

QUALI-SMART HOLDINGS LIMITED

滙達富控股有限公司*

(Incorporated in the Cayman Islands with limited liability)

Stock code : 1348

Annual Report
2020



CROSBY

Financial Services Division



Toys Division

*For identification purpose only

Contents

	Page
Corporate Information	2
Biographical Details of Directors and Senior Management	3
Chairman's Statement	6
Corporate Governance Report	8
Management Discussion and Analysis	17
Directors' Report	29
Independent Auditor's Report	43
Consolidated Financial Statements	
Consolidated Statement of Profit or Loss and Other Comprehensive Income	47
Consolidated Statement of Financial Position	48
Consolidated Statement of Changes in Equity	50
Consolidated Statement of Cash Flows	51
Notes to Consolidated Financial Statements	53
Five-year Financial Summary	126



Corporate Information

BOARD OF DIRECTORS

Executive Directors

Mr. Lau Ho Ming, Peter (*Executive Chairman*)
Mr. Poon Pak Ki, Eric
Mr. Chu, Raymond
Mr. Ng Kam Seng (resigned on 1 January 2020)

Non-executive Director

Madam Li Man Yee, Stella

Independent Non-executive Directors

Mr. Leung Po Wing, Bowen Joseph *GBS, JP*
Mr. Chan Siu Wing, Raymond
Mr. Wong Wah On, Edward

COMMITTEES OF THE BOARD OF DIRECTORS

Audit Committee

Mr. Chan Siu Wing, Raymond (*Chairman*)
Mr. Leung Po Wing, Bowen Joseph *GBS, JP*
Mr. Wong Wah On, Edward

Remuneration Committee

Mr. Leung Po Wing, Bowen Joseph *GBS, JP (Chairman)*
Mr. Chan Siu Wing, Raymond
Mr. Lau Ho Ming, Peter

Nomination committee

Mr. Leung Po Wing, Bowen Joseph *GBS, JP (Chairman)*
Mr. Chan Siu Wing, Raymond
Mr. Lau Ho Ming, Peter

Corporate Governance Committee

Mr. Chan Siu Wing, Raymond (*Chairman*)
Mr. Ng Kam Seng (resigned on 1 January 2020)
Madam Li Man Yee, Stella
Mr. Poon Pak Ki, Eric (appointed on 1 January 2020)

COMPANY SECRETARY

Ms. Tang Yuen Ching Irene

AUTHORIZED REPRESENTATIVES

Mr. Ng Kam Seng (resigned on 1 January 2020)
Ms. Tang Yuen Ching Irene
Mr. Poon Pak Ki, Eric (appointed on 1 January 2020)

AUDITOR

BDO Limited
25th Floor, Wing On Centre
111 Connaught Road Central
Hong Kong

REGISTERED OFFICE

Cricket Square, Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Workshop C, 19/F.,
TML Tower
3 Hoi Shing Road
Tsuen Wan
Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN THE CAYMAN ISLANDS

Codan Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
Level 54, Hopewell Centre
183 Queen's Road East
Hong Kong

PRINCIPAL BANKERS

DBS Bank (Hong Kong) Limited
Hang Seng Bank Limited
Industrial and Commercial Bank of China (Asia) Limited

COMPANY'S WEBSITE

www.quali-smart.com.hk

Biographical Details of Directors and Senior Management

EXECUTIVE DIRECTORS

Mr. Lau Ho Ming, Peter

Mr. Lau Ho Ming, Peter, aged 65, was appointed as a Director on 14 March 2012. He is the Executive Chairman and one of the co-founders of the Group. He is a member of each of the Remuneration Committee and the Nomination Committee of the Board and is also a director of the principal subsidiaries of the Company. Mr. Lau is responsible for formulating the overall business development strategies, management team development and daily operations of the Group. He is the husband of Madam Li Man Yee, Stella, a non-executive Director. Mr. Lau has experience of more than 30 years in the toy manufacturing industry. He has held senior positions with Jetta-Victory Toys and Gifts Company Limited and Mattel Toys (HK) Ltd respectively before he founded the Group in 1996. Mr. Lau obtained the 1984 President's Award for innovative performance from Mattel Inc. during his service in Mattel Toys (HK) Ltd.

Mr. Lau obtained his Bachelor's Degree of Science in Engineering from the University of Hong Kong in November 1978 and a Master's Degree of Business Administration from the University of East Asia, Macau in February 1988. Mr. Lau has been the vice president of The Toys Manufacturers' Association of Hong Kong since 2008. Mr. Lau was the advisor for The Second Council of the Toy Industry Association in Nanhai District, Foshan City in November 2007. Mr. Lau obtained an award from Guangdong government on his contribution to economic development in October, 1996 and obtained an outstanding entrepreneur award from China Toys Association in October 2006. Mr. Lau donated a Peter H. M. Lau Industrial Scholarship to the Department of Industrial and Manufacturing Systems Engineering, Faculty of Engineering in the University of Hong Kong to award final year undergraduate students having excellent performances in projects related to industrial and logistic services.

Mr. Poon Pak Ki, Eric

Mr. Poon Pak Ki, Eric, aged 53, was appointed as an executive Director on 3 January 2013. He is responsible for the financial and accounting matters and general administration in the Group. Prior to joining the Group in November 1996, Mr. Poon worked for an audit firm as audit clerk from February 1987 to May 1990. He also has experience of 5 years in accounting and administration for a toy manufacturing company.

Mr. Poon obtained his Bachelor's Degree in Accountancy from the Bolton Institute of Higher Education (now known as University of Bolton) in August 2004. In May 2017, Mr. Poon has been admitted as a member of the Institute of Public Accountants and an associate of the Institute of Financial Accountants. On 30 August 2019, Mr. Poon has been admitted as an associate member of the Association of International Accountants.

Mr. Chu, Raymond

Mr. Chu, Raymond, aged 54, was appointed as the independent non-executive Director on 3 January 2013 and resigned on 6 July 2015. Mr. Chu was subsequently appointed as the executive Director on 27 November 2015. Mr. Chu is also the Chief Executive officer and a director of Crosby Securities Limited, an indirect wholly owned subsidiary of the Company under the financial services division of the Group. He was the chairman of the Remuneration Committee of the Board and a member of each of the Audit Committee and the Nomination Committee of the Board until 5 July 2015 during the financial year ended 31 March 2016.

Mr. Chu possessed experience of more than 20 years in the financial industry. He was the managing director and head of Sales and Trading Division under Guosen Securities (Hong Kong) to November 2015. Prior to that, he was the managing director (Equity Derivatives Trading, Institutional Equity Asia Pacific) of The Bank of Nova Scotia from May 2010 to November 2011 and held senior positions with a number of reputable financial institutions between 2002 and 2010.

Mr. Chu obtained a Bachelor's Degree of Science in Business Administration (International Business) from The California State University in May 1989.

Biographical Details of Directors and Senior Management

NON-EXECUTIVE DIRECTOR

Madam Li Man Yee, Stella

Madam Li Man Yee, Stella, aged 58, was appointed as a Director on 23 March 2012. Her role as a non-executive Director took effect on 3 January 2013. She is one of the co-founders of the Group and also a director of some of the principle subsidiaries of the Company.

Madam Li has experience of around 20 years in toy business. She co-founded with Mr. Lau Ho Ming, Peter, the Executive Chairman, Qualiman Industrial Co. Limited, a subsidiary of the Company, in 1996. Madam Li is the wife of Mr. Lau. She obtained her Bachelor's Degree of Arts in Economics from York University in Toronto, Canada in November 1989.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Leung Po Wing, Bowen Joseph *GBS, JP*

Mr. Leung Po Wing, Bowen Joseph *GBS, JP*, aged 70, was appointed as an independent non-executive Director on 3 January 2013. Mr. Leung is the chairman for each of the Nomination Committee and the Remuneration Committee as well as a member of the Audit Committee of the Board respectively.

Mr. Leung has served the government of Hong Kong for 32 years until his retirement as the director of the Office of the Government of the Hong Kong Special Administrative Region in Beijing ("Beijing Office") in November 2005. Mr. Leung joined the Administrative Service in June 1973 and rose to the rank of Administrative Officer Staff Grade A1 in June 1996. During his service in the Administrative Service, Mr. Leung had served in various policy bureaux and departments. Senior positions held by Mr. Leung included Deputy Secretary for District Administration (later retitled as Deputy Secretary for Home Affairs) from April 1987 to September 1990, Deputy Secretary for Planning, Environment and Lands from September 1990 to December 1992, Private Secretary, Government House from December 1992 to March 1995, Secretary for Planning, Environment and Lands from May 1995 to November 1998 and director of the Beijing Office from November 1998 to November 2005. Mr. Leung has extensive experience in corporate leadership and public administration. During his tenure as the director of the Beijing Office, he had made commendable efforts in promoting Hong Kong in the mainland China, as well as fostering closer links and co-operation between Hong Kong and the mainland China.

Mr. Leung obtained a Bachelor's Degree of Social Science from the University of Hong Kong in 1971. Mr. Leung is currently an independent non-executive director of Green Leader Holdings Group Limited (formerly known as North Asia Resources Holdings Limited) (stock code: 61). On 28 October 2016, Mr. Leung has also been appointed as the independent non-executive director of Regal Real Estate Investment Trust (stock code: 1881). From 26 March 2010 to 19 August 2019, Mr. Leung has been appointed as an independent non-executive director of Paliburg Holdings Limited (stock code: 617). All these companies are listed on the Stock Exchange.

Mr. Chan Siu Wing, Raymond

Mr. Chan Siu Wing, Raymond, aged 55, was appointed as an independent non-executive Director on 3 January 2013. Mr. Chan is the chairman of each of the Audit Committee and the Corporate Governance Committee of the Board and a member of the Remuneration Committee of the Board. Mr. Chan has experience of over 25 years in the field of accounting, taxation, finance and trust.

Mr. Chan obtained a Bachelor's Degree in Economics from the University of Sydney in April 1986. Mr. Chan is a member of each of the Hong Kong Institute of Certified Public Accountants and the Macau Society of Certified Practising Accountants.

Mr. Chan currently holds the office of an independent non-executive director of each of Phoenitron Holdings Limited (stock code: 8066), a company listed on the GEM of the Stock Exchange, Nature Home Holding Company Limited (formerly known as Nature Flooring Holding Company Limited) (stock code: 2083) and Hong Kong Finance Group Limited (stock code: 1273). Save as stated otherwise, all companies whose shares are listed on the Main Board of the Stock Exchange.

Biographical Details of Directors and Senior Management

Mr. Wong Wah On, Edward

Mr. Wong Wah On, Edward, aged 56, was appointed as an independent non-executive Director and a member of the Audit Committee of the Board on 24 September 2015.

Mr. Wong is currently an executive director of Feishang Anthracite Resources Limited (stock code: 1738), a company listed on the Main Board of the Stock Exchange of Hong Kong. He is also a director, the chairman and the chief executive officer of China Natural Resources, Inc. (“CHNR”), a company listed on NASDAQ (stock code: CHNR). He was previously the financial controller, chief financial officer, executive director and company secretary of the CHNR group for over 20 years until January 2014. From December 2000 to December 2006, Mr. Wong was an independent non-executive director of a Hong Kong listed company engaged in the trading of construction materials. He has also served as a partner of a certified public accountant firm in Hong Kong since July 1995. From October 1992 to December 1994, Mr. Wong was the deputy finance director of Hong Wah (Holdings) Limited, a private investment company. From July 1988 to October 1992, Mr. Wong worked at the audit department of Ernst & Young, Hong Kong, providing professional auditing services to clients in a variety of business sectors.

Mr. Wong graduated from the Hong Kong Polytechnic University with a professional diploma in company secretaryship and administration in 1988. He was accredited as a certified public accountant (practising) by the Hong Kong Institute of Certified Public Accountants in September 1993, and was admitted as a fellow member in November 1999. He was also a fellow member of the Association of Chartered Certified Accountants and an associate member of the Hong Kong Institute of Chartered Secretaries.

SENIOR MANAGEMENT

Mr. Hau Yiu Por

Mr. Hau Yiu Por, aged 63, is the general manager of the Group’s China operation. Mr. Hau is responsible for the China operation. He joined the Group in January 1999. Mr. Hau leads a team of managers that organize production schedules, execute productions and coordinate shipping.

Mr. Hau has experience of over 20 years in the toy manufacturing industry. Prior to joining the Group in January 1999, Mr. Hau held senior production positions with international reputable toy companies for more than 10 years. Mr. Hau obtained a Higher Certificate in Textile Technology from the Hong Kong Polytechnic (now known as the Hong Kong Polytechnic University) in November 1981. He also obtained a Technician Certificate in Fashion & Clothing Manufacture from Technical Education and Industrial Training Department Hong Kong in July, 1982 and a Management Services Certificate (work study/O & M) from Institute of Management Services in August, 1983.

Chairman's Statement

On behalf of the board (the "Board") of directors (the "Directors") of Quali-Smart Holdings Limited (the "Company"), I am pleased to present the results of the Company and its subsidiaries (collectively, the "Group") for the year ended 31 March 2020 (the "Current Year"). During the Current Year, the Group continued to principally engage in the business divisions in toys ("Toy Division") and financial services ("Financial Services Division" or "Crosby").

PERFORMANCE

The financial year ended 31 March 2020 was an extraordinary year for the Group and the world in many ways. Besides the ongoing Sino-US trade war which commenced more than two years ago with its constant threats of new trade tariff measures that discouraged international business investments and customers' orders, the chaotic social unrest which took place in Hong Kong in the second half year of 2019 was unprecedented and further intensified the deterioration of business confidence in the local markets. Amidst this unfortunate background, events in Hong Kong were perceived as bargaining chips on the negotiation table in the Sino-US trade war, which further shook up confidence of overseas investors and customers. Stepping into 2020, the COVID-19 pandemic outbreak spread around the world rapidly, leading to a halt in international logistics and people flows which in turn seriously dampened daily business routines and social activities. Economic activities were severely affected and were forced to suspend for months in many jurisdictions from Chinese New Year onwards. Under such circumstances, the Group operated our Toy Division, which mainly dealt with overseas customers from the United States and Western Europe, with great efforts in streamlining cost control and maintaining closer communications with our customers in product refinement and inventory management, thus mitigating the rapidly changing risk factors surrounding our operations. As a result, the Toy Division was able to maintain a slight segment profit in the Current Year despite a highly challenging environment.

The highly volatile global socio-political environments in the Current Year also presented substantial challenges for our Financial Services Division. Despite such difficult operating environments, the Financial Services Division still managed to contribute to the Group with a pleasant improvement in its revenue for the Current Year and a substantial loss reduction (before impairment loss on goodwill) as compared to the previous financial year, thanks to the team's efforts in securing a lead role in several initial public offering underwriting transactions, as well as the substantial progress made in its investment advisory business, with a noticeable growth in assets under advisory and recording performance fee income.

Unfortunately, the Current Year was also marked by the termination of the subscription of new shares of the Company by Zhongtai Financial International Limited and the proposed acquisitions of Zhongtai International Capital Limited and Zhongtai International Asset Management Limited by the Company as a result of the non-fulfillment of some of the conditions precedent beyond our control, despite over nineteen months of hard work. Given the changes in the business backdrop the Group faced in the Current Year compared to the past, we believe that the termination means that we can now refocus our human resources better on our existing businesses and strive to improve its business performances. The Financial Services Division has also taken measures to rationalize its cost base and seek to operate more efficiently given the challenges posed by the general economic and investment environments.

DEVELOPMENT, CHALLENGE AND OPPORTUNITY

The western economies such as the US and those in Western Europe are expected to continue to operate in stringent conditions in the foreseeable future as there is obviously a new paradigm shift to de-globalisation. New trade barriers and protectionism brought forward by the US and the pending resolution of the new trade agreements between the United Kingdom and the European Union will inevitably discourage long-term business commitments in the global markets. Besides, a proven vaccine to tackle the COVID-19 pandemic has yet to be invented and many countries continue to see soaring number of newly infected cases. At the time of preparing this annual report, though it was noted some economic activities have resumed in certain overseas countries and China which were seriously locked down in the first and second quarters of 2020, it remains highly uncertain if the situation might get worse in the coming winter especially given the dire situations in North and South Americas. Therefore, the COVID-19 pandemic shall remain a significant threat to the stable recovery of the international economy and significant volatility in global economy might be the new norm everyone has to face.

Chairman's Statement

Hence, we believe that the coming financial year will continue to be a tough one. We believe that our Toy Division has adopted appropriate strategies in adopting stringent cost control, more flexible inventory management and more automation in product manufacturing process, which are effective in mitigating the current business risks. Nevertheless, we believe that it will be beneficial for us to further diversify our distribution channels and supply-chain counterparts in other international territories in order to maintain our business stability while tackling the ongoing and ever changing business threats.

Though the financial market locally is expected to be volatile in the coming year when considering the international and local business atmosphere and the uncertainty surrounding the COVID-19 pandemic, our Financial Services Division currently still have a number of projects in the pipeline and will continue to focus on expanding our transaction pipelines and growing our recurring revenues from our investment advisory and discretionary management businesses going forward. However, some transactions might inevitably suffer some delay given the lockdown situations arising from the COVID-19 pandemic, and we continue to see polarization of investors' interest in the capital markets, which might further exacerbate the difficulty in closing certain fund raising transactions in the market. The volatility in the investment markets might also create more uncertainty for some of our income in the investment advisory division which is performance driven. Therefore, we continue to expect substantial challenges in the operations of the Financial Services Division going forward, and hence we decided to make an impairment loss on goodwill arising from Crosby during our annual audit for the Current Year.

APPRECIATION

Finally, on behalf of the Board, I would like to take this opportunity to extend my utmost gratitude to our valued clients, Shareholders and all of the business associates for their continued support for and confidence in the Group. I also wish to express my sincere appreciation to our management and employees as a whole for their great efforts over the past years. Our Group will continue to endeavor in maximizing our value to our Shareholders and stakeholders for its return and contribution in the long term.

Lau Ho Ming, Peter

Executive Chairman

Hong Kong, 24 June 2020

Corporate Governance Report

CORPORATE GOVERNANCE PRACTICES

The board (the “Board”) of directors (the “Directors”) of the Quali-Smart Holdings Limited (the “Company”, together with its subsidiaries as the “Group”) is committed to maintaining high standards of corporate governance and recognises the importance of incorporating elements of good corporate governance practices in the management structures and internal control procedures of the Group so as to achieve effective accountability. The Company adopted the Corporate Governance Code set out in Appendix 14 (the “Code”) of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the “Stock Exchange”) (the “Listing Rules”) as its own code of corporate governance practice. Throughout the year ended 31 March 2020 (the “Financial Year”), the Company has complied with all applicable code provisions under the Code with the exception discussed herein below.

Code A.2.1

Pursuant to the code provision under the Code, the roles of chairman and chief executive should be separate and should not be performed by the same individual. The post of chief executive officer of the Group has been vacant since the re-designation of Mr. Lau Ho Ming, Peter as the Executive Chairman of the Company with effect from 25 November 2013. He ceased to act as the chief executive officer of the Group (“CEO”) since then. The role of chief executive officer has been taken up by the executive Directors. The Directors believe such arrangement would achieve a better balance of power and responsibilities.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) set out in Appendix 10 of the Listing Rules as the code of conduct regarding securities transactions by the Directors. Having made specific enquiries of all Directors, each Director has complied with the required standards set out in the Model Code during the Financial Year and up to the date of this report.

Details of the interests and short positions of the Directors in the shares and underlying shares of the Company is stated in the Directors’ Report of this Annual Report on pages 29 to 42.

THE BOARD

The Board is responsible for the leadership and control of the Group and oversees the Group’s businesses, strategic decisions and performance. The Board has delegated the day-to-day responsibility to the executive Directors and senior management who perform their duties.

During the Financial Year and up to the date of this report, the Board comprised 8 members as follows:

Executive Directors

Mr. Lau Ho Ming, Peter (*Executive Chairman*)
Mr. Poon Pak Ki, Eric
Mr. Ng Kam Seng (resigned on 1 January 2020)
Mr. Chu, Raymond

Non-executive Director

Madam Li Man Yee, Stella

Independent Non-executive Directors

Mr. Leung Po Wing, Bowen Joseph *GBS, JP*
Mr. Chan Siu Wing, Raymond
Mr. Wong Wah On, Edward

One of the independent non-executive Directors (“INEDs”) has the professional and accounting qualifications as required by the Listing Rules.

Corporate Governance Report

Each of the executive Directors, Mr. Lau Ho Ming, Peter, Mr. Ng Kam Seng (resigned on 1 January 2020) and Mr. Poon Pak Ki, Eric, has entered into a service contract with the Company with a term of 3 years, subject to renewal, and Mr. Chu, Raymond has entered into an employment contract with the Group with no fixed term as the chief executive officer of Crosby Securities Limited, an indirect wholly owned subsidiary of the Company under the financial services division. While the non-executive Director and INEDs were appointed with a fixed term of 12 months, subject to renewal. Pursuant to the Article of Association of the Company, one-third of the Directors are subject to retirement at annual general meeting of the Company at least once every three years. All retiring Directors shall be eligible for re-election. At the annual general meeting of the Company held on 28 August 2019 (“2019 AGM”), Mr. Ng Kam Seng, Madam Li Man Yee, Stella and Mr. Leung Po Wing, Bowen Joseph retired and were re-elected as a Director by the shareholders of the Company (“Shareholders”). The Company has arranged appropriate insurance cover for the Directors in respect of legal action against them.

The Board members have no financial, business, family or other material/relevant relationship with each other save as disclosed in the section “Biographical Details of Directors and Senior Management” of this Annual Report. Given the nature and business objectives of the Company, the Board has a balance of skill and experience appropriate for the requirements of the business of the Company. The biography of each Director was set out in the section “Biographical Details of Directors and Senior Management” on pages 3 to 5 of this Annual Report.

Continuous Professional Development

All Directors provided information to the Company with their participation in continuous professional development which is relevant to develop and refresh their knowledge and skills. The Company arranged induction program to the newly appointed Directors upon their appointment. The program contained an overview of directors’ responsibilities and obligations of a listed issuer, and was designed to further their knowledge and understanding of the Group’s culture and operations. On-going development and training of Directors is encouraged so that they can perform their duties appropriately. The company secretary of the Company (the “Company Secretary”) regularly circulated details of training courses which may be of interest to Directors. All Directors are encouraged to attend relevant training courses at the Company’s expense.

Board Proceedings

The Board convened four regular meetings in the Financial Year with intervals of not more than 4 months. Notices of not less than 14 days were given to all Directors and each Director was invited to include matters in the agenda. The Company Secretary assisted the Chairman in establishing the meeting agenda. Detailed agenda and related meeting materials were circulated to all Directors at least three days before the date of the regular meetings.

Minutes were recorded in sufficient detail and draft minutes have been circulated to all Board members for comments. Finalised minutes were also sent to all Directors for their records within reasonable time after the meetings. All minutes were kept by the Company Secretary and were open for inspection by Directors.

CHAIRMAN AND CHIEF EXECUTIVE

The Chairman of the Board is mainly responsible for the management of the Board while the CEO is responsible for business development strategy and the day-to-day management of business.

Since 25 November 2013, Mr. Lau Ho Ming, Peter was redesignated as the Executive Chairman and ceased to act as the CEO. During the year, the post of CEO has still been vacant and the role of CEO remains to be taken up by the executive Directors to ensure a balance of power and responsibilities has been maintained.

The Executive Chairman held a meeting with non-executive Directors, without presence of other executive Directors, during the Financial Year, to review the performance of the executive Directors and communicated among the non-executive Directors their concerns on the operations and control procedures. The Board adopted the recommendation from the non-executive Directors.

Corporate Governance Report

BOARD COMMITTEES

The Board has established four committees, namely the (i) audit committee; (ii) remuneration committee; (iii) nomination committee and (iv) corporate governance committee. Each committee was delegated with appropriate authority and was accountable to the Board within the committee's scope of duties. Each committee adopted proper terms of reference stating clearly its duties, responsibilities and authority. All the terms of reference were disclosed on the Company's and the Stock Exchange's websites.

Members of each committee are as follows:

Audit Committee

Mr. Chan Siu Wing, Raymond (*Chairman*)
Mr. Leung Po Wing, Bowen Joseph *GBS, JP*
Mr. Wong Wah On, Edward

Remuneration Committee

Mr. Leung Po Wing, Bowen Joseph *GBS, JP (Chairman)*
Mr. Chan Siu Wing, Raymond
Mr. Lau Ho Ming, Peter

Nomination Committee

Mr. Leung Po Wing, Bowen Joseph *GBS, JP (Chairman)*
Mr. Chan Siu Wing, Raymond
Mr. Lau Ho Ming, Peter

Corporate Governance Committee

Mr. Chan Siu Wing, Raymond (*Chairman*)
Mr. Ng Kam Seng (resigned on 1 January 2020)
Madam Li Man Yee, Stella
Mr. Poon Pak Ki, Eric (appointed on 1 January 2020)

Each Board committee met during the Financial Year pursuant to the respective terms of reference. The proceedings of those meetings were the same as those for the Board.

Corporate Governance Report

Number of regular meetings of the Board and Board committees held during the Financial Year and the attendance of Directors and Board committee members are as follows:

	Meeting Attended/Held						
	Board	Audit Committee	Remuneration Committee	Nomination Committee	Corporate Governance Committee	Non-executive Director	Independent Non-executive Directors
Executive Directors							
Mr. Lau Ho Ming, Peter	4/4	N/A	1/1	1/1	N/A	N/A	N/A
Mr. Poon Pak Ki, Eric	4/4	N/A	N/A	N/A	1/1	N/A	N/A
Mr. Ng Kam Seng	3/3	N/A	N/A	N/A	N/A	N/A	N/A
Mr. Chu, Raymond	4/4	N/A	N/A	N/A	N/A	N/A	N/A
Non-executive Director							
Madam Li Man Yee, Stella	4/4	N/A	N/A	N/A	1/1	1/1	N/A
Independent Non-executive Directors							
Mr. Leung Po Wing, Bowen Joseph	4/4	4/4	1/1	1/1	N/A	1/1	1/1
Mr. Chan Siu Wing, Raymond	4/4	4/4	1/1	1/1	1/1	1/1	1/1
Mr. Wong Wah On, Edward	4/4	4/4	N/A	N/A	N/A	1/1	1/1

AUDIT COMMITTEE

The Company established an audit committee of the Board (the "Audit Committee") with written terms of reference in compliance with Rules 3.21 and 3.22 of the Listing Rules. The written terms of reference of the Audit Committee was adopted pursuant to paragraph C3 of the Code. The Audit Committee should hold at least 2 regular meetings in each financial year. The chairman of the Audit Committee, Mr. Chan Siu Wing, Raymond, has the appropriate professional qualifications and all members of the Audit Committee are INEDs. The primary duties of the Audit Committee are, among other things, to review and supervise the financial reporting process and internal control systems as well as the risk management of the Group.

The work of the Audit Committee during the Financial Year was summarized as follows:

1. reviewed the continuing connected transactions for the year ended 31 March 2019;
2. reviewed the consolidated financial statements for the year ended 31 March 2019;
3. approved and recommended the engagement of BDO Limited, the auditor of the Company (the "Auditor") to perform agreed-upon procedures review services;
4. reviewed the condensed consolidated financial statements for the interim period ended 30 September 2019;
5. reviewed the independence of the Auditor;
6. approved the Auditor's remuneration and other terms of engagement for the year ended 31 March 2020;
7. reviewed and adopted the scope of statutory audit for the year ended 31 March 2020;
8. reviewed the Group's internal control, financial controls and risk management systems;

Corporate Governance Report

9. reviewed the adequacy of resources, staff qualifications and experience, training programs and budget of the Group's accounting and financial reporting function; and
10. reviewed the Auditor's significant findings.

Internal Control

The Company has no internal audit function and the Audit Committee is responsible for organizing regular review of risk management and internal control with assistance from external advisers, if necessary.

The Audit Committee and the Board reviewed the effectiveness of the Group's risk management and internal control systems and are of the view that the risk management and internal control systems are adequate and effective to safeguard shareholders' investment and assets of the Group.

Review of the Consolidated Financial Statements for the year ended 31 March 2020

On the date of this report, the Audit Committee reviewed the consolidated financial statements for the year ended 31 March 2020 (the "2020 Financial Statements") in conjunction with the Auditor and management. Based on the review and discussions with management, the Audit Committee was satisfied that the 2020 Financial Statements were prepared in accordance with applicable accounting standards, and fairly presented the Group's financial position and results for the year ended 31 March 2020.

Re-appointment of the Auditor

The Audit Committee was satisfied with the Auditor's work, its independence and objectivity and therefore recommended the re-appointment of the Auditor for the Shareholders' approval at the forthcoming annual general meeting.

Corporate Governance Report

REMUNERATION COMMITTEE

The Company established a remuneration committee of the Board (“Remuneration Committee”) with written terms of reference in compliance with Rules 3.25 and 3.26 of the Listing Rules. The written terms of reference of the Remuneration Committee was adopted pursuant to paragraph B1 of the Code. The Remuneration Committee should hold at least one regular meeting in each financial year. The primary duties of the Remuneration Committee are, among other things, to review and make recommendations to the Board on terms of remuneration packages, bonuses and other compensation payable to Directors and senior management of the Group. The Remuneration Committee shall also ensure that no Director or any of his/her associate is involved in deciding his/her own remuneration.

The Remuneration Committee performed the following duties during the Financial Year:

1. reviewed the remuneration policies of the Directors and senior management and the general staff.

Remuneration of Directors

The remuneration of Directors and the five highest paid employees for the year ended 31 March 2020 as required to be disclosed pursuant to Appendix 16 to the Listing Rules are set out in notes 11(a) and 11(b) to the financial statements.

NOMINATION COMMITTEE

The Company established a nomination committee of the Board (“Nomination Committee”) with written terms of reference in compliance with paragraphs A.5.1 and A.5.2 of the Code. The Nomination Committee should hold at least one regular meeting in each financial year. The primary duties of the Nomination Committee are, among other things, to make recommendations to the Board on the appointment of Directors and the management of the Board succession.

During the Financial Year, the Nomination Committee performed the followings:

1. reviewed the Board Diversity Policy and the objectives and targets set for implementing the Board Diversity Policy and whether the Board had the appropriate balance of skills, experience and diversity of perspectives necessary to enhance;
2. the effectiveness of the Board and to maintain high standards of corporate governance;
3. reviewed the structure, size and composition of the Board;
4. reviewed the independence of the INEDs;
5. reviewed the time commitment of Non-executive Directors; and
6. reviewed the nomination policy.

The Nomination Committee was satisfied that the Non-executive Directors have given sufficient time and attention to the affairs of the Group. Each executive Director is suitably qualified for his position, and has sufficient experience to hold the position so as to carry out his duties effectively and efficiently. The Nomination Committee was also satisfied that the Board composition has met all the diversity criteria, namely the age, gender and professional background of the Directors, as set in the objectives and targets adopted by the Company on 22 November 2013.

Corporate Governance Report

Independence of INEDs

To ensure objective and constructive opinion and viewpoints from the INEDs, the independence of the INEDs would be assessed upon appointments and reviewed annually and at any other time where the circumstances suggest appropriate. The Company also received a written confirmation from each of the INEDs confirming his independence during the Financial Year and up to the date of this report. The Nomination Committee together with the Board considered each of the INEDs to be independent.

Board Diversity Policy

The Board Diversity Policy was adopted by the Board on 22 November 2013. Under such policy, Board appointments will continue to be made on a merit basis and candidates will be considered against objective criteria, with due regard for the benefits of diversity on the Board. A diversity of perspectives shall be achieved through consideration of a number of factors, including but not limited to gender, age, cultural and educational background and professional experience. In forming its perspective on diversity, the Company will also take into consideration factors based on its own business and specific needs from time to time. The Board believes that such merit-based appointments will enable the Company to serve its customers, employees, Shareholders and other stakeholders well.

CORPORATE GOVERNANCE COMMITTEE

The Company established a corporate governance committee of the Board (“Corporate Governance Committee”) with written terms of reference in compliance with paragraphs D.2 and D.3 of the Code. The Corporate Governance Committee should hold at least one regular meeting in each financial year. The primary duties of the Corporate Governance Committee are, among other things, to develop and review the Company’s policies and practices on corporate governance and make recommendations to our Board and to review and monitor our Company’s policies and practices on compliance with legal and regulatory requirements.

During the Financial Year, the work of the Corporate Governance Committee was summarised as follows:

1. reviewed the corporate governance manual;
2. reviewed the exception in compliance of the Code; and
3. reviewed the continuous professional development training obtained by the Directors.

AUDITOR’S REMUNERATION

During the Financial Year, the Group was charged HK\$1,508,000 for audit services and HK\$190,000 for non-audit services by the Auditor.

Services rendered	Fees paid/payables HK\$'000
Audit services – statutory audit	1,508
Non-audit services: – agreed-upon procedures review	190
	1,698

Corporate Governance Report

ACCOUNTABILITY

The Board is responsible for overseeing the preparation of financial statements which give a true and fair view of the Group's state of affairs, results, and cash flows for the year. Management provided the Board with management accounts and updates regularly to give a balanced and understandable assessment of the Group's performance, financial position, and prospects to enable the Board as a whole and each Director to discharge their duties. In preparing the 2020 Financial Statements, the Board:

1. have adopted suitable accounting policies and applied them consistently;
2. have made judgments and estimates prudently and reasonably; and
3. assumed the Company will continued in business and prepared the financial statements on a going concern basis.

COMPANY SECRETARY

All Directors have access to the advice and services of the Company Secretary. The Company Secretary reports to the Chairman on board governance matters, and is responsible for ensuring that Board and Board committees procedures are followed, and for facilitating communications among Directors, senior management as well as with Shareholders. During the Financial Year, the Company Secretary undertook over 15 hours of professional training to update her skills and knowledge.

DIVIDEND POLICY

Dividends may be paid out by ways of cash or by other means we consider appropriate. Payment of any dividends will be made at the discretion of our Board and will be based upon our earnings, cash flow, financial condition, capital requirements, statutory fund reserve requirements and any other conditions that our Directors consider relevant. The declaration, payment and amount of any future dividends will be subject to our constitutional document comprising the Articles of Association and where necessary, the approval of our Shareholders.

COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Company valued the views and comments from the Shareholders. The Board gives priority to clear and transparent communications with all Shareholders to understand the Group's performance and prospects. Shareholders' right in nominating Director and the communication policies are published in the Company's website.

Convening of extraordinary general meeting on requisition by the Shareholders

According to the Articles of Association, any one or more Shareholder holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Company Secretary, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition. The written requisition shall be sent to the Company Secretary at the following address:

Company Secretary
Quali-Smart Holdings Limited
Workshop C on 19th Floor
TML Tower
3 Hoi Shing Road
Tsuen Wan
Hong Kong

Shareholders are encouraged to participate in general meetings or to appoint proxies to attend and vote at meetings for and on their behalf if they are unable to attend the meetings.

Corporate Governance Report

Procedures for directing Shareholders' enquiries to the Board

Shareholders may at any time contact the Company Secretary at the principle place of business in Hong Kong for the Company's information to the extent such information is publicly available. The Company will endeavor to respond to their queries in a timely manner. Shareholders may also make enquiries with the Directors at their general meetings.

In addition, the Shareholders can contact Tricor Investor Services Limited, the Company's Hong Kong branch share registrar and transfer office, if they have any enquiries about their shareholdings and entitlements to dividends.

Procedures for putting forward proposals at general meetings by the Shareholders

A Shareholder may nominate person, other than a retiring Director and the Shareholder himself/herself, to be appointed as a Director ("Proposed Director") by submitting a duly signed written notice ("Nomination Notice") together with the Proposed Director's curricular vitae with contact details, a written record of Proposed Director's willingness to be elected, copy of identification documents, information and other details (including but not limited to details as required by Rule 13.51(2) of the Listing Rules or other applicable rules) of the Proposed Director, to the Company Secretary at the principle place of business in Hong Kong.

The period for lodgment of the Nomination Notice shall commence no earlier than the day after the despatch of the notice of a general meeting and end no later than 7 days prior to the date of such general meeting.

Other than the above concerning a proposal of a person for election as Director, Shareholders may follow the procedures set out in paragraph "Convening of extraordinary general meeting on requisition by Shareholders" above to convene an extraordinary general meeting for any business specified in such written requisition.

2019 AGM

All Directors attended 2019 AGM to hear views and to answer questions from the Shareholders. At 2019 AGM, separate resolutions were proposed on each substantial issue. All resolutions were passed by way of a poll and verified by the independent scrutineer, Tricor Investor Services Limited, the Company's Hong Kong branch registrar and transfer office.

The process of the Company's general meeting will be monitored and reviewed on a regular basis, and, if necessary, changes will be made to ensure that Shareholders' needs are best served. Appropriate arrangements for the forthcoming annual general meetings of the Company shall be in place to encourage Shareholders' participation.

CHANGES AFTER THE FINANCIAL YEAR

This report takes into account the changes that have occurred since the Financial Year end and to the date of this report.

On behalf of the Board

Chan Siu Wing, Raymond

Chairman of the Corporate Governance Committee

Hong Kong, 24 June 2020

Management Discussion and Analysis

BUSINESS REVIEW

During the Current Year, our Group was engaged in the same core business divisions in the manufacture of toys operated under Qualiman Industrial Company Limited (the “Toy Division”) and the provision of financial services operated under Crosby Asia Limited (the “Financial Services Division”).

The Current Year was unprecedented in many ways. Business and investment environments were already challenging at the beginning of the Current Year as the trade war between the United States and China escalated and threats of strengthening tariff measures ensued in multiple jurisdictions. Then in June 2019, local business sentiments were further jeopardized by the unprecedentedly large-scale social unrests and nihilism not seen in Hong Kong since 1967 with the crisis further deepening into the autumn months. Just as we thought we might be having some breathing space, a global pandemic in the form of the COVID-19 virus crept into our world as we celebrated Chinese New Year, and rapidly escalated into a global public health and economic crisis as many countries, including China, the United States and the United Kingdom, suffered staggering mortality and were forced to go into lockdowns, effectively shutting down the global economy in an unprecedented scale and causing a partial meltdown in securities prices in the global markets towards the end of the Current Year. What a year it has been!

Against this dire socio-economic backdrop, our Group faced challenging operating environments in all its business segments. Our overseas customers in the Toy Division, particularly those in the United States and Western Europe, themselves faced immense challenges in their operations as the retail markets for the toy industry already started on a low note at the beginning of the Current Year following closure of some major retailers before and the ongoing Sino-US trade war. The COVID-19 pandemic drove them further into the cold water as their economies went into lockdowns during the fourth quarter of the Current Year. Many of them became very cautious in placing orders as it was uncertain when their economies would reopen, and even so complicated by the fears that they might become the scapegoats in the ever-escalating trade war between China and the United States, as unexpected or unwanted tariff actions might be imposed by both governments. In view of the opaque macro-business environments, our Toy Division has continued its strategies to focus more on a more selected range of high-margin products starting from two years ago and imposed more effective cost control measures, preparing ourselves to weather through an extended period of difficult operating environments. On the other hand, our Financial Services Division had a very busy year amidst a highly volatile market. We successfully closed three initial public offering transactions acting in the lead role as global coordinator or joint bookrunner in June 2019 against substantial market volatility in reaction to the massive protests in Hong Kong. Such volatility in the markets caused securities issuers and investors to be more cautious as geo-political outlooks became uncertain, leading to a shake-up in investors’ confidence and making it challenging to close transactions. Despite such difficulties, our Financial Services Division closed three more initial public offering transactions in the lead role during the second half of the Current Year, making a total of six initial public offering transactions in the lead role during the Current Year and delivering a substantial improvement in its businesses over the Previous Year.

The Current Year was also marked by the termination of the subscription of new shares of the Company by Zhongtai Financial International Limited and the proposed acquisitions of Zhongtai International Capital Limited and Zhongtai International Asset Management Limited by the Company as a result of the non-fulfillment of some of the conditions precedent beyond our control, despite over nineteen months of hard work. As a result of the termination of the above transactions, the possible unconditional mandatory offers in cash for all the issued shares of the Company, all the outstanding convertible notes of the Company and the cancellation of all outstanding share options granted by the Company also lapsed and the offer period of such offers came to an end for the purposes of the Takeovers Code at the end of the second quarter of the Current Year. While this might not have been the result the Group had hoped for, our Financial Services Division has once again refocused all our energy onto its businesses, as evidenced by the substantial improvements in its business operating performance (before impairment loss on goodwill) in the Current Year over the Previous Year.

Management Discussion and Analysis

The Toy Division

As a toy manufacturer offering services primarily on an OEM basis, the Toy Division continues to manufacture products for its customers in accordance with their specifications for whom to sell the products in their own brand names. In order to better deploy the Group's resources and mitigate its business risks, the Toy Division remains focusing in serving customers of internationally reputable toy brands that are considered to be more reliable in order placing and better credit worthiness and higher transparency on its business background in general.

During the Current Year, revenue of the Toy Division and its segment profit were approximately HK\$383.7 million and HK\$0.3 million respectively, representing a decrease of 38.1% and 99.4% respectively over the Previous Year. The noticeable drop in revenue from the Toy Division was mainly due to a decrease in orders placed by customers in all major markets in which the Toy Division serviced. Most notably, revenues from North American customers, which accounted for approximately 61.6% of total revenues from the Toy Division in the Current Year, decreased by about 44.1% over the Previous Year. Western European customers, which accounted for about 22.6% of total revenues from the Toy Division in the Current Year, also dropped by about 20.8% over the Previous Year. Customers in the traditional western markets got cold feet because of the market uncertainty created by the ongoing Sino-US trade wars and the already weakened consumer sentiments as experienced by the retailer markets. Given the challenges in the top line, the Group continued to focus on adopting effective cost control measures, such as inventory rationalisation and automation in manufacturing process. In addition, the Toy Division continued to have a strong relationship with its major customers, many of which continued to place orders with us, albeit more cautiously. Towards the end of the Current Year, the operations of many sub-contractors of the Group were affected by the lock-downs in the Guangdong province as a result of the COVID-19 pandemic, thus bringing some of the production processes to a halt after Chinese New Year. This had limited impact on the performance of the Group during the Current Year as the last quarter is usually the non-peak season of the production cycle of the Toy Division. As the outlook for the global toy industry remains clouded given the uncertainty in the reopening of the economies in North America and Western Europe, and the threats posed by new tensions between China and the US, the Toy Division will continue to maintain high efficiency operation management with the implementation of stringent cost controls in product manufacturing using lean production approach, logistic simplification management and minimization of inventory level particularly during non-peak business period. We will also continue to adopt automation in the manufacturing process in order to improve labour efficiency and flexibility in manufacturing.

The Financial Services Division

During the Current Year, the securities markets globally and in Hong Kong went through a roller-coaster ride. The Hang Seng Index opened on a high note and surpassed 30,000 once again in April 2019 only to fall to a low of 25,281.30 within four months as Hong Kong was rocked by the unprecedented social unrests following the protests against the proposed Extradition Bill during the summer months. While the markets did rebound subsequently just before Chinese New Year after local tensions appeared to abate and the US markets reached record high, the world was shaken up again by the eruption of the COVID-19 pandemic in the last quarter, seeing the Hang Seng Index tank to 21,696.13 in late March 2020, an all-time low since 2016, and closing the year at 23,603.48, representing a drop of almost 19% during the Current Year. Based on data provided by The Stock Exchange of Hong Kong Limited, average daily turnover value on the Main Board and GEM was volatile following the movements of the markets in general, with an average daily turnover of about HK\$87.2 million during the twelve months ended 31 December 2019, when compared with an average daily turnover of about HK\$107.4 million during the twelve months ended 31 December 2018, representing a decrease of about 18.9%. The average daily turnover for the first three months of the calendar year 2020, however, saw a rebound to about HK\$120.9 billion, representing an increase of about 20% when compared with the HK\$101.1 billion for the same period last year, probably a result of the massive sell-down in equity in March 2020. The number of newly listed companies decreased by about 16.1% from 218 in 2018 to 183 in 2019, with total equity funds raised decreasing 16.9% from HK\$544.1 billion in 2018 to HK\$452.0 billion in 2019. The above statistics highlighted the dampening investment sentiments and momentum in the local securities markets as pricing became more conservative, posing challenges to fund raising transactions in the markets.

Management Discussion and Analysis

Crosby Securities Limited (“Crosby”) under the Financial Services Division had a very busy year participating in a total of six initial public offering transactions in a lead role as global coordinator or lead bookrunner during the Current Year. Three transactions were closed between June and July in 2019 during a time of challenging local environments as massive protests started to erupt in Hong Kong. We completed three more initial public offering transactions before the end of 2019, allowing the Financial Services Division to record underwriting commission, brokerage commission and stabilisation profits from these transactions. In addition to underwriting in initial public offering transactions, Crosby also continued to place unlisted bonds for listed issuers in Hong Kong and acted as a placing agent to a listed issuer for its rights issue, generating placing commission for the Financial Services Division.

The Financial Services Division made substantial progress in its investment advisory business during the Current Year after it entered into an investment advisory agreement with a reputable international financial institution in the Previous Year. We managed to grow our assets under advisory by engaging new investors, with an investment focus primarily in the US equities markets. As the US markets reached record high during the Current Year, it allowed Crosby to recognize a substantial growth both in assets under advisory and its investment advisory fee revenues. During the second half of the Current Year, we also signed on a new portfolio manager who would provide discretionary portfolio management services for clients, with a focus in the US securities markets. We envisage that this would continue to help Crosby to grow its assets under advisory and diversify the businesses of our Financial Services Division in the long run.

FINANCIAL REVIEW

The Toy Division

The Toy Division’s revenue for the Current Year amounted to approximately HK\$383.7 million, representing a decrease of 38.1% over that of the Previous Year of approximately HK\$619.5 million. Such decrease in revenue was due to a decrease in sales to some of the Toy Division’s top 5 customers. Segment profit for this division decreased substantially to approximately HK\$0.3 million or by approximately HK\$47.6 million for the Current Year from approximately HK\$47.9 million for the Previous Year, representing a decrease of 99.4%. Such significant decrease in segment profit was mainly due to a drastic drop in sales to certain of its top 5 customers because of the ongoing China-US trade war of which the associated segment costs decreased by a far less extent.

Revenue from North America decreased by approximately HK\$186.4 million from HK\$422.6 million for the Previous Year to approximately HK\$236.2 million for the Current Year, while revenue from Western Europe decreased by approximately HK\$22.9 million from HK\$109.8 million for the Previous Year to approximately HK\$86.9 million for the Current Year. Sales to customers in mainland China and Taiwan decreased by approximately HK\$3.2 million from HK\$21.5 million for the Previous Year to approximately HK\$18.3 million for the Current Year. It was noted that the decrease in revenue during the Current Year was a global trend instead of a regional reallocation, as sentiments in the global toy industry was in general weakened due to the uncertain economic outlooks in all major markets amidst increasing tensions from multilateral trade wars.

Management Discussion and Analysis

The Financial Services Division

Revenue for the Financial Services Division for the Current Year amounted to approximately HK\$29.6 million comparing to that of HK\$4.7 million in the Previous Year, representing a substantial increase of 534.3% over the Previous Year. This is mainly attributable to a material increase in (i) securities brokerage commission income and income from placing and underwriting services arising from our initial public offering transactions of about HK\$16.8 million or 423.3% over the Previous Year and (ii) investment advisory fee income of about HK\$7.6 million or 2,662.4% over the Previous Year due to a growth in asset under advisory and the outstanding performance of the portfolio under advisory.

Overall, the Financial Services Division recorded a segment loss of approximately HK\$57.6 million for the Current Year comparing to approximately HK\$46.6 million for the Previous Year, representing an increase of segment loss of approximately 23.4%. The increase in segment loss of the Financial Services Division was mainly attributable to the impairment loss on goodwill in relation to Crosby Securities Limited of about HK\$43.9 million, which is further explained in the next paragraph, which was partially offset by the improvement in the operating performances of the Financial Services Division during the Current Year as a result of (i) the substantial increase in revenues during the Current Year as explained above; and (ii) the absence of any fair value loss on financial assets at fair value through profit or loss in the Current Year when there was such loss in the amount of about HK\$11.1 million arising from the disposal of certain listed securities in Hong Kong in the Previous Year. Excluding the impairment loss on goodwill, which is a non-cash item, the Financial Services Division would have recorded a segment loss of approximately HK\$13.7 million in the Current Year, compared with HK\$46.6 million in the Previous Year.

Impairment Loss on Goodwill

During the preparation of the audited financial statements of the Group for the Current Year, the Directors conducted an assessment of the value-in-use of the cash-generating unit of Crosby (the "Crosby CGU"), amongst others, and hired BMI Appraisals Limited, an independent valuer, to determine the value-in-use of the Crosby CGU in accordance with HKAS 36 "Impairment of Assets". With reference to the valuation report issued by the independent valuer for the calculation of the value-in-use of the Crosby CGU, the Directors determined that the value-in-use of the Crosby CGU was about HK\$140.0 million as at 31 March 2020, which was less than the carrying value of the Crosby CGU of about HK\$183.9 million immediately prior to the assessment. Therefore, an impairment loss on goodwill of about HK\$43.9 million was recognized by the Group during the Current Year.

BMI Appraisal Limited adopted the income approach for the assessment of the value-in-use of the Crosby CGU. It was based on a five-year cash flow projection and extrapolated using a long-term terminal growth rate of 3%, and the cash flows were then discounted at a pre-tax discount rate of about 17.0%. The following table illustrates the key assumptions such as EBIT margins, long-term growth rates and pre-tax discount rates used for the value-in-use calculations of the Crosby CGU:

	At 31 March 2020	At 31 March 2019
Budgeted EBIT margin (average of next five years)	19%	27%
Range of budgeted EBIT margin during next five years	-15% to 38%	-3% to 53%
Long-term growth rate	3%	3%
Pre-tax discount rate	17.0%	18.1%

Management Discussion and Analysis

Budgeted EBIT margin is the average value of budgeted EBIT as a percentage of budgeted revenue over the five-year forecast period. It has been revised lower as we have adjusted the budgeted revenues in the forecast period downward by an average of about 32% when compared with the budget for the Previous Year to reflect the revised outlook of the Crosby CGU as explained below. The budgeted revenue and EBIT are determined based on past performance and expectations regarding our business development, including mandates currently secured or under negotiation and our assets under advisory and their expected growth with reference to historical market performance. The long-term growth rates used are consistent with the growth rates we used in the past for business in the markets in which the Crosby CGU operates and the pre-tax discount rates reflect the specific risks relating to the Crosby CGU. There was no material change in the methodology used to determine the value-in-use of the Crosby CGU for the Current Year and the Previous Year.

Despite showing a material increase in the revenues of the Financial Services Division and substantial narrowing of loss (before impairment loss on goodwill) during the Current Year, we revised our forecasts downwards for the Crosby CGU due to the following reasons:

- (1) while we continue to have a healthy pipeline of initial public offering underwriting transactions, we envisage there might be increased uncertainty in the timetable of these transactions due to disruptions in the preparation process of their listings caused by travel lockdown situations arising from the COVID-19 pandemic. Business performance of the issuer clients might also be affected by the COVID-19 pandemic which might affect feasibility of the transactions. The increased volatility in the global capital markets as a result of the pandemic as well as the threats on the removal of the special status of Hong Kong by the United States may also further hamper investors' sentiments towards the small-mid cap sectors in the equity markets in Hong Kong, which might cause capital raising windows to tighten abruptly. As a result, it is expected that more collaboration with other underwriters would be required to complete transactions and hence we have assumed a more conservative allocation for Crosby in its underwriting transactions going forward, which would affect our growth in underwriting fee revenues;
- (2) while we recorded a substantial increase in investment advisory fees in the Current Year due to the outstanding performance of the US securities markets prior to the outbreak of the COVID-19 pandemic, the US markets have substantially corrected since March 2020, which might impact the performance of the investment advisory business in the next financial year; and
- (3) as, in March and May 2020, the Company redeemed a material portion of the HK\$110 million convertible notes which were issued in 2017 in cash, the capital base for the businesses of Crosby has decreased after the redemptions. With this development, it is envisaged that Crosby will no longer engage in businesses which rely on generating interest and fee income on deployment of capital, such as securities margin and principal financing businesses, in the foreseeable future.

While the assumptions and other relevant factors for determining the value-in-use of the Crosby CGU were considered reasonable by the Directors, they are inherently subject to significant political, market, business and economic uncertainties and contingencies, many of which are beyond the control of the Group. For further information on the outlook of the Crosby CGU and its business prospects in the coming year, please refer to the description related to the Financial Services Division in the Prospects section.

Overall Group Financial Performance

Revenue

The Group's revenue for the Current Year amounted to approximately HK\$413.3 million, which represents a decrease of 33.8% from that for the Previous Year of approximately HK\$624.2 million. The decrease in total revenue of approximately HK\$210.9 million for the Current Year was mainly attributable to the decrease in revenues from the Toy Division of approximately HK\$235.8 million because of a decrease in sales to certain of its top 5 customers, which was partially offset by an increase in revenues from the Financial Services Division of approximately HK\$24.9 million resulting from an increase in underwriting and placement commissions and investment advisory fee income.

Management Discussion and Analysis

Gross Margin

The gross margin of the Toy Division dropped from approximately 12.9% for the Previous Year to approximately 9.1% for the Current Year due to a substantial drop in sales to certain of its top 5 customers because of the ongoing China-US trade war while the associated costs of sales decreased by a far less extent. This was partially offset by a decrease in warehouse storage expenses of HK\$3.9 million incurred in the Previous Year which was no longer applicable in the Current Year because of a reduction in sales order and hence less external warehouse storage was required for a lower level of inventories. Meanwhile, the total gross profit of the Group for the Current Year decreased by 23.4% to approximately HK\$64.6 million from approximately HK\$84.4 million in the Previous Year. Despite the improvement in revenue of the Financial Services Division of approximately HK\$24.9 million, the general decrease in revenue in the Toy Division led to a decrease in the total gross profit of the Group for the Current Year.

Net Loss

The Group's net loss for the Current Year amounted to approximately HK\$87.7 million, as compared to a net loss of approximately HK\$35.8 million for the Previous Year, representing an increase in the Group's net loss by approximately 145.0%. Such increase was mainly due to:

- a decrease in gross profit of the Group of approximately HK\$19.7 million in the Current Year;
- an increase in impairment loss on goodwill of approximately HK\$43.9 million in the Financial Services Division;
- a decrease in moulding income in the Toy Division of approximately HK\$3.3 million in the Current Year which was recorded in the amount of HK\$4.1 million in the Previous Year;
- a decrease in net exchange gains of approximately HK\$2.4 million in the Current Year;
- a decrease in gain on disposal of certain property, plant and equipment in the Toy Division of approximately HK\$4.0 million in the Current Year; and
- an increase in finance costs due to the increase in effective interest expense of approximately HK\$3.8 million for the convertible notes issued by the Company.

which was partially offset by the following reduction in costs and expenses:

- a decrease in selling expenses of approximately HK\$4.9 million for the Current Year, primarily attributable to a decrease in selling expenses of the Toy Division resulting from a drop in revenue from the Toy Division in the Current Year;
- a decrease in administrative expenses of the Group of approximately HK\$6.1 million in the Current Year, of which (i) approximately HK\$4.8 million was from the non-cash, equity-settled share-based payment expenses related to the share options granted which decreased to nil in the Current Year; and (ii) approximately HK\$1.9 million mainly related to a decrease in legal and professional fee as the proposed acquisitions of Zhongtai International Capital Limited and Zhongtai International Asset Management Limited and the proposed issuance of new shares and general offers as detailed in the joint announcements issued by the Company and Zhongtai International Investment Group Limited dated 25 February 2018 and 12 October 2018 respectively were already terminated;
- the absence of a fair value loss on financial assets at fair value through profit or loss in the Current Year which was recorded in the amount of approximately HK\$11.1 million in the Previous Year; and
- a decrease in taxation expenses for the Toy Division of approximately HK\$6.4 million for the Current Year;

Management Discussion and Analysis

Selling Expenses

Selling expenses mainly consisted of transportation fees and declaration fees for the Toy Division and marketing expenses for the Financial Services Division. During the Current Year, selling expenses decreased 32.3% from approximately HK\$15.3 million for the Previous Year to approximately HK\$10.4 million for the Current Year which was primarily due to a decrease in transportation cost as a result of decreased sales for the Toy Division in the Current Year.

Administrative Expenses

Administrative expenses mainly consisted of salaries to employees, equity-settled share-based payment expenses, rents and rates for office spaces, depreciation of property, plant and equipment, and other administrative expenses. Administrative expenses decreased by 7.5% from approximately HK\$81.7 million for the Previous Year to approximately HK\$75.6 million for the Current Year, which was primarily due to a decrease in the equity settled share-based payment expenses related to the grant of share options of approximately HK\$4.8 million, and a decrease in legal and professional fee incurred in the Current Year of approximately HK\$1.9 million, which was incurred in the Previous Year due to the proposed acquisitions of Zhongtai International Capital Limited and Zhongtai International Asset Management Limited and the proposed issuance of new shares and general offers as detailed in the joint announcements issued by the Company and Zhongtai International Investment Group Limited dated 25 February 2018 and 12 October 2018 respectively.

Other Income, Gains and Losses

Other income, gains and losses mainly consisted of moulding income, fair value loss on financial assets at fair value through profit and loss, loss early redemption of convertible notes, interest income from bank deposits and others. During the Current Year, other income, gains and losses decreased by 37.0% from approximately HK\$8.9 million for the Previous Year to approximately HK\$5.6 million. Such decrease was mainly attributable to (i) a decrease in gain on disposal of property, plant and equipment of approximately of HK\$4.0 million for the Current Year; (ii) a decrease in moulding income approximately of HK\$3.3 million for the Current Year; (iii) a decrease in net exchange gain of approximately HK\$2.4 million for the Current Year; (iv) an increase in loss on the early redemption of the convertibles notes from nil for the Previous Year to approximately HK\$0.9 million for the Current Year; and (v) a decrease in other gains and losses in approximately HK\$2.6 million in the Current Year, which was partially offset by the absence of fair value loss on financial assets at fair value through profit and loss in the Current Year when compared with approximately HK\$11.1 million for the Previous Year.

Finance Costs

Finance costs mainly consisted of interest on the Group's interest-bearing bank borrowings, factoring arrangement from banks and the effective interest of the convertible notes issued by the Company. Finance costs increased by 9.5% from approximately HK\$24.4 million for the Previous Year to approximately HK\$26.8 million for the Current Year, which was primarily due to an increase in the effective interest expense of approximately HK\$3.8 million of the convertible notes issued by the Company in 2017.

Income Tax Expenses

The Group is subject to income tax on an entity basis on profit arising in or derived from the jurisdiction in which members of the Group are domiciled and operated. The income tax expense decreased by 83.9% from approximately HK\$7.6 million for the Previous Year to approximately HK\$1.2 million. Such decrease was mainly due to a decrease in taxable income attributable to the decrease in revenue generated in the Current Year as explained above.

Inventory

The inventory of the Group decreased by 15.1% to approximately HK\$71.0 million as at 31 March 2020 from approximately HK\$83.7 million as at 31 March 2019. The inventory turnover period, as calculated by dividing the average closing inventories by the cost of sales of the Toy Division for the period and multiplied by 365 days, increased by 34.3% from 60.3 days for the Previous Year to 81.0 days for the Current Year arising from customers requisition for lengthened delivery schedule on products during the Current Year.

Management Discussion and Analysis

Trade Receivables

Trade receivables from the Toy Division was approximately HK\$55.8 million as at 31 March 2020 when compared with approximately HK\$28.0 million as at 31 March 2019. The increase in trade receivables of the Toy Division as at 31 March 2020 was primarily due to a rise in shipment of products in March 2020 as requested by one of our major customers to manage the risks of lockdowns affecting delivery of products. Accordingly, the trade receivables turnover days for the Toy Division, as calculated by dividing the averaging closing trade receivables by the revenue from the Toy Division multiplied by 365 days, was 39.9 days for the Current Year as compared with 15.4 days for the Previous Year.

Trade receivables from the Financial Services Division decreased from approximately HK\$31.1 million as at 31 March 2019 to approximately HK\$9.6 million at 31 March 2020, which was mainly the result of a decrease in outstanding trade pending normal settlement from its clients in its ordinary course of business on 31 March 2020.

Trade Payables

Trade payables from the Toy Division as at 31 March 2019 amounted to approximately HK\$15.0 million, which decreased to approximately of HK\$9.0 million at 31 March 2020. The decrease was primarily due to the decrease in purchases and costs of service incurred for the Current Year. The trade payables turnover days for the Toy Division for the Previous Year and the Current Year, as calculated by dividing the averaging closing trade payables by the cost of sales from the Toy Division multiplied by 365 days, was 18.6 days and 12.6 days, respectively.

Trade payables from the Financial Services Division as at 31 March 2020 decreased from approximately HK\$69.0 million at 31 March 2019 to approximately HK\$50.2 million at 31 March 2020, which was mainly due to a decrease in normal outstanding trade settlement with CCASS pending outstanding trade in its normal and ordinary course of business on 31 March 2020.

LIQUIDITY AND FINANCIAL RESOURCES

For the Current Year, the Group continued to maintain a prudent and cautious financial management approach towards its treasury policies and maintained a healthy liquidity position. The Group strived to reduce exposure to credit risk by performing ongoing credit assessments and evaluations of the financial status of its customers. To manage liquidity risks, the Board continued to closely monitor the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

For the Current Year, the Group mainly financed its working capital by internal resources and bank borrowings. As at 31 March 2020, cash and cash equivalents amounted to approximately HK\$60.0 million (31 March 2019: HK\$140.5 million) and an additional HK\$62.4 million (31 March 2019: HK\$61.2 million) were pledged bank deposits to secure an undrawn banking facility granted to the Group to facilitate settlement purposes of the Financial Services Division. The decrease in cash and cash equivalents was mainly due to (i) the redemptions of parts of the convertible notes issued in 2017 (ii) the repayment of certain bank borrowings and (iii) an increase in net cash used in operating activities during the Current Year. Interest-bearing bank borrowings decreased from approximately HK\$23.1 million as at 31 March 2019 to approximately HK\$17.0 million as at 31 March 2020. The debt to equity ratio of the Group, calculated as the ratio of the closing debt balance divided by the closing total equity at end of Current Year, was approximately 30.6% (31 March 2019: 28.0%) which was due to a decrease in bank borrowings as at 31 March 2020 partially offset by a decrease in equity of the Group. As at 31 March 2020, all bank borrowings were subject to floating interest rates. The current ratio of the Group, as calculated by total current assets over total current liabilities, was approximately 1.9 (31 March 2019: 3.2).

During the Current Year, no new shares were issued by the Company.

Management Discussion and Analysis

CONVERTIBLE NOTES

The Company issued two tranches of 6% Convertible Notes with a maturity of three years and outstanding principal amounts of HK\$80.0 million and HK\$30.0 million (the “2017 Convertible Notes”) on 11 May 2017 and 2 June 2017, respectively, to Benefit Global Limited, an independent third party, for repayment of liabilities of the Group, business expansion of the Group’s Financial Services Division and as general working capital of the Group. The 2017 Convertible Notes were unsecured, bore interest at 6% per annum and carried rights to convert the principal amount into shares of the Company at an initial conversion price of HK\$0.39 per share. The Company had the option to redeem the 2017 Convertible Notes at any time before their maturity at 100% of their principal value plus any accrued but unpaid interest.

The net proceeds from the 2017 Convertible Notes were fully utilized as follows:

	(HK\$ millions)
(i) Full redemption of the convertible notes issued in 2014	58.0
(ii) Business expansion and working capital of the Financial Services Division	52.0
TOTAL	110.0

On 5 March 2020, the Company redeemed HK\$30.0 million in principal value of the 2017 Convertible Notes in cash. Subsequent to the year end, on 11 May 2020, the Company redeemed the remaining HK\$80.0 million in principal value of the 2017 Convertible Notes with the issuance of a new 6.0% convertible notes due 2023 in the principal amount of HK\$40.0 million, a 10.0% promissory note due 2021 in the principal amount of HK\$25 million and the remaining HK\$15.0 million in cash.

CHARGE ON ASSETS

As at 31 March 2020, certain of the Group’s banking facilities and its interest-bearing bank borrowings were secured by pledged bank deposits of approximately HK\$62.4 million (31 March 2019: HK\$61.2 million) and properties of the Group located in Hong Kong with an aggregate carrying amount of approximately HK\$6.7 million (31 March 2018: HK\$7.0 million).

CONTINGENT LIABILITIES

As at 31 March 2020, the Group had no contingent liabilities (31 March 2019: Nil).

Management Discussion and Analysis

CAPITAL COMMITMENTS

As at 31 March 2020, there was no capital commitment of the Group (31 March 2019: Nil).

SIGNIFICANT INVESTMENT HELD

Except for investments in subsidiaries, the Group did not hold any significant investment in equity interest in any other company as at 31 March 2020.

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES

During the Current Year, the Group did not have any material acquisitions and disposals of subsidiaries and affiliated companies.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

As at 31 March 2020, the Group did not have any plans to acquire any material investments or capital assets.

FOREIGN CURRENCY EXPOSURES

Substantially all the transactions of the Company's subsidiaries in Hong Kong are carried out in United States dollar ("US\$") and Hong Kong dollar ("HK\$"). As HK\$ is linked to US\$, the Group does not have material exchange rate risk on such currency. During the Current Year, the Group did not enter into any deliverable forward contracts ("DF") to manage the foreign currency risk arising from fluctuation in exchange rate of the RMB against the US\$.

The Group implemented a foreign currency forward contract policy in relation to the foreign currency contracts for the year. The Group performed cash flow analysis, ongoing monitoring and review of the foreign currency forward contracts on a monthly basis in accordance with the Group's risk management policy. Foreign exchange exposure reports were presented to the Board for review on a quarterly basis. The foreign currency forward contract policy was also reviewed by the Board to ensure it remains consistent with the overall objectives of our Group and the current financial trends in the market.

EMPLOYEES AND REMUNERATION POLICY

As at 31 March 2020, the Group had a total of 52 employees (31 March 2019: 54). Total staff costs (excluding equity settled share-based payment expenses to eligible persons other than employees and directors) were approximately HK\$43.1 million for the year ended 31 March 2020 (2019: HK\$47.6 million).

Remuneration policies in respect of the Directors and senior management of the Group are reviewed regularly by the Remuneration Committee and the Directors, respectively. Remuneration packages of the Group were determined with reference to its remuneration policy based on position, duties and performance of the employees. Employees' remuneration varies according to their positions, which may include salary, overtime allowance, bonus and various subsidies. The performance appraisal cycle varies according to the positions of the employees. Performance appraisal of staff is conducted annually. The performance appraisal is supervised by respective executive Directors of the Group. The Company also adopted a share option scheme for the purpose of rewarding eligible participants for their contribution to the Group.

Management Discussion and Analysis

TERMINATION OF PROPOSED SUBSCRIPTION, PROPOSED ACQUISITIONS, PROPOSED SHARE PURCHASE AGREEMENT AND LAPSE OF POSSIBLE UNCONDITIONAL MANDATORY CASH OFFERS

As set out in the announcement jointly issued by Zhongtai Financial International Limited (the “Offeror”) and the Company on 30 September 2019, (i) the restated subscription agreement (the “Restated Subscription Agreement”) entered into by the Company and Zhongtai International Investment Group Limited (the “Original Offeror”), Taifu Capital Investments Limited and Great Boom Group Limited on 11 October 2018, (ii) the sale and purchase agreement entered into between Zhongtai International Financial Corporation (“ZTI Financial”) and the Company regarding the acquisition of Zhongtai International Capital Limited dated 23 February 2018 and all subsequent supplemental agreements regarding the same (the “ZTI Capital Agreements”); (iii) the sale and purchase agreement entered into between Zhongtai Financial International Limited (“Zhongtai Financial International”) and the Company regarding the acquisition of Zhongtai International Asset Management Limited dated 23 February 2018 and all subsequent supplemental agreements regarding the same (the “ZTI Asset Management Agreements”); and (iv) the share purchase agreement entered into between Smart Investor Holdings Limited, the controlling shareholder of the Company, Mr. Lau Ho Ming, Peter, being the Executive Chairman of the Company, and Madam Li Man Yee, Stella, being the non-executive Director of the Company, and the Original Offeror dated 11 October 2018 (the “Share Purchase Agreement”), all lapsed on 30 September 2019 as certain conditions precedent contained therein were not fulfilled by 30 September 2019. Therefore, the Restated Subscription Agreement, the ZTI Capital Agreements, the ZTI Asset Management Agreements and the Share Purchase Agreement were all terminated on 30 September 2019.

As completion of the above agreements did not take place, the possible unconditional mandatory offers in cash to be made by the Offeror for all the issued shares of the Company, all the outstanding convertible notes issued by the Company and the cancellation of all outstanding share options granted by the Company also lapsed on the same date and the offer period of such offers also came to an end for the purposes of the Takeovers Code.

For further details, please refer to the joint announcement issued by the Company and the Offeror dated 30 September 2019.

EVENT AFTER REPORTING PERIOD

For the year ended 31 March 2020, the operating results of the Group has been affected by the outbreak of the COVID-19 pandemic in early 2020. A series of precautionary and control measures have been and continued to be implemented across mainland China, including but not limited to certain level of restrictions and controls over the travelling of people and traffic arrangements, quarantine of certain residents, heightening of hygiene and epidemic prevention requirements in factories and offices and encouraged social distancing. Following the spread of the COVID-19 pandemic subsequent to the year end (from April 2020 till the date of authorisation for issue of these financial statements) to other locations, including but not limited to the United States, Europe and Central and South America, which are also the principal export markets of the Group’s Toy Division, management has also taken relevant actions to minimise the unfavourable impact. The Group will pay close attention to the development of the COVID-19 pandemic and evaluate its impact on the financial position and operating results of the Group.

Subsequent to the year end, on 11 May 2020, the Company redeemed the remaining HK\$80.0 million in principal value of the 2017 Convertible Notes with the issuance of a new 6.0% convertible notes due 2023 in the principal amount of HK\$40.0 million, a 10.0% promissory note due 2021 in the principal amount of HK\$25.0 million and the remaining HK\$15.0 million in cash.

Management Discussion and Analysis

PROSPECTS

The Current Year was a challenging year for the Group in both its Toy Division and the Financial Services Division amidst chaotic global and local political and economic environments. As we enter the new financial year, there is no sign that things will become easier and in fact, there is increased tension between the United States on one side, and China and Hong Kong on the other side. This may continue to impact businesses engaged in trading between China/Hong Kong and the Western markets as represented by the United States, our Toy Division being one. While we continue to see orders from our long-term customers in the western developed markets, the COVID-19 pandemic has substantially changed consumer behaviours across different retail channels, further consolidating the shift from traditional bricks-and-mortars to online distribution channels. We expect this may have adverse impacts on some of our major customers in the Toy Division which might in turn negatively affect our top line in the Toy Division. We will continue to pursue prudent strategies in focusing on higher-margin products and tightened cost controls in order to mitigate further potential deterioration of its performance amidst such challenges in the global industry environment. Our sub-contractors have also slowly come back into operations after the COVID-19 situation in the Guangdong province has eased, hopefully allowing them to support our peak production period during the summer months. Our Toy Division will also continue to seek to further diversify its supply chains, including but not limited to increased co-operations with sub-contractors in other jurisdictions in order to mitigate the risks arising from increased frictions in the Sino-US relationship and potential future shutdowns.

For the Financial Services Division, both the Hong Kong and global securities markets are expected to remain highly volatile amidst the political and economic uncertainties locally and worldwide. While we continue to have a healthy pipeline of initial public offering underwriting transactions, we expect that there might be increased uncertainty in the timetable of these transactions given capital raising windows might continue to open and close abruptly in response to global socio-economic events, leading to the lack of visibility in the timing of the recognition of revenues related to them. We currently expect to participate in an initial public offering transaction of a substantial size as a joint bookrunner in June 2020, with a few other transactions in which Crosby assumes a lead role expected to come to the markets before the end of 2020, depending on market conditions and progress on regulatory approval process. We also envisage to continue to help issuers to place unlisted bonds in the markets, as some of them have refinancing needs in the next financial year. Finally, as indicated in our Business Review section, we have brought on-board a new portfolio manager to engage new investor clients in our discretionary management business. This, together with our existing investment advisory mandate with an international financial institution, will hopefully help grow our assets under advisory continuously, amidst the challenge of an increasingly volatile US market which suffered from a major correction after the outbreak of the COVID-19 pandemic. While this should help generate new, recurring AUM-based fee income, our financial performance in this area will nonetheless largely depend on the ultimate performance of the US securities market in the coming financial year. In view of the uncertainty of the overall macro-environments and further potential disruptions from the ongoing COVID-19 pandemic situations, the Financial Services Division has also adopted substantial cost-cutting measures such as reduction in fixed salary and rental expenses. To the extent we could maintain our revenue level in the Financial Services Division and benefit from some relief measures to the industry from the government in the coming year, this might hopefully help improve the operating margins of the Financial Services Division. In these difficult times, our Financial Services Division will continue to focus on expanding our transaction pipelines and exploring more recurring revenues from our investment advisory and discretionary management business.

Directors' Report

The directors of the Company (the "Directors") is pleased to present its report together with the audited consolidated financial statements of the Company and its subsidiaries (the "Group") for the year ended 31 March 2020.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding and the provision of management services. Details of the principal activities of its subsidiaries are set out in note 35 to the consolidated financial statements.

RESULTS AND APPROPRIATIONS

The financial results of the Group for the year ended 31 March 2020 are set out in the consolidated statement of profit or loss and other comprehensive income on page 47.

The board of Directors (the "Board") does not recommend the payment of a final dividend for the year ended 31 March 2020. (2019: Nil)

RESERVES

Movements in the reserves for the year are set out in the consolidated statement of changes in equity on page 50.

DISTRIBUTABLE RESERVES

Distributable reserves of the Company as at 31 March 2020 calculated under the Company Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands, amounted to approximately HK\$314.6 million (2019: HK\$344.8 million).

SHARE CAPITAL

Details of the movement in share capital of the Company during the year is set out in note 31 to the consolidated financial statements.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment during the year are set out in note 15 to the consolidated financial statements respectively.

INTEREST-BEARING BANK BORROWINGS

Details of the borrowings as at the end of the year are set out in note 27 to the consolidated financial statements.

CHARITABLE CONTRIBUTIONS

During the year, the Group did not make any charitable contributions (2019: Nil).

BUSINESS REVIEW

Further discussion and analysis of the Group's activities as required by Schedule 5 to the Hong Kong Companies Ordinance (Chapter 622 of the Laws of Hong Kong), including a fair review of the Group's business, a description of the principal risks and uncertainties facing the Group, particulars of important events affecting the Group that have occurred since the end of the financial year, an indication of likely future development in the Group's business, an analysis using financial key performance indicators, a discussion on the Group's environmental policies and performance and the compliance with the relevant laws and regulations that have a significant impact on the Group, and an account of the Group's key relationships with its employees, customers and suppliers and others that have a significant impact on the Group and on which the Group's success depends can be found in the preceding sections of this Annual Report set out on pages 17 to 28. The preceding sections form part of this Report. Further details relating to the Group's relationships with its key stakeholders and the Group's environmental policies and performance can be found in the Company's 2020 ESG Report to be published on the Company's website www.quali-smart.com.hk.

Directors' Report

COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

During the year ended 31 March 2020, as far as the Board and the management are aware, there was no material breach of or non-compliance with the applicable laws and regulations by the Group that has a significant impact on the business and operations of the Group.

RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group understands the importance of maintaining a good relationship with its employees, customers and suppliers to meet its immediate and long-term business goals. The Group encourages employees to strengthen their knowledge of the industries in which the Group operate and attend courses or training sessions to improve their professional knowledge. The Group also maintains ongoing communications with its employees, customers and suppliers through various channels such as regular meetings, calls and emails in order to allow employees to contribute to the development of the Group, deliver better customer services to our clients and obtain better services and cooperations from our suppliers.

PRINCIPAL RISKS AND UNCERTAINTIES FACING THE GROUP

The following section lists out the key risks and uncertainties faced by the Group. It is a non-exhaustive list and there may be other risks and uncertainties further to the key risk areas outlined below. Besides, this Annual Report does not constitute a recommendation or an advice for anyone to invest in the securities of the Company and investors are advised to make their own judgment or consult their own investment advisors before making any investment in the securities of the Company.

Financial risks

Details on financial risks on foreign currency, credit on trade receivables and margin financing, liquidity, interest rate and price facing the Group on its operation can be referred to note 42 to the notes to consolidated financial statements included in this Annual Report on pages 118 to 122.

Market risks

The performance of the Group's financial assets and the operations of its Financial Services Division are subject to volatility in the capital markets, which may cause fluctuations in the prices and liquidity of financial assets and impact the global primary and secondary securities markets in which the Financial Services Division operates. This in turn may affect the timing, the volume, the pricing and the marketability of the primary or secondary market transactions in which the Financial Services Division participates.

Seasonality of products demand

Our Group's business is generally seasonal in nature particularly in the Toy Division. It is possible that seasonality in demand for our customers' products might affect our Group's sales in the future. Market conditions faced by our customers may be volatile and are beyond the control of the Group. Future downturns in the end markets of our customers may affect the business of our Group, particularly in the Toy Division.

Reliance on major customers and suppliers

Our stable relationship with our major customers and suppliers enables our business to achieve stable revenue and profitability level. On the other hand, if there are any changes in such relationships, which may lead to withdrawals, cancellations or terminations of transactions, the Group's performance and business growth may be adversely affected.

Competition for talents

Our businesses, particularly our Financial Services Division, does face intense competition for talents. The Group's performance may be adversely affected if we fail to retain and motivate our employees or to attract suitable replacements should vacancies in key positions arise.

Regulatory risks

The Group's operations are subject to various applicable laws and regulations in different jurisdictions. In particular, the Financial Services Division operates in a strictly regulated business environment, and any non-compliance with rules and regulations may have material and adverse impact or consequences. Non-compliance may arise due to failures and limitations of the Group's internal control system, failure in or disruption to its computer systems and data storage or potential employee misconduct, amongst others.

Environmental and social risks

We recognize the importance of environmental protection and have adopted stringent measures for environmental protection in order to ensure the compliance by us of the prevailing environmental protection laws and regulations.

In view of the enhancing awareness on the responsibilities to the environment and social community the Group has businesses engaged in, the Group has adopted certain environmental policies in order to help preserving the nature by minimizing emission and disposal of waste generated during the course of business activities. Details of which are set out on page 32 to this report.

Our business operation may be affected by future economic, political and foreign policies of the PRC government

The development of PRC's and Hong Kong's economy is based on many factors, including but not limited to structure of economy, government involvement, control of foreign exchange, allocation of resources and capital investment, its foreign policies and foreign relations and its policies on Hong Kong. However, any of such changes to the economic and political strategies and policies of the PRC government, and/or its relationships with foreign governments, such as the ongoing Sino-U.S. trade war and political conflicts, may have an adverse impact on the overall global economy and affect all the industries in which the Group operates.

Our business operation may be affected by future economic and political uncertainties in the world

Economic and political uncertainties in the world resulted from major events such as Brexit, the U.S. presidential election, the Sino-U.S. trade war, the social unrests in Hong Kong and other jurisdictions or terrorist attack events and the development of the COVID-19 pandemic situations worldwide may have short-term and long-term effects on the global economy and the performance of the global capital markets, which in turn may adversely impact the performance of the Group. Any additional trade tariffs imposed by other countries on our products as a result of multilateral trade wars, including but not limited to the Sino-U.S. trade war, or lockdowns arising from the COVID-19 pandemic situations leading to a shutdown in the global economy, are beyond our control any may adversely impact the performance of the Group. The Toy Division in this regard will seek to expand our sub-contractor networks in order to mitigate this risk.

Security over cyber risks and data protection

The Company and the Group in general is obliged to protect sensitive users information at all times and is committed to protecting clients' privacy and is fully aware that any loss or leakage of sensitive user information could have a significant negative impact on affected users and the Company's reputation, even lead to potential legal action against the Company. Being abided by the Personal Data (Privacy) Ordinance (issued by the Privacy Commissioner for Personal Data) in collection, use and holding of client's information. The Group has adopted a compliance manual that sets out the specific procedure for handling and protecting clients' data particularly by the Financial Services Division. The Group owes a contractual obligation of confidentiality to the clients in terms of their information; therefore, the Group treats clients' transaction records and personal information as private and confidential, subject to disclosure requirements under the relevant laws, rules and regulations, in which the Group is required to comply with. Information collected will only be used for the purpose for which it has been collected. Clients will be told in advance on how the collected data will be used. The Group prohibits the provision of consumer information to a third party without authorisation from its client. Clients always have the rights to review and revise their data, and to opt out from any direct marketing events. If there are any requests for client information or client's business, the Legal and Compliance team will be consulted to ensure the appropriateness of disclosure under the regulatory laws and policies. A strong commitment to protect clients' privacy has enabled the Group to stay competitive in the market. To ensure adequate security, the Company strives to provide the highest level of protection to such data. In this regard, the Company has formulated policies and control measures to protect user data. Information security is ensured through effective management systems, encryption, access restrictions and process protocols.

Directors' Report

Meanwhile, the Group has also adopted relevant security measures to mitigate risks associated with cyber security applicable to daily information transfer through Internet downloading, websites access or E-Mails exchanged. Namely, firewall installation in computer server system; anti-virus scanning when files and E-Mails are downloaded from the Internet; and whenever and any files are opened or copied, or programs are run on users personal computers. Besides, all Internet addresses being accessed by users in our headquarter are logged centrally and monitored by IT Department for identifying any abnormal activity or possible malicious cyber attack on the relevant systems.

Past performance and forward looking statements

The performance and the results of the operations of the Group as set out in this Annual Report are historical in nature and past performance is not a guarantee of future performance. This annual report may contain forward looking statements and opinions that involve risks and uncertainties. Actual results may also differ materially from expectations discussed in such forward-looking statements and opinions. Neither the Group nor the Directors, employees or agents of the Group assume any obligations or liabilities in the event that any of the forward-looking statements or opinions does not materialize or turns out to be incorrect.

ENVIRONMENTAL POLICIES

Subsequent to the disposal of certain subsidiaries of the Group which hold the manufacturing plant for the Toy Division in October 2016, the Group is no longer engaged in the manufacturing industry directly and has such function assigned to appointment of sub-contractors instead. In order to ensure the Group's commitment as an environmentally and social responsibly business, the Toy Division maintains its strict policies in selecting its sub-contractors by imposing corresponding requirement on them in respect of environmental protection, social responsibilities on workers welfare maintenance as well as proper compliance of the relevant regulation applicable to them within their territories of operation. During the Current Year, the Toy Division had not been the subject of any claims in the form of any compensation or penalty levied for environmental disruption or inappropriate treatment towards workers by the production plants engaged by the Group for business.

Besides, we believe that our Financial Services Division operates in an industry that is not a major source of environmental pollution. We are committed to building an environmental-friendly corporate which strives to minimize our usage of energy and office stationery and encourage recycling of materials used in the office. Our Financial Services Division continued in offering e-statements to its clients in order minimize paper usage. During the Current Year, our corporate office and our Financial Services Division had not been the subject of any environmental claims, lawsuits, penalties or disciplinary actions.

In general, the Group's headquarter is determined in adopting energy saving measures such as utilization of power-saving office lighting system in the form of LEDs and maximization of the use of natural daylight as office lighting purpose. Also, we maintain water filtering equipment for staff consumption purpose instead of using bottled water and install water-saving dispensing tap equipment for the office washrooms in order to reduce excessive water wastage. Further details on the policies on environmental, social and governance will be further provided in the Environmental, Social and Governance Report when it is published by the Company.

FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 126.

MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 March 2020, the Group's sales to the largest customer and the five largest customers accounted for approximately 33.0% and 88.8% of the Group's turnover. The Group's purchases from the largest supplier and the five largest suppliers purchases accounted for 14.9% and 37.9% of the Group's purchases.

Mr. Lau Ho Ming, Peter, the Executive Chairman, and Madam Li Man Yee, Stella, a non-executive Director and the spouse of Mr. Lau, together with their family member, have indirect interests of 15.98% in Catalana de Investigacion y Desarrollo de Electronica S.L. ("CIDE"), one of the top five customers of the Group with sales accounting for 3.5% of the Group's turnover for the year ended 31 March 2020. Despite the interest held by Mr. Lau, Madam Li and their family member in CIDE is not a controlling interest and none of the Group's controlling shareholders nor their associates hold any position in CIDE.

Save as disclosed above and elsewhere in this Annual Report, none of the Directors or any of their associates or any Shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers and suppliers for the year ended 31 March 2020.

DIRECTORS

The Directors during the year and up to the date of this report were as follows:

Executive Directors

Mr. Lau Ho Ming, Peter (*Executive Chairman*)
Mr. Poon Pak Ki, Eric
Mr. Ng Kam Seng (resigned on 1 January 2020)
Mr. Chu, Raymond

Non-executive Director

Madam Li Man Yee, Stella

Independent Non-executive Directors

Mr. Leung Po Wing, Bowen Joseph *GBS, JP*
Mr. Chan Siu Wing, Raymond
Mr. Wong Wah On, Edward

All the independent non-executive Directors ("INEDs") have met the independence guidelines set out in Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") (the "Listing Rules") and the Board considered each INED independent.

On 28 August 2019, Mr. Ng Kam Seng, Madam Li Man Yee, Stella and Mr. Leung Po Wing, Bowen Joseph retired and were re-elected by the Shareholders at the annual general meeting of the Company ("2019 AGM") pursuant to the Articles of Association of the Company.

In accordance with the Articles of Association, Mr. Lau Ho Ming, Peter, Mr. Poon Pak Ki, Eric and Mr. Chu, Raymond shall retire at the forthcoming annual general meeting ("2020 AGM") and, being eligible, offer themselves for re-election. The remaining Directors shall continue in office.

Directors' Report

DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors, Mr. Lau Ho Ming, Peter, Mr. Ng Kam Seng (resigned on 1 January 2020) and Mr. Poon Pak Ki, Eric, has entered into a service contract with the Company with a term of 3 years which shall be terminated by either party by serving no less than 3 months' notice in writing subject to the terms and conditions of such service contract.

Each of the non-executive Directors, including the INEDs has signed an appointment letter with a fixed appointment term of 1 year subject to automatic renewal of a further period of 1 year.

Save as disclosed above, no Director proposed for re-election at 2020 AGM whose contract is not determinable by the Company within 1 year without payment of compensation, other than statutory compensation.

BIOGRAPHIES OF DIRECTORS

Biographies of Directors are set out in the section "Biographical Details of Directors and Senior Management" on pages 3 to 6.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Apart from disclosed under the headings of "Directors' Interests in Shares and Underlying Shares of the Company" and "Share Option Scheme" in this report and otherwise in the Annual Report, neither the Company nor any of its subsidiaries was a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of Shares in, or debentures of, the Company or any other body corporate at any time during the year or at the end of the year.

DIRECTORS' INTERESTS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 March 2020, the interests or short positions of the Directors in the Shares, underlying Shares or debentures of the Company and associated corporations (within the meaning of Part XV of the Securities Futures Ordinance (Charter 571 of the Laws of Hong Kong) (the "SFO") as recorded in the register to be kept under which have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO) or which is required, pursuant to section 352 of the SFO, to be recorded in the register referred to therein or which is required to notify the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in the Listing Rules, is as follows:

Directors' Report

Long positions

Name of Director	Number of Shares held				Number of underlying Shares (Note 1)	Total	Percentage of issued share capital
	Personal interest	Corporate interests	Family interests	Other interests			
Mr. Lau Ho Ming, Peter	9,600,000	482,864,000 (Note 2)	-	-	4,000,000	496,464,000	33.7%
Madam Li Man Yee, Stella	9,600,000	-	482,864,000 (Note 2)	-	1,400,000	493,864,000	33.5%
Mr. Poon Pak Ki, Eric	7,896,000	-	-	-	12,900,000	20,796,000	1.4%
Mr. Chu, Raymond	27,448,000	-	-	-	12,847,800	40,295,800	2.7%
Mr. Leung Po Wing, Bowen Joseph	-	-	-	-	2,800,000	2,800,000	0.2%
Mr. Chan Siu Wing, Raymond	-	-	-	-	2,800,000	2,800,000	0.2%
Mr. Wong Wah On, Edward	-	-	-	-	1,400,000	1,400,000	0.1%

Notes:

1. This interest represents the interests in the underlying Shares in respect of share options granted by the Company to the Directors as beneficial owners.
2. These Shares are registered in the name of Smart Investor Holdings Limited ("Smart Investor"), a company owned as to 67.4% by Mr. Lau Ho Ming, Peter and 32.6% by Madam Li Man Yee, Stella. As Mr. Lau controls more than one-third of the voting power of Smart Investor, by virtue of the provisions in Part XV of the SFO, Mr. Lau is deemed to be interested in all the Shares held by Smart Investor. Madam Li is the spouse of Mr. Lau. By virtue of the provisions of Part XV of the SFO, Madam Li is deemed to be interested in all the Shares in which Mr. Lau is interested in or deemed to be interested in.
3. Share options were granted to Mr. Lau and Madam Li to subscribe for 4,000,000 and 1,400,000 Shares each, totalling 5,400,000 Shares. By virtue of the provisions of Part XV of the SFO, Mr. Lau and Madam Li are deemed to be interested in all the Shares in which Mr. Lau is interested in or deemed to be interested in.

Save as those disclosed above, as at 31 March 2020, none of the Directors had any interests or short positions in the Shares, underlying Shares, or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

Directors' Report

SUBSTANTIAL SHAREHOLDERS

As at 31 March 2020, the interests or short positions of substantial Shareholders, other than the Directors or the chief executives of the Company whose interests and short positions in the Shares and of its associated corporations (within the meaning of Part XV of the SFO) as set out above, had 5% or more interests or short positions in the Shares and underlying Shares of the Company as recorded in the register required to be maintained by the Company under Section 336 of the SFO were as follows:

Long Positions

Name	Total number of Shares held	Percentage of shareholding
Smart Investor Holdings Limited	482,864,000 (Note 2)	32.75%
Silver Pointer Limited	106,880,000	7.25%
Benefit Global Limited	205,128,205 (Note 3)	13.91%
Clearfield Global Limited	205,128,205 (Note 3)	13.91%
BlackPine Private Equity Partners G.P. Limited	205,128,205 (Note 3)	13.91%
Chu Sheng Yu, Lawrence	205,800,205 (Notes 3 and 4)	13.96%

Notes:

1. Total number of 1,474,232,000 Shares in issue as at the Latest Practicable Date has been used for the calculation for the approximate percentage.
2. These Shares are registered in the name of Smart Investor, a company owned as to approximately 67.4% by Mr. Lau and approximately 32.6% by Madam Li.
3. 205,128,205 Shares are the underlying Shares representing the total number of conversion Shares convertible under the Convertible Notes issued by the Company to Benefit Global, a company wholly owned by Clearfield Global Limited, which is in turn wholly owned by BlackPine Private Equity Partners G.P. Limited and ultimately wholly owned by Mr. Chu Sheng Yu, Lawrence.
4. 672,000 Shares are registered in the name of Mr. Chu Sheng Yu, Lawrence in his personal capacity.

SHARE OPTION SCHEME

The Company adopted a share option scheme pursuant to a resolution in writing passed by the Shareholders on 3 January 2013 (the "Share Option Scheme") as incentives or rewards for eligible participants who contribute to the Group. Details of the Share Option Scheme are disclosed in note 33 to the consolidated financial statements.

On 17 March 2014 (the "2014 Grant Date"), the Company granted 10,800,000 share options (the "Option(s)") to certain eligible participants (the "Grantees") of the Group under the Share Option Scheme at a subscription price of HK\$1.00 per Share, subject to adjustment. The closing price per Share immediately before the 2014 Grant Date was HK\$0.90.

On 3 July 2015 (the "2015 Grant Date"), the Company granted 13,400,000 share options (the "Option(s)") to certain eligible participants (the "Grantees") of the Group under the Share Option Scheme at a subscription price of HK\$4.07 per Share, subject to adjustment. The closing price per Share immediately before the 2015 Grant Date was HK\$3.70.

On 24 March 2016 (the "2016 Grant Date"), the Company granted 109,411,600 share options (the "Option(s)") to certain eligible participants (the "Grantees") of the Group under the Share Option Scheme to certain eligible participants of the Group under the Share Option Scheme at a subscription price of HK\$0.748 per Share, subject to adjustment. The closing price per Share immediately before the 2016 Grant Date was HK\$0.70.

Details of the outstanding Options under the Share Option Scheme as at 31 March 2020 were as follows:

SHARE OPTION SCHEME	Exercise price	Number of share options		Date of grant of share options	Exercisable periods of share options
		Balance as at 1 April 2019	Lapsed during year 31 March 2020		
Executive Directors					
Mr. Lau Ho Ming, Peter	HK\$1.02	4,000,000	–	4,000,000	3 July 2015 to 2 July 2025
Mr. Ng Kam Seng	HK\$1.02	5,400,000	–	5,400,000	3 July 2015 to 2 July 2025
	HK\$0.748	7,500,000	–	7,500,000	24 March 2016 to 23 March 2026
Mr. Poon Pak Ki, Eric	HK\$1.02	5,400,000	–	5,400,000	3 July 2015 to 2 July 2025
	HK\$0.748	7,500,000	–	7,500,000	24 March 2016 to 23 March 2026
Mr. Chu, Raymond (Note 1)	HK\$0.748	12,847,800	–	12,847,800	24 March 2016 to 23 March 2026
Non-executive Directors					
Madam Li Man Yee, Stella	HK\$1.02	1,400,000	–	1,400,000	3 July 2015 to 2 July 2025
Mr. Wang Zhao (Note 2)	HK\$1.02	1,400,000	–	1,400,000	3 July 2015 to 2 July 2025

Directors' Report

SHARE OPTION SCHEME	Exercise price	Number of share options			Date of grant of share options	Exercisable periods of share options
		Balance as at 1 April 2019	Lapsed during year	Balance as at 31 March 2020		
Independent Non-executive Directors						
Mr. Leung Po Wing, Bowen Joseph	HK\$1.02	1,400,000	–	1,400,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	1,400,000	–	1,400,000	24 March 2016	24 March 2016 to 23 March 2026
Mr. Chan Siu Wing, Raymond	HK\$1.02	1,400,000	–	1,400,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	1,400,000	–	1,400,000	24 March 2016	24 March 2016 to 23 March 2026
Mr. Wong Wah On, Edward	HK\$0.748	1,400,000	–	1,400,000	24 March 2016	24 March 2016 to 23 March 2026
Employees						
	HK\$1.02	8,600,000	–	8,600,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	40,223,800	(3,220,000)	37,003,800	24 March 2016	24 March 2016 to 23 March 2026
Consultants						
	HK\$0.25	1,120,000	–	1,120,000	17 March 2014	17 March 2014 to 16 March 2024
	HK\$1.02	19,600,000	–	19,600,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	12,300,000	–	12,300,000	24 March 2016	24 March 2016 to 23 March 2026
Total		134,291,600	(3,220,000)	131,071,600		

Notes:

1. *Mr. Chu, Raymond resigned as an Independent Non-executive Director of the Company on 6 July 2015 and was appointed as an Executive Director of the Company on 27 November 2015.*
2. *Mr. Wang Zhao resigned as a Non-executive Director of the Company on 27 November 2015.*

Upon acceptance of the Options, the Company received the consideration of HK\$1.00 from each of the Grantees. The Options will be vested in 3 tranches: (i) 30% of the Options shall be exercisable from the date immediately after the first anniversary of the Grant Date until the last day of the respective exercise period; (ii) 30% of the Options shall be exercisable from the date immediately after the second anniversary of the Grant Date until the last day of the respective exercise period; and (iii) 40% of the Options shall be exercisable from the date immediately after the third anniversary of the Grant Date until the last day of the respective exercise period.

Save as the above, there has been no options lapsed and cancelled during the year ended 31 March 2020 under the Share Option Scheme.

Summary of major terms of the Share Option Scheme are as follows:

(i) Purposes of the scheme

The purpose of the Share Option Scheme is to enable the Group to grant options to selected participants as incentives or rewards for their contribution to our Group. The Directors consider the Share Option Scheme will enable the Group to reward the employees, the Directors and other selected participants for their contributions to the Group.

(ii) The Participants

The following persons of the Company, any member of the Group or of an entity ("Invested Entity") in which the Group holds an equity interest may be invited by the Directors to join the Share Option Scheme at the Directors' absolute discretion:

- (a) employees and directors;
- (b) suppliers and customers;
- (c) persons or entities that provides research, development or other technological support;
- (d) holders of any securities;
- (e) advisers (professional or otherwise) or consultants to any area of business or business development; and
- (f) any other group or classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to the development and growth of the Group.

(iii) Number of Shares available for issue

As at the date of this report, the total number of Shares may be allotted and issued upon exercise of the outstanding Options was 131,071,600, representing 8.9% of the issued share capital.

(iv) Maximum entitlement of each participant

The total number of Shares issued and to be issued upon exercise of the options granted to each participant other than a Director, chief executive or substantial Shareholders of the Company who accepts the offer for the grant of an option under the Share Option Scheme in any 12-month period shall not exceed 1% of the issued share capital of the Company. Any further grant of options in excess of this limit is subject to Shareholders' approval in a general meeting.

Options granted to a Director, chief executive or substantial Shareholder of the Company, or to any of their associates, are subject to approval by the INEDs. Where any grant of options to a substantial Shareholder or an INED, or to any of their associates, in excess of 0.1% of the Shares in issue at any time and with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to Shareholders' approval in a general meeting.

Directors' Report

(v) **Time of acceptance and exercise of option**

An offer of the grant of the option may be accepted by a participant within 21 days from the date of the offer of grant of the option.

An option may be exercised in accordance with the terms of the Share Option Scheme at any time during a period to be determined and notified by the Directors to each grantee (the "Option Period"), which period may commence on the date upon which the offer for the grant of options is made but shall end in any event not later than 10 years from the date of grant of the option subject to the provisions for early termination thereof. Holders of the options granted under the Share Option Scheme may only exercise their options in the following manner:

Maximum percentage of Options exercisable	Exercise period
30%	From the date immediately after the first anniversary of the offer date until the last day of the Option Period
30%	From the date immediately after the second anniversary of the offer date until the last day of the Option Period
40%	From the date immediately after the third anniversary of the offer date until the last day of the Option Period

Outstanding and unexercised options at the end of each vesting period may be rolled over to the next vesting period and exercisable during the Option Period.

(vi) **Subscription price for Shares and consideration for the option**

The subscription price for Shares will be a price determined by the Directors, but shall not be less than the highest of (i) the closing price of Shares as stated in the Stock Exchange's daily quotations sheet for trade in one or more board lots of the Shares on the date of the offer of grant, which must be a business day; (ii) the average closing price of Shares as stated in the Stock Exchange's daily quotations sheet for the five trading days immediately preceding the date of the offer of grant; and (iii) the nominal value of the Shares.

A nominal consideration of HK\$1.00 is payable on acceptance of the grant of an option.

(vii) **Period of the Share Option Scheme**

The Share Option Scheme will remain in force for a period of 10 years commencing on the date on which the Share Option Scheme was adopted.

CONTINUING CONNECTED TRANSACTIONS

The Group had certain transactions which constituted continuing connected transactions of the Group pursuant to Chapter 14A of the Listing Rules during the year ended 31 March 2020 and were not subject to the related disclosure requirements in this Annual Report.

MATERIAL RELATED PARTY TRANSACTIONS

During the year ended 31 March 2020, the Group had certain transactions with related parties as defined under the applicable accounting standard. Those related party transactions that also fell under the definition of “connected transactions” or “continuing connected transactions” (as the case may be) in Chapter 14A of the Listing Rules and were not subject to the related disclosure requirements in this Annual Report. Details of the related party transactions are set out in note 36 to the consolidated financial statements.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles of Association or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new Shares on a pro rata basis to existing Shareholders unless otherwise required by the Stock Exchange.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities for the year ended 31 March 2020.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued share capital was held by public as at the date of this report.

MANAGEMENT CONTRACTS

No contracts, other than employment contracts, concerning the management and administration of the whole and any part of the Group's business were entered into or existed during the year.

CONTRACTS OF SIGNIFICANCE

Save as disclosed under “MATERIAL RELATED PARTY TRANSACTIONS”, no contracts of significance in relation to the Group's business to which the Company or its subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at any time during the year or at the end of the year.

Save as disclosed above, as at 31 March 2020, no contract of significance had been entered into between the Company, or any of its subsidiaries, and the controlling Shareholders or any of its subsidiaries.

DEED OF NON-COMPETITION

The controlling Shareholders, namely Mr. Lau Ho Ming, Peter, Madam Li Man Yee, Stella and Smart Investor, entered into a deed of non-competition in favour of the Company dated 10 January 2013 (the “Deed of Non-Competition”) as set out in the section of “Connected Transactions and Relationship with the Controlling Shareholders” under the Prospectus. The controlling Shareholders confirmed their compliance of all the undertakings provided under the Deed of Non-Competition during the year ended 31 March 2020 and up to the date of this report.

Directors' Report

TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the Shareholders by reason of their holding the Company's securities.

CORPORATE GOVERNANCE

In the opinion of the Directors, the Company has complied with the Code on Corporate Governance Practices as set out in Appendix 14 to the Listing Rules throughout the year under audit with exception as set out in the section "Corporate Governance Report" on pages 8 to 16 of this Annual Report.

PERMITTED INDEMNITY PROVISION

Under the articles of association of the Company, generally, the Directors shall be indemnified out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses for acts done, concurred in or omitted in when discharging their duties in the affairs of the Company, other than any matter in respect of any fraud or dishonesty.

In addition, the Company has taken out and maintained insurance for the Directors against liabilities to third parties that may be incurred in the course of performing their duties as at the date of this report.

AUDITOR

The consolidated financial statements for the year ended 31 March 2020 have been audited by BDO Limited which retires, and being eligible, offers itself for re-appointment at 2020 AGM. A resolution to re-appoint BDO Limited and to authorize the Directors to fix its remuneration will be proposed at 2020 AGM.

On behalf of the Board

Lau Ho Ming, Peter

Executive Chairman

Hong Kong, 24 June 2020

Independent Auditor's Report



Tel : +852 2218 8288
Fax: +852 2815 2239
www.bdo.com.hk

25th Floor Wing On Centre
111 Connaught Road Central
Hong Kong

電話 : +852 2218 8288
傳真 : +852 2815 2239
www.bdo.com.hk

香港干諾道中111號
永安中心25樓

To the Shareholders of Quali-Smart Holdings Limited

(incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Quali-Smart Holdings Limited (the “Company”) and its subsidiaries (together the “Group”) set out on pages 47 to 125, which comprise the consolidated statement of financial position as at 31 March 2020, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the “Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements” section of our report. We are independent of the Group in accordance with the HKICPA’s “Code of Ethics for Professional Accountants” (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment assessment of goodwill and intangible assets

(refer to notes 4(c), 4(g) and 4(o) on summary of significant accounting policies, 18 and 19 to the consolidated financial statements)

Goodwill arising from business combination is allocated to cash-generating units (the “CGUs”) of “Financial services” for annual impairment testing. Besides, the Group’s intangible assets which are “trading rights, trademark and website”, are allocated to relevant CGUs and subject to annual impairment testing.

As at 31 March 2020, the Group had goodwill and intangible assets amounting to approximately HK\$140,878,000 and HK\$554,000 respectively relating to the relevant CGUs.

Management has performed impairment test on goodwill and intangible assets in accordance with the Group’s accounting policies and there were impairment losses of approximately HK\$43,905,000 in respect of goodwill for the CGUs of financial services.

Independent Auditor's Report

These assessments were based on value in use ("VIU") and fair value less cost of disposal ("FVLCD") calculations. VIU calculation primarily uses cash flow projections based on five-year financial budgets approved by management. There are a number of assumptions and estimates involved in the preparation of cash flow projections for the period covered by the approved budgets. Key assumptions include expected growth in revenues, timing of future capital expenditures, growth rates, and selection of pre-tax discount rates to reflect specific risks relating to the relevant CGUs. FVLCD involves the selection of valuation model, adoption of key assumptions and input data, which are subject to management judgement.

We have identified the impairment assessment of goodwill and intangible assets as a key audit matter because of its significance to the consolidated financial statements and because VIU and FVLCD calculations involve significant management judgements and estimates with respect to the underlying cash flows or fair value.

Our response:

Our procedures in relation to the management's impairment assessment of goodwill and intangible assets included:

- considering the historical accuracy of management's budgeting processes;
- evaluating the independent valuer's competence, capabilities and objectivity;
- conducting in-depth discussions with management and independent valuer about the valuation model used in FVLCD calculation, the cash flow projections used in VIU calculation and assessing the appropriateness of the significant assumptions and critical judgement areas which affect the VIU calculation;
- benchmarking the growth rates and discount rates used in VIU calculation against independent industry data and comparable companies; and
- engaging in-house valuation specialist to assist us evaluating and assessing the appropriateness of the key assumptions used in VIU calculation.

OTHER INFORMATION IN THE ANNUAL REPORT

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditor's Report

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

Independent Auditor's Report

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

BDO Limited

Certified Public Accountants

Lam Tsz Ka

Practising Certificate Number P06838

Hong Kong, 24 June 2020

Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 March 2020

	Notes	Year ended 31 March	
		2020 HK\$'000	2019 HK\$'000
Revenue	7	413,297	624,214
Cost of sales		(348,655)	(539,830)
Gross profit		64,642	84,384
Other income, gains and losses	8	5,598	8,891
Selling expenses		(10,368)	(15,311)
Administrative expenses		(75,639)	(81,727)
Impairment loss on goodwill	9	(43,905)	–
Finance costs	10	(26,770)	(24,439)
Loss before income tax expense	9	(86,442)	(28,202)
Income tax expense	12	(1,220)	(7,585)
LOSS AND TOTAL COMPREHENSIVE INCOME FOR THE YEAR		(87,662)	(35,787)
LOSS PER SHARE ATTRIBUTABLE TO THE OWNERS OF THE COMPANY	14		
– Basic and diluted (HK cents)		(5.95)	(2.43)

Consolidated Statement of Financial Position

As at 31 March 2020

	Notes	At 31 March	
		2020 HK\$'000	2019 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	15	6,951	21,031
Investment property	17	6,700	7,000
Right-of-use assets	16	5,351	–
Goodwill	18	140,878	184,783
Intangible assets	19	554	554
Statutory deposit for financial service business		374	1,319
Deposits	22	3,388	326
Promissory notes	29	–	4,584
Total non-current assets		164,196	219,597
CURRENT ASSETS			
Inventories	20	71,036	83,723
Trade receivables	21	65,330	59,143
Prepayments, deposits and other receivables	22	6,996	6,555
Promissory notes	29	4,652	–
Cash and bank balances held on behalf of customers	23	43,211	38,006
Pledged bank deposits	24	62,400	61,242
Cash and cash equivalents	24	59,957	140,467
Total current assets		313,582	389,136
CURRENT LIABILITIES			
Trade payables	25	59,207	84,019
Accruals and other payables	26	6,778	12,237
Interest-bearing bank borrowings	27	16,962	23,106
Lease liabilities	28	5,505	–
Convertible notes	30	78,183	–
Tax payables		106	1,848
Total current liabilities		166,741	121,210
NET CURRENT ASSETS		146,841	267,926
TOTAL ASSETS LESS CURRENT LIABILITIES		311,037	487,523

Consolidated Statement of Financial Position

As at 31 March 2020

	Notes	At 31 March	
		2020 HK\$'000	2019 HK\$'000
NON-CURRENT LIABILITIES			
Convertible notes	30	–	88,429
Lease liabilities	28	38	–
Deferred tax liabilities	34	112	112
Total non-current liabilities		150	88,541
NET ASSETS		310,887	398,982
EQUITY			
Share capital	31	287	287
Reserves		310,600	398,695
Total equity		310,887	398,982

On behalf of the Board

Lau Ho Ming, Peter
Director

Poon Pak Ki, Eric
Director

Consolidated Statement of Changes in Equity

For the year ended 31 March 2020

	Share capital	Share premium	Property revaluation reserve	Investment revaluation reserve	Other reserve	Share option reserve	Convertible notes equity reserve	Accumulated losses	Total
	HK\$'000	HK\$'000 (note 1)	HK\$'000 (note 2)	HK\$'000	HK\$'000	HK\$'000 (note 3)	HK\$'000 (note 4)	HK\$'000	HK\$'000
At 1 April 2018	287	418,769	6,071	(260)	1,000	50,187	45,888	(92,211)	429,731
Equity settled share-based transactions (note 33)	-	-	-	-	-	4,778	-	-	4,778
Lapse of share options	-	-	-	-	-	(1,655)	-	1,655	-
Disposal of debt instruments at fair value through other comprehensive income	-	-	-	260	-	-	-	-	260
Loss and total comprehensive income for the year	-	-	-	-	-	-	-	(35,787)	(35,787)
At 31 March 2019 and 1 April 2019	287	418,769	6,071	-	1,000	53,310	45,888	(126,343)	398,982
Lapse of share options	-	-	-	-	-	(1,055)	-	1,055	-
Early redemption of convertible notes	-	-	-	-	-	-	(12,047)	11,614	(433)
Loss and total comprehensive income for the year	-	-	-	-	-	-	-	(87,662)	(87,662)
At 31 March 2020	287	418,769	6,071	-	1,000	52,255	33,841	(201,336)	310,887

Notes:

- The share premium account of the Group represents the premium arising from the issuance of shares above its par value.
- Property revaluation reserve comprised the revaluation surplus arising from the transfer of owner-occupied property to investment property at the date of change in use.
- Cumulative expenses recognised on the granting of share options to the eligible participants over the vesting period.
- Amount of proceeds on issue of the convertible notes relating to the equity component (i.e. option to convert the debt into share capital).

Consolidated Statement of Cash Flows

For the year ended 31 March 2020

	Notes	Year ended 31 March	
		2020 HK\$'000	2019 HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Loss before income tax expense		(86,442)	(28,202)
Adjustments for:			
Interest income	8	(1,619)	(1,584)
Interest expenses	10	26,770	24,439
Depreciation of property, plant and equipment	9	10,457	14,667
Depreciation of right-of-use assets	9	9,565	–
Gain on disposal of property, plant and equipment	8	(1,092)	(5,063)
Expense for early exercise of redemption option of convertible notes	8	910	–
Impairment loss on goodwill	9	43,905	–
Fair value loss on financial assets at fair value through profit or loss	8	–	11,054
Gain on disposal of debt instruments at fair value through other comprehensive income	8	–	(121)
Changes in fair value of investment property	8	300	(300)
Equity settled share-based payment expenses	33	–	4,778
Operating profit before working capital changes		2,754	19,668
Decrease in inventories		12,687	10,852
Increase in trade receivables		(6,187)	(28,461)
(Increase)/decrease in prepayments, deposits and other receivables		(3,503)	2,079
Decrease in statutory deposit for financial service business		945	16
Decrease in trade payables		(24,812)	(27,084)
Decrease in accruals and other payables		(5,459)	(6,575)
(Increase)/decrease in cash and bank balances held on behalf of customers		(5,205)	28,328
Cash used from operations		(28,780)	(1,177)
Income taxes paid		(2,962)	(7,174)
Net cash used in operating activities		(31,742)	(8,351)

Consolidated Statement of Cash Flows

For the year ended 31 March 2020

	Notes	Year ended 31 March	
		2020 HK\$'000	2019 HK\$'000
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		1,551	1,472
Purchase of property, plant and equipment		(713)	(13,899)
Proceeds from disposal of property, plant and equipment		5,428	5,063
Redemption of promissory notes		–	4,060
Proceeds from disposal of debt instruments at fair value through other comprehensive income		–	12,121
Proceeds from disposal of financial assets at fair value through profit or loss		–	484
Increase in pledged bank deposits		(1,158)	(881)
Net cash generated from investing activities		5,108	8,420
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from bank borrowings	44	44,011	23,106
Repayment of bank borrowings	44	(50,155)	(13,916)
Redemption of convertible notes	44	(30,000)	–
Payment of lease liabilities	44	(10,115)	–
Interest paid	44	(7,617)	(9,976)
Net cash used in financing activities		(53,876)	(786)
NET DECREASE IN CASH AND CASH EQUIVALENTS			
Cash and cash equivalents at beginning of year		140,467	141,184
CASH AND CASH EQUIVALENTS AT END OF YEAR			
		59,957	140,467
ANALYSIS OF THE BALANCE OF CASH AND CASH EQUIVALENTS			
Cash and cash equivalents	24	59,957	140,467

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

1. CORPORATE INFORMATION

Quali-Smart Holdings Limited (the “Company”) was incorporated as an exempted company with limited liability in the Cayman Islands on 14 March 2012 under the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The Company’s registered office is located at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands and its principal place of business in Hong Kong is located at Workshop C on 19th Floor, TML Tower, No. 3 Hoi Shing Road, Tsuen Wan, Hong Kong. The ordinary shares in the capital of the Company (the “Shares”) are listed on the Main Board of the Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The principal activities of the Company is investment holding and the provision of management advisory services. Details of the principal activities of the Company’s subsidiaries are set out in note 35 to the consolidated financial statements.

The consolidated financial statements were approved and authorised for issue by the board of directors of the Company (the “Directors”) on 24 June 2020.

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

(a) Adoption of new/revised HKFRSs – effective 1 April 2019

The HKICPA has issued a number of new or amended HKFRSs that are first effective for the current accounting period of the Group:

- HKFRS 16 Leases
- HK(IFRIC)-Int 23 Uncertainty over Income Tax Treatments
- Amendments to HKFRS 9 Prepayment Features and Negative Compensation
- Amendments to HKAS 19 Plan Amendment, Curtailment or Settlement
- Amendments to HKAS 28 Long-term Interests in Associates and Joint Ventures
- Amendments to HKFRS 3, HKFRS 11, HKAS 12 and HKAS 23 included in Annual Improvements to HKFRSs 2015-2017 Cycle

The impact of the adoption of HKFRS 16 Leases have been summarised in below. The other new or amended HKFRSs that are effective from 1 April 2019 did not have any significant impact on the Group’s accounting policies.

HKFRS 16 Leases

(i) Impact of the adoption of HKFRS 16

HKFRS 16 brings significant changes in accounting treatment for lease accounting, primarily for accounting for lessees. It replaces HKAS 17 Leases (“HKAS 17”), HK(IFRIC)-Int 4 Determining whether an Arrangement contains a Lease (“HK(IFRIC) – Int 4”), HK(SIC)-Int 15 Operating Leases-Incentives and HK(SIC)-Int 27 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. From a lessee’s perspective, almost all leases are recognised in the statement of financial position as right-of-use assets and lease liabilities, with the narrow exception to this principle for leases which the underlying assets are of low-value or are determined as short-term leases. From a lessor’s perspective, the accounting treatment is substantially unchanged from HKAS 17. For details of HKFRS 16 regarding its new definition of a lease, its impact on the Group’s accounting policies and the transition method adopted by the Group as allowed under HKFRS 16, please refer to sections (ii) to (v) of this note.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revISED HKFRSs – effective 1 April 2019 (continued)

HKFRS 16 Leases (continued)

(i) Impact of the adoption of HKFRS 16 (continued)

The Group has applied HKFRS 16 using the modified retrospective approach and recognised all the cumulative effect of initially applying HKFRS 16, if any, as an adjustment to the opening balance of accumulated losses, as at the date of initial application. The comparative financial information presented for 2019 has not been restated and continues to be reported under HKAS 17 and related interpretations as allowed by the transition provision in HKFRS 16.

The following table summarised the impact of transition to HKFRS 16 on consolidated statement of financial position as at 31 March 2019 to that as at 1 April 2019:

Condensed consolidated statement of financial position as at 1 April 2019	HK\$'000
Right-of-use assets	14,792
Lease liabilities (current)	9,348
Lease liabilities (non-current)	5,444

The following reconciliation explains how the operating lease commitments disclosed applying HKAS 17 at the end of 31 March 2019 could be reconciled to the lease liabilities at the date of initial application recognised in the statement of financial position as at 1 April 2019:

Reconciliation of operating lease commitment to lease liabilities	HK\$'000
Operating lease commitment as at 31 March 2019	15,678
Less: short term leases for which lease terms end within 31 March 2020	(38)
Less: future interest expenses	(848)
Total lease liabilities as at 1 April 2019 (note 28)	14,792

The weighted average lessees' incremental borrowing rates applied to lease liabilities by the relevant group entities recognised in the consolidated statement of financial position as at 1 April 2019 is 7.45% per annum.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs – effective 1 April 2019 (continued)

HKFRS 16 Leases (continued)

(ii) The new definition of a lease

Under HKFRS 16, a lease is defined as a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration. A contract conveys the right to control the use of an identified asset for a period of time when the customer, throughout the period of use, has both: (a) the right to obtain substantially all of the economic benefits from use of the identified asset and (b) the right to direct the use of the identified asset.

For a contract that contains a lease component and one or more additional lease or non-lease components, a lessee shall allocate the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, unless the lessee apply the practical expedient which allows the lessee to elect, by class of underlying asset, not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

The Group has elected to separate non-lease components and recognised the non-lease components in profit or loss.

(iii) Accounting as a lessee

Under HKAS 17, a lessee has to classify a lease as an operating lease or a finance lease based on the extent to which risks and rewards incidental to ownership of a lease asset lie with the lessor or the lessee. If a lease is determined as an operating lease, the lessee would recognise the lease payments under the operating lease as an expense over the lease term. The asset under the lease would not be recognised in the statement of financial position of the lessee.

Under HKFRS 16, all leases (irrespective of whether they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but HKFRS 16 provides accounting policy choices for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets (the Group has leased photocopying machines) and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on a straight-line basis over the lease term.

The Group recognised a right-of-use asset and a lease liability at the commencement date of a lease.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs – effective 1 April 2019 (continued)

HKFRS 16 Leases (continued)

(iii) Accounting as a lessee (continued)

Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. Except for right-of-use asset that meets the definition of an investment property or a class of property, plant and equipment to which the Group applies the revaluation model, the Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability. For right-of-use asset that meets the definition of an investment property, they are carried at fair value and for right-of-use asset that meets the definition of a leasehold land and buildings held for own use, they are carried at fair value.

For the Group, leasehold land and buildings that were held for rental or capital appreciation purpose would continue to be accounted for under HKAS 40 and would be carried at fair value. The adoption of HKFRS 16 therefore does not have any significant impact on these right-of-use assets. Other than the above right-of-use assets, the Group also has leased a number of properties under tenancy agreements which the Group exercises its judgement and determines that it is a separate class of asset apart from the leasehold land and buildings which is held for own use. As a result, the right-of-use asset arising from the properties under tenancy agreements are carried at depreciated cost.

Lease liability

The lease liability should be recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group shall use the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, a lessee shall measure the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs – effective 1 April 2019 (continued)

HKFRS 16 Leases (continued)

(iv) Accounting as a lessor

The Group has leased out its investment property to a tenant. As the accounting under HKFRS 16 for a lessor is substantially unchanged from the requirements under HKAS 17, the adoption of HKFRS 16 does not have significant impact on these financial statements.

(v) Transition

As mentioned above, the Group has applied HKFRS 16 using the modified retrospective approach and recognised the right-of-use assets at the amount equal to the lease liabilities adjusted by amount of any prepaid or accrued lease payments relating to those leases recognised in the consolidated statement of financial position immediately before 1 April 2019. The comparative financial information presented in these financial statements has not been restated and continues to be reported under HKAS 17 and related interpretations as allowed by the transition provision in HKFRS 16.

The Group has recognised the lease liabilities as at 1 April 2019 for leases previously classified as operating lease applying HKAS 17 and measured those lease liabilities at the present value of the remaining lease payments, discounted using the lessee’s incremental borrowing rate at 1 April 2019.

The Group has elected to recognise all the right-of-use assets at 1 April 2019 for leases previously classified as operating lease under HKAS 17 at an amount equal to the amount recognised for the remaining lease liabilities and discounted using the lessee’s incremental borrowing rate at the date of initial application.

The Group has also applied the follow practical expedients: (i) applied a single discount rate to a portfolio of leases with a similar remaining terms for similar class of underlying assets in similar economic environment specifically, discount rate for certain leases of properties in Hong Kong was determined on a portfolio basis; (ii) applied the exemption of not to recognise right-of-use assets and lease liabilities for leases with term that will end within 12 months of the date of initial application (1 April 2019) and accounted for those leases as short-term leases; (iii) exclude the initial direct costs from the measurement of the right-of-use asset at 1 April 2019; and (iv) relied on the previous assessment for onerous contract provisions as at 31 March 2019 as an alternative to performing an impairment assessment when measuring the right-of-use assets at the date of initial application of HKFRS 16.

In addition, the Group has also applied the practical expedients such that: (i) HKFRS 16 is applied to all of the Group’s lease contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC)-Int 4 and (ii) not to apply HKFRS 16 to contracts that were not previously identified as containing a lease applying HKAS 17 and HK(IFRIC)-Int 4.

Except as described above, the application of the new or amended HKFRSs below had no material impact on the consolidated financial statements.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs – effective 1 April 2019 (continued)

HK(IFRIC)-Int 23 – Uncertainty over Income Tax Treatments

The Interpretation supports the requirements of HKAS 12, Income Taxes, by providing guidance over how to reflect the effects of uncertainty in accounting for income taxes. Under the Interpretation, the entity shall determine whether to consider each uncertain tax treatment separately or together based on which approach better predicts the resolution of the uncertainty. The entity shall also assume the tax authority will examine amounts that it has a right to examine and has full knowledge of all related information when making those examinations. If the entity determines it is probable that the tax authority will accept an uncertain tax treatment, then the entity should measure current and deferred tax in line with its tax filings. If the entity determines it is not probable, then the uncertainty in the determination of tax is reflected using either the “most likely amount” or the “expected value” approach, whichever better predicts the resolution of the uncertainty.

Amendments to HKAS 19 – Plan amendments, curtailment or settlement

The amendments clarify that on amendment, curtailment or settlement of a defined benefit plan, a company should use updated actuarial assumptions to determine its current service cost and net interest for the period. Additionally, the effect of the asset ceiling is disregarded when calculating the gain or loss on any settlement of the plan and is dealt with separately in other comprehensive income.

Amendments to HKFRS 9 – Prepayment Features with Negative Compensation

The amendments clarify that prepayable financial assets with negative compensation can be measured at amortised cost or at fair value through other comprehensive income if specified conditions are met – instead of at fair value through profit or loss.

Amendments to HKAS 28 – Long-term Interests in Associates and Joint Ventures

The amendments clarify that HKFRS 9 applies to long-term interests (“LTI”) in associates or joint ventures which form part of the net investment in the associates or joint ventures and stipulates that HKFRS 9 is applied to these LTI before the impairment losses guidance within HKAS 28.

Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKFRS 3, Business Combinations

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKFRS 3 which clarify that when a joint operator of a business obtains control over a joint operation, this is a business combination achieved in stages and the previously held equity interest should therefore be remeasured to its acquisition date fair value.

Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKFRS 11, Joint Arrangements

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKFRS 11 which clarify that when a party that participates in, but does not have joint control of, a joint operation which is a business and subsequently obtains joint control of the joint operation, the previously held equity interest should not be remeasured to its acquisition date fair value.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs – effective 1 April 2019 (continued)

Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKAS 12, Income Taxes

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKAS 12 which clarify that all income tax consequences of dividends are recognised consistently with the transactions that generated the distributable profits, either in profit or loss, other comprehensive income or directly in equity.

Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKAS 23, Borrowing Costs

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKAS 23 which clarify that a borrowing made specifically to obtain a qualifying asset which remains outstanding after the related qualifying asset is ready for its intended use or sale would become part of the funds an entity borrows generally and therefore included in the general pool.

(b) New/revised HKFRSs that have been issued but are not yet effective

The following new/revised HKFRSs, potentially relevant to the Group’s consolidated financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group’s current intention is to apply these changes on the date they become effective.

Amendments to HKFRS 3	Definition of a business ¹
Amendments to HKAS 1 and HKAS 8	Definition of material ¹
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform ¹
Amendment to HKFRS 16	COVID-19 Related Rent Concessions ²

¹ Effective for annual periods beginning on or after 1 January 2020.

² Effective for annual periods beginning on or after 1 June 2020.

Amendments to HKFRS 3 – Definition of a business

The amendments clarify that a business must include, as a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs, together with providing extensive guidance on what is meant by a “substantive process”.

Additionally, the amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs, whilst narrowing the definition of “outputs” and a “business” to focus on returns from selling goods and services to customers, rather than on cost reductions.

An optional concentration test has also been added that permits a simplified assessment of whether an acquired set of activities and assets is not a business.

Amendments to HKAS 1 and HKAS 8 – Definition of material

The amendments clarify the definition and explanation of “material”, aligning the definition across all HKFRS Standards and the Conceptual Framework, and incorporating supporting requirements in HKAS 1 into the definition.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

2. ADOPTION OF NEW OR REVISED HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(b) New/revised HKFRSs that have been issued but are not yet effective (continued)

Amendments to HKFRS 9, HKAS 39 and HKFRS 7 – Interest Rate Benchmark Reform

The amendments modify some specific hedge accounting requirements to provide relief from potential effects of the uncertainties caused by interest rate benchmark reform. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties.

The Group is not yet in a position to state whether these new pronouncements will result in substantial changes to the Group’s accounting policies and consolidated financial statements.

Amendment to HKFRS 16 COVID-19-Related Rent Concessions

The amendment is issued in June 2020 and is effective for annual reporting periods beginning on or after 1 June 2020. Earlier application is permitted, including interim or annual financial statements not authorised for issue as at 4 June 2020, the date the amendment was issued.

The amendment introduces a new practical expedient for lessees to elect not to assess whether COVID-19-related rent concessions is a lease modification. The practical expedient only applies to rent concessions occurring as a direct consequence of COVID-19 that meets all of the following conditions:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- there is no substantive change to other terms and conditions of the lease.

A lease applying the practical expedient accounts for changes in lease payments resulting from rent concessions the same way it would account for the changes applying HKFRS 16 if the changes were not lease modifications. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognised in the profit or loss in the period in which the event occurs.

The application of the amendment is expected to have impact on the financial position and performance of the Group if the Group would elect to early apply the amendment for the Group’s annual period beginning on 1 April 2020.

3. BASIS OF PREPARATION

(a) Statement of compliance

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and interpretations (hereinafter collectively referred to as the “HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and the disclosure requirements of the Hong Kong Companies Ordinance (“CO”). In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

3. BASIS OF PREPARATION (continued)

(b) Basis of measurement

The consolidated financial statements have been prepared under the historical cost basis, except for investment property, which is measured at fair values as explained in the accounting policies set out below.

(c) Functional and presentation currency

Items included in the financial statements of each of the Company's subsidiaries are measured using the currency of the primary economic environment in which the entity operates. The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is the functional currency of the Company. All values are rounded to the nearest thousand except when otherwise indicated.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries ("the Group"). Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such non-controlling interest's share of subsequent changes in equity. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

(b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

(c) Goodwill

Where the fair value of identifiable assets and liabilities exceed the aggregate of the fair value of consideration paid, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of the acquirer's previously held equity interest in the acquiree, the excess is recognised in profit or loss on the acquisition date, after re-assessment.

Goodwill is measured at cost less impairment losses. For the purpose of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating units that are expected to benefit from the synergies of the acquisition. A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. A cash-generating unit to which goodwill has been allocated is tested for impairment annually, by comparing its carrying amount with its recoverable amount (see note 4(o)), and whenever there is an indication that the unit may be impaired.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Goodwill (continued)

For goodwill arising on an acquisition in a financial year, the cash-generating unit to which goodwill has been allocated is tested for impairment before the end of that financial year. When the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro-rata on the basis of the carrying amount to each asset in the unit. However, the loss allocated to each asset will not reduce the individual asset's carrying amount to below its fair value less cost of disposal (if measurable) or its value in use (if determinable), whichever is the higher. Any impairment loss for goodwill is recognised in profit or loss and is not reversed in subsequent periods.

(d) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and the costs directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

Property, plant and equipment are depreciated so as to write off their cost or valuation net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. The useful lives are as follows:

Leasehold improvements	Over the shorter of the lease terms and 35%
Plants and machinery	9.5% or 35%
Fixtures, furniture and office equipment	35%
Motor vehicles	18% or 35%
Right-of-use asset	Over the lease terms

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

(e) Investment property

Investment property is property held either to earn rentals or for capital appreciation or for both, but not held for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss.

When the Group holds a property interest under an operating lease to earn rental income, the Group chooses not to classify and account for these property interests as investment property.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f)A Leasing (accounting policies applied from 1 April 2019)

All leases (irrespective of whether they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on a straight-line basis over the lease term.

Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. Except for right-of-use asset that meets the definition of an investment property to which the Group applies the revaluation model, the Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability. For right-of-use asset that meets the definition of an investment property, they are carried at fair value and for right-of-use asset that meets the definition of a leasehold land and buildings held for own use, they are carried at fair value.

The Group accounts for leasehold land and buildings that are held for rental or capital appreciation purpose under HKAS 40 and are carried at fair value. Other than the above right-of-use assets, the Group also has leased a number of properties under tenancy agreements which the Group exercises its judgement and determines that it is a separate class of asset apart from the leasehold land and buildings which is held for own use. As a result, the right-of-use asset arising from the properties under tenancy agreements are carried at depreciated cost.

Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments:- (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the substance of fixed lease payments or a change in assessment to purchase the underlying asset.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f)A Leasing (accounting policies applied from 1 April 2019) (continued)

Lease liability (continued)

Accounting as a lessor

The Group has leased out its investment property to a number of tenants. Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

(f)B Leasing (accounting policies applied until 31 March 2019)

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to lessee. All other leases are classified as operating leases.

The Group as lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

The Group as lessee

The total rentals payable under the operating leases are recognised in profit or loss on a straight-line basis over the lease term. Lease incentives received are recognised as an integrated part of the total rental expense, over the term of the lease.

(g) Intangible assets

(i) Acquired intangible assets

Intangible assets acquired separately are initially recognised at cost. The cost of intangible assets acquired in a business combination is fair value at the date of acquisition. Subsequently, intangible assets with finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level. The Group's intangible assets with indefinite useful lives represents trading rights. Such intangible assets are not amortised. The useful life of an intangible asset with an indefinite life is reviewed annually to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for on a prospective basis.

(ii) Impairment

Intangible assets with finite lives are tested for impairment when there is an indication that an asset may be impaired. Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, irrespective of whether there is any indication that they may be impaired. Intangible assets are tested for impairment by comparing their carrying amounts with their recoverable amounts (see note 4(o)).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount.

An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as revaluation decrease to the extent of its revaluation surplus.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments

(i) Financial assets

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There is one measurement category into which the Group classifies its debt instrument at:

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

(ii) Impairment loss on financial assets

The Group recognises loss allowances for expected credit losses ("ECLs") on trade receivables, and financial assets measured at amortised cost. The ECLs are measured on either of the following bases: (1) 12-month ECLs: these are the ECLs that result from possible default events within the 12 months after the reporting date; and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

The Group has elected to measure loss allowances for trade receivables from manufacturing and sales of toys segments using HKFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other debt financial assets, the ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments (continued)

(ii) Impairment loss on financial assets (continued)

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, unless the Group has reasonable and supportable information that demonstrate otherwise.

The Group considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets that meet either of the following criteria are generally not recoverable:

- when there is a breach of financial covenants by the debtor; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collateral held by the Group).

Irrespective of the above analysis, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

The Group considers a financial asset to be credit-impaired when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets interest income is calculated based on the gross carrying amount.

The Group writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments (continued)

(iii) Financial liabilities

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at amortised cost are initially measured at fair value, net of directly attributable costs incurred.

Financial liabilities measured at amortised cost

Financial liabilities at amortised cost including trade payables, accruals and other payables, lease liabilities, interest-bearing bank borrowings and the liability components of convertible notes issued by the Group are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

(iv) Convertible loan notes

Convertible loan notes issued by the Group that contain both the liability and conversion option components are classified separately into their respective items on initial recognition. Conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is classified as an equity instrument.

On initial recognition, the fair value of the liability component is determined using the prevailing market interest of similar non-convertible debts. The difference between the proceeds of the issue of the convertible loan notes and the fair value assigned to the liability component, representing the conversion option for the holder to convert the loan notes into equity, is included in equity (convertible notes equity reserve).

In subsequent periods, the liability component of the convertible loan notes is carried at amortised cost using the effective interest method. The equity component, represented by the option to convert the liability component into ordinary shares of the Company, will remain in convertible loan notes equity reserve until the embedded option is exercised (in which case the balance stated in convertible loan notes equity reserve will be transferred to share capital and share premium). Where the option remains unexercised at the expiry dates, the balance stated in convertible notes equity reserve will be released to the retained earnings. No gain or loss is recognised upon conversion or expiration of the option.

Transaction costs that relate to the issue of the convertible loan notes are allocated to the liability and equity components in proportion to the allocation of the proceeds. Transaction costs relating to the equity component are charged directly to equity. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the convertible loan notes using the effective interest method.

(v) Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments (continued)

(vi) Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

(vii) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with HKFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

(i) Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the first-in first out method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

(j) Revenue recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or services may be transferred over time or at a point in time. Control of the goods or services is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or services.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Revenue recognition (continued)

(i) Sales of toys

Customers obtain control of the toy products when the goods are delivered to and have been accepted. Revenue is thus recognised when the customers accepted the products. There is generally only one performance obligation. Invoices are usually payable within 30 to 90 days.

(ii) Commission income from securities brokerage

Brokerage commission income is recognised on a trade date basis when the relevant transactions are executed.

(iii) Commission income from placing and underwriting

Placing and underwriting commission income is recognised on the trade date when the Group purchases the securities from the issuer or the date the Group sells the securities to third-party investors.

(iv) Advisory income and consultancy services income

Advisory income and consultancy services income from provision of services under retainers is recognised over time based on contractual terms specified in the underlying agreements, as the customer simultaneously receives and consumes the benefit provided by the Group and revenue can be measured reliably.

(v) Handling fee income

Handling fee income is recognised at the point in time when the services are provided and fee received based on the listed price of relevant services notified to the customers.

(vi) Other income

Moulding income is recognised at the point in time when the legal title of mould is passed to customer.

(k) Income taxes

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are non-assessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates expected to apply in the period when the liability is settled or the asset is realised based on tax rates that have been enacted or substantively enacted at the end of reporting period.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Income taxes (continued)

An exception to the general requirement on determining the appropriate tax rate used in measuring deferred tax amount is when an investment property is carried at fair value under HKAS 40 Investment Property. Unless the presumption is rebutted, the deferred tax amounts on the investment property are measured using the tax rates that would apply on sale of the investment property at its carrying amounts at the reporting date. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all the economic benefits embodied in the property over time, rather than through sale.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income in which case the taxes are also recognised in other comprehensive income or when they relate to items recognised directly in equity in which case the taxes are also recognised directly in equity.

(l) Foreign currency

Transactions entered into by the group entities in currencies other than the currency of the primary economic environment in which they operate (the “functional currency”) are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income, in which case, the exchange differences are also recognised in other comprehensive income.

(m) Employee benefits

(i) Short term employee benefits

Short term employee benefits are employee benefits (other than termination benefits) that are expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. Short term employee benefits are recognised in the year when the employees render the related service.

(ii) Defined contribution retirement plan

Contributions to defined contribution retirement plans are recognised as an expense in profit or loss when the services are rendered by the employees.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Share-based payments

Where share options are awarded to employees and others providing similar services, the fair value of the services received is measured by reference to the fair value of the options at the date of grant. Such fair value is recognised in profit or loss over the vesting period with a corresponding increase in the share option reserve within equity. Non-market vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at the end of each reporting period so that, ultimately, the cumulative amount recognised over the vesting period is based on the number of options that eventually vest. Market vesting conditions are factored into the fair value of the options granted. As long as all non-market vesting conditions are satisfied, a charge is made irrespective of whether the market vesting conditions are satisfied. The cumulative expense is not adjusted for failure to achieve a market vesting condition.

Where the terms and conditions of options are modified before they vest, the increase in the fair value of the options, measured immediately before and after the modification, is also recognised in profit or loss over the remaining vesting period.

(o) Impairment of non-financial assets

At the end of each reporting period, the Group reviews the carrying amounts of the following assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment;
- right-of-use assets; and
- investments in subsidiaries.

If the recoverable amount (i.e. the greater of the fair value less costs of disposal and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount under another HKFRSs, in which case the impairment loss is treated as a revaluation decrease under that HKFRSs.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount under another HKFRSs, in which case the reversal of the impairment loss is treated as a revaluation increase under that HKFRSs.

Value in use is based on the estimated future cash flows expected to be derived from the asset or cash generating unit (see note 4(c)), discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Related parties

A related party is a person or entity that is related to the Group.

- (a) A person or a close member of that person's family is related to the Group if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of key management personnel of the Group or the parent of the Company.
- (b) An entity is related to the Group if any of the following conditions applies:
 - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) Both entities are joint ventures of the same third party;
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group;
 - (vi) The entity is controlled or jointly controlled by a person identified in (a);
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity); or
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.
- (c) Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:
 - (i) that person's children and spouse or domestic partner;
 - (ii) children of that person's spouse or domestic partner; and
 - (iii) dependents of that person or that person's spouse or domestic partner.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits and assets similar in nature to cash, which are not restricted as to use.

(r) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, which will probably result in an outflow of economic benefits that can be reasonably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non- occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the consolidated financial statements:

(i) Determination of functional currency

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the group entities, judgements are required to determine the currency that mainly influences sales prices for goods and services and of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services. The functional currencies of the group entities are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Judgements (continued)

(ii) Determination of the accounting treatment for revenue

Manufacturing and trading of toy products

The Group is principally engaged in the manufacture and trading of toy products. The Group manufactures finished products for customers according to their specifications and the products are sold by customers under their own brand names. The major customer of the Group may be involved in the raw materials procurement procedures and under such circumstances will make settlement to the suppliers on behalf of the Group. The amounts settled by the major customer will be set off against the trade receivable from the major customer. In determining whether the revenue shall be recorded on a net basis or gross basis, the Group has made reference to indicators and requirements stated in the requirement in HKFRS 15 paragraphs B34 - B38 and considered the economic substance of the transactions.

Determining whether an entity is acting as a principal or as an agent requires judgements and consideration of all relevant facts and circumstances, and the Group considers itself does not has an agency relationship with the customer under HKFRS 15 based on the following criteria:

- The Group is primarily responsible for fulfilling the promise to provide the specified goods;
- The Group controls the specified goods before their transfer to the customer;
- The Group has inventory risk before the specified goods has been transferred to the customer; and
- The Group has discretion in establishing the prices for the specified goods.

The Group also considers that the economic substance of the raw materials purchase transaction and the sales transaction with Customer A is not a linked transaction, it should be dealt with as separate transaction. As a result, trading revenue is presented on a gross basis.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below.

(i) Provision for obsolete and slow-moving inventories

Management of the Group reviews an ageing analysis at the end of each reporting period, and makes allowance for obsolete and slow-moving items. These estimates are based on the current market conditions and the historical experience of selling merchandise of similar nature. It could change as a result of changes in market conditions. Such changes will have impact on the carrying amounts of inventories and the allowance of the inventories in the period in which such estimates have been changed. The Group reassesses these estimates at the end of each reporting period.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Estimation uncertainty (continued)

(ii) Depreciation of property, plant and equipment

The Group depreciates property, plant and equipment over the estimated useful life, and after taking into account their estimated residual value, using the straight-line method, from 3 years to 10 years, commencing from the date on which the assets are available for use. The estimated useful life reflects the management's estimations of the periods that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment.

(iii) Provision for impairment of receivables

The Group uses provision matrix to calculate ECLs for the trade receivables from the manufacturing and sales of toys segment. The provision rates are based on debtors' ageing as groupings of various debtors that have same credit periods and similar payment patterns. The provision matrix is based on the Group's historical default rates taking into consideration forward-looking information that is reasonable and supportable available without undue costs or effort. At the reporting date, the historical observed default rates are updated and changes in the forward-looking information are considered by the management.

The management estimates the amount of impairment allowance for ECLs on trade receivables from the Financial services segment, other financial assets at amortised cost based on the credit risk of the respective financial instrument. The loss allowance is measured as the difference between the asset's carrying amount and the present value of estimate future cash flows with the consideration of expected future credit loss of the respective financial instrument and collateral value. The assessment of the credit risk of the respective financial instrument involves high degree of estimation and uncertainty about future economic conditions which have an adverse effect on debtors' business, debtors' creditworthiness, the payment delinquency or default in interest or principal payments, and fair values of collaterals.

(iv) Impairment of goodwill

The Group tests annually whether goodwill has suffered any impairment. For the purposes of impairment reviews, the recoverable amount of goodwill is determined based on value in use calculations. The value in use calculations primarily use cash flow projections based on five-year financial budgets approved by management. There are a number of assumptions and estimates involved in the preparation of cash flow projections for the period covered by the approved budgets. Key assumptions include the expected growth in revenues, timing of future capital expenditures, growth rates and selection of discount rates to reflect the risks involved. Management prepares the financial budgets reflecting actual and prior year performance and market development expectations. Judgements are required to determine key assumptions adopted in the cash flow projections and changes to key assumptions can significantly affect these cash flow projections and therefore the results of the impairment reviews.

(v) Impairment loss on intangible assets

Determining whether an intangible asset is impaired requires an estimation of the future cash flow and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, a material impairment loss may arise.

(vi) Fair value of investment property

The fair value of the investment property is determined by independent valuer on an open market value for existing use basis. In making their judgements, consideration has been given to assumptions that are mainly based on market conditions existing at the end of reporting period, by reference to recent market transactions and appropriate capitalisation rates based on an estimation of the rental income. These estimates are regularly compared to actual market data and actual transactions entered into by the Group.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

6. OPERATING SEGMENT INFORMATION

The Group determines its operating segments based on the reports reviewed by the chief operating decision-maker that are used to make strategic decisions. The chief operating decision-maker considers the business primarily on the assessment of operating performance in each operating unit, which is the basis upon which the Group is organised. Each operating unit is distinguished based on types of goods or services delivered or provided. The following summary describes the operations in each of the Group's reportable segments:

- Manufacturing and sales of toys; and
- Securities brokerage, underwriting, securities margin financing, investment advisory, corporate finance and asset management services ("Financial services").

(a) Reportable segments

Management assesses the performance of the operating segments based on the measurement of segment results which represents the net of revenues, other income, gains and losses, costs and expenditures directly attributable to each operating segment. Central administrative cost are not allocated to the operating segment as they are not included in the measurement of the segment results that are used by the chief operating decision-maker for assessment of segment performance. The following is an analysis of the Group's revenue and results by reporting segment for the year:

Segment revenue and results

	Manufacturing and sales of toys HK\$'000	Financial services HK\$'000	Total HK\$'000
For the year ended 31 March 2020			
External revenue	383,708	29,589	413,297
Segment profit/(loss)	270	(57,573)	(57,303)
Corporate income			
– Others			1,272
Central administrative cost (<i>note</i>)			(5,523)
Finance cost			(24,888)
Loss before income tax expense			(86,442)

Note: Segment profit/(loss) for the financial services segment for the year ended 31 March 2020 includes an impairment loss on goodwill of approximately HK\$43.9 million.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

6. OPERATING SEGMENT INFORMATION (continued)

(a) Reportable segments (continued)

	Manufacturing and sales of toys HK\$'000	Financial services HK\$'000	Total HK\$'000
For the year ended 31 March 2019			
External revenue	619,549	4,665	624,214
Segment profit/(loss)	47,860	(46,644)	1,216
Corporate income			
– Others			2,619
Central administrative cost (note)			(6,196)
Equity settled share-based payment expenses			(4,778)
Finance cost			(21,063)
Loss before income tax expense			(28,202)

Note: Central administrative cost mainly includes directors' remuneration (excluding equity settled share-based payment expenses to directors) and legal and professional fees.

Segment profit/(loss) represents the profit or (loss) earned by each segment without allocation of corporates income, equity settled share-based payment and central administrative cost. This is the information reported to the chief operating decision-maker for the purpose of resource allocation and performance assessment.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

6. OPERATING SEGMENT INFORMATION (continued)

(a) Reportable segments (continued)

Segment assets

All assets (other than promissory notes and cash and cash equivalents) are allocated to reportable segments.

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Manufacturing and sales of toys	151,189	140,346
Financial services	261,978	318,588
Total segment assets	413,167	458,934
Unallocated	64,611	149,799
Consolidated assets	477,778	608,733

Segment liabilities

All liabilities segments (other than convertible notes, tax payables and deferred tax liabilities) are allocated to reportable segments.

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Manufacturing and sales of toys	31,276	47,577
Financial services	55,031	69,834
Total segment liabilities	86,307	117,411
Unallocated	80,584	92,340
Consolidated liabilities	166,891	209,751

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

6. OPERATING SEGMENT INFORMATION (continued)

(a) Reportable segments (continued)

Other segment information

Amounts included in the measurement of segment profit/(loss) or segment assets:

For the year ended 31 March 2020

	Manufacturing and sales of toys HK\$'000	Financial services HK\$'000	Total HK\$'000
Additions to property, plant and equipment	665	48	713
Additions to right-of-use assets	–	124	124
Depreciation of property, plant and equipment	(10,436)	(21)	(10,457)
Gain on disposal of property, plant and equipment	1,092	–	1,092
Additions to right-of-use assets	–	124	124
Depreciation of right-of-use assets	2,782	6,783	9,565
Impairment loss on goodwill	–	43,905	43,905
Interest expenses	(1,381)	(501)	(1,882)

For the year ended 31 March 2019

	Manufacturing and sales of toys HK\$'000	Financial services HK\$'000	Total HK\$'000
Additions to property, plant and equipment	13,899	–	13,899
Depreciation of property, plant and equipment	(14,351)	(316)	(14,667)
Gain on disposal of property, plant and equipment	5,063	–	5,063
Fair value loss on financial assets through profit or loss	–	(11,054)	(11,054)
Interest expenses	(3,174)	(202)	(3,376)

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

6. OPERATING SEGMENT INFORMATION (continued)

(b) Geographical information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's specified non-current assets. The geographical location of customers is based on the location at which the services were provided or the goods were delivered. The geographical location of the specified non-current assets other than statutory deposit for financial services business, promissory notes and deposits (the "specified non-current assets") is based on the physical location of the assets in the case of property, plant and equipment.

(i) Revenue from external customers

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
North America (note 1)	236,203	422,603
Western Europe		
– United Kingdom	11,889	35,580
– France	15,632	17,975
– Others (note 2)	59,367	56,208
PRC and Taiwan	18,265	21,481
Central America, Caribbean and Mexico	13,054	18,871
Australia, New Zealand and Pacific Islands	13,705	19,587
Others (note 3)	45,182	31,909
Total	413,297	624,214

Note 1: North America includes United States of America and Canada.

Note 2: Others include Germany, Belgium, Italy, Czech Republic, Spain and Netherlands.

Note 3: Others include Hong Kong, Africa, India, Japan, Korea, Israel, Saudi Arabia and Southeast Asia and South America.

(ii) Specified non-current assets

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Mainland China, the PRC	6,788	20,647
Hong Kong	153,646	192,721
Total	160,434	213,368

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

6. OPERATING SEGMENT INFORMATION (continued)

(c) Information about major customers

Revenue from major customers from manufacturing and sales of toys, each of whom amounted to 10% or more of the Group's revenue, is set out below:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Customer A	136,550	223,686
Customer B	104,130	213,425
Customer C	83,959	106,056
Total	324,639	543,167

(d) Disaggregation of revenue from contracts with customers

In the following table, revenue is disaggregated by timing over revenue recognition. The table also includes a reconciliation of the disaggregated revenue with the Group's reportable segment.

	Manufacturing and sales of toys		Financial services		Total	
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
Timing of revenue recognition						
– At a point in time	383,708	619,549	21,661	4,378	405,369	623,927
– Over time	-	-	7,928	287	7,928	287
Total	383,708	619,549	29,589	4,665	413,297	624,214

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

7. REVENUE

Revenue represents the net invoiced value of goods sold from manufacturing and sales of toys, after allowances for returns and trade discounts, and the provision of financial services. An analysis of revenue is as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Manufacturing and sales of toys	383,708	619,549
Financial services		
– Commission income from securities brokerage	2,079	736
– Income from placing and underwriting services	18,681	3,231
– Advisory income and consultancy services income	7,928	287
– Handling fee income and other services income	901	411
Total	413,297	624,214

8. OTHER INCOME, GAINS AND LOSSES

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Other income		
Interest income from bank deposits	1,551	1,000
Interest income from debt instruments at fair value through other comprehensive income	–	471
Interest income from promissory notes	68	113
Moulding income	847	4,144
Rental income	228	680
	2,694	6,408
Other gains and losses		
Exchange gains, net	979	3,379
Fair value loss on financial assets at fair value through profit or loss	–	(11,054)
Fair value change on investment property	(300)	300
Gain on disposal of debt instruments at fair value through other comprehensive income	–	121
Loss on early redemption of convertible notes	(910)	–
Gain on disposal of property, plant and equipment	1,092	5,063
Others	2,043	4,674
	2,904	2,483
Other income, gains and losses	5,598	8,891

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

9. LOSS BEFORE INCOME TAX EXPENSE

The Group's loss before income tax expense is arrived at after charging:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Cost of inventories sold	348,655	539,830
Depreciation of property, plant and equipment	10,457	14,667
Depreciation of right-of-use assets	9,565	–
Employee benefits expenses (excluding Directors' remuneration (note 11(a))):		
Wages and salaries	28,955	30,933
Equity settled share-based payment expenses to employees	–	2,036
Pension scheme contributions	782	850
Other benefits	1,137	1,485
	30,874	35,304
Equity settled share-based payment expenses to eligible persons other than employees and Directors	–	941
Auditor's remuneration	1,508	1,528
Operating lease rental for leases previously classified as operating leases under HKAS 17	–	11,862
Expense relating to short-term leases	38	–
Impairment loss on goodwill	43,905	–

10. FINANCE COSTS

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Interest on:		
– Bank borrowings	1,140	3,174
– Convertible notes	24,888	21,063
– Lease liabilities	742	–
– Others	–	202
	26,770	24,439

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

11. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID EMPLOYEES

(a) Directors' remuneration

Remuneration paid or payable to each director is disclosed as follows:

Year ended 31 March 2020	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Discretionary bonus HK\$'000	Pension scheme contributions HK\$'000	Total HK\$'000
Executive Directors					
Mr. Lau Ho Ming, Peter	-	1,595	1,750	80	3,425
Mr. Ng Kam Seng (<i>note (a)</i>)	-	974	1,880	49	2,903
Mr. Poon Pak Ki, Eric	-	1,117	890	55	2,062
Mr. Chu, Raymond	-	3,000	-	18	3,018
	-	6,686	4,520	202	11,408
Non-executive Director					
Madam Li Man Yee, Stella	240	-	-	-	240
	240	-	-	-	240
Independent non-executive Directors					
Mr. Leung Po Wing, Bowen Joseph	210	-	-	-	210
Mr. Chan Siu Wing, Raymond	180	-	-	-	180
Mr. Wong Wah On, Edward	180	-	-	-	180
	570	-	-	-	570
Total	810	6,686	4,520	202	12,218

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

11. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID EMPLOYEES (continued)

(a) Directors' remuneration (continued)

Year ended 31 March 2019	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Discretionary bonus HK\$'000	Equity settled share-based payment expenses HK\$'000	Pension scheme contributions HK\$'000	Total HK\$'000
Executive Directors						
Mr. Lau Ho Ming, Peter	-	3,756	-	65	87	3,908
Mr. Ng Kam Seng (note (a))	-	1,308	250	437	65	2,060
Mr. Poon Pak Ki, Eric	-	1,104	-	437	55	1,596
Mr. Chu, Raymond	-	3,000	-	598	18	3,616
	-	9,168	250	1,537	225	11,180
Non-executive Director						
Madam Li Man Yee, Stella	240	-	-	23	-	263
	240	-	-	23	-	263
Independent non-executive Directors						
Mr. Leung Po Wing, Bowen Joseph	210	-	-	88	-	298
Mr. Chan Siu Wing, Raymond	180	-	-	88	-	268
Mr. Wong Wah On, Edward	180	-	-	65	-	245
	570	-	-	241	-	811
Total	810	9,168	250	1,801	225	12,254

Note:

(a) Mr. Ng Kam Seng resigned as an Executive Director on 1 January, 2020 and appointed as consultant on 2 January 2020.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

11. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID EMPLOYEES (continued)

(b) Five highest paid employees

The five individuals whose remuneration were the highest in the Group for the year ended 31 March 2020 included 4 Directors (2019: 3) and their remuneration are reflected in note 11(a). The remuneration of the remaining 1 highest paid individual (2019: 2) for the year ended 31 March 2020 is as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Salaries, allowances and benefits in kind	2,320	4,960
Equity settled share-based payment expenses	–	284
Pension scheme contributions	18	36
	2,338	5,280

Their remuneration was within the following band:

	Number of individuals	
	2020	2019
HK\$2,000,001 to HK\$2,500,000	1	–
HK\$2,500,001 to HK\$3,000,000	–	2
	1	2

During the year, no remuneration was paid by the Group to the Directors or any of the five highest paid employees of the Group as an inducement to join or upon joining the Group or as compensation for loss of office (2019: Nil). None of the Directors nor the five highest paid employees has waived or agreed to waive any remuneration during the year (2019: Nil).

The remuneration paid or payable to members of senior management was within the following brand:

	Number of senior management	
	2020	2019
HK\$2,000,001 to HK\$2,500,000	1	–
HK\$2,500,001 to HK\$3,000,000	–	2

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

12. INCOME TAX EXPENSE

For the year ended 31 March 2020, Hong Kong Profits Tax of the selected entity was calculated at 8.25% (2019: 8.25%) of the first HK\$2,000,000 estimated assessable profits and 16.5% (2019: 16.5%) of the remaining estimated assessable profits. Hong Kong Profits Tax for the remaining entities within the Group was calculated at 16.5% (2019: 16.5%) of the estimated assessable profits for the year ended 31 March 2020.

Taxation arising from other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

The major components of the income tax expense for the year are as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Current – Hong Kong		
Charge for the year	1,229	7,325
(Over)/under provision in prior years	(9)	260
Income tax expense for the year	1,220	7,585

The income tax expense for the year can be reconciled to the loss before income tax expense per the consolidated statement of profit or loss and other comprehensive income as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Loss before income tax expense	(86,442)	(28,202)
Tax at the applicable tax rate of 16.5% (2019: 16.5%)	(14,263)	(4,653)
Tax effect of revenue not taxable for tax purposes	(198)	(3,060)
Tax effect of expenses not deductible for tax purposes	10,683	9,714
Tax effect of tax loss not recognised	6,045	7,634
Tax effect of temporary difference not recognised	(873)	(282)
Utilisation of tax losses previously not recognised	–	(1,863)
Tax concession	(165)	(165)
(Over)/under provision in prior years	(9)	260
Income tax expense	1,220	7,585

No deferred tax asset has been recognised in respect of the unused tax losses of HK\$155,080,000 (2019: HK\$118,442,000) due to the unpredictability of future profit streams. The unused tax losses can be carried forward indefinitely.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

13. DIVIDENDS

No dividend was paid or proposed during year ended 31 March 2020, nor has any dividend been proposed since the end of the reporting period (2019: HK\$ Nil).

14. LOSS PER SHARE

The calculation of the basic loss per share attributable to the owners of the Company is based on the following data:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Loss		
Loss for the year attributable to the owner of the Company	(87,662)	(35,787)
Number of shares		
Weighted average number of ordinary shares for the purpose of basic loss per share	1,474,232,000	1,474,232,000

The calculation of basic loss per share attributable to the owners of the Company is based on the loss for the year ended 31 March 2020 of approximately HK\$87,662,000 (2019: HK\$35,787,000), and on the weighted average number of 1,474,232,000 (2019: 1,474,232,000) ordinary shares in issue during the year.

Diluted loss per share is the same as basic loss per share for the year ended 31 March 2020 (2019: same) as the impact of the potential dilutive ordinary shares outstanding including the convertible notes and outstanding options under the share option scheme have an anti-dilutive effect on the basic loss per share presented for the year ended 31 March 2020 (2019: anti-dilutive).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

15. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Fixtures, furniture and office equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
31 March 2019					
Cost:					
At 1 April 2018	6,695	64,522	9,551	1,924	82,692
Additions	3,734	9,456	–	709	13,899
Disposals	–	(7,802)	–	(400)	(8,202)
At 31 March 2019	10,429	66,176	9,551	2,233	88,389
Accumulated depreciation:					
At 1 April 2018	6,695	44,381	8,244	1,573	60,893
Depreciation charge for the year	1,134	12,327	847	359	14,667
Disposals	–	(7,802)	–	(400)	(8,202)
At 31 March 2019	7,829	48,906	9,091	1,532	67,358
Net book value:					
At 31 March 2019	2,600	17,270	460	701	21,031

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

15. PROPERTY, PLANT AND EQUIPMENT (continued)

	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Fixtures, furniture and office equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
31 March 2020					
Cost:					
At 1 April 2019	10,429	66,176	9,551	2,233	88,389
Additions	–	648	65	–	713
Disposals	(6,334)	(40,042)	(1,462)	(1,053)	(48,891)
At 31 March 2020	4,095	26,782	8,154	1,180	40,211
Accumulated depreciation:					
At 1 April 2019	7,829	48,906	9,091	1,532	67,358
Depreciation charge for the year	1,307	8,302	455	393	10,457
Disposals	(6,334)	(35,706)	(1,462)	(1,053)	(44,555)
At 31 March 2020	2,802	21,502	8,084	872	33,260
Net book value:					
At 31 March 2020	1,293	5,280	70	308	6,951

16. RIGHT-OF-USE ASSETS

HKFRS 16 was adopted on 1 April 2019 without restatement of comparative figures. An explanation of the transitional requirement that was applied as at 1 April 2019 was sent out in note 2(a).

The Group leases certain properties in Hong Kong. The periodic rent is fixed over the lease term.

The movements in right-of-use assets during the year are as follows:

	Rented premises HK\$'000
At 1 April 2019	14,792
Additions	124
Depreciation	(9,565)
At 31 March 2020	5,351

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

17. INVESTMENT PROPERTY

	2020 HK\$'000	2019 HK\$'000
At 1 April (level 3 recurring fair value)	7,000	6,700
Change in fair value (<i>note 8</i>)	(300)	300
At 31 March (level 3 recurring fair value)	6,700	7,000

The Group's investment property was valued at 31 March 2019 and 2020 respectively, by BMI Appraisals Limited, an independent and professionally qualified valuer who holds a recognised relevant professional qualification and has recent experience in the location of the investment property valued. For the investment property, the current use equates the highest and best use.

In estimating the fair value of the property, the highest and best use of the property is their current use. The fair values of the investment property have been adjusted to exclude prepaid or accrued operating lease income to avoid double counting.

The investment property was pledged by the Group as at 31 March 2019 and 2020 respectively, to secure interest-bearing bank borrowings as set out in note 27.

The following table shows the significant unobservable inputs used in the valuation model.

Properties	Fair value hierarchy	Valuation technique	Significant unobservable inputs	Unobservable inputs	Relationship of unobservable inputs to fair value
Office unit in Hong Kong	Level 3	Income capitalisation approach	Terminal yield	2.9%% (31 March 2019: 2.6%)	The higher the terminal yield, the lower the fair value

During the year, there were no transfers amongst Level 1, Level 2 and Level 3 in the fair value hierarchy (2019: Nil). The Directors estimated that the effect on the fair value of investment property in response to reasonably possible changes in key inputs would be insignificant during the year.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

18. GOODWILL

The amount of goodwill recognised in the consolidated statement of financial position, arising from business combinations, is as follows:

	Financial services HK\$'000 <i>(note a)</i>
Cost	
At 1 April 2018, 31 March 2019 and 31 March 2020	184,783
Impairment	
At 1 April 2018, 31 March 2019 and 1 April 2019	–
Impairment loss	(43,905)
At 31 March 2020	(43,905)
Carrying amount	
At 31 March 2020	140,878
At 31 March 2019	184,783

In accordance with HKAS 36 Impairment of assets, management of the Group engaged an independent valuer, BMI Appraisal Limited to perform impairment test for goodwill allocated to the Group's various cash generating units ("CGUs") by comparing their recoverable amounts to their carrying amounts at the end of the reporting period. The recoverable amount of a CGU is determined based on value in use calculation and fair value less cost to disposal.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

18. GOODWILL (continued)

- (a) Approximately HK\$180,737,000 and HK\$554,000 of goodwill and intangible assets arose from acquisition of Crosby Securities Limited (“CSL”) and HK\$4,046,000 of goodwill from acquisition of Crosby Asset Management (Hong Kong) Limited (“CAM”) in prior years, which were allocated to two different CGUs for impairment assessment.

As at 31 March 2020, the recoverable amount of the CGU in relation to CSL was determined from value in use calculation based on cash flow projections from formally approved budgets, covering a detailed five-year budget plan, and discount rate of 17.0% (2019: 18.1%) estimated by the management. Growth rate used to extrapolate the cash flows beyond the five-year budget plan is 3% (2019: 3%) which reflects the long term growth rate of the industry as forecast by the management. The key assumptions have been determined by the Group’s management based on past performance, existing signed mandates and engagements, business plans and outlook and its expectations for the industry development. Despite an improvement in the operating financial performance (before impairment loss on goodwill) of CSL in the financial year ended 31 March 2020 when compared with its performance in the previous financial year, the cash flow projections in the next five years have been revised downwards in view of (i) potential disruptions or delays to some of the underwriting transactions of CSL as a result of the COVID-19 pandemic; (ii) more conservative assumptions on the performance of the US securities market in the next financial year affecting the investment advisory business of CSL; and (iii) reduced capital available for CSL to engage in principal-based activities after redemptions of the convertible notes by the Company. As a result of the more conservative business outlooks, the recoverable amount of CGU in relation to CSL was reduced to HK\$140,000,000 (2019: HK\$220,000,000), which is lower than its carrying amount. Accordingly, impairment loss on goodwill of approximately HK\$43,905,000 (2019: Nil) was recognised for the year ended 31 March 2020 while no impairment loss was allocated to the intangible assets under HKAS 36.

All the discount rates used above are pre-tax and reflect specific risks relating to the relevant CGU. The following table illustrates the key assumptions such as EBIT margins, long-term growth rates and pre-tax discount rates used for the value in use calculations of the CGU in relation to CSL:

	At 31 March 2020	At 31 March 2019
Budgeted EBIT margin (average of next five years)	19%	27%
Range of budgeted EBIT margin during next five years	-15% to 38%	-3% to 53%
Long-term growth rate	3%	3%
Pre-tax discount rate	17.0%	18.1%

As at 31 March 2020, the recoverable amount of the CGU in relation to CAM was based on fair values less costs to disposal using direct comparison approach as detailed below. During the year ended 31 March 2020, no impairment was provided on goodwill for CAM as the recoverable amount exceeded the carrying amount of the CGU (2019: Nil).

The level in the fair value hierarchy in arriving at the above recoverable amount is considered under Level 3. The cost of disposal of CAM is estimated by the management as immaterial. The fair value of CAM is determined using direct comparison approach by reference to recent sales price of comparable companies that have similar business model to CAM, with an adjustment on the share price changes of the comparable companies from the transaction dates to the year-end date. Higher negative impact on the change of share price of the comparable companies will result in a lower fair value measurement, and vice versa.

Significant unobservable inputs

Range

Share price change on the comparable companies -39% to -68%

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

19. INTANGIBLE ASSETS

**Trading rights,
trademarks
and website**
HK\$'000
(note)

Cost:

At 1 April 2018, 31 March 2019 and 31 March 2020	554
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Accumulated amortisation

At 1 April 2018, 31 March 2019 and 31 March 2020	–
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Carrying amount

At 31 March 2020	554
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At 31 March 2019	554
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Note:

Trading rights confer rights to CSL to trade securities contracts on or through The Stock Exchange of Hong Kong Limited such that CSL can conduct its securities brokerage business. Trademarks represent the rights to use the name "Crosby" and the various trademarks of CSL for the purposes of conducting the regulated activities. Website allows CSL to provide a platform to its customers to trade securities online.

Trading rights, trademarks and website are considered by the Directors as having indefinite useful lives because there is no foreseeable limit on the period over which the trading rights, trademarks and website are expected to generate cash flows to CSL. Trading rights, trademarks and website are not amortised until their useful lives are determined to be finite. Instead, they are tested for impairment annually and whenever there is an indication that it may be impaired. Details of impairment testing are set out in note 18.

20. INVENTORIES

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Raw materials	51,511	59,118
Finished goods	19,525	24,605
	71,036	83,723

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

21. TRADE RECEIVABLES

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Trade receivables from Financial services segment	9,574	31,111
Trade receivables from Manufacturing and sales of toys segment	55,756	28,032
	65,330	59,143

Trade receivables from Financial services segment

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Accounts receivable arising from the ordinary course of business of securities brokerage:		
– Cash clients (<i>note</i>)	10	31,076
– Clearing house (<i>note</i>)	1,571	–
Accounts receivable arising from the ordinary course of business of provision of:		
– Placing commission	6,600	–
– Advisory services	1,393	35
	9,574	31,111

Ageing analysis of trade receivables of the financial services segment based on due date and net of loss allowance is as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Neither past due nor impaired	1,581	31,111
Less than 1 month past due	7,993	–
	9,574	31,111

Note: The settlement terms of trade receivables arising from the ordinary course of business of dealing in securities from cash clients and clearing house are one or two days after the respective trade date.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

21. TRADE RECEIVABLES (continued)

Expected loss rates are based on actual loss experience over the past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

In the view of the fact that those receivables related to a number of diversified cash clients and cleaning house and no significant increase in credit risk since initial recognition and the respective balance at the end of the reporting period, therefore, the Directors considered the ECL of those balances was immaterial to be recognised for both years.

The Group seeks to maintain tight control over its outstanding trade receivables in order to minimise credit risk.

Trade receivables from Manufacturing and sales of toys segment

The credit period on sales of toys ranges 30–90 days from the invoice date. An ageing analysis of the trade receivables at the end of the reporting period, based on the invoice date and before impairment loss, is as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Current to 30 days	17,280	14,764
31 to 60 days	19,905	3,413
61 to 90 days	14,648	7,859
Over 90 days	3,923	1,996
	55,756	28,032

The ageing analysis of trade receivables as of the end of reporting period, based on past due dates and net of loss allowance, is as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Neither past due nor impaired	37,592	20,186
Less than 1 month past due	15,120	6,238
1 to 3 months past due	1,347	1,608
Over 3 months past due	1,697	–
	55,756	28,032

Further details on the Group's credit policy and credit risk arising from trade receivables from manufacturing and trading of toys segment are set out in note 42.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

22. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Non-current assets:		
Deposits (<i>note</i>)	3,388	326
Current assets:		
Prepayments	4,574	4,746
Deposits (<i>note</i>)	2,374	1,765
Other receivables	48	44
	6,996	6,555

Note:

Deposits include approximately HK\$245,000 (31 March 2019: HK\$572,000) of rental deposit paid to a related company, Gold Prospect Capital Resources Limited (*note* 36(i)).

23. CASH AND BANK BALANCES HELD ON BEHALF OF CUSTOMERS

The Group maintains segregated trust accounts with authorised institutions to hold clients' monies arising from its normal course of business. The Group has classified the clients' monies as cash and bank balances held on behalf of customers under the current assets section of the consolidated statement of financial position and recognised the corresponding trade payable (*note* 25) to respective clients on the grounds that it is liable for any loss or misappropriation of clients' monies. The cash held on behalf of customers is restricted and governed by the Securities and Futures (Client Money) Rules under the Securities and Futures Ordinance.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

24. PLEDGED BANK DEPOSITS AND CASH AND CASH EQUIVALENTS

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Cash and cash equivalents were denominated in:		
HK\$	36,585	95,524
Renminbi ("RMB")	4,016	4,289
United States Dollars ("US\$")	19,356	40,654
	59,957	140,467
Pledged bank deposits in:		
HK\$	62,400	61,242

Cash at banks earns interest at floating rates based on daily bank deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

Pledged bank deposits represent deposits pledged to a bank to secure certain undrawn banking facilities granted to the Group. The pledged bank deposits carry interest at approximately 1.91% (2019: 1.54%) per annum.

25. TRADE PAYABLES

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Trade payables from Financial services segment	50,222	69,018
Trade payables from Manufacturing and sales of toys segment	8,985	15,001
	59,207	84,019

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

25. TRADE PAYABLES (continued)

Trade payables from Financial services segment

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Accounts payable arising from the ordinary course of business of securities brokerage and margin financing:		
– Cash clients	44,776	38,163
– Margin clients	11	–
– Brokers and clearing house	5,435	30,855
	50,222	69,018

The settlement terms of trade payable attributable to the business of securities brokerage are one to two days after the respective trade date.

As at 31 March 2020, included in trade payable was an amount of approximately HK\$43,211,000 (2019: HK\$38,006,000) payable to clients and other institutions in respect of trust and segregated bank balances received and held for clients and other institutions in the course of the conduct of regulated activities.

Trade payables from Manufacturing and sales of toys segment

The Group normally obtains credit terms ranging from 15 to 60 days from its suppliers. Trade payables are interest-free.

An ageing analysis of the trade payables at the end of the reporting period, based on the invoice date, is as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Current to 30 days	5,076	8,135
31 to 60 days	1,952	4,859
61 to 90 days	1,793	1,589
91 to 365 days	164	418
	8,985	15,001

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

26. ACCRUALS AND OTHER PAYABLES

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Accruals	3,721	2,417
Other payables	3,057	9,820
	6,778	12,237

27. INTEREST-BEARING BANK BORROWINGS

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Current		
Secured		
– bank loans due for repayment within one year	16,962	23,106

The Group's banking facilities and its interest-bearing bank borrowings are secured by:

- (i) An investment property of the Group with aggregate net book value of HK\$6,700,000 (2019: HK\$7,000,000) (note 17);
- (ii) The corporate guarantee from the Company's subsidiary, which is Qualiman Industrial Co. Limited (2019: Qualiman Industrial Co. Limited); and/or
- (iii) Legal charges over certain properties in Hong Kong owned by Mr. Lau Ho Ming, Peter, Madam Li Man Yee, Stella and their associates and personal guarantee by Mr. Lau Ho Ming, Peter.

At 31 March 2020 and 2019, total bank borrowings were on demand or repayable within one year.

Certain banking facilities are subject to the fulfilment of covenants relating to certain of the Group's financial position ratios, which are to maintain (i) the combined tangible net worth at not less than certain amount; (ii) specific gearing ratio; and (iii) cash deposit at not less than certain amount as are commonly found in lending arrangements with financial institutions. If the Group breaches the covenants, the drawn down facilities shall become repayable on demand.

The Group regularly monitors its compliance with these covenants and does not consider it probable that the bank will exercise its discretion to demand repayment for so long as the Group continues to meet these requirements. Further details of the Group's management of liquidity risk are set out in note 42. As at 31 March 2020, none of the covenants relating to drawn down facilities had been breached (2019: Nil).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

28. LEASE LIABILITIES

The analysis of the present value of the future lease payments is as follows:

	As at 31 March 2020 HK\$'000	As at 1 April 2019 HK\$'000
Analysed for reporting purpose as:		
Current liabilities	5,505	9,348
Non-current liabilities	38	5,444
	5,543	14,792

Movement of lease liabilities during the year:

	Leased premises HK\$'000
At 1 April	14,792
Additions	124
Interest expense	742
Lease payments	(10,115)
At 31 March	5,543

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

28. LEASE LIABILITIES (continued)

	As at 31 March 2020		As at 1 April 2019	
	Minimum lease payments HK\$'000	Present value of minimum lease payments HK\$'000	Minimum lease payments HK\$'000	Present value of minimum lease payments HK\$'000
Within one year	5,621	5,505	10,086	9,348
Within a period of more than one year but no more than two years	39	38	5,554	5,444
	5,660	5,543	15,640	14,792
Less: future interest expenses	(117)		(848)	
Present value of lease liabilities	5,543	5,543	14,792	14,792
Less: Amounts due for settlement within twelve months (shown under current liabilities)		(5,505)		(9,348)
Amounts due for settlement after twelve months (shown under non-current liabilities)		38		5,444

The Group discounted the lease liabilities at the weighted average incremental borrowing rate of 7.45% for the year ended 31 March 2020.

29. PROMISSORY NOTES

On 29 December 2017, the Company received promissory notes with an aggregate principal amount of HK\$8,500,000 as part of the consideration for disposal of the issued share capital of New Creation Global Limited. The promissory notes are unsecured and denominated in HK\$. The promissory notes are bearing interest at fixed rate of 1.5% per annum and are payable in arrears. The maturity dates of promissory note with principal amount of HK\$4,000,000 (the "2017 PN1") and HK\$4,500,000 (the "2017 PN2") are 12 months and 30 months respectively from the date of issue. The 2017 PN1 has been fully repaid on maturity.

The promissory notes are initially recognised at fair value and subsequently measured at amortised cost.

The promissory notes recognised in the consolidated statement of financial position are as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
2017 PN2	4,652	4,584
Less: balances due within one year included in current assets	(4,652)	–
Non-current portion	–	4,584

The balance of promissory note receivables is neither past due nor impaired and the Directors are of the opinion that the balance is fully recoverable.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

30. CONVERTIBLE NOTES

- (a) On 11 May 2017, the Company issued unsecured convertible notes (the “2017 CN1”) with principal amount of HK\$80,000,000 to Benefit Global Limited, an independent third party, for repayment of liabilities of the Group, expansion of the Group’s Financial services business and as general working capital of the Group. The 2017 CN1 bears interest at 6% per annum and carries a right to convert the principal amount into shares of US\$0.000025 each in the share capital of the Company at an initial conversion price of HK\$0.39 per share during the period from 11 May 2017 to 11 May 2020. The Company may at any time before the maturity date redeem the 2017 CN1 (in whole or in part) at 100% of the principal amount of the 2017 CN1 together with any accrued but unpaid interest. Any amount of the 2017 CN1 which remains outstanding on the maturity date will be redeemed at their then outstanding principal amount together with any accrued but unpaid interest.

2017 CN1 contains two components, liability component and equity component. Liability component represents the present value of the contractually determined stream of future cash flows discounted at the prevailing market interest rate at that time applicable to instruments of comparable credit status and providing substantially the same cash flows, on the same terms, with the issuer early redemption option. The early redemption option is not separately accounted for because it is considered to be closely related to the host debt. Equity component represents the conversion options, which is determined by deducting the fair value of the liability component from the proceeds of issue of the 2017 CN1 as a whole. The effective interest rate of the liability component is 26.60% per annum.

During the year ended 31 March 2020, none of the 2017 CN1 was converted into ordinary shares of the Company (2019: none).

The 2017 CN1 recognised in the consolidated statement of financial position at initial recognition is as follows:

	HK\$'000
Fair value of the 2017 CN 1 at 11 May 2017	80,000
Equity component	(33,841)
Fair value of liability component on initial recognition	46,159

The movements of the liability component of 2017 CN1 for the year are set out below:

	2020 HK\$'000	2019 HK\$'000
At 1 April	64,238	53,554
Effective interest expense	18,754	15,502
Interest payable	(4,809)	(4,818)
At 31 March	78,183	64,238

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

30. CONVERTIBLE NOTES (continued)

- (b) On 2 June 2017, the Company issued unsecured convertible notes (the “2017 CN2”) with principal amount of HK\$30,000,000 to Benefit Global Limited, an independent third party, for repayment of liabilities of the Group, expansion of the Group’s Financial services business and as general working capital of the Group. The 2017 CN2 bears interest at 6% per annum and carries a right to convert the principal amount into shares of US\$0.000025 each in the share capital of the Company at an initial conversion price of HK\$0.39 per share during the period from 2 June 2017 to 2 June 2020. The Company may at any time before the maturity date redeem the 2017 CN2 (in whole or in part) at 100% of the principal amount of the 2017 CN2 together with any accrued but unpaid interest. Any amount of the 2017 CN2 which remains outstanding on the maturity date will be redeemed at their then outstanding principal amount together with any accrued but unpaid interest.

2017 CN2 contains two components, liability component and equity component. Liability component represents the present value of the contractually determined stream of future cash flows discounted at the prevailing market interest rate at that time applicable to instruments of comparable credit status and providing substantially the same cash flows, on the same terms, with the issuer early redemption option. The early redemption option is not separately accounted for because it is considered to be closely related to the host debt. Equity component represents the conversion options, which is determined by deducting the fair value of the liability component from the proceeds of issue of the 2017 CN2 as a whole. The effective interest rate of the liability component is 25.19% per annum.

During the year ended 31 March 2020, none of the 2017 CN2 was converted into ordinary shares of the Company (2019: none).

The 2017 CN2 was early redeemed in full during the year ended 31 March 2020.

The 2017 CN2 recognised in the consolidated statement of financial position at initial recognition is as follows:

	HK\$'000
Fair value of the 2017 CN 2 at 2 June 2017	30,000
Equity component	(12,047)
Fair value of liability component on initial recognition	17,953

The movements of the liability component of 2017 CN2 for the year are set out below:

	2020 HK\$'000	2019 HK\$'000
At 1 April	24,191	20,430
Effective interest expense	6,134	5,561
Interest payable	(1,667)	(1,800)
Early redemption	(28,658)	–
At 31 March	–	24,191

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

30. CONVERTIBLE NOTES (continued)

The convertible notes recognised in the consolidated statement of financial position are as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
2017 CN1	78,183	64,238
2017 CN2	–	24,191
Convertible notes	78,183	88,429
Less: balances due within one year included in current liabilities	(78,183)	–
Non-current portion	–	88,429

31. SHARE CAPITAL

The movements in the issued ordinary share capital during the year are as follows:

	2020		2019	
	Number of shares	HK\$'000	Number of shares (note)	HK\$'000
Authorised:				
Ordinary shares of US\$0.000025 each				
At 1 April	6,000,000,000	1,168	3,000,000,000	584
Increase (note)	–	–	3,000,000,000	584
At 31 March	6,000,000,000	1,168	6,000,000,000	1,168
Issued and fully paid:				
Ordinary shares of US\$0.000025 each				
At 1 April and 31 March	1,474,232,000	287	1,474,232,000	287

Note:

Pursuant to an ordinary resolution passed by shareholders at the extraordinary general meeting of the Company held on 16 January 2019, the authorised share capital of the Company was increased to US\$150,000 divided into 6,000,000,000 shares by creating an additional 3,000,000,000 shares, which shall rank *pari passu* with each other and with the existing shares in all respect upon issue.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

32. RESERVES

Details of the movements in the reserves of the Company during the year are as follows:

	Share premium HK\$'000	Accumulated losses HK\$'000	Share option reserve HK\$'000	Convertible notes equity reserve HK\$'000	Total HK\$'000
At 31 March 2018 and 1 April 2018	418,769	(152,409)	50,187	45,888	362,435
Lapse of share options	–	1,655	(1,655)	–	–
Equity settled share-based transactions (<i>note 33</i>)	–	–	4,778	–	4,778
Loss and total comprehensive income for the year	–	(22,376)	–	–	(22,376)
At 31 March 2019 and 1 April 2019	418,769	(173,130)	53,310	45,888	344,837
Lapse of share options	–	1,055	(1,055)	–	–
Equity settled share-based transactions (<i>note 33</i>)	–	–	–	–	–
Early redemption of convertible notes	–	11,614	–	(12,047)	(433)
Loss and total comprehensive income for the year	–	(29,838)	–	–	(29,838)
At 31 March 2020	418,769	(190,299)	52,255	33,841	314,566

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

33. EQUITY SETTLED SHARE-BASED PAYMENTS

The Company adopted a share option scheme pursuant to a resolution in writing passed by the Shareholders on 3 January 2013 (the "Share Option Scheme") for the purpose to grant share options to selected participants as incentives or rewards for their contribution to the Group. Eligible participants of the Share Option Scheme include directors of the Company or any of its subsidiaries, including non-executive directors and independent non-executive directors, other employees of the Group and consultants.

Pursuant to the Share Option Scheme, shares which may be issued upon exercise of all options to be granted under the Share Option Scheme or any other share option scheme adopted by the Company must not in aggregate exceed 10% of the shares of the Company in issue at the time dealings in the shares of the Company first commence on the Stock Exchange. The Company may renew this 10% limit with shareholders' approval provided that each such renewal may not exceed 10% of the shares of the Company in issue as at the date of the shareholders' meeting.

The maximum number of shares of the Company which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option schemes of the Company must not in aggregate exceed 30% of the issued share capital of the Company in issue from time to time.

Unless approved by the Shareholders of the Company, the total number of shares of the Company issued and to be issued upon the exercise of options granted to each eligible participant (including exercised and unexercised options) under the Share Option Scheme or any other share option schemes adopted by the Company in any 12-month period must not exceed 1% of the shares of the Company in issue.

On 17 March 2014, the Company granted 10,800,000 share options (the "first share option") to certain eligible participants of the Group under the Share Option Scheme. Set out below were details of the outstanding share options granted under the Share Option Scheme:

- (1) All share options granted were at an exercise price of HK\$1 per share;
- (2) All holders of share options might only exercise their options in the following manner:

The share options will be vested in 3 tranches, i.e. the first 30% from the date immediately after the first anniversary of the offer date until the last day of the option period, the second 30% from the date immediately after the second anniversary of the offer date until the last day of the option period, the balance 40% from the date immediately after the third anniversary of the offer date until the last day of the option period; and

- (3) All outstanding or unexercised share options granted to the grantees shall lapse on 16 March 2019 or 16 March 2024.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

33. EQUITY SETTLED SHARE-BASED PAYMENTS (continued)

The estimated fair values of share options vested on 17 March 2014 were HK\$3,911,000. These fair values were calculated using the Binomial model. The inputs into the model are as follows:

Share price	HK\$0.95
Exercise price	HK\$1.00
Expected volatility	50.554%
Expected life	5 years/10 years
Risk-free interest rate	1.2010%/2.1656%
Dividend yield	4.274%
Suboptimal factor	2.2

The risk-free rate was based on market yield rate from Hong Kong Monetary Authority Exchange Fund Bills Yield Curve as at the valuation date on 17 March 2014. Expected volatility was estimated by the average of historical daily volatilities of the comparable companies with similar business operation as at valuation date. Dividend yield was estimated by the trailing 12-month dividend payout of the Company divided by Company's closing share price as at the dividend declaration date.

On 3 July 2015, the Company granted 13,400,000 share options (the "second share option") to certain eligible participants of the Group under the Share Option Scheme. Set out below were details of the outstanding share options granted under the Share Option Scheme.

- (1) All share options granted were at a subscription price of HK\$4.07 per Share;
- (2) All holders of share options might only exercise their options in the following manner:

The share options will be vested in 3 tranches, i.e. the first 30% from the date immediately after the first anniversary of the Offer Date until the last day of the option period, the second 30% from the date immediately after the second anniversary of the Offer Date until the last day of the option period, the balance 40% from the date immediately after the third anniversary of the Offer Date until the last day of the option period; and

- (3) All outstanding or unexercised share options granted to the grantees shall lapse on 2 July 2025.

The estimated fair values of share options granted on 3 July 2015 were HK\$25,864,188. These fair values were calculated using the Binomial Model. The inputs into the model are as follows:

Share price	HK\$3.70
Exercise price	HK\$4.07
Expected volatility	61.8%
Expected life	10 years
Risk-free interest rate	1.87%
Expected dividend yield	2.04%

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

33. EQUITY SETTLED SHARE-BASED PAYMENTS (continued)

The risk-free rate was based on the yield rate of the Hong Kong Government Bond with duration similar to the expected life of the share options. Expected volatility was estimated by the historical volatilities of the Company's share price. Expected dividend yield was estimated by the senior management of the Company.

On 24 March 2016, the Company granted 109,411,600 share options (the "third share option") to certain eligible participants of the Group under the Share Option Scheme. Set out below were details of the outstanding share options granted under the Share Option Scheme.

- (1) All share options granted were at a subscription price of HK\$0.748 per Share;
- (2) All holders of share options might only exercise their options in the following manner:

The share options will be vested in 3 tranches, i.e. the first 30% from the date immediately after the first anniversary of the Offer Date until the last day of the option period, the second 30% from the date immediately after the second anniversary of the Offer Date until the last day of the option period, the balance 40% from the date immediately after the third anniversary of the Offer Date until the last day of the option period; and

- (3) All outstanding or unexercised share options granted to the grantees shall lapse on 23 March 2026.

The estimated fair values of share options granted on 24 March 2016 were HK\$38,068,913. These fair values were calculated using the Binomial Model. The input into the model are as follows:

Share price	HK\$0.7
Exercise price	HK\$0.748
Expected volatility	61.5%
Expected life	10 years
Risk-free interest rate	1.36%
Expected dividend yield	1.8%

The risk-free rate was based on the yield rate of the Hong Kong Government Bond with duration similar to the expected life of the share options. Expected volatility was estimated based on the historical volatilities of the Company's share price. Expected dividend yield was estimated by the historical dividend payment record of the Company.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

33. EQUITY SETTLED SHARE-BASED PAYMENTS (continued)

Set out below are details of movements of the outstanding share options granted under the Share Option Scheme during the year ended 31 March 2020:

	Exercise price (note 1)	Number of share options			Date of grant of share options	Exercisable periods of share options
		Balance as at 1 April 2019 (note 1)	Lapsed during the year	Balance as at 31 March 2020		
Executive Directors						
- Lau Ho Ming, Peter	HK\$1.02	4,000,000	-	4,000,000	3 July 2015	3 July 2015 to 2 July 2025
- Ng Kam Seng (note 3)	HK\$1.02	5,400,000	-	5,400,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	7,500,000	-	7,500,000	24 March 2016	24 March 2016 to 23 March 2026
- Poon Pak Ki, Eric	HK\$1.02	5,400,000	-	5,400,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	7,500,000	-	7,500,000	24 March 2016	24 March 2016 to 23 March 2026
- Chu, Raymond	HK\$0.748	12,847,800	-	12,847,800	24 March 2016	24 March 2016 to 23 March 2026
Non-executive Directors						
- Li Man Yee, Stella	HK\$1.02	1,400,000	-	1,400,000	3 July 2015	3 July 2015 to 2 July 2025
- Wang Zhao (note 2)	HK\$1.02	1,400,000	-	1,400,000	3 July 2015	3 July 2015 to 2 July 2025

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

33. EQUITY SETTLED SHARE-BASED PAYMENTS (continued)

Set out below are details of movements of the outstanding share options granted under the Share Option Scheme during the year ended 31 March 2020: (continued)

	Exercise price (note 1)	Number of share options			Date of grant of share options	Exercisable periods of share options
		Balance as at 1 April 2019 (note 1)	Lapsed during the year	Balance as at 31 March 2020		
Independent Non-executive Directors						
- Leung Po Wing, Bowen Joseph	HK\$1.02	1,400,000	-	1,400,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	1,400,000	-	1,400,000	24 March 2016	24 March 2016 to 23 March 2026
- Chan Siu Wing, Raymond	HK\$1.02	1,400,000	-	1,400,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	1,400,000	-	1,400,000	24 March 2016	24 March 2016 to 23 March 2026
- Wong Wah On, Edward	HK\$0.748	1,400,000	-	1,400,000	24 March 2016	24 March 2016 to 23 March 2026
Employees						
	HK\$1.02	8,600,000	-	8,600,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	40,223,800	(3,220,000)	37,003,800	24 March 2016	24 March 2016 to 23 March 2026
Consultants						
	HK\$0.25	1,120,000	-	1,120,000	17 March 2014	17 March 2014 to 16 March 2024
	HK\$1.02	19,600,000	-	19,600,000	3 July 2015	3 July 2015 to 2 July 2025
	HK\$0.748	12,300,000	-	12,300,000	24 March 2016	24 March 2016 to 23 March 2026
Total		134,291,600	(3,220,000)	131,071,600		

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

33. EQUITY SETTLED SHARE-BASED PAYMENTS (continued)

Notes:

1. Upon the share sub-division which became effective on 13 January 2016, pro-rata adjustments have been made to the exercise price and the number of outstanding share options accordingly.
2. Mr. Wang Zhao resigned as a Non-executive Director of the Company on 27 November 2015.
3. Mr. Ng Kam Seng resigned as an Executive Director of the Company on 1 January, 2020 and appointed as consultant on 2 January 2020.

Equity settled share-based payment expenses comprise:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Equity settled schemes to employees (including Directors)	–	3,837
Equity settled schemes to eligible persons other than employees and Directors	–	941
	–	4,778

The following share options were outstanding during the year:

	2020		2019	
	Weighted average exercise price per share \$	Number of options	Weighted average exercise price per share \$	Number of options
At 1 April	0.84	134,291,600	0.84	138,591,600
Lapsed after the share sub-division	0.86	(3,220,000)	0.86	(4,300,000)
At 31 March	0.84	131,071,600	0.84	134,291,600

The weighted average share price at the date of exercise of options exercised during the year ended 31 March 2020 was HK\$0.84. The exercise price of share options outstanding at the end of the reporting period ranged between HK\$0.25 to HK\$1.02 (after the share sub-division) and their weighted average remaining contractual life was approximately 5.71 years (2017: 6.71 years).

Of the total number of share options outstanding as at 31 March 2020, no share option had not been vested and were not exercisable (2019: Nil).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

34. DEFERRED TAX

Details of the deferred tax liabilities recognised and movements during the current year:

	Accelerated tax depreciation
	HK\$'000
At 1 April 2018, 31 March 2019 and 2020	(112)

35. INTERESTS IN SUBSIDIARIES

Details of the subsidiaries are as follows:

Company name	Place and date of incorporation/ establishment	Particulars of issued and fully paid share capital	Percentage of equity attributable to the Company		Place of operation and principal activities
			Direct %	Indirect %	
Subsidiaries					
Turbo Gain Investments Limited	British Virgin Islands, 2 March 2012	1 ordinary share of United States dollar ("US\$") 1 each	100 (2019: 100)	–	British Virgin Islands/Investment holding
Crosby Asia Limited	British Virgin Islands, 23 April 2015	1 ordinary share of US\$1 each	100 (2019: 100)	–	British Virgin Islands/Investment holding
Fortunate Tranquil Limited	British Virgin Islands, 18 January 2018	1 ordinary share of US\$1 each	100 (2019: 100)	–	British Virgin Islands/Investment holding
Qualiman Industrial Co. Limited	Hong Kong, 14 November 1996	Ordinary shares of HK\$1,000,000	–	100 (2019: 100)	Hong Kong and the People's Republic of China/Manufacture and trading of toys and other products
Crosby Securities Limited	Hong Kong, 23 May 2012	Ordinary shares of HK\$223,644,510 (2019: HK\$223,644,510)	–	100 (2019: 100)	Hong Kong/Securities brokerage, securities margin financing, provision of investment advisory, corporate finance advisory and asset management services
Crosby Asset Management (Hong Kong) Limited	Hong Kong, 30 May 1986	Ordinary shares of HK\$25,782,332 (2019: 25,782,332)	–	100 (2019: 100)	Hong Kong/Provision of investment advisory and fund management services
Crosby Financial Products Limited	Hong Kong, 11 December 2015	Ordinary shares of HK\$1	–	100 (2019: 100)	Hong Kong/Trading and investment in securities, debts and funds

None of the subsidiaries had issued any debt securities at the end of the year. Balances with subsidiaries are unsecured, interest-free and repayable on demand.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

36. RELATED PARTY TRANSACTIONS

- (i) In addition to the transactions detailed elsewhere in this consolidated financial statements, the Group had the following material transactions with related parties during the year:

Relationship/name of related party	Nature of transaction	Year ended 31 March	
		2020 HK\$'000	2019 HK\$'000
<i>Companies controlled by Mr. Lau Ho Ming, Peter and Madam Li Man Yee, Stella</i>			
Gold Prospect Capital Resources Limited	Rental expenses (a)	2,942	3,432
Goldrich International Limited	Rental expenses (a)	–	2,016
Office Coupe Limited	Rental income (b)	–	180

- (a) The rental expenses paid to Gold Prospect Capital Resources Limited and Goldrich International Limited were mutually agreed between the Group and the related parties.

- (b) The rental income received from Office Coupe Limited was mutually agreed between the Group and the related parties.

- (ii) Compensation of key management personnel of the Group, including Directors' remuneration as disclosed in note 11(a) is as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Salaries, allowances and benefits in kind	9,006	14,128
Equity settled share-based payment expenses	–	1,821
Discretionary bonus	4,520	250
Pension scheme contributions	220	261
	13,746	16,460

37. CONTINGENT LIABILITIES

The Group did not have any contingent liabilities as at 31 March 2020 (2019: Nil).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

38. OPERATING LEASE ARRANGEMENTS

As lessee

The Group leases certain of its office premises under operating lease arrangements. Leases for these properties are negotiated for terms of one to two years. As at 31 March 2019, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	At 31 March 2019 HK\$'000
Within one year	10,124
In the second to fifth years inclusive	5,554
	<hr/> 15,678

From 1 April 2019, the Group has recognised right-of-use assets for these leases, except for short-term and low-value leases, see note 2(a) and note 16 for further information.

As lessor

The Group leases an investment property under operating lease arrangements for a term of two years. The terms of leases generally also require the tenants to pay security deposits. As at 31 March 2020, the Group had total future minimum lease receivables under non-cancellable operating leases with its tenants falling due as follows:

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Within one year	228	228
In the second to fifth years inclusive	–	228
	<hr/> 228	456

39. CAPITAL COMMITMENTS

As at 31 March 2020, the Group did not have any capital commitments (2019: Nil).

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

40. OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The following tables present details of financial instruments subject to offsetting, enforceable master netting arrangements and similar agreements.

Financial assets subject to offsetting					
	Gross amount of recognised financial liabilities offset in the consolidated statement of financial position	Net amount of financial assets presented in the consolidated statement of financial position	Related amounts not offset in the consolidated statement of financial position		
	Gross amount of recognised financial assets	Net amount of financial assets presented in the consolidated statement of financial position	Cash collateral received		Net amount
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000

At 31 March 2020

Type of financial assets

Trade receivables from HKSCC	1,580	(9)	1,571	374	1,945
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At 31 March 2019

Type of financial assets

Trade receivables from HKSCC	157	(157)	-	-	-
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Financial liabilities subject to offsetting					
	Gross amount of recognised financial assets offset in the consolidated statement of financial position	Net amount of financial liabilities presented in the consolidated statement of financial position	Related amounts not offset in the consolidated statement of financial position		
	Gross amount of recognised financial liabilities	Net amount of financial liabilities presented in the consolidated statement of financial position	Cash collateral received		Net amount
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000

At 31 March 2020

Type of financial liabilities

Trade payable from HKSCC	9	(9)	-	-	-
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At 31 March 2019

Type of financial liabilities

Trade payable from HKSCC	30,537	(157)	30,380	(1,319)	29,061
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Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

41. FINANCIAL INSTRUMENTS BY CATEGORY

The following table shows the carrying amounts and fair value of financial assets and liabilities of the Group at the end of the reporting period:

Financial assets

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Financial assets at amortised cost:		
Trade receivables	65,330	59,143
Promissory notes	4,652	4,584
Deposits and other receivables	5,810	2,135
Statutory deposit for financial service business	374	1,319
Pledged bank deposits	62,400	61,242
Cash and bank balances held on behalf of customers	43,211	38,006
Cash and cash equivalents	59,957	140,467
	241,734	306,896

Financial liabilities

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Financial liabilities measured at amortised cost:		
Trade payables	59,207	84,019
Accruals and other payables	6,778	12,237
Convertible notes	78,183	88,429
Interest-bearing bank borrowings	16,962	23,106
Lease liabilities	5,543	–
	166,673	207,791

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's major financial instruments include trade and other receivables, pledged bank deposit, cash and bank balances held on behalf of customers, cash and cash equivalents, trade payables, accruals and other payables, promissory notes, lease liabilities, convertible notes and bank borrowings. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

Foreign currency risk

Substantially all the transactions of the Company's subsidiaries in Hong Kong are carried out in US\$ and HK\$. As HK\$ is linked to US\$, the Group does not have material exchange rate risk on such currency.

Interest rate risk

The Group currently does not have any interest rate hedging policy. The Group monitors the interest rate risk exposure closely and may consider to enter any hedging activities if the need arises.

The Group's cash flow interest rate risk relates primarily to bank balances which are all short-term in nature. Interest-bearing financial liabilities are mainly bank loans and convertible notes with fixed interest rates which expose the Group to fair value interest rate risk.

Credit risk

As at 31 March 2020, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position, mainly including trade receivables, deposits and other receivables, promissory notes, cash and bank balances held on behalf of customers, pledged bank deposits and cash and cash equivalents.

Definition of stage 1, stage 2 and stage 3 are as below:

- Stage 1: Exposures where there has not been a significant increase in credit risk since initial recognition and that are not credit-impaired upon origination, the portion of the life-time ECL associated with the probability of default events occurring within the next 12 months is recognized.
- Stage 2: Exposures where there has been a significant increase in credit risk since initial recognition but are not credit-impaired, a life-time ECL (i.e. reflecting the remaining life-time of the financial assets) is recognised.
- Stage 3: Exposures are assessed as credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that asset have occurred. For exposures that have become credit-impaired, a life-time ECL is recognised.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

Significant increase in credit risk

As explained in note 2, the Group monitors all financial assets that are subject to impairment allowances to assess whether there has been a significant increase in credit risk since initial recognition. If there has been a significant increase in credit risk, the Group will measure the loss allowance based on lifetime rather than 12-month ECLs.

At the end of each reporting period, the Group should evaluate if there is a significant increase in credit risk on all financial assets since the initial recognition. A variety of factors were considered whereby the evaluation stage of ECLs of relevant financial instrument, which includes regulatory and operating environment, internal and external credit rating, solvency, managing ability, repayment history and other forward-looking information. When performing evaluation on the significant increase in credit risk, the Group should take below factors into consideration, including but not limited to:

- Significant increase in credit spread;
- Actual or expected significant changes in external credit rating on the obligor or the debts;
- Significant adverse changes in business, financial and/or economic conditions in which the debtor operates;
- Actual or expected forbearance or restructuring;
- Actual or expected significant adverse change in operating results of the debtor;
- Significant change in collateral value (margin financing only) which is expected to increase risk of default; and
- Early signs of cash flow/liquidity problems such as delay in payment.

For the debtor's contractual payments (including principal and interest) that more than 30 days past due, the Group considers a financial instrument to have experienced a significant increase in credit risk and classified it into Stage 2, unless the Group has reasonable and supportable information that demonstrates otherwise.

Definition of default and credit impaired financial asset

The Group defines a financial instrument as in default, which is aligned with the definition of credit-impaired. Evidence that a financial instrument is credit impaired include observable data about the follow events:

- Significant financial difficulty of the debtor;
- Debtors are in breach of contract, such as defaulting on interest or becoming overdue on interest or principal payments overdue;
- The creditor of the debtor, for economic or contractual reasons relating to the debtor's financial difficulty, having granted to the debtor a concession that the creditor would not otherwise consider;
- It is becoming probable that the debtor will enter bankruptcy or other financial restructuring; and
- The debtor leaves any of principal, advance or interest of the Group overdue for more than 90 days.

The credit impairment on a financial asset may be caused by the combined effect of multiple events and may not necessarily due to a single event.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

Trade receivables from Financial services segment

In respect of amounts due from clients, individual credit evaluations are performed on all clients (including cash and margin clients). Cash clients are required to place deposits as prescribed in the Group's credit policy before execution of any purchase transactions. Receivables due from cash clients are due within the settlement period commonly adopted in the relevant market practices, which is usually within a few days from the trade date. Because of the prescribed deposit requirements and the short settlement period involved, credit risk arising from the amounts due from cash clients is considered low. The Group normally obtains liquid securities and or cash deposits as collateral for providing margin financing to its clients. Margin loans due from margin clients are repayable on demand. Market conditions and adequacy of securities collateral and margin deposits of each margin account and futures account are monitored by management on a daily basis. Margin calls and forced liquidation are made where necessary.

In order to minimise the credit risk, the management of the Group has formulated a defined fixed credit policy and delegated a team responsible for determination of credit limits and maintenance margin ratio/collateral coverage ratio for the margin financing, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. Any subsequent change in value as well as quality of collateral is closely monitored in order to determine whether any corrective action is required. In addition, the Group reviews the recoverable amount of each individual debt at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the Directors consider that the Group's credit risk is significantly reduced.

Trade receivables from manufacturing and sales of toys segment

In respect of trade receivables from manufacturing and sales of toys segment, these evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customers as well as pertaining to the economic environment in which the customers operate. Ongoing credit evaluation is performed on the financial condition of the customers. The Group does not obtain collateral from customers.

Expected loss rate of trade receivables from manufacturing and sales of toys segment are assessed to be 0.01%, 0.1%, and 1.5% for the amounts less than 30 days past due, 31 days to 90 days past due, and over 90 days past due respectively. Hence, the provision for ECLS for trade receivables from manufacturing and sales of toy segments was assessed to be immaterial.

As at 31 March 2020, the trade receivables from the five largest debtors represented 99% (2019: 97%) of the total trade receivables, while the largest debtor represented 83% (2019: 47%) of the total trade receivables. Given the credit worthiness and reputation of the major debtors, management believes the risk arising from concentration is manageable and not significant.

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

Promissory notes, deposit and other receivables

As at 31 March 2020, the Directors assessed the ECLs for promissory notes, deposit and other receivables are not material when they do not have default history and the debtors has a strong capacity to meet its contractual cash flow obligations in the near term.

Cash and bank balances held on behalf of customers, pledged bank deposits and cash and cash equivalents

In respect of cash deposited with banks and financial institutions, the credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies. There has been no recent history of default in relation to these financial institutions. The ECLs of bank balances and cash is close to zero.

Further quantitative data in respect of the Group's exposure to credit risk arising from trade receivables, deposits and other receivables, cash and bank balances held on behalf of customers, pledged bank deposits, cash and cash equivalents and promissory notes are disclosed in Notes 21, 22, 23, 24 and 29 respectively.

Liquidity risk

The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The following tables show the remaining contractual maturities at the end of the reporting period of the Group's financial liabilities, based on undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the reporting date) and the earliest date the Group can be required to pay.

	Within 1 year or on demand HK\$'000	Over 1 year but within 2 years HK\$'000	Total contractual amount HK\$'000	Carrying amount HK\$'000
31 March 2020				
Trade payables	59,207	–	59,207	59,207
Accruals	3,721	–	3,721	3,721
Other payables	3,057	–	3,057	3,057
Convertible notes	80,539	–	80,539	78,183
Interest-bearing borrowings	16,962	–	16,962	16,962
Lease liabilities	5,621	39	5,660	5,543
	169,107	39	169,146	166,673

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

	Within 1 year or on demand HK\$'000	Over 1 year but within 2 years HK\$'000	Total contractual amount HK\$'000	Carrying amount HK\$'000
31 March 2019				
Trade payables	84,019	–	84,019	84,019
Accruals	2,417	–	2,417	2,417
Other payables	9,820	–	9,820	9,820
Convertible notes	6,600	110,850	117,450	88,429
Interest-bearing borrowings	23,106	–	23,106	23,106
	125,962	110,850	236,812	207,791

Specifically, for bank borrowings which contain a repayment on demand clause which can be exercised at the bank's sole discretion, the above analysis shows the cash outflow based on the earliest period in which the Group can be required to pay, that is if the lenders were to invoke their unconditional rights to call the loans with immediate effect.

Fair values

In the opinion of the Directors, the carrying amounts of financial assets and liabilities approximate their fair values.

Financial instruments not measured at fair value

The fair values of cash and cash equivalents, cash and bank balances held on behalf of customers, pledged bank deposits, statutory deposit for financial service business, trade receivables, the current portion of promissory notes, deposits and other receivables, trade payables, accruals and other payables and interest-bearing bank borrowings approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The fair values of the non-current portion of promissory notes, lease liabilities and convertible notes have been calculated by discounting the expected future cash flows using rates currently available for instruments on similar terms, credit risk and remaining maturities.

Capital management

The capital structure of the Group consists of debts, which includes the borrowings disclosed in note 27, convertible notes in note 30, and equity attributable to owners of the Company, comprising share capital and reserves as disclosed in notes 31 and 32 respectively. The Group's risk management reviews the capital structure on a semi-annual basis. As part of this review, the management considers the cost of capital and the risks associated with each class of capital.

	At 31 March	
	2020 HK\$'000	2019 HK\$'000
Debt	95,145	111,535
Equity	310,887	398,982
Debt to equity ratio	30.6%	28.0%

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

43. COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2020

	Notes	At 31 March	
		2020 HK\$'000	2019 HK\$'000
NON-CURRENT ASSET			
Promissory notes		–	4,584
CURRENT ASSETS			
Amounts due from subsidiaries		389,168	413,091
Prepayments		579	176
Promissory notes		4,652	–
Tax recoverable		–	431
Cash and cash equivalents		818	17,597
Total current assets		395,217	431,295
CURRENT LIABILITIES			
Accruals		1,806	1,951
Amount due to a subsidiary		375	375
Convertible notes		78,183	–
Total current liabilities		80,364	2,326
NET CURRENT ASSETS		314,853	428,969
TOTAL ASSETS LESS CURRENT LIABILITIES		314,853	433,553
NON-CURRENT LIABILITY			
Convertible notes		–	88,429
NET ASSETS		314,853	345,124
EQUITY			
Share capital	31	287	287
Reserves	32	314,566	344,837
TOTAL EQUITY		314,853	345,124

On behalf of the Board

Lau Ho Ming, Peter
Director

Poon Pak Ki, Eric
Director

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

44. NOTE SUPPORTING CONSOLIDATED STATEMENT OF CASH FLOWS

Reconciliation of liabilities arising from financing activities:

	Lease liabilities <i>(note 28)</i> HK\$'000	Interest-bearing bank borrowings <i>(note 27)</i> HK\$'000	Convertible notes <i>(note 30)</i> HK\$'000
At 1 April 2018	–	13,916	73,984
Changes from cash flows:			
Proceeds from new bank borrowings	–	23,106	–
Repayment of bank borrowings	–	(13,916)	–
Interest paid	–	(3,376)	(6,600)
Total changes from financing cash flows:	–	5,814	(6,600)
Other changes:			
Interest expenses	–	3,376	21,063
Increase in Interest payable	–	–	(18)
Total other changes	–	3,376	21,045
At 31 March 2019 and 1 April 2019	–	23,106	88,429
Initial application of HKFRS16	14,792	–	–
Changes from cash flows:			
Proceeds from new bank borrowings	–	44,011	–
Repayment of bank borrowings	–	(50,155)	–
Redemption of convertible notes	–	–	(30,000)
Interest paid	(742)	(1,140)	(6,477)
Repayment of principal portion of the lease liabilities	(9,373)	–	–
Total changes from financing cash flows:	(10,115)	(7,284)	(36,477)
Other changes:			
Interest expenses	742	1,140	24,888
Addition of lease liabilities	124	–	–
Expense for early exercise of redemption option of convertible notes	–	–	910
Impact on equity component	–	–	433
Total other changes	866	1,140	26,231
At 31 March 2020	5,543	16,962	78,183

Notes to the Consolidated Financial Statements

For the year ended 31 March 2020

45. SUBSEQUENT EVENT

For the year ended 31 March 2020, the operating results of the Group have been adversely affected by the outbreak of Coronavirus Disease 2019 (the “COVID-19 outbreak”) in early 2020. A series of precautionary and control measures have been and continued to be implemented across mainland China, including certain level of restrictions and controls over the travelling of people and traffic arrangements, quarantine of certain residents, heightening of hygiene and epidemic prevention requirements in factories and offices and encouraged social distancing, etc. Following the spread of the COVID-19 pandemic subsequent to the year end (from April 2020 till the date of authorisation for issue of these financial statements) to other locations, including but not limited to the United States, Europe and Central and South America, which are also the principal export markets of the Group’s Toy Division, management has also taken relevant actions to minimise the unfavourable impact. The Group will pay close attention to the development of the COVID-19 outbreak and evaluate its impact on the financial position and operating results of the Group.

Subsequent to the year end, on 11 May 2020, the Company redeemed the remaining HK\$80.0 million in principal value of the 2017 CN1 with the issuance of a new 6.0% convertible notes due 2023 in the principal amount of HK\$40.0 million, a 10.0% promissory note due 2021 in the principal amount of HK\$25.0 million and the remaining HK\$15.0 million in cash.

Five-Year Financial Summary

A summary of the results and of the assets and liabilities of the Group for the last five financial years is prepared on the basis set out in the notes below:

RESULTS

	2020 HK\$'000	Year ended 31 March			
		2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
REVENUE	413,297	624,214	775,990	787,704	770,409
Cost of sales	(348,655)	(539,830)	(667,655)	(693,912)	(690,046)
	15.64%	13.52%	13.96%	11.91%	10.43%
Gross profit	64,642	84,384	108,335	93,792	80,363
Other income, gains and losses	5,598	8,891	13,539	28,730	19,682
Selling expenses	(10,368)	(15,311)	(24,585)	(21,690)	(18,739)
Administrative expenses	(75,639)	(81,727)	(109,610)	(140,754)	(95,534)
Impairment loss on goodwill	(43,905)	–	–	(3,695)	(48,064)
Impairment loss on intangible assets	–	–	(11,728)	(33,889)	–
Fair value changes in derivative financial asset	–	–	–	(5,129)	581
Finance costs	(26,770)	(24,439)	(19,384)	(10,801)	(11,061)
(LOSS)/PROFIT BEFORE INCOME TAX EXPENSE	(86,442)	(28,202)	(43,433)	(93,436)	(72,772)
Income tax expense	(1,220)	(7,585)	(3,736)	(707)	(4,801)
(LOSS)/PROFIT FOR THE YEAR	(87,662)	(35,787)	(47,169)	(94,143)	(77,573)

ASSETS AND LIABILITIES

	2020 HK\$'000	As at 31 March			
		2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000
TOTAL ASSETS	477,778	608,733	649,077	794,856	1,166,824
TOTAL LIABILITIES	(166,891)	(209,751)	(219,346)	(372,997)	(684,476)
	310,887	398,982	429,731	421,859	482,348