

## Hopefluent Group Holdings Limited 合富輝煌集團控股有限公司

(Incorporated in the Cayman Islands with limited liability) Stock Code: 733

# 2020 ANNUAL REPORT



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### **Corporate Information**

#### **BOARD OF DIRECTORS**

#### **Executive Directors**

Mr. FU Wai Chung *(Chairman)* Ms. FU Man Mr. LO Yat Fung Mr. FU Ear Ly

#### **Non-Executive Directors**

Ms. NG Wan Mr. MO Tianquan

#### **Independent Non-Executive Directors**

Mr. LAM King Pui Mr. NG Keung Mrs. WONG LAW Kwai Wah, Karen

#### **MEMBERS OF AUDIT COMMITTEE**

Mr. LAM King Pui Mr. NG Keung Mrs. WONG LAW Kwai Wah, Karen

#### MEMBERS OF REMUNERATION COMMITTEE

Mr. LAM King Pui Mr. NG Keung Mrs. WONG LAW Kwai Wah, Karen

#### MEMBERS OF NOMINATION COMMITTEE

Mr. LAM King Pui Mr. NG Keung Mrs. WONG LAW Kwai Wah, Karen Mr. FU Wai Chung Mr. LO Yat Fung

#### **COMPANY SECRETARY**

Mr. LO Hang Fong, solicitor, Hong Kong

#### **AUTHORISED REPRESENTATIVES**

Mr. FU Wai Chung Mr. LO Yat Fung

#### **REGISTERED OFFICE**

Cricket Square Hutchins Drive P.O. Box 2681 Grand Cayman KY1-1111 Cayman Islands

#### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

9–10/F, One Bravo 1 Jinsui Road Zhujiang New Town Tianhe District, Guangzhou People's Republic of China ("PRC")

#### PLACE OF BUSINESS IN HONG KONG

Room 3611, 36th Floor Shun Tak Centre West Tower 200 Connaught Road Central Hong Kong

#### **AUDITOR**

BDO Limited Certified Public Accountants 25th Floor, Wing On Centre 111 Connaught Road Central Hong Kong

#### **LEGAL ADVISERS**

Stevenson, Wong & Co. 39/F, Gloucester Tower, The Landmark 15 Queen's Road Central Hong Kong

#### **PRINCIPAL BANKERS**

Industrial and Commercial Bank of China 1/F, Citic Plaza 233 Tian Ho Bei Road Guangzhou, PRC

Agricultural Bank of China 1/F Guangzhou International Trade Centre 1 Linhe Xi Lu Guangzhou, PRC

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Suntera (Cayman) Limited 3rd Floor, Royal Bank House 24 Shedden Road, George Town Grand Cayman KY1-1110 Cayman Islands

#### HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited Level 54 Hopewell Centre 183 Queen's Road East Hong Kong

#### **STOCK CODE**

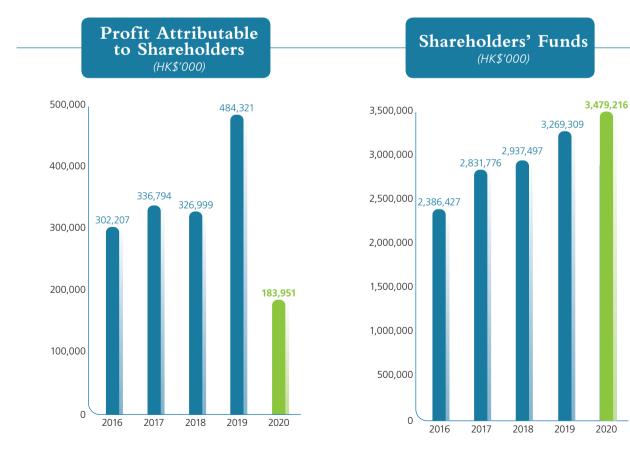
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#### WEBSITE

www.hopefluent.com

### **Financial Highlights**





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### Year in Review

The group serves more than **200** cities. Currently, the Group has become the close partner of renowned developers such as Sun Hung Kai Properties, Vanke, Evergrande, Poly, China Resources Land, Citic, Kingold, Kaisa, Times China, China Merchants Property Development, R&F Properties, Agile Property, KWG Property, Logan, Yuexiu, Huafa, Gemdale and Country Garden. The Group is continuing its efforts to expand its customer base and services and secure more agency projects in different regions, reinforcing its leading position in China's property service market.



### Year in Review

In 2020, the property agency services will continue to be the core business of the Group. Given the prevalence of internet technology, the Group has integrated mobile network and online financial services with its traditional service so as to improve the operational mode of the industry and create room for sustainable development, thus ultimately providing more comprehensive services to customers.



### **Chairman's Statement**



The year 2020 was undoubtedly a challenging year. The sudden outbreak of COVID-19 at the beginning of the year hit numerous industries hard, including the property market. Nevertheless, as the pandemic gradually came under control in China in the second half, stable development returned to the local property market. The Central Government reiterated its policy stance of "houses are for living in, not for speculation" and "adopting different policies in different cities" to attain the long-term austerity goal of stabilizing land prices, housing prices and expectations. To summarize, revenue and profit growth of the property industry slowed down and the industry's profitability faced greater pressure.

Operating in a complicated and fluid market environment, the Group, as a national property real estate agency enterprise, has kept in pace with the latest market trends and it adopted flexible measures to address changes in the industry. It also implemented strategic plans earlier to make clear its future development directions and it terminated property management services. Such move enabled the Group to centralize resources in its two major business segments, namely property real estate agency services and financial services. During the year under review, the Group delivered stable results performance, with overall turnover of HK\$6,193 million and profit attributable to shareholders that amounted to HK\$184 million. Profit attributable to shareholders was HK\$484 million in 2019, of which, profit from continuing and discontinued operations was HK\$252 million and HK\$232 million, respectively. The Board proposed payment of a final dividend of HK2.5 cents per share. Together with the interim dividend of HK2.5 cents per share.

### **Chairman's Statement**

## STABLE DEVELOPMENT OF THE PROPERTY REAL ESTATE AGENCY SERVICES BUSINESS AND FINANCIAL SERVICES BUSINESS

During the year under review, the Group's property real estate agency services business established clear-cut advantages in Guangzhou and in surrounding areas. Although competition in the property industry intensified over the past year, the Group was able to maintain its leading position in the Guangdong-Hong Kong-Macao Greater Bay Area. This was due mainly to the Group's ability to better understand customers' needs relative to that of its peers, enabling it to offer diversified sales services to customers. For example, the Group was able to achieve seamless online and offline connectivity by utilizing its home-buying platform "Al house tour (AI看房)", online live viewing of flats and VR viewing technologies. That, plus its long-term friendly relations with major developers, have enabled it to maintain a solid performance in its property real estate agency services business. Turnover of the business segment was HK\$5,994 million during the year under review, up by approximately 2%. Development of the property real estate agency services business also provided support to the financial services business. Capitalizing on its close relations with developers and customers, the Group was able to provide services, such as short-term consumer loans and home purchase loans to customers with financing needs, and hence further optimized the Group's business presence. During the year under review with restrictions posed by the "three red lines" policy, the financing market for the property market was a bit tight and it prompted the Group to adopt a prudent operation strategy. The performance of its financial services business was stable and the segment contributed turnover of HK\$199 million.

#### **CONCLUSION**

Looking ahead, properties will remain critical for China's economy to maintain stability and make progress. "Tackling housing problem in large cities" will be an important initiative in government policy. Supplying indemnificatory housing and co-owned homes will help alleviate excessive growth in property prices in the cities and the resulting conflicts between supply and demand. It is believed that under the guidance of relevant policies under the 14th Five-Year Plan, the property market will play a more active role in promoting urban planning and economic and industrial development. Hence, we will still maintain our confidence in prospects for the property market.

The influence of the post-pandemic economic environment on the change of operation mode in the sector has been better reflected in the accelerated shift from the traditional real estate property agency model towards the online sales model. For instance, the new model of "online supporting offline property sales" that emerged following the pandemic outbreak has further escalated demand in the sector in various aspects, such as "diversification of business, consolidation of sales, staff training and coordination of resources". Despite bringing about new competitive pressure to the Group, this development also presented new opportunities. In the future, the Group plans to allocate more resources to facilitate the development of its internet business and accelerate the transformation and upgrade of its businesses. It will improve transaction conversion rates through collaborative development and seamless execution of online and offline operations in a bid to solidify the Group's leading position in the real estate property agency sector.

In recent years, homebuyers have placed greater attention to economically-prosperous metropolitan areas. There was an increasingly apparent trend for industry funds to be centralized in cities with competitive edges and in high-quality regions. The Group will continue leveraging its own development advantages in the Guangdong-Hong Kong-Macao Greater Bay Area to accelerate the development of its businesses in the Greater Bay Area and other key cities, with the aim of maintaining its leadership in the Greater Bay Area and striving for a larger market share across China. On behalf of the Board, I would like to thank all members of Hopefluent for their contribution and I express my sincere gratitude to our shareholders, business partners, customers and investors for their support to the Group. I believe that after gradual recovery and adjustments after the pandemic, Hopefluent will see bright prospects after headwinds have subsided and the Group will thus will bring more promising returns to shareholders.

By Order of the Board **Fu Wai Chung** *Chairman* 

Hong Kong, 29 March 2021

## Comprehensive Networks in **PRC**



### **Biographical Details of Directors & Senior Management**

#### DIRECTORS

#### **Executive Directors**

**Mr. Fu Wai Chung** ("Mr. Fu") (Chairman), aged 71, the co-founder and chairman of the Group, is responsible for the strategic planning and overall management of the Group. Mr. Fu is a graduate of 華南工學院 (Wahnan Industrial College, the PRC) and holds a certificate in mechanical engineering. Mr. Fu has over 30 years of experience in real estate agency business management and administration in the PRC.

**Ms. Fu Man**, aged 60, the co-founder of the Group, is responsible for the Group's sales and marketing and overall management. Ms. Fu attended 廣州大學科技幹部學院 (Technology College, Guangzhou University, the PRC) and holds a certificate in industrial foreign trade. Ms. Fu has over 30 years of experience in the real estate agency business. Ms. Fu is the sister of Mr. Fu.

**Mr. Lo Yat Fung**, aged 56, is a certified public accountant in Hong Kong and has over 30 years of experience in accounting and financial management. Mr. Lo holds a Master of Science degree in Sustainable Urban Development from the University of Oxford. He is a fellow member of the Institute of Chartered Accountants in England and Wales and the Hong Kong Institute of Certified Public Accountants. In addition, Mr. Lo is a fellow member of The Hong Kong Institute of Directors and the Taxation Institute of Hong Kong.

**Mr. Fu Ear Ly**, aged 36, is responsible for the Group's investment and finance business. Mr. Fu graduated from Bentley University in the United States with a Bachelor's degree in Finance and has over 10 years of experience in real estate investment business. Mr. Fu Ear Ly is the son of Mr. Fu.

#### **Non-Executive Directors**

**Ms. Ng Wan**, aged 65, the co-founder of the Group, is responsible for the Group's sales and marketing and overall management. Ms. Ng is a graduate of 廣州業餘大學 (Guangzhou Part-time University, the PRC) and holds a certificate in arts. Ms. Ng has over 30 years of experience in the real estate agency business. Ms. Ng is the wife of Mr. Fu and the mother of Mr. Fu Ear Ly.

**Mr. Mo Tianquan**, aged 56, founded Fang Holdings Limited (previously known as SouFun Holdings Limited) (NYSE: SFUN) ("Fang") in 1999 and currently serves as the Executive Chairman of its board of directors. Mr. Mo is also the founder of China Index Holdings Limited (NASDAQ:CIH) and currently serves as the Chairman of the Board of Directors. Prior to founding Fang, Mr. Mo served as the General Manager for Asia at Teleres, a venture of Dow Jones & Co. and AEGON US that provided on-line commercial real estate information services (1994–1996) and the Executive Vice President at Asia Development and Finance Corporation (1996–1998). Mr. Mo holds a Bachelor's degree in Engineering from South China University of Technology, a Master of Science degree in Business Administration from Tsinghua University and a Master degree in Economics from Indiana University. Mr. Mo is also a member of Foreign Affairs Committee (外事委員會) of the 13th Chinese People's Political Consultative Conference National Committee.

#### **Independent Non-Executive Directors**

**Mr. Lam King Pui**, aged 55, is a chief accountant of a Hong Kong company and company secretary of several Hong Kong companies. He holds a Bachelor of Arts degree in accountancy from the Hong Kong Polytechnic University and has over 30 years of experience in accounting. Mr. Lam is a fellow member of the Association of Chartered Certified Accountants, a Certified Public Accountant, an associate member of the Hong Kong Institute of Certified Public Accountants, the Institute of Chartered Secretaries and Administrators and the Hong Kong Institute of Company Secretaries.

**Mr. Ng Keung**, aged 70, is the managing director of a private information technology company since 2000. Prior to the current appointment, Mr. Ng was the vice chairman and the general manager of a private investment company in Hong Kong. Mr. Ng graduated from 廣州市廣播電視大學 (Guangzhou City Radio and Television University, the PRC) with a diploma in industrial enterprises management.

**Mrs. Wong Law Kwai Wah, Karen**, aged 72, holds a bachelor of arts degree from the University of Hong Kong and has over 35 years working experience in the real estate field. Mrs. Wong is a fellow member of the Hong Kong Institute of Housing. Mrs. Wong is also a licensed real estate agent. Currently she is the Honorary Secretary of the Hong Kong Real Estate Agents Ltd. Mrs. Wong is also a member of the Board of Directors of the Zonta Club of the New Territories as well as a Council Member of the Belilios Old Girls Foundation. She was appointed as a member of the Disciplinary Committee of the Estate Agents Authority in the past.

### **Biographical Details of Directors & Senior Management**

#### **AUDIT COMMITTEE**

The Company established an audit committee on 24th June, 2004. The primary duties of the audit committee are to review and supervise the financial reporting process and risk management and internal control systems of the Group. The audit committee has reviewed the audited financial statements for the year ended 31st December, 2020.

The audit committee of the Group consists of three independent non-executive Directors, namely Mr. Lam King Pui, Mr. Ng Keung and Mrs. Wong Law Kwai Wah, Karen. Mr. Lam King Pui was appointed as the chairman of the audit committee.

#### SENIOR MANAGEMENT

**Mr. Liang Guo Hong**, aged 55, is the financial controller and is responsible for the financial management of the Group. Mr. Liang holds a diploma in business administration from the Guangzhou Finance and Trading Management College, the PRC (廣州市財貿管 理幹部學院) and a bachelor's degree in construction engineering from the Military Engineering College, the PRC (中國工程兵工程學 院).

**Ms. Peng Xi Ming**, aged 42, is the manager of the administration department and is responsible for the administration and human resources of the Group. Ms. Peng holds double degrees in Business English and International Commerce from the Jinan University, the PRC (中國暨南大學).

**Mr. Zheng Songjie**, aged 43, is the deputy general manager of the Group and is responsible for formulation of development strategies and overall business management for primary property agency business of the Group. Mr. Zheng holds a bachelor's degree in business administration from the Guangdong Commercial College, the PRC (廣東商學院).

**Mr. Xie Yu Han**, aged 56, is the deputy general manager and is responsible for market research and analysis, property projects development planning and management of related information services. Mr. Xie holds a professional diploma in corporate management from the Jinan University, the PRC (中國暨南大學).

**Mr. Li Wei**, aged 49, is the deputy general manager and is responsible for the formulation of development strategies and overall business management for the secondary property agency business of the Group. Mr. Li holds a bachelor's degree in material science and engineering from the Guangdong Industrial University, the PRC (廣東工業大學).

**Mr. Sun Ke**, aged 45, is the general manager of Southern China region and is responsible for promotion strategies and management of sales agency business for primary properties in Southern China region. Mr. Sun holds a bachelor's degree in architecture from Guangdong Industrial University, the PRC (廣東工業大學).

**Mr. Liu Lian**, aged 49, is the general manager of business in Eastern China region and is responsible for the promotion strategies and management of sales agency business for primary properties in Eastern China region. Mr. Liu holds a professional diploma in financial management from the Shanghai Railway Institute, the PRC (中國上海鐵道學院) and a professional diploma in corporate management from the International Business Faculty of the Nanjing University, the PRC (中國南京大學國際商學院).

**Mr. Ouyang Da Hui**, aged 53, is the general manager of business in Northern China region and is responsible for promotion strategies and management of sales agency business for primary properties in Northern China region. Mr. Ouyang holds a bachelor's degree in engineering from the Shenzhen University, the PRC (中國深圳大學).

**Mr. Zheng Wen Wei**, aged 50, is the general manager of Western China region and is responsible for the promotion strategies and management of sales agency business for primary properties in Western China region. Mr. Zheng holds a bachelor's degree in economics from the Commercial Institute of Heilongjiang, the PRC (中國黑龍江商學院).

### **Biographical Details of Directors & Senior Management**

#### **SENIOR MANAGEMENT (Continued)**

**Ms. Hu Yun**, aged 48, is the manager of the architectural design advisory department and is responsible for construction, planning and research for real estates and management of related consultancy business. Ms. Hu holds a bachelor's degree in architecture from the South China University of Technology, the PRC (中國華南理工大學).

**Mr. Su Qi Gang**, aged 47, is the general manager of the information technology department and is responsible for research and development of products of Internet application systems and management of related department. He has over 20 years of experience in information technology and Internet. Mr. Su holds a bachelor's degree in computational science from the Sun Yat-sen University (中山大學).

**Mr. Zhen Zhong Xing**, aged 37, is the general manager of financial services and is responsible for financial service business. Mr. Zhen holds a bachelor's degree from the Guangdong University of Finance & Economics (廣東財經大學).

**Ms. Huang Li Ping**, aged 42, is the general manager of asset management and is responsible for the asset management business. Ms. Huang holds a bachelor's degree in law from Sichuan Normal University, the PRC (中國四川師範大學) and a master's degree in law from Sun Yat-sen University (中山大學).

#### **COMPANY SECRETARY**

**Mr. Lo Hang Fong**, aged 57, is a solicitor practising in Hong Kong and the company secretary of the Company. Mr. Lo holds a bachelor's degree in laws from the University of Bristol in England and a diploma in Chinese laws from the China Law Society. He has acquired over 15 years of experience in corporate advisory on mergers and acquisitions, initial public offerings and loan syndication.

### **Management Discussion and Analysis**

#### **BUSINESS REVIEW**

#### 1. Market review for the Year 2020

In 2020, the property market showed a slight decline in the first half due to the impact of the COVID-19 outbreak, but the market gradually recovered and stabilized afterwards. China's Government continued to implement austerity measures that targeted the property industry and emphasized its policy stance of "houses are for living in, not for speculation" even as it also made its strategy of "adopting different policies in different cities" more flexible. In the first half, local governments introduced property market-related support policies to alleviate disruptions to the industry that were brought about by the COVID-19 prevention and control measures. With the national macroeconomic conditions and the property market in key cities becoming increasingly stable since the second half, the country's liquidity policy gradually returned to normal and the "leverage stabilization" concept was proposed to strengthen fund management and control of the property industry. The Chinese Government has also changed the approach of its "different cities, different places, different policies" strategy from "unanimous relaxation" back to "optimal elasticity", resulting in greater divergence in policies among different regions. Some cities (mainly first- and second-tier) have also reinforced their "restrictive measures".

#### 2. Overall business review

With the help of a professional sales team and drawing on the Group's extensive operation experience and with its vast business network and internet integration strategy, Hopefluent continued to see healthy business growth during the year under review.

During the year ended 31 December 2020, the Group generated turnover of HK\$6,193 million, representing an increase of approximately 2% as compared to last year (2019: HK\$6,076 million). Profit attributable to shareholders amounted to HK\$184 million, 62% lower than that of last year and 27% lower than the profit from continuing operations of last year (2019: HK\$484 million, including profit from continuing operations of HK\$252 million and profit from discontinued operations of HK\$232 million). Basic earnings per share were HK27.3 cents (earnings per share from continuing and discontinued operations in 2019: HK72.3 cents). The Board has proposed payment of a final dividend of HK2.5 cents per share. Together with the interim dividend of HK2.5 cents per share, dividend for the year amounted to HK5 cents per share (2019: HK12.5 cents).

In 2020, the Group recorded turnover from its property real estate agency services business of HK\$5,994 million, accounting for 97% of its total turnover. Turnover from the financial services business was approximately HK\$199 million, accounting for 3% of the Group's total turnover. By region, Guangzhou accounted for approximately 36% of the Group's total turnover, while around 64% came from business outside Guangzhou. Total new home sales in 2020 was HK\$560 billion from the handling of about 383,000 transactions. Total gross floor area sold was about 34.8 million square meters.

## 1. Seamless integration of property real estate agency services business and the internet continued to promote online and offline dual development

The development model in the industry has been changing at a faster pace in recent years. The "pandemic economy" has accelerated the emergence of the "online property sales model" and the "online supporting offline property sales" model has become the mainstream trend. Keeping abreast of the times, the Group has invested resources to upgrade the technology of its online platforms and drive business development even as it also deepened its interaction and cooperation with major emerging internet media to continue promoting the online and offline dual operation model and further expanded its property real estate agency services business. For example, customers could view property units and even ask about trading details of properties online via the Group's home-buying platform "Al house tour (AI看房)". The Group would also organize property linkage live broadcast activities irregularly to present more effectively its diversified products to customers and maintain customer base. The online platform operation not only enabled the Group to provide attentive and convenient services to customers, but it also allowed the Group to make effective resources deployment. During the year under review, turnover from the property real estate agency services business amounted to HK\$5,994 million, representing an increase of 2% as compared to last year (2019: HK\$5,861 million).

During the year ended 31 December 2020, Hopefluent's property real estate agency services business network covered more than 200 cities in China and the Group was the agent of over 2,000 projects. There were around 360 branches engaged in running the secondary property real estate agency services business. The Group's expanded service scope and business scale have helped it attract target customers, enhance profit stability in the long run and move forward in a highly-competitive and uncertain operation environment.

### **Management Discussion and Analysis**

2. The financial services business focused on meeting quality financing needs as it aims to expand the customer base and deepen asset management

The development of financial services has promoted and deepened in various industries. Over the years, the Group has strived to develop its property-related financial services business and it actively responded to the strong financing demand from the market and from customers. During the year, the Group focused on providing targeted property financial services and products to property enterprises and high net worth individuals with strong investment and financing demand. This has enabled the Group to explore opportunities despite a volatile market with its prudent audit procedures and also to screen privileged customers and provide them with superior asset management services. The Group could also expand its business scale in terms of depth and breadth, and promote and grow its financial services business in an orderly manner and in compliance with the Central Government's related financial policies so as to make the business the Group's principal growth driver.

During the year under review, the total transaction value of the Group's financial services business amounted to HK\$3.2 billion. Turnover was approximately HK\$199 million (2019: HK\$215 million).

#### 3. Prospects for 2021

Looking ahead to 2021, China's competitive advantages over other major economies will become more prominent as the local pandemic has come under control. However, global economic recovery will continue to be affected by uncertainties. Guided by the objective of "stabilizing land prices, housing prices and expectation", the property industry will continue showing stable and orderly development during the 14th Five-Year Plan period, lending stronger support to China's implementation of the "domestic circulation" economic strategy. The country's prudent property financial management policy will also have a considerable impact on the profit margin of the industry. The accelerated change in the industry's operation model (including online property sales) will also pose new challenges to the Group. But as challenges often bring opportunities, the Group will base on the development trend in the industry and allocate more resources to expand the application of internet technology and broaden room for business development by adopting the professional and digital online marketing model. It will also continue embarking on business diversification and utilize its "full-service chain" business advantage created from marketing planning, property real estate agency services, financial services and online/offline service synergies to maintain excellent talent pool and training, enabling the Group to capture first-mover advantage, consolidate and enhance its business advantages amid intense industry competition. The Group's strong operation and financing capability will also help it seize development opportunities in the two major business segments, specifically property real estate agency services and financial services, hence enabling it to diversify its income sources as well as achieve sustainable business development. As always, the Group will remain pragmatic and will constantly strive to solidify its leading position in the Guangdong-Hong Kong-Macao Greater Bay Area. It will also explore more opportunities in the ever-changing market and create long-term returns for its shareholders.

### **Management Discussion and Analysis**

#### **AUDIT COMMITTEE**

The Audit Committee of the Company, comprising the three existing independent non-executive directors, has reviewed the audited financial statements for the year ended 31 December 2020.

#### LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2020, the Group maintained a sound financial position where the cash and bank deposits and current ratio, as a ratio of current assets to current liabilities, were approximately HK\$2,877.0 million (31 December 2019: HK\$2,163.4 million) and 2.65 (31 December 2019: 2.94) respectively. Total borrowings amounted to approximately HK\$505 million which are secured bank loan and other borrowings (31 December 2019: approximately HK\$516 million which are secured bank loan and other borrowings (31 December 2019: approximately HK\$516 million which are secured bank loan and other borrowings). The Group's gearing ratio, which was computed by dividing the total borrowings by total assets, was approximately 6.8% (31 December 2019: 8.1%). The Group's borrowings are denominated in Renminbi. The Group had no material contingent liabilities as at 31 December 2020.

#### **PLEDGE OF ASSETS**

As at 31 December 2020, the Group pledged its investment properties with an aggregate amount of approximately HK\$12 million to banks to secure bank borrowings of the Group.

#### FOREIGN EXCHANGE EXPOSURE

Most of the Group's business transactions were denominated in either Hong Kong dollars or Renminbi. As such, the Group had no significant exposure to foreign exchange fluctuations.

#### **EMPLOYEES**

As at 31 December 2020, the Group had approximately 22,400 full time employees. Around 8 staff were based in Hong Kong and the rest were employed in China. Employees are regarded as the greatest and valuable assets of the Group. Competitive remuneration packages are structured to commensurate with individual job duties, qualification, performance and years of experience.

#### **ENVIRONMENTAL POLICY**

The Group is committed to building an environmental friendly working environment that conserves natural resources. The Group strives to minimize the environmental impact by saving electricity and water and encouraging recycle of office supplies.

#### **CAPITAL STRUCTURE**

As at 31 December 2020, the total number of shares (the "Shares") of HK\$0.01 each in the capital of the Company in issue was 674,149,989.

#### **CORPORATE GOVERNANCE PRACTICES**

The board of directors of the Company (the "Board") and the management of the Company and its subsidiaries (the "Group") are committed to establishing good corporate governance practices and procedures. The maintenance of high standard of business ethics and corporate governance practices have always been one of the Group's goals. The Company believes that good corporate governance provides a framework that is essential for effective management, successful business growth and a healthy corporate culture, thereby leading to the enhancement of shareholders' value.

The Board has adopted the Corporate Governance Code (the "CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). Continuous efforts are made to review and enhance the Group's risk management and internal controls and procedures in light of changes in regulations and developments in best practices. To us, maintaining high standards of corporate governance practices is not just complying with the provisions but also the intent of the regulations to enhance corporate performance and accountability.

The Board is pleased to report compliance with the code provisions of the CG Code for the year ended 31st December, 2020, except where otherwise stated.

#### **DIRECTORS' SECURITIES TRANSACTIONS**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Listing Rules (the "Model Code") as its own code of conduct regarding securities transactions by directors. Having made specific enquiry with all directors, the directors confirmed that they all had complied with the required standard set out in the Model Code throughout the year.

#### **BOARD OF DIRECTORS**

The Board comprises:

Executive Directors	:	Mr. FU Wai Chung <i>(Chairman)</i> Ms. FU Man Mr. LO Yat Fung Mr. FU Ear Ly
Non-executive Directors	:	Ms. NG Wan Mr. MO Tianquan
Independent Non-executive Directors	:	Mr. LAM King Pui Mr. NG Keung Mrs. WONG LAW Kwai Wah, Karen

Each independent non-executive director has given an annual confirmation of his/her independence to the Company, and the Company considers them to be independent under Rule 3.13 of the Listing Rules.

#### **BOARD OF DIRECTORS (Continued)**

During the financial year ended 31st December, 2020, 4 Board meetings and one annual general meeting ("2020 AGM") were held and the attendance of each director is set out as follows:

	Number of meetings attended in the year ended 31st December, 2020		
Name of director	Board meetings	2020 AGM	
Mr. FU Wai Chung	4/4	1/1	
Ms. NG Wan	4/4	1/1	
Ms. FU Man	4/4	0/1	
Mr. LO Yat Fung	4/4	1/1	
Mr. LAM King Pui	4/4	1/1	
Mr. NG Keung	4/4	1/1	
Mrs. WONG LAW Kwai Wah, Karen	4/4	1/1	
Mr. FU Ear Ly (during his appointment period)	3/3	-	
Mr. MO Tianquan	0/4	0/1	

#### **RESPONSIBILITIES OF THE BOARD**

The Board is responsible for leadership and control of the Group and be collectively responsible for promoting the success of the Group by directing and supervising the Group's affairs. The Board focuses on formulating the Group's long-term objectives and overall strategies; authorising the development plan and budget; determining and approving financing options; monitoring financial and operating performance; reviewing the effectiveness of the risk management and internal control systems; supervising and managing management's performance of the Group; and setting the Group's values and standards. The Board delegates the day-to-day management, administration and operation of the Group to management. The delegated functions are reviewed by the Board periodically to ensure that they accommodate the needs of the Group.

#### **CORPORATE GOVERNANCE FUNCTIONS**

No corporate governance committee has been established and the Board is responsible for performing the corporate governance functions such as developing and reviewing the Company's policies, practices on corporate governance, training and continuous professional development of directors and senior management, ensuring the Company's policies and practices are in compliance with legal and regulatory requirements, etc. The Board reviewed the Company's policies and practices on corporate governance as well as the Company's compliance with the CG Code.

The Board held meetings from time to time whenever necessary. At least 14 days notice of regular Board meetings is given to all directors and they can include matters for discussion in the agenda as they think fit. The agenda accompanying Board papers are sent to all directors at least 3 days before the date of every Board meeting in order to allow sufficient time for the directors to review the documents.

Minutes of every Board meeting are circulated to all directors for their perusal and comments. Minutes are open for inspection at any reasonable time on reasonable notice by any director. The Board also ensures that it is supplied in a timely manner with the agenda and all necessary information in a form and of a quality appropriate to enable it to discharge its duties.

Every Board member has full access to the advice and services of the company secretary with a view to ensuring that Board procedures, and all applicable rules and regulations are followed and they are also entitled to have full access to Board papers and related materials so that they are able to make an informed decision and to discharge their duties and responsibilities.

#### **CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

Mr. Fu Wai Chung ("Mr. Fu") is the chairman of the Company and co-founder of the Company. Mr. Fu has extensive experience in the industry which is beneficial and of great value to the overall development of the Company.

The Company has no such title as the chief executive officer and therefore the daily operation and management of the Company is monitored by the executive directors as well as the senior management.

The Board is of the view that although there is no chief executive officer, the balance of power and authority is ensured by the operation of the Board, which comprises experienced individuals and meets from time to time to discuss issues affecting operation of the Company.

The Board also believes that the current structure is conducive to strong and consistent leadership, enabling the Company to make and implement decisions promptly and efficiently.

Ms. Ng Wan is the wife of Mr. Fu and Ms. Fu Man is the sister of Mr. Fu.

Mr. Fu Ear Ly is the son of Mr. Fu and Ms. Ng Wan, and the nephew of Ms. Fu Man.

#### **APPOINTMENT AND RE-ELECTION OF DIRECTORS**

Each executive director is appointed for an initial term which is renewable automatically each year. All independent non-executive directors are currently appointed for a specific term up to 31st December, 2023 which may be extended as each director and the Company may agree in writing. The term of appointment of the two non-executive directors are to 2023 and 2024 respectively thereafter may be extended for such period as the Company and they agree in writing. However, their appointments are subject to retirement by rotation and re-election at the annual general meetings of the Company in accordance with the provision of the Articles of Association ").

The Articles of Association of the Company provides that at each annual general meeting, one-third of the directors for the time being shall retire from office by rotation and that every director shall be subject to retirement by rotation at least once every 3 years.

#### **PROFESSIONAL DEVELOPMENT**

To assist directors' continuing professional development, the Company recommends directors to attend relevant seminars to develop and refresh their knowledge and skills. All directors also participate in continuous professional development programmes such as external seminars organised by qualified professionals, to develop and refresh their knowledge and skills in relation to their contribution to the Board. A record of the training received by the respective directors are kept and updated by the Company.

The individual training record of each director received for the year ended 31st December, 2020 is summarized below:

	Attending seminar(s)/
	forum(s)/programme(s)/
	conference(s) relevant
	to the business
	or directors' duties
Mr. FU Wai Chung	1
Ms. NG Wan	✓
Ms. FU Man	✓
Mr. LO Yat Fung	1
Mr. FU Ear Ly	✓
Mr. LAM King Pui	✓
Mr. NG Keung	$\checkmark$
Mrs. WONG LAW Kwai Wah, Karen	1
Mr. MO Tianquan	✓

#### **PROFESSIONAL DEVELOPMENT (Continued)**

Mr. Fu Wai Chung, Ms. Fu Man, Mr. Lo Yat Fung and Mr. Fu Ear Ly, being executive Directors, Ms. Ng Wan and Mr. Mo Tianquan, being non-executive Directors, have attended various seminars and meetings to develop and refresh their knowledge so as to ensure that their contribution to the Board remains informed and relevant. Mr. Lam King Pui, Mr. Ng Keung and Mrs. Wong Law Kwai Wah, Karen, being independent non-executive Directors, have participated in continuous professional development programs provided by, among others, the Hong Kong Institute of Certified Public Accountants. All the directors also understand the importance of continuous professional development and are committed to participating any suitable training to develop and refresh their knowledge and skills.

#### **AUDIT COMMITTEE**

The audit committee of the Company (the "Audit Committee") comprises the three existing independent non-executive directors, who have reviewed the financial statements for the year ended 31st December, 2020. Mr. Lam King Pui, the chairman of the Audit Committee, has professional qualifications and in-depth experience in accounting and related financial management expertise. No member of the Audit Committee is a member of the former or existing auditor of the Company. The terms of reference of the Audit Committee are available at the Company's website and on the website of The Stock Exchange of Hong Kong Limited.

According to the existing terms of reference of the Audit Committee, its major roles and functions are, amongst others, to consider the appointment of the external auditors, the audit fee, and any questions of resignation or dismissal of the external auditors; to review the half-year and annual financial statements before submission to the Board; to monitor the quality of risk management and internal control and to consider major findings of internal investigations and management's response.

Four meetings were held for the year ended 31st December, 2020. The attendance of each member is set out as follows:

	Number of meetings attended in the financial year ended
Name of members of Audit Committee	31st December, 2020
Mr. LAM King Pui	4/4
Mr. NG Keung	4/4
Mrs. WONG LAW Kwai Wah, Karen	4/4

At the meetings held during the year, in performing its duties in accordance with its terms of reference, the work performed by the Audit Committee included:

- (a) review and supervise the financial reporting process and risk management and internal control systems of the Company and its subsidiaries;
- (b) make recommendation to the Board, for the approval by shareholders, of the re-appointment of the auditor and approval of their remuneration;
- (c) review the financial statements for the relevant periods; and
- (d) discuss business development of the Group.

#### **REMUNERATION COMMITTEE**

The remuneration committee of the Company (the "Remuneration Committee") comprises the three existing independent nonexecutive directors and Mr. Lam King Pui is the chairman of the Remuneration Committee. The terms of reference of the Remuneration Committee are available at the Company's website and on the website of The Stock Exchange of Hong Kong Limited.

The roles and functions of the Remuneration Committee include consulting the chairman of the Board about their remuneration proposals for other executive directors, making recommendation to the Board on the Company's remuneration policy and structure for all directors' and senior management and the Remuneration Committee has adopted the approach under B.1.2(c)(ii) of the code provisions to make recommendations to the Board on the remuneration packages of individual executive directors and senior management.

The Group's human resources department assists the Remuneration Committee by providing relevant remuneration data and market conditions for the Committee's consideration. The remuneration of executive directors and senior management is determined with reference to the Company's performance and profitability, as well as remuneration benchmarks in the industry and the prevailing market conditions.

Two meetings were held during the year ended 31st December, 2020. During the meetings, remuneration policies of the directors have been discussed and no change has been proposed to the remuneration policies. The remuneration of the newly-appointed director has been approved and recommended to the Board for approval. No director or any of his associates was involved in deciding his own remuneration.

The attendance of each member is set out as follows:

	Number of meetings attended in the financial year ended		
Name of members of Remuneration Committee	31st December, 2020		
Mr. LAM King Pui	2/2		
Mr. NG Keung	2/2		
Mrs. WONG LAW Kwai Wah, Karen	2/2		

A share option scheme has been adopted in the annual general meeting held on 6th June, 2014. Details of this share option scheme are set out in a circular dated 29th April, 2014.

The emolument payable to directors depends on their respective contractual terms under the service contracts and the appointment letters, and as recommended by the Remuneration Committee. Details of the directors' emolument are set out in note 11 to the consolidated financial statements.

#### **NOMINATION COMMITTEE**

The nomination committee of the Company (the "Nomination Committee") was established on 22nd March, 2012 comprising Mr. Fu Wai Chung, Mr. Lo Yat Fung and the existing three independent non-executive directors. Mr. Lam King Pui is currently the chairman of the Nomination Committee. The terms of reference of the Nomination Committee are available at the Company's website and on the website of The Stock Exchange of Hong Kong Limited.

According to the terms of reference of the Nomination Committee, its major roles and functions are as follows:

- to review the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and to make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships of the Company;
- to assess the independence of independent non-executive directors of the Company; and
- to make recommendations to the Board on the appointment or re-appointment of directors of the Company and succession planning for directors, in particular the chairman and the chief executive of the Company.

In considering the nomination of new directors, the Board and nomination committee will take into account the qualification, ability, working experience, leadership and professional ethics of the candidates, especially their experience in the property real estate agency and consultancy services and/or other professional areas and the diversity criteria set out in the board diversity policy of the Company.

The procedures for the election and appointment of director(s) are that the committee may search for candidates for directors on an extensive scale in the Company, its subsidiaries and the job market, gather information of the preliminary candidates and then shall submit to the board of directors its recommendations on candidates for directors and relevant materials prior to the election of new directors.

Two meetings were held during the year ended 31st December, 2020. No change has been proposed to the structure, size and composition of the Board during the first meeting and the Committee had also confirmed the independence of independent non-executive director who would be retired and offer himself for re-election at 2020 AGM and the diversity of the Board. The nomination of a new executive director has been discussed in the second meeting.

The attendance of each member is set out as follows:

	Number of meetings attended in the financial year ended		
Name of members of Nomination Committee	31st December, 2020		
Mr. FU Wai Chung	2/2		
Mr. LO Yat Fung	2/2		
Mr. LAM King Pui	2/2		
Mr. NG Keung	2/2		
Mrs. WONG LAW Kwai Wah, Karen	2/2		

#### **BOARD DIVERSITY POLICY**

The Board has adopted a board diversity policy effective on 1st September, 2014 which sets out the approach to achieve a sustainable and balanced development of the Company and also to enhance the quality of performance of the Company.

The Company seeks to achieve board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. All board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

Selection of candidates will be based on a range of diversity perspectives as stated in the above. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

As at the date of this report, the Board comprises 9 directors. Three of them are women. Three of the directors are independent non-executive directors and independent of management, thereby promoting critical review and control of the management process. The Board is also characterised by significant diversity, whether considered in terms of gender, professional background and skills.

#### **DIVIDEND POLICY**

The Board has approved and adopted a policy for the Company's dividend distribution (the "Dividend Policy") in 2019.

The Dividend Policy of the Company aims at enhancing transparency of the Company and facilitating the shareholders and investors to make informed investment decisions relating to the Company.

Under the Dividend Policy, the Company does not have any pre-determined dividend payout ratio. The declaration, payment and amount of dividends are subject to the Board's discretion having regard to the following factors:

- (1) the Group's actual and expected financial performance;
- (2) the Group's expected working capital requirements, capital expenditure requirements and future expansion plans;
- (3) retained earnings and distributable reserves of the Company and each of the members of the Group;
- (4) the Group's liquidity position;
- (5) the general economic conditions and other internal or external factors that may have an impact on the business or financial performance and position of the Group;
- (6) the contractual restrictions on the payment of dividends by the Company to its shareholders (if any);
- (7) the statutory and regulatory restrictions on the payment of dividends by the Company; and
- (8) any other factors that the Board deems relevant.

#### **DIVIDEND POLICY (Continued)**

The Company's dividend distribution record in the past may not be used as a reference or basis to determine the level of dividends that may be declared or paid by the Company in the future.

Such declaration and payment of dividend by the Company is also subject to any restrictions under the Companies Laws of the Cayman Islands, any applicable laws, rule and regulations and the Articles of Association of the Company.

Any declaration and payment of future dividends under the Dividend Policy are subject to the Board's determination that the same would be in the best interests of the Group and the shareholders of the Company as a whole. The Board will review the Dividend Policy from time to time and may exercise at its sole and absolute discretion to update, amend and/or modify the Dividend Policy at any time as it deems fit and necessary. There is no assurance that dividends will be paid in any particular amount for any given period.

#### **ACCOUNTABILITY AND AUDIT**

#### **Financial Reporting**

The management provides such explanation and information to the Board and reports regularly to the Board on financial position and prospects of the business of the Company so as to enable the Board to make an informed assessment of the financial and other information put before the Board for approval.

The directors acknowledge their responsibilities (as set out in the Independent Auditor's Report) for preparing the financial statements of the Group that give a true and fair view of the state of affairs of the Group. The Board was not aware of any material uncertainties relating to events or conditions that might cast significant doubt upon the Group's ability to continue as a going concern and the Board has prepared the financial statements on a going concern basis. The responsibility of the external auditor is to form an independent opinion, based on their audit, on those consolidated financial statements prepared by the Board and to report their opinion solely to the shareholders of the Company, as a body, and for no other purpose. A statement by auditor about their reporting responsibility is set out in the Independent Auditor's Report.

#### **Risk Management and Internal Control Systems**

The Board is responsible for the risk management and internal control systems of the Company and reviewing their effectiveness. The Board oversees the overall risk management of the Group and endeavours to identify, control impact of the identified risks and facilitate implementation of coordinated mitigating measures. The risks have been disclosed in the report of the directors of this annual report. The risk management and internal control systems of the Company are designed to manage rather than eliminate the risk of failures to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss.

Each department of the Company would choose certain material risk events in its field every year and assess and grade the possibility of occurrence and influence of risk events to determine the scope of material risk of the year together with the management of the Company. Each functional department prepares counteractions to deal with material risks in its field and report the execution situation regularly.

The Company has maintained an internal control department ("ICD") established in 2006 which performs an internal audit function and reported directly to the Board. The function of the ICD audit team is to ensure the branches operation and practices are complied with the Group's policies and procedures. The team has reviewed and checked the sales performance reports and cash flow of each branch rotationally. The management of the Company has established a set of structure, standards and procedures in areas of operational, financial and risk controls for safeguarding assets against unauthorized use or disposition; for maintaining proper accounting records; and for ensuring the reliability of financial information to achieve a satisfactory level of assurance against the likelihood of the occurrence of fraud and errors.

#### ACCOUNTABILITY AND AUDIT (Continued)

#### **Risk Management and Internal Control Systems (Continued)**

The Board reviews the risk management and internal controls annually. The Board has conducted a review of, and is satisfied with the effectiveness and adequacy of the risk management and internal control systems and the internal audit function for the year ended 31st December, 2020.

With respect to the monitoring and disclosure of inside information, the Company has formulated its guidelines, with an aim to ensure that the insiders abide by the confidentiality requirement and fulfill the disclosure obligation of the inside information.

#### **Auditors' Remuneration**

During the financial year ended 31st December, 2020, the fees paid to the Company's auditors is set out as follows:

The non-audit services provided by the auditors are relating to review of the Company's interim report and services relating to composite offer disclosed in the circular dated 27 May 2020.

Services rendered	Fees paid/payable HK\$'000
Audit services	4,380
Non-audit services	690

#### **COMPANY SECRETARY**

The Company has engaged Mr. Lo Hang Fong, a solicitor practising in Hong Kong, as its company secretary and Mr. Lo Yat Fung, an executive director of the Company, is the person whom the company secretary can contact. The biographical details of Mr. Lo Hang Fong are set out under the section headed "Biographical Details of Directors & Senior Management".

According to Rule 3.29 of the Listing Rules, Mr. Lo Hang Fong has taken no less than 15 hours of relevant professional training during the financial year ended 31st December, 2020.

#### SHAREHOLDERS' RIGHTS

The general meetings of the Company provide an opportunity for communication between the shareholders and the Board. An annual general meeting of the Company shall be held in each year and at the place as may be determined by the Board. Each general meeting, other than an annual general meeting, shall be called an extraordinary general meeting ("EGM").

#### Right to convene EGM

Any one or more members holding at the date of the deposit of the requisition not less than one-tenth of the paid-up capital of the Company carrying the right of voting at general meetings of the Company, shall at all times have the right, by written requisition sent to the Company's business office as set out in the manner below, to require an EGM to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two (2) months after the deposit of such requisition.

The written requisition must state the purposes of the meeting, signed by the requisitionist(s) and deposit it to the Board or the company secretary of the Company at the Company's place of business in Hong Kong at Room 3611, 36th Floor, Shun Tak Centre West Tower, 200 Connaught Road Central, Hong Kong and such may consist of several documents in like form, each signed by one or more requisitionists.

#### SHAREHOLDERS' RIGHTS (Continued)

#### Right to convene EGM (Continued)

The request will be verified with the Company's branch share registrars in Hong Kong and upon their confirmation that the request is proper and in order, the company secretary of the Company will ask the Board to convene an EGM by serving sufficient notice in accordance with the statutory requirements to all the registered members. On the contrary, if the request has been verified as not in order, the shareholders will be advised of this outcome and accordingly, an EGM will not be convened as requested. If within twenty-one days from the date of the deposit of the requisition the Board fails to proceed to convene such meeting, the requisitionist(s), may convene a meeting in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed by the Company to the requisitionist(s).

The notice period to be given to all the registered members for consideration of the proposal raised by the requisitionist(s) concerned at the EGM varies according to the nature of the proposal, as follows:

- At least 14 clear days' notice in writing (and not less than 10 business days) if the proposal constitutes an ordinary resolution of the Company;
- At least 21 clear days' notice in writing (and not less than 20 business days) if calling for an annual general meeting or the proposal constitutes a special resolution of the Company in EGM.

#### Right to put enquiries to the Board

Shareholders have the right to put enquiries to the Board. All enquiries shall be in writing and sent by post to the place of business of the Company in Hong Kong or by e-mail to info@hopefluent.com.hk for the attention of the Board or company secretary.

#### Right to put forward proposals at general meetings

There are no provisions allowing shareholders to propose new resolutions at the general meetings under the Cayman Islands Companies Law (2011 Revision). However, shareholders are requested to follow Article 58 of the Company's Articles of Association for including a resolution at an EGM. The requirements and procedures are set out above. Pursuant to Article 88 of the Company's Articles of Association, no person, other than a director retiring at a meeting, shall, unless recommended by the directors for election, be eligible for appointment as a director at any general meeting unless a Notice signed by a member (other than the person to be proposed) duly qualified to attend and vote at the meeting for which such notice is given of his intention to propose such person for election and also a notice signed by the person to be proposed of the period, during which such notice(s) are given, shall be at least seven (7) days and that (if the notices are submitted after the despatch of the notice of the general meeting appointed for such election) the period for lodgment of such Notice(s) shall commence on the day after the despatch of the notice of the general meeting.

The written notice must state that person's biographical details as required by Rule 13.51(2) of the Listing Rules. The procedures for shareholders of the Company to propose a person for election as director is posted on the Company's website.

#### **INVESTOR RELATIONS**

The Company has established a range of communication channels between itself and its shareholders, investors and other stakeholders. These include the annual general meeting, the annual and interim reports, notices, announcements and circulars and the Company's website at www.hopefluent.com.

During the year ended 31st December, 2020, there had been no change in the Company's constitutional documents.

The directors present their annual report and the audited consolidated financial statements for the year ended 31st December, 2020.

#### **PRINCIPAL ACTIVITIES**

The Company acts as an investment holding company. The activities of its principal subsidiaries are set out in note 43 to the consolidated financial statements.

#### **RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31st December, 2020 are set out in the consolidated statement of profit or loss and other comprehensive income on page 46 to 47.

The Board has decided to recommend the payment of a final dividend of HK2.5 cents per share (the "Proposed Final Dividend") (2019: HK8 cents per share) for the year ended 31 December 2020. Including the interim dividend of HK2.5 cents per share paid on 15 October 2020, the total dividend for the year ended 31 December 2020 will amount to HK5 cents per share (2019: HK12.5 cents per share).

The Proposed Final Dividend will be subject to shareholders' approval at the Company's forthcoming annual general meeting (the "2021 AGM"). The Proposed Final Dividend will be distributed on or about 30 July 2021 (Friday) to the shareholders whose names appear on the register of members of the Company on 9 July 2021 (Friday).

The dividend policy of the Group is set out in the Corporate Governance Report of this report.

#### **BUSINESS REVIEW**

The business review of the Group for the year ended 31st December, 2020 is set out in the sections headed "Chairman's Statement" and "Management Discussion and Analysis" on pages 6 and 12 respectively of this Annual Report.

#### **RELATIONSHIP WITH STAKEHOLDERS**

The Group recognizes that employees, customers and business partners are keys to its sustainable development. The Group is committed to establishing a close and caring relationship with its employees, providing quality services to its customers and enhancing cooperation with its business partners.

The Company provides a fair and safe workplace and competitive remuneration and benefits and career development opportunities based on their merits and performance. The Group also puts ongoing efforts to provide trainings and development resources to the employees so that they can keep abreast of the latest development of the market and the industry and, at the same time, improve their performance and self-fulfillment in their positions.

The Group understands that it is important to maintain good relationship with customers and provide property information that satisfy needs and requirements of the customers. The Group enhances the relationship by continuous interaction with customers to gain insight on the changing market demand for the property so that the Group can respond proactively.

The Group is also dedicated to develop good relationship with developers as long-term business partners to ensure stability of the Group's business.

#### POSSIBLE RISKS AND UNCERTAINTIES FACING THE COMPANY

The Group's financial conditions, results of operations, businesses and prospects may be affected by a number of risks and uncertainties. The following are the key risks and uncertainties identified by the Group. There may be other risks and uncertainties which are not known to the Group or which may not be material now but could turn out to be material in the future.

#### **Business Risk**

The results of operations and prospects of the Group are subject, to a significant degree, to economic, political and legal developments in the PRC. The economy of the PRC differs from the economies of most developed countries in many respects, including the extent of government involvement, the level of development, the growth rate, and government control of foreign exchange. The Group cannot predict whether changes in the PRC's political, economic and social conditions, laws, regulations and policies will have any material adverse effect on the current or future business, results of operation or financial condition of the Group.

#### **Financial Risk**

The financial risk management of the Group are set out in note 40b to the consolidated financial statements.

#### **CLOSURE OF REGISTER OF MEMBERS**

The register of members of the Company will be closed during the following periods:

- (i) from 22 June 2021 (Tuesday) to 25 June 2021 (Friday), both days inclusive, for the purpose of ascertaining shareholders' entitlement to attend and vote at the 2021 AGM. In order to be eligible to attend and vote at the 2021 AGM, all transfer documents accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrars in Hong Kong, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration no later than 4:30 p.m. on 21 June 2021 (Monday); and
- (ii) from 8 July 2021 (Thursday) to 9 July 2021 (Friday), both days inclusive, for the purpose of ascertaining shareholders' entitlement to the Proposed Final Dividend. In order to establish entitlements to the Proposed Final Dividend, all transfer documents accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrars in Hong Kong, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration no later than 4:30 p.m. on 7 July 2021 (Wednesday).

During the periods mentioned in sub-paragraphs (i) and (ii) above, no transfers of shares will be registered.

#### **INVESTMENT PROPERTIES**

During the year, the Group revalued all of its investment properties as at 31st December, 2020. The surplus arising on the revaluation amounted to HK\$3,207,000 and has been recognised in the consolidated statement of profit or loss and other comprehensive income. Details of the movements in the investment properties of the Group during the year are set out in note 15 to the consolidated financial statements.

#### **PROPERTY, PLANT AND EQUIPMENT**

During the year, the Group spent capital expenditure of HK\$66,426,000 on additions of property, plant and equipment, mostly for the expansion of property agency services throughout the PRC.

Details of the movements in the property, plant and equipment of the Group during the year are set out in note 16 to the consolidated financial statements.

#### **SHARE CAPITAL**

Details of movements in the share capital of the Company during the year are set out in note 29 to the consolidated financial statements.

#### DISTRIBUTABLE RESERVES OF THE COMPANY

The Company's reserves available for distribution to shareholders as at 31st December, 2020 comprised the share premium, contributed surplus reserve and accumulated losses of approximately HK\$410 million.

Under the Companies Law (Revised) Chapter 22 of the Cayman Islands, the share premium of the Company is available for paying distributions or dividends to shareholders subject to the provisions of its Memorandum and Articles of Association and provided that immediately following the distribution of dividend the Company is able to pay its debts as they fall due in the ordinary course of business. In accordance with the Company's Article of Association, dividends shall be distributed out of the retained profits or other reserves, including the share premium account, of the Company.

#### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SHARES

The Company has not redeemed any of its shares, and neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed shares during the year ended 31st December, 2020.

#### **BOARD OF DIRECTORS**

The directors of the Company during the year and up to the date of this report were:

#### **Executive directors**

Mr. FU Wai Chung (Chairman) Ms. FU Man Mr. LO Yat Fung Mr. FU Ear Ly (appointed on 27 August 2020)

#### **Non-executive directors**

Ms. NG Wan Mr. MO Tianquan

#### Independent non-executive directors

Mr. LAM King Pui Mr. NG Keung Mrs. WONG LAW Kwai Wah, Karen

In accordance with the provisions of the Company's Articles of Association. Mr. Fu Ear Ly, Ms. Ng Wan, Mrs. Wong Law Kwai Wah, Karen and Mr. Ng Keung shall retire and being eligible, offer themselves for re-election at the 2021 AGM.

The term of office of each independent non-executive director is the period from the date of appointment up to his/her retirement by rotation as required by the provisions of the Company's Articles of Association.

#### **DIRECTORS' SERVICE CONTRACTS**

Each of the executive directors of the Company and one of the non-executive directors has entered into a service contract with the Company for an initial term of three years and will continue thereafter until terminated by either party giving to the other not less than three months' advance written notice of termination.

Other than as disclosed above, none of the directors of the Company proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the employing company within one year without payment of compensation (other than statutory compensation).

#### **DIRECTORS' INTERESTS IN SHARES**

At 31st December, 2020, the interests of the directors and their associates in the shares of the Company and its associated corporations, as recorded in the register maintained by the Company pursuant to Section 352 of the Securities and Futures Ordinance (the "SFO"), or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Companies, were as follows:

#### Long positions:

(i) Ordinary share of HK\$0.01 each and underlying shares under equity derivatives of the Company

	Number of shares				
Name of Director	shares shares s interest interests (under e held under held by deriva personal controlled o	Underlying shares (under equity derivatives of the Company)	Aggregate interest	Approximate percentage of the issued share capital	
Mr. Fu Wai Chung ("Mr. Fu")	28,024,334	304,947,139 (note 1)	-	332,971,473	49.39%
Ms. Ng Wan	7,398,334	-	-	7,398,334	1.10%
Mr. Mo Tianquan	-	111,885,625 (note 2)	-	111,885,625	16.60%

Notes:

- These 174,184,799 shares are registered in the name of Fu's Family Limited which is held as to 70% by Mr. Fu, 15% by Ms. Ng Wan and the remaining 15% by Ms. Fu Man. 112,418,263 shares are registered in the name of China-net Holding Ltd. which is wholly-owned by Mr. Fu. China-net Holding Ltd. is also interested in 18,344,077 shares through its ownership of Happy Chord Limited which is wholly-owned by China-net Holding Ltd.. Ms. Ng Wan is a non-executive Director and the spouse of Mr. Fu. Ms. Fu Man is an executive Director and the spouse of Mr. Fu.
- 2. These Shares are held by Fang Holdings Limited (formerly known as SouFun Holdings Limited) an exempted company incorporated in the Cayman Islands with limited liability and its shares are listed on the New York Stock Exchange. Next Decade Investments Limited and Media Partner Technology Limited are its controlling shareholders. The shares of Next Decade Investments Limited and Media Partner Technology Limited. The trustees are Caldstone Enterprises Limited, Seletar Limited and Serangoon Limited. The founder of the trust is Mr. Mo Tianquan.

#### (ii) Ordinary shares of US\$1.00 each in Fu's Family Limited

Name of director	Number of shares interest	Percentage of shareholding	
Mr. Fu Wai Chung	70	70%	
Ms. Ng Wan	15	15%	
Ms. Fu Man	15	15%	

#### (iii) Ordinary shares of US\$1.00 each in China-net Holding Ltd.

Name of director	Number of shares interest	
Mr. Fu Wai Chung	100	100%

Other than as disclosed above, none of the directors nor their associates had any interest or short position in any shares or underlying shares of the Company or any of its associated corporations as at 31st December, 2020.

#### **SHARE OPTIONS**

Particulars of the Company's share options scheme (the "Scheme") were set out in note 36 to the consolidated financial statements.

No share options were granted, cancelled, exercised or lapsed during the review year.

The total number of shares of the Company issuable upon exercise of all options may be granted under the Scheme is 52,370,190, representing 7.77% of the issued shares of the Company as at the date of this annual report.

#### **DIRECTORS' RIGHTS TO ACQUIRE SHARES AND DEBENTURES**

Other than the Company's share option scheme as disclosed above, at no time during the year was the Company, or any of its subsidiaries or its fellow subsidiaries, a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### USE OF PROCEEDS FROM THE DISPOSAL COMPLETED ON 31ST JULY, 2019

On 10th July, 2019, a wholly-owned subsidiary of the Company as vendor entered into a sale and purchase agreement with an independent third party as purchaser in relation to the disposal of Sino Estate Holdings Limited and its subsidiaries for a consideration of HK\$358,424,550 (subject to adjustments) which would be settled by the purchaser in cash (the "Disposal") by instalments.

As 31st December, 2020, the Group had received HK\$286 million from the Disposal and the Group has utilised approximately HK\$250 million of the proceeds received, of which approximately HK\$100 million was used for the development of the Group's financial services business; approximately HK\$90 million was used for the Group's dividend distribution and approximately HK\$60 million was used for working capital of the Group. Such proceeds have been and will be applied in the manner consistent with that stated in the announcement of the Company dated 10th July, 2019. It is expected that the unutilised proceeds for the development of the Group's financial services business will be fully used by the end of 2022. The expected timeline for utilising the unused proceeds is based on the best estimation of the present and future business market situations in the PRC made by the Board.

Details of the above Disposal have been disclosed in the announcement dated 10th July, 2019, and set out in notes 31 and 32 to the consolidated financial statements.

#### **CONNECTED TRANSACTION**

On 19th July, 2018, the shareholders have approved a Cooperation Agreement (as defined below) at an extraordinary general meeting which was a cooperation reorganisation agreement ("Cooperation Agreement") entered into by the Company, Hopefluent (Hong Kong) Limited and Poly Developments and Holdings Group Co., Ltd. (formerly known as Poly Real Estate Group Co., Ltd.) ("Poly Real Estate" with its subsidiaries "Poly Real Estate Group") on 7th May, 2018 in relation to the real estate agency business cooperation between the parties, involving, inter alia, the acquisition by 合富輝煌(中國)房地產顧問有限公司 (in English, for identification purpose only, Hopefluent (China) Real Estate Consultancy Co., Ltd.) ("Hopefluent China" with its subsidiaries "Hopefluent China Group") of the group of 保利地產投資顧問有限公司 (in English, for identification purpose only, Poly Real Estate Investment Consultancy Co., Ltd.) ("Poly Consultancy" with its subsidiaries "Poly Consultancy Group"), in consideration for the issue by Hopefluent China of 43.9% of its entire equity interests to Poly Real Estate. Upon completion of the abovementioned restructuring on 4th September, 2018, Poly Real Estate owned 43.9% of the entire equity interests in Hopefluent China and has become a connected person at the subsidiary level (as defined in the Listing Rules) of the Company.

On 27th July, 2018, the Company entered into a master agreement ("Master Agreement") with Poly Real Estate (which is a connected person at the subsidiary level), Hopefluent China and Poly Consultancy in relation to possible connected transactions between the enlarged group and Poly Real Estate Group including:

- the total amount due from the Poly Real Estate Group to the Poly Consultancy Group, comprising mainly the real estate agency fee payable by the Poly Real Estate Group to the Poly Consultancy Group. The parties have agreed that the Poly Real Estate Group would settle the abovementioned outstanding amount by instalments.
- for those property development projects effectively controlled by Poly Real Estate, Poly Real Estate will continue to primarily engage real estate agents for selling the properties thereof, and the Poly Consultancy Group and the Hopefluent China Group will have the preferential rights to be engaged as real estate agents for such property development projects on the same commercial terms.

#### **CONNECTED TRANSACTION (Continued)**

- Poly Real Estate agrees that the enlarged group could continue to rent various premises at various cities of the PRC which the Poly Consultancy Group has rented before.
- Some of the premises rented by the Poly Consultancy Group are managed by the Poly Real Estate Group. To the best knowledge of the Directors, the monthly management fee paid by the Poly Consultancy Group to the Poly Real Estate Group was agreed after arm's length negotiations between the relevant parties with reference to the then market rates, comparable to the current market rates and was generally in line with the management fee payable by other tenants of properties comparable to the premises of the Poly Consultancy Group being rented by the Poly Real Estate Group.

The reasons for entering the Master Agreement including the cooperation restructuring would allow the Company and Poly Real Estate to cooperate to enhance the core competitiveness of Hopefluent China by contributing their respective quality resources and establish Hopefluent China as a leading enterprise in the real estate agency service sector of the PRC and to allow Hopefluent China to have preferential rights to be engaged as the real estate agency businesses of the Company and Poly Real Estate will be exclusively operated by the Hopefluent China Group and the Poly Consultancy Group, which will also enjoy preferential rights to be engaged as the real estate advantage of such preferential rights and thereby improving the operating and financial performance and position of the enlarged group.

Pursuant to Rule 14A.101 of the Listing Rules, the possible connected transactions are exempt from the circular, independent financial advice and Shareholders' approval requirements under the Listing Rules.

Details of the above have been disclosed in the circular dated 22nd June, 2018, the announcements dated 19th July, 2018, 27th July, 2018, 2nd August, 2018 and 7th August, 2018.

Details of the transactions were mainly set out in note 38 to the consolidated financial statements.

The Directors (including the independent non-executive directors) considered that the Master Agreement and the transactions contemplated thereunder during the year were entered into in the ordinary and usual course of business of the Group, and have been negotiated on an arm's length basis between the parties on normal commercial terms, and are fair and reasonable and are in the interests of the Company and the Shareholders as a whole.

#### DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS

No transactions, arrangements and contracts of significance, to which the Company, its subsidiaries or fellow subsidiaries, was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

There is no transactions, arrangements and contract of significance to the business of the Group between the Company, or any of its subsidiaries, or a controlling shareholder or any of its subsidiaries during the year. During the year, no transactions, arrangements and contract of significance for the provision of services to the Group by a controlling shareholder or any of its subsidiaries was made.

#### **MANAGEMENT CONTRACT**

No contract concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the year.

#### **PERMITTED INDEMNITY PROVISION**

During the financial year and up to the date of this report, a permitted indemnity provision being in force for the benefit of the directors of the Company is in the Articles of Association of the Company. The Articles of Association is available on the website of the Stock Exchange. Directors' liability insurance is arranged to cover the directors of the Company against any potential costs and liabilities arising from claims brought against them.

#### SUBSTANTIAL SHAREHOLDERS

As at 31st December, 2020, the register of substantial shareholders maintained by the Company pursuant to Section 336 of the SFO shows that other than the interests disclosed above in respect of certain directors, the following shareholders had notified the Company of relevant interests in the issued share capital of the Company:

#### Long positions:

Name of shareholder	Capacity	Number of issued ordinary shares or underlying shares under derivatives	Approximate percentage of the issued share capital of the Company
Mr. Fu	Beneficial owner/Held by controlled corporation/Spouse interests (note 1)	340,369,807	50.49%
Fu's Family Limited	Beneficial owner (note 2)	174,184,799	25.84%
China-net Holding Ltd.	Beneficial owner (note 1)	130,762,340	19.40%
Fang Holdings Limited	Beneficial owner (note 3)	111,885,625	16.60%
Media Partner Technology Limited	Held by controlled corporation (note 3)	111,885,625	16.60%
Next Decade Investments Limited	Held by controlled corporation (note 3)	111,885,625	16.60%
Mo Tianquan	Founder of the trust (note 3)	111,885,625	16.60%
Caldstone Enterprises Limited	Trustee (note 3)	111,885,625	16.60%
Seletar Limited	Trustee (note 3)	111,885,625	16.60%
Serangoon Limited	Trustee (note 3)	111,885,625	16.60%

Notes:

- Under the SFO, Mr. Fu is deemed to be interested in the shares held by Fu's Family Limited and China-net Holding Ltd. Mr. Fu's interests include 174,184,799 shares held through Fu's Family Limited, 28,024,334 shares held by himself and 7,398,334 shares held by his spouse, Ms. Ng Wan, who is also a director of the Company. 112,418,263 shares are registered in the name of China-net Holding Ltd. which is wholly-owned by Mr. Fu. China-net Holding Ltd. is also interested in 18,344,077 shares through its ownership of Happy Chord Limited which is wholly-owned by China-net Holding Ltd.. Ms. Ng Wan is a non-executive Director and the spouse of Mr. Fu. Ms. Fu Man is an executive Director and the sister of Mr. Fu.
- 2. These 174,184,799 shares are registered in the name of Fu's Family Limited, the entire issued share capital of which is held as to 70% by Mr. Fu, 15% by Ms. Ng Wan and 15% by Ms. Fu Man. Under the SFO, Mr. Fu is deemed to be interested in all the shares registered in the name of Fu's Family Limited.
- 3. These Shares are held by Fang Holdings Limited (formerly known as SouFun Holdings Limited) an exempted company incorporated in the Cayman Islands with limited liability and its shares are listed on the New York Stock Exchange. Next Decade Investments Limited and Media Partner Technology Limited are its controlling shareholders. The shares of Next Decade Investments Limited and Media Partner Technology Limited are Caldstone Enterprises Limited, Seletar Limited and Serangoon Limited. The founder of the trust is Mr. Mo Tianquan.

Other than as disclosed above, the Company had not been notified of any other relevant interests or short positions in the issued share capital of the Company as at 31st December, 2020.

#### APPOINTMENT OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received, from each of the independent non-executive directors, an annual confirmation of his/her independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on the Stock Exchange. The Company considers all of the independent non-executive directors as independent.

#### **EMOLUMENT POLICY**

The Group remunerates its employees based on their performance, experience and prevailing market rate. Other employee benefits included insurance and medical cover, subsidised training programme as well as share option scheme.

The determination of emoluments of the directors of the Company had taken into consideration of their expertise and job specifications.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's articles of association or the laws of Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

#### **MAJOR CUSTOMERS**

The aggregate turnover attributable to the Group's five largest customers were less than 30% of total turnover.

None of the directors, their associates or any shareholders of the Company which, to the knowledge of the directors, owned more than 5% of the Company's issued share capital, had any interest in any of the five largest customers of the Group.

#### **ENVIRONMENTAL POLICY**

The Group is committed to building an environmental friendly working environment that conserves natural resources. The Group strives to minimize the environmental impact by saving electricity and water and encouraging recycle of office supplies.

#### COMPLIANCE WITH RELEVANT LAWS AND REGULATIONS

During the financial year, as far as the Company is aware, there was no material breach of or non-compliance with applicable laws and regulations by our Group that has a significant impact on the business and operations of our Group.

#### SUFFICIENCY OF PUBLIC FLOAT

The Company has maintained a sufficient public float throughout the year ended 31st December, 2020. Based on information that is publicly available to the Company and within the knowledge of the directors, the percentage of the ordinary shares in public hands exceeds 25% as at 29th March, 2021.

#### **RELATED PARTY TRANSACTION**

Details of the major related party transactions undertaken in the normal course of business are provided under note 38 to the consolidated financial statements of this annual report, and save as disclosed in section headed "Connected Transaction", which has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules, none of which constitutes a discloseable continuing connected transaction or connected transaction as defined under the Listing Rules.

#### **AUDITOR**

On 3rd January, 2019, Deloitte Touche Tohmatsu resigned as auditor of the Company and BDO Limited was appointed by the Directors to fill the casual vacancy on 4th January, 2019. BDO Limited will retire, and being eligible, offer themselves for reappointment at the forthcoming annual general meeting.

A resolution will be submitted to the annual general meeting to re-appoint BDO Limited as auditor of the Company.

On behalf of the Board

**Fu Wai Chung** Chairman

Hong Kong 29th March, 2021

### Environmental, Social and Governance Report

The Board of Directors (the "Board") of the Company are pleased to present this report in accordance with the Environmental, Social and Governance Reporting Guide (the "ESG Guide") as set out in Appendix 27 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

This report covers the financial year ended 31st December, 2020 and describes how the Company fulfills the "comply or explain" provisions of the ESG Guide. This report covers the Company and all of its subsidiaries and branches in the People's Republic of China ("PRC") and Hong Kong (the "Group").

#### MANAGEMENT APPROACH, STRATEGY, PRIORITIES AND OBJECTIVES

The Board is responsible for the environmental and social governance strategy to ensure that the relevant environmental and social policies are in place. The Board also believes that the success of the Group is not only based on the performance of its operations and activities, but is also based upon its responsibility and commitment towards the environment, employees, suppliers, customers, and the community. The Group has adopted various policies in the environmental and social aspects in order to support the Group's sustainability growth.

The Group manages its operations and businesses in an environmentally and socially responsible manner and this report sets out the summary of how the Group implements its environmental and social policies during the year ended 31st December, 2020. The management of the Company has confirmed to the Board about the effectiveness of the environmental and social policies, and this report has been reviewed and approved by the Board.

#### **ENVIRONMENTAL**

#### **Emissions**

The Group is engaged in the businesses of provision of real estate agency service, mortgage referral services, advertising, marketing services, financial services and investment holding.

The Group's direct environment impact is immaterial as we are in the service industry and primarily an office based company with low energy, power and water consumption. Therefore, the operations of the Group does not have significant impact to the environment and does not generate significant air and greenhouse gas ("GHG") emissions, discharges into water and land and hazardous and non-hazardous waste.

Therefore, during the year ended 31st December, 2020, the Group and its office did not generate significant emissions, water pollutants and hazardous wastes during the operation, except for GHG emissions and non-hazardous waste.

The non-hazardous wastes generated by the Group's operations mainly consist of toner cartridges and ink cartridges. During the current year and prior year, the consumption volume generated by the Group is shown as below:

Non-hazardous waste category	2020 Pieces	2019 Pieces
Toner cartridge	18,100	23,780
Ink cartridge	7,000	7,460

The Group's workplace effluents and wastes are limited which are attributed to the operation of the Company's offices and property real estate agency service branches. Workplace wastes are treated by the property management companies maintaining the Group's offices and branches. Our GHG emissions are indirect, principally resulting from electricity consumed at the Company's offices and branches as well as from business travel by some employees.

### **Environmental, Social and Governance Report**

#### **ENVIRONMENTAL (Continued)**

#### **Emissions (Continued)**

Owing to its business nature, the main air emissions of the Group are the GHG emissions, arising from the use of electricity in the office and branch operations. The total GHG emissions for the year was about 6,980 tonnes (2019: 6,177 tonnes) in carbon dioxide equivalent.

GHG Performance Summary	2020 Tonnes	2019 Tonnes
Direct GHG emission — petrol consumption Indirect GHG emission — electricity consumption Other indirect GHG emission — paper and water consumption	995 5,963 22	1,216 4,932 29
Total GHG emission	6,980	6,177

Nevertheless, the Group is committed to the principles of waste management for the proper handling and disposal of all wastes from our business activities. The Group also takes steps to closely monitor and manage the environmental effect of the operations.

It is the Group's objective to reduce energy consumption and carbon emissions. The Group adopts green practices into its operation. For example, at the Group's offices and branches, the indoor temperature and the running time of air-conditioning system are controlled to reduce energy consumption and carbon emissions.

The Group does not produce hazardous wastes in its business activities.

#### **Use of Resources**

Since the Company's operation is office based, the energy, power and water utilisation of the Group is relatively low. Resources such as electricity and water are mainly consumed by its offices and branches. The Group is committed to building an environmental friendly working environment that conserves natural resources. The Group strives to minimise the environmental impact by saving electricity and water, encouraging recycle of office supplies, and using environmental friendly equipments and tools in the marketing events of the property promotion project.

The water consumption of the Group is limited, and much of the water consumption is for basic cleaning, sanitation and daily domestic uses in the office and branches. We also promote water conservation awareness to the employees, and inspect water supply facilities to reduce water wastage.

Concerning the use of energy and office electricity control, the Group requires employees to make sure that all lights, computers, office equipment, and other electronic appliances are switched off after office hour or when they are not utilized. Furthermore, when we purchase office equipment and electronic appliances, we take into great consideration about the energy consumption efficiency of the office equipment and electronic appliances. Consumption of electricity has been increased during the year because staff worked overtime to catch up on business performance after the property market was gradually resumed since the outbreak of the COVID-19 has affected the property market in early 2020.

For office consumables consumption management, the Group encourages its employees to handle documents electronically. Concerning the reduction of use of papers, we require the employee to assess the necessity of printing, and adopt the practice of double-sided printing and reusing single-sided printed papers. In addition, internet-meeting practices through video conference or telephone conference, instead of face-to-face meetings, are encouraged to avoid unnecessary travel. We also encourage recycle of office supplies.

### Environmental, Social and Governance Report

#### **ENVIRONMENTAL (Continued)**

#### **Use of Resources (Continued)**

During the financial year, the Group's use of major resources and energy is as follows:

#### Gasoline

During the financial year, the Group consumed gasoline of vehicles of 406 tonnes (2019: 496 tonnes), which was mainly used for the daily consumption by the office vehicles of the Company.

#### Electricity

During the financial year, the electricity consumption of the Group was 8,518,500 kWh (2019: 7,046,200 kWh), which was consumption for the daily operation of the Company. In response to the precautionary policies and measures implemented by the Government to deter the spread of the COVID-19 outbreak, the property market has been affected in early 2020. Staff worked overtime to catch up on business performance after property market gradually recovered and pandemic disruptions to the property market have been alleviated which increased electricity consumption during the year.

#### Use of Water

During the financial year, the water consumption of the Group was 67,000 tonnes (2019: 127,200 tonnes). The water consumption is classified as daily consumed water.

#### Paper

During the financial year, the Company procured a total of 317 tonnes (2019: 348 tonnes) of paper, which was mainly for general office purposes.

Resource Consumption	2020 Tonnes/kWh	2019 Tonnes/kWh
Gasoline	406	496
Electricity	8,518,500	7,046,200
Water	67,000	127,200
Paper	317	348

Since the Group operates in the provision of service industry, other than the above major resource consumption categories, there is no other category of resource consumption that needs to be disclosed in accordance with relevant laws and regulations. The Group strictly follows the environmental laws and regulations in the PRC, and there has been no material environmental problem during the year.

In addition, due to the nature of business, the Group did not have physical products for sale and therefore did not involve any use of packaging materials. Therefore, such disclosure is not applicable to the Group.

The Group has complied with relevant environmental laws and regulations, including but not limited to Environmental Protection Law of the PRC, Water Pollution Prevention and Control Law of the PRC, Law of the PRC on Prevention and Control of Air Pollution and Environmental Protection Law of Solid Waste Pollution of the PRC. During the year ended 31st December, 2020, the Group was not aware of any material non-compliance with laws and regulations relating to the air and GHG emissions, discharges into water and land, and generation of hazardous and non-hazardous wastes that would have a significant impact on the Group.

#### **The Environment and Natural Resources**

Although the Group's environment impact and the use of natural resources is limited, the Group still aims to work towards environmental best practice during the activities and operations of the Group in order to minimise any environmental impact.

We also promote environmental awareness among the employees to achieve environmental sustainability. We also assess the environmental risks of our operation and activities from time to time.

# Environmental, Social and Governance Report

### **SOCIAL**

### **Employment and Labour Practices**

### Employment

The Group always regards the employees as its most important asset. The Group from time to time reviews its policies relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, anti-discrimination, and other benefits and welfare of the employees.

The Company recruits and promotes employees on an open and fair basis without regard to age, nationality, race, religion, sexual orientation, marital status, pregnancy, disability and political beliefs. The Company enters employment contracts with all employees of the Company in the PRC and Hong Kong. The Company also has employee handbook to set out employment policies of the Company.

Competitive remuneration packages are structured to commensurate with individual's job duties, qualification, performance and years of experience. The level of compensation of the employees is reviewed regularly based on the employees' performance and market standard. The Group rewards and recognises the good performance of the employees by providing a competitive remuneration package, performance bonus and share option scheme.

The Group also provides various employee benefits to the employees, such as insurance, medical cover, and subsidised training programme.

We also encourage employees at all levels to express their views and make suggestions to the Company in order to achieve a good and fair working environment.

The Group's practices and policies strictly comply with relevant laws, regulations, and other administrative rules and measures applicable in the PRC and Hong Kong relating to recruitment, labour relations, remuneration, welfare, rights and entitlement of employees.

We also comply with the social security laws and regulations in the PRC and the Mandatory Provident Fund Schemes Ordinance in Hong Kong. The Group paid social insurances and mandatory provident fund contribution for all the staff in accordance with the legal requirements.

### Health and Safety

The Group concerns employees' health and occupational safety. We work hard to provide a safe, healthy and hygienic working environment for employees. We comply with the laws and regulations on occupational health and safety in the PRC and Hong Kong. During the year ended 31st December, 2020, the Group did not encounter any major accidents during the operation.

# Environmental, Social and Governance Report

# **SOCIAL (Continued)**

### **Employment and Labour Practices (Continued)**

**Development and Training** 

In order to better serve and realize the needs of the customers, the Company provides training to the employees to improve the work quality and performance of the employees.

The Group has a comprehensive employee training management system. To encourage employee development, the Company provides human resource trainings, including new graduates training, customized training seminars, to help the employees to be equipped with the knowledge and relevant skills, in particularly in the areas of real estate industry, and marketing skills.

A training scheme known as "星青年" has been launched for 9 years which recruits graduates and provides thorough training including headquarter's training, on-site sale and marketing training, one-to-one mentor and trainee training.

The senior employees will act as mentors to the new or junior employees. This arrangement not only can provide guidance and onthe-job training to the new and junior employees, but also enhance the communication and team spirit among all levels of the Company.

Apart from providing trainings, workshops, seminars and conferences according to the needs of the employees, the Company also from time to time provides updated information about the real estate industry and the relevant laws and regulations to the employees which would affect their responsibilities and duties. We believe that providing training to the employees is beneficial to both the personal growth and development of the employees and the sustainability of the Company's business.

### Labour Standards

The Company tolerates neither recruitment of child nor forced labor and has complied with the Labor Contract law of the PRC and the employment law in Hong Kong.

During the recruitment process, the Company checks and verifies the documentation proofs of the job applicant's identity, academic qualifications and working experience. The Group is committed to labor protection, and provides the employees with reasonable remuneration and various welfare. The Group enters employment contract with each of its employee in accordance with relevant laws and regulations in the PRC and Hong Kong in order to protect the rights of the employees.

### **Operating Practices**

#### Supply Chain Management

The Group values the good relationship and effective communication with the suppliers.

While selecting the suppliers, the Company considers and assesses the background, qualification, expertise, past experience, financial status, professionalism, business ethics, integrity, and environmental and social responsibility of the suppliers. The Group manages the supply chain in a socially and environmentally responsible manner. The Group also chooses suppliers that meet the Group's corporate, environmental and social responsibility requirements.

During the cooperation with the suppliers, the Company has built up continuous communication with suppliers. The Group discusses with the suppliers about the routine operation, strategic cooperation and how to make improvement.

The Group is always improving the supplier management system through continuous quality control, supervision, and assessment. The Company will review the performance of the existing suppliers and may source alterative suppliers if necessary.

# **Environmental, Social and Governance Report**

# SOCIAL (Continued) Operating Practices (Continued)

#### Product Responsibility

The Group aims to provide services to its customers by the highest possible standard. The Group has established relevant policies which cover service quality, intellectual property, advertising and privacy.

Regarding service quality, the Company confirms the property information and details with customers to make sure that the property meets the customers' requirements. The Company also actively provides valued-added services to the customers such as mortgage referral and loan financing services. If there is any complaint from customers, the Company immediately assess the complaint, conducts an internal investigation, and finds the solution to settle the problem. The Group has close connection with customers and provides sufficient channels of communication between the customers and the Company.

The Company encourages all employees to protect the "HOPEFLUENT" brand. Employees and developers are encouraged to report any suspected intellectual property rights infringement. The Company will take corresponding anti-infringement actions.

The Company strictly complies with the advertising law of the PRC and Hong Kong. The Group requires that employees of sales department must provide customers with accurate and true information on property being promoted.

Regarding privacy and confidentiality protection, the Company employees are obligated to retain in confidence all information obtained in connection with their employment, including, but not limited to, trade secrets, know-how, client's information and personal data, supplier information and other proprietary and confidential information. We also maintain security systems to prevent the unauthorized access of confidential information.

During the year ended 31st December, 2020, the Group complies with relevant laws governing the confidentiality of data and intellectual property, including but not limited to Hong Kong Intellectual Property Law, Patent Law of the PRC, Trademark Law of the PRC and Copyright Law of the PRC.

### Anti-corruption

We do not tolerate bribery, extortion, fraud and money laundering. The Group complies with the Prevention of Bribery Ordinance in Hong Kong and relevant legislation on anti-corruption and anti-bribery in the PRC. The Group has code of conduct and strongly prohibits corruption, and bribery behaviour of the employees. In the cases of conflict of interest or suspected bribery, the employees must declare the conflict of interest and report the matters to the Group's management. Employees are strictly prohibited to use business opportunities, power or personal position for personal interest or benefit.

### Community

### **Community Investment**

The Group always makes contribution to the communities and society in order to create a harmonious, beautiful and peaceful community.

The Group will also actively encourages employees to take part in volunteering activities to contribute to our society and environment. The Group's Hopefluent Volunteer Team has been established by the staff members from various functions and departments of the Group (including those from its subsidiaries) on a voluntary basis. Now, there are about 120 members in the team. They are committed to care for the elderly, children, farmers and other vulnerable groups in different regions by organizing and participating in different activities, such as "staff mutual funds", "caring veterans", "blood donation", "purchasing crops" and "Joining regional campaigns to fight against COVID-19".



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### **INDEPENDENT AUDITOR'S REPORT**

TO THE SHAREHOLDERS OF HOPEFLUENT GROUP HOLDINGS LIMITED 合富輝煌集團控股有限公司

(incorporated in the Cayman Islands with limited liability)

### **OPINION**

We have audited the consolidated financial statements of Hopefluent Group Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 46 to 129, which comprise the consolidated statement of financial position as at 31st December, 2020, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31st December, 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certificated Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# **KEY AUDIT MATTERS (Continued)**

#### Key audit matter

### Recoverability of accounts receivables

At 31st December, 2020, the Group's accounts receivable amounted to HK\$1,833 million (2019: HK\$1,631 million) with an allowance for doubtful debts of HK\$125 million as at 31st December 2020 (2019: HK\$99 million) as disclosed in note 21 to the consolidated financial statements, representing 29% (2019: 31%) of the current assets of the Group.

Loss allowances for accounts receivables are based on management's estimate of the lifetime expected credit losses ("ECLs") to be incurred, which is estimated by taking into account the credit loss experience, aging of overdue accounts receivables, customers' repayment history and customers' financial position and an assessment of both the current and forecast general economic conditions, all of which involve a significant degree of management judgement.

Assessment of the recoverability of accounts receivables and recognition of ECL allowance are inherently subjective and requires significant management judgement, hence, we identified the recoverability of accounts receivables as key audit matter. How our audit addressed the key audit matter

.

Our procedures in relation to the recoverability of accounts receivables included, amongst others:

- Assessing, on a sample basis, whether items in the accounts receivables report were classified within the appropriate aging bracket by comparing individual items in the report with the relevant invoices;
- Considering the appropriateness of the ECL loss allowance recorded against accounts receivables, with reference to the aging of accounts receivables balances, economic conditions, concentration of counterparty risk and past history of debt recovery;
- Reviewing subsequent settlement records and challenging management regarding their reasons for not considering a provision against any unsettled past-due balances.

# **KEY AUDIT MATTERS (Continued)**

### Key audit matter

#### How our audit addressed the key audit matter

### Recoverability of loan receivables

As at 31st December, 2020, the carrying amount of loan receivables was HK\$731 million (2019: HK\$781 million), net of allowance on loan receivables of HK\$47 million as at 31st December 2020 (2019: HK\$39 million) as disclosed in note 20 to the consolidated financial statements, representing 10% (2019: 12%) of the total assets of the Group. As at 31st December, 2020, the carrying amounts of loan receivables of HK\$278 million (2019: HK\$201 million) were receivable in more than one year. The loans bear fixed interest rates ranging from 4% to 18% (2019: from 6% to 24%) per annum.

Loss allowances for loan receivables are based on management's estimate of the 12 months ("12m") ECL to be incurred, which is estimated by taking into account the credit loss experience, aging of overdue loan receivables, customers' repayment history and customers' financial position and an assessment of both the current and forecast general economic conditions, all of which involve a significant degree of management judgement.

Assessment of the recoverability of loan receivables and recognition of ECL allowance are inherently subjective and requires significant management judgement, hence, we identified the recoverability of loan receivables as a key audit matter.

Our procedures in relation to the recoverability of loan receivables included, amongst others:

- Obtaining an understanding on how the allowance on loan receivables is estimated by the management and assessing the management's process in determining the estimated future cash flows of loan receivables;
- Checking the aging analysis, on a sample basis, against repayment terms set out on loan agreements and subsequent settlements of the loan receivables, on a sample basis, to the source documents, including bank statements;
- Identifying any loan receivables with delay in payments during the year from the register of loan receivables and evaluating the management's assessment of the recoverability of each of these loan receivables with reference to the status of each of these individual borrowers and the Group's debt collection actions;
- Assessing the reasonableness of allowance on loan receivables with reference to the credit history including individual's personal credit rating reports, delay in payments, interest settlement records, subsequent settlements and aging analysis of the loan receivables;
- Evaluating the historical accuracy of the management's assessment of impairment for loan receivables, on a sample basis, by examining the actual write-offs, the reversals of previous recorded allowance and new allowances recorded in the current year in respect of loan receivables at the end of the previous financial year; and
- Reviewing the appropriateness of ECL three stage model and ECL allowance against loan receivables and challenging management regarding their reasons for not considering a lifetime ECL against any credit-impaired balances.

# **KEY AUDIT MATTERS (Continued)**

#### Key audit matter

#### Goodwill impairment assessment

As at 31st December, 2020, the Group had goodwill with carrying amounts of HK\$213 million (2019: HK\$200 million) arising from the acquisition of property real estate agency businesses.

Management will perform impairment assessment on the amount of goodwill annually, and will perform impairment assessment when there is an indication of impairment. For the purpose of assessing impairment, management assessed the recoverable amount of these assets based on higher of its fair value less cost of disposal and value-in-use. These assets were allocated to cash generating units (the "CGUs"), and the recoverable amount of each CGU was determined by management based on value-in-use calculations using cash flow projections.

The impairment test involves significant judgements and assumptions by the management underlying the value-in-use calculation.

No impairment loss on goodwill was recognised for both years ended 31st December, 2020 and 2019.

How our audit addressed the key audit matter

Our procedures in relation to the management's impairment assessment included, amongst others:

- Assessing the identification of the related CGUs;
- Evaluating and challenging the composition of the Group's cash flows forecasts in each CGU, and the process by which they were drawn up, including testing the underlying value-in-use calculations and comparing them to approved budgets. We noted that the management has followed their clearly documented process for drawing up future cash flow forecasts, which was subject to timely review by the directors and which was consistent with the approved budgets;
- Challenging the reasonableness of key assumptions based on our knowledge of the business and industry;
- Utilising our valuation specialists' work when considering the appropriateness of the long term growth rate; and
- Subjecting the key assumptions to sensitivity analysis.

We found the key assumptions made by the management in relation to the value-in-use calculations to be reasonable based on available evidence. The key assumptions have been appropriately disclosed in note 18.

### **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of these consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit
  evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the
  Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw
  attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are
  inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's
  report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**BDO Limited** *Certified Public Accountants* 

**Amy Yau Shuk Yuen** Practising Certificate No. P06095

Hong Kong, 29th March, 2021

# **Consolidated Statement of Profit or Loss and Other Comprehensive Income** For the year ended 31st December, 2020

		2020	2019
	NOTES	HK\$'000	HK\$'000
Continuing operations			
Revenue	5	6,192,527	6,076,198
Other income	7	36,728	31,647
Change in fair value on investment properties		3,207	(1,537)
Selling expenses		(4,597,095)	(4,355,791)
Administrative expenses		(1,096,128)	(1,011,364)
Other gains and losses		(29,156)	(43,940)
Share of results of associates and a joint venture		12,508	6,342
Gain on disposal on investment properties		5,838	217
Finance costs	8	(55,193)	(60,979)
Profit before tax		473,236	640,793
Income tax expense	9	(106,863)	(177,266)
Profit for the year from continuing operations	10	366,373	463,527
Discontinued operations			
Profit for the period from discontinued operations	31	-	236,558
Profit for the year		366,373	700,085
Other comprehensive income/(expense)			
Items that may be reclassified subsequently to profit or loss:			
Exchange differences arising on translation to presentation currency		137,998	(145,836)
Reclassification of exchange difference in respect of disposal of			
discontinued operations		-	3,698
Share of other comprehensive income of associates and a joint venture		1,216	(370)
		139,214	(142,508)
Total comprehensive income for the year		505,587	557,577

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31st December, 2020

	2020	2019
NOT	'ES <b>HK\$'000</b>	HK\$'000
Profit for the year attributable to:		
Owners of the Company		
Profit for the year from continuing operations	183,951	251,832
Profit for the period from discontinued operations		232,489
Profit for the year attributable to owners of the Company	183,951	484,321
Non-controlling interests		
Profit for the year from continuing operations	182,422	211,695
Profit for the period from discontinued operations		4,069
Profit for the year attributable to non-controlling interests	182,422	215,764
	366,373	700,085
Total comprehensive income for the year attributable to:		
Owners of the Company	280,693	391,605
Non-controlling interests	224,894	165,972
	505,587	557,577
Earnings per share		
Earnings per share from continuing and discontinued operations		
Basic and diluted 14	HK27.3 cents	HK72.3 cents
Earnings per share from continuing operations		
Basic and diluted 14	HK27.3 cents	HK37.6 cents

# **Consolidated Statement of Financial Position**

For the year ended 31st December, 2020

		2020	2019
	NOTES	HK\$'000	HK\$'000
NON-CURRENT ASSETS			
Investment properties	15	133,405	150,291
Property, plant, equipment	16	259,585	243,698
Right-of-use assets	17	189,619	191,906
Deposits for acquisition of investment properties		-	700
Goodwill	18	213,399	200,285
Interests in associates and a joint venture	19	26,606	12,882
Loan receivables	20	277,707	201,494
Deposits and other receivables	22	46,815	79,807
Deferred tax assets	30	21,871	33,890
		1,169,007	1,114,953
CURRENT ASSETS			
Accounts receivables	21	1,833,137	1,630,534
Loan receivables	20	453,099	579,743
Deposits, other receivables and prepayments	22	1,109,653	872,594
Amount due from a joint venture	23	16,576	12,764
Amount due from an associate	23	82	64
Financial assets at fair value through profit or loss ("FVTPL")	24	12,995	5,646
Bank balances and cash	25	2,877,029	2,163,397
		6,302,571	5,264,742
CURRENT LIABILITIES			
Payables and accruals	26	708,938	498,900
Contract liabilities	27	1,061,333	469,661
Lease liabilities	17	43,355	68,696
Tax liabilities		145,392	269,721
Bank and other borrowings	28	421,546	482,745
		2,380,564	1,789,723
NET CURRENT ASSET		3,922,007	3,475,019
TOTAL ASSETS LESS CURRENT LIABILITIES		5,091,014	4,589,972

# **Consolidated Statement of Financial Position**

For the year ended 31st December, 2020

		2020	2019
	NOTES	HK\$'000	HK\$'000
CAPITAL AND RESERVES			
Share capital	29	6,741	6,741
Share premium and reserves		3,472,475	3,262,568
Equity attributable to owners of the Company		3,479,216	3,269,309
Non-controlling interests		1,333,713	1,103,269
TOTAL EQUITY		4,812,929	4,372,578
NON-CURRENT LIABILITIES			
Lease liabilities	17	138,394	128,183
Deferred tax liabilities	30	56,358	55,691
Other borrowings	28	83,333	33,520
		278,085	217,394
		5,091,014	4,589,972

The consolidated financial statements on pages 46 to 129 were approved and authorised for issue by the Board of Directors on 29th March, 2021 and are signed on its behalf by:

Fu Wai Chung DIRECTOR Lo Yat Fung DIRECTOR

# **Consolidated Statement of Change in Equity**

For the year ended 31st December, 2020

			Attr	butable to o	wners the Con	npany			_	
	Share capital HK\$'000	Share premium HK\$'000	Special reserve HK\$'000 (note a)	Statutory surplus reserve HK\$'000 (note b)	Translation reserve HK\$'000	Property revaluation reserve HK\$'000	Retained earnings HK\$'000	Sub-total HK\$'000	Non- controlling interests HK\$'000	Total HK\$'000
At 1st January, 2019	6,680	567,502	36,985	116,580	(28,315)	5,527	2,232,538	2,937,497	989,498	3,926,995
Other comprehensive income for the year Profit for the year	-	-	-	-	(92,716) _	-	- 484,321	(92,716) 484,321	(49,792) 215,764	(142,508) 700,085
Total comprehensive income for the year	-	-	-	-	(92,716)	-	484,321	391,605	165,972	557,577
Dividends recognised as distribution (note 13) Issue of scrip shares Dividends declared and paid to	- 61	(73,756) 13,902	-	-	-	- -	- -	(73,756) 13,963	- -	(73,756) 13,963
non-controlling equity holder Disposal of discontinued operation Capital contributed from non-controlling interests Transfer	- - -	- - -	- (7,670) - -	- (8,432) - 14,329	- - -	- - -	- 16,102 - (14,329)	- - -	(62,605) - 10,404 -	(62,605) - 10,404 -
At 31st December, 2019 and 1st January, 2020	6,741	507,648	29,315	122,477	(121,031)	5,527	2,718,632	3,269,309	1,103,269	4,372,578
Other comprehensive income for the year Profit for the year	-	-	-	-	96,742 -	-	- 183,951	96,742 183,951	42,472 182,422	139,214 366,373
Total comprehensive income for the year	-	-	-	-	96,742	-	183,951	280,693	224,894	505,587
Dividends recognised as distribution (note 13) Capital contributed from non-controlling interests Transfer		(70,786) - -		- - 10,221	-	- -	- - (10,221)	(70,786) - -	- 5,550 -	(70,786) 5,550 –
At 31st December, 2020	6,741	436,862	29,315	132,698	(24,289)	5,527	2,892,362	3,479,216	1,333,713	4,812,929

#### Note a: Special reserve

The special reserve of the Group includes (i) an amount of HK\$5,760,000 (2019: HK\$5,760,000) representing the difference between the nominal value of the share capital issued by the Company and the nominal value of the share capital of the subsidiaries acquired pursuant to the Group reorganisation in 2004; (ii) an amount of HK\$13,135,000 (2019: HK\$13,135,000) representing the equity-settled share-based payment expenses; and (iii) an amount of HK\$10,420,000 (2019: HK\$10,420,000) representing the difference between the consideration paid in acquisition of additional interests in subsidiaries from the non-controlling shareholders and the adjustment to the non-controlling interests in subsidiaries net with the translation reserve and retained profits during the year ended 31st December, 2017.

#### Note b: Statutory surplus reserve

As stipulated by the relevant laws and regulations of the People's Republic of China (the "PRC"), the Group's subsidiaries in the PRC shall set aside 10% of their profit after taxation for the statutory surplus reserve until the statutory surplus reserve reaches 50% of the registered capital of the respective subsidiaries. The reserve can only be used, upon approval by the board of directors of the PRC subsidiaries and by the relevant authority, to offset accumulated losses or increase capital.

# **Consolidated Statement of Cash Flows**

For the year ended 31st December, 2020

NOTES	2020 HK\$'000	2019 HK\$'000
OPERATING ACTIVITIES	200 272	640 700
Profit before tax from continuing operations	366,373	640,793
Profit before tax from discontinued operations		243,873
	366,373	884,666
Adjustments for: Depreciation of property, plant and equipment	57,381	44,259
Depreciation of right-of-use assets	72,428	63,275
Allowances on accounts receivables	19,371	21,152
Provision of allowances on loan receivables	4,712	17,488
Finance costs	55,193	61,101
Share of results of associates and a joint venture	(12,508)	(6,342
Change in fair value of investment properties	(3,207)	1,537
Loss on disposal and write-off of property, plant and equipment	211	519
Gain on disposal of investment properties	(5,838)	(217
Loss on disposal of financial assets at FVTPL	1,440	303
Gain on disposal of discontinued operations 32	_	(212,684
Fair value changes of financial assets at FVTPL	3,422	4,478
Interest income	(17,421)	(15,648
Operating cash flows before movements in working capital	541,557	863,887
Increase)/decrease in accounts receivables	(201,711)	15,519
Decrease in loan receivables	46,935	112,422
Increase in other receivables and prepayments	(203,888)	(271,628
(Increase)/decrease assets at FVTPL	(5,089)	5,279
Increase in accruals, payables and contract liabilities	754,033	423,952
Cash generated from operations	931,837	1,149,431
PRC income tax paid	(125,990)	(234,906
NET CASH GENERATED FROM OPERATING ACTIVITIES	805,847	914,525
INVESTING ACTIVITIES		
Interest received	17,421	15,648
Proceeds from disposal of property, plant and equipment	494	20,582
Proceeds from disposal of Investment properties	37,225	24,572
Capital injection to an associate	-	(234
(Advance to)/repayment from a joint venture	(3,184)	25,265
Decrease in amount due to a joint venture	-	(2,789
Dividends received from an associate	-	2,238
Deposits paid for acquisition of investment properties	-	(700
Purchase of investment properties	-	(12,456
Purchase of property, plant and equipment	(66,426)	(35,731
Net cash inflow on disposal of discontinued operations 32	35,183	5,545
Decrease in pledged bank deposits		11,244
NET CASH GENERATED FROM INVESTING ACTIVITIES	20,713	53,184

# **Consolidated Statement of Cash Flows**

For the year ended 31st December, 2020

	2020	2019
NOTES	HK\$'000	HK\$'000
FINANCING ACTIVITIES		
New bank and other borrowings raised	517,608	841,137
Repayment of bank and other borrowings	(543,138)	(1,001,960)
Capital contribution from non-controlling equity holder	5,550	10,404
Payment of lease liabilities	(97,552)	(70,113)
Interest paid	(40,731)	(48,750)
Dividends paid to non-controlling equity holder	-	(62,605)
Dividends paid	(70,786)	(59,793)
NET CASH USED IN FINANCING ACTIVITIES	(229,049)	(391,680)
NET INCREASE IN CASH AND CASH EQUIVALENTS	597,511	576,029
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	2,163,397	1,723,391
EFFECT OF FOREIGN EXCHANGE RATE CHANGES	116,121	(136,023)
CASH AND CASH EQUIVALENTS AT END OF THE YEAR		
Represented by bank balances and cash	2,877,029	2,163,397
Note:		
Interest received included in operating activities	150,757	147,075

For the year ended 31st December, 2020

### 1. GENERAL

Hopefluent Group Holdings Limited (the "Company") is a limited liability company incorporated in the Cayman Islands and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The addresses of its registered office and principal place of business of the Company are disclosed in the "Corporate Information" section to the annual report.

The consolidated financial statements are presented in Hong Kong dollars while the functional currency of the Company is Renminbi ("RMB"). The directors selected Hong Kong dollars as the presentation currency because the shares of the Company are listed on the Stock Exchange.

The Company is an investment holding company. Particulars of the principal activities of its subsidiaries are set out in note 43.

# ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (a) Adoption of new or amended HKFRSs

The Hong Kong Institute of Certified Public Accountants has issued a number of new or amended HKFRSs that are first effective for the current accounting period of the Group.

Amendments to HKFRS 3Definition of a BusinessAmendment to HKFRS 16COVID-19-Related Rent ConcessionsAmendments to HKAS 1 and HKAS 8Definition of MaterialAmendments to HKAS 39, HKFRS 7 and<br/>HKFRS 9Interest Rate Benchmark Reform

### Amendments to HKFRS 3, Definition of a Business

The amendments clarify the definition of a business and introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The election to apply the concentration test is made for each transaction. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. If the concentration test is met, the set of activities and assets is determined not to be a business. If the concentration test is failed, the acquired set of activities and assets is further assessed based on the elements of a business.

These amendments had no impact on the consolidated financial statements of the Group, but may impact future periods should the Group enter into any business combination.

#### Amendment to HKFRS 16, COVID-19-Related Rent Concessions

HKFRS 16 was amended to provide a practical expedient to lessees in accounting for rent concessions arising as a result of the COVID-19 pandemic, by including an additional practical expedient in HKFRS 16 that permits entities to elect not to account for rent concessions as modifications. The practical expedient applies only to rent concessions occurring as a direct consequence of COVID-19 pandemic and only if all of the following criteria are satisfied:

- (a) the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- (b) the reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- (c) there is no substantive change to other terms and conditions of the lease.

Rent concessions that satisfy these criteria may be accounted for in accordance with this practical expedient, which means the lessee does not need to assess whether the rent concession meets the definition of lease modification. Lessees shall apply other requirements of HKFRS 16 in accounting for the rent concession.

For the year ended 31st December, 2020

# 2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

# (a) Adoption of new or amended HKFRSs (Continued)

### Amendment to HKFRS 16, COVID-19-Related Rent Concessions (Continued)

Accounting for rent concessions as lease modifications would have resulted in the Group remeasuring the lease liability to reflect the revised consideration using a revised discount rate, with the effect of the change in the lease liability recorded against the right-of-use asset. By applying the practical expedient, the Group is not required to determine a revised discount rate and the effect of the change in the lease liability is reflected in profit or loss in the period in which the event or condition that triggers the rent concession occurs.

The Group has elected to utilise the practical expedient for all rent concessions that meet the criteria. In accordance with the transitional provisions, the Group has applied the amendment retrospectively, and has not restated prior period figure. As the rent concessions have arisen during the current financial period, there is no retrospective adjustment to opening balance of retained earnings at 1 January 2020 on initial application of the amendment.

The Group elects to adopt the practical expedient to account for the COVID-19 pandemic related rent concession as negative variable lease payments and the impact of this adoption is immaterial to the Group's consolidated financial statements.

### Amendments to HKAS 1 and HKAS 8, Definition of Material

The amendments to HKAS 1 and HKAS 8 provide a new definition of material that states "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity."

The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the consolidated financial statements of, nor is there expected to be any future impact to the Group.

### Amendments to HKAS 39, HKFRS 7 and HKFRS 9, Interest Rate Benchmark Reform

The amendments to HKAS 39, HKFRS 7 and HKFRS 9 provide a number of reliefs, which apply to all hedging relationships that are directly affected by interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and or amount of benchmark-based cash flows of the hedged item or the hedging instrument. These amendments are irrelevant to the preparation of the Group's consolidated financial statements as it does not have any interest rate hedge relationships.

The adoption of amendments and interpretations to standards does not have any significant impact to the results and financial position of the Group.

For the year ended 31st December, 2020

### 2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued) New or revised HKFRSs that have been issued but are not yet effective

The following new or revised HKFRSs, potentially relevant to the Group's consolidated financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective.

Amendments to HKAS 1	Classification of Liabilities as Current or Non-current <sup>4</sup>
Amendments to HKAS 16	Proceeds before Intended Use <sup>2</sup>
Amendments to HKAS 37	Onerous Contracts — Cost of Fulfilling a Contract <sup>2</sup>
HKFRS 17	Insurance Contracts <sup>4</sup>
Amendments to HKFRS 3	Reference to the Conceptual Framework <sup>3</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>5</sup>
Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16	Interest Rate Benchmark Reform — Phase 21
Annual Improvements to HKFRSs 2018–2020 Cycle	Amendments to HKFRS 1 First-time Adoption of International Financial Reporting Standards, HKFRS 9 Financial Instruments, HKFRS 16 Lease, and HKAS 41 Agriculture <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2021.

- <sup>2</sup> Effective for annual periods beginning on or after 1 January 2022.
- <sup>3</sup> Effective for business combinations for which the date of acquisition is on or after the beginning of the first annual period beginning on or after 1 January 2022.
- <sup>4</sup> Effective for annual periods beginning on or after 1 January 2023.
- <sup>5</sup> The amendments shall be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined.

# Amendments to HKAS 1, Classification of Liabilities as Current or Non-current and HK Interpretation 5 (2020), Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability and explain that rights are in existence if covenants are complied with at the end of the reporting period. The amendments also introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

HK Int 5 (2020) was revised as a consequence of the Amendments to HKAS 1 issued in August 2020. The revision to HK Int 5 (2020) updates the wordings in the interpretation to align with the Amendments to HKAS 1 with no change in conclusion and do not change the existing requirements.

The directors of the Company do not anticipate that the application of the amendments and revision in the future will have an impact on the consolidated financial statements.

### Amendments to HKAS 16, Proceeds before Intended Use

The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, the proceeds from selling such items, and the cost of producing those items, is recognised in profit or loss.

The directors of the Company is currently assessing the impact that the application of the amendments will have on the Group's consolidated financial statements.

For the year ended 31st December, 2020

# 2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

# New or revised HKFRSs that have been issued but are not yet effective (Continued) Amendments to HKAS 37, Onerous Contracts — Cost of Fulfilling a Contract

The amendments specify that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (e.g. direct labour and materials) or an allocation of other costs that relate directly to fulfilling contracts (e.g. the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

The directors of the Company is currently assessing the impact that the application of the amendments will have on the Group's consolidated financial statements.

### **HKFRS 17, Insurance Contracts**

The new standard establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts and supersedes HKFRS 4, Insurance Contracts. The standard outlines a 'General Model', which is modified for insurance contracts with direct participation features, described as the 'Variable Fee Approach'. The General Model is simplified if certain criteria are met by measuring the liability for remaining coverage using the Premium Allocation Approach.

The directors of the Company do not anticipate that the application of this standard in the future will have an impact on the consolidated financial statements.

### Amendments to HKFRS 3, Reference to the Conceptual Framework

The amendments update HKFRS 3 so that it refers to the revised Conceptual Framework for Financial Reporting 2018 instead of the version issued in 2010. The amendments add to HKFRS 3 a requirement that, for obligations within the scope of HKAS 37, an acquirer applies HKAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of HK(IFRIC)-Int 21 Levies, the acquirer applies HK(IFRIC)-Int 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date. The amendments also add an explicit statement that an acquirer does not recognise contingent assets acquired in a business combination.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the consolidated financial statements.

# Amendments to HKFRS 10 and HKAS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify with situations where there is a sale or contribution of assets between an investor and its associate or joint venture. When the transaction with an associate or joint venture that is accounted for using the equity method, any gains or losses resulting from the loss of control of a subsidiary that does not contain a business are recognised in the profit or loss only to the extent of the unrelated investors' interests in that associate or joint venture. Similarly, any gains or losses resulting from the remeasurement of retained interest in any former subsidiary (that has become an associate or a joint venture) to fair value are recognised in the profit or loss only to the extent of the unrelated investors' interests of the unrelated investors' interests in the new associate or joint venture.

The directors of the Company anticipate that the application of these amendments may have an impact on the consolidated financial statements in future periods should such transaction arise.

For the year ended 31st December, 2020

### 2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued) New or revised HKFRSs that have been issued but are not yet effective (Continued)

Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16, Interest Rate Benchmark Reform — Phase 2 The amendments address issues that might affect financial reporting when a company replaces the old interest rate benchmark with an alternative benchmark rate as a result of the interest rate benchmark reform (the "Reform"). The amendments complement those issued in November 2019 and relate to (a) changes to contractual cash flows in which an entity will not have to derecognise or adjust the carrying amount of financial instruments for changes required by the Reform, but will instead update the effective interest rate to reflect the change to the alternative benchmark rate; (b) hedge accounting in which an entity will not have to discontinue its hedge accounting solely because it makes changes required by the Reform, if the hedge meets other hedge accounting criteria; and (c) disclosures in which an entity will be required to disclose information about new risks arising from the Reform and how it manages the transition to alternative benchmark rates.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the consolidated financial statements.

### Annual Improvements to HKFRSs 2018–2020 Cycle

The annual improvements amends a number of standards, including:

- HKFRS 1, First-time Adoption of Hong Kong Financial Reporting Standards, which permit a subsidiary that applies paragraph D16(a) of HKFRS 1 to measure cumulative translation differences using the amounts reported by its parent, based on the parent's date of transition to HKFRSs.
- HKFRS 9, Financial Instruments, which clarify the fees included in the '10 per cent' test in paragraph B3.3.6 of HKFRS 9 in assessing whether to derecognise a financial liability, explaining that only fees paid or received between the entity and the lender, including fees paid or received by either the entity or the lender on other's behalf are included.
- HKFRS 16, Leases, which amend Illustrative Example 13 to remove the illustration of reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives are illustrated in that example.
- HKAS 41, Agriculture, which remove the requirement to exclude taxation cash flows when measuring the fair value of a biological asset using a present value technique.

The directors of the Company do not anticipate that the application of the amendments in the future will have an impact on the consolidated financial statements.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with all applicable HKFRSs, Hong Kong Accounting Standards ("HKASs") and Interpretations (hereinafter collectively referred to as the "HKFRSs") and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules").

The consolidated financial statements have been prepared on the historical cost basis except for investment properties and financial assets at FVTPL which are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods or services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are accounted for in accordance with HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

A fair-value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

The principal accounting policies are set out below.

### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities (including structured entities) controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the noncontrolling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the noncontrolling interests even if this results in the non-controlling interests having a deficit balance.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued) Basis of consolidation (Continued)

### Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS9 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

### **Business combinations**

Acquisitions of businesses, other than business combination under common control, are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 *Income Taxes* and HKAS 19 *Employee Benefits* respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 *Share-based Payment* at the acquisition date;
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date (except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value). Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# Basis of consolidation (Continued)

# Business combinations (Continued)

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at their fair value.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS 9 would be accounted for on the same basis as would be required if the Group had disposed directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period (see above), and additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

# Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units ("CGUs") (or groups of CGUs) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued) Goodwill (Continued)

A CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the CGU (or group of CGUs) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the CGU is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of CGUs).

On disposal of the relevant CGU or any of the CGU within the group of CGUs, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the CGU (or a CGU within a group of CGUs), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the CGU) disposed of and the portion of the CGU (or the group of CGUs) retained.

The Group's policy for goodwill arising on the acquisition of an associate and a joint venture is described below.

### Investments in associates and a joint venture

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates and a joint venture are incorporated in the consolidated financial statements using the equity method of accounting. The financial statements of associates and a joint venture used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Appropriate adjustments have been made to conform the associate's and the joint venture's accounting policies to those of the Group. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. Changes in net assets of the associate/joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate or a joint venture exceeds the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Investments in associates and a joint venture (Continued)

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss on the disposal of the related assets or liabilities. Therefore, if or loss on the disposal of the related assets or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

The Group continues to use the equity method when an investment in an associate becomes an investment in a joint venture or an investment in a joint venture becomes an investment in an associate. There is no remeasurement to fair value upon such changes in ownership interests.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

### Impairment losses on tangible assets

At the end of the reporting period, the Group reviews the carrying amounts of tangible assets with finite useful lives to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

The recoverable amount of property, plant and equipment, right-of-use assets, and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the CGU to which the asset belongs.

In addition, the Group assesses whether there is indication that corporate assets may be impaired. If such indication exists, corporate assets are also allocated to individual CGU, when a reasonable and consistent basis of allocation can be identified, or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a CGU) for which the estimates of future cash flows have not been adjusted.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# Impairment losses on tangible assets (Continued)

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or a CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGUs, including the carrying amount of the corporate assets or portion of corporate assets allocated to that group of CGUs, with the recoverable amount of the group of CGUs. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of CGUs. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of CGUs. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a CGU or a group of CGUs) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a CGU or a group of CGUs) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

### **Revenue recognition**

Revenue is recognised to depict the transfer of promised services to customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts. Specifically, the Group uses a 5-step approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to each performance obligation
- Step 5: Recognise revenue when each performance obligation is satisfied

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the services underlying the particular performance obligation is transferred to customers.

Control of the services may be transferred over time or at a point in time. Control of the services is transferred over time if:

- the consumer simultaneously receives and consumes the benefits provided by the entity's performance as the entity performs;
- the Group's performance creates and enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the services.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# **Revenue recognition (Continued)**

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Revenue from real estate agency services is recognised at a point in time when the service is rendered and (a) the property buyer has executed the sales and purchase agreement and made the required down-payment to the relevant property developers or (b) the sales and purchase agreement has been registered with the relevant government authorities according to the terms and conditions stated in different agency contracts. Based on terms and conditions in agency contracts and customary industry practice, real estate agency service income is not required to return to property sellers when the property buyers have made the required payments to the relevant property developers which became non-refundable.

Revenue from mortgage referral and other financial service income is recognised at a point in time when the service is rendered and the individual parties or entities have signed legally binding agreements with customers, since only by that time the Group has an enforceable right to payment for the services performed.

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial assets.

Rental income, including rental invoiced in advance from properties let under operating leases, is recognised on a straight-line basis over the period of the relevant leases.

Dividend income from investments is recognised when the shareholder's right to receive payment has been established.

# **Contract liabilities**

A contract liability represents the Group's obligation to transfer services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customers.

### Equity-settled share-based payment transactions

The fair value of services received determined by reference to the fair value of share options/shares granted at the grant date is recognised as an expense in full at the grant date when the share options/shares granted vest immediately, with a corresponding increase in equity (share options reserve).

When the share options are exercised, the amount previously recognised in share options reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share options reserve will be transferred to retained earnings.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Property, plant and equipment

Property, plant and equipment including leasehold land and buildings held for use in the supply of services or for administrative purposes are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of items of property, plant and equipment over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

### **Investment properties**

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties also include leased properties which are being recognised as right-of-use assets upon application of HKFRS 16 and subleased by the Group under operating leases.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values adjusted to exclude any prepaid or accrued operating lease income.

All of the Group's land and buildings and right-of-use assets (where the Group is a lessee) held to earn rentals or for capital appreciation purposes are accounted for as investment properties and are measured using the fair value model. Gains or losses arising from changes in the fair value of investment property are included in profit or loss for the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposals. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the period in which the property is derecognised.

### Leasing

### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified or arising from business combinations on or after the date of initial application, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

### The Group as a lessee

#### Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

#### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases of property that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued) Leasing (Continued)

The Group as a lessee (Continued)

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

### Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 *Financial Instruments* ("HKFRS 9") and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

### Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# Leasing (Continued)

# Lease liabilities (Continued)

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

### Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-ofuse asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

### The Group as a lessor

### Allocation of consideration to components of a contract

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

### Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

### Sublease

When the Group is an intermediate lessor, it accounts for the head lease and the sublease as two separate contracts. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Foreign currencies**

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during the period, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of the translation reserve (attributed to non-controlling interests as appropriate).

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign operation), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

### **Capitalisation of borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Any specific borrowing that remain outstanding after the related asset is ready for its intended use or sale is included in the general borrowing pool for calculation of capitalisation rate on general borrowings.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

### **Retirement benefit costs**

Payments to state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme (the "MPF Scheme") are recognised as expenses when employees have rendered service entitling them to the contributions.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on the taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the consolidated statement of profit or loss and other comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using the tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of assets and liabilities are not recognised if temporary difference tax liabilities are not recognised if temporary difference arises from the initial recognition of the accounting profit. In addition, deferred tax liabilities are not recognised if temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, associates, and a joint venture, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they are related to income taxes levied by the same taxable entity by the same taxation authority.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# **Taxation (Continued)**

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

In assessing any uncertainty over income tax treatments, the Group considers whether it is probable that the relevant tax authority will accept the uncertain tax treatment used, or proposed to be used by individual group entities in their income tax filings. If it is probable, the current and deferred taxes are determined consistently with the tax treatment in the income tax filings. If it is not probable that the relevant taxation authority will accept an uncertain tax treatment, the effect of each uncertainty is reflected by using either the most likely amount or the expected value.

### **Financial instruments**

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a trade basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of asset within the time frame established by regulation or convention in the marketplace concerned.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest/dividend income which are derived from the Group's ordinary course of business are presented as revenue.

### Financial assets

### Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVOCI"):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# Financial instruments (Continued)

### Financial assets (Continued)

### Classification and subsequent measurement of financial assets (Continued)

All other financial assets are subsequently measured at FVTPL, except that at the date of initial application/initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income ("OCI") if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 *Business Combinations* applies.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

(i) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVOCI or designated as FVOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend earned on the financial asset and is included in the "other gains and losses" line item.

(ii) Equity instruments designated as at FVOCI

Investments in equity instruments at FVOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in OCI and accumulated in the investment revaluation reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to retained earnings.

#### Impairment of financial assets

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including accounts and loan receivables, other receivables, amounts due from a joint venture/an associate, pledged bank deposits and bank balances) which are subject to impairment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognises lifetime ECL for accounts receivables. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# Financial instruments (Continued)

### Financial assets (Continued)

#### Impairment of financial assets (Continued)

Unless identified at initial recognition, the management considered loan receivables are unimpaired and without significant increase in credit risk on which a 12m ECL is recognised. Loan receivables are deemed to have suffered a significant increase in credit risk since initial recognition when they are 30 days past due and are transferred from stage 1 to stage 2 on which a lifetime ECL is recognised. For loan receivables past due over 151 days, they are considered to be credit-impaired and are transferred from stage 2 to stage 3.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

#### *(i)* Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the aforegoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if (i) it has a low risk of default, (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flows obligation. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of 'investment grade' as per globally understood definitions.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

# Financial instruments (Continued)

### Financial assets (Continued)

# Impairment of financial assets (Continued)

## (i) Significant increase in credit risk (Continued)

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

### (ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collateral held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 365 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

#### (iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

### (iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of rental receivables, when the amounts are over 2 years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

For the year ended 31st December, 2020

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued) Financial instruments (Continued)

Financial assets (Continued)

### Impairment of financial assets (Continued)

#### (v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of rental receivables where the corresponding adjustment is recognised through a loss allowance account.

#### **Derecognition of financial assets**

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of a transferred financial asset, the Group continues to recognise to recognise a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in a debt instrument classified as at FVOCI, the cumulative gain or loss previously accumulated in the FVOCI reserve is reclassified to profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained profits.

#### Financial liabilities and equity

#### **Classification as debt or equity**

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### **Equity instruments**

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

#### **Financial liabilities**

All financial liabilities are subsequently measured at amortised cost using the effective interest method or at FVTPL.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Financial instruments (Continued)

Financial liabilities and equity (Continued)

### Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination to which HKFRS 3 applies, (ii) held for trading or (iii) it is designated as at FVTPL.

A financial liability is held for trading if:

- it has been acquired principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and HKFRS 9 permits the entire combined contract to be designated as at FVTPL.

For financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. For financial liabilities that contain embedded derivatives, such as convertible loan notes, the changes in fair value of the embedded derivatives are excluded in determining the amount to be presented in other comprehensive income. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained profits upon derecognition of the financial liability.

#### Financial liabilities at amortised cost

Financial liabilities including payables and accruals, amount due to a joint venture and bank and other borrowings are subsequently measured at amortised cost, using the effective interest method.

For the year ended 31st December, 2020

## 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### **Financial instruments (Continued)**

Financial liabilities and equity (Continued)

#### Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument. Financial guarantee contract liabilities are measured initially at their fair values. It is subsequently measured at the higher of:

- the amount of the loss allowance determined in accordance with HKFRS 9; and
- the amount initially recognised less, where appropriate, cumulative amortisation recognised over the guarantee period.

#### **Related parties**

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of key management personnel of the Group or the Company's parent.
- (b) An entity is related to the Group if any of the following conditions apply:
  - (i) the entity and the Group are members of the same group (which means that each parent, subsidiary are fellow subsidiary is related to the others).
  - (ii) one entity is an associate or a joint venture of the other entity (or an associate or a joint venture of a member of a group of which the other entity is a member).
  - (iii) both entities are joint ventures of the same third party.
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) the entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
  - (vi) the entity is controlled or jointly controlled by a person identified in (a).
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
  - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the group or to the group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

For the year ended 31st December, 2020

# 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Discontinued operations**

A discontinued operation is a component of the Group's business, the operations and cash flows of which can be clearly distinguished from the rest of the Group and which represents a separate major line of business or geographical area of operations, or is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations, or is a subsidiary acquired exclusively with a view to resale.

Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. It also occurs if the operation is abandoned.

### **Segment reporting**

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Estimated impairment of accounts and loan receivables

The management estimates the amount of loss allowance for ECL on accounts and loan receivables based on the credit risk of the respective financial instruments. The loss allowance amount is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows with the consideration of expected future credit loss of the respective financial instruments. For the accounts receivables, the Group calculates the lifetime ECL based on a provision matrix. Using a provision matrix requires management judgment in making assumptions on the historical observed default rates and forward-looking estimates. The assessment of the credit risk of the respective financial instrument involves high degrees of estimation and uncertainty. When the actual future cash flows are less than expected or more than expected, a material impairment loss or a material reversal of impairment loss may arise, accordingly.

For the year ended 31st December, 2020

# 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

#### Key sources of estimation uncertainty (Continued)

#### Estimated impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the CGUs to which goodwill has been allocated which is higher of the value in use or fair value less cost of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the CGUs and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected or change in facts and circumstances which results in downward revision of future cash, a material impairment loss/further impairment loss may arise. As at 31st December, 2020, the carrying amount of goodwill was HK\$213,399,000 (2019: HK\$200,285,000). Details of the recoverable amount calculation are disclosed in note 18.

#### Fair value measurements and valuation processes

The Group's certain assets are measured at fair value for financial reporting purposes.

In estimating the fair value of an asset, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuers to perform the valuation.

The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of investment properties and certain types of financial instruments. Notes 15 and 40c provide detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair value of various assets.

#### Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

#### Deferred taxation on investment properties

For the purposes of measuring deferred tax liabilities or deferred tax assets arising from investment properties that are measured using the fair value model, the directors have reviewed the Group's investment property portfolios and concluded that the Group's investment properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment properties are depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties, the directors have determined that the presumption that the carrying amounts of investment properties measured using the fair value model are recovered entirely through sale is not rebutted. As a result, the Group has recognised the deferred taxes on changes in fair value of investment properties as the Group is subject to enterprise income tax ("EIT") and land appreciation tax ("LAT") on disposal of its investment properties.

#### De-facto control

De-facto control exists when the size of an entity's own voting right relative to the size and disbursement of other vote holders give the entity the practical ability to unilaterally direct the relevant activities of the investee. Although the Group holds 22.4% of voting rights in Tibet Poly Aijia Real Properties Brokerage Limited ("Tibet Poly Aijia"), according to the articles of association of Tibet Poly Aijia, all parties contractually agreed all board decisions rest on the sole discretion of Poly Real Estate Investment Consultancy Co., Ltd. ("Poly Consultancy"), an indirect subsidiary of the Group, therefore giving the Group control over Tibet Poly Aijia. The directors has determined that the Group has the practical ability to unilaterally direct the relevant activities of Tibet Poly Aijia, and has consolidated the entity as a subsidiary with a 77.6% non-controlling interest.

For the year ended 31st December, 2020

### 5. **REVENUE**

Revenue represents agency commission in respect of real estate agency services income, financial services income and interest income from loan receivables, net of business tax and other taxes. An analysis of the Group's revenue for the year is as follows:

	2020 HK\$'000	2019 HK\$'000
<b>Continuing operations</b> Agency commission Finance income	5,993,957	5,861,299
<ul> <li>Interest income from loan receivables</li> <li>Financial services income</li> </ul>	124,322 74,248	146,537 68,362
	6,192,527	6,076,198
<b>Discontinued operations</b> Property management services income (note 31)	_	341,790

### 6. SEGMENT INFORMATION

Operating segments and the amounts of each segment item reported in the consolidated financial statements are identified from the financial information provided regularly to the Group's top management for the purposes of allocating resources to and assessing the performance of the Group's various lines of business.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of business activities.

Segment revenue, expenses, results and assets include items directly attributable to a segment as well as those that can be allocated on a reasonable basis to that segment, but exclude exceptional items. Segment capital expenditure is the total cost incurred during the year to acquire segment assets (both tangible and intangible) that are expected to be used for more than one year. Corporate portions of expenses and assets mainly comprise corporate administrative and financing expenses and corporate financial assets respectively.

The Group has the following continuing operating segments during the year. These segments are managed separately. No operating segments have been aggregated to the following reportable segments.

- Property real estate agency is the provision of first hand real estate services to property developers and secondary real estate services;
- Financial services is the provision of mortgage referral and loan financing services to individuals or companies.

For the year ended 31st December, 2020

### 6. SEGMENT INFORMATION (Continued)

The Group was involved in the following segment which was discontinued and disposed of during the year ended 31st December, 2019.

• Property management is the provision of building management services to property owners and residents.

	2020 HK\$'000	2019 HK\$'000
Disaggregation of revenue		
Revenue from contracts with customers within the scope of HKFRS 15		
— Agency commission	5,993,957	5,861,299
<ul> <li>Property management services income (discontinued)</li> </ul>		341,790
	5,993,957	6,203,089
Revenue from other sources		
Finance income		
- Interest income from loan receivables	124,322	146,537
— Financial services income	74,248	68,362
	6,192,527	6,417,988
	2020	2019
	HK\$'000	HK\$'000
Timing of revenue recognition		
At a point in time		
— Agency commission	5,993,957	5,861,299
— Financial services income	74,248	68,362
Over-time		
- Interest income from loan receivables	124,322	146,537
<ul> <li>Property management services income (discontinued)</li> </ul>	-	341,790
	6,192,527	6,417,988
		0,117,50

For the year ended 31st December, 2020

### 6. SEGMENT INFORMATION (Continued)

The following is an analysis of the Group's revenue and results by geographical markets.

### For the year ended 31st December, 2020

	DiscontinuedContinuing OperationsOperations				
	Property real estate agency HK\$'000	Financial services HK\$'000	Sub-total HK\$'000	Property management HK\$'000	Total HK\$'000
The PRC Australia	5,989,349 4,608	198,570 _	6,187,919 4,608	-	6,187,919 4,608
	5,993,957	198,570	6,192,527	-	6,192,527

For the year ended 31st December, 2019

	Cont	inuing Operation	S	Discontinued Operations	
	Property				
	real estate	Financial		Property	
	agency	services	Sub-total	management	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
The PRC	5,853,423	214,899	6,068,322	341,790	6,410,112
Australia	7,876	-	7,876	-	7,876
	5,861,299	214,899	6,076,198	341,790	6,417,988

For the year ended 31st December, 2020

### 6. SEGMENT INFORMATION (Continued)

The following is an analysis of the Group's revenue and results by operating and reportable segment.

### For the year ended 31st December, 2020

	Conti	nuing operatio	ns	Discontinued Operations	
	Property real estate agency HK\$'000	Financial services HK\$'000	Sub-total HK\$'000	Property management HK\$'000	Total HK\$'000
Segment revenue	5,993,957	198,570	6,192,527	-	6,192,527
Segment profit	477,879	95,378	573,257	-	573,257
Other income			36,728	-	36,728
Central administrative costs			(73,953)	-	(73,953)
Other gains and losses Gain on disposal of investment			(29,156)	-	(29,156)
properties Share of results of associates and			5,838	-	5,838
a joint venture Increase in fair value of			12,508	-	12,508
investment properties			3.207	_	3,207
Finance costs			(55,193)	-	(55,193)
Profit before tax			473,236	-	473,236

For the year ended 31st December, 2020

## 6. SEGMENT INFORMATION (Continued)

For the year ended 31st December, 2019

	Cont	inuing Operation	IS	Discontinued Operations	
	Property real estate agency HK\$'000	Financial services HK\$'000	Sub-total HK\$'000	Property management HK\$'000	Total HK\$'000
Segment revenue	5,861,299	214,899	6,076,198	341,790	6,417,988
Segment profit	684,701	116,658	801,359	27,776	829,135
Other income			31,647	2,502	34,149
Central administrative costs			(92,316)	(4,160)	(96,476)
Other gains and losses			(43,940)	5,193	(38,747)
Gain on disposal of investment properties			217	-	217
Gain on disposal of discontinued operations			_	212,684	212,684
Share of results of associates and joint ventures			6,342	_	6,342
Decrease in fair value of					
investment properties			(1,537)	-	(1,537)
Finance costs			(60,979)	(122)	(61,101)
Profit before tax			640,793	243,873	884,666

The accounting policies of the operating segments are the same as the Group's accounting policies described in note 3. Total segment revenue represents the Group's consolidated turnover as set out in the consolidated statement of profit or loss and other comprehensive income. Segment profit represents the profit earned by each segment without allocation of other income, central administrative costs including directors' emoluments, other gains and losses, gain on disposal of investment properties, gain on disposal of discontinued operations, share of results of associates and a joint venture, change in fair value of investment properties and finance costs. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and performance assessment.

### Segment assets and liabilities

As the Group's segment assets and liabilities are not regularly reviewed by the chief operating decision maker, the measure of total assets and liabilities for each operating segment is therefore not presented.

For the year ended 31st December, 2020

# 6. SEGMENT INFORMATION (Continued)

Other segment information

2020

	Continuing O	perations	Discontinued Operations		
	Property real estate agency HK\$'000	Financial services HK\$'000	Property management HK\$'000	Unallocated HK\$'000	Total HK\$'000
Additions to non-current assets	63,450	2,640	_	336	66,426
Depreciation of property,					
plant and equipment	55,560	1,304	-	517	57,381
Depreciation of right-of-use assets	63,286	9,112	-	30	72,428
Allowance on accounts receivables	19,371	-	-	-	19,371
Allowances on loan receivables Loss on disposal and written-off of	-	4,712	-	-	4,712
property, plant and equipment	211	-	-	-	211

2019

	Continuing O	perations	Discontinued Operations		
	Property real estate agency HK\$'000	Financial services HK\$'000	Property management HK\$'000	Unallocated HK\$'000	Total HK\$′000
Additions to non-current assets Depreciation of property,	93,706	56	8,112	-	101,874
plant and equipment	42,676	317	949	317	44,259
Depreciation of right-of-use assets	53,882	7,750	1,643	-	63,275
Allowance on accounts receivables	21,152	-	_	_	21,152
Allowances on loan receivables Loss on disposal and written-off of	-	17,488	_	_	17,488
property, plant and equipment	519	-	-	-	519

### **Geographical information**

The Group's businesses are located in Hong Kong, Australia and other parts of the PRC. Majority of the Group's property real estate agency, financial services and property management businesses are located in the PRC. The Group's revenue is substantially derived from customers located in the PRC.

At the end of each reporting period, the non-current assets are substantially located in the PRC.

### Information about major customers

There was no revenue from any customer that contributes over 10% of total revenue of the Group for both years.

For the year ended 31st December, 2020

## 7. OTHER INCOME

	2020 HK\$'000	2019 HK\$'000
Continuing operations		
Rental income	10,830	10,159
Other services income	8,477	6,888
Bank interest income	17,421	14,600
	36,728	31,647

# 8. FINANCE COSTS

	2020 HK\$'000	2019 HK\$'000
Continuing operations Interests on:		
— Bank borrowings	392	2,752
— Other borrowings — Lease liabilities	40,339 14,462	45,998 12,229
	55,193	60,979

### 9. INCOME TAX EXPENSE

	2020 HK\$'000	2019 HK\$'000
Continuing operations		
Current tax:		
- PRC EIT	95,930	191,157
— Withholding income tax on distribution of profit of PRC subsidiaries	-	270
Deferred tax	10,933	(14,161)
	106,863	177,266

Under the Law of the PRC on EIT and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% from 1st January, 2008 onwards. Taxation arising from other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

Certain of the Group's subsidiaries operating in the PRC are required to pay the PRC income tax on a deemed profit basis at a predetermined tax rate of 2.5% (2019: 2.5%) on turnover during the current year and prior year. The predetermined tax rate is agreed and determined between each PRC subsidiary and respective tax bureau of local government and is subject to annual review and renewal.

For the year ended 31st December, 2020

### 9. INCOME TAX EXPENSE (Continued)

Under Australian tax law, the tax rate used for the year is 30% (2019: 30%) on taxable profits on Australian incorporated entities. No tax provision has been made in the consolidated financial statements as there is no assessable profit arises in Australia for both years.

PRC withholding income tax of 10% shall be levied on the dividends declared by the companies established in the PRC to their foreign investors out of their profits earned after 1st January, 2008.

On 21st March, 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28th March, 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

No Hong Kong profits tax has been provided in both years in the consolidated financial statements as the Group has no estimated assessable profits arising in Hong Kong for both years.

The income tax expense for the year can be reconciled to the profit before tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	2020	2019
	HK\$'000	HK\$'000
Continuing operations		
Profit before tax	473,236	640,793
Tax at the applicable rate of 25%	118,309	160,198
Tax effect of share of results of associates and a joint venture	(2,335)	(1,586)
Tax effect of expenses not deductible for tax purpose	29,118	8,273
Tax effect of income not taxable for tax purpose	(5,695)	(3,547)
Effect of tax charged at predetermined tax rate on turnover entitled by certain		
subsidiaries operating in the PRC	-	(646)
Tax effect of different tax rates of subsidiaries operating in other jurisdictions	(5,979)	(6,817)
Tax effect of tax loss not recognised	2,703	28,045
Utilisation of tax loss previously not recognised	(28,954)	(6,714)
Effect of LAT	(304)	(210)
PRC withholding income tax		270
Income tax expense for the year	106,863	177,266

Details of deferred taxation are set out in note 30.

For the year ended 31st December, 2020

## **10. PROFIT FOR THE YEAR**

	2020 HK\$'000	2019 HK\$'000
Profit for the year from continuing operations has been arrived at after charging/(crediting):		
Directors' remuneration, including retirement benefits scheme		
contributions (note 11)	11,211	10,992
Other staff costs	3,532,644	3,209,558
Other retirement benefits scheme contributions	171,057	274,818
Total staff costs	3,714,912	3,495,368
Auditor's remuneration	4,380	4,380
Depreciation charges		
<ul> <li>Property, plant and equipment (note 16)</li> </ul>	57,381	43,310
— Right-of-use assets (note 17)	72,428	61,632
	129,809	104,942
Allowance on accounts receivables (included in other gains and losses) Allowances on loan receivables	19,371	21,152
(included in other gains and losses)	4,712	17,488
Loss on disposal and written-off of property, plant and equipment		
(included in other gains and losses)	211	519
Loss on fair value changes of financial assets at FVTPL		
(included in other gains and losses)	3,422	303
Loss on disposal of financial assets at FVTPL (included in other gains and losses)	1,440	4,478

For the year ended 31st December, 2020

### **11. DIRECTORS' EMOLUMENTS (INCLUDING CHIEF EXECUTIVES)**

Directors' and chief executives' remuneration for both years, disclosed pursuant to the applicable Listing Rules and Hong Kong Companies Ordinance is as follows:

#### For the year ended 31st December, 2020

	Executive Directors			Independent Non-executive Directors		Non-executive Directors				
	Mr. Fu Wai Chung HK\$'000	Ms. Fu Man HK\$'000	Mr. Lo Yat Fung HK\$'000	Mr. Fu Ear Ly (note i) HK\$'000	Mr. Ng Keung HK\$'000	Mr. Lam King Pui HK\$'000	Mrs. Wong Law Kwai Wah, Karen HK\$'000	Ms. Ng Wan (notes ii) HK\$'000	Mr. Mo Tianquan HK\$'000	Total HK\$'000
Fees Salaries and other	-	-	-	-	120	228	300	-	-	648
benefits Retirement benefits scheme contributions	2,886	2,280	2,850	600	-	-	-	1,889	-	10,505
Total emoluments	2,886	2,298	2,868	606	120	228	300	1,905		11,211

Notes:

(i) Mr. Fu Ear Ly has been appointed as an executive director with effect from 27 August 2020.

(ii) Ms. Ng Wan has been re-designated as a non-executive director from an executive director with effect from 27 August 2020.

#### For the year ended 31st December, 2019

	Executive Directors				Non-	Independent Non-executive Directors			
	Mr. Fu Wai Chung HK\$'000	Ms. Ng Wan HK\$'000	Ms. Fu Man HK\$'000	Mr. Lo Yat Fung HK\$'000	Mr. Ng Keung HK\$'000	Mr. Lam King Pui HK\$'000	Mrs. Wong Law Kwai Wah, Karen HK\$'000	Mr. Mo Tianquan HK\$'000	Total HK\$'000
Fees	-	-	-	-	120	228	300	-	648
Salaries and other benefits Retirement benefits	2,880	2,280	2,280	2,850	-	-	-	-	10,290
scheme contributions	-	18	18	18	-	-	-	-	54
Total emoluments	2,880	2,298	2,298	2,868	120	228	300	_	10,992

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group, the non-executive directors' emoluments shown above were for their services as directors of the Company and the independent non-executive directors' emoluments shown above were for their services as directors of the Company.

The Group also provided rent-free accommodation to Mr. Fu Wai Chung for the years ended 31st December, 2020 and 2019. The estimated monetary value of the rental involved, amounted to HK\$840,000 (2019: HK\$840,000).

For both 2020 and 2019, no emoluments were paid by the Group to any of the directors as an inducement to join or upon joining the Group or as compensation for loss of office. No directors waived any emoluments for both 2020 and 2019.

For the year ended 31st December, 2020

### **12. FIVE HIGHEST PAID EMPLOYEES**

Of the five individuals with the highest emoluments in the Group, four (2019: four) were directors of the Company, whose emoluments are included in note 11 above. The emoluments of the remaining individual was as follows:

	2020 HK\$'000	2019 HK\$'000
Salaries and other benefits Retirement benefits scheme contributions	1,846 34	1,377 41
	1,880	1,418

## **13. DIVIDENDS**

	2020 HK\$'000	2019 HK\$'000
Dividends approved and paid during the year:		
2020 Interim — HK2.5 cents per share		
(2019: 2019 Interim — HK4.5 cents per share)	16,854	30,336
2019 Final — HK8 cents per share		
(2019: 2018 Final — HK6.5 cents per share)	53,932	43,420
	70,786	73,756

Subsequent to the end of reporting period, the final dividend of HK2.5 cents per share in respect of the year ended 31st December, 2020 (2019: final dividend of HK\$8 cents per share in respect of the year ended 31st December, 2019), in an aggregate amount of HK\$16,854,000 (2019: HK\$53,932,000), has been proposed by the directors and is subject to approval by the shareholders in the forthcoming annual general meeting.

The final dividend proposed after the end of the reporting period has not been recognised as liabilities in these consolidated financial statements.

For the year ended 31st December, 2020

### **14. EARNINGS PER SHARE**

### For continuing and discontinued operations

The calculation of the basic and diluted earnings per share attributable to the owners of the Company is based on the following data:

### Earnings

	2020 HK\$'000	2019 HK\$'000
Earnings for the purpose of calculating basic earnings per share (profit for the year attributable to owners of the Company)	183,951	484,321

### Number of shares

	2020 HK\$'000	2019 HK\$′000
Weighted average number of ordinary shares in issue	674,150	670,105

There are no potential dilutive shares in issue during both years ended 31 December 2020 and 2019.

The calculation of the basic and diluted earnings per share attributable to the owners of the Company is based on the following data:

#### For continuing operations

	2020 HK\$'000	2019 HK\$'000
Earnings for the purpose of calculating basic earnings per share (profit for the year attributable to owners of the Company) Less: Profit for the period from discontinued operations	183,951 _	484,321 (232,489)
Earnings for the purpose of per share from continuing operations	183,951	251,832

The denominators used are the same as those detailed above for both basic and diluted earnings per share.

#### For discontinued operations

Basic and diluted earnings per share for the discontinued operation is HK\$nil cents per share (2019: 34.7 cents per share, based on the profit for the year from discontinued operations of HK\$nil (2019: HK\$232,489,000) and the denominators detailed above for the both basic and diluted earnings per share.

For the year ended 31st December, 2020

### **15. INVESTMENT PROPERTIES**

	HK\$'000
FAIR VALUE	
At 1st January, 2019	163,448
Exchange adjustments	(4,563)
Additions	66,143
Disposals	(24,355)
Disposals of discontinued operations (note 32)	(34,182)
Net decrease in fair value recognised in profit or loss	(1,537)
Transfer to property, plant and equipment (note 16)	(14,663)
At 31st December, 2019 and 1st January, 2020	150,291
Exchange adjustments	9,068
Disposals	(31,387)
Net increase in fair value recognised in profit or loss	3,207
Transfer from property, plant and equipment (note 16)	2,226
At 31st December, 2020	133,405

	2020 HK\$'000	2019 HK\$'000
Unrealised gain/(loss) on property revaluation included in profit or loss (included in change in fair value of investment properties)	3,207	(1,537)

The investment properties of the Group are held under medium term land use rights in the PRC.

All of the Group's properties held to earn rentals or for capital appreciation purpose are measured using the fair value model and are classified and accounted for as investment properties. Certain investment properties of HK\$2,226,000 were transferred from property, plant and equipment upon changing to earn rentals and capital appreciation purpose during the year.

During the year ended 31st December, 2020, rental income of HK\$10,830,000 (2019: HK\$10,159,000) and rental yield of 8.12% (2019: 6.76%) were generated from the investment properties.

There were no transfer into or out of Level 3 during the year.

The fair values of the Group's investment properties at 31st December, 2020 and 2019 have been arrived at on the basis of a valuation carried out on that date by BMI Appraisals Limited ("BMI"), an independent qualified valuer not connected to the Group. BMI is a member of the Institute of Valuers. The fair value was determined based on the direct comparison approach, where assuming sales in their existing states with the benefit of vacant possession and by making reference to market evidence of transaction prices for similar properties in the same locations and conditions. There has been no change from the valuation technique used in prior year.

In estimating the fair value of the properties, the highest and best use of the properties is their current use, which does not differ from their actual use.

One of the key inputs used in valuing the investment properties was the market price per square meter using direct market comparable and taking into account the differences between the investment properties and the comparable in terms of age, time, location, floor level and other relevant factors, ranging from RMB13,000 to RMB87,000 (2019: ranging from RMB11,000 to RMB188,000) per square meter. An increase in the market price per square meter will result in a same level increase in fair value of the investment properties, and vice versa.

For the year ended 31st December, 2020

# **15. INVESTMENT PROPERTIES (Continued)**

	Valuation technique	Key inputs	Sensitivity
Residential units			
Guangdong	Direct comparison	Market unit rate, taking into account the recent transaction prices for similar properties adjusted for nature and location of the property, which is averagely HK\$34,000 (2019: HK\$64,000) per square metre ("sqm")	unit rate used would result in a significant increase in fair value, and vice versa.
Commercial units			
Guangdong	Direct comparison	Market unit rate, taking into account the recent transaction prices for similar properties adjusted for nature and location of the property, which is averagely HK\$46,000 (2019: HK\$51,000) per sqm.	unit rate used would result in a significant increase in fair value, and vice versa.
Sichuan	Direct comparison	Market unit rate, taking into account the recent transaction prices for similar properties adjusted for nature and location of the property, which is averagely HK\$24,000 (2019: HK\$24,000) per sqm.	unit rate used would result in a significant increase in fair value, and vice versa.
Beijing	Direct comparison	Market unit rate, taking into account the recent transaction prices for similar properties adjusted for nature and location of the property, which is averagely HK\$43,000 (2019: HK\$42,000) per sqm.	unit rate used would result in a significant increase in fair value, and

For the year ended 31st December, 2020

### 16. PROPERTY, PLANT AND EQUIPMENT

			Office		
			equipment,		
	Leasehold		furnitures		
	land and	Leasehold	and	Motor	
	buildings	improvements	fixtures	vehicles	Tota
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
COST					
At 1st January, 2019	76,639	522,576	159,659	67,033	825,907
Exchange adjustments	(2,215)	(14,441)	(4,243)	(1,625)	(22,524
Additions	5,936	5,477	17,123	7,195	35,73
Transfer from investment properties					
(note 15)	14,663	-	-	-	14,663
Disposal of discontinued operations					
(note 32)	(3,675)	(2,399)	(5,050)	(8,038)	(19,162
Disposals and written off	(9,846)	(8,684)	(22,743)	(5,252)	(46,525
At 31st December, 2019 and					
1st January, 2020	81,502	502,529	144,746	59,313	788,090
Exchange adjustments	1,093	34,384	9,239	3,322	48,038
Additions	3,761	53,076	9,101	488	66,420
Transfer to investment properties	5,701	55,070	9,101	400	00,420
(note 15)	(2,548)				(2,548
Disposals and written off	(2,540)	(10)	(16,444)	(2,846)	(19,300
· · ·					
At 31st December, 2020	83,808	589,979	146,642	60,277	880,706
DEPRECIATION					
At 1st January, 2019	19,495	414,456	78,905	37,821	550,67
Exchange adjustments	(596)	(11,849)	(2,107)	(933)	(15,48
Provided for the year	4,065	15,733	15,821	8,640	44,259
Disposal of discontinued operations					
(note 32)	(490)	(2,825)	(2,240)	(4,080)	(9,63
Disposals and written off	(1,402)	(154)	(19,326)	(4,542)	(25,424
At 31st December, 2019 and					
1st January, 2020	21,072	415,361	71,053	36,906	544,392
Exchange adjustments	2,146	28,123	5,556	1,560	37,38
Transfer to investment properties					
(note 15)	(322)	-	-	-	(32)
Provided for the year	5,736	33,491	12,262	5,892	57,38
Disposals and written off	-	_	(15,364)	(2,351)	(17,71
At 31st December, 2020	28,632	476,975	73,507	42,007	621,12
CARRYING VALUES At 31st December, 2020	55,176	113,004	73,135	18,270	259,58
At 31st December, 2019	60,430	87,168	73,693	22,407	243,698

The above items of property, plant and equipment are depreciated on a straight-line basis at the following rates per annum:

Leasehold land and buildings Leasehold improvements Office equipment, furnitures and fixtures Motor vehicles Over the term of the leases or 40 years, whichever is shorter Over the term of the leases or 5 years, whichever is shorter 20% 20%

The leasehold land and buildings of the Group are held under medium term land use rights in the PRC.

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### 17. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

The Group leases shop premises for its operation. Lease contracts are entered into for term of 12 months to 12 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the year:

Right-of-use assets	Leasehold land and buildings HK\$'000
COST	
At 1st January, 2019	243,265
Exchange adjustments	(5,790)
Additions	20,238
Disposal of discontinued operations (note 32)	(4,175)
At 31st December, 2019 and 1st January, 2020	253,538
Exchange adjustments	18,286
Additions	56,638
At 31st December, 2020	328,462
DEPRECIATION	
At 1st January, 2019	-
Provided for the year	63,275
Disposal of discontinued operations (note 32)	(1,643)
At 31st December, 2019 and 1st January, 2020	61,632
Exchange adjustments	4,783
Provided for the year	72,428
At 31st December, 2020	138,843
CARRYING VALUES	
At 31st December, 2020	189,619
At 31st December, 2019	191,906

For the year ended 31st December, 2020

## 17. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (Continued)

Set out below are the carrying amounts of lease liabilities and the movements during the year:

Lease liabilities	Leasehold land and buildings HK\$'000
At 1st January, 2019	243,265
Exchange adjustments	(5,905)
Additions	20,238
Interest expense	12,351
Disposal of discontinued operations	(2,957)
Payments	(70,113)
At 31st December, 2019 and 1st January, 2020	196,879
Exchange adjustments	11,322
Additions	56,638
Interest expense	14,462
Payments	(97,552)
At 31st December, 2020	181,749

Analysed by:

	At	At
	31st December	31st December
	2020	2019
	HK\$'000	HK\$'000
Current	43,355	68,696
Non-current	138,394	128,183
	181,749	196,879

The followings are the amounts recognised in profit or loss.

	2020 HK\$'000	2019 HK\$'000
Depreciation expense of right-of-use assets	72,428	63,275
Interest expense in lease liabilities	14,462	12,351
Expense relating to short-term leases	158,960	168,619

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### 18. GOODWILL

	НК\$'000
COST	
At 1st January, 2019	209,378
Exchange adjustments	(6,169)
Disposal of discontinued operations (note 32)	(2,924)
At 31st December, 2019 and 1st January, 2020	200,285
Exchange adjustments	13,114
At 31st December, 2020	213,399

For the purposes of impairment testing, goodwill as detailed above has been allocated to the subsidiaries as individual CGUs from which goodwill arose. The carrying amount of goodwill as at 31st December, 2020 and 2019 allocated to these units are as follows:

	2020 HK\$'000	2019 HK\$'000
Provision of primary real estate agency services in the PRC ("Unit A") Provision of real estate agency services in the PRC ("Unit B")	12,265 201,134	11,642 188,643
	213,399	200,285

As at 31st December, 2020 and 2019, management of the Group determines that there is no impairment of any of its CGUs containing goodwill.

The recoverable amount of the CGUs has been determined based on a value in use calculations. That calculation uses cash flow projections based on financial budgets approved by management covering a five-year period, and a discount rate of 15.6% and 14.8% for Unit A and Unit B, respectively (2019: 20.9% and 19.5% for Unit A and Unit B, respectively). The set of cash flows beyond five-year period are extrapolated using a decelerating growth rate from 18% to 3% (2019: a decelerating growth rate from 10% to 3%), as determined by management. Other key assumptions for the value in use calculations relate to the estimation of cash inflows/outflows which include commission income of Unit A and Unit B, respectively and respective profit margin, such estimation is based on unit's past performance and management's expectations for the market development. Management believes that any reasonably possible change in any of these assumptions would not cause the aggregate carrying amount of the CGUs to exceed the aggregate recoverable amount.

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## **19. INTERESTS IN ASSOCIATES AND A JOINT VENTURE**

The amounts recognised in the consolidated statement of financial position were as follows:

	2020 HK\$'000	2019 HK\$'000
Carrying amounts of		
Associates	23,711	12,882
A joint venture	2,895	-
	26,606	12,882

The amounts recognised in the consolidated statement of profit or loss and other comprehensive income for the years ended 31st December, 2020 and 2019 were as follows:

	2020 HK\$'000	2019 HK\$'000
Share of profit of		
Associates	9,696	6,342
A Joint venture	2,812	-
	12,508	6,342

### Interests in associates

	2020 HK\$'000	2019 HK\$'000
At 1st January	12,882	10,061
Addition	_	234
Disposal of discontinued operations (note 32)	_	(757)
Dividend received	-	(2,238)
Share of post-acquisition profit and other comprehensive income	10,829	5,972
Exchange adjustments	-	(390)
At 31st December	23,711	12,882

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# **19. INTERESTS IN ASSOCIATES AND A JOINT VENTURE (Continued)**

As at 31st December, 2020 and 2019, the Group had interests in the following associates:

Name of entity	Form Place of of entity registration	Place of Class of operation shares held	Proportion of registered capital held by the Group		Proportion of voting rights held by the Group		Principal activity		
					2020	2019	2020	2019	
Chongqing Ruiyun Technology Limited* ("Ruiyun Technology")	Limited liability company	The PRC	The PRC	Registered	34%	34%	34%	34%	Provision of real estate information technolog consulting services
Anhui Poly Aijia Realty Consultancy Limited* ("Aijia Realty Consultancy")	Limited liability company	The PRC	The PRC	Registered	40%	40%	40%	40%	Provision of real estate agency service
Jiangsu Shuikong Ganglian Property Management Co., Limited* ("Jiangsu Shuikong")	Limited liability company	The PRC	The PRC	Registered	-	(note)	-	(note)	Provision of property management services

\* For identification purpose only

Note: During the year ended 31st December, 2019, the Group disposed all of its 49% equity interests of Jiangsu Shuikong which is included in the discontinued operations to the Purchaser. Please refer to note 31 and 32 for details.

The associates are accounted for using the equity method on these consolidated financial statements.

### Summarised financial information of associates

The following illustrates the summarised financial information of the Group's material associate, Ruiyu Technology, extracted from its management accounts which have been adjusted to ensure consistency in accounting policies adopted by the Group.

	2020 HK\$'000	2019 HK\$'000
Non-current assets	6,133	5,752
Current assets	100,223	66,778
Current liabilities	(47,949)	(42,059)
Revenue	161,153	63,938
Profit and total comprehensive income for the year	27,935	15,291
Dividends received from the associate during the year	-	2,238

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# **19. INTERESTS IN ASSOCIATES AND A JOINT VENTURE (Continued)**

### Summarised financial information of associates (Continued)

Reconciliation of the above summarized financial information to the carrying amount of the interest in the associate recognised in the consolidated financial statements:

2020	2019 HK\$'000
	ПК\$ 000
58,407	30,471
34%	34%
19,858	10,360
-	-
-	-
19,858	10,360
	HK\$'000 58,407 34% 19,858 – –

Aggregate information of associates that are not individually material:

	2020 HK\$'000	2019 HK\$'000
The Group's share of profit from continuing operations	1,132	772
The Group's share of post-tax profit of discontinued operations	-	-
The Group's share of other comprehensive income	199	-
The Group's share of total comprehensive income	1,331	772
Aggregate carrying amount of the Group's interests in the associates that are not individually material as at 31st December	3,853	2,522

### Interest in a joint venture

	2020 HK\$'000	2019 HK\$'000
At 1st January	_	2,873
Addition	-	-
Disposal of discontinued operations (note 32)	-	(2,873)
Share of post-acquisition profit and other comprehensive income	2,895	
At 31st December	2,895	_

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## **19. INTERESTS IN ASSOCIATES AND A JOINT VENTURE (Continued)**

As at 31st December, 2020 and 2019, the Group had interest in the following joint venture:

Name of entity	Form of entity	Place of registration	Place of operation	Class of shares held	registere	tion of d capital he Group	voting	tion of rights he Group	Principal activity
					2020	2019	2020	2019	
Hopefluent Gao Yi	Limited liability company	The PRC	The PRC	Registered	51%	51%	51%	51%	Property management
Tianjin Haijing Ganglian Real Estate Service Co., Limited* ("Tianjin Haijing")	Limited liability company	The PRC	The PRC	Registered	-	(note)	-	(note)	Provision of property management services

<sup>\*</sup> For identification only

### Summarised financial information of a joint venture

Summarised financial information in respect of the Group's joint venture is set out below. The summarised financial information below represents amounts shown in the joint venture's financial statements.

The joint venture is accounted for using equity method in these consolidated financial statements.

	2020 HK\$'000	2019 HK\$'000
The Group's share of profit from continuing operations	2,812	
The Group's share of post-tax profit from discontinued operations	-	
The Group's share of other comprehensive income	83	
The Group's share of total comprehensive income	2,895	
Aggregate carrying amount of the Group's interests in the joint ventures that are not individually material	2,895	-

Note: During the year ended 31 December 2019, the Group disposed all its 50% equity interests of Tianjin Haijing which is included in the discontinued operations to the Purchaser. Please refer to notes 31 and 32 for details.

For the year ended 31st December, 2020

### **20. LOAN RECEIVABLES**

	2020 HK\$'000	2019 HK\$'000
Fixed-rate loan receivables, net of allowance	730,806	781,237
Analysed as:		
Current	453,099	579,743
Non-current	277,707	201,494
	730,806	781,237

At 31st December, 2020, loan receivables of HK\$451,836,000 (2019: HK\$399,177,000) are unsecured. The carrying amounts of HK\$277,707,000 (2019: HK\$201,494,000) are classified as non-current loan receivables and are recoverable by instalments within two to seven years (2019: two to eight years). As at 31st December, 2020, loan receivables bear fixed interest rates ranging from 4% to 18% per annum (2019: 6% to 24% pre annum). During the year, HK\$124,322,000 (2019: HK\$146,537,000) of interest income was recognised from the loan receivables.

All of the loan receivables are guaranteed by independent property owners or entities. Included in the loan receivables, an amount of HK\$222,007,000 (2019: HK\$382,060,000) are secured by properties. The details of the assessment of the creditability of the individuals or entities are set out in note 40b.

### Movement in the allowances on loan receivables

	2020 HK\$'000	2019 HK\$'000
At 1st January	39,284	22,825
Exchange adjustments	2,717	(1,029)
Provision of allowances on loan receivables	4,712	17,488
At 31st December	46,713	39,284

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### **21. ACCOUNTS RECEIVABLES**

The Group allows an average credit period ranging from 30 to 180 days (2019: 30 to 180 days) to its customers. The aging analysis of accounts receivables net of allowance for doubtful debts presented based on the invoice date at the end of the reporting period is as follows:

	2020 HK\$'000	2019 HK\$'000
Accounts receivables		
0–30 days	560,767	599,618
31–60 days	121,856	74,831
61–90 days	70,696	102,920
91–120 days	133,303	115,093
121–180 days	153,356	110,329
Over 180 days	793,159	627,743
	1,833,137	1,630,534

Included in the Group's accounts receivables balance are debtors with aggregate carrying amount of HK\$793,159,000 (2019: HK\$627,743,000) which are past due as at the reporting date for which the Group has not provided for impairment loss because management is of the opinion that the fundamental credit quality of these customers has not deteriorated.

Before accepting any new customer, the Group assesses the potential customer's credit quality. The credit quality is reviewed periodically. Majority of the accounts receivables that are neither past due nor impaired have no default payment history. The Group does not hold any collateral over these balances.

### Aging of accounts receivables which are past due but not impaired

	2020 HK\$'000	2019 HK\$'000
Over 180 days	793,159	627,743

### Movement in the allowance for doubtful debts

	2020 HK\$'000	2019 HK\$'000
At 1st January Exchange adjustments	98,763 7,043	80,328 (2,717)
Allowance recognised on receivables	19,371	21,152
At 31st December	125,177	98,763

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### 22. DEPOSITS, OTHER RECEIVABLES AND PREPAYMENTS

	2020	2019
	НК\$'000	HK\$'000
Prepayments for property marketing projects	121,890	89,613
Rental deposits	34,063	45,763
Security deposits paid to property developers (note 1)	462,556	443,515
Advances to staffs	9,719	7,748
Deposits and other receivables (notes 1 & 2)	528,240	365,762
	1,156,468	952,401
Less: Non-current portion		
Rental deposits	(10,973)	(8,122)
Other receivables (note 2)	(35,842)	(71,685)
Current portion	1,109,653	872,594

Notes:

- (1) As 31st December 2020, security deposits paid to property developers and other receivables include amounts due from a non-controlling interest and its related parties approximately HK\$436,161,000 (2019: HK\$407,767,000) and HK\$12,474,000 (2019: HK\$8,785,000). The amounts due are non-trade nature, interest-free and repayable on demand. In the opinion of the directors of the Company, the amounts are expected to be recovered within twelve months from the end of the reporting period.
- (2) Included in other receivables as at 31 December 2020, is a contingent consideration receivable of HK\$71,685,000 (2019: HK\$107,527,000) and dividend receivable of HK\$144,281,000 (2019: HK\$144,281,000) arose from disposal of discontinued operations (note 32).

### 23. AMOUNTS DUE FROM AN ASSOCIATE/A JOINT VENTURE

The amounts are non-trade nature, unsecured, interest-free and repayable on demand. In the opinion of the directors of the Company, the amounts are expected to be recovered within twelve months from the end of the reporting period.

## 24. FINANCIAL ASSETS AT FVTPL

	2020 HK\$'000	2019 HK\$'000
Financial assets at FVTPL — Listed equity securities issued in the PRC — Listed equity securities issued in Hong Kong	2,742 10,253	5,646 –
	12,995	5,646

### 25. BANK BALANCES AND CASH

Bank balances and cash comprises cash held by the Group and short-term bank deposits that are interest-bearing at market interest rate ranging from 0.01% to 1.5% (2019: 0.01% to 1.5%) and have original maturity of three months or less.

For the year ended 31st December, 2020, the Group performed impairment assessment on bank balances and concluded that the probability of defaults of the counterparties are insignificant and accordingly no allowance for credit losses is provided.

As at 31st December, 2020, included in bank balances and cash of the Group approximately HK\$2,790 million (2019: approximately HK\$1,962 million) of bank balances denominated in RMB are placed with the banks in the PRC. Remittance of funds out of mainland China is subjected to the relevant rules and regulations of foreign exchange control promulgated by the PRC government.

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## **26. PAYABLES AND ACCRUALS**

	2020 HK\$'000	2019 HK\$'000
Accrued other taxation	67,954	65,217
Accrued operating expenses	234,339	162,825
Temporary receipts from customers	16,490	15,017
Accrued staffs costs	276,161	230,029
Other payables and accruals	113,994	25,812
	708,938	498,900

## **27. CONTRACT LIABILITIES**

The Group has recognised the following revenue-related contract liabilities:

	2020 HK\$'000	2019 HK\$′000
Contract liabilities from third parties	1,061,333	469,661

The contract liabilities of the Group mainly arise from the advance payments received from customers which the underlying services are not yet provided. The contract liabilities are recognised as revenue after the Group satisfies its performance obligations to the customers.

### **Movement in contract liabilities**

	2020 HK\$'000	2019 HK\$'000
At 1st January	469,661	430,489
Decrease as a result of recognizing revenue during the year	(1,035,357)	(1,163,601)
Increase as a result of receiving advance payments during the year	1,649,152	1,219,535
Exchange adjustments	(22,123)	(16,762)
At 31st December	1,061,333	469,661

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## 28. BANK AND OTHER BORROWINGS

	2020 HK\$'000	2019 HK\$'000
Secured bank borrowings	19,048	100,560
Other borrowings	485,831	415,705
	504,879	516,265
The maturity of the bank and other borrowings is analysed as follows:		
Within 1 year	421,546	482,745
Between 1 and 2 years	83,333	33,520
	504,879	516,265
Less: Amounts due within 1 year shown under current liabilities	(421,546)	(482,745)
Amounts due after 1 year shown under non-current liabilities	83,333	33,520

As at 31st December, 2020, all bank borrowings of the Group were secured by certain of the Group's investment properties. Details of pledge of assets are set out in note 34.

The Group's bank and other borrowings carry interest at both variable and fixed rates and effective interest rates on the Group's borrowings are as follows:

	2020 HK\$'000	2019 HK\$'000
Effective interest rate:		
Variable-rate bank borrowings of 7.0% (2019: 4.8% to 8.5%)	19,048	100,560
Variable-rate other borrowings of nil% (2019: 13.2%)	-	22,346
Fixed-rate other borrowings range from 4.4%–15% (2019: 8.5%–15%)	485,831	393,359
	504,879	516,265

As at 31st December, 2020 and 2019, the Group's borrowings are denominated in RMB and AUD.

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## 29. SHARE CAPITAL

	Number of shares	Nominal amounts HK\$'000
Ordinary shares of HK\$0.01 each		
Authorised: At 1st January, 2019, 31st December, 2019 and 2020	8,000,000,000	80,000
Issued and fully paid:		
At 1st January, 2019	667,998,808	6,680
Issue of shares upon scrip dividend scheme (note)	6,151,181	61
At 31st December, 2019, 1st January, 2020 and 31st December, 2020	674,149,989	6,741

Note: On 28th August, 2019, the Company issued and allotted 6,151,181 shares at HK\$2.27 per share to the shareholders who elected to receive shares in the Company in lieu of cash for the 2018 final dividends pursuant to the scrip dividend scheme announced by the Company on 23rd July, 2019. The new shares rank pari passu in all respects with the existing shares. For more detail, please refer to the circular of the Company dated 23rd July, 2019.

### **30. DEFERRED TAX ASSETS/LIABILITIES**

For the purpose of presentation in the consolidation statement of financial position, certain deferred tax assets and liabilities have been offset. The following is the analysis of the deferred tax balances for financial reporting purposes:

	2020 HK\$'000	2019 HK\$'000
Deferred tax assets Deferred tax liabilities	21,871 (56,358)	33,890 (55,691)
	(34,487)	(21,801)

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## 30. DEFERRED TAX ASSETS/LIABILITIES (Continued)

The following are the major components of deferred tax assets (liabilities) recognised by the Group and the movements thereon during the current year:

	Revenue recognised for accounting purpose but not for tax purpose HK\$'000	Fair value of investment properties HK\$'000	Accelerated tax depreciation HK\$'000	Provision for doubtful debts HK\$'000	Accrued expenses HK\$'000	<b>Total</b> HK\$′000
At 1st January, 2019	(30,701)	(12,785)	(26,025)	1,711	27,898	(39,902)
Disposal of discontinued						
operations (note 32)	2,964	151	106	-	-	3,221
Credit/(charge) to profit or loss						
(note 9)	4,231	960	3,746	(788)	6,012	14,161
Exchange adjustments	687	332	643	(29)	(914)	719
At 31st December, 2019	(22,819)	(11,342)	(21,530)	894	32,996	(21,801)
Credit/(charge) to profit or loss						
(note 9)	6,879	1,819	(5,805)	806	(14,632)	(10,933)
Exchange adjustments	(1,287)	(688)	(1,585)	81	1,726	(1,753)
At 31st December, 2020	(17,227)	(10,211)	(28,920)	1,781	20,090	(34,487)

At 31st December, 2020, the Group's PRC subsidiaries had unused tax losses of HK\$115,728,000 (2019: HK\$124,792,000) not recognised available for offset against future profits.

In addition, the Group (other than its subsidiaries in the PRC) had unused tax losses of HK\$158,590,000 (2019: HK\$135,344,000) available for offset against future profits. Such unrecognised tax losses may be carried forward indefinitely.

No deferred tax asset has been recognised in respect of such tax losses due to the unpredictability of future profit streams.

Under the EIT Law of PRC, withholding tax is imposed on dividends declared in respect of profits earned by PRC subsidiaries from 1st January, 2008 onwards. Deferred taxation has not been provided for in the consolidated financial statements in respect of the temporary differences attributable to accumulated profits of the PRC subsidiaries amounting to HK\$3,914,965,000 (2019: HK\$3,914,965,000) as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

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## **31. DISCONTINUED OPERATIONS**

On 10th July, 2019, the Vendor (a wholly-owned subsidiary of the Group) entered into the Sale and Purchase Agreement (the "SPA") pursuant to which the Group has agreed to sell the entire issued share capital of Sino Estate Holdings Limited, a wholly-owned subsidiary, and its subsidiaries (together the "Target Group"), to an independent third party (the "Purchaser"), for a consideration of HK\$358,424,000. The principal activity of the Target Group is provision of property management services.

The transaction was completed on 31st July, 2019 (the "Date of Disposal"). The carrying amounts of assets and liabilities of the Target Group at the Date of Disposal are disclosed in note 32 to the financial statements.

The results of the discontinued operations for the relevant period, which have been included in the consolidated statement of profit or loss and other comprehensive income, were as follows:

	1st January, 2019 to 31st July, 2019
	(the Date
	of Disposal)
	HK\$'000
Revenue	341,790
Other income	2,502
Selling expenses	(284,448)
Administrative expenses	(33,726)
Other gains and losses	5,193
Finance costs	(122)
Profit before tax	31,189
Income tax expense	(7,315)
Profit for the period from discontinued operations	23,874
Gain on disposal of discontinued operations, net of tax (note 32)	212,684
	236,558
Profit attributable to owners of the Company from discontinued operations	232,489
Profit attributable to non-controlling interests of the Company from discontinued operations	4,069
	236,558

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## **31. DISCONTINUED OPERATIONS (Continued)**

	1st January, 2019 to 31st July, 2019 (the Date of Disposal) HK\$'000
Profit for the period from discontinued operations has been arrived at after charging:	341,790
Other staff costs	120,347
Other retirement benefits scheme contributions	15,602
	135,949
Depreciation of property, plant and equipment	949
Depreciation of right-of-use assets	1,643
Cash flow from discontinued operations	
Net cash generated from operating activities	269
Net cash used in investing activities	(2,981)
Net cash used in financing activities	(17,600)
Net cash decrease in cash and cash equivalents	(20,312)
Effect of foreign exchange rate changes	(8,894)
Net cash outflow	(29,206)

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## 32. DISPOSAL OF DISCONTINUED OPERATIONS

On 31 July 2019, the Group completed the disposal of the Target Group, which is regarded as the discontinued operations. The net assets of the Target Group at the date of disposal were as follows:

	HK\$'000
Net assets disposed of:	
Property, plant and equipment	9,527
Right-of-use assets	2,532
Goodwill	2,924
Investment properties	34,182
Interests in an associate and a joint venture	3,630
Accounts and other receivables	157,311
Bank balances and cash	245,352
Accruals and other liabilities	(405,685)
	49,773
Gain on disposal of discontinued operations:	
Consideration received and receivable	358,424
Net assets disposed of	(49,773)
Cumulative exchange differences in respect of the net assets of the discontinued operations	(3,698)
Tax expenses	(92,269)
	212,684
Consideration:	
Cash	250,897
Contingent consideration receivables (note)	107,527
	358,424
Net cash inflow arising on disposal:	
Cash received	250,897
Less: Bank balance and cash equivalents disposed of	(245,352)
Net cash inflow	5,545

Note: Pursuant to the SPA, total cash consideration is HK\$358,424,000 (equivalent to RMB316,350,000) in which the first to third consideration payments with the aggregate amount of HK\$250,897,000 has been received on 15 August 2019, and the fourth to sixth consideration payments will be subject to the adjustment mechanism regarding the Target Group's performance target for 2019–2021.

The fourth to sixth consideration payments would be adjusted if certain condition precedents cannot be achieved by the Target Group.

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## 32. DISPOSAL OF DISCONTINUED OPERATIONS (Continued)

The major condition precedents are disclosed as follow:

The Vendor has undertaken to the Purchaser that for each of the three financial years ending 31st December, 2019, 2020 and 2021, the average annual growth rate of the chargeable site area of the projects under the management of the Target Group will not be less than 10%. On the basis that the agreed and confirmed total chargeable site area as at 31st December, 2018 was 13,468,200 square metres, the Vendor and the Purchaser have agreed to the following performance targets for the chargeable site area of the projects under management of the Target Group and the targeted net increase in chargeable site area as at 31st December, 2018 for the three financial years ending 31st December, 2021.

Year	Performance target: chargeable site area ('000 square meters)	Targeted net increase in chargeable site area (as compared with 2018) ('000 square meters)	Agreed time to pay the Group if the target is met	The target is met	Amount to pay the Group if the target is met (HK\$'000)
2019	14,815.0	1,346.8	March 2020	Yes	35,842
2020	16.296.5	2,828.3	March 2021	Yes	35,842
2021	17,926.2	4,458.0	March 2022	Expect to meet	35,842

At the year end date, since the directors of the Company are of the opinion that the Target Group would satisfy condition precedents of years 2019–2021's performance target by reference to the 2019 and 2020 actual performance of the Target Group, no adjustment was made to the fair value of the contingent consideration receivables.

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## 33. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or the future cash flows will be, classified in the Group's consolidated statement of cash flows from financing activities.

	Bank and other borrowings HK\$'000	Dividend payables HK\$'000	Lease liabilities HK\$'000	Total HK\$'000
At 1st January, 2019	690,602	_	243,265	933,867
Changes from cash flows:				
New bank and other borrowings raised	841,137	-	-	841,137
Repayment of bank and other borrowings	(1,001,960)	-	-	(1,001,960)
Repayment of principal of lease liabilities	-	-	(70,113)	(70,113)
Interest paid	(48,750)	-	-	(48,750)
Dividend declared	-	122,398	_	122,398
Dividend paid to non-controlling interests	-	(62,605)	_	(62,605
Dividends paid to shareholders of the Company	-	(59,793)	-	(59,793
Total changes from financing activities	(209,573)	-	(70,113)	(279,686)
Other changes:				
Foreign exchange	(13,514)	-	(5,905)	(19,419
Interest expenses	48,750	_	12,351	61,101
New leases	-	_	20,238	20,238
Disposal of discontinued operations	-	_	(2,957)	(2,957
Total other changes	35,236	-	23,727	58,963
At 31st December, 2019 and 1st January, 2020	516,265	-	196,879	713,144
Changes from cash flows:				
New bank and other borrowings raised	517,608	-	-	517,608
Repayment of bank and other borrowings	(543,138)	-	-	(543,138
Repayment of principal of lease liabilities	-	-	(97,552)	(97,552
Interest paid	(40,731)	-	-	<b>(40,73</b> 1
Dividend declared	-	70,786	-	70,786
Dividends paid to shareholders of the Company		(70,786)	-	(70,786
Total changes from financing activities	(66,261)	-	(97,552)	(163,813
Other changes:				
Foreign exchange	14,144	-	11,322	25,466
Interest expenses	40,731	-	14,462	55,193
New leases		-	56,638	56,638
Total other changes	54,875	-	82,422	137,297
At 31st December, 2020	504,879	_	181,749	686,628

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### 34. PLEDGE OF ASSETS

The Group had pledged the following assets for bank and other borrowings granted to the Group:

	2020 HK\$'000	2019 HK\$'000
Investment properties Leasehold land and buildings	12,080 _	32,336 11,318
	12,080	43,654

## 35. OPERATING LEASES

## The Group as lessee

The Group made minimum lease payments under operating leases in respect of office premises and shops of HK\$158,960,000 (2019: HK\$168,619,000).

At the end of the reporting period, the Group had commitments for future minimum lease payments under non-cancellable operating leases which fall due as follows:

	2020 HK\$'000	2019 HK\$'000
Within one year	131,879	364,195

The Group has certain leases of shops with lease terms of 12 months or less. The Group applies the "short-term lease" recognition exemptions for these leases and the future minimum lease payments regarding these leases are disclosed as above.

#### The Group as lessor

Property rental income earned during the year was HK\$10,830,000 (2019: HK\$10,159,000). All of the investment properties held have committed tenants for the next 1 to 8 years (2019: 1 to 8 years).

At the end of the reporting periods, the Group had contracted with tenants for the following future minimum lease payments:

	2020 HK\$'000	2019 HK\$'000
Within one year	7,673	11,325
In the second to fifth year inclusive	5,928	9,289
Over five years	52	68
	13,653	20,682

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#### **36. SHARE OPTIONS SCHEME**

The Company's share option scheme (the "Old Scheme"), was adopted pursuant to a resolution passed on 24th June, 2004 for the primary purpose of providing incentives or rewards to directors, eligible employees and advisors and consultants of the Group for their contributions to the Group. The Old Scheme became effective upon the listing of the Company's shares on the Stock Exchange on 15th July, 2004 and expired on 23rd June, 2014. The Company's new share option scheme (the "New Scheme"), was adopted pursuant to a resolution passed in an annual general meeting on 6th June, 2014. Under the New Scheme, the board of directors of the Company (the "Board") may grant options to eligible employees, including directors of the Company and its subsidiaries, to subscribe for shares in the Company. The New Scheme, unless otherwise cancelled or amended, will remain in force for 10 years from the date of its adoption on 6th June, 2014.

The offer of the grant of share options may be accepted within 28 days from the date of the offer, at a consideration of HK\$1, payable by the grantee upon the acceptance of the offer. The options may be exercised at any time within the period commencing from the date of grant of the option and expiring on the date following 10 years from the date of acceptance of the grant of the options. Unless otherwise determined by the executive directors, the New Scheme does not require a minimum period for which the options must be held or a performance target which must be achieved before the options can be exercised.

The subscription price of the share options is determinable by the directors, but shall be the highest of (i) the closing price of the shares as stated in the Stock Exchange's daily quotation sheet on the date of grant, which must be a business day; (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotation sheet for the five business days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company.

Pursuant to the New Scheme, the maximum number of shares in the Company in respect of which options may be granted when aggregated with any other share option scheme of the Company must not exceed 10% of the issued share capital of the Company as at the date of adoption of the New Scheme (i.e. 52,370,190 shares). Subject to the issue of a circular and the approval of the shareholders of the Company in general meeting and/or such other requirements prescribed under the Listing Rules from time to time, the Board may refresh the limit at any time to 10% of the total number of shares in issue as at the date of approval by the shareholders of the Company in general meeting. Notwithstanding the foregoing, the shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the New Scheme and any other share option schemes of the Company at any time shall not exceed 30% of the shares in issue from time to time.

No option may be granted to any person if the total number of shares of the Company already issued and issuable to him under all the options granted to him in any 12-month period up to and including the date of grant exceeding 1% of total number of shares in issue as at the date of grant. Any further grant of options in excess of this 1% limit shall be subject to the issue of a circular by the Company and the approval of the shareholders in general meeting. Such participant and his associate (as defined in the Listing Rules) have to abstain from voting and/or comply with other requirements prescribed under the Listing Rules from time to time. Options granted to substantial shareholders or independent non-executive directors in excess of 0.1% of the Company's shares in issue and with a value in excess of HK\$5 million within any 12-month period must be approved in advance by the Company's shareholders.

The outstanding share options granted under the Old Scheme shall continue to be valid and exercisable.

There were no outstanding balance of share options as at 31st December, 2020 and 2019.

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#### **37. RETIREMENT BENEFITS SCHEMES**

The Group operates a MPF Scheme for all qualifying employees in Hong Kong. MPF Scheme is a defined contribution scheme in accordance with the principle of Mandatory Provident Fund Scheme Ordinance. The Group contributes 5% of relevant payroll costs which limited to HK\$18,000 (2019: HK\$18,000) per annum of each individual employee to the Scheme, where contribution is matched by employees. Any forfeited contributions in respect of unvested benefits of staff leavers will be used to reduce the Group's contributions. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees.

The employees of the Group's subsidiaries in the PRC are members of a state-managed retirement benefits scheme operated by the government of the PRC. The subsidiaries are required to contribute a specified percentage of payroll costs to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefits scheme is to make the specified contributions.

The contributions paid and payable to the schemes by the Group in respect of the year which were charged to profit or loss amounted to HK\$171,115,000 (2019: HK\$290,474,000).

### **38. RELATED PARTY TRANSACTIONS**

Except as disclosed elsewhere in the consolidated financial statements, the Group entered into the following transactions with related parties during the year:

	2020 HK\$'000	2019 HK\$'000
Non-controlling interest		
Revenue	17,966	25,919
Rental expense	5,463	6,314
Building management fee and other expenses	1	639
Related parties of non-controlling interest (note b)		
Revenue	1,935,692	1,578,941
Rental expense	6,615	5,499
Building management fee and other expenses	5,223	3,545

The following balances were outstanding as at the end of reporting periods:

	2020 HK\$'000	2019 HK\$'000
Non-controlling interest (note c)	7,693	35,742
Related parties of non-controlling interest (notes b & c)	160,188	73,915

Note a: These transactions were carried out in accordance with terms and conditions mutually agreed by the parties involved.

Note b: A non-controlling interest has control, joint control or significant influence over those corporations.

Note c: The amounts due are trade in nature, unsecured, interest-free and repayable on demand. In the opinion of the directors of the Company, the amounts are expected to be recovered within twelve months from the end of the reporting period.

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## 38. RELATED PARTY TRANSACTIONS (Continued)

### Compensation of key management personnel

The remuneration of key management during the year is as follows:

	2020 HK\$'000	2019 HK\$'000
Fees, salaries and other benefits Retirement benefits scheme contributions	12,999 92	12,315 95
	13,091	12,410

The remuneration of key management including directors and key executives is determined by the remuneration committee having regard to the performance of individuals and market trends.

### **39. CAPITAL RISK MANAGEMENT**

The Group's objective of managing capital is to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce cost of capital.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholders' returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

As consistent with industry practice, the Group monitors its capital structure on the basis of the gearing ratio. This ratio is calculated as total liabilities divided by total assets.

The gearing ratio as at the end of the reporting period is as follows:

	2020 HK\$'000	2019 HK\$'000
Total liabilities Total assets	2,658,649 7,471,578	2,007,117 6,379,695
Gearing ratio	35.58%	31.46%

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## **40. FINANCIAL INSTRUMENTS**

#### 40a. Categories of financial instruments

	2020 HK\$'000	2019 HK\$′000
Financial assets		
Financial assets measured at amortised cost	6,492,208	5,450,784
Financial assets at FVTPL	12,995	5,646
Financial liabilities		
Financial liabilities measured at amortised cost	1,213,817	1,015,165

#### 40b. Financial risk management objectives and policies

The Group's major financial instruments include accounts receivables, amounts due from a joint venture/an associate, loan receivables, other receivables, financial assets at FVTPL, bank balances, payables and bank and other borrowings. Details of the financial instruments are disclosed in respective notes. The main risks arising from the Group's financial instruments in the normal course of the Group's business are market risk, credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

#### **Currency risk**

The Group substantively operated in the PRC with most of the transactions settled in RMB and did not have significant exposure to risk resulting from changes in foreign currency exchange rates.

Several subsidiaries of the Company have foreign currency assets, including bank balances and cash, which exposed the Group to foreign currency risk.

The Group is mainly exposed to the currency risk of Australian dollars ("AUD").

The carrying amounts of the Group's foreign currency denominated monetary assets at the reporting date are as follows:

	Ass	ets
	2020	2019
	HK'000	HK'000
AUD	7,344	6,696

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## 40. FINANCIAL INSTRUMENTS (Continued)

#### 40b. Financial risk management objectives and policies (Continued)

#### Market risk (Continued)

#### **Currency risk (Continued)**

#### Sensitivity analysis

The following table details the Group's sensitivity to a 5% (2019: 5%) increase/decrease in AUD against HK\$5% (2019: 5%) is the sensitivity rate used which represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the end of the reporting period for a 5% (2019: 5%) change in foreign currency rates. A positive number below indicates an increase in post-tax profit where HK\$5 strengthen 5% (2019: 5%) against AUD. For a 5% (2019: 5%) weakening of HK\$ against AUD, there would be an equal and opposite impact on the profit and the balance would be negative.

	HK\$ Ir	npact
	2020	2019
	HK'000	HK'000
Profit or loss	257	234

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the year end exposure does not reflect the exposure during the year.

#### Interest rate risk

The Group is exposed to fair value interest rate risk in relation to loan receivables, amounts due from a joint venture/an associate and fixed-rate other borrowings.

The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank balances because these balances carry interest at prevailing rates and they are of short maturity. The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank borrowings and variable-rate other borrowings.

The Group currently does not have any interest rate hedging policy in relation to fair value interest rate risk and cash flow interest rate risk. The directors monitor the Group's exposure on ongoing basis and will consider hedging the interest rate should the need arises.

#### Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to interest rates for variable-rate bank balances and variable-rate bank and other borrowings. The analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year. A 25 basis points (2019: 25 basis points) increase or decrease is used which represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 25 basis points (2019: 25 basis points) higher/lower and all other variables were held constant, the Group's post-tax profit for the year ended 31st December, 2020 would have increased/decreased by HK\$5,350,000 (2019: increased/decreased by HK\$3,185,000).

In the management's opinion, the sensitivity analysis is unrepresentative of the inherent interest rate risk as the year end exposure does not reflect the exposure during the year.

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#### 40. FINANCIAL INSTRUMENTS (Continued)

#### 40b. Financial risk management objectives and policies (Continued)

#### Market risk (Continued)

#### Other price risk

The Group is exposed to equity price risk through its investments in listed equity securities. The management manages this exposure by closely monitoring the price fluctuation of the investment. As at 31st December, 2020, the Group's equity price risk is mainly concentrated on the equity instruments operating in different industry sectors listed on the Hong Kong, Shanghai and Shenzhen Stock Exchange.

#### Sensitivity analysis

The sensitivity analysis below has been determined based on the exposure to equity price risks at the reporting date.

If the prices of the equity instrument had been 5% (2019: 5%) higher/lower and all other variables were held constant for the year ended 31st December, 2020, the Group's post-tax profit for the year would have increased/decreased by HK\$650,000 (2019: HK\$211,000) as a result of the changes in fair value of financial assets at FVTPL.

In management's opinion, the sensitivity analysis is unrepresentative of the inherent price risk as the year end exposure does not reflect the exposure during the year.

#### Credit risk

As at 31st December, 2020, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The Group's concentration of credit risk by geographical locations is mainly in the PRC, which accounted for 100% (2019: 100%) of the total loan receivables, accounts receivables and amount dues from an associate/a joint venture as at 31st December, 2020. The Group also has concentration of credit risk as 18.2% (2019: 25.1%) and 12.8% (2019: 15.5%) of the total accounts receivables was due from the Group's five largest customers and the largest customer, respectively, whom are within the property real estate agency segment with good reputation and satisfactory repayment history. The Group also has concentration of credit risk as 13.5% (2019: 20.6%) and 8.1% (2019: 8.4%) of the total loan receivables were due from the Group's five largest customers and the largest customer, respectively.

For the amounts due from a joint venture and an associate as disclosed in note 23, the management of the Group closely monitors the financial position and repayment status of the joint venture and the associate, and considers that the credit risk is limited.

Other than concentration of credit risk on loan receivables, accounts receivables and amounts due from an associate/ a joint venture, the Group does not have any other significant concentration of credit risk.

In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. With respect to the microcredit business, the Group has delegated a team responsible for determination of credit limits and credit approvals. The team monitors customers' repayment ability and requests the customers to provide guarantees. In addition, the Group reviews the recoverable amount of each individual debt at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The Group measures loss allowances for accounts receivables at an amount equal to lifetime ECL, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

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## 40. FINANCIAL INSTRUMENTS (Continued)

#### 40b. Financial risk management objectives and policies (Continued)

#### Credit risk (Continued)

Expected loss rates are based on actual loss experience over the past 5 years. The rates are adjusted to reflect difference between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

The following tables provide information about the Group's exposure to credit risk and ECLs for financial assets as at 31st December, 2020:

#### (a) Accounts receivables

	ECL rate (%)	Gross carrying amount HK\$'000	Loss allowance HK\$'000
Current to 90 days	nil	753,319	-
91–120 days	2.77	137,101	3,798
121–180 days	5.00	161,427	8,071
Over 180 days	12.50	906,467	113,308
		1,958,314	125,177

#### (b) Loan receivables

	ECL rate (%)	Gross carrying amount HK\$'000	Loss allowance HK\$'000
Stage 1	1.5	726,734	10,901
Stage 2	38.2	24,228	9,255
Stage 3	100	26,557	26,557
		777,519	46,713

#### (c) Deposits, other receivables and amounts due from an associate/a joint venture

Deposits, other receivables and amounts due from an associate/a joint venture are considered to have low credit risk and the loss allowance was limited 12m ECLs. In the opinion of the directors of the Company, the identified impairment loss of those financial assets was immaterial after the assessment.

#### (d) Bank balances

Bank balances were placed in the financial institutions in China and Hong Kong. Financial institutions in China and Hong Kong are governed by China Banking Regulatory Commission and Hong Kong Monetary Authority, respectively. In view of the stable bank system in China and Hong Kong, the ECL is expected to be very minimal and close to zero. Thus the overall impact of ECL allowance is very minimal, without undue cost.

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## 40. FINANCIAL INSTRUMENTS (Continued)

## 40b. Financial risk management objectives and policies (Continued)

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings.

In addition to the Group's own capital and earnings to finance the Group's operations, the Group relies on bank and other borrowings as additional source of liquidity. As at 31st December, 2020, the Group has bank borrowings of HK\$19,048,000 (2019: HK\$100,560,000) and other borrowings of HK\$485,831,000 (2019: HK\$415,705,000). Furthermore, as at 31st December, 2020, the Group has unutilised bank facilities of RMBnil (2019: RMB20,000,000 (approximately HK\$22,346,000)).

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

#### Liquidity risk tables

	Weighted average interest rate %	On demand or less than 1 month HK\$'000	1–3 months HK\$'000	3 months to 1 year HK\$'000	1–3 years HK\$'000	Total undiscounted cash flows HK <b>\$</b> '000	Carrying amount at 31.12.2020 HK\$'000
2020							
Non-derivative financial liabilities							
Payables and accruals	-	708,938	-	-	-	708,938	708,938
Lease liabilities	5	4,538	9,138	37,914	150,654	202,244	181,749
Bank borrowings — variable rate	7	226	219	19,659	-	20,104	19,048
Other borrowings — fixed rate	8.64	8,527	30,820	375,071	84,427	498,845	485,831
		722,229	40,177	432,644	235,081	1,430,131	1,395,566
	Weighted	On demand				Total	Carrying
	average	or less than		3 months		undiscounted	amount a
	interest rate	1 month	1–3 months	to 1 year	1–3 years	cash flows	31.12.2019
	%	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000

2019							
Non-derivative financial liabilities							
Payables and accruals	-	498,900	-	-	-	498,900	498,900
Lease liabilities	5	6,071	11,289	54,711	134,592	206,663	196,879
Bank borrowings — variable rate	6.85	729	-	123,243	-	123,972	100,560
Other borrowings — fixed rate	10.09	47,915	5,088	182,051	175,040	410,094	393,359
Other borrowings — variable rate	13.2	23,845	-	-	-	23,845	22,346
		577,460	16.377	360.005	309.632	1.263.474	1.212.044
		577,400	10,577	300,003	209,03Z	1,205,474	1,212,044

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## 40. FINANCIAL INSTRUMENTS (Continued)

#### 40c. Fair value measurements of financial instruments

The fair values of financial assets and financial liabilities are determined as follows:

• the fair values of financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

The following table shows the carrying amount and fair value of financial assets and financial liabilities:

	202	20	201	9
	Carrying		Carrying	
	amount	Fair value	Amount	Fair value
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Financial assets				
Financial assets at FVTPL	-	12,995	_	5,646
Financial assets measured at amortised cost				
Bank balances and cash	2,877,029	-	2,163,397	-
Accounts receivables	1,833,137	_	1,630,534	-
Loan receivables	730,806	_	781,237	-
Other receivables	1,034,578	_	862,788	-
Amount due from a joint venture	16,576	_	12,764	-
Amount due from an associate	82	-	64	-
Financial liabilities				
Financial liabilities measured at amortised cost				
Payables and accruals	708,938	_	498,900	-
Bank and other borrowings	504,879	_	516,265	-

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate to their corresponding fair values.

Financial assets at FVTPL are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and input(s) used).

	Fair value as at 31st December, 2020 HK\$'000	Fair value as at 31st December, 2019 HK\$'000	Fair value hierarchy	Valuation technique(s) and key input(s)
Listed equity securities classified as financial assets at FVTPL	12,995	5,646	Level 1	Quoted bid price in an active market

### 41. EVENT AFTER THE REPORTING PERIOD

After the end of the reporting period, the directors of the Company proposed a final dividend for 2020. Details were disclosed in note 13.

## 42. MAJOR NON-CASH TRANSACTIONS

On 28th August, 2019, the Company issued and allotted 6,151,181 shares at HK\$2.27 per share to the shareholders who elected to receive shares in the Company in lieu of cash for the 2018 final dividends pursuant to the scrip dividend scheme announced by the Company on 23rd July, 2019. The new shares rank pari passu in all respects with the existing shares. For more detail, please refer to the circular of the Company dated 23rd July, 2019.

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## 43. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY

43a. Details of the Group's principal subsidiaries at the end of the reporting period are set out as below:

Name of subsidiary	Place of incorporation/ registration	oration/ Class of issued share capital/ interest held		e equity at held ompany	Principal activities	Place of operation	
				2020 %	2019		
Guangdong Hope Real Properties Limited (notes b and h)	The PRC	Registered	RMB10,000,000	56.1		Provision of real estate agency services	The PRC
Guangzhou New Profits Properties Agency Limited (notes c and h)	The PRC	Registered	RMB1,000,000	100	100	Provision of real estate agency services	The PRC
Hopefluent (BVI) Limited	British Virgin Islands ("BVI")	N/A	US\$100	100	100	Investment holding	Hong Kong
Sino Estate Holdings Limited (note e)	BVI	N/A	US\$100	NIL	(note e)	Investment holding	Hong Kong
Guangzhou Hope Profits Properties Agency Limited (notes c and h)	The PRC	Registered	RMB1,000,000	100	100	Provision of real estate agency services	The PRC
Hopefluent (China) Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB109,304,813	56.1	56.1	Provision of real estate agency services	The PRC
Tianjin Hopefluent Real Properties Sales and Marketing Limited (notes c and h)	The PRC	Registered	RMB10,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Hopefluent Properties Limited (note c)	Hong Kong	Ordinary	HK\$100	100	100	Provision of real estate agency services	Hong Kong
Hopefluent Promotion Limited (note c)	Hong Kong	Ordinary	HK\$100	100	100	Provision of advertising and marketing services	Hong Kong
Hopefluent (Hong Kong) Limited (note c)	Hong Kong	Ordinary	HK\$100,000	100	100	Investment holding	Hong Kong
Foshan Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Dongguan Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Hubei Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB5,000,000	56.1	56.1	Provision of real estate agency services	The PRC

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## 43. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

# 43a. Details of the Group's principal subsidiaries at the end of the reporting period are set out as below: (Continued)

Name of subsidiary	Place of incorporation/ registration	Class of share held	Nominal value of issued share capital/ registered capital	Attributable effective equity interest held by the Company (note a) 2020 2019 % %		effective equity interest held by the Company		Principal activities	Place of operation
Asia Asset Property (China) Limited (note e)	Hong Kong	Ordinary	HK\$5,323,000	NIL		Investment Holding	Hong Kong		
Asia Asset Real Estate Services (Shanghai) Co., Ltd. (notes b, e and h)	The PRC	Registered	US\$630,000	NIL	(note e)	Provision of property management services	The PRC		
Asia Asset (Guangzhou) (notes b, e and h)	The PRC	Registered	RMB60,000,000	NIL	(note e)	Provision of property management services	The PRC		
Asia Asset Real Estate Services (Wuhan) Co., Ltd. (notes b, e and h)	The PRC	Registered	RMB5,205,200	NIL	(note e)	Provision of property management services	The PRC		
Asia Asset Real Estate Services (Tianjin) Co., Ltd. (notes b, e and h)	The PRC	Registered	RMB5,000,000	NIL	(note e)	Provision of property management services	The PRC		
Beijing Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB2,000,000	56.1	56.1	Provision of real estate agency services	The PRC		
Suangzhou Hopefluent Financial Services Limited (notes c and h)	The PRC	Registered	RMB201,000,000	100	100	Investment and consultancy services	The PRC		
Suangdong Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB10,000,000	56.1	56.1	Provision of real estate agency services	The PRC		
Ienan Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC		
ihandong Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB2,010,000	56.1	56.1	Provision of real estate agency services	The PRC		
Anhui Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB2,000,000	56.1	56.1	Provision of real estate agency services	The PRC		
Qingyuan Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC		
Guangzhou Wanjia Financial Services Limited (notes h)	The PRC	Registered	RMB100,000,000	100	100	Provision of financial agency services	The PRC		

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## 43. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

# 43a. Details of the Group's principal subsidiaries at the end of the reporting period are set out as below: (Continued)

Name of subsidiary	Place of incorporation/ registration	Class of share held		Attributable effective equity interest held by the Company (note a)		Principal activities	Place of operation
				2020 %	2019 %		
Guizhou Hopefluent Real Properties Consultancy Limited (notes c and h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Guangzhou Chun Wui Investment Consultancy Limited (notes c and h)	The PRC	Registered	HK\$80,000,000	100	100	Investment holding	The PRC
Guangzhou Hopefluent Microcredit Business Limited ("Guangzhou Hopefluent Microcredit") (notes d and h)	The PRC	Registered	RMB240,000,000	100	100	Provision of Microcredit business	The PRC
Hope CBD Realty Consultancy Sdn Bhd	Malaysia	Ordinary	RM50,000	60	60	Provision of real estate agency services	Malaysia
Hopefluent (Australia) Pty Ltd ("Hopefluent Australia") (note f)	Australia	Registered	AUD100	60	60	Provision of real estate agency services	Australia
HFA Projects Management Pty Ltd	Australia	Registered	AUD100	60	60	Provision of property management services	Australia
Hopefluent Realty Pty Ltd ("Hopefluent Realty") (note f)	Australia	Registered	AUD100	45	45	Provision of real estate agency services	Australia
Poly Consultancy (note h)	The PRC	Registered	RMB50,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Tibet Ying Kai Real Properties Consultancy Limited (note h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Tibet Poly Aijia (notes g and h)	The PRC	Registered	RMB100,000,000	22.4	22.4	Provision of real estate agency services	The PRC
Poly (Chongqing) Real Properties Information Consultancy Limited ("Poly Consultancy Chongqing") (notes h)	The PRC	Registered	RMB1,000,000	56.1	56.1	Provision of real estate agency services	The PRC
Sichuan Poly Real Properties Consultancy Limited ("Sichuan Poly Consultancy") (notes h)	The PRC	Registered	RMB10,000,000	56.1	56.1	Provision of real estate agency services	The PRC

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#### 43. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

# 43a. Details of the Group's principal subsidiaries at the end of the reporting period are set out as below: (Continued)

Notes:

- (a) The Company directly holds the equity interest in Hopefluent (BVI) Limited. All other interests shown above are indirectly held by the Company.
- (b) The companies are sino-foreign equity joint ventures with limited liability.
- (c) The companies are limited liability companies.
- (d) The Group held 66.7% (2019: 66.7%) equity interest of Guangzhou Hopefluent Microcredit with remaining 33.3% (2019: 33.3%) held by two (2019: two) individuals who are independent to the Group ("Registered Shareholders"). In order to satisfy the relevant PRC laws and regulations relating to the money lending business, Guangzhou Hopefluent Microcredit and the Registered Shareholders had entered into a series of contractual arrangements ("Structural Contracts").

Under these Structural Contracts, the Group is able to effectively control, recognise and receive substantially all the economic benefit of the business and operations of Guangzhou Hopefluent Microcredit. In summary, the Structural Contracts enable the Group to obtain Guangzhou Hopefluent Microcredit, among other things:

- an exclusive right to acquire, directly or through one or more nominees, from each of the owners of Guangzhou Hopefluent Microcredit, at
  a consideration based on the contribution to the registered capital of Guangzhou Hopefluent Microcredit as permitted under the applicable
  laws;
- the right to control the management and financial and operating policies of Guangzhou Hopefluent Microcredit; and
- the right to receive all economic benefits from Guangzhou Hopefluent Microcredit

As a result, the Group continues to account for Guangzhou Hopefluent Microcredit as a subsidiary and the effective equity interests in Guangzhou Hopefluent Microcredit is 100%. As a result, Guangzhou Hopefluent Microcredit is accounted for as a subsidiary and its financial statements have also been consolidated by the Group.

- (e) During the year ended 31st December, 2019, the Group has agreed to sell the entire issued share capital of Sino Estate Holdings Limited, a whollyowned subsidiary, and its subsidiaries to the Purchaser, for a consideration of HK\$358,424,000. Details please refer to note 32.
- (f) Hopefluent Realty is 75% held by Hopefluent Australia, which is 60% held by the Group. The effective shareholding in Hopefluent Realty held by the Group is thus 45%.
- (g) Despite holding only 22.4% equity interest, according to the articles of association of Tibet Poly Aijia, all parties contractually agreed all board decision rest on the sole discretion of Poly Consultancy, an indirect subsidiary of the Group, therefore giving the Group control over Tibet Poly Aijia.
- (h) The English name is for identification purposes only.

The above table lists the subsidiaries of the Group as at 31st December, 2020 and 2019 which, in the opinion of the directors, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

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## 43. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (Continued)

**43b. Details of non-wholly owned subsidiaries that have material non-controlling interests ("NCI")** Hopefluent China, a 56.1% owned subsidiary of the Company, has material NCI. The NCI of all other subsidiaries that are not 100% owned by the Group are considered to be immaterial.

Summarised financial information in relation to Hopefluent China Group, before intra-group eliminations:

	2020 HK\$'000	2019 HK\$'000
Current assets	5,704,447	4,488,817
Non-current assets	262,296	247,023
Current liabilities	(3,054,743)	(2,156,332)
Non-current liabilities	(20,564)	(9,716)
Equity attributable to owners of the Company	1,552,474	1,433,962
NCI of Hopefluent China	167,020	140,548
NCI of Hopefluent China's subsidiaries	1,171,942	995,282
	2020 HK\$'000	2019 HK\$'000
Revenue	5,985,454	5,861,299
Expenses	(5,639,646)	(5,447,718)
Profit for the year	345,808	413,581
Profit attributable to owners of the Company	171,096	210,293
Profit attributable to NCI of Hopefluent China	26,472	29,106
Profit attributable to NCI of Hopefluent China's subsidiaries	148,240	174,182
Dividends paid to NCI of Hopefluent China	-	-
Net cash generated from operating activities	807,199	533,737
Net cash used in investing activities	(20,739)	(16,317)
Net cash generated from/(used in) financing activities	58,994	(53,048)
Net cash inflow	845,454	464,372

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## 44. SUMMARY OF FINANCIAL INFORMATION OF THE COMPANY

	2020	2019
	HK\$'000	HK\$'000
Non-current Asset		
Unlisted investments in subsidiaries	149,518	149,518
Current Assets		
Other receivables	9,145	339
Amounts due from subsidiaries	257,369	335,324
Bank balance and cash	577	849
	267,091	336,512
Current Liability		
Accruals	(110)	(108)
Net Current Assets	266,981	336,404
Total Assets less Current Liability	416,499	485,922
Capital and Reserves		
Share capital (note 29)	6,741	6,741
Share premium and reserves	409,758	479,181
Total Equity	416,499	485,922

#### **Movement in reserves**

	Share premium HK\$'000	Contributed surplus reserve HK\$'000	Translation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1st January, 2019	567,502	67,385	(13,549)	(87,302)	534,036
Loss for the year	-	-	-	(3,530)	(3,530)
Exchange differences arising on translation	-	-	8,529	-	8,529
Total comprehensive income/(expense) for the year Dividends recognised as distribution	(73,756)	-	8,529	(3,530)	4,999 (73,756)
Issue of scrip shares	13,902	_	_	_	13,902
At 31st December,2019 and 1st January, 2020 Loss for the year Exchange differences arising on translation	<b>507,648</b> –	67,385 - -	(5,020) - 5,020	(90,832) (3,657) –	479,181 (3,657) 5,020
Total comprehensive expense for the year Dividends recognised as distribution	- (70,786)	-	<b>5,020</b> –	<b>(3,657)</b> –	1,363 (70,786)
At 31st December, 2020	436,862	67,385	-	(94,489)	409,758

The contributed surplus of the Company represents the difference between the aggregate net tangible assets of the subsidiaries acquired by the Company under a corporate reorganisation in 2004 and the nominal amount of the Company's shares issued for the acquisition.

# **Financial Summary**

A summary of results, assets and liabilities of the Group for the last five financial years is as follows:

	For the year ended 31st December,					
	2016	2017	2018	2019	2020	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
RESULTS						
Turnover	3,965,770	4,671,795	5,449,622	6,417,988	6,192,527	
Profit before tax	464,917	491,231	630,426	884,666	473,236	
Income tax expense	(146,233)	(149,196)	(176,856)	(184,581)	(106,863)	
Profit for the year	318,684	342,035	453,570	700,085	366,373	
Attributable to:						
Owners of the Company	302,207	336,794	326,999	484,321	183,951	
Non-controlling interests	16,477	5,241	126,571	215,764	182,422	
	318,684	342,035	453,570	700,085	366,373	

	At 31st December,					
	2016	2017	2018	2019	2020	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
ASSETS AND LIABILITIES						
Total assets	3,526,269	4,415,994	5,873,584	6,379,695	7,471,578	
Total liabilities	(1,097,408)	(1,557,690)	(1,946,589)	(2,007,117)	(2,658,649)	
Total equity	2,428,861	2,858,304	3,926,995	4,372,578	4,812,929	
Attributable to:						
Owners of the Company	2,386,427	2,831,776	2,937,497	3,269,309	3,479,216	
Non-controlling interests	42,434	26,528	989,498	1,103,269	1,333,713	
	2,428,861	2,858,304	3,926,995	4,372,578	4,812,929	