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MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

The Coronavirus Disease 2019 ("COVID-19") pandemic has brought upon unprecedented challenges to the book industry. Printing plants and bookshops were forced to close down for months and some of the Group's overseas customers have cut back on their printing orders due to the macroeconomic uncertainty. As a result, the turnover of the Group for the first six months ended 30 June 2020 decreased by 24% to HK\$639 million (H1 2019: HK\$841 million). Profit before taxation decreased to HK\$44 million (H1 2019: HK\$90 million) and Group net profit after tax decreased to HK\$33 million (H1 2019: HK\$73 million). Profit margin was compressed as our fixed direct and indirect costs are difficult to alter in the short-term due to the asset heavy nature of our manufacturing business units.

The China-US trade war have forced companies to re-examine their cross-national supply chain strategy. Due to the US tariff imposed on some books printed in China, many US publishing houses have shifted their orders to non-China print manufacturers. Timing of the Group's purchase of Papercraft Sdn. Bhd. ("Papercraft"), a Johor based Malaysian printing plant, in February was prescient. The combined operation of Papercraft and Singapore based COS will place the Group in a unique position among major book printers in China to have a significant print manufacturing presence in South East Asia.

Our geographic diversification strategy was put to test as our production plants in China, Singapore and Malaysia were closed during the lockdown. Despite the operational challenges, our strategy has proven to be resilient as we successfully fulfilled most of the print orders through our agile network of printing plants and suppliers.

We have put in place new policies and infrastructure to protect the health of our employees and to ensure business continuity. As the COVID-19 situation continues to evolve, we will take proactive measures to manage cash flow, reduce costs and re-examine our business process to adapt to the 'new normal'.

PRINT MANUFACTURING

1010 Printing, China manufacturing and international sales operations:

Sales turnover registered a 14% year-on-year decline as some of the sales orders were lost due to the lockdown in China and these sales were not recovered. Despite the worldwide travel ban, our clients' experience remains our top priority. We are regularly reaching out to our overseas clients through virtual meetings to offer them support and to address their needs.

Left Field Printing Group, Australia manufacturing:

Left Field Printing experienced a decrease of 35% in sales turnover. It was mostly caused by the loss of a multi-year contract with a major fiction publisher. In spite of the loss, the Group has maintained good working relationship with the customer, which awarded a significant order to 1010 Printing early this year. We received considerable financial support from the Australian government's JobKeeper Payment scheme, which has cushioned the impact of COVID-19 on the business.

COS, Singapore manufacturing:

Sales turnover at COS increased by 21% as it took on more US bound inter-company orders. However, profit margin took a hit as print jobs had to be outsourced elsewhere as Singapore went into lockdown. Papercraft, our recently acquired plant in Malaysia, was also impacted by a 90-day 'movement control' imposed by the Malaysian government.



PRINT SERVICES MANAGEMENT B.

APOL Group, international sales operations:

Sales turnover declined by 20% in the first six months at APOL. The Latin American market was particularly challenging as local currencies weakened and local competition remained fierce. This competitive landscape will not change in the short-term and APOL will implement stricter cost control and branch out to other product categories and markets.

Regent, Hong Kong sales operation:

Regent's sales turnover declined by 29% in the first half of the year. COVID-19 has led to school closures globally and the market for teaching aids kit for teachers and students was greatly impacted. The Regent management is working on the mitigation of accounts receivable risks given their greater exposure to the US market.

C. **PUBLISHING**

The Quarto Group

Quarto's revenue is down year on year at US\$46.9 million (H1 2019: US\$56.4 million) as a result of many bookshops and retailers being closed for several months during the global lockdown. The adjusted Group operating loss (before amortization of acquired intangibles and exceptional items) came in at US\$1.8 million (H1 2019: loss of \$0.9 million) in what is our seasonally weak half year. The adjusted loss after tax was US\$3 million (H1 2019: loss of \$3.1 million). Looking forward, we will complete the strengthening of Quarto's balance sheet and sharpen our content strategy around six of our best performing book categories.

PROSPECT

It is difficult for the Group's management to predict our business performance as COVID-19 is still causing havoc in major markets. While the blanket COVID-19 lockdown that we saw a few months ago will unlikely to happen again, the prolonged uncertainty will continue to have a negative impact on the economy and the book industry.

We will continuously manage our cost base to ensure the Group has sufficient working capital to weather the impact of COVID-19. Our business process is also being re-examined and re-engineered to adapt to new ways of working under the 'new normal'.

The level of automation will be further enhanced by the transformation of our ERP system. Duplicated processes will be streamlined, interface with our clients' systems will be completely digitalized, and customer behaviour could be better analysed for revenue and capacity management.

The Group is in the process of ramping up the manufacturing capacity in Malaysia to add 50% of that of our flagship plant in China. We will also purchase state-of-the-art production equipment available in the market to support our automation initiative.

We believe that our long-term investments in business diversification, process automation and regional manufacturing footprint will reinforce our leadership position in the book printing sector in Asia. Despite the short-term disruptions from COVID-19, the Group will benefit much from these investments when normal trading conditions return.



FINANCIAL REVIEW

Turnover for the six months ended 30 June 2020 decreased by 24% to approximately HK\$638.8 million (2019: HK\$841.4 million). The decrease was caused by the reduced orders from overseas customers during the economic uncertainty caused by the COVID-19 pandemic.

Gross profit margin decreased from 28.0% to 25.6%. The decrease was a result of the relative higher fixed production cost compared with the decrease in sales during the period.

Other income increased by approximately HK\$12.8 million to approximately HK\$32.6 million (2019: 19.8 million). The increase was primarily contributed by various government subsidies and rebate received during the period of approximately HK\$19.3 million mainly in aid of the COVID-19 pandemic. The increase in other income was partially offset by the decrease in sales of scrapped materials of HK\$3.4 million; the decrease in interest income of HK\$2.1 million and the decrease in gain on disposal of property, plant and equipment.

Selling and distribution expenses decreased by approximately HK\$18.8 million compared with same period in 2019. Selling and distribution expenses against sales increased from 11.8% in 2019 to 12.6% in 2020 mainly due to higher staff costs ratio.

Administrative expenses remained relatively stable at approximately HK\$50.5 million (2019: HK\$50.1 million). The increase in legal and professional cost upon various corporate projects and the increase in staff costs was offset by the decreased overseas travelling and entertainment cost during the COVID-19 pandemic.

Other expenses represented the expected credit loss on trade receivables. Amount increased from approximately HK\$3.1 million for the six months ended 30 June 2019 to HK\$5.5 million for the same period in 2020 due to the expected increase in credit risk on customers suffering from the worldwide economic uncertainty.

Finance cost decreased slightly from approximately HK\$7.8 million for the six months ended 30 June 2019 to approximately HK\$7.4 million for the same period in 2020. The slight decrease was due to the decreased interest expenses on bank borrowings upon gradual repayment of loan principal.

Share of loss of associate increased by HK\$4.2 million due to the loss incurred for the first half year result in The Quarto Group Inc. and the increase in the Group's equity interest in Quarto.

Income tax expenses decreased to approximately HK\$10.8 million for the six months ended 30 June 2020 (2019: HK\$16.9 million), being in line with the decrease in profit for the period.

Profit attributable to owners of the Company amounted to approximately HK\$29.3 million in 2020 (2019: HK\$64.1 million), a 54% decrease compared to the same period in last year.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL **STRUCTURE**

As at 30 June 2020, the Group had net current assets of approximately HK\$564.4 million (31 December 2019: HK\$713.7 million) of which the cash and bank deposits were approximately HK\$364.7 million (31 December 2019: HK\$495.7 million). The Group's current ratio was approximately 2.1 (31 December 2019: 2.5).

Total bank borrowings and lease liabilities as at 30 June 2020 were approximately HK\$322.7 million (31 December 2019: HK\$312.0 million). Bank borrowings were denominated in Hong Kong dollars at floating rates repayable within five years. The Group's gearing ratio as at 30 June 2020 was 27.9% (31 December 2019: 26.5%), which is calculated on the basis of the Group's total interest-bearing debts (comprising bank borrowings and lease liabilities) over the total equity interest.

During the period, the Group had acquired property, plant and equipment at approximately HK\$5.1 million. The purchase was financed by internal resources.



The Group's policy is to regularly monitor its liquidity requirements, its compliance with lending covenants and its relationship with bankers to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and long term.

FOREIGN CURRENCY MANAGEMENT

The Group's sales were mainly denominated in a mixture of currencies, primarily US dollars, Australian dollars, Euros and Pound Sterling. In addition, the Group's costs and expenses are mainly denominated in US dollars, Australian dollars, Hong Kong dollars and Renminbi. From time to time the Group enters into foreign currency exchange contracts to hedge its currency risk.

CAPITAL COMMITMENTS AND CONTINGENT LIABILITY

As at 30 June 2020, the Group had committed to acquire machinery of approximately HK\$10.9 million. The acquisition will be financed by the Group's internal resources.

The Group had no significant contingent liability as at 30 June 2020.



The Board of Directors (the "Board") of Lion Rock Group Limited (the "Company") presents the unaudited consolidated results of the Company and its subsidiaries (collectively referred to as the "Group") for the six months ended 30 June 2020 together with the comparative unaudited figures for the corresponding period in 2019 as follows:

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER **COMPREHENSIVE INCOME**

For the six months ended 30 June 2020

		(Unaudited Six months ended	<i>'</i>
		2020	2019
	Notes	HK\$'000	HK\$'000
Revenue	3	638,820	841,434
Direct operating costs		(475,088)	(606,061)
Gross profit		163,732	235,373
Other income		32,585	19,827
Selling and distribution costs		(80,497)	(99,299)
Administrative expenses		(50,459)	(50,142)
Other expenses		(5,496)	(3,148)
Finance costs	4	(7,366)	(7,830)
Share of result of associate		(8,715)	(4,553)
Profit before income tax	5	43,784	90,228
Income tax expense	6	(10,761)	(16,939)
Profit for the period		33,023	73,289
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss:			
Exchange loss on translation of financial statements of foreign operations		(13,719)	(10,685)
Share of other comprehensive income of associate		(3,913)	(248)
Other comprehensive income for the period, net of tax		(17,632)	(10,933)
Total comprehensive income for the period		15,391	62,356
Profit for the period attributable to:			
Owners of the Company		29,311	64,101
Non-controlling interests		3,712	9,188
		33,023	73,289
Total comprehensive income attributable to:			
Owners of the Company		14,622	56,260
Non-controlling interests		769	6,096
		15,391	62,356
Earnings per share for profit attributable to owners			
of the Company during the period	7		
- Basic		HK3.81 cents	HK8.32 cents
– Diluted		N/A	N/A



CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2020

		(Unaudited)	(Audited)
		At 30 June	At 31 December
		2020	2019
	Notes	HK\$'000	HK\$'000
ASSETS AND LIABILITIES			
Non-current assets			
Property, plant and equipment	8	206,401	198,591
Deposits for acquisition of property, plant and equipment		5,884	1,034
Right-of-use assets	9	83,275	85,976
Intangible assets	17	190,613	175,181
Interest in associate	10	108,102	67,215
Loan to associate		53,180	_
Lease receivables		_	1,220
Deferred tax assets		25,017	28,337
		672,472	557,554
Current assets			
Inventories		186,529	174,591
Trade and other receivables and deposits	11	501,454	468,034
Loan to associate		_	53,390
Lease receivable		1,255	3,559
Pledged deposits		5,649	5,650
Cash and cash equivalents		364,676	495,707
		1,059,563	1,200,931
Current liabilities			
Trade and other payables	12	195,009	197,621
Bank borrowings	13	231,325	214,775
Lease liabilities		27,488	29,064
Provisions		18,541	22,286
Financial liabilities at fair value through profit or loss		1,987	47
Financial liabilities arising from put option		15,172	_
Provision for taxation		5,621	23,463
		495,143	487,256
Net current assets		564,420	713,675
Total assets less current liabilities		1,236,892	1,271,229



CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED) As at 30 June 2020

		(Unaudited)	(Audited)
		At 30 June	At 31 December
		2020	2019
	Notes	HK\$'000	HK\$'000
Non-current liabilities			
Other payable		3,019	_
Financial liabilities arising from put option		-	14,977
Provisions		3,820	1,831
Lease liabilities		63,892	68,188
Deferred tax liabilities		10,746	9,303
		81,477	94,299
Net assets		1,155,415	1,176,930
EQUITY			
Share capital	14	7,700	7,700
Reserves		1,034,896	1,073,788
Equity attributable to owners of the Company		1,042,596	1,081,488
Non-controlling interests		112,819	95,442
Total equity		1,155,415	1,176,930



CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 30 June 2020

	(Unaudited) For the six months ended 30 June			
	For the six months ende	ed 30 June		
	2020	2019		
	HK\$'000	HK\$'000		
Operating activities				
Profit before income tax	43,784	90,228		
Adjustments for:				
Share of result of associate	8,715	4,553		
Depreciation of property, plant and equipment	20,259	16,785		
Amortisation of right-of-use assets	14,286	11,446		
Amortisation of intangible asset	809	1,617		
Impairment of receivables	5,496	3,148		
Interest income	(2,222)	(4,371)		
Interest expenses	7,366	7,830		
Gain on financial liabilities at fair value through profit and loss	(389)	(690)		
Gain on disposal of property, plant and equipment	(79)	(1,357)		
Operating profit before working capital changes	98,025	129,189		
Increase in inventories	(14,921)	(5,472)		
Increase in trade and other receivables	(42,256)	(16,401)		
(Decrease) increase in trade and other payables and provisions	(16,256)	15,762		
Increase in financial assets/liabilities at fair value through profit or loss	2,329	1,156		
Cash generated from operations	26,921	124,234		
Income taxes paid	(27,058)	(13,231)		
Net cash (used in) generated from operating activities	(137)	111,003		
Investing activities				
Interest received	2,222	4,371		
Increase in pledged deposits	(159)	_		
Purchases of property, plant and equipment	(5,114)	(51,365)		
(Increase) decrease in deposit for acquisition of property, plant and equipment	(4,977)	29,646		
Proceeds from disposals of property, plant and equipment	79	1,671		
Proceeds from lease receivables	749	1,692		
Additional investment in associate	(53,285)	(6,881)		
Acquisition of a subsidiary, net of cash acquired (note 17)	(25,582)			
Purchase of additional interest in subsidiary	_	(22,200)		
Net cash used in investing activities	(86,067)	(43,066)		
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CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

For the six months ended 30 June 2020

	(Unau	•
	For the six month:	s ended 30 June
	2020	2019
	HK\$'000	HK\$'000
Financing activities		
Bank borrowings raised	75,000	_
Repayment of bank borrowings	(58,450)	(14,765)
Interest on bank borrowings paid	(4,991)	(5,682)
Repayment of principal portion of lease liabilities	(14,547)	(12,522)
Interest paid on lease liabilities	(2,180)	(1,953)
Dividends paid	(30,800)	(53,900)
Dividends paid to non-controlling interests	(8,119)	(9,619)
Capital injection from non-controlling shareholder	2,013	-
Net cash used in financing activities	(42,074)	(98,441)
Net decrease in cash and cash equivalents	(128,278)	(30,504)
Effect of exchange rate fluctuations, net	(2,753)	(4,097)
Cash and cash equivalents at the beginning of the period	495,707	508,321
Cash and cash equivalents at the end of the period	364,676	473,720
Analysis of balances of cash and cash equivalents		
Bank balances and cash	363,971	469,546
Cash at brokers	705	4,174
	364,676	473,720



CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED) For the six months ended 30 June 2020

					At	tributable to owne	rs of the Compa	ny						
-							·	·	Shares held under share	Proposed			Non-	
	Share	Share	Exchange	Merger	Contributed	Put option	Statutory	Other	award	final	Retained		controlling	Total
	capital	premium	reserve	reserve	surplus	Reserve	reserve	reserve	scheme	dividend	earnings	Total	interests	equity
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance at 1 January 2020	7,700	173,078	(80,595)	(136,875)	310,125	(13,906)	737	422	(5)	30,800	790,007	1,081,488	95,442	1,176,930
2019 final dividend paid (Note 16)	-	-	-	-	-	-	-	-	-	(30,800)	-	(30,800)	-	(30,800)
Distribution of shares in a subsidiary (Note 16)	-	-	-	-	_	-	-	(2,983)	-	-	(19,731)	(22,714)	22,714	-
Dividends paid to non-controlling interest	-	-	-	-	-	-	-	-	-	-	-	-	(8,119)	(8,119)
Capital injection from non-controlling shareholder	-	_	-	-	-	-	-	_	-	-	-	-	2,013	2,013
Transactions with owners	-	-	-	-	-	-	-	(2,983)	-	(30,800)	(19,731)	(53,514)	16,608	(36,906)
Profit for the period	-	-	-	-	-	-	-	-	-	-	29,311	29,311	3,712	33,023
Other comprehensive income														
Currency translation	-	-	(10,776)	-	-	-	-	-	-	-	-	(10,776)	(2,943)	(13,719)
Share of other comprehensive expense of associate	_	_	(3,957)	-	_	-	_	_	-	_	44	(3,913)	_	(3,913)
Total comprehensive income for the period	_	_	(14,733)	_	-	_	_	_	_	_	29,355	14,622	769	15,391
Balance at 30 June 2020 (Unaudited)	7,700	173,078	(95,328)	(136,875)	310,125	(13,906)	737	(2,561)	(5)	-	799,631	1,042,596	112,819	1,155,415



CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED) (CONTINUED) For the six months ended 30 June 2020

					At	tributable to owne	rs of the Compa	ny						
-	Share	Share	r 1	.,	Cultur	D	Statutory	Other	Shares held under share	Proposed final	Retained		Non- controlling	Total
	capital	premium	Exchange reserve	Merger reserve	Contributed surplus	Put option Reserve	reserve	reserve	award scheme	dividend	earnings	Total	interests	equity
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Balance at 1 January 2019	7,700	173,078	(68,542)	(136,875)	310,125	(13,906)	737	6,421	(5)	53,900	705,188	1,037,821	117,378	1,155,199
2018 final dividend paid (Note 16)	-	-	-	-	-	-	-	-	-	(53,900)	-	(53,900)	-	(53,900)
Dividends paid to non-controlling interest	-	-	-	-	-	-	-	-	-	-	-	-	(9,619)	(9,619)
Purchase of additional interest in subsidiary	-	-	-	-	-	-	-	(5,995)	-	-	-	(5,995)	(16,205)	(22,200)
Transactions with owners	-	_	_	_	_	_	-	(5,995)	_	(53,900)	-	(59,895)	(25,824)	(85,719)
Profit for the period	-	-	-	-	-	-	-	-	-	-	64,101	64,101	9,188	73,289
Other comprehensive income														
Currency translation	-	-	(7,593)	-	-	-	-	-	-	-	-	(7,593)	(3,092)	(10,685)
Share of other comprehensive expense of associate	-	_	(206)	-	-	-	-	_	-	-	(42)	(248)	-	(248)
Total comprehensive income for the period	_	_	(7,799)	_	_	_	_	_	_	_	64,059	56,260	6,096	62,356
Balance at 30 June 2019 (Unaudited)	7,700	173,078	(76,341)	(136,875)	310,125	(13,906)	737	426	(5)	-	769,247	1,034,186	97,650	1,131,836



NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL **STATEMENTS**

1. **GENERAL INFORMATION**

The Company was incorporated in Bermuda on 9 March 2011 under the Bermuda Companies Act as an exempted limited liability company. The Company and its subsidiaries (the "Group") are principally engaged in the provision of printing services. The address of the Company's registered office is Clarendon House, 2 Church Street, Hamilton, HM 11, Bermuda. The shares of the Company were listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on 25 July 2011.

2. **BASIS OF PREPARATION**

The Group's unaudited condensed consolidated interim financial statements for the six months ended 30 June 2020 have been prepared in accordance with the applicable disclosure requirements of Appendix 16 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and with Hong Kong Accounting Standard 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). The interim financial statements are unaudited but have been reviewed by the Company's audit committee.

The condensed consolidated interim financial statements have been prepared under the historical cost convention, except for certain financial instruments that are measured at fair values.

The accounting policies used in preparing the interim financial statements are consistent with those used in the annual financial statements for the year ended 31 December 2019 except for the adoption of the new and revised Hong Kong Financial Reporting Standards ("HKFRSs") which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKAS") and Interpretations which are relevant to the operations of the Group and mandatory for annual periods beginning 1 January 2020.

The adoption of these new and revised HKFRSs had no material impact on the unaudited condensed consolidated financial statements of the Group for the current and prior accounting period.

The Group has not early adopted the new HKFRSs that have been issued but are not yet effective. The directors of the Company are currently assessing the impact of these new HKFRSs but are not yet in a position to state whether they would have material financial impact on the Group's results of operations and financial position.



3. **SEGMENT INFORMATION**

The executive directors have identified that the Group has only one reportable segment, which is the provision of printing services. The analysis of the Group's revenue by geographical location is as follows:

Revenue – based on the country in which the customer is located, are analysed as follows:

	Six months ended 30 June			
	2020	2019		
	(Unaudited)	(Unaudited)		
	HK\$'000	HK\$'000		
United States of America	233,858	304,901		
Australia	227,362	274,308		
United Kingdom	83,594	138,057		
Spain	38,053	48,700		
Mexico	18,482	25,295		
Germany	10,989	15,784		
New Zealand	4,310	7,712		
Singapore	2,967	7,175		
Canada	3,110	5,082		
Chile	3,111	1,163		
Hong Kong (domicile)	156	376		
Others	12,828	12,881		
	638,820	841,434		

The totals presented for the Group's operating segments reconcile to the Group's key financial figures as presented in the condensed consolidated interim financial statements as follows:

		Six months ended 30 June			
	2020				
		(Unaudited)	(Unaudited)		
		HK\$'000	HK\$'000		
Reportable segment profit		59,865	102,611		
Finance costs		(7,366)	(7,830)		
Share of result of associate		(8,715)	(4,553)		
Profit before income tax		43,784	90,228		

FINANCE COSTS

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	Six months ended 30 June			
	2020	2019		
	(Unaudited)	(Unaudited)		
	HK\$'000	HK\$'000		
Interest charges on bank borrowings, which contain a repayment on demand				
clause, wholly repayable within five years	4,991	5,682		
Interest on put option liability	195	195		
Interest on lease liabilities	2,180	1,953		
	7,366	7,830		

5. PROFIT BEFORE INCOME TAX

Profit before income tax has been arrived at after charging/(crediting):

	Six months e	nded 30 June
	2020	2019
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
Depreciation of property, plant and equipment	20,259	16,785
Amortisation of right-of-use assets	14,286	11,446
Amortisation of intangible asset	809	1,617
Employee benefit expenses	135,725	157,779
Gain on financial liabilities at fair value through profit or loss	(389)	(690)
Net foreign exchange gain	(2,805)	(1,952)
Gain on disposals of property, plant and equipment	(79)	(1,357)
Interest income	(2,222)	(4,371)



6. INCOME TAX EXPENSE

The amount of income tax expense charged/(credited) to the condensed consolidated statement of profit or loss and other comprehensive income represents:

	Six months ended 30 June		
	2020		
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
The charge comprises:			
Hong Kong profits tax			
- Current year	7,599	12,157	
Overseas tax			
— Current year	2,064	5,251	
- Overprovision in prior year	(308)	_	
Deferred taxation – current year	1,406	(469)	
	10,761	16,939	

Hong Kong profits tax has been provided at the rate of 16.5% (2019: 16.5%) on the estimated assessable profits for the period. Taxation on overseas profits has been calculated on the estimated assessable profit for the period at the rates of taxation prevailing in the countries in which the Group operates.

7. **EARNINGS PER SHARE**

The calculation of the basic earnings per share is based on the following data:

	Six months ended 30 June	
	2020	2019
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
Earnings for the purposes of basic earnings per share for the period	29,311	64,101
	Number of s	shares ('000)
	2020	2019
Weighted average number of ordinary shares for the purpose of basic		
earnings per share (Note)	769,997	769,997

Weighted average number of ordinary shares for the purpose of basic earnings per share represents shares in issue less shares held for share award scheme that have not been vested unconditionally in the employees during the period.

PROPERTY, PLANT AND EQUIPMENT 8.

FROFERIT, FLAINT AIND EX	XOIF/WLI VI							
		Furniture		Leasehold	Computer			
	Land and	and	Office	improve-	equipment	Motor		
	buildings	fixtures	equipment	ments	and systems	vehicles	Machinery	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January 2020								
Cost	10,730	4,980	9,323	64,807	14,191	5,346	401,187	510,564
Accumulated depreciation	(5,534)	(4,884)	(6,190)	(55,246)	(13,159)	(2,786)	(224,174)	(311,973)
Net book amount	5,196	96	3,133	9,561	1,032	2,560	177,013	198,591
Period ended 30 June 2020								
Opening net book amount	5,196	96	3,133	9,561	1,032	2,560	177,013	198,591
Acquisition of subsidiary (note 17)	15,468	600	-	-	12	_	10,412	26,492
Exchange differences	(266)	(9)	(72)	(75)	(27)	(35)	(3,053)	(3,537)
Additions	-	17	106	-	202	290	4,499	5,114
Disposals	-	_	-	-	-	_	-	-
Depreciation	(525)	(67)	(341)	(1,534)	(366)	(386)	(17,040)	(20,259)
Closing net book amount	19,873	637	2,826	7,952	853	2,429	171,831	206,401
At 30 June 2020								
Cost	25,705	5,583	9,234	64,452	13,885	5,073	406,160	530,092
Accumulated depreciation	(5,832)	(4,946)	(6,408)	(56,500)	(13,032)	(2,644)	(234,329)	(323,691)
Net book amount	19,873	637	2,826	7,952	853	2,429	171,831	206,401

Land and buildings as at 30 June 2020 included freehold land and buildings of approximately HK\$4,668,000 (31 December 2019: HK\$5,196,000) situated in Australia and right-of-use assets arising from leasehold land and buildings which is held for own use located in Malaysia, of approximately HK\$15,205,000 (31 December 2019: Nil).

9. **RIGHT-OF-USE ASSETS**

	Leased	Plant and	
	properties	equipment	Total
	HK\$'000	HK\$'000	HK\$'000
At 1 January 2020	83,255	2,721	85,976
At 30 June 2020	81,046	2,229	83,275
Amortisation charge	13,655	631	14,286



10. INTEREST IN ASSOCIATE

II TIEREOT II TO ROOT CID TIE		
	At 30 June	At 31 December
	2020	2019
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
Share of net assets other than goodwill	37,155	7,310
Goodwill	70,947	59,905
	108,102	67,215

In February 2020, the Group subscribed for an additional 7,720,154 shares in The Quarto Group, Inc. ("Quarto") through an open offer and underwriting of shares in Quarto. Total payment made by the Group was approximately HK\$53,285,000. As a result of the subscription of shares, the Group's equity interest in Quarto increased from 25.4% to 31.6%.

11. TRADE AND OTHER RECEIVABLES AND DEPOSITS

The Group generally allows a credit period from 30 to 180 days to its trade customers. Ageing analysis of trade receivables as at 30 June 2020, based on sales invoice date, is as follows:

	At 30 June	At 31 December
	2020	2019
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
0 – 30 days	133,718	106,468
31 – 60 days	104,712	84,465
61 – 90 days	92,358	65,132
91 – 120 days	49,820	55,908
121 – 150 days	7,467	38,906
Over 150 days	78,153	77,411
Total trade receivables	466,228	428,290
Less: Provision for impairment	(12,133)	(6,981)
Net trade receivables	454,095	421,309
Other receivables and deposits	47,359	46,725
	501,454	468,034



12. TRADE AND OTHER PAYABLES

As at 30 June 2020, the ageing analysis of trade payables based on invoice date is as follows:

	At 30 June	At 31 December
	2020	2019
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
0 – 30 days	49,897	54,006
31 – 60 days	22,346	21,083
61 – 90 days	8,767	12,782
91 – 120 days	450	602
Over 120 days	210	215
Total trade payables	81,670	88,688
Other payables and accruals	113,339	108,933
	195,009	197,621

BANK BORROWINGS 13.

	At 30 June	At 31 December
	2020	2019
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
Bank loans due for repayment within one year	128,500	106,850
Bank loans due for repayment after one year which contain a repayment on		
demand clause	102,825	107,925
Total bank borrowings	231,325	214,775

All bank borrowings as at 30 June 2020 are secured by the corporate guarantees from the Company.

SHARE CAPITAL 14.

	No. of shares	Amount
	(′000)	HK\$'000
Authorised: Ordinary shares of HK\$0.01 each	1,500,000	15,000
Issued and fully paid: At 1 January 2020 and 30 June 2020	770,000	7,700

CAPITAL COMMITMENTS 15.

As at 30 June 2020, the Group had capital commitment contracted but not provided for in respect of the acquisition of property, plant and equipment of approximately HK\$10,911,000 (31 December 2019: HK\$519,000).



DIVIDENDS AND DISTRIBUTION 16.

Dividends and distribution attributable to the previous financial year, approved and paid during the interim period

	Six months ended 30 June	
	2020	2019
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
Final dividend in respect of the year ended 31 December 2019,		
approved and paid during the interim period of HK\$0.04		
(2019: HK\$0.07) per share	30,800	53,900
Distribution of shares in a subsidiary (Note)	19,731	_
	50,531	53,900

Note:

On 13 March 2020, the directors proposed to distribute Left Field Printing Group Limited shares in specie to shareholders on the basis of 1 share in Left Field Printing Group Limited ("Left Field") for every 16 shares of the Company held by a shareholder ("Distribution"). The Distribution was completed on 3 June 2020 with a total of 48,124,780 shares of Left Field distributed. As a result of the Distribution, the Group's equity interest in Left Field decreased from 68.0% to 58.5%.

The Distribution was accounted as follows:

	HK\$'000
Distribution of 48,124,780 shares of Left Field	19,731
Net assets in Left Field attributed to the Distribution	(22,714)
Loss from the Distribution debited to other reserve	(2,983)

(b) Dividends attributable to the interim period

	Six months ended 30 June	
	2020	2019
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
Interim dividends declared – Nil (2019: HK\$0.030) per share	_	23,100

The Board has not declared the payment of an interim dividend for the six months ended 30 June 2020 (2019: HK\$0.03 per share).



ACQUISITION OF SUBSIDIARY 17.

On 11 February 2020, Anson Worldwide Limited, a 93% indirectly-owned subsidiary of the Company entered into a sale and purchase agreement with an independent third party to acquire entire equity interest in Papercraft Sdn. Bhd. ("Papercraft"), a company incorporated in Malaysia with the consideration of HK\$42.8 million. Papercraft is engaged in the manufacturing of paper based stationery products and books printing in Malaysia. The acquisition was completed on 25 February 2020. An amount of HK\$25,588,000 was paid during the six months ended 30 June 2020 whilst the remaining considerations will be paid by installments in accordance to the terms of sale and purchase agreement by 25 February 2022.

The provisional fair value of identifiable assets and liabilities of Papercraft as at the date of acquisition were:

	Unaudited	Unaudited
	HK\$'000	HK\$'000
Property, plant and equipment	26,492	
Trade and other receivables	312	
Cash and bank balances	6	
Trade and other payables	(53)	
Deferred tax liabilities	(2,992)	
Total identifiable assets acquired and liabilities assumed		23,765
Consideration		
Cash paid	25,588	
Other payables – current	14,232	
Other payables – non-current	3,019	
		42,839
Goodwill	•	19,074

	Unaudited
	HK\$'000
Purchase consideration settled in cash	25,588
Cash and cash equivalents acquired	(6)
Cash outflow on acquisition of subsidiary	25,582

The fair value of trade and other receivables acquired as of the acquisition date amounted to HK\$312,000. None of these receivables have been impaired and it is expected that the full contractual amounts can be collected.

Goodwill of HK\$19,074,000, which is not deductible for tax purposes, mainly represented the value of expected synergies arising from the combination of the acquired business with the existing operations of the Group.



ACQUISITION OF SUBSIDIARY (CONTINUED) 17.

Since the acquisition date, Papercraft has contributed HK\$307,000 to revenue and a loss of HK\$3,210,000 to the Group. If the acquisition had occurred on 1 January 2020, the Group's revenue and net profit would have been HK\$640,145,000 and HK\$27,403,000 respectively. This pro forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the group that actually would have been achieved had the acquisition been completed on 1 January 2020, nor is it intended to be a projection of future performance.

The acquisition-related costs of HK\$219,000 have been expensed and are included in administrative expenses.

Reconciliation of the carrying amount of goodwill is presented below:

	Goodwill
	HK\$'000
Carrying amount at 1 January 2020	174,372
Exchange differences	(2,833)
Acquisition of a subsidiary	19,074
Carrying amount at 30 June 2020	190,613

RELATED PARTY TRANSACTIONS 18.

During the period, the Group entered into the following transactions with related parties:

	Six months ended 30 June		
	2020 20		
	(Unaudited) (Unau		
	HK\$'000 HK\$'0		
Trade receivables from associate	89,821	74,952	
Printing income from associate	39,988	36,864	

(b) Compensation of key management personnel

The directors of the Company were considered to be key management personnel of the Group. The remuneration of key management personnel is determined by the remuneration committee having regard to the performance of individuals and market trends.

	Six months ended 30 June		
	2020 20 (Unaudited) (Unaudit		
	HK\$'000	HK\$'000	
Short-term remuneration	3,013	3,269	
Post-employment benefit	88	80	
	3,101	3,349	



19. **CONTINGENT LIABILITIES**

As at 30 June 2020, the Group had no significant contingent liabilities (31 December 2019: Nil).

20. FAIR VALUE MEASUREMENT

Recurring fair value measurements

	At 30 Jur (unauc		At 31 December 2019 (audited)		
	Level 1	Level 2	Level 1	Level 2	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Financial assets at fair value through profit or loss			-		
Forward foreign exchange contracts	_	-	_	_	
Net fair values	_	-		_	
Financial liabilities at fair value through profit or loss					
Forward foreign exchange contracts	(1,987)	_	(47)		
Net fair values	(1,987)	_	(47)		

Fair values of financial instruments carried at other than fair value (ii)

Trade and other receivables, trade and other payables, bank borrowings, lease liabilities and put option liability are carried at cost or amortised cost which are not materially different from their fair values as at 30 June 2020 and 31 December 2019.

(iii) Measurement of fair values

The fair value of forward foreign exchange contracts is measured using the forward exchange market rates at the reporting date.



OTHER DISCLOSURES

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS IN SECURITIES

As at 30 June 2020, the interests and short positions of the directors and chief executive of the Company in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) as recorded in the register required to be kept under Section 352 of the SFO or otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers in Appendix 10 of the Listing Rules (the "Model Code"), were as follows:

(a) Long Position in the shares of the Company

	Personal	Family	Corporate		Percentage to the issued share capital of the
Name of Directors	Interests	Interests	Interests	Total Interests	Company
	(Shares)	(Shares)	(Shares)	(Shares)	(%)
Mr. Lau Chuk Kin (Note 1)	65,371,906	Nil	266,432,717	331,804,623	43.09
Ms. Lam Mei Lan	16,568,688	Nil	Nil	16,568,688	2.15
Mr. Guo Junsheng (Note 2)	Nil	Nil	12,299,804	12,299,804	1.60

(b) Long Position in the shares of Left Field Printing Group Limited ("Left Field"), an associated corporation of the Company

Name of Directors	Personal Interests	Family Interests	Corporate Interests	Total Interests	Percentage to the issued share capital of the Company
Traine of Bildelold	(Shares)	(Shares)	(Shares)	(Shares)	(%)
Mr. Lau Chuk Kin (Note 3)	4,085,744	Nil	313,048,997	317,134,741	62.56
Ms. Lam Mei Lan	1,035,543	Nil	Nil	1,035,543	0.21
Mr. Guo Junsheng (Note 2)	Nil	Nil	768,737	768,737	0.15



(c) Long Position in the shares of The Quarto Group, Inc. ("Quarto"), an associated corporation of the Company

					Percentage to the issued
	D 1	F 4		T . I	share capital
	Personal	Family	Corporate	Total	of the
Name of Directors	Interests	Interests	Interests	Interests	Company
	(Shares)	(Shares)	(Shares)	(Shares)	(%)
Mr. Lau Chuk Kin (Note 4)	3,359,486	Nil	12,915,083	16,274,569	39.80

- Note 1: Of 266,432,717 shares, 258,135,326 shares and 8,297,391 shares are beneficially owned by City Apex Ltd. and ER2 Holdings Limited ("ER2 Holdings") respectively. As at 30 June 2020, ER2 Holdings was the ultimate holding company of City Apex Ltd., Mr. Lau Chuk Kin owned 68.76% of the issued share capital of ER2 Holdinas and accordinally, Mr. Lau is deemed to be interested in the said shares pursuant to Part XV of the Securities and Futures Ordinance.
- Note 2: The shares are beneficially owned by Dragon Might Global Limited ("Dragon Might"). As at 30 June 2020, Dragon Might is 100% directly owned by Mr. Guo Junsheng and therefore Mr. Guo is deemed to be interested in the said shares.
- Note 3: Of 313,048,897 shares, 16,133,457 shares, 518,586 shares and 296,396,954 shares are beneficially owned by City Apex Ltd., ER2 Holdings and Bookbuilders BVI Ltd respectively. As at 30 June 2020, Bookbuilders BVI Ltd is an indirect wholly-owned subsidiary of the Company. As stated in note 1 above, Mr. Lau is deemed to be interested in 43.09% issued share capital of the Company. Accordingly, Mr. Lau is deemed to be interested in the said shares.
- Note 4: 12,915,083 shares are beneficially owned by 1010 Printing Ltd. As at 30 June 2020, 1010 Printing Ltd is an indirect wholly-owned subsidiary of the Company. As stated in note 1 above, Mr. Lau is deemed to be interested in 43.09% issued share capital of the Company, Accordingly, Mr. Lau is deemed to be interested in the said shares.

Saved as disclosed above, as at 30 June 2020, to the knowledge of the Company, none of the directors or chief executive of the Company and their respective associates had or was deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be maintained under section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.



SUBSTANTIAL SHAREHOLDERS

As at 30 June 2020, the following persons, other than a director or chief executive of the Company, had interests or short positions in the shares or underlying shares of the Company, being 5% or more in the issued share capital of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO:

		Nature of interest				
				Percentage to		
		Interest in		the issued		
		controlled		share capital		
Name of shareholder	Beneficial Owner	corporation	Total Interests	of the Company		
	(Shares)	(Shares)	(Shares)	(%)		
ER2 Holdings Limited (Note 1)	8,297,391	258,135,326	266,432,717	34.60		
City Apex Ltd. (Note 1)	258,135,326	Nil	258,135,326	33.52		
Mr. Chang Mun Kee (Note 2)	10,067,583	54,112,030	64,179,613	8.34		
Mr. Webb David Michael (Note 3)	19,975,168	41,665,808	61,640,976	8.00		
JcbNext Berhad (Note 2)	54,112,030	Nil	54,112,030	7.03		
Preferable Situation Assets Limited (Note 3)	41,665,808	Nil	41,665,808	5.41		

- Note 1: 258,135,326 shares are beneficially owned by City Apex Ltd. ER2 Holdings was the ultimate holding company of City Apex Ltd. Accordingly, ER2 Holdings is deemed to be interested in the said shares pursuant to Part XV of the Securities and Futures Ordinance.
- Note 2: According to the record kept by the Company, Mr. Chang Mun Kee is interested in 45.49% of the shares in JcbNext Berhad.

 Therefore, Mr. Chang is deemed to be interested in the said shares held by Jcbnext Berhad.
- Note 3: According to the record kept by the Company, as at 30 June 2020, Preferable Situation Assets Limited is 100% directly owned by Mr. Webb David Michael and therefore Mr. Webb is deemed to be interested in the said shares held by Preferable Situation Assets Limited.

Save as disclosed above, as at 30 June 2020, the Company had not been notified of any other person (other than a director or chief executive of the Company) who had an interest or short position in the shares, underlying shares or debentures of the Company and was required to be recorded in the register required to be kept by the Company under Section 336 of the SFO.

SHARE AWARD SCHEME

A share award scheme (the "1010 Share Award Scheme") was adopted by the Company on 30 December 2013. The purpose of the 1010 Share Award Scheme is to recognize and motivate the contribution of participants and to incentivize them to further the operation and development of the Group and to attract suitable personnel for the Group. A trust has been set up and fully funded by the Company for the purpose of purchasing, administrating and holding the Company's shares for the 1010 Share Award Scheme. The total number of shares which may be granted to the selected participant under the 1010 Share Award Scheme shall not exceed 10% of the total issued share capital (i.e. 77,000,000 shares) of the Company as at the adoption date. The maximum number of shares which may be awarded to a selected participant under the scheme shall not exceed 1% of the issued share capital (i.e. 7,700,000 shares) of the Company as at the adoption date. The 1010 Share Award Scheme shall be valid and effective for a term of ten years commencing from the adoption date.

During the six months period ended 30 June 2020, no share award was granted and no shares were purchased under the 1010 Share Award Scheme. At 30 June 2020, the Company had no awarded shares outstanding under the 1010 Share Award Scheme.



SHARE OPTION SCHEME

A share option scheme (the "1010 Share Option Scheme") was adopted by the Group, pursuant to its resolution passed on 22 April 2013 and effective for a period of ten years commencing from the adoption date. During the period, there was no share option issued under the 1010 Share Option Scheme. At 30 June 2020, the Company had 70,000,000 share options available for issue under the 1010 Share Option Scheme, which represented approximately 9.1% of the Company's shares in issue at that date.

PURCHASE. SALE OR REDEMPTION OF SHARES

During the six months ended 30 June 2020, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

CODE ON CORPORATE GOVERNANCE PRACTICES

In the opinion of the Board, the Company has complied with the code provisions set out in the Corporate Governance Code and Corporate Governance Report (the "Code Provision") contained in Appendix 14 of the Listing Rules throughout the six months period ended 30 June 2020.

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as its own code of conduct regarding directors' securities transactions. Having made specific enquiry to all the Directors, the Company was not aware of any non-compliance with the required standard set out in the Model Code regarding securities transactions by the directors throughout the six months ended 30 June 2020.

EMPLOYEES AND EMOLUMENT POLICY

As at 30 June 2020, the Group had around 1,350 full-time employees (30 June 2019: 1,348). The pay scale of the Group's employees is maintained at a competitive level and employees are rewarded on a performance-related basis within the general framework of the Group's salary and bonus system. Other employee benefits include share award, provident fund, insurance and medical cover.

INTERIM DIVIDEND

The Board has not declared the payment of an interim dividend for the six months ended 30 June 2020 (2019: HK\$0.03 per share).

AUDIT COMMITTEE

The audit committee has three members comprising the three independent non-executive directors, namely, Dr. Ng Lai Man, Carmen, Mr. Yeung Ka Sing and Prof. Lee Hau Leung, with terms of reference in compliance with the Listing Rules. The audit committee review the Group's financial reporting, internal controls and make relevant recommendations to the Board.

The audit committee had met with the management to review the Company's interim report for the six months ended 30 June 2020 and had the opinion that such report was compiled with the applicable accounting standards and adequate disclosures had been made.

> By Order of the Board Yeung Ka Sing Chairman

Hong Kong, 31 August 2020

CORPORATE INFORMATION

Board of Directors

Executive Directors

Mr. Lau Chuk Kin Ms. Lam Mei Lan Mr. Chu Chun Wan

Non-Executive Directors

Mr. Li Hoi, David Mr. Guo Junsheng

Independent Non-Executive Directors

Mr. Yeung Ka Sing (Chairman) Prof. Lee Hau Leung Dr. Ng Lai Man, Carmen

Company Secretary

Ms. Tan Lai Ming FCPA, FCCA

Compliance Officer

Mr. Lau Chuk Kin

Authorised Representatives

Ms. Lam Mei Lan Ms. Tan Lai Ming

Bermuda Resident Representative

Conyers Corporate Services (Bermuda) Limited

Audit Committee

Dr. Ng Lai Man, Carmen (Chairman) Mr. Yeung Ka Sing Prof. Lee Hau Leung

Nomination Committee

Mr. Yeung Ka Sing (Chairman) Mr. Lau Chuk Kin Prof. Lee Hau Leung Dr. Ng Lai Man, Carmen

Remuneration Committee

Mr. Yeung Ka Sing (Chairman) Mr. Lau Chuk Kin Prof. Lee Hau Leung Dr. Ng Lai Man, Carmen

Auditor

BDO Limited Certified Public Accountants 25th Floor, Wing On Centre 111 Connaught Road Central Hong Kong

Legal Adviser

LF Legal Suite 1001-02 10/F, No.135 Bonham Strand Sheung Wan Hong Kong

Principal Bankers

The Hongkong and Shanghai Banking Corporation Limited No. 1 Queen's Road Central Hong Kong

Share Registrars and Transfer Offices

Principal Registrar

MUFG Fund Services (Bermuda) Limited 4th Floor North Cedar House 41 Cedar Avenue Hamilton HM12 Bermuda

Hong Kong Branch Registrar

Computershare Hong Kong Investor Services Limited Shops 1712 - 1716, 17th Floor Hopewell Centre 183 Queen's Road East Wan Chai Hong Kong

Registered Office

Clarendon House 2 Church Street Hamilton HM 11 Bermuda

Head Office and Principal Place Of Business

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1127

