



勝利管道
SHENGLI PIPE

SHENGLI OIL & GAS PIPE HOLDINGS LIMITED
勝利油氣管道控股有限公司

(Incorporated in the Cayman Islands with limited liability)
Stock Code: 1080

2020 ANNUAL
REPORT

CORPORATE PROFILE

SHENGLI OIL & GAS PIPE HOLDINGS LIMITED

(the “Company”) is one of the largest oil and gas pipe manufacturers in China. We focus on the design, manufacturing, value-added processing and servicing of submerged-arc helical welded pipes (“SAWH pipes”) and submerged-arc longitudinal welded pipes (“SAWL pipes”), that are used to transport crude oil, refined petroleum products, natural gas and other related products.





Contents

<i>Corporate Information</i>	2
<i>Financial Highlights</i>	3
<i>Chief Executive Officer's Statement</i>	4
<i>Management Discussion and Analysis</i>	10
<i>Biographical Details of Directors and Senior Management</i>	21
<i>Report of the Directors</i>	27
<i>Corporate Governance Report</i>	48
<i>Environmental, Social and Governance Report</i>	61
<i>Independent Auditor's Report</i>	86
<i>Consolidated Statement of Profit or Loss and Other Comprehensive Income</i>	91
<i>Consolidated Statement of Financial Position</i>	93
<i>Consolidated Statement of Changes in Equity</i>	95
<i>Consolidated Statement of Cash Flows</i>	96
<i>Notes to the Consolidated Financial Statements</i>	98
<i>Five-Year Financial Summary</i>	180

CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Mr. Zhang Bizhuang (*Chief Executive Officer*)

Mr. Wang Kunxian (*Vice President*)

Ms. Han Aizhi (*Vice President*)

Mr. Zhang Bangcheng

(appointed on 10 March 2021)

Mr. Song Xichen (*Vice President*)

(resigned on 10 March 2021)

Non-executive Directors

Mr. Wei Jun (*Chairman*)

Mr. Huang Guang (appointed on 10 March 2021)

Mr. Jiang Yong (resigned on 10 March 2021)

Independent non-executive Directors

Mr. Chen Junzhu, *ACCA, CICPA*

Mr. Wu Geng

Mr. Qiao Jianmin

AUDIT COMMITTEE

Mr. Chen Junzhu (*Chairman*), *ACCA, CICPA*

Mr. Wu Geng

Mr. Qiao Jianmin

REMUNERATION COMMITTEE

Mr. Wu Geng (*Chairman*)

Mr. Chen Junzhu, *ACCA, CICPA*

Mr. Wei Jun

NOMINATION COMMITTEE

Mr. Qiao Jianmin (*Chairman*)

Mr. Zhang Bizhuang

Mr. Wu Geng

COMPANY SECRETARY

Mr. Hong Kam Le

AUTHORISED REPRESENTATIVES

Ms. Han Aizhi

Mr. Hong Kam Le

REGISTERED OFFICE

Cricket Square

Hutchins Drive

P.O. Box 2681

Grand Cayman

KY1-1111

Cayman Islands

HEADQUARTERS IN CHINA

Zhongbu Town

Zhangdian District, Zibo City

Shandong Province

the PRC

Postal Code: 255082

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 2111, 21st Floor, Wing On Centre

111 Connaught Road Central

Hong Kong

PRINCIPAL BANKERS

China Construction Bank

Bank of China

Agricultural Bank of China

Industrial & Commercial Bank of China

The Hongkong and Shanghai Banking Corporation Limited

Industrial and Commercial Bank of China (Asia)

LEGAL ADVISER AS TO HONG KONG LAW

Chungs Lawyers in association with

DeHeng Law Offices

AUDITORS

ZHONGHUI ANDA CPA Limited

Unit 701, 7th Floor, Citicorp Centre

18 Whitfield Road

Causeway Bay, Hong Kong

SHARE REGISTRARS

Principal Share Registrar and Transfer Office

Suntera (Cayman) Limited

Hong Kong Branch Share Registrar and Transfer Office

Computershare Hong Kong Investor Services Limited

LISTING EXCHANGE INFORMATION

Main Board

The Stock Exchange of Hong Kong Limited

STOCK CODE

1080

COMPANY WEBSITE

www.slogp.com



FINANCIAL HIGHLIGHTS

- For the Year under Review, revenue was approximately RMB856,427,000, representing a decrease of approximately RMB6,539,000 as compared to that in 2019.
- For the Year under Review, gross profit margin was approximately 5.2%, representing a decrease of approximately 9.9 percentage points as compared to that in 2019.
- For the Year under Review, the loss for the year attributable to owners of the Company amounted to approximately RMB325,392,000, representing an increase of approximately RMB186,819,000 as compared to that in 2019.
- For the Year under Review, basic loss per share attributable to owners of the Company was approximately RMB9.94 cents, representing an increase of approximately RMB5.71 cents as compared to that in 2019.
- The Board did not recommend the declaration of any final dividend for the year ended 31 December 2020.



CHIEF EXECUTIVE OFFICER'S STATEMENT



Zhang Bizhuang
*Executive Director &
Chief Executive Officer*

Dear shareholders,

On behalf of the board (the “Board”) of directors (the “Directors”) of the Company, I hereby present to you the audited results of the Company and its subsidiaries (collectively, the “Group”) for the year ended 31 December 2020 (the “Year under Review”).

In 2020, the COVID-19 pandemic wreaked havoc to global economy. Lock-down measures adopted by nations across the globe resulted in economic stagnation, surging unemployment rate and volatilities in the international financial market.

According to the United Nations, global economy shrank by 4.3% in 2020. China has achieved satisfactory results in pandemic prevention and control with its annual GDP recording a year-on-year increase of 2.3%, but at a slower growth pace. In general, China’s national economy gradually picked up and witnessed a significant recovery in the second half of the year thanks to the remarkable achievements of the employment stabilisation and livelihood safeguarding policies. With respect to the industry, global oil and gas market demonstrated a fragmented landscape and suffered sharp fluctuation in oil prices, while in China, crude oil output of upstream players grew at a slower pace and there was a rapid growth in natural gas production volume. There remains great demand in future, which shall call upon a further expansion of pipeline construction.

CHIEF EXECUTIVE OFFICER'S STATEMENT

On 1 October 2020, China Oil & Gas Pipeline Network Corporation* (國家石油天然氣管網集團有限公司) ("China Pipeline Network Corporation"* (國家管網集團)) took over the relevant oil and gas pipeline infrastructure assets, business, and personnel from the three oil giants, i.e., China National Petroleum Corporation ("CNPC"), China Petroleum & Chemical Corporation ("SINOPEC") and China National Offshore Oil Corporation ("CNOOC") (the "Three Barrels"* (三桶油)), which were officially integrated and commenced commercial operation. Subsequently, China Pipeline Network Corporation entered into strategic cooperation agreements with Guangdong provincial government to promote integration of "provincial pipeline network" with "national pipeline network", and the "X+1+X" market system was duly launched. Such effort marked the significant achievements of the market-oriented reform of China's oil and gas pipeline network operation mechanism and all market players will be offered fair and open services. On 20 October 2020, the fair and open information reporting system and information disclosure system of oil and gas pipeline network facilities of the National Energy Administration was officially put into operation, which further strengthens the supervision over reform and furnishes a channel for information disclosure. On 21 December 2020, the White Paper on Energy in China's New Era* (《新時代的中國能源發展》) of the State Council Information Office of PRC explicitly mentioned the target to break away from monopoly; lower entry thresholds; encourage competition; establish a unified, open and competitive energy market system; eliminate market barriers; innovate the operation mechanism of oil and gas pipeline network; and achieve separation of pipeline transportation and sales. Continuous progress made in multiple reform measures of the oil and gas fields will allow more opportunities for private enterprises and the Group will also tap on its sound results, profound experience and advanced equipment and technical advantages to grasp the opportunity and to deliver remarkable results.



CHIEF EXECUTIVE OFFICER'S STATEMENT

ACTIVELY COPING WITH IMPACTS FROM COVID-19 PANDEMIC AND EXPLORING SOCIAL MARKET

Amid the shocks of the COVID-19 pandemic, global economy experienced a downward trend with drastic market turbulences. Global oil and gas market was also subject to headwinds from multiple sources, where several oil and gas giants in the United States filed for bankruptcy protection. Likewise, China's economy had been under pressure. National pipeline projects generally operated under capacity; as a result of the establishment of China Pipeline Network Corporation which involved asset settlement, certain proposed projects of SINOPEC, CNPC and CNOOC were postponed and national key pipeline projects generally came to a standstill or being postponed during the year. Moreover, given the severe pandemic infestation overseas, we hardly achieved breakthroughs in the international market, and suffered a delay in delivery of awarded projects.

In view of the above, Shandong Shengli Steel Pipe Co., Ltd.* (山東勝利鋼管有限公司) ("Shandong Shengli Steel Pipe") proactively arranged for work resumption and changed the marketing strategy in a timely manner to adjust its focus, from "prioritising sales for national key pipeline projects over the social market" in previous years, to "prioritising sales for the social market". During the Year under Review, orders secured by Shandong Shengli Steel Pipe from the social market witnessed a historical new high. Hunan Shengli Xianggang Steel Pipe Co., Ltd.* (湖南勝利湘鋼鋼管有限公司) ("Hunan Shengli Steel Pipe") also proactively adjusted its marketing approach and vigorously expanded sales channels. While pressing ahead with projects from the Three Barrels, it actively stabilised local market and reached out to agencies such as Hunan Valin Resource Trading Co., Ltd.* (湖南華菱資源貿易有限公司) for the purpose of resource co-sharing, in a bid to strive for breakthroughs in the international market.

STREAMLINING INDICATORS FOR DEFINED POSTS AND PRICING MECHANISM TO ACHIEVE COST REDUCTION AND EFFICIENCY ENHANCEMENT

During the Year under Review, aiming at reducing costs and enhancing efficiency, as well as exploring new revenue streams and cutting cost, Shandong Shengli Steel Pipe set up four designated working groups to recalculate post workload, reasonably allocate personnel and minimise temporary employment. It reformulated various assessment indicators to eliminate redundant items and reduce costs, and at the same time adopted all the feasible measures to enhance the efficiency of machine units and personnel. Besides, it identified sales approaches and established different sales policies and pricing mechanism for various customer groups, and formulated and refined the Customer Credit Management System* (《客戶信用管理制度》) to strengthen control over risks arising from customer credit and mitigate operating risk.

REVITALISING STOCK, STRENGTHENING PROCESS CONTROL AND INCREASING CASH FLOWS

During the Year under Review, Shandong Shengli Steel Pipe thoroughly streamlined the stock piled for years, and disposed of an array of coiled plates, overstocked steel pipes and idle or scrapped equipment by classification, thereby revitalised capital; enhanced the effective utilisation rate of assets; and promoted the healthy development of the Group. Meanwhile, in order to avoid further inventory pile-up, Shandong Shengli Steel Pipe optimised the Management Approach of Inventory Coil and Steel Pipe* (《庫存卷板和鋼管管理辦法》) to standardise the disposal process of coil and steel pipe, and dispose of the stockpiled coil and steel pipe in a timely and reasonable manner to avoid direct or indirect losses caused by lagging management. It revised the Regulations on Material Procurement Management* (《物資採購管理規定》) and Regulations on Warehouse Management* (《倉庫管理規定》) to strengthen management over material procurement without compromising production, sparing no effort in reducing inventory.



CHIEF EXECUTIVE OFFICER'S STATEMENT



ENHANCING DUTY PERFORMANCE APPRAISAL AND REFORM OF REMUNERATION SYSTEM TO IMPROVE INTERNAL MANAGEMENT

To motivate the consciousness of execution and initiatives of functional departments, management personnel at all levels and technicians, the Group promoted Measures for Supervision and Assessment of Duty Performance* (《職責履行監督考核辦法》) in Shandong Shengli Steel Pipe, and established and refined specific appraisal system, detailing the post responsibilities and promoting fairer and more reasonable appraisal. Besides, it linked satisfaction of job duties with personal remuneration adjustment to better safeguard the realisation of goals set for staff at different levels.

Hunan Shengli Steel Pipe also formulated a new remuneration system based on the principle of linking remuneration with the performance of departments and employees, performance-based allocation, workload-driven payment, and reasonable rewards and punishments, to encourage employees to engage more tasks and take the initiative to undertake tasks. Meanwhile, it prioritised the performance of production fields and key posts, which mobilised the enthusiasm of all employees to a maximum extent.

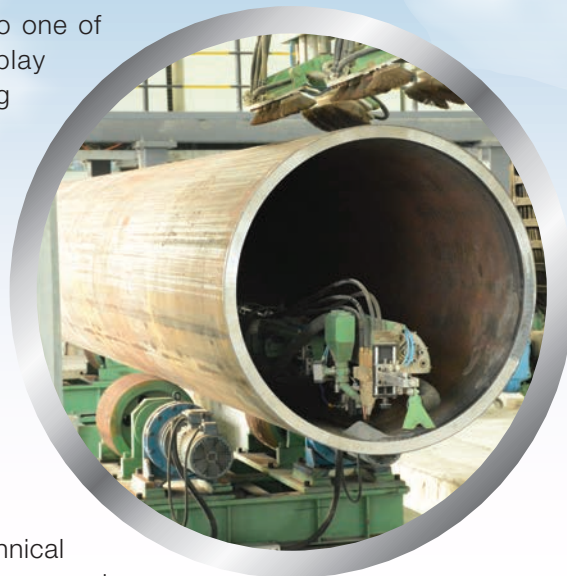
INCREASING TECHNOLOGICAL INVESTMENT TO NURTURE NEW GROWTH DRIVERS

The Group upholds the belief that technology is the key for maintaining competitiveness and has been constantly increasing its technological investment.

During the Year under Review, Shandong Shengli Steel Pipe proactively expanded into pipes products with more added value, and upon repeated research and demonstration, invested approximately RMB10 million to establish the “1,600mm rigid polyurethane sprayed polyethylene wound prefabricated longitudinal insulation pipes”* (1,600mm型硬質聚氨酯噴塗聚乙烯纏繞預制直埋保溫管) production line, which has commenced pilot production in March 2021, and is expected to be put into operation as soon as possible during the year. The newly established production line not only expanded the market coverage of the pipes products of the Company, but also will contribute positively to the economic benefits of the Company.

CHIEF EXECUTIVE OFFICER'S STATEMENT

As the first pre-welding set imported from Germany and also one of the only two sets in China at present, in order to give full play to the advantages of the pre-welding process and forging the pre-welding set into a remarkable namecard in the domestic oil and gas transmission steel pipe industry, Shandong Shengli Steel Pipe set up a special research group to conduct a comprehensive comparison between the two-step pre-welding process and the traditional one-step process during the Year under Review. Pursuant to the preliminary results from comparison of test data, the pre-welding process performed better in terms of welding seam performance, size and residual stress, which strongly supported the Company's strengthening competitive advantage.



Meanwhile, Shandong Shengli Steel Pipe concentrated its technical efforts to tackle key problems and implement technical improvement projects. At present, the R&D on the Main Engine Centralised Control System of the Pre-welding Factory* (《預精焊分廠主機集中控制系統研發》), the Research on Arc-extinguishing Plate Removal Process of Pre-welding Steel Pipes* (《預精焊鋼管引熄弧板去除工藝研究》), the Research on Ultrasonic Testing Technology of Steel Pipes of 2nd Branch* (《二分廠鋼管超聲波檢測技術研究》) and the Research on Identification Process of Anti-corrosion Steel Pipes* (《防腐鋼管標識工藝研究》) have been implemented. The R&D of Information Management System of 2nd, 3rd and Pre-welding Plants and the Steel Pipes of Anti-corrosion 1# Line* (《二、三、預精焊分廠、防腐1#線鋼管信息管理系統研發》) is also in pilot operation. Completion of such technical improvement projects will further improve the automation, informationisation and intelligence level of steel pipe production, thus effectively ensuring product quality, enhancing corporate image and boosting market competitiveness.

In addition, Hunan Shengli Steel Pipe proactively expanded its business scope. In order to meet the production requirements of water transmission pipelines, it enlarged the maximum pipe production diameter of one set of main engine from $\Phi 1,422\text{mm}$ to $\Phi 2,620\text{mm}$, thereby broadening the market coverage of SAWH pipes.

FUTURE PROSPECTS

Looking into 2021, we are well positioned to grasp sound market opportunities. An institutional system for the reform of oil and gas system and mechanism has initially taken shape during the “13th Five-Year Plan” period, which specified the establishment of an oil and gas institutional system with rational competition, directive regulations and effective supervision, the continuous promotion of the reform featuring “regulating transmission and dispatch with market liberalisation at both ends”, and vigorously propelling infrastructure construction, allowing fair access to third parties and formulating and improving pricing mechanism for pipeline transmission and gas distribution at the middle stream.

During the “14th Five-Year Plan” period, China's oil and gas industry will embrace accelerated transformation; the foundation of safe oil and gas supply will be further consolidated; and the importance of natural gas in the clean and low-carbon energy system will be further enhanced. Meanwhile, the demand for pipeline construction will also be boosted.



CHIEF EXECUTIVE OFFICER'S STATEMENT

According to the goal put forward in the Medium and Long-term Oil and Gas Pipeline Network Planning* (《中長期油氣管網規劃》) of the National Development and Reform Commission, the scale of oil and gas pipeline network is set to reach 240,000 kilometres in 2025, and 145,000 kilometres have been constructed by 2020, leaving another 95,000 kilometres to be built.

During the “14th Five-Year Plan” period, China Pipeline Network Corporation initially proposed to build more than 25,000 kilometres of oil and gas pipelines, which implies that China Pipeline Network Corporation is required to build 5,000 to 6,000 kilometres of oil and gas pipelines each year in the next five years, including pipelines used for natural gas, crude oil and refined oil. It is estimated that mileage of oil and gas pipelines of China Pipeline Network Corporation will account for approximately 60% of that of the whole nation.

In this regard, there is huge demand for pipe construction in the next five years. At present, due to the impact of the COVID-19 pandemic, China Pipeline Network Corporation progressed at a slower pace. In order to keep up with schedule and achieve such goal, pipeline network construction is in urgency for acceleration. The Group believes that it will gain more construction opportunities in future.

Currently, China also has a rising demand for water and heat supply. The insulation pipeline industry demonstrates a diversified landscape where private enterprises take the lead and state-owned enterprises, joint ventures and private enterprises compete with each other. Based on a thorough study of the insulation pipeline industry, we believe that there remains great development potential and, with the completion and commencement of operation of the insulation pipeline project of Shandong Shengli Steel Pipe, we are confident in securing our footing in the market competition.

The Group will continue to keep a close eye on the progress of pipeline construction, take the initiative to get involved in large-scale pipeline projects and join in national pipeline construction, thereby creating value to social construction and boosting revenue of the Group.

The Company will also actively evaluate the performance of its various business units, assets and investments with a view to streamlining our operation and to focus further on our core businesses, which will in turn strengthen our core profitability and business sustainability in the long run.

Besides, new financing capital inflows relieved the fund pressure of the Company and created momentum to business development. In addition to reinforcing our existing pipes business, we also hope to explore and develop new business and create greater value for the shareholders.

Last but not least, I would like to take this opportunity to express gratitude to our shareholders and customers, and our management and staff for their dedication. With timely moves to seize business opportunities and proactive planning, the Group will strengthen and optimise oil and gas transportation products; explore insulation pipeline business; and continue to deliver long-term value to our shareholders.

Zhang Bizhuang

Executive Director & Chief Executive Officer

* For identification purpose only





MANAGEMENT DISCUSSION AND ANALYSIS

MARKET OVERVIEW

In 2020, the COVID-19 pandemic resulted in negative growth of global economy, which is expected to operate under pressure in the long run. China's economic performance varied by quarters, with a year-on-year decrease of 6.8% in the first quarter, and a year-on-year increase of 3.2%, 4.9% and 6.5% in the second, third and fourth quarter, respectively. Thanks to the keynote of advancing with stability and the policy of "Six Stabilities (stabilising employment, finance, foreign trade, foreign capital, investment and expectation)" and "Six Safeguards (safeguarding employment, basic livelihood, market players, food and energy security, stability of industrial and supply chain, and grassroots-level operation)" of the government, China's economy recorded a positive growth during the year, paving the way for the "14th Five-Year Plan".

MANAGEMENT DISCUSSION AND ANALYSIS

In terms of the oil and gas industry, in the international market, the COVID-19 pandemic and rivalry among major oil-producing countries led to dramatic decline and surge in international oil prices and even recorded an unprecedented negative price, presenting a “V”-shaped curve throughout the year. Several shale oil and gas giants in the United States were eliminated in the adversities of the industry. In the domestic market, lock-down measures in response to the pandemic adopted in the first half of 2020 resulted in a drop in demand for oil, and the growth in natural gas consumption slowed down, recording

a year-on-year increase of only 1.6 billion cubic metres. Following work and production resumption, demand in the second half of 2020 gradually increased, especially with the arrival of the winter heating season,

domestic natural gas demand recorded a significant increase and the increase in consumption exceeded expectation, with the daily gas consumption reaching a record high in December 2020. In addition, China’s oil companies continued to enhance oil exploitation to ensure steady growth of domestic oil production throughout the year. From the perspective of policies in the oil and gas industry, in September 2020, General Secretary Xi Jinping delivered a speech, to the effect that China will adopt potent policies to strive for peak carbon discharges in 2030 and carbon neutrality in 2060; oil and gas enterprises will gradually turn to clean energy; natural gas remains at the rapid development cycle, resulting in an increase in demand for oil and gas pipelines.



MANAGEMENT DISCUSSION AND ANALYSIS

Looking into 2021, despite the challenges posed by COVID-19 variance, leveraging the successful development and inoculation of COVID-19 vaccine and favorable policies issued by the government, China's macro environment is expected to remain stable. It is expected that, after the asset consolidation of China Pipeline Network Corporation is completed, the relevant pipeline construction will accelerate, and China's oil and gas pipeline construction is expected to achieve the goal scheduled for 2025. The market capacity of China's oil and gas pipeline construction industry may reach RMB1,683.5 billion during the "14th Five-Year Plan" period. In the upcoming year, while carrying out pandemic prevention, the Group will seize opportunities to actively develop pipeline sales and improve pipeline production efficiency.

BUSINESS REVIEW

As one of China's largest oil and gas pipeline manufacturers offering superior quality products with top-rated facilities, cutting-edge technologies, advanced technique and a comprehensive quality inspection and assurance system, the Group is one of the few domestic suppliers of, among other things, large-diameter pipes designed to sustain the high pressure in long distance transportation of crude oil, refined petroleum and natural gas. It is also the only privately-owned enterprise among a limited number of qualified suppliers for large-scale oil and natural gas pipeline projects in China.

The Group's major customers are large-scale national petroleum and natural gas enterprises such as CNPC, SINOPEC and CNOOC and their subsidiaries as well as the newly established China Pipeline Network Corporation. The Group focuses on the design, manufacturing, anti-corrosion processing and servicing of pipes (including submerged-arc helical welded pipes ("SAWH pipes") and submerged-arc longitudinal welded pipes ("SAWL pipes")) used for the transport of crude oil, refined petroleum products and natural gas.

For the year ended 31 December 2020, annual production capacity of the Group's SAWH pipes, SAWL pipes and ancillary anti-corrosion production line reached 1.00 million tonnes, 300,000 tonnes and 9.60 million square metres, respectively.

For the year ended 31 December 2020, pipes manufactured by the Group were used in the world's oil and gas pipelines with a cumulative total length of approximately 32,299 kilometres, of which approximately 95% were installed in China while the remaining approximately 5% were installed outside China.



MANAGEMENT DISCUSSION AND ANALYSIS

During the Year under Review, large-scale pipe projects using SAWH pipes manufactured by the Group included: CNOOC Shenmu-Anping Coal-bed Methane Pipeline Project* (中海油神木—安平煤層氣管道工程) (“CNOOC Shenmu Pipeline Project”), Yinchuan Intelligent Central Heating Project* (銀川市智能化集中供熱項目), Phase I of Heating Pipeline Network Construction Project of Weihai Thermal Power Group* (威海熱電集團供熱管網建設項目一期工程), Heating Pipeline Network Project of Introducing Heat from Yuzhong Power Plant to Airport Area* (裕中電廠引熱入航空港區供熱管網工程), Shouguang High Temperature Water Heating Pipeline Network Interconnection Project* (壽光市高溫水供熱管網互聯互通工程), Yantai Port Crude Oil Pipeline Multiple Tracks Project* (煙台港原油管道復線工程), Niger-Benin Pipeline Project* (尼貝管道項目) of China Petroleum Technology Development Company (“CPTDC”) (the “CPTDC Niger-Benin Pipeline Project”), Henan LNG Emergency Reserve Center Interconnection Pipeline Project* (河南LNG應急儲備中心互聯互通管道工程), Daxiangxi Natural Gas Pipeline Branch Project* (大湘西天然氣管道支幹線項目) and Kaiyuan-Mengzi Natural Gas Pipeline Project* (開遠—蒙自天然氣管道工程).

Large-scale pipe projects using SAWL pipes manufactured by the Group included: CNOOC Shenmu Pipeline Project, Haixi Natural Gas Pipeline Network Dehua Line Project* (海西天然氣管網德化支線工程), Changsha Huangqiao Avenue High Pressure Gas Pipeline Project* (長沙黃橋大道高壓燃氣管道項目), Shaoguan – Guangzhou Line of the North Guangdong Natural Gas Trunk Pipeline Network* (粵北天然氣主幹管網韶關—廣州幹線項目) and Zhejiang Lishui Longyou Natural Gas Transmission Pipeline Project* (浙江麗水龍游天然氣輸氣管道工程).

Large-scale pipeline projects using anti-corrosion pipes manufactured by the Group included: CNOOC Shenmu Pipeline Project, Dongjiakou to Dongying Crude Oil Pipeline Project* (董家口至東營原油管道工程), CPTDC Niger-Benin Pipeline Project, Haixi Natural Gas Pipeline Network Dehua Line Project, Yantai Port Crude Oil Pipeline Multiple Tracks Project, Henan LNG Emergency Reserve Center Interconnection Pipeline Project, Kaiyuan-Mengzi Natural Gas Pipeline Project, Shaoguan – Guangzhou Line of the North Guangdong Natural Gas Trunk Pipeline Network, Zhejiang Lishui Longyou Natural Gas Transmission Pipeline Project and Qiandongnan Prefecture County-to-county Project* (黔東南通縣縣通項目).



MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL REVIEW

Revenue



The Group's sales revenue decreased slightly from approximately RMB862,966,000 for the year ended 31 December 2019 to approximately RMB856,427,000 for the year ended 31 December 2020, primarily representing revenue from the pipes business, which is the principal business of the Group. In particular, (1) revenue from the sale of SAWH pipes reached approximately RMB474,336,000 (2019: approximately RMB354,520,000), representing a year-on-year increase of approximately 33.8%; (2) revenue from the sale of SAWL pipes reached approximately RMB302,709,000 (2019: approximately RMB404,305,000), representing a year-on-year decrease of approximately 25.1%; (3) revenue from the anti-corrosion processing business reached approximately RMB78,174,000 (2019: approximately RMB104,141,000), representing a year-on-year decrease of approximately 24.9%; and (4) revenue from the trading business reached approximately RMB1,208,000 (2019: Nil). Revenue remained flat primarily attributable to certain increase in sales revenue from the SAWH pipes business and certain decrease in sales revenue from the SAWL pipes and anti-corrosion processing business during the Year under Review; which was due to (i) limited number of large-scale national pipeline projects during the Year under Review as China Pipeline Network Corporation was established in December 2019 and officially commenced integration and operation in October 2020; and (ii) a delay in delivery of pipes products for certain projects of the Group during the Year under Review due to the quarantine, lock-down, travelling restriction and business suspension measures adopted by the PRC government to contain the COVID-19 pandemic. However, as a result of a significant year-on-year decrease in pipes processing business and a surge in pipes sales business, revenue during the Year under Review only recorded a slight decrease from the previous year.

Cost of sales and services

The Group's cost of sales and services increased by approximately 10.9% from approximately RMB732,229,000 for the year ended 31 December 2019 to approximately RMB812,192,000 for the year ended 31 December 2020, primarily attributable to a significant increase in pipes sales business, the business segment which involves considerable cost of sales despite the decrease in pipes business and anti-corrosion processing business during the Year under Review. Such increase outweighs the decrease in the cost of sales in association with the decrease in (i) pipes processing business and (ii) anti-corrosion processing business during the Year under Review, the business segments which involve less cost of sales by its nature.

MANAGEMENT DISCUSSION AND ANALYSIS

Gross profit

The gross profit of the Group decreased from approximately RMB130,737,000 for the year ended 31 December 2019 to approximately RMB44,235,000 for the year ended 31 December 2020, mainly due to certain decline in the sales volume of the SAWL pipes and anti-corrosion processing business of the Group as compared to the corresponding period last year. Meanwhile, the gross profit margin of the Group decreased to approximately 5.2% for the year ended 31 December 2020 from approximately 15.1% for the year ended 31 December 2019, mainly due to certain decrease in sales volume of the pipes business of the Group, a significant decline in proportion of pipes processing business with higher gross profit margin and certain decline in anti-corrosion processing business with higher profit margin during the Year under Review from the corresponding period last year.

Other income and gains

Other income and gains of the Group increased from approximately RMB14,210,000 for the year ended 31 December 2019 to approximately RMB24,094,000 for the year ended 31 December 2020, which was mainly due to income from the deposit in the sum of RMB10.1 million forfeited by the Group as a result of the termination of the Sale and Purchase Agreement (as defined below) during the Year under Review.

Selling and distribution costs

Selling and distribution costs of the Group increased from approximately RMB44,745,000 for the year ended 31 December 2019 to approximately RMB63,804,000 for the year ended 31 December 2020, principally due to an increase in transportation expenses born by the Group due to changes in transportation conditions during the Year under Review.

Administrative expenses

The Group's administrative expenses decreased by approximately 20.6% from approximately RMB191,813,000 for the year ended 31 December 2019 to approximately RMB152,343,000 for the year ended 31 December 2020, primarily due to exemption of staff insurance contributions by the State for micro, small, and medium-sized enterprises as a result of the COVID-19 pandemic during the Year under Review, and a significant decrease in impairment allowances of trade receivables pursuant to relevant accounting policies from the corresponding period last year, which was due to the subsequent settlement of a significant amount of trade receivables during the Year under Review which was recorded as impaired previously.

Reversal of impairment loss recognised on other receivables

Reversal of impairment loss recognised on other receivables of the Group for the year ended 31 December 2020 was approximately RMB9,994,000 (2019: reversal of impairment loss recognised of approximately RMB1,678,000), primarily attributable to reversal of impairment allowances on other receivables provided pursuant to relevant accounting policies.

MANAGEMENT DISCUSSION AND ANALYSIS

Gain on disposal of subsidiaries

During the Year under Review, the Group did not generate gains from disposal of subsidiaries, as compared to gains on disposal of subsidiaries of approximately RMB10,333,000 for the year ended 31 December 2019, which was primarily attributable to disposal of the entire equity interests in Shengli Enterprise Holdings Limited (勝利實業控股有限公司) and two of its domestic wholly-owned subsidiaries by the Group to independent third parties during the year ended 31 December 2019.

Impairment loss on non-current assets held for sale

Pursuant to the sale and purchase agreement (the “Sale and Purchase Agreement”) dated 15 August 2019 entered into between a wholly-owned subsidiary of the Group and an independent third party (the “Purchaser”) in relation to the conditional disposal of 45% equity interests in Shanghai Guoxin Industrial Co., Ltd.* (上海國心實業有限公司) (“Shanghai Guoxin”) by the Group at a total consideration of RMB200,000,000, investment in Shanghai Guoxin had been reclassified as a non-current asset held for sale.

Due to the adverse effects of the outbreak of COVID-19 on the Purchaser’s business, the Purchaser cannot proceed with the transaction with the Group. On 5 October 2020, the Group entered into a termination agreement with the Purchaser to terminate the Sale and Purchase Agreement with immediate effect. Upon termination of the Disposal under the Sale and Purchase Agreement, considering the deteriorating operating results and the outlook for the business of Shanghai Guoxin under the influence of current economic condition, COVID-19 pandemic and the Sino-US trade dispute, the Group intends to dispose of the 45% equity interests in the Shanghai Guoxin by way of a public tender process to be carried out via Southern United Assets and Equity Exchange* (南方聯合產權交易中心). As at the date of this report, no successful bidder has been identified and a review on the net carrying amount of the net assets of Shanghai Guoxin has since been conducted. An impairment loss has been recognised based on the result of such review. The Company is currently taking steps to explore avenues to divest its investment in Shanghai Guoxin, and is seeking advice from professional advisors for possible options. For details of the conditional disposal of equity interests in Shanghai Guoxin, please refer to the announcements of the Company dated 15 August 2019, 16 October 2019, 5 October 2020, 6 November 2020, 9 December 2020 and 5 March 2021 as well as the circular dated 20 September 2019.

Save as those disclosed above, the Group did not have any other material investments in other companies during the Year under Review.

Finance costs

The Group incurred finance costs of approximately RMB39,192,000 for the year ended 31 December 2020 (2019: approximately RMB49,810,000), which were primarily derived from interest on bank loans.

MANAGEMENT DISCUSSION AND ANALYSIS

Income tax expenses

Hong Kong profits tax is calculated at the rate of 16.5% (2019: 16.5%) on the estimated assessable profit for the year. The profits tax rate of China Petro Equipment Holdings Pte. Ltd., a subsidiary of the Company incorporated in the Republic of Singapore, is 17% (2019: 17%) for the year. Under the EIT Law and Implementation Regulation of the EIT Law, the profits tax rate of the Company's subsidiaries in the PRC for the year is 25% (2019: 25%). Income tax for the year ended 31 December 2020 was approximately RMB1,956,000 (2019: income tax of approximately RMB10,344,000), primarily due to the impact of deferred tax.

Total comprehensive loss for the year

Due to the combined effect of the above factors, the audited total comprehensive loss of the Group for the year ended 31 December 2020 was approximately RMB385,829,000, compared to the audited total comprehensive loss of the Group of approximately RMB179,351,000 for the year ended 31 December 2019.

Net current liabilities

For the year ended 31 December 2020, the Group had net current liabilities of approximately RMB339,055,000 as compared to approximately RMB46,007,000 for the year ended 31 December 2019. The main reason for the increase in net current liabilities for the year was due to an increase in impairment loss recognised for non-current assets held for sale and contract liabilities as further set out in the paragraph titled "Impairment loss on non-current assets held for sale".



MANAGEMENT DISCUSSION AND ANALYSIS

China Pipeline Network Corporation undertook the relevant oil and gas pipeline assets of the Three Barrels and commenced commercial operation in October 2020. Meanwhile, during the “14th Five-year Plan” period, pursuant to the planning of the state, China expects to newly establish over 10,000 kilometres of oil and gas pipeline network each year. As such, the Group will grasp sound development opportunities in the pipes industry and proactively secure more pipes orders. Through reasonable allocation of funds and meticulous operation, the Group is confident to ensure on-going stability of its production and operations and to gradually minimise its net current liabilities.

Capital expenditure

The Group incurred capital expenditure for the acquisition of property, plant and equipment, expansion of production facilities and purchase of machinery for the manufacture of steel pipe products. Capital expenditure during each of the two years ended 31 December 2019 and 2020 were primarily related to the purchase of property, plant and equipment.

The following table sets forth the capital expenditure of the Group:

	2020 RMB'000	2019 RMB'000
Purchase of property, plant and equipment	14,733	9,524
	14,733	9,524

Indebtedness

Borrowings

The following table sets forth information of the loans of the Group:

	2020 RMB'000	2019 RMB'000
Borrowings:		
Bank loans – Secured	124,000	127,000
Bank loans – Secured and guaranteed	558,600	558,600
Bank loans – Guaranteed	98,000	30,000
Other loans – Unsecured	–	61,605
	780,600	777,205

For the year ended 31 December 2020, the borrowings of the Group amounted to approximately RMB780,600,000 (2019: approximately RMB777,205,000).

MANAGEMENT DISCUSSION AND ANALYSIS

Included in the borrowings is approximately RMB780,600,000 repayable within one year. The following table sets forth the annual interest rates of the Group's bank loans:

	2020 %	2019 %
Effective interest rate per annum	4.35 to 5.22	4.56 to 10.00

The following discussion should be read in conjunction with the Group's financial information and its notes, which are included in this report.

Financial management and fiscal policy

During the Year under Review, the Group's revenue, expenses, assets and liabilities were primarily denominated in Renminbi. The Directors consider that the Group currently has limited foreign exchange exposure and has not entered into any hedging arrangement for its foreign exchange risk. The Group will closely monitor the foreign currency movement and will assess the need to adopt any measures in relation to foreign exchange risk from time to time.

Utilisation of the proceeds from initial public offering

The net proceeds obtained by the Group from the initial public offering were approximately RMB1,098,500,000. After the exercise of the over-allotment option on 13 January 2010, the net proceeds from the initial public offering increased to approximately RMB1,269,900,000. As at 31 December 2017, approximately RMB1,269,900,000 out of the total net proceeds from the initial public offering had been fully utilised in the manner specified in the Company's prospectus dated 9 December 2009 (the "Prospectus"), except for upgrading a cold-formed section steel production line as this project had been suspended. As such, no unutilised proceeds from the initial public offering were brought forward to the year ended 31 December 2020.

Use of Subscription Proceeds from the Issues of Shares under General Mandate

In November 2014 and March 2016, the Company issued 248,058,000 shares and 545,727,600 shares under its general mandate and the net proceeds raised therefrom were approximately HK\$111.28 million and HK\$152.40 million, respectively. The proceeds from the issue of shares in November 2014 were fully utilised at the end of 2017, and the proceeds from the issue of shares in March 2016 were fully utilised at the end of 2016. As such, no unutilised proceeds from the above issues of shares were brought forward to the year ended 31 December 2020.

MANAGEMENT DISCUSSION AND ANALYSIS

On 24 December 2020, the Company entered into the Subscription Agreement with LM Global Asset LP, as subscriber in relation to issue of 600,000,000 new shares under its general mandate at a subscription price of HK\$0.1 per subscription share. LM Global Asset LP is a limited partnership registered under the laws of the British Virgin Islands and is managed by its general partner, namely LM Asset Management Corp, a company incorporated under the laws of the British Virgin Islands with a principal business of equity and debt investments, which in turn is owned as to 70% by Mr. Huang Guang (黃廣) (one of our non-executive Director) and 30% by Magic Group (HK) International Holdings Co., Limited (“Magic Group”). Magic Group is a company incorporated under the laws of Hong Kong and is primarily engaged in investments in the fields of new technology, new energy and new raw materials. Magic Group is wholly owned by Mr. Zhang Bangcheng (張榜成) (one of our executive Director). Upon completion of the subscription, the subscriber became a substantial shareholder (as defined under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”)) and held approximately 15.486% of shareholding in Company immediately after completion. As at the date on which the Subscription Agreement was entered into, the closing price of the shares of the Company as quoted on the Stock Exchange was HK\$0.097 per share. The Directors consider that the subscription not only broadens the shareholders’ base of the Company but it also represents a good opportunity to raise additional funds for the Group at a reasonable cost so as to strengthen the financial position and liquidity of the Group. The conditions precedent of the subscription had been satisfied on 7 January 2021 and the subscription was completed on the same day. Net proceeds in the sum of approximately HK\$59,500,000 raised from the subscription are propose to be used as general working capital of the Group. Since the proceeds from the subscription were only settled on 7 January 2021, none of the proceeds has been utilized as at 31 December 2020.

Please refer to the announcements issued by the Company on 24 December 2020 and 7 January 2021 for further details.

* *For identification purpose only*



BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

EXECUTIVE DIRECTORS

Mr. Zhang Bizhuang, aged 53, has been our executive Director and chief executive officer since July 2009, responsible for the overall management of our Group's business operations, and had been the chairman of the Board from August 2012 to April 2016. Mr. Zhang worked in Shengli Steel Pipe Co., Ltd.* (勝利鋼管有限公司) ("Shengli Steel Pipe", known as Shengli Factory and Shengli Administration of Petroleum Steel Pipe Factory* (勝利石油管理局鋼管廠) and Shengli Oilfield Zibo Pipe Co., Ltd.* (勝利油田淄博制管有限公司) before reconstruction of state-owned enterprises) from July 1990 to December 2008, serving various positions including department head of technical supervision department and quality control inspection department, deputy general manager and general manager, with his last position as chairman. He also served various positions in Shangdong Shengli Steel Pipe including executive director and general manager between December 2007 and June 2013, and has been its chairman since December 2008. He has been the general manager of Shengguan Group* (勝管集團) since July 2013.

Mr. Zhang graduated from Chongqing University with a bachelor's degree in engineering in 1990, majoring in Metal Materials and Heat Treatment and obtained his master's degree in business administration from the Open University of Hong Kong in 2004. He is a certified senior engineer in the PRC, and holds the Chinese Career Manager qualification.

Mr. Wang Kunxian, aged 52, has been our vice president since October 2010, and has been our executive Director since August 2014, responsible for the technology development, quality control and production management of the Group. Mr. Wang served various positions in Shengli Steel Pipe from July 1990 to December 2008, including factory officer and deputy chief engineer, with his last position as deputy general manager. He was the deputy general manager of Shandong Shengli Steel Pipe between December 2007 and June 2013 and has been its director since December 2008. Since July 2013, Mr. Wang served various positions in Shengguan Group* (勝管集團) including deputy general manager and technical director of quality production, and currently holds the position of deputy general manager, responsible for technology development, quality control and production management.

Mr. Wang graduated from Chongqing University with a bachelor's degree in engineering in 1990, majoring in metal pressure processing and obtained his master's degree in business administration from the Open University of Hong Kong in 2004. He is a certified senior engineer in the PRC.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Ms. Han Aizhi, aged 53, has been our executive Director since July 2009, and has been serving as a vice president of the Company from March 2011, responsible for the Group's external investment business and operational supervision, listing compliance, investor and public relation matters and finance management. Ms. Han served various positions in Shengli Steel Pipe from July 1988 to December 2008 including head of the technology supervision division, officer of corporate management department, officer of the general manager's office, assistant to general manager, deputy general manager and management representative. She served as the deputy general manager of Shandong Shengli Steel Pipe from December 2007 to June 2013, and has been its director since December 2008. Since July 2013, Ms. Han served various positions in Shengguan Group* (勝管集團), including deputy general manager and director of securities investment, and currently holds the position of deputy general manager, successively responsible for overseeing quality management, environment, occupational health and safety system management, investor relations, listing compliance, public relations, external investment business, operational supervision and finance management.

Ms. Han graduated from Chengde Petroleum College in 1988 with a major in welding technology and graduated from the Party School of the Shandong Province Committee of CPC in 2002 with a major in economic management. Ms. Han had obtained a master's degree in business administration from the Open University of Hong Kong in 2004. She is a certified engineer in the PRC, and holds the PRC Registered Quality Professional Technician Qualification (middle tier).

Mr. Zhang Bangcheng, aged 49, has been our executive Director since 10 March 2021, responsible for the overall sales of steel pipes of the Group. Mr. Zhang served as the risk control manager of Beijing X&H Investment Management Co., Ltd.* (北京蕭何投資管理有限公司) from July 2019 to January 2021, where he was mainly responsible for monitoring and controlling the risks of the investment projects of the company. He was the chairman of the board of directors of Hami Tianzhi New Energy Technology Co., Ltd.* (哈密天智新能源科技有限公司), where he was mainly responsible for the overall management and operation of the company, from April 2017 to December 2018. From June 2013 to March 2017, he served as the managing director of Magic Group (HK) International Holdings Co., Limited (神奇集團(香港)國際控股有限公司) and was mainly responsible for managing the investment and overseeing the operation of the company in the PRC. He was the vice president of Sino-Singapore Lion Investment Pte Ltd.* (新加坡中獅投資私人有限公司), where he was mainly engaged in the listing of PRC corporations on the Stock Exchange and the Singapore Stock Exchange, as well as private equity financing of pre-IPO investment of PRC corporations, cross-border restructuring and asset and equity acquisition, from May 2008 to September 2010. From July 2005 to December 2007, Mr. Zhang served as the investment director of Beijing Beirong International Investment Co., Ltd.* (北京北融國際投資有限公司) and was responsible for, among others, conducting industry research and due diligence for the target corporations and raising funds.

Mr. Zhang graduated from China Agricultural University (中國農業大學) in June 2006 and obtained a master's degree in agricultural economics management; and obtained the fund practicing qualification from the Securities Association of China in July 2019.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Song Xichen, aged 56, served as our executive Director from April 2012 to March 2021, and has been serving as our vice president since August 2012, responsible for legal affairs of domestic members of the Group. Mr. Song served various positions in Shengli Steel Pipe, including deputy head of quality inspection department, deputy supervisor and supervisor of corporate management department, deputy general manager and general manager from July 1988 to March 2012. He was the deputy general manager of Shandong Shengli Steel Pipe from March 2012 to June 2013, and was its director from July 2013 to April 2019. Since July 2013, Mr. Song served various positions in Shengguan Group* (勝管集團), including deputy general manager and asset management director, and is currently its management consultant, successively responsible for corporate management, finance management, infrastructure and management of the back office. He resigned on 10 March 2021.

Mr. Song graduated from China University of Petroleum (East China) in 1988 with a bachelor's degree in applied physics. He obtained a master's degree in business administration from the Open University of Hong Kong in 2004. He is a certified senior economist in the PRC.

NON-EXECUTIVE DIRECTORS

Mr. Wei Jun, aged 53, has been our non-executive Director and the chairman of the Board since January 2019. He currently serves as the general manager of Beijing Zhenhong Xingye Trading Co., Ltd.* (北京臻鴻興業商貿有限公司), responsible for the overall management and international trading of the Company. Mr. Wei was the standing deputy general manager of Beijing Jinggang International Trading Limited Company* (北京京鋼國際貿易有限公司), i.e. the department of international trading business of Advanced Technology & Materials Co., Ltd.* (安泰科技股份有限公司) (“Advanced Technology (安泰科技)”), the shares of which are listed on the Shenzhen Stock Exchange, and was mainly responsible for the overall management and international trading business of the company from 1999 to 2003. He was also the assistant to the director of operating department and the department head of external economics in Central Iron & Steel Research (鋼鐵研究總院) (as defined below), and was mainly engaged in daily management of foreign investment joint ventures and domestic joint ventures, feasibility research on industrial investment, as well as the preparation work for the listing of Advanced Technology (安泰科技) from 1995 to 1999.

Mr. Wei graduated from Chongqing University with a degree in Bachelor of Engineering in 1990, majoring in iron and steel metallurgy, and obtained a degree in Master of Engineering from China Iron & Steel Research Institute Group* (中國鋼研科技集團公司) (formerly known as the ministry of Metallurgical Industry of Central Iron & Steel Research Institute* (冶金工業部鋼鐵研究總院) (“Central Iron & Steel Research* (鋼鐵研究總院)”) in 1993. He is a certified senior engineer in the PRC.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Huang Guang, aged 45, has been our non-executive Director since 10 March 2021. Mr. Huang is the vice president of Shandong Private Joint Investment Holding Co., Ltd.* (山東民營聯合投資控股股份有限公司) and is mainly responsible for, among others, investment management and international business. Mr. Huang was responsible officer for type 9 (asset management) regulated activities in Hong Kong Broad Capital Limited from June 2018 to October 2020. From April 2016 to April 2018 and from August 2016 to April 2018, he was responsible officer for type 9 (asset management) regulated activities and type 4 (advising on securities) regulated activities, respectively, in P.B. Global Asset Management Limited. He was a member of the investment committee and the general manager of the quantitative investment department of Pacific Assets Management Co., Ltd.* (太平洋資產管理有限責任公司), where he was mainly responsible for investment management from August 2013 to May 2017. During the period from August 2010 to April 2013, Mr. Huang served as the head of investment research of JT Capital Management Limited, where he was mainly responsible for investment management and investment strategy research, and was responsible officer for type 9 (asset management) regulated activities in the same company from October 2010 to April 2013. He was an investment manager in proprietary trading division and vice president in global wealth management division of the headquarters of JP Morgan Chase Co., a company whose shares are listed on the New York Stock Exchange (stock code: JPM), where he was mainly responsible for global allocation strategy and investment portfolio construction, from April 2007 to August 2010. From April 2006 to April 2007, Mr. Huang served as an investment analyst at GIC Private Limited (formerly known as Government of Singapore Investment Corporation) New York Office, where he was mainly responsible for investment analysis and investment strategy research.

Mr. Huang graduated from Concordia University in Canada with a bachelor's degree in computer science in October 2002, from Dalhousie University in Canada with a master's degree in computer science in October 2004 and from Carnegie Mellon University in the United States with a master's degree in science in computational finance in December 2004. Mr. Huang is a licensed person to carry out type 9 (asset management) regulated activities under the Securities and Futures Ordinance (the "SFO") ^(Note).

Mr. Jiang Yong, aged 53, served as our non-executive Director from January 2020 to March 2021. Mr. Jiang Yong served as the executive Director and vice president of the Company from August 2012 to December 2019, responsible for the Group's finance management and the mine project in Vietnam. From January to June 2012, he served as a director of Shandong Demian Incorporated Company* (山東德棉股份有限公司), a company listed on the Shenzhen Stock Exchange. Prior to 2012, he was a director and chief executive of the China region of Times Fashion Technology Company Limited* (天時服飾科技有限公司) for over three years. He resigned on 10 March 2021.

Mr. Jiang graduated from Jinan University (暨南大學) in 1989 with a bachelor's degree in economics. He also received a master's degree in banking management from Massey University in New Zealand in 2003.

Note: Mr. Huang currently has no principal and thus is not permitted to carry out the said regulated activities.



BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chen Junzhu, aged 44, has been our independent non-executive Director since May 2013. He currently serves as a partner of the Guangdong Zheng Yuan Public Accountants* (廣東正源會計師事務所). Mr. Chen served as a certified public accountant and senior auditor for Deloitte Touche Tohmatsu CPA Ltd from August 2001 to August 2004. He was an audit manager of the internal audit department in Wal-Mart (China) Investment Co., Ltd. from September 2004 to June 2006. From July 2006 to June 2007, Mr. Chen was a certified public accountant and a manager of transaction advisory service department in Ernst & Young Certified Public Accountants. He has been a partner of the Guangdong Zheng Yuan Public Accountants* (廣東正源會計師事務所) since July 2007. He served as a director and the chief financial officer of Huakang Insurance Agency Co., Ltd.* (華康保險代理有限公司) from September 2011 to September 2014, an independent director and the chairman of the audit committee of Guangdong Tapai Group Co. Ltd.* (廣東塔牌集團股份有限公司), a company listed on the Shenzhen Stock Exchange, from May 2013 to June 2019 and an independent director of Shenzhen Genvict Technologies Co., Ltd.* (深圳市金溢科技股份有限公司), a company listed on the Shenzhen Stock Exchange, since 27 March 2020.

Mr. Chen graduated from China Foreign Affairs University with a bachelor's degree in arts in 1998, and graduated from Southwest University of Political Science & Law with a master's degree in law in 2003. Mr. Chen is a member of the Chinese Institute of Certified Public Accountants and a member of the Association of Chartered Certified Accountants.

Mr. Wu Geng, aged 49, has been our independent non-executive Director since March 2015. He currently serves as the director of Drew & Napier LLC in Singapore, and an independent non-executive director, a member of the nomination and remuneration committee and a member of the audit and risk committee of Sasseur Asset Management Pte. Ltd, the manager of Sasseur Real Estate Investment Trust, the securities of which are listed on the mainboard of the Singapore Exchange Securities Trading Limited. From July 1999 to December 1999, Mr. Wu was a legal adviser and foreign trade assistant at Pan-Commercial Pte Ltd. in Singapore. Since January 2000, Mr. Wu had been a graduate assistant at the department of political science and international relations of University of Delaware for two years, and studied for a master's degree at the same time. Mr. Wu served as a Chinese law adviser and foreign consultant both at Hoh & Partners and Colin Ng & Partners in Singapore, from January 2002 to June 2003 and from June 2003 to October 2003, respectively. From October 2003 to April 2008, Mr. Wu served as the legal director of the PRC business at Hoh Law Corporation in Singapore.

In 1995, Mr. Wu graduated from Peking University with a bachelor's degree in law, majoring in economic law and international economic law. He graduated from National University of Singapore with a master's degree in comparative law in 1999, and graduated from University of Delaware with a master's degree in political science and international relations in 2002. Mr. Wu is a practicing advocate and solicitor in Singapore.

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Qiao Jianmin, aged 60, has been our independent non-executive Director since April 2016. He is currently serving as the deputy chairman of Zhejiang Returned Overseas Entrepreneurs' Association* (浙江省海歸創業協會) and standing deputy president of Zhejiang University Returned Overseas Entrepreneurs' Club* (浙江大學海歸校友創業俱樂部). Mr. Qiao has profound experience in advanced technology and new energy. He acted as the technical director in China Seven Star New Energy Holdings Limited from 2014 to 2016. He served as the general manager and a legal representative in Hangzhou Hanyu Technology Company Limited* (杭州漢宇科技有限公司) from 2008 to 2014. He acted as the deputy president in Hanli International Microelectronics (Hangzhou) Company Limited* (漢力國際微電子(杭州)有限公司) from 2005 to 2008. From 2004 to 2005, he served as a senior technical officer in Piconetics, Inc. in the United States. He served as the general manager in HQ Technologies, Inc. in the United States from 2002 to 2003. From 1992 to 2002, Mr. Qiao served as the international affair director in the International Technological University in the United States. Meanwhile, he primarily worked on technological research and development, and production management in Advanced Optical Solutions, LLC in the United States from 2000 to 2001. He served as the research and development engineer in chief in Cypress Semiconductor Corp. in the United States from 1998 to 2000. From 1994 to 1997, he acted as a senior engineer and the engineering manager in Applied Materials, Inc. in the United States. He acted as a postdoctoral researcher and primarily worked on the research on hi-tech superconductive equipment in Santa Clara University in the United States from 1991 to 1994. He held tutorship in the materials faculty of the Zhejiang University from 1989 to 1991.

Mr. Qiao graduated from Zhejiang University, majoring in silicate engineering with a bachelor's degree of engineering in 1982 and obtained a doctorate degree in materials engineering from Zhejiang University and the Sapienza University of Rome in 1989. Mr. Qiao has been committed to conducting researches on advanced technology and possesses over 20 invention patents. Mr. Qiao was authorized as a senior engineer at professor level and expert consultant by Ministry of Human Resources and Social Security of Zhejiang in 2013. He was elected as one of the outstanding overseas entrepreneurs by the People's Government of Xiaoshan, Hangzhou in 2011. In 2010, he was granted the Outstanding Overseas Chinese Professional Entrepreneur Award* (海外華僑華人專業人士傑出創業獎) by Overseas Chinese Office of the People's Government of Zhejiang. He was recognised as a preeminent scientist by the government of the United States and founded International Technology University (國際科技大學) which was engaged in hi-tech education for postgraduates in the United States in 1994.

SENIOR MANAGEMENT

Mr. Hong Kam Le, aged 41, has been the company secretary and authorized representative of the Company since December 2013. He is currently a partner in Chung's Lawyers in association with DeHeng Law Offices. Mr. Hong has served as an independent non-executive director of Hong Kong Johnson Holdings Co., Ltd. (stock code: 1955) since 3 September 2019.

Mr. Hong holds a bachelor's degree in commerce and a bachelor's degree in law from University of Sydney and a postgraduate certificate in laws from University of Hong Kong. Mr. Hong has been a practising solicitor in Hong Kong since 2007.

* For identification purpose only

REPORT OF THE DIRECTORS

The Directors submit herewith their annual report together with the audited financial statements for the year ended 31 December 2020.

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

The Company is a limited liability company incorporated in the Cayman Islands and its principal place of business in Hong Kong is Room 2111, 21st Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities and other particulars of the subsidiaries of the Company are set out in note 17 to the financial statements.

Further discussion and analysis of the Group's principal activities as required by Schedule 5 of the Companies Ordinance, including a review of the Group's business and an indication of likely development in the Group's business, can be found in the Management Discussion and Analysis set out on pages 10 to 20 of this annual report.

PRINCIPAL RISKS AND UNCERTAINTIES

Business Risk and Uncertainties

The Group's principal business activity is pipes business, whose principal risks include the quality of the pipes and the security during production. The Group has taken comprehensive measures to ensure that both quality and security will meet the industry standards. Fluctuations in the construction schedule of cross-border and domestic large-scale oil and gas pipeline projects had a significant impact on the performance of the Group's pipes business during the Year under Review. For further details on the discussion of business risks and our measures to manage such risks, please refer to the Chief Executive Officer's Statement.

Financial Risk

The Group's main risks arising from its financial instruments are credit risk, liquidity risk, interest rate risk and foreign currency risk. Details of the financial risk management objectives and policies are set out in note 7 to the consolidated financial statements.

TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the shareholders by reason of their holding the Company's securities.

REPORT OF THE DIRECTORS

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group is committed to contributing to the sustainability of the environment and the development of the society. Shandong Shengli Steel Pipe and Hunan Shengli Steel Pipe have received certification of the ISO 14001 environmental management system, which indicates the Group's remarkable environmental management performance. The Group will keep reviewing and improving the internal environmental protection system from time to time.

Details of the Group's development, performance and operation in the environmental aspect are set out in the Environmental, Social and Governance Report on pages 61 to 85 of this annual report.

COMPLIANCE WITH LAWS AND REGULATIONS

The Group has adopted internal control and risk management policies to monitor the on-going compliance with the relevant laws and regulations. As far as the Board is concerned, the Group has complied with the relevant laws and regulations that have a significant impact on the business and operation of the Company and its subsidiaries in all material aspects.

DIVIDENDS

The Board does not recommend the payment of final dividend for the year ended 31 December 2020.

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed during the following period:

The register of members of the Company will be closed from Tuesday, 15 June 2021 to Friday, 18 June 2021, both days inclusive, for the purpose of ascertaining shareholders' entitlement to attend and vote at the annual general meeting. In order to be eligible to attend and vote at the annual general meeting, all transfer documents accompanied by the relevant share certificates must be lodged with the Hong Kong branch share registrar and transfer office of the Company, Computershare Hong Kong Investor Services Limited, at Shop 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for registration not later than 4:30 p.m. on Friday, 11 June 2021. During the period mentioned above, no transfers of shares will be registered.

MAJOR CUSTOMERS AND SUPPLIERS

The Group's top five customers accounted for approximately 53.5% (2019: 57.8%) of the total sales and the top five suppliers accounted for approximately 53.0% (2019: 52.4%) of the total purchases for the year. In addition, the Group's largest customer accounted for approximately 33.7% (2019: 30.0%) of the total sales and the Group's largest supplier accounted for approximately 13.4% (2019: 17.0%) of the total purchases for the year.

REPORT OF THE DIRECTORS

To the best knowledge of the Directors, at no time during the Year under Review, the Directors, their associates or any shareholders of the Company (which to the knowledge of the Directors own more than 5% of the share capital of the Company) had any interest in these major customers and suppliers.

KEY RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group is in good relationship with its employees and we have policies in place to ensure competitive remuneration, well-developed welfare package and continuous professional training for our employees.

The Group also maintains a good relationship with its customers and suppliers, without whom its production and operation may not be successfully guaranteed.

FINANCIAL STATEMENTS

The results of the Group for the year ended 31 December 2020 and the financial positions of the Company and the Group for the year ended 31 December 2020 are set out in the financial statements on pages 91 to 179.

DISTRIBUTABLE RESERVES

The Company's reserves available for distribution represent the share premium, contributed surplus and profit which in aggregate amounted to RMB460 million for the year ended 31 December 2020 (2019: RMB838 million). Details of the reserves of the Company for the year ended 31 December 2020 are set out in note 34 to the financial statements.

FIXED ASSETS

Details of movements in fixed assets during this financial year are set out in note 16 to the financial statements.

SHARE CAPITAL

Details of movements in the share capital of the Company during the year are set out in note 33 to the financial statements.



REPORT OF THE DIRECTORS

DIRECTORS

The Directors during the current financial year and up to the date of this report were:

Executive Directors

Mr. Zhang Bizhuang (*Chief Executive Officer*)
Mr. Wang Kunxian (*Vice President*)
Ms. Han Aizhi (*Vice President*)
Mr. Zhang Bangcheng (appointed on 10 March 2021)
Mr. Song Xichen (*Vice President*) (resigned on 10 March 2021)

Non-executive Directors

Mr. Wei Jun (*Chairman*)
Mr. Huang Guang (appointed on 10 March 2021)
Mr. Jiang Yong (resigned on 10 March 2021)

Independent Non-executive Directors

Mr. Chen Junzhu, *ACCA, CICPA*
Mr. Wu Geng
Mr. Qiao Jianmin

Pursuant to article 84(1) of the articles of association of the Company, at each annual general meeting, one-third of the Directors for the time being shall retire from office by rotation. Each of the Directors has entered into a service contract or an appointment letter with the Company for a term of three years. Pursuant to the articles of association of the Company, Mr. Zhang Bizhuang, Mr. Chen Junzhu and Mr. Qiao Jianmin shall retire and Mr. Zhang Bizhuang, Mr. Chen Junzhu and Mr. Qiao Jianmin are eligible and will stand for re-election at the forthcoming annual general meeting of the Company.

Pursuant to article 83(3) of the articles of association of the Company, the term of office of Mr. Zhang Bangcheng and Mr. Huang Guang, who were appointed as an executive Director and a non-executive Director on 10 March 2021, respectively, will expire at the forthcoming annual general meeting of the Company, and they are eligible and will stand for re-election at the forthcoming annual general meeting of the Company.

The Company has received from each of the independent non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). The Company considers that all of the independent non-executive Directors are independent. None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory compensation.

REPORT OF THE DIRECTORS

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

For the year ended 31 December 2020, the interests or short positions of the Directors and chief executives in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provision of the SFO) or which were required to be recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") were as follows:

Name of Director	Capacity	Number of issued ordinary shares held	Number of shares subject to options granted under the Share Option Scheme	Percentage of the issued share capital of the Company as at 31 December 2020
Wei Jun	Interest in controlled corporation ⁽¹⁾	620,000,000		18.935%
Zhang Bizhuang	Interest in controlled corporation ⁽²⁾	153,130,224		4.677%
	Beneficial owner	79,800,000 ⁽³⁾	6,600,000 ⁽⁷⁾	2.639%
Wang Kunxian	Interest in controlled corporation ⁽⁴⁾	26,708,760		0.816%
	Beneficial owner		5,460,000 ⁽⁷⁾	0.167%
Han Aizhi	Interest in controlled corporation ⁽⁵⁾	26,708,760		0.816%
	Beneficial owner		5,700,000 ⁽⁷⁾	0.174%
Song Xichen	Interest in controlled corporation ⁽⁶⁾	26,708,760		0.816%
	Beneficial owner		5,460,000 ⁽⁷⁾	0.167%
Jiang Yong	Beneficial owner		2,400,000 ⁽⁷⁾	0.073%
Chen Junzhu	Beneficial owner		2,400,000 ⁽⁷⁾	0.073%
Wu Geng	Beneficial owner		2,400,000 ⁽⁷⁾	0.073%
Qiao Jianmin	Beneficial owner		2,400,000 ⁽⁷⁾	0.073%

REPORT OF THE DIRECTORS

Notes:

- (1) MEFUN GROUP LIMITED holds 620,000,000 shares of the Company (representing 18.935% of the issued shares of the Company) and is the single largest shareholder of the Company. MEFUN GROUP LIMITED is held as to 65.97% and 34.03% by Mr. Wei Jun and HZJ Holding Limited, respectively. Mr. Wei Jun is the chairman and a non-executive Director of the Company. Therefore, Mr. Wei Jun is deemed to be interested in the shares of the Company held by MEFUN GROUP LIMITED by virtue of the SFO.
- (2) Goldmics Investments Limited (“Goldmics Investments”) holds 153,130,224 shares of the Company, representing 4.677% of the issued shares of the Company. Mr. Zhang Bizhuang holds 40% interest of the issued share capital of Goldmics Investments, and Ms. Du Jichun, his spouse, holds the remaining 60% interest. Therefore, Mr. Zhang Bizhuang is deemed to be interested in the shares of the Company held by Goldmics Investments by virtue of the SFO.
- (3) Mr. Zhang Bizhuang holds 79,800,000 shares of the Company, representing 2.437% of the issued shares of the Company.
- (4) Glad Sharp Limited (“Glad Sharp”) holds 26,708,760 shares of the Company, representing 0.816% of the issued shares of the Company. Mr. Wang Kunxian owns the entire issued share capital of Glad Sharp and is therefore deemed to be interested in the shares of the Company held by Glad Sharp by virtue of the SFO.
- (5) Crownova Limited (“Crownova”) holds 26,708,760 shares of the Company, representing 0.816% of the issued shares of the Company. Ms. Han Aizhi owns the entire issued share capital of Crownova and is therefore deemed to be interested in the shares of the Company held by Crownova by virtue of the SFO.
- (6) Winfun Investments Limited (“Winfun”) holds 26,708,760 shares of the Company, representing 0.816% of the issued shares of the Company. Mr. Song Xichen holds 50% interest of the issued share capital of Winfun, and Ms. Xu Li, his spouse, holds the remaining 50% interest. Therefore, Mr. Song Xichen is deemed to be interested in the shares of the Company held by Winfun by virtue of the SFO.
- (7) Underlying shares subject to the share options issued pursuant to the Share Option Scheme (as defined below).

Save as disclosed above, for the year ended 31 December 2020, none of the Directors or chief executives of the Company had or were deemed to have any interests or short positions in the shares, underlying shares or debentures of the Company and its associated corporations which were required to be recorded in the register required to be kept under section 352 of the SFO or as otherwise required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

Pursuant to the Subscription Agreement entered into between the Company and LM Global Asset LP on 24 December 2020, upon satisfaction of the conditions precedent on 7 January 2021, the Company issued 600,000,000 new shares to LM Global Asset LP. LM Global Asset LP is managed by its general partner LM Asset Management Corp, which in turn is owned as to 70% by Mr. Huang Guang (one of our non-executive Directors) and 30% by Magic Group. Magic Group is wholly owned by Mr. Zhang Bangcheng (one of our executive Directors). On 7 January 2021, LM Global Asset LP has become a substantial shareholder (as defined above) of the Company and held 15.486% of shareholding in the Company.

DIRECTORS' RIGHT TO ACQUIRE SHARES

Save as disclosed above, at no time during the Year under Review was the Company, or any of its holding companies, its subsidiaries or its fellow subsidiaries a party to any arrangement to enable the Directors and chief executives of the Company (including their spouses and minor children) to hold any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations.



REPORT OF THE DIRECTORS

SHARE OPTION SCHEME

At the extraordinary general meeting held on 20 May 2016, the shareholders of the Company approved and adopted a new share option scheme (the “New Scheme”) and terminated the then share option scheme (the “Old Scheme”) (the Old Scheme and New Scheme are collectively referred to as the “Share Option Scheme”). The Old Scheme was adopted on 21 November 2009, which was valid for a period of 10 years from the date of adoption. The Company has granted all share options under the Old Scheme, and all outstanding share options granted prior to the termination of the Old Scheme will remain in force.

The purpose of the New Scheme is to give the Eligible Persons (as defined in the New Scheme) an opportunity to have a personal stake in the Company and help motivate them to optimize their future performance and efficiency to the Group and/or to reward them for their past contributions, to attract and retain or otherwise maintain ongoing relationships with such Eligible Persons who are significant to and/or whose contributions are or will be beneficial to the performance, growth or success of the Group, and in the case of executives, to enable the Group to attract and retain individuals with experience and ability and/or to reward them for their past contributions.

Participants referred to below are the “Eligible Persons” under the New Scheme, which include:

- (a) any executive director of, manager of, or other employee holding an executive, managerial, supervisory or similar position in any member of the Group (“Executive”), any full-time or part-time employee, or any person for the time being seconded to work full-time or part-time for any member of the Group (“Employee”);
- (b) a director or proposed director (including an independent non-executive director) of any member of the Group;
- (c) a direct or indirect shareholder of any member of the Group;
- (d) a supplier of goods or services to any member of the Group;
- (e) a customer, consultant, business or joint venture partner, franchisee, contractor, agent or representative of any member of the Group;
- (f) a person or entity that provides design, research, development or other support or any advisory, consultancy, professional or other services to any member of the Group; and
- (g) an associate (as defined under the Listing Rules) of any of the persons referred to in paragraphs (a) to (c) above.

REPORT OF THE DIRECTORS

The principal terms of the New Scheme are summarized as follows:

The New Scheme was adopted for a period of 10 years commencing from 20 May 2016 and will remain in force until 19 May 2026. The Company may at any time terminate the operation of the New Scheme by resolution in general meeting. Upon termination of the New Scheme as aforesaid, no further options shall be granted but the provisions of the Share Option Scheme shall remain in force and effect in all other respects. All options granted prior to such termination and not then exercised shall continue to be valid and exercisable subject to and in accordance with the New Scheme. An offer of a grant of share options may be accepted within 28 days from the date of offer, upon payment of a nominal consideration of HK\$1.0 in total by the grantee. The exercise period of the share options granted is determined by the Directors, and commences after a certain vesting period and ends on a date which is not later than 10 years from the date of offer of the share options. The subscription price in respect of any particular share option shall be such price as the Board may in its discretion determine at the time of grant of the relevant share option (and shall be stated in the letter containing the offer of the grant of the share option) but shall not be less than whichever is the highest of:

- (a) the nominal value of a share;
- (b) the closing price of a share as stated in the Stock Exchange's daily quotations sheet on the date of offer; and
- (c) the average closing price of a share as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of offer.

The maximum number of shares which may be issued upon exercise of all options to be granted under the New Scheme and any other schemes of the Group shall not in aggregate exceed 327,436,560 shares, being 10% of the shares in issue as of the date of adoption (the "Scheme Mandate Limit"), provided that:

- (a) The Company may at any time as the Board may think fit seek approval from the shareholders of the Company to refresh the Scheme Mandate Limit, save that the maximum number of shares which may be issued upon exercise of all options to be granted under the New Scheme and any other schemes of the Company shall not exceed 10% of the shares in issue as of the date of approval by shareholders in general meeting where the Scheme Mandate Limit is refreshed. Options previously granted under the New Scheme and any other schemes of the Company (including those outstanding, cancelled, lapsed or exercised in accordance with the terms of the Share Option Scheme or any other schemes of the Company) shall not be counted for the purpose of calculating the Scheme Mandate Limit as refreshed. The Company shall send to our shareholders a circular containing the details and information required under the Listing Rules.

REPORT OF THE DIRECTORS

- (b) The Company may seek separate approval from its shareholders in general meeting for granting options beyond the Scheme Mandate Limit, provided that the options in excess of the Scheme Mandate Limit are granted only to the Eligible Person(s) specified by the Company before such approval is obtained. The Company shall send to our shareholders a circular containing the details and information required under the Listing Rules.
- (c) The maximum number of shares which may be issued upon full exercise of outstanding options granted under the New Scheme and any other schemes of the Group shall not exceed 30% of the Company's issued share capital from time to time. No options may be granted under the New Scheme and any other share option schemes of the Company if this will result in such limit being exceeded.

No option may be granted to any one person such that the total number of shares issued and to be issued upon exercise of options granted and to be granted to that person in any 12-month period exceeds 1% of the Company's issued share capital from time to time. Where any further grant of options to such Eligible Person would result in the shares issued and to be issued upon exercise of all options granted and to be granted to such Eligible Person in the 12-month period up to and including the date of such further grant representing in aggregate over 1% of the shares in issue, such further grant shall be separately approved by the shareholders of the Company in general meeting with such Eligible Person and his/her/its associate(s) abstaining from voting. The Company shall send a circular to our shareholders disclosing the identity of the Eligible Person, the number and terms of the options to be granted (and options previously granted) to such Eligible Person, and containing the details and information required under the Listing Rules. The number and terms (including the subscription price) of the options to be granted to such Eligible Person must be fixed before the approval of the shareholders of the Company and the date of the Board meeting proposing such grant shall be taken as the offer date for the purpose of calculating the subscription price of those options.

On 10 February 2010, the Board granted 24,000,000 share options to 19 directors and senior management of the Company and its subsidiaries and other personnel approved by the Board, including three Directors of the Company, at an exercise price of HK\$2.03 per share under the Old Scheme. 1,500,000 share options held by a member of the senior management were lapsed following his departure in 2011. 300,000 share options held by an employee were lapsed following his departure in 2017. 300,000 share options held by an employee were lapsed following his departure in 2019. The remaining 21,900,000 share options were lapsed on 9 February 2020 without being exercised.

REPORT OF THE DIRECTORS

On 3 January 2012, the Board granted 24,000,000 share options to 81 directors and senior management of the Company and its subsidiaries and other personnel approved by the Board, including four Directors of the Company, at an exercise price of HK\$0.80 per share under the Old Scheme. 1,260,000 share options held by three members of the management were lapsed following their departure in 2013. 300,000 share options held by two employees were lapsed following their departure in 2014. 300,000 share options held by two employees were lapsed following their departure in 2015. 600,000 share options held by four employees were lapsed following their departure in 2016. 420,000 share options held by two employees were lapsed following their departure in 2017. 570,000 share options held by three employees were lapsed following their departure in 2019. 1,200,000 share options held by a senior management member and 810,000 share options held by five employees were lapsed following their departure in 2020.

On 23 September 2014, the Board granted 74,400,000 share options to 57 directors and senior management of the Company and its subsidiaries and other personnel approved by the Board, including four Directors of the Company, at an exercise price of HK\$0.50 per share under the Old Scheme. 840,000 share options held by two employees were lapsed following their departure in 2015. 960,000 share options held by two employees were lapsed following their departure in 2016. 2,760,000 share options held by three employees were lapsed following their departure in 2017. 1,620,000 share options held by three employees were lapsed following their departure in 2019. 4,500,000 share options held by a senior management member and 420,000 share options held by an employee were lapsed following their departure in 2020. The remaining 63,300,000 share options were lapsed on 22 September 2020 without being exercised.

On 28 January 2015, the Board granted 60,000,000 share options to 24 directors and senior management of the Company and its subsidiaries and other personnel approved by the Board, including four Directors of the Company, at an exercise price of HK\$0.40 per share under the Old Scheme. 2,700,000 share options held by two employees were lapsed following their departure in 2017. 1,350,000 share options held by an employee were lapsed following his departure in 2019. 3,300,000 share options held by a senior management member were lapsed following his departure in 2020. The remaining 52,650,000 share options were lapsed on 27 January 2021 without being exercised.

On 26 April 2016, the Board granted 57,600,000 share options to 36 directors and senior management of the Company and its subsidiaries and other personnel approved by the Board, including four Directors of the Company, at an exercise price of HK\$0.40 per share under the Old Scheme. 6,600,000 share options held by three employees were lapsed following their departure in 2019. 6,600,000 share options held by four employees were lapsed following their departure in 2020.

REPORT OF THE DIRECTORS

On 11 October 2016, the Board granted 184,843,500 share options to 58 directors and senior management of the Company and its subsidiaries and other personnel approved by the Board, including nine Directors of the Company, at an exercise price of HK\$0.415 per share under the New Scheme. 65,443,500 share options held by two employees were lapsed following their departure in 2017. 1,200,000 share options held by an employee were lapsed following his departure in 2018. 1,200,000 share options held by a senior management were lapsed following his departure in 2019. 10,200,000 share options held by three employees were lapsed following their departure in 2019. 1,200,000 share options held by a senior management member and 3,600,000 share options held by five employees were lapsed following their departure in 2020.

On 22 June 2020, the Board granted 77,100,000 share options to 40 management members and key staff of the Company and its subsidiaries at an exercise price of HK\$0.10 per share under the New Scheme. 1,800,000 share options held by four employees were lapsed following their departure in 2020.

For the year ended 31 December 2020, movements of options granted under the Share Option Scheme are set out below:

Name	Capacity	Exercise price	Outstanding as at 1 January 2020	Granted during the year	Exercised during the year	Lapsed during the year	Outstanding as at 31 December 2020	Approximate percentage of the issued share capital of the Company as at 31 December 2020	Notes
Directors									
Zhang Bizhuang	Beneficial owner	HK\$2.03	7,200,000	0	0	7,200,000	0	0%	(1)
Zhang Bizhuang	Beneficial owner	HK\$0.80	1,200,000	0	0	0	1,200,000	0.037%	(2)
Zhang Bizhuang	Beneficial owner	HK\$0.50	5,700,000	0	0	5,700,000	0	0%	(3)
Zhang Bizhuang	Beneficial owner	HK\$0.40	4,200,000	0	0	0	4,200,000	0.128%	(4)(8)
Zhang Bizhuang	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)
Wang Kunxian	Beneficial owner	HK\$2.03	1,500,000	0	0	1,500,000	0	0%	(1)
Wang Kunxian	Beneficial owner	HK\$0.80	960,000	0	0	0	960,000	0.029%	(2)
Wang Kunxian	Beneficial owner	HK\$0.50	4,500,000	0	0	4,500,000	0	0%	(3)
Wang Kunxian	Beneficial owner	HK\$0.40	3,300,000	0	0	0	3,300,000	0.101%	(4)(8)
Wang Kunxian	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)
Han Aizhi	Beneficial owner	HK\$2.03	3,000,000	0	0	3,000,000	0	0%	(1)
Han Aizhi	Beneficial owner	HK\$0.80	1,200,000	0	0	0	1,200,000	0.037%	(2)
Han Aizhi	Beneficial owner	HK\$0.50	4,500,000	0	0	4,500,000	0	0%	(3)
Han Aizhi	Beneficial owner	HK\$0.40	3,300,000	0	0	0	3,300,000	0.101%	(4)(8)
Han Aizhi	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)
Song Xichen	Beneficial owner	HK\$2.03	1,500,000	0	0	1,500,000	0	0%	(1)
Song Xichen	Beneficial owner	HK\$0.80	960,000	0	0	0	960,000	0.029%	(2)
Song Xichen	Beneficial owner	HK\$0.50	4,500,000	0	0	4,500,000	0	0%	(3)
Song Xichen	Beneficial owner	HK\$0.40	3,300,000	0	0	0	3,300,000	0.101%	(4)(8)
Song Xichen	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)
Jiang Yong	Beneficial owner	HK\$0.40	1,200,000	0	0	0	1,200,000	0.037%	(5)(9)
Jiang Yong	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)(9)
Chen Junzhu	Beneficial owner	HK\$0.40	1,200,000	0	0	0	1,200,000	0.037%	(5)
Chen Junzhu	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)
Wu Geng	Beneficial owner	HK\$0.40	1,200,000	0	0	0	1,200,000	0.037%	(5)
Wu Geng	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)
Qiao Jianmin	Beneficial owner	HK\$0.40	1,200,000	0	0	0	1,200,000	0.037%	(5)
Qiao Jianmin	Beneficial owner	HK\$0.415	1,200,000	0	0	0	1,200,000	0.037%	(6)

REPORT OF THE DIRECTORS

Name	Capacity	Exercise price	Outstanding as at 1 January 2020	Granted during the year	Exercised during the year	Lapsed during the year	Outstanding as at 31 December 2020	Approximate percentage of the issued share capital of the Company as at 31 December 2020	Notes
Employees									
Employees	Beneficial owner	HK\$2.03	8,700,000	0	0	8,700,000	0	0%	(1)
Employees	Beneficial owner	HK\$0.80	16,230,000	0	0	2,010,000	14,220,000	0.434%	(2)
Employees	Beneficial owner	HK\$0.50	49,020,000	0	0	49,020,000	0	0%	(3)
Employees	Beneficial owner	HK\$0.40	41,850,000	0	0	3,300,000	38,550,000	1.177%	(4)(8)
Employees	Beneficial owner	HK\$0.40	46,200,000	0	0	6,600,000	39,600,000	1.209%	(5)
Employees	Beneficial owner	HK\$0.415	97,200,000	0	0	4,800,000	92,400,000	2.822%	(6)
Employees	Beneficial owner	HK\$0.10	0	77,100,000	0	1,800,000	75,300,000	2.30%	(7)
Total			324,420,000	77,100,000	0	108,630,000	292,890,000	8.945%	

Notes:

- (1) The share options granted by the Company are exercisable for 10 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 10 February 2010), respectively. These share options are exercisable at HK\$2.03 each according to the rules of the Old Scheme during the period from 10 February 2010 to 9 February 2020.
- (2) The share options granted by the Company are exercisable for 10 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 3 January 2012), respectively. These share options are exercisable at HK\$0.80 each according to the rules of the Old Scheme during the period from 3 January 2012 to 2 January 2022.
- (3) The share options granted by the Company are exercisable for 6 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 23 September 2014), respectively. These share options are exercisable at HK\$0.50 each according to the rules of the Old Scheme during the period from 23 September 2014 to 22 September 2020.
- (4) The share options granted by the Company are exercisable for 6 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 28 January 2015), respectively. These share options are exercisable at HK\$0.40 each according to the rules of the Old Scheme during the period from 28 January 2015 to 27 January 2021.
- (5) The share options granted by the Company are exercisable for 5 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 26 April 2016), respectively. These share options are exercisable at HK\$0.40 each according to the rules of the Old Scheme during the period from 26 April 2016 to 25 April 2021.
- (6) The share options granted by the Company are exercisable for 5 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 11 October 2016), respectively. These share options are exercisable at HK\$0.415 each according to the rules of the New Scheme during the period from 11 October 2016 to 10 October 2021.
- (7) The share options granted by the Company are exercisable for 5 years. The grantees may exercise up to one-third, two-thirds and 100% of the respective total share options granted from the first, second and third anniversaries of the date of grant (i.e. 22 June 2020), respectively. These share options are exercisable at HK\$0.10 each according to the rules of the New Scheme during the period from 22 June 2020 to 21 June 2025.
- (8) The share options granted on 28 January 2015 were lapsed as at 27 January 2021 without being exercised.

REPORT OF THE DIRECTORS

(9) The share options held by Mr. Jiang Yong underlying 2,400,000 shares were lapsed following his departure in March 2021.

Further details in respect of the Share Option Scheme are disclosed in note 35 to the financial statements.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

For the year ended 31 December 2020, the following persons were interested in 5% or more of the issued share capital of the Company which were recorded in the register of interests required to be kept by the Company pursuant to Section 336 of the SFO, or required to be disclosed under the provisions of Divisions 2 and 3 of Part XV of the SFO and the Listing Rules (other than Directors or chief executives of the Company):

Name of shareholder	Capacity	Number of issued ordinary shares/ underlying shares held	Percentage of the issued share capital of the Company
MEFUN GROUP LIMITED	Beneficial owner ⁽¹⁾	620,000,000	18.935%
Wei Jun	Interest in controlled corporation ⁽²⁾	620,000,000	18.935%
HZJ Holding Limited	Interest in controlled corporation ⁽³⁾	620,000,000	18.935%
Chen Haili	Interest in controlled corporation ⁽³⁾	620,000,000	18.935%
Yang Zhihui	Interest of spouse ⁽³⁾	620,000,000	18.935%
Du Jichun	Interest of spouse ⁽⁴⁾	86,400,000	2.639%
Goldmics Investments	Interest in controlled corporation ⁽⁵⁾	153,130,224	4.677%

Notes:

- (1) MEFUN GROUP LIMITED holds 620,000,000 shares of the Company (representing 18.935% of the issued shares of the Company).
- (2) Mr. Wei Jun holds 65.97% of the issued share capital of MEFUN GROUP LIMITED. Therefore, Mr. Wei Jun is deemed to be interested in the shares of the Company held by MEFUN GROUP LIMITED by virtue of the SFO.
- (3) HZJ Holding Limited holds 34.03% of the issued share capital of MEFUN GROUP LIMITED and HZJ Holding Limited is held as to 59% and 12% by Ms. Chen Haili and Mr. Yang Zhihui, respectively. Mr. Yang Zhihui is the spouse of Ms. Chen Haili. Therefore, HZJ Holding Limited, Ms. Chen Haili and Mr. Yang Zhihui are deemed to be interested in the shares of the Company held by MEFUN GROUP LIMITED by virtue of the SFO.

REPORT OF THE DIRECTORS

- (4) Ms. Du Jichun is the spouse of Mr. Zhang Bizhuang. By virtue of the provisions of Divisions 2 and 3 of Part XV of the SFO, Ms. Du Jichun is deemed to be interested in all the shares held by Mr. Zhang Bizhuang.
- (5) Goldmics Investments holds 153,130,224 shares of the Company, representing 4.677% of the issued shares of the Company. Ms. Du Jichun holds 60% interest of the issued share capital of Goldmics Investments, and Mr. Zhang Bizhuang, her spouse, holds the remaining 40% interest. Therefore, Ms. Du Jichun is deemed to be interested in the shares of the Company held by Goldmics Investments by virtue of the SFO.

Save as disclosed above, for the year ended 31 December 2020, the Company had not been notified by any persons (other than Directors or chief executives of the Company) who had interests or short positions in the shares, underlying shares or debentures of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

CONTRACTS WITH CONTROLLING SHAREHOLDERS

No contract of significance had been entered into between the Company or any of its subsidiaries and the controlling shareholders for the year ended 31 December 2020.

COMPETING BUSINESS

During the Year under Review and up to the date of this report, none of the Directors and controlling shareholders of the Company has any interest in business which competes, either directly or indirectly, with the business of the Group under the Listing Rules.

PUBLIC FLOAT

Based on the information that is available to the Company and within the knowledge of the Directors, for the year ended 31 December 2020, the Company has maintained a public float of not less than 25% as required under the Listing Rules.

DIRECTORS' INTERESTS IN CONTRACTS

Save as the service contracts of the Directors as disclosed above, no contract of significance to which the Company, its holding companies, or any of its subsidiaries was a party, and in which a Director or an entity connected with a Director had a material interest, subsisted at the end of the year or at any time during the year.

REPORT OF THE DIRECTORS

LIQUIDITY AND FINANCIAL RESOURCES AND CAPITAL STRUCTURE

For the year ended 31 December 2020, cash and cash equivalents of the Group amounted to approximately RMB113,159,000 (2019: approximately RMB99,535,000). For the year ended 31 December 2020, the Group had borrowings of approximately RMB780,600,000 (2019: approximately RMB777,205,000).

The gearing ratio is defined as net debt (represented by borrowings, trade payables, contract liabilities and other payables and accruals, net of cash and cash equivalents and pledged deposits) divided by total equity plus net debt. For the year ended 31 December 2020, the gearing ratio of the Group was 55.2% (2019: 44.9%).

CHARGES ON THE GROUP'S ASSETS

For the year ended 31 December 2020, the Group secured bank loans of RMB124,000,000 (31 December 2019: approximately RMB127,000,000) by pledge of certain of the property and plant amounting to approximately RMB84,023,000 (31 December 2019: approximately RMB88,512,000) and certain of the land use rights amounting to approximately RMB72,518,000 (31 December 2019: approximately RMB76,900,000).

For the year ended 31 December 2020, an amount of approximately RMB155,160,000 (31 December 2019: approximately RMB155,160,000) out of bank loans of the Group of approximately RMB558,600,000 (31 December 2019: approximately RMB558,600,000) was guaranteed by a non-controlling shareholder of a subsidiary. At the same time, the bank loans were secured by pledge of certain of the property, plant and equipment amounting to approximately RMB322,935,000 (31 December 2019: approximately RMB374,343,000) and certain of the land use rights amounting to approximately RMB41,789,000 (31 December 2019: approximately RMB42,634,000).

CONTINGENT LIABILITIES

For the year ended 31 December 2020, the Group did not have any material contingent liabilities (2019: Nil).

FOREIGN EXCHANGE RISK

In 2020, the Group's businesses have been mainly transacted and settled in functional currency of subsidiaries, so the Group has had minimal exposure to foreign currency risk. The Group did not utilise any forward contracts or other means to hedge its foreign exchange exposure. However, the management will closely monitor the exchange rate fluctuations to ensure sufficient precautionary measures against any adverse impacts are in place.

REPORT OF THE DIRECTORS

HUMAN RESOURCES AND REMUNERATION POLICIES

The Group reviews its human resources and remuneration policies periodically with reference to local legislations, market conditions, industry practice and assessment of the performance of the Group and individual employees. For the year ended 31 December 2020, the Group's workforce comprised of 928 employees (including the Directors) (1,009 employees for the year ended 31 December 2019). The total salaries and related costs (including the Directors' fees) amounted to approximately RMB77,371,000 (2019: approximately RMB91,364,000). Such decrease in the total salaries and related costs was primarily due to (i) the decrease in the total number of the Group's employees and (ii) the exemption of staff insurance contributions by the State for micro, small and medium-sized enterprises as a result of the COVID-19 pandemic during the Year under Review.

FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities and non-controlling interests of the Group for the last five financial years is set out on page 180. This summary does not form part of the audited financial statements.

RETIREMENT SCHEMES

During the Year under Review, the Group did not have any payments or benefits in relation to termination of service of Directors. Particulars of employee retirement schemes of the Group are set out in note 4 to the financial statements.

CONNECTED TRANSACTIONS

Further to certain related party transactions as disclosed in note 38 to the financial statements, certain transactions as disclosed below also constituted connected transactions under Chapter 14A of the Listing Rules. The Company confirms that it has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules with respect to such transactions.

REPORT OF THE DIRECTORS

Entering into the Logistic Services Framework Agreement Between Hunan Shengli Xianggang Steelpipe Co., Ltd.* (湖南勝利湘鋼鋼管有限公司) (“Hunan Shengli”) and Hunan Xianggang Hongsheng Logistics Co., Ltd.* (湖南湘鋼洪盛物流有限公司) (“Hunan Xianggang”)

On 3 September 2020, Hunan Shengli, a non-wholly-owned subsidiary of the Company, entered into a logistic services framework agreement (the “Logistic Services Framework Agreement”) with Hunan Xianggang, pursuant to which Hunan Xianggang agreed to provide in-plant logistics and goods transport services to Hunan Shengli. The term of the Logistic Services Framework Agreement is from 3 September 2020 to 31 August 2021. Annual caps of the transactions contemplated under the Logistic Services Framework Agreement for the year ended 31 December 2020 and the year ending 31 December 2021 are RMB2,550,000 and RMB2,750,000, respectively. For further details, please refer to the announcement of the Company dated 3 September 2020.

By entering into the Logistic Services Framework Agreement, it is expected that Hunan Shengli will be able to enhance its in-plant logistics arrangement and establish a stable and effective delivery channel for its products so as to better control its transportation costs.

Hunan Xianggang is owned as to 45% by Xiangtan Iron & Steel Group Co., Ltd.* (湘潭鋼鐵集團有限公司) (“Xiangtan Steel”) and 55% by an independent third party. As Xiangtan Steel is the substantial shareholder of Hunan Shengli and Hunan Xianggang is a connected person of the Company at the subsidiary level, the transactions under the Logistic Services Framework Agreement and the previous logistic services agreements therefore form a series of transactions which should be treated as if they were one transaction pursuant to Rules 14A.81 and 14A.82 of the Listing Rules. Accordingly, the transactions under the Logistic Services Framework Agreement constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules. Since each of the applicable percentage ratios (as defined under Rule 14.07 of the Listing Rules) for the transactions is more than 0.1% but less than 5%, the transactions contemplated under the Logistic Services Framework Agreement are subject to the reporting, announcement and annual review requirements, but are exempted from the circular, independent financial advice and independent shareholders’ approval requirements under Rule 14A.76 (2) of the Listing Rules.

REPORT OF THE DIRECTORS

Purchase of steel plates and steel coils by Hunan Shengli from Hunan Valin Xiangtan Steel Co., Ltd.* (湖南華菱湘潭鋼鐵有限公司) (“Hunan Xiangtan”), Hunan Valin Resource Trading Co., Ltd.* (湖南華菱資源貿易有限公司) (“Valin Resource”), Shanghai Valin Xianggang International Trading Co., Ltd.* (上海華菱湘鋼國際貿易有限公司) (“Valin International”), Hunan Valin E-Commerce Co., Ltd.* (湖南華菱電子商務有限公司) (“Valin E-Commerce”) and Hunan Valin Lianyuan Iron and Steel Co., Ltd.* (湖南華菱漣源鋼鐵有限公司) (“Hunan Lianyuan”)

On 25 November 2020, Hunan Shengli entered into framework purchase agreements (the “Framework Purchase Agreements”) with certain members of the Valin Group, pursuant to which (i) Hunan Xiangtan agreed to supply certain steel plates to Hunan Shengli; (ii) Valin Resource, Valin International and Valin E-commerce agreed to supply certain steel plates and steel coils to Hunan Shengli; and (iii) Hunan Lianyuan agreed to supply certain steel coils to Hunan Shengli. The terms of the Framework Purchase Agreements are from 25 November 2020 to 24 November 2021. Annual caps of the transactions contemplated under the Framework Purchase Agreements for the year ended 31 December 2020 and the year ending 31 December 2021 are RMB50,000,000 and RMB450,000,000, respectively. For details, please refer to the announcement of the Company dated 25 November 2020.

By entering into the Framework Purchase Agreements, it is expected that Hunan Shengli will be able to secure a stable source of steel plates and steel coils of satisfactory quality, such that it can supply SAWH pipes and SAWL pipes to its customers on time. Further, the Valin Group has a proven track record as demonstrated from its previous transactions with the Group, as it has been able to supply high quality steel plates and/or steel coils in a timely manner with more favorable terms. Accordingly, the Directors consider that it is in the interest of the Group and the shareholders as a whole to enter into the Framework Purchase Agreements.

Hunan Xiangtan, Hunan Lianyuan and Valin E-Commerce are wholly-owned subsidiaries of Hunan Valin Steel Co., Ltd.* (湖南華菱鋼鐵股份有限公司) (“Hunan Valin”), which is owned as to approximately 48.64%, 12.06% and 0.73% by Hunan Valin Iron & Steel Group Co., Ltd.* (湖南華菱鋼鐵集團有限責任公司) (“Valin Steel”), Lianyuan Iron & Steel Group Co., Ltd.* (漣源鋼鐵集團有限公司) (“Lianyuan Steel”) and Hunan Hengyang Steel Pipe (Group) Co., Ltd.* (湖南衡陽鋼管(集團)有限公司) (“Hunan Hengyang”), respectively, and Lianyuan Steel and Hunan Hengyang are both wholly owned by Valin Steel. Hunan Valin is therefore a subsidiary of Valin Steel, which in turn is the holder of the entire equity in Xiangtan Steel, the substantial shareholder of Hunan Shengli. Hunan Shengli is a non-wholly-owned subsidiary of the Company. Therefore, Hunan Xiangtan, Hunan Lianyuan and Valin E-Commerce are all associates of Xiangtan Steel pursuant to the Listing Rules, and are connected persons of the Company at the subsidiary level. Further, Hunan Valin is therefore a subsidiary of Valin Steel. Valin Resource is wholly-owned by Valin Steel, and is therefore a connected person of the Company at the subsidiary level. As regards Valin International, it is wholly-owned by Hunan Xiangtan and is therefore a connected person of the Company at the subsidiary level pursuant to the Listing Rules. Accordingly, the transactions under the Framework Purchase Agreements constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

REPORT OF THE DIRECTORS

Although one or more of the applicable percentage ratios for the transactions under the Framework Purchase Agreements exceeds 5%, on an annual basis, as such transactions are continuing connected transactions at the subsidiary level and conducted in the usual course of business of the Group, fair and reasonable and in the interests of the Company and the shareholders as a whole, pursuant to Rule 14A.101 of the Listing Rules, the transactions under the Framework Purchase Agreements are subject to the reporting and announcement requirements, but are exempted from the circular, independent financial advice and independent shareholders' approval requirements under Chapter 14A of the Listing Rules.

The independent non-executive Directors of the Company have reviewed and confirmed the above two continuing connected transactions have been entered into:

- (1) in the ordinary and usual course of business of the Group;
- (2) on normal commercial terms;
- (3) in accordance with the relevant agreements; and
- (4) on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Company's auditor was engaged to report on the continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants.

The Board has received a letter from the auditor of the Company confirming that during the reporting period, the above continuing connected transactions were in accordance with Rule 14A.56 of the Main Board Listing Rules and:

- (1) have been approved by the Board of the Company;
- (2) have been entered into, in all material aspects, in accordance with the terms of the relevant agreements governing the transactions; and
- (3) have not exceeded the cap disclosed in previous announcements.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Company's articles of association or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated.

REPORT OF THE DIRECTORS

PURCHASE, REDEMPTION OR SALE OF SECURITIES

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of their respective securities during the year ended 31 December 2020.

MANAGEMENT CONTRACT

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Year under Review.

PERMITTED INDEMNITY PROVISION

The Company has arranged for appropriate insurance cover for Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities. The permitted indemnity provision is in force for the benefit of the Directors as required by section 470 of the Companies Ordinance when the Report of the Directors prepared by the Directors is approved in accordance with section 391(1)(a) of the Companies Ordinance.

AUDITORS

The consolidated financial statements of the Group for the financial year ended 31 December 2010 were audited by Deloitte Touche Tohmatsu. On 29 June 2011, Ernst & Young ("EY") was appointed as the auditors of the Company, in place of Deloitte Touche Tohmatsu, as the latter failed to reach consensus with the Company over the audit fee for the financial year ended 31 December 2011.

At the annual general meeting held on 15 June 2012, the Company appointed EY as auditors of the Company for the year ended 31 December 2012.

At the extraordinary general meeting held on 6 June 2013, a special resolution was passed for the removal of EY as auditors of the Company. The reason for the proposed removal of EY as auditors of the Company was disclosed in the announcement on 14 May 2013.

At the extraordinary general meeting held on 6 June 2013, an ordinary resolution was passed for the appointment of ANDA CPA Limited (currently known as ZHONGHUI ANDA CPA Limited ("ZHONGHUI ANDA")) as auditors of the Company.

At the annual general meeting held on 11 August 2013, the Company re-appointed ANDA CPA Limited (currently known as ZHONGHUI ANDA) as auditors of the Company for the year ended 31 December 2013.

At the annual general meeting held on 20 June 2014, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2014.

REPORT OF THE DIRECTORS

At the annual general meeting held on 26 June 2015, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2015.

At the annual general meeting held on 20 May 2016, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2016.

At the annual general meeting held on 16 June 2017, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2017.

At the annual general meeting held on 22 June 2018, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2018.

At the annual general meeting held on 21 June 2019, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2019.

At the annual general meeting held on 19 June 2020, the Company re-appointed ZHONGHUI ANDA as auditors of the Company for the year ended 31 December 2020.

EVENTS AFTER THE REPORTING PERIOD

(i) On 7 January 2021, the Company completed the issuance of 600,000,000 new shares to LM Global Asset LP (as the subscriber) under the general mandate at a subscription price of HK\$0.1 per subscription share and the subscriber has become a substantial shareholder of the Company. For details, please refer to the announcements of the Company dated 24 December 2020 and 7 January 2021; and (ii) subsequent events as set out in the section headed “Management Discussion and Analysis” in this report. Save as those disclosed above, no other significant events that had an impact on the Group occurred subsequent to the Reporting Period.

By order of the Board

Zhang Bizhuang

Executive Director & Chief Executive Officer

8 April 2021

* *For identification purposes only*

CORPORATE GOVERNANCE REPORT

OVERVIEW

The Directors recognise the importance of incorporating elements of good corporate governance in the management structures and internal control procedures of the Group so as to achieve effective accountability to the shareholders as a whole. The Board continues to strive to uphold good corporate governance and adopts sound corporate governance practices. Save as disclosed below, during the period from 1 January 2020 to 31 December 2020, the Company has applied the principles and code provisions of the Corporate Governance Code (the “Code”) as set out in Appendix 14 to the Listing Rules and has complied with all the code provisions and the recommended best practices, as appropriate.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS BY THE DIRECTORS

The Company has adopted the Model Code for Securities Transactions by the Directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 to the Listing Rules as the required standard for securities transactions by the Directors. The Company has made specific enquiries of all Directors and all Directors confirmed that during the year ended 31 December 2020, they have complied with the required standards set out in the Model Code and the code of conduct regarding directors’ securities transactions.

BOARD OF DIRECTORS

Composition of the Board

The Board comprises four executive Directors, two non-executive Directors and three independent non-executive Directors. The current Board members of the Company are:

Executive Directors

Mr. Zhang Bizhuang (*Chief Executive Officer*)
Mr. Wang Kunxian (*Vice President*)
Ms. Han Aizhi (*Vice President*)
Mr. Zhang Bangcheng (appointed on 10 March 2021)
Mr. Song Xichen (*Vice President*) (resigned on 10 March 2021)

Non-executive Directors

Mr. Wei Jun (*Chairman*)
Mr. Huang Guang (appointed on 10 March 2021)
Mr. Jiang Yong (resigned on 10 March 2021)

Independent non-executive Directors

Mr. Chen Junzhu, ACCA, CICPA
Mr. Wu Geng
Mr. Qiao Jianmin

CORPORATE GOVERNANCE REPORT

The biographical details of all Directors are set out in pages 21 to 26 of this annual report. Save as those disclosed in this annual report, there are not any other financial, business, family or other material or relevant relationships among the members of the Board.

The composition of the Board is well balanced with each Director having sound industry knowledge, extensive corporate and strategic planning experience and/or expertise relevant to the business of the Group. The Board brings a variety of experience and expertise to the Company.

Functions of the Board

The principal functions of the Board are to consider and approve strategies, financial objectives, annual budget and investment proposals of the Group, and assume the responsibilities of corporate governance of the Group. The Board delegates the authority and responsibility for implementing day-to-day operations, business strategies and management of the Group's businesses to the executive Directors and senior management, and certain specific responsibilities to the Board committees.

Board Meetings and Board Practices

During the year ended 31 December 2020, the Board held 13 meetings, 4 of which were regular meetings.

The Directors can attend meetings in person or through other means of electronic communication in accordance with the Company's articles of association. The company secretary of the Company (the "Company Secretary") assists the Chairman to prepare the agenda of the meeting and each Director may request to include any matters in the agenda. Generally, notice would be given for a regular meeting of the Company at least 14 days in advance. The Directors will receive details of agenda items for decision at least 3 days before each Board meeting. The Company Secretary is responsible for distributing detailed documents to each of the Directors prior to the meetings of the Board to ensure that the Directors may receive accurate, timely and clear information to make informed decisions regarding the matters to be discussed in the meetings. All Directors may access to the advice and services of the Company Secretary who regularly updates the Board on governance and regulatory matters. All Directors will also be provided with sufficient resources to discharge their duties, and upon reasonable request, the Directors will be able to seek independent professional advice in appropriate circumstances, at the Company's expense. The Company Secretary is also responsible for ensuring the procedures of Board meetings are observed and providing the Board with opinions on matters in relation to the compliance with the procedures of Board meetings. All minutes of Board meetings will be recorded in sufficient details, including the matters considered by the Board and the decisions reached.

CORPORATE GOVERNANCE REPORT

For the year ended 31 December 2020, thirteen Board meetings were held by the Company. Details of the attendance of each Director are as follows:

Name of Director	Attendance
Executive Directors	
Mr. Zhang Bizhuang (<i>Chief Executive Officer</i>)	13/13
Mr. Wang Kunxian (<i>Vice President</i>)	13/13
Ms. Han Aizhi (<i>Vice President</i>)	13/13
Mr. Zhang Bangcheng (appointed on 10 March 2021)	0/0
Mr. Song Xichen (<i>Vice President</i>) (resigned on 10 March 2021)	13/13
Non-executive Directors	
Mr. Wei Jun (<i>Chairman</i>)	13/13
Mr. Huang Guang (appointed on 10 March 2021)	0/0
Mr. Jiang Yong (resigned on 10 March 2021)	13/13
Independent non-executive Directors	
Mr. Chen Junzhu	13/13
Mr. Wu Geng	13/13
Mr. Qiao Jianmin	13/13

Appointment, Re-election and Removal of Directors

Each of the Directors has entered into a service contract or an appointment letter with the Company for a term of three years. The service contracts or appointment letters are subject to termination in accordance with the provisions contained therein by either party giving the other not less than 3-month prior written notice for executive Directors or 1-month prior written notice for non-executive Directors.

In accordance with the articles of association of the Company, one-third of the Directors (including executive Directors, non-executive Directors and independent non-executive Directors) shall retire from office by rotation. Pursuant to the code provision A.4.2, all Directors are subject to retirement by rotation at least once every three years.

Independent non-executive Directors

In compliance with the requirements of Rules 3.10 and 3.10A of the Listing Rules, the Company has three independent non-executive Directors, representing more than one-third of the members of the Board. Out of the three independent non-executive Directors, one of them is required to possess appropriate professional qualification in accounting or related financial management expertise under Rule 3.10 (2) of the Listing Rules. The Company has received a written confirmation from each of the independent non-executive Directors in respect of his independence pursuant to Rule 3.13 of the Listing Rules. Based on the relevant confirmation, the Company considers Mr. Chen Junzhu, Mr. Wu Geng and Mr. Qiao Jianmin to be independent from the Company.



CORPORATE GOVERNANCE REPORT

Continuous Professional Development

The Company also provides regular updates on the business development of the Group. The Directors are regularly briefed on the latest development regarding the Listing Rules and other applicable statutory requirements to ensure compliance and upkeep of good corporate governance practices. In addition, the Company has been encouraging the Directors to enroll in professional development courses and seminars relating to the Listing Rules, Companies Ordinance and corporate governance practices organized by professional bodies or chambers in Hong Kong. All Directors are requested to provide the Company with their respective training records pursuant to the code provision.

During the year ended 31 December 2020, all Directors (being Mr. Wei Jun, Mr. Zhang Bizhuang, Mr. Wang Kunxian, Ms. Han Aizhi, Mr. Song Xichen, Mr. Jiang Yong, Mr. Chen Junzhu, Mr. Wu Geng and Mr. Qiao Jianmin) have participated in appropriate continuous professional development and refreshed their knowledge and skills so as to ensure that their contribution to the Board remains informed and relevant. Such professional development was completed by way of attending briefings, conferences, courses, forums, seminars and lectures which are relevant to the business or Directors' duties, as well as reading relevant information and participating in business-related research.

Delegation of Powers

The Board delegates day-to-day operations of the Group to executive Directors and management of the Company with department heads responsible for different aspects of the business/duties, while reserving strategic decisions on certain key matters for its approval. When the Board delegates aspects of its management and administration functions to the management, it gives clear directions as to the powers of the management, in particular, with respect to the circumstances where the management needs to report back and obtain prior approval from the Board before making decisions or entering into any commitments on behalf of the Company.

BOARD COMMITTEES

The Board has established (i) an audit committee, (ii) a remuneration committee, and (iii) a nomination committee, with defined terms of reference which are in line with the code provisions of the Code. For the purpose of complying with the principles and code provisions as set out in the Code, the Board has adopted (i) revised terms of reference for the audit committee on 1 January 2019, (ii) revised terms of reference for the remuneration committee on 10 March 2012; and (iii) revised terms of reference for the nomination committee on 11 November 2013. The terms of reference of the Board committees which explain their respective functions and the authority delegated to them by the Board have been made available on the websites of the Company and the Stock Exchange. The Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice and other assistance in appropriate circumstances, at the Company's expenses.

CORPORATE GOVERNANCE REPORT

Audit Committee

Composition

The audit committee of the Company (the “Audit Committee”) was established on 21 November 2009 in compliance with the requirements of the Listing Rules. The primary duties of the Audit Committee are to make recommendations to the Board on the appointment and removal of external auditors and review and supervise the financial reporting process and internal control system of the Group. All members of the Audit Committee are appointed by the Board. The Audit Committee currently consists of three independent non-executive Directors, namely, Mr. Chen Junzhu, Mr. Wu Geng and Mr. Qiao Jianmin. Mr. Chen Junzhu serves as the chairman. The Audit Committee has reviewed the Group’s consolidated financial statements for the year ended 31 December 2020.

During the year ended 31 December 2020, the Audit Committee held two meetings. Details of the attendance of each member are as follows:

Name of Audit Committee Member	Attendance
Mr. Chen Junzhu (<i>Chairman</i>)	2/2
Mr. Wu Geng	2/2
Mr. Qiao Jianmin	2/2

During the year ended 31 December 2020, the Audit Committee had performed, among others, the following functions: reviewing the half-year and full year results, approving the audit proposal of the auditors, reviewing the report of the auditors, formulating the plan of internal audit for 2020, reviewing the internal audit report summary for 2019 and the internal audit report for the first half of 2020, as well as reviewing the risk management and internal control system.

The Audit Committee did not have any disagreement with the Board regarding the selection, appointment, resignation or removal of the external auditors.

Remuneration Committee

Composition

The remuneration committee of the Company (the “Remuneration Committee”) was established on 21 November 2009 in compliance with the requirements of the Listing Rules. The primary functions of the Remuneration Committee are to make recommendations to the Board on the Company’s policy and structure for all Directors’ and senior management’s remuneration, review and approve proposals for the management’s remuneration, and make recommendations to the Board on the remuneration packages of individual executive Directors and senior management. The Remuneration Committee currently consists of two independent non-executive Directors, namely Mr. Wu Geng and Mr. Chen Junzhu, and one non-executive Director, namely Mr. Wei Jun and Mr. Wu Geng serves as the chairman.

CORPORATE GOVERNANCE REPORT

During the year ended 31 December 2020, the Remuneration Committee held one meeting. Details of the attendance of each member are as follows:

Name of Remuneration Committee Member	Attendance
Mr. Wu Geng (<i>Chairman</i>)	1/1
Mr. Chen Junzhu	1/1
Mr. Wei Jun	1/1

During the year ended 31 December 2020, the Remuneration Committee had formulated the remuneration policy of Directors, approved the terms in service contracts of Directors and reviewed the distribution of bonus for the year based on assessment on performances of the executive Directors and senior management. The term of non-executive Directors is generally three years from the date of appointment.

Remuneration Policies for Directors and Senior Management

The emolument policy of the employees of the Group is determined on the basis of their merits, qualifications and competence.

The emoluments of the Directors are recommended by the Remuneration Committee, having regard to the Company's operating results, individual performance, experience, responsibility, workload and time devoted to the Company and comparable market statistics information. Each of the executive Directors is entitled to a basic salary which is reviewed annually. In addition, each of the executive Directors may receive a discretionary bonus as the Board may recommend, subject to the approval by the Remuneration Committee. As at 31 December 2020, no directors has waived or agreed to waive any emoluments.

The Company has adopted the new share option scheme on 20 May 2016. The purpose of the New Scheme is to give the Eligible Persons (as mentioned on page 33 of this annual report) an opportunity to have a personal stake in the Company and help motivate them to optimize their future performance and efficiency to the Group and/or to reward them for their past contributions, to attract and retain or otherwise maintain on-going cooperation and relationships with such Eligible Persons who are significant to and/or whose contributions are or will be beneficial to the performance, growth or success of the Group, and in the case of executives, to enable the Group to attract and retain individuals with experience and ability and/or to reward them for their past contributions.

Pursuant to B.1.5 of the Code, the remuneration paid by the Group to members of senior management by bands for the year ended 31 December 2020 is set out below:

Remuneration band	Number of individuals
HK\$0-HK\$700,000	9
HK\$700,001-HK\$900,000	3
HK\$900,001 or above	1

CORPORATE GOVERNANCE REPORT

Nomination Committee

Composition

The nomination committee of the Company (the “Nomination Committee”) was established on 21 November 2009 in compliance with the requirements of the Listing Rules, to ensure continuous satisfaction of the needs of the Company and compliance with the Code. The principal duties of the Nomination Committee of the Company include: (a) reviewing the structure, size and diversity of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company’s strategy; (b) identifying individuals suitably qualified to become Board members and selecting or making recommendations to the Board on the selection of individuals nominated for directorships; (c) assessing the independence of independent non-executive Directors of the Company; (d) making recommendations to the Board on the appointment or reappointment of Directors of the Company and reviewing the succession planning for the chairman, the chief executive officer of the Group as well as the senior management, taking into account the Company’s corporate strategy and the mix of skills, knowledge, experience and diversity needed in the future, together with the Board, as appropriate; (e) reviewing the board diversity policy as appropriate, and reviewing the measurable objectives that the Board has set for implementing the board diversity policy and the progress on achieving the objectives; (f) attending annual general meetings of the Company and answering questions raised in the annual general meetings. The Nomination Committee will recommend qualified candidates to the Board for approval.

The Nomination Committee currently consists of two independent non-executive Directors, namely Mr. Qiao Jianmin and Mr. Wu Geng, and one executive Director, namely, Mr. Zhang Bizhuang, and Mr. Qiao Jianmin serves as the chairman. During the year ended 31 December 2020, the Nomination Committee held one meeting. Details of the attendance of each member are as follows:

Name of the Nomination Committee Member	Attendance
Mr. Qiao Jianmin (<i>Chairman</i>)	1/1
Mr. Zhang Bizhuang	1/1
Mr. Wu Geng	1/1

During the year ended 31 December 2020, the Nomination Committee had reviewed the structure, size and composition of the Board, and conducted full review on the professional qualifications and career background of all candidates to directorships and members of each Board committee as well as the independence of the independent Directors.

Board Diversity Policy

In addition, the Nomination Committee has adopted the board diversity policy in compliance with the Code in 2020. The Company recognises and embraces the benefits of diversity in the Board to the performance enhancement of the Company.



CORPORATE GOVERNANCE REPORT

To achieve a sustainable and balanced development, the Company sees increasing diversity in the composition of the Board as an essential element in supporting the attainment of its strategic objectives and its sustainable development. In designing the Board's composition, board diversity has been considered from a number of aspects.

All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board. Therefore, the Board has set measurable objectives for the implementation of the board diversity policy. Selection of candidates to directorships will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on the merit and contribution that the selected candidates will bring to the Board. For the purpose of implementing the board diversity policy, the Company has adopted measurable objectives as follows:

1. at least one-third of the Board members shall be independent non-executive Directors;
2. at least one of the Board members shall have obtained accounting or other professional qualifications;
3. at least one of the Board members shall be female if conditions allow;
4. at least 75% of the Board members shall have more than ten years of experience in the industry he/she specializes in; and
5. at least 50% of the Board members shall have more than five years of working experience in the industry the Company is engaged in.

With reference to the above measurable objectives, the Nomination Committee is satisfied with the successful implementation of the board diversity policy. For the year ended 31 December 2020, the Company had achieved all of the five measurable objectives of the board diversity policy listed above. The Nomination Committee will continue to monitor the implementation of the board diversity policy and review the policy as appropriate to ensure its effectiveness.

CORPORATE GOVERNANCE FUNCTION

The Company's corporate governance function is carried out by the Board pursuant to a set of written terms of reference adopted by the Board in compliance with code provision D.3.1 of the new Code, which includes (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board; (b) to review and monitor the training and continuous professional development of the Directors and senior management of the Group; (c) to review and monitor the Company's policies and practices in compliance with legal and regulatory requirements; (d) to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees of the Group and the Directors; and (e) to review the Company's compliance with the Code and make disclosure in the corporate governance report.

CORPORATE GOVERNANCE REPORT

Dividend Policy

The memorandum of association and articles of association of the Company expressly set out the relevant dividend policy. Major dividend policy includes (a) the Company in general meeting may from time to time declare dividends in any currency to be paid to the Members but no dividend shall be declared in excess of the amount recommended by the Board; (b) dividends may be declared and paid out of the profits of the Company, realised or unrealised, or from any reserve set aside from profits which the Directors determine is no longer needed. With the sanction of an ordinary resolution, dividends may also be declared and paid out of share premium account or any other fund or account which can be authorized for this purpose in accordance with the Law; (c) the Board may from time to time pay to the Members such interim dividends as appear to the Board to be justified by the profits of the Company and in particular if at any time the share capital of the Company is divided into different classes, the Board may pay such interim dividends in respect of those shares in the capital of the Company which confer on the holders thereof deferred or non-preferential rights as well as in respect of those shares which confer on the holders thereof preferential rights with regard to dividend and may also pay any fixed dividend which is payable on any shares of the Company half-yearly or on any other dates, whenever such profits, in the opinion of the Board, justifies such payment.

ACCOUNTABILITY AND AUDIT

Directors' and Auditors' Responsibilities for the Financial Statements

The Board acknowledges its responsibility to prepare the Group's financial statements for each financial period to give a true and fair view of the financial position, results and cash flows of the Group for the period. In preparing the financial statements for the year ended 31 December 2020, the Board has selected appropriate accounting policies and applied them consistently, made judgments and estimates that are prudent, fair and reasonable and prepared the financial statements on a going concern basis. The Directors are responsible for taking all reasonable and necessary steps to safeguard the assets of the Group and to prevent and detect fraud and other irregularities.

CORPORATE GOVERNANCE REPORT

AUDITORS' REMUNERATION

For the year ended 31 December 2020, the remuneration paid or payable to ZHONGHUI ANDA CPA Limited, in respect of their audit and non-audit services was as follows:

Type of Services	Total HK\$'000
Audit Services	2,200
Non-audit Services	
– Review on interim report	560
– Report on continuing connected transactions	16
– Review on preliminary results announcement	16
Total	2,792

RISK MANAGEMENT AND INTERNAL CONTROL

The Group has established the Administrative Measure for Information Disclosure* (《信息披露管理辦法》), the Administrative Measure for Internal Audit* (《內部審計管理辦法》), the Administrative Measure for Connected Transactions* (《關連交易管理辦法》), the Internal Reporting System for Contingency Matters* (《應急事件內部通報預案》) and other systems to identify, assess and manage material risks of the Group. The risk management and internal control systems of the Group are characterised by distinct division between power and authority, clear procedures, high transparency and efficiency.

The Board is responsible for maintaining reliable and effective risk management and internal control systems to safeguard the interests of shareholders and the assets of the Group. The Group's risk management and internal control systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss.

The Group has set up strict internal audit functions, including organising internal audit every half year, conducting supervision and examination on financial management, contract management, human resources management, significant investment projects, etc., identifying problems and overseeing the rectification and correction of these problems, and reporting to the Audit Committee and the Board any material issues identified in the internal audit and the rectification and correction thereof for their review. The Board holds meetings to review the effectiveness of the risk management and internal control systems of the Group in terms of financial, operation and compliance controls through the Audit Committee twice a year and ensures the adequacy of resources, staff qualifications and experience, training programmes for employees and budget of the accounting, internal audit and financial reporting functions. In addition, the Company's external independent auditors communicate with the Board about the risk management and internal control issues identified in the audit every year.

CORPORATE GOVERNANCE REPORT

In order to ensure the truthfulness, accuracy, completeness and timeliness of information disclosure and safeguard the legal interests of shareholders, the Company has established the Administrative Measure of Information Disclosure* (《信息披露管理辦法》) in strict compliance with the related requirements of the Listing Rules, the SFO and the Guidelines on Disclosure of Inside Information issued by the Securities and Futures Commission. The Company discloses inside information to the public as soon as reasonably practicable unless the information falls within any of the safe harbours as provided in the SFO. Before the information is fully disclosed to the public, the Company ensures the information is kept strictly confidential. If the Company believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached at any time, the Company would immediately disclose the information to the public. The Company has notified related personnel of the implementation of the Administrative Measure of Information Disclosure* (《信息披露管理辦法》) and provided related trainings, so as to ensure such personnel understand the procedures of handling and disclosing inside information.

The Board is of the view that the Company's risk management and internal control systems during the Year under Review were efficient and adequate. No significant risks which would affect the operation of the Group have been identified.

INVESTORS AND SHAREHOLDERS RELATIONS

The Board is well aware of the importance of maintaining clear, timely and effective communication with the shareholders of the Company and investors. The Board also recognises that an effective communication with investors is the key to establish investors' confidence and to attract new investors. Therefore, the Group is committed to maintaining a high degree of transparency, in order to ensure that the investors and the shareholders of the Company can receive accurate, clear, comprehensive and timely information of the Group via the issue of annual reports, interim reports, announcements and circulars. The Company also publishes all such documents on the Company's website at www.slogp.com.

We promptly respond to investors' enquiries. We also organise and plan exchange activities on a regular basis, such as investor conferences, seminars and presentations. These initiatives can help us extend an in-depth reach of our business strengths and competitive advantages into the market, which is ultimately reflected in the market value of the Company.

The investor relations team regularly informs the Board of the latest market perceptions and developments of the Company, for the Board to keep abreast of the concerns of investors in a timely manner, to get deeper understanding of the prevailing policies, and to make better efforts in the Company's own investor relations with reference to the best international standards. The Directors and members of the Board committees will attend annual general meetings and extraordinary general meetings to answer questions. Separate resolutions on each distinct issue would be proposed at the general meetings.

CORPORATE GOVERNANCE REPORT

During the year ended 31 December 2020, one general meeting was held by the Company. Details of the attendance of each Director are as follows:

Name of Director	Attendance
Executive Directors	
Mr. Zhang Bizhuang (<i>Chief Executive Officer</i>)	1/1
Mr. Wang Kunxian (<i>Vice President</i>)	1/1
Ms. Han Aizhi (<i>Vice President</i>)	1/1
Mr. Song Xichen (<i>Vice President</i>) (resigned on 10 March 2021)	1/1
Non-executive Directors	
Mr. Wei Jun (<i>Chairman</i>)	1/1
Mr. Jiang Yong (resigned on 10 March 2021)	1/1
Independent non-executive Directors	
Mr. Chen Junzhu, <i>ACCA, CICPA</i>	1/1
Mr. Wu Geng	1/1
Mr. Qiao Jianmin	1/1

Shareholders' Rights

Procedures by which shareholders may convene extraordinary general meetings and putting forward proposals at general meetings

Pursuant to the articles of association of the Company, any one or more shareholder(s) holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right to vote at general meetings of the Company shall at all times have the right, by written requisition to the Board (by mail to the Company at Room 2111, 21st Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong or by email to ir@slogp.com), to require an extraordinary general meeting to be called by the Board for the handling of any business specified in such requisition and such meeting shall be held within two months after the deposit of such requisition. If, within 21 days after such deposit the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

If shareholders wish to put forward proposal(s) at a general meeting and request the Company to give notice to its shareholders on the resolution(s) intended to be moved at the general meeting, they shall send a signed written notice with their contact information by mail to the Company at Room 2111, 21st Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong or by email to ir@slogp.com.

CORPORATE GOVERNANCE REPORT

Procedures by which Enquiries May be Put to the Board

Shareholders may send their enquiries and concerns to the Board by mail to the Company at Room 2111, 21st Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong or by email to ir@slogp.com. The Company will forward communications relating to matters within the Board's direct responsibilities to the Directors and communications relating to ordinary business matters, such as suggestions, enquiries and customer complaints, to the Chief Executive Officer of the Company.

Significant Change in Constitutional Documents

For the year ended 31 December 2020, there was no significant change in the constitutional documents of the Company.

* *For identification purpose only*



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

ABOUT THE REPORT

Reporting Framework

The Environmental, Social and Governance (“ESG”) Report of the Company (the “Report”) mainly illustrates how the Group had complied with all the mandatory disclosure requirements and the “comply or explain” provisions as set out in the Environmental, Social and Governance Reporting Guide (the “Appendix 27 Guide”) as set out in Appendix 27 to the Listing Rules in aspects of environmental, social and governance for the year ended 31 December 2020, and discloses to such stakeholders as shareholders, employees, the government, customers and the community the Group's ESG operation.

SCOPE OF REPORT

The Report covers the information and data of the principal businesses of the Group during the period from 1 January 2020 to 31 December 2020 (the “Reporting Period”), including the manufacturing, sales and supporting anti-corrosion processing of SAWH pipes and SAWL pipes. This Report primarily covers different manufacturing bases and their corresponding offices, encompassing the manufacturing bases in Zibo in Shandong Province, Xiangtan in Hunan Province, Rizhao, Urumqi in Xinjiang Uygur Autonomous Region in China, and offices located at Shanghai, Hong Kong, etc. but excludes data of associates of the Group. The Report covers three aspects, namely, the “governance aspect”, the “environmental aspect” and the “social aspect”. Given the comparative data involved, certain information contained herein will be disclosed on a comparison basis, and historical data will also be presented for the purpose of comparison.

FORWARD-LOOKING STATEMENTS

Forward-looking statements contained herein are based on the estimates, forecasts and assumptions of the current and future business development of the Group and market environment where the Group operates, and are no guarantee of the future performance of the Group. The performance of the Company as set out herein may be subject to market environment, uncertainties and factors beyond control of the Group. As a result, actual results and operating performance may be different from the assumptions and statements made in this report.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

ADOPTION OF STANDARDS

The Report was prepared pursuant to the requirements of the Appendix 27 Guide to the Listing Rules. In preparing the Report, the Group primarily adopted and made reference to the following standards or requirements, including the People's Republic of China (the "PRC") National Standard for Environmental Management Systems – Requirements with Guidance for Use* (《中華人民共和國國家標準環境管理體系要求及使用指南》) (GB/T24001 idt ISO14001), the PRC National Standard for Occupational Health and Safety Management Systems – Requirements with Guidance for Use* (《中華人民共和國國家標準職業健康安全管理体系要求及使用指南》) (GB/T45001 idt ISO45001) and the PRC National Standard for Quality Management Systems – Requirements* (《中華人民共和國國家標準質量管理體系要求》) (GB/T19001 idt ISO9001), the License Rules for Special Equipment Production and Filling Units* (《特種設備生產和充裝單位許可規則》) (TSG 07) issued by the State Administration of Market Supervision of the PRC and the Quality Management System Specification for Manufacturing Organizations to the Petroleum and Natural Gas Industry* (《石油天然氣行業製造企業質量管制體系規範》) (API Spec Q1) issued by the American Petroleum Institute, and has established related manuals, procedures, management systems and operating guidelines.

Currently, both of the Group's two manufacturing bases in Zibo of Shandong and Xiangtan of Hunan have established management systems for quality, environment and occupational health and safety. Continuous improvements are made to these systems to maintain their effectiveness, while product quality is assured by the implementation of environmental, healthy, safe and civilised production. Other offices have also set up their own systems with reference to the above management systems for environment, occupational health and safety and the legal and regulatory requirements of their respective place of incorporation with an aim to step up environmental, social management as well as governance standards.

REVIEW AND APPROVAL

The Report was reviewed and approved by the Board in March 2021.

CONTACT AND RESPOND

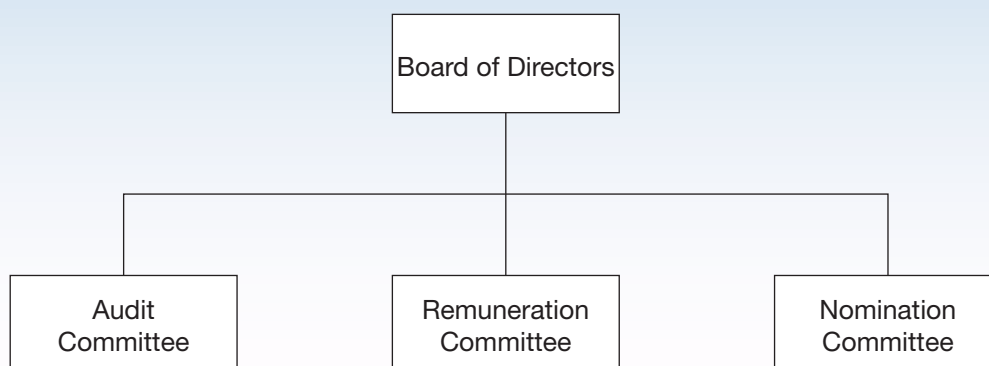
We appreciate your interest in the Report. We believe that maintaining extensive communication with stakeholders will facilitate the Group to make continuous progress in environmental, social and governance aspects. The Group welcomes valuable advice from stakeholders on the Report. If you have any advice or feedback, please contact us via e-mail (ir@slogp.com).



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

GOVERNANCE STRUCTURE

The chart below sets out the governance structure of the Group:



The Board has set up an audit committee, a remuneration committee and a nomination committee with defined terms of reference. The Board committees are furnished with adequate resources to perform their duties and may seek independent professional advice and other assistance where appropriate or upon reasonable request. Please refer to the section headed “Board Committees” on page 51 of the Corporate Governance Report.

CONTINUOUS PROFESSIONAL DEVELOPMENT

The Company also regularly provides an update on the business development of the Group. The Directors are regularly provided with the latest development briefings on the Listing Rules and other applicable legal requirements to ensure compliance with and maintenance of sound corporate governance practices.

All of the Directors participated in appropriate continuous professional development during the Reporting Period to keep their knowledge and skills up to date and ensure that their contribution to the Board remains comprehensively informed and relevant. The Directors may complete professional development through multiple channels, including attending briefings, meetings, courses, forums, seminars and lectures on business development or directorships, reading relevant materials and joining business-related research.

To achieve sustainable and balanced development, the Company regards Board composition diversity as the key for the Company to secure strategic goals and maintain sustainable development.

CORPORATE GOVERNANCE FUNCTION

Please refer to the section headed “Corporate Governance Function” as set out on page 55 of the Corporate Governance Report.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

RISK MANAGEMENT AND INTERNAL CONTROL

Please refer to the section headed “Risk Management and Internal Control” as set out on page 57 of the Corporate Governance Report.

ENVIRONMENTAL MANAGEMENT PRINCIPLE: TO CREATE A CLEAN ENVIRONMENT BY PREVENTING POLLUTION

Environmental targets:

1. The discharge of contaminated wastes entirely conforms with the required standards;
2. The consumption of raw materials is controlled within the contracting criteria;
3. No complaints are lodged by related parties in respect of environmental control; and
4. There are no material environmental accidents.

Each subsidiary earnestly adheres to the environmental management principle of the Company, namely “to create a clean environment by preventing pollution” and identifies and controls environmental factors in the production and office activities to continuously mitigate environmental impact and improve environment performance.

Each subsidiary complies with relevant laws and regulations and delegates the environmental targets to its frontline production teams and related management departments. Departmental environmental targets are set up and monitored on a monthly basis, while environmental management is included as part of the performance assessment of each department, which is monitored and overseen by particular department on a regular and ad hoc basis.

The environmental aspect is emphasised in the supervision and management measures carried out by the Group, including daily check, joint inspection, identification and assessment of environmental factors, compliance assessment, internal audit, external audit and management evaluation, so that any matters of concern can be identified, rectified and continuously improved with precaution measures. Incessant effort has been made to strengthen environmental management and mitigate the impact on environment and natural resources.

Based on various monitoring results, all the control measures had been thoroughly implemented by responsible parties and no environment-related complaints were lodged.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

OCCUPATIONAL HEALTH AND SAFETY MANAGEMENT PRINCIPLE: TO COMPLY WITH LAWS AND REGULATIONS AND ENSURE HEALTH AND SAFETY

Occupational health and safety targets:

1. Zero incident of general accidents, major accidents and serious accidents throughout the year;
2. Zero incident of occupational diseases throughout the year;
3. Minor accident rate of less than 5% throughout the year;
4. No material fires, major equipment accidents, explosions or poisoning accidents throughout the year;
5. 100% intact rate for safety facilities, occupational health facilities and fire-fighting facilities;
6. 100% rectification rate for potential dangers;
7. 100% coverage rate for employee safety trainings and 100% training coverage for principals and safety management personnel;
8. 100% registration rate for special equipment, 100% inspection rate for special equipment and 100% inspection rate for accessories;
9. 100% qualification rate for occupational safety trainings and 100% certified rate for special operation personnel; and
10. Over 98% inspection acceptance rate for occupational factors in worksites and workplaces.

Each subsidiary meticulously implements the occupational health and safety management principle, identifies potential hazards in the whole production process and relevant office premises, formulates control measures and specifies responsible parties.

In accordance with relevant laws and regulations, each subsidiary delegates the occupational health and safety targets to its frontline production teams and related management departments. Departmental targets are set up and monitored as planned, while occupational health and safety management is included as part of the performance assessment of each department, which is monitored and overseen by particular department on a regular and ad hoc basis to ensure the normal operation of the Company.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

REPORT ON ENVIRONMENTAL ASPECT (ASPECTS A1-A4)

The Company attaches great importance to environmental management and endeavours to create a clean environment and protect natural resources by complying with the laws and regulations of the PRC and place of incorporation as well as industry practices.

Aspect A1: Emissions

Management of Emissions

The Company acts in strict compliance with the Environmental Protection Law of the PRC* (《中華人民共和國環境保護法》), the Law of the PRC on Prevention and Control of Water Pollution* (《中華人民共和國水污染防治法》), the Law of the PRC on Prevention and Control of Environmental Pollution by Solid Wastes* (《中華人民共和國固體廢物污染環境防治法》), the Law of the PRC on Promoting Clean Production* (《中華人民共和國清潔生產促進法》), the National Catalogue of Hazardous Wastes* (《國家危險廢物名錄》), the Regulations on the Safety Administration of Dangerous Chemicals* (《危險化學品安全管理條例》), the Technological Policies on Prevention and Control of Pollution by Waste Batteries* (《廢電池污染防治技術政策》) and other laws and regulations.

The Group has set up corresponding procedures and systems, for example, the Planning Procedures for Identification, Evaluation and Control of Environmental Factors* (《環境因素識別、評價與控制策劃程序》), the Control on Production Process and Control Procedures for Environmental, Occupational Health and Safety Operation* (《生產過程控制及環境職業健康安全運行控制程序》), the Procedures for Administration of Pollutants* (《污染物管理程序》), the Procedures for Administration of Dangerous Chemicals* (《危險化學品管理程序》), and the Rules on Handling Chemical Drug Wastes* (《化學藥品廢棄物處理規定》), which stipulate the control requirements for emissions of offices and production plants of the Company. The aim of such procedures and systems is to impose effective control on emissions, thus improving the environmental conditions of the Company.

Types of emissions (A1.1)

The major types of emissions by production and office work are as follows:

Emissions from production

Greenhouse gases: carbon dioxide, methane, nitrous oxide, etc. emitted during travel and operation of production vehicles such as forklifts, cranes and pipe grabbers, directly generated by plasma and oxyacetylene cutting and indirectly generated through water and electricity consumption;

Discharges into water and land: waste water from production and domestic sewage;

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Hazardous wastes: waste mineral oil, waste acid/alkali, waste fixing/developer solutions, obsolete chemical reagents, waste ink cartridges, waste toner cartridges, waste oil transformers, waste oil drums, waste paint buckets, waste rechargeable/disposable batteries, waste plastic films, waste mercury lamps/waste fluorescent lamps, industrial wastes, etc.;

Non-hazardous wastes: domestic wastes and green wastes.

Emissions from office work

Greenhouse gases: carbon dioxide, methane and nitrous oxide, etc. directly generated during travel of vehicles and use of natural gas in canteens, and indirectly generated through the consumption of water and electricity;

Discharges into water and land: domestic sewage and canteen sewage;

Hazardous wastes: waste ink cartridges, waste toner cartridges, waste rechargeable/disposable batteries, waste fluorescent lamps, etc.;

Non-hazardous wastes: domestic wastes, canteen wastes, green wastes, etc.

Greenhouse gas emissions in total (A1.2)

The total greenhouse gas emissions of the Group in 2020 were approximately 19,116 tonnes (2019: approximately 19,460 tonnes) of carbon dioxide equivalent. Approximately 98 kilograms (2019: approximately 98 kilograms) of carbon dioxide equivalent were produced for each tonne of products.

Total hazardous waste produced (A1.3)

The total hazardous waste produced in 2020 was approximately 113 tonnes (2019: approximately 120.3 tonnes). Approximately 0.547 kilogram (2019: approximately 0.606 kilogram) of hazardous waste was produced for each tonne of products.

Total non-hazardous waste produced (A1.4)

The Group renovated the staff canteen and conducted re-greening within the plant premises during 2020, leading to an increase in non-hazardous waste such as domestic waste, canteen waste and greening waste as compared to 2019. The total non-hazardous waste produced in 2020 was approximately 259.9 tonnes (2019: approximately 156.5 tonnes). Approximately 1.33 kilograms (2019: approximately 0.78 kilogram) of non-hazardous waste was produced for each tonne of products. However, the non-hazardous waste was effectively disposed of in a timely manner and no impact was caused to the environment.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Measures to mitigate emissions and results achieved (A1.5)

The greenhouse gas generated indirectly by the Company's consumption of electricity and water and discharge of domestic sewage was approximately 18,756 tonnes (2019: approximately 18,920 tonnes). The greenhouse gas generated indirectly by the Company accounted for approximately 98.12% of the total emissions. The major measures taken to mitigate emissions were reducing electricity and water consumption, the details of which are set out in "Energy use efficiency initiatives and results achieved (A2.3)" and "Description of water source that is fit for purpose, water efficiency initiatives and results achieved (A2.4)".

Remarkable outcome was attained for emissions reduction as various emissions of the Group decreased in 2020 as compared to 2019, except for certain increase in non-hazards wastes, which were normal emissions.

Treatment of hazardous and non-hazardous wastes, reduction initiatives and results achieved (A1.6)

Treatment:

1. In the collection, storage, transportation and disposal of polluting wastes, measures must be taken to prevent scattering, draining, leakage or other environmental pollution; and dumping, stacking, discarding or scattering without authorization is prohibited;
2. Setting up specific rubbish bins for a variety of wastes including scrap iron, industrial wastes, domestic wastes, oil-bearing wastes and recyclable metal in production plants, storing collected wastes by category and delivering them to units with waste treatment qualification for waste disposal or recycling;
3. The polluting wastes generated should be stored by classification; and waste mineral oil and oil-bearing waste must be sealed and stored in a special container which is far away from the fire source and furnished with fire prohibition sign and fire-fighting equipment to prevent from fire disaster. Machine oil leaking from the equipment should be cleaned in time, and measures such as oil drip pan should be taken to prevent land pollution;
4. For acidic or alkaline reagents that require neutralisation, the resulting pH value of the reagents after neutralisation should reach 6-9 before being discharged with appropriate amount of water.

Reduction initiatives:

1. Strengthening skills trainings for employees to enhance their skills level and competence;
2. Reinforcing management of specific polluted wastes, establishing a system of returning old materials and receiving new materials or delivering to qualified disposal institutions for disposal to reduce waste emissions;



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

3. Heightening the assessment criteria of raw material and energy consumption indicators to facilitate the launch of emissions reduction initiatives without prejudice to product quality.

Results achieved:

In 2020, the Group disposed of hazardous wastes of approximately 113 tonnes, which were handled according to the relevant requirements, and no cases of environmental pollution or complaints were received.

Aspect A2: Use of Resources

Policies on the efficient use of resources

The Company has formulated the Procedures for Control of Energy and Resources* (《能源、資源控制程序》), which stipulates the administrative measures for the general use of energy and resources to enhance energy and resources management. Corporate management department is responsible for setting up annual targets based on production needs and organising monitoring and assessment work.

Direct and indirect energy consumption in total and intensity (A2.1)

The energy consumed by the Company comprises mainly electricity, gasoline, diesel fuel and natural gas. The direct and indirect energy consumption in total in 2020 was approximately 29,055,000 kilowatt hours (kWh) (2019: approximately 30,091,000 kWh) including electricity of approximately 27,740,000 kWh, gasoline of approximately 158,000 kWh, diesel of approximately 1,030,000 kWh and natural gas of approximately 127,000 kWh. The energy consumption per tonne of products was approximately 149 kWh (2019: approximately 150 kWh).

Water consumption in total and intensity (A2.2)

The water consumption in total in 2020 was approximately 195,207.5 cubic metres (2019: approximately 224,240 cubic metres) and the water consumption per tonne of products was approximately 1.0 tonnes (2019: approximately 1.13 tonnes).

Energy use efficiency initiatives and results achieved (A2.3)

The Company boosted energy use efficiency by way of promoting the upgraded assessment mechanism, adopting new approaches and conducting staff trainings:

1. Further optimisation of the assessment mechanism for material consumption and enhancement of incentives on cost reduction and efficiency enhancement of production units to raise energy efficiency during production process;
2. Reasonable layout for lighting system for production, use of energy efficient lighting products;
3. Raising employees' awareness on energy saving through trainings, putting up slogans, etc.;

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

4. Close cooperation with power companies in accordance with expected production situation and application to electrical companies for capacity reduction based on planned electricity consumption when necessary. Adjustment of the Company's basic electricity bill method as and when appropriate based on the Company's actual production condition and power consumption policy to ensure that its basic electricity bill method is at the optimal status;
5. Strengthening energy control and supervision by joining hands with the technology department to check equipment power consumption in each production factory, identifying the equipment with the most power consumption and giving instructions to each production factory from the source to inform the factories of the high power consumption equipment and enhance daily power management with a sharpened focus and better management results.

Results achieved:

Power efficiency was greatly improved as evidenced by the fact that the total energy consumption of the Group decreased by approximately 3.4% in 2020 as compared to 2019.

Description of water source that is fit for purpose, water efficiency initiatives and results achieved (A2.4)

Description of water source that is fit for purpose

The water source that is fit for purpose of the Company is the running water supplied by the government, which guarantees reliable quality and ample supply. There has been no suspension of water supply without any reason.

Initiatives for enhancement of water efficiency

The water consumption of the Company mainly comprises water used in offices, canteens and hydrostatic pressure tests and ultrasonic tests. The following measures were taken to enhance water efficiency:

1. Reusing water for production use;
2. Promoting the use of water-saving taps and sanitary wares with sensor;
3. Raising employees' awareness on water saving through trainings, putting up slogans, etc.;
4. Implementation of various measures such as organising water-saving corporate activities.

Results achieved

Water consumption efficiency was greatly enhanced as evidenced by the fact that the total water consumption of the Group decreased by approximately 12.9% in 2020 as compared to 2019.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Total packaging material used (A2.5)

Pipe-end protectors, pipe-end seals and nylon separation ropes are used in simple packaging of our products according to clients' need.

In 2020, a total of approximately 141,782 (2019: approximately 130,217) pipe-end protectors, approximately 81,847 (2019: approximately 49,301) pipe-end seals and approximately 333,520 (2019: approximately 331,000) nylon separation ropes were used.

Aspect A3: The Environment and Natural Resources

Policies on minimising the impact on the environment and natural resources

The Company has formulated the Planning Procedures for Identification, Evaluation and Control of Environmental Factors* (《環境因素識別、評價與控制策劃程序》) and the Procedures for Control of Energy and Resources* (《能源、資源控制程序》), which set out policies on minimising the impact on the environment and natural resources. These policies also designate control requirements for identifying, evaluating and updating environmental factors and administrative measures for the general use of energy and resources, so as to promote clean production.

Significant impacts of activities on the environment and natural resources and the actions taken to manage them (A3.1)

The Company considers environmental factors resulted from production process that have global influence, cause deep concern of the community, receive reasonable complaints from related parties, affect corporate image, and are included in the National Catalogue of Hazardous Wastes* (《國家危險廢物名錄》) as significant environmental factors. These factors comprise four aspects, namely consumption of energy and resources, emission of hazardous wastes, fire smoke and noise. The following measures have been taken to control the relevant impacts:

1. Enhancing maintenance and ensuring proper functioning of equipment with the installation of devices for sewage treatment, smoke recovery and noise elimination to reduce environmental impact;
2. Centralising the storage of wastes by category and, if necessary, sealing and storing it in specific containers and entrusting units with appropriate qualification for disposal;
3. Intensifying trainings and conducting regular supervisions and inspections to prevent any adverse impact caused by improper operation on the environment;
4. Enhancing skills levels and competence of employees, setting up assessment criteria and promoting energy saving and consumption reduction;
5. Planting grass lawn and trees in the surroundings of factories and roadsides and designating specific personnel to conduct green management in a bid to reduce environmental impact caused in the production process and create a green production environment;
6. Formulating corresponding contingency plan and conducting regular drills.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect A4: Climate Change

Climate change may intensify in the coming decades, so we are committed to mitigating the risk of climate change. We strive to reduce greenhouse gas emissions, various wastes and consumption of energy resources, so as to reduce the financial risks caused by climate change.

No.	Risk identification		Degree of impact	Response measures
1	Physical risks	Acute risk-extreme weather such as typhoon, sandstorm, flood, extreme temperature difference, heavy air pollution, etc.	Minimal	<ol style="list-style-type: none"> 1. Due to the geographical conditions of the place where the Company is domiciled, extreme weather such as typhoon, sandstorm, flood and extreme temperature difference rarely occur. 2. Establish emergency response mechanism for heavy air pollution, improve employees' capability to prevent, alert against and respond to heavy air pollution, timely and effectively implement emergency response to heavy air pollution, minimize air pollution and create a good environment.
2		Chronic risk-prolonged high temperature	Minimal	The office is equipped with air conditioning, and the production site is equipped with fans to reduce temperature. Employees will be granted cooling supplies and bonuses from June to September each year, and outdoor work during high temperature period will be reduced or shifted to night work. Emergency plans for heatstroke are formulated and exercised on a regular basis.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

No.	Risk identification		Degree of impact	Response measures
3	Transitional risks	Greenhouse gas emissions	Minimal	<p>1. Further reduce greenhouse gas emissions during operation by improving efficiency, transitioning to cleaner resources and changing our working methods.</p> <p>2. Raise employees' awareness of climate change, and call on employees to take actions to reduce greenhouse gas emissions during and after working hours.</p>
4		Consumption of raw materials, energy and resources	Little	Formulate energy consumption indicators for raw materials, water and electricity to reduce energy consumption.
5		Waste emission	Little	Control various waste emissions on a routine basis and regularly monitor waste emissions to reduce the impact on the environment. Based on the monitoring results, waste emissions did not exceed standard and were soundly controlled.
6		Policy and legal risks-changes in climate-related policies and laws will potentially affect operating costs and product demand	Little	The Company keeps a close eye on changes in laws and regulations and actively responds to government actions. There were no changes in climate-related laws and policies during the Reporting Period.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

No.	Risk identification		Degree of impact	Response measures
7	Transitional risks	Technology risk-the development and use of emerging technologies may increase production and distribution costs and weaken the competitiveness of the Company	Little	The Company will make various evaluations on new projects and new products to ensure that the principal business of the Company will not be affected and the competitiveness of the Company will not be weakened.
8		Market risk – the increasing awareness of the market of climate-related risks and opportunities may affect the supply and demand of products and services of the Company	Little	During the Reporting Period, the products and services of the Company were not subject to impact of the climate.
9		Reputation risk – a change of customers' and society's views on the Company's positive or negative transition to low-carbon economy will affect the Company's reputation	Minimal	During the Reporting Period, no complaints or advice from customers or society were received and the Company's reputation was not affected.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

REPORT ON SOCIAL ASPECT (ASPECTS B1-B8)

Employment and Labour Practices

Aspect B1: Employment

The Company has set up the Provisions on Administration of Staff Recruitment* (《員工招聘管理規定》), the Provisions on Administration of Labour Contracts* (《勞動合同管理規定》), the Provisions on Administration of Staff Leave* (《員工請假管理規定》), the Provisions on Administration of Labour Discipline* (《勞動紀律管理規定》), the Administrative System for Staff Rewards and Punishments* (《員工獎懲管理制度》), the Ranking Measure for Operating Positions* (《操作崗位分級辦法》), the Ranking Measure for Professional Technical Positions* (《專業技術崗位分級辦法》), the Ranking Measure for General Management Positions* (《一般管理崗位分級辦法》), the Administrative and Assessment Measures for Intermediate and Senior Management* (《中高層管理人員管理考核辦法》) and other systems in accordance with the Constitution of the PRC* (《中華人民共和國憲法》), the Labour Contract Law of the PRC* (《中華人民共和國勞動合同法》), the Law of the PRC on the Protection of Rights and Interests of Women* (《中華人民共和國婦女權益保障法》), the Administrative Rules for Training and Assessment of Special Equipment Operators* (《特種設備作業人員培訓考核管理規則》) and other laws and regulations. These systems set out express requirements in respect of compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination and other benefits and welfare of employees. Comprehensive promotion mechanism, reasonable remuneration structure and good benefits and welfare are also offered to attract, motivate and retain talents.

Compensation and dismissal

The Company offers competitive remuneration packages depending on the nature, responsibilities, levels of skills required for the positions as well as other factors such as working environment, working hours, hardship and rewards and punishments. In addition, we offer sales commission, options and other incentives.

The Company has established administrative systems such as the Procedures for Administration of Human Resources* (《人力資源管理程序》) and the Provisions on Administration of Labour Contracts* (《勞動合同管理規定》), which provide express requirements for dismissal. Such systems are amended and finalised by human resources department to ensure compliance with applicable laws and regulations.

Recruitment and promotion

The Company prepares annual recruitment plan based on annual demand forecast. Meanwhile, the Group organises recruitment programmes according to the Provisions on Administration of Staff Recruitment* (《員工招聘管理規定》) by setting up selection, interview and overall evaluation process to ensure recruited personnel conform to the Company's requirements.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Employees of the Company are categorised on the basis of their position types, including operating, technical and management positions, with each position divided into different grades. Smooth career progression is offered to employees who are capable to compete for senior positions when they fulfill the criteria of seniority and performance.

Working hours and rest periods

The Company has complied with the laws and regulations and industry practices with regard to working hours and rest periods. Some employees are required to work in non-working hours or statutory holidays out of work demands, to which end the Company has formulated various compensation systems such as overtime pay and rotating days-off.

Equal opportunity, diversity and anti-discrimination

The Company opposes to discrimination and does not discriminate against employees because of, among others, gender, disability, pregnancy, family status, race and religion. Employees are provided with equal and diversified development opportunities.

Other benefits and welfare

The Company operates canteens and bachelor's quarters in certain places of business, providing catering services and accommodation to employees with reasonable price, and also arranges commuting shuttle buses for employees for free. In summer, the Company distributes cooling products to employees and grants cooling bonuses, and conducts regular occupational health checks for staff in specific positions, while in traditional festivals like Lunar New Year and Mid-Autumn Festival, festive benefits are distributed. For the sake of physical and mental relaxation as well as physical training of employees, various recreational and sports activities have been organised, such as the "International Women's Day" and the "Staff Athletic Meet".

For the year ended 31 December 2020, the Group had a total of 928 (2019: 1,009) employees, with men-to-women ratio of 2.7:1 (2019: 2.7:1). The ratio of office management staff to production and operating staff was 1:3.2 (2019: 1:3.5). Approximately 98.3% of the employees were stationed at Shandong and Hunan production bases. approximately 87.9% of the employees were aged 50 or below, while approximately 22.2% of employees were aged 30 or below.

In 2020, the turnover rate of the Group's employees was approximately 15.19% (2019: approximately 14.67%), mainly representing the loss of production and operating staff as well as technical staff in Shandong and Hunan production bases and mainly are male employees under 40.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect B2: Health and Safety

The Company has formulated provisions on the administration of occupational health and safety including the Planning Procedures for Identification of Origin of Hazards and Evaluation and Control of Risks* (《危險源辨識與風險評價和控制策劃程序》), the Control on Production Process and Control Procedures for Environmental, Occupational Health and Safety Operation* (《生產過程控制及環境職業健康安全運行控制程序》), the Procedures for Administration of On-site Safety Protection* (《現場安全防護管理程序》), the Procedures for Administration of Labour Protection* (《員工勞動保護管理程序》), and the Provisions on Administration of Fire Protection* (《消防安全管理規定》) in compliance with the Law of the PRC on Safe Production* (《中華人民共和國安全生產法》), the Fire Protection Law of the PRC* (《中華人民共和國消防法》), the Law of the PRC on Prevention and Control of Radioactive Pollution* (《中華人民共和國放射性污染防治法》), the Measures for Regular Supervision and Administration of Hazardous Factors of Occupational Diseases of Employers* (《用人單位職業病危害因素定期監測管理規範》), the Provisions on Administration of Labour Protection Articles* (《勞動防護用品管理規定》), the Administrative Measures for Occupational Health of Radiological Personnel* (《放射工作人員職業健康管理辦法》), the Administrative Measures for Occupational Health Surveillance* (《職業健康監護管理辦法》), the Regulation on Work-Related Injury Insurances* (《工傷保險條例》) and other laws and regulations. The purpose of these provisions is to prevent the occurrence of safety issues/accidents by strengthening the control over origin of hazards, fostering the enhancement of occupational health and safety conditions and raising the occupational health and safety awareness of employees.

In face of the sudden outbreak of the COVID-19 pandemic in 2020, the Group strictly followed the principles and policies of the State regarding pandemic containment and work resumption and proactively fulfilled its pandemic control and prevention responsibilities. To further enhance unified leadership over the Group's pandemic control tasks, effectively protect the safety and physical health of our employees and their families and safeguard the normal production and operation of the Group, the Group established a COVID-19 pandemic control and prevention leading group in February 2020, sparing no efforts to focus on pandemic containment, coordinate the pandemic control and prevention tasks of the Group, determine prevention strategies and formulate prevention measures and provide protecting materials for our employees. As required by the leading group, two major production sites located at Zibo in Shandong and Xiangtan in Hunan enhanced comprehensive pandemic control, and adopted multiple effective prevention measures to strictly implement information declaration of employees travelling into and out of the production sites and medical observation over employees who returned to production sites, to ensure the health and safety of employees returning to work posts; and proactively cooperated with local governments to conduct on-site investigation and communicated with local governments on pandemic control and reported to them the work resumption condition. During the Reporting Period, the Group proactively arranged for work and production resumption while guaranteeing the health and safety of each employee and did not record any cases of infection.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Work-related injuries and fatalities of the Group for last three years:

Year	Work-related injuries (individual)	Work-related fatalities (individual)	Proportion (%)	Working days lost (day)
2018	4	0	0.35	65
2019	2	1	0.2	60
2020	0	0	0	0

At present, detailed investigation reports have been issued for all of the above accidents in accordance with accident response requirements and the Company has completed relevant compensation as required under regulations.

Aspect B3: Development and Training

Pursuant to relevant requirements, the Company compares the knowledge and competence necessary for its staff at positions of different levels and functions with those possessed by its existing employees, and determines the training needs for its employees according to the difference between the former and the latter.

The Company enhances the competence of its employees by a combination of internal trainings and external trainings. The implementation rate of training programmes in 2020 was 100% (2019: 100%). Internal trainings carried out in 2020 include safety education training (level 3), position skills training and trainings regarding rules on safe operation. External trainings carried out in 2020 include training for special equipment operating personnel, product standard training, physical and chemical employee training, safety management personnel training, and induction training for administrator of hazardous chemical substances.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Performance of professional trainings (B3.1, B3.2):

Item	By gender			By employment type			Total
	Male	Female	Total	Senior management	Middle-level management	Employee	
Number (individual)	633	206	839	13	47	779	839
Percentage	75.5%	24.5%	–	1.6%	5.6%	92.8%	–
Total length (hour)	10,879	2,958	13,837	236	1,060	12,541	13,837
Average training hours	17.2	14.4	16.5	18.2	22.6	16.1	16.5

Aspect B4: Labour Standards

The Company has formulated labour systems such as the Provisions on Administration of Staff Recruitment* (《員工招聘管理規定》) and the Provisions on Administration of Labour Contracts* (《勞動合同管理規定》) in strict compliance with the Labour Contract Law of the PRC* (《中華人民共和國勞動合同法》), the Law of the PRC on the Protection of Minors* (《中華人民共和國未成年人保護法》), the Provisions on the Prohibition of Using Child Labour* (《禁止使用童工規定》) and other laws and regulations. These systems specify staff recruitment procedures, which avoid the recruitment of child labour and ensure the fulfilment of entry requirements by recruited staff through examining their identification card and graduation certificate. The Company is required to enter into written labour contracts with employees upon their entry, which can be terminated upon mutual agreement of the Company and the employees in accordance with the provisions on termination of contracts. There is no forced labour within the Group.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Operating Practices

Aspect B5: Supply Chain Management

The Company has formulated the Procedures for Control of Suppliers* (《供方控制程序》), which sets out the requirements for the evaluation, selection, re-evaluation and control over suppliers to ensure the products procured meet the procurement requirements. The suppliers of the Company provide raw materials, equipment, accessories, labour protection articles and transportation services. For the year ended 31 December 2020, the Company had 333 (2019: 235) eligible suppliers, all of which are located in the PRC. Based on the degree of impact of products or services rendered by suppliers in terms of product quality, environment and health and safety, the Company distinguishes between essential suppliers and general suppliers and conducts evaluation, selection and control accordingly.

The Company primarily selects and evaluates suppliers from the following aspects:

1. Evaluating their technology and management foundation;
2. Comparing the historical level and test results of similar products and the experience of other users;
3. Evaluating the standards of their products;
4. Evaluating their production capacity, delivery quality, reputation, product price and services;
5. Implementing First Article Inspection to ensure that the purchased products meet the specified requirements;
6. Whether the products supplied by them meet the specific requirements under the restrictions of patents, laws and regulations and/or contract terms;
7. Evaluating their product samples, which may be conducted through experimental activities;
8. Adopting on-site review where necessary.

The Company selects suppliers which are able to provide premium products and services and observe the Company's ESG standards. With regard to suppliers in possession of administrative licences of regulations and safety technical guidelines, the Group not only examines the quality, environment, health and safety certification and its validity of the suppliers, but also confirms the qualification of them.

The Company exerts influence on the environmental and health and safety aspects of its suppliers and facilitates their improvement work on the back of the well-established win-win cooperation relationship, so as to better manage potential environmental and social risks of the Company.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect B6: Product Responsibility

The Company strictly abides by the Law of the PRC on Product Quality* (《中華人民共和國產品質量法》), the Law of the PRC on the Safety of Special Equipment* (《中華人民共和國特種設備安全法》), the Trademark Law of the PRC* (《中華人民共和國商標法》), the Patent Law of the PRC* (《中華人民共和國專利法》), the Basic Requirements of Quality Assurance System for Manufacture, Installation, Alteration and Repair of Special Equipment* (《特種設備製造、安裝、改造、維修質量保證體系基本要求》), the Provisions on the Supervision and Inspection on Pressure Pipe Units* (《壓力管道元件製造監督檢驗規則》) and other laws and regulations to strengthen the control over production process and the control over environmental, health and safety operation.

Health and Safety

The Company currently owns a provincial research centre for steel pipe engineering technology for the transmission of oil and natural gas and a nationally recognised quality testing laboratory, equipped with skilful production inspection teams and state-of-the-art production inspection facilities and devices. Solid quality assurance systems such as the Planning Procedures for Product Realisation* (《產品實現策劃程序》), the Procedures for Product Surveillance and Survey Control* (《產品監視和測量控制程序》) and the Procedures for Control of Defective Goods* (《不合格品控制程序》), as well as systems for safety management and position duties have also been established. Leveraging on its advantages in respect of production, technology, economics and management and its strength, the Group provides customers with premium, healthy and safe products. In 2020, the Company did not experience any return of products sold or delivered out of safety and health reasons.

During the Reporting Period, the Group proactively fulfilled its commitments to customers. Despite a delay in work and production resumption caused by the COVID-19 pandemic, Shandong Shengli Steel Pipe completed the production and delivered the CNOOC Shenmu-Anping Coal-bed Methane Pipeline Project* (中海油神木—安平煤層氣管道工程), which is a key construction project under the “13th Five-year” Plan, within six months without compromising project quality, thereby guaranteeing material supply for engineering construction. Zhonglian Huarui Natural Gas Co., Ltd. * (中聯華瑞天然氣有限公司) issued a letter of gratitude in this regard.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Participation in Modification of Industry Standards

Leveraging its extensive experience in solvent-free coating application in national major oil and gas transmission pipeline projects (Xinjiang-Guangdong-Zhejiang Pipeline Project* (新粵浙管道工程項目) and E'ancang Pipeline Project * (鄂安滄管道工程項目)), Hunan Shengli Steel Pipe directly participated in the modification and drafting of the standards for Inner Coating of Pipeline for Non-corrosive Gas Transmission* (《非腐蝕性氣體輸送用管線管內塗層》) (SY/T 6530-2019) issued by the National Energy Administration during the Reporting Period, and provided important reference data for the modification.

Advertising and Labelling

The Company has formulated the Administrative Measures for Information Disclosure* (《信息披露管理辦法》), the Provisions on Administration of Advertisement and Promotion* (《宣傳報道管理規定》), the Provisions on Administration of Corporate Information Disclosure* (《企業信息公示管理規定》) and the Provisions on Administration of Product Labelling* (《產品標識管理規定》) to ensure the accuracy, truthfulness and objectiveness of the information disseminated and information on product labels.

Privacy Matters

The Company has formulated the Administrative System for Technology* (《科技管理制度》), the Incentive Scheme for Technological Theses and Patents* (《科技論文和專利獎勵辦法》), the Provisions on Administration of Computer Systems* (《計算機系統管理規定》), the Provisions on Administration of Corporate Email* (《企業郵箱管理規定》), etc. to determine the management requirements for privacy matters such as consumer data, intellectual property rights and information security.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Employees are encouraged to apply for patents and publish technological theses. In 2020, one invention patent and three utility model patents were obtained, while 14 technological theses were published and released in national professional journals and industry annual meeting. No complaints or proceedings regarding the infringement of intellectual property rights were received or brought against the Group.

To ensure information security, full-time or part-time staff are deployed to perform centralised management of computer systems and networks. Through enhancing the management of labour discipline and streamlining work procedures, the risk of leakage of corporate information is kept to minimal. In 2020, no complaints or proceedings regarding the leakage of information were received or brought against the Group.

Methods of redress

The Company has formulated the Procedures for Control of Customer-Related Process* (《與顧客有關過程的控制程序》), the Procedures for Control of Defective Goods* (《不合格品控制程序》) and the Contingency Plan for Quality Risks* (《質量風險應急預案》), which set out expressly the procedures and time limit for handling product complaints and product returns.

After receiving product complaints, the Company will take the initiative to communicate with customers and negotiate about the ways to deal with the complaints. For on-site product quality issues, responsible staff will be assigned to customers' site to identify, evaluate and record the matter of concern of products within 24 hours. Complaints in other aspects will be investigated and handled in three days, and the outcome of investigation will be reported back to the complaining customers.

In 2020, the Company received two complaints about products and services, one of which was due to damage to the anti-corrosion coating of an anti-corrosion pipe caused by improper protection during delivery; and the other was due to wrong marking of the external identification of an anti-corrosion pipe as a result of inadvertent mistake of an employee. All such problems were treated in a timely manner to the satisfaction of customers.

Aspect B7: Anti-corruption

The Company has established the Administrative System for Staff Awards and Punishments* (《員工獎懲管理制度》), which sets out the types, measures and procedures of awards and punishments, in strict compliance with the Criminal Law of the PRC* (《中華人民共和國刑法》), the Law of the PRC on Tenders and Bids* (《中華人民共和國招標投標法》), the Contract Law of the PRC* (《中華人民共和國合同法》) and other laws and regulations, with an aim to avoid bribery, extortion, fraud and money laundering. Severe punishment will be imposed on those who violate the laws and discipline for their own benefit, while lenient punishment or mitigation or remission of punishment will be administered to those who make voluntary confession or blow the whistle on others to avoid losses.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Company conducts stringent management on procurement and tender process, where corruption is likely to take place. Approaches which enable multi-participant and multi-stage approval such as contract review and tender meetings are adopted, reviewed and monitored on a regular basis, so as to prevent bribery, extortion, fraud and money laundering. Meanwhile, various channels to report instances of corruption to senior management of the Company have been established, including via phone call, mail, letter and the “General Manager’s Mailbox”.

In 2020, the Company did not encounter any corruption proceedings or cases.

Community

Aspect B8: Community Investment

The Company proactively communicates with the community in which it makes contribution to charity undertakings as well as recreational and sports activities.

Active participation in local and community recreational and sports activities

The Company has renovated and constructed playgrounds and basketball courts in certain places of business in addition to the acquisition of fitness equipment, providing venues and facilities for community recreational and sports activities to employees.

Joining the combat against COVID-19 pandemic

Since the outbreak of the COVID-19 pandemic, the Group has paid close attention to COVID-19 pandemic prevention and control, proactively responded to the call of the government, advocated donations to support pandemic prevention and control tasks and donated a total of RMB27,552 from employees of the Group to the Shandong Charity Federation and the Propaganda Department of Xiangtan City of Hunan Province through Zhangdian District Bureau of Industry and Information Technology of Shandong Province and Party Committee of Xiangtan High-tech Zone of Hunan Province for prevention and control of COVID-19 pandemic, thereby contributing to the combat against COVID-19 pandemic.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Encouraging employees to take part in social or welfare activities

During the Reporting Period, the Company focused on cultivation of talents, tapped into potentials of employees and encouraged and supported employees to actively take part in social or welfare activities. In particular or requirements, an employee from the Group was recognized as “Zibo Gold Craftsman* (淄博金牌工匠)” in 2020 in the “Zibo Gold Craftsman” construction event organized by the Municipal Organization Department, the Municipal Federation of Trade Unions and the Municipal Human Resources and Social Security Bureau of Zibo Municipal Committee, making positive contributions to boosting the high-quality development of Zibo. Meanwhile, four employees from the Group took the initiative to join the social welfare organization “Loving Care 100 Welfare Fleet* (愛心一百公益車隊)”, taking part in various relief and welfare activities for over a hundred times. Specially, two of them actively responded to the call on the fight against COVID-19 and enthusiastically worked at the front-line of pandemic control and prevention to serve others fearlessly and selflessly in 2020, thereby practicing the voluntary spirit of “contribution, affection, collaboration and progress”. In addition, led by the four employees, we launched the “Loving Care 100 Shengli Steel Pipe Emergency Service Station* (愛心一百勝利鋼管應急服務站)” WeChat group to pass on the positive energy and attract more employees from the Company to join in social and welfare activities.

The Group not only provided mental support for employees to take part in social and welfare activities, but also rewarded them with physical assistance and incentives, so as to pass the spirit of devotion of remaining true to original aspiration and pressing ahead to each employee and let them feel the love and care around.

Participation of stakeholders

The Group allows stakeholders including shareholders, employees and the public to understand, supervise and take part in the operation of the Company by way of, among others, publishing announcements, convening general meetings, establishing the “Shengguan Group News”* (勝管集團報), setting up promotional showcase, organising appreciation meeting for employees and arranging exchanges and visits.

* For identification purposes only

INDEPENDENT AUDITOR'S REPORT



TO THE SHAREHOLDERS OF SHENGLI OIL & GAS PIPE HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Shengli Oil & Gas Pipe Holdings Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 91 to 179, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“IFRSs”) issued by the International Accounting Standards Board (the “IASB”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to note 2 to the consolidated financial statements which mentions that the Group incurred loss attributable to owners of the Company of approximately RMB325,392,000 for the year ended 31 December 2020 and as at 31 December 2020 the Group had net current liabilities of approximately RMB339,055,000. These conditions indicate a material uncertainty which may cast significant doubt on the Group’s ability to continue as a going concern. Our opinion is not modified in respect of this matter.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the Material Uncertainty Related to Going Concern section, we have determined the matters described below to be the key audit matters to be communicated in our report.



INDEPENDENT AUDITOR'S REPORT

PROPERTY, PLANT AND EQUIPMENT AND RIGHT-OF-USE ASSETS

Refer to Notes 16 and 20 to the consolidated financial statements

The Group tested the amount of property, plant and equipment and right-of-use assets for impairment. This impairment test is significant to our audit because the balances of property, plant and equipment and right-of-use assets of approximately RMB568,876,000 and approximately RMB234,221,000 respectively as at 31 December 2020 are material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on assumptions and estimates.

Our audit procedures for those using value-in-use calculations included, among others:

- Assessing the identification of the related cash generating units;
- Assessing the arithmetical accuracy of the value-in-use calculations;
- Comparing the actual cash flows with the cash flow projections;
- Assessing the reasonableness of the key assumptions (including revenue growth, profit margins, terminal growth rates and discount rates); and
- Checking impairment data to supporting evidence.

Our audit procedures for those using fair value less costs of disposal included, among others:

- Assessing the competence, independence and integrity of the external valuer engaged by client;
- Obtaining the external valuation reports and meeting with the external valuer to discuss and challenge the valuation process, methodologies used and market evidence to support significant judgments and assumptions applied in the valuation model;
- Checking key assumptions and input data in the valuation model to supporting evidence;
- Checking arithmetical accuracy of the valuation model; and
- Assessing the disclosure of the fair value measurement in the consolidated financial statements.

We consider that the Group's impairment tests for property, plant and equipment and right-of-use asset are supported by the available evidence.

INDEPENDENT AUDITOR'S REPORT

INVESTMENT IN AN ASSOCIATE

Refer to Note 19 to the consolidated financial statements

The Group tested the amount of investment in an associate for impairment. This impairment test is significant to our audit because the balance of investment in associates of approximately RMB192,089,000 as at 31 December 2020 is material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on assumptions and estimates.

Our audit procedures included, among others:

- Evaluating the Group's impairment assessment;
- Assessing the financial information of the associate; and
- Obtaining and checking to evidence to support the Group's impairment assessment.

We consider that the Group's impairment test for investment in n associate is supported by the available evidence.

TRADE AND BILLS RECEIVABLES

Refer to Note 23 to the consolidated financial statements

The Group tested the amount of trade and bills receivables for impairment. This impairment test is significant to our audit because the balances of trade and bills receivables of approximately RMB283,596,000 as at 31 December 2020 are material to the consolidated financial statements. In addition, the Group's impairment test involves application of judgement and is based on estimates.

Our audit procedures included, among others:

- Assessing the Group's procedures on granting credit limits and credit periods to customers;
- Assessing the Group's relationship and transaction history with the customers;
- Evaluating the Group's impairment assessment;
- Assessing ageing of the debts;
- Assessing creditworthiness of the customers;
- Checking subsequent settlements from the customers; and
- Assessing the disclosure of the Group's exposure to credit risk in the consolidated financial statements.

We consider that the Group's impairment test for trade and bills receivables is supported by the available evidence.

INDEPENDENT AUDITOR'S REPORT

OTHER INFORMATION IN THE ANNUAL REPORT

The directors are responsible for the other information. The other information comprises all the information in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

RESPONSIBILITIES OF DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located at the HKICPA's website at:

<http://www.hkicpa.org.hk/en/standards-and-regulations/standards/auditing-assurance/auditre/>

This description forms part of our auditor's report.

ZHONGHUI ANDA CPA Limited

Certified Public Accountants

Fong Tak Ching

Audit Engagement Director

Practising Certificate Number P06353

Hong Kong, 31 March 2021



CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	2020 RMB'000	2019 RMB'000
REVENUE	9	856,427	862,966
Cost of sales and services		(812,192)	(732,229)
Gross profit		44,235	130,737
Other income and gains	9	24,094	14,210
Selling and distribution costs		(63,804)	(44,745)
Administrative expenses		(152,343)	(191,813)
Other expenses		(2,612)	(1,198)
Share of profit/(losses) of associates		4,936	(4,516)
Reversal of impairment loss on other receivables		9,994	1,678
Gain on disposal of subsidiaries		–	10,333
Loss on deregistration of subsidiaries		–	(1,999)
Impairment loss on non-current assets held for sale		(195,672)	(24,468)
Finance costs	10	(39,192)	(49,810)
LOSS BEFORE TAX	11	(370,364)	(161,591)
Income tax expense	13	(1,956)	(10,344)
LOSS FOR THE YEAR		(372,320)	(171,935)
Other comprehensive income/(loss) that may be subsequently reclassified to profit or loss:			
Exchange differences reclassified to profit or loss on disposal of subsidiaries		–	(10,582)
Exchange differences on translation of financial statements of foreign operations		(13,509)	3,166
		(13,509)	(7,416)
TOTAL COMPREHENSIVE LOSS FOR THE YEAR		(385,829)	(179,351)
LOSS FOR THE YEAR ATTRIBUTABLE TO:			
Owners of the Company		(325,392)	(138,573)
Non-controlling interests		(46,928)	(33,362)
		(372,320)	(171,935)

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	2020 RMB'000	2019 RMB'000
TOTAL COMPREHENSIVE LOSS FOR THE YEAR			
ATTRIBUTABLE TO:			
Owners of the Company		(338,901)	(145,989)
Non-controlling interests		(46,928)	(33,362)
		(385,829)	(179,351)
LOSS PER SHARE (RMB cents)			
	14		
– Basic		(9.94)	(4.23)
– Diluted		(9.94)	(4.23)



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Notes	2020 RMB'000	2019 RMB'000
NON-CURRENT ASSETS			
Property, plant and equipment	16	568,876	648,820
Deposits paid for acquisition of investments	18	203,040	216,549
Investment in an associate	19	192,089	187,153
Right-of-use assets	20	234,221	239,097
Deferred tax assets	21	4,361	6,192
		1,202,587	1,297,811
CURRENT ASSETS			
Inventories	22	290,778	182,931
Trade and bills receivables	23	283,596	326,194
Contract assets	24	27,499	48,426
Prepayments, deposits and other receivables	25	251,267	229,410
Pledged deposits	26	66,953	27,312
Cash and cash equivalents	26	113,159	99,535
		1,033,252	913,808
Non-current assets held for sale	27	4,328	200,000
		1,037,580	1,113,808
CURRENT LIABILITIES			
Trade and bills payables	28	360,366	246,768
Other payables and accruals	29	67,575	64,214
Contract liabilities	24	150,151	53,553
Lease liabilities	30	1,052	1,184
Borrowings	31	780,600	777,205
Tax payable		15,308	15,308
Deferred income	32	1,583	1,583
		1,376,635	1,159,815
NET CURRENT LIABILITIES		(339,055)	(46,007)
TOTAL ASSETS LESS CURRENT LIABILITIES		863,532	1,251,804

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Notes	2020 RMB'000	2019 RMB'000
NON-CURRENT LIABILITIES			
Deferred income	32	4,375	5,958
Lease liabilities	30	1,101	2,287
Deferred tax liabilities	21	292	309
		5,768	8,554
NET ASSETS			
		857,764	1,243,250
EQUITY			
Equity attributable to owners of the Company			
Issued capital	33	283,911	283,911
Reserves	34	557,691	896,249
		841,602	1,180,160
Non-controlling interests		16,162	63,090
Total equity		857,764	1,243,250

The consolidated financial statements on pages 91 to 179 were approved and authorised for issue by the Board of Directors on 31 March 2021 and are signed on its behalf by:

Zhang Bizhuang
Director

Han Aizhi
Director



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2020

Attributable to owners of the Company

	Issued capital RMB'000	Share premium * RMB'000	Statutory surplus reserve * RMB'000	Share option reserve * RMB'000	Other reserve * RMB'000	Foreign currency translation reserve * RMB'000	Retained profits * RMB'000	Total RMB'000	Non-controlling interests RMB'000	Total equity RMB'000
At 1 January 2019	283,911	1,230,106	62,484	77,513	(9)	26,459	(355,995)	1,324,469	96,452	1,420,921
Share-based payment	-	-	-	1,680	-	-	-	1,680	-	1,680
Total comprehensive loss for the year	-	-	-	-	-	(7,416)	(138,573)	(145,989)	(33,362)	(179,351)
Lapsed share options	-	-	-	(2,742)	-	-	2,742	-	-	-
At 31 December 2019	283,911	1,230,106	62,484	76,451	(9)	19,043	(491,826)	1,180,160	63,090	1,243,250
At 1 January 2020	283,911	1,230,106	62,484	76,451	(9)	19,043	(491,826)	1,180,160	63,090	1,243,250
Share-based payment	-	-	-	343	-	-	-	343	-	343
Total comprehensive loss for the year	-	-	-	-	-	(13,509)	(325,392)	(338,901)	(46,928)	(385,829)
Lapsed share options	-	-	-	(38,221)	-	-	38,221	-	-	-
At 31 December 2020	283,911	1,230,106	62,484	38,573	(9)	5,534	(778,997)	841,602	16,162	857,764

* These reserve accounts comprise the consolidated reserves in the consolidated statement of financial position.

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 RMB'000	2019 RMB'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Loss before tax	(370,364)	(161,591)
Adjustments for:		
Finance costs	39,192	49,810
Interest income	(1,261)	(2,491)
Share of (profit)/losses of associates	(4,936)	4,516
Depreciation	93,893	108,602
Amortisation of right-of-use assets	4,876	6,497
Loss/(Gain) on disposal of property, plant and equipment, net	508	(339)
Gain on disposal of subsidiaries	-	(10,333)
Loss on deregistration of subsidiaries	-	1,999
(Reversal of allowance)/Allowance for trade receivables	(1,620)	17,283
Impairment loss on non-current assets held for sale	195,672	24,468
Reversal of impairment loss recognized on other receivables	(9,994)	(1,678)
Write down of inventories	3,053	1,395
Equity-settled share option expenses	343	1,680
Recognition of deferred income	(1,583)	(1,583)
Operating (loss)/profit before working capital changes	(52,221)	38,235
Change in inventories	(110,900)	24,110
Change in trade and bills receivables	44,218	37,723
Change in contract assets	20,927	43,066
Change in prepayments, deposits and other receivables	(11,863)	(65,963)
Change in trade and bills payables	113,598	(8,939)
Change in other payables and accruals	19,794	(16,330)
Change in contract liabilities	96,598	33,596
Cash generated from operations	120,151	85,498
Income tax paid	(142)	(350)
Net cash generated from operating activities	120,009	85,148

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 RMB'000	2019 RMB'000
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment	(27,955)	(9,524)
Proceeds from disposal of items of property, plant and equipment	276	1,140
Net cash outflow arising from disposal of subsidiaries	-	(160)
Net cash outflow arising from deregistration of subsidiaries	-	(8)
Change in pledged deposits	(39,641)	36,971
Interest received	1,261	2,491
Net cash (used in)/generated from investing activities	(66,059)	30,910
CASH FLOWS FROM FINANCING ACTIVITIES		
New borrowings	780,600	798,725
Repayment of loans	(777,205)	(870,280)
New borrowings from non-controlling shareholders of a subsidiary	60,000	-
Repayment to non-controlling shareholders of a subsidiary	(60,000)	-
Repayment of lease liabilities	(1,440)	(1,513)
Interest paid	(42,285)	(49,596)
Net cash used in financing activities	(40,330)	(122,664)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		
Cash and cash equivalents at beginning of year	99,535	106,076
Effect of foreign exchange	4	65
Cash and cash equivalents at end of year	113,159	99,535

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

1. GENERAL INFORMATION

The Company is a limited company incorporated in the Cayman Islands on 3 July 2009. The address of its registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands. The principal places of business of the Company in Hong Kong Special Administrative Region (“Hong Kong”) and the People’s Republic of China (the “PRC”) are located at Room 2111, 21st Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong, Zhongbu Town, Zhangdian District, Zibo City, Shandong Province 255082, the PRC, and 8 Binjiang Road, Gaoxin District, Xiangtan City, Hunan Province 411101, the PRC, respectively.

The Company acts as an investment holding company. The principal activities of its subsidiaries are set out in note 17 to the consolidated financial statements.

The shares of the Company have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) since 18 December 2009.

2. BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) and the applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange and the disclosure requirements of the Hong Kong Companies Ordinance.

The Group incurred loss attributable to owners of the Company of approximately RMB325,392,000 for the year ended 31 December 2020, the Group had net current liabilities of approximately RMB339,055,000 as at 31 December 2020. These conditions indicate the existence of a material uncertainty which may cast significant doubt on the Group’s ability to continue as a going concern. Therefore, the Group may be unable to realise its assets and discharge its liabilities in the normal course of business.

These consolidated financial statements have been prepared on a going concern basis, the validity of which depends upon the financial support of the major shareholders, at a level sufficient to finance the working capital requirements of the Group. The major shareholders have agreed to provide adequate funds for the Group to meet its liabilities as they fall due. The board of directors (the “Directors”) are therefore of the opinion that it is appropriate to prepare the financial statements on a going concern basis. Should the Group be unable to continue as a going concern, adjustments would have to be made to the financial statements to adjust the value of the Group’s assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and liabilities as current assets and liabilities, respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

3. ADOPTION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS

In the current year, the Group has adopted all the new and revised IFRSs that are relevant to its operations and effective for its accounting year beginning on 1 January 2020. IFRSs comprise International Financial Reporting Standards; International Accounting Standards and Interpretations. The adoption of these new and revised IFRSs did not result in significant changes to the Group's accounting policies, presentation of the Group's consolidated financial statements and amounts reported for the current year and prior years.

The Group has not applied the new IFRSs that have been issued but are not yet effective. The Group has already commenced an assessment of the impact of these new IFRSs but is not yet in a position to state whether these new IFRSs would have a material impact on its results of operations and financial position.

4. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements have been prepared under the historical cost convention, as modified by non-current assets held for sale which are measured at the lower of assets' previous carrying amount and fair value less costs to sell. These consolidated financial statements are presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated.

The preparation of consolidated financial statements in conformity with IFRSs requires the use of certain key assumptions and estimates. It also requires the Directors to exercise their judgements in the process of applying the accounting policies. The areas involving critical judgements and areas where assumptions and estimates are significant to these consolidated financial statements are disclosed in note 5 to these consolidated financial statements.

The significant accounting policies applied in the preparation of these consolidated financial statements are set out below.

Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to 31 December. Subsidiaries are entities over which the Group has control. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group has power over an entity when the Group has existing rights that give it the current ability to direct the relevant activities, i.e. activities that significantly affect the entity's returns.

When assessing control, the Group considers its potential voting rights as well as potential voting rights held by other parties, to determine whether it has control. A potential voting right is considered only if the holder has the practical ability to exercise that right.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Consolidation (Continued)

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date the control ceases.

The gain or loss on the disposal of a subsidiary that results in a loss of control represents the difference between (i) the fair value of the consideration of the sale plus the fair value of any investment retained in that subsidiary and (ii) the Company's share of the net assets of that subsidiary plus any remaining goodwill relating to that subsidiary and any related accumulated foreign currency translation reserve.

Intragroup transactions, balances and unrealised profits are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests represent the equity in subsidiaries not attributable, directly or indirectly, to the Company. Non-controlling interests are presented in the consolidated statement of financial position and consolidated statement of changes in equity within equity. Non-controlling interests are presented in the consolidated statement of profit or loss and other comprehensive income as an allocation of profit or loss and total comprehensive income for the year between the non-controlling shareholders and owners of the Company.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling shareholders even if this results in the non-controlling interests having a deficit balance.

Changes in the Company's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions (i.e. transactions with owners in their capacity as owners). The carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Associates

Associates are entities over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of an entity but is not control or joint control over those policies. The existence and effect of potential voting rights that are currently exercisable or convertible, including potential voting rights held by other entities, are considered when assessing whether the Group has significant influence. In assessing whether a potential voting right contributes to significant influence, the holder's intention and financial ability to exercise or convert that right is not considered.

Investment in associates is accounted for in the consolidated financial statements by the equity method and is initially recognised at cost. Identifiable assets and liabilities of the associate in an acquisition are measured at their fair values at the acquisition date. The excess of the cost of acquisition over the Group's share of the net fair value of the associate's identifiable assets and liabilities is recorded as goodwill. The goodwill is included in the carrying amount of the investment and is tested for impairment together with the investment at the end of each reporting period when there is objective evidence that the investment is impaired. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of acquisition is recognised in consolidated profit or loss.

The Group's share of an associate's post-acquisition profits or losses is recognised in consolidated profit or loss, and its share of the post-acquisition movements in reserves is recognised in the consolidated reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate. If the associate subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

The gain or loss on the disposal of an associate that results in a loss of significant influence represents the difference between (i) the fair value of the consideration of the sale plus the fair value of any investment retained in that associate and (ii) the Group's share of the net assets of that associate plus any remaining goodwill relating to that associate and any related accumulated foreign currency translation reserve. If an investment in an associate becomes an investment in a joint venture, the Group continues to apply the equity method and does not remeasure the retained interest.

Unrealised profits on transactions between the Group and its associate are eliminated to the extent of the Group's interests in the associate. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the associate have been changed where necessary to ensure consistency with the policies adopted by the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Business combination and goodwill

The acquisition method is used to account for the acquisition of a subsidiary in a business combination. The cost of acquisition is measured at the acquisition-date fair value of the assets given, equity instruments issued, liabilities incurred and contingent consideration. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received. Identifiable assets and liabilities of the subsidiary in the acquisition are measured at their acquisition-date fair values.

The excess of the cost of acquisition over the Company's share of the net fair value of the subsidiary's identifiable assets and liabilities is recorded as goodwill. Any excess of the Company's share of the net fair value of the identifiable assets and liabilities over the cost of acquisition is recognised in consolidated profit or loss as a gain on bargain purchase which is attributed to the Company.

In a business combination achieved in stages, the previously held equity interest in the subsidiary is remeasured at its acquisition-date fair value and the resulting gain or loss is recognised in consolidated profit or loss. The fair value is added to the cost of acquisition to calculate the goodwill.

If the changes in the value of the previously held equity interest in the subsidiary were recognised in other comprehensive income (for example, equity investments at fair value through other comprehensive income), the amount that was recognised in other comprehensive income is recognised on the same basis as would be required if the previously held equity interest were disposed of.

Goodwill is tested annually for impairment or more frequently if events or changes in circumstances indicate that it might be impaired. Goodwill is measured at cost less accumulated impairment losses. The method of measuring impairment losses of goodwill is the same as that of other assets as stated in the accounting policy below. Impairment losses of goodwill are recognised in consolidated profit or loss and are not subsequently reversed. Goodwill is allocated to cash-generating units that are expected to benefit from the synergies of the acquisition for the purpose of impairment testing.

The non-controlling interests in the subsidiary are initially measured at the non-controlling shareholders' proportionate share of the net fair value of the subsidiary's identifiable assets and liabilities at the acquisition date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Foreign currency translation

(a) *Functional and presentation currency*

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Renminbi, which is the Company's presentation currency and the functional currency of the principal operating subsidiaries of the Group.

(b) *Transactions and balances in each entity's financial statements*

Transactions in foreign currencies are translated into the functional currency on initial recognition using the exchange rates prevailing on the transaction dates. Monetary assets and liabilities in foreign currencies are translated at the exchange rates at the end of each reporting period. Gains and losses resulting from this translation policy are recognised in profit or loss.

Non-monetary items that are measured at fair values in foreign currencies are translated using the exchange rates at the dates when the fair values are determined.

When a gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is recognised in other comprehensive income. When a gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Foreign currency translation (Continued)

(c) Translation on consolidation

The results and financial position of all the Group entities that have a functional currency different from the Company's presentation currency are translated into the Company's presentation currency as follows:

- (i) Assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- (ii) Income and expenses are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the exchange rates on the transaction dates); and
- (iii) All resulting exchange differences are recognised in the foreign currency translation reserve.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities and of borrowings are recognised in the foreign currency translation reserve. When a foreign operation is sold, such exchange differences are recognised in consolidated profit or loss as part of the gain or loss on disposal.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

Property, plant and equipment

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are recognised in profit or loss during the period in which they are incurred.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property, plant and equipment (Continued)

Depreciation is provided to write off the cost of items of property, plant and equipment, over their estimated useful lives and after taking into account of their estimated residual value, using the straight-line method. The estimated useful lives of property, plant and equipment are as follows:

Buildings	20–30 years or over the term of the leases
Plant and machinery	10 years
Motor vehicles	6 years
Electronic equipment and others	4-5 years

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately.

The residual values, useful lives and depreciation method are reviewed and adjusted, if appropriate, at the end of each reporting period.

The gain or loss on disposal of property, plant and equipment is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in profit or loss.

Construction in progress represents buildings under construction and plant and machinery pending installation, and is stated at cost less any impairment losses. Depreciation begins when the relevant assets are available for use.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases

The Group as lessee

Leases are recognised as right-of-use assets and corresponding lease liabilities when the leased assets are available for use by the Group. Right-of-use assets are stated at cost less accumulated depreciation and impairment losses. Depreciation of right-of-use assets is calculated at rates to write off their cost over the shorter of the asset's useful life and the lease term on a straight-line basis. The principal annual rates are as follows:

Land use rights	2%
Land and buildings	33% – 50%

Right-of-use assets are measured at cost comprising the amount of the initial measurement of the lease liabilities, lease payments prepaid, initial direct costs and the restoration costs. Lease liabilities include the net present value of the lease payments discounted using the interest rate implicit in the lease if that rate can be determined, or otherwise the Group's incremental borrowing rate. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the lease liability.

Payments associated with short-term leases and leases of low-value assets are recognised as expenses in profit or loss on a straight-line basis over the lease terms. Short-term leases are leases with an initial lease term of 12 months or less. Low-value assets are assets of value below US\$5,000.

The Group as lessor

Leases that do not substantially transfer to the lessees all the risks and rewards of ownership of assets are accounted for as operating leases. Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average basis. The cost of finished goods and work in progress comprises raw materials, direct labour and an appropriate proportion of all production overhead expenditure, and where appropriate, subcontracting charges. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recognition and derecognition of financial instruments

Financial assets and financial liabilities are recognised in the statement of financial position when the Group becomes a party to the contractual provisions of the instruments.

Financial assets are derecognised when the contractual rights to receive cash flows from the assets expire; the Group transfers substantially all the risks and rewards of ownership of the assets; or the Group neither transfers nor retains substantially all the risks and rewards of ownership of the assets but has not retained control on the assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid is recognised in profit or loss.

Financial assets

Financial assets are recognised and derecognised on a trade date basis where the purchase or sale of an asset is under a contract whose terms require delivery of the asset within the time frame established by the market concerned, and are initially recognised at fair value, plus directly attributable transaction costs except in the case of investments at fair value through profit or loss. Transaction costs directly attributable to the acquisition of investments at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets of the Group are classified under the following category:

Financial assets at amortised cost

Financial assets (including trade and other receivables) are classified under this category if they satisfy both of the following conditions:

- (a) the assets are held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- (b) the contractual terms of the assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

They are subsequently measured at amortised cost using the effective interest method less loss allowance for expected credit losses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Loss allowances for expected credit losses

The Group recognises loss allowances for expected credit losses on financial assets at amortised cost and contract assets. Expected credit losses are the weighted average of credit losses with the respective risks of a default occurring as the weights.

At the end of each reporting period, the Group measures the loss allowance for a financial instrument at an amount equal to the expected credit losses that result from all possible default events over the expected life of that financial instrument (“life time expected credit losses”) for trade receivables and contract assets or if the credit risk on that financial instrument has increased significantly since initial recognition.

If, at the end of the reporting period, the credit risk on a financial instrument (other than trade receivables and contract assets) has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to the portion of life time expected credit losses that represents the expected credit losses that result from default events on that financial instrument that are possible within 12 months after the reporting period.

The amount of expected credit losses or reversal to adjust the loss allowance at the end of the reporting period to the required amount is recognised in profit or loss as an impairment gain or loss.

Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents represent cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term highly liquid investments which are readily convertible into known amounts of cash and subject to an insignificant risk of change in value. Bank overdrafts which are repayable on demand and form an integral part of the Group’s cash management are also included as a component of cash and cash equivalents.

Financial liabilities and equity instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument under IFRSs. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The accounting policies adopted for specific financial liabilities and equity instruments are set out below.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Trade and other payables

Trade and other payables are stated initially at their fair value and subsequently measured at amortised cost using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost.

Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Government grants

A government grant is recognised when there is reasonable assurance that the Group will comply with the conditions attaching to it and that the grant will be received.

Government grants relating to income are deferred and recognised in profit or loss over the period to match them with the costs they are intended to compensate.

Government grants relating to the purchase of assets are recorded as deferred income and recognised in profit or loss on a straight-line basis over the useful lives of the related assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue from contracts with customers

Revenue is measured based on the consideration specified in a contract with a customer with reference to the customary business practices and excludes amounts collected on behalf of third parties. For a contract where the period between the payment by the customer and the transfer of the promised product or service exceeds one year, the consideration is adjusted for the effect of a significant financing component.

The Group recognises revenue when it satisfies a performance obligation by transferring control over a product or service to a customer. Depending on the terms of a contract and the laws that apply to that contract, a performance obligation can be satisfied over time or at a point in time. A performance obligation is satisfied over time if:

- (a) the customer simultaneously receives and consumes the benefits provided by the Group's performance;
- (b) the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- (c) the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If a performance obligation is satisfied over time, revenue is recognised by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the product or service.

Other income

- (a) Rental income is recognised on a straight-line basis over the lease term.
- (b) Interest income is recognised on a time-proportion basis using the effective interest method.
- (c) Dividend income is recognised when the shareholders' right to receive payment has been established.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Employee benefits

(a) *Employee leave entitlements*

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

(b) *Pension obligations*

The Group operates a defined contribution Mandatory Provident Fund retirement benefits scheme (“MPF Scheme”) under the Hong Kong Mandatory Provident Fund Schemes Ordinance, for those employees who are eligible to participate in the MPF Scheme in Hong Kong. Contributions are made based on 5% of the employees’ relevant income, subject to a ceiling of monthly relevant income of HK\$30,000 and are charged to profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group’s employer contributions vest fully with the employees when contributed into the MPF Scheme.

The Group also participates in a defined contribution retirement scheme organised by the government in the PRC. The Group is required to contribute a specific percentage of the payroll of its employees to the retirement scheme. The contributions are charged to profit or loss as they become payable in accordance with the rules of the retirement scheme. No forfeited contributions may be used by the employers to reduce the existing level of contributions.

(c) *Termination benefits*

Termination benefits are recognised at the earlier of the dates when the Group can no longer withdraw the offer of those benefits and when the Group recognises restructuring costs and involves the payment of termination benefits.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Share-based payments

The Group issues equity-settled share-based payments to certain employees (including directors). Equity-settled share-based payments are measured at the fair value (excluding the effect of non market-based vesting conditions) of the equity instruments at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of shares that will eventually vest and adjusted for the effect of non market-based vesting conditions.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

To the extent that funds are borrowed generally and used for the purpose of obtaining a qualifying asset, the amount of borrowing costs eligible for capitalisation is determined by applying a capitalisation rate to the expenditures on that asset. The capitalisation rate is the weighted average of the borrowing costs applicable to the borrowings of the Group that are outstanding during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset.

All other borrowing costs are recognised in the profit or loss in the period in which they are incurred.

Taxation

Income tax represents the sum of the current tax and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit recognised in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Taxation (Continued)

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences, unused tax losses or unused tax credits can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rates that have been enacted or substantively enacted by the end of the reporting period. Deferred tax is recognised in profit or loss, except when it relates to items recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Segment reporting

Operating segments and the amounts of each segment item reported in the financial statements are identified from the financial information provided regularly to the Group's most senior executive management for the purpose of allocating resources and assessing the performance of the Group's various lines of business.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

Related parties

A related party is a person or entity that is related to the Group.

- (a) A person or a close member of that person's family is related to the Group if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Company or of a parent of the Company.
- (b) An entity is related to the Group (reporting entity) if any of the following conditions applies:
 - (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Related parties (Continued)

(b) (Continued)

- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or to a parent of the Company.

Impairment of assets

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets except investments, deferred tax assets, inventories and receivables to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of any impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset or cash-generating unit is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset or cash-generating unit in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

4. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a present legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditures expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow is remote.

Dividends

Final dividends proposed by the directors are classified as a separate allocation of retained earnings within the equity section of the statement of financial position, until they have been approved by the shareholders in a general meeting. When these dividends have been approved by the shareholders and declared, they are recognised as a liability.

Interim dividends are simultaneously proposed and declared, because the Company's memorandum and articles of association grant the directors the authority to declare interim dividends. Consequently, interim dividends are recognised immediately as a liability when they are proposed and declared.

Non-current assets held for sale

Non-current assets or disposal group are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the assets or disposal group are available for immediate sale in their present condition. The Group must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets or disposal group classified as held for sale are measured at the lower of the assets' or disposal group's previous carrying amount and fair value less costs to sell.

Events after the reporting period

Events after the reporting period that provide additional information about the Group's position at the end of the reporting period or those that indicate the going concern assumption is not appropriate are adjusting events and are reflected in the consolidated financial statements. Events after the reporting period that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

5. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY ESTIMATES

Critical judgements in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the consolidated financial statements.

(a) Going concern basis

These consolidated financial statements have been prepared on a going concern basis, the validity of which depends upon the financial support of the major shareholders at a level sufficient to finance the working capital requirements of the Group. Details are explained in note 2 to the consolidated financial statements.

(b) Legal titles of certain lands and buildings

As stated in note 16 and note 20 to the consolidated financial statements, the legal titles of certain lands and buildings have not been transferred to the Group as at 31 December 2020. Despite the fact that the Group has not obtained the relevant certificates of legal titles, the Directors determine to recognise those lands and buildings under property, plant and equipment and right-of-use assets, on the grounds that they expect the transfer of legal titles in future should have no major difficulties and the Group is in substance controlling those lands and buildings.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

5. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY ESTIMATES (Continued)

Key sources of estimation uncertainty

The followings are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(a) *Impairment loss on property, plant and equipment and right-of-use assets*

The Group carried out review of the recoverable amount of certain property, plant and equipment and right-of-use assets by assessing value-in-use calculations. It estimates the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate the present value. The Directors have exercised their judgement and are satisfied that the method of calculations is reflective of the current market conditions. Based on these calculations, no impairment of property, plant and equipment and right-of-uses assets have been made since the carrying amounts of certain property, plant and equipment are lower than their value-in-use.

In addition, the Group appointed an independent professional valuer to assess the fair values of certain property, plant and equipment and right-of-use assets. In determining the fair values, the valuer has utilised a method of valuation which involves certain estimates. The Directors have exercised their judgement and are satisfied that the method of valuation is reflective of the current market conditions. Based on this valuation, no impairment loss on property, plant and equipment had been made in 2019 and 2020.

(b) *Property, plant and equipment and depreciation*

The Group determines the estimated useful lives, residual values and related depreciation charges for the Group's property, plant and equipment. This estimate is based on the historical experience of the actual useful lives and residual values of property, plant and equipment of similar nature and functions. The Group will revise the depreciation charge where useful lives and residual values are different to those previously estimated, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

5. CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY ESTIMATES (Continued)

Key sources of estimation uncertainty (Continued)

(c) *Impairment loss for bad and doubtful debts*

The Group makes impairment loss for bad and doubtful debts based on assessments of the recoverability of the trade and other receivables, including the current creditworthiness and the past collection history of each debtor. Impairments arise where events or changes in circumstances indicate that the balances may not be collectible. The identification of bad and doubtful debts requires the use of judgement and estimates. Where the actual result is different from the original estimate, such difference will impact the carrying value of the trade and other receivables and doubtful debt expenses in the year in which such estimate has been changed. The net carrying amounts of trade receivables, and prepayments, deposits and other receivables at 31 December 2020 were approximately RMB262,697,000 (2019: approximately RMB321,304,000) and approximately RMB251,267,000 (2019: approximately RMB229,410,000), respectively.

(d) *Impairment loss recognised in respect of investment in an associate*

Investment in associates are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Value-in-use calculations are used for assessing the recoverable amount of these interests. These calculations require use of judgments and estimates.

Management judgment is required for assessing impairment particularly in assessing: (i) whether an event has occurred that may indicate that the related carrying value of interests may not be recoverable; and (ii) whether the carrying value of the investment in associates can be supported by the recoverable amount. Changing the estimations used by management in assessing impairment could materially affect the recoverable amount used in the impairment test and as a result affect the Group's consolidated financial position and consolidated results of operations. At the end of the reporting period, the carrying value of investment in an associate was approximately RMB192,089,000 (2019: approximately RMB187,153,000).

(e) *Write-down of inventories*

The Group determines the write-down for obsolescence of inventories with reference to aged inventory analyses and projections of expected future saleability of goods. Based on this review, write-down of inventories will be made when the carrying amounts of inventories are lower than their estimated net realisable values. Due to changes in market conditions, actual saleability of goods may be different from estimation and profit or loss could be affected by differences in this estimation. The net carrying amount of inventories at 31 December 2020 was approximately RMB290,778,000 (2019: approximately RMB182,931,000).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

6. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance.

During the reporting period, the capital structure of the Group consist of debt which includes interest-bearing bank loans and equity attributable to owners of the Company, comprising issued share capital and reserves. The Directors review the capital structure on a regular basis. As part of this review, the Directors consider the cost of capital and the associated risks, and take appropriate actions to adjust the Group's capital structure. The Group's overall strategy remains unchanged from prior periods.

7. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise borrowings and cash and cash equivalents. The main purpose of these financial instruments is to raise funding for the Group's operations. The Group has various other financial assets and liabilities, such as trade receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are credit risk, liquidity risk, interest rate risk and foreign currency risk. The board reviews and agrees on policies for managing each of these risks and they are summarised below:

(a) Foreign currency risk

Foreign currency risk means the risk of fluctuations in the fair value or future cash flows of financial instruments which arise from changes in exchange rates.

The Group's businesses are mainly located in the Mainland China and are mainly transacted and settled in RMB, so the Group has minimal exposure to foreign currency risk.

The Group has minimal exposure to foreign currency risk as most of its business transactions, assets and liabilities are principally denominated in the functional currency of the Group. The Group currently does not have a foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Group will monitor its foreign currency exposure closely and will consider hedging significant foreign currency exposure should the need arise.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

7. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(b) Interest rate risk

The Group's exposure to interest rate risk relates primarily to the Group's interest-bearing loans. The interest rates and terms of repayment of interest-bearing loans are disclosed in note 31 to the consolidated financial statements.

At 31 December 2020, if interest rates at that date had been 100 basis points lower with all other variables held constant, consolidated loss after tax for the year would have been RMB89,000 (2019: RMB254,000) lower, arising mainly as a result of lower interest expense on bank loan. If interest rates had been 100 basis points higher, with all other variables held constant, consolidated loss after tax for the year would have been RMB89,000 (2019: RMB254,000) higher, arising mainly as a result of higher interest expense on bank loan and other borrowings.

(c) Credit risk

Credit risk means the risk of loss in respect of a financial instrument when the counterparty to the financial instrument cannot execute its obligations.

The Group only transacts with those third parties who are recognised as creditworthy. The Group's policy is to perform credit verification for all customers who have transactions with the Group. Further, credit limits, credit terms and sales methods are determined based on the credit ratings of customers.

For sales under credit terms, a sales contract shall stipulate the payment term and credit amounts. The payment date should not exceed the credit term, and the credit amount in aggregate should not exceed the credit limit.

In addition, the Group continuously monitors its trade receivable balance and insists that salespersons are responsible for cash collection, and the persons who approve sales contracts are accountable for the collection of receivables.

The Group's other financial assets include cash and cash equivalent, and other receivables. Substantial amounts of the Group's cash and cash equivalents are held in major reputable financial institutions located in the PRC and Hong Kong, which management believes are of high credit quality. The credit risk of the Group's other receivables arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments. The Group has no other financial assets which carry significant exposure to credit risk.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

7. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(c) Credit risk (Continued)

At the end of the reporting period, the Group had certain concentration of credit risk as approximately 30% (2019: approximately 24%) and approximately 58% (2019: approximately 61%) of the Group's trade receivables were due from the Group's largest customer and the five largest customers, respectively.

The Group considers whether there has been a significant increase in credit risk of financial assets on an ongoing basis throughout each reporting period by comparing the risk of a default occurring as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following information is used:

- internal credit rating;
- external credit rating (if available);
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations;
- significant changes in the value of the collateral or in the quality of guarantees or credit enhancements; and
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers.

A significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment. A default on a financial asset is when the counterparty fails to make contractual payments within 60 days of when they fall due.

Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group normally categorises a loan or receivable for write off when a debtor fails to make contractual payments greater than 360 days past due. Where loans or receivables have been written off, the Group, if practicable and economical, continues to engage in enforcement activity to attempt to recover the receivable due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

7. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(c) Credit risk (Continued)

The Group uses two categories for non-trade receivables which reflect their credit risk and how the loan loss provision is determined for each of the categories. In calculating the expected credit loss rates, the Group considers historical loss rates for each category and adjusts for forward looking data.

Category	Definition	Loss provision
Performing	Low risk of default and strong capacity to pay	12 month expected losses
Non-performing	Significant increase in credit risk	Lifetime expected losses

(d) Liquidity risk

The Group monitors its exposure to a shortage of funds by considering the maturity of both its financial liabilities and financial assets and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of interest-bearing bank loans and its own funding sources.

The Group has already obtained banking facilities from various commercial banks for its working capital and capital expenditure.

The Group's management monitors the working capital position to ensure that there is adequate liquidity to meet with all the financial obligations when they become due and to maximise the return of the Group's financial resources.

All the Group's financial liabilities as at the end of each reporting period is settled within one year or on demand.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

7. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

(e) Categories of financial instruments

	2020 RMB'000	2019 RMB'000
<i>Financial assets:</i>		
Financial assets at amortised cost		
Trade and bills receivables	283,596	326,194
Financial assets included in prepayments, deposits and other receivables	202,407	187,012
Pledged deposits	66,953	27,312
Cash and cash equivalents	113,159	99,535
	666,115	640,053
<i>Financial liabilities:</i>		
Financial liabilities at amortised cost		
Trade and bills payables	360,366	246,768
Financial liabilities included in other payables and accruals	66,806	59,379
Borrowings	780,600	777,205
	1,207,772	1,083,352

(f) Fair value

The carrying amounts of the Group's financial assets and financial liabilities as reflected in the consolidated statement of financial position approximate their respective fair values.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION

During the year ended 31 December 2020, the Group has two (2019: two) reportable segments which comprise of pipes business and trading business. The pipes business segment mainly involves the production of submerged-arc helical welded pipes (the “SAWH pipes”) and submerged-arc longitudinal welded pipe (the “SAWL pipes”) which are mainly used for the oil and infrastructure industry (the “Pipes Business”). The trading business mainly involves trading of rolled coils (the “Trading Business”). Management monitors the results of the Group’s operating segments separately for the purpose of making decisions about resource allocation and performance assessment.

Segment assets exclude deferred tax assets, pledged deposits, cash and cash equivalents and other unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities exclude borrowings, tax payable, deferred tax liabilities and other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

The inter-segment sales were based on agreed selling prices between the parties involved.

Segment results represent the profit earned by each segment without taking into account the allocation of interest income, finance costs, reversal of impairment loss on other receivables, impairment loss on non-current assets held for sale, loss/gain on disposal of subsidiaries, loss on deregistration of subsidiaries and central administration costs including directors’ fees, share-based payments, foreign currency exchange gains/losses, share of results of associates and items not directly related to the core business of the segments.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION (Continued)

Segment revenue and results

For the year ended 31 December 2020

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Segment revenue:				
Sales to external customers	855,219	1,208	–	856,427
Intersegment sales	–	20,844	(20,844)	–
Total revenue	855,219	22,052	(20,844)	856,427
Segment results	(125,939)	(12,908)		(138,847)
Interest income				1,261
Impairment loss on non-current assets held for sale				(195,672)
Reversal of impairment loss on other receivables				9,994
Unallocated expenses				(7,908)
Finance costs				(39,192)
Loss before tax				(370,364)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION (Continued)

Segment revenue and results (Continued)

For the year ended 31 December 2019

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Segment revenue:				
Sales to external customers	862,966	–	–	862,966
Intersegment sales	–	43,073	(43,073)	–
Total revenue	862,966	43,073	(43,073)	862,966
Segment results	(25,698)	(35,371)		(61,069)
Interest income				2,491
Gain on disposal of subsidiaries				10,333
Loss on deregistration of subsidiaries				(1,999)
Impairment loss on non-current assets held for sale				(24,468)
Reversal of impairment loss on other receivables				1,678
Unallocated expenses				(38,747)
Finance costs				(49,810)
Loss before tax				(161,591)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION (Continued)

Segment assets

As at 31 December 2020

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Segment assets	1,650,069	3,069	–	1,653,138
Unallocated assets				587,029
Total consolidated assets				2,240,167

As at 31 December 2019

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Segment assets	1,660,057	10,802	–	1,670,859
Unallocated assets				740,760
Total consolidated assets				2,411,619

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION (Continued)

Segment liabilities

As at 31 December 2020

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Segment liabilities	557,194	24,367	–	581,561
Unallocated liabilities				800,842
Total consolidated liabilities				1,382,403

As at 31 December 2019

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Segment liabilities	367,992	1,181	–	369,173
Unallocated liabilities				799,196
Total consolidated liabilities				1,168,369

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION (Continued)

Other segment information

2020

	Pipes Business RMB'000	Trading Business RMB'000	Unallocated RMB'000	Consolidated RMB'000
Share of profit of an associate	-	-	(4,936)	(4,936)
Write down of inventories	3,053	-	-	3,053
Reversal of allowance for trade receivables	(1,620)	-	-	(1,620)
Impairment loss on non-current assets held for sale	-	-	195,672	195,672
Loss on disposal of property, plant and equipment, net	508	-	-	508
Depreciation and amortisation	98,767	-	2	98,769
Investment in an associate	-	-	192,089	192,089
Capital expenditure	14,733	-	-	14,733

2019

	Pipes Business RMB'000	Trading Business RMB'000	Unallocated RMB'000	Consolidated RMB'000
Share of loss of associates	-	-	4,516	4,516
Write down of inventories	1,395	-	-	1,395
Allowance for trade receivables	17,283	-	-	17,283
Impairment loss on non-current assets held for sale	-	-	24,468	24,468
Gain on disposal of property, plant and equipment, net	(339)	-	-	(339)
Gain on disposal of subsidiaries	-	-	(10,333)	(10,333)
Depreciation and amortisation	115,067	26	6	115,099
Investment in an associate	-	-	187,153	187,153
Capital expenditure	9,524	-	-	9,524

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

8. OPERATING SEGMENT INFORMATION (Continued)

(a) Revenue from external customers

	For the year ended 31 December	
	2020 RMB'000	2019 RMB'000
Mainland China	856,427	853,420
Hong Kong	–	9,546
	856,427	862,966

In presenting the geographical information, revenue is based on the locations of the customers.

(b) Non-current assets

	As at 31 December	
	2020 RMB'000	2019 RMB'000
Mainland China	956,596	1,035,421
Hong Kong	241,630	256,198
	1,198,226	1,291,619

The non-current asset information above is based on the locations of assets and excludes deferred tax assets.

Information about major customers

Revenue from major customers, each of whom accounted for 10% or more of the total revenue is set out below:

Segment		2020 RMB'000	2019 RMB'000
Customer A	Pipes business	288,535	–
Customer B	Pipes business	*27,693	262,403

* Revenue from these customers did not exceed 10% of total revenue in the respective years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

9. REVENUE, OTHER INCOME AND GAINS

	2020 RMB'000	2019 RMB'000
Revenue		
Pipes business		
Sales of pipes	777,045	758,825
Rendering of services related to pipe business	78,174	104,141
Trading business	1,208	–
	856,427	862,966

Disaggregation of revenue from contracts with customers

2020

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Geographical markets				
Mainland China	855,219	22,052	(20,844)	856,427
Hong Kong	–	–	–	–
Total	855,219	22,052	(20,844)	856,427
Timing of revenue recognition				
At a point in time	855,219	22,052	(20,844)	856,427

2019

	Pipes Business RMB'000	Trading Business RMB'000	Eliminations RMB'000	Consolidated RMB'000
Geographical markets				
Mainland China	853,420	43,073	(43,073)	853,420
Hong Kong	9,546	–	–	9,546
Total	862,966	43,073	(43,073)	862,966
Timing of revenue recognition				
At a point in time	862,966	43,073	(43,073)	862,966

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

9. REVENUE, OTHER INCOME AND GAINS (Continued)

Sales of pipes and rendering of related services

The Group manufactures and sells SAWH pipes and SAWL pipes and provides anti-corrosion processing service to the customers. Sales are recognised when control of the products has transferred, being when the products are delivered to a customer, there is no unfulfilled obligation that could affect the customer's acceptance of the products and the customer has obtained legal titles to the products.

The products sold to customers are returnable to the Group within one month from delivery to the customers. Revenue from these sales is recognised based on the prices specified in the contracts, net of the estimated sales return. Accumulated experience is used to estimate and provide for the sales return, using the expected value method. A contract liability is recognised for the expected sales return payable to customers in relation to the sales made.

The Group's obligation to provide a refund for faulty products under the standard warranty terms is recognised as a provision.

Sales to customers are normally made with credit terms of 90 to 180 days. For new customers, deposits or cash on delivery may be required. Deposits received are recognised as a contract liability.

A receivable is recognised when the products are delivered to the customers as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

Trading business

The Group sells commodities to the customers. Sales are recognised when control of the commodities has transferred, being when the commodities are delivered to a customer, there is no unfulfilled obligation that could affect the customer's acceptance of the commodities and the customer has obtained legal titles to the commodities.

Sales to customers are normally made with credit terms of 90 to 180 days. For new customers, deposits or cash on delivery may be required. Deposits received are recognised as a contract liability.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

9. REVENUE, OTHER INCOME AND GAINS (Continued)

Trading business (Continued)

A receivable is recognised when the commodities are delivered to the customers as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

	2020 RMB'000	2019 RMB'000
Other income		
Interest income	1,261	2,491
Rental income	1,245	984
Others	5,507	3,418
	8,013	6,893
Other gains		
Gain on sales of materials	4,150	6,068
(Loss)/Gain on disposal of property, plant and equipment, net	(508)	339
Default income for breach of contract	10,100	–
Others	2,339	910
	16,081	7,317
	24,094	14,210

10. FINANCE COSTS

	2020 RMB'000	2019 RMB'000
Interest on borrowings	39,073	49,769
Interest on lease liabilities	119	41
	39,192	49,810

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

11. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

	2020 RMB'000	2019 RMB'000
Cost of inventories sold*	753,291	648,165
Cost of services	58,901	84,064
Employees benefits expenses (including directors' remuneration (note 12)):		
Wages, salaries and bonus	68,001	69,333
Performance related bonus	60	55
Pension scheme contributions	6,271	17,702
Welfare and other expenses	2,696	2,594
Equity-settled share option expense	343	1,680
	77,371	91,364
Depreciation of property, plant and equipment	93,893	108,602
Amortization of right-of-use assets	4,876	6,497
(Reversal of allowance)/Allowance for trade receivables	(1,620)	17,283
Reversal of impairment loss recognised on other receivables	(9,994)	(1,678)
Loss/(Gain) on disposal of property, plant and equipment, net	508	(339)
Gain on disposal of subsidiaries (Note 36(a))	-	(10,333)
Loss on deregistration of subsidiaries	-	1,999
Exchange gain, net	(121)	(711)
Auditors' remuneration	1,852	1,939

* Included in the cost of inventories sold is an amount of approximately RMB3,053,000 (2019: Write down of inventories of approximately RMB1,395,000) related to the write down of inventories for the year ended 31 December 2020.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

12. DIRECTORS' AND FIVE HIGHEST PAID INDIVIDUAL REMUNERATION

- (a) Directors' remuneration for the year, disclosed pursuant to the Listing Rules and the Hong Kong Companies Ordinance, is as follows:

For the year ended 31 December 2020						
	Fees RMB'000	Salaries, allowances and other benefits in kind RMB'000	Performance related bonus RMB'000	Social security contribution RMB'000	Equity-settled share option expense RMB'000	Total remuneration RMB'000
Executive Directors:						
Zhang Bizhuang	178	711	-	20	-	909
Han Aizhi	178	560	-	18	-	756
Song Xichen (i)	178	561	-	18	-	757
Wang Kunxian	178	580	-	18	-	776
Independent non-executive Directors:						
Chen Junzhu	267	-	-	-	-	267
Wu Geng	267	-	-	-	-	267
Qiao Jianmin	267	-	-	-	-	267
Non-executive Directors:						
Jiang Yong (ii)	267	-	-	-	-	267
Wei Jun (iii)	267	-	-	-	-	267
	2,047	2,412	-	74	-	4,533

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

12. DIRECTORS' AND FIVE HIGHEST PAID INDIVIDUAL REMUNERATION (Continued)

		For the year ended 31 December 2019					
		Fees	Salaries, allowances and other benefits in kind	Performance related bonus	Social security contribution	Equity-settled share option expense	Total remuneration
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Executive Directors:							
	Zhang Bizhuang	197	1,073	-	64	82	1,416
	Jiang Yong (ii)	197	923	-	-	18	1,138
	Han Aizhi	197	871	-	49	18	1,135
	Song Xichen	197	846	-	49	18	1,110
	Wang Kunxian	197	885	-	58	18	1,158
	Ji Rongdi, alias Jee Rongdee (iv)	20	230	-	9	18	277
Independent non-executive Directors:							
	Chen Junzhu	285	-	-	-	82	367
	Wu Geng	285	-	-	-	82	367
	Qiao Jianmin	285	-	-	-	82	367
Non-executive Directors:							
	Wei Jun (iii)	285	-	-	-	-	285
		2,145	4,828	-	229	418	7,620

Notes:

- (i) Mr. Song Xichen resigned on 10 March 2021.
- (ii) Mr. Jiang Yong was transferred to non-executive director and will cease to be the vice president from 1 January 2020 and resigned on 10 March 2021.
- (iii) Mr. Wei Jun was appointed as the non-executive director and chairman for a three-year term beginning on 29 January 2019.
- (iv) Mr. Ji Rongdi, alias Jee Rongdee resigned on 29 January 2019. His emoluments disclosed above included those for services rendered by him as the chairman and chief executive officer.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

12. DIRECTORS' AND FIVE HIGHEST PAID INDIVIDUAL REMUNERATION (Continued)

(b) Five Highest Paid Individuals' emoluments

The five highest paid individuals in the Group during the year included four (2019: five) directors whose emoluments are reflected in the analysis presented above. The emoluments of the remaining one (2019: nil) individuals are set out below:

	2020 RMB'000	2019 RMB'000
Basic salaries and allowances	584,201	–
Retirement benefit scheme contributions	2,765	–
	586,966	–

The emoluments fell within the following band:

	Number of individuals	
	2020	2019
Nil to HK\$1,000,000	1	–

No emoluments have been paid by the Group to the Directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office during the two years ended 31 December 2020 and 2019.

13. INCOME TAX EXPENSE

	2020 RMB'000	2019 RMB'000
Current – PRC Enterprise Income Tax (“EIT”)		
– Charge for the year	142	357
Deferred tax (note 21)	1,814	9,987
Income tax expense	1,956	10,344

Hong Kong profits tax is calculated at 16.5% (2019: 16.5%) of the estimated assessable profits for the year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

13. INCOME TAX EXPENSE (Continued)

The statutory tax rate of China Petro Equipment Holdings Pte Ltd., a subsidiary of the Company incorporated in the Republic of Singapore, was 17% for both years.

Under the Law of the PRC on Enterprise Income Tax (the “EIT Law”) and Implementation Regulation of the EIT Law, the tax rate of subsidiaries of the Company in the PRC is 25% for both years.

A reconciliation of the income tax expense applicable to loss before tax at the statutory rates for the jurisdictions in which the Group’s principal operations are domiciled to the income tax expense at the Group’s effective income tax rates, and a reconciliation of the applicable rates to the effective tax rates, are as follows:

	2020 RMB'000	2019 RMB'000
Loss before tax	(370,364)	(161,591)
Tax at the applicable tax rate of companies within the Group of 25% (2019: 25%)	(92,591)	(40,398)
Expenses not deductible for tax	51,134	20,727
Income not taxable for tax	(3,261)	(3,727)
Tax loss not recognised	47,853	24,783
Effect of different tax rates of subsidiaries	55	188
Tax effect of (gain)/losses attributable to associates	(1,234)	1,129
Tax losses previously recognised and reversed	–	7,642
Tax at the Group’s effective rate	1,956	10,344

Notes:

At the end of the reporting period the Group has unused tax losses of approximately RMB869,941,000 (2019: approximately RMB723,649,000) available for offset against future profits. No deferred tax asset has been recognised of such losses (2019: no tax loss was recognised as deferred tax asset) due to the unpredictability of future profit streams. Remaining unused tax loss will be expired from 2021 to 2025.

Pursuant to the EIT Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in the PRC. The requirement is effective from 1 January 2008 and applied to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between the PRC and the jurisdiction of the foreign investors. The applicable tax rate for the Group is 10% and therefore the Group is liable to 10% withholding tax on dividends distributed by subsidiaries in the PRC in respect of earnings generated from 1 January 2008 and afterwards.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

14. LOSS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

(a) Basic loss per share

The calculation of basic loss per share attributable to owners of the Company is based on the loss for the year attributable to owners of the Company of approximately RMB325,392,000 (2019: approximately RMB138,573,000) and the weighted average number of 3,274,365,600 (2019: 3,274,365,600) ordinary shares in issue during the year.

(b) Diluted loss per share

No adjustment has been made to the basic loss per share amounts presented for the years ended 31 December 2020 and 2019 in respect of a dilution as there was no dilutive potential ordinary shares for the Company's outstanding options.

15. DIVIDEND

The Board of Directors has resolved not to declare a final dividend for the year ended 31 December 2020 (2019: Nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

16. PROPERTY, PLANT AND EQUIPMENT

31 December 2020

	Buildings RMB'000	Plant and machinery RMB'000	Motor vehicles RMB'000	Electronic equipment and others RMB'000	Construction in progress RMB'000	Total RMB'000
COST:						
At 1 January 2020	467,724	990,316	10,953	14,707	19,574	1,503,274
Additions	752	2,745	668	391	10,177	14,733
Transfers	662	2,907	-	178	(3,747)	-
Disposals	-	(7,041)	(681)	(120)	-	(7,842)
At 31 December 2020	469,138	988,927	10,940	15,156	26,004	1,510,165
ACCUMULATED DEPRECIATION AND IMPAIRMENT:						
At 1 January 2020	130,096	701,595	9,965	12,798	-	854,454
Provided during the year	17,720	75,112	319	742	-	93,893
Disposals	-	(6,282)	(661)	(115)	-	(7,058)
At 31 December 2020	147,816	770,425	9,623	13,425	-	941,289
CARRYING AMOUNTS:						
At 31 December 2020	321,322	218,502	1,317	1,731	26,004	568,876

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

16. PROPERTY, PLANT AND EQUIPMENT (Continued)

31 December 2019

	Buildings RMB'000	Plant and machinery RMB'000	Motor vehicles RMB'000	Electronic equipment and others RMB'000	Construction in progress RMB'000	Total RMB'000
COST:						
At 1 January 2019	467,446	990,939	14,337	14,974	12,219	1,499,915
Additions	278	1,549	288	54	7,355	9,524
Disposals	-	(2,172)	(2,274)	(179)	-	(4,625)
Disposals of subsidiaries	-	-	(1,398)	(137)	-	(1,535)
Deregistration of subsidiaries	-	-	-	(5)	-	(5)
At 31 December 2019	467,724	990,316	10,953	14,707	19,574	1,503,274
ACCUMULATED DEPRECIATION AND IMPAIRMENT:						
At 1 January 2019	109,828	616,406	13,077	11,799	-	751,110
Provided during the year	20,268	86,680	365	1,289	-	108,602
Disposals	-	(1,491)	(2,177)	(156)	-	(3,824)
Disposals of subsidiaries	-	-	(1,300)	(131)	-	(1,431)
Deregistration of subsidiaries	-	-	-	(3)	-	(3)
At 31 December 2019	130,096	701,595	9,965	12,798	-	854,454
CARRYING AMOUNTS:						
At 31 December 2019	337,628	288,721	988	1,909	19,574	648,820

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

16. PROPERTY, PLANT AND EQUIPMENT (Continued)

As at 31 December 2020, the Group was in the process of applying for the title certificates of buildings with an aggregate net book value of approximately RMB6,975,000 (2019: approximately RMB7,592,000). The directors of the Company are of the view that the Group is entitled to lawfully and validly occupy and use the abovementioned buildings in due course, and therefore the aforesaid matter did not have any significant impact on the Group's financial position as at 31 December 2020.

The Group carried out reviews of the recoverable amount of certain property, plant and equipment in 2020 based on value-in-use calculations. Accordingly, no impairment loss is recognised during the year.

The Group carried out reviews of the recoverable amount of certain property, plant and equipment and right-of-use assets in 2020 and 2019, having regard to its ongoing growth and the market conditions of the Group's products. No impairment loss has been recognised in profit or loss for the property, plant and equipment which has an aggregate carrying amounts at the end of the reporting period of approximately RMB43,724,000 (2019: approximately RMB48,510,000). The recoverable amount of relevant assets has been determined on the basis of their fair value less costs of disposal measured by reference to market evidence of recent transactions for similar plant and machinery (level 2 fair value measurements) and depreciated replacement cost for buildings (level 3 fair value measurements) by Shandong Zhuoyue Quancheng Land Property Evaluation Co., Ltd.# (山東卓越全程土地房地產評估有限公司) and Xinjiang Huaguang Wanxiang Assets Evaluation Co., Ltd.# (新疆華光萬象資產評估有限公司), an independent firm of professional valuers.

The English names are for identification only

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

17. SUBSIDIARIES

Particulars of the Company's major subsidiaries at 31 December 2020 are set out below:

Company name	Place of incorporation/ registration and operation	Nominal value of issued and paid-up share/registered paid-up capital	Percentage of equity interests attributable to the Company	Principal activities
Directly held:				
Shengli (BVI) Ltd. ("Shengli BVI")	The British Virgin Islands (the "BVI")	USD1	100%	Investment holding
Siu Thai Holdings Limited ("Siu Thai")	The BVI	USD1	100%	Investment holding
Gold Apple Holdings Limited	The BVI	USD1	100%	Investment holding
Indirectly held:				
China Petro Equipment Holdings Pte. Ltd.	Republic of Singapore	SGD2	100%	Investment holding
Bayston Investments Limited	The BVI	RMB6,140	100%	Investment holding
Shandong Shengli Steel Pipe [#] (山東勝利鋼管有限公司) (Note i)	The PRC	RMB1,153,790,300	100%	Manufacturing, processing and sale of submerged-arc helical welded pipes (the "SAWH") pipelines and provision of anti-corrosion service for oil and gas pipelines and other construction and manufacturing applications and trading of commodity
Xinjiang Shengli Steel Pipe Co., Ltd. ("Xinjiang Shengli Steel Pipe") [#] (新疆勝利鋼管有限公司) (Note iii)	The PRC	RMB180,000,000	56.43%	Manufacturing and selling of SAWH pipelines and provision of anti-corrosion service for oil and gas pipelines and other construction and manufacturing applications
Hunan Shengli Xianggang Steel Pipe Co., Ltd. ("Hunan Shengli Steel Pipe") [#] (湖南勝利湘鋼管有限公司) (Note iv)	The PRC	RMB464,000,000	56.90%	Manufacturing, processing and sale of submerged-arc longitudinal welded pipes (the "SAWL") and SAWH pipelines and provision of anti-corrosion service for oil and gas pipelines and other construction and manufacturing applications and trading of commodity
Shanghai Shengguan New Energy Technology Co., Ltd. ("Shanghai Shengguan") [#] (上海勝管新能源科技有限公司) (Note ii)	The PRC	RMB50,000,000	100%	New energy technical development and trading of environmental energy equipment, fuel oil and chemical products commodity
Shengli Steel Pipe Co., Ltd. [#] (勝利鋼管有限公司) (Note i)	The PRC	RMB79,898,000	100%	Anti-corrosion technical service and rental service
Zhejiang Shengguan Industrial Co., Ltd. [#] (浙江勝管實業有限公司) (Note ii)	The PRC	RMB406,000,000	100%	Trading of commodity
Rizhao Shun Yu Industrial Co., Ltd. [#] (日照順裕工貿有限公司) (Note ii)	The PRC	RMB1,942,500	100%	Manufacturing, processing and sale of SAWL and SAWH pipelines

[#] The English names are for identification only

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

17. SUBSIDIARIES (Continued)

Notes:

- (i) The subsidiary is a wholly foreign-owned enterprise incorporated in the PRC
- (ii) The subsidiary is a wholly owned domestic limited company incorporated in the PRC
- (iii) The subsidiary is a non-wholly owned domestic limited company incorporated in the PRC
- (iv) The subsidiary is a non-wholly foreign-owned enterprise incorporated in the PRC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

17. SUBSIDIARIES (Continued)

The following table shows information of subsidiaries that have non-controlling interests (“NCI”) material to the Group. The summarised financial information represents amounts before inter-company eliminations.

Name	Xinjiang Shengli Steel Pipe		Hunan Shengli Steel Pipe	
	2020	2019	2020	2019
Principal place of business/country of incorporation	PRC/PRC		PRC/PRC	
% of ownership interests/voting rights held by NCI	43.57%	43.57%	43.10%	43.10%
	RMB'000	RMB'000	RMB'000	RMB'000
As at 31 December:				
Non-current assets	46,354	52,794	332,042	373,863
Current assets	11,479	11,484	473,318	374,838
Non-current liabilities	(3,046)	(3,900)	(1,328)	(2,057)
Current liabilities	(25,621)	(23,675)	(796,020)	(637,368)
Net assets	29,166	36,703	8,012	109,276
Accumulated NCI	12,709	15,992	3,453	47,098
For the year ended 31 December:				
Revenue	–	–	414,540	536,796
Loss for the year	(7,537)	(8,990)	(101,264)	(68,317)
Total comprehensive loss	(7,537)	(8,990)	(101,264)	(68,317)
Loss allocated to NCI	(3,283)	(3,917)	(43,645)	(29,445)
Dividends paid to NCI	–	–	–	–
Net cash (used in)/generated from operating activities	(1,076)	(1,495)	(29,255)	10,717
Net cash generated from/(used in) investing activities	–	212	(5,423)	(18,917)
Net cash generated from financing activities	1,068	1,278	46,965	11,891
Net (decrease)/increase in cash and cash equivalents	(8)	(5)	12,287	3,691

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

17. SUBSIDIARIES (Continued)

As at 31 December 2020, the bank and cash balances of these subsidiaries in the PRC denominated in RMB amounted to approximately RMB30,669,000 (2019: approximately RMB18,390,000). Conversion of RMB into foreign currencies is subject to the PRC's Foreign Exchange Control Regulations.

18. DEPOSITS PAID FOR ACQUISITION OF INVESTMENTS

	2020 RMB'000	2019 RMB'000
Deposits paid for proposed acquisition of the allotted and issued share capital of:		
– Blossom Time Group Limited (note)	203,040	216,549

Note:

The amount represented deposits paid for proposed acquisition of 56% of the allotted and issued share capital of Blossom Time Group Limited, a company established in the BVI. The principal activities of its subsidiaries are mainly engaged in investments and minerals business. As at the end of the reporting period and up to the date of this report, the share transfer is still subject to the fulfilment or waiver of certain conditions.

Pursuant to the Company's announcement dated 28 September 2018, a wholly owned subsidiary of the Company (the "Transferee") and the shareholder of Blossom Time Group Limited (the "Transferor") entered into the sixth supplemental agreement (the "Sixth Supplemental Agreement") to the share transfer agreement, pursuant to which the parties agreed to use their best effort to negotiate future cooperation methods and solutions to proceed further in their cooperation. If any of the closing conditions have not been fulfilled due to the Transferor's failure to perform its obligations under the share transfer agreement, the Transferor shall refund to the Transferee all the payment in relation to the consideration that had been made by the Transferee (with interest of 3% per annum) at a time and in the manner to be agreed between the parties.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

19. INVESTMENT IN AN ASSOCIATE

	2020 RMB'000	2019 RMB'000
Unlisted investments in the PRC:		
Share of net assets	192,089	187,153

Particulars of the associate of the Group are as follows:

Company name	Place of incorporation/ operations	Registered paid-up capital	Percentage of equity interests attributable to the Group as at 31 December		Principal activities
			2020	2019	
Xinfeng Energy Enterprise Group Co., Ltd.# ("Xinfeng Energy") (新鋒能源集團有限公司) (formerly known as Shanghai Xinfeng Enterprise Group Co., Ltd.# (上海新鋒企業集團有限公司))	The PRC/The PRC	RMB820,000,000	31.88%	31.88%	Designing and construction of wind farms

The English name is for identification only

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

19. INVESTMENT IN AN ASSOCIATE (Continued)

The following table shows information of the associates that is material to the Group. The associates are accounted for in the consolidated financial statements using the equity method. The summarised financial information presented is based on the IFRS financial statements of the associates.

	Xinfeng Energy 2020	Xinfeng Energy 2019
Principal place of business/country of incorporation	PRC/PRC	PRC/PRC
Principal activities	Designing and construction of wind farms	Designing and construction of wind farms
% of ownership interests/voting rights held by the Group as at 31 December	31.88%/31.88%	31.88%/31.88%
	RMB'000	RMB'000
As at 31 December:		
Non-current assets	268,909	341,028
Current assets	997,497	1,172,174
Current liabilities	(491,744)	(622,695)
Non-current liabilities	(172,124)	(303,451)
Net assets	602,538	587,056
Group's share of net assets	192,089	187,153
For the year ended 31 December:		
Revenue	61,790	248,097
Profit/(Loss) for the year	15,482	(9,289)
Other comprehensive income	-	-
Total comprehensive income/(loss) for the year	15,482	(9,289)
Dividends received from the associate	-	-

As at 31 December 2020, the bank and cash balances of the Group's associates in the PRC denominated in RMB amounted to approximately RMB14,224,000 (2019: amounted to approximately RMB3,233,000). Conversion of RMB into foreign currencies is subject to the PRC's Foreign Exchange Control Regulations.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

20. LEASES AND RIGHT-OF-USE ASSETS

Disclosures of lease-related items:

At 31 December:	2020 RMB'000	2019 RMB'000
Right-of-use assets		
Land use rights	231,911	235,630
Land and buildings	2,310	3,467
	234,221	239,097
Lease commitments of short-term leases	36	–
The maturity analysis, based on undiscounted cash flows, of the Group's lease liabilities is as follows:		
Less than 1 year	1,129	1,303
Between 1 and 2 years	1,129	2,397
	2,258	3,700
Depreciation charge of right-of-use assets		
Land use rights	3,659	5,072
Land and buildings	1,217	1,425
	4,876	6,497
Lease interests	119	41
Total cash outflow for leases	1,440	1,513
Addition to the right-of-use assets	–	3,367

The Group leases various land use rights and land and buildings. Lease agreements for land use rights and land and buildings are typically made for fixed periods of 50 years and 2 to 3 years respectively. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants and the leased assets may not be used as security for borrowing purposes.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

20. LEASES AND RIGHT-OF-USE ASSETS (Continued)

As at 31 December 2020, the Group was in the process of applying for the title certificates of certain land acquired by the Group with an aggregate carrying amount of approximately RMB9,415,000 (2019: approximately RMB9,650,000). The directors of the Company are of the view that the Group is entitled to lawfully and validly occupy and use the above-mentioned land in due course, and therefore the aforesaid matter did not have any significant impact on the Group's financial position as at 31 December 2020.

21. DEFERRED TAX ASSETS AND DEFERRED TAX LIABILITIES

The movements in deferred tax assets and deferred tax liabilities during the year are as follows:

	2020 RMB'000	2019 RMB'000
Deferred tax assets		
As at 1 January	6,192	16,196
Deferred tax charged to the consolidated profit or loss during the year (note 13)	(1,831)	(10,004)
Gross deferred tax assets as at 31 December	4,361	6,192
Deferred tax liabilities		
As at 1 January	309	326
Deferred tax credited to the consolidated profit or loss during the year (note 13)	(17)	(17)
Gross deferred tax liabilities as at 31 December	292	309
Net deferred tax assets as at 31 December	4,069	5,883

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

21. DEFERRED TAX ASSETS AND DEFERRED TAX LIABILITIES (Continued)

The components of the Group's deferred tax assets and liabilities are as follows:

	2020 RMB'000	2019 RMB'000
Deferred tax assets		
Government grants received but not yet recognised as income	976	1,189
Excess of carrying value over fair value of identifiable assets and liabilities in acquisition of subsidiaries	373	560
Impairment loss recognised on property, plant and equipment	3,012	4,443
Gross deferred tax assets	4,361	6,192
Deferred tax liabilities		
Excess of fair value of identifiable assets and liabilities over carrying value in acquisition of subsidiaries	292	309
Gross deferred tax liabilities	292	309
Net deferred tax asset	4,069	5,883

22. INVENTORIES

	2020 RMB'000	2019 RMB'000
Raw materials	122,421	96,130
Work in progress	18,581	7,275
Finished and semi-finished goods	149,776	79,526
	290,778	182,931

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

23. TRADE AND BILLS RECEIVABLES

	2020 RMB'000	2019 RMB'000
Trade receivables	265,344	341,365
Less: allowance for impairment of trade receivables	(2,647)	(20,061)
	262,697	321,304
Bills receivables	20,899	4,890
	283,596	326,194

The Group's trading terms with its customers are mainly on credit generally ranging from 90 to 180 days. All bills receivables are due within 90 to 180 days.

An aged analysis of the trade receivables at the end of the reporting period, based on the invoice date and net of allowances, is as follows:

	2020 RMB'000	2019 RMB'000
Within 3 months	170,274	148,569
3 to 6 months	43,657	28,706
6 months to 1 year	14,303	48,045
1 to 2 years	28,445	72,700
Over 2 years	6,018	23,284
	262,697	321,304

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

23. TRADE AND BILLS RECEIVABLES (Continued)

Reconciliation of allowance for trade receivables:

	2020 RMB'000	2019 RMB'000
Balance at beginning of the year	20,061	122,979
(Reversal of allowance)/Allowance for trade receivables	(1,620)	17,283
Written off	(15,794)	–
Disposal of subsidiaries	–	(120,216)
Exchange differences	–	15
Balance at end of year	2,647	20,061

The Group applies the simplified approach under IFRS 9 “Financial Instruments” to provide for expected credit losses using the lifetime expected loss provision for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected credit losses also incorporate forward looking information.

	Current RMB'000	Within 1 year past due RMB'000	1 to 2 years past due RMB'000	Over 2 years past due RMB'000	Total RMB'000
At 31 December 2020					
Weighted average expected loss rate	0%	1%	4%	32%	1%
Receivable amount (RMB'000)	205,457	47,309	10,122	2,456	265,344
Loss allowance (RMB'000)	(802)	(674)	(388)	(783)	(2,647)
At 31 December 2019					
Weighted average expected loss rate	0%	0%	18%	27%	6%
Receivable amount (RMB'000)	178,429	51,593	107,623	3,720	341,365
Loss allowance (RMB'000)	–	(183)	(18,879)	(999)	(20,061)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

24. CONTRACT ASSETS AND LIABILITIES

Disclosures of revenue-related items:

	As at 31 December 2020 RMB'000	As at 31 December 2019 RMB'000	As at 1 January 2019 RMB'000
Total contract assets – Pipe business	27,499	48,426	91,492
Total contract liabilities – Pipe business	(150,151)	(53,553)	(19,957)
Total contract receivables (included in trade receivables)	262,697	321,304	375,263
Transaction prices allocated to performance obligations unsatisfied at the end of year and expected to be recognised as revenue in:			
– 2020	–	612,290	
– 2021	706,241	–	
	706,241	612,290	
Year ended 31 December	2020 RMB'000		2019 RMB'000
Revenue recognised in the year that was included in contract liabilities at beginning of year	25,738		2,520

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

24. CONTRACT ASSETS AND LIABILITIES (Continued)

Significant changes in contract assets and contract liabilities during the year:

	2020 Contract assets RMB'000	2020 Contract liabilities RMB'000	2019 Contract assets RMB'000	2019 Contract liabilities RMB'000
Increase due to operations in the year	28,657	(209,699)	25,773	(48,194)
Transfer of contract assets to receivables	(49,584)	–	(68,839)	–
Transfer of contract liabilities to revenue	–	113,101	–	14,598
Decrease due to purchase return	–	–	–	–

A contract asset represents the Group's right to consideration in exchange for products or services that the Group has transferred to a customer.

A contract liability represents the Group's obligation to transfer products or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

In respect of Pipe Business at the end of the reporting period, quality guarantee deposit expected to be recovered after more than twelve months included in contract assets is approximately RMB27,499,000 (2019: approximately RMB48,426,000).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

25. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

Details of the prepayments, deposits and other receivables are as follows:

	2020 RMB'000	2019 RMB'000
Advances to entities (note a)	18,700	18,700
Advances to suppliers (note b)	82,410	83,828
Advances to shareholders of an entity (note c)	–	6,400
Loan to employees (note d)	–	231
Other tax receivables (note e)	40,233	29,527
Prepayment	1,872	1,094
Tender deposits to customers	6,755	11,777
Deposit for legal proceeding (note f)	51,700	51,700
Others	49,597	26,153
	251,267	229,410

Notes:

- (a) As at 31 December 2020, included in the advances to entities is a loan of approximately RMB18,700,000 (2019: approximately RMB18,700,000) which was unsecured.
- (b) The advances are paid to suppliers to secure the supply of raw materials and sub-contracting services as at the end of the reporting period. The advances are interest-free and refundable within 1 year.
- (c) The advances is a loan of RMB30,000,000 which is secured by 20% of the equity interest in an entity, bears an interest rate of 4.35% per annum and repayable on demand. An impairment loss recognised on advances to shareholders of an entity of approximately RMB5,600,000 has been recognised during the year ended 31 December 2018. The entity settled RMB18,000,000 and RMB12,000,000 separately during the year ended 31 December 2019 and 31 December 2020.
- (d) Loan to employees are unsecured, bear interest rate of 6% (2019: 6%) per annum and have no fixed repayment term.
- (e) The Group's other tax receivables mainly represent value-added tax receivable.
- (f) As at 31 December 2020, it is a deposit of approximately RMB51,700,000 for the legal proceeding with an independent third party. According to the court result, the deposit will be repaid during the year 2021. No provision for impairment is necessary in respect of this balance at this stage.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

26. CASH AND CASH EQUIVALENTS AND PLEDGED DEPOSITS

	2020 RMB'000	2019 RMB'000
Cash and bank balances	180,112	126,847
Less: Pledged deposits	(66,953)	(27,312)
	113,159	99,535
Cash and cash equivalents and pledged deposits denominated in RMB	177,791	119,149

The RMB is not freely convertible into other currencies, however, under the PRC's Foreign Exchange Control Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term time deposits are made for varying periods of between seven days and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short-term time deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

27. NON-CURRENT ASSETS HELD FOR SALE

	2020 RMB'000	2019 RMB'000
The major classes of assets classified as held for sale at 31 December 2020 and 2019 are as follows:		
Investment in an associate		
– Shanghai Guoxin Industrial Co., Ltd.	4,328	200,000

Pursuant to an agreement (the “Sale and Purchase Agreement”) dated 15 August 2019 entered into between a subsidiary of the Company and an independent third party (the “Purchaser”), the Group will dispose of 45% equity interests in an associate, Shanghai Guoxin Industrial Co., Ltd.* (上海國心實業有限公司) for a total cash consideration of RMB200,000,000 (the “Disposal”). The associate has been reclassified as a non-current assets held for sale during the year ended 31 December 2019. Due to the adverse effects of the outbreak of COVID-19 on the economy and the corresponding impact on the Purchaser’s business during the year ended 31 December 2020, the Purchaser cannot proceed with the transaction with the Group. The Sale and Purchase Agreement was terminated and the sum of RMB10.1 million deposits received was forfeited by the Group and recognized as other income during the year ended 31 December 2020.

After the Disposal is terminated, considering the deteriorating operating results and the outlook for the business of the associate under the influence of COVID-19 pandemic and the US-China trade dispute, the Group intends to dispose of the 45% equity interests in the associate by way of a public tender process to be carried out via Southern United Assets and Equity Exchange* (南方聯合產權交易中心). As at the date of this report, no successful bidder has been identified and a review on the net carrying amount of the net assets of the associate has since been conducted at the request of the Company. An impairment loss has been recognised based on the result of such review. The Company is currently taking steps to explore avenues to divest its investment in the the associate, and is seeking advice from professional advisors for possible options.

* The English name is for identification only

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

28. TRADE AND BILLS PAYABLES

	2020 RMB'000	2019 RMB'000
Trade payables	237,153	246,568
Bills payables	123,213	200
	360,366	246,768

An aged analysis of the trade payables at the end of the reporting period, based on the invoice date, is as follows:

	2020 RMB'000	2019 RMB'000
Within 3 months	228,296	206,763
3 to 6 months	1,711	12,896
6 months to 1 year	2,572	17,993
1 to 2 years	3,110	7,192
Over 2 years	1,464	1,724
	237,153	246,568

The trade payables are non-interest bearing. The payment terms with suppliers are normally on credit ranging from 90 to 180 days from the time when goods are received from suppliers.

29. OTHER PAYABLES AND ACCRUALS

	2020 RMB'000	2019 RMB'000
Payable on acquisition of property, plant and equipment	20,904	34,125
Security deposits received from employees	670	670
Interest payable on other borrowings	-	3,212
Other tax payables	769	4,835
Others	45,232	21,372
	67,575	64,214

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

30. LEASE LIABILITIES

	Lease payments		Present value of lease payments	
	2020 RMB'000	2019 RMB'000	2020 RMB'000	2019 RMB'000
Within one year	1,129	1,303	1,052	1,184
In the second to fifth years, inclusive	1,129	2,397	1,101	2,287
	2,258	3,700	2,153	3,471
Less: Future finance charges	(105)	(229)		
Present value of lease liabilities	2,153	3,471		
Less: Amount due for settlement within 12 months (shown under current liabilities)			(1,052)	(1,184)
Amount due for settlement after 12 months			1,101	2,287

At 31 December 2020, the average effective borrowing rate was 4.5675% (2019: 4.5675%). Interest rates are fixed at the contract dates and thus expose the Group to fair value interest rate risk.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

31. BORROWINGS

		2020			2019		
	Notes	Effective interest rate (%)	Maturity (year)	RMB'000	Effective interest rate (%)	Maturity (year)	RMB'000
Bank loans – Secured	(a)	4.57%-4.79%	2021	124,000	4.56%-5.49%	2020	127,000
Bank loans – Secured and guaranteed	(b)	4.35%-5.22%	2021	558,600	4.79%-5.22%	2020	558,600
Bank loans – Guaranteed	(c)	4.35%-5.22%	2021	98,000	5.65%	2020	30,000
Other loans – Unsecured	(d)			-	10.00%	2020	61,605
				780,600			777,205
The borrowings are repayable as follows:				RMB'000			RMB'000
On demand or within one year				780,600			777,205

Notes:

- (a) The Group's bank loans were secured by pledge of certain of the Group's properties, plant and equipment amounting to approximately RMB84,023,000 (2019: approximately RMB88,512,000) and right-of-use assets amounting to approximately RMB72,518,000 (2019: approximately RMB76,900,000).
- (b) The Group's bank loans were secured by pledge of certain of the Group's properties, plant and equipment amounting to approximately RMB322,935,000 (2019: approximately RMB374,343,000), right-of-use assets amounting to approximately RMB41,789,000 (2019: approximately RMB42,634,000) and an amount of approximately RMB155,160,000 (2019: approximately RMB155,160,000) out of bank loans of approximately RMB558,600,000 (2019: approximately RMB558,600,000) were guaranteed by a non-controlling shareholder of a subsidiary.
- (c) The Group's bank loans of approximately RMB42,238,000 (2019: approximately RMB12,930,000) out of bank loans of approximately RMB98,000,000 (2019: approximately RMB30,000,000) were guaranteed by a non-controlling shareholder of a subsidiary.
- (d) The loan refers to advance from Directors and employees of approximately RMB61,605,000 in 2019 which is unsecured, bears an interest rate of 10% per annum and repayable within one year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

32. DEFERRED INCOME

	2020 RMB'000	2019 RMB'000
Government grants:		
As at 1 January	7,541	9,124
Recognised as other income during the year	(1,583)	(1,583)
As at 31 December	5,958	7,541
Less: Current portion	(1,583)	(1,583)
Non-current portion	4,375	5,958

In August 2011, Xinjiang Shengli received a government grant of RMB12,330,000 in relation to land use right. Such government grant is recognised as income in equal amounts over the expected useful life of the land use right.

During the year ended 31 December 2018, Hunan Shengli Steel Pipe recognised a government grant of RMB4,673,000 in relation to mechanical testing laboratory for steel pipes. Such government grant is recognised as income in equal amounts over the expected useful life of the plant and machineries.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

33. SHARE CAPITAL

Ordinary shares of HK\$0.1 each	Number of shares	HK\$'000	
Authorised:			
At 31 December 2020 and 2019	5,000,000,000	500,000	
	Number of shares in issue	Issued capital HK\$'000	Issued capital RMB'000
At 1 January 2019, 31 December 2019, 1 January 2020 and at 31 December 2020	3,274,365,600	327,437	283,911

34. RESERVES

(a) Statutory surplus reserve

As stipulated by the relevant law and regulations for foreign investment enterprises in the PRC, the Company's PRC subsidiaries are required to maintain a statutory surplus reserve which is non-distributable. Appropriation to such reserve is made out of net profit after tax expenses as shown in the statutory financial statements of the relevant PRC subsidiaries and after making up prior year cumulative losses. The amounts and allocation basis are decided by the Board of Directors of the respective subsidiaries annually. The statutory surplus reserve can be applied in conversion into issued capital by means of capitalisation issue.

(b) Share options reserve

Share option reserve represents the reserve arising from the share option scheme for eligible employees of the Group.

(c) Other reserve

Other reserve represents the reserve arising from Group reorganisation.

Group

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of profit or loss and other comprehensive income and the consolidated statement of changes in equity.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

34. RESERVES (Continued)

Company

The amounts of the Company's reserves and the movements therein for the year ended 31 December 2020 are as follows:

	Share premium RMB'000	Share option reserve RMB'000	Accumulated losses RMB'000	Total RMB'000
At 1 January 2019	1,230,445	77,513	(224,253)	1,083,705
Share-based payment	–	1,680	–	1,680
Total comprehensive loss for the year	–	–	(247,780)	(247,780)
Lapsed share options	–	(2,742)	2,742	–
At 31 December 2019 and 1 January 2020	1,230,445	76,451	(469,291)	837,605
Share-based payment	–	343	–	343
Total comprehensive loss for the year	–	–	(378,224)	(378,224)
Lapsed share options	–	(38,221)	38,221	–
At 31 December 2020	1,230,445	38,573	(809,294)	459,724

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS

The Company operates share option schemes for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operation. Details of the share options outstanding as at the end of the reporting period are as follows:

	Notes	2020	2019
Granted on 10 February 2010	(a)	–	21,900,000
Granted on 3 January 2012	(b)	18,540,000	20,550,000
Granted on 23 September 2014	(c)	–	68,220,000
Granted on 28 January 2015	(d)	52,650,000	55,950,000
Granted on 26 April 2016	(e)	44,400,000	51,000,000
Granted on 11 October 2016	(f)	102,000,000	106,800,000
Granted on 22 June 2020	(g)	75,300,000	–
		292,890,000	324,420,000

	2020		2019	
	Number of share options	Weighted average exercise price HK\$	Number of share options	Weighted average exercise price HK\$
Outstanding at the beginning of the year	324,420,000	0.56	346,260,000	0.55
Granted during the year	77,100,000	0.10	–	–
Lapsed during the year	(108,630,000)	0.79	(21,840,000)	0.45
Outstanding at the end of the year	292,890,000	0.35	324,420,000	0.56

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes:

- (a) Pursuant to the Company's announcement on 10 February 2010, the Company granted to eligible participants a total of 24,000,000 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$2.03 per share.

The share options granted has a 10-year exercisable period and are vesting as follows:

Vesting date	Percentage of share options to vest
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 10 February 2010, being the date of grant, was HK\$1.98 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$29,100,000.

The following assumptions were used to calculate the fair values of share options granted on 10 February 2010:

Grant date share price (per share)	HK\$1.98
Exercise price (per share)	HK\$2.03
Contractual life	10 years
Expected volatility (%)	67.0%
Dividend yield (%)	0.00%
Risk-free interest rate (%)	2.87%

1,500,000, 300,000, 300,000 and remaining 21,900,000 share options out of the total 24,000,000 share options granted on 10 February 2010 were lapsed separately during the year ended 31 December 2011, 2017, 2019 and 2020 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

- (b) Pursuant to the Company's announcement on 3 January 2012, the Company granted to eligible participants a total of 24,000,000 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$0.80 per share.

The share options granted has a 10-year exercisable period and are vesting as follows:

Vesting date	Percentage of share options to vest
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 3 January 2012, being the date of grant, was HK\$0.80 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$8,208,000.

The following assumptions were used to calculate the fair values of share options granted on 3 January 2012:

Grant date share price (per share)	HK\$0.80
Exercise price (per share)	HK\$0.80
Contractual life	10 years
Expected volatility (%)	57.5%
Dividend yield (%)	1.33%
Risk-free interest rate (%)	1.45%

1,260,000, 300,000, 300,000, 600,000, 420,000, 570,000 and 2,010,000 share options out of the total 24,000,000 share options granted on 3 January 2012 were lapsed during the year ended 31 December 2013, 2014, 2015, 2016, 2017, 2019 and 2020 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

- (c) Pursuant to the Company's announcement on 23 September 2014, the Company granted to eligible participants a total of 74,400,000 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$0.50 per share.

The share options granted has a 6-year exercisable period and are vesting as follows:

Vesting date	Percentage of share options to vest
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 23 September 2014, being the date of grant, was HK\$0.50 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$17,741,000.

The following assumptions were used to calculate the fair values of share options granted on 23 September 2014:

Grant date share price (per share)	HK\$0.50
Exercise price (per share)	HK\$0.50
Contractual life	6 years
Expected volatility (%)	59.9%
Dividend yield (%)	0.83%
Risk-free interest rate (%)	1.58%

840,000, 960,000, 2,760,000, 1,620,000, 420,000 and remaining 67,800,000 share options out of the total 74,400,000 share options granted on 23 September 2014 were lapsed separately during the year ended 31 December 2015, 2016, 2017, 2019 and 2020 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

- (d) Pursuant to the Company's announcement on 28 January 2015, the Company granted to eligible participants a total of 60,000,000 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$0.40 per share.

The share options granted has a 6-year exercisable period and are vesting as follows:

<u>Vesting date</u>	<u>Percentage of share options to vest</u>
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 28 January 2015, being the date of grant, was HK\$0.395 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$11,265,000.

The following assumptions were used to calculate the fair values of share options granted on 28 January 2015:

Grant date share price (per share)	HK\$0.395
Exercise price (per share)	HK\$0.400
Contractual life	6 years
Expected volatility (%)	58.8%
Dividend yield (%)	0.83%
Risk-free interest rate (%)	1.15%

2,700,000, 1,350,000 and 3,300,000 share options out of the total 60,000,000 share options granted on 28 January 2015 were lapsed during the year ended 31 December 2017, 2019 and 2020 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

- (e) Pursuant to the Company's announcement on 26 April 2016, the Company granted to eligible participants a total of 57,600,000 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$0.40 per share.

The share options granted has a 5-year exercisable period and are vesting as follows:

Vesting date	Percentage of share options to vest
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 26 April 2016, being the date of grant, was HK\$0.39 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$10,646,000.

The following assumptions were used to calculate the fair values of share options granted on 26 April 2016:

Grant date share price (per share)	HK\$0.39
Exercise price (per share)	HK\$0.40
Contractual life	5 years
Expected volatility (%)	62.7%
Dividend yield (%)	0.00%
Risk-free interest rate (%)	1.06%

6,600,000 and 6,600,000 share options out of the total 57,600,000 share options granted on 26 April 2016 was lapsed during the year ended 31 December 2019 and 2020 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

- (f) Pursuant to the Company's announcement on 11 October 2016, the Company granted to eligible participants a total of 184,843,500 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$0.415 per share.

The share options granted has a 5-year exercisable period and are vesting as follows:

<u>Vesting date</u>	<u>Percentage of share options to vest</u>
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 11 October 2016, being the date of grant, was HK\$0.405 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$35,350,000.

The following assumptions were used to calculate the fair values of share options granted on 11 October 2016:

Grant date share price (per share)	HK\$0.405
Exercise price (per share)	HK\$0.415
Contractual life	5 years
Expected volatility (%)	62.9%
Dividend yield (%)	0.00%
Risk-free interest rate (%)	0.70%

65,443,500, 1,200,000, 11,400,000 and 4,800,000 share options out of the total 184,843,500 share options granted on 11 October 2016 were lapsed during the year ended 31 December 2017, 2018, 2019 and 2020 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

35. SHARE-BASED PAYMENTS (Continued)

Notes: (Continued)

- (g) Pursuant to the Company's announcement on 22 June 2020, the Company granted to eligible participants a total of 77,100,000 share options to subscribe for ordinary shares of HK\$0.10 each in the share capital of the Company at an exercise price of HK\$0.10 per share.

The share options granted has a 5-year exercisable period and are vesting as follows:

<u>Vesting date</u>	<u>Percentage of share options to vest</u>
First anniversary of the date of grant	One-third of the total number of share options granted
Second anniversary of the date of grant	One-third of the total number of share options granted
Third anniversary of the date of grant	One-third of the total number of share options granted

The closing price of the Company's shares immediately before 22 June 2020, being the date of grant, was HK\$0.059 per share.

The aggregate fair values of the options determined at the date of grant based on the Binomial model, was HK\$1,309,397.

The following assumptions were used to calculate the fair values of share options granted on 22 June 2020:

Grant date share price (per share)	HK\$0.059
Exercise price (per share)	HK\$0.100
Contractual life	5 years
Expected volatility (%)	53.8%
Dividend yield (%)	0.00%
Risk-free interest rate (%)	0.36%

1,800,000 share options out of the total 77,100,000 share options granted on 22 June 2020 were lapsed during the year ended 31 December 2020.

The Binomial model has been used to estimate the fair value of the options. The variables and assumptions used in computing the fair value of the share options are based on the Directors' best estimate. Changes in variables and assumptions may result in changes in the fair value of the options.

At the end of the reporting period, the Group revised its estimates of the number of options that are expected to ultimately vest. The impact of the revision of the estimates, if any, is recognised in profit or loss with a corresponding adjustment to the share option reserve.

For the year ended 31 December 2020, the Group recognised share-based payments of RMB343,000 (2019: RMB1,680,000), which has been charged to the consolidated statement of profit or loss and other comprehensive income.

The number of share options exercisable at the end of the year is 217,590,000 (2019: 324,420,000).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Disposal of Shengli Enterprise Holdings Limited and its subsidiaries

On 18 June 2019, the Group disposed 100% of the issued share capital of Shengli Enterprise Holdings Limited for a cash consideration of approximately HKD10,000 to an independent third party.

Net assets at the date of disposal were as follows:

	RMB'000
Property, plant and equipment	104
Cash and cash equivalents	169
Prepayments, deposits and other receivables	133
Other payables and accruals	(150)
Net assets disposed of	256
Release of foreign currency translation reserve	(10,580)
Gain on disposal of a subsidiary	10,333
Total consideration – satisfied by cash	9
Net cash inflow/(outflow) arising on disposal:	
Cash consideration received	9
Cash and cash equivalents disposed of	(169)
	(160)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

36. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

(b) Changes in liabilities arising from financing activities

The following table shows the Group's changes in liabilities arising from financing activities during the year:

	Lease liabilities RMB'000	Interest payable RMB'000	Borrowings RMB'000	Total RMB'000
At 1 January 2019	1,572	3,039	848,760	853,371
Changes in cash flows	(1,513)	(49,596)	(71,555)	(122,664)
Non-cash changes				
– additions	3,367	–	–	3,367
– interest charged	41	49,769	–	49,810
– exchange difference	4	–	–	4
At 31 December 2019 and 1 January 2020	3,471	3,212	777,205	783,888
Changes in cash flows	(1,440)	(42,285)	3,395	(40,330)
Non-cash changes				
– additions	–	–	–	–
– interest charged	119	39,073	–	39,192
– exchange difference	3	–	–	3
At 31 December 2020	2,153	–	780,600	782,753

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

37. COMMITMENTS

(a) Capital commitments

The Group had the following capital commitments for property, plant and equipment as at the end of the reporting period:

	2020 RMB'000	2019 RMB'000
Contracted, but not provided for	24,674	8,667

(b) Investment commitments

The Group had the following amounts of investment commitments as at the end of the reporting period:

	2020 RMB'000	2019 RMB'000
Contracted, but not provided for	87,295	89,286

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

38. RELATED PARTY TRANSACTIONS

(a) Significant related party transactions

During the years ended 31 December 2020 and 2019 the Group had the following material transactions with related parties:

	2020 RMB'000	2019 RMB'000
Advances from directors	–	4,050
Repayment to directors	4,050	–
Interest expenses to directors	91	373

(b) Key management compensation

The remuneration of directors and other members of key management for the reporting period is as follows:

	2020 RMB'000	2019 RMB'000
Fees	2,047	2,145
Salaries, allowances and other benefits in kind	4,067	8,002
Social security contributions	84	353
Equity-settled share option expense	–	222
	6,198	10,722

Further details of directors' emoluments are included in note 12 to the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

39. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	2020 RMB'000	2019 RMB'000
NON-CURRENT ASSETS		
Property, plant and equipment	-	2
Right-of-use assets	2,310	3,367
Investments in subsidiaries	742,518	1,115,451
	744,828	1,118,820
CURRENT ASSETS		
Prepayments, deposits and other receivables	746	726
Cash and cash equivalents	2,476	8,061
	3,222	8,787
CURRENT LIABILITIES		
Other payables and accruals	2,262	2,724
Lease liabilities	1,052	1,080
	3,314	3,804
NET CURRENT (LIABILITIES)/ASSETS	(92)	4,983
TOTAL ASSETS LESS CURRENT LIABILITIES	744,736	1,123,803
NON-CURRENT LIABILITIES		
Lease liabilities	1,101	2,287
NET ASSETS	743,635	1,121,516
EQUITY		
Issued capital	283,911	283,911
Reserves	459,724	837,605
Total equity	743,635	1,121,516

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

40. EVENT AFTER REPORTING PERIOD

On 24 December 2020, the Company entered into the Subscription Agreement with the Subscriber, pursuant to which the Subscriber has conditionally agreed to subscribe for, and the Company has conditionally agreed to allot and issue 600,000,000 new Shares at the Subscription Price of HK\$0.1 per Subscription Share. The subscription transaction was completed on 7 January 2021.

41. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were approved and authorised for issue by the Board of Directors on 31 March 2021.

FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited financial statements and restated/reclassified as appropriate, is set out below.

RESULTS

	Year ended 31 December				
	2020 RMB'000	2019 RMB'000	2018 RMB'000	2017 HK\$'000	2016 HK\$'000
Turnover	856,427	862,966	913,392	2,155,750	3,125,278
(Loss)/profit before tax	(370,364)	(161,591)	(55,259)	(293,512)	(264,732)
Income tax credit/(expense)	(1,956)	(10,344)	(2,500)	(1,694)	9,923
(Loss)/profit for the year	(372,320)	(171,935)	(57,759)	(295,206)	(254,809)
Attributable to:					
Owners of the Company	(325,392)	(138,573)	(54,111)	(250,723)	(210,493)
Non-controlling interests	(46,928)	(33,362)	(3,648)	(44,483)	(44,316)
	(372,320)	(171,935)	(57,759)	(295,206)	(254,809)

ASSETS AND LIABILITIES

	As at 31 December				
	2020 RMB'000	2019 RMB'000	2018 RMB'000	2017 RMB'000	2016 RMB'000
Total assets	2,240,167	2,411,619	2,652,213	2,723,123	3,287,722
Total liabilities	(1,382,403)	(1,168,369)	(1,231,292)	(1,261,148)	(1,518,358)
Net assets	857,764	1,243,250	1,420,921	1,461,975	1,769,364
Attributable to:					
Owners of the Company	841,602	1,180,160	1,324,469	1,361,875	1,620,802
Non-controlling interests	16,162	63,090	96,452	100,100	148,562
	857,764	1,243,250	1,420,921	1,461,975	1,769,364