



# Century Sage Scientific Holdings Limited 世紀睿科控股有限公司

(incorporated in the Cayman Islands with limited liability)

Stock Code: 1450

## Annual Report 2020



# CONTENTS

<b>2</b>	Corporate Information
<b>3</b>	Group Chart
<b>4</b>	Chairman's Statement
<b>5</b>	Management Discussion and Analysis
<b>21</b>	Biographical Details of Directors and Senior Management
<b>27</b>	Directors' Report
<b>37</b>	Corporate Governance Report
<b>48</b>	Environmental, Social and Governance Report
<b>55</b>	Independent Auditor's Report
<b>63</b>	Consolidated Statement of Profit or Loss
<b>64</b>	Consolidated Statement of Comprehensive Income
<b>65</b>	Consolidated Statement of Financial Position
<b>67</b>	Consolidated Statement of Changes in Equity
<b>68</b>	Consolidated Statement of Cash Flows
<b>69</b>	Notes to the Consolidated Financial Statements
<b>158</b>	Five Years' Financial Summary

# CORPORATE INFORMATION

## BOARD OF DIRECTORS

### Executive Directors

Mr. Lo Chi Sum (盧志森)  
Mr. Leung Wing Fai (梁榮輝)  
Mr. Wong Kwok Fai (王國輝)  
(resigned on 24 August 2020)  
Mr. Sun Qingjun (孫清君) (resigned on 8 May 2020)  
Mr. Geng Liang (耿亮)  
Mr. Zheng Yi (鄭藝) (resigned on 8 June 2020)  
Mr. Li Jinping (李金平) (appointed on 24 August 2020)

### Independent non-executive Directors

Dr. Ng Chi Yeung, Simon (吳志揚)  
Mr. Hung Muk Ming (洪木明)  
Mr. Mak Kwok Wing (麥國榮)

## AUDIT COMMITTEE

Mr. Hung Muk Ming (Chairman)  
Dr. Ng Chi Yeung, Simon  
Mr. Mak Kwok Wing

## REMUNERATION COMMITTEE

Dr. Ng Chi Yeung, Simon (Chairman)  
Mr. Hung Muk Ming  
Mr. Mak Kwok Wing  
Mr. Lo Chi Sum  
Mr. Leung Wing Fai

## NOMINATION COMMITTEE

Mr. Lo Chi Sum (Chairman)  
Mr. Hung Muk Ming  
Dr. Ng Chi Yeung, Simon

## INVESTMENT COMMITTEE

Mr. Lo Chi Sum (Chairman)  
Mr. Leung Wing Fai  
Mr. Wong Kwok Fai (resigned on 24 August 2020)  
Mr. Sun Qingjun (resigned on 8 May 2020)  
Mr. Geng Liang  
Mr. Zheng Yi (resigned on 8 June 2020)  
Mr. Li Jinping (appointed on 24 August 2020)

## COMPANY SECRETARY

Ms. Ngai Kit Fong (FCIS, FCS (PE))  
(resigned on 18 June 2020)  
Ms. Chan Sze Ting (ACG, ACS)  
(appointed on 18 June 2020)

## REGISTERED OFFICE

Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman, KY1-1111  
Cayman Islands

## HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN THE PRC

Building H8, Privy Council  
No. 10 Jiachuang Road  
Opto-Mechatronics Industrial Park  
Tongzhou District  
Beijing 101111  
The PRC

## PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 910, 9/F  
Tins Enterprises Centre  
777 Lai Chi Kok Road  
Cheung Sha Wan  
Kowloon  
Hong Kong

## AUDITOR

Mazars CPA Limited

## LEGAL ADVISERS TO THE COMPANY AS TO HONG KONG LAW

Chiu & Partners

## CAYMAN ISLANDS SHARE REGISTRAR AND TRANSFER OFFICE

Conyers Trust Company (Cayman) Limited  
Cricket Square  
Hutchins Drive  
P.O. Box 2681  
Grand Cayman, KY1-1111  
Cayman Islands

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited

## STOCK CODE

1450

## WEBSITE AND CONTACT

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# CHAIRMAN'S STATEMENT

Dear shareholders,

The board (the "**Board**") of directors (the "**Directors**") of Century Sage Scientific Holdings Limited (the "**Company**") hereby presents the annual report of the Company and its subsidiaries (collectively referred to as the "**Group**") for the year ended 31 December 2020 (the "**Reporting Period**").

2020 was an extraordinary and unforgettable year. The outbreak of coronavirus disease 2019 ("**COVID-19**") in late 2019 continued to disrupt economic activities and pose severe challenges to the overall market sentiment as well as the business and financial performance of the Group during the Reporting Period. Due to the need to strictly control the spread of COVID-19, the operation of major international and domestic seminars, forums and sports events were cancelled or postponed, and thus the business of the Group had been adversely and materially impacted.

Nevertheless, during the year, the Group made considerable efforts in pandemic prevention to ensure the safety of the employees while maintaining the smooth operation of the Company at the lower costs and expenses and improving its core competitiveness among the industry so that the Company can restart quickly after the epidemic. Meanwhile, the Group continued to concentrate on the development of its core business segments and seize opportunities arising from the 4K ultra-high-definition upgrading, 5G and cloud-based convergence media solutions and etc..

Although the overall market still needs time to recover from the ongoing epidemic of COVID-19, we believe that with the effective pandemic prevention and control measures, the overall economy will achieve steady recovery. Looking forward to 2021, the Group will continue to aggregate resources in key business segments. Besides, the Group will place great emphasis on the exploration and application of video system technologies into other industries including medical industry, security industry and smart cities programs. Taking advantage of the Group's superior live broadcast and streaming video technologies, the Group will also explore and seize business opportunities in new media marketing and E-commerce live broadcasting platforms in the near future.

## APPRECIATION

On behalf of the Board, I would like to express our sincere gratitude to all the partners, customers, and shareholders for their support. I would also like to thank the management team and all our staff for their contribution to the development of the Group over the past year.

**Lo Chi Sum**  
*Chairman*

26 March 2021

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW

During the Reporting Period, the ongoing epidemic of COVID-19 and the continuing uncertainties surrounding the global politics and economy have posed severe challenges to the overall market sentiment as well as the Group's financial performance.

Against such backdrop, the Group had continued to focus resources in core business segments and targeted at high-quality projects. During the Reporting Period, the Group had been engaged in several new media projects with well-known nationwide new media operators. In terms of operation management, to lower the negative impact from the epidemic of COVID-19 and the downward economic pressure during the Reporting Period, the Group had put in place several contingency measures such as remote working and obtaining employees social insurance relief from the government which enabled the Group to reduce the operating costs to certain degree.

## FINANCIAL REVIEW

### Revenue

Based on the financial information, the Group's revenue decreased by approximately 19.7% to RMB153.3 million (2019: RMB191.0 million). The decrease was due to the outbreak of COVID-19 in late 2019 and the ongoing epidemic which led to an overall erosion in market sentiment. The application solutions segment decreased by approximately 36.0% while the revenue from the system maintenance services decreased by approximately 20.6%. The sales of self-developed products segment increased by approximately 77.6% mainly due to the business combination of a subsidiary which is engaged in the development and production of core technology equipment systems. The table below sets out the Group's segment revenue for the years ended 31 December 2019 and 2020 respectively:

	For the year ended 31 December			
	2020		2019	
	RMB'000	% of total revenue	RMB'000	% of total revenue
<b>Segment revenue</b>				
Application solutions	95,164	62.1%	148,761	77.9%
System maintenance services	13,673	8.9%	17,228	9.0%
Sales of self-developed products	44,469	29.0%	25,041	13.1%
Total	153,306	100.0%	191,030	100.0%

### Application solutions

Revenue generated by the Group's application solutions business segment represented approximately 77.9% and 62.1% of the total revenue of the Group for the year ended 31 December 2019 (the "Corresponding Period") and the Reporting Period respectively, and decreased from approximately RMB148.8 million for the Corresponding Period to approximately RMB95.2 million for the Reporting Period, representing a decrease of approximately 36.0%. Such decrease was mainly attributable to the outbreak of COVID-19 in late 2019 and the ongoing epidemic which led to an overall erosion in market sentiment.

# MANAGEMENT DISCUSSION AND ANALYSIS

## System maintenance services

Revenue from the system maintenance services business segment represented approximately 9.0% and 8.9% of the total revenue of the Group for the Corresponding Period and the Reporting Period, respectively, and decreased from approximately RMB17.2 million for the Corresponding Period to approximately RMB13.7 million for the Reporting Period, representing a decrease of approximately 20.6%. Such decrease was mainly attributable to the decrease in demand for onsite support services during the Reporting Period because of the ongoing epidemic of COVID-19 and travel restrictions at home and abroad.

## Sales of self-developed products

Revenue from the sales of self-developed products business segment represented approximately 13.1% and 29.0% of the total revenue of the Group for the Corresponding Period and the Reporting Period, respectively, and increased from approximately RMB25.0 million for the Corresponding Period to approximately RMB44.5 million for the Reporting Period, representing an increase of approximately 77.6%. Such increase was mainly attributable to the business combination of a subsidiary which is engaged in the development and production of core technology equipment systems.

## Cost of sales

The Group's cost of sales decreased by approximately 31.6% from approximately RMB142.4 million for the Corresponding Period to approximately RMB97.5 million for the Reporting Period. The decline percentage in cost is higher than the decline in sales representing an overall improvement in gross profit margin. The following table sets forth the cost of sales for each business segment of the Group for the years ended 31 December 2019 and 2020 respectively:

	For the year ended 31 December			
	2020		2019	
	RMB'000	% of total cost	RMB'000	% of total cost
<b>Segment cost of sales</b>				
Application solutions	81,216	83.3%	130,180	91.4%
System maintenance services	7,008	7.2%	7,400	5.2%
Sales of self-developed products	9,231	9.5%	4,863	3.4%
<b>Total</b>	<b>97,455</b>	<b>100.0%</b>	<b>142,443</b>	<b>100.0%</b>

The Group's cost of sales for the application solutions segment decreased by approximately 37.6% for the Reporting Period as compared to the Corresponding Period, which was primarily due to the decrease in revenue of the application solutions segment. The cost of sales for the system maintenance services segment decreased by approximately 5.3% for the Reporting Period as compared to the Corresponding Period, which was primarily due to the decrease in revenue of the system maintenance services segment. The cost of sales of the sales of self-developed products segment increased by approximately 89.8% due to the business combination of a subsidiary which is engaged in the development and production of core technology equipment systems.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Gross profit and gross profit margin

The Group's gross profit was approximately RMB48.6 million and approximately RMB55.9 million for the Corresponding Period and the Reporting Period, respectively, representing an increase of approximately 15.0%. The Group's gross profit margin was approximately 25.4% and approximately 36.4% for the Corresponding Period and the Reporting Period, respectively. The following table sets out the gross profit and gross profit margin of each of the Group's business segments for the years ended 31 December 2019 and 2020 respectively:

	For the year ended 31 December			
	2020		2019	
	RMB'000	% of Gross profit margin	RMB'000	% of Gross profit margin
<b>Segment gross profit and gross profit margin</b>				
Application solutions	13,948	14.7%	18,581	12.5%
System maintenance services	6,665	48.7%	9,828	57.0%
Sales of self-developed products	35,238	79.2%	20,178	80.6%
<b>Total</b>	<b>55,851</b>	<b>36.4%</b>	<b>48,587</b>	<b>25.4%</b>

### Application solutions

For the application solutions segment, the Group noted an increase in the gross profit margin from approximately 12.5% for the Corresponding Period to approximately 14.7% for the Reporting Period. The Group believes that the increase was within a reasonable range in its normal operation.

### System maintenance services

For the system maintenance services segment, the Group noted a decrease in the gross profit margin from approximately 57.0% for the Corresponding Period to approximately 48.7% for the Reporting Period. The decrease was due to some of the system products are approaching the end-of-life which carry higher repair costs, thus the gross margin for the system maintenance services segment in the Reporting Period is lowered. On the other side, this is also a good sign that there is a strong demand for the upgrade of systems to the new ultra-high definition systems which the Board expects will cast excellent opportunities to the Group.

### Sales of self-developed products

For the sales of self-developed products segment, the Group noted a decrease in the gross profit margin from approximately 80.6% for the Corresponding Period to approximately 79.2% for the Reporting Period. The Group believes that the decrease was within a reasonable range in its normal operation.

### Other gains, net

Other gains was approximately RMB4.7 million and RMB6.6 million for the Corresponding Period and the Reporting Period, respectively. Such increase was mainly due to one-off other losses of an aggregate of RMB2.4 million from late payment penalty for a legal dispute in the Corresponding Period.

### Selling expenses

Selling expenses decreased by approximately 45.2% from approximately RMB19.9 million for the Corresponding Period to approximately RMB10.9 million for the Reporting Period. The decrease of expenses was due to the decrease in marketing activities as a result of the restrictions on social activities and travelling during the ongoing epidemic of COVID-19.



# MANAGEMENT DISCUSSION AND ANALYSIS

## **Administrative expenses**

Administrative expenses decreased by approximately 27.0% from approximately RMB109.0 million for the Corresponding Period to approximately RMB79.6 million for the Reporting Period. The decrease in administrative expenses was mainly due to decrease in impairment loss of the inventory from approximately RMB30.8 million for the Corresponding Period to approximately RMB11.5 million for the Reporting Period, as well as the advanced expense management of the Group since the outbreak of COVID-19.

## **Finance costs**

Net finance costs decreased by approximately 14.1% from approximately RMB17.0 million for the Corresponding Period to approximately RMB14.6 million for the Reporting Period. The decrease was mainly attributable to the lower average interest rate on variable interest bearing borrowing during the Reporting Period.

## **Income tax credit**

Income tax credit was approximately RMB2.9 million and RMB1.7 million for the Corresponding Period and the Reporting Period, respectively. The loss before income tax of the Group was approximately RMB91.5 million and RMB99.7 million for the Corresponding Period and the Reporting Period, respectively.

## **Loss for the Reporting Period**

As a result of the foregoing factors, the loss attributable to owners of the Company was increased by approximately 15.7% from a loss of approximately RMB84.3 million for the Corresponding Period to a loss of approximately RMB97.5 million for the Reporting Period.

## **LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE**

Net cash used in the Group's operating activities amounted to approximately RMB1.6 million for the Reporting Period and amounted to approximately RMB2.5 million for the Corresponding Period.

Net cash used in the Group's investing activities amounted to approximately RMB3.2 million for the Reporting Period and amounted to approximately RMB2.2 million for the Corresponding Period.

Net cash generated from the Group's financing activities amounted to approximately RMB5.0 million for the Reporting Period while the net cash used in the Group's financing activities amounted to approximately RMB47.8 million for the Corresponding Period.

As at 31 December 2020, the Group had current assets of approximately RMB389.9 million (as at 31 December 2019: approximately RMB338.6 million) and current liabilities of approximately RMB376.8 million (as at 31 December 2019: approximately RMB309.9 million). The current ratio (which is calculated by dividing current assets by current liabilities) decreased to approximately 1.03 as at 31 December 2020 from approximately 1.09 as at 31 December 2019.

# MANAGEMENT DISCUSSION AND ANALYSIS

## FOREIGN EXCHANGE EXPOSURE

The Group is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the US Dollar (“**USD**”) and Hong Kong Dollar (“**HKD**”). Foreign exchange risk arose from future commercial transactions, recognised assets and liabilities which are denominated in non-RMB.

The management of the Group has set up a policy to require the Group companies to manage their foreign exchange risk against their functional currency. The Group companies are required to control the exposure of the foreign currency during the business operation. The foreign currency exposure is mainly due to the purchase of the equipment from other countries and the management controls on the payment schedule to reduce the foreign exchange risk. Save for certain bank balances and trade payables in USD and HKD, the impact of foreign exchange exposure on the Group was minimal and there was no significant adverse effect on normal operations. During the Reporting Period, the Group did not commit to any financial instruments to hedge its exposure to foreign exchange risk. However, the management of the Group monitors foreign exchange exposure of the Group and will consider hedging significant foreign currency exposure should the need arise.

## INTEREST RATE RISK

Other than bank balances with variable interest rate, the Group has no other significant interest-bearing assets. The management does not anticipate significant impact on interest-bearing assets resulting from the changes in interest rates since the interest rates of bank balances are not expected to change significantly.

The Group’s interest rate risk arises from borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk which is partially offset by cash held at variable rates. The Group has not hedged its cash flow interest rate risks.

## CHARGE OVER ASSETS OF THE GROUP

As at 31 December 2020, (i) bank borrowings of RMB48,000,000 (2019: RMB50,000,000) was secured by the buildings with carrying amount of RMB30,441,000 (2019: RMB32,921,000); (ii) bank borrowings of RMB20,228,000 (2019: RMB23,164,000) was secured by the key-man life insurance policies included in financial assets at fair value through profit or loss with carrying amount of RMB52,279,000 (2019: RMB48,296,000); and (iii) other borrowings of RMB1,257,000 (2019: RMB5,239,000) was secured by inventories with carrying amount of RMB10,409,000 (2019: RMB22,950,000).

Other than the above charge over assets of the Group, the Group’s other borrowings of RMB47,660,000 (2019: Nil) are secured by 311,960,000 shares and 28,040,000 shares of the Company, which are owned by Cerulean Coast Limited, a shareholder of the Company which is beneficially owned by Mr. Lo Chi Sum and Future Miracle Limited, a shareholder of the Company which is beneficially owned by Mr. Leung Wing Fai, respectively.

## GEARING POSITION

The gearing ratio, which represented total borrowings divided by total equity multiplied by 100%, was 78.6% and 166.8% as at 31 December 2019 and 2020, respectively. The total borrowings of the Group increased from approximately RMB143.3 million as at 31 December 2019 to approximately RMB176.4 million as at 31 December 2020. Such increase was mainly attributable to business combination.

## CONTINGENCIES

As at 31 December 2020, the Directors were not aware of any other significant events that would have resulted in material contingent liabilities.

## FINAL DIVIDEND

The Board does not recommend the payment of a final dividend for the year ended 31 December 2020 (2019: Nil).

# MANAGEMENT DISCUSSION AND ANALYSIS

## SIGNIFICANT INVESTMENTS HELD

Save as disclosed in note 31 to the consolidated financial statements, there was no other significant investments held, material acquisitions or disposal of subsidiaries and affiliated companies during the Reporting Period. There is no plan for material investments or capital assets as at the date of this annual report.

## SHARE AWARD PLAN AND SHARE OPTION SCHEME

### Share Award Plan

In order to recognise and reward the contribution of certain eligible participants to the growth and development of the Group, the Company adopted the share award plan (the "**Share Award Plan**") on 24 March 2014. The Share Award Plan does not constitute a share option scheme or an arrangement analogous to a share option scheme for the purpose of Chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") (the "**Listing Rules**").

### (a) Summary of terms

#### (i) Purpose and participants

The purpose of the Share Award Plan is to recognise and reward the contribution of certain selected participants to the growth and development of the Group, to give incentives thereto in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group through an award of the shares of the Company (the "**Shares**"). The Board shall, subject to and in accordance with the rules of the Share Award Plan, be entitled to make an award of Shares to any person belonging to any of the following classes of participants:

- (aa) any employee (whether full-time or part-time, including any executive director of the Company, any of the subsidiaries or any entity (the "**Share Award Plan Invested Entity**") in which any member of us holds an equity interest (the "**Share Award Plan Eligible Employee**");
- (bb) any non-executive directors (including independent non-executive directors) of the Company, any of the subsidiaries or any Share Award Plan Invested Entity;
- (cc) any supplier of goods or services to any member of us or any Share Award Plan Invested Entity;
- (dd) any customer of any member of the Group or any Share Award Plan Invested Entity;
- (ee) any person or entity that provides research, development or other technological support to any member of us or any Share Award Plan Invested Entity;
- (ff) any shareholder of any member of us or any Share Award Plan Invested Entity or any holder of any securities issued by any member of us or any Share Award Plan Invested Entity;
- (gg) any adviser (professional or otherwise) or consultant to any area of business or business development of any member of us or any Share Award Plan Invested Entity; and
- (hh) any other group or classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to our development and growth;

and, for the purposes of the Share Award Plan, the award may be made to any company wholly owned by one or more of the above participants.

The eligibility of any of the above classes of participants to an award shall be determined by the Board from time to time on the basis of the Board's opinion as to his contribution and/or future contribution to the development and growth of the Group.

## MANAGEMENT DISCUSSION AND ANALYSIS

(ii) *Award of Shares and pool of awarded Shares*

The Board shall notify Teeroy Limited, (the “**Share Award Plan Trustee**”) in writing upon the making of an award to an eligible participant (the “**Selected Participant**”) under the Share Award Plan. Upon the receipt of such notice, the Share Award Plan Trustee shall set aside the appropriate number of awarded Shares pending the transfer and vesting of the same to the Selected Participant out of a pool of Shares comprising the following:

- (aa) such Shares as may be (1) transferred to the Share Award Plan Trustee from any person (other than the Group) by way of gift, or (2) purchased by the Share Award Plan Trustee by utilising the funds received by the Share Award Plan Trustee from any person (other than the Group) by way of gift, but subject to the limitations set out in paragraph (iv) below;
- (bb) such Shares as may be purchased by the Share Award Plan Trustee on the Stock Exchange by utilising the funds allocated by the Board out of the Company’s resources (the “**Group Contribution**”), but subject to the limitations set out in paragraph (iv) below;
- (cc) such Shares as may be subscribed for at par value by the Share Award Plan Trustee by utilising Group Contribution, but subject to the limitations set out in (iv) below; and
- (dd) such Shares which remain unvested and revert to the Share Award Plan Trustee in accordance with the rules of the Share Award Plan.

The making of an award to any connected person must be approved by majority of the independent non-executive Directors at the relevant time. The Company will comply with the applicable provisions of Chapter 14A of the Listing Rules or otherwise in compliance with the requirements of the Listing Rules when making awards to connected persons.

After an award is made, the Board shall notify the Selected Participant who may decline to accept such award by notifying us in writing within the prescribed period in accordance with the rules of the Share Award Plan. Unless so declined by the Selected Participant, the award shall be deemed irrevocably accepted by the Selected Participant.

(iii) *Subscription and purchase of Shares by the Share Award Plan Trustee*

- (aa) The Share Award Plan Trustee may purchase Shares on the Stock Exchange at the prevailing market price or off the market. In respect of off-market transactions, purchases shall not be made with any connected person, nor shall the purchase price be higher than the lower of the following: (1) the closing market price on the date of such purchase; and (2) the average closing market price for the five preceding trading days on which the Shares were traded on the Stock Exchange.
- (bb) In the event that the Board considers it appropriate for the Share Award Plan Trustee to subscribe Shares by utilising the Group Contribution, the Share Award Plan Trustee shall, upon the instructions of the Board, apply to the Company for the allotment and issue of the appropriate number of new Shares as instructed by the Board. Such allotment and issue shall only be made upon (i) shareholders’ approval in general meeting to authorise the Directors to allot and issue new Shares to the Share Award Plan Trustee, subject to the limitations set out in paragraph (iv) below; and (ii) the Listing Committee of the Stock Exchange has granted the listing of and permission to deal in such Shares, which may be allotted and issued by the Company to the Share Award Plan Trustee pursuant to the Share Award Plan.

# MANAGEMENT DISCUSSION AND ANALYSIS

(iv) *Maximum number of Shares to be subscribed and purchased*

In any given financial year of the Company, the maximum number of Shares (the “**Max Shares Annual Threshold**”) to be subscribed for and/or purchased by the Share Award Plan Trustee by applying the Group Contribution for the purpose of the Share Award Plan shall be fixed by the Board at the beginning of such financial year (after having regard to all the relevant circumstances and affairs including the business and financial performance during the preceding financial year, business plans and cash flow requirements). The Board shall not instruct the Share Award Plan Trustee to subscribe for and/or purchase any Shares for the purpose of the Share Award Plan when such purchase and/or subscription will result in the Max Shares Annual Threshold being exceeded.

(v) *Vesting of the awarded Shares*

Subject to the rules of the Share Award Plan, the legal and beneficial ownership of the relevant awarded Shares shall vest in the relevant Selected Participant within ten business days after the latest of:

- (aa) the date specified on the notice of the award given by the Board to the Share Award Plan Trustee (which shall not be earlier than the first business day immediately following the expiry of six months after the Listing Date); and
- (bb) where applicable, the date on which the condition(s) or performance target(s) (if any) to be attained by such Selected Participant as specified in the related notice of award have been attained and notified to the Share Award Plan Trustee by the Board in writing.

(vi) *Remaining life*

Subject to any earlier termination in accordance with its rules, the Share Award Plan will remain in force for a period of 10 years commencing on 24 March 2014. As at the date of this annual report, the Share Award Plan had a remaining life of approximately three years.

# MANAGEMENT DISCUSSION AND ANALYSIS

## (b) Movement of the awarded Shares

During the Reporting Period, a total of 10,452,376 Shares were vested in the name of Selected Participants under the Share Award Plan. A total of 2,000,000 Shares were remain unvested as at 31 December 2020.

Movement of the awarded Shares under the Share Award Plan during the Reporting Period is as follows:

Selected Participants	Date of Award	Vesting Dates	Number of Awarded Shares				
			Outstanding as at 1 January 2020	Awarded during the Reporting Period	Vested during the Reporting Period	Lapsed/ forfeited during the Reporting Period	Outstanding as at 31 December 2020
<b>Executive Directors</b>							
Mr. Wong Kwok Fai*	21 August 2017	100% on 21 August 2020	100,000	–	100,000	–	–
	10 September 2020	100% on 10 September 2022	–	2,000,000	–	–	2,000,000
Mr. Li Jinping#	9 November 2020	100% on 9 November 2020	–	1,000,000	1,000,000	–	–
<b>Senior Management Members</b>							
Ms. Song Dandan	9 November 2020	100% on 9 November 2020	–	1,000,000	1,000,000	–	–
Ms. Zhang Jingyuan	21 August 2017	100% on 21 August 2020	100,000	–	100,000	–	–
	9 November 2020	100% on 9 November 2020	–	500,000	500,000	–	–
<b>Others</b>							
Employees	26 March 2015	25% each on 21 November 2017, 2018, 2019 & 2020	147,836	–	147,836	–	–
Employees	9 November 2020	100% on 9 November 2020	–	7,604,540	7,604,540	–	–
			347,836	12,104,540	10,452,376	–	2,000,000

\* Mr. Wong Kwok Fai resigned as an executive Director with effect from 24 August 2020.

# Mr. Li Jinping was appointed as an executive Director with effect from 24 August 2020.

Save as disclosed above, none of the above Selected Participants are Directors.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Share Option Scheme

The share option scheme (the “**Share Option Scheme**”) was conditionally adopted by resolutions in writing passed by the shareholders of the Company (the “**Shareholders**”) on 13 June 2014.

### (a) Summary of terms

#### (i) Purpose and participants

The purpose of the Share Option Scheme is to enable the Group to grant options to selected participants as incentives or rewards for their contribution to the Group. Eligible participants of the Share Option Scheme include the following classes of participants:

- (aa) any employee (whether full-time or part-time including any executive director but excluding any non-executive director) of the Company, any of the subsidiaries or any entity (the “**Invested Entity**”) in which any member of the Group holds an equity interest;
- (bb) any non-executive directors (including independent non-executive directors) of the Company, any of the subsidiaries or any Invested Entity;
- (cc) any supplier of goods or services to any member of the Group or any Invested Entity;
- (dd) any customer of any member of the Group or any Invested Entity;
- (ee) any person or entity that provides research, development or other technological support to the Group or any member of any Invested Entity;
- (ff) any shareholder of any member of the Group or any Invested Entity or any holder of any securities issued by any member of the Group or any Invested Entity;
- (gg) any adviser (professional or otherwise) or consultant to any area of business or business development of any member of the Group or any Invested Entity; and
- (hh) any other group or classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to the development and growth of the Group,

and, for the purposes of the Share Option Scheme, the options may be granted to any company wholly owned by one or more persons belonging to any of the above classes of participants.

The eligibility of any of the above class of participants to the grant of any option shall be determined by the Directors from time to time on the basis of the Directors’ opinion as to their contribution to the development and growth of the Group.

## MANAGEMENT DISCUSSION AND ANALYSIS

(ii) *Total number of Shares available for issue*

The maximum number of Shares which may be allotted and issued upon the exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option scheme of the Group shall not in aggregate exceed 30% of the issued share capital (the “**Issued Share Capital**”) of the Company from time to time. The total number of Shares which may be allotted and issued upon the exercise of all options (excluding, for this purpose, options which have lapsed in accordance with the terms of the Share Option Scheme and any other share option schemes of the Group) to be granted under the Share Option Scheme and any other share option schemes of the Group as may from time to time be adopted by the Company as permitted under the Listing Rules initially must not, in aggregate, exceed 10% of the Issued Share Capital as at the time dealings in the Shares first commence on the Main Board of the Stock Exchange (i.e. as at 7 July 2014) (and thereafter, if refreshed, shall not exceed 10% of the Issued Share Capital as at the date of approval of the refreshed limit by the shareholders). The maximum number of Shares that may be granted under the Share Option Scheme was 100 million Shares, representing 10% of the total issued Shares as at 7 July 2014, being the listing date of the Company on the Stock Exchange. Any further grant of share options in excess of this limit is subject to shareholders’ approval in a general meeting with such participant and his associates abstaining from voting. As at the date of this annual report, the total number of Shares available for issue under the Share Option Scheme was 372,000, representing approximately 0.04% of the total issued Shares as at the date of this annual report.

(iii) *Maximum entitlement of each participant*

The total number of Shares issued and which may fall to be issued upon the exercise of the options granted under Share Option Scheme and any other share option schemes of the Group (including both exercised or outstanding options) to each grantee in any 12-month period shall not exceed 1% of the Issued Share Capital for the time being (the “**Individual Limit**”). Any further grant of options in excess of the Individual Limit in any 12-month period up to and including the date of such further grant must be separately approved by the shareholders in general meeting of the Company with such grantee and his associates abstaining from voting.

(iv) *Period within which the Shares must be taken up under an option*

An option may be exercised in accordance with the terms of Share Option Scheme at any time during a period to be determined and notified by the Directors to each grantee, which period may commence on a day after the date upon which the offer for the grant of options is made but shall end in any event not later than 10 years from the date of grant of the option subject to the provisions for early termination thereof.

(v) *Minimum period for which an option must be held before being exercised*

Unless otherwise determined by the Directors and stated in the offer of the grant of options to an eligible participant, there is no minimum period required under Share Option Scheme for the holding of an option before it can be exercised.

(vi) *Amount payable on acceptance of the option and the period within which payments must be paid*

The offer of a grant of share options may be accepted within 21 days from the date of offer, upon receipt by the Company of the payment of a nominal consideration of HK\$1 and signed acceptance of offer by the eligible participant.



# MANAGEMENT DISCUSSION AND ANALYSIS

(vii) *Basis of determining the exercise price*

The subscription price per Share under the Share Option Scheme will be a price determined by the Directors, but shall not be less than the highest of (i) the closing price of the Shares as stated in the Stock Exchange's daily quotations sheet on the date of the offer of grant; (ii) the average closing price of the Shares for the five trading days immediately preceding the date of the offer of grant; and (iii) the nominal value of a Share.

(viii) *Remaining life*

Subject to any earlier termination in accordance with its rules, the Share Option Scheme shall remain in force for a period of 10 years commencing on 13 June 2014. As at the date of this annual report, the Share Option Scheme had a remaining life of approximately three years.

**(b) 2015 Scheme**

On 9 April 2015, the Board approved the share options to subscribe for an aggregate of 14,216,000 underlying Shares at the exercise price of HK\$1.84 per Share (the "**2015 Scheme**"). The options were divided into two tranches at the grant date. The respective exercise dates of the options are as follows:

- (i) Tranche I: beginning on the 3rd anniversary of the grant date (i.e. 9 April 2018): 50% of such options granted; and
- (ii) Tranche II: beginning on the 4th anniversary of the grant date (i.e. 9 April 2019): 50% of such options granted.

These share options under the 2015 Scheme expired on the 5th anniversary of the date of the offer letter to the grantee granting to him the options to subscribe for the underlying Shares (i.e. 9 April 2020). As of 31 December 2020, all of the options under the 2015 Scheme were lapsed.

**(c) 2016 Scheme**

On 7 April 2016, the Board approved the share options to subscribe for an aggregate of 13,542,000 underlying Shares at the exercise price of HK\$0.77 per Share (the "**2016 Scheme**"). 12,912,000 share options (the "**Type A Options**") under the 2016 Scheme as replacement of the outstanding share options under the 2015 Scheme shall be exercisable in two tranches as follows:

- (i) Tranche I: beginning on the 2nd anniversary of the grant date (i.e. 7 April 2018): up to 50% of such Type A Options granted; and
- (ii) Tranche II: beginning on the 3rd anniversary of the grant date (i.e. 7 April 2019): the rest of such Type A Options granted.

The Type A Options under the 2016 Scheme expired on the 4th anniversary of the date of the offer letter to each of the grantees granting to them the options to subscribe for the underlying Shares (i.e. 7 April 2020). As of 31 December 2020, all of the Type A Options under the 2016 Scheme were lapsed.

# MANAGEMENT DISCUSSION AND ANALYSIS

630,000 share options (the “**Type B Options**”) under the 2016 Scheme shall be exercisable in two tranches as follows:

- (i) Tranche I: beginning on the 3rd anniversary of the grant date (i.e. 7 April 2019): up to 50% of such Type B Options granted; and
- (ii) Tranche II: beginning on the 4th anniversary of the grant date (i.e. 7 April 2020): the rest of such Type B Options granted.

The Type B Options under the 2016 Scheme shall expire on the 5th anniversary of the grant date (i.e. 7 April 2021), or the earlier determination of the Share Option Scheme. As of 31 December 2020, all of the Type B Options under the 2016 Scheme were lapsed.

## (d) 2017 Scheme

On 21 August 2017, the Board approved the share options to subscribe for an aggregate of 7,200,000 underlying Shares at the exercise price of HK\$0.435 per Share (the “**2017 Scheme**”). The options were divided into two tranches at the grant date. The respective exercise dates of the options are as follows:

- (i) Tranche I: beginning on the 3rd anniversary of the date of the employment agreement between the respective grantee and the Group: not more than 50% of the respective options granted; and
- (ii) Tranche II: beginning on the 4th anniversary of the date of the employment agreement between the respective grantee and the Group: the rest of the respective options granted.

These share options shall expire on the 5th anniversary of the date of grant (i.e. 21 August 2022), or the earlier termination of the Share Option Scheme.

## (e) 2018 Scheme

On 28 November 2018, the Board approved the share options to subscribe for an aggregate of 57,670,000 underlying Shares at the exercise price of HK\$0.222 per Share (the “**2018 Scheme**”). The options shall be exercisable from the 2nd anniversary of the date of grant (i.e. 28 November 2020).

These share options shall expire on the 5th anniversary of the date of grant (i.e. 28 November 2023), or the earlier termination of the Share Option Scheme.

## (f) 2020 Scheme

On 10 September 2020, the Board approved the share options to subscribe for an aggregate of 7,000,000 underlying Shares at the exercise price of HK\$0.067 per Share (the “**2020 Scheme**”). 4,000,000 share options (“**Director Options**”) under the 2020 Scheme were granted to Mr. Li Jinping, an executive Director, and shall be exercisable from the 2nd anniversary of the date of grant (i.e. 10 September 2022). The remaining 3,000,000 share options under the 2020 Scheme shall be exercisable from the 3rd anniversary of the date of grant (i.e. 10 September 2023).

These share options shall expire on the 10th anniversary date of adoption of the Share Option Scheme (i.e. 13 June 2024), or the earlier termination of the Share Option Scheme.

# MANAGEMENT DISCUSSION AND ANALYSIS

## (g) Movement of the share options

Movement of the share options under the 2015 Scheme, 2016 Scheme, 2017 Scheme, 2018 Scheme and 2020 Scheme, respectively during the Reporting Period is as follows:

### 2015 Scheme

Grantee	Date of grant	Exercise price (HK\$)	Outstanding as at 1 January 2020	Number of share options				Outstanding as at 31 December 2020
				Granted	Exercised	Cancelled	Lapsed/ forfeited	
<b>Executive Director</b>								
Mr. Sun Qingjun*	9 April 2015	1.84	1,018,000	-	-	-	1,018,000	-
Total			1,018,000	-	-	-	1,018,000	-

\* Mr. Sun Qingjun resigned as an executive Director with effect from 8 May 2020.

### 2016 Scheme — Type A Options

Grantee	Date of grant	Exercise price (HK\$)	Outstanding as at 1 January 2020	Number of share options				Outstanding as at 31 December 2020
				Granted	Exercised	Cancelled	Lapsed/ forfeited	
<b>Executive Directors</b>								
Mr. Wong Kwok Fai*	7 April 2016	0.77	1,358,000	-	-	-	1,358,000	-
Mr. Sun Qingjun <sup>#</sup>	7 April 2016	0.77	1,018,000	-	-	-	1,018,000	-
Mr. Li Jinping <sup>^</sup>	7 April 2016	0.77	294,000	-	-	-	294,000	-
<b>Senior Management Members</b>								
Ms. Song Dandan	7 April 2016	0.77	244,000	-	-	-	244,000	-
Ms. Zhang Jingyuan	7 April 2016	0.77	256,000	-	-	-	256,000	-
<b>Others</b>								
Employees	7 April 2016	0.77	1,588,000	-	-	-	1,588,000	-
Total			4,758,000	-	-	-	4,758,000	-

\* Mr. Wong Kwok Fai resigned as an executive Director with effect from 24 August 2020.

<sup>#</sup> Mr. Sun Qingjun resigned as an executive Director with effect from 8 May 2020.

<sup>^</sup> Mr. Li Jinping was appointed as an executive Director with effect from 24 August 2020.

# MANAGEMENT DISCUSSION AND ANALYSIS

## 2017 Scheme

Grantee	Date of grant	Exercise price (HK\$)	Outstanding as at 1 January 2020	Number of share options				Outstanding as at 31 December 2020
				Granted	Exercised	Cancelled	Lapsed/ forfeited	
Employees	21 August 2017	0.435	5,000,000	-	-	-	-	5,000,000
Total			5,000,000	-	-	-	-	5,000,000

## 2018 Scheme

Grantee	Date of grant	Exercise price (HK\$)	Outstanding as at 1 January 2020	Number of share options				Outstanding as at 31 December 2020
				Granted	Exercised	Cancelled	Lapsed/ forfeited	
<b>Executive Directors</b>								
Mr. Wong Kwok Fai*	28 November 2018	0.222	5,000,000	-	-	-	-	5,000,000
Mr. Li Jinping <sup>#</sup>	28 November 2018	0.222	4,000,000	-	-	-	-	4,000,000
<b>Independent Non-executive Directors</b>								
Dr. Ng Chi Yeung, Simon	28 November 2018	0.222	1,000,000	-	-	-	-	1,000,000
Mr. Hung Muk Ming	28 November 2018	0.222	1,000,000	-	-	-	-	1,000,000
Mr. Mak Kwok Wing	28 November 2018	0.222	1,000,000	-	-	-	-	1,000,000
<b>Senior Management Members</b>								
Ms. Song Dandan	28 November 2018	0.222	4,000,000	-	-	-	-	4,000,000
Ms. Zhang Jingyuan	28 November 2018	0.222	1,000,000	-	-	-	-	1,000,000
<b>Others</b>								
Employees	28 November 2018	0.222	38,670,000	-	-	-	6,730,000	31,940,000
Total			55,670,000	-	-	-	6,730,000	48,940,000

\* Mr. Wong Kwok Fai resigned as an executive Director with effect from 24 August 2020.

<sup>#</sup> Mr. Li Jinping was appointed as an executive Director with effect from 24 August 2020.

# MANAGEMENT DISCUSSION AND ANALYSIS

## 2020 Scheme

Grantee	Date of grant	Exercise price (HK\$)	Outstanding as at 1 January 2020	Number of share options				Outstanding as at 31 December 2020
				Granted	Exercised	Cancelled	Lapsed/ forfeited	
<b>Executive Director</b>								
Mr. Li Jinping *	10 September 2020	0.067	-	4,000,000	-	-	-	4,000,000
<b>Senior Management Member</b>								
Ms. Yang Xiaofan	10 September 2020	0.067	-	3,000,000	-	-	-	3,000,000
Total			-	7,000,000	-	-	-	7,000,000

\* Mr. Li Jinping was appointed as an executive Director with effect from 24 August 2020.

The closing price of the securities immediately before the date on which the options granted under 2020 Scheme (i.e. 9 September 2020) was HK\$0.062.

Please refer to notes 2.19 and 25 to the consolidated financial statements for the accounting policy adopted for the share option and the value of the options granted to the Grantees during the Reporting Period.

## FUTURE OUTLOOK

The Group has dedicated itself to video industry since its establishment and maintained the leading position in providing one-stop video application solutions in the market. The Group's future development strategy will mainly focus on the development of its core business segment and will place emphasis on the exploration and application of video system technologies into other industries including medical industry, security industry and smart cities programs. Taking advantage of the Group's superior live broadcast and streaming video technologies, the Group also intends to explore and seize business opportunities in new media marketing and e-commerce live broadcasting platforms, which the Group believes that will bring positive business returns in a short term.

Looking forward into 2021, the epidemic of COVID-19 in the mainland China is gradually under control while the infected numbers overseas have started to decrease. The Group will keep monitoring the development of the epidemic of COVID-19 and the overall market and adjust its marketing plans and development strategies in a timely manner with an aim to ensure the Group is working in the interest of the Company and its shareholders as a whole. The Group remains confident about the future development of its business segments and will deliver steady growth by enhancing internal management capabilities, optimising operational management model and continuously improving business development.

# BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

## BOARD OF DIRECTORS

### Executive Directors

**Mr. Lo Chi Sum (“Mr. Lo”) (盧志森)**, aged 61, is the founder, chief executive officer and chairman of the Group and an executive Director. Mr. Lo is also the chairman of each of the Nomination Committee and the Investment Committee of the Company and a member of the Remuneration Committee of the Company. He became a Director since December 2012. He is primarily responsible for the overall business strategies and business operation of the Group. Mr. Lo completed the programme of diploma in business management organised jointly by the Hong Kong Management Association and the Hong Kong Polytechnic University in February 1986. He obtained a master’s degree in business administration from Shanghai Jiao Tong University (上海交通大學) in 2006, and he graduated from the doctoral programme in business administration from Wuhan University (武漢大學) in 2013. Mr. Lo has been studying the global finance GFD Programme in PBC School of Finance, Tsinghua University (清華大學 五道口金融學院) since September 2017. During 2009 to 2015, Mr. Lo has been awarded seven times as an “Outstanding Entrepreneur in Technological Innovation” (科技創新優秀企業家) or “Outstanding Individual in Scientific and Technological Innovation” (科技創新優秀個人獎) by China Radio and TV Equipment Industry Association\* (中國廣播電視設備工業協會). Mr. Lo has accumulated substantial experience in the all-media industry.

In 2007, Mr. Lo invested in the all-media industry in the People’s Republic of China (the “PRC”) and set up CSS (Beijing) in April 2007. Since then he has been in charge of the overall business strategies and business operation of the Group. Mr. Lo is a director of CSS (Beijing), Cogent (BVI), Evertop (HK), NISL, CSS International, CSS Group Ltd, Cortesia, Cogent (HK), Cogent (Beijing), TST(HK), CSS (HK), CSS (Taiwan) and CSS Solutions. Mr. Lo was the sole shareholder and sole director of Cerulean Coast Limited which was interested in approximately 64.11% of the total issued Shares as at the date of this annual report. Please refer to the section headed “Directors’ and Chief Executive’s Interests and Short Positions in Shares and Underlying Shares of the Company” in the Directors’ Report for details of his interest in the Shares and underlying shares of the Company.

Mr. Lo has over 32 years of experience in the broadcasting and television industry. Prior to the founding of the Group, Mr. Lo started his career in the industry in 1987, and he was first employed as a sales manager by Advanced Communication Equipment (International) Co., Ltd (“ACE”), a company which then provided, among others, audio and visual system integration services. Mr. Lo was transferred to the Taiwan office of ACE in 1989 and served as a general manager; subsequently, Mr. Lo became a director of ACE. From 2003 to 2006, Mr. Lo also took up the role of director of New Digital Technology Holdings Limited (“NDT”), a company which provided, among others, video system integration services. Through his extensive industry-related working experience, Mr. Lo has accumulated in-depth industry knowledge and market understanding for the all-media industry.

**Mr. Leung Wing Fai (“Mr. Leung”) (梁榮輝)**, aged 52, is the chief operating officer of the Group and an executive Director. Mr. Leung is also a member of each of the Remuneration Committee and the Investment Committee of the Company. He became a Director since May 2013. Mr. Leung joined the Group in April 2007 as deputy operating officer of CSS (Beijing) and he was designated as the chief operating officer of the Group in April 2012. Mr. Leung is in charge of overall business operation of the Group. Mr. Leung is a director of CSS (Beijing), NISL, TVL, TST (BVI), TST (HK), TST (Beijing), Cogent (BVI), Cogent (Beijing), Evertop (HK), CSS International, CSS Group Ltd, CSS (HK), CSS (Macau), Cortesia, Cogent (HK) and CSS Solutions. Mr. Leung was the sole shareholder and sole director of Future Miracle Limited which was interested in approximately 5.76% of the total issued Shares as at the date of this annual report. Please refer to the section headed “Directors’ and Chief Executive’s Interests and Short Positions in Shares and Underlying Shares of the Company” in the Directors’ Report for details of his interest in the Shares and underlying shares of the Company.

Mr. Leung graduated with a bachelor’s degree in business administration from the Chinese University of Hong Kong in December 1991 and a master’s degree in business administration from the Fordham University in May 2003. Mr. Leung is a certified management accountant and has also been a professional member of the Institute of Management Accountants since April 2018.

\* For identification purposes only

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Mr. Leung has over 26 years of experience in the all-media industry. Before he joined the Group, Mr. Leung started his career at ACE from May 1992 and he was responsible for sales, business coordination and marketing work. From April 1999 to March 2000, Mr. Leung served as sales manager at New Digital Systems China Co. Ltd. (“NDS”), a company which provided, among others, video system integration services. Mr. Leung was a colleague of Mr. Lo when they first met at ACE. During the period from 2000 to 2006, Mr. Leung was employed as the marketing director and was later promoted as the vice president at NDT.

**Mr. Geng Liang (“Mr. Geng”) (耿亮)**, aged 52, has been appointed as an executive Director and a member of the Investment Committee of the Company on 3 June 2019. Mr. Geng is currently the director and the chief executive officer of Cogent (Beijing) and the supervisor of Satron, both of which are indirect wholly-owned subsidiaries of the Company. Mr. Geng joined the Group in April 2012 and since then he has been in charge of professional technical services of the Group in the PRC. Mr. Geng served as an executive Director from May 2013 to March 2017. Mr. Geng is also a director of Beijing Gefei.

Mr. Geng graduated with a bachelor’s degree in engineering from Beijing Institute of Technology (北京理工大學) in July 1990, subsequently, with a master’s degree in engineering from the Beijing Institute of Technology (北京理工大學) in February 1993.

Mr. Geng has over 19 years of experience in the all-media industry. Before he joined the Group, and during the period from March 2001 to May 2008, Mr. Geng was employed as a sales manager and general manager for greater China by Tandberg Television Ltd, a company which provides an advanced compression systems, on-demand and content distribution solutions; he was responsible for the sales and business development of digital TV in China. From June 2008 to December 2008, Mr. Geng joined Multimedia Solutions and Systems Integration of Ericsson (China) Communication Co Ltd., as the head of sales, responsible for sales and business development of Ericsson multimedia solution in China. From March 2009 to March 2012, Mr. Geng was employed by Ericsson Television Limited, a company which provides TV solutions and services, as vice president of Greater China, where he was responsible for sales and business development of digital TV solution.

**Mr. Li Jinping (“Mr. Li”) (李金平)**, aged 38, has been appointed as an executive Director and a member of the Investment Committee of the Company on 24 August 2020. Mr. Li is currently also the president and a director of TST (Beijing) and is mainly in charge of the business management and daily operation of TST (Beijing). Mr. Li joined the Group in October 2007. Mr. Li is also a director of Beijing BroadVision.

Mr. Li graduated from Harbin Engineering University\* (哈爾濱工程大學) in July 2005 with a bachelor’s degree in electronic information engineering.

Mr. Li has over 15 years of experience in the all-media industry. Prior to joining the Group, Mr. Li was employed by Beijing New Digital Systems China Co., Ltd.\* (北京安達斯信息技術有限公司) (“BNDS”) as an engineer.

\* For identification purpose only

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### Independent Non-Executive Directors (“INED”)

**Dr. Ng Chi Yeung, Simon (“Dr. Ng”) (吳志揚)**, aged 63, was appointed as an INED on 13 June 2014. Dr. Ng is also the chairman of the Remuneration Committee and a member of each of the Audit Committee and the Nomination Committee of the Company. Dr. Ng is a non-practising solicitor in Hong Kong since 1986. Dr. Ng was admitted as a solicitor of the High Court of Hong Kong advocate and solicitor in 1986. Dr. Ng was awarded with a bachelor’s of laws degree from the Manchester Polytechnic (now known as Manchester Metropolitan University) in May 1986, a master’s degree in Chinese and Comparative Law from the City University of Hong Kong in November 1997 and a doctoral degree in worship studies from the Robert Webber Institute for Worship Studies in June 2013.

Dr. Ng was a consultant of Rowland Chow, Chan & Co, a law firm in Hong Kong.

Dr. Ng has become an independent non-executive director of Winfair Investment Company Limited (stock code: 00287) and China Internet Investment Finance Holdings Limited (stock code: 00810) since October 1995 and November 2013, respectively. All the aforesaid companies are listed on the Stock Exchange.

**Mr. Hung Muk Ming (“Mr. Hung”) (洪木明)**, aged 56, was appointed as an INED on 13 June 2014. Mr. Hung is also the chairman of the Audit Committee and a member of each of the Remuneration Committee and the Nomination Committee of the Company. Mr. Hung graduated with a bachelor’s degree in social science from the University of Hong Kong in 1990, and a master’s degree in corporate governance from the Hong Kong Polytechnic University in August 2008. Mr. Hung was admitted as an associate of the Chartered Association of Certified Accountants in January 1994, a fellow of the Association of Chartered Certified Accountants in January 1999, a fellow of Hong Kong Institute of Certified Public Accountants in July 2001, an associate of the Chartered Governance Institute in the United Kingdom and an associate of the Hong Kong Institute of Chartered Secretaries, respectively, in February 2009.

Mr. Hung has over 30 years of experience in financial industry in Hong Kong, and he started his full-time work in August 1990. From then on, he joined PricewaterhouseCoopers, Certified Public Accountants, during the period from August 1990 to November 1994, as a staff accountant and senior accountant. He was mainly engaged in auditing and accounting work during such period. From November 1994 to July 2001, Mr. Hung served as an accounting manager at Embry Group Limited, a company engaged in the design, manufacturing, marketing, distribution and retail of lingerie, where he was involved in the accounting, financial, treasury, internal control and shipping functions, assisted in strategic business and financial planning of the business. From July 2001 to September 2002, he joined Hong Kong Exchanges and Clearing Limited as a finance manager, which he was responsible for the overall financial and accounting matters. From October 2002 to January 2005, he was employed by Hoi Meng Group Limited, an apparel manufacturer in Asia, as financial controller, which he was responsible for the company’s overall financial, accounting, tax, company secretarial and legal matters. From February 2005 to February 2017, Mr. Hung served as financial controller at Guangdong Ming Crown Group Limited, a company engages in hotel, real estate construction, port logistics and industrial manufacturing industry; Mr. Hung was also responsible for the overall financial, accounting, tax, company secretarial and legal matters. Since February 2017, Mr. Hung has served as a director of Hua Guan New Materials Company Limited, a subsidiary company of Guangdong Ming Crown Group Limited and he is responsible for financial matters.

Mr. Hung is currently an independent non-executive director of several companies listed on the Stock Exchange, namely Cinda International Holdings Limited (stock code: 00111), Silver Grant International Holdings Group Limited (formerly known as Silver Grant International Industries Limited) (stock code: 00171) and CA Cultural Technology Group Limited (formerly known as China Animation Characters Company Limited) (stock code: 01566) and IBO Technology Company Limited (stock code: 02708).



## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

**Mr. Mak Kwok Wing (“Mr. Mak”) (麥國榮)**, aged 66, was appointed as an INED on 13 May 2015. Mr. Mak is a member of each of the Audit Committee and the Remuneration Committee of the Company. He is a member of the Chartered Professional Accountants of Ontario and the Institute of Chartered Accountants of Ontario. He has over 20 years of experience in accounting, auditing, tax, finance and investment. He is currently a senior consultant of LaVallee Inc., a home decor fragrance manufacturer, distributor and retailer operating under Pretty Valley Natural Commodity Franchise Company (滙美舍) in the PRC. Prior to his current position, he has worked in Toronto, Canada from 2001 to 2003 as the auditor of Korean (Toronto) Credit Union and Korean Catholic Church Credit Union where he was responsible for the development and implementation of audit procedures for these two financial institutions. In 2004, Mr. Mak was appointed as the managing director of the Peel Condominium Corporation No. 492, a management company for managing the property and assets of a commercial complex in Ontario, Canada.

### SENIOR MANAGEMENT

**Mr. Wong Kwok Fai (“Mr. Wong”) (王國輝)**, aged 49, was an executive Director and a member of the Investment Committee of the Company and resigned from the aforesaid positions on 24 August 2020. After the resignation as an executive Director, Mr. Wong continued to serve the Group as a senior management of the Group. Mr. Wong is currently the chief technology officer of the Group. He is primarily responsible for facilitating the development of any new and advanced product media solutions and providing strategic guidelines on the technical direction of the Group. Mr. Wong joined the Group in August 2007 as engineering manager of transmission and broadband division. He was then in charge of management in transmission and broadband. Mr. Wong was promoted as vice president of engineering of TST (Beijing) in March 2010 and was further promoted as president of Cogent (Beijing) and Cogent (BVI) in March 2018. Mr. Wong was promoted as the chief technology officer of the Group in June 2019. Mr. Wong is also a director of TST (Beijing), Cogent (Beijing) and Beijing BroadVision.

Mr. Wong graduated with a bachelor’s degree in engineering from the University of Hong Kong in November 1995, and a master’s degree in business administration from the University of Melbourne in March 2008.

Mr. Wong has over 20 years of experience in the all-media industry. Before he joined the Group, from June 1995 to July 1998, Mr. Wong served as an assistant engineer at ACE and he was responsible for the provision of technical service or related technical support activities. During the period from June 1998 to July 2007, Mr. Wong served as an engineering manager at NDS, and was responsible for technical management and engineering in broadcast transmission.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

**Ms. Song Dandan (“Ms. Song”) (宋丹丹)**, aged 39, is currently the president and a director of CSS (Beijing) and is mainly in charge of the business management and daily operation of CSS (Beijing). Ms. Song joined the Group in September 2007. Ms. Song is also a director of Beijing Gefei.

Ms. Song graduated from Jilin University (吉林大學) with a bachelor’s degree in social work and administration in 2002.

Ms. Song has over 15 years of experience in the all-media industry. Before joining the Group, Ms. Song served as a sales manager of Beijing Wangdao Technology Co., Ltd.\* (北京網道科技有限公司) from October 2002 to August 2004, and Ms. Song served as sales manager of BNDS from September 2004 to September 2007.

**Ms. Yang Xiaofan (“Ms. Yang”) (楊小帆)**, aged 34, is currently the chief financial controller of the Group. Ms. Yang joined the Group in May 2020 and is mainly responsible for the finance management of the Group. Ms. Yang graduated with a bachelor’s degree in management from Renmin University of China (中國人民大學) in 2008 and a master’s degree in economics from Peking University (北京大學) in 2011.

Ms. Yang has over 9 years working experience in professional service of accounting and finance. Before joining the Group, Ms. Yang served as a senior auditor in Deloitte Touche Tohmatsu Certified Public Accountants LLP (Beijing Branch) from 2011 to 2016, and was employed as senior finance manager in Inagora Technology (Beijing) limited\* (易納購科技(北京)有限公司) from 2016 to 2020.

**Ms. Zhang Jingyuan (“Ms. Zhang”) (張靖媛)**, aged 44, was the vice director of the human resources and administration department of the Group and resigned during the Reporting Period. Ms. Zhang joined the Group in February 2009 and since then, she was mainly in charge of the management of human resources and administration matters of the Group. Ms. Zhang was also a supervisor of Tongda and Cogent (Beijing).

Ms. Zhang graduated from Renmin University of China (中國人民大學) in October 2009 with a master’s degree in human resources management.

Ms. Zhang has over 15 years of experience in human sources management. Prior to joining the Group, Ms. Zhang served as employee of Jilin Carbon Group Co., Ltd.\* (吉林炭素集團有限責任公司) from July 1997 to October 2003, served as human resources (“HR”) manager of Beijing Campus On-line Information Technology Co., Ltd.\* (北京校園在線信息技術有限公司) from October 2003 to February 2005, served as HR manager of BNDT from February 2005 to February 2008 and served as HR manager of Beijing Meizhong Shuanghe Medical Equipment Co., Ltd.\* (北京美中雙和醫療器械有限公司) from February 2008 to January 2009.

\* For identification purposes only

# BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

## COMPANY SECRETARY

**Ms. Chan Sze Ting (“Ms. Chan”) (陳詩婷)** was appointed as the company secretary of the Company on 18 June 2020. Ms. Chan is a senior manager of the corporate services division of Tricor Services Limited, which is a global professional services supplier specialising in integrated business, corporate and investor services. Ms. Chan has over 15 years of experience in the corporate secretarial field and has been providing professional corporate services to Hong Kong listed companies as well as multinational, private and offshore companies. Ms. Chan is a Chartered Secretary (ACS), a Chartered Governance Professional (ACG) and an Associate of both The Hong Kong Institute of Chartered Secretaries (HKICS) and The Chartered Governance Institute (CGI) (formerly known as The Institute of Chartered Secretaries and Administrators (ICSA)) in the United Kingdom. Ms. Chan holds a bachelor of arts degree from Hong Kong Polytechnic University and a bachelor’s degree in law from the University of London, Britain.

# DIRECTORS' REPORT

The Directors hereby present this Directors' Report and the audited consolidated financial statements of the Group for the Reporting Period.

## DIRECTORS

The Directors during the Reporting Period and up to the date of this Directors' Report are as follows:

### Executive Directors

Mr. Lo Chi Sum (盧志森)  
Mr. Leung Wing Fai (梁榮輝)  
Mr. Wong Kwok Fai (王國輝) (*resigned on 24 August 2020*)  
Mr. Sun Qingjun (孫清君) (*resigned on 8 May 2020*)  
Mr. Geng Liang (耿亮)  
Mr. Zheng Yi (鄭藝) (*resigned on 8 June 2020*)  
Mr. Li Jinping (李金平) (*appointed on 24 August 2020*)

### Independent Non-executive Directors

Dr. Ng Chi Yeung, Simon (吳志揚)  
Mr. Hung Muk Ming (洪木明)  
Mr. Mak Kwok Wing (麥國榮)

The Company has received, from each of the INEDs, a confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all the INEDs are independent.

## PRINCIPAL ACTIVITIES

Please refer to note 1 to the consolidated financial statements in this annual report for details regarding the principal activities of the Group.

## RESULTS AND DIVIDENDS

The Group's results for the Reporting Period and the state of affairs of the Company and the Group as at 31 December 2020 are set out in the accompanying consolidated financial statements.

The Directors do not recommend distribution of a final dividend for the year ended 31 December 2020 (2019: Nil).

## PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 14 to the consolidated financial statements.

## SHARE CAPITAL

Details of movements in the Company's share capital during the year are set out in note 24 to the consolidated financial statements.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles of Association of the Company (the "Articles") or the laws of the Cayman Islands, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new Shares on a pro rata basis to existing Shareholders.

# DIRECTORS' REPORT

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

## RESERVES

Details of movements in the reserves of the Company and of the Group during the year are set out in the consolidated statement of changes in equity on pages 155 and 67 and note 26 to the consolidated financial statements, respectively.

## DISTRIBUTABLE RESERVES

As at 31 December 2020, the Company's reserves available for distribution to equity holders, comprising the share premium and accumulated losses, amounted to approximately RMB58.2 million (2019: approximately RMB147.6 million).

## MAJOR CUSTOMERS AND SUPPLIERS

For the Reporting Period, revenue from the Group's five largest customers accounted for approximately 51.4% (2019: 51.7%) of the Group's total revenue and the revenue from the largest customer included therein accounted for approximately 32.0% (2019: 19.7%) of the Group's total revenue.

For the Reporting Period, purchases from the Group's five largest suppliers accounted for approximately 30.5% (2019: 37.1%) of the Group's total operating cost and purchases from the largest supplier included therein accounted for approximately 10.6% (2019: 11.3%) of the Group's total operating cost.

None of the Directors or any of their close associates or any shareholders of the Company (which, to the knowledge of the Directors, own more than 5% of the Company's issued shares) had any interests in the Group's five largest customers and/or five largest suppliers for the Reporting Period.

## DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save for those disclosed in the sections headed "Share Award Plan and Share Option Scheme" in this annual report and "Directors' and Chief Executive's Interests and Short Positions in Shares and Underlying Shares of the Company" in this Directors' Report, at no time during the year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any of the Directors or their respective spouses or minor children, or were any such rights exercised by them; or was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

## EMPLOYEES AND REMUNERATION POLICIES

As at 31 December 2020, the Group had a total of 275 employees (2019: 223 employees).

The emoluments payable to employees of the Group are determined based on their responsibilities, qualifications, experiences and the role taken as well as the industry practices.

# DIRECTORS' REPORT

In respect of the remuneration paid or payable to the members of senior management (except Directors) of the Company for the year ended 31 December 2020, the remuneration paid or payable to members of the senior management of the Company by band is set out below:

	Number of individuals*
Nil to RMB444,600 (equivalent to Nil to HKD500,000)	2
RMB444,601 to RMB889,200 (equivalent to HKD500,001 to HKD1,000,000)	1
	3

\*Note: The remuneration paid or payable to Mr. Wong Kwok Fai ("**Mr. Wong**") is not included as Mr. Wong was an executive Director of the Company during the Reporting Period and resigned with effect from 24 August 2020.

During the year ended 31 December 2020, none of the Directors and the five highest paid individuals of the Group (i) received any emolument from the Group as an inducement to join or upon joining the Group; (ii) received any compensation for loss of office as a director or management of any member of the Group; or (iii) waived or has agreed to waive any emoluments.

In order to recognise and reward the contribution of certain eligible participants to the growth and development of the Group, the Company adopted the Share Award Plan on 24 March 2014.

In order to reward or make incentive to the employees, Directors and other selected participants for their contributions to our Group, the Company conditionally adopted the Share Option Scheme on 13 June 2014. Please refer to the section headed "Share Award Plan and Share Option Scheme" in this annual report for details.

## APPOINTMENT, RE-ELECTION AND REMOVAL OF DIRECTORS

Each of the executive Directors is engaged on a Director's service contract with the Company. The letters of appointment of INED also set out the specific terms and conditions relative to their respective appointment. All remuneration paid to executive Directors are covered by respective service contracts and all remuneration paid to non-executive Directors are covered by respective letters of appointment. Details of the terms of appointment of the Directors are disclosed in the section headed "Directors' Service Contracts and Letters of Appointment" of this Directors' Report.

Pursuant to Article 109 of the Articles, any Director appointed by the Board shall hold office until the next following general meeting of the Company and shall then be eligible for re-election. Also, pursuant to Article 105 of the Articles, at each annual general meeting, one-third of the Directors for the time being (or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third) shall retire from office by rotation, provided that every Director (including the non-executive Director and independent non-executive Directors) shall be subject to retirement by rotation at least once every three years.

Every newly appointed Director has been provided with necessary induction and information to ensure that he/she has a proper understanding of the Company's operations and businesses as well as his/her responsibilities under the relevant statutes, laws, rules and regulations.

In accordance with Article 105 and Article 109 of the Articles, Mr. Lo Chi Sum, Mr. Li Jinping and Dr. Ng Chi Yeung, Simon will retire by rotation and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting (the "**AGM**").

# DIRECTORS' REPORT

## DIRECTORS' SERVICE CONTRACTS AND LETTERS OF APPOINTMENT

Each of the executive Directors has entered into a Director's service contract for an initial term of three years commencing from their respective date of entering the contract and each of the INEDs has signed a letter of appointment with the Company for an initial term of two years renewable automatically for successive term of one year commencing from their respective date of appointment. All of them are subject to retirement by rotation and re-election in accordance with the Articles.

No Director proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

## DIRECTORS' REMUNERATION

The Directors' remunerations are subject to Shareholders' approval at general meetings. Other emoluments are determined by the Board with reference to Directors' duties, responsibilities and performance and the results of the Group.

Particulars of the Directors' emoluments for the year ended 31 December 2020 are set out in note 36(a) to the consolidated financial statements.

## DIRECTORS' INTERESTS IN COMPETING BUSINESSES

None of the Directors or the management of the Company or their respective close associates (as defined under the Listing Rules) have any interests in a business which competes or may compete with the business of the Group, or has any other conflict of interest with the Group during the year.

The Company has received from each of the Directors an annual confirmation of his undertaking as to non-competition with the business of the Group.

## PERMITTED INDEMNITY PROVISION

Pursuant to the Articles, the Directors and other officers for the time being of the Company shall be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them shall or may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of their duty or supposed duty in their respective offices, except such (if any) as they shall incur or sustain through their own fraud or dishonesty.

The Company has arranged appropriate directors' and officers' liability insurance coverage for the Directors and officers of the Group to protect the Directors and officers of the Group against any potential liability arising from the Group's activities which such Directors and officers may be held liable.

## FINANCIAL REPORTING AND AUDIT

The Directors acknowledged their responsibility for preparing the financial statements that give a true and fair view in accordance with applicable statutory requirements and accounting standards and the requirements of the Listing Rules. The Group adopted the going concern basis in preparing its consolidated financial statements.

A statement by the external auditor of the Company about their reporting responsibilities is set out in the section headed "Independent Auditor's Report" in this annual report.

# DIRECTORS' REPORT

## DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENT AND CONTRACTS

Apart from the particulars disclosed in note 34 to the consolidated financial statements, there were no other transactions, arrangement or contracts of significance in relation to the Company's business, to which the holding company of the Company or any of the Company's subsidiaries or fellow subsidiaries was a party subsisting at the end of the year ended 31 December 2020 or at any time during the year ended 31 December 2020 in which a Director or an entity connected with the Director had, whether directly or indirectly, a material interest.

## CONTROLLING SHAREHOLDERS' INTEREST IN CONTRACTS OF SIGNIFICANCE

For the year ended 31 December 2020, no contract of significance had been entered into between the Company or any of its subsidiaries and the controlling Shareholder (as defined in the Listing Rules) of the Company or any of its subsidiaries.

For the year ended 31 December 2020, no contract of significance for the provision of services to the Company or any of its subsidiaries by the controlling Shareholder (as defined in the Listing Rules) of the Company or any of its subsidiaries was entered into.

## MANAGEMENT CONTRACTS

For the year ended 31 December 2020, other than the service contracts of the Directors, there was no contract entered into by the Company relating to its management and administration or subsisting during the year under review which is substantial to the entire or any part of the business of the Group.

## CONNECTED TRANSACTIONS

Details of the related party transactions of the Company for the year ended 31 December 2020 and undertaken in the usual course of business are set out in note 34 to the consolidated financial statements. None of these related party transactions constitutes a discloseable connected transaction or continuing connected transaction as defined under Chapter 14A of the Listing Rules.

## NON-COMPETITION UNDERTAKINGS

Each of the controlling Shareholders (namely, Cerulean Coast Limited and Mr. Lo) has given an unconditional and irrevocable non-compete undertakings (the "**Non-competition Undertaking**") to the Group not to directly or indirectly engage in the business which competes or may compete with the Group, on terms and conditions as disclosed in the prospectus dated 24 June 2014 (the "**Prospectus**"). For details of the Non-competition Undertaking, please refer to pages 149 to 151 of the Prospectus.

The controlling Shareholders have confirmed that none of them is engaged in, or interested in any business which, competes or may compete with the Group's business. They have also confirmed compliance with the terms of the Non-competition Undertaking and that during the year under review, there was no matter which required to be deliberated by the Board in relation to the compliance and enforcement of the Non-competition Undertaking. All the INEDs have reviewed the matters relating to the enforcement of the Non-competition Undertaking and consider that the terms of the Non-competition Undertaking has been complied by each of the controlling Shareholders.

## SHARE AWARD PLAN AND SHARE OPTION SCHEME

Details of movements in the share awards and share options during the year ended 31 December 2020 are set out in the section headed "Share Award Plan and Share Option Scheme" in this annual report.



# DIRECTORS' REPORT

## DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2020, the Directors and the Company's chief executive, and their respective associates had the following interests in the Shares and underlying shares of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have been taken under such provisions of the SFO) or pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code"), or were required to be entered in the register kept by the Company pursuant to Section 352 of the SFO:

Name of Director	Name of Group member/ associated corporation	Capacity/ Nature of interest	Number of shares held (Note 1)	Approximate percentage of shareholding
Mr. Lo Chi Sum ("Mr. Lo")	The Company	Interest of controlled corporation	667,500,000 Shares (L) (Note 2)	64.11% (L)
			311,960,000 Shares (S) (Note 2)	29.96% (S)
Mr. Lo	Cerulean Coast Limited	Beneficial owner	1 share	100%
Mr. Leung Wing Fai ("Mr. Leung")	The Company	Interest of controlled corporation	60,000,000 Shares (L) (Note 3)	5.76% (L)
			28,040,000 Shares (S) (Note 3)	2.69% (S)
Mr. Leung	Future Miracle Limited	Beneficial owner	1 share	100%
Mr. Geng Liang ("Mr. Geng")	The Company	Beneficial owner	17,801,047 Shares (L) (Note 5)	1.71% (L)
Mr. Li Jinping ("Mr. Li")	The Company	Beneficial owner	9,100,000 Shares (L) (Note 6)	0.87% (L)
Dr. Ng Chi Yeung, Simon ("Dr. Ng")	The Company	Beneficial owner	1,000,000 Shares (L) (Note 7)	0.10% (L)

# DIRECTORS' REPORT

Name of Director	Name of Group member/ associated corporation	Capacity/ Nature of interest	Number of shares held (Note 1)	Approximate percentage of shareholding
Mr. Hung Muk Ming ("Mr. Hung")	The Company	Beneficial owner	1,000,000 Shares (L) (Note 7)	0.10% (L)
Mr. Mak Kwok Wing ("Mr. Mak")	The Company	Beneficial owner	1,000,000 Shares (L) (Note 7)	0.10% (L)

Save as disclosed above, none of the Directors or chief executive of the Company had or was deemed to have any interests or short positions in the Shares and underlying Shares of the Company or any of its associated corporations as at 31 December 2020.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2020, the interests or short positions of the persons (other than a Director or chief executive of the Company whose interests are disclosed above) and corporations in the Shares or underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO were as follows:

Name of shareholder	Capacity/ Nature of interest	Number of Shares held (Note 1)	Approximate percentage of shareholding
Cerulean Coast Limited	Beneficial owner	667,500,000 Shares (L) (Note 2)	64.11% (L)
		311,960,000 Shares (S) (Note 2)	29.96% (S)
Future Miracle Limited	Beneficial owner	60,000,000 Shares (L) (Note 3)	5.76% (L)
		28,040,000 Shares (S) (Note 3)	2.69% (S)
Ms. Wang Hui	Interest of spouse	60,000,000 Shares (L) (Note 4)	5.76% (L)
		28,040,000 Shares (S) (Note 4)	2.69% (S)

# DIRECTORS' REPORT

## Notes:

1. The letter "L" denotes a person's or a corporation's long position in the Shares. The letter "S" denotes a person's or a corporation's short position in the Shares.
2. These Shares were held by Cerulean Coast Limited, which was wholly owned by Mr. Lo.
3. These Shares were held by Future Miracle Limited, which was wholly owned by Mr. Leung.
4. Ms. Wang Hui is the spouse of Mr. Leung and was deemed or taken to be interested in the 60,000,000 Shares (L) and 28,040,000 Shares (S) held by Future Miracle Limited, which was wholly owned by Mr. Leung.
5. These Shares represented an aggregate of 17,801,047 Shares issued to Mr. Geng on 20 June 2019 as part of the consideration shares for the acquisition of 100% equity interest of Satron pursuant to the equity transfer agreement dated 14 May 2019.
6. These Shares include (i) the share options granted to Mr. Li to subscribe for 4,000,000 Shares under the Share Option Scheme on 28 November 2018; (ii) the share options granted to Mr. Li to subscribe for 4,000,000 Shares under the Share Option Scheme on 10 September 2020; and (iii) 100,000 awarded Shares and 1,000,000 awarded Shares under the Share Award Plan vested to Mr. Li on 18 May 2019 and 9 November 2020, respectively. Details of the exercise price and exercise dates of the share options and the vesting dates of the awarded Shares were set out in the section headed "Share Award Plan and Share Option Scheme" in this annual report.
7. These Shares represented the share options to subscribe for 1,000,000 Shares respectively granted to each of Dr. Ng, Mr. Hung and Mr. Mak on 28 November 2018. Details of the exercise price and exercise dates of the share options were set out in the section headed "Share Award Plan and Share Option Scheme" in this annual report.

Save as disclosed above, the Company is not aware of any other person (other than the Directors or chief executive of the Company) who had an interest or short position in the Shares or underlying Shares of the Company as recorded in the register required to be kept by the Company pursuant to section 336 of the SFO as at 31 December 2020.

## AUDIT COMMITTEE, REMUNERATION COMMITTEE, NOMINATION COMMITTEE AND INVESTMENT COMMITTEE

Details of the Audit Committee, Remuneration Committee, Nomination Committee and Investment Committee of the Company are set out in the section headed "Corporate Governance Report" of this annual report.

## SUFFICIENCY OF PUBLIC FLOAT

During the Reporting Period and up to the date of this Directors' Report, the Company has maintained the prescribed public float under the Listing Rules based on the information that is publicly available to the Company and within the knowledge of the Directors.

## REVIEW BY AUDIT COMMITTEE

The Audit Committee of the Company comprises all the three INEDs, namely Mr. Hung Muk Ming (committee chairman), Mr. Mak Kwok Wing and Dr. Ng Chi Yeung, Simon. It has reviewed the audited consolidated financial statements of the Group for the year ended 31 December 2020.

## AUDITOR

PricewaterhouseCoopers resigned as the auditor of the Company with effect from 16 December 2019, and Mazars CPA Limited and LKY China were appointed as the joint auditors of the Company with effect from 16 December 2019. Subsequently, LKY China resigned as one of the joint auditors of the Company with effect from 16 December 2020. Save as disclosed, there has been no other change in auditor of the Company during the three years prior to the date of this annual report.

Mazars CPA Limited will retire and a resolution for their re-appointment as the auditor of the Company will be proposed at the forthcoming AGM.

## BUSINESS REVIEW

### Business Performance and Future Outlook

For the business review and future outlook of the Company, please refer to the paragraphs headed "Business Review" and "Future Outlook" respectively in the section headed "Management Discussion and Analysis" in this annual report. This discussion forms part of this Directors' Report.

### Principal Risks and Uncertainties

For the principal risks and uncertainties facing the Group, please refer to the section headed "Management Discussion and Analysis" in this annual report for further details. This discussion forms part of this Directors' Report.

### Environmental Policies

The Group recognises its responsibility to protect the environment from its business activities. The Group continually seeks to identify and manage environmental impacts attributable to its operational activities in order to minimise these impacts if possible. The Group aims to maximise energy conservation in its offices by promoting efficient use of resources and adopting green technologies. For instance, the Group seeks to upgrade equipment such as lighting and air-conditioning systems in order to increase overall operating efficiency. To identify energy efficiency opportunities, the Group measures and records the energy consumption intensity from time to time. Details of the Group's environmental policies are set out in the "Environmental, Social and Governance Report" of this annual report.

### Compliance with Relevant Laws and Regulations

As far as the Company is aware, it has complied in material respects with the relevant laws and regulations that have a significant impact on the business and operation of the Company during the Reporting Period including the Listing Rules, the PRC Labour Law, etc..

### Relationship with Employees

People are the Group's most valuable asset. The Group emphasises communication with staff and provides them with training and career development opportunities. It also recognises good performance and provides a variety of activities for staff to help them achieve a balance between work and life. The Group has established a good relationship with its employees throughout the year.

### Relationship with Customers

The Group strives to deliver outstanding experiences and meaningful value to customers. To ensure continuous improvement of the quality of service, the Group pro-actively seeks customer feedback. The Group's superior service has been widely recognised, as evidenced by the growing customer base during the year.

### Relationship with Suppliers

The Group has established a long standing cooperation relationship with its suppliers. The Group also consistently upholds and strengthen our cooperation with suppliers.

# DIRECTORS' REPORT

## CHARITABLE DONATIONS

During the year ended 31 December 2020, the Group did not make charitable contributions and other donations (2019: Nil).

## CHANGES IN DIRECTORS' INFORMATION

The changes in directors' information as required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the publication of the interim report of the Company for the six months ended 30 June 2020 are set out below:

- (1) Mr. Wong Kwok Fai resigned as an executive Director with effect from 24 August 2020.
- (2) Mr. Li Jinping has been appointed as an executive Director with effect from 24 August 2020.

## PLEDGE OF SHARES BY CONTROLLING SHAREHOLDER

On 20 April 2020, Cerulean Coast Limited, the controlling shareholder of the Company (as defined under the Listing Rules) and is wholly owned by Mr. Lo Chi Sum (an executive Director), and Future Miracle Limited, a shareholder of the Company and is wholly owned by Mr. Leung Wing Fai (an executive Director), have respectively pledged 311,960,000 ordinary shares and 28,040,000 ordinary shares (collectively, the "**Pledged Shares**") in the issued shares of the Company, in favour of an independent third party (the "**Lender**") as security for a loan facility in an aggregate amount of RMB50,000,000 provided by the Lender to the Group as general working capital. The Pledged Shares represent approximately 32.65% of the total issued shares of the Company as at 20 April 2020. Such Pledged Shares continued to exist as at 31 December 2020.

For details of the Pledged Shares by controlling shareholder of the Company, please refer to the announcement of the Company dated 20 April 2020.

## EVENTS AFTER THE REPORTING PERIOD

The Group does not have any material events after the Reporting Period.

On behalf of the Board

**Lo Chi Sum**

*Chairman*

Hong Kong, 26 March 2021

# CORPORATE GOVERNANCE REPORT

## CORPORATE GOVERNANCE PRACTICES

The Board is committed to maintaining high corporate governance standards.

The Board believes that good corporate governance standards are essential in providing a framework for the Company to safeguard the interests of shareholders, enhance corporate value, formulate its business strategies and policies, and enhance its transparency and accountability.

The Company has applied the principles as set out in the Corporate Governance Code (the “**CG Code**”) contained in Appendix 14 to the Listing Rules.

The Board is of the view that throughout the year ended 31 December 2020, the Company has complied with all the code provisions as set out in the CG Code, except for code provision A.2.1 with details set out below.

### A. Model Code for Securities Transactions

The Company has adopted a code of conduct regarding Directors’ securities transactions (the “**Securities Dealing Code**”) on terms no less exacting than the required standard set out in the Model Code (with certain modifications).

The Securities Dealing Code applies to all the Directors and all the employees to whom the Securities Dealing Code is given and who are informed that they are subject to its provisions.

Specific enquiry has been made of all the Directors and all the relevant employees and they have confirmed that they have complied with the required standard set out in the Securities Dealing Code throughout the year ended 31 December 2020.

### B. Board of Directors

The Board oversees the Company’s businesses, strategic decisions and performance and should take decisions objectively in the best interests of the Company.

The Board should regularly review the contribution required from the Director to perform his responsibilities to the Company, and whether the Director is spending sufficient time performing them.

#### (1) Board Composition

As at 31 December 2020, the Board comprised seven Directors, consisting of four executive Directors and three independent non-executive Directors, as follows:

##### *Executive Directors:*

Mr. Lo Chi Sum (*Chairman, Chief Executive Officer, Chairman of each of the Nomination Committee and the Investment Committee and member of the Remuneration Committee*)

Mr. Leung Wing Fai (*member of each of the Remuneration Committee and the Investment Committee*)

Mr. Geng Liang (*member of the Investment Committee*)

Mr. Li Jinping (*member of the Investment Committee*)

##### *Independent Non-executive Directors:*

Dr. Ng Chi Yeung, Simon (*Chairman of the Remuneration Committee and member of each of the Audit Committee and the Nomination Committee*)

Mr. Hung Muk Ming (*Chairman of the Audit Committee and member of each of the Remuneration Committee and the Nomination Committee*)

Mr. Mak Kwok Wing (*member of each of the Audit Committee and the Remuneration Committee*)

# CORPORATE GOVERNANCE REPORT

The biographical information of the Directors as at the date of this annual report are set out in the section headed "Biographical Details of Directors and Senior Management" in this annual report.

None of the members of the Board is related to one another.

## (2) Chairman and Chief Executive Officer

Code provision A.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and chief executive should be clearly established and set out in writing.

Currently, the positions of the chairman of the Board (the "**Chairman**") and chief executive officer of the Company (the "**Chief Executive Officer**") are held by Mr. Lo Chi Sum. Since the establishment of the Group in 2007, Mr. Lo has been the key leadership figure of the Group who has been primarily involved in formulation of the business strategies and determination of the overall direction of the Group. He has also been chiefly responsible for the Group's operations as he directly supervises the members of senior management. The Directors meet regularly to consider major matters affecting the operation of the Group. As such, the Directors consider that this structure will not impair the balance of power and authority between the Directors and the management of the Group and believe that this structure will enable the Group to make and implement decisions promptly and efficiently.

## (3) Independent Non-executive Directors

During the year ended 31 December 2020, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors representing one-third of the Board with one of whom possessing appropriate professional qualifications or accounting or related financial management expertise.

The Company has received written annual confirmation from each of the independent non-executive Directors in respect of his independence in accordance with the independence guidelines set out in Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors are independent.

## (4) Appointment and Re-election of Directors

Code provision A.4.1 of the CG Code stipulates that non-executive directors shall be appointed for a specific term, subject to re-election, whereas code provision A.4.2 of the CG Code states that all directors appointed to fill a casual vacancy shall be subject to election by shareholders at the first general meeting after appointment and that every director, including those appointed for a specific term, shall be subject to retirement by rotation at least once every three years.

Each of the independent non-executive Directors is appointed for an initial term of two years renewable automatically for successive term of one year each commencing from the next day after the expiry of the current term of their appointment and is subject to retirement by rotation once every three years under the Articles.

## (5) Responsibilities, Accountabilities and Contributions of the Board and Management

The Board is responsible for leadership and control of the Company and oversees the Group's businesses, strategic decisions and performance and is collectively responsible for promoting the success of the Company by directing and supervising its affairs. Directors take decisions objectively in the interests of the Company.

# CORPORATE GOVERNANCE REPORT

All Directors, including independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning.

All Directors have full and timely access to all the information of the Company as well as the services and advice from the company secretary and senior management. The Directors may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company.

The Directors shall disclose to the Company details of other offices held by them and the Board regularly reviews the contribution required from each Director to perform his responsibilities to the Company.

The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the management.

## (6) Continuous Professional Development of Directors

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Every newly appointed Director has received formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure appropriate understanding of the business and operations of the Company and full awareness of Director's responsibilities and obligations under the Listing Rules and relevant statutory requirements.

Directors should participate in appropriate continuous professional development to develop and refresh their knowledge and skills. Internally-facilitated briefings for Directors would be arranged where appropriate. All Directors are encouraged to attend relevant training courses at the Company's expenses.

The records of training and continuous professional development that have been received from the Directors for the year ended 31 December 2020 are summarised as follows:

Directors	Type of Training <sup>(Note)</sup>
Mr. Lo Chi Sum	A
Mr. Leung Wing Fai	A
Mr. Geng Liang	A
Mr. Li Jinping ( <i>appointed on 24 August 2020</i> )	A & B
Dr. Ng Chi Yeung, Simon	A & B
Mr. Hung Muk Ming	A & B
Mr. Mak Kwok Wing	A & B

Note:

Types of Training

A: Attending training sessions, including but not limited to, briefings, seminars, conferences and workshops

B: Reading relevant news alerts, newspapers, journals, magazines and relevant publications



## C. Board Committees

The Board has established four committees, namely, the Audit Committee, the Remuneration Committee, the Nomination Committee and the Investment Committee, for overseeing particular aspects of the Company's affairs. All Board committees of the Company are established with defined written terms of reference. The terms of reference of the Audit Committee, the Remuneration Committee and the Nomination Committee are posted on the Company's website and the Stock Exchange's website and are available to shareholders upon request.

The majority of the members of the Audit Committee, the Remuneration Committee and the Nomination Committee are independent non-executive Directors and all the current executive Directors are the members of the Investment Committee. The list of the chairman and members of each Board committee is set out under the section headed "Corporate Information" in this annual report.

### (1) Audit Committee

The primary duties of the Audit Committee are to make recommendations to the Board on the appointment and dismissal of the external auditor, review the financial information and oversee the financial reporting, risk management and internal control systems of the Company.

During the year under review, the Audit Committee held three meetings to review the audit plan, the annual financial results and report for the year ended 31 December 2019, the interim financial results and report for the six months ended 30 June 2020 and the risk management and internal control systems of the Company, and to consider and recommend to the Board on the re-appointment of auditor and the resignation of LKY China as one of the joint auditors of the Company.

The Audit Committee also met the external auditor without the presence of the executive Directors and the management of the Company.

### (2) Remuneration Committee

The primary functions of the Remuneration Committee include making recommendations to the Board on the overall remuneration policy and structure relating to all Directors and senior management; making recommendations to the Board on the remuneration packages of individual executive Directors and senior management; reviewing performance-based remuneration and ensuring that no Director or any of his associates is involved in deciding his own remuneration.

During the year under review, the Remuneration Committee held four meetings to review the policy, structure and remuneration of the Directors, and to consider and recommend to the Board on the service contract and remuneration package of Mr. Li Jinping, the executive Director appointed during the year, the granting of share options and share awards and adjustment to the annual remuneration of the Directors.

### (3) Nomination Committee

The primary duties of the Nomination Committee include reviewing the structure, size and composition (including the skills, knowledge and experiences) of the Board at least annually and making recommendations to the Board on any proposed changes to the Board to complement the Company's corporate strategy; identifying individuals suitably qualified as potential Board members and selecting or making recommendations to the Board on the selection of individuals nominated for directorships; assessing the independence of the independent non-executive Directors; and making recommendations to the Board on the appointment or re-appointment of Directors and succession planning of Directors, in particular that of our Chairman and the Chief Executive Officer.

# CORPORATE GOVERNANCE REPORT

In assessing the Board composition, the Nomination Committee would take into account various aspects as well as factors concerning Board diversity as set out in the Company's Board Diversity Policy. The Nomination Committee would discuss and agree annually on measurable objectives for achieving diversity on the Board, and recommend them to the Board for adoption.

In identifying and selecting suitable candidates for directorships, the Nomination Committee would consider the candidate's relevant criteria as set out in the Director Nomination Policy that are necessary to complement the corporate strategy and achieve Board diversity, where appropriate, before making recommendation to the Board.

During the year under review, the Nomination Committee held two meetings to review the structure, size and composition of the Board and the independence of the independent non-executive Directors, to consider and recommend to the Board on the appointment of Mr. Li Jinping as executive Director, and to make recommendation on the re-election of the retiring directors at the annual general meeting. The Nomination Committee considered an appropriate balance of diversity perspectives of the Board in terms of age, cultural and educational background, professional experience, skills, knowledge and length of service is maintained and did not recommend any changes to the measurable objectives set for implementing diversity on the Board. For the year ended 31 December 2020, the Board has fulfilled the measurable objectives of the Board Diversity Policy. The current Board's composition under diversified perspectives is disclosed in the biographical information of the Directors set out in the section headed "Biographical Details of Directors and Senior Management" in this annual report. A summary of the Board Diversity Policy and the Director Nomination Policy are set out below.

- *Board Diversity Policy*

The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance and adopted a Board Diversity Policy aiming to set out the approach to achieve diversity on the Board on 13 June 2014 and amended the Board Diversity Policy on 28 December 2018. The implementation of the policy is monitored by the Nomination Committee. The Company aims to build and maintain a Board with a diversity of Directors, in terms of skills, experience, knowledge, expertise, culture, independence, age and gender.

Pursuant to the Board Diversity Policy, the Nomination Committee will discuss and agree annually measurable objectives for implementing diversity on the Board, including but not limited to gender, age, cultural and educational background, race, professional experience, skills, knowledge and length of service, and recommend them to the Board for adoption. The Nomination Committee of the Board will also ensure that recruitment and selection procedures of director candidates are appropriately structured so that a diverse range of candidates are considered by the Company. In relation to reviewing and assessing the Board composition, the Nomination Committee is committed to diversity at all levels and will consider a number of aspects, including but not limited to gender, age, cultural and educational background, professional qualifications, skills, knowledge and regional and industry experience.

The Company will review annually on its diversity, including the gender proportion of the Board, senior management and staff, and monitor the progress on achieving these diversity objectives. The Company aims to build and maintain a Board with a diversity of Directors, in terms of skills, experience, knowledge, expertise, culture, independence, age and gender.

For the purpose of implementation of the Board Diversity Policy, the measurable objectives adopted include (a) at least one-third of the members of the Board shall be independent non-executive directors; and (b) at least one of the members of the Board shall have obtained accounting or other professional qualifications.

# CORPORATE GOVERNANCE REPORT

- *Director Nomination Policy*

The Board has delegated its responsibilities and authority for selection and appointment of Directors to the Nomination Committee of the Company.

The Company adopted a Director Nomination Policy on 28 December 2018 which sets out the selection criteria and process and the Board succession planning considerations in relation to nomination and appointment of Directors and aims to ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the Company and the continuity of the Board and appropriate leadership at Board level.

The Director Nomination Policy sets out the factors for assessing the suitability and the potential contribution to the Board of a proposed candidate, including but not limited to the following:

- Character and integrity;
- Qualifications including professional qualifications, skills, knowledge and experience that are relevant to the Company's business and corporate strategy;
- Any measurable objective adopted to achieve diversity of the Board;
- Requirements of Independent Non-executive Directors on the Board and independence of the proposed Independent Non-executive Directors in accordance with the Listing Rules; and
- Commitment in respect of available time and relevant interest to discharge duties as a member of the Board and/or Board committee(s) of the Company.

The Director Nomination Policy also sets out the procedures for the selection and appointment of new Directors and re-election of Directors at general meetings. During the year ended 31 December 2020, Mr. Li Jinping was appointed as executive Director and the selection, nomination and appointment were conducted in accordance with the Director Nomination Policy.

The Nomination Committee will review the Director Nomination Policy, as appropriate, to ensure its effectiveness.

#### **(4) Investment Committee**

The primary duties of the Investment Committee are to consider and approve transaction(s) (as defined under Chapter 14 of the Listing Rules) (the "**Transaction(s)**") not being conducted by the Company in its ordinary course of business and having a consideration of not more than HK\$30 million (or its Renminbi equivalent); and to consider and approve other relevant matters as referred to it by the Board from time to time (other than some matters specifically reserved for the Board's consideration, such as, connected transactions within the meaning of Chapter 14A of the Listing Rules, share transactions and transactions discloseable under Chapter 14 of the Listing Rules). Any Transaction(s) considered by the Investment Committee shall be approved by Mr. Lo Chi Sum, the Chairman and any one other executive Director.

No meeting was held by the Investment Committee during the year ended 31 December 2020.

# CORPORATE GOVERNANCE REPORT

## (5) Corporate Governance Functions

The Board is responsible for performing the functions set out in the code provision D.3.1 of the CG Code.

The terms of reference of the Board include, among others, (i) developing and reviewing our Group's policies and practices on corporate governance; (ii) reviewing and monitoring the training and continuous professional development of our Directors and senior management; (iii) reviewing and monitoring our Group's policies and practices on compliance with legal and regulatory requirements; (iv) developing, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to employees and our Directors; and (v) reviewing our Company's compliance with the CG Code and disclosure in this Corporate Governance Report.

## D. Attendance Records of Directors

The attendance records of each Director at the Board meetings, Board committee meetings and the general meeting of the Company held during the year ended 31 December 2020 is set out in the table below:

Name of Director	Attendance/Number of Meetings				Annual General Meeting
	Board	Audit Committee	Remuneration Committee	Nomination Committee	
Mr. Lo Chi Sum	8/8	–	4/4	2/2	1/1
Mr. Leung Wing Fai	8/8	–	4/4	–	1/1
Mr. Wong Kwok Fai <sup>(1)</sup>	5/6	–	–	–	1/1
Mr. Sun Qingjun <sup>(2)</sup>	1/1	–	–	–	0/0
Mr. Geng Liang	8/8	–	–	–	1/1
Mr. Zheng Yi <sup>(3)</sup>	2/2	–	–	–	0/0
Mr. Li Jinping <sup>(4)</sup>	2/2	–	–	–	0/0
Dr. Ng Chi Yeung, Simon	8/8	3/3	4/4	2/2	1/1
Mr. Hung Muk Ming	8/8	3/3	4/4	2/2	1/1
Mr. Mak Kwok Wing	8/8	3/3	4/4	–	1/1

(1) Mr. Wong Kwok Fai resigned as an executive Director with effect from 24 August 2020.

(2) Mr. Sun Qingjun resigned as an executive Director with effect from 8 May 2020.

(3) Mr. Zheng Yi resigned as an executive Director with effect from 8 June 2020.

(4) Mr. Li Jinping was appointed as an executive Director with effect from 24 August 2020.

During the year ended 31 December 2020, an annual general meeting of the Company was held on 18 June 2020. Apart from regular Board meetings, the Chairman also held a meeting with the independent non-executive Directors without the presence of executive Directors during the year.

## E. Risk Management and Internal Controls

The Board acknowledges its responsibility for the risk management and internal control systems of the Group and reviewing their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

The Board has the overall responsibility for evaluating and determining the nature and extent of the risks it is willing to take in achieving the Company's strategic objectives, and establishing and maintaining appropriate and effective risk management and internal control systems. Highlights of the Group's risk management and internal control systems include the following:

- Code of conduct — The Company's code of conduct explicitly communicates to each employee its values, acceptable criteria for decision-making and its ground rules for behavior.
- Process to identify and manage significant risks and material internal control defects — Significant risks or internal control defects identified by the management during the ordinary business operation of the Group will be reported to the Board as soon as practicable for further evaluating and management. A Board meeting will be held to conduct review and evaluation on the significant risks or internal control defects and appropriate actions will be taken to control the risks or to improve the internal control defects. For the year ended 31 December 2020, no significant risks, or material internal control failings or weaknesses have been identified by the Board or the management.
- Internal audit functions — The internal audit functions of the Group have been performed by the collaboration of the Board's office, finance department, human resources department and administration office by regular financial and operational review and recommending necessary actions to the management. The works carried out by the aforesaid departments of the Company ensure the risk management and internal control measures are in place and function properly as intended. The results of the internal audit and reviews are reported to the executive Directors and the Audit Committee.
- Compliance with the Listing Rules and relevant laws and regulations — The Group will continue to monitor its compliance with relevant laws and regulations and continue to arrange for various trainings to be provided by its legal advisers or other professional parties to the Directors and management on the Listing Rules, PRC laws and regulations, etc.

The Audit Committee assists the Board in leading the management and overseeing their design, implementation and monitoring of the risk management and internal control systems. The management has reported and confirmed to the Board and the Audit Committee on the effectiveness of the risk management and internal control systems for the year ended 31 December 2020.

The Board, as supported by the Audit Committee as well as the management, conducted an annual review on the risk management and internal control systems, including the financial, operational and compliance controls of the Group for the year ended 31 December 2020, to ensure the adequacy of resources, staff qualifications and experience, training programs and budget of accounting, internal audit, training reporting, etc. The Board considered that such systems and the process for financial reporting and Listing Rules compliance are effective and adequate.

# CORPORATE GOVERNANCE REPORT

The Group has adopted the Guidance on Information Disclosure (《世紀睿科控股有限公司信息披露指引》) which provides a general guide to the Company's directors, officers, senior management and relevant employees in handling confidential information, monitoring information disclosures and responding to enquiries. The policy is to ensure potential inside information being captured and confidentiality of such information being maintained until consistent and timely disclosure is made in accordance with the Listing Rules. The policy regulates the handling and dissemination of inside information, which includes:

- Designated responsible persons and departments for managing and handling the inside information;
- Specified disclosure requirements under the Listing Rules; and
- Stipulated disclosure procedures.

## F. Directors' Responsibility In Respect of the Consolidated Financial Statements

The Directors acknowledge their responsibility for preparing the consolidated financial statements of the Group for the year ended 31 December 2020.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Group's ability to continue as a going concern.

The statement of the independent auditor of the Group about their reporting responsibilities in the consolidated financial statements is set out in the Independent Auditor's Report in this annual report.

## G. Auditor's Remuneration

The remuneration paid/payable to the Company's external auditor of the Company in respect of audit services for the year ended 31 December 2020 amounted to RMB1,500,000.

An analysis of the remuneration paid/payable to the external auditor of the Company, Mazars CPA Limited, in respect of audit services and non-audit services for the year ended 31 December 2020 is set out below:

Service Category	Fees Paid/Payable (RMB)
Audit Services	
— Annual audit for the year ended 31 December 2020	1,500,000
Non-audit Services	—
<b>TOTAL</b>	<b>1,500,000</b>

## H. Non-Competition Undertaking by Controlling Shareholders

Each of the controlling Shareholders (namely, Cerulean Coast Limited and Mr. Lo) has given the Non-Competition Undertaking in favour of the Company and its subsidiaries that it and he will provide to the Company and the Directors (including the independent non-executive Directors) from time to time with all information necessary for the annual review by the independent non-executive Directors with regard to compliance of the terms of the Non-Competition Undertaking by the controlling Shareholders and the enforcement of the Non-Competition Undertaking.

# CORPORATE GOVERNANCE REPORT

Each of the controlling Shareholders has made an annual declaration as to full compliance with the terms of the Non-Competition Undertaking and that during the year, there was no matter which was required to be deliberated by the Board in relation to the compliance and enforcement of the Non-Competition Undertaking.

The Board comprising all the independent non-executive Directors have reviewed and confirmed that all the terms of the Non-Competition Undertaking have been complied with by the controlling Shareholders.

## I. Company Secretary

Ms. Chan Sze Ting of Tricor Services Limited, external service provider, has been engaged by the Company as the company secretary. Her primary contact person of the Company is Mr. Leung Wing Fai, an executive Director and the Chief Operating Officer of the Company.

In compliance with Rule 3.29 of the Listing Rules, Ms. Chan Sze Ting has undertaken no less than 15 hours of relevant professional training for the year ended 31 December 2020.

## J. Shareholders' Rights

To safeguard shareholder interests and rights, separate resolution should be proposed for each substantially separate issue at general meetings, including the election of individual Director. All resolutions put forward at general meetings will be voted on by poll pursuant to the Listing Rules and poll results will be posted on the websites of the Company and of the Stock Exchange after each general meeting.

### (1) Convening an Extraordinary General Meeting

Extraordinary general meetings may be convened on the requisition of one or more shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings pursuant to article 64 of the Articles. Such requisition shall be made in writing to the Directors or the company secretary of the Company for the purpose of requiring an extraordinary general meeting to be called by the Directors for the transaction of any business specified in such requisition. Such meeting shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the Directors fail to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Directors shall be reimbursed to the requisitionist(s) by the Company.

### (2) Putting Forward Proposals at General Meetings

To put forward proposals at a general meeting of the Company, a shareholder should lodge a written notice of his/her/its proposal (the "**Proposal**") with his/her/its detailed contact information at the Company's address as mentioned below. The request will be verified with the Company's branch share registrar in Hong Kong and upon their confirmation that the request is proper and in order, the Board will be asked to include the Proposal in the agenda for the general meeting.

### (3) Procedures for Shareholders to Propose a Person for Election as a Director

If a shareholder wishes to propose a person (the "**Candidate**") for election as a director at a general meeting, he/she should deposit (i) a written notice of the intention to propose the Candidate for election as a director; and (ii) a written notice by the Candidate of his willingness to be elected to the Company or the Company's branch share registrar in Hong Kong at the address mentioned below at least seven clear days before the date of the general meeting and the period for lodgement of such notices shall commence no earlier than the day after the despatch of the notice of the general meeting appointed for such election and shall be at least seven clear days in length.

# CORPORATE GOVERNANCE REPORT

## **(4) Procedures for Raising Enquiries**

Shareholders may send their enquiries or requests as mentioned above to the following:

Address: Unit 910, 9/F., Tins Enterprises Centre, 777 Lai Chi Kok Road, Cheung Sha Wan,  
Kowloon, Hong Kong  
Attention: Board of Directors  
Tel: (852) 2370 9722  
Fax: (852) 2370 3766  
Email: investor@css-group.net

Shareholders should direct their enquiries about their shareholdings, share transfer, registration and payment of dividend to the Company's branch share registrar in Hong Kong, details of which are as follows:

Tricor Investor Services Limited  
Address: Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong  
Email: is-enquiries@hk.tricorglobal.com  
Tel: (852) 2980 1333  
Fax: (852) 2810 8185

Shareholders are encouraged to make enquiries via the online enquiry form available on the Company's website at [www.css-group.net](http://www.css-group.net) and are reminded to lodge their questions together with their detailed contact information for the prompt response from the Company if it deems appropriate. The Company will not normally deal with verbal or anonymous enquiries.

## **K. Communication with Shareholders and Investors**

The Company considers that effective communication with shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company endeavours to maintain an on-going dialogue with shareholders and in particular, through annual general meetings and other general meetings. At the annual general meeting, Directors (or their delegates as appropriate) are available to meet shareholders and answer their enquiries.

## **L. Policies relating to Shareholders**

The Company has in place a Shareholders' Communication Policy to ensure that shareholders' views and concerns are appropriately addressed. The policy is regularly reviewed to ensure its effectiveness.

The Company has adopted a Dividend Policy on payment of dividends. The Company do not have any pre-determined dividend payout ratio. Depending on the financial conditions of the Company and the Group and the conditions and factors as set out in the Dividend Policy, dividends may be proposed and/or declared by the Board during a financial year and any final dividend for a financial year will be subject to the shareholders' approval.

## **M. Company's Constitutional Documents**

There was no change in the Company's constitutional documents during the year.



# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## ABOUT THE ESG REPORT

The Company is pleased to present the environmental, social and governance Report of the Group (the “**ESG Report**”), with the reporting period covering 1 January 2020 to 31 December 2020.

As a responsible corporate citizen, the Group effectively push forward social, environmental and governance work by constantly improving its corporate governance structure. In addition to actively taking on environmental and social responsibilities as the cornerstone for developing its strategies, operations and management, we embrace the sustainability concept, and endeavor to achieve harmonious, long-term and sustainable development for the Group, the society, the environment and the economy as a whole.

This ESG Report is prepared in accordance with the Environmental, Social and Governance Reporting Guide (the “**ESG Guide**”) as set out in Appendix 27 to the Listing Rules. The main purpose of this ESG Report is to report on and provide information about the performance of the Group’s operations during year 2020 in terms of its environmental and social responsibilities.

## FOREWORD FROM THE MANAGEMENT

The Company promotes sustainable development through the duly performance of its corporate governance, environmental and social responsibilities.

By focusing on integrity business operation, promotion of environmental protection, caring for employees and contribution to society, the Company is committed to building an “eco-friendly” business as well as the responsible brand image and enhancing responsibility competitiveness of the Group.

We aim to build a harmonious and prosperous community environment. We set out to build a mutually beneficial relationship with relevant social organisations and individuals, including our investors, staff members, customers, suppliers, communities as well as the public and governing authorities. The Group remains committed to maximizing corporate benefits, which form a part of comprehensive benefits for the society.

Adhering to a “people-oriented” core value, we strive to create a work environment for our staff, with a view to ensuring their health and safety. We have always attached utmost importance to individual career development of our staff and we encourage our staff to achieve higher levels of professional and technical performance.

We will continue to pay close attention to environmental protection, to extend love and care to the society and to set up efforts to achieve the harmonious and sustainable development in respect of economy, society and environment.

## ENVIRONMENTAL

### Environmental Policies and Performance

The Group vigorously understands and advocates the vital importance of environmental protection and endeavours to take it into account in major operational decisions. In the course of business development, the Group is committed to minimising any possible impacts that may have on the environment. The Group promotes the idea of green development at multiple levels and through multiple channels, including publicity of the concept of environmental protection, development of green lifestyle and environmental working conditions, and inspiring the staff to practice environmental protection.

In addition to strictly abiding by the environmental laws and regulations in force in China such as the Environmental Protection Law of the PRC (《中華人民共和國環境保護法》), the Group also complies with local regulations for the prevention and control of air pollution such as the Regulations on the Control of Air Pollution in Beijing (《北京市大氣污染防治條例》) and the Regulations on Control of Water Pollution in Beijing (《北京市水污染防治條例》). During the year 2020, the Group was not aware of any material non-compliance with relevant standards, rules and regulations.

### Emissions

The core businesses of the Group, which mainly involve provision of all-media application solutions, system maintenance services as well as sales of self-developed products, do not involve any large scale of manufacturing processes in the course of business. Therefore, during the year 2020, the Group and its offices did not generate a significant amount of hazardous and non-hazardous waste from our business activities. During the year 2020, the major source of our carbon emissions was from electricity consumption. During the year 2020, electricity-related carbon dioxide equivalent generated from our business operation was approximately 203,829 kg with an intensity of approximately 741 kg per employee.

In strict compliance with local laws and regulations in respect of environmental protection, during the year 2020, the Group had implemented a number of environmental management measures including:

- Reducing the numbers of employees shuttle buses and change the shuttle buses to low-energy vans;
- Reducing unnecessary business trips by staff members (e.g. by hosting video conferences instead) after taking into account the environmental impact and the travel restrictions due to the on-going epidemic of COVID-19;
- Encouraging staff to use public transport, bicycles and other low-carbon transport means so as to reduce exhaust emission and petroleum consumption.

During the year 2020, the Group was not aware of any material non-compliance with relevant standards, rules and regulations; and it did not record any major incident related to environmental pollution.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Energy Use Efficiency

The Group considers “energy source” as one of the key elements to achieve sustainable development. Improving energy consumption efficiency not only can enhance the environmental performance of the Group’s operations, but also reduce operating cost and improve operational efficiency in the long run.

The Group advocates for environmental protection among its employees on a regular basis and aims to incorporate low-carbon workplace into its organisational culture. During the year ended 31 December 2020, the total consumption in electricity of the Group was approximately 259,655 kwh representing an intensity of approximately 944 kwh per employee.

During the year 2020, the Group had implemented the following energy-saving management measures to save the energy consumption in the daily operations:

- Installing LED lighting and posting energy-saving notices in offices to reduce the energy consumption;
- Encouraging and ensuring every staff is environmentally conscious and gets into the habit of turning off electronic appliances and lights when not in use;
- Controlling usage of air conditioners in places of business and offices, monitoring their temperature settings and turning off air conditioners in unoccupied rooms to save energy;
- Switching relevant office equipment and electronic appliances to energy-saving mode; for example, enabling the printers and computers to automatically power down after a period of inactivity;
- Double-sided printing and recycling used paper; scrap paper is reused or notepads;
- Encouraging the staff to create a paperless working environment and implementing paperless processing in the Company’s internal communications such as employee’s timesheets and payrolls;
- Teleconference and internet-meeting practices are also encouraged to avoid unnecessary business travels.

Apart from the energy saving in operation process, we always look for possible energy-saving opportunities, especially on choosing environmental friendly equipment and facilities of the Group. In the procurement of office equipment, we always opt for the model with higher energy efficiency.

The Group endeavours to enhance water efficiency and encourages its staff to fulfill their obligation of water saving. During the year 2020, the total consumption in water of the Group was approximately 1,345 tonnes, representing an intensity of approximately 4.89 tonnes per employee. The measures taken by the Group to promote water saving including:

- Using water-efficient equipment in offices;
- Monitoring and controlling water flow level and conducting regular patrol inspections to identify any water leakage;
- Posting water-saving notice;
- Cultivating water-saving concepts for employees.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The Group considers environmental protection and preserving natural resources as an indispensable component of our sustainable and responsible business, we have established policies with respect to reduce the impacts of operational activities on the environment, optimise the use of natural resources and implement environmental protection measures.

In the future, we will continue our commitment to environmental protection and strive to build a greener and healthier environment to fulfill our responsibilities as a member of the community we all live in.

## SOCIAL

The Group aims to build a harmonious and prosperous community environment. Focusing on areas such as employment and labour regulations and operational practices, we set out to build a mutually beneficial relationship with relevant social organisations and individuals, including our investors, staff members, customers, supplier as well as the public and governing authorities. The Group remains committed to maximizing corporate benefits, which form a part of comprehensive benefits for the society.

### Employment and Labour Regulations

Adhering to a “people-oriented” core value, the Group endeavours to create a work environment for its staff and ensure their health and safety. We encourage our staff to apply innovative ideas, realise their potential and achieve individual advancement through corporate development, all with a view to promoting shared development between staff members and the Group.

### Employment

The Group has a diverse workforce in terms of gender and age, providing a variety of ideas and levels of competency that contribute the Group’s success. The Group has developed a number of rules and regulations (e.g. code of conduct) to provide provisions on remuneration, dismissal, recruitment and promotion, working hours, holidays, equal opportunities, diversity and other benefits as well as welfare for employees. In addition to providing staff with reasonable and competitive compensation packages, the Group also aims to create a fair and non-discriminatory atmosphere where male and female staff are equally entitled to employment and promotion opportunities.

The Group strictly abides by all of its internal rules and regulations, as well as labour laws and relevant guidelines applicable in places where its operations are located. During the year 2020, the Group was not aware of any material non-compliance with relevant standards, rules and regulations.

As at 31 December 2020, the Group had a total of 275 employees, whose details are set out below:

#### By Nature of Employment (Full Time/Internship & Part-time)

Full Time	265
Internship & part-time	10

#### By Gender

Female	84
Male	191

#### By Age Group

30 and below	87
31 to 50	165
51 and above	23

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Health and Safety

The Group prides itself on providing a safe, healthy and hygienic environment for its staff. Clear guidelines on occupational health and safety are set out in the Group's internal rules and its code of conduct, which are also communicated to new employees through proper training.

The Group provides centralised guidance and supervision on its subsidiaries' workplace health and safety in accordance with the laws and regulations of China related to occupational health and safety as well as industry standards, such as the PRC Labour Law (《中華人民共和國勞動法》). In addition, the Group defines rules about occupational health and safety by formulating various manuals for daily operations, with a view to raising the awareness about occupational safety and health among its entire staff. During the year 2020, the Group was not aware of any material non-compliance with relevant standards, rules and regulations.

During the year 2020, the Group had adopted the following measures to address health and safety concerns:

- Paying close attention to the mental wellness of the staff and providing the staff with routine medical examination every year. New employees are required to have a thorough check-up at any qualified hospital before admission and shall be admitted only after passing the medical examination;
- Organising regular training on occupational health and safety for new employees;
- Checking on staff to ensure workplace safety and requiring relevant qualifications for workers for particular tasks;
- Preparing first-aid kits, as well as performing inspection on the types and expiry dates of medicines on a monthly basis to ensure the Company has a sufficient supply of medication to meet the first-aid needs of its staff;
- Performing security patrol inspection at normal working hours and during holidays.

## Development and Training

The Group recognises the importance of skilled and professionally trained employees to its business growth and future success. Staff are encouraged to pursue educational or training opportunities that achieve personal growth and professional development. The Group has also introduced a set of training systems and procedure, including:

- **Orientation Training** — Providing basic training for new employees in order to let them come to a quick understanding of the Company and its organizational culture, operational standards, work procedures and job specifications as they ease into the Company.
- **Regular Staff Training** — Offering regular training on the Group's code of conduct and work ethics by organising educational programs and outdoor activities, aiming to promote ethical conduct and raise ethics awareness.
- **Professional Training** — Providing staff with professional training delivered across multiple internal and external channels, with a view to enhancing individual professional competence and productivity for staff members, such as product and technology skills trainings provided by the Company's certain suppliers including top-tier multinational technology companies.

Going forward, the Group will continue to provide staff members with diversified professional training programs by engaging external lecturers, with a view to helping them work in a professional and efficient manner. The Group will also continue to enhance the performance of its executives and provide greater development opportunities for its staff members through systematic training and management, thereby encouraging every staff member to grow with the Company.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

## Recreational Activities

To create a relaxed and pleasant working environment, the Group organises a wide variety of recreational activities. During the year 2020, the Group had organised annual party, team building events and on-line study trainings etc. The Group believes that by encouraging the employees to actively participate in these activities and strike a proper balance between work and leisure, their work efficiency is evidently improved while keeping a delighted state of mind.

## Labour Standards

With a view to supporting the works related to human resources, the Group has formulated a comprehensive set of human resources policies stipulating rules on compensation, recruitment, dismissal, promotion, holidays, training and welfare.

In order to safeguard benefits for its employees, the Group abides by the PRC Labour Law and employment laws applicable to relevant jurisdictions where its operations are located. The Group also complies stringently with relevant laws on equal employment opportunities, as well as the prevention of child labour and forced labour such as the Child Labour Prohibition Act (《禁止使用童工規定》). Moreover, the Group regularly monitors information and data related to employment to prevent non-compliance with rules on child labour and forced labour.

## Operational Practices

Corporate reputation and product liability are of great importance to the Group. The Company provides its customers with professional and quality services while adhering to the corporate philosophy of "Integrity Comes First", which leads the Group to thoroughly understand its customers and operations, and to follow operational practices based on local and international laws. All our staff members are required to abide by internal and external codes of integrity and conduct; any form of bribery, fraud, competitive conduct and corruption is strictly prohibited.

## Protection of Data and Intellectual Property

The Group places the utmost importance on protecting the privacy of its customers, partners and staff in the collection, processing and use of their personal data. The Group adheres to the applicable data protection regulations and ensures appropriate technical measures are in place to protect personal data against unauthorised use or access. The Group also ensures that customers' personal data is securely kept and processed only for the purpose for which it has been collected. Staff are provided with adequate training in compliance with applicable laws on data privacy protection, to strengthen their awareness of safeguarding personal data. The Group complies stringently with relevant laws and regulations on intellectual property, such as the PRC Trademark Law (《中華人民共和國商標法》) and the PRC Patent Law (《中華人民共和國專利法》).

The Group builds up and protects its intellectual property rights by prolonged use and registration of domain names, various trademarks and copyrights. The Group has applied or registered trademarks in various classes in Hong Kong, mainland China and other relevant jurisdictions. In addition, trademarks, copyrights and domain names of the Group are being constantly monitored and renewed upon their expiration.

## Supply Chain Management

The Group has established and operated a material procurement management system and a supplier management system. Based on the material requirement plans and the categories of materials required, the Group usually purchases materials through price rationing and sentinel procurement; the Group will shortlist and handpick suppliers through a screening and evaluation process based on quality and price. Furthermore, the Group also carries out field investigations on its suppliers when necessary, with a view to ensuring that its suppliers are well equipped to provide guaranteed quality and are able to manage safety and other environmental issues.

# ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Besides, the Group has also maintained good cooperation relationship with the suppliers. Products and technology skills trainings are provided by the Company's certain suppliers including top-tier multinational technology companies from time to time, in an effort to strengthen the marketing sales and cooperation relationship between each other.

## Product Responsibility

Client satisfaction and day-to-day quality control are essential to our business. The Group keeps close contact with our customers to take instructions, report work status and provide advices from time to time. Meanwhile, we constantly collect feedback from our customers, monitor public responses and produce evaluation reports for evaluation and fine-tuning purposes. To further enhance our overall product and service quality, half-monthly/monthly meeting will be held to review any incident being reported and the relevant rectification measures, and make recommendations to improve the working procedures and perfect the product features. Minutest of these meetings, together with any improvement proposals, will be passed to the management team for record and further discussion. The Group complies stringently with relevant laws and regulations on product responsibility, for example, the PRC Product Quality Law (《中華人民共和國產品質量法》).

During the year 2020, the Group did not experience any complaint from our customers which had materially and adversely affect our business nor did the Group make any material compensation to our customers.

## Anti-corruption, Extortion, Fraud and Money Laundering

The Group strictly complies with the provisions in respect of corruption and bribery of the Criminal Law and the Company Law of the places where it operates, and has developed the Anti-fraud Management System of the Group (《世紀睿科集團反舞弊管理制度》), which outlines the goal, policies and procedures for anti-corruption, extortion, fraud and money laundering of the Group in prevention and crackdown of corruption behaviour, so as to ensure integrity operation and healthy development of the Company.

The Group performs annual self-evaluation to look at the implementation of its regulations and other relevant code of conducts, the objective of which is to ensure their thorough and consistent execution in actual operations and management practices, with a view to balancing and safeguarding interests of the Group and its stakeholders, and establishing long-term partnerships. The Group also employs independent auditor to carry out external audits on the Group, aiming to prevent and control corruptive or unethical behaviors within the Group through internal supervision and external audits.

During the year 2020, the Group was not aware of any material non-compliance with relevant standards, rules and regulations relating to corruption, extortion, fraud or money laundering. Furthermore, there were no complaints of corruption against the Group or any of its staff during the year 2020.

## Charitable Activities

In or about December 2019, the outbreak of COVID-19 emerged in Wuhan and rapidly spread throughout among China. China has taken comprehensive and stringent measures to establish a nationwide joint prevention and control system. In February 2020, the Company arranged a donation of a total of nearly 8,000 pieces of masks to Wuhan.



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## To the members of Century Sage Scientific Holdings Limited

*(Incorporated in the Cayman Islands with limited liability)*

### OPINION

We have audited the consolidated financial statements of Century Sage Scientific Holdings Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 63 to 157, which comprise the consolidated statement of financial position as at 31 December 2020, the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Group as at 31 December 2020, and of its financial performance and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS *(continued)*

Key audit matters identified in our audit are summarised as follows:

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Revenue recognition for application solution services</b></p> <p><i>Refer to notes 4, 5 and 6 to the consolidated financial statements</i></p> <p>The Group offers application solution services to customers which include sales of equipment together with integration and installation services. Revenue for application solution services of the Group amounted to approximately RMB95,164,000 for the year ended 31 December 2020.</p> <p>The sales of equipment and relevant services are highly interdependent and regarded as one performance obligation. Revenue for the application solutions is recognised at a point in time when the equipment is delivered, and the installation is completed and accepted by the customers.</p> <p>We have identified this area as a key audit matter due to the complexity of contract terms and the significance of the amount of the revenue recognised.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"><li>— Obtaining an understanding of the controls over the revenue recognition, evaluating and testing the effectiveness of the controls;</li><li>— Obtaining and reviewing major contracts of the application solution services and evaluating the accounting treatment based on major terms of the contracts, on a sample basis;</li><li>— Obtaining and inspecting the acceptance reports signed by the customers as evidence for delivery of the equipment, completion of the installation and acceptance by the customers; and</li><li>— Sending confirmations to major customers to confirm the amount payable to the Group as at 31 December 2020 and the revenue amount for the year then ended.</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS *(continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Impairment of trade receivables</b></p> <p><i>Refer to notes 3.1(b), 4 and 18 to the consolidated financial statements</i></p> <p>As at 31 December 2020, the Group's trade receivables amounted to approximately RMB160,100,000, net of credit loss provision for impairment of trade receivables of approximately RMB50,977,000, which accounted for 32% of the Group's total assets.</p> <p>Loss allowances for trade receivables are based on management's estimate of the lifetime expected credit losses to be incurred, which is estimated by taking into account the credit loss experience, ageing of overdue trade receivables, customers' repayment history and customers' financial position and an assessment of both the current and forecast general economic conditions, all of which involve a significant degree of management judgement.</p> <p>We identified assessing the impairment of trade receivables as a key audit matter because the amount is significant and the assessment of the impairment of trade receivables and recognition of loss allowance are inherently subject to significant judgement, which increases the risk of error or potential management bias.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"><li>— Understanding and evaluating the design, implementation and operating effectiveness of key internal controls which govern credit control, debt collection and estimate of expected credit losses;</li><li>— Assessing, on a sample basis, whether items in the trade receivables ageing report were classified within the appropriate ageing category by comparing individual items in the report with the relevant sales invoices and completion dates of relevant projects;</li><li>— Assessing and challenging the reasonableness of management's loss allowance estimates by examining the information used by management to form such judgements; and</li><li>— Inspecting subsequent cash receipts from customers relating to those balances as at 31 December 2020, on a sample basis.</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS *(continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Provision for inventories</b></p> <p><i>Refer to notes 4 and 19 to the consolidated financial statements</i></p> <p>As at 31 December 2020, the carrying amount of inventories amounted to approximately RMB89,473,000, net of provision for inventories of approximately RMB11,898,000, which accounted for 18% of the Group's total assets.</p> <p>When the cost of inventories was higher than their net realisable value, the Group made the provision for inventories based on the difference between the cost and the net realisable value.</p> <p>The recognition of net realisable value involved significant accounting estimation, including estimations on expected sales volume, sales price and related costs to sell.</p> <p>We have identified the above matter as a key audit matter because of its significance to the consolidated financial statements and the recognition of net realisable value involved significant management judgements and estimations.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"><li>— Obtaining an understanding of and assessing the design, implementation and operating effectiveness of management's key internal controls relating to the identification of slow moving and obsolete inventories, monitoring inventory ageing and making relevant inventory provisions;</li><li>— Evaluating and challenging the Group's inventory write-down and provision policy with reference to the requirements of the prevailing accounting standards;</li><li>— Assessing whether the inventory write-downs and provisions made were consistent with the Group's inventory write-down and provision policy by recalculating the inventory write-downs and provisions based on the relevant parameters in the Group's policy;</li><li>— Assessing, on a sample basis, whether items in the inventory ageing report were classified within the appropriate ageing bracket by comparing individual items in the report with underlying documentation, which included purchase invoices, goods receipt notes and production records; and</li><li>— Assessing, on a sample basis, whether inventories were stated at the lower of cost and net realisable value with reference to selling volume and prices achieved and costs to sell after year end.</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS *(continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Impairment of intangible assets and goodwill</b></p> <p><i>Refer to notes 4 and 15 to the consolidated financial statements</i></p> <p>As at 31 December 2020, the carrying amount of intangible assets and goodwill amounted to approximately RMB10,428,000 and RMB7,128,000, respectively, net of impairment on intangible assets and goodwill of approximately RMB5,249,000 and RMB13,884,000 respectively, which aggregate accounted for 4% of the Group's total assets.</p> <p>For the purpose of assessing impairment, the intangible assets and goodwill are allocated to relevant cash-generating units ("CGUs"), and the recoverable amount of CGUs are determined by management based on value-in-use ("VIU") calculations using cash flow projections.</p> <p>The impairment assessments involved significant management judgement about future results of the businesses.</p> <p>We have identified the above matter as a key audit matter because of its significance to the consolidated financial statements and the impairment assessments involved significant management judgements and estimations.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"><li>— Assessing the competence, capabilities, objectivity and results of the work of independent professional valuer that was appointed by the management and assisted management to determine the recoverable amounts of the relevant CGUs;</li><li>— Evaluating and challenging the appropriateness of the model used by the management to calculate the VIU of the relevant CGUs;</li><li>— Evaluating and challenging the composition of the Group's future cash flow forecasts in the relevant CGUs, and the process by which they were drawn up, including testing the underlying calculations and comparing them to the latest approved budgets;</li><li>— Evaluating the determination of the recoverable amount of relevant CGUs;</li><li>— Evaluating and challenging the reasonableness of key assumptions based on our knowledge of the business and industry; and</li><li>— Evaluating and challenging the adequacy of sensitivity analysis.</li></ul>

# INDEPENDENT AUDITOR'S REPORT

## OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in Company's 2020 annual report but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

# INDEPENDENT AUDITOR'S REPORT

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# INDEPENDENT AUDITOR'S REPORT

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(continued)*

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Mazars CPA Limited**

*Certified Public Accountants*

Hong Kong, 26 March 2021

The engagement director on the audit resulting in this independent auditor's report is:

### **She Shing Pang**

Practising Certificate number: P05510

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 December 2020

	Notes	2020 RMB'000	2019 RMB'000
<b>Revenue</b>	6	<b>153,306</b>	191,030
<b>Cost of sales</b>	7	<b>(97,455)</b>	(142,443)
<b>Gross profit</b>		<b>55,851</b>	48,587
Other gains, net	6	<b>6,611</b>	4,688
Selling expenses	7	<b>(10,922)</b>	(19,925)
Administrative expenses	7	<b>(79,559)</b>	(108,996)
Loss allowance on trade receivables	18	<b>(21,767)</b>	(2,056)
Impairment loss on goodwill	15	<b>(13,884)</b>	–
Impairment loss on intangible assets	15	<b>(5,249)</b>	–
<b>Operating loss</b>		<b>(68,919)</b>	(77,702)
Finance costs, net	9	<b>(14,624)</b>	(16,993)
Share of results of associates	11	<b>(16,115)</b>	3,156
<b>Loss before income tax</b>		<b>(99,658)</b>	(91,539)
Income tax credit	12	<b>1,701</b>	2,895
<b>Loss for the year</b>		<b>(97,957)</b>	(88,644)
<b>Loss attributable to:</b>			
Owners of the Company		<b>(97,531)</b>	(84,325)
Non-controlling interests		<b>(426)</b>	(4,319)
		<b>(97,957)</b>	(88,644)
<b>Loss per share (expressed in RMB cents per share)</b>			
— basic and diluted	13	<b>(9.37)</b>	(8.16)



# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2020

	2020 RMB'000	2019 RMB'000
<b>Loss for the year</b>	<b>(97,957)</b>	(88,644)
<b>Other comprehensive income (loss)</b>		
<b>Items that may be reclassified subsequently to profit or loss:</b>		
Currency translation differences	5,968	(2,688)
<b>Total comprehensive loss for the year</b>	<b>(91,989)</b>	(91,332)
<b>Total comprehensive loss attributable to:</b>		
Owners of the Company	(91,563)	(87,013)
Non-controlling interests	(426)	(4,319)
	<b>(91,989)</b>	(91,332)

The notes on pages 69 to 157 are integral parts of the consolidated financial statements.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2020

	Notes	2020 RMB'000	2019 RMB'000
<b>Assets</b>			
<b>Non-current assets</b>			
Property, plant and equipment	14	33,824	37,352
Intangible assets	15	17,556	43,947
Right-of-use assets	16	2,746	4,295
Deferred income tax assets	29	1,013	1,027
Trade and other receivables	18	19,710	24,809
Interests in associates	11	33,896	64,998
Total non-current assets		108,745	176,428
<b>Current assets</b>			
Inventories	19	89,473	90,756
Other current assets	20	36,194	27,933
Trade and other receivables	18	193,707	157,816
Financial assets at fair value through profit or loss	17	52,279	48,296
Pledged bank deposits	21	5,463	107
Bank balances and cash	22	12,781	13,670
Total current assets		389,897	338,578
<b>Total assets</b>		<b>498,642</b>	<b>515,006</b>
<b>Equity and liabilities</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	24	8,290	8,290
Share premium	26(e)	269,212	269,212
Other reserves	26	(59,819)	(66,164)
Accumulated losses		(136,800)	(40,419)
		80,883	170,919
<b>Non-controlling interests</b>	10	<b>24,903</b>	<b>11,404</b>
<b>Total equity</b>		<b>105,786</b>	<b>182,323</b>

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2020

	Notes	2020 RMB'000	2019 RMB'000
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Bank and other borrowings	27	15,457	21,257
Lease liabilities	16	420	1,068
Deferred income tax liabilities	29	162	457
Total non-current liabilities		16,039	22,782
<b>Current liabilities</b>			
Contract liabilities	23	73,687	57,452
Trade and other payables	28	129,098	115,051
Current income tax liabilities		11,288	12,668
Bank and other borrowings	27	160,988	122,052
Lease liabilities	16	1,756	2,678
Total current liabilities		376,817	309,901
<b>Total liabilities</b>		<b>392,856</b>	<b>332,683</b>
<b>Total equity and liabilities</b>		<b>498,642</b>	<b>515,006</b>

The notes on pages 69 to 157 are integral parts of the consolidated financial statements.

The consolidated financial statements on pages 63 to 157 were approved and authorised for issue by the Board of Directors on 26 March 2021 and signed on its behalf by

**Lo Chi Sum**  
Chairman

**Leung Wing Fai**  
Executive Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2020

	Note	Attributable to owners of the Company				Total RMB'000	Non- controlling interests RMB'000	Total RMB'000
		Share capital RMB'000	Share premium RMB'000 (note 26(e))	Other reserves RMB'000 (note 26)	Accumulated profits (losses) RMB'000			
<b>Balance as at 1 January 2019</b>		8,106	265,396	(65,851)	43,906	251,557	15,723	267,280
Loss for the year		–	–	–	(84,325)	(84,325)	(4,319)	(88,644)
<b>Other comprehensive loss</b>								
— currency translation differences		–	–	(2,688)	–	(2,688)	–	(2,688)
<b>Total comprehensive loss</b>		–	–	(2,688)	(84,325)	(87,013)	(4,319)	(91,332)
<b>Transactions with owners</b>								
<i>Contributions and distributions</i>								
Issue of new shares for acquisition of a subsidiary		184	3,816	–	–	4,000	–	4,000
Employee share option and share award scheme — value of employee services	25	–	–	2,375	–	2,375	–	2,375
<b>Total transactions with owners</b>		184	3,816	2,375	–	6,375	–	6,375
<b>Balance at 31 December 2019</b>		8,290	269,212	(66,164)	(40,419)	170,919	11,404	182,323
<b>Balance as at 1 January 2020</b>		<b>8,290</b>	<b>269,212</b>	<b>(66,164)</b>	<b>(40,419)</b>	<b>170,919</b>	<b>11,404</b>	<b>182,323</b>
Loss for the year		–	–	–	(97,531)	(97,531)	(426)	(97,957)
<b>Other comprehensive income</b>								
— currency translation differences		–	–	5,968	–	5,968	–	5,968
<b>Total comprehensive loss</b>		–	–	5,968	(97,531)	(91,563)	(426)	(91,989)
<b>Transactions with owners</b>								
<i>Changes in ownership interests</i>								
Non-controlling interests arising from business combination	31	–	–	–	–	–	13,925	13,925
<i>Contributions and distributions</i>								
Employee share option and share award scheme — value of employee services	25	–	–	1,527	–	1,527	–	1,527
Share option forfeited during the year		–	–	(1,150)	1,150	–	–	–
<b>Total transactions with owners</b>		–	–	377	1,150	1,527	13,925	15,452
<b>Balance at 31 December 2020</b>		<b>8,290</b>	<b>269,212</b>	<b>(59,819)</b>	<b>(136,800)</b>	<b>80,883</b>	<b>24,903</b>	<b>105,786</b>

The notes on pages 69 to 157 are integral parts of the consolidated financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

	Notes	2020 RMB'000	2019 RMB'000
<b>OPERATING ACTIVITIES</b>			
Cash generated from operations	33(a)	4,253	12,242
Interest received		33	41
Interest paid		(4,785)	(16,036)
Income tax (paid) refunded		(1,115)	1,246
<b>Net cash used in operating activities</b>		<b>(1,614)</b>	(2,507)
<b>INVESTING ACTIVITIES</b>			
Acquisition of a subsidiary, net of cash acquired		–	(558)
Net cash inflow arising from business combination	31	304	–
Purchases of property, plant and equipment		(906)	(1,928)
(Increase) Decrease in pledged deposits		(5,356)	2,104
Purchase of intangible assets		(122)	(2,304)
Settlement of consideration receivable		2,900	–
Proceeds from disposal of property, plant and equipment		–	477
<b>Net cash used in investing activities</b>		<b>(3,180)</b>	(2,209)
<b>FINANCING ACTIVITIES</b>			
Proceeds from bank and other borrowings	33(b)	106,121	102,061
Repayments of bank and other borrowings	33(b)	(97,923)	(147,330)
Interest of lease liabilities		(166)	(243)
Repayment of lease liabilities	33(b)	(3,031)	(2,315)
<b>Net cash generated from (used in) financing activities</b>		<b>5,001</b>	(47,827)
<b>Net increase (decrease) in cash and cash equivalents</b>		<b>207</b>	(52,543)
<b>Cash and cash equivalents at beginning of year</b>		<b>6,466</b>	59,452
Effect of foreign exchange rate changes		(98)	(443)
<b>Cash and cash equivalents at end of the year</b>	22	<b>6,575</b>	6,466

The notes on pages 69 to 157 are integral parts of the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 1. GENERAL INFORMATION

Century Sage Scientific Holdings Limited (the “Company”) was incorporated in the Cayman Islands on 18 December 2012 as an exempted company with limited liability under the Companies Act (Cap. 22, as consolidated and revised) of the Cayman Islands. The Company’s shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The ultimate holding company of the Company is Cerulean Coast Limited (“Cerulean”), which owns 64.11% (2019: 64.11%) of the Company’s shares issued as at 31 December 2020. The ultimate controlling party of the Company is Mr. Lo Chi Sum.

The address of the Company’s registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands.

The Company is an investment holding company and its subsidiaries (together the “Group”) are principally engaged in the provision of (i) application solutions; (ii) system maintenance services; and (iii) sales of self-developed products, for the all-media industry in the People’s Republic of China (the “PRC”). The Group has operations mainly in the PRC.

These consolidated financial statements are presented in Renminbi (“RMB”) and rounded to the nearest thousands (“000”), unless otherwise stated.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to both years presented, unless otherwise stated.

### 2.1 Basis of preparation

#### (a) Statement of compliance

The consolidated financial statements of the Group have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable HKFRSs, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”), accounting principles generally accepted in Hong Kong and disclosure requirements of the Hong Kong Companies Ordinance. These consolidated financial statements also comply with the applicable disclosure requirements of the Rules Governing the Listing of Securities on the Stock Exchange.

The preparation of consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 4.

#### (b) Historical cost convention

The consolidated financial statements have been prepared on a historical cost basis, except for contingent consideration receivable and financial assets at fair value through profit or loss (“FVPL”), which are measured at fair value as explained in the accounting policies set out below.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.1 Basis of preparation *(continued)*

#### (c) New and amended standards adopted by the Group

These consolidated financial statements have been prepared on a basis consistent with the accounting policies adopted in the 2019 consolidated financial statements except for the adoption of the following new/revised HKFRSs that are relevant to the Group and effective from the current year:

Amendments to HKASs 1 and 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business

#### *Amendments to HKASs 1 and 8: Definition of Material*

The amendments clarify the definition of material and align the definition used across HKFRSs.

#### *Amendments to HKFRS 3: Definition of a Business*

The amendments, among others, revise the definition of a business and include new guidance to evaluate whether an acquired process is substantive.

The adoption of the above amendments does not have any significant impact on the consolidated financial statements.

#### (d) New standards and interpretations not yet adopted

Amendments to HKFRS 16	Covid-19-Related Rent Concessions <sup>1</sup>
Amendments to HKAS 39, HKFRSs 4, 7, 9 and 16	Interest Rate Benchmark Reform — Phase 2 <sup>2</sup>
Amendments to HKAS 16	Proceeds before Intended Use <sup>3</sup>
Amendments to HKAS 37	Cost of Fulfilling a Contract <sup>3</sup>
Amendments to HKFRS 3	Reference to the Conceptual Framework <sup>3</sup>
Annual Improvements to HKFRSs	2018–2020 Cycle <sup>3</sup>
Amendments to HKAS 1 HKFRS 17	Classification of Liabilities as Current or Non-current <sup>4</sup>
Amendments to HKFRS 10 and HKAS 28	Insurance Contracts <sup>4</sup>
	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>5</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 June 2020

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2021

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>4</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>5</sup> The effective date to be determined

The Group is in the process of making a detailed assessment of the possible impact on the future adoption of the new/revised HKFRSs. So far the management is of the opinion that the adoption of the new/revised HKFRSs will not have any significant impact on the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.2 Principles of consolidation and equity accounting

#### (i) Subsidiaries

The consolidated financial statements comprise the financial statements of the Company and all of its subsidiaries.

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. The Group reassesses whether it controls an investee if facts and circumstances indicate that there are changes to one or more of the elements of control. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group (refer to note 2.3).

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests are presented, separately from owners of the Company, in the consolidated statement of profit or loss and within equity in the consolidated statement of financial position. The non-controlling interests in the acquiree, that are present ownership interests and entitle their holders to a proportionate share of the acquiree's net assets in event of liquidation, are measured initially either at fair value or at the present ownership instruments' proportionate share in the recognised amounts of the acquiree's identifiable net assets. This choice of measurement basis is made on an acquisition-by-acquisition basis. Other types of non-controlling interests are initially measured at fair value, unless another measurement basis is required by HKFRSs.

#### (ii) Associates

Associates are all entities over which the Group has significant influence but not control or joint control. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies. Investments in associates are accounted for using the equity method of accounting (see (iii) below), after initially being recognised at cost.

Goodwill arising on an acquisition of an associate is measured as the excess of the cost of investment over the Group's share of the net fair value of the identifiable assets and liabilities of the acquired associate. Such goodwill is included in interests in associates. On the other hand, any excess of the Group's share of its net fair value of identifiable assets and liabilities over the cost of investment is recognised immediately in the consolidated statement of profit or loss as an income.

The Group determines at each reporting date whether there is any objective evidence that the interests in associates are impaired. If this is the case, the Group calculates the amount of impairment as the excess of the carrying value of the associate over its recoverable amount. Any reversal of that impairment loss is recognised to the extent that the recoverable amount of the investment subsequently increases.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.2 Principles of consolidation and equity accounting *(continued)*

#### (iii) Equity accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates are recognised as a reduction in the carrying amount of the investment.

When the Group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

#### (iv) Changes in ownership interests

The Group treats transactions with non-controlling interests that do not result in a loss of control as equity transactions. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in a separate reserve within equity attributable to owners of the Company.

When the Group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained interest in the entity is re-measured to its fair value with the change in carrying amount recognised in the consolidated statement of profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the consolidated statement of profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs. If the ownership interest in an associate is reduced but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to the consolidated statement of profit or loss where appropriate.

#### (v) Allocation of total comprehensive income

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to the owners of the Company and the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.2 Principles of consolidation and equity accounting *(continued)*

#### (vi) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in the consolidated statement of profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, a joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. It means that amounts previously recognised in other comprehensive income are reclassified to the consolidated statement of profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs.

### 2.3 Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred;
- liabilities incurred to the former owners of the acquired business;
- equity interests issued by the Group;
- fair value of any asset or liability resulting from a contingent consideration arrangement; and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interests in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interests' proportionate share of the acquired entity's net identifiable assets. Acquisition-related costs are expensed as incurred.

The excess of the:

- consideration transferred;
- amount of any non-controlling interests in the acquired entity; and
- acquisition-date fair value of any previous equity interest in the acquired entity

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in the consolidated statement of profit or loss as a bargain purchase.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.3 Business combinations *(continued)*

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently re-measured to fair value with changes in fair value recognised in the consolidated statement of profit or loss.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date. Any gains or losses arising from such re-measurement are recognised in the consolidated statement of profit or loss.

### 2.4 Separate financial statements

Investments in subsidiaries are accounted by the Company at cost less impairment. Cost also includes direct attributable costs of investment. The carrying amount of the investment is reduced to its recoverable amount on an individual basis, if it is higher than the recoverable amount. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

### 2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the board of directors.

### 2.6 Foreign currency translation

#### (i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in RMB, which is the Company's functional and the Group's presentation currency.

#### (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated statement of comprehensive income.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the consolidated statement of profit or loss within "finance cost". All other foreign exchange gains and losses are presented in the consolidated statement of profit or loss within "other gains, net".

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.6 Foreign currency translation *(continued)*

#### (iii) Group companies

The results and financial position of all the Group entities have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (1) assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period;
- (2) income and expenses for each statement of profit or loss are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (3) all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to the consolidated statement of profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Exchange differences arising are recognised in other comprehensive income.

### 2.7 Property, plant and equipment

Property, plant and equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to the consolidated statement of profit or loss during the reporting period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives or, in the case of leasehold improvements and certain leased plant and equipment, the shorter lease term as follows:

Buildings	20–40 years
Vehicles and machinery	3–5 years
Furniture, fixtures and equipment	3–5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.7 Property, plant and equipment *(continued)*

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the consolidated statement of profit or loss in the period in which the item is derecognised.

### 2.8 Intangible assets

#### (i) Goodwill

Goodwill arises on the acquisition of subsidiaries represents the excess of the consideration transferred, the amount of any non-controlling interests in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identified net assets acquired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of the CGU containing the goodwill is compared to the recoverable amount, which is the higher of value-in-use ("VIU") and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

#### (ii) Customer relationship

Customer relationship acquired in a business combination is recognised at fair value at the acquisition date and are amortised using the straight-line method over their estimated useful lives of 5 to 7 years.

#### (iii) Computer software

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives of 5 years.

#### (iv) Technology know-how

Acquired technology know-how is shown at historical cost. Technology know-how acquired in a business combination is recognised at fair value at the acquisition date. Technology know-how has a finite useful life and is carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of technology know-how over their estimated useful lives of 5 years.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.8 Intangible assets *(continued)*

#### (v) Research and development

Research expenditure is recognised as an expense as incurred. Costs incurred on development projects (relating to the design and testing of new and improved products) or expenditures incurred in the development related to the application and infrastructure development are recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the product so that it will be available for use;
- management intends to complete the product and use or sell it;
- there is an ability to use or sell the product;
- it can be demonstrated how the product will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the product are available; and
- the expenditure attributable to the product during its development can be reliably measured.

Directly attributable costs that are capitalised include the development employee costs and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense is not recognised as an asset in a subsequent period.

#### (vi) Amortisation methods and periods

The Group amortises intangible assets with a limited useful life using the straight-line method over the following periods:

IT development and software	5 years
Customer relationships	5–7 years
Technical knowhow	5 years
Development costs	5 years

### 2.9 Impairment of non-financial assets

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and VIU. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (CGUs). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.10 Investments and other financial assets

#### (i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income (“OCI”) or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the Group’s business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in the consolidated statement of profit or loss or OCI.

For investments in equity instruments that are not held for trading, this will depend on whether the group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (“FVOCI”).

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

#### (ii) Recognition and derecognition

Financial assets are recognised when and only when the Group becomes a party to the contractual provisions of the instruments and on a trade date basis. A financial asset is derecognised when and only when (i) the Group’s contractual rights to future cash flows from the financial asset expire, or (ii) the Group transfers the financial asset and either (a) it transfers substantially all the risks and rewards of ownership of the financial asset, or (b) it neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset but it does not retain control of the financial asset.

#### (iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in the consolidated statement of profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.10 Investments and other financial assets *(continued)*

#### (iii) Measurement *(continued)*

##### *Debt instruments*

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in the consolidated statement of profit or loss and presented in other gains (losses) together with foreign exchange gains and losses. Impairment losses are included in administrative expenses in the consolidated statement of profit or loss.
- **FVOCI:** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in the consolidated statement of profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to the consolidated statement of profit or loss and recognised in other gains (losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains (losses) and impairment expenses are presented as separate line item in the consolidated statement of profit or loss.
- **FVPL:** Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss is recognised in the consolidated statement of profit or loss and presented net within other gains (losses) in the period in which it arises.

##### *Equity instruments*

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to the consolidated statement of profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in the consolidated statement of profit or loss as other income when the Group's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains (losses) in the consolidated statement of profit or loss as applicable.

#### (iv) Impairment

The Group assesses on a forward-looking basis the expected credit losses ("ECL") associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach which requires expected lifetime losses to be recognised from initial recognition of the receivables, see note 3.1(b) for further details.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.11 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost of the inventories for specific application solutions project is determined individually. Cost of other inventories is determined using the weighted average method. The cost comprises acquisition cost purchased from third parties includes purchase price, related taxes, labour costs, transportation cost and insurance cost but excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

### 2.12 Trade and other receivables

Trade receivables are amounts due from customers for goods sold and services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

### 2.13 Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash equivalents represent short-term highly liquid investments which are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, net of bank overdrafts (if any).

### 2.14 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in share premium as a deduction, net of tax, from the proceeds.

### 2.15 Trade and other payables

Trade and other payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

### 2.16 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets is substantially ready for their intended use or sale.

All other borrowing costs are recognised in the consolidated statement of profit or loss in the period in which they are incurred.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.17 Current and deferred income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

#### (i) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company's subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### (ii) Deferred income tax

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are not recognised for temporary differences between the carrying amount and tax bases of investments in subsidiaries and associates where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in the consolidated statement of profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.18 Employee benefits

#### (i) Retirement benefits

The Group provides defined contribution retirement plans based on local laws and regulations. The plans cover full-time employees and provide for contributions at certain percentage of salary as determined by the respective local government authorities. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due.

#### (ii) Employee leaves entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

### 2.19 Share-based payments

Share-based compensation benefits are provided to employees via the share option scheme and share award plan. Information relating to these schemes is set out in note 25.

#### Share Option Scheme

The fair value of options granted under the share option scheme is recognised as an employee benefits expense with a corresponding increase in equity. The total amount to be expensed is determined by reference to the fair value of the options granted:

- including any market performance conditions;
- excluding the impact of any service and non-market performance vesting conditions; and
- including the impact of any non-vesting conditions.

The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. In addition, in some circumstances employees may provide services in advance of the grant date and therefore the grant date fair value is estimated for the purposes of recognising the expense during the period between service commencement period and grant date.

At the end of each reporting period, the Group revises its estimates of the number of options that are expected to vest based on the non-market vesting and service conditions. It recognises the impact of the revision to original estimates, if any, in the consolidated statement of profit or loss, with a corresponding adjustment to equity.

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium. When the options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to accumulated profits (losses).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.19 Share-based payments *(continued)*

#### Share Award Plan

The share award plan is administered by the trustee of the share award plan. The fair value of shares granted under the plan is recognised as an employee benefits expense with a corresponding increase in equity. The total amount to be expensed is determined by the market value of the shares on grant date.

The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

When exercised, the trust transfers the appropriate amount of shares to the employee for no cash consideration. The proceeds received net of any directly attributable transaction costs are credited directly to equity.

When the granted shares are forfeited before the vesting date, the amount previously recognised in share award reserve will be transferred to accumulated profits (losses).

### 2.20 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount of obligation can be made. Expenditures for which a provision has been recognised are charged against the related provision in the year in which the expenditures are incurred. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount provided is the present value of the expenditures expected to be required to settle the obligation. Where the Group expects a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain.

### 2.21 Revenue recognition

Revenue comprises the consideration received or receivable for the sale of goods and rendering of services in the ordinary course of the Group's activities. Revenue is shown net of value-added tax, returns, rebates and discounts and after elimination of sales made within the Group.

The Group recognises revenue when control of the products has transferred, and when specific criteria have been met for each of the Group's activities as described below. Depending on the terms of the contract and the laws that apply to the contract, control of the asset may transfer over time or at a point in time. Control of the asset is transferred over time if the Group's performance:

- provides the benefits received and consumed simultaneously by the customer; or
- creates and enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the asset transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the asset.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.21 Revenue recognition *(continued)*

The progress towards complete satisfaction of the performance obligation is measured based on the Group's efforts or inputs to the satisfaction of the performance obligation, by reference to the contract costs incurred up to the end of reporting period as a percentage of total estimated costs for each contract.

The Group's revenue mainly includes application solutions, system maintenance services, and sales of self-developed products.

#### (i) Application solutions

The Group provides application solutions including design, implementation and support services and provides broadcasting equipment under fixed-price contract. The components of application solutions are highly interdependent and regarded as one performance obligation.

Revenue for the application solutions is recognised at a point in time when the equipment is delivered, the installation is completed and accepted by the customers.

#### (ii) System maintenance services

System maintenance services include maintenance, extended warranty, training and other supporting services are provided in the form of fixed-price contracts. Revenue is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided because the customer receives and uses the benefits simultaneously.

#### (iii) Sales of self-developed products

The Group sells self-developed equipment and related products. Sales are recognised when control of the products has transferred, being when the products are delivered to the customer and there is no unfulfilled obligation that could affect the customer's acceptance of the products.

### 2.22 Interest income

Interest income is recognised using the effective interest method.

### 2.23 Leases

The Group assesses whether a contract is, or contains, a lease at inception of the contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### As lessee

The Group applies the recognition exemption to short-term leases and low-value asset leases. Lease payments associated with these leases are recognised as an expense on a straight-line basis over the lease term.

The Group has elected not to separate non-lease components from lease components, and accounts for each lease component and any associated non-lease components as a single lease component.

The Group accounts for each lease component within a lease contract as a lease separately. The Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.23 Leases *(continued)*

#### **As lessee** *(continued)*

Amounts payable by the Group that do not give rise to a separate component are considered to be part of the total consideration that is allocated to the separately identified components of the contract.

The Group recognises a right-of-use asset and a lease liability at the commencement date of the lease.

The right-of-use asset is initially measured at cost, which comprises

- (a) the amount of the initial measurement of the lease liability;
- (b) any lease payments made at or before the commencement date, less any lease incentives received;
- (c) any initial direct costs incurred by the Group; and
- (d) an estimate of costs to be incurred by the Group in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

Subsequently, the right-of-use asset is measured at cost less any accumulated depreciation and any accumulated impairment losses and adjusted for any re-measurement of the lease liability. Depreciation is provided on a straight-line basis over the shorter of the lease term and the estimated useful lives of the right-of-use asset.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date of the contract.

The lease payments included in the measurement of the lease liability comprise the following payments for the right to use the underlying asset during the lease term that are not paid at the commencement date:

- (a) fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- (b) variable lease payments that depend on an index or a rate;
- (c) amounts expected to be payable under residual value guarantees;
- (d) exercise price of a purchase option if the Group is reasonably certain to exercise that option; and
- (e) payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate the lease.

The lease payments are discounted using the interest rate implicit in the lease, or where it is not readily determinable, the incremental borrowing rate of the lessee.

Subsequently, the lease liability is measured by increasing the carrying amount to reflect interest on the lease liability and by reducing the carrying amount to reflect the lease payments made.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.23 Leases *(continued)*

#### **As lessee** *(continued)*

The lease liability is re-measured using a revised discount rate when there are changes to the lease payments arising from a change in the lease term or the reassessment of whether the Group will be reasonably certain to exercise a purchase option.

The lease liability is re-measured by using the original discount rate when there is a change in the residual value guarantee, the in-substance fixed lease payments or the future lease payments resulting from a change in an index or a rate (other than floating interest rate). In case of a change in future lease payments resulting from a change in floating interest rates, the Group re-measures the lease liability using a revised discount rate.

The Group recognises the amount of the re-measurement of the lease liability as an adjustment to the right-of-use asset. If the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Group recognises any remaining amount of the re-measurement in the consolidated statement of profit or loss.

A lease modification is accounted for as a separate lease if

- (a) the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- (b) the consideration for the lease increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

When a lease modification is not accounted for as a separate lease, at the effective date of the lease modification,

- (a) the Group allocates the consideration in the modified contract on the basis of relative stand-alone price as described above.
- (b) the Group determines the lease term of the modified contract.
- (c) the Group re-measures the lease liability by discounting the revised lease payments using a revised discount rate over the revised lease term.
- (d) for lease modifications that decrease the scope of the lease, the Group accounts for the re-measurement of the lease liability by decreasing the carrying amount of the right-of-use asset to reflect the partial or full termination of the lease and recognising any gain or loss relating to the partial or full termination of the lease in the consolidated statement of profit or loss.
- (e) for all other lease modifications, the Group accounts for the re-measurement of the lease liability by making a corresponding adjustment to the right-of-use asset.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.24 Dividend distribution

Dividend distribution to the Company's ordinary shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or board of directors, where appropriate.

### 2.25 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

### 2.26 Contract assets and contract liabilities

If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, the contract is presented as a contract asset, excluding any amounts presented as a receivable. Conversely, if a customer pays consideration, or the Group has a right to an amount of consideration that is unconditional, before the Group transfers a good or service to the customer, the contract is presented as a contract liability when the payment is made or the payment is due (whichever is earlier). A receivable is the Group's right to consideration that is unconditional or only the passage of time is required before payment of that consideration is due.

For a single contract or a single set of related contracts, either a net contract asset or a net contract liability is presented. Contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

For the business of application solutions, it is common for the Group to receive from the customer the whole or some of the contractual payments before the services are completed or when the goods are delivered (i.e. the timing of revenue recognition for such transactions). The Group recognises a contract liability until it is recognised as revenue. During that period, any significant financing components, if applicable, will be included in the contract liability and will be expensed as accrued unless the interest expense is eligible for capitalisation.

### 2.27 Related parties

A related party is a person or entity that is related to the Group.

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of the holding company of the Group.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

### 2.27 Related parties *(continued)*

- (b) An entity is related to the Group if any of the following conditions applies:
- (i) The entity and the Group are members of the same group (which means that each holding company, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a holding company of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the holding company of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (a) that person's children and spouse or domestic partner;
- (b) children of that person's spouse or domestic partner; and
- (c) dependants of that person or that person's spouse or domestic partner.

In the definition of a related party, an associate includes subsidiaries of the associate and a joint venture includes subsidiaries of the joint venture.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT

### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group regularly monitors its exposure and currently considers not necessary to hedge any of these financial risks.

#### (a) Market risk

##### (i) Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to US Dollar ("USD") and Hong Kong Dollar ("HKD"). Foreign exchange risk arose from future commercial transactions, recognised assets and liabilities which are not denominated in RMB.

Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currency. The group companies are required to control the exposure of the foreign currency during the business operation. The foreign currency exposure is mainly due to the purchase of the equipment from all over the world and the management control the payment schedule to reduce the foreign exchange risk.

At 31 December 2020, if USD and HKD had weakened/strengthened by 5% (2019: 5%) against the RMB with all other variables held constant, loss before income tax for the year would have changed mainly as a result of foreign exchange gains/losses on translation of USD/HKD bank balances and cash, trade and other receivables, trade and other payables and bank and other borrowings denominated in USD and HKD.

	2020 RMB'000	2019 RMB'000
Increase (decrease) in loss before income tax for the year		
Weakened 5% (2019: 5%)		
— USD	(1,240)	(2,601)
— HKD	(757)	(668)
Strengthened 5% (2019: 5%)		
— USD	1,240	2,601
— HKD	757	668

The sensitivity analysis has been determined assuming that the change in foreign exchange rates had occurred at the end of the reporting period and had been applied to Group's exposure to currency risk for financial instruments in existence at that date, and that all other variables, in particular interest rates, remain constant. The stated changes in foreign currency represent management's assessment of reasonably possible changes in foreign exchange rates over the year until the end of the next annual reporting period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.1 Financial risk factors *(continued)*

#### (a) Market risk *(continued)*

##### (ii) Interest rate risk

Other than bank balances with variable interest rate, the Group has no other significant interest-bearing assets. Management does not anticipate significant impact to interest-bearing assets resulted from the changes in interest rates, because the interest rates of bank balances are not expected to change significantly.

The Group's interest rate risk arises from bank and other borrowings with variable interest rates. Borrowings at variable rates expose the Group to cash flow interest rate risk which is partially offset by cash held at variable rates. The Group has not hedged its cash flow interest rate risks.

As at 31 December 2020, if the interest rate on all bank and other borrowings had been 1% (2019: 1%) higher/lower with all other variables held constant, the Group's loss before income tax for the year would have been increased/decreased by approximately RMB689,000 (2019: RMB932,000).

#### (b) Credit risk

Credit risk arises mainly from trade and other receivables and cash at bank. The Group's maximum exposure to credit risk in the event of the counterparties failure to perform their obligations as at the reporting dates in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the consolidated statement of financial position.

The credit risk of bank balances is limited because the counterparties are banks with good reputation and most of them are the state-owned banks in the PRC or licensed banks in Hong Kong.

As at 31 December 2020, there were five customers contributed over 41% (2019: 46%) of the Group's total trade and other receivables.

The maximum exposure to credit risk represents the credit risk exposure to the Group at the end of each reporting period, without taking into account any collateral held or other credit enhancements. A summary of the maximum exposure to credit risk is as follows:

	2020 RMB'000	2019 RMB'000
Trade receivables, net	160,100	126,508
Other receivables excluding prepayments	51,314	52,784
Bank balances and cash	12,781	13,670
Pledged bank deposits	5,463	107
	229,658	193,069

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.1 Financial risk factors *(continued)*

#### (b) Credit risk *(continued)*

##### (i) Risk management

Credit risk is managed on a group basis. The Group has policies to limit the credit exposure on trade receivables. The Group assesses the credit quality of and sets credit limits on their customers by taking into account their financial position, their credit history and other factors such as current market conditions. The credit history of the customers is regularly monitored by the Group. In respect of customers with a poor credit history, the Group will use written payment reminders to ensure the overall credit risk of the Group is limited to a controllable extent.

For other receivables, management makes periodic collective assessments as well as individual assessment on the recoverability of other receivables based on historical settlement records and past experience.

The Group accounts for its credit risk by appropriately providing for ECL on a timely basis. In calculating the ECL rates, The Group considers historical loss rates for each category of receivables and adjusts for forward-looking macroeconomic data.

##### (ii) Impairment of financial assets

Trade receivables and other receivables are subject to the ECL model. While cash and cash equivalents are also subject to the impairment requirements of HKFRS 9, the identified impairment loss was immaterial.

The Group applies the HKFRS 9 simplified approach to measuring ECLs which uses a lifetime expected loss allowance for all trade receivables. For other receivables, the Group involves a three-stage approach whereby financial assets move through the three stages as their credit quality changes.

The expected loss rates are based on the payment profiles of sales over a period of 48 months at the end of the reporting period and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the region, relationship and credit of client which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group categories a receivable for write off when a debtor fails to make contractual payments/repayable demanded greater than 48 months past due. Where loans or receivables have been written off, the Group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in the consolidated statement of profit or loss.

To measure the ECLs, trade receivables has been grouped based on shared credit risk characteristics and the days past due.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.1 Financial risk factors *(continued)*

#### (b) Credit risk *(continued)*

##### (ii) Impairment of financial assets *(continued)*

The expected loss rates are based on the historical payment profiles of sales and the corresponding historical credit losses experienced. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables.

31 December 2020	Less than 1 year past due	More than 1 year but less than 2 years past due	More than 2 years but less than 3 years past due	More than 3 years but less than 4 years past due	More than 4 years past due	Total
Expected loss rate	0.96%	8.90%	23.20%	33.52%	100.00%	24.15%
Gross carrying amount (RMB'000)						
— Trade receivables	98,075	20,799	40,144	19,831	32,228	211,077
Loss allowance (RMB'000)						
— Trade receivables	938	1,851	9,312	6,648	32,228	50,977

31 December 2019	Less than 1 year past due	More than 1 year but less than 2 years past due	More than 2 years but less than 3 years past due	More than 3 years but less than 4 years past due	More than 4 years past due	Total
Expected loss rate	0.80%	5.50%	17.72%	27.20%	100.00%	18.76%
Gross carrying amount (RMB'000)						
— Trade receivables	50,638	37,079	31,824	20,675	15,502	155,718
Loss allowance (RMB'000)						
— Trade receivables	407	2,038	5,639	5,624	15,502	29,210

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.1 Financial risk factors *(continued)*

#### (b) Credit risk *(continued)*

##### (ii) Impairment of financial assets *(continued)*

The movements in loss allowances are summarised as follows:

	2020 RMB'000	2019 RMB'000
At 1 January	29,210	27,154
Increase in loss allowance recognised in the consolidated statement of profit or loss	21,767	2,056
<b>At 31 December</b>	<b>50,977</b>	29,210

In respect of other receivables, the balances are considered to be low risk based on the past history of making payments when due and current ability to pay, and therefore the impairment provision is determined based on 12 months ECL. After applying the ECL model, the management considered, other than provision for impairment of deposits paid for acquisition of a subsidiary, that no additional impairment provision at the end of the reporting period is necessary.

#### (c) Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with debt covenants to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from banks and other financial institutions to meet their liquidity requirements in the short and longer term. Management believes there is no significant liquidity risk as the Group has sufficient committed facilities to fund their operations.

The following table details the remaining contractual maturities at each of the reporting dates during the period of Group's financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the year-end dates during the year) and the earliest date the Group may be required to pay.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.1 Financial risk factors *(continued)*

#### (c) Liquidity risk *(continued)*

	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	Between 2 and 5 years RMB'000	Total contractual undiscounted cash flows total RMB'000	Total carrying amounts RMB'000
<b>At 31 December 2020</b>					
Trade and other payables (excluding non-financial liabilities)	81,657	–	–	81,657	81,657
Lease liabilities (including interest)	1,808	300	135	2,243	2,176
Bank and other borrowings (including interest)	171,506	16,342	–	187,848	176,445
	<b>254,971</b>	<b>16,642</b>	<b>135</b>	<b>271,748</b>	<b>260,278</b>
<b>At 31 December 2019</b>					
Trade and other payables (excluding non-financial liabilities)	87,963	–	–	87,963	87,963
Lease liabilities (including interest)	2,689	1,087	–	3,776	3,746
Bank and other borrowings (including interest)	130,170	23,766	–	153,936	143,309
	<b>220,822</b>	<b>24,853</b>	<b>–</b>	<b>245,675</b>	<b>235,018</b>

### 3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.2 Capital management *(continued)*

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total equity.

	2020 RMB'000	2019 RMB'000
Bank and other borrowings	176,445	143,309
Lease liabilities	2,176	3,746
Total debts	178,621	147,055
Less: Pledged bank deposits	(5,463)	(107)
Less: Bank balances and cash	(12,781)	(13,670)
Net debts	160,377	133,278
Total equity	105,786	182,323
Gearing ratio	152%	73%

### 3.3 Fair value estimation

#### (a) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are recognised and measured at fair value in the consolidated financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Group has classified its financial instruments into the three levels prescribed under HKFRS 13 "Fair Value Measurement".

The following table presents the Group's financial assets that are measured at fair value:

	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000
<b>As at 31 December 2020</b>			
Contingent consideration receivable	–	–	17,755
Financial assets at FVPL	–	–	52,279
	–	–	70,034
<b>As at 31 December 2019</b>			
Contingent consideration receivable	–	–	17,755
Financial assets at FVPL	–	–	48,296
	–	–	66,051

There were no transfers between Level 1, 2 and 3 during the year (2019: Nil).



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.3 Fair value estimation *(continued)*

#### (a) Fair value hierarchy *(continued)*

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels at the end of the reporting period.

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives and trading securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in Level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3. This is the case for unlisted equity securities.

#### (b) Valuation techniques used to determine fair values

Specific valuation techniques used to value financial instruments include:

- the use of quoted market prices or dealer quotes for similar instruments;
- the fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves;
- the fair value of forward foreign exchange contracts is determined using forward exchange rates at the end of the reporting date;
- the fair value of the remaining financial instruments is determined using discounted cash flow analysis.

All of the resulting fair value estimates are included in Level 3.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 3. FINANCIAL RISK MANAGEMENT *(continued)*

### 3.3 Fair value estimation *(continued)*

#### (c) Fair value measurements using significant unobservable inputs (Level 3)

The following table presents the changes in Level 3 instruments:

Description	Financial assets at FVPL – key-man life insurance policies RMB'000	Contingent consideration receivable RMB'000	Total RMB'000
<b>As at 31 December 2020</b>			
At beginning of the reporting period	48,296	17,755	66,051
Fair value changes	3,983	–	3,983
<b>At end of the reporting period</b>	<b>52,279</b>	<b>17,755</b>	<b>70,034</b>

Description	Financial assets at FVPL – key-man life insurance policies RMB'000	Contingent consideration receivable RMB'000	Total RMB'000
<b>As at 31 December 2019</b>			
At beginning of the reporting period	45,263	17,755	63,018
Fair value changes	3,033	–	3,033
At end of the reporting period	48,296	17,775	66,051

The above fair value changes are reported in “Other gains, net” in the consolidated statement of profit or loss.

#### *Description of the valuation techniques and inputs used in Level 3 fair value measurement*

The Group recognises the fair value of key-man life insurance policies at the end of each reporting period and fair value is based on cash flows discounted using a rate based on the market interest and risk premium specific to the financial instrument.

The Group recognises the fair value of contingent consideration receivable at the end of each reporting period and fair value is based on profits projections for aggregate performance of the disposed subsidiary.

#### *Valuation process of the Group*

The Group reviews estimation of fair values of key-man life insurance policies and contingent consideration receivable which are categorised into Level 3 of the fair value hierarchy. Reports with estimation of fair value prepared by the independent valuer on annually basis.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### 4.1 Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

#### (a) Impairment of trade and other receivables

The impairment provisions for trade receivables are based on assumptions about the expected loss rates. The Group uses judgment in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. Changes in these assumptions and estimates could materially affect the result of the assessment and it may be necessary to make additional impairment charge to the consolidated statement of profit or loss.

Management also reviews its trade and other receivables by using various inputs and assumptions including risk of a default and expected loss rate. The estimation involves high degree of uncertainty which is based on the Group's historical information, existing market conditions as well as forward-looking estimates at the end of each reporting period. Where the expectation is different from the original estimate, such difference will impact the carrying amount of trade and other receivables.

#### (b) Impairment of property, plant and equipment, right-of-use assets and intangible assets

The management determines the impairment loss on property, plant and equipment, right-of-use assets and intangible assets if circumstances indicate that the carrying value of an asset may not be recoverable. The carrying amounts of assets are reviewed periodically in order to assess whether the recoverable amounts have declined below the carrying amounts. These assets are tested for impairment whenever events or changes in circumstances indicate that their recorded carrying amounts may not be recoverable. When such a decline has occurred, the carrying amounts reduced to recoverable amount.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS *(continued)*

### 4.1 Critical accounting estimates and assumptions *(continued)*

#### **(b) Impairment of property, plant and equipment, right-of-use assets and intangible assets** *(continued)*

The recoverable amount is the greater of the fair value less costs of disposal and the value-in-use ("VIU"). In determining the VIU, expected cash flows generated by the asset are discounted to their present value, which requires significant judgment relating to level of sales volume, sales revenue and amount of operating costs. The Group uses all readily available information in determining an amount that is a reasonable approximation of recoverable amount, including estimates based on reasonable and supportable assumptions and projections of sales volume, sales revenue and amount of operating costs.

The Group tests annually whether goodwill has suffered any impairment in accordance with the accounting policy stated in note 2.8(i). The recoverable amounts of CGUs have been determined based on VIU calculations. These calculations require the use of estimates.

#### **(c) Recognition of income tax**

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the worldwide provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognise liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred tax assets relating to certain temporary differences and tax losses are recognised when management considers to be probable that future taxable profit will be available against which the temporary differences or tax losses can be utilised. The outcome of their actual utilisation may be different.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS *(continued)*

### 4.1 Critical accounting estimates and assumptions *(continued)*

#### (d) Provision for inventories

Inventories are carried at the lower of cost and net realisable value. The cost of inventories is written down to net realisable value when there is objective evidence that the cost of inventories may not be recoverable. The cost of inventories may not be recoverable if those inventories are damaged, if they have become wholly or partially obsolete, or if their selling prices have declined. The cost of inventories may also be not recoverable if the estimated costs to be incurred to make the sale have increased. The amount written off to the consolidated statement of profit or loss is the difference between the carrying value and net realisable value of the inventories. In determining whether the cost of inventories can be recoverable, significant judgment is required. In making this judgment, the Group evaluates, among other factors, the duration and extent by all means to which the amount will be recovered.

#### (e) Fair value estimation

Some of the Group's assets are measured at fair value for financial reporting purposes. The management have determined the appropriate valuation techniques and inputs for fair value measurements. In estimating the fair value of the Group's financial assets at FVPL and contingent consideration receivable, the Group uses market-observable data to the extent it is available. The management of the Group will exercise their judgements based on their experience to establish and determine the appropriate valuation techniques and inputs to the valuation model.

#### (f) Identification of performance obligations

For application solution services, the Group assesses the nature of the goods or services provided and determines that the sales of equipment and the relevant service are regarded as one performance obligation after considering the factors of significant integration, significant modification or customisation, and highly interdependence or interrelation.

#### (g) Impairment of interest in an associate

When there is an indication that interests in associates may suffer an impairment loss, management assesses the recoverable amounts of the associates, taking into account their current financial performance and position, and the cash flows of each associate, which require significant judgment.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS *(continued)*

### 4.2 Judgement

#### (a) Control over Beijing Gefei Technology Co., Limited (“Beijing Gefei”)

The Group holds 49% equity interests in Beijing Gefei through Cogent (Beijing) Technology Company Limited (“Cogent (Beijing)”). On 31 August 2020, Cogent (Beijing) and one of the other investors of Beijing Gefei, namely Beijing Yutai Investment Co., Limited (“Yutai”), a company incorporated in the PRC which holds 2% equity interests in Beijing Gefei, entered into an agreement (the “Voting Rights Arrangement”) pursuant to which Yutai agreed to irrevocably appoint Cogent (Beijing) to exercise all of Yutai’s rights to vote at the general meetings of Beijing Gefei at nil consideration. The Voting Rights Arrangement will be terminated upon mutual agreement in writing between the Group and Yutai is made.

The relevant activities which significantly affect Beijing Gefei’s return are determined by shareholders based on a simple majority vote during shareholders’ meeting. As the Group’s voting rights in Beijing Gefei’s shareholders’ meeting exceed 50% followed by execution of the Voting Rights Arrangement, the directors of the Company have concluded that the Group has control over Beijing Gefei and Beijing Gefei is re-classified as a subsidiary of the Group since 31 August 2020 (2019: Beijing Gefei was an associate of the Group).

## 5. SEGMENT INFORMATION

The chief operating decision-maker (“CODM”) mainly include the board of directors of the Company, who is responsible for allocating resources, assessing performance of the operating segments and making strategic decisions, the CODM considers the business from both business and geographical perspective.

The Group has the following reportable segments during the year:

- Application solutions
- System maintenance services
- Sales of self-developed products

Inter-segment revenue and transfers are transacted with reference to the cost of sales and are eliminated on consolidation.

The CODM assess the performance of the operating segments mainly based on segment revenue, gross profit and impairment loss on non-current assets of each operating segment. The selling expenses, administrative expenses and finance cost are common costs incurred for the operating segment as a whole and therefore they are not included in the measure of the segments’ performance which is used by the CODM.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 5. SEGMENT INFORMATION *(continued)*

The segment information provided to the CODM for the reportable segments during the year is as follows:

### For the year ended 31 December 2020

	Application solutions RMB'000	System maintenance services RMB'000	Sales of self-developed products RMB'000	Inter-segment elimination RMB'000	Total RMB'000
Revenue (from external customers)	95,164	13,673	44,469	–	153,306
— Inter-segment revenue	–	–	3,389	(3,389)	–
Total revenue	95,164	13,673	47,858	(3,389)	153,306
<b>Results</b>					
Segment results	13,948	6,665	16,105	–	36,718
Share of results of associates					(16,115)
Unallocated income					8,293
Unallocated expenses					(112,322)
Loss on deemed disposal of an associate					(1,608)
Finance costs, net					(14,624)
Loss before income tax					(99,658)
Taxation					1,701
Loss for the year					(97,957)
<b>Other segment information:</b>					
Impairment loss on goodwill	–	–	(13,884)	–	(13,884)
Impairment loss on intangible assets	–	–	(5,249)	–	(5,249)

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 5. SEGMENT INFORMATION *(continued)*

For the year ended 31 December 2019

	Application solutions RMB'000	System maintenance services RMB'000	Sales of self-developed products RMB'000	Inter-segment elimination RMB'000	Total RMB'000
Revenue (from external customers)	148,761	17,228	25,041	–	191,030
— Inter-segment revenue	–	–	14,035	(14,035)	–
<b>Total revenue</b>	<b>148,761</b>	<b>17,228</b>	<b>39,076</b>	<b>(14,035)</b>	<b>191,030</b>
<b>Results</b>					
Segment results	18,581	9,828	20,178	–	48,587
Share of results of associates					3,156
Unallocated income					7,121
Unallocated expenses					(133,410)
Finance costs, net					(16,993)
Loss before income tax					(91,539)
Taxation					2,895
<b>Loss for the year</b>					<b>(88,644)</b>



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 5. SEGMENT INFORMATION *(continued)*

### Information about major customers

Revenue from customers from application solutions segment individually accounting for 10% or more of the revenue of the Group is as follows:

	Year ended 31 December			
	2020		2019	
	Amount RMB'000	% of total revenue RMB'000	Amount RMB'000	% of total revenue RMB'000
Customer A	49,513	32%	37,502	20%
Customer B	N/A	N/A	25,156	13%

The revenue from Customer B was less than 10% of the revenue of the Group for the year ended 31 December 2020.

The Group's revenue was principally derived from the business carried out in the PRC. The revenue from external customers in the PRC and other countries and districts are disclosed as follows:

	2020 RMB'000	2019 RMB'000
The PRC	151,279	175,053
Hong Kong	1,879	10,302
Others	148	5,675
	153,306	191,030

	As at 31 December	
	2020 RMB'000	2019 RMB'000
Total of non-current assets other than deferred income tax assets and trade and other receivables		
The PRC	87,466	150,058
Hong Kong	556	364
Others	–	170
	88,022	150,592

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 6. REVENUE AND OTHER GAINS, NET

Revenue represents the net invoiced value of services provided or goods sold, after allowances for returns and trade discounts, during the year.

An analysis of the Group's revenue is as follows:

	2020 RMB'000	2019 RMB'000
<b>Revenue from contracts with customers within the scope of HKFRS 15:</b>		
Application solutions	95,164	148,761
System maintenance services	13,673	17,228
Sales of self-developed products	44,469	25,041
	<b>153,306</b>	191,030
<b>Timing of revenue recognition</b>		
At a point in time	139,633	173,802
Over time	13,673	17,228
	<b>153,306</b>	191,030

The revenue from contracts with customers within HKFRS 15 is based on fixed price.

	2020 RMB'000	2019 RMB'000
<b>Other gains</b>		
Fair value gains on financial assets at FVPL (note 17)	3,983	3,033
Government grants	1,953	888
Value added tax refund	2,159	843
Others	198	2,357
Other gains	<b>8,293</b>	7,121
<b>Other losses</b>		
Late payment penalty for a legal dispute	–	(2,433)
Loss on deemed disposal of an associate (note 11)	(1,608)	–
Loss on disposal of property, plant and equipment	(74)	–
Other losses	<b>(1,682)</b>	(2,433)
<b>Other gains, net</b>	<b>6,611</b>	4,688

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 7. EXPENSES BY NATURE

	2020 RMB'000	2019 RMB'000
Costs of inventories (note 19) *	91,620	133,918
Employee benefit expenses (note 8)	50,347	60,878
Provision for inventory obsolescence (note 19)	11,487	30,828
Amortisation expenses of intangible assets (note 15)	7,380	8,527
Depreciation expenses of property, plant and equipment (note 14)	4,841	4,312
Travelling and transportation expenses	3,852	8,819
Depreciation expenses of right-of-use assets (note 16)	2,989	2,459
Office expenses	2,978	3,291
Legal fee and professional charges	2,823	2,295
Others	2,801	2,844
Business development	2,085	2,865
Auditor's remuneration	1,500	1,500
Value-added tax and other transaction taxes	1,390	1,916
Servicing and agency costs	1,121	1,993
Advertising costs	506	2,259
Leases expenses under short term leases	216	2,660
	<b>187,936</b>	<b>271,364</b>

\* Cost of inventories includes RMB2,299,000 (2019: RMB2,954,000) relating to employee benefit expenses.

## 8. EMPLOYEE BENEFIT EXPENSES

	2020 RMB'000	2019 RMB'000
Wages and salaries	42,140	45,386
Contributions to defined contribution plans (note)	2,505	7,207
Welfare and other allowances	4,175	5,200
Bonus	–	3,014
Share based payment expenses	1,527	2,375
	<b>50,347</b>	<b>63,182</b>
Less: Employee benefit expenses capitalised as "Intangible Assets"	–	(2,304)
	<b>50,347</b>	<b>60,878</b>

Note: During the year ended 31 December 2020, the Group is benefit from the preferential policy of social insurance contribution reduction and exemption during the coronavirus outbreak epidemic.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 8. EMPLOYEE BENEFIT EXPENSES *(continued)*

### (a) Defined contribution plans

The Group has arranged its Hong Kong employees to join Mandatory Provident Fund (“MPF”) Scheme. Under the MPF Scheme, each of the Group’s companies (the employer) and its employees make monthly contributions to the scheme at 5% of the employees’ earnings as defined under the MPF Scheme Ordinance. The contributions from each of the employers and employees are subject to a cap of HKD1,500 per month and thereafter contributions are voluntary.

The Group’s employees in the PRC are required to participate in a defined contribution retirement scheme administered and operated by local municipal governments. The Group’s PRC subsidiaries contribute funds which are calculated on fixed percentage of the employees’ salaries (subject to a floor and cap) as set by local municipal governments to each scheme locally to fund the retirement benefit of the employees during the year.

### (b) Five highest paid individuals

Of the five highest paid individuals in the Group, five (2019: four) individuals were directors of the Company and whose emoluments are set out in note 36. The emoluments of the remaining one non-director individual for 2019, are as follows:

	2020 RMB'000	2019 RMB'000
Salaries	–	604
Contribution to defined contribution plans	–	128
Share based payment expenses	–	161
	–	893

The number of the highest paid individuals (excluding the directors of the Company) whose remuneration fell within the following band is as follows:

	Number of individuals	
	2020	2019
Emolument band HKD1,000,001 — HKD1,500,000	–	1

No remuneration was paid or payable by the Group to any of the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office. None of these individuals waived any emoluments during the years ended 31 December 2020 and 2019.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 9. FINANCE INCOME AND COSTS

	2020 RMB'000	2019 RMB'000
Finance income		
— Interest income on short-term bank deposits	33	41
Finance costs		
— Interest expenses on bank and other borrowings	(10,738)	(15,151)
— Interest expenses on amount due to a shareholder	(421)	(980)
— Interest expenses on lease liabilities	(166)	(243)
— Interest expenses on amounts due to directors	(188)	(240)
— Net foreign exchange loss	(3,144)	(420)
	(14,657)	(17,034)
Finance costs, net	(14,624)	(16,993)

## 10. SUBSIDIARIES

Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital/ registered capital	Effective equity interests held
<b>Directly owned:</b>				
Century Sage Scientific International Limited	British Virgin Islands ("BVI"), limited liability company	Investment holding company, Hong Kong	10,000 ordinary shares of USD1 each	100%
<b>Indirectly owned:</b>				
Cortesia Limited	BVI, limited liability company	Investment holding company, Hong Kong	1 ordinary share of USD1	100%
Century Sage Scientific Group Ltd	BVI, limited liability company	TV broadcast application solutions industry, the PRC	1 ordinary share of USD50	100%
Century Sage Scientific Solutions Limited	BVI, limited liability company	Investment holding company, Hong Kong	1 ordinary share of USD1	100%
北京世紀睿科系統技術有限公司 (Beijing Century Sage Scientific System and Technology Company Limited *) ("CSS (Beijing)")	The PRC, limited liability company	TV broadcast application solutions industry, the PRC	Registered capital of RMB20,000,000	100%
Times Sage Technology Limited	BVI, limited liability company	TV broadcast application solutions industry, the PRC	1 ordinary share of USD1	100%

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 10. SUBSIDIARIES (continued)

Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital/ registered capital	Effective equity interests held
<b>Indirectly owned: (continued)</b>				
時代華睿(北京)科技有限公司 (Times Sage (Beijing) Tech Company Limited *) ("TST (Beijing)")	The PRC, limited liability company	TV broadcast application solutions industry, the PRC	Registered capital of RMB30,000,000	100%
Evertop Technology (Int'l) Limited	Hong Kong, limited liability company	TV broadcast application solutions industry, Hong Kong	2 ordinary shares of HKD2	100%
Cogent Technologies Limited	BVI, limited liability company	TV broadcast application solutions industry, the PRC	1 ordinary share of USD1	100%
Cogent Tech (Asia) Limited	Hong Kong, limited liability company	Investment holding company, Hong Kong	1 ordinary share of HKD1	100%
高駿(北京)科技有限公司 (Cogent (Beijing) Technology Company Limited *) ("Cogent (Beijing)")	The PRC, limited liability company	Research, development and sale of technical products, the PRC	Registered capital of RMB12,000,000	100%
Century Sage Scientific (HK) Limited	Hong Kong, limited liability company	TV broadcast application solutions industry, Hong Kong	1 ordinary share of HKD1	100%
Fineone International Limited	BVI, limited liability company	Equipment trading, the PRC	1 ordinary share of USD1	100%
TV Logic Technology Limited	BVI, limited liability company	Equipment trading, the PRC	1 ordinary share of USD1	100%
NI Systems Limited	BVI, limited liability company	Equipment trading, the PRC	1 ordinary share of USD1	100%
天維通達(北京)數碼科技有限公司 (Tianwei Tongda (Beijing) Digital Technology Company Limited *)	The PRC, limited liability company	TV broadcast application solutions industry, the PRC	Registered capital of RMB6,000,000	100%
上海高駿科技有限公司(前稱 上海高駿精視科技有限公司 (Shanghai Cogent Info-Tech Co., Limited (formerly known as Shanghai Cogent Accurate Video Info-Tech Co., Limited *) ("AVIT")	The PRC, limited liability company	R&D of TV broadcasting and multi-media production, the PRC	Registered capital of RMB4,500,000	100%
北京經緯中天信息技術有限公司 (Beijing BroadVision Information Technology company Limited *) ("Beijing BroadVision")	The PRC, limited liability company	R&D of TV broadcasting and multi-media production, the PRC	Registered capital of RMB10,010,000	55%

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 10. SUBSIDIARIES (continued)

Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Particulars of issued share capital/ registered capital	Effective equity interests held
<b>Indirectly owned:</b> (continued)				
泰德星創(北京)科技有限公司 (Satron Technologies (Beijing) Company Limited *)	The PRC, limited liability company	Research and development and sales of professional video products, and transmission and communication equipment, the PRC	Registered capital of RMB5,000,000	100%
台灣世紀睿科有限公司 (Century Sage Scientific (Taiwan) Limited)	Taiwan, limited liability company	TV broadcast application solutions industry, Taiwan	New Taiwan dollar ("TWD") 10,000	51%
世紀睿科(澳門)一人有限公司 (CSS Macau Limited)	Macau, limited liability company	TV broadcast application solutions industry, Macau	Macau Pataca25,000	100%
北京格非科技股份有限公司 (Beijing Gefei Technology Co., Limited*) ("Beijing Gefei") (note (i))	The PRC, limited liability company	Development and production of core technology equipment systems for the production and processing of radio and television media, the PRC	Registered capital of RMB15,800,000	49%

Unless stated otherwise, the percentage of equity interests held by the Company for the years ended 31 December 2020 and 2019 are the same.

Note:

(i) As at 31 December 2019, the Group held 49% equity interests in Beijing Gefei and accounted for it as interest in associates. As mentioned in note 4.2(a), Beijing Gefei is re-classified as a subsidiary of the Group followed by execution of the Voting Rights Arrangement since 31 August 2020. The financial position and results of Beijing Gefei have been consolidated into the financial statements of the Group since 31 August 2020.

\* The official names are in Chinese and the English names are translated for identification purpose only.

### Material non-controlling interests

Set out below are the summarised financial information for Beijing BroadVision and Beijing Gefei (2019: Beijing BroadVision) of which non-controlling interests are material to the Group. The summarised financial information represents amounts before inter-company eliminations since acquisition.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 10. SUBSIDIARIES (continued)

### Material non-controlling interests (continued)

#### Summarised statement of financial position

	Beijing BroadVision	
	2020 RMB'000	2019 RMB'000
Current assets	18,348	21,597
Current liabilities	(6,036)	(6,114)
Net current assets	12,312	15,483
Non-current assets	5,001	7,844
Non-current liabilities	–	(825)
Net non-current assets	5,001	7,019
Net assets	17,313	22,502
Carrying amount of non-controlling interests	8,652	10,987

#### Summarised statement of profit or loss

	Beijing BroadVision	
	2020 RMB'000	2019 RMB'000
Revenue	13,399	17,282
Loss before income tax	(5,174)	(9,625)
Income tax (expense) credit	(14)	292
Total comprehensive loss	(5,188)	(9,333)
Loss attributable to non-controlling interests	(2,335)	(4,200)
Dividend paid to non-controlling interests	–	–



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 10. SUBSIDIARIES (continued)

### Material non-controlling interests (continued)

#### Summarised cash flows

	Beijing BroadVision	
	2020 RMB'000	2019 RMB'000
<b>Operating activities</b>		
Cash from (used in) operations	1,184	(3,269)
Income tax paid	–	(84)
Net cash from (used in) operating activities	1,184	(3,353)
Net cash used in investing activities	(93)	(437)
Net cash used in financing activities	–	(4,000)
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>1,091</b>	<b>(7,790)</b>
Cash and cash equivalents at beginning of year	1,718	9,508
Cash and cash equivalents at end of year	2,809	1,718

#### Summarised statement of financial position

	Beijing Gefei
	2020 RMB'000
Current assets	120,299
Current liabilities	(88,698)
Net current assets	31,601
Non-current assets	343
Net assets	31,944
Carrying amount of non-controlling interests	16,291

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 10. SUBSIDIARIES *(continued)*

### Material non-controlling interests *(continued)*

#### Summarised statement of profit or loss

	Beijing Gefei Period from 31 August 2020 to 31 December 2020 RMB'000
Revenue	38,463
Profit before income tax	4,641
Income tax expenses	–
Total comprehensive income	4,641
Profit attributable to non-controlling interests	2,367
Dividend paid to non-controlling interests	–

#### Summarised cash flows

	Beijing Gefei Period ended 31 December 2020 RMB'000
<b>Operating activities</b>	
Cash used in operations	(586)
Income tax paid	–
Net cash used in operating activities	(586)
Net cash from financing activities	2,954
<b>Net increase in cash and cash equivalents</b>	<b>2,368</b>
Cash and cash equivalents at business combination (note 31)	304
Cash and cash equivalents at end of period	2,672

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 11. INTERESTS IN ASSOCIATES

The amount recognised in the consolidated statement of financial position is as follows:

	2020 RMB'000	2019 RMB'000
Cost of investment	34,410	61,352
Share of post-acquisition (loss) profits and other comprehensive (loss) income, net of dividends received	(514)	3,646
	<b>33,896</b>	64,998

The amount recognised in the consolidated statement of profit or loss is as follows:

	2020 RMB'000	2019 RMB'000
Share of results of associates	(16,115)	3,156

Details of the material associates at the end of the reporting period are as follows:

Name of entities	Place of business, country of incorporation	% of ownership interest		Carrying amount	
		2020	2019	2020 RMB'000	2019 RMB'000
Beijing Gefei	Beijing, The PRC	– (note (i))	49%	–	24,781
北京永達天恒體育文化傳媒有限公司 (Beijing Evertop Sports Culture Media Co., Ltd *) (“Beijing Evertop”)	Beijing, The PRC	45%	45%	33,896	40,217
				<b>33,896</b>	64,998

\* The official names are in Chinese and the English names are translated for identification purpose only.

(i) In December 2015, the Group acquired 49% equity interests in Beijing Gefei which has a series of broadcast and monitoring software systems. Beijing Gefei is engaged in the development and production of core technology equipment systems for the production and processing of radio and television media.

As at 31 December 2019, the Group held 49% equity interests in Beijing Gefei. As mentioned in note 4.2(a), Beijing Gefei is re-classified as a subsidiary of the Group followed by execution of the Voting Rights Arrangement on 31 August 2020. A loss on deemed disposal of interests in an associate of RMB1,608,000 was recognised in the profit or loss.

(ii) All associates are private companies and there is no quoted market price available for the investments.

(iii) All associates are accounted for using the equity method in the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 11. INTERESTS IN ASSOCIATES *(continued)*

### Relationship with an associate

Beijing Evertop, a non-wholly owned subsidiary of the Wanda Group, a multinational conglomerate company in the PRC, provides business synergy between the Group and the Wanda Group by putting together the skills and techniques of the Group and the Wanda Group to provide more diversified solutions to its customers and participate in more sports and events.

### Summarised financial information

Summarised financial information prepared using the same accounting policies as adopted by the Group is set out below. The information for 2020 includes the results of Beijing Gefei only for the period from 1 January 2020 to the date which the Group obtain control over Beijing Gefei (i.e. 31 August 2020) as mentioned in note 4.2(a).

#### (a) Beijing Gefei

##### (i) Summarised statement of financial position

	2019 RMB'000
Current assets	94,626
Current liabilities	(50,196)
Net current assets	44,430
Non-current assets	392
Net assets	44,822

##### (ii) Summarised statement of comprehensive income

	Period from 1 January 2020 to 31 August 2020 RMB'000	Year ended 31 December 2019 RMB'000
Revenue	33,580	42,695
(Loss) Profit before income tax	(17,518)	302
Income tax expense	–	–
Total comprehensive (loss) income	(17,518)	302

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 11. INTERESTS IN ASSOCIATES *(continued)*

### Summarised financial information *(continued)*

#### (a) Beijing Gefei *(continued)*

##### (iii) Reconciliation of summarised financial information

Reconciliation of the summarised financial information presented to the carrying amount of its interest in an associate.

	As at 31 August 2020 RMB'000	As at 31 December 2019 RMB'000
<b>Opening net assets</b>	<b>44,822</b>	44,520
Profit for the period/year	<b>(17,518)</b>	302
<b>Closing net assets</b>	<b>27,304</b>	44,822
Share of net assets (49%)	<b>13,379</b>	21,963
Fair value adjustments	<b>605</b>	1,815
Goodwill	<b>1,003</b>	1,003
<b>Carrying value of interest in an associate</b>	<b>14,987</b>	24,781
<b>Disposal of interest in an associate</b>	<b>(14,987)</b>	–
<b>Carrying value</b>	<b>–</b>	24,781

The following table summarises the information relating to the interest in an associate immediately before the completion of the additional acquisition of 2% voting rights in Beijing Gefei:

	RMB'000
Carrying amount of 49% equity interests in Beijing Gefei held immediately before obtaining control	14,987
Fair value of 49% equity interests in Beijing Gefei held immediately before obtaining control (note 31)	(13,379)
Loss on deemed disposal of an associate	1,608

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 11. INTERESTS IN ASSOCIATES *(continued)*

### Summarised financial information *(continued)*

#### (b) Beijing Evertop

##### (i) Summarised statement of financial position

	2020 RMB'000	2019 RMB'000
Current assets	61,218	98,421
Current liabilities	(44,147)	(72,249)
Net current assets	17,071	26,172
Non-current assets	9,491	12,801
Non-current liabilities	(1,044)	(808)
Net assets	25,518	38,165

##### (ii) Summarised statement of comprehensive income

	2020 RMB'000	2019 RMB'000
Revenue	5,636	100,866
(Loss) Profit before income tax	(16,457)	10,135
Income tax credit	2,409	585
Total comprehensive (loss) income	(14,048)	10,720

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 11. INTERESTS IN ASSOCIATES *(continued)*

### Summarised financial information *(continued)*

#### (b) Beijing Evertop *(continued)*

##### (iii) Reconciliation of summarised financial information

Reconciliation of the summarised financial information presented to the carrying amount of its interest in an associate.

	2020 RMB'000	2019 RMB'000
<b>Opening net assets</b>	<b>37,596</b>	26,876
(Loss) Profit for the year	<b>(14,048)</b>	10,720
<b>Closing net assets</b>	<b>23,548</b>	37,596
Share of net assets (45%)	<b>10,597</b>	16,918
Goodwill	<b>23,299</b>	23,299
<b>Carrying value of interest in an associate</b>	<b>33,896</b>	40,217

#### Impairment test

The Group has engaged an independent valuer, Vincorn Consulting and Appraisal Limited ("Vincorn") to perform the valuation of carrying amount of the Group's interest in Beijing Evertop as at 31 December 2020. The recoverable amount of Beijing Evertop has been determined based on the basis of VIU. The VIU calculation use cash flow projections based on financial budgets prepared by the management covering a 5-year period, and pre-tax discount rate of 16%. The cash flow beyond the 5-year period are extrapolated using a 3% growth rate with the cooperation with the Group to provide more diversified solutions to its customers and participate in more sports and events, the management of the Group considers the growth rate is reasonable.

Other key assumptions for the VIU calculation are budgeted growth rate and budgeted gross margin, which are determined based on the past performance and the management's expectation of the market development, future performance of Beijing Evertop and market growth forecast.

Based on the valuation prepared by Vincorn, the recoverable amounts were higher than the carrying amounts. Accordingly, the management considers that the interest in Beijing Evertop is not impaired.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 12. INCOME TAX CREDIT

	2020 RMB'000	2019 RMB'000
PRC enterprise income tax ("EIT")		
— Current income tax	441	601
— Over-provision in prior year	(1,861)	(3,003)
	(1,420)	(2,402)
Deferred income tax (note 29)	(281)	(493)
Income tax credit	(1,701)	(2,895)

Reconciliation of tax credit:

	2020 RMB'000	2019 RMB'000
Loss before income tax:	(99,658)	(91,539)
Tax calculated at applicable tax rates of 25% (2019: 25%)	(24,915)	(22,885)
Tax effects of:		
— Expenses not deductible for tax purpose	5,357	894
— Effect of preferential/different tax rate	3,127	8,105
— Share of results of associates	4,028	(789)
— Unrecognised temporary differences	7,098	6,308
— Reversal of temporary differences for which deferred income tax asset was recognised	14	202
— Utilisation of temporary difference previously not recognised	—	(518)
— Unrecognised tax losses	5,451	8,791
— Over-provision in prior year	(1,861)	(3,003)
Income tax credit	(1,701)	(2,895)

### Cayman Islands income tax

The Company is incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Act (Cap. 22 as consolidated and revised) of the Cayman Islands and accordingly, is exempted from the Cayman Islands income tax.

### Hong Kong profits tax

Entities incorporated in Hong Kong are subject to Hong Kong profits tax at a rate of 16.5% for the year ended 31 December 2020 (2019: 16.5%) on the estimated assessable profit for the year. Hong Kong Profits Tax has not been provided as the Group incurred a loss for taxation purposes during both years.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 12. INCOME TAX CREDIT *(continued)*

### PRC EIT

Entities incorporated in the PRC are subject to EIT. According to the EIT law effective from 1 January 2008, all PRC enterprises are subject to a standard EIT rate of 25%, except for enterprises which are allowed to enjoy the preferential policies and provisions as discussed below:

Cogent (Beijing), CSS (Beijing), TST (Beijing), Beijing BroadVision and Beijing Gefei (2019: Cogent (Beijing), CSS (Beijing), TST (Beijing) and Beijing BroadVision) obtained the High and New Technology Enterprise qualification and the applicable income tax rate for the year ended 31 December 2020 is 15% (2019: 15%).

### PRC withholding tax

In addition, according to the EIT law, dividends, interests, rent, royalties and gains on transfers of property received by a foreign enterprise, i.e. a non-China tax resident enterprise, will be subject to PRC withholding tax at 10% or a reduced treaty rate depending on provisions of tax treaty entered between the PRC and the jurisdiction where the foreign enterprise incorporated. The withholding tax rate is 5% for the holding company in Hong Kong if the parent company is the beneficial owner of the dividend received from the invested enterprises in the PRC and obtained the approval of enjoying the treaty rate from the PRC tax authorities. The withholding tax imposed on the dividend income received from the Group's PRC entities will reduce the Company's net income.

## 13. LOSS PER SHARE

### (a) Basic

Basic loss per share for the years ended 31 December 2020 and 2019 are calculated by dividing the loss attributable to owners of the Company by the weighted average number of ordinary shares deemed to be in issue during each respective year:

	2020	2019
Loss attributable to owners of the Company (in RMB'000)	(97,531)	(84,325)
Weighted average number of ordinary shares in issue (in thousand)	1,041,243	1,033,221
Basic loss per share (RMB cents per share)	(9.37)	(8.16)

### (b) Diluted

Potential dilutive ordinary shares are not included in the calculation of diluted loss per share because they are anti-dilutive. Therefore, the diluted loss per share equals the basic loss per share.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 14. PROPERTY, PLANT AND EQUIPMENT

	Buildings RMB'000	Vehicles and machinery RMB'000	Furniture, fixture and equipment RMB'000	Total RMB'000
Reconciliation of carrying amount —				
Year ended 31 December 2019				
At 1 January 2019	35,906	1,714	2,492	40,112
Currency translation differences	–	–	4	4
Additions	369	528	1,031	1,928
Additions — acquisition of a subsidiary	–	–	97	97
Disposals	(8)	(4)	(465)	(477)
Depreciation	(2,560)	(527)	(1,225)	(4,312)
<b>At 31 December 2019</b>	<b>33,707</b>	<b>1,711</b>	<b>1,934</b>	<b>37,352</b>
Reconciliation of carrying amount —				
Year ended 31 December 2020				
<b>At 1 January 2020</b>	<b>33,707</b>	<b>1,711</b>	<b>1,934</b>	<b>37,352</b>
Currency translation differences	–	–	113	113
Additions	40	68	798	906
Additions — business combination (note 31)	–	19	349	368
Disposals	–	(7)	(67)	(74)
Depreciation	(2,726)	(613)	(1,502)	(4,841)
<b>At 31 December 2020</b>	<b>31,021</b>	<b>1,178</b>	<b>1,625</b>	<b>33,824</b>
<b>At 31 December 2019</b>				
Cost	53,624	6,227	19,875	79,726
Accumulated depreciation	(19,917)	(4,516)	(17,941)	(42,374)
	33,707	1,711	1,934	37,352
<b>At 31 December 2020</b>				
Cost	53,664	6,314	21,023	81,001
Accumulated depreciation	(22,643)	(5,136)	(19,398)	(47,177)
	31,021	1,178	1,625	33,824

The Group's buildings are located in the PRC.

Depreciation expenses of RMB4,841,000 (2019: RMB4,312,000) has been charged in administrative expenses for the year ended 31 December 2020.

As at 31 December 2020, buildings with carrying amount of RMB30,441,000 (2019: RMB32,921,000) have been pledged for bank borrowings (note 27(b)).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 15. INTANGIBLE ASSETS

	Goodwill RMB'000 (note a)	Computer software RMB'000	Customer relationships RMB'000	Technical knowhow RMB'000	Development costs RMB'000	Total RMB'000
Reconciliation of carrying amount — year ended 31 December 2019						
At 1 January 2019	21,012	11,299	5,450	2,859	9,550	50,170
Additions	–	–	–	–	2,304	2,304
Amortisation	–	(2,040)	(2,033)	(1,318)	(3,136)	(8,527)
<b>At 31 December 2019</b>	<b>21,012</b>	<b>9,259</b>	<b>3,417</b>	<b>1,541</b>	<b>8,718</b>	<b>43,947</b>
Reconciliation of carrying amount — year ended 31 December 2020						
<b>At 1 January 2020</b>	<b>21,012</b>	<b>9,259</b>	<b>3,417</b>	<b>1,541</b>	<b>8,718</b>	<b>43,947</b>
Additions	–	122	–	–	–	122
Amortisation	–	(1,622)	(1,189)	(1,100)	(3,469)	(7,380)
Impairment	(13,884)	–	–	–	(5,249)	(19,133)
<b>At 31 December 2020</b>	<b>7,128</b>	<b>7,759</b>	<b>2,228</b>	<b>441</b>	<b>–</b>	<b>17,556</b>
<b>At 31 December 2019</b>						
Cost	21,012	18,729	12,336	6,688	16,933	75,698
Accumulated amortisation	–	(9,470)	(8,919)	(5,147)	(8,215)	(31,751)
Net book value	21,012	9,259	3,417	1,541	8,718	43,947
<b>At 31 December 2020</b>						
Cost	21,012	18,851	12,336	6,688	16,933	75,820
Accumulated amortisation	–	(11,092)	(10,108)	(6,247)	(11,684)	(39,131)
Accumulated impairment	(13,884)	–	–	–	(5,249)	(19,133)
<b>Net book value</b>	<b>7,128</b>	<b>7,759</b>	<b>2,228</b>	<b>441</b>	<b>–</b>	<b>17,556</b>

Amortisation expense of RMB7,380,000 (2019: RMB8,527,000) for the year ended 31 December 2020 has been charged in administrative expenses.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 15. INTANGIBLE ASSETS *(continued)*

### 15(a) Goodwill

Goodwill acquired through business combinations has been allocated to two individual CGUs for impairment test:

	CGUs					
	AVIT		Beijing BroadVision		Total	
	2020 RMB'000	2019 RMB'000	2020 RMB'000	2019 RMB'000	2020 RMB'000	2019 RMB'000
Goodwill	–	12,100	7,128	8,912	7,128	21,012

### Impairment tests for CGUs containing goodwill

The Group has engaged Vincorn to perform an appraisal of the recoverable amounts of the CGUs of AVIT and Beijing BroadVision. The recoverable amounts of CGUs have been determined on the basis of higher of the CGUs' fair value less costs of disposal and VIU calculations.

The recoverable amounts of the AVIT and Beijing BroadVision have been determined on the basis of VIU. The VIU calculation uses cash flow projection based on financial budgets approved by management covering a 5-year period by applying certain key assumptions below:

	CGUs			
	AVIT		Beijing BroadVision	
	2020	2019	2020	2019
Gross margin	52.0%	52.0%	57.0%	57.0%
Pre-tax discount rate	16.4%	15.8%	16.4%	15.8%
Average growth rate	4.8%	8.0%	4.8%	8.0%
Perpetual growth rate	3.0%	3.0%	3.0%	3.0%

The pre-tax discount rates used reflects the specific risks relating to the relevant business. The perpetual growth rates are based on the relevant industry growth forecasts and does not exceed the average long-term growth rate for the relevant industry.

Other key assumptions for the VIU calculation are budgeted growth rate and budgeted gross margin, which are determined based on the past performance and the management's expectation of the market development, future performance of the CGUs and market growth forecast.

Based on the valuation prepared by Vincorn, the recoverable amounts of the CGUs of AVIT and Beijing BroadVision are determined lower than their respective carrying amounts.

The recoverable amount of the CGU of AVIT, comprising goodwill and development costs included in intangible assets, measured at VIU, is RMBNil. Accordingly, impairment losses of RMB12,100,000 and RMB5,249,000 were provided for goodwill and intangible assets respectively in relation to this CGU during the year ended 31 December 2020.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 15. INTANGIBLE ASSETS *(continued)*

### 15(a) Goodwill *(continued)*

#### Impairment tests for CGUs containing goodwill *(continued)*

The recoverable amount of the CGU of Beijing BroadVision, comprising goodwill, right-of-use assets and intangible assets, measured at VIU, is RMB16,165,000. Accordingly, impairment losses of RMB1,784,000 was provided for goodwill in relation to this CGU during the year ended 31 December 2020.

The directors of the Company considered that the goodwill and development costs related to the CGUs in the AVIT and Beijing BroadVision were partially impaired as significant reduction in broadcasting projects in the PRC caused by the coronavirus outbreak that resulted in a decline of revenue during the current year and reduced anticipated cash flows from the future operating synergies from exploiting the customer base of the Group's existing businesses.

## 16. LEASES

Right-of-use assets	Properties RMB'000
Reconciliation of carrying amount — year ended 31 December 2019	
At 1 January 2019	3,526
Additions	3,228
Depreciation	(2,459)
<b>At 31 December 2019</b>	<b>4,295</b>
Reconciliation of carrying amount — year ended 31 December 2020	
<b>At 1 January 2020</b>	<b>4,295</b>
Additions	1,461
Depreciation	(2,989)
Exchange difference	(21)
<b>At 31 December 2020</b>	<b>2,746</b>
<b>At 31 December 2019</b>	
Cost	6,754
Accumulated depreciation	(2,459)
Net book amount	4,295
<b>At 31 December 2020</b>	
Cost	8,215
Accumulated depreciation	(5,469)
<b>Net book amount</b>	<b>2,746</b>

Depreciation expenses of RMB2,989,000 (2019: RMB2,459,000) for the year ended 31 December 2020 has been charged in administrative expenses.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 16. LEASES (continued)

The Group's right-of-use assets in respect of properties represent the prepaid operating lease payment of car parks located in the PRC with lease term of 46 years and leases of various offices and warehouses respectively. Rental contracts relation to various offices and warehouses are typically made for fixed periods of 2 to 3 years (2019: 2 to 3 years). Lease terms are negotiated on an individual basis and contain similar terms and conditions.

As at 31 December 2020, the Group's right-of-use assets were located in the PRC and Hong Kong (2019: the PRC).

### Restrictions or covenants

Most of the leases impose a restriction that, unless the approval is obtained from the lessor, the right-of-use asset can only be used by the Group and the Group is prohibited from selling or pledging the underlying assets.

For leases of properties, the Group is required to keep those properties in a good state of repair and return the properties in their original condition at the end of the lease.

### Lease liabilities

	2020 RMB'000	2019 RMB'000
<b>Lease liabilities</b>		
Non-current	420	1,068
Current	1,756	2,678
	<b>2,176</b>	<b>3,746</b>

Note: The incremental borrowing rate applied to the lease liabilities during the year ended 31 December 2020 is 4.73% (2019: 5.32%).

	2020 RMB'000	2019 RMB'000
Lease payments: Short-term leases	216	2,660
Expenses recognised in the consolidated statement of profit or loss	216	2,660
Lease payments: Interest on lease liabilities	166	243
Repayment of lease liabilities	3,031	2,315
	<b>3,197</b>	<b>2,558</b>
Total cash outflow for leases	<b>3,413</b>	<b>5,218</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 16. LEASES *(continued)*

### Commitments under leases

At 31 December 2019, the Group was committed to lease contracts in relation to office premises that have not yet commenced. The related lease payments that were not paid and not reflected in the measurement of lease liabilities were RMB1,086,000. At 31 December 2020, no commitment of lease contracts in relation to office premises that have not yet commenced.

## 17. FINANCIAL ASSETS AT FVPL

	2020 RMB'000	2019 RMB'000
At beginning of the year	48,296	45,263
Fair value change	3,983	3,033
At end of the year	52,279	48,296

The financial assets designated at FVPL represented key-man life insurance policies. The Group is the beneficiary of the insurance policies. The insurance policies were pledged to the bank as securities for bank borrowing as disclosed in note 27(d).

Discounted cash flow ("DCF") model was applied to determine the fair value of the investments in key-man life insurance policies. The significant assumptions and inputs used in the DCF model were as follows:

	2020	2019
Mortality rate	0.54%	0.31%
Discount rate	3.67%	3.89%

A decrease in discount rate or increase in mortality rate would result in an increase in the fair value of key-man life insurance policies.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 18. TRADE AND OTHER RECEIVABLES

	Note	2020 RMB'000	2019 RMB'000
<b>Trade receivables</b>			
— from third parties		207,274	153,027
— from an associate		3,803	2,691
	(v)	211,077	155,718
Less: provision for impairment of trade receivables	3.1(b)	(50,977)	(29,210)
Trade receivables, net		160,100	126,508
<b>Other receivables</b>			
Deposit for guarantee certificate over tendering and performance	(i)	16,838	18,139
Deposit paid for acquisition of a subsidiary	(ii)	16,934	16,934
Cash advance to employees		7,716	5,183
Contingent consideration receivable	(iii)	17,755	17,755
Consideration receivable in relation to disposal of Beijing Evertop		—	2,900
Due from related parties	(iv)	1,487	1,117
Other deposits paid		915	592
Others		8,606	10,431
		70,251	73,051
Less: provision for impairment of deposits paid for acquisition of a subsidiary	(ii)	(16,934)	(16,934)
		53,317	56,117
Total trade and other receivables		213,417	182,625
Less: Non-current portion			
Contingent consideration receivable	(iii)	17,755	17,755
Trade receivables — third parties	(v)	2,009	7,108
Less: provision for impairment of trade receivables		(54)	(54)
<b>Non-current portion</b>		19,710	24,809
<b>Current portion</b>		193,707	157,816

As at 31 December 2020 and 2019, the fair values of trade and other receivables of the Group approximate their carrying amounts.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 18. TRADE AND OTHER RECEIVABLES *(continued)*

Notes:

- (i) Deposits for guarantee certificate over tendering and performance are placed with customers for performing the contracts and they are interest free and will be returned when the contracts complete.
- (ii) The amount represented a refundable deposit paid in relation to a proposed acquisition of 100% equity interests of a target company amounting to HKD20,000,000 (equivalent to RMB16,934,000) paid to the seller in 2015. The conditions precedent underlying this proposed acquisition was not fulfilled and therefore the acquisition did not proceed. In March 2018, the Group entered into another framework agreement with this seller to transfer this deposit into prepayment of 20% equity interests of another target company. In 2018, management has evaluated that the acquisition of this new target company would not contribute benefit to the Group as a whole and did not proceed further. Thereafter, management ran into dispute with the seller to refund the deposit. Based on the management's assessment with consultation with external legal counsel's opinion, the recoverability of the prepayment is remote. Management is of the opinion that the cost of incurring legal proceeding expenses will outweigh benefit, and therefore would not proceed further to collect the outstanding amount from the seller. A full provision was provided in 2018 accordingly.
- (iii) The amount represented contingent receivable for disposal of Beijing Evertop in 2018. The contingent consideration receivable will be settled only when the profits after tax of Beijing Evertop for the three years ended 31 December 2020 ("Profit Guarantee Period") shall not be less than RMB30,000,000 (the "Target Profits") in aggregate.

In view of the coronavirus outbreak in the PRC since early 2020, there has been disruption in the general business operation environment in the PRC, especially to the sports industry, and the business performance of the Beijing Evertop was affected. On 8 July 2020, the Group and Wanda Sports Co., Ltd ("Wanda Sports") entered into a supplemental agreement to the equity transfer agreement dated 9 November 2018 pursuant to which the parties agreed to amend, inter alia, the Profit Guarantee Period from the three years ended 31 December 2020 to the two years ended 31 December 2019 together with the year ending 31 December 2021 ("Revised Profit Guarantee Period").

In the event that Beijing Evertop generates profits exceeded RMB21,000,000 (the "Minimum Profit Target") but less than the Target Profits during the Revised Profit Guarantee Period, the consideration shall be adjusted downwards, or additional equity interests in Beijing Evertop shall be transferred to Wanda Sports at the election of Wanda Sports. In the event that the actual profit of Beijing Evertop does not meet the Minimum Profit Target, Wanda Sports shall have the right to request the refund of the total consideration paid of RMB24,900,000 together with interest at the rate of 10% per annum.

At 31 December 2020, the fair value of the contingent consideration receivable is determined by an independent valuer by applying income approach on the estimated profits from Beijing Evertop for the Revised Profit Guarantee Period and the probability of occurrence of each expected earning scenario.

During the year ended 31 December 2020, no fair value change on the contingent consideration receivable (2019: no fair value change) was recognised in the consolidated statement of profit or loss.

A decrease in the estimated profits of Beijing Evertop would result in a decrease in the fair value of the contingent consideration receivable.

As at 31 December 2020, it is estimated that a decrease of 10% (2019: 10%) in the estimated profits of Beijing Evertop, with all other variables held constant, the fair value of the contingent consideration receivable would decrease by RMB1,259,000 (2019: RMB2,571,000).

- (iv) The amounts due are unsecured, interest-free and repayable on demand. The maximum amount outstanding for the year ended 31 December 2020 was RMB1,487,000 (2019: RMB1,117,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 18. TRADE AND OTHER RECEIVABLES *(continued)*

Notes: *(continued)*

- (v) Invoices issued to our customers (both third parties and associates) are payable on issuance and no credit terms are stipulated in our project contracts generally. The majority of the Group's trade receivables will be settled from three months to two years based on the historical record. The Group has put in place control measures so that our accounting and finance department will keep regular tracking of outstanding receivables, and our head of sale department would supervise our sale personnel to closely monitor and follow up with our customers on settlement of the outstanding receivables. The ageing analysis of the trade receivables based on invoice date is as follows:

	2020 RMB'000	2019 RMB'000
Up to 3 months	75,296	33,054
Over 3 months but less than 6 months	11,045	6,795
Over 6 months but less than 1 year	11,734	10,789
Over 1 year but less than 2 years	20,799	37,079
Over 2 years but less than 3 years	40,144	31,824
Over 3 years	52,059	36,177
	<b>211,077</b>	<b>155,718</b>

The Group applies simplified approach to measuring ECL which uses a lifetime expected loss allowance for all trade receivables.

Information about the impairment of trade receivables and the Group's exposure to credit risk and foreign currency risk are detailed in notes 3.1(a) and 3.1(b) to the consolidated financial statements.

The carrying amounts of the trade and other receivables are denominated in the following currencies:

	2020 RMB'000	2019 RMB'000
<b>Trade receivables</b>		
RMB	155,029	113,349
USD	1,839	742
HKD	3,232	12,417
	<b>160,100</b>	<b>126,508</b>
<b>Other receivables</b>		
RMB	52,768	55,720
HKD	120	21
USD	382	206
Others	47	170
	<b>53,317</b>	<b>56,117</b>
	<b>213,417</b>	<b>182,625</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 18. TRADE AND OTHER RECEIVABLES *(continued)*

Movements on the provision for impairment of trade receivables are as follows:

	2020 RMB'000	2019 RMB'000
At beginning of the year	29,210	27,154
Provision for impairment	21,767	2,056
At end of the year	50,977	29,210

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivable mentioned above. The Group does not hold any collateral as security.

## 19. INVENTORIES

	2020 RMB'000	2019 RMB'000
Equipment and parts	73,599	95,348
Contract work in progress	27,772	30,443
Provision for inventories	101,371 (11,898)	125,791 (35,035)
	89,473	90,756

As at 31 December 2020, inventories with carrying amount of RMB10,409,168 (2019: RMB22,295,000) have been pledged for other borrowings (note 27(f)).

Provision of RMB11,487,000 (2019: RMB30,828,000) was made to write down the inventories to net realisable value during the year. Provision made in previous years against the carrying amount of inventories of RMB34,624,000 (2019: Nil) have been written off against the inventories due to technological obsolescence.

The cost of inventories recognised as expense is included in "cost of sales" amounted to RMB91,620,000 (2019: RMB133,918,000) for the year ended 31 December 2020.

## 20. OTHER CURRENT ASSETS

	2020 RMB'000	2019 RMB'000
Prepayment for purchase of goods or services	36,194	27,933

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 21. PLEDGED BANK DEPOSITS

The amounts represent deposits placed in banks for guarantees issued for trade finance facilities used by the Group. The deposits have a maturity period within one year and bear interest rates ranging from 0.30% to 0.35% (2019: 0.30% to 0.35%) per annum for the year ended 31 December 2020.

## 22. BANK BALANCES AND CASH

	2020 RMB'000	2019 RMB'000
Cash on hand	111	23
Cash at banks	12,670	13,647
Bank balances and cash	12,781	13,670
Bank overdrafts (note 27(h))	(6,206)	(7,204)
As stated in the consolidated statement of cash flows	6,575	6,466

The carrying amount of the bank balances and cash are denominated in the following currencies:

	2020 RMB'000	2019 RMB'000
RMB	9,929	12,419
HKD	736	352
USD	1,853	27
Great Britain Pound ("GBP")	33	80
Others	230	792
	12,781	13,670

The conversion of RMB into foreign currencies for the purpose of dividends is subject to the rules and regulations of foreign exchange control promulgated by the PRC government.

The effective interest rate on bank deposits ranging from 0.30% to 0.35% (2019: 0.30% to 0.35%) per annum for the year ended 31 December 2020.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 23. CONTRACT LIABILITIES

	2020 RMB'000	2019 RMB'000
Contract liabilities — third parties	73,687	57,419
Contract liabilities — an associate	—	33
	<b>73,687</b>	57,452

Contract liabilities primarily consist of the advance from customers for further goods or services to be provided.

The movements (excluding those arising from increases and decreases both occurred within the same year) of contract liabilities from contracts with customers within HKFRS 15 during the year are as follows:

	2020 RMB'000	2019 RMB'000
At 1 January	57,452	89,528
Additions — business combination (note 31)	18,097	—
Recognised as revenue	(49,197)	(80,260)
Receipt of advances or recognition of receivables	47,335	48,184
At 31 December	<b>73,687</b>	57,452

For the year ended 31 December 2020, with the business combination of Beijing Gefei as mentioned in note 31 to the consolidated financial statement, thereby increasing the amount arising from the receipt of advances or recognition receivables.

At 31 December 2020, most of the contract liabilities are expected to be settled within next 12 months.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 24. SHARE CAPITAL

	Number of ordinary shares	Nominal value of ordinary shares HKD'000
--	---------------------------------	--

### Authorised:

Ordinary shares of HKD0.01 each

As at 1 January 2019, 31 December 2019, 1 January 2020 and

**31 December 2020**

5,000,000,000

50,000

Ordinary shares of HKD0.01 each, issued and fully paid:

	Number of ordinary shares	Nominal value of ordinary shares HKD'000	Equivalent nominal value of ordinary shares RMB'000
Balance at 1 January 2019	1,020,300,761	10,203	8,106
Issue of ordinary shares	20,942,408	209	184
Balance at 31 December 2019, 1 January 2020 and <b>31 December 2020</b>	1,041,243,169	10,412	8,290

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 25. SHARE BASED PAYMENTS

### (i) Share Award Plan

The Company adopted a share award plan (the “Share Award Plan”) on 24 March 2014, which is administered by a trustee (the “Share Award Plan Trustee”). The purposes of the Share Award Plan are to recognise and reward the contribution of certain selected participants to the growth and development of the Group, to give incentives thereto in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group. The Share Award Plan, unless early terminated, will remain in force for 10 years until 23 March 2024.

The board of directors shall notify the Share Award Plan Trustee in writing upon the making of an award to an eligible participant (the “Selected Participant”) under the Share Award Plan. Upon the receipt of such notice, the Share Award Plan Trustee shall set aside the appropriate number of awarded shares pending the transfer and vesting of the same to the Selected Participant out of a pool of shares comprising the following:

- (a) such shares as may be (1) transferred to the Share Award Plan Trustee from any person (other than the Group) by way of gift; or (2) purchased by the Share Award Plan Trustee by utilising the funds received by the Share Award Plan Trustee from any person (other than the Group) by way of gift;
- (b) such shares as may be purchased by the Share Award Plan Trustee on the Stock Exchange by utilising the funds allocated by the board of directors out of the Group’s resources;
- (c) such shares as may be subscribed for at par value by the Share Award Plan Trustee by utilising the Group’s resources; and
- (d) such shares which remain unvested and revert to the Share Award Plan Trustee in accordance with the rules of the Share Award Plan.

Subject to the rules of the Share Award Plan, the legal and beneficial ownership of the relevant awarded shares shall vest in the relevant Selected Participant within ten business days after the latest of:

- (a) the date specified on the notice of the award given by the board of directors to the Share Award Plan Trustee; and
- (b) where applicable, the date on which the condition(s) or performance target(s) (if any) to be attained by such Selected Participant as specified in the related notice of award have been attained and notified to the Share Award Plan Trustee by the board of directors in writing.

The major shareholder of the Company, Cerulean Coast Limited, has reserved and set aside a total of 22,500,000 award shares which are held by the Share Award Plan Trustee. The Share Award Plan involves granting of existing shares held by the Share Award Plan Trustee and no new shares will be issued pursuant to the Share Award Plan.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 25. SHARE BASED PAYMENTS *(continued)*

### (i) Share Award Plan *(continued)*

Movement of the awarded shares under the Share Award Plan during the year is as follows:

	Number of awarded shares
At 1 January 2020	347,836
Granted	12,104,540
Vested	(10,452,376)
<b>At 31 December 2020</b>	<b>2,000,000</b>
At 1 January 2019	4,161,344
Granted	624,000
Vested	(3,141,836)
Lapsed	(1,295,672)
<b>At 31 December 2019</b>	<b>347,836</b>

The fair value of the awarded shares was calculated based on the market price of the Company's shares at the respective grant date. The fair value of awarded shares granted during the year ended 31 December 2020 was RMB0.09 (2019: RMB0.13) per share.

### (ii) Share Option Scheme

The Company has adopted a share option scheme (the "Share Option Scheme") on 13 June 2014. The Share Option Scheme will remain in force for a period of 10 years commencing on the date on which the Share Option Scheme is adopted. The purpose of the Share Option Scheme is to grant options to selected participants as incentives or rewards for their contribution to the Group. The eligibility of any participants to the grant of any option shall be determined by board of directors from time to time taking into account of his contribution to the development and growth of the Group.

The options will expire either after 10 years from the date of grant or upon the termination or the issuance of termination notice of the relevant grantee's employment with the Group. The maximum number of shares to be issued upon exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option scheme of the Company must not in aggregate exceed 30% of the total number of shares in issue from time to time.

The total number of shares which may be issued upon exercise of all options to be granted under the Share Option Scheme and any other share option scheme of the Company must not in aggregate exceed 10% of the shares in issue at the date of the passing of the relevant ordinary resolution. If any option is to be granted to connected person(s), it must be approved by independent non-executive directors or independent shareholders as the case may be.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 25. SHARE BASED PAYMENTS *(continued)*

### (ii) Share Option Scheme *(continued)*

The maximum number of shares in respect of which share options may be granted to a specifically identified single grantee under the Share Option Scheme (including exercised, cancelled and outstanding options) in any 12-month period shall not exceed 1% of the total number of shares in issue.

Share options granted under the Scheme where applicable to a director, chief executive, substantial shareholder or management shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors (excluding any independent non-executive directors who are the prospective grantees in question). In addition, any share options granted to a substantial shareholder or any independent non-executive director of the Company, or any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the closing price of the Company's shares at the date of the grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

Under the Share Option Scheme, the options granted may be accepted by a participant within 21 days from the date of such offer. A consideration of HKD1 is payable on acceptance of the offer of grant of an option. Options may be exercised a day after the date upon which the offer for the grant of options is made but shall end in any event not later than 10 years from the date of grant of the option subject to the provisions for early termination thereof.

The subscription price for shares payable on exercise of share options granted under the Share Option Scheme shall be a price determined by the directors of the Company, but shall in any event not be less than the highest of (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of the offer of grant, which must be a business day; (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five trading days immediately preceding the date of the offer of grant; and (iii) the nominal value of share.

The options granted prior to and remaining outstanding at termination, if any, shall continue to be valid and exercisable in accordance with the terms of the Share Option Scheme

### **2015**

On 9 April 2015, the board of directors of the Company approved to grant 14,216,000 share options at the exercise price of HKD1.84 per share (the "2015 Scheme"). The options were divided into two tranches at the grant date. The first tranche of 50% of the option can be exercised beginning on the 3rd anniversary of the grant date and the remaining tranche will become exercisable on the 4th anniversary of the grant date.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 25. SHARE BASED PAYMENTS *(continued)*

### (ii) Share Option Scheme *(continued)*

#### 2016

On 7 April 2016, the board of directors of the Company approved to grant 13,542,000 share options at the exercise price of HKD0.77 per share (the "2016 Scheme") representing the following:

Type A: 12,912,000 share options under the 2016 Scheme were divided into two tranches at the grant date. The first tranche of 50% of the option can be exercised beginning on the 2nd anniversary of the grant date and the remaining tranche will become exercisable on the 3rd anniversary of the grant date. 8,540,000 share options under Type A were taken as replacement of the outstanding share options under the 2015 Scheme.

Type B: The remaining 630,000 share options under the 2016 Scheme were divided into two tranches at the grant date. The first tranche of 50% of the option can be exercised beginning on the 3rd anniversary of the grant date and the remaining tranche will become exercisable on the 4th anniversary of the grant date.

#### 2017

On 21 August 2017, the board of directors of the Company approved to grant 7,200,000 share options at the exercise price of HKD0.435 per share. The options were divided into two tranches at the grant date. The first tranche of 50% of the option can be exercised beginning on the 3rd anniversary of the date of the employment agreement between the respective grantee and the Group. The remaining tranche will become exercisable beginning on the 4th anniversary of the date of the employment agreement between the respective grantee and the Group.

#### 2018

On 28 November 2018, the board of directors of the Company approved to grant 57,670,000 share options at the exercise price of HKD0.222 per share. The options can be exercised beginning on the 2nd anniversary of the grant date.

#### 2020

On 10 September 2020, the board of directors of the Company approved to grant 7,000,000 share options at the exercise price of HKD0.067 per share. The options were divided into two tranches at the grant date. The first tranche of 4,000,000 share options can be exercised beginning on the 2nd anniversary of the date of grant. The remaining tranche of 3,000,000 share options will become exercisable on the 3rd anniversary of the grant date.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 25. SHARE BASED PAYMENTS (continued)

### (ii) Share Option Scheme (continued)

The following table discloses movements of the Company's share options held by the directors and employees of the Group during the years ended 31 December 2020 and 2019:

2020:

Name of category of participant	Date of grant	Exercise price HKD	Outstanding at 1 January 2020	Reclassification during the year (Note)	Granted during the year	Lapsed/ forfeited during the year	Outstanding at 31 December 2020
Directors in aggregate	9 April 2015	1.840	1,018,000	-	-	(1,018,000)	-
	7 April 2016	0.770	2,376,000	(1,358,000)	-	(1,018,000)	-
	28 November 2018	0.222	8,000,000	(1,000,000)	-	-	7,000,000
	10 September 2020	0.067	-	-	4,000,000	-	4,000,000
Employees in aggregate	7 April 2016	0.770	2,382,000	1,358,000	-	(3,740,000)	-
	21 August 2017	0.435	5,000,000	-	-	-	5,000,000
	28 November 2018	0.222	47,670,000	1,000,000	-	(6,730,000)	41,940,000
	10 September 2020	0.067	-	-	3,000,000	-	3,000,000
			66,446,000	-	7,000,000	(12,506,000)	60,940,000
Weighted average exercise price (HKD)			0.302	-	0.067	0.562	0.222

Note: At the date of the appointment as an executive director on 24 August 2020, Mr. Li Jinping was interested in 4,000,000 share options of the Company to subscribe for up to 4,000,000 shares of the Company at an exercise price of HKD0.222 each (subject to adjustment). Before the appointment as an executive director, Mr. Li Jinping served the Group as a director of certain subsidiaries of the Company.

At the date of the resignation as an executive director on 24 August 2020, Mr. Wong Kwok Fai was interested in an aggregate of 6,358,000 share options of the Company to subscribe for up to (i) 1,358,000 shares of the Company at an exercise price of HKD0.77 each (subject to adjustment); and (ii) 5,000,000 shares of the Company at an exercise price of HKD0.222 each (subject to adjustment). After the resignation as an executive director, Mr. Wong Kwok Fai continued to serve the Group as a senior management of the Group.

2019:

Name of category of participant	Date of grant	Exercise price HKD	Outstanding at 1 January 2019	Reclassification during the year	Lapsed during the year	Outstanding at 31 December 2019
Directors in aggregate	9 April 2015	1.840	-	1,018,000	-	1,018,000
	7 April 2016	0.770	1,358,000	1,018,000	-	2,376,000
	28 November 2018	0.222	8,000,000	-	-	8,000,000
Employees in aggregate	9 April 2015	1.840	1,018,000	(1,018,000)	-	-
	7 April 2016	0.770	5,456,000	(1,018,000)	(2,056,000)	2,382,000
	21 August 2017	0.435	5,000,000	-	-	5,000,000
	28 November 2018	0.222	49,670,000	-	(2,000,000)	47,670,000
			70,502,000	-	(4,056,000)	66,446,000
Weighted average exercise price (HKD)			0.313	-	0.500	0.302

No share option was exercised during the years ended 31 December 2020 and 2019.

As at 31 December 2020, 51,440,000 (2019: 5,776,000) share options are exercisable.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 25. SHARE BASED PAYMENTS *(continued)*

### (iii) Fair value of share options and assumption

The fair value of the share options granted is measured at the date of grant, using the binomial option pricing model, taking into account the terms and conditions of the share-based arrangement. The fair value calculated is inherently subjective and uncertain due to the assumptions made and the limitations of the model used. The inputs into the model are as follows:

Grant date	Fair value at grant date HKD per share option	The closing price of the Company's shares quoted on the Stock Exchange at grant date HKD per share	Exercise Price HKD per share	Risk-free interest rate	Expected Volatility	Expected life	Expected dividend yield
10 September 2020	0.04	0.067	0.067	2.95%	75.7%	10 years	N/A

Estimation of the value of the share options is subjective and uncertain as such values are subject to a number of assumptions and with regard to the limitation of the model. The expected volatility is based on the historical volatility reflecting the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome. All significant features necessary to be considered for the measurement of fair values of the share options granted in the year were incorporated into such measurement.

### (iv) Share-based payment expenses

The amounts of share-based payment expenses with a corresponding credit to reserve of the Group during the year are as follows:

	2020 RMB'000	2019 RMB'000
<b>Share Award Plan</b>		
— Employees (excluding directors of the Company)	786	319
— Directors of the Company (note 36)	85	13
	871	332
<b>Share Option Scheme</b>		
— Employees (excluding directors of the Company)	368	1,449
— Directors of the Company (note 36)	288	594
	656	2,043
	1,527	2,375

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 26. OTHER RESERVES

	Merger reserve RMB'000 (note a)	Translation reserve RMB'000 (note b)	Share option reserve RMB'000 (note c)	Capital reserve RMB'000 (note d)	Total RMB'000
Balance at 1 January 2019	(70,612)	(8,000)	10,790	1,971	(65,851)
Employee share award and option scheme	–	–	2,375	–	2,375
Currency translation difference	–	(2,688)	–	–	(2,688)
Balance at 31 December 2019 and at 1 January 2020	(70,612)	(10,688)	13,165	1,971	(66,164)
Employee share award and option scheme	–	–	1,527	–	1,527
Share option forfeited during the year	–	–	(1,150)	–	(1,150)
Currency translation difference	–	5,968	–	–	5,968
<b>Balance at 31 December 2020</b>	<b>(70,612)</b>	<b>(4,720)</b>	<b>13,542</b>	<b>1,971</b>	<b>(59,819)</b>

Notes:

- The merger reserve of the Group represents the difference between the nominal value of the shares of the Company, acquired pursuant to the Group reorganisation, over the nominal value of the Company's shares issued in exchange thereof.
- The translation reserve has been set up and is dealt with in accordance with the accounting policies adopted for foreign currency translation as set out in note 2 to the consolidated financial statements.
- The share option reserve comprises the fair value of share-based payment transactions and is dealt with in accordance with the accounting policy as set out in note 2 to the consolidated financial statements.
- The capital reserve has been set up to deal with the changes in ownership interests in subsidiaries that do not result in a loss of control. The difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised in capital reserves.
- Share premium represents the excess of the net proceeds or consideration from issuance of the Company's shares over their par value.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 27. BANK AND OTHER BORROWINGS

	Note	2020 RMB'000	2019 RMB'000
Bank borrowings, unsecured and guaranteed	(a)	2,900	–
Bank borrowings, secured and guaranteed	(b)	48,000	50,000
Bank borrowings, unsecured and unguaranteed	(c)	11,409	32,420
Bank borrowings, secured and unguaranteed	(d)	20,228	23,164
Other borrowings, unsecured and guaranteed	(e)	20,000	–
Other borrowings, secured and unguaranteed	(f)	48,917	5,239
Other borrowings, unsecured and unguaranteed	(g)	18,785	25,282
Bank and other borrowings		170,239	136,105
Bank overdrafts, unsecured and unguaranteed	(h)	6,206	7,204
		176,445	143,309
Non-current		15,457	21,257
Current		160,988	122,052
		176,445	143,309

### (a) Bank borrowings, unsecured and guaranteed

The bank borrowings are unsecured, bear interest at fixed rate of 5.95% per annum and guaranteed by non-controlling shareholders of a subsidiary. The bank borrowings are wholly repayable within one year.

### (b) Bank borrowings, secured and guaranteed

The bank borrowings bear interest (i) at the prevailing interest rate of Loan Prime Rate (“LPR”) in the PRC plus 3.85% per annum; or (ii) at fixed rate of 6.5% per annum (2019: (i) at the prevailing interest rate of LPR in the PRC plus 0.2575% per annum or 1.02% per annum; or (ii) at fixed rate of 6.5% per annum).

The bank borrowings are secured by the buildings with carrying amount of RMB30,441,000 (2019: RMB32,921,000) and are guaranteed by two independent parties, Beijing Zhongguancun Sci-Tech Financing Guaranty Co., Ltd. and Beijing Culture Sci-Tech Financing Guaranty Co., Ltd (2019: Beijing Zhongguancun Sci-Tech Financing Guaranty Co., Ltd. and Beijing Culture Sci-Tech Financing Guaranty Co., Ltd.). The bank borrowings are wholly repayable within one year.

### (c) Bank borrowings, unsecured and unguaranteed

The bank borrowings are unsecured, bear interest (i) at The Hong Kong Interbank Offered Rate (“HIBOR”) plus 4% per annum; or (ii) at fixed rate of 2.61% per annum (2019: (i) at HIBOR plus 4% per annum; or (ii) at The London Interbank Offered Rate (“LIBOR”) plus 4.5% per annum). The bank borrowings are wholly repayable within one year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 27. BANK AND OTHER BORROWINGS *(continued)*

### (d) Bank borrowings, secured and unguaranteed

The bank borrowings bear interest at LIBOR plus 1% per annum (2019: LIBOR plus 1% per annum).

The bank borrowings are secured by the key-man life insurance policies included in financial assets at FVPL with carrying amount of RMB52,279,000 (2019: RMB48,296,000). The bank borrowings are wholly repayable within one year.

### (e) Other borrowings, unsecured and guaranteed

The other borrowings are unsecured, bear interest at fixed rate of 2% per month and are guaranteed by a non-controlling shareholder of a subsidiary and a related company. The other borrowings are wholly repayable within one year.

### (f) Other borrowings, secured and unguaranteed

The other borrowings bear interest (i) at the prevailing interest rate of LPR in the PRC plus 1.35% per annum; or (ii) at rates ranging from 10% to 12% per annum (2019: prevailing interest rate of LPR in the PRC plus 1.35% per annum).

The other borrowings of RMB1,257,000 (2019: RMB5,239,000) are secured by inventories of RMB10,409,000 (2019: RMB22,295,000); and the remaining other borrowings of RMB47,660,000 (2019: Nil) are secured by 311,960,000 shares and 28,040,000 shares of the Company, which are owned by Cerulean and Future Miracle Limited, a shareholder of the Company which is beneficially owned by Mr. Leung Wing Fai, respectively. As at 31 December 2020, amount of RMB33,917,000 (2019: RMB3,982,000) included in the balance are repayable within one year and classified as current liabilities.

### (g) Other borrowings, unsecured and unguaranteed

The other borrowings are unsecured, bear interest at rates ranging from 5.5% to 18% per annum (2019: 5.5% to 12% per annum). As at 31 December 2020, amount of RMB18,328,000 (2019: RMB5,282,000) included in the balance are repayable within one year and classified as current liabilities.

### (h) Bank overdrafts, unsecured and unguaranteed

The bank overdrafts bear interest at the Hongkong and Shanghai Banking Corporation Limited's HKD Best Lending rate plus 0.5% per annum (2019: the Hongkong and Shanghai Banking Corporation Limited's HKD Best Lending rate plus 0.5% per annum).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 27. BANK AND OTHER BORROWINGS *(continued)*

- (i) The scheduled repayment dates of the Group's bank and other borrowings, as set out in loan arrangements without considering the effect of any repayment on demand clause, are as follows:

	2020 RMB'000	2019 RMB'000
Repayable on demand or within 1 year	160,988	122,052
Repayable after 1 year but within 2 years	15,457	21,257
	<b>176,445</b>	143,309

- (j) The exposure of the Group's bank and other borrowings to interest rate changes are as follows:

	2020 RMB'000	2019 RMB'000
Fixed interest rate	107,577	45,282
Variable interest rate	68,868	98,027
	<b>176,445</b>	143,309

- (k) The carrying amounts of the Group's bank and other borrowings are denominated in the following currencies:

	2020 RMB'000	2019 RMB'000
HKD	20,179	30,993
USD	20,528	37,077
RMB	135,506	75,239
TWD	232	–
	<b>176,445</b>	143,309



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 28. TRADE AND OTHER PAYABLES

	Note	2020 RMB'000	2019 RMB'000
<b>Trade payables</b>			
— to third parties		39,644	58,978
— to an associate		7,703	1,714
	(a)	47,347	60,692
<b>Other payables</b>			
Other taxes payables		29,955	18,994
Employee benefits payables		17,486	8,094
Due to an associate	(b)	8,178	821
Due to directors	(c)	4,407	2,630
Due to a shareholder	(d)	4,870	9,511
Accrual for professional service fees		1,500	1,500
Compensation payable for a legal dispute		—	3,437
Interest payables		9,799	3,846
Consideration payables for the acquisition of a subsidiary		558	558
Loan from a third party	(e)	3,500	4,500
Others		1,498	468
		81,751	54,359
		129,098	115,051

(a) The credit period of trade payables is normally within 60 (2019: 60) days. The ageing analysis of the trade payables based on invoice date is as follows:

	2020 RMB'000	2019 RMB'000
Within 3 months	30,564	40,335
Over 3 months but within 6 months	67	2,817
Over 6 months but within 1 year	417	11,435
Over 1 year but within 2 years	12,865	2,935
Over 2 years but within 3 years	991	531
Over 3 years	2,443	2,639
	47,347	60,692

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 28. TRADE AND OTHER PAYABLES *(continued)*

(a) *(continued)*

The carrying amounts of the Group's trade payables are denominated in the following currencies:

	2020 RMB'000	2019 RMB'000
RMB	42,407	44,440
USD	4,671	15,733
HKD	25	172
EUR	197	314
TWD	14	10
GBP	33	23
	<b>47,347</b>	60,692

(b) The amounts due to Beijing Evertop are unsecured, interest-free and repayable on demand.

(c) As at 31 December 2020, except for balance of RMB425,000 (2019: RMB240,000) which is interest-free, the amounts due to Mr. Lo Chi Sum (2019: Mr. Leung Wing Fai and Mr. Lo Chi Sum) are unsecured, bear interest at rates ranging from 5% to 5.25% (2019: 5.25%) per annum and repayable on demand.

(d) The balance represents the amount due to Cerulean. As at 31 December 2020, except for the balance of RMB1,396,000 (2019: RMB980,000) which is interest-free, the balance is unsecured, bears interest at rate of 5.25% (2019: 5.25%) per annum and repayable on demand.

(e) The amount is unsecured, interest-free and repayable within one year.

## 29. DEFERRED INCOME TAX

The analysis of deferred tax assets and deferred tax liabilities are as follows:

	2020 RMB'000	2019 RMB'000
Deferred tax assets:		
— to be recovered after more than 12 months	1,013	1,027
Deferred tax liabilities:		
— to be recovered after more than 12 months	(162)	(457)
Deferred tax assets — net	851	570

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 29. DEFERRED INCOME TAX *(continued)*

The movement in deferred income tax assets (liabilities) are as follows:

	Provision for impairment loss on trade and other receivables RMB'000	Fair value surplus arising from acquisition of subsidiaries RMB'000	Total RMB'000
At 1 January 2019	1,229	(1,152)	77
Credited to the consolidated statement of profit or loss	(202)	695	493
At 31 December 2019 and at 1 January 2020	1,027	(457)	570
Credited to the consolidated statement of profit or loss	(14)	295	281
<b>At 31 December 2020</b>	<b>1,013</b>	<b>(162)</b>	<b>851</b>

As at 31 December 2020, the retained earnings of the Group's PRC subsidiaries not yet remitted to holding companies incorporated outside the PRC, for which no deferred income tax liability had been provided, were approximately RMB47,650,000 (2019: RMB53,901,000). Such earnings are expected to be retained by the PRC subsidiaries for reinvestment purposes and would not be remitted to a foreign investor in the foreseeable future based on management's estimation of overseas funding requirements.

### Unrecognised deferred tax assets arising from

	2020 RMB'000	2019 RMB'000
Before multiplied by the applicable tax rates:		
Deductible temporary differences	98,803	60,493
Tax losses	167,285	142,628
	<b>266,088</b>	203,121

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 29. DEFERRED INCOME TAX *(continued)*

No deferred tax asset has been recognised in respect of these items due to the unpredictability of future profit streams. No deductible temporary differences expire under current tax legislation. The expiry dates of unrecognised tax losses are as follows:

	2020 RMB'000	2019 RMB'000
Tax losses expiring on 31 December 2020	–	1,761
Tax losses expiring on 31 December 2022	6,571	6,571
Tax losses expiring on 31 December 2023	16,872	16,872
Tax losses expiring on 31 December 2024	41,223	41,279
Tax losses expiring on 31 December 2025	14,437	–
Tax loss without expiry date	88,182	76,145
	<b>167,285</b>	142,628

## 30. DIVIDENDS

The directors of the Company do not recommend payment of any final dividend for the year ended 31 December 2020 (2019: Nil).

## 31. BUSINESS COMBINATION

The directors of the Company believed that the Voting Rights Arrangement as disclosed in note 4.2(a) will enable the Group to further develop its self-developed products segment.

Previously held equity interests in Beijing Gefei, which were accounted for interests in associates are measured at fair value upon the execution of the Voting Rights Arrangement while any gain or loss arising is recognised in the consolidated statement of profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 31. BUSINESS COMBINATION (continued)

The following table summarises the consideration paid and the identifiable assets acquired and liabilities assumed, as well as the amount of non-controlling interest recognised at the acquisition date.

	RMB'000
<b>Consideration</b>	
<b>Fair value of 49% equity interests in Beijing Gefei before business combination</b> (note i)	13,379
<b>Recognised amounts of identifiable assets acquired and liabilities assumed:</b>	
Property, plant and equipment (note 14)	368
Inventories	31,887
Trade and other receivables	71,025
Bank balances and cash (note 10)	304
Contract liabilities (note 23)	(18,097)
Trade and other payables	(31,095)
Bank and other borrowings (note 33(b))	(25,936)
Income tax payables	(1,152)
<b>Total identifiable net assets</b>	27,304
<b>Non-controlling interests</b> (note ii)	(13,925)
	13,379

Notes:

- (i) The fair value of existing 49% equity interests in Beijing Gefei and the amounts of assets and liabilities arising from the Voting Rights Arrangement are determined by the management with the assistance from Vincorn.
- (ii) The non-controlling interests are measured at the non-controlling interests' proportionate share of fair value of the identifiable net assets of Beijing Gefei.

In respect of Beijing Gefei, the fair value and the gross contractual amounts of trade and other receivables at the date the Group obtains control of Beijing Gefei were approximately RMB76,725,000, RMB5,700,000 of which was expected to be uncollectible.

The revenue included in the consolidated statement of profit or loss contributed by Beijing Gefei was RMB38,463,000 since the date the Group obtains control of Beijing Gefei and generated profits of RMB4,641,000 over the same period.

Had Beijing Gefei been consolidated from 1 January 2020, the consolidated statement of profit or loss would show pro-forma revenue of RMB186,886,000 and losses of RMB117,176,000.

Net cash flow on business combination:

	RMB'000
Cash and cash equivalents of Beijing Gefei acquired	304

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 32. FINANCIAL INSTRUMENTS BY CATEGORY

	At amortised costs RMB'000	Financial assets at FVPL RMB'000	Total RMB'000
<b>At 31 December 2020</b>			
<b>Assets as per consolidated statement of financial position</b>			
Trade and other receivables excluding prepayments	193,659	17,755	211,414
Financial assets at FVPL	–	52,279	52,279
Bank balances and cash	12,781	–	12,781
Pledged bank deposits	5,463	–	5,463
	211,903	70,034	281,937

	Other financial liabilities at amortised cost RMB'000
<b>At 31 December 2020</b>	
<b>Liabilities as per consolidated statement of financial position</b>	
Bank and other borrowings	176,445
Trade and others payables excluding non-financial liabilities	111,612
Lease liabilities	2,176
	290,233

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 32. FINANCIAL INSTRUMENTS BY CATEGORY *(continued)*

	At amortised costs RMB'000	Financial assets at FVPL RMB'000	Total RMB'000
<b>At 31 December 2019</b>			
<b>Assets as per consolidated statement of financial position</b>			
Trade and other receivables excluding prepayments	161,537	17,755	179,292
Financial assets at FVPL	–	48,296	48,296
Bank balances and cash	13,670	–	13,670
Pledged bank deposits	107	–	107
	175,314	66,051	241,365
<b>At 31 December 2019</b>			
<b>Liabilities as per consolidated statement of financial position</b>			
Bank and other borrowings			143,309
Trade and others payables excluding non-financial liabilities			106,957
Lease liabilities			3,746
			254,012

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 33. OTHER CASH FLOW INFORMATION

### (a) Reconciliation of loss before income tax to net cash generated from operations:

	2020 RMB'000	2019 RMB'000
Loss before income tax	(99,658)	(91,539)
Adjustments for:		
— Amortisation of intangible assets (note 15)	7,380	8,527
— Loss allowance on trade receivables (note 18)	21,767	2,056
— Provision for inventories (note 19)	11,487	30,828
— Depreciation of property, plant and equipment (note 14)	4,841	4,312
— Depreciation of right-of-use assets (note 16)	2,989	2,459
— Impairment loss on goodwill (note 15)	13,884	—
— Impairment loss on intangible assets (note 15)	5,249	—
— Interest income (note 9)	(33)	(41)
— Interest expenses (note 9)	11,513	16,614
— Fair value change in financial assets at FVPL (note 17)	(3,983)	(3,033)
— Share based compensation expenses (note 25)	1,527	2,375
— Share of results of associates (note 11)	16,115	(3,156)
— Loss on disposals of property, plant and equipment	74	—
— Loss on deemed disposal of an associate (note 11)	1,608	—
	(5,240)	(30,598)
Change in working capital		
— Inventories	21,683	27,425
— Trade and other receivables	7,304	137,686
— Trade and other payables	(19,494)	(122,271)
Cash generated from operations	4,253	12,242



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 33. OTHER CASH FLOW INFORMATION *(continued)*

### (b) Changes in liabilities arising from financing activities:

	Lease liabilities RMB'000 (note 16)	Bank and other borrowings (excluding bank overdrafts) RMB'000 (note 27)	Total RMB'000
As at 1 January 2019	2,833	181,374	184,207
New leases	3,228	–	3,228
Cash flows:			
Repayment of lease liabilities	(2,315)	–	(2,315)
Proceeds from bank and other borrowings	–	102,061	102,061
Repayments of bank and other borrowings	–	(147,330)	(147,330)
As at 31 December 2019 and 1 January 2020	3,746	136,105	139,851
<b>New leases</b>	<b>1,461</b>	<b>–</b>	<b>1,461</b>
<b>Cash flows:</b>			
Repayment of lease liabilities	<b>(3,031)</b>	<b>–</b>	<b>(3,031)</b>
Proceeds from bank and other borrowings	<b>–</b>	<b>106,121</b>	<b>106,121</b>
Repayments of bank and other borrowings	<b>–</b>	<b>(97,923)</b>	<b>(97,923)</b>
<b>Other change:</b>			
Arising from business combination (note 31)	<b>–</b>	<b>25,936</b>	<b>25,936</b>
<b>As at 31 December 2020</b>	<b>2,176</b>	<b>170,239</b>	<b>172,415</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 34. RELATED PARTY TRANSACTIONS

### (a) Key management compensation

Key management includes directors. The compensation paid or payable to key management for employee services is shown as follows:

	2020 RMB'000	2019 RMB'000
Salaries, bonus and other allowances	5,335	6,093
Contribution to defined contribution plans	197	187
Share based payment expenses (notes 25 and 36)	373	607
	5,905	6,887

(b) In addition to the transactions/information disclosed elsewhere in these consolidated financial statements, during the year, the Group had the following transactions with related parties:

Related party relationship	Nature of transactions	2020 RMB'000	2019 RMB'000
Directors	Interest expenses (note (i))	188	240
A shareholder	Interest expenses (note (ii))	421	980
An associate	Sales	95	9,358

Notes:

- (i) The interest expenses were paid/payable to Mr. Leung Wing Fai and Mr. Lo Chi Sum.
- (ii) The interest expenses were paid/payable to Cerulean.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 35. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY

### (a) Statement of financial position of the Company

	Note	2020 RMB'000	2019 RMB'000
<b>Assets</b>			
<b>Non-current assets</b>			
Investments in subsidiaries		69,075	94,749
Due from subsidiaries	35(c)	10,485	41,996
		<b>79,560</b>	136,745
<b>Current assets</b>			
Due from subsidiaries	35(d)	1,150	32,380
Other receivables		63	67
Cash and cash equivalents		1	7
		<b>1,214</b>	32,454
<b>Total assets</b>		<b>80,774</b>	169,199
<b>Equity and liabilities</b>			
<b>Equity</b>			
Share capital		8,290	8,290
Share premium	35(b)	269,212	269,212
Share option reserve	35(b)	13,542	13,165
Accumulated losses	35(b)	(210,985)	(121,602)
<b>Total equity</b>		<b>80,059</b>	169,065
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables		715	134
<b>Total equity and liabilities</b>		<b>80,774</b>	169,199

*This statement of financial position was approved and authorised for issue by the Board of Directors on 26 March 2021 and signed on its behalf by*

**Lo Chi Sum**  
Chairman

**Leung Wing Fai**  
Executive director

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 35. STATEMENT OF FINANCIAL POSITION AND RESERVE MOVEMENT OF THE COMPANY *(continued)*

### (b) Reserve movement of the Company

	Share Premium RMB'000	Accumulated Losses RMB'000	Share option reserve RMB'000
Balance at 1 January 2019	265,396	(17,610)	10,790
Issue of new shares	3,816	–	–
Loss for the year	–	(103,992)	–
Employee share option and share award scheme — value of employee services	–	–	2,375
<b>Balance at 31 December 2019</b>	<b>269,212</b>	<b>(121,602)</b>	<b>13,165</b>
Balance at 1 January 2020	269,212	(121,602)	13,165
Loss for the year	–	<b>(90,533)</b>	–
Employee share option and share award scheme — value of employee services	–	–	<b>1,527</b>
Share option forfeited during the year	–	<b>1,150</b>	<b>(1,150)</b>
<b>Balance at 31 December 2020</b>	<b>269,212</b>	<b>(210,985)</b>	<b>13,542</b>

### (c) Due from subsidiaries

The amounts due are unsecured, non-interest bearing and the settlement of which is neither planned nor likely to occur in the foreseeable future.

### (d) Due from subsidiaries

The amounts due are unsecured, non-interest bearing and repayable on demand.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 36. BENEFITS AND INTERESTS OF DIRECTORS

### (a) Directors' emoluments

The emoluments paid or payable to the directors and chief executive of the Company by the Group during the year were as follows:

#### Year ended 31 December 2020

Name	Fees RMB'000	Salaries RMB'000	Discretionary bonus RMB'000	Contribution to defined contribution plans RMB'000	Share based payment RMB'000	Total RMB'000
<b>Chairman, chief executive officer and executive director</b>						
Mr. Lo Chi Sum	–	1,408	–	16	–	1,424
<b>Executive directors</b>						
Mr. Geng Liang	–	704	–	16	–	720
Mr. Leung Wing Fai	–	704	–	16	–	720
Mr. Li Jinping	–	574	–	68	253	895
Mr. Sun Qingjun	–	342	–	30	–	372
Mr. Wong Kwok Fai	–	605	–	16	–	621
Mr. Zheng Yi	–	437	–	35	–	472
<b>Independent non-executive directors</b>						
Dr. Ng Chi Yeung, Simon	–	187	–	–	40	227
Mr. Hung Muk Ming	–	187	–	–	40	227
Mr. Mak Kwok Wing	–	187	–	–	40	227
	–	5,335	–	197	373	5,905

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 36. BENEFITS AND INTERESTS OF DIRECTORS *(continued)*

### (a) Directors' emoluments *(continued)*

Year ended 31 December 2019

Name	Fees RMB'000	Salaries RMB'000	Discretionary bonus RMB'000	Contribution to defined contribution plans RMB'000	Share based payment RMB'000	Total RMB'000
<b>Chairman, chief executive officer and executive director</b>						
Mr. Lo Chi Sum	–	1,690	141	16	–	1,847
<b>Executive directors</b>						
Mr. Geng Liang	–	493	70	9	–	572
Mr. Leung Wing Fai	–	845	70	16	–	931
Mr. Sun Qingjun	–	643	142	95	167	1,047
Mr. Wong Kwok Fai	–	845	70	16	320	1,251
Mr. Zheng Yi	–	257	35	35	–	327
<b>Independent non-executive directors</b>						
Dr. Ng Chi Yeung, Simon	–	264	–	–	40	304
Mr. Hung Muk Ming	–	264	–	–	40	304
Mr. Mak Kwok Wing	–	264	–	–	40	304
	–	5,565	528	187	607	6,887

Mr. Li Jinping has been appointed as an executive director with effect from 24 August 2020.

Mr. Sun Qingjun, Mr. Zheng Yi and Mr. Wong Kwok Fai have resigned as executive directors with effect from 8 May 2020, 8 June 2020 and 24 August 2020 respectively.

No emoluments were paid by the Group to other directors as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors waived any emoluments during the years ended 31 December 2020 and 2019.

### (b) Directors' material interests in transactions, arrangements or contracts

Saved as disclosed in note 34 to the consolidated financial statements, no significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2019: Nil).

# FIVE YEARS' FINANCIAL SUMMARY

A five years' financial summary of the results and of the assets and liabilities of the Group is set out below. This summary is extracted from the audited consolidated financial statements of respective years and does not form part of the audited consolidated financial statements.

	Year Ended 31 December				
	2020 RMB'000	2019 RMB'000	2018 RMB'000	2017 RMB'000	2016 RMB'000
<b>CONTINUING OPERATIONS</b>					
<b>Results</b>					
Revenue	153,306	191,030	298,704	543,165	662,888
Cost of sales	(97,455)	(142,443)	(237,579)	(378,656)	(467,616)
<b>Gross profit</b>	55,851	48,587	61,125	164,509	195,272
Selling expenses	(10,922)	(19,925)	(25,465)	(31,193)	(35,477)
Administrative expenses	(79,559)	(108,996)	(96,737)	(272,723)	(93,103)
Loss allowance on trade receivables	(21,767)	(2,056)	–	–	–
Impairment loss on goodwill	(13,884)	–	–	–	–
Impairment loss on intangible assets	(5,249)	–	–	–	–
Other gains, net	6,611	4,688	53,997	9,627	4,820
<b>Operating (loss) profit</b>	(68,919)	(77,702)	(7,080)	(129,780)	71,512
<b>Finance costs, net</b>	(14,624)	(16,993)	(18,948)	(16,398)	(12,799)
Share of results of associates/ investments accounted for using the equity method	(16,115)	3,156	(4,618)	2,618	2,715
<b>(Loss) Profit before income tax</b>	(99,658)	(91,539)	(30,646)	(143,560)	61,428
Income tax credit (expense)	1,701	2,895	(8,156)	(2,575)	(8,881)
(Loss) Profit from continuing operations for the year	(97,957)	(88,644)	(38,802)	(146,135)	52,547
<b>DISCONTINUED OPERATIONS</b>					
Profit from discontinued operations	–	–	3,157	–	–
<b>(Loss) Profit for the year</b>	(97,957)	(88,644)	(35,645)	(146,135)	52,547
<b>(Loss) Earnings Per Share — basic and diluted (RMB)</b>					
From continuing operations	(9.37)	(8.16)	(3.78)	(14.57)	5.07
From discontinuing operations	–	–	0.31	–	–
	(9.37)	(8.16)	(3.47)	(14.57)	5.07
<b>Assets and Liabilities</b>					
Total Assets	498,642	515,006	738,324	880,540	1,167,940
Total Liabilities	392,856	332,683	471,044	552,445	692,623
Total Equity	105,786	182,323	267,280	328,095	475,317