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## **CORPORATE INFORMATION**

#### **DIRECTORS**

#### **Executive directors**

Mr. Lam King Sang (Chief Executive Officer)

Mr. Tam Sui Kin, Chris

#### Non-executive directors

Mr. Cheng Chi Ming, Brian (Chairman)

Mr. Tsang On Yip, Patrick

Mr. Lau Sai Cheong

Mr. Lee Chi Hin, Jacob

#### Independent non-executive directors

Mr. Chow Shiu Wing, Joseph

Mr. Wong Man Chung, Francis

Mr. Chan Ting Bond, Michael

#### **BOARD COMMITTEES**

#### **Executive Committee**

Mr. Lam King Sang (Chairman)

Mr. Tam Sui Kin. Chris

#### **Audit Committee**

Mr. Wong Man Chung, Francis (Chairman)

Mr. Cheng Chi Ming, Brian

Mr. Tsang On Yip, Patrick

Mr. Chow Shiu Wing, Joseph

Mr. Chan Ting Bond, Michael

#### **Remuneration Committee**

Mr. Chan Ting Bond, Michael (Chairman)

Mr. Tsang On Yip, Patrick

Mr. Chow Shiu Wing, Joseph

Mr. Wong Man Chung, Francis

Mr. Lee Chi Hin, Jacob

#### **Nomination Committee**

Mr. Chow Shiu Wing, Joseph (Chairman)

Mr. Tsang On Yip, Patrick

Mr. Wong Man Chung, Francis

Mr. Lau Sai Cheong

Mr. Chan Ting Bond, Michael

#### **COMPANY SECRETARY**

Ms. Ng Sum Yu, Phyllis

#### **AUTHORISED REPRESENTATIVES**

Mr. Tam Sui Kin, Chris

Ms. Ng Sum Yu, Phyllis

#### **AUDITOR**

**KPMG** 

## REGISTERED OFFICE IN THE CAYMAN ISLANDS

Clifton House

75 Fort Street

PO Box 1350

Grand Cayman KY1-1108

Cayman Islands

# CORPORATE HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Integrated Waste Solutions Building

8 Chun Cheong Street

Tseung Kwan O Industrial Estate

**New Territories** 

Hong Kong

#### **CORPORATE WEBSITE**

www.iwsgh.com

#### STOCK CODE

923

### CAYMAN ISLANDS PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Ocorian Trust (Cayman) Limited

Clifton House

75 Fort Street

PO Box 1350

Grand Cayman KY1-1108

Cayman Islands

## HONG KONG SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited Level 54, Hopewell Centre 183 Queen's Road East Hong Kong

#### **PRINCIPAL BANKERS**

Bank of Communications Co., Ltd. DBS Bank (Hong Kong) Limited Hang Seng Bank Limited

## **CHAIRMAN'S STATEMENT**



On behalf of the Board of Directors (the "Board") of Integrated Waste Solutions Group Holdings Limited (the "Company" together with its subsidiaries, hereinafter referred to as the "Group"), I am honoured to present the annual results of the Group for the financial year ended 31 March 2020.

The recycling industry was facing unfavourable conditions due to the volatile global economic situation as well as challenging domestic business operating environment. Our business segments were adversely affected to varying degrees. Both the demand and price of our recycled plastic output declined subject to the prolonged Sino-US trade war and low oil price. The management decided to temporarily suspend Low-density Polyethylene ("LDPE") plastic pellets production in the second half of 2019 given the worsening of the operating environment. Social unrest at home also resulted in a decline in the demand for waste collection services. Collection of waste paper and sales of recovered paper and demand for Confidential Material Destruction Services ("CMDS") has been affected severely.

**CHAIRMAN'S STATEMENT** 

We have continued to boost cost effectiveness of existing operations and expanded logistic services for door-

to-door collection of waste electrical and electronic equipment ("WEEE"). Operation of WEEE treatment has

remained stable. Joint venture on recycled engineering plastic pellets has started commercial operation during

the year. There are plans to ramping up the production capacity through automation when external environment

poses less uncertainties. Our management team is taking appropriate decisions for maintaining the solid

foundation of the Group and is striving to achieve a balanced business development.

While the Group has made efforts to consolidate existing operations, we remain eager to grasp high value-

added business opportunities in the market. In January 2020, we have completed the acquisition of 40%

interests in Dugong IWS HAZ Limited, an entity focusing on hazardous waste treatment business in Mainland

China. This represents an important milestone for us since now we have gained a foothold in the hazardous

waste treatment industry in Mainland China.

The outbreak of the COVID-19 pandemic in 2020 has brought further challenges to the operating environment.

The Group will continue to cautiously monitor and manage external risks since these are likely to remain in the

short term at least. By putting in efforts to strengthen its foundations and capabilities, we are getting ourselves

to seize opportunities with upside investment potential which help broaden our sources of revenue.

On behalf of the Board, I would like to express my gratitude to the management team for its strong dedication

to the Group. I would also like to extend my appreciation to investors, shareholders, business partners and staff

for the continuous support to the Group throughout the Year.

Cheng Chi Ming, Brian

Chairman

Hong Kong, 29 June 2020

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#### **EXECUTIVE DIRECTORS**

#### **Chief Executive Officer**

Mr. Lam King Sang, aged 59, is an Executive Director, Chief Executive Officer and the chairman of the Executive Committee of the Company. Joined the Company on 1 March 2016, Mr. Lam holds directorship in certain subsidiaries and associated companies of the Group. He has over 20 years of experience in business development, investment and management in the infrastructure and water business in Mainland China. Joined the New World Group in 1993, Mr. Lam was the General Manager (Water) of NWS Infrastructure Management Limited, a wholly owned subsidiary of NWS Holdings Limited (stock code: 659), mainly responsible for managing the New World Group's water business. Mr. Lam was an executive director of Sino French Water Development Company Limited, a director of Sino-French Holdings (Hong Kong) Limited, The Macao Water Supply Company Limited, Far East Landfill Technologies Limited as well as a number of companies in Mainland China. Mr. Lam is a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants of the United Kingdom.

#### **Chief Financial Officer**

Mr. Tam Sui Kin, Chris, aged 55, is an Executive Director, Chief Financial Officer and a member of the Executive Committee of the Company. Joined the Company in July 2013, Mr. Tam also holds directorships in certain subsidiaries and associated company of the Group. He is a fellow member of the Association of Chartered Certified Accountants of the United Kingdom. Mr. Tam is responsible for the financial management, accounting and treasury functions of the Group. He began his career and completed his professional training in the United Kingdom. He had worked as an audit manager in Ernst & Young, Hong Kong before he joined one of the listed subsidiaries of New World Development Company Limited (stock code: 17) in 1996. Prior to joining the Group, he was the financial controller (infrastructure/contracting) of NWS Holdings Limited (stock code: 659). Mr. Tam holds a bachelor of arts honours degree in Accounting and has over 30 years of experience in auditing, accounting, project financing and financial management.

#### **NON-EXECUTIVE DIRECTORS**

#### Chairman

Mr. Cheng Chi Ming, Brian, aged 37, is the Chairman, Non-executive Director and member of the Audit Committee of the Company. He joined the Group in January 2011. Mr. Cheng obtained a bachelor of science degree from Babson College in Massachusetts, U.S.A. in 2005. Mr. Cheng is an executive director of NWS Holdings Limited, a company listed on the main board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") (stock code: 659). He is also a non-executive director of Haitong International Securities Group Limited (stock code: 665) and Wai Kee Holdings Limited (stock code: 610), both are listed on the main board of the Stock Exchange. Mr. Cheng is also the chairman of Goshawk Aviation Limited, and a director of SUEZ NWS Limited, PBA International Pte. Ltd., Prestige Safe Limited and a number of companies in Mainland China. He was a non-executive director of Beijing Capital International Airport Company Limited (stock code: 694) and Leyou Technologies Holdings Limited (stock code: 1089), both being listed public companies in Hong Kong. Mr. Cheng is currently a member of the Thirteenth Shanghai Municipal Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. From 2005 to 2007, Mr. Cheng worked as a research analyst in the Infrastructure and Conglomerates sector for CLSA Asia-Pacific Markets. He is the son of Dr. Cheng Kar Shun and the nephew of Mr. Cheng Kar Shing, Mrs. Sun Cheng Lai Ha, Cecilia and Mrs. Doo Cheng Sau Ha, Amy. Dr. Cheng Kar Shun, Mr. Cheng Kar Shing, Mrs. Sun Cheng Lai Ha, Cecilia and Mrs. Doo Cheng Sau Ha, Amy collectively hold controlling interests in each of Cheng Yu Tung Family (Holdings) Limited and Cheng Yu Tung Family (Holdings II) Limited, both of which are substantial shareholders of the Company.

Mr. Tsang On Yip, Patrick, aged 48, is a Non-executive Director and a member of the Audit Committee, the Remuneration Committee and the Nomination Committee of the Company. He joined the Company in November 2012.

Mr. Tsang is the chief executive officer and a director of Chow Tai Fook Enterprises Limited. He is also an executive director of Melbourne Enterprises Limited (stock code: 158) and UMP Healthcare Holdings Limited (stock code: 722), a non-executive director of Greenheart Group Limited (stock code: 94), i-CABLE Communications Limited (stock code: 1097) and SJM Holdings Limited (stock code: 880), all being companies listed on the main board of the Stock Exchange. Mr. Tsang is a director of Cheng Yu Tung Foundation Limited, Chow Tai Fook (Holding) Limited and Prestige Safe Limited, a governor of Chow Tai Fook Charity Foundation Limited, a member of Hong Kong Chief Executive Election Committee, a General Committee member of the Employers' Federation of Hong Kong and a member of the 12th Henan Provincial Committee of the Chinese People's Political Consultative Conference. Mr. Tsang has over 20 years of international capital markets experience, and was a managing director and Head of Asia Fixed Income Capital Markets at Deutsche Bank AG, Hong Kong Branch before joining Chow Tai Fook Enterprises Limited.

Mr. Tsang's spouse, the daughter of Mrs. Sun Cheng Lai Ha, Cecilia, is a cousin of Mr. Cheng Chi Ming, Brian, who is a Non-executive Director and Chairman of the Company, and niece of Dr. Cheng Kar Shun, Mr. Cheng Kar Shing and Mrs. Doo Cheng Sau Ha, Amy. Dr. Cheng Kar Shun, Mr. Cheng Kar Shing, Mrs. Sun Cheng Lai Ha, Cecilia and Mrs. Doo Cheng Sau Ha, Amy collectively hold controlling interests in each of Cheng Yu Tung Family (Holdings) Limited and Cheng Yu Tung Family (Holdings II) Limited, both of which are substantial shareholders of the Company.

Mr. Tsang obtained a bachelor's degree in Economics from Columbia College of Columbia University in New York, USA in 1994.

Mr. Lau Sai Cheong, aged 63, is a Non-executive Director and a member of the Nomination Committee of the Company. Joined the Company in July 2012, Mr. Lau acted as an Executive Director of the Company from 16 October 2012 to 8 March 2015 and has been re-designated to a Non-executive Director of the Company effective from 9 March 2015. He has over 30 years of experience in a wide variety of private and government projects in Hong Kong, China and around Asia. He is now working as a director (Corporate Support) of NWS Infrastructure Management Limited, a subsidiary of NWS Holdings Limited (stock code: 659).

From September 1981 to May 1992, Mr. Lau worked in three engineering consulting firms and two contractors responsible for the design and project management of various types of local and overseas projects. From June 1992 to August 1993, Mr. Lau worked in A. S. Watson & Company Limited handling their joint venture projects in China and factory production management in Hong Kong. Prior to joining the Company, Mr. Lau served in HKSAR Government from September 1993 to June 2012. Mr. Lau holds a bachelor of science honors degree in Electrical and Electronic Engineering from Aston University, United Kingdom. Mr. Lau is a Registered Professional Engineer and a member of Hong Kong Institution of Engineers.

Mr. Lee Chi Hin, Jacob, aged 37, is a Non-executive Director and a member of the Remuneration Committee of the Company. Joined the Company on 1 September 2018, Mr. Lee is currently a senior vice president of Chow Tai Fook Enterprises Limited ("CTFE") with responsibilities in making strategic and private equity investments globally. CTFE is an indirect subsidiary of Chow Tai Fook Capital Limited which is a controlling shareholder of the Company. Mr. Lee joined CTFE in March 2013 and has over 10 years of professional experience in corporate finance, investment, international capital markets and asset management. He previously worked at the investment banking department of The Hongkong and Shanghai Banking Corporation Limited and Deutsche Bank AG in Hong Kong. Mr. Lee is currently a non-executive director of New Times Energy Corporation Limited (stock code: 166), a company listed on the main board of the Stock Exchange. Mr. Lee holds a Master of Science degree in Accounting and Finance from the London School of Economics and Political Science in London, United Kingdom and a Bachelor of Business Administration degree from the University of Michigan in Ann Arbor, USA. He is also a CFA Charterholder.

#### **INDEPENDENT NON-EXECUTIVE DIRECTORS**

Mr. Chow Shiu Wing, Joseph, aged 48, is an Independent Non-executive Director, chairman of the Nomination Committee, a member of the Audit Committee and the Remuneration Committee of the Company. He joined the Company in October 2013. He obtained a bachelor's degree in law from the City University of Hong Kong in 1996 and a Postgraduate Certificate in Laws from the University of Hong Kong in 1997. He was admitted as a solicitor of the High Court of Hong Kong in October 1999, and is now a partner of Wellington Legal and a consultant in C.T. Chan & Co., Solicitors & Notaries. Mr. Chow holds a number of professional and honorary appointments including being the honorary legal adviser of the Hong Kong Brand Development Council.

Mr. Wong Man Chung, Francis, aged 55, is an Independent Non-executive Director, chairman of the Audit Committee, a member of the Remuneration Committee and the Nomination Committee of the Company. He joined the Company in October 2013. He holds a Master Degree in Management conferred by Guangzhou Jinan University, the People's Republic of China. Mr. Wong is a fellow member of the Institute of Chartered Accountants in England and Wales, the Association of Chartered Certified Accountants of the United Kingdom, the Hong Kong Institute of Certified Public Accountants and the Society of Chinese Accountants and Auditors, and a Certified Tax Adviser of the Taxation Institute of Hong Kong. He is a Certified Public Accountant (Practising) and has over 30 years of experience in auditing, taxation, corporate internal control and governance, acquisition and financial advisory, corporate restructuring and liquidation, family trust and wealth management. Previously, Mr. Wong worked for KPMG, an international accounting firm, for 6 years and the Hong Kong Securities Clearing Company Limited for 2 years.

Mr. Wong is currently an independent non-executive director, the chairman of the audit committee and the remuneration committee as well as a member of the nomination committee of China Oriental Group Company Limited (stock code: 581) and Greenheart Group Limited (stock code: 94); an independent non-executive director, the chairman of the audit committee and a member of the nomination committee and the remuneration committee of Wai Kee Holdings Limited (stock code: 610); an independent non-executive director, the chairman of the audit committee and a member of the remuneration committee of Digital China Holdings Limited (stock code: 861), Hilong Holding Limited (stock code: 1623), Qeeka Home (Cayman) Inc. (stock code: 1739) and IntelliCentrics Global Holdings Ltd. (stock code: 6819); an independent non-executive director and a member of the strategy and investment committee as well as the audit committee of GCL-Poly Energy Holdings Limited (stock code: 3800); and an independent non-executive director, the chairman of the audit committee and a member of the remuneration committee and the risk management committee of Shanghai Dongzheng Automotive Finance Co., Ltd (stock code: 2718). Mr. Wong is the non-executive chairman of Union Alpha C.P.A. Limited and a non-executive director of Union Alpha CAAP Certified Public Accountants Limited, both being professional accounting firms, and a founding director and member of Francis M C Wong Charitable Foundation Limited, a charitable institution. He was an independent non-executive director of Kunming Dianchi Water Treatment Co., Ltd. (stock code: 3768) and China New Higher Education Group Limited (stock code: 2001).

Mr. Chan Ting Bond, Michael, aged 39, is an Independent Non-executive Director, chairman of the Remuneration Committee, a member of the Audit Committee and Nomination Committee of the Company. He joined the Company on 1 May 2018.

Mr. Chan is currently serving as the chief operating officer of Inchcape Hong Kong Limited, a subsidiary of Inchcape Plc. (stock code: INCH), a company listed on the London Stock Exchange. He possesses extensive multi-industry experience in corporate strategy and planning, sales operation management, business development, corporate finance and change management. Mr. Chan commenced his career with PricewaterhouseCoopers in Sydney, Australia as a Senior Associate from February 2000 to February 2006, and then relocated to Hong Kong and joined KPMG as a manager from March 2006 to August 2007. He later joined Ping An of China Asset Management (Hong Kong) Company in August 2007, and served as Vice President in Global Business Development until March 2011. Joined Jardine Matheson Group in June 2011, Mr. Chan first served as the Corporate Finance Manager in Jardine Cycle & Carriage Limited in Singapore, followed by his appointment as the Corporate Planning Director in Dairy Farm Group from January 2012 to March 2014. Mr. Chan was subsequently appointed to Zung Fu Group in April 2014, where he served as General Manager, Strategy & Operations until April 2019.

Mr. Chan is currently an independent non-executive director and the chairman of the audit committee of Luk Hing Entertainment Group Holdings Limited (stock code: 8052), a company listed on the Growth Enterprise Market of the Stock Exchange.

Mr. Chan is a chartered financial analyst of the CFA Institute and a fellow member of both the Hong Kong Institute of Certified Public Accountants and the Chartered Accountants Australia and New Zealand. In addition, he is qualified as a member of the Chartered Alternative Investment Analyst Association and a financial risk manager of the Global Association of Risk Professionals. Mr. Chan obtained his Executive Master of Business Administration from the Kellogg School of Management of Northwestern University, the United States and the Hong Kong University of Science and Technology and holds a bachelor's degree of commerce (majoring in accounting and finance) from the University of New South Wales.

#### **COMPANY OVERVIEW**

Integrated Waste Solutions Group Holdings Limited is one of the major providers of solid-waste solutions in Hong Kong, engaging in waste collection, recycling and treatment activities. With an extensive waste collection network and advanced environmental technologies, the Group provides services related to management of waste paper, plastic waste, confidential materials and other recyclable waste to a broad range of customers in both public and private sectors. Products handled include recovered paper and plastic pellets, which are sorted, packed and exported to the PRC or other overseas destinations.



Recognising the importance of its business in contributing to resolve the waste handling and disposal problem in Hong Kong, the Group has been actively seeking opportunities for diversifying its waste management business. Our joint venture project with ALBA Group on waste electrical and electronic equipment ("WEEE") commenced operation in 2017, fulfilling the need for systematic treatment and disposal of electronic waste in Hong Kong. In 2018, the Group tapped into the business of recycled engineering plastic pellets, a high value-added recycled material.

Meanwhile, environmental policies in the PRC offer vast opportunities for waste treatment in Mainland China. With support of government institutions, there is a growing demand for waste management services. In January 2020, we expanded our business to Mainland China through investing in hazardous waste treatment business. The treatment plant in Lianyungang, Jiangsu and a forthcoming project in Kaifeng, Henan offer diverse hazardous waste treatment and pollution control services with well-established physical and chemical treatment technologies. These developments are expected to further strengthen our position as a reputable integrated waste solutions provider in Hong Kong and Mainland China.

#### **MARKET REVIEW**

Hong Kong has been facing the waste disposal problem for years. The landfills have nearly been exhausted as Hong Kong generates large quantities of waste. The recycling rate has been low because Hong Kong has been exporting majority of the recyclable waste it generates. Stringent controls on waste imports by the PRC since 2018 have made it imperative for Hong Kong to process its recyclable waste locally, which has resulted in radical changes in the landscape of the market for waste management services. Regulations on municipal waste management, including the producer responsibility



scheme ("PRS") and WEEE rules are bringing new opportunities for providers of waste treatment and recycling services. The Group is determined to becoming part of the long term solution related to municipal waste issue.

In addition to environmental policies, developments in the global economy are also having an impact on our businesses. The recent Sino-US trade war and the steep drop in oil price have resulted in fluctuations in product demand and selling price. Domestically, the social events during the year have led to disruption of our service delivery on waste collection and CMDS, resulting reductions in collection frequency and quantity. The outbreak of COVID-19 pandemic caused further uncertainties in the recycled products market. Suspension of production by the manufacturing industry and the social distancing regulations have directly caused a drop in the amount of waste collected, as well as the demand for our recycled products. This has adversely affected the revenue of some of our business segments such as recovered paper and recycled plastic pellets operations.

#### **FINANCIAL REVIEW**

The loss attributable to equity shareholders of the Company for the year ended 31 March 2020 ("FY2020") amounted to HK\$77.6 million, an increase of HK\$26.1 million compared to the year ended 31 March 2019 ("FY2019").

	FY2020	FY2019	Fav./(Un Chan	
	HK\$'000	HK\$'000	HK\$'000	%
Results of Operating Segments	(14,704)	(6,029)	(8,675)	(143.9%)
Net Corporate expenses	(45,948)	(42,389)	(3,559)	(8.4%)
	(60,652)	(48,418)	(12,234)	(25.3%)
Share of results of an associate	389	-	389	N/A
Share of results of joint ventures	(460)	170	(630)	(370.6%)
Non-operating item:  Impairment loss of property, plant and equipment	(16,866)	(3,276)	(13,590)	(414.8%)
Loss attributable to equity shareholders of the Company	(77,589)	(51,524)	(26,065)	(50.6%)
Revenue Analysis	FY2020 HK\$'000	FY2019 HK\$'000	Chan HK\$'000	ge %
Sales of recovered paper and materials  - Sales of recovered paper  - Sales of recycled plastic pellets  - Sales of other waste materials	66,599 9,790 330	158,864 15,289 660	(92,265) (5,499) (330)	(58.1%) (36.0%) (50.0%)
CMDS service income Sales of tissue paper products Logistics service income	76,719 19,169 35 8,372	174,813 20,134 17 1,376	(98,094) (965) 18 6,996	(56.1%) (4.8%) 105.9% 508.4%
	104,295	196,340	(92,045)	(46.9%)

Revenue from **Recovered Paper** declined to approximately HK\$66.6 million, a drop of approximately HK\$92.3 million or 58.1% compared to FY2019. The paper manufacturing business has been under substantial pressure owing to the intensification of Sino-US trade war during the second half of 2019 which continues to hinder the demand for recycled paper. The tightening of the import quota for waste paper by the Mainland Government has also undermined exports from Hong Kong



to the PRC. The outbreak of COVID-19 pandemic has further complicated the situation. Sales volume dropped by 27.8%. The gross profit margin of recovered paper trading has decreased from 21.8% to 14.1% due to reduction in average selling price of 41.9% during the year.

Sales revenue of recovered office paper generated from the CMDS services has decreased by 27.4%, mainly due to a drop in selling price. While demand for office paper has been relatively less affected by external risks compared to other types of recovered paper, sales volume still recorded a decline of 8.9%.

Confidential Material Destruction Services ("CMDS") service income stands at HK\$19.2 million, representing a decrease of 4.8%. The disruption in transportation because of social instability in Hong Kong since June 2019 has affected the CMDS services delivery. The collection frequency and quantity has been further reduced due to the special working arrangement under the outbreak of COVID-19 pandemic. Measures have been taken during the reporting period for maintaining efficient and professional services. The Group also actively strives to bring in new long-term customers to increase its revenue base. We expect the services demand to stabilise after the pandemic subsides.



**Recycled Plastic Pellets Project** was adversely affected by the Sino-US trade war and the drop in crude oil prices. The demand for Low-density Polyethylene ("LDPE") plastic pellets shrank significantly, leading to a substantial drop in price. The Group decided to temporarily



suspend production of LDPE pellets during the current financial year. The unprecedented standstill in the global manufacturing sector during the COVID-19 outbreak has undermined the sales of plastic pellets, which recorded a decline of 36.0%. We are constantly monitoring the external environment and shall take appropriate measures to resume production as and when the situation becomes more favourable.

The new joint venture for production of high value-added **recycled engineering plastic pellets** started trial production in March 2019. The business was affected by the unfavourable external environment to a smaller degree compared to the LDPE





operation. The recycled engineering plastic pellets are high value-added products, demand for which remains relatively stable. With cooling down of the trade war and resumption of business in the Mainland, we expect this segment to gradually pick the pace. The Group will also implement measures for increasing its production capacity, enabling the business to bring greater contributions to our revenue.

#### The joint venture with ALBA Group

for treatment and recycling of WEEE has been operational for over two years. It has become a stable contributor to the Group since the Waste Disposal Ordinance became effective at the end of 2018. The collection volume of WEEE





has increased by 55.6% when compared to FY2019. We are confident that the WEEE operation will gain further momentum and continue to grow over time.

In January 2020, we completed the acquisition of 40% interests in Dugong IWS HAZ Limited. It represents not only a geographical expansion to Mainland China but also our investment in a new type of business, **treatment of hazardous** waste. The tightened environmental





requirements in the Mainland are leading to growing demand for hazardous waste treatment. The treatment projects in Lianyungang, Jiangsu and Kaifeng, Henan are showing potential for growth, given their mature and comprehensive treatment solutions and forthcoming expansion plans. We are optimistic on this investment and expect swift and positive contribution to the Group.

To stabilise the Group's financial status during this difficult period, we have carefully assessed existing risks and implemented cost control measures including adjusting work arrangements and scaling down our operations. Negative impact on our cashflow was relatively low but to respond to on-going economic uncertainties, we have strengthened our cashflow by refinancing our shareholder loans with external borrowings to existing projects.

#### **Gross Profit and Gross Profit Margin**

The Gross Profit of the Group for FY2020 was HK\$19.2 million, recorded a decrease of HK\$22.8 million or 54.3% when compared to FY2019. The gross profit margin of the Group decreased from 21.4% to 18.4% in FY2020 compared to FY2019. The decrease in both gross profit and gross profit margin was due to the reduction in gross profit margin of Recovered Paper sales and the increased loss of Recycled Plastic Pellets Project.

#### Selling, Distribution, Administrative and Other Operating Expenses

Selling, distribution, administrative and other operating expenses amounted to a total of HK\$96.8 million, representing a reduction of HK\$1.3 million compared to FY2019. The reduction in these expenditures was due to the cost control measures initiated by the management throughout the year.

#### Loss Before Interest, Tax, Depreciation and Amortisation ("LBITDA")

With the decrease in total revenue and the decline in profitability as a result of the harsh operating environment, LBITDA for the year has increased by approximately HK\$27.3 million to HK\$52.3 million compared to HK\$25.0 million in FY2019.

#### **Liquidity and Financial Resources**

The Group recognises the need to achieve an adequate profit margin and considers it prudent to finance the Group's long-term growth by long-term financing, especially in the form of equity, which will not increase the Group's finance costs. The Group also acknowledges that it will encounter difficulty in raising funds from financial institutions by way of debt financing in light of its recent financial performance and positions. During the current financial year, the Group had no financing exercise undertaken and all capital expenditure incurred was financed by internal resources.

As at 31 March 2020, the Group had unrestricted bank deposits and cash of approximately HK\$99.0 million (2019: HK\$160.7 million). The Group had no bank loans and overdrafts as at 31 March 2020 (2019: Nil).

As at 31 March 2020, the Group had net current assets of approximately HK\$142.3 million, as compared to net current assets of approximately HK\$216.7 million as at 31 March 2019. The current ratio of the Group was 7.1 as at 31 March 2020 as compared to 10.7 as at 31 March 2019.

#### Foreign Exchange Exposure

The Group mainly operates in Hong Kong with most of its sales denominated in Hong Kong dollars and United States dollars. Most of raw materials purchases are denominated in Hong Kong dollars and United States dollars. Furthermore, most of the Group's monetary assets and liabilities are denominated in Renminbi, United States dollars and Hong Kong dollars.

For the year ended 31 March 2020, the Group recorded a net foreign exchange loss of HK\$0.9 million (2019: loss of HK\$3.0 million) as a result of the gradual devaluation of Renminbi during the year. The Group has not used any forward contracts, currency borrowings or other means to hedge its foreign currency exposure.

#### **Major Capital Expenditure and Commitments**

During the current financial year, the Group incurred HK\$0.3 million for the capital expenditure and I.T. infrastructure in respect of the headquarters of the Group in Tseung Kwan O Industrial Estate, Hong Kong. As at 31 March 2020, the Group has no material capital commitments.

#### **Pledge of Assets**

As at 31 March 2020, the Group had no restricted and pledged bank deposits (2019: Nil).

#### **Capital Structure**

Details of the capital structure of the Company are set out in Note 23.

#### **Contingent Liabilities**

At 31 March 2020, the Group has, upon legal advice, lodged certain claims against its former director and employee and the outcomes of which remain to be seen.

#### **ENVIRONMENTAL, SOCIAL AND GOVERNANCE**

The Group is committed to shouldering its share of environmental and social responsibility in building a sustainable community for the next generation. As the effects of climate change and waste pollution are becoming more noticeable than ever before, we are striving to make greater contributions to tackling global environmental challenges. As a major waste treatment and management services provider in Hong Kong, we are gradually integrating the management of environmental, social and governance ("ESG") issues into our operations. We actively listen and respond to feedback from stakeholders including customers, employees, investors, government agencies, suppliers, environmental NGOs, etc., on our ESG performance. During the year, we continued to review our material topics and aligned them with the United Nations Sustainable Development Goals (SDGs), aiming to demonstrate how our actions contribute to global sustainability issues such as using clean energy and ensuring responsible production.





Led by relevant department heads who report to the Board of Directors for consideration and decision-making, the Group's ESG functions and sustainability practices have been optimised in conjunction with its business growth. While detailed ESG performance will be published in our ESG Report in August 2020 on websites of the Stock Exchange and the Company, in compliance with the ESG Reporting Guide set out in Appendix 27 to the Rules Governing the Listing of Securities on the Main Board of the Stock Exchange (the "Listing Rules"), this section explains the Group's environmental policy and relationships with its key stakeholder groups.

#### **Environmental Policy and Compliance**

Demonstrating our environmental stewardship, we have defined quantitative environmental control objectives covering all viable means to reduce pollution, optimising resources utilisation and disposing waste in a responsible manner. We closely monitor the trends and changes in regional and local environmental policies to keep our ISO 14001:2015-certified management system updated.



The Group adopts a four-step process for managing environmental impacts of its business, including identifying

environmental factors based on legal requirements, identifying potential direct and indirect impacts, evaluating the significance of those impacts, and controlling those environmental factors through related procedures.

Annual environmental management objectives are established to propel the continuous improvement of our environmental protection initiatives, including investment in clean energy projects. Solar panels at the Integrated Waste Solutions Building generated 165,033 kWh of solar power during the year. We have also begun a pilot trial for the use of electric cars to promote green commuting. To leverage our role as a waste solutions provider to facilitate sustainable development of the Hong Kong recycling industry, we also participate in subsidy programmes for supporting upstream local recyclers.

The Group strictly complies with relevant environmental laws and regulations, including the Waste Disposal Ordinance, Water Pollution Control Ordinance and Air Pollution Control Ordinance. During the year, we were not aware of any non-compliance of laws and regulations that have a significant impact on the Group relating to environmental laws and regulations.

#### **Engagement with Stakeholders**

Building close and smooth relations with our stakeholders is crucial for our long-term development. The Group has established procedures for managing communications with internal and external stakeholders from different sectors and backgrounds. Effective communication platforms and grievance resolution channels are maintained to facilitate feedbacks and any issues of concern on material topics. The management strives to listen and respond to the feedback so as to improve our sustainability performance and meet their expectations.

#### **Employees**

As of 31 March 2020, the Group had a workforce of 136 employees. Employee costs, including directors' emoluments, amounted to HK\$58.8 million for FY2020 (FY2019: HK\$62.9 million). As an equal opportunity employer, the Group adheres to fair employment practices and adopts an inclusive workplace policy. We respect every individual employee and prohibit discriminatory practices on all related matters including recruitment, appraisal procedures and provision of welfare and benefits. We maintain effective two-way communication channels and a grievance system to address any concerns employees may have.

Health and safety of employees is always a top priority in our operations. Occupational health and safety policies are established and reviewed by the Safety Management Committee which scrutinises implementation and facilitates communication within the Group on safety issues. Targeted training on safety hazards management is also provided to employees according to specific job positions and needs. We conduct safety risk assessment regularly to evaluate the adequacy of existing safety measures. The Group has complied with Occupational Safety and Health Ordinance and all relevant laws and regulations on occupational safety during the year.

The Group values the contribution of its employees to the Company and puts great emphasis on employee development. We offer various training opportunities for employees to enhance skills and knowledge. We invest on internal and external training according to different needs, including technological skills and business ethics. Industry-related training is provided to keep employees abreast of the latest developments in the industry.

#### **Customers**

It is our responsibility to provide the highest quality products and services to our customers. We maintain smooth communications with customers through daily engagement and regular meetings. Aiming to achieve high scores in the consumer satisfaction survey conducted annually, the Group continues to strive for operational excellence and to meet customers' expectations. Our grievance mechanism is also an important channel of collecting feedback and we handle complaints in an efficient and professional manner.

#### **Suppliers**

The Group communicates regularly with suppliers and subcontractors about fulfillment of ESG requirements, striving to work towards a sustainable supply chain. Suppliers selection criteria are specified to ensure they reach our environmental, social and quality standards. Sample assessment is conducted annually on existing suppliers. We evaluate their performance based on price, product and service quality, cooperation, on-time delivery and environmental requirements. Environment-friendly suppliers and contractors are given priority. Unqualified suppliers are removed from our suppliers' list if the performance remains unsatisfactory after follow-up.

#### Community

The Group does not hesitate in giving back to the community. We align our community initiatives with our core waste management business, and aim to exert influence for promoting green practices in the community. The Group has been a strong supporter of the Green Hero Alliance Program, led by a non-governmental organisation, spreading environmental knowledge within the Group and the community through workshops and volunteering. In light of the toilet paper shortage and price surge during the COVID-19 pandemic in the early 2020, the Group also donated toilet paper to nursery homes, to show that it cares for underprivileged communities during difficult times.

#### **PROSPECTS**

Although our business will still be facing substantial difficulties until the COVID-19 pandemic subsides and the global economy recovers, we will not cease our efforts at maintaining our operations and services in a professional manner. The Group will continue to adopt a cautious approach in monitoring and managing risks, keeping the strong foundation of our businesses. We will take all necessary measures including tight cost control for ensuring a stable operational and financial status.

We will continue to consolidate existing businesses by constantly increasing cost efficiency of our logistics operations, maintaining high quality services in CMDS and raising production efficiency through automation. We will work on ensuring smooth operations at our joint venture projects including the recycled engineering plastic pellets and the newly invested hazardous waste treatment business in China. At the same time, we remain open to new business opportunities for diversifying our sources of income, fulfilling our commitment to our shareholders and investors through bringing high value-added businesses that drive sustainable growth.

The Board hereby submits its annual report together with the audited consolidated financial statements of the Group for the year ended 31 March 2020.

#### PRINCIPAL ACTIVITIES AND GEOGRAPHICAL ANALYSIS OF OPERATIONS

The principal activity of the Company is investment holding. The principal activities of the Company's subsidiaries are the provision of solid waste management services as set out in note 28(b) to the financial statements.

An analysis of the Group's performance for the year by operating segments is set out in note 5 to the financial statements.

#### **BUSINESS REVIEW**

The business review of the Group for the year ended 31 March 2020 is provided in the Chairman's Statement and the Management Discussion and Analysis of this Annual Report set out on pages 3 to 4 and pages 10 to 18 respectively.

Descriptions of the principal business risks and uncertainties facing the Group are delineated in the Management Discussion and Analysis of this Annual Report. Details about the Group's financial risk management are set out in note 3 to the financial statements.

To the best knowledge of the Board, throughout the financial year ended 31 March 2020, there was no incidence of non-compliance with the relevant laws and regulations that have a significant impact on the Group's business, and more disclosures in this respect are provided in the Management Discussion and Analysis of this Annual Report.

Our vision is to make a difference in the environment. The Group delivers integrated waste solutions as a responsible enterprise through waste recovery, waste recycling and reuse and waste disposal treatment. Particulars of the Group's environmental policies and performance, and relationships with key shareholders are delineated in the Management Discussion and Analysis of this Annual Report on pages 10 to 18.

The above discussion forms part of this report of the Directors.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 2020 ("ESG REPORT")

A separate ESG Report in electronic version will be published on the Company's website (http://www.iwsgh.com/irc\_relations\_financial.php?lang=en) and the designated website of the Stock Exchange (www.hkexnews.hk) in August 2020.

#### **RESULTS AND DIVIDEND**

The results of the Group for the year are set out in the consolidated statement of profit or loss and other comprehensive income on page 57.

The Board does not recommend the payment of any dividend in respect of the year ended 31 March 2020 (2019: HK\$NiI).

#### **RESERVES**

Details of the movements in the reserves of the Group and of the Company during the year are set out in the consolidated statement of changes in equity on page 60 and in note 24(a) to the financial statements respectively.

#### **DONATIONS**

During the year, the Group made charitable and other donations amounting to HK\$42,000 (2019: HK\$81,000).

#### PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group are set out in note 12 to the financial statements.

#### SHARE CAPITAL

Details of the movements in share capital of the Company are set out in note 23(b) to the financial statements.

#### **DISTRIBUTABLE RESERVES**

The Company's reserves available for distribution comprise the share premium account less accumulated losses. As at 31 March 2020, the reserves of the Company available for distribution to the shareholders of the Company (the "Shareholders") amounted to approximately HK\$1,090,466,000 (2019: HK\$1,095,411,000).

#### **CLOSURE OF REGISTER OF MEMBERS**

The register of members of the Company will be closed from Friday, 21 August 2020 to Thursday, 27 August 2020, both days inclusive, during which no transfer of shares of the Company will be registered. In order to be eligible for attending and voting at the 2020 annual general meeting of the Company (the "2020 AGM") to be held on Thursday, 27 August 2020, all completed transfer documents, accompanied by the relevant share certificates must be lodged with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration not later than 4:30 p.m. on Thursday, 20 August 2020.

#### **PRE-EMPTIVE RIGHTS**

There is no provision for pre-emptive rights under the Company's articles of association (the "Articles of Association") or the laws of the Cayman Islands, which would oblige the Company to offer new shares of the Company on a pro-rata basis to existing Shareholders.

#### **FIVE YEAR FINANCIAL SUMMARY**

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 136.

#### **PURCHASE, SALE OR REDEMPTION OF SHARES**

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's shares during the year ended 31 March 2020.

#### **DIRECTORS**

The Directors since 1 April 2019 to the date of this report were:

#### **Executive Directors**

Mr. Lam King Sang Mr. Tam Sui Kin, Chris

#### **Non-executive Directors**

Mr. Cheng Chi Ming, Brian (Chairman)

Mr. Tsang On Yip, Patrick

Mr. Lau Sai Cheong

Mr. Lee Chi Hin, Jacob

#### **Independent non-executive Directors**

Mr. Chow Shiu Wing, Joseph

Mr. Wong Man Chung, Francis

Mr. Chan Ting Bond, Michael

Pursuant to Article 108 of the Articles of Association, Messrs. Tam Sui Kin, Chris, Tsang On Yip, Patrick and Chow Shiu Wing, Joseph shall retire by rotation at the 2020 AGM. All the retiring Directors, being eligible, offer themselves for re-election at the 2020 AGM.

The Directors being proposed for re-election at the forthcoming annual general meeting have no service contract with the Company which is not determinable by the Company within one year without payment of compensation other than statutory compensation.

#### **DIRECTORS' SERVICE CONTRACTS**

Each of the Directors has entered into a service contract with the Company for a term of three years from their respective date of appointment, which may be terminated by serving not less than three to six months' notice in writing by either party as appropriate.

During the year ended 31 March 2020, Directors have no service contract with the Company which is not determinable by the Company within one year without payment of compensation other than statutory compensation.

#### BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Brief biographical details of the existing Directors and senior management of the Company are set out on pages 5 to 9.

#### **UPDATE ON DIRECTORS' INFORMATION**

Pursuant to Rule 13.51B(1) of the Listing Rules, changes in the information of the Directors since the date of the 2019/20 Interim Report are set out below:

#### Mr. Cheng Chi Ming, Brian (Non-executive Director)

The Company has renewed the letter of appointment with Mr. Cheng as a Non-executive Director and Chairman of the Company for a term of three years from 1 January 2020. Pursuant to the letter of appointment, Mr. Cheng is entitled to an annual fee of HK\$720,000 which was determined with reference to his time commitment and responsibilities as well as the prevailing market conditions.

#### Mr. Wong Man Chung, Francis (Independent Non-executive Director)

Mr. Wong has been appointed as independent non-executive director of IntelliCentrics Global Holdings Ltd. (stock code: 6819) and Shanghai Dongzheng Automotive Finance Co., Ltd (stock code: 2718) since 23 January 2020 and 24 February 2020 respectively.

#### **Director's Emoluments**

With effect from 1 January 2020, the annual salaries of the Executive Directors, namely, Mr. Lam King Sang and Mr. Tam Sui Kin, Chris, have been adjusted to HK\$2,513,136 each with annual director's fee of HK\$360,000.

Pursuant to the recommendation of the Remuneration Committee of the Company with an endorsement by the Board, the annual director's fee of all Directors has been reduced by 3.33% effective from 1 March 2020. After the revision, the annual fees of the Chairman and each of the other Directors are HK\$696,000 and HK\$348,000 respectively.

#### **REMUNERATION POLICY**

During the year ended 31 March 2020, the remuneration policy for the Directors and senior management members of the Group was based on their experience, level of responsibility and general market conditions. Any discretionary bonus and merit payments were linked to the financial situation of the Group and the performance of each individual Director or senior management member of the Group. Details of the remuneration of the Directors and senior management member of the Group are set out in note 10 to the financial statements contained in this Annual Report.

## DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save as disclosed under the section headed "Related Party Transactions and Connected Transactions" below, no transactions, arrangements or contracts of significance in relation to the Group's business to which the Company or any of its holding companies, subsidiaries or fellow subsidiaries was a party, and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS OR SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2020, the interests or short positions of the Directors or chief executive of the Company in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong (the "SFO")), which were required pursuant to (a) Divisions 7 to 8 of Part XV of the SFO, to be notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange"); (b) section 352 of Part XV of the SFO, to be entered in the register referred to therein; or (c) the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 (the "Model Code") to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") to be notified to the Company and the Stock Exchange, were as follows:

Long Positions in the ordinary shares of HK\$0.10 each in the share capital of the Company ("Shares") and underlying Shares

Name of Directors	Capacity	Interest in Shares	Interest in underlying Shares pursuant to share options	Approximate percentage of shareholding
Lam King Sang	Personal	_	15,000,000	0.31%
Tam Sui Kin, Chris	Personal	_	15,000,000	0.31%
Cheng Chi Ming, Brian	Personal	-	15,000,000	0.31%
Tsang On Yip, Patrick	Personal	-	15,000,000	0.31%
Lau Sai Cheong	Personal	-	8,800,000	0.18%
Chow Shiu Wing, Joseph	Personal	-	8,800,000	0.18%
Wong Man Chung, Francis	Personal	_	8,800,000	0.18%

Details of Directors' interests in share options granted by the Company are set out in the section headed "Directors' Rights to Acquire Shares or Debentures" below.

Long positions in underlying shares of the associated corporation of the Company – share options
Under the share option scheme of Greenheart Group Limited, a fellow subsidiary of the Company, the following
Directors have personal interests in share options to subscribe for ordinary shares of Greenheart Group Limited.
Details of the share options of Greenheart Group Limited held by the relevant Directors were as follows:

				Number of share options				_	
			Exercise	Outstanding	Granted			Outstanding	Approximate
	Date of		Price per	as at	and		Cancelled/	as at	percentage of
Name of Directors	grant	Exercisable period	Share	01.04.2019	accepted	Exercised	Lapsed	31.03.2020	shareholding
			HK\$						
Tsang On Yip, Patrick	17.07.2015	17.07.2015 – 16.07.2020	1.12	2,200,000	_	_	-	2,200,000	0.12%
	13.09.2016	13.09.2016 – 12.09.2021	0.71	3,300,000	-	-	-	3,300,000	0.18%
								5,500,000	0.30%
Wong Man Chung, Francis	17.07.2015	17.07.2015 – 16.07.2020	1.12	1,100,000	-	-	-	1,100,000	0.06%
	13.09.2016	13.09.2016 - 12.09.2021	0.71	1,100,000	-	-	-	1,100,000	0.06%
								2,200,000	0.12%

Save as disclosed above, as at 31 March 2020, none of the Directors or chief executive of the Company had registered an interest or a short position in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or recorded in the register required to be maintained by the Company under Section 352 of the SFO, or as otherwise notifiable to the Company and the Stock Exchange pursuant to the Model Code.

#### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Pursuant to the Company's share option scheme adopted by the shareholders of the Company on 11 March 2010 (the "Share Option Scheme"), the Company has granted to Directors options to subscribe for the Shares and details of which as at 31 March 2020 were as follows:

		Number of share options					_		
			Exercise	Outstanding	Granted			Outstanding	Approximate
	Date of		price per	as at	and		Cancelled/	as at	percentage of
Name of Directors	grant	Exercisable period	Share	01.04.2019	accepted	Exercised	Lapsed	31.03.2020	shareholding
			HK\$						
Lam King Sang	07.09.2016	07.09.2017 - 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Tam Sui Kin, Chris	07.09.2016	07.09.2017 - 06.09.2022	0.128	7,500,000	_	_	_	7,500,000	0.16%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Cheng Chi Ming, Brian	07.09.2016	07.09.2017 - 06.09.2022	0.128	7,500,000	_	_	_	7,500,000	0.16%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Tsang On Yip, Patrick	07.09.2016	07.09.2017 - 06.09.2022	0.128	7,500,000	_	_	_	7,500,000	0.16%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	7,500,000	-	-	-	7,500,000	0.16%
Lau Sai Cheong	07.09.2016	07.09.2017 - 06.09.2022	0.128	4,400,000	_	_	_	4,400,000	0.09%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%
Chow Shiu Wing, Joseph	07.09.2016	07.09.2017 - 06.09.2022	0.128	4,400,000	_	_	_	4,400,000	0.09%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%
Wong Man Chung, Francis	07.09.2016	07.09.2017 - 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%
	07.09.2016	07.09.2018 - 06.09.2022	0.128	4,400,000	-	-	-	4,400,000	0.09%

These share options represented personal interest held by the relevant Directors as the beneficial owners.

Save as disclosed in this report and in note 23(c) to the financial statements about the Share Option Scheme, at no time during the year or at the end of the financial year ended 31 March 2020 was any right to acquire benefits by means of the acquisition of shares in, or debentures, of the Company granted to any Directors or their respective spouses or minor children or exercised by any of them; or was the Company, or any of its holding companies, subsidiaries or fellow subsidiaries entered into any arrangement to enable the Directors to acquire such rights in any other body corporate.

#### **SHARE OPTION SCHEME**

Pursuant to the resolutions in writing passed by all shareholders of the Company on 11 March 2010, the Company adopted a share option scheme on 11 March 2010 (the "Share Option Scheme"). The purpose of the Share Option Scheme is to provide incentives to the Group's employees including the executive directors and non-executive directors and any advisers, consultants, suppliers, customers and agents (each "eligible participant"). The Board of Directors of the Company may, at any time within 10 years after the date of adoption of the Share Option Scheme, make an offer to any participant. The subscription price for shares granted pursuant to the Share Option Scheme shall be determined by the Board of Directors of the Company in its absolute discretion but shall not be less than the highest of:

- the closing price of the shares of the Company stated in the Stock Exchange's daily quotations sheet on the business day on which an offer is made to a participant;
- the average of the closing prices of the shares stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date on which such offer is made; and
- the nominal value of a share of the Company.

The total number of shares which may be issued upon exercise of all options granted under the Share Option Scheme must not, in aggregate, exceed 10% of the total number of shares in issue immediately following the completion of the Initial Public Offering and the capitalisation issue but excluding the effect of the over-allotment. The 10% limit may be refreshed with the approval by the shareholders. The maximum number of shares which may be issued upon exercise of all outstanding options granted, and yet to be exercised, under the Share Option Scheme and any other share option schemes of the Company must not exceed 30% of the issued share capital of the Company from time to time.

The total number of shares issued and to be issued upon exercise of all options granted under the Share Option Scheme to each participant (including both exercised, cancelled and outstanding options) in any 12-month period shall not exceed 1% of the total number of issued shares of the Company. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors of the Company. In addition, if shares issued and to be issued upon exercise of all options granted under the Share Option Scheme (including options exercised, cancelled and outstanding) to a participant who is a substantial shareholder or an independent non-executive director of the Company, or any of their associates, in any 12-month period (i) represent in aggregate more than 0.1% of the total number of shares in issue, and (ii) have an aggregate value, based on the closing price of the shares of the Company at the date of each grant, in excess of HK\$5,000,000, the proposed grant of option must be approved by the shareholders of the Company in a general meeting.

An offer of options must be accepted within 30 days from the date of offer, upon payment of a consideration of HK\$1 by the grantee. The exercise period of any option granted under the Share Option Scheme shall not be longer than 10 years from the date of grant of the relevant option. There is no minimum period for which an option must be held before the exercise of the option except otherwise imposed by the Board of Directors of the Company.

On 7 September 2016, the Board announced that a total of 157,850,000 options ("Options") under the Share Option Scheme to subscribe for the shares of the Company were granted, subject to the acceptance of the grantees on or before 7 October 2016. Of which, a total of 152,150,000 Options were accepted by the grantees. Each Option shall entitle the holder to subscribe for one share of the Company upon exercise of such Option at an initial exercise price of HK\$0.128 per share.

The Options granted and accepted are exercisable during the period from 7 September 2017 to 6 September 2022 (both dates inclusive) subject to the Vesting Period set out as follows:

#### Tranche Vesting Period

- 50% of the Options granted and accepted are exercisable from 7 September 2017 to 6 September 2022 (up to 50% of the Options granted and accepted are exercisable)
- 2 50% of the Options granted and accepted are exercisable from 7 September 2018 to 6 September 2022 (all Options granted and accepted are exercisable)

The total number of Shares remains available for issue under the Share Option Scheme is 30,861,329 Shares which represent approximately 0.64% of the issued share capital of the Company as at the date of this Annual Report.

Further particulars of the Share Option Scheme and movements of share options granted under the Share Option Scheme during the year are set out in note 23(c) to the financial statements.

#### SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES

As at 31 March 2020, the following persons (other than the Directors and chief executive of the Company) had interests or short positions of 5% or more in the Shares as recorded in the register required to be kept under Section 336 of the SFO:

Long positions in the ordinary shares of HK\$0.10 each in the share capital of the Company ("Share") and underlying Shares

Name of Shareholders	Note	Capacity	Number of Shares held*	% of the issued share capital of the Company
Cheng Yu Tung Family (Holdings) Limited	1	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Cheng Yu Tung Family (Holdings II) Limited	1	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Chow Tai Fook Capital Limited	1	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Chow Tai Fook (Holding) Limited	2	Interest in controlled corporations	2,742,514,028 (L)	56.86%
Chow Tai Fook Nominee Limited	3	Beneficial owner Interest in controlled corporations	1,530,601,835 (L) 732,550,000 (L)	31.74% 15.19%
Victory Day Investments Limited	3	Interest in a controlled corporation	732,550,000 (L)	15.19%
Smart On Resources Ltd.	3	Beneficial owner	732,550,000 (L)	15.19%
Prestige Safe Limited	2	Beneficial owner	479,362,193 (L)	9.94%
City Legend International Limited	4	Beneficial owner	785,100,000 (L)	16.28%
Mr. Leung Kai Kuen	4	Interest in a controlled corporation	785,100,000 (L)	16.28%

<sup>\*</sup> The letter "L" denotes the person's long position in the Shares.

#### Notes:

- 1. As at 31 March 2020, Cheng Yu Tung Family (Holdings) Limited and Cheng Yu Tung Family (Holdings II) Limited held approximately 48.98% and 46.65% interest in Chow Tai Fook Capital Limited respectively, which in turn held an approximately 81.03% interest in Chow Tai Fook (Holding) Limited. As such, each of Cheng Yu Tung Family (Holdings) Limited, Cheng Yu Tung Family (Holdings II) Limited and Chow Tai Fook Capital Limited is deemed to be interested in the 2.742,514,028 Shares.
- 2. Chow Tai Fook (Holding) Limited is the controlling shareholder of Chow Tai Fook Nominee Limited and the 100% holding company of Prestige Safe Limited, and accordingly Chow Tai Fook (Holding) Limited is deemed to be interested in an aggregate of 2,742,514,028 Shares.
- 3. Chow Tai Fook Nominee Limited is the beneficial owner of 1,530,601,835 Shares and is interested in 732,550,000 Shares through its interest in a wholly-owned subsidiary, Victory Day Investments Limited, which in turn wholly-owns Smart On Resources Ltd.
- 4. The disclosure of the interest of City Legend International Limited, and the deemed interest of Mr. Leung Kai Kuen, in the shares of the Company is based on historical records of the Company. The Company has not received any further notification with respect to any change in the interest of City Legend International Limited, and the deemed interest of Mr. Leung Kai Kuen, in the shares of the Company.

Save as disclosed above, as at 31 March 2020, no person, other than the Directors whose interests and short positions are set out in the section headed "Directors' and Chief Executive's Interests or Short Positions in Shares, Underlying Shares and Debentures" above, had any interest or short position in the Shares or underlying Shares of the Company as recorded in the register kept by the Company pursuant to Section 336 of the SFO.

#### RELATED PARTY TRANSACTIONS AND CONNECTED TRANSACTIONS

Details of the Group's related party transactions and connected transactions for the year ended 31 March 2020 are set out in note 27 to the financial statements.

Under Chapter 14A of the Listing Rules, the Directors' service contracts with the Company are fully exempt continuing connected transactions.

ALBA Integrated Waste Solutions (Hong Kong) Limited ("ALBA IWS") is indirectly owned as to 25% by the Company and 75% by independent third parties. RGF Environmental New Material Limited ("RGF") is indirectly owned as to 49% by the Company and 51% by an independent third party. Dugong IWS HAZ Limited ("DIHL") is indirectly owned as to 40% by the Company and 60% by an independent third party. The related party transactions between the Group and each of ALBA IWS, RGF and DIHL (as disclosed in note 27(b) to the financial statements) did not constitute connected transactions under Chapter 14A of the Listing Rules.

#### **DISCLOSURE PURSUANT TO RULE 13.22 OF THE LISTING RULES**

As at 31 March 2020, the Group has provided financial assistance to its affiliated companies in aggregate amount of approximately HK\$74.37 million, representing 8.34% of the total assets of the Group, exceeding 8% of the assets ratio as defined under Rule 14.07(1) of the Listing Rules. Details of which are set out as follows:

- 1. The financial assistance given to ALBA IWS, in which the Group held 25% interest, included: (a) a term loan facility of an outstanding amount of HK\$19.98 million which is unsecured, interest-bearing at 7% per annum and repayable in cash on or before 23 May 2020; and (b) accrued interest and fees of HK\$2.42 million relating to the provision of the financial assistance. The accrued interest and fees are unsecured, non-interest bearing and has no fixed terms of repayment.
- 2. Two term loans of HK\$27.00 million in total granted to RGF in which the Group held 49% interest, are unsecured, bearing interest at Hong Kong Interbank Offer Rate (HIBOR) plus 4% per annum. The first loan of remaining amount of HK\$12.00 million, of which HK\$4.50 million and HK\$7.50 million will be repayable on 19 February 2021 and 19 February 2022 respectively. The second loan of HK\$15.00 million will be repaid by instalments, of which HK\$3.00 million, HK\$4.50 million and HK\$7.50 million will be repayable on 2 May 2020, 2 May 2021 and 2 May 2022 respectively. In addition, there are accrued interest and fees of HK\$8.38 million relating to the provision of the financial assistance, which are unsecured, non-interest bearing and have no fixed terms of repayment.
- 3. Pursuant to the Shareholder's Loan Agreement as disclosed in the announcement and circular of the Company dated 11 December 2019 and 31 December 2019 respectively, a shareholder's loan of RMB14.40 million (equivalent to approximately HK\$16,560,000) was made to DIHL, in which the Group held 40% interest, on 16 March 2020. The shareholder's loan is due to be repaid as to RMB4.80 million (equivalent to approximately HK\$5,520,000) on each of the first, second and third anniversary of the date of its drawdown (i.e. 16 March 2021, 16 March 2022 and 16 March 2023). The shareholder's loan is unsecured, bearing interest at 5% per annum, payable annually in arrears, subject to DIHL's right to extend provided that all outstanding interest shall be paid no later than the third anniversary of the date of drawdown of the loan to which such interest relates. In addition, there are accrued interest and fees of approximately HK\$0.03 million relating to the provision of the financial assistance, which are unsecured, non-interest bearing and have no fixed terms of repayment.

Pursuant to Rule 13.22 of the Listing Rules, a proforma combined statement of financial position of these affiliated companies with financial assistance from the Group and the Group's attributable interest in these affiliated companies as at 31 March 2020 are presented as follows:

	HK\$'000
Combined statement of financial position	
Non-current assets	477,973
Current assets	238,488
Current liabilities	(264,214)
Non-current liabilities	(175,515)
	276,732
The Group's attributable interest	53,684

#### **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

During the year, the following Director is considered to have interests in a business which competes or is likely to compete, either directly or indirectly, with the businesses of the Group, other than those businesses where the Directors were appointed as director to represent the interests of the Company and/or the Group:

Name of Director	Entity whose business is considered to compete or likely to compete with the businesses of the Group	Description of business of the entity which is considered to compete or likely to compete with the businesses of the Group	Nature of interest of the Director in the entity
Mr. Cheng Chi Ming, Brian	NWS Holdings Limited	Investment in waste management business	Director

As the Board is independent of the board of the above entity and none of the above Director can control the Board, the Group is capable of carrying on its businesses independently of, and at arm's length from the businesses of the above entity.

#### **MANAGEMENT CONTRACTS**

No contract concerning the management and administration of the whole or any substantial part of the business of the Company and the Group was entered into or existed during the year.

#### **MAJOR SUPPLIERS AND CUSTOMERS**

The percentages of purchases for the year attributable to the Group's major suppliers are as follows:

-	the largest supplier	15%
_	five largest suppliers in aggregate	37%

The percentages of sales for the year attributable to the Group's major customers are as follows:

-	the largest customer	15%
_	five largest customers in aggregate	54%

None of the Directors, their associates or any Shareholder (which to the knowledge of the Directors owns more than 5% of the Company's share capital) had an interest in these major suppliers or customers.

#### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and known to the Directors, it is confirmed that there is sufficient public float of more than 25% of the Company's issued shares as at the latest practicable date prior to the issue of this report.

#### PERMITTED INDEMNITY PROVISION

A permitted indemnity provision for the benefit of the Directors was in force as of the date of this report and during the financial year ended 31 March 2020. The Company has maintained directors and officers liability insurance for the directors of the Company and its subsidiaries.

#### **EVENTS AFTER THE REPORTING PERIOD**

Except for matters disclosed elsewhere in this Annual Report, the Group had no other events subsequent to the end of the reporting period to disclose.

## REVIEW OF THE AUDITED FINANCIAL STATEMENTS BY AUDIT COMMITTEE

The Audit Committee of the Company, which comprises three independent non-executive Directors and two non-executive Directors with written terms of reference in accordance with the requirements of the Listing Rules, reports to the Board. The Audit Committee has reviewed the audited consolidated financial statements for the year ended 31 March 2020.

#### **AUDITOR**

The consolidated financial statements for the year ended 31 March 2020 have been audited by KPMG, which will retire and, being eligible, offer itself for re-appointment at the 2020 AGM. A resolution for the re-appointment of KPMG as auditor of the Company and authorisation of the Board to fix the auditor's remuneration is to be proposed at the 2020 AGM.

On behalf of the Board

Cheng Chi Ming, Brian

Chairman Hong Kong, 29 June 2020

## CORPORATE GOVERNANCE REPORT

#### **CORPORATE GOVERNANCE**

The Company is committed to maintain a high standard of corporate governance and has adopted the principles and code provisions of the Corporate Governance Code (the "CG Code") set out in Appendix 14 to the Listing Rules. The Company has complied with the code provisions set out in the CG Code throughout the financial year ended 31 March 2020, other than CG Code provision E.1.2.

CG Code provision E.1.2 which requires the chairman of the board to attend the annual general meeting and he should also invite the chairmen of the board committees to attend. The Board Chairman was absent from the Company's annual general meeting held on 27 August 2019 ("2019 AGM") due to an overseas business engagement. All other Directors and the chairmen of the Board committees were present during the 2019 AGM to answer the shareholders' questions regarding the activities of the Company and the Board.

The Company has, in order to strengthen its overall corporate governance and without prejudice to the principles of the CG Code, established various policies focusing, in particular, on risk management, internal communication and internal control mechanisms. These policies, subject to regular review from time to time by the Board of Directors, stipulate for staff compliance the necessary policies and instructions on corporate governance, finance and accounting, human resources and administration. The Company will continue improving its corporate governance that is conducive to the conduct and growth of its business, and reviewing its governance practices to ensure compliance with the regulatory requirements, thereby meeting the expectations of shareholders and investors.

#### **BOARD OF DIRECTORS**

The Board, led by the Chairman of the Company, is responsible for the leadership and control of the Company and overseeing the Group's overall businesses, performance, strategic decisions, corporate governance, internal control and risk management functions, and corporate social responsibility policy. The Board has delegated, by way of clear direction and remit, to the senior management of the Company the authority and responsibility for the day-to-day management and operation of the Group. In addition, the Board has established Board committees and delegated to these committees various responsibilities as set out in their respective terms of reference.

The Board reserved its decision for all major matters of the Company, including approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information (including but not limited to annual and interim results), appointment of directors, dividend policy and other significant financial and operational matters.

## **CORPORATE GOVERNANCE REPORT**

The Board delegated a schedule of responsibilities to the senior management of the Company. These responsibilities include implementing decisions of the Board, directing and coordinating day-to-day operation and management of the Group in accordance with the management strategies and plans approved by the Board, formulating and monitoring the operational and production plans, budgets, and control systems.

For effective leadership and control, the Board regularly reviews reports and updates from the senior management of the Company on the progress of the approved strategies, plans, budget and control systems, and receives recommendations and advice from various Board committees in respect of the delegated governance matters.

The Board currently comprises nine directors, including two executive Directors, four non-executive Directors and three independent non-executive Directors as follows:

#### **Executive Directors**

Mr. Lam King Sang

Mr. Tam Sui Kin, Chris

#### **Non-executive Directors**

Mr. Cheng Chi Ming, Brian (Chairman)

Mr. Tsang On Yip, Patrick

Mr. Lau Sai Cheong

Mr. Lee Chi Hin, Jacob

#### **Independent Non-executive Directors**

Mr. Chow Shiu Wing, Joseph

Mr. Wong Man Chung, Francis

Mr. Chan Ting Bond, Michael

## CORPORATE GOVERNANCE REPORT

#### **BOARD COMPOSITION**

The following chart illustrates the current structure and membership of the Board as well as the standing Board committees:

		Board Committees				
Directors	Executive Committee	Audit Committee	Remuneration Committee	Nomination Committee		
Mr. Lam King Sang	Chairman					
Mr. Tam Sui Kin, Chris	Member					
Mr. Cheng Chi Ming, Brian		Member				
Mr. Tsang On Yip, Patrick		Member	Member	Member		
Mr. Lau Sai Cheong				Member		
Mr. Lee Chi Hin, Jacob			Member			
Mr. Chow Shiu Wing, Joseph		Member	Member	Chairman		
Mr. Wong Man Chung, Francis		Chairman	Member	Member		
Mr. Chan Ting Bond, Michael		Member	Chairman	Member		

#### **Chairman and Chief Executive Officer**

The positions of the Chairman and the Chief Executive Officer are currently held by separate individuals for the purpose of ensuring an effective segregation of duties and a balance of power and authority, and they are Mr. Cheng Chi Ming, Brian and Mr. Lam King Sang respectively.

The roles of the Chairman and Chief Executive Officer are as follows:

- The Chairman provides leadership and is responsible for the effective functioning and leadership, with good corporate governance practices and procedures.
- The Chief Executive Officer is responsible for administering and managing the Group's business and internal controls, including the implementation of major strategies and initiatives decreed and delegated by the Board.

#### Non-executive Directors and Independent Non-executive Directors

Each of the non-executive Directors and the independent non-executive Directors possesses different business experience, knowledge and professional background. The Board has met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors, representing at least one-third of the Board with at least one of them possessing appropriate professional qualifications or accounting or related financial management expertise.

The Board has received a written annual confirmation of independence from each existing independent non-executive Director. The Nomination Committee has reviewed and assessed the annual confirmation of each independent non-executive Director based on the independence criteria as set out in Rule 3.13 of the Listing Rules and formed the view that all of them remain independent.

Independent non-executive Directors are invited to serve as the chairmen and majority members on the Audit Committee, the Remuneration Committee and the Nomination Committee. Through participation in Board meetings, providing valuable perspectives to the Board discussions, taking the lead in managing issues involving potential conflict of interests and serving on various Board committees, all independent non-executive Directors are contributory to the effective running of the Company. Independent non-executive Directors have also confirmed that they are able to make sufficient time available to discharge their duties and responsibilities for the benefit of the Company. The Chairman at least annually holds meetings with the independent non-executive Directors without the presence of other Directors.

The list of Directors (by category) is set out above and disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time. The independent non-executive Directors are expressly identified in all corporate communications pursuant to the Listing Rules.

The biographical details of the existing Directors and the relationships among the members of the Board are disclosed under the section headed "Directors and Senior Management" in this Annual Report.

### DIRECTORS' APPOINTMENT AND DIRECTORS' RE-ELECTION

During the year ended 31 March 2020, each of the executive Directors, non-executive Directors and independent non-executive Directors was engaged for a term of three years commencing from their respective dates of appointment, and was subject to retirement by rotation and re-election pursuant to the Articles of Association.

According to the Articles of Association, at each annual general meeting one-third of the Directors for the time being, or, if their number is not 3 or a multiple of 3, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every 3 years. Besides, any new Director appointed by the Board to fill a casual vacancy shall submit himself/herself for re-election by Shareholders at the first general meeting of the Company after his/her appointment, and any new Director so appointed by the Board as an addition to the Board shall submit himself/herself for re-election by Shareholders at the next annual general meeting.

In accordance with Article 108 of the Articles of Association and in compliance with the Corporate Governance Code as set out in Appendix 14 to the Listing Rules, Messrs. Tam Sui Kin, Chris, Tsang On Yip, Patrick and Chow Shiu Wing, Joseph shall retire from their office as Director by rotation and, being eligible, offer themselves for re-election at the 2020 AGM. The Company's circular, sent together with this Annual Report, contains detailed information of the above retiring and re-electing Directors pursuant to the Listing Rules.

The procedures and process of appointment, re-election and removal of directors are laid down in the Articles of Association and governed by the Nomination Policy of the Company. The Nomination Committee is responsible for reviewing Board composition, developing and formulating procedures for nomination and appointment of directors, and assessing the independence of independent non-executive directors. Details of the Nomination Committee and its work performed are set out in the "Nomination Committee" section below.

### **DIRECTORS' ATTENDANCE RECORDS AT MEETING**

The attendance of each Director at the Board meetings, certain committee meetings and general meeting during the year is as follows:

<u> </u>	Attended/Eligible to attend							
		Executive	Audit	Remuneration	Nomination	Annual		
	Board	Committee	Committee	Committee	Committee	General		
	Meetings	Meetings	Meetings	Meeting	Meeting	Meeting		
<b>Executive Directors</b>								
Mr. Lam King Sang	4/4	12/12	0/0	0/0	0/0	1/1		
Mr. Tam Sui Kin, Chris	4/4	12/12	0/0	0/0	0/0	1/1		
Non-executive Directors								
Mr. Cheng Chi Ming, Brian	2/4	0/0	1/3	0/0	0/0	0/1		
Mr. Tsang On Yip, Patrick	2/4	0/0	3/3	1/1	1/1	1/1		
Mr. Lau Sai Cheong	4/4	0/0	0/0	0/0	1/1	1/1		
Mr. Lee Chi Hin, Jacob	4/4	0/0	0/0	1/1	0/0	1/1		
Independent Non-executive Directors								
Mr. Chow Shiu Wing, Joseph	3/4	0/0	3/3	1/1	1/1	1/1		
Mr. Wong Man Chung, Francis	4/4	0/0	3/3	1/1	1/1	1/1		
Mr. Chan Ting Bond, Michael	4/4	0/0	2/3	1/1	1/1	1/1		

### **BOARD COMMITTEES**

For the year ended 31 March 2020, the Board had four standing Board committees, namely, Executive Committee, Audit Committee, Remuneration Committee and Nomination Committee to oversee particular aspects of the Company's affairs. All Board committees were established with defined terms of reference. The updated terms of reference of the Audit Committee, Remuneration Committee and Nomination Committee are available on the websites of the Company and the Stock Exchange. All Board committees report to the Board on their decisions and give advice and recommendations to the Board relating to specific matters under the defined terms of reference.

The practices, procedures and arrangements in conducting the meetings of Board committees are in line with those of the Board meetings.

All Board committees are provided with sufficient resources to discharge their duties and are at liberty to seek independent professional advice as they see fit at the Company's expense.

All Directors and Board committee members are allowed to include matters in the agenda of the regular Board meetings and Board committees meetings.

During the year, the minutes of the Board and Board committee meetings were kept by the Company Secretary which are available for inspection by the relevant Directors. The minutes of the Board and Board committee meetings recorded sufficient details of matters considered and decisions reached. The draft and final version of the minutes were sent to all relevant Directors for comments and execution within a reasonable time after the Board and Board committee meetings.

### **EXECUTIVE COMMITTEE**

The Executive Committee is composed of two executive Directors with Mr. Lam King Sang acting as its chairman. The Executive Committee operates as a general management committee under the direct authority of the Board to increase the efficiency for the business decisions. It monitors the execution of the Company's strategic plans and operations by all business units and decides on matters relating to the management and day-to-day operations of the Group.

### **AUDIT COMMITTEE**

The Audit Committee comprises five members, namely, Mr. Wong Man Chung, Francis, Mr. Chow Shiu Wing, Joseph and Mr. Chan Ting Bond, Michael, being independent non-executive Directors, and Mr. Cheng Chi Ming, Brian and Mr. Tsang On Yip, Patrick, being non-executive Directors. Mr. Wong Man Chung, Francis who possesses relevant accounting and financial management expertise is the chairman of the Audit Committee. Mr. Wong is a Certified Public Accountant (Practising) and has over 30 years of experience in auditing, taxation, corporate internal control and governance, acquisition and financial advisory.

The principal duties of the Audit Committee are to (i) review the financial statements and reports and consider any significant or unusual items raised by the management responsible for the accounting and financial reporting function or external auditor before submission to the Board; (ii) review the relationship with the external auditor by making reference to the audit plan and work performed by the auditor, their fees and terms of engagement, and by making recommendations to the Board on the appointment, re-appointment and removal of external auditor; and (iii) review the adequacy and effectiveness of the Company's financial reporting system, risk management and internal control systems and associated control procedures.

The Audit Committee is also responsible for performing the following corporate governance duties:

- a. to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- b. to review and monitor the training and continuous professional development of directors and senior management of the Company;
- c. to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- d. to develop, review and monitor the code of conduct and compliance manuals (if any) applicable to employees and directors of the Company; and
- e. to review the Company's compliance with the CG Code as set out in Appendix 14 of the Listing Rules and disclosure in the corporate governance report in the annual report of the Company.

During the year ended 31 March 2020, the Audit Committee has performed the following major tasks:

- Review and discussion of the annual financial statements, annual results announcement, annual report, the related accounting principles and practices adopted by the Group and the relevant audit findings;
- Review and discussion of the interim financial report, interim results announcement, interim report and the related accounting principles and practices adopted by the Group;
- Review of the scope of external audit work, audit plan, auditor's fees and terms of engagement;
- Review and approval of KPMG's confirmation of independence, its reports to the Audit Committee, and recommendation to the Board for the appointment of the external auditor;
- Consideration of the engagement of internal audit services, with a recommendation to the Board for approval;

- Review and discussion of the internal audit plan and the internal audit reports of the Group;
- Review and assessment of the adequacy and effectiveness of the risk management and internal control systems of the Group and the associated action plans; and
- Review of the corporate governance practices of the Group.

During the year, the Audit Committee held two private meetings with the external auditor without the presence of any executive Directors or the management of the Company.

All issues raised by the Audit Committee are addressed and dealt with by the relevant members of the management team, and the work, findings and recommendations of the Audit Committee are reported to the Board. During the year ended 31 March 2020, there was no disagreement between the Board and the Audit Committee, and there was no issue of significant importance requiring disclosure in this Annual Report under the Listing Rules.

The Company has adopted a whistle blowing policy for its employees, customers, suppliers and other stakeholders through which to raise concerns about any suspected misconduct or malpractice within the Company. The Audit Committee is responsible for monitoring and reviewing the policy and recommendations for action resulting from the investigation into any such complaints.

### **REMUNERATION COMMITTEE**

The Remuneration Committee comprises five members, namely, Mr. Chan Ting Bond, Michael, Mr. Chow Shiu Wing, Joseph and Mr. Wong Man Chung, Francis, being independent non-executive Directors, Mr. Tsang On Yip, Patrick and Mr. Lee Chi Hin, Jacob, being non-executive Directors. Mr. Chan Ting Bond, Michael is the chairman of the Remuneration Committee.

The principal duties of the Remuneration Committee are to (i) make recommendations to the Board on the Company's policy and structure for all remuneration of Directors and senior management of the Company and the establishment of a formal and transparent procedure for developing policy on such remuneration; (ii) make recommendations on the remuneration packages of executive Directors and senior management; and (iii) review and approve performance-based remuneration by making reference to corporate goals and objectives handed down by the Board from time to time.

Human Resources Department is responsible for collection and administration of the human resources data and making recommendations to the Remuneration Committee for consideration.

Details of the remuneration of each Director for the year ended 31 March 2020 are set out in note 10a to the financial statements contained in this Annual Report.

During the year ended 31 March 2020, the Remuneration Committee performed the following tasks:

- Review and discussion of the remuneration policy and structure of Directors and senior management of the Company;
- Review and recommendation to the Board in respect of the emoluments including discretionary and performance bonus to the executive Directors and senior management of the Company;
- Review of the Director's fees of the Board members:
- Recommendation of an adjustment to the Director's fees in line with the prevailing market conditions;
- Recommendation of the remuneration package of an executive Director on renewal of his service agreement;
- Recommendation of the Director's fees of non-executive and independent non-executive Directors on renewal of their appointments; and
- Review of the terms of reference of the Remuneration Committee.

### **NOMINATION COMMITTEE**

The Company established the Nomination Committee in accordance with the provisions set out in CG Code. The Nomination Committee comprises five members, Mr. Chow Shiu Wing, Joseph, Mr. Wong Man Chung, Francis and Mr. Chan Ting Bond, Michael, being the independent non-executive Directors, Mr. Tsang On Yip, Patrick and Mr. Lau Sai Cheong, being non-executive Directors. Mr. Chow Shiu Wing, Joseph is the chairman of the Nomination Committee.

The principal duties of the Nomination Committee are to (i) review the Board composition; (ii) develop and formulate relevant procedures for the nomination and appointment of Directors; (iii) identify qualified individuals to become members of the Board; (iv) monitor the appointment and succession planning of Directors; and (v) assess the independence of independent non-executive Directors.

During the year ended 31 March 2020, the Nomination Committee has performed the following works:

- Review and discussion of the existing structure, size, diversity and composition of the Board and
  its committees taking into account the nomination policy and the Board diversity policy, with a
  recommendation to the Board for approval;
- Monitoring the implementation of the Board diversity policy and the measurable objectives for achieving Board diversity;

- Recommendation to the Board in respect of the proposed re-election of the retiring Directors at the annual general meeting of the Company;
- Recommendation of the renewal of the letter of appointments of non-executive and independent nonexecutive Directors and the service agreement of an executive Director on maturity;
- Review and assessment of the independence of the independent non-executive Directors upon appointment and annually; and
- Review of the terms of reference of the Nomination Committee.

#### **Nomination Policy**

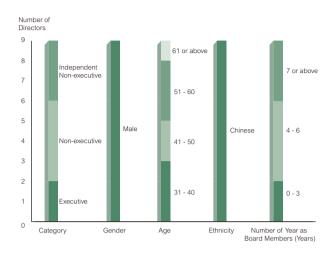
The Company has the policy for appointment and re-appointment of directors to ensure the Board has a balance of skills, experience and diversity of perspectives appropriate to the Company's business. In assessing the suitability of a candidate for directorship, the Nomination Committee will consider, among other things, the candidate's qualifications, experience, skills, qualities, characters, the potential contribution the candidates can bring to the Company, the ability to devote sufficient time and attention to the Board, and the factors set out in the Board diversity policy. In the case of the appointment or re-appointment of independent non-executive Directors, the Nomination Committee will assess the independence of the appointees having regard to the criteria set out in the relevant Listing Rules.

The Nomination Committee will evaluate each proposed new appointment or re-appointment of a Director against the above criteria before making a recommendation to the Board for consideration and, as the case may be, approval. The Nomination Committee will make recommendations as appropriate to the Board with respect to election and re-election of Directors by the shareholders of the Company at general meetings. Where the shareholders of the Company are required to vote on electing or re-electing a Director, the circular to the shareholders of the Company accompanying the notice of the relevant general meeting will contain information on such Director as required under the Listing Rules and the Board's recommendation.

### **Board Diversity Policy**

The Board recognises the benefits of diversity of its members, and its Nomination Committee is therefore entrusted with the responsibility for identifying and recommending to the Board for endorsement suitably qualified individuals regardless of gender, age, and ethnicity to become members of the Board. As can be seen, the incumbents of the Board (including the executive Directors, non-executive Directors and independent non-executive Directors) are taken on strength by reference to their respective qualifications, experiences, skills, qualities, and characters that satisfy the requirements under Listing Rules 3.08 and 3.09. The Nomination Committee will continue to carry out its responsibility to nominate diverse talents to the Board to maintain a balance of skills, experience and diversity of perspectives and Board refreshment for the long-term good of the Company.

### **Board Composition**



## **DIRECTORS' TRAINING**

All the Directors received an induction on appointment to ensure appropriate understanding of the business and operation of the Group, and full awareness of director responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

The existing Directors were updated with changes in any legal and regulatory developments, and changes in business and market dynamics to facilitate the discharge of their responsibilities. From time to time, professional briefings by the relevant subject matter experts were arranged for the Directors through which to refresh their knowledge and skills. Trainings received by each of the current Directors during the year from 1 April 2019 to 31 March 2020 are summarised as follows:

	Areas of Training					
Name of Directors	Corporate strategy and business	Law and regulatory compliance	Directors' duties/ ESG practices			
Executive Directors						
Mr. Lam King Sang	✓		✓	1		
Mr. Tam Sui Kin, Chris	✓	1	✓	✓		
Non-executive Directors						
Mr. Cheng Chi Ming, Brian	✓	1	✓	✓		
Mr. Tsang On Yip, Patrick	✓	1	✓	✓		
Mr. Lau Sai Cheong	✓		✓	✓		
Mr. Lee Chi Hin, Jacob	✓	✓	✓	✓		
Independent Non-executive Directors						
Mr. Chow Shiu Wing, Joseph	✓	✓				
Mr. Wong Man Chung, Francis	✓	1	✓	✓		
Mr. Chan Ting Bond, Michael	✓		✓			

### **DIRECTORS' AND OFFICERS' LIABILITY INSURANCE AND INDEMNITY**

The Company has arranged appropriate liability insurance for Directors and officers covering the costs, losses, expenses and liabilities arising from the performance of their duties. The insurance policy covers legal action against its Directors and officers to comply with the requirement of the CG Code. During the year, no claim was made against any of the Directors and officers of the Company.

## **COMPANY SECRETARY**

The company secretary is a full-time employee of the Company. She reports to the Chairman and is responsible for advising the Board on governance matters. All Directors have access to the advice and services of the company secretary.

According to the requirements of Rule 3.29 of the Listing Rules, the company secretary has taken not less than 15 hours of relevant professional training during the financial year ended 31 March 2020.

### MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules as its own code for dealing in securities of the Company by the Directors. Following specific enquiries by the Company, all Directors have confirmed that they have complied with the Model Code throughout the year ended 31 March 2020.

# COMPLIANCE WITH WRITTEN GUIDELINES FOR SECURITIES TRANSACTIONS BY THE RELEVANT EMPLOYEES OF THE COMPANY

The Company has also adopted Code for Securities Transactions by Relevant Employees (the "Own Code") on no less exacting terms than the Model Code for governing securities transactions by employees who are likely to be in possession of inside information of the Company or its securities. No incident of non-compliance of the Own Code by any relevant employee was noted by the Company during the year ended 31 March 2020.

# DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING IN RESPECT OF THE FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities, with the support from the Finance and Accounting Department, to prepare the financial statements of the Group for the year ended 31 March 2020 in accordance with statutory requirements and applicable accounting standards. The auditor of the Group acknowledges the reporting responsibilities in the auditor's report on the financial statements for the year ended 31 March 2020.

The Directors, having made appropriate enquiries, are not aware of any material uncertainties relating to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. Accordingly, the Directors have prepared the consolidated financial statements on a going concern basis.

The Directors are aware of the requirements under the applicable Listing Rules and statutory regulations with regard to the timely and proper disclosure of inside information, announcements and financial disclosures and authorised their publication as and when required.

### **EXTERNAL AUDIT AND AUDITOR'S REMUNERATION**

The Company's external auditor, KPMG, performed independent audit on the Group's consolidated financial statements for the year ended 31 March 2020. The Audit Committee has unrestricted access to external auditor and the latter reports to the Audit Committee on any significant weaknesses identified in the internal control system during the course of audit.

Prior to the commencement of the audit of the Company, the Audit Committee would receive written confirmation from the external auditor on its independence and objectivity as required by the Hong Kong Institute of Certified Public Accountants.

A total remuneration of HK\$2,010,000 and HK\$1,557,000 was paid/is payable to KPMG for their annual audit and non-audit services respectively by the Company during the year. The non-audit services mainly consist of review of the interim report, taxation and consultancy services.

### **RISK MANAGEMENT AND INTERNAL CONTROL**

#### Role of the Board

The Board acknowledges its responsibility to evaluate and determine the nature and extent of the risks that it is willing to accept in pursuit of its strategic and business objectives. It reviews and monitors the effectiveness of the risk management and the internal control systems of the Group particularly in respect of financial, operational and compliance controls on an ongoing basis to safeguard the investments of Shareholders and assets of the Group. Such review, conducted at least annually, includes evaluating the Group's ability to respond to changes in business and external environment, the quality of management's ongoing monitoring of risks, the extent and frequency of monitoring results communication to the Board, and the effectiveness of the Group's process over financial reporting and its compliance of the Listing Rule.

The risk management and internal control systems are designed to manage rather than eliminate risks of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss.

The Board assesses, through the Audit Committee and the internal audit function, the effectiveness of the Group's risk management and internal control systems and also considers the adequacy of resources, qualifications and experience of the accounting, internal audit and financial reporting functions of its staff and their training.

### **Risk Management**

The Board is responsible for determining the Group's risk level and risk appetite and overseeing the Group's risk management strategies. Risk management is integrated into the day-to-day operation of the Group and is a continuous process carried out at all levels of the Group.

The risk management process of the Group involves risk identification, risk assessment and risk-countering. The methodology adopted in risk identification and assessment process includes top-down and bottom-up approaches. The top-down approach involves identification of major strategic risks that will prevent the Group from achieving its strategic objectives. In terms of risk review and reporting, each core business is required to formally identify and report the principal current and emerging risks from macro environment, whilst the top management provides input after taking a holistic assessment of all risks arising from the growth of business scale, extent, complexity and constantly changing business environment. At functional level, a bottom-up approach with involvement of all key business units is adopted to identify operational risks in daily operations. Management maintains an open and effective communication channel to enable the timely reporting of material risk and adequate supervision of risk mitigation.

Adopting both qualitative and quantitative risk management methodologies, risks which may impede the achievement of business objectives are evaluated from dimensions of likelihood of their occurrence and severity of potential consequences on the business. The analyses of existing and emerging risks form a basis for determining how the risks should be managed and mitigated. These risks mainly fall under the five major categories of strategic risks, operational risks, market risks, financial risks and legal risks.

The identified risks are prioritised by comparing the result of the risk assessment, and risk management strategies and internal control processes are determined to prevent, avoid or mitigate the risks. Moreover, staff members are encouraged to report problems of operations and monitoring to identify non-compliance with the corporate policies, standards, practices and procedures.

### **Internal Controls**

To assure achievement of the Company's governance objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws and regulations, various policies and guidelines, with particular emphasis on communications, risk management and controls, are implemented under the auspices of the Board of Directors for company-wide compliance. Subject to periodical review and regular monitoring, these policies and guidelines are procedural means by which the Company resources are directed, monitored, and measured. The Company has also established internal procedures and controls for the handling and dissemination of inside information in order to regulate its information disclosure. Such procedures and controls are applicable to all staff members who can access to any inside information and they are required to uphold the confidentiality of such information. More importantly, through the additional efforts of outsourced internal auditor and external auditor and that of the Audit Committee the effectiveness of internal control is further measured for improvement.

### **Internal Audit**

The internal audit function carries out independent appraisal as to the existence, adequacy and effectiveness of the risk management activities and internal control systems in the Group's business operations. It also provides proactive supports to the business units in their risk management and control process, and promotes the deployment of continuous audits to provide effective independent evaluation.

Adopting a risk assessment methodology, the internal audit function implements its annual audit plan which is reviewed by the Audit Committee to identify key business and operational risks, formulate an impartial opinion on the systems, recommend improvements and monitor corrective or remedial measures to minimize risk exposure. The internal audit function also works with management to establish action plans to address identified control weaknesses within a reasonable period. Ad hoc reviews on operations may be arranged on top of the pre-set annual plan in order to ensure the internal procedures and controls are being adhered to at all times. Post-audit reviews are performed to ensure all identified control weaknesses have been satisfactorily remediated. The internal audit function reports directly to the Audit Committee on all major findings, corrective actions and responses from management on a quarterly basis.

The scope of work performed by the internal audit function includes financial and operational reviews, laws and regulations compliance reviews, and recurring and unscheduled audits. For financial audit, the internal audit function reviews and assesses the accuracy and efficiency of the Group's financial activities and financial information as well as the management of the Group's capital and assets. For operational review, the internal audit function assesses the design and operating effectiveness of the internal control system in business operations. The compliance review focuses on reviewing and evaluating the Group's adherence to regulatory guidelines, procedures, and laws and regulations. During the financial year, the internal audit function conducted reviews covering: (i) the internal control over sales, procurement, cash and bank, general expenses, fixed asset, inventory, human resources and payroll of the recovered paper and materials business; (ii) the I.T. general controls, especially the design of customer relationship management system, of confidential material destruction services business; (iii) the internal control system relating to the warehouse process of confidential material destruction services business; (iv) the internal control over the ongoing monitoring of different types of contracts of the Group; and (v) the assessment of the Group's financial close process. No significant issue was noted which would have a material impact on the Group.

The Board is of the view that the risk management and internal control systems of the Group for the financial year ended 31 March 2020 was efficient and adequate, and was in compliance with the risk management and internal control provisions under the Corporate Governance Code.

### **DIVIDEND POLICY**

The Board has adopted a dividend policy, setting out the guidelines for determining whether dividends are to be declared and paid, and the level of profits to be distributed to the shareholders of the Company. It is the policy of the Company, in considering the payment of dividends, to allow shareholders of the Company to participate in the Company's profits whilst retaining adequate reserves to meet the working capital requirements and to finance the future growth of the Group.

The Board will consider the following factors before declaring or recommending dividends:

- a. the actual and expected financial performance of the Group;
- b. the retained earnings and distributable reserves of the Company;
- c. the current and future operations, liquidity position and capital requirements of the Group;
- d. the Group's business strategies, including future cash commitments and investment needs to sustain the long-term growth of the Group;
- e. return on equity and any relevant financial covenants;
- f. economic conditions and other internal or external factors that may have an impact on the Group's business, financial performance and position; and
- g. any other factors that the Board deems appropriate.

The Board will review the dividend policy as appropriate to ensure its effectiveness.

### SHAREHOLDERS' RIGHTS

### Procedures for making proposals/moving a resolution at the annual general meeting ("AGM")

- The Company holds a general meeting as its AGM every year.
- The next AGM will be held on Thursday, 27 August 2020 (the "2020 AGM"). Details of the 2020 AGM are set out in the notice of the 2020 AGM which constitutes part of the circular to shareholders sent together with this Annual Report. Notice of the 2020 AGM and proxy form are also available on the Company website.
- There are no provisions allowing shareholders of the Company (the "Shareholders") to make proposals or move resolutions at the AGM under the Memorandum and Articles of Association of the Company (the "M&A"), or the laws of the Cayman Islands. Shareholders who wish to make proposals or move a resolution may, however, convene an extraordinary general meeting (the "EGM") by following the procedures below.

# Procedures for shareholders to convene an EGM (including making proposals/moving a resolution at the EGM)

- Any one or more shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company (the "Eligible Shareholder(s)") shall at all times have the right, by written requisition to the Board or the Company Secretary, to require an EGM to be called by the Board for the transaction of any business specified in such requisition, including making proposals or moving a resolution at the EGM.
- Eligible Shareholders who wish to convene an EGM for the purpose of making proposals or moving a resolution at the EGM must deposit a written requisition (the "Requisition") signed by the Eligible Shareholder(s) concerned to the principal place of business of the Company in Hong Kong at Integrated Waste Solutions Building, 8 Chun Cheong Street, Tseung Kwan O Industrial Estate, New Territories, Hong Kong, for the attention of the Company Secretary.
- The Requisition must state clearly the name and the contact information of the Eligible Shareholder(s) concerned, the reason(s) to convene an EGM, the agenda proposed to be included the details of the business(es) proposed to be transacted in the EGM, signed by the Eligible Shareholder(s) concerned. The Eligible Shareholder(s) must prove his/her/their shareholding in the Company to the satisfaction of the Company.
- The Company will check the Requisition and the identity and the shareholding of the Eligible Shareholder will be verified with the Company's Hong Kong branch share registrar. If the Requisition is found to be proper and in order, the Company Secretary will ask the Board to convene an EGM within 2 months and/or include the proposal or the resolution proposed by the Eligible Shareholder at the EGM after the deposit of the Requisition. On the contrary, if the Requisition has been verified as not in order, the Eligible Shareholder(s) concerned will be advised of this outcome and accordingly, the Board will not call for an EGM and/or include the proposal or the resolution proposed by the Eligible Shareholder at the EGM.
- If within 21 days of the deposit of the Requisition, the Board fails to proceed to convene such EGM, the Eligible Shareholder(s) himself/herself/themselves may do so in accordance with the M&A, and all reasonable expenses incurred by the Eligible Shareholder(s) concerned as a result of the failure of the Board shall be reimbursed to the Eligible Shareholder(s) concerned by the Company.

#### **Enquiries to the Board**

Enquiries may be put to the Board at the principal place of business of the Company at Integrated Waste Solutions Building, 8 Chun Cheong Street, Tseung Kwan O Industrial Estate, New Territories, Hong Kong or by email to info@iwsgh.com.

### **INVESTOR RELATIONS**

The Board believes that effective communication with Shareholders and the investment community is essential to enhance investor relations and understanding of the Group's business performance and strategies. The Company also recognises the importance of transparency and timely disclosure of corporate information, which would enable Shareholders and investors to make their best investment decisions. The Company has maintained a website at www.iwsgh.com as a communication platform to keep Shareholders and investors, abreast of the information and updates on the Group's business developments and operations, financial information, announcements and circulars, notices of general meetings, and other information are available for public access. Shareholders and investors may write directly to the Company's principal place of business in Hong Kong for any enquiries.

The Board considers that the general meetings of the Company can serve to provide an important channel for Shareholders to exchange views with the Board. The chairman of the Board as well as the chairmen and/or other members of the Board Committees are normally available to answer any questions raised by the Shareholders.

The Company continues to enhance communication and relationship with its investors. Designated senior management of the Company maintains dialogue with institutional investors and analysts to keep them informed of the Group's development.

The Company's amended and restated memorandum and articles of association are available on the Company's website as well as the designated website of the Stock Exchange. During the year ended 31 March 2020, there was no alteration to the Company's constitutional documents.



Independent auditor's report to the shareholders of Integrated Waste Solutions Group Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

### **Opinion**

We have audited the consolidated financial statements of Integrated Waste Solutions Group Holdings Limited ("the Company") and its subsidiaries (together "the Group") set out on pages 57 to 135, which comprise the consolidated statement of financial position as at 31 March 2020, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2020 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") issued by the International Accounting Standards Board ("IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing ("ISAs") issued by the International Auditing and Assurance Standards Board ("IAASB"). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* ("IESBA Code") together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Cayman Islands, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Key audit matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## **Key audit matters (continued)**

Assessment of impairment of property, plant and equipment ("PP&E") and right-of-use ("ROU") assets

Refer to note 12 to the financial statements and the accounting policies on pages 79 to 80.

### The Key Audit Matter

As at 31 March 2020, the carrying values of the Group's PP&E and ROU assets amounted to HK\$642.013.000.

In view of the losses incurred by the Group over the past few years and the significant difference between the Group's market capitalisation and its net asset value as reflected in the consolidated financial statements as at 31 March 2020, management considered that indicators of impairment of the Group's PP&E and ROU assets existed at the reporting date.

Assets were allocated to three cash-generating units ("CGUs"), which comprised (i) the recovered paper and materials business, (ii) the recycled plastic pellets business and (iii) the confidential materials destruction services business, for the purpose of assessing impairment.

Management performed impairment assessments of the Group's PP&E and ROU assets by comparing the carrying values of each identified CGU to which PP&E and ROU assets was allocated with the respective value-in-use or fair value less costs of disposal, whichever was higher, to determine whether the impairment recognised in prior years should be reversed or whether additional impairment was required.

#### How the matter was addressed in our audit

Our audit procedures to assess the impairment of PP&E and ROU assets included the following:

- evaluating management's process and procedures for the identification of indicators of impairment of the Group's PP&E and ROU assets;
- evaluating the methodology adopted by management in the preparation of the discounted cash flow forecasts and management's identification of CGUs and the amounts of PP&E and ROU assets allocated to each CGU with reference to the requirements of the prevailing accounting standards;
- challenging the key estimates and assumptions adopted in the discounted cash flow forecasts which included, future revenue, future cost of sales and services and other operating expenses and the prevailing inflation rate, by comparing relevant data with the financial budgets which were approved by the Board of Directors and our knowledge of the business of the Group;

## **Key audit matters (continued)**

Assessment of impairment of property, plant and equipment ("PP&E") and right-of-use ("ROU") assets

Refer to note 12 to the financial statements and the accounting policies on pages 79 to 80.

### The Key Audit Matter

The estimation of value-in-use requires management to exercise significant judgement in preparing discounted cash flow forecasts, particularly in estimating the future revenue, future cost of sales and services and other operating expenses and the discount rates applied all of which can be inherently uncertain.

Management engaged an independent firm of surveyors ("surveyors") to assist in the estimation of the fair values of land and buildings as at 31 March 2020. The estimation of fair value less costs of disposal of the Group's land and buildings involves the exercise of significant judgement in respect of the assumptions applied in the valuation of the Group's land and buildings, particularly in estimating the building costs applied in determining the surrender value of the Group's land and buildings under the land lease agreement.

#### How the matter was addressed in our audit

- comparing the forecast revenue and forecast cost of sales and services and other operating expenses included in discounted cash flow forecasts prepared in the prior year with the current year's performance of the relevant CGUs to assess how accurate the prior year's discounted cash flow forecasts were and making enquiries of management as to the reasons for any significant variations identified;
- engaging our internal valuation specialists to assess whether the discount rates applied in the discounted cash flow forecasts were within the range adopted by other companies in the same industry and/or comparable to external market data;
- performing sensitivity analyses of the key assumptions, including the discount rates, adopted in the discounted cash flow forecasts prepared by management and assessing the impact of changes in the key assumptions on the conclusions reached in the impairment assessments and whether there were any indicators of management bias;

## **Key audit matters (continued)**

Assessment of impairment of property, plant and equipment ("PP&E") and right-of-use ("ROU") assets

Refer to note 12 to the financial statements and the accounting policies on pages 79 to 80.

### The Key Audit Matter

We identified assessing impairment of PP&E and ROU assets as a key audit matter because of the significant judgement and estimation required to be exercised, particularly in respect of estimating future revenue, future cost of sales and services and other operating expenses, the discount rates applied and building costs and also because of the selection of these assumptions could be subject to management bias.

#### How the matter was addressed in our audit

- obtaining and inspecting the valuation report prepared by the surveyors on which directors' assessment of the fair value less costs of disposal of the Group's land and buildings was based;
- evaluating the surveyors' independence, experience, competence, capability and objectivity;
- engaging our internal valuation specialists to assist us in evaluating the methodology adopted by the surveyors in their valuation and in comparing the major assumptions applied by the surveyors in the assessment of the fair value less costs of disposal of the Group's land and buildings, particularly in estimating the building costs applied in determining the surrender value of the Group's land and buildings under the land lease agreement, with available market data; and
- considering the Group's disclosures in the consolidated financial statements in respect of impairment testing including the key assumptions, with reference to the requirements of the prevailing accounting standards.

# Information other than the consolidated financial statements and auditor's report thereon

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of the directors for the consolidated financial statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

# Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lee Ka Nang, Simon.

#### **KPMG**

Certified Public Accountants
8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

29 June 2020

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

for the year ended 31 March 2020 (Expressed in Hong Kong dollars)

		2020	2019
			(Note)
	Note	\$'000	\$'000
Revenue	5	104,295	196,340
Cost of sales and services		(85,084)	(154,338)
Gross profit		19,211	42,002
Other revenue	6	9,904	2,377
Other net loss	7	(942)	(3,349)
Selling and distribution expenses		(22,827)	(26,914)
Administrative and other operating expenses		(73,936)	(71,151)
Impairment loss of property, plant and equipment	12	(16,866)	(3,276)
			_
Operating loss		(85,456)	(60,311)
Finance income	8(b)	8,127	8,382
Finance cost	8(c)	(189)	_
Share of profit of an associate	14(d)	389	_
Share of (loss)/profit of joint ventures	15(d)	(460)	170
Loss before taxation	8	(77,589)	(51,759)
Income tax credit	9(a)	-	235
Loss for the year		(77,589)	(51,524)
		· · · · · · · · ·	
Basic and diluted loss per share	11	(1.6) cents	(1.1) cents
Loss for the year		(77,589)	(51,524)
Other comprehensive income for the year (after tax):			
Item that may be reclassified subsequently to profit or loss			
Exchange difference on translation of financial statements of:			
<ul> <li>a joint venture and an associate operating outside Hong Ko</li> </ul>	ong	12	_
	<u> </u>		
Other comprehensive income for the year		12	_
Total comprehensive income for the year		(77 577)	(E1 E01)
Total comprehensive income for the year		(77,577)	(51,524)

Note: The Group has initially applied IFRS 16 at 1 April 2019 using the modified retrospective approach. Under this approach, the comparative information is not restated. See note 2(c).

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2020 (Expressed in Hong Kong dollars)

		2020	2019
			(Note)
	Note	\$'000	\$'000
Non-current assets			
Property, plant and equipment	12	610,279	659,169
Right-of-use assets	12	31,734	-
Land use rights	13	-	30,802
Interests in an associate	14	80,429	-
Interests in joint ventures	15	3,795	39,075
Deposits and prepayments	18	-	14
		726,237	729,060
Current assets			
Inventories	16	2,012	5,341
Trade and bills receivables	17	6,980	24,233
Other receivables, deposits and prepayments	18	14,056	15,112
Amount due from an associate	14(c)	5,556	_
Amounts due from joint ventures	15(c)	38,278	33,683
Amount due from a related company	27(c)	12	12
Bank deposits and cash	19(a)	98,962	160,665
		165,856	239,046
Current liabilities			
Trade payables	20	2,411	3,229
Other payables, accruals and contract liabilities	20	19,351	19,078
Lease liabilities	21	1,740	-
Amount due to a related company	27(c)	10	10
	, , , , , , , , , , , , , , , , , , ,		
		23,512	22,317
		20,012	
Not ourrent accets		140 044	040 700
Net current assets		142,344	216,729
Total assets less current liabilities		868,581	945,789

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2020 (Expressed in Hong Kong dollars)

	2020	2019
		(Note)
Nata	<b>6</b> 2000	
Note	\$'000	\$'000
Non-current liability		
Lease liabilities 21	369	_
NET ASSETS	868,212	945,789
<u></u>		
CAPITAL AND RESERVES		
Share capital 23	482,301	482,301
Reserves 24	385,911	463,488

Approved and authorised for issue by the Board of Directors on 29 June 2020.

Cheng Chi Ming, Brian

Lam King Sang

Chairman

Director

*Note:* The Group has initially applied IFRS 16 at 1 April 2019 using the modified retrospective approach. Under this approach, the comparative information is not restated. See note 2(c).

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 March 2020 (Expressed in Hong Kong dollars)

Attributable to equit	shareholders of	of the Company
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	_			Attributable to c	4,	To or the compan	,	
					Share-based			
		Share	Share	Capital	capital	Exchange	Accumulated	Total
		capital	premium	reserve	reserve	reserve	losses	equity
		(Note 23)	(Note 24(b)(i))	(Note 24(b)(ii))	(Note 24(b)(iii))	(Note 24(b)(iv))		
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 April 2018		482,301	3,092,937	(964,044)	6,506	-	(1,620,638)	997,062
Changes in equity for 2019:								
Loss and total comprehensive								
income for the year Equity settled share-based		-	-	-	-	-	(51,524)	(51,524)
transactions	23(c)(ii)	-	-	-	251	-	-	251
Share options lapsed	23(c)(ii)	_	_	_	(806)	_	806	
Balance at 31 March 2019 and								
1 April 2019 (Note)		482,301	3,092,937	(964,044)	5,951		(1,671,356)	945,789
Changes in equity for 2020:								
Loss for the year		_	_	-	-	-	(77,589)	(77,589)
Share of other comprehensive income of								
- a joint venture and an								
associate operating outside Hong Kong		-	_	-	-	12	_	12
Total comprehensive income		-	-	_	_	12	(77,589)	(77,577)
Share options lapsed	_23(c)(ii)				(123)		123	
Balance at 31 March 2020		482,301	3,092,937	(964,044)	5,828	12	(1,748,822)	868,212

*Note:* The Group has initially applied IFRS 16 at 1 April 2019 using the modified retrospective approach. Under this approach, the comparative information is not restated. See note 2(c).

# CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31 March 2020 (Expressed in Hong Kong dollars)

		2020	2019
			(Note)
	Note	\$'000	\$'000
Operating activities			
Cash used in operations	19(b)	(14,082)	(22,879)
Hong Kong Profits Tax recovered		_	3,211
Net cash used in operating activities		(14,082)	(19,668)
Investing activities			
Payment for purchase of property, plant and equipment		(794)	(4,278)
Proceeds from disposal of property, plant and equipment		2,177	2,079
(Advance to)/repayment from joint ventures		(8,419)	4,581
Investment in an associate	14(a)	(69,000)	_
Loan to an associate	, ,	(16,560)	_
Loans to joint ventures		(15,000)	(38,732)
Investment in a joint venture		_	(14,700)
Loans repaid by a joint venture		50,350	8,732
Interest received		11,397	3,628
Net cash used in investing activities		(45,849)	(38,690)
Financing activities			
Capital element of lease rentals paid	19(c)	(1,583)	_
Interest element of lease rentals paid	19(c)	(189)	_
Proceeds from restricted and pledged bank deposits	, ,		152
Net cash (used in)/generated from financing activities		(1,772)	152
Net decrease in cash and cash equivalents		(61,703)	(58,206)
Cash and cash equivalents at the beginning of the year		160,665	218,871
Cash and cash equivalents at the end of the year	19(a)	98,962	160,665

*Note:* The Group has initially applied IFRS 16 at 1 April 2019 using the modified retrospective approach. Under this approach, the comparative information is not restated. See note 2(c).

(Expressed in Hong Kong dollars)

### 1 General information

Integrated Waste Solutions Group Holdings Limited (the "Company") was incorporated and registered as an exempted company with limited liability in the Cayman Islands on 11 November 2009 under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The Company is an investment holding company and is listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The registered address of the Company is Clifton House, 75 Fort Street, PO Box 1350, Grand Cayman, KY1-1108, Cayman Islands.

The Company and its subsidiaries are collectively referred to as the "Group". The subsidiaries of the Group are principally engaged in the trading of recovered paper and materials, trading of tissue paper products, provision of confidential materials destruction services and provision of logistics services.

These consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is also the functional currency of the Company.

## 2 Summary of significant accounting policies

### (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable International Financial Reporting Standards ("IFRSs"), which collective term includes all applicable individual International Financial Reporting Standards, International Accounting Standards ("IASs") and Interpretations issued by the International Accounting Standards Board ("IASB") and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Significant accounting policies adopted by the Group are disclosed below.

The IASB has issued certain new and revised IFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 2(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these financial statements.

### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 March 2020 comprise the Company and its subsidiaries and the Group's interests in an associate and joint ventures.

The measurement basis used in the preparation of the financial statements is the historical cost basis.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

### (b) Basis of preparation of the financial statements (continued)

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of IFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 4.

### (c) Changes in accounting policies

The IASB has issued a new IFRS, IFRS 16, *Leases*, and a number of amendments to IFRSs that are first effective for the current accounting period of the Group.

Except for IFRS 16, *Leases*, none of the developments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

### IFRS 16, Leases

IFRS 16 replaced IAS 17, Leases, and the related interpretations, IFRIC 4, Determining whether an arrangement contains a lease, SIC 15, Operating leases – incentives, and SIC 27, Evaluating the substance of transactions involving the legal form of a lease. It introduces a single accounting model for lessees, which requires a lessee to recognise a right-of-use assets and a lease liability for all leases, except for leases that have a lease term of 12 months or less ("short-term leases") and leases of low value assets. The lessor accounting requirements are brought forward from IAS 17 substantially unchanged.

IFRS 16 also introduces additional qualitative and quantitative disclosure requirements which aim to enable users of the financial statements to assess the effect that leases have on the financial position, financial performance and cash flows of an entity.

The Group has initially applied IFRS 16 as from 1 April 2019. The Group has elected to use the modified retrospective approach and has therefore recognised the cumulative effect of initial application as an adjustment to the opening balance of equity at 1 April 2019. Comparative information has not been restated and continues to be reported under IAS 17.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

### (c) Changes in accounting policies (continued)

### IFRS 16, Leases (continued)

Further details of the nature and effect of the changes to previous accounting policies and the transition options applied are set out below:

#### a. New definition of a lease

The change in the definition of a lease mainly relates to the concept of control. IFRS 16 defines a lease on the basis of whether a customer controls the use of an identified asset for a period of time, which may be determined by a defined amount of use. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

The Group applies the new definition of a lease in IFRS 16 only to contracts that were entered into or changed on or after 1 April 2019. For contracts entered into before 1 April 2019, the Group has used the transitional practical expedient to grandfather the previous assessment of which existing arrangements are or contain leases. Accordingly, contracts that were previously assessed as leases under IAS 17 continue to be accounted for as leases under IFRS 16 and contracts previously assessed as non-lease service arrangements continue to be accounted for as executory contracts.

### b. Lessee accounting and transitional impact

IFRS 16 eliminates the requirement for a lessee to classify leases as either operating leases or finance leases, as was previously required by IAS 17. Instead, the Group is required to capitalise all leases when it is the lessee, including leases previously classified as operating leases under IAS 17, other than those short-term leases and leases of low-value assets. As far as the Group is concerned, these newly capitalised leases are primarily in relation to property, plant and equipment as disclosed in note 25. For an explanation of how the Group applies lessee accounting, see note 2(h)(i).

At the date of transition to IFRS 16 (i.e. 1 April 2019), the Group determined the length of the remaining lease terms and measured the lease liabilities for the leases previously classified as operating leases at the present value of the remaining lease payments, discounted using the relevant incremental borrowing rates at 1 April 2019. The weighted average of the incremental borrowing rates used for determination of the present value of the remaining lease payments was 5.125%.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

### (c) Changes in accounting policies (continued)

### IFRS 16, Leases (continued)

- b. Lessee accounting and transitional impact (continued)
  - To ease the transition to IFRS 16, the Group applied the following recognition exemption and practical expedients at the date of initial application of IFRS 16:
  - (i) the Group elected not to apply the requirements of IFRS 16 in respect of the recognition of lease liabilities and right-of-use assets to leases for which the remaining lease term ends within 12 months from the date of initial application of IFRS 16, i.e. where the lease term ends on or before 31 March 2020; and
  - (ii) when measuring the lease liabilities at the date of initial application of IFRS 16, the Group applied a single discount rate to a portfolio of leases with reasonably similar characteristics (such as leases with a similar remaining lease term for a similar class of underlying asset in a similar economic environment).

The following table reconciles the operating lease commitments as disclosed in note 25 as at 31 March 2019 to the opening balance for lease liabilities recognised as at 1 April 2019:

Total lease liabilities recognised at 1 April 2019	3,692
Less: Total future interest expenses	(316)
	4,008
ending on or before 31 March 2020	(74)
- Short-term leases and other leases with remaining lease term	
Less: Commitments relating to leases exempt from capitalisation:	
Operating lease commitments at 31 March 2019	4,082
	\$'000
	At 1 April 2019

The right-of-use assets in relation to leases previously classified as operating leases have been recognised at an amount equal to the amount recognised for the remaining lease liabilities, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the consolidated statement of financial position at 31 March 2019.

consolidated statement of financial position:

(Expressed in Hong Kong dollars)

# 2 Summary of significant accounting policies (continued)

# (c) Changes in accounting policies (continued) IFRS 16, Leases (continued)

b. Lessee accounting and transitional impact (continued)
 The following table summarises the impacts of the adoption of IFRS 16 on the Group's

Line items in the consolidated statement of financial position impacted by the adoption of IFRS 16:	Carrying amount at 31 March 2019 \$'000	Reclassification \$'000	Capitalisation of operating lease contracts \$'000	Carrying amount at 1 April 2019 \$'000
Right-of-use assets Land use rights	- 30,802	30,802 (30,802)	3,692	34,494
Total non-current assets	729,060	(30,002)	3,692	732,752
Lease liabilities (current)	-	_	1,583	1,583
Current liabilities	22,317	-	1,583	23,900
Net current assets	216,729	-	(1,583)	215,146
Total assets less current liabilities	945,789	-	2,109	947,898
Lease liabilities (non-current)	-	-	2,109	2,109
Total non-current liability	-	-	2,109	2,109
Net assets	945,789	-	-	945,789

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

# (c) Changes in accounting policies (continued) IFRS 16, Leases (continued)

Impact on the financial results, segment results and cash flows of the Group

After the initial recognition of right-of-use assets and lease liabilities as at 1 April 2019, the Group as a lessee is required to recognise interest expenses accrued on the outstanding balance of the lease liabilities, and the depreciation of the right-of-use assets, instead of the previous policy of recognising rental expenses incurred under operating leases on a straight-line basis over the lease term. This results in a negative impact on the reported loss in the Group's consolidated statement of profit or loss and other comprehensive income, as compared to the results if IAS 17 had been applied during the year.

In the consolidated statement of cash flows, the Group as a lessee is required to split rentals paid under capitalised leases into their capital element and interest element. These elements are classified as financing cash outflows, similar to how leases previously classified as finance leases under IAS 17 were treated, rather than as operating cash outflows, as was the case for operating leases under IAS 17. Although total cash flows are unaffected, the adoption of IFRS 16 therefore results in a change in presentation of cash flows within the consolidated statement of cash flows (see note 19(d)).

The following tables may give an indication of the estimated impact of adoption of IFRS 16 on the Group's financial results, segment results and cash flows for the year ended 31 March 2020, by adjusting the amounts reported under IFRS 16 in these consolidated financial statements to compute estimates of the hypothetical amounts that would have been recognised under IAS 17 if this superseded standard had continued to apply to 2020 instead of IFRS 16, and by comparing these hypothetical amounts for 2020 with the actual 2019 corresponding amounts which were prepared under IAS 17.

(Expressed in Hong Kong dollars)

# 2 Summary of significant accounting policies (continued)

(c) Changes in accounting policies (continued)

IFRS 16, Leases (continued)

c. Impact on the financial results, segment results and cash flows of the Group (continued)

		20	20		2019
			Deduct:		
			Estimated		
			amounts		
		Add back:	related to		Compared to
		IFRS 16	operating	Hypothetical	amounts
	Amounts	depreciation	leases as if	amounts for	reported for
	reported under	and interest	under IAS 17	2020 as if	2019 under
	IFRS 16	expenses	(Note (i))	under IAS 17	IAS 17
	(A)	(B)	(C)	(D=A+B+C)	
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial results for the year ended 31 March 2020 impacted by the adoption of IFRS 16:					
Operating loss	(85,456)	1,669	(1,772)	(85,559)	(60,311)
Finance cost	(189)	189	-	-	-
Loss before taxation	(77,589)	1,858	(1,772)	(77,503)	(51,759)
Loss for the year	(77,589)	1,858	(1,772)	(77,503)	(51,524)
Reportable segment profit for the					
year ended 31 March 2020 (note 5)					
impacted by the adoption of IFRS 16:					
Decreed a second and sector !	F 070	4.050	(4.770)	E 450	00.700
- Recovered paper and materials	5,073	1,858	(1,772)	5,159	32,760
- Total	5,073	1,858	(1,772)	5,159	32,760

2020

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

# (c) Changes in accounting policies (continued) IFRS 16, Leases (continued)

c. Impact on the financial results, segment results and cash flows of the Group (continued)

			2019	
		Estimated		
		amounts related		Compared to
	Amounts	to operating	Hypothetical	amounts
	reported	leases as if	amounts for	reported for
	under	under IAS 17	2020 as if	2019 under
	IFRS 16	(Notes (i) & (ii))	under IAS 17	IAS 17
	(A)	(B)	(C=A+B)	
	\$'000	\$'000	\$'000	\$'000
Line items in the consolidated statement of cash flows for the year ended 31 March 2020 impacted by the adoption of IFRS 16:				
Cash used in operations	(14,082)	(1,772)	(15,854)	(22,879)
Net cash used in operating activities	(14,082)	(1,772)	(15,854)	(19,668)
Capital element of lease rentals paid	(1,583)	1,583	-	-
Interest element of lease rentals paid	(189)	189	-	-
Net cash (used in)/generated from				
financing activities	(1,772)	1,772	-	152

Note (i): The "estimated amounts related to operating leases" is an estimate of the amounts of the cash flows in 2020 that relate to leases which would have been classified as operating leases, if IAS 17 had still applied in 2020. This estimate assumes that there were no differences between rentals and cash flows and that all of the new leases entered into in 2020 would have been classified as operating leases under IAS 17, if IAS 17 had still applied in 2020. Any potential net tax effect is ignored.

Note (ii): In this impact table, these cash outflows are reclassified from financing to operating in order to compute hypothetical amounts of net cash generated from operating activities and net cash used in financing activities as if IAS 17 still applied.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

### (d) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset or, when appropriate, the cost on initial recognition of an investment in an associate or a joint venture (see note 2(e)).

In the Company's statement of financial position, investment in subsidiaries is accounted for at cost less impairment losses (see note 2(i)(ii)).

### (e) Associate and joint venture

An associate is an entity in which the Group or the Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

A joint venture is an arrangement whereby the Group or the Company and other parties contractually agree to share control of the arrangement, and have rights to the net assets of the arrangement.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

### (e) Associate and joint venture (continued)

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of IFRS 9, *Financial Instruments* is measured at fair value with changes in fair value recognised in profit or loss.

When the Group's share of losses exceeds its interest in an associate and a joint venture, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with any other long-term interests that in substance form part of the Group's net investment in the associate or the joint venture (after applying the expected credit losses ("ECLs") model to such other long-term interests where applicable (see note 2(i)(i))).

Unrealised profits and losses resulting from transactions between the Group and its associate and joint venture are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

In all other cases, when the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence or joint control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (f) Property, plant and equipment and right-of-use assets

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The following items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 2(i)(ii)):

- right-of-use assets arising from leases over freehold or leasehold properties where the Group is not the registered owner of the property interest; and
- items of plant and equipment, including right-of-use assets arising from leases of underlying plant and equipment (see note 2(h)).

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost or valuation of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

- Buildings neid for own use situated on leasehold land	28 – 33 years
<ul> <li>Leasehold improvements</li> </ul>	5 years or unexpired lease term, whichever is shorter

Properties held under operating leases
 Over the lease term

Plant and machineries3 – 15 years

Furniture, fixtures and equipment
 3 – 5 years

- Motor vehicles 3 - 15 years

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis among the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (g) Land use rights

Land use rights are up-front payments to acquire long-term interest in leasehold land, which are stated at cost less accumulated amortisation and accumulated impairment losses. Cost represents consideration paid for the rights to use the land from the date when the respective rights were granted. Amortisation of land use rights is calculated on a straight-line basis over the period of the lease and is recognised in profit or loss within "administrative and other operating expenses".

#### (h) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

#### (i) As a lessee

#### (A) Policy applicable from 1 April 2019

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (h) Leased assets (continued)

#### (i) As a lessee (continued)

#### (A) Policy applicable from 1 April 2019 (continued)

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see notes 2(f) and 2(i)(ii)).

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets that do not meet the definition of investment property in 'other property, plant and equipment' and presents lease liabilities separately in the statement of financial position.

#### (B) Policy applicable prior to 1 April 2019

In the comparative period, as a lessee the Group classified leases as finance leases if the leases transferred substantially all the risks and rewards of ownership to the Group. Leases which did not transfer substantially all the risks and rewards of ownership to the Group were classified as operating leases.

Where the Group had the use of assets held under operating leases, payments made under the leases were charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis was more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received were recognised in profit or loss as an integral part of the aggregate net lease payments made.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (i) Credit losses and impairment of assets

#### (i) Credit losses from financial instruments, contract assets and lease receivables

The Group recognises a loss allowance for ECLs on the financial assets measured at amortised cost (including cash and cash equivalents, trade and bills receivables, other receivables and amount due from a related company).

Financial assets measured at fair value, if any, are not subject to the ECL assessment.

#### Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

For undrawn loan commitments, expected cash shortfalls are measured as the difference between (i) the contractual cash flows that would be due to the Group if the holder of the loan commitment draws down on the loan and (ii) the cash flows that the Group expects to receive if the loan is drawn down.

The expected cash shortfalls of fixed-rate financial assets, trade and other receivables and contract assets are discounted using effective interest rate determined at initial recognition or an approximation thereof where the effect of discounting is material.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

- (i) Credit losses and impairment of assets (continued)
  - (i) Credit losses from financial instruments, contract assets and lease receivables (continued)

Measurement of ECLs (continued)

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

#### Significant increases in credit risk

In assessing whether the credit risk of a financial instrument (including a loan commitment) has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (ii) the financial asset is 365 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (i) Credit losses and impairment of assets (continued)

(i) Credit losses from financial instruments, contract assets and lease receivables (continued)

Significant increases in credit risk (continued)

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt securities that are measured at fair value through other comprehensive income ("FVOCI") - recycling, for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve (recycling).

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (i) Credit losses and impairment of assets (continued)

## (i) Credit losses from financial instruments, contract assets and lease receivables (continued)

Basis of calculation of interest income

Interest income recognised in accordance with note 2(r)(iii) is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset.

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

#### Write-off policy

The gross carrying amount of a financial asset or contract asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (i) Credit losses and impairment of assets (continued)

#### (ii) Impairment of other non-current assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment, including right-of-use assets;
- investments in an associate;
- investments in joint ventures; and
- investments in subsidiaries in the Company's statement of financial position.

If any such indication exists, the asset's recoverable amount is estimated.

#### Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

#### Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value-in-use (if determinable).

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (i) Credit losses and impairment of assets (continued)

#### (ii) Impairment of other non-current assets (continued)

Reversals of impairment losses

An impairment loss is reversed if there has been a favourable change in the estimate used to determine the recoverable amount.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

#### (iii) Interim financial reporting and impairment

Under the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with IAS 34, *Interim financial reporting*, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 2(i)(i) and (ii)).

#### (j) Inventories

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (k) Contract liabilities

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue (see note 2(r)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2(I)).

For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method (see note 2(r)).

#### (I) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset.

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses (see note 2(i)(i)).

#### (m) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Cash and cash equivalents are assessed for ECL in accordance with the policy set out in note 2(i)(i).

#### (n) Trade and other payables

Trade and other payables are initially recognised at fair value and subsequently stated at amortised cost using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (o) Employee benefits

# (i) Short-term employee benefits and contributions to defined contribution retirement plans

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

#### (ii) Share-based payments

The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in a capital reserve within equity. The fair value is measured at grant date using the binomial lattice model, taking into account the terms and conditions upon which the share options were granted. Where the employees have to meet vesting conditions before becoming unconditionally entitled to the share options, the total estimated fair value of the share options is spread over the vesting period, taking into account the probability that the share options will vest.

During the vesting period, the number of share options that is expected to vest is reviewed. Any resulting adjustment to the cumulative fair value recognised in prior years is charged/credited to the profit or loss for the year of the review, unless the original employee expenses qualify for recognition as an asset, with a corresponding adjustment to the capital reserve. On vesting date, the amount recognised as an expense is adjusted to reflect the actual number of share options that vest (with a corresponding adjustment to the capital reserve) except where forfeiture is only due to not achieving vesting conditions that relate to the market price of the Company's shares. The equity amount is recognised in the capital reserve until either the share option is exercised (when it is included in the amount recognised in share capital for the shares issued) or the share option expires (when it is released directly to retained profits).

#### (iii) Termination benefits

Termination benefits are recognised at the earlier of when the Group can no longer withdraw the offer of those benefits and when it recognises the costs of restructuring which involves the payment of termination benefits.

#### (p) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (p) Income tax (continued)

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The carrying amount of a deferred tax asset is reviewed at the end of the reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profit will be available.

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
  - the same taxable entity; or
  - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (q) Provisions and contingent liabilities

Provisions are recognised when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### (r) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of goods or provision of services in the ordinary course of the Group's business.

Revenue is recognised when control over a product or service is transferred to the customer at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value-added tax or other sales taxes and is after deduction of any trade discounts.

Further details of the Group's revenue and other income recognition policies are as follows:

#### (i) Sale of goods

The Group's revenue from sale of goods is attributable to the sales of recovered paper, materials and tissue paper products. Revenue is recognised when the customer takes possession of and accepts the products. If the products are a partial fulfilment of a contract covering other goods and/or services. Then the amount of revenue recognised is an appropriate proportion of the total transaction price under the contract on a relative stand-alone selling price basis.

#### (ii) Rendering of services

The Group's revenue from rendering of services is attributable to the provision of confidential material destruction services and logistics services. Revenue from rendering of services is recognised at a point in time when control of these services is transferred to the customer.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (r) Revenue and other income (continued)

#### (iii) Interest income

Interest income is recognised as it accrues using the effective interest method. For financial assets measured at amortised cost or FVOCI (recycling) that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit-impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (see note 2(i)(i)).

#### (iv) Licence fee income from operating leases

Licence fee income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable.

#### (v) Subsidy income

Subsidy income is recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Subsidy income that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Subsidy income that compensate the Group for the cost of an asset are deducted from the carrying amount of the asset and consequently are effectively recognised in profit or loss over the useful life of the asset by way of reduced depreciation expense.

Subsidies which are not government grants are recognised as income in profit or loss when they are received and that the Group comply with the conditions attaching to them.

#### (vi) Management fee income

Management fee income is recognised in at a point of time when control of these services is transferred to customers.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (s) Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

(Expressed in Hong Kong dollars)

## 2 Summary of significant accounting policies (continued)

#### (t) Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

#### (u) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the Company initially recognises such non-monetary assets or liabilities. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

#### (v) Derivative financial instruments

Derivative financial instruments are recognised at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss.

#### 3 Financial risk management

#### (a) Financial risk factors

Exposure to currency, credit, liquidity and interest rate risks arise in the normal course of the Group's business. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below:

#### (i) Currency risk

The Group is exposed to currency risk primarily through sales and purchases which give rise to receivables, payables and cash balances that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transactions relate. The currencies giving rise to this risk are primarily United States dollars ("USD") and Renminbi ("RMB"). The amounts of assets and liabilities denominated in the corresponding currencies are disclosed in notes 17, 19 and 20.

(Expressed in Hong Kong dollars)

## 3 Financial risk management (continued)

#### (a) Financial risk factors (continued)

#### (i) Currency risk (continued)

The Group currently does not have a foreign currency hedging policy.

Since HK\$ is pegged to USD, management considers that there is no significant foreign currency risk between these two currencies to the Group.

The exchange rate of RMB to HK\$ is subject to the rules and regulations of foreign exchange control promulgated by the People's Republic of China ("PRC") government. The Group manages its foreign currency risk by closely monitoring the movement of foreign currency rates.

As at 31 March 2020, if RMB had weakened/strengthened by 5% against HK\$ with all other variables held constant, pre-tax loss for the year would have been approximately \$2,147,000 lower/higher (2019: \$2,135,000 lower/higher), mainly as a result of the foreign exchange losses/ gains arising from the translation of cash and bank deposits and loan and advance to an associate denominated in RMB. The analysis is performed on the same basis for 2019.

#### (ii) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to its trade and bills receivables and cash at banks. Management has policies in place to monitor the exposures to these credit risks on an on going basis.

For cash at banks, deposits are only placed with banks of good credit ratings.

#### Trade and bills receivables

For credit exposures to customers, the Group has policies in place to ensure that sales are made to reputable and credit-worthy customers with an appropriate financial strength and credit history. It also has other monitoring procedures to ensure that follow up action is taken to recover overdue debts. In addition, the Group reviews regularly recoverable amount of each individual trade and bills receivables to ensure that adequate impairment losses are made for irrecoverable amounts.

The Group measures loss allowances for trade and bills receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different loss customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

(Expressed in Hong Kong dollars)

\$'000

(2)

\$'000

22,095

1,837

164

111

26

## 3 Financial risk management (continued)

#### (a) Financial risk factors (continued)

#### (ii) Credit risk (continued)

Current and within payment terms

1 - 30 days

31 - 60 days

61 - 90 days

91 - 120 days

Trade and bills receivables (continued)

The following table provides information about the Group's exposure to credit risk and ECLs for trade and bills receivables:

			2020		
					Trade
		Provision			and bills
	Gross	on			receivables
	carrying	individual			after loss
	amount	basis	ECL rates	ECLs	allowance
	\$'000	\$'000		\$'000	\$'000
Current and within					
payment terms	4,481	_	0.29%	(13)	4,468
1 - 30 days	1,777	_	0.73%	(13)	1,764
31 - 60 days	217	_	3.69%	(8)	209
61 - 90 days	160	_	10.00%	(16)	144
91 - 120 days	183	_	12.02%	(22)	161
Over 120 days	4,039	(3,767)	13.97%	(38)	234
	10,857	(3,767)		(110)	6,980
			2019		
					Trade
		Provision			and bills
	Gross	on			receivables
	carrying	individual			after loss
	amount	basis	ECL rates	ECLs	allowance

Over 120 days 4,235 (4,235) 0.00% - - - 28,470 (4,235) (2) 24,233 ECL rates are based on actual loss experience over the past three years. These rates are

\$'000

0.00%

0.00%

0.00%

0.00%

7.14%

adjusted to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

\$'000

22,095

1,837

164

111

28

(Expressed in Hong Kong dollars)

## 3 Financial risk management (continued)

#### (a) Financial risk factors (continued)

#### (ii) Credit risk (continued)

Trade and bills receivables (continued)

Movement in the loss allowance account in respect of trade and bills receivables during the year is as follows:

	2020	2019
	\$'000	\$'000
Balance at 1 April	4,237	4,237
Uncollectable amounts written off during the year	(360)	_
	(000)	
Balance at 31 March	3,877	4,237

The following significant changes in the gross carrying amounts of trade and bills receivables contributed to the decrease in the loss allowance:

a write-off of trade receivables with a gross carrying amount of \$360,000 (2019: Nil)
 resulted in a decrease in loss allowance of \$360,000 (2019: Nil).

#### (iii) Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with borrowing covenants, to ensure that it maintains sufficient cash from operating activities and the availability of funding through an adequate amount of committed credit facilities.

All of the Group's financial liabilities are required to settled within one year or repayable on demand. The total contractual undiscounted cash outflows of these financial liabilities equal to their carrying amount on the consolidated statement of financial position.

(Expressed in Hong Kong dollars)

## 3 Financial risk management (continued)

#### (a) Financial risk factors (continued)

#### (iv) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from its bank deposits and loans to a joint venture.

The Group monitors its interest rate exposure on a dynamic basis and will consider the interest rate exposure when entering into any financing, renewal of existing positions and alternative financing transactions.

#### (b) Capital risk management

The Group regards its shareholders' equity as capital. The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends payable to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents, deposits with original maturity greater than three months and restricted and pledged bank deposits. Total capital is calculated as 'equity', as shown in the consolidated statement of financial position, plus net debt.

The Group has no borrowings at 31 March 2020 and 31 March 2019.

(Expressed in Hong Kong dollars)

## 4 Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### (a) Estimate of useful lives of property, plant and equipment

The Group determines the estimated useful lives and residual values in order to ascertain the amount of depreciation charges for each reporting period. These estimates are based on the historical experience of the actual useful lives and residual values of property, plant and equipment of similar nature and functions. The Group will revise the depreciation charge where useful lives or residual values are different from those previously estimated.

#### (b) Provision for impairment of property, plant and equipment and right-of-use assets

If circumstances indicate that carrying value of property, plant and equipment and ROU assets may not be recoverable, these assets may be considered impaired, and an impairment loss may be recognised in accordance with IAS 36, *Impairment of assets*. The carrying amounts of these assets are reviewed periodically in order to assess whether the recoverable amounts have declined below the carrying amounts. These assets are tested for impairment whenever events or changes in circumstances indicate that their recorded carrying amounts may not be recoverable. When such a decline has occurred, the carrying amount is reduced to recoverable amount. The recoverable amount is the greater of the net selling prices and the value-in-use. It is difficult to estimate the precise selling prices because quoted market prices for the Group's assets are not readily available. In determining the value-in-use, expected cash flows generated by the asset are discounted to their present values, which requires significant judgment relating to revenue and amount of operating costs. The Group uses all readily available information in determining an amount that is a reasonable approximation of recoverable amount, including estimates based on reasonable and supportable assumptions and projections of revenue and amount of operating costs.

(Expressed in Hong Kong dollars)

## 5 Revenue and segment information

The Board of Directors of the Company, which is the chief operating decision maker of the Group, reviews the Group's internal reporting in order to assess performance and allocate resources. Management has determined the operating segments based on these reports. The Group is organised into four business segments:

- Confidential materials destruction service ("CMDS"): provision of confidential materials destruction services
- Logistics services: provision of logistics services
- Recovered paper and materials: sales of recovered paper and materials
- Tissue paper products: sales of tissue paper products

Although the Group's products and services are sold/rendered to Hong Kong, the PRC and overseas markets, the chief operating decision maker of the Group regularly reviews the financial information by business segments to assess performance and make resources allocation decisions. It assesses the performance of the operating segments based on a measure of segment gross profits.

#### Revenue from contracts with customers within the scope of IFRS 15

	2020	2019
	\$'000	\$'000
Disaggregated by major products or service lines		
<ul><li>Provision of CMDS</li></ul>	19,169	20,134
<ul> <li>Provision of logistics services</li> </ul>	8,372	1,376
<ul> <li>Sales of recovered paper and materials</li> </ul>	76,719	174,813
<ul> <li>Sales of tissue paper products</li> </ul>	35	17
	104,295	196,340

(Expressed in Hong Kong dollars)

## 5 Revenue and segment information (continued)

The following tables present the revenue from external customers and specified non-current assets of the Group by geographical locations:

#### Revenue by geographic markets

	2020	2019
	\$'000	\$'000
Hong Kong	57,698	95,294
Mainland China	30,902	78,688
South Korea	15,695	20,600
Others	_	1,758
	104,295	196,340
Specified non-current assets by geographic locations		
	2020	2019
	\$'000	\$'000
Hong Kong	648,059	729,060
Hong Kong Mainland China	648,059 78,178	729,060 -
		729,060 

The geographical location is based on the location at which goods were delivered or service was rendered.

For the year ended 31 March 2020, revenue of approximately \$31,109,000 (2019: \$55,116,000) is derived from two (2019: two) external customers which individually accounted for greater than 10% of the Group's total revenue.

(Expressed in Hong Kong dollars)

## 5 Revenue and segment information (continued)

The segment results and other segment items included in the loss for the year ended 31 March 2020 are as follows:

	CMDS \$'000	Logistics services \$'000	Recovered paper and materials \$'000	Tissue paper products \$'000	Total \$'000
Segment revenue:					
Sales to external customers Inter-segment sales	19,169 -	8,372 12,815	76,719 -	35 -	104,295 12,815
Reportable segment revenue	19,169	21,187	76,719	35	117,110
Elimination of inter-segment revenue	-	(12,815)	_	_	(12,815)
	19,169	8,372	76,719	35	104,295
Segment results:					
Reportable segment profit Elimination of inter-segment profit	11,515	5,634	5,073	2 -	22,224 (3,013)
Reportable segment profit derived from the Group's external customers Other revenue Other net loss Selling and distribution expenses Administrative and other operating expenses Impairment loss of property, plant and equipment Finance income Finance cost Share of profit of an associate Share of loss of joint ventures				_	19,211 9,904 (942) (22,827) (73,936) (16,866) 8,127 (189) 389 (460)
Loss before taxation Income tax				-	(77,589) <u> </u>
Loss for the year				_	(77,589)

(Expressed in Hong Kong dollars)

## 5 Revenue and segment information (continued)

The segment results and other segment items included in the loss for the year ended 31 March 2019 are as follows:

	CMDS \$'000	Logistics services \$'000	Recovered paper and materials \$'000	Tissue paper products \$'000	Total \$'000
Segment revenue:					
Sales to external customers Inter-segment sales	20,134	1,376 16,105	174,813	17 -	196,340 16,105
The organism saids		10,100			10,100
Reportable segment revenue	20,134	17,481	174,813	17	212,445
Elimination of inter-segment revenue	-	(16,105)	-	-	(16,105)
	20,134	1,376	174,813	17	196,340
Segment results:					
Reportable segment profit  Elimination of inter-segment profit	12,987	3,191	32,760	2	48,940 (6,938)
Reportable segment profit derived from the Group's external customers Other revenue Other net loss Selling and distribution expenses Administrative and other operating expenses Impairment loss of property, plant and equipment Finance income Share of profit of joint ventures					42,002 2,377 (3,349) (26,914) (71,151) (3,276) 8,382 170
Loss before taxation Income tax credit					(51,759) 235
Loss for the year				_	(51,524)

(Expressed in Hong Kong dollars)

## 6 Other revenue

	2020 \$'000	2019 \$'000
	\$ 000	\$ 000
Licence fee income	8,400	1,400
Service income	160	441
Management fee income	488	-
Others	856	536
	9,904	2,377

## 7 Other net loss

	2020	2019
	\$'000	\$'000
(Loss)/gain on disposals of property, plant and equipment, net	(51)	415
Write off of property, plant and equipment	(2)	(770)
Foreign exchange loss, net	(889)	(2,994)
	(942)	(3,349)

## 8 Loss before taxation

Loss before taxation is arrived after charging/(crediting):

		2020	2019 (Noto)
		\$'000	(Note) \$'000
(a)	Staff costs (including directors' emoluments)		
,	Salaries, wages and other benefits	56,908	60,685
	Contributions to defined contribution retirement plan	1,872	1,996
	Equity settled share-based payment expenses	-	251
			_
		58,780	62,932
	Staff costs included in:		
	<ul> <li>Cost of sales and services</li> </ul>	18,243	20,921
	<ul> <li>Selling and distribution expenses</li> </ul>	14,787	15,105
	<ul> <li>Administrative and other operating expenses</li> </ul>	25,750	26,906
		58,780	62,932

(Expressed in Hong Kong dollars)

## 8 Loss before taxation (continued)

		2020	2019
		\$'000	(Note) \$'000
		\$ 000	\$ 000
(b)	Finance income		
` ,	Interest income from banks deposits	(1,949)	(3,543)
	Interest income from loans to joint ventures	(6,142)	(4,839)
	Interest income from loan to an associate	(36)	_
		(8,127)	(8,382)
(c)	Finance cost	400	
	Interest on lease liabilities (note 19(c))	189	
(d)	Other items	74.050	4.40.000
	Cost of inventories sold (note 16)	71,652	142,068
	Amortisation of land use rights (note 13)	_	1,090
	Depreciation charge (note 12)	00.400	0.4.000
	- Owned property, plant and equipment	30,493	34,008
	- Right-of-use assets	2,760	_
	Impairment losses recognised:		
	- Other receivables, deposits and prepayments	141	-
	- Property, plant and equipment (note 12)	16,866	3,276
	Bad debts written off	5	7
	Total minimum lease payments for leases previously		
	classified as operating leases under IAS 17	_	5,322
	Short-term lease payments not included in the measurement		
	of lease liabilities	648	_
	Write down of inventories	1,500	_
	Auditor's remuneration:		
	<ul> <li>Audit services</li> </ul>	2,010	2,110
	- Other services	1,557	498

Note: The Group has initially applied IFRS 16 using the modified retrospective approach and adjusted the opening balances at 1 April 2019 to recognise right-of-use assets relating to leases which were previously classified as operating leases under IAS 17. After initial recognition of right-of-use assets at 1 April 2019, the Group as a lessee is required to recognise the depreciation of right-of-use assets, instead of the previous policy of recognising rental expenses incurred under operating leases on a straight-line basis over the lease term. Under this approach, the comparative information is not restated. See note 2(c).

(Expressed in Hong Kong dollars)

#### 9 Income tax

#### (a) Taxation in the consolidated statement of profit or loss and other comprehensive income

	2020	2019
	\$'000	\$'000
Current tax - Hong Kong Profits Tax		
Provision for the year	_	-
Over-provision in prior years	_	(235)
Income tax credit	_	(235)

No provision for Hong Kong Profits Tax for the years ended 31 March 2020 and 31 March 2019 has been made in respect of the subsidiaries in Hong Kong as either the tax losses brought forward from previous years exceed the estimated assessable profits for the year or the subsidiaries have no estimated assessable profits in Hong Kong.

# (b) Reconciliation between income tax credit and loss before taxation at applicable tax rates

	2020	2019
	\$'000	\$'000
Loss before taxation	(77,589)	(51,759)
Tax calculated at tax rates of 16.5% (2019: 16.5%)	(12,802)	(8,540)
Tax effects of non-taxable income	(2,958)	(891)
Tax effects of non-deductible expenses	5,782	1,154
Tax effects of tax losses not recognised	9,978	10,136
Tax effects of utilisation of tax losses previously not recognised	_	(1,615)
Over-provision in prior years	_	(235)
Others	_	(244)
Income tax credit	_	(235)

#### (c) Tax effects relating to each component of other comprehensive income

The tax effect relating to each component of other comprehensive income for the year ended 31 March 2020 is Nil (2019: Nil).

(Expressed in Hong Kong dollars)

## 10 Emoluments for directors and individuals with highest emoluments

#### (a) Directors' emoluments

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

	For the year ended 31 March 2020					
		Salaries,				
		allowance		Retirement		
		and benefits	Discretionary	schemes		
	Fees	in kind	bonus	contributions	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Executive directors						
Mr. Lam King Sang	359	2,440	511	18	3,328	
Mr. Tam Sui Kin, Chris	359	2,440	511	18	3,328	
Non-executive directors						
Mr. Cheng Chi Ming, Brian	718	-	_	-	718	
Mr. Lau Sai Cheong	359	-	_	_	359	
Mr. Lee Chi Hin, Jacob(a)	359	-	_	-	359	
Mr. Tsang On Yip, Patrick	359	-	-	-	359	
Independent non-executive directors						
Mr. Chow Shiu Wing, Joseph	359	-	_	_	359	
Mr. Chan Ting Bond, Michael <sup>(b)</sup>	359	-	_	_	359	
Mr. Wong Man Chung, Francis	359				359	
	3,590	4,880	1,022	36	9,528	

(Expressed in Hong Kong dollars)

# 10 Emoluments for directors and individuals with highest emoluments (continued)

## (a) Directors' emoluments (continued)

_	For the year ended 31 March 2019						
		Salaries, allowance		Retirement	Share-based		
		and benefits	Discretionary	schemes	payments		
	Fees	in kind	bonus	contributions	(Note (e))	Total	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Executive directors							
Mr. Lam King Sang	360	2,373	782	18	95	3,628	
Mr. Tam Sui Kin, Chris	360	2,373	782	18	95	3,628	
Non-executive directors							
Mr. Cheng Chi Ming, Brian	720	-	-	-	95	815	
Mr. Lau Sai Cheong	360	-	-	-	56	416	
Mr. Lee Chi Hin, Jacob <sup>(a)</sup>	210	-	-	-	_	210	
Mr. To Chun Wai <sup>(c)</sup>	146	-	-	-	(198)	(52)	
Mr. Tsang On Yip, Patrick	360	-	-	-	95	455	
Independent non-executive							
directors							
Mr. Chow Shiu Wing, Joseph	360	-	-	-	56	416	
Mr. Chan Ting Bond, Michael <sup>(b)</sup>	330	-	-	-	-	330	
Mr. Nguyen Van Tu, Peter <sup>(d)</sup>	146	-	-	-	(198)	(52)	
Mr. Wong Man Chung, Francis	360	-	-	-	56	416	
Mr. Yeung Kwok Ki, Anthony <sup>(d)</sup>	146				(198)	(52)	
	3,858	4,746	1,564	36	(46)	10,158	

(Expressed in Hong Kong dollars)

# 10 Emoluments for directors and individuals with highest emoluments (continued)

#### (a) Directors' emoluments (continued)

Notes:

- (a) Appointed on 1 September 2018.
- (b) Appointed on 1 May 2018.
- (c) Resigned as non-executive director on 27 August 2018.
- (d) Resigned as independent non-executive directors on 27 August 2018.
- (e) These represent the estimated value of share options granted to the directors under the Company's share option scheme. The value of these share options is measured according to the Group's accounting policies for share-based payment transactions as set out in note 2(o)(ii) and in accordance with that policy, includes adjustments to reverse amount accrued in previous years where grants of equity instruments are forfeited prior to vesting.

The details of these benefits in kind, including the principal terms and number of share options granted, are disclosed under paragraph "Share option scheme" in the directors' report.

During the years ended 31 March 2020 and 31 March 2019, no director received any emoluments from the Group as an inducement to join or leave the Group or as compensation for loss of office. No director waived or has agreed to waive any emoluments.

#### (b) Five highest paid individuals

Of the five individuals with the highest emoluments, two (2019: two) are directors whose emoluments are disclosed in note 10(a). The aggregate of the emoluments in respect of the remaining individuals are as follows:

	2020	2019
	\$'000	\$'000
Salaries, allowance and benefits in kind	2,521	2,452
Discretionary bonus	377	384
Retirement schemes contributions	36	54
Share-based payments (note)	_	21
	2,934	2,911

(Expressed in Hong Kong dollars)

# 10 Emoluments for directors and individuals with highest emoluments (continued)

#### (b) Five highest paid individuals (continued)

Note: These represent the estimated value of share options granted to the remaining individuals under the Company's share option scheme. The value of these share options is measured according to the Group's accounting policies for share-based payment transactions as set out in note 2(o)(ii) and in accordance with that policy, includes adjustments to reverse amount accrued in previous years where grants of equity instruments are forfeited prior to vesting.

The emoluments of the above individuals are within the following bands:

	2020	2019
	Number of	Number of
	individuals	individuals
\$		
Nil - 1,000,000	2	2
1,000,001 - 2,000,000	1	1

#### (c) Emoluments of senior management

The emoluments of the senior management whose profiles are set out in the section headed "Directors and Senior Management" of the annual report (of which these financial statements form a part) have been included in notes 10(a) and 10(b).

### 11 Loss per share

The calculation of the basic and diluted loss per share is based on the loss attributable to equity shareholders of the Company of \$77,589,000 (2019: \$51,524,000) and the weighted average number of 4,823,009,000 (2019: 4,823,009,000) ordinary shares in issue during the year.

#### (a) Basic loss per share

Weighted average number of ordinary shares

	2020	2019
	'000	'000
Issued ordinary shares at 1 April and weighted average		
number of ordinary shares at 31 March	4,823,009	4,823,009

#### (b) Diluted loss per share

No adjustment had been made to the basic loss per share presented for the years ended 31 March 2020 and 31 March 2019 in respect of a dilution as the impact of the outstanding share options had an anti-dilutive effect on the basic loss per share presented.

(Expressed in Hong Kong dollars)

## 12 Property, plant and equipment and right-of-use assets

#### (a) Reconciliation of carrying amount

	Ownership							
	interests in							
	buildings							
	held for							
	own use,							
	carried at			Furniture,			Right-	
	depreciated	Leasehold	Plant and	fixtures and	Motor		of-use	
	cost	improvements	machineries	equipment	vehicles	Subtotal	assets	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Year ended 31 March 2020								
Net book amount								
At 31 March 2019	608,594	2,627	24,815	6,588	16,545	659,169	-	659,169
Impact on initial application								
of IFRS 16 (Note)	-	-	_	-	-	-	34,494	34,494
At 1 April 2019	608,594	2,627	24,815	6,588	16,545	659,169	34,494	693,663
Additions	97	-	-	289	313	699	-	699
Disposals	-	_	-	(22)	(2,206)	(2,228)	-	(2,228)
Write off	-	_	-	(2)	-	(2)	-	(2)
Impairment	-	-	(16,866)	-	-	(16,866)	-	(16,866)
Depreciation	(21,545)	(781)	(4,134)	(1,996)	(2,037)	(30,493)	(2,760)	(33,253)
At 31 March 2020	587,146	1,846	3,815	4,857	12,615	610,279	31,734	642,013
	, , , , , , , , , , , , , , , , , , ,		· · · · · · · · · · · · · · · · · · ·	·	,	·		· · ·
At 31 March 2020								
Cost	697,959	4,687	69,719	18,930	30,930	822,225	42,383	864,608
Accumulated depreciation								
and impairment	(110,813)	(2,841)	(65,904)	(14,073)	(18,315)	(211,946)	(10,649)	(222,595)
Net book amount	587,146	1,846	3,815	4,857	12,615	610,279	31,734	642,013

Note: The Group has initially applied IFRS 16 using the modified retrospective method and adjusted the opening balances at 1 April 2019 to recognise right of-use assets relating to leases which were previously classified as operating leases under IAS 17. See note 2(c).

(Expressed in Hong Kong dollars)

## 12 Property, plant and equipment and right-of-use assets (continued)

#### (a) Reconciliation of carrying amount (continued)

Net book amount	608,594	2,627	24,815	6,588	16,545	659,169	-	659,169
and impairment	(89,268)	(4,643)	(48,220)	(12,168)	(19,531)	(173,830)	-	(173,830)
Accumulated depreciation								
Cost	697,862	7,270	73,035	18,756	36,076	832,999	-	832,999
At 31 March 2019								
At 31 March 2019	608,594	2,627	24,815	6,588	16,545	659,169	-	659,169
Depreciation	(21,493)	(692)	(6,061)	(2,327)	(3,435)	(34,008)	-	(34,008)
Impairment	-	_	(3,276)	_	_	(3,276)	-	(3,276)
Write off	(627)	-	-	(143)	-	(770)	-	(770)
Disposals	-	-	(69)	(1)	(1,594)	(1,664)	-	(1,664)
Additions	877	1,591	159	900	751	4,278	-	4,278
At 1 April 2018	629,837	1,728	34,062	8,159	20,823	694,609	-	694,609
Year ended 31 March 2019 Net book amount								
	\$ 000	φ 000	φ 000	\$ 000	\$ 000	φ 000	φ 000	φ 000
	cost \$'000	improvements \$'000	machineries \$'000	equipment \$'000	vehicles \$'000	Subtotal \$'000	assets \$'000	Total \$'000
	depreciated	Leasehold	Plant and	fixtures and	Motor	0.11.1.1	of-use	T
	carried at			Furniture,			Right-	
	for own use,							
	buildings held							
	interests in							
	Ownership							

#### Impairment loss

During the year ended 31 March 2020, the Group recognised an impairment loss of \$16,866,000 to property, plant and equipment of the recycled plastic pellets business to reduce its carrying amount to recoverable amount of Nil. The impairment arose primarily due to the decline in profitability of the recycled plastic pellets business, and lack of prospects for recovery in the near term.

During the year ended 31 March 2019, the Group recognised an impairment loss of \$3,276,000 to property, plant and equipment of the tissue paper operation to reduce its carrying amount to recoverable amount of Nil. The impairment arose primarily due to the decline in profitability of the tissue paper operation, and lack of prospects for recovery in the near term.

The recoverable amount of the property, plant and equipment is the higher of the fair value less cost of disposal and its value-in-use. The estimate of the recoverable amount of these assets has been determined based on a value-in-use calculation. The value-in-use calculation uses cash flow projections based on the business forecasts approved by the management covering a period of three years. Cash flow beyond the three-year period are extrapolated using a steady long-term growth rate of 3%.

(Expressed in Hong Kong dollars)

## 12 Property, plant and equipment and right-of-use assets (continued)

# (a) Reconciliation of carrying amount (continued) Impairment loss (continued)

Key assumptions used for value-in-use calculation:

	2020	2019
Long-term sales growth rate	3.00%	3.00%
Pre-tax discount rate	15.10%	15.30%

#### (b) Right-of-use assets

The analysis of the net book value of right-of-use assets by class of underlying asset are as follows:

٨	Vote	31 March 2020 HK\$'000	1 April 2019 HK\$'000
Ownership interests in leasehold land held for own use, carried at depreciated cost Other properties leased for own use, carried at	(i)	29,711	30,802
depreciated cost	(ii)	2,023	3,692
		31,734	34,494

The analysis of expense items in relation to leases recognised in profit or loss are as follows:

	2020	2019 (Note)
	HK\$'000	HK\$'000
Depreciation charge or amortisation charge of right-of-use assets by class of underlying asset:		
- Ownership interests in leasehold land held for own use	1,090	1,090
- Other properties leased for own use	1,670	_
	2,760	1,090
Interest on lease liabilities	189	_
Expense relating to short-term leases and other leases		
with remaining lease term ending on or before 31 March 2020	3,297	_
Total minimum lease payments for leases previously		
classified as operating leases under IAS 17	_	5,322

(Expressed in Hong Kong dollars)

## 12 Property, plant and equipment and right-of-use assets (continued)

#### (b) Right-of-use assets (continued)

Note: The Group has initially applied IFRS 16 using the modified retrospective approach and adjusted the opening balances at 1 April 2019 to recognise right-of-use assets relating to leases which were previously classified as operating leases under IAS 17. After initial recognition of right-of-use assets at 1 April 2019, the Group as a lessee is required to recognise the depreciation of right-of-use assets, instead of the previous policy of recognising rental expenses incurred under operating leases on a straight-line basis over the lease term. Under this approach, the comparative information is not restated. See note 2(c).

During the year, additions to right-of-use assets were Nil.

Details of total cash outflow for leases and the maturity analysis of lease liabilities are set out in notes 19(d) and 21 respectively.

(i) Ownership interests in leasehold land held for own use

The Group has obtained the right to use leasehold land as its office and workshop through land premium paid. The land use right held an unexpired lease term of 27 years.

(ii) Other properties leased for own use

The Group has obtained the right to use other properties as its warehouses through tenancy agreements. The leases typically run for an initial period of 2 to 3 years. Lease payments are usually increased every 3 years to reflect market rentals.

(Expressed in Hong Kong dollars)

## 13 Land use rights

The Group's interests in land use rights represent prepaid operating lease payments. Their net book values are analysed as follows:

	2020	2019
	\$'000	( <i>Note</i> ) \$'000
In Hong Kong, held on medium term	_	30,802
The movements of land use rights are as follows:		
	2020	2019
	\$'000	( <i>Note</i> ) \$'000
At the beginning of the year	30,802	31,892
Transfer to right-of-use assets Amortisation	(30,802)	(1,090)
At the end of the year	_	30,802

Note: The Company has initially applied IFRS 16 using the modified retrospective approach at 1 March 2019. Under this approach, comparative information has not been restated. See note 2(c).

Upon the adoption of IFRS 16, land use rights of \$30,802,000 at 1 April 2019 were reclassified to "ownership interest in leasehold land and other properties held for own use, carried at depreciated cost" under property, plant and equipment.

Amortisation of land use rights in 2019 has been included in "administrative and other operating expenses" in the consolidated statement of profit or loss and other comprehensive income.

#### 14 Interests in an associate

	0000	0040
	2020	2019
	\$'000	\$'000
Share of net assets	69,389	_
Loan to an associate (note 14(b))	16,560	_
Amount due from an associate (note 14(c))	36	_
	85,985	_
Represented by:		
Non-current portion	80,429	_
Current portion	5,556	_
	85,985	_

(Expressed in Hong Kong dollars)

### 14 Interests in an associate (continued)

(a) Details of the Group's interests in an associate which is accounted for using the equity method in the consolidated financial statements are as follows:

			Particulars	Proportion of ownership interest			
Name of associate	Form of business structure	Place of incorporation and business	of issued and paid-up/ registered capital	Group's effective interest	Held by the Company	Held by a subsidiary	Principal activity
Dugong IWS HAZ Limited	Incorporated	Hong Kong	Ordinary, total of HK\$68,941,001 and RMB61,200,000	40%	-	40%	Investment holding
Lianyungang Lvrun Environmental Protection Technology Co., Ltd. <sup>(a)</sup> 連雲港綠潤環保科技有限公司	Incorporated	The PRC	Registered RMB 63,600,000	20.4%	-	20.4%	Provision of hazardous waste treatment services
Leyuan New Material Technology Co., Ltd. <sup>(a)</sup> 連雲港樂園新材料科技有限公司	Incorporated	The PRC	Registered RMB 46,960,000	20.4%	-	20.4%	Property holding
Dugong Environment Resource (Kaifeng) Co., Ltd. <sup>(a)</sup> 大公環境資源(開封)有限公司	Incorporated	The PRC	Registered RMB 90,000,000	20.4%	-	20.4%	Provision of hazardous waste collection, treatment and disposal services (In construction stage)

#### Notes:

(a) The company name in English is a direct translation of the registered Chinese name for the purpose of identification.

During the year ended 31 March 2020, the Group entered into an agreement with a third party to acquire 40% issued shares in Dugong IWS HAZ Limited, which in turn holds 51% equity interests in Lianyungang Lvrun Environmental Protection Technology Co., Ltd. ("Lvrun") and Dugong Environment Resource (Kaifeng) Co., Ltd. (together "Dugong IWS"). Lvrun holds 100% equity interests in Leyuan New Material Technology Co., Ltd..

(Expressed in Hong Kong dollars)

### 14 Interests in an associate (continued)

# (a) Details of the Group's interests in an associate which is accounted for using the equity method in the consolidated financial statements are as follows: (continued)

The acquisition was completed on 23 January 2020. The total consideration of \$69,000,000 was fully paid to the third party (the "Seller") by cash at completion date.

A profit guarantee arrangement is included in the agreement. Under the arrangement, the Seller agreed to guarantee the aggregated net income audited in accordance with the Generally Accepted Accounting Principles of the People's Republic of China ("PRC GAAP") generated by Lvrun would not be less than RMB90,000,000 for the three years ending 31 December 2021. The Seller shall compensate the Group for any shortfall of the deemed profit attributable to the Group calculated in accordance with the shareholders' agreement. At 31 March 2020, management expected that the guaranteed net income could be met.

#### (b) Loan to an associate

Pursuant to the loan agreement, the Group had agreed to make a shareholder's loan in maximum of RMB28,800,000, which may be drawn into two tranches of RMB14,400,000 each before 10 March 2021.

At 31 March 2020, loan of RMB14,400,000 (equivalent to approximately \$16,560,000) was lent to Dugong IWS for the financing requirements of further expansion of a hazardous waste handling and processing project in Jiangsu Province of the PRC run by Lvrun and/or any other hazardous waste handling and processing projects in the PRC. The loan is unsecured, interest bearing at the rate of 5% per annum. The loan is repayable by instalments of RMB4,800,000 each (equivalent to approximately \$5,520,000) on 15 March 2021, 15 March 2022 and 15 March 2023 respectively.

#### (c) Amount due from an associate

The amount due from an associate at 31 March 2020 is unsecured, interest-free and has no fixed terms of repayment.

(Expressed in Hong Kong dollars)

## 14 Interests in an associate (continued)

(d) Summarised financial information of the associate and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

	2020 \$'000
Gross amounts of Dugong IWS:	
Current assets	107,520
Non-current assets	381,742
Current liabilities	(97,580)
Non-current liabilities	(51,540)
Net assets	340,142
Attributable to non-controlling interest	166,670
Attributable to the associate's shareholders	173,472
Included in the above assets and liabilities:	
Cash and cash equivalents	67,577
Current financial liabilities (excluding trade and other payables and provisions)	(20,525)
Non-current financial liabilities (excluding trade and other payables and provisions)	(51,540)
	44.000
Revenue	14,223 973
Profit for the year  Total comprehensive income for the year	973
Group's effective interest	40%
Group's share of profit of Dugong IWS	389
Included in the above profit:	
Depreciation and amortisation	(2,001)
Interest income	12
Interest expense	(38)
Income tax expense	(354)
Reconciled to the Group's interest in Dugong IWS:	
Gross amounts of net assets of Dugong IWS	173,472
Group's effective interest	40%
Group's share of net assets of Dugong IWS	69,389
Loans to Dugong IWS (note 14(b))	16,560
Amount due from Dugong IWS (note 14(c))	36
Carrying amount in the consolidated financial statements	85,985

(Expressed in Hong Kong dollars)

## 15 Interests in joint ventures

	2020	2019
	\$'000	\$'000
Share of net liabilities	(15,705)	(18,257)
Loans to joint ventures (note 15(b))	46,982	85,332
Amounts due from joint ventures (note 15(c))	10,796	5,683
	42,073	72,758
		_
Represented by:		
Non-current portion	3,795	39,075
Current portion	38,278	33,683
	42,073	72,758

(a) Details of the Group's interests in joint ventures which are accounted for using the equity method in the consolidated financial statements are as follows:

			Particulars of	Proportion of ownership interest			
Name of joint venture	Form of business structure	Place of incorporation and business	issued and registered capital	Group's effective interest	Held by the Company	Held by a subsidiary	Principal activity
ALBA Integrated Waste Solutions (Hong Kong) Limited ("ALBA IWS")	Incorporated	Hong Kong	Ordinary \$10,000	25%	-	25%	Treatment of waste electrical and electronic equipment
RGF Environmental New Material Limited ("RGF HK")	Incorporated	Hong Kong	Ordinary \$36,122,449	49%	-	49%	Manufacturing of plastic products
綠色未來環保新材料(廣東)有限公司 ("RGF GD")	Incorporated	The PRC	Registered RMB5,000,000	49%	-	49%	Trading of plastic products

(Expressed in Hong Kong dollars)

#### 15 Interests in joint ventures (continued)

(a) Details of the Group's interests in joint ventures which are accounted for using the equity method in the consolidated financial statements are as follows: (continued)

During the year ended 31 March 2019, the Group entered into an agreement with a third party to establish RGF HK for the purpose of developing the business in manufacturing of plastic products. RGF HK has further set up a wholly owned subsidiary in Jiangmen City of the PRC, namely RGF GD. The Group is entitled to share 49% of the financial results of RGF HK and its subsidiary (together

The Group is entitled to share 25% and 49% of the financial results of ALBA IWS and RGF respectively. Notwithstanding the 25% and 49% of paid up capital and the profit sharing arrangements of ALBA IWS and RGF, the Group accounts for the investment in ALBA IWS and RGF as joint ventures as the Group has joint control over the financial and operating decisions of ALBA IWS and RGF.

#### (b) Loans to joint ventures

"RGF").

At 31 March 2020, loans to joint ventures of \$46,982,000 (2019: \$85,332,000) comprised of:

- (i) Ioan of \$19,982,000 (2019: \$23,732,000) which is unsecured, interest bearing at the rate of 7% per annum (2019: 7%) and repayable on 23 May 2020; and
- (ii) loan of \$12,000,000 (2019: \$15,000,000) which is unsecured, interest bearing at the rate of HIBOR plus 4% per annum (2019: HIBOR plus 4%). The loan will be repaid by installments, of which \$4,500,000 is repayable on 19 February 2021 and the remaining \$7,500,000 is repayable on 19 February 2022.
- (iii) loan of \$15,000,000 (2019: Nil) which is unsecured, interest-bearing at the rate of HIBOR plus 4% per annum. The loan will be repaid by installments, of which \$3,000,000 is repayable on 2 May 2020, \$4,500,000 is repayable on 2 May 2021 and the remaining \$7,500,000 is repayable on 2 May 2022.

#### (c) Amounts due from joint ventures

The amounts due from joint ventures at 31 March 2020 and 2019 are unsecured, interest-free and has no fixed terms of repayment.

(Expressed in Hong Kong dollars)

## 15 Interests in joint ventures (continued)

(d) (i) Summarised financial information of ALBA IWS and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

Gross amounts of ALBA IWS:	2020 \$'000	2019 \$'000
Current assets Non-current assets Current liabilities Non-current liabilities	109,870 39,564 (130,893) (82,563)	117,145 42,139 (202,795) (81,879)
Net liabilities	(64,022)	(125,390)
Included in the above assets and liabilities:		
Cash and cash equivalents  Current financial liabilities (excluding trade and other payables	69,652	57,764
and provisions)  Non-current financial liabilities (excluding trade and other	(107,149)	(153,172)
payables and provisions)	(82,563)	(81,879)
Revenue Profit for the year Total comprehensive income for the year Group's effective interest Group's share of profit of ALBA IWS  Included in the above profit: Depreciation and amortisation Interest income Interest expense Income tax expense	276,189 61,368 61,368 25% 15,342 (16,519) 279 (19,583)	209,129 7,119 7,119 25% 1,780 (7,611) 201 (18,921)
Reconciled to the Group's interest in ALBA IWS:		
Gross amounts of net liabilities of ALBA IWS Group's effective interest Group's share of net liabilities of ALBA IWS Loans to ALBA IWS (note 15(b)(i)) Amount due from ALBA IWS (note 15(c))	(64,022) 25% (16,005) 19,982 2,416	(125,390) 25% (31,347) 70,332 5,683
Carrying amount in the consolidated financial statements	6,393	44,668

(Expressed in Hong Kong dollars)

## 15 Interests in joint ventures (continued)

(d) (ii) Summarised financial information of RGF and a reconciliation to the carrying amount in the consolidated financial statements are disclosed below:

	2020 \$'000	2019 \$'000
Gross amounts of RGF:		
Current assets Non-current assets Current liabilities Non-current liabilities	21,098 56,667 (35,741) (41,412)	18,385 24,444 (4,113) (12,000)
Net assets	612	26,716
Included in the above assets and liabilities:		
Cash and cash equivalents Current financial liabilities (excluding trade and other	2,018	8,847
payables and provisions)  Non-current financial liabilities (excluding trade and other	(23,099)	(3,000)
payables and provisions)	(41,412)	(12,000)
Revenue Loss for the year Other comprehensive income for the year Total comprehensive income for the year Group's effective interest Group's share of loss of RGF Group's share of other comprehensive income of RGF Included in the above loss:	37,217 (32,250) 24 (32,226) 49% (15,802)	(3,285) - (3,285) 49% (1,610)
Depreciation Interest income Interest expense	(10,264) 3 (3,878)	(53) - (85)
Reconciled to the Group's interest in RGF:		
Gross amounts of net assets of RGF Group's effective interest Group's share of net assets of RGF Loans to RGF (notes 15(b)(ii) to (iii)) Amount due from RGF (note 15(c))	612 49% 300 27,000 8,380	26,716 49% 13,090 15,000
Carrying amount in the consolidated financial statements	35,680	28,090

(Expressed in Hong Kong dollars)

#### 16 Inventories

	2020 \$'000	2019 \$'000
Raw materials Finished goods	19 1,993	2,377 2,964
	2,012	5,341

The cost of inventories recognised as expense and included in "cost of sales and services" amounted to approximately \$71,652,000 (2019: \$142,068,000) for the year ended 31 March 2020.

#### 17 Trade and bills receivables

	2020	2019
	\$'000	\$'000
Trade and bills receivables	10,857	28,470
Less: Loss allowance (note 3(a)(ii))	(3,877)	(4,237)
Trade and bills receivables, net	6,980	24,233

#### (a) Ageing analysis

As at the end of the reporting period, the ageing analysis of trade and bills receivables, based on transaction date and net of loss allowance, is as follows:

	2020	2019
	\$'000	\$'000
0 - 30 days	4,990	22,577
31 - 60 days	1,419	1,462
61 - 90 days	1	171
91 - 120 days	196	28
Over 120 days	4,251	4,232
	10,857	28,470
Less: Loss allowance	(3,877)	(4,237)
	6,980	24,233

Payment terms granted to customers are mainly cash on delivery or on credit. The average credit period ranges from 10 days to 90 days. Further details on the Group's credit policy and credit risk arising from trade and bills receivables are set out in note 3(a)(ii).

(Expressed in Hong Kong dollars)

#### 17 Trade and bills receivables (continued)

(b) The carrying amounts of trade and bills receivables are denominated in the following currencies:

	6,980	24,233
USD	962	1,119
HK\$	6,018	23,114
	\$ 000	φ 000
	\$'000	\$'000
	2020	2019

At 31 March 2020 and 31 March 2019, the fair values of the trade and bills receivables approximate their carrying amounts. The maximum exposure to credit risk at the end of each reporting period is the carrying value of the receivables. The Group does not hold any collateral as security.

### 18 Other receivables, deposits and prepayments

	2020 \$'000	2019 \$'000
Non-current portion		
Prepayments for purchase of property, plant and equipment	_	14
Current portion		
Deposits placed with suppliers	5,212	5,573
Utility and other deposits	6,355	5,910
Prepayments	1,549	2,114
Other receivables	940	1,515
Total	14,056	15,112

At 31 March 2020 and 31 March 2019, the fair values of other receivables, deposits and prepayments approximate their carrying amounts. The maximum exposure to credit risk at the end of each reporting period is the carrying value of each class of receivables mentioned above. The Group does not hold any collateral as security.

(Expressed in Hong Kong dollars)

## 19 Cash and cash equivalents and other cash flow information

#### (a) Cash and cash equivalents comprise:

	2020	2019
	\$'000	\$'000
Deposits with banks	69,107	112,053
Cash at bank	29,804	48,570
Cash in hand	51	42
Cash and cash equivalents in the		
consolidated statement of cash flows	98,962	160,665
Bank deposits and cash are denominated in the following currencies:		
	2020	2019
	\$'000	\$'000
HK\$	64,382	106,956
RMB	26,334	42,709
USD	8,229	10,983
EURO	17	17

Cash at bank earns interest at floating rates based on prevailing bank deposit rates.

(Expressed in Hong Kong dollars)

# 19 Cash and cash equivalents and other cash flow information (continued)

#### (b) Reconciliation of loss before taxation to cash used in operations

		2020	2019
			(Note)
	Note	\$'000	\$'000
Loss before taxation		(77,589)	(51,759)
Adjustments for:			
Depreciation of property, plant and equipment	8(d), 12	30,493	34,008
Depreciation of right-of-use assets	8(d), 12	2,760	_
Amortisation of land use rights	8(d), 13	_	1,090
Loss/(gain) on disposals of property,			
plant and equipment, net	7	51	(415)
Write off of property, plant and equipment	7	2	770
Impairment of property, plant and equipment	8(d), 12	16,866	3,276
Reversal of other payables and accruals		_	(309)
Finance income	8(b)	(8,127)	(8,382)
Finance cost	8(c)	189	_
Share of profit of an associate	14(d)	(389)	_
Share of loss/(profit) of joint ventures	15(d)	460	(170)
Share-based payments	23(c)	_	251
Operating loss before working capital changes		(35,284)	(21,640)
Inventories		3,329	(842)
Trade and bills receivables		17,253	(2,755)
Other receivables, deposits and prepayments		1,056	4,756
Payables and accruals		(436)	(2,398)
Cash used in operations		(14,082)	(22,879)

Note: The Group has initially applied IFRS 16 using the modified retrospective approach and adjusted the opening balances at 1 April 2019 to recognise right-of-use assets and lease liabilities relating to leases which were previously classified as operating leases under IAS 17. Previously, cash payments under operating leases made by the Group as a lessee of \$5,322,000 were classified as operating activities in the consolidated cash flow statement. Under IFRS 16, except for short-term lease payments, payments for leases of low value assets and variable lease payments not included in the measurement of lease liabilities, all other rentals paid on leases are now split into capital element and interest element (see note 19(c)) and classified as financing cash outflows. Under the modified retrospective approach, the comparative information is not restated. Further details on the impact of the transition to IFRS 16 are set out in note 2(c).

(Expressed in Hong Kong dollars)

# 19 Cash and cash equivalents and other cash flow information (continued)

#### (c) Reconciliation of liabilities arising from financing activities:

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the cash flow statement as cash flows from financing activities.

Lease liabilities \$'000 (Note 2(c)) At 31 March 2019 Impact on initial application of IFRS 16 (Note) 3,692 At 1 April 2019 3,692 Changes from financing cash flows: Capital element of lease rentals paid (1,583)Interest element of lease rentals paid (189)Total changes from financing cash flows (1,772)Other changes: 189 Interest expenses 189 Total other changes At 31 March 2020 2,109

Note: The Group has initially applied IFRS 16 using the modified retrospective method and adjusted the opening balances at 1 April 2019 to recognise lease liabilities relating to leases which were previously classified as operating leases under IAS 17. See notes 2(c) and 19(b).

(Expressed in Hong Kong dollars)

# 19 Cash and cash equivalents and other cash flow information (continued)

#### (d) Total cash outflows for leases

Amounts included in the cash flow statement for leases comprise the following:

	2020	2019
Note	\$'000	\$'000
Within operating cash flows 8(d)	648	5,322
Within financing cash flows	1,772	_
	2,420	5,322

Note: As explained in the note 19(b), the adoption of IFRS 16 introduces a change in classification of cash flows of certain rentals paid on leases. The comparative amounts have not been restated.

#### (e) Major non-cash transaction

During the year ended 31 March 2020, the shareholders' loan to a joint venture of \$3,000,000 was repaid in form of share allotment with no cash flow impact to the Group.

#### 20 Payables and accruals

	Note	2020 \$'000	2019 \$'000
Trade payables	(a)	2,411	3,229
Other payables and accruals			
- Construction costs payable		6,446	6,446
- Accrued expenses		7,169	6,812
- Contract liabilities	(c)	805	806
- Salaries and wages payable		680	953
- Others		4,251	4,061
		19,351	19,078
	(b)	21,762	22,307

(Expressed in Hong Kong dollars)

## 20 Payables and accruals (continued)

#### (a) Ageing analysis

As at the end of the reporting period, the ageing analysis of trade payables, based on the invoice due date, is as follows:

	2020	2019
	\$'000	\$'000
Current	1,558	2,231
1 - 30 days	41	165
31 - 60 days	33	30
61 - 90 days	46	24
91 - 120 days	16	4
Over 120 days	717	775
	2,411	3,229

# (b) The carrying amounts of payables and accruals are denominated in the following currencies:

	2020	2019
	\$'000	\$'000
HK\$	21,726	22,272
USD	36	35
	21,762	22,307

As at 31 March 2020 and 31 March 2019, the fair values of the payables and accruals approximate their carrying amounts.

#### (c) Movement in contract liabilities

Contract liabilities represent receipt in advance from customers and there are no significant movements during the years ended 31 March 2019 and 2020.

(Expressed in Hong Kong dollars)

#### 21 Lease liabilities

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the current and previous reporting periods and at the date of transition to IFRS 16:

	At 31 March 2020		At 1 Apı	ril 2019
	Present	Total	Present	Total
	value of the	minimum	value of the	minimum
	minimum lease	lease	minimum lease	lease
	payments	payments	payments	payments
	\$'000	\$'000	\$'000	\$'000
Within 1 year	1,740	1,848	1,583	1,772
After 1 year but within 2 years	369	388	1,740	1,848
After 2 years but within 5 years	_	_	369	388
	369	388	2,109	2,236
	2,109	2,236	3,692	4,008
		•		
Less: total future interest expenses		(127)	-	(316)
Present value of lease liabilities		2,109		3,692

Note: The Group has initially applied IFRS 16 using the modified retrospective approach and adjusted the opening balances at 1 April 2019 to recognise lease liabilities relating to leases which were previously classified as operating leases under IAS 17. These liabilities have been aggregated with the brought forward balances relating to leases previously classified as finance leases. Comparative information as at 31 March 2019 has not been restated and relates solely to leases previously classified as finance leases. Further details on the impact of the transition to IFRS 16 are set out in note 2(c).

(Expressed in Hong Kong dollars)

#### 22 Income tax in the consolidated statement of financial position

#### (a) Deferred tax assets and liabilities recognised:

The components of deferred tax assets/(liabilities) recognised in the consolidated statement of financial position and the movements during the year are as follows:

		allowance	
	Future	in excess of	
	benefits of	the related	
	tax losses	depreciation	Total
	\$'000	\$'000	\$'000
At 1 April 2018	36,317	(36,317)	_
(Charged)/credited to profit or loss (note 9(a))	(691)	691	
At 31 March 2019 and 1 April 2019	35,626	(35,626)	-
Credited/(charged) to profit or loss (note 9(a))	364	(364)	
At 31 March 2020	35,990	(35,990)	

#### (b) Deferred tax assets not recognised

The Group has not recognised the deferred tax assets attributable to the future benefit of tax losses of \$565,366,000 (2019: \$504,892,000) sustained in the operations of certain subsidiaries as the availability of future taxable profits against which the assets can be utilised is uncertain at 31 March 2020. The tax losses do not expire under current tax legislation.

## 23 Share capital

#### (a) Authorised share capital of the Company

	2020	2019
	\$'000	\$'000
Authorised:		
5,000,000,000 ordinary shares of \$0.10 each	500,000	500,000

(Expressed in Hong Kong dollars)

## 23 Share capital (continued)

#### (b) Issued share capital of the Company

Number of

ordinary

shares

Amount

'000

\$'000

Issued and fully paid:

At 31 March 2019, 1 April 2019 and 31 March 2020

4.823.009

482,301

#### (c) Equity settled share-based transactions

Pursuant to the resolutions in writing passed by all shareholders of the Company on 11 March 2010, the Company adopted a share option scheme on 11 March 2010 (the "Share Option Scheme"). The purpose of the Share Option Scheme is to provide incentives to the Group's employees including the executive directors and non-executive directors and any advisers, consultants, suppliers, customers and agents (each "eligible participant"). The Board of Directors of the Company may, at any time within 10 years after the date of adoption of the Share Option Scheme, make an offer to any eligible participant. The subscription price for shares granted pursuant to the Share Option Scheme shall be determined by the Board of Directors of the Company in its absolute discretion but shall not be less than the highest of:

- the closing price of the shares of the Company stated in the Stock Exchange's daily quotation sheet of the business day on which an offer is made to an eligible participant;
- the average of the closing prices of the shares stated in the Stock Exchange's daily quotation sheets
   for the five business days immediately preceding the date on which such offer is made; and
- the nominal value of a share of the Company.

(Expressed in Hong Kong dollars)

## 23 Share capital (continued)

- (c) Equity settled share-based transactions (continued)
  - (i) Share options granted in 2016

On 7 September 2016, the Group announced that a total of 157,850,000 options under the Share Option Scheme to subscribe for the Company's shares were granted, subject to acceptance of the grantees. Each option shall entitle the holder to subscribe for one share upon exercise of such option at an initial exercise price of \$0.128 per share. These options may be exercised from 7 September 2017 to 6 September 2022 (both dates inclusive) subject to respective vesting periods. At the end of the acceptance period, 152,150,000 options were accepted by the grantees.

# (ii) The movements in the number of share options under the Share Option Scheme during the year were as follows:

				Number of share options				
				Cancelled/	Outstanding at	Cancelled/		
	Initial		Outstanding	lapsed during	31 March 2019	lapsed during	Outstanding	Remaining
	exercise		at 1 April	the year ended	and 1 April	the year ended	at 31 March	contractual
Date of grant	price	Exercisable period	2018	31 March 2019	2019	31 March 2020	2020	life
	\$							
Directors								
7 September	0.128	7 September 2017 to	112,800,000	(26,400,000)	86,400,000	-	86,400,000	2.4 years
2016		6 September 2022						
Employees								
7 September	0.128	7 September 2017 to	18,500,000	(1,200,000)	17,300,000	(2,200,000)	15,100,000	2.4 years
2016		6 September 2022						
			131,300,000	(27,600,000)	103,700,000	(2,200,000)	101,500,000	

Vesting period: Tranche 1: 50% vesting in 1 year from the date of grant

(exercisable from 7 September 2017 to 6 September 2022)

Tranche 2: 50% vesting in 2 years from the date of grant (exercisable from 7 September 2018 to 6 September 2022)

(Expressed in Hong Kong dollars)

## 23 Share capital (continued)

#### (c) Equity settled share-based transactions (continued)

# (ii) The movements in the number of share options under the Share Option Scheme during the year were as follows: (continued)

Share option expenses charged to the consolidated statement of profit or loss and other comprehensive income are determined using the binomial lattice model based on the following assumptions:

Fair value at measurement date	\$0.057
Share price at measurement date	\$0.128
Exercise price	\$0.128
Expected volatility	50.00%
Risk-free interest rate (based on Exchange Fund notes)	0.63%
Expected average life of options	6 years
Expected dividend yield	0%

The expected volatility is based on the historical volatility on the Company's shares (calculated based on the weighted average remaining life of the share options). Expected dividends are based on historical dividends. Changes in the subjective input assumptions could materially affect the fair value estimate.

The Group recognised expenses of Nil (2019: \$251,000) related to equity settled share-based payment transactions during the year ended 31 March 2020.

(Expressed in Hong Kong dollars)

#### 24 Reserves

#### (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

		Share	Share	Share-based	Accumulated		
		capital		capital reserve	losses	Reserves	Total
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 April 2018		482,301	3,092,937	6,506	(1,994,792)	1,104,651	1,586,952
Equity settled share-based							
transactions	23(c)	-	-	251	-	251	251
Share options lapsed	23(c)	-	_	(806)	806	-	-
Loss and total comprehensive							
income for the year		-	_		(3,540)	(3,540)	(3,540)
Balance at 31 March 2019							
and 1 April 2019		482,301	3,092,937	5,951	(1,997,526)	1,101,362	1,583,663
Share options lapsed	23(c)	-	-	(123)	123	_	-
Loss and total comprehensive							
income for the year		-	-		(5,068)	(5,068)	(5,068)
Balance at 31 March 2020		482,301	3,092,937	5,828	(2,002,471)	1,096,294	1,578,595

#### (b) Nature and purpose of reserves

#### (i) Share premium

The application of share premium account is governed by the Companies Law of Cayman Islands (the "Companies Law"). Under the Companies Law, the funds in the share premium account of the Company are distributable to the shareholders of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.

(Expressed in Hong Kong dollars)

## 24 Reserves (continued)

#### (b) Nature and purpose of reserves (continued)

#### (ii) Capital reserve

Capital reserve represents the difference between (i) the aggregate of the consideration for the acquisitions under common control upon the reorganisation during the year ended 31 March 2010 ("Reorganisation"); and (ii) the aggregate of the share capital and share premium of the entities transferred to the Group pursuant to the Reorganisation.

#### (iii) Share-based capital reserve

The share-based capital reserve represents the portion of the grant date fair value of unexercised share options granted to directors and employees of the Group that has been recognised in accordance with the accounting policy adopted for share-based payments in note 2(o)(ii).

#### (iv) Exchange reserve

The exchange reserve comprises all exchange differences arising from the translation of the financial statements of operations outside Hong Kong as well as the effective portion of any exchange differences arising from hedges of the net investment in these operations outside Hong Kong. The reserve is dealt with in accordance with the accounting policies set out in note 2(u).

#### (c) Dividends

No dividends had been paid or declared by the Company for the year ended 31 March 2020 (2019: Nil).

#### (d) Distributable reserves

The aggregate amounts of distributable reserves of the Company was \$1,090,466,000 (2019: \$1,095,411,000) as at 31 March 2020.

#### 25 Commitments

At 31 March 2019, the total future minimum lease payments under non-cancellable operating leases in respect of land and buildings are as follows:

	Properties
	\$'000
Within 1 year	1,846
After 1 year but within 5 years	2,236

4,082

(Expressed in Hong Kong dollars)

## 25 Commitments (continued)

The Group is the lessee in respect of a number of land and building held under leases which were previously classified as operating leases under IAS 17. The Group has initially applied IFRS 16 using the modified retrospective approach. Under this approach, the Group adjusted the opening balances at 1 April 2019 to recognise lease liabilities relating to these leases (see note 2(c)). From 1 April 2019 onwards, future lease payments are recognised as lease liabilities in the statement of financial position in accordance with the policies set out in note 2(h), and the details regarding the Group's future lease payments are disclosed in note 21.

### 26 Contingent liabilities

#### Litigation with former directors and employees

At 31 March 2020, the Group has lodged certain claims against its former directors and employees. The outcome of these claims and the recovery of loss and damages from these claims cannot yet be reliably estimated.

### 27 Material related party transactions

In addition to those related party transactions and balances disclosed elsewhere in the notes to the financial statements, the Group entered into the following material related party transactions during the year:

#### (a) Key management personnel

Remuneration of key management personnel, including amounts paid to the directors, certain highest paid employees and senior management, are disclosed in note 10.

#### (b) Transactions with related parties

	2020	2019
	\$'000	\$'000
Interest income received from joint ventures	6,142	4,839
Interest income received from an associate	36	-
Logistics service income received from a joint venture	8,372	1,376
Licence fee income received from a joint venture	8,400	1,400
Sale of property, plant and equipment to a joint venture	254	83
Management fee income received from a joint venture	488	_

(Expressed in Hong Kong dollars)

## 28 Company-level statement of financial position

	2020	2019
Note	\$'000	\$'000
Non-current asset		
Interests in subsidiaries 28(a)	1,498,680	1,495,006
Current assets		
Receivables and prepayments	1,767	1,506
Bank deposits and cash	78,826	125,831
	80,593	127,337
Current liabilities		
Payables and accruals	678	503
Amounts due to subsidiaries 28(a)	_	38,177
	678	38,680
Net current assets	79,915	88,657
NET ASSETS	1,578,595	1,583,663
CAPITAL AND RESERVES		
Share capital 23	482,301	482,301
Reserves 24	1,096,294	1,101,362
TOTAL EQUITY	1,578,595	1,583,663

Approved and authorised for issue by the Board of Directors on 29 June 2020.

Cheng Chi Ming, Brian

Chairman

Lam King Sang

Director

(Expressed in Hong Kong dollars)

## 28 Company-level statement of financial position (continued)

#### (a) Investment in subsidiaries and amounts due from/to subsidiaries

	Company		
	2020	2019	
	\$'000	\$'000	
Consolidated subsidiaries			
Investments at cost, unlisted shares	967,944	967,944	
Less: Provision for impairment	(815,712)	(815,712)	
	152,232	152,232	
Amounts due from subsidiaries	1,346,448	1,342,774	
	1,498,680	1,495,006	
Amounts due to subsidiaries	_	38,177	

Amounts due from subsidiaries are unsecured, non-interest bearing and with no fixed terms of repayment and are classified as non-current as these are not expected to be recoverable within the next twelve months.

Amounts due to subsidiaries are unsecured, non-interest bearing and with no fixed terms of repayment.

(Expressed in Hong Kong dollars)

## 28 Company-level statement of financial position (continued)

#### (b) Principal subsidiaries held by the Group

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

Name	Place and date of incorporation/ establishment	Nominal value of issued and paid-in capital	Effective interest held	Principal activities and place of operation
Directly held				
IWS Global Limited	British Virgin Islands ("BVI")/16 March 2007	Ordinary US\$50,030	100%	Investment holding/ Hong Kong
Indirectly held				
IWS Waste Management (Global) Company Limited	BVI/23 March 2009	Ordinary US\$1	100%	Investment holding/ Hong Kong
IWS Assorted Paper (Global) Company Limited	BVI/23 March 2009	Ordinary US\$1	100%	Investment holding/ Hong Kong
IWS Environmental Technologies (Global) Company Limited	BVI/23 March 2009	Ordinary US\$1	100%	Investment holding/ Hong Kong
CMDS (Global) Company Limited	BVI/23 March 2009	Ordinary US\$1	100%	Investment holding/ Hong Kong
IWS Waste Management Company Limited	Hong Kong/ 28 September 1993	Ordinary HK\$1,000,000	100%	Trading of recovered paper and materials/
IWS Assorted Paper Company Limited	Hong Kong/ 15 December 1997	Ordinary HK\$1,000,000	100%	Trading of tissue paper products/ Hong Kong

(Expressed in Hong Kong dollars)

## 28 Company-level statement of financial position (continued)

#### (b) Principal subsidiaries held by the Group (continued)

Name	Place and date of incorporation/ establishment	Nominal value of issued and paid-in capital	Effective interest held	Principal activities and place of operation
Indirectly held (continued)				
Confidential Materials  Destruction Service Limited	Hong Kong/ 22 June 1979	Ordinary HK\$10,000	100%	Provision of confidential materials destruction service and trading of recovered paper and materials/ Hong Kong
IWS Environmental Technologies Limited	Hong Kong/ 23 October 2002	Ordinary HK\$1,000,000	100%	Procurement of waste paper/Hong Kong
IWS Promotion Limited	Hong Kong/ 17 September 2010	Ordinary HK\$1	100%	Development of recycling facilities at Tseung Kwan O/ Hong Kong
IWS Logistics Limited	Hong Kong/ 26 February 2013	Ordinary HK\$1	100%	Provision of logistics services/Hong Kong
IWS Waste Management (Asia) Limited	Hong Kong/ 25 November 2014	Ordinary HK\$10,000	100%	Manufacturing of plastic products/ Hong Kong
IWS Waste Management (International) Limited	Hong Kong/ 5 August 2014	Ordinary HK\$10,000	100%	Investment holding/ Hong Kong
IWS Engineering Company Limited	Hong Kong/ 22 April 2015	Ordinary HK\$10,000	100%	Investment holding/ Hong Kong

(Expressed in Hong Kong dollars)

## 29 Comparative figures

The Group has initially applied IFRS 16 at 1 April 2019 using the modified retrospective approach. Under this approach, the relevant comparative information is not restated. Further details of the changes in accounting policies are disclosed in note 2(c).

#### 30 Immediate and ultimate controlling party

At 31 March 2020, the directors consider the immediate parent and ultimate controlling party of the Group to be Chow Tai Fook (Holding) Limited and Chow Tai Fook Capital Limited respectively, both of which are incorporated in the British Virgin Islands.

### 31 Non-adjusting event during the reporting period

Prior to the end of the reporting period, the outbreak of novel coronavirus (COVID-19) in January 2020 has caused disruptions to many industries in China as well as other countries. These disruptions have inevitably posed a significant threat to the global economy in 2020. Despite the challenges, governments and international organisations have implemented a series of measures to contain the epidemic. The time duration and scope of these disruptions cannot be accurately assessed at this point in time. Given the dynamic nature of these circumstances, the financial impact will be reflected in the Group's subsequent financial statements. The Group will closely monitor the development of the epidemic and assess its impact on its operations.

# 32 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 March 2020

Up to the date of issue of these financial statements, the IASB has issued a number of amendments and a new standard, IFRS 17, *Insurance contracts*, which are not yet effective for the year ended 31 March 2020 and which have not been adopted in these financial statements. These include the following which may be relevant to the Group.

Effective for accounting periods beginning on or after

Amendments to IFRS 3, Definition of a business

1 January 2020

Amendments to IAS 1 and IAS 8, Definition of material

1 January 2020

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

# **FIVE YEAR FINANCIAL SUMMARY**

### **RESULTS**

	Year ended 31 March				
	2016	2017	2018	2019	2020
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Revenue	273,131	206,940	175,461	196,340	104,295
Gross profit	22,510	37,877	31,020	42,002	19,211
Loss before taxation	(109,451)	(81,206)	(80,965)	(51,759)	(77,589)
Income tax credit	_	_	_	235	_
Loss for the year	(109,451)	(81,206)	(80,965)	(51,524)	(77,589)
Other comprehensive income					
for the year (after tax)		_	_	_	12
Total comprehensive income					
for the year	(109,451)	(81,206)	(80,965)	(51,524)	(77,577)
Attributable to:					
Equity shareholders of the Company	(104,078)	(81,201)	(80,965)	(51,524)	(77,577)
Non-controlling interests	(5,373)	(5)	-	-	<u>-</u>
	(109,451)	(81,206)	(80,965)	(51,524)	(77,577)

#### **ASSETS AND LIABILITIES**

		As at 31 March				
	2016	2016 2017 2018 2019				
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Total assets	1,217,268	1,101,574	1,022,086	968,106	892,093	
Total liabilities	65,972	27,104	25,024	22,317	23,881	
Total equity	1,151,296	1,074,470	997,062	945,789	868,212	



