stock Code: 1219), all of these companies are listed on the Main Board of the Stock Exchange, respectively. Mr. Lau was an INED of Alltronics Holdings Limited (HKSE Stock Code: 833) from March 2017 to December 2018 and Winto Group (Holdings) Limited (HKSE Stock Code: 8238) from April 2019 to November 2019.

Mr. Lau has been appointed as the INED of Sinopharm Tech Holdings Limited (HKSE Stock Code: 8156) since January 2020, whose shares are listed on the GEM of the Stock Exchange and appointed as the INED of China Energine International (Holdings) Limited (HKSE Stock Code: 1185) since March 2020, whose shares are listed on the Main Board of the Stock Exchange.

#### 劉斐先生(「劉先生」)

劉先生,48歲,為獨立非執行董事。彼於二零 一六年三月二十二日加入本集團。現任審核委 員會主席、提名委員會成員及薪酬委員會成員。

劉先生現為香港執業會計師及英國特許公認會 計師公會資深會員。劉先生於一九九四年畢業 於香港大學,獲工商管理學士學位,並於二零零 七年取得香港理工大學企業金融學碩士學位。

劉先生於二零零八年八月六日加入北京金隅 集團股份有限公司,擔任聯席公司秘書及合資 格會計師。自二零一二年十月二十六日起,劉 先生擔任北京金隅集團股份有限公司之公司 秘書。

加入北京金隅集團股份有限公司前,劉先生為 方正控股有限公司(香港聯交所股份代號:418) 及北大資源(控股)有限公司(香港聯交所股份 代號:618)之集團財務總監及合資格會計師, 該兩間公司均於聯交所主板上市。劉先生目前 亦為未來世界金融控股有限公司(於聯交所主 板上市)(香港聯交所股份代號:572)之執行董 事。劉先生亦擔任雅天妮集團有限公司(香港聯 交所股份代號:789)、泰山石化集團有限公司 (香港聯交所股份代號:1192)及天喔國際控股 有限公司(臨時清盤階段)(香港聯交所股份代 號:1219)之獨立非執行董事,上述公司均於聯 交所主板上市。自二零一七年三月至二零一八 年十二月,劉先生為華訊股份有限公司(香港聯 交所股份代號:833)之獨立非執行董事及自二 零一九年四月至二零一九年十一月為惠陶集團 (控股)有限公司(香港聯交所股份代號:8238) 之獨立非執行董事。

劉先生自二零二零年一月起獲委任為國藥科技股份有限公司(香港聯交所股份代號:8156) 之獨立非執行董事,該公司股份於聯交所GEM 上市及自二零二零年三月起獲委任為中國航天 萬源國際(集團)有限公司(香港聯交所股份代 號:1185)的獨立非執行董事,該公司於聯交所 主板上市。 Mr. Lau had signed a letter of appointment with the Company as an INED for an initial term of three years effective from 22 March 2016. The term of INED is renewable automatically for successive terms of three years each commencing from the next day after the expiry of the then current term of appointment, unless terminated by not less than three months' notice in writing served by the INED or the Company expiring at the end of the initial term or at any time thereafter. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Bye-laws of the Company.

Mr. Lau was entitled to a director's fee of HK\$220,000 for the Year. The director's fee payable to Mr. Lau was approved by the Board subject to the authority granted by the Shareholders to authorise the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time.

Save as disclosed above, Mr. Lau has not held any other position with the Company or other members of the Group and he has not held any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being an INED, the chairman of the Audit Committee, a member of the Nomination Committee and a member of the Remuneration Committee, Mr. Lau does not have any relationships with any other Directors, senior management, substantial shareholders, or controlling shareholders of the Company. Mr. Lau has no interest or deemed interest and short positions in the shares or underlying shares and debentures of the Company or its associated corporations within the meaning of Part XV of the SFO, and there are no other matters concerning Mr. Lau that need to be brought to the attention of the Shareholders nor any information required to be disclosed pursuant to sub-paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

劉先生已就擔任獨立非執行董事與本公司簽 訂委任書,初步任期三年,由二零一六年三月 二十二日生效。獨立非執行董事之任期自當前 委任任期屆滿後次日起自動續期三年,除非由 獨立非執行董事或本公司於初步任期期末屆滿 或其後之任何時間送達不少於三個月的書面通 知予以終止。彼須根據本公司組織細則於本公 司股東週年大會上輪流告退及膺選連任。

於本年度,劉先生有權收取220,000港元的董事 袍金。應付劉先生之董事酬金待股東於本公司 股東週年大會上授出授權,授權董事會釐定董 事酬金後,經董事會參考彼於本公司擔任之職 務及責任及當前市況後批准,並須由薪酬委員 會不時進行檢討。

除上文所披露者外,劉先生並無擔任本公司或 本集團其他成員公司之任何其他職位,亦無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何董事職位。除因擔 任獨立非執行董事、審核委員會主席、提名委員 會成員及薪酬委員會成員所產生之關係外,劉 先生與本公司任何其他董事、高級管理層、主要 股東或控股股東概無任何關連,亦無在本公司 或其相聯法團(定義見《證券及期貨條例》第 XV部)的股份、相關股份及債權證中擁有之權益 或視作權益及淡倉,且並無任何其他有關劉先 生之事宜須呈請股東垂注,亦無任何資料須根 據上市規則第13.51(2)條第(h)至(v)分段之規定 作出披露。

#### Mr. Mak Kwok Kei ("Mr. Mak")

Mr. Mak (alias: Eric), aged 34, is an INED. He joined the Group on 17 July 2018. He is currently the chairman of the Nomination Committee and a member of each of the Audit Committee and the Remuneration Committee.

Mr. Mak has over ten years of experience in securities sales and trading and capital markets advisory at various international investment banks, specialising in initial public offerings and capital fund raising for companies in Hong Kong and China. He worked as a trainee in Credit Agricole Corporate and Investment Bank (Hong Kong Branch), a financial services company, where he was mainly engaged in transacting various high grade corporate and government bonds with central banks in Asia, from September 2009 to November 2010. He also worked at Nomura International (Hong Kong) Limited, a financial services company, as associate where he was mainly engaged in both primary and secondary equity fund raising activities for listed companies and high-net-worth individuals in Asia, from November 2010 to August 2015. From October 2015 to June 2018, he has served as a managing director and head of equity capital markets in Zhongtai International Capital Limited, a corporate finance advisory company. He is primarily responsible for providing capital markets advisory services to clients and operating and managing the equity capital markets franchise. Since January 2019, he has served as member of executive committee and head of investment banking division of Soochow Securities International Capital Limited (formerly known as China Investment Securities (Hong Kong) Financial Holdings Limited). He is in charge of the investment banking division, including IPO sponsoring, debt and equity fund raising and financial advisory.

Mr. Mak has been a limited partner in WI Harper Fund VIII LP, which is mainly engaged in venture capital investments in healthcare and technology sectors, since May 2016.

Mr. Mak is currently an INED of Lapco Holdings Limited (HKSE Stock Code: 8472), whose shares are listed on the GEM of the Stock Exchange.

#### 麥國基先生(「麥先生」)

麥先生,34歲,為獨立非執行董事、於二零一八 年七月十七日加入本集團。現為提名委員會主 席、審核委員會及薪酬委員會成員。

麥先生在多家專門從事香港及中國首次公開發 售及公司集資的國際投資銀行擁有逾十年證券 銷售及交易以及資本市場諮詢的經驗。自二零 零九年九月至二零一零十一月,彼於一間金融 服務公司法國東方匯理銀行(香港分行)擔任實 習生,主要與亞洲央行交易多種高評級企業及 政府債券。自二零一零年十一月至二零一五年 八月,彼亦於金融服務公司野村國際(香港)有 限公司擔任經理,主要為亞洲的上市公司及高 淨值人士從事一級及二級市場股權集資活動。 由二零一五年十月至二零一八年六月,彼於中 泰國際融資有限公司(一間企業財務顧問公司) 出任董事總經理及股票資本市場部主管。彼主 要負責向客戶提供資本市場顧問服務以及營運 及管理股票資本市場業務平台。自二零一九年 一月起,彼擔任東吳證券國際融資有限公司(前 稱為中投證券(香港)金融控股有限公司)之執 委兼投資銀行部主管。彼負責管理投資銀行部, 包括首次公開發行保薦業務,債務及股本融資 及財務顧問服務。

麥先生自二零一六年五月起為WI Harper Fund VIII LP(主要從事健康保健及技術行業的企業資 本投資)的有限合夥人。

麥先生現為立高控股有限公司(香港聯交所股份 代號:8472)之獨立非執行董事,該公司股份於 聯交所GEM上市。 Mr. Mak obtained a bachelor degree with first class honour in applied business management from Imperial College London, United Kingdom in August 2008 and subsequently obtained a master degree in philosophy from University of Cambridge, United Kingdom in October 2009.

Mr. Mak had signed a letter of appointment with the Company as an INED for an initial term of three years effective from 17 July 2018. The term of INED is renewable automatically for successive terms of three years each commencing from the next day after the expiry of the then current term of appointment, unless terminated by not less than three months' notice in writing served by the INED or the Company expiring at the end of the initial term or at any time thereafter. He is subject to retirement by rotation and re-election at the annual general meeting of the Company pursuant to the Bye-laws of the Company.

Mr. Mak was entitled to a Director fee of HK\$220,000 for the Year.The director's fee payable to Mr. Mak was approved by the Board subject to the authority granted by the Shareholders to authorise the Board to fix the Directors' remuneration at the annual general meeting of the Company with reference to his duties and responsibilities with the Company and the prevailing market situation and shall be reviewed by the Remuneration Committee from time to time.

Save as disclosed above, Mr. Mak has not held any other position with the Company or other members of the Group and he has not held any directorship in any other public companies the securities of which are listed on any securities market in Hong Kong or overseas in the past three years. Other than the relationship arising from being an INED, the chairman of the Nomination Committee, a member of the Audit Committee and a member of the Remuneration Committee, Mr. Mak does not have any relationships with any other Directors, senior management or substantial or controlling shareholders of the Company. Mr. Mak has no interest or deemed interest and short positions in the shares or underlying shares and debentures of the Company or its associated corporations within the meaning of Part XV of the SFO, and there are no other matters relating to Mr. Mak that need to be brought to the attention of the Shareholders, nor any information required to be disclosed pursuant to sub- paragraphs (h) to (v) of Rule 13.51(2) of the Listing Rules.

麥先生於二零零八年八月於英國倫敦帝國學院 取得應用商業管理一級榮譽學士學位,並其後 於二零零九年十月取得英國劍橋大學哲學碩士 學位。

麥先生已就擔任獨立非執行董事與本公司簽訂 委任書,初步任期三年,由二零一八年七月十七 日生效。獨立非執行董事之任期自當前委任任 期屆滿後次日起自動續期三年,除非由獨立非 執行董事或本公司於初步任期期末屆滿或其後 之任何時間送達不少於三個月的書面通知予以 終止。彼須根據本公司組織細則於本公司股東 週年大會上輪流告退及膺選連任。

於本年度,麥先生有權收取220,000港元的董事 袍金。應付麥先生之董事酬金待股東於本公司 股東週年大會上授出授權,授權董事會釐定董 事酬金後,經董事會參考彼於本公司擔任之職 務及責任及當前市況後批准,並須由薪酬委員 會不時進行檢討。

除上文所披露者外,麥先生並無擔任本公司或 本集團其他成員公司之任何其他職位,亦無於 過去三年內在香港或海外任何證券市場上市之 任何其他公眾公司出任任何董事職位。除因擔 任獨立非執行董事、提名委員會主席、審核委員 會成員及薪酬委員會成員所產生之關係外,麥 先生與本公司任何其他董事、高級管理層、主要 股東或控股股東概無任何關連,亦無在本公司 或其相聯法團(定義見《證券及期貨條例》第 XV部)的股份、相關股份及債權證中擁有之權益 及淡倉,且並無任何其他有關麥先生之事宜須 呈請股東垂注,亦無任何資料須根據上市規則 第13.51(2)條第(h)至(v)分段之規定作出披露。

## **DIRECTORS' SERVICE CONTRACTS**

Save as disclosed above under the heading "Biographical Details of Directors", none of the Directors has or is proposed to have a service contract with the Company or any of its subsidiaries, which is not determinable by the employer within one year without payment of compensation (other than statutory compensation).

## DIRECTORS' REMUNERATION AND EQUITY– SETTLED SHARE-BASED COMPENSATION BENEFITS, AND FIVE HIGHEST PAID INDIVIDUALS

Details of the remuneration and equity-settled share-based compensation benefits of the Directors and five highest paid individuals are set out in notes 13 and 14 to the consolidated financial statements.

## **DIRECTORS' INTERESTS IN CONTRACTS**

Save as disclosed in note 41 to the consolidated financial statements, no Director or an entity connected with a Director had a material interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which any member of the Group was a party subsisting during the Year or as at 31 December 2019.

## DIRECTORS' INTEREST IN COMPETING BUSINESS

During the Year, none of the Directors or their respective close associates had engaged in or had any interest in any business apart from the Group's business which competes or may compete, either directly or indirectly, with the businesses of the Group.

## PERMITTED INDEMNITY PROVISION

Pursuant to Bye-law 178 of the Bye-laws of the Company and subject to the provisions permitted by the Companies Ordinance, every Director, or, other officers of the Company shall be indemnified out of the assets of the Company against all actions, costs, charges, losses, damages and expenses which he may incur or sustain in or about the execution of the duties of his office. The permitted indemnity provision made by the Company for the benefit of the Directors and other officers of the Company is in force.

## 董事服務合約

除上文「董事履歷」所披露者外,各董事概無與 本公司或其任何附屬公司訂立或擬訂立不可於 一年內由僱主終止而無須作出賠償(法定賠償 除外)之服務合約。

## 董事酬金及以權益結算以股份為基礎 之福利<sup>,</sup>及五名最高薪人士

董事酬金及以權益結算以股份為基礎之福利, 及五名最高薪人士之詳情載於綜合財務報表附 註13及14。

## 董事之合約權益

除於綜合財務報表附註41所披露者外,於本年 度或於2019年12月31日,本集團各成員公司概 無訂立與本集團業務有關且董事或與董事有關 連之實體於其中擁有(不論直接或間接)重大權 益之任何重大交易、安排或合約。

## 董事於競爭業務之權益

於本年度,除本集團業務以外,董事或董事關連 人士概無從事任何與本集團競爭之業務,或在 該等業務中直接或間接擁有權益。

### 獲准許彌償條文

根據本公司組織細則第178條及在公司條例准 許之條文之規限下,本公司每名董事或其他高 級職員將就其任期內因執行其職務而可能遭致 或發生之一切法律行動、開支、收費、損失、損 害及支出從本公司資產中獲得賠償。本公司為 本公司董事及其他高級職員作出之獲准許彌償 條文正在生效。

Percentage to

## DIRECTORS' INTERESTS IN SHARES AND UNDERLYING SHARES

## 1. Directors' interests in Shares

As at 31 December 2019, the interests and short positions of the Directors, the chief executive of the Company in the shares, underlying shares and debentures of the Company or its associated corporation (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or pursuant to the Model Code were as follows:

## 董事於股份及相關股份之權益

#### 1. 董事於股份之權益

於二零一九年十二月三十一日,本公司董 事及行政總裁於本公司或其任何相聯法團 (定義見《證券及期貨條例》第XV部)之股 份、相關股份及債券中擁有根據證券及期 貨條例第XV部第7及第8分部之規定須知會 本公司及聯交所之權益及淡倉(包括根款 證券及期貨條例之該等條文而視作或計入 彼等擁有之權益及淡倉),或根據證券及 期貨條例第352條須登記於該條所述本公 司須保存之登記冊內之權益及淡倉,或根 據香港聯合交易所有限公司證券上市規則 之上市公司董事進行證券交易之標準守則 之規定而須另行知會本公司及聯交所之權 益及淡倉如下:

#### 本公司

Name of Director	Capacity	Nature of interest held	Number of ordinary shares	total issued share capital 佔已發行
董事姓名	身份	權益性質	所持普通股數目	股本百分比
Mr. Liu Tingan 劉廷安先生	Beneficial owner 實益擁有人	Long position 好倉	36,306,000	1.64%
Mr. Li Yongjun	Interests of corporation controlled	Long position	360,000,000	16.30%
李永軍先生	於受控制法團之 權益	好倉		

Save as disclosed above, as at 31 December 2019, none of the Directors or chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or pursuant to the Model Code.

除上文所披露者外,於二零一九年十二月 三十一日,本公司董事或行政總裁及彼等 各自之聯繫人士概無於本公司或其任何 相聯法團(定義見《證券及期貨條例》第 XV部)之股份、相關股份或債券中擁有 據《證券及期貨條例》第XV部第7及第8分 部之規定須知會本公司及聯交所之任何權 益或淡倉(包括根據證券及期貨條例之該 案 行或根據證券及期貨條例第352條須登 記於該條所述之覺記冊內之權益或淡倉, 或根據上市規則所載標準守則之規定而須 知會本公司及聯交所之權益或淡倉。

## The Company

# 2. Directors' Interests in Share Options of the Company

As at 31 December 2019, none of the Company's Directors held share options of the Company because the Company's share option scheme had been expired on 30 May 2012.

## SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS' INTERESTS IN SHARES AND UNDERLYING SHARES

#### Long positions in Shares:

As at 31 December 2019, the interests and short positions of every person, other than a Director or chief executive of the Company in the shares and underlying shares of the Company as recorded in the register required to be kept under Section 336 of the SFO were as follows:

#### 2. 董事於本公司購股權之權益

於二零一九年十二月三十一日,由於本公 司之購股權計劃已於二零一二年五月三十 日屆滿,故本公司董事並無持有本公司之 購股權。

## 主要股東及其他人士於股份及相關股 份之權益

#### 於股份之好倉:

按照本公司根據證券及期貨條例第336條須存置 之登記冊所記錄,於二零一九年十二月三十一 日,各名持有本公司股份及相關股份5%或以上 之人士(本公司董事或行政總裁除外)所擁有之 權益或淡倉如下:

			Number of	Percentage to
		Nature of	ordinary	total issued
Notes	Capacity	interest	shares held	share capital
				佔已發行
附註	身份	權益性質	所持普通股數目	股本百分比
(1)	Beneficial owner	Long position	902,316,957	40.87%
	實益擁有人	好倉		
(1)	Interests of corporation	Long position	902,316,957	40.87%
	controlled	51		
	於受控制法團之權益	好倉		
	附註 (1)	<ul> <li>(1) Beneficial owner 實益擁有人</li> <li>(1) Interests of corporation controlled</li> </ul>	Notes     Capacity     interest       附註     身份     權益性質       (1)     Beneficial owner 實益擁有人     Long position 好倉       (1)     Interests of corporation controlled     Long position	NotesCapacityNature of interestordinary shares held附註身份權益性質所持普通股數目(1)Beneficial owner 實益擁有人Long position 好倉902,316,957(1)Interests of corporation controlledLong position902,316,957

				Number of	
			Nature of	ordinary	Percentage of
Name of shareholders	Notes	Capacity	interest	shares held	Issued capital
					佔已發行
股東名稱	附註	身份	權益性質	所持普通股數目	股本百分比
Eternal Glory Holdings Limited	(2)	Beneficial owner	Long position	360,000,000	16.30%
("Eternal Glory")					
永新華集團有限公司(「 <b>永新華集團</b> 」)		實益擁有人	好倉		
Ms. Liu Xinjun	(2)	Interests of corporation	Long position	360,000,000	16.30%
		controlled			
劉新軍女士		於受控制法團之權益	好倉		
Zhisheng Enterprise Investment Co.,	(3)	Beneficial owner	Long position	170,097,333	7.70%
		☞ ¥ 按 ≠ 1	47 A		
智勝企業投資有限公司(「 <b>智勝</b> 」)		實益擁有人	好倉		
Mr. Zhu Yanbin	(3)	Interests of corporation	Long position	170,097,333	7.70%
	(3)	controlled	Long position	170,057,555	7.7078
朱彥斌先生		於受控制法團之權益	好倉		
		小又江凹公団と惟皿	7] 石		
Notes:			附註:		

- 1. Mr. Sun Mingwen is the beneficial owner of the entire issued share capital of Youfu and is deemed to be interested in the 902,316,957 Shares, representing approximately 40.87% of the total issued Shares held by Youfu under the SFO.
- 2. Ms. Liu Xinjun is the spouse of Mr. Li Yongjun. The shares of Eternal Glory are owned as to 50% by Mr. Li Yongjun and as to 50% by Ms. Liu Xinjun. Thus, Mr. Li Yongjun and Ms. Liu Xinjun are deemed to be interested in the 360,000,000 Shares, representing approximately 16.30% of the total issued Shares held by Eternal Glory under the SFO.
- 3. Mr. Zhu Yanbin is the beneficial owner of the entire issued share capital of Zhisheng and is deemed to be interested in the 170,097,333 Shares, representing approximately 7.70% of the total issued Shares held by Zhisheng under the SFO.

- 孫明文先生為優福全部已發行股本之實益擁有 人及根據證券及期貨條例被視為於優福持有之 902,316,957股股份中擁有權益,佔已發行股本 總額約40.87%。
- 劉新軍女士為李永軍先生之配偶。永新華集團 之股份由李永軍先生及劉新軍女士分別擁有 50%權益。故此,根據證券及期貨條例,李永 軍先生及劉新軍女士被視為於永新華集團持有 360,000,000股股份中擁有權益,佔已發行股本 總額約16.30%。
- 朱彥斌先生為智勝全部已發行股本之實益擁有 人及根據證券及期貨條例被視為於智勝持有之 170,097,333股股份中擁有權益,佔已發行股本 總額約7.70%。

# SUBSEQUENT EVENTS AFTER THE REPORTING PERIOD

There are no significant events subsequent to 31 December 2019 which would materially affect the Group's operating and financial performance as of the date of this report, except the matters which are set forth under the section headed "Management Discussion and Analysis" of this annual report.

## **AUDITOR**

A resolution for the re-appointment of BDO Limited, the Company's retiring external auditor, and being eligible, who will offer themselves for reappointment, would be proposed for the consideration, and if thought fit, to be approved by members at the Company's forthcoming annual general meeting.

The financial statements of the Group for the Year have been audited by BDO Limited and reviewed by the Audit Committee.

On behalf of the Board

**Liu Tingan** *Chairman and Chief Executive Officer* Hong Kong, 27 March 2020

## 報告期後事項

截至本報告日期,除本年報之"管理層討論及分 析"中同一節所載之事宜外,於二零一九年十二 月三十一日後概無發生任何重大事項可能嚴重 影響本集團的經營及財務表現。

## 核數師

一項有關續聘本公司退任外聘核數師香港立信 德豪會計師事務所有限公司(彼等合資格並願 意接受續聘)之決議案將於本公司之應屆股東 週年大會上提呈,以供股東考慮及酌情批准。

本集團於本年度之財務報表已由香港立信德豪 會計師事務所有限公司審核及經審核委員會 審閱。

代表董事會

**主席兼行政總裁 劉廷安** 香港<sup>,</sup>二零二零年三月二十七日

## TO THE SHAREHOLDERS OF HKBRIDGE FINANCIAL HOLDINGS LIMITED

(Incorporated in Bermuda with limited liability)

## **OPINION**

We have audited the consolidated financial statements of HKBridge Financial Holdings Limited (the "**Company**") and its subsidiaries (together the "**Group**") set out on pages 105 to 268, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2019 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## **BASIS OF OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("**HKSAs**") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" (the "**Code**"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### 致港橋金融控股有限公司全體股東

(於百慕達註冊成立之有限公司)

### 意見

吾等已審計刊於第105至268頁之港橋金融控股 有限公司(「貴公司」)及其附屬公司(統稱「貴 集團」)之綜合財務報表,該綜合財務報表包括 於二零一九年十二月三十一日之綜合財務狀況 表與截至該日止年度之綜合損益及其他全面收 益表、綜合權益變動表、綜合現金流量表以及綜 合財務報表附註(包括主要會計政策概要)。

吾等認為,綜合財務報表已根據香港會計師公會 (「**香港會計師公會**」)頒佈的《香港財務報告準 則》真實而公平地反映 貴集團於二零一九年 十二月三十一日的綜合財務狀況以及截至該日 止年度的綜合財務表現及綜合現金流量,並已 遵照香港《公司條例》的披露規定妥為編製。

#### 意見基準

吾等根據香港會計師公會頒佈的《香港審計準 則》(「**香港審計準則**」)進行吾等的審計。吾等 根據該等準則承擔的責任進一步陳述於吾等報 告中「核數師對審計綜合財務報表的責任」部 分。根據香港會計師公會頒佈的「專業會計師 道德操守守則」(「**守則**」),吾等獨立於 貴集 團,且吾等已根據守則履行其他道德職責。吾等 認為,吾等所掌握的審計憑證屬充分而適當,可 作為吾等意見之依據。

## MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to note 3(b) in the consolidated financial statements, which indicates that the Group incurred a consolidated net loss of approximately HK\$658,686,000 during the year ended 31 December 2019. As stated in note 3(b), this condition, along with other matters as set forth in note 3(b) to the consolidated financial statements, indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern. Our opinion is not modified in respect to this matter.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Impairment assessment of loans to associates, note receivables and loan receivables

As at 31 December 2019, the Group had loans to associates of approximately HK\$284,602,000, note receivables of HK\$1,184,960,000 and loan receivables of approximately HK\$1,363,967,000. Provision for impairment of HK\$321,870,000 in aggregate has been recognised on these balances as at 31 December 2019.

Assessing impairment of these balances is a subjective area as it requires application of judgement and uses of estimates. Judgement is applied in assessing the risk of default of the underlying borrowers which include assessment on creditworthiness, repayment history and day past due information of the underlying borrowers. Estimates are also required in assessing the recoverable amount of collaterals of credit-impaired receivables.

We have identified impairment assessment of these balances as a key audit matter due to considerable amount of judgement and estimation being required in conducting impairment assessment as mentioned in the foregoing paragraph.

## 有關持續經營能力的重大不確定因素

吾等提請注意綜合財務報表附註3(b),當中顯示 截至二零一九年十二月三十一日止年度, 貴 集團產生綜合虧損淨額約658,686,000港元。誠 如附註3(b)所述,該狀況連同綜合財務報表附註 3(b)所載之其他事宜,顯示存在重大不確定因 素,可能導致對 貴集團之持續經營能力產生 重大疑慮。吾等並無就該事宜發表非無保留意 見。

### 關鍵審計事項

關鍵審計事項為吾等依據專業判斷認為在吾等 審計本期綜合財務報表過程中屬最為重要的事 項。吾等已在整體審計綜合財務報表及達致吾 等意見時處理該等事項,而不會就此單獨發表 意見。

## 予聯營公司之貸款、應收票據及應收貸款減 值評估

於二零一九年十二月三十一日, 貴集團 的予聯營公司之貸款約284,602,000港元、 應收票據1,184,960,000港元及應收貸款約 1,363,967,000港元。於二零一九年十二月 三十一日,已就該等結餘合共確認減值撥備 321,870,000港元。

該等結餘的減值評估屬主觀範疇,需應用判斷 及估計。判斷用於評估相關借款人的違約風險, 當中包括評估相關借款人的信譽度、還款記錄 及逾期日數資料。評估已出現信貸減值應收款 項抵押品的可收回金額時亦需要作出估計。

鑑於進行前段所述減值評估所需的判斷及估計 數額巨大,吾等已將該等結餘的減值評估確定 為一項關鍵審計事項。 Refer to summary of significant accounting policies in note 4(i) (ii), critical accounting estimates and judgements in note 5(b) (iv) and disclosure of management's impairment assessment of loans to associates, note receivables and loan receivables in note 43(iii) to the consolidated financial statements, respectively.

#### Our response:

Our procedures in relation to management's impairment assessment on these balances included:

- Evaluating management's impairment assessment on the default risk of these balances by challenging management's views of probability of default events of amounts outstanding.
- Challenging management's view of risk of default and loss given default of these balances by:
  - performing background search of the underlying borrowers;
  - evaluating other evidences including financial information, day past due information and credit rating of the underlying borrowers available;
  - evaluating the appropriateness of methodology and assumptions adopted in estimating the fair value of the collaterals with the assistance of our valuation specialists;
  - questioning management's knowledge of future conditions that may impact expected receipts from the underlying borrowers.
- Assessing the disclosures of the quantitative and qualitative considerations in relation to credit risks on these balances, by comparing these disclosures to our understanding of the matter.

請分別參閱綜合財務報表附註4(i)(ii)所載重大會 計政策概要、附註5(b)(iv)所載重大會計估計及 判斷以及附註43(iii)所載管理層就給予聯營公司 之貸款、應收票據及應收貸款之減值評估之披 露。

#### 吾等的處理方法:

吾等就管理層對上述結餘的減值評估執行的程 序包括以下方面:

- 評估管理層對上述結餘的違約風險的減值 評估,質疑管理層對未償還金額發生違約 事件的可能性的觀點。
- 質疑管理層對上述結餘的違約風險及違約 虧損的觀點,執行以下程序:
  - 對相關借款人進行背景調查;
  - 評估包括相關借款人財務資料、逾期
     日數資料及信用評級在內的其他現有
     憑證;
  - 在估值專家協助下,評估估計抵押品
     公平值時所採用方法及假設的合適
     性;
  - 向管理層了解可能影響來自相關借款
     人的預期收款的未來情況。
- 評估已披露的有關上述結餘信貸風險的量 化及定性因素,並將該等披露與吾等對事 項的了解相對比。

## Impairment assessment of property, plant and equipment

As at 31 December 2019, the Group had property, plant and equipment of approximately HK\$280,555,000.

In carrying out the impairment review, management has concluded that there is no impairment in respect of the property, plant and equipment. This conclusion was based on a value in use model that required significant management judgement with respect to the discount rate and underlying cash flows, in particular future revenue growth.

We have identified impairment assessment of property, plant and equipment as a key audit matter due to considerable amount of judgement and estimation being required in conducting impairment assessment as mentioned in the foregoing paragraph.

Refer to summary of significant accounting policies in note 4(r), critical accounting estimates and judgements in note 5(b)(ii) and disclosure of property, plant and equipment in note 17 to the consolidated financial statements.

#### Our response:

Our audit procedures in relation to management's impairment assessment on property, plant and equipment included:

- Assessing management's identification of cash generating units based on the Group's accounting policies and our understanding of the Group's businesses.
- Assessing the value-in-use calculation methodology adopted by management.
- Comparing the current year actual cash flows with the prior year cash flow projections.
- Challenging the reasonableness of key assumptions (including long term growth rate and discount rate) based on our knowledge of the business and industry.
- Reconciling input data to supporting evidences, such as approved budgets and considering the reasonableness of these budgets.

#### 物業、廠房及設備減值評估

於二零一九年十二月三十一日, 貴集團的物業、廠房及設備約280,555,000港元。

在進行減值檢討時,管理層認定物業、廠房及設備並無減值。該結論基於使用價值模型作出,需要管理層對貼現率、相關現金流量特別是未來 收入增長作出重大判斷。

鑑於進行前段所述減值評估所需的判斷及估計 數額巨大,吾等已將物業、廠房及設備的減值評 估確定為一項關鍵審計事項。

請分別參閱綜合財務報表附註4(r)所載重大會計 政策概要、附註5(b)(ii)所載重大會計估計及判斷 以及附註17所載物業、廠房及設備之披露。

#### 吾等的處理方法:

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吾等就管理層對物業、廠房及設備的減值評估 執行的審計程序包括以下方面:

- 根據 貴集團的會計政策及吾等對 貴集
   團業務的了解,評估管理層識別的現金產
   生單位。
- 評估管理層所採納的使用價值計算方法。
- 對比本年度的實際現金流量與過往年度的 現金流量估計。
- 根據吾等對所涉業務及行業的了解,質疑 關鍵假設(包括長期增長率及貼現率)的 合理性。
- 核對所用數據與支持憑證(如經批准的預 算)並考慮預算的合理性。

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#### **OTHER INFORMATION IN THE ANNUAL REPORT**

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

### 年報的其他資料

董事負責編製其他資料。其他資料包括 貴公 司年報所載的資料,但不包括綜合財務報表及 吾等對綜合財務報表的審計報告。

吾等對綜合財務報表的意見不含其他資料,且 吾等不對其他資料發表任何形式的保證結論。

就吾等對綜合財務報表的審計而言,吾等的責 任為閱讀其他資料,並在此過程中考慮其他資 料是否與綜合財務報表或吾等在審計過程中了 解的情況存在重大出入或者看似存在重大錯誤 陳述。基於吾等已執行的工作,倘吾等認為其他 資料存在重大錯誤陳述,則吾等需報告此事。在 此方面,吾等並無任何事項需作出報告。

## 董事對綜合財務報表的責任

董事須負責根據香港會計師公會頒佈的《香港 財務報告準則》及香港《公司條例》之披露規 定編製及真實而公平地列報綜合財務報表,並 作出董事認為必要的內部控制,以使所編製的 綜合財務報表不存在因欺詐或錯誤而導致的重 大錯誤陳述。

在擬備綜合財務報表時,董事負責評估 貴集 團的持續經營能力,並在適用情況下披露與持 續經營有關的事項,以及使用持續經營的會計 基準,除非董事有意將 貴集團清盤或停止經 營,或並無其他實際的替代方案。

董事亦負責監督 貴集團的財務報告過程。審 核委員會協助董事履行其在此方面的職責。

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

## 核數師對審計綜合財務報表的責任

吾等的目標為,對綜合財務報表整體是否不存 在因欺詐或錯誤而導致的重大錯誤陳述取得合 理保證,並出具包括吾等意見的核數師報告。根 據《百慕達法案》(一九八一年)第90條吾等僅 向全體股東報告,除此之外並無其他目的。吾等 不會就本報告內容向任何其他人士負上或承擔 任何責任。

合理保證是高水平之保證,但無法保證按照《香 港審計準則》執行的審計能始終發現所存在的 重大錯誤陳述。錯誤陳述可由欺詐或錯誤引起, 倘可合理預期其個別或總體將影響綜合財務 報表使用者依賴綜合財務報表所作出的經濟決 定,則該錯誤陳述可視作重大。

在根據《香港審計準則》進行審計的過程中,吾 等運用專業判斷,保持專業懷疑態度。吾等亦:

- 識別及評估不論因欺詐或錯誤而導致綜合 財務報表存在重大錯誤陳述的風險,設計 及執行審計程序以應對該等風險,以及獲 得充足和適當的審計憑證作為吾等意見之 依據。由於欺詐可能涉及串謀、偽造、蓄意 遺漏、虛假陳述或僭越內部控制,因此無 法發現因欺詐而導致重大錯誤陳述之風險 高於無法發現因錯誤而導致重大錯誤陳述 之風險。
- 了解與審計相關的內部控制,以設計適當
   的審計程序,但目的並非對 貴集團內部
   控制的有效性發表意見。

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

- 評價董事所採用會計政策是否恰當及所作 會計估計和相關披露是否合理。
- 對董事採用持續經營的會計基礎是否恰當 作出結論,並根據所獲取的審計憑證,確 定是否存在可能對 貴集團的持續經營能 力構成重大疑問的事件或情況等重大不確 定因素。倘吾等認為存在該等重大不確定 因素,則有必要在核數師報告中提請使用 者注意綜合財務報表中的相關披露;倘有 關披露不足,則發表非無保留意見。吾等 的結論乃基於核數師報告日止所取得的審 計憑證,但未來事項或情況可能導致 貴 集團無法再持續經營。
- 評價綜合財務報表的整體列報方式、結構 及內容(包括披露),以及綜合財務報表是 否公平地反映交易及事項。
- 就 貴集團內各實體或業務活動的財務資料獲得充足而適當的審計憑證,以對綜合財務報表發表意見。吾等負責指導、監督和執行集團審計的工作。吾等對審計意見承擔全部責任。

除其他事項外,吾等與審核委員會溝通審計工 作的計劃範圍、時間、重大審計發現等,包括吾 等在審計中識別出的內部控制存在的任何重大 缺陷。

吾等亦向審核委員會提交聲明,説明吾等已符 合有關獨立性的道德要求,並與彼等溝通有可 能被合理認為會影響吾等獨立性的所有關係和 其他事項,以及在適用情況下的相關防範措施。 Independent Auditor's Report 獨立核數師報告

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

從與董事溝通的事項中,吾等確定哪些事項對 本期綜合財務報表的審計最為重要,即關鍵審 計事項。除非法律法規不允許公開披露該等事 項,或在極端罕見的情況下,吾等認為作出陳述 可合理預期造成的負面後果將超過公眾知悉該 等事項的利益而不應在報告中陳述此事,否則 將在核數師報告中作出陳述。

### **BDO Limited** *Certified Public Accountants*

Pak Tak Lun Practising Certificate Number P06170

Hong Kong, 27 March 2020

## **香港立信德豪會計師事務所有限公司** *執業會計師*

**白德麟** 執業證書編號P06170

香港,二零二零年三月二十七日

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME 綜合損益及其他全面收益表

For the year ended 31 December 2019 截至二零一九年十二月三十一日止年度

		Notes 附註	<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Revenue	收入	7	208,941	388,892
Cost of sales	銷售成本		(388,026)	(455,649)
Gross loss	毛損		(179,085)	(66,757)
Other income	其他收入	8	36,040	43,410
Other gains and losses	其他收益及虧損	9	(248,200)	(346,439)
Selling and distribution costs	銷售及分銷成本		(19,680)	(23,229)
Administrative expenses	行政開支		(124,270)	(169,658)
Finance costs	融資費用	10	(79,212)	(86,570)
Share of results of associates	佔聯營公司之業績	20	10,996	139,664
Share of results of joint ventures	佔合營企業之業績	21	811	-
Loss before income tax (expense)/credit Income tax (expense)/credit	<b>所得税(支出)</b> / <b>抵免前虧損</b> 所得税(支出)/抵免	11 15	(602,600) (56,086)	(509,579) 81,911
Loss for the year	本年度虧損		(658,686)	(427,668)
Other comprehensive income	其他全面收益			
Items that may be reclassified	其後可重新分類至損益之			
subsequently to profit or loss:	項目:			
Exchange differences arising on	換算海外業務產生之			
translation of foreign operation			(27,464)	(16,887)
Share of other comprehensive	佔聯營公司之其他		,	
income of associates	全面收益		(16,239)	(28,258)
Net other comprehensive income	其後重新分類至損益之			
to be reclassified subsequently to	本年度其他全面收益淨額			
profit or loss for the year			(43,703)	(45,145)

For the year ended 31 December 2019 截至二零一九年十二月三十一日止年度

		Notes 附註	2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Item that will not be reclassified to profit or loss: Gain on revaluation of property, plant and equipment Income tax effect	<b>將不會重新分類至損益之 項目:</b> 物業、廠房及設備之 重估收益 所得税影響	17 33	2,955 (739)	13,796 (3,449)
Net other comprehensive income not to be reclassified to profit or loss in subsequent periods	:於其後期間不可重新分類至 損益之其他全面收益淨額		2,216	10,347
Other comprehensive income for the year, net of tax	本年度其他全面收益, 扣除税項		(41,487)	(34,798)
Total comprehensive income for the year	本年度全面收益總額		(700,173)	(462,466)
Loss attributable to: Owners of the Company Non-controlling interests	<b>以下人士應佔虧損:</b> 本公司擁有人 非控股權益		(658,619) (67)	(427,668) _
			(658,686)	(427,668)
<b>Total comprehensive income</b> <b>attributable to:</b> Owners of the Company Non-controlling interests	<b>以下人士應佔全面收益 總額:</b> 本公司擁有人 非控股權益		(700,106) (67)	(462,466) _
			(700,173)	(462,466)
<b>Loss per share</b> Basic	<b>每股虧損</b> 基本	16	<b>HK(29.83) cents</b> 港仙	HK(19.39) cents 港仙
Diluted	攤薄		<b>HK(29.83) cents</b> 港仙	HK(19.39) cents 港仙

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION 綜合財務狀況表

As at 31 December 2019 於二零一九年十二月三十一日

			<b>2019</b> 二零一九年	2018 二零一八年
		Notes	HK\$'000	HK\$'000
		附註	千港元	千港元
NON-CURRENT ASSETS	非流動資產			
Property, plant and equipment	物業、廠房及設備	17	280,555	290,475
Payments for leasehold land held for	根據經營租賃持作自用之			
own use under operating leases	租賃土地租金	18	-	3,405
Right-of-use assets	使用權資產	19	20,670	-
Interests in associates	於聯營公司之權益	20	473,672	393,573
Interests in joint ventures	於合營企業之權益	21	172,276	-
Rental and utility deposits	租金及公用設施按金		64	58
Financial assets at fair value	按公平值計入損益之			
through profit or loss	金融資產	22	4,266	1,401,378
Goodwill	商譽	40	-	-
Deposits paid	已付按金		1,758	1,395
Deferred tax assets	遞延税項資產	33	50,145	72,598
Total non-current assets	非流動資產總值		1,003,406	2,162,882
CURRENT ASSETS	流動資產			
Inventories	存貨	23	56,341	57,935
Payments for leasehold land held	根據經營租賃持作自用之			
for own use under operating	租賃土地租金			
leases		18	-	124
Trade receivables	貿易應收賬款	24	226,519	269,119
Contract assets	合約資產	25	-	32,974
Loan receivables	應收貸款	26	1,363,967	1,081,403
Note receivables	應收票據	27	1,184,960	360,000
Prepayments, deposits and other	預付款項、按金及其他應收			
receivables	款項		312,656	426,685
Financial assets at fair value	按公平值計入損益之金融			
through profit or loss	資產	22	329,589	625,743
Bank balances and deposits	銀行結餘及存款	28	19,449	134,031
Total current assets	流動資產總值		3,493,481	2,988,014

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As at 31 December 2019 於二零一九年十二月三十一日

			<b>2019</b> 二零一九年	2018 二零一八年
		Notes	HK\$'000	HK\$'000
		附註	千港元	千港元
CURRENT LIABILITIES	流動負債			
Trade payables	貿易應付賬款	29	113,319	131,139
Other payables and accruals	其他應付款項及應計費用		245,423	538,763
Tax payable	應付税項		215,133	137,069
Lease liabilities	租賃負債	19	8,767	_
Borrowings	借款	30	968,256	765,451
Loan from a related company	來自一間關聯公司貸款	31	-	200,000
Loans from directors	來自董事貸款	32	91,055	86,351
Total current liabilities	流動負債總值		1,641,953	1,858,773
NET CURRENT ASSETS	流動資產淨值		1,851,528	1,129,241
TOTAL ASSETS LESS CURRENT	總資產減流動負債			
LIABILITIES			2,854,934	3,292,123
NON-CURRENT LIABILITIES	非流動負債			
Lease liabilities	租賃負債	19	9,660	_
Borrowings	借款	30	660,000	440,000
Deferred tax liabilities	遞延税項負債	33	6,492	5,972
Total non-current liabilities	非流動負債總值		676,152	445,972
NET ASSETS	資產淨值		2,178,782	2,846,151

Consolidated Statement of Financial Position 綜合財務狀況表

> As at 31 December 2019 於二零一九年十二月三十一日

			<b>2019</b> 二零一九年	2018 二零一八年
		Notes	HK\$'000	HK\$'000
		附註	千港元	千港元
CAPITAL AND RESERVES	資本及儲備			
Share capital	股本	34	220,800	220,800
Reserves	儲備	35	1,910,412	2,625,351
Equity attributable to owners of the	本公司擁有人應佔權益			
Company			2,131,212	2,846,151
Non-controlling interests	非控股權益	39	47,570	-
TOTAL EQUITY	總權益		2,178,782	2,846,151

On behalf of the Board 代表董事會

Liu Tingan 劉廷安 Director 董事 Lau Fai Lawrence 劉斐 Director 董事

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 综合權益變動表

本語電之 株式 2000 株式 2000	Total equity 權益總額 HK\$'000 千港元 3,320,958 (427,668) (16,887)
capital         premium         reserve         surplus         reserve         reserve         reserve         reserve         feast 2         物業         保羅盈利/         本公司第有人           数本         数合量         新基電之         物業         保羅盈利/         本公司第有人         養住職益         非法定储量         保羅盈利/         本公司第有人           数本         数分溢置         要素         保羅盈利/         本公司第有人         養住職益         非法定储量         接足電益         非法定储量         接足電益         非法定储量         接足電益         非法定储量         接足電益         非法定储量         接足電益         非法定储量         非法公司の         HKS'000	equity 權益總額 HK\$'000 千港元 3,320,958 (427,668)
K	權益總額 HK\$'000 千港元 3,320,958 (427,668)
基準         数本         設金         数量         要量2         物業         要量24         業品量24         重估儲備         業業留備         注定儲備         業業目標         注定儲備         業業目標         注定儲備         業業目標         注定儲備         業業目標         注定儲備         業業目標         注定儲備         業業目標         注定備備         業業目標         注注         非法5000         HK5000	HK\$'000 千港元 3,320,958 (427,668)
版本         股份溢積         群勝復利貨幣         黄盘 終         重位貨幣         換算貨幣         法定儲幣         採其貨幣         法定儲幣         採其1         廃止業3         存進基         非該2000         HK5'000         HK5'000 <td>HK\$'000 千港元 3,320,958 (427,668)</td>	HK\$'000 千港元 3,320,958 (427,668)
千港元 (Note 34) (Note 34) (R注34)       千港元 (Note 34) (R注34)       千港元 (Note 36) (R注36)       千港元 (Note 4)) (R注36)       千港元 (Note 4)) (R注36)       千港元 (Note 6)) (R注36)       千港元 (Note 6)) (R注37)       千港元 (Note 6)) (R注39)         At 1 January 2018       放二零一八午一月一日       219,600       2,532,329       55,614       19,000       7,886       80,298       7,335       398,896       3,320,958       -       3,33         Loss for the year       本年度素損       -       <	千港元 3,320,958 (427,668)
(Note 34) (附註34)       (Note 36) (附註36)       (Note 40) (附註40)       (Note 40) (附註40)       (Note 40) (附註30)       (Note 39) (Ო註30)         At 1 January 2018       於二零一八年一月一日       219,600       2,532,329       55,614       19,000       7,886       80,298       7,335       398,896       3,320,958       -       3,3         Loss for the year       本年度蜜類       -       -       -       -       -       -       (427,668)       (427,668)       -       (447,668)       -       (447,668)       -       (447,668)       -	3,320,958 (427,668)
(附註34)       (附註36)       (附註6)       (附註6)       (們註39)         At 1 January 2018       放二零一八年一月一日       219,600       2,532,329       55,614       19,000       7,886       80,298       7,335       398,896       3,320,958       -       3,34         Loss for the year       本年度虧損       -       -       -       -       -       -       -       (祝27,668)       (427,668)       -       (427,668)	(427,668)
At 1 January 2018       於二零一八年一月一日       219,600       2,532,329       55,614       19,000       7,886       80,298       7,335       398,896       3,320,958       -       3,33         Loss for the year       本年度蜜損       -       -       -       -       -       -       (427,668)       (427,668)       -       (427,668)       -       (427,668)       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       (427,668)       -       -       -       -       -       (427,668)       -       -       (427,668)       -       3,320,958       -       3,320,958       -       3,320,958       -       3,320,958       -       3,320,958       -       3,320,958<	(427,668)
Loss for the year       本年度虧損       -       -       -       -       -       -       -       -       -       (427,668)       (427,668)       -       (427,668)	(427,668)
Exchange differences arising on       換算海外業務產生之匯兑差額         translation of foreign operations       -       -       -       (16,887)       -       (10,347)       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       - </td <td></td>	
Exchange differences arising on       換算海外業務產生之匯兑差額         translation of foreign operations       -       -       -       (16,887)       -       (10,347)       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       -       10,347       -       - </td <td></td>	
transition of foreign operations (16,887) (16,887) - (16,887) - ( Gain on revaluation of property, 重估物業・廠房及設備之收益 plant and equipment 10,347 10,347 - Share of other comprehensive income 佔聯營公司之其他全面收益 of associates (28,258) - (28,258	(16,887)
Gain on revaluation of property, 重估物果、廠房及設備之收益 plant and equipment 10,347 10,347 - Share of other comprehensive income 佔聯營公司之其他全面收益 of associates (28,258) (28,258) - (28	(16.887)
plant and equipment	(,
Share of other comprehensive income 佔聯營公司之其他全面收益 of associates (28,258) (28,258) - (28	
of associates (28,258) (28,258) - (28,258)	10,347
	(20.250)
Total comprehensive income for the year 本年度全面收益總額 10,347 (45,145) - (427,668) (462,466) - (4	(28,258)
	(462,466)
Issue of Award Scheme (Note 36) 發行獎勵計劃 (附註36) 1,200 27,240 (28,440)	-
Equity-settled share-based 權益結算以股份為基礎之薪酬	
compensation benefits ( <i>Note 36</i> ) 福利 ( <i>附註36</i> ) (12,341) (12,341) - (12,3	(12,341)
At 31 December 2018 and 於二零一八年十二月三十一日及	
1 January 2019 二零一九年一月一日 220,800 2,559,569 14,833 19,000 18,233 35,153 7,335 (28,772) 2,846,151 - 2,8	2,846,151
	(658,686)
Exchange differences arising on 換算海外業務產生之匯兑差額	(07.444)
	(27,464)
Gain on revaluation of property, plant and 重估物集、廠房及設備之收益 equipment 2,216 2,216	2,216
equipment	2,210
	(16,239)
	,
Total comprehensive income for the year 本年度全面收益總額 2,216 (43,703) - (658,619) (700,106) (67) (7)	(700,173)
	47,637
Equity-settled share-based 權益結算以股份為基礎之薪酬	
compensation benefits ( <i>Note 36</i> ) 福利 ( <i>附註36</i> ) (14,833) (	(14,833)
At 31 December 2019 於二零一九年十二月三十一日 220,800 2,559,569 - 19,000 20,449 (8,550) 7,335 (687,391) 2,131,212 47,570 2,1	

For the year ended 31 December 2019 截至二零一九年十二月三十一日止年度

#### Notes:

- (a) The contributed surplus of the Group represents the difference between the nominal value of the share capital of the subsidiaries acquired as a result of the group reorganisation in prior years, over the nominal value of the Company's shares issued in exchange therefore.
- (b) Statutory reserve was appropriated each year on the basis of 10% of the profit after taxation of certain subsidiaries established in the People's Republic of China (the "PRC") as determined by their boards of directors in accordance with the Articles of Association of the subsidiaries. This reserve should only be used for making up losses, capitalisation into capital and expansion of production and operation.

- 附註:
- (a) 本集團之實繳盈餘指因過往年度集團重組而收 購之附屬公司股本面值與本公司就此項收購作 為交換所發行之股份面值之差額。
- (b) 法定儲備乃每年自若干於中華人民共和國(「中國」)成立之附屬公司之税後溢利按10%之基準分配,並由彼等董事會根據各附屬公司之組織 章程細則自行釐定。該儲備僅應用作彌補虧損、 擴充資本及擴充生產及營運。

## CONSOLIDATED STATEMENT OF CASH FLOWS 综合現金流量表

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
<b>Cash flows from operating activities</b> Loss before income tax (expense)/credit	<b>經營活動之現金流量</b> 所得税(支出)/抵免前 虧損	(602,600)	(509,579)
Adjustments for:	調整:		
Depreciation of property, plant and equipment Depreciation of right-of-use assets	物業、廠房及設備折舊 使用權資產折舊	16,118 9,833	16,957 _
Amortisation of payments for leasehold land	根據經營租賃持作自用之	-	
held for own use under operating leases	租賃土地租金攤銷	-	127
Interest income	利息收入	(149,971)	(232,908)
Finance costs	融資費用	79,212	86,570
Share of results of associates Share of results of joint ventures	佔聯營公司之業績 佔合營企業之業績	(10,996) (811)	(139,664)
Fair value loss on equity investments at	伯 古 宮 止 未 之 未 顔 按 公 平 值 計 入 損 益 之	(011)	-
fair value through profit or loss	股權投資之公平值虧損	137,584	425,277
Equity-settled share-based compensation	權益結算以股份為基礎	,	,
benefits	之薪酬福利	(14,833)	(12,341)
Net loss/(gain) on disposal of property, plant	出售物業、廠房及設備之		
and equipment	虧損/(收益)淨額	2,809	(1,337)
Investment income from non-trading	非買賣按公平值計入		
purpose financial assets at fair value	損益之金融資產之	(20.745)	
through profit or loss Fair value gain on call option	投資收入 認購期權之公平值收益	(28,715)	(36,000) (102,407)
Fair value (gain)/loss on non-trading purpose		-	(102,407)
financial assets at fair value through	損益之金融資產之		
profit or loss	公平值(收益)/虧損	(37,365)	332,813
Fair value gain on derivative financial asset	衍生金融資產之公平值		
-	收益	-	(293,000)
Write-down/(reversal of write-down) of	存貨撇減/(撇減撥回)		
inventories	ᅇᇢᆇᄮᄩᆂᄮᅶᄹ	1,261	(4,882)
Impairment loss on trade receivables	貿易應收賬款減值虧損 糜收贷款減位虧損	34,968	64
Impairment loss on loan receivables Impairment loss on loans to associates	應收貸款減值虧損 予聯營公司之貸款減值	118,256	177,564
impairment loss on loans to associates	上 「小宮ム山之貝永派但 「「「「」」「「」」「」」「「」」「」」「」」「」」「「」」」「」」」「」」	_	36,429
Impairment loss on other receivables	其他應收款項減值虧損	10,145	189,597
Impairment loss on note receivables	應收票據減值虧損	22,014	_
Impairment loss on goodwill	商譽減值虧損	17,088	-
Impairment loss on investment in an	於聯營公司投資減值		
associate	虧損	1,566	-
Bad debts written off	撇銷壞賬 租賃 悠 2	81,846	-
Gain on modification of lease	租賃修改收益	(104)	-
Unrealised exchange differences	未變現匯兑差異	13,423	4,902

Consolidated Statement of Cash Flows 综合現金流量表

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Operating loss before working capital changes Increase in rental and utility deposits (Increase)/decrease in inventories Decrease in contract assets (Increase)/decrease in trade receivables Decrease/(increase) in loan receivables	營運資金變動前之經營 虧損 租金及公用設施按金增加 存貨(增加)/減少 合約資產減少 貿易應收賬款(增加)/ 減少 應收貸款減少/(增加)	(299,272) (6) (418) 32,974 (34,566) 27,742	(61,818)  13,587 28,674 51,746 (496,752)
Decrease in equity instruments at fair value through profit or loss, net Decrease/(increase) in prepayments, deposits and other receivables	按公平值計入損益之股本 工具減少,淨額 預付款項、按金及其他 應收賬款減少/(增加)	344,599 210,748	(490,732) 40,488 (306,973)
(Decrease)/increase in trade payables (Decrease)/increase in other payables and accruals	貿易應付賬款(減少)/ 增加 其他應付賬款及應計費用 (減少)/增加	(17,820) (324,595)	471 287,191
Cash used in operations Tax paid Interests received	營運所用之現金 已付税項 已收利息	(60,614) (6,643) 38,672	(443,386) (752) 86,374
Net cash used in operating activities	經營活動所用之現金淨額	(28,585)	(357,764)
Cash flows from investing activities Proceeds from disposal of property, plant and equipment Purchase of property, plant and equipment (Increase)/decrease in deposits paid Increase in non-trading purpose financial asset at fair value through profit or loss Investment income from non-trading purpose financial assets at fair value through profit or loss (Increase)/decrease in note receivables	投資活動之現金流量 出售物業、廠房及設備之 所得款項 購置物業、廠房及設備 已付按金(增加)/減少 s非買賣按公平值計入損益 之金融資產增加 非買賣按公平值計入損益 之金融資產之投資收入	201 (15,634) (363) – 	5,384 (35,761) 4,694 (750,145) 27,000 750,000
(Increase)/decrease in loans to associates Premium received from granting of call option	予聯營公司之貸款 (增加)/減少 授出認購期權之已收期 權費	(86,908)	142,289 80,750
Payments for acquisition of subsidiaries Net cash (used in)/generated from investing activities	收購附屬公司之存款 投資活動(所用)∕所得之 現金淨額	(159,980) (265,594)	- 224,211

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
<b>Cash flows from financing activities</b> Lease payments New borrowings Repayment of borrowings Repayment of loans from a director Interests paid	<b>融資活動之現金流量</b> 租賃付款 新增借款 償還借款 向一名董事償還貸款 已付利息	(11,485) 946,629 (713,274) (2,366) (39,551)	_ 264,918 (296,165) (3,201) (78,399)
Net cash generated from/(used in) financing activities	融資活動所得/(所用)之 現金淨額	179,953	(112,847)
Net decrease in cash and cash equivalents	現金及現金等值物減少 淨額	(114,226)	(246,400)
Cash and cash equivalents at beginning of year	年初之現金及現金等值物	134,031	381,203
Effect of exchange rate changes on cash and cash equivalents	現金及現金等值物之 匯率變動之影響	(356)	(772)
Cash and cash equivalents at end of year represented by bank balances and cash (Note 28)	<b>年終之現金及現金等值物</b> 由銀行結餘及現金代表 <i>(附註28)</i>	19,449	134,031

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

## 1. **GENERAL**

HKBridge Financial Holdings Limited (the "Company") was incorporated in Bermuda as an exempted company with limited liability and its shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

As at 31 December 2019, in the opinion of the directors of the Company, the Company has no immediate and ultimate holding company.

The addresses of the registered office and principal place of business of the Company are disclosed in the corporate information to the annual report.

During the year, the Company and its subsidiaries (collectively referred to as the "Group") was involved in the following activities:

- manufacturing and sale of a broad range of printed circuit boards;
- investment and trading of securities and related treasury activities; and
- advising on securities and asset management services.

### 1. 一般資料

港橋金融控股有限公司(「本公司」)於百 慕達註冊成立為獲豁免有限公司,其股份 於香港聯合交易所有限公司(「聯交所」) 主板上市。

於二零一九年十二月三十一日,本公司董 事認為,本公司並無直接及最終控股公 司。

本公司之註冊辦事處及主要營業地點地址於年報之公司資料披露。

於本年度,本公司及其附屬公司(統稱「本 集團」)從事以下業務:

- 製造及銷售不同類型之印刷線路板;
- 投資及買賣證券及相關資金活動;及
- 就證券提供意見及提供資產管理服務。

## 2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019

The HKICPA has issued a number of new or amended HKFRSs that are first effective for the current accounting period of the Group:

1 . . . . .

HKFRS 16	Leases
HK(IFRIC)-Int 23	Uncertainty over Income Tax Treatment
Amendments to HKFRS 9	Prepayment Features with Negative Compensation
Amendments to HKAS 19	Plan Amendment, Curtailment or Settlement
Amendments to HKFRS 28	Long-term Interests in Associates and Joint Ventures
Annual Improvements to HKFRSs 2015-2017 Cycle	Amendments to HKFRS 3, Business Combination
Annual Improvements to HKFRSs 2015-2017 Cycle	Amendments to HKFRS 11, Joint Arrangements
Annual Improvements to HKFRSs 2015-2017 Cycle	Amendments to HKAS 12, Income Taxes
Annual Improvements to HKFRSs 2015-2017 Cycle	Amendments to HKAS 23, Borrowing Costs

The impact of the adoption of HKFRS 16 Leases has been summarised in below. The other new or amended HKFRSs that are effective from 1 January 2019 did not have any significant impact on the Group's accounting policies.

- 採納香港財務報告準則(「香港財 務報告準則」)
  - (a) 採納新訂/經修訂香港財務報告準 則一於二零一九年一月一日生效 香港會計師公會已頒佈若干於本集團 當前會計期間首次生效之新訂或經修 訂香港財務報告準則:

香港財務報告準則第	租賃
16號 香港(國際財務報告 詮釋委員會)-	所得税處理的不確定性
詮釋第23號	
香港財務報告準則第 9號之修訂本	提早還款特性及負補償
香港會計準則第19	計劃修訂,縮減或結算
號之修訂本 香港財務報告準則第 28號之修訂本	於聯營公司及合營企業 之長期權益
香港財務報告準則 二零一五年至二 零一七年週期之	香港財務報告準則第3號 業務合併之修訂本
年度改進 香港財務報告準則 二零一五年至二 零一七年週期之 年度改進	香港財務報告準則 第11號合營安排之 修訂本
香港財務報告準則 二零一五年至二 零一七年週期之 年度改進	香港會計準則第12號 所得税之修訂本
香港財務報告準則 二零一五年至二 零一七年週期之 年度改進	香港會計準則第23號 借款成本之修訂本

採納香港財務報告準則第16號租賃之 影響已於下文概述。其他自二零一九 年一月一日起生效之新訂或經修訂香 港財務報告準則對本集團之會計政策 並無任何重大影響。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

## HKFRS 16, Leases ("HKFRS 16")

(i) Impact of adoption of HKFRS 16

HKFRS 16 brings significant changes in accounting treatment for lease accounting, primarily for accounting for lessees. It replaces HKAS 17 Leases ("HKAS 17"), HK(IFRIC)-Int 4 Determining whether an Arrangement contains a Lease ("HK(IFRIC)-Int 4"), HK(SIC)-Int 15 Operating Leases-Incentives and HK(SIC)-Int 27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. From a lessee's perspective, almost all leases are recognised in the statement of financial position as right-of-use assets and lease liabilities, with the narrow exception to this principle for leases which the underlying assets are of low-value or are determined as short-term leases. From a lessor's perspective, the accounting treatment is substantially unchanged from HKAS 17. For details of HKFRS 16 regarding its new definition of a lease, its impact on the Group's accounting policies and the transition method adopted by the Group as allowed under HKFRS 16, please refer to section (ii) to (iv) of this note.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準
     則 於二零一九年一月一日生效
     (續)

### 香港財務報告準則第16號租賃(「香 港財務報告準則第16號」)

(i) 採納香港財務報告準則第16號之影響

香港財務報告準則第16號為租 承租人之會計處理方法)帶來 重大變動。其取代香港會計準 則第17號租賃(「香港會計準則 第17號」)、香港(國際財務報 告詮釋委員會)一詮釋第4號 確定安排是否包括租賃(「香港 (國際財務報告詮釋委員會)-詮釋第4號↓)、香港(常務詮釋 委員會)一詮釋第15號經營租 賃-優惠及香港(常務詮釋委員) 會)一詮釋第27號評估涉及租 賃法律形式的交易本質。就承租 人而言,幾乎所有租賃均於財務 狀況表內確認為使用權資產及 租賃負債,僅有少數租賃(相關 資產為低價值或被釐定為短期 租賃)可豁免遵守此原則。就出 租人而言,會計處理與香港會計 準則第17號大致相同。有關香港 財務報告準則第16號對租賃之 新定義、其對本集團會計政策之 影響及本集團採納香港財務報 告準則第16號所容許之過渡方 法之詳情,請參閱本附註第(ii)至 (iv)節。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

#### HKFRS 16 (continued)

(i) Impact of adoption of HKFRS 16 (continued)

The Group has applied HKFRS 16 using the cumulative effect approach and recognised all the cumulative effect of initially applying HKFRS 16 as an adjustment to the opening balance of accumulated losses at the date of initial application. The comparative information presented in 2018 has not been restated and continues to be reported under HKAS 17 and related interpretations as allowed by the transition provision in HKFRS 16.

The following tables summarised the impact of transition to HKFRS 16 on statement of financial position as of 31 December 2018 to that of 1 January 2019 as follows (increase/(decrease)):

## Statement of financial position as at 1 January 2019

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準 則一於二零一九年一月一日生效 (續)

#### 香港財務報告準則第16號(續)

(i) 採納香港財務報告準則第16號 之影響(續)

> 本集團已使用累計影響法應用 香港財務報告準則第16號及將 初始應用香港財務報告準則第 16號之所有累計影響確認為於 初始應用日期對累計虧損期初 結餘之調整。於二零一八年呈列 之比較資料並無重列,並按香港 財務報告準則第16號之過渡性 條文所容許繼續根據香港會計 準則第17號及相關詮釋呈報。

下表概述過渡至香港財務報告 準則第16號對截至二零一八年 十二月三十一日至二零一九年 一月一日之財務狀況表之影響, 按以下(增加/(減少)):

## 於二零一九年一月一日之財務 狀況表

		HK′000 千港元
Right-of-use assets	使用權資產	22,599
Payments for leasehold land held	根據經營租賃持作自用之	22,333
for own use under operating leases	租賃土地租金	(3,529)
Lease liabilities (non-current)	租賃負債(非流動)	9,849
Lease liabilities (current)	租賃負債(流動)	9,221

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

## HKFRS 16 (continued)

(i) Impact of adoption of HKFRS 16 (continued)

The following reconciliation explains how the operating lease commitments disclosed applying HKAS 17 at the end of 31 December 2018 could be reconciled to the lease liabilities at the date of initial application recognised in the statement of financial position as at 1 January 2019:

## Reconciliation of operating lease commitments to lease liabilities

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準
     則 一 於二零一九年一月一日生效
     (續)

#### 香港財務報告準則第16號(續)

(i) 採納香港財務報告準則第16號
 之影響(續)

下列對賬説明應用香港會計準 則第17號所披露於二零一八 年十二月三十一日完結時之經 營租賃承擔如何可以與於二零 一九年一月一日之財務狀況表 內確認之於初始應用日期之租 賃負債進行對賬:

### 經營租賃承擔與租賃負債之對 賬

		HK'000
		千港元
		1,6,6
Operating lease commitments as of	截至二零一八年十二月三十一日之	
31 December 2018	經營租賃承擔	23,889
Less: short term leases for which lease	減:租賃期於二零一九年	
terms end within 31 December 2019	十二月三十一日內完結之	
	短期租賃	(319)
Less: future interest expenses	減:未來利息支出	(4,500)
Total lease liabilities as of	截至二零一九年一月一日之	
1 January 2019	租賃負債總額	19,070

The weighted average lessee's incremental borrowing rate applied to lease liabilities recognised in the statement of financial position as at 1 January 2019 is 12.45%.

於二零一九年一月一日,應用於 在財務狀況表內確認之租賃負 債之承租人加權平均增量借款 利率為12.45%。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

#### HKFRS 16 (continued)

- (ii) The new definition of a lease
  - Under HKFRS 16, a lease is defined as a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration. A contract conveys the right to control the use of an identified asset for a period of time when the customer, throughout the period of use, has both: (a) the right to obtain substantially all of the economic benefits from use of the identified asset and (b) the right to direct the use of the identified asset.

For a contract that contains a lease component and one or more additional lease or nonlease components, a lessee shall allocate the consideration in the contract to each lease component on the basis of the relative standalone price of the lease component and the aggregate stand-alone price of the nonlease components, unless the lessee apply the practical expedient which allows the lessee to elect, by class of underlying asset, not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

The Group has elected not to separate nonlease components and account for the lease component and any associated non-lease components as a single lease component for all leases.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準 則一於二零一九年一月一日生效 (續)

#### 香港財務報告準則第16號(續)

(ii) 租賃之新定義
 根據香港財務報告準則第16
 號,租賃界定為一份合約或合約
 之一部分,透過轉讓於一段時間
 內使用一項資產(相關資產)之
 使用權換取代價。當客戶於整個
 使用期內均:(a)有權自使用已
 識別資產取得幾乎所有經濟利
 益及(b)有權指示使用已識別資
 產,則該合約轉讓於一段時間內
 控制使用該已識別資產之權力。

本集團已選擇不將非租賃組成 部分分開,並將租賃組成部分及 任何相關非租賃組成部分入賬 為所有租賃之單一租賃組成部 分。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

### HKFRS 16 (continued)

(iii) Accounting as lessee

Under HKAS 17, a lessee has to classify a lease as an operating lease or a finance lease based on the extent to which risks and rewards incidental to ownership of a lease asset lie with the lessor or the lessee. If a lease is determined as an operating lease, the lessee would recognise the lease payments under the operating lease as an expense over the lease term. The asset under the lease would not be recognised in the statement of financial position of the lessee.

Under HKFRS 16, all leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but HKFRS 16 provides accounting policy choices for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

The Group recognised a right-of-use asset and a lease liability at the commencement date of a lease. New accounting policies on leases of the Group, which have been applied from 1 January 2019, are set out in note 4(h).

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準
     則 於二零一九年一月一日生效
     (續)

#### 香港財務報告準則第16號(續)

(iii) 作為承租人之會計處理方法 根據香港會計準則第17號,承租 人須根據出租人或承租人所承 擔附帶於租賃資產擁有權之風 險及回報之程度,將租賃分類為 經營租賃或融資租賃。倘租賃確 定為經營租賃,則承租人將確認 經營租賃項下之租賃付款為於 租賃期之支出。租賃項下之資產 將不會於承租人之財務狀況表 內確認。

> 根據香港財務報告準則第16 號,所有租賃(不論為經營租賃 或融資租賃)均須於財務狀況表 內資本化為使用權資產及租賃 負債,惟香港財務報告準則第16 號為一間實體提供會計政策選 擇,以選擇不資本化(i)為短期和 賃之租賃及/或(ii)相關資產 低價值之租賃。本集團已選擇不 就租賃期於開始日期為少於12 個月之租賃確認使用權資產及 租賃負債。與該等租賃有關之租 賃付款已於租賃期內按直線法 支銷。

> 本集團於租賃之開始日期確認 使用權資產及租賃負債。自二零 一九年一月一日起適用於本集 團租賃之新會計政策載於附註 4(h)。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

#### HKFRS 16 (continued)

(iv) Transition

As mentioned above, the Group has applied HKFRS 16 using the cumulative effect approach and recognised all the cumulative effect of initially applying HKFRS 16 as an adjustment to the opening balance of accumulated losses at the date of initial application (1 January 2019). The comparative information presented in 2018 has not been restated and continues to be reported under HKAS 17 and related interpretations as allowed by the transition provision in HKFRS 16.

The Group has recognised the lease liabilities at the date of 1 January 2019 for leases previously classified as operating leases applying HKAS 17 and measured those lease liabilities at the present value of the remaining lease payments, discounted using the Group's incremental borrowing rate at 1 January 2019.

The right-of-use assets were recognised based on the amount equal to the lease liabilities, adjusted for any related prepaid and accrued lease payments recognised in the statement of financial position immediately before 1 January 2019.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準 則一於二零一九年一月一日生效 (續)

#### 香港財務報告準則第16號(續)

- (iv) 過渡
  - 誠如上文所述,本集團已使用累 計影響法應用香港財務報告準 則第16號及將初始應用香港財 務報告準則第16號之所有累計 影響確認為於初始應用日期(二 零一九年一月一日)對累計虧損 期初結餘之調整。於二零一八年 呈列之比較資料並無重列,並按 香港財務報告準則第16號之過 渡性條文所容許繼續根據香港 會計準則第17號及相關詮釋呈 報。

本集團已於二零一九年一月一日就先前應用香港會計準則第 17號分類為經營租賃之租賃確 認租賃負債,並按餘下租賃付款 之現值計量該等租賃負債,採用 本集團於二零一九年一月一日 之增量借款利率貼現。

使用權資產乃按相等於租賃負 債之金額確認,並就緊接二零 一九年一月一日前於財務狀況 表確認之任何相關預付及累計 租賃付款作出調整。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

## HKFRS 16 (continued)

(iv) Transition (continued)

The Group has applied the exemption of not to recognise right-of-use assets and lease liabilities for leases with term that will end within 12 months of the date of initial application (1 January 2019) and accounted for those leases as short-term leases.

In addition, the Group has also applied the practical expedients such that: (i) HKFRS 16 is applied to all of the Group's lease contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC)-Int 4 and (ii) not to apply HKFRS 16 to contracts that were not previously identified as containing a lease under HKAS 17 and HK(IFRIC)-Int 4.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準
     則 於二零一九年一月一日生效
     (*續*)

#### 香港財務報告準則第16號(續)

(iv) 過渡(續)

本集團已應用不就期限將於初次應用日期(二零一九年一月一日)之12個月內結束之租賃確認 使用權資產及租賃負債之豁免, 並將該等租賃入賬為短期租賃。

此外,本集團亦已應用可行權宜 方法,以(i)對先前應用香港會計 準則第17號及香港(國際財務 報告詮釋委員會)一詮釋第4號 識別為租賃之本集團所有租賃 合約應用香港財務報告準則第 16號及(ii)不對先前根據香港會 計準則第17號及香港(國際財 務報告詮釋委員會)一詮釋第4 號識別為包括租賃之合約應用 香港財務報告準則第16號。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

## HK(IFRIC)-Int 23 – Uncertainty over Income Tax Treatments

The Interpretation supports the requirements of HKAS 12, Income Taxes, by providing guidance over how to reflect the effects of uncertainty in accounting for income taxes.

Under the Interpretation, the entity shall determine whether to consider each uncertain tax treatment separately or together based on which approach better predicts the resolution of the uncertainty. The entity shall also assume the tax authority will examine amounts that it has a right to examine and have full knowledge of all related information when making those examinations. If the entity determines it is probable that the tax authority will accept an uncertain tax treatment, then the entity should measure current and deferred tax in line with its tax filings. If the entity determines it is not probable, then the uncertainty in the determination of tax is reflected using either the "most likely amount" or the "expected value" approach, whichever better predicts the resolution of the uncertainty.

## Amendments to HKAS 19 – Plan Amendments, Curtailment or Settlement

The amendments clarify that on amendment, curtailment or settlement of a defined benefit plan, a company should use updated actuarial assumptions to determine its current service cost and net interest for the period. Additionally, the effect of the asset ceiling is disregarded when calculating the gain or loss on any settlement of the plan and is dealt with separately in other comprehensive income.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準則一於二零一九年一月一日生效 (續) 香港(國際財務報告詮釋委員會)一 詮釋第23號 — 所得税處理的不確定 性 該詮釋是針對香港會計準則第12號

「所得税」的規定,就如何反映所得税 會計處理中的不確定性影響提供指 引。

## 香港會計準則第**19**號之修訂本 — 計 劃修訂<sup>,</sup>縮減或結算

該修訂本澄清,於修訂,縮減或結算 界定福利計劃時,公司應使用更新精 算假設以釐定其當前服務成本及期 內淨利息。此外,於計算計劃之任何 結算收益或虧損時,不考慮資產上限 的影響,並於其他全面收益中單獨處 理。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

### Amendments to HKFRS 9 – Prepayment Features with Negative Compensation

The amendments clarify that prepayable financial assets with negative compensation can be measured at amortised cost or at fair value through other comprehensive income if specified conditions are met – instead of at fair value through profit or loss.

### Amendments to HKAS 28 – Long-term Interests in Associates and Joint Ventures

The amendment clarifies that HKFRS 9 applies to long-term interests ("LTI") in associates or joint ventures which form part of the net investment in the associates or joint ventures and stipulates that HKFRS 9 is applied to these LTI before the impairment losses guidance within HKAS 28.

## Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKFRS 3, Business Combinations

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKFRS 3 which clarifies that when a joint operator of a business obtains control over a joint operation, this is a business combination achieved in stages and the previously held equity interest should therefore be remeasured to its acquisition date fair value.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準
     則 一 於二零一九年一月一日生效
     (續)

#### *香港財務報告準則第9號之修訂本*— 提早還款特性及負補償

該修訂本澄清,在附合特定條件的情 況下,具有負補償提前還款特性的金 融資產可按攤銷成本或按公平值計入 其他全面收益的方式計量,而不是以 按公平值計入損益的方式計量。

## 香港會計準則第**28**號之修訂本— 於 聯營公司及合營企業之長期權益

該修訂本澄清,香港財務報告準則 第9號應用於構成於聯營公司或合營 企業之投資淨額一部分的於聯營公 司或合營企業之長期權益(「長期權 益」),並規定香港財務報告準則第9 號先於香港會計準則第28號減值虧損 指引應用於該等長期權益。

## 香港財務報告準則二零一五年至二零 一七年週期之年度改進 — 香港財務 報告準則第3號「業務合併 | 修訂本

於年度改進過程中頒佈的該修訂本對 現時並不明確的多項準則作出微細及 不急切之變動。該等變動包括香港財 務報告準則第3號修訂本,其闡明於 業務的一名聯合經營者取得聯合經 營的控制權時,該業務合併已初步達 成,故此先前持有之股權應重新計量 為其收購日期之公平值。

(a) Adoption of new/revised HKFRSs – effective on 1 January 2019 (continued)

### Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKFRS 11, Joint Arrangements

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKFRS 11 which clarify that when a party that participates in, but does not have joint control of, a joint operation which is a business and subsequently obtains joint control of the joint operation, the previously held equity interest should not be remeasured to its acquisition date fair value.

## Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKAS 12, Income Taxes

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKAS 12 which clarify that all income tax consequences of dividends are recognised consistently with the transactions that generated the distributable profits, either in profit or loss, other comprehensive income or directly in equity.

#### Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKAS 23, Borrowing Costs

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKAS 23 which clarifies that a borrowing made specifically to obtain a qualifying asset which remains outstanding after the related qualifying asset is ready for its intended use or sale would become part of the funds an entity borrows generally and therefore included in the general pool.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (a) 採納新訂/經修訂香港財務報告準則一於二零一九年一月一日生效 (續)
    香港財務報告準則二零一五年至二零 一七年週期之年度改進一香港財務 報告準則第11號「合營安排」修訂本 於年度改進過程中頒佈的該修訂本對 現時並不明確的多項準則作出微細及 不急切之變動。該等變動包括香港財 務報告準則第11號修訂本,其闡明於 參與(但並非擁有共同控制權)為一 項業務的聯合經營的一方隨後取得聯 合經營之共同控制權時,先前持有之 股權不得重新計量至其收購日期之公 平值。

## 香港財務報告準則二零一五年至二零 一七年週期之年度改進 — 香港會計 準則第**12**號「所得税」修訂本

於年度改進過程中頒佈的該修訂本對 現時並不明確的多項準則作出微細及 不急切之變動。該等變動包括香港會 計準則第12號修訂本,其闡明股息之 所有所得税後果與產生可分派溢利之 交易採取一致的方式於損益、其他全 面收益或直接於權益內確認。

## 香港財務報告準則二零一五年至二零 一七年週期之年度改進 — 香港會計 準則第23號「借貸成本」修訂本

於年度改進過程中頒佈的該修訂本對 現時並不明確的多項準則作出微細及 不急切之變動。該等變動包括香港會 計準則第23號修訂本,其闡明為取得 合資格資產而專門作出之借貸,於相 關合資格資產可用於其擬定用途或進 行銷售時仍未償還,則該借貸將成為 該實體一般所借資金的一部分並因此 計入一般資產池內。

## (b) New/revised HKFRSs that have been issued but are not yet effective

The following new/revised HKFRSs, potentially relevant to the Group's financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective.

Amendments to HKFRS 3	Definition of a Business <sup>1</sup>
Amendments to HKAS 1 and HKAS 8	Definition of Material <sup>1</sup>
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform <sup>1</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>2</sup>

- <sup>1</sup> Effective for annual periods beginning on or after 1 January 2020
- <sup>2</sup> The amendments were originally intended to be effective for periods beginning on or after 1 January 2017. The effective date has now been deferred/ removed. Early application of the amendments of the amendments continue to be permitted.

 採納香港財務報告準則(「香港財 務報告準則」)(續)

## (b) 已頒佈但尚未生效之新訂/經修訂 香港財務報告準則

下列可能與本集團之財務報表有關之 新訂/經修訂香港財務報告準則已予 頒佈,惟尚未生效,且並無被本集團 提早採納。本集團目前有意於其生效 日期採納該等變動。

香港財務報告準則 業務定義1 第3號之修訂本 香港會計準則第1號 重要性定義1 及香港會計準則 第8號之修訂本 香港財務報告準則 利率基準改革1 第9號、香港會計 準則第39號及香 港財務報告準則 第7號之修訂本 香港財務報告準則 投資者與其聯營公司或合營 第10號及香港會 企業之間之資產出售或注 計準則第28號之 資2 修訂本

- 1 於二零二零年一月一日或之後開始 之年度期間生效。
- 2 該等修訂本原擬於二零一七年一月 一日或之後開始之年度期間生效。 該生效日期現已被延後/解除,惟 仍可繼續提早應用該等修訂本。

(b) New/revised HKFRSs that have been issued but are not yet effective (continued) Amendments to HKFRS 3 – Definition of a Business

The amendments clarify that a business must include, as a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs, together with providing extensive guidance on what is meant by a "substantive process".

Additionally, the amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs, whilst narrowing the definition of "outputs" and a "business" to focus on returns from selling goods and services to customers, rather than on cost reductions.

An optional concentration test has also been added that permits a simplified assessment of whether an acquired set of activities and assets is not a business.

## Amendments to HKAS 1 and HKAS 8 – Definition of Material

The amendments clarify the definition and explanation of "material", aligning the definition across all HKFRS Standards and the Conceptual Framework, and incorporating supporting requirements in HKAS 1 into the definition.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (b) 已頒佈但尚未生效之新訂/經修訂 香港財務報告準則(續) 香港財務報告準則第3號之修訂本一 業務定義

該修訂本澄清,業務必須包括至少一 項投入及一個實質性過程,而兩者對 創造產出之能力有重大貢獻,並對 「實質性過程」之定義提供廣泛指引。

此外,該修訂本取消市場參與者是否 有能力取代任何缺失之投入或過程 及持續產出之評估,同時收窄「產出」 及「業務」之定義,重點關注向客戶 銷售商品及服務所得之回報而非降低 成本。

該修訂本亦加入選擇性集中度測試, 允許簡化所收購之一組活動及資產是 否並非業務之評估。

## 香港會計準則第1號及香港會計準則 第8號之修訂本 — 重要性定義

該修訂本澄清,「重大」之定義及解 釋,與所有香港財務報告準則及概念 框架之定義一致,並將香港會計準則 第1號之支持性規定納入定義。

(b) New/revised HKFRSs that have been issued but are not yet effective (continued) Amendments to HKFRS 9, HKAS 39 and HKFRS 7 – Interest Rate Benchmark Reform

The amendments modify some specific hedge accounting requirements to provide relief from potential effects of the uncertainties caused by interest rate benchmark reform. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties.

## Amendments to HKFRS 10 and HKAS 28 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify the extent of gains or losses to be recognised when an entity sells or contributes assets to its associate or joint venture. When the transaction involves a business the gain or loss is recognised in full, conversely when the transaction involves assets that do not constitute a business the gain or loss is recognised only to the extent of the unrelated investors' interests in the joint venture or associate.

The directors so far concluded that the application of these new pronouncements is not likely to have a significant impact on the Group's financial performance and financial position upon application.

- 採納香港財務報告準則(「香港財 務報告準則」)(續)
  - (b) 已頒佈但尚未生效之新訂/經修訂 香港財務報告準則(續) 香港財務報告準則第9號、香港會計 準則第39號及香港財務報告準則第7 號之修訂本 — 利率基準改革

該修訂本修改若干特定對沖會計規 定,以減輕利率基準改革產生的不確 定性的潛在影響。此外,該修訂本要 求公司向投資者提供有關直接受該等 不確定性影響的對沖關係的更多資 料。

## 香港財務報告準則第10號及香港會計 準則第28號之修訂本 — 投資者與其 聯營公司或合營企業之間之資產出售 或注資

該等修訂本澄清實體向其聯營公司或 合營企業出售或注入資產時,將予確 認之收益或虧損程度。當交易涉及一 項業務,則須確認全數收益或虧損。 反之,當交易涉及不構成一項業務之 資產,則僅須就不相關投資者於合營 企業或聯營公司之權益確認收益或虧 損。

董事至今認為,應用該等新準則不會 對本集團於應用後的財務表現及財務 狀況造成重大影響。

## 3. BASIS OF PREPARATION

#### (a) Statement of compliance

The consolidated financial statements have been prepared in accordance with all applicable HKFRSs, Hong Kong Accounting Standards ("HKASs") and Interpretations (hereinafter collectively referred to as the "HKFRS") and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

## (b) Basis of measurement and going concern assumption

During the year ended 31 December 2019, the Group recorded consolidated net loss of approximately HK\$658,686,000 and had net cash flows used in operating activities of HK\$28,585,000. As at 31 December 2019, the Group had cash and cash equivalents of approximately HK\$19,449,000, and outstanding interest bearing borrowings of approximately HK\$1,628,256,000, of which HK\$968,256,000 were due for repayment or renewal within the next twelve months after 31 December 2019. These conditions indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern.

The directors of the Company consider the Group will have sufficient working capital to finance its operations and financial obligations as and when they fall due, and accordingly, are satisfied that it is appropriate to prepare the consolidated financial statements on a going concern basis after taking into consideration of the followings:

 enhancing the collection of loan and note receivables by monitoring repayments when they fall due;

## 3. 編製基準

(a) 合規聲明 綜合財務報表乃根據所有適用香港財務報告準則、香港會計準則(「香港會計準則」)及詮釋(統稱「香港財務報告準則」)以及香港公司條例之披露規定而編製。此外,綜合財務報表包括香港聯合交易所有限公司證券上市規則(「上市規則」)規定之適用披露事項。

### (b) 計量基準及持續經營假設

截至二零一九年十二月三十一日止 年度,本集團錄得綜合虧損淨額約 658,686,000港元,而經營活動所 用之現金流量淨額為28,585,000港 元。於二零一九年十二月三十一日, 本集團之現金及現金等值物約為 19,449,000港元,而尚未償還之計息 借貸約為1,628,256,000港元,其中 968,256,000港元於二零一九年十二 月三十一日後12個月內到期償還或重 續。該等狀況顯示存在重大不確定因 素,從而可能導致對本集團之持續經 營能力產生重大疑慮。

本公司董事認為本集團將有充足的營 運資金以撥付其營運及於財務承擔到 期時償還款項,因此,本公司董事經 考慮以下各項後信納按持續經營基準 編製綜合財務報表屬恰當:

i) 透過監察應收貸款及票據於到 期時之還款情況,以增強有關收 回;

## **3. BASIS OF PREPARATION** (continued)

## (b) Basis of measurement and going concern assumption (continued)

- ii) The Group will actively negotiate with the lenders for debts restructuring and the renewal of the Group's borrowings when they fall due in order to secure necessary funds to meet the Group's working capital and financial requirements in the foreseeable future. In the opinion of the Directors, the Group will be able to roll over or refinance the borrowings upon their maturity;
- iii) taking steps to reduce discretionary expenses and administrative costs;
- identifying new investment and business development opportunities to increase the Group's profitability; and
- v) the Group is actively exploring the availability of various sources of financing.

Should the Group be unable to continue as a going concern, adjustments would have to be made to write down the value of assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and liabilities as current asset and liabilities respectively. The effect to these adjustments has not been reflected in the consolidated financial statements.

## (c) Functional and presentation currency

The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is the same as the functional currency of the Company.

## 4. SIGNIFICANT ACCOUNTING POLICIES

## (a) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries. Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss. 3. 編製基準(續)
 (b) 計量基準及持續經營假設(續)

- ii) 本集團將於借貸到期時就債務 重組及重續本集團之借貸積極 與貸方協商,從而在可預見之將 來獲得必要資金以滿足本集團 之營運資金及財務要求。董事認 為,本集團於借貸到期時能夠將 借貸作出展期或再融資;
- iii) 採取措施削減酌情開支及行政 開支;
- iv) 物色新的投資及業務發展機會, 以提高本集團之盈利能力;及
- v) 本集團正積極探索各種可用之 融資來源。

倘本集團無法繼續按持續經營基準繼 續經營,則須作出調整,分別將資產 價值撇減至其可收回金額,為可能產 生之任何額外負債計提撥備,以及將 非流動資產及負債重新分類為流動資 產及負債。該等調整的影響尚未於綜 合財務報表中反映。

(c) 功能及呈列貨幣 綜合財務報表乃以港元(「港元」)呈 列,港元亦為本公司之功能貨幣。

## 4. 主要會計政策

(a) 综合基準 综合財務報表包括本公司及其附屬公司之財務報表。集團內公司間之內部 交易及結餘連同未變現溢利於編製綜 合財務報表時悉數對銷。未變現虧損 亦予以對銷,惟相關交易有證據顯示 所轉讓資產出現減值則除外,於此情 況下,虧損於損益確認。

(a) Basis of consolidation (continued) The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the dates of acquisition or up to the dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the Group's interest and the non-controlling interest are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interest. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of.

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such noncontrolling interest's share of subsequent changes in equity. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

## 4. 主要會計政策(續)

(a) 綜合基準(續) 本年度收購或出售之附屬公司之業 績乃自收購日期起,或出售當日止, 計入綜合損益及其他全面收益表(按 適用情況)。如有需要,須對附屬公司 財務報表作出調整,使其會計政策與 本集團其他成員公司所使用者貫徹一 致。

> 本集團於附屬公司之擁有權之變動, 而不會導致失去控制權乃入賬列作權 益交易。本集團之權益及非控股權益 之賬面值已調整,以反映於附屬公司 之相關權益變動。非控股權益之經調 整款項與已付或已收代價之公平值之 間任何差額,乃直接於權益中直接確 認並歸屬於本公司擁有人。

> 倘本集團失去附屬公司之控制權,出 售損益乃按下列兩者之差額計量:(i) 所收取代價公平值與任何保留權益公 平值之總額與(ii)附屬公司資產(包括 商譽)及負債與任何非控股權益過往 之賬面值。過往就附屬公司於其他全 面收益確認之金額按出售相關資產或 負債時所規定之相同方式入賬。

> 收購後,代表於附屬公司目前擁有權 權益之非控股權益賬面值為該等權益 於初步確認時之金額加以有關非控股 權益應佔權益之其後變動。全面收益 總額乃歸屬於有關非控股權益,即使 會導致有關非控股權益出現虧絀結 餘。

### (b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

## (c) Associates

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor a joint arrangement. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not control or joint control over those policies.

Associates are accounted for using the equity method whereby they are initially recognised at cost and thereafter, their carrying amount are adjusted for the Group's share of the post-acquisition change in the associates' net assets except that losses in excess of the Group's interest in the associate are not recognised unless there is an obligation to make good those losses.

Profits and losses arising on transactions between the Group and its associates are recognised only to the extent of unrelated investors' interests in the associate. The investor's share in the associate's profits and losses resulting from these transactions is eliminated against the carrying value of the associate. Where unrealised losses provide evidence of impairment of the asset transferred they are recognised immediately in profit or loss.

## 4. 主要會計政策(續)

#### (b) 附屬公司

附屬公司為本公司可行使控制權之投 資對象。倘以下三個因素全部獲滿足 時,則本公司控制該投資對象:對投 資對象之權力、來自投資對象可變回 報之風險或權利及利用其權力影響該 等可變回報之能力。當有事實或情況 顯示任何該等控制因素可能出現變 動,則控制權會被重新評估。

(c) 聯營公司 聯營公司為本集團對其擁有重大影響 力之實體,既非附屬公司,亦非合營 安排。重大影響力指有權力參與投資 對象之財務及經營決策,惟非控制或 共同控制該等政策。

> 聯營公司乃採用權益法入賬,據此聯 營公司按成本初步確認,此後其賬面 值於聯營公司之資產淨值內調整以反 映本集團應佔收購後變動,惟超出本 集團於聯營公司權益之虧損不會確 認,除非有責任彌補該等虧損。

> 本集團與其聯營公司間之交易產生之 損益僅於不相關投資者於聯營公司擁 有權益時方會確認。該等交易產生之 投資者佔聯營公司溢利及虧損與聯營 公司之賬面值對銷。倘未變現虧損證 明所轉讓資產出現減值,則其即時於 損益確認。

### (c) Associates (continued)

Any premium paid for an associate above the fair value of the Group's share of the identifiable assets, liabilities and contingent liabilities acquired is capitalised and included in the carrying amount of the associate. Where there is objective evidence that the investment in an associate has been impaired, the carrying amount of the investment is tested for impairment in the same way as other non-financial assets.

#### (d) Joint arrangements

The Group is a party to a joint arrangement where there is a contractual arrangement that confers joint control over the relevant activities of the arrangement to the Group and at least one other party. Joint control is assessed under the same principles as control over subsidiaries.

The Group classifies its interests in joint arrangements as either:

- Joint ventures: where the group has rights to only the net assets of the joint arrangement; or
- Joint operations: where the group has both the rights to assets and obligations for the liabilities of the joint arrangement.

## 4. 主要會計政策(續)

- (c) 聯營公司(續) 聯營公司已付任何溢價高於本集團應 佔已收購可識別資產、負債及或然負 債之公平值撥充資本,計入聯營公司 之賬面值。倘客觀證據證明於聯營公 司之投資已減值,則投資之賬面值以 與其他非金融資產相同之方式進行減 值測試。
- (d) 共同安排 當有合約安排賦予本集團及至少一名 其他訂約方對安排之相關活動之共同 控制權時,則本集團為共同安排之訂 約方。共同控制權乃根據與附屬公司 控制權之相同原則予以評估。

本集團將其於共同安排之權益分類 為:

- 合營企業:當本集團僅對共同安 排的資產淨值擁有權利;或
- 聯合經營:當本集團對共同安排
   的資產擁有權利並有責任承擔
   共同安排之負債。

- (d) Joint arrangements (continued) In assessing the classification of interests in joint arrangements, the Group considers:
  - The structure of the joint arrangement;
  - The legal form of joint arrangements structured through a separate vehicle;
  - The contractual terms of the joint arrangement agreement; and
  - Any other facts and circumstances (including any other contractual arrangements).

The Group accounts for its interests in joint ventures in the same manner as investments in associates (i.e. using the equity method – see note 4(c)).

Any premium paid for an investment in a joint venture above the fair value of the Group's share of the identifiable assets, liabilities and contingent liabilities acquired is capitalised and included in the carrying amount of the investment in joint venture. Where there is objective evidence that the investment in a joint venture has been impaired the carrying amount of the investment is tested for impairment in the same way as other non-financial assets.

## 4. 主要會計政策(續)

- (d) 共同安排(續) 評估於共同安排之權益之分類時,本 集團會考慮:
  - 共同安排之架構;
  - 透過獨立工具構建之共同安排
     之法定形式;
  - 共同安排協議之合約條款;及
  - 任何其他事實及情況(包括任何 其他合約安排)。

本集團按與聯營公司之投資相同的方 式(即使用權益法一見附註4(c))入賬 其於合營企業之權益。

就於合營企業之投資已付任何高於本 集團應佔已收購可識別資產、負債及 或然負債之公平值之溢價撥充資本, 其計入於合營企業之投資賬面值。倘 客觀證據證明於合營企業之投資已減 值,則投資之賬面值以與其他非金融 資產相同之方式進行減值測試。

#### (e) Goodwill

Where the fair value of identifiable assets and liabilities exceed the aggregate of the fair value of consideration paid, the amount of any noncontrolling interest in the acquiree and the acquisition date fair value of the acquirer's previously held equity interest in the acquiree, the excess is recognised in profit or loss on the acquisition date, after reassessment.

Goodwill is measured at cost less impairment losses. For the purpose of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating units that are expected to benefit from the synergies of the acquisition. A cashgenerating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. A cash-generating unit to which goodwill has been allocated is tested for impairment annually, by comparing its carrying amount with its recoverable amount (see note 4(r)), and whenever there is an indication that the unit may be impaired.

For goodwill arising on an acquisition in a financial year, the cash-generating unit to which goodwill has been allocated is tested for impairment before the end of that financial year. When the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro-rata on the basis of the carrying amount to each asset in the unit. However, the loss allocated to each asset will not reduce the individual asset's carrying amount to below its fair value less cost of disposal (if measurable) or its value in use (if determinable), whichever is the higher. Any impairment loss for goodwill is recognised in profit or loss and is not reversed in subsequent periods.

## 4. 主要會計政策(續)

(e) 商譽

當可識別資產及負債之公平值超出所 付代價之公平值、被收購方任何非控 股權益之金額及收購方先前持有被收 購方之股本權益之收購日期公平值的 總額,則超出之數額於重新評估後於 收購日期於損益內確認。

商譽乃按成本減減值虧損計量。就減 值測試而言,收購所產生之商譽乃被 分配至預期可從收購所產生協同效益 獲益之各個有關現金產生單位。現金 產生單位為可識別之最小資產組別, 其產生之現金流入大致上獨立於其他 資產或資產組別之現金流入。透過比 較其賬面值與其可收回金額(見附註 4(r)),獲分配商譽之現金產生單位每 年及當有跡象顯示該單位可能出現減 值時進行減值測試。

就於財政年度因收購所產生之商譽而 言,獲分配商譽之現金產生單位須於 該財政年度完結前進行減值測試。當 現金產生單位之可收回金額少於該 可也之賬面值,則減值虧損首先作出商 此減少分配至該單位之任何商 賬面值,其後以該單位各資產之低 ,以減少分配至該單位之任何商 賬面值,其後以該配至該單位之 上,以減少分配予各資產之虧 個別資產之賬面值減少至 其使用價值(倘可釐定)(以較高者 為準)。商譽之任何減值虧損於 內確認,而不會於其後期間撥回。

## (f) Property, plant and equipment

The building component of owner-occupied leasehold properties is stated at valuation less accumulated depreciation. Revaluations are performed with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair values at the end of the reporting period. Increases in value arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of property revaluation reserve. Decreases in value arising on revaluation are first offset against increases on earlier valuations in respect of the same property and thereafter recognised in profit or loss. Any subsequent increases are recognised in profit or loss up to the amount previously charged and thereafter to the property revaluation reserve.

Upon disposal, the relevant portion of the property revaluation reserve realised in respect of previous valuations is released from the property revaluation reserve to retained earnings.

Other property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

The cost of property, plant and equipment includes its purchase price and the costs directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

## 4. 主要會計政策(續)

#### (f) 物業·廠房及設備

自置租賃物業之樓宇部份按估值扣除 累計折舊列賬。重估須定期進行,以 確保賬面值不會與採用報告期末之公 平值所釐定者存在重大差異。重估產 生之增值於其他全面收益確認,並於 物業重估儲備項下之權益累計。重估 產生之減值首先以相同物業先前之估 值增值對銷,其後於損益確認。其後 任何增值均於損益確認,惟以先前所 扣減之金額為限,餘額計入物業重估 儲備。

出售後,就先前估值已變現之物業重 估儲備之相關部份由物業重估儲備撥 入保留盈利。

其他物業、廠房及設備按成本扣除累 計折舊及累計減值虧損列賬。

物業、廠房及設備之成本包括其購買 價格及收購有關項目直接應佔之成 本。

其後成本僅於與該項目有關之未來 經濟利益有可能流入本集團,而該項 目之成本能可靠計量時,方會計入資 產之賬面值或確認為獨立資產(倘 適用)。替代部份之賬面值會終止確 認。所有其他維修及保養在其產生之 財政期間於損益確認為開支。

(f) **Property, plant and equipment** (continued)

Property, plant and equipment are depreciated so as to write off their cost or valuation net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. The useful lives are as follows:

Buildings	Over the lease terms
	ranging from
	30 to 50 years
Leasehold improvements	5 years
Plant and machinery	10 years
Furniture, fixtures and	5 years
equipment	
Motor vehicles	5 years
Moulds, dies, test fixtures	4 years
and pins	

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

## 4. 主要會計政策(續)

(f) 物業、廠房及設備(續) 物業、廠房及設備於其估計可使用年 期內按直線基準予以折舊,以將其成 本(扣除預計剩餘價值)撤銷。於各報 告期末,可使用年期、剩餘價值及折 舊法會予以審閱及調整(倘適用)。 可使用年期如下:

樓宇	按介乎
	30至50年之
	租期
租賃物業裝修	5年
廠房及機器	10年
傢俬、裝置及	5年
設備	
汽車	5年
模具、壓模、測試	4年
裝置及插頭	

倘資產之賬面值高於其估計可收回金 額,資產即時撇減至其可收回金額。

出售物業、廠房及設備項目之收益或 虧損,指銷售所得款項淨額與其賬面 值兩者間之差額,並於出售時於損益 確認。

(g) Payments for leasehold land held for own use under operating leases (accounting policies applied until 31 December 2018)

Payments for leasehold land held for own use under operating leases represent up-front payments to acquire long-term interests in lessee-occupied properties. These payments are stated at cost and are amortised over the period of the lease on a straightline basis as an expense.

### (h) Leasing Accounting policies applied from 1 January 2019

All leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those lease have been expensed on straight-line basis over the lease term.

## 4. 主要會計政策(續)

## (g) 根據經營租賃持作自用之租賃土 地租金(直至二零一八年十二月 三十一日應用的會計政策)

根據經營租賃持作自用之租賃土地租 金,乃指收購由承租人佔用之物業之 長期權益之預付款項。有關款項乃以 成本列賬,並按直線基準於租期內作 為開支攤銷。

## (h) 租賃 自二零一九年一月一日起應用的會計 政策

所有租賃(不論為經營租賃或融資租 賃)均須於財務狀況表內資本化為使 用權資產及租賃負債,惟實體擁有會 計政策選擇,以選擇不資本化(i)為短 期租賃之租賃及/或(ii)相關資產為低 價值之租賃。本集團已選擇不就低價 值資產及於開始日期之租賃期為少於 12個月之租賃確認使用權資產及租 賃負債。與該等租賃有關之租賃付款 已於租賃期內按直線法支銷。

#### (h) Leasing (continued)

## Accounting policies applied from 1 January 2019 (continued)

### Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. Except for rightof-use asset that meets the definition of a class of property, plant and equipment to which the Group applies the revaluation model, the Group measures the right-of-use assets applying a cost model. Under cost model, the Group measures the rightto-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and estimated useful lives of the assets as follows:

Leasehold land	Over the lease terms
Buildings	Shorter of lease terms or 20 years

## 4. 主要會計政策(續)

(h) 租賃(續)
自二零一九年一月一日起應用的會計
政策(續)
使用權資產
使用權資產應按成本確認,並包括:

(i)租賃負債之初步計量金額(見下文 將租賃負債入賬之會計政策);(ii)於 開始日期或之前作出之任何租賃付 款,減任何已收取之租賃優惠;(iii)承 和人產生之任何初步直接成本;及(iv) 承租人於拆除及移除相關資產以恢復 至租賃條款及條件所規定之狀態而將 予產生之估計成本,除非該等成本乃 因生產存貨而產生。除符合物業、廠 房及設備類別定義之使用權資產(本 集團對其應用重估模型)外,本集團 應用成本模型計量使用權資產。根據 成本模型,本集團按成本減任何累計 折舊及任何減值虧損計量使用權資 產, 並就租賃負債之任何重新計量進 行調整。使用權資產於租賃期及資產 估計可使用年期(以較短者為準)按 直線基準予以折舊如下:

 租賃土地
 按租期

 樓宇
 租賃期或20年

 (以較短者為準)

### (h) Leasing (continued)

Accounting policies applied from 1 January 2019 (continued)

### Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable: (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

## 4. 主要會計政策(續)

(h) 租賃(續) 自二零一九年一月一日起應用的會計 政策(續) 租賃負債

租賃負債乃以於租賃開始日期尚未 支付之租賃付款之現值確認。倘利率 可容易釐定,則租賃付款須使用租賃 隱含之利率貼現。倘利率無法容易釐 定,則本集團將使用本集團之增量借 款利率。

於租賃期內,以下在租賃開始日期尚 未支付之相關資產使用權之付款均被 視為租賃付款:(i)固定付款減任何應 收租賃優惠:(ii)基於指數或利率之可 變租賃付款(初步使用於開始日期之 指數或利率計量):(iii)承租人根據剩 餘價值擔保預期應付之金額:(iv)購買 選擇權之行使價(倘承租人合理肯定 行使該選擇權):及(v)終止租賃之罰 金付款(倘租賃期反映承租人行使終 止租賃之選擇權)。

於開始日期後,本集團將按以下方式 計量租賃負債:(i)增加賬面值以反映 租賃負債利息:(ii)減少賬面值以反映 已作出之租賃付款:及(iii)重新計量賬 面值以反映任何重新評估或租賃修改 (例如指數或利率變動產生之未來租 賃付款變動、租賃期變動、實際固定 租賃付款之變化或購買相關資產評估 之變動)。

## (h) Leasing (continued)

## Accounting policies applied until 31 December 2018

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to lessee. All other leases are classified as operating leases.

#### The Group as lessee

Assets held under finance leases are initially recognised as assets at their fair value or, if lower, the present value of the minimum lease payments. The corresponding lease commitment is shown as a liability. Lease payments are analysed between capital and interest. The interest element is charged to profit or loss over the period of the lease and is calculated so that it represents a constant proportion of the lease liability. The capital element reduces the balance owed to the lessor.

The total rentals payable under the operating leases are recognised in profit or loss on a straight-line basis over the lease term. Lease incentives received are recognised as an integrated part of the total rental expense, over the term of the lease.

#### (i) Financial instruments

#### (i) Financial assets

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

## 4. 主要會計政策 (續)

(h) 租賃(續) 直至二零一八年十二月三十一日應用 的會計政策

> 凡租賃之條款將擁有權之絕大部份風 險及回報轉移至承租人,該等租賃均 分類為融資租賃。所有其他租賃分類 為經營租賃。

#### 本集團作為承租人

根據融資租賃持有之資產按其公平值 或(如屬較低者)最低租金之現值初 步確認為資產。相應租賃承擔列作負 債。租金乃分析為資本及利息。利息 部份於租期內在損益扣除,其計算目 的為得出租賃負債之固定比例。資本 部份會削減應付予出租人之結餘。

根據經營租賃應付之租金總額按直線 基準於租期內在損益確認。已收租金 優惠於租期內確認為租金開支總額之 組成部份。

### (i) 金融工具

(i) 金融資產 金融資產(除非其為並無重大 融資組成部分的貿易應收賬款) 初步按公平值加(就並非按公平 值計入損益(「按公平值計入損 益」)的項目而言)其收購或發行 直接應佔的交易成本計量。並無 重大融資組成部分的貿易應收 賬款初步按交易價格計量。

## (i) Financial instruments (continued)

#### (i) Financial assets (continued)

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirely when determining whether their cash flows are solely payment of principal and interest.

#### Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are two measurement categories into which the Group classifies its debt instruments:

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

## 4. 主要會計政策(續)

## (i) 金融工具(續) (i) 金融資產(續)

所有定期購買及出售金融資產 於交易當日(即本集團承諾購買 或出售資產之日)確認。定期購 買或出售乃要求在市場上按規 則或慣例一般設定的時間框架 內交付資產的金融資產購買或 出售。

附帶嵌入式衍生工具的金融資 產在釐定其現金流量是否純粹 支付本金及利息時作整體考慮。

#### 債務工具

債務工具的後續計量取決於本 集團管理該資產的業務模式及 該資產的現金流量特徵。本集團 將債務工具分為兩個計量類別:

攤銷成本:就持作收回合約現金 流量的資產而言,倘有關資產的 現金流量僅為支付本金及利息, 則按攤銷成本計量。按攤銷成本 計量的金融資產其後使用實際 利率法計量。利息收入、外匯收 益及虧損和減值於損益確認。終 止確認的任何收益均於損益中 確認。

(i) Financial instruments (continued)

(i) Financial assets (continued) Debt instruments (continued)

> FVTPL: Financial assets at FVTPL include financial assets held for trading, financial assets designated upon initial recognition at FVTPL, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at FVTPL, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at fair value through other comprehensive income, as described above, debt instruments may be designated at FVTPL on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

### 4. 主要會計政策(續)

(i) 金融工具(續)
 (i) 金融資產(續)

債務工具(續) 按公平值計入損益:按公平值計 入損益之金融資產包括持作買 賣之金融資產、於初步確認時按 公平值計入損益之金融資產或 強制規定須按公平值計量之金 融資產。倘金融資產出於近期出 售或購回目的而購得,則會被分 類為持作買賣。衍生工具把包括 獨立的嵌入式衍生工具亦被分 類為持作買賣,除非彼等被指定 為有效的對沖工具。其現金流量 並非純粹支付本金及利息之金 融資產乃按公平值計入損益,而 不論其業務模式如何。儘管債務 工具之分類標準為按攤銷成本 或按公平值計入其他全面收益 (如上所述),但倘指定為按公 平值計入損益可消除或大幅減 少會計錯配,則債務工具可在初 步確認時指定為按公平值計入 損益。

### (i) Financial instruments (continued)

*(i) Financial assets* (continued) *Equity instruments* 

> On initial recognition of an equity investment that is not held for trading, the Group could irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an investment-by-investment basis. Equity investments at fair value through other comprehensive income are measured at fair value. Dividend income are recognised in profit or loss unless the dividend income clearly represents a recovery of part of the cost of the investments. Other net gains and losses are recognised in other comprehensive income and are not reclassified to profit or loss. All other equity instruments are classified as FVTPL, whereby changes in fair value, dividends and interest income are recognised in profit or loss.

#### (ii) Impairment loss on financial assets

The Group recognises loss allowances for expected credit loss ("ECLs") on trade receivables, contract assets and financial assets measured at amortised cost. The ECLs are measured on either of the following bases: (1) 12-month ECLs: these are the ECLs that result from possible default events within the 12 months after the reporting date: and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

### 4. 主要會計政策(續)

## (i) 金融工具(續) (i) 金融資產(續)

*股本工具* 於初次確認並非持作買賣用途的股本投資時,本集團可不可撤 回地選擇於其他全面收益中呈 列投資公平值的後續變動。該選 擇乃按投資逐項作出。按公平還 列入其他全面收益的股本投資 按公平值計量。股息收入於損並 內確認,除非股息收入明確表近 虧損淨額於其他全面收益確認 且不會重新分類至損益。所有其 他股本工具分類為按公平值計 入損益,據此公平值、股息及利 息收入的變動均於損益確認。

(ii) 金融資產減值虧損 本集團就貿易應收賬款、合約資 產及按攤銷成本計量的金融資 產的預期信貸虧損(「預期信貸 虧損」)確認虧損撥備。預期信 貸虧損按以下其中一項基準計 **量**:(1) 12個月預期信貸虧損: 其為於報告日期後12個月內發 生的可能違約事件導致的預期 信貸虧損;及(2)全期預期信貸 虧損:此為於金融工具預計年期 內所有可能違約事件產生的預 期信貸虧損。於估計預期信貸虧 損時所考慮的最長期間為本集 團面臨信貸風險的最長合約期 間。

#### (i) Financial instruments (continued)

(ii) Impairment loss on financial assets (continued)

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

The Group has elected to measure loss allowances for trade receivables and contract assets using HKFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other debt financial assets, the ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

#### 4. 主要會計政策(續)

(i) 金融工具(續)
 (ii) 金融資產減值虧損(續)

預期信貸虧損乃以概率加權估 計的信貸虧損。信貸虧損以本集 團根據合約應收的所有合約現 金流量與本集團預期收取的所 有現金流量之間的差異計量。屆 時的短欠按資產的原始實際利 率的相若比率貼現。

本集團選擇採用香港財務報告 準則第9號簡化方法計量貿易應 收賬款及合約資產的虧損撥備, 並已根據全期預期信貸虧損計 算預期信貸虧損。本集團已根據 其過往信貸虧損經驗制定撥備 矩陣,有關矩陣已就貿易應收賬 款特定的前瞻性因素及經濟環 境予以調整。

就其他債務金融資產而言,預期 信貸虧損以12個月預期信貸虧 損為基準。然而,信貸風險自產 生起顯著增加時,撥備將以全期 預期信貸虧損為基準。

當釐定金融資產的信貸風險自 初步確認後是否顯著增加及於 估計預期信貸虧損時,本集團會 考慮相關及毋須付出過多成本 或努力即可獲得的合理及有理 據的資料。此包括根據本集團的 過往經驗及已知信貸評估得出 的定量及定性資料及分析,並包 括前瞻性資料。

### (i) Financial instruments (continued)

(ii) Impairment loss on financial assets (continued)

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be credit-impaired when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non creditimpaired financial assets interest income is calculated based on the gross carrying amount.

#### (iii) Financial liabilities

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at FVTPL are initially measured at fair value and financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

### 4. 主要會計政策(續)

## (i) 金融工具(續) (ii) 金融資產減值虧損(續)

本集團假定,金融資產如逾期超 過30日,其信貸風險會顯著增 加。

本集團認為金融資產於下列情況下屬信貸減值:(1)借款人不可能在本集團無追索權採取行動(例如:變現抵押品(如持有))的情況下向本集團悉數履行其信貸義務;或(2)該金融資產逾期超過90日。

信貸減值金融資產的利息收入 根據金融資產的攤銷成本(即賬 面總值減虧損撥備)計算。就非 信貸減值金融資產而言,利息收 入根據賬面總值計算。

(iii) 金融負債

本集團按負債產生之目的分類 其金融負債。按公平值計入損益 之金融負債初步按公平值計量, 而按攤銷成本列賬之金融負債 則初步按公平值減去直接應佔 成本計量。

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(i) Financial instruments (continued)

(iii) Financial liabilities (continued) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL.

Financial liabilities are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss.

Where a contract contains one or more embedded derivatives, the entire hybrid contract may be designated as a financial liability at FVTPL, except where the embedded derivative does not significantly modify the cash flows or it is clear that separation of the embedded derivative is prohibited.

Financial liabilities may be designated upon initial recognition as at FVTPL if the following criteria are met: (i) the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the liabilities or recognising gains or losses on them on a different basis; (ii) the liabilities are part of a group of financial liabilities which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management strategy; or (iii) the financial liability contains an embedded derivative that would need to be separately recorded.

#### 4. 主要會計政策(續)

(i) 金融工具(*續*) (iii) 金融負債(續)

按公平值計入損益之金融負債 按公平值計入損益之金融負債 包括持作買賣之金融負債以及 於初步確認時指定為按公平值 計入損益之金融負債。

持作買賣金融負債是指購入時 以近期出售為目的金融負債。衍 生工具(包括獨立嵌入式衍生工 具)亦被分類為持作買賣,除非 其被指定為有效對沖工具。持作 買賣負債的收益或虧損於損益 確認。

當合約包括一項或者多項嵌入 式衍生工具,則整份組合合約可 指定為按公平值計入損益之金 融負債,惟嵌入式衍生工具對現 金流量並無重大影響或明確禁 止將嵌入式衍生工具單獨入賬 除外。

倘金融負債符合以下條件,則可 於初步確認時指定為按公平值 計入損益:(i)該分類消除或大幅 減少按不同基準計量負債或大幅 認其盈虧所導致的不一致入賬 方法;(ii)該負債為根據明文規 定的風險管理策略按公平值基 準管理及評估表現的一組金融 負債的一部分;或(iii)金融負債 包括須獨立列賬的嵌入式衍生 工具。

(i) Financial instruments (continued) (iii) Financial liabilities (continued) Financial liabilities at FVTPL (continued)

> Subsequent to initial recognition, financial liabilities at FVTPL are measured at fair value, with changes in fair value recognised in profit or loss in the period in which they arise, except for the gains and losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to the statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss does not include any interest charged on these financial liabilities.

#### Financial liabilities at amortised cost

Financial liabilities at amortised cost including trade and other payables, amounts due to related parties and borrowings are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

#### (iv) Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

### 4. 主要會計政策(續)

## (i) 金融工具(續) (iii) 金融負債(續)

按公平值計入損益之金融負債 (續)

在初步確認後,按公平值計入損 益的金融負債按公平值計量,而 公平值變動於產生期間在損益 確認,惟源自本集團自有信貸風 險的收益及虧損於其他全面收 益呈列除外,其後不會重新分類 至損益。於損益表確認的公平值 收益或虧損淨額並不包括就該 等金融負債徵收的任何利息。

按攤銷成本計量的金融負債 按攤銷成本計量的金融負債包 括貿易應付賬款及其他應付款 項、應付關聯人士款項及借款, 其後使用實際利率法按攤銷成 本計量。相關利息開支於損益確 益。

當負債終止確認及進行攤銷時, 收益或虧損會於損益確認。

(iv) 實際利率法

實際利率法為計算金融資產或 金融負債之攤銷成本及於有關 期間分配利息收入或利息支出 之方法。實際利率指可透過金融 資產或負債之預期年期或較短 期間(倘適用)準確貼現估計未 來現金收入或付款之利率。

(i) Financial instruments (continued)

#### (v) Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

#### (vi) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument. A financial guarantee contract issued by the Group and not designated as at FVTPL is recognised initially at its fair value less transaction costs that are directly attributable to the issue of the financial guarantee contract. Subsequent to initial recognition, the Group measures the financial guarantee contact at the higher of: (a) the amount of the loss allowance, being the ECL provision measured in accordance with principles of the accounting policy set out in (ii) above; and (b) the amount initially recognised less, when appropriate, cumulative amortisation recognised in accordance with the principles of HKFRS 15.

#### (vii) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with HKFRS 9.

#### 4. 主要會計政策(續)

(i) 金融工具(續)
 (v) 股本工具
 本公司發行之股本工具按已收
 所得款項扣除直接發行成本入

#### (vi) 財務擔保合約

脹。

財務擔保合約為發行人須因指 定債務人未能根據債務工具之 原有或經修訂條款支付到期款 項致使持有人蒙受損失時,向持 有人償付指定款項之合約。由本 集團發行且並非指定按公平值 計入損益的財務擔保合約初步 按其公平值減發行財務擔保合 約直接應佔的交易成本確認。在 初步確認後,本集團按下列最高 者計量財務擔保合約:(a)虧損 撥備金額,即根據上文(ii)所載會 計政策原則計量的預期信貸虧 損撥備;及(b)初步確認的金額 減(如適用)根據香港財務報告 準則第15號原則確認的累計攤 銷。

(vii) 終止確認

倘就金融資產收取未來現金流 量之合約權利到期或金融資產 被轉移且該轉移符合香港財務 報告準則第9號終止確認之條 件,則本集團會終止確認金融資 產。

### (i) Financial instruments (continued)

(vii) Derecognition (continued)

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

#### (j) Contract assets and Contract liabilities

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

### 4. 主要會計政策(續)

(i) 金融工具(續)
 (vii) 終止確認(續)
 倘相關合約之特定責任被解除、
 取消或屆滿,則終止確認金融負
 債。

當本集團因重新商討金融負債 條款而向債權人發行其本身股 本工具以清償全部或部分金融 負債時,則已發行股本工具為已 付代價,並按其於金融負債或其 中部分抵當日之公平值初步 確認及計量。倘已發行股本工具 之公平值無法可靠地計量,則計 量股本工具以反映已抵銷金融負債 或其中部分賬面值與已付代價。 之差額將於本年度損益中確認。

(j) 合約資產及合約負債 合約資產乃向客戶轉移貨品或服務以 換取代價之權利。倘本集團通過於客 戶支付代價前或於付款到期前將貨品 或服務轉移至客戶來履約,則會就所 賺取之有條件代價確認合約資產。

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## (j) Contract assets and Contract liabilities (continued)

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received a consideration (or an amount of consideration that is due) from the customer. If a customer pays the consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

#### (k) Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Raw materials are valued at cost on a weighted average basis. Work in progress and finished goods are valued at standard cost which approximates to the actual cost determined on a weighted average basis and comprises direct materials, direct labour and an appropriate proportion of manufacturing overheads.

Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated cost necessary to make the sale.

#### 4. 主要會計政策(續)

#### (j) 合約資產及合約負債(續)

合約負債指本集團因已向客戶收取代 價(或代價款項已到期)而須向客戶 轉讓貨品或服務的責任。倘客戶於本 集團將貨品或服務轉移至客戶前支 付代價,則於作出付款或付款到期時 (以較早者為準)確認合約負債。合約 負債於本集團履行合約時確認為收 益。

#### (k) 存貨

存貨初步按成本確認,其後按成本及 可變現淨值之較低者確認。成本包括 所有購買成本、兑換成本及將存貨運 至現時地點及狀況產生之其他成本。

原料乃按成本以加權平均基準計算, 而在製品及製成品則按與以加權平均 基準釐定之實際成本相若之標準成本 計算,當中包括直接原料成本、直接 工資及按適當比例分配之生產費用。

可變現淨值乃按正常業務過程中之估 計售價扣除估計製成成本及出售存貨 所需之估計成本計算。

## (I) Revenue recognition from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or service may be transferred over time or at a point in time. Control of the goods or service is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or service.

### 4. 主要會計政策(續)

#### (I) 來自客戶合約之收入確認

當貨品或服務的控制權按能反映本集 團預期就交換該等貨品或服務而可收 取的代價的金額轉讓予客戶時,會確 認與客戶訂立合約的收益,不包括代 表第三方收取的有關金額。收益包括 增值税或其他銷售税並扣除任何貿易 折讓。

視乎合約條款及合約所應用的法律, 貨品或服務的控制權可在一段時間內 或於某個時間點轉移。倘本集團在履 約過程中符合下列條件,貨品或服務 之控制權可在一段時間轉移:

- 提供所有利益,而客戶收到且同時消耗有關利益;
- 本集團履約時創建及提升客戶 所控制之資產;或
- 並無創建對本集團而言有其他 用途之資產,而本集團有強制執 行權收取至今已完成履約部分 的款項。

倘貨品或服務之控制權可在一段時間 轉移,則收入乃於整個合約期間經參 考完成履行履約責任之進度確認。否 則,收入於客戶獲得貨品或服務控制 權之某個時間點確認。

## (I) Revenue recognition from contracts with customers (continued)

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

#### (i) Revenue from the provision of services

Performance fee income is recognised when the Group, being the fund manager, is entitled to earn the fee as stipulated in the relevant fund agreements. The income is recognised over the term of the fund and is due for settlement every half year. No credit period is granted to the customers.

Consultancy fee income is recognised over time when relevant services are provided. Invoices are issued when services are provided and no credit period is granted to the customers.

Arrangement fee income is recognised at a point in time when relevant services are provided. Invoices are issued when services are provided and no credit period is granted to customers.

### 4. 主要會計政策(續)

#### (I) 來自客戶合約之收入確認(續)

當合約包含融資部分,其在將貨品或 服務轉移至客戶方面為客戶提供重大 融資利益超過一年時,收益會按以本 集團與客戶於合約開始時進行的個別 融資交易中所反映貼現率貼現的個態 收賬款現值計量。當合約包含融資的 。當合約包含融資部 分,為本集團提供重大財務利益時, 會根據該合約責任產生的利愈 時, 之易一年或以內之合約而 言,交易價格不會根據香港財務報告 準則第15號所提供之切實可行權宜方 法就重大融資部分之影響作出調整。

(i) 提供服務所得收益 績效費收入在本集團(即基金經 理)根據相關基金協議之規定有 權收取該費用時確認。收入於基 金年期內確認並須每半年結算。 客戶概無獲授信貸期。

> 諮詢費收入乃於提供相關服務 時確認。提供服務後會發出發 票,概不會授出信貸期予客戶。

> 安排費收入乃於相關服務提供 時確認。提供服務後會發出發 票,概不會授出信貸期予客戶。

- (I) Revenue recognition from contracts with customers (continued)
  - (i) Revenue from the provision of services (continued)

Service income is recognised over time when the relevant services are provided.

Tooling income is recognised over time when the relevant services are provided.

#### (ii) Sales of goods

Revenue from the sales of goods is recognised at the point in time when control of the asset is transferred to the customer. Customers are generally granted with credit terms of 30 to 120 days. Some customers are entitled to volumebased rebates whereas some of them are entitled to a fixed percentage of rebate based on monthly settlement. The Group applies mostlikely amount method to estimate the variable consideration. The rebates were offset with trade receivables.

#### (m) Revenue recognition from other sources

Realised fair value gains or losses on securities trading are recognised on a trade date basis, whilst unrealised fair value gains or losses are recognised on change in fair value at the end of reporting period.

Interest income is accrued on a time basis on the principal outstanding at the applicable interest rate.

Dividend income is recognised when the right to receive the dividend is established.

### 4. 主要會計政策(續)

- (I) 來自客戶合約之收入確認(續)
  - (i) 提供服務所得收益(續)

服務收入乃於提供有關服務時 確認。

工具製作費收入乃於提供有關 服務時確認。

#### (ii) 銷售貨品

銷售貨品所得收益乃於資產控 制權轉移至客戶的時間點確認。 客戶通常獲授30至120日的信貸 期。部分客戶有權收取按數量基 準的回扣,亦有部分客戶有權收 取按每月結付基準的固定百分 比的回扣。本集團採納最可能金 額法估計可變代價。回扣與貿易 應收賬款相抵銷。

(m) 其他來源的收入確認 證券交易中之已變現公平值收益或虧 損乃按成交日基準確認,而未變現收 益或虧損則於報告期末按公平值變動 確認。

> 利息收入乃按尚未償還之本金以適用 利率按時間基準累計。

> 股息收入在確立收取股息之權利時確 認。

#### (n) Income taxes

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are nonassessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates appropriate to the expected manner in which the carrying amount of the asset or liability is realised or settled and that have been enacted or substantively enacted at the end of reporting period.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, associates and joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

### 4. 主要會計政策(續)

(n) 所得税 本年度之所得税包括即期税項及遞延 税項。

> 即期税項乃按已就毋須就所得税課税 或不可扣減所得税之項目作出調整之 日常業務溢利或虧損,按報告期末已 頒佈或實際頒佈之税率計算。

> 遞延税項乃就財務報告之資產與負債 之賬面值與就税務所用相應數值間 之暫時差額確認。除不影響會計或應 課税溢利之商譽及已確認資產與負 債外,會就所有暫時差額確認遞延税 項負債。遞延税項資產於有可能動用 應課税溢利抵銷可扣減暫時差額之稅 況下確認。遞延税項乃按預期闧之税 率,並按報告期末已頒佈或實際頒佈 之税率計量。

> 遞延税項負債乃就於附屬公司、聯營 公司及合營企業之投資產生之應課税 暫時差額確認,惟倘本集團能控制該 暫時差額之撥回,且暫時差額將有可 能不會於可見未來撥回則作別論。

#### (n) Income taxes (continued)

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income in which case the taxes are also recognised in other comprehensive income or when they relate to items recognised directly in equity in which case the taxes are also recognised directly in equity.

#### (o) Foreign currency

Transactions entered into by group entities in currencies other than the currency of the primary economic environment in which they operate (the "functional currency") are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at this rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income, in which case, the exchange differences are also recognised in other comprehensive income.

### 4. 主要會計政策(續)

#### (n) 所得税(續)

所得税乃於損益確認,惟所得税與於 其他全面收益確認之項目有關則除 外,在此情況下,税項亦於其他全面 收益確認,或倘所得税與於直接於權 益確認之項目有關,在此情況下,税 項亦直接於權益確認。

#### (o) 外幣

本集團實體以其經營所在主要經濟環 境之貨幣(「功能貨幣」)以外之貨幣 進行之交易,按交易進行時當時之匯 率入賬。外幣貨幣資產及負債按報告 期末當時之匯率換算。按公平值以外 幣入賬之非貨幣項目則按釐定公平值 當日的匯率換算。以外幣按歷史成本 計量之非貨幣項目並未重新換算。

結算與換算貨幣項目產生之匯兑差額 於其產生期間於損益確認。換算非貨 幣項目所產生之匯兑差額按公平值計 入期間之盈虧,惟換算有關盈虧於其 他全面收益確認之非貨幣項目所產生 之匯兑差額除外,而有關匯兑差額亦 於其他全面收益確認。

(o) Foreign currency (continued)

On consolidation, income and expense items of foreign operations are translated into the presentation currency of the Group (i.e. HK\$) at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the rates approximating to those ruling when the transactions took place are used. All assets and liabilities of foreign operations are translated at the rate ruling at the end of reporting period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity as foreign exchange reserve. Exchange differences recognised in profit or loss of group entities' separate financial statements on the translation of long-term monetary items forming part of the Group's net investment in the foreign operation concerned are reclassified to other comprehensive income and accumulated in equity as translation reserve.

On disposal of a foreign operation, the cumulative exchange differences recognised in the translation reserve relating to that operation up to the date of disposal are reclassified to profit or loss as part of the profit or loss on disposal.

#### (p) Employee benefits

#### (i) Short term employee benefits

Short term employee benefits are employee benefits (other than termination benefits) that are expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. Short term employee benefits are recognised in the year when the employees render the related service.

#### 4. 主要會計政策(續)

(o) 外幣(續) 於綜合入賬時,海外業務之收支項目 按本年度之平均匯率換算為本集團之 呈列貨幣(即港元),惟匯率於期內 大幅波動則除外,在此情況下,則使 用與交易進行時所用之當時匯率相若 之匯率。海外業務之所有資產及負債 按報告期末當時之匯率換算。所產生 之匯兑差額(如有)於其他全面收益 確認,並於權益內累計為匯兑儲備。 於集團實體個別財務報表之損益內確 認之匯兑差額於換算長期貨幣項目 (構成本集團於有關海外業務之淨投 資之一部份)時重新歸類為其他全面 收益,並於權益內累計為換算儲備。

> 出售海外業務時,直至出售日期與該 業務有關之於換算儲備確認之累計匯 兑差額,會於出售時作為損益之一部 份重新分類為損益。

- (p) 僱員福利 (i) 短期僱員福利
  - 短期僱員福利指預期於僱員提 供相關服務之年度報告期末後 十二個月前,將全數結付之僱員 福利(離職福利除外)。短期僱 員福利於僱員提供相關服務之 年度內確認。

### (p) Employee benefits (continued)

(ii) Defined contribution retirement plans

Contributions to defined contribution retirement plans are recognised as an expense in profit or loss when the services are rendered by the employees.

(iii) Termination benefits

Termination benefits are recognised on the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises restructuring costs involving the payment of termination benefits.

#### (q) Share-based compensation benefits

The Group operates a share award scheme (the "Share Award Scheme"), which is an equity-settled shared-based compensation plan under which share awards are granted to employees as part of their remuneration package.

Where share awards are awarded to employees and others, the fair value of the services received is measured by reference to the fair value of the share awards at the date of grant. Such fair value is recognised in profit or loss over the vesting period with a corresponding increase in the share-based compensation reserve within equity. Non-market vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at the end of each reporting period so that, ultimately, the cumulative amount recognised over the vesting period is based on the number of share awards that eventually vest.

Where the terms and conditions of share awards are modified before they vest, the increase in the fair value of the share awards, measured immediately before and after the modification, is also recognised in profit or loss over the remaining vesting period.

### 4. 主要會計政策(續)

- (p) 僱員福利(續) (ii) 定額供款退休福利計劃 向定額供款退休福利計劃作出 之供款,於僱員提供服務時於損 益確認為開支。
  - (iii) 離職福利 離職福利於本集團不能取消提 供該等福利時及於本集團確認 涉及支付離職福利重組成本時 (以較早者為準)確認。

#### (q) 以股份為基礎之薪酬福利

本集團營運一項股份獎勵計劃(「股 份獎勵計劃」),屬於權益結算以股份 為基礎的薪酬計劃,據此,會向僱員 授出股份獎勵,作為其一部分薪酬待 遇。

倘向僱員及其他人士授出股份獎勵, 所獲服務之公平值乃參考股份獎勵於 授出日期之公平值計量。上述公平值 於歸屬期間於損益中確認,並於權益 中之以股份為基礎的薪酬儲備中作相 應增加。非關乎市場之歸屬條件會一 併考慮,方法為調整預期於各報告期 末歸屬之股本工具數目,使於歸屬期 間確認之累計數額,最終乃根據最終 歸屬之股份獎勵數目計算。

倘在股份獎勵獲歸屬前,其條款及條 件有所更改,緊於更改前後計量股份 獎勵公平值之增加亦將於餘下歸屬期 內於損益中確認。

#### (r) Impairment of other assets

At the end of each reporting period, the Group reviews the carrying amounts of its property, plant and equipment; right-of-use assets (applicable from 1 January 2019); interests in leasehold land held for own use under operating leases (applicable until 31 December 2018); and interests in associates and joint ventures to determine whether there is any indication that these assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased.

If the recoverable amount (i.e. the greater of the fair value less costs of disposal and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount under another HKFRS, in which case the impairment loss is treated as a revaluation decrease under that HKFRS.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount under another HKFRS, in which case the reversal of the impairment loss is treated as a revaluation increase under that HKFRS.

#### 4. 主要會計政策(續)

(r) 其他資產減值 於各報告期末,本集團審閱其物業、 廠房及設備之賬面值;使用權資產 (自二零一九年一月一日起適用);根 據經營租賃持有自用之租賃土地權益 (直至二零一八年十二月三十一日適 用);及於聯營公司及合營企業之權 益,以確定是否有任何跡象顯示該等 資產出現減值虧損或過往已確認之減 值虧損是否已不再存在或減少。

> 倘資產之可收回金額(即公平值減出 售成本與使用價值兩者之較高者)估 計少於其賬面值時,則資產之賬面值 將減至其可收回金額。減值虧損即時 確認為開支,除非相關資產以另一項 香港財務報告準則項下之重估金額入 賬,在該情況下減值虧損將被視為香 港財務報告準則項下之重估減幅。

> 倘其後撥回減值虧損,資產之賬面值 將增至其可收回金額之經修訂估計金 額,惟經調高之賬面值不得超出假設 於過往年度並無就資產確認減值虧損 而應釐定之賬面值。減值虧損之撥回 即時確認為收入,除非相關資產以另 一項香港財務報告準則項下之重估金 額入賬,在該情況下減值虧損撥回將 被視為香港財務報告準則項下之重估 增幅。

#### (r) Impairment of other assets (continued)

Value in use is based on the estimated future cash flows expected to be derived from the asset or cash generating unit, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

#### (s) Government grants

Government grants are recognised when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as revenue in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the cost of an asset are deducted from the carrying amount of the asset and consequently are effectively recognised in profit or loss over the useful life of the asset by way of reduced depreciation expense.

### (t) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, which it is probable will result in an outflow of economic benefits that can be reasonably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### 4. 主要會計政策(續)

### (r) 其他資產減值(續)

使用之價值乃根據預期將源自資產或 現金產生單位之估計未來現金流量釐 定,按使用可反映金錢時間值的現行 市場評估以及有關資產或現金產生單 位之特定風險之税前貼現率貼現。

#### (s) 政府補貼

倘合理確定將能收取政府補貼,而本 集團將遵守當中附帶之條件,則政府 補貼將予以確認。補償本集團所產生 開支之補貼於產生開支之同一期間內 有系統地於損益確認為收入。補償本 集團資產成本之補貼自有關資產之賬 面值中扣除,其後於有關資產之可使 用年期以減少折舊開支之方式於損益 實際確認。

(t) 撥備及或然負債 倘本集團因過往事件須負上法律或 推定責任,而將可能導致經濟利益流 出,且該經濟利益流出能夠合理地估

負債確認撥備。

倘不大可能需要經濟利益流出或該金 額未能可靠估計,則該責任將披露為 或然負債,惟經濟利益流出之機會極 微則除外。僅以發生或並無發生一項 或多項日後事件方可確定是否存在之 可能責任,亦會披露為或然負債,除 非經濟利益流出之機會極微則除外。

計時,則會就未能確定時間或金額之

#### (u) Related parties

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of key management personnel of the Group.
- (b) An entity is related to the Group if any of the following conditions apply:
  - The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.

- 4. 主要會計政策(續)
  - (u) 關聯人士

     (a) 倘屬以下人士,則該人士或該人 士之近親家庭成員與本集團有 關聯:
    - (i) 控制或共同控制本集團;
    - (ii) 對本集團有重大影響力;或
    - (iii) 為本集團之主要管理層成 員。
    - (b) 倘符合下列任何條件,即該實體 與本集團有關聯:
      - (i) 該實體與本集團屬同一集
         團之成員公司(即各母公司、附屬公司及同系附屬公司彼此之間有關聯)。
      - (ii) 一家實體為另一實體之聯
         營公司或合營企業(或另
         一實體為成員公司之集團
         成員公司之聯營公司或合
         營企業)。
      - (iii) 兩間實體均為同一第三方 之合營企業。
      - (iv) 一家實體為第三方實體之 合營企業,而另一實體為 同一第三方實體之聯營公 司。
      - (v) 實體為本集團或與本集團 有關聯之實體就僱員利益 而設之離職後福利計劃。

- (u) Related parties (continued)
  - (b) *(continued)* 
    - (vi) The entity is controlled or jointly controlled by a person identified in (a).
    - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
    - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Company's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

### 4. 主要會計政策(續)

- (u) **關聯人士**(續) (b) (續)
  - (vi) 實體受(a)所指定人士控制 或共同控制。
    - (vii) (a)(i)所指人士對實體有重 大影響力或屬該實體(或 該實體之母公司)主要管 理層成員。
    - (viii) 實體或實體作為集團任何 成員公司其中一部分向本 集團或本公司之母公司提 供主要管理人員服務。

 一名人士之近親家庭成員指預期在與 實體之交易中可影響該人士或受該人 士影響之家庭成員,包括:

- (i) 該人士之子女及配偶或同居伴 侶;
- (ii) 該人士配偶或同居伴侶之子女: 及
- (iii) 該人士之受養人或該人士之配 偶或同居伴侶。

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In the application of the Group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

## (a) Critical judgments in applying accounting policies

(i) Consolidation of funds set up by the Group The Group acts as a fund manager to a number of investment funds and contributed capital as limited partner in several of these funds. The Group also receives management and performance fees that vary with the returns of some of the investment funds. When determining whether the Group controls these funds, the level of aggregate expected economic returns of the Group in these funds and the level of investors' rights to remove the fund manager are considered.

### 5. 主要會計判斷及估計不確定性之 主要來源

應用本集團之會計政策時,董事需要就無 法從其他來源得悉之資產及負債之賬面值 作出判斷、估計及假設。該等估計及相關 假設乃根據過往經驗及其他被視為相關之 因素而作出。實際結果可能與該等估計存 有差異。

估計及相關假設會持續檢討。對會計估計 進行修訂時,倘修訂僅影響作出修訂之期 間,則會在該期間確認修訂;或倘修訂影 響當期及未來期間,則會在作出修訂期間 及未來期間確認。

#### (a) 應用會計政策時之主要判斷

(i) 合併本集團設立之基金 本集團擔任若干投資基金的基 金經理,並作為其中若干基金的 有限合夥人出資。本集團亦收取 管理費及績效費,與部分投資基 金的回報有所不同。在釐定本集 團是否擁有該等基金的控制權 時,會考慮本集團於該等基金的 預期經濟回報總額水平以及投 資者撤換基金經理的權利程度。

- (b) Key sources of estimation uncertainty
  - *(i) Estimation of useful lives of property, plant and equipment*

Items of property, plant and equipment are depreciated on a straight line basis over their estimated useful lives after taking into account the estimated residual values. The estimated useful lives are based on the expected lives of those property, plant and equipment items. The useful lives of property, plant and equipment could change significantly as a result of technical obsolescence. When the actual useful lives of property, plant and equipment, due to the change of commercial and technological environment, are different from their estimated useful lives, such difference will impact the depreciation charges.

## (ii) Impairment of property, plant and equipment

The Group assesses annually whether property, plant and equipment have any indication of impairment, in accordance with the relevant accounting policies. The determining of the recoverable amounts requires the use of judgement and estimates on future operating cash flows and discount rates adopted. Where the actual cash flows are different from the original estimate, a material change in the amount of impairment may arise.

- 5. 主要會計判斷及估計不確定性之 主要來源(續)
  - (b) 估計不確定性之主要來源
    - (i) 物業、廠房及設備之可使用年期 估計

#### (ii) 物業·廠房及設備減值

本集團每年根據相關會計政策 評估物業、廠房及設備有否出現 任何減值跡象。釐定物業、廠房 及設備之可收回金額須就未來 經營現金流量及所採納之貼現 率作出判斷及假設。倘實際現金 流量有別於原有估計,則減值數 額可能會出現重大變動。

(b) Key sources of estimation uncertainty (continued)

#### (iii) Fair value measurement

A number of assets and liabilities included in the Group's financial statements require measurement at, and/or disclosure of, fair value.

The fair value measurement of the Group's financial and non-financial assets and liabilities utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the 'fair value hierarchy'):

- Level 1: Quoted prices in active markets for identical items (unadjusted);
- Level 2: Observable direct or indirect inputs other than Level 1 inputs;
- Level 3: Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

- 5. 主要會計判斷及估計不確定性之 主要來源(續)
  - (b) 估計不確定性之主要來源(續)
    - (iii) 公平值計量
      - 多項載列於本集團財務報表之 資產及負債需要作出公平值計 量及/或披露。

本集團金融及非金融資產及負 債之公平值計量盡量使用市場 可觀察輸入數據及資料。於釐定 公平值計量時使用之輸入數據, 乃根據所用估值技術中使用之 資料輸入之可觀察程度而分類 為不同等級(「公平值等級」):

- 第1級: 相同項目於活躍市 場之報價(未經調 整);
- 第2級: 第1級輸入數據以外 直接或間接可觀察 之輸入數據;
- 第3級: 無法觀察之輸入數據 (即並非源自市場 數據)。

項目所歸入之上述層次,乃基於 對該項目之公平值計量具有重 大影響之最低層次資料輸入值。 項目在層次之間的轉移乃於發 生期間確認。

- (b) Key sources of estimation uncertainty (continued)
  - (iii) Fair value measurement (continued) The Group measures a number of items at fair value:
    - Revalued buildings Property, Plant and Equipment (Note 17)
    - Financial instruments (Note 22)

For more detailed information in relation to the fair value measurement of the items above, please refer to the applicable notes.

## *(iv) Impairment of loans to associates, note receivables and loan receivables*

The Group assesses at the end of the reporting period the ECLs of loans to associates, note receivables and loan receivables in accordance with the three-stage model set out in accounting policy notes 4(i)(ii) and 43(iii) on individual or collectively basis, as appropriate. The Group estimates risk of default of the debtors and the ECL rates considering factors such as days past due of the receivables, debtors' creditworthiness, past repayment history, the recoverable amount of the securities and the timing of future cash inflows, then adjusted for existing market condition including forward looking estimates at the end of the reporting period.

If the financial condition of its debtors was to deteriorate so that the actual impairment loss might be higher than expected, the Group would be required to revise the basis of making the allowance.

- 5. 主要會計判斷及估計不確定性之 主要來源(續)
  - (b) 估計不確定性之主要來源(續)
    - (iii) 公平值計量(續) 本集團按公平值計量多個項目:
      - 重估樓宇 物業、廠房及
         設備(附註17)
      - 金融工具(附註22)

有關上列項目之公平值計量的 更多詳盡資料,請參閱適用之附 註。

### (iv) 予聯營公司之貸款<sup>,</sup>應收票據及 應收貸款之減值

倘債務人之財政狀況轉差,以致 實際減值虧損可能較預期為高, 則本集團或須更改作出撥備的 基準。

- (b) Key sources of estimation uncertainty (continued)
  - (v) Provision for ECLs on trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables of manufacturing segment. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates including forecast economic conditions (i.e. gross domestic products) are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 43(iii) to the consolidated financial statements.

- 5. 主要會計判斷及估計不確定性之 主要來源(續)
  - (b) 估計不確定性之主要來源(續)
    - (v) 貿易應收賬款之預期信貸虧損 撥備

本集團使用撥備矩陣計算製造 分部的貿易應收賬款預期信貸 虧損。撥備率乃基於具有類似虧 損模式的不同客戶分部組合(即 按地理、產品類別、客戶類別及 評級以及信用投保範圍劃分)逾 期日數計算得出。

撥備矩陣最初乃按本集團過往 可觀察違約率計算。本集團將通 過調整矩陣來調整過往信貸虧 損經驗與前瞻性資料。於各報告 日期,會對過往可觀察違約率作 出更新,並對預測經濟狀況(如 國內生產總值)等前瞻性估計的 變動予以分析。

對可觀察到的歷史違約率、預測 經濟狀況及預期信貸虧損之間 的相關性評估乃一項重要估計。 預期信貸虧損的數額對環境變 化及預測經濟狀況的變化很敏 感。本集團的歷史信貸虧損經驗 及經濟狀況預測亦未必代表客 戶於未來的實際違約情況。有關 本集團應收貿易賬款之預期信 貸虧損資料於綜合財務報表附 註43(iii)披露。

- (b) Key sources of estimation uncertainty (continued)
  - (vi) Estimation the incremental borrowing rate for lease liabilities

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group "would have to pay", which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

- 5. 主要會計判斷及估計不確定性之 主要來源(續)
  - (b) 估計不確定性之主要來源(續)

#### (vi) 估計租賃負債之增量借款利率

本集團未能容易釐定租賃隱含 的利率,因此,其使用增量借款 利率(「增量借款利率」)計量租 賃負債。增量借款利率為本集團 於類似經濟環境中為取得與使 用權資產價值相近之資產,而以 類似抵押品於類似期間借入所 需資金應支付之利率。因此,增 量借款利率反映本集團「應支 付」的利率,當並無可觀察的利 率時(如就並無訂立融資交易的 附屬公司而言)或當須對利率進 行調整以反映租賃的條款及條 件時,則須作出利率估計。當可 觀察輸入數據可用時,本集團使 用可觀察輸入數據(如市場利 率)估算增量借款利率並作出若 干實體特定的估計。

### 6. SEGMENT REPORTING

#### (a) **Reportable segments**

The Group determines its operating segments based on the reports reviewed by the chief operating decision-maker that are used to strategic decisions.

The Group has three reportable segments. The segments are managed separately because each segment offers different products and services and requires different strategies. The following summary describes the operations in each of the Group's reportable segments:

6. 分類報告

(a) 可報告分類 本集團之經營分類,乃根據主要經營 決策人審閱用以作出策略性決定之報 告釐定。

> 本集團有三個可報告分類。由於各分 類提供不同產品及服務,並需要不同 業務策略,該等分類乃作個別分開管 理。下文概述本集團各個可報告分類 之業務:

Manufacturing – segment	Manufacture and sales of printed circuit boards	製造業務 分類	_	生產及銷售印刷 線路板
Treasury investments – segment	Investment in securities and other related activities	財務投資 分類	_	投資證券及其他 相關業務
Financial services – segment	Advisory on securities, asset management and consultancy and corporation solution services	金融服務 分類	_	就證券提供意 見、資產管理 及諮詢及企業 解決方案服務
Inter segment transaction	as if any are priced with	分類問六星(	加右	) 乃 按 隹 予 小 郊 人

Inter-segment transactions, if any, are priced with reference to prices charged to external parties for similar order. 分類間交易(如有)乃按售予外部人 士相同訂單之銷售價格進行定價。

## 6. SEGMENT REPORTING (continued) (a) Reportable segments (continued)

6. 分類報告(續)
(a) 可報告分類(續)

		Manufa 製			nvestments 投資		l services 服務	To 總	tal 計
		2019	2018	2019	2018	2019	2018	2019	2018
			二零一八年				二零一八年		二零一八年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Revenue from external customers	來自外部客戶之收入	425,091	513,467	(216,150)	(207,408)	-	82,833	208,941	388,892
Reportable segment loss	可報告分類虧損	(25,922)	(15,808)	(442,800)	(305,383)	(103,320)	(125,000)	(572,042)	(446,191)
	利息收入	43	58	149,928	232,850	-	-	149,971	232,908
	融資費用	(14,761)	(14,258)	(64,451)	(72,312)	-	-	(79,212)	(86,570)
	物業、廠房及設備之								
plant and equipment	折舊	(14,007)	(14,611)	(2,111)	(1,677)	-	(669)	(16,118)	(16,957)
Depreciation of right-of-use assets		(3,851)	-	(5,982)	-	-	-	(9,833)	-
	解除根據經營租賃								
leasehold land held for own use	持作自用租賃土地		(4.2.7)						(4.2.7)
under operating lease	的租金	-	(127)	-	-	-	-	-	(127)
(Write-down)/reversal of write-	存貨撇減(撇減)/ 撥回	(1.264)	4 000					(1 261)	4 000
	<sub>俄回</sub> 佔聯營公司之業績	(1,261)	4,882	 10,996	- 139,664	-	-	(1,261) 10,996	4,882 139,664
	山崎宮ム市之朱牘 佔合營企業之業績	_	_	811	155,004		_	811	139,004
	留易應收賬款減值	_	-	011	_	_	_	011	_
receivables	育勿虑仅設从風面 虧損	(274)	(64)	(16,715)	_	(17,979)	_	(34,968)	(64)
	應收貸款減值虧損	(274)	(04)	(10,713)		(17,575)		(34,500)	(04)
receivables		_	-	(118,256)	(177,564)	-	_	(118,256)	(177,564)
	應收票據減值虧損			(110,250)	(177,501)			(110,250)	(177,501)
receivables	10. V(1) (0.00 (0.00)	_	-	(22,014)	-	-	-	(22,014)	-
Impairment loss on other	其他應收款項減值								
receivables	虧損	-	-	-	-	(10,145)	(189,597)	(10,145)	(189,597)
Impairment loss on loans to	授予聯營公司之貸款								
associates	減值虧損	-	-	-	(36,429)	-	-	-	(36,429)
Impairment loss on investment	於聯營公司之投資								
in an associate	減值虧損	-	-	(1,566)	-	-	-	(1,566)	-
	商譽減值虧損	-	-	(17,088)	-	-	-	(17,088)	-
	撇銷壞賬	-	-	(6,650)	-	(75,196)	-	(81,846)	-
	出售物業、廠房及設備								
property, plant and equipment	(虧損)/收益淨額	-	1,337	(2,809)	-	-	-	(2,809)	1,337
Reportable segment assets	可報告分類資產	475,216	500,251	3,594,758	3,914,963	414,830	628,285	4,484,804	5,043,499
Interests in associates	於聯營公司之權益	-	-	473,672	393,573	-	-	473,672	393,573
	於合營企業之權益	-	-	172,276	-	-	-	172,276	-
	添置非流動資產	13,939	28,280	168,712	7,481	-	-	182,651	35,761
Reportable segment liabilities	可報告分類負債	(450,450)	(409,986)	(1,540,628)	(1,351,317)	(111,894)	(406,373)	(2,102,972)	(2,167,676)

## 6. SEGMENT REPORTING (continued)(a) Reportable segments (continued)

6. 分類報告(續)
(a) 可報告分類(續)

Reconciliation of reportable segment profit or loss, assets and liabilities:

可報告分類損益、資產及負債對賬:

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Profit or loss	損益		
Reportable segment loss Equity-settled share-based compensation benefits Other unallocated staff cost	可報告分類虧損 權益結算以股份為基礎之 薪酬福利 其他未分配員工成本	(572,042) 14,833 (45,391)	(446,191) 12,341 (75,729)
Consolidated loss before income tax (expense)/credit	所得税(支出)/抵免前 綜合虧損	(602,600)	(509,579)
		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Assets	資產		
Reportable segment assets Unallocated bank balances and deposits	可報告分類資產 未分配銀行結餘及存款	4,484,804 12,083	5,043,499 107,397
Consolidated total assets	綜合資產總值	4,496,887	5,150,896
		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Liabilities	負債		
Reportable segment liabilities Tax payable	可報告分類負債 應付税項	2,102,972 215,133	2,167,676 137,069
Consolidated total liabilities	綜合負債總額	2,318,105	2,304,745

## 6. **SEGMENT REPORTING** (continued)

(b) Geographical information

The following table provides an analysis of the Group's revenue from external customers and noncurrent assets other than financial instruments ("Specified non-current assets").

### 6. 分類報告(續) (b) 地區資料

下表提供本集團來自外界客戶之收 入以及除金融工具外之非流動資產 (「特定非流動資產」)之分析。

		Revenue fro custome 來自外界客	rs (Note)	Specified n ass	
		(BH)	註)	特定非济	充動資產
		2019	2018	2019	2018
		二零一九年	二零一八年	二零一九年	二零一八年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Hong Kong (place of domicile)	香港(註冊成立地點)	(211,901)	(200,188)	197,767	13,170
The People's Republic of	中華人民共和國				
China ("PRC")	(「中國」)	142,337	269,011	466,626	476,476
Singapore	新加坡	21,569	16,342	-	_
Thailand	泰國	174	160	-	_
Malaysia	馬來西亞	2,063	2,398	-	-
Germany	德國	47,085	66,348	-	-
Poland	波蘭	24,678	722	-	-
Other Europe Countries	其他歐洲國家	93,746	108,564	-	-
United States of America	美利堅合眾國	24,792	33,141	-	-
Korea	韓國	2,477	9,831	-	-
Japan	日本	57,346	66,801	-	-
Others	其他	4,575	15,762	-	_
Total	總計	420,842	589,080	466,626	476,476
		208,941	388,892	664,393	489,646

#### Note:

附註:

Revenue is attributed to countries on the basis of the customer's location.

收入乃按客戶所在地之國家劃分。

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### **6. SEGMENT REPORTING** (continued)

(c) Information about major customers

Revenue from major customers who have individually contributed to 10% or more of the total revenue of the Group are disclosed as follows:

# 6. 分類報告(續) (c) 有關主要客戶之資料

來自主要客戶(各佔本集團總收入之 10%或以上)收入披露如下:

		2019	2018
		二零一九年	二零一八年
		НК\$'000	HK\$'000
		千港元	千港元
Customer A <sup>1,3</sup>	客戶A <sup>1、3</sup>	N/A不適用	94,659
Customer B <sup>4</sup>	客戶B <sup>4</sup>	57,285	66,637
Customer C <sup>4</sup>	客戶C <sup>4</sup>	37,294	50,134
Customer D <sup>4</sup>	客戶D <sup>4</sup>	39,757	40,557
Customer E <sup>2,4</sup>	客戶E <sup>2、4</sup>	30,368	N/A不適用
Customer F <sup>2,3</sup>	客戶F <sup>2、3</sup>	27,123	N/A不適用
Customer G <sup>2,4</sup>	客戶G <sup>2`4</sup>	25,519	N/A不適用
Customer H <sup>2,4</sup>	客戶H <sup>2、4</sup>	24,678	N/A不適用
Customer I <sup>2,3</sup>	客戶I <sup>2、3</sup>	21,986	N/A不適用
Customer J <sup>2,3</sup>	客戶J <sup>2、3</sup>	21,986	N/A不適用

- <sup>1</sup> The customer contributed less than 10% of the Group's revenue for the year ended 31 December 2019.
- <sup>2</sup> These customers contributed less than 10% of the Group's revenue for the year ended 31 December 2018.
- <sup>3</sup> Included in the treasury investment and financial service segments.
- <sup>4</sup> Included in the manufacturing segment.

- 1 該客戶於截至二零一九年十二月三十一 日止年度所貢獻之收入佔本集團收入不 足10%。
- 2 該等客戶於截至二零一八年十二月三十一 日止年度所貢獻之收入佔本集團收入不 足10%。
- <sup>3</sup> 計入財務投資及金融服務分類。

4 計入製造分類。

### 7. REVENUE

An analysis of revenue is as follows:

**7. 收入** 收入之分析如下:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Revenue from contracts with customers: Sales of goods Corporate solution service income	客戶合約收入: 銷售貨品 企業解決方案服務收入	425,091	513,467
(Note) Management fee and performance fee income	<i>(附註)</i> 管理費及績效費收入	-	19,763 63,070
Total revenue from contracts with customers	客戶合約收入總額	425,091	596,300
Revenue from other sources: Fair value loss on trading purpose equity investments at FVTPL, net	其他來源之收入: 就交易目的之按公平值 計入損益之股本投資之 公平值虧損,淨額	(220,420)	
– Realised loss – Unrealised loss	已變現虧損 未變現虧損	(228,439) (137,584)	(14,843) (425,277)
Interest income – Loan and note receivables – Loan to an associate	利息收入 一應收貸款及票據 一借予聯營公司之貸款	(366,023) 141,040 8,833	(440,120) 232,712 –
Total revenue from other sources	來自其他來源之收入總額	(216,150)	(207,408)
		208,941	388,892

Note:

附註:

Corporate solution services income mainly represent investment referral, financial services and other consultancy related services income.

企業解決方案服務收入主要指投資轉介、金融 服務及其他顧問相關服務收入。

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## 7. **REVENUE** (continued)

Revenue from contracts with customers

7. 收入(續)

客戶合約收入

(i) 收入資料明細

(i) Disaggregated revenue information For the year ended 31 December 2019

截至二零一九年十二月三十一日止年 度

		Manufacturing 製造 HK\$'000	Treasury investments 財務投資 HK\$'000	Financial services 金融服務 HK\$'000	Total 總計 HK\$′000
Segments	分類	千港元	千港元	千港元	千港元
<b>Types of goods or services</b> Sales of goods Management fee and performance fee income	<b>貨品或服務類別</b> 銷售貨品 管理費及績效費收入	425,091 _	-	-	425,091
Total revenue from contracts with customers	客戶合約收入總額	425,091	_	-	425,091
<b>Timing of revenue recognition</b> Goods transferred at a point in time Service transferred over time	<b>收入確認時間</b> 於某時間點轉移的貨品 隨時間轉移的服務	425,091 _	-	-	425,091
Total revenue from contracts with customers	客戶合約收入總額	425,091	_	_	425,091
Geographical markets	地理市場				
PRC Hong Kong	中國 香港	105,930 40,656	-	-	105,930 40,656
Singapore	新加坡	21,569	-	-	21,569
Thailand	泰國 馬來西亞	174 2,063	-	-	174 2,063
Malaysia Germany	高來四 <u>见</u> 德國	47,085	-	-	2,063 47,085
Poland	波蘭	24,678	-	-	24,678
Other Europe Countries	其他歐洲國家	93,746	-	-	93,746
United States of America	美利堅合眾國	24,792	-	-	24,792
Korea	南韓 日本	2,477 57,346	-	-	2,477 57,346
Japan Other countries/regions	口平 其他國家/地區	4,575	-	-	4,575
Total revenue from contracts with	客戶合約收入總額				
customers		425,091	-	-	425,091

### 7. **REVENUE** (continued)

 $\label{eq:resonance} \textbf{Revenue from contracts with customers} \ (continued)$ 

(i) Disaggregated revenue information (continued) For the year ended 31 December 2018 **7.** 收入(*續*) 客戶合約收入(*續*)

(i) 收入資料明細(續) 截至二零一八年十二月三十一日止年 度

Segments	分類	Manufacturing 製造 HK <b>\$</b> ′000 千港元	Treasury investments 財務投資 HK\$'000 千港元	Financial services 金融服務 HK\$'000 千港元	Total 總計 HK\$'000 千港元
<b>Types of goods or services</b> Sales of goods Corporate solution service income Management fee and	<b>貨品或服務類別</b> 銷售貨品 企業解決方案服務收入 管理費及績效費收入	513,467 –	-	- 19,763	513,467 19,763
performance fee income		-	-	63,070	63,070
Total revenue from contracts with customers	客戶合約收入總額	513,467	-	82,833	596,300
<b>Timing of revenue recognition</b> Goods transferred at a point in time Service transferred over time	<b>收入確認時間</b> 於某時間點轉移的貨品 隨時間轉移的服務	513,467 _	-	51,150 31,683	564,617 31,683
Total revenue from contracts with customers	客戶合約收入總額	513,467	-	82,833	596,300
Geographical markets PRC Hong Kong Singapore Thailand Malaysia Germany Poland Other Europe Countries United States of America Korea Japan Other countries/regions	<b>地理市場</b> 中香 <b>場</b> 和國港 加國來國 大山國來國 蘭歐堅 國家 國家國 新 中本 世 大地國 家 /地區	150,281 43,117 16,342 160 2,398 66,348 722 108,564 33,141 9,831 66,801 15,762	- - - - - - - - -	19,763 63,070 - - - - - - - - - - - - -	170,044 106,187 16,342 160 2,398 66,348 722 108,564 33,141 9,831 66,801 15,762
Total revenue from contracts with customers	客戶合約收入總額	513,467	_	82,833	596,300

There was no inter-segment sales between segments and therefore the amount on sales to external customers by segment is as the same as total revenue from contracts with customers by segment in both years. 於兩個年度內,分類間概無進行分類 間銷售,因此按分類劃分的向外部客 戶作出的銷售金額與按分類劃分的客 戶合約收入總額相同。

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### 8. OTHER INCOME

## 8. 其他收入

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Bank interest income Service income Investment income Government grants <i>(Note)</i> Tooling income Others	銀行利息收入 服務收入 投資收入 政府補貼 <i>(附註)</i> 工具製作費收入 其他	98 1,181 28,715 1,508 2,643 1,895	196 1,353 36,000 1,266 2,829 1,766
		36,040	43,410

Note:

附註:

Government grants mainly represent reimbursement of export credit insurance paid under a concession policy in Guangdong province, the PRC. 政府補貼主要指根據中國廣東省優惠政策付還 已付出口信貸保險。

## 9. OTHER GAINS AND LOSSES

## 9. 其他收益及虧損

		2019 二零一九年 HK\$'000	2018 二零一八年 HK\$'000
		千港元	千港元
			.,_,_
Net exchange gain/(losses)	匯兑收益/(虧損)淨額	3,127	(6,716)
Impairment loss on trade receivables	貿易應收賬款減值虧損		
(Note 24)	(附註24)	(34,968)	(64)
Impairment loss on other receivables	其他應收款項減值虧損		
(Note 43(iii))	(附註43(iii))	(10,145)	(189,597)
Impairment loss on loan receivables	應收貸款減值虧損		
(Note 26)	(附註26)	(118,256)	(177,564)
Impairment loss on note receivables	應收票據減值虧損		
(Note 27)	(附註27)	(22,014)	-
Impairment loss on loans to associates	授予聯營公司之貸款減值		
(Note 20)	虧損 <i>(附詿20)</i>	-	(36,429)
Impairment loss on investment in an	於聯營公司之投資減值虧損		
associate (Note 20)	(附註20)	(1,566)	-
Impairment loss on goodwill (Note 40)	商譽減值虧損( <i>附註40)</i>	(17,088)	-
Unrealised fair value gain/(loss) on	就非交易目的按公平值計入		
non-trading purpose financial assets	損益之金融資產未變現公		
at FVTPL	平值收益/(虧損)	37,365	(332,813)
Unrealised fair value gain on derivative	衍生金融資產未變現公平值		
financial asset	收益	-	293,000
Realised fair value gain on call option	認購期權已變現公平值收益	-	102,407
Bad debts written off	撇銷壞賬 	(81,846)	-
Net (loss)/gain on disposal of property,	出售物業、廠房及設備之		
plant and equipment	(虧損)/收益淨額	(2,809)	1,337
		(248,200)	(346,439)

# **10. FINANCE COSTS**

# 10. 融資費用

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
	千山 스 .		
Interest on:	利息:		
– Lease liabilities	一租賃負債	2,927	-
– Borrowings	一借貸	66,992	74,613
– Loan from a related company		3,156	6,000
– Loans from a director	名董事貸款	6,137	5,957
		79,212	86,570

## 11. LOSS BEFORE INCOME TAX EXPENSE/ (CREDIT)

# 11. 所得税支出/(抵免)前虧損

This is arrived at after charging/(crediting):

此已扣除/(計入):

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Auditor's remuneration	核數師酬金	2,383	3,078
Cost of inventories recognised as	確認為支出之存貨成本		
expenses		218,391	277,259
Write-down/(reversal of write-down) of	存貨撇減/(撇減撥回)		
inventories (included in cost of sales)	(計入銷售成本)	1,261	(4,882)
Employee costs (Note 12)	僱員成本 <i>(附註12)</i>	149,252	182,515
Depreciation of property, plant and	物業、廠房及設備之折舊		
equipment		16,118	16,957
Depreciation of right-of-use assets*	使用權資產折舊*	9,833	_
Release of payments for leasehold land	解除根據經營租賃持作		
held for own use under operating	自用之租賃土地租金*		
leases*		_	127
Short term lease expenses	短期租賃開支	319	-
Gain on modification of lease	修訂租賃收益	(104)	
		(104)	-
Minimum lease payments under operatin	-		
leases on land and buildings under	土地及樓宇之經營租賃之		
HKAS 17*	最低租金*	-	12,604

# **11. LOSS BEFORE INCOME TAX EXPENSE/** (CREDIT) (continued)

The Group has initially applied HKFRS 16 using the cumulative effect approach and adjusted the opening balances at 1 January 2019 to recognise right-of-use assets relating to leases which were previously classified as operating leases under HKAS 17. After initial recognition of right-of-use assets at 1 January 2019, the Group as lessee is required to recognise the depreciation of right-of-use assets, instead of the previous policy of recognising rental expenses incurred under operating leases on a straight-line basis over the lease term. Under this approach, the comparative information has not been restated. See note 2(a).

# **12. EMPLOYEE COSTS**

## **11.** 所得税支出/(抵免)前虧損 (續)

本集團已使用累計影響法初始應用香港 財務報告準則第16號及調整於二零一九 年一月一日之期初結餘以確認與先前根 據香港會計準則第17號分類為經營租賃 之租賃有關之使用權資產。於二零一九年 一月一日初步確認使用權資產後,本集團 (作為承租人)須確認使用權資產後,本集團 (作為承租人)須確認使用權資產折舊, 而非過往政策於租賃期按直線基準確認 經營租賃項下產生之租金開支。根據該方 法,並無重列比較資料。見附註2(a)。

## 12. 僱員成本

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Employee costs (including directors' remuneration <i>(Note 13)</i> ) comprise: – Wages and salaries	僱員成本(包括董事酬金 <i>(附註13)</i> )包括: 一工資及薪金	139,654	179,586
<ul> <li>Contributions to retirement benefits scheme</li> <li>Equity-settled share-based compensation benefits (Note 36)</li> </ul>	-退休福利計劃供款 -權益結算以股份為 基礎之薪酬福利	20,011	11,626
– Other staff benefits	∞硬之新断福利 <i>(附註36)</i> 一其他員工福利	(14,833) 4,420	(12,341) 3,644
		149,252	182,515

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# **13. DIRECTORS' EMOLUMENTS**

13. 董事酬金

The emoluments paid or payable to each of the directors 已付或應付各董事之酬金如下: were as follows:

		Fees 袍金 HK\$'000 千港元	Salaries and other benefits 薪金及 其他福利 HK\$'000 千港元	to retirement	Equity-settled share-based compensation benefits 權益結算以 股份為基礎 之薪酬福利 HK\$'000 千港元	Total 總計 HK\$'000 千港元
2019 Executive directors: Liu Tingan Cheok Ho Fung Shan Yongxin (Appointed on 30 August 2019)	<b>二零一九年</b> 執行董事: 劉廷安 卓可風 單用鑫(於二零一九年 八月三十日獲委任)	- - 142	13,081 5,433^ 589	18 - 4	(14,833) - -	(1,734) 5,433 735
Non-executive directors: Mao Yumin (Resign on 21 August 2019)	<b>非執行董事:</b> 毛裕民(於二零一九年 八月二十一日辭任)	142	19,103	22	(14,833)	4,434
Independent non-executive directors: Ng Man Kung Lau Fai Lawrence Mak Kwok Kei Li Yongjun (Appointed on 30 August 2019)	<b>獨立非執行董事:</b> 吳文拱 劉斐 麥國基 李永軍 (於二零一九年	220 220 220	-	-	-	220 220 220
	八月三十日獲委任)	203 863	-	-	-	203 863
Total	總計	1,389	19,103	22	(14,833)	5,681

## **13. DIRECTORS' EMOLUMENTS** (continued)

13. 董事酬金(續)

The emoluments paid or payable to each of the directors were as follows:

已付或應付各董事之酬金如下:

				Contributions	Equity-settled	
			Salaries and	to retirement	share-based	
		-	other	benefit	compensation	<b>-</b>
		Fees	benefits	scheme	benefits 權益結算以	Total
			薪金及	退休福利	榷益結昇以 股份為基礎	
		袍金	新 並 及 其 他 福 利	返 M 個 利 計 劃 供 款	应应 局 圣 啶 之 薪 酬 福 利	總計
		HK\$'000	共间面的 HK\$'000	□□□ 仄示 HK\$'000	∠新町福桁 HK\$′000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
		1,0,0	1,0,0		1,0,0	17878
2018	二零一八年					
Executive directors:	執行董事:					
Liu Tingan	劉廷安	-	18,580	18	(12,341)	6,257
Cheok Ho Fung	卓可風	-	5,424^	-	-	5,424
		-	24,004	18	(12,341)	11,681
Non-successfield dimension						
Non-executive director: Mao Yumin	<b>非執行董事:</b> 毛裕民	935			_	935
	七祖八	333	_	-	_	300
Independent non-executive	獨立非執行董事:					
directors:						
Ng Man Kung	吳文拱	215	-	-	-	215
Lau Fai Lawrence	劉斐	215	-	-	-	215
Mak Kwok Kei (Appointed on	麥國基(於二零一八年					
17 July 2018)	七月十七日獲委任)	101	-	-	-	101
Ngai Wai Fung (Resign on	魏偉峰(於二零一八年					
18 April 2018)	四月十八日辭任)	61	-	-	-	61
		592	_	_	_	592
		552				JJZ
Total	總計	1,527	24,004	18	(12,341)	13,208

Included in the amount is rental and management fee paid for director's quarter to a company beneficially owned by Mr. Cheok.

No emolument was paid to the directors as an inducement to join or upon joining the Group or as compensation for loss of office during both years. No directors waived any of their emoluments for both years.

該金額包括已付卓先生實益擁有之公司 之董事宿舍租金及管理費。

於兩個年度, 概無向董事支付酬金, 作為 加入本集團或加入本集團後之獎勵金或作 為離職補償。於兩個年度,董事均無放棄 其任何酬金。

### **14. FIVE HIGHEST PAID INDIVIDUALS**

Of the five individuals with the highest emoluments in the Group, one (2018: two) is a director of the Company whose emoluments are included in the disclosures in note 13 before. The emoluments of the remaining four (2018: three) individuals are as follows:

### 14. 五名最高薪酬人士

本集團五名最高薪酬人士中,一名(二零 一八年:兩名)為本公司董事,彼等之酬金 載於上文附註13之披露。其餘四名(二零 一八年:三名)人士之酬金如下:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Salaries and other benefits Contributions to retirement benefit scheme	薪金及其他福利 退休福利計劃供款	9,337 124	12,302
		9,461	12,353

Their emoluments were within the following bands:

彼等之酬金介乎以下範圍:

		2019 二零一九年 Number of individuals 人數	2018 二零一八年 Number of individuals 人數
HK\$Nil to HK\$1,000,000 HK\$1,500,001 to HK\$2,000,000	零港元至1,000,000港元 1,500,001港元至 2,000,000港元	- 2	-
HK\$2,000,001 to HK\$4,000,000	2,000,001港元至 4,000,000港元	2	3

### **15. INCOME TAX (EXPENSE)/CREDIT**

The amount of income tax expense/(credit) in the consolidated statement of profit or loss and other comprehensive income represents:

15. 所得税(支出)/抵免 於綜合損益及其他全面收益表之所得税支 出/(抵免)金額指:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Current tax – PRC Enterprise Income Tax – tax for the year	即期税項-中國企業所得税 一本年度税項	19,674	24,133
Current tax – Hong Kong Profits Tax – tax for the year	即期税項-香港利得税 一本年度税項	13,959	45,408
Deferred tax (Note 33)	遞延税項(附註33)	22,453	(151,452)
Income tax expense/(credit)	所得税支出/(抵免)	56,086	(81,911)

Hong Kong profits tax has been provided at the rate of 16.5% on estimated assessable profits arising from Hong Kong during both years.

No Macau profits tax has been provided as the Macau subsidiary of the Company is exempted from Macau Complementary Tax for both years.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the statutory tax rate of the Group's PRC subsidiaries is 25% (2018: 25%).

香港利得税已按照兩個年度於香港產生估計應課税溢利之16.5%税率計提。

由於本公司之澳門附屬公司於兩個年度內 獲豁免澳門所得補充税,故並無作出澳門 利得税撥備。

根據中國企業所得税法(「企業所得税法」) 及企業所得税法實施條例,本集團中國附 屬公司之法定税率為25%(二零一八年: 25%)。

#### **15. INCOME TAX (EXPENSE)/CREDIT** (continued)

The income tax expense/(credit) for the year can be reconciled to loss before income tax expense/(credit) per the consolidated statement of profit or loss and other comprehensive income as follows:

15. 所得税(支出)/抵免(續) 本年度所得税支出/(抵免)與載於綜合 損益及其他全面收益表內之所得税支出/ (抵免)前虧損可作下列對賬:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Loss before income tax expense/(credit)	所得税支出/(抵免)前虧損	(602,600)	(509,579)
Tax on loss at the rates applicable to the jurisdictions concerned	按相關司法權區適用税率 計算之虧損税項	(99,459)	(74,449)
Tax effect of exemption granted to Macau subsidiary Tax effect of income not taxable for tax	授予澳門附屬公司之 豁免之税務影響 毋須課税或繳納資本增值	3,048	2,772
purpose or subject to capital gain tax Tax effect of expenses not deductible	税收入之税務影響 不可扣税支出之税務影響	(11,139)	(29,052)
for tax purpose Tax effect of tax losses not recognised Tax effect of utilisation of tax losses not	未確認税項虧損之税務影響 動用先前未確認税務虧損	27,444 92,826	20,823 3,516
previously recognised Reversal of deferred tax assets	之税務影響 撥回先前確認之遞延	-	(4,709)
previously recognised Tax effect of other temporary differences not recognised	税項資產 其他未確認暫時差異之 税務影響	42,403 963	- (812)
Income tax expense/(credit)	所得税支出/(抵免)	56,086	(81,911)

## **16. LOSS PER SHARE**

The calculation of basic and diluted loss per share attributable to owners of the Company is based on the following data:

16. 每股虧損

本公司擁有人應佔每股基本及攤薄虧損乃 按以下數據計算:

Loss	虧損		
		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Loss for the purpose of basic and diluted loss per share	計算每股基本及攤薄虧損時 採用之虧損	(658,619)	(427,668)

#### Number of shares

股份數目

		<b>2019</b> 二零一九年	2018 二零一八年
Weighted average number of ordinary shares for the purpose of basic loss per share	計算每股基本虧損時採用之 普通股加權平均數	2,208,000,000	2,205,073,973
Effect of dilutive potential ordinary shares: – share award scheme	攤薄潛在普通股之影響: 一股份獎勵計劃	2,208,000,000 N/A 不適用	N/A 不適用
Weighted average number of ordinary shares for the purpose of diluted loss per share	計算每股攤薄虧損時採用之 普通股加權平均數	2,208,000,000	2,205,073,973

No adjustment is made to the basis loss per share for the year ended 31 December 2019 and 2018 as the dilutive potential ordinary shares have an anti-dilutive effect on the basic loss per share amounts presented.

由於攤薄潛在普通股對每股基本虧損呈列 金額具有反攤薄影響,故並無就截至二零 一九年及二零一八年十二月三十一日止年 度之每股基本虧損作出調整。

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# 17. PROPERTY, PLANT AND EQUIPMENT

# 17. 物業、廠房及設備

	Buildings i 樓宇 HK\$'000 千港元	Leasehold mprovements 租賃 物業裝修 HK\$'000 千港元	Plant and machinery 廠房 及機器 HK\$'000 千港元	Furniture, fixture and equipment 傢俬、 裝置及 設備 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Moulds, dies, test fixtures and pins 模具、 壓模、 測試裝置 及插頭 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 December 2019 於二零一九年十二月 三十一日							
At 1 January 2019 於二零一九年一月一日 Cost or valuation 成本或估值 Accumulated depreciation and impairment loss	228,449	15,365 (8,079)	693,590 (654,711)	15,353 (9,868)	17,196 (7,642)	4,809 (3,987)	974,762 (684,287)
Carrying amount 賬面值	228,449	7,286	38,879	5,485	9,554	822	290,475
At 1 January 2019, 於二零一九年一月一日 carrying amount 賬面值 Additions 添置 Disposals 出售 Depreciation provided 本年度折舊撥備 during the year Written back on disposal 於出售時撥回 Revaluation gain 重估收益 Exchange realignment 匯兑調整	228,449 - - (4,926) - 2,955 (7,567)	7,286 3,656 (4,100) (652) 1,570 – (253)	38,879 11,293 (3,234) (7,198) 3,233 - (1,409)	5,485 186 (779) (900) 300 – (29)	9,554 161 - (2,299) - - (90)	822 338 - (143) - - (33)	290,475 15,634 (8,113) (16,118) 5,103 2,955 (9,381)
At 31 December 2019, 於二零一九年十二月 carrying amount 三十一日,賬面值	218,911	7,507	41,564	4,263	7,326	984	280,555
At 31 December 2019 At 31 December 2019 Cost or valuation Accumulated depreciation Recumulated depreciation	218,911	14,629	683,590	14,523	17,196	4,979	953,828
and impairment losses Carrying amount     賬面值	- 218,911	(7,122) 7,507	(642,026) 41,564	(10,260) 4,263	(9,870) 7,326	(3,995) 984	(673,273) 280,555

# **17. PROPERTY, PLANT AND EQUIPMENT 17.** 物業、廠房及設備(續) (continued)

		Buildings 樓宇 HK\$'000 千港元	Leasehold improvements 租賃 物業裝修 HK\$'000 千港元	Plant and machinery 廠房 及機器 HK\$'000 千港元	Furniture, fixture and equipment 傢俬、 裝置及 設備 HK\$'000 千港元	Motor vehicles ド本 HK <b>\$</b> '000 千港元	Moulds, dies, test fixtures and pins 模具、 麗絨裝置 及≸插頭 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 December 2018	於二零一八年十二月 三十一日							
At 1 January 2018 Cost or valuation Accumulated depreciation	於二零一八年一月一日 成本或估值 累計折舊及減值虧損	228,774	14,141	717,730	11,512	13,323	4,911	990,391
and impairment loss		-	(7,161)	(691,825)	(8,243)	(7,346)	(3,961)	(718,536)
Carrying amount	賬面值	228,774	6,980	25,905	3,269	5,977	950	271,855
At 1 January 2018,	於二零一八年一月一日,							
carrying amount	賬面值	228,774	6,980	25,905	3,269	5,977	950	271,855
Additions	添置	-	1,524	24,500	4,091	5,577	69	35,761
Disposals Depreciation provided	出售 本年度折舊撥備	(1,129)	(44)	(29,388)	-	(1,548)	-	(32,109)
during the year		(5,126)	(1,000)	(6,920)	(1,844)	(1,900)	(167)	(16,957)
Written back on disposal	於出售時撥回	255	44	26,215	-	1,548	-	28,062
Revaluation gain	重估收益	13,796	-	-	-	-	-	13,796
Exchange realignment	匯兑調整	(8,121)	(218)	(1,433)	(31)	(100)	(30)	(9,933)
4+ 24 D								
At 31 December 2018, carrying amount	於二零一八年十二月 三十一日,賬面值	228,449	7,286	38,879	5,485	9,554	822	290,475
	日、窓田旧	220,449	/,200	20,013	5,465	9,004	022	290,473
At 31 December 2018	於二零一八年十二月 三十一日							
Cost or valuation Accumulated depreciation	二   一口 成本或估值 累計折舊及減值虧損	228,449	15,365	693,590	15,353	17,196	4,809	974,762
and impairment losses		-	(8,079)	(654,711)	(9,868)	(7,642)	(3,987)	(684,287)
Carrying amount	賬面值	228,449	7,286	38,879	5,485	9,554	822	290,475

The Group's buildings are situated in the PRC. At 31 December 2019, the Group's buildings with a carrying amount of approximately HK\$218,911,000 (2018: HK\$225,575,000) were pledged to secure the bank loans granted to the Group.

The Group's buildings were revalued at the end of reporting period based on market approach and with reference to the valuation reports issued by Flagship Appraisals and Consulting Limited, an independent firm of professionally qualified valuers. The valuation reports used depreciated replacement cost approach which is arrived at using the aggregate amount of the new replacement cost of the buildings, from which appropriate deductions may then be made to allow for the age, condition, functional obsolescence and environmental factor.

During the year ended 31 December 2019, a revaluation gain of approximately HK\$2,955,000 (2018: gain of HK\$13,796,000) on the Group's buildings has been recognised in other comprehensive income and credited (2018: credited) to property revaluation reserve.

The following table presents the fair values of the Group's buildings measured at the end of reporting period on a recurring basis, categorised into the three-level fair value hierarchy. The level into which a fair value measurement is classified and is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

### 17. 物業、廠房及設備(續)

本集團之樓宇均位於中國。於二零一九 年十二月三十一日,本集團賬面值約 為218,911,000港元(二零一八年: 225,575,000港元)之樓宇已予抵押,作為 本集團獲授銀行貸款之擔保。

於報告期末,本集團之樓宇按市場法並經 參考獨立合資格專業估值師旗艦資產評估 顧問有限公司出具的估值報告進行重估。 該估值報告採用折舊重置成本法,使用樓 宇的新重置成本總額作出計及樓齡、狀 況、功能陳舊及環境因素的適當扣減後達 致。

截至二零一九年十二月三十一日止年度, 本集團樓宇錄得重估收益約2,955,000港 元(二零一八年:收益13,796,000港元), 已於其他全面收益確認並計入物業重估儲 備內(二零一八年:計入)。

下表呈列於報告期末按經常性基準計量並 按三級公平值等級分類的本集團樓宇的公 平值。所劃分的公平值計量等級參考估值 方法所用輸入值的可觀察程度及重要性分 類如下:

		2019	2018
		二零一九年	二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
Level 3	第三級	218,911	228,449

17. 物業·廠房及設備(續)

A reconciliation of the opening and closing fair value balance of Level 3 recurring fair value measurement is provided below: 第三級經常性公平值計量於年初及年末的 公平值結餘對賬如下:

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Opening balance (Level 3 recurring fair value) Disposals Depreciation provided for the year Written back on disposals Revaluation gain Exchange realignment	期初結餘 (第三級經常性公平值) 出售 本年度計提折舊 於出售時撥回 重估收益 匯兑調整	228,449  (4,926)  2,955 (7,567)	228,774 (1,129) (5,126) 255 13,796 (8,121)
Closing balance (Level 3 recurring fair value)	期末結餘 (第三級經常性公平值)	218,911	228,449

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The following table gives information about how the fair value of the Group's buildings are determined, as well as the fair value hierarchy into which the fair value measurement is categorised, based on the degree to which the inputs to the fair value measurement is observable.

#### As at 31 December 2019

### 17. 物業、廠房及設備(續)

下表載列有關本集團樓宇的公平值釐定方法,以及根據公平值計量所使用輸入值的 可觀察程度對公平值計量進行公平值等級 劃分的資料。

#### 於二零一九年十二月三十一日

Fair value	Valuation	Significant unobservable	Relationship of unobservable inputs for	
hierarchy	technique	input	fair value 不可觀察輸入值與	Range
公平值等級	估值方法	重大不可觀察輸入值	公平值的關係	範圍
Level 3	Depreciated replacement cost approach	New replacement costs per square metre are determined using estimated current cost of replacement of the improvement less allowance for physical deterioration and all relevant forms of obsolescence and optimisation.	The increase in the new depreciated replacement costs per square metre would result in an increase in fair value	RMB3,000 per square metre
第三級	折舊重置成本法	每平方米新重置成本採用目 前的估計裝修重置成本扣 除實際損耗及一切相關形 式的報廢及優化撥備後釐 定。	成本增加將導致	每平方米人民幣 3,000元

17. 物業、廠房及設備(續)

As at 31 December 2018

於二零一八年十二月三十一日

Fair value hierarchy	Valuation technique	Significant unobservable input	Relationship of unobservable inputs for fair value 不可觀察輸入值與	Range
公平值等級	估值方法	重大不可觀察輸入值	公平值的關係	範圍
Level 3	Depreciated replacement cost approach	New replacement costs per square metre are determined using estimated current cost of replacement of the improvement less allowance for physical deterioration and all relevant forms of obsolescence and optimisation.	The increase in the new depreciated replacement costs per square metre would result in an increase in fair value	RMB2,950 per square metre
第三級	折舊重置成本法	每平方米新重置成本採用 目前的估計裝修重置成 本扣除實際損耗及一切 相關形式的報廢及優化 撥備後釐定。	成本增加將導致	每平方米人民幣 2,950元
There were no cha the year.	nges to the valuatio	n techniques during	本年度估值方法並無變動	Ҍ∘

The fair value measurement is based on the above properties' highest and best use, which does not differ from their actual use.

Had the Group's buildings been stated at historical cost less accumulated depreciation and impairment losses (if any), their carrying amount as at 31 December 2019 would have been approximately HK\$198,883,000 (2018: HK\$210,709,000). 倘本集團樓宇按歷史成本減累計折舊 及減值虧損(如有)列賬,則其於二零 一九年十二月三十一日之賬面值將 約為198,883,000港元(二零一八年: 210,709,000港元)。

公平值計量按照上述物業的最大及最優用

途進行,與其實際用途並無區別。

## 18. PAYMENTS FOR LEASEHOLD LAND HELD FOR OWN USE UNDER OPERATING LEASES

# **18.** 根據經營租賃持作自用之租賃土 地租金

The Group's payments for leasehold land held for own use under operating leases comprised of land use rights in the PRC: 本集團根據經營租賃持作自用之租賃土地 租金包括中國的土地使用權:

		2019	2018
		二零一九年	二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
Analysed for reporting purpose as	按報告用途分為		
– Current assets	一流動資產	-	124
– Non-current assets	一非流動資產	-	3,405
		-	3,529

As at 31 December 2018, the Group's land use rights with a carrying amount of approximately HK\$3,529,000 were pledged to secure certain bank loans granted to the Group.

Upon the initial application of HKFRS 16 on 1 January 2019, the balance was reclassified to right-of-use assets as detailed in note 2(a).

#### **19. LEASES**

HKFRS 16 was adopted on 1 January 2019 without restatement of comparative figures. For an explanation of the transitional requirements that were applied as at 1 January 2019, see note 2(a). The accounting policies applied subsequent to the date of initial application, 1 January 2019, as disclosed in note 4(h).

於二零一八年十二月三十一日,本集團賬 面值約3,529,000港元之土地使用權已予 抵押,作為本集團所獲銀行貸款之擔保。

於二零一九年一月一日初始應用香港財務 報告準則第16號時,該結餘重新分類為使 用權資產(詳情見附註2(a))。

#### 19. 租賃

香港財務報告準則第16號已於二零一九年 一月一日獲採納,而並無重列比較數字。 有關於二零一九年一月一日應用之過渡規 定之解釋,請參閲附註2(a)。於初始應用日 期(二零一九年一月一日)後應用之會計 政策於附註4(h)內披露。

# **19. LEASES** (continued)

#### (a) The Group as lessee

The Group has lease contracts for office buildings and staff quarters. Lump sum payments were made upfront to acquire the interests in the leasehold land in the PRC. Leases of office buildings and staff quarters generally have lease terms ranging from one to three years and lease payments are fixed over the lease terms. One of the lease contracts for office buildings includes an extension option which has been included in lease terms for calculations of rightof-use assets and lease liabilities below.

Certain leases of office buildings have lease terms of 12 months or less and the Group did not capitalised these leases by applying the short-term lease recognition exemption.

#### (i) Right-of-use assets

The movements of the carrying amounts of the Group's right-of-use assets during the year are set out below:

## 19. 租賃(續)

(a) 本集團作為承租人

本集團擁有辦公大樓及員工宿舍的租 賃合約。本集團已作出一筆過預付款 項以收購中國租賃土地的權益。辦公 大樓及員工宿舍租賃的租賃期一般介 乎一至三年,而租賃期內之租賃付款 為固定。其中一項辦公大樓的租賃合 約中包括延長選擇權,其就計算下文 的使用權資產及租賃負債而言已計入 租賃期內。

辦公大樓的若干租賃的租賃期為12個 月或以下,而本集團應用短期租賃確 認豁免,並無將該等租賃資本化。

#### (i) 使用權資產

本集團之使用權資產於本年度 之賬面值變動載列如下:

		Leasehold		
		land	Buildings	Total
		租賃土地	樓宇	總計
		HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元
As at 1 January 2019	於二零一九年一月一日	3,529	19,070	22,599
Additions	添置	_	11,516	11,516
Depreciation expense	折舊開支	(123)	(9,710)	(9,833)
Modification of Lease	租賃修改	_	(3,438)	(3,438)
Exchange realignment	匯兑調整	(114)	(60)	(174)
As at 31 December 2019	於二零一九年			
	十二月三十一日	3,292	17,378	20,670

As at 31 December 2019, the Group's rightof-use assets in respect of leasehold land with carrying amount of approximately HK\$3,292,000 were pledged to secure certain bank loans granted to the Group. 於二零一九年十二月三十一日, 本集團賬面值約3,292,000港元 之有關租賃土地之使用權資產 已予抵押,作為本集團所獲若干 銀行貸款之擔保。

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# **19. LEASES** (continued)

(a) The Group as lessee (continued) (ii) Lease liabilities

# **19. 租賃**(*續*) (a) 本集團作為承租人(*續*) *(ii) 租賃負債*

		HK\$'00
		千港元
As at 1 January 2019	於二零一九年一月一日	19,07
New leases	新租賃	11,51
Interest expense	利息開支	2,92
Payments	付款	(11,48
Modification of lease	租賃修改	(3,54
Exchange realignment	匯兑調整	(5)
As at 31 December 2019	於二零一九年十二月三十一日	18,42
Classified under:	分類為:	
	非流動部分	9,66
Non-current portion		

18,427

Future lease payments are due as follows:

未來租賃付款之到期日如下:

			2019	
			二零一九年	
		Minimum		
		lease		
		payments	Interest	Present value
		最低租賃付款	利息	現值
		HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元
Within 1 year	1年內	10,462	1,695	8,767
1 to 5 years	1至5年	10,560	900	9,660
		21,022	2,595	18,427

### **19. LEASES** (continued)

(a) The Group as lessee (continued)

19. 租賃(續) (a) 本集團作為承租人(續)

(iii) Information in relation to short term leases

(iii) 有關短期租賃之資料

			<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元
	Short term lease expenses 短期租賃開支 Aggregate undiscounted 短期租賃之未貼現承擔總額 commitments for short term leases		319 –
(iv)	Disclosure regarding operating lease (iv) commitment as at 31 December 2018 under HKAS 17 The Group had commitments for future minimum lease payments under non-cancellable operating leases which fall due during the period as follows:	<b>於二零一八名</b> <b>之經營租賃</b> 本集團於不可	可撤銷經營租賃項 氐租賃付款承擔乃
			2018 二零一八年 HK\$'000 千港元
	Within one year 一年內 In the second to fifth years 第二至第五年(包括首尾兩年) inclusive		12,379 11,510
			23,889

Operating lease payments represent rentals payable by the Group for its office properties and staff quarters. Leases were negotiated for terms ranging from one to three years with fixed rentals over the terms of the leases.

經營租賃付款指本集團就其辦 公室物業及員工宿舍應付之租 金。所磋商之租賃年期介乎一至 三年,於租賃期內之租金為固 定。

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# **20. INTERESTS IN ASSOCIATES**

### 20. 於聯營公司之權益

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Share of net assets other than goodwill	應佔資產淨值(商譽除外)	189,070	194,313
Goodwill on the acquisition	收購產生的商譽	-	1,566
Loans to associates #	予聯營公司之貸款*	288,638	234,123
Less: Allowance for doubtful debts	減 : 呆賬撥備	477,708	430,002
(Note 43(iii))	<i>(附註43(iii))</i>	(4,036)	(36,429)
		473,672	393,573

#

- # As at 31 December 2019, except for a balance due from an associate amounting to HK\$86,908,000 which bears interest at a rate of 12% per annum and is repayable on 31 December 2020, the amounts are unsecured, interest-free with no fixed repayment terms. The loans to associates as at 31 December 2018 were unsecured, interest-free with no fixed repayment terms.
- 於二零一九年十二月三十一日,除應收一 間聯營公司之結餘86,908,000港元按年 利率12厘計息及須於二零二零年十二月 三十一日償還外,該等款項為無抵押、免 息及並無固定還款期。於二零一八年十二 月三十一日,予聯營公司之貸款為無抵 押、免息及並無固定還款期。

Particulars of the Group's associates during the year ended 31 December 2019 are set out below:

20. 於聯營公司之權益(續) 截至二零一九年十二月三十一日止年度, 本集團聯營公司的詳情載列如下:

Name 名稱	Place of incorporation or establishment and operation 註冊成立或成立及 營業地點	Percentage of ownership interest indirectly held by the Group 本集團間接持有的所有權 權益百分比 2019 2018 二零一九年 二零一八年		Principal activities 主要業務
深圳市盛達前海供應鏈有限公司 ("Shenzhen Shengda") <i>(Note (a))</i> 深圳市盛達前海供應鏈有限公司 (「深圳盛達」) <i>(附註(a))</i>	The PRC 中國	45%	45%	Equity investment 股權投資
Hero Link Enterprises Limited ("Hero Link") <i>(Note (b))</i> 雄連企業有限公司(「雄連」) <i>(附註(b))</i>	British Virgin Islands (the "BVI") / Hong Kong 英屬處女群島/香港	-	18%	Equity investment 股權投資
Jade Summit Holdings Limited ("Jade Summit") <i>(Note (c))</i> 綠領控股有限公司(「綠領」) <i>(附註(c))</i>	BVI/The PRC 英屬處女群島/中國	27.5%	27.5%	Investment holding 投資控股
Vastline Limited <i>(Note (c))</i> 麗廣有限公司 <i>(附註(c))</i>	BVI/The PRC 英屬處女群島/中國	27.5%	27.5%	Investment holding 投資控股
Asia Cosmos Limited <i>(Note (c))</i> 豪僑有限公司 <i>( 附註(c) )</i>	Hong Kong /The PRC 香港/中國	27.5%	27.5%	Investment holding 投資控股
無錫燕莎房地產開發有限公司 <i>(Note (c))</i> 無錫燕莎房地產開發有限公司 <i>(附註(c))</i>	The PRC 中國	27.5%	27.5%	Property development 物業開發
常州豪僑建材有限公司 (Note (c)) 常州豪僑建材有限公司 (附註(c))	The PRC 中國	27.5%	27.5%	Wholesale, import and export of construction materials 建築材料批發、進出口

Notes:

(a) The summarised financial information of Shenzhen Shengda, a material associate of the Group, is set out below:

## **20. 於聯營公司之權益**(續) 附註:

(a) 本集團重要聯營公司深圳盛達的財務資 料概要載列如下:

		2019	2018
		二零一九年	二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
As at 31 December	於十二月三十一日		
Current assets	流動資產	369,720	584,004
Non-current assets	非流動資產	-	-
Current liabilities	流動負債	(373,910)	(578,923)
Non-current liabilities	非流動負債	-	_
Net (liabilities)/assets	(負債)/資產淨額	(4,190)	5,081
Group's effective interest	本集團實際權益	45%	45%
Group's share of net assets of the	本集團應佔聯營公司之		
associate, excluding goodwill	資產淨值(不包括商譽)	-	2,286
Goodwill on the acquisition (less	收購產生的商譽		
cumulative impairment)	(減累計減值)	-	1,566
Carrying amount of the investment	投資賬面值	-	3,852

#### For the year 31 December

#### 截至十二月三十一日止年度

	<b>2019</b> 二零一九年 <b>HK\$'000</b> 千港元	2018 二零一八年 HK <b>\$</b> ′000 千港元
Other income 其他收入	44	21
Loss for the year 年度虧損 Other comprehensive income 其他全面		(52,474) (431)
Total comprehensive income 全面收益	£總額 (9,398)	(52,905)
Loan to an associate 予聯營2	公司之貸款 <b>86,908</b>	-

Notes: (continued)

## **20. 於聯營公司之權益**(續) 附註:(續)

(b) The summarised financial information of Hero Link, a material associate of the Group, is set out below:

(b) 本集團重要聯營公司雄連的財務資料概 要載列如下:

		2019 二零一九年 HK\$'000 千港元	2018 二零一八年 HK\$'000 千港元
As at 31 December Current assets Non-current assets Current liabilities Non-current liabilities	<b>於十二月三十一日</b> 流動資產 非流動資產 流動負債 非流動負債	N/A 不適用 N/A 不適用 N/A 不適用 N/A 不適用	124,854 _ (226,293) _
Net assets Group's effective interest Group's share of net assets of the associate and carrying amount of the investment	資產淨值 本集團實際權益 本集團應佔聯營公司資產 淨值及投資賬面值	N/A 不適用 N/A 不適用 -	(101,439) 18%

		From 1 January 2019 to 5 January 2019 由二零一九年 一月一日至 二零一九年 一月五日 HK\$'000 千港元	Year ended 31 December 2018 截至二零一八年 十二月三十一日 止年度 HK\$'000 千港元
Revenue	收入	-	-
Loss for the period/year Other comprehensive income	期間/年度虧損 其他全面收益	(10,320) –	(223,349) _
Total comprehensive income	全面收益總額	(10,320)	(223,349)
Loan to an associate Less: Allowance for doubtful debts	予一間聯營公司之貸款 減:呆賬撥備	- -	32,393 (32,393)
		-	-

Notes: (continued)

- **20. 於聯營公司之權益**(續) <sub>附註:(續)</sub>
- (b) (continued)
   During the current year, the Group's representative resigned as a director of Hero Link and the investment in Hero Link has become a financial asset at FVTPL since then. The above information represents revenue, loss and total comprehensive income of Hero Link from 1 January 2019 to the date it ceased to be the Group's associate.
- (c) The summarised financial information of the Jade Summit and its subsidiaries, a material associate of the Group, is set out below:
- (b) (續) 於本年度,本集團之代表辭任雄連之董 事,而於雄連之投資已自此成為按公平值 計入損益的金融資產。上述資料為雄連由 二零一九年一月一日至其不再為本集團 聯營公司日期之收入、虧損及全面收益總 額。
- (c) 本集團重要聯營公司綠領及其附屬公司 的財務資料概要載列如下:

		<b>2019</b> 二零一九年 <b>HK\$'000</b> 千港元	2018 二零一八年 HK\$′000 千港元
<b>As at 31 December</b> Current assets Non-current assets	<b>於十二月三十一日</b> 流動資產 非流動資產	2,098,413 939	2,046,351 1,295
Current liabilities Non-current liabilities	ネ派動負債 非流動負債 非流動負債	(348,382) (1,063,441)	(292,685) (1,056,682)
Net assets Group's effective interest Group's share of net assets of the associate and carrying amount of the	資產淨值 本集團實際權益 本集團應佔聯營公司資產 淨值及投資賬面值	687,529 27.5%	698,279 27.5%
investment		189,070	192,027

20. INTERESTS IN ASSOCIATES (continued)	20. 於聯營公司之權益(續)
Notes: (continued)	附註:(續)
(c) <i>(continued)</i>	(c) ( <i>續</i> )

)	(continued)	(C)	( <i>續)</i>
	For the year ended 31 December		截至十二月三十一日止年度

		<b>2019</b> 二零一九年	2018 二零一八年
		————————————————————————————————————	_令 八牛 HK\$'000
		千港元	千港元
Revenue	收入	-	-
Profit for the year	年度溢利	48,229	673,530
Other comprehensive income	其他全面收益	(58,978)	(102,050)
Total comprehensive income	全面收益總額	(10,749)	571,480
Loan to an associate	予一間聯營公司之貸款	201,730	201,730
Less: Allowance for doubtful debts	減:呆賬撥備	(4,036)	(4,036)
		197,694	197,694

# **21. INTRESTS IN JOINT VENTURES**

# 21. 於合營企業之權益

		2019	2018
		二零一九年	二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
Share of net assets	分佔資產淨值	172,276	-

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#### 21. INTRESTS IN JOINT VENTURES (continued) Notes:

**21. 於合營企業之權益**(續) 附註:

(a) Particulars of the Group's joint ventures during the year ended 31 December 2019 are set out below:

(a) 截至二零一九年十二月三十一日止年度, 本集團合營企業的詳情載列如下:

Name 名稱	Place of incorporation or establishment and operation 註冊成立或成立及 營業地點	the Group 本集團間接持有的所有權 權益百分比		Principal activities 主要業務
		<b>2019</b> 二零一九年	2018 二零一八年	
Partners Special Opportunities Fund I (the "Fund") <i>(note (i))</i> Partners Special Opportunities Fund I (「基金」) <i>(附註(i))</i>		66.7%	_	Debt investments 債務投資
Grand Highlight Investments Limited <i>(note (ii))</i> Grand Highlight Investments Limited ( 附註(ii) )	BVI 英屬處女群島	50%	_	Fund management 基金管理

#### Notes:

- (i) On 4 September 2019, the Group has obtained joint control on the Fund through participation in the board of directors of the Fund. The Fund was a financial asset at FVTPL of the Group as at 31 December 2018.
- (ii) The company was set up by the Group and another independent shareholder to jointly management the Fund.

附註:

- (i) 於二零一九年九月四日,本集團已 透過參與基金的董事會而取得基金 的共同控制權。於二零一八年十二 月三十一日,基金為本集團按公平 值計入損益的金融資產。
- (ii) 該公司由本集團及另一名獨立股東 成立,以共同管理基金。

# **21. INTRESTS IN JOINT VENTURES** (continued)

Total comprehensive income

Notes: (continued)

## **21. 於合營企業之權益**(續) 附註:(續)

- (b) Summarised financial information of the Fund, a material joint venture of the Group, is set out below:
- (b) 基金(本集團的重大合營企業)之財務資 料概要載列如下:

		2019 二零一九年 HK\$′000 千港元
<b>As at 31 December</b> Current assets Non-current assets Current liabilities Non-current liabilities Net assets	於十二月三十一日 流動資產 非流動資產 流動負債 非流動負債 資產淨值	259,369 - (955 - 258,414
Group's effective interest	本集團實際權益	66.7%
Crown's share of ant		
Group's share of net assets of the and carrying amount of the inves		172,276
-		From 4 Septembe 2019 to 31 Decembe 2019 由二零一九年 九月四日至 二零一九年 十二月三十一日 HK\$'000
-		

全面收益總額

1,217

# **21. INTRESTS IN JOINT VENTURES** (continued)

Notes: (continued)

(c) Summarised financial information in respect of the Group's joint venture which is considered by the directors as immaterial is presented below:

## 21. 於合營企業之權益(續) 附註:(續)

(c) 有關董事認為並不重大之本集團合營企 業之財務資料概要呈列如下:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元
Share of the joint venture's results	應佔合營企業本年度業績	
for the year Share of the joint venture's total	應佔合營企業本年度全面收益總額	-
comprehensive income for the year	大年国人然人兴之旺云店	-
Carrying amount of the Group's joint venture	本集團合營企業之賬面值	-

## 22. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

# 22. 按公平值計入損益之金融資產

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Non-current assets: Unlisted fund investments, at fair value <i>(Note (a))</i>	非流動資產: 非上市基金投資,按公平值 計算(附註(a))	-	1,397,187
Club debentures, at fair value	會籍債權證,按公平值計算	4,266	4,191
		4,266	1,401,378
Current assets: Listed equity investments, at fair value	流動資產: 上市股本投資,按公平值		
<i>(Note (b))</i> Derivative financial asset, at fair value	計算( <i>附註(b))</i> 衍生金融資產,按公平值	329,589	332,743
	計算	_	293,000
		329,589	625,743

### 22. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (continued) Notes:

(a) On 14 May 2017, a wholly owned subsidiary of the Company, as the general partner of an investment fund (the "Investment Fund I"), entered into a limited partnership agreement (the "Limited Partnership Agreement I") with an independent third party (the "First-tier Limited Partner I") and another wholly owned subsidiary of the Company (the "Second-tier Limited Partner I") in respect of the subscription of interest to the Investment Fund I. Pursuant to the Limited Partnership Agreement I, the First-tier Limited Partner I and the Second-tier Limited Partner I contributed HK\$780 million and HK\$220 million to Investment Fund I respectively.

On the same day, a wholly owned subsidiary of Company, as the general partner of an investment fund (the "Investment Fund II"), entered into a limited partnership agreement (the "Limited Partnership Agreement II") with an independent third party (the "First-tier Limited Partner II") and another wholly owned subsidiary of the Company (the "Second-tier Limited Partner II") in respect of the subscription of interest to Investment Fund II. Pursuant to the Limited Partnership Agreement II, the First-tier Limited Partner II and the Second-tier Limited Partner II contributed HK\$780 million and HK\$220 million to Investment Fund II respectively.

During the year ended 31 December 2018, the Group made further contributions of HK\$375 million to each of Investment Fund I and Investment Fund II. As at 31 December 2018, Group's investments in Investment Fund I and Investment Fund II amounted to HK\$1,190 million in total.

## **22.** 按公平值計入損益之金融資產 (續) <sup>附註:</sup>

(a) 於二零一七年五月十四日,本公司全資附 屬公司(作為一隻投資基金(「投資基金 一」)之普通合夥人)與獨立第三方(「一 級有限合夥人一」)及本公司另一全資 附屬公司(「二級有限合夥人一」)訂立 有限合夥協議(「有限合夥協議一」),內 容有關認購投資基金一之權益。根據有 限合夥協議一,一級有限合夥人一及二 級有限合夥人一分別向投資基金一出資 780,000,000港元及220,000,000港元。

> 同日,本公司全資附屬公司(作為一隻投 資基金(「投資基金二」)之普通合夥人) 與獨立第三方(「一級有限合夥人二」)及 本公司另一全資附屬公司(「二級有限合 夥人二」)訂立有限合夥協議(「有限合夥 協議二」),內容有關認購投資基金二之權 益。根據有限合夥協議二,一級有限合夥 人二及二級有限合夥人二分別向投資基金 二出資780,000,000港元及220,000,000 港元。

> 截至二零一八年十二月三十一日止年度, 本集團分別再向投資基金一及投資基金 二注資375,000,000港元。於二零一八年 十二月三十一日,本集團於投資基金一及 投資基金二之投資合共為1,190,000,000 港元。

# 22. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (continued)

Notes: (continued)

(a) *(continued)* 

According to the Limited Partnership Agreement I and Limited Partnership Agreement II, in the event that the Firsttier Limited Partner I and First-tier Limited Partner II have not received a distribution reaching a level equivalent of 6% per annum of its aggregate capital contributions calculated on a daily basis from the date of such capital contributions on the date falling every 6 months from its first contribution date, the Second-tier Limited Partner I and the Secondtier Limited Partner II shall make additional contributions to the Investment Fund I and Investment Fund II such that the First-tier Limited Partner I and the First-tier Limited Partner II shall receive an amount of 6% per annum of its aggregate capital contributions.

During the year, the First-tier Limited Partner I and the Firsttier Limited Partner II have withdrawn from the Investment Fund I and Investment Fund II respectively. The Group has become the sole investor in the Investment Fund I and Investment Fund II since then. The investments on unlisted fund is ceased to be an investment entity and have been derecognised from financial assets at FVTPL. HKFRS 3 has been applied to account for the deemed acquisition. Further details are set out in note 40.

(b) The above equity investments at 31 December 2019 and 2018 were classified as held for trading and were, upon initial recognition, designated by the Group as financial assets at FVTPL.

Assuming the portfolio of the Group's listed equity investments has remained unchanged, the market value of the Group's listed equity investments at the date of approval of these financial statements was approximately HK\$251,346,000.

# **22.** 按公平值計入損益之金融資產 (續)

附註:(續)

(a) *(續)* 

根據有限合夥協議一及有限合夥協議二, 倘一級有限合夥人一及一級有限合夥人 二於自其首次出資日期起計每六個月屆 滿當日接獲之分派並無達致相等於其出 資總額(自有關出資日期起計按日計算) 每年6%之水平,二級有限合夥人一及二 級有限合夥人二須向投資基金一及投資 基金二作出額外出資,致使一級有限合夥 人一及一級有限合夥人二收取其出資總 額每年6%之金額。

本年度,一級有限合夥人一及之一級有限 合夥人二已分別退出投資基金一及投資 基金二。自此,本集團已成為投資基金一 及投資基金二的唯一投資者。於非上市基 金之投資不再為投資實體並已取消確認 為按公平值計入損益的金融資產。本集團 已應用香港財務報告準則第3號入賬視作 收購事項。進一步詳情載於附註40。

(b) 於二零一九年及二零一八年十二月三十一日,上述股本投資分類為持作交易,並於初步確認後由本集團指定為按公平值計入損益的金融資產。

假設本集團的上市股本投資組合維持不變,於批准本財務報表當日本集團上市 股本投資的市場價值約為251,346,000港 元。

# **23. INVENTORIES**

23. 存貨

		2019 二零一九年 HK\$'000 て进二	2018 二零一八年 HK\$'000 
		千港元	千港元
Raw materials and consumables	原料及耗材	38,915	37,912
Work in progress	在製品	19,057	15,377
Finished goods	製成品	15,288	21,055
		73,260	74,344
Less: Allowance for obsolete inventories	減:陳舊存貨撥備	(16,919)	(16,409)
		56,341	57,935

# **24. TRADE RECEIVABLES**

## 24. 貿易應收賬款

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Trade receivables Less: Allowance for doubtful debts	貿易應收賬款 減: 呆賬撥備	263,153 (36,634)	270,804 (1,685)
		226,519	269,119

The Group's trade receivables that are denominated in a currency other than the functional currencies of the relevant group entities are set out below: 本集團以有關集團實體功能貨幣以外貨幣 計值的貿易應收賬款載列如下:

	2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Denominated in United States dollars 以美元 (「美元」)計值 ("US\$")	97,199	93,209

#### **24. TRADE RECEIVABLES** (continued)

Customers of manufacturing segment are generally granted with credit terms of 30 to 120 days while no credit period will normally be granted to customers in treasury investment and financial service segments. The ageing analysis of trade receivables based on invoice date (net of allowance for doubtful debts) at the end of reporting period is as follows:

#### 24. 貿易應收賬款(續)

製造分類的客戶一般獲授30至120日之信 貸期,而財務投資及金融服務分類的客戶 一般並無信貸期。於報告期末,根據發票 日期呈列之貿易應收賬款(扣除呆賬撥備) 之賬齡分析如下:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
0 – 30 days	0至30日	39,983	53,315
31 – 60 days	31至60日	42,123	35,676
61 – 90 days	61至90日	27,269	30,311
Over 90 days	90日以上	117,144	149,817
		226,519	269,119

The ageing of trade receivables (net of allowance for doubtful debts) which are past due but not impaired is as follows:

已逾期但未減值的貿易應收賬款(扣除呆 賬撥備)之賬齡分析如下:

	<b>2019</b> 二零一九年 <b>HK\$'000</b> 千港元	2018 二零一八年 HK\$'000 千港元
0 – 30 days past due 逾期0至30日 31 – 90 days past due 逾期31至90日 Over 90 days past due 逾期90日以上	14,191 1,197 104,658	61,959 98,718 11,016
	120,046	171,693

The Group recognised impairment loss on trade receivables based on accounting policy stated in note 4(i)(ii).

本集團已根據附註4(i)(ii)所載會計政策確 認貿易應收賬款減值虧損。

### 24. TRADE RECEIVABLES (continued)

The movement in impairment loss on trade receivables from contract with customers during the year is as follows:

# 24. 貿易應收賬款(續) 本年度與客戶合約所產生貿易應收賬款減

值虧損變動如下:

	2019 二零一九年 HK\$'000 千港元	2018 二零一八年 HK\$′000 千港元
1 5	1,685       認之減值虧損     34,968       調整     (19)	1,641 64 (20)
At end of the year 年末	36,634	1,685

Details of credit assessment of trade receivables of the Group are set out in note 43(iii).

本集團貿易應收賬款之信貸評估詳情載於 附註43(iii)。

# **25. CONTRACT ASSETS**

## 25. 合約資產

		<b>2019</b> 二零一九年	2018 二零一八年
		HK\$'000 千港元	HK\$'000 千港元
Investment referral services	投資轉介服務	_	32,974

The contract assets were expected to be settled within one year. No impairment of contract assets were recognised during the year (2018: Nil).

合約資產預期將於一年內結付。本年度概 無確認合約資產減值(二零一八年:無)。

# **26. LOAN RECEIVABLES**

#### 26. 應收貸款

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Secured loan <i>(Note (a))</i> Entrusted loan <i>(Note (b))</i>	有抵押貸款 <i>(附註(a))</i> 委託貸款 <i>(附註(b))</i>	1,659,787 _	1,083,483 175,484
Less: Allowances for doubtful debts	減:呆賬撥備	1,659,787 (295,820)	1,258,967 (177,564)
		1,363,967	1,081,403

#### Notes:

- (a) The balance represents secured loans to independent third party corporate borrowers which bear fixed interest rates ranging from 9% to 36% (2018: 9% to 36%) per annum with loan period ranging from 12 months to 24 months. These loans were secured by the following:
  - fund investments of a borrower;
  - interests in certain properties of a borrower;
  - equity investment owned by the shareholder of a borrower;
  - listed shares owned by the related companies of a borrower;
  - issued share capital of group companies of the borrowers;
  - interest in rights to use of a number of sea areas in the PRC owned by the group companies of the borrowers; and
  - personal guarantees executed by the shareholders or key management personnel of the borrowers.

#### 附註:

- (a) 該結餘指給予獨立第三方公司借款人之有 抵押貸款,該筆貸款按固定利率計息,年 利率介乎9厘至36厘(二零一八年:9厘至 36厘),貸款期限介乎12個月至24個月。 該等貸款以下列各項作抵押:
  - 一 一名借款人的基金投資;
  - 一名借款人於若干物業的權益;
  - 一名借款人的股東所擁有之股本投資;
  - 一名借款人的關聯公司擁有的上市 股份;
  - 一 借款人集團公司的已發行股本;
  - 借款人集團公司所擁有中國多個海 域的使用權權益;及
  - 借款人股東或主要管理人員簽立的 個人擔保。

## **26. LOAN RECEIVABLES** (continued)

Notes: (continued)

- (b) On 16 August 2017, the Group entered into the entrusted loan agreement pursuant to which the Group agreed to grant the entrusted loan to an independent third party borrower (the "Borrower") in the amount of RMB150,000,000 (equivalent to HK\$175,484,000) for a term of two years (the "Loan"), which carries an expected rate of return of 18% per annum. The Loan was secured by (a) a pledge over the entire equity interest in the Borrower by its sole equity holder; and (b) a charge created on certain land use rights on a piece of a land located in the PRC, held by the Borrower.
- (c) Included in the loan receivables is a short-term interest-free loan amounted to HK\$20,000,000 which was lent to a bond issuer as mentioned in note 27. The loan is secured by the borrower's interest in certain bonds issued by a company listed on the Stock Exchange.

## 26. 應收貸款(續) 附註:(續)

- (b) 於二零一七年八月十六日,本集團訂立 委託貸款協議,據此,本集團同意向獨立 第三方借款人(「借款人」)授出人民幣 150,000,000元(相等於175,484,000港 元)之委託貸款,年期為兩年(「貸款」), 預期回報率為每年18%。貸款由(a)借款 人之唯一股權持有人就其全部股權作出 之質押;及(b)就借款人持有位於中國之一 幅土地之若干土地使用權設立之押記作 抵押。
- (c) 向附註27所述之債券發行人借出之短期 免息貸款20,000,000港元已計入應收貸 款。該貸款乃由借款人於一間聯交所上市 公司發行之若干債券之權益作抵押。

## **27. NOTES RECEIVABLES**

#### 27. 應收票據

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Secured Less: Allowances for doubtful debts	有抵押 減: 呆賬撥備	1,206,974 (22,014)	360,000 _
		1,184,960	360,000

The Group subscribed from third party issuers 5% – 10% fixed redeemable coupon bonds. Both the principal and interests on the bonds are repayable within the next year. The bonds are secured by an issuer's interests in certain bonds issued by a company listed on the Stock Exchange and personal guarantee executed by the director of certain issuers.

本集團向第三方發行人認購5%至10%固 定票息率可贖回債券。債券本金及利息均 須於下一本年度償還。該等債券以發行人 於一間聯交所上市公司發行之若干債券之 權益及若干發行人的董事簽立的個人擔保 作抵押。

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# **28. BANK BALANCES AND DEPOSITS**

## 28. 銀行結餘及存款

		<b>2019</b> 二零一九年	2018 二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
Bank balances and cash	銀行結餘及現金	19,449	134,031

At 31 December 2019 and 2018, bank balances carry interest at prevailing deposit rates.

於二零一九年及二零一八年十二月三十一 日,銀行結餘均按現行存款利率計息。

The Group's bank balances and cash that are denominated in currencies other than the functional currencies of the relevant group entities are set out below: 本集團以有關集團實體功能貨幣以外貨幣 計值的銀行結餘及現金載列如下:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
Denominated in Renminbi ("RMB") Denominated in US\$ Denominated in Great British Pound Denominated in Singapore ("SGD")	以人民幣(「人民幣」)計值 以美元計值 以英鎊計值 以新加坡元(「新加坡元」) 計值	51 3,903 82 43	11,563 33,777 60 43

## **29. TRADE PAYABLES**

The ageing analysis of trade payables based on invoice date at the end of reporting period is as follows:

29. 貿易應付賬款 於報告期末,根據發票日期呈列之貿易應 付賬款之賬齡分析如下:

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
0 – 30 days	0至30日	31,162	23,435
31 – 60 days	31至60日	24,960	21,896
61 – 90 days	61至90日	26,314	24,946
Over 90 days	90日以上	30,883	60,862
		113,319	131,139

The Group's trade payables that are denominated in a currency other than the functional currencies of the relevant group entities are set out below: 本集團以相關集團實體功能貨幣以外貨幣 計值的貿易應付賬款載列如下:

		<b>2019</b> 二零一九年	2018 二零一八年
		HK\$ <sup>'</sup> 000 千港元	HK\$'000 千港元
Denominated in US\$	以美元計值	17,085	31,351

The trade payables are non-interest-bearing and are normally settled on terms of 60 to 120 days. The Group has financial risk management policies in place to ensure that all payables are settled within the credit timeframe. 貿易應付賬款不計息及一般於60至120日 內清償。本集團設有財務風險管理政策, 確保所有應付賬款均於信貸期限內清償。

## **30. BORROWINGS**

30. 借款

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Secured bank loans repayable within one year <i>(Note (a))</i>	須於一年內償還的有抵押 銀行貸款(附註(a))	139,367	120,049
Other loans, unsecured ( <i>Note (b)</i> Other loans, secured ( <i>Note (c</i> ))	其他貸款,無抵押 (附註(b)) 其他貸款,有抵押	640,000	890,000
	(附註(c))	848,889 1,628,256	195,402 1,205,451
Current portion Non-current portion	即期部分 非即期部分	968,256 660,000	765,451 440,000
		1,628,256	1,205,451

#### Notes:

- (a) The bank loans are secured by certain buildings and right-of-use assets in respect of leasehold land held by the Group, corporate guarantee of the Company and personal guarantee of Mr. Cheok Ho Fung ("Mr. Cheok"). As at 31 December 2019, bank loans of approximately HK\$139,367,000 (2018: HK\$120,049,000) carried fixed interest rate ranged from 2.58% to 4.35% (2018: 1.00% to 4.35%) per annum.
- (b) As at 31 December 2019, unsecured other loans with independent third parties amounting to approximately HK\$640,000,000 (2018: HK\$890,000,000) are unsecured, bear interest at a rate of 3% per annum (2018: 3% to 7.5% per annum) and are repayable within the next twelve months (2018: HK\$450,000,000 and HK\$440,000,000 of which are repayable within the next twelve months and within the next 2 years respectively).

#### 附註:

- (a) 該等銀行貸款以若干樓宇及本集團所持有 租賃土地之使用權資產、本公司之企業擔 保及卓可風先生(「卓先生」)之個人擔保 作抵押。於二零一九年十二月三十一日, 金額約為139,367,000港元(二零一八 年:120,049,000港元)的銀行貸款按介乎 2.58厘至4.35厘(二零一八年:1.00厘至 4.35厘)之固定年利率計息。
- (b) 於二零一九年十二月三十一日,與獨立第 三方的無抵押其他貸款約640,000,000港 元(二零一八年:890,000,000港元)為無 抵押、按年利率3厘(二零一八年:年利率 3厘至7.5厘)計息及須於未來十二個月內 償還(二零一八年:其中450,000,000港 元及440,000,000港元分別須於未來十二 個月內及未來兩年內償還)。

#### **30. BORROWINGS** (continued)

Notes: (continued)

- (c) Secured other loans bears interest at a rate of 5% to 8% per annum (2018: 5% per annum) and HK\$188,889,000 and HK\$660,000,000 of which are repayable within the next twelve months and within the next 3 years respectively. The balance is secured by:
  - Corporate guarantee of the Company;
  - Equity interests in certain subsidiaries of the Company;
  - The Group's interest in an associate;
  - Loan receivables with carrying amount of HK\$243,115,000; and
  - Shares in a listed company owned by a Cayman fund set up by the Group over which the Group has no control.

The borrowings that are denominated in a currency other than the functional currencies of the relevant group entities are set out below: **30. 借款**(續) <sub>附註:(續)</sub>

- (c) 有抵押其他貸款按年利率5厘至8厘(二零一八年:年利率5厘)計息,而其中 188,889,000港元及660,000,000港元分別須於未來十二個月內及未來3年內償還。有關結餘透過以下各項作抵押:
  - 一 本公司之企業擔保;
  - 一 於本公司若干附屬公司之股權;
  - 本集團於一間聯營公司之權益;
  - 賬面值為243,115,000港元之應收 貸款;及
  - 由本集團成立之開曼基金擁有之一 間上市公司(本集團並無控制權)股 份。

以有關集團實體功能貨幣以外貨幣計值 的借款載列如下:

		2019	2018
		二零一九年	二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
Denominated in US\$	以美元計值	52,700	30,394

#### **31. LOAN FROM A RELATED COMPANY**

The loan was unsecured, bears interest at a rate of 3% per annum and repayable by 24 October 2019. The related company was beneficially owned by one of the substantial shareholders of the Company. The lender ceased to be a substantial shareholder of the Company during the year.

#### 31. 一間關聯公司貸款

該貸款為無抵押、按年利率3厘計息及須於 二零一九年十月二十四日前償還。該關聯 公司由本公司一名主要股東實益擁有。本 年度,貸款人不再為本公司之主要股東。

## **32. LOANS FROM DIRECTORS**

## 32. 來自董事貸款

				2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
– N – ir r	secured loans from directors: lon-interest bearing <i>(note (a))</i> nterest bearing at 7% and epayable on demand 2018: 2 January 2019) <i>(note (b))</i>	來自董事的無抵押1 一不計息(附註(a)) 一按7厘計息及須按 (二零一八年: 二零一九年一月:	要求	1,000	-
			— н /	90,055	86,351
				91,055	86,351
Note	5.		附註	:	
(a)	The loan was advanced by Mr. Liu Ti executive director of the Company.	ngan ("Mr. Liu"), an	(a)	貸款乃由本公司執 (「劉先生」)墊付。	行董事劉廷安先生
(b)	The loans were advanced by Mr. C director of the Company.	heok, an executive	(b)	該等貸款由本公司執	行董事卓先生墊付。
	The loans from Mr. Cheok that a currencies other than the functionarelevant group entities are set out belo	al currencies of the		來自卓先生的貸款「 能貨幣以外貨幣計值	中以有關集團實體功 值的貸款載列如下:
				<b>2019</b> 二零一九年 <b>HK\$'000</b> 千港元	2018 二零一八年 HK\$′000 千港元
	Denominated in RMB	以人民幣計值		1,911	1,977

#### 33. DEFERRED TAX LIABILITIES/(ASSETS)

The following are the major deferred tax liabilities/(assets) recognised and movements thereon during the current and prior years:

33. 遞延税項負債/(資產)

於本年度及過往年度確認的主要遞延税項 負債/(資產)及其變動載列如下:

		Accelerated tax depreciation 加速	Tax losses	Impairment of property, plant and equipment 物業、廠房及	Revaluation of property	Impairment of financial assets	Unrealised fair value change on financial instruments at FVTPL 按公平值計入 損益的金融 工具的未變現	Total
		税項折舊	税項虧損	設備減值	物業重估	金融資產減值	公平值變動	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元
At 1 January 2018 (Credited)/charged to profit or loss during the year	於二零一八年一月一日 (計入本年度損益) 自本年度損益扣除	3,185	(1,588)	(1,597)	2,598	-	78,854	81,452
<i>(Note 15)</i> Charged to reserve during	<i>(附註15)</i> 自本年度儲備扣除	(3,185)	1,588	1,597	-	(66,593)	(84,859)	(151,452)
the year		_	_	-	3,449	_	_	3,449
Exchange realignment	匯兑調整	_	_	-	(75)	_	_	(75)
At 31 December 2018 and 1 January 2019 Charged/(credited) to profit or loss during	於二零一八年 十二月三十一日及 二零一九年一月一日 自本年度損益扣除/ (計入本年度損益) (附註15)	-	-	-	5,972	(66,593)	(6,005)	(66,626)
the year (Note 15) Charged to reserve during	( <i>附註15)</i> 自本年度儲備扣除	-	-	-	-	36,213	(13,760)	22,453
the year		-	-	-	739	-	-	739
Exchange realignment	匯兑調整	-	-	-	(219)	-	-	(219)
At 31 December 2019	於二零一九年 十二月三十一日	-	-	-	6,492	(30,380)	(19,765)	(43,653)

At the end of reporting period, the Group had unused tax losses arising from Hong Kong of approximately HK\$262,501,000 (2018: HK\$130,215,000) for offsetting against future taxable profit indefinitely. Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for several years and it is not considered probable that taxable profit will be available against which the tax losses can be utilised.

於報告期末,本集團可無限期用作抵扣未 來應課税溢利的產生自香港的未動用税 項虧損約262,501,000港元(二零一八年: 130,215,000港元)。由於遞延税項資產由 多年錄得虧損的附屬公司產生,且被認為 不大可能錄得可動用税項虧損抵扣的應課 税溢利,故並無就該等虧損確認遞延税項 資產。

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# **33. DEFERRED TAX LIABILITIES/(ASSETS)** *(continued)*

At the end of reporting period, the Group has deductible temporary differences of HK\$301,610,000 (2018: HK\$88,888,000) in respect of unrealised fair value loss of financial instruments at FVTPL, impairment of trade and other receivables, the allowance for obsolete inventories and impairment of property, plant and equipment. No deferred tax asset has been recognised in relation to such deductible temporary differences as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilised.

Under the EIT Law, withholding tax is imposed on dividends declared in respect of profits earned by PRC subsidiaries from 1 January 2008 onwards. There is no profit of the PRC subsidiaries available for distribution subject to the withholding tax.

As at 31 December 2019, the Group has not recognised the deferred tax liabilities of HK\$5,409,000 (2018: HK\$11,664,000) in respect of the temporary difference relating to the unremitted profits of a PRC subsidiary of HK\$54,089,000 (2018: HK\$116,637,000) as the Company controls the dividend policy of the subsidiary and it is probable that the unremitted profit will not be distributed in the foreseeable future.

As at 31 December 2019 and 2018, the Group did not have other material unrecognised deferred tax.

## 33. 遞延税項負債/(資產)(續)

於報告期末,本集團有關按公平值計入損 益的金融工具的未變現公平值虧損、貿易 應收賬款及其他應收款項減值、過時存貨 撥備及物業、廠房及設備減值的可扣減暫 時差額為301,610,000港元(二零一八年: 88,888,000港元)。由於不大可能錄得可 動用該等可扣減暫時差額抵扣的應課税溢 利,故並無就該等可扣減暫時差額確認遞 延税項資產。

根據企業所得税法,自二零零八年一月一日起對中國附屬公司所賺取溢利宣派的股 息徵收預提税。中國附屬公司並無須徵納 預提税的可供分派溢利。

於二零一九年十二月三十一日,本集團 並無就有關一家中國附屬公司之未匯 出溢利54,089,000港元(二零一八年: 116,637,000港元)之暫時差額確認遞延 税項負債5,409,000港元(二零一八年: 11,664,000港元),原因為本公司控制該 附屬公司之股息政策,且可能將不會於可 見將來分派有關未匯出溢利。

於二零一九年及二零一八年十二月三十一 日,本集團並無其他重大未確認遞延税 項。

## **34. SHARE CAPITAL**

34. 股本

		Number of ordinary shares of HK\$0.1 each 每股面值 0.1港元之 普通股數目 ('000) (千股)	HK\$′000 千港元
Authorised:	法定:		
At 1 January 2018, 31 December 2018 and 2019	於二零一八年一月一日、 二零一八年及二零一九年 十二月三十一日	5,000,000	500,000
Issued and fully paid:	已發行及繳足:		
At 1 January 2018 Issue of Award Shares <i>(Note)</i>	於二零一八年一月一日 發行獎勵股份 <i>(附註)</i>	2,196,000 12,000	219,600 1,200
At 31 December 2018 and 2019	於二零一八年及二零一九年 十二月三十一日	2,208,000	220,800

Note:

附註:

During the year ended 31 December 2018, 12,000,000 Award Shares, were alloted and issued to Mr. Liu after the vesting conditions of the Share Award Scheme of the Company have been fulfilled in 2017.

截至二零一八年十二月三十一日止年度,於本 公司股份獎勵計劃之歸屬條件於二零一七年獲 達成後,已向劉先生配發及發行12,000,000股 獎勵股份。

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## **35. RESERVES**

#### The Group

Details of the movements in the reserves of the Group are set out in the consolidated statement of changes in equity.

#### The Company

## 35. 儲備

本集團

本集團的儲備變動詳情載於綜合權益變動 表。

本公司

		Share premium	Share-based compensation benefits reserve 以股份為基礎	Accumulated losses	Total
		股份溢價	之褔利儲備	累計虧損	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
At 1 January 2018 Issue of Award Shares	於二零一八年一月一日 發行獎勵股份	2,532,329	55,614	(666,497)	1,921,446
(Note 36)	(附註36)	27,240	(28,440)	-	(1,200)
Equity-settled share-based compensation benefits	權益結算以股份為基礎之 薪酬福利(附註36)				
(Note 36)		-	(12,341)	-	(12,341)
Profit for the year	年度溢利	-	-	194,154	194,154
At 31 December 2018 and 1 January 2019	於二零一八年 十二月三十一日及 二零一九年一月一日	2,559,569	14,833	(472,343)	2,102,059
Equity-settled share-based compensation benefits	權益結算以股份為基礎之 薪酬福利(附註36)		(4.4.000)		(44,022)
(Note 36)	午中転	-	(14,833)	-	(14,833)
Loss for the year	年度虧損	-	-	(177,729)	(177,729)
At 31 December 2019	於二零一九年 十二月三十一日	2,559,569	-	(650,072)	1,909,497

On 17 May 2016, the Company adopted the Share Award Scheme, pursuant to which the Board may propose or determine the grant of the Company's shares to any directors, employees or third party service providers of the Group as their incentives and rewards so as (i) to provide them with an opportunity to acquire a proprietary interest in the Company; (ii) to encourage and retain such individuals to work with the Company; and (iii) to provide additional incentive for them to achieve performance goals, subject to such conditions as the Board may deem appropriate at its discretion. Further details of the Share Award Scheme were set out in the Company's announcements dated 17 May 2016.

On the same date, the Board resolved to award an aggregate of 60,000,000 shares of the Company (the "Award Shares") to Mr. Liu, chairman and chief executive officer of the Company, under the Share Award Scheme, which will be vested in five equal batches on 31 March 2017, 2018, 2019, 2020 and 2021. The vesting of the Award Shares is subject to satisfaction of vesting criteria and conditions, including the Group's achievement of expected return percentage in each year in respect of the Group's assets management and investment business as approved by the Board. Further details of the grant of the Award Shares were set out in the Company's announcement dated 17 May 2016 and circular dated 5 July 2016.

The grant of the Award Shares were approved by independent shareholders of the Company at the special general meetings held on 20 July 2016.

#### 36. 股份獎勵計劃

於二零一六年五月十七日,本公司採納一 項股份獎勵計劃,據此,董事會可建議或決 定將本公司股份授予符合董事會酌情認為 適當之條件的本集團任何董事、僱員或第 三方服務提供商作為獎勵及嘉獎,以(i)為 彼等提供機會取得本公司的所有權權益; (ii)激勵及挽留該等個人為本公司服務;及 (iii)為彼等提供達致表現目標的額外獎勵。 有關股份獎勵計劃的詳情載於本公司日期 為二零一六年五月十七日之公告。

於同日,董事會議決根據股份獎勵計劃 向本公司主席兼行政總裁劉先生授予合 共60,000,000股本公司股份(「獎勵股 份」),該等股份將於二零一七年、二零 一八年、二零一九年、二零二零年及二零 二一年三月三十一日分五批等量歸屬。獎 勵股份須待達致歸屬標準及條件(包括每 年本集團在資產管理及投資業務方面均達 到經董事會批准的預期回報百分比)後方 可歸屬。有關授出獎勵股份的詳情載於本 公司日期為二零一六年五月十七日之公告 及日期為二零一六年七月五日之通函。

授予獎勵股份已獲本公司獨立股東於二零 一六年七月二十日舉行的股東特別大會上 批准。

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#### **36. SHARE AWARD SCHEME** (continued)

The fair values of Awarded Shares were calculated based on the market price of the Company's shares at the grant date.

There is no exercise price required under the Share Award Scheme.

During the year ended 31 December 2018, second batch of Award Shares of 12,000,000 shares was issued to Mr. Liu following the vesting conditions of these award shares being met in 2017.

As the Group did not achieve the expected return percentage in respect of the assets management and investment business for the year ended 31 December 2018 and 2019, the third and fourth batch of the Award Shares were forfeited during the year ended 31 December 2018 and 2019 respectively.

Except the foregoing, no share awards were lapsed, forfeited, exercised or transferred during the year ended 31 December 2019 (2018: Nil).

Out of the 12,000,000 (2018: 24,000,000) share awards outstanding as at 31 December 2019, no share awards were vested (2018: Nil) and were exercisable subsequent to 31 December 2019. The Group recognised a reversal of equity-settled shared based compensation benefits expense of approximately HK\$14,833,000 (2018: HK\$12,341,000) during the year ended 31 December 2019.

36. 股份獎勵計劃(續) 獎勵股份的公平值按本公司股份於授出日 期的市場價格計算。

股份獎勵計劃並無規定行使價。

於截至二零一八年十二月三十一日止年 度,於此等獎勵股份之歸屬條件在二零 一七年達成後,12,000,000股股份之第二 批獎勵股份已發行予劉先生。

由於本集團資產管理及投資業務於截至二 零一八年及二零一九年十二月三十一日止 年度並無獲得預期回報百分比,故第三及 四批獎勵股份已分別於截至二零一八年及 二零一九年十二月三十一日止年度內沒 收。

除上述者外,截至二零一九年十二月 三十一日止年度並無股份獎勵失效、沒 收、行使或轉讓(二零一八年:無)。

於二零一九年十二月三十一日後,於二 零一九年十二月三十一日尚未行使的 12,000,000股(二零一八年:24,000,000 股)股份獎勵中,概無(二零一八年: 無)已歸屬並可行使。截至二零一九年 十二月三十一日止年度,本集團確認撥 回權益結算以股份為基礎之薪酬福利 開支約14,833,000港元(二零一八年: 12,341,000港元)。

## **36. SHARE AWARD SCHEME** (continued)

Details of the Award Shares granted under the Share Award Scheme are as follows:

## 36. 股份獎勵計劃(續)

根據股份獎勵計劃授出之獎勵股份詳情載 列如下:

#### 二零一九年

						Number of Av 獎勵股份		
		Date of grant	Exercisable date	Fair value at grant date	Outstanding at 1/1/2019	Exercised	Forfeited	Outstanding at 31/12/2019
		授出日期	可行使日期	於授出日期 之公平值 <b>HK\$</b> 港元	於二零一九年 一月一日 尚未行使	已行使	已沒收	於二零一九年 十二月 三十一日 尚未行使
Mr. Liu	劉先生	20/7/2016 二零一六年	31/3/2020 二零二零年	2.37	12,000,000	-	(12,000,000)	-
		上 七月二十日 <b>20/7/2016</b> 二零一六年 七月二十日	— <del>▼ — ▼ +</del> 三月三十一日 31/3/2021 二零二一年 三月三十一日	2.37	12,000,000	-	-	12,000,000
					24,000,000	-	(12,000,000)	12,000,000
Weighted average fair value pe 每股獎勵股份之加權平均公平	er award share (HK\$) 值(港元)				2.37	-	2.37	2.37
Weighted average contractual 加權平均合約年期(年)	lives (years)							1.25

2018

2019

二零一八年

						Number of Av 獎勵股份	ward Shares 分數目	
		Date of grant	Exercisable date	Fair value at grant date	Outstanding at 1/1/2018	Exercised	Forfeited	Outstanding at 31/12/2018 於一零一八年
		授出日期	可行使日期	於授出日期 之公平值 HK <b>\$</b> 港元	於二零一八年 一月一日 尚未行使	已行使	已沒收	於二零一八年 十二月 三十一日 尚未行使
Mr. Liu	劉先生	20/7/2016 二零一六年 七月二十日	31/3/2018 二零一八年 三月三十一日	2.37	12,000,000	(12,000,000)	-	-
		七月二十日 20/7/2016 二零一六年 七月二十日	31/3/2019 二零一九年	2.37	12,000,000	-	(12,000,000)	-
		七月二十日 20/7/2016 二零一六年 七月二十日	三) 三十一日 31/3/2020 二零二零年 三月三十一日	2.37	12,000,000	-	-	12,000,000
		七月二十日 20/7/2016 二零一六年 七月二十日	三月三十一日 31/3/2021 二零二一年 三月三十一日	2.37	12,000,000	-	-	12,000,000
					48,000,000	(12,000,000)	(12,000,000)	24,000,000
Weighted average 每股獎勵股份之力	e fair value per award share (HK\$) n權平均公平值 (港元)				2.37	2.37	2.37	2.37
Weighted average 加權平均合約年期	e contractual lives (years) 朝 ( 年 )							1.74

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## 37. HOLDING COMPANY STATEMENT OF FINANCIAL POSITION

37. 控股公司財務狀況表

		2019	2018
		二零一九年	二零一八年
	Notes	HK\$'000	HK\$'000
	附註	千港元	千港元
NON-CURRENT ASSETS	非流動資產		
Property, plant and equipment	物業、廠房及設備	5,030	7,809
Right-of-use assets	使用權資產	9,490	-
Investments in subsidiaries	於附屬公司之投資	231,744	227,744
Deferred tax assets	遞延税項資產	3,414	33,833
Financial assets at FVTPL	按公平值計入損益之		
	金融資產	2,188	2,188
Total non-current assets	非流動資產總值	251,866	271,574
CURRENT ASSETS	流動資產		
Other current assets	其他流動資產	141,021	363,073
Amounts due from subsidiaries	應收附屬公司款項	3,246,509	3,228,354
Loan receivables	應收貸款	412,259	422,840
Bank balances and cash	銀行結餘及現金	2,152	68,178
Total current assets	流動資產總值	3,801,941	4,082,445
CURRENT LIABILITIES	流動負債		
Other payables and accruals	其他應付賬款及應計費用	121,275	518,140
Lease liabilities	租賃負債	4,953	_
Amounts due to subsidiaries	應付附屬公司款項	1,094,170	873,020
Loan from a director	一名董事貸款	1,000	-
Loan from a related company	一間關聯公司貸款	-	200,000
Loans payable	應付貸款	697,000	-
Total current liabilities	流動負債總額	1,918,398	1,591,160
NET CURRENT ASSETS	流動資產淨值	1,883,543	2,491,285

## **37. HOLDING COMPANY STATEMENT OF FINANCIAL POSITION** (continued)

37. 控股公司財務狀況表(續)

			2019	2018
			二零一九年	二零一八年
		Notes	HK\$'000	HK\$'000
		附註	千港元	千港元
TOTAL ASSETS LESS CURREN	IT總資產減流動負債			
LIABILITIES			2,135,409	2,762,859
NON-CURRENT LIABILITIES	非流動負債			
Lease liabilities	租賃負債		5,112	_
Loans payable	應付貸款		-	440,000
			E 440	110.000
			5,112	440,000
NET ASSETS	資產淨值		2,130,297	2,322,859
CAPITAL AND RESERVES	股本及儲備			
Share capital	股本	34	220,800	220,800
Reserves	儲備	35	1,909,497	2,102,059
TOTAL EQUITY	總權益		2,130,297	2,322,859
			2,130,237	2,522,055

On behalf of the Board

Liu Tingan 劉廷安 Director 董事 代表董事會

Lau Fai Lawrence 劉斐 Director 董事

#### **38. SUBSIDIARIES**

Particulars of the principal subsidiaries as at 31 December 2019 are set out below:

## 38. 附屬公司

於二零一九年十二月三十一日,主要附屬 公司之詳情載列如下:

Name	Place of incorporation or establishment/ operations 註冊成立或成立/	Issued share capital / paid-up registered Attributable equity interest Principal capital held by the Company activities 已發行股本/ 已繳足註冊資本 本公司所持應佔股權 主要業務	held by the Company		paid-up registered capital     Attributable equity interest held by the Company       已發行股本/	activities
名稱 	營業地點	已繳足註冊資本	本公司所持應 Directly 直接	<sup>伯 放 催</sup> Indirectly 間接	主要業務	
Topsearch Industries (BVI) Limited	BVI/Hong Kong	Ordinary shares US\$13,085,640	100%	-	Investment holding	
Topsearch Industries (BVI) Limited	英屬處女群島/香港	普通股13,085,640美元			投資控股	
Topsearch International (Holdings) Limited	Hong Kong	Ordinary shares HK\$17,000,000 Deferred non-voting* HK\$20,000,000	-	100%	Investment holding	
至卓國際(控股)有限公司	香港	普通股17,000,000港元 無投票權遞延股份* 20,000,000港元			投資控股	
Topsearch Printed Circuits (HK) Limited	Hong Kong	Ordinary shares HK\$1,702,319,277	-	100%	Investment holding	
至卓飛高線路板(香港)有限公司	香港	普通股1,702,319,277 港元			投資控股	
Topsearch Printed Circuits Macao Commercial Offshore Company Limited	Macau	Ordinary shares Macau Pataca100,000	-	100%	Sale of printed circuit boards	
至卓線路板澳門離岸商業服務 有限公司	澳門	普通股100,000澳門幣			銷售印刷線路板	
至卓飛高線路板(曲江)有限公司®	The PRC	Registered capital US\$109,000,000	_	100%	Manufacture of printed circuit boards	
至卓飛高線路板(曲江)有限公司◎	中國	註冊資本109,000,000 美元			製造印刷線路板	
Topsearch Technologies Investment (Holdings) Limited	Hong Kong	Ordinary shares HK\$46,784,002	-	100%	Investment holding	
Topsearch Technologies Investment (Holdings) Limited	香港	普通股46,784,002港元			投資控股	

# 38. 附屬公司(續)

Name	Place of incorporation or establishment/ operations 註冊成立或成立/	lssued share capital / paid-up registered capital 已發行股本/	Attributable equity interest held by the Company		Principal activities
名稱	營業地點	已繳足註冊資本	本公司所持應 Directly 直接	佔股權 Indirectly 間接	主要業務
至卓飛高企業管理咨詢服務 (韶關)有限公司®	The PRC	Registered capital HK\$1,000,000	-	100%	Provision of information system management services and investment advisory services
至卓飛高企業管理咨詢服務 (韶關)有限公司 <sup>◎</sup>	中國	註冊資本1,000,000港元			提供資訊系統管理服務及投資顧問 服務
Brilliant Plus Investments Limited Brilliant Plus Investments Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	100%	-	Investment holding 投資控股
Hero Zone Investments Limited Hero Zone Investments Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	-	100%	Investment holding 投資控股
Hong Kong Bridge Investments Limited (BVI)	BVI/Hong Kong	Ordinary share US\$1	-	100%	Equity and debt investments
Hong Kong Bridge Investments Limited	英屬處女群島/香港	普通股1美元			股權及債務投資
Hong Kong Bridge Investments Limited (HK)	Hong Kong	Ordinary shares HK\$34,000,000	-	100%	Equity and debt investments
港橋投資有限公司	香港	普通股34,000,000港元			股權及債務投資
Perfect Stage Investments Limited Perfect Stage Investments Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	_	100%	Investment holding 投資控股
Just Right Ventures Limited	BVI/Hong Kong	Ordinary share US\$1	-	100%	Consultancy and corporate solution services
Just Right Ventures Limited	英屬處女群島/香港	普通股1美元			諮詢及企業解決方案服務
Brave Unit Limited	BVI/Hong Kong	Ordinary share US\$1	-	100%	Consultancy and corporate solution services
Brave Unit Limited	英屬處女群島/香港	普通股1美元			諮詢及企業解決方案服務

38. 附屬公司(續)

Name	Place of incorporation or establishment/ operations 註冊成立或成立/	lssued share capital / paid-up registered capital 已發行股本/	Attributable equity interest held by the Company	Principal activities
名稱	營業地點	已繳足註冊資本	本公司所持應佔股權 Directly Indirectly 直接 間接	
Sonic Dragon International Limited Sonic Dragon International Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	- 100%	Consultancy and corporate solution services 諮詢及企業解決方案服務
Classic Blaze Limited Classic Blaze Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	- 100%	Consultancy and corporate solution services 諮詢及企業解決方案服務
Blissland Ventures Limited Blissland Ventures Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	- 100%	Consultancy and corporate solution services 諮詢及企業解決方案服務
Thriving Season Limited Thriving Season Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	- 100%	Equity investment 股權投資
Hong Kong Bridge Capital Partners Limited 港橋資本合伙人有限公司	Hong Kong 香港	Ordinary share HK\$5,800,000 普通股5,800,000港元	- 100%	Advising on securities and asset management services 就證券提供意見及提供資產管理服 務
Shenzhen HKBridge Equity Investment Fund Management Limited®	The PRC	Ordinary share RMB20,000,000	- 100%	Assets and funds management and investment and financial advisory
深圳港橋股權投資基金管理 有限公司®	中國	普通股人民幣 20,000,000元		資產及基金管理以及投資及財務顧 問
Ningxia HKBridge Investment Management Limited 寧夏港橋投資管理有限公司	The PRC 中國	Ordinary share RMB20,000,000 普通股人民幣 20,000,000元	- 100%	In liquidation 清盤中
Digital King Investment Limited Digital King Investment Limited	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	- 100%	Fund investment 基金投資

# 38. 附屬公司(續)

Name	Place of incorporation or establishment/ operations	lssued share capital / paid-up registered capital	Attributable equ held by the Co	•	Principal activities
名稱	註冊成立或成立/ 營業地點	已發行股本/ 已繳足註冊資本	本公司所持應 Directly 直接	佔股權 Indirectly 間接	主要業務
Idea Excel Investment Ltd Idea Excel Investment Ltd	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	-	100%	Fund investment 基金投資
Great Merchant Investments Ltd Great Merchant Investments Ltd	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	-	100%	Fund investment 基金投資
Power Tiger Investments Ltd Power Tiger Investments Ltd	BVI/Hong Kong 英屬處女群島/香港	Ordinary share US\$1 普通股1美元	-	100%	Fund Investment 基金投資
Hong Kong Bridge Landmark Investment Fund, L.P.#	The Cayman Island/Hong Kong	HK\$220,000,000	-	100%	Equity and debt investments
Hong Kong Bridge Landmark Investment Fund, L.P. <sup>#</sup>	開曼群島/香港	220,000,000港元			股權及債務投資
Hong Kong Bridge One Belt One Road Infrastructure Investments Fund III L.P.*	The Cayman Island/Hong Kong	HK\$150,000,000	-	100%	Debt investments
Hong Kong Bridge One Belt One Road Infrastructure Investments Fund III L.P.#	開曼群島/香港	150,000,000港元			債務投資
HK Bridge One Belt One Road Fixed Income Fund L.P.#	The Cayman Islands/ Hong Kong	HK\$595,000,000	-	100%	Debt investments
HK Bridge One Belt One Road Fixed Income Fund L.P.#	開曼群島/香港	595,000,000港元			債務投資
HK Bridge One Belt One Road Natural Resources Fund L.P. <sup>#</sup>	The Cayman Islands/ Hong Kong	HK\$595,000,000	-	100%	Debt investments
HK Bridge One Belt One Road Natural Resources Fund L.P.#	開曼群島/香港	595,000,000港元			債務投資
HKBridge Absolute Return Fund L.P.#	The Cayman Islands/ Hong Kong	HK\$410,000,002	-	75%	Equity investment
HKBridge Absolute Return Fund L.P.#	開曼群島/香港	410,000,002港元			股權投資

- \* The non-voting deferred shares carry no rights to dividends, no rights to attend or vote at general meetings and no rights to receive any surplus assets in a return of capital upon winding-up unless a sum of HK\$500,000,000,000,000 has been distributed to each of the holders of the ordinary shares.
- Registered as wholly-foreign-owned enterprises under the PRC law.
- \* The funds were established by the Group as Cayman Islands exempted partnership.

None of the subsidiaries had issued any debt securities as at 31 December 2019 or at any time during the year.

The above tables list the subsidiaries of the Company which, in the opinion of the directors of the Company, principally comprised the Group's assets or results. To give details of the other subsidiaries would, in the opinion of the directors of the Company, result in particulars of excessive length.

#### 38. 附屬公司(續)

- \* 無投票權遞延股份無權獲派股息、出席股 東大會或於會上投票或(除非已向各普通 股持有人合共派發500,000,000,000,000 港元)於清盤時收取發還資本的任何盈餘 資產。
- 根據中國法律登記為外商獨資企業。
- # 該基金由本集團成立,為開曼群島獲豁免 合夥企業。

於二零一九年十二月三十一日或於本年度 任何時間,概無附屬公司發行任何債務證 券。

上表載列本公司董事認為主要組成本集團 資產或業績的本公司附屬公司。本公司董 事認為,詳列其他附屬公司資料會導致篇 幅過於冗長。

#### **39. NON-CONTROLLING INTERESTS**

HKBridge Absolute Return Fund L.P. ("Absolute Return Fund"), a 75%-owned subsidiary of the Company, has material non-controlling interest ("NCI").

Summarised financial information in relation to the NCI of Absolute Return Fund, before intra-group eliminations, is presented below:

## 39. 非控股權益

本公司擁有75%股權之附屬公司HKBridge Absolute Return Fund L.P.(「絕對回報基 金」)擁有重大非控股權益(「非控股權 益」)。

有關絕對回報基金的非控股權益(集團內 對銷前)的財務資料概要呈列如下:

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
For the period ended 31 December	截至十二月三十一日止期間		
Revenue Loss for the period Total comprehensive income	收入 期內虧損 全面收益總額	_ (269) (269)	- - -
Loss allocated to NCI	分配予非控股權益之虧損	(67)	_
Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities	經營活動之現金流量 投資活動之現金流量 融資活動之現金流量	- -	- - -
Net cashflows	現金流量淨額	-	_
As at 31 December	於十二月三十一日		
Current assets Non-current assets Current liabilities Non-current liabilities	流動資產 非流動資產 流動負債 非流動負債	190,480 – (200) –	- - -
Net assets	資產淨值	190,280	-
Accumulated NCI	累計非控股權益	47,570	_

# 40. BUSINESS ACQUISITIONS DURING THE YEAR

On 16 May 2019, the First-tier Limited Partner I and the First-tier Limited Partner II withdrew from the Investment Fund I and Investment Fund II respectively and the funds has become subsidiaries of the Company as detailed in note 22(a).

On 6 December 2019, the Group acquired 75% of the equity interests of Absolute Return Fund, a company whose principal activity is equity investment. The acquisition was made with the aims to expand the Group's existing equity securities portfolio.

#### 40. 本年度之業務收購

於二零一九年五月十六日,一級有限合夥 人一及一級有限合夥人二已分別退出投資 基金一及投資基金二,而該等基金已成為 本公司之附屬公司,詳情見附註22(a)。

於二零一九年十二月六日,本集團已收購 絕對回報基金(一間主要業務為股本投資 之公司)之75%股權。有關收購事項旨在擴 大本集團之現有股本證券組合。

## **40. BUSINESS ACQUISITIONS DURING THE YEAR** (continued)

The fair value of identifiable assets and liabilities of the acquirees as at respective dates of acquisition were:

## 40. 本年度之業務收購(續)

於各收購日期,被收購方之可識別資產及 負債之公平值為:

		Investment Fund I	Investment Fund II	Absolute Return Fund 絕對回報	Total
		投資基金一	投資基金二	基金	總計
		HK\$′000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$′000 千港元
	<b>西山</b> 伐 书	222.000			
Loan receivables	應收貸款 應收票據	223,098	223,667	-	446,765
Note receivables	應收票據 按金及其他應收款項	387,289	386,793	4 012	774,082
Deposit and other receivables		45,289	47,930	4,812	98,031
Financial assets at FVTPL	按公平值計入損益的			100.000	100 000
Deal halo and date due	金融資產	-	-	186,029	186,029
Bank balances and deposits	銀行結餘及存款	10	10	-	20
Trade and other payables	貿易應付賬款及其他			(2.2.2.)	(202)
	應付款項	-	-	(292)	(292)
Tax payable	應付税項	(25,629)	(25,445)	_	(51,074)
Net identifiable assets	可識別資產淨值	630,057	632,955	190,549	1,453,561
Less: NCI	減:非控股權益	_	_	(47,637)	(47,637)
Net identifiable assets	本集團應佔可識別				
attribute to the Group	資產淨值	630,057	632,955	142,912	1,405,924
		030,037	052,555	112,312	1,103,521
The fair value of consideration transfer:	代價轉移之公平值:				
Cash consideration	現金代價	_	_	160,000	160,000
Financial assets at FVTPL	按公平值計入損益之			100,000	100,000
	金融資產	630,057	632,955	_	1,263,012
		050,057	052,555		1,205,012
		630,057	632,955	160,000	1,423,012
		000,007	052,555	100,000	1,123,012
Goodwill	商譽			17 000	17 000
Impairment loss recognised	<sup>商</sup> 會 收購時確認之減值虧損	-	-	17,088	17,088
upon acquisition	∿⊼₩9™7₩E№//%  旦噟] 1只	_	_	(17,088)	(17,088)
				(17,000)	(17,000)
		-		-	-

## **40. BUSINESS ACQUISITIONS DURING THE YEAR** (continued)

The fair value of loan and note receivables and other receivables amounted to HK\$1,318,878,000. The gross amount of these receivables is HK\$1,332,210,000 of which loan receivables of HK\$4,928,000 and note receivables of HK\$8,404,000 were expected to be uncollectible.

Since the respective acquisition dates, the Investment Fund I, the Investment Fund II and Absolute Return Fund have contributed, HK\$65,069,000 and HK\$53,255,000 to Group's revenue and profit or loss respectively. If the acquisition had occurred on 1 January 2019, the Group's revenue and loss would have been HK\$70,779,000 and HK\$893,371,000 respectively. This pro forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2019, nor is it intended to be a projection of future performance.

The goodwill arising from the acquisition was allocated to Absolute Return Fund, the cash-generating unit, for impairment testing. At the acquisition date, the recoverable amount of the Absolute Return Fund was determined by the directors of the Company with reference to the carrying value of net identifiable assets of the Absolute Return Fund with major asset being investments in listed shares. As a result, an impairment loss on goodwill of HK\$17,088,000 was recognised during the year.

#### 40. 本年度之業務收購(續)

應收貸款及應收票據以及其他應收款項之 公平值為1,318,878,000港元。該等應收款 項之總額為1,332,210,000港元,其中應收 貸款4,928,000港元及應收票據8,404,000 港元預期為不可收回。

自各自收購日期以來,投資基金一、投 資基金二及絕對回報基金已分別為本 集團之收入及損益貢獻65,069,000港元 及53,255,000港元。倘收購事項已於二 零一九年一月一日發生,則本集團之收 入及虧損將分別為70,779,000港元及 893,371,000港元。此備考資料乃供作説明 用途,未必為倘收購事項已於二零一九年 一月一日完成時,本集團實際可達致之收 入及營運業績之指標,亦不擬作為未來表 現之預測。

自收購產生之商譽已分配至絕對回報基金 (現金產生單位),以作減值測試。於收購 日期,絕對回報基金之可收回金額乃由本 公司董事經參考絕對回報基金(主要資產 為於上市股份之投資)之可識別資產淨值 之賬面值而釐定。因此,商譽之減值虧損 17,088,000港元已於本年度確認。

#### **41. RELATED PARTY TRANSACTIONS**

(a) In addition to the related party balances and transactions set out in other notes to the consolidated financial statements, during the year, the Group entered into the following transactions with related parties:

#### 41. 關聯人士交易

(a) 除本綜合財務報表其他附註所載之關 聯人士結餘及交易外,本集團與關聯 人士於本年度曾進行以下交易:

Related party 關聯人士	Nature of transaction 交易性質	2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
Keentop Investment Limited ("Keentop") <i>(Note (i))</i> 基建投資有限公司(「基達」) <i>(附註(i))</i>	Lease and management fee payments (2018: Rental expense and management fee expense) 租賃及管理費付款 (二零一八年:租金支出 及管理費支出)	2,337	2,328
Instant Fortune Limited <i>(Note 31)</i> Instant Fortune Limited ( <i>附註31)</i>	Interest expenses to a related company 給予關聯公司之利息支出	3,156	6,000
Shenzhen Shengda <i>(Note 20(a))</i> 深圳盛達 <i>( 附註20(a) )</i>	Interest income from a loan to an associate 予聯營公司之貸款之 利息收入	8,833	-
China Tian Yuen International Finance (Management) Limited <i>(Note (ii))</i> 中國天元國際金融 (管理)有限公司 <i>(附註(ii))</i>	Rental expense and management fee expense 租金支出及管理費支出	-	6,657

#### Note:

(i) The amounts paid to Keentop, which is beneficially owned by Mr. Cheok, a director of the Company, and his spouse, related to a property leased as their residence. Pursuant to a tenancy agreement entered into on 28 May 2014, the monthly rental and management fees were revised to HK\$165,000 and HK\$12,000 for three years from 1 June 2014 to 31 May 2017. The tenancy agreement was renewed on 26 May 2017 for three years from 1 June 2017 to 31 May 2020 under the same terms and conditions, except that the monthly management fee was increased to HK\$18,000 (subject to adjustment). 附註:

 (i) 就有關租賃作為其宿舍之物業支付 予本公司董事卓先生及其配偶實 益擁有之基達之款項。根據於二零 一四年五月二十八日訂立之租約, 二零一四年六月一日至二零一七 年五月三十一日三個年度之月租 及管理費分別修訂為165,000港元 及12,000港元。租約已於二零一七 年五月二十六日重續三年,由二零 一七年六月一日起至二零二零年五 月三十一日,除每月管理費增加至 18,000港元(可予調整)外,其他條 款及條件維持不變。

#### **41. RELATED PARTY TRANSACTIONS** (continued)

**41. 關聯人士交易(續)** 

(a) *(continued)* 

Note: (continued)

(i) *(continued)* 

At 31 December 2018, the Group had commitments for future minimum lease payments payable to Keentop under non-cancellable leases which fall due as follows:

- (a) *(續) 附註:(續)* 
  - (i) (續)
     於二零一八年十二月三十一日,本
     集團根據不可撤銷之租賃到期之日
     後應付予基達之最低租金承諾如下:

		2018 二零一八年 HK\$'000 千港元
Within one year In the second to fifth years	一年內 第二至第五年(包括首尾兩年)	1,980
inclusive		825
		2,80

This related party transaction constitutes a continuing connected transaction under the Listing Rules.

- (ii) China Tian Yuen International Finance (Management) Limited ("China Tian Yuen") is beneficially owned by Mr. Jia Tianjiang who is a then substantial shareholder of the Company. Mr. Jia ceased to be a substantial shareholder of the Company during the year. The transaction constituted a connected transaction under the Listing Rules.
- (b) Members of key management personnel during the year comprised only those executive directors whose remuneration is set out in note 13 to the consolidated financial statements.

此關聯人士交易根據上市規則構成 持續關連交易。

- (ii) 中國天元國際金融(管理)有限公司
   (「中國天元」)由本公司當時主要股
   東賈天將先生實益擁有。賈先生於
   本年度不再為本公司主要股東。此
   交易根據上市規則構成關連交易。
- (b) 於本年度之主要管理人員僅指執行董事, 其酬金載於綜合財務報表附註13。

**42.** 按類別劃分之金融資產及金融負 債概要

(a) Categories of financial assets and financial liabilities

(a) 金融資產及金融負債之類別

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$′000 千港元
<i>Financial assets</i> Financial assets at FVTPL	<i>金融資產</i> 按公平值計入損益之 金融資產	333,855	2,027,121
Financial assets at amortised costs (including cash and cash equivalents)	按攤銷成本列賬之 金融資產(包括現金及 現金等值物)	3,284,406	2,292,836
<i>Financial liabilities</i> Financial liabilities at FVTPL Financial liabilities at amortised cost	<i>金融負債</i> 按公平值計入損益之 金融負債 按攤銷成本計量之金融負債	- 2,078,053	2,161,704

#### (b) Fair values

The fair values of financial assets and financial liabilities are determined as follows:

- The fair values of financial assets which are traded on active markets are determined with reference to quoted market bid prices; and
- The fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models.

The directors of the Company consider that the carrying amounts of the financial assets and financial liabilities recorded at amortised costs in the consolidated financial statements approximate to their fair values.

(b) 公平值

金融資產及金融負債之公平值乃按以 下方式釐定:

- 於活躍市場上買賣之金融資產
   之公平值乃參考市場買入報價
   釐定;及
- 其他金融資產及金融負債之公
   平值乃根據公認定價模式釐定。

本公司董事認為,於綜合財務報表按 攤銷成本記賬之金融資產及金融負債 之賬面值與其公平值相若。

(b) Fair values (continued)

The following table provides an analysis of financial instruments carried at fair value by level of fair value hierarchy:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

- **42.** 按類別劃分之金融資產及金融負 債概要(續)
  - (b) 公平值(續) 下表按公平值等級提供按公平值列賬 之金融工具分析:
    - 第1級:相同資產或負債於活躍市 場之報價(未經調整);
    - 第2級: 第1級報價以外之資產或負 債之可觀察輸入數據,無 論是直接(即價格)或間接 (即按價格推算)所進行之 計量;及
    - 第3級:並非基於可觀察市場數據 (不可觀察輸入數據)之資 產或負債之輸入數據。

	<b>2019</b> 二零一九年				
	Level 1 第1級 HK\$	Level 2 第2級 HK\$	Level 3 第3級 HK\$	Total 總計 HK\$	
	港元	港元	港元	港元	
Financial assets at FVTPL 按公平值計入損益之 金融資產 - Unlisted equity fund 一非上市股權 investment 基金投資	_	_	_	_	
- Club debentures 一會籍債權證	-	4,266	-	4,266	
- Listed equity - 上市股權投資					
investments	329,589	-	-	329,589	
	329,589	4,266	-	333,855	

## **42.** 按類別劃分之金融資產及金融負 債概要(續)

(b) Fair values (continued)

(b) 公平值(續)

				118 一八年	
		Level 1	Level 2	Level 3	Total
		第1級	第2級	第3級	總計
		HK\$	HK\$	HK\$	HK\$
		港元	港元	港元	港元
Financial assets at FVTPL	嫔 <b>公亚估</b> 計 λ 揭兴⊃				
	金融資產				
– Unlisted equity fund	一非上市股權				
investments	基金投資	-	-	-	-
<ul> <li>Unlisted debt fund</li> </ul>	一非上市債務				
investments	基金投資	-	_	1,397,187	1,397,187
<ul> <li>Club debentures</li> </ul>	- 會籍債權證	-	4,191	-	4,191
<ul> <li>Derivative – right to</li> </ul>	- 衍生工具 - 資產				
pledged assets	抵押權	-	293,000	-	293,000
<ul> <li>Listed equity</li> </ul>	一上市股權投資				
investments		332,743	-	_	332,743
		332,743	297,191	1,397,187	2,027,121
		332,743	297,191	1,397,187	2,027,121

The fair values of equity investments at FVTPL are determined with reference to quoted market prices in an active market.

按公平值計入損益之股本投資之公平 值乃參考於活躍市場之報價釐定。

- (b) Fair values (continued) Information about level 2 fair value
  - measurements

The fair value club debentures are measured based on recent transaction prices.

The fair value of the right to underlying listed shares in pledged agreements of the unlisted equity fund investment was derived from quoted market price of the listed shares.

# Information about level 3 fair value measurements

#### As at 31 December 2019

## **42.** 按類別劃分之金融資產及金融負 債概要(續)

## (b) 公平值 (*續*) 有關第2級公平值計量的資料

會籍債權證的公平值基於近期交易價 格計量。

非上市股權基金投資的抵押協議下相 關上市股份公平值源自上市股份之市 場報價。

#### 有關第3級公平值計量的資料

Type of investment 投資類別	Valuation technique 估值方法	Significant unobservable inputs 重大不可觀察輸入數據	Sensitivity analysis 敏感度分析
Unlisted equity fund investment	Equity allocation approach	<ul> <li>Assumed liquidation of the fund; and</li> <li>quoted price of underlying listed equity investments of HK\$0.18</li> </ul>	Increase/decrease in the quoted price by 5% will increase/ decrease the carrying value of the investment by HK\$Nil
非上市股權基金投資	股權分配法	each 一假設基金具有流動性; 及 一相關上市股權投資報價為 每股0.18港元	報價上升/下降5%將導致投資 賬面值增加/減少零港元

#### 於二零一九年十二月三十一日

(b) Fair values (continued) Information about level 3 fair value measurements (continued)

#### As at 31 December 2018

**42.** 按類別劃分之金融資產及金融負 債概要(續)

> (b) 公平值(續) 有關第3級公平值計量的資料(續)

#### 於二零一八年十二月三十一日

Type of	Valuation	Significant unobservable	
investment 投資類別	<b>technique</b> 估值方法	<b>inputs</b> 重大不可觀察輸入數據	Sensitivity analysis 敏感度分析
Unlisted equity fund investment	Equity allocation approach	<ul> <li>Assumed liquidation of the fund; and</li> <li>quoted price of underlying listed equity investments of HK\$1.80 each</li> </ul>	Increase/decrease in the quoted price by 5% will increase/ decrease the carrying value of the investment by HK\$Nil
非上市股權基金投資	股權分配法	- 假設基金具有流動性; 及 - 相關上市股權投資 報價為每股1.80港元	報價上升/下降5%將導致投資 賬面值增加/減少零港元
Unlisted debt fund investments	Lattice tree model	Discount rate: 4.29% – 4.37% Recovery rate: 38.1% – 38.4%	Increase/decrease in discount rate by 0.5% will decrease/ increase the carrying value of the debt investments by HK\$4,814,000
非上市債務基金投資	樹狀模型	貼現率 : 4.29%至4.37% 收回率 : 38.1%至38.4%	貼現率上升/下降0.5%將導致 債務投資賬面值減少/增加 4,814,000港元

There were no changes in valuation techniques during both years.

兩個年度估值技術並無任何變動。

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(continued)

(b) Fair values (continued)

Reconciliation for financial instruments carried at fair value based on significant unobservable inputs (level 3) are as follows:

## **42.** 按類別劃分之金融資產及金融負 債概要(續)

(b) 公平值(續) 基於重大不可觀察輸入數據(第3級) 按公平值列賬之金融工具對賬如下:

		Financial assets at FVTPL 按公平值計入損益之金融資產		
Unlisted equity fund		2019	2018	
investments	非上市股權基金投資	二零一九年	二零一八年	
		HK\$'000	HK\$'000	
		千港元	千港元	
At 1 January	於一月一日	-	340,000	
Unrealised fair value loss	未變現公平值虧損	-	(340,000)	
At 31 December	於十二月三十一日	-	_	

		Financial assets at FVTPL 按公平值計入損益之金融資產		
Unlisted debt fund		2019	2018	
investments	非上市債務基金投資	二零一九年	二零一八年	
		HK\$'000	HK\$'000	
		千港元	千港元	
At 1 January	於一月一日	1,397,187	640,000	
Purchases	購買	-	750,000	
Unrealised fair value gain	未變現公平值收益	37,290	7,187	
Derecognitions	取消確認			
(Notes 22(b)(i) and 40)	(附註22(b)(i)及40)	(1,434,477)	_	
At 31 December	於十二月三十一日	-	1,397,187	

## 42. 按類別劃分之金融資產及金融負 **倩概要**(續)

(b) Fair values (continued)

(b) 公平值(續)

		Derivative financial liabilities 衍生金融負債		
		2019	2018	
Call option	認購期權	二零一九年	二零一八年	
		HK\$'000	HK\$'000	
		千港元	千港元	
At 1 January	於一月一日	-	53,957	
Premium received	已收期權費	-	48,450	
Realised fair value gain	已變現公平值收益	-	(102,407)	
At 31 December	於十二月三十一日	-	-	

#### 43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43. 財務風險管理目標及政策 **AND POLICIES**

The Group's major financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk and macroeconomic risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner. The Group's overall strategy remains unchanged from prior year.

#### Currency risk (i)

Several subsidiaries of the Company have foreign currency sales and purchases, which expose the Group to foreign currency risk. The Group currently does not have a foreign currency hedging policy. However, management closely monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

本集團之主要金融工具於有關附註披露。 與該等金融工具有關之風險包括市場風險 (貨幣風險及利率風險及宏觀經濟風險)、 信貸風險及流動資金風險。本集團如何減 低該等風險而採用之政策載列如下。管理 層會管理及監察該等風險,以確保及時而 有效地採取適當措施。本集團之整體策略 與去年維持不變。

#### (i) 貨幣風險

本公司若干附屬公司以外幣進行買 賣,令本集團須承受外幣風險。本集 團現時並無外幣對沖政策。然而,管 理層密切監察外匯風險,並於有需要 時考慮對沖重大外幣風險。

#### 43. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (continued)

#### Currency risk (continued)

(i) Currency risk (continued)

The carrying amounts of the monetary assets and monetary liabilities denominated in foreign currencies, i.e. currency other than the functional currency of the respective group entities, which are mainly trade receivables, loan receivables, intra-group companies balances, trade payables, bank balances and deposits and borrowings at the end of the reporting period, are as follows:

43. 財務風險管理目標及政策(續)

(i) 貨幣風險(續) 以外幣(即各集團實體功能貨幣以外 之貨幣)計值之貨幣資產及貨幣負債 (主要為貿易應收賬款、應收貸款、集 團內部公司之結餘、貿易應付賬款、 銀行結餘及存款,以及借款)於報告 期末之賬面值如下:

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
<b>Assets</b> US\$ RMB Singapore dollars	<b>資產</b> 美元 人民幣 新加坡元	101,102 233,540 43	126,987 261,403 43
<b>Liabilities</b> RMB US\$ HK\$	<b>負債</b> 人民幣 美元 港元	1,911 69,785 –	1,977 61,744 3

# **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續)

AND POLICIES (continued)

# (i) Currency risk (continued)

## Sensitivity analysis

The following table details the Group's sensitivity to a 5% increase in the functional currencies of the group entities, against relevant foreign currencies, mainly US\$ and RMB. The directors of the Company are of the opinion that the Group's sensitivity to the change in US\$ against HK\$ is low as HK\$ are pegged to US\$. In addition, the monetary assets denominated in MOP, Singapore dollars and HK\$ are not significant and the directors of the Company consider that the Company's exposure to the currency of MOP, Singapore dollars and HK\$ are minimal. As a result, the following sensitivity table does not include the impact of such changes. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign currency rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the year end for 5% change in foreign currency rates.

#### (i) 貨幣風險(續) 敏感度分析

下表詳列本集團就集團實體功能貨幣 (主要為美元及人民幣) 兑相關外幣 之匯率增加5%之敏感度。本公司董 事認為,由於港元與美元掛鈎,故本 集團對美元兑港元變動之敏感度低。 此外,以澳門幣、新加坡元及港元列 值之貨幣資產並不重大,本公司董事 認為本公司面對之澳門幣、新加坡元 及港元貨幣風險有限。因此,下述敏 感度列表並不包括有關變動之影響。 5% 為內部向主要管理人員報告外幣 風險之敏感度比率,為管理層對匯率 合理可能變動之評估。此敏感度分析 僅包括尚未結清之外幣計值貨幣項 目及於年終按匯率5%變動調整其換 算。

#### 43. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (continued)

(i) Currency risk (continued)

Sensitivity analysis (continued)

A negative number below indicates an increase in loss for the year when the functional currencies have strengthened against the relevant foreign currencies. For a 5% weakening of the functional currencies against the relevant foreign currencies, there would be an equal but opposite impact on the result for the year.

#### 43. 財務風險管理目標及政策(續)

## (i) 貨幣風險(續) 敏感度分析(續) 下表之負數顯示於功能貨幣兑有關外 幣已轉強時之本年度虧損增加。至於

幣已轉強時之本年度虧損增加。全於功能貨幣兑有關外幣轉弱5%,對本 年度業績將構成同等但相反影響。

		<b>2019</b> 二零一九年 <b>HK\$′000</b> 千港元	2018 二零一八年 HK\$′000 千港元
<b>US\$</b> Decrease in loss for the year	<b>美元</b> 本年度虧損減少	2,395	3,741
<b>RMB</b> Decrease in loss for the year	<b>人民幣</b> 本年度虧損減少	9,762	10,831

#### (ii) Interest rate risk

The Group is exposed to fair value interest rate risk in relation to fixed-rate loans to associates, loan receivables, note receivables, borrowings, loan from a related company and loans from directors.

The Group is also exposed to cash flow interest rate risk in relation to bank balances and deposits with floating interest rates. The directors of the Company monitor the related cash flow interest rate risk exposure closely and will consider hedging significant cash flow interest rate risk exposure should the need arise. No derivative contracts have been entered into during both years. In the opinion of directors of the Company, no sensitivity analysis for bank balances and deposits is prepared as the effect of fluctuation of interest rate is not significant.

#### (ii) 利率風險

本集團承受有關予聯營公司之定息貸 款、應收貸款、應收票據、借款、關聯 公司貸款及董事貸款之公平值利率風 險。

本集團亦承受有關浮息銀行結餘及存 款之現金流量利率風險。本公司董事 密切監察所承受有關現金流量之利率 風險,並將考慮於有需要時對沖所承 受之重大現金流量利率風險。兩個年 度均無訂立衍生工具合約。本公司董 事認為,由於利率波動之影響並不重 大,故並無就銀行結餘及存款編製敏 感度分析。

#### **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續) **AND POLICIES** (continued)

#### (iii) Credit risk

The Group has policies in place to ensure that sales of products are made to customers with an appropriate credit history. The Group mainly trades with recognised and creditworthy third parties. It is the Group's policy that credit terms are granted subject to in-depth credit verification procedures. In addition, trade receivable balances of are monitored on an ongoing basis and trade receivables of manufacturing segment substantially covered by credit insurance. In this regard, management considers that the Group's credit risk is minimal. Since the Group mainly trades with recognised and creditworthy third parties, there is no requirement for collateral.

In respect of loans to associates, note receivables and loan receivables, the Group assesses the background and financial condition of the debtors, and requests securities from the debtors and/or guarantee from the debtors' related parties in order to minimise credit risk.

The Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to perform an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The Group has concentration of credit risk on liquid funds which are deposited with several banks with high credit ratings.

The Group also has concentration of credit risk as 8% (2018:18%) of the total trade receivables were due from the Group's two largest customers; the entire loans to associates were due from the Group's two associates (2018: two) as detailed in note 20 to the consolidated financial statements.

#### (iii) 信貸風險

本集團有政策確保是向擁有適當信貸 紀錄之客戶進行產品銷售。本集團主 要與認可及信譽良好之第三方進行交 易。本集團之政策為信貸條款須經深 入核實信貸程序後方可授出。此外, 貿易應收賬款結餘會持續監察,而製 造分類之貿易應收賬款結餘大部份均 受信貸保險保障。就此而言,管理層 認為本集團之信貸風險不大。由於本 集團主要與受認可及具信譽之第三方 進行交易,故無須設有抵押品。

予聯營公司之貸款、應收票據及應收 貸款方面,本集團評估債務人之背景 及財務狀況,以及要求債務人提供抵 押品及/或債務人之關聯人士提供擔 保,以盡量降低信貸風險。

因交易對手未能履行責任以致本集團 錄得財務虧損之本集團最高信貸風 險,由綜合財務狀況表所列之有關已 確認金融資產賬面值產生。

本集團就存放於若干高信貸評級銀行 之流動資金,而面對信貸風險集中之 情況。

本集團亦面對信貸集中之情況:應收 本集團兩大客戶款項佔貿易賬款總額 之8%(二零一八年:18%);予聯營 公司之整筆貸款乃本集團兩間(二零 一八年:兩間)聯營公司所欠(詳情見 綜合財務報表附註20)。

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43. 則

AND POLICIES (continued)

(iii) Credit risk (continued)

(a) Impairment of trade receivables of manufacturing segment

> The Group measures loss allowances for trade receivables of manufacturing segment at an amount equal to lifetime ECLs, which is calculated using a provision matrix which is based on days past due for groupings of customer segments that have similar loss patterns.

> The following tables provide information about the Group's exposure to credit risk and ECLs for the trade receivables at the end of the reporting period:

#### 43. 財務風險管理目標及政策(續)

#### (iii) 信貸風險(續)

#### (a) 製造分類之貿易應收賬款減值

本集團按等於全期預期信貸虧 損之金額計量製造分類之貿易 應收賬款虧損撥備,該金額基於 具有類似虧損模式的客戶分類 組別逾期日數使用撥備矩陣計 量。

下表列載有關本集團於報告期 末之貿易應收賬款信貸風險及 預期信貸虧損資料:

2019	二零一九年	Expected loss rate 預期虧損率 %	Gross carrying amount 賬面總值 HK\$'000	Loss allowance 虧損撥備 HK\$'000
		%	千港元	千港元
Current	即期	0.5	93,273	500
0 – 30 days past due	逾期0至30日	0.6	14,272	81
31 – 90 days past due	逾期31至90日	0.7	1,206	8
Over 90 days past due	逾期90日以上	59.2	2,281	1,351
			111,032	1,940

#### **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續) **AND POLICIES** (continued)

#### (iii) Credit risk (continued)

(iii) 信貸風險(*續*)

- (a) Impairment of trade receivables of manufacturing segment (continued)
- ·
  (a) 製造分類之貿易應收賬款減值
  (續)

			Gross	
		Expected	carrying	Loss
2018	二零一八年	loss rate	amount	allowance
		預期虧損率	賬面總值	虧損撥備
		%	HK\$'000	HK\$'000
		%	千港元	千港元
Current	即期	0.2	77,906	135
0 – 30 days past due	逾期0至30日	0.6	24,062	135
31 – 90 days past due	逾期31至90日	13.8	5,738	64
Over 90 days past due	逾期90日以上	85.9	1,572	1,351
			109,278	1,685

Expected loss rates are based on actual loss experience over the past two years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, insurance coverage on doubtful debts and current conditions and the Group's view of economic conditions over the expected lives of the receivables. 預期虧損率乃基於過去兩年的 實際虧損經驗得出。該等比率已 作調整,以反映收集過往數據期 間內經濟狀況的差異、呆賬的保 險及現時狀況以及本集團對應 收款項預計年期內經濟狀況的 意見。

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## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE

# AND POLICIES (continued)

## (iii) Credit risk (continued)

(a) Impairment of trade receivables of manufacturing segment (continued)

> The following table reconciles the impairment loss of trade receivables of manufacturing segment arising from contracts with customers for the year:

43. 財務風險管理目標及政策(續)

#### (iii) 信貸風險(續)

(a) 製造分類之貿易應收賬款減值 (續) 下表為本年度客戶合約所產生 的製造分類貿易應收賬款減值 虧損之對賬:

		2019	2018
		二零一九年	二零一八年
		HK\$'000	HK\$'000
		千港元	千港元
At 1 January	於一月一日	1,685	1,641
Impairment loss recognised	已確認之減值虧損	274	64
Exchange realignment	匯兑調整	(19)	(20)
At 31 December	於十二月三十一日	1,940	1,685

Change in gross carrying amounts of the trade receivables during the year did not result in significant change in the loss allowance.

## (b) Impairment of financial assets not measured at FVTPL of treasury investment and financial service segments

The Group measures loss allowances for trade receivables, other receivables, loans to associates, loans receivables and note receivables of treasury investment and financial service segments using the general approach under HKFRS 9. Impairment of these financial assets was provided based on the "three-stage" model by referring to the changes in credit quality since initial recognition. 年內貿易應收賬款賬面總值變 動並無導致虧損撥備大幅變動。

(b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值

> 本集團使用香港財務報告準則 第9號下之一般法計量財務投資 及金融服務分類下貿易應收賬 款、其他應收款項、予聯營公司 之貸款、應收貸款及應收票據 之虧損撥備。該等金融資產根據 「三個階段」模式參考初次確認 後之信貸質素變動計提減值撥 備。

# **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續)

# AND POLICIES (continued)

(iii) Credit risk (continued)

(b) Impairment of financial assets not measured at FVTPL of treasury investment and

## *financial service segments* (continued) Financial assets that are not credit-impaired on initial recognition are classified in "Stage 1" and have their credit risk continuously monitored by the Group. The ECL is measured on a 12-month basis.

- If a significant increase in credit risk (as defined in accounting policy note 4(i)(ii) since initial recognition is identified, the financial asset is moved to "Stage 2" but it not yet deemed to be credit-impaired. The ECL is measured on lifetime basis.
- If the financial asset is credit-impaired (as defined in accounting policy note 4(i)(ii), the financial asset is then moved to "Stage 3". The ECL is measured on lifetime basis.
- At Stages 1 and 2, interest income is calculated on the gross carrying amount (without deducting the loss allowance). If a financial asset subsequently becomes credit-impaired (Stage 3), the Group is required to calculate the interest income by applying the effective interest method in subsequent reporting periods to the amortised cost of the financial asset (the gross carrying amount net of loss allowance) rather than the gross carrying amount.

## (iii) 信貸風險(*續*)

(b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續)

於初次確認時並無信貸減值之 金融資產分類為「第一階段」及 本集團持續監控其信貸風險。 預期信貸虧損按12個月基準計 量。

- 一 倘初次確認起識別出信 貸風險大幅增加(定義見 會計政策附註4(i)(ii)),則 金融資產轉移至「第二階 段」,但不視為信貸減值。 預期信貸虧損按全期基準 計量。
- 倘金融資產已信貸減值
   (定義見會計政策附註
   4(i)(ii)),則金融資產轉移
   至「第三階段」。預期信貸
   虧損按全期基準計量。
- 於第一及第二階段,利息
   收入按賬面總值(不扣減 虧損撥備)計量。倘金融
   資產於以後成為信貸減值
   (第三階段),本集團須於
   其後報告期間就金融資產
   之攤銷成本(賬面總值減
   虧損撥備淨額,而非賬面
   總值)使用實際利率法計
   算利息收入。

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE

43. 財務風險管理目標及政策(續)

# AND POLICIES (continued)

- (iii) Credit risk (continued)
  - (b) Impairment of financial assets not measured at FVTPL of treasury investment and
    - *financial service segments* (continued) The gross carrying amount of the financial assets of treasury investment and financial service segments, and thus the maximum exposure to loss, is as follows:
- (iii) 信貸風險(續)
  - (b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續) 財務投資及金融服務分類之金 融資產賬面總值(即虧損最大風

險)如下:

		12-month			
		ECLs		Lifetime ECLs	
		12個月預期			
		信貸虧損	숮	期預期信貸虧損	
		Stage 1	Stage 2	Stage 3	Total
		-	-	-	
		第一階段	第二階段	第三階段	總計
2019	二零一九年	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Trade receivables	貿易應收賬款	_	55,715	96,406	152,121
Other receivables	計入預付款項、按金及		,	,	,
included in	其他應收賬款之				
prepayments, deposits	其他應收款項				
and other receivables					
– Normal*	一正常*	297,774	-	-	297,774
– Doubtful*	一呆賬*	-	-	228,472	228,472
Loan receivables	應收貸款				
– Secured <sup>#</sup>	一有抵押#	653,371	567,585	438,831	1,659,787
becarea		176,660	507,565	430,031	1,059,767
Note receivables	應收票據				
<ul> <li>Secured<sup>#</sup></li> </ul>	一有抵押#	986,837	220,137	-	1,206,974
Loans to associates	予聯營公司之貸款	288,638	-	-	288,638
		2,226,620	843,437	763,709	3,833,766
		2,220,020	043,437	105,109	3,033,100

## **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續) AND POLICIES (continued)

(iii) Credit risk (continued)

- (b) Impairment of financial assets not measured at FVTPL of treasury investment and financial service segments (continued)
- (iii) 信貸風險(續)
  - (b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續)

		12-month			
		ECLs		Lifetime ECLs	
		12個月預期	_		_
		信貸虧損		期預期信貸虧損	
		Stage 1	Stage 2	Stage 3	Total
		第一階段	第二階段	第三階段	總計
2018	二零一八年	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Contract assets	合約資產	32,974	-	-	32,974
Trade receivables	貿易應收賬款	57,441	92,979	11,106	161,526
Other receivables	計入預付款項、按金及				
included in	其他應收賬款之				
prepayments, deposits	其他應收款項				
and other receivables					
– Normal*	一正常*	375,078	-	_	375,078
– Doubtful*	一呆賬*	_	-	208,533	208,533
Loan receivables	應收貸款				
– Secured <sup>#</sup>	一有抵押#	675,452	127,286	456,229	1,258,967
Note receivables	應收票據				
– Secured <sup>#</sup>	一有抵押#	360,000	_	_	360,000
Loans to associates	予聯營公司之貸款	201,730	32,393	-	234,123
		1,702,675	252,658	675,868	2,631,201

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (continued)

## (iii) Crodit rick (continued)

- (iii) Credit risk (continued)
  - (b) Impairment of financial assets not measured at FVTPL of treasury investment and

## financial service segments (continued)

- The credit quality of other receivables included in prepayments, deposits and other receivables is considered to be "normal" when they are not past due and there is no information indicating that the other receivables had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be "doubtful".
- Details of securities of loans receivables and note receivables are set out in notes 26 and 27 respectively.

During the year, ECLs of these receivables were assessed on individual basis. The expected loss rates applied to each class of financial asset above are summarised below:

## 43. 財務風險管理目標及政策(續)

- (iii) 信貸風險(續)
  - (b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續)
    - 倘計入預付款項、按金及其他 應收賬款之其他應收款項未 逾期及並無資料表示其他應 收款項自初次確認起信貸風 險大幅增加,則其信貸質素視 作「正常」。否則,金融資產之 信貸質素視作「呆賬」。
    - # 應收貸款及應收票據之抵押 詳情分別載於附註26及27。

本年度,該等應收款項之預期信 貸虧損按個別基準評估。用於上 述各類別金融資產之預期虧損 率概述如下:

		<b>2019</b> 二零一九年				018 一八年
			Default	Expected	Default	Expected
		Note	rate	loss rate	rate	loss rate
		附註	違約率	預期虧損率	違約率	預期虧損率
Stage 1	第一階段		2%	2%	2%	2%
Stage 2	第二階段	<i>(i)</i>	10%-30%	0%-30%	5%-20%	0%
Stage 3	第三階段	(ii)	95%-100%	21%-100%	82%-100%	9%-100%

## **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續) **AND POLICIES** (continued)

(iii) Credit risk (continued)

- (b) Impairment of financial assets not measured at FVTPL of treasury investment and financial service segments (continued) Notes:
  - No ECLs were recognised for trade receivables, note receivables and loan receivables classified in Stage 2 if the value of the collateral exceeds the carrying value of the receivables.
  - (ii) As at 31 December 2019, trade and loan receivables due from debtors under control of the same group with gross carrying amount of HK\$448,418,000 (2018: HK\$465,815,000) were in default and considered credit-impaired. The amount of ECLs was estimated with reference to the fair value of the rights to use of sea areas in the PRC held as security as at 31 December 2019 of HK\$1,707 million (2018: HK\$2,395 million) adjusted for estimated amount of charges imposed by other registered preferential creditors, irrecoverable interest income and time value of money.

#### (iii) 信貸風險(續)

- (b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續) 附註:
  - (i) 倘抵押品價值超出應收款項 賬面值,概無就分類為第二階 段之貿易應收賬款、應收票據 及應收貸款確認預期信貸虧 損。
  - 於二零一九年十二月三十一 (ii) 日,賬面總值為448,418,000 (二零一八年:465.815.000 港元)由相同集團控制之債務 人結欠的貿易應收賬款及應 收貸款已違約及視作信貸減 值。預期信貸虧損金額參考於 二零一九年十二月三十一日 持作抵押品的中國海域使用 權公平值1,707百萬港元(二 零一八年:2,395百萬港元) 估計,當中就其他註冊優先債 權人收取之估計金額、不可收 回利息收入及貨幣時間價值 作調整。

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## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE

43. 財務風險管理目標及政策(續)

# AND POLICIES (continued)

- (iii) Credit risk (continued)
  - (b) Impairment of financial assets not measured at FVTPL of treasury investment and

## financial service segments (continued)

The following table reconciles the impairment loss of trade receivables, other receivables, loan receivables, note receivables and loan to an associate of treasury investment and financial service segments that were not arising from contracts with customers for the year. (iii) 信貸風險(續)

## (b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續)

下表為本年度並非來自客戶合約之財務投資及金融服務分類 下貿易應收賬款、其他應收款 項、應收貸款、應收票據及予一 間聯營公司之貸款之減值虧損 對賬。

2019	二零一九年	Trade receivables	Note receivables	Other receivables	Loan receivables	Loans to associates 予聯營公司	Total
		貿易應收賬款	應收票據	其他應收款項	應收貸款	貸款	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
At 1 January	於一月一日	-	-	189,597	177,564	36,429	403,590
Reclassification	重新分類	-	-	32,393	-	(32,393)	-
Impairment loss recognised	已確認之減值虧損	34,694	22,014	10,145	118,256	-	185,109
At 31 December	於十二月三十一日	34,694	22,014	232,135	295,820	4,036	588,699
			Other	lo	an Lo	oans to	
			receivables	receivab		ociates	Total
2018	二零一八年				予聯	營公司	
		其	他應收款項	應收貸	款	貸款	總計
			HK\$'000	HK\$'0	00 HI	K\$'000	HK\$'000
			千港元	千港	元	千港元	千港元
At 1 January	於一月一日		-		-	-	-
Impairment loss recog	nised 已確認之減值	虧損	189,597	177,5	64	36,429	403,590
At 31 December	於十二月三十	- 日	189,597	177,5	64	36,429	403,590

## **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財務風險管理目標及政策(續) AND POLICIES (continued)

## (iii) Credit risk (continued)

*(b) Impairment of financial assets not measured at FVTPL of treasury investment and* 

#### financial service segments (continued)

The following significant changes in the gross carrying amounts of contributed to the increase in the loss allowances of the respective receivables during the year:

- (iii) 信貸風險(續)
  - (b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續)

下列賬面總值之重大變動導致 本年度相關應收款項虧損撥備 增加:

				Changes in los 虧損撥係			
		Trade	Note	Other	Loan	Loans to	
		receivables	receivables	receivables	receivables	associates	Total
2019	二零一九年					予聯營公司	
		貿易應收賬款	應收票據	其他應收款項	應收貸款	貸款	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
Changes in gross carrying amounts	g賬面總值變動						
At 1 January 2019	於二零一九年一月一日			189,597	177,564	36,429	403,590
Reclassification	瓜二令 几千 万 口 重新分類	-	-	32,393	177,504	(32,393)	405,590
		-	-	52,595	-	(52,595)	-
Origination of new receivables net of those	產生新應收款項扣除						
	已結付應收款項	0.645		2 000	40.000		24 507
settled	林均大体上附印为	8,615	-	2,000	10,982	-	21,597
Increase in receivables	轉移至第二階段之						
moved to stage 2	應收款項增加	-	22,014	-	-	-	22,014
Increase in receivables	轉移至第三階段之						
moved to stage 3	應收款項增加	17,979	-	-	-	-	17,979
Recovery of debts	收回債務	-	-	(12,454)	(1,003)	-	(13,457)
Other change: increase	其他變動:預期						
in expected loss rate	虧損率增加	8,100	-	20,599	108,277	-	136,976
At 31 December	於十二月三十一日	34,694	22,014	232,135	295,820	4,036	588,699

## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE AND POLICIES (continued)

# (iii) Credit risk (continued)

(b) Impairment of financial assets not measured at FVTPL of treasury investment and

financial service segments (continued)

43. 財務風險管理目標及政策(續)

#### (iii) 信貸風險(續)

(b) 財務投資及金融服務分類之並 非按公平值計入損益計量之金 融資產減值(續)

		Changes in loss allowances 虧損撥備變動					
		Other	Loan	Loans to			
2018	二零一八年	receivables	receivables	associates 予聯營公司	Total		
		其他應收款項	應收貸款	貸款	總計		
		HK\$'000	HK\$'000	HK\$'000	HK\$'000		
		千港元	千港元	千港元	千港元		
Changes in gross	賬面總值變動						
carrying amounts							
Origination of new	產生新應收款項扣除						
receivables net of those	已結付應收款項						
settled		22,494	177,564	-	200,058		
Increase in receivables	轉移至第三階段之						
moved to stage 3	應收款項增加	156,611	-	32,393	189,004		
Other change: increase	其他變動:預期						
in expected loss rate	虧損率增加	10,492	-	4,036	14,528		
At 31 December	於十二月三十一日	189,597	177,564	36,429	403,590		

#### (iv) Liquidity risk

The Group adopts a prudent liquidity risk management policy to regularly monitor current and expected liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term. The Group also relies on the continuous financial support from the banks and third party lenders and the management closely monitors its liquidity risk. Accordingly, the directors of the Company considered that the Group's liquidity risk is properly addressed and therefore prepared the consolidated financial statements on a going concern basis.

#### (iv) 流動資金風險

本集團採納謹慎之流動資金風險管 理政策,以定期監察現時及預期流動 資金需求,以及其遵守借貸契諾之情 況,以確保其維持足夠現金儲備,並 獲主要金融機構承諾提供充裕之備 資金,從而應付其短期及更長期流動 資金需求。本集團亦倚賴銀行及第三 方貸款人之持續財務支援,而管理層 密切監察其流動資金風險。因此,本 公司董事認為,本集團之流動資金風 險已妥為控制,故可按持續經營基準 編製綜合財務報表。

# 43. FINANCIAL RISK MANAGEMENT OBJECTIVE

# AND POLICIES (continued)

## (iv) Liquidity risk (continued)

The following table details the remaining contractual maturity at the end of the reporting period of the Group's non-derivative financial liabilities, which are based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate at the end of reporting period.

## E 43. 財務風險管理目標及政策(續)

#### (iv) 流動資金風險(續)

下表詳列於報告期末本集團之非衍生 金融負債之餘下合約到期日之詳情。 該表乃根據本集團可能被要求付款之 最早日期,按金融負債之未貼現現金 流量得出。該表包括利息及本金現金 流量。倘利率屬浮息,則未貼現金額 乃自於報告期末之利率得出。

	Weighted average interest rate 加權平均利率 % %	Within 1 year or on demand 一年內或 按要求 HK\$ <sup>*</sup> 000 千港元	1 to 5 years 一至五年 HK\$'000 千港元	Total contractual undiscounted cash flow 合約未貼現 現金流量總額 HK\$'000 千港元	Carrying amount 賬面值 HK\$'000 千港元
2019二零一九年Non-derivatives:非衍生工具:Trade payables貿易應付賬款Other payables其他應付賬款Loans from directors董事貸款Borrowings借款	- 0 - 7 2.6 - 8	113,319 245,423 106,359 1,033,712 1,498,813	- - 762,004 762,004	113,319 245,423 106,359 1,795,716 2,260,817	113,319 245,423 91,055 1,628,256 2,078,053

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## 43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.

## 43. 財務風險管理目標及政策(續)

AND POLICIES (continued) (iv) Liquidity risk (continued)

(iv) 流動資金風險(續)

		Weighted average interest rate 加權平均利率 % %	Within 1 year or on demand 一年內或 按要求 HK\$'000 千港元	1 to 5 years 一至五年 HK\$'000 千港元	Total contractual undiscounted cash flow 合約未貼現 現金流量總額 HK\$'000 千港元	Carrying amount 賬面值 HK\$'000 千港元
2018 Non-derivatives: Trade payables Other payables Loans from a director Loan from a related company Borrowings Financial guarantees	<b>二零一八年</b> 非衍生工具: 貿易應付損款 一名董聯公司貸款 一間關聯公司貸款 借款 財務擔保	- - 7 3 1 -7.5 -	131,139 538,763 86,384 204,882 782,449 12,377	- - 456,238 127,706	131,139 538,763 86,384 204,882 1,238,687 140,083	131,139 538,763 86,351 200,000 1,205,451 –
			1,755,994	583,944	2,339,938	2,161,704

#### (v) Macroeconomic risk

The Group is operating in a highly competitive business and economic environment, in particular, the manufacturing segment. Manufacturing segment is greatly affected by its customers which are highly volatile combined with the rising labour and production costs. The Group's manufacturing segment has to compete with is competitors on various factors such as product variety, product performance, customer service, quality, pricing, new product innovation, timely delivery and brand recognition.

#### (v) 宏觀經濟風險

本集團在競爭激烈的行業及經濟環境 下經營,當中以製造分類為甚。製造 分類易受客戶影響,動盪不穩,此外 勞工及生產成本亦不斷上漲。本集團 的製造分類必須與其競爭對手在多類 不同因素方面競爭,例如產品種類、 產品表現、客戶服務、品質、定價、產 品創新、按時付運及品牌認可度。

## **43. FINANCIAL RISK MANAGEMENT OBJECTIVE 43.** 財利 AND POLICIES (continued)

#### (v) Macroeconomic risk (continued)

On the other hand, volatility in Hong Kong securities market may affect the Group's performance on listed securities investments resulting in fluctuations in unrealised fair value gains or losses. An interest rate hike is highly likely and this will affect not only the Group's cost of borrowings but also costs of purchase of materials.

## 44. CAPITAL RISK MANAGEMENT

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2019 and 31 December 2018.

## **43. 財務風險管理目標及政策**(續)

#### (v) 宏觀經濟風險(續)

另一方面,香港證券市場波動可能會 影響本集團上市證券投資的表現,導 致未變現公平值收益或虧損波動。利 率極有可能攀升,不僅將影響本集團 的借貸成本,亦對材料採購成本有所 衝擊。

## 44. 資本風險管理

本集團資本管理之主要目標為保障本集團 持續經營之能力,以及維持穩健資本比率 以支持其業務及提高股東價值。

本集團管理其資本結構,並因應經濟狀況 變動作出調整。為維持或調整資本結構, 本團可能調整向股東派發之股息,向股東 退還資本或發行新股份。於截至二零一九 年十二月三十一日及二零一八年十二月 三十一日止年度內並無更改資本管理目 標、政策或過程。

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#### **44. CAPITAL RISK MANAGEMENT** (continued)

The Group monitors its capital using a gearing ratio, which is net debt divided by the total capital plus net debt. The Group's policy is to maintain the gearing ratio of not more than 80%. Net debt includes trade payables, other payables and accruals, borrowings, loans from directors and loan from a related company, less bank balances and deposits. Capital represents total equity. The gearing ratios as at the end of reporting period were as follows:

## 44. 資本風險管理(續)

本集團採用資本負債比率(即負債淨額除 以資本總額加負債淨額)監察其資本。本 集團之政策為維持資本負債比率不超過 80%。負債淨額包括貿易應付賬款、其他 應付賬款及應計費用、借款、董事貸款, 以及一間關聯公司貸款,減銀行結餘及存 款。資本指權益總額。於報告期末之資本 負債比率如下:

		2019 二零一九年 HK\$′000 千港元	2018 二零一八年 HK\$'000 千港元
Trade payables	貿易應付賬款	113,319	131,139
Other payables and accruals	其他應付賬款及應計費用	245,423	538,763
Borrowings	借款	1,628,256	1,205,451
Loans from directors	董事貸款	91,055	86,351
Loan from a related company	一間關聯公司貸款	-	200,000
Less: Bank balances and deposits	減:銀行結餘及存款	(19,449)	(134,031)
Net debt	負債淨額	2,058,604	2,027,673
Total capital	資本總額	2,178,782	2,846,151
Total capital and net debt	資本總額及負債淨額	4,237,386	4,873,824
Gearing ratio	資本負債比率	49%	42%

## 45. RETIREMENT BENEFIT SCHEMES Hong Kong

The Group participates in both a defined contribution scheme which is registered under the Occupational Retirement Scheme Ordinance (the "ORSO Scheme") and a Mandatory Provident Fund Scheme (the "MPF Scheme") established under the Mandatory Provident Fund Ordinance. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees. Employees who were members of the ORSO Scheme prior to the establishment of the MPF Scheme were offered a choice of staying within the ORSO Scheme or switching to the MPF Scheme, whereas all new employees joining the Group on or after 1 December 2000 are required to join the MPF Scheme.

The ORSO Scheme is funded by monthly contributions from both employees and the Group based on a specified percentage of the employee's basic salary, depending on the length of service with the Group. Where there are employees who leave the ORSO Scheme prior to vesting, the contributions payable by the Group are reduced by the amount of forfeited contributions. No forfeited contributions were utilised in this manner for both years.

For members of the MPF Scheme, the Group contributes 5% of relevant payroll costs to the scheme, which contribution is matched by the employees subject to a limit of HK\$1,500 since 1 June 2014.

#### The PRC

The employees of the Group in the PRC are members of state-managed retirement benefit schemes operated by the local governments in the PRC. The Group is required to contribute a specified percentage of the payroll costs to the retirement benefit schemes to fund the benefits. The only obligation of the Group with respect to the retirement benefit schemes is to make the specified contributions.

## 45. 退休福利計劃 香港

本集團同時參加根據職業退休保障計劃條 例登記之定額供款計劃(「職業退休保障計 劃」),以及根據強制性公積金條例成立之 強制性公積金計劃(「強積金計劃」)。該等 計劃之資產與本集團之資產分開持有,並 由受託人管理。倘僱員於強積金計劃成立 前已經成為職業退休保障計劃之成員,則 可選擇繼續選用職業退休保障計劃或轉而 參加強積金計劃,而於二零零零年十二月 一日或之後加盟本集團之所有新僱員均須 參加強積金計劃。

職業退休保障計劃同時由僱員及本集團按 僱員基本薪金之指定百分比(視乎有關僱 員於本集團之服務年期而定)每月作出供 款。倘僱員在可取回供款前退出職業退休 保障計劃,則被沒收之供款會用作扣減本 集團應付之供款。於兩個年度內概無按此 方式動用被沒收供款。

至於強積金計劃成員方面,本集團會就有 關僱員薪資成本之5%向該計劃作出供款, 而僱員亦會同時作出相應金額之供款,自 二零一四年六月一日起上限為1,500港元。

#### 中國

本集團之中國僱員為中國地方政府營運之 國家管理退休福利計劃之成員。本集團須 按薪資成本之指定百分比向退休福利計劃 作出供款,從而為福利提供資金。本集團 對於該等退休福利計劃之唯一責任是作出 指定供款。

## 46. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACITIVITES

46. 融資活動產生之負債對賬

		Lease liabilities 租賃負債 ( <i>Note 19)</i> ( <i>附註19)</i> HK\$'000 千港元	Borrowings 借款 (Note 30) (附註30) HK\$'000 千港元	Loan from a related company 一間關聯 公司貸款 (Note 31) (附註31) HK\$'000 千港元	Loans from directors 董事貸款 (Note 32) (附註32) HK\$'000 千港元	Interest payable 應付利息 HK\$'000 千港元
At 1 January 2019 as originally presented Initial application of HKFRS 16 <i>(Note 2(a))</i>	於二零一九年一月一日 (按原先呈列) 初始應用香港財務報告 準則第16號 <i>(附註2(a))</i>	- 19,070	1,205,451	200,000	86,351	48,755
At 1 January 2019 (restated)	於二零一九年一月一日 (經重列)	19,070	1,205,451	200,000	86,351	48,755
Changes from cash flows: New borrowings Repayment of borrowings Repayment of loan interests Lease payments	<b>現金流量變動:</b> 新造借款 償還借款 償還貸款利息 租賃付款	- - (11,485)	945,629 (713,274) – –	- - -	1,000 (2,366) – –	- - (39,551) -
Total changes from financing cash flows:	融資現金流量變動總額:	(11,485)	232,355	-	(1,366)	(39,551)
<b>Other change:</b> Reclassification New leases Modification of Lease Interest expenses	<b>其他變動</b> : 重新分類 新租賃 租賃修改 利息開支	- 11,516 (3,542) 2,927	200,000 _ _ _	(200,000) _ _ _	- - 6,137	- - 70,148
		10,901	200,000	-	6,137	70,148
Exchange adjustments:	匯兑調整:	(59)	(9,550)	-	(67)	(1,078)
At 31 December 2019	於二零一九年 十二月三十一日	18,427	1,628,256	-	91,055	78,274

## 46. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACITIVITES (continued)

46. 融資活動產生之負債對賬(續)

At 31 December 2018	於二零一八年十二月 三十一日	1,205,451	200,000	86,351	48,755
Exchange adjustments:	匯兑調整:	(10,045)	_	_	_
Interest expenses	利息開支	-	-	5,957	80,613
Other change:	其他變動:				
Total changes from financing cash flows:	融資現金流量變動總額:	(31,247)	_	(6,225)	(75,375)
Repayment of loan interests	償還貸款利息		-	(3,024)	(75,375)
Repayment of borrowings	前逗佰款	(296,165)	_	(3,201)	_
Changes from cash flows: New borrowings	<b>現金流量變動:</b> 新造借款	264,918			
At 1 January 2018	於二零一八年一月一日	1,246,743	200,000	86,619	43,517
		千港元	千港元	千港元	千港元
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		(Note 30) ( 附註30)	(Note 31) ( 附註31)	(Note 32) ( 附註32)	
		借款	公司貸款	一名董事貸款	應付利息
		Borrowings	company 一間關聯	a director	payable
			Loan from a related	Loans from	Interest

二零一九年年報 港橋金融控股有限公司

## **47. DIVIDEND**

The directors do not recommended a final dividend for the current year.

## **48. CAPITAL AND OTHER COMMITMENTS**

As at 31 December 2019 and 2018, the Group had no material capital and other commitments.

## **49. EVENT AFTER THE REPORTING PERIOD**

Since the outbreak of Coronavirus Disease 2019 ("COVID-19 outbreak") in early 2020, a series of precautionary and control measures have been and continued to be implemented across the PRC. The epidemic caused temporary disruption in business since then. It may foresee temporary impact on the sale and operation of the manufacturing segment and financial services segment in the first half year of 2020. As at the date of this announcement, the Group was not aware of any material effect on the financial results of the Group as a result of the COVID-19 outbreak. The Group will actively work utmost on epidemic prevention and control, and daily operation management to reduce the impact of the epidemic on the Group's operations and financial performance.

## **50. APPROVAL OF FINANCIAL STATEMENTS**

The financial statements were approved and authorised for issue by the Board of Directors on 27 March 2020.

- 47. 股息
  - 董事會不建議就本年度派付末期股息。

# 48. 資本及其他承擔

於二零一九年及二零一八年十二月三十一 日,本集團並無重大資本及其他承擔。

## 49. 報告期後事項

- 由二零二零年初2019冠狀病毒病爆發 (「COVID-19爆發」)以來,全中國已實施 一系列防控措施,並將繼續執行。自此以 後,疫情導致業務暫時中斷,可以預計於 二零二零年上半年對製造分類及金融服務 分類之銷售及營運造成暫時的影響。於本 公告日期,本集團並不知悉由於COVID-19 爆發而對本集團之財務業績造成任何重大 影響。本集團將於疫情防控及日常經營管 理方面積極努力,務求減輕疫情對本集團 營運及財務表現之影響。
- 50. 批准財務報表 董事會於二零二零年三月二十七日批准及 授權刊發本財務報表。

31 December 2019 二零一九年十二月三十一日

A summary of the published results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited financial statements, is set out below. 本集團於過去五個財政年度摘錄自已刊發經審 核財務報表之已刊發業績以及資產及負債概要 載列如下。

		2019	2018	2017	2016	2015
		二零一九年	二零一八年	二零一七年	二零一六年	二零一五年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
Revenue	收入	208,941	388,892	1,347,408	803,194	566,630
(Loss)/profit before income tax	所得税抵免/(支出)前					
credit/(expense)	(虧損)/溢利	(602,600)	(509,579)	557,316	222,208	15,868
Income tax (expense)/credit	所得税(支出)/抵免	(56,086)	81,911	(101,203)	(47,036)	(2,413)
(Loss)/profit for the year	本年度(虧損)/溢利	(658,686)	(427,668)	456,113	175,172	13,455
(Loss)/profit attributable to:	以下人士應佔(虧損)/					
(), p	溢利:					
Owners of the Company	本公司擁有人	(658,619)	(427,668)	456,113	177,228	17,904
Non-controlling interests	非控股權益	(67)	-	-	(2,056)	(4,449)
Assets and liabilities	資產及負債					
Total assets	資產總值	4,496,887	5,150,896	5,463,624	2,791,497	807,117
Total liabilities	負債總額	(2,318,105)	2,304,745)	(2,142,666)	(1,624,119)	(466,808)
Total net assets	資產淨值總額	2,178,782	2,846,151	3,320,958	1,167,378	340,309

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境,社會及管治報告

HKBridge Financial Holdings Limited with its subsidiaries (hereafter "**HKBridge**", the "**Group**" or "**We**") has substantially grown its businesses spanning from Printed Circuit Board ("**PCB**") manufacturing to financial services. Aiming to become an Asia's leading asset manager and maintain our competitive edge in PCB industry, we are committed to integrating sustainability principles into our strategic planning and daily operation through transparent measures, in view of delivering enduring value to our major stakeholders – shareholders, employees, customers, and the wider society. Therefore, we attach great importance to employee care, business integrity, customer satisfaction, environment conservation, and community engagement with explicit missions and objectives. 港橋金融控股有限公司及其附屬公司(下文統稱「**港橋**」、「本集團」或「我們」)之業務增長顯 著,由印刷線路板(「印刷線路板」)製造橫跨金 融服務。我們致力以透明的措施將可持續發展 原則融入戰略規劃及日常營運中,矢志成為亞 洲領先之資產經理及於印刷線路板行業保持競 爭優勢,為主要持份者一股東、僱員、客戶及廣 大社會提供持久價值。因此,我們高度重視員工 關懷、商業道德、客戶滿意度、環境保護及社區 參與,並對此有明確使命及目標。



Having a deep ambition to construct long-term trusted ties with our stakeholders in the community, the Group is pleased to publish our fifth environmental, social and governance ("**ESG**") report (the "**Report**") summarizing our ESG performance and initiatives. 本集團欣然刊發第五份概述本集團環境、社會 及管治(「ESG」)績效及舉措之ESG報告(「**報** 告」),冀能與本集團於社區內之持份者建立長 久信任關係。

## **SCOPE OF THE REPORT**

The Report examines the Group's ESG management approaches, environmental and social performance and material topics during the period from 1 January to 31 December, 2019 (the "**Reporting Period**", "**2019**") with the scope of our significant operation including core activities in Hong Kong and the PCB business segment in Mainland China.

### **REPORTING STANDARD**

The Report has been prepared in accordance with the "Comply or Explain" provisions of the Environmental, Social and Governance Reporting Guide under Appendix 27 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("**HKEx ESG Reporting Guide**"). The Report has been reviewed and approved by the board of directors of the Company.

## **CONTACT & FEEDBACK**

The Group believes a strong trusted relationship with our community is critical for our business sustainability. We strive to manage the Company with the best interests of our stakeholders; therefore, we treasure your feedback on this ESG report and our sustainability performance. If you have any comments or suggestions, please feel free to contact us via info@hkbridge.com.hk.

#### 報告範圍

本報告審視本集團於二零一九年一月一日至 十二月三十一日期間(「**報告期間**」、「**二零一九 年**」)之ESG管理方法、環境及社會績效以及主要 議題,範圍涵蓋本集團之重大營運業務,包括於 香港之核心業務及中國內地之印刷線路板業務 分部。

## 報告準則

報告已根據香港聯合交易所有限公司證券上市 規則附錄27項下之環境、社會及管治報告指引 (「**聯交所ESG報告指引**」)之「不遵守就解釋」條 文編製。報告已經本公司董事會審閱及批准。

## 聯繫與反饋

本集團深信與社區緊密之信任關係對業務穩定 發揮重大作用。我們致力為持份者的最大利益管 理本公司;因此,我們珍惜 閣下對本ESG報告 及本集團可持續發展表現之反饋意見。如 閣下 有任何意見或建議,請發電郵至info@hkbridge. com.hk。

## **STAKEHOLDER ENGAGEMENT**

HKBridge understands the best way to manage its business is having a strong collaboration with its stakeholders; thus values their interests and views, and above all, their participation.

To identify stakeholders' insights and concerns in relevance to business operation, the Group has been maintaining regular communication with the major stakeholders through various channels, which are illustrated in the table below:

## 持份者參與

港橋明白管理其業務之最佳方法為與其持份者 維持緊密合作關係;因此,港橋重視持份者之利 益及意見,以及最重要-彼等之參與。

為識別持份者對相關業務營運之了解及關注, 本集團一直透過下表所示之各種渠道與主要持 份者保持定期溝通:

Types of stakeholder group 持份者組別類別	· group Communication channels 溝通渠道	
Investors and shareholders 投資者及股東	<ul> <li>Company website 公司網站</li> <li>Company's announcements 公司公告</li> <li>Annual general meeting 股東週年大會</li> <li>Annual and interim reports 年報及中期報告</li> </ul>	
Customers 客戶	<ul> <li>Company website 公司網站</li> <li>Customer direct communication 與客戶直接溝通</li> <li>Customer feedback and complaints 客戶反饋及投訴</li> <li>Customer satisfaction surveys 客戶滿意度調查</li> </ul>	
Employees 僱員	<ul> <li>Training and orientation 培訓及迎新</li> <li>Emails and opinion box 電郵及意見箱</li> <li>Regular meetings 定期會議</li> <li>Employee performance evaluation 員工表現評估</li> <li>Employee activities 員工活動</li> </ul>	

Types of stakeholder group 持份者組別類別	Communication channels 溝通渠道		
Suppliers and business partners 供應商及業務夥伴	<ul> <li>Selection assessment 甄選評估</li> <li>Procurement process 採購流程</li> <li>Performance assessment 表現評估</li> <li>Regular communication with business partners (e.g. emails, meetings, on-site visit etc.) 與業務夥伴定期溝通(如通過電郵、會議及實地考察等)</li> </ul>		
Government authorities and regulators 政府部門及監管機構	<ul> <li>Documented information submission 提交紀錄資料</li> <li>Compliance inspections and checks 合規巡查及檢查</li> <li>Regular meetings/luncheons with local government representatives 與當地政府代表定期舉行會議/午餐會</li> <li>Forums, conferences and workshops 論壇、會議及研討會</li> </ul>		
Non-governmental organizations 非政府組織	<ul> <li>Emails 電郵</li> <li>Phones 電話</li> <li>Charity donations and voluntary services 慈善捐贈及志願服務</li> </ul>		
Communities 社區	<ul> <li>Company website 公司網站</li> <li>Community activities 社區活動</li> </ul>		
Media 媒體	<ul> <li>Company website 公司網站</li> <li>Company's announcements 公司公告</li> </ul>		

#### **MATERIALITY ASSESSMENT**

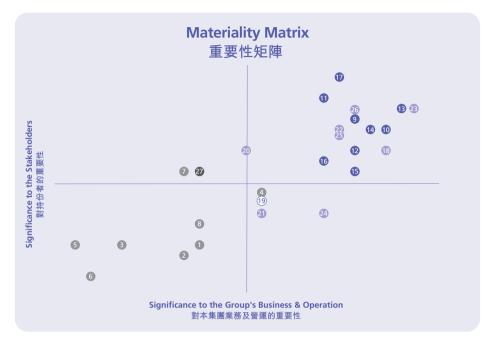
In order to identify the ESG issues that are material to the Group in formulating appropriate ESG strategies on ESG management and determining the direction of the Report, the Group has commissioned an independent consultant to conduct a materiality assessment in form of an online questionnaire. Both our internal and external stakeholders (e.g. board of directors, investors, and employees) were invited to fill in the questionnaire and score the identified twenty seven ESG issues in accordance with their relevance and importance to the business operation and the stakeholders themselves respectively. Based on the materiality of each of the ESG issues expressed by the stakeholders, the ESG issues are prioritized and shown in the materiality matrix below. The issues which fell in the upper right corner of the matrix were defined as the topics that matter most to the Group's business operation and our stakeholders are concerned about.

## 重要性評估

為識別對本集團而言屬重要的ESG議題,以就 ESG管理制定適當的ESG策略及釐定報告方向, 本集團已委託獨立顧問透過網上問卷進行重要 性評估。本集團邀請內外部持分者(如董事會、 投資者及僱員)填寫問卷,並分別根據其對業務 營運及持分者自身的相關性及重要性對已識別 的二十七個ESG議題進行評分。根據持分者對各 ESG議題所述的重要性,於下述重要性矩陣中確 定優先次序及列示。矩陣右上角的議題定義為 對本集團業務營運最為重要,且為持分者最為 關注的議題。



The materiality matrix based on the received responses and 重要性矩陣乃基於所接獲之回應及分析結果。 analysis result.



	Environment 環境	Social 社會				
	Environment 垠児	Employment 僱傭	Operation 營運			
1.	Air emission 廢氣排放	9. Labour rights 勞工權利	18. Customer satisfaction 客戶滿意度			
2.	Greenhouse gas emission 溫室氣體排放	10. Labour-management relations 勞資關係	19. Customer service quality & complaints handling			
3.	Climate change 氣候變化	11. Employee retention 挽留員工	客戶服務質素及投訴處理 20. Customer health and safety 客戶健康與安全			
4.	Energy efficiency 能源效率	<ol> <li>Diversity and equal opportunity 多元化及平等機會</li> </ol>	21. Marketing and product and service labelling compliance			
5.	Water & effluents 水資源及污水	13. Non-discrimination 不歧視	遵守市場推廣及產品與服務標籤的法規			
6.	Use of materials 材料使用	14. Occupational health and safety 職業健康與安全	22. Intellectual property 知識產權			
7.	Waste management 廢物管理	15. Employee training 員工培訓	<ol> <li>Customer privacy and data protection 客戶私隱及數據保護</li> </ol>			
8.	Environmental compliance	16. Employee development	<ol> <li>Responsible supply chain management 負責任的供應鏈管理</li> </ol>			
	<ul> <li>環境合規</li> <li>員工發展</li> <li>17. Prevention of child labour &amp; forced labour</li> <li>防止童工及強制勞工</li> </ul>	25. Business ethics 商業道德				
		的止重工及强则分工	26. Socio-economic compliance 遵守社會經濟法規			
			Community 社區			
			27. Community investment 社區投資			

According to the results of the materiality matrix, the Group should focus on customer privacy and data protection, nondiscrimination, prevention of child labour & forced labour, labour-management relations, socio-economic compliance, occupational health and safety, employee retention, labour rights, customer satisfaction, diversity and equal opportunity, employee training, intellectual property, business ethics, and employee development. Looking forward, the Group will continue to review and develop corresponding ESG policies and targets, as well as optimizing the ESG reporting disclosure in order to pursue continuous improvement in our ESG performance in future.

#### **RESPECTING OUR EMPLOYEES**

HKBridge believes attracting and retaining talents is the key to our business sustainable development; thus, employment conditions and standards have always been our prime concerns aligned with the materiality matrix above. We endeavour to construct a quality workplace which values communication, innovation, execution, and diversity. Besides, we respect and treat our people with dignity in accordance with relevant local laws and international industrial standards, including Hong Kong Employment Ordinance, the Labour Law and the Labour Contract Law of the PRC, and Electronic Industry Citizenship Coalition ("**EICC**") Code of Conduct. 根據重要性矩陣之結果,本集團應關注客戶私隱 及數據保護、不歧視、防止童工及強制勞工、勞 資關係、遵守社會經濟法規、職業健康與安全、 挽留員工、勞工權利、客戶滿意度、多元化及平 等機會、員工培訓、知識產權、商業道德及員工 發展。展望未來,本集團將繼續檢討及制定相應 之ESG政策及目標以及優化ESG報告披露,以於 未來持續改善ESG績效。

## 尊重員工

港橋深信吸引及挽留人才為可持續發展業務之 關鍵:因此,招聘條件及準則一直為本集團與上 述重要性矩陣一致之主要關注事項。我們致力 建立優質工作場所,當中重視溝通、創新、執行 力及多元化。此外,我們根據相關地方法例及國 際行業標準(包括香港僱傭條例、中國勞動法 及勞動合同法及電子行業公民聯盟(Electronic Industry Citizenship Coalition)(「EICC」)行為 準則)尊重對待員工。



## **EMPLOYMENT PRACTICES**

The Group has developed a broad range of responsible employment practices beyond the regulatory minimum within our organization by the implementation of employmentrelated policies and procedures, including "Staff Handbook", "Human Resources Management System" and "Labour and Ethics Management Procedure". These policies specify our standards concerning employee compensation and dismissal, recruitment and promotion, working hours, vacations, equal opportunity, diversity, anti-discrimination, and other benefits and welfare, as well as prevention of child and forced labour. The Human Resources Department is responsible for supervising the enforcement of the above policies, and organizing training to interpret policies for each new hires.

We believe competitive remuneration packages are crucial to motivate and retain our talents. The Group conducts reviews and benchmarking on the staff remuneration against the peers regularly to ensure its competitiveness in the market. Monthly monetary bonus and discretionary bonus are granted to eligible employees, depending on their performance. Apart from the attractive base wages, all employees are entitled to comprehensive insurance coverage (eg. Five social insurance schemes and one housing fund in PRC, and medical and life insurance in Hong Kong), overtime compensation and allowances etc. We also offer adequate family leave benefits, including marriage and maternity leaves, and stipulate appropriate working hours to ensure a work-life balance workplace.

#### 僱傭常規

本集團已透過實施僱傭相關政策及程序(包括 「員工手冊」、「人力資源管理制度」及「勞工及 道德管理程序」),制定範圍廣泛之負責任僱傭 常規,其範圍大於組織內部之最低法規要求。 該等政策訂明有關僱員補償及解僱、招聘及晉 升、工時、休假、平等機會、多元化、反歧視以及 其他福利之準則以及預防童工及強制勞工之措 施。人力資源部負責監察上述政策之執行,並組 織培訓向每名新入職員工解釋政策。

我們相信具競爭力之薪酬待遇對激勵及挽留人 才而言至關重要。本集團定期檢討及以同業為 標準衡量員工薪酬,以確保其於市場上之競爭 力。月度獎金及酌情花紅會視乎員工表現授予 合資格員工。除具吸引力之基本工資外,所有僱 員均有權享有綜合保險(如中國之五險一金及 香港之醫療及人壽保險)、加班補償及津貼等。 我們亦提供豐厚家庭休假福利,包括結婚假及 產假,並規定適當工時,以確保一個工作與生活 之間達致平衡的工作場所。 At HKBridge, fair and anti-discrimination are our workplace values. We insist on solely scrutinizing candidates' competency, experience, and personal performance with strict prohibition against discrimination in any form in relation to recruitment, remuneration, promotion and transfer, dismissal or retirement process. There is zero tolerance on any kind of discriminatory behaviour, harassment or victimization at HKBridge, on the basis of but not limited to age, gender, religion, race, decent or place of birth, physical disability, sexual orientation. An employee is only dismissed for fair reasons such as lack of competence or infringement of company polices. HKBridge is also committed to providing equal opportunities for all employees in all aspects of their work, from recruitment, training to performance evaluation. A whistle-blowing system is in place with a dedicated team to investigate any unfair treatment and take prompt actions.

In terms of labour rights, we advocate the freedom of work and human rights. We have established stringent procedures for verifying candidates' identity before they are officially on board to ensure they have reached the statutory required age. All staff must be employed on a voluntary basis by entering into employee contract, and they are able to terminate their employment with requested notice or pay in lieu of notice. In addition, the Group supports freedom of association and collective bargaining.

Besides, the Group seeks to promote a cohesive and harmonious labour and management relationship with the belief that mutual trust is the pre-requisite of employees' loyalty. We communicate with our staff regularly through staff meeting, collecting opinions from the suggestion box and conducting employee satisfaction survey bi-annually to identify their needs and concerns. Their views and recommendations are highly valued for advancing our working conditions. Furthermore, our staff can also enjoy a wide range of recreational facilities such as library and basketball court in the factory to take a break from their work. 於港橋,公平及反歧視為於工作場所中之價值 觀。我們於招聘、薪酬、晉升及職位調動、解僱 或退任過程中仔細審議人選之能力、經驗及個人 表現,嚴禁任何形式之歧視。港橋對基於(但不 包括)年齡、性別、宗教、種族、尊嚴或出生地、 身體殘疾、性取向之任何形式之歧視行為、騷擾 及受害行為採取零容忍態度。僱員僅會因公平 理由而被解僱,如能力不足或違反公司政策。港 橋亦致力於僱員工作上之所有層面為全體僱員 提供平等機會,由招聘、培訓至表現評估。本集 團制定舉報制度,並有專責團隊調查任何不公 平對待,並採取迅速行動。

就勞工權利而言,我們提倡工作自由及人權。我 們已制定嚴格程序,於應徵者正式入職前核實 應徵者身份,以確保其已達法定年齡。所有員工 必須自願以訂立僱傭合約之方式獲聘,且可透 過遞交離職通知或支付代通知金終止僱傭。此 外,本集團支持工會自由及集體協商。

此外,本集團力求促進具凝聚力及和諧之勞工 及管理層關係,深信互信為僱員忠誠之先決條 件。我們透過員工會議、從意見箱收集意見及每 兩年進行僱員滿意度調查之方式與員工定期溝 通,以了解彼等之需求及關注事宜。員工意見及 建議對完善本集團之工作環境極為寶貴。此外, 員工可於工廠享用多項娛樂設施,例如圖書館 及籃球場,以從工作中稍作休息。 During the Reporting Period, the Group was not aware of any material breach of applicable laws and regulations concerning compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, antidiscrimination, other benefits and welfare and the use of child labour and forced labour.

Perceiving a safe and healthy workplace is the cornerstone of our business operation, we possess a scrupulous standard

beyond a full compliance with Law of the PRC on Safe

Production, Law of the PRC on the Prevention of Occupational

Diseases and Work Safety Law of the PRC. The Group's plant has obtained the OHSAS 18001 certification, the health,

safety and environment ("HSE") management system of which

systemically identifies, manages and mitigates safety risks in the

production cycle. In order to minimize occupational injury and

illness at root, we also engage in raising staff awareness on safe operation through regular trainings, especially for the new hires

Healthy and Safe Workplace

to ensure regulatory compliance.

於報告期間,本集團概不知悉有任何嚴重違反有 關補償及解僱、招聘及晉升、工時、休息期間、 平等機會、多元化、反歧視、其他福利以及使用 童工及強制勞工之適用法律及法規之情況。

#### 健康及安全的工作場所

我們視安全及健康的工作場所為業務營運之基 石,故採納超出全面遵守中國安全生產法、中國 職業病防治法及中國工作安全法之嚴格準則。 本集團之廠房已取得OHSAS 18001認證,其健 康、安全及環境(「HSE」)管理系統系統化地識 別、管理及降低生產週期之安全風險。為從根本 上盡量減少工傷及疾病,我們亦透過定期培訓 積極提高員工(尤其是新入職員工)之安全操作 意識,以確保遵守法規。

#### **2019 Goals and Achievements** 二零一九年目標及成就

- Zero significant casualties
- 零重大傷亡事件
- Zero fire and leakage incident
- 100% safety training coverage
- 零火災及洩漏意外
- 安全培訓覆蓋率100%



Figure 1 Fire Drill 圖一火警演習



Figure 2 Hazardous Chemical Drill 圖二有害化學品洩漏

To nurture a safe and healthy workplace, the Group has formulated safety operating procedures, in-house rules and emergency preparedness plans, detailing the safety precautions for various production processes and requested employees to strictly abide by them. Safety training is arranged according to the nature of the posts, such as electric work, welding, chemical handling and working in confined area, so that employees' competency is certified prior to starting work. In addition, hazardous chemical drills are held regularly, to ensure employees are familiarize with evacuation routes, skills of evacuation in emergency situations, general knowledge on safe assembly and proper application of relevant equipment to handle chemical leakage. Apart from imprinting safety awareness into staff's mind, we protect them physically by providing all necessary personal protection equipment for corresponding workers.

During the Reporting Period, there were no material noncompliance cases relating to occupational health and safety identified. 為培養安全及健康的工作場所,本集團已制定 安全操作程序、內部規定及應急計劃,詳述於各 生產過程之安全預防措施及規定員工須嚴格遵 守。安全培訓乃根據職位性質安排,如電力工 作、焊接、化學品處理及在密閉空間工作,從而 在開始工作前認證員工之能力。此外,本集團定 期舉行有害化學品演習,以確保僱員熟悉疏散 路線、緊急情況中之疏散技巧、安全集合常識及 正確使用相關設備處理化學品洩漏。除向員工 灌輸安全意識外,我們為相應員工提供所有必 需個人保護裝備,以保護員工身體。

於報告期間,概無發現有關職業健康及安全之 嚴重不合規事件。

#### **Development and Training**

Professional competency and development of our employees serve a pivotal role in our substantial business growth. It pays great attention to cultivating a learning-centric corporate culture and offering diversified training sessions. We have established a comprehensive training system, in which annual training plan is set in accordance with our employees' development needs and our growing business demands.

Our annual training plan is commenced by training needs identification and analysis based on employees' education level, experience, and skill requirements in the form of staff performance appraisal. Apart from enhancing our staff competency, we also take close adherence to social and industry norms into consideration. Keeping abreast of technological advancement, and operational and job diversification, we offer a variety of internal and external coaching programs, including logical thinking strategies, management skills, and work procedures for our competitive workers. Induction training, internal training and external training are organized guided by the "Training Management Procedure" for staff's knowledge and skill advancement. For the asset management and financialrelated services, the Group always encourages its staff to learn continuously and acquire related professional qualifications through reimbursing professional membership expense to eligible staff.



#### 發展及培訓

員工之專業能力及發展對本集團業務大幅增長 發揮核心作用。本集團重視培養以學習為核心 的企業文化及提供多元培訓課程。我們已建立 全面培訓系統,當中的年度培訓計劃乃根據僱 員發展需要及本集團之業務增長需求而定。

本集團之年度培訓計劃乃透過識別培訓需求及 根據僱員教育水平、經驗及技能需要以員工表 現評估方式作出之分析而進行。除提升員工能 力外,我們亦顧及緊守社會及行業規範。為緊貼 科技發展以及營運及工作多元化,我們為優秀 員工提供多種內部及外部輔導課程,包括邏輯 思維策略、管理技能及工作程序。入職培訓、內 部培訓及外部培訓按「培訓管理程序」組織及按 其指引,以供員工增進知識及技能。就資產管理 及金融相關服務而言,本集團一直透過向合資 格員工提供專業會員費報銷,鼓勵員工持續進 修及取得相關專業資格。

Figure 3 Our workers studied hard to improve their competitiveness 圖三員工努力學習以提高競爭力

#### Environmental, Social and Governance Report 環境、社會及管治報告



- Overview of corporate background
- Company rules, regulations and code of practices
- Job related knowledge, and basic knowledge about our QMS and EMS
- 企業背景概況
- 公司規則、規章及常規守則
- •工作相關知識以及QMS及 EMS基礎知識

## Internal 內部

- Technical skills
- Operational skills
- Qualification authentication
- 技術能力
- 操作技術
- 資格驗證

## External 外部

- Seminars about law and compliance
- Occupational and health management system
- Professional competency
- 有關法律及合規情況的 研討會
- 職業及健康管理系統
- 專業能力

# **BUSINESS INTEGRITY**

#### **Anti-corruption**

As an ethical corporate, the Group upholds the highest level of business integrity and exacts zero tolerance on any corruption, bribery, extortion and fraud by the establishment of rigorous code of conduct. The Group strictly abides by all the relevant laws and regulations, including Prevention of Bribery Ordinance (Cap.201) of the HKSAR, Anti-Unfair Competition Law of the PRC, Anti-Money Laundering Law of the PRC, Tendering and Bidding Law of the PRC and Anti-corruption Organization Law.

## 商業道德 <sub>反貪腐</sub>

作為良心企業,本集團制定嚴格之行為守則,秉 承最高水平之商業道德及對任何貪污、賄賂、勤 索及欺詐採取零容忍態度。本集團嚴格遵守所 有相關法律及法規,包括香港特別行政區法例 第201章防止賄賂條例、中國反不正當競爭法、 中國反洗錢法、中國招標投標法及反貪污組織 法。

Our employees are strictly prohibited from offering or accepting any forms of advantages such as gifts, entertainment, rewards and commission, in exchange for jobs, sales and or work location or assignment. We have Anti-corruption and Antibribery policy and the code of conduct stipulated in the staff handbook, and require all employees to read the relevant contents and sign the declaration. Besides, employees are expected to declare any actual or potential conflict of interest by written declaration. Infringement of the Group's policy is subject to dismissal or other disciplinary actions. Internal control audits are conducted regularly to ensure the compliance with polices. The Group has set up whistle-blowing system, in which the identities of whistle-blowers and reporting information are kept in strict confidentiality. Independent investigation mechanisms will handle all suspected cases on bribery, extortion, fraud, money-laundering and competitive behaviour. We will report the cases to relevant authorities (e.g. ICAC) for further handling under any necessary circumstances.

During the Reporting Period, the Group confirmed that there were no breaches of relevant laws and regulations, and no concluded legal cases regarding corruption practices were brought against the Group or our employees.

# SATISFYING OUR CUSTOMERS

## **Supply Chain Management**

Due to the PCB nature, various metals and raw materials such as laminates, solder masks and copper foil are involved in the manufacturing process. Therefore, it is of utmost importance to select suppliers that provide reliable and quality services and supply. We have developed and implemented supplier quality ("QMS") management systems, including "Procurement Policy and Procedure". 本集團僱員嚴禁提供或收受任何形式之利益, 如禮品、娛樂、回報及傭金,以換取工作、銷售 及或工作地點或指派工作。我們訂有反貪污及 反賄賂政策以及員工手冊內訂明之行為守則, 並規定所有員工須細閭相關內容及簽署聲明。 此外,僱員應透過書面聲明申報任何實際或潛 在利益衝突。違反本集團正期進行內部監控審核, 以確保遵守政策。本集團已設立舉報系統,當中 舉報者的身份及報告資料均嚴格保密。獨立 調 查機制將處理有關賄賂、勒索、欺詐、洗錢及競 爭行為之所有懷疑個案。我們將於任何必要情 況下,向相關機構(如廉政公署)報告個案,以 作進一步處理。

於報告期間,本集團確認並無違反相關法律及 法規,亦無針對本集團或其僱員有關貪污行為 之已完結法律案件。

## 令客戶滿意 供應鏈管理

鑑於印刷線路板之性質,製造過程中會使用各 種金屬及原材料,如層壓板、防焊膜及銅箔。因 此,挑選提供可靠及高質素服務及供應之供應商 極為重要。我們已制定及實施供應商質量管理系 統(「QMS」),當中包括「採購政策及程序」。 All the potential new suppliers are required to pass our stringent evaluation before entering into cooperation. A vetting process is conducted in respect of the business licenses, accreditations and gualifications of suppliers, including various ISO accreditations, test reports under the Restriction of Hazardous Substances ("**ROHS**"), and safety testing reports to ensure suppliers' competency, experience and their compliance with our quality requirements. For our raw materials and automotive product suppliers, we demand their attainment of relevant quality standards in their management systems, such as the ISO 9001, and IATF 16949. Assistance and necessary training are offered to new suppliers in building their QMS towards the mentioned standards. While for laminate suppliers, Production Part Approval Process ("PPAP") Report is requested for the laminates to reduce unexpected failure due to defects in design and manufacturing. On-site product assessments are also conducted by our designated committee which is comprised of the representatives from the Group's procurement and quality assurance department and engineers in PCBs business segment. Only after suppliers fulfil our requirements and pass the evaluation procedures can they be included in our "Qualified Vendor List". In addition, they are required to sign a declaration and pledge to against the use of materials subjected to environmental control before signing cooperating agreements.

For existing suppliers, regular performance reviews are conducted, assessing their product quality, service performance, material safety, process monitoring and environmental performance. Their place of origin is also taken into account to prevent unethical purchase. Suppliers who fail to meet the standards should implement corrective actions promptly, and we will discontinue the business cooperation if they cannot pass our evaluation consecutively. Besides, all our suppliers should follow the requirements under the Electronic Industry Citizenship Coalition ("**EICC**") code of conduct in their operation to ensure the compliance of the products and services with the principle of sustainable development and avoid compromising the quality and safety of the Group's products. 於進行合作前,所有潛在新供應商均須通過本 集團之嚴格評估。核證過程乃針對供應商之營 業執照、認證及資格而進行,包括各ISO認證、 有害物質限制(「ROHS」)之測試報告及安全測 試報告,以確保供應商之能力及經驗以及符合 本集團之品質要求。就本集團之原材料及汽車 產品供應商而言,我們要求有關供應商於其管 理體系中達到相關質量標準,如ISO 9001及IATF 16949。於新供應商建立針對上述標準之QMS 時,本集團會向其提供協助及必要培訓。而就層 壓板供應商而言·需要就層壓板作出生產部件 批准流程(「PPAP」)報告,以降低因設計及製 造缺陷而導致意外故障之風險。本集團之指定 委員會(由本集團印刷線路板業務分部之採購 及品質核證部代表及工程師組成)亦會進行實 地產品評估。僅於供應商符合本集團之要求及 通過評估程序後,其方可列入「合資格供應商名 單」。此外,於簽訂合作協議前,有關供應商須 簽署聲明,承諾不會使用受限於環境監控之物 料。

就現有供應商而言,本集團定期進行績效檢討, 評估其產品質素、服務表現、材料安全、流程監 控及環保表現。亦會計及其原產地,以防止不道 德採購。未能符合標準之供應商應迅速實行糾 正措施,倘其持續未能通過評估,我們將不再與 其進行業務合作。此外,本集團之所有供應商應 於營運中遵從電子行業公民聯盟(「EICC」)行 為準則項下之規定,以確保產品及服務符合可 持續發展原則及避免損害本集團產品之質量及 安全性。

#### Services/Product Excellence

Manufacture of PCB with supreme quality is our utmost dedication. We place strong emphasis on securing product superiority in every single stage, from engaging suppliers and clients, business operation, after-sales services, to driving customer satisfaction. We strictly abide by the relevant national laws and regulations regarding product quality, safety management and customer privacy, including the Product Quality Law of the PRC and Law of the PRC on Protection of Consumer Rights and Interests. We have established a quality management system ("QMS") which is certified with international standards of ISO 9001, IATF 16949 and ISO 138475. These standards prescribe our requirements on enhancement of customers' experience, defect prevention, product innovation and continual improvement of our QMS.

In terms of product quality and safety, the Group has formulated and implemented a series of quality assurance management standards and procedures, including Product Monitoring and Measurement Control Procedure, Non-conforming Product Control Procedure, Corrective and Preventive Measures Control Procedure, Product Safety Control Procedure. Apart from regular inspection of the effectiveness of the QMS, we also conduct compliance check of every product prior to final packaging and delivery to ensure the fulfilment beyond both the standards of the products specifications and customers' requirements. Besides, we have obtained the UL certification for raw materials such as laminates and solder masks, and all our products are certified by the China Quality Certifications ("CQC") Centre so that our product quality is guaranteed and are safe to use. Top talents and advanced equipment are employed for our product reliability. More details can be found in the following website:

http://www.topsearch.com.hk/en/Reliability.htm

#### 卓越服務/優質產品

製造最佳品質之印刷線路板為本集團之首要 工作。由委聘供應商及客戶、業務營運、售後 服務,以至提升顧客滿意度,於各個階段,我 們均十分著重保持產品之優越性。我們嚴格遵 守有關產品質素、安全管理及客戶私隱之相關 國家法律及法規,包括中國產品質量法及中國 消費者權益保護法。我們已制定質量管理系 統(「QMS」),其獲國際標準ISO 9001、IATF 16949及ISO 138475認證。該等標準列明本集團 對增強客戶體驗、防止出現缺陷、產品創新及持 續改善QMS之要求。

就產品質量及安全而言,本集團已制定及實施 一系列質量保證管理標準及程序,包括產品監 察及措施監控程序、不合格產品監控程序、糾正 及預防措施監控程序、產品安全監控程序等。除 定期檢測QMS之成效外,我們亦於最後包裝及 交付前進行各產品之合規檢查,以確保高於產 品規格的標準及客戶要求。此外,我們已就層壓 板及防焊膜等之原材料取得UL認證,且本集團 之所有產品均獲中國質量認證(「CQC」)中心認 證,使產品質量獲得保證及可安全使用。為確保 產品可靠,本集團聘用頂尖人才及先進設備。有 關更多詳情,請瀏覽以下網站:

http://www.topsearch.com.hk/chi/Reliability.htm

With the dedication to become Asia's leading professional asset manager which bridges China and overseas market, we always stay thirsty and innovative to provide professional services that exceeds the market standard. The Group endeavours to keep inventing and revamping our capital management plans and financial products to fulfil our clients' ever-changing demands timely, including enhancing our service standard and expanding its coverage. Our professional team, which is comprised of a group of experts in fund management, private equity and discretionary asset management, offers tailored solutions and advisory for proper and sustainable investment and asset management. We have "Personal Account Trading Rules" in place to govern activities related to investment trading. Besides, the Group keeps abreast of the latest information of the regulatory authorities and related financial institutions for our investment and asset management strategies, so that our services are complied with the relevant local laws and regulations and potentially generate optimum financial return.

During the Reporting Period, there is no material breach of relevant laws and regulations pertaining to health and safety, advertising, and labelling matters relating to products and services provided.

#### **Product Innovation**

The Group also puts strong focus on product innovation so as to offer the state-of-the-art products and services. The Group continues to invest in its research and development to pursue technical excellence and deliver next generation solutions for meeting our customers' future demands and enhance costefficiency. During the Reporting Period, the Group has jointly collaborated and conduct research projects with two of the top universities in the region – The Hong Kong Polytechnic University and Tsinghua University, for improving its technical competencies and bringing forth innovative ideas. More details can be found in the following website:

http://www.topsearch.com.hk/en/Research\_Development.htm

我們致力成為亞洲領先之專業資產經理,擔當中 國與海外市場之橋樑,故一直渴求創新,以提供 超逾市場標準之專業服務。本集團不斷努力創 設及改進資本管理計劃及金融產品,以及時滿 足客戶持續改變之需求,包括提升服務標準及 擴大其覆蓋率。本集團之專業團隊由一班基金 管理、私募基金及專戶管理專家組成,其提出度 身定制之解決方案及建議以作出正確及可持續 之投資及資產管理。我們已實施「個人賬戶交易 規則」,以規管與投資交易有關之活動。此外, 本集團為其投資及資產管理策略緊貼監管機構 及相關金融機構之最新資料,使本集團之服務 符合相關地方法律及法規及有機會產生最佳之 財務回報。

於報告期間,所提供之產品及服務概無嚴重違 反有關健康及安全、廣告及標籤事宜之相關法 律及法規。

#### 產品創新

本集團亦十分著重產品創新,以提供最新產品 及服務。本集團持續投資研發,以追求卓越技術 及提供下一代解決方案,滿足客戶之未來需求 及提升成本效益。於報告期間,本集團已與區內 兩間頂尖大學一香港理工大學及清華大學共同 合作及進行研究項目,以改善其技術能力及帶 來創新意念。有關更多詳情,請瀏覽以下網站:

http://www.topsearch.com.hk/chi/Research\_ Development.htm

#### **Customer Satisfaction**

The Group believes customer satisfaction paves the way to its business growth; thus, values their opinion most. We have "Customer Service Procedure" in place to maintain an efficient communication with our customer. Customers' feedback is annually collected and analysed by means of customer satisfaction survey on product return rate, customers' complaints, and delivery lead-time. The Group will identify the area of improvement and formulate corresponding action plans in accordance to the survey result. Therefore, our continuous improvement on product and service quality is highly driven by our customers' feedback. The effectiveness of the implemented measures are also regularly accessed by the guality assurance department. In addition, we have published thorough procedures on handling customer complaints. Prompt actions will be taken to investigate the cases and respond to clients. We will carry out remedial action plans where necessary and the root cause(s) will be analysed to prevent similar cases from reoccurrence to build up customer's confidence and keep up reputation.

#### **Confidentiality and Privacy**

The Group safeguards confidentiality throughout the operations in all our business operation. We have formulated "Corporate Management Manual" and "Information and Data Confidentiality Regulation" to guide our departments and staff at all levels to deal with the confidential and sensitive information (e.g. employee personal data, corporate information, inside information, trade secrets, customer's product designs and technologies and intellectual properties etc.). The Group is committed to building mutual trust with our customers at all times. Understanding how indispensable privacy means to our clients, we always identify it as an issue of critical concern. All our staff are required to follow general provision of confidential information protection stipulated in the Staff Handbook. Employees are prohibited from copying, transferring and disclosing the restricted information without prior consent from the management or customers. In addition, all employees and suppliers are demanded to sign the nondisclosure agreement before entering into contracts. Violation of the company policy is subject to dismissal or other disciplinary actions.

#### 客戶滿意度

本集團相信客戶滿意度為其業務增長鋪平道 路;因此,本集團極為重視客戶之意見。我們實 施「客戶服務程序」,與客戶保持有效溝通。本 集團每年透過有關產品退貨率、客戶投訴及交 貨時間之客戶滿意度調查收集及分析客戶之反 饋意見。本集團將根據調查結果識別需要改長 定範疇及制定相應行動計劃。因此,客戶之反 饋意見大大促使本集團持續改善產品及服務 之範疇及制定相應行動計劃。因此,客戶之反 饋意見大大促使本集團持續改善產品及服務 之類。此外,我們已頒佈處理客戶投訴之措施之 成效。此外,我們已頒佈處理客戶投訴之詳細程 序。我們將於有需要時進行補救行動計劃,且將 會分析根本原因,防止再次出現類似個案,以建 立客戶信心及保持聲譽。

#### 保密及私隱

本集團確保所有經營業務於整個營運過程中之 資料保密。我們已制定「企業管理手冊」及「資 料及數據保密規例」,為部門及所有級別之員工 處理保密及敏感資料(如僱員的個人資料、企業 資料、內幕消息、交易秘密、客戶的產品設計及 技術以及知識產權等)提供指引。本集團一直致 力與客戶建立互信。我們明白私隱對客戶而言 屬必不可少,故一直將其視為重點關注事宜。本 集團所有員工均須遵守員工手冊所訂明保護保 密資料之一般條文。僱員於未經管理層或客戶 之事先同意下,禁止複製、轉移及披露受限制資 料。此外,所有僱員及供應商於訂立合約前須簽 署保密協議。違反公司政策須被解僱或承受其 他紀律處分。 During the Reporting Period, the Group did not identify any material non-compliance of applicable laws and regulations relating to privacy matters, including Securities and Futures Ordinance and Personal Data (Privacy) Ordinance.

# **PROTECTING THE ENVIRONMENT**

As a listed firm that values and advocates sustainable development, we recognize our obligation in establishing an effective environmental management system for diminishing our environmental footprint. We seek every opportunity to relentlessly reinforce our operating efficiency by curtailing the consumption of energy and raw materials. A comprehensive set of environmental policies and supporting procedures, covering greenhouse gas emission and resource usage, has been launched.

The Group has established an environmental management system ("EMS") which is certified by the ISO 14001, to identify, manage and mitigate the environmental risks generated by PCB manufacturing. It also drives us to achieve our environmental objectives and formulate preventive measures for conserving our environment. Environmental Policy is in place to guide us on reducing pollutants and managing resources, as well as complying with the relevant national and regional environmental laws and regulations such as The Environmental Protection Law of the PRC. We have also set up an Environmental Committee dedicated to the supervision of the EMS, prompting its continuous improvement. The committee is directly responsible for monitoring the progress of environmental targets, reviewing environmental risks, and evaluating the EMS regularly. Therefore, we can identify national and local government emission standards in a timely manner and formulate Group's environmental protection strategy accordingly.

於報告期間,本集團並無發現有關私隱事宜之 適用法例及法規(包括證券及期貨條例以及個 人資料(私隱)條例)之任何重大不合規事宜。

# 環境保護

作為重視及提倡可持續發展之上市公司,我們 明瞭本集團於建立削減環境足跡之有效環境管 理系統中之責任。我們尋求任何透過減少能源 及原材料消耗以持續加強營運效率之機會。本 集團已推行一套全面環境政策及支援程序,當 中涵蓋溫室氣體排放及資源使用。

本集團已制定獲ISO 14001認證之環境管理制 度(「EMS」),以識別、管理及減低製造印刷線 路板所產生之環境風險。其亦推動本集團達成 環境目標及就環境保護制定預防措施。本集團 實施環境政策,為減少污染物及管理資源以及 遵守相關國家及地方環境法例及法規(如中國 環境保護法)提供指引。我們亦已成立專責監察 EMS之環境委員會,推動其持續改善工作。委員 會直接負責監察達成環境目標之進展、檢討環 境風險及定期評估EMS。因此,我們可及時識別 出國家及地方政府排放標準,並相應制定本集 團之環保策略。 During the Reporting Period, the Group was not aware of any significant non-compliance with laws and regulations relating to air and greenhouse gas emissions, discharges into water and land, generation of waste and use of resources in Hong Kong and Mainland China. 於報告期間,本集團並不知悉有關於香港及中國內地之氣體及溫室氣體排放、向水及土地之 排放、廢棄物產生及資源使用之法律及法規之 任何重大不合規事宜。

# Environmental Conservation Objectives 環保目標

- Optimize resource efficiency and reduce wastage
- Reuse and recycle all valuable materials
- Procure green raw materials
- Comply fully with relevant laws and regulations
- 優化資源效率及減少浪費
- 重複使用及回收所有貴重材料
- 採購綠色原材料
- 全面遵守相關法律及法規

# Air and Greenhouse Gas Emissions

To effectively trim our air emission, we start by pollutant source identification and enforce correlating mitigation. Recognizing volatile organic compounds ("VOCs"), ammonia and exhaust gas with acidic/alkaline mist of our PCB factory is one of the major air emission sources, we has installed gas purification towers, such as wet scrubbers and acidic/alkaline degassing chamber to absorb the organic particulates and neutralize the mist. Those purification towers are regularly inspected in accordance to "Air Emission Control Operational Procedure". To ensure the compliance with the growing national standards, we constantly modify and upgrade the treatment system, of organic gas purification towers. The organic gas treatment rate has been surged up to 95% by the installation of water mist separator and pH control automation system, and the addition of activated carbon absorbent. We also keep close track on the emission amount during our operation by a third-party assessment, so as to ensure the emission level complies with the regulatory norms.

## 廿氣體及溫室氣體排放

為有效減少氣體排放,我們首先識別污染物來 源及執行相關緩減措施。我們識別出印刷線路 板工廠之揮發性有機化合物(「VOCs」)、氨及 伴隨酸性/鹼性煙霧的廢氣為主要空氣污染物 來源,故已安裝廢氣淨化塔,如濕式洗滌器及酸 性/鹼性氣體分離室,以吸收有機顆粒及中和 煙霧。該等淨化塔乃根據「氣體排放控制營運稅 序」作定期檢查。為確保遵守不斷增長之國家處 理系統。透過安裝水汽分離器及自動化酸鹼度 控制系統以及添加活性碳吸收劑,有機氣體處 理效率已急升至最多95%。我們亦透過第三方 評估密切追蹤營運過程中之排放量,以確保排 放水平符合監管規範。



Under our Environmental Policy and the use of a series of emission reduction equipment and technologies, we have reduced the total CO2e emission to 57,143.01 tonnes. Major types of air emission are illustrated as follows.

透過環境政策及使用一系列減排設備及投術,我 們已將二氧化碳當量總排放量減少至57,143.01 噸。氣體排放之主要類別列示如下。

Major types of air emissions 氣體排放主要類別	Unit 單位	<b>FY2019</b> 二零一九 財政年度	FY2018 二零一八 財政年度
Nitrogen oxides 氮氧化物	Tonne 噸	4.53	5.52
Sulphuric acid mist 硫酸霧	Tonne 噸	9.24	11.43
Ammonia 氨	Tonne 噸	17.63	20.79
VOCs VOCs	Tonne 噸	0.22	0.35
Tin and its compounds 錫及其化合物	Tonne 噸	0.000067	0.000082

### Wastewater Discharge

As the production of PCBs generates wastewater with high concentration of metal ions, acids/alkaline and organic substances, the Group places its concern on the environmental impacts wastewater discharge induced. All wastewater generated in the production process is treated by our in-house industrial and domestic wastewater treatment facilities based on its characteristics before reuse or discharge. "Wastewater Treatment Operational Procedure" has been put in place to ensure its desirable level. Every year, we employ a third-party institution to conduct routine tests on effluent to ensure the fulfilment of national regulatory standards, including Guangdong Provincial government – discharge standard of water pollutants for electroplating (DB44/1597-2015).

## Waste Management

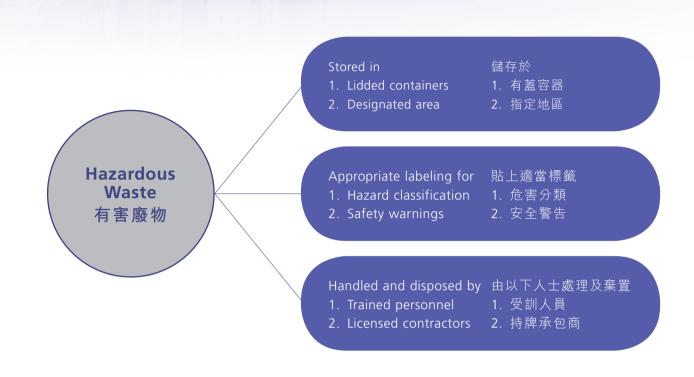
Our factory inevitably generates certain amount of industrial waste, such as chemical waste, acidic and alkaline waste and waste with heavy metal in our manufacturing process. Recognising the potential repercussion these waste could have on the environment as well as our worker safety without proper handling, we have established "Hazardous Waste Management Procedure" in place. Under our internal policy, all scheduled waste need to be properly segregated based on their properties and characteristics so as to sort, collect and store waste scientifically. Various measures are implemented to manage hazardous wastes against leakage, spillage and escape of content under normal conditions.

#### 廢水排放

由於生產印刷線路板會產生附帶高濃度金屬離 子、酸性/鹼性及有機物質的廢水,故本集團關 注廢水排放導致之環境影響。所有於生產過程 中產生之廢水均於再利用或排放前由內部工業 及住宅污水處理設施根據廢水特點進行處理。 本集團已實施「廢水處置營運程序」,以確保達 致適宜水平。我們於每年聘請第三方機構進行 廢水常規檢測,確保達致國家監管標準,包括廣 東省政府一電鍍水污染物排放標準(DB44/1597-2015)。

## 廢物管理

本集團之工廠於製造過程中難免會產生若干數 量之工業廢物,如化學廢物、酸性及鹼性廢物以 及帶有重金屬之廢物。我們明白該等廢物於未 獲適當處理之情況下可對環境及員工安全產生 之潛在影響,故已設立「有害廢物管理程序」。 根據本集團之內部政策,所有預排廢物須按其 特性及特點適當分開,以科學地整理、收集及存 儲廢物。本集團實施各項措施管理有害廢物,以 避免於一般情況下洩漏、滲漏及溢出。



Major types of non-hazardous waste generated in our operation are waste paper, metals and plastic. Similar to the approach of hazardous waste, we sort the non-hazardous waste at the first place by placing recycling bins in the factory areas for segregating recyclable and non-recyclable materials. All the recyclables will be reused if possible before disposal. They are consigned to licensed waste collectors for recycling process, and all the data is recorded for evaluating our environmental performance. 本集團營運所產生之無害廢物主要類別為廢 紙、金屬及塑膠。與有害廢物之處理方式類似, 我們首先將無害廢物分類,透過於工廠空間內 放置回收筒以分隔可回收及不可回收物料。所 有可回收物料將於棄置前循環使用(如可能)。 其交由持牌廢物收集商回收處理,並記錄所有 數據以評估環境績效。





Major types of non-hazardous waste 無害廢物主要類別	Unit 單位	<b>FY2019</b> 二零一九 財政年度
Waste paper 廢紙	Tonne 噸	118.11
Waste metals 廢金屬	Tonne 噸	558.81
Waste plastic 廢塑料	Tonne 噸	10.72

# Major types of hazardous waste 有害廢物主要類別

Copper-containing sludge	Tonne	2,445.50
含銅污泥	喃	
Acidic waste	Tonne	1,708.44
酸性廢物	噸	
Alkaline waste	Tonne	1,475.15
鹼性廢物	噸	
PCB waste	Tonne	518.66
印刷線路板廢物	吨	
Tin-containing wastewater	Tonne	385.46
含錫廢水	噸	

# Noise Management

The Group understands the noise we generate during the manufacturing process may pose disturbance to nearby residents, we have implemented sufficient noise control measures for noise and vibration arising from the operation of the plant. All the facilities and equipment that produce loud noise level are surrounded by sound absorbing materials and are installed with enclosure or erected barriers so as to abide by the applicable national laws and provincial regulations. The Group has hired third party professional companies to conduct regular inspection to maintain the effectiveness of measures.

# 噪音管理

本集團明白於製造過程中所產生之噪音可能會 對鄰近居民造成不便,我們已就廠房營運所產 生之噪音及震動實施充足噪音監控措施。所有 產生高噪音水平之設施及設備均被吸音物料包 圍,並裝設外殼或豎立屏障,以符合適用國家法 律及省級法規。本集團已聘請第三方專業公司 進行定期檢測,以維持措施之有效性。

#### **Resource Management**

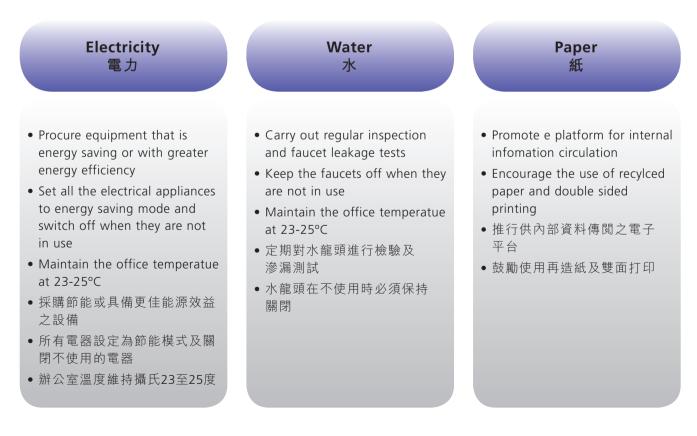
Being one of the leading manufacturer of PCB, the Group continues to explore opportunities to trim energy and resource consumption, and to establish key performance indicators for the energy and water consumption. We evaluate our goals and performance on a monthly basis. In addition, the Group supervises the compliance of plants with relevant environmental laws and standards, and promotes effective measures and the 3Rs principle (i.e. reduce, reuse and recycle) to better utilizing resources and reducing waste.

Employee participation has always been emphasized in addition to the Group's efforts. In order to imprint the conservation practices into our employees' mind, various resource saving signs, such as electricity, water and paper have been placed in conspicuous and relevant locations. Behaviour of staff, as well as the Group's consumption pattern has been highly supervised for further initiatives, including our Green Office Guideline. Apart from holding a strong advocacy on maintenance rather than new replacement, we perform regular inspections for all our electrical appliances and water taps to prevent any leakage and extend their lifespan.

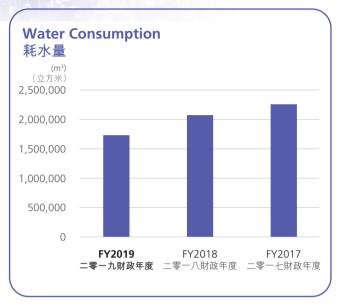
#### 資源管理

作為其中一間領先之印刷線路板製造商,本集 團不斷發掘機會減少消耗能源及資源,並為能 源消耗及用水設立主要績效指標。我們每月對 目標及績效作出評估。此外,本集團監察廠房對 相關環境法例及標準之遵守情況,並推行有效 措施及3R原則(即減少使用、物盡其用及循環再 造),以更有效使用資源及減少廢物。

除本集團之努力外,僱員參與亦十分重要。為向 僱員灌輸環保措施,本集團已於明顯及相關之 地方設置各種節約資源之標誌,如電力、水及紙 張。員工行為及本集團之消耗模式被嚴格監管, 以採取採取進一步措施,包括綠色辦公室指引。 除大力提倡維護代替換置新替代品,我們對所 有電器及水龍頭進行定期檢測,以防止任何洩 漏及延長其使用壽命。







Besides, wastewater being treated by the gas purification system will be recycled and reused to reduce the use of fresh water and discharge of effluents. During the Reporting Period, there was no issue for sourcing water fit for the purpose of the production and operation of the Group. In terms of raw materials, parts, semi-components and packaging materials, procurement is made based on the stock and future demand analysis rather than economic reasons, so as to avoid over-ordering and unnecessary resource consumption.

# The Environment and Natural Resources

The alarming trend of climate change lately has brought us unprecedented concern on environmental stewardship. The Group stays proactive in managing emerging environmental risks and advancing our performance in pursuit of long-term and sustainable operation. 此外,經氣體淨化系統處理之廢水將會回收再 用,以減少淡水用量及污水排放量。於報告期 間,於求取適用於本集團生產及營運用途之水 源時並無任何問題。就原材料、零件、半部件及 包裝物料而言,採購乃基於存貨及未來需求分 析作出,而非基於經濟理由,以避免訂購過多物 料及減少不必要之資源消耗。

## 環境及天然資源

近期,令人擔憂的氣候轉變趨勢令我們對環境 管理產生前所未有的關注。本集團積極管理新 出現的環境風險,並提昇表現以達致長期可持 續營運。 We fulfil our sustainable commitment by prudent selection of manufacturing materials. Apart from the implementation of EMS which is accredited to ISO 14001, we follow the EU Restriction of Hazardous Substances to restrict the use of hazardous materials, including lead, mercury, cadmium, hexavalent chromium, polybrominated biphenyls and polybrominated diphenyl ethers for our whole production cycle. Besides, realizing the devastating effects on soil and ozone, all our products are lead-free and halogen-free by adopting various surface finishing techniques such as Organic Solderability Preservative ("**OSP**"), Electroless Nickel Immersion Gold ("**ENIG**") and Immersion Silver.

The Group also lays emphasis on handling emergencies upon the occurrence of environmental risks. We have the Environmental Emergency Preparedness and Response Plan in place for our workers to follow in case of emergencies. The plan is set based on risks and conditions that will occur during production, including identified man-made and natural workplace environmental hazard sources. In order to ensure our workers are familiarize with the precautionary measures, emergency response and reporting channels stipulated in the plan, we offers training and emergency drills, fire and leakage of hazardous chemicals and liquid in particular. 我們透過審慎挑擇製造物料履行可持續發展承 諾。除實施獲ISO 14001認證之EMS外,我們遵 從歐盟危害物質限制指令,限制於整個生產週 期中使用有害物料,包括鉛、汞、鎘、六價銘、 多溴聯苯及多溴二苯醚。此外,鑑於對土壤及 臭氧之破壞性影響,本集團透過採用各種表面 處理技術如有機保銲劑(「OSP」)、化學鍍浸金 (「ENIG」)及化學銀,使所有產品均為無鉛及無 鹵素。

本集團亦重視於環境風險出現時處理緊急情況。我們已實施環境應急準備及應急計劃,以供員工在發生緊急情況時遵循。該計劃乃根據生產過程中將會出現之風險及狀況而設立,包括已識別之人為及自然工作場所環境危險來源。 為確保員工熟悉該計劃所規定之預防措施、緊急回應及報告渠道,我們提供培訓及應急演習,尤 其是關於火災以及有害化學物質及液體洩漏。

	Unit (Note 1)	<b>FY2019</b> 二零一九 財政年度	<b>FY2018</b> 二零一八 財政年度	<b>FY2017</b> ニ零ー七 財政年度
	單位 (附註1)			
<b>Types of Resources Use</b> 資源使用類型				
Direct Energy <sup>(Note 2)</sup> 直接能源 <sup>(附註2)</sup>				
- Unleaded Petrol for Mobile Combustion 一用作汽車燃料的無鉛汽油	Litre (" <b>L</b> ") 升(「 <b>升</b> 」)	29,333.75 <sup>1</sup>	24,458.70	25,366.00
	Giga Joule (" <b>GJ</b> ") 吉焦耳 (「 <b>吉焦耳</b> 」)	961.62	927.49	971.04
- Diesel Oil for Mobile Combustion 一用作汽車燃料的柴油	L 升	37,493.491	26,244.53	27,105.93
	GJ 吉焦耳	1,354.26	881.82	910.76
- Natural Gas for Stationary Combustion 一用作固定源燃料的天然氣	<b>m3</b> 立方米	9,905.00	9,866.00	-
	GJ 吉焦耳	437.80	436.08	-
Fotal Energy 總能源	GJ 吉焦耳	2,753.68	2,245.38	1,881.80
ntensity 密度				
Manufacturing Operation 製造業務	GJ per 1,000 m <sup>2</sup> production unit (" <b>1000m2 PU</b> ") 吉焦耳/1,000平方米	3.77	2.53	1.76
	生產單位 (「 <b>1,000平方米生產單位</b> 」)			
Office Operation	GJ per full-time employee (" <b>FTE</b> ")	31.53	26.55	-
辦公業務	吉焦耳/名全職僱員 (「 <b>全職僱員</b> 」)			
Indirect Energy 間接能源				
- Electricity 一電力	MWh 兆瓦時	66,403.61	73,538.58	80,662.80
ntensity 密度				
Manufacturing Operation 製造業務	MWh per 1000m <sup>2</sup> PU 兆瓦時/1,000平方米生產單位	119.59	108.28	105.08
Office Operation 辦公業務	MWh per FTE 兆瓦時/名全職僱員	2.51	2.869	-

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	Unit (Note 1)	<b>FY2019</b> 二零一九	<b>FY2018</b> 二零一八	<b>FY2017</b> 二零一七
	單位(附註1)	財政年度	」 」 財政年度	」 マーマー こ 財政年度
Water <sup>(Note 3)</sup> 水 <sup>(</sup> 附註3)	m <sup>3</sup> 立方米	1,730,340.00	2,074,278.00	2,257,460.00
Intensity 密度	m³ per 1,000m² PU 立方米/1,000平方米生產單位	3,118.84	3,056.68	2,940.74
Packaging Materials 包裝材料	Tonne 噸	121.26	154.63	178.40
Intensity 密度	Tonne per 1,000m <sup>2</sup> PU 噸/1,000平方米生產單位	0.22	0.23	0.23
Paper 紙	Tonne 噸	6.18	7.19	7.75
Refrigerant 製冷劑	kilogram 公斤	957.00	894.40	904.90

#### Type of Waste (Note 4) **廢物類型**<sup>(附註4)</sup> - Non-hazardous Waste Tonne 687.64 706.71 837.47 -無害廢物 噸 Tonne per 1000m<sup>2</sup> PU Intensity 1.24 1.04 1.09 噸/1,000平方米生產單位 密度 – Hazardous Waste Tonne 6,881.39 8,506.11 9,556.37 -有害廢物 噸 Tonne per 1000m<sup>2</sup> PU 12.45 Intensity 12.40 12.53 密度 噸/1,000平方米生產單位 Wastewater discharge m<sup>3</sup> 1,633,210.00 1,794,196.00 1,890,718.00 廢水排放 立方米

GHG Emissions 溫室氣體排放				
Direct Emission (Scope 1) <sup>(Note 5)</sup> 直接排放 (範圍一) <sup>(附註5)</sup>	Tonne of carbon dioxide equivalent (" <b>tCO₂e</b> ") 噸二氧化碳當量 (「 <b>噸二氧化碳當量</b> 」)	1,570.95	1,455.74	1,668.96
Indirect Emission (Scope 2) <sup>(Note 6)</sup> 間接排放 (範圍二) <sup>(附註6)</sup>	tCO₂e 噸二氧化碳當量	55,557.96	65,877.14	72,265.80
Other Indirect Emission (Scope 3) <sup>(Note 7)</sup> 其他間接排放(範圍三) <sup>(附註7)</sup> Intensity <sup>(Note 8)</sup> 密度 <sup>(附註8)</sup>	tCO₂e 噸二氧化碳當量	14.10	85.49	60.50
Manufacturing Operation 製造業務	tCO <sub>2</sub> e per 1000m <sup>2</sup> PU 噸二氧化碳當量/ 1,000平方米生產單位	102.80	99.09	96.39
Office Operation 辦公業務	tCOze per FTE 噸二氧化碳當量/名全職僱員	5.32	4.42	-

- *Note 1:* The intensity of production unit refers to the total number of products produced in the corresponding Reporting Period.
- Note 2: The conversion factors from volumetric units of unleaded petrol and diesel oil consumption to energy units are in reference to CDP Technical note: Conversion of fuel data to MWh.
- *Note 3:* The volume of water use covers the consumption from the PCBs manufacturing facilities only. There is no separate water bill for actual water consumption calculation in Hong Kong Office as it is included in the property management fee.
- *Note 4:* The amount of generated hazardous waste and nonhazardous waste covers the PCBs manufacturing facilities only. The production of hazardous waste and non-hazardous waste in Hong Kong Office considered as insignificant and managed by the property management company, hence no data was disclosed.
- *Note 5:* The direct emission (Scope 1) covers the emission from the stationary sources combustion, mobile sources combustion, and fugitive emissions from the use of refrigerants. The calculation is using the published emission factors from Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong, published by EPD and Electrical and Mechanical Services Department, 2006 IPCC Guidelines for National Greenhouse Gas Inventories and the guidance worksheets of World Resources Institute's GHG Protocol Tool for Mobile Combustion.
- *Note 6:* The indirect emission (Scope 2) covers the emission from the purchased electricity from Power Company. The calculation is using the emission factors from Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong, published by EPD and Electrical and Mechanical Services Department and 2015 Emission Factors for purchased electricity within Mainland China, published by Climate Change Info-Net.

- *附註1:* 生產單位密度指於相應報告期間生產的產品總數。
- 附註2: 無鉛汽油及柴油消耗量由容積單位轉成 能源單位的轉換因子乃參考《CDP有關燃 料數據轉換為兆瓦時的技術説明》(CDP Technical note: Conversion of fuel data to MWh)。
- 附註3: 用水量僅涵蓋印刷線路板製造設施的消耗。概無獨立水費單以計算香港辦事處的 實際水消耗,理由為其包括在物業管理費內。
- 附註4: 所產生的有害廢棄物及無害廢棄物數量僅 涵蓋印刷線路板製造設施。香港辦事處產 生的有害廢棄物及無害廢棄物被視為並不 重大,並由物業管理公司管理,因此概無 披露數據。
- 附註5: 直接排放(範圍一)涵蓋源自固定源、移動源的排放及使用雪種的逸散性排放,乃使用根據環境保護署及機電工程署共同出版的「香港建築物(商業、住宅或公共用途)的溫室氣體排放及減除的核算和報告指引」、二零零六年IPCC國家溫室氣體清單指南及世界資源研究所提供的工作指南一移動燃燒的溫室氣體核算工具及固定燃燒的溫室氣體核算工具計算。
- 附註6: 間接排放(範圍二)涵蓋源自向電力公司 購買電力的排放,乃使用根據環境保護 署及機電工程署共同出版的「香港建築物 (商業、住宅或公共用途)的溫室氣體排放 及減除的核算和報告指引」及中國氣候變 化信息網公佈的二零一五年中國內地外購 電力的排放糸數。

- *Note 7:* The other indirect emission (Scope 3) covers the emission from the business travel of employees only.
- *Note 8:* The GHG intensity the sum of Scope 1 emissions and Scope 2 emissions, divided by the total number of products produced in the Reporting Period.

# **ENGAGING THE COMMUNITY**

HKBridge engages our community by taking into account its interests. During the Reporting Period, the Group made great contribution to the community environment. The Group organized a low carbon day to foster employees' habits of conserving energy and resources. We believe only if we treasure natural materials wholeheartedly can we educate our community to protect the environment. We understand environmental protection is of everyone responsibility and we hope to organize more meaningful events relating to environment for the public in the future.

- 附註7: 其他間接排放(範圍三)僅涵蓋源自僱員 商務差旅的排放。
- *附註8:* 溫室氣體密度等於範圍一排放與範圍二排 放之和除以報告期間生產的產品總數。

# 社區參與

港橋透過考慮社區利益而參與社區。於報告期 間,本集團對社區環境作出巨大貢獻。本集團舉 行低碳日培養僱員節約能源及資源的習慣。我 們相信僅於全心全意珍惜天然材料時,方可教 育社區保護環境。我們明白環保乃每一個人的 責任,我們希望於未來為大眾組織更多與環境 相關之有意義活動。



Figure 4 Encourage our staff to walk to work 圖4鼓勵員工步行上班



Figure 5 Promote turning off unnecessary lightings 圖5推廣關閉不必要的照明







Unit 6812-13, 68<sup>th</sup> Floor, The Center, 99 Queen's Road Central, Hong Kong 香港皇后大道中99號中環中心68樓6812-13室

Tel 電話 :(852) 2710 2323 Fax 傳真 :(852) 2323 8137 E-mail 電郵 :info@hkbridge.com.hk Website 網址 :www.hkbridge.com.hk